



LONDON N. BREED
Mayor

CARMEN CHU
City Administrator

BRIAN E. STRONG
Chief Resilience Officer

In compliance with San Francisco Administrative Code Section 3.20, I submit the Proposed City and County of San Francisco Capital Plan for Fiscal Years 2024-2033. As the guiding document for City infrastructure investments, this Plan recommends \$41.3 billion for critical public health and safety facilities, affordable housing, transportation, underground infrastructure, streets, parks and cultural centers, and efforts to improve climate and seismic resilience along the waterfront and across the city over the coming decade.

As the city moves towards economic recovery, this Plan begins to restore COVID-19 induced funding reductions so that the City can once again make progress in catching up to and begin bending the curve on the deferred maintenance of our public buildings, roads, and essential infrastructure. But lingering challenges remain from the pandemic, including increased costs for materials and construction, inflation, and changing work patterns that impact the City's economy and vitality. At the same time, the needs for capital investment on the horizon are only increasing as we confront the challenges of climate change, seismic safety, and affordability.

Planning for the care and maintenance of our public assets is an essential function of government. The investments proposed in this Plan balance limited resources with our most pressing needs and will serve a vital role in shaping a City that emerges stronger from the pandemic and is resilient to future shocks. I look forward to working with the Mayor and the Board of Supervisors to enact the recommendations of this Plan.

A handwritten signature in black ink that reads "Carmen Chu".

Carmen Chu
City Administrator