ATTACHMENT 1

Application Organization and Required Document Checklist

A complete application package must consist of the items identified below. Complete this checklist to confirm the items are included in your application. Place a check mark or "X" next to each item that you are submitting to the State. For your application to be responsive, **all required documents listed below must be returned with bid**. This checklist must also be returned with your bid package.

Name/Description

- X Required Attachment Check List (Attachment 1)
- X Cover Sheet (Attachment 2) signed by authorized representative
- X Work Plan (maximum of 20 pages)
- X Work Plan Budget
- X Proof of insurance coverage
- X Two Letters of Support

 \underline{X} Staff resumes or Duty Statements for key personnel or position identified who will provide RFA related duties during the grant period

ATTACHMENT 2

Cover page sheet

1. Applicant

(Organization): San Francisco Department of Homelessness and Supportive Housing Address: 440 Turk Street City: San Francisco County San Francisco ZIP Code: 94102 Tax ID Number: 94-6000417

2.Project Director:

Name: Mecca Cannariato Title: Director of Outreach and Temporary Shelter Telephone: 415-525-1257 Email: <u>Umecke.cannariato@sfgov.org</u>

3. Grant Administrator:

Name: Lisa Rachowicz Title: Manager of Navigation Centers and Shelter Programs Telephone: 628-652-7724 Email: <u>lisa.rachowicz@sfgov.org</u>

4. Contact person for application, if different than Project Director: Name: Olivia Lenson Title: Funding Compliance Analyst Telephone: 628-652-7822

Email: olivia.m.lenson@sfgov.org

The applicant certifies that, to the best of his or her knowledge and belief, the data in this application are true and correct.

Name of Authorized Official Print: Mecca Cannariato Signature Umecke (annariato 12/31/2021 Date

	1	-	
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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 5/28/2021

THIS CERTIFICATE IS ISSUED AS A CERTIFICATE DOES NOT AFFIRMAT BELOW. THIS CERTIFICATE OF INS REPRESENTATIVE OR PRODUCER, A	IVELY OF	DOES NOT CONSTITU	EXTEND OR ALT	ER THE CO	VERAGE AFFORDED	BY THE	POLICIES			
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Arthur J. Gallagher & Co.			PHONE 040 53		FAX	818.53	9.8711			
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Glendale CA 91203	ADDRESS: Jenny Kim@ajq.com									
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San Francisco CA 94103			Melusien Cing							

AGENCY CUSTOMER ID: DOLOSTR-01

LOC #:

ACORD ADDITIONAL	L REMA	RKS SCHEDULE Page 1 of 1
AGENCY Arthur J. Gallagher & Co.		NAMED INSURED Dolores Street Community Services, Inc. 938 Valencia Street
POLICY NUMBER		San Francisco, CA 94110
CARRIER	NAIC CODE	EFFECTIVE DATE:
ADDITIONAL REMARKS		
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACC		
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF		SURANCE
Policy: Cyber Liability Policy Term: 6/1/2021 to 6/1/2022 Policy #: RPS-P-50175018M Carrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50		
Certificate holder: City & County of San Francisco, including its boa operations of the named insuerd per attached form CG 2010. Endo	ards, commiss prsement to Fo	ions, officers, agents, and employees are named as additional with respects to sllow
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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 5/28/2021

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_	UCER			CONTACT LAND				
	nur J. Gallagher & Co.			PHONE AC, No, Ext): 818.53		FAX (A/C, No):	040 500	0711
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	N Brand Blvd, Suite 600 ndale CA 91203			ADDRESS: Jenny r	C1 C2			
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City & County of San Francisco Department of Human Services Office of Contract Compliance P.O. Box 7988 San Francisco CA 94120			SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.					
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AGENCY CUSTOMER ID: DOLOSTR-01

ACORD ADDITIONAL	REMAR	S SCHEDULE	Page 1 of 1				
AGENCY Arthur J. Gallagher & Co. POLICY NUMBER	93	NAMED INSURED Dolores Street Community Services, Inc. 938 Valencia Street San Francisco, CA 94110					
CARRIER	NAIC CODE	CTIVE DATE:					
ADDITIONAL REMARKS							
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACO FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF	RD FORM, LIABILITY INSUF	ANCE					
Policy: Cyber Liability Policy Term: 6/1/2021 to 6/1/2022 Policy #: RPS-P-50175018M Carrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50	D						
The City and County of San Francisco, its officers, employees and respects to operations of the Named Insured. Waiver of Subrogatio Endorsement to Follow	agents are include n on Workers Con	d as Additional Insureds for General Liability a pensation applies in favor of certificate holder.	nd Auto Liability but only with Such insurance is Primary.				
ACORD 101 (2008/01)		© 2008 ACORD CORPORA	I ION. All rights reserved.				

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	thur J. Gallagher & Co. surance Brokers of CA., Inc.			PHONE IAIC, No. Extl: 818.53		FAX (A/C, No)	818.539	.8711
	5 N Brand Blvd, Suite 600	32		E-MAIL	im@ajq.com			
Gl	endale CA 91203			IN	URER(S) AFFO	RDING COVERAGE		NAIC #
			License#: 0726293	INSURER A : Nonprof	its' insurance	Alliance of CA		
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AGENCY CUSTOMER ID:	DOLOSTR-01
LOC #:	

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Adency Arthur I. Gallagher & Co		NAMED INSURED Dolores Street Community Services, Inc.		
Arthur J. Gallagher & Co.		938 Valencia Street San Francisco, CA 94110		
POLICY NUMBER	BER			
CARRIER	NAIC CODE	1		
		EFFECTIVE DATE:		
ADDITIONAL REMARKS				
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO AC FORM NUMBER:25 FORM TITLE: CERTIFICATE O	ORD FORM, F LIABILITY II	NSURANCE		
Policy: Cyber Liability				
Policy Term: 6/1/2021 to 6/1/2022 Policy #: RPS-P-50175018M				
Carrier: BCS Insurance Company				
Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,5	00			
Evidence of Coverage.				
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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 5/28/2021

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	N Brand Blvd, Suite 600				E-MAIL ADDRE		m@alq.com		-	
	ndale CA 91203							DING COVERAGE		NAIC #
				License#: 0726293	INSURE			Alliance of CA		
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	If yes, describe under DESCRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMI		
Α	Professional Liability			2021-01167		6/1/2021	6/1/2022	Each Claim Aggregate	\$1,00 \$3,00	
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CER	TIFICATE HOLDER				CANO	ELLATION				
City and County of San Francisco Department of Homelessness and Supportive Housing					SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.					
	440 Turk Street San Francisco CA 94120					hison Cu	~ ~			
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					© 1988-2015 ACORD CORPORATION. All rights reserved.					

ACORD 25 (2016/03)

AGENCY CUSTOMER ID: DOLOSTR-01

LOC #:

ACORD ADDITIONAL	REMA	RKS SCHEDULE Page 1 of 1					
AGENCY Arthur J. Gallagher & Co.		NAMED INSURED Dolores Street Community Services, Inc.					
POLICY NUMBER		938 Valencia Street San Francisco, CA 94110					
CARRIER	NAIC CODE						
		EFFECTIVE DATE:					
ADDITIONAL REMARKS							
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACO FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF		ISURANCE					
Policy: Cyber Liability Policy: Term: 6/1/2021 to 6/1/2022 Policy #: RPS-P-50175018M Carrier: BCS Insurance Company Each Claim: \$1,000,000 / Aggregate: \$1,000,000 / Retention \$2,50 The City and County of San Francisco. Its officers, employees and i	0 agents are inc	suded as Additional Insureds for General Liability and Auto Liability but only with Compensation applies in favor of certificate holder. Such Insurance is Primary.					
ACORD 101 (2008/01)		© 2008 ACORD CORPORATION. All rights reserved.					



Encampments - RFA Submission Requirements Submission Requirements

Is the Application a "Test" Submission? No, this is my official Submission.

Applicant Type Selection Applicant Type Selection Eligible Applicant

Select your jurisdiction type. County

If the applicant is a CoC, select from the list of Continuums of Care.

If the applicant is a city or county, what is the name of the city or county? San Francisco

Applicant Contact Information Applicant Contact Information Applicant and Implementing Organization

Applicant San Francisco County

Implementing Organization San Francisco Department of Homelessness and Supportive Housing

Specific unit or office within the implementing organization Outreach and Temporary Shelter Team

Imp. Org's Address 440 Turk Street

City San Francisco **County** San Francisco **Zip Code** 94102

Imp. Org's Tax ID Number 94-6000417

Project Director

Name Mecca Cannariato

Title

Director of Outreach and Temporary Shelter

Phone (415) 525-1257

Email Umecke.cannariato@sfgov.org

Grant Administrator

Name Lisa Rachowicz

Title Manager of Navigation Centers and Shelter

Phone (628) 652-7724

Email lisa.rachowicz@sfgov.org

Contact Person for Application, If Different than Project Director

Name Olivia Lenson

Title Funding Compliance Analyst **Phone** (628) 652-7822

Email olivia.m.lenson@sfgov.org

Authorized Official

Name Mecca Cannariato

Document Upload

Document Upload

Attachment #1 - Application Organization and Required Document Checklist Attachment 1 - Application Checklist_San Francisco.docx

Attachment #2 - Cover Sheet Attachment 2 - Cover Sheet San Francisco.pdf

Work Plan (maximum of 20 pages) Work Plan San Francisco.docx

Work Plan Budget

Work Plan Budget - 33 Gough Cabins_San Francisco.xlsx

Work Plan Budget - 711 Post_San Francisco.xlsx

Work Plan Budget - 1515 South Van Ness_San Francisco.xlsx

Work Plan Budget - Shelter Transportation_San Francisco.xlsx

Work Plan Budget - Street Outreach Workers_San Francisco.xlsx

Proof of Insurance Coverage

Urban Alchemy - Proof of Insurance 1_San Francisco.pdf

Urban Alchemy - Proof of Insurance 2_San Francisco.pdf

Urban Alchemy - Proof of Insurance_San Francisco.pdf

Heluna Health - Proof of Insurance_San Francisco.pdf

Dolores Street Community Services - Proof of Insurance_San Francisco.pdf

Two Letters of Support - saved as ONE file

Letters of Support_San Francisco.pdf

Personnel Documents - saved as ONE file

Personnel Documents_San Francisco.pdf

Certification Certification

Before certifying, applicants are strongly encouraged to review the RFA's Addendums here.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name Olivia Lenson

Title Funding Compliance Analyst

Email olivia.m.lenson@sfgov.org



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

									/5/2021
THIS CERTIFICATE IS ISSUED AS A CERTIFICATE DOES NOT AFFIRMAT BELOW. THIS CERTIFICATE OF INS REPRESENTATIVE OR PRODUCER, A	IVEL SURA	Y OF	R NEGATIVELY AMEND, DOES NOT CONSTITUT	EXTE	ND OR ALT	ER THE CO	VERAGE AFFORDED E	BY THE	POLICIES
IMPORTANT: If the certificate holder	is an	ADD	DITIONAL INSURED, the p	oolicy(i	es) must ha		NAL INSURED provision	s or be	endorsed.
If SUBROGATION IS WAIVED, subject							require an endorsement	t. Asta	atement on
this certificate does not confer rights	to the	cert	ifficate holder in fieu of si	CONTA	OT I				
Arthur J. Gallagher & Co.				NAME: PHONE	Michelle G		FAX		
Insurance Brokers of CA., Inc.					o <u>, Ext):</u> 818-53		(A/C, No):		
505 N Brand Blvd, Suite 600 Glendale CA 91203				ADDRE		Gonzalez@a			NA10 #
			1:	INCUDE			RDING COVERAGE		NAIC # 33138
INSURED			License#: 0726293 PUBLHEA-02				surance Company		15686
Public Health Foundation Enterprises,	Inc.				RC: Quality (10000
dba Heluna Health 13300 Crossroads Parkway North, #4	50					Insurance Co	ompany		25054
City Of Industry CA 91746							y Insurance Company		18058
				INSURE			, , , , , , , , , , , , , , , , , , , ,		
COVERAGES CEF	TIFIC	CATE	E NUMBER: 891042350				REVISION NUMBER:		
THIS IS TO CERTIFY THAT THE POLICIES									
INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORE EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE					THE POLICIE REDUCED BY	S DESCRIBEI PAID CLAIMS	D HEREIN IS SUBJECT TO		
INSR LTR TYPE OF INSURANCE	INSD	SUBR WVD	POLICY NUMBER		POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	s	
A X COMMERCIAL GENERAL LIABILITY	Y		LHC789352		6/1/2021	6/1/2022	EACH OCCURRENCE DAMAGE TO RENTED	\$ 5,000	,000
							PREMISES (Ea occurrence)	\$ 100,0	00
							MED EXP (Any one person)	\$ 5,000	
							PERSONAL & ADV INJURY	\$ 5,000	
GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGREGATE	\$ 6,000	
POLICY PRO- X LOC							PRODUCTS - COMP/OP AGG	\$ 5,000 \$,000
E AUTOMOBILE LIABILITY	Y		PHPK2278841		6/1/2021	6/1/2022	COMBINED SINGLE LIMIT	\$ 1,000	000
	'		FTIF (\2270041		0/1/2021	0/1/2022	(Ea accident) BODILY INJURY (Per person)	\$,000
OWNED SCHEDULED							BODILY INJURY (Per accident)	\$	
AUTOS ONLY AUTOS X HIRED ONLY X NON-OWNED							PROPERTY DAMAGE (Per accident)	\$	
AUTOS ONLY AUTOS ONLY							Comp & Collision	\$ 1,000	/\$1,000
B UMBRELLA LIAB OCCUR			005CA000026300		6/1/2021	6/1/2022	EACH OCCURRENCE	\$ 5,000	.000
X EXCESS LIAB X CLAIMS-MADE							AGGREGATE	\$ 5,000	
DED RETENTION \$								\$	-
C WORKERS COMPENSATION AND EMPLOYERS' LIABILITY		Y	150910618		1/1/2021	1/1/2022	X PER OTH- STATUTE ER		
	N/A						E.L. EACH ACCIDENT	\$ 1,000	,000
OFFICER/MEMBEREXCLUDED?							E.L. DISEASE - EA EMPLOYEE	\$ 1,000	,000
If yes, describe under DESCRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMIT	\$ 1,000	
D Directors & Officers Liability			HFP-HN-NPP-5659-060121		6/1/2021	6/1/2022	Per Claim Aggregate	\$3,00 \$3,00	
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)									
Policy: Cyber Liability	LE3 (A	NUORL	7 IVI, AUUIUOIIAI KEMARKS SCNEOU	ie, may b	e attacheù it mor	e space is requir	euj		
Policy#: BCM-CB-0A0QL1AAA Carrier: Benchmark Insurance Company									
Policy Term: 6/1/2021 To 6/1/2022									
Limit: \$5,000,000 / Aggregate: \$5,000,000	/ Rete	entior	1: \$50,000						
Policy: Sexual Abuse Liability Policy#: LHC789352 See Attached									
CERTIFICATE HOLDER				CANC	ELLATION				
City and County of San Francisco, its Officers, Agents and Employees Office of the Treasurer and Tax Collector City Hall – Room 140					SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE				
1 Ďr. Carlton B. Goodlett F 1 Dr. Carlton B. Goodlett F San Francisco CA 94102					RIZED REPRESE				

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AGENCY CUSTOMER ID: PUBLHEA-02

AGENCY Arthur J. Gallagher & Co. POLICY NUMBER CARRIER ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM, FORM NUMBER: _25_ FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE	
AGENCY Arthur J. Gallagher & Co. NAMED INSURED Public Health Foundation Enterprises, Inc. dba Heluna Health 13300 Crossroads Parkway North, #450 City Of Industry CA 91746 CARRIER NAIC CODE ADDITIONAL REMARKS EFFECTIVE DATE: ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	
Arthur J. Gallagher & Co. Public Health Foundation Enterprises, Inc. dba Heluna Health POLICY NUMBER 13300 Crossroads Parkway North, #450 City Of Industry CA 91746 CARRIER NAIC CODE ADDITIONAL REMARKS EFFECTIVE DATE: THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	Page _ 1 _ of _ 1
POLICY NUMBER 13300 Crossroads Parkway North, #450 CARRIER NAIC CODE EFFECTIVE DATE: ADDITIONAL REMARKS THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	
ADDITIONAL REMARKS THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	
ADDITIONAL REMARKS THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	
THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,	
FORM NUMBER:25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE	
Carrier: Landmark American Insurance Company Policy Term: 6/1/2021 To 6/1/2022 Per Claim: \$1,000,000 / Aggregate: \$1,000,000 Policy: Professional Liability Policy#: LHC789352 Carrier: Landmark American Insurance Company Policy Term: 6/1/2021 To 6/1/2022 Limit: \$5,000,000 / Aggregate: \$6,000,000 / Retention: \$25,000 Policy: Fidelity/Crime Coverage Policy#: MML-18978-21 Carrier: Atlantic Specialty Insurance Company Policy Term: 6/1/2021 To 6/1/2022 Employee Theft: Limit: \$2,000,000 / Deductible: \$50,000 ERISA: Limit: \$2,000,000 / Deductible: \$25,000 Theft of money and securities: Limit: \$2,000,000 / Deductible: \$25,000 Money and securities: Limit: \$2,000,000 / Deductible: \$25,000 Computer fraud: Limit: \$2,000,000 / Deductible: \$25,000 Money orders and counterfeit paper currency: Limit: \$2,000,000 / Deductible: \$25,000 Money orders and counterfeit paper currency: Limit: \$2,000,000 / Deductible: \$25,000 City and County of San Francisco, its Officers, Agents and Employees are named additional insured under General Liability an	





RE: Quality Comp, Inc.-Self-Insured Workers' Compensation Group

To Whom It May Concern:

As proof of workers' compensation coverage, I would like to provide you with the attached Certificate of Consent to Self-Insure issued to Quality Comp, Inc. by the Department of Industrial Relations, Office of Self-Insurance Plans. This Certificate carries an effective date of December 1, 2004 and does not have an expiration date. The Quality Comp, Inc. program has excess insurance coverage with Safety National Casualty Corporation. Safety National is a fully licensed and admitted writer of Excess Workers' Compensation Insurance in the State of California (NAIC #15105). The company is rated "A++ Superior" Category "XV" by A.M. Best & Company.

Specific Excess Insurance

Excess Workers' Compensation: Statutory per occurrence excess of \$500,000 Employers Liability: \$1,000,000 Limit

Term of Coverage

Effective Date:January 1, 2021Expiration:January 1, 2022

Please contact me if you have any questions or require additional information. Thank you.

Sincerely,

Jacquelise Harris

Jacqueline Harris Director of Underwriting RPS Monument



STATE OF CALIFORNIA

DEPARTMENT OF INDUSTRIAL RELATIONS OFFICE OF SELF-INSURANCE PLANS 11050 Olson Drive, Suite 230 Rancho Cordova,CA 95670 Phone No. (916) 464-7000 FAX (916) 464-7007



CERTIFICATION OF SELF-INSURANCE OF WORKERS' COMPENSATION

TO WHOM IT MAY CONCERN:

This certifies that Certificate of Consent to Self-Insure No. 4515 was issued by the Director of Industrial Relations to:

Quality Comp, Inc.

under the provisions of Section 3700, Labor Code of California with an effective date of **December 1, 2004**. The certificate is currently in full force and effective.

Dated at Sacramento, California This day the 03rd of December 2020

Lyn Asio Booz, Chief

ORIG: Jackie Harris Director Of Underwriting Monument Insurance Services 255 Great Valley Pkwy, Ste 200 Malvern, Pa 19355 NUMBER : 4515 - 0112

STATE OF CALIFORNIA DEPARTMENT OF INDUSTRIAL RELATIONS OFFICE OF THE DIRECTOR

CERTIFICATE OF CONSENT TO SELF-INSURE

THIS IS TO CERTIFY, That

Public Health Foundation Enterprises, Inc.

(Name of Affiliate) STATE OF INCORPORATION CA

Quality Comp, Inc.

(Master CertificateHolder) STATE OF INCORPORATION CA

has complied with the requirements of the Director of Industrial Relations under the provisions of Sections 3700 to 3705, inclusive, of the Labor Code of the State of California and is hereby granted this Certificate of Consent to Self-Insure, holder of Master Certificate No, 4515.

This certificate may be revoked at any time for good cause shown.*

EFFECTIVE DATE : June 1, 2018

DEPARTMENT OF INDUSTRIAL RELATIONS OF THE STATE OF CALIFORNIA

andré School

Lyn Asio Booz, Chief

Market Carlos and Carlos

Andre Schoorl, Acting Director

*Revocation of Certificate.--"A certificate of consent to self-insure may be revoked by the Director of Industrial Relations at any time for good cause after a hearing. Good cause includes, among other things, the impairment of solvency of such employer, the inability of the employer to fulfill his obligations, or the practice of such employer or his agent in charge of the administration of obligations, under the this division of any of the following: (a) Habitually and as a matter of practice and custom inducing claimants for compensation to accept less than the compensation due or making it necessary for them to resort to proceedings against the employer to secure the compensation due; (b) Discharging his compensation obligations in a dishonest manner; (c) Discharging his compensation obligations in such a manner as to cause injury to the public or those dealing with him."(Section 3702 of Labor Code.) The Certificate may be revoked for non compliance with Title 8, California Administrative Code, Group 2 -- Administration of Self Insurance

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

DESIGNATED INSURED

This endorsement modifies insurance provided under the following:

BUSINESS AUTO COVERAGE FORM GARAGE COVERAGE FORM MOTOR CARRIER COVERAGE FORM TRUCKERS COVERAGE FORM

With respect to coverage provided by this endorsement, the provisions of the Coverage Form apply unless modified by this endorsement.

This endorsement identifies person(s) or organization(s) who are "insureds" under the Who Is An Insured Provision of the Coverage Form. This endorsement does not alter coverage provided in the Coverage Form.

This endorsement changes the policy effective on the inception date of the policy unless another date is indicated below.

Endorsement Effective: 6/1/2021	Countersigned By:
Named Insured: Public Health Foundation Enterprises	(Authorized Representative)

SCHEDULE

Name of Person(s) or Organization(s):

City and County of San Francisco, its Officers, Agents and Employees

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to the endorsement.)

Each person or organization shown in the Schedule is an "insured" for Liability Coverage, but only to the extent that person or organization qualifies as an "insured" under the Who Is An Insured Provision contained in **Section II** of the Coverage Form.





WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS

Quality Comp, Inc. is a Group Self-Insurance Program authorized by the Office of Self-Insurance Plans to provide workers' compensation to approved members. The Board of Directors of Quality Comp, Inc. has authorized the Program Administrator to waive rights of subrogation in certain instances.

This change in coverage, effective 12:01 AM January 1, 2021, forms part of the member's coverage in Self-Insurance Group No. 4515.

Issued to Public Health Foundation Enterprises, Inc. dba Heluna Health

By Quality Comp, Inc.

The Program has the right to recover our payments from anyone liable for an injury covered by this employer. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

The additional premium for this change shall be \$2,500.00.

Schedule

<u>Person or Organization</u> ANY PERSON OR ORGANIZATION FOR WHOM THE NAMED INSURED HAS PROVIDED BY WRITTEN CONTRACT TO FURNISH THIS WAIVER

Job Description BLANKET WAIVER OF SUBROGATION

Vick Thennein

Countersigned by Vicki Eberwein, Program Administrator, Authorized Representative

Risk Placement Services, Inc.

255 Great Valley Parkway, Suite 200 Malvern, PA 19355





California Department of Public Health, WIC Program Local Agency Support Branch 3901 Lennane Drive, MS 8600 Sacramento, CA 95834	County of San Bernardino Human Services Contracts Unit San Bernardino, CA 92415-0515	San Francisco Dept of Public Health 101 Grove Street, Room 402 San Francisco CA 94102
City and County of San Francisco 25 Van Ness Avenue, Suite 750 San Francisco, CA 94102	County of San Bernardino, Department of Public Health Attn: Caryn Nunley, Special Projects Coordinator 172 W Third Street San Bernardino, CA 92415-0010	Shasta County Health and Human Services Agency Business and Support Services Branch Contracts 1810 Market St. Redding, CA 96001
City of Berkeley Health, Housing & Community Services Department Berkeley, CA 94704	County of San Diego, Department of General Services, Real Estate Services Division 5560 Overland Avenue, Suite 410 San Diego, CA 92123	Smart & Final Inc. Smart & Final Stores LLC Risk Management Dept. P. O. Box 512377 Los Angeles, CA 90051
County of Los Angeles - Department of Public Health Contract Monitoring Unit 5555 Ferguson Drive, Suite 210 Commerce, CA 90022	Los Angeles County Children and Families First – Proposition 10 Commission its officials, officers, directors, agents, consultants and employees First 5 LA Los Angeles, CA 90012	The City and County of San Francisco Dept. of Public Health 25 Van Ness Avenue, #500 San Francisco, CA 94102
County of Los Angeles, Department of Health Services - Contracts and Grants Division cgcontractorinsurance@dhs.lacounty .gov 313 Figueroa Street, 6E Los Angeles, CA 90012	Sacramento Regional Transit District Attn: Senior Paralegal Office of Chief Counsel P O Box 2110 Sacramento, CA 95812-2110	TNREF III PLAZA 360 LLC C/O RiverRock Real Estate Group 360 22nd Street Oakland, CA 94612

.

Risk Placement Services, Inc.

255 Great Valley Parkway, Suite 200 Malvern, PA 19355

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Trinity County Health and Human Services Attn: Arina Erwin P.O. Box# 1470 Weaverville, CA 96093	Univision Los Angeles Attn: Reggie Texada, Univision Risk Mgt 2323 Bryan Street, Suite 1900 Dallas, TX 75201	
Knowledge Services and the State of Arizona 5875 Castle Creek Parkway, Suite 400 Castleton, IN 46250	City and County of San Francisco Office of the Treasurer and Tax Collector City Hall – Room 140, 1 Dr. Carlton B. Goodlett Place San Francisco CA 94102	
L & O Aliso Viejo, LLC dba: Renaissance ClubSport Aliso Viejo 50 Enterprise Drive Aliso Viejo, CA 92656		
WIC Supplemental Nutrition Contract Management Unit 3901 Lennane Avenue Sacramento, CA 95814		
County of Sacramento 7001A East Parkway Sacramento, CA 95823		

Risk Placement Services, Inc.

255 Great Valley Parkway, Suite 200 Malvern, PA 19355

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This Endorsement Changes The Policy. Please Read It Carefully.

ADDITIONAL INSURED BLANKET - PRIMARY

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE FORM - OCCURRENCE

SCHEDULE

Name of Person or Organization:

Any person or organization to whom or to which you are obligated by virtue of a written contract or by the issuance or existence of a written permit, to provide insurance such as is afforded by this policy.

- A. SECTION II WHO IS AN INSURED is amended to include as an additional insured the person(s) or organization(s) shown on the SCHEDULE, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:
 - **1.** Your acts or omissions; or
 - 2. The acts or omissions of those acting on your behalf;

in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.

B. With respect to the insurance afforded to these additional insured, the following additional exclusions apply:

This insurance does not apply to "bodily injury" or "property damage" occurring after:

- 1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
- 2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.

If you are required by a written contract to provide primary insurance, this policy shall be primary as respects to your negligence and **SECTION IV – COMMERCIAL GENERAL LIABILITY CONDITIONS**, **4.** Other Insurance does not apply, but only with respect to coverage provided by this policy.

All other terms, conditions and warranties remaining unchanged.

This endorsement effective 6/1/2021 forms part of Policy Number LHC789352 issued to PUBLIC HEALTH FOUNDATION ENTERPRISES, INC DBA HELUNA HEALTH by: Landmark American Insurance Company

Endorsement No.: 11



Department of Emergency Management 1011 Turk Street, San Francisco, CA 94102

Phone: (415) 558-3800 Fax: (415) 558-3843



London N. Breed Mayor

Mary Ellen Carroll **Executive Director**

December 30, 2021

RE: Letter of Intent for HSH Grant Application

To whom it may concern,

As Executive Director of the San Francisco Department of Emergency Management, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- Operation of the 33 Gough Street Safe Sleep site
- Operation of the 1515 South Van Ness Avenue Safe Sleep Site
- Operation of the semi-congregate shelter planned at 711 Post Street
- Client transportation costs

The San Francisco Department of Emergency Management will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those living on the streets.

Thank you for your consideration of this application.

Sincerely,

DocuSigned by: Mary Ellen Carroll 29F685F5254A4F0

12/30/2021

Mary Ellen Carroll Executive Director Department of Emergency Management 1011 Turk Street San Francisco, CA 94102



San Francisco Fire Department 698 Second Street San Francisco, CA 94107

December 30, 2021

RE: Letter of Intent for HSH Grant Application

To whom it may concern,

As Chief of the San Francisco Fire Department, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- Operation of the 33 Gough Street Safe Sleep site
- Operation of the 1515 South Van Ness Avenue Safe Sleep Site
- Operation of the semi-congregate shelter planned at 711 Post Street
- Client transportation costs

The San Francisco Fire Department will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those living on the streets.

Thank you for your consideration of this application.

Sincerely,

DocuSigned by:

Jeanine Nicholson

12/30/2021

Jeanine R. Nicholson

Chief of Department San Francisco Fire Department

698 Second Street, San Francisco, CA 94107



San Francisco Department of Public Health

December 30, 2021

RE: Letter of Intent for HSH Grant Application

To whom it may concern,

As Director of the San Francisco Department of Public Health, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- Operation of the 33 Gough Street Safe Sleep site
- Operation of the 1515 South Van Ness Avenue Safe Sleep Site
- Operation of the semi-congregate shelter planned at 711 Post Street
- Client transportation costs

San Francisco, CA 94102

The San Francisco Department of Public Health will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those living on the streets.

Thank you for your consideration of this application.

Sincerely, Grant Colfex, MD Director of Health San Francisco Department of Public Health 101 Grove Street



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

PKAUR

URBAALC-01

									9/	13/2021
C B	HIS CERTIFICATE IS ISSUED AS A ERTIFICATE DOES NOT AFFIRMAT ELOW. THIS CERTIFICATE OF INS EPRESENTATIVE OR PRODUCER, AI	IVEL SUR/	Y OI Ance	R NEGATIVELY AMEND, E DOES NOT CONSTITU	, EXTEND	OR ALT	ER THE CO	VERAGE AFFORDED E	BY TH	E POLICIES
lf	IPORTANT: If the certificate holde SUBROGATION IS WAIVED, subje- is certificate does not confer rights t	ct to	the	terms and conditions of	the policy	, certain j	policies may			
	Ŭ	June	cen	incate noider in neu or su		Chris Le				
	DUCER ro Insurance Services							FAX		
200	N. Almaden Blvd., 3rd Floor				(A/C, No, Ex	(408) 2		(A/C, No):		
San	Jose, CA 95110				ADDRESS:	chris@a	seroins.cor	n		
								ING COVERAGE		NAIC #
							nsurance C			12588
INSU	RED				INSURER B	: State Co	mpensation	Insurance Fund of California	ornia	35076
	Urban Alchemy				INSURER C	:				
	72 6th St				INSURER D	:				
	San Francisco, CA 94103				INSURER E	:				
					INSURER F	:				
CO	VERAGES CER	TIFI	CATE	E NUMBER:				REVISION NUMBER:		
	HIS IS TO CERTIFY THAT THE POLICIE IDICATED. NOTWITHSTANDING ANY R ERTIFICATE MAY BE ISSUED OR MAY XCLUSIONS AND CONDITIONS OF SUCH	EQU PER	IREMI TAIN,	ENT, TERM OR CONDITIO , THE INSURANCE AFFOR	N OF ANY DED BY TH	CONTRAC	CT OR OTHER	DOCUMENT WITH RESPE	ст то	WHICH THIS
INSR LTR	TYPE OF INSURANCE		SUBR WVD	POLICY NUMBER	PC (MN	OLICY EFF M/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	6	
A	X COMMERCIAL GENERAL LIABILITY						· ····· ··· · · · · · · · · · · · · ·	EACH OCCURRENCE	\$	1,000,000
	X CLAIMS-MADE OCCUR	x		SC21090616-0	9	/1/2021	9/1/2022	DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	Excluded
	X Assault & Battery							MED EXP (Any one person)	\$	Excluded
	X Sexual Abuse							PERSONAL & ADV INJURY	\$	Excluded
	GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGREGATE	\$	2,000,000
									\$	Included
	OTHER:							Prof. Liab.	\$ \$	1,000,000
Α								COMBINED SINGLE LIMIT		1,000,000
				SC21090616-0		0/1/2021	9/1/2022	(Ea accident)	\$,,
	ANY AUTO OWNED AUTOS ONLY X SCHEDULED			3021090010-0	9	0/ 1/2021	5/1/2022	BODILY INJURY (Per person)	\$	
								BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident)	\$	
	HIRED AUTOS ONLY AUTOS ONLY							(Per accident)	<u>\$</u> \$	
	UMBRELLA LIAB OCCUR							EACH OCCURRENCE	\$	
	EXCESS LIAB CLAIMS-MADE							AGGREGATE	\$	
	DED RETENTION \$							AGONEGATE	\$	
В	WORKERS COMPENSATION							X PER OTH-	φ	
	AND EMPLOYERS' LIABILITY			9258536	8	3/1/2021	8/1/2022	STATUTE ÉR E.L. EACH ACCIDENT	\$	1,000,000
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED?	N / A								1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below							E.L. DISEASE - EA EMPLOYEE		1,000,000
	DESCRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMIT	\$	-,,
			<u> </u>							
DES The	CRIPTION OF OPERATIONS / LOCATIONS / VEHIC Additional Insured Endorsement has be	LES (A Benr	ACORE	D 101, Additional Remarks Schedu sted from the carrier.	ule, may be att	tached if mor	e space is requir	ed)		
CE	RTIFICATE HOLDER	CATE HOLDER		CANCEL	LATION					
								ESCRIBED POLICIES BE CA EREOF, NOTICE WILL E		
	City and County of San Fran Department of Homelessnes			pportive	ACCORI	DANCE WI	TH THE POLIC	Y PROVISIONS.		
	Housing BO Box 427400				AUTHORIZE		NTATIVE			
1	PO Box 427400 San Francisco, CA 94142									

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CERTIFICATE OF LIABILITY INSURANCE

PKAUR DATE (MM/DD/YYYY)

URBAALC-01

	-			ADILI		DURAN		12	/13/2021
THIS CERTIFICATE IS ISSUED AS A CERTIFICATE DOES NOT AFFIRMA BELOW. THIS CERTIFICATE OF IN REPRESENTATIVE OR PRODUCER, A	FIVEL SUR/	Y OF	R NEGATIVELY AMEND, DOES NOT CONSTITU	, EXTEN	D OR ALT	FER THE CO	VERAGE AFFORDED	BY TH	E POLICIES
IMPORTANT: If the certificate hold If SUBROGATION IS WAIVED, subjethis certificate does not confer rights	ect to	the	terms and conditions of	the polic	y, certain	policies may			
PRODUCER				CONTACT NAME:	Prabh K	aur			
Asero Insurance Services 200 N. Almaden Blvd., 3rd Floor				PHONE (A/C, No, E	_{Ext):} (408) 2	271-2300	FAX (A/C, No):		
San Jose, CA 95110				E-MAIL ADDRESS	_: certs@a	seroins.cor	n		
							RDING COVERAGE		NAIC #
				INSURER	A : State Co	ompensation	Insurance Fund of Calif	ornia	35076
INSURED				INSURER					
Urban Alchemy 1035 Market Street, Suite 1	50			INSURER					
San Francisco, CA 94110				INSURER					
				INSURER					
COVERAGES CE	RTIFI	САТЕ	E NUMBER:				REVISION NUMBER:		
THIS IS TO CERTIFY THAT THE POLIC INDICATED. NOTWITHSTANDING ANY CERTIFICATE MAY BE ISSUED OR MAY EXCLUSIONS AND CONDITIONS OF SUCH	REQU / PER	IREME TAIN,	ENT, TERM OR CONDITIO	N OF AN DED BY	Y CONTRA THE POLIC	TO THE INSUF CT OR OTHEF IES DESCRIB	RED NAMED ABOVE FOR T R DOCUMENT WITH RESPE	ECT TO	WHICH THIS
INSR TYPE OF INSURANCE	ADDL	SUBR WVD	POLICY NUMBER	a	POLICY EFF MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	s	
COMMERCIAL GENERAL LIABILITY CLAIMS-MADE OCCUR							EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	
							MED EXP (Any one person)	\$	
							PERSONAL & ADV INJURY	\$	
GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGREGATE	\$	
POLICY PRO- JECT LOC							PRODUCTS - COMP/OP AGG	\$	
OTHER:							COMBINED SINGLE LIMIT	\$	
AUTOMOBILE LIABILITY							(Ea accident)	\$	
OWNED SCHEDULED AUTOS							BODILY INJURY (Per person) BODILY INJURY (Per accident)	\$	
HIRED AUTOS ONLY							PROPERTY DAMAGE (Per accident)	\$	
								\$	
UMBRELLA LIAB OCCUR							EACH OCCURRENCE	\$	
EXCESS LIAB CLAIMS-MAD	Ξ						AGGREGATE	\$	
DED RETENTION \$								\$	
A WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Y/N			9258536		8/1/2021	8/1/2022	X PER OTH- STATUTE ER		4 000 00
ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	N/A		9230330		0/1/2021	0/1/2022	E.L. EACH ACCIDENT	\$	1,000,00
If ves, describe under							E.L. DISEASE - EA EMPLOYEE		1,000,00
DÉSCRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMIT	\$	-,,
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHI The Additional Insured Endorsement has b	CLES (Deen r	ACORE eques	0 101, Additional Remarks Schedu sted from the carrier.	ıle, may be a	attached if moi	re space is requir	ed)		
CERTIFICATE HOLDER				CANCE					
City and County of San Fra Department of Homelessne Housing PO Box 427400			pportive	SHOU THE ACCO	LD ANY OF	N DATE TH	ESCRIBED POLICIES BE CA EREOF, NOTICE WILL Y PROVISIONS.		
San Francisco, CA 94142				V.In	· · V				

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	CER	TIFICAT	TE OF	: INSI	JRANC	Ε		DATE (MM/DD/YY) 12/10/2021
PRODUCER AND THE NAMED INSURED Prime Insurance Company 8722 S. Harrison St.				AND C CERTIN NEGAT	ONFERS NO FICATE OF II TVELY AME	NSUF	SSUED AS A MATTER OF INF(HTS UPON THE CERTIFICATE RANCE DOES NOT AFFIRMAT EXTEND, OR ALTER THE COV DLICIES BELOW.	HOLDER. THIS IVELY OR
Sandy, UT 84070 (801) 304-5500				DT III				RAGE
INSURED				INSURER			ne Insurance Company	
Urban Alchemy				INSURER	B:	1 1111	ne insurance company	
				INSURER	C:			
1035 Market St Ste 150				INSURER				
San Francisco, CA 94103		"LIMITS	SHOWN	ARE TH		- C	ompany #12588	
COVERAGES		EFFECT A						
The policies of insurance listed below have been	issued to the	insured named	above for	the policy ir	ndicated. Notwi	ithstar	nding any requirement, term or condit	tion of any contract or
other document with respect to which this certific conditions of such policies. Aggregate limits sho			y paid clain	ns.				terms, exclusions and
TYPE OF INSURANCE	POLICY	UMBER	DATE (N	FFECTIVE IM/DD/YY)	POLICY EXPIRA DATE (MM/D	D/YY)	LIMITS	
Commercial Liability	SC2	1090616	9/1	/2021	9/1/2022		\$1,000,000 Per Accident	
✓ Claims Made							\$2,000,000 Policy Aggregat	te
✓ Include Products							\$1,000,000 Per Act \$1,000,000 Assault and Bat	tton
Include Completed Operations							\$1,000,000 Assault and Bal \$1,000,000 Sexual Abuse a	
Commercial Auto Liability	SC2 ⁻	1090616	9/1	/2021	9/1/2022		\$1,000,000 Per Accident	
Any Auto								
All Owned Autos							\$194,000 Physical Damag	ge-total scheduled val
Scheduled Autos							\$15,000 U.M. Per Perso	
Non-Owned Autos							\$30,000 U.M. Per Accide \$3,500 U.M. Property D	
Drive Away							¢0,000 0	-anago
Specifically Described Autos								
Commercial Garage Liability								
G.K.L.L.								
O.T.R.P.D.								
D.O.C.								
Cargo On Hook								
Employee Dishonesty								
Wrongful Repossession								
Claims Made								
Exclude Products Exclude Completed Operations								
Excess Liability							<u> </u>	
Claims Made								
LIMITATION OF COVERAGE FOR ADDITIONAL INSU					4		-	
Please see the attached Additional Insured End	dorsement.							
DESCRIPTION OF OPERATION/LOCATIONS/VEHICL Coverage is limited to only insured activities of						es - Ui	narmed, Janitorial Service., Camps	., Bathhouses or
Bathing Pavilions., Buildings or Premises - O		d by Employees	s of the Ins	sured., Sch	eduled Employ	yees.,	Administrative Employees - Profes	sional Liability.,
Assault & Battery., Sexual Abuse Endorsemen	1t.							
		AL INSURE	D	LOS	S PAYEE			
City and County of San Francisco				SHOULD	ANY OF THE	ABOV	/E DESCRIBED POLICIES BE CANO	CELLED BEFORE THE
Department of Homelessness and Supportive	Housing			EXPIRAT	ION DATE TH	EREO	OF, THE ISSUING INSURER WILL E	NDEAVOR TO MAIL 0
	C			FAILURE	TO DO SO SH	HALL I	IMPOSE NO OBLIGATION OR LIABI	· · ·
440 Turk Street				UPON TH	HE INSURER, I	TS AC	GENTS OR REPRESENTATIVES.	
San Francisco, CA 94102			ļ					
				AUTHORIZI	ED REPRESENT	ATIVE	roune Geiger	
UDA-F-030 14FEB2020					(,an	House enger	

ADDITIONAL INSURED ENDORSEMENT

PAP-99-12

This Endorsement changes the terms and conditions of the Policy issued. Please read it carefully!

The following requirements govern coverage under the Policy and must be adhered to for coverage to be provided to the Insured under the Policy. No activities conducted by the Insured are covered under the Policy unless they are conducted in full compliance with all of the requirements specified below and in the Policy. The Insured must advise its employees, agents, contractors, and/or subcontractors of these requirements and ensure that they also abide by them for coverage to be provided. The Insured agrees and understands that any noncompliance with the following specified requirements and/or the terms and conditions set forth in the Policy will result in the denial of coverage under the Policy meaning the Insurer will not be obligated to indemnify or defend you.

Policy Number: SC21090616

Insured: Urban Alchemy

Effective Date: 12/7/2021

Additional Insured:City and County of San FranciscoDepartment of Homelessness and Supportive Housing

440 Turk Street

San Francisco, CA 94102

Generating an additional premium of: \$50.00

The "Who is a Insured" provision of the Policy shall be amended to include the person or organization scheduled in this Endorsement as an Additional Insured for the limited purpose of liability arising from Your Work, as that term applies to the Insured only, and subject to all other terms and conditions of the Policy and this Endorsement.

The coverage provided by this Endorsement only extends to cover the Additional Insured for allegations of liability based upon alleged, actionable conduct of the Insured and only to the extent the Insured would have been liable and coverage would have been afforded to the Insured under the terms and conditions of this Policy had such Claim been made against the Insured.

The Policy expressly provides that coverage is to be construed and enforced in accordance with the laws of the State of Utah, and the Insured has consented to the jurisdiction of the courts of the State of Utah and has agreed that those courts shall be the exclusive forum to hear and decide disputes consisting of or relating to coverage issues.

The Additional Insured is subject to all of the terms, provisions, conditions, exclusions, definitions, limitations, representations, and Endorsements of the Policy issued to the Insured, and all related documents providing coverage to the Insured. The failure of the Insured to adhere to any such provisions will also defeat coverage under the Policy for all Additional Insureds.

The Insurance afforded by the Policy to the Additional Insured(s) scheduled in this Endorsement as an Additional Insured, at the location scheduled in this Endorsement, for the limited purpose of liability arising from Your Work, as that term applies to the Insured only, and subject to all other terms and conditions of the Policy and this Endorsement is primary insurance. Any other insurance or self-insurance maintained by the Additional Insured(s) is excess of this insurance and shall not contribute to it.

Endorsement No.: 30

Evolution Insurance Brokers, LC

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~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	MELESSNESS AN	VD SUPPORTIVI	E HOUSING						
2	APPENDIX B, BUDGET				1					
7	Provider Name	U	Urban Alchemy							
8	Program	Safe Sleep	Safe Sleep @ 33 Gough Cabins	Cabins						
					÷	12/1/2021 -	7/1/2022 -	22 -	12/1/2021 -	121 -
17					U	6/30/2022	3/31/2023	023	3/31/2023	023
19	19 Expenditures									
20	20 Salaries & Benefits				ŝ	1,388,770 \$		1,743,690	\$ 3,1	3,132,460
21	21 Operating Expense				ŝ	221,369 \$		285,674 \$		507,043
22	22 Subtotal				Ş	1,610,139 \$		2,029,364 \$		3,639,503
23	23 Indirect Percentage					15.00%	1	15.00%		
24	24 Indirect Cost (Line 21 X Line 22)	X Line 22)			Ş	241,521	Ş	304,405	\$ 5	545,925
25	25 Other Expenses (Not subject to indirect %)	ubject to indire	ict %)		Ş		Ş	I	Ş	I
26	26 Capital Expenditure				Ş		Ş	1	Ş	
28	28 Total Expenditures				Ş	1,851,660	\$ 2,33	2,333,768	\$ 4,1	4,185,428
29										

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-	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	Ď	د	2	ш	T	-	J	~	-	D	μ	20
2	SALARY & BENEFIT DETAIL												
œ				Year 1					Year 2			٩	All Years
9 10	POSITION TITLE	Agency Totals	otals	For HSH Prog	For HSH Funded Program	12/1/2021 - 6/30/2022 New	Agency Totals	otals	For HSI Pro	For HSH Funded Program	7/1/2022 - 3/31/2023 New		12/1/2021 - 3/31/2023 New
:		Annual Full Time Salary	Position FTE	% FTE funded by	Adjusted Budgeted	Budgeted Salary	Tin	Position FTE	% FTE funded by	Ad Bu	Budgeted Salary		Budgeted Salary
11	CEO	(TOT 1.UU FIE) \$ 168.480	1.00	this budget	P1E 0.02	\$ 1.966	1.00 FIE) \$ 168 480	1.00	This puaget	0.07	\$ 2.577	\$ 20	4.493
12	C00		1.00	3%				1.00			÷ Ş	-	4,909
14	Operations Manager		1.00	13%				1.00	13%		Ş	-	15,947
15	Operations Specialist	\$ 64,480	1.00	13%	0.13	\$ 4,702	\$ 64,480	1.00	13%	0.13	_	45 \$	10,747
16	Program Compliance & Data Reporting Manager	\$ 43,680	1.00	25%	0.25	\$ 6,370	\$ 43,680	1.00	25%	0.25	\$ 8,190	\$ 06	14,560
17	Program Director	\$ 66,560	1.00	100%	1.00	\$ 38,827	\$ 66,560	1.00	100%	1.00	\$ 49,920	20 \$	88,747
18	Care Coordinator	\$ 64,480	2.00	100%	2.00	\$ 75,227	\$ 64,480	2.00	100%	2.00	\$ 96,720	20 \$	171,947
19	Program Supervisor	\$ 62,400	4.20	100%	4.20	\$ 21,840	- \$				Ş	ŝ	21,840
20	Shower Supervisor	\$ 54,080	1.00	100%	1.00	\$ 4,507	÷				Ş	ŝ	4,507
21	General Practitioner	\$ 54,080	8.40	100%	8.40	\$ 37,856	- \$				Ş	ŝ	37,856
22	Security Practitioner	\$ 54,080	8.40	100%	8.40	\$ 37,856	- \$				Ş	ŝ	37,856
23	Maintenance Practitioner	\$ 54,080	7.00	100%	7.00	\$ 31,547	۔ ج				Ş	ŝ	31,547
24	Shower Practitioner	\$ 54,080	2.00	100%	2.00	\$ 9,013	۔ ج				Ş	۰ خ	9,013
25	Program Supervisor (Salary cost as of 1/1/2022)	\$ 54,080	2.80	100%	2.80	\$ 75,712	\$ 54,080	2.80	100%	s 2.80	\$ 113,568	58 \$	189,280
26	Shower Supervisor (Salary cost as of 1/1/2022)	\$ 54,080	1.00	100%	1.00	\$ 27,040	\$ 54,080	1.00	100%	1.00	\$ 40,560	50 \$	67,600
27	General Practitioner (Salary cost as of 1/1/2022)	\$ 43,680	7.00	100%	7.00	\$ 152,880	\$ 43,680	7.00	100%	7.00	\$ 229,320	20 \$	382,200
28	Security Practitioner (Salary cost as of 1/1/2022)	\$ 43,680	5.60	100%	5.60	\$ 122,304	\$ 43,680	5.60	100%	5.60	\$ 183,456	56 \$	305,760
29	Maintenance Practitioner (Salary cost as of 1/1/2022)	\$ 43,680	2.80	100%	2.80	\$ 61,152	\$ 43,680	2.80	100%	\$ 2.80	\$ 91,728	28 \$	152,880
30	Shower Practitioner (Salary cost as of 1/1/2022)	\$ 43,680	2.00	100%	2.00	\$ 43,680	\$ 43,680	2.00	100%	2.00	\$ 65,520	20 \$	109,200
31	Graveyard Program Supervisor (Salary cost as of 1/1/2022)	\$ 56,160	1.40	100%	1.40	\$ 39,312	\$ 56,160	1.40	100%	1.40	\$	58 \$	98,280
32	Graveyard General Practitioner (Salary cost as of 1/1/2022)	\$ 45,760	4.20	100%	4.20	\$ 96,096	\$ 45,760	4.20	100%	4.20	\$ 144,144	44 \$	240,240
33	Graveyard Maintenance Practitioner (Salary cost as of 1/1/2022)	\$ 45,760	1.40	100%	1.40	\$ 32,032	\$ 45,760	1.40	100%	1.40	\$ 48,048	48 \$	80,080
34	Graveyard Security Practitioner (Salary cost as of 1/1/2022)	\$ 45,760	2.80	100%	2.80	\$	\$ 45,760	2.80	100%	2.80	\$ 96,096	96 \$	160,160
35	Director Care Coordination	\$ 66,560	1.00	25%	0.25	\$ 9,707	\$ 66,560	1.00	25%	0.25	\$ 12,480	30 \$	22,187
36	Director of Partnerships & Contracts	\$ 140,000	1.00	3%	0.03	\$ 2,450	\$ 140,000	1.00	3%	0.03	\$ 3,150	50 \$	5,600
55				TOTA	TOTAL SALARIES	\$ 1,005,262			TOT	TOTAL SALARIES	\$ 1,262,171	71 \$	2,267,434
56				TOTAL FTE	65.83				TOTAL FTE	34.83			
57				FRINGE BEI	FRINGE BENEFIT RATE	38.15%			FRINGE BE	FRINGE BENEFIT RATE	38.15%	5%	
58			EMPL	OVEE FRING	EMPLOYEE FRINGE BENEFITS	\$ 383,508		EMP	LOYEE FRIN	EMPLOYEE FRINGE BENEFITS	\$ 481,518		865,026
59			тота	L SALARIES	TOTAL SALARIES & BENEFITS	\$ 1,388,770		TOTA	NL SALARIES	TOTAL SALARIES & BENEFITS	\$ 1,743,690	\$ 06	3,132,460
60													
61 67													
29													
	4		Ľ	L	ЧΗ								
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~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	VE HOUSING)										
∞ ∾	OPERATING DETAIL			J									
თ		Year 1	Year 2		All Years								
10		12/1/2021 - 6/30/2022	7/1/2022 - 3/31/2023	- ··	12/1/2021 - 3/31/2023								
12	Operating Expenses	Budgeted Expense	Budgeted Expense		Budgeted Expense								
13		•	\$	φ									
14	14 Utilities(Elec, Water, Gas, Phone, Scavenger)	\$ 42,700	\$ 54,900	φ	97,600								
15	Office Supplies, Postage	\$ 1,050	\$ 1,350	¢	2,400								
16	Building Maintenance Supplies and Repair	\$ 6,125	\$ 7,875	Ŷ	14,000								
17	Printing and Reproduction	\$ 1,286	\$ 1,000	Υ	2,286								
18	Insurance	\$ 18,561	\$ 23,864	Υ	42,424								
19	Staff Training	\$ 7,000	\$ 9,000	φ	16,000								
20	Staff Travel-(Local & Out of Town)	۰ ۲	•	φ	•								
21	Rental of Equipment	\$ 112,875	\$ 150,000	φ	262,875								
22	Communications/IT	\$ 9,752	\$ 10,435	φ	20,188								
23	Client Expenses	\$ 14,583	\$ 18,750	Υ	33,333								
24	24 Uniforms	\$ 7,438	\$ 8,500	φ	15,938								
25				φ	'								
26				Υ	'								
27				Υ	'								
28				θ	'								
42	Consultants			θ	'								
43				Υ	'								
44				Υ	'								
45				φ	'								
46				Υ									

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-	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	YE HOUSING		
∞ ⊳	OPERATING DETAIL			
თ		Year 1	Year 2	All Years
54	Subcontractors (First \$25k Only)			S
55				\$
56				\$
57				\$
58				\$
68	TOTAL OPERATING EXPENSES	\$ 221,369	\$ 285,674	\$ 507,043
69				
70	Other Expenses (not subject to indirect cost %)			
71				\$
72				\$
73				\$
74				\$
75				\$
76				\$
84	TOTAL OTHER EXPENSES	' ډ	۰ ج	\$
85				
86	<u>Capital Expenses</u>			
87				\$
88				\$
89				S
95	TOTAL CAPITAL EXPENSES	۰ ډ	۰ ج	Ş

BUDGET NARRATIVE

Salaries & Benefits

CEO COO **Operations Manager Operations Specialist** Program Compliance & Data Reporting Mai Program Director Care Coordinator Program Supervisor Shower Supervisor **General Practitioner** Security Practitioner Maintenance Practitioner Shower Practitioner Program Supervisor (Salary cost as of 1/1/2 Shower Supervisor (Salary cost as of 1/1/20 General Practitioner (Salary cost as of 1/1/2 Security Practitioner (Salary cost as of 1/1/ Maintenance Practitioner (Salary cost as o Shower Practitioner (Salary cost as of 1/1/. Graveyard Program Supervisor (Salary cos Graveyard General Practitioner (Salary cos Graveyard Maintenance Practitioner (Salar Graveyard Security Practitioner (Salary cos Director Care Coordination

Director of Partnerships & Contracts

Operating Expenses

Rental of Property Utilities(Elec, Water, Gas, Phone, Scaveng Office Supplies, Postage Building Maintenance Supplies and Repair

Printing and Reproduction Insurance Staff Training Staff Travel-(Local & Out of Town) Rental of Equipment Communications/IT Client Expenses Uniforms

Program oversight Program oversight Program oversight, training, and compliance Program support, procurement Analyst, data, compliance Director program oversight and training Case management, care management Site operations management, 24 hours a day/7 days a week, 3 shifts Shower operations capability, 5 days a week (day shift) General monitoring, 6 practitioners/3 shifts per day Operations, gate management, 6 practitioners/3 shifts per day Maintenance, 5 practitioners/3 shifts per day Shower maintenance, 5 days a week (day shift) Site operations management, 7 days a week, 2 Day shifts, reduced rate per hour from \$30 to \$26 Shower operations capability, 5 days a week (day shift), reduced rate per hour from \$30 to \$26 General monitoring, 6 practitioners/ 2 shifts (day and swing), reduced rate from \$26 to \$21 per hour Operations, gate management, 6 practitioners/2 shifts (day and swing), reduced rate from \$26 to \$21 per hour Maintenance, 5 practitioners/ 2 shifts (day and swing), reduced rate from \$26 to \$21 per hour Shower maintenance, 5 days a week (day shift), reduced rate from \$26 to \$21 per hour Site operations management, 7 days a week, 1 Graveyard shift, reduced rate per hour from \$30 to \$27 (\$1 pay differential) General monitoring, 6 practitioners/1 graveyard shift per day, reduced rate from \$26 to \$22 per hour (\$1 pay differential) Maintenance, 5 practitioners/1 graveyard shift per day, reduced rate from \$26 to \$22 per hour (\$1 pay differential) Operations, gate management, 6 practitioners/1 graveyard shift per day, reduced rate from \$26 to \$22 per hour (\$1 pay differential) 25% of Director of Care Coordination who supervises Care Coordinators across Safe Sleep Programs Program oversight and point of contact with HSH

Justification

Share of 1035 market st General water/gas at \$5 per month. Recology @ \$6.05K/mo \$150 per month \$500 per month - cleaning supplies, site maintenance; Adding fire extinguisher cost to this line \$375/mo (\$112.37/ea) \$140.50 per month Share of annual General Liability, D&O, and Umbrella insurance \$1,000 per month Toilet, Sink and Shower rental (avg cost) @ \$12.5K/mo Computers, radios, internet PPE, gloves, hygiene items 34 FTE *\$250 for uniforms

Employee Name

Lena Miller Ron Wilson Artie Gilbert Heather Cardenas Erika Drayton, Caresha Carter, Gavilan Chavez, Teonte Thomas Kevin Lee/Nadon King Tekia Oliver, TBD TBD TBD TBD TBD TBD TBD TBD TBD
TBD
Zach Revell
Mike Anderer

OMELESSNESS AND SUPPORTIVE HOUSING ET Urban Alchemy 7/1/2022 - 7/1/2022 - 6/30/2023 7/1/2 7/1/2 7/1/2 7/1/2 7/1/2022 - 6/30/2023 7/1/2 7/1/2 7/1/2 7/1/2 7/1/2022 - 6/30/2023 6/30/2023 6/30/2023 6/30/2023 5 1/1/2 5 1/1/2 6/30/2023 6/30/2023 6/30/2023 6/30/2023 5 1/1/2 5 1/1/2 5 1/1/2 1/1/2 1/1/2 1/1/2022 5 1/1/2022 5		A	В	v		U		-	L	×	AK
APPENDIX B, BUDGET Provider Name Urban Alchemy Provider Name 711 Post (Ansonia Hotel) Program 711 Post (Ansonia Hotel) Expenditures 711 Post (Ansonia Hotel) Salaries & Benefits 711 Post (Ansonia Hotel) Coperating Expense 711 Post (Ansonia Hotel) Subtotal 711 Post (Ansonia Hotel) Indirect Percentage 100 Indirect Percentage 00 Other Expenses (Not subject to indirect %) 00 Capital Expenditure Admin Cost (HUD Agreements Only)	~	DEPARTMENT OF HC		VD SUPPORTIVE	DNISUOH						
Provider Name Urban Alchemy Program 711 Post (Ansonia Hotel) Program 711 Post (Ansonia Hotel) Expenditures 711 Post (Ansonia Hotel) Salaries & Benefits 711 Post (Ansonia Hotel) Solutions 711 Post (Ansonia Hotel) Operating Expense 711 Post (Ansonia Hotel) Subtotal 711 Post (Ansonia Hotel) Indirect Cost (Line 22 X Line 23) 711 Post (Ansonia Hotel) Other Expenses (Not subject to indirect %) 711 Post (Ansonia Hotel) Admin Cost (HUD Agreements Only) 711 Post (Ansonia Hotel)	2	_	ET								
Program 711 Post (Ansonia Hotel) Expenditures Expenditures Salaries & Benefits Operating Expense Subtotal Indirect Percentage Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	7	Provider Name	U	rban Alchemy							
Expenditures Salaries & Benefits Operating Expense Subtotal Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	00		711 Po	st (Ansonia Hote	([;						
Expenditures Salaries & Benefits Operating Expense Subtotal Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)						2/1/20	- 22	7/1/2022 -	7,	7/1/2023 -	2/1/2022 -
Expenditures Salaries & Benefits Operating Expense Subtotal Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	17					6/30/2	022	6/30/2023	9	6/30/2024	6/30/2024
Salaries & Benefits Operating Expense Subtotal Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	19	Expenditures									
Operating Expense Subtotal Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	20	Salaries & Benefits				\$ 1,3.	12,297		2 \$	3,149,512	\$ 7,611,320
Subtotal Indirect Percentage Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	21	Operating Expense				\$ 2'	44,208		¢ 0	551,100	\$ 1,346,408
Indirect Percentage Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	22	Subtotal				\$ 1,5.	56,505		2 \$	3,700,612	\$ 8,957,728
Indirect Cost (Line 22 X Line 23) Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	23	Indirect Percentage					15.00%	15.00	%	15.00%	
Other Expenses (Not subject to indirect %) Capital Expenditure Admin Cost (HUD Agreements Only)	24	Indirect Cost (Line 22	2 X Line 23)			\$ 2.	33,476		2 \$	555,092	\$ 1,343,659
Capital Expenditure Admin Cost (HUD Agreements Only) Total Expenditures	25	Other Expenses (Not	t subject to indire	ct %)		\$ 8	36,000		\$ C	2,041,400	\$ 4,918,800
ents Only)	26					Ş	13,000	Ş	÷	1	\$ 13,000
	27	Admin Cost (HUD Ag									Ş
	28	28 Total Expenditures				\$ 2,638,	980.58	\$ 6,297,103.4	0 \$ 6	,297,103.40	\$ 15,233,187.38

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- 0	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING SALARY & RENEFIT DETAIL				1				-	-	I			r
	Provider Name	Urban Alchemy												
5	Program	711 Post (Ansonia Hotel)												
8			۲	Year 1						Year 2				
9 10	POSITION TITLE	Agency Totals		For HSH Funded Program	Funded am	2/1/2022 - 6/30/2022 New	4	Agency Totals	als	For HSH Funded Program	Funded am	7/1/2022 - 6/30/2023 New	Agency Totals	otals
1		Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary	÷	o	Position f	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary	Annual Full Time Salary (for 1.00 FTE)	Position FTE
12	CEO	\$ 220,000	1.00	2%	0.02	\$ 1,833	Ş	220,000	1.00	2%	0.02	\$ 4,400	ŝ	1.00
13	000	\$ 170,000	1.00	3%	0.03	\$ 2,125	Ş	170,000	1.00	3%	0.03	\$	\$ 170,000	1.00
14	Director of Partnerships & Contracts	\$ 140,000	1.00	3%	0.03	\$ 1,750	Ŷ	140,000	1.00	3%	0.03	\$ 4,200	\$ 140,000	1.00
15	Operations Manager	\$ 95,680	1.00	13%	0.13	\$	Ŷ	95,680	1.00	13%	0.13	\$ 12,438	\$ 95,680	1.00
16	Operations Specialist	\$ 74,880	1.00	13%	0.13	\$ 4,056	Ŷ	74,880	1.00	13%	0.13	\$ 9,734	\$ 74,880	1.00
	Program Compliance & Data Reporting Manager	\$ 49,920	1.00	25%	0.25	\$ 5,200	Ş	49,920	1.00	25%	0.25	\$ 12,480	\$ 49,920	1.00
18	Director Care Coordination	\$ 66,560	1.00	25%	0.25	\$ 6,933	ş	66,560	1.00	25%	0.25	\$ 16,640	\$ 66,560	1.00
	Program Director	\$ 66,560	1.00	100%	1.00	\$ 27,733	Ŷ	66,560	1.00	100%	1.00	\$ 66,560	\$ 66,560	1.00
20	Care Coordinator	\$ 62,400	4.00	100%	4.00	\$ 104,000	Ş	62,400	4.00	100%	4.00	\$ 249,600	\$ 62,400	4.00
21	Program Supervisor	\$	2.80	100%	2.80	\$ 63,093	ş	54,080	2.80	100%	2.80	\$ 151,424	\$	2.80
22	Program Supervisor - Night Shift	\$ 56,160	1.40	100%	1.40	\$ 32,760	Ŷ	56,160	1.40	100%	1.40	\$ 78,624	\$	1.40
23	General Practitioner	\$ 43,680	18.20	100%	18.20	\$ 331,240	÷	43,680	18.20	100%	18.20	\$ 794,976	\$ 43,680	18.20
24	Security Practitioner	\$ 43,680	2.80	100%	2.80	\$ 50,960	Ş	43,680	2.80	100%	2.80	\$ 122,304	\$ 43,680	2.80
	Maintenance Practitioner	\$ 43,680	5.60	100%	5.60	\$ 101,920	Ŷ	43,680	5.60	100%	5.60	\$ 244,608	\$ 43,680	5.60
26	General Practitioner - Night Shift	\$ 45,760	5.60	100%	5.60	\$ 106,773	Ş	45,760	5.60	100%	5.60	\$ 256,256	\$ 45,760	5.60
27	Security Practitioner - Night Shift	\$ 45,760	1.40	100%	1.40	\$ 26,693	Ş	45,760	1.40	100%	1.40	\$ 64,064	\$ 45,760	1.40
28	Maintenance Practitioner - Night Shift	\$ 45,760	2.80	100%	2.80	\$ 53,387	Ş	45,760	2.80	100%	2.80	\$ 128,128	\$ 45,760	2.80
	Facilities Manager	\$	1.00	100%	1.00	\$ 24,267	Ş	58,240	1.00	100%	1.00	\$	\$	1.00
30						¢ -						- \$		
31						\$ -						\$ -		
32						; \$						- \$		
55				TOTAI	TOTAL SALARIES	\$ 949,907				TOTAL	TOTAL SALARIES	\$ 2,279,777		
56				TOTAL FTE	47.44				-	TOTAL FTE	47.44			
57				FRINGE BENEFIT RATE	JEFIT RATE	38.15%	\ 0		-	FRINGE BENEFIT RATE	IEFIT RATE	38.15%		
58			EMP	EMPLOYEE FRINGE BENEFITS	E BENEFITS	\$ 362,390			EMPLC	EMPLOYEE FRINGE BENEFITS	E BENEFITS	\$ 869,735		EMP
59			TOTA	TOTAL SALARIES & BENEFITS	BENEFITS	\$ 1,312,297			TOTAL	TOTAL SALARIES & BENEFITS	BENEFITS	\$ 3,149,512		тот
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~ ~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING SALARY & BENEFIT DETAIL	USING							Ц	
4		Urban Alchemy								
5		711 Post (Ansonia Hotel)								
8			Ye	Year 1		Year 3				All Years
6	POSITION TITLE	Agency Totals		For HSH Funded Program	HSH Funded Program	For HSH Prog	For HSH Funded Progarm	7/1/2023 - 6/30/2024 New		2/1/2022 - 6/30/2024 New
2 5		Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary		Budgeted Salary
12	CEO	\$ 220,000	1.00	2%	0.02	2%	0.02	\$ 4,400	ş	10,633
13	000	\$ 170,000	1.00	3%	0.03	3%	0.03	\$	Ş	12,325
14	Director of Partnerships & Contracts	\$ 140,000	1.00	3%	0.03	3%	0.03	\$ 4,200	Ş	10,150
15	Operations Manager	\$ 95,680	1.00	13%	0.13	13%	0.13	\$ 12,438	ŝ	30,059
16	b Operations Specialist	\$ 74,880	1.00	13%	0.13	13%	0.13	\$ 9,734	\$ t	23,525
17	Program Compliance & Data Reporting Manager	\$ 49,920	1.00	25%	0.25	25%	0.25	\$ 12,480	Ş	30,160
18	Director Care Coordination	\$ 66,560	1.00	25%	0.25	25%	0.25	\$ 16,640	Ş	40,213
19	Program Director	\$ 66,560	1.00	100%	1.00	100%	1.00	\$ 66,560	Ş	160,853
20	Care Coordinator	\$ 62,400	4.00	100%	4.00	100%	4.00	\$ 249,600	Ş	603,200
21	Program Supervisor	\$ 54,080	2.80	100%	2.80	100%	2.80	\$ 151,424	\$ t	365,941
22	Program Supervisor - Night Shift	\$ 56,160	1.40	100%	1.40	100%	1.40	\$ 78,624	ŝ	190,008
23	General Practitioner	\$ 43,680	18.20	100%	18.20	100%	18.20	\$ 794,976	ŝ	1,921,192
24	Security Practitioner	\$ 43,680	2.80	100%	2.80	100%	2.80	\$ 122,304	ŝ	295,568
25	Maintenance Practitioner	\$ 43,680	5.60	100%	5.60	100%	5.60	\$ 244,608	ŝ	591,136
26	General Practitioner - Night Shift	\$ 45,760	5.60	100%	5.60	100%	5.60	\$ 256,256	ŝ	619,285
27	 Security Practitioner - Night Shift 	\$ 45,760	1.40	100%	1.40	100%	1.40	\$ 64,064	ŝ	154,821
28	Maintenance Practitioner - Night Shift	\$ 45,760	2.80	100%	2.80	100%	2.80	\$ 128,128	ŝ	309,643
29	Facilities Manager	\$ 58,240	1.00	100%	1.00	100%	1.00	\$	\$	140,747
30								- \$	ŝ	
31								- \$	ŝ	•
32								۔ خ	ŝ	1
55				TOTA	TOTAL SALARIES	TOTA	TOTAL SALARIES	\$ 2,279,777	ŝ	5,509,461
56				TOTAL FTE	47.44	TOTAL FTE	47.44			
57				FRINGE BEI	FRINGE BENEFIT RATE		FRINGE BENEFIT RATE	38.15%	%	
58			EMPL	OYEE FRING	E BENEFITS	LOYEE FRING	EMPLOYEE FRINGE BENEFITS LOYEE FRINGE BENEFITS	\$ 869,735	ŝ	2,101,859
59			TOTAI	- SALARIES &	TOTAL SALARIES & BENEFITS L SALARIES & BENEFITS	L SALARIES	& BENEFITS	\$ 3,149,512	ŝ	7,611,320
09										
61										
62										

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~ ~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING OPERATING DETAIL	/E HOUSING			
ı c		Year 1	Year 2	Year 3	All Years
ກ					
10		2/1/2022 - 6/30/2022	7/1/2022 - 6/30/2023	7/1/2023 - 6/30/2024	2/1/2022 - 6/30/2024
10	Onerating Expanses	Budgeted Fxnense	Budgeted Fxnense	Budgeted Fxpense	Budgeted Fxnense
13		- - 	- - 		-
14	-	\$ 91,250	\$ 219,000	\$ 219,000	\$ 529,250
15	Office Supplies,		\$ 3,000	\$ 3,000	\$ 7,250
16	Building Maintenance Supplies and Repair	\$ 62,500	\$ 150,000	\$ 150,000	\$ 362,500
17	Printing and Reproduction	\$ 250	\$ 600	\$ 600	\$ 1,450
18	Insurance	\$ 41,667	\$ 100,000	\$ 100,000	\$ 241,667
19	Staff Training	\$ 2,500	\$ 6,000	\$ 6,000	\$ 14,500
20	Staff Travel-(Local & Out of Town)	- \$	- \$	-	•
21	Rental of Equipment	- \$	- \$	- \$	- \$
22		\$ 8,333	\$ 20,000	\$ 20,000	\$ 48,333
23	Cable/internet	\$ 5,000	\$ 12,000	\$ 12,000	\$ 29,000
24	Uniforms	\$ 6,458	\$ 15,500	\$ 15,500	\$ 37,458
25			\$	۔ \$	-
26			\$	-	•
42	<u>Consultants</u>		\$ د	-	-
43			\$	•	\$
44			۰ ۲	۰ ۲	ۍ ۱
54	Subcontractors (First \$25k Only)		\$	•	\$
55	Laundry Service	\$ 25,000	\$ 25,000	\$ 25,000	\$ 75,000
56			\$	۔ \$	۔ \$
57			\$	•	\$
58				•	\$
59					ۍ ۲
09					ъ.
68	TOTAL OPERATING EXPENSES	\$ 244,208	\$ 551,100	\$ 551,100	\$ 1,346,408

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~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	'E HOUSING			
2	OPERATING DETAIL				
0		Year 1	Year 2	Year 3	All Years
69					
70	Other Expenses (not subject to indirect cost %)				
71	Rental of Property - Lease Costs	\$ 823,500	\$ 1,976,400	\$ 1,976,400	\$ 4,776,300
72	Laundry Services - Subcontractor TBD	\$ 12,500	\$ 65,000	\$ 65,000	\$ 142,500
73					- \$
74					-
84	TOTAL OTHER EXPENSES	\$ 836,000	\$ 2,041,400	\$ 2,041,400	\$ 4,918,800
85					
86	<u>Capital Expenses</u>				
87	Communications/IT	\$ 13,000	-	-	\$ 13,000
88					-
89					۰ ۲
95	TOTAL CAPITAL EXPENSES	\$ 13,000	•	•	\$ 13,000
96					
97	HSH #3				9/1/2021

BUDGET NARRATIVE

Salaries & Benefits

CEO COO Director of Partnerships & Contracts Operations Manager Operations Specialist Program Compliance & Data Reporting Mar Director Care Coordination

Program Director Care Coordinator Program Supervisor Program Supervisor - Night Shift General Practitioner Security Practitioner Maintenance Practitioner General Practitioner - Night Shift Security Practitioner - Night Shift

Maintenance Practitioner - Night Shift Facilities Manager

Operating Expenses

Rental of Property Utilities(Elec, Water, Gas, Phone, Scaveng

Building Maintenance Supplies and Repair Insurance Staff Training Staff Travel-(Local & Out of Town) Rental of Equipment Client Supplies (hygiene, etc) Cable/internet Uniforms

Subcontractors (First \$25k Only) Laundry Services - Vendor name TBD

Other Expenses (not subject to indirect cost %)

Rental of Property - Lease Costs Laundry Services - Subcontractor TBD

Capital Expenses

Communications/IT

Program oversight Program oversight Program oversight and point of contact with HSH Program oversight, training, and compliance Program support, procurement Analyst, data, compliance 25% of Director of Care Coordination who supervises Care Coordinators across Safe Sleep Programs Director program oversight and training Case management, care management Site operations management # shifts / # days per week Site operations management - night shift General monitoring # of practitioners / # shifts / # days per week Operations, gate management # of practitioners / # shifts / # days per week Maintenance # of practitioners / # shifts / # days per week General monitoring - night shift # of practitioners / # shifts / # days per week Operations, gate management - night shift # of practitioners / # shifts / # days per week Maintenance - night shift # of practitioners / x shifts / x days per week Facility operations, maintenance, and logistics

Justification

Electric, gas, water, sewer, trash removal, pest control, fire alarm system, elevator fee

Site maintenance, cleaning supplies, repairs

Share of annual General Liability, D&O, and Umbrella insurance

Staff trainings in safety and de-escalation, harm reduction, and site operations.

PPE, gloves, hygiene kits, other client supplies. WiFi internet for entire building \$250 per uniform

Laundry service for client bedding and linens - weekly and for bed turnover

Justification

Per lease agreement with building owner, annual rent of \$1,976,400 (pro-rated). Laundry service for client bedding and linens - weekly and for bed turnover

IT infrastruction updgrades (one-time in first year)

Employee Name

Lena Miller
Ron Wilson
Mike Anderer
Artie Gilbert
Heather Cardenas
Erika Drayton, Caresha Carter, Gavilan Chavez, Teonte Thomas
TBD
TBD
TBD
TBD

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-	DEPARTMENT OF HOMELESSNESS AN	MELESSNESS AN	D SUPPORTIVE HOUSING	DNISNOH				
2	APPENDIX B, BUDGET	т						
7	Provider Name	Dolores Stree	et Community Services	Services				
∞	Program	Safe Sleep	@1515 S. Van Ness	Ness				
					9/1/2020 -	7/1/2021 -	7/1/22-	9/1/2020 -
17					6/30/2021	6/30/2022	12/31/22	12/31/2022
18					New	New	New	New
19	Expenditures							
20	Salaries & Benefits				\$ 1,721,605	\$ 1,721,605 \$ 2,079,020	\$ 1,039,510	\$ 4,840,135
21	Operating Expense				\$ 438,691	\$ 472,778	\$ 236,389	\$ 1,147,858
22	Subtotal				\$ 2,160,296	\$ 2,160,296 \$ 2,551,798	\$ 1,275,899	\$ 5,987,993
23	Indirect Percentage				15.00%	15.00%	15.00%	
24	Indirect Cost (Line 21 X Line 22)	X Line 22)			\$ 324,044	\$ 382,770	\$ 191,385	\$ 898,199
25	Other Expenses (Not subject to indirect %)	subject to indired	ct %)		- Ş	- \$	- \$	- \$
26	Capital Expenditure				- خ	- Ş	÷ -	- Ş
28	Total Expenditures				\$ 2,484,341	\$ 2,484,341 \$ 2,934,567	\$ 1,467,284	\$ 6,886,192
l	1							

Work Plan Budget - 1515 South Van Ness_San Francisco Summary (1)

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-	DEPARTMENT OF HOMELESSNESS AND	OMELESSNESS A		SUPPORTIVE HOUSING	DNISNO				
2	APPENDIX B, BUDGET	ET							
7	Provider Name	Dolores Street Community Services	reet Comi	nunity Ser	vices				
ω	Program	Safe Sleep	ep @1519	@1515 S. Van Ness	ess				

0	
Francisco	
San F	
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dget - 1515 South Van Nes	Salary Detail (1)
Work Plan Bue	

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7	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING SALARY & BENEFIT DETAIL	SING											Ц	
œ		Year 1			Year 2					ſ	Year 3		A	All Years
თ	POSITION TITLE	9/1/2020 - 6/30/2021	Agency Totals	otals	For HSH Funded Program	Funded am	7/1/2021 - 6/30/2022	Agency Totals	Totals	For	For HSH Funded Progarm	7/1/22-12/31/22		9/1/2020 - 12/31/2022
1		Budgeted Salary	Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Adjusted Budgeted Budgeted Salary FTE	Annual Full Time V Salary (for 1.00 FTE)	Position FTE	% FTE funded by this budget	Adjusted Budgeted FTE	Budgeted Salary Budgeted Salary	y Budge	eted Salary
12	12 Shelter Monitor	\$ 457,600	\$ 49,920	11.19		11.19	\$ 558,605	\$ 49,920	5.60		5.60	0 \$ 279,302	Ŷ	1,295,507
13	13 Lead Shelter Monitor	\$ 182,000	\$ 52,000	4.94	100%	4.94	\$ 256,880	\$ 52,000	2.47	100%	2.47	7 \$ 128,440	\$ 0	567,320
14	Program Manager	\$ 27,083	\$ 73,000	0.34	100%	0.34	\$ 24,820	\$ 73,000	0.17	100%	0.17	7 \$ 12,410	\$ 0	64,313
15	15 Janitor	\$ 84,933	\$ 34,125	2.80	100%	2.80	\$ 95,550	\$ 34,125	1.40	100%	1.40	0 \$ 47,775	5 Ş	228,258
16	n Director	\$ 17,708	\$ 85,000	1.00	25%	0.25	\$ 21,250	\$ 85,000	0.50	25%	0.13	3 \$ 10,625	5 \$	49,583
17	Cooks	\$ 22,935	\$ 34,125	3.00	27%	0.81	\$ 27,522	\$ 34,125	1.50	27%	0.40	0 \$ 13,761	1 \$	64,218
18	18 Cooks	\$ 10,720	\$ 47,850	1.00	27%	0.27	\$ 12,864	\$ 47,850	0.50	27%	0.13	3 \$ 6,432	2 \$	30,015
19	19 Facilities Technician	\$ 4,385	\$ 52,624	0.10	100%	0.10	\$ 5,262	\$ 52,624	0.05	100%	0.05	5 \$ 2,631	1 \$	12,279
20	Community Ambassadors	\$ 436,800	\$ 52,000	9.62	100%	9.62	\$ 500,240	\$ 52,000	4.81	100%	4.81	1 \$ 250,120	ş	1,187,160
21	Care Coordinator	\$ 41,600	\$ 49,920	1.00	100%	1.00	\$ 49,920	\$ 49,920	0.50	100%	0.50	0 \$ 24,960	\$ 0	116,480
22	22 Cooks	\$ 28,438	\$ 34,125	1.00	100%	1.00	\$ 34,125	\$ 34,125	0.50	100%	0:50	0 \$ 17,063	3 Ş	79,625
23		¢ -					- \$					Ş	÷	
24		¢ -					- \$					Ş	÷	
51		\$ -					- \$					Ş	÷-	
52		\$ -					\$ -					Ş	÷ -	
53		\$ -					÷ \$					Ş	÷-	
54		\$ -					÷ \$					Ş	÷-	
55		\$ 1,314,203			TOTAL	TOTAL SALARIES	\$ 1,587,038				TOTAL SALARIES	\$ 793,519	Ş	3,694,760
56					TOTAL FTE	32.32				TOTAL FTE	16.16	9		
57		31.00%			FRINGE BENEFIT RATE	EFIT RATE	31.00%	10			FRINGE BENEFIT RATE	31.00%	%	
58		\$ 407,403		EMPL	EMPLOYEE FRINGE BENEFITS		\$ 491,982				EMPLOYEE FRINGE BENEFITS	S \$ 245,991	\$	1,145,375
59		\$ 1,721,605		TOTA	TOTAL SALARIES & BENEFITS	BENEFITS	\$ 2,079,020				TOTAL SALARIES & BENEFITS	\$ 1,039,510	Ş	4,840,135
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61														
62														

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-	DEPARTMENT OF HOME	VE HOUSING			Γ	
2	OPERATING DETAIL			-		
ო	Document Date					
4	Provider Name					
2	Program					
9	F\$P Contract ID#					
2	Budget Name					
∞						
6		Year 1	Year 2	Year 3	All Years	
10		9/1/2020 - 6/30/2021	7/1/2021 - 6/30/2022	7/1/22-12/31/22	9/1/2020 - 12/31/2022	
12	2 Operating Expenses	Budgeted Expense	Budgeted Expense	Budgeted Expense	Budgeted Expense	
13	3 Rental of Property	- \$	\$ 18,000	\$ 9,000	\$ 27,000	
14	1 Utilities(Elec, Water, Gas, Phone, Scavenger)	-	- \$	- \$	۔ \$	
15	5 Office Supplies, Postage	\$ 12,000	\$ 27,000	\$ 13,500	\$ 52,500	
16	Building Maintenance Supplies and Repair	•	-	-	۔ \$	
17	Printing and Reproduction	\$ 1,200	\$ 2,600	\$ 1,300	\$ 5,100	
18	3 Insurance	\$ 9,240	\$ 15,000	\$ 7,500	\$ 31,740	
19	Staff Training	۔ \$	\$ د	۔ \$	\$	
20	Staff Travel-(Local & Out of Town)	\$ 4,800	۰ ج	۰ ج	\$ 4,800	
21	Rental of Equipment	+	\$ 133,530	\$ 66,765	\$ 200,295	
22	2 Laundry Service	\$ 10,000	\$ 12,000	\$ 6,000	\$ 28,000	
23	3 Shared Costs	\$ 8,500	\$ 10,200	\$ 5,100	\$ 23,800	
24			۔ ج	۔ \$		
25						
26		\$ 145,659 * 87,206	\$ 150,000 \$	\$ 75,000 *	\$ 370,659 \$ 97,206	
28	Program Supplies	\$ 20.000	ہ 30.000 \$	\$ 15.000	\$ 65.000	
29						
30			-			
31		۔ \$	5		ω	
32			\$ 1,348	\$ 674	\$ 2,022	
33			۔ ج		۰ \$	
4			۔ ج		۰ ج	
42	-				\$	
400	3 IT Consulting Shared	\$ 1,200	\$ 4,400	\$ 2,200	\$ 7,800 *	
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54	1 Subcontractors				۔ ج	

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2	OPERATING DETAIL			_		
с	Document Date					
4						
5	Program					
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	Budget Name					
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o		Year 1	Year 2	Year 3	All Years	
55					' ج	
68	TOTAL OPERATING EXPENSES	\$ 438,691	\$ 472,778	\$ 236,389	\$ 1,147,858	
69	Other Exnenses (not subject to indirect cost %)					
71					' ب	
83						
84	TOTAL OTHER EXPENSES	•	- \$	- \$	- \$	
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95	TOTAL CAPITAL EXPENSES	•	+	-	۔ ج	
96						
97	HSH #3				1/22/2020	
98 99 100						

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Ĺ	1 BUDGET NARRATIVE		
	3 Salaries & Benefits	Justification	Employee Name
	Shelter Monitor	2 Monitors per shift 24/7, plus 20% over time related to COVID time off and coverage	TBD
	Lead Shelter Monitor	1 Lead per shift	TBD
Ľ	6 Program Manager	1 Program Manager at 50% in this budget	Yesenia Lacayo
	7 Janitor	1 Janitor per shift	TBD
_	8 Program Director	1 Program Director 25% in this budget	Anthony Albanese
	9 Cooks	3 FT cooks at a combined average of 26.8835 in this budget	Jose Avile Kubara, Emilia Ruiz. and Alicia Ruiz
_	10 Cooks	1 FT lead cook at .27 average	Habib Cutulo
	11 Facilities Technician	1 Facilities Technician at 5% in this budget	TBD
	Community Ambassadors	2 Community Ambassadors per shift 24/7. The Community Ambassador position aims to provide skilled intervention in regards to safety, security and crisis management within and around the site perimeter. The position will be responsible for de-escalation, emergency intervention, and maintaining strong relations between clients and the surrounding	TBD
-	12	community.	
-	13 Care Coordinator	1 Care Coordinator at 100%	TBD
	Cooks	1 cook 1 FTE needed to support the additional meal cooking, preparation and packaging of individual meal boxee for the site due to COVID 10	TBD
4	49		
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Work Plan Budget - 1515 South Van Ness_San Francisco Budget Narrative (1)

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50	Operating Expenses	Justification	
51	Rental of Property		
52	52 Utilities(Elec, Water, Gas, Phone, Scavenger)		
	Office Supplies, Postage	Shared supply costs	
		Shared copying and printing	
5		Shared postage and delivery Office and program sumplies	
54	Building Maintenance Supplies and Repair		
55		Printing costs	
56	56 Insurance	Shared insurance costs	
57	Staff Training		
58	Staff Travel-(Local & Out of Town)	Daily transportation stipend provided to staff (\$24/day)	
59	Rental of Equipment		
09	Laundry Service	Monthly laundry service	
61	Shared Costs	Shared agency costs	
62	One time expendable equipment	Large outdoor canopy tents (2 @ \$20,000 each)	
63		Food for daily Breakfast meals	
64		Food for daily Dinner meals	
65	Food Lunch	Food for daily Lunch meals	
	Program Supplies	First aid kits	
		Personal protective equipment	
		Sleeping bags, sleeping mats, and tents (weather appropriate)	
		Clothing and shoes for clients as needed	
99		Safety/security flashlights, portable radios	
67		Costs related to the transportation of food from main kitchen to safe sleeping site	
	Equipment and Furniture	3 laptops @ \$2000/each	
68		1 refrigerator @ \$2,500	
69	Recology Services		
79			
08			
δ	IT Consulting Shared	Shared IT consulting costs	
82 108			
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Work Plan Budget - 1515 South Van Ness_San Francisco Budget Narrative (1)

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2 APPENDIX B, BUDGI 4 Contract Term 5 Current Term 7 Provider Name 8 Program 17 Prosider Name 17 Expenditures 17 Expenditures 10 Expenditures 20 Salaries & Benefits 21 Operating Expense 22 Subtotal 23 Indirect Percentage 24 Indirect Cost (Line 2 25 Other Expenses (No 26 Capital Expenditure		ID SUPPORTIVE H	DNISUO		
4Contract Term5Current Term7Provider Name8Program17Program17Expenditures19Expenditures20Salaries & Benefits21Operating Expense22Subtotal23Indirect Percentage24Indirect Cost (Line 225Other Expenses (No26Capital Expenditure	BET				
4 Contract Term 5 5 Current Term 7 7 Provider Name 8 8 Program 17 17 Program 12 17 Expenditures 12 19 Expenditures 20 20 Salaries & Benefits 22 21 Operating Expense 23 23 Indirect Percentage 24 24 Indirect Cost (Line 2 25 25 Other Expenses (No 26 26 Capital Expenditure 27			Duration		
5Current Term7Provider Name8Program10Expenditures11Expenditures12Salaries & Benefits21Operating Expense22Subtotal23Indirect Percentage24Indirect Cost (Line 225Other Expenses (No26Capital Expenditure	Begin Date	End Date	(Years)		
7Provider Name8Program8Program171719Expenditures20Salaries & Benefits21Operating Expense22Subtotal23Indirect Percentage24Indirect Cost (Line 225Other Expenses (No26Capital Expendences (No	7/1/2021	3/1/2024	3		
8 Program 17 17 19 Expenditures 20 Salaries & Benefits 21 Operating Expense 22 Subtotal 23 Indirect Percentage 24 Indirect Cost (Line 2 25 Other Expenses (No 26 Capital Expendentique	н	Heluna Health			
171719Expenditures20Salaries & Benefits21Operating Expense22Subtotal23Indirect Percentage24Indirect Cost (Line 225Other Expenses (No26Capital Expenditure	Shelter Trar	Shelter Transportation & Outreach	treach		
1719Expenditures20Salaries & Benefits21Operating Expense22Subtotal23Indirect Percentage24Indirect Cost (Line 225Other Expenses (No26Capital Expenditure				7/1/2021 -	7/1/2021 -
 Expenditures Salaries & Benefits Salaries & Benefits Operating Expense Subtotal Subtotal Indirect Percentage Indirect Cost (Line 2 Other Expenses (No Capital Expenditure 				6/30/2022	6/30/2022
 20 Salaries & Benefits 21 Operating Expense 22 Subtotal 23 Indirect Percentage 24 Indirect Cost (Line 2 25 Other Expenses (Noi 26 Capital Expenditure 					
 21 Operating Expense 22 Subtotal 23 Indirect Percentage 24 Indirect Cost (Line 2 25 Other Expenses (Noi 26 Capital Expenditure 				- \$	\$ 302,378
 22 Subtotal 23 Indirect Percentage 24 Indirect Cost (Line 2 25 Other Expenses (Noi 26 Capital Expenditure 				÷ -	\$ 82,200
 23 Indirect Percentage 24 Indirect Cost (Line 2 25 Other Expenses (Noi 26 Capital Expenditure 				÷ -	\$ 384,578
24 Indirect Cost (Line 2.25 Other Expenses (Noi26 Capital Expenditure	0			13.00%	13.00%
25 Other Expenses (No ¹ 26 Capital Expenditure	21 X Line 22)			÷ -	\$ 49,995
26 Capital Expenditure	ot subject to indire	ct %)		- \$	Ş
-	0			÷ -	\$ 135,000
27 Admin Cost (HUD Agreements Only)	<pre>\greements Only)</pre>				
28 Total Expenditures				\$ -	\$ 569,573.14

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- ~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING SALARY & BENEFIT DETAIL	DSING				
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r در	_	Shelter Transnortation & Outreach				
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ດ	POSITION TITLE	Agency Totals		For HSH Funded Program	HSH Funded Program	7/1/2021 - 6/30/2022
,		Annual Full Time Salary (for 1.00 FTE)	Position FTE	% FTE funded by this hudget	Adjusted Budgeted FTF	Budgeted Salary
12	2 Fleet Manager	\$ 74,404	1.00	100%	1.00	\$ 74,404
13	3 Driver Lvl 1	\$ 50,920	1.00	100%	1.00	\$
1 4	4 Driver Lvl 1	\$ 50,920	1.00	100%	1.00	\$ 50,920
15	5 Driver Lvl 1	\$ 50,920	1.00	100%	1.00	\$ 50,920
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17						÷
18						۔ ج
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20						÷
21						\$
22						Ş
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54	+					Ş
55				TOTA	TOTAL SALARIES	\$ 227,164
56				TOTAL FTE	4.00	
57				FRINGE BEI	FRINGE BENEFIT RATE	33.11%
58			EMP	EMPLOYEE FRINGE BENEFITS	BENEFITS	\$ 75,214
59			TOTA	TOTAL SALARIES & BENEFITS	& BENEFITS	\$ 302,378
60						
61						
62	2					

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~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	/E HOUSING
2	OPERATING DETAIL	
10		7/1/2021 - 6/30/2022
12	Operating Expenses	Budgeted Expense
13	Rental of Property	۰ ج
14	Utilities(Elec, Water, Gas, Phone, Scavenger)	۰ \$
15	Office Supplies, Postage	-
16	Building Maintenance Supplies and Repair	- \$
17	Printing and Reproduction	-
18	Insurance	-
19	Staff Training	-
20	Staff Travel-(Local & Out of Town)	-
21	Rental of Equipment	-
22		
23	Program Supplies	\$ 30,000
24	Vehicle Maintenance	\$ 46,000
25	Parking	\$ 6,200
68	TOTAL OPERATING EXPENSES	\$ 82,200
69		
70	Other Expenses (not subject to indirect cost %)	
71		
72		
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~	DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING	'E HOUSING	
2	OPERATING DETAIL		
78			
79			
80			
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84	TOTAL OTHER EXPENSES	\$	Т
85			
86	<u>Capital Expenses</u>		
87	Vehicle Purchases	\$ 135,000	Q
88			
89			
06			
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95	TOTAL CAPITAL EXPENSES	\$ 135,000	Q
96			
97	HSH #3		

BUDGET NARRATIVE

Salaries & Benefits

Fleet Manager

Driver Lvl 1

Driver Lvl 1

Driver Lvl 1

Operating Expenses Program Supplies

Vehicle Maintenance Parking

Capital Expenses

Vehicle Purchases

TOTAL ADMIN EXPENSES

Allowable Admin Cost

Difference

3) Environmental Review

For more information on Eligible Admini https://www.hudexchange.info/resou

Fleet Manager manage vehicles and associated logistics (repairs, accident recovery, etc.)

Drivers will perform essential services, transporting encampment residents from their current residence to Safe Sleep Sites and to other systems of care. Drivers will perform essential services, transporting encampment residents from their current residence to Safe Sleep Sites and to other systems of care. Drivers will perform essential services, transporting encampment residents from their current residence to Safe Sleep Sites and to other systems of care.

Justification

Supplies include, but are not limited to, office supplies and water for clients engaged.

Costs associated with vehicle upkeep.

Costs associated with parking facilities for storing vehicles.

<u>Justification</u>

Costs associated with purchasing the vehicles necessary to operate this intervention.

ts, Administrative budgets may <u>only</u> be spent on specific HUD-authorized Eligible Costs, whi				
Description	Notes			
(i) Salaries, wages, and related costs of the recipient's staff, the staff of subrecipients, or other staff engaged in program administration, including staff who:	In charging costs to this category, the recipient may include the entire salary, wages, and related costs allocable to the program of each person whose primary responsibilities with regard to the program involve program administration assignments, or the pro rata share of the salary, wages, and related costs of each person whose job includes any			
A) Prepare and update program budgets and schedules;				
B) Develop systems for assuring compliance with program requirements;				
C) Develop agreements with subrecipients and contractors to carry out program activities;				
D) Monitor program activities for progress and compliance with program requirements;				
E) Prepare reports and other documents directly related to the program for submission to HUD;				
F) Coordinate the resolution of audit and monitoring findings;	program administration			
G) Evaluate program results against stated objectives; or	assignments. The			
H) Manage or supervise persons whose primary responsibilities with regard	recipient may use only			
to the program include these administrative tasks.	one of these methods			
(ii) Travel costs incurred for monitoring of subrecipients;				
(iii) Administrative Services performed under third-party contracts or agreements				
(iv) Other costs for goods and services required for administration of the program				
Costs of providing training on Continuum of Care requirements and attending HUD- sponsored Continuum of Care trainings.				
Costs of carrying out the environmental review responsibilities under § 578.31.				

nstrative Costs, see Section 578.59 (page 87) of the CoC Program Interim Rule, 24 CFR:

irces/documents/CoCProgramInterimRule_FormattedVersion.pdf

DEPARTMENT OF HOMELESSNESS AND SUPPORTIVE HOUSING PROPOSED BUDGET

POSITION TITLE	Position FTE
Street Outreach Worker Level III	4
Street Outreach Worker Level I	2
Total	6
	22.440/

Fringe Benefit Rate	33.11%
Total Salaries & Benefits	\$ 494,237.43

7/1/2022-6/30/23				
% FTE Funded By This Budget		Budgeted Salary	To	tal Budgeted Salary
100%	\$	68,103.00	\$	272,412.00
100%	\$	49,444.00	\$	98,888.00
			\$	371,300.00
BUDGET NARRATIVE

Salaries & Benefits Street Outreach Worker Level III Street Outreach Worker Level I

Justification

Specialized long-term outreach to those living on the street and in the proposed encampment Street outreach to those living on the street

Employee Name	
TBD	
TBD	

Part 1: Implementation Unit Structure and Capacity

The San Francisco Department of Homelessness and Supportive Housing (HSH) is seeking grant funding to support several complementary interventions to resolve local encampments. HSH seeks funding for the following:

- Two senior street outreach workers to spend increased time in the proposed encampment area, deepen relationships with inhabitants, and better assess individual needs, with the goal of improved placement outcomes and long-term encampment resolution.
- Several temporary housing programs to diversify available interventions and pilot innovative solutions. Specifically, HSH seeks funding for the following:
 - A Cabin Pilot Project at 33 Gough Street;
 - $\circ~$ A Safe Sleep Site at 1515 South Van Ness Avenue; and
 - A semi-congregate shelter site at 711 Post Street.
- To ensure smooth transportation out of the existing encampment, HSH requests funds for client transportation from encampments to Safe Sleep sites.

These interventions are proposed to resolve the chronically encamped areas of the Van Ness and Polk Street Alleys in downtown San Francisco, and link residents to placements including Safe Sleep, cabins, shelter, transitional housing, and supportive housing.

The City and County of San Francisco (CCSF) has an interagency partnership that works to address street conditions in San Francisco called the Healthy Streets Operations Center (HSOC). Founded in 2018, HSOC is a collaboration including the San Francisco Department of Emergency Management, Department of Homelessness and Supportive Housing, Department of Public Health, Police Department, Fire Department, Municipal Transportation Agency Parking Enforcement, and Recreation and Parks Department. HSOC also collaborates and meets weekly with Community Benefits Districts, and non-profits and religious organizations that outreach to those experiencing homelessness to coordinate efforts. HSOC proactively responds to encampments with the understanding that planned and collaborative outreach and engagement will more likely resolve existing conditions. HSOC strives to ensure healthy streets for all residents, regardless of housing status. Departments in this interagency partnership lead with services first. HSOC will serve as the key partnership and unit in the successful implementation of HSH's proposed encampment resolution interventions. HSOC will make placements from the encampment into the programs outlined in this application. Within HSH, Programs teams will partner with trusted contractors to operate the proposed interventions.

Additional Street Outreach Workers

HSH's current outreach model allows for four street outreach workers to provide a rapid response model to resolve encampments quickly and allow for placements into the shelter system and Safe Sleep Sites. Through the Encampment Resolution Grant, HSH requests funding for an additional two senior street outreach workers to provide focused outreach in the proposed encampment for four to six weeks to develop clinical assessments and to link clients to services focused on resolving chronic conditions leading to homelessness. These two outreach workers will be hired through the San Francisco Homeless Outreach Team contract with Heluna Health to serve on the Encampment Resolution Team. These individuals will have a specialized training focusing on encampment outreach and will then be assigned to HSOC. Services linkages will include substance use treatment programs, mental health referrals, a Coordinated Entry Housing Assessment, and priority placements into Navigation Centers for the longest-term homeless clients.

Cabin Pilot Project at 33 Gough Street: HSH is developing a Cabin Pilot Project – similar to a tiny home village – at 33 Gough Street. When complete, the site will include 70 individual cabin units for people experiencing homelessness; many will be dedicated resources for resolving encampments. This project is a collaboration between CCSF and a project team including Tipping Point Foundation, Dignity Moves, Home First, Urban Alchemy, Swinerton, and Gensler. Tipping Point provided a generous grant to buy the cabins, Dignity Moves is the project developer, Home First will own/maintain the cabins, Urban Alchemy will operate the program, Swinerton is the contractor, and Gensler is the architect. HSH will also partner with service partners including the Department of Public Health's Shelter Health Division for a medical clinic on-site. HSOC will be the lead program making placements into the site focusing on encampment residents.

Safe Sleep at 1515 South Van Ness Avenue: The Safe Sleep program at 1515 South Van Ness is a collaboration between HSH and the non-profit operator Dolores Street Community Services. HSOC is the lead program making placements into the site. Placements focus on unsheltered individuals living in encampments. HSH also provides services at the site including benefits linkage and Coordinated Entry housing assessments. The CBO provider, Dolores Street, ensures a safe environment at the

program and helps to support the well-being of guests through regular check-ins and management of inflow/outflow. HSH has partnered with a number of agencies to connect clients to harm reduction services, medical attention, and public benefits. Service partnerships at the site include daily harm reduction services through Glide, weekly medical services through the Department of Public Health Street Medicine Team and Tom Waddell Urban Health Clinic, weekly mental health and recovery services through San Francisco Community Clinic, bi-weekly basic needs supplies through Urban Angels, monthly food and clothing support through Glide and the Food Bank, General Assistance and benefits enrollment support through the Human Services Agency, and Coordinated Entry housing and problem-solving assessments through Episcopal Community Services.

Semi-Congregate Shelter at 711 Post Street: The semi-congregate shelter planned at 711 Post Street will be a collaboration between HSH and the non-profit operator Urban Alchemy. HSOC will be allocated placements for encampment residents living in the surrounding area. HSH will provide services at this site, including case management, medical care via the Department of Public Health's shelter health division, benefits linkage, and Coordinated Entry housing and problem-solving assessments.

Transportation Costs: To support logistical needs of those relocating from encampments, HSH requests funds for a transportation contract. Heluna Health has been awarded a contract to provide transportation between encampments and Safe Sleep sites.

Part 2: Prioritized Encampment Site and Population to be Served

The Proposed Encampment Site: HSH proposes focusing on the chronically encamped areas of the Van Ness and Polk Street Alleys located in downtown San Francisco. Currently, the area from Bush to McAllister Street and Franklin to Larkin Street hosts more than 70 tents among the alleys and streets, with the largest concentration on the 100 block of Willow, which regularly holds over 20 tents and structures. The community of Lower Polk Street and Cathedral Hill and the Tenderloin in the project area has several schools, senior and disabled housing, health clinics, children's parks, and service centers.

This encampment represents approximately 100 under-sheltered individuals on any given day. The demographics of the client population in this area show higher concentrations of Transgender clients, seniors, and women than the overall San Francisco streethomeless population. Demographic information is an approximation based on HSH's best available information. With the proposed hiring of additional outreach workers, HSH will develop more accurate information by developing trust with encampment residents.

This encampment is being prioritized due to several key considerations:

- Location This encampment is in downtown San Francisco, with proximity to City Hall, local businesses, service providers, and homes. This highly trafficked area makes it a dangerous location for tents, both for inhabitants and for pedestrians who are often forced to walk in the street in heavy vehicle traffic.
- ADA Compliance Sidewalks in this neighborhood are narrow and often unpassable due to tents and makeshift housing structures. This often results in ADA non-compliance as there is not minimum required passage.

- Chronicity Despite extensive outreach by the San Francisco Homeless Outreach Team, Healthy Streets Operations Center, and Encampment Resolution Team, this area continues to be heavily encamped, and has been for many years. This grant funding would allow for an outreach team to spend longer periods of time focused on the location, resulting in more permanent placements and the area being cleared for safer access to the sidewalks and other community amenities. Given the lack of success in getting this group into temporary shelter or permanent housing, additional staff are needed for focused and long-term engagement to understand individual needs and provide appropriate linkages.
- Neighborhood Provider Concerns This neighborhood hosts food service programs, specifically nonprofit partners who have voiced concerns regarding hygiene and sidewalk blockages.
- Environmental and Health Challenges This location often has a large accumulation of garbage, leading to neighborhood environmental, health, and hygiene concerns.
- Concerns of Violence Several community members have reported concerns related to intimidation and violence with regards to encampment residents.

Through the Encampment Resolution Grant, HSH hopes to deepen its relationships with these residents through increased outreach and longer periods of time spent in these areas, and fund multiple programs providing alternatives to encampment as outlined in Part 3.

Part 3: Core Service Delivery and Provision of Housing Options

The following section provides in-depth descriptions of the programming HSH seeks to fund to resolve the encampment located in the Van Ness and Polk Street Alleys. Each intervention provides a function integral to encampment resolution through service linkage and innovative programming. These closely interrelated programs represent a network of services necessary to provide diverse programming options to encampment residents, to tailor solutions to their needs, and to transition encampment residents to sustainable housing solutions. These interventions exemplify housing first principles by centering flexibility, client choice, autonomy, and individualized supports.

33 Gough Cabins: The 33 Gough Cabin Pilot Program provides an alternative to congregate shelter through individual room cabin units. This program serves single adults 18 years old and older. The Cabin Pilot Project site is comprised of two parking lots at 33 Gough Street, leased by the CCSF. The project will replace the existing 44-tent Safe Sleep Site with approximately 70 private, dignified rooms for individuals experiencing homelessness. Each room will have a bed, a desk and chair, heating, a window, and most importantly, a door that locks. Contrary to traditional congregate shelters, residents will have the safety and dignity of a private space to call home while they work towards a permanent exit from homelessness. The site has been thoughtfully designed by Gensler Architects to create a welcoming community and foster a sense of belonging.

The state-of-the-art units are durable, as well as attractive with two-inch thick walls and four-inch roofs to provide excellent insulation and energy efficiency. The wall materials

are 30% recycled plastics, and the frames are durable steel. They are designed to fit in with the look and feel of the neighborhood. The project is temporary and will remain at 33 Gough for approximately 18 months and then may relocate to another site. The site will have offices for staff and case managers, dining and community space, restrooms, showers, and secure storage for guests to keep their extra belongings. Of the 70 cabins, 34 will be taken by the existing Safe Sleep guests living in tents at 33 Gough. The remaining 36 cabins will be used by HSOC to support strategic encampment resolution.

This specific site was chosen for the Encampment Resolution Grant as it is an innovative and new approach that HSH is piloting as an alternative to traditional congregate shelters and navigation centers. Many encamped residents have expressed hesitation about entering congregate shelters due to a lack of privacy and storage space. Based on a recent survey of Safe Sleep residents at 33 Gough, there was nearly universal interest in individual cabin units as an alternative living situation. Additionally, HSH has identified a budget gap in this program's operations – receiving funding from the Encampment Resolution Grant would prevent an early closure and resulting re-encampment.

1515 South Van Ness Safe Sleep Site: 1515 South Van Ness is a Safe Sleep Site, one of a handful of City sanctioned tent encampments for people experiencing homelessness. Safe Sleep is a new approach for encampment resolution adopted by the City's Emergency Operations Center in response to COVID-19, and serves as a low-barrier, COVID-informed program to slow virus spread. CCSF recognizes the importance of this intervention within the Homelessness Response System. Making placements for those that fall through other parts of the safety net into Safe Sleep is a critical need. Safe Sleep programs offer a designated, safe space for people in tents to stay outdoors and off sidewalks, while gaining access to resources, services, sanitation, and hygiene stations. The layout of Safe Sleep Sites was developed in consultation with the Department of Public Health to support distancing, hygiene, and early detection of COVID-19 symptoms. Safe Sleep is also a good resource for individuals who are not yet ready to move indoors.

1515 South Van Ness is located on two enclosed parking lots in the Mission neighborhood. The site has space for 39 tents and allows couples and tent mates, which results in capacity between 45 and 50 people. The site utilizes a low barrier model where guests have 24/7 site access, couples and pets are allowed, and rules are minimal. 1515 South Van Ness offers access to hygiene services (showers, toilets, and handwashing), 24/7 security, privacy fencing, charging stations, garbage services, and daily meals. This specific site was chosen for the Encampment Resolution Grant as its continued operation provides an innovative, temporary solution to prevent large-scale re-encampment, while providing service linkage and access to the Homelessness Response System.

711 Post Semi-Congregate Shelter: 711 Post Street is a former youth hostel located in the lower Nob Hill neighborhood and will serve as a semi-congregate shelter. The building has five floors and 123 units, of which 70 are authorized as residential and 53 as tourist rooms. The 123 units are a mix of singles, doubles, triples, and quads, which equates to a maximum capacity of 318 beds. All floors have access to shared bathrooms and showers, and 48 units have private baths. 711 Post has several amenities including a lobby and front desk, basement, community area, commercial kitchen, dining space, laundry room, office space, security camera system, elevator, lockers and luggage storage, Wi-Fi, trash/recycling, and ADA chair lift at the entrance.

HSH expects to operate this program at a COVID capacity of 250. This site is key to HSH's encampment resolution strategy as it will provide a soft landing for approximately 100 current occupants of two soon to be demobilized Safe Sleep Sites located at 198 Fulton and 180 Jones, expected to close in March 2022. The remaining bed capacity will be opened to general shelter referrals, including strategic encampment resolution through HSOC. HSH has found that semi-congregate shelter options reflect the preferences of many individuals exiting Safe Sleep Sites. HSH completed a Safe Sleep Clinical Assessment to gather Safe Sleep guest feedback, including on shelter preferences – 45% of interviewed clients identified a hostel setting as their first choice of placement.

HSH's interventions at 33 Gough, 1515 South Van Ness, and 711 Post will center housing first principles including trauma-informed systems, harm reduction philosophy, non-punitive approaches, and culturally appropriate services. All three programs are extremely low barrier for guests transitioning from encampments. Each program will have 24/7 access, minimal rules, and a service participation encouraged, but not mandatory policy. Service providers offer human centered and trauma-informed services that empower guests as they work toward stability. HSH's interventions recognize the intersectionality of homelessness, substance use, mental illness, and justice-involvement and the way that multiple overlapping crises deepen the barriers to future housing

stability. HSH's programs seek to address each issue individually, while recognizing the collective impact. Each program has dedicated Care Coordination staff that provide case management services and connection to benefits, medical care, employment, and housing. HSH will make a concerted effort to assess all program residents for Coordinated Entry to connect guests to permanent supportive housing as quickly and efficiently as possible.

The Two-Person Street Outreach Team: The additional two-person senior street outreach team would lead an Encampment Resolution Team for HSOC focused on the Polk Street Alleys. This investment would leverage access to San Francisco's low threshold, housing-focused and trauma informed Navigation Center shelter system and the interventions of safe sleep, cabins, and semi-congregate shelter. With funding for the 33 Gough cabin project, the 1515 South Van Ness Safe Sleep Site, and semi-congregate shelter at 711 Post, individuals in the Polk and Van Ness alley encampments will be offered a placement that best fits their needs. Having these programmatic options will allow for a tailored, individualized approach to encampment resolution, allowing for individual preferences to be taken into account while transitioning from the encampment. The longer-term goal of these programs will be to stabilize individuals and support them in obtaining permanent housing. Services at the proposed sites may include care coordination, medical care, benefits linkage, and Coordinated Entry housing assessments. These programs employ a low-threshold, harm reduction model, with limited rules.

The Street Outreach Team will also work to transition people from street homelessness into the supportive housing system whenever possible. Currently, San Francisco has the highest per capita rate of supportive housing in the United States and is expanding through building, purchasing, renovating, and converting buildings. This Encampment Resolution Team would connect people to these units through the Coordinated Entry System, the backbone of a highly functional Housing First system, as it expedites housing placement and ensures that San Francisco's most vulnerable are linked to robust housing interventions. Services will be tailored to the specific needs of those served as individuals will be linked to services based on eligibility, availability, and their interest.

Sustainable Restoration of the Encampment Site: After deep engagement, assessment, and placement, the Public Works Street and Environmental Services team will clean, repair, and restore impacted sidewalks and streets for public activation. Together with the Community Benefits District and the City-funded ambassador programs, HSH and its HSOC partners will encourage residents back to these public spaces and maintain them.

Part 4: Coordination of Services and Housing Options

The Health Streets Operations Center (HSOC) will be a key partnership and will facilitate interagency coordination. Among its other roles, HSOC will refer residents to the interventions HSH is requesting funding for. Founded in 2018, HSOC is already responsible for coordinating the City's response to homeless encampments.

Interagency partnerships and service linkages will be integral to the success of the interventions proposed in this application. The two-person Encampment Resolution Team within HSOC will provide service linkages to substance use treatment programs, mental health referrals, and a Coordinated Entry Housing Assessment. The Coordinated Entry Assessment is an integral part in HSH's coordination strategy as it will match encampment residents to appropriate resources.

The interventions at 33 Gough, 1515 South Van Ness, and 711 Post leverage dynamic partnerships to create safe, stable living arrangements for formerly encamped individuals. As detailed earlier, the 33 Gough Cabins Pilot Project is a first of its kind tiny home village in San Francisco, which will leverage a partnership between HSH, the Tipping Point Community Foundation, and Dignity Moves. The capital cost of up to \$1.7 million for building and installing the 70 individual cabin units and dining and other facilities will be paid for exclusively by Tipping Point Community Foundation and Dignity Moves. The Cabin Pilot Project serves as a strong example of leveraging public-private partnership to develop innovative homeless interventions, which balance cost-efficiency with programmatic priorities of client safety, privacy, and flexibility. The cabin site will also include an on-site medical clinic through a partnership with the Department of Public Health's Shelter Health Division to allow for immediate consultation with nurses and health workers and connection to medical services.

All three of these interventions provide direct connection to the Homelessness Response System to assist residents toward an exit from homelessness, along with other service linkages. Guests at these sites will be able to connect with on-site support services to complete a Coordinated Entry housing assessment, which serves as the HSH's lowbarrier front door to housing opportunities including permanent supportive housing, rapid rehousing, and other innovative interventions such as problem-solving. To further lower the obstacles to housing, HSH leverages a partnership with a mobile team of problem solvers who meet clients on-site to provide Coordinated Entry assessments in-person. Clients can also obtain housing assessments over the phone via a mobile phone number or obtain an assessment at several drop-in "Access Point" offices strategically located throughout San Francisco.

HSH plans to utilize a data-informed approach, both to track outcomes among encampment residents and to measure neighborhood impacts of the proposed resolution strategies. HSH will revisit the alleys after the encampments have been resolved to perform counts of re-incamped individuals. This method will be used to determine whether HSH's strategy has made a lasting impact; the neighborhood will also be studied to determine broader impacts. If re-encampment is found, other strategies will be considered for resolution. Individual level data in the Online Navigation and Entry (ONE) System will also be tracked to determine outcomes of encampment residents, and whether they have re-incamped, engaged in programming, or have found long-term housing stability. Regardless of outcome, former encampment residents will be engaged in conversation to determine contributing factors.

Part 5: Ensuring Dignity, Safety, and Wellness

HSH has conducted a Safe Sleep Clinical Assessment, interviewing contractor staff from a Safe Sleep provider and Safe Sleep guests to get direct feedback on shelter preferences and the types of services they were interested in receiving. Of 138 Safe Sleep clients, 61 were interviewed for this report. This qualitative input will be used to shape proposed programming and service linkages offered to guests specifically at these sites, along with strategy for future Safe Sleep Site demobilization. This study found overwhelming desire for service linkages (90% among residents interviewed); a more detailed look at specific service requests has been recommended to shape future Safe Sleep demobilization strategies. Specifically, 50% of residents identified substance use support as a desired service. Many residents also identified a congregate setting or a navigation center as their first choice of alternative placement (42% across the two categories). This percentage increased to 64% when offered storage. Furthermore, 45% of people chose a hostel setting as their top preference for placement. These findings have been used to shape the programs included in this application and will continue to be utilized to shape service offerings.

The San Francisco Homeless Outreach Team (SFHOT) makes every effort to hire individuals with lived experience. SFHOT aims to employ these individuals as outreach workers and to draw on the diversity of those who have experienced homelessness in its hiring as this allows for relationship building between staff and encampment residents. These staff members will play an integral role in program implementation and contribute to the success of HSH's encampment resolution efforts, particularly in outreach.

Currently, there is a strong desire among local stakeholders to resolve this encampment site. Its geographic location, particularly its proximity to City Hall, downtown businesses, and CCSF service providers, would make its resolution particularly impactful as it would alleviate environmental, hygiene, and safety concerns of those in the neighborhood.

HSH's interventions at 33 Gough, 1515 South Van Ness, and 711 Post will exemplify key housing first values including being trauma-informed, harm reduction focused, nonpunitive and culturally appropriate. All three programs are extremely low barrier for guests transitioning from encampments. Each program will have 24/7 access, minimal rules, and a service participation encouraged, but not mandatory policy. CBO providers offer human centered and trauma informed services that empower guests as they work toward stability and recognize the past traumas that may have led to or persist during homelessness. HSH's interventions recognize the intersectionality of homelessness, substance use, mental illness, and justice-involvement and the way that multiple overlapping crises deepen the barriers to future housing stability. Programs look to address each issue individually, while recognizing the collective impact. Each program has dedicated Care Coordination staff that provide case management services connecting clients to benefits, medical care, employment, and housing. HSH will make a concerted effort to assess all residents of these programs for Coordinated Entry to ensure connection to permanent supportive housing as quickly as possible.

Part 6: Personnel

Please see the provided budgets for: a list of all required positions for these interventions, required FTEs, and budget narratives including duties associated with these positions.

HSH contracts with trusted community-based organizations to staff and operate proven and innovative interventions to homelessness. The Cabin Pilot Project at 33 Gough and the Semi-Congregate Shelter at 711 Post will be operated by the non-profit Urban Alchemy. Urban Alchemy was founded in 2018 to address the most pressing issues in urban areas at the intersection of extreme poverty, homelessness, substance use, and mental health. Urban Alchemy operates using a social enterprise model with a focus on hiring people with lived experience of homelessness, substance use, and incarceration as a core value. Diversity, Equity, and Inclusion are also a hallmark of their hiring and retention strategy. HSH contracted with Urban Alchemy because of their strong track record of success with other programs including a street ambassador program, street cleaning program, and a total of 3 Safe Sleep Sites. Urban Alchemy also operated San Francisco's first vehicle triage center pilot program. Urban Alchemy provides extensive training to their front-line practitioner staff including trainings on safety and de-escalation, harm reduction, trauma-informed systems, and cultural competency, and ADA.

The Safe Sleep site at 1515 South Van Ness will be operated by the non-profit Dolores Street Community Services (DSCS). DSCS was founded in 1982 when they set up a shelter in the mission neighborhood of San Francisco in response to the crisis of refugees fleeing Central America. Ever since, DSCS has maintained a strong community presence in the Mission Neighborhood and has developed a strong connection to the neighborhood's historically Latinx and monolingual Spanish-speaking population and well as the LGBTQ population. 1515 South Van Ness is in the Mission Neighborhood and is one of the few homeless resources available in the Mission outside of the Dolores Shelter Program. Given their deep roots in the community, DSCS is uniquely equipped to staff the 1515 South Van Ness Safe Sleep site.

Part 7: Proposed Budget and Fiscal Planning

Shelter Transportation: HSH is requesting that the Encampment Resolution Grant fund the operating costs of transportation from encampments to Safe Sleep Sites for FY21-22. The requested grant funding is a total of \$569,573.14. This service has been contracted through Heluna Health. As of now, no other funding sources have been identified to support this service, which is anticipated to operate through FY23-24.

711 Post Semi-Congregate Shelter: HSH is requesting that the Encampment Resolution Grant fund program costs for this semi-congregate site for FY22-23, for a total of \$6,297,103.40. FY21-22 program costs (budget of \$2,638,980.58) are currently covered by revenue from the Our City Our Home Fund. Funding for FY23-24 has yet to be identified.

33 Gough Cabin Pilot Program: HSH is requesting \$2,333,768.00 to cover nine months of program costs from 7/1/2022 through 3/31/2023. FY21-22 program costs (budget of \$1,851,660) are currently covered by revenue from the Our City Our Home Fund.

1515 South Van Ness Safe Sleep Site: HSH is requesting \$1,467,284 to operate this Safe Sleep Site for six months from 7/1/2022 through 12/31/2022. The ESG CARES Act funded operation for FY20-21 (budget of \$2,484,341) and the Our City Our Home Fund is funding operation for FY21-22 (budget of \$2,934,567.00).

Encampment Resolution Team Outreach Workers: HSH is requesting \$181,303.81 to pay salaries for two Level III Street Outreach Workers for FY22-23. These individuals will provide longer term focused outreach to the encampment site proposed. Funding for the other positions on this team come from the General Fund.

HSH has determined the requested funding amounts based on funding gaps for programming that the Department views as integral to resolving the targeted encampment. The requested amounts for each intervention within this application reflect the current funding gap within each program. If less funding is available than what is proposed, HSH would accept funding for a subset of the proposed programs. If more funding is available, HSH would utilize it to cover a longer duration of the proposed programs.

To resolve the proposed encampment, HSH must provide diverse programming options to tailor resolution to individual needs and preferences. The operation of these interventions is imperative to the goal of transitioning residents to safer alternatives, with the understanding that more robust services than just these interventions is needed to resolve their homelessness. The proposed programming provides service linkages to support healthy outcomes, including a link to the Homelessness Response System to access available housing resources, wraparound services, case management, and other service linkages tailored to individual needs, with the goal of transitioning to stable longterm housing interventions.

Providing multiple programs represents a cost efficiency as opposed to leaving encampments as they currently stand. Individuals in encampments utilize emergency health services at high rates. Leaving encampments intact can also lead to increased interactions with police and justice involvement for residents. The programming proposed in this application would be significantly less expensive than the potential financial impacts that leaving encampments intact could have on these other City services and is a more humane and more proactive use of funding. Resolving these encampments will also result in less strain on these other impacted City services.

To ensure a timely spend down, HSH's Funding Compliance Analyst will partner closely with the Department's Budget and Finance staff to track grant expenditures on a quarterly basis. The Funding Compliance Analyst is already completing quarterly tracking of other HCFC grants to complete required reporting and will perform the same tracking activities for this funding source.