| 2022 Civic Bridge Projects                 |  |       |                                  |             |                    |           |  |
|--|--|-------|----------------------------------|-------------|--------------------|-----------|--|
|  |  | Staff | Hourly Rate                      | Hours/staff | <b>Total Hours</b> | Total FMV |  |
| Dept                                       | Partner                                    |       |                                  |             |                    |           |  |
| Office of Economic & Workforce Development | Harvard Business School Community Partners | 6     | \$195                            | 128         | 768                | \$149,760 |  |
| Department of Police Accountability        | ZS Associates, Inc.                        | 4     | \$195                            | 128         | 512                | \$99,840  |  |
| Department on the Status of Women          | Zendesk, Inc.                              | 4     | \$195                            | 128         | 512                | \$99,840  |  |
| Planning Department                        | US Digital Response                        | 5     | \$195                            | 96          | 480                | \$93,600  |  |
|  |  |       |                                  |             |                    | \$443,040 |  |
|  |  |       | *\$195 based on the Taproot rate |             |                    |           |  |
|  |  |       |                                  |             |                    |           |  |