San Francisco International Airport

## MEMORANDUM June 21, 2022

 TO:
 AIRPORT COMMISSION

 Hon. Eleanor Johns, President
 Hon. Eleanor Johns, President

 Hon. Malcolm Yeung, Vice President
 22-0110

 Hon. Everett A. Hewlett, Jr.
 Hon. Jane Natoli

 Hon. Jose F. Almanza
 JUN 21 2022

FROM: Airport Director

SUBJECT: Approval of Amendment No. 4 to Terminal 2 Newsstands, Coffee and Specialty Stores Lease No. 10-0232 with World Duty Free Group North America, LLP

DIRECTOR'S RECOMMENDATION: (1) APPROVE AMENDMENT NO. 4 TO TERMINAL 2 NEWSSTANDS, COFFEE AND SPECIALTY STORES LEASE NO. 10-0232 WITH WORLD DUTY FREE GROUP NORTH AMERICA, LLP, AND (2) DIRECT THE COMMISSION SECRETARY TO FORWARD AMENDMENT NO. 4 TO THE BOARD OF SUPERVISORS FOR APPROVAL UNDER SECTION 9.118 OF THE CHARTER OF THE CITY AND COUNTY OF SAN FRANCISCO.

# **Executive Summary**

Airport staff requests that the Airport Commission (Commission) approve Amendment No. 4 to the Terminal 2 Newsstands, Coffee and Specialty Stores Lease No. 10-0232 (Lease) with World Duty Free Group North America, LLP (Tenant), which provides for the removal of a portion of the leased premises designated as a coffee café from the Lease.

The coffee café space was formerly subleased to Host International, Inc. and operated as a Starbucks. It closed in March 2020 due to the severe decline in enplanements and concession traffic caused by the onset of the COVID-19 pandemic. The sublease specific to the coffee café space ended with the original expiration date for the Lease of April 30, 2021, without Starbucks ever reopening. The Airport extended the Lease through June 30, 2023; however, Tenant experienced difficulty finding a coffee operator willing to take over the space and make a capital investment for such a short period and in a pre-security location. Staff believes it would be better for the Airport, both operationally and financially, to reclaim the space and issue a request for proposals for a new long-term lease pairing the space with a post-security location to improve financial feasibility.

Amendment No. 4 includes a reduction in the total leasehold square footage from approximately 4,420 square feet to approximately 3,555 square feet, which results in a 20% reduction in leasehold space and a reduction in Minimum Annual Guarantee (MAG) rent from \$1,546,363.72 to \$1,243,738.24.

THIS PRINT COVERS CALENDAR ITEM NO. \_

LONDON N. BREED	ELEANOR JOHNS	MALCOLM YEUNG	EVERETT A. HEWLETT, JR.	JANE NATOLI	JOSE F. ALMANZA	IVAR C. SATERO
MAYOR	PRESIDENT	VICE PRESIDENT				AIRPORT DIRECTOR

AIRPORT COMMISSION CITY AND COUNTY OF SAN FRANCISCO

## Background

On July 6, 2010, by Resolution No. 10-0232, the Commission awarded the Lease to Host International, Inc. (Original Tenant) for a term of ten years. On December 6, 2011, by Resolution No. 11-0296, the Commission approved Amendment No. 1 to the Lease, which modified the definition of Lease Year. On November 20, 2012, by Resolution No. 12-0263A, the Commission approved an assignment of the Lease from Original Tenant to Tenant. On October 6, 2020, by Resolution No. 20-0180, the Commission adopted the COVID-19 Emergency Rent Relief Program for Airport Concession Tenants, which was memorialized in Amendment No. 2 to the Lease. On December 15, 2020, by Resolution No. 20-0252, the Commission approved Amendment No. 3 to the Lease to extend the term of the Lease to June 30, 2023.

Under the Lease, Tenant occupies five locations in Terminal 2 totaling approximately 4,420 square feet as follows:

- <u>Space A</u>: 409 square feet post-security (currently SFO News Express)
- <u>Space B</u>: 1,974 square feet post-security (currently Sunset News)
- <u>Space C</u>: 865 square feet pre-security (formerly Starbucks)
- <u>Space D</u>: 563 square feet post-security (currently Kiehl's)
- <u>Space E</u>: 609 square feet post-security (currently M. Fredric)

## Proposal

Staff recommends modifying the Lease to remove the former Starbucks location from the demised premises under the Lease, which will result in a 20% reduction in leasehold space and a reduction in MAG from \$1,546,363.72 to \$1,243,738.24. This will enable the Airport to issue a request for proposals for a new tenant to operate a coffee café pre-security in Terminal 2 for a full lease term to serve customers as enplanements increase.

#### Recommendation

I recommend that this Commission adopt the accompanying resolution approving Amendment No. 4 to the Lease, which removes a portion of the leased premises designated for coffee café use so that the Airport can seek a new tenant under a new lease, and directing the Commission Secretary to forward Amendment No. 4 to the Board of Supervisors for approval under Section 9.118 of the Charter of the City and County of San Francisco. Staff will return to the Commission for approval to issue a request for proposals for this opportunity at a later time.

Ivar C. Satero Airport Director

Prepared by: Kevin Bumen Chief Commercial and Acting Financial Officer

Attachments

SFO News Express Kiehl's D11 D10 D9 D8 D7 D12 06 D Gates D5 D4 D14 Sunset News M. Fredric D15 Dia D2 **Terminal 2** D17 D1 D18 = Starbucks C Gates E13 E11 E9 C9 C11 C7 E12 C10 E E7 C3 Gates E10 C8 E5 C6 E8 E4 **Terminal 3** C4 E6 C2 E3 Harvey Milk Terminal 1 F7 F6 F5 F Gates E2 F8 F10 C1 E1 B7 B6 B8 F9 B Gates **B**3 B9 P B12 F11 B13 F13 F4 84 85 Domestic B14 F12 F3A F3 Garage B10 B11 F15 F14 B2 B17 F22 F2 F16 F21 B18 B1 F1 B15 B16 F17 F20 F19 F18 B19 B21 **B20** B26 B22 B27 B23 B25 B24 G1 G2 A1 A2 International A6 A7 A8 Terminal G Gates GG A Gates A3 A4 A5 A9 A11 G3 G4 A10 G9 G10 A13 A14 G13 G14 A12 G7 G8 A15 G11 G12 Garage G P 🕄 P Garage A

Attachment Terminal 2 Newsstands, Coffee and Specialty Stores Lease No. 10-0232 World Duty Free Group North America, LLP