

FILE NO. 230468

Petitions and Communications received from April 13, 2023, through April 20, 2023, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on April 25, 2023.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Mayor, making the following (re)appointments to the following bodies. Copy: Each Supervisor. (1)

Pursuant to Administrative Code, Section 5.241:

City Hall Preservation Advisory Commission

- Ellen Schumer - term ending January 13, 2026
- Mae Woo - term ending January 13, 2026

From the Revenue Bond Oversight Committee, pursuant to Administrative Code, Section 5A.32, submitting Fiscal Year (FY) 2022 Annual Report. Copy: Each Supervisor. (2)

From members of the public, regarding a proposed Resolution recognizing the irreplaceable public value of libraries, including online libraries like the Internet Archive. File No. 230418. 61 Letters. Copy: Each Supervisor. (3)

From Department of Homelessness and Supportive Housing, submitting "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco" report. Copy: Each Supervisor. (4)

From the Controller's Office, regarding General Obligation Bonds, Series 2023ABC, comprised of Health & Recovery Bond, Embarcadero Seawall Earthquake Safety Bond, and Affordable Housing Bond. Copy: Each Supervisor. (5)

From the Police Department, pursuant to Administrative Code, Section 10.170-1(H), submitting grant budget revision of the 2021 and 2022 DNA Capacity Enhancement Backlog Reduction Programs. Copy: Each Supervisor. (6)

From various departments, pursuant to Administrative Code, Section 12B.5-1.3, submitting Chapter 12B Waiver Request Forms. 6 Contracts Copy: Each Supervisor. (7)

From the Office of the Treasurer and Tax Collector, pursuant to California State Government Code, Section 53646, submitting the CCSF Pooled Investment Report as of March 31, 2023. Copy: Each Supervisor. (8)

From the California Fish and Game Commission, submitting notice of proposal for a 90-day extension of emergency regulations regarding the use of hoop nets for the recreational take of crab and lobster, Copy: Each Supervisor. (9)

From the Public Utilities Commission, regarding Ocean Beach Climate Change Adaptation Project status and related updates. Copy: Each Supervisor. (10)

From the California Public Utilities Commission, submitting notice of a project from Verizon Wireless. Copy: Each Supervisor. (11)

From members of the public, regarding a proposed Charter Amendment establishing minimum police staffing levels. 138 Letters. Copy: Each Supervisor. (12)

From members of the public, regarding Taxi drivers and the Board of Appeals. 2 Letters. Copy: Each Supervisor. (13)

From members of the public, regarding coordination of recovery programs by City departments. 12 Letters. Copy: Each Supervisor. (14)

From Kathy Haber, regarding access to John F. Kennedy Drive. Copy: Each Supervisor. (15)

From members of the public, regarding a proposed Ordinance to amend the Administrative Code to permit law enforcement officials to respond to a federal immigration officer's request for voluntary notification that a person will be released from local custody, for adults who have been convicted of a felony for the sale, possession for sale, or transport for sale, of Fentanyl, and been held to answer for a felony for the sale, possession for sale, or transport for sale, of Fentanyl. File No. 230161. 8 Letters. Copy: Each Supervisor. (16)

From a member of the public, regarding GrowSF's Safe Streets Pledge. Copy: Each Supervisor. (17)

From members of the public, regarding quality of life issues. 4 Letters. Copy: Each Supervisor. (18)

From members of the public, regarding proposed Ordinance amending the Landmark Designation for Landmark No. 100, 429-431 Castro Street (the Castro Theatre). File No. 230192. 13 Letters. Copy: Each Supervisor. (19)

From members of the public, regarding public safety and a call for action for various agencies. 15 Letters. Copy: Each Supervisor. (20)

From John Hurabiell, Sr., regarding the City budget. Copy: Each Supervisor. (21)

From R. Michael Olexo, regarding climate focused bonds. Copy: Each Supervisor. (22)



From Shundo David Haye, regarding an interaction with an officer of the Police Department. Copy: Each Supervisor. (23)

From Harold Schapelhouman, regarding COVID-19 after action reporting. Copy: Each Supervisor. (24)

From Chinatown Transportation Research and Improvement Project (TRIP) regarding a proposed Resolution urging Governor Gavin Newsom and the State Legislature to provide multi-year operations funding to assist California's transit systems as they recover from the pandemic and to develop long-term funding plans to serve the millions of Californians who rely on public transit. File No. 230424. Copy: Each Supervisor. (25)

From Glenn Rogers, regarding Parkmerced. Copy: Each Supervisor. (26)

From Richie Greenberg, regarding a proposed Ordinance appropriating \$50,000,000 of General Fund General Reserves to the Human Rights Commission to establish the Office of Reparations and other matters related to reparations. File No. 230313. Copy: Each Supervisor. (27)

From Corey Urban, regarding a traffic incident. Copy: Each Supervisor. (28)

From Mark Solomon, regarding proposed project at 800 Taraval Street. File No. 230285. Copy: Each Supervisor. (29)

From Wynship Hillier, regarding the Executive Committee of the Behavioral Health Commission. Copy: Each Supervisor. (30)

BOARD of SUPERVISORS




City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco 94102-4689  
Tel. No. (415) 554-5184  
Fax No. (415) 554-5163  
TDD/TTY No. (415) 554-5227

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**MEMORANDUM**

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Date: April 18, 2023  
To: Members, Board of Supervisors  
From:  Angela Calvillo, Clerk of the Board  
Subject: Mayoral Nominations - City Hall Preservation Advisory Commission

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On April 13, 2023, the Office of the Mayor submitted the following complete nomination packages, pursuant to Administrative Code, Section 5.241. These nominations are subject to confirmation by the Board and not effective until the Board takes action.

**Nominations to City Hall Preservation Advisory Commission:**

- Ellen Schumer - term ending January 13, 2026
- Mae Woo - term ending January 13, 2026

Pursuant to Board Rule 2.18.2, the Clerk of the Board shall refer these motions to the Rules Committee and work with the Rules Committee Chair to schedule the hearings.

c: Matt Dorsey- Rules Committee Chair  
Alisa Somera - Legislative Deputy  
Victor Young - Rules Clerk  
Anne Pearson - Deputy City Attorney  
Tom Paulino - Mayor's Legislative Liaison  
Tyra Fennell - Director of Appointments



OFFICE OF THE MAYOR  
SAN FRANCISCO

LONDON N. BREED  
MAYOR

## Notice of Reappointment

April 13, 2023

San Francisco Board of Supervisors  
City Hall, Room 244 1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors

Pursuant to Administrative Code §5.240-5.244, of the City and County of San Francisco, I make the following nomination of Ellen Schumer for reappointment to the City Hall Preservation Advisory Commission for a four-year term ending January 13, 2026.

I am confident that Ms. Schumer will continue to serve our community well. Attached are her qualifications to serve, which demonstrate how her reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

I encourage your support and am pleased to advise you of this appointment nomination. Should you have any question about this appointment nomination, please contact my Director of Commission Affairs, Tyra Fennell, at 415-554-6696

Sincerely,

A handwritten signature in blue ink, reading "London Breed".

London N. Breed  
Mayor, City and County of San Francisco



OFFICE OF THE MAYOR  
SAN FRANCISCO

LONDON N. BREED  
MAYOR

## Notice of Reappointment

April 13, 2023

San Francisco Board of Supervisors  
City Hall, Room 244 1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors

Pursuant to Administrative Code §5.240-5.244, of the City and County of San Francisco, I make the following nomination of Mae Woo for reappointment to the City Hall Preservation Advisory Commission for a four-year term ending January 13, 2026.

I am confident that Ms. Woo will continue to serve our community well. Attached are her qualifications to serve, which demonstrate how her reappointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

I encourage your support and am pleased to advise you of this appointment nomination. Should you have any question about this appointment nomination, please contact my Director of Commission Affairs, Tyra Fennell, at 415-554-6696

Sincerely,

A handwritten signature in blue ink, reading "London Breed".

London N. Breed  
Mayor, City and County of San Francisco

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Public Utilities Revenue Bond Oversight Committee - Annual Report for 2022  
**Date:** Tuesday, April 18, 2023 8:13:00 AM  
**Attachments:** [RBOC Annual Report FY 2022 Transmittal Letter Signed.pdf](#)  
[image001.png](#)  
[RBOC Annual Report 2022.pdf](#)

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John Bullock  
 Office of the Clerk of the Board  
 San Francisco Board of Supervisor  
 1 Dr. Carlton B. Goodlett Place, Room 244  
 San Francisco, CA 94102  
 (415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Carroll, John (BOS) <john.carroll@sfgov.org>  
**Sent:** Monday, April 17, 2023 7:13 PM  
**To:** Breed, Mayor London (MYR) <mayorlondonbreed@sfgov.org>; Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** BLAKE, MARK (CAT) <Mark.Blake@sfcityatty.org>; Ettore Leale <eleale@sbcglobal.net>; Power, Andres (MYR) <andres.power@sfgov.org>; Rosenfield, Ben (CON) <ben.rosenfield@sfgov.org>; Rydstrom, Todd (CON) <Todd.Rydstrom@sfgov.org>; delaRosa, Mark (CON) <mark.p.delarosa@sfgov.org>; nsandkulla@bawsca.org; Hood, Donna (PUC) <DHood@sfgwater.org>; Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Young, Victor (BOS) <victor.young@sfgov.org>; Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>; Sklaroff, Nikolai (PUC) <NSklaroff@sfgwater.org>  
**Subject:** Public Utilities Revenue Bond Oversight Committee - Annual Report for 2022

Good evening,

Please find the attached RBOC Final Report for 2022, and an informational cover letter from the RBOC Chair.

**John Carroll**

**Assistant Clerk**

Board of Supervisors

San Francisco City Hall, Room 244

San Francisco, CA 94102

(415) 554-4445

**(VIRTUAL APPOINTMENTS)** To schedule a virtual meeting with me (on Microsoft Teams), please ask and I can answer your questions in real time.

*Due to the current COVID-19 health emergency and the Shelter in Place Order, the Office of the Clerk of the Board is working remotely while providing complete access to the legislative process and our services.*



Click [here](#) to complete a Board of Supervisors Customer Service Satisfaction form.

The [Legislative Research Center](#) provides 24-hour access to Board of Supervisors legislation and archived matters since August 1998.

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**PUBLIC UTILITIES REVENUE BOND OVERSIGHT COMMITTEE**

c/o San Francisco Public Utilities Commission  
525 Golden Gate Avenue, 2<sup>nd</sup> floor, San Francisco, CA 94102  
Telephone (415) 554-5184 Email: [RBOC@sfgov.org](mailto:RBOC@sfgov.org)

March 15, 2023

The Honorable London Breed, Mayor  
City and County of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Mayor Breed:

On behalf of my fellow Committee members, I am pleased to present you with the Fiscal Year 2022 Annual Report of the Public Utilities Revenue Bond Oversight Committee (RBOC).

The RBOC was established in November 2003 pursuant to Proposition P, which was approved by the San Francisco voters during the November 2002 election. The attached report of the Committee describes activities during Fiscal Year 2022.

Please do not hesitate to contact me if you have any questions.

Sincerely,



Ettore Leale  
Chair  
Public Utilities Revenue Bond Oversight Committee

- c. Angela Calvillo, Clerk of the Board of Supervisors  
Members, San Francisco Board of Supervisors  
Ben Rosenfield, Controller  
Nicole Sandkulla, General Manager, Bay Area Water Supply & Conservation Agency



**San Francisco Public Utilities Revenue Bond Oversight Committee**  
**Annual Report Fiscal Year 2022**





## **Background**

In November 2003, the Public Utilities Revenue Bond Oversight Committee (RBOC) was formed after passage of Proposition P in November 2002, adding Sections 5A.30 through 5A.36 to the San Francisco Administrative Code. The RBOC facilitates transparency and provides independent oversight to ensure accountability in the expenditure of revenue bond proceeds. The public is invited and welcome to attend RBOC meetings and provide input.

Pursuant to Administrative Code, Section 5A.36, the RBOC is charged with providing independent oversight of the expenditure of public utility revenue bond proceeds for capital improvements. The committee helps ensure an uninterrupted supply of water, power, and wastewater treatment services to the City and County and San Francisco Public Utilities Commission (SFPUC) customers by ensuring that public dollars are spent in accordance with the authorizing bond resolutions and applicable laws.

After conducting an independent audit, and consulting with the City Attorney, the RBOC may determine that proceeds of a revenue bond program were not utilized for purposes authorized in accordance with the associated bond resolution or applicable law. It may be further determined that this surmounts to an illegal expenditure or waste of such revenue bonds. By majority vote, the RBOC may prohibit the further issuance or sale of authorized revenue bonds by the SFPUC.

Any RBOC decision to prohibit the sale of authorized but unsold revenue bonds may be appealed to the Board of Supervisors. The SFPUC can provide evidence of corrective measures to the Board, and the Board may decide to overturn the decision by the RBOC, upon a two-thirds vote of all of its members. To date, the RBOC has not found waste or illegality with respect to the expenditure of revenue bonds.

The SFPUC continues to incur bonded indebtedness to finance capital improvements related to its two major enterprises, the Water and Sewer systems. Each of these enterprises have embarked on major system improvement programs, which were expected to be completed in 2021 and beyond, respectively. The SFPUC will also from time to time issue revenue bonds to finance improvements to the Power Enterprise.

The provisions of Proposition P were set to expire on January 1, 2013, unless extended by an ordinance of the Board of Supervisors. In 2012, the Board extended the sunset date to January 1, 2016, (see Ordinance No. 236-12, BOS File No. 120221). In 2015, the SFPUC submitted, and the Board of Supervisors approved, a resolution supporting the extension of the RBOC until January 1, 2019. On December 11, 2018, the Board of Supervisors approved Ordinance No. 309-18, BOS File No. 180123, extending the RBOC through January 1, 2025.

## **Mission Statement**

The RBOC monitors the expenditure of revenue bond proceeds related to the repair, replacement, upgrade and expansion of the SFPUC's water, power and sewer infrastructure. The RBOC provides independent oversight to ensure transparency and accountability. The goal of the RBOC is to ensure that SFPUC revenue bond proceeds are spent for their intended purposes in accordance with legislative authorization and other applicable laws.

## **Committee Membership**

The RBOC is comprised of seven members:

- Two seats appointed by the Mayor <sup>1</sup>
- Two seats appointed by the Board of Supervisors
- One seat appointed by the City Controller <sup>2</sup>
- One seat appointed by the Bay Area Water User's Association (BAWUA), under the auspices of the Bay Area Water Supply and Conservation Agency (BAWSCA)
- One seat shall be the Budget and Legislative Analyst or his/her representative

At a minimum, the members appointed by the Mayor and by the Board of Supervisors shall, individually or collectively, have expertise, skills and experience in economics, the environment, construction, and project management. The member appointed by the Controller shall have background and experience in auditing, accounting, and project finance. Appendix I includes the biographies of RBOC members serving as of June 30, 2022.

## **Introduction**

The purpose of this report is to detail the activities of the RBOC for fiscal year 2021-2022 covering the period from July 2021 to June 2022 (reporting period). In the past the RBOC published annual reports on a calendar year basis, it has now aligned with the fiscal year adopted by the City and County of San Francisco.

## **Initiatives**

During the reporting period, the RBOC focused on the following initiatives:

- Completed performance audit of six bond series from the 38 bond series subject to RBOC oversight as of June 30, 2022, three each from the Water and Wastewater Enterprises for a total of \$2 billion in expenditures.
- Reviewed progress of Water System Improvement Program (WSIP) and Sewer System Improvement Program (SSIP) with particular focus on the accuracy of budgeting and scheduling forecasts and continued attention to ensuring that lessons learned from the WSIP are applied during implementation of the SSIP.
- Heard presentations from SFPUC staff on results of bond sales and updates on the Water Infrastructure Finance and Innovation Act (WIFIA) loan transaction.
- Monitored the outcome of bond sales and ongoing debt plans.
- Visited the Southeast Treatment Plant.

See Meeting Summaries in Appendix II for specific topics covered in RBOC meetings.

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<sup>1</sup> Effective June 23, 2022, the Mayor appointed Claire Veuthey to one vacancy; one seat remained vacant as of June 30, 2022.

<sup>2</sup> Vacant

## **Audit Overview**

In 2019 RBOC engaged the City Services Auditor (CSA) to source an audit firm. The CSA engaged HKA Global Inc. (HKA) and, its subcontractor Yano Accountancy Corporation (YAC) to conduct the audit. The objective of the audit was to determine whether revenue bond funds were spent in accordance with the stated purposes and permissible use of such bonds. The audit report is titled Performance Audit of Select Revenue Bond Expenditures, it is dated December 23, 2021, and it is publicly available on the websites of the SFPUC and the Office of the Controller.

The audit concluded that revenue bond expenditures were spent appropriately. The audit report included two findings and two recommendations.

- The RBOC did not have adequate visibility over bond proceeds. The audit report recommended improved reporting on bond proceeds available for expenditure, and summaries of expenditures by project and funding source.
- The SFPUC Quality Assurance Audit function was not operational from June 2017 through November 2020. The audit report recommended compliance with existing project management procedures to perform quality assurance audits during all main phases of a project's lifecycle.

As part of the audit process, the CSA recommended that the SFPUC: (i) comply with its record retention policy regarding bond-related documents, and (ii) ensure that relevant staff understand the requirements of the department's record retention policy to maintain the completeness of bond-related documents.

## **Future Initiatives**

The RBOC plans to cover the following initiatives in the next fiscal year:

- Hold hearings to ensure follow-up on action items identified by the audits.
- Initiate and complete new performance audits of revenue bond expenditures.
- Monitor completion of the WSIP and other major Water Enterprise capital projects.
- Review planned and completed projects of the SSIP.
- Visit project sites funded by SFPUC revenue bond expenditures.
- Explore engaging consultants to examine the performance of completed projects.
- Ensure the continuity of oversight through member succession planning.
- Improve outreach to ensure greater public awareness and input related to the SFPUC's expenditure of revenue bond proceeds.

## **Outstanding Revenue Bonds**

As of June 30, 2022 the SFPUC had \$6.8 billion in Revenue Bonds. See Appendix III for details.

## **Debt Issuance**

During the reporting period the SFPUC issued \$1.1 billion in new revenue bonds and notes, and a parity state loan, this amount includes new net debt and refinancing of old debt. See Appendix IV for details.

## **Bond Expenditure Certification**

As part of its mission, the RBOC asks SFPUC staff to affirm that all bond proceeds are spent “appropriately and according to authorization and applicable laws.” Please see Appendix V for the “Bond Expenditure Certification”.

## **RBOC Account Summary**

Pursuant to Proposition P, the RBOC receives 1/20th of 1% of gross revenue bond proceeds to fund the cost of retaining the services of “outside auditors, inspectors and necessary experts to perform independent reviews”. As of June 30, 2022, RBOC had an available account balance of \$2.2 million. A complete accounting of RBOC funds can be found in Appendix VI.

## **Acknowledgements**

The RBOC would like to express its appreciation to the SFPUC staff and others for facilitating the tasks of the committee. Specifically, the committee would like to acknowledge the following staff:

San Francisco Public Utilities Commission - General Manager Dennis Herrera, CFO and Assistant General Manager of Business Services Nancy Hom, Deputy CFO Charles Perl, Water Enterprise Assistant General Manager Steven Ritchie, Director, Water Capital Projects and Programs Katie Miller, Program Management Bureau Manager Howard Fung, Assistant General Manager of Infrastructure Stephen Robinson, Sheena Johnson, Edward Kwong, Frank McParland, Erin Franks, as well as former SFPUC members Eric Sandler, Richard Morales, Mike Brown and Kristina Cordero.

City Attorney’s Office - Deputy City Attorney Mark Blake.

Controller’s Office – Winnie Woo, Massanda Djohns, Hunter Wang, and former Audit Director Tonia Lediju.

From the Board of Supervisors, the RBOC wishes to thank Assistant Clerks Victor Young and Brent Jalipa, for technical and administrative support.

**This report was approved by RBOC on March 14, 2023**

## Appendix I – Biographies of RBOC Members



### **Ettore Leale (Chair)**

Appointed by the Board of Supervisors (Seat 1)

Appointed on *1/28/2020* (*Term expires on 11/12/2023*)

Ettore Leale is an executive and investor in the internet and software industries. Currently he leads mergers and acquisitions, and ESG engagement with institutional investors at Udemy, an online learning and teaching marketplace. His board of directors experience includes serving on audit, risk, and compensation committees of companies in the United States, Europe, and India. At present he serves on the board of directors of Expert.ai, a provider of natural language processing solutions, and the San Francisco Fire Credit Union, a community financial institution. He earned an MBA from Harvard Business School, and a BA from the School International Service at American University in Washington DC.



### **Lars Kamp**

Appointed by the Board of Supervisors (Seat 2)

Appointed on *March 15, 2021* (*Term expires on 11/12/2024*)

Lars Kamp is a co-founder and CEO of Some Engineering Inc., a San Francisco-based software start-up. He's been a start-up operator and founder for the past ten years. As a founder, he's raised both debt and equity financing, and managed global P&Ls. He began his career at Accenture in 2001, where he worked out of Accenture's offices in Vienna, Rome and Seoul. He joined Accenture's San Francisco office in 2006. Lars' work with Accenture clients comprised the planning, financing and roll-out of global communication and cloud computing infrastructure, with multi-\$B capital budgets. The operation of data center infrastructure dealt with the sustainable use of water for cooling systems, as well as developing strategies for long-term water resilience. Lars has a Master's Degree in Economics and Business Administration from Passau University, Germany. He's fluent in German, Italian and French. Lars lives with his family in the Presidio (District 2).



**Claire Veuthey**

Appointed by the Mayor (Seat 4)

Appointed on 6/23/2022 (Term expires on November 12, 2024)

As Founder at Rizoma Ventures, Claire Veuthey works with asset managers on integrating ESG and impact into their investment work. She served as Head of ESG at OpenInvest (acquired by JPMorgan), Head of ESG on the Social Impact Investing team at Wells Fargo, and held other positions at Sustainalytics and MSCI. She also served as a Technical Advisor to the Sustainable Accounting Standards Board (SASB). Claire holds an MBA from Berkeley-Haas, an MA from King's College London, and a Licence from the Graduate Institute of International and Development Studies in Geneva.



**Christina Tang**

Appointed by BAWSCA (Seat 6)

Appointed on 7/1/2014, Reappointed on 2/06/2019 (Term expires on 11/12/2023)

Finance Manager for the Bay Area Water Supply and Conservation Agency (BAWSCA) representing its 26 members' collective interests in their relationship with the SFPUC on matters related to water supply, facility reliability, operations, water quality and wholesale water rates. Christina has over 15 years of experience in public finance, including direct experience in debt management. Christina received her Master of Science degree in Finance from the University of Houston, and her Master of Public Administration from the University of Illinois at Springfield. Christina is a certified Public Finance Officer designated by GFOA.



**Reuben Holober**

Appointed by the Budget and Legislative Analyst's Office (Seat 7)  
Appointed on 11/19/ 2019 (Indefinite Term)

As an Analyst for the San Francisco Board of Supervisors Budget and Legislative Analyst's Office, Reuben conducts legislative and policy analysis, budget review, and performance audits. Reuben holds a Bachelor's Degree in Political Science and Communication from the University of Washington and a Master's Degree in Public Policy from the Goldman School of Public Policy at UC Berkeley.

## Appendix II – Meeting Summaries

The RBOC held twelve meetings and completed one site visit during the reporting period. Below is a summary of agenda topics. Full agendas and minutes for each meeting are available at:

<https://sfpuc.org/about-us/boards-commissions-committees/revenue-bond-oversight-committee>

- August 17, 2021
  - Audit Updates
  - By-Law Amendments – Annual Report “Reporting Period”
  - Wastewater Capital Program Update
- September 14, 2021
  - Audit Updates
  - By-Law Amendments – Annual Report “Reporting Period”
  - Water Infrastructure Update
- October 19, 2021
  - Audit Updates
  - Planning for next requests for proposal for contracts to acquire a consultant to examine project performance and other related audit services
  - Water Infrastructure Update
- November 16, 2021
  - Audit Updates
  - Planning for next requests for proposal for contracts to acquire a consultant to examine project performance and other related audit services
- December 14, 2021
  - Audit Updates
  - Water Infrastructure Update
  - Planning for next requests for proposal for contracts to acquire a consultant to examine project performance and other related audit services
- January 11, 2022
  - Audit Updates
  - Planning for next requests for proposal for contracts to acquire a consultant to examine project performance and other related audit services
- February 15, 2022
  - Performance Audit of Select Revenue bonds expenditures (December 23, 2021)
  - Planning for next requests for proposal for contracts to acquire a consultant to examine project performance and other related audit services
  - Report – Audit process, Confidentiality, and procedures



- March 8, 2022
  - Hearing on Findings No. 1 of the RBOC Performance Audit
  - RBOC Audit – Overview of process, confidentiality, procedures, and City Services Auditor (CSA) engagement framework
  - Planning for next RBOC audit – Presentation by CSA and HKA/Yano
- April 19, 2022
  - Bond Issuance Update
  - Hearing on Finding No. 2 of the RBOC Performance Audit
  - Planning for the next RBOC audit
- May 17, 2022
  - Hearing on Findings No. 1 of the RBOC Performance Audit
  - Planning for the next RBOC audit
- May 26, 2022
  - Site Tour – Southeast Treatment Plant
- June 14, 2022
  - Planning for the next RBOC audit
  - Planning for the 2021-2022 RBOC Annual Report

### Appendix III – SFPUC Outstanding Debt Summary

**Summary of Enterprise Debt Programs**  
(as of June 30, 2022)

	Water	Wastewater	Power
<b>Outstanding Debt</b>			
Revenue Bonds and Notes	\$4.6B	\$2.1B	\$160M
SRF/WIFIA Loans			
• Executed	\$424M	\$1.5B	----
• Outstanding*	\$122M	\$303M	
Tax Credit Bonds	----	----	\$5.2M
Commercial Paper:			
• Authorized	\$500M	\$750M	\$250M
• Outstanding	\$206M	\$379M	\$40M
<b>Credit Ratings</b>			
Long-Term	Aa2/AA-	Aa2/AA	AA/AA-
Short-Term	P-1/A-1	P-1/A-1+	F1+/A-1

\*May include amounts requested but not yet received. Net of grants, if applicable.

Outstanding SFPUC Bonds (as of June 30, 2022)	RBOC	Issue Date	Maturity Date	Original Par (\$000s)	Outstanding Principal (\$000s)	Notes (All dollars in 000s)
<b>WATER</b>						
2010 Revenue Bonds, Series B	Yes	06/17/10	11/01/40	\$417,720	\$349,170	Build America Bonds (BABs); TIC is net of subsidy (WSIP)
2010 Revenue Bonds, Series E	Yes	08/04/10	11/01/40	\$344,200	\$344,200	Build America Bonds (BABs); TIC is net of subsidy. (WSIP)
2010 Revenue Bonds, Series G	Yes	12/22/10	11/01/50	\$351,470	\$351,470	Build America Bonds (BABs); TIC is net of subsidy (WSIP)
2015 Revenue Bonds, Series A	No	04/16/15	11/01/36	\$429,600	\$382,420	Refunded all outstanding 2006A bonds and a portion of 2009A Bonds (WSIP)
2016 Revenue Bonds, Series A	No	10/20/16	11/01/39	\$763,005	\$719,735	Partially refunded 2009A, 2009B, and 2010F Bonds (WSIP)
2016 Revenue Bonds, Series B	No	10/20/16	11/01/30	\$130,815	\$71,510	Fully refunded 2006B, 2006C, and partially refunded 2010A Bonds
2016 Revenue Bonds, Series C (Green)	Yes	12/14/16	11/01/46	\$259,350	\$231,230	Taxable refunding of \$237M outstanding CP and \$20 million new money proceeds (WSIP)
2017 Revenue Bonds, Series A (Green)	Yes	12/13/17	11/01/47	\$121,140	\$27,000	Fund WSIP
2017 Revenue Bonds, Series B	Yes	12/13/17	11/01/47	\$147,725	\$32,930	Fund Water Enterprise Capital
2017 Revenue Bonds, Series C	Yes	12/13/17	11/01/47	\$70,675	\$15,750	Improvements to water-related infrastructure of the Hetch Hetchy Water and Power system
2017 Revenue Bonds, Series D (Green)	No	12/28/17	11/01/35	\$350,305	\$346,795	Partially refunded 2011A, and 2012A (WSIP)
2017 Revenue Bonds, Series E	No	12/28/17	11/01/31	\$48,890	\$48,890	Partially refunded 2011C, 2011D and 2012C
2017 Revenue Bonds, Series F	No	12/28/17	11/01/31	\$8,705	\$8,705	Partially refunded 2011B
2017 Revenue Bonds, Series G (Green)	No	12/28/17	11/01/24	\$33,780	\$31,960	Partially refunded 2011A (WSIP)
2019 Revenue Bonds, Series A (Green)	No	01/09/20	11/01/43	\$622,580	\$591,320	Taxable Advance Refunding
2019 Revenue Bonds, Series B	No	01/09/20	11/01/41	\$16,450	\$16,385	Taxable Advance Refunding
2019 Revenue Bonds, Series C	No	01/09/20	11/01/41	\$17,925	\$17,850	Taxable Advance Refunding
2020 Revenue Bonds, Series A (Green)	Yes	09/23/20	11/01/50	\$150,895	\$150,895	Retired \$180M in outstanding TE Water CP for WSIP Projects.
2020 Revenue Bonds, Series B	Yes	09/23/20	11/01/50	\$61,330	\$61,330	For Non-WSIP Regional CIP
2020 Revenue Bonds, Series C	Yes	09/23/20	11/01/50	\$85,335	\$85,335	For Non-WSIP Local CIP
2020 Revenue Bonds, Series D	Yes	09/23/20	11/01/50	\$49,200	\$49,200	Retired approx. \$49M in outstanding HHW CP.
2020 Revenue Bonds, Series E (Green)	No	10/21/20	11/01/43	\$341,435	\$335,535	Refunded and partially refunded 2010D, 2012A, 2017A
2020 Revenue Bonds, Series F	No	10/21/20	11/01/47	\$136,880	\$135,455	Partially Refunded 2017B
2020 Revenue Bonds, Series G	No	10/21/20	11/01/43	\$120,585	\$114,765	Refunded and partially refunded 2010D, 2011D, 2012B, 2012C
2020 Revenue Bonds, Series H	No	10/21/20	11/01/47	\$65,495	\$64,815	Partially Refunded 2017C
<b>Total Bonds - Water</b>				<b>\$5,208,060</b>	<b>\$4,584,650</b>	

<b>WASTEWATER</b>						
2010 Revenue Bonds, Series B	Yes	06/08/10	10/01/40	\$192,515	\$192,515	Build America Bonds (BABs).
2013 Revenue Bonds, Series A (Refunding)	No	01/30/13	10/01/25	\$193,400	\$13,665	Refunded 2003A Bonds and SRF loans
2013 Revenue Bonds, Series B (New Mon)	Yes	02/27/13	10/01/42	\$331,585	\$183,665	Funded FY2010-11, FY2011-12 and a portion of FY2012-13 projects
2016 Revenue Bonds, Series A (Green)	Yes	05/24/16	10/01/46	\$240,580	\$240,580	Fund a portion of SSIP "Green" infrastructure projects and refund ~ \$53.4M of outstanding CP
2016 Revenue Bonds, Series B	Yes	05/24/16	10/01/46	\$67,820	\$67,820	Fund a portion of SSIP projects and refund ~\$20.6M of outstanding CP (spent primarily on R&R)
2018 Revenue Bonds, Series A (Green)	Yes	08/09/18	10/01/43	\$229,050	\$229,050	Fund SSIP
2018 Revenue Bonds, Series B	Yes	08/09/18	10/01/43	\$185,950	\$185,950	Fund Wastewater Enterprise capital
2018 Revenue Bonds, Series C (Green)	Yes	08/09/18	10/01/48	\$179,145	\$179,145	Fund a portion of SSIP projects and refund a portion of ~\$20.6M of outstanding CP
2021 Revenue Bonds, Series A (Green)	Yes	11/29/21	10/01/51	\$260,835	\$260,835	Refund a portion of outstanding CP
2021 Revenue Bonds, Series B	Yes	11/29/21	10/01/51	\$37,045	\$37,045	Refund a portion of outstanding CP
2021 Revenue Notes, Series A (Green)	No	11/29/21	10/01/25	\$218,355	\$218,355	Fund a portion of BDFP (Biosolids); to be remarketed or retired by WIFIA Loan.
2021 Revenue Notes, Series B (Green)	No	11/29/21	10/01/26	\$129,110	\$129,110	by WIFIA Loan.
2022 Revenue Bonds, Series B	No	07/06/22	10/01/34	\$137,080	\$137,080	Refund a portion of outstanding 2013A and 2013B Bonds. Settlement on 07/06/2022.
<b>Total Bonds - Wastewater</b>				<b>\$2,402,470</b>	<b>\$2,074,815</b>	
<b>POWER</b>						
2015 Revenue Bonds, Series A (Green)	Yes	05/20/15	11/01/45	\$32,025	\$32,025	Power Revenue Bonds ("Green")
2015 Revenue Bonds, Series B	Yes	05/20/15	11/01/26	\$7,530	\$3,735	Power Revenue Bonds
2021 Revenue Bonds, Series A (Green)	Yes	12/21/21	11/01/51	\$74,280	\$74,280	Power Revenue Bonds ("Green")
2021 Revenue Bonds, Series B	Yes	12/21/21	11/01/51	\$49,720	\$49,720	Power Revenue Bonds
<b>Total Bonds - Power (Senior)</b>				<b>\$163,555</b>	<b>\$159,760</b>	
<b>Tax Credit Bonds</b>						Investors receive a tax credit in lieu of interest payment
2008 Cl. Renewable Energy Bonds	Yes	11/07/08	12/15/22	\$12,391	\$422	Installation of solar energy equipment on City-owned facilities (12/15 payment dates)
2012 New Cl. Renewable Energy Bonds	Yes	04/25/12	04/25/28	\$6,600	\$0	Solar and micro-hydro energy projects - prepaid 2.5M July 2015 (10/25 & 4/25 payment dates)
2011 Qualified Energy Cons. Bonds	Yes	12/15/11	12/15/27	\$8,291	\$3,138	Components of 525 Golden Gate that promote energy conservation (12/15 & 6/15 payment dates)
2015 New Cl. Renewable Energy Bonds	Yes	10/15/15	10/25/32	\$4,100	\$1,636	Two qualified solar equipment projects (10/25 & 4/25 payment date.)
<b>Total - CREBs, NCREBS, QECBs</b>				<b>\$24,782</b>	<b>\$5,196</b>	

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION****Water Enterprise****Summary of Unexpended Revenue Bond Proceeds****All Years, as of June 30, 2022***by enterprise, bond series*

<b>Funding Source</b>	<b>Available Proceeds</b>	<b>Capital Expenditures</b>	<b>Unexpended Proceeds</b>
<b>Water</b>			
2006A Bond Series	\$ 478,491,519	\$ 478,491,519	\$ -
2009A Bond Series	372,859,467	372,859,467	0
2009B Bond Series	384,070,056	384,070,056	(0)
2010A Bond Series	60,134,844	60,134,854	(10)
2010B Bond Series	370,069,468	370,069,468	(0)
2010D Bond Series	73,533,607	73,533,607	0
2010E Bond Series	307,368,499	307,358,148	10,351
2010F Bond Series	153,607,721	153,607,721	-
2010G Bond Series	295,821,487	295,775,272	46,215
2011A Bond Series	526,580,793	526,349,498	231,295
2011B Bond Series	28,299,454	27,940,480	358,974
2011C Bond Series	34,530,015	32,825,551	1,704,464
2012A Bond Series	540,584,813	540,289,008	295,805
2012B Bond Series	15,758,420	15,750,000	8,420
2015A Bond Series	12,330,182	830,239	11,499,943
2016A Bond Series	(2,620,869)	10,709,230	(13,330,099)
2016B Bond Series	13,702	-	13,702
2016C Bond Series	20,636,717	20,507,042	129,675
2016R 2016AB Reserve Release	84,741,618	84,741,618	-
2017A Bond Series	65,580,860	65,383,335	197,526
2017B Bond Series	159,463,730	147,098,097	12,365,633
2017C Bond Series	30,126,069	30,000,000	126,069
2020B Bond Series	70,260,517	68,834,043	1,426,474
2020C Bond Series	95,834,631	75,864,839	19,969,792
CP2 Commercial Paper	140,876,368	140,875,468	900
CP3 Commercial Paper	225,433,743	225,306,822	126,921
CP4 Commercial Paper	180,058,644	161,451,645	18,606,999
<b>TOTAL</b>	<b>\$ 4,724,446,075</b>	<b>\$ 4,670,657,028</b>	<b>\$ 53,789,048</b>

Notes: Refunded revenue bonds without new proceeds are excluded, SRF and WIFIA funds are also excluded. CP2 retired by 2017A, CP3 retired by 2016C, and CP4 retired by 2019A.

Source data: PeopleSoft BI, extract date: 2022-08-15

Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

**Water Enterprise**  
**Detailed Summary of Available Revenue Bond Proceeds**  
**All Years, as of June 30, 2022**  
*by enterprise, bond series*

	Official Statements (Proceeds)	Adjustment*	Actual Deposits	Debt Service Reserve Releases	Net Investment Earnings	Available Proceeds
<b>Water</b>						
2006A Bond Series	\$ 338,600,817	\$ 120,401,670	\$ 459,002,486		\$ 19,489,033	\$ 478,491,519
2009A Bond Series	139,209,860	229,948,665	369,158,525		3,700,942	372,859,467
2009B Bond Series	377,777,834	268,728	378,046,562		6,023,494	384,070,056
2010A Bond Series	58,747,600	28,473	58,776,073		1,358,771	60,134,844
2010B Bond Series	364,757,301	208,860	364,966,161		5,103,307	370,069,468
2010D Bond Series	72,243,230	35,680	72,278,910		1,254,697	73,533,607
2010E Bond Series	300,445,570	172,100	300,617,670		6,750,829	307,368,499
2010F Bond Series	149,727,858	90,480	149,818,338		3,789,383	153,607,721
2010G Bond Series	288,251,899	175,735	288,427,634		7,393,853	295,821,487
2011A Bond Series	525,000,000	301,358	525,301,358		1,279,435	526,580,793
2011B Bond Series	27,710,000	14,488	27,724,488		574,967	28,299,454
2011C Bond Series	33,772,250	16,798	33,789,048		740,967	34,530,015
2012A Bond Series	530,000,000	(5,918)	529,994,082		10,590,731	540,584,813
2012B Bond Series	15,750,000	8,260	15,758,260		160	15,758,420
2015A Bond Series	15,958,031	-	15,958,031		(3,627,849)	12,330,182
2016A Bond Series	-	71,914	71,914	3,130,343	(5,823,126)	(2,620,869)
2016B Bond Series	-	13,005	13,005		697	13,702
2016C Bond Series	19,975,000	267,736	20,242,736		393,981	20,636,717
2016R 2016AB Reserve Release	-	-	-	83,750,500	991,118	84,741,618
2017A Bond Series	65,500,000	197,526	65,697,526		(116,665)	65,580,860
2017B Bond Series	150,000,000	-	150,000,000		9,463,730	159,463,730
2017C Bond Series	15,000,000	15,000,000	30,000,000		126,069	30,126,069
2020B Bond Series	69,643,720	-	69,643,720		616,797	70,260,517
2020C Bond Series	94,987,974	-	94,987,974		846,657	95,834,631
CP2 Commercial Paper	-	140,000,737	140,000,737		875,631	140,876,368
CP3 Commercial Paper	-	224,000,000	224,000,000		1,433,743	225,433,743
CP4 Commercial Paper	-	179,410,284	179,410,284		648,360	180,058,644
<b>Total</b>	<b>\$ 3,653,058,944</b>	<b>\$ 910,626,578</b>	<b>\$ 4,563,685,522</b>	<b>\$ 86,880,843</b>	<b>\$ 73,879,711</b>	<b>\$ 4,724,446,075</b>

\* Adjustments include RBOC fees, amounts issued and transferred to HHW, reserve release, cost of issuance (COI) return from Fiscal Agent, WSIP related revenue entries,  
Source data: PeopleSoft BI, extract date: 2022-08-15  
Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

SAN FRANCISCO PUBLIC UTILITIES COMMISSION

Water Enterprise  
Summary of revenue Bond Expenditures  
All Years, as of June 30, 2022  
by enterprise, authority, bond series

	2006A Bond Series		2009A Bond Series		2009B Bond Series		2010A Bond Series		2010B Bond Series		2010D Bond Series		2010E Bond Series		2010F Bond Series		2010G Bond Series		2011A Bond Series		2011B Bond Series		2011C Bond Series		2012A Bond Series		2012B Bond Series		
Water																													
10005 Closed at Go Live	\$	173,543,680	\$	90,578,895	\$	19,839,961	\$	-	\$	17,756,629	\$	677,251	\$	3,399,094	\$	-	\$	-	\$	939,584	\$	-	\$	-	\$	-	\$	15,750,000	
15429 UW Local Water R&r Program		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15430 UW Main Replacement Program		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15432 UW New Services		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15433 UW Renew Services		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15479 UW Regional Water Treatment Pr		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15480 UW Tesla Uv Facility		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15481 UW Sunol Valley Water Treatmen		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15482 UW Htwtp & West Bay Fields		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15488 UW Pipeline Improvments		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15516 UW Buildings & Grounds - Regio		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15517 UW Sunol Long Term Improvement		-		-		-		-		-		-		3,983,783		-		-		-		-		-		-		-	
15519 UW Millbrea Yard		-		-		-		-		-		-		10,555		-		1,981,763		-		-		-		-		-	
15526 UW Local Water Conveyance-dist		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15527 UW New Services		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15528 UW Renew Services		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15530 UW Large Meter Program		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15531 UW Pipeline Replacement		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15534 UW Systems Monitoring & Contro		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15535 UW Systems Monitoring & Contro		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15536 UW Communications		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15537 UW Controls		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15539 UW College Hill Reservoir Outl		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15540 UW Sunset Reservoir South Basi		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15541 UW University Mound Improvemen		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15542 UW Chlorine Trim Station Repai		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15545 UW Lake Merced Pump Station Fu		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15546 UW Bay Bridge West Pump Statio		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15547 UW Harding Park Pump Station		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15548 UW Merced Manor Reservoir Faci		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15549 UW Long Term Monitoring & Perm		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15550 UW Alameda Watershed Monitorin		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15551 UW Peninsula Watershed Monitor		-		-		-		-		-		-		-		-		-		-		-		-		-		-	
15552 UW Wsip Bond-commercial Paper		5,142,033		3,863,075		4,716,980		-		3,728,004		215,383		3,721,698		-		-		9,747,531		-		-		-	9,624,225		-
15553 UW Revenue Bond Oversight Comm		-		32,837		39,053		-		-		-		-		-		-		-		-		-		-		-	
15555 UW Lake Merced Water Level Res		5,409,545		1,550,141		112,495		-		1,059		4,477		2,973		-		26,463		111,829		-		-		-	284,392		-
15556 UW San Francisco Groundwater S		2,485,419		2,011,934		2,392,422		-		2,477,327		125,138		580,531		-		-		2,969,770		-		-		-	30,426,478		-
15557 UW Regional Groundwater Stora		2,558,786		3,272,097		2,713,716		-		3,071,053		391,419		3,488,203		-		25,096		7,776,514		-		-		-	41,594,226		-
15558 UW Recycled Water Project		5,920,209		2,842,818		1,918,209		-		3,181,344		66,725		(281)		-		-		542,381		-		-		-	-		-
15559 UW Harding Park Recycled Water		44,428		983,444		544,268		-		3,024,842		594,591		471,711		-		-		960,750		-		-		-	350		-
15560 UW Recycled Water Project - Ea		-		(833)		70,102		-		974,024		75,231		198,469		-		-		941,453		-		-		-	61,923		-
15561 UW Lake Merced Pump Station Up		3,894,336		7,151,502		20,304,925		-		7,904,456		543,299		3,895,752		-		8,168		5,003,529		-		-		-	1,189,537		-
15562 UW Forest Hill Pump Station Up		-		414,429		652,480		-		732,610		127,862		1,927,957		-		-		2,670,422		-		-		-	32,633		-
15563 UW McLaren Park Pump Station U		3,888,391		24,557,987		1,004,155		-		280,627		62,353		131,850		-		-		12,927		-		-		-	-		-
15564 UW Sutro Res - Rehab-seismic U		509,502		1,267,007		562,555		-		2,980,366		174,859		19		-		-		19,890,223		-		-		-	15,009,305		-
15565 UW Bdpl #1&2 Repair Of Caisson		1,001,800		-		-		-		-		-		-		-													

SAN FRANCISCO PUBLIC UTILITIES COMMISSION

Water Enterprise  
Summary of revenue Bond Expenditures  
All Years, as of June 30, 2022  
by enterprise, authority, bond series

	2006A Bond Series	2009A Bond Series	2009B Bond Series	2010A Bond Series	2010B Bond Series	2010D Bond Series	2010E Bond Series	2010F Bond Series	2010G Bond Series	2011A Bond Series	2011B Bond Series	2011C Bond Series	2012A Bond Series	2012B Bond Series
15601 UW Vegetation Restoration Wsip	-	-	-	-	1,795	-	6	-	-	635,958	-	-	1,440,833	-
15603 UW Sfpuc-ebmud Intertie	7,081,267	553,364	1,089	-	1,518	-	444,146	-	-	193,563	-	-	-	-
15605 UW Baden And San Pedro Valve L	3,072,889	5,109,271	13,833,272	-	2,681,302	86,323	744,638	-	-	207,985	-	-	-	-
15606 UW Program Management Services	22,979,607	(21,873,662)	-	-	-	-	-	-	-	-	-	-	-	-
15607 UW Bdpl#4 Slip Lining - Pccp	1,211,454	748,982	45,730	-	-	-	-	-	-	-	-	-	-	-
15608 UW Watershed Environmental Imp	121,022	227,012	186,987	-	145,205	27,270	1,492,326	-	-	1,452,949	-	-	382,362	-
15612 UW Automated Meter Reading Sys	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15613 UW Automated Meter Reading Sys	-	-	-	60,106,382	-	-	-	-	-	-	-	-	-	-
15617 UW Building & Grounds Improvem	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15619 UW New Fuel Station Cdd	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15672 UW Bay Division Pipeline Upgra	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15673 UW Peninsula Water System Impr	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15674 UW San Joaquin Water Sys Impro	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15679 UW Sunol Valley Water System I	-	-	-	-	-	-	-	-	-	-	-	-	-	-
17324 AD Puc Revenue Bond Oversight	223,310	236,598	206,000	28,473	208,860	35,680	172,100	90,480	175,735	69,199	-	-	-	-
17731 UB Non Wsip Water Bond-cp Expe	-	-	-	-	-	-	-	-	-	-	27,940,480	-	-	-
19656 UW Rollins Road Purchase	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20504 New Serices Connection Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20505 Town of Sunol Pipeline	-	-	-	-	-	-	-	-	-	-	-	-	-	-
20711 Water Diversification Projects	-	-	-	-	-	-	-	-	-	-	-	-	-	-
21392 Regional Water Treatment RNR	-	-	-	-	-	-	-	-	-	-	-	-	-	-
21396 New CDD Headquarters	-	-	-	-	-	-	-	-	-	-	-	-	-	-
99999 FY16/17 Conversion	-	-	-	-	-	-	281	-	-	-	-	-	-	-
Total	\$ 478,491,519	\$ 372,859,467	\$ 384,070,056	\$ 60,134,854	\$ 370,069,468	\$ 73,533,607	\$ 307,358,148	\$ 153,607,721	\$ 295,775,272	\$ 526,349,498	\$ 27,940,480	\$ 32,825,551	\$ 540,289,008	\$ 15,750,000

Source data: PeopleSoft BI, extract date: 2022-08-15  
Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

SAN FRANCISCO PUBLIC UTILITIES COMMISSIC

Water Enterprise  
Summary of revenue Bond Expenditures  
All Years, as of June 30, 2022  
by enterprise, authority, bond series

	2016R 2016AB										CP3 Commercial	CP2 Commercial	CP4 Commercial	Total
	2015A Bond Series	2016A Bond Series	2016C Bond Series	Reserve Release	2017A Bond Series	2017B Bond Series	2017C Bond Series	2020B Bond Series	2020C Bond Series		Paper	Paper	Paper	
Water														
10005 Closed at Go Live	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485,093
15429 UW Local Water R&r Program	-	-	-	-	-	-	-	-	-	-	-	-	-	485,169
15430 UW Main Replacement Program	-	-	-	-	-	-	-	-	-	-	-	-	-	26,089,610
15432 UW New Services	-	-	-	-	-	-	-	-	-	-	-	-	-	5,554,269
15433 UW Renew Services	-	-	-	-	-	-	-	-	-	-	-	-	-	696,502
15479 UW Regional Water Treatment Pr	-	-	-	-	-	119,389	-	8,910,387	-	-	-	-	-	9,029,776
15480 UW Tesla Uv Facility	-	-	-	-	-	147,148	-	19	-	-	-	-	-	147,167
15481 UW Sunol Valley Water Treatmen	-	-	-	-	-	1,954,821	-	2,486,332	-	-	-	-	-	4,441,152
15482 UW Htwtp & West Bay Fields	-	-	-	-	-	320,563	-	200,324	-	-	-	-	-	520,886
15488 UW Pipeline Improvments	-	-	-	-	-	-	-	26,881,509	-	-	-	-	-	26,881,509
15516 UW Buildings & Grounds - Regio	-	-	-	-	-	684,384	-	173,576	-	-	-	-	85,283	943,244
15517 UW Sunol Long Term Improvement	-	-	-	-	-	43,907,917	-	-	-	-	-	-	-	47,891,699
15519 UW Millbrea Yard	-	-	-	-	-	1,437,904	-	1,111,973	-	-	-	-	-	4,542,194
15526 UW Local Water Conveyance-dist	-	-	-	-	-	2,874,694	-	-	5,743,041	-	-	-	-	8,617,735
15527 UW New Services	-	-	-	-	-	21,178,654	-	-	(275)	-	-	-	-	21,178,379
15528 UW Renew Services	-	61,682	-	-	-	13,420,578	-	-	(52)	-	-	-	-	13,482,207
15530 UW Large Meter Program	-	-	-	-	-	24,935	-	-	-	-	-	-	-	24,935
15531 UW Pipeline Replacement	-	8,647,648	-	-	-	58,993,112	-	125	62,169,263	-	-	-	-	129,810,147
15534 UW Systems Monitoring & Contro	-	4,686	-	-	-	-	-	-	-	-	-	-	-	4,686
15535 UW Systems Monitoring & Contro	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15536 UW Communications	-	2,245	-	-	-	-	-	-	720,248	-	-	-	-	722,493
15537 UW Controls	-	1,700	-	-	-	-	-	-	56,495	-	-	-	-	58,195
15539 UW College Hill Reservoir Outl	-	943,549	-	-	-	-	-	-	1,004,023	-	-	-	-	1,947,571
15540 UW Sunset Reservoir South Basi	-	28,950	-	-	-	-	-	-	-	-	-	-	-	28,950
15541 UW University Mound Improvemen	-	-	-	-	-	-	-	-	204,436	-	-	-	-	204,436
15542 UW Chlorine Trim Station Repai	-	-	-	-	-	-	-	-	211,853	-	-	-	-	211,853
15545 UW Lake Merced Pump Station Fu	-	265,826	-	-	-	-	-	-	7,957	-	-	-	-	273,783
15546 UW Bay Bridge West Pump Statio	-	-	-	-	-	-	-	-	9,489	-	-	-	-	9,489
15547 UW Harding Park Pump Station	-	-	-	-	-	-	-	-	311,342	-	-	-	-	311,342
15548 UW Merced Manor Reservoir Faci	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15549 UW Long Term Monitoring & Perm	-	-	-	355,180	-	-	-	121,525	-	-	-	-	-	476,705
15550 UW Alameda Watershed Monitorin	-	-	-	5,032,874	-	1,673,909	-	4,331,944	-	-	-	-	-	11,038,727
15551 UW Peninsula Watershed Monitor	-	-	-	2,846,097	-	-	-	4,441,422	-	-	-	-	-	7,287,518
15552 UW Wsip Bond-commercial Paper	-	-	-	-	-	-	-	-	-	8,607,094	-	-	3,218,703	52,584,726
15553 UW Revenue Bond Oversight Comm	-	-	-	-	-	-	-	-	-	-	-	-	-	71,890
15555 UW Lake Merced Water Level Res	-	-	-	624,061	-	-	-	-	-	-	-	-	310,667	8,438,102
15556 UW San Francisco Groundwater S	-	-	-	9,661,788	-	-	-	-	-	-	-	-	9,248,915	62,379,722
15557 UW Regional Groundwater Storang	-	21,146	9,750,004	1,748,000	11,838,717	-	-	-	-	5,857,770	17,700	13,789,356	107,913,804	157,260,052
15558 UW Recycled Water Project	-	-	-	-	-	17,168	-	-	-	1,910	-	-	1,235,569	15,726,052
15559 UW Harding Park Recycled Water	-	-	-	1,133	34	-	-	-	-	-	-	-	-	6,625,551
15560 UW Recycled Water Project - Ea	-	-	-	-	19,703	-	-	-	-	-	-	-	-	2,340,073
15561 UW Lake Merced Pump Station Up	-	-	-	402,709	630,939	-	-	-	-	-	-	-	108,468	51,037,620
15562 UW Forest Hill Pump Station Up	-	-	-	-	-	-	-	-	-	-	-	-	-	6,558,394
15563 UW McLaren Park Pump Station U	-	-	-	-	-	-	-	-	-	-	-	-	-	29,938,290
15564 UW Sutro Res - Rehab-seismic U	-	-	-	-	23,855	-	-	-	-	-	-	-	-	40,417,691
15565 UW Bdpl #1&2 Repair Of Caisson	-	-	-	-	-	-	-	-	-	-	-	-	-	1,001,800
15566 UW Upper Alameda Creek Filter	-	-	1,039,197	2,361,981	45,806	-	-	-	-	1,414,526	218,730	1,640,158	-	16,237,695
15567 UW Seismic Upgrade Bdpl @ Hayw	-	-	-	-	-	-	-	-	-	-	-	-	-	24,127,411
15568 UW Seismic Bdpl @ Hayward Faul	-	2,142,608	-	-	4,345,357	-	-	-	-	(1,462,985)	-	-	-	72,701,880
15569 UW Lower Crystal Springs Dam I	-	-	-	-	1,140	-	-	-	-	1,092	-	-	-	35,613,181
15570 UW New Crystal Springs Bypass	-	-	-	-	-	-	-	-	-	170	-	-	-	81,033,432
15571 UW Sunset Res - Upgrade-rehab	-	-	-	-	-	-	-	-	-	-	-	-	-	64,709,067
15572 UW New Irvington Tunnel	-	-	321,887	774,777	-	-	-	-	-	(530,938)	4,792,673	-	-	339,305,740
15573 UW Alameda Siphon #4	-	-	-	-	-	-	-	-	-	19,471,358	-	-	-	65,260,302
15574 UW Sunol Quarry Reservoirs	-	-	-	-	-	-	-	-	-	-	-	-	-	79,923
15575 UW Laguna Creek Sedimentation	-	-	-	-	-	-	-	-	-	-	-	-	-	544,666
15576 UW Instalation Of Scada System	-	-	-	-	-	-	-	-	-	-	-	-	-	9,719,205
15577 UW Security Systems Upgrades	-	-	-	-	851,873	-	-	-	-	178,464	1,217,807	1,317	-	14,728,393
15578 UW Htwtp Long Term Improvement	-	-	40,658	-	18,158,415	-	-	-	-	33,464,778	-	-	-	281,285,762
15579 UW Peninsula Pipeline Seismic	-	-	1,109	-	321,836	-	-	-	-	5,685	-	-	-	39,871,854
15580 UW Bdpl Reliability Upgrade -	-	-	159,107	-	1,282,153	-	-	-	-	81,565,496	-	-	-	281,537,353
15581 UW Bdpl Reliabilty - Pipeline	-	-	83,846	-	259,886	-	-	-	-	41,943,183	-	-	-	217,838,248
15582 UW Crystal Springs Ps & Cs-sa	-	-	11,682	-	51,297	-	-	-	-	369,952	-	-	-	193,730,614
15583 UW U Mound Res - Upgrade (nort	-	-	-	-	-	-	-	-	-	-	-	-	-	44,430,314
15584 UW San Joaquin Pipeline System	-	-	-	-	163,320	-	-	-	-	10	-	-	-	209,461,983
15585 UW Rehab Existing San Joaquin	-	-	-	-	259	-	-	-	-	1,673	-	-	5,171	22,158,476
15586 UW Calaveras Dam Replacement	636,081	58,415	41,493	51,032,689	22,711,043	46,948	-	-	-	22,222,491	51,254,395	125,292,626	-	805,256,182
15587 UW San Antonio Backup Pipeline	-	-	-	-	83,650	-	-	-	-	6,534	-	-	-	55,253,086
15588 UW Mountain Tunnel Lining (het	-	-	-	-	-	-	-	-	-	-	-	-	-	38,627
15589 UW Early Intake Res -adj Weir	-	-	-	-	-	-	-	-	-	-	-	-	-	87,450
15590 UW Crystal Springs Pl #2 Repla	-	-	-	-	663	-	-	-	-	-	-	-	-	57,913,597
15591 UW San Andreas #3 Pipeline Ins	-	-	-	-	-	-	-	-	-	-	-	-	-	28,515,693
15592 UW Bdpl No 3&4 Cross Connectio	-	-	-	-	1,240	-	-	-	-	1,818	-	-	-	30,768,188
15593 UW Swwtp Expansion-treated Wat	-	-	-	-	552	-	-	-	-	477	-	-	-	133,710,553
15594 UW Swwtp New Pipeline	-	-	-	-	-	-	-	-	-	-	-	-	-	115,495
15595 UW Foothill Tunnel Repairs (he	-	-	-	-	-	-	-	-	-	-	-	-	-	34,824
15596 UW Tesla Treatment Facility	-	-	-	-	1,616	-	-	-	-	212	-	-	-	115,839,764
15598 UW San Antonio Pump Station Up	-	-	-	-	-	-	-	-	-	-	-	-	520	13,288,614
15599 UW Environmental Impact Projec	-	-	-	-	-	-	-	-	-	-	-	-	-	418,513
15600 UW Habitat Reerve Prgram	-	-	6,905,331	6,000,000	2,349,645	-	-	-	-	189,381	-	-	329,176	87,406,980



SAN FRANCISCO PUBLIC UTILITIES COMMISSIC

Water Enterprise  
Summary of revenue Bond Expenditures  
All Years, as of June 30, 2022  
by enterprise, authority, bond series

	2016R 2016AB										CP3 Commercial	CP2 Commercial	CP4 Commercial	
	2015A Bond Series	2016A Bond Series	2016C Bond Series	Reserve Release	2017A Bond Series	2017B Bond Series	2017C Bond Series	2020B Bond Series	2020C Bond Series	Paper	Paper	Paper	Total	
15601 UW Vegetation Restoration Wsip	-	-	-	-	21,163	-	-	-	-	-	-	-	2,099,755	
15603 UW Sfpuc-ebmud Intertie	-	-	-	-	-	-	-	-	-	-	173	-	8,275,119	
15605 UW Baden And San Pedro Valve L	-	-	-	-	2,674	-	-	-	-	-	-	-	25,738,355	
15606 UW Program Management Services	-	-	-	-	-	-	-	-	-	-	-	-	1,105,945	
15607 UW Bdpl#4 Slip Lining - Pccp	-	-	-	-	-	-	-	-	-	-	-	-	2,006,165	
15608 UW Watershed Environmental Imp	-	-	-	3,900,330	299,901	-	-	-	-	5,488,700	232,727	4,147,826	18,104,617	
15612 UW Automated Meter Reading Sys	-	-	-	-	-	-	-	-	3,331,902	-	-	-	3,331,902	
15613 UW Automated Meter Reading Sys	-	-	-	-	-	-	-	-	1,025,053	-	-	-	61,131,435	
15617 UW Building & Grounds Improvem	-	673,383	-	-	-	-	-	-	1,020,861	-	-	-	1,694,245	
15619 UW New Fuel Station Cdd	-	-	-	-	-	-	-	-	49,202	-	-	-	49,202	
15672 UW Bay Division Pipeline Upgra	-	-	-	-	958,168	-	-	626,134	-	1,075,332	631,517	105,867	3,397,018	
15673 UW Peninsula Water System Impr	194,159	-	-	-	622,635	-	-	6,754,869	-	2,683,569	1,475,926	625,759	12,356,917	
15674 UW San Joaquin Water Sys Impro	-	-	10,118	-	150,624	-	-	441,467	-	276,424	339,517	906,823	2,124,973	
15679 UW Sunol Valley Water System I	-	-	-	-	185,173	-	-	862,628	-	2,472,475	693,740	399,441	4,613,457	
17324 AD Puc Revenue Bond Oversight	-	-	-	-	-	-	-	-	-	-	-	-	1,446,435	
17731 UB Non Wsip Water Bond-cp Expe	-	-	-	-	-	295,974	30,000,000	-	-	-	80,000,737	-	138,237,192	
19656 UW Rollins Road Purchase	-	-	-	-	-	-	-	9,063,193	-	-	-	-	9,063,193	
20504 New Serices Connection Program	-	-	-	-	-	-	-	-	-	-	-	-	-	
20505 Town of Sunol Pipeline	-	-	-	-	-	-	-	2,015,197	-	-	-	-	2,015,197	
20711 Water Diversification Projects	-	-	-	-	-	-	-	-	-	-	-	-	-	
21392 Regional Water Treatment RNR	-	-	-	-	-	-	-	411,421	-	-	-	-	411,421	
21396 New CDD Headquarters	-	-	-	-	-	-	-	-	-	-	-	-	-	
99999 FY16/17 Conversion	-	-	-	-	-	-	-	-	-	-	-	-	281	
Total	\$ 830,239	\$ 10,709,230	\$ 20,507,042	\$ 84,741,618	\$ 65,383,335	\$ 147,098,097	\$ 30,000,000	\$ 68,834,043	\$ 75,864,839	\$ 225,306,822	\$ 140,875,468	\$ 161,451,645	\$ 4,670,657,028	

Source data: PeopleSoft BI, extract date: 2022-08-1:  
Prepared by: SFPUC Finance - Financial Reporting ,

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

**Wastewater Enterprise**  
**Summary of Unexpended Revenue Bond Proceeds**  
**All Years, as of 6/30/2022**  
*by enterprise, bond series*

<b>Funding Source</b>	<b>Available Proceeds</b>	<b>Capital Expenditures</b>	<b>Unexpended Proceeds</b>
<b>Wastewater</b>			
Bond Series 2010A	\$ 50,733,020	\$ 50,733,020	\$ -
Bond Series 2010B	179,448,114	179,448,114	-
Bond Series 2013B	337,775,490	337,775,490	-
Bond Series 2016A	258,713,931	258,713,931	-
Bond Series 2016B	72,935,269	72,935,269	-
Bond Series 2018A	241,017,855	241,017,855	-
Bond Series 2018B	201,382,705	201,382,705	-
Bond Series 2018C	170,720,000	170,720,000	-
Bond Series 2021A	296,000,000	296,000,000	-
Bond Series 2021B	44,000,000	44,000,000	-
Commercial Papers	268,348,750	518,576,220	(250,227,470) *
Interest Income	14,420,040	14,062,933	357,107
OTI Fr 1G-General Fund	239,730	239,730	-
Settlement Income from PG&E	2,945,000	2,945,000	-
<b>TOTAL</b>	<b>\$ 2,138,679,905</b>	<b>\$ 2,388,550,268</b>	<b>\$ (249,870,363)</b>

\* Abnormal balance is mainly due to pending expense abatements from capital project funds to 2021A WIFIA Biosolids Note fund for \$220M and 2021B WIFIA SEP Note fund for \$130M as of June 30, 2022.

*Source data: PeopleSoft BI, extract date: 2022-08-14*

*Prepared by: SFPUC Finance - Financial Reporting & Analysis Division*

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

**Wastewater Enterprise**  
**Detailed Summary of Available Revenue Bond Proceeds**  
**All Years, as of 6/30/2022**  
*by enterprise, bond series*

	Official Statements (Proceeds)		Refundings - Commercial Paper		Adjustments - Other Proceeds *		Actual Deposits		Debt Service Reserve Releases		Net Investment Earnings		Available Proceeds	
Wastewater														
Bond Series 2010A	\$	-	\$	50,000,000	\$	733,020	\$	50,733,020	\$	-	\$	-	\$	50,733,020
Bond Series 2010B		111,429,308		54,500,000		1,110,074		167,039,382		12,408,732		-		179,448,114
Bond Series 2013B		252,609,697		85,000,000		165,793		337,775,490		-		-		337,775,490
Bond Series 2016A		205,123,293		53,439,773		150,865		258,713,931		-		-		258,713,931
Bond Series 2016B		52,330,968		20,560,227		44,074		72,935,269		-		-		72,935,269
Bond Series 2018A		215,996,618		25,016,438		4,799		241,017,855		-		-		241,017,855
Bond Series 2018B		201,047,258		-		335,447		201,382,705		-		-		201,382,705
Bond Series 2018C		170,720,000		-		-		170,720,000		-		-		170,720,000
Bond Series 2021A		-		296,000,000		-		296,000,000		-		-		296,000,000
Bond Series 2021B		-		44,000,000		-		44,000,000		-		-		44,000,000
Commercial Papers		-		-		268,348,750		268,348,750		-		-		268,348,750
Interest Income		-		-		-		-		-		14,420,040		14,420,040
OTI Fr 1G-General Fund		-		-		239,730		239,730		-		-		239,730
Settlement Income from PG&E		-		-		2,945,000		2,945,000		-		-		2,945,000
TOTAL	\$	1,209,257,142	\$	628,516,438	\$	274,077,552	\$	2,111,851,133	\$	12,408,732	\$	14,420,040	\$	2,138,679,905

\* Adjustments - Other Proceeds included proceeds from commercial papers temporarily used prior to bond issuance, excess bond issuance cost, refunding, & underwriter's discounts, RBOC fees, project cost reimbursement from general fund, and settlement from PG&E.

Source data: PeopleSoft BI, extract date: 2022-08-14  
Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

SAN FRANCISCO PUBLIC UTILITIES COMMISSION

Wastewater Enterprise  
Summary of Revenue Bond Expenditures  
All Years, as of 6/30/2022  
by enterprise, authority, bond series

	Bond Series 2010A		Bond Series 2010B		Bond Series 2013B		Bond Series 2016A		Bond Series 2016B		Bond Series 2018A		Bond Series 2018B		Bond Series 2018C		Bond Series 2021A	
Wastewater																		
10004 Conv_FAMIS Proj fd but no Proj	\$	12,390	\$	3,315	\$	8,591	\$	-	\$	905	\$	-	\$	(25,524)	\$	-	\$	-
11043 Interim Clean Water Cip		11,909,290		94,999,208		129,775,140		-		11,618,299		-		-		-		-
11044 Special Projects Misc Imp		92,062		-		1,691,809		-		-		-		-		-		-
15707 WW Treasure Island Capital Imp		18,918		-		1,347,841		-		-		-		3,999,976		-		-
15710 WW Bond-commercial Paper Expen		-		-		-		-		-		-		45,802		-		-
15712 WW Biofuel Alternative Energy		96,117		-		1,761,770		-		-		-		-		-		-
15713 WW Project Menagement		9,448		-		172,900		-		-		-		-		-		-
15714 WW Ocean Beach Project		-		-		-		-		2,168,687		-		8,730,180		-		-
15715 WW Collection Division Consoli		9,446,539		2,527,158		6,550,066		-		8,300,668		-		11,752,080		-		-
15716 WW Southeast Community Center		2,171,610		580,954		1,505,757		-		8,402,385		-		22,666,785		-		-
15717 WW Islais Creek Outfall		-		-		-		-		-		-		10,266,775		-		-
15718 WW Low Impact Design Project		72,320		-		1,323,526		-		-		-		-		-		-
15719 WW Valencia St Lid		191,202		-		816,888		-		-		-		-		-		-
15720 WW Project Management Allocati		3,459		-		63,300		-		-		-		-		-		-
15722 WW Wwe Rnr Collection System		14,986,357		18,669,471		31,118,098		-		38,296,252		-		132,078,199		-		-
15723 WW Outfall Inspection-receivin		412,105		-		5,682,155		-		382,785		-		34,479		-		-
15726 WW Collection System Improve		-		1,681,923		18,400,521		26,075,449		-		37,584,362		-		28,560,056		43,423,258
15727 WW Central Bayside System Impr		7,730		11,265,471		13,749,802		6,580,706		-		9,029,124		-		838,453		418,717
15728 WW SSIP Biosolids-digester Pro		11,240,041		44,966,131		36,794,169		24,665,499		-		55,959,809		-		79,103,494		57,533,323
15729 WW Stormwater Management		-		-		26,684,772		18,601,984		-		7,283,077		-		3,565,452		16,570,511
15730 WW Flood Resilience-hydraulic		-		-		-		-		-		267,630		-		-		4,188,142
15731 WW Northshore To Channel Force		-		-		34,717,398		4,440,692		-		3,276,949		-		973,503		-
15733 WW SSIP Program-wide Managemen		-		-		5,760,331		51,567,089		-		43,382,242		-		4,042,310		31,048,309
15735 WW Treatment Plant Improvement		-		-		12,651,226		78,278,314		-		71,688,293		-		48,077,067		135,260,601
15736 WW Treatment Plant Improvement		-		-		1,221,656		35,599,861		-		11,494,080		-		5,559,665		7,557,138
15737 WW Urban Watershed Assessment		-		-		3,347,677		12,904,338		-		1,052,289		-		-		-
17324 AD Puc Revenue Bond Oversight		9		10,019		-		-		-		-		-		-		-
17732 WW Bond-commercial Paper Expen		63,425		4,744,463		2,630,097		-		3,490,980		-		11,830,009		-		-
20507 SE Outfall Assessment & Rehab		-		-		-		-		274,308		-		3,945		-		-
TOTAL	\$	50,733,020	\$	179,448,114	\$	337,775,490	\$	258,713,931	\$	72,935,269	\$	241,017,855	\$	201,382,705	\$	170,720,000	\$	296,000,000

Source data: PeopleSoft BI, extract date: 2022-08-14  
Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

**Wastewater Enterprise**  
**Summary of Revenue Bond Expenditures**  
**All Years, as of 6/30/2022**  
*by enterprise, authority, bond series*

	Bond Series 2021B	Commercial Papers	Interest Income	OTI Fr 1G- General Fund	Income from PG&E	Total
<b>Wastewater</b>						
10004 Conv_FAMIS Proj fd but no Proj	-	\$ -	\$ 324	\$ -	\$ -	-
11043 Interim Clean Water Cip	2,346	146,486	15,891	-	-	248,466,658
11044 Special Projects Misc Imp	2,300	-	-	-	-	1,786,170
15707 WW Treasure Island Capital Imp	722,380	-	-	-	-	6,089,116
15710 WW Bond-commercial Paper Expen	-	-	-	-	-	45,802
15712 WW Biofuel Alternative Energy	-	-	-	-	-	1,857,887
15713 WW Project Menagement	-	-	-	-	-	182,348
15714 WW Ocean Beach Project	3,678,851	4,301,036	-	-	-	18,878,754
15715 WW Collection Division Consoli	904,276	-	246,851	-	-	39,727,638
15716 WW Southeast Community Center	37,658,722	30,582,261	56,747	-	-	103,625,220
15717 WW Islais Creek Outfall	127,796	-	-	-	-	10,394,571
15718 WW Low Impact Design Project	-	-	-	-	-	1,395,847
15719 WW Valencia St Lid	-	-	-	-	-	1,008,090
15720 WW Project Management Allocati	-	-	-	-	-	66,759
15722 WW Wwe Rnr Collection System	903,330	3,343,248	2,040,011	-	-	241,434,967
15723 WW Outfall Inspection-receivin	-	(1,774)	-	-	-	6,509,750
15726 WW Collection System Improve	-	38,136,790	1,732,545	20,029	-	195,614,934
15727 WW Central Bayside System Impr	-	118,954	-	539	-	42,009,496
15728 WW SSIP Biosolids-digester Pro	-	229,834,329	2,880,374	86,711	-	543,063,879
15729 WW Stormwater Management	-	20,354,343	1,648,339	16,120	-	94,724,599
15730 WW Flood Resilience-hydraulic	-	2,397,594	-	5,427	-	6,858,793
15731 WW Northshore To Channel Force	-	-	-	-	2,945,000	46,353,542
15733 WW SSIP Program-wide Managemen	-	14,036,785	3,030,163	13,198	-	152,880,426
15735 WW Treatment Plant Improvement	-	147,844,227	1,796,198	79,631	-	495,675,557
15736 WW Treatment Plant Improvement	-	23,017,643	516,370	18,076	-	84,984,489
15737 WW Urban Watershed Assessment	-	144,027	-	-	-	17,448,330
17324 AD Puc Revenue Bond Oversight	-	86,230	-	-	-	96,258
17732 WW Bond-commercial Paper Expen	-	3,142,026	99,120	-	-	26,000,119
20507 SE Outfall Assessment & Rehab	-	1,092,016	-	-	-	1,370,269
<b>TOTAL</b>	<b>44,000,000</b>	<b>\$ 518,576,220</b>	<b>\$ 14,062,933</b>	<b>\$ 239,730</b>	<b>\$ 2,945,000</b>	<b>\$ 2,388,550,268</b>

Source data: PeopleSoft BI, extract date: 2022-08-14  
Prepared by: SFPUC Finance - Financial Reporting & Analysis

# SAN FRANCISCO PUBLIC UTILITIES COMMISSION

## Hetch Hetchy Water and Power Enterprise Summary of Unexpended Revenue Bond Proceeds All Years, as of 6/30/2022 by enterprise, bond series

Funding Source	Available Proceeds	Capital Expenditures	Unexpended Proceeds
<b>Hetchy Water</b>			
2011B Bond	\$ 27,710,000	\$ (27,545,590)	\$ 164,410
2017C Bond	74,356,768	(74,356,768)	(0)
2020D Bond	49,371,642	(49,338,228)	33,414
Commercial Paper	45,974,983	-	45,974,983
<b>HETCHY WATER TOTAL</b>	<b>\$ 197,413,393</b>	<b>\$ (151,240,587)</b>	<b>\$ 46,172,806</b>
<b>Hetchy Power</b>			
2008 CREB	\$ 5,884,633	\$ (5,884,633)	\$ -
2011 QECB	8,216,605	(8,216,605)	-
2012 NCREB	3,859,889	(3,859,889)	-
2015 NCREB	2,932,187	(2,932,187)	-
2015B Bond	38,273,974	(38,273,974)	-
2021A Bond	81,680,346	(81,680,346)	0
2021B Bond	54,320,372	(54,320,372)	(0)
Commercial Paper	40,328,232	(17,531,203)	22,797,029
<b>HETCHY POWER TOTAL</b>	<b>\$ 235,496,238</b>	<b>\$ (212,699,208)</b>	<b>\$ 22,797,029</b>
<b>GRAND TOTAL, HHW &amp; POWER</b>	<b>\$ 432,909,630</b>	<b>\$ (363,939,795)</b>	<b>\$ 68,969,835</b>

Source data: Peoplesoft BI, extract date: 2022-08-14

Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

**Hetch Hetchy Water and Power Enterprise**  
**Detailed Summary of Available Revenue Bond Proceeds**  
**All Years, as of 6/30/22**  
*by enterprise, bond series*

	Official Statements	Adjustments	Actual Deposits	Debt Service Reserve Releases	Net Investment Earnings/Expense	Available Proceeds
<b>Hetchy Water</b>						
2011B	\$ 27,710,000	\$ -	\$ 27,710,000	\$ -	\$ -	\$ 27,710,000
2017C <sup>1</sup>	75,265,455	(265,455)	75,000,000	-	(643,232)	74,356,768
2020D <sup>2</sup>	49,200,000	(200,000)	49,000,000	-	371,642	49,371,642
Commercial Paper	-	46,000,737	46,000,737	-	(25,755)	45,974,983
<b>HETCHY WATER TOTAL</b>	<b>\$ 152,175,455</b>	<b>\$ 45,535,282</b>	<b>\$ 197,710,737</b>	<b>\$ -</b>	<b>\$ (297,345)</b>	<b>\$ 197,413,393</b>
<b>Hetchy Power</b>						
2008 CREB <sup>3</sup>	\$ 6,325,000	\$ (440,367)	\$ 5,884,633	\$ -	\$ -	\$ 5,884,633
2011 QECB <sup>4</sup>	8,291,000	(74,396)	8,216,605	-	-	8,216,605
2012 NCREB <sup>5</sup>	6,600,000	(2,888,660)	3,711,340	-	148,549	3,859,889
2015 NCREB <sup>6</sup>	4,100,000	(1,167,220)	2,932,780	-	(593)	2,932,187
2015AB <sup>7</sup>	37,300,000	19,778	37,319,778	-	954,197	38,273,974
2021A <sup>8</sup>	82,709,609	(1,029,262)	81,680,346	-	-	81,680,346
2021B <sup>8</sup>	55,004,868	(684,497)	54,320,372	-	-	54,320,372
Commercial Paper	-	40,000,000	40,000,000	-	328,232	40,328,232
<b>HETCHY POWER TOTAL</b>	<b>\$ 200,330,477</b>	<b>\$ 33,735,376</b>	<b>\$ 234,065,852</b>	<b>\$ -</b>	<b>\$ 1,430,385</b>	<b>\$ 235,496,238</b>
<b>GRAND TOTAL</b>	<b>\$ 352,505,932</b>	<b>\$ 79,270,658</b>	<b>\$ 431,776,589</b>	<b>\$ -</b>	<b>\$ 1,133,041</b>	<b>\$ 432,909,630</b>

**Adjustment notes:**

<sup>1</sup> 2017C \$265K variance is due to commercial paper interest.

<sup>2</sup> 2020D \$200K variance is due to accrued interest expense paid by the Water Enterprise.

<sup>3</sup> 2008 CREB \$440K variance is due to \$233K issue discount/issuance costs and \$211K to debt service fund for debt service payments, offset by \$3K for RBOC fees project and \$1K for interest and dividends.

<sup>4</sup> 2011 QECB \$74K variance is due to costs of issuance and underwriters' discount.

<sup>5</sup> 2012 NCREB \$2.9M variance is due to \$2.8M redemption of unspent proceeds and \$81K costs of issuance and underwriters' discount, offset by \$3K for RBOC fees project.

<sup>6</sup> 2015 NCREB \$1.2M variance is due to \$1.1M return of unspent proceeds and \$82K costs of issuance, offset by \$2K for RBOC fees project.

<sup>7</sup> 2015AB \$20K variance is due to RBOC fees project.

<sup>8</sup> 2021AB \$1.0M and \$684K variances are for interest paid on commercial paper prior to bond issuance.

Source data: Peoplesoft BI, extract date: 2022-08-14

Prepared by: SFPUC Finance - Financial Reporting & Analysis Division

**SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

**Hetch Hetchy Water and Power Enterprise**  
**Summary of Revenue Bond Expenditures**  
**All Years, as of 6/30/22**  
*by enterprise, authority, bond series*

	Hetchy Water			Commercial	Hetchy Water
	2011B Bond	2017C Bond	2020D Bond	Paper	Total
<b>Hetchy Water</b>					
10004 Conv_FAMIS proj fd but no proj	\$ -	\$ 835,943	\$ -	\$ -	\$ 835,943
15363 UH Hetchy Water - Water Only	5,500,000	38,295,820	37,051,464	-	80,847,285
15365 UH Hetchy Water - Joint Project	8,408,090	30,574,106	12,081,255	-	51,063,451
15366 UH Hetchy Water-power Bonds	-	-	45,804	-	45,804
15378 UH Rim Fire	-	4,650,899	159,705	-	4,810,603
15386 UH Hetchy Water R&R - Water In	6,903,468	-	-	-	6,903,468
15388 UH Hetchy Water R&R - Facilities	6,734,032	-	-	-	6,734,032
<b>HETCHY WATER TOTAL</b>	<b>\$ 27,545,590</b>	<b>\$ 74,356,768</b>	<b>\$ 49,338,228</b>	<b>\$ -</b>	<b>\$ 151,240,587</b>

	Hetchy Power							Commercial	Hetchy Power
	2008 CREB	2011 QECB	2012 NCREB	2015NCREB	2015B Bond	2021A Bond	2021B Bond	Paper	Total
<b>Hetchy Power</b>									
10000 Operating	\$ -	\$ -	\$ -	\$ 1,457	\$ -	\$ -	\$ -	\$ -	\$ 1,457
10279 UH Sustainable Energy Account	5,884,633	-	-	-	-	-	-	-	5,884,633
15364 UH Hetchy Water - Power Infrastructure	-	-	-	-	25,556,513	25,984,170	18,016,459	2,882,620	72,439,761
15365 UH Hetchy Water - Joint Project	-	-	-	-	10,669,893	11,711,294	8,302,790	1,643,069	32,327,046
15366 UH Hetchy Water-power Bonds	-	-	-	-	2,046,466	-	702,404	237,901	2,986,771
15372 UH Distribution Services Retail	-	-	-	-	-	43,984,882	27,298,718	12,630,478	83,914,078
15374 UH 525 Golden Gate-non Construction	-	8,216,605	-	-	-	-	-	-	8,216,605
15377 UH Streetlight Replacement	-	-	-	-	-	-	-	137,136	137,136
15397 UH Sea Civic Center Solar	-	-	3,610,215	-	-	-	-	-	3,610,215
15400 UH Renewable-generation - Small	-	-	-	2,930,730	-	-	-	-	2,930,730
15401 UH Renewable Generation - Small	-	-	249,674	-	-	-	-	-	249,674
17324 AD PUC Revenue Bond Oversight	-	-	-	-	1,103	-	-	-	1,103
<b>HETCHY POWER TOTAL</b>	<b>\$ 5,884,633</b>	<b>\$ 8,216,605</b>	<b>\$ 3,859,889</b>	<b>\$ 2,932,187</b>	<b>\$ 38,273,974</b>	<b>\$ 81,680,346</b>	<b>\$ 54,320,372</b>	<b>\$ 17,531,203</b>	<b>\$ 212,699,208</b>
<b>GRAND TOTAL, HHW &amp; POWER</b>									<b>\$ 363,939,795</b>

Source data: Peoplesoft BI, extract date: 2022-08-14

Prepared by: SFPUC Finance - Financial Reporting & Analysis Division



**Appendix IV – Debt Issuance FY2022**

Enterprise	Debt Issuance	Amount (par)
Water	Mt Tunnel SRF Loan	\$238 million
Wastewater	2021AB Wastewater Revenue Bonds	\$298 million
	2021AB Wastewater Revenue Notes	\$347 million
	2022B Wastewater Revenue Bonds (Refunding)*	\$137 million
Power	2021AB Power Revenue Bonds	\$124 million

*\*The 2022B Wastewater Revenue Bonds (Refunding) settled on July 6, 2022.*

## Appendix V - Bond Expenditure Certification

### CERTIFICATION OF THE CHIEF FINANCIAL OFFICER, ASSISTANT GENERAL MANAGER FOR BUSINESS SERVICES FOR THE SAN FRANCISCO PUBLIC UTILITIES COMMISSION TO THE REVENUE BOND OVERSIGHT COMMITTEE

I, Nancy L. Hom, the duly authorized and Chief Financial Officer and Assistant General Manager for Business Services of the San Francisco Public Utilities Commission ("SFPUC"), hereby certify to the Public Utilities Revenue Bond Oversight Committee ("RBOC") that I have reviewed the below audited financial statements and any such external performance audit reports provided by oversight agencies and authorities, as I reasonably have deemed necessary for purposes of this certification, including:

1. The FY 2021-22 Audited Financial Statements of the SFPUC Water Enterprise, including the Independent Auditor's Report (KPMG, LLP), dated as of January 27, 2023;
2. The FY 2021-22 Audited Financial Statements of the SFPUC Wastewater Enterprise, including the Independent Auditor's Report (KPMG, LLP), dated as of January 27, 2023;
3. The FY 2021-22 Audited Financial Statements of SFPUC Hetch Hetchy Water and Power and CleanPowerSF, including the Independent Auditor's Report (KPMG, LLP), dated as of January 27, 2023;

Based upon review of such documents, together with such other information that I reasonably have deemed necessary for purposes of providing this certification, I hereby disclose that no findings or observations have come to my attention, after due inquiry, that cause me, exercising the judgment reasonably expected of my office and position, to believe that proceeds of any bond issue of the SFPUC have been wasted, not used for their authorized purposes or otherwise used illegally.

For purposes of this certification, I have not undertaken to audit or to cause to be audited any outstanding bond issue of the SFPUC, and only undertake to report to the RBOC the results of the review described above, in my role as Chief Financial Officer and Assistant General Manager for Business Services of the SFPUC.

This certification is delivered to you this 30th day of January, 2023.

PUBLIC UTILITIES COMMISSION OF THE CITY  
AND COUNTY OF SAN FRANCISCO



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Nancy L. Hom  
Chief Financial Officer and Assistant General  
Manager of Business Services

## Appendix VI – RBOC Account Summary

RBOC Account Summary June 2022

Funding Sources (\$)		SW Water	C Wastewater	ST Hetchy Power	Total
Series					
	2006 A Bonds	263,462	-	-	263,462
	2008 CREBS	-	-	3,163	3,163
	2009 A Bonds	212,390	-	-	212,390
	2009 B Bonds	217,209	-	-	217,209
	2010 A Bonds	31,426	27,122	-	58,548
	2010 B Bonds	208,860	96,258	-	305,118
	2010 D Bonds	41,629	-	-	41,629
	2010 E Bonds	172,995	-	-	172,995
	2010 F Bonds	93,085	-	-	93,085
	2010 G Bonds	177,501	-	-	177,501
	2011 A Bonds	316,504	-	-	316,504
	2011 B Bonds	15,240	-	-	15,240
	2011 C Bonds	17,698	-	-	17,698
	2011 QECBS	-	-	4,146	4,146
	2012 NCREBS	-	-	3,300	3,300
	2012 A Bonds	316,351	-	-	316,351
	2012 B Bonds	8,433	-	-	8,433
	2013 B Bonds	-	183,555	-	183,555
	2015 A Bonds	-	-	17,979	17,979
	2015 B Bonds	-	-	4,227	4,227
	2015 NCREBS	-	-	2,050	2,050
	2016 A Bonds	-	140,691	-	140,691
	2016 B Bonds	-	39,662	-	39,662
	2016 C Bonds	129,580	-	-	129,580
	2017 A Bonds	70,451	-	-	70,451
	2017 B Bonds	85,953	-	-	85,953
	2017 C Bonds	41,122	-	-	41,122
	2018 A Bonds	-	131,757	-	131,757
	2018 B Bonds	-	110,222	-	110,222
	2018 C Bonds	-	89,573	-	89,573
	2020 A Bonds	96,163	-	-	96,163
	2020 B Bonds	37,408	-	-	37,408
	2020 C Bonds	50,410	-	-	50,410
	2020 D Bonds	26,171	-	-	26,171
	2021A Bonds (WW)	-	162,492	-	162,492
	2021B Bonds (WW)	-	24,358	-	24,358
	2021A Bonds (Power)	-	-	45,346	45,346
	2021B Bonds (Power)	-	-	30,168	30,168
A	Subtotal Sources - All	2,630,041	1,005,690	110,379	3,746,110
Charges Against Budget (\$)					
Actual Charges					
	WSIP Expenditures & CP (2006)	59,370	-	-	59,370
	Financial Review of WSIP (2007)	92,050	-	-	92,050
	WSIP Sunset Reservoir (2009)	71,890	-	-	71,890
	CSA Controller's Audit (2011/2012)	86,219	29,750	-	115,969
	Independent Review Panel (IRP) (2011/2012)	116,010	-	-	116,010
	LADWP for IRP (2011/2012)	11,489	-	-	11,489
	IBBS Consulting for IRP (2011/2012)	47,000	-	-	47,000
	CSA Audit - Final Bill Q3 12	29,625	-	-	29,625
	RM Block WSIP Evaluation (Nov 12- Aug 14)	531,926	-	-	531,926
	RBOC Strategic Planning Meeting - 2015	970	970	970	2,910
	RBOC Strategic Planning Meeting - 2016	1,078	1,078	1,078	3,234
	RBOC Strategic Planning Meeting - 2017	770	770	770	2,310
	CSA Bill FY20	11,467	-	-	11,467
	CSA Bill FY21	19,443	-	-	19,443
	CSA Bill FY22	358,835	86,230	-	445,065
B	Subtotal Actual Charges	1,438,142	118,798	2,818	1,559,758
A-B	Available Funds Before Pending Charges	1,191,899	886,892	107,561	2,186,352
Pending Charges					
	Subtotal Pending Charges	-	-	-	-
A-B-C	Available Funds After Pending Charges	1,191,899	886,892	107,561	2,186,352

**From:** [Jessy Exum](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 10:21:50 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive helps preserve information in this time of dying links and banned books. It is a rare non profit that overwhelmingly delivers on its mission and needs as much support as possible as authoritarian forces (in the nation and worldwide) conspire to restrict the free flow of information.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

**Jessy Diamond Exum**  
**865 Vermont St. San Francisco, Ca. 94107**

**From:** [Prescott, Leah](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 1:13:29 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

I first worked with the Internet Archives when I lived in California and worked at the Getty Research Institute, where we partnered with them to scan books that were in our collection and out of copyright. The Internet Archive has always been passionate about dissemination of knowledge to everyone, and in those early mass book digitization days (and I believe still), their generosity in making that happen was almost unbelievable. When I moved to the D.C. area to work at Georgetown Law Library, we also partnered with the Internet Archive to do mass digitization, only this time it was through Controlled Digital Lending (CDL). The library director at the time, Michelle Wu, was the person who first articulated the concept of CDL, and we consequently digitized books and put the physical copy in storage and only lent the digital copy one patron at a time – in this way we never lent more copies than we purchased. The fact that this aligns with what libraries have always done should be self-evident, in my opinion. The Internet Archive is a force for good, and CDL should be acknowledged as the next chapter in what libraries can do for the public good.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

--

Leah Prescott (acting on my own behalf) | Associate Director for Collections  
Harvard Law School Library | 1545 Mass Ave. Cambridge, MA 02138  
[lprescott@law.harvard.edu](mailto:lprescott@law.harvard.edu) | 617.384.0443  
[hls.harvard.edu/library](https://hls.harvard.edu/library)

**From:** [Bullock, John \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [BOS Legislation, \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 59 Letters Regarding File No. 230418  
**Date:** Tuesday, April 18, 2023 12:50:00 PM  
**Attachments:** [59 Letters Regarding File No. 230418.pdf](#)

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Hello,

Please see attached 59 Letters Regarding **File No. 230418:**

Resolution recognizing the irreplaceable public value of libraries, including online libraries like the Internet Archive, and the essential rights of all libraries to own, preserve, and lend both digital and print books to the residents of San Francisco and the wider public; supporting the Internet Archive and its public service mission; and urging the California State Legislature and the United States Congress to support digital rights for libraries, including controlled digital lending and the option for libraries to own their digital collections.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

From: [Nancy Levinson](#)  
To: [Board of Supervisors \(BOS\)](#)  
Cc: [RonenStaff \(BOS\)](#)  
Subject: Letter of support for file no. 230418: Support of the Internet Archive  
Date: Monday, April 17, 2023 2:59:27 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Re: Board of Supervisors resolution file no. 230418, Support of the Internet **Archive**.

Dear Board of Supervisors,

I write to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive**.

Founded in San Francisco in 1996, the Internet Archive is a non-profit research library with an ambitious mission: “Universal Access to All Knowledge.” It fulfills this mission by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites, and other cultural artifacts.

**The Internet Archive is an invaluable resource for journalism and scholarship.** To note just a few examples from our experience at [Places Journal](#):

- For an article on [Soul City](#), the Black utopian new town that’s now a ghost town, we found the original 1974 prospectus at the Archive.
- For an article on [Robert Weaver](#), the civil rights leader and first HUD Secretary, we found his 1948 classic *The Negro Ghetto* at the Archive.
- For an article on [the contentious politics of the drinking fountain](#), we found an 1858 paper proposing the installation of public drinking fountains in British cities. We also found Rosa Parks’s memoir about growing up in Montgomery, Alabama, and encountering “whites only” fountains as a young girl.

I could offer many more examples of how much we have come to rely upon the Internet Archive to ensure that our articles are factually accurate and historically detailed.

Digital libraries like the Internet Archive are necessary to protect democratized access to information and knowledge — including to resources that the public might not otherwise be able to access due to book bans, physical obstacles, geographic distance, or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web.

As a journal editor — and San Francisco resident, District 9 — I urge you **to vote yes on the resolution in Support of the Internet Archive (file no. 230418)**.

Sincerely,

Nancy Levinson

—



Nancy Levinson  
Editor and Executive Director

**PLACES JOURNAL**

web: [placesjournal.org](http://placesjournal.org)

sign up for our [newsletter](#)

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**From:** [Juliya Ziskina](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 3:05:22 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

As an attorney and researcher, the Internet Archive has been indispensable to my work. I volunteer for an international NGO, currently researching international law for a proposal on how to support Ukraine's reconstruction. I have found several primary and secondary sources on IA that otherwise I would not have had access to. I'm not affiliated with a university or institution, so often gaining access to material is challenging for me. IA has been a lifesaver and contributed substantially to my work making a difference for my home country of Ukraine.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,  
Juliya Ziskina  
4336 42nd St  
Sunnyside, NY 11104

**From:** [Isa H](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Peskin, Aaron \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 3:06:42 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors - and my supe - board president Aaron Peskin,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive library can only have been created in San Francisco [SF] as SF is an innovation lightning rod of Silicon Valley.

And We (San Franciscans) know tech can be greedy - but not The Internet Archive [IA].

IA has given back "ten fold" to this region  
with innovation in librarianship & technology  
and with a kind heart: it provides

- a place to read and learn
- a place that is based in SF
- and employs local folks
- and buys as local as possible
- provides free internet in the neighborhood
- + so much more.

That's a thumbs up in this SF native's book.

San Francisco should absolutely stand with one of its children, with the Internet Archive - a space to access knowledge anywhere in the world.

---

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to

and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to

**please vote yes on the resolution in  
Support of the Internet Archive (file no.  
230418).**

Sincerely,

Isa Herico-Velasco

SF District 3 Resident

& Employed in SF

& Married in SF

& SF Parent

& SF Small Business

& SF Native & staying in SF because I believe in it & us <3

222 Columbus Ave #302, SF CA 94133

**From:** [Drini Cami](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 3:13:45 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Hello from Canada! I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive is the only place where many books can be accessed. As a non-profit org with a for-good mission, I think it's so important to have an organization like this in the online realm fighting for things like public access, long term vision (long as in millenia), and open source software. All of which the Internet Archive does. Whether archiving tweets, one-off blog posts from the 90s, or the longest standing institution of knowledge, books, the Internet Archive is helping make sure that the past and the present make their way into the future. Public access, and free of charge.

When I see episodes of futuristic shows like Star Trek, I know that the work the Internet Archive is doing today will be the only source of data about certain periods for those people of the future.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

Drini Cami  
501-1294 Islington Ave  
Toronto, ON  
Canada  
M9A 3K2

**From:** [Sharon Hammond](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 4:02:06 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Sharon Hammond  
1815 Weber St  
Orlando, FL 32803

**From:** [Brenton Cheng](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 4:45:32 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Please vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive, a non-profit research library, founded in San Francisco in 1996, provides online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

People from all over the world who lack access to educational materials are able to find what they need at the Internet Archive to become educated citizens.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Thank you.

-Brenton

Brenton Cheng  
678 Fairview Street  
Oakland, CA 94609

**From:** [Benjamin Reinhardt](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 4:53:08 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello!

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

**Ben Reinhardt**  
**223 Birch Ave, Princeton, NJ**

--

Ben Reinhardt  
[benjaminreinhardt.com](http://benjaminreinhardt.com) || [@ben\\_reinhardt](#)



**From:** [Ariel Liu](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 5:07:16 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF Board of Supervisors,

I am writing to ask for your support of the Internet Archive by voting in favor of the Board of Supervisors' [resolution file no. 230418](#).

For those who don't know, the Internet Archive is a non-profit research library that was founded in our very own San Francisco back in 1996. Its mission is to make knowledge accessible to everyone by providing online access to a massive library of books, periodicals, audio, video, archived websites, and other cultural goodies.

Digital libraries like the Internet Archive are super important because they give everyone equal access to information, which is especially critical in today's world where accurate information can be hard to come by. The Internet Archive's lending library is especially great because it lets people access books that would otherwise be really tough to find - like rare books, books that are banned, and books that are hard to get because of where you live or licensing restrictions.

All in all, the Internet Archive is doing some really important work in promoting access to knowledge and culture, so I'm hoping you'll join me in voting yes on the resolution in support of the Internet Archive (file no. 230418). Thanks!

Ariel Liu  
2510 SE Taylor St.  
Portland, OR 97214

**From:** [Sahar Massachi](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Supporting for 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 6:06:24 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello!

**In short** -- Please vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.

**More** -- I'm a fan of the Internet Archive, and have been for years. It's truly a place run for the public good. They take their mission (Universal Access to All Knowledge) seriously -- they even use custom code to run their web servers in a way that might maximize readability if they're ever discovered by a future civilization. (Even at the cost of "efficiency"). Those are the kind of little tweaks that show how much they care.

They're also truly a nonprofit library. I think they're recognized as a library by (and in the system of) the State of California. They really are a real library! It's very cool.

As a library, they use controlled digital lending, which is what it sounds like: only lending as many items as they physically own, making sure items are returned before they can be loaned out again, and so on. Their library is used by people around the world -- often people who are impoverished in other countries, or need rare items, or are disabled in some way.

The Internet Archive does crucial work. They're a modern day Library of Alexandria. It's hard to think of any tech-adjacent organization that is more obviously on the side of the angels.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

**Sahar Massachi**  
631 Sterling Place, Apt 1L, Brooklyn, NY, 11238  
(Formerly **2895 24th Street, San Francisco, CA 94110**)

Thank you.

**From:** [Rebecca Li](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 6:55:29 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

**Personally**, I believe that free access to knowledge is one of the most important ways we can educate and strengthen our society. In trying times of political turmoil, climate change and social justice, we need knowledge spread far and wide. The internet archive is a key defender of knowledge, and we need to support them.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Rebecca Li  
18A Central st  
Somerville, MA  
02143  
[rmli@mit.edu](mailto:rmli@mit.edu)

**From:** [Ekate Kuznetsova](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 7:44:25 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

**Ekaterina Kuznetsova**  
**1097 Howard Street, SF**

**From:** [Fred von Lohmann](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [Mandelman, Rafael \(BOS\)](#)  
**Subject:** re file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 8:30:24 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

As a SF resident, I have used the resources made available by the Internet Archive for almost two decades. By gradually expanding their efforts over that time, the Internet Archive has reached more and more underserved communities, most recently those who have print disabilities via their book scanning efforts.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

Fred von Lohmann  
22 Eureka St.  
San Francisco, CA 94114

**From:** [Kat Vello](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 8:37:40 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

As an author, it's very important to me that readers always have access to the books that I create. And as a reader, I very much stand with librarians and support the free and accessible access to books and knowledge for all Americans.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Kat Vello  
Author  
2111 San Pablo Ave, #2585  
Berkeley CA 94702

**From:** [Rob Sheldon](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, "Support of the Internet Archive"  
**Date:** Monday, April 17, 2023 8:56:36 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

In the 1980s, some computing magazines included complete programs. If you were patient, you could type them in to your computer and play whatever game or graphics demonstration the author had shared. That was my very first step towards becoming a software developer: I visited my local public library in Livermore, borrowed magazines, and laboriously copied the programs in them. [1] I was 7.

My library gave me access to opportunities that would become a career, that would in turn support many other people and organizations.

Access to knowledge has changed dramatically in 35 years, and card catalogs have been replaced by search engines. So, too, are libraries changing, both in form and concept. Some libraries offer services now that would have been difficult to imagine in 1984 (like 3D printing!). Other libraries are dedicating enormous resources to digitize vast collections of material, to ensure broad, long-term accessibility -- and support bright new opportunities for many more people.

This is the mission at the heart of the Internet Archive, headquartered in your city: "Universal Access to All Knowledge." The Archive is a modern library; it is both a product of the American library culture, and its next evolutionary step. Everyone at the Archive is passionate not just about the Archive specifically, but about libraries and what they represent: fostering access to knowledge for all people. The Archive's vast inventory is freely available to anyone with an internet connection.

This is my personal letter to you, the Board, written in the hopes that you will recognize the Internet Archive as one of San Francisco's many brilliant organizations dedicated to the arts and sciences, by voting in favor of Board of Supervisors resolution file no. 230418, "Support of the Internet Archive".

Thank you for your time and consideration.

Rob Sheldon  
P.O. Box 2911  
Grass Valley, CA 95945

[1]: One of them might have been this very listing from the July 1982 copy of \*Creative Computing\*: <https://archive.org/details/creativecomputing-1982-07/page/n191/mode/2up>

</email>

Rob Sheldon

Core Infrastructure Software Engineer at the Internet Archive



**From:** [Henry Chen](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Resolution file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 12:11:20 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I urge you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a jewel of San Francisco. It is located in the Richmond District, not far from where I used to live. Its mission is to provide universal access to all knowledge, which it does by making available digitized versions of all manners of recorded human knowledge, ranging from books and CDs to palm-leaf manuscripts. The Archive is perhaps best known for the Wayback Machine, which archives the internet, allowing people to find websites from the past that have since been updated or taken down.

I myself am lucky enough to have access to a good local library, as well as UC Berkeley's library system due to my alumni membership. However, I use the Archive a lot for my academic research to save myself the drive. But many other people rely on the Internet Archive. In 2007–08, the Archive was a partner in the Million Book Project, led by Carnegie-Mellon University but funded largely by the Indian and Chinese governments—that helped people the world over, particularly in less developed parts of the world, access books, primarily in Chinese, English, Telugu, and Arabic. Today, the Archive is also used by journalists to identify cases where governments have tried to rewrite history by removing or changing information on websites. Many of my academic friends use the Archive; for example, Sam Slote thanked the Archive for allowing him to research easily his landmark *Annotations to James Joyce's Ulysses*, published just last year by Oxford University Press.

For the sake of all of us who rely on the Internet Archive to access information that would either be hard or even impossible to get to, please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,  
Henry Chen

**From:** [Maria Bustillos](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In support of Board Resolution File no: 230418  
**Date:** Tuesday, April 18, 2023 4:47:45 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Members of the Board

I'm writing in support of Board Resolution File no. 230418 in support of libraries, including digital libraries such as San Francisco's Internet Archive.

I'm a writer, editor, and a lifelong beneficiary of libraries, and I find it hard to believe that we're living in a time of book bannings, censorship, and attempts to defund and close libraries—and yet, here we are. The future of libraries in the United States is under real and immediate threat.

The proposed resolution offers the exact support our libraries need right now. It recognizes "the essential rights of all libraries to own, preserve, and lend both digital and print books to the residents of San Francisco and the wider public," and supports the Internet Archive's public service mission. Finally, and I believe most importantly, the resolution spells out the urgent need for lawmakers to protect digital ownership rights for libraries, because ebooks are books; the law must preserve, for digital books, the same traditional rights libraries have always had with respect to print books.

There's not a moment to lose, if we want real libraries—free repositories and sharers of culture, as we've known them all our lives—to be preserved for future generations.

The Internet Archive is among the greatest of the city's many national treasures. Please vote in support of this resolution.

Thank you,

Maria Bustillos

Founding editor, [Popula](#) and [The Brick House](#)  
on Mastodon [@maria@thelife.boats](mailto:@maria@thelife.boats)  
[mariabustillos.com](http://mariabustillos.com)

she/her/hers

**From:** [Jeff Sharpe](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Support Internet Archive!  
**Date:** Tuesday, April 18, 2023 5:19:43 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

**SUBJECT:** Letter of support for file no. 230418, Support of the Internet Archive

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

**San Francisco should be proud to be the city hosting the Internet Archive!**

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,  
Jeff Sharpe



Virus-free. [www.avast.com](https://www.avast.com)

**From:** [Wohlmuth, Colyn](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [Kumar, Beth](#)  
**Subject:** Board of Supervisors resolution file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 2:50:32 PM  
**Attachments:** [resolution 230418 GTU support.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Greetings,

Attached is a letter of support for BoS resolution file no. 230418.

I will be in attendance tomorrow, and will be most pleased to answer any questions you have.

Kind regards,

Colyn

**Ms Colyn Rachel Wohlmuth**

*Associate Director of Library Services & Digital Initiatives*

Graduate Theological Union  
Flora Lamson Hewlett Library  
2400 Ridge Road, Berkeley, CA 94709

Office: 510-649-2504 | Cell: 408-771-6840  
Ohlone Territory



April 17, 2023

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

As a graduate-level academic library, we have maintained a globally relevant research collection for 60 years. Our focus is on Religion and Theology, but particularly on inter-religious dialogue and the history of denominational developments. Due to a new strategic plan, we have had to decrease our publicly accessible space by half. As a result, we have donated roughly 60,000 items to Internet Archive to preserve access to these materials.

While our collection must continue to grow to maintain accreditable standards for graduate education, we will need to continue donating materials to the archive to stay in the new footprint. Many books in our discipline are not available electronically, which is why IA's work to digitize print and lend electronic surrogates is so vital. Without their support, our students' and faculty's important work would be immediately and irrevocably impoverished.

Free digital libraries like the Internet Archive are necessary to protect the depth and breadth of scholarship as prices increase faster than our budget allows. Covid demonstrated a need to rapidly pivot access to a hybrid model, but library funding is not equipped to respond so quickly to such demand. IA has filled the gap and profoundly eased the difficulty of that transition.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

**Beth Kumar**

Director of Library Services  
Graduate Theological Union Library  
2400 Ridge Road  
Berkeley, CA 94709

**Colyn Wohlmutter**

Associate Director of Library Services  
& Digital Initiatives  
Graduate Theological Union Library  
2400 Ridge Road  
Berkeley, CA 94709

**From:** [Work](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 11:45:26 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

111 Jersey St  
Boston, MA 02215

Duncan Hall

**From:** [Adam Reis](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:02:10 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To whom it may concern,

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Adam Reis  
2731 Folsom St  
San Francisco, CA 94110



**From:** [Martin Czygan](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:02:30 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

Personally, the Internet Archive helped me numerous times in the past decades to carry out my research by providing backup copies of critical, but vanished online sources and other digital media.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,  
Martin Czygan

Martin Czygan  
Leipzig University Library  
Beethovenstr. 6  
04107 Leipzig

**From:** [Clare Talbot](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:02:51 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,  
Clare Talbot

**From:** [Austin Lee](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:08:06 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,  
Austin Lee, CEO KAYA  
3179 6th street, Boulder CO

**From:** [Larry Dieterich](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:10:20 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

Founded in San Francisco in 1996, the Internet Archive is a real treasure — a privately-funded, non-profit, free public research library that is open 24 hours a day. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Wisdom is the most important thing. Wisdom comes from knowledge, and knowledge comes from learning. The Internet Archive, with its easy and egalitarian access to a wide range of learning materials, is supporting the creation and expansion of wisdom in the world.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

As a writer, I rely on books for my research and I consider the Internet Archive the best lending library by far, because I can access a vast resource of published books from wherever I am. The ability to “go to the library” at any time of day or night, without traveling, is important to me. The Internet Archive has reduced my carbon footprint by eliminating travel for research.

It is my opinion that digital books are better than paper books. The Internet Archive provides convenient access to materials that are not available anywhere else. The digital books lent by the Internet Archive are indestructible; they can’t be lost or damaged. A real benefit of the digital books I borrow from the Internet Archive is that I can increase the size of the print, which is great for people like me with vision impairment. Moreover, one can easily search the full text of the books to find unexpected and useful information.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,  
Larry Dieterich  
405 7th St  
Davis, CA  
95616

**From:** [Laura Gibbs](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Board resolution file no: 230418  
**Date:** Monday, April 17, 2023 12:10:44 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

My name is Laura Gibbs, and I am an educator writing to you in support of Resolution 230418.

The Internet Archive is a library that is accessible to teachers and learners everywhere. For years, the Internet Archive has done the great work of acquiring books, scanning them, and making them available with controlled digital lending. I borrow books from the Archive literally every day for my research and writing, and I always recommend the Internet Archive in my work with educators around the world. The world needs books, which means we need the Internet Archive, and I hope that the San Francisco Board of Supervisors will vote in support of this resolution.

Thank you.

Laura Gibbs

**From:** [Wendy Hanamura](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:13:53 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am a SF native and resident, and I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

**[ADD something personal about why the Internet Archive is important to you, OR DELETE]**

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,  
Wendy Hanamura

**From:** [Michael Karpeles](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:16:02 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

**Please vote in favor of the Board of Supervisors' resolution file no. 230418, Support of the Internet Archive.**

My name is Michael E. Karpeles (Mek). For nearly a decade (2011-2020) I lived in the Mission, San Francisco, and volunteered at the Internet Archive for more than a year before finding a way to make it my full time job. I am also a 2022 Berkman Klein Center affiliate at Harvard University where I advocate for digital rights that protect our country's most vulnerable and underserved.

I believe in a future for America where our cities and our representatives fight to protect and secure opportunities for patrons of all walks to access educational resources online, such as those offered by the Internet Archive's Open Library. I celebrate the Internet Archive's bravery in pursuing Controlled Digital Lending (CDL): a good faith path to help libraries bring their rightfully acquired physical resources online in ways that improve their accessibility and usefulness for patrons who may be traditionally underserved and left behind. CDL stays true to the way libraries have always worked: rightfully acquiring print materials from authors and publishers via the first sale doctrine and eliminating obstacles to better reach those who are rightfully entitled to these materials.

For these reasons, I am writing today to encourage you to **vote in favor of the Board of Supervisors' resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Michael E. Karpeles (Mek)

7 Digital Drive, Nashua, NH 03062  
(Formerly 2895 24th St, SF, CA)



**From:** [Anvita Pandit](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:17:43 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am writing today to encourage you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

I love the work that the Internet Archive has done to preserve online websites and I use it regularly to access old cultural content that doesn't exist anywhere else.

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The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

**Anvita Pandit**  
**18 Central St, Apt A**  
**Somerville, MA 02143**

**From:** [Laura Crossett](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:30:27 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To the Board of Supervisors:

I am not a resident of San Francisco, unless you count the summer I spent there in 1996 while in college, when I was a regular user of the San Francisco Public Library. I'm now a regular user of one of San Francisco's other wonderful libraries, the Internet Archive, founded that same year I first came to SF, and I'm writing today to voice my support for resolution file no. 230418.

I am a lifelong library user, a fifteen year public library veteran, and a current library advocate (I work for Library Futures but am writing today solely as myself). More and more books (and movies and music and websites and—the list could go on) enter our world each year, and our physical libraries must let go of some of them to make room for new ones. But our world would be much the worse if we lost those books for good. One of many invaluable services the Internet Archive provides is preserving those books—and making them accessible to readers and researchers around the country and around the world.

I urge you to vote yes on this resolution in support of the Internet Archive's work, especially as they face threats for doing what libraries have always done—lending books.\*

Sincerely,

Laura Crossett  
1420 Yewell St.  
Iowa City, IA 52240

\*I've written about the issue at greater length, with more citations, should you be really interested and have time on your hands (unlikely, given what I know about the job of being an elected official): <https://lauracrossett.substack.com/p/information-is-meant-to-be-shared>.

---

Laura Crossett  
newrambler.net since 1999  
lauracrossett.com

**From:** [Lia Holland](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:32:23 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

As a digital rights activist at a national nonprofit, I have watched with concern as libraries' rights and the public's access to trustworthy knowledge and information shrink. As my focus is primarily on digital human rights, I can state unequivocally the necessity of libraries being allowed to function in their traditional roles moving forward into the 21st century—which specifically include the preservation of diverse works against the ravages of time and profit.

Today, many diverse and local voices are published in digital-only formats, like ebooks and audiobooks, a majority of which libraries cannot preserve or even lend. This needs to change. And it must change in a way that does not cement Big Tech intermediaries into libraries' relationships with ebook and audiobook files, as is currently happening. Big Tech's surveillance capitalism business model is incompatible with the mission of a library—to provide private access to the world's knowledge and information.

If libraries cannot own the files of the digital books they loan, library patrons will lose many of the benefits of a library including the ability to read a text without being surveilled or punished for doing so, as well as assurance that the text they are reading has not been altered or censored at the whims of publishing shareholders. State attorney generals could subpoena big tech companies for a library patron's intimate data, including their even searching for a book on abortion, or gender-affirming care—and meanwhile, the library patron might discover that all the pages with the lifesaving information they need have been redacted or deleted by the publisher.

For more on this subject, please see my op-ed in Fast Company: <https://www.fastcompany.com/90773185/a-major-publishing-lawsuit-would-cement-surveillance-into-the-future-of-libraries>

In their appeal, the Internet Archive is fighting a brave and worthy battle on all our behalves, in addition to playing a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Lia Holland  
PO Box 55071 #95005, Boston, MA 02205

--

Lia Holland (they/she)  
Campaigns & Communications Director  
Fight for the Future  
<http://fightforthefuture.org>  
Signal upon request  
Email: [lia@fightforthefuture.org](mailto:lia@fightforthefuture.org)

FFtF Twitter: [@fightfortheftf](https://twitter.com/fightfortheftf)

Personal Twitter: [@liaholland](https://twitter.com/liaholland)

Like what we do? Become a monthly donor at <https://www.fightfortheftf.org/donate>

My 4 day work week is Monday through Thursday.

**From:** [bzpetroff@icloud.com](mailto:bzpetroff@icloud.com)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Resolution file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 12:49:01 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear SF Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

As a native San Franciscan, I can not tell you how precious this asset is both to San Francisco and to the world. It is something that the city should be very proud of.

I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).** Thank you in advance for your support and I appreciate all the work you all do for our beautiful city!

Sincerely,

Elizabeth Petroff  
San Francisco - District 6

**From:** [Simone Elias](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Pass the resolution in support of the internet archive  
**Date:** Monday, April 17, 2023 1:19:20 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

**Hello Board of Supervisors, I'm Simone Elias. The Internet Archive is an important organization doing worlds of good in the fields of making information available to everyone. I'm a strong believer that information should not have to be paid for, and the Internet Archive deserves to keep doing good. Please pass the Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

**Best,  
Simone Elias**

**From:** [Akhil Aryan](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 1:30:37 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am writing today to encourage you to vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Akhil P  
95-15, 71st Ave, Forest Hills, NY

*Akhil Aryan*  
***Ideating @ ION***

**From:** [Kay Savetz](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 1:43:46 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

Internet Archive is vital to me in my roles as both a historian and researcher. I use it to find information about the topics I am researching: information that would be difficult, time-consuming, or simply impossible to find by other means. As a content creator, I publish almost everything I create to Internet Archive to ensure that future researchers, historians, and hobbyists will be able to utilize it.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,  
Kay Savetz  
5659 River St.  
West Linn Oregon 97068



**From:** [Kevin O'Heir](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 1:56:44 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,  
Kevin O'Heir  
197 Tamalpais Rd  
Fairfax, CA 94930

**From:** [Jonathan Bloom](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 2:08:26 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,  
Jonathan Bloom

**From:** [Jamie Joyce](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 2:19:56 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I urge you to cast your vote in support of the resolution file no. 230418, endorsing the Internet Archive. The Internet Archive has a rich, 27 year history as a nonprofit research institution which has grown to serve the world and thousands of institutions, schools, and government departments. It is a critical, local institution deserving of support. Its mission is to enable "Universal Access to All Knowledge" by offering public, online access to cultural works, books, journals, audio, video, and the archived history of the web; which may otherwise be unattainable due to politicized bans, physical barriers, internet decay, or constraints related to geography or licensing.

Before joining the Internet Archive as an employee, I was an active user of the Archive as a researcher working at a collective intelligence institute. Their offerings were critical to conducting our research, so please offer your support by voting in favor of the resolution to support the Internet Archive (file no. 230418). As a citizen and social servant myself - it is paramount to support the Archive.

Thank you so much for your service,

Jamie

**From:** [Scott Reid Barnes](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Email of support, file number 230418 (Support of the Internet Archive)  
**Date:** Monday, April 17, 2023 2:30:44 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors:

Please support resolution file number 230418 (Support of the Internet Archive).

The Internet Archive is essential because digital libraries are essential, and the Internet Archive is a one of a kind digital library dedicated to universal access to all knowledge--just as a library should be.

Digital libraries are essential because they increase access for everyone. Even those who live physically near a large university library cannot always avail themselves of the collection. First, they must have access privileges there, and second, they must have the time and resources to visit that physical library. Further, no matter how many libraries one has nearby, other collections further afield will always have things the local collections lack. Digital access makes all libraries equally close and equally available to almost everyone.

Further, many people do not live near large physical libraries, or otherwise face barriers, whether physical or financial, in accessing those nearby libraries. Digital libraries make it possible for people all over to access information, whether it's someone in downtown San Francisco with mobility issues, or someone in a remote region of another city, state, or nation who doesn't have good access to books on, for example, electrical engineering, or who has no English-language lending library within hundreds of miles.

In my daily life, Internet Archive makes it possible for me to travel through time and space as I seek to learn about and understand the world in which I live, whether it's looking up obscure mountaineering records in old copies of the Sierra Club Bulletin, or looking at more recent and yet out of print books I can't find anywhere else, even used.

Libraries such as the Internet Archive are essential, and they should be able to perform their essential functions as a library. This includes controlled digital lending. Please vote in favor of resolution file number 230418.

Sincerely,

Scott Barnes  
7675 E. Eucalyptus Way, Anaheim, CA 92808

**From:** [Rachel Brooke](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter in Support of Resolution no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 2:46:17 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of **Board of Supervisors resolution file no. 230418, Support of the Internet Archive**. I write on behalf of [Authors Alliance](#), a California nonprofit founded in 2014 that exists to advance the interests of authors who want to serve the public good by sharing their creations broadly. We support policies that help keep knowledge available and accessible, and speak out on behalf of authors like our members who are passionate about seeing their works make an impact on the world through broad access and sharing.

The Internet Archive, a nonprofit research library founded in San Francisco in 1996, is an invaluable resource for authors, readers, and the public writ large. Its digital library provides access to countless works of authorship including books, periodicals, audio, video, archived web sites and other cultural artifacts. Authors Alliance has long supported the Internet Archive, as do our members. The Internet Archive's work serves our goal of supporting authorship in the digital age in at least three distinct ways.

First, the Internet Archive's digital library helps authors see their works reach readers, ensuring their works are broadly accessible to interested readers who could not otherwise access them, such as print and mobility disabled readers unable to access texts in physical libraries. Second, the Internet Archive's work helps ensure that these works are preserved, keeping them from disappearing into obscurity once they are no longer available commercially. The typical commercial life of a book is very short, and Internet Archive's digital library helps preserve the knowledge these works advance so this knowledge is not lost. Third, the Internet Archive's digital library is a powerful research tool for authors engaged in creating new works of authorship. Particularly during the COVID-19 pandemic, when many physical libraries were closed, the Internet Archive's digital library allowed authors to continue their work by protecting their ability to do the research necessary to create new works of authorship.

Digital libraries like the Internet Archive are crucial to protecting access to information, knowledge, and truth. This resolution comes at a moment when this role is more important than ever—book bans, disinformation, and efforts to block access to knowledge threaten the information ecosystem, and the Internet Archive represents an important and necessary opposition to such forces.

For these reasons, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

Rachel Brooke, Authors Alliance Senior Staff Attorney  
1477 5th Street  
Oakland, CA 94607

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Rachel Brooke  
Senior Staff Attorney  
Authors Alliance

[https://url.avanan.click/v2/\\_\\_\\_http://www.authorsalliance.org\\_\\_\\_](https://url.avanan.click/v2/___http://www.authorsalliance.org___).YXAzOnNmZHQyOmE6bz  
o4NjM1MTU4ODY3ZjgyYjFkMDdiN2ZjOWY5YjM0ODMwZDo2OjM3ZjA6NTY0MmUy  
MjBIZTA4NTc4NzU3YmEyMDUxNWY2ZmU1YjI3MWE2OGY5ZmJkZjI0N2QxNzY4ND  
M4YmY1YmUyYjdjZTp0OIQ  
she/her/hers

**From:** [Jacob Ford](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Board resolution file no: 230418  
**Date:** Saturday, April 15, 2023 6:15:59 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

It strikes me that, were it developed today, the beloved local public library might be legally burned out of existence. Why are we so eager to lock up digital words?

Access to information is a powerful force. It will have enemies. Those who practice it almost always win the war of public opinion historically, but in the moment must be protected.

Comma,  
Jacob Ford  
Designer About Town

Sent from my Underwood Portable

**From:** [Meikle Hall](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Board resolution file no: 230418  
**Date:** Saturday, April 15, 2023 9:53:06 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Greetings from the Coast of Maine where, even though we are on the other side of the country, we gratefully recognize the importance of San Francisco's Internet Archive.

The Internet Archive is a tremendous resource to readers, researchers, students, archivists, writers, and preservationist all around the world - for free!  
Please support Board resolution file no: 230418 and let everyone know that San Francisco supports universal access to all knowledge and the Internet Archive.

Thank you!

Meikle



**From:** [Chris Freeland](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for resolution file no. 230418, Support of the Internet Archive  
**Date:** Sunday, April 16, 2023 5:45:40 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

As a librarian, I am proud to work for a library that works to democratize information by providing everyone, everywhere access to a great research library online.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos and the history of the web. As such, I am asking you to please **vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Chris

--

Chris Freeland  
Director of Open Libraries  
Internet Archive  
[chrisfreeland@archive.org](mailto:chrisfreeland@archive.org)  
@chrisfreeland  
(314) 518-2412

**From:** [Lauretta](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 10:13:59 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

Lauretta

**From:** [Cari Spivack](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** SUBJECT: Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 10:14:06 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

--

Cari Spivack  
she/her  
Product Counsel  
Internet Archive  
300 Funston Avenue  
San Francisco, CA 94118  
415.987.5478

Our mission is to provide Universal Access to All Knowledge.

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

Sincerely,  
Tanya Ulmer

Tanya Ulmer

Web Archivist | Archive-It

<https://url.avanan.click/v2/> <https://www.archive->

it.org \_\_\_\_YXaZOnNmZHOYOmE6bzoyMzUxZWY4YTgzM2VmNjFkYjYyMjczYmFkOTJlNGY4MT0zO2mY0ZDY6ZmVmZWElODkzMWUyYTkxYjJjODE4YmY0ZWZlOTRhNmZmJmZmMwMlYjFmI2IyMTZlOGRkYWUxYThlNmQwMmQ3NjpwOjQ

Keep up with all things Archive-It by following our user forums:

<https://url.avanan.click/v2/> <http://bit.ly/archiveit->

[announcements\\_YXxAOnSmZHQyOnE6bzgMzLxZWY4YTg2M2mNfKjYyMjczYmFkOTJiNGY4MTQ2OmUyM0Y6A4ZDM4YmF7ZmVjNTM5MzI0ZWw4NGQ5NTI7ZmY1MGZmZjI0N2IUNWY4YzkwYmYmMGF1NTS4ZGZlZWVhZGVEIjMpsuOIQ](https://arxiv.org/abs/2205.09862)  
<https://url.avaman.click/y2/> <http://bit.ly/archieve>  
<https://url.avaman.click/y2/> <http://bit.ly/archieve>  
[announcements\\_YXxAOnSmZHQyOnE6bzgMzLxZWY4YTg2M2mNfKjYyMjczYmFkOTJiNGY4MTQ2OmUyM0Y6A4ZDM4YmF7ZmVjNTM5MzI0ZWw4NGQ5NTI7ZmY1MGZmZjI0N2IUNWY4YzkwYmYmMGF1NTS4ZGZlZWVhZGVEIjMpsuOIQ](https://arxiv.org/abs/2205.09862)

**From:** [Catherine Falls](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 10:19:34 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Catherine Falls

From: [Louisa Cohen](#)  
To: [Board of Supervisors \(BOS\)](#)  
Subject: Letter of support for file no. 230418, Support of the Internet Archive  
Date: Monday, April 17, 2023 10:20:37 AM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely, Louisa Cohen

--

Louisa Cohen

*General Manager, The Permanent*

[https://url-avanan.click/v2/\\_www.THEPERMANENT.ca\\_\\_YXAxOn8uZHQyOhE6BzPhQTQ1OWEzODBhODYSYzBjMDcyYTE4MzJhMGIhMTYTo2OwFjMGI6MjA3MTYhN2JhYzQ5MmM3YzYAMGNhMTQwNlUwOTJxYzFjZjc3NW5lNDcyZDEwN2M3YjFlNDQyTos8wVjNVAyYTeDQLO](https://url-avanan.click/v2/_www.THEPERMANENT.ca__YXAxOn8uZHQyOhE6BzPhQTQ1OWEzODBhODYSYzBjMDcyYTE4MzJhMGIhMTYTo2OwFjMGI6MjA3MTYhN2JhYzQ5MmM3YzYAMGNhMTQwNlUwOTJxYzFjZjc3NW5lNDcyZDEwN2M3YjFlNDQyTos8wVjNVAyYTeDQLO)

**From:** [Ace Volkov](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 10:23:22 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Ace Volkov  
2443 Fillmore St, San Francisco 94115.  
Internet Archive Team

**From:** [Anish Sarangi](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 10:25:09 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely, Anish



**From:** [Timothy Bigelow](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 10:32:51 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Tim Bigelow  
10 Reservoir St  
Boylston, MA 01505

**From:** [Robert Keizer](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for #230418, Support for the Internet Archive  
**Date:** Monday, April 17, 2023 10:52:54 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of the Board of Supervisors resolution file number 230418, Support of the Internet Archive.

The Internet Archive is an invaluable cultural, educational, and historical resource for thousands upon thousands of people throughout the world. In many cases the non-profit organization is the sole source for a variety of material that spans a wide range of media types from literature, audio and video, to obscure independent games from the 1980s. These are resources that would otherwise not be available to the public, and potentially could be lost to history. This material is made available throughout the world - including to people where a public is simply not available.

The above does not even mention the massive public service that the organization provides by way of "The Wayback Machine", which is continually cited as a source of truth for historical content on the web.

I have personally used the resources that the organization makes available for a wide variety of tasks from repairing a 60+ year old tractor, to experimenting and building energy storage devices.

Please vote yes on file number 230418.

Thank you for reading this letter of support.

Rob Keizer

1096E Road 81N  
Argyle MB  
Canada

**From:** [Patrick Hsieh](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 11:12:19 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

I have utilized the lending library to personally educate myself into new careers, and gain fulfilling knowledge everyday. Our future generations - which live online - need access to the knowledge and history that the Internet Archive provides.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote YES on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Patrick Hsieh  
360 Eureka St, San Francisco CA 94114

**From:** [Jenica Jessen](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 11:17:26 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts. Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

Jenica Jessen

229 Willard North St.  
Apt 6  
San Francisco, CA 94118

--

Jenica Jessen  
Digital Marketing Manager  
Internet Archive

My working day may not be your working day. Please don't feel obliged to reply to this e-mail outside of your normal working hours.

**From:** [Brewster Kahle](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 11:30:13 AM  
**Attachments:** [Letter of support for file no. 230418 Support of the Internet Archive.msg](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

**From:** [Brewster Kahle](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Monday, April 17, 2023 11:29:44 AM  
**Attachments:** [OpenPGP 0xAA1ADD8DB38DD270.asc](#)  
[OpenPGP signature.dat](#)

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Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, "Universal Access to All Knowledge," by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Research libraries, like the Internet Archive, are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive's lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

I helped found the organization in 1996 and it has grown in importance and use as the Internet has grown in importance. San Francisco supervisors have always been in support of us, and it helps.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Brewster Kahle Digital Librarian 513B Simonds Loop  
San Francisco, California 94129

**From:** [Victoria Python](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Board of Supervisors resolution file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 12:25:40 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I urge your support and yes vote on this resolution in support of San Francisco's (and the world's) Internet Archive.

I am grateful to the Internet Archive especially for its presence during the early days of the pandemic when we were in lockdown and public libraries were closed. Their library contributed mightily to my mental health and well-being. It continues to be a source of information that can't be found on Google or in our great SF public library system.

Libraries are a repository of information and culture, especially important for those who have restricted access to this information otherwise due to disability, income or any other reason.

Thank you for demonstrating your support for libraries by passing this resolution. It is important to do so now when libraries are under threat by entities that would like to get rid of public institutions and libraries altogether.

Best wishes,

Victoria Python  
1016 Masonic Ave.  
San Francisco, CA 94117

**From:** [Katie Simpson](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** support for file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 9:32:09 AM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi Board of Supervisors,

I wanted to write and support you to **vote in favor of the Board of Supervisors' [resolution file no. 230418](#), Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in 1996 in San Francisco. The Internet Archive truly works to fulfill its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

As an artist, digital libraries like the Internet Archive are necessary to help with my art and making material available. Libraries like this also protect democratized access to information, knowledge, and the means to fact-check. The Internet Archive’s lending library provides access to and preserves many books that the public might not otherwise be able to access otherwise, because of rarity, book bans, visual accessibility factors, physical obstacles, or geographic or licensing unavailability.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Thank you for your time,  
Katie Simpson  
1288 Treat Ave  
SF, CA 94110



**From:** [Daniel Khalaf](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please vote to support the Internet Archive.  
**Date:** Tuesday, April 18, 2023 9:10:49 AM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello!

Please vote in favor of the Board of Supervisors' resolution file no. 230418, Support of the Internet Archive.

I'm a fan of the Internet Archive, and have been for years. It's truly a place run for the public good. They take their mission (Universal Access to All Knowledge) seriously -- they even use custom code to run their web servers in a way that might maximize readability if they're ever discovered by a future civilization. (Even at the cost of "efficiency"). Those are the kind of little tweaks that show how much they care.

They're also truly a nonprofit library. I think they're recognized as a library by (and in the system of) the State of California. They really are a real library! It's very cool.

As a library, they use controlled digital lending, which is what it sounds like: only lending as many items as they physically own, making sure items are returned before they can be loaned out again, and so on. Their library is used by people around the world -- often people who are impoverished in other countries, or need rare items, or are disabled in some way.

The Internet Archive does crucial work. They're a modern day Library of Alexandria. It's hard to think of any tech-adjacent organization that is more obviously on the side of the angels.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,  
Daniel Khalaf

**From:** [christopher butler](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 8:44:01 AM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

As first a San Francisco and Daly City resident, I have worked for the Internet Archive for 14 years. A great many of us who work and volunteer here have foregone more lucrative career opportunities to contribute to something we regard as truly special and significantly beneficial to all.

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to please vote yes on the resolution in Support of the Internet Archive (file no. 230418).

Sincerely,

Chris Butler  
18 Westdale Avenue  
Daly City, CA 94015

**From:** [Chris Velasco](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Letter of support for file no. 230418, Support of the Internet Archive  
**Date:** Tuesday, April 18, 2023 8:33:29 AM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing today to encourage you to **vote in favor of Board of Supervisors resolution file no. 230418, Support of the Internet Archive.**

The Internet Archive is a non-profit research library, founded in San Francisco in 1996. The Internet Archive fulfills its mission, “Universal Access to All Knowledge,” by providing online access to a comprehensive library of books, periodicals, audio, video, archived web sites and other cultural artifacts.

Digital libraries like the Internet Archive are necessary to protect democratized access to information, knowledge, and truth. The Internet Archive’s lending library provides access to and preserves books that the public might not otherwise be able to access, either due to book bans, physical obstacles, or geographic or licensing unavailability.

Libraries are an important part of our lives!

The Internet Archive plays a critical role in providing open, non-discriminatory access to books, music, videos, and the history of the web. As such, I am asking you to **please vote yes on the resolution in Support of the Internet Archive (file no. 230418).**

Sincerely,

Chris Velasco  
1156 Kearny

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** FW: Home by the Bay - An Equity-Driven Plan to Prevent and End Homelessness in San Francisco  
**Date:** Friday, April 14, 2023 12:52:00 PM  
**Attachments:** [Home by the Bay - Overview Slides.pdf](#)  
[Outlook-DHSH\\_symbo.png](#)  
[Home-by-the-Bay- Executive Summary.pdf](#)  
[Home-by-the-Bay - Full Report.pdf](#)

---

Dear Supervisors,

Please see below and attached regarding the release of the Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco report submitted by the Department of Homelessness and Supportive Housing.

Regards,

**Richard Lagunte**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184 | (415) 554-5163  
[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*

---

**From:** Schneider, Dylan (HOM) <dylan.schneider@sfgov.org>  
**Sent:** Friday, April 14, 2023 12:33 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** McSpadden, Shireen (HOM) <shireen.mcspadden@sfgov.org>; Cohen, Emily (HOM) <emily.cohen@sfgov.org>; Miller, Bryn (HOM) <bryn.miller@sfgov.org>; Paulino, Tom (MYR) <tom.paulino@sfgov.org>  
**Subject:** Home by the Bay - An Equity-Driven Plan to Prevent and End Homelessness in San Francisco

Good afternoon Honorable Board of Supervisors,

HSH is pleased to announce the release of **Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco**. This plan will guide our department's work for the next five years and beyond.

You can find the [full report](#), [executive summary](#) and a [overview slides](#) (also attached) on our [website](#).

We want to acknowledge and thank all who contributed their time and expertise to make this plan inclusive of a diversity of perspectives and reflects our alignment in purpose, making it a truly citywide strategic plan on homelessness in San Francisco.

Please don't hesitate to reach out if you have any questions.

Thank you,  
Dylan

**Dylan Rose Schneider (she/her)**

**Manager of Policy and Legislative Affairs**

San Francisco Department of Homelessness and Supportive Housing

[Dylan.schneider@sfgov.org](mailto:Dylan.schneider@sfgov.org)

Learn: [hsh.sfgov.org](https://hsh.sfgov.org) | Follow: [@SF\\_HSH](#) | Like: [@SanFranciscoHSH](#)

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# Home By the Bay

**An Equity-Driven Plan to Prevent and  
End Homelessness in San Francisco**

**2023 - 2028**



**City and County  
of San Francisco**



DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

# Acknowledgements

**The Department of Homelessness and Supportive Housing (HSH) offers our many thanks and our deep appreciation for the 800+ people that contributed to the development of the *Home by the Bay* plan. Thank you to all who contributed your time and expertise to make this plan inclusive of a diversity of perspectives and reflect our alignment in purpose, making it a truly citywide strategic plan on homelessness in San Francisco.**

## **HSH especially thanks:**

- The 400+ people experiencing homelessness in San Francisco who contributed their experience and recommendations through participation in surveys, focus groups, interviews, and meetings to inform and shape this plan.
- Community-based service providers and community partners who provide most of the services and housing programs within the homelessness response system, and with particular gratitude to the foundational “frontline” staff of these organizations who shared their expertise in several ways while providing the interventions, without whom there would not be a homelessness response system.
- Community Liaisons, people with lived experiences of homelessness in San Francisco, who were contracted by HSH as community engagement experts, and represent populations that are disparately impacted by homelessness, in order to conduct community engagement to inform the strategic plan; using a participatory action research model, they designed and administered focus groups and surveys with people experiencing homelessness in San Francisco.
- The HSH staff who participated in several strategic plan input sessions and surveys, the administrative team for supporting months of planning meetings, and especially those staff that represented every division across the department on the HSH Strategic Planning Working Group, and the members of the HSH Diversity, Equity, and Inclusion Committee for providing their time and expertise.
- The executive leadership teams and staff of several City departments who collaborated with HSH to develop priorities and align strategies that advance a coordinated citywide response to homelessness.
- Everyone who participated in town hall and community partner input sessions and meetings, including City agency partners, advocates, and charitable organizations.
- The broader public, including San Francisco residents and business owners, who contributed their ideas in town hall meetings.
- National and local experts and researchers in homelessness and racial equity.



DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

**Further, HSH wishes to thank the following organizations and individuals for their active partnership and support for the development of the *Home by the Bay* plan:**

**ORGANIZATIONS**

- Office of Mayor London N. Breed
- City and County of San Francisco Board of Supervisors
- Mayor's Office on Disability
- Mayor's Office of Housing and Community Development
- Mayor's Office of Transgender Initiatives
- Office of the Controller
- Office of Economic and Workforce Development
- San Francisco Department of Public Health
- San Francisco Department of Emergency Management
- San Francisco Office of Racial Equity
- San Francisco Human Services Agency
- San Francisco Department of Children, Youth and Their Families
- San Francisco Department on the Status of Women
- San Francisco Adult Probation Department
- San Francisco Health Plan
- San Francisco Housing Authority
- San Francisco District Attorney's Office
- San Francisco Public Defender's Office
- San Francisco Sheriff's Department
- San Francisco Unified School District
- Treasurer and Tax Collector's Office, The Financial Justice Project
- All Home
- Tipping Point Community

**COMMITTEES AND BOARDS**

- San Francisco Local Homeless Coordinating Board (LHCB)
  - LHCB Coordinated Entry Redesign Workgroup
  - Our City, Our Home (OCHO) Oversight Committee
  - BIPOC Providers Leadership Workgroup
  - Homeless Emergency Service Providers Association (HESPA)
  - San Francisco Supportive Housing Network
- The City gives very special thanks to the organizations represented on HSH's **Strategic Framework Advisory Committee (SFAC)**, the leadership group of service providers who represent the components and diverse populations that comprise the homelessness response system and meet monthly to advise HSH on programs, policy, and strategic priorities. SFAC members met for over a year to guide and deeply inform the development of this Plan:
- 3rd Street Youth Center & Clinic
  - Bayview Hunters Point Foundation
  - Catholic Charities
  - Compass Family Services
  - Delivering Innovation in Supportive Housing
  - Dolores Street Community Services
  - Episcopal Community Services
  - Homeless Prenatal Program
  - HomeRise
  - Hospitality House
  - Larkin Street Youth Services
  - St. James Infirmary/Taimon Booton Navigation Center
  - Swords to Plowshares
  - Tenderloin Neighborhood Development Corporation

**NATIONAL EXPERTS, CONSULTANTS, AND COMMUNITY LIAISONS**

- [Talent Poole](#)
  - Community Engagement Liaisons: Aminah Elster, Deyna Loveless, Couper Orona, and Kezia "Zia" Martinis
- [Matthew Doherty Consulting](#)
- [Focus Strategies](#)







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**S**an Francisco is a city known for its innovation, resilience, and compassion. Today, we stand united in our resolve to address the greatest humanitarian crisis and social challenge facing society today – homelessness. This is an American crisis that is playing out in cities across the country, and most significantly all along the West Coast. Homelessness in San Francisco is unacceptable. It requires a citywide effort spanning the public, nonprofit, and private sectors and partnerships at all levels of government.

We must act swiftly and decisively together to help the thousands of adults, families, and youth who are struggling without housing. We need to build on what works and hold ourselves accountable to ensure our efforts are making a difference and that our investments are making an impact. We need to do everything we can to support those who are struggling with homelessness. And we need to be responsive to those in our city who see the impacts in our neighborhoods every day and are calling for action.

Today, our collective efforts keep 15,000 people sheltered and housed every night. We are proud that our homelessness response system provides shelter and supports to thousands of people experiencing homelessness each year and keeps countless others from entering the system through prevention measures and safety net programs. We are grateful to our nonprofit partners who work tirelessly to help people still living on our streets and for the state and federal resources that we do receive.

But our job is not done. We must do more. While tens of thousands of people are no longer unhoused due to their determination and our collective efforts, thousands more continue to suffer. This need requires more from the City, more from our non-profit partners, and more from the state and federal government.

Today, we launch *Home by the Bay*, our citywide five-year Strategic Plan. The Plan is founded on a commitment to work towards achieving racial equity and housing justice and ending homelessness so that everyone in our community has the housing, support, and opportunities they need to thrive.

The Strategic Plan's vision is built upon the three core values of equity, quality, and innovation. This plan outlines mission-critical goals for the next five years, driving towards bold accomplishments and a transformational and cultural shift in how we work collectively. Building on measurable achievements of the last five years, including a recent 15% reduction in unsheltered homelessness, the plan affirms our commitment to prevention, shelter, affordable housing, and services that end homelessness and treat people with the dignity they deserve. Because racism is woven into the structure of the systems that have produced housing instability and homelessness, racial equity is the common thread in every solution. The Strategic Plan sets the foundation for us to hold ourselves accountable for impact.

As a city, we are ending homelessness for people every day. We know what works. Success is within reach, but it will require that multiple city departments align their efforts, embrace accountability, empower our community partners, and work in partnership with people experiencing homelessness. It will require partnership from public and private funders, non-profit providers, advocates, community groups, volunteers, the business community, and elected officials at all levels of government.

Every San Franciscan has a role to play. Now is the time to act. Please join us in reaching the bold goals of this plan over the next five years.



**Mayor London Breed**  
Mayor of the  
City and County of San Francisco



**Shireen McSpadden**  
Executive Director of the Department  
of Homelessness and Supportive Housing





# PART I: Executive Summary





# Vision

**The City and County of San Francisco is committed to advancing racial equity and housing justice in our community, ensuring that no one experiences homelessness and that everyone has the housing, supports, community, and opportunities they need to thrive.**

We envision a more just future that ensures housing stability for all people in San Francisco. Achieving this bold vision of the future of our community requires us to lead with racial equity for people experiencing homelessness to ensure that those who continue to be systematically impacted by racism and those whose health and lives are threatened by being unsheltered are at the center of all solutions.

This vision acknowledges that homelessness is primarily caused by structural factors. The decades of policy decisions that have resulted in a severe lack of affordable housing, skyrocketing housing costs, and stagnant wages are causing an increasing number of people to experience homelessness. There are also deep racial inequities in who experiences homelessness in San Francisco due to a long history of structural racism and inequitable treatment that has blocked access to housing and other wealth-building domains for communities of color. Our work must redress these racial inequities in access to housing and center the communities that are most marginalized so we may create a more just society.

This vision embraces that how we work together in community with each other is as important as doing the work itself. In order to heal and to strengthen our collective response to homelessness, we must acknowledge the aspects of our collective culture - privilege, power, race, inequality - that have caused past harm, and intentionally focus on the increased inclusion and well-being of people who have been excluded. We must create an environment where abundant resources and transformational, innovative change are possible.

This vision requires the City and County of San Francisco (the City) to recognize that cooperation and strength will build through trust in the collective wisdom of community and people with lived expertise and experience of homelessness. We must fully embrace strategic collaboration and the importance of relational work in how we address homelessness and housing insecurity, as well as require the commitment of all partners to work together across traditional divides, collaborate in new ways, and redress long-standing challenges and obstacles.

Success depends upon the City engaging in trusting partnerships, building the strength of non-profit and faith-based organizations active within our community, and supporting their provision of equitable, coordinated, innovative, and high-quality services and housing options for people experiencing or at risk of homelessness. Success also depends on the commitment and collaboration of public and private partners to align on strategy and make new investments in housing and services solutions at the scale needed.

# The *Home by the Bay* Plan and the Plan's 5 Goals

To drive progress toward this vision, the Department of Homelessness and Supportive Housing (HSH) has led the development of the *Home by the Bay* plan (the Plan) and is charged with leading its implementation from July 2023 through June 2028. The *Home by the Bay* plan strategically aligns the roles and activities of City departments and offices in collaboration with community service providers that respond to homelessness to enhance coordination and collaboration and increase impact in pursuit of the Plan's vision on racial equity and shared citywide goals.

*Home by the Bay* sets the following Goals to be achieved by June 2028:



## GOAL #1

**Decreasing Homelessness:** Reduce the number of people who are *unsheltered* by 50% and reduce the *total* number of people experiencing homelessness by 15%.



## GOAL #2

**Reducing Racial Inequities and Other Disparities:** Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.<sup>1</sup>



## GOAL #3

**Increasing Number of People Exiting Homelessness:** Actively support at least 30,000 people to move from homelessness into permanent housing.



## GOAL #4

**Supporting People to Succeed in Housing:** Ensure that at least 85% of people who exit homelessness do not experience it again.



## GOAL #5

**Preventing Homelessness:** Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.

### To achieve these Goals, the City will:

Expand housing and services options within the homelessness response system and  
Strengthen operations and outcomes across the entire system.

<sup>1</sup>While specific reduction targets for Goal #1 are not being set at the time of the issuance of this Plan, through partnership and collaborative decision-making with impacted communities, the City will establish baseline data by January 2024 and may set targets for specific reductions in inequities in future years, beginning in FY 24-25.

# Expanding the Homelessness Response System

The *Home by the Bay* plan's Goals were developed through comprehensive system modeling analyses and projections. This system modeling used local data both to assess what the current homelessness response system is accomplishing *and* to project impacts on the number of people experiencing homelessness in San Francisco, if additional resources and programs are added to the system and if other changes and improvements are made.

**To achieve the Plan's Goals, the City must expand the homelessness response system with the following additional interventions between July 2023 and June 2028.**

 Prevention Services	 Shelter Beds	 Permanent Housing
Prevention services for 4,300 additional households	1,075 new shelter beds	3,250 new units of permanent housing

System modeling has also made it possible to project the costs of expanding the homelessness response system with these additional resources and services. The City estimates that this expansion will require:

- More than \$607 million in additional funding during the five-year timeframe of this Plan; and
- More than \$217 million in additional funding annually, thereafter, increasing with inflation over time, to sustain the new investments

These financial resources are not yet secured. Marshalling resources at this scale will require:

- Increased and ongoing funding commitments at the local level
- Aggressive advocacy for and leveraging of new state and federal funding
- Strategic and coordinated philanthropic investment
- Accountability to ensure that all dollars are effectively deployed to achieve the desired outcomes.

# Strengthening Operations and Outcomes

The City will also implement a comprehensive array of activities to strengthen operations and outcomes across every element of the homelessness response system, leading with a focus on racial equity and housing justice, across five strategic Action Areas:

<b>Action Area</b>	<b>Focus of Activities</b>
<b>Advancing Racial Equity and Housing Justice</b>	<ul style="list-style-type: none"> <li>• Equity- and justice- focused data and analyses</li> <li>• Collaborative partnerships and decision-making</li> <li>• Internal and external equity-focused capacity-building and nonprofit sustainability activities</li> <li>• Empowering the leadership of impacted communities and people with lived expertise</li> </ul>
<b>Enhancing System Performance and Capacity</b>	<ul style="list-style-type: none"> <li>• Building and supporting nonprofit provider capacity and sustainability</li> <li>• Enhancing performance management and accountability</li> <li>• Implementing a redesigned Coordinated Entry system</li> <li>• Strengthening the quality, diversity, and utilization of data</li> <li>• Improving alignment of citywide strategies and resources</li> </ul>
<b>Strengthening Response to Unsheltered Homelessness</b>	<ul style="list-style-type: none"> <li>• Adding 1,075 new shelter beds</li> <li>• Embedding expanded services and resources within outreach efforts, crisis interventions, shelters, and transitional housing.</li> <li>• Addressing the health, behavioral health, and services needs of people who are unsheltered</li> <li>• Connecting people who are unsheltered directly to permanent housing</li> <li>• Addressing community impacts and neighborhood concerns</li> </ul>
<b>Increasing Successful and Stable Entries into Permanent Housing</b>	<ul style="list-style-type: none"> <li>• Adding 3,250 new units of permanent housing in the homelessness response system, including site-based and scattered-site permanent supportive housing, rapid re-housing, and shallow subsidies.</li> <li>• Improving access to a full array of permanent housing options, including housing outside the homelessness response system</li> <li>• Enhancing services to better support people's housing stability</li> <li>• Implementing new models to address people's complex care needs</li> <li>• Expanding efforts to support people to move from permanent supportive housing to other housing they can afford</li> </ul>
<b>Preventing People from Experiencing Homelessness</b>	<ul style="list-style-type: none"> <li>• Expanding prevention services to serve 4,300 additional households</li> <li>• Strengthening current homelessness prevention and eviction prevention strategies and targeting</li> <li>• Enhancing housing problem solving services for people at the very cusp of homelessness</li> <li>• Creating an expanded supply of affordable housing units that can prevent households from experiencing housing instability and crises</li> <li>• Developing upstream prevention strategies that better prevent people from experiencing housing crises and risks of homelessness</li> </ul>

For each of these Action Areas, the *Home by the Bay* plan further identifies:

- The **Goals** that will be most impacted by efforts within the Action Area.
- Relevant input and **recommendations provided by people with lived expertise and experiences of homelessness**.
- **Objectives** that express the intended improvements, changes, and impacts that City departments and offices and service providers will be pursuing through their collaborative efforts within the Action Area.
- **Prioritized Strategies and Activities**, representing specific actions and efforts that are already underway or are being planned for the early stages of the implementation of this Plan.
- **Future Areas of Focus**, representing actions and efforts, or **innovations**, that are expected to receive greater emphasis from City departments and offices in future stages of the implementation of this Plan and which may be further refined or adjusted over the course of the implementation of this Plan.





# Core Values

The City will place an emphasis on the following core values throughout the implementation of every element of the *Home by the Bay* plan.

## Equity and Justice

Advancing racial equity and housing justice for all San Franciscans will be the leading focus within our community's efforts to prevent and end homelessness.

---

## Quality

Continuously strengthening and improving the homelessness response system and centering people's experience of it will be valued, so that people receive the help they need when they need it to prevent or end their experience of homelessness.

---

## Innovation

Creativity and innovation will be encouraged and supported within the growth of the homelessness response system, and new models and practices will be assessed to determine their impact and to identify opportunities for replication and expansion.

# Next Steps

The City will also take next steps critical to the long-term success of the Plan, including:

- Community and stakeholder education regarding the *Home by the Bay* plan and its Goals and strategies
- Development of an initial annual implementation plan
- Development of a detailed performance measurement plan
- Determining baseline data and establishing numerical targets to reverse racial inequities and other disparities related to sexual orientation and gender
- Performing regular reporting, centering the experiences of people who are most impacted by homelessness
- Refining the Plan over the course of its implementation





## PART II: ***The Home By The Bay*** **Strategic Plan**

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# Vision and Values Driving this Plan

## Advancing Racial Equity and Housing Justice and Ending Homelessness

**The City and County of San Francisco is committed to advancing racial equity and housing justice in our community, ensuring that no one experiences homelessness and that everyone has the housing, supports, community, and opportunities they need to thrive.**

To drive progress toward this vision, the Department of Homelessness and Supportive Housing (HSH) has led the development of the *Home by the Bay* plan (the Plan) and is charged with leading its implementation from July 2023 through June 2028. The *Home by the Bay* plan strategically aligns the roles and activities of City departments and offices to enhance coordination and collaboration and increase impact in pursuit of the Plan's vision on racial equity and shared goals.

We envision a more just future that ensures housing stability for all people in San Francisco. Achieving this bold vision for our community requires us to lead with racial equity to ensure that those who continue to be systematically impacted by racism and those whose health and lives are threatened by being unsheltered are at the center of all solutions. This vision acknowledges that homelessness is primarily caused by structural factors. The decades of policy decisions that have resulted in a severe lack of affordable housing, skyrocketing housing costs, and stagnant wages are causing an increasing number of people to experience homelessness.

There are also deep racial inequities in who experiences homelessness in San Francisco due to a long history of structural racism and inequitable treatment that has blocked access to housing and other wealth-building domains for communities of color. Our work must redress these racial inequities in access to housing and center the communities that are most marginalized so we may create a more just society. This vision embraces that how we work together as a community is as important as doing the work itself. In order to heal and strengthen our collective response to homelessness, we must acknowledge the aspects of our collective culture – privilege, power, race, inequality – that have caused past harm, and intentionally focus on the increased inclusion and well-being of people who have been excluded. We must create an environment where abundant resources and transformational, innovative change are possible.

Many City departments and offices have critical roles to play, and their responsibilities and activities are reflected throughout this Plan. Success depends upon the City engaging in trusting partnerships, building the strength of non-profit and faith-based organizations active within our community, and supporting their provision of equitable, coordinated, compassionate, and high quality services and equitable housing options for people experiencing or at risk of homelessness. Success also depends on the commitment and collaboration of private philanthropy, on the state and federal governments' alignment on strategy, and on public and private investments into the scale of housing and services solutions needed.

**Achieving this vision for our community is essential,  
especially for people who continue to be harmed by structural racism  
and system inequities and for people whose health and lives are  
threatened by being unsheltered.**

## Core Values

The City will place an emphasis on the following core values throughout the implementation of every element of the *Home by the Bay* plan.

### Equity and Justice

Advancing racial equity and housing justice for all San Franciscans will be the leading focus within our community's efforts to prevent and end homelessness.

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### Quality

Continuously strengthening and improving the homelessness response system and centering people's experience of it will be valued, so that people receive the help they need when they need it to prevent or end their experience of homelessness.

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### Innovation

Creativity and innovation will be encouraged and supported within the growth of the homelessness response system, and new models and practices will be assessed to determine their impact and to identify opportunities for replication and expansion.

# Guiding Principles

In implementing this Plan and leading and strengthening San Francisco's homelessness response system, the City will also embrace the following guiding principles, which build upon principles within the original Strategic Framework.

## **Leadership and Guidance from People with Lived Expertise:**

Planning and decision making within the homelessness response system will be deeply informed and guided by the expertise, recommendations, and leadership of people with lived experiences of homelessness. We will consistently seek the meaningful involvement and input of those most inequitably impacted by homelessness to decide what goals to set, what strategies to adopt, and how to work in coalition.

**Housing First and Housing-Focused:** The homelessness response system, and all its components and programs, will use Housing First, low-barrier approaches to end homelessness for each household as quickly as possible. We will incorporate best practices that support housing-focused outcomes, such as strengths-based interviewing, trauma-informed care, and harm reduction, throughout the system.

**People-Centered and Strengths-Based:** People experiencing housing crises and homelessness will be empowered to drive their own solutions, supported by policies, programs, and services that are responsive to their needs and goals. People will be equipped with a clear understanding of how to access services and housing, what to expect, and what options are available, within a system that is easy to navigate and find help. Client choice, strengths, personal networks, and appreciation for people's cultures and values will be essential parts of supporting people to find the right solution.

**Intentionality in Crisis:** Each household's homelessness will be treated as the emergency that it is, and the system will respond accordingly, working with both intentionality and determination to support people to find the housing and services solutions quickly.

**Courage:** Change is always difficult and can be seen as threatening and unsettling, but we'll demonstrate the courage needed to embrace and pursue change and progress.

**Compassion:** The system and programs within it must recognize the dignity of all people experiencing homelessness and treat every person with care and respect. We must put our compassion into action by driving progress toward, and ultimately achieving, racial equity and housing justice.

## **Collaborative Relationships and Shared**

**Decision making:** Priorities, planning, policies, design of models, change processes, and other system-level decision making will be deeply informed through collaborative community and city relationships and partnerships as well as through coordinated approaches. We will work with directly affected individuals, historically excluded communities, housing and services providers, and staff serving in front-line roles to build trusting relationships, based on mutual respect and dignity, through which we can identify and pursue shared goals.

**Respectful and Inclusive:** Services will be delivered in a respectful, appropriate manner. People have access to inclusive, culturally responsive and culturally specific options and supports.

**Data-Driven:** The system and all providers will use data to best serve each household, assess the equity of outcomes of programs, evaluate impact, inform changes, and guide investments to ensure we achieve the maximum impact possible.

**Accountable:** The system will be held accountable to people experiencing homelessness and the broader community for results, using data to track to the goals and performance measures for each component, to ensure that each client is being well-served. The City will evaluate progress and report to the community on a regular basis.

**Targeted and Tailored:** The system will connect people to individualized levels and types of assistance to end their homelessness. The City will focus on making the most equitable use of its resources by tailoring the approaches to be responsive to people's unique needs and goals.

**Common Sense:** With approaches grounded in common sense, we will apply clear and transparent measures and listen to lived experience when assessing our progress. These assessments will help identify what we need to do better and when new strategies and actions are needed to achieve different outcomes.



# Driving Progress Toward Equity and Justice

**The Plan's vision of equity and justice recognizes that how we work together in community determines our success. Within its collaborative partnerships, the City will strive to:**

- Acknowledge, improve, and heal the aspects of our collective work and culture that have caused past harm.
- Intentionally focus on the increased inclusion and well-being of communities of color and those who have been systematically excluded and unable to access help, to make way for a more resourced environment where transformational, innovative change is possible.
- Increase permanent housing options for populations overrepresented or underserved among people experiencing homelessness, including populations for whom the homelessness response system does not currently achieve equitable permanent housing placement and other service outcomes.
- Prevent loss of housing among populations who are overrepresented among people experiencing homelessness, including populations for whom the homelessness response system does not currently achieve equitable permanent housing stability outcomes.
- Implement housing stability and prevention strategies across a wide range of systems of care that contribute to racial inequities and other disparities in homelessness.

**In the delivery of all programs and services, it will be essential to:**

- Assess whether every process, policy, and engagement is furthering racial equity or hindering its progress.
- Be guided by the expertise, decisions, recommendations, and leadership of people with lived experiences of homelessness, particularly from communities of color with the greatest racial disparities.
- Ensure that outreach and marketing efforts and prevention resources are effectively reaching neighborhoods and communities - including Black, Indigenous, Latine, immigrant, transgender and gender non-conforming, and LGBTQIA+ communities - with highest rates of homelessness and that are experiencing the greatest risks, needs and/or barriers to assistance.
- Partner with residents, organizations, and faith groups from impacted communities and neighborhoods, and with people currently experiencing and exiting homelessness, to design and implement programming.

**In the pursuit of the Home by the Bay plan's Goals, the City will bring tailored focus on reaching, serving, and reducing homelessness among inequitably impacted communities and populations:**

- Black and Indigenous people, who have long been overrepresented among people experiencing homelessness in San Francisco
- Latine people, whose overrepresentation among people experiencing homelessness has been increasing
- People who are transgender, non-binary, or otherwise gender non-conforming
- People who are LGBTQIA+, with a particular focus on youth
- People with disabilities, including but not limited to people who meet the definition of chronic homelessness
- Immigrant communities, who face significant barriers to seeking and receiving assistance
- Older adults, whose representation among people experiencing homelessness is increasing
- Women, who face higher risks of sexual assault and other forms of violence than men



# Building upon our Investments and Successes

The City's current investments into programs for preventing and ending homelessness are implemented through the departments and offices represented within this Plan, and most especially through the Department of Homelessness and Supportive Housing (HSH), whose budget totaled approximately \$672 million in Fiscal Year (FY) 2021-22. The vast majority (82%) of HSH's funding supports nearly 2,800 units of shelter that keep people off the streets every night and more than 14,000 units of permanent housing that are home to people who are no longer experiencing homelessness in our community.

Other City departments invest many additional millions of dollars into physical and behavioral health services for people experiencing homelessness, in affordable housing and eviction prevention assistance that helps prevent new people from becoming homeless, in public benefits that help people pay rent, and in street outreach teams that help maintain safe and healthy streets.

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**These investments are yielding positive results.** In July 2020, Mayor London Breed announced a two-year Homelessness Recovery Plan to help the City create more housing and shelter for people experiencing homelessness, as part of San Francisco's COVID-19 pandemic response and recovery. Major goals of the Homelessness Recovery Plan have now been achieved, alongside other accomplishments:

- The City **added more than 2,900 new permanent supportive housing units to our portfolio during the Homelessness Recovery Plan period**, nearly doubling our goal of purchasing or leasing 1,500 new units.
- HSH placed more than **2,300 formerly homeless households into permanent housing** in FY 2021-22.
- **More than 1,800 individuals temporarily placed into Shelter-in-Place (SIP) Hotels during the pandemic were permanently rehoused** by the end of February 2023.
- In FY 2021-22, the City **provided more than 5,500 emergency rental assistance payments to low-income households at risk of housing loss and homelessness**, often as a result of COVID-related disruptions to income.
- After reducing occupancy across the shelter system by approximately half during the pandemic to reduce disease transmission, **the City has now safely reinflated and expanded its shelter system, which now has greater capacity than it did pre-COVID.**

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While we have not solved homelessness at a systemic level, we are solving it every day for individual people. Yet far more remains to be done. Efforts to enhance the efficiency and effectiveness of existing services can help, but we need significant additional investments to enhance the quality of current services and to further scale up shelter, housing, and prevention programs.

The Goals set in this Plan were developed with the help of system modeling activities. System modeling uses local data to understand what the current homelessness response system is accomplishing and to estimate how the number of people experiencing homelessness in San Francisco might increase or decrease as changes are made to the system. (See *System Modeling Summary* in Part III of this document for more information.)

Such modeling also makes it possible to project the cost of additional investments into shelter, housing, and prevention services that are needed to achieve desired outcomes.



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**In order to build on our accomplishments to date and achieve the five top-line Goals of this Plan by 2028, the system modeling performed for the planning process projects that the City will need to add 1,075 new shelter beds, add 3,250 new units of permanent housing, and expand prevention services to 4,300 additional households.**

These additional investments to expand and maintain the system are projected to cost more than \$607 million during the five-year timeframe of this Plan, and more than \$217 million annually, thereafter, to sustain the new investments.

These financial resources are not yet secured. Marshalling resources at this scale will require increased and ongoing funding commitments at the local level, aggressive advocacy for and leveraging of new state and federal funding, strategic and coordinated philanthropic investment, and accountability to ensure that all dollars are effectively deployed to achieve the desired outcomes.

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## Development of this Plan

The development of the *Home by the Bay* plan was deeply informed by:

- **Active community engagement and stakeholder input processes, implemented in partnership with people with lived expertise of homelessness, including:** the recruitment and leadership of Community Liaisons with lived expertise to design and implement engagement activities; surveys and focus groups with people with lived experiences; input sessions with provider organizations, community leaders and stakeholders representing neighborhood groups, merchant associations, the business community, and the general public; and facilitated planning discussions with the HSH Strategic Framework Advisory Committee, the Local Homeless Coordinating Board, the Our City, Our Home Oversight Committee, and other entities.
- **System modeling to help determine how much of which kinds of housing and services interventions are needed to make an impact on homelessness in San Francisco,** including developing a baseline model using the best available data regarding needs, pathways, and scale of current investments and interventions and projecting impacts of different investments or other policy and practice changes, and to inform goal- and target-setting for this Plan.
- **Review and consideration of many other relevant existing plans and reports,** to identify issues, strategies, and activities that have already been prioritized and are being implemented within the community.
- **Cross-departmental coordination and planning,** to identify priorities and objectives, and to develop and align strategies and activities, to ensure that the strategic plan truly represents a City-wide plan.

For more detailed information,  
see the **Development of this Plan**, the **Community Voice Matters**,  
and the **System Modeling Summary** sections in Part III of this Plan.



# THE PLAN'S FIVE GOALS

In the implementation of this strategic plan from July 2023 through June 2028, the City will strive toward the achievement of five Goals:



## GOAL #1

**Decreasing Homelessness:** Reduce the number of people who are *unsheltered* by 50% and reduce the *total* number of people experiencing homelessness by 15%.



## GOAL #2

**Reducing Racial Inequities and Other Disparities:** Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.<sup>2</sup>



## GOAL #3

**Increasing Number of People Exiting Homelessness:** Actively support at least 30,000 people to move from homelessness into permanent housing.



## GOAL #4

**Supporting People to Succeed in Housing:** Ensure that at least 85% of people who exit homelessness do not experience it again.



## GOAL #5

**Preventing Homelessness:** Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.

The City is setting these ambitious Goals in order to build upon our momentum and to express our commitment to making the bold changes needed to drive progress toward ending homelessness and realizing racial equity and housing justice in our community.

The financial resources necessary to achieve these Goals are not yet secured. It is our hope that the act of setting aspirational Goals will galvanize our local officials, our state and federal partners, and our private funders to redouble their efforts to create the housing and services programs we need to succeed.

We have established these Goals through system modeling activities implemented within our planning process and, based upon that modeling, we currently estimate that achieving these goals will require more than \$607 million in additional funding over the five years of the Plan's implementation and then over \$217 million annually thereafter (to be adjusted for inflation in future years) to sustain the additional housing and services programs needed.

<sup>2</sup> Specific reduction targets for Goal #2 have not been set at the time of the issuance of this Plan. Through partnership and collaborative decision making with impacted communities, the City will establish baseline data by January 2024 and may set targets for specific reductions in inequities in future years, beginning in FY 2024-25.



# Measurement and Reporting Plans

For each of the Plan's five Goals, more detailed information is provided in the *Measuring Achievement of the Plan's Goals* section in Part III of this Plan, including descriptions of the performance measurement plans that will be implemented to assess progress and achievement of each Goal.

The Plan's Action Areas, documented in detail in the next section, include Strategies and Activities that will drive progress toward the achievement of these Goals. The Goals that each Action Area will impact the most are identified.

Further, the City will develop and publish a comprehensive Performance Measurement Plan to be implemented alongside this Strategic Plan, including a comprehensive list of data and measures that will be tracked to assess the impact of the Plan and to inform revised strategies and activities. Data for the Performance Measurement Plan will be drawn from the City's [ONE System](#) and other relevant City data systems and information sources.

The City will prepare and publish annual progress reports after the end of each Fiscal Year covered by this Plan, documenting the implementation of this Plan, progress toward achievement of the Plan's goals, and other performance measurement findings. The findings from these performance measurement and reporting processes will be used to refine the implementation of this Plan and the strengthening of its Strategies and Activities.

## The ONE System

**The ONE System, managed by HSH, is San Francisco's Homeless Management Information System required by the U.S. Department of Housing and Urban Development. In recent years, HSH and providers across the homelessness response system have been working hard to improve the quality of the data, the number and range of programs whose data are captured, and the capacity to use data within the ONE System to strengthen program operations. Data from this system will play critical roles in assessing progress and determining if this Plan's Goals have been achieved.**

## Subpopulations of Special Focus

In the implementation of this Plan and the pursuit of these Goals, the City will innovate and tailor strategies and track relevant outcomes and progress in responding to the needs of different populations, including:

<b>Veterans</b>	<b>Transgender and Gender Non-Conforming People</b>
<b>Youth and Young Adults</b>	<b>People with Behavioral Health Care Needs</b>
<b>Families with Children</b>	<b>People with Disabilities</b>
<b>Survivors</b>	<b>People Experiencing Chronic Homelessness</b>
<b>Older Adults</b>	<b>Immigrant Communities</b>
<b>People who are Justice-Involved</b>	

See the *Innovating and Tailoring Strategies for Different Populations* section in Part III of this Plan for spotlight examples of existing strategies and innovations focused on many of these specific populations.

# Significant Challenges that May Impede Progress

The City is setting these bold and ambitious goals fully recognizing that we, and our state and federal partners, will need to do more to secure the financial resources necessary to create the housing and services programs that we need to succeed. As we implement this Plan and pursue these goals, we are also clear-eyed about the many other systemic forces, challenges, and obstacles that must be addressed and that may impede progress and the achievement of the goals, including:

- Ongoing impacts of systemic racism and of past and current public policies rooted in white supremacy.
- Lack of trust, shared decision making, and transparent partnerships.
- Racism and other forms of discrimination that prevent people from securing and sustaining housing, that create inequities in losses of housing, and that also impact whether and how people seek assistance prior to loss of housing.
- Lack of adequate representation of people with lived expertise of homelessness and of people from marginalized communities in leadership roles among public and private partners within the homelessness response system.
- Inadequate representation of housing and services providers deeply connected to the most highly impacted neighborhoods and to marginalized communities among providers currently engaged in the homelessness response system.
- Pervasive narrative that scarcity of resources is inevitable and that status quo is acceptable.
- Federal, state, and local budget constraints and reduced availability of funding impacting the scale of investments into housing and services solutions needed.
- High costs and limited supplies of affordable housing in San Francisco, which both create risks for homelessness for many households and make it harder for people to exit homelessness.
- Economic factors that can destabilize people who have exited homelessness and create increased risks of homelessness throughout the community.
- Challenges with community support and timelines for siting and developing shelter, other forms of temporary accommodations, and affordable and permanent supportive housing units.
- Capacity of City departments and non-profit partners to implement programming at pace and scale needed, including significant staffing challenges across the homelessness response system as in many sectors within our economy.
- Capacity for providing adequate levels of services for people who face the most complex challenges, including some people with serious and persistent mental health and/or substance use issues.
- Limited research and evidence regarding the most effective homelessness prevention strategies, how to identify and reach households who are most at risk of losing their housing and of becoming homeless, and how to ensure that households at risk of homelessness know where to turn for assistance.

# Action Areas, Objectives, Strategies and Activities

**To achieve these Goals, the City will:**  
**Expand housing and services options within**  
**the homelessness response system and**  
**Strengthen operations and outcomes across the entire system.**

## Expanding the Homelessness Response System

The *Home by the Bay* plan’s Goals were developed through comprehensive system modeling analyses and projections. This system modeling used local data both to assess what the current homelessness response system is accomplishing *and* to project impacts on the number of people experiencing homelessness in San Francisco, if additional resources and programs are added to the system and if other changes and improvements are made.

**To achieve the Plan’s Goals, the City must expand the homelessness response system with the following additional interventions between July 2023 and June 2028.**

 Prevention Services	 Shelter Beds	 Permanent Housing
Prevention services for 4,300 additional households	1,075 new shelter beds	3,250 new units of permanent housing

System modeling has also made it possible to project the costs of expanding the homelessness response system with these additional resources and services. The City estimates that this expansion will require:

- More than \$607 million in additional funding during the five-year timeframe of this Plan; and
- More than \$217 million in additional funding annually, thereafter, increasing with inflation over time, to sustain the new investments

These financial resources are not yet secured. Marshalling resources at this scale will require:

- Increased and ongoing funding commitments at the local level
- Aggressive advocacy for and leveraging of new state and federal funding
- Strategic and coordinated philanthropic investment
- Accountability to ensure that all dollars are effectively deployed to achieve the desired outcomes

# Strengthening Operations and Outcomes

The City will also implement a comprehensive array of activities to strengthen operations and outcomes across every element of the homelessness response system, leading with a focus on racial equity and housing justice, across five strategic Action Areas:

<b>Action Area</b>	<b>Focus of Activities</b>
<b>Advancing Racial Equity and Housing Justice</b>	<ul style="list-style-type: none"> <li>• Equity- and justice- focused data and analyses</li> <li>• Collaborative partnerships and decision-making</li> <li>• Internal and external equity-focused capacity-building and nonprofit sustainability activities</li> <li>• Empowering the leadership of impacted communities and people with lived expertise</li> </ul>
<b>Enhancing System Performance and Capacity</b>	<ul style="list-style-type: none"> <li>• Building and supporting nonprofit provider capacity and sustainability</li> <li>• Enhancing performance management and accountability</li> <li>• Implementing a redesigned Coordinated Entry system</li> <li>• Strengthening the quality, diversity, and utilization of data</li> <li>• Improving alignment of citywide strategies and resources</li> </ul>
<b>Strengthening Response to Unsheltered Homelessness</b>	<ul style="list-style-type: none"> <li>• Adding 1,075 new shelter beds</li> <li>• Embedding expanded services and resources within outreach efforts, crisis interventions, shelters, and transitional housing.</li> <li>• Addressing the health, behavioral health, and services needs of people who are unsheltered</li> <li>• Connecting people who are unsheltered directly to permanent housing</li> <li>• Addressing community impacts and neighborhood concerns</li> </ul>
<b>Increasing Successful and Stable Entries into Permanent Housing</b>	<ul style="list-style-type: none"> <li>• Adding 3,250 new units of permanent housing in the homelessness response system, including site-based and scattered-site permanent supportive housing, rapid re-housing, and shallow subsidies.</li> <li>• Improving access to a full array of permanent housing options, including housing outside the homelessness response system</li> <li>• Enhancing services to better support people's housing stability</li> <li>• Implementing new models to address people's complex care needs</li> <li>• Expanding efforts to support people to move from permanent supportive housing to other housing they can afford</li> </ul>
<b>Preventing People from Experiencing Homelessness</b>	<ul style="list-style-type: none"> <li>• Expanding prevention services to serve 4,300 additional households</li> <li>• Strengthening current homelessness prevention and eviction prevention strategies and targeting</li> <li>• Enhancing housing problem solving services for people at the very cusp of homelessness</li> <li>• Creating an expanded supply of affordable housing units that can prevent households from experiencing housing instability and crises</li> <li>• Developing upstream prevention strategies that better prevent people from experiencing housing crises and risks of homelessness</li> </ul>

For each of these Action Areas, the *Home by the Bay* plan further identifies:

- The **Goals** that will be most impacted by efforts within the Action Area.
- Relevant input and **recommendations provided by people with lived expertise and experiences of homelessness.**
- **Objectives** that express the intended improvements, changes, and impacts that City departments and offices and service providers will be pursuing through their collaborative efforts within the Action Area.
- **Prioritized Strategies and Activities**, representing specific actions and efforts that are already underway or are being planned for the early stages of the implementation of this Plan.
- **Future Areas of Focus**, representing actions and efforts, or **innovations**, that are expected to receive greater emphasis from City departments and offices in future stages of the implementation of this Plan and which may be further refined or adjusted over the course of the implementation of this Plan.



## Top Priorities of People Experiencing Homelessness

More than 300 people currently experiencing homelessness in San Francisco provided input to in-person surveys and focus groups that asked questions about the City's response to homelessness to inform the development of the *Home by the Bay* plan. The surveys were designed, administered, and analyzed by paid Community Liaisons, people with expertise in homeless services who have also experienced homelessness in San Francisco. They were recruited and supported by Talent Poole, an organization contracted by HSH specifically to meaningfully engage people with lived expertise in this planning process.

Among the survey's questions, people were asked, based upon their lived expertise, what the City's top priorities for addressing homelessness should be over the next five years.

### The top five priorities identified were:

1. Improving housing options
2. Making it easier or faster to get housing
3. More housing options
4. Improved shelter system
5. Improved case management services

**88% of survey respondents said they would accept permanent housing if the City offered it today**

### Other top priorities included:

- **More emergency shelter** and navigation center beds
- Improving/expanding **mental health services**
- Making sure **access to programs and services are fair and equitable**
- Creating **more job opportunities** for people experiencing homelessness
- Improving or expanding **outreach** services to meet unsheltered people where they are because many are not being reached or do not have information about services
- More street outreach and case managers with **better training** and **more relevant/current resources**
- More training to **increase empathy among staff** from the many different organizations working with people who are unsheltered.

**The *Home by the Bay* plan's Objectives, and Strategies and Activities prioritize and directly address these recommendations and concerns.**

**In each Action Area, the Plan notes the most relevant input and recommendations from people experiencing homelessness.**

**For more detailed information, please see the Community Voice Matters section in Part III of this Plan.**

**Overview**

Homelessness in our city is starkly and profoundly racially inequitable. Systemic racism and public policies rooted in white supremacy have created and sustained inequality, disparities, and inequities, including the dramatic overrepresentation of Black and Latine people among those experiencing homelessness. Other communities, including people who identify as LGBTQIA+ and people with disabilities, also experience homelessness at greatly higher rates than other populations.

Advancing toward racial equity and housing justice within efforts to prevent and end homelessness will require more than simply achieving progress in reducing such inequities – but making such progress is extremely urgent and absolutely essential.

Advancing racial equity and housing justice will also require:

- Making bold shifts in how we do the relational work, collaboratively and through new and deeper partnerships.
- Pursuing an end to homelessness with a relentless focus on racial justice and equity across all elements of our decision making and programs.
- Ensuring that the expertise and power of people who have experienced homelessness are valued and are driving true change across San Francisco’s homelessness response system.
- Sustained, unceasing efforts and learning.
- Actively embracing of a vision for San Francisco in which every person has the housing, supports, and opportunities they need to thrive and achieve their goals.

While this Action Area focuses specifically on creating momentum toward that vision, Objectives and Strategies across all of the Action Areas within this plan are also designed to drive progress toward equity and justice.

**Goals Impacted**

**Successful implementation of these strategies will drive progress across all of the Goals of this Plan, and most especially:**

**Goal #2: Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.**

**Key Guidance  
from People  
with Lived  
Expertise**

- Representation matters: staff within the homelessness response system should look like the people who are being served to serve people in a more culturally responsive way.
- It is essential to have people with lived expertise participate in meaningful leadership, design, advisory, employment, planning, evaluation, and assessment activities across HSH's administration of programs and throughout the homelessness response system and other city department health and homeless services.
- Representation must include more than just a token seat(s).
- There should be more emphasis on peer positions within the system, including people with experiences of homelessness and of incarceration, as well as other employment opportunities for people experiencing homelessness or who have entered permanent housing.
- It is important to analyze qualitative data which could show racial inequities in how people are being treated that might not be seen in quantitative data.

**Objectives**

The City will pursue these interrelated Objectives within its efforts in this Action Area:

- A.** Ensure planning and decision making are deeply informed and guided by the expertise, recommendations, and leadership of people with lived experiences of homelessness.
- B.** Build community partnerships and implement capacity-building efforts rooted in equity with BIPOC-led organizations and organizations deeply rooted in historically marginalized neighborhoods and communities.
- C.** Support anti-racist program delivery and the development of an intentionally anti-racist workforce within City departments and offices that serve people experiencing homelessness and within the homelessness response system.
- D.** Develop and implement strategies for reducing observed inequities and ensure that homelessness response system services reach, serve, and achieve equitable outcomes for overrepresented and underserved populations, especially BIPOC and LGBTQIA+ people and people with disabilities.

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>1. In collaborative partnership with people with experiences of homelessness, design and implement on-going structures and processes through which people with such lived expertise are directly informing, guiding, shaping, and driving decision-making and improvements across the homelessness response system.</li> <li>2. Develop baseline data and dashboards documenting the current state of inequities and disparities in the experience of homelessness in San Francisco and in the outcomes achieved through the homelessness response system, annually measure and report progress toward eliminating such disparities, and through partnership and collaborative decision-making with impacted communities, determine how to set targets for specific reductions in inequities in future years.</li> <li>3. Include a leading focus on racial inequities and other inequities and disparities, within all data analyses, evaluations, and performance measurement efforts focused on preventing and ending homelessness, and strengthen data collection, quality, and analytic processes as needed to make such focus possible.</li> <li>4. Review and implement recommendations from the Coordinated Entry (CE) Redesign Workgroup to redesign and move the CE system from one that fosters competition for resources by individuals to one that aims to connect all people experiencing homelessness to available supports, provides an inclusive experience of accessing housing and services, and is focused on driving progress toward racial equity and housing justice.</li> <li>5. Design, launch, and implement the Ending Transgender and Gender Non-Conforming (TGNC) Homelessness Initiative to address the crisis services and permanent housing needs of TGNC people experiencing or at-risk of homelessness.</li> <li>6. Implement the comprehensive array of activities within HSH's Racial Equity Action Plan, and document and report activities intended to drive progress toward racial equity in recruitment and hiring outcomes, staff retention and promotional pathways, the development of more diverse and equitable organizational leadership, mobility and professional development, and fostering an organizational culture of inclusion, belonging, and restorative solutions to repair harm.</li> <li>7. Engage in meaningful collaboration with community partners that recognizes HSH's positionality as a city department, mitigates power imbalances, and acknowledges past harms in order to heal and build trusting relationships.</li> <li>8. Implement equity-focused capacity building and knowledge-sharing efforts with providers that recognize and celebrate the varied and unique strengths and expertise of community-based, BIPOC-led organizations and that are shaped by people with lived expertise.</li> <li>9. Provide infrastructure and sustainability supports, including efforts focused on wage enhancements and workforce stabilization and on providing expanded support, to more BIPOC-led organizations and organizations deeply rooted in historically marginalized neighborhoods and communities.</li> <li>10. Specifically focus on supporting the capacity-building efforts of Black-led organizations in order to assist organizations to be able to scale their programming, to effectively administer resources from a range of different local, state, and federal programs, and to engage more organizations into active roles within the homelessness response system if such roles are with their interests, missions, and priorities."</li> </ol>	<p>Department of Homelessness and Supportive Housing (HSH)</p> <p>HSH</p> <p>HSH</p> <p>HSH</p> <p>Mayor's Office of Transgender Initiatives (OTI)</p> <p>HSH</p> <p>HSH</p> <p>HSH</p> <p>HSH</p> <p>HSH</p>

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>11. Convene collaborative planning effort to explore needs and to identify opportunities and strategies to strengthen partnerships with Latine communities and organizations and to reach and serve Latine people experiencing homelessness more effectively.</li> <li>12. Ensure the homelessness response system is more responsive to transgender and gender nonconforming (TGNC) people by requiring and providing regular trainings to HSH staff and service providers in principles of cultural humility, racial bias, and in-depth gender diversity training.</li> <li>13. Implement the Just Home Project initiative to develop a coordinated pathway to housing that addresses the needs of justice-involved people with behavioral health care service needs and frequent contacts with the system, who are disproportionately Black and Latine, to help reduce racial inequities in risks and experiences of homelessness.</li> <li>14. Continue to implement racial equity training for HSH staff focused on concepts of systemic oppression, white dominant culture, and how they manifest at the institutional, interpersonal, and internalized levels in society and within the department. Develop a training strategy for providers within the homelessness response system, focused on how those concepts manifest among providers, in services and housing delivery, and in the entire systemic response to homelessness.</li> </ol>	<p>(Lead HSH)</p> <p>HSH</p> <p>HSH and OTI</p> <p>HSH</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>1. Develop and implement policies and strategies that will achieve greater geographic diversity in locations of permanent supportive housing, crisis services, shelter resources, and other programs across neighborhoods. Balance avoidance of overconcentration of programming with providing more equitable access to resources and supporting the ability of people to live and access services within neighborhoods and communities of their choice.</li> <li>2. Assess the effectiveness and impact of prior policy and programmatic efforts within the implementation of programs to better reach marginalized communities and neighborhoods, such as Emergency Housing Vouchers and Casa Esperanza at the Eula Hotel. Apply lessons learned to future efforts to prioritize resources in order to reduce and eliminate inequities in access and outcomes.</li> <li>3. Work across City departments to document and support the development of strategies focused on advancing racial equity and justice within efforts to prevent and end homelessness.</li> </ol>	<p>HSH</p> <p>HSH</p> <p>HSH</p>

**The term “equity” refers to fairness and justice and is distinguished from “equality”:**  
**Whereas equality means providing the same to all, equity means recognizing that we do not all start from the same place and that we must acknowledge and make adjustments to imbalances.**

## Overview

Driving progress on homelessness requires strong evidence and trauma-informed programs and performance across all of the core components of the homelessness response system: homelessness prevention, Coordinated Entry, outreach, shelter and crisis interventions, housing problem solving, and housing.

But progress requires more than just a set of separate programs; it requires that those programs and services have the infrastructure and staff capacity to meet the scale of needs in our community and are delivering high-quality and effective assistance aligned with people's goals and needs. These programs and services must be coordinated and linked together into an effective system which can:

- Support people to get the help and options they need easily, when they need them, to prevent or end their experiences of homelessness;
- Generate and use consistent and reliable data to assess and improve performance, identify and address gaps in capacity, identify and address disparities, inform collaborative decision making, and shape and drive new strategies and initiatives;
- Ensure investments of public and private funding are used wisely and well; are strengthening the quality, range, and mix of services available to people; and have the greatest impact possible; and
- Provide equitable opportunities, options, and outcomes for the people it serves and help San Francisco advance toward equity and justice as a community.

While other systems of care led by multiple other City departments must take ownership of key strategies necessary for the success of this Plan, HSH is charged with solutions-focused, action-oriented leadership and management of the homelessness response system in San Francisco.

HSH will continue to strengthen its critical work to: align efforts and investments across City departments and offices, foster and support the capacity and impact of community-based and faith-based providers and partners, improve the quality and effectiveness of housing and services programming being provided, and drive progress toward racial equity and justice in the system's operations and impact.

## Goals Impacted

**Successful implementation of these strategies will strengthen the entire systemic response to homelessness in San Francisco and will drive progress across all five of the Goals of this Plan.**



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- Coordinated Entry (CE) should be redesigned to be more focused on welcoming people into services and not re-traumatizing people by making them tell their story repeatedly; access to services and housing should be provided much more quickly.
- Better information regarding availability and eligibility of programs needs to be provided at Coordinated Entry Access Points, and through outreach and drop-in services; the system should share data in ways that are more understandable and accessible so people know where they stand with a housing referral timeline and/or where they can receive services. People waiting for housing resources don't know where they are on lists or when they might be served. People can understand that there may be a long wait or not enough available resources, so system staff should be honest when possible rather than telling people who are homeless that they aren't on any list for housing.
- The system should provide greater continuity by having at least one staff person/team follow a person across program types. Asking people experiencing homelessness to change staff contacts as they access different programs, for instance as they move from case management into a housing program, can be very difficult for people with trust and abandonment issues and histories of trauma.
- It is essential to provide training to all people working with clients to ensure that people are treated better and to provide more equitable treatment of people. Many people who work in homelessness programs can be cruel or demeaning to unhoused people.
- The homelessness response system should be "radically welcoming," and providing excellent customer service should be a key metric in every process and program delivered by the City.
- The system needs to provide direct access to appropriate programs and services tailored to the needs of specific populations, including mental health services, addiction services, and services for survivors of domestic violence, people who are transgender and gender non-conforming, and families with children

## Objectives

The City will pursue these interrelated Objectives within its efforts in this Action Area:

- A.** Build HSH's organizational capacity to lead the City's homelessness response through right-sizing of staff workloads, increased attention to workforce training, development of programmatic and administrative policies and procedures, and strengthened monitoring practices.
- B.** Support the capacity of providers to implement high-quality, low-barrier, Housing First approaches and other best practices across the homelessness response system, with an emphasis on organizations led by and serving historically marginalized communities.
- C.** Ensure Coordinated Entry policies and processes are focused on redressing racial inequities and other disparities and on efficiently connecting people to appropriate services and permanent housing options.
- D.** Facilitate shared accountability for addressing homelessness by strengthening cross-system and cross-sector partnerships as well as collaborative governance and coordination structures.
- E.** Enhance the use of data to drive accountability and performance management through expanded ONE System participation by non-profit and community-based organizations, improved data quality, enhanced data sharing infrastructure, and deployment and analysis of data for planning and evaluation.
- F.** Strengthen communications to better inform the public of the full range of activities being implemented to address unsheltered homelessness and to prevent and end homelessness in the community.

## Prioritized Strategies and Activities

*Already underway or being planned for the early stages of Plan implementation.*

## Lead(s)

1. Adapt existing advisory, governance, and oversight bodies, as needed, to ensure effective alignment with the new Homelessness Oversight Commission to be formed in 2023.
2. Maintain active engagement of a representative group of community partners, currently the HSH Strategic Framework Advisory Committee, to provide strategic advice, guidance, and partnership for the successful implementation of this Plan.
3. Implement recommendations of the Coordinated Entry (CE) redesign process and continue collaborative quality improvement and oversight processes intended to: ensure that CE is person-centered and equitable across all processes; improve the quality and timeliness of access, assessment, referral, and housing placement processes; connect people to diverse housing options and services interventions based upon their needs and choices; and to increase the number of households entering and retaining permanent housing.
4. Implement the ONE System Data Quality Plan and continue to expand participation and data quality of homelessness response system programs within the Online Navigation and Entry (ONE) System, which holds San Francisco's Homeless Management Information System (HMIS), including a focus on outreach providers, shelter and transitional housing programs, and locally funded PSH units.
5. Use a dynamic homelessness response system model to drive investment decisions, refine projections of scales of interventions needed, assess impact of system interventions and investments, and identify priorities for improving system performance.

Department of  
Homelessness and  
Supportive  
Housing (HSH)

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HSH

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<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>6. Make data system improvements to facilitate data-driven decision making, improve transparency into program outcomes, and enhance service delivery, including design and implementation of a contract management system, a comparable HMIS data system for survivors of violence that protects their safety, developing culturally responsive data collection processes to protect the data privacy and safety needs of people who identify as Transgender and Gender Non-conforming (TGNC), and new shelter bed management system.</li> <li>7. Develop and publish a comprehensive Performance Measurement Plan to be implemented alongside this Strategic Plan, including a comprehensive list of data and measures that will be tracked to assess the impact of the Plan and to inform revised strategies and activities; publish an annual progress report regarding the implementation of this Plan, progress toward achievement of the Plan's five goals, and performance measurement findings.</li> <li>8. Build on current comprehensive strategic planning efforts to strengthen partnership and coordination of strategies and develop an implementation plan between HSH and the San Francisco Department of Public Health (DPH), with particular focus on populations who are unsheltered, have co-occurring behavioral health care needs, need higher levels of care/support, are older adults or people with disabilities, have chronic or long-term health needs, and/or are from populations overrepresented across the homelessness response system.</li> <li>9. Implement provisions of CalAIM to launch housing-focused community supports within the existing services portfolio, which will allow Medi-Cal funds to be drawn down for certain services, including housing navigation, housing deposits, and housing stabilization. This shift will bring in additional revenue support to enhance and sustain these services and improve cross-system whole person care outcomes.</li> <li>10. Increase data sharing and integration between the homelessness response system, the public health system, and Managed Care Plans (MCPs) to improve care coordination, timely provision of health care and other services for people experiencing homelessness, and tracking of outcomes.</li> <li>11. Coordinate with the Safe Housing Working Group to review findings and recommendations from the <a href="#">Safe Housing in San Francisco: A Community Needs Assessment Report</a>, which HSH engaged the Safe Housing Alliance to prepare. Determine next steps for the design of referral processes for survivors needing access to resources within the homelessness response system, updates to Coordinated Entry standards related to survivors' access to and response from the homelessness response system, and the development of Homeless Management Information System (HMIS) protocols on how survivor information is safeguarded.</li> <li>12. Strengthen contract administration and performance management approaches accompanied by standardized onboarding and technical assistance for grantees to ensure that outcomes, data, and reporting requirements within contracts for homelessness response system programs are aligned with: the goals of this Plan, best practices for the interventions, required system performance measures, and other key performance measures. Provide information, training, and supports necessary for provider organizations to achieve expectations.</li> </ol>	<p>HSH</p> <p>HSH</p> <p>HSH and Department of Public Health (DPH)</p> <p>HSH and DPH</p> <p>HSH and DPH</p> <p>HSH</p> <p>HSH</p>

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<p>13. Expand ongoing training opportunities for employees of City departments and nonprofit providers who serve people experiencing homelessness on topics related to operating programs according to established best practices including but not limited to trauma-informed service delivery, best practices in harm reduction, Housing First approaches to service delivery, housing problem solving strategies, and housing-focused case management.</p> <p>14. Collaborate on the development of strategies, tools, trainings and ongoing supports to resolve Americans with Disabilities (ADA)-related grievances regarding shelter and permanent supportive housing sites and to plan proactively and strategically for improvements to programmatic and facilities access.</p> <p>15. Continue to engage with and implement recommendations of the Nonprofit Policy Group convened by the City Controller's Office and the HSH Strategic Framework Advisory Committee, focused on strategies to address nonprofit sector pay inequities, build nonprofit capacity, and reduce the administrative burdens of the City contracting process for both departments and contracted providers.</p> <p>16. Engage in a city-wide public communications campaign to support the public in better understanding the homelessness response system and how they can effectively engage the system to support their unhoused neighbors.</p> <p>17. Collaborate with nonprofit partners to proactively communicate the successes of our system and programs so that the community better understands the positive impact of the system on individual lives and the community.</p> <p>18. Launch a system-wide speakers bureau to train and support people with lived experiences of homelessness to communicate about solutions to the crisis and help generate public support for scaling solutions.</p>	<p>HSH</p> <p>HSH and Mayor's Office on Disability (MOD)</p> <p>City Controller's Office and HSH</p> <p>Department of Emergency Management (DEM) and HSH</p> <p>HSH</p> <p>HSH</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<p>1. Develop broader workforce strategies for training people with lived experiences of homelessness to secure jobs and access meaningful career paths, within the homelessness response system.</p> <p>2. Convene planning conversations to identify opportunities for expanding private-public partnerships to support innovative workforce development strategies that can: expand employment and income growth opportunities for people experiencing and exiting homelessness; help address staffing needs within the homelessness response system; and enhance the quality and impact of housing and homelessness services by creating pathways to employment for people with lived experiences of homelessness within the organizations that serve them.</p> <p>3. Improve data sharing between the San Francisco Unified School District (SFUSD) and the homelessness response system, with the goal of better understanding the nature and extent of housing instability among SFUSD families and improving the ability to target City and district resources to those families more effectively.</p> <p>4. Facilitate improved information sharing and relationship building among City-funded homelessness response system providers and providers of non-housing services to children, youth, and families.</p>	<p>Office of Economic and Workforce Development (OEWD)</p> <p>HSH and OEWD</p> <p>HSH and San Francisco Unified School District</p> <p>HSH, Department of Children, Youth and Their Families (DCYF) and DPH</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<p>5. Cultivate expanded public-private partnerships to advance key objectives and strategies within this Plan and to explore opportunities for better addressing the full-scale of capacity-building needs and interests of non-profit organizations involved within the homelessness response system, such as fundraising, fiscal management, and other fundamental operational needs that extend beyond the delivery of housing and services programs.</p> <p>6. Consider options for a new emergency ordinance to replace Emergency Ordinance 61-19 (set to expire in 2024), which made several changes to the Administrative Code to help expedite contracting and siting for homelessness services and programs. Ensure transparency and clarity on the parameters for the flexibility and expedited processes supported by such an ordinance.</p> <p>7. Develop a system for improved tracking and monitoring of the resolution of complaints about HSH-funded service sites and programs filed through different channels, including but not limited to accessibility complaints filed with the Mayor’s Office on Disability, whistleblower complaints, and complaints filed pursuant to the HSH Grievance Policy.</p>	<p>HSH</p> <p>HSH</p> <p>HSH</p>

## California Advancing and Innovating Medi-Cal (CalAIM)

CalAIM is transforming health insurance in communities throughout the state. This initiative is an exciting opportunity to remove silos that divide different systems of care and promote a more client-centered safety net in San Francisco. Local Medi-Cal plans (“Managed Care Plans”) will now cover additional non-traditional services that address housing, nutrition, and other social determinants of health.

The City is expanding partnerships with Medi-Cal and plans to take advantage of new programs, funding, and momentum. The City will engage CalAIM resources to sustain and expand investments into housing navigation, housing deposits, and services in permanent supportive housing. This change will lift up whole-person approaches to care and lower barriers to our system.

## Overview

Our vision is a vibrant and welcoming city where we come together to ensure that no San Franciscan is left to sleep and suffer on the streets, and our streets are safe for everyone. Addressing and reducing unsheltered homelessness in San Francisco requires comprehensive solutions that focus both on meeting the housing and services needs of people who are currently unsheltered and on responding to the impacts that unsheltered homelessness has on San Francisco's neighborhoods and communities.

These solutions require the ability to understand the diverse range of needs of people living outside and to nimbly respond with tailored solutions amidst changing conditions. Many people living outside primarily need access to housing they can afford, while others have complex health care and service needs. Many people who are living in tents or vehicles are employed, do not need many services, only need support to find and pay for housing, and are making well-reasoned choices to stay in those circumstances, given that it is often their best available option.

Efforts must be culturally responsive and equity-focused. They must feature a range of well-coordinated activities that support healthy and safe conditions on our streets and that are intentional about connecting people who are unsheltered to health care, services that address their immediate needs, and to permanent housing solutions. This work includes:

- Implementing housing and service-focused **outreach and engagement programs** to develop trusted relationships with people who are unsheltered and connect people to services and housing options.
- **Addressing health, treatment, and services needs** among people who are currently unsheltered in real time, since people's health can deteriorate very quickly once they are living outside.
- **Providing welcoming, affirming, safe, and effective interventions to meet people's immediate needs**, including shelter, transitional housing, other temporary accommodations, and other crisis services.
- Quickly connecting people who are unsheltered, and people who enter shelter and other temporary accommodations, to **permanent housing options with services that support their success**.
- Coordinating a City-wide response to **ensure the health and safety of San Francisco's neighborhoods and public spaces for people who are currently housed or unhoused**.

This Action Area features Objectives, Strategies, and Activities to address and reduce unsheltered homelessness in San Francisco. Its implementation will be aligned within a broader set of strategies facilitated by the Department of Emergency Management that cut across other domains, such as public safety and street cleaning, to realize the City's vision for [Healthy Streets](#).

## Goals Impacted

Successful implementation of these strategies will drive progress across all of the Goals of this Plan, and most especially:

**Goal #1: Reduce the number of people who are unsheltered by 50% and reduce the total number of people experiencing homelessness by 15%.**

**Key Guidance  
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 Expertise**

- Two of the top five priorities for the City identified by people experiencing homelessness who responded to surveys were an improved shelter system - including better access, more 24/7 drop-in services, and the ability to bring possessions, family members, and pets - and improved case management services that focus on helping people with getting housing and services; more shelter and navigation center beds were also prioritized.
- People are profoundly disconnected, alone, and terrified when they live on the street, have experienced violence, assaults, and thefts, and may not have spoken to anyone in weeks; women are especially traumatized by continuous violence.
- People need much easier and reliable access to information about what assistance is available and how to access it. The expectation that people will go to Coordinated Entry Access Points or other sites, which often have unreliable and changing hours, with all of their belongings to get help is not realistic.
- There need to be more, better informed outreach services because many people living outside have never spoken to anyone offering help or able to connect them to housing or services.
- Scarce outreach efforts prioritize neighborhoods based on residents' calls and complaints, but many people experiencing homelessness avoid those areas and are left with no services or contact with the City.
- Moving their possessions is extremely hard and unsafe for people, and people are frequently losing their most precious possessions during encampment closings, such as the only picture of their child, their birth certificate, or medications, as well as information and IDs they need to access services and housing.
- It is essential to provide training to all people working with unsheltered clients to ensure that people are treated positively and that everyone is treated equitably. Unsheltered people report that many of the City and provider staff working with them treat people unkindly.
- There need to be comprehensive improvements to shelter programs, including physical environments, operations, and services, and the homelessness response system should ensure that self-defined households (including pets) can stay together as they seek assistance and shelter.

## Objectives

The City will pursue these interrelated Objectives within its efforts in this Action Area:

- A.** Build strong and culturally responsive relationships and rapport with people who are unsheltered and facilitate their access to crisis services, health care, and permanent housing through better coordinated street response activities.
- B.** Create and sustain a range of culturally responsive shelter, crisis interventions, and transitional housing models, supported with adequate and consistent services, and foster more equitable, transparent, and low-barrier access to such programs.
- C.** Increase the number of people exiting unsheltered and sheltered homelessness to permanent housing through embedding Coordinated Entry processes, housing-focused services, and permanent housing resources within outreach efforts, crisis interventions, shelters, and transitional housing programs.
- D.** Effectively address the health, safety, cleanliness, and other concerns of neighborhoods impacted by unsheltered homelessness and encampments while also protecting the dignity, rights, property, and well-being of all people, regardless of housing status.

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>1. Expand the capacity of the homelessness response system by adding 1,075 new shelter beds.</li> <li>2. Clearly articulate a cross-departmental strategy for responding to unsheltered homelessness through the development of: <ul style="list-style-type: none"> <li>• An MOU clarifying City departments' roles and responsibilities, the roles of City-contracted outreach teams, and the roles of community partners within the response to unsheltered homelessness;</li> <li>• Policies and procedures, data-sharing, and client-information sharing agreements to operationalize the City's responses to homelessness and its impacts on health, safety, and public spaces;</li> <li>• Shared performance metrics related to street-based services, outreach, unsheltered homelessness and encampment resolutions, as well as a centralized approach to tracking, analyzing, and reporting data on related activities to inform strategic decisions, deployment of resources and programs and teams, and public communications;</li> <li>• Cross-departmental governance and operating structures that support aligned decision making, shared data tracking and review, and coordinated deployment of interdisciplinary service teams, with the goal of improving outcomes for people experiencing unsheltered homelessness; and</li> <li>• Coordination around budget investments and funding decisions connected to efforts to address unsheltered homelessness and the City's response to related health and safety concerns.</li> </ul> </li> </ol>	<p>Department of Homelessness and Supportive Housing (HSH)</p> <p>HSHS, Department of Emergency Management (DEM), and Department of Public Health (DPH)</p>

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>3. Enhance the effectiveness of the City's street response through: (1) improved coordination of street teams and existing efforts, such as Healthy Streets Operation Center, Joint Field Operations, and the Castro collaborative; and (2) by better integrating trauma-informed, culturally responsive service delivery and access to shelter, housing navigation, and clinical services across all teams.</li> <li>4. Support pilots and analysis to determine the best technology solution to support the integration of Citywide data on street interactions with homelessness and public health data to improve service delivery, inform policy making, and drive system improvements.</li> <li>5. Adapt targeted public health solutions and create reliable systems to connect public health solutions, such as street outreach and care teams, to people experiencing unsheltered homelessness with medical and behavioral health care; leverage primary care providers, the Office of Care Coordination, street-based health services and outreach teams, and other existing resources within the systems of care to enhance access to crisis and routine behavioral health care services, and care coordination services.</li> <li>6. Reduce barriers and provide rapid access to substance use disorder (SUD) services, including treatment and lower-threshold options.</li> <li>7. Expand Encampment Resolution Teams (ERTs) and implement neighborhood-based ERTs to develop consistent and trusting relationships with people who are unsheltered, enhance the ability of ERTs to connect people to housing resources directly from the streets, and strengthen coordination between ERTs and other teams that can address the health and services needs of unsheltered people.</li> <li>8. Align critical resources to successfully implement a shared priority by-name list strategy. This will allow the City to identify, understand, and successfully engage highly vulnerable people through clinically informed, sustained, goal-oriented, and culturally responsive street engagement efforts designed to improve people's wellbeing through access to housing, health care, and services.</li> <li>9. Continue to test and scale a neighborhood-based strategy to coordinate activities addressing unsheltered homelessness and more broadly, the street conditions response, focused on getting to know people in the neighborhood, establishing strategies that are culturally responsive to the neighborhood, supporting alignment with neighborhood goals, and ensuring that City teams are equitably assigned across the City.</li> <li>10. Ensure that Community Ambassador programs are deployed in a coordinated and strategic fashion alongside other street response teams, and that all Ambassadors are trained on the City's overall street conditions response strategy and the roles of outreach and crisis response teams; ensure ambassadors have the information and support needed to effectively refer and connect people experiencing homelessness to Coordinated Entry, shelter, clinical services, and crisis services options that support transitions and exits from unsheltered homelessness.</li> </ol>	<p>DEM and HSH</p> <p>Mayor's Office of Civic Innovation</p> <p>DPH</p> <p>DPH</p> <p>DEM</p> <p>DEM, HSH, and DPH</p> <p>DEM</p> <p>DEM</p>



<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<p>11. In implementing <a href="#">Mental Health San Francisco</a>, continue to expand mental health and substance use treatment services, including residential and outpatient care, and remove barriers to accessing treatment, especially for people experiencing homelessness. This will be achieved through providing access to a diverse range of treatment options and settings and facilitating access to shelter and permanent housing.</p> <p>12. Plan for the implementation of Community Assistance, Recovery and Empowerment (CARE) Court policies, processes, and services, to ensure that people experiencing unsheltered or sheltered homelessness with the most significant impairments from mental health conditions are effectively connected to appropriate health care, services, and housing options.</p> <p>13. Focus on the needs of people experiencing homelessness within implementation of departmental Overdose Prevention Policies and DPH Overdose Prevention Plan, through: creation and operation of Wellness Hubs, workforce training, critical incident tracking and analysis, naloxone procurement and distribution, provision of training and technical assistance to build capacity of homelessness response system providers to implement harm reduction strategies, and navigation of people who are unsheltered to treatment programs.</p> <p>14. Enhance and expand efforts to directly place people experiencing unsheltered homelessness into permanent housing without an intermediate stop in transitional housing or shelter, assess effectiveness, and expand upon successful efforts.</p> <p>15. Implement policy and programmatic changes that reduce barriers to shelter access, including: reinstating of a self-referral process for adult shelters, expanding mobile family Access Point capacity and improving coordination with the Homeless Outreach Team, exploring the addition of family-serving partners beyond the family Access Points who can verify homelessness, and expansion of evening and weekend shelter access.</p> <p>16. Coordinate with the Safe Housing Working Group to review findings and recommendations from the Safe Housing in San Francisco: A Community Needs Assessment Report, which HSH engaged the Safe Housing Alliance to prepare. Determine next steps for improving access to shelter and transitional housing options for survivors and for better addressing survivors' safety and service needs.</p> <p>17. Complete the implementation of the Shelter Access IT project to enhance the IT infrastructure needed to support more effective and streamlined shelter bed management and placement. The new infrastructure will limit complexity and ensure flexibility in the management of shelter programs in the HMIS/ONE System and allow HSH to build out a new shelter bed management and tracking system.</p> <p>18. Expand and strengthen services available within existing shelter and crisis intervention programs, including enhanced behavioral health care services and housing-focused case management to increase rapid and successful exits from shelter and crisis interventions to a wide range of permanent housing options, thereby increasing flow both out of and into the shelter system.</p>	<p>DPH</p> <p>DPH</p> <p>DPH</p> <p>HSH</p> <p>HSH</p> <p>HSH</p> <p>HSH</p> <p>HSH</p>



<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>19. Add new shelter, transitional housing, and other options for temporary accommodations in a variety of settings and models, with enhanced case management and housing-focused services, for adults, families with children, pregnant people, older adults, and youth.</li> <li>20. Identify and implement improvements needed to ensure the accessibility of all elements of current and future shelter environments for people with disabilities and older adults.</li> <li>21. Support Citywide strategies that address the impact of encampments on equitable access to public rights of way for people with disabilities.</li> <li>22. Implement a 24/7 drop-in resource center for youth ages 18 to 24 to provide safe respite from the street, meet the crisis needs of youth experiencing homelessness, and connect youth to shelter, housing, employment and other resources that put them on a path to stability.</li> <li>23. Strengthen efforts to ensure that people experiencing sheltered and unsheltered homelessness can more easily access, and sustain their access to, benefits and income supports for which they are eligible, including older adults, people with disabilities, youth, and families with children.</li> <li>24. Assess outcomes of the pilot program that provides relief to people living in their vehicles or in shelters by implementing fine and fee discounts and waivers for parking tickets and towing expenses to determine whether to fund and expand these services; outcomes should include avoiding tow fees and the loss of their vehicle so people can still drive to necessary services, work, and appointments.</li> <li>25. Support neighborhoods hosting HSH-funded shelter and supportive housing programs, ensuring that communities where such programs are located have the outreach, safety, health, and cleaning services needed to mitigate any impacts of the expansion of services in the community.</li> </ol>	<p>HSH</p> <p>HSH and Mayor's Office on Disability (MOD)</p> <p>MOD and HSH</p> <p>HSH</p> <p>Human Services Agency</p> <p>Treasurer and Tax Collector's Office, The Financial Justice Project</p> <p>DEM and HSH</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>1. Expand capacity-building and contracting strategies for engaging and supporting the success of more providers deeply connected to highly impacted populations, communities, and neighborhoods, with focus on ensuring the homelessness response system better reaches and serves Black, Latine, and LGBTQIA+ people and other communities over-represented among those experiencing unsheltered homelessness.</li> <li>2. Develop a more comprehensive set of strategies for addressing vehicular homelessness, including researching and identifying best practices for connecting people to transitional and permanent housing opportunities, exploring private RV parks as a potential resource, creating additional safe parking program sites, and pursuing other strategies for better addressing the health impacts on people experiencing vehicular homelessness.</li> <li>3. Sustain and expand partnerships between the City and local faith-based organizations to address the unsheltered homelessness crisis, including exploration of the use of properties owned by faith-based organizations to accommodate permanent housing, shelter, transitional housing, and other crisis interventions.</li> </ol>	<p>HSH</p> <p>HSH</p> <p>HSH</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>4. Re-examine the appropriate departmental home for shelter, housing, and case management programs that serve survivors of violence while fully protecting the confidentiality and safety needs of survivors.</li> <li>5. Foster partnerships between the City and economic development partners to surface opportunities that can help mitigate the impacts of homelessness on San Francisco businesses.</li> <li>6. Sustain and expand partnerships between the City and neighborhood groups to improve neighborhood awareness of outreach activities and resources; provide information about how the neighborhood can effectively support healthy streets and support the City's response to unsheltered homelessness.</li> <li>7. Assess the feasibility and desirability of building out a client-facing customer portal linked to the ONE system, with the goal of empowering people who are experiencing homelessness to be more hands-on in their housing journey and have greater insight into where they are at in the process of being connected to housing and services.</li> <li>8. Retool the approach to outreach to people in encampments, focusing on longer term engagements that build trust and provide post-resolution follow-up to support transitions to housing.</li> <li>9. Assess the need for additional or enhanced drop-in centers where people experiencing homelessness can get respite from the street, have their basic needs met, and be connected to shelter, housing and services.</li> </ol>	<p>Department on the Status of Women (DOSW)</p> <p>DEM and Office of Economic and Workforce Development (OEWD)</p> <p>DEM</p> <p>HSB</p> <p>HSB</p> <p>HSB</p>



<p><b>Overview</b></p>	<p>Supporting people to end their homelessness requires access both to permanent housing that people can afford and to the right level and kinds of services that will help people to successfully retain their housing, address their health and service needs, and pursue their goals and dreams.</p> <p>There is no one model of permanent housing appropriate for all people experiencing homelessness in San Francisco. Rather, the homelessness response system needs to be able to connect people to a range of options and models, including both dedicated units developed and funded by the City and various forms of rental subsidies that enable people to secure and sustain housing in the private rental market.</p> <p>Similarly, the services that people need to be stable and successful in housing are diverse and varied; while some people need access to intensive services and mental health and/or substance use services, many others only need shorter-term, less intense services to ensure they do not return to homelessness.</p>
<p><b>Goals Impacted</b></p>	<p>Successful implementation of these strategies will drive progress across all of the Goals of this Plan, and most especially:</p> <p><b>Goal #1: Reduce the number of people who are unsheltered by 50% and reduce the total number of people experiencing homelessness by 15%.</b></p> <p><b>Goal #3: Actively support at least 30,000 people to move from homelessness into permanent housing.</b></p> <p><b>Goal #4: Ensure that at least 85% of people who exit homelessness do not experience it again.</b></p>
<p><b>Key Guidance from People with Lived Expertise</b></p>	<ul style="list-style-type: none"> <li>• The top three priorities for the City identified by people experiencing homelessness who responded to surveys were: improving housing options, making it easier and faster to get housing, and offering more housing options.</li> <li>• The quality of housing that is provided is as important as providing people with access to housing quickly; improved physical conditions in some housing sites are needed.</li> <li>• When survey participants were asked where they wanted to be in five years, respondents described a wide variety of dreams, goals, and ambitions. The majority stated that they wanted to be healed, in housing, and in community with family and their support system.</li> <li>• The vast majority of people would accept permanent housing if opportunities were available and offered, but some people may need and prefer to first access shelter or transitional housing options that could help them prepare for success in permanent housing.</li> <li>• People may have more success moving from unsheltered locations into housing with strong peer support and case management that better supports that transition.</li> <li>• People don't know how to find out for what housing they might be eligible. Many people have never experienced any outreach that offered to help them get into housing; instead they are only offered poor-quality shelter options that they need to give up possessions and friends in order to enter.</li> <li>• Permanent housing options should provide people with safety, privacy, freedom, autonomy, and the ability to do things like buy and make their own food</li> <li>• Tailored and culturally appropriate services for different populations need to be provided.</li> <li>• The system should ensure that there are housing locations that aren't triggering for those seeking recovery, and there should be the choice of abstinence-focused sites in addition to harm-reduction focused sites.</li> </ul>

## Objectives

The City will pursue these interrelated Objectives within its efforts in this Action Area:

- A.** Improve access to, and ensure low vacancy rates across, the existing portfolio of permanent housing in the homelessness response system through speeding referral and placement processes, innovating and improving housing navigation and placement services, strengthening low-barrier and Housing First approaches, making improvements to less desirable housing sites, and other efforts.
- B.** Expand the availability of a wide range of permanent housing options (including permanent supportive housing, rapid re-housing, shallow subsidies, and other forms of rental assistance) as well as housing problem solving interventions and other financial assistance, aligned with services that support people's success and stability.
- C.** Better address the physical and behavioral health, social, and economic needs of people living within permanent supportive housing, especially for those with complex needs, through enhanced partnerships, services, living environments, policies, and coordination.
- D.** Mobilize effective eviction and homelessness prevention services and supports that will prevent formerly homeless, now housed people from returning to homelessness.
- E.** Expand opportunities for people exiting homelessness, or who no longer need the intensity of services within permanent supportive housing, to secure units within mainstream affordable and public housing programs outside the homelessness response system.

## Prioritized Strategies and Activities

*Already underway or being planned for the early stages of Plan implementation*

## Lead(s)

1. Expand the capacity of the homelessness response system by adding 3,250 new permanent housing units, including site-based and scattered-site permanent supportive housing (PSH), rapid re-housing, and shallow subsidies.
2. Collaboratively foster and bring to fruition an expanded pipeline of permanent supportive housing units, fully addressing the capital, operating, and services funding needed, and including capacity-building and partnership efforts to ensure geographic equity in siting of housing and the inclusion of units being developed and/or operated by organizations with deep connections to marginalized communities overrepresented among people experiencing homelessness.
3. Identify and implement innovative financing structures, including but not limited to implementing new opportunities within CalAIM and Medi-Cal waivers to engage health care resources into supporting the health and stabilization services needs of people in permanent housing programs.

Department of Homelessness and Supportive Housing (HSH) and Mayor's Office of Housing and Community Development (MOHCD)

MOHCD and HSH

Department of Public Health (DPH), HSH, and the Human Services Agency's Department of Disability and Aging Services (DAS)

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>4. Develop higher levels of in-home support to address the complex health needs of the aging population of people who are currently unsheltered or are living in supportive housing, including piloting the Oakdays model, which creatively braids state and federal funding streams to provide a supportive residential setting with graduated levels of care that allow tenants to safely age in place.</li> <li>5. Strengthen and scale the availability of scattered-site permanent supportive housing options through landlord lease up bonuses, landlord risk mitigation funds, and other activities and incentives to encourage private market participation.</li> <li>6. Provide rapid re-housing and other subsidies, partnered with workforce development services and supports when possible, to address the employment and income goals of households and to increase their ability to remain stable within housing.</li> <li>7. Grant supportive housing providers access to and training in the DPH Carelink system to improve their understanding of the service needs of clients housed at their sites and to better coordinate service delivery.</li> <li>8. Update HSH transfer policies and procedures to ensure that all clients housed across all types of HSH-funded housing settings are able to transfer seamlessly to other settings as household and health-related needs change.</li> <li>9. Review and implement recommendations from the Coordinated Entry (CE) Redesign Workgroup to improve how the CE system identifies and matches resources to meet people's needs, emphasizing the clear communication of what resources are available and what people can expect to receive, making referrals aligned with people's needs, promoting client choice, and providing equitable access to housing resources.</li> <li>10. Strengthen communications to ensure public understanding regarding both the City's Coordinated Entry system, for accessing housing and services within the homelessness response system, and the City's DAHLIA housing portal, for accessing other affordable housing options, and ensure that homelessness services providers can effectively and appropriately support people to access housing through both systems.</li> <li>11. Assess current models of delivering case management support and physical and behavioral health services in permanent supportive housing – including but not limited to HSH master-leased sites – and implement changes as needed to ensure that client needs are met and system resources are deployed as efficiently as possible.</li> <li>12. Collaborate with TGNC people with lived expertise and TGNC-focused organizations to implement recommendations from the final Ending Trans Homelessness Plan with the goal of improving access to permanent housing options and more effectively addressing the safety and service needs of TGNC people.</li> <li>13. Improve physical conditions in permanent supportive housing sites through strategies that include an annual capital investment fund, accessibility improvements, implementation of elevator modernization funds and implementation of housing quality inspections across the portfolio.</li> </ol>	<p>DPH, HSH, and DAS</p> <p>HSH</p> <p>HSH</p> <p>HSH and DPH</p> <p>HSH</p> <p>HSH</p> <p>MOHCD and HSH</p> <p>DPH, HSH, and DAS</p> <p>HSH and Mayor's Office of Transgender Initiatives (OTI)</p> <p>HSH</p>



<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation</i>	<b>Lead(s)</b>
<p>14. Pilot new training curricula regarding providing reasonable accommodations for people with disabilities in housing, for HSH staff and ultimately for housing providers, and develop expanded expertise within HSH regarding the needs of people with disabilities and reasonable accommodations and modifications.</p> <p>15. Ensure that points of access to the homelessness response system recognize disability status is understood as at-risk criteria when determining eligibility for particular programs and services and that intake staff will be trained to know when immediate supports must be made available to people with disabilities who are experiencing homelessness, such as attendant care supports, medical supports, daily living supports, and other real-time disability access needs, when waiting for a reasonable modification to be implemented may not be appropriate.</p> <p>16. Coordinate with the Safe Housing Working Group to review findings and recommendations from the <a href="#">Safe Housing in San Francisco: A Community Needs Assessment Report</a>, which HSH engaged the Safe Housing Alliance to prepare, and determine next steps for improving access to permanent housing options for survivors, potentially including survivor-specific housing, and for better addressing survivors' safety and service needs.</p> <p>17. Focus on the needs of people living in permanent supportive housing with respect to implementation of the City's Overdose Prevention Plan, through workforce training, critical incident tracking and analysis, naloxone procurement and distribution and provision of training and technical assistance to build the capacity of providers to implement harm reduction strategies and assertive case management follow-up on PSH residents by the Street Overdose Response Team (SORT).</p> <p>18. Expand the housing ladder "moving-on" initiative, through which residents of permanent supportive housing (PSH) who no longer need the intensity of services available in that housing are supported to move into other housing options that they can afford, creating more opportunities for people experiencing homelessness to move into existing PSH units.</p> <p>19. Sustain, evaluate, and build upon the success of the Housing, Disability and Advocacy multi-disciplinary team, a cross-agency partnership that links shelter clients to federal disability payments, public benefits, permanent supportive housing and higher levels of residential care.</p> <p>20. Strengthen efforts to ensure that formerly homeless individuals in permanent supportive housing can more easily access and maintain public benefits, income supports, and food security support.</p> <p>21. Promote housing retention for formerly homeless older adults and people with disabilities by sustaining and expanding the Collaborative Caregiver Support Team (CCST) initiative, which makes personal in-home care services available to residents of permanent supportive housing.</p> <p>22. Strengthen partnerships with homelessness services providers and other community-based and faith-based organizations to help households experiencing homelessness navigate application, eligibility, and move-in requirements and processes, in order to ensure racially equitable access and entries into MOHCD-funded affordable housing units.</p>	<p>HSH and Mayor's Office on Disability (MOD)</p> <p>MOD and HSH</p> <p>HSH</p> <p>DPH and HSH</p> <p>HSH</p> <p>Human Services Agency (HSA) and HSH</p> <p>HSA</p> <p>DAS</p> <p>MOHCD</p>

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation</i>	<b>Lead(s)</b>
<p>23. Continue implementation and assess the impact of pilots connecting currently and formerly homeless individuals to workforce services, in order to test strategies for supporting employment and income growth that can enhance housing stability; depending on findings, identify opportunities to expand such integration of services.</p>	<p>Office of Economic and Workforce Development and HSH</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>Partner with elected officials, relevant City departments, and the City's labor organizations to explore innovative opportunities to remove barriers and speed development and financing processes, including but not limited to: the potential for expanded use of pre-fabricated modular transitional and permanent housing in San Francisco; conversion of non-residential buildings into housing; converting single-family or small residential buildings into permanent supportive housing; by-right development policies on land owned by religious institutions; and other innovative approaches to financing and development activities.</li> <li>Analyze the existing continuum of residential settings suitable for homeless individuals with substance use disorders to: identify gaps in needed services; pilot new models to fill those gaps, which might include recovery living environments, Managed Alcohol Programs, and safe use spaces co-located with residential settings; and clearly define roles and responsibilities of City departments for acquiring/developing, operating and providing services in each type of residential setting.</li> <li>Strengthen pathways and processes through which people can move, in either direction, between permanent supportive housing programs and settings providing higher levels of care and treatment, such as through the Oakdays model or in Skilled Nursing Facilities, when appropriate.</li> <li>Re-examine the appropriate departmental home for shelter, housing, and case management programs that serve survivors of violence while fully protecting the confidentiality and safety needs of survivors.</li> <li>Explore options and develop a strategy for long-term asset management of City-owned permanent supportive housing, including transition of ownership to non-profit organizations, particularly those that are BIPOC-led and/or deeply connected to marginalized communities.</li> <li>Foster intentional, structured partnerships between family and youth service providers and family and youth permanent/transitional housing sites, with the goal of enhancing housing stability and improving child and youth outcomes through the provision of family support, educational support, financial literacy, money management, and workforce services to residents.</li> <li>Scale up the availability of shallow subsidies for households in time-limited rapid re-housing or other types of housing who need ongoing financial assistance to remain housed; develop efficient processes through which households seeking or receiving emergency rental assistance or other housing assistance can be referred to shallow subsidy programming if the other forms of assistance are determined to be insufficient to address their longer-term housing affordability needs.</li> </ol>	<p>MOHCD</p> <p>HSH and DPH</p> <p>HSH and DPH</p> <p>Department on the Status of Women</p> <p>MOHCD and HSH</p> <p>Department of Children, Youth and Their Families (DCYF) and HSH</p> <p>HSH and MOHCD</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<p>8. Develop a shared, equity-based and data-driven framework to prioritize and support diverse populations to access the City's federally, state-, and locally subsidized housing resources, including but not limited to affordable housing, tax credit housing, mixed financing units, public housing, housing choice vouchers, below market rate and permanent supportive housing.</p> <p>9. Develop additional strategies for providing a broader range of housing options to families with children who are currently living in doubled-up situations, in SROs, or in other overcrowded, unsafe, or unstable living arrangements, including improved access to a variety of housing options outside of the homelessness response system.</p> <p>10. Build expertise within HSH and among providers of permanent supportive housing about low-barrier strategies for modifying older housing units to be more accessible to people with disabilities. Perform joint data analyses and develop a collaborative plan, priorities, and policies for the strategic deployment of local, State, and Federal housing resources to support the development and operation of subsidized housing in San Francisco.</p> <p>11. Perform joint data analyses and develop a collaborative plan, priorities, and policies for the strategic deployment of local, State, and Federal housing resources to support the development and operation of subsidized housing in San Francisco.</p>	<p>HSH, MOHCD, and San Francisco Housing Authority (SFHA)</p> <p>MOHCD</p> <p>MOD and HSH</p> <p>HSH, MOHCD, and SFHA</p>





## Overview

The City is committed to achieving a future in which far fewer people ever experience homelessness in our community and to pursuing a comprehensive vision for the prevention of homelessness. This vision includes but extends beyond the responsibilities of the homelessness response system alone and instead requires a multi-sector approach and a diverse range of strategies and activities, including:

- **Activities that will reduce how frequently families and individuals experience any form of housing crises within our community**, recognizing that progress will require addressing systemic racial inequities; ensuring an adequate supply of affordable housing; improving education, employment, and income opportunities; and increasing access to affordable childcare, legal assistance, and physical and behavioral health care, with a particular focus on addressing the housing needs of people who are staying with others in “doubled-up,” “couch-surfing,” or other temporary arrangements and who are at high-risk of becoming homeless if those arrangements fall through.
- **Activities that reduce the risks of experiencing homelessness among people who are transitioning out from and/or receiving services from various public systems and institutional settings**, through enhanced cross-system collaboration, including systems such as health care, child welfare, foster care, and corrections; bringing increased awareness and attentiveness to housing stability, effective transition and discharge planning; and linking people to a variety of other services and supports.
- **Activities that respond to the needs of households experiencing a housing crisis with financial assistance, legal services and eviction prevention services, and other services and supports that help people to sustain their current housing**, through assistance that may be provided through a range of systems and agencies, not only through the homelessness response system and not necessarily requiring engagement with the Coordinated Entry system. Activities include strengths-based interventions to support people to resolve housing crises before they become unsheltered or enter shelter, including: housing problem solving conversations; housing location assistance; reunification, mediation, and conflict resolution services; and/or flexible financial assistance.

The City will build upon its recent expansion of eviction and homelessness prevention programming and strive to strengthen the reach and the impact of its efforts, including for people and communities who are disproportionately represented among San Franciscans experiencing homelessness.

## Goals Impacted

Successful implementation of these strategies will drive progress across all of the Goals of this Plan, and most especially:

**Goal #5: Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.**

**Key Guidance from  
 People with Lived  
 Expertise**

- Many respondents said they wanted to be in housing and would need additional financial supports to pay for utilities, medical care, food, and legal services to stabilize in their housing.
- Many respondents had a job or wanted to get a job to have consistent paid work or a guaranteed income to help stay housed.
- Family reunification works well for young people and those who have supportive relationships with families to help maintain their housing.
- Increased availability for behavioral health treatment options for detox, harm reduction, and substance use treatment should be on demand rather than having to wait many months for a space.
- Community engagement efforts included a particular focus on people who have histories of incarceration, who are dramatically overrepresented among people experiencing homelessness. Specific guidance provided by people with lived expertise for preventing homelessness among this population included:
  - There needs to be a variety of housing options and support upon release from incarceration, including permanent supportive housing, housing with health supports, abstinence-focused housing, and housing problem solving services that can prevent people from becoming homeless.
  - Barriers for justice-involved people include not being able to live together with others on probation/parole and criminal history screenings preventing people from securing housing.
  - Strategies should include in-reach to people who are incarcerated and strengthening re-entry planning so that people do not become homeless upon release.
  - The location of housing options is very important for justice-involved people and it is essential that people have access to safe, non-triggering housing locations in order to reduce loss of housing and recidivism.

**Objectives**

The City will pursue these interrelated Objectives within its efforts in this Action Area:

- A.** Adequately fund and deploy homelessness prevention resources and provide flexible financial assistance, including both one-time and longer-term assistance, to support at-risk households to retain or secure housing.
- B.** Prevent evictions and loss of current rental housing, with focus on the most vulnerable tenants, including formerly homeless households.
- C.** Adequately fund and deploy strengths-based housing problem solving interventions to help people successfully resolve housing crises without entering shelter or becoming unsheltered and to support rapid exits from homelessness.
- D.** Create expanded supplies of affordable housing units and of flexible subsidies and supports, including employment services, to prevent households from experiencing housing crises or homelessness.
- E.** Reduce entries into homelessness as people transition out from and/or receive services from other settings and systems and address racial inequities among those at risk of experiencing homelessness.

**Prioritized Strategies and Activities**

*Already underway or being planned for the early stages of Plan implementation.*

**Lead(s)**

1. Expand the capacity of the homelessness response system by expanding prevention services to serve 4,300 additional households over five years.
2. In light of reduced state and federal funding availability starting in FY 2023-24, retool the City's approach to prioritizing available prevention funding and providing flexible financial assistance, including both one-time and longer-term assistance, in order to retain or secure housing for households at risk of homelessness.
3. Evaluate the effectiveness and efficiency of emergency rental assistance activities, including evaluating assessment tools and other strategies being used to target emergency rental assistance resources to households facing the greatest risks and documenting the percentage of people who receive emergency rental assistance who later experience homelessness; use findings to drive future program design and policy decisions.
4. Expand the availability and utilization of strengths-based housing problem solving interventions to more settings across the homelessness response system to support people to identify possible pathways to resolve their current housing crisis without needing to enter shelter or becoming unsheltered, including: solutions-focused housing problem solving conversations; housing location assistance; reunification, mediation, and conflict resolution services; and/or flexible financial assistance.
5. Expand the range of services and interventions, including: eviction-related legal services and emergency rental assistance; tenant counseling, education, and outreach; housing-related mediation; and other supportive services, to prevent loss of current rental housing, with focus on the City's most vulnerable tenants, including formerly homeless households in supportive housing programs and other subsidized housing.

Department of Homelessness and Supportive Housing (HSH) and Mayor's Office of Housing and Community Development (MOHCD)

MOHCD and HSH

HSH and MOHCD

HSH

MOHCD and HSH

<b>Prioritized Strategies and Activities</b> <i>Already underway or being planned for the early stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>Implement a comprehensive Housing Stability Framework and work plan for preventing evictions in City-funded affordable and supportive housing programs, including strategies tailored to address the needs of permanent supportive housing tenants, and improve collection and analysis of data to improve housing stability outcomes and address any existing racial inequities and other disparities.</li> <li>Create an expanded supply of affordable housing units that can prevent households from experiencing housing instability and crises that can result in homelessness.</li> <li>Expand affordable housing options for, and/or increase targeting of existing affordable housing resources to, people at greatest risk of experiencing homelessness, including people who are at transition points within other systems that often result in homelessness, such as youth ages 18 to 24 exiting the foster care system and people returning to community following periods of incarceration.</li> <li>Prevent homelessness among former foster youth through improved cross-system coordination, identification of an appropriate entity to serve as a Coordinated Entry Access Point specifically for foster youth nearing the age of emancipation who are at risk of homelessness, and by advocating for increased Transitional Housing Program Plus resources at the state level.</li> <li>Expand access to prevention services for youth, reentry clients, and non-English speaking populations.</li> <li>Partner across City departments and other stakeholders to implement strategies identified within <a href="#">the 2022 Aging and Disability Affordable Housing Community Needs Assessment</a> that impact people experiencing or at risk of homelessness, including: expanding the supply of affordable and accessible housing and rental subsidies; improving the ability of aging and disability communities to secure and sustain such housing opportunities; better meeting people's accessibility and safety needs in housing; improving access to health care, supportive services, and transportation options; strengthening data and information sharing and coordination; and improving housing stability among people with disabilities and older adults, including through ensuring access to reasonable accommodations and modifications, achievement of accessibility standards, and enacting non-discrimination, anti-ableist, and anti-ageist strategies.</li> </ol>	<p>MOHCD</p> <p>MOHCD</p> <p>MOHCD</p> <p>Human Services Agency's Department of Benefits and Family Support (BFS) and HSH</p> <p>HSH</p> <p>HSA's Disability and Aging Services (DAS), MOHCD, Mayor's Office on Disability, HSH, and San Francisco Planning</p>

<b>Future Areas of Focus</b> <i>Expected to receive greater emphasis in future stages of Plan implementation.</i>	<b>Lead(s)</b>
<ol style="list-style-type: none"> <li>Seek opportunities to secure additional local, state, and federal funding resources to ensure the scale of emergency rental assistance is sustained in order to prevent more entries into homelessness in future years.</li> <li>Revisit and issue updated homelessness response system policies that clarify the circumstances under which child-welfare involved families may be served in family shelter and housing while awaiting reunification with their child(ren).</li> <li>Test and assess models for making housing more affordable by providing more direct access to financial assistance through cash transfer and minimum basic income programs, including implementing and evaluating a direct cash transfer program for youth to test its effectiveness as an intervention to promote housing stability.</li> </ol>	<p>MOHCD and HSH</p> <p>HSH and Human Services Agency</p> <p>HSH</p>

# Commitment To Accountability

The Goals, Action Areas, Objectives, Strategies and Activities, and Future Areas of Focus identified within this Plan are all designed and intended to help ensure that the City and its partners operationalize the Plan's values and principles, strengthen and better coordinate across every component of the homelessness response system, and achieve our vision of racial equity and housing justice in a San Francisco in which homelessness is never more than a rare, brief, and one time experience.

The Department of Homelessness and Supportive Housing (HSH) will lead the development of annual implementation plans and will use the following primary accountability mechanisms to ensure that the City as a whole is accountable to making meaningful progress toward achieving this Plan's Goals and Objectives and to inform refinements to Strategies and Activities in the future.

## Publicly Reporting Progress

Progress in the implementation of this Plan will be regularly assessed and reported, and the Plan itself will be regularly updated, to ensure that we are continuously moving closer and closer to our shared vision.

- HSH will hold regular, on-going coordination and planning meetings with all involved City departments and offices to support the implementation of the Plan's strategies and activities, to identify and address challenges, and to align efforts.
- During the First Quarter of each Fiscal Year, HSH will work with City departments and offices to report out on interim progress made towards the Plan's Goals, other supporting performance metrics in the prior Fiscal Year, and implementation successes and challenges, and to develop and refine annual implementation plans.
- HSH will convene leaders from across City departments and offices annually to collectively review progress, assess implementation challenges, and define improvements and priorities for the Plan's continued implementation.
- At the three-year mark, after the end of FY 2025-26, the City will initiate a more comprehensive review of the Plan, analyzing and reporting out on progress toward goals as well as the implementation status of strategies reflected in the Plan, and proposing new strategies as needed.

## Partnering With People With Lived Expertise

On an on-going basis, the City will meaningfully partner with and support the leadership of people with lived expertise of homelessness, including by:

- Engaging and compensating people with lived expertise to help guide and inform HSH's policy development, program design and evaluation, and other decision-making.
- Engaging and compensating people with lived expertise within the assessment of progress in the implementation of this Plan and future refinements to the Plan.
- Partnering with other City departments and offices to ensure and support the involvement of people with lived expertise within their relevant community engagement, stakeholder input, and planning processes and implementation activities.

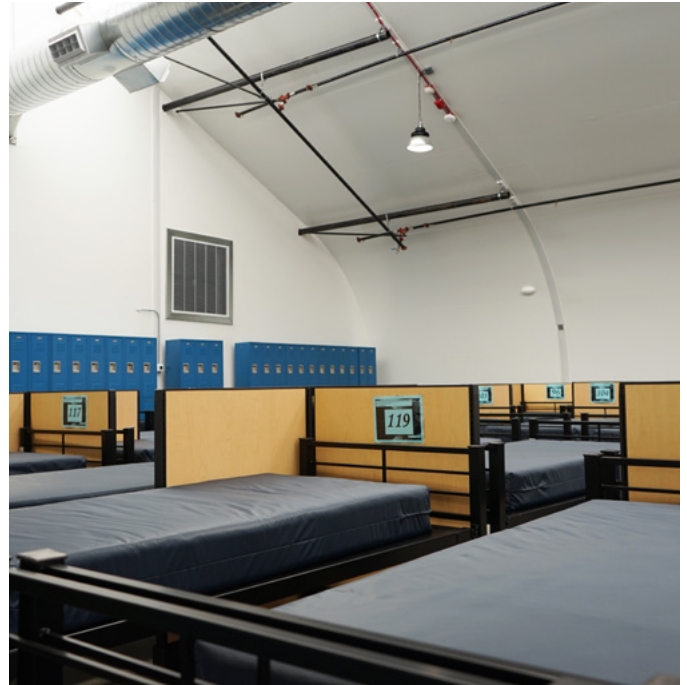
## Homelessness Oversight Commission

In November 2022, San Francisco voters approved a City Charter amendment to establish a new Homelessness Oversight Commission. The seven-member Commission will be appointed by the Mayor and the Board of Supervisors, and is expected to be seated in Spring 2023.

- The Commission will provide oversight to the Department of Homelessness and Supportive Housing, and will approve the department's annual budget as well as its contractual agreements with service providers.
- Additionally, other existing advisory and governance bodies with a narrower purview over specific aspects of the homelessness response system – including the Local Homeless Coordinating Board, the Our City Our Home Oversight Committee, the Shelter Monitoring Committee, and the Shelter Grievance Advisory Committee – will now advise the Commission.
- The Commission will hold regular meetings open to the public and is anticipated to provide a level of transparency into the operations of HSH and the overall homeless response system that has not previously existed.

Ultimately, the Mayor's Office and the Board of Supervisors also hold responsibility for ensuring that the City is on a path to achieving this Plan's Goals and is making progress toward comprehensively ending homelessness in our community. Achievement of the Plan's Goals will require additional resource allocations, advocacy at the state and federal levels resulting in new investments of funding, political courage, and the will to stay the course on the strategies outlined in this Plan.







## Next Steps

Following the publication of this Plan, City partners will focus on the following next steps that will be critical to the implementation and long-term success of the Plan:

<b>Education and Awareness</b>	<p>City staff will engage in wide-ranging communications efforts to ensure awareness and understanding of the Plan among people experiencing homelessness, among staff across housing and services providers active within the homelessness response system, among State and Federal leaders, among highly-impacted neighborhoods and communities, and among the general public of San Francisco.</p>
<b>Development of a Performance Measurement Plan</b>	<p>HSH staff will lead efforts, including with other City departments and offices, to develop a comprehensive list of data and performance measures that will be tracked to assess impact and inform future modifications to the Plan and will also finalize the mechanisms for measuring and reporting performance against the Plan's five Goals. which will include methods for collecting input from people currently receiving services within the homelessness response system.</p>
<b>Determining Baseline Data on Inequities and Disparities</b>	<p>HSH staff will lead efforts, including with other City departments and offices, to develop baseline data and dashboards documenting the current state of inequities and disparities in the experience of homelessness in San Francisco and in the outcomes achieved through the homelessness response system, and will establish plans for annually measuring and reporting progress toward eliminating such disparities.</p>
<b>Development of Initial Implementation Plan</b>	<p>HSH staff will lead efforts, including with other City departments and offices, informed by community liaisons with lived experience of homelessness, to develop the first, more detailed annual implementation plan for this Plan's strategies and activities, with clearly defined roles and timeframes, and will also create project management tools that will support effective implementation.</p>
<b>Regular Reporting and Refinements</b>	<p>During the first quarter of each fiscal year, HSH will report out on interim progress made towards the Plan's Goals and other supporting performance metrics in the prior year. At the 3 year mark, the department will initiate a more comprehensive review of the Plan, analyzing and reporting out on progress toward goals as well as the implementation status of strategies reflected in the Plan, and proposing new strategies as needed.</p>



## PART III: Essential Information for the Development and Implementation of *Home By The Bay*

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## Development of this Plan

San Francisco's Department of Homelessness and Supportive Housing (HSH), including an HSH staff Strategic Planning Working Group, implemented an intensive, community-wide process to inform and guide the development of the *Home by the Bay* plan. This planning process intentionally built upon the previous HSH Five-Year Strategic Framework to develop a comprehensive strategic plan, one that leads with a sharpened focus on equity and which will guide the work of not only HSH but of all involved City agencies and departments.

This planning process was implemented in two phases. **The first phase of planning**, from February to 2022, focused on:

- **Analysis of homelessness response system program and funding data**, and identification of goals and strategies required by the State of California for the third round of funding for Homeless Housing, Assistance and Prevention Program (HHAP-3.)
- Completion of an **evaluation of San Francisco's current Coordinated Entry system and processes** and the launching of a redesign process.
- Planning **of the Just Home Initiative**, funded by the MacArthur Foundation, focused on strategic planning activities and funding for a housing project to reduce racial disparities in people experiencing homelessness and justice involvement.
- **Performance of Community Needs Assessment activities and other collaborative planning activities to shape changes to Coordinated Entry (CE) for Survivors of Violence** in order to improve survivor access, safety, choice, and privacy, to improve coordination between Victim Service Providers and the Homelessness Response System, and to help ensure that survivors can access housing in ways that are safe for them.
- Intensive **planning for how to align opportunities created through California Advancing and Innovating Medi-Cal (CalAIM) waivers to support critical services, including housing navigation and housing retention services**, through Community Supports services that Medi-Cal managed care plans may offer .
- Building out and **expanding staffing within the new HSH Planning, Performance, and Strategy division**.
- Securing **expert assistance to support planning and innovative community engagement activities**.

The **second phase of planning**, from July 2022 through January 2023, was deeply informed by the activities of the first phase and by the HSH Strategic Planning Working Group, and focused on:

- **Active community engagement and stakeholder input processes, implemented in partnership with people with lived expertise of homelessness**. These processes, implemented through consulting services from Talent Poole Consulting and Matthew Doherty Consulting, included:
  - The recruitment and leadership of Community Liaisons with lived expertise to design and implement engagement activities.
  - Surveys and focus groups with people with lived experience, and key themes that emerged through these processes are summarized in the next section.
  - Input sessions with provider organizations, including front-line staff, as well as community leaders and stakeholders representing neighborhood groups, merchant associations, the business community, and the general public.
  - Surveys, focus groups and conversations with staff and leadership of the Department of Homelessness and Supportive Housing.
  - Facilitated planning discussions with the HSH Strategic Framework Advisory Committee, the Local Homeless Coordinating Board, the Our City, Our Home Oversight Committee, and other entities.

- **Review and consideration of many other relevant existing plans and reports**, to identify issues, strategies, and activities that have already been prioritized within the community, including but not limited to:
  - [San Francisco Homeless Count and Survey: 2022 Comprehensive Report](#)
  - [San Francisco Youth Homeless Count and Survey: 2022 Comprehensive Report](#)
  - [Five Year Strategic Framework, Strategic Framework Youth Addendum](#), and [2021 Strategic Framework Update and Implementation Plan](#), and other related materials.
  - [HSH Racial Equity Action Plan](#) and [Racial Equity Progress Report for 2021](#).
  - [HSH Opportunities for Advancing Racial Equity Phase I](#) and [HSH Opportunities for Advancing Racial Equity Phase II](#)
  - [A Place for All Report](#)
  - [Coordinated Entry Evaluation Report and Redesign Recommendations](#)
  - [Coordinated Community Plan to Prevent and End Youth Homelessness](#)
  - [Shelter-in-Place Hotel Rehousing Plan](#)
  - [2022 Aging and Disability Affordable Housing Community Needs Assessment](#)
  - [Mental Health Reform Plan](#)
  - [Stop the Revolving Door](#)
  - [Behavioral Health and Homelessness in San Francisco: Needs and Opportunities](#)
  - [Our City, Our Home Oversight Committee Investment Plan For Fiscal Years 20-21, 21-22, 22-23](#)
  - [All In: The Federal Strategic Plan to Prevent and End Homelessness](#)
- **System modeling to help determine how much of which kinds of housing and services interventions are needed to make an impact on homelessness in San Francisco**, implemented through consulting services from Focus Strategies.
  - This analysis developed a baseline model, using the best available data regarding needs, pathways, and scale of current investments and interventions.
  - The model was then used to project impacts of different investments or other policy and practice changes, and to inform goal- and target-setting for this Plan.
  - The modeling activities were performed in close coordination and alignment with the needs assessment processes being implemented with the Our City, Our Home Oversight Committee, and were also used to inform the A Place for All report.
  - The model will serve as a lasting tool that can be used and refined into the future.
- **Cross-departmental coordination and planning**, supported by services from Matthew Doherty Consulting, to identify priorities and objectives, as well as develop and align strategies and activities, to ensure that the strategic plan truly represents a citywide plan. Collaborative planning was implemented between the Department of Homelessness and Supportive Housing and:
  - Office of Mayor London N. Breed
  - Mayor's Office on Disability
  - Mayor's Office of Housing and Community Development
  - Mayor's Office of Transgender Initiatives
  - Office of the Controller
  - Office of Economic and Workforce Development
  - San Francisco Department of Public Health
  - San Francisco Department of Emergency Management
  - San Francisco Human Services Agency
  - San Francisco Department of Children, Youth and Their Families
  - San Francisco Department on the Status of Women
  - San Francisco Adult Probation Department
  - San Francisco District Attorney's Office
  - San Francisco Public Defender's Office
  - San Francisco Sheriff's Department
  - San Francisco Housing Authority
  - San Francisco Unified School District
  - Treasurer and Tax Collector's, Financial Justice Project

# Community Voice Matters: Key Findings and Themes from Conversations, Surveys and Focus Groups with People with Lived Expertise of Homelessness

HSH partnered with Talent Poole Consulting to provide stakeholder and community engagement services. The project team was composed of people with lived experience of homelessness, incarceration, and deep expertise working with public sector and non-profit partners. Talent Poole recruited a team of Community Liaisons who have also experienced homelessness in San Francisco to gather community feedback through surveys, focus groups and key informant interviews. The team worked to specifically engage groups that have historically been excluded from community engagement processes and underserved by traditional systems, including Black communities, Transgender and Gender Non-Conforming individuals, youth ages 18 to 24 (often called transitional age youth, or TAY), recently incarcerated people, and people from undocumented and immigrant communities.

Throughout October 2022 to January 2023, the project team conducted 319 surveys at 11 locations throughout the City and held six focus groups, and had five key informant interviews with 11 stakeholders.

## Survey Methodology and Key Findings

From December 2022 to January 2023, Community Liaisons conducted 319 surveys at 11 locations throughout the City, including outdoor encampments, shelters, clinics, mobile outreach units, and other homeless service program sites. The Community Liaisons designed the survey with the goal of inquiring about ways to improve the City's current homelessness response system.

- Respondents were primarily people of color, with Black or African Americans being the most represented group at 48%, followed by 30% white, 14% Latine or Chicane, 10% Other, 8% Native or Indigenous, 6% Asian or Pacific Islander, and 2% Middle Eastern and/or North African.
- Less than 1% of respondents were under 18, 18% were 18-24, 10% were 25-30, 20% were 31-40, 17% were 41-50, 24% were 51-60, 18% were 61-70, and 3% were 71-80.
- 46% of respondents identified as men, 39% identified as women, 2% identified as transgender men, 9% as transgender women, 2% as gender non-conforming, 2% as two-spirit, 1% as intersex, and 2% as other. (Respondents were allowed to make more than one choice.)
- Please see [Community Voice Matters: Conversations with People Experiencing Homelessness](#) for more detailed information regarding the methodology and respondents.

In addition to providing information about their personal experience of homelessness, survey respondents were asked various questions evaluating the current homelessness response system and providing feedback about solutions and what the City can do better.

Clear themes emerged about what the community believes is needed to make the system more responsive to their needs.

- **Respondents believe the City can better support those experiencing homelessness by:**
  - Overhauling current shelter programs to be easier to access.
  - Improving permanent supportive housing in SROs and providing more direct access to appropriate programs and services.
  - Creating clear communications and transparent processes about how to access housing and services.
  - Making eligible programs more accessible to people who are on the street.

- Prioritizing hiring people with lived experiences of homelessness and incarceration, and *need for training*.
- Stopping the breakup of families who want to live together (including the exclusion of pets).

**Respondents want to live in safe, clean locations that aren't triggering for those seeking to be in recovery. The vast majority of respondents said they would take housing if offered.** Respondents want housing with the following characteristics:

- It is a clean and updated building
- Has own bathrooms
- Has keys to lock their doors
- Freedom to move about as they would like
- In safe environment
- Able to buy and make their own food

**Respondents ranked what they believed the City's top five priorities for addressing homelessness should be over the next five years,** and the majority identified the following:

1. Improving housing options
2. Making it easier or faster to get housing
3. More housing options
4. Improved shelter system
5. Improved case management services

**Respondents also identified the following as important priorities:** more **emergency shelter** and **navigation** center beds, improving/expanding **mental health services**, making sure **access to programs and services are fair and equitable**, creating **more job opportunities** for people experiencing homelessness, and improving or expanding **outreach** services.

**Respondents were asked how the City could improve various systems, including outreach, case management, coordinated entry, housing, and the work of the Department of Public Works and law enforcement.** Respondents identified a need for more street outreach and case managers with **better training** and **more relevant/current resources**. Respondents consistently asked for more training to increase empathy among law enforcement and Department of Public Works staff.

**Forty-three percent of survey respondents self-identified as having been previously incarcerated, and 85% reported that they were not connected to housing upon release. Eighty percent identified as not being on probation or parole. Overarchingly, respondents said they need a variety of housing options and support upon release, including permanent supportive housing, housing with health supports, transitional housing, sober living environments, and housing problem solving.** Permanent housing was most often cited as a need among this group of respondents.

**The Community Liaisons felt strongly that it was important to ask respondents about their goals for the future and where they want to be in five years to harness their own powers to transform and see themselves beyond their current situation.** Respondents described a wide variety of dreams, goals and ambitions. The majority stated that they wanted to be healed, housed, and in community with family and their support system.



# Focus Group Methodology and Key Findings

The project team conducted six focus groups between October of 2022 to January of 2023. Focus groups were facilitated by consultants with lived experience of both homelessness and incarceration. Notetakers gathered feedback provided by participants.

The goal of the focus groups was to inquire about ways to improve the homelessness response system, informing the City's strategic plan, with a focus around the intersectionality of justice involvement and homelessness. Focus groups were held with a total of 35 community members who have experienced homelessness, as well as with individuals working on the front line providing services. Please see [Community Voice Matters: Conversations with People Experiencing Homelessness](#) for more detailed information regarding the focus groups and participants.

**Key themes emerged from the focus groups including the following:**

- **More housing (various types) and culturally responsive services needed across the board:**
  - Bilingual services and programs.
  - Gap in housing for families and people who are working and homeless in San Francisco (e.g., doubled up, living with parents/grandparents). Sense that focus is on those with addiction/chronic homelessness while younger people whose families have resided in the City for three generations are being displaced; they can't find affordable housing but can work, and may have justice involvement.
  - Peer support is important for people to navigate the homelessness response system.
  - More mental health treatment options are needed, especially for people who have a dual diagnosis.
  - Housing programs for youth ages 18 to 24 who are high utilizers of systems should be specialized and should have a clinical component, including a nurse practitioner on-site to manage medications.
- **Knowledge about the Homelessness Response System**
  - Severe lack of consistent understanding of what programs and services are available to people.
  - Meet people living outside where they are, especially those with disabilities who need services to reach them.
  - Outreach staff are not accessible and need to be available for more than a one-time interaction.
  - People often receive important information from peers instead of consistent information from outreach staff.
  - Outreach needs more people to be able to provide case management and warm hand-offs to shelter and housing.
  - Improve communication and offer more accessible information from outreach workers.
- **Housing for People with Justice Involvement:**
  - Continuing barriers for housing for justice-involved people, including not being able to live together with others on probation/parole, criminal history preventing housing applications, and being lower on priority list.
  - In-reach, reentry planning, and a warm handoff are critical. More coordination is needed.
  - The location of housing is very important for justice-involved people, and it is essential to have safe, non-triggering locations to reside to reduce recidivism.
  - Choice of abstinence-based treatment programs is needed in addition to Housing First and harm reduction programs.

- **Improving System Performance / Equity in Access:**

- Providers need more transparency about what housing and services are available and training on the process for accessing them.
- Need to increase trust between HSH and some providers.
- Providers don't feel they can adequately advocate for their client's housing needs with the current Coordinated Entry system.

- **Permanent Supportive Housing**

- Physical conditions at housing sites often need improvement. Safety also needs to be improved. Need for tailored supports for different populations.
- Some individuals need some transitional housing solution that helps them prepare for permanent housing to prevent destruction of property.

## Sources of Input for the *Home by the Bay* Plan



# Measuring Achievement of the *Home By The Bay* plan's goals

*Home by the Bay* sets the following goals to be achieved by June 2028:



## GOAL #1

**Decreasing Homelessness:** Reduce the number of people who are *unsheltered* by 50% and reduce the *total* number of people experiencing homelessness by 15%.



## GOAL #2

**Reducing Racial Inequities and Other Disparities:** Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.<sup>3</sup>



## GOAL #3

**Increasing Number of People Exiting Homelessness:** Actively support at least 30,000 people to move from homelessness into permanent housing.



## GOAL #4

**Supporting People to Succeed in Housing:** Ensure that at least 85% of people who exit homelessness do not experience it again.



## GOAL #5

**Preventing Homelessness:** Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.

The Plan's Action Areas, documented in detail in the *Action Areas, Objectives, Strategies and Activities* section of Part II of this Plan, include Strategies and Activities that will drive progress toward the achievement of these Goals.

More detailed information is provided below regarding why each Goal is important and a description of the performance measurement plan that will be implemented to assess progress and achievement of each Goal.

<sup>3</sup> While specific reduction targets for Goal #2 are not being set at the time of the issuance of this Plan, through partnership and collaborative decision-making with impacted communities, the City will establish baseline data by January 2024 and may set targets for specific reductions in inequities in future years, beginning in FY 24-25.



## GOAL #1:

### Decreasing Homelessness

Reduce the number of people who are unsheltered by 50% and reduce the total number of people experiencing homelessness by 15%.

#### Why is this Goal important?

The systemic forces that create and sustain homelessness in communities – systemic racism and other inequities, housing costs and supply, inadequate wages and income, failures of public systems of care, and health and behavioral health challenges, among many others – cannot be solved by the homelessness response system alone. Such systemic challenges must be addressed, but the City's response to homelessness must also continue to drive measurable progress toward ending homelessness, including the crisis of unsheltered homelessness and the impacts on people experiencing homelessness, neighborhoods, and communities.

#### How will this Goal be Measured?

Data from the 2022 Point-in-Time Count will be used as the baseline from which progress will be measured; that data estimated that there were 7,754 people experiencing homelessness at a given point in time, including 3,357 sheltered people and 4,397 unsheltered people.

Data from 2024 and 2026 Point-in-Time Counts will be used to assess progress toward achievement of the Goal.

Data from the 2028 Point-in-Time Count, to be performed in January 2028, will be used to determine if this Goal has been achieved.



## GOAL #2:

### Reducing Racial Inequities and Other Disparities

Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.

#### Why is this Goal important?

Homelessness in San Francisco is starkly and profoundly racially inequitable. Systemic racism and public policies rooted in white supremacy have created and sustained inequality, disparities, and inequities, including the dramatic overrepresentation of Black and Latine people, people who are LGBTQIA+, people who are transgender, non-binary, or gender non-conforming, and people with disabilities, who all experience homelessness at greatly higher rates than other populations. Making progress toward eliminating such disparities is urgent and essential to ensure we are building an equitable response to homelessness – and that we are supporting progress toward racial justice and equity within our community as a whole.

#### How will this Goal be Measured?

Assessment of progress will be measured by the City's fiscal years (FYs) which run from July 1 through June 30, comparing data from future FYs to baseline data established during FY 2023-24.

By January 2024, HSH will develop and issue comprehensive baseline data and information documenting the current state of inequities and disparities in the experience of homelessness in San Francisco and in outcomes achieved by City programs.

Beginning after FY 2023-24, each year HSH will assess whether measurable reductions in racial inequities and other disparities are being achieved, measured as changes from the baseline data, and will issue a public report communicating findings.

Based upon these assessments, and through partnership and collaborative decision making with impacted communities, the City may set targets for specific reductions in inequities in future years, beginning in FY 2024-25.



## GOAL #3:

### Increasing Number of People Exiting Homelessness

Actively support at least 30,000 people to move from homelessness into permanent housing.

#### Why is this Goal Important?

Achieving the reductions in homelessness identified in Goal #1 will require increased capacity and success at actively supporting people to end their homelessness through a range of housing and services interventions provided within the homelessness response system or through City-funded affordable housing options, including permanent supportive housing, rapid re-housing, other forms of rental assistance, facilitated access to affordable housing, and housing problem solving services and financial assistance.

#### How will this Goal be Measured?

HSH will use ONE System data and other sources of data and information, as needed, to document the unduplicated number of people supported by the homelessness response system to move from homelessness into permanent housing, including: site-based and scattered-site permanent supportive housing; rapid re-housing; other forms of rental assistance; and potentially other permanent affordable housing options.

Various demographic analyses of the data will also be performed, including the numbers of people who were unsheltered or were in shelter or other temporary accommodations immediately prior to their move into permanent housing.

Performance data covering FY 2023-24 (beginning July 1, 2023) through FY 2027-28 (ending June 30, 2028) will be used to determine if this Goal has been achieved.



## GOAL #4:

### Supporting People to Succeed In Housing

Ensure that at least 85% of people who exit homelessness do not experience it again.

#### Why is this Goal Important?

In order to achieve and sustain reductions in homelessness identified in Goal #1, and to prevent people from experiencing the trauma and impacts of repeated episodes of homelessness, it is critically important to ensure that people who exit homelessness to permanent housing options achieve housing stability, do not return to homelessness, and can pursue their goals and dreams for themselves and their families.

#### How will this Goal be Measured?

Beginning in FY 2023-24, data will be regularly analyzed to determine the rate at which people who previously exited from non-housing programs within the homelessness response system to permanent housing have returned to homelessness within 12 months.

Returns to homelessness will be documented by new participation in selected services that are provided through the homelessness response system, and various demographic analyses of the data will also be performed.

Performance data covering FY 2023-24 (beginning July 1, 2023) through FY 2027-28 (ending June 30, 2028) will be used to determine if this Goal has been achieved.





## GOAL #5:

### Preventing Homelessness

Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.

#### Why is this Goal Important?

Reducing the number of people who are homeless – and the number of people who ever experience the traumatizing impacts of homelessness – requires communities to strive to do more to prevent homelessness from occurring. As the City scales its efforts to provide homelessness prevention services and eviction prevention services and adds a focus on housing problem solving services for people at the very cusp of becoming homeless, it will be critically important to document the scale of those efforts and to analyze and assess demographic information about the households who are receiving such forms of assistance.

#### How will this Goal be Measured?

Data documenting the unduplicated number of people receiving prevention or diversion services through HSH and MOHCD. Various demographic analyses of the data will also be performed.

Performance data covering FY 2023-24 (beginning July 1, 2023) through FY 2027-28 (ending June 30, 2028) will be used to determine if this Goal has been achieved.



# Introduction to System Modeling

### Background

To assist the Department of Homelessness and Supportive Housing (HSH) to lead the development of a five-year strategic plan for preventing and ending homelessness for the City and County of San Francisco, Focus Strategies developed a custom version of the System Performance Predictor 2 (SPP2) model<sup>3</sup> specifically to fit San Francisco's homelessness response system's resources, outcomes, and inflow into homelessness.

The SPP2 uses local data to understand what the homelessness response system is currently accomplishing and to plan and prioritize changes needed to bring about the greatest feasible reduction in homelessness. The SPP2 allows communities to make projections about the outcomes of changes to system inventory (number of beds and units) and system performance (lengths of time in programs and exit destinations). The model illustrates the potential impact of implementing specific strategies, which typically include adding new programs to serve people experiencing homelessness and/or increasing the rate of exits from the homelessness response system and into housing in the community.

### Overview of Modeling Approach

Quantitative modeling with the SPP2 is an approach for “peeking” into the future to estimate how the number of people experiencing homelessness in the community might increase or decrease as changes are made to the homelessness response system. The model does not generate a single correct answer to how a community should change system inventory or system performance. Rather, it predicts the likely implications of different choices and supports intentional and deliberate strategic planning. Modeling informs decisions that impact the future; it does not tell the future.

The modeling approach views the homelessness response system as a set of policies, processes, and programs that impact how people enter homelessness, move through a series of interventions, and ultimately move back into housing. People may enter temporary programs (such as shelter), but the model continues to count them as homeless until they are permanently housed.

To predict changes in the size of the population experiencing homelessness, the model takes into consideration the following variables and the inter-relationships between them:

- Current estimates of the size of the population experiencing homelessness, broken out by single adults and families with children;
- Assumptions about the rate at which people become newly homeless and the impacts of strategies to prevent people from entering homelessness;
- Inventory of temporary resources and permanent housing resources in the system, including shelter, transitional housing, rapid rehousing, and permanent supportive housing programs, and projections about how that inventory will change over time; and
- Effectiveness of existing and anticipated new programs in helping people move from homelessness to housing, as measured by how long people participate in these programs and whether they secure housing upon exit.

<sup>3</sup> The SPP2 builds on an earlier version of the System Performance Predictor, part of the System-Wide Analytics and Projection suite of tools jointly developed by Focus Strategies and the National Alliance to End Homelessness.



Taken together, these factors paint a picture of system “flow” and the resulting impact on the number of people experiencing homelessness.

System modeling supports strategic planning through the testing of different strategy choices. Decision makers can weigh the costs of adding new resources like shelter or permanent housing against the likely impacts that those resources will have on the rates of people experiencing homelessness. Through testing multiple scenarios, system modeling helps decision-makers determine the scale of investment needed to achieve reductions in homelessness and other system goals.

## System Modeling and San Francisco’s Strategic Plan

To inform the development of the five-year strategic plan, HSH partnered with Focus Strategies to develop a system model that would achieve strategic plan goals by adding prevention services, permanent housing, and shelter.<sup>4</sup> Inputs to the model were adjusted to achieve a projected 50% decrease in unsheltered homelessness through iterative testing of multiple scenarios and gathering feedback from HSH. The model makes data-informed projections, not an exact forecast. Because the actual performance of the homelessness response system will vary from the assumptions in the model, the model projects a range of possible results.<sup>5</sup> In the final model used to guide the strategic plan, increases in system inventory are projected to reduce the count of people experiencing unsheltered homelessness to 800 – 2800 people by the end of the five-year Plan. HSH selected a mid-point in that range that yielded approximately a 50% reduction in unsheltered homelessness. The model also projects that the inventory increases will result in a reduction in overall homelessness to 5,200 – 7,200 people by the end of the five-year Plan. HSH selected a mid-point in that range that yielded approximately a 15% reduction in overall homelessness.

### System Inventory

The system model begins with HSH’s starting inventory of system resources, adds units already in the planning pipeline,<sup>6</sup> and then adds prevention services, permanent housing units, and shelter beds in a 4:2:1 ratio to achieve the desired reduction in unsheltered homelessness. Table 1 summarizes the system inventory inputs used in the system modeling scenario.

**Table 1: System Inventory and Additions Needed to Reach Strategic Plan Goals**

Resource Type	Starting Inventory 7/1/2023	Additions Already in Pipeline to Come Online after 7/1/23	New Additions in Modeling Scenario 7/1/23 – 6/30/28	Target for Total Inventory Additions 7/1/23 – 6/30/28
<b>Prevention Slots</b>	<b>1,180</b>	<b>0</b>	<b>4,300</b>	<b>4,300</b>
<b>Total Permanent Housing Units</b>	<b>15,800</b>	<b>700</b>	<b>2,550</b>	<b>3,250</b>
Permanent supportive housing	13,500	700	825	1,525
Rapid re-housing	2,300	0	1,325	1,325
Shallow subsidy	0	0	400	400
<b>Shelter Beds</b>	<b>3,500</b>	<b>0</b>	<b>1,075</b>	<b>1,075</b>

<sup>4</sup> Defined here as all forms of shelter categorized as emergency shelter by the U.S. Department of Housing and Urban Development.

<sup>5</sup> The ranges presented represent 95% confidence intervals for the model projections.

<sup>6</sup> The system modeling was based on HSH’s actual system inventory and the planned pipeline of inventory additions projected to come online before 7/1/2023 as of 12/14/2022.

## System Performance Data

In addition to information about system inventory, the model uses data about how people currently flow through the homelessness response system. The following system performance data were calculated from HSH's ONE System:

- Average length of stay in shelter, transitional housing, and rapid rehousing;
- Annual turnover rate for permanent supportive housing; and
- Percent of exits from programs to destinations outside of the homelessness response system.<sup>7</sup>

The system performance data used as inputs for the SPP2 are summarized in Table 2.

**Table 2: Summary of Homelessness Response System Performance Data<sup>8</sup>**

System Performance Element	Data Used for System Modeling	
	Adults	Families
<b>Average Length of Stay (in days)</b>		
Shelter	115	54
Transitional housing	313	295
Rapid re-housing	353	618
<b>Permanent Supportive Housing Unit Annual Turnover Rate</b>	12%	3%
<b>Percent of Exits to Destinations Outside the Homelessness Response System</b>		
Shelter	41%	39%
Transitional housing	37%	27%
Rapid re-housing	45%	64%
Site-based permanent supportive housing	70%	52%
Scattered-site permanent supportive housing	64%	57%

Some information required for modeling – annual inflow into homelessness and the average length of time in unsheltered homelessness – are not captured in existing data systems, requiring these inputs to be estimated using data from multiple administrative data sources.<sup>9</sup> Annual inflow into homelessness represents the number of households who are not homeless at the beginning of the year but enter homelessness during the year. We estimated annual inflow by subtracting the number of households in the 2022 Point-In-Time Count from an estimate of the total number of households that experience homelessness during the year. Annual inflow into homelessness was estimated to be 7,800 adult households and 1,100 family households. The average lengths of time that households remain unsheltered were estimated iteratively during the modeling process. The final estimates used in the modeling were 300 days for adult households and 255 days for family households.

## System Modeling Projections

Using the system inventory and performance data above, the model calculated five-year projections for key impacts of the homelessness response system, which were used to inform San Francisco's strategic plan. The model's key projections for the strategic plan and related plan goals are displayed in Table 3.

<sup>7</sup> Exits to destinations outside of the homelessness response system include private rentals, staying with friends or family, subsidized housing not funded by HSH, as well as institutional settings like nursing homes and jails. When a household leaves the homelessness response system, a new household can be served by the vacant bed or unit.

<sup>8</sup> The performance data in Table 2 were calculated from all exits from emergency shelter, transitional housing, and permanent housing programs between 8/31/2021 and 8/31/2022 that were recorded in the ONE System.

<sup>9</sup> Administrative data sources used for estimation include the ONE System, Point-In-Time Count data, and public health system data.

**Table 3: Summary of Strategic Plan Goals and Key Model Projections**

Strategic Plan Goal	Performance Measure	System Model Projection	Baseline without Inventory Additions
<b>Goal 1a:</b> <b>Reduce the number of people who are unsheltered by 50%.</b>	Unsheltered Homelessness in 2028 Point-in-Time (PIT) Count	Estimated 1,800 people experiencing unsheltered homelessness (59% decrease from 2022)  Estimated range: 800 - 2,800 people	Estimated 4,700 people experiencing unsheltered homelessness  Estimated range: 3,700 - 5,700 people
<b>Goal 1b:</b> <b>Reduce the total number of people experiencing homelessness by 15%.</b>	Overall Homelessness in 2028 PIT Count	Estimated 6,200 people experiencing homelessness (20% decrease from 2022)  Estimated range: 5,200 - 7,200 people	Estimated 8,000 people experiencing homelessness  Estimated range: 7,000 - 9,000 people
<b>Goal 3:</b> <b>Actively support at least 30,000 people to move from homelessness into permanent housing.</b>	Permanent Housing Move-Ins, FY23-24 – FY27-28	Estimated 31,000 people actively supported to move into permanent housing	Estimated 27,500 people actively supported to move into permanent housing
<b>Goal 5:</b> <b>Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.</b>	Total Prevention Services, FY23-24 – FY27-28	Estimated 18,500 people access prevention services	Estimated 13,000 people access prevention services

### Estimated Costs

This system modeling has also made it possible to project the costs of expanding the homelessness response system with additional housing and services. Achieving the strategic plan goals through the inventory additions in this system modeling scenario would require additional funding beyond HSH's current budget. Table 4 summarizes the estimated costs of ramping up the added inventory during the strategic plan as well as the ongoing operating and services costs once all programs are online, including:

- More than \$607 million in additional funding during the five-year timeframe of this Plan
- More than \$217 million annually thereafter, increasing with inflation over time, to sustain the new investments

**Table 4: Estimated Costs of Strategic Modeling Scenario**

Costs	Estimate
<b>Initial Five-Year Costs</b>	<b>\$607,661,000</b>
Start-up cost	\$29,717,000
Five-year operating and services	\$577,944,000
<b>Ongoing Operating and Services</b>	<b>\$217,214,000</b>
Prevention	\$7,021,000
Non-congregate shelter	\$86,910,000
Rapid re-housing	\$70,928,000
Shallow subsidy	\$9,009,000
Site-based permanent housing	\$12,566,000
Scattered-site permanent housing	\$30,780,000

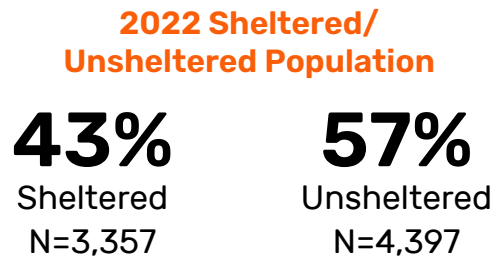
# Homelessness In San Francisco

## Overview

The crisis of homelessness, including unsheltered homelessness, in San Francisco is driven by many systemic factors and a history of intentional policy decisions, and has been a long time in the making. Black, Indigenous, and Latine people experience homelessness at disproportionately high rates driven by historical and structural racism and failed policies across many systems, including discrimination in housing, health, education, employment, and criminal justice. Increasing economic inequality in San Francisco, housing costs rapidly outpacing wage growth, and the severe lack of investment in housing affordable for people with lower incomes all contribute to housing challenges and homelessness, causing people to become homeless and making it difficult for people to successfully end their homelessness within our community. The increase in housing costs across the region make it difficult to move to other parts of the Bay Area which are also increasingly unaffordable to a significant portion of renters.

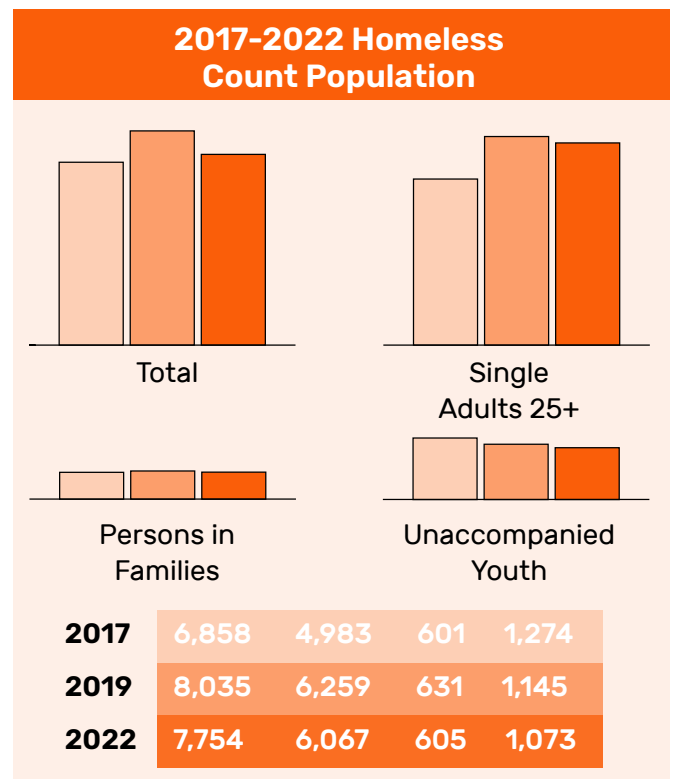
Every two years, San Francisco performs a Point-in-Time Count of people experiencing both unsheltered and sheltered homelessness, providing a critical snapshot of people experiencing homelessness in our community at a point in time and making it possible to measure changes and trends over time.

San Francisco's 2022 Point-in-Time Count, performed in February 2022, estimated that there were a total of 7,754 people experiencing homelessness in the city, including an estimated 3,357 (43%) people who were sheltered and 4,397 (57%) people who were unsheltered. Further, based upon recent modeling activities, the City estimates that as many as 20,000 individuals may experience homelessness in San Francisco over the course of a full year.



Despite these challenges, the City has been making measurable progress in recent years:

- **The 2022 Point-in-Time Count data represents a 3.5% decrease in total homelessness, and a 15% decrease in unsheltered homelessness since the previous Count performed in 2019**, a timeframe in which California and the nation as a whole experienced increases in the number of people experiencing homelessness.<sup>10</sup>
- **Programs and services have been helping more people than ever before to exit homelessness through housing, prevention, or reunification with support systems:** more than 8,000 households exited homelessness from January 2019 to January 2022 through permanent supportive housing, Rapid Rehousing, Prevention, and Problem Solving interventions, including relocation assistance.
- Supported by time-limited federal and state funding made available in response to the COVID-19 pandemic, the City was able to temporarily operate nearly 2,300 units of non-congregate shelter by leasing hotels.



<sup>10</sup> The planned 2021 Count was not performed due to the COVID-19 pandemic, and moving forward, Counts will be performed every other year on even years.

Increasing such progress, and implementing an effective homelessness response system committed to driving progress toward racial equity and justice, requires a thorough and detailed understanding of homelessness in our community. Information below summarizes findings from the following sources and provides guidance on where to find more detailed information:

- [San Francisco Homeless Count and Survey: 2022 Comprehensive Report](#) (August 2022)
- [Our City, Our Home Oversight Committee Needs Assessment](#) (December 2022)

## 2022 San Francisco Homeless Count and Survey

The Point-in-Time Count is complemented by survey activities through which people who are sheltered and unsheltered are interviewed by outreach surveyors in the weeks following the general count, making it possible to develop projected estimates regarding the demographics of people experiencing homelessness and to better understand people's needs, systemic causes of homelessness, and living situations prior to and during their experiences of homelessness.

### Household Breakdown

#### SINGLE ADULTS



**40%**

Sheltered

**60%**

Unsheltered

7,063 individuals in 6,138 Households

#### FAMILIES



**87%**

Sheltered

**13%**

Unsheltered

205 Families with 605 Members

#### UNACCOMPANIED MINORS



**5%**

Sheltered

**95%**

Unsheltered

86 minors in 64 Households

### Select Populations

#### CHRONICALLY HOMELESS



**59%**

Sheltered

**41%**

Unsheltered

2,691 Individuals

#### VETERANS



**33%**

Sheltered

**67%**

Unsheltered

605 Individuals

Point-in-Time Count and survey data also makes it possible to estimate the number of people experiencing homelessness across various subpopulations.

**People in families with children, including the minor children within those families, represented eight percent (8%) of the total population** counted in the Point-in-Time Count, while 91% were individuals without children.

In total, at the time of the 2022 Point-in-Time Count, an estimated **5%** of people experiencing homelessness were under the age of 18, **13% were between the ages of 18-24, and 81% were over the age of 25.**

Further, older adults were also more significantly represented in the 2022 PIT Count, including **an estimated 17% were 51 to 60 years old, and 8% were 61 or older.**

An estimated **2,691 people (or 35% of the homeless population), 98% of whom were adults without children with them, were experiencing chronic homelessness**, defined by the presence of a disabling condition and lengthy experiences of homelessness, an 11% decrease since 2019.

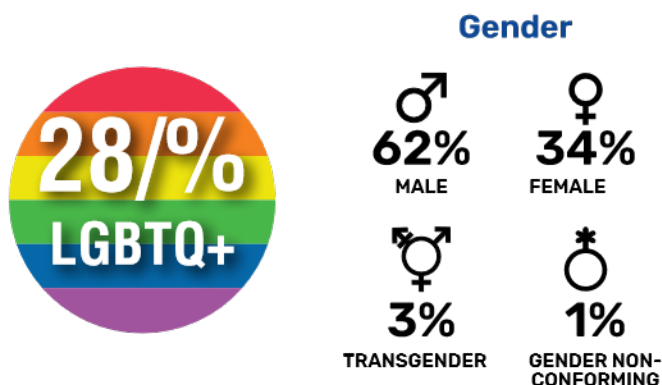
In 2022, there were **an estimated 605 veterans experiencing homelessness in San Francisco**, essentially the same total number as estimated in the 2019 Count, but including an estimated **18% reduction in the number of Veterans who were unsheltered.**

## Racial Inequities And Other Disparities

The inequities by race and ethnicity for people who experience homelessness in San Francisco were profound and stark, as they are throughout California and the United States. See the table below for a summary of demographic information regarding people experiencing homelessness in San Francisco in comparison to representation among the general population and representation among people living in poverty in the city.

- **An estimated 38% of people experiencing homelessness are Black, African American, or African,** more than 6 times higher than their representation in the general population of San Francisco (6%).
- **An estimated 4% of people experiencing homelessness are American Indian, Alaskan Native, or Indigenous,** who are only 1% of the general population of the city.
- **An estimated 3% of people experiencing homelessness are Native Hawaiian or Pacific Islander,** who are only 1% of the general population of the city.
- **An estimated 30% of people experiencing homelessness are Latinx/e,** much higher than the general population of San Francisco (16%), and representing a significant increase since 2019, when it was estimated that 18% of the people experiencing homelessness were Latinx/e.
- **Lower percentages of people experiencing homelessness are White (43%) or Asian or Asian American (6%) compared to their representation in the general population of San Francisco (51% and 37% respectively).**

	Representation In General Population of San Francisco	Representation Among People Experiencing Poverty In San Francisco	Representation Among People Experiencing Homelessness In San Francisco
Black or African American	6%	13%	38%
American Indian, Alaskan Native, or Indigenous	1%	1%	4%
Native Hawaiian or other Pacific Islander	1%	<1%	3%
Asian or Asian American	37%	33%	6%
White	51%	33%	43%
Multiracial	8%	8%	6%
Latine	16%	20%	30%
LGBTQIA+	12%	N/A	28%
Transgender / Gender Non-Conforming	<1%	N/A	4%



Other forms of inequity are also prevalent. It is estimated that **62% of people experiencing homelessness identify as men, 34% identify as women, 3% identify as transgender and 1% as gender non-conforming.**

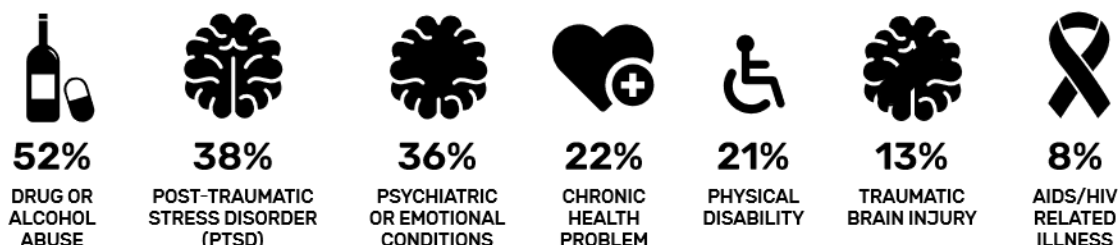
And **28% of survey respondents identified as LGBTQIA+ compared to an estimated 12% of San Francisco's population as a whole.**



In addition, **29%** of survey respondents indicated that they had at least one disabling condition, and **high percentages of people reported current health conditions** that may be affecting their housing stability or employment, including **52%** reporting drug or alcohol abuse, **36%** reporting psychiatric of emotional conditions, **21%** reporting physical disability, and **8%** reporting HIV-related illness.

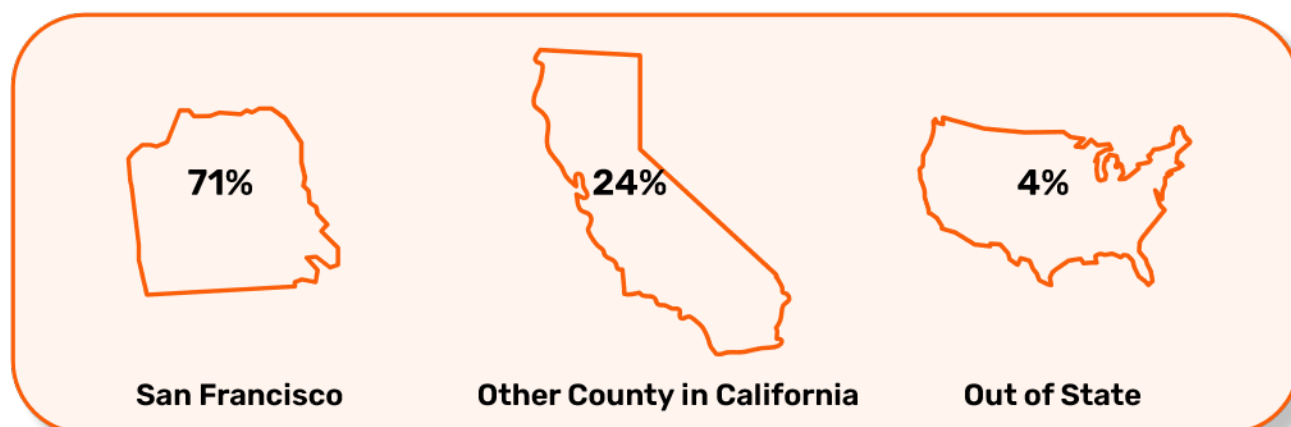
### Self Reported Health+

**Current health conditions that may affect the housing stability or employment of those experiencing homelessness**

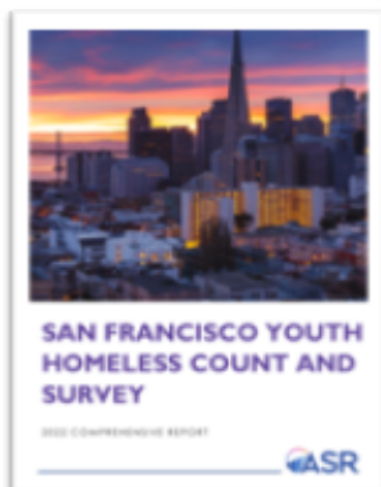


### Residency in San Francisco

**The vast majority (71%) of respondents reported living in San Francisco at the time they most recently became homeless.** Of those, over one-third (35%) reported living in San Francisco for 10 or more years, nearly half (48%) reported living in San Francisco for between 1 and 9 years, and seventeen percent (17%) reported living in San Francisco for less than one year. Four percent (4%) of respondents reported living out of state at the time they became homeless. Twenty-four (24%) reported living in another county within California.



### For More Information



For more detailed analysis of the Point-in-Time Count and survey findings, please see the full [San Francisco Homeless Count and Survey: 2022 Comprehensive Report](#) and [San Francisco Youth Homeless Count and Survey: 2022 Comprehensive Report](#).



# Our City, Our Home Oversight Committee Needs Assessment

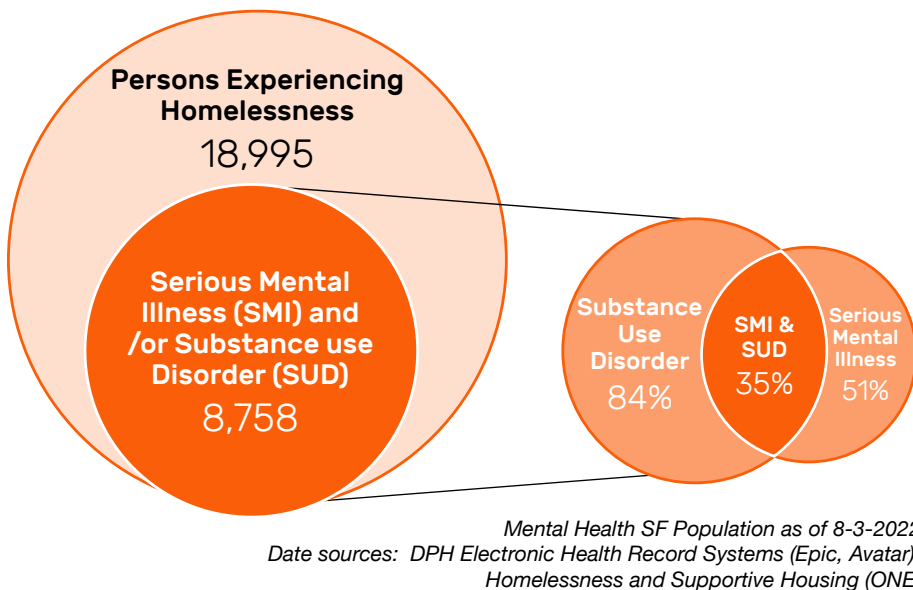
The Our City, Our Home Oversight Committee and staff from the City’s Controller’s Office performed needs assessment activities and analyses during 2022, resulting in the [Our City, Our Home Oversight Committee Needs Assessment](#) finalized by the Committee in December 2022.<sup>11</sup> The needs assessment draws source materials from a variety of City agencies, departments, and offices, including:

- Department of Homelessness and Supportive Housing
- Mayor’s Office of Housing and Community Development
- Department of Public Health
- Planning Department
- Department on the Status of Women
- San Francisco Unified School District
- Human Services Agency

The OCOH Needs Assessment utilizes Point-in-Time Count data and survey information, described above, for some of its analyses. Those findings will not be repeated here, focusing instead on elements of the Needs Assessment that extended beyond those sources.

## Key Findings Regarding Needs and Experiences

**Homeless households confront significant economic barriers**, including that 96% of adult households and 97% of families with children assessed through San Francisco’s Coordinated Entry system reported being Extremely Low Income. 71% of adults reported less than \$1,000 per month in cash income, and 75% of families reported less than \$1,500 in cash income.



**People experiencing homelessness have a variety of health needs**, and Department of Public Health data shows that 46% of people experiencing homelessness who touch the homelessness response and/or health care systems have a Serious Mental Illness (SMI) and/or Substance Use Disorder (SUD) diagnosis, and 35% of those people are dually diagnosed with SMI and SUD.

**Older adults experiencing homelessness have unique needs**, with homeless older adults in their 50s and 60s often having health characteristics of housed people 20 years older, including chronic health conditions, mobility impairments, cognitive impairments, and premature death. While 2022 PIT data showed a decrease in the number of people experiencing homelessness who were aged 51 or older, one in three adults assessed through the Coordinated Entry system were aged 50 or older.

<sup>11</sup> See the Our City, [Our Home Oversight Committee Needs Assessment](#) report for the sources of specific data cited in this section.

**Families with children living in SROs face significant barriers and are considered homeless in San Francisco and under certain federal programs due to overcrowded conditions:** According to a 2015 report from the SRO Families United Collaborative, there were approximately 700 households with minor children living in SRO units; 75% of these families were immigrants; 86% of the adults were not fluent in English; 69% were of Asian descent; and although 96.5% of adults were employed, 86% reported having insufficient income to move out of SROs.

**San Francisco Unified School District data identified a significant number of students experiencing homelessness in 2018 (2,580 students)** under a definition inclusive of households who are living doubled up with friends or relatives (1,661 students), households who are paying for their own stays in hotels or motels (291 students), and households who are sheltered or unsheltered (628 students).

**Housing insecurity and overcrowding also illustrate structural racism in San Francisco**, with Asian-Pacific Islander and Latine households more likely to live in overcrowded and severely overcrowded conditions, and Black and Latine households reporting experiencing higher rates of housing insecurity.

**More than 4,100 survivors of domestic violence (counting all household members) are displaced from housing each year in San Francisco**, and domestic violence was the primary cause of homelessness for 8% of literally homeless families and 4% of literally homeless adults without children.

**There is significant unmet need for shelter and other supports for survivors of domestic violence**, and survivors of reported family violence are disproportionately Black and Latine; women make up 70% of survivors of domestic violence who engage with police.

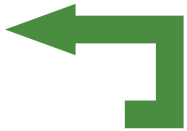
**Focus groups of people with lived experiences of homelessness or housing concerns were performed as part of the OCOH Needs Assessments**, and qualitative information provided through those sessions indicated:

- **Unsupportive family relationships are a root case of youth homelessness**, including conflict with family being a primary cause of homelessness for LGBTQIA+ youth, and the most common case of homelessness for people of all ages was a breakdown of relationships that may have otherwise prevented homelessness.
- **Older adults struggle to afford housing on fixed incomes**, and some older adults are working or may be considering returning to work to try to better afford housing.
- Among people experiencing homelessness who report working, **most reported working at entry-level or minimum-wage positions**.
- **People experiencing homelessness also experience a profound sense of isolation**, describe feeling hopelessness about their situations and the future, and many describe needing mental and substance use supports for themselves and/or others.
- **Hopelessness and frustration also resulted from participants reporting struggling to navigate the homelessness response system to find help**, being deemed ineligible for programs, or receiving supports that fell short of meeting their needs.

The [\*\*Safe Housing in San Francisco: A Community Needs Assessment Report\*\*](#) summarizes and analyzes the findings of Community Needs Assessment activities, which HSH engaged the Safe Housing Alliance to conduct, and is another critical source of information regarding housing and services needs for survivors of Domestic Violence, Sexual Assault, and Human Trafficking in San Francisco.

# Homelessness Response System: Core Components

Through this Plan, the City and our partners will continue to refine how each of the following components of the homelessness response system is implemented. We will also continue to weave them together into a cohesive system that people experiencing housing crises and homelessness can understand, access, and navigate with ease.



**Prevention** includes homelessness prevention services like flexible financial assistance, one-time payments, or longer-term assistance to cover a wide range of potential needs related to securing or retaining housing for households experiencing crises that put them at risk of homelessness. Prevention also includes eviction prevention services to prevent loss of housing by people experiencing housing instability.



**Coordinated Entry** is the front door to the homelessness response system. It is designed to assess, prioritize, and match people experiencing homelessness to housing opportunities efficiently and consistently. Coordinated Entry uses a locally designed population-specific assessment, a centralized data system, a “by name” database of clients, and a prioritization method. Coordinated Entry Access Points located throughout the city serve as the community gateways into San Francisco’s homelessness response system. Access Points are operated by local non-profit service providers and serve adults, families and youth ages 18 to 24, as well as special subpopulations that benefit from a more tailored approach.



**Outreach** engages and develops relationships with people currently living outside. Outreach workers assess people’s housing and services needs and goals and connect people to crisis interventions, shelter, health and behavioral health care, permanent housing, and other services and opportunities both inside and outside of the homelessness response system.



**Shelter** provides temporary places to stay while accessing services and seeking housing solutions. Shelter includes both congregate and non-congregate settings, such as navigation centers, hotels, and cabins. Transitional housing also provides longer-term temporary accommodations with services.

**Crisis interventions** offer supports to people who are experiencing unsheltered homelessness. Crisis interventions include safe sleep, safe parking, drop-in centers, and other crisis services.



**Housing problem solving** services and approaches are embedded across the homelessness response system. These interventions provide opportunities to **divert** people from needing to enter shelter or other parts of the homelessness response system; they also support people to rapidly exit homelessness by quickly resolving their homelessness without the need for ongoing support. Housing problem solving offers flexible options tailored to address people's unique needs and circumstances, including problem-solving conversations, financial assistance, housing location assistance, shared housing arrangements, travel and relocation support, family reunification, mediation, move-in assistance, and support to resolve other issues related to housing and employment.



**Housing** provides permanent solutions to homelessness by connecting people to units or subsidies as well as services to support their success, as needed. Permanent housing includes dedicated supportive housing units for people who have exited homelessness; short-term and on-going rental subsidies; and other housing people can afford. Housing program models within the homelessness response system include site-based and scattered-site permanent supportive housing (including federal housing vouchers and the Flexible Housing Subsidy Pool), rapid re-housing, and shallow subsidies. Through HSH's housing ladder, residents of permanent supportive housing who no longer need the intensity of services available in that program model can move into other housing options that they can afford and connect to any services they still need. The City also assists people to access safe and stable affordable housing options not connected to the homelessness response system.

## Innovating and Tailoring Strategies for Different Populations

**In the implementation of the *Home by the Bay* plan, tailored strategies and innovations will be pursued to drive progress on preventing and ending homelessness for different populations among the people experiencing homelessness in San Francisco.**

**Highlights of those innovations and tailored strategies for several populations are spotlighted here.**

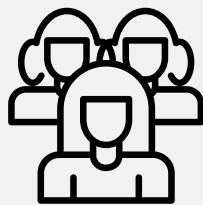


### Veterans

Since 2010, San Francisco has decreased veteran homelessness by approximately 45% as a result of a relentless focus on permanently housing hundreds of unhoused veterans. Led by Swords to Plowshares, the main nonprofit aiding veterans in San Francisco, and in partnership with the Department of Veterans Affairs, the City and its community partners are renewing the commitment to effectively end veteran homelessness in San Francisco by 2028. Since the 2017 HSH Strategic Framework was developed, this comprehensive effort to house every veteran has helped to identify and assess unhoused veterans through the new Coordinated Entry system, match veterans to permanent housing solutions such as rapid re-housing and permanent supportive housing, and connect veterans to services and increased income so they can sustain their housing.

This consistent focus on Housing First resulted in significant decreases, especially among veterans, in people experiencing chronic and unsheltered homelessness. Despite stalled federal resources from 2017-20, these dedicated partners have developed new housing, such as the Maceo Apartments on Treasure Island opened in 2023, expanded services to protect veterans from the devastating impacts of COVID-19, and implemented innovative approaches to mitigating high housing costs such as providing “shallow rental subsidies” to veterans who only need a relatively small amount of ongoing financial assistance to pay a portion of their rent.

San Francisco’s renewed commitment to end veteran homelessness will build on this success and requires seeking more resources and stronger partnerships, and developing innovative housing models to prioritize veterans who are aging and disabled, to achieve this bold goal.



## Youth and Young Adults

San Francisco reduced youth homelessness by 15% between 2017–2022 and has achieved many of the goals outlined in a 2018 youth system plan. San Francisco’s youth programs include young adults as well. Driven by the work of community-based service providers with programs designed for youth and young adults, this outcome proves that making strategic and proportional investments in Housing First-oriented interventions and using a coordinated systems and culturally competent approach to serve youth in all stages of a housing crisis does work to decrease homelessness in that population over time. This tailored approach for youth that led to a decrease relies on having a diversity of permanent and temporary housing shelter and service solutions that meet young people where they are and support their longer-term stability. The youth system will be planning on setting a new goal on reducing homelessness and reversing racial disparities in the coming year.

### Achievements include:

- Successful implementation of the [Rising Up](#) Rapid Rehousing for Youth initiative that is aiming for a 50% reduction in youth homelessness and has already housed hundreds of young people
- Opening of a new Navigation Center for transitional age youth (TAY) to better serve youth in Bayview implementation of a youth Coordinated Entry System
- Significant increases in permanent supportive housing for youth through the TAY flexible housing subsidy pool
- 2 newly acquired PSH sites: Casa Esperanza and the Mission Inn
- Additional expansions of TAY housing, including a site devoted to transgender and gender non-conforming youth, are planned in the coming year
- Adoption of a hHousing ladder program, which helps youth transition from PSH to less intensive voucher-subsidized housing

Cross-systems collaboration with other city systems of care that have youth-specific services remains a critical need for young people to find stability and independence through services including behavioral health, education, employment and financial empowerment.

The voices of youth shape programs for youth. BIPOC-led providers are modeling how to center youth most impacted by racism, discrimination, and violence. Responding to these needs, the City continues to expand the diversity of housing interventions in neighborhoods that are more desirable for youth and focus on reversing racial disparities by leasing up a portion of units using an explicit equity and neighborhood-based approach for historically marginalized populations. The City also seeks to expand the housing ladder program through scattered site subsidies, which have proven to be a successful way for youth to move on from PSH to more independent living, and invest in strategic efforts to prevent homelessness for youth exiting foster care.

Through a number of new and innovative programs, San Francisco is piloting new areas of activity intended to help youth increase income and sustain their own housing, including [“Trust Youth”](#) a new direct cash transfer program, housing problem solving and flexible financial assistance services, targeted homelessness prevention resources, and new basic income pilots.

To focus on reducing recidivism and reversing racial disparities in youth who are justice system involved, HSH, the Mayor’s Office of Housing and Community Development, and community partners are working with criminal justice systems through a [MacArthur Foundation Safety and Justice Challenge “Just Home”](#) grant to bring a stronger focus of people experiencing homelessness and criminal justice involvement.



## Families with Children

In the next 5 years, the homelessness response system is projected to have the capacity to significantly reduce family homelessness and end unsheltered homelessness, due to an influx of new resources for families. For example, in the last 2 years over 200 (25%) of San Francisco's allotment of new federally funded "Emergency Housing Vouchers" were targeted to literally homeless and at-risk families in San Francisco, with a strong focus on Bayview Hunter's Point. Hundreds of new PSH family units will be coming online in the coming year. In addition to adding more housing and resources for families with children, HSH has reopened the "housing ladder" program for families and created a behavioral health roving team for family shelter and PSH.

San Francisco's family system intends to implement and explore a number of new innovative strategies to continue decreasing homelessness for folks, including:

- Creating shared housing options (e.g., living with a roommate) so families can live with roommates and intentional outreach to families with established friendships who are interested in living together.
- Improving data sharing between the San Francisco Unified School District (SFUSD) and the homelessness response system to better understand and address housing instability among SFUSD families.
- Strengthening information sharing and relationship-building among City-funded homelessness response system providers and providers of non-housing services (e.g., childcare support, employment, and financial empowerment) to children, youth and families.
- Providing a broader range of housing options to families with children who are currently living in doubled-up situations, in SROs, or in other overcrowded, unsafe, or unstable living arrangements.
- Collaborating with the state and across City departments to change housing funding applications and develop opportunities for families with low incomes who may not be eligible for housing dedicated to those with the lowest incomes.
- Issuing updated policies that clarify the circumstances under which child-welfare involved families may be served in family shelter and housing while awaiting reunification with their child(ren).
- Continuing to invest in additional behavioral health services and prevention services for families.





## People who are Justice- Involved

Due to historic and current structural racism and systemic cracks and failings, BIPOC communities are significantly overrepresented among people who have had criminal justice system involvement. San Francisco's criminal justice system partners have been deeply focused on reducing racial disparities among this population through the Safety and Justice Challenge, a MacArthur Foundation-funded initiative, successfully diverting hundreds of people away from jail and prison through targeted programs and services to help people stay out of these systems.

In the last year, HSH and the District Attorney's Office, in partnership with the Adult Probation Department, Department of Public Health, Public Defender's Office, Sheriff's Office, and Mayor's Office of Housing and Community Development, were awarded new resources from the MacArthur Foundation's "Just Home Initiative" to create a new strategic effort to build a more integrated system of assessment, housing, and service connections for people who are experiencing repeated episodes of homelessness and contacts with the criminal justice system.

Through Just Home, HSH and its partners have new resources to create a strategic plan to break down silos between the City's housing and criminal justice agencies and establish partnerships that allow for more coordinated, comprehensive, and equitable pathways to housing for those involved with the criminal legal system, starting with the opening of HSH's Access Point for this population in 2023. The City also hopes to launch an innovative PSH model specifically for adults exiting custody who have high needs, have high utilization of the criminal justice system, have urgent or emergent health concerns, and are experiencing housing instability.



## Transgender and Gender Non- Conforming People

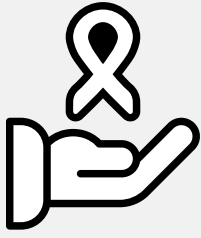
Since the launch of the Ending Transgender Homelessness Initiative in 2023, the City is the first in the country to start explicitly working towards effectively ending homelessness for people who identify as and Gender Non-Conforming (TGNC) in San Francisco. This historic goal was initiated by TGNC community stakeholders in collaboration with the Mayor's Office of Transgender Initiatives and HSH, and it requires deep collaboration between City partners to plan and launch the initiative.

Community partners with lived expertise remain central and will need to be resourced to advise the Mayor's Office of Transgender Initiatives, HSH, and the Mayor's Office of Housing and Community Development on developing a detailed implementation plan. The key objectives that support the achievement of this unprecedented goal are:

1. Support the TGNC-focused community organizations that are driving this historic goal by resourcing and building the service capacity and organizational infrastructure to match the need; and
2. Make the necessary changes to the homelessness response system to ensure that the system becomes safer and more responsive for TGNC people.

The initiative will help to end homelessness for this population by:

- Administering HSH housing and services intentionally targeted to the specific needs of TGNC people who are unhoused.
- Developing the organizational infrastructure and service capacity of several TGNC-focused service providers to successfully scale up the delivery of culturally responsive interventions to TGNC people experiencing homelessness.
- Incorporating more gender diversity training across the entire homelessness response system to reduce existing barriers to services and housing.
- Improving access to shelter and permanent housing for people who identify as TGNC that better addresses their safety and service needs.



## Survivors

HSH and the community and City partners serving survivors fleeing violence launched a Safe Housing Working Group, resulting in the completion of a [comprehensive needs assessment for survivors](#). This group was comprised of survivors, City departments, and Victim Service Providers. The City and its partners are committed to implementing the recommendations from the needs assessment for a more integrated and robust system of care explicitly responding to the needs of survivors. Working in collaboration with the Department on the Status of Women and Department of Public Health, HSH and community nonprofits plan to address the housing needs of unhoused survivors experiencing domestic violence and community violence.

A recent successful collaboration of partnerships between the City, the San Francisco Housing Authority, and survivor-serving nonprofit providers showed the importance of focusing efforts on providing safe and immediate shelter and permanent housing options to survivors using federal Emergency Housing Vouchers. [In 2022, the City dedicated over 130 Emergency Housing Vouchers to survivors, including a pilot program focused on survivors of community violence.](#)

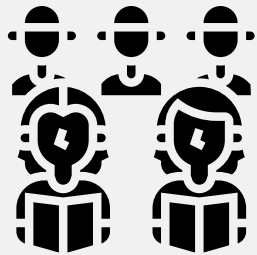
Another success we will scale to meet need is the launch of the Housing for Survivors portfolio of economic mobility service offerings, which pairs financial coaching and workforce development services. This program shows how important the coordination of partners offering housing and services is for meeting the specific safety needs of survivors experiencing homelessness.



## People with Disabilities

People with disabilities make up a significant portion of the population experiencing homelessness. Of those surveyed in the 2022 PIT, 39% reported having a least one disabling condition that impacts their ability to live independently without stable housing. Many people with disabilities have lower fixed incomes, which makes it challenging to find affordable housing in the city. Lack of accessible housing and shelter, challenges navigating housing applications, and difficulties accessing the workforce are only some of the additional reasons why people with disabilities are more likely to experience homelessness. The City recognizes the unique needs of this population and is committed to creating tailored and more accessible services and housing to meet these needs. The City will also seek to implement more innovative strategies for people with disabilities, including:

- Implementing the recommendations of the cross-departmental [needs assessment on affordable housing needs among older adults and people with disabilities](#).
- Developing systems for better tracking and monitoring resolution of complaints filed to the Mayor's Office on Disability and through other channels related to accessibility issues in shelters and housing.
- Developing strategies, tools, trainings and ongoing supports to resolve Americans with Disabilities (ADA)-related grievances regarding shelter and permanent supportive housing sites and to plan for improvements to programmatic and facilities access.
- Supporting City-wide strategies that address the impact of encampments on equitable access to public rights of way for people with disabilities.
- Piloting new training curricula regarding providing reasonable accommodations for people with disabilities in housing.
- Ensuring that points of access to the homelessness response system recognize disability status as at-risk criteria when determining eligibility for particular programs and services; training intake staff regarding when immediate supports must be made available to people with disabilities
- Developing expanded expertise within HSH regarding the needs of people with disabilities, and building expertise within HSH and among providers of PSH about low-barrier strategies for modifying older housing units to be accessible to people with disabilities.



## Older Adults

Older adults are one of the fastest-growing populations experiencing homelessness, often becoming unhoused for the first time after working and paying rent for most of their lives. Older adults were significantly represented in the 2022 PIT Count, including an estimated 17% of people who were 51 to 60 years old and 8% who were 61 or older. High costs, stagnant wages, health issues, and a changing job market are driving more older adults into homelessness. The City recognizes that we need a much more targeted and coordinated systems approach with specific resources for older adults and people who are aging in place and medically frail to ensure more older adults are not being forced to live on the street.

In addition to dedicating more outreach, shelter, and housing tailored to the needs of this vulnerable population, the City seeks to implement innovative strategies for older adults, including:

- Creating a goal for bringing unsheltered older adults indoors more quickly through outreach efforts.
- Bringing an enhanced medical care PSH model that is funded through Medi-Cal to serve those with acute and complex medical needs.
- [Increasing current cross-departmental collaborations that are bringing much-needed health and in-home support services to PSH on site.](#)
- Implementing the recommendations of the cross-departmental [needs assessment on affordable housing needs among older adults and people with disabilities](#), particularly focused on better assessment and homelessness prevention.
- Adjusting processes to rapidly house older adults from the street and decrease long stays in shelter.
- Developing higher levels of in-home support to address the complex health needs of the aging population of people who are currently unsheltered or are living in supportive housing.



## People Experiencing Chronic Homelessness

The 2022 Point-in-Time Count documented an estimated 11% reduction in the number of people in San Francisco experiencing chronic homelessness, defined as people with disabilities experiencing lengthy periods of homelessness. However, there are still nearly 2,700 people estimated to be experiencing chronic homelessness on any given day.

To continue to drive progress and reductions in chronic homelessness, policies and processes within the homelessness response system will continue to prioritize people experiencing long-term homelessness in the provision of housing and services opportunities. Other strategies will include:

- Continuing to expand the supply of permanent supportive housing opportunities available.
- Enhancing services in shelters and permanent housing programs to better address the challenges facing people with complex care and services needs and strengthen housing placement and stability outcomes.
- Aligning critical resources to successfully implement a shared priority by-name list strategy to identify, understand, and successfully engage highly vulnerable people through street engagement efforts designed to improve people's wellbeing through access to housing, health care, and services.
- Enhancing and expanding efforts to directly place people experiencing unsheltered homelessness into permanent housing without an intermediate stop in transitional housing or shelter, assess effectiveness, and expand upon successful efforts.
- Developing higher levels of in-home support to address the complex health needs of the aging population of people who are currently unsheltered or are living in supportive housing.

## Links To Other Important Information

Other documents relevant to the development and implementation of the Home by the Bay plan include:

- [\*\*Community Voice Matters: Conversations with People Experiencing Homelessness\*\*](#), providing more details on methodology and findings than summarized in this document.
- [\*\*San Francisco Homeless Count and Survey: 2022 Comprehensive Report\*\*](#), providing the full analysis of the Point-in-Time Count and surveying activities summarized in this Plan.
- [\*\*San Francisco Youth Homeless Count and Survey: 2022 Comprehensive Report\*\*](#), providing the full analysis of the Youth Point-in-Time Count and surveying activities referenced in this Plan.
- [\*\*HSH Racial Equity Action Plan and Racial Equity Progress Report\*\*](#) for 2021, providing detailed strategies and activities being implemented by HSH for advancing racial equity internally and externally.
- [\*\*Our City, Our Home Oversight Committee Needs Assessment Report\*\*](#), providing more detailed analysis and sources of data and information summarized in this Plan.
- [\*\*Coordinated Entry Evaluation Report\*\*](#) and [\*\*Redesign Recommendations\*\*](#), detailing the findings of the evaluation of San Francisco's Coordinated Entry system and the redesign recommendations identified through a collaborative community engagement and decision-making process.
- [\*\*Safe Housing in San Francisco: A Community Needs Assessment Report\*\*](#), summarizing and analyzing the findings of Community Needs Assessment activities, which HSH engaged the Safe Housing Alliance to conduct, and providing preliminary recommendations for improving safe and equitable access to homeless and housing services in San Francisco for survivors of Domestic Violence (DV), Sexual Assault (SA), and Human Trafficking (HT).
- [\*\*Glossary of Racial Equity and Housing Justice Terms\*\*](#), providing HSH's working definitions of many relevant terms and concepts.

# Community-Based Service Providers and Partners Invited to give input on the *Home By The Bay* plan

- 3rd Street Youth Center & Clinic
- Adult Probation Providers
- At the Crossroads
- Bay Area Community Services
- Bayview Hunters Point Foundation
- Bayview Senior Services
- Bernal Heights Neighborhood Center
- Booker T. Washington Community Service Center
- BRIDGE Housing
- Brilliant Corners
- Catholic Charities
- Chinatown CDC
- Community Forward
- Compass Family Services
- Conard House
- Delivering Innovation in Supportive Housing (DISH)
- Dolores Street Community Services
- Edgewood
- Episcopal Community Services
- Eviction Defense Collaborative
- Felton Institute
- First Place for Youth
- Five Keys
- Glide Housing
- Hamilton Families
- HealthRIGHT 360
- Heluna Health
- Homeless Children's Network
- Homeless Prenatal Program
- Homeless Youth Alliance
- HomeRise
- Hospitality House
- Huckleberry Youth Programs
- Larkin Street Youth Services
- Life Learning Academy
- LSS of Northern California
- LYRIC
- Mary Elizabeth Inn
- Meals on Wheels San Francisco
- Mercy Housing
- Mission Housing Development Corporation
- Mission Neighborhood Health Center
- No Violence Alliance Program (NoVA) Providers
- North Beach Citizens
- Our Trans Home
- Project Homeless Connect
- Salvation Army
- San Francisco Bar Association
- San Francisco Pretrial Diversion
- San Francisco Safe House
- Sequoia Living
- SF LGBT Center
- SFHDC
- SF-Marin Food Bank
- St. James Infirmary/Taimon Booton Navigation Center
- St. Vincent de Paul Society
- Swords to Plowshares
- Tenderloin Housing Clinic
- Tenderloin Neighborhood Development Corporation
- The John Stewart Company
- Tides
- United Council of Human Services
- Urban Alchemy
- WeHOPE
- Young Women's Freedom Center



DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

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# Home By the Bay

**An Equity-Driven Plan to Prevent and  
End Homelessness in San Francisco**

**2023 - 2028**



**City and County  
of San Francisco**



DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING





# PART I: Executive Summary





**S**an Francisco is a city known for its innovation, resilience, and compassion. Today, we stand united in our resolve to address the greatest humanitarian crisis and social challenge facing society today – homelessness. This is an American crisis that is playing out in cities across the country, and most significantly all along the West Coast. Homelessness in San Francisco is unacceptable. It requires a citywide effort spanning the public, nonprofit, and private sectors and partnerships at all levels of government.

We must act swiftly and decisively together to help the thousands of adults, families, and youth who are struggling without housing. We need to build on what works and hold ourselves accountable to ensure our efforts are making a difference and that our investments are making an impact. We need to do everything we can to support those who are struggling with homelessness. And we need to be responsive to those in our city who see the impacts in our neighborhoods every day and are calling for action.

Today, our collective efforts keep 15,000 people sheltered and housed every night. We are proud that our homelessness response system provides shelter and supports to thousands of people experiencing homelessness each year and keeps countless others from entering the system through prevention measures and safety net programs. We are grateful to our nonprofit partners who work tirelessly to help people still living on our streets and for the state and federal resources that we do receive.

But our job is not done. We must do more. While tens of thousands of people are no longer unhoused due to their determination and our collective efforts, thousands more continue to suffer. This need requires more from the City, more from our non-profit partners, and more from the state and federal government.

Today, we launch *Home by the Bay*, our citywide five-year Strategic Plan. The Plan is founded on a commitment to work towards achieving racial equity and housing justice and ending homelessness so that everyone in our community has the housing, support, and opportunities they need to thrive.

The Strategic Plan's vision is built upon the three core values of equity, quality, and innovation. This plan outlines mission-critical goals for the next five years, driving towards bold accomplishments and a transformational and cultural shift in how we work collectively. Building on measurable achievements of the last five years, including a recent 15% reduction in unsheltered homelessness, the plan affirms our commitment to prevention, shelter, affordable housing, and services that end homelessness and treat people with the dignity they deserve. Because racism is woven into the structure of the systems that have produced housing instability and homelessness, racial equity is the common thread in every solution. The Strategic Plan sets the foundation for us to hold ourselves accountable for impact.

As a city, we are ending homelessness for people every day. We know what works. Success is within reach, but it will require that multiple city departments align their efforts, embrace accountability, empower our community partners, and work in partnership with people experiencing homelessness. It will require partnership from public and private funders, non-profit providers, advocates, community groups, volunteers, the business community, and elected officials at all levels of government.

Every San Franciscan has a role to play. Now is the time to act. Please join us in reaching the bold goals of this plan over the next five years.



**Mayor London Breed**  
Mayor of the  
City and County of San Francisco



**Shireen McSpadden**  
Executive Director of the Department  
of Homelessness and Supportive Housing



# Vision

**The City and County of San Francisco is committed to advancing racial equity and housing justice in our community, ensuring that no one experiences homelessness and that everyone has the housing, supports, community, and opportunities they need to thrive.**

We envision a more just future that ensures housing stability for all people in San Francisco. Achieving this bold vision of the future of our community requires us to lead with racial equity for people experiencing homelessness to ensure that those who continue to be systematically impacted by racism and those whose health and lives are threatened by being unsheltered are at the center of all solutions.

This vision acknowledges that homelessness is primarily caused by structural factors. The decades of policy decisions that have resulted in a severe lack of affordable housing, skyrocketing housing costs, and stagnant wages are causing an increasing number of people to experience homelessness. There are also deep racial inequities in who experiences homelessness in San Francisco due to a long history of structural racism and inequitable treatment that has blocked access to housing and other wealth-building domains for communities of color. Our work must redress these racial inequities in access to housing and center the communities that are most marginalized so we may create a more just society.

This vision embraces that how we work together in community with each other is as important as doing the work itself. In order to heal and to strengthen our collective response to homelessness, we must acknowledge the aspects of our collective culture - privilege, power, race, inequality - that have caused past harm, and intentionally focus on the increased inclusion and well-being of people who have been excluded. We must create an environment where abundant resources and transformational, innovative change are possible.

This vision requires the City and County of San Francisco (the City) to recognize that cooperation and strength will build through trust in the collective wisdom of community and people with lived expertise and experience of homelessness. We must fully embrace strategic collaboration and the importance of relational work in how we address homelessness and housing insecurity, as well as require the commitment of all partners to work together across traditional divides, collaborate in new ways, and redress long-standing challenges and obstacles.

Success depends upon the City engaging in trusting partnerships, building the strength of non-profit and faith-based organizations active within our community, and supporting their provision of equitable, coordinated, innovative, and high-quality services and housing options for people experiencing or at risk of homelessness. Success also depends on the commitment and collaboration of public and private partners to align on strategy and make new investments in housing and services solutions at the scale needed.

# The *Home by the Bay* Plan and the Plan's 5 Goals

To drive progress toward this vision, the Department of Homelessness and Supportive Housing (HSH) has led the development of the *Home by the Bay* plan (the Plan) and is charged with leading its implementation from July 2023 through June 2028. The *Home by the Bay* plan strategically aligns the roles and activities of City departments and offices in collaboration with community service providers that respond to homelessness to enhance coordination and collaboration and increase impact in pursuit of the Plan's vision on racial equity and shared citywide goals.

*Home by the Bay* sets the following Goals to be achieved by June 2028:



## GOAL #1

**Decreasing Homelessness:** Reduce the number of people who are *unsheltered* by 50% and reduce the *total* number of people experiencing homelessness by 15%.



## GOAL #2

**Reducing Racial Inequities and Other Disparities:** Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.<sup>1</sup>



## GOAL #3

**Increasing Number of People Exiting Homelessness:** Actively support at least 30,000 people to move from homelessness into permanent housing.



## GOAL #4

**Supporting People to Succeed in Housing:** Ensure that at least 85% of people who exit homelessness do not experience it again.



## GOAL #5

**Preventing Homelessness:** Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.

### To achieve these Goals, the City will:

Expand housing and services options within the homelessness response system and  
Strengthen operations and outcomes across the entire system.

<sup>1</sup>While specific reduction targets for Goal #1 are not being set at the time of the issuance of this Plan, through partnership and collaborative decision-making with impacted communities, the City will establish baseline data by January 2024 and may set targets for specific reductions in inequities in future years, beginning in FY 24-25.

# Expanding the Homelessness Response System

The *Home by the Bay* plan's Goals were developed through comprehensive system modeling analyses and projections. This system modeling used local data both to assess what the current homelessness response system is accomplishing *and* to project impacts on the number of people experiencing homelessness in San Francisco, if additional resources and programs are added to the system and if other changes and improvements are made.

**To achieve the Plan's Goals, the City must expand the homelessness response system with the following additional interventions between July 2023 and June 2028.**

 Prevention Services	 Shelter Beds	 Permanent Housing
Prevention services for 4,300 additional households	1,075 new shelter beds	3,250 new units of permanent housing

System modeling has also made it possible to project the costs of expanding the homelessness response system with these additional resources and services. The City estimates that this expansion will require:

- More than \$607 million in additional funding during the five-year timeframe of this Plan; and
- More than \$217 million in additional funding annually, thereafter, increasing with inflation over time, to sustain the new investments

These financial resources are not yet secured. Marshalling resources at this scale will require:

- Increased and ongoing funding commitments at the local level
- Aggressive advocacy for and leveraging of new state and federal funding
- Strategic and coordinated philanthropic investment
- Accountability to ensure that all dollars are effectively deployed to achieve the desired outcomes.



# Strengthening Operations and Outcomes

The City will also implement a comprehensive array of activities to strengthen operations and outcomes across every element of the homelessness response system, leading with a focus on racial equity and housing justice, across five strategic Action Areas:

<b>Action Area</b>	<b>Focus of Activities</b>
<b>Advancing Racial Equity and Housing Justice</b>	<ul style="list-style-type: none"> <li>• Equity- and justice- focused data and analyses</li> <li>• Collaborative partnerships and decision-making</li> <li>• Internal and external equity-focused capacity-building and nonprofit sustainability activities</li> <li>• Empowering the leadership of impacted communities and people with lived expertise</li> </ul>
<b>Enhancing System Performance and Capacity</b>	<ul style="list-style-type: none"> <li>• Building and supporting nonprofit provider capacity and sustainability</li> <li>• Enhancing performance management and accountability</li> <li>• Implementing a redesigned Coordinated Entry system</li> <li>• Strengthening the quality, diversity, and utilization of data</li> <li>• Improving alignment of citywide strategies and resources</li> </ul>
<b>Strengthening Response to Unsheltered Homelessness</b>	<ul style="list-style-type: none"> <li>• Adding 1,075 new shelter beds</li> <li>• Embedding expanded services and resources within outreach efforts, crisis interventions, shelters, and transitional housing.</li> <li>• Addressing the health, behavioral health, and services needs of people who are unsheltered</li> <li>• Connecting people who are unsheltered directly to permanent housing</li> <li>• Addressing community impacts and neighborhood concerns</li> </ul>
<b>Increasing Successful and Stable Entries into Permanent Housing</b>	<ul style="list-style-type: none"> <li>• Adding 3,250 new units of permanent housing in the homelessness response system, including site-based and scattered-site permanent supportive housing, rapid re-housing, and shallow subsidies.</li> <li>• Improving access to a full array of permanent housing options, including housing outside the homelessness response system</li> <li>• Enhancing services to better support people's housing stability</li> <li>• Implementing new models to address people's complex care needs</li> <li>• Expanding efforts to support people to move from permanent supportive housing to other housing they can afford</li> </ul>
<b>Preventing People from Experiencing Homelessness</b>	<ul style="list-style-type: none"> <li>• Expanding prevention services to serve 4,300 additional households</li> <li>• Strengthening current homelessness prevention and eviction prevention strategies and targeting</li> <li>• Enhancing housing problem solving services for people at the very cusp of homelessness</li> <li>• Creating an expanded supply of affordable housing units that can prevent households from experiencing housing instability and crises</li> <li>• Developing upstream prevention strategies that better prevent people from experiencing housing crises and risks of homelessness</li> </ul>

For each of these Action Areas, the *Home by the Bay* plan further identifies:

- The **Goals** that will be most impacted by efforts within the Action Area.
- Relevant input and **recommendations provided by people with lived expertise and experiences of homelessness**.
- **Objectives** that express the intended improvements, changes, and impacts that City departments and offices and service providers will be pursuing through their collaborative efforts within the Action Area.
- **Prioritized Strategies and Activities**, representing specific actions and efforts that are already underway or are being planned for the early stages of the implementation of this Plan.
- **Future Areas of Focus**, representing actions and efforts, or **innovations**, that are expected to receive greater emphasis from City departments and offices in future stages of the implementation of this Plan and which may be further refined or adjusted over the course of the implementation of this Plan.







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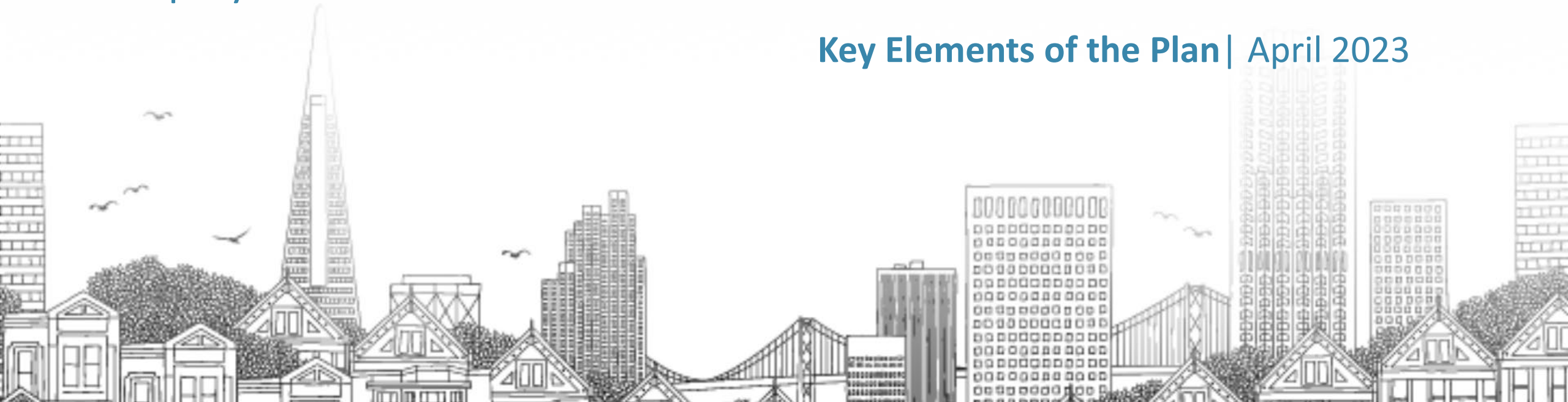


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# Home by the Bay:

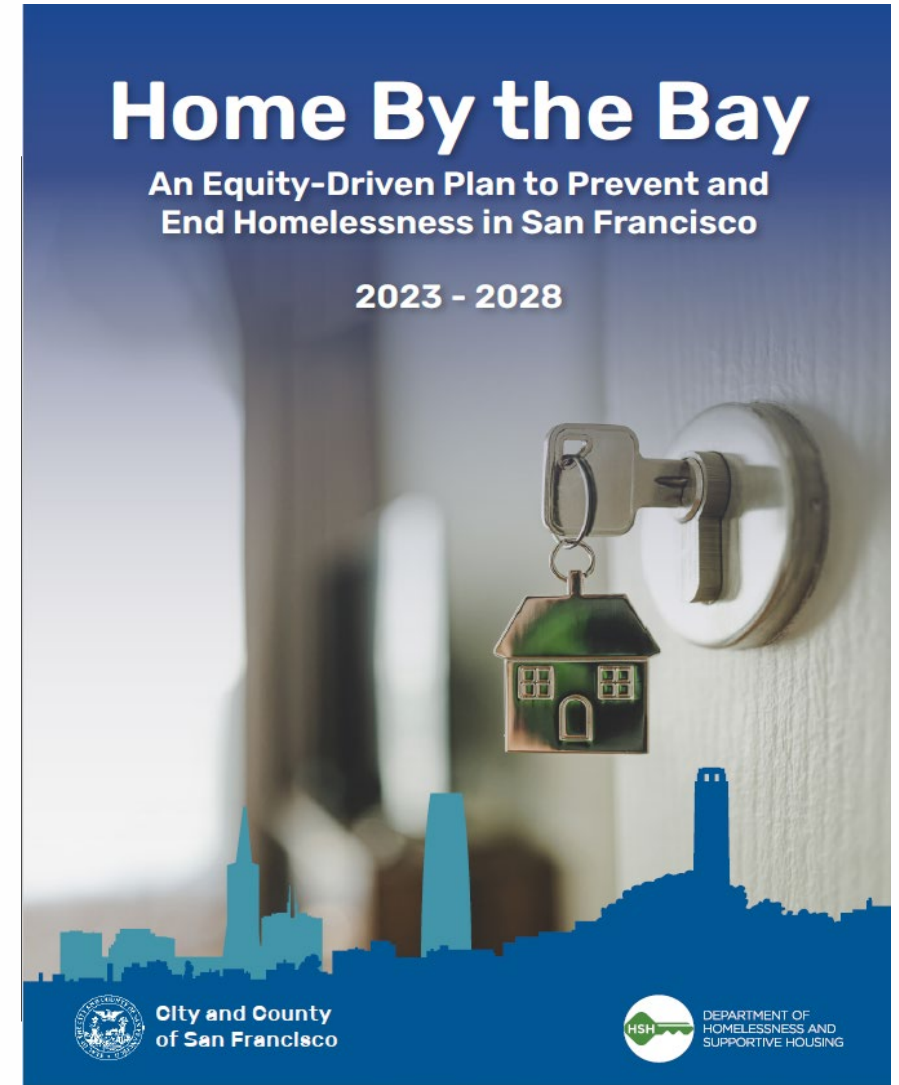
An Equity-Driven Plan to Prevent and End Homelessness in San Francisco

Key Elements of the Plan | April 2023



# The Home by the Bay Plan

- Developed between late 2022 and early 2023
- Issued in April 2023
- Effective July 2023 through June 2028



# The Home by the Bay Plan



- Part I: Executive Summary
- Part II: The Home by the Bay Plan
- Part III: Essential Information for the Development and Implementation of Home by the Bay

# What Makes This Plan Different?

<b>Equity-Driven</b>	<ul style="list-style-type: none"><li>• Developed with active community engagement/stakeholder input processes and with the partnership of people with lived expertise of homelessness.</li><li>• Recruited and compensated Community Liaisons with lived expertise to design and implement engagement activities; surveys and focus groups with people currently and formerly experiencing homelessness</li></ul>
<b>Reflects Broad-Based Input</b>	<ul style="list-style-type: none"><li>• Input sessions with service providers, community leaders &amp; stakeholders representing neighborhood groups, merchant associations, business community, &amp; general public.</li><li>• Facilitated planning discussions with the HSH Strategic Framework Advisory Committee, the Local Homeless Coordinating Board, the Our City, Our Home Oversight Committee, and other entities.</li></ul>
<b>Citywide in Scope</b>	<ul style="list-style-type: none"><li>• Developed with input from multiple City departments; reviewed and considered other existing relevant plans and reports.</li></ul>
<b>Quantitative System Modeling</b>	<ul style="list-style-type: none"><li>• Used the best available data to project how changing the mix and scale of a packaged investment of shelter, housing, and prevention services will impact homelessness.</li></ul>

# Vision

The City and County of San Francisco is  
**committed to achieving racial equity and housing justice**  
in our community,  
ensuring that **no one experiences homelessness** and that  
**everyone has the housing, supports, community, and opportunities they**  
**need to thrive.**

Achieving this vision for our community is essential,  
most especially for people who continue to be impacted by structural  
racism and inequities and for people whose health and lives are  
threatened by being unsheltered.



# Core Values

## **Equity and Justice**

Advancing racial equity and housing justice for all San Franciscans will be the leading focus within our community's efforts to prevent and end homelessness.

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## **Quality**

Continuously strengthening and improving the homelessness response system and centering people's experience of it will be valued, so that people receive the help they need when they need it to prevent or end their experience of homelessness.

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## **Innovation**

Creativity and innovation will be encouraged and supported within the growth of the homelessness response system, and new models and practices will be assessed to determine their impact and to identify opportunities for replication and expansion.

# Guiding Principles

The City will also embrace the following guiding principles, which build upon principles within the original Strategic Framework

Leadership and Guidance from People with Lived Expertise

Housing First and Housing-Focused

People-Centered and Strengths-Based

Intentionality in Crisis

Courage

Compassion

Collaborative Relationships and Shared Decision-Making

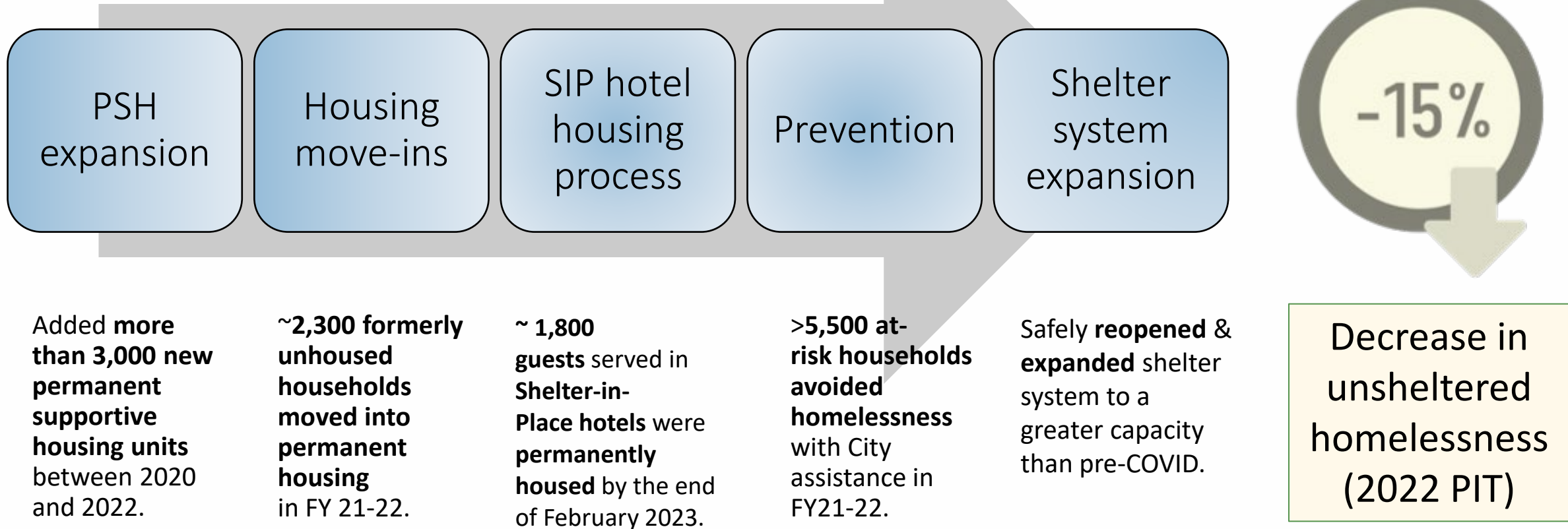
Respectful and Inclusive

Data-Driven

Targeted and Tailored

Common Sense

# Building on Past Success



# Priorities of People Experiencing Homelessness

Among the survey's questions, people were asked, based upon their lived expertise, what the City's top priorities for addressing homelessness should be over the next five years.

*The top five priorities identified were:*

1. Improving housing options
2. Making it easier or faster to get housing
3. More housing options
4. Improved shelter system
5. Improved case management services

# Priorities of People Experiencing Homelessness

## *Other top priorities included:*

- More **emergency shelter** and navigation center beds
- Improving/expanding **mental health services**
- Making sure **access to programs and services are fair and equitable**
- Creating **more job opportunities** for people experiencing homelessness
- Improving or **expanding outreach services** to meet unsheltered people where they are because many are not being reached or do not have information about services
- More street outreach and case managers with **better training** and **more relevant/current resources**
- More training to **increase empathy among staff** from the many different organizations working with people who are unsheltered

# Priorities of People Experiencing Homelessness

**88% of survey respondents  
said they would accept  
permanent housing if the  
City offered it today**



# Strategic Plan Goals: July 2023 - June 2028



## GOAL #1

**Decreasing Homelessness:** Reduce the number of people who are *unsheltered* by 50% and reduce the *total* number of people experiencing homelessness by 15%.



## GOAL #2

**Reducing Racial Inequities and Other Disparities:** Demonstrate measurable reductions in racial inequities and other disparities in the experience of homelessness and the outcomes of City programs for preventing and ending homelessness.<sup>2</sup>



## GOAL #3

**Increasing Number of People Exiting Homelessness:** Actively support at least 30,000 people to move from homelessness into permanent housing.

# Strategic Plan Goals: July 2023 - June 2028



## GOAL #4

**Supporting People to Succeed in Housing:** Ensure that at least 85% of people who exit homelessness do not experience it again.



## GOAL #5

**Preventing Homelessness:** Provide prevention services to at least 18,000 people at risk of losing their housing and becoming homeless.

# Plan Proposals to Achieve the Goals

- **Scale up** the Homelessness Response System by **adding specified numbers** of new prevention, housing and shelter resources.
- Focusing on **five strategic action areas**:

Advancing Racial  
equity and  
housing justice

Strengthening  
response to  
unsheltered  
homelessness

Increasing  
successful and  
stable entries into  
permanent housing

Preventing people  
from experiencing  
homelessness

Enhancing System  
performance and  
capacity

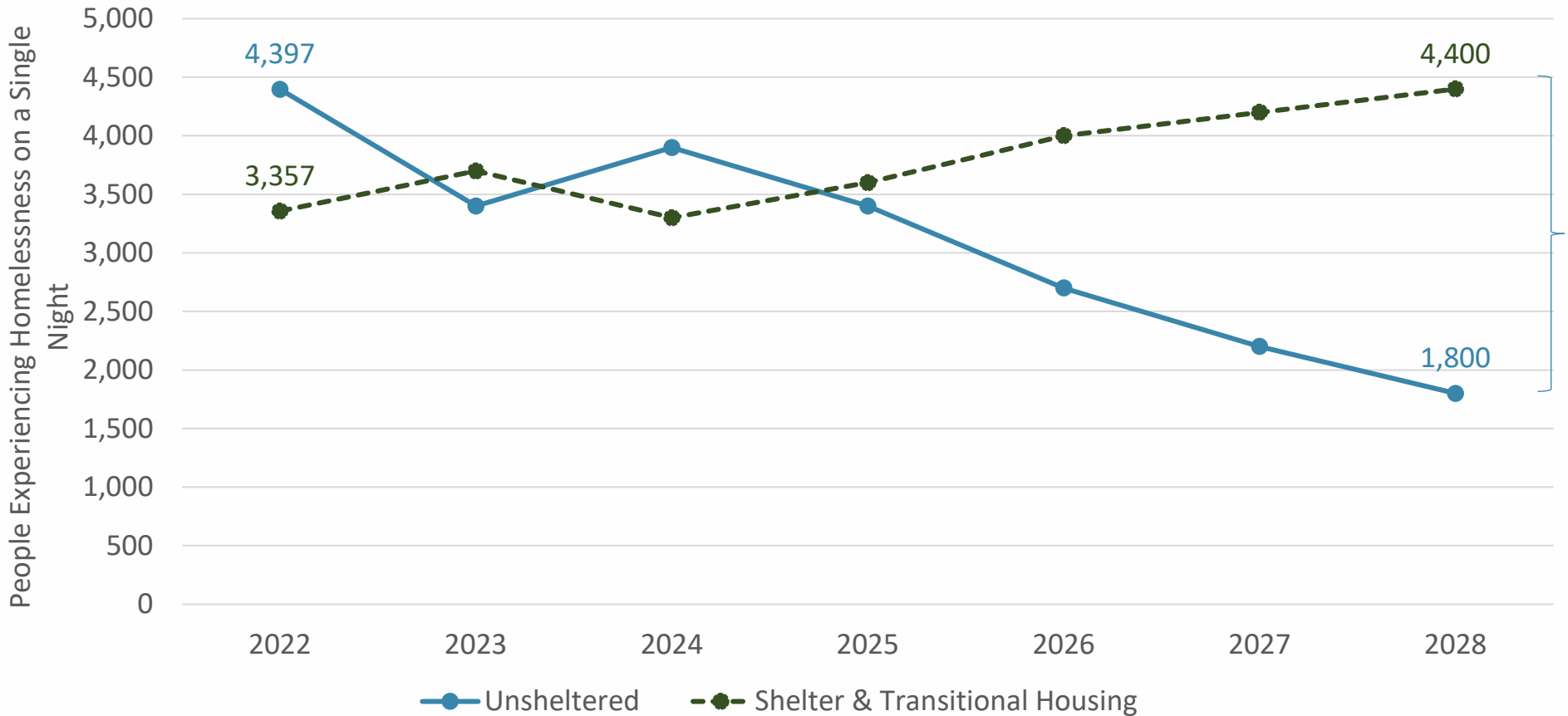
# Expanding the Homelessness Response System

The comprehensive system modeling analyses and projections indicates that to achieve the Plan's Goals, the City must expand the homelessness response system through **packaged investments into the following additional interventions between July 2023 and June 2028.**

 <b>Prevention Services</b>	 <b>Shelter Beds</b>	 <b>Permanent Housing</b>
<b>Prevention services for 4,300 additional households</b>	<b>1,075 new shelter beds</b>	<b>3,250 new units of permanent housing</b>

# Model Projections

Point-In-Time Count Projection: Unsheltered and Sheltered Homelessness



Greater than  
50% reduction  
in unsheltered  
homelessness  
by 2028

# Cost Projections

System modeling has also made it possible to **project the costs of expanding the homelessness response system with these additional resources and services.**

The City estimates that the projected expansion of the homelessness response system will require:

- More than **\$607 million in additional funding during the five-year timeframe of this Plan**; and
- More than **\$217 million in additional funding annually, thereafter, increasing with inflation over time**, to sustain the new investments.



# Strengthening Operations & Outcomes

## Five Strategic Action Areas

ACTION AREA #1:  
*Advancing Racial Equity and Housing Justice*

1

ACTION AREA #2:  
*Enhancing System Performance and Capacity*

2

ACTION AREA #3:  
*Strengthening Response to Unsheltered Homelessness*

3

ACTION AREA #4:  
*Increasing Successful and Stable Entries Into Permanent Housing*

4

ACTION AREA #5:  
*Preventing People from Experiencing Homelessness*

5

# The Plan's Action Areas

For each of these Action Areas, the Plan identifies:

- The **Goals** whose achievement will be most impacted by efforts within the Action Area.
- Relevant guidance and **recommendations provided by people with lived experiences of homelessness**.
- **Objectives** that express the intended improvements, changes, and impacts that City departments and offices will be pursuing through their collaborative efforts within the Action Area.
- **Prioritized Strategies and Activities**, representing specific actions and efforts that are already underway or are being planned for the early stages of the implementation of this Plan.
- **Future Areas of Focus**, representing actions and efforts that are expected to receive greater emphasis from City departments and offices in future stages of the implementation of this Plan and which may be further refined or adjusted over the course of the implementation of this Plan.

# Advancing Racial Equity and Housing Justice

## *Focus of Activities*

- Equity- and justice-focused data and analyses
- Collaborative partnerships and shared decision making
- Internal and external equity-focused capacity-building and non-profit sustainability activities
- Empowering the leadership of impacted communities and people with lived expertise

# Enhancing System Performance and Capacity

## *Focus of Activities*

- Building and supporting nonprofit provider capacity and sustainability
- Enhancing performance management and accountability
- Implementing a redesigned equitable Coordinated Entry system
- Strengthening the quality, diversity, and utilization of data
- Improving alignment of citywide strategies and resources

# Strengthening Response to Unsheltered Homelessness

## *Focus of Activities*

- Adding 1,075 new shelter beds
- Embedding expanded services and resources within outreach efforts, crisis interventions, shelters, and transitional housing programs
- Addressing the health, behavioral health, and services needs of people who are unsheltered
- Connecting people who are unsheltered directly to permanent housing
- Addressing community impacts and neighborhood concerns

# Plan to Address Unsheltered Homelessness is *One Component* of the City's Broader Response to Street Conditions

**San Francisco Fire Department (SFFD):**  
Fires and medical emergencies.

**Department of Homelessness and Supportive Housing (HSH):**  
Solution-focused outreach and service linkage

**Department of Public Health (DPH):**  
Medical outreach, behavioral health, overdoses responses.

**San Francisco Police Department (SFPD):**  
Illegal activity, blocked sidewalks.

**Department of Public Works (DPW):** Trash/Waste and Street Condition

**Healthy Streets Operation Center (HSOC):**  
Coordinates these departments and others (ex. MTA) to address encampment of 6+ tents.



# Increasing Successful and Stable Entries into Permanent Housing

## *Focus of Activities*

- Adding 3,250 new units of permanent housing in the homelessness response system, including site-based and scattered-site permanent supportive housing, rapid re-housing, and shallow subsidies
- Improving access to full array of permanent housing options, including housing outside the homelessness response system
- Enhancing services to better support people's housing stability
- Implementing new models to address people's complex care needs
- Expanding efforts to support people to move from permanent supportive housing to other housing they can afford

# Preventing People from Experiencing Homelessness

## *Focus of Activities*

- Expanding prevention services to serve 4,300 additional households
- Strengthening current homelessness prevention and eviction prevention strategies and targeting
- Enhancing housing problem solving for people at the very cusp of homelessness
- Creating an expanded supply of affordable housing units that can prevent households from experiencing housing instability and crises
- Developing upstream prevention strategies that better prevent people from experiencing housing crises and risks of homelessness

# Accountability Mechanisms

Public  
Reporting On  
Progress

Partnering with  
People with  
Lived Expertise

Homelessness  
Oversight  
Commission

# Part III: Other Essential Info in the Plan

- Development of this Plan
- Community Voice Matters: Key Findings and Themes from Conversations, Surveys and Focus Groups with People with Lived Expertise of Homelessness
- Measuring Achievement of the Home by the Bay Plan's Goals
- System Modeling Summary
- Homelessness in San Francisco
- The Homelessness Response System: Key Components
- Innovating and Tailoring Solutions for Different Populations
- Links to Other Important Information
- List of Providers who Supported and Provided Input During the Planning Process

## Innovating and Tailoring Solutions for Different Populations

- Veterans
- Youth
- Families with Children
- Survivors
- Transgender and Gender Non-Conforming People
- Older Adults
- Justice-Involved People
- People with Disabilities
- People Experiencing Chronic Homelessness

- Community and stakeholder education regarding the *Home by the Bay* and its Goals and strategies
- Development of initial annual implementation plan
- Development of detailed performance measurement plan
- Determining baseline data on racial inequities and other disparities
- Performing regular reporting, centering the experiences of people who are most impacted by homelessness
- Refining the Plan over the course of its implementation

## Next Steps



DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

# Questions



**From:** [Board of Supervisors \(BOS\)](#) on behalf of [Board of Supervisors. \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** FW: Results of Sale: CCSF General Obligation Bonds, Series 2023ABC  
**Date:** Wednesday, April 19, 2023 10:32:00 AM

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**From:** Controller's Office of Public Finance <beau.scott@sfgov.org>  
**Sent:** Wednesday, April 19, 2023 8:45 AM  
**To:** Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>  
**Subject:** Results of Sale: CCSF General Obligation Bonds, Series 2023ABC

Controller's Office of Public Finance Bond Sale Results Announcement



## General Obligation Bonds, Series 2023ABC

**2023A (Health & Recovery Bond, 2020)**

**2023B (Embarcadero Seawall Earthquake Safety Bond, 2018)**

**2023C (Social Bonds-- Affordable Housing Bond, 2019)**

On Wednesday, April 11, 2023, the City and County of San Francisco (CCSF) successfully closed its 2023ABC General Obligation Bonds transaction ("the Bonds"), comprised of \$238.6 million in total par under 3 different general obligation bond authorizations:

- \$28.8 million Series 2023A (Tax-Exempt) is the second issuance from an aggregate authorized amount of \$487.5 million of CCSF General Obligation Bonds (Health & Recovery, 2020)
  - \$39.0 million Series 2023B (Federally Taxable) is the second issuance from an aggregate authorized amount of \$425 million of CCSF General Obligation Bonds (Embarcadero Seawall Earthquake Safety, 2018)
  - \$170.8 million Series 2023C (Federally Taxable-- Social Bonds) is the second issuance from an aggregate authorized amount of \$600 million of CCSF General Obligation Bonds (Affordable Housing, 2019).
-

# SALE RESULTS

The Bonds were sold on Tuesday March 28, 2023, on a competitive basis. The City received 17 bids on the tax-exempt Series 2023A Bonds and 11 bids on the combined taxable Series 2023B&C Bonds. The winning bid on the 2023A Bonds had a True Interest Cost (“T.I.C.”) of 3.50% with a 4 basis point spread to the cover bid of 3.54%. The winning bid on the combined 2023B&C Bonds had a T.I.C. of 5.09% with a 5 basis point spread to the cover bid of 5.14%.



*Rendering of improvements to the Gene Friend Recreation Center. This project is supported by Series 2023A GO Bond proceeds.*



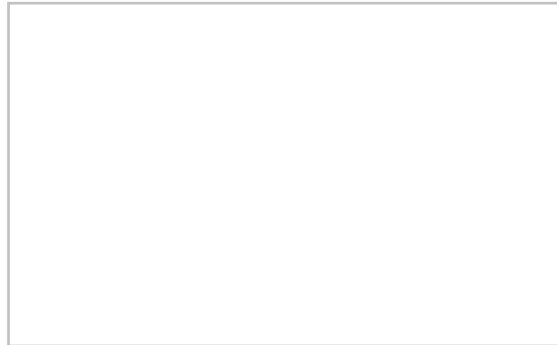
## THE PROJECTS

The Bonds generated more than \$233 million in project fund proceeds that will be used to finance projects managed by the San Francisco Recreation and Park Department, the Mayor's Office of Housing and Community Development, and the Port of San Francisco.

The 2023A Bonds were issued to finance costs associated with improving the accessibility, safety, and quality of parks, open spaces, and recreation facilities—including improvements to the Gene Friend Recreation Center, India Basin, and Japantown Peace Plaza.

The 2023B Bonds were issued to finance costs associated with the planning, research, management, and delivery of various projects to improve earthquake safety and reliability of the Embarcadero Seawall.

The 2023C Bonds were issued to finance the creation of new affordable senior housing, down payment assistance loans, the acquisition and/or rehabilitation of rental housing, and the repair and rebuilding of distressed public housing and its underlying infrastructure.



*Rendering of 921 Howard Street project. This project is supported by Series 2023C GO Bond proceeds.*

The Controller's Office of Public Finance would like to thank and congratulate everyone who helped to successfully bring this transaction to market.

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For more information, please contact the Office of Public Finance:

Anna Van Degna, *Director* • [anna.vandegna@sfgov.org](mailto:anna.vandegna@sfgov.org)

Vishal Trivedi, *Financial Analyst* • [vishal.trivedi@sfgov.org](mailto:vishal.trivedi@sfgov.org)

Grant Carson, *Debt Capital Markets Specialist* • [grant.carson@sfgov.org](mailto:grant.carson@sfgov.org)

Beau Scott, *Public Finance Analyst* • [beau.scott@sfgov.org](mailto:beau.scott@sfgov.org)

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[1 Dr. Carlton B. Goodlett Place](#)  
[San Francisco, CA | 94102 US](#)

[This email was sent to angela.calvillo@sfgov.org.](#)

[To continue receiving our emails, add us to your address book.](#)

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Grant Budget Revision Notification  
**Date:** Monday, April 17, 2023 11:56:00 AM  
**Attachments:** [Grant Budget Revision Notification 2023.04.17.pdf](#)

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John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Yeung, Fannie (POL) <[fannie.w.yeung@sfgov.org](mailto:fannie.w.yeung@sfgov.org)>  
**Sent:** Monday, April 17, 2023 11:54 AM  
**To:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Cc:** Lee, Katie (POL) <[katie.a.lee@sfgov.org](mailto:katie.a.lee@sfgov.org)>; Li, Lily (CON) <[lily.li@sfgov.org](mailto:lily.li@sfgov.org)>  
**Subject:** Grant Budget Revision Notification

Please see the attached grant budget revision notification.

Thanks,

Fannie Yeung  
San Francisco Police Department  
Fiscal Division  
1245 3rd Street, Suite 6115  
San Francisco, CA 94158  
Tel: (415) 837-7212



**LONDON N. BREED**  
MAYOR

CITY AND COUNTY OF SAN FRANCISCO  
**POLICE DEPARTMENT**  
HEADQUARTERS  
1245 3<sup>RD</sup> Street  
San Francisco, California 94158



**WILLIAM SCOTT**  
CHIEF OF POLICE

DATE: April 17, 2023

TO: Clerk of the Board of Supervisors

CC: Lily Li, Controller's Office AOSD

FROM: Fannie Yeung, Grants Analyst, SFPD

SUBJECT: Grant Budget Revision  
2021 DNA Capacity Enhancement Backlog Reduction Program (Project 10035801)  
2022 DNA Capacity Enhancement Backlog Reduction Program (Project 10037297)

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In accordance with Administrative Code Section 10.170-1(H), this memo serves to notify the Board of Supervisors of Federal grant line item budget revision in excess of 15% requiring funding agency approval.

Attached is a copy of budget revision documentation submitted to the funding agency.

## **FY 2021 DNA Capacity Enhancement for Backlog Reduction (CEBR) Program**

### **Budget Narrative**

Federal funds will be used to fund two Laboratory Technician positions. With budget constraints affecting other units of the San Francisco Police Department, the DNA unit has been asked to begin swabbing/processing more samples to prepare them for DNA testing (such as cartridge casings before CGIC/NIBIN testing). This has led to a decrease in current criminalist time being spent on casework and data analysis. These new positions will be tasked with taking over this work to free up the current criminalists time. These positions will also work on validation/update of current instruments (modifying extraction procedures to increase productivity and decrease TAT), and validation of newly purchased instruments (QIAGEN EZ2s, purchased with FY2020 CEBR funding). This will lead to enhancing our laboratories capacity.

Federal funds will be used to pay for conference registrations to provide criminalists with federally required continuing education. The laboratory is requesting travel funds and registration fees for three criminalists to attend the 2022 AAFS meeting; two criminalists to attend the 2022 CAC South meeting; two criminalists to attend the 2022 Bode meeting; three criminalists to attend the 2022 STRmix Workshop meeting; two criminalists to attend the 2022 Green Mountain meeting; two criminalists to attend the 2022 ISFG meeting; and two criminalists to attend the 2022 ISHI meeting. Where possible, rates for airfare were estimated using commonly-used travel websites. Rates for hotels are the GSA per diem rates for the areas where the conference will be held excluding hotel tax. Criminalists will attend scientific seminars and sessions for continuing education. Criminalists will also visit vendor booths to gather

information on current and future methods/equipment/software employed in the field of forensic DNA testing.

Federal funds will be used to purchase two scales and five fume box ductless enclosures used to measure the weight of drug evidence and to screen/examine the drug evidence packing for possible DNA testing. The laboratory is being asked to swab more and more drug related evidence. Before this can take place, the evidence needs to be weighed and placed in portable bench top fume boxes for swabbing for subsequent DNA testing.

Federal funds will be used to purchase two PCR bench top hoods, four thermomixers, two centrifuges, eight repeater pipettes, and four thermal cyclers. These equipment and supplies will be directly used for DNA sample processing and will increase our testing capacity workflow within the DNA processing steps, allowing more criminalists to perform bench top work without having to wait for hood and/or instruments to be free.

Federal funds will be used to purchase two autoclaves and two thermal cycler temperature probes. Both items are involved in the quality control of DNA sample processing. The autoclaves are critically used to sterilize any water and/or consumables used in DNA sample processing. The thermal cycler temperature probes are used to ensure compliance of the thermal cyclers used in DNA sample processing, one of the most critical instruments used in the laboratory.



# Budget Summary

<b>Budget Summary</b>											
<i>Note: Any errors detected on this page should be fixed on the corresponding Budget Detail tab.</i>											
	Year 1		Year 2 (if needed)		Year 3 (if needed)		Year 4 (if needed)		Year 5 (if needed)		
Budget Category	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Total(s)
A. Personnel	\$0	\$0	\$112,293	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$112,293
B. Fringe Benefits	\$0	\$0	\$46,030	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$46,030
C. Travel	\$16,716	\$0	\$3,878	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,594
D. Equipment	\$0	\$0	\$153,258	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$153,258
E. Supplies	\$0	\$0	\$48,203	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$48,203
F. Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
G. Subawards (Subgrants)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
H. Procurement Contracts	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
I. Other	\$5,880	\$0	\$1,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,530
<b>Total Direct Costs</b>	\$22,596	\$0	\$365,312	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$387,908
J. Indirect Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Project Costs</b>	\$22,596	\$0	\$365,312	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$387,908
Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N										No	

## **FY 2022 DNA Capacity Enhancement for Backlog Reduction (CEBR) Program**

### **Budget Narrative**

Federal funds will be used to pay for conference registrations to provide criminalists with federally required continuing education. The laboratory is requesting travel funds and registration fees for two criminalists to attend the 2023 AAFS meeting; three criminalists to attend the 2023 CAC meeting; three criminalists to attend the 2023 Bode meeting; three criminalists to attend the 2023 Green Mountain meeting; three criminalists to attend the 2023 ISHI meeting; two criminalists to attend the new two-day annual workshop. Where possible, rates for airfare were estimated using commonly used travel websites. Rates for hotels are the GSA per diem rates for the areas where the conference will be held excluding hotel tax. Criminalists will attend scientific seminars and sessions for continuing education. Criminalists will also visit vendor booths to gather information on current and future methods/equipment/software employed in the field of forensic DNA testing.

Federal funds will be used to provide salary support for two Laboratory Technician positions (initially hired with FY2021 CEBR funding). With budget constraints affecting other units of the San Francisco Police Department, the DNA unit has been asked to begin swabbing/processing more samples to prepare them for DNA testing. This has led to a decrease in current criminalist time being spent on DNA sample processing and analysis. These new positions will be tasked with taking over this work to free up the current criminalists time. These positions will also work on validation/update of current instruments (modifying extraction procedures to increase

productivity and decrease TAT), and validation of instruments (QIAGEN EZ2s, purchased with FY2020 CEBR funding). This will lead to enhancing our laboratories capacity.

Federal Funds will be used to upgrade/replace existing DNA analysis software for viewing electrophoresis data. Funding will be used to pay for FaSTR software in the form of concurrent licenses, installation, validation support, annual maintenance, any point or major version releases, and online training modules. FaSTR software contains features not currently found in our DNA analysis software such as built in Number of Contributor estimator and seamless integration with STRmix (mixture analysis software that is used for all DNA samples). With an improved and more user-friendly interface and the two features mentioned previously, this will result in less time spent analyzing DNA results. The FaSTR software will be used for every single sample that is processed through the laboratory.

# Budget Summary

<b>Budget Summary</b>											
<i>Note: Any errors detected on this page should be fixed on the corresponding Budget Detail tab.</i>											
	Year 1		Year 2 (if needed)		Year 3 (if needed)		Year 4 (if needed)		Year 5 (if needed)		
Budget Category	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Federal Request	Non-Federal Request	Total(s)
A. Personnel	\$0	\$0	\$174,304	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$174,304
B. Fringe Benefits	\$0	\$0	\$71,446	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$71,446
C. Travel	\$13,527	\$0	\$5,355	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,882
D. Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E. Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
F. Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
G. Subawards (Subgrants)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
H. Procurement Contracts	\$151,021	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$151,021
I. Other	\$5,170	\$0	\$2,475	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,645
<b>Total Direct Costs</b>	\$169,718	\$0	\$253,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,298
J. Indirect Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Project Costs</b>	\$169,718	\$0	\$253,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,298
Does this budget contain conference costs which is defined broadly to include meetings, retreats, seminars, symposia, and training activities? - Y/N										No	

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#)  
**Subject:** 12B Waivers  
**Date:** Thursday, April 20, 2023 12:01:00 PM  
**Attachments:** [LIB - Library Ideas Inc.pdf](#)  
[PUC - CDFW application fee for San Andreas Reservoir Road Improvements Project.pdf](#)  
[PUC - NSF International Strategic Registrations - Biosolids Management System Audit.pdf](#)  
[PUC - RWQCB environmental application fee for San Andreas Reservoir Road Improvements Project.pdf](#)  
[DPH - Abbot Laboratories.pdf](#)  
[DPH - WSLH.pdf](#)

---

Dear Supervisors,

Please see below and attached recently approved 12B Waivers:

**Requester:** Nathaniel Wong

**Department:** DPH

**Waiver Justification:** 12B.5-1(d)(2) (Bulk Purchasing)

**Supplier ID:** 0000026383

**Requested total cost:** \$35,000.00

**Short Description:** Modification request for Medical nutritional products for patient care

**Requester:** Alejandro Garcia

**Department:** DPH

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000008113

**Requested total cost:** \$6,000.00

**Short Description:** Certified source for certification lab test performed by the DPH Public Health Lab , Proficiency testing and samples for SFDPH city clinic laboratory.

**Requester:** Helen Wu

**Department:** PUC

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000023618

**Requested total cost:** \$15,102.25

**Short Description:** To pay California Department of Fish and Wildlife (CDFW) to cover the environmental application fee for the San Andreas Reservoir Road Improvements Project

**Requester:** Helen Wu

**Department:** PUC

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000012350

**Requested total cost:** \$17,056.00

**Short Description:** Payment for Regional Water Quality Control Board (RWQCB) to cover the environmental application fee for the San Andreas Reservoir Road Improvements Project

**Requester:** Feng Ling Jiang

**Department:** LIB

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000039028

**Requested total cost:** \$9,776.25

**Short Description:** Youth physical materials

**Requester:** Daniel Kwon

**Department:** PUC

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000003659

**Requested total cost:** \$60,000.00

**Short Description:** PRO.0260 Biosolids Management System Audit

Sincerely,

**Richard Lagunte**

**Office of the Clerk of the Board**

**San Francisco Board of Supervisors**

1 Dr. Carlton B. Goodlett Place, Room 244

San Francisco, CA 94102

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Pronouns: he, him, his

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-04-20 09:31:19 Pacific Daylight Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

**CMD 12B Waiver**

Number:	CMD12B0002364	Request Status:	Completed
Requested for:	Nathaniel Wong	State:	Completed
Department Head/Delegated authority:	Michelle Ruggels	Waiver Type:	12B Waiver
Opened:	2023-04-07 11:20:23	12B Waiver Type:	Standard
		Requesting Department:	DPH
		Requester Phone:	(628) 271-6158
		Awaiting Info from:	
		Awaiting Info reason:	
		Opened by:	Nathaniel Wong
		Watch list:	

**Short Description:**

Modification request for Medical nutritional products for patient care

Supplier ID:	0000026383	Requested Amount:	\$20,000.00
Is this a new waiver or are you modifying a previously approved waiver?:	Modification – Prior Waiver Approved in ServiceNow	Increase Amount:	\$15,000.00
Last Approved 12B Waiver Request:	CMD12B0001517	Previously Approved Amount:	\$20,000.00
		Total Requested Amount:	\$35,000.00
Document Type:	Requisition	Enter Contract ID:	
12B Waiver Justification:	12B.5-1(d)(2) (Bulk Purchasing)	Enter Requisition ID:	0000636319
City Treasurer:	Jose Cisneros	Enter Purchase Order ID:	
Admin Code Chapter:	Chapter 21A GPO (DPH Only)	Enter Direct Voucher ID:	
Select Chapter 21.04 Section:		Waiver Start Date:	2022-09-06
Confirm Dept. has documented this agreement as a Sole Source:		Waiver End Date:	2023-06-30

Advertising:	false
Commodities, Equipment and Hardware :	true
Equipment and Vehicle Lease:	false
On Premise Software and Support:	false
Online Content, Reports, Periodicals and Journals:	false
Professional and General Services:	false
Software as a Service (SaaS) and Cloud Software Applications:	false
Vehicles and Trailers:	false

Detail the purpose of this contract is and what goods and/or services the contra:



(a) Abbott Laboratories Inc.

(b) SFDPH is seeking an increase of this waiver to accomodate food purchases for the rest of the Fiscal year 2023.  
Medical nutritional products for patients who cannot meet nutrional needs via normal foods

(c) This purchase is through group purchasing 21A via vizio for DPH thereby Abbott Laboratories is a preselected vendor.

If you have made an effort to have the supplier comply, explain it here. If not,:

Abbott Laboratories has pending compliance status with CMD. While they are attempting to be compliant or determined to be found unable to comply, we are seeking a waiver in the interim so Laguna Honda Hospital can purchase medical nutrition products.

Cancel Notes:

#### CMD Analyst

CMD Analyst:	Tamra Winchester	CMD Director:	Stephanie Tang
CMD Analyst Decision:	Reviewed and Approved	Select the reason for this request:	12B.5-1(d)(2) (Bulk Purchasing)
CMD Analyst Comments:	Approved under 12B.5-1(d)(2) (Bulk Purchasing).		

#### CMD Director

CMD Director:	Stephanie Tang	CMD Director Decision:	Reviewed and Approved
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Reason for Determination:

Approved under 12B.5-1(d)(2) authority.

#### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:

Sole Source – Non Property Contract  
Justification Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source:

#### 12B.5-1(a)(1) (Property Contracts)

City Property Status:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

**12B.5-1(a)(1)(Property Contracts)**

Sole Source – Property Contract  
Justification Reason:

**12B.5-1(a)(2) (Declared Emergency)**

12B.5-1(a)(2) (Declared Emergency) Question2:

**12B.5-1(a)(3) (Specialized Litigation)**

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

**12B.5-1(b) (Public Entity-Non Property)**

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

**12B.5-1(b) (Public Entity-Property)**

12B.5-1(b) (Public Entity SS-PC) Question1:

**12B.5-1(b) (Public Entity - Substantial)**

12B.5-1(b) (Public Entity-SPI)  
Question1:

**12B.5-1(c) (Conflicting Grant Terms)**

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

**12B.5-1(e) Investments and Services**

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water:	false
Bulk Power:	false
Bulk Gas:	false

12B.5-1(f) (SFPUC Bulk WPG)  
Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

#### 12B.5-1(d)(1) (No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Question1:

12B.5-1(d)(1) (No Vendors Comply) Question2:

12B.5-1(d)(1) (No Vendors Comply) Question3:

12B.5-1(d)(1) (No Vendors Comply) Question4:

12B.5-1(d)(1) (No Vendors Comply) Question5:

#### 12B.5-1(d)(1)(No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

#### 12B.5-1(d)(2) (Bulk Purchasing)

Select OCA Solicitation Waiver:  
Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.  
8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

Per Admin Code Section 21A.2(a)

(2) Healthcare GPOs obtain cost savings by pooling their members' purchasing power and negotiating lower prices from their participating vendors. Healthcare GPOs also provide their members with cost savings by conducting a competitive bidding process for some – though not all – of the goods and services offered by their suppliers.

(3) Membership in Healthcare GPOs allows DPH to employ a streamlined process for procuring goods and services, thereby reducing administrative burdens, facilitating improved quality of care, and saving DPH millions of dollars each fiscal year.

12B.5-1(d)(2) (Bulk Purchasing) Question2:

Per Admin Code Section 21A.2(a)

(2) Healthcare GPOs obtain cost savings by pooling their members' purchasing power and negotiating lower prices from their participating vendors. Healthcare GPOs also provide their members with cost savings by conducting a competitive bidding process for some – though not all – of the goods and services offered by their suppliers.

(3) Membership in Healthcare GPOs allows DPH to employ a streamlined process for procuring goods and services, thereby reducing administrative burdens, facilitating improved quality of care, and saving DPH millions of dollars each fiscal year.

12B.5-1(d)(2) (Bulk Purchasing) Question3:

To fulfill the Board's desire to obtain the cost savings from using a GPO, pursuant to Chapter 21A.

12B.5-1(d)(2) (Bulk Purchasing) Question4:

This purchase is through group purchasing 21A via vizient for DPH thereby Abbott Laboratories is a preselected vendor.

12B.5-1(d)(2) (Bulk Purchasing) Question5:

The purpose of Chapter 12B is to ensure equal access to benefits, including health benefits, regardless of one's protected category. The use of a GPO ensures DPH can access the goods and services it needs to provide healthcare to SF residents in a cost-effective and reliable manner, thereby increasing their access to healthcare regardless of their status. In this regard, the use of this Vizient contractor is aligned with the intent of Chapter 12B.

12B.5-1(d)(2) (Bulk Purchasing) Question6:

Yes

12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:

12B.5-1(d)(3) (Sham Entity) Question2:

12B.5-1(d)(3) (Sham Entity) Question3:

12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List

**Table name:** sysapproval\_approver

**Query Condition:** Approval for = CMD12B0002364

**Sort Order:** Order in ascending order

1 Approvals

State	Approver	Approving	Created	Approval set	Comments
Approved	Michelle Ruggels	CMD 12B Waiver: CMD12B0002364	2023-04-07 11:26:06		

**Related List Title:** Metric List

**Table name:** metric\_instance

**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = 78c4cef91b86ad90148d21b3b24bcb79

**Sort Order:** None

12 Metrics

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 13:58:25	OCA 12B Metric	CMD 12B Waiver: CMD12B0002364	Awaiting CMD Director Approval	2023-04-17 13:58:20	2023-04-18 15:55:25	1 Day 1 Hour 57 Minutes	true
2023-04-14 14:28:45	OCA 12B Metric	CMD 12B Waiver: CMD12B0002364	Awaiting CMD Analyst Approval	2023-04-14 14:28:44	2023-04-17 13:58:20	2 Days 23 Hours 29 Minutes	true

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-18 15:55:26	OCA 12B Metric	CMD 12B Waiver: CMD12B0002364	Completed	2023-04-18 15:55:25			false
2023-04-07 11:26:10	OCA 12B Metric	CMD 12B Waiver: CMD12B0002364	Draft	2023-04-07 11:26:06	2023-04-07 11:26:06	0 Seconds	true
2023-04-07 11:20:26	OCA 12B Metric	CMD 12B Waiver: CMD12B0002364	Draft	2023-04-07 11:20:23	2023-04-07 11:26:06	5 Minutes	true
2023-04-07 11:26:10	OCA 12B Metric	CMD 12B Waiver: CMD12B0002364	Dept. Head approval	2023-04-07 11:26:06	2023-04-14 14:28:44	7 Days 3 Hours 2 Minutes	true
2023-04-14 14:28:45	Assigned to Duration	CMD 12B Waiver: CMD12B0002364	Awaiting CMD Analyst Approval	2023-04-14 14:28:44	2023-04-17 13:58:20	2 Days 23 Hours 29 Minutes	true
2023-04-07 11:26:10	Assigned to Duration	CMD 12B Waiver: CMD12B0002364	Draft	2023-04-07 11:26:06	2023-04-07 11:26:06	0 Seconds	true
2023-04-07 11:26:10	Assigned to Duration	CMD 12B Waiver: CMD12B0002364	Dept. Head approval	2023-04-07 11:26:06	2023-04-14 14:28:44	7 Days 3 Hours 2 Minutes	true
2023-04-17 13:58:25	Assigned to Duration	CMD 12B Waiver: CMD12B0002364	Awaiting CMD Director Approval	2023-04-17 13:58:20	2023-04-18 15:55:25	1 Day 1 Hour 57 Minutes	true
2023-04-18 15:55:26	Assigned to Duration	CMD 12B Waiver: CMD12B0002364	Completed	2023-04-18 15:55:25			false
2023-04-07 11:20:26	Assigned to Duration	CMD 12B Waiver: CMD12B0002364	Draft	2023-04-07 11:20:23	2023-04-07 11:26:06	5 Minutes	true

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-04-20 09:34:22 Pacific Daylight Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

**CMD 12B Waiver**

Number:	CMD12B0002363	Request Status:	Completed
Requested for:	Alejandro Garcia	State:	Completed
Department Head/Delegated authority:	Michelle Ruggels	Waiver Type:	12B Waiver
Opened:	2023-04-07 10:20:46	12B Waiver Type:	Standard
		Requesting Department:	DPH
		Requester Phone:	(628) 206-7456
		Awaiting Info from:	
		Awaiting Info reason:	
		Opened by:	Alejandro Garcia
		Watch list:	

**Short Description:**

Certified source for certification lab test performed by the DPH Public Health Lab , Proficiency testing and samples for SFDPH city clinic laboratory

Supplier ID:	0000008113	Requested Amount:	\$3,000.00
Is this a new waiver or are you modifying a previously approved waiver?:	Modification – Prior Waiver Approved in ServiceNow	Increase Amount:	\$3,000.00
		Previously Approved Amount:	\$3,000.00
Last Approved 12B Waiver Request:	CMD12B0002018	Total Requested Amount:	\$6,000.00
Document Type:	Purchase Order	Enter Contract ID:	
12B Waiver Justification:	12B.5-1(d)(1) (No Vendors Comply)	Enter Requisition ID:	
City Treasurer:	Jose Cisneros	Enter Purchase Order ID:	0000713837
Admin Code Chapter:	Chapter 21 Goods and Services	Enter Direct Voucher ID:	
Select Chapter 21.04 Section:		Waiver Start Date:	2022-11-30
Confirm Dept. has documented this agreement as a Sole Source:		Waiver End Date:	2023-07-31

Advertising:	false
Commodities, Equipment and Hardware :	true
Equipment and Vehicle Lease:	false
On Premise Software and Support:	false
Online Content, Reports, Periodicals and Journals:	false
Professional and General Services:	false
Software as a Service (SaaS) and Cloud Software Applications:	false
Vehicles and Trailers:	false

Detail the purpose of this contract is and what goods and/or services the contra:

WSLH is providing the sample specimen for Proficiency Testing for year 2022. WSLH is certified by Federal Agency to provide proficiency testing. In order for the lab continues operation and maintain certification, the lab must pass the laboratory proficiency testing, and the proficiency testing requires by CLIA.

Wisconsin State Laboratory of Hygiene provides proficiency testing and samples for the SFDPH. This is used towards lab certification as required under the Clinical Laboratory amendments

This is an essential service needed for the City Clinic laboratory and their patients, and this supplier is used to maintain standardization across many years to not disrupt recertification.

(a) Wisconsin State Laboratory of Hygiene  
(PO 0000681113 was closed by error)

If you have made an effort to have the supplier comply, explain it here. If not,:

Yes, we have encourage the vendor to become compliant by providing all the appropriate information on how to do so

Wisconsin State Laboratory of Hygiene is under pending compliance. In the interim, SFDPH is seeking a waiver for this procurement needed for lab recertification until compliance can be determined.

Cancel Notes:

#### CMD Analyst

CMD Analyst:	Tamra Winchester	CMD Director:	Stephanie Tang
CMD Analyst Decision:	Reviewed and Approved	Select the reason for this request:	12B.5-1(d)(1) (No Vendors Comply)
CMD Analyst Comments:	No compliant source for proficiency testing and samples that allow DPH to maintain certification.		

#### CMD Director

CMD Director:	Stephanie Tang	CMD Director Decision:	Reviewed and Approved
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Reason for Determination:

Approved under 12B.5-1(d)(1) authority,

#### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:
Sole Source – Non Property Contract
Justification Reason:
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:
Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source:

#### 12B.5-1(a)(1) (Property Contracts)

City Property Status:
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:



Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

#### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract  
Justification Reason:

#### 12B.5-1(a)(2) (Declared Emergency)

12B.5-1(a)(2) (Declared Emergency) Question2:

#### 12B.5-1(a)(3) (Specialized Litigation)

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

#### 12B.5-1(b) (Public Entity-Non Property)

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

#### 12B.5-1(b) (Public Entity-Property)

12B.5-1(b) (Public Entity SS-PC) Question1:

#### 12B.5-1(b) (Public Entity - Substantial)

12B.5-1(b) (Public Entity-SPI)  
Question1:

#### 12B.5-1(c) (Conflicting Grant Terms)

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

#### 12B.5-1(e) Investments and Services

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false

Bulk Gas: false

12B.5-1(f) (SFPUC Bulk WPG)  
Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

**12B.5-1(d)(1) (No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Question1:

Wisconsin State Laboratory of Hygiene supplies proficiency testing and samples used by DPH City Clinic - these are used for recertification process for the laboratories. Recertification is vital to continue lab testing for the City Clinic and providing lab results to City residents, especially those concerning infectious diseases.

12B.5-1(d)(1) (No Vendors Comply) Question2:

Proficiency testing is required by Clinical Laboratory Improvement Amendments (CLIA) and is vital to maintain laboratory certification.

12B.5-1(d)(1) (No Vendors Comply) Question3:

The Wisconsin State Laboratory of Hygiene has been providing proficiency testing and samples to the Public Health Laboratory for years. As a result, SFDPH will need to continue using their services to ensure its data uses the same base and standardization. Pivoting to another vendor may jeopardize lab certification.

12B.5-1(d)(1) (No Vendors Comply) Question4:

This is an essential service needed for the Jails laboratory and their patients, and this supplier is used to maintain standardization across many years to not disrupt recertification.

12B.5-1(d)(1) (No Vendors Comply) Question5:

Yes

**12B.5-1(d)(1)(No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

**12B.5-1(d)(2) (Bulk Purchasing)**

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.  
8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

12B.5-1(d)(2) (Bulk Purchasing) Question2:
12B.5-1(d)(2) (Bulk Purchasing) Question3:
12B.5-1(d)(2) (Bulk Purchasing) Question4:
12B.5-1(d)(2) (Bulk Purchasing) Question5:
12B.5-1(d)(2) (Bulk Purchasing) Question6:

12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:
12B.5-1(d)(3) (Sham Entity) Question2:
12B.5-1(d)(3) (Sham Entity) Question3:
12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0002363  
**Sort Order:** Order in ascending order

1 Approvals

State	Approver	Approving	Created	Approval set	Comments
Approved	Michelle Ruggels	CMD 12B Waiver: CMD12B0002363	2023-04-07 10:22:30		

**Related List Title:** Metric List  
**Table name:** metric\_instance  
**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = f717f1f51b06ad90148d21b3b24bcb00  
**Sort Order:** None

12 Metrics

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 12:55:35	OCA 12B Metric	CMD 12B Waiver: CMD12B0002363	Completed	2023-04-17 12:55:34			false
2023-04-14 14:29:26	OCA 12B Metric	CMD 12B Waiver: CMD12B0002363	Awaiting CMD Analyst Approval	2023-04-14 14:29:20	2023-04-17 12:47:54	2 Days 22 Hours 18 Minutes	true

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 12:47:55	OCA 12B Metric	CMD 12B Waiver: CMD12B0002363	Awaiting CMD Director Approval	2023-04-17 12:47:54	2023-04-17 12:55:34	7 Minutes	true
2023-04-07 10:22:36	OCA 12B Metric	CMD 12B Waiver: CMD12B0002363	Dept. Head approval	2023-04-07 10:22:30	2023-04-07 10:22:30	0 Seconds	true
2023-04-07 10:20:50	OCA 12B Metric	CMD 12B Waiver: CMD12B0002363	Draft	2023-04-07 10:20:46	2023-04-07 10:22:30	1 Minute	true
2023-04-07 10:22:36	OCA 12B Metric	CMD 12B Waiver: CMD12B0002363	Draft	2023-04-07 10:22:30	2023-04-14 14:29:20	7 Days 4 Hours 6 Minutes	true
2023-04-17 12:55:35	Assigned to Duration	CMD 12B Waiver: CMD12B0002363	Completed	2023-04-17 12:55:34			false
2023-04-14 14:29:26	Assigned to Duration	CMD 12B Waiver: CMD12B0002363	Awaiting CMD Analyst Approval	2023-04-14 14:29:20	2023-04-17 12:47:54	2 Days 22 Hours 18 Minutes	true
2023-04-07 10:22:36	Assigned to Duration	CMD 12B Waiver: CMD12B0002363	Draft	2023-04-07 10:22:30	2023-04-14 14:29:20	7 Days 4 Hours 6 Minutes	true
2023-04-07 10:22:36	Assigned to Duration	CMD 12B Waiver: CMD12B0002363	Dept. Head approval	2023-04-07 10:22:30	2023-04-07 10:22:30	0 Seconds	true
2023-04-17 12:47:55	Assigned to Duration	CMD 12B Waiver: CMD12B0002363	Awaiting CMD Director Approval	2023-04-17 12:47:54	2023-04-17 12:55:34	7 Minutes	true
2023-04-07 10:20:50	Assigned to Duration	CMD 12B Waiver: CMD12B0002363	Draft	2023-04-07 10:20:46	2023-04-07 10:22:30	1 Minute	true

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-04-20 09:40:12 Pacific Daylight Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

Number:	CMD12B0002392	Request Status:	Completed
Requested for:	Feng Ling Jiang	State:	Completed
Department Head/Delegated authority:	Michael Lambert	Waiver Type:	12B Waiver
Opened:	2023-04-18 20:57:57	12B Waiver Type:	Limited (Under 250K)
		Requesting Department:	LIB
		Requester Phone:	+14155574247
		Awaiting Info from:	
		Awaiting Info reason:	
		Opened by:	Feng Ling Jiang
		Watch list:	

Short Description:

Youth physical materials

Supplier ID:	0000039028	Requested Amount:	\$9,776.25
Is this a new waiver or are you modifying a previously approved waiver?:	New Waiver	Increase Amount:	\$0.00
Last Approved 12B Waiver Request:		Previously Approved Amount:	\$0.00
		Total Requested Amount:	\$9,776.25
Document Type:	Purchase Order	Enter Contract ID:	
12B Waiver Justification:	12B.5-1(d)(1) (No Vendors Comply)	Enter Requisition ID:	
City Treasurer:	Jose Cisneros	Enter Purchase Order ID:	0000716965
Admin Code Chapter:	Chapter 21 Goods and Services	Enter Direct Voucher ID:	
Select Chapter 21.04 Section:		Waiver Start Date:	2023-04-18
Confirm Dept. has documented this agreement as a Sole Source:		Waiver End Date:	2023-06-30

Advertising:	false
Commodities, Equipment and Hardware :	true
Equipment and Vehicle Lease:	false
On Premise Software and Support:	false
Online Content, Reports, Periodicals and Journals:	false
Professional and General Services:	false
Software as a Service (SaaS) and Cloud Software Applications:	false
Vehicles and Trailers:	false

Detail the purpose of this contract is and what goods and/or services the contra:

Library Ideas, Inc is the exclusive maker of Vox books, with a permanently attached VOX Reader that transforms a print book to an all-in-one read-along. The company holds the exclusive publishing rights to book titles.

If you have made an effort to have the supplier comply, explain it here. If not,:

We have email the vendor encouraging them to be 12B compliant and attached the 12B Compliance Process to vendor.

Cancel Notes:

### CMD Analyst

CMD Analyst:	Tamra Winchester	CMD Director:	Stephanie Tang
CMD Analyst Decision:	Reviewed and Approved	Select the reason for this request:	12B.5-1(d)(1) (No Vendors Comply)
CMD Analyst Comments:	No compliant source holds the exclusive publishing rights to unique titles with a permanently attached VOX Reader that transforms a print book into an all-in-one read-along.		

### CMD Director

CMD Director:	Stephanie Tang	CMD Director Decision:	Reviewed and Approved
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Reason for Determination:

Approved under 12B.5-1(d)(1) authority,

### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:
Sole Source – Non Property Contract Justification Reason:
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:
Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source:

### 12B.5-1(a)(1) (Property Contracts)

City Property Status:
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:
Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract  
Justification Reason:

**12B.5-1(a)(2) (Declared Emergency)**

12B.5-1(a)(2) (Declared Emergency) Question2:

**12B.5-1(a)(3) (Specialized Litigation)**

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

**12B.5-1(b) (Public Entity-Non Property)**

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

**12B.5-1(b) (Public Entity-Property)**

12B.5-1(b) (Public Entity SS-PC) Question1:

**12B.5-1(b) (Public Entity - Substantial)**

12B.5-1(b) (Public Entity-SPI)  
Question1:

**12B.5-1(c) (Conflicting Grant Terms)**

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

**12B.5-1(e) Investments and Services**

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false



Bulk Gas: false

12B.5-1(f) (SFPUC Bulk WPG)  
Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

#### 12B.5-1(d)(1) (No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Question1:

12B.5-1(d)(1) (No Vendors Comply) Question2:

12B.5-1(d)(1) (No Vendors Comply) Question3:

12B.5-1(d)(1) (No Vendors Comply) Question4:

12B.5-1(d)(1) (No Vendors Comply) Question5:

#### 12B.5-1(d)(1)(No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

These are items that the citizens of San Francisco came to expect us to carry. Not being able to provide these materials to our patrons is a disservice to them.

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

These are hard-to-find and specialized items. We have tried conducting a search through the web and attending professional conferences.

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

It does not conflict. Vendor is still working on 12B certification (please pending status)

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

Yes

#### 12B.5-1(d)(2) (Bulk Purchasing)

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.  
8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

12B.5-1(d)(2) (Bulk Purchasing) Question2:

12B.5-1(d)(2) (Bulk Purchasing) Question3:

12B.5-1(d)(2) (Bulk Purchasing) Question4:

12B.5-1(d)(2) (Bulk Purchasing) Question5:

12B.5-1(d)(2) (Bulk Purchasing) Question6:

#### 12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:

12B.5-1(d)(3) (Sham Entity) Question2:

12B.5-1(d)(3) (Sham Entity) Question3:

12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0002392  
**Sort Order:** Order in ascending order

1 Approvals

State	Approver	Approving	Created	Approval set	Comments
Approved	Michael Lambert	CMD 12B Waiver: CMD12B0002392	2023-04-18 21:00:32		

**Related List Title:** Metric List  
**Table name:** metric\_instance  
**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = b87278e91b126d14148d21b3b24bcbd1  
**Sort Order:** None

12 Metrics

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-18 21:00:35	OCA 12B Metric	CMD 12B Waiver: CMD12B0002392	Dept. Head approval	2023-04-18 21:00:32	2023-04-19 10:59:50	13 Hours 59 Minutes	true
2023-04-18 21:00:15	OCA 12B Metric	CMD 12B Waiver: CMD12B0002392	Draft	2023-04-18 21:00:12	2023-04-18 21:00:32	20 Seconds	true
2023-04-19 10:59:55	OCA 12B Metric	CMD 12B Waiver: CMD12B0002392	Awaiting CMD Analyst Approval	2023-04-19 10:59:50	2023-04-19 13:41:15	2 Hours 41 Minutes	true
2023-04-19 19:50:41	OCA 12B Metric	CMD 12B Waiver: CMD12B0002392	Completed	2023-04-19 19:50:40			false
2023-04-18 21:00:35	OCA 12B Metric	CMD 12B Waiver: CMD12B0002392	Draft	2023-04-18 21:00:32	2023-04-18 21:00:32	0 Seconds	true
2023-04-19 13:41:21	OCA 12B Metric	CMD 12B Waiver: CMD12B0002392	Awaiting CMD Director Approval	2023-04-19 13:41:15	2023-04-19 19:50:40	6 Hours 9 Minutes	true
2023-04-19 10:59:55	Assigned to Duration	CMD 12B Waiver: CMD12B0002392	Awaiting CMD Analyst Approval	2023-04-19 10:59:50	2023-04-19 13:41:15	2 Hours 41 Minutes	true
2023-04-18 21:00:15	Assigned to Duration	CMD 12B Waiver: CMD12B0002392	Draft	2023-04-18 21:00:12	2023-04-18 21:00:32	20 Seconds	true
2023-04-19 13:41:21	Assigned to Duration	CMD 12B Waiver: CMD12B0002392	Awaiting CMD Director Approval	2023-04-19 13:41:15	2023-04-19 19:50:40	6 Hours 9 Minutes	true

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-19 19:50:41	Assigned to Duration	CMD 12B Waiver: CMD12B0002392	Completed	2023-04-19 19:50:40			false
2023-04-18 21:00:35	Assigned to Duration	CMD 12B Waiver: CMD12B0002392	Draft	2023-04-18 21:00:32	2023-04-18 21:00:32	0 Seconds	true
2023-04-18 21:00:35	Assigned to Duration	CMD 12B Waiver: CMD12B0002392	Dept. Head approval	2023-04-18 21:00:32	2023-04-19 10:59:50	13 Hours 59 Minutes	true

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-04-20 09:36:35 Pacific Daylight Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

Number:	CMD12B0002386	Request Status:	Rejected by CMD Analyst
Requested for:	Helen Wu	State:	Rejected
Department Head/Delegated authority:	Ivy Fine	Waiver Type:	12B Waiver
Opened:	2023-04-17 09:52:37	12B Waiver Type:	Standard
		Requesting Department:	PUC
		Requester Phone:	(415) 554-1570
		Awaiting Info from:	
		Awaiting Info reason:	
		Opened by:	Helen Wu
		Watch list:	

Short Description:

To pay California Department of Fish and Wildlife (CDFW) to cover the environmental application fee for the San Andreas Reservoir Road Improvements Project

Supplier ID:	0000023618	Requested Amount:	\$15,102.25
Is this a new waiver or are you modifying a previously approved waiver?:	New Waiver	Increase Amount:	\$0.00
Last Approved 12B Waiver Request:		Previously Approved Amount:	\$0.00
		Total Requested Amount:	\$15,102.25
Document Type:	Direct Voucher	Enter Contract ID:	
12B Waiver Justification:	12B.5-1(d)(1) (No Vendors Comply)	Enter Requisition ID:	
City Treasurer:	Jose Cisneros	Enter Purchase Order ID:	
Admin Code Chapter:	Chapter 21 Goods and Services	Enter Direct Voucher ID:	00000000
Select Chapter 21.04 Section:		Waiver Start Date:	2023-04-12
Confirm Dept. has documented this agreement as a Sole Source:		Waiver End Date:	2023-05-12

Advertising:	false
Commodities, Equipment and Hardware :	false
Equipment and Vehicle Lease:	false
On Premise Software and Support:	false
Online Content, Reports, Periodicals and Journals:	false
Professional and General Services:	true
Software as a Service (SaaS) and Cloud Software Applications:	false
Vehicles and Trailers:	false

Detail the purpose of this contract is and what goods and/or services the contra:

To prepare a check for California Department of Fish and Wildlife (CDFW) in the amount of \$15,102.25 to cover the environmental application fee for the San Andreas Reservoir Road Improvements Project.

If you have made an effort to have the supplier comply, explain it here. If not,:

PeopleSoft supplier profile indicates that 12B is required, CDFW is a California state department.

Cancel Notes:

### CMD Analyst

CMD Analyst:	Tamra Winchester	CMD Director:	Stephanie Tang
CMD Analyst Decision:	Rejected	Select the reason for this request:	
CMD Analyst Comments:	A recent interpretation of the Chapter 12B Equal Benefits Ordinance has concluded that transactions related to regulatory functions of a federal, state, local or regional governmental agency or entity, e.g., licensing, inspection, permit, application fees, fines and taxes fees do not meet the definition of "contract" in the Chapter 12B Equal Benefits Ordinance. A waiver is not necessary.		

### CMD Director

CMD Director:	Stephanie Tang	CMD Director Decision:	
Reason for Determination:			

### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:	
Sole Source – Non Property Contract Justification Reason:	
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:	
Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:	
Explain why this is a Sole Source:	

### 12B.5-1(a)(1) (Property Contracts)

City Property Status:	
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:	
Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:	
CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:	

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CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

**12B.5-1(a)(1)(Property Contracts)**

Sole Source – Property Contract  
Justification Reason:

**12B.5-1(a)(2) (Declared Emergency)**

12B.5-1(a)(2) (Declared Emergency) Question2:

**12B.5-1(a)(3) (Specialized Litigation)**

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

**12B.5-1(b) (Public Entity-Non Property)**

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

**12B.5-1(b) (Public Entity-Property)**

12B.5-1(b) (Public Entity SS-PC) Question1:

**12B.5-1(b) (Public Entity - Substantial)**

12B.5-1(b) (Public Entity-SPI)  
Question1:

**12B.5-1(c) (Conflicting Grant Terms)**

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

**12B.5-1(e) Investments and Services**

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false

Bulk Gas: false

12B.5-1(f) (SFPUC Bulk WPG)

Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

**12B.5-1(d)(1) (No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Question1:

California Department of Fish and Wildlife (CDFW) is a sole source supplier for this service.

12B.5-1(d)(1) (No Vendors Comply) Question2:

Not aware of 12B compliance review.

12B.5-1(d)(1) (No Vendors Comply) Question3:

California Department of Fish and Wildlife (CDFW) is a sole source supplier for this service.

12B.5-1(d)(1) (No Vendors Comply) Question4:

California Department of Fish and Wildlife (CDFW) is a sole source supplier for this service.

12B.5-1(d)(1) (No Vendors Comply) Question5:

Yes

**12B.5-1(d)(1)(No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

**12B.5-1(d)(2) (Bulk Purchasing)**

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.  
8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

12B.5-1(d)(2) (Bulk Purchasing) Question2:

12B.5-1(d)(2) (Bulk Purchasing) Question3:

12B.5-1(d)(2) (Bulk Purchasing) Question4:

12B.5-1(d)(2) (Bulk Purchasing) Question5:

12B.5-1(d)(2) (Bulk Purchasing) Question6:

**12B.5-1(d)(3) (Sham Entity)**

12B.5-1(d)(3) (Sham Entity) Question1:



12B.5-1(d)(3) (Sham Entity) Question2:
12B.5-1(d)(3) (Sham Entity) Question3:
12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0002386  
**Sort Order:** Order in ascending order

1 Approvals

State	Approver	Approving	Created	Approval set	Comments
Approved	Ivy Fine	CMD 12B Waiver: CMD12B0002386	2023-04-17 10:14:31		

**Related List Title:** Metric List  
**Table name:** metric\_instance  
**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = f09095c11b5aed144cc655392a4bcb25  
**Sort Order:** None

10 Metrics

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 11:31:06	OCA 12B Metric	CMD 12B Waiver: CMD12B0002386	Awaiting CMD Analyst Approval	2023-04-17 11:31:00	2023-04-17 14:00:36	2 Hours 29 Minutes	true
2023-04-17 10:14:35	OCA 12B Metric	CMD 12B Waiver: CMD12B0002386	Draft	2023-04-17 10:14:31	2023-04-17 10:14:32	1 Second	true
2023-04-17 14:00:40	OCA 12B Metric	CMD 12B Waiver: CMD12B0002386	Rejected by CMD Analyst	2023-04-17 14:00:36			false
2023-04-17 10:13:55	OCA 12B Metric	CMD 12B Waiver: CMD12B0002386	Draft	2023-04-17 10:13:54	2023-04-17 10:14:31	37 Seconds	true
2023-04-17 10:14:35	OCA 12B Metric	CMD 12B Waiver: CMD12B0002386	Dept. Head approval	2023-04-17 10:14:32	2023-04-17 11:31:00	1 Hour 16 Minutes	true
2023-04-17 10:14:35	Assigned to Duration	CMD 12B Waiver: CMD12B0002386	Dept. Head approval	2023-04-17 10:14:32	2023-04-17 11:31:00	1 Hour 16 Minutes	true
2023-04-17 10:13:55	Assigned to Duration	CMD 12B Waiver: CMD12B0002386	Draft	2023-04-17 10:13:54	2023-04-17 10:14:31	37 Seconds	true

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 11:31:06	Assigned to Duration	CMD 12B Waiver: CMD12B0002386	Awaiting CMD Analyst Approval	2023-04-17 11:31:00	2023-04-17 14:00:36	2 Hours 29 Minutes	true
2023-04-17 14:00:40	Assigned to Duration	CMD 12B Waiver: CMD12B0002386	Rejected by CMD Analyst	2023-04-17 14:00:36			false
2023-04-17 10:14:35	Assigned to Duration	CMD 12B Waiver: CMD12B0002386	Draft	2023-04-17 10:14:31	2023-04-17 10:14:32	1 Second	true

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-04-20 09:42:45 Pacific Daylight Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

Number:	CMD12B0002381	Request Status:	Completed
Requested for:	Daniel Kwon	State:	Completed
Department Head/Delegated authority:	Ivy Fine	Waiver Type:	12B Waiver
Opened:	2023-04-12 15:57:39	12B Waiver Type:	Standard
		Requesting Department:	PUC
		Requester Phone:	(628) 502-0811
		Awaiting Info from:	
		Awaiting Info reason:	
		Opened by:	Joseph Portelli
		Watch list:	

Short Description:  
PRO.0260 Biosolids Management System Audit

Supplier ID:	0000003659	Requested Amount:	\$60,000.00
Is this a new waiver or are you modifying a previously approved waiver?:	New Waiver	Increase Amount:	\$0.00
Last Approved 12B Waiver Request:		Previously Approved Amount:	\$0.00
		Total Requested Amount:	\$60,000.00
Document Type:	Contract	Enter Contract ID:	1000028678
12B Waiver Justification:	12B.5-1(d)(1) (No Vendors Comply)	Enter Requisition ID:	
City Treasurer:	Jose Cisneros	Enter Purchase Order ID:	
Admin Code Chapter:	Chapter 21 Goods and Services	Enter Direct Voucher ID:	
Select Chapter 21.04 Section:		Waiver Start Date:	2023-04-19
Confirm Dept. has documented this agreement as a Sole Source:		Waiver End Date:	2028-10-19

Advertising:	false
Commodities, Equipment and Hardware :	false
Equipment and Vehicle Lease:	false
On Premise Software and Support:	false
Online Content, Reports, Periodicals and Journals:	false
Professional and General Services:	true
Software as a Service (SaaS) and Cloud Software Applications:	false
Vehicles and Trailers:	false

Detail the purpose of this contract is and what goods and/or services the contra:

- a. The name of the supplier is NSF International Strategic Registrations (NSF).
- b. The purpose of this contract is to retain services of a qualified contractor to provide three independent Biosolids Management System (BMS) audits in order to measure achievement of National Biosolids Partnership (NBP) requirements to maintain SFPUC's platinum certification of its Biosolids Management System (BMS).
- c. A 12B Waiver Justification applies because NSF is the only qualified respondent to the Request for Proposal (RFP).

If you have made an effort to have the supplier comply, explain it here. If not,:

SFPUC has asked NSF about their policy and complying with 12B. NSF does not offer domestic partner benefits to employees currently. While NSF has agreed to look into domestic partner coverage in the future, no assurances can be made at this time.

Cancel Notes:

#### CMD Analyst

CMD Analyst:	Tamra Winchester	CMD Director:	Stephanie Tang
CMD Analyst Decision:	Reviewed and Approved	Select the reason for this request:	12B.5-1(d)(1) (No Vendors Comply)
CMD Analyst Comments:	Sole qualified bidder to provide three independent Biosolids Management System (BMS) audits in order to measure achievement of National Biosolids Partnership (NBP) requirements to maintain SFPUC's platinum certification of its Biosolids Management System (BMS).		

#### CMD Director

CMD Director:	Stephanie Tang	CMD Director Decision:	Reviewed and Approved
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Reason for Determination:

Approved under 12B.5-1(d)(1) authority.

#### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:
Sole Source – Non Property Contract
Justification Reason:
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:
Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:
Explain why this is a Sole Source:

#### 12B.5-1(a)(1) (Property Contracts)

City Property Status:
Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

#### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract  
Justification Reason:

#### 12B.5-1(a)(2) (Declared Emergency)

12B.5-1(a)(2) (Declared Emergency) Question2:

#### 12B.5-1(a)(3) (Specialized Litigation)

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

#### 12B.5-1(b) (Public Entity-Non Property)

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

#### 12B.5-1(b) (Public Entity-Property)

12B.5-1(b) (Public Entity SS-PC) Question1:

#### 12B.5-1(b) (Public Entity - Substantial)

12B.5-1(b) (Public Entity-SPI)  
Question1:

#### 12B.5-1(c) (Conflicting Grant Terms)

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

#### 12B.5-1(e) Investments and Services

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false

Bulk Gas: false

12B.5-1(f) (SFPUC Bulk WPG)  
Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

**12B.5-1(d)(1) (No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Question1:

This proposed contract is essential to the City because the services to perform the audits of SFPUC's BMS ensure that SFPUC is compliant and continues to demonstrate the highest-level of commitment to excellence in biosolids management to protect public health and the environment.

12B.5-1(d)(1) (No Vendors Comply) Question2:

NSF requests a waiver for this single contract based on the fact that they have extensive non-discrimination and inclusivity policies and protections in place. While NSF International Strategic Registrations has 56 full time employees, the contract in question will involve only 2 NSF employees (only 1 of which is benefit eligible full time staff). NSF is also the only eligible fully qualified responder for this project.

12B.5-1(d)(1) (No Vendors Comply) Question3:

A Request for Proposal process (RFP) was completed to find a consultant to audit the SFPUC's Biosolids Management System (BMS). Working with the City's Contract Monitoring Division, the SFPUC outreached to Local Business Enterprises to see if there were interest in the RFP. No other firms submitted a response besides NSF, who was responsive to the RFP's requirements.

12B.5-1(d)(1) (No Vendors Comply) Question4:

Third party audits are required for the SFPUC to demonstrate its commitment to biosolids management. Annual third party audit reviews are required for the SFPUC to maintain its Platinum Certification and its compliance to National Biosolids Partnership (NBP) standards. Denial of this service would remove NBP certification. The certification holds the SFPUC accountable to go above and beyond regulation requirements and to continuously improve on our biosolids management, which touches many systems and processes at the treatment plants.

12B.5-1(d)(1) (No Vendors Comply) Question5:

Not Applicable

**12B.5-1(d)(1)(No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

**12B.5-1(d)(2) (Bulk Purchasing)**

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.

8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

12B.5-1(d)(2) (Bulk Purchasing) Question2:

12B.5-1(d)(2) (Bulk Purchasing) Question3:

12B.5-1(d)(2) (Bulk Purchasing) Question4:

12B.5-1(d)(2) (Bulk Purchasing) Question5:

12B.5-1(d)(2) (Bulk Purchasing) Question6:

12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:

12B.5-1(d)(3) (Sham Entity) Question2:

12B.5-1(d)(3) (Sham Entity) Question3:

12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

Related List Title:Approval List

Table name:sysapproval\_approver

Query Condition:Approval for = CMD12B0002381

Sort Order:Order in ascending order

1 Approvals

State	Approver	Approving	Created	Approval set	Comments
Approved	Ivy Fine	CMD 12B Waiver: CMD12B0002381	2023-04-19 11:04:52		

Related List Title:Metric List

Table name:metric\_instance

Query Condition:Table = u\_cmd\_12b\_waiver AND ID = 9f24b86b1b06e1144cc655392a4bcbf7

Sort Order:None

12 Metrics

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-19 11:04:56	OCA 12B Metric	CMD 12B Waiver: CMD12B0002381	Draft	2023-04-19 11:04:52	2023-04-19 11:04:52	0 Seconds	true



Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-12 16:02:40	OCA 12B Metric	CMD 12B Waiver: CMD12B0002381	Draft	2023-04-12 16:02:38	2023-04-19 11:04:52	6 Days 19 Hours 2 Minutes	true
2023-04-19 19:51:10	OCA 12B Metric	CMD 12B Waiver: CMD12B0002381	Completed	2023-04-19 19:51:08			false
2023-04-19 15:54:30	OCA 12B Metric	CMD 12B Waiver: CMD12B0002381	Awaiting CMD Analyst Approval	2023-04-19 15:54:28	2023-04-19 18:08:18	2 Hours 13 Minutes	true
2023-04-19 11:04:56	OCA 12B Metric	CMD 12B Waiver: CMD12B0002381	Dept. Head approval	2023-04-19 11:04:52	2023-04-19 15:54:28	4 Hours 49 Minutes	true
2023-04-19 18:08:20	OCA 12B Metric	CMD 12B Waiver: CMD12B0002381	Awaiting CMD Director Approval	2023-04-19 18:08:18	2023-04-19 19:51:08	1 Hour 42 Minutes	true
2023-04-19 19:51:10	Assigned to Duration	CMD 12B Waiver: CMD12B0002381	Completed	2023-04-19 19:51:08			false
2023-04-19 18:08:20	Assigned to Duration	CMD 12B Waiver: CMD12B0002381	Awaiting CMD Director Approval	2023-04-19 18:08:18	2023-04-19 19:51:08	1 Hour 42 Minutes	true
2023-04-19 11:04:56	Assigned to Duration	CMD 12B Waiver: CMD12B0002381	Draft	2023-04-19 11:04:52	2023-04-19 11:04:52	0 Seconds	true
2023-04-12 16:02:40	Assigned to Duration	CMD 12B Waiver: CMD12B0002381	Draft	2023-04-12 16:02:38	2023-04-19 11:04:52	6 Days 19 Hours 2 Minutes	true
2023-04-19 15:54:30	Assigned to Duration	CMD 12B Waiver: CMD12B0002381	Awaiting CMD Analyst Approval	2023-04-19 15:54:28	2023-04-19 18:08:18	2 Hours 13 Minutes	true
2023-04-19 11:04:56	Assigned to Duration	CMD 12B Waiver: CMD12B0002381	Dept. Head approval	2023-04-19 11:04:52	2023-04-19 15:54:28	4 Hours 49 Minutes	true

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-04-20 09:38:21 Pacific Daylight Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

Number:	CMD12B0002387	Request Status:	Rejected by CMD Analyst
Requested for:	Helen Wu	State:	Rejected
Department Head/Delegated authority:	Ivy Fine	Waiver Type:	12B Waiver
Opened:	2023-04-17 11:39:50	12B Waiver Type:	Standard
		Requesting Department:	PUC
		Requester Phone:	(415) 554-1570
		Awaiting Info from:	
		Awaiting Info reason:	
		Opened by:	Helen Wu
		Watch list:	

Short Description:

Payment for Regional Water Quality Control Board (RWQCB) to cover the environmental application fee for the San Andreas Reservoir Road Improvements Project

Supplier ID:	0000012350	Requested Amount:	\$17,056.00
Is this a new waiver or are you modifying a previously approved waiver?:	New Waiver	Increase Amount:	\$0.00
Last Approved 12B Waiver Request:		Previously Approved Amount:	\$0.00
		Total Requested Amount:	\$17,056.00
Document Type:	Direct Voucher	Enter Contract ID:	
12B Waiver Justification:	12B.5-1(d)(1) (No Vendors Comply)	Enter Requisition ID:	
City Treasurer:	Jose Cisneros	Enter Purchase Order ID:	
Admin Code Chapter:	Chapter 21 Goods and Services	Enter Direct Voucher ID:	00000000
Select Chapter 21.04 Section:		Waiver Start Date:	2023-04-12
Confirm Dept. has documented this agreement as a Sole Source:		Waiver End Date:	2023-05-12

Advertising:	false
Commodities, Equipment and Hardware :	false
Equipment and Vehicle Lease:	false
On Premise Software and Support:	false
Online Content, Reports, Periodicals and Journals:	false
Professional and General Services:	true
Software as a Service (SaaS) and Cloud Software Applications:	false
Vehicles and Trailers:	false

Detail the purpose of this contract is and what goods and/or services the contra:

To prepare a check for Regional Water Quality Control Board (RWQCB) in the amount of \$17,056.00 to cover the environmental application fee for the San Andreas Reservoir Road Improvements Project.

If you have made an effort to have the supplier comply, explain it here. If not,:

PeopleSoft supplier profile indicates that 12B is required.

Cancel Notes:

### CMD Analyst

CMD Analyst:	Tamra Winchester	CMD Director:	Stephanie Tang
CMD Analyst Decision:	Rejected	Select the reason for this request:	
CMD Analyst Comments:	A recent interpretation of the Chapter 12B Equal Benefits Ordinance has concluded that transactions related to regulatory functions of a federal, state, local or regional governmental agency or entity, e.g., licensing, inspection, permit, application fees, fines and taxes fees do not meet the definition of "contract" in the Chapter 12B Equal Benefits Ordinance. A waiver is not necessary.		

### CMD Director

CMD Director:	Stephanie Tang	CMD Director Decision:
---------------	----------------	------------------------

Reason for Determination:

### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:

Sole Source – Non Property Contract

Justification Reason:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source:

### 12B.5-1(a)(1) (Property Contracts)

City Property Status:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

#### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract  
Justification Reason:

#### 12B.5-1(a)(2) (Declared Emergency)

12B.5-1(a)(2) (Declared Emergency) Question2:

#### 12B.5-1(a)(3) (Specialized Litigation)

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

#### 12B.5-1(b) (Public Entity-Non Property)

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

#### 12B.5-1(b) (Public Entity-Property)

12B.5-1(b) (Public Entity SS-PC) Question1:

#### 12B.5-1(b) (Public Entity - Substantial)

12B.5-1(b) (Public Entity-SPI)  
Question1:

#### 12B.5-1(c) (Conflicting Grant Terms)

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

#### 12B.5-1(e) Investments and Services

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water:	false
Bulk Power:	false
Bulk Gas:	false

12B.5-1(f) (SFPUC Bulk WPG) Question2:
---

12B.5-1(f) (SFPUC Bulk WPG) Question1:
--

**12B.5-1(d)(1) (No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Question1:
--

Regional Water Quality Control Board (RWQCB) is the sole source supplier for this service.

12B.5-1(d)(1) (No Vendors Comply) Question2:
--

Not aware of 12B compliance review.

12B.5-1(d)(1) (No Vendors Comply) Question3:
--

Regional Water Quality Control Board (RWQCB) is the sole source supplier for this service.

12B.5-1(d)(1) (No Vendors Comply) Question4:
--

Regional Water Quality Control Board (RWQCB) is the sole source supplier for this service.

12B.5-1(d)(1) (No Vendors Comply) Question5:
--

Yes

**12B.5-1(d)(1)(No Vendors Comply)**

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:
--

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :
---

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:
--

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:
--

**12B.5-1(d)(2) (Bulk Purchasing)**

Select OCA Solicitation Waiver: Has MTA qualified agreement as Bulk Purchasing under Charter Sec. 8A.102(b)?:
--

Detail the nature of this Bulk Purchasing transaction:
--

12B.5-1(d)(2) (Bulk Purchasing) Question1:
--

12B.5-1(d)(2) (Bulk Purchasing) Question2:
--

12B.5-1(d)(2) (Bulk Purchasing) Question3:
--

12B.5-1(d)(2) (Bulk Purchasing) Question4:
--

12B.5-1(d)(2) (Bulk Purchasing) Question5:
--

12B.5-1(d)(2) (Bulk Purchasing) Question6:
--

**12B.5-1(d)(3) (Sham Entity)**

12B.5-1(d)(3) (Sham Entity) Question1:
--

12B.5-1(d)(3) (Sham Entity) Question2:
12B.5-1(d)(3) (Sham Entity) Question3:
12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0002387  
**Sort Order:** Order in ascending order

1 Approvals

State	Approver	Approving	Created	Approval set	Comments
Approved	Ivy Fine	CMD 12B Waiver: CMD12B0002387	2023-04-17 12:02:36		

**Related List Title:** Metric List  
**Table name:** metric\_instance  
**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = 5b19a5051b5eed144cc655392a4bcb46  
**Sort Order:** None

10 Metrics

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 14:33:56	OCA 12B Metric	CMD 12B Waiver: CMD12B0002387	Awaiting CMD Analyst Approval	2023-04-17 14:33:53	2023-04-17 15:10:21	36 Minutes	true
2023-04-17 15:10:25	OCA 12B Metric	CMD 12B Waiver: CMD12B0002387	Rejected by CMD Analyst	2023-04-17 15:10:21			false
2023-04-17 12:02:40	OCA 12B Metric	CMD 12B Waiver: CMD12B0002387	Dept. Head approval	2023-04-17 12:02:36	2023-04-17 12:02:36	0 Seconds	true
2023-04-17 12:01:40	OCA 12B Metric	CMD 12B Waiver: CMD12B0002387	Draft	2023-04-17 12:01:39	2023-04-17 12:02:36	57 Seconds	true
2023-04-17 12:02:40	OCA 12B Metric	CMD 12B Waiver: CMD12B0002387	Draft	2023-04-17 12:02:36	2023-04-17 14:33:53	2 Hours 31 Minutes	true
2023-04-17 12:01:40	Assigned to Duration	CMD 12B Waiver: CMD12B0002387	Draft	2023-04-17 12:01:39	2023-04-17 12:02:36	57 Seconds	true
2023-04-17 12:02:40	Assigned to Duration	CMD 12B Waiver: CMD12B0002387	Draft	2023-04-17 12:02:36	2023-04-17 14:33:53	2 Hours 31 Minutes	true

Created	Definition	ID	Value	Start	End	Duration	Calculation complete
2023-04-17 14:33:56	Assigned to Duration	CMD 12B Waiver: CMD12B0002387	Awaiting CMD Analyst Approval	2023-04-17 14:33:53	2023-04-17 15:10:21	36 Minutes	true
2023-04-17 15:10:25	Assigned to Duration	CMD 12B Waiver: CMD12B0002387	Rejected by CMD Analyst	2023-04-17 15:10:21			false
2023-04-17 12:02:40	Assigned to Duration	CMD 12B Waiver: CMD12B0002387	Dept. Head approval	2023-04-17 12:02:36	2023-04-17 12:02:36	0 Seconds	true



**From:** [Dion, Ichieh \(TTX\)](#)  
**Subject:** CCSF Monthly Pooled Investment Report for March 2023  
**Date:** Thursday, April 20, 2023 8:59:46 AM  
**Attachments:** [CCSF Monthly Pooled Investment Report for March 2023.pdf](#)

---

All-

Please find the CCSF Pooled Investment Report for the month of March attached for your use.

Regards,

**Ichieh Chiang Dion** (she/her/hers)  
Office of the Treasurer and Tax Collector  
1 Dr. Carlton B. Goodlett Place, Room 140  
San Francisco, CA 94102  
415-554-5433

Office of the Treasurer & Tax Collector  
City and County of San Francisco



José Cisneros, Treasurer

Tajel Shah, Chief Assistant Treasurer  
Hubert R White, III CFA, CTP, Chief Investment Officer

Investment Report for the month of March 2023

April 15, 2023

The Honorable London N. Breed  
Mayor of San Francisco  
City Hall, Room 200  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

The Honorable Board of Supervisors  
City and County of San Francisco  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102-4638

Colleagues,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of March 31, 2023. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of March 2023 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

**CCSF Pooled Fund Investment Earnings Statistics \***

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	March 2023	Fiscal YTD	February 2023
Average Daily Balance	\$ 14,198	\$ 15,335	\$ 14,053	\$ 14,215
Net Earnings	190.39	31.26	159.13	25.45
Earned Income Yield	1.79%	2.40%	1.70%	2.33%

**CCSF Pooled Fund Statistics \***

(in \$ million)	% of	Book	Market	Wtd. Avg.	Wtd. Avg.	
Investment Type	Portfolio	Value	Value	Coupon	YTM	WAM
U.S. Treasuries	24.23%	\$ 3,877.9	\$ 3,645.3	0.90%	0.86%	738
Federal Agencies	38.77%	6,033.3	5,833.1	2.03%	2.09%	643
Public Time Deposits	0.20%	30.0	30.0	4.75%	4.75%	82
Negotiable CDs	13.75%	2,070.0	2,068.3	4.85%	4.85%	191
Commercial Paper	4.26%	631.5	640.4	0.00%	5.12%	111
Money Market Funds	14.26%	2,144.9	2,144.9	3.16%	4.74%	1
Supranationals	4.55%	711.0	684.1	0.61%	1.59%	551
<b>Totals</b>	<b>100.0%</b>	<b>\$ 15,498.6</b>	<b>\$ 15,046.0</b>	<b>2.22%</b>	<b>2.66%</b>	<b>484</b>

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Respectfully,

A handwritten signature in dark ink, appearing to read "José Cisneros", written over a horizontal line.

**José Cisneros**  
Treasurer

cc: Treasury Oversight Committee: Aimee Brown, Kevin Kone, Brenda Kwee McNulty, Meghan Wallace  
Ben Rosenfield - Controller, Office of the Controller  
Mark de la Rosa - Director of Audits, Office of the Controller  
Mayor's Office of Public Policy and Finance  
San Francisco County Transportation Authority  
San Francisco Public Library  
San Francisco Health Service System

# Portfolio Summary

## Pooled Fund

As of March 31, 2023

<i>(in \$ million)</i>							
<b>Security Type</b>	<b>Par Value</b>	<b>Book Value</b>	<b>Market Value</b>	<b>Market/Book Price</b>	<b>Current % Allocation</b>	<b>Max. Policy Allocation</b>	<b>Compliant?</b>
U.S. Treasuries	\$ 3,875.0	\$ 3,877.9	\$ 3,645.3	94.00	24.23%	100%	Yes
Federal Agencies	6,035.2	6,033.3	5,833.1	96.68	38.77%	100%	Yes
State & Local Government							
Agency Obligations	-	-	-	-	0.00%	20%	Yes
Public Time Deposits	30.0	30.0	30.0	100.00	0.20%	100%	Yes
Negotiable CDs	2,070.0	2,070.0	2,068.3	99.92	13.75%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	650.0	631.5	640.4	101.40	4.26%	25%	Yes
Medium Term Notes	-	-	-	-	0.00%	30%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/							
Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	2,144.9	2,144.9	2,144.9	100.00	14.26%	20%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	704.2	711.0	684.1	96.22	4.55%	30%	Yes
<b>TOTAL</b>	<b>\$ 15,509.2</b>	<b>\$ 15,498.6</b>	<b>\$ 15,046.0</b>	<b>97.08</b>	<b>100.00%</b>	<b>-</b>	<b>Yes</b>

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on a par value basis of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution. The full Investment Policy can be found at <https://sftreasurer.org/banking-investments/investments>

Totals may not add due to rounding.

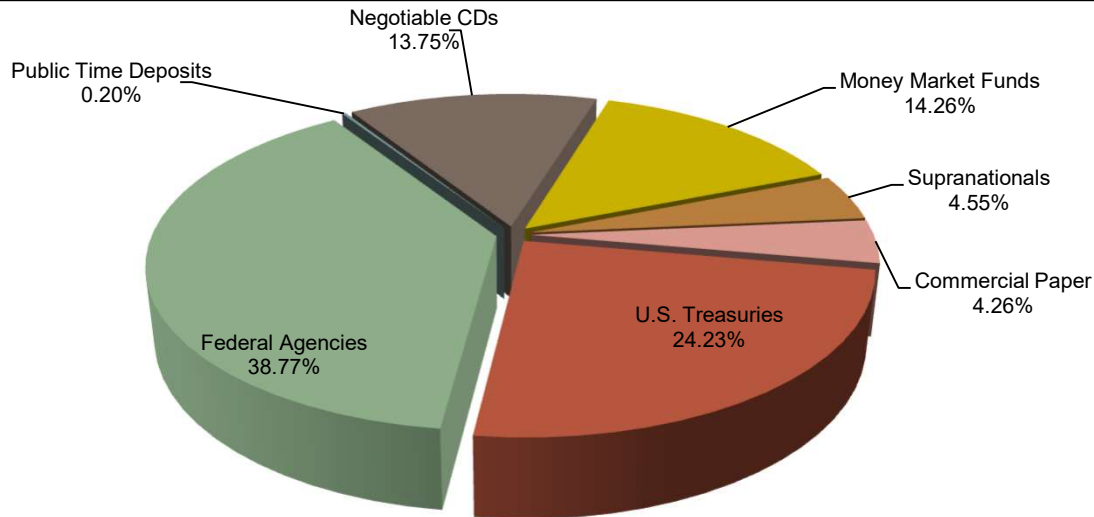
# City and County of San Francisco

## Pooled Fund Portfolio Statistics

For the month ended March 31, 2023

Average Daily Balance	\$15,334,870,303
Net Earnings	\$31,263,422
Earned Income Yield	2.40%
Weighted Average Maturity	484 days

<b>Investment Type</b>	<b>Par Value</b>	<b>Book Value</b>	<b>Market Value</b>
	<i>(\$ million)</i>		
U.S. Treasuries	\$ 3,875.0	\$ 3,877.9	\$ 3,645.3
Federal Agencies	6,035.2	6,033.3	5,833.1
Public Time Deposits	30.0	30.0	30.0
Negotiable CDs	2,070.0	2,070.0	2,068.3
Commercial Paper	650.0	631.5	640.4
Money Market Funds	2,144.9	2,144.9	2,144.9
Supranationals	704.2	711.0	684.1
<b>Total</b>	<b>\$ 15,509.2</b>	<b>\$ 15,498.6</b>	<b>\$ 15,046.0</b>

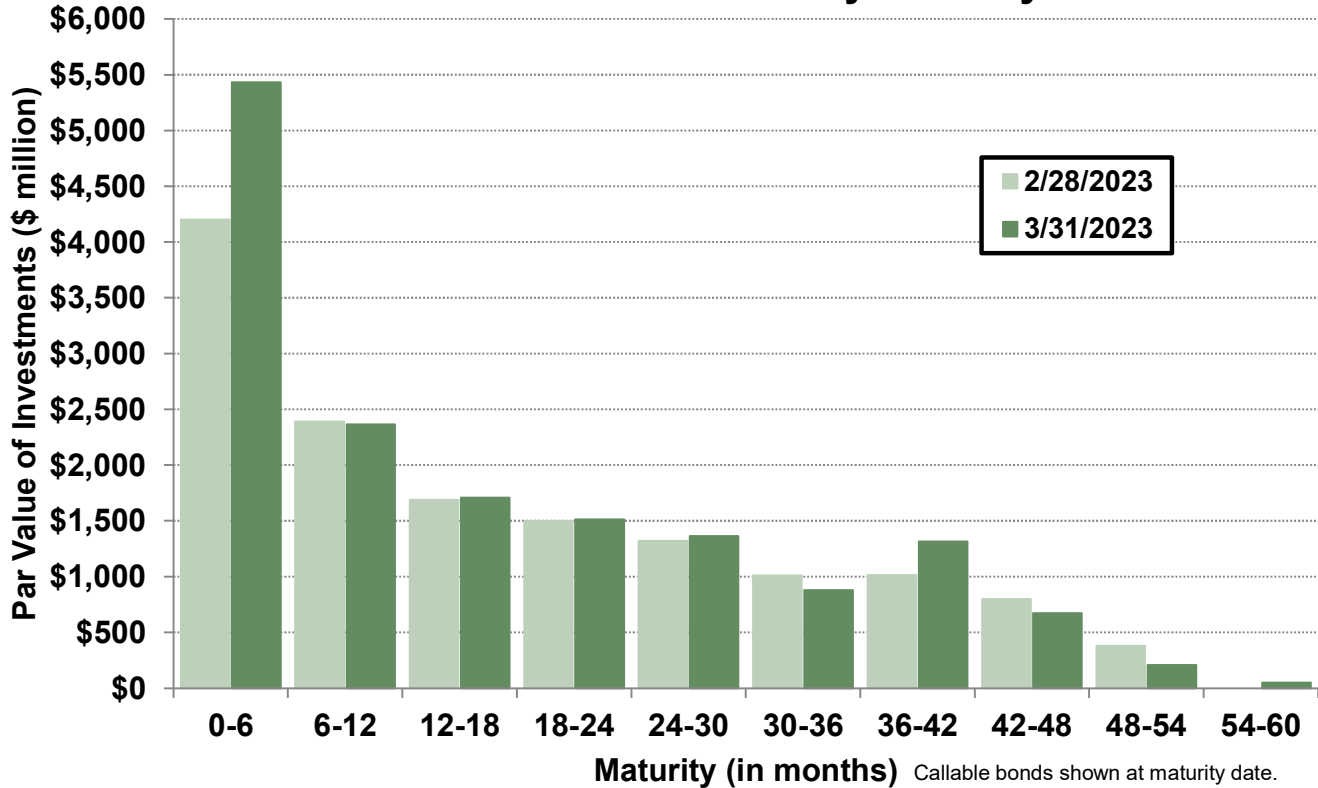


**Asset Allocation by Market Value**

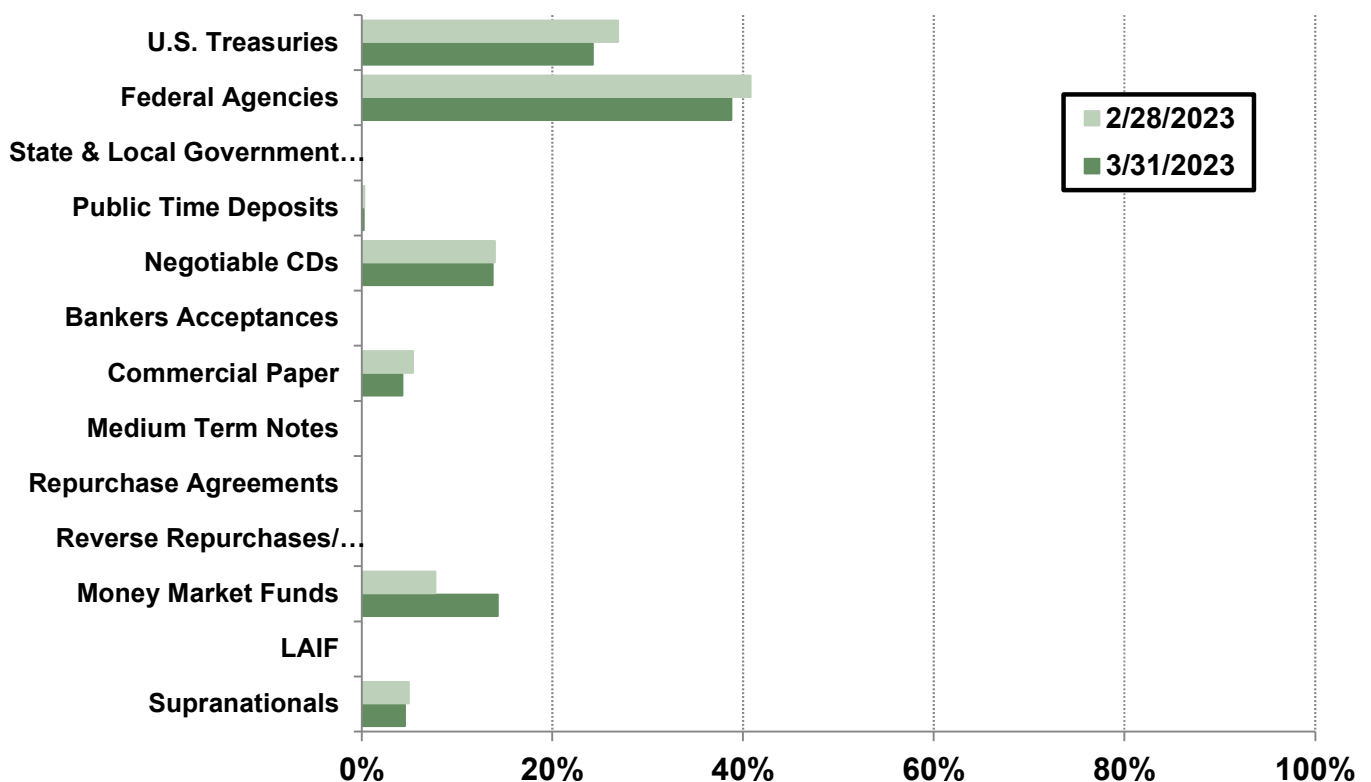
# Portfolio Analysis

Pooled Fund

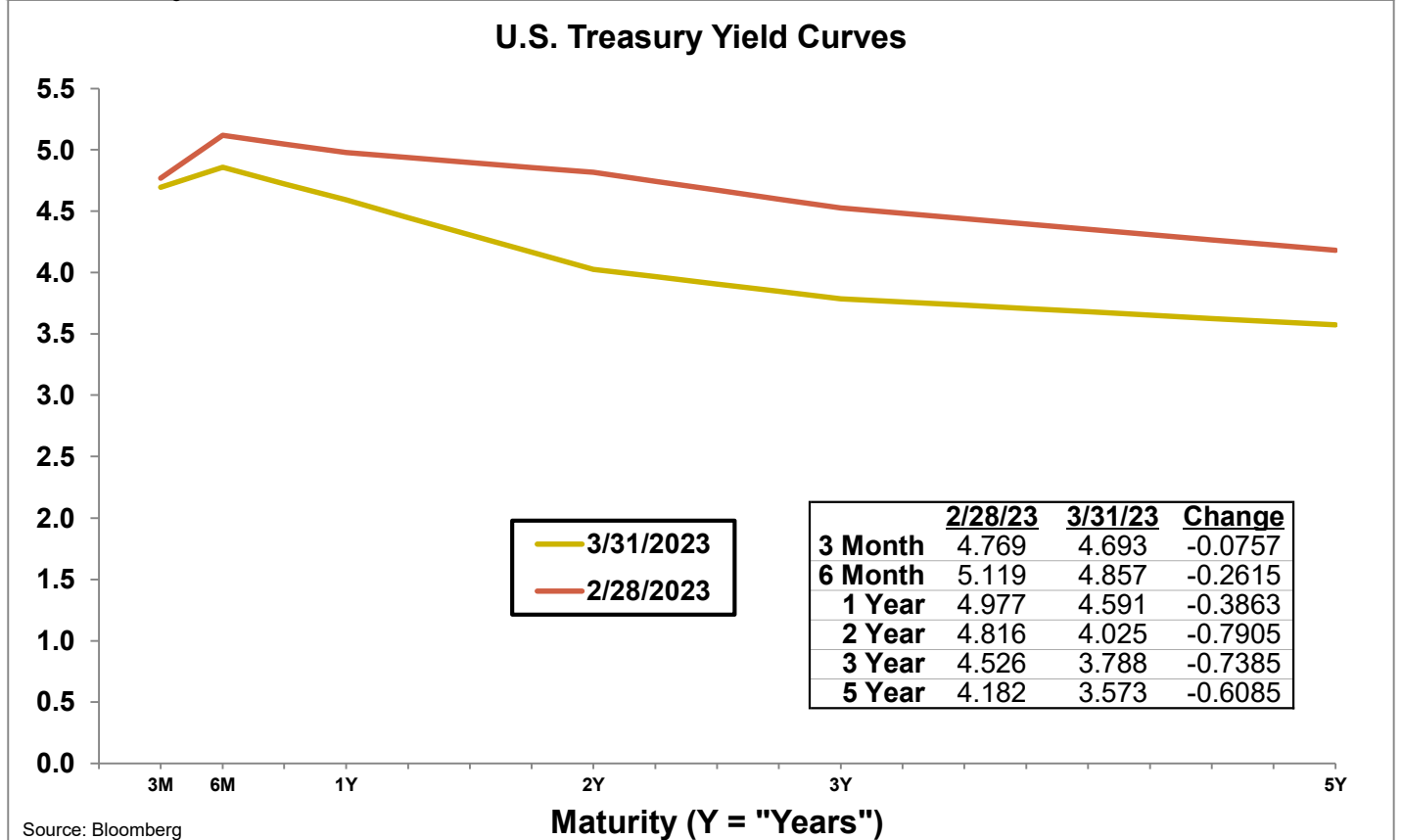
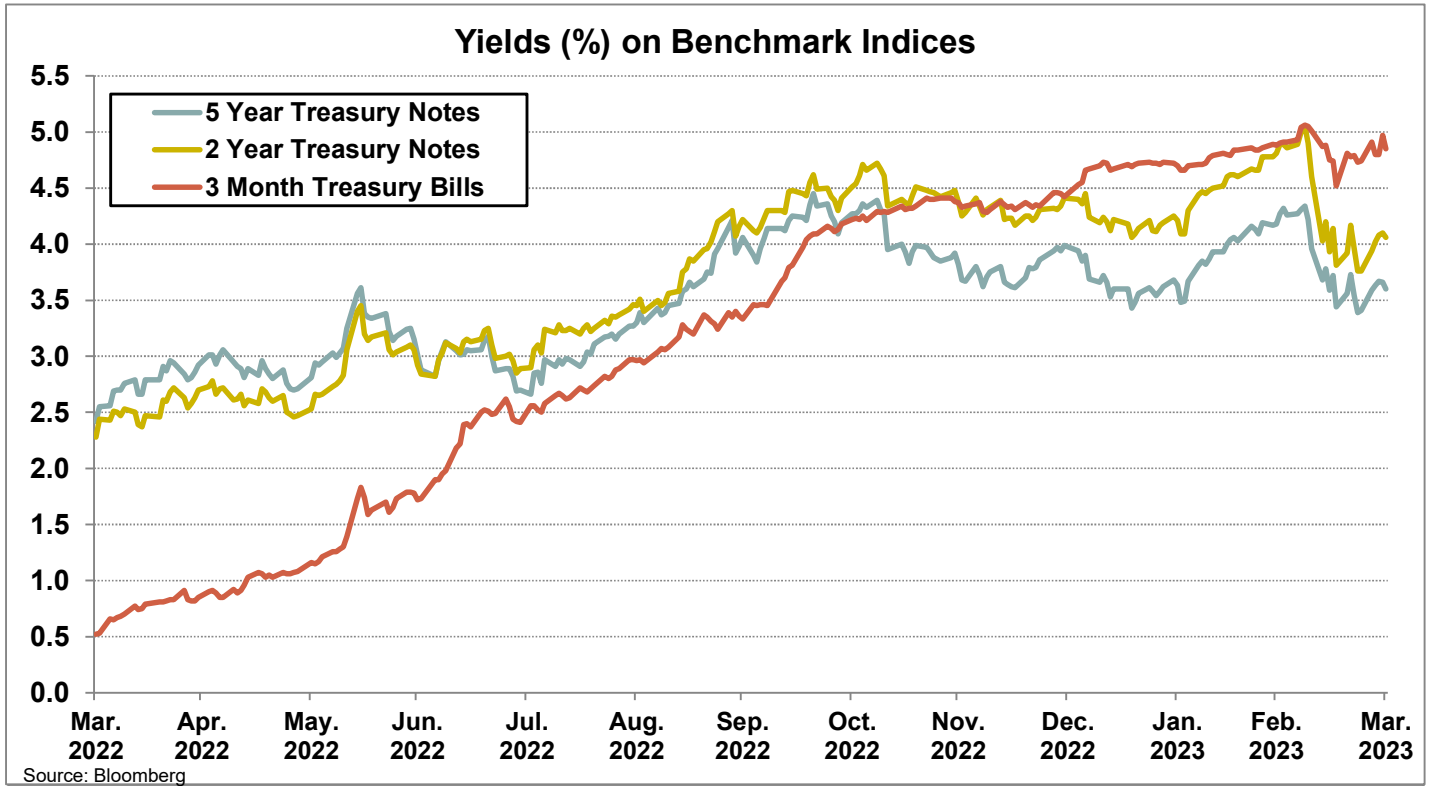
## Par Value of Investments by Maturity



## Asset Allocation by Market Value



## Yield Curves



# Investment Inventory

## Pooled Fund

As of March 31, 2023

			Maturity	Amortized								
Type of Investment	CUSIP	Issuer Name	Date	Coupon	Par Value		Book Value		Book Value	Market Value		
U.S. Treasuries	912828ZU7	UNITED STATES TREASURY	6/15/2023	0.25	\$	150,000,000	\$	150,136,719	\$	148,617,188		
U.S. Treasuries	912828S35	UNITED STATES TREASURY	6/30/2023	1.38		100,000,000		100,744,141		99,171,875		
U.S. Treasuries	91282CCK5	UNITED STATES TREASURY	6/30/2023	0.13		50,000,000		49,865,234		49,445,313		
U.S. Treasuries	912828S92	UNITED STATES TREASURY	7/31/2023	1.25		100,000,000		102,439,453		98,812,500		
U.S. Treasuries	91282CAK7	UNITED STATES TREASURY	9/15/2023	0.13		50,000,000		49,886,719		48,984,375		
U.S. Treasuries	912828WE6	UNITED STATES TREASURY	11/15/2023	2.75		50,000,000		51,960,938		49,359,375		
U.S. Treasuries	91282CBA8	UNITED STATES TREASURY	12/15/2023	0.13		150,000,000		148,613,281		145,265,625		
U.S. Treasuries	91282CDV0	UNITED STATES TREASURY	1/31/2024	0.88		100,000,000		97,996,094		96,828,125		
U.S. Treasuries	9128285Z9	UNITED STATES TREASURY	1/31/2024	2.50		50,000,000		52,511,719		49,078,125		
U.S. Treasuries	912828B66	UNITED STATES TREASURY	2/15/2024	2.75		50,000,000		50,250,000		49,164,063		
U.S. Treasuries	91282CBR1	UNITED STATES TREASURY	3/15/2024	0.25		50,000,000		48,708,984		47,960,938		
U.S. Treasuries	91282CCC3	UNITED STATES TREASURY	5/15/2024	0.25		50,000,000		49,718,750		47,671,875		
U.S. Treasuries	912828XT2	UNITED STATES TREASURY	5/31/2024	2.00		50,000,000		52,263,672		48,578,125		
U.S. Treasuries	91282CCL3	UNITED STATES TREASURY	7/15/2024	0.38		150,000,000		147,531,250		142,429,688		
U.S. Treasuries	912828Y87	UNITED STATES TREASURY	7/31/2024	1.75		50,000,000		52,210,938		48,273,438		
U.S. Treasuries	91282CCT6	UNITED STATES TREASURY	8/15/2024	0.38		50,000,000		49,898,438		47,343,750		
U.S. Treasuries	912828YM6	UNITED STATES TREASURY	10/31/2024	1.50		50,000,000		51,746,094		47,882,813		
U.S. Treasuries	912828G38	UNITED STATES TREASURY	11/15/2024	2.25		100,000,000		106,388,672		96,843,750		
U.S. Treasuries	912828YY0	UNITED STATES TREASURY	12/31/2024	1.75		50,000,000		52,226,563		47,960,938		
U.S. Treasuries	912828Z52	UNITED STATES TREASURY	1/31/2025	1.38		100,000,000		103,023,438		95,156,250		
U.S. Treasuries	912828ZC7	UNITED STATES TREASURY	2/28/2025	1.13		100,000,000		102,009,766		94,531,250		
U.S. Treasuries	912828ZF0	UNITED STATES TREASURY	3/31/2025	0.50		100,000,000		99,619,141		93,250,000		
U.S. Treasuries	912828ZL7	UNITED STATES TREASURY	4/30/2025	0.38		50,000,000		49,615,234		46,375,000		
U.S. Treasuries	912828XB1	UNITED STATES TREASURY	5/15/2025	2.13		50,000,000		52,849,609		48,062,500		
U.S. Treasuries	912828ZW3	UNITED STATES TREASURY	6/30/2025	0.25		450,000,000		442,748,047		414,703,125		
U.S. Treasuries	91282CAB7	UNITED STATES TREASURY	7/31/2025	0.25		100,000,000		98,822,266		91,812,500		
U.S. Treasuries	91282CFK2	UNITED STATES TREASURY	9/15/2025	3.50		50,000,000		48,968,750		49,515,625		
U.S. Treasuries	91282CAM3	UNITED STATES TREASURY	9/30/2025	0.25		100,000,000		98,390,625		91,515,625		
U.S. Treasuries	91282CAT8	UNITED STATES TREASURY	10/31/2025	0.25		150,000,000		147,425,781		136,734,375		
U.S. Treasuries	91282CBC4	UNITED STATES TREASURY	12/31/2025	0.38		100,000,000		98,726,563		91,125,000		
U.S. Treasuries	91282CBW0	UNITED STATES TREASURY	4/30/2026	0.75		100,000,000		99,392,578		91,156,250		
U.S. Treasuries	912828R36	UNITED STATES TREASURY	5/15/2026	1.63		100,000,000		104,093,750		93,609,375		
U.S. Treasuries	91282CCJ8	UNITED STATES TREASURY	6/30/2026	0.88		450,000,000		449,880,859		410,343,750		
U.S. Treasuries	91282CCW9	UNITED STATES TREASURY	8/31/2026	0.75		50,000,000		49,449,219		45,187,500		
U.S. Treasuries	91282CCZ2	UNITED STATES TREASURY	9/30/2026	0.88		150,000,000		148,679,688		135,843,750		
U.S. Treasuries	91282CDK4	UNITED STATES TREASURY	11/30/2026	1.25		150,000,000		147,267,578		137,203,125		
U.S. Treasuries	91282CDQ1	UNITED STATES TREASURY	12/31/2026	1.25		50,000,000		47,107,422		45,671,875		
U.S. Treasuries	91282CEF4	UNITED STATES TREASURY	3/31/2027	2.50		25,000,000		24,757,813		23,875,000		
Subtotals				0.90	\$	3,875,000,000	\$	3,877,925,781	\$	3,870,779,591	\$	3,645,343,750
Federal Agencies	3133EMVP4	FEDERAL FARM CREDIT BANKS FU	4/13/2023	0.13	\$	95,000,000	\$	94,874,600	\$	94,997,939	\$	94,874,125
Federal Agencies	3133EMXM9	FEDERAL FARM CREDIT BANKS FU	4/27/2023	0.13		44,500,000		44,462,233		44,498,640		44,358,490
Federal Agencies	3133EMYX4	FEDERAL FARM CREDIT BANKS FU	5/10/2023	0.13		112,500,000		112,356,000		112,492,307		111,948,975
Federal Agencies	313384FX2	FEDERAL HOME LOAN BANKS	5/22/2023	0.00		30,000,000		29,750,100		29,797,700		29,810,430
Federal Agencies	3130AMRY0	FEDERAL HOME LOAN BANKS	6/2/2023	0.13		15,000,000		14,986,200		14,998,825		14,882,460
Federal Agencies	3133EMF31	FEDERAL FARM CREDIT BANKS FU	6/2/2023	0.13		100,000,000		99,938,000		99,994,734		99,216,400
Federal Agencies	3133EMH96	FEDERAL FARM CREDIT BANKS FU	6/14/2023	0.13		50,000,000		49,864,850		49,986,032		49,529,300
Federal Agencies	3130AUNE0	FEDERAL HOME LOAN BANKS	6/26/2023	4.78		29,000,000		29,000,000		29,000,000		28,985,674
Federal Agencies	3133EM3S9	FEDERAL FARM CREDIT BANKS FU	6/26/2023	0.20		98,067,000		97,806,076		98,027,366		97,003,954



# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Maturity	Coupon	Par Value	Book Value	Amortized	Market Value
			Date				Book Value	
Federal Agencies	3133EMS37	FEDERAL FARM CREDIT BANKS FU	7/14/2023	0.13	100,000,000	99,835,044	99,976,499	98,660,900
Federal Agencies	3133ENEY2	FEDERAL FARM CREDIT BANKS FU	7/24/2023	0.45	50,000,000	49,996,500	49,999,343	49,314,100
Federal Agencies	3133EM2E1	FEDERAL FARM CREDIT BANKS FU	8/10/2023	0.16	50,000,000	49,970,000	49,994,616	49,170,600
Federal Agencies	3137EAEV7	FEDERAL HOME LOAN MORTGAGE	8/24/2023	0.25	40,776,000	40,542,761	40,721,975	40,040,523
Federal Agencies	313384LJ6	FEDERAL HOME LOAN BANKS	9/6/2023	0.00	50,000,000	48,055,750	48,986,167	48,963,050
Federal Agencies	3130AJXD6	FEDERAL HOME LOAN BANKS	9/8/2023	0.13	20,975,000	20,806,361	20,932,374	20,547,865
Federal Agencies	313383YJ4	FEDERAL HOME LOAN BANKS	9/8/2023	3.38	90,000,000	90,243,750	90,095,687	89,396,010
Federal Agencies	3135G0U43	FEDERAL NATIONAL MORTGAGE A	9/12/2023	2.88	29,648,000	30,793,302	29,940,569	29,380,368
Federal Agencies	3133EM6N7	FEDERAL FARM CREDIT BANKS FU	9/27/2023	0.17	50,000,000	49,950,000	49,987,740	48,872,900
Federal Agencies	3133ENG1	FEDERAL FARM CREDIT BANKS FU	12/1/2023	0.50	125,000,000	124,818,750	124,939,251	121,467,500
Federal Agencies	3130A3VC5	FEDERAL HOME LOAN BANKS	12/8/2023	2.25	40,000,000	41,204,000	40,415,115	39,298,880
Federal Agencies	3133ENHR4	FEDERAL FARM CREDIT BANKS FU	12/20/2023	0.68	112,000,000	111,946,088	111,980,577	108,725,904
Federal Agencies	3130AU4V3	FEDERAL HOME LOAN BANKS	1/8/2024	4.80	36,000,000	35,986,400	35,990,315	35,971,992
Federal Agencies	3133ENLF5	FEDERAL FARM CREDIT BANKS FU	1/18/2024	0.90	61,856,000	61,439,815	61,684,181	59,958,815
Federal Agencies	3130AFW94	FEDERAL HOME LOAN BANKS	2/13/2024	2.50	39,010,000	40,648,810	39,643,222	38,396,627
Federal Agencies	3133ELNE0	FEDERAL FARM CREDIT BANKS FU	2/14/2024	1.43	20,495,000	20,950,604	20,596,777	19,904,334
Federal Agencies	3130AUYG3	FEDERAL HOME LOAN BANKS	2/16/2024	5.10	25,000,000	24,996,500	24,996,922	25,045,775
Federal Agencies	3133EMRZ7	FEDERAL FARM CREDIT BANKS FU	2/26/2024	0.25	110,000,000	109,960,400	109,988,030	105,594,940
Federal Agencies	3130ARHG9	FEDERAL HOME LOAN BANKS	2/28/2024	2.13	36,000,000	35,958,960	35,980,615	35,142,408
Federal Agencies	3130ATUQ8	FEDERAL HOME LOAN BANKS	3/8/2024	4.75	115,000,000	114,976,300	114,981,664	114,887,185
Federal Agencies	3133EMTW2	FEDERAL FARM CREDIT BANKS FU	3/18/2024	0.30	100,000,000	99,878,950	99,961,123	95,793,100
Federal Agencies	3133EMWV0	FEDERAL FARM CREDIT BANKS FU	4/22/2024	0.35	84,969,000	84,992,791	84,977,494	81,215,409
Federal Agencies	3133ENWP1	FEDERAL FARM CREDIT BANKS FU	5/16/2024	2.63	95,000,000	94,871,750	94,927,892	92,892,425
Federal Agencies	3133ENYH7	FEDERAL FARM CREDIT BANKS FU	6/10/2024	2.63	100,000,000	99,871,000	99,923,059	97,674,800
Federal Agencies	3130A1XJ2	FEDERAL HOME LOAN BANKS	6/14/2024	2.88	109,435,000	109,808,808	109,651,435	107,194,209
Federal Agencies	3130ASHK8	FEDERAL HOME LOAN BANKS	6/14/2024	3.13	56,210,000	56,019,452	56,089,017	55,220,648
Federal Agencies	3133ENYX2	FEDERAL FARM CREDIT BANKS FU	6/17/2024	3.25	100,000,000	99,911,250	99,946,216	98,372,700
Federal Agencies	3133ENZS2	FEDERAL FARM CREDIT BANKS FU	6/28/2024	3.10	100,000,000	99,947,000	99,967,083	98,166,400
Federal Agencies	3130ASME6	FEDERAL HOME LOAN BANKS	7/8/2024	3.00	42,500,000	42,417,550	42,447,665	41,657,310
Federal Agencies	3133EMV25	FEDERAL FARM CREDIT BANKS FU	7/23/2024	0.45	50,000,000	50,092,000	50,040,728	47,393,450
Federal Agencies	3133EPBF1	FEDERAL FARM CREDIT BANKS FU	8/21/2024	4.88	55,000,000	54,977,700	54,979,290	55,234,575
Federal Agencies	3133ENJ84	FEDERAL FARM CREDIT BANKS FU	8/26/2024	3.38	50,000,000	49,916,500	49,941,402	49,211,950
Federal Agencies	3130ATVD6	FEDERAL HOME LOAN BANKS	9/13/2024	4.88	50,000,000	50,062,000	50,048,918	50,258,700
Federal Agencies	3133EM5X6	FEDERAL FARM CREDIT BANKS FU	9/23/2024	0.43	125,000,000	124,873,750	124,937,681	117,848,875
Federal Agencies	3133ENP79	FEDERAL FARM CREDIT BANKS FU	9/26/2024	4.25	50,000,000	49,996,000	49,997,023	49,830,150
Federal Agencies	3130ATT31	FEDERAL HOME LOAN BANKS	10/3/2024	4.50	50,000,000	49,879,250	49,890,506	50,029,350
Federal Agencies	3133ENEJ5	FEDERAL FARM CREDIT BANKS FU	11/18/2024	0.88	70,000,000	69,919,500	69,956,151	66,181,570
Federal Agencies	3133ENZ94	FEDERAL FARM CREDIT BANKS FU	11/18/2024	4.50	25,000,000	24,973,500	24,978,358	25,017,200
Federal Agencies	3133ELCP7	FEDERAL FARM CREDIT BANKS FU	12/3/2024	1.63	25,000,000	24,960,000	24,986,601	23,919,825
Federal Agencies	3133ENGQ7	FEDERAL FARM CREDIT BANKS FU	12/9/2024	0.92	100,000,000	99,948,000	99,970,679	94,505,800
Federal Agencies	3133EN4N7	FEDERAL FARM CREDIT BANKS FU	12/20/2024	4.25	60,000,000	59,891,900	59,906,984	59,919,060
Federal Agencies	3135GAG39	FEDERAL NATIONAL MORTGAGE A	12/30/2024	5.38	100,000,000	100,000,000	100,000,000	99,884,600
Federal Agencies	3133ENKS8	FEDERAL FARM CREDIT BANKS FU	1/6/2025	1.13	70,000,000	69,842,500	69,906,742	66,342,640
Federal Agencies	3135G0X24	FEDERAL NATIONAL MORTGAGE A	1/7/2025	1.63	39,060,000	40,632,556	39,809,774	37,343,899
Federal Agencies	3133ENZ37	FEDERAL FARM CREDIT BANKS FU	1/10/2025	4.88	50,000,000	49,997,780	49,998,178	50,490,900
Federal Agencies	3133EPAG0	FEDERAL FARM CREDIT BANKS FU	2/10/2025	4.25	39,875,000	39,663,265	39,677,748	39,873,804
Federal Agencies	3137EAEPO	FEDERAL HOME LOAN MORTGAGE	2/12/2025	1.50	133,532,000	135,388,452	134,449,384	127,151,040
Federal Agencies	3130AUVZ4	FEDERAL HOME LOAN BANKS	2/13/2025	4.50	50,000,000	49,921,500	49,926,547	50,228,750
Federal Agencies	3130AV7L0	FEDERAL HOME LOAN BANKS	2/28/2025	5.00	60,000,000	59,920,800	59,923,955	60,835,440
Federal Agencies	3133ELQY3	FEDERAL FARM CREDIT BANKS FU	3/3/2025	1.21	40,000,000	39,954,960	39,982,493	37,805,640

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Maturity	Coupon	Par Value	Book Value	Amortized	Market Value
			Date				Book Value	
Federal Agencies	3133EMWT5	FEDERAL FARM CREDIT BANKS FU	4/21/2025	0.60	50,000,000	49,973,500	49,986,378	46,528,050
Federal Agencies	3135G03U5	FEDERAL NATIONAL MORTGAGE A	4/22/2025	0.63	137,938,000	136,719,742	137,186,660	128,414,485
Federal Agencies	3133ENXE5	FEDERAL FARM CREDIT BANKS FU	5/23/2025	2.85	26,000,000	25,963,600	25,973,995	25,319,892
Federal Agencies	3130ASG86	FEDERAL HOME LOAN BANKS	6/13/2025	3.38	24,640,000	24,806,223	24,767,932	24,258,055
Federal Agencies	3133EN4B3	FEDERAL FARM CREDIT BANKS FU	6/13/2025	4.25	45,000,000	44,967,233	44,971,145	45,120,105
Federal Agencies	3133ENYQ7	FEDERAL FARM CREDIT BANKS FU	6/13/2025	2.95	50,000,000	49,975,500	49,982,027	48,783,650
Federal Agencies	3135G04Z3	FEDERAL NATIONAL MORTGAGE A	6/17/2025	0.50	14,655,000	14,346,240	14,461,155	13,547,551
Federal Agencies	3130AN4A5	FEDERAL HOME LOAN BANKS	6/30/2025	0.70	17,680,000	17,734,631	17,710,954	16,401,595
Federal Agencies	3135G05X7	FEDERAL NATIONAL MORTGAGE A	8/25/2025	0.38	97,500,000	96,546,250	96,989,876	89,360,895
Federal Agencies	3130A8ZQ9	FEDERAL HOME LOAN BANKS	9/12/2025	1.75	10,295,000	10,575,333	10,472,942	9,749,869
Federal Agencies	3137EAEX3	FEDERAL HOME LOAN MORTGAGE	9/23/2025	0.38	22,600,000	22,295,352	22,434,128	20,670,141
Federal Agencies	3133EPDL6	FEDERAL FARM CREDIT BANKS FU	10/1/2025	4.85	50,000,000	50,000,000	50,000,000	50,951,200
Federal Agencies	3133ENEG1	FEDERAL FARM CREDIT BANKS FU	11/17/2025	1.05	94,675,000	94,545,232	94,589,643	87,718,565
Federal Agencies	3133ENHM5	FEDERAL FARM CREDIT BANKS FU	12/16/2025	1.17	95,000,000	94,903,100	94,934,339	88,128,460
Federal Agencies	3133EN5E6	FEDERAL FARM CREDIT BANKS FU	12/29/2025	4.00	60,000,000	59,818,050	59,833,489	59,965,440
Federal Agencies	3133EN6A3	FEDERAL FARM CREDIT BANKS FU	1/13/2026	4.00	50,000,000	49,959,600	49,962,475	49,983,900
Federal Agencies	3130AUTC8	FEDERAL HOME LOAN BANKS	2/6/2026	4.01	21,100,000	20,990,128	20,990,773	21,104,473
Federal Agencies	3133EPBJ3	FEDERAL FARM CREDIT BANKS FU	2/23/2026	4.38	103,000,000	102,825,580	102,831,468	104,038,755
Federal Agencies	3133ENJ35	FEDERAL FARM CREDIT BANKS FU	2/25/2026	3.32	35,000,000	34,957,650	34,964,896	34,354,180
Federal Agencies	3133EMZ21	FEDERAL FARM CREDIT BANKS FU	4/6/2026	0.69	15,500,000	15,458,150	15,472,912	14,071,458
Federal Agencies	3133ENU00	FEDERAL FARM CREDIT BANKS FU	4/8/2026	2.64	50,000,000	49,903,000	49,926,769	48,127,650
Federal Agencies	3130ANNM8	FEDERAL HOME LOAN BANKS	7/13/2026	1.05	100,000,000	100,000,000	100,000,000	90,561,700
Federal Agencies	3130ANMP2	FEDERAL HOME LOAN BANKS	7/27/2026	1.07	100,000,000	100,000,000	100,000,000	90,504,400
Federal Agencies	3130ANTG5	FEDERAL HOME LOAN BANKS	8/10/2026	1.05	100,000,000	100,000,000	100,000,000	90,355,800
Federal Agencies	3130AP6T7	FEDERAL HOME LOAN BANKS	9/3/2026	1.08	100,000,000	100,000,000	100,000,000	90,280,800
Federal Agencies	3130APPR0	FEDERAL HOME LOAN BANKS	10/19/2026	1.43	100,000,000	100,000,000	100,000,000	91,032,000
Federal Agencies	3130AQ7L1	FEDERAL HOME LOAN BANKS	11/16/2026	1.61	100,000,000	100,000,000	100,000,000	91,397,900
Federal Agencies	3130AQJ95	FEDERAL HOME LOAN BANKS	12/14/2026	1.65	100,000,000	100,000,000	100,000,000	91,318,000
Federal Agencies	3130ARB59	FEDERAL HOME LOAN BANKS	3/8/2027	2.35	100,000,000	100,000,000	100,000,000	93,543,600
Federal Agencies	3133ENRD4	FEDERAL FARM CREDIT BANKS FU	3/10/2027	1.68	48,573,000	47,432,020	47,670,874	44,806,310
Federal Agencies	3133ENTS9	FEDERAL FARM CREDIT BANKS FU	4/5/2027	2.60	72,000,000	71,573,348	71,657,509	68,790,456
Federal Agencies	3133EN2L3	FEDERAL FARM CREDIT BANKS FU	5/17/2027	4.13	55,650,000	55,613,093	55,616,127	56,282,685
Federal Agencies	3130ASGU7	FEDERAL HOME LOAN BANKS	6/11/2027	3.50	44,100,000	44,710,878	44,623,554	43,606,433
Federal Agencies	3133ENZK9	FEDERAL FARM CREDIT BANKS FU	6/28/2027	3.24	27,865,000	28,099,066	28,064,542	27,268,828
Federal Agencies	3133EPBM6	FEDERAL FARM CREDIT BANKS FU	8/23/2027	4.13	10,000,000	9,974,000	9,974,586	10,118,340
Federal Agencies	3130AUXL3	FEDERAL HOME LOAN BANKS	2/24/2028	6.00	50,000,000	50,000,000	50,000,000	49,913,000
<b>Subtotals</b>				<b>2.03</b>	<b>\$ 6,035,179,000</b>	<b>\$ 6,033,315,116</b>	<b>\$ 6,032,876,456</b>	<b>\$ 5,833,063,322</b>
Public Time Deposits	PPFTL68P0	Bank of San Francisco	6/5/2023	4.69	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000
Public Time Deposits	PPG03UL74	Bridge Bank	6/19/2023	4.72	10,000,000	10,000,000	10,000,000	10,000,000
Public Time Deposits	PPFTLUBP3	Bank of San Francisco	7/10/2023	4.85	10,000,000	10,000,000	10,000,000	10,000,000
<b>Subtotals</b>				<b>4.75</b>	<b>\$ 30,000,000</b>	<b>\$ 30,000,000</b>	<b>\$ 30,000,000</b>	<b>\$ 30,000,000</b>

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Maturity	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
			Date					
Negotiable CDs	65602Y3E8	Norinchukin Bank - New York Branch	5/8/2023	5.20	\$ 50,000,000	\$ 50,000,000	\$ 50,000,000	\$ 50,006,900
Negotiable CDs	89115B3A6	Toronto-Dominion Bank - New York Br	6/15/2023	3.60	100,000,000	100,000,000	100,000,000	99,662,700
Negotiable CDs	78012U6W0	Royal Bank of Canada New York Bran	6/15/2023	3.71	50,000,000	50,000,000	50,000,000	49,841,650
Negotiable CDs	78012U7H2	Royal Bank of Canada New York Bran	6/15/2023	3.68	50,000,000	50,000,000	50,000,000	49,839,050
Negotiable CDs	89115BAW0	Toronto-Dominion Bank - New York Br	6/30/2023	3.90	50,000,000	50,000,000	50,000,000	49,828,050
Negotiable CDs	06367CX51	Bank of Montreal - Chicago Branch	6/30/2023	3.92	50,000,000	50,000,000	50,000,000	49,830,600
Negotiable CDs	06367CWT0	Bank of Montreal - Chicago Branch	7/3/2023	3.75	50,000,000	50,000,000	50,000,000	49,802,750
Negotiable CDs	78015J3N5	Royal Bank of Canada New York Bran	7/3/2023	3.73	50,000,000	50,000,000	50,000,000	49,800,300
Negotiable CDs	06367CXA0	Bank of Montreal - Chicago Branch	7/3/2023	3.84	50,000,000	50,000,000	50,000,000	49,815,000
Negotiable CDs	06417MB87	Bank of Nova Scotia - Houston Branch	7/3/2023	3.73	50,000,000	50,000,000	50,000,000	49,801,650
Negotiable CDs	78015JAJ6	Royal Bank of Canada New York Bran	7/3/2023	4.02	50,000,000	50,000,000	50,000,000	49,838,250
Negotiable CDs	06367D2M6	Bank of Montreal - Chicago Branch	7/3/2023	5.30	50,000,000	50,000,000	50,000,000	50,009,200
Negotiable CDs	65602Y7E4	Norinchukin Bank - New York Branch	8/16/2023	5.05	50,000,000	50,000,000	50,000,000	49,974,300
Negotiable CDs	06367CXR3	Bank of Montreal - Chicago Branch	8/28/2023	4.23	50,000,000	50,000,000	50,000,000	49,786,300
Negotiable CDs	78015JFJ1	Royal Bank of Canada New York Bran	9/20/2023	4.75	50,000,000	50,000,000	50,000,000	49,843,450
Negotiable CDs	78015JHJ9	Royal Bank of Canada New York Bran	9/22/2023	4.81	50,000,000	50,000,000	50,000,000	49,889,700
Negotiable CDs	06367CY27	Bank of Montreal - Chicago Branch	9/22/2023	4.80	50,000,000	50,000,000	50,000,000	49,887,850
Negotiable CDs	06367CXX0	Bank of Montreal - Chicago Branch	9/25/2023	4.82	50,000,000	50,000,000	50,000,000	49,889,850
Negotiable CDs	78015JH67	Royal Bank of Canada New York Bran	9/25/2023	4.76	50,000,000	50,000,000	50,000,000	49,875,750
Negotiable CDs	06367CYA9	Bank of Montreal - Chicago Branch	10/6/2023	4.97	50,000,000	50,000,000	50,000,000	49,888,400
Negotiable CDs	89115BC73	Toronto-Dominion Bank - New York Br	10/23/2023	5.57	50,000,000	50,000,000	50,000,000	50,083,750
Negotiable CDs	78015JMJ3	Royal Bank of Canada New York Bran	10/23/2023	5.46	50,000,000	50,000,000	50,000,000	50,056,850
Negotiable CDs	06367D4E2	Bank of Montreal - Chicago Branch	10/24/2023	5.42	100,000,000	100,000,000	100,000,000	100,137,800
Negotiable CDs	13606KRZ1	Canadian Imperial Bank of Commerce	11/6/2023	5.32	50,000,000	50,000,000	50,000,000	50,032,300
Negotiable CDs	89115BJX9	Toronto-Dominion Bank - New York Br	11/20/2023	5.51	50,000,000	50,000,000	50,000,000	50,083,700
Negotiable CDs	06417MN84	Bank of Nova Scotia - Houston Branch	11/21/2023	5.50	50,000,000	50,000,000	50,000,000	50,081,700
Negotiable CDs	78015JPE1	Royal Bank of Canada New York Bran	12/18/2023	5.37	50,000,000	50,000,000	50,000,000	50,041,600
Negotiable CDs	78015JRE9	Royal Bank of Canada New York Bran	12/29/2023	5.43	100,000,000	100,000,000	100,000,000	100,128,500
Negotiable CDs	89115BPP0	Toronto-Dominion Bank - New York Br	1/3/2024	5.43	50,000,000	50,000,000	50,000,000	50,063,650
Negotiable CDs	89115BPF1	Toronto-Dominion Bank - New York Br	1/5/2024	5.43	50,000,000	50,000,000	50,000,000	50,027,350
Negotiable CDs	06367D3V5	Bank of Montreal - Chicago Branch	1/12/2024	5.24	70,000,000	70,000,000	70,000,000	69,991,460
Negotiable CDs	89115BQB9	Toronto-Dominion Bank - New York Br	1/17/2024	5.24	50,000,000	50,000,000	50,000,000	49,958,750
Negotiable CDs	89115BY79	Toronto-Dominion Bank - New York Br	1/29/2024	5.75	50,000,000	50,000,000	50,000,000	50,211,200
Negotiable CDs	89115BST8	Toronto-Dominion Bank - New York Br	1/29/2024	5.21	100,000,000	100,000,000	100,000,000	99,964,500
Negotiable CDs	06417MT47	Bank of Nova Scotia - Houston Branch	2/9/2024	5.43	50,000,000	50,000,000	50,000,000	50,073,500
Negotiable CDs	89115BWK2	Toronto-Dominion Bank - New York Br	2/22/2024	5.58	50,000,000	50,000,000	50,000,000	50,144,150
Negotiable CDs	89115BXF2	Toronto-Dominion Bank - New York Br	3/6/2024	5.60	50,000,000	50,000,000	50,000,000	50,111,450
<b>Subtotals</b>				<b>4.85</b>	<b>\$ 2,070,000,000</b>	<b>\$ 2,070,000,000</b>	<b>\$ 2,070,000,000</b>	<b>\$ 2,068,303,910</b>

# Investment Inventory

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Maturity Date	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Commercial Paper	62479MTG8	MUFG Bank - New York Branch	6/16/2023	0.00	\$ 50,000,000	\$ 48,751,972	\$ 49,470,111	\$ 49,507,500
Commercial Paper	89233HTW4	Toyota Motor Credit Corporation	6/30/2023	0.00	150,000,000	144,920,833	148,150,000	148,113,450
Commercial Paper	62479MTW3	MUFG Bank - New York Branch	6/30/2023	0.00	100,000,000	97,331,306	98,742,500	98,835,500
Commercial Paper	62479MU35	MUFG Bank - New York Branch	7/3/2023	0.00	50,000,000	48,515,417	49,342,542	49,398,500
Commercial Paper	62479MV26	MUFG Bank - New York Branch	8/2/2023	0.00	50,000,000	48,785,111	49,150,958	49,205,950
Commercial Paper	62479MV75	MUFG Bank - New York Branch	8/7/2023	0.00	50,000,000	48,750,597	49,116,444	49,173,850
Commercial Paper	89233HVB7	Toyota Motor Credit Corporation	8/11/2023	0.00	50,000,000	48,756,944	49,083,333	49,060,300
Commercial Paper	62479MVE0	MUFG Bank - New York Branch	8/14/2023	0.00	50,000,000	48,660,667	49,077,500	49,128,900
Commercial Paper	62479MVU4	MUFG Bank - New York Branch	8/28/2023	0.00	50,000,000	48,457,583	48,969,417	49,038,850
Commercial Paper	89233HVW1	Toyota Motor Credit Corporation	8/30/2023	0.00	50,000,000	48,601,375	48,949,292	48,915,450
<b>Subtotals</b>				<b>0.00</b>	<b>\$ 650,000,000</b>	<b>\$ 631,531,806</b>	<b>\$ 640,052,097</b>	<b>\$ 640,378,250</b>
Money Market Funds	61747C319	MORG STAN I LQ:GV IMP	4/1/2023	4.75	\$ 667,030,309	\$ 667,030,309	\$ 667,030,309	\$ 667,030,309
Money Market Funds	85749T517	SS INST INV:US GV MM OPP	4/1/2023	4.68	24,672,839	24,672,839	24,672,839	24,672,839
Money Market Funds	31607A703	FIDELITY IMM:GOVT INSTL	4/1/2023	0.00	710,242,707	710,242,707	710,242,707	710,242,707
Money Market Funds	608919718	FEDERATED HRMS GV O PRMR	4/1/2023	4.69	123,580,022	123,580,022	123,580,022	123,580,022
Money Market Funds	262006208	DREYFUS GVT CSH MGT INST	4/1/2023	4.71	414,191,030	414,191,030	414,191,030	414,191,030
Money Market Funds	09248U718	BLKRK	4/1/2023	4.68	205,191,339	205,191,339	205,191,339	205,191,339
<b>Subtotals</b>				<b>3.16</b>	<b>\$ 2,144,908,247</b>	<b>\$ 2,144,908,247</b>	<b>\$ 2,144,908,247</b>	<b>\$ 2,144,908,247</b>
Supranationals	459058JV6	INTERNATIONAL BANK FOR RECON	4/20/2023	0.13	\$ 100,000,000	\$ 99,793,000	\$ 99,994,612	\$ 99,760,100
Supranationals	4581X0CC0	INTER-AMERICAN DEVELOPMENT E	10/4/2023	3.00	25,756,000	26,837,752	26,061,784	25,513,456
Supranationals	45906M3B5	INTERNATIONAL BANK FOR RECON	6/14/2024	1.98	100,000,000	100,000,000	100,000,000	97,111,000
Supranationals	4581X0EE4	INTER-AMERICAN DEVELOPMENT E	7/1/2024	3.25	80,000,000	79,992,000	79,994,999	78,877,840
Supranationals	459056HV2	INTERNATIONAL BANK FOR RECON	8/28/2024	1.50	50,000,000	50,984,250	50,492,125	48,029,500
Supranationals	45950VQG4	INTERNATIONAL FINANCE CORP	9/23/2024	0.44	10,000,000	9,918,700	9,958,779	9,400,590
Supranationals	4581X0DZ8	INTER-AMERICAN DEVELOPMENT E	9/23/2024	0.50	50,000,000	49,595,500	49,792,377	47,281,600
Supranationals	4581X0CM8	INTER-AMERICAN DEVELOPMENT E	1/15/2025	2.13	100,000,000	105,676,000	102,733,662	96,473,400
Supranationals	459058JB0	INTERNATIONAL BANK FOR RECON	4/22/2025	0.63	40,000,000	40,086,000	40,047,240	37,286,120
Supranationals	4581X0DN5	INTER-AMERICAN DEVELOPMENT E	7/15/2025	0.63	28,900,000	28,519,098	28,664,472	26,776,197
Supranationals	45950VRU2	INTERNATIONAL FINANCE CORP	1/26/2026	4.02	100,000,000	100,000,000	100,000,000	99,815,600
Supranationals	45818WDG8	INTER-AMERICAN	2/27/2026	0.82	19,500,000	19,556,907	19,536,729	17,724,857
<b>Subtotals</b>				<b>1.90</b>	<b>\$ 704,156,000</b>	<b>\$ 710,959,207</b>	<b>\$ 707,276,778</b>	<b>\$ 684,050,259</b>
<b>Grand Totals</b>				<b>2.22</b>	<b>\$ 15,509,243,247</b>	<b>\$ 15,498,640,156</b>	<b>\$ 15,495,893,170</b>	<b>\$ 15,046,047,738</b>



# Monthly Investment Earnings

## Pooled Fund

For month ended March 31, 2023

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity		Earned Interest	Amort.	Realized	Earned Income
							Date			Expense	Gain/(Loss)	/Net Earnings
U.S. Treasuries	912828WE6	United States Department of The Treasury	50000000	2.75	1.7265	12/17/19	11/15/23		117,749	-42,540	0	75,209
U.S. Treasuries	912828S35	United States Department of The Treasury	50000000	1.375	1.6051	1/9/20	6/30/23		58,874	9,645	0.00	68,520
U.S. Treasuries	91282CAT8	United States Department of The Treasury	50000000	0.25	0.5534	2/25/21	10/31/25		10,704	12,719	0	23,423
U.S. Treasuries	91282CBC4	United States Department of The Treasury	50000000	0.375	0.603	2/25/21	12/31/25		16,057	9,544	0	25,600
U.S. Treasuries	91282CBC4	United States Department of The Treasury	50000000	0.375	0.6805	2/26/21	12/31/25		16,057	12,767	0.00	28,823
U.S. Treasuries	91282CAT8	United States Department of The Treasury	50000000	0.25	0.6509	3/2/21	10/31/25		10,704	16,771	0.00	27,476
U.S. Treasuries	91282CAT8	United States Department of The Treasury	50000000	0.25	0.6643	3/4/21	10/31/25		10,704	17,325	0	28,029
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.6534	3/8/21	6/30/25		10,704	16,915	0	27,619
U.S. Treasuries	912828G38	United States Department of The Treasury	50000000	2.25	0.5199	3/9/21	11/15/24		96,340	-72,728	0	23,612
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.6999	3/9/21	6/30/25		10,704	18,849	0	29,553
U.S. Treasuries	912828G38	United States Department of The Treasury	50000000	2.25	0.4798	3/12/21	11/15/24		96,340	-74,467	0	21,873
U.S. Treasuries	912828ZU7	United States Department of The Treasury	50000000	0.25	0.1912	3/12/21	6/15/23		10,646	-2,495	0	8,150
U.S. Treasuries	912828YY0	United States Department of The Treasury	50000000	1.75	0.5654	3/15/21	12/31/24		74,931	-49,765	0.00	25,166
U.S. Treasuries	912828ZC7	United States Department of The Treasury	50000000	1.125	0.6083	3/15/21	2/28/25		47,385	-21,690	0	25,695
U.S. Treasuries	912828ZD5	United States Department of The Treasury	0	0.5	0.5	3/18/21	3/15/23		9,669	-6,469	0.00	3,199
U.S. Treasuries	91282CBA8	United States Department of The Treasury	50000000	0.125	0.2951	3/19/21	12/15/23		5,323	7,198	0.00	12,521
U.S. Treasuries	912828Y87	United States Department of The Treasury	50000000	1.75	0.4178	3/30/21	7/31/24		74,931	-56,226	0	18,705
U.S. Treasuries	912828Z52	United States Department of The Treasury	50000000	1.375	0.5773	3/30/21	1/31/25		58,874	-33,489	0.00	25,386
U.S. Treasuries	912828ZC7	United States Department of The Treasury	50000000	1.125	0.6095	3/31/21	2/28/25		47,385	-21,636	0.00	25,749
U.S. Treasuries	912828S92	United States Department of The Treasury	50000000	1.25	0.2046	4/1/21	7/31/23		53,522	-44,396	0.00	9,126
U.S. Treasuries	912828S92	United States Department of The Treasury	50000000	1.25	0.2029	4/1/21	7/31/23		53,522	-44,467	0	9,055
U.S. Treasuries	912828ZU7	United States Department of The Treasury	50000000	0.25	0.1838	4/8/21	6/15/23		10,646	-2,807	0.00	7,838
U.S. Treasuries	912828YM6	United States Department of The Treasury	50000000	1.5	0.5059	4/15/21	10/31/24		64,227	-41,798	0.00	22,428
U.S. Treasuries	912828Z52	United States Department of The Treasury	50000000	1.375	0.5723	4/15/21	1/31/25		58,874	-33,700	0	25,174
U.S. Treasuries	912828ZF0	United States Department of The Treasury	50000000	0.5	0.6127	4/15/21	3/31/25		21,287	4,732	0	26,019
U.S. Treasuries	912828ZF0	United States Department of The Treasury	50000000	0.5	0.582	4/19/21	3/31/25		21,287	3,443	0.00	24,730
U.S. Treasuries	91282CBU4	United States Department of The Treasury	0	0.125	0.125	5/4/21	3/31/23		5,151	1,179	0	6,330
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.6015	5/12/21	6/30/25		10,704	14,756	0	25,460
U.S. Treasuries	91282CAM3	United States Department of The Treasury	50000000	0.25	0.6619	5/12/21	9/30/25		10,644	17,234	0	27,878
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.6499	5/13/21	6/30/25		10,704	16,772	0	27,476
U.S. Treasuries	912828ZL7	United States Department of The Treasury	50000000	0.375	0.5719	5/18/21	4/30/25		16,057	8,266	0	24,323
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.6165	5/18/21	6/30/25		10,704	15,378	0.00	26,083
U.S. Treasuries	912828S35	United States Department of The Treasury	50000000	1.375	0.2459	6/24/21	6/30/23		58,874	-47,960	0	10,914
U.S. Treasuries	912828ZU7	United States Department of The Treasury	50000000	0.25	0.252	6/24/21	6/15/23		10,646	84	0	10,730
U.S. Treasuries	91282CBW0	United States Department of The Treasury	50000000	0.75	0.8926	6/28/21	4/30/26		32,113	5,928	0.00	38,041
U.S. Treasuries	91282CCK5	United States Department of The Treasury	50000000	0.125	0.2597	6/30/21	6/30/23		5,352	5,723	0.00	11,075
U.S. Treasuries	91282CBW0	United States Department of The Treasury	50000000	0.75	0.8639	7/2/21	4/30/26		32,113	4,739	0.00	36,853
U.S. Treasuries	91282CCC3	United States Department of The Treasury	50000000	0.25	0.4471	7/2/21	5/15/24		10,704	8,319	0.00	19,024
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.903	7/2/21	6/30/26		37,465	1,162	0	38,627
U.S. Treasuries	912828XT2	United States Department of The Treasury	50000000	2	0.4302	7/6/21	5/31/24		85,165	-66,202	0.00	18,963
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.6014	7/12/21	6/30/25		10,704	14,750	0	25,455
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.8461	7/14/21	6/30/26		37,465	-1,203	0.00	36,263
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.7326	7/22/21	6/30/26		37,465	-5,941	0	31,525
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.7398	7/22/21	6/30/26		37,465	-5,639	0.00	31,827
U.S. Treasuries	912828R36	United States Department of The Treasury	50000000	1.625	0.6941	7/23/21	5/15/26		69,579	-38,871	0	30,707
U.S. Treasuries	91282CAM3	United States Department of The Treasury	50000000	0.25	0.5983	7/26/21	9/30/25		10,644	14,592	0.00	25,235
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.5087	8/5/21	6/30/25		10,704	10,877	0.00	21,582
U.S. Treasuries	91282CAB7	United States Department of The Treasury	50000000	0.25	0.5241	8/5/21	7/31/25		10,704	11,519	0	22,223
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	0.5577	8/6/21	6/30/25		10,704	12,926	0.00	23,630
U.S. Treasuries	91282CAB7	United States Department of The Treasury	50000000	0.25	0.5731	8/6/21	7/31/25		10,704	13,566	0	24,270
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.7063	8/6/21	6/30/26		37,465	-7,040	0	30,426
U.S. Treasuries	91282CCL3	United States Department of The Treasury	50000000	0.375	0.3763	8/6/21	7/15/24		16,057	56	0	16,113
U.S. Treasuries	91282CCL3	United States Department of The Treasury	50000000	0.375	0.4018	8/9/21	7/15/24		16,057	1,131	0	17,187

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	91282CAK7	United States Department of The Treasury	50000000	0.125	0.2334	8/10/21	9/15/23	5,304	4,584	0.00	9,889
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.7749	8/10/21	6/30/26	37,465	-4,172	0.00	33,293
U.S. Treasuries	91282CCT6	United States Department of The Treasury	50000000	0.375	0.4437	8/25/21	8/15/24	16,057	2,899	0.00	18,956
U.S. Treasuries	912828R36	United States Department of The Treasury	50000000	1.625	0.8077	8/27/21	5/15/26	69,579	-34,036	0.00	35,543
U.S. Treasuries	912828XB1	United States Department of The Treasury	50000000	2.125	0.5683	9/2/21	5/15/25	90,988	-65,387	0	25,601
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	0.9018	9/24/21	6/30/26	37,465	1,114	0	38,579
U.S. Treasuries	91282CCW9	United States Department of The Treasury	50000000	0.75	0.9795	9/28/21	8/31/26	31,590	9,496	0.00	41,086
U.S. Treasuries	9128285Z9	United States Department of The Treasury	50000000	2.5	0.3304	10/4/21	1/31/24	107,044	-91,712	0	15,332
U.S. Treasuries	91282CCZ2	United States Department of The Treasury	50000000	0.875	1.0103	10/8/21	9/30/26	37,253	5,595	0	42,848
U.S. Treasuries	91282CCZ2	United States Department of The Treasury	50000000	0.875	1.003	10/8/21	9/30/26	37,253	5,295	0	42,548
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	1.0519	10/14/21	6/30/26	37,465	7,322	0.00	44,787
U.S. Treasuries	91282CCZ2	United States Department of The Treasury	50000000	0.875	1.1589	10/19/21	9/30/26	37,253	11,694	0.00	48,947
U.S. Treasuries	91282CDK4	United States Department of The Treasury	50000000	1.25	1.22	12/3/21	11/30/26	53,228	-1,229	0	51,999
U.S. Treasuries	912828ZW3	United States Department of The Treasury	50000000	0.25	1.035	12/7/21	6/30/25	10,704	32,670	0.00	43,375
U.S. Treasuries	91282CDK4	United States Department of The Treasury	50000000	1.25	1.2013	12/7/21	11/30/26	53,228	-1,997	0	51,231
U.S. Treasuries	91282CBA8	United States Department of The Treasury	50000000	0.125	0.7231	12/9/21	12/15/23	5,323	25,173	0.00	30,496
U.S. Treasuries	91282CBA8	United States Department of The Treasury	50000000	0.125	0.6864	12/15/21	12/15/23	5,323	23,638	0	28,961
U.S. Treasuries	91282CCJ8	United States Department of The Treasury	50000000	0.875	1.3228	1/4/22	6/30/26	37,465	18,408	0	55,873
U.S. Treasuries	91282CDV0	United States Department of The Treasury	50000000	0.875	1.5159	2/23/22	1/31/24	37,465	26,719	0.00	64,185
U.S. Treasuries	91282CBR1	United States Department of The Treasury	50000000	0.25	1.5538	3/8/22	3/15/24	10,609	54,230	0.00	64,838
U.S. Treasuries	91282CDK4	United States Department of The Treasury	50000000	1.25	2.5854	3/29/22	11/30/26	53,228	53,063	0.00	106,291
U.S. Treasuries	91282CDQ1	United States Department of The Treasury	50000000	1.25	2.5489	3/29/22	12/31/26	53,522	51,594	0.00	105,116
U.S. Treasuries	91282CEF4	United States Department of The Treasury	25000000	2.5	2.7091	4/6/22	3/31/27	53,219	4,125	0.00	57,344
U.S. Treasuries	912828B66	United States Department of The Treasury	50000000	2.75	2.4706	4/11/22	2/15/24	117,749	-11,481	0.00	106,267
U.S. Treasuries	91282CDV0	United States Department of The Treasury	50000000	0.875	2.4625	4/11/22	1/31/24	37,465	65,501	0.00	102,966
U.S. Treasuries	91282CCL3	United States Department of The Treasury	50000000	0.375	2.6013	4/12/22	7/15/24	16,057	91,224	0.00	107,281
U.S. Treasuries	91282CFK2	United States Department of The Treasury	50000000	3.5	4.2532	10/7/22	9/15/25	148,522	26,696	0.00	175,218
<b>Subtotals</b>			<b>\$ 3,875,000,000</b>					<b>\$ 2,957,387</b>	<b>\$ (101,639)</b>	<b>\$ -</b>	<b>\$ 2,855,748</b>
Federal Agencies	3133ELCP7	Federal Farm Credit Banks Funding Corpor:	\$ 25,000,000	1.63	1.66	12/3/19	12/3/24	\$ 33,854	\$ 679	\$ -	\$ 34,533
Federal Agencies	3137EAEP0	Federal Home Loan Mortgage Corporation	5,000,000	1.50	1.52	2/14/20	2/12/25	6,250	65	-	6,315
Federal Agencies	3137EAEP0	Federal Home Loan Mortgage Corporation	5,000,000	1.50	1.52	2/14/20	2/12/25	6,250	65	-	6,315
Federal Agencies	3137EAEP0	Federal Home Loan Mortgage Corporation	5,000,000	1.50	1.52	2/14/20	2/12/25	6,250	65	-	6,315
Federal Agencies	3137EAEP0	Federal Home Loan Mortgage Corporation	15,000,000	1.50	1.52	2/14/20	2/12/25	18,750	196	-	18,946
Federal Agencies	3137EAEP0	Federal Home Loan Mortgage Corporation	50,000,000	1.50	1.52	2/14/20	2/12/25	62,500	654	-	63,154
Federal Agencies	3133ELNE0	Federal Farm Credit Banks Funding Corpor:	20,495,000	1.43	0.85	3/18/20	2/14/24	24,423	(9,891)	-	14,533
Federal Agencies	3133ELQY3	Federal Farm Credit Banks Funding Corpor:	16,000,000	1.21	1.22	3/23/20	3/3/25	16,133	159	-	16,293
Federal Agencies	3133ELQY3	Federal Farm Credit Banks Funding Corpor:	24,000,000	1.21	1.24	3/23/20	3/3/25	24,200	614	-	24,814
Federal Agencies	3135G05X7	Federal National Mortgage Association	72,500,000	0.38	0.57	2/25/21	8/25/25	22,656	12,045	-	34,701
Federal Agencies	3133EMRZ7	Federal Farm Credit Banks Funding Corpor:	5,000,000	0.25	0.26	2/26/21	2/26/24	1,042	51	-	1,093
Federal Agencies	3133EMRZ7	Federal Farm Credit Banks Funding Corpor:	5,000,000	0.25	0.26	2/26/21	2/26/24	1,042	51	-	1,093
Federal Agencies	3133EMRZ7	Federal Farm Credit Banks Funding Corpor:	100,000,000	0.25	0.26	2/26/21	2/26/24	20,833	1,019	-	21,853
Federal Agencies	3135G05X7	Federal National Mortgage Association	25,000,000	0.38	0.66	3/4/21	8/25/25	7,813	5,987	-	13,799
Federal Agencies	3137EAEX3	Federal Home Loan Mortgage Corporation	22,600,000	0.38	0.67	3/4/21	9/23/25	7,063	5,676	-	12,738
Federal Agencies	3133EMTW2	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.30	0.34	3/18/21	3/18/24	12,500	1,713	-	14,213
Federal Agencies	3133EMTW2	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.30	0.34	3/18/21	3/18/24	12,500	1,711	-	14,211
Federal Agencies	3133EMUH3	Federal Farm Credit Banks Funding Corpor:	-	0.13	0.13	3/31/21	3/23/23	4,965	1,367	-	6,332
Federal Agencies	3133EMVP4	Federal Farm Credit Banks Funding Corpor:	20,000,000	0.13	0.19	4/13/21	4/13/23	2,083	1,121	-	3,204
Federal Agencies	3133EMVP4	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.13	0.19	4/13/21	4/13/23	2,604	1,401	-	4,006
Federal Agencies	3133EMVP4	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.13	0.19	4/13/21	4/13/23	5,208	2,803	-	8,011
Federal Agencies	3133EMWT5	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.60	0.61	4/21/21	4/21/25	25,000	562	-	25,562
Federal Agencies	3135G0X24	Federal National Mortgage Association	39,060,000	1.63	0.53	4/21/21	1/7/25	52,894	(35,924)	-	16,969
Federal Agencies	3137EAEP0	Federal Home Loan Mortgage Corporation	53,532,000	1.50	0.55	4/21/21	2/12/25	66,915	(42,685)	-	24,230
Federal Agencies	3133EMWV0	Federal Farm Credit Banks Funding Corpor:	16,545,000	0.35	0.34	5/4/21	4/22/24	4,826	(132)	-	4,693

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity		Earned Interest	Amort.	Realized	Earned Income
							Date			Expense	Gain/(Loss)	/Net Earnings
Federal Agencies	3133EMWV0	Federal Farm Credit Banks Funding Corpor:	29,424,000	0.35	0.34	5/4/21	4/22/24		8,582	(236)	-	8,346
Federal Agencies	3133EMWV0	Federal Farm Credit Banks Funding Corpor:	39,000,000	0.35	0.34	5/4/21	4/22/24		11,375	(312)	-	11,063
Federal Agencies	3133EMXM9	Federal Farm Credit Banks Funding Corpor:	44,500,000	0.13	0.17	5/5/21	4/27/23		4,635	1,622	-	6,257
Federal Agencies	3133EMYX4	Federal Farm Credit Banks Funding Corpor:	12,500,000	0.13	0.19	5/10/21	5/10/23		1,302	679	-	1,982
Federal Agencies	3133EMYX4	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.13	0.19	5/10/21	5/10/23		2,604	1,359	-	3,963
Federal Agencies	3133EMYX4	Federal Farm Credit Banks Funding Corpor:	75,000,000	0.13	0.19	5/10/21	5/10/23		7,813	4,077	-	11,889
Federal Agencies	3133EMF31	Federal Farm Credit Banks Funding Corpor:	100,000,000	0.13	0.16	6/2/21	6/2/23		10,417	2,633	-	13,050
Federal Agencies	3130AMRY0	Federal Home Loan Banks	15,000,000	0.13	0.17	6/4/21	6/2/23		1,563	588	-	2,150
Federal Agencies	3133EMH96	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.13	0.26	6/28/21	6/14/23		5,208	5,851	-	11,060
Federal Agencies	3130AN4A5	Federal Home Loan Banks	17,680,000	0.70	0.62	7/12/21	6/30/25		10,313	(1,169)	-	9,145
Federal Agencies	3135G03U5	Federal National Mortgage Association	50,000,000	0.63	0.57	7/12/21	4/22/25		26,042	(2,426)	-	23,616
Federal Agencies	3133EMS37	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.13	0.20	7/14/21	7/14/23		5,208	3,066	-	8,275
Federal Agencies	3133EMS37	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.13	0.22	7/14/21	7/14/23		5,208	3,939	-	9,147
Federal Agencies	3133EMV25	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.45	0.39	8/6/21	7/23/24		18,750	(2,636)	-	16,114
Federal Agencies	3133EMZ21	Federal Farm Credit Banks Funding Corpor:	15,500,000	0.69	0.75	8/9/21	4/6/26		8,913	763	-	9,675
Federal Agencies	3133EM2E1	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.16	0.19	8/10/21	8/10/23		6,667	1,274	-	7,941
Federal Agencies	3130ANNM8	Federal Home Loan Banks	25,000,000	1.05	1.05	8/19/21	7/13/26		21,875	-	-	21,875
Federal Agencies	3130ANNM8	Federal Home Loan Banks	25,000,000	1.05	1.05	8/19/21	7/13/26		21,875	-	-	21,875
Federal Agencies	3130ANNM8	Federal Home Loan Banks	25,000,000	1.05	1.05	8/19/21	7/13/26		21,875	-	-	21,875
Federal Agencies	3130ANNM8	Federal Home Loan Banks	25,000,000	1.05	1.05	8/19/21	7/13/26		21,875	-	-	21,875
Federal Agencies	3130ANMP2	Federal Home Loan Banks	25,000,000	1.07	1.07	8/20/21	7/27/26		22,292	-	-	22,292
Federal Agencies	3130ANMP2	Federal Home Loan Banks	25,000,000	1.07	1.07	8/20/21	7/27/26		22,292	-	-	22,292
Federal Agencies	3130ANMP2	Federal Home Loan Banks	25,000,000	1.07	1.07	8/20/21	7/27/26		22,292	-	-	22,292
Federal Agencies	3130ANMP2	Federal Home Loan Banks	25,000,000	1.07	1.07	8/20/21	7/27/26		22,292	-	-	22,292
Federal Agencies	3133EM3S9	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.20	0.22	8/26/21	6/26/23		8,333	932	-	9,265
Federal Agencies	3130ANTG5	Federal Home Loan Banks	25,000,000	1.05	1.05	9/13/21	8/10/26		21,875	-	-	21,875
Federal Agencies	3130ANTG5	Federal Home Loan Banks	25,000,000	1.05	1.05	9/13/21	8/10/26		21,875	-	-	21,875
Federal Agencies	3130ANTG5	Federal Home Loan Banks	25,000,000	1.05	1.05	9/13/21	8/10/26		21,875	-	-	21,875
Federal Agencies	3133EM5X6	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.43	0.46	9/23/21	9/23/24		8,958	714	-	9,673
Federal Agencies	3133EM5X6	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.43	0.46	9/23/21	9/23/24		17,917	1,428	-	19,345
Federal Agencies	3133EM5X6	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.43	0.46	9/23/21	9/23/24		17,917	1,428	-	19,345
Federal Agencies	3133EM6N7	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.17	0.22	9/27/21	9/27/23		7,083	2,123	-	9,207
Federal Agencies	3130AP6T7	Federal Home Loan Banks	25,000,000	1.08	1.07	10/1/21	9/3/26		22,396	-	-	22,396
Federal Agencies	3130AP6T7	Federal Home Loan Banks	25,000,000	1.08	1.07	10/1/21	9/3/26		22,396	-	-	22,396
Federal Agencies	3130AP6T7	Federal Home Loan Banks	25,000,000	1.08	1.07	10/1/21	9/3/26		22,396	-	-	22,396
Federal Agencies	3130AP6T7	Federal Home Loan Banks	25,000,000	1.08	1.07	10/1/21	9/3/26		22,396	-	-	22,396
Federal Agencies	3130A8ZQ9	Federal Home Loan Banks	10,295,000	1.75	1.03	11/2/21	9/12/25		15,014	(6,163)	-	8,850
Federal Agencies	3130AFW94	Federal Home Loan Banks	39,010,000	2.50	0.62	11/12/21	2/13/24		81,271	(61,729)	-	19,542
Federal Agencies	3133ENEG1	Federal Farm Credit Banks Funding Corpor:	39,675,000	1.05	1.08	11/17/21	11/17/25		34,716	1,120	-	35,835
Federal Agencies	3133ENEG1	Federal Farm Credit Banks Funding Corpor:	55,000,000	1.05	1.09	11/17/21	11/17/25		48,125	1,634	-	49,759
Federal Agencies	3130APPR0	Federal Home Loan Banks	25,000,000	1.43	1.43	11/18/21	10/19/26		29,792	-	-	29,792
Federal Agencies	3130APPR0	Federal Home Loan Banks	25,000,000	1.43	1.43	11/18/21	10/19/26		29,792	-	-	29,792
Federal Agencies	3130APPR0	Federal Home Loan Banks	25,000,000	1.43	1.43	11/18/21	10/19/26		29,792	-	-	29,792
Federal Agencies	3130APPR0	Federal Home Loan Banks	25,000,000	1.43	1.43	11/18/21	10/19/26		29,792	-	-	29,792
Federal Agencies	3133ENEJ5	Federal Farm Credit Banks Funding Corpor:	10,000,000	0.88	0.91	11/18/21	11/18/24		7,292	325	-	7,617
Federal Agencies	3133ENEJ5	Federal Farm Credit Banks Funding Corpor:	10,000,000	0.88	0.91	11/18/21	11/18/24		7,292	325	-	7,617
Federal Agencies	3133ENEJ5	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.88	0.91	11/18/21	11/18/24		36,458	1,626	-	38,085
Federal Agencies	3133ENEY2	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.45	0.45	11/24/21	7/24/23		18,750	179	-	18,929
Federal Agencies	3133ENGf1	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.50	0.57	12/3/21	12/1/23		10,417	1,544	-	11,960
Federal Agencies	3133ENGf1	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.50	0.57	12/3/21	12/1/23		10,417	1,544	-	11,960
Federal Agencies	3133ENGf1	Federal Farm Credit Banks Funding Corpor:	75,000,000	0.50	0.57	12/3/21	12/1/23		31,250	4,631	-	35,881
Federal Agencies	3137EAEV7	Federal Home Loan Mortgage Corporation	40,776,000	0.25	0.58	12/6/21	8/24/23		8,495	11,550	-	20,045
Federal Agencies	3135G03U5	Federal National Mortgage Association	37,938,000	0.63	1.08	12/8/21	4/22/25		19,759	14,359	-	34,119



# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity		Earned Interest	Amort.	Realized	Earned Income
							Date			Expense	Gain/(Loss)	/Net Earnings
Federal Agencies	3135G03U5	Federal National Mortgage Association	50,000,000	0.63	1.08	12/8/21	4/22/25		26,042	19,039	-	45,081
Federal Agencies	3135G04Z3	Federal National Mortgage Association	4,655,000	0.50	1.11	12/8/21	6/17/25		1,940	2,369	-	4,309
Federal Agencies	3135G04Z3	Federal National Mortgage Association	10,000,000	0.50	1.11	12/8/21	6/17/25		4,167	5,068	-	9,235
Federal Agencies	3133ENGQ7	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.92	0.95	12/9/21	12/9/24		38,333	1,047	-	39,380
Federal Agencies	3133ENGQ7	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.92	0.93	12/9/21	12/9/24		38,333	424	-	38,758
Federal Agencies	3135G0U43	Federal National Mortgage Association	29,648,000	2.88	0.66	12/9/21	9/12/23		71,032	(55,303)	-	15,729
Federal Agencies	3130A3VC5	Federal Home Loan Banks	10,000,000	2.25	0.73	12/10/21	12/8/23		18,750	(12,817)	-	5,933
Federal Agencies	3130A3VC5	Federal Home Loan Banks	30,000,000	2.25	0.73	12/10/21	12/8/23		56,250	(38,452)	-	17,798
Federal Agencies	3130AJXD6	Federal Home Loan Banks	20,975,000	0.13	0.59	12/14/21	9/8/23		2,185	8,259	-	10,444
Federal Agencies	3133EM3S9	Federal Farm Credit Banks Funding Corpor:	48,067,000	0.20	0.53	12/14/21	6/26/23		8,011	13,355	-	21,366
Federal Agencies	3130AQ7L1	Federal Home Loan Banks	25,000,000	1.61	1.61	12/16/21	11/16/26		33,438	-	-	33,438
Federal Agencies	3130AQ7L1	Federal Home Loan Banks	25,000,000	1.61	1.61	12/16/21	11/16/26		33,438	-	-	33,438
Federal Agencies	3130AQ7L1	Federal Home Loan Banks	25,000,000	1.61	1.61	12/16/21	11/16/26		33,438	-	-	33,438
Federal Agencies	3130AQ7L1	Federal Home Loan Banks	25,000,000	1.61	1.61	12/16/21	11/16/26		33,438	-	-	33,438
Federal Agencies	3133ENHM5	Federal Farm Credit Banks Funding Corpor:	45,000,000	1.17	1.20	12/16/21	12/16/25		43,875	974	-	44,849
Federal Agencies	3133ENHM5	Federal Farm Credit Banks Funding Corpor:	50,000,000	1.17	1.20	12/16/21	12/16/25		48,750	1,082	-	49,832
Federal Agencies	3133ENHR4	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.68	0.70	12/20/21	12/20/23		14,167	510	-	14,676
Federal Agencies	3133ENHR4	Federal Farm Credit Banks Funding Corpor:	25,000,000	0.68	0.70	12/20/21	12/20/23		14,167	527	-	14,693
Federal Agencies	3133ENHR4	Federal Farm Credit Banks Funding Corpor:	62,000,000	0.68	0.70	12/20/21	12/20/23		35,133	1,253	-	36,387
Federal Agencies	3133ENKS8	Federal Farm Credit Banks Funding Corpor:	20,000,000	1.13	1.20	1/11/22	1/6/25		18,750	1,279	-	20,029
Federal Agencies	3133ENKS8	Federal Farm Credit Banks Funding Corpor:	25,000,000	1.13	1.20	1/11/22	1/6/25		23,438	1,598	-	25,036
Federal Agencies	3133ENKS8	Federal Farm Credit Banks Funding Corpor:	25,000,000	1.13	1.20	1/11/22	1/6/25		23,438	1,598	-	25,036
Federal Agencies	3130AQJ95	Federal Home Loan Banks	25,000,000	1.65	1.65	1/14/22	12/14/26		34,271	-	-	34,271
Federal Agencies	3130AQJ95	Federal Home Loan Banks	25,000,000	1.65	1.65	1/14/22	12/14/26		34,271	-	-	34,271
Federal Agencies	3130AQJ95	Federal Home Loan Banks	25,000,000	1.65	1.65	1/14/22	12/14/26		34,271	-	-	34,271
Federal Agencies	3130AQJ95	Federal Home Loan Banks	25,000,000	1.65	1.65	1/14/22	12/14/26		34,271	-	-	34,271
Federal Agencies	3133ENLF5	Federal Farm Credit Banks Funding Corpor:	50,000,000	0.90	1.21	2/1/22	1/18/24		37,500	12,946	-	50,446
Federal Agencies	3133ENLF5	Federal Farm Credit Banks Funding Corpor:	11,856,000	0.90	1.44	3/3/22	1/18/24		8,892	5,296	-	14,188
Federal Agencies	3133ENRD4	Federal Farm Credit Banks Funding Corpor:	48,573,000	1.68	2.18	3/16/22	3/10/27		68,002	19,434	-	87,436
Federal Agencies	3130ARB59	Federal Home Loan Banks	25,000,000	2.35	2.35	3/22/22	3/8/27		48,958	-	-	48,958
Federal Agencies	3130ARB59	Federal Home Loan Banks	25,000,000	2.35	2.35	3/22/22	3/8/27		48,958	-	-	48,958
Federal Agencies	3130ARB59	Federal Home Loan Banks	25,000,000	2.35	2.35	3/22/22	3/8/27		48,958	-	-	48,958
Federal Agencies	3130ARB59	Federal Home Loan Banks	25,000,000	2.35	2.35	3/22/22	3/8/27		48,958	-	-	48,958
Federal Agencies	3130ARHG9	Federal Home Loan Banks	11,000,000	2.13	2.18	3/25/22	2/28/24		19,479	551	-	20,031
Federal Agencies	3130ARHG9	Federal Home Loan Banks	25,000,000	2.13	2.18	3/25/22	2/28/24		44,271	1,253	-	45,524
Federal Agencies	3133ENTS9	Federal Farm Credit Banks Funding Corpor:	22,500,000	2.60	2.70	4/6/22	4/5/27		48,750	1,829	-	50,579
Federal Agencies	3133ENTS9	Federal Farm Credit Banks Funding Corpor:	24,500,000	2.60	2.71	4/6/22	4/5/27		53,083	2,089	-	55,172
Federal Agencies	3133ENTS9	Federal Farm Credit Banks Funding Corpor:	25,000,000	2.60	2.77	4/6/22	4/5/27		54,167	3,329	-	57,496
Federal Agencies	3133ENUD0	Federal Farm Credit Banks Funding Corpor:	20,000,000	2.64	2.69	4/8/22	4/8/26		44,000	823	-	44,823
Federal Agencies	3133ENUD0	Federal Farm Credit Banks Funding Corpor:	30,000,000	2.64	2.69	4/8/22	4/8/26		66,000	1,235	-	67,235
Federal Agencies	3130A1XJ2	Federal Home Loan Banks	25,500,000	2.88	2.77	5/12/22	6/14/24		61,094	(2,131)	-	58,962
Federal Agencies	3130A1XJ2	Federal Home Loan Banks	50,000,000	2.88	2.67	5/16/22	6/14/24		119,792	(8,321)	-	111,471
Federal Agencies	3133ENWP1	Federal Farm Credit Banks Funding Corpor:	45,000,000	2.63	2.69	5/16/22	5/16/24		98,438	2,576	-	101,014
Federal Agencies	3133ENWP1	Federal Farm Credit Banks Funding Corpor:	50,000,000	2.63	2.69	5/16/22	5/16/24		109,375	2,863	-	112,238
Federal Agencies	3130A1XJ2	Federal Home Loan Banks	15,955,000	2.88	2.71	5/18/22	6/14/24		38,226	(2,186)	-	36,040
Federal Agencies	3130A1XJ2	Federal Home Loan Banks	17,980,000	2.88	2.70	5/18/22	6/14/24		43,077	(2,610)	-	40,467
Federal Agencies	3133ENXE5	Federal Farm Credit Banks Funding Corpor:	6,000,000	2.85	2.90	5/23/22	5/23/25		14,250	238	-	14,488
Federal Agencies	3133ENXE5	Federal Farm Credit Banks Funding Corpor:	20,000,000	2.85	2.90	5/23/22	5/23/25		47,500	792	-	48,292
Federal Agencies	3133ENYH7	Federal Farm Credit Banks Funding Corpor:	100,000,000	2.63	2.69	6/10/22	6/10/24		218,750	5,471	-	224,221
Federal Agencies	3133ENYQ7	Federal Farm Credit Banks Funding Corpor:	50,000,000	2.95	2.97	6/13/22	6/13/25		122,917	693	-	123,610
Federal Agencies	3133ENYX2	Federal Farm Credit Banks Funding Corpor:	25,000,000	3.25	3.31	6/17/22	6/17/24		67,708	1,240	-	68,949
Federal Agencies	3133ENYX2	Federal Farm Credit Banks Funding Corpor:	25,000,000	3.25	3.31	6/17/22	6/17/24		67,708	1,251	-	68,959
Federal Agencies	3133ENYX2	Federal Farm Credit Banks Funding Corpor:	50,000,000	3.25	3.28	6/17/22	6/17/24		135,417	1,272	-	136,689
Federal Agencies	3133ENZS2	Federal Farm Credit Banks Funding Corpor:	25,000,000	3.10	3.13	6/28/22	6/28/24		64,583	573	-	65,156

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3133ENZS2	Federal Farm Credit Banks Funding Corpor:	25,000,000	3.10	3.13	6/28/22	6/28/24	64,583	530	-	65,113
Federal Agencies	3133ENZS2	Federal Farm Credit Banks Funding Corpor:	50,000,000	3.10	3.13	6/28/22	6/28/24	129,167	1,145	-	130,312
Federal Agencies	3133ENZK9	Federal Farm Credit Banks Funding Corpor:	27,865,000	3.24	3.06	7/7/22	6/28/27	75,236	(3,993)	-	71,242
Federal Agencies	3130ASME6	Federal Home Loan Banks	10,000,000	3.00	3.10	7/8/22	7/8/24	25,000	823	-	25,823
Federal Agencies	3130ASME6	Federal Home Loan Banks	15,000,000	3.00	3.10	7/8/22	7/8/24	37,500	1,234	-	38,734
Federal Agencies	3130ASME6	Federal Home Loan Banks	17,500,000	3.00	3.10	7/8/22	7/8/24	43,750	1,440	-	45,190
Federal Agencies	3130ASGU7	Federal Home Loan Banks	10,000,000	3.50	3.19	7/19/22	6/11/27	29,167	(2,453)	-	26,713
Federal Agencies	3130ASGU7	Federal Home Loan Banks	12,375,000	3.50	3.18	7/19/22	6/11/27	36,094	(3,083)	-	33,011
Federal Agencies	3130ASGU7	Federal Home Loan Banks	21,725,000	3.50	3.20	7/20/22	6/11/27	63,365	(5,058)	-	58,307
Federal Agencies	3130ASHK8	Federal Home Loan Banks	28,000,000	3.13	3.31	7/22/22	6/14/24	72,917	4,271	-	77,188
Federal Agencies	3130ASHK8	Federal Home Loan Banks	28,210,000	3.13	3.31	7/22/22	6/14/24	73,464	4,253	-	77,716
Federal Agencies	313383YJ4	Federal Home Loan Banks	25,000,000	3.38	3.11	7/27/22	9/8/23	70,313	(5,452)	-	64,861
Federal Agencies	313383YJ4	Federal Home Loan Banks	25,000,000	3.38	3.12	7/27/22	9/8/23	70,313	(5,319)	-	64,994
Federal Agencies	313383YJ4	Federal Home Loan Banks	40,000,000	3.38	3.14	7/28/22	9/8/23	112,500	(7,769)	-	104,731
Federal Agencies	3130ASG86	Federal Home Loan Banks	12,700,000	3.38	3.07	8/3/22	6/13/25	35,719	(3,146)	-	32,573
Federal Agencies	3130ASG86	Federal Home Loan Banks	11,940,000	3.38	3.19	8/4/22	6/13/25	33,581	(1,787)	-	31,794
Federal Agencies	3133ENJ35	Federal Farm Credit Banks Funding Corpor:	35,000,000	3.32	3.36	8/25/22	2/25/26	96,833	1,026	-	97,859
Federal Agencies	3133ENJ84	Federal Farm Credit Banks Funding Corpor:	50,000,000	3.38	3.46	8/26/22	8/26/24	140,625	3,541	-	144,166
Federal Agencies	3133ENP79	Federal Farm Credit Banks Funding Corpor:	50,000,000	4.25	4.25	9/26/22	9/26/24	177,083	170	-	177,253
Federal Agencies	3130ATT31	Federal Home Loan Banks	50,000,000	4.50	4.65	11/1/22	10/3/24	187,500	6,160	-	193,660
Federal Agencies	313384LJ6	Federal Home Loan Banks	50,000,000	0.00	4.77	11/7/22	9/6/23	-	198,917	-	198,917
Federal Agencies	3130ATVD6	Federal Home Loan Banks	50,000,000	4.88	4.81	11/10/22	9/13/24	203,125	(2,856)	-	200,269
Federal Agencies	3133ENZ37	Federal Farm Credit Banks Funding Corpor:	10,000,000	4.88	4.88	11/10/22	1/10/25	40,625	23	-	40,648
Federal Agencies	3133ENZ37	Federal Farm Credit Banks Funding Corpor:	20,000,000	4.88	4.88	11/10/22	1/10/25	81,250	47	-	81,297
Federal Agencies	3133ENZ37	Federal Farm Credit Banks Funding Corpor:	20,000,000	4.88	4.88	11/10/22	1/10/25	81,250	16	-	81,266
Federal Agencies	3130ATUQ8	Federal Home Loan Banks	10,000,000	4.75	4.65	11/15/22	3/8/24	39,583	(861)	-	38,723
Federal Agencies	3133EN2L3	Federal Farm Credit Banks Funding Corpor:	4,650,000	4.13	4.14	11/17/22	5/17/27	15,984	61	-	16,045
Federal Agencies	3133EN2L3	Federal Farm Credit Banks Funding Corpor:	5,000,000	4.13	4.14	11/17/22	5/17/27	17,188	65	-	17,253
Federal Agencies	3133EN2L3	Federal Farm Credit Banks Funding Corpor:	21,000,000	4.13	4.14	11/17/22	5/17/27	72,188	245	-	72,433
Federal Agencies	3133EN2L3	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.13	4.14	11/17/22	5/17/27	85,938	326	-	86,263
Federal Agencies	3130ATUQ8	Federal Home Loan Banks	20,000,000	4.75	4.75	11/18/22	3/8/24	79,167	(52)	-	79,115
Federal Agencies	3130ATUQ8	Federal Home Loan Banks	30,000,000	4.75	4.75	11/18/22	3/8/24	118,750	(117)	-	118,633
Federal Agencies	3133ENZ94	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.50	4.56	11/18/22	11/18/24	93,750	1,124	-	94,874
Federal Agencies	3130ATUQ8	Federal Home Loan Banks	25,000,000	4.75	4.81	12/8/22	3/8/24	98,958	1,224	-	100,182
Federal Agencies	3130ATUQ8	Federal Home Loan Banks	30,000,000	4.75	4.81	12/8/22	3/8/24	118,750	1,468	-	120,218
Federal Agencies	3130AU4V3	Federal Home Loan Banks	11,000,000	4.80	4.81	12/8/22	1/8/24	44,000	86	-	44,086
Federal Agencies	3130AU4V3	Federal Home Loan Banks	25,000,000	4.80	4.85	12/8/22	1/8/24	100,000	979	-	100,979
Federal Agencies	3133EN4B3	Federal Farm Credit Banks Funding Corpor:	15,000,000	4.25	4.28	12/13/22	6/13/25	53,125	394	-	53,519
Federal Agencies	3133EN4B3	Federal Farm Credit Banks Funding Corpor:	15,000,000	4.25	4.28	12/13/22	6/13/25	53,125	346	-	53,471
Federal Agencies	3133EN4B3	Federal Farm Credit Banks Funding Corpor:	15,000,000	4.25	4.28	12/13/22	6/13/25	53,125	372	-	53,497
Federal Agencies	3133EN4N7	Federal Farm Credit Banks Funding Corpor:	10,000,000	4.25	4.34	12/20/22	12/20/24	35,417	725	-	36,142
Federal Agencies	3133EN4N7	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.25	4.35	12/20/22	12/20/24	88,542	1,930	-	90,471
Federal Agencies	3133EN4N7	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.25	4.35	12/20/22	12/20/24	88,542	1,930	-	90,471
Federal Agencies	3133EN5E6	Federal Farm Credit Banks Funding Corpor:	15,000,000	4.00	4.11	12/29/22	12/29/25	50,000	1,281	-	51,281
Federal Agencies	3133EN5E6	Federal Farm Credit Banks Funding Corpor:	20,000,000	4.00	4.11	12/29/22	12/29/25	66,667	1,708	-	68,375
Federal Agencies	3133EN5E6	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.00	4.11	12/29/22	12/29/25	83,333	2,157	-	85,490
Federal Agencies	313384CM9	Federal Home Loan Banks	-	0.00	0.00	1/9/23	3/1/23	-	-	-	-
Federal Agencies	3133EN6A3	Federal Farm Credit Banks Funding Corpor:	20,000,000	4.00	4.03	1/13/23	1/13/26	66,667	498	-	67,164
Federal Agencies	3133EN6A3	Federal Farm Credit Banks Funding Corpor:	30,000,000	4.00	4.03	1/13/23	1/13/26	100,000	645	-	100,645
Federal Agencies	3130AUNE0	Federal Home Loan Banks	29,000,000	4.78	4.78	1/26/23	6/26/23	115,517	-	-	115,517
Federal Agencies	3130AUTC8	Federal Home Loan Banks	21,100,000	4.01	4.21	2/9/23	2/6/26	70,509	3,250	-	73,759
Federal Agencies	3133EPAG0	Federal Farm Credit Banks Funding Corpor:	10,000,000	4.25	4.53	2/10/23	2/10/25	35,417	2,239	-	37,656
Federal Agencies	3133EPAG0	Federal Farm Credit Banks Funding Corpor:	29,875,000	4.25	4.53	2/10/23	2/10/25	105,807	6,740	-	112,547
Federal Agencies	3130AUVZ4	Federal Home Loan Banks	50,000,000	4.50	4.58	2/13/23	2/13/25	187,500	3,329	-	190,829

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3130AUYG3	Federal Home Loan Banks	25,000,000	5.10	5.11	2/16/23	2/16/24	106,250	297	-	106,547
Federal Agencies	3133EPBF1	Federal Farm Credit Banks Funding Corpor:	10,000,000	4.88	4.91	2/21/23	8/21/24	40,625	244	-	40,869
Federal Agencies	3133EPBF1	Federal Farm Credit Banks Funding Corpor:	20,000,000	4.88	4.90	2/21/23	8/21/24	81,250	453	-	81,703
Federal Agencies	3133EPBF1	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.88	4.90	2/21/23	8/21/24	101,563	567	-	102,129
Federal Agencies	3133EPBJ3	Federal Farm Credit Banks Funding Corpor:	25,000,000	4.38	4.44	2/23/23	2/23/26	91,146	1,315	-	92,461
Federal Agencies	3133EPBJ3	Federal Farm Credit Banks Funding Corpor:	28,000,000	4.38	4.43	2/23/23	2/23/26	102,083	1,299	-	103,382
Federal Agencies	3133EPBJ3	Federal Farm Credit Banks Funding Corpor:	50,000,000	4.38	4.43	2/23/23	2/23/26	182,292	2,319	-	184,611
Federal Agencies	3133EPBM6	Federal Farm Credit Banks Funding Corpor:	10,000,000	4.13	4.19	2/23/23	8/23/27	34,375	491	-	34,866
Federal Agencies	313384CP2	Federal Home Loan Banks	-	0.00	0.00	3/2/23	3/3/23	-	6,181	-	6,181
Federal Agencies	313384CP2	Federal Home Loan Banks	-	0.00	0.00	3/2/23	3/3/23	-	6,181	-	6,181
Federal Agencies	3130AV7L0	Federal Home Loan Banks	25,000,000	5.00	5.07	3/3/23	2/28/25	97,222	1,315	-	98,537
Federal Agencies	3130AV7L0	Federal Home Loan Banks	35,000,000	5.00	5.07	3/3/23	2/28/25	136,111	1,840	-	137,951
Federal Agencies	3130AUXL3	Federal Home Loan Banks	50,000,000	6.00	6.00	3/9/23	2/24/28	183,333	-	-	183,333
Federal Agencies	3133EPDL6	Federal Farm Credit Banks Funding Corpor:	50,000,000	4.85	4.85	3/15/23	10/1/25	107,778	-	-	107,778
Federal Agencies	313384FX2	Federal Home Loan Banks	30,000,000	0.00	4.84	3/20/23	5/22/23	-	47,600	-	47,600
Federal Agencies	3135GAG39	Federal National Mortgage Association	25,000,000	5.38	5.38	3/30/23	12/30/24	3,733	-	-	3,733
Federal Agencies	3135GAG39	Federal National Mortgage Association	25,000,000	5.38	5.38	3/30/23	12/30/24	3,733	-	-	3,733
Federal Agencies	3135GAG39	Federal National Mortgage Association	25,000,000	5.38	5.38	3/30/23	12/30/24	3,733	-	-	3,733
Federal Agencies	3135GAG39	Federal National Mortgage Association	25,000,000	5.38	5.38	3/30/23	12/30/24	3,733	-	-	3,733
Federal Agencies	3135GAFY2	Federal National Mortgage Association	25,000,000	5.32	5.32	4/3/23	10/3/24	-	-	-	-
Federal Agencies	3135GAFY2	Federal National Mortgage Association	25,000,000	5.32	5.32	4/3/23	10/3/24	-	-	-	-
Federal Agencies	3135GAFY2	Federal National Mortgage Association	50,000,000	5.32	5.32	4/3/23	10/3/24	-	-	-	-
<b>Subtotals</b>			<b>\$ 6,135,179,000</b>					<b>\$ 9,449,399</b>	<b>\$ 233,201</b>	<b>\$ -</b>	<b>\$ 9,682,600</b>
Public Time Deposits	PPFQECA11	Bridge Bank	\$ -	3.57	3.57	9/19/22	3/20/23	\$ 21,903	\$ -	\$ -	\$ 21,903
Public Time Deposits	PPFTL68P0	Bank of San Francisco	10,000,000	4.69	4.69	12/5/22	6/5/23	40,386	-	-	40,386
Public Time Deposits	PPG03UL74	Bridge Bank	10,000,000	4.72	4.72	12/19/22	6/19/23	40,088	-	-	40,088
Public Time Deposits	PPFTLUBP3	Bank of San Francisco	10,000,000	4.85	4.85	1/11/23	7/10/23	41,764	-	-	41,764
<b>Subtotals</b>			<b>\$ 30,000,000</b>					<b>\$ 144,140</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 144,140</b>

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Negotiable CDs	06367CV46	Bank of Montreal - Chicago Branch	\$ -	2.60	2.60	5/17/22	3/27/23	\$ 93,889	\$ -	\$ -	\$ 93,889
Negotiable CDs	78012U5Z4	Royal Bank of Canada New York Branch	-	2.58	2.58	5/24/22	3/27/23	93,167	-	-	93,167
Negotiable CDs	78012U6W0	Royal Bank of Canada New York Branch	50,000,000	3.71	3.71	6/21/22	6/15/23	159,736	-	-	159,736
Negotiable CDs	78012U7H2	Royal Bank of Canada New York Branch	50,000,000	3.68	3.68	6/28/22	6/15/23	158,444	-	-	158,444
Negotiable CDs	89115B3A6	Toronto-Dominion Bank - New York Branch	100,000,000	3.60	3.60	7/5/22	6/15/23	310,000	-	-	310,000
Negotiable CDs	06367CWT0	Bank of Montreal - Chicago Branch	50,000,000	3.75	3.75	7/12/22	7/3/23	161,458	-	-	161,458
Negotiable CDs	78015J3N5	Royal Bank of Canada New York Branch	50,000,000	3.73	3.73	7/12/22	7/3/23	160,597	-	-	160,597
Negotiable CDs	89115BAW0	Toronto-Dominion Bank - New York Branch	50,000,000	3.90	3.90	7/19/22	6/30/23	167,917	-	-	167,917
Negotiable CDs	06367CX51	Bank of Montreal - Chicago Branch	50,000,000	3.92	3.92	7/21/22	6/30/23	168,778	-	-	168,778
Negotiable CDs	06367CXA0	Bank of Montreal - Chicago Branch	50,000,000	3.84	3.84	7/27/22	7/3/23	165,333	-	-	165,333
Negotiable CDs	06417MB87	Bank of Nova Scotia - Houston Branch	50,000,000	3.73	3.73	8/1/22	7/3/23	160,597	-	-	160,597
Negotiable CDs	78015JAJ6	Royal Bank of Canada New York Branch	50,000,000	4.02	4.02	8/8/22	7/3/23	173,083	-	-	173,083
Negotiable CDs	06367CXR3	Bank of Montreal - Chicago Branch	50,000,000	4.23	4.23	9/1/22	8/28/23	182,125	-	-	182,125
Negotiable CDs	78015JFJ1	Royal Bank of Canada New York Branch	50,000,000	4.75	4.75	9/20/22	9/20/23	204,514	-	-	204,514
Negotiable CDs	06367CXX0	Bank of Montreal - Chicago Branch	50,000,000	4.82	4.82	9/28/22	9/25/23	207,528	-	-	207,528
Negotiable CDs	78015JH67	Royal Bank of Canada New York Branch	50,000,000	4.76	4.76	9/28/22	9/25/23	204,944	-	-	204,944
Negotiable CDs	78015JHJ9	Royal Bank of Canada New York Branch	50,000,000	4.81	4.81	9/30/22	9/22/23	207,097	-	-	207,097
Negotiable CDs	06367CY27	Bank of Montreal - Chicago Branch	50,000,000	4.80	4.80	10/3/22	9/22/23	206,667	-	-	206,667
Negotiable CDs	06367CYA9	Bank of Montreal - Chicago Branch	50,000,000	4.97	4.97	10/6/22	10/6/23	213,986	-	-	213,986
Negotiable CDs	89115BC73	Toronto-Dominion Bank - New York Branch	50,000,000	5.57	5.57	11/2/22	10/23/23	239,819	-	-	239,819
Negotiable CDs	65602Y3E8	Norinchukin Bank - New York Branch	50,000,000	5.20	5.20	11/9/22	5/8/23	223,889	-	-	223,889
Negotiable CDs	78015JMJ3	Royal Bank of Canada New York Branch	50,000,000	5.46	5.46	11/16/22	10/23/23	235,083	-	-	235,083
Negotiable CDs	89115BJX9	Toronto-Dominion Bank - New York Branch	50,000,000	5.51	5.51	12/2/22	11/20/23	237,236	-	-	237,236
Negotiable CDs	06367D2M6	Bank of Montreal - Chicago Branch	50,000,000	5.30	5.30	12/5/22	7/3/23	228,194	-	-	228,194
Negotiable CDs	06417MN84	Bank of Nova Scotia - Houston Branch	50,000,000	5.50	5.50	12/5/22	11/21/23	236,806	-	-	236,806
Negotiable CDs	78015JPE1	Royal Bank of Canada New York Branch	50,000,000	5.37	5.37	12/19/22	12/18/23	231,208	-	-	231,208
Negotiable CDs	78015JRE9	Royal Bank of Canada New York Branch	100,000,000	5.43	5.43	1/5/23	12/29/23	467,583	-	-	467,583
Negotiable CDs	89115BPF0	Toronto-Dominion Bank - New York Branch	50,000,000	5.43	5.43	1/5/23	1/3/24	233,792	-	-	233,792
Negotiable CDs	89115BPF1	Toronto-Dominion Bank - New York Branch	50,000,000	5.43	5.43	1/5/23	1/5/24	233,792	-	-	233,792
Negotiable CDs	13606KRZ1	Canadian Imperial Bank of Commerce (New	50,000,000	5.32	5.32	1/10/23	11/6/23	229,056	-	-	229,056
Negotiable CDs	06367D3V5	Bank of Montreal - Chicago Branch	70,000,000	5.24	5.24	1/13/23	1/12/24	315,856	-	-	315,856
Negotiable CDs	89115BQB9	Toronto-Dominion Bank - New York Branch	50,000,000	5.24	5.24	1/17/23	1/17/24	225,611	-	-	225,611
Negotiable CDs	89115BST8	Toronto-Dominion Bank - New York Branch	100,000,000	5.21	5.21	1/30/23	1/29/24	448,639	-	-	448,639
Negotiable CDs	65602Y7E4	Norinchukin Bank - New York Branch	50,000,000	5.05	5.05	2/8/23	8/16/23	217,431	-	-	217,431
Negotiable CDs	06417MT47	Bank of Nova Scotia - Houston Branch	50,000,000	5.43	5.43	2/10/23	2/9/24	233,792	-	-	233,792
Negotiable CDs	06367D4E2	Bank of Montreal - Chicago Branch	100,000,000	5.42	5.42	3/1/23	10/24/23	466,722	-	-	466,722
Negotiable CDs	89115BWK2	Toronto-Dominion Bank - New York Branch	50,000,000	5.58	5.58	3/1/23	2/22/24	240,250	-	-	240,250
Negotiable CDs	89115BXF2	Toronto-Dominion Bank - New York Branch	50,000,000	5.60	5.60	3/6/23	3/6/24	202,222	-	-	202,222
Negotiable CDs	89115BY79	Toronto-Dominion Bank - New York Branch	50,000,000	5.75	5.75	3/8/23	1/29/24	191,667	-	-	191,667
<b>Subtotals</b>			<b>\$ 2,070,000,000</b>					<b>\$ 8,738,508</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,738,508</b>

# Monthly Investment Earnings

## Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM <sup>1</sup>	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Commercial Paper	89233HTW4	Toyota Motor Credit Corporation	\$ 50,000,000	0.00	4.66	10/3/22	6/30/23	\$ -	\$ 195,042	\$ -	\$ 195,042
Commercial Paper	89233HTW4	Toyota Motor Credit Corporation	50,000,000	0.00	5.28	11/2/22	6/30/23	-	220,444	-	220,444
Commercial Paper	89233HTW4	Toyota Motor Credit Corporation	50,000,000	0.00	5.31	11/8/22	6/30/23	-	221,736	-	221,736
Commercial Paper	89233HQD9	Toyota Motor Credit Corporation	-	0.00	0.00	11/15/22	3/13/23	-	75,667	-	75,667
Commercial Paper	62479MQD8	MUFG Bank - New York Branch	-	0.00	0.00	12/5/22	3/13/23	-	78,333	-	78,333
Commercial Paper	62479MU35	MUFG Bank - New York Branch	50,000,000	0.00	5.23	12/5/22	7/3/23	-	219,153	-	219,153
Commercial Paper	62479MTG8	MUFG Bank - New York Branch	50,000,000	0.00	5.15	12/19/22	6/16/23	-	216,139	-	216,139
Commercial Paper	62479MTW3	MUFG Bank - New York Branch	100,000,000	0.00	5.16	12/21/22	6/30/23	-	433,139	-	433,139
Commercial Paper	62479MVU4	MUFG Bank - New York Branch	50,000,000	0.00	5.12	1/17/23	8/28/23	-	214,417	-	214,417
Commercial Paper	62479MVE0	MUFG Bank - New York Branch	50,000,000	0.00	5.05	1/30/23	8/14/23	-	211,833	-	211,833
Commercial Paper	62479MV26	MUFG Bank - New York Branch	50,000,000	0.00	5.10	2/7/23	8/2/23	-	213,986	-	213,986
Commercial Paper	62479MV75	MUFG Bank - New York Branch	50,000,000	0.00	5.10	2/7/23	8/7/23	-	213,986	-	213,986
Commercial Paper	89233HVV1	Toyota Motor Credit Corporation	50,000,000	0.00	5.15	2/10/23	8/30/23	-	215,708	-	215,708
Commercial Paper	89233HVB7	Toyota Motor Credit Corporation	50,000,000	0.00	5.13	2/13/23	8/11/23	-	215,278	-	215,278
<b>Subtotals</b>			<b>\$ 650,000,000</b>					<b>\$ -</b>	<b>\$ 2,944,861</b>	<b>\$ -</b>	<b>\$ 2,944,861</b>
Money Market Funds	09248U718	BlackRock Liquidity Funds - T-Fund	\$ 205,902,211	4.68	4.69	3/31/23	4/1/23	\$ 710,872	\$ -	\$ -	\$ 710,872
Money Market Funds	262006208	Dreyfus Government Cash Management Fu	414,191,030	4.71	4.71	3/31/23	4/1/23	1,572,644	-	-	1,572,644
Money Market Funds	31607A703	Fidelity Colchester Street Trust - Governme	710,242,707	0.00	4.76	3/31/23	4/1/23	2,749,953	-	-	2,749,953
Money Market Funds	608919718	Money Market Obligations Trust - Federatec	123,580,022	4.69	4.71	3/31/23	4/1/23	731,151	-	-	731,151
Money Market Funds	61747C319	Morgan Stanley Institutional Liquidity Funds	667,030,309	4.73	4.75	3/31/23	4/1/23	1,399,179	-	-	1,399,179
Money Market Funds	85749T517	State Street Institutional U.S. Government M	24,672,839	4.68	4.66	3/31/23	4/1/23	208,673	-	-	208,673
<b>Subtotals</b>			<b>\$ 2,145,619,119</b>					<b>\$ 7,372,472</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,372,472</b>
Supranationals	459058JV6	International Bank for Reconstruction and D	\$ 100,000,000	0.13	0.23	4/20/21	4/20/23	\$ 10,500	\$ 8,790	\$ -	\$ 19,290
Supranationals	4581X0CM8	Inter-American Development Bank	100,000,000	2.13	0.58	4/26/21	1/15/25	177,083	(129,379)	-	47,704
Supranationals	459058JB0	International Bank for Reconstruction and D	40,000,000	0.63	0.57	7/23/21	4/22/25	20,867	(1,947)	-	18,919
Supranationals	45818WDG8	Inter-American Development Bank	19,500,000	0.82	0.75	8/25/21	2/27/26	13,325	(1,071)	-	12,254
Supranationals	45950VQG4	International Finance Corporation	10,000,000	0.44	0.72	10/22/21	9/23/24	3,667	2,362	-	6,029
Supranationals	4581X0DN5	Inter-American Development Bank	28,900,000	0.63	0.99	11/1/21	7/15/25	15,052	8,734	-	23,786
Supranationals	459056HV2	International Bank for Reconstruction and D	50,000,000	1.50	0.79	11/2/21	8/28/24	62,500	(29,623)	-	32,877
Supranationals	4581X0DZ8	Inter-American Development Bank	50,000,000	0.50	0.78	11/4/21	9/23/24	20,833	11,897	-	32,730
Supranationals	4581X0CC0	Inter-American Development Bank	25,756,000	3.00	0.66	12/15/21	10/4/23	64,390	(50,964)	-	13,426
Supranationals	45906M3B5	International Bank for Reconstruction and D	100,000,000	1.98	1.98	3/23/22	6/14/24	165,000	-	-	165,000
Supranationals	4581X0EE4	Inter-American Development Bank	80,000,000	3.25	3.26	7/1/22	7/1/24	216,667	339	-	217,006
Supranationals	45950VRU2	International Finance Corporation	100,000,000	4.02	4.02	1/26/23	1/26/26	335,250	-	-	335,250
<b>Subtotals</b>			<b>\$ 704,156,000</b>					<b>\$ 1,105,134</b>	<b>\$ (180,863)</b>	<b>\$ -</b>	<b>\$ 924,271</b>
<b>Grand Totals</b>			<b>\$ 15,609,954,119</b>					<b>\$ 29,767,040</b>	<b>\$ 2,895,561</b>	<b>\$ -</b>	<b>\$ 32,662,601</b>

<sup>1</sup> Yield to maturity is calculated at purchase



# Investment Transactions

## Pooled Fund

For month ended March 31, 2023

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction Amount
Purchase	3/1/23	10/24/23	Negotiable CDs	Bank of Montreal - Chicago Branch	06367D4E2	\$ 50,000,000	5.42	5.42	\$ 100.00	\$ -	(50,000,000)
Purchase	3/1/23	10/24/23	Negotiable CDs	Bank of Montreal - Chicago Branch	06367D4E2	50,000,000	5.42	5.42	100.00	-	(50,000,000)
Purchase	3/1/23	2/22/24	Negotiable CDs	Toronto-Dominion Bank - New York	189115BWK2	50,000,000	5.58	4.75	100.00	-	(50,000,000)
Purchase	3/1/23	4/1/23	Money Market Funds	Dreyfus Government Cash Managen	262006208	12,000,000	4.71	4.48	1.00	-	(12,000,000)
Purchase	3/1/23	4/1/23	Money Market Funds	BlackRock Liquidity Funds - T-Fund	09248U718	50,489	4.68	4.44	1.00	-	(50,489)
Purchase	3/2/23	3/3/23	Federal Agencies	Federal Home Loan Banks	313384CP2	50,000,000	0.00	4.60	99.99	-	(49,993,819)
Purchase	3/2/23	3/3/23	Federal Agencies	Federal Home Loan Banks	313384CP2	50,000,000	0.00	4.60	99.99	-	(49,993,819)
Purchase	3/2/23	4/1/23	Money Market Funds	Dreyfus Government Cash Managen	262006208	40,000,000	4.71	4.46	1.00	-	(40,000,000)
Purchase	3/3/23	2/28/25	Federal Agencies	Federal Home Loan Banks	3130AV7L0	35,000,000	5.00	5.07	99.87	-	(34,953,800)
Purchase	3/3/23	2/28/25	Federal Agencies	Federal Home Loan Banks	3130AV7L0	25,000,000	5.00	5.07	99.87	-	(24,967,000)
Purchase	3/3/23	4/1/23	Money Market Funds	Dreyfus Government Cash Managen	262006208	60,000,000	4.71	4.46	1.00	-	(60,000,000)
Purchase	3/6/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	100,000,000	4.73	4.46	1.00	-	(100,000,000)
Purchase	3/6/23	3/6/24	Negotiable CDs	Toronto-Dominion Bank - New York	189115BXF2	50,000,000	5.60	5.74	100.00	-	(50,000,000)
Purchase	3/6/23	4/1/23	Money Market Funds	Money Market Obligations Trust - Fe	608919718	100,000,000	4.69	4.44	1.00	-	(100,000,000)
Purchase	3/6/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	45,000,000	4.68	4.39	1.00	-	(45,000,000)
Purchase	3/6/23	4/1/23	Money Market Funds	BlackRock Liquidity Funds - T-Fund	09248U718	100,000,000	4.68	4.43	1.00	-	(100,000,000)
Purchase	3/7/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	125,000,000	4.73	4.50	1.00	-	(125,000,000)
Purchase	3/7/23	4/1/23	Money Market Funds	Money Market Obligations Trust - Fe	608919718	125,000,000	4.69	4.44	1.00	-	(125,000,000)
Purchase	3/7/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	95,000,000	4.68	4.40	1.00	-	(95,000,000)
Purchase	3/7/23	4/1/23	Money Market Funds	BlackRock Liquidity Funds - T-Fund	09248U718	125,000,000	4.68	4.43	1.00	-	(125,000,000)
Purchase	3/8/23	1/29/24	Negotiable CDs	Toronto-Dominion Bank - New York	189115BY79	50,000,000	5.75	5.59	100.00	-	(50,000,000)
Purchase	3/9/23	2/24/28	Federal Agencies	Federal Home Loan Banks	3130AUXL3	50,000,000	6.00	6.08	100.00	-	(50,000,000)
Purchase	3/13/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	60,000,000	4.68	4.40	1.00	-	(60,000,000)
Purchase	3/14/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	130,000,000	4.73	4.48	1.00	-	(130,000,000)
Purchase	3/15/23	10/1/25	Federal Agencies	Federal Farm Credit Banks Funding	3133EPDL6	50,000,000	4.85	4.85	100.00	-	(50,000,000)
Purchase	3/16/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	70,000,000	4.73	4.51	1.00	-	(70,000,000)
Purchase	3/20/23	5/22/23	Federal Agencies	Federal Home Loan Banks	313384FX2	30,000,000	0.00	4.71	99.17	-	(29,750,100)
Purchase	3/21/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	25,000,000	4.73	4.50	1.00	-	(25,000,000)
Purchase	3/23/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	70,000,000	4.73	4.50	1.00	-	(70,000,000)
Purchase	3/24/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	20,000,000	4.73	4.70	1.00	-	(20,000,000)
Purchase	3/27/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	65,000,000	4.73	4.73	1.00	-	(65,000,000)
Purchase	3/28/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	40,000,000	4.73	4.74	1.00	-	(40,000,000)
Purchase	3/30/23	12/30/24	Federal Agencies	Federal National Mortgage Associati	3135GAG39	25,000,000	5.38	5.38	100.00	-	(25,000,000)
Purchase	3/30/23	12/30/24	Federal Agencies	Federal National Mortgage Associati	3135GAG39	25,000,000	5.38	5.38	100.00	-	(25,000,000)
Purchase	3/30/23	12/30/24	Federal Agencies	Federal National Mortgage Associati	3135GAG39	25,000,000	5.38	5.38	100.00	-	(25,000,000)
Purchase	3/31/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	1,399,179	4.73	4.75	1.00	-	(1,399,179)
Purchase	3/31/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	10,000,000	4.73	4.75	1.00	-	(10,000,000)
Purchase	3/31/23	4/1/23	Money Market Funds	Dreyfus Government Cash Managen	262006208	1,572,644	4.71	4.71	1.00	-	(1,572,644)
Purchase	3/31/23	4/1/23	Money Market Funds	Fidelity Colchester Street Trust - Gov	31607A703	2,749,953	0.00	4.76	1.00	-	(2,749,953)
Purchase	3/31/23	4/1/23	Money Market Funds	Money Market Obligations Trust - Fe	608919718	731,151	4.69	4.71	1.00	-	(731,151)
Purchase	3/31/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	208,673	4.68	4.66	1.00	-	(208,673)
<b>Subtotals</b>						<b>\$ 2,063,712,089</b>	<b>4.58</b>	<b>4.71</b>	<b>\$ 31.69</b>	<b>\$ -</b>	<b>(2,063,370,628)</b>
Sale	3/8/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	\$ (40,000,000)	4.68	4.41	\$ 1.00	\$ -	40,000,000
Sale	3/9/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	(15,000,000)	4.68	4.41	1.00	-	15,000,000
Sale	3/10/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	(50,000,000)	4.68	4.40	1.00	-	50,000,000
Sale	3/15/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	(55,000,000)	4.68	4.42	1.00	-	55,000,000
Sale	3/17/23	4/1/23	Money Market Funds	BlackRock Liquidity Funds - T-Fund	09248U718	(20,000,000)	4.68	4.45	1.00	-	20,000,000
Sale	3/22/23	4/1/23	Money Market Funds	BlackRock Liquidity Funds - T-Fund	09248U718	(15,000,000)	4.68	4.43	1.00	-	15,000,000
Sale	3/29/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	(30,000,000)	4.68	4.67	1.00	-	30,000,000
Sale	3/30/23	4/1/23	Money Market Funds	Money Market Obligations Trust - Fe	608919718	(115,000,000)	4.69	4.70	1.00	-	115,000,000
<b>Subtotals</b>						<b>\$ (340,000,000)</b>	<b>4.68</b>	<b>4.53</b>	<b>\$ 1.00</b>	<b>\$ -</b>	<b>340,000,000</b>

# Investment Transactions

## Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction Amount
Maturity	3/1/23	3/1/23	Federal Agencies	Federal Home Loan Banks	313384CM9	\$ (50,000,000)	0.00	4.56	\$ 100.00	\$ -	\$ 50,000,000
Maturity	3/3/23	3/3/23	Federal Agencies	Federal Home Loan Banks	313384CP2	(100,000,000)	0.00	4.60	100.00	-	100,000,000
Maturity	3/13/23	3/13/23	Commercial Paper	Toyota Motor Credit Corporation	89233HQD9	(50,000,000)	0.00	4.67	100.00	-	50,000,000
Maturity	3/13/23	3/13/23	Commercial Paper	MUFG Bank - New York Branch	62479MQD8	(50,000,000)	0.00	4.80	100.00	-	50,000,000
Maturity	3/15/23	3/15/23	U.S. Treasuries	United States Department of The Tre	912828ZD5	(50,000,000)	0.50	0.50	100.00	-	50,000,000
Maturity	3/20/23	3/20/23	Public Time Deposits	Bridge Bank	PPFQECA11	(10,000,000)	3.57	0.00	100.00	-	10,000,000
Maturity	3/23/23	3/23/23	Federal Agencies	Federal Farm Credit Banks Funding	3133EMUH3	(65,000,000)	0.13	4.87	100.00	-	65,000,000
Maturity	3/27/23	3/27/23	Negotiable CDs	Bank of Montreal - Chicago Branch	06367CV46	(50,000,000)	2.60	4.81	100.00	-	50,000,000
Maturity	3/27/23	3/27/23	Negotiable CDs	Royal Bank of Canada New York Brz	78012U5Z4	(50,000,000)	2.58	4.80	100.00	-	50,000,000
Maturity	3/31/23	3/31/23	U.S. Treasuries	United States Department of The Tre	91282CBU4	(50,000,000)	0.13	0.12	100.00	-	50,000,000
<b>Subtotals</b>						<b>\$ (525,000,000)</b>	<b>0.64</b>	<b>3.79</b>	<b>\$ 100.00</b>	<b>\$ -</b>	<b>\$ 525,000,000</b>
Interest	3/1/23	4/1/23	Money Market Funds	BlackRock Liquidity Funds - T-Fund	09248U718	---	4.68	4.44	---	-	\$ 50,489
Interest	3/3/23	3/3/25	Federal Agencies	Federal Farm Credit Banks Funding	3133ELQY3	---	1.21	4.94	---	-	242,000
Interest	3/3/23	9/3/26	Federal Agencies	Federal Home Loan Banks	3130AP6T7	---	1.08	4.80	---	-	537,500
Interest	3/8/23	9/8/23	Federal Agencies	Federal Home Loan Banks	3130AJXD6	---	0.13	5.31	---	-	13,109
Interest	3/8/23	3/8/27	Federal Agencies	Federal Home Loan Banks	3130ARB59	---	2.35	4.85	---	-	1,175,000
Interest	3/8/23	9/8/23	Federal Agencies	Federal Home Loan Banks	313383YJ4	---	3.38	5.33	---	-	1,518,750
Interest	3/8/23	3/8/24	Federal Agencies	Federal Home Loan Banks	3130ATUQ8	---	4.75	5.49	---	-	1,881,528
Interest	3/10/23	3/10/27	Federal Agencies	Federal Farm Credit Banks Funding	3133ENRD4	---	1.68	4.22	---	-	408,013
Interest	3/13/23	9/12/25	Federal Agencies	Federal Home Loan Banks	3130A8ZQ9	---	1.75	4.30	---	-	90,081
Interest	3/13/23	9/12/23	Federal Agencies	Federal National Mortgage Associati	3135G0U43	---	2.88	5.07	---	-	426,190
Interest	3/13/23	9/13/24	Federal Agencies	Federal Home Loan Banks	3130ATVD6	---	4.88	4.43	---	-	853,125
Interest	3/13/23	8/10/26	Federal Agencies	Federal Home Loan Banks	3130ANTG5	---	1.05	4.18	---	-	525,000
Interest	3/15/23	9/15/23	U.S. Treasuries	United States Department of The Tre	91282CAK7	---	0.13	4.60	---	-	31,250
Interest	3/15/23	3/15/24	U.S. Treasuries	United States Department of The Tre	91282CBR1	---	0.25	4.35	---	-	62,500
Interest	3/15/23	3/15/23	U.S. Treasuries	United States Department of The Tre	912828ZD5	---	0.50	0.50	---	-	125,000
Interest	3/15/23	9/15/25	U.S. Treasuries	United States Department of The Tre	91282CFK2	---	3.50	3.87	---	-	875,000
Interest	3/20/23	3/18/24	Federal Agencies	Federal Farm Credit Banks Funding	3133EMTW2	---	0.30	4.57	---	-	150,000
Interest	3/20/23	3/20/23	Public Time Deposits	Bridge Bank	PPFQECA11	---	3.57	0.00	---	-	181,330
Interest	3/23/23	3/23/23	Federal Agencies	Federal Farm Credit Banks Funding	3133EMUH3	---	0.13	4.87	---	-	40,625
Interest	3/23/23	9/23/24	Supranationals	Inter-American Development Bank	4581X0DZ8	---	0.50	4.01	---	-	125,000
Interest	3/23/23	9/23/25	Federal Agencies	Federal Home Loan Mortgage Corpo	3137EAEX3	---	0.38	3.78	---	-	42,375
Interest	3/23/23	9/23/24	Supranationals	International Finance Corporation	45950VQG4	---	0.44	4.27	---	-	22,000
Interest	3/23/23	9/23/24	Federal Agencies	Federal Farm Credit Banks Funding	3133EM5X6	---	0.43	4.16	---	-	268,750
Interest	3/27/23	9/26/24	Federal Agencies	Federal Farm Credit Banks Funding	3133ENP79	---	4.25	4.28	---	-	1,062,500
Interest	3/27/23	9/27/23	Federal Agencies	Federal Farm Credit Banks Funding	3133EM6N7	---	0.17	4.91	---	-	42,500
Interest	3/27/23	3/27/23	Negotiable CDs	Bank of Montreal - Chicago Branch	06367CV46	---	2.60	4.81	---	-	1,133,889
Interest	3/27/23	3/27/23	Negotiable CDs	Royal Bank of Canada New York Brz	78012U5Z4	---	2.58	4.80	---	-	1,100,083
Interest	3/31/23	4/1/23	Money Market Funds	Morgan Stanley Institutional Liquidity	61747C319	---	4.73	4.75	---	-	1,399,179
Interest	3/31/23	9/30/26	U.S. Treasuries	United States Department of The Tre	91282CCZ2	---	0.88	3.78	---	-	656,250
Interest	3/31/23	3/31/23	U.S. Treasuries	United States Department of The Tre	91282CBU4	---	0.13	0.12	---	-	31,250
Interest	3/31/23	3/31/27	U.S. Treasuries	United States Department of The Tre	91282CEF4	---	2.50	3.72	---	-	312,500
Interest	3/31/23	3/31/25	U.S. Treasuries	United States Department of The Tre	912828ZF0	---	0.50	4.05	---	-	250,000
Interest	3/31/23	9/30/25	U.S. Treasuries	United States Department of The Tre	91282CAM3	---	0.25	3.84	---	-	125,000
Interest	3/31/23	4/1/23	Money Market Funds	Dreyfus Government Cash Managen	262006208	---	4.71	4.71	---	-	1,572,644
Interest	3/31/23	4/1/23	Money Market Funds	Fidelity Colchester Street Trust - Gov	31607A703	---	0.00	4.76	---	-	2,749,953
Interest	3/31/23	4/1/23	Money Market Funds	Money Market Obligations Trust - Fe	608919718	---	4.69	4.71	---	-	731,151
Interest	3/31/23	4/1/23	Money Market Funds	State Street Institutional U.S. Govern	85749T517	---	4.68	4.66	---	-	208,673
<b>Subtotals</b>						<b>\$ -</b>	<b>2.81</b>	<b>4.63</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,020,188</b>
<b>Grand Totals</b>			42	Purchases							
			(8)	Sales							
			(10)	Maturities / Calls							
			24	Change in number of positions							



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** FW: Notice of 90-Day Extension of Emergency Regulations - Hoop Net  
**Date:** Wednesday, April 19, 2023 12:09:00 PM

---

Dear Supervisors,

Please see below for a notice of proposal for a 90-day extension of emergency regulations regarding the use of hoop nets for the recreational take of crab and lobster from the California Fish and Game Commission.

Regards,

**Richard Lagunte**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184 | (415) 554-5163  
[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*

---

**From:** California Fish and Game Commission <[fgc@public.govdelivery.com](mailto:fgc@public.govdelivery.com)>  
**Sent:** Friday, April 14, 2023 1:51 PM  
**To:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Subject:** Notice of 90-Day Extension of Emergency Regulations - Hoop Net

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Banner with Fish and Game Commission seal on the left and mountain landscape on the right.



**California Fish and Game Commission**  
*Wildlife Heritage and Conservation Since 1870*

## Notice of 90-Day Extension of Emergency Regulations

Greetings,

A notice of proposal for a 90-day extension of emergency regulations regarding the use of hoop nets for the recreational take of crab and lobster has been posted to the Commission's website. The notice and associated documents can be accessed at <https://fgc.ca.gov/Regulations/2023-New-and-Proposed#HN-EE>

Sincerely,

Sherrie Fonbuena  
**California Fish and Game Commission**

[Click here to visit our regulations page](#)

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[California Fish and Game Commission](#)

715 P Street, Sacramento, CA 95814

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**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** FW: Ocean Beach Climate Change Adaptation Project Status & Related Updates  
**Date:** Wednesday, April 19, 2023 4:18:00 PM  
**Attachments:** [image005.png](#)  
[image006.png](#)  
[image007.png](#)  
[image008.png](#)  
[image009.png](#)

---

Dear Supervisors,

Please see below regarding Ocean Beach Climate Change Adaptation Project Status & Related Updates.

Regards,

**Richard Lagunte**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184 | (415) 554-5163  
[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*

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**From:** Colwick, Chris <CColwick@sflower.org>  
**Sent:** Wednesday, April 19, 2023 4:11 PM  
**To:** Colwick, Chris (PUC) <CColwick@sflower.org>  
**Subject:** Ocean Beach Climate Change Adaptation Project Status & Related Updates

**Dear Ocean Beach Stakeholder,**

This email is to provide updates on the ongoing development and implementation of projects occurring at Ocean Beach. Updates and recent changes to project delivery and schedules are detailed below.

- Ocean Beach Climate Change Adaptation Project
- Skyline Boulevard/Great Highway Intersection Improvements – Storm-related Delay

- Westside Pump Station Reliability Improvements Project
- Westside Transportation Planning & Project Updates
- Great Highway (north of Sloat)

## **Ocean Beach Climate Change Adaptation Project (SFPUC lead agency, partner agencies RPD, SFMTA & SFPW)**

### **Overview**

The City's first climate change adaptation project proposes to address climate induced sea level rise, remove existing shoreline armoring, improve public access and recreation, and protect the integrity of wastewater assets built in response to the Clean Water Act. The SFPUC actively participated in the development of the 2012 Ocean Beach Master Plan, an inter-agency effort led by SPUR to develop a sustainable long-term vision for all of Ocean Beach. The Plan presents 6 key moves that are organized by geographical reaches and designed to be implemented incrementally over a period of decades. This Project focuses on South Ocean Beach and includes two of the six key moves.

- Removal of the Great Highway between Sloat and Skyline Boulevard.
- The introduction of a multipurpose coastal protection/restoration/access system.

### **Progress and Next Steps**

As noted in our last update, the project has reached two important milestones, 1) release of the Draft Environmental Impact Report (EIR) and 2) submittal of the Draft Coastal Development Permit Application. Currently, the project team is continuing design of the project and developing formal responses to comments received on the Draft EIR and the Coastal Development Permit. The Response to Comments and Final EIR are anticipated this summer. Based on the current schedule, construction is expected to begin in mid-2024 with construction lasting approximately 4 years.

### **Learn More**

View previous presentations and other resources with these links: the [April 20<sup>th</sup> presentation](#), the [presentation video](#), check out the [Draft EIR](#), or visit the [project webpage](#) at [sfpub.org/oceanbeach](http://sfpub.org/oceanbeach).

### **Short-term Improvements Phase**

- Coastal Commission required annual monitoring identified measures for this year, including adding coarse sand to the area to limit wind-blown sand issues. Required documentation was submitted to the Coastal Commission and work was approved.
- ***Beginning in early April 2023, coarse sand is being transported to the area to help preserve existing beach area south of Sloat Boulevard.***
  - *The following traffic advisory is in effect:*
    - *Southbound Great Highway will be closed for the approximate 4 to 5-week duration of the work between Sloat and Skyline.*
    - *The parking lot at Sloat Blvd. will be closed for the duration of this work.*
- In August/September 2021, the Army Corps of Engineers (ACOE) placed approximately 255,000 cubic yards of sand onto Ocean Beach south of Sloat Boulevard using sand dredged from the San Francisco Main Ship Channel. Monitoring continues and on-going efforts continue to keep wind-blown sand off the Great Highway south of Sloat Boulevard.
- Ongoing monitoring of the shoreline will inform future sand replenishment efforts, which are planned to continue as long as necessary to protect our critical westernmost infrastructure

### **Long-term Improvements Phase**

- The San Francisco Planning Department is responding to comments on the Draft EIR and anticipates publication of the Responses to Comments document by this summer. The EIR certification hearing before the San Francisco Planning Commission would follow for approval. EIR certification indicates that the environmental review has been completed in accordance with the California Environmental Quality Act. The Draft Environmental Impact Report is available for review at [sfplanning.org/sfceqadocs](https://sfplanning.org/sfceqadocs).
- 95% Design is now in progress and is expected to be complete by this summer.
- The Draft Coastal Development Permit Application was submitted to the California Coastal Commission late December 2021. Responses to comments from the Coastal Commission are in development.

### **Public Art**

- On November 7, 2022, the San Francisco Arts Commission approved artist Mark Baugh-Sasaki and his proposal for the Ocean Beach Climate Change Adaptation Public Art Project.

The proposed artwork, [Listening Stones](#), is comprised of a series of eleven carved granite boulders distributed throughout the main plaza representing reservoirs of the Hetch Hetchy water system, which serves as the primary water source for the City and County of San Francisco and several surrounding municipalities of the greater Bay Area. Seven of the proposed granite boulders have a cone shape cut through the rock form, pointing to various directions north, south, and west, and which collect and amplify the ambient sounds of the area, enabling visitors to hear what the landscape is saying. Listening Stones creates a space where viewers engage with the artwork and with their surroundings, contemplating their own experience, effect, and relationship with the world around them.

The broader goals for this art enrichment opportunity are to address and speak to climate change; complement views to and along the ocean and scenic coastal areas; and relate to and be visually compatible with the character of the site and surrounding areas.

[Sign up for SFAC's newsletter](#) for the latest updates on this public art project.

Mark Baugh-Sasaki, Listening Stones, artwork rendering, Ocean Beach Climate Change Adaptation Project (Courtesy the artist)

### **Skyline Boulevard/Great Highway Intersection Improvements Coming Soon**

The California Department of Transportation (Caltrans) will signalize the intersection at Great Highway and Skyline Boulevard and make necessary ADA and safety improvements to the intersection. The project will improve overall safety for all road users at the intersection of Great Highway and Skyline as well as contribute to improved connections and access to Ocean Beach, Fort Funston and Lake Merced. Work was expected to begin early this year, but state-wide storm damage has delayed the project. Additional details can be found on the [Caltrans website](#).

### **Westside Pump Station Reliability Improvements Project (SEFUC) – Construction Underway**

The Westside Pump Station Facility at Sloat Boulevard and the Great Highway is a critical part of the wastewater treatment system on the west side of the City. This pump station and the Oceanside Treatment Plant just south of the SF Zoo treats approximately 20% of the City's wastewater.

- Traffic control measures continue to ensure staff and public safety along the Great Highway and Sloat Boulevard.
- Construction of the New Electrical Building on site continues, along with on-going existing pump station building renovations.
- Planning underway for electrical upgrades, including construction activities along eastbound Sloat between the Great Highway and Skyline Boulevard. Anticipated start of this work is late 2023.
- Learn more at <https://sfpuc.org/construction-contracts/construction-projects/westside-pump-station-reliability-improvements>.

## **Westside Transportation Planning & Project Updates (SFMTA)**

SFMTA's west side projects focus on creating safe, reliable, and affordable transportation options between west side neighborhoods and citywide destinations. For a comprehensive description of these projects, see [San Francisco's West Side on the Move](#), a new interactive website. In the Ocean Beach area, our managed retreat approach to adapting to climate change includes making long-term changes to the Great Highway between Sloat and Skyline Boulevards and associated improvements to local intersections that improve safety, connect neighborhoods to local open spaces and build a more resilient shoreline.

- [Sloat and Skyline intersection improvements](#). Traffic signals will be added for all approaches to the intersection, and curb ramps will be upgraded to meet current accessibility standards. This work is expected to be complete by early 2024.
- [Sloat Boulevard Quick-Build Project](#). This project will upgrade pedestrian crossings, add a two-way protected bikeway, improve accessibility, and consider other measures to reduce vehicle speeds while keeping traffic moving. Outreach is underway, and the team expects to seek approvals in late spring, with implementation later in 2023.

For questions about SFMTA projects on the west side of San Francisco, email [westsideprojects@SFMTA.com](mailto:westsideprojects@SFMTA.com).

### **Great Highway (north of Sloat)**

- SF Rec Park and SFMTA continue to work to determine the long-term future of the Great Highway. For more information on the Great Highway go to SF Rec Park's [Great Highway website](#). Additional information on traffic management [can be found here](#).

### **General Sand Management Activities Along the Great Highway North of Sloat Boulevard**

- Questions or concerns about sand buildup north of Sloat Boulevard, please contact Public Works at [dpw@sfdpw.org](mailto:dpw@sfdpw.org)

Enjoy springtime and let us know if you have questions or would like additional information,  
Ocean Beach Climate Change Adaptation Project Team

Chris Colwick

*Pronouns: he/him/his*

Communications Manager, SFPUC



525 Golden Gate Ave., 9th Floor, San Francisco, CA 94102  
sfpuc.org @sfwater 628-220-1382



**From:** [Justin Truong](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Wednesday, April 19, 2023 10:51:05 PM

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## Message to the Mayor and Board of Supervisors

From your constituent     Justin Truong  
Email     justintruong56@gmail.com  
I live in     District 11

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Brenden Dobel](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Wednesday, April 19, 2023 8:38:16 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Brenden Dobel**

Email      [bdobel@hotmail.com](mailto:bdobel@hotmail.com)

I live in      [District 4](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

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Thank you.

**From:** [Qaiser Shaikh](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Wednesday, April 19, 2023 6:18:15 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Qaiser Shaikh

Email      qshaikh@aol.com

I live in      District 11

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

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Thank you.

**From:** [Karen Schwartz](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Tuesday, April 18, 2023 7:15:13 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Karen Schwartz

Email      kielygomes@yahoo.com

I live in      District 8

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

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Thank you.

**From:** [Miki Li](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Tuesday, April 18, 2023 6:34:49 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Miki Li

Email      Mikiwyli@gmail.com

I live in      District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

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Thank you.

**From:** [John O'Connor](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Tuesday, April 18, 2023 1:20:51 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      John O'Connor

Email      [joc242@gmail.com](mailto:joc242@gmail.com)

I live in      [District 2](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Xiao yu Wang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Tuesday, April 18, 2023 8:55:49 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Xiao yu Wang

Email      wwwhdx@126.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

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Thank you.

**From:** [Kevin Wallace](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 9:17:19 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kevin Wallace

Email      kevinwallace415@gmail.com

I live in      [District 8](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jenny Chiu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 8:29:25 PM

---

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## Message to the Mayor and Board of Supervisors

From your constituent      Jenny Chiu

Email      drjenny@hotmail.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [clint Ladine](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 6:00:36 PM

---

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## Message to the Mayor and Board of Supervisors

From your constituent      clint Ladine

Email      [clint\\_ladine@yahoo.com](mailto:clint_ladine@yahoo.com)

I live in      [District10](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Natasa Kordic](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 5:53:24 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Natasa Kordic**

Email      [natasakordic@gmail.com](mailto:natasakordic@gmail.com)

I live in      **District 8**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Amy pan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 5:38:01 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Amy pan

Email      liyippan1981@gmail.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [John Lozynsky](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 2:04:41 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      John Lozynsky

Email      johnlozy@yahoo.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [John Grauel](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 12:44:27 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      John Grauel  
Email                              john@carbonrose.com  
I live in                              District 2

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jacqueline Holen](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 12:10:39 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Jacqueline Holen

Email      jackie.holen@gmail.com

I live in      District 8

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers.

Thank you.

**From:** [Steve Platt](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 9:55:55 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Steve Platt**

Email      west.redsox@gmail.com

I live in      **District 4**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Maryanne Razzo](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 6:24:05 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Maryanne Razzo

Email                              mvrazzo@sonic.net

I live in                              District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Ronald Mungai](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 5:35:00 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Ronald Mungai

Email      limo4usf@gmail.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Beverly Spector](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Monday, April 17, 2023 4:23:59 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Beverly Spector

Email      buzbev@gmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Eric Roddie](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 10:50:26 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Eric Roddie

Email      [ericdotroddie@gmail.com](mailto:ericdotroddie@gmail.com)

I live in      [District 2](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Darrell Galli](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 10:29:53 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Darrell Galli

Email                              dgalli55@hotmail.com

I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Xue fen Chou](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 9:37:02 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Xue fen Chou

Email      xfchou@yahoo.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [William P. \(Bill\) Mazzetti Jr.](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:32:22 PM

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## Message to the Mayor and Board of Supervisors

From your constituent William P. (Bill) Mazzetti Jr.

Email [bill\\_mazzetti@yahoo.com](mailto:bill_mazzetti@yahoo.com)

I live in [District 7](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Joseph DeFanti](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:27:22 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Joseph DeFanti

Email      jad@defanti.net

I live in      [District 7](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Maureen Mullane](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:26:01 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Maureen Mullane

Email      mmshea03@yahoo.com

I live in      District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Kathleen Daly](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 7:54:48 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kathleen Daly

Email      [kdalysf@outlook.com](mailto:kdalysf@outlook.com)

I live in      [District 3](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Freda Chen](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 7:14:37 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Freda Chen

Email      chenfreda@hotmail.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Kate English](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 3:35:17 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kate English

Email                              kenglish1775@comcast.net

I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Erika Kim](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 1:08:37 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Erika Kim  
Email                              e\_kimch@yahoo.com  
I live in                              District 2

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

Erika

**From:** [Mary Harris](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 12:26:44 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Mary Harris

Email      Maryharris\_sf@outlook.com

I live in      District 11

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Diane Sargent](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 11:35:28 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Diane Sargent

Email      [diane\\_aitken@yahoo.com](mailto:diane_aitken@yahoo.com)

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Tamara Greenberg](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 11:34:34 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Tamara Greenberg

Email      tamaragreenberg@gmail.com

I live in      [District 2](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Alexander Medearis](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 9:57:31 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Alexander Medearis

Email      alexmedearis@gmail.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Margie HomBrown](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 9:07:55 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Margie HomBrown

Email      [royalmargie@aol.com](mailto:royalmargie@aol.com)

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Douglas DesCombaz](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 9:05:18 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Douglas DesCombaz

Email      doug@descombaz.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

This is Doug, I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Teresa Durling](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:55:21 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Teresa Durling

Email      tadurling@sbcglobal.net

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Kathie Velazquez](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:50:27 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kathie Velazquez

Email      kathiev@gmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sar Roepke](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:48:02 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Sar Roepke

Email                              roepke@adobe.com

I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [John Hurabiell, Sr.](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:42:46 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      John Hurabiell, Sr.

Email                              lotusman@pacbell.net

I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Stop acting like gullible fools and do your damn job.

Thank you.

**From:** [Eben Marsh](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:38:53 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Eben Marsh

Email      ebenmarsh@hotmail.com

I live in      District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Mari Murayama](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:30:34 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Mari Murayama

Email      mdmurayama@gmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

Mari Murayama  
District 1

**From:** [Caroline Dignan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:29:08 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Caroline Dignan

Email      [digs\\_sf@yahoo.com](mailto:digs_sf@yahoo.com)

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Lynda Sullivan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:25:29 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Lynda Sullivan

Email      lynda\_sullivan@yahoo.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Lynda Sullivan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:25:22 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Lynda Sullivan

Email      lynda\_sullivan@yahoo.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Cherie Fehrman](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:15:27 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Cherie Fehrman  
Email                              litagent@earthlink.net  
I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

---

**From:** [Cherie Fehrman](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:15:27 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Cherie Fehrman  
Email                              litagent@earthlink.net  
I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

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**From:** [Amy Kelly](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:15:26 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Amy Kelly

Email                              amyskelly@gmail.com

I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Brad McMillan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:10:30 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Brad McMillan**

Email                              mcmillan@viselect.com

I live in                              **District 2**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Robert Kostow](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:10:24 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Robert Kostow**

Email      [robertkostow@gmail.com](mailto:robertkostow@gmail.com)

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Betty Lamb](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:05:04 AM

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## Message to the Mayor and Board of Supervisors

From your constituent **Betty Lamb**

Email **blamb@comcast.com**

I live in **District 1**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Nicholas McNamara](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:04:13 AM

---

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## Message to the Mayor and Board of Supervisors

From your constituent      Nicholas McNamara

Email      [nicholas.mcnamara123@gmail.com](mailto:nicholas.mcnamara123@gmail.com)

I live in      [District 2](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Art Lamb](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:04:11 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Art Lamb

Email      [artlamb@comcast.com](mailto:artlamb@comcast.com)

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [jason jungreis](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Sunday, April 16, 2023 8:03:52 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      jason jungreis

Email      jasonjungreis@gmail.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Henry K](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Saturday, April 15, 2023 12:30:53 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Henry K

Email      lk16688@yahoo.com

I live in      [District10](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Raymond Kwong](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Urgent! Urge vote yes to fund police adequately...!  
**Date:** Saturday, April 15, 2023 10:56:22 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Honorable Board of Supervisors, 's Office Address] [City, State ZIP Code]

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.
3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
Raymond Kwong  
Opinion maker





**From:** [Winnie Fung](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Saturday, April 15, 2023 2:14:38 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Winnie Fung

Email                              Wfung94122@gmail.com

I live in                              District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

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**From:** [LINDA YU](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Saturday, April 15, 2023 1:28:30 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      LINDA YU

Email      [lindacyu@gmail.com](mailto:lindacyu@gmail.com)

I live in      [District 4](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [WENHAI LI](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 11:11:32 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      WENHAI LI

Email      whl1969200351@gmail.com

I live in      [District 7](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sophia Shan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 4:31:14 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Sophia Shan

Email                              yueshan916@gmail.com

I live in                              District 4

### **I support the SFPD Full Staffing Act!**

#### Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Amy Xiao](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 2:14:24 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Amy Xiao

Email                              amyxiao465@gmail.com

I live in                              District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Yueqi zhu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 1:31:00 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Yueqi zhu

Email      moncheris29@yahoo.com

I live in      District 5

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Hong Chan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 11:58:39 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Hong Chan**

Email      [hjin1300@gmail.com](mailto:hjin1300@gmail.com)

I live in      **District 4**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Vincent Yuen](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 11:36:06 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Vincent Yuen

Email      yyvincent@yahoo.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [joyce chang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 11:15:10 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      joyce chang

Email      joycechang888@sbcglobal.net

I live in      District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Isaiah Lan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 11:11:11 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Isaiah Lan**

Email      isaiahyanlan@gmail.com

I live in      **District 11**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Grace Lai](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 10:51:38 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Grace Lai

Email      [gracelai888@sbcglobal.net](mailto:gracelai888@sbcglobal.net)

I live in      [District 4](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Johnson Eng](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 10:44:57 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Johnson Eng

Email      jeng55@gmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

---

**From:** [Eddie Hong](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 10:27:37 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Eddie Hong

Email      eddieswhong@yahoo.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Ryan Chan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:51:42 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Ryan Chan**

Email      ryanjchan@gmail.com

I live in      **District 6**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Amy Chan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:49:28 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Amy Chan

Email      amyrchan@gmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Dorothy Chan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:48:34 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Dorothy Chan

Email      dorothywaichan@aol.com

I live in      District 2

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Robert Chan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:47:15 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Robert Chan**

Email      RobertYChan@aol.com

I live in      **District 2**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Anna Kwong](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:23:35 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Anna Kwong

Email                              akwong123@yahoo.com

I live in                              District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Xianmou Liu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:15:22 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Xianmou Liu

Email      liumou32228@yahoo.com

I live in      District 5

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Xianmou Liu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:15:22 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Xianmou Liu

Email      liumou32228@yahoo.com

I live in      District 5

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sylvia Kwong](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:11:01 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Sylvia Kwong

Email      kwong.sylvia@yahoo.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Grace Pang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:09:12 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Grace Pang

Email      [graceluiipang@sbcglobal.net](mailto:graceluiipang@sbcglobal.net)

I live in      [District 8](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Lonnie Yee](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 9:04:17 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Lonnie Yee

Email      lk Wong8910@yahoo.com

I live in      District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [O Lee](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 8:59:37 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      O Lee

Email      onnhen@yahoo.com

I live in      District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Lexin Chen](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 8:05:46 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Lexin Chen

Email      lexin123@gmail.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Liyao Zhu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 6:56:52 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Liyao Zhu  
Email                              edazhu@yahoo.com  
I live in                              District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [DANLI XU](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 1:21:53 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      DANLI XU

Email      635313471@qq.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Liqin He](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Friday, April 14, 2023 12:00:53 AM

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## Message to the Mayor and Board of Supervisors

From your constituent      Liqin He

Email                              qimho@icloud.com

I live in                              District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [May Pang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 11:44:23 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      May Pang

Email      mayqueenpo@yahoo.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Huixia Liang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 10:52:23 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Huixia Liang

Email                              546303137@qq.com

I live in                              District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Dewen Zhang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 10:46:15 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Dewen Zhang

Email      dewen1331@gmail.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Huifang Zhou](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 10:36:17 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Huifang Zhou

Email      fzhou33@yahoo.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Liuna Mei](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 10:24:44 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Liuna Mei

Email      [annamei138@yahoo.com](mailto:annamei138@yahoo.com)

I live in      [District 3](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Xiao yu Wang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 10:15:22 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Xiao yu Wang

Email      wwwhdx@126.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Andrew Swain](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 10:07:28 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Andrew Swain

Email      kappas-carrack0i@icloud.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jonathan dang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 9:44:28 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Jonathan dang

Email      weidang64@gmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Shangmin Huang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 9:10:10 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Shangmin Huang

Email      328418830@qq.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Lia Wong](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 8:22:24 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Lia Wong

Email      sohappy1212@gmail.com

I live in      District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jing Li](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 8:00:39 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Jing Li**

Email      [jingli0625@hotmail.com](mailto:jingli0625@hotmail.com)

I live in      **District 3**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Bing Foley](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 7:56:41 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Bing Foley

Email      xubing0809@sbcglobal.net

I live in      [District 4](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Pinjun Hu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 7:35:10 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Pinjun Hu

Email      [pinjunhu@gmail.com](mailto:pinjunhu@gmail.com)

I live in      [District 3](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [junpeng wu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 6:50:03 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      junpeng wu

Email                              wjpronald@163.com

I live in                              District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Shao Hong Jiang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 6:38:17 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Shao Hong Jiang

Email                              jshao003@gmail.com

I live in                              District 6

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Huantang Tan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 6:13:19 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Huantang Tan**

Email      [huantangtan1985@gmail.com](mailto:huantangtan1985@gmail.com)

I live in      **District 2**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Minjia Chen](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:58:33 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Minjia Chen

Email                              minjia1@yahoo.com

I live in                              District 11

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Shuzhen Situ](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:58:07 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Shuzhen Situ

Email      304858270@qq.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [James Yang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:43:41 PM

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## Message to the Mayor and Board of Supervisors

From your constituent     **James Yang**

Email     bayareamover@gmail.com

I live in     **District 7**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Suki Cai](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:18:50 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Suki Cai  
Email                              Suki@yahoo.com  
I live in                              District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jingwen Zhu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:18:17 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Jingwen Zhu**  
  
Email                              jadezhu1923@yahoo.com

I live in                              **District 1**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Fang Zhong](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:15:17 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Fang Zhong

Email      fangzhong688@gmail.com

I live in      District 5

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Wing Wang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 5:06:59 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Wing Wang

Email      [mysansiuk@gmail.com](mailto:mysansiuk@gmail.com)

I live in      [District10](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Alvin Huang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:50:28 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Alvin Huang

Email                              darshiva@hotmail.com

I live in                              District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [lihua wu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:45:53 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      lihua wu

Email      Lihuawu@gmail.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Qiuer Wu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:40:56 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Qiuer Wu

Email      [quieteu729@gmail.com](mailto:quieteu729@gmail.com)

I live in      [District 5](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Kaitlyn Zeng](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:39:52 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kaitlyn Zeng

Email                              cqzeng21@gmqil.com

I live in                              District 9

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Libin Tang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:25:58 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Libin Tang

Email      tonglab36@gmail.com

I live in      District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Kuo Wei Chiu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:19:59 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kuo Wei Chiu

Email      kwchiugm@gmail.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Jinyan Yu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:04:50 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Jinyan Yu

Email      [jinyanyuccdc@gmail.com](mailto:jinyanyuccdc@gmail.com)

I live in      [District 3](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sophia Liu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 4:00:15 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Sophia Liu

Email      sophiaql2002@yahoo.com

I live in      District 2

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

---

**From:** [Xin Jin](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:52:25 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Xin Jin

Email      [jinxin19861006@gmail.com](mailto:jinxin19861006@gmail.com)

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sue Tan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:42:29 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Sue Tan

Email      tsq323@hotmail.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Eva Hu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:41:25 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Eva Hu

Email      evahu8177@gamil.com

I live in      District 9

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Yuanren Wu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:35:36 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Yuanren Wu

Email                              yuanrenwu@gmail.com

I live in                              District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jian min Zheng](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:31:34 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Jian min Zheng

Email      jmZheng72@icloud.com

I live in      District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [May Lee](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:22:59 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      May Lee

Email      814602261@qq.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [ANNIE CHEUNG](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:21:18 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      ANNIE CHEUNG

Email                              ahmc81@icloud.com

I live in                              District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Karen Jiang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:18:50 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Karen Jiang

Email      wenjiang0918@msn.com

I live in      District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Jiejia Jiang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:08:58 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Jiejia Jiang

Email      lydiajiang20200726@gmail.com

I live in      District 1

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [May Li](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 3:04:53 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      **May Li**

Email      maylinusiness@gmail.com

I live in      **District 3**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Paul Leung](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 2:54:27 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Paul Leung

Email      pleungmk1@gmail.com

I live in      [District 2](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Meina Young](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 2:48:54 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      **Meina Young**

Email      meinayoung1@gmail.com

I live in      **District 1**

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Cecelia Ng](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 2:26:24 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Cecelia Ng

Email                              ceceliang@yahoo.com

I live in                              District 4

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Kathy Holmboe](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 2:12:25 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Kathy Holmboe

Email      kzhholmboe@aol.com

I live in      [District 7](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [David Driver](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 2:05:20 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      David Driver

Email                              davidrandolphdriver@gmail.com

I live in                              District 9

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Pin P Chen](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 1:54:56 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Pin P Chen

Email      [pinpinchen@comcast.net](mailto:pinpinchen@comcast.net)

I live in      [District 4](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Chun yu Tan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 1:43:56 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Chun yu Tan

Email                              chunyu.tan1978@gmail.com

I live in                              District 3

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sherman King](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 1:22:00 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Sherman King

Email                              stk2018@gmail.com

I live in                              District 7

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Gabe Ferreira](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 1:14:21 PM

---

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## Message to the Mayor and Board of Supervisors

From your constituent      Gabe Ferreira

Email      [gferreira@ecs-sf.org](mailto:gferreira@ecs-sf.org)

I live in      [District 3](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Binhong Huang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 1:07:09 PM

---

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## Message to the Mayor and Board of Supervisors

From your constituent      Binhong Huang

Email                              binhonghuang@yahoo.com

I live in                              District 5

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Lisa Pang](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 12:58:31 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Lisa Pang

Email      lisap2013@yahoo.com

I live in      [District10](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Wistaria Sum](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 12:53:53 PM

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## Message to the Mayor and Board of Supervisors

From your constituent      Wistaria Sum

Email      s\_wistaria@hotmail.com

I live in      [District 1](#)

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.



**From:** [Qi wen Liu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 12:36:53 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Mayor and Board of Supervisors

From your constituent      Qi wen Liu

Email      wang0v0wang@gmail.com

I live in      District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Sharon Wu](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support the SFPD Full Staffing Act!  
**Date:** Thursday, April 13, 2023 12:21:11 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Mayor and Board of Supervisors

From your constituent      Sharon Wu

Email      two72279@yahoo.com

I live in      District10

### **I support the SFPD Full Staffing Act!**

Message

Dear Mayor Breed and Supervisors,

I support Supervisor Dorsey's proposed Charter Amendment, the SFPD Full Staffing Act.

It is essential that the city and county of San Francisco re-establish minimum police staffing levels, and mandate certain budgetary provisions to achieve a fully staffed police force.

It is unacceptable that city leaders have allowed law enforcement staffing to reach such a dire state with a current deficit of more than 500 police officers. The only recourse we have is to change the charter so that there will be no more room for city officials to play politics with law enforcement staffing.

Thank you.

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** FW: Item #11 SFMTA Board Meeting April 18 at 1 PM  
**Date:** Thursday, April 20, 2023 12:26:00 PM  
**Attachments:** [image.png](#)

---

Dear Supervisors,

Please see below for a letter from a constituent regarding the inability of taxi drivers to appeal adverse decision to the Board of Appeals.

Regards,

**Richard Lagunte**

**Office of the Clerk of the Board**

**San Francisco Board of Supervisors**

1 Dr. Carlton B. Goodlett Place, Room 244

San Francisco, CA 94102

(415) 554-5184 | (415) 554-5163

[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*

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**From:** genetic@igc.org <genetic@igc.org>  
**Sent:** Monday, April 17, 2023 12:20 PM  
**To:** mtaboard@sfmta.com  
**Cc:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Item #11 SFMTA Board Meeting April 18 at 1 PM

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I'm Dirk Neyhart. I started driving a cab in 1970. In 1989, the police commission awarded me a Prop K Medallion. In 1997, I was stabbed all over by a guy I picked up.

Now I am blind, multiply disabled. Because of vision loss the A-card could not be purchased and SFMTA repealed the business license to operate the cab. The hearing officer, evaluating the evidence, recommended that the permit be restored. He was overruled by SFMTA.

As a life-long citizen, it has been the understanding that any wrong or injury could be appealed on the judicial ladder to the Supreme Court if necessary. Now SFMTA is saying that taxi drivers will not be able to appeal an adverse decision to the San Francisco Board of Appeals.

Presumably there is a City attorney who affirms this theft of civic virtue. Please invite him to speak to you and to the public.

All taxi drivers are given a total of 10 minutes to speak to this issue. Please ask the SF City attorney to speak at length in defense of denying judicial rights to one class of citizens.

I urge the Board of Supervisors to examine rogue actions by this City agency. Start by a careful review of the writings and words of Carl Macmurdo and Marcelo Fonseca.

D.P. Neyhart

1405 Hearst Ave

Berkeley, CA 94702

[genetic@igc.org](mailto:genetic@igc.org)

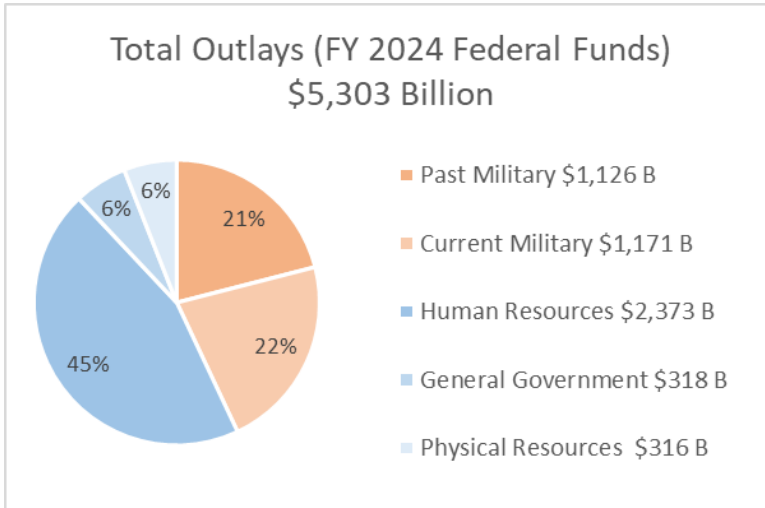
510xnx644nxn1405

415xnx864nxn5237

XXXO

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## Where Your Income Tax Money Really Goes



**Military: 43% at \$2,297 Billion**

**Non-Military: 57% at \$3,007 Billion**

### Past Military \$1,126 Billion

- Veterans' Benefits \$320 B
- Interest on national debt \$806 B (80% est. to be created by military)

### Current Military \$1,171 Billion

Total DoD \$862 B:

- Personnel \$194 B
- Op. & Maint. \$346 B
- Procurement \$156 B
- Research & Dev. \$147 B
- Construction \$15 B
- Family Housing \$1.7 B
- adjustments \$2.3 B

Non-DoD Military:\*

- Army Corp. (mil.) \$152 B
- DoE nuke weapons \$32 B

*\*based on coding and the military nature of activities, such as armed border control, DoD space flights*

Human Resources \$2,373

General Government \$318 Billion

Physical Resources \$316 Billion



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Calendar Item #11 - Amending Transportation Code to Remove References to the Board of Appeals - April 18, 2023  
**Date:** Monday, April 17, 2023 9:31:00 AM

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John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Marcelo Fonseca <mdf1389@hotmail.com>  
**Sent:** Saturday, April 15, 2023 4:58 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Fw: Calendar Item #11 - Amending Transportation Code to Remove References to the Board of Appeals - April 18, 2023

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

FYI,

This is a VERY URGENT MATTER; I ask that you read it before the MTA's Board Meeting this coming Tuesday, April 18th.

Thank you very much.

Marcelo Fonseca  
[mdf1389@hotmail.com](mailto:mdf1389@hotmail.com)

---

**From:** Marcelo Fonseca <[mdf1389@hotmail.com](mailto:mdf1389@hotmail.com)>

**Sent:** Saturday, April 15, 2023 4:45 PM

**To:** MTA Board <[mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)>

**Subject:** Calendar Item #11 - Amending Transportation Code to Remove References to the Board of Appeals - April 18, 2023

Dear Directors,

My name is Marcelo Fonseca; I am a career cab driver, full-time driver for more than thirty years and I have been a K medallion holder since February of 2009.

My written comments are regarding item #11 on your agenda for the April 18<sup>th</sup> meeting.

On page three of your staff report, the Taxi Division states:

***"The Hearing Section process is quasi-judicial, and there is an ethical wall between all SFMTA divisions and the Hearing Section. The Hearing Section has clear policies, which are taken very seriously, that disallow staff from discussing hearings with the Hearing Section."***

What your staff and the Taxi Division have failed to report is that in mid-2021, the City Attorney had two underlings - MTA administrative hearing officers - reverse their final case rulings which had been in favor of permit holders with disabilities. Eventually, the Commissioners at the Board of Appeals overturned them by unanimously voting in favor of the disabled appellants.

The evidence presented in these cases proved that the "ethical firewall" MTA staff, and some directors on this Board, bragged about and claimed to have existed between the City Attorney and their hearing officers, had already been jumped over to go after the elderly disabled medallion holders which your staff had referred to as "low hanging fruit".

For that reason alone, I URGE all of you to vote NO on item #11.

Additionally, the City Attorney contends that the MTA's exclusive authority clause in Prop A of 2007 supersedes the 1932 City Charter section regarding taxi permit appeals. At best, that is a dubious opinion. The due process appeal right to an independent and impartial body is not a "taxi-related function". Here is Prop A's clause:

***"In order to fully integrate taxi-related functions into the Agency (should the powers and duties of the Taxi Commission be transferred to the MTA), the Agency shall have the same exclusive authority over taxi-related functions and taxi-related fares, fees, charges, budgets, and personnel it has over the Municipal Railway and parking and traffic fares, fees, charges, budgets, and personnel. Once adopted, Agency regulations shall thereafter supercede (sic) all previously-adopted ordinances governing motor vehicles for hire that conflict with or duplicate such regulations."***

If this Agency is going to follow such false, mean and sadistic advice from the City Attorney, how can members of the taxi industry, especially disabled medallion



holders, trust you as our regulators?

Prop A of 2007 -- when Mayor Newsom and the Board of Supervisors proposed reassigning jurisdiction of the taxi industry from the Taxi Commission to the MTA -- was sold as a promise to reform the medallion system and improve the industry. One way this Agency could deliver that elusive, broken promise would be by not abusing its power.

Terminating permit holders' due process rights to appeal to the Board of Appeals, especially after it has been proven that there is no impartiality in your hearing process, is an abuse of power and it does not benefit anyone in the taxi industry nor the riding public.

I URGE all of you to make the right, ethical and moral decision; I URGE all of you to deliver Prop A's promise to improve the taxi industry and again, I URGE all of you to vote NO on terminating our right to appeal to the Board of Appeals.

Thank you for your time and consideration.

Sincerely,

Marcelo Fonseca  
[mdf1389@hotmail.com](mailto:mdf1389@hotmail.com)  
415-238-7554

**From:** [Board of Supervisors \(BOS\)](#) on behalf of [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors; BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** 12 letters regarding coordination of recovery programs by City departments  
**Date:** Thursday, April 20, 2023 12:41:00 PM  
**Attachments:** [Coordination of recovery programs by City Depts.pdf](#)

---

Dear Supervisors,

Please see attached 12 letters regarding coordination of recovery programs by City departments.

Regards,

**Richard Lagunte**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184 | (415) 554-5163  
[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

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**From:** [Matthew Binczek](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Tuesday, April 18, 2023 11:09:19 AM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

Residential treatment on demand must be available the same day to those who need it. To make this possible, the city needs to:

- Add funding for 24/7 intake centers
- Fund more residential treatment and step-down beds
- Add abstinence-based recovery options to the continuum of care

These changes will not be possible without addressing operational inefficiencies at DPH, including streamlining contracts with service providers and requiring outcome-based contracts.

It also must happen in conjunction with continued and sustained law enforcement and lack of tolerance for drug dealing on our streets. Our streets aren't a road to recovery. Letting people decline on the street isn't compassionate —when we allow people to deteriorate, our entire city deteriorates.

Sincerely,

Matthew Binczek

**From:** [Keren Carter](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Saturday, April 15, 2023 6:41:43 PM

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,  
Keren Carter

**From:** [Sahel Harb](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Saturday, April 15, 2023 1:47:32 PM

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,

**From:** [Elizabeth Marie Wilson](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Saturday, April 15, 2023 10:17:40 AM

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,

**From:** [mikel.jaye](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Friday, April 14, 2023 6:53:35 PM

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,

Mikel Jaye

**From:** [Kristen Bossert](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Friday, April 14, 2023 11:54:36 AM

---

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,

Sent from Kristen Bossert's iPhone  
CHEERS!



**From:** [Lilith Rogers](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Friday, April 14, 2023 9:01:57 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

Residential treatment on demand must be available the same day to those who need it. To make this possible, the city needs to:

- Add funding for 24/7 intake centers
- Fund more residential treatment and step-down beds
- Add abstinence-based recovery options to the continuum of care

These changes will not be possible without addressing operational inefficiencies at DPH, including streamlining contracts with service providers and requiring outcome-based contracts.

It also must happen in conjunction with continued and sustained law enforcement and lack of tolerance for drug dealing on our streets. Our streets aren't a road to recovery. Letting people decline on the street isn't compassionate —when we allow people to deteriorate, our entire city deteriorates.

Sincerely,

Sent from my iPhone

**From:** [Robert Rutkowski](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Cc:** [keith.abouchar@mail.house.gov](mailto:keith.abouchar@mail.house.gov)  
**Subject:** San Francisco City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Friday, April 14, 2023 9:00:11 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mayor Breed, the Board of Supervisors, and DPH:

The community has urged you to close the open-air drug markets that are devastating the city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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It also must happen in conjunction with continued and sustained law enforcement and lack of tolerance for drug dealing on our streets. SF streets aren't a road to recovery. Letting people decline on the street isn't compassionate—when we allow people to deteriorate, the entire city deteriorates.

Yours sincerely,  
Robert E. Rutkowski

cc:  
Correspondence Team  
Longworth House Office Building  
Washington DC 20515  
[keith.abouchar@mail.house.gov](mailto:keith.abouchar@mail.house.gov)

2527 Faxon Court  
Topeka, Kansas 66605-2086  
P/F: 1 785 379-9671  
E-mail: [r\\_e\\_rutkowski@att.net](mailto:r_e_rutkowski@att.net)

**From:** [Lilith Rogers](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Friday, April 14, 2023 8:51:19 AM

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,

Sent from my iPhone

**From:** [tamara.greenberg](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Thursday, April 13, 2023 5:14:45 PM

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To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,

Tamara McClintock Greenberg, Psy.D., M.S.

Clinical Psychologist (PSY16206)

Author of [The Complex PTSD Coping Skills Workbook: An Evidence-Based Approach to Manage Fear and Anger, Build Confidence, and Reclaim Your Identity](#)

Other pubs: [Treating Complex Trauma: Combined Theories and Methods](#), [When Someone You Love Has a Chronic Illness](#) and [Psychodynamic Perspectives on Aging and Illness \(Second Edition\)](#)

[tamara-greenberg.com](mailto:tamara-greenberg.com)

[@TMcGreenberg](#)

**CONFIDENTIALITY NOTICE: This email communication may contain private, confidential, or legally privileged information intended for the sole use of the designated and/or duly authorized recipient(s). If you are not the intended recipient or have received this email in error, please notify the sender immediately by email and permanently delete all copies of this email including all attachments without reading them. If you are the intended recipient, secure the contents in a manner that conforms to**

**all applicable state and/or federal requirements related to privacy and confidentiality of such information.**

**From:** [Adam Hong](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Monday, April 17, 2023 2:55:45 PM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To Mayor Breed, the Board of Supervisors, and DPH:

Our community has urged you to close the open-air drug markets that are devastating our city by the end of 2023. Thank you to the Mayor and the Board of Supervisors for stepping up enforcement of existing laws. Now, I'd like to see our elected officials and DPH work together to ensure that the city is meeting demand for recovery programs.

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Sincerely,  
Adam Hong  
555 Natoma St, San Francisco, CA 94103

**From:** [Adam Hong](#)  
**To:** [Colfax, Grant \(DPH\)](#); [DPH, Health Commission \(DPH\)](#); [Kunins, Hillary \(DPH\)](#); [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** City Departments Must Coordinate to Meet Demand for Recovery Programs  
**Date:** Monday, April 17, 2023 2:55:45 PM

---

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To Mayor Breed, the Board of Supervisors, and DPH:

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Sincerely,  
Adam Hong  
555 Natoma St, San Francisco, CA 94103

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#)  
**Subject:** FW: JFK  
**Date:** Thursday, April 20, 2023 12:48:00 PM

---

Dear Supervisors,

Please see below letter from a constituent regarding access to John F. Kennedy Drive.

Regards,

**Richard Lagunte**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184 | (415) 554-5163  
[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*

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**From:** Kathy Haber <Kathy.Haber.493869939@p2a.co>  
**Sent:** Friday, April 14, 2023 2:00 AM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** JFK

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Ableism and gatekeeping have no place in San Francisco. The current closure of JFK Drive is unfortunately both of those things.



The time for "close first, ask questions later" is over. It is time to revert back to the compromise that was struck over a decade ago and restore access for all to Golden Gate Park.

Kathy Haber

|

**From:** [pat kelly](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Monday, April 17, 2023 7:35:59 AM

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## Message to the Board of Supervisors

From your constituent      pat kelly

Email      patkelly@mindspring.com

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors

Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

The last straw for many San Franciscans was watching former SF District Attorney Chesa Boudin describe how he used our Sanctuary Ordinance to protect Honduran drug dealers. A historic recall election soon followed and Boudin was resoundingly recalled.

Misuse of our Sanctuary Ordinance must stop. Enacted in 1989 to shield undocumented immigrants from being turned over to ICE by local law enforcement after reporting crime, many exemptions have been added to the law over the years including for murderers and rapists. It's now time to add deadly drug dealers to that list of those who are exempt from sanctuary protection in San Francisco.

Thank you.



**From:** [Kathryn Hyde](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Sunday, April 16, 2023 5:48:33 PM

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## Message to the Board of Supervisors

From your constituent      Kathryn Hyde

Email      rekathryn@gmail.com

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors      Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

The last straw for many San Franciscans was watching former SF District Attorney Chesa Boudin describe how he used our Sanctuary Ordinance to protect Honduran drug dealers. A historic recall election soon followed and Boudin was resoundingly recalled.

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Thank you.



**From:** [Mark Clark](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Sunday, April 16, 2023 9:57:40 AM

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## Message to the Board of Supervisors

From your constituent      Mark Clark  
  
Email                              mpclark704@icloud.com

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors      Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

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Thank you.



**From:** [Sara Roepke](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Sunday, April 16, 2023 9:15:56 AM

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## Message to the Board of Supervisors

From your constituent      Sara Roepke

Email      roepke@adobe.com

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors

Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

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Thank you.





**From:** [Brad McMillan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Sunday, April 16, 2023 8:15:26 AM

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## Message to the Board of Supervisors

From your constituent      **Brad McMillan**

Email      [mcmillan@viselect.com](mailto:mcmillan@viselect.com)

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors      Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

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Thank you.



**From:** [Brad McMillan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Sunday, April 16, 2023 8:15:26 AM

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## Message to the Board of Supervisors

From your constituent      **Brad McMillan**

Email      [mcmillan@viselect.com](mailto:mcmillan@viselect.com)

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors      Dear Supervisors,

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Thank you.



**From:** [Nicholas McNamara](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Sunday, April 16, 2023 8:10:18 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors

From your constituent      Nicholas McNamara  
  
Email                              nicholas.mcnamara123@gmail.com

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors

Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

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Thank you.



**From:** [Helen McClure](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!  
**Date:** Thursday, April 13, 2023 4:39:03 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors

From your constituent      Helen McClure

Email                              helen@castrocbd.org

### **I support Supervisor Dorsey's effort to end sanctuary for deadly drug dealers!**

Message to the Board of Supervisors      Dear Supervisors,

I support Supervisor Dorsey's ordinance amending San Francisco's administrative code so our Sanctuary Ordinance will protect law-abiding residents as intended and not the criminals that prey upon innocent victims and those incapacitated by substance addiction.

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Thank you.





**From:** [MARIA GONZALES](#)  
**To:** [Ronen, Hillary](#)  
**Cc:** [RonenStaff \(BOS\)](#); [Chan, Connie \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Engardio, Joel \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Dorsey, Matt \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [safestreets@growsf.org](mailto:safestreets@growsf.org); [Calvillo, Angela \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I support GrowSF's "Safe Streets Pledge"  
**Date:** Wednesday, April 19, 2023 8:14:06 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisor Ronen,<BR><BR>I'm a resident of District 9. I believe that dealers of deadly fentanyl should be arrested and prosecuted to the fullest extent of the law, and that illegal open-air drug dealing in the Tenderloin, Soma, and other neighborhoods should not be tolerated. We must enforce our laws against criminals who are flagrantly breaking them and killing people in the process. These dealers, who have killed more San Franciscans than Covid, should face appropriate consequences, including jail time. The regular, law-abiding residents of San Francisco deserve safe streets free of crime. Children in the Tenderloin deserve to be able to walk to school without being accosted by drug dealers. Seniors in SOMA deserve to be able to walk to the grocery store without having to step over dirty needles and human waste. All San Franciscans deserve a city that enforces our laws. I support GrowSF's "Safe Streets Pledge" and I hope you do too. Thank you.

Sent from my iPad

**From:** [Clouds Rest](#)  
**To:** [Board of Supervisors \(BOS\)](#); [PeskinStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [DorseyStaff \(BOS\)](#); [PrestonStaff \(BOS\)](#); [RonenStaff \(BOS\)](#); [SafaiStaff \(BOS\)](#); [StefaniStaff \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Waltonstaff \(BOS\)](#); [EngardioStaff \(BOS\)](#)  
**Subject:** Fwd: Westfield Mall - restroom shut down due to safety issues  
**Date:** Tuesday, April 18, 2023 7:44:34 PM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors, Supervisor Chan, Supervisor Dorsey, Supervisor Engardio, Supervisor Mandelman, Supervisor Peskin, supervisor Preston, Supervisor Ronen, Supervisor Safai, Supervisor Stefani, Supervisor Walton,  
Please acknowledge that you have read the contents of my email (see below).  
Thank you.  
Karen Wong  
San Francisco, CA  
mobile (415) 992-2489

----- Forwarded message -----

**From:** **Clouds Rest** <[cloudsrest789@gmail.com](mailto:cloudsrest789@gmail.com)>  
**Date:** Thu, Apr 13, 2023 at 1:04 PM  
**Subject:** Westfield Mall - restroom shut down due to safety issues  
**To:** <[bos@sfgov.org](mailto:bos@sfgov.org)>

Dear Board of Supervisors:

Yesterday I was shopping at Westfield Mall- Market Street and needed to use the restroom. I made my way to the restroom on the lower level and discovered that it was shut down with no sign, no explanation. I then decided to take the elevator to Nordstrom to shop and use their bathroom facility. Out of curiosity, I stopped to ask a sales representative why the main restroom was closed. She replied, "It's because homeless people were trashing it, taking drugs so it was no longer safe to keep it open. It's terrible."

Supervisors, this is the state of the City and it's getting worse. We know it will take years to build up our police force; meanwhile, please call in for outside help. We need security forces now. This is what happens when the City's progressive leaders fail to address crime and allow the homeless and drug dealers to take over. Please do something NOW! Thank you.

Karen  
District 3

--

Karen Wong  
San Francisco, CA  
mobile (415) 992-2489

**From:** [Adam Martin](#)  
**To:** [ChanStaff \(BOS\)](#)  
**Cc:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#)  
**Subject:** Let's Clean Up Our Streets Aggressively  
**Date:** Monday, April 17, 2023 8:32:27 PM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi Connie,

I wanted to write to let you know that I support aggressive efforts to clean up our city's streets. We need to take a tougher approach to tackling the problems of homelessness encampments, public use of hard drugs, public defecation/urination, and property crime.

My family has two students in public elementary schools in your district and a third on the way. In two years, we hope that my son will be able to walk himself safely to Presidio Middle School.

Walking home from dropping off my children at school and daycare this morning, a homeless person standing on the steps of Presidio Middle was raving obscenities. As I walked down the sidewalk past the school he said he would punch me in the face and then screamed that he would kill me. This is unacceptable. Not only did I feel unsafe, imagine how the middle schoolers must have felt with that greeting on their way into class. How can my wife and I in good conscience let our son walk to school unattended two years from now?

I called 911 and appreciated the swift response from the Richmond police force, but they need more tools to be able to remove people like this from our streets.

We've had other problems with homeless people in our neighborhood. A few months ago while walking home from the playground, a homeless man with no pants on leered at my 6 year old daughter, bared his genitals at her, and then proceeded to defecate in the street by St. Monica church. How can we let people like this continue to remain at large in our city?

We moved here in 2011 and have watched these problems worsen. My impression is that SF has become a magnet for homeless drug addicts. You can live here for free with access to any hard drug of your choosing and steal whatever you like from nearby retail with impunity. I've been a reliable democratic voter, but over time the progressive banner has lost its appeal. Pragmatism, not progressivism, is what our city needs to clean up our streets. At the national level, we can all rally together as proud anti-Trump SF voters. Locally, we need to take a tough stance and clean up our streets. The best way to one up the Fox news crew is to show the world that Democrats can run a city.

These are the kinds of policies that would appeal to me:

- Ban encampments as of the end of the public health emergency in May (perhaps restrict lodging to basic tent shelters in areas like Candlestick)
- Prosecute public use of hard drugs like opiates and meth; restrict to drug use facilities; coerced substance abuse treatment

- Prosecute public defecation/urination
- Coerced mental health treatment
- Prosecute property crime like smash and grab and graffiti
- Prosecute retail theft

I love San Francisco. It's a beautiful city and we do so many things well--look at our public schools, amazing parks, and playgrounds! My family isn't going anywhere, but we're looking for aggressive support from our elected officials. I know this is on your radar, and if you're already the toughest elected official out there, thank you, thank you, thank you. Stay tough and remain aggressive!

Adam Martin  
469 23rd Avenue  
San Francisco, CA 94121

From: Monica D  
To: Board of Supervisors (BOS); ChanStaff (BOS); StefanStaff (BOS); Peskin, Aaron (BOS); EngerlinStaff (BOS); Preston, Dean (BOS); DorseyStaff (BOS); MelgarStaff (BOS); MandelmanStaff (BOS); Ronen, Hillary; Walton, Shamann (BOS); Safai, Absha (BOS); Bried, Mayor London (MYR); SFPD, Chief (POL); District Attorney (DAT); senator.wiener@senate.ca.gov  
Subject: Re: crime  
Date: Saturday, April 15, 2023 8:52:01 AM  
Attachments: image1.png

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Well, look here. Seems I'm not the only one as someone who thinks you are gaslighting as someone writes this on Nextdoor. And I agree with the writer, you care more about pretending to make it look like SF is safe when it is obviously not than its residents paying your paychecks. Your gaslighting has to stop! Everyone knows, everyone talks about it, outside and inside SF, that SF is NOT safe. People who live here don't want to go out (and spend money). People who live in the neighboring cities/towns don't want to come to SF (and spend money). People who live outside this state and this country don't want to visit here (-!: spend money). Wake up!

This is also one way you're able to switch the flip on residents so they vote red! Dems hijacked by the woke have been nothing but a disaster!

Angry Asian Taxpayer & Voter

"People are proud, but sadly I see that they care more about the reputation of the city than its residents. On the former fire commissioner was attacked in the marina? Oh he probably deserved it he was rude, and he confronted them first. Oh bob lee was stabbed? Yeah sad, anyway the guy knew him and the city is super safe and tech is destroying the city, what was he even doing out that late. The gaslighting never ends. Now people will say see, SF is super safe, it wasn't a random attack. And we all will continue to act like the chaos around us is invisible and dodge needles, poop, and hold our breath when you walk by someone having a psychotic episode hoping they don't attack us. Time for change was years ago. I have been living here for over 14 years, I love the city, it's truly one of the most beautiful cities in the world with mostly kind-hearted genuine people, but let's stop pretending, no matter how much beautiful the scenery is, we all have to come to the reality that we have entered a very dangerous period for the city."

8:38  
◀ Mail



🔒 nextdoor.com — Private

Want to see more? [Verify your account](#) to join this neighborhood.



M. R.

San Francisco, CA • Edited 11 hr ago • 🌐



This has to end. The lack of empathy is astounding.

I volunteered and campaigned for Bernie in 2016 & 2020, I'm no right-winger and I have talked with countless Afghan, Ukrainian, Yemeni and Syrian refugees about how they feel like no one cares about them in this city, that they're shocked that this is the America they heard about.

People gaslight them for not wanting to be stabbed, for not wanting to have their children walk by drug deals, for wanting a crackdown on drug dealers or for wanting more police.

Not one of those gaslighting people who live in the TL actually lives in the tenderloin.

To me and many like me, some in SF have co-opted MAGA talking points, they just flipped the script.

People are proud, but sadly I see that they care more about the reputation of the city than its residents.

Oh the former fire commissioner was attacked in the marina? Oh he probably deserved it he was rude, and he confronted them first.

Oh bob lee was stabbed? Yeah sad, anyway the guy knew him and the city is super safe and tech is destroying the city, what was he even doing out that late.

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The story below from the SF Chronicle is a story I will never forget (someone thankfully saved this family and helped them move)

People who have never lived in abject poverty cannot understand what it feels like to come from a place where there was famine to one of the richest cities in richest country in the world, to be living around death

◀ Mail 8:38



🔒 nextdoor.com — Private

To me and many like me, some in SF have co-opted MAGA talking points, they just flipped the script.

Want to see more? [Verify your account](#) to join this neighborhood.

Oh the former fire commissioner was attacked in the marina? Oh he probably deserved it he was rude, and he confronted them first.

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The story below from the SF Chronicle is a story I will never forget (someone thankfully saved this family and helped them move)

People who have never lived in abject poverty cannot understand what it feels like to come from a place where there was famine to one of the richest cities in richest country in the world, to be living around death and misery and when you complain you get told you're the problem.

<https://www.sfchronicle.com/sf/bayarea/heatherknight/article/san-francisco-tenderloin-yemen-17210381.php>



**A girl fled her war-torn homeland...**

[sfchronicle.com](https://www.sfchronicle.com/sf/bayarea/heatherknight/article/san-francisco-tenderloin-yemen-17210381.php)

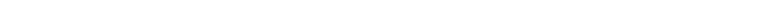






Add a comment...

✓ More posts from your neighbors



**From:** [Monica D](#)  
**To:** [Board of Supervisors \(BOS\)](#); [ChanStaff \(BOS\)](#); [StefaniStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [DorseyStaff \(BOS\)](#); [MelgarStaff \(BOS\)](#); [MandelmanStaff \(BOS\)](#); [Ronen, Hillary](#); [Walton, Shamann \(BOS\)](#); [Safai, Ahsha \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [SFPD, Chief \(POL\)](#); [District Attorney \(DAT\)](#); [senator.wiener@senate.ca.gov](mailto:senator.wiener@senate.ca.gov)  
**Subject:** Re: crime  
**Date:** Thursday, April 13, 2023 5:15:03 PM  
**Attachments:** [image0.png](#)  
[image1.png](#)

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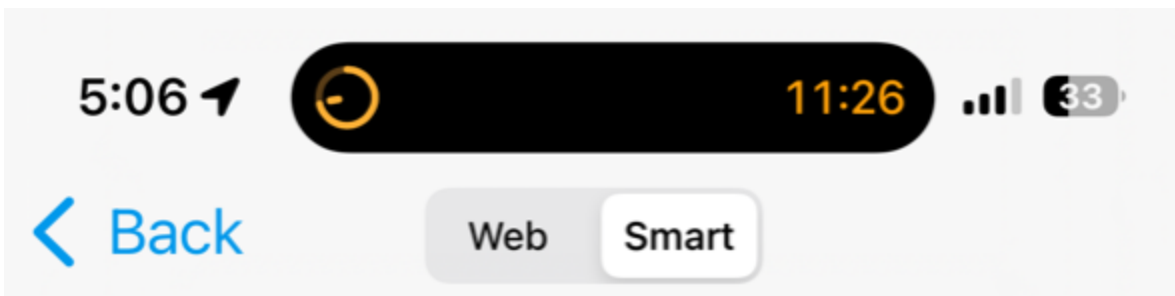
Dean & Brooke,

Are you guys saying that crime is down in SF? It certainly hasn't been for Asian elderly in the last few years! Stop gaslighting Asians! Shame on both of you!

Stop gaslighting and do your jobs as public servants because you all have been FAILING. Crime is a crime, no matter what it is. We, SF taxpayers, should not have to tolerate any types of crime. PERIOD!

Our once beautiful city of San Francisco is looked at as filthy and crime-ridden nationally and worldwide! Stop denying and being delusional.

Asian taxpayer



NBC Bay Area

[+ Elon Musk](#)

# DA Calls Out Elon Musk Over San Francisco

# Crime Comments Following Killing of Bob Lee

NBC Bay Area staff

2 hours ago

*NBC Universal, Inc.*

While discussing the [arrest in the killing of tech executive Bob Lee](#), San Francisco's district attorney on Thursday took aim at Elon Musk, calling out the Twitter CEO for his comments about crime in the city following the deadly stabbing.



Save



Share

5:10



11:26



32

AA



twitter.com



Tweet

Open app

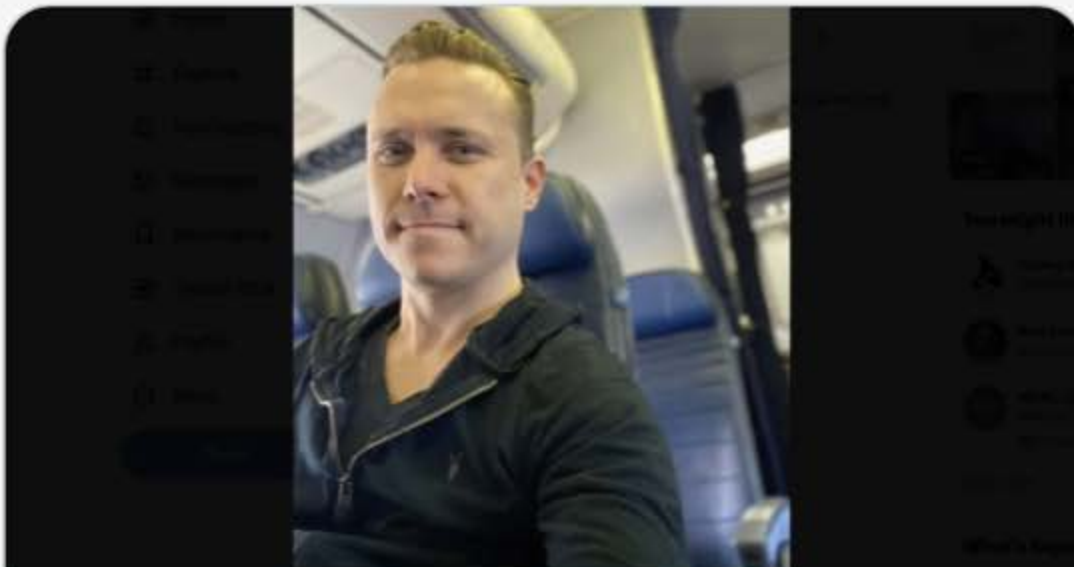


Dean Preston ✓

@DeanPreston



The people who tried to exploit this tragedy to stoke hatred of the poor should be ashamed. Some public apologies are in order.



[missionlocal.org](https://missionlocal.org)

Sources: Arrest made in SF killing of Bob Lee — slain tech exec, alleged killer purportedly knew...

9:09 AM · Apr 13, 2023 · 177.4K Views

**339** Retweets   **43** Quotes   **1,968** Likes

**32** Bookmarks



**From:** [Board of Supervisors \(BOS\)](#) on behalf of [Board of Supervisors. \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Major, Erica \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 13 Letters Regarding File No. 230192  
**Date:** Monday, April 17, 2023 12:19:00 PM  
**Attachments:** [13 Letters Regarding File No. 230192.pdf](#)

---

Hello,

Please see attached 13 Letters Regarding **File No. 230192:**

Ordinance amending the Landmark Designation for Landmark No. 100, 429-431  
Castro Street (the Castro Theatre).

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**From:** [Kathy Rose O'Regan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Cc:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org); [Mandelman, Rafael \(BOS\)](#)  
**Subject:** Save the Castro Theatre  
**Date:** Monday, April 17, 2023 10:20:29 AM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023 — that is, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

The Castro Theatre is an absolute jewel, one of the vanishingly few movie palaces remaining in the Bay Area. To allow a massive reconfiguration of the theater's auditorium would be to utterly and permanently negate the Castro's intended usage as a cinema. The Bay Area is overflowing with excellent, world famous music venues. What would SF be for music lovers without the Fillmore?

The Castro Theatre is also world famous, as a spectacularly beautiful and important film exhibition space. I am a film restorationist, and recently returned from a trip to Europe. During this trip, I attended film festivals in Ireland and Scotland, and visited film laboratories and archives in the Netherlands. In every location, the first thing people asked me on hearing I was a San Franciscan was "What's happening with the Castro?". Some of these people had attended film festivals at the Castro. Others had gone to screenings when in the city vacationing. Some had never set foot on American soil, but had heard of our magnificent movie palace. What an honor, what a joy, to be able to boast of such a wonder within our city limits! And how desperately sad to have to tell these worldwide admirers that we just don't know if they will ever have another opportunity to watch film within its walls.

To omit a protection of the theatrical seating configuration at the Castro is to open the Castro up to exploitation. Exploitation as nothing more than a large space to cram with people, shoulder to shoulder at a concert. A very occasional concert, if the programming over the past year and a half is anything to go by. Without a provision in the Landmark Designation to keep the sloped floor and theatrical seating integral to the cinematic experience, there is no onus whatsoever on any current or future operator of the Castro Theatre to screen a film there ever again.

I don't know anyone who opposes the idea of a multi-use Castro. What I and many in the film community fear is that film will no longer be a part of the Castro at all. Such a loss, such an avoidable loss, does not serve the people of San Francisco. It only serves the pockets of the few.

Yours respectfully,

Kathy Rose O'Regan



**From:** [john.bengtson@gmail.com](mailto:john.bengtson@gmail.com)  
**To:** [Peskin, Aaron \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Cc:** [Mandelman, Rafael \(BOS\)](#)  
**Subject:** Save the Castro - APE Obstacle Course  
**Date:** Monday, April 17, 2023 7:25:09 AM  
**Attachments:** [Castro - APE Obstacle Course.pdf](#)

---

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston:

We must Save the Seats – for posterity, for community, but also for **public safety**.

Look closely – APE proposes an obstacle course. Covering a smooth gently sloped floor with platforms, risers, and stairs will fill the theatre with trip and fall hazards.

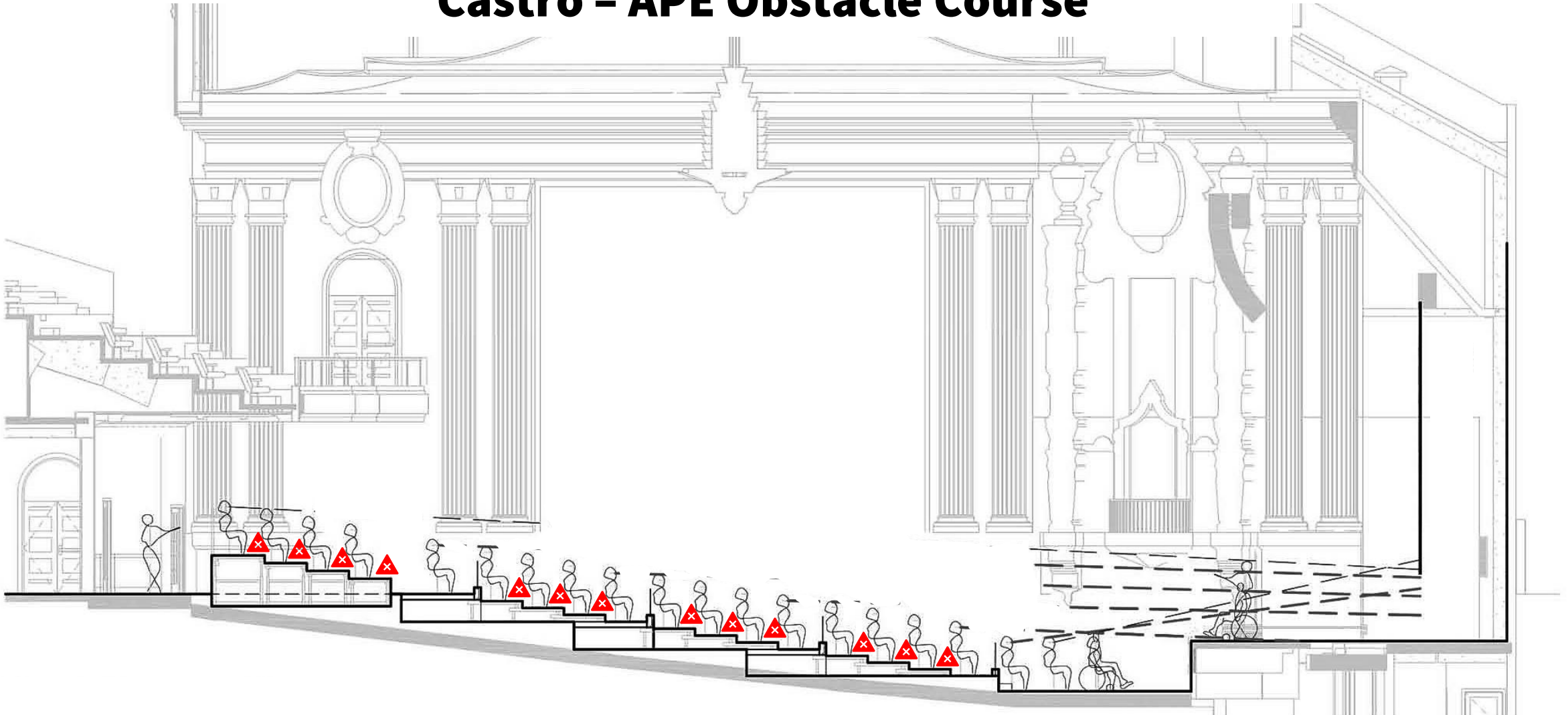
These updated illustrations show APE’s plans actually *limit* access to many patrons, especially with limited mobility, and will expose the public to far greater risk throughout the theatre, all while destroying 285 seats.

Doesn’t “the presence of seating” imply the presence of *safe* seating?

The Castro is a movie palace, not a nightclub obstacle course. Safety First – Save the Seats.

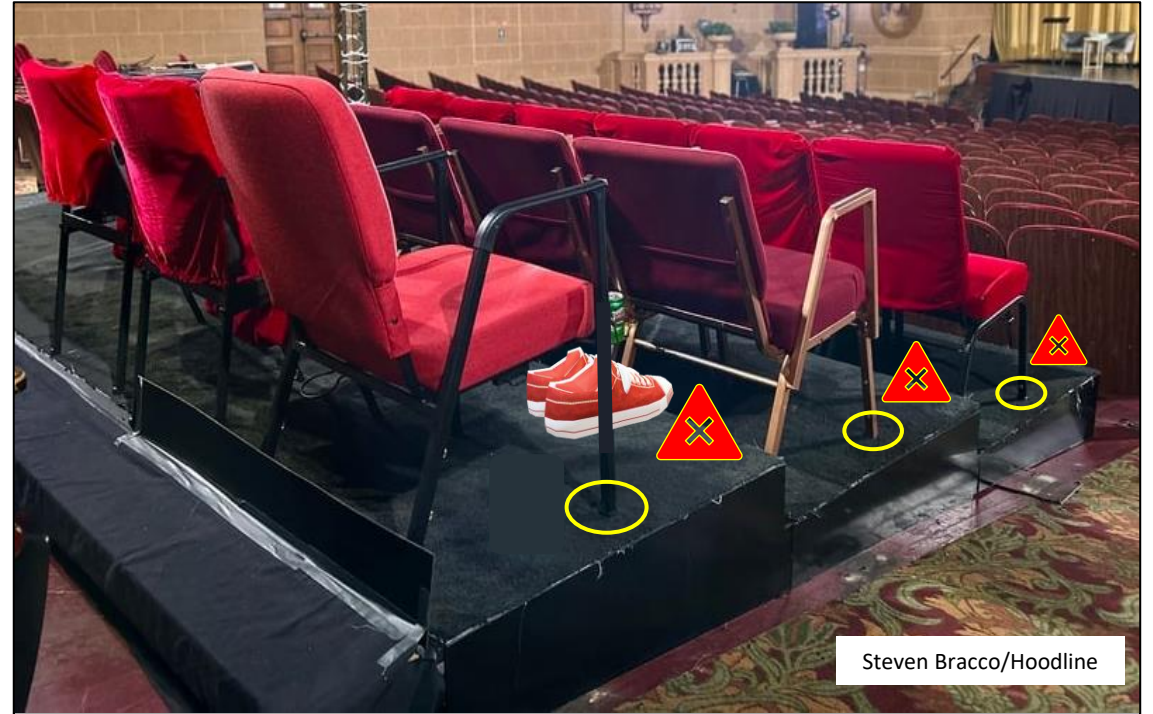
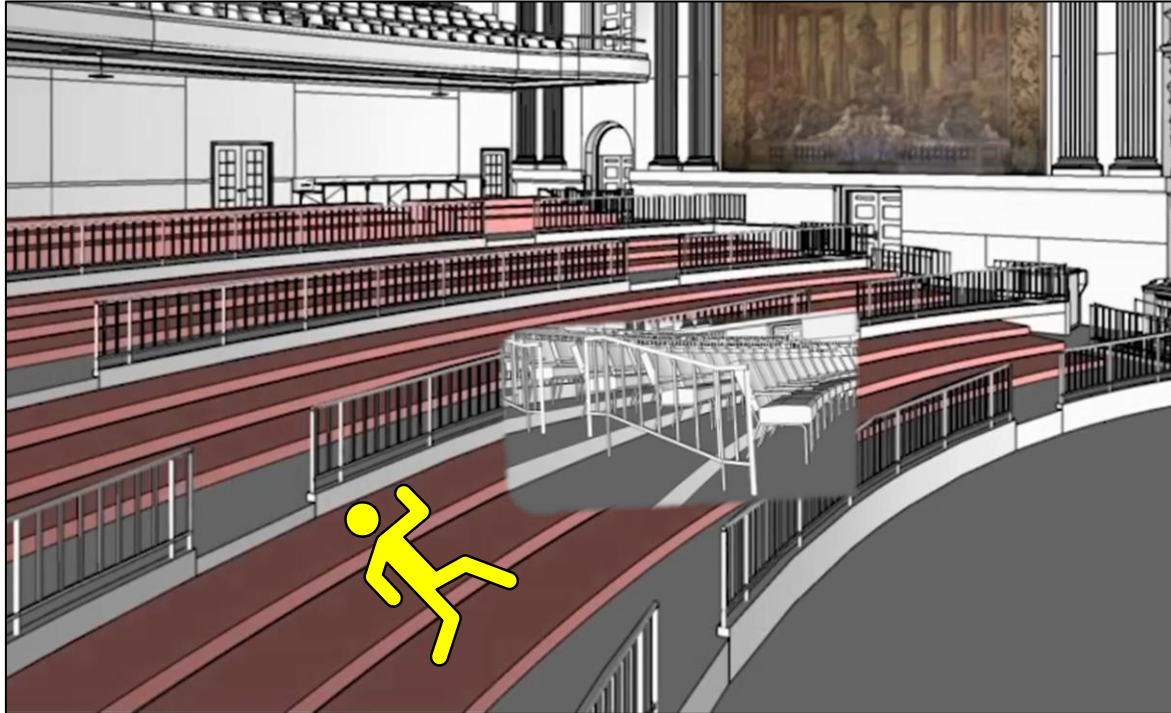
Respectfully submitted,  
John Bengtson, Castro Theatre Conservancy Secretary/Treasurer

## Castro – APE Obstacle Course



**APE proposes an obstacle course, covering the smooth gently sloped floor with platforms, risers, and *thirteen* narrow trip and fall ledges **

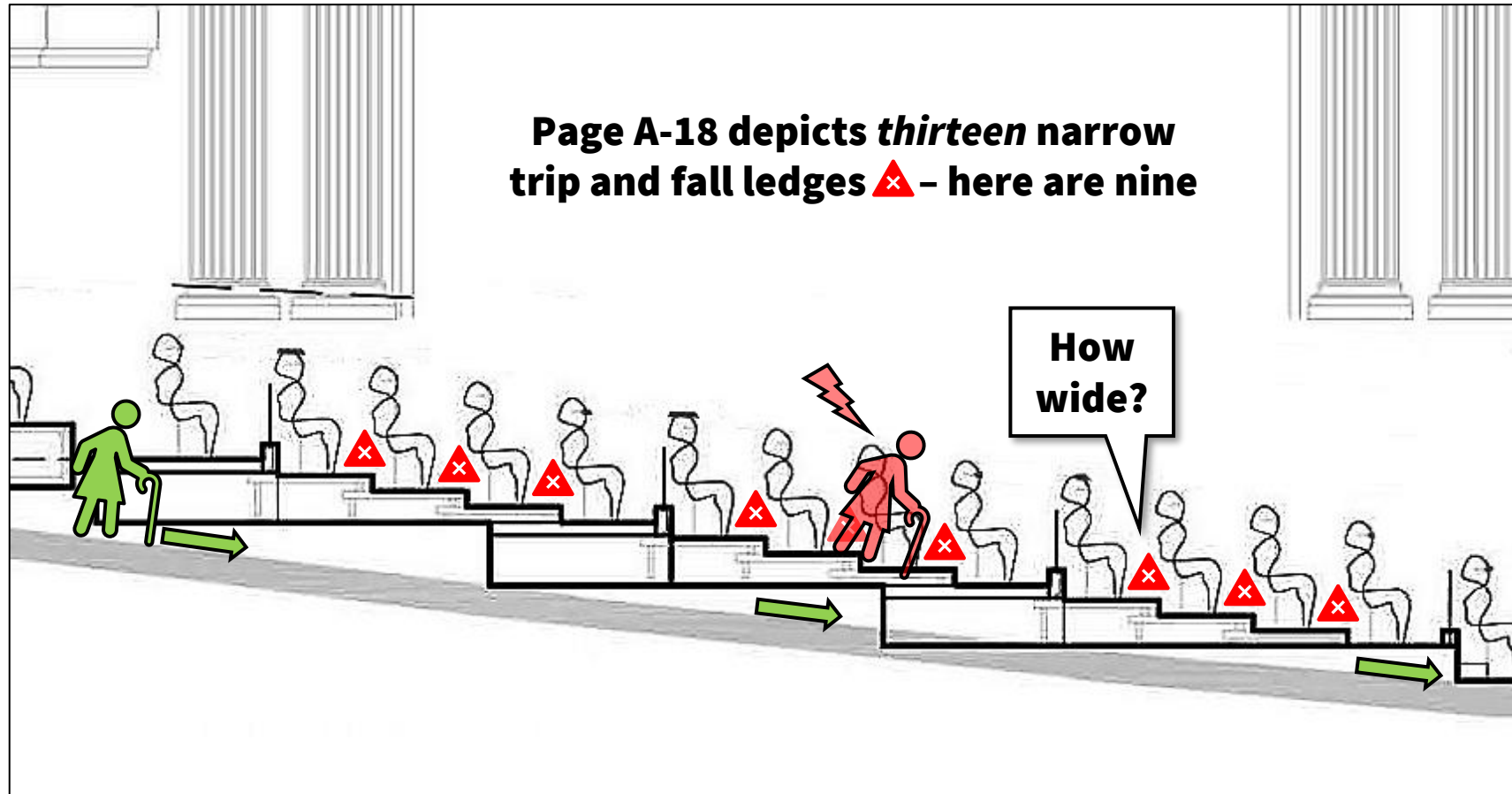
# Castro – APE Obstacle Course



Steven Bracco/Hoodline

**APE's platforms, risers, and stackable chairs with legs fill the theatre with trip and fall hazards. Most chairs sit on risers with **open** unprotected front edges, putting everyone at risk. People might trip over the chair legs, knock over a chair, or fall off the narrow open edges, especially in the dark.**

# Castro – APE Obstacle Course

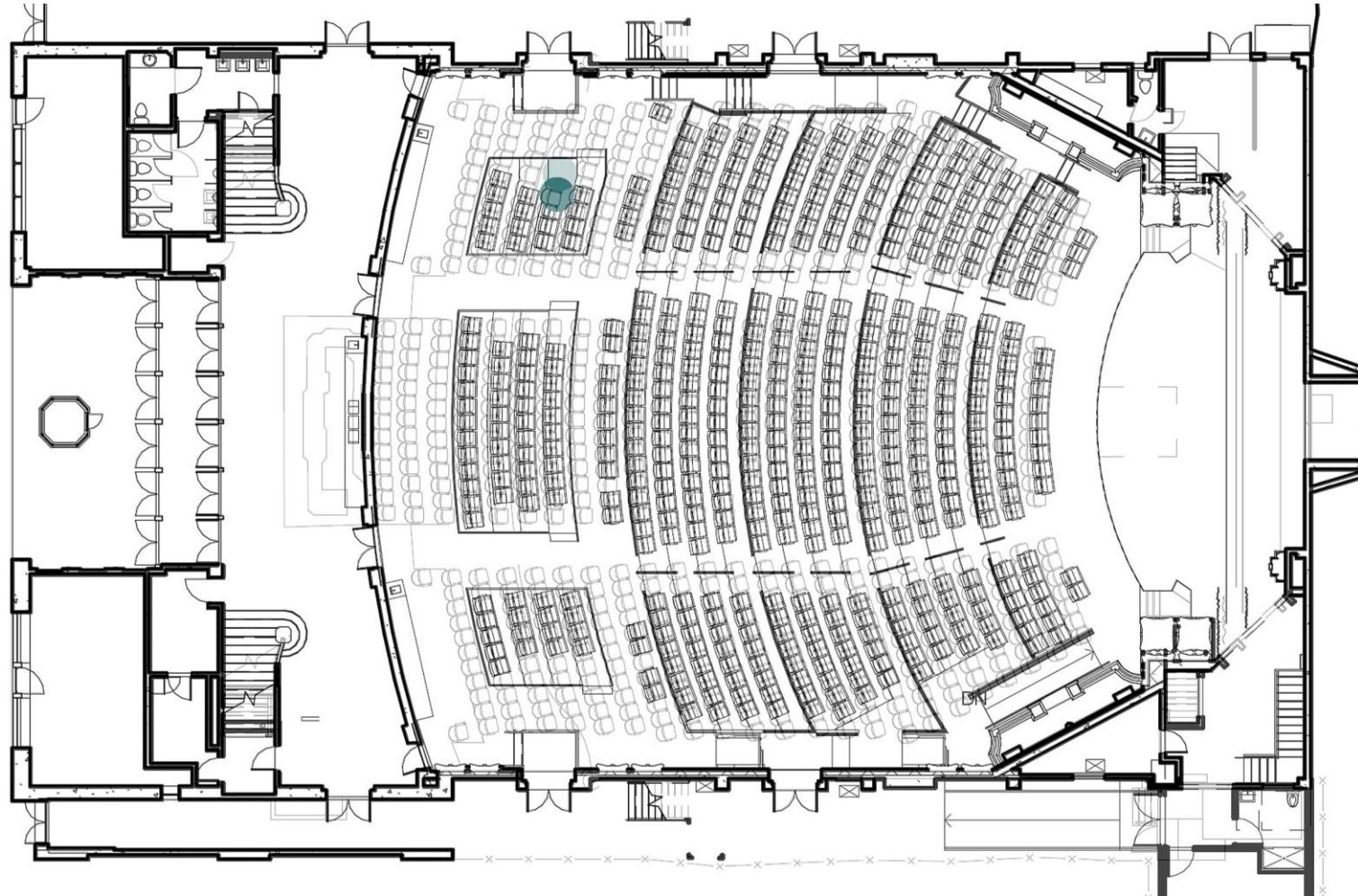


Theatres are dark. **Today** people with limited mobility may carefully navigate the smooth sloped floor to any row in the theatre. The seats fold up to ease access across each row. Aside from APE's risers and stairs, to move across a row people with limited mobility must navigate a hazardous *narrow* path between protruding chair legs and open ledges.



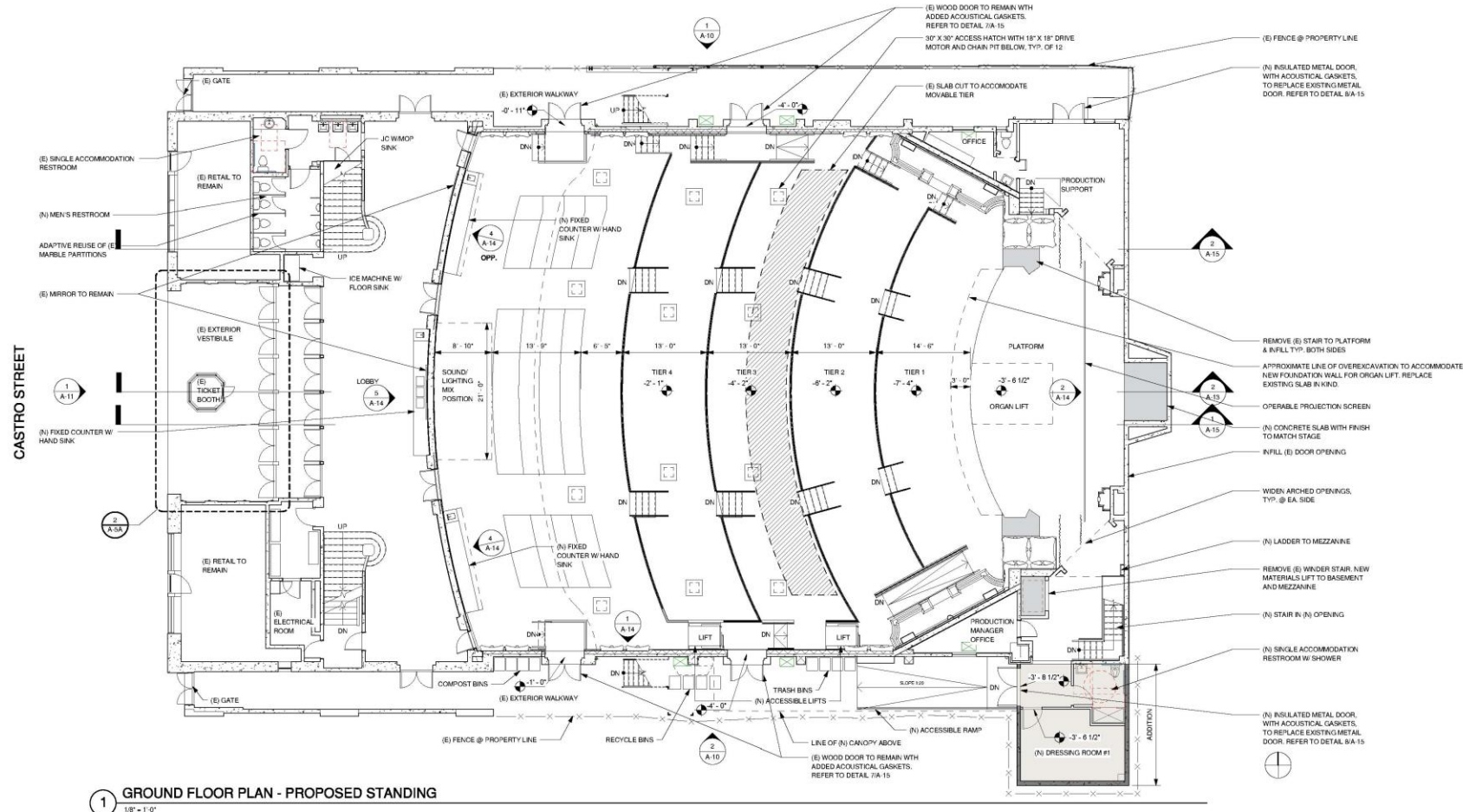
# Castro – APE Obstacle Course

**802 permanent seats (24 rows) vs ~517 stackable chairs (20 rows)  
a net loss of 4 rows, 285 seats (outlined) – 186 seats lost at back**

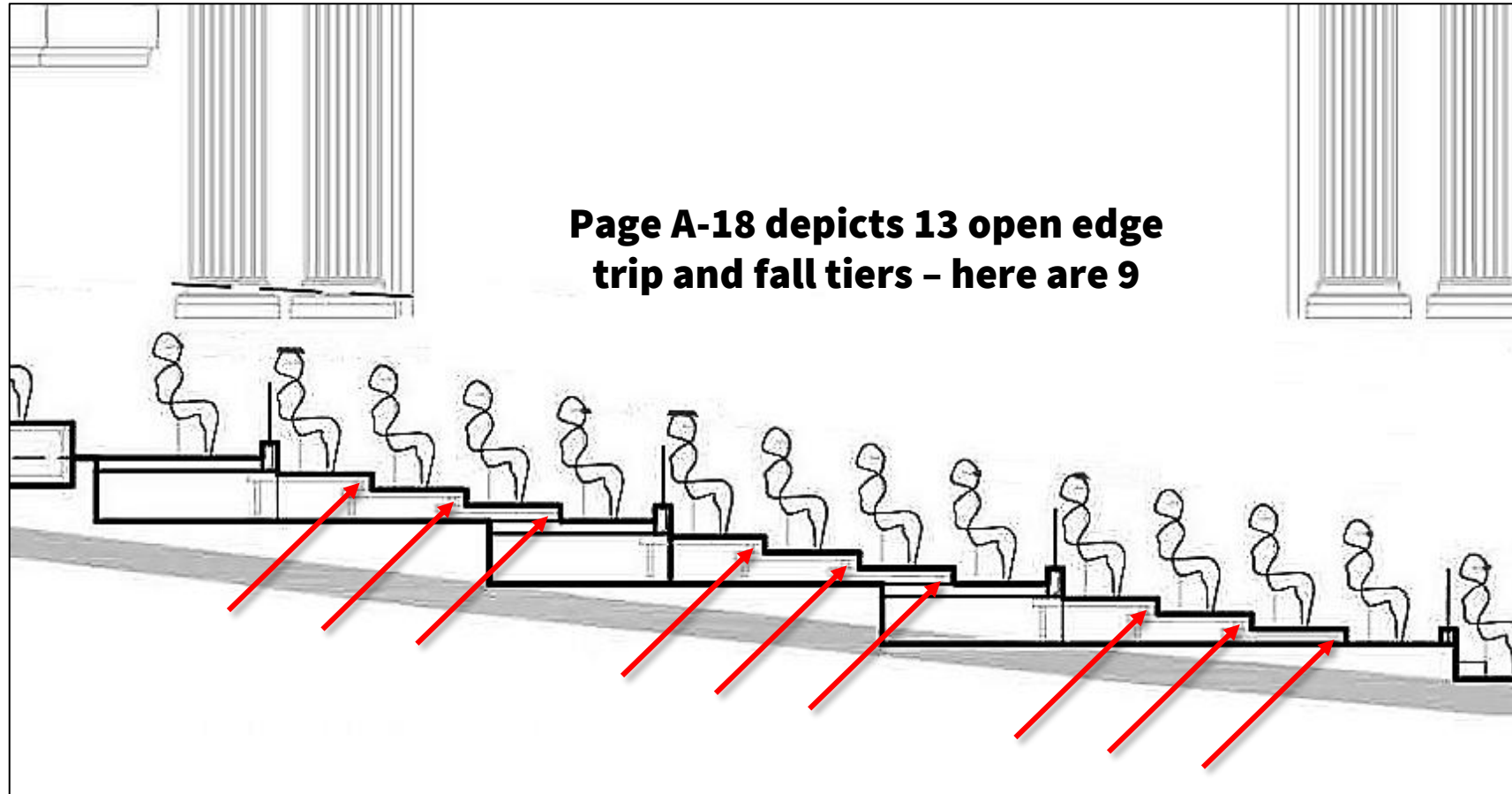


# Castro – APE Obstacle Course

**Page A-5A does not provide wheelchair access to the stage or the balcony. APE proposes an obstacle course, covering the smooth gently sloped floor with platforms, risers, and stairs. The proposed lifts and ramp along the south wall provide little relief. APE's restrictive trip and fall plans will be *less* accessible to the public overall.**



# Castro Safety First – APE Trip and Fall

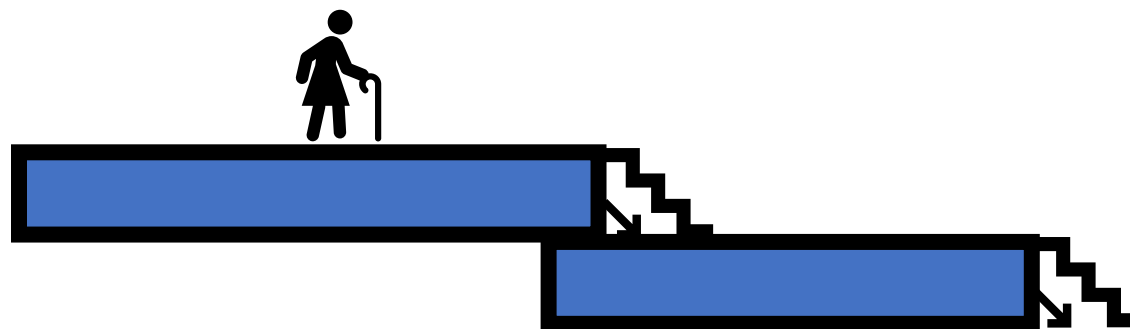


**Will people trip in the dark along these narrow open edge tiers?**

# Castro Safety First – APE Trip and Fall



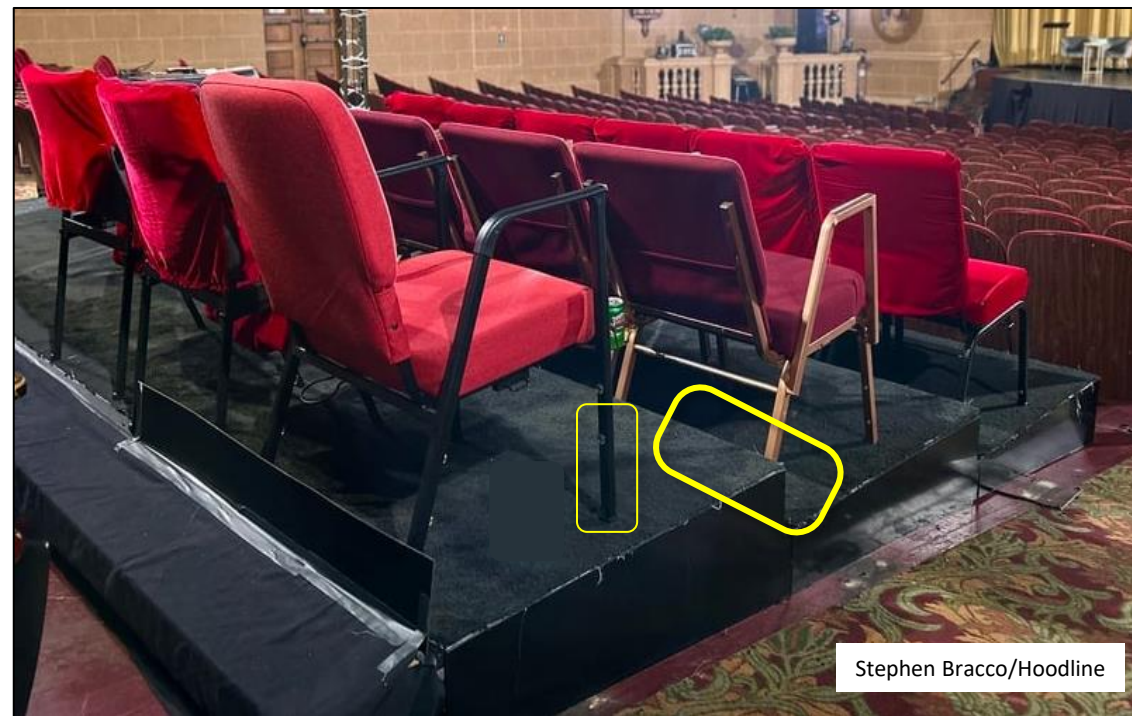
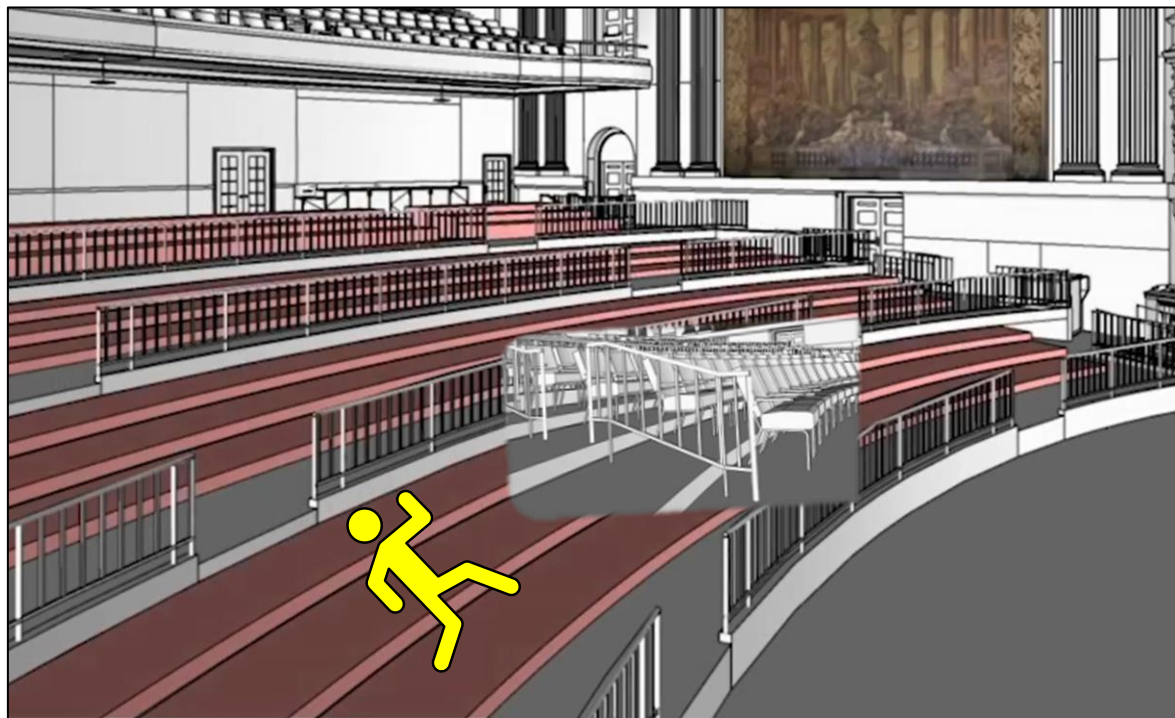
**Today people with limited mobility may carefully navigate the smooth sloped floor to any row of the theatre. The seat bottoms fold up with no protruding chair legs blocking the wide rows. People who struggle sitting down and rising up are safer with permanently attached seats.**



**Under proposed plans people with limited mobility must navigate steps from platform to platform, 8 steps to the center of theatre, 14 steps to reach the front.**



# Castro Safety First – APE Trip and Fall

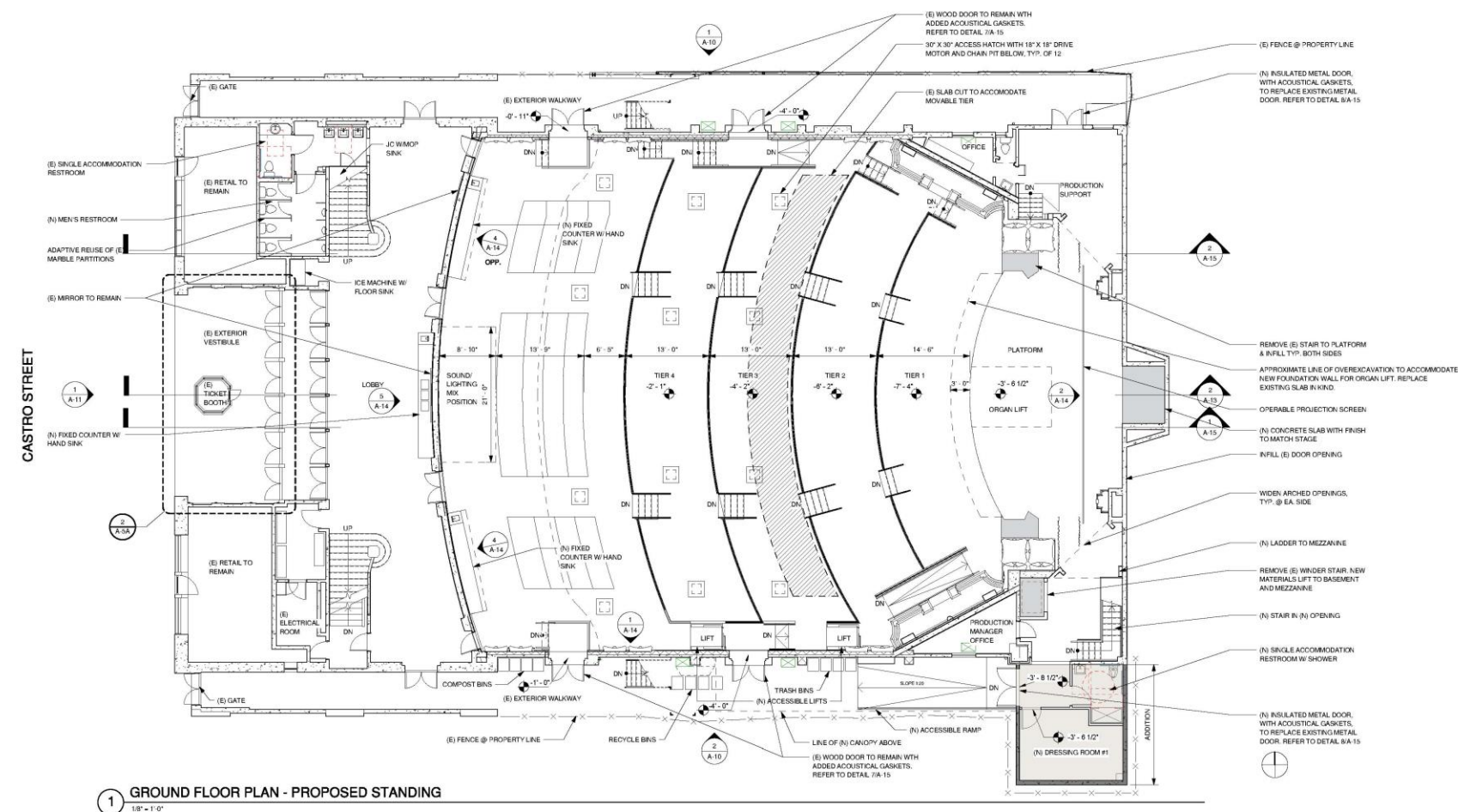


Stephen Bracco/Hoodline

**The plans replace 24 rows of 802 permanent seats with 20 rows of ~517 stackable chairs, most sitting on risers with open **unprotected** front edges, creating trip and fall hazards. People might step off the narrow open edges, especially in the dark. The chairs' protruding front legs create other tripping hazards. Can stackable chairs be secured safely enough for people who struggle with sitting and rising?**

# Castro Safety First – APE Trip and Fall

Page A-5A does not provide wheelchair access to the stage or the balcony. The proposed ADA lifts and ramps are necessitated because the smooth floor slope is covered with risers and stairs



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STAMP

CONSULTANTS

△ MILESTONE DATE

PROJECT NAME

CASTRO THEATER

429 CASTRO ST., SAN FRANCISCO, CA 94114

SHEET TITLE

GROUND FLOOR PLAN - PROPOSED STANDING

PROJECT NO. 21-008

DRAWN BY KS, PS

CHECKED BY KW, CW

SHEET

A-5A

3/24/2023 4:01:50 PM

**Castro Safety First - APE Trip and Fall**

This architectural section drawing illustrates a building with a long, low profile and a series of steps leading up to the entrance. The drawing is annotated with red arrows and the word 'trip' to highlight safety hazards. The title 'Castro Safety First - APE Trip and Fall' is at the top. The drawing shows a series of steps leading up to the entrance, with red arrows pointing to the edges of the steps and the word 'trip' written in a box. The building has a classical facade with columns and a pediment. The drawing is a black and white line drawing with red annotations.

trip

**Movies are dark – imagine a stackable chair spilling backward or someone stepping off the narrow front edge of these 13 trip and fall tiers**



**From:** [zococtal@gmail.com](mailto:zococtal@gmail.com)  
**To:** [Peskin, Aaron \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Cc:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org); [Mandelman, Rafael \(BOS\)](#)  
**Subject:** Please Save The Castro Theatre Orchestra Seating  
**Date:** Sunday, April 16, 2023 7:24:11 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a Native San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. **With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”**

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

**Oakland managed to save the Paramount. We cannot afford to lose the last Grand Movie Place left in San Francisco.**

Sincerely,

Diane Peers  
755 40th Ave  
SF CA 94121

**From:** [Maureen Russell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#)  
**Cc:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org); [Mandelman, Rafael \(BOS\)](#)  
**Subject:** The Land Use & Transportation Committee Meeting April 17, 2023 re: Castro Theatre  
**Date:** Monday, April 17, 2023 3:03:55 AM

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## **The Land Use & Transportation Committee Meeting April 17, 2023 re: Castro Theatre**

Dear Committee Members:

I've been attending the Castro Theatre for films and other events for thirty-five years. While I appreciate Another Planet Entertainment's plans to take on long overdue maintenance and safety issues and to restore decorative features, I disagree about removing the permanent seating. I am in support of this committee approving the Draft Landmark Designation Ordinance for the Castro Theatre.

The Nasser Family and APE claim that only having film screenings will not bring in enough income. But the Castro has hosted a variety of events in addition to regular film programming for many years: these suit the community while using the theatre style seating—comedy, drag shows, the Moth, etc. APE's call for flexibility to hold weddings and corporate events to bring in income is not an appropriate use of this architectural treasure. Their confusing and changing seating plans would remove the soul of the theater, limiting the number of patrons if there are less seats, making it harder for promoters to bring affordable events. The proposed stackable chairs, with metal arm rests or none at all, are hardly a worthy substitute.

APE is running a growing number of San Francisco's music venues. The Castro is the only one with orchestra seating intact. This would be a great opportunity to host live music for seated audiences. We don't need tiered seating to accommodate multiple bars to serve drinks inside the orchestra. By updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style," community needs will be served. I do not agree that whatever APE comes up with is the last opportunity for the Castro, or it will close.

As San Francisco's last remaining neighborhood movie palace, the character and charm of Timothy Pflueger's interior should remain, including the raked floors and attached seating with its excellent sight lines. I would like to continue attending film festivals and patronizing Castro merchants, keeping the home of LGBTQ heritage intact.

Regards,

Maureen Russell

San Francisco 94103

**From:** [Lily Wong](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [Stephen Torres](#); [Tina Aguirre](#); [Jen Reck](#)  
**Subject:** Letter of Support: Castro LGBTQ Cultural Districts Efforts  
**Date:** Friday, April 14, 2023 6:00:19 PM  
**Attachments:** [Castro Theatre LGBTQCD Letter.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Honorable members of the San Francisco Board of Supervisors:

Please find a letter of support of the Castro LGBTQ Cultural District's efforts for community engagement regarding the historic Castro Theatre attached.

Lily Wong 黃麗瑜  
Director of Community Engagement 社區聯繫總監  
Sunset Chinese Cultural District Director 日落區中華文化區總監

Wah Mei School 華美學校 | [wahmei.org](http://wahmei.org)  
1400 Judah Street. San Francisco, CA 94122  
Office: (415) 665-4212  
Direct: (707) 653-5813  
Pronouns: She/Her  
[SIGN UP FOR Sunset Chinese Cultural District Updates!](#)

color\_wahmei\_logo.pdf



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If there is no struggle, there is no progress...Power concedes nothing without a demand. It never did and it never will.

-Fredrick Douglass

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April 14, 2023

Honorable Board of Supervisors:

The Sunset Chinese Cultural District is writing in support of the Castro LGBTQ Cultural District's efforts for community engagement regarding the historic Castro Theatre.

San Francisco's cultural districts were legislated and passed by voters in 2018 to address the increased displacement of vulnerable communities. We are created to be a place-making and place-keeping entity that preserves, strengthens, and promotes cultural communities. The goals of all cultural districts include the preservation, maintenance, and development of unique and cultural assets, like the Castro Theatre. This building exemplifies the assets we are tasked to preserve that provide elements or characteristics that contribute to the history of the community.

We stand with our sister cultural district, who has worked tirelessly to preserve the community-serving cultural programs and activities found at the Castro Theatre. We believe they are working in good faith with the new owners.

The Sunset Chinese Cultural District is monitoring this issue, as the decisions made in this matter will set a precedent for how the City-wide cultural district strategies are being taken into account by city agencies and policymakers. We hope the Historic and Preservation Commission and Planning Commission will stand with the residents, stakeholders, and the Castro LGBTQ Cultural District and their work to maintain the Castro as the safe haven for the LGBTQ community.

Sincerely,

Lily Wong  
Sunset Chinese Cultural District Director

*Also sent to the SF Planning Commission and SF Historical Preservation Commission*

**From:** [Julie Richter](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Major, Erica \(BOS\)](#)  
**Subject:** Letters of support via the Castro Theatre Conservancy  
**Date:** Friday, April 14, 2023 2:30:08 PM  
**Attachments:** [Letters from Castro Theatre Conservancy Supporters.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi Erica,

As I mentioned, the Castro Theatre Conservancy was copied on letters sent to the Land Use and Transportation Committee over the past month, all in favor of saving the seats. Because you and the general BoS email were not copied on some of them, I have combined them all into the attached PDF. I also forwarded a few to you, so those are not included in this document.

Thank you so much,  
Julie Richter

**Julie Richter**

PR & Communications



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T: [480.818.8022](tel:480.818.8022) E: [julie@julierichter.co](mailto:julie@julierichter.co)

---

[julierichter.co](http://julierichter.co)

Sent via [Superhuman](#)



## Castro Theater: "fixed theatrical seating configured in movie-palace style."

From: Scott Louis <scott@scottlouis.com>

[sent from](#) eigbox.net

Sent: Wed, Mar 8, 2023 at 9:30 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco District 5 resident (and supporter of Supervisor Preston - thank you!) and one of the many supporters of preserving the current seating configuration of The Castro Theatre.

I am writing to the Land Use and Transportation Committee to express my **support** for the Draft Landmark Designation Ordinance for the Castro Theatre. I am requesting that the committee update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the **movie palace-style seating** as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the **orchestra configuration** and the **movie-palace seating** for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style" or at least wording that specifies an overwhelming percentage of seating conforms to that wording.

With this change, the Committee will clarify the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Scott Clancy

District 5 SF resident

## Castro Theatre

From: Stacy J <ss921@sbcglobal.net>

Sent: Sun, Apr 2, 2023 at 9:34 pm

To: info@savethecastrotheatre.org

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**SUBJECT: Save the Castro Theatre**

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely, Stacy Jeremias

## Castro Theatre

From: cher <cher\_roadrunner@hotmail.com>

Sent: Sun, Apr 2, 2023 at 2:14 pm

To: Dean.Preston@sfgov.org, myrna.melgar@sfgov.org, Aaron.Peskin@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael M

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I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.

Once the historic current seating arrangement is gone, along with the raking as designed by the architect, it is gone forever.

Thank you for your consideration.

Sincerely,  
Cher Evans

Fwd: Castro - "as is"

From: Connie B <connkoul@gmail.com>

Sent: Mon, Mar 6, 2023 at 5:26 pm

To: info@savethecastrotheatre.org

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----- Forwarded message -----

From: **Connie B** <connkoul@gmail.com>

Date: Mon, Mar 6, 2023 at 2:16 PM

Subject: Castro - "as is"

To: <myrna.melgar@sfgov.org>

I was born in San Francisco. My son-in-law, a filmmaker, has presented at Castro theater. I've seen Jesus Christ Superstar there - fabulous!! I am requesting that the Committee clarify the language, **updating "presence of seating"** to the more **accurate "fixed theatrical seating configured in movie-palace style."** Please, please !

Connie Burton, age 75

## Fwd: Save the Seats / Save the Castro Theatre

From: Nina Elkin <nina.artist@gmail.com>

Sent: Sun, Apr 2, 2023 at 11:48 pm

To: info@savethecastrotheatre.org

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----- Forwarded message -----

From: **Nina Elkin** <nina.artist@gmail.com>

Date: Sun, Apr 2, 2023 at 8:47 PM

Subject: Save the Seats / Save the Castro Theatre

To: <Dean.Preston@sfgov.org>

Cc: <nfo@savethecastrotheatre.org>, <Rafael.Mandelman@sfgov.org>

Dear Supervisor Preston,

My partner and I personally have had many memorable times spent at the Castro. For example, for many years running attending the phenomenal annual Silent Film Festival which is unique in its presentation of silent films with live performances in such an iconic and beautiful venue. We love the organist and the experience provided by the well-designed sloping floor which improves the visibility of the screen. We have brought our out-of-town guests to the Castro and in turn, supported the other restaurants and businesses in the area.

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I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQIA+ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQIA+ cultural heritage.

Sincerely,  
Nina

## Fwd: Save the seats at the Castro!

From: [zococtal@gmail.com](mailto:zococtal@gmail.com)

Sent: Sun, Apr 2, 2023 at 10:40 pm

To: [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org), [Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)

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Begin forwarded message:

**From:** [zococtal@gmail.com](mailto:zococtal@gmail.com)

**Subject:** Save the seats at the Castro!

**Date:** April 2, 2023 at 7:35:18 PM PDT

**To:** [myrna.melgar@sfgov.org](mailto:myrna.melgar@sfgov.org)

To: Myrna Melgar,

I am a native San Francisco resident who has been attending movies and events at the Castro Theater since the 1970s. The "Castro" is the last intact grand historic theater left in San Francisco, The rest have all been torn down.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema.

Without the orchestra configuration and the movie-palace seating it is no longer *a theater*.

With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

Thank you for your consideration,  
Diane Peers  
Resident of D1 San Francisco

Land Use and Transportation Committee: SAVE THE CASTRO THEATRE

From: Paulann Sternberg <centsayuma@pacbell.net>

Sent: Mon, Apr 3, 2023 at 3:52 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

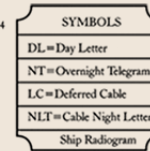
Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org



URGENT: DELIVER WITHOUT DELAY

**TELEGRAM**  
EXPRESS MESSAGE.

1204



Dear President Peskin, Supervisor Melgar, and  
Supervisor Preston,

I am 76 years old and have been a San Francisco resident since 1973. The Castro Theatre has been a treasured part of my life for half a century: as a film lover, an architectural history buff, and someone who thrives on the creative and social energy of the diverse members of the community that The Castro Theatre has fostered over these many decades.

Some of my fondest memories include: attending a 6-week Wednesday matinee festival of Katherine Hepburn movies; schmoozing with friends and strangers while waiting on line every July for a seat at The SF Jewish Film Festival; seeing actor Ed Harris on stage in person and asking him about his baseball affiliations rather than his life as a film star; experiencing the beauty of silent films accompanied by live music from local innovators like The Clubfoot Orchestra; immersing myself in the stark black-and-white world of *film noir* at Eddie Muller's

internationally acclaimed annual Film Noir Festival (the highlight one year was my winning a dvd of the film *Asphalt Jungle* during a trivia quiz between films). Each of these transformative experiences was only possible inside the magical walls and ensconced in the theater seating of a bona fide movie palace. Sadly symptomatic of what has befallen The Castro Theatre and its loyal audiences, Eddie Muller had to relocate his festival this year to the Grand Lake in Oakland because of the uncertain status of The Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic



movie palace and a site of international significance for  
LGBTQ cultural heritage.

Sincerely,  
Paulann Sternberg  
San Francisco



*AT&T Yahoo Mail Stationery*

## Landmarking the Castro Theater

From: Charles Beal <charleybeal@mac.com>

Sent: Mon, Apr 10, 2023 at 5:38 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael Mandelman

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### San Francisco Supervisors

My name is Charles Beal. I am the president of the Gilbert Baker Foundation. Gilbert Baker created the iconic LGBTQ+ Rainbow Flag in 1978 with the help of over 30 dedicated volunteers. Presently, his flag flies proudly over Harvey Milk Plaza across the street from another great San Francisco icon, The Castro Theater. Because of our efforts to landmark the flagpole and flag that Gilbert created at Harvey Milk Plaza, I believe I have a unique viewpoint concerning the desire by the new owners of the Castro Theater to alter its landmark status.

It is one thing to consider changes to the physical properties of the theater. But one also has to look beyond the mere physical changes that the new theater managers have requested and consider the real harm these changes will cause. There is a deep spiritual bond between the Castro Theater and the City of San Francisco that goes beyond the nuts and bolts that make up the seating, the proscenium, or any other physical part of the building. There is a connection to the community that surrounds and supports this theater that exists in the soul of the people who live in San Francisco.

I find this situation analogous to the Rainbow Flag across the street that I have mentioned. That flag installation is not mere fabric and thread, steel and chain. It is a work of art whose meaning exceeds its physical presence. So it is with the Castro theater and its current seating configuration. It is bound to the community in ways that are deep and spiritual. It is like a church to the local community and its new owners are trying to rip out the pews. Please do not let them do this.

I would also like to add that my connection to the Castro Theater goes beyond my involvement with the Gilbert Baker Foundation. In 2007 - 2008 I was the art director on the movie MILK which premiered at the Castro Theater. Back in 2007 I was involved with the effort to restore the

badly damaged neon sign and marquis when I was tasked with returning the Castro theater back to how it appeared in the 1970s. Thus, I am intimately familiar with the building and its history as I worked with the past owners, researching it's history and appearance. I was also responsible for converting over 50 storefronts to their historical state in the 1970s and worked closely with many of the merchants and property owners there. Their cooperation was crucial and their support was voluminous as they all dug deep into their archives and helped in the massive community effort that was needed to produce this award winning film. This unique experience gave me a deep understanding of the history of this amazing community of which the Castro Theater has always been the beating heart.

And finally, I will conclude by stating that I am a customer as well. Whenever I am in San Francisco, my husband and I make a point of going to the movies in this fabled building. Whether we are singing along with Julie Andrews in The Sound Of Music or cringing through Mommy Dearest, we cherish these memories like old friends.

Of course, times change and the economic challenges of maintaining a movie theater in the current economic climate are not to be dismissed. However, it is important to find a balance that will satisfy the new management and still preserve this cherished local landmark.

Respectfully

Charles Beal  
He/Him  
President of The Gilbert Baker Foundation  
charley@gilbertbaker.com  
917-557-0731

## Please save our LGBTQ+ cultural heritage

From: BRIAN SPRINGFIELD <springfield\_sf@comcast.net>

Sent: Mon, Apr 10, 2023 at 2:31 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

The Castro's LGBTQ+ community--in fact, the entire city--values the Castro Theatre as an architectural and cultural jewel in our city's crown. Despite attempts to engage Another Planet Entertainment (APE), they have been unwilling to meet with the Castro LGBTQ+ Cultural District to discuss concerns around the preservation and continuation of LGBTQ+ culture at the theater. Instead, they appear to be working behind-the-scenes to ensure that vague language inserted into the updated landmark designation will work in their favor.

This type of behavior is undemocratic and distorts the influence of wealthy corporations and those that are politically connected. The 10 Cultural Districts created in our city are intended to give marginalized communities some ability to counter the powerful forces of development, gentrification, and cultural displacement.

**Please do not reward APE's bad behavior by allowing the vague language in the updated landmark language to remain.**

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind,

**I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”**

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Brian Springfield  
2081 15th Street  
San Francisco, CA 94114  
(415) 378-9577

**Please Save the Castro Seats! Change the "presence of seating"language.**

From: Deborah Chalfie <dmchalfie@yahoo.com>

Sent: Sun, Apr 2, 2023 at 9:33 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

**Dear President Peskin, Supervisor Melgar, and Supervisor Preston,**

**I am active in historic preservation issues in the Washington, DC area. The Castro Theatre may be just a local theatre to you, but I hope that you know that people across the country care about the Castro and the Castro Theatre. Not only is the theater architecturally significant and an iconic, historic movie palace, but it is also a site of international significance for LGBTQ cultural heritage, and it a symbol of the evolution of the Castro District.**

**The theatre's movie palace-style seating is a defining characteristic of the space as a historic cinema.**

**Thus, it's not good enough for the Draft Landmark Designation Ordinance to simply say "presence of seating." I urge you change the language in a way that accurately reflects the findings of the Landmark Designation Fact Sheet. Please change and clarify the language to say the more accurate "fixed theatrical seating configured in movie-palace style."**

**Sincerely,**

**Deborah Chalfie**

**Takoma Park, MD**

## PLEASE Save the Castro Theatre!

From: Jennifer Urbain <jennurbain@gmail.com>

Sent: Mon, Mar 6, 2023 at 5:54 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org,  
info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org, Jennifer Urbain

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Jennifer Urbain

2141 Kirkham Street

San Francisco, CA 94122

## Please Save the Castro Theatre

From: Pamela Masten <pamelamasten@hotmail.com>

Sent: Mon, Apr 3, 2023 at 12:42 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage. Thank you for your time and consideration.

Sincerely,

Pamela Masten

## Please save the historic Castro Theater with proper seating

From: troy barber <finocchio68@yahoo.com>

Sent: Mon, Mar 6, 2023 at 9:56 pm

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org, Troy Barber

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I'm a Castro theater attendee since 1998 and saw movies there about 3-4 times a month before the Nasser family and APE irresponsibly decided to not reopen after the pandemic and let the place lay fallow. It's FALSE that people don't want to see movies there. While other theaters closed, the Castro (because it's a unique jewel) remained popular right up to the pandemic. Stuff was going on there every night before March 2020. I encourage you to PROTECT this SF gem as a world renowned movie palace. It's one of a kind... let's not ruin it!

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a **request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet**, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, **I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."**

Many movie palaces are able to stay vibrant as venues for live entertainment AND film while maintaining what makes them special.. the beautiful historic interior. Please do not allow APE to rip out the theater seats to create FLAT tiered floors just so they can squeeze every last dollar out of this place with extra booze sales. We deserve better. We have plenty of concert venues like that already. Please don't trash this national treasure.

Please protect this important San Francisco landmark.

Sincerely,

Troy Barber

1115 Divisadero St. #3 **[That's happily still District 5 after re-districting, Supervisor Preston! ]**



## Please vote to save Castro Theatre Landmark

From: Laurie Gordon <Decobelle@me.com>

Sent: Mon, Apr 3, 2023 at 12:57 pm

To: Dean.Preston@sfgov.org

---

Dear Dean Preston,

We know that you were so helpful in the ability to save the DeLuxe Club in the Haight last year...and now we need your help again.

We have learned that the Land Use and Transportation Committee meets today and will discuss the Castro Theatre. "Land Use" in this case is especially significant.

Preservation must be more than merely carving out shells of buildings or maintaining facades! The hope is that important experiences can be maintained through the preservation of interior spaces as well.

We worked on fundraising efforts for the Fox Oakland and had high hopes for the kinds of ongoing programming that would take place there but in the past 14 years since the grand re-opening in 2009 it has proven to only serve one type of entertainment... "stand up contemporary rock concerts:". This is less of a problem in Oakland where the Paramount is right around the corner, the Grand Lake Theatre is nearby and where the Fox had been shuttered for decades. But the CASTRO is a place that has a great following of supporters who have enjoyed FILM and film festivals, sing-alongs, seated musical events, LGBTQ gatherings, community events and more.

Please do not be swayed by promises of "bringing in seats" for various events. It is neither sustainable nor viable to have to bring in theater seating stored offsite- the cost and complication will become a major deterrent and you will find film festivals and movies going to other cities instead.

Help save this one-and-only San Francisco Movie Palace now 100 years old by voting to change the language in the landmarking update from "the presence of seating" to " ***fixed theatrical seating configured in movie-palace style***"

Sincerely,

**Laurie Gordon**  
**San Francisco Resident**  
**Founding Member Art Deco Society of California**  
[decobelle@me.com](mailto:decobelle@me.com)

## Please! Save the Castro Theatre

From: Sara Murphy <saraemmurphy@yahoo.com>

Sent: Tue, Mar 28, 2023 at 5:00 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a longtime San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro. The Castro Theatre is a jewel and deserves our protection and support — I strongly believe that by preserving the Castro Theatre we are protecting San Francisco's past and future by ensuring this iconic building and community space can remain the stunning historic landmark it is.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage. I hope you will listen to me and the many residents like me who have been moved by the films and cultural events hosted at this gorgeous, living piece of history and protect the key external AND internal characteristics that are now so rare. The awe and wonder experienced by those of us who have gone to events, be they on the big screen or live on stage, is much to do with the many beautiful, intricate, historic elements of this theater — from the marquee to the mighty Wurlitzer the seating.

Sincerely,

Sara Murphy

## PLS SAVE THE CASTRO MOVIE THEATER SEATING

From: Jone S <jonestebbins@mac.com>

Sent: Sun, Apr 2, 2023 at 2:31 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

It is truly a rare gem and a vital piece of history and also of community. As a long time Bay Area resident, I believe we need to preserve what we can to maintain the beautiful, historic places still left here.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update **a specific phrase** that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage.

With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate **"fixed theatrical seating configured in movie-palace style."**

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Jone Stebbins

# San Francisco Movie Theaters and their culture are disappearing at an alarming rate - Save the Castro Theatre.

From: Stephen Somerstein <ssomerstein@hotmail.com>

Sent: Mon, Apr 3, 2023 at 2:53 am

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org



Images not displayed.

**SHOW IMAGES**

**| ALWAYS SHOW IMAGES FROM THIS SENDER**

Members of the Land Use and Transportation Committee

[Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)

[Myrna.Melgar@sfgov.org](mailto:Myrna.Melgar@sfgov.org)

[Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)

CC: [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)

[Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)

Members,

One by one our great San Francisco theaters with their cultural and architectural heritage and large screen projection are disappearing. Sometimes with the wrecking ball and sometimes slowly, with destructive graffiti, and other times by removing the one important aspect of all theaters, their seats.

The Castro Theater cannot survive as a movie theater if the essential requirement of seats are removed. It will then simply become a performance box for live performers with the audience standing. This will become neither a movie theater nor a playhouse for legitimate theater and lectures.


The community will have lost one more cultural landmark.

In comparison, I just returned from New York, where theaters are flourishing and the city is filled with movie theaters of all sizes and styles.

What a remarkable difference! difference!

*P.S. Why are city officials paying no attention to former movie emporiums, such as the Alexandria Theatre, which have joined the roster of graffiti strewn buildings marring Geary Boulevard? Have they no sense of pride in their city?*

[Alexandria Theatre - San Francisco](#)

 Alexander theater  
on Geary Blvd, SF,  
Ca from  
[www.outsidelands.org](http://www.outsidelands.org)

*Alexandria Theatre. 5400 Geary Boulevard at 18th Avenue*

**STEPHEN SOMERSTEIN**  
810 33RD AVENUE  
SAN FRANCISCO, CA 94121  
(415) 305-0300  
[SSOMERSTEIN@HOTMAIL.COM](mailto:ssomerstein@hotmail.com)

## Save Castro Theater

From: Jessica Ainsworth <jessica\_ainsworth@hotmail.com>

Sent: Mon, Mar 6, 2023 at 5:24 pm

To: Aaron.Peskin@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear Supervisor Dean Preston,

A strong supporter of the LGBTQ community and a person who adores classic films and the camaraderie found in enjoying movies with many others, I have enjoyed and found solace in watching films on the big screen at the Castro theater over the past 44 years.

I continue to be a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Jessica Ainsworth

## Save Castro Theatre

From: Carla Normand <rsjo@sonic.net>

Sent: Mon, Apr 3, 2023 at 1:22 am

To: Dean.Preston@sfgov.org

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 [Patreon Button Full Name reduced.jpg](#) (27.1 KB)

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.


I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Carla Normand

 Vintage Jazz & Swing in the San Francisco Bay Area 🎷

Royal Society Jazz Orchestra

707-775-1600

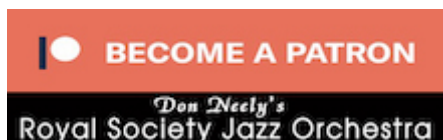
[rsjo@sonic.net](mailto:rsjo@sonic.net)

[www.rsjo.com](http://www.rsjo.com)

P.O. Box 750663

Petaluma, CA 94975

<http://www.patreon.com/royalsocietyjazzorchestra>



## Save The Castro Theater

From: Vicki Engel <[vickieng@umich.edu](mailto:vickieng@umich.edu)>

Sent: Sun, Apr 2, 2023 at 5:34 pm

To: [Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org), [Myrna.Melgar@sfgov.org](mailto:Myrna.Melgar@sfgov.org), [Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)

Cc: [Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org), [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

As a San Francisco resident for three decades and patron of the beautiful Timothy Pflueger-designed Castro Theater - I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Vicki L. Engel



## Save the Castro Theater

From: Lillian "Lil" <lillian\_k\_lee@yahoo.com>

Sent: Mon, Apr 3, 2023 at 4:24 pm

To: Rafael.Mandelman@sfgov.org, Aaron.Peskin@sfgov.org, Dean.Peskin@sfgov.org

Cc: info@savethecastrotheatre.org

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**SUBJECT: Save the Castro Theatre**

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

Mark and I are SF Natives born, raised, and currently residing in Eureka Valley. We are among many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

We are writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

There are plenty of venues to have concerts in the city. Please do not take away the last grand movie theater in our beloved city.

Sincerely,

Lillian and Mark

## Save The Castro Theater

From: Celeste Hong <celestehong13@gmail.com>

Sent: Sun, Apr 2, 2023 at 5:21 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Celeste Hong

Celeste Hong  
celestehong13@gmail.com

## Save the Castro Theater

From: Juliana Mojica <mojicaarts@gmail.com>

Sent: Sun, Apr 2, 2023 at 2:56 pm

To: Aaron.Peskin@sfgov.org

Cc: Dean.Preston@sfgov.org, Rafael.Mandelman@sfgov.org, Save the Castro Theatre, myrna.melgar@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

As a former San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I lived in the SF Castro neighborhood (around the corner from the Castro Theater) back in the late 70's and frequented the Castro Theater, and later returned to SF in the 80's til about six years ago. At one point I was publicist for the Cine Acción Film Festival and we screened for opening night, West Side Story, with Rita Moreno as our guest and for Q&A (she had just recently moved to the Bay Area). It was a very special night for everyone. That's only one event of so many memorable events that have passed thru the Castro Theater. Many times I looked forward to attending a film screening that had the live organ playing before the show.

Aside from film screenings, there have also been countless events with speakers and usage for commemorating special events. It's a very special place and one of the few remaining single theaters with a live orchestra space, and seating arranged for a movie-style palace. It would be a shame and a tremendous loss to the city for the possibility of undoing any of its current historic & cultural value to SF and internationally.

Therefore, I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Juliana Mojica

## Save the Castro Theater

From: Roxane Osborne <roxane.osborne@gmail.com>

Sent: Sun, Apr 2, 2023 at 2:07 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

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With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

*Roxane Osborne*

## SAVE THE CASTRO THEATER

From: onecinemafan <onecinemafan@gmail.com>

Sent: Tue, Mar 28, 2023 at 7:59 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org,  
Rafael.Mandelman@sfgov.org

Cc: info@savethecastrotheatre.org

---

**SUBJECT:** Save the Castro Theatre

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco Bay Area resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

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With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

I have many favorite cinematic memories of going to the Castro Theater, including introducing future generations to seeing films on the big screen with the organ accompanying the silent films.

Sincerely,

Jolene Huey

## Save The Castro Theater

From: carl same <carlsames17@gmail.com>

Sent: Tue, Mar 28, 2023 at 12:39 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I was a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

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With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Carl J. Same

## Save the Castro Theater

From: Elisabeth Derby <eaderby@gmail.com>

Sent: Sat, Mar 11, 2023 at 10:43 am

To: Aaron.Peskin@sfgov.org, Dean.Preston@sfgov.org, Myrna.Melgar@sfgov.org

Cc: Rafael.Mandelman@sfgov.org, info@savethecastrotheatre.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident and onetime regular patron of the Castro Theater. I urge you to take action to protect what makes this theater so very special and even magical. Allowing it to become yet another expensive corporate concert and private party venue would be a heartbreaking tragedy. This theater is one of the best things about San Francisco, and it is because of the heart and soul of the place—the daily film screenings and other events that brought people from the immediate neighborhood and beyond together in such a meaningful way—as much as the beautiful architecture and adornments that contain them. Taking out the seats will surely be the end of that era, and the community that belongs in this theater will be occasional visitors only.

I am sure that the theater owners and APE can make much more profit by taking out the seats. But I cannot believe it's the only way to preserve the theater. Even in this era of almost no access to the Castro Theater, I have been at very well attended, film focused events like those produced by SF Sketchfest, the SF Film Festival, and others. As you know, the community has showed up in a huge way to advocate for this theater and I have no doubt the community can raise the funds for physical repairs if given the opportunity. And there are many examples of theaters being revitalized to host concerts and other mixed uses while retaining permanent fixed seating.

This is why I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Elisabeth Derby

3931 Mission Street

## Save the Castro Theater

From: Jeanne Crawford <jeannecrawford@gmail.com>

Sent: Wed, Mar 8, 2023 at 5:10 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

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With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Jeanne Crawford. 331 Gambier Street, SF 94134



## Save the Castro Theater

From: Teri Kota <terrikota@gmail.com>

Sent: Tue, Mar 7, 2023 at 7:10 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

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With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Please protect the movie palace style seating to ensure one of the last remaining movie going experiences left in the City. Sure there are cushier seats, and fancier theaters with more food options but the Castro is all about experiencing the movie and every seat is a good seat at a reasonable price. I realize the movie experience isn't so profitable anymore so maybe it's time the City was even more proactive and finds and helps form a non-profit to manage the theater. I think if the Castro theater is showing movies regularly that this would be more supportive to the communities and businesses there and more people would come into the neighborhood more often thus benefiting the businesses that are there. The Castro got expensive long ago and most lesbians moved away and now there aren't any movies playing so there is no compelling reason for me to go there.

Please don't let them change the seating this would be the death of the movies at the Castro.

Sincerely,

Terri Nuqui

## Save the Castro Theater

From: Roland Greedy <rolandgreedy@gmail.com>

Sent: Mon, Mar 6, 2023 at 5:28 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

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With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Roland Greedy

## Save the Castro Theatre as a Movie Palace

From: David Wiegleb <djwiegleb@gmail.com>

Sent: Tue, Mar 7, 2023 at 12:20 pm

To: Aaron.Peskin@sfgov.org, Dean.Preston@sfgov.org, myrna.melgar@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

Although I am not a San Francisco resident, I ran Fields Book Store on Polk St for 13 years in Supervisor Peskin's district. I have been attending film screenings at the cultural touchstone of the Castro Theatre for over thirty years, practically living at the theatre during the Silent Film Festival and (recently decamped to Oakland) Noir City Film Festival, coming in from Pleasant Hill every day during these packed-house festivals. I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Having attended the various presentations of the architect on the proposed seating changes, I believe these proposed changes to be permanently destructive to its function as a historical movie palace. The plan of taking out the present raked floor with its fixed seating with cinema sightlines, and replacing it with terraces, incredibly expensive mechanical tiers (likely to break down, with little incentive to fix), and temporary seating (that needs to be stored somewhere and with set-up and removal costs for every film screening), is not a practical plan — attendees at film festivals are in those seats up to 10-12 hours a day. The architect has not been able to point to a single instance anywhere in the world where such a set-up is functioning in support of film festivals and screenings. The present seating arrangement does \*not\* preclude live music and other performances, as can be demonstrated with many multi-use movie palaces around the world. (Let's be honest: The only reason they want to tear the seating out is to increase liquor sales.)

San Francisco is blessed with a unique treasure in the Castro Theatre as a movie palace, which people travel from around the world to visit. Tearing out seating that supports its vital purpose of film screening will kill it so that its corpse can be beautifully embalmed. It further snuffs the life from San Francisco culture, which has already lost so much of its cultural fabric due to housing costs. Please don't let this happen on your watch.

Sincerely,

David J Wiegleb

## Save the Castro Theatre in it's current form!

From: Julie Lord <decogirl320@gmail.com>

Sent: Sun, Apr 2, 2023 at 8:46 pm

To: myrna.melgar@sfgov.org, dean.preston@sfgov.org, aaron.peskin@sfgov.org

Cc: info@savethecastrotheatre.org, rafael.mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am an Australian citizen but my husband & I have been visiting California, the Bay area & San Francisco, twice yearly for many years now. Like many San Francisco residents, we are strong supporters of preserving the Castro Theatre, which has a long & proud history.

Opening in 1922, it was designed by architect Timothy Pflueger, who would go on to design a number of other movie theatres, including the Paramount in Oakland, along with some iconic San Francisco interiors such as the Top of the Mark cocktail lounge. In the beginning, the Castro showed silent films, often accompanied by live music from a variety of instruments, including its own Wurlitzer organ. From what we've read, it catered primarily to the working-class community in the Eureka Valley.

Obviously, no supporter of the theatre can be completely against progress. Changes are part of the Castro history - **but in the past such changes were able to be done without needing to radically alter the main auditorium space**, which is what is now being proposed with the intended removal of the fixed theatrical seating, configured in a movie-palace style.

As sound arrived in film, speakers were installed into a hole in the wall behind the then square movie screen. Further changes were made when movies went to wide-screen. Another screen was installed just a few feet in front of the original screen & proscenium. Whilst the old screen was forgotten, we believe it remains visible backstage, if you can climb the stairs.

I am now writing to the Land Use and Transportation Committee to express our support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I would ask that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

As you know, while still owned by descendants of the original Nasser brothers, the Castro theatre emerged from the COVID-19 pandemic under new management - Another Planet Entertainment (APE). APE plans to renovate the theatre, with this work to include removal of the fixed movie theatre-style seating, along with addition of tiered sections for standing-room concerts. Such alterations would, I feel, be in direct contravention of the Draft Landmark Designation Ordinance, particularly the removal of the current fixed seating. In addition, the removal of this seating could also disenfranchise those in the Castro and broader community with some types of physical disability.

However, by updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style" the Committee will greatly assist in the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE, and also as a site of international significance for LGBTQ cultural heritage.

I therefore URGE the Committee to make this key amendment as soon as possible.

Kind regards  
Julie Lord  
Melbourne, Australia

FYI - please find below various further details I've collated on the theatre:

1. With 1,400 seats, the Castro was considered small for the time period. The now lost El Capitan on Mission Street had double the seats of the Castro, while the Fox Theatre that once occupied by

the Fox Plaza clocked in at 4,651 seats. Today the average movie theatre in the USA has, I believe, approximately 150 seats. Back in the 1920s & 30s, venues like the Fox and El Capitan would show big blockbusters or first-run pictures, whilst the Castro's programming was mostly 2nd or 3rd-run pictures — films that had already played at the larger theatres.

2. The demographics of the Castro theatre audience changed in the '50s & '60s, with more of the gay community moving into the Castro area. It's reasonably well documented that Mel Novikoff, who was the Castro Theatre's programmer in those days, quickly discovered a strategy for getting the neighbourhood's rapidly growing gay community into the theatre by bringing back old films, mixed with art house films and foreign films. Such programming was particularly popular with the gay community who, at the time, didn't feel safe to be openly gay, but did feel more so at the Castro.
3. In 1977, the Castro Theatre was recognised as a beacon for the LGBTQ community when it became San Francisco's 100th historic landmark, protecting the exterior from demolition or alteration. The advent of the AIDS epidemic then saw the Castro become a 'chapel' to the gay community living in the Castro, and beyond, and grieving for the loss of a generation of young men.
4. Throughout the '90s and 2000s, the theatre continued to expand its engagement with the LGBTQ community. Then in 2008, the Harvey Milk biopic, *Milk* (much of which takes place in the Castro), held its world premiere at the theatre. Before the premiere, the theatre received a facelift of its exterior, funded by the movie studio, which restored it to its 1970's glory.

## Save the Castro Theatre--Save the classic movie palace seating

From: Barbara Bagot-López <sanfranfan0-bb@yahoo.com>

Sent: Mon, Mar 6, 2023 at 5:12 pm

To: aaron.peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: Hillary Ronen, info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a Bernal Heights resident and a supporter of preserving the Castro Theatre. I am one of the 11,000+ signers of the petition to Save the Castro.

I had not been to the Castro since the start of the pandemic, but ventured there for the West Coast Premiere of "Say Hey, Willie Mays!" hosted by the Giants in November. The film and panel discussion were awesome, and the experience of viewing it in this magnificent movie palace was profound.

I am writing to you, the members of the Land Use and Transportation Committee, to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee **clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."**

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Barbara Bagot-López

## Save the Castro Theatre, PLEASE!

From: Cynthia Mortensen <cyndi.mortensen@gmail.com>

Sent: Sun, Apr 2, 2023 at 2:42 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org,  
Rafael.Mandelman@sfgov.org

Cc: info@savethecastrotheatre.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre. I have attended meetings and given my written testimony at City Hall, and signed petitions to Save the Castro Theatre.

Saving the Castro Theatre to include the sloping floor and the seats will ensure its place as the ONLY classic movie palace left in San Francisco. Keeping this seating will not interfere in live music or theatre presentation (the beautiful Paramount in Oakland is set up this way and is very successful). But most importantly, keeping the floor & seats will ensure continued use of the Castro as the home of many important film festivals, and allow it to continue a repertory film program. It's a win-win. Removing the historic floor & seats also removes the hopes of continuing to show film. The proposed solution of sliding floors & temporary seats is completely unrealistic.

I am imploring the Land Use and Transportation Committee for the Draft Landmark Designation Ordinance for the Castro Theatre to PLEASE update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Thank you so much,

Cynthia Mortensen  
566 Waller St  
San Francisco, CA 94117

## SAVE the Castro Theatre, please

From: David Landis <davidlandissf@gmail.com>

Sent: Tue, Mar 14, 2023 at 6:18 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: Save the Castro Theatre, Catherine Stefani, Rafael.Mandelman@sfgov.org

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Aaron, Dean Myrna, Catherine (and Rafael):

I am a San Francisco resident (2032 Scott St., SF, 94115), and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Cheers,

David Landis

Pronouns: He/Him

The Gay Gourmet, SF Bay Times

[www.gaygourmetsf.com](http://www.gaygourmetsf.com)

[www.sfbaytimes.com](http://www.sfbaytimes.com)

415-517-9887

[davidlandissf@gmail.com](mailto:davidlandissf@gmail.com)

2032 Scott St., San Francisco, CA 94115

Instagram: @gaygourmetsf



## Save the Castro Theatre!

From: Jeff Shelby <jeffshelby1@gmail.com>

Sent: Wed, Mar 29, 2023 at 4:35 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a longtime San Francisco resident and one of the many supporters of preserving the Castro Theatre. I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage. My sincere hope is that this action will lead to an eventual return to the daily repertory film schedule that has been an essential part of the magic of the Castro Theatre. The Castro Theatre is the happiest place on earth for me. Please do not allow Another Planet Entertainment to destroy it.

Thank you for your attention.

Jeff Shelby

148 Gold Mine Drive

SF, CA 94131

Phone (415) 505-8456

## Save the Castro Theatre

From: Valerie A Francisco-Menchavez <vfm@sfsu.edu>

Sent: Tue, Apr 11, 2023 at 12:49 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,  
I am the Assistant Dean of Restorative and Transformative Racial Justice at San Francisco State University. I write to join the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Valerie Francisco-Menchavez, PhD  
Assistant Dean of Restorative and Transformative Racial Justice  
College of Health and Social Sciences  
San Francisco State University  
1600 Holloway Avenue, HSS 336a  
San Francisco, CA 94132  
[Valeriefm.com](http://Valeriefm.com)

For meeting times, please visit: [calendly.com/vfm](https://calendly.com/vfm)

Author of *The Labor of Care: Filipina Migrants and Transnational Families in the Digital Age* (University of Illinois Press, 2018). [Bit.ly/laborofcare](https://bit.ly/laborofcare)

## Save The Castro Theatre's Movie Palace Seating and Raked Floor

From: Marisa Vela <marisavela@sonic.net>

Sent: Fri, Mar 31, 2023 at 7:19 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: Rafael.Mandelman@sfgov.org, info@savethecastrotheatre.org

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Dear Members of the Land Use and Transportation Committee ,

I am writing today to ask you to clarify the language about "presence of seating " downstairs at the Castro Theater, and update it to include the raked floor and movie palace style seating and configuration.

The Castro Theatre is the only movie palace we have left in San Francisco. Please preserve this cultural icon.

Sincerely,  
Marisa Vela

## Save the Castro Theatre

From: Sam Hull <samhull96@gmail.com>

Sent: Sat, Apr 8, 2023 at 12:34 pm

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a resident of the Castro, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I inadvertently signed an automated letter supporting the renovations to the Castro Theatre. This mistake arose because I assumed that such an egregious plan to destroy a core part of the neighborhood would not have the gall to operate a public letter-writing campaign—unfortunately, I was wrong. When I realized my mistake, I knew I had to write directly to all of you to clarify that I oppose the proposed changes to the Castro Theatre, and to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Sam Hull

## Save the Castro Theatre

From: Edna Molina <edna.molina13@gmail.com>

Sent: Fri, Apr 7, 2023 at 9:31 pm

To: diane.matsuda@sfgov.org, ruchira.nageswaran@sfgov.org, kate.black@sfgov.org, chris.foley@sfgov.org, richard.se.johns@sfgov.org, lydia.so@sfgov.org, jason.wright@sfgov.org, Rachael.Tanner@sfgov.org, kathrin.moore@sfgov.org, sue.diamond@sfgov.org, joel.koppel@sfgov.org, theresa.imperial@sfgov.org, gabriella.ruiz@sfgov.org, Alex.westhoff@sfgov.org, Audrey.merlone@sfgov.org, MandelmanStaff@sfgov.org, ChanStaff@sfgov.org, DorseyStaff@sfgov.org, Gordon.Mar@sfgov.org, MelgarStaff@sfgov.org, Aaron.Peskin@sfgov.org, Dean.Preston@sfgov.org, Hillary.Ronen@sfgov.org, Ahsha.Safai@sfgov.org, Catherine.Stefani@sfgov.org, Shamann.Walton@sfgov.org, Rich.hillis@sfgov.org, Richard.sucre@sfgov.org, Jonas.ionin@sfgov.org

Cc: info@savethecastrotheatre.org

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Dear Supervisors, Historical Preservation Commission, and Planning Commission,

As a San Franciscan, I am deeply concerned about the future of the Castro Theatre—a vital community resource and a beacon for film, and the LGBTQ+ community, within the City and around the world. The Castro must not be valued mainly for its ability to earn money for a corporate entity.

I am writing to urge you to help save the Castro for the community, by including the sloped floor and orchestra seats in the update of the Theatre's landmark designation. San Francisco has many chairless, flat-floored venues for live music, but only the Castro Theatre—San Francisco's last surviving single-screen movie palace and an iconic community building—can present film and community events to large audiences.

The sloped floor and seats are key historical characteristics that define the venue as a cinema and performance space. There are dozens of historic movie houses across the country that have undergone renovations and maintained their sloped floor and orchestral seating, while thriving as multi-use spaces, including the United Palace and the Beacon in NYC, the Orpheum and the Theatre at Ace Hotel in Los Angeles, the Fox Theaters in Atlanta, Detroit, and St. Louis, and the Oakland Paramount.

Expanding the landmark designation will protect the Castro's soul. It will ensure that film festivals, luminaries of the world of cinema, and LGBTQ+ and other community events are able to continue using the theatre at affordable prices.

Sincerely, Edna Molina

## Save the Castro Theatre

From: Kay Weinstein <kayweinstein@gmail.com>

Sent: Fri, Apr 7, 2023 at 2:46 pm

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am an East Bay resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Kay Weinstein  
1809 Central Ave., Apt. E  
Alameda, CA 94501

## Save the Castro Theatre

From: Brittany Stonesifer <brittanystonesifer@gmail.com>

Sent: Wed, Apr 5, 2023 at 4:03 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

**Brittany Stonesifer**

Cell: (415) 913-9391



## Save the Castro Theatre

From: Moya Stone <agathasprose@yahoo.com>

Sent: Mon, Apr 3, 2023 at 4:03 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco native, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Thank you.

Sincerely,  
Moya Stone

*Moya Stone*

*she/her*

*Freelance Writer*

<http://www.linkedin.com/pub/moya-stone/1a/202/187>

<http://overdressedforlife.com/>

## Save the Castro Theatre!

From: Anne Smatla <amsmatla@gmail.com>

Sent: Mon, Apr 3, 2023 at 3:46 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a Bay Area resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Anne Marie Smatla

## Save the Castro Theatre

From: Heather Ripley <heathercripley@gmail.com>

Sent: Mon, Apr 3, 2023 at 10:54 am

To: Dean.Preston@sfgov.org, Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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**Dear President Peskin, Supervisor Melgar, and Supervisor Preston,**

I was a San Francisco resident for 17 years and now only work and play in the City, but I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Thank you for listening!

Sincerely,  
Heather Ripley  
Preservation Committee Member  
Art Deco Society of California

## Save the Castro Theatre

From: Justin Liszanckie <justin.liszanckie@gmail.com>

Sent: Mon, Apr 3, 2023 at 10:24 am

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Justin Liszanckie

Bernal Heights Resident, SF

## Save the Castro Theatre

From: twistee2u2@gmail.com

Sent: Mon, Apr 3, 2023 at 2:31 am

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org



Images not displayed.

**SHOW IMAGES**

| **ALWAYS SHOW IMAGES FROM THIS SENDER**

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a long time San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Fiona Friedland



Virus-free [www.avast.com](http://www.avast.com)

## Save the Castro Theatre

From: Jessica Thrasher <jessica.thrasher@gmail.com>

Sent: Mon, Apr 3, 2023 at 1:31 am

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident and one of the many supporters of preserving the historic and world renowned Castro Theatre. I've attended hundreds of events at the Castro since 2008 and it is my favorite place to be in the city. The Castro Theatre was a major influence on the fact that I now live nearby.

I attended the Historic Preservation Commission meetings and have given testimony regarding the Castro's landmark status, and I'm one of over 11,000 petition signers to Save the Castro.

One of the key takeaways from hours of sincere and passionate public comment was this: Other historic film palaces that have had their **permanent** seating removed are no longer film palaces.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Let's protect our last surviving film palace in San Francisco!

Sincerely,

Jessica Thrasher  
80 Villa Terrace  
San Francisco, CA 94114



# Save the Castro Theatre

From: Paul Worobec <psparo@gmail.com>

Sent: Sun, Apr 2, 2023 at 4:04 pm

To: diane.matsuda@sfgov.org, ruchira.nageswaran@sfgov.org, kate.black@sfgov.org, chris.foley@sfgov.org, richard.se.johns@sfgov.org, lydia.so@sfgov.org, jason.wright@sfgov.org, Rachael.Tanner@sfgov.org, kathrin.moore@sfgov.org, sue.diamond@sfgov.org, joel.koppel@sfgov.org, theresa.imperial@sfgov.org, gabriella.ruiz@sfgov.org, Alex.westhoff@sfgov.org, Audrey.merlone@sfgov.org, MandelmanStaff@sfgov.org, ChanStaff@sfgov.org, DorseyStaff@sfgov.org, Gordon.Mar@sfgov.org, MelgarStaff@sfgov.org, Aaron.Peskin@sfgov.org, Dean.Preston@sfgov.org, Hillary.Ronen@sfgov.org, Ahsha.Safai@sfgov.org, Catherine.Stefani@sfgov.org, Shamann.Walton@sfgov.org, Rich.hillis@sfgov.org, Richard.sucre@sfgov.org, Jonas.ionin@sfgov.org

Cc: info@savethecastrotheatre.org

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Hello:

For thirty years the Castro Theater has provided me a source of not just education and entertainment through film but also the deepest reassurance and fulfillment of the belief of countless millions that film and its public purpose and accessibility are the richest artistic and cultural contribution of the twentieth century.

The Castro Theater is globally recognized as just what you call it...a beacon. To allow APE, or anything or anyone else, to steer the Castro Theater off its decades-old providential course would be a cultural travesty and ruinous to San Francisco's reputation, from any perspective.

Thank you for your attention.

Sincerely,  
Paul Worobec

Dear Supervisors, Historical Preservation Commission, and Planning Commission,

As a San Franciscan, I am deeply concerned about the future of the Castro Theatre—a vital community resource and a beacon for film, and the LGBTQ+ community, within the City and around the world. The Castro must not be valued mainly for its ability to earn money for a corporate entity.

I am writing to urge you to help save the Castro for the community, by including the sloped floor and orchestra seats in the update of the Theatre's landmark designation. San Francisco has many chairless, flat-floored venues for live music, but only the Castro Theatre—San Francisco's last surviving single-screen movie palace and an iconic community building—can present film and community events to large audiences.

The sloped floor and seats are key historical characteristics that define the venue as a cinema and performance space. There are dozens of historic movie houses across the country that have undergone renovations and maintained their sloped floor and orchestral seating, while thriving as multi-use spaces, including the United Palace and the Beacon in NYC, the Orpheum and the Theatre at Ace Hotel in Los Angeles, the Fox Theaters in Atlanta, Detroit, and St. Louis, and the Oakland Paramount.

Expanding the landmark designation will protect the Castro's soul. It will ensure that film festivals, luminaries of the world of cinema, and LGBTQ+ and other community events are able to continue using the theatre at affordable prices.

Sincerely,

Sent from my iPhone

## Save the Castro Theatre

From: Holly Stump <hstump@pacbell.net>

Sent: Sun, Apr 2, 2023 at 2:05 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org,  
Rafael.Mandelman@sfgov.org, info@savethecastrotheatre.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Holly

## Save the Castro Theatre

From: Francisco Mijango <miocid1988@aol.com>

Sent: Sun, Apr 2, 2023 at 2:03 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Francisco Mijango

## Save the Castro Theatre

From: Jonathan Belmares <ebelmares@comcast.net>

Sent: Sun, Apr 2, 2023 at 1:57 pm

To:

Cc: info@savethecastrotheatre.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco Bay Area resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Jonathan Belmares

# Save the Castro Theatre

From: Jessica Dillon <jessica.wynne.dillon@gmail.com>

Sent: Fri, Mar 31, 2023 at 6:09 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I'm a native San Franciscan and I've been attending the Castro since I was a child. My mother took me to the second ever San Francisco Silent Film Fest, which was one of many early experiences that shaped my love for the San Francisco arts scene and our city's culture. And I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

My concern with the current plan for removal of the seats is that music venues in the Bay Area are rarely open. Not only would this plan further devastate the state of film in San Francisco, I believe that the current plan would not be as economically beneficial to the neighborhood as leaving the seats in. If the seats are kept for films, the theater could be open every day of the week. APE has stated that they do not intend to set out seats for repertory films to keep the theater open 365 days a year to bring foot traffic to the neighborhood consistently.

APE has discussed hosting podcasts and comedy events, which could easily keep the seats (I know James Acaster sold out the current seating in November). And there are plenty of musicians who will play to seated audiences. APE themselves have pointed this out in both the community meeting and small business planning meeting, when they talked about the past 10 years of (seated) concerts at the Castro. I know many others have catalogued the large number of historic theaters operating successfully as film and live show theaters with permanent seating. (And, frankly, I don't think we should be letting Knoxville or Phoenix show us up when it comes to being a world-class arts destination.)

The current plan would also be disastrous to small business entertainers. Frameline might be able to afford a seating set-up cost of \$1,200 amortized over 50 screenings, but this cost would be prohibitive to smaller businesses, not to mention the loss of profit to those businesses from the up to 250 seats that would be lost in this plan (as stated by APE in the community meeting). I believe this would particularly impact queer artists, although others can speak with more authority than I on the Castro's legacy in the LGBTQ community.

Finally, APE has discussed bringing in galas and weddings and I fail to see how closing the theater for those types of events would bring business to other Castro merchants, nor how this plan would enhance the San Francisco community. San Francisco has plenty of event venues. We have one Castro Theater.

I love live music. It is soul-restoring to me. I love the Fox for what it is (as well as our many other standing stages) and I attend Outside Lands every year. But repertory film is similarly necessary, and it needs its venues. I do want to see the Castro restored, but it can be of more use to other Castro small businesses, to the LGBTQ community, to arts patrons, and to San Francisco without destroying the seats and without destroying the nation's premiere movie palace. I cannot understate the importance of the Castro Theater as a San Francisco landmark. I beg of you to ensure it stays a movie palace for generations to come.

Sincerely,

Jessica Dillon

## Save the Castro Theatre

From: Taylor Stephens <takstephe@gmail.com>

Sent: Thu, Mar 30, 2023 at 11:15 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I live in the North Beach, and I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Nowhere else feels as magical to watch movies, especially silent films. I have watched silent films at other theaters and never really felt anything special until I saw a performance at the Castro theater. It was mind blowing! If the seating changes, this now unique experience will disappear for San Francisco residents and visitors.

Thank you for your consideration,

Taylor Stephens

## Save the Castro Theatre

From: Terry Beswick <tmbeswick@gmail.com>

Sent: Thu, Mar 30, 2023 at 4:03 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Mandelman, Rafael (BOS), Castro Merchants Board, Erica.Major@sfgov.org



Images not displayed.

**SHOW IMAGES**

**| ALWAYS SHOW IMAGES FROM THIS SENDER**

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, a member of the Castro Merchants Association Board of Directors, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, **with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.**

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Terry Beswick



**Terry Beswick**  
**Founder/Principal**  
**Grants & Things, LLC**  
**584 Castro Street #425**  
**San Francisco, CA 94114**  
[www.grantsandthings.com](http://www.grantsandthings.com)  
[terry@grantsandthings.com](mailto:terry@grantsandthings.com)  
**415-756-4920 - text/phone**

## Save the Castro Theatre

From: Cayla McGrail <cjmcgrl@gmail.com>

Sent: Wed, Mar 29, 2023 at 12:12 am

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a Queer Historic Preservationist, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage. LGBTQ cultural heritage, history, and lives are in extreme levels of danger this year. However, I hope that by working to protect the Castro Theatre we can continue showing that queer people have always been here, and will continue to be here.

Thank you,

Cayla McGrail

Secretary | Gay and Lesbian Archives of the Pacific Northwest



# Save the Castro Theatre

From: Gregory Sykes <gsykes@sonic.net>

Sent: Sun, Mar 26, 2023 at 9:32 pm

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, dean.preston@sfgov.org

Cc: Rafael.Mandelman@sfgov.org, info@savethecastrotheatre.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I my 30+ years living in San Francisco, the Castro Theatre has been a source of cultural nourishment. I have attended countless movies, both at festivals and when the theater owners still cared enough to program movies on a regular schedule. It has been heartbreaking to see the neighborhood gradually dying without the crowds that the theater used to draw. It seems that APE and the Nasser family are determined to let the theater and the neighborhood rot until they get their way. Their behavior has been shockingly corrupt and stunningly arrogant.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style." With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Gregory Sykes

## Save The Castro Theatre

From: Elizabeth K <eokenison@gmail.com>

Sent: Sat, Mar 25, 2023 at 10:43 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am writing to the Land Use and Transportation Committee today to support the Draft Landmark Designation Ordinance for the Castro Theatre, and in particular to urge you to update one particular phrase to make sure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet approved by the Historic Preservation Commission.

The specific movie palace-style seating in the Castro Theatre is a crucial aspect of the space as a historical landmark and as an example of a historic cinema. It is a significant, defining aspect of this historic structure which serves as not only an important example of 1920s movie palace architecture but also as a site of significant LGBT cultural heritage. I urge the Committee to clarify the Landmark Designation Ordinance's language, updating "presence of seating" to the more specific and accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will help to protect the Castro Theatre as both a historic cinema and as a site of local, national, and international significance for LGBT cultural history.

Thank you for your time.

Sincerely,

Elizabeth Kenison

# Save the Castro Theatre

From: David Kimei Yogi <davidyogi@gmail.com>

Sent: Fri, Mar 17, 2023 at 6:19 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org

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President Peskin, Supervisor Melgar, and Supervisor Preston,

I hope this message finds you well. My wife and I are San Francisco Castro residents, and two of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,300 petition signers to Save the Castro.

**We are writing to you to express support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.**

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

**The Castro Theater represents an affordable place for all in an inspiring venue.** Turning it into an event venue (of which the City has many, many of already) will:

1. Restrict access to only those with means to pay the high ticket fees for events
  2. Again limit footfall in the neighborhood-- [The recent proposed plan reported on by the Chronicle](#) by Another Planet only calls for events less than 1/2 of the year-- of this, only 1/4 (of the 1/2) would be for LGBTQ programming-- laughable window-dressing--and films would be shown less than once a week). Many businesses have closed in the neighborhood, drug use is high, and morale is very low--it's embarrassing seeing tourists in the neighborhood.
- There are many good examples of how theaters can be sustainable (The Balboa Theater, for example, has been very successful since launching its film programming and has expanded operations to the Four-Star Theater in 2023. [Look at the Roxie Theater's performance as well.](#))
    - The owners knew the theater's role and significance for the community when they bought it.
  - Reverting the Castro Theater to a **majority-dormant** "events" space with some movies is a money-grab that will hurt an already struggling neighborhood---more movies means more business for the Castro neighborhood.

Sincerely,  
David and Laura Yogi

## Save the Castro Theatre

From: Nancy K. Fishman <nancykfishman@gmail.com>

Sent: Tue, Mar 14, 2023 at 3:35 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a former San Francisco resident of many years (and a current resident of the East Bay), a film festival worker and publicist and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage. There are many venues in the Bay Area for live music. There is only one temple of cinema in San Francisco. It, like the Paramount Theatre in Oakland, can accommodate both live music and movies with fixed seating. Please protect one of San Francisco's jewels of architecture and one of its cultural landmarks.

Sincerely,

Nancy K. Fishman

---

Nancy K. Fishman

T: (510) 290-0255

# Save the Castro Theatre

From: Juliana Mojica <mojicaarts@gmail.com>

Sent: Thu, Mar 9, 2023 at 1:14 pm

To: diane.matsuda@sfgov.org, ruchira.nageswaran@sfgov.org, kate.black@sfgov.org, chris.foley@sfgov.org, richard.se.johns@sfgov.org, lydia.so@sfgov.org, jason.wright@sfgov.org, Rachael.Tanner@sfgov.org, kathrin.moore@sfgov.org, sue.diamond@sfgov.org, joel.koppel@sfgov.org, theresa.imperial@sfgov.org, gabriella.ruiz@sfgov.org, Alex.westhoff@sfgov.org, Audrey.merlone@sfgov.org, MandelmanStaff@sfgov.org, ChanStaff@sfgov.org, DorseyStaff@sfgov.org, Gordon.Mar@sfgov.org, MelgarStaff@sfgov.org, Aaron.Peskin@sfgov.org, Dean.Preston@sfgov.org, Hillary.Ronen@sfgov.org, Ahsha.Safai@sfgov.org, Catherine.Stefani@sfgov.org, Shamann.Walton@sfgov.org, Rich.hillis@sfgov.org, Richard.sucre@sfgov.org, Jonas.ionin@sfgov.org

Cc: info@savethecastrotheatre.org

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Dear Supervisors, Historical Preservation Commission, and Planning Commission,

As a former San Franciscan who still loves the city and its history – especially the Castro Theater, I am deeply concerned about the future of the Castro Theatre—a vital community resource and a beacon for film, and the LGBTQ+ community, within the City and around the world. The Castro must not be valued mainly for its ability to earn money for a corporate entity.

I am writing to urge you to help save the Castro for the community, by including the sloped floor and orchestra seats in the update of the Theatre's landmark designation. San Francisco has many chairless, flat-floored venues for live music, but only the Castro Theatre—San Francisco's last surviving single-screen movie palace and an iconic community building—can present film and community events to large audiences.

The sloped floor and seats are key historical characteristics that define the venue as a cinema and performance space. There are dozens of historic movie houses across the country that have undergone renovations and maintained their sloped floor and orchestral seating, while thriving as multi-use spaces, including the United Palace and the Beacon in NYC, the Orpheum and the Theatre at Ace Hotel in Los Angeles, the Fox Theaters in Atlanta, Detroit, and St. Louis, and the Oakland Paramount.

Expanding the landmark designation will protect the Castro's soul. It will ensure that film festivals, luminaries of the world of cinema, and LGBTQ+ and other community events are able to continue using the theatre at affordable prices.

Sincerely,

Juliana Mojica

## Save the Castro Theatre

From: Charly Zukow <charlyzukow@gmail.com>

Sent: Wed, Mar 8, 2023 at 1:47 pm

To:

Cc: [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org), Mandelman, Rafael (BOS)

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, living in the Castro, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

[Your Name]

**Charly Zukow**

[charlyzukow@gmail.com](mailto:charlyzukow@gmail.com)

415.309.2009

he/him

## Save the Castro Theatre

From: Cheryl Rosenthal <truetolifefilms@me.com>

Sent: Tue, Mar 7, 2023 at 2:29 am

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Cheryl Rosenthal

## Save the Castro Theatre

From: cjm <nonutdasa@yahoo.com>

Sent: Tue, Mar 7, 2023 at 1:28 am

To: aaron.peskin@sfgov.org, myrna.melgar@sfgov.org, dean.preston@sfgov.org

Cc: Savethecastrotheatre Info, rafael.mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident in District 8 and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Connie Jeung-Mills



## Save the Castro Theatre

From: Marina Chu <chu.marina@gmail.com>

Sent: Tue, Mar 7, 2023 at 12:12 am

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a proud San Francisco native and former employee of the Castro Theatre prior to the operations change to Another Planet Entertainment, and one of the many supporters of preserving this magnificent historic theater, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “**presence of seating**” to the more accurate “**fixed theatrical seating configured in movie-palace style.**”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Marina Chu

## Save the Castro Theatre

From: Renee Monte <rmonte@icloud.com>

Sent: Mon, Mar 6, 2023 at 10:11 pm

To: Aaron.Peskin@sfgov.org, myrna.melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

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Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident living in the Outer Richmond who loves going to the Castro Theatre after having dinner at one of the neighborhood restaurants. I stand (and sit) with the 11,000 petition signers who are part of the Save the Castro movement.

Memories of going to the Castro include Silent Film festivals, Noir festivals, and Sing-A-Longs. We took my 80 something mom to a Little Mermaid Sing-A-Long and posed for photos wearing our crowns outside the theatre. I went to the Sound Of Music Sing-A-Long more than once mostly to hiss the Baroness. I was also selected at one of those performances to parade across that fabulous stage in my 'Raindrops on Roses' costume. One of the features of the theatre that makes it the Castro and not another venue somewhere is the seating. I like sitting low with great sight lines while watching and listening to the Mont Alto Motion Picture Orchestra provide live accompaniment to Buster Keaton's brilliance.

And now, I am writing to the three of you as members of the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023. Specifically, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

Thanks,  
Renee Monte

## Save the Castro Theatre

From: Netta Fedor <nettaffedor@gmail.com>

Sent: Mon, Mar 6, 2023 at 6:36 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: Save the Castro Theatre, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Netta F. Fedor

Netta F. Fedor  
1970 Sutter Street, Apartment 111  
San Francisco, CA 94115  
415.559.6946  
[nettaffedor@gmail.com](mailto:nettaffedor@gmail.com)

## Save the Castro Theatre

From: Doug McKirahan <ratt57@pacbell.net>

Sent: Mon, Mar 6, 2023 at 4:32 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org,  
info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

## Save the Castro Threater!!

From: Bob Carasik <bobcarasik@gmail.com>

Sent: Tue, Mar 7, 2023 at 8:18 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre. I ask that you update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Bob Carasik

Bernal Hts.

## Save the Castro, please!

From: Carolyn Tillie <carrie@carolyntillie.com>

Sent: Sun, Apr 2, 2023 at 3:59 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: Rafael.Mandelman@sfgov.org, info@savethecastrotheatre.org

---

Dear Aaron, Myrna, Dean, and Rafael,

I moved to the Bay Area from Southern California in 1999. One of the reasons I decided to relocate was the truly extraordinary history, architecture, arts, and "spirit" that inhabited San Francisco which I found wanting in Los Angeles, San Diego, and Orange County. Relying on the Castro Theatre for classic cinema and film festivals filled my heart and fed my soul.

Please accept this correspondence as my support of the Landmark Designation Ordinance for the Castro Theatre to maintain its historical integrity. I am requesting that the Committee clarify the language; updating *presence of seating* to a more accurate, *fixed theatrical seating configured for a movie-palace* style of architecture.

I entreat you to help maintain the historical prevalence of the Castro Theatre as a beloved San Francisco landmark.

With kindest personal regards,

Carolyn Tillie

[www.carolyntillie.com](http://www.carolyntillie.com)

707-688-0297

2480 Mission St., Ste. 212

San Francisco, CA 94037

## Save the Castro!

From: Victoria75 <starrynight817@yahoo.com>

Sent: Mon, Apr 3, 2023 at 12:34 am

To: info@savethecastrotheatre.org

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My name is Victoria Golden and I am greatly concerned about the cultural and sociological loss from proposal to remove seating at the Castro Theatre. It would be a tragic loss as this a major location with importance to the LGBTQ community and would impact the types of events that are possible for this community. The Castro Mission District also has long connections with the Latino community and the building design celebrates the cultural fusion that is part of mission revival architecture. This theater is a beautiful historic treasure as its and seating arrangement is how the architect intended it to be experienced. The theater was listed on the City's historic register to protect the historic building from proposals that impact its historic value. The architect Timothy Pflueger was an interior designer and is tied to the very history at the core of what makes the City of San Francisco special; the Bay Bridge, Fairmont Hotel, St. Francis etc. With so few original theaters intact from the Art Deco period in the City of San Francisco, I close asking for a vote to reject this proposal in order to protect and maintain this site for future generations to experience in all its original grandeur.

Starrynight817@yahoo.com

## Save the Historic Castro Theater

From: Shana Barchas <shanabarchas@gmail.com>

Sent: Mon, Apr 3, 2023 at 4:24 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org,  
info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear Supervisors,

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a HISTORIC MOVIE PALACE and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Shana Barchas

P.S. This is the last theater of its kind in SF. It is beloved by so many people and a link to our collective past. Please do not forfeit its cultural and historical significance to make a buck.



## Save the seats

From: S F <stefisk@gmail.com>

Sent: Fri, Mar 31, 2023 at 1:38 pm

To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I would like to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

My support for this decision arises from having attended well over 1000 screenings in the Bay Area's repertory theaters over the past decade, and from co-founding a website that serves as a consolidated calendar of repertory, festival, and exclusive film screenings in theaters across the Bay Area. I am very invested in the promotion and survival of the Bay Area's film repertory and festival community. To replace fixed seating with portable chairs fit for a hotel conference room would be a desecration of one of the most famous theaters in the world, for no tangible benefit beyond increased alcohol sales and banquet rental opportunities for APE.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Stephen Fisk

**SUBJECT: Save the Castro Theatre**

From: Dan Karkoska <djdanksf@gmail.com>

Sent: Sun, Mar 12, 2023 at 5:03 pm

To: Dean.Preston@sfgov.org, Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org

Cc: info@savethecastrotheatre.org, Rafael.Mandelman@sfgov.org

---

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Dan Karkoska

**From:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**To:** [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** FW: Save the Castro Theatre Seats  
**Date:** Friday, April 14, 2023 1:02:34 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

-----Original Message-----

From: "Tanya Zimbardo (she/her)" <[tzimbardo@SFMOMA.org](mailto:tzimbardo@SFMOMA.org)>  
Sent: Thursday, April 13, 2023 2:49pm  
To: "Aaron.Peskin@sfgov.org" <[Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)>, "Myrna.Melgar@sfgov.org" <[Myrna.Melgar@sfgov.org](mailto:Myrna.Melgar@sfgov.org)>, "Dean.Preston@sfgov.org" <[Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)>  
Cc: "info@savethecastrotheatre.org" <[info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)>, "Rafael.Mandelman@sfgov.org" <[Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)>  
Subject: Save the Castro Theatre Seats

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a fifth-generation San Francisco native and a resident of Glen Park. My love of cinema was fostered by numerous visits to the Castro Theatre since I was a teenager. It was where I was introduced to a wider range of movies, from remastered foreign films to historic noir and silent films. I have since taken members of my family, from my niece at the age of 3 to experience "Sing-a-long Little Mermaid" to my 90-year-old father to watch together "West Side Story" in all its glory on the big screen, among other programs. Cinema at the Castro Theatre undoubtedly contributed to my professional interests and expertise. I currently curate moving image work at SFMOMA for gallery and screening contexts and have guest-curated artist film/video screenings at nonprofits locally. SFMOMA and a range of cultural organizations have partnered with the Castro Theatre in the past to offer select special event screenings.

Too many theatres in San Francisco have shuttered. There is only one Castro Theatre, and this magnificent movie palace needs to be saved! The proposed removal of seats will be a devastating blow to film festivals to be able to even consider this venue again and for any regular film programming schedule to continue. We cannot lose this invaluable community gem simply because APE wishes to install more bars...

I, therefore, am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro. I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Tanya Zimbardo

Current exhibitions:

[Susan Philipsz: Songs Sung in the First Person](#)  
[on Themes of Longing, Sympathy and Release](#)

SFMOMA Floor 7 Terrace

Ongoing

[Ragnar Kjartansson: The Visitors](#)

SFMOMA Floor 6

Through May 2024

**Tanya Zimbardo (she/her)**  
**Assistant Curator of Media Arts**

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415.357.4081  
tzimbardo@SFMOMA.org  
151 Third Street | San Francisco, CA 94103

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**From:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**To:** [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** FW: Save the Castro Theater  
**Date:** Friday, April 14, 2023 1:02:49 PM

---

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-----Original Message-----

From: "Leigh Ausiello" <[leigh.ausiello@gmail.com](mailto:leigh.ausiello@gmail.com)>  
Sent: Wednesday, April 12, 2023 3:08pm  
To: [Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org), [Myrna.Melgar@sfgov.org](mailto:Myrna.Melgar@sfgov.org), [Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)  
Cc: [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org), [Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)  
Subject: Save the Castro Theater

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I am a San Francisco resident, and one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

**I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase** that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, **I am requesting that the Committee clarify the language, updating “presence of seating” to the more accurate “fixed theatrical seating configured in movie-palace style.”**

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,  
Leigh Ausiello

**From:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**To:** [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** FW: Save The Castro Theatre  
**Date:** Friday, April 14, 2023 1:02:56 PM

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-----Original Message-----

From: "Terride3@earthlink.net" <terride3@earthlink.net>  
Sent: Wednesday, April 12, 2023 12:46pm  
To: Aaron.Peskin@sfgov.org, Myrna.Melgar@sfgov.org, Dean.Preston@sfgov.org  
Cc: "Save the Castro Theatre" <info@savethecastrotheatre.org>, Rafael.Mandelman@sfgov.org  
Subject: Save The Castro Theatre

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

I'd like to start by saying I'm a long-time San Francisco resident, a loving patron of the Castro Theatre and most importantly a VOTER.

I am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 11,000 petition signers to Save the Castro.

I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

Sincerely,

Terri DeSalvo  
407 Fair Oaks  
San Francisco, CA 94110  
Long-time San Francisco Resident and VOTER

**From:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**To:** [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** FW: Save The Castro!  
**Date:** Friday, April 14, 2023 1:03:32 PM

---

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-----Original Message-----

From: "John Flanagan" <[friscoflan@gmail.com](mailto:friscoflan@gmail.com)>  
Sent: Wednesday, April 12, 2023 1:56am  
To: [Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org), [Myrna.Melgar@sfgov.org](mailto:Myrna.Melgar@sfgov.org), [Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)  
Cc: [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org), [Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)  
Subject: Save The Castro!

Dear President Peskin, Supervisor Melgar, and Supervisor Preston, thank you for your time.

I'm a San Franciscan, and will keep this short. The Castro Theatre is one of the great movie palaces left on this planet, and that's not hyperbole. It's the truth. It's a landmark that needs to stay the way it is. You don't lose the things that make a city great. Please do whatever's in your power to make this happen.

sincerely, john flanagan

494 27th Ave. #53  
San Francisco, CA 94121  
415 519 1962

**From:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**To:** [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** FW: Castro Safety First - APE Trip and Fall  
**Date:** Friday, April 14, 2023 1:02:28 PM  
**Attachments:** [Castro Safety First - APE Trip and Fall.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

-----Original Message-----

From: "John Bengtson" <[John@silentechoes.net](mailto:John@silentechoes.net)>  
Sent: Thursday, April 13, 2023 12:48pm  
To: "Aaron.Peskin@sfgov.org" <[Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)>, "myrna.melgar@sfgov.org" <[myrna.melgar@sfgov.org](mailto:myrna.melgar@sfgov.org)>, "Dean.Preston@sfgov.org" <[Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)>  
Cc: "Rafael.Mandelman@sfgov.org" <[Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)>  
Subject: Castro Safety First - APE Trip and Fall

Dear President Peskin, Supervisor Melgar, and Supervisor Preston:

Community and preservation issues aside, APE's plans to convert the beloved Castro Theatre movie palace into a nightclub will also flood the theatre with trip and fall hazards.

The theatre currently has a smooth, gently sloped floor with permanently affixed seats.

As shown by these illustrations, common sense dictates replacing a smooth floor with platforms, risers, stairs, and stackable chairs, will limit access to many patrons, and greatly **increase** the trip and fall risk for all patrons.

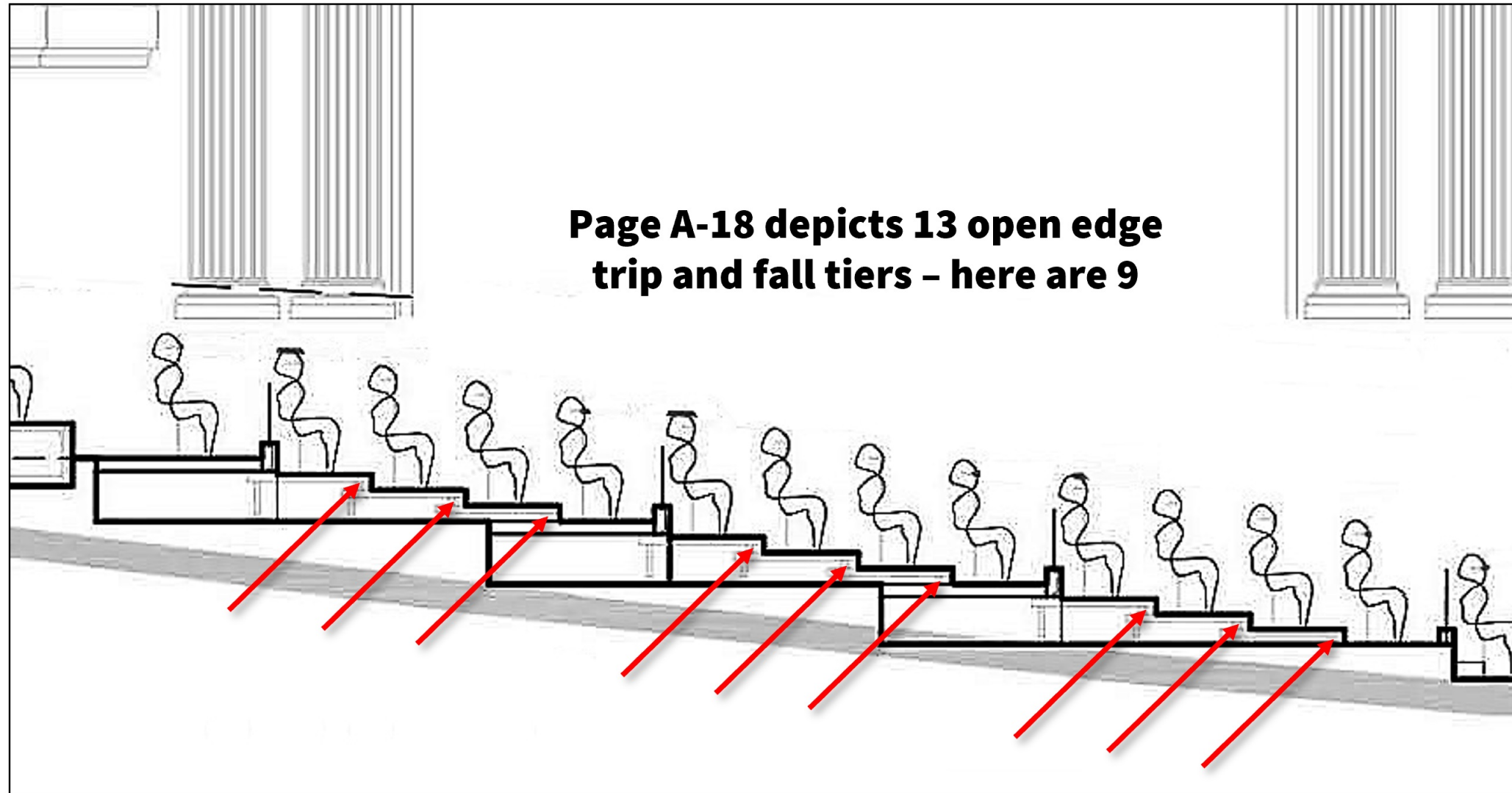
APE's complicated and expensive plans to "solve" an unnecessary self-inflicted problem will expose the public to far greater risk throughout the theatre.

Doesn't "the presence of seating" imply the presence of *safe* seating? It would be far easier, cheaper, and **safer** to Save the Seats.

Respectfully submitted,  
John Bengtson, Castro Theatre Conservancy Secretary/Treasurer

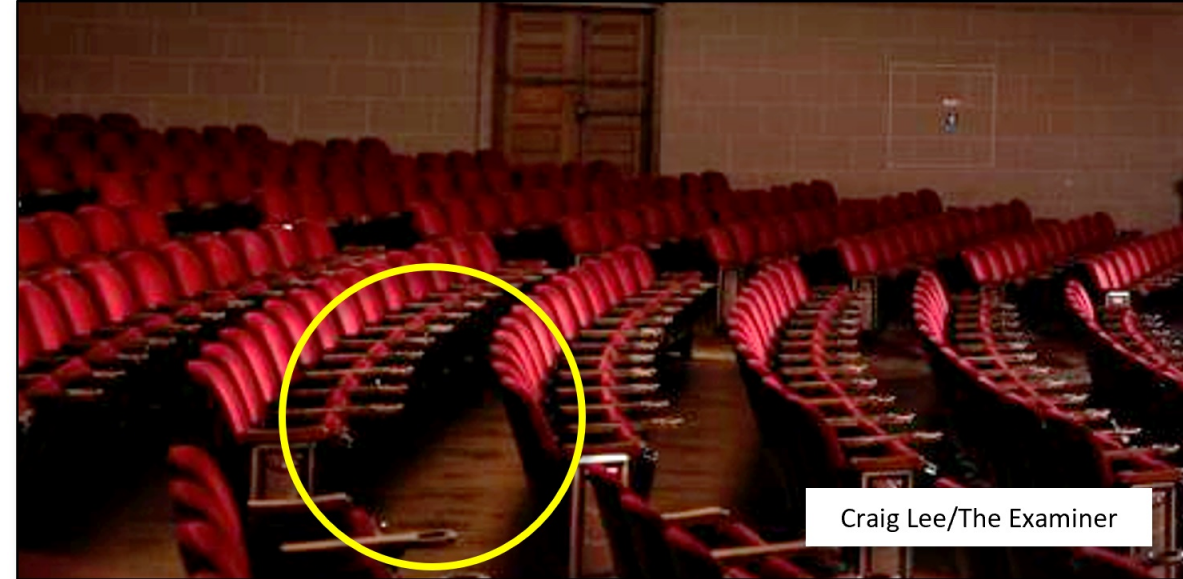


# Castro Safety First – APE Trip and Fall

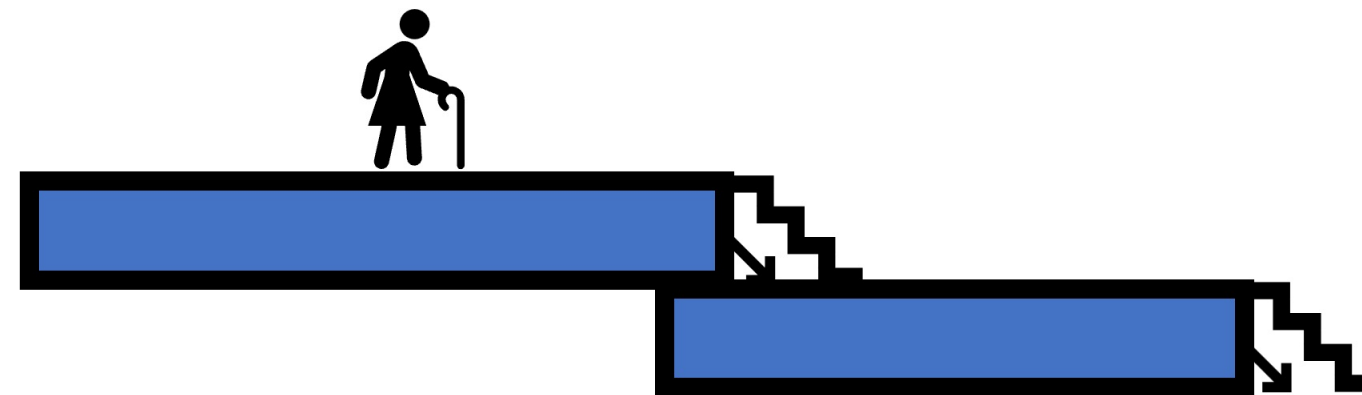


**Will people trip in the dark along these narrow open edge tiers?**

# Castro Safety First – APE Trip and Fall



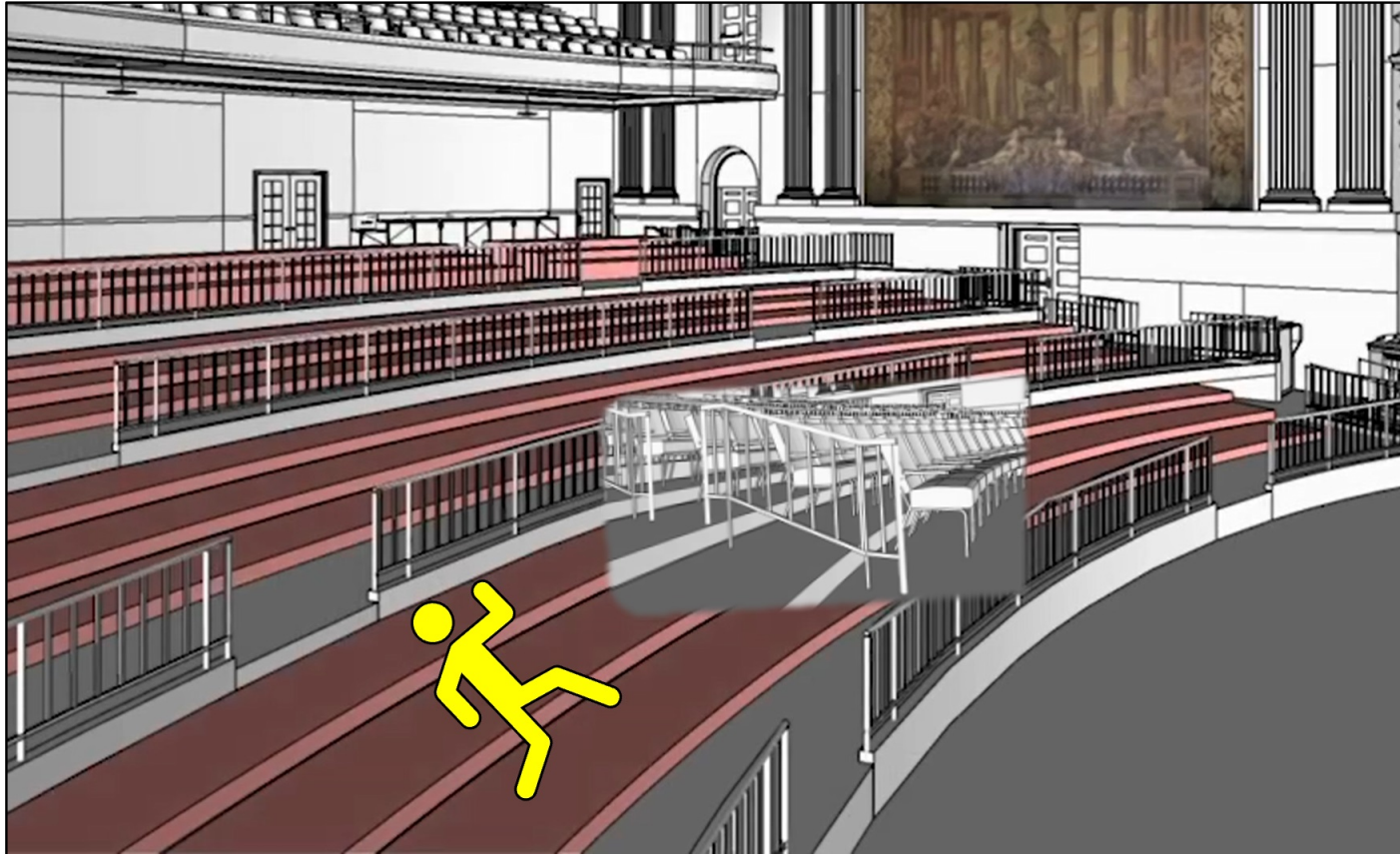
**Today people with limited mobility may carefully navigate the smooth sloped floor to any row of the theatre. The seat bottoms fold up with no protruding chair legs blocking the wide rows. People who struggle sitting down and rising up are safer with permanently attached seats.**



**Under proposed plans people with limited mobility must navigate steps from platform to platform, 8 steps to the center of theatre, 14 steps to reach the front.**



# Castro Safety First – APE Trip and Fall



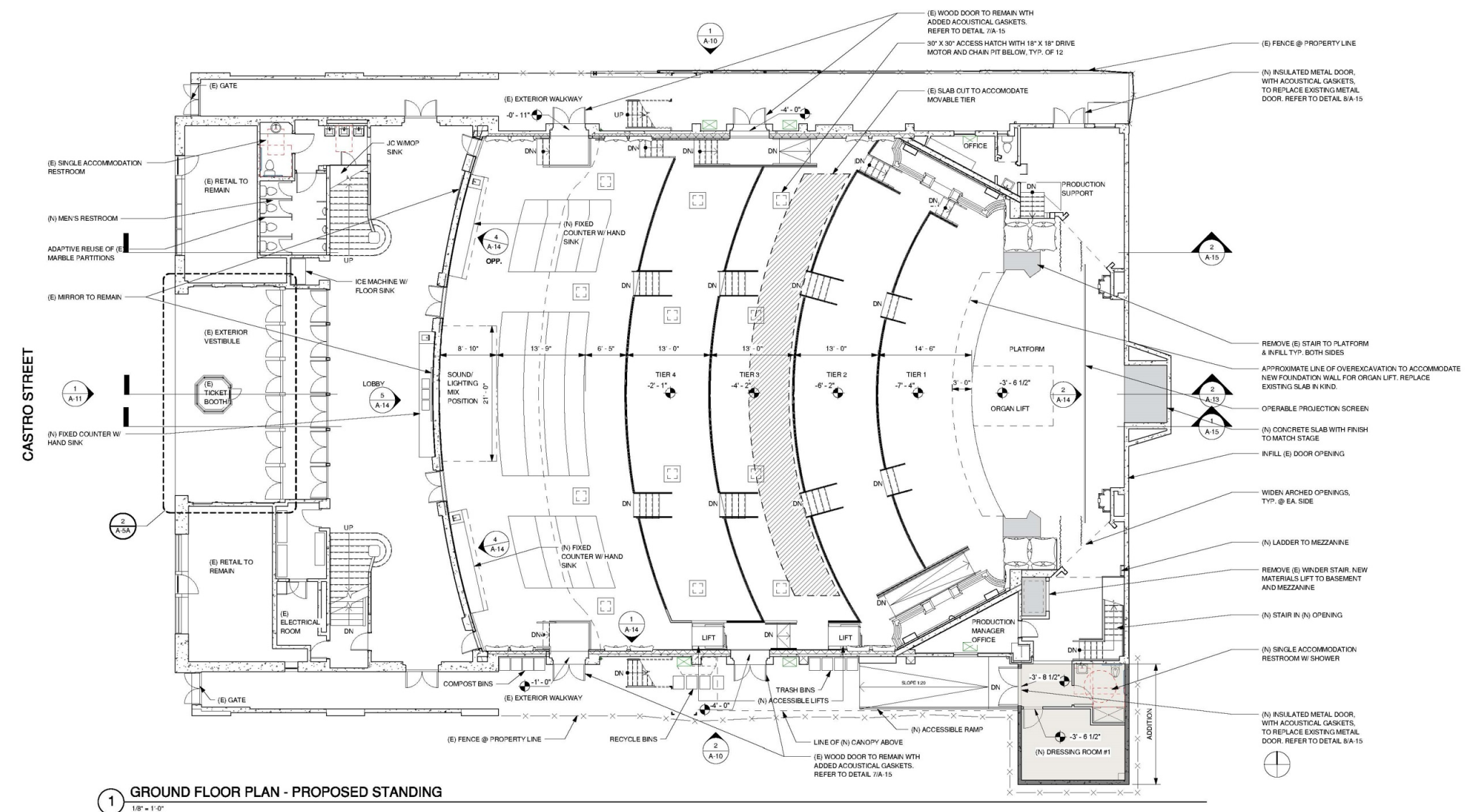
Stephen Bracco/Hoodline

**The plans replace 24 rows of 802 permanent seats with 20 rows of ~517 stackable chairs, most sitting on risers with open **unprotected** front edges, creating trip and fall hazards. People might step off the narrow open edges, especially in the dark. The chairs' protruding front legs create other tripping hazards. Can stackable chairs be secured safely enough for people who struggle with sitting and rising?**



# Castro Safety First – APE Trip and Fall

Page A-5A does not provide wheelchair access to the stage or the balcony. The proposed ADA lifts and ramps are necessitated because the smooth floor slope is covered with risers and stairs



455 LAMBERT AVENUE PALO ALTO, CA 94306  
WWW.CAWARCHITECTS.COM • 650.326.8888 • FAX: 650.326.8888

STAMP

CONSULTANTS

MILESTONE DATE

PROJECT NAME

CASTRO THEATER

429 CASTRO ST, SAN FRANCISCO, CA 94114

SHEET TITLE

GROUND FLOOR PLAN - PROPOSED STANDING

PROJECT NO. 21-008

DRAWN BY KS, PS

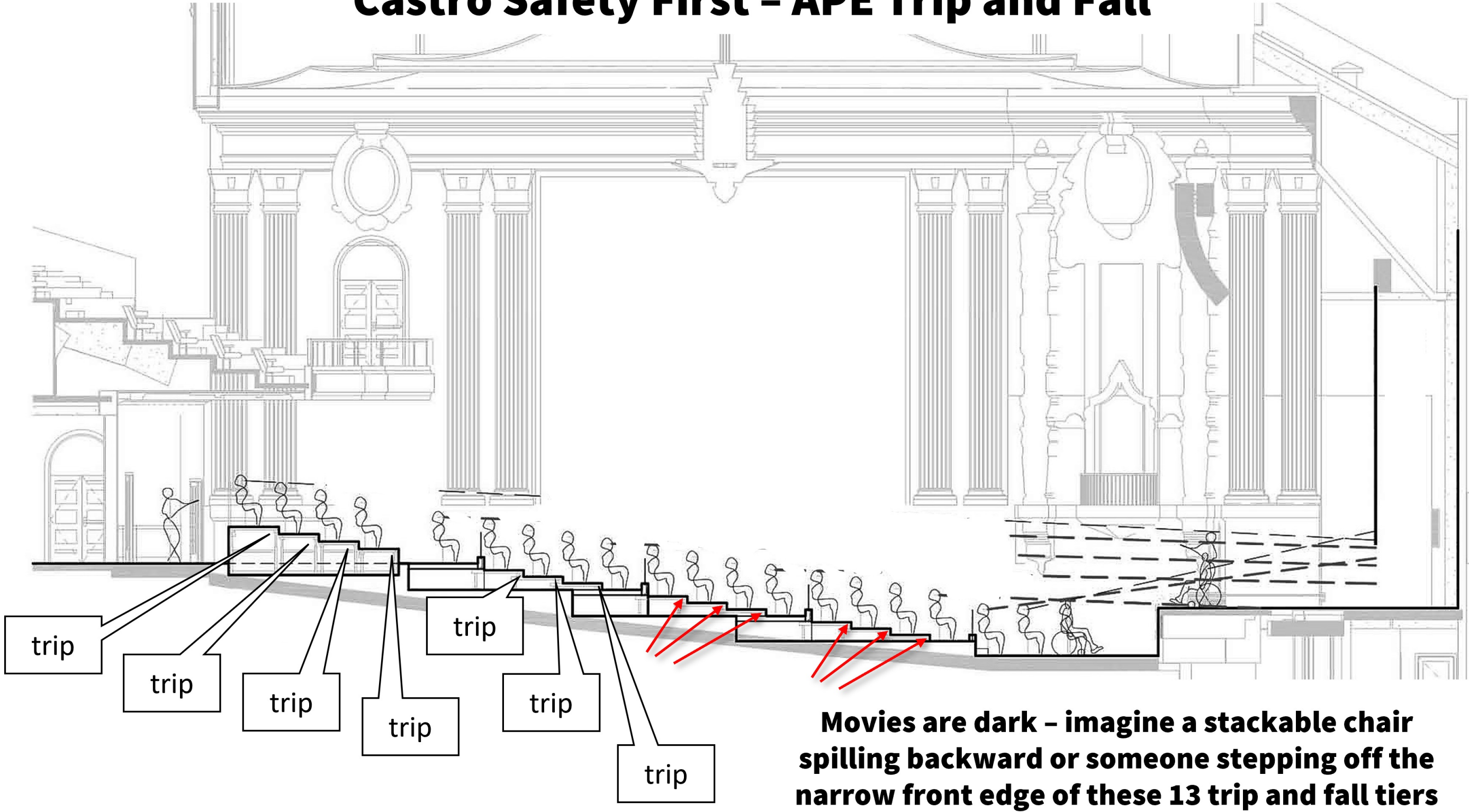
CHECKED BY KW, CW

SHEET

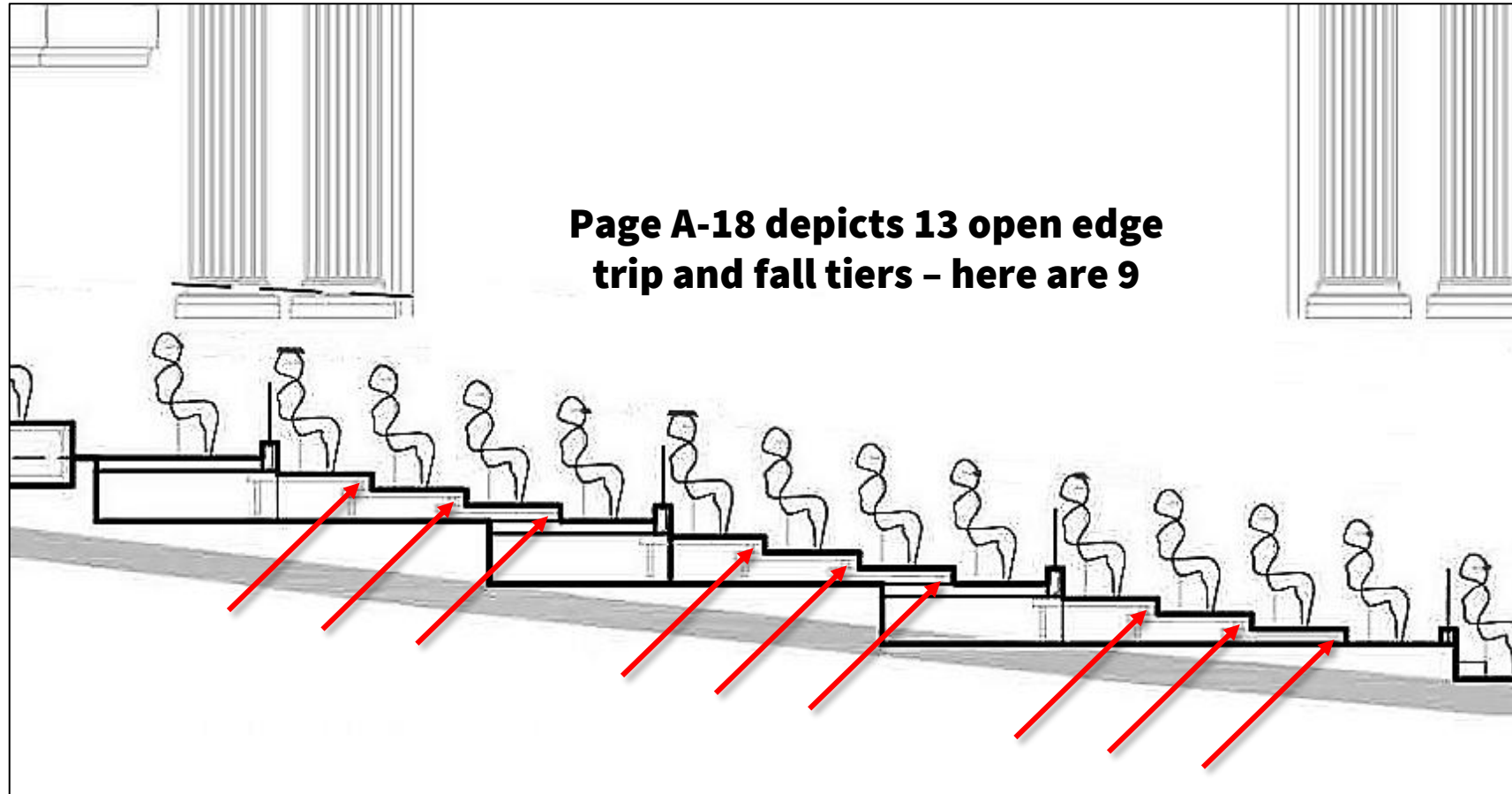
A-5A

3/24/2023 4:01:50 PM

# Castro Safety First – APE Trip and Fall



# Castro Safety First – APE Trip and Fall

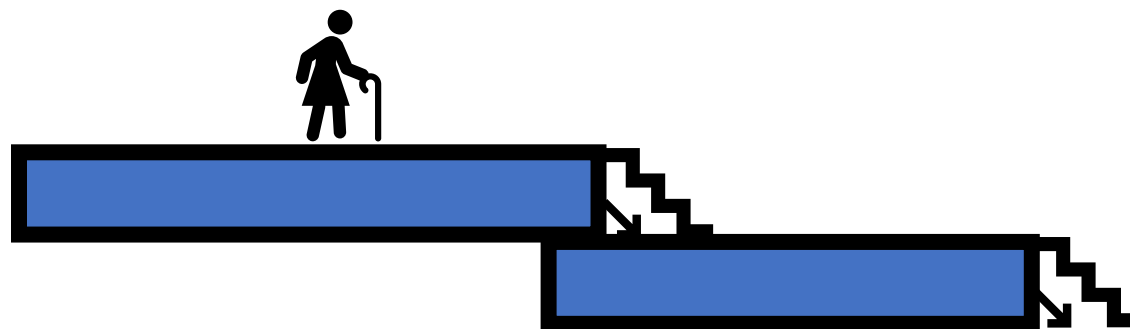


**Will people trip in the dark along these narrow open edge tiers?**

# Castro Safety First – APE Trip and Fall



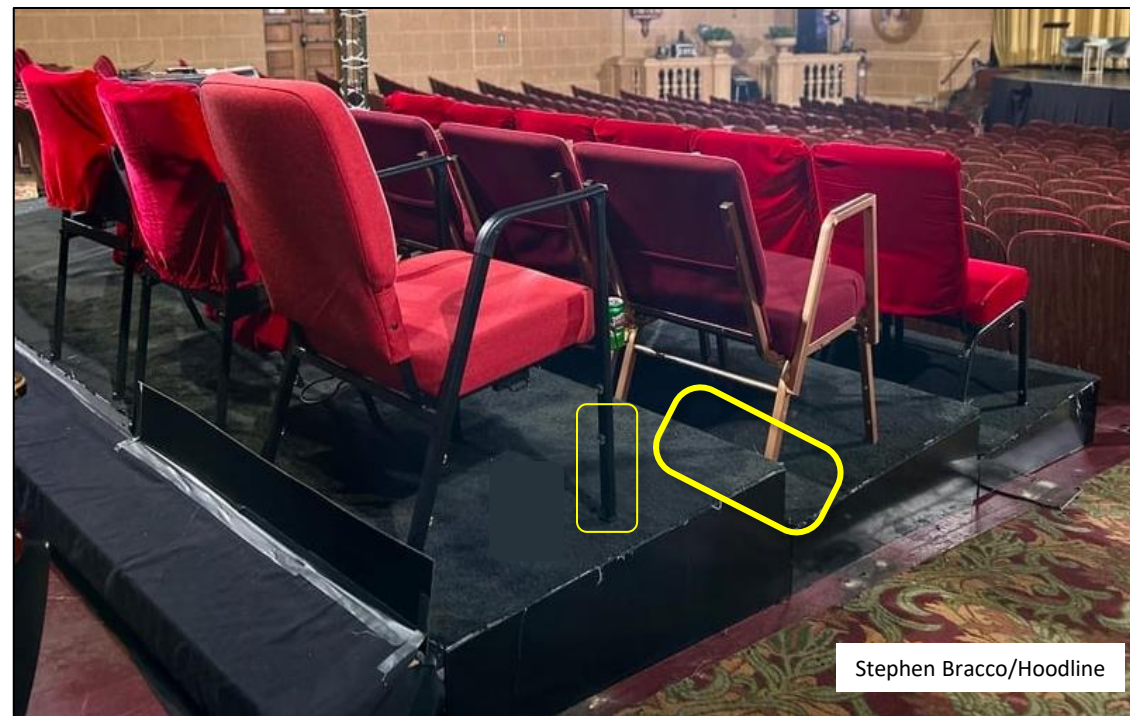
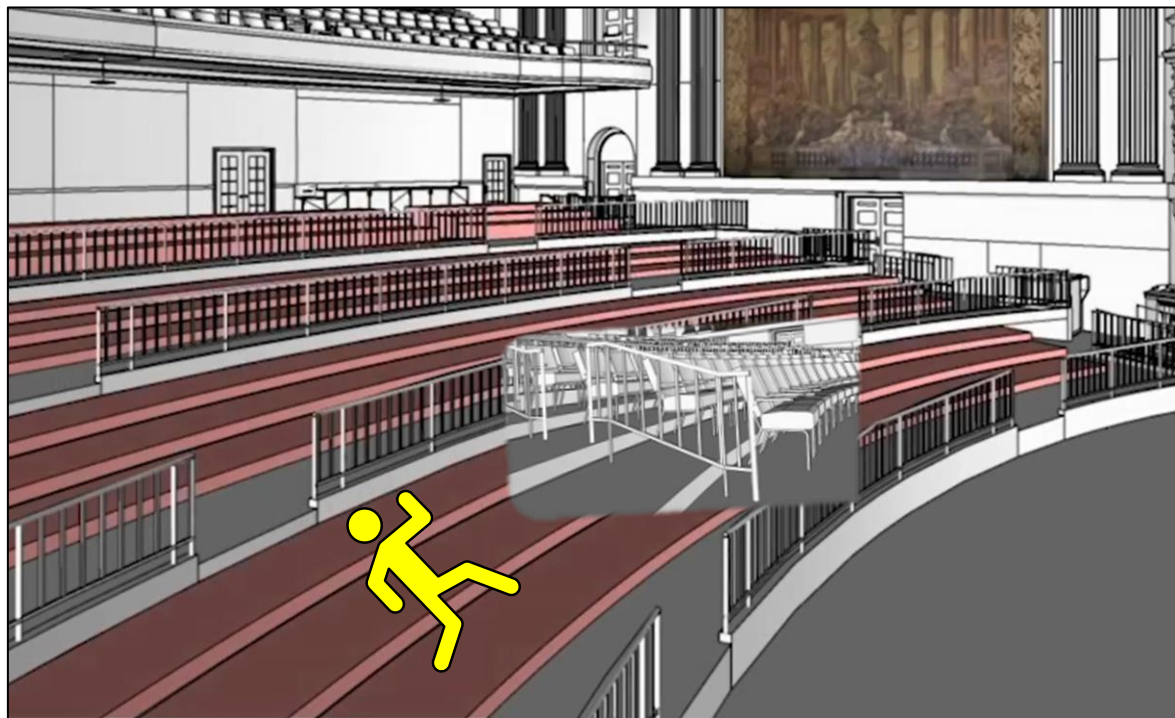
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**Under proposed plans people with limited mobility must navigate steps from platform to platform, 8 steps to the center of theatre, 14 steps to reach the front.**



# Castro Safety First – APE Trip and Fall



Stephen Bracco/Hoodline

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**CAW**  
ARCHITECTS

STAMP

#### CONSULTANTS

△	MILESTONE	DATE
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PROJECT NAME

CASTRO THEATER

1

429 CASTRO ST, SAN FRANCISCO.  
CA 94114

SHEET TITLE

GROUND FLOOR PLAN -  
PROPOSED STANDING

PROJECT NO. 31-005

ORAWALBY	MS RS
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CHECKED BY: NON CI

SHEET

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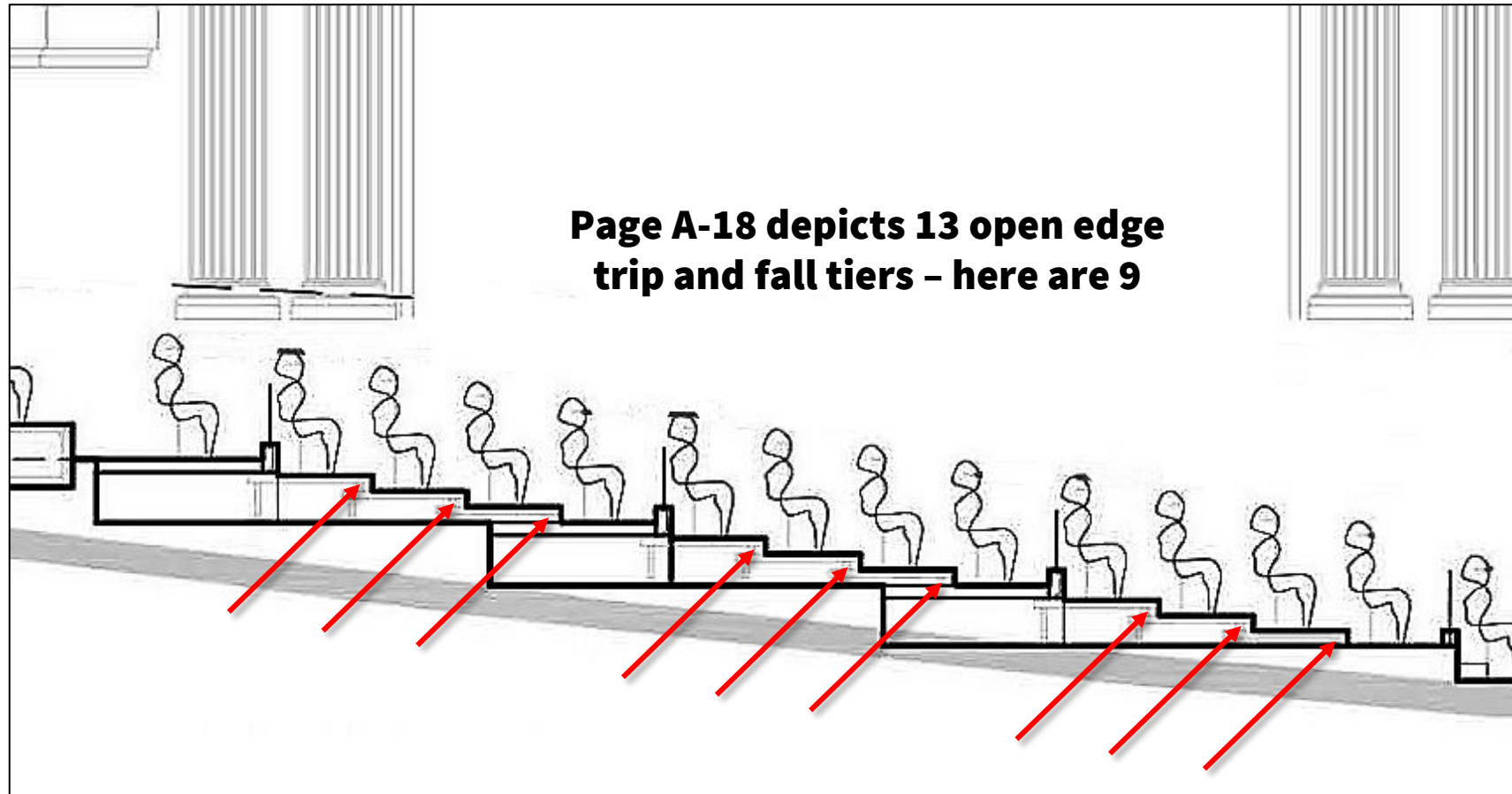
[illegible]

1 GROUND FLOOR PLAN - PROPOSED STANDING  
1/8" = 1'-0"

trip

**Movies are dark – imagine a stackable chair spilling backward or someone stepping off the narrow front edge of these 13 trip and fall tiers**

# Castro Safety First – APE Trip and Fall

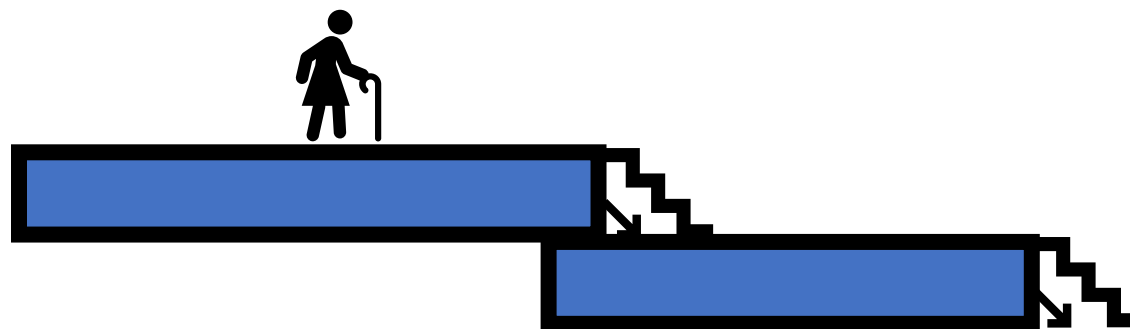


**Will people trip in the dark along these narrow open edge tiers?**

# Castro Safety First – APE Trip and Fall



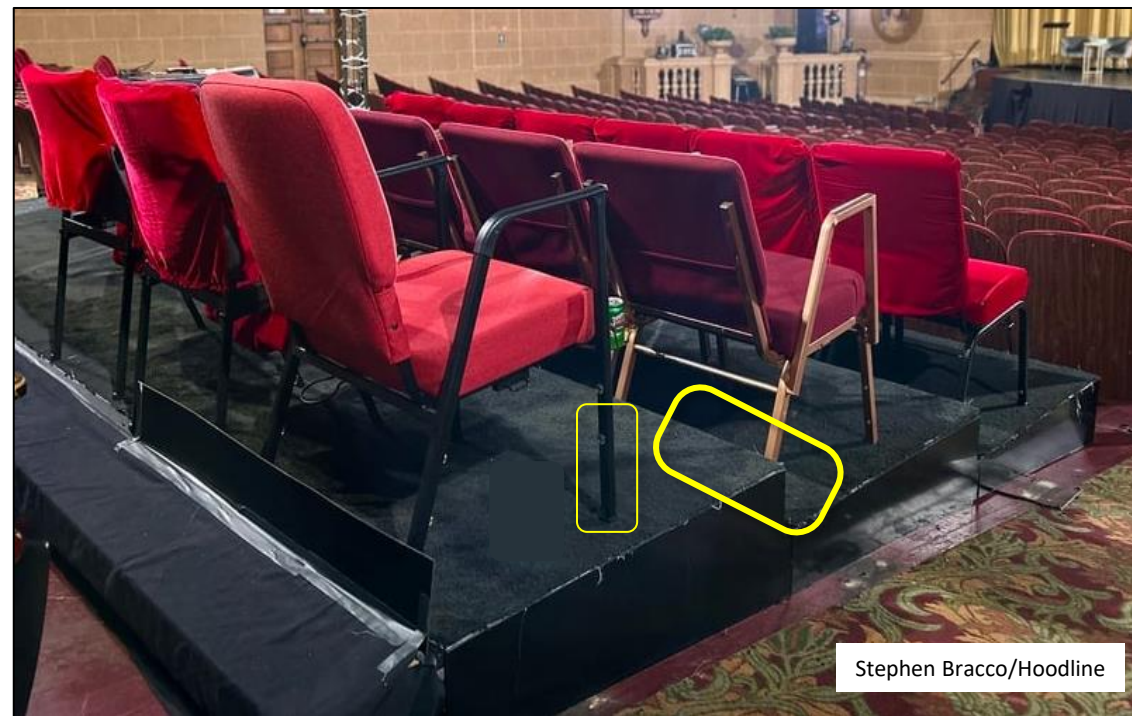
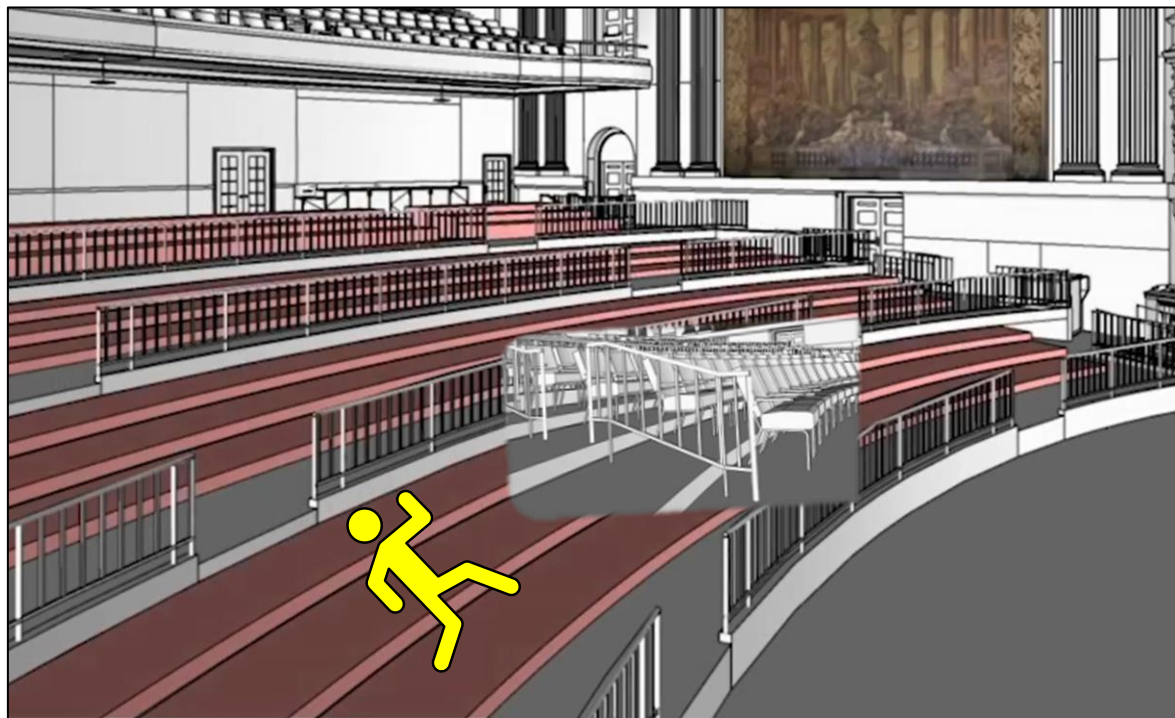
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# Castro Safety First – APE Trip and Fall



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**CAW**  
ARCHITECTS

STAMP

## CONSULTANTS

△	MILESTONE	DATE
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PROJECT NAME:

CASTRO THEATER

1

429 CASTRO ST. SAN FRANCISCO.  
CA 94114

SHEET TITLE

GROUND FLOOR PLAN -  
PROPOSED STANDING

PROJECT NO. 21-008

DRAWN BY KS PS

CHECKED BY: KW. CW

SHEET

**A-5A**

09/06/2008 4:01:50 PM

[illegible]

 GROUND FLOOR PLAN - PROPOSED STANDING

1/8" = 1'-0"

trip

trip

trip

**Movies are dark – imagine a stackable chair spilling backward or someone stepping off the narrow front edge of these 13 trip and fall tiers**



**From:** [Mya Byrne](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Major, Erica \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#); [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**Subject:** Save the Castro Theatre  
**Date:** Friday, April 14, 2023 12:02:38 PM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear President Peskin, Supervisor Melgar, and Supervisor Preston, along with the Board:

I am a filmmaker and musician who is trans and queer; part of the SF-based Periwinkle Cinema collective. I live in San Francisco and New York, and am one of the many supporters of preserving the Castro Theatre, which includes hundreds who have attended meetings and given their testimony at City Hall, and over 12,000 petition signers to Save the Castro.

When I moved to the Bay in 2015, a friend gave me a ticket to see Fassbinder's *Querelle* at the Castro, the very first weekend I was in town. I walked into the theatre, a newly out queer person with very little community or exposure to queer culture, and was breathless as I gazed at the interior, the beautiful sloping floor guiding me down, like the theatres of my youth before the multiplex era. The seats enveloped me, and I watched that film and thought to myself, "How important this place is, and what a sense of place; how many of my queer ancestors sat where I sit, feeling what I am feeling right now?" And I felt home, and held, and like all the hard decisions and travails I had to go through to get to that very moment of wholeness were completely worth it all. In that nubby, warm theatre seat I began to cry, the first of many tears I've shed in that theatre while experiencing queer and trans joy through cinema with our beautiful multigenerational community.

San Francisco is a special place. And there are wonderful uses for the Castro that could certainly include evening programming of live music or entertainment, as there always have been. The Castro needs more of that. But it must be done with our community in mind, and to change the Castro's very essence by removing fixed theatrical seating in a movie palace style is not the answer. We will lose so much, and we've already lost enough. People's tears are embedded in those seats, in that floor. The spirits of our lost brothers, sisters, and siblings sit with us as we watch our films openly holding hands with our partners, or sing along with our friends and children, or laugh at drag shows, or commune at performances. I beg of you to ensure that future generations will be able to come to the Castro and finally feel at home, just like I did nearly a decade ago.



When you sit in a movie palace, it is a temple of awe and wonder. You become a child again, those seats like a comforting parent. That's what they were designed to do; they are places of wonder and imagination. Of hope.

And as one of the very few single-screen movies theatres in the WORLD remaining in close to its original movie palace configuration, the Castro is living history. It must be kept that way. With the other large movie palaces in the Bay that can run 35mm or that can premiere movies having closed in the last two years—including Deco masterpiece the California Theatre, which along with the Castro was essential for the presentations of film-based directors like Christopher Nolan and Quentin Tarantino—we also guarantee that San Francisco's reputation as a prominent home for cinematic excellence will die.

Thus, I am writing to the Land Use and Transportation Committee to express my support for the Draft Landmark Designation Ordinance for the Castro Theatre, with a request to update a specific phrase that will ensure the text of the ordinance accurately reflects the findings in the Landmark Designation Fact Sheet, which the Historic Preservation Commission approved on February 1, 2023.

The Landmark Designation Fact Sheet outlines the importance of the movie palace-style seating as a defining characteristic of the space as a historic cinema. Additionally, it demonstrates the significance of the orchestra configuration and the movie-palace seating for film heritage and LGBTQ intangible cultural heritage. With that in mind, I am requesting that the Committee clarify the language, updating "presence of seating" to the more accurate "fixed theatrical seating configured in movie-palace style."

With this change, the Committee will further the protection of the Castro Theatre as both a historic movie palace and a site of international significance for LGBTQ cultural heritage.

I further ask that the Committee and Board of Supervisors work with APE to rehire the many legacy Castro staff that were laid off in 2020-2021—including the programmers—as they, too, are essential to the past, present, and future of our great City and this great cultural institution.

Sincerely,

Mya Byrne

**From:** [info@savethecastrotheatre.org](mailto:info@savethecastrotheatre.org)  
**To:** [Major, Erica \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** FW: Castro Theatre Movies ARE good for Castro small business  
**Date:** Friday, April 14, 2023 1:01:48 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

-----Original Message-----

From: "Lynn Cursaro" <tomango3000@yahoo.com>  
Sent: Thursday, April 13, 2023 3:46pm  
To: "aaron.peskin@sfgov.org" <aaron.peskin@sfgov.org>, "myrna.melgar@sfgov.org" <myrna.melgar@sfgov.org>, "dean.preston@sfgov.org" <dean.preston@sfgov.org>  
Cc: "info@savethecastrotheatre.org" <info@savethecastrotheatre.org>, "rafael.mandelman@sfgov.org" <rafael.mandelman@sfgov.org>  
Subject: Castro Theatre Movies ARE good for Castro small business

Dear President Peskin, Supervisor Melgar, and Supervisor Preston,

Movies and other events at the Castro ARE good for the area's small businesses.

The first time I attended a screening at the Castro Theatre was as a teenager on a Wednesday matinee of *The Women* (1939), Summer of 1978. I was visiting for the day from the suburbs to shop at Aquarius Records, a destination record store then located on Castro.

The raucous screening made the day of shopping and eating in this vibrant neighborhood extra special.

The following Summer I moved to San Francisco where I have lived (almost) ever since. Castro Street has remained my Main Street for all these years.

Back when things were normal and I'd find myself in need of certain household items, I'd think immediately about the upcoming Castro Theatre screenings I was planning on seeing because I knew I could get light bulbs and such (and have more fun) at Cliff's.

I don't order books from Amazon, I buy or order them from Fabulosa and have done so since they were Dog-Eared Books. Although I live in the Western Addition, Castro is one of my main shopping streets.

Maybe it's just me, but I have NEVER shopped for housewares, books or coffee beans on the way to see live music. Gum and a cocktail maybe, but not a new desk lamp.

But I've picked items like that and so much more before screenings, after matinees and between halves of a double bill. (Even with a dark Castro I still shop the 'Stro, but less often.)

Fresh fruit from Buffalo Foods, sandwiches from Rossi's and burritos from La Tortilla have sustained me through countless events, from double bills to film fests.

APE does not allow ins and outs for its music events, which is a reasonable policy, but doesn't do Marcello's Pizza any good.

Keeping the Castro Theatre's capacity as a movie venue by preserving the raked will keep the area a vital place for all sorts of commerce.

Thank you for your hard work on this issue.

Sincerely,  
Lynn Cursaro

**From:** [Yvette Corkrean](#)  
**To:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Recent increase in violent crimes in SF and brutal attacks  
**Date:** Monday, April 17, 2023 11:38:41 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Yvette Corkrean formerly Carmignani  
2725 Sutter St.  
San Francisco, CA 94115

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott

I am writing to you today to express my deepest concerns about the recent increase in violent crimes, robberies, homelessness, and drug-related issues in what us to be one of the most beautiful cities in our country, San Francisco. I am also writing because this is very personal and has had a direct impact on my family. Don Carmignani, is my ex-husband and the father of my 2 beautiful children. Don and myself share 50-50% custody of our children, when my children are with their father they live at the location of their fathers attack.

It has taken time for me to write all of you, as these last two weeks have been extremely stressful and traumatizing on several levels. Resurfacing old emotions and memories and creating new fears and anger, not only for myself, my children, but also for every resident, visitor and tourist in San Francisco. This violent and almost deadly attack on my ex-husband could have happened to any one of us in San Francisco. If this attack happened to someone of a smaller size, an elder or child, they would have died a very painful and violent death. No one is safe living or visiting San Francisco in any neighborhood.

What is even more infuriating and frightening is after the attack on Don, the two homeless people affiliated with Mr. Doty remained outside the family home for several more days after repeated requests for removal. I am petrified for my children to walk outside their home due to the lawlessness that has been allowed in San Francisco.

It is because of your direct decisions and policies implemented over the last several years that have created an environment of lawlessness, tolerance and the catch and release of criminals. Decriminalizing theft, drug use, assaults, prostitution and overall crime, including defunding our beloved law enforcement, your policies have led to the deterioration of San Francisco.

The recent rise in violent crimes, including shootings, stabbings, assaults, and robberies, is alarming. It has caused fear and insecurity among residents, visitors and tourist alike. The

increasing number of homeless individuals on our streets, struggling with poverty, mental health issues, and addiction, is also a pressing concern. Additionally, the proliferation of drug-related activities and open drug use in public spaces is posing a threat to public health and safety.

As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community. Our Law enforcement officers are doing the best that they can with the limited resources they have been provided by the direct result of your defunding decisions and actions. I urge you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take decisive action for ensuring the safety and well-being of our citizens. Here are some specific areas that require attention:

1. Law enforcement: We need to ensure that our law enforcement agencies are adequately staffed, trained, and equipped to effectively combat crime in our city. This includes increasing your efforts to adequately recruit officers, increase presence in high-crime areas, enhancing community policing efforts, and providing the necessary resources for law enforcement agencies to carry out their duties effectively.
2. Urges the local prosecutor's office to work closely with law enforcement agencies to ensure that cases are thoroughly investigated, evidence is properly collected and preserved, and charges are filed and prosecuted in a timely and effective manner.
3. Homelessness: While San Francisco and California have become the sanctuary city and state for the country's homeless, the nation's homeless crisis should not fall solely on the responsibility of the San Francisco tax-paying residence. We need national funding for a national crisis to address the underlying causes of homelessness, such as mental health, and addiction services.
4. Drug-related issues: We need to implement evidence-based strategies to combat drug-related issues, including prevention, treatment, and enforcement. This includes working with healthcare providers and addiction specialists to provide comprehensive treatment options for individuals struggling with addiction. Most importantly, we need to increase enforcing laws against drug trafficking and distribution.
5. Accountability and transparency: We need to ensure that city leaders are held accountable for their actions, decisions, and policies. This includes regular reporting and transparency in addressing the concerns of the community, engaging in open and honest communication, and taking action to rectify any failures or shortcomings.

The entire nation is looking at San Francisco right now. Between violent crimes, vandalism, frightening reduction of law enforcement, as well as activist judges and extreme ideological leadership, San Francisco is a ticking time bomb for more chaos, crime and even death.

As a concerned resident, I expect my elected city leaders to take swift and effective action in

addressing these pressing issues. The safety and well-being of our community should be the top priority, and I urge you to work diligently in implementing measures to combat violent crimes, homelessness, and drug-related issues in San Francisco.

Thank you for your attention to this matter. I look forward to hearing back from you regarding the positive actions you will be taking to correct the policies you implemented that have lead to the deterioration of San Francisco.

Sincerely,

Yvette Corkrean  
415-539-8843

**From:** [Alix Mayer](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Make SF Safe Again  
**Date:** Monday, April 17, 2023 10:44:51 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Alexandra Mayer  
2351 Louis Rd  
Palo Alto, CA 94031

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I no longer feel comfortable driving to San Francisco. If I have to go, I take an Uber so I can be close to the entrance of where I need to go for my personal safety. I also don't feel comfortable parking my car in most neighborhoods in SF.

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.
3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
Alexandra Mayer

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**From:** [Kathy Trewin](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Crime in San Francisco  
**Date:** Saturday, April 15, 2023 4:13:16 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Kathleen L Trewin  
2432 15th St  
San Francisco, Ca 94114  
April 15, 2023

To: The Honorable Mayor London Breed  
1 Dr. Carlton B Goodlett Pl #92  
San Francisco, CA 941902

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

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2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.

3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
Kathleen L Trewin

**From:** [Jeffrey Koontz](#)  
**To:** [Breed, Mayor London \(MYR\)](#)  
**Cc:** [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** Crime Resolution  
**Date:** Saturday, April 15, 2023 11:16:34 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

London Breed et al  
City Hall  
San Francisco, CA

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.
3. Commissioners must also be held accountable for their actions, decisions, and

policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Sincerely,

Jeffrey Koontz  
155 Jackson Street, Apt 2408  
San Francisco, CA. 94111

**From:** [Mark Center](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#); [MarkI.Centerinname.com](#)  
**Subject:** Crime Resolution & Call to Action for San Francisco Republicans  
**Date:** Friday, April 14, 2023 5:52:21 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Mark Center, 39834 Wheatley Drive, Murrieta CA 92563

April 14, 2023

The Honorable London Breed, City Hall, Room 200, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.

2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.

3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,

Mark Center - 30 year resident of Montara CA , 94037

**From:** [William STEELE](#)  
**To:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Crime and Enforcement in San Francisco  
**Date:** Friday, April 14, 2023 1:00:07 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

William Robert Steele Jr  
32 Forest Side Ave  
San Francisco, CA. 94127

The Honorable Mayor London Breed  
1 Dr Carlton B Goodlett Pl # 200  
San Francisco, Ca 94102

Dear Mayor Breed, Members of the Board of  
Supervisors, District Attorney Jenkins and  
Police Chief Scott,

I am writing to express my grave concern  
about the drastic increase in violent crime,  
robberies, homelessness, and drug-related  
issues in our beloved city of San Francisco.  
As a 27 year resident and member of this  
community, I am deeply troubled by the  
impact these issues are having on the safety  
and well-being of our residents, visitors,  
tourists and businesses.

The rise in violent crimes, including  
shootings, stabbings, assaults, and  
robberies, is causing fear and stress among  
residents, especially among the vulnerable  
elderly. Homeless individuals continue to  
stream into San Francisco to take  
advantage of easy living on our streets.

Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions as well as lack of enforcement and follow thru in the District Attorney's Office. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an **urgent need to enforce** federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a **need to implement evidence-based strategies** to combat addiction, including prevention and abstinence programs.
3. Commissioners **must also be held accountable for their actions, decisions,**



**and policy suggestions.** They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. Businesses are leaving, vacancies are increasing, local employment is down, tax revenues are down. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement and ideology-based leadership has revealed San Francisco governance to be an abject failure and is having a devastating impact on safety and our economy.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to reduce crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,

William Robert Steele Jr.



Sent from my iPhone

**From:** [Sherri Sheridan](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Cc:** [Mindseyemedia](#)  
**Subject:** Tuesday's Vote To Turn SF Around From The Current Dystopian Nightmare We Live In Daily  
**Date:** Friday, April 14, 2023 12:48:10 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Sherri Sheridan  
129 Crestmont Drive  
San Francisco, CA 94131

April 14, 2023

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

Living in San Francisco right now feels like being trapped in a dystopian urban horror film. I have lived in San Francisco for 40 years now and it has never been this bad. No fun either. All the good stuff is gone.

Just yesterday, I was driving down Warren by 6th in the Inner Sunset thinking how pretty everything looked, when a man dressed head to toe in black like a Ninja, ran across the street in front of my car trying to break into the apartment buildings. Crazy! I did not even stop to call the police since they are too busy and under staffed to respond anymore. 911 calls go on hold for long periods of time. No one is safe anymore here. This city is dying fast and we need to turn it around now.

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open

drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.
3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,

Sherri Sheridan

**From:** [Donna O'Leary](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Cc:** [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** letter of Concern  
**Date:** Friday, April 14, 2023 12:36:30 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Donna O'Leary PO Box 170699 San Francisco, CA 94117  
April 14, 2023

The Honorable London Breed

City Hall  
1 Dr Carlton B. Goodlett Place  
Room 200  
San Francisco, CA 94102

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

As a small business owner of an SF Legacy business I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.

2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.

3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you,  
Donna O'Leary  
Owner AmbianceSF



**From:** [Andrew Solow](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** San Francisco - Crime Resolution & Call to Action  
**Date:** Friday, April 14, 2023 11:04:58 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Andrew Solow  
58 Lake Forest Ct.  
San Francisco, CA 94131  
Cell 415-722-3047

### **San Francisco Crime Resolution & Call to Action**

Mayor London Breed  
City Hall  
1 Dr Carlton B. Goodlett Place  
Room 200  
San Francisco, CA 94102

San Francisco Board of Supervisors  
City Hall  
1 Dr Carlton B. Goodlett Place  
San Francisco, CA 94102

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco.

As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly.

Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets.

Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety.

**As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.**

**It's time to FLUSH THE TOILET that San Francisco's incompetent leaders have**

**created.**

**You clowns should be forced to take a walk on Dubose St. from Mission St. to Costco or almost anywhere in the Tenderloin daily until you permanently clean up your nauseating mess.**

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions.

I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.
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As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Andrew Solow  
58 Lake Forest Ct.  
San Francisco, CA 94131  
Cell 415-722-3047

**From:** [Wilson Li](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Crime Resolution & Call to Action  
**Date:** Friday, April 14, 2023 10:31:58 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Honorable London Breed, City Hall, 1 Dr Carlton B. Goodlett Place Room 200. San Francisco CA 94102

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a life-long resident and native of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and

support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to **enforce federal laws against drug trafficking and distribution**.

2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.

3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

**Our nation is well-aware of the degraded condition of San Francisco.** It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,

Wilson Li  
99 Rausch St  
San Francisco, CA 94103



**From:** [Tom Lee](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Please, please make SF safe and clean again!!  
**Date:** Friday, April 14, 2023 10:21:22 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Brazen shoplifting and car break-ins are so frequent and out of control!

Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
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Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
Tom and Christine Lee  
San Francisco D7 Residents

**From:** [Richard Worner](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** CRIME IN MY CITY, 5th Generation San Franciscan. This City is UNSAFE!!!!  
**Date:** Friday, April 14, 2023 9:20:32 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Richard Worner  
129 Palm Ave  
San Francisco, CA 94118

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.
2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.
3. Commissioners must also be held accountable for their actions, decisions, and



policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
Richard Worner

--



**COMMERCIAL MORTGAGE CAPITAL (DRE #00554985)**

**Richard A. Worner**

**129 Palm Ave.**

**San Francisco, CA. 94118**

**Phone: 415-314-5833**

**Email: [worner@sbcglobal.net](mailto:worner@sbcglobal.net)**

This email and any files transmitted with it are solely intended for the use of the addressee(s) and may contain information that is confidential and privileged. If you receive this email in error, please advise us by return email immediately.

**From:** [Sheila McLaughlin Burke](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Immediate Action Required  
**Date:** Friday, April 14, 2023 9:04:35 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott:

I am writing to express my **grave concern** about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

1. Ensure that our law enforcement agencies are consistently and adequately staffed, trained, and equipped to effectively combat crime in our city, and support DA Brooke Jenkins' office as they work closely with law enforcement agencies. Importantly, there is an urgent need to enforce federal laws against drug trafficking and distribution.

2. Audit the Department of Homelessness to reveal where the money can be far better allocated for recovery and rehabilitation programs. There is a need to implement evidence-based strategies to combat addiction, including prevention and abstinence programs.

3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Our nation is well-aware of the degraded condition of San Francisco. It is no longer the city people crave to visit or do business with. The stark reality: violent crime, drug addiction, vagrancy, vandalism, lack of law enforcement, misguided judges and ideology-based leadership has revealed San Francisco governance to be an abject failure. The city is ripe for even more chaos, crime and, violent death.

As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
The Burke Family

**From:** [Todd Lamberty](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [District Attorney, \(DAT\)](#); [SFPD, Chief \(POL\)](#)  
**Subject:** Crime Resolution  
**Date:** Friday, April 14, 2023 8:45:52 AM

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Todd Lamberty - 707 43rd Ave. SF CA  
April 14, 2023

The Honorable London Breed

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

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3. Commissioners must also be held accountable for their actions, decisions, and policy suggestions. They must recognize and rectify their failures, or be removed from their positions.

Thank you,  
Todd Lamberty

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Crime in San Francisco-Call to Action!  
**Date:** Monday, April 17, 2023 9:07:00 AM

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John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Susan Abbott <[abbott.susan57@gmail.com](mailto:abbott.susan57@gmail.com)>  
**Sent:** Friday, April 14, 2023 8:29 PM  
**To:** Breed, Mayor London (MYR) <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>; SFPD, Chief (POL) <[sfpdchief@sfgov.org](mailto:sfpdchief@sfgov.org)>; Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>; District Attorney, (DAT) <[districtattorney@sfgov.org](mailto:districtattorney@sfgov.org)>  
**Subject:** Crime in San Francisco-Call to Action!

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Susan Abbott  
1906 Ocean Avenue, #7  
San Francisco, CA 94127

April 14, 2023

VIA EMAIL  
The Honorable London Breed

City Hall  
1 Dr Carlton B. Goodlett Place  
Room 200  
San Francisco, CA 94102

Dear Mayor Breed, Members of the Board of Supervisors, District Attorney Jenkins and Police Chief Scott,

I am writing to express my grave concern about the drastic increase in violent crime, robberies, homelessness, and drug-related issues in our beloved city of San Francisco. As a resident and member of this community, I am deeply troubled by the impact these issues are having on the safety and well-being of our residents, visitors, tourists and businesses.

The rise in violent crimes, including shootings, stabbings, assaults, and robberies, is causing fear and stress among residents, especially among the vulnerable elderly. Homeless individuals continue to stream into San Francisco to take advantage of easy living on our streets. Additionally, the extreme proliferation of drug addiction and open drug use in public spaces is a direct threat to public health and safety. As elected leaders, it is your collective responsibility to address these issues and take proactive measures to safeguard our community.

Our law enforcement officers are doing the best they can. Their limited resources are a direct result of your short-sighted defunding decisions. I implore you, Mayor London Breed, members of the Board of Supervisors, and District Attorney Jenkins to take immediate, decisive action for ensuring the safety and well-being of our citizens with the following:

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As distressed citizens, we demand our city leaders take immediate, swift and effective action to address this spiraling crisis. The safety and well-being of our community is to be your top priority until peace and order return to the streets. We insist you work diligently in a concerted effort to radically reduce violent crime, homelessness, and drug-related issues in San Francisco.

Thank you.

Sincerely,  
Susan Abbott

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Sent from Gmail Mobile

**From:** [John Hurabiell, Sr.](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** As a resident of San Francisco, I insist on an effectively run city government and that NO organization contracting with the City should receive funds without clear expectations and demonstrable metrics of success.  
**Date:** Sunday, April 16, 2023 8:46:06 AM

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## Message to the Board of Supervisors

From your constituent      John Hurabiell, Sr.  
  
Email                              lotusman@pacbell.net

**As a resident of San Francisco, I insist on an effectively run city government and that NO organization contracting with the City should receive funds without clear expectations and demonstrable metrics of success.**

Message to the Board of Supervisors      Dear Supervisors,

I am a San Francisco voter and I am concerned about San Francisco's \$14B budget and the city budget process.

You should know that everyday San Franciscans are paying attention to the City budget, especially in light of the declining state of our streets, education, public safety, transportation and all services. Given the seemingly endless news of corruption and wasted funds, including funds to non-existent non-profits, we want transparency and accountability.

At the very least, I expect that NO organization contracting with the City should receive funds without clear expectations and demonstrable metrics of success. All non-profit contractors should be in good standing and in compliance with the requirements of the State of California, or should lose their funding.

San Franciscans deserve to see real, on-the-ground results for \$14B of spending, and I insist that our government provide the public with a transparent and accountable budget process.



Thank you.

**From:** [R Michael Olexo](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Climate Bond  
**Date:** Wednesday, April 19, 2023 1:49:38 PM

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Dear Supervisors.

I want a climate focused bond on the Supervisors next cycle of bonds for 2024.

If the next bonds don't show anything on them regarding this issue, I will vote against any bond measure the Supervisors choose to put on the ballot, and encourage others to do the same.

R. Michael Olexo

Resident of the Bay Area for 68 years, and SF for 45 years.

HOLA Olexo Architecture + Landscape DESIGN/BUILD  
2854A 22nd Street SF CA 94110-3401  
blog - <http://michaelolexo.blogspot.com>  
[email: molexo1@gmail.com](mailto:molexo1@gmail.com)  
cell: 415-643-6567

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#)  
**Subject:** FW: Aggressive SFPD officer on Market St  
**Date:** Friday, April 14, 2023 10:58:00 AM

---

Hello,

Please see below for communication from Shundo David Haye regarding an interaction with an SFPD officer on Market Street.

Sincerely,

**Joe Adkins**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco, CA 94102**  
**Phone: (415) 554-5184 | Fax: (415) 554-5163**  
[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** David Haye <davidhay@gmail.com>  
**Sent:** Friday, April 14, 2023 8:43 AM  
**To:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>; Breed, Mayor London (MYR) <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>  
**Subject:** Fwd: Aggressive SFPD officer on Market St

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Begin forwarded message:

**From:** David Haye <[davidhay@gmail.com](mailto:davidhay@gmail.com)>  
**Subject:** Aggressive SFPD officer on Market St  
**Date:** 13 April 2023 at 21:41:26 GMT-7  
**To:** [SFPDCentralStation@sfgov.org](mailto:SFPDCentralStation@sfgov.org), [SFPDTenderloinStation@sfgov.org](mailto:SFPDTenderloinStation@sfgov.org)  
**Cc:** [sfbicycleadvisorycommittee@gmail.com](mailto:sfbicycleadvisorycommittee@gmail.com), [roger@streetsblog.org](mailto:roger@streetsblog.org), [LukeBornheimer@gmail.com](mailto:LukeBornheimer@gmail.com), [janelle@sfbike.org](mailto:janelle@sfbike.org), [claire@sfbike.org](mailto:claire@sfbike.org)

On Thursday morning, I was riding my bicycle down Market Street from Page and Franklin to the Ferry Building around 7:40 in the morning. At Civic Center I saw there was a police cruiser traveling east in the central "Muni" lane with two officers in it. There were a few delivery trucks around at the time, as well as vehicles arriving for the Better Market Street road works, so I and other cyclists and scooter riders were being vigilant and careful.

Waiting at the red light at the intersection with Fourth St, one of the officers got on his bullhorn, saying a couple of

times, "Hey buddy, how many lights are you going to run?" I had not crossed any intersection on red, or run any lights. I was waiting ahead of the stop sign and the crosswalk, as cyclists typically do for visibility and safety. When the cruiser pulled forward, I had a chance to talk to the officer on the passenger side, and I pointedly said "I'm not running any intersections. Why were you not giving similar warnings, or handing out tickets to the three private cars we just saw driving illegally on Market Street in the opposite direction?"

He said a few things, of which I remember "Because if they hit you you're the one that's going to die... I ride a bike too... I don't want you to get hit by a bus."

I was still stationary at the light and pointed out that there was at least ten feet of curb between where I was, and where the bus was crossing Market St to Fourth.

He got more aggressive and said something like "Are you going to keep talking? Is it worth getting a ticket for, or do you want to just shut up and ride?"

At that point I realised that there was no point continuing the conversation.

I have been riding my bike along Market St since Bill Clinton was president without being hit by a bus, or any other vehicles, despite the dangerous driving that occurs every day with drivers speeding through red lights, or illegally driving on Market Street.

I don't need an aggressive cop bullying me with fake concern for my safety. I want a cop who is focusing on the [five priorities](#) that cops are supposed to be focusing on in terms of dangerous traffic .

Having just this week participated in a ride with other cyclists to advocate for protected bike lanes on Arguello following the death of one of our fellow cyclists, this aggressive bullying officer left me with a sickened feeling. I regret that I did not get his badge number or the number of the SUV cruiser.

Shundo David Haye

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Required COVID-19 After Action Reporting  
**Date:** Wednesday, April 19, 2023 3:18:00 PM

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John Bullock  
 Office of the Clerk of the Board  
 San Francisco Board of Supervisor  
 1 Dr. Carlton B. Goodlett Place, Room 244  
 San Francisco, CA 94102  
 (415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Harold Schapelhouman <harold.schap@gmail.com>  
**Sent:** Tuesday, April 18, 2023 12:36 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** Harold Schapelhouman <harold.schap@gmail.com>  
**Subject:** Required COVID-19 After Action Reporting

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## Honorable Elected Officials and Governmental Leaders

After reviewing multiple city and county web-sites, specifically each agencies stated strategic priorities, goals and projects, road maps, action plans and visioning processes for 2023, very little related to COVID-19 could be found.

After three years of constant COVID impacts, this obvious societal inclination to move forward and onward is clearly evident and predictable. However, by

law, the California Code of Regulations, Title 19, § 2450 (a) states “Any city, city and county, or county declaring a local emergency for which the governor proclaims a state of emergency, and any state agency responding to that emergency shall complete and transmit an after action report to Cal OES within ninety (90) days of the close of the incident period.”

California Governor Gavin Newsom announced that the COVID-19 State of Emergency ended on February 28, 2023. On April 10, 2023, President Biden signed a measure that immediately ended the COVID-19 National Emergency after more than three years from when it was enacted. However, the actual public health emergency declaration is scheduled to end on May, 11, 2023.

The Governor’s Office of Emergency Services (Cal-OES) is currently preparing additional after action guidance and timing, given their own requirement to provide an after action report 180 days after the incidents closure.

[https://url.avanan.click/v2/\\_\\_\\_https://www.caloes.ca.gov/office-of-the-director/operations/planning-preparedness-prevention/planning-preparedness/after-action-corrective-action-reporting/\\_\\_\\_YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OmE0ZTY6OWU2MWM3M2U4MjAyMzIyZmY5NWNjODZhY2RiZDlmNDVmMDYzYjI0MzNIOTY0MWE0NTgwMTQ0NjI2MzhlMDI2Yzp0OIQ](https://url.avanan.click/v2/___https://www.caloes.ca.gov/office-of-the-director/operations/planning-preparedness-prevention/planning-preparedness/after-action-corrective-action-reporting/___YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OmE0ZTY6OWU2MWM3M2U4MjAyMzIyZmY5NWNjODZhY2RiZDlmNDVmMDYzYjI0MzNIOTY0MWE0NTgwMTQ0NjI2MzhlMDI2Yzp0OIQ)

Given these requirements, I recommend the required COVID 19 After Action Reporting Process be added to each governmental agencies 2023 strategic priority work list.

The After Action Report should not be seen as a punitive process, but rather an opportunity for governmental agencies specifically responsible for public safety and essential services to reflect on their strengths and address any weaknesses or short comings in preparation for the next, or potential future events.

Key findings, recommendations, gap analysis and best practices can highlight benefits associated with emergency planning updates, community engagement, training, exercises, equipment purchases, and critical but flexible strategies needed to not only prepare for the next emergency but also reflect on what

worked and what didn't.

As a former Fire Chief who spent 40 years in public safety and specifically in special operations, where I responded to some of the worst disasters in the nation, I have directly seen the benefit of honest formal post-incident assessments that resulted in significant improvements for future responses.

Beyond the basic requirements outlined by Cal-OES and the state's timeline, governmental agencies could choose to conduct a more comprehensive process based upon public comment, feedback or engagement process and/or requests and feedback from local officials under a shared vision of improvement and preparedness.

Whichever each jurisdiction chooses, transparency and actionable improvement recommendations should be at the core of any after action improvement effort.

Suggested reference links:

### **Cal-OES After Action Reporting**

[https://url.avanan.click/v2/\\_\\_\\_https://www.caloes.ca.gov/wp-content/uploads/Preparedness/Documents/01-2006-SEMSGdlnesAAR\\_Part-III.pdf\\_\\_\\_YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OmY0MDA6NjIxZDM1MmZjZWFiMzM0NGYzNWJlNDQ4MzBmN2RmZWZlNDk0ZTM0YzZmZWJkNjVjNjY5NDliZDE0ZGY3ZDp0OIQ](https://url.avanan.click/v2/___https://www.caloes.ca.gov/wp-content/uploads/Preparedness/Documents/01-2006-SEMSGdlnesAAR_Part-III.pdf___YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OmY0MDA6NjIxZDM1MmZjZWFiMzM0NGYzNWJlNDQ4MzBmN2RmZWZlNDk0ZTM0YzZmZWJkNjVjNjY5NDliZDE0ZGY3ZDp0OIQ)

### **FEMA Preparedness Tool Kit**

[https://url.avanan.click/v2/\\_\\_\\_https://preptoolkit.fema.gov/web/hseep-resources/improvement-planning\\_\\_\\_YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OmU2MDI6NTU3OGVhOWU5M2U0MWVINzI5NjI4NzMlZWY0Y2NjMTgzNGMzM2M0MTJmYzg1ODIiZjZiYWJjMTJiMDUzZTA1NzplOIQ](https://url.avanan.click/v2/___https://preptoolkit.fema.gov/web/hseep-resources/improvement-planning___YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OmU2MDI6NTU3OGVhOWU5M2U0MWVINzI5NjI4NzMlZWY0Y2NjMTgzNGMzM2M0MTJmYzg1ODIiZjZiYWJjMTJiMDUzZTA1NzplOIQ)

### **FEMA HSEEP COVID After Action Planning Template**

[https://url.avanan.click/v2/\\_\\_\\_https://emergency.cdc.gov/training/ERHMScourse/pdf/127961885-Hseep-AAR-IP-Template-2007.pdf\\_\\_\\_YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRi](https://url.avanan.click/v2/___https://emergency.cdc.gov/training/ERHMScourse/pdf/127961885-Hseep-AAR-IP-Template-2007.pdf___YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRi)

[https://url.avanan.click/v2/\\_\\_\\_\\_https://www.cdc.gov/niosh/erhms/pdf/LessonsLearned.pdf\\_\\_\\_\\_.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ](https://url.avanan.click/v2/____https://www.cdc.gov/niosh/erhms/pdf/LessonsLearned.pdf____.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ)

### **CDC After Action Template**

[https://url.avanan.click/v2/\\_\\_\\_\\_https://files.asprtracie.hhs.gov/documents/aspr-tracie-covid-19-after-action-reports---7-21-2021-508.pdf\\_\\_\\_\\_.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ](https://url.avanan.click/v2/____https://files.asprtracie.hhs.gov/documents/aspr-tracie-covid-19-after-action-reports---7-21-2021-508.pdf____.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ)

### **US-HHS COVID After Action Template**

[https://url.avanan.click/v2/\\_\\_\\_\\_https://files.asprtracie.hhs.gov/documents/aspr-tracie-covid-19-after-action-reports---7-21-2021-508.pdf\\_\\_\\_\\_.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ](https://url.avanan.click/v2/____https://files.asprtracie.hhs.gov/documents/aspr-tracie-covid-19-after-action-reports---7-21-2021-508.pdf____.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ)

### **WHO After Action Template**

[https://url.avanan.click/v2/\\_\\_\\_\\_https://www.euro.who.int/\\_\\_data/assets/pdf\\_file/0009/393651/who-guid-aar-eng.pdf\\_\\_\\_\\_.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ](https://url.avanan.click/v2/____https://www.euro.who.int/__data/assets/pdf_file/0009/393651/who-guid-aar-eng.pdf____.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ)

### **IFRC The World is not ready for the next pandemic**

[https://url.avanan.click/v2/\\_\\_\\_\\_https://www.ifrc.org/press-release/world-not-ready-next-pandemic-warns-ifrc\\_\\_\\_\\_.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ](https://url.avanan.click/v2/____https://www.ifrc.org/press-release/world-not-ready-next-pandemic-warns-ifrc____.YXAzOnNmZHQyOmE6bzplZjNiYzUyMTg2N2VkYTk3NDRiZWl2ZDgwNjc3NDc2ZTo2OjZmZGU6ODE4MDhjMTk5NjJjOTRkYWZkMjNkZDljYTI2ZTY4ZGIyNDYyNWE0NWMwZDEyNDg4Y2Q2Njg4NTI3MmEwYzA0NDp0OIQ)

Thank you.



Harold Schapelhouman, Retired Fire Chief  
Local, State, Federal First Responder  
[harold.schap@gmail.com](mailto:harold.schap@gmail.com)

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#)  
**Cc:** [BOS Legislation \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Chinatown TRIP Support Letter for Resolution 230424 (State Transit Funding)  
**Date:** Monday, April 17, 2023 3:17:00 PM  
**Attachments:** [TRIP Support Letter for Resolution 230424 \(Transit Funding from Governor and State Legislature\).pdf](#)

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John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Maggie Dong <maggie.dong@chinatowncdc.org>  
**Sent:** Monday, April 17, 2023 2:56 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** Preston, Dean (BOS) <dean.preston@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; ChanStaff (BOS) <chanstaff@sfgov.org>; Kilgore, Preston (BOS) <preston.kilgore@sfgov.org>  
**Subject:** Chinatown TRIP Support Letter for Resolution 230424 (State Transit Funding)

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Please find the attached support letter from Chinatown TRIP for Resolution 230424 that will be heard at the April 18, 2023 Board of Supervisor's Meeting (Item 37).

Sincerely,

**Maggie Dong** (*she/her*) | **Planner**

**Community Planning Team**

**Chinatown Community Development Center**

Tel: 415-935-2472

669 Clay Street | San Francisco, CA | 94111

[chinatowncdc.org](http://chinatowncdc.org) | [@chinatowncdc](https://twitter.com/chinatowncdc)

Join us: [Careers at CCDC](#)

*Effective January 9, 2023, Chinatown CDC have relocated our administrative offices. Our new office is located at 615 Grant Ave, San Francisco CA 94108 (cross street California). Please update your records.*

Via Email: [bos@sfgov.org](mailto:bos@sfgov.org)

April 17, 2023

San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

RE: Supporting Resolution for Urging the Governor and State Legislature to Provide Multi-Year Operations Funding and to Develop Long-Term Funding Plans to Support Bay Area Transit Agencies

Dear Supervisors,

Chinatown TRIP urges Governor Gavin Newsom and State Legislatures to develop and provide long term multi-year operations funding plans to Support Bay Area Transit Agencies. Chinatown TRIP was founded during the craft workers strike of 1976 when a group of Muni bus drivers formed a shuttle service to transport elderly Chinatown seniors to their medical appointments and care workers to homebound seniors. The group continues their grassroots community advocacy by improving transportation and pedestrian safety in the Chinatown area through research and planning, bringing improvements to transit service, traffic circulation, quality of life, and pedestrian safety.

Muni is an essential resource that serves hundreds of thousands of riders. Without adequate public transportation services, constituents will not be able to access life changing opportunities, like school, work, and medical care, which is crucial to the post pandemic recovery of San Francisco and California. Ridership in the Chinatown and surrounding community is above pre-pandemic levels (per SFMTA statistics), which shows the need of stable, consistent, and reliable public transportation for our community and especially our most vulnerable community members. Continued and additional service cuts will be devastating to San Franciscans, particularly our vulnerable communities, and impact our society's well-being.

Multi-year operations funding is crucial for public transit to remain as an accessible mode of transit and resource. We urge you to support public transit and the future of San Francisco by requesting Governor Gavin Newsom and the State Legislature to support local transit systems by providing sufficient funding to restore and sustain service in the following years.

Sincerely,



Jonathan Hee, Co-Chair of Chinatown TRIP

Cc:

Supervisor Dean Preston  
(Via Email - [Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org))

Supervisor Shamman Walton  
(Via Email - [Shamann.Walton@sfgov.org](mailto:Shamann.Walton@sfgov.org))

Supervisor Aaron Peskin  
(Via Email - [Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org))

Supervisor Connie Chan  
(Via Email - [ChanStaff@sfgov.org](mailto:ChanStaff@sfgov.org))

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#)  
**Subject:** FW: Money available to purchase Parkmerced in unreported Mayor's Office of Housing  
**Date:** Friday, April 14, 2023 10:52:00 AM  
**Attachments:** [CSFN FINAL JANUARY 2023.pdf](#)  
[CSFN Parkmerced Resolution.pdf](#)  
[SFT PmAC.pdf](#)

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Hello,

Please see below and attached for communication from Glenn Rogers regarding Parkmerced.

Sincerely,

**Joe Adkins**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco, CA 94102**  
**Phone: (415) 554-5184 | Fax: (415) 554-5163**  
[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Glenn Rogers <[alderlandscape@comcast.net](mailto:alderlandscape@comcast.net)>  
**Sent:** Thursday, April 13, 2023 1:24 PM  
**Subject:** Money available to purchase Parkmerced in unreported Mayor's Office of Housing

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello BOS,

Additionally, the Office of Housing has unreported money to provide the capital to purchase Parkmerced in a public/private partnership. See the following URL:

<https://missionlocal.org/2023/04/audit-calls-out-mayors-housing-departments-opaque-policies/>

Below are more examples of poor management of Parkmerced. I am providing additional information for you to make a informed decision.

We hope these examples of poor management can encourage the City to act to correct this mismanagement.

By the contents of the photos we can see that this resident of Parkmerced and others that live here, have been requesting and have been ignored numerous times in asking for their home in Parkmerced to be brought up to a reasonable standard.

The first picture shows a laundry room with water leaking onto the floor and papers being used to contain the water. Standing on wet newspaper with washers in disrepair can cause electrocution.

Second picture, shows brown water coming up from the pipes. This condition has been going on for years.

Third picture, shows black mold present in the bathroom. Painting, caulking and repair of fixtures in the home are delayed past reason.

Fourth picture, shows a hole in the

residence created by a rat. Traps were set for the rat and one was caught, then she had to call over 5 times to get them to remove the rat from her home.

Fifth picture, shows dishwasher pipe tubing that was eaten by rats looking for water.

Sixth picture, shows a dead rat found in the home.

In addition, while residents are negotiating a “buy out” in good faith, they are repeatedly given eviction notices, providing unnecessary stress while they live in substandard housing.

These are conditions that no-one should have to live under. As a official of MOHCD, we ask you to seriously consider the proposal to have Parkmerced become a public/private partnership and compelled to sell or have their property seized for negligence.

Thank you for your consideration,



# LAUNDRY

PM hires a 3rd party service for laundry (as they do for plumbers and handymen)  
My clothes have been stolen, the building a mess, broken machines, since 2014. When a call is put to maintenance, the PM comes out, attempts to clean or fix the issue, and then it starts all over again the next day.

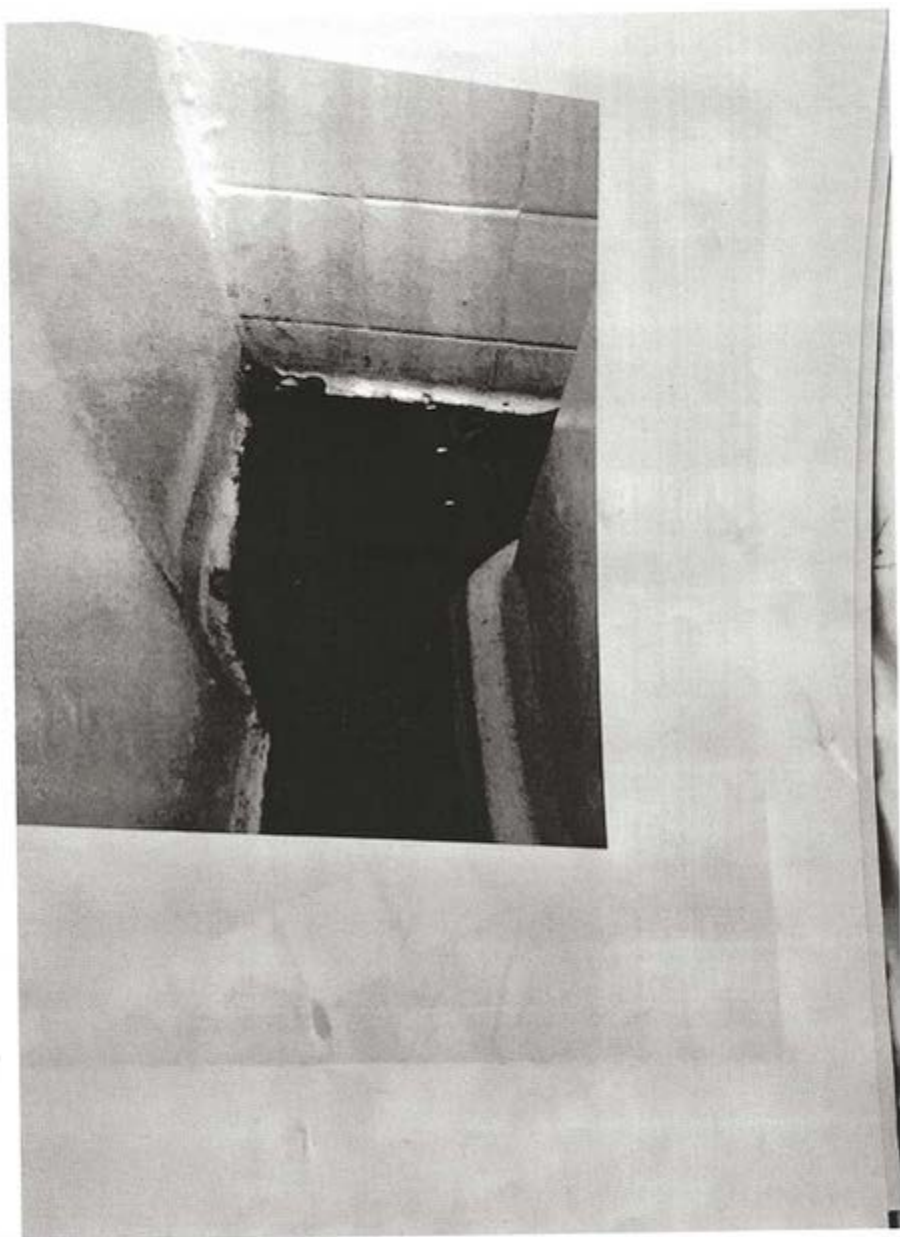
The images below are samples of hundreds that occur and have occurred weekly.  
Videos attached in email

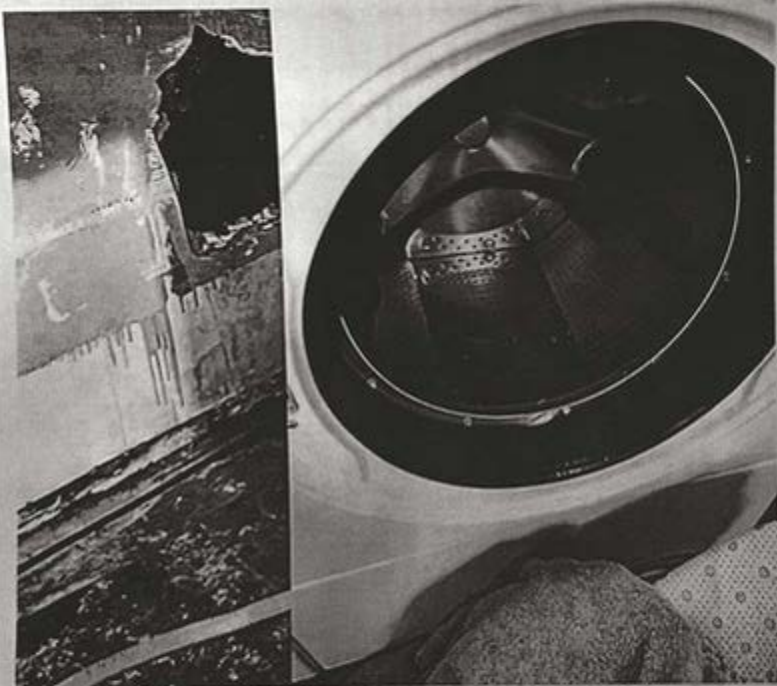




Above Image-same day as contaminated water. Sewage or something coming up from the pipes. Plumbers told me that pipes are shared with neighbors. When I sent that email to maintenance they denied it. Trina from PM said "plumbers do not like working for PM and that PM is very short on staff." Maintenance and rent board sent this email.

Multiple photos from 2014 to 2021 illustrating rust, pipes coming off walls, sink coming off floors. These ITEMS remain the SAME today, 11/2022 as the band aid solution that PM offers NEVER fixes the main issues. Every single issue reported to Floren Lopez, to Maintenance, to Management has remained the same. Every single work order to paint does not solve the issue.





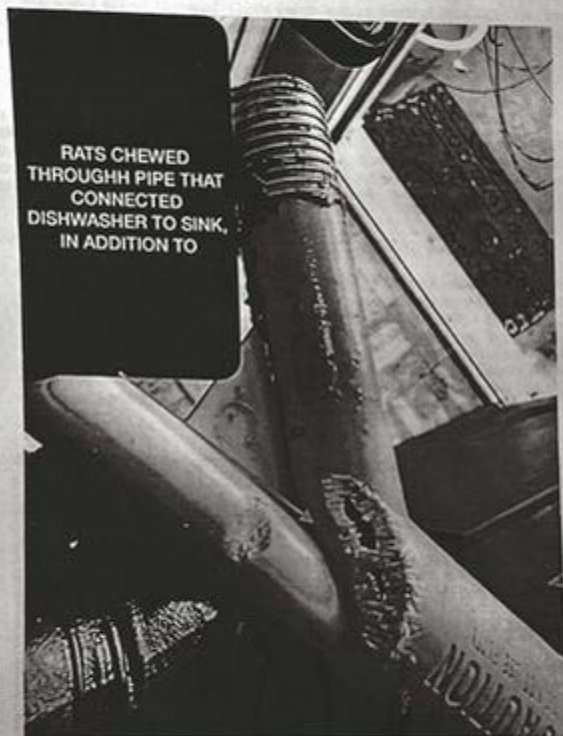
working.

The oven was also not working and pulled out only to discover garbage from before 2013 . It took hours to clean.

Work started at 11am with Rodent control setting traps and ended at 6pm with maintenance finally fixing the hole.

At 9pm on 12/16/22 I called PM and emailed to let them know a rat had been caught in one of the traps sent. I have subsequently called 5 times and sent multiple emails. Since last night around 11pm my throat has closed up. Rats carry deadly germs and I am not quite sick.

I ask that this is added to the rent board case. If I cannot work next week I will hold PM responsible for loss of wages.  
In addition, yesterday when I went to do laundry I noticed (again) that the machines are broken (it's like this all the time. )-photos above



On 12/28 a new dishwasher was delivered. The plumber who installed it said that there was a major leak under the sink (which I have emailed to pm many times). He pulled out one of the



PM told me at 9:05 today that someone was on the way to clean up the dead rat. It is 9:53 am and not one has arrived.

I lost 7 hours of work yesterday costing me \$1500 and am now ill and headed to the doctor.

I hold park Merced responsible for my illness, for not clearing up dead rodents, for health hazards, and for serious decreases in housing services that will end up in a very costly lawsuit.

Yesterdays team of maintenance and the one plumber PM has on site were kind. I have not experienced this sort of kindness from PM since 2013. However, today PM was back to



representing PM's typically hostile "don't care" attitude towards tenants.

Resolutions provided MOHCD previously.

Glenn Rogers, RLA

Landscape Architect

License 3223

Vice President CSFN

cell

408 838 9308

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# CSFN NEWS

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## DO WE NEED MORE HOUSING AND IF SO, WHAT KIND?



### Picture of Vacant Homes in San Francisco

"San Francisco needs more housing." You often hear this comment on TV news and in our local papers. Housing advocates who endorse development often quote the need for "affordable housing." However, "affordable housing income" varies and can be as high as \$179,500 a year for an individual allowing them to qualify for \$3,400 a month in assistance says *The Center Square* in June of 2022. Anyone earning that kind of income, in my opinion, does not need housing support. We *need*

With 61,000 homes vacant in San Francisco, the City has a vacancy rate of 15% says KRON posted October 20, 2022 at 12:47 PM.

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housing for low-income and average-working families. Unfortunately, developers are slow to provide housing units for these individuals and families, and therein lies the problem.

## ONE SOLUTION TO SAN FRANCISCO'S HOUSING PROBLEM

Supervisor Dean Preston designed Proposition M and the Vacancy Tax to encourage property owners to lower rents for low-income families and individuals and to generate funds for the City to purchase existing housing to add to the City's affordable housing stock. As vacancy rates rise and property values drop (as argued by the property owners seeking to lower their property taxes), the City may purchase more existing housing at a considerable discount, keeping more people housed for less.

Parkmerced, or portions thereof, could be a perfect candidate for purchase by the City. Management told Supervisor Myrna Melgar's aide, Mike Farrah, that 30% of the 3,221 units are vacant. If the Proposition M Vacancy Tax does not encourage Parkmerced management to

lower rents and if they claim the properties are worth less due to the vacant units, [the City might purchase](#) them at a bargain, making thousands of new units available to the unhoused population.

**Presently, 30% of all 3,221 units in Parkmerced are vacant says management.**

### WILLFUL NEGLIGENCE

Parkmerced management is creating a criminal crisis. For example, eyewitnesses have watched car thieves

break into cars or take catalytic converters, in the same place repeatedly, for months at a time. When the eyewitness calls Parkmerced security, they are too late to respond, despite the repeated occurrence at the same time and place. The window of



**Proposition M or the vacancy tax could be as high as \$20 million in Parkmerced if all 1,000 units are not rented in 2 years.**

despite the repeated occurrence at the same time and place. The window of opportunity to stop auto theft is five minutes. One police officer said, "Parkmerced is being willfully neglected," by management. [Willful negligence](#) is defined as, "conduct that deliberately disregards the health, safety and welfare of another person."

One eyewitness has observed that the Parkmerced security police lack focus, and do not conduct themselves appropriately, and he believes they are high at work. This could explain why they are so slow to respond to calls for help when the same crime is occurring again and again. SFPD is often too late to respond to calls for the police. Also, one resident has explained that if San Francisco Police do not catch culprits in the act, they are unwilling to pursue a thief in a high-speed pursuit.

SFPD is aware of up to eleven squatters in Parkmerced. One squatter forged a rental agreement, then pretended to live in an apartment, requesting electric and water companies to provide service. It can cost as much as \$10,000 in legal fees to remove these squatters. But Parkmerced management is unwilling to pay for these fees repeatedly because each squatter can easily move to another apartment and do the same thing again.

Residents complain of dog kennels, brothels, casinos and drug dealers in Parkmerced. Residents lament there is no vetting for renters at Parkmerced, including Section 8 residents who now occupy 20% of the complex. Some Section 8 residents have criminal records. But with no vetting process, the criminal element could increase in Parkmerced. One lady, believed to be mentally disturbed, damaged her apartment completely and then was provided another one while her previous apartment was repaired. She was said to have ruined both apartments.

A casino was doing business in Parkmerced for 4 months before it was shut down. During that time, numerous parking stalls had cars parked illegally, creating a parking nightmare for the residents who had no place to park.

## THE STATE OF DEVELOPMENT IN PARKMERCED

Construction is occurring in Parcels A, B, C, and D at Parkmerced, but with the vacancy rate as high as 30% today, who would be interested in purchasing these new apartments/condominiums in a tower? Although the housing along *Summit 700* was successfully sold, there is a big difference between the desire to purchase housing and the desire to purchase condominiums in Parkmerced. Besides, this housing was sold during the dot-com bubble. Vacancy rates are high throughout San Francisco. It's ridiculous to think that homeowners will want to purchase homes so far away from downtown.

When I confronted an architect involved with the design of Parcels A, B, C and D, he said if these new towers were not purchased, it would be the end of the development of the Parkmerced [Vision Plan](#)!

## HOW PROPOSITION M OR THE VACANCY TAX WORKS

The Prop M Vacancy Tax can put more housing on the market by [taxing](#) rental property owners with 3 or more units as follows in the year 2024. Landlords have until then to get their act together.

1. \$2,500 for each residential unit with sq. footage of less than 1,000.
2. \$3,500 for each residential unit with sq. footage from 1,000 to 2,000
3. \$5,500 for each residential unit with sq. footage greater than 2,000.

Then, if the residential units are not rented by the year 2026 the rate increases to:

1. \$5,500 for each residential unit with sq. footage of less than 1,000.
2. \$7,500 for each residential unit with sq. footage from 1,000 to 2,000
3. \$10,500 for each residential unit with sq. footage greater than 2,000.

The tax can be as [high](#) as \$20,000 if the same owner keeps the unit vacant for two consecutive years.

The tax burden can become significant for corporations like Parkmerced that have not been renting their vacant apartments for years. If Parkmerced fails to rent its apartments in the year 2024, the range of annual tax could fluctuate from \$2,500 (tax) X 1,000 (units) = \$2,500,000 to \$5,500,000. In the year 2026, if their failure to comply continues, the vacancy tax could be as high as \$20,000,000 if all 1,000 units are not rented.

## ENTER THE MITCHELL- LAMA PROGRAM

Parkmerced is currently ripe for purchase by the City of San Francisco. Ideally, the towers and garden apartments could become available for purchase for low- and middle-income residents of San Francisco using a program like the Mitchell-Lama program, introduced in New York in 1955. It enabled residents to purchase an apartment at below-market price. An important feature of this program is that if the property is vacated by the owner, it must be resold back to the cooperative at almost the same price the owners had paid for it. In this way, the property continues to be affordable.

Since traditional banks may be unlikely to lend money to prospective home buyers in a Mitchell-Lama program, the public bank of San Francisco could become the lender. To [become a buyer](#) of the Mitchell-Lama property, you must first fill out an application and pay \$75 to get on the waiting list or join the lottery. Properties can be rented or owned by individuals depending on the need and structure of the agreement. A person may [apply](#) for multiple waiting lists, but they are allowed only one purchase or rental of property. Should a participant of the Mitchell-Lama program earn more than they did when originally receiving

their property or rental unit, they will need to pay a [surcharge](#). Lastly, veterans can receive preferential treatment in obtaining property or rental units in this program.

To understand the finances of the purchase of Parkmerced by the City, I direct you to the Resolution to Purchase Parkmerced by the City included in this CSFN newsletter on page 10 and 11.

We hope the City provides true low-cost housing for the citizens of San Francisco. They deserve it.

**Glenn Rogers RLA, Vice President and editor of CSFN News**

**Landscape Architect,**

**License 3223**

### **How to Get in Touch with Us**

Charles Head, President - [charlesnhead@hotmail.com](mailto:charlesnhead@hotmail.com)

Glenn Rogers, Vice President - [alderlandscape@comcast.net](mailto:alderlandscape@comcast.net)

Recording Secretary - [csfninfo@gmail.com](mailto:csfninfo@gmail.com)

Al Fontes, Corresponding Secretary - [al.fontes@gmail.com](mailto:al.fontes@gmail.com)

Greg Scott, Treasurer - [lgscpa@icloud.com](mailto:lgscpa@icloud.com)

Mari Eliza, at large - [zrants@gmail.com](mailto:zrants@gmail.com)

Mary Harris, " " - [maryharris\\_sf@outlook.com](mailto:maryharris_sf@outlook.com)

Dave Osgood, " " - [apdpo@rinconneighbors.com](mailto:apdpo@rinconneighbors.com)



**FROM THE PRESIDENT'S DESK**

Marty McIntyre, longtime resident of UT and founder of UTA, was recently honored at a Holiday reception of the Coalition of San Francisco Neighborhoods celebrating the 50th Anniversary of its founding by Marty. As he said in his remarks, "It is rare for the founder of an organization to be around to celebrate its 50th Anniversary!" We are all thankful to know Marty is among those rare individuals.

Anne-Marie

University Terrace Association





## CSFN GENERAL ASSEMBLY MINUTES FOR 11/15/22

1. President Head called the meeting to order at 6:30 pm
2. Spotlight: President Lori Brooks of Cow Hollow Association presented her organization's past development and current concerns.
3. Program: State Controller Betty Yee gave us the scope of her office's organization and the committees she works on and what they do.
4. Officers' Reports
  - A. President: I worked on the Semicentennial Celebration coming up on Dec. 7; on the SF Port Survey and Planning Department Housing Element one.
  - B. Vice President: I asked the readers to focus on the Hunter's Point toxicity in the NL article.
  - C. Treasurer: Financial Report was presented.
  - D. Report on Legislative Affairs: State Reps are on vacation until January.
5. Committee Reports
  - A. Ex Comm: Prop M, Vacancy Tax, presents SF with the opportunity to buy developed land.
  - B. Land Use: Rhena numbers, etc. will be in a Document.
  - C. Bylaws: no new requests.
  - D. Government and Elections: cursory review of ballot measures
  - E. Open Space: Rules reviews
6. Approval of Minutes for GA Oct. 20 were done without objection.
7. Unfinished Business: The Semicentennial Celebration was reviewed.
8. New Business: The PMAC resolution about the purchase of property by the city was previewed.  
The Conversation Continues: one page invitations were suggested.
9. Adjournment came at 7:58.

**Charles Head, President CSFN**



## **CSFN GENERAL ASSEMBLY AGEND FOR 1/17/23**

- I. Call to order (6:30)
- II. Spotlight: Eileen Boken, President of SPEAK and member of Livable California
- III. Program: Election Analysis of Nov. 8 ballot measures with Chris Bowman (Redistricting too)
- IV. Officers Reports
- V. Committee Reports
- VI. Approval of Nov. GA Draft Minutes
- VII. Unfinished Business: SHARP resolution
- IX. New Business:: PMAC resolution
- The Conversation Continues: For the Good of the Order
- X. Adjournment

**Charles Head, President CSFN**





## **CSFN EXECUTIVE COMMITTEE MINUTES**

**Wednesday, November 23, 2022 / 5:30 PM / By ZOOM** Glenn Rogers, Charles Head, Greg Scott, Mari Eliza, Al Fontes, Clair Zvanski, George Wooding, Dave Osgood and Mary Harris.

**Call to Order/Quorum.**Met? ZOOM host Glenn Rogers  
Agenda approved? Accepted as amended. Record!

### **I Officers Reports**

- A. President, attended a Catalyst and SF Board of Finance meeting
- B. Vice President, wrote a Resolution for Parkmerced
- C. Recording Secretary:
- D. Corresponding Secretary
- E. Treasurer

### **II Committee Reports**

- A. Executive Committee, We ask board members to ask questions at Excomm rather than call members at home.
- B. Land Use and Transportation, LUTC asks to have others take this Chair. Volunteers are Ozzie Rohm and George Wooding.
- C. Government and Elections. See SHARP resolution in newsletter
- D. Bylaws, changes have been made for digital meetings
- E. Open Space, See Parkmerced Action Coalition in newsletter,

### **III Unfinished Business**

### **IV New Business**

- A. Next Program, Election Analysis of Nov. 8 ballot measures with Chris Bowman
- B. Next article, Save San Francisco, Sue Sacramento

### **V For the Good of the Order**

**Adjourn**

**Open Space**

**Call to Order**



## Parkmerced Action Coalition

- 
- **RESOLUTION TO PURCHASE PARKMERCED BY THE CITY**
- Parkmerced was designed in conjunction with Thomas Church, our local famous landscape architect. The style of the development was in the *Modern* style. Many believe this development should be considered a Historical Monument and protected and preserved. Numerous preservation groups have endorsed this idea.
- Ironically, the present day Parkmerced is one of the densest areas in San Francisco today. With more development in Parkmerced, Highway 280 and 19th Avenue could become so impacted with post construction traffic that San Francisco could no longer be a destination from the Peninsula by automobile, truck or bus.
- It has been said that the most environmentally sensitive development is one that already exists. That being said, the most affordable development is one built in the 1950's when land and construction costs were much lower. We ask the City of San Francisco to consider the purchase of Parkmerced.
- For the following, reasons the City should consider Parkmerced as a resource for housing for low and moderate income residents:
- - **Whereas**, Parkmerced has multi-bedroom units, playgrounds & other amenities that are ideal for families. Moreover, the layout of the playgrounds allows parents to view their children at play while indoors;
  - **Whereas**, additional housing units can be incorporated into Parkmerced by tearing down some parking stalls and adding more modern structures;
  - **Whereas**, primary and emergency care facility are close by at 3251 20th Avenue walking distance from Parkmerced;
  - **Whereas**, an active Montessori Children's Center for preschool children is in the center of Parkmerced;
  - **Whereas**, Sloat Junior High and Lowell High School are located nearby;
  - **Whereas**, San Francisco State University is located nearby and City College of San Francisco (CCSF) is a short distance away by the K street car;
  - **Whereas**, the YMCA Health Club is beside the Stonestown Shopping Center and Parkmerced;
  - **Whereas**, a Farmers Market occurs in Stonestown every Sunday;
  - **Whereas**, a laundromat is located at the Cambon Shopping Center inside Parkmerced;
  -

P.O Box 320445, San Francisco, CA 94132

## Parkmerced Action Coalition

- **Whereas**, several grocery stores and other services are in walking distance of Parkmerced;
- **Whereas**, numerous opportunities are available for public transit, including the M street car and the 28, 57 bus. Also, the 122 SamTrans connects residents to Lake Merced Blvd., 19th Avenue and Winston Drive. Also, BART is a vigorous walk away;
- **Whereas**, a Public Library is located at 19th Avenue and Winston Drive;
- **Whereas**, Parkmerced could become an owner cooperative which could keep the cost/rent of housing here affordable. This would create new jobs in landscape maintenance and property self management and self-governance;
- **Whereas**, in April 2020, Maximus, that manages this property was said to have requested forbearance on their \$1billion loan;
- **Whereas**, Parkmerced has high a vacancy rates of 30%. Despite this, Parkmerced is unwilling to lowering the rent of their units;
- **Whereas**, according to a Parkmerced employee, after the the pandemic, as many as 25% of the residents were unable to pay their rent;
- **Whereas**, at least 8-11 squatters have moved into Parkmerced and the police, without the help of the City Attorney, are unable to remove them;
- **Whereas**, with the passage of Proposition M, a vacancy tax should make the owners of Parkmerced interested in selling their property to avoid tax penalties of \$2,500 for each vacant unit or \$49,215,000 a year. ( $\$2,500 \times 1/2$  of 3,281 Pm residents  $\times 12$  months = \$49,215,000);
- **Whereas**, income from the mortgages from 3,281 residents at \$600 a month could be \$23,623,200 annually if part of a Mitchell-Lama style program. (3,281 number of PM residents  $\times \$600 \times 12$  months);
- **Be it Resolved**, that the City purchase all or in part of Parkmerced to add to its affordable housing stock;
- **Be it Resolved**, the Mitchell Lama Program, which is a cooperative pioneered by New York City, be a guide to the purchase and governance of Parkmerced by the City. (See footnotes 1,2, 3 and 4).

### FOOTNOTE:

1. <https://www.localize.city/blog/affordable-housing-a-primer-on-mitchell-lama-apartments/>
2. <https://www.nyc.gov/site/hpd/services-and-information/mitchell-lama-program.page>
3. <https://hcr.ny.gov/ml>
4. <https://hcr.ny.gov/ml>

**Glenn Rogers ,PmAC President**

**P.O Box 320445, San Francisco, CA 94132**

## Proposed SHARP Resolution on Traffic Stops

**WHEREAS**, The San Francisco Police Commission issued Draft General Order 9.01 on May 6, 2022 and issued a revision dated December 14, 2022, Traffic Enforcement & Curtailing the Use of Pretext Stops, and then a further 1//11/23 revision: [https://sf.gov/sites/default/files/2022-12/DGO%209.07\\_12.28.22\\_0.pdf](https://sf.gov/sites/default/files/2022-12/DGO%209.07_12.28.22_0.pdf); and

**WHEREAS**, under the revised order SFPD would be barred (with limited exceptions such as for commercial vehicles, or in certain circumstances when there is a substantial risk of injury or death), from stopping or detaining in connection with (a) failure to signal while turning or changing lanes; (b) driving without functioning or illuminated tail lights or brake lights, even in the fog; (c) sleeping in a car; (d) failure to display both license plates or valid registration tags; and (e) all other infractions by pedestrians of the California Vehicle Code and San Francisco Transportation Code.

**WHEREAS**, the announced purpose of the order is “to curtail the practice of stopping vehicles for low-level offenses as a pretext to investigate hunches ...” that a crime has occurred, and there have been “working group” meetings as well as “listening sessions” sponsored by the San Francisco Human Rights Commission; and

**WHEREAS**, it appears that the Police Commission may soon move to adopt a final Order in the coming month; and

**WHEREAS**, traffic enforcement in San Francisco is already insufficient and inadequate, which is one reason why there may be as many as 32 pedestrian deaths in 2022 from traffic incidents, in addition to other injuries, with a disproportionately large number of deaths suffered by the Black community and the elderly;

### **NOW THEREFORE BE IT RESOLVED:**

ONE: That while CSFN believes that gender and racial inequities are likely a factor in some traffic stops, the Police Commission’s procedure for entertaining public comment on the Draft is flawed and insufficient because (a) the Human Rights Commission is taking public comment on interactions with police and not on increasing public safety and has no authority over the Police Department or responsibility for any adverse consequences attendant to such a traffic order such as but not limited to the adverse effect upon public safety, and (b) because that at such time as a final draft traffic order is deemed ripe for action by the Police Commission, it is essential that the Commission itself hold public hearings on the order and that such hearings be preceded by publication of the final draft order as well as a memorandum that explains the purpose of the order, the reasonably foreseeably positive and negative consequences of the order, and the identification of the alternatives considered, other than barring SFPD from enforcing duly enacted motor vehicle statutes, and why those alternatives were deemed insufficient to

**Continued:**

realize the order's purpose;

TWO: That, in its current form, CSFN opposes adoption of Draft General Order 9.07 because adoption of the Order (a) would be harmful to public safety, because it would encourage drivers and others to break traffic safety laws in a manner that is harmful to pedestrians, vehicle occupants and others and; (b) would surely be detrimental to police department morale, retention, and recruitment at a time when SFPD is already short more than 500 officers; and (c) would prevent the arrests of criminals and suspects wanted on outstanding warrants, most for violent, serious or repeat crimes, as indicated in the SFPD Quarterly Activity and Data Report; and (d) would likely encourage the flouting of other duly enacted laws thereby increasing crime, and reducing the sense of community and habitability,

THREE: That we question the Commission's capability, legal remit, and moral authority to adopt an order such as this that has such potentially profound implications for public safety and the reputation and quality of life of our City, matters normally reserved to elected officials.

### **Frank Noto, Secretary of SHARP**

#### **Government & Elections Report:**

The proposed Resolution on traffic stops is excellent, but should include the following points:

Definition of equity: The term "equity" refers to **fairness and justice** and is distinguished from equality: Whereas equality means providing the same to all, equity means recognizing that we do not all start from the same place and must acknowledge and make adjustments to imbalances.

-This is an equity vs safety issue. After spending hundreds of millions on safety and administrative salaries, San Francisco's, Vision Zero program, --funded and run by the SFMTA --has failed in its original mission to reduce traffic deaths to zero by 2024. Started in 2014, 32 people died in traffic fatalities--including bicycle pedestrian accidents. In 2022, there have been 32 traffic fatalities with a much lower SF population.

Data continues to show that the San Francisco Police Department seems to have nearly eliminated traffic enforcement from its duties, one of many areas in which cops seem to be working far less than before. In April, the most recent data available, the department issued 338 tickets for traffic violations. By comparison, in April 2014, the year Vision Zero began, the SFPD issued 11,612 tickets. Were drivers really 34 times worse back then compared to now? Um, no.

The SFPD currently issues 18 traffic stops per day.

### **George Wooding, Chair Government and Elections**



## MEMBERSHIP RENEWAL FORM

NAME OF MEMBER ORGANIZATION \_\_\_\_\_

Mailing Address \_\_\_\_\_ SF 941 \_\_\_\_\_ Email \_\_\_\_\_

## CURRENT OFFICERS:

President	Address, City, ZIP	Email	Phone
Secretary	Address, City, ZIP	Email	Phone
Other Officer	Address, City, ZIP	Email	Phone

## CSFN DELEGATE:

Name	Address, City, ZIP	Email	Phone
------	--------------------	-------	-------

If your organization has alternate CSFN delegate(s):

Name	Address, City, ZIP	Email	Phone
------	--------------------	-------	-------

Name	Address (with ZIP)	Email	Phone
------	--------------------	-------	-------

## DUES &amp; DONATIONS

CSFN annual membership dues are \$45.

Organizations wishing to include an additional donation to CSFN are encouraged to do so.

**Make check payable to "CSFN" and mail to:**  
**Greg Scott, CSFN Treasurer, 637 Noe Street, San Francisco, CA 94114**

CSFN Membership Certification: CSFN Bylaws (Article II, Section A-G) require each voting member organization to certify that it has a membership of 35 or more in order to maintain voting privileges. Organizations not having the required membership may retain membership as associate members without voting privileges at CSFN's sole discretion.

I confirm that we are renewing as a:

Member Organization with 35 or more members

Associate (non-voting) Organization - number of current members: \_\_\_\_\_

Certifying Signature	Print name/Position	Date
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## **RESOLUTION TO PURCHASE PARKMERCED BY THE CITY OF SAN FRANCISCO**

**Whereas**, Parkmerced was designed in conjunction with Thomas Church, San Francisco's famous landscape architect in the *Modern* style and should be considered a Historical Monument and protected and preserved, which numerous preservation groups have endorsed, and,

**Whereas**, Ironically, the present day Parkmerced is one of the densest areas in San Francisco today. With more development in Parkmerced, Highway 280 and 19th Avenue could become so impacted with post construction traffic that San Francisco could no longer be a destination from the Peninsula by automobile, truck or bus, and,

**Whereas**, in April 2020, Maximus, that manages this property was aid to have requested forbearance on their \$1billion loan, and,

**Whereas**, Parkmerced has high a vacancy rates of 25%. Despite this, Parkmerced is unwilling to lowering the rent of their units. Today, (February 20 ,2023) Rent Specials are available reducing rent 10% but this is still too high to encourage renters to avoid downtown and prefer Parkmerced, and,

**Whereas**, according to a Parkmerced employee, after the the pandemic, as many as 25% of the residents were unable to pay their rent, and,

**Whereas**, at least 8-11 squatters have moved into Parkmerced and the police, without the help of the City Attorney, are unable to remove them, and,

**Whereas**, these squatters could greatly increase the number of crimes in Parkmerced making a bad situation worse, and,

**Whereas**, with the passage of Proposition M, a vacancy tax should make the owners of Parkmerced interested in selling their property to avoid tax penalties of \$2,500 for each vacant unit or \$49,215,000 a year. ( $\$2,500 \times 1/2$  of 3,281 Pm residents  $\times 12$  months= \$49,215,000), and,

**Whereas**, income from the mortgages from 3,281 residents at \$600 a month could be \$23,623,200 annually if part of a Mitchell-Lama style program. (3,281 number of PM residents  $\times$  \$600  $\times$  12 months);

**Be It Resolved**, that the City of San Francisco enter into a public /private partnership in the purchase of Parkmerced to add to its affordable housing stock and the Mitchell Lama Program, which is a cooperative pioneered by New York City, be a guide to the purchase and governance of Parkmerced. (See footnotes 1, 2, 3 & 4)

### **FOOTNOTE:**

1. <https://www.localize.city/blog/affordable-housing-a-primer-on-mitchell-lama-apartments/>
2. <https://www.nyc.gov/site/hpd/services-and-information/mitchell-lama-program.page>
3. <https://hcr.ny.gov/ml>
4. <https://hcr.ny.gov/ml>

**Charles Head, President of CSFN**

**February 21, 2023**





# ***San Francisco Tomorrow***

*Since 1970, Working to Protect the Urban Environment*

## **RESOLUTION TO PURCHASE PARKMERCED BY THE CITY OF SAN FRANCISCO**

**Whereas**, Parkmerced was designed in conjunction with Thomas Church, San Francisco's famous landscape architect in the *Modern* style and should be considered a Historical Monument and protected and preserved, which numerous preservation groups have endorsed, and,

**Whereas**, in April 2020, Maximus, the property manager was said to have requested forbearance on their \$1billion loan, and, 1

**Whereas**, Parkmerced lender Aimco has sold \$275million loan at 25% loss, and 2

**Whereas**, Parkmerced has a high vacancy rate of 25%. Despite this, Parkmerced is unwilling to substantially lower the rent of their units. Today, (February 20 ,2023) Rent Specials are available reducing rent 10% but this is still too high to encourage renters to avoid downtown and prefer Parkmerced, and,

**Whereas**, according to a Parkmerced employee, after the pandemic, as many as 25% of the residents were unable to pay their rent, and,

**Whereas**, at least 8-11 squatters have moved into Parkmerced and the police, without the help of the City Attorney ,have been unable to remove them, and

**Whereas**, with the passage of Proposition M, a vacancy tax should make the owners of Parkmerced interested in selling their property to avoid tax penalties of \$2,500 for each vacant unit or \$49,215,000 a year. ( $\$2,500 \times 1/2$  of 3,281 Pm residents  $\times 12$  months= \$49,215,000), and,

**Whereas**, income from the mortgages from 3,281 residents at \$600 a month could be \$23,623,200 annually if part of a Mitchell-Lama style program. (3,281 number of PM residents  $\times$  \$600  $\times$  12 months);

**Be It Resolved**, that San Francisco Tomorrow calls upon the City of San Francisco to enter into a public /private partnership in the purchase of Parkmerced to add to its affordable housing stock and the Mitchell Lama Program, which is a cooperative pioneered by New York City, be a guide to the purchase and governance of Parkmerced. (See footnote 3.

## **FOOT NOTES:**

1. <https://therealdeal.com/new-york/2020/04/22/owner-of-3000-unit-parkmerced-complex-seeks-forbearance-on-nearly-1b-loan/>
2. <https://therealdeal.com/sanfrancisco/2023/03/02/aimco-to-sell-275m-parkmerced-loan-for-167-5m/>
3. <https://www.localize.city/blog/affordable-housing-a-primer-on-mitchell-lama-apartments/>

**From:** [Board of Supervisors \(BOS\)](#) on behalf of [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [PEARSON, ANNE \(CAT\)](#)  
**Subject:** Cease and desist letter - Draft San Francisco Reparations Plan  
**Date:** Tuesday, April 18, 2023 8:48:00 AM  
**Attachments:** [RG Cease and desist.pdf](#)

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Dear Supervisors,

Please see attached cease and desist letter from Richie Greenberg regarding the Draft San Francisco Reparations Plan.

Regards,

**Richard Lagunte**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184 | (415) 554-5163  
[richard.lagunte@sfgov.org](mailto:richard.lagunte@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

Pronouns: he, him, his

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors' website or in other public documents that members of the public may inspect or copy.*



Richie Greenberg  
Mailing Address: 100 Pine St, Ste 1250, San Francisco, CA 94111  
richie@greenbergnation.com

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO

April 17, 2023

2023 APR 17 AM 11:11

Via Messenger

Board of Supervisors  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place, City Hall Room 244  
San Francisco, CA 94102

BY en un

CC: City Attorney David Chiu

Dear Honorable Board of Supervisors,

As a long-time resident and taxpayer of the City and County of San Francisco, I am writing to demand that you immediately **cease** all publicly-funded work on consideration of *The Draft San Francisco Reparations Plan* (the "*Plan*"), and **desist** from any future use of taxpayer monies in expenditures for or relating to the *Plan*. Moreover, I specifically demand that you **cease and desist** from approving and implementing an appropriation of \$50 million of taxpayer funds for creating an "Office of Reparations" as requested March 21, 2023 by Supervisor Shamann Walton, joined by Supervisor Dean Preston and Supervisor Hillary Ronen.

While various aspects of the *Plan* violate numerous different constitutional provisions as well as pre-emptive state and federal statutes,<sup>1</sup> the *Plan* clearly violates the Equal Protection Clause of the Fourteenth Amendment of the United States Constitution and Article I, Section 7 of the California Constitution.<sup>2</sup> Both constitutional provisions strictly prohibit race discrimination under nearly all circumstances.<sup>3</sup> The *Plan* makes clear that **only** African American residents and African American former residents of San Francisco will be considered eligible for reparations programs, clearly discriminating on the basis of race in violation of both the federal and state equal protection clauses.<sup>4</sup>

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<sup>1</sup> A non-exhaustive list of other constitutional provisions and statutes are implicated including, but necessarily limited to: Article I, Section 8 of the California Constitution, Article I, Section 19 of the California Constitution, Article I, Section 31 of the California Constitution, Article XVI, Section 3 of the California Constitution (to the extent state funds are expended), Article XVI, Section 6 of the California Constitution (to the extent state funds are expended), the 1964 Civil Rights Act, the 1968 Fair Housing Act, the Unruh Civil Rights Act, and the San Francisco City Charter.

<sup>2</sup> U.S. CONST. amend. XIV, § 1; CAL. CONST. Art. I, § 7(a).

<sup>3</sup> See, e.g., *Parents Involved in Community Schools v. Seattle School District No. 1*, 551 U.S. 701, 729-733 (2007) (holding that racial balancing is never a compelling interest of the state); *Shaw v. Reno*, 509 U.S. 630, 642 (1993) ("No inquiry into legislative purpose is necessary when the . . . racial classification appears on the face of the statute."); *Loving v. Virginia*, 388 U.S. 1, 10 (1967) ("The clear and central purpose of the Fourteenth Amendment was to eliminate all official state sources of invidious racial discrimination in the States."); *Hirabayashi v. United States*, 320 U.S. 81, 100 (1943) ("Distinctions between citizens solely because of their race are by their very nature odious to a free people whose institutions are founded upon the doctrine of equality. For that reason, legislative classification or discrimination based on race alone has often been held to be a denial of equal protection."). See also *Bostock v. Clayton County*, 140 S. Ct. 1731, 1740 (2020) ("*Bostock*") ("To 'discriminate against' a person . . . means 'treating that individual worse than others who are similarly situated.'").

<sup>4</sup> *Sei Fujii v. California*, 38 Cal. 2d 718, 729 (Cal. 1952) ("By its terms the land law classifies persons on the basis of eligibility to citizenship but in fact it classifies on the basis of race or nationality. This is a necessary consequence of the use of the express racial qualifications found in the federal code. Although Japanese are not singled out by name for discriminatory treatment in the land law, the reference therein to federal standards for naturalization which exclude Japanese operates automatically to bring about that result.").

While there may be some very narrowly limited exceptions in the United States Constitution that allow for the government to discriminate on the basis of race,<sup>5</sup> the California Constitution strictly prohibits even those narrow and limited exceptions.<sup>6</sup> And while some may argue that racial discrimination is permissible because it is “slavery reparations”, the United States Supreme Court recently made clear in *Bostock v. Clayton County*,<sup>7</sup> “it’s irrelevant what [one] might call its discriminatory practice, how others might label it, or what else might motivate it.”<sup>8</sup> Moreover, while some may attempt to argue the *Plan* is legal because it will exclude some African Americans from reparations who fail to meet other requirements, the United States Supreme Court in *Bostock* also reaffirmed that prohibited discrimination is still illegal even if there are other motivating factors involved in the discriminatory action.<sup>9</sup>

The San Francisco Board of Supervisors is not only considering implementation of the *Plan*, despite its clear unconstitutionality, but also apparently considering an advance appropriation of \$50 million to establish an office to determine eligibility for recipients under the *Plan*. This is a violation of your oath and duty as elected officials to uphold and defend the United States and California Constitutions.<sup>10</sup>

Fortunately, there is a remedy. California Civil Procedure Code § 526a allows any taxpayer in the City and County of San Francisco to bring a taxpayer lawsuit or citizen lawsuit against the City and County of San Francisco for the violation of the United States and California Constitutions should the *Plan* be enacted.<sup>11</sup> More importantly, California Civil Procedure Code § 526a also allows taxpayers to bring an action for the waste of public funds.<sup>12</sup>

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<sup>5</sup> *Metro Broad v. FCC*, 497 U.S. 547, 601 (1990)(Stevens, J., concurring)(explaining that “racial or ethnic characteristics provide a relevant basis for disparate treatment only in extremely rare situations . . . [such as] . . . broadcast diversity, . . . an integrated police force, diversity in the composition of a public school faculty or diversity in the student body of a professional school”).

<sup>6</sup> CAL. CONST. Art. I, § 31(a); *Hi-Voltage Works, Inc. v. City of San Jose*, 24 Cal. 4th 537, 567 (Cal. 2000)(“Its literal language admits no ‘compelling state interest’ exception”); *Connerly v. California*, 229 Cal. App. 4th 457, 462, n.4 (Cal. Ct. App. 2014)(“Under equal protection principles, all state actions that rely upon suspect classifications must be tested under strict scrutiny, but those actions which can meet the rigid strict scrutiny test are constitutionally permissible. [Article I, Section 31], on the other hand, prohibits discrimination against or preferential treatment to individuals or groups regardless of whether the governmental action could be justified under strict scrutiny.”).

<sup>7</sup> 140 S. Ct. 1731 (2020)(“*Bostock*”).

<sup>8</sup> *Bostock*, at 1744. See also *Rice v. Cayetano*, 528 U.S. 495, 514 (2000)(“Ancestry can be a proxy for race.”).

<sup>9</sup> *Bostock*, at 1742 (explaining that “it [does not] matter that, when an employer treats one employee worse because of that individual’s sex, other factors may contribute to the decision. Consider an employer with a policy of firing any woman he discovers to be a Yankees fan. Carrying out that rule because an employee is a woman and a fan of the Yankees is a firing “because of sex” if the employer would have tolerated the same allegiance in a male employee.”). See also *Rice v. Cayetano*, 528 U.S. 495, 516-517 (2000)(“Simply because a class defined by ancestry does not include all members of the race does not suffice to make the classification race neutral.”).

<sup>10</sup> *Leger v. Stockton Unified School District*, 202 Cal. App. 3d 1448, 1454 (Cal. Ct. App. 1988)(“Under [Article I, Section 26 of the California Constitution], all branches of government are required to comply with constitutional directives . . . or prohibitions.”).

<sup>11</sup> *Connerly v. State Personnel Board*, 92 Cal. App. 4th 16, 29-30 (Cal. Ct. App. 2001).

<sup>12</sup> CAL. CIV. PROC. CODE § 526a(a)(“An action to obtain a judgment, restraining and preventing any illegal expenditure of, waste of, or injury to, the estate, funds, or other property of a local agency, may be maintained against any officer thereof, or any agent, or other person, acting in its behalf . . .”).

Richie Greenberg  
Mailing Address: 100 Pine St, Ste 1250, San Francisco CA 94111  
richie@greenbergnation.com

The action for a waste of public funds is its own independent cause of action against government, separate from the violations of the constitution.<sup>13</sup> A waste of public funds is described as a government expenditure that, even when lawfully done, is “completely unnecessary,” “useless,” or “provides no public benefit.”<sup>14</sup> A waste of public funds undoubtedly occurs when the government spends money to administer an illegal or unconstitutional program.<sup>15</sup>

Indeed, the California Supreme Court has prohibited expenditures by city and county governments for the waste of public funds when the funds would have been expended for a violation of the Constitution.<sup>16</sup> As the California Court of Appeals has explained, “a court must not close its eyes to wasteful, improvident and completely unnecessary public spending, merely because it is done in the exercise of a lawful power.”<sup>17</sup>

The appropriation of \$50 million of taxpayer money by the City and County of San Francisco to establish an office of reparations for a program that is unconstitutional and will be unable to legally meet its objectives, is clearly a waste of public funds. Thus, I demand that the Board of Supervisors **cease and desist** from implementing any allocation of public funds for determining recipient eligibility under the *Plan*.

I further demand a full accounting of all monies allocated, received and spent, salaries paid, beginning January 1, 2020 through April 17, 2023 inclusive, by the African American Reparations Advisory Committee and the San Francisco Human Rights Commission, on the creation and drafting of the *Plan*.

You are hereby demanded to respond to this Cease & Desist Letter within ten (10) business days from receipt, via email to richie@greenbergnation.com or via messenger to the address above, informing me of whether you will comply. Should you fail to cease implementation of expenditures for determining eligibility under the *Plan*, I will consider taking legal action. Thank you for your cooperation in this matter.

Sincerely,  
  
Richie Greenberg

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<sup>13</sup> *Los Altos Property Owners Association v. Hutcheon*, 69 Cal. App. 3d 22, 30 (Cal. Ct. App. 1977)(holding that plaintiffs, having “alleged that defendants will be expending public funds on a consolidation plan that costs a great deal more than alternative plans considered, without a finding of any additional public benefit”, had stated a cause of action for waste of public funds).

<sup>14</sup> *Sundance v. Municipal Court*, 42 Cal. 3d 1101, 1108-1109 (Cal. 1986).

<sup>15</sup> *Tobe v. City of Santa Ana*, 9 Cal. 4th 1069, 1086 (Cal. 1995).

<sup>16</sup> *Hartnett v. County of Sacramento*, 195 Cal. 676, 683 (Cal. 1925)(“Where it is proposed to hold an election for the submission of a measure to the popular vote, and that measure will be wholly void and inoperative even if adopted by the people, the courts may, at the instance of a resident taxpayer, enjoin the holding of the election upon the ground that it will be a useless expenditure and waste of public funds (Section 526a).”).

<sup>17</sup> *City of Ceres v. City of Modesto*, 274 Cal. App. 2d 545, 555 (Cal. Ct. App. 1969)(prohibiting a public expenditure by a city that constituted a waste of public funds).

**From:** [clurban](#)  
**To:** [MTABOARD@SFMTA.com](mailto:MTABOARD@SFMTA.com); [Board of Supervisors \(BOS\)](#); [Chan, Connie \(BOS\)](#); [Dorsey, Matt \(BOS\)](#); [Engardio, Joel \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** Accident Due to SFMTA Red Bus Lane- Shell Car Wash, 3035 Geary Blvd (X Cook) SF CA 94118  
**Date:** Monday, April 17, 2023 2:28:43 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The video link below shows an accident due to a vehicle attempting to enter Shell Car Wash from the center lane. After the accident, the black pickup truck purchased fuel and vacuum use.

Please remove the Red Bus Lane from Stanyan Street east to Masonic. It is just a matter of time until serious injuries occur here.

<https://photos.app.goo.gl/WHiShSkrBCD3TYXK8>

Thank you,

Corey Urban  
Shell Car Wash  
3035 Geary Blvd  
San Francisco, CA 94118

Sent from my Verizon, Samsung Galaxy smartphone



**From:** [MGSolo](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Proposed Retail Cannabis Dispensary Location-800 Taraval Street, SF 94116  
**Date:** Monday, April 17, 2023 1:12:51 PM

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Mark Solomon  
1630 24<sup>th</sup> Avenue  
San Francisco, California 94122

April 17, 2023

San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco

Dear Supervisors:

My name is Mark Solomon and I am a property owner in San Francisco. I write to you today with concerns regarding the cannabis dispensary proposal for 800 Taraval Street in the Parkside District.

My property is 816 Taraval Street, two doors down from the proposed “Green Mirror” location.

For the past four years, I have been working diligently to complete a city mandated seismic retro fit project. I have had no income from my commercial spaces as a result of the mandated construction and look forward to this coming to fruition. As of late, I have attempted to lease my units and have had resistance as a result of the cannabis retail store proposed for 800 Taraval Street.

I am a retired city employee. While working, I saw the ill effects that a cannabis store brings to a neighborhood. Loss of potential businesses and existing businesses vacating, heightened vehicular traffic, vehicles double parked while individuals run in to pick up a prescription, heightened pedestrian traffic with people hanging out, individuals “self-medicating” once outside the store, robberies and a host of street crimes that are perpetrated.

There are four schools within 3/10ths of a mile from the proposed location as well as a variety of existing businesses which are children and family oriented: Herbert

Hoover Middle School, Saint Cecilia Grammar School, Happy Days pre-school, and the Stratford Academy pre-school, One Martial Arts and OPDSF Orthodontics to name a few. 19<sup>th</sup> & Taraval Street is a hub for the neighborhood and a main stop for public transportation, which many children utilize. There is also a Safeway store, which brings a great deal of vehicular traffic, delivery trucks and customers to the area. Since the City has removed many vital parking spaces along with one lane of traffic for vehicles, our area is already impacted significantly and has created a hardship for the residents and business owners.

Over the past four years, we have seen an uptick in the number of homeless, drug addicts (Heroin use), complete with all of their discarded needles and syringes, as well as a host of quality-of-life crimes, malicious mischief-graffiti and many others. Adding a cannabis dispensary will only exacerbate the pre-existing problems we are already experiencing.

I am a native son of San Francisco and still reside here. I spent 32 years in the San Francisco Police Department and my family has owned 816 Taraval Street for 60+ years. San Francisco currently has 80+ cannabis retailers operating within our city limits. Why do we need more? What really hurts is how our neighborhood has degraded over time!

I ask for your sincere consideration of the items mentioned above as the discussion specific to the proposal for the Green Mirror Dispensary continues.

Thank you,

Mark Solomon  
SFPD Lieutenant, Retired

**From:** [Wynship Hillier](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [DPH-San Francisco Behavioral Health Commission](#)  
**Subject:** Communication  
**Date:** Thursday, April 20, 2023 10:39:52 AM  
**Attachments:** [more on regular meetings.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Madam, Mx., or Sir:

Please send the attached correspondence regarding the Behavioral Health Commission to all Supervisors, and include it in the communications packet for the next available meeting of the Board.

Very truly yours,  
Wynship Hillier

**Wynship W. Hillier, M.S.**  
3562 20<sup>th</sup> Street, Apartment 22  
San Francisco, California 94110  
(415) 505-3856  
wynship@hotmail.com

April 20, 2023

Aaron Peskin, Chair  
San Francisco Board of Supervisors  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, California 94102

*Sent via email to [bos@sfgov.org](mailto:bos@sfgov.org)*

**RE: THE EXECUTIVE COMMITTEE OF THE BEHAVIORAL HEALTH COMMISSION MAY HAVE TO ACT TODAY IN ORDER TO MAKE MEANINGFUL DECISIONS ABOUT THE TIMES AND PLACES FOR REGULAR MEETINGS OF THE COMMISSION AND ITS COMMITTEES TO BE HELD NEXT MONTH.**

Honorable Chair Peskin:

As I had predicted, the Behavioral Health Commission failed to attract a quorum to its regular monthly meeting last night. The Commission and its committees are still without a time and place for regular meetings.

The bylaws of the Behavioral Health Commission allow their Executive Committee to act on behalf of the Commission on urgent matters within well-established policy, with ratification by the Commission at its next regular or special meeting. I think they may do so with respect to compliance with *Cal. Gov't Code* § 54954(a), which requires that the Commission provide a time and place for its regular meetings and those of its advisory committees and standing committees. However, the Executive Committee is no less a legislative body under the Brown Act, and a standing committee besides. Therefore, the Commission must provide a time and place for regular meetings of its Executive Committee and other advisory committees and standing committees it wishes to meet regularly, as well. The Executive Committee may pass a motion providing times and places for regular meetings of itself, the Commission, and any other advisory committees or standing committees that are to meet regularly at a special meeting to be



held on the morning of May 5, for ratification at the regular meeting of the Commission on May 17. May 5 is the last day to post notices for regular meetings of the Executive Committee, the Implementation Committee, and the Site Visit Committee, currently scheduled for May 9. Unless the Commission or its Executive Committee wishes to change the regular meeting times for its committees, notice the regular meetings of its committees for May without providing a place for them in advance, or cancel the May meetings of these committees, it may meet specially to provide a place for regular meetings of the committees no later than May 5. To hold this special meeting on May 5 outside of 1380 Howard St., the Co-Chair Committee must notice it TODAY. The notice of meeting need not include any meeting locations to be considered.

If the Co-Chair Committee calls a special meeting of the Executive Committee at 1380 Howard St., on the other hand, they may notice the meeting as late as May 2. If the Co-Chair Committee is content with the Executive Committee or the Commission providing places for regular meetings of its committees after noticing the regular meetings thereof on May 5 (limiting its options to the location already noticed if the regular meeting is to be held), then they have until next Monday, May 24, to call a special meeting outside of 1380 Howard St., and May 5 to notice one at 1380 Howard St. If the regular committee meetings next month are to be cancelled for want of a place for them, then the Executive Committee or the Commission may meet specially as late as the morning of Friday, May 12, the deadline for noticing the regular meeting of the Commission, to provide a place for regular meetings thereof. They may notice this meeting as late as next Thursday, April 27, if the special meeting is to be held outside of 1380 Howard St. If at 1380 Howard, then May 9. If the Executive Committee or the Commission is willing to pass the motion after noticing the regular meeting at a particular location, then they have until May 2 if outside of 1380 Howard St., May 12 otherwise.

Very truly yours,

/s/

Wynship Hillier

cc: Behavioral Health Commission