**File No.** 230644 **Committee Item No.** 2
**Board Item No.** _____

# COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

**Committee:** Budget and Appropriations Committee **Date** June 14, 2023
**Board of Supervisors Meeting** **Date** _____

## Cmte Board

| Cmte | Board | |
|---|---|---|
| ☒ | ☐ | **Ordinance** |
| ☐ | ☐ | **Budget and Legislative Analyst Report** |
| ☐ | ☐ | **Youth Commission Report** |
| ☒ | ☐ | **Department/Agency Cover Letter and/or Report** |
| ☒ | ☐ | **Public Correspondence** |

**OTHER** **(Use back side if additional space is needed)**

| | | |
|---|---|---|
| ☒ | ☐ | AAO Administrative Provisions FYs 2024-2025 |
| ☒ | ☐ | MYR Budget Submission Letter 6/1/2023 |
| ☒ | ☐ | MYR Trailing Legislation List |
| ☒ | ☐ | MYR Interim Exceptions 6/1/2023 |
| ☒ | ☐ | MYR Notice of Transfer of Functions 6/1/2023 |
| ☒ | ☐ | MYR 30-Day Waiver Request |
| ☒ | ☐ | Presidential Action Memo - 30-Day Waiver 6/5/2023 |
| ☒ | ☐ | Department Presentations - ASR, BOA, RET, PLN, DBI |

**Completed by:** Brent Jalipa **Date** June 7, 2023
**Completed by:** Brent Jalipa **Date** _____

# CITY AND COUNTY OF SAN FRANCISCO

# MAYOR'S PROPOSED BUDGET AND ANNUAL APPROPRIATION ORDINANCE

# AS OF JUNE 1, 2023

**File No. _____** **Ordinance No. _____**

**FISCAL YEAR ENDING JUNE 30, 2024 and**
**FISCAL YEAR ENDING JUNE 30, 2025**

# OFFICE OF THE CONTROLLER
CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller


PROPOSED BUDGET AND APPROPRIATION ORDINANCE

AS OF JUNE 1, 2023

FISCAL YEAR ENDING JUNE 30, 2024
and
FISCAL YEAR ENDING JUNE 30, 2025

The Proposed Budget and Appropriation Ordinance as of June 1, 2023 and its accompanying schedules are produced by the Controller's Budget Office. Upon approval, this is the document that is the legal authority for the City to spend funds during the fiscal year.

This document contains information on the sources and uses of City funds and selected departments, detailed by department and program. Additional schedules summarize City revenues and expenditures by service area, department, and fund. Please see the table of contents for a complete list of the information contained in this document.

Copies of this document are distributed to City libraries and posted on the City Controller's website (http://www.sfcontroller.org). They may also be viewed at the following City Hall offices:

Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288

Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316

Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244

If you would like additional copies or need further information, please call the Controller's Budget Office at (415) 554-7500.

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**FILE NO. _____ ORDINANCE NO. _____**

**AN ORDINANCE APPROPRIATING ALL ESTIMATED RECEIPTS**

**AND ALL ESTIMATED EXPENDITURES FOR THE**

**CITY AND COUNTY OF SAN FRANCISCO**

**FOR THE FISCAL YEAR ENDING JUNE 30, 2024**

**and**

**THE FISCAL YEAR ENDING JUNE 30, 2025**

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO

**SECTION 1.** The amounts of estimated receipts, income, prior-year fund balance, prior-year reserves, de-appropriations, and revenue enumerated herein are hereby appropriated to the funds and departments indicated in this ordinance for the purpose of meeting appropriations herein provided.

**SECTION 2.** The amounts of proposed expenditures are hereby appropriated to the funds and departments as enumerated herein. Each department for which an expenditure appropriation is herein made is hereby authorized to use, in the manner provided by the law, the amounts so appropriated for the purposes specified in this appropriation ordinance.

# CONSOLIDATED SCHEDULE OF SOURCES AND USES

## Consolidated Schedule of Sources and Uses

| Sources of Funds | FY 2023-24 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Prior Year Fund Balance | 117,375,377 | 225,611,524 | 342,986,901 | 287,630,474 | 179,316,206 | 466,946,680 |
| Prior Year Reserves | 101,545,728 | 19,571,162 | 121,116,890 | 70,754,000 | 15,720,708 | 86,474,708 |
| Regular Revenues | 6,429,426,457 | 7,719,505,615 | 14,148,932,072 | 6,484,442,586 | 7,534,649,056 | 14,019,091,642 |
| Transfers Into the General Fund | 208,746,220 | (208,746,220) | | 207,768,170 | (207,768,170) | |
| **Sources of Funds Total** | **6,857,093,782** | **7,755,942,081** | **14,613,035,863** | **7,050,595,230** | **7,521,917,800** | **14,572,513,030** |

| Uses of Funds | FY 2023-24 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Gross Expenditures | 6,132,737,044 | 9,079,380,846 | 15,212,117,890 | 6,242,285,721 | 8,874,529,391 | 15,116,815,112 |
| Less Interdepartmental Recoveries | (719,792,114) | (692,438,521) | (1,412,230,635) | (724,420,670) | (721,075,060) | (1,445,495,730) |
| Capital Projects | 43,715,260 | 401,087,746 | 444,803,006 | 44,687,147 | 271,104,981 | 315,792,128 |
| Facilities Maintenance | 2,999,706 | 67,132,068 | 70,131,774 | 2,566,442 | 67,258,911 | 69,825,353 |
| Reserves | 93,750,000 | 204,463,828 | 298,213,828 | 64,310,000 | 451,266,167 | 515,576,167 |
| Transfers From the General Fund | 1,303,683,886 | (1,303,683,886) | | 1,421,166,590 | (1,421,166,590) | |
| **Uses of Funds Total** | **6,857,093,782** | **7,755,942,081** | **14,613,035,863** | **7,050,595,230** | **7,521,917,800** | **14,572,513,030** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# SOURCES OF FUNDS BY MAJOR SERVICE AREA

# AND DEPARTMENT

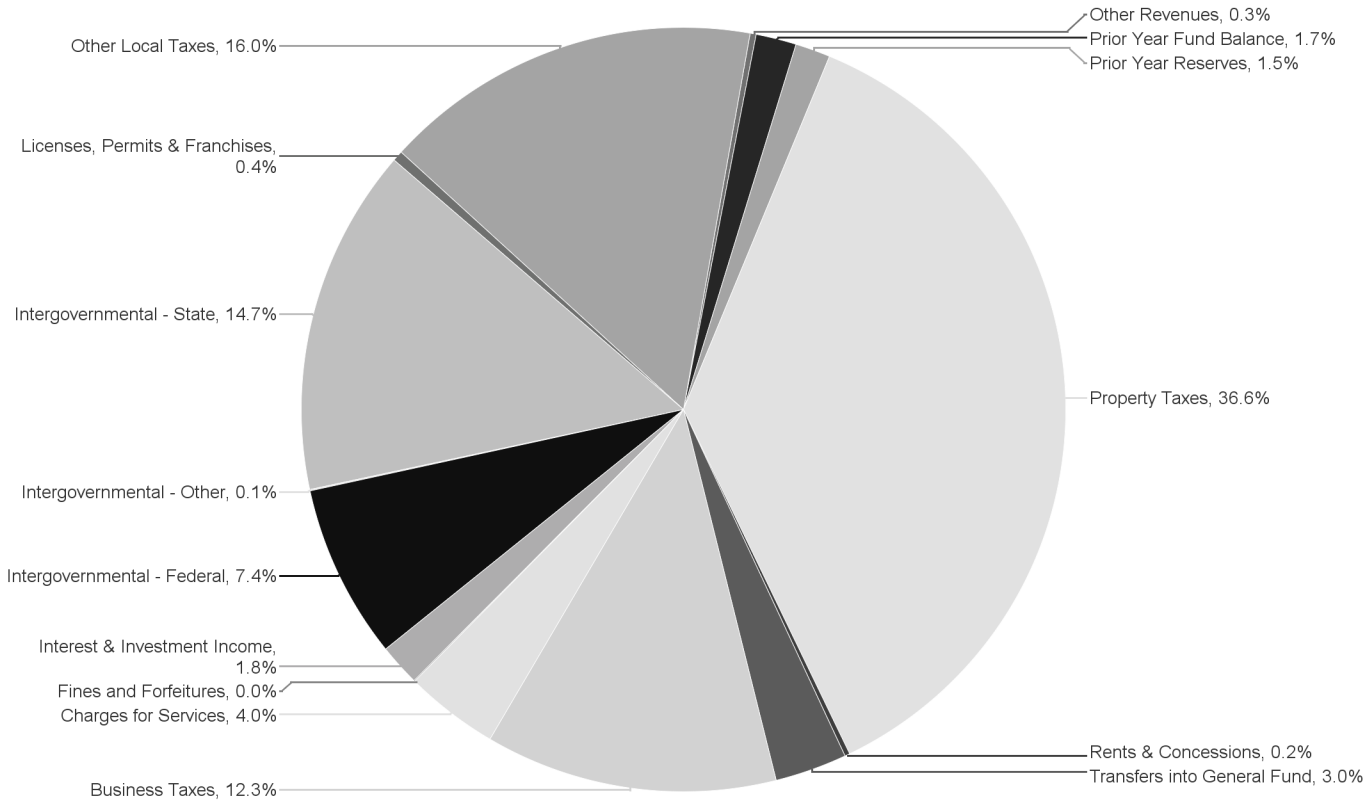
| Department | Fiscal Year FY 2023-24 | | | Fiscal Year FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources |
| **01: Public Protection** | | | | | | |
| ADP Adult Probation | 27,136,519 | 31,328,680 | 58,465,199 | 27,280,047 | 30,366,455 | 57,646,502 |
| CRT Superior Court | 0 | 32,856,944 | 32,856,944 | 0 | 33,056,944 | 33,056,944 |
| DAT District Attorney | 9,758,324 | 80,055,479 | 89,813,803 | 9,493,769 | 82,716,442 | 92,210,211 |
| DEM Emergency Management | 43,408,396 | 95,364,880 | 138,773,276 | 43,468,071 | 91,881,203 | 135,349,274 |
| DPA Department Of Police Accountability | 332,795 | 9,657,558 | 9,990,353 | 332,795 | 9,488,396 | 9,821,191 |
| FIR Fire Department | 161,784,744 | 349,983,947 | 511,768,691 | 161,547,365 | 365,138,901 | 526,686,266 |
| JUV Juvenile Probation | 18,213,270 | 31,049,588 | 49,262,858 | 16,707,694 | 28,594,012 | 45,301,706 |
| PDR Public Defender | 2,533,184 | 48,327,775 | 50,860,959 | 1,970,042 | 49,724,786 | 51,694,828 |
| POL Police | 157,650,432 | 619,136,268 | 776,786,700 | 152,673,303 | 635,205,013 | 787,878,316 |
| SDA Sheriff's Department Office of Inspector General | 40,000 | 2,224,088 | 2,264,088 | 40,000 | 2,207,052 | 2,247,052 |
| SHF Sheriff | 68,369,333 | 223,306,005 | 291,675,338 | 68,808,971 | 224,852,451 | 293,661,422 |
| **TOTAL Public Protection** | **489,226,997** | **1,523,291,212** | **2,012,518,209** | **482,322,057** | **1,553,231,655** | **2,035,553,712** |
| **02: Public Works, Transportation & Commerce** | | | | | | |
| AIR Airport Commission | 1,305,429,570 | 0 | 1,305,429,570 | 1,492,725,714 | 0 | 1,492,725,714 |
| BOA Board Of Appeals | 1,132,059 | 10,978 | 1,143,037 | 1,163,469 | 0 | 1,163,469 |
| DBI Building Inspection | 81,343,574 | 0 | 81,343,574 | 83,030,884 | 0 | 83,030,884 |
| DPW Public Works | 330,408,253 | 122,447,429 | 452,855,682 | 271,161,609 | 136,463,105 | 407,624,714 |
| ECN Economic And Workforce Development | 48,315,245 | 104,254,743 | 152,569,988 | 42,707,342 | 81,420,274 | 124,127,616 |
| MTA Municipal Transportation Agency | 959,000,301 | 513,360,000 | 1,472,360,301 | 930,333,610 | 535,870,000 | 1,466,203,610 |
| PRT Port | 150,125,276 | (0) | 150,125,276 | 151,009,533 | (0) | 151,009,533 |
| PUC Public Utilities Commission | 1,788,716,558 | 0 | 1,788,716,558 | 1,791,852,788 | 0 | 1,791,852,788 |
| **TOTAL Public Works, Transportation & Commerce** | **4,664,470,836** | **740,073,150** | **5,404,543,986** | **4,763,984,949** | **753,753,379** | **5,517,738,328** |
| **03: Human Welfare & Neighborhood Development** | | | | | | |
| CHF Children; Youth & Their Families | 260,483,480 | 81,548,388 | 342,031,868 | 245,898,195 | 97,399,913 | 343,298,108 |
| CSS Child Support Services | 13,666,530 | 0 | 13,666,530 | 13,721,106 | 0 | 13,721,106 |
| DEC Dept of Early Childhood | 273,347,838 | 51,200,584 | 324,548,422 | 284,682,631 | 61,092,353 | 345,774,984 |
| ENV Environment | 32,117,937 | 0 | 32,117,937 | 30,882,858 | 0 | 30,882,858 |
| HOM Homelessness And Supportive Housing | 387,072,435 | 303,226,769 | 690,299,204 | 365,284,211 | 295,329,858 | 660,614,069 |
| HRC Human Rights Commission | 5,099,600 | 14,061,764 | 19,161,364 | 5,099,600 | 14,249,094 | 19,348,694 |
| HSA Human Services | 872,306,046 | 317,601,359 | 1,189,907,405 | 871,915,357 | 339,209,948 | 1,211,125,305 |
| MYR Mayor | 64,280,118 | 121,521,454 | 185,801,572 | 67,775,685 | 127,532,237 | 195,307,922 |
| RNT Rent Arbitration Board | 17,725,223 | (0) | 17,725,223 | 14,740,863 | (0) | 14,740,863 |
| WOM Status Of Women | 200,000 | 12,626,542 | 12,826,542 | 200,000 | 12,254,087 | 12,454,087 |
| **TOTAL Human Welfare & Neighborhood Development** | **1,926,299,207** | **901,786,860** | **2,828,086,067** | **1,900,200,506** | **947,067,490** | **2,847,267,996** |
| **04: Community Health** | | | | | | |
| DPH Public Health | 2,364,602,007 | 871,512,389 | 3,236,114,396 | 2,243,141,887 | 967,677,895 | 3,210,819,782 |

| Department | Fiscal Year FY 2023-24 | | | Fiscal Year FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources |
| **TOTAL Community Health** | **2,364,602,007** | **871,512,389** | **3,236,114,396** | **2,243,141,887** | **967,677,895** | **3,210,819,782** |
| **05: Culture & Recreation** | | | | | | |
| AAM Asian Art Museum | 391,982 | 11,089,976 | 11,481,958 | 404,201 | 11,379,295 | 11,783,496 |
| ART Arts Commission | 29,500,360 | 11,400,923 | 40,901,283 | 21,634,399 | 7,235,607 | 28,870,006 |
| FAM Fine Arts Museum | 1,340,188 | 21,956,152 | 23,296,340 | 1,375,023 | 21,581,056 | 22,956,079 |
| LIB Public Library | 97,464,962 | 102,690,000 | 200,154,962 | 80,311,047 | 105,910,000 | 186,221,047 |
| LLB Law Library | 0 | 1,794,860 | 1,794,860 | 0 | 1,851,548 | 1,851,548 |
| REC Recreation And Park Commission | 167,957,101 | 88,541,356 | 256,498,457 | 169,325,882 | 91,837,899 | 261,163,781 |
| SCI Academy Of Sciences | 0 | 7,460,485 | 7,460,485 | 0 | 7,329,391 | 7,329,391 |
| WAR War Memorial | 28,170,709 | 9,570,578 | 37,741,287 | 22,027,455 | 9,678,958 | 31,706,413 |
| **TOTAL Culture & Recreation** | **324,825,302** | **254,504,330** | **579,329,632** | **295,078,007** | **256,803,754** | **551,881,761** |
| **06: General Administration & Finance** | | | | | | |
| ADM General Services Agency - City Admin | 514,900,414 | 79,751,800 | 594,652,214 | 517,431,652 | 85,704,287 | 603,135,939 |
| ASR Assessor / Recorder | 5,258,213 | 32,155,928 | 37,414,141 | 4,932,288 | 33,116,359 | 38,048,647 |
| BOS Board Of Supervisors | 506,146 | 22,158,240 | 22,664,386 | 506,146 | 22,617,823 | 23,123,969 |
| CAT City Attorney | 76,452,191 | 32,450,560 | 108,902,751 | 74,510,225 | 38,652,044 | 113,162,269 |
| CON Controller | 71,625,672 | 12,552,218 | 84,177,890 | 73,726,624 | 10,706,448 | 84,433,072 |
| CPC City Planning | 47,449,674 | 11,820,524 | 59,270,198 | 46,697,085 | 9,675,417 | 56,372,502 |
| CSC Civil Service Commission | 430,839 | 951,163 | 1,382,002 | 430,839 | 972,907 | 1,403,746 |
| ETH Ethics Commission | 157,200 | 7,071,409 | 7,228,609 | 157,200 | 8,428,026 | 8,585,226 |
| HRD Human Resources | 130,795,166 | 20,770,181 | 151,565,347 | 134,129,237 | 16,474,450 | 150,603,687 |
| HSS Health Service System | 13,862,082 | 0 | 13,862,082 | 13,951,317 | 0 | 13,951,317 |
| MYR Mayor | 2,446,975 | 8,446,514 | 10,893,489 | 2,503,296 | 8,702,919 | 11,206,215 |
| REG Elections | 294,229 | 22,719,483 | 23,013,712 | 738,909 | 25,666,358 | 26,405,267 |
| RET Retirement System | 51,479,503 | 0 | 51,479,503 | 54,104,920 | 0 | 54,104,920 |
| TIS General Services Agency - Technology | 159,643,468 | 7,628,389 | 167,271,857 | 163,865,119 | 7,154,006 | 171,019,125 |
| TTX Treasurer/Tax Collector | 23,014,084 | 27,165,820 | 50,179,904 | 23,180,330 | 25,563,217 | 48,743,547 |
| **TOTAL General Administration & Finance** | **1,098,315,856** | **285,642,229** | **1,383,958,085** | **1,110,865,187** | **293,434,261** | **1,404,299,448** |
| **07: General City Responsibilities** | | | | | | |
| GEN General City Responsibility | 6,386,118,040 | (4,576,810,170) | 1,809,307,870 | 6,287,561,158 | (4,771,968,434) | 1,515,592,724 |
| **TOTAL General City Responsibilities** | **6,386,118,040** | **(4,576,810,170)** | **1,809,307,870** | **6,287,561,158** | **(4,771,968,434)** | **1,515,592,724** |
| Less Citywide Transfer Adjustments | (1,228,591,747) | 0 | (1,228,591,747) | (1,065,144,991) | 0 | (1,065,144,991) |
| Less Interdepartmental Recoveries | (1,412,230,635) | 0 | (1,412,230,635) | (1,445,495,730) | 0 | (1,445,495,730) |
| **Net Total Sources of Funds** | **14,613,035,863** | **0** | **14,613,035,863** | **14,572,513,030** | **0** | **14,572,513,030** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

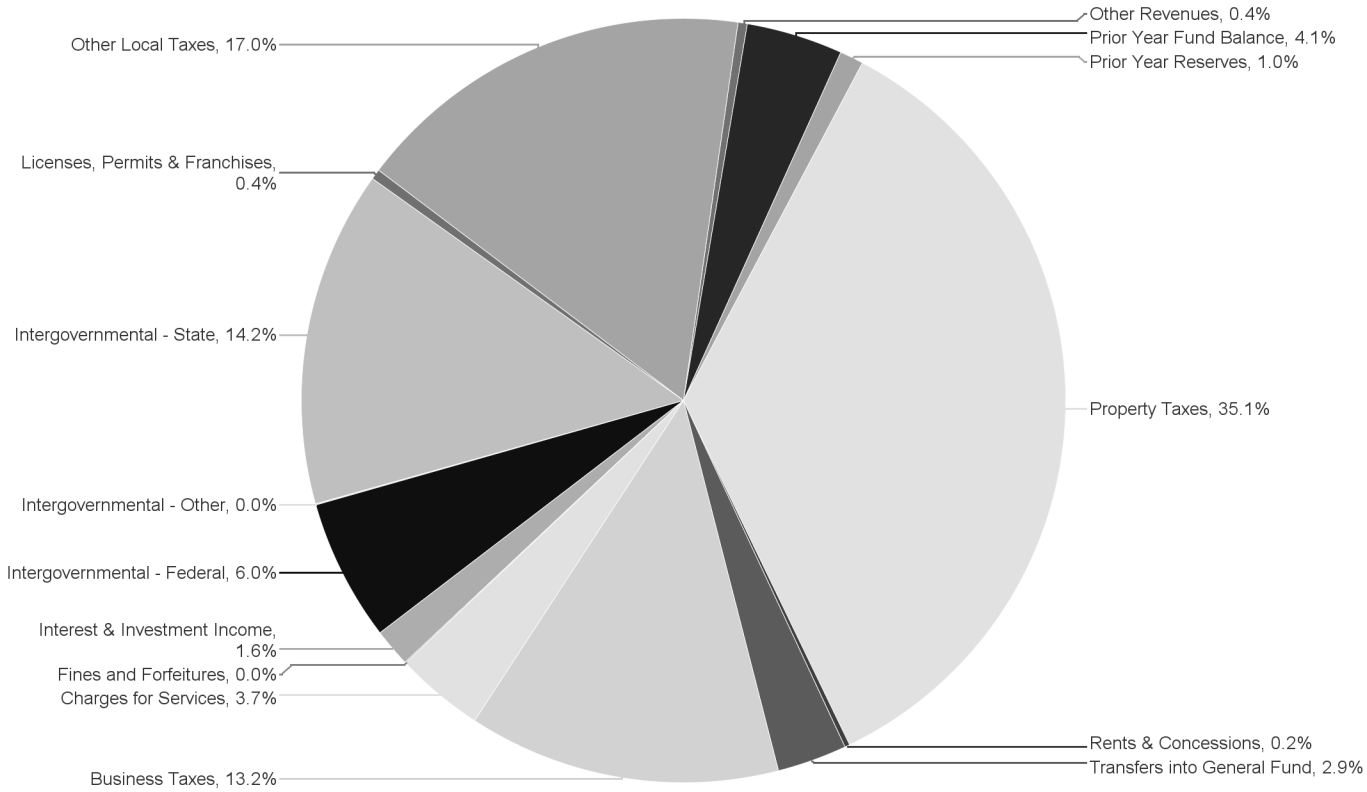
# SOURCES OF FUNDS

**Sources of Funds - FY 2023-24**
**General Fund**




| All Funds | Sorted by Size | |
|---|---|---|
| **Sources of Funds** | **FY 2023-24** | **% of Total** |
| Property Taxes | 2,510,000,000 | 36.6% |
| Other Local Taxes | 1,098,880,000 | 16.0% |
| Intergovernmental - State | 1,006,719,460 | 14.7% |
| Business Taxes | 846,700,000 | 12.3% |
| Intergovernmental - Federal | 505,078,722 | 7.4% |
| Charges for Services | 271,700,183 | 4.0% |
| Interest & Investment Income | 121,070,506 | 1.8% |
| Licenses, Permits & Franchises | 30,291,484 | 0.4% |
| Other Revenues | 17,531,790 | 0.3% |
| Rents & Concessions | 14,571,090 | 0.2% |
| Intergovernmental - Other | 3,868,781 | 0.1% |
| Fines and Forfeitures | 3,014,441 | 0.0% |
| **Regular Revenues** | **6,429,426,457** | **93.8%** |
| Transfers into General Fund | 208,746,220 | 3.0% |
| Prior Year Fund Balance | 117,375,377 | 1.7% |
| Prior Year Reserves | 101,545,728 | 1.5% |
| | **427,667,325** | **6.2%** |
| **Total Sources** | **6,857,093,782** | **100.0%** |

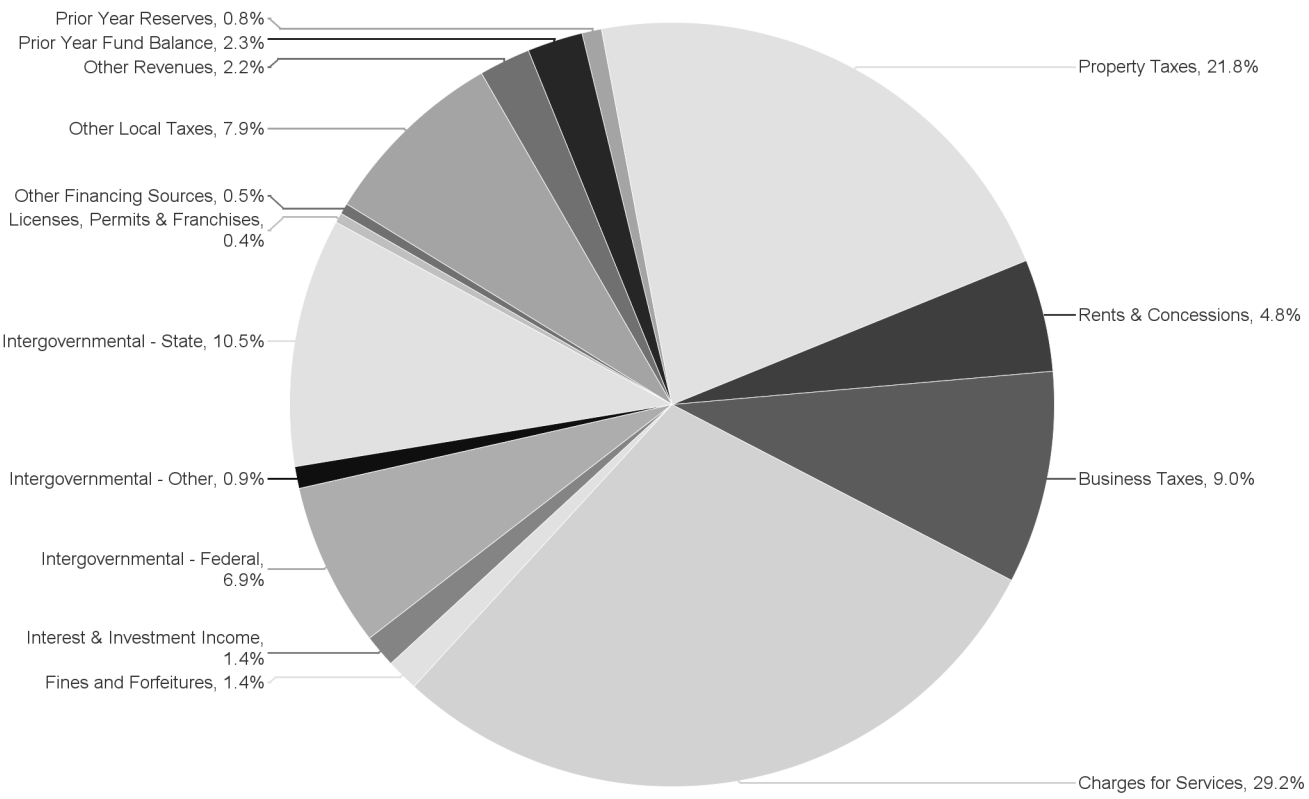
**Sources of Funds - FY 2024-25**
**General Fund**




| All Funds | Sorted by Size | |
|---|---|---|
| **Sources of Funds** | **FY 2024-25** | **% of Total** |
| Property Taxes | 2,474,000,000 | 35.1% |
| Other Local Taxes | 1,197,380,000 | 17.0% |
| Intergovernmental - State | 1,002,703,669 | 14.2% |
| Business Taxes | 930,500,000 | 13.2% |
| Intergovernmental - Federal | 422,415,625 | 6.0% |
| Charges for Services | 264,263,432 | 3.7% |
| Interest & Investment Income | 113,516,897 | 1.6% |
| Licenses, Permits & Franchises | 30,583,070 | 0.4% |
| Other Revenues | 27,766,444 | 0.4% |
| Rents & Concessions | 14,803,200 | 0.2% |
| Intergovernmental - Other | 3,369,094 | 0.0% |
| Fines and Forfeitures | 3,141,155 | 0.0% |
| **Regular Revenues** | **6,484,442,586** | **92.0%** |
| Prior Year Fund Balance | 287,630,474 | 4.1% |
| Transfers into General Fund | 207,768,170 | 2.9% |
| Prior Year Reserves | 70,754,000 | 1.0% |
| | **566,152,644** | **8.0%** |
| **Total Sources** | **7,050,595,230** | **100.0%** |

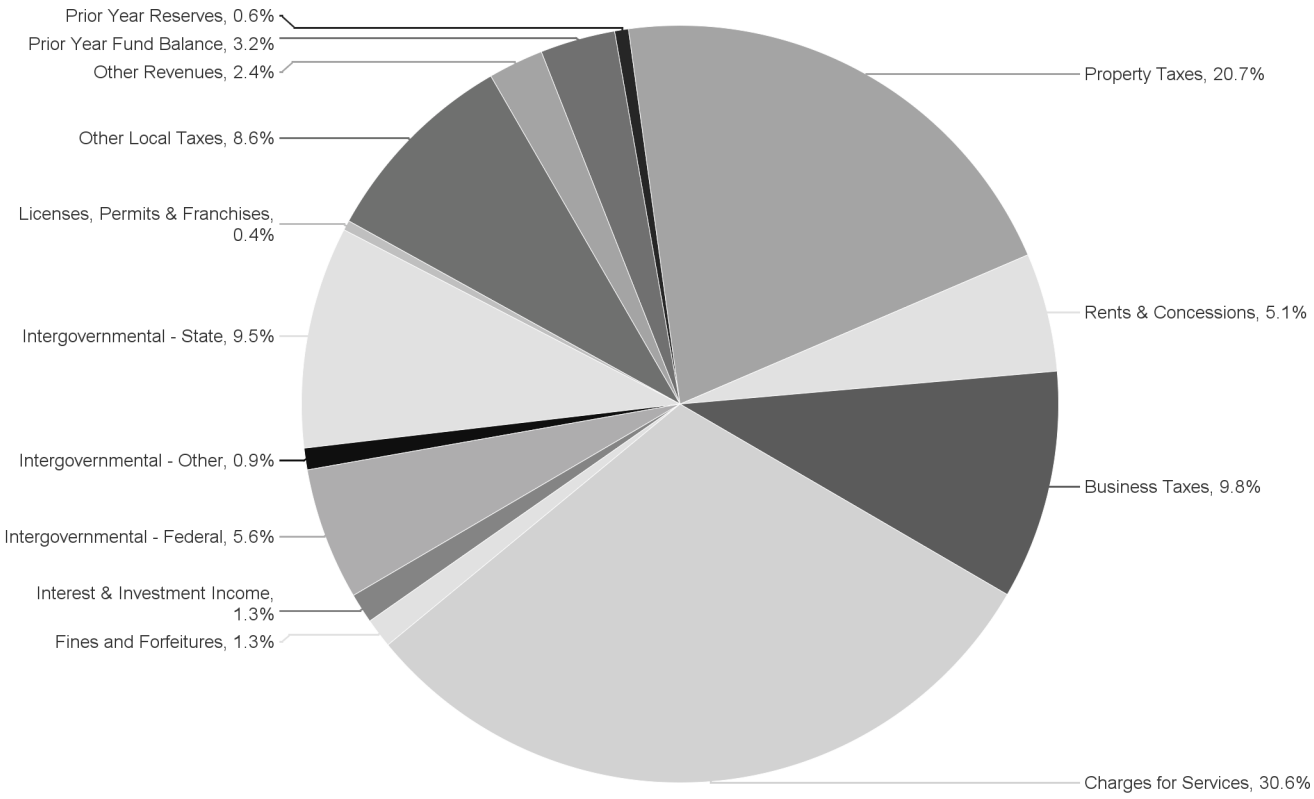
* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

**Sources of Funds FY 2023-24**
**All Funds**




| All Funds | Sorted by Size | |
|---|---|---|
| **Sources of Funds** | **FY 2023-24** | **% of Total** |
| Charges for Services | 4,264,351,660 | 29.2% |
| Property Taxes | 3,187,243,086 | 21.8% |
| Intergovernmental - State | 1,536,910,980 | 10.5% |
| Business Taxes | 1,314,700,000 | 9.0% |
| Other Local Taxes | 1,154,349,000 | 7.9% |
| Intergovernmental - Federal | 1,014,327,190 | 6.9% |
| Rents & Concessions | 695,281,049 | 4.8% |
| Other Revenues | 317,596,744 | 2.2% |
| Interest & Investment Income | 201,660,625 | 1.4% |
| Fines and Forfeitures | 198,752,222 | 1.4% |
| Intergovernmental - Other | 135,233,958 | 0.9% |
| Other Financing Sources | 67,076,978 | 0.5% |
| Licenses, Permits & Franchises | 61,448,580 | 0.4% |
| **Regular Revenues** | **14,148,932,072** | **96.8%** |
| Prior Year Fund Balance | 342,986,901 | 2.3% |
| Prior Year Reserves | 121,116,890 | 0.8% |
| | **464,103,791** | **3.2%** |
| **Total Sources** | **14,613,035,863** | **100.0%** |

**Sources of Funds FY 2024-25**
**All Funds**

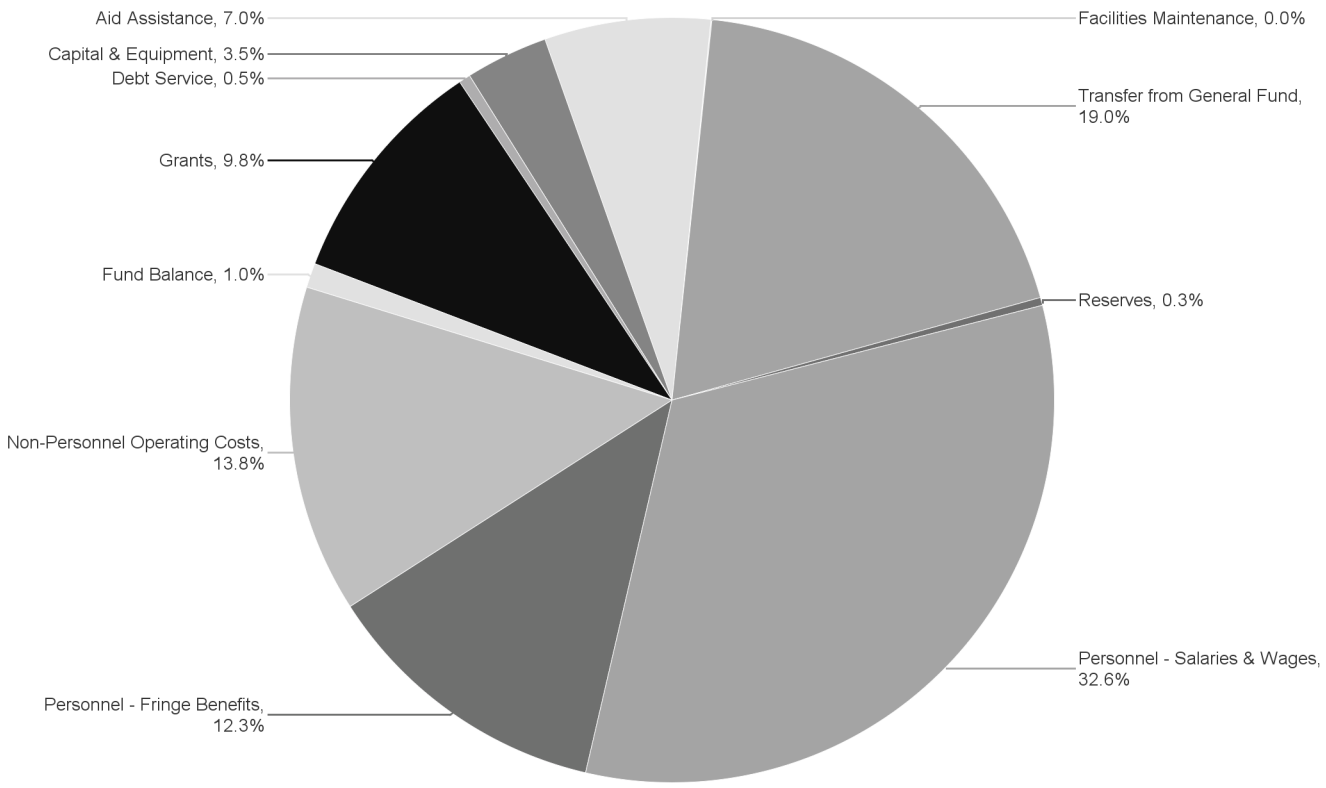



| All Funds | Sorted by Size | |
|---|---|---|
| **Sources of Funds** | **FY 2024-25** | **% of Total** |
| Charges for Services | 4,465,408,676 | 30.6% |
| Property Taxes | 3,020,742,639 | 20.7% |
| Business Taxes | 1,424,700,000 | 9.8% |
| Intergovernmental - State | 1,379,974,050 | 9.5% |
| Other Local Taxes | 1,258,199,000 | 8.6% |
| Intergovernmental - Federal | 823,057,266 | 5.6% |
| Rents & Concessions | 737,141,498 | 5.1% |
| Other Revenues | 343,654,264 | 2.4% |
| Interest & Investment Income | 186,528,849 | 1.3% |
| Fines and Forfeitures | 183,395,945 | 1.3% |
| Intergovernmental - Other | 134,549,289 | 0.9% |
| Licenses, Permits & Franchises | 61,740,166 | 0.4% |
| Other Financing Sources | 0 | 0.0% |
| **Regular Revenues** | **14,019,091,642** | **96.2%** |
| Prior Year Fund Balance | 466,946,680 | 3.2% |
| Prior Year Reserves | 86,474,708 | 0.6% |
| | **553,421,388** | **3.8%** |
| **Total Sources** | **14,572,513,030** | **100.0%** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

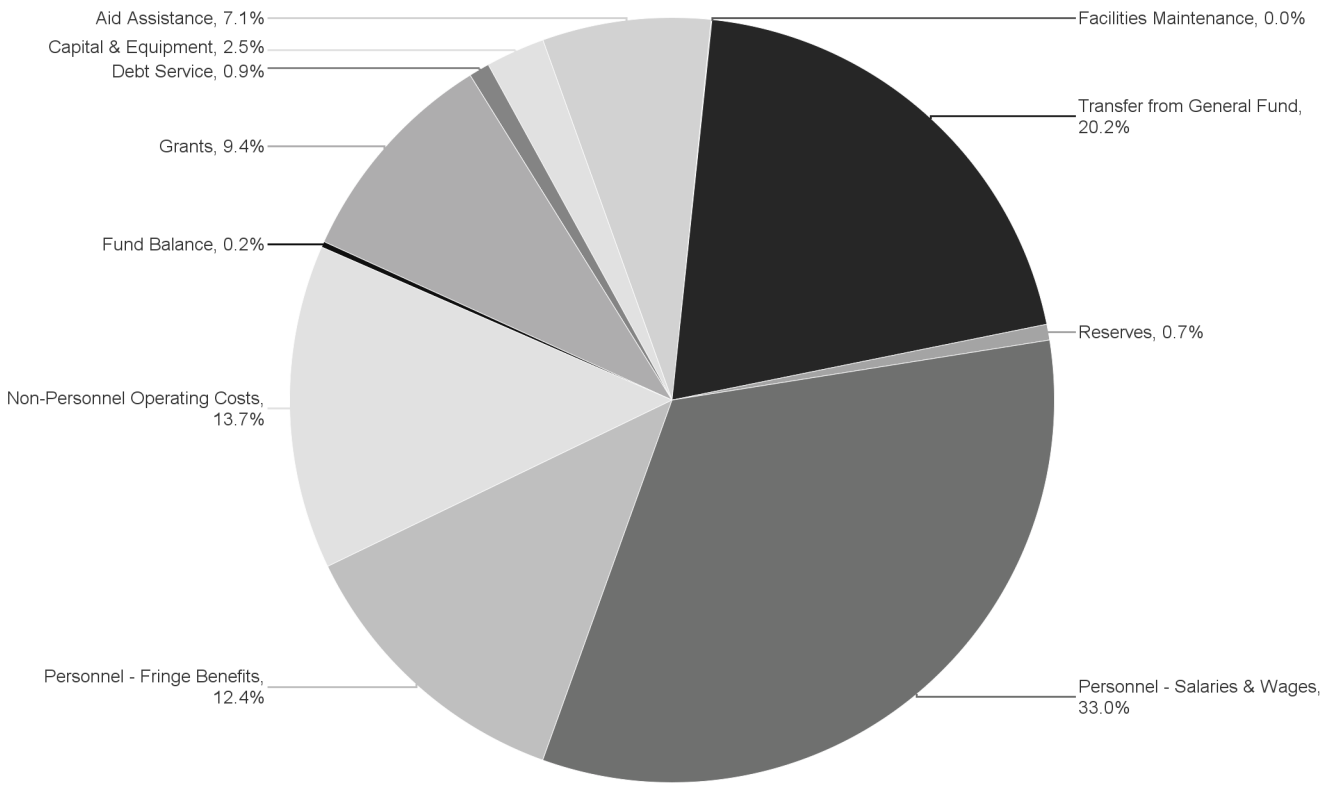
# USES OF FUNDS

**Uses of Funds - FY 2023-24**
**General Fund**




| | Gross | | Net Recoveries | |
|---|---|---|---|---|
| **Types of Uses** | **FY 2023-24** | **% of Total** | **FY 2023-24** | **% of Total** |
| Personnel - Salaries & Wages | 2,288,756,509 | 33.4% | 2,236,565,179 | 32.6% |
| Personnel - Fringe Benefits | 862,832,517 | 12.6% | 843,157,040 | 12.3% |
| **Personnel - Sub Total** | **3,151,589,026** | **46.0%** | **3,079,722,219** | **44.9%** |
| Non-Personnel Operating Costs | 971,329,845 | 14.2% | 949,180,265 | 13.8% |
| Grants | 673,651,712 | 9.8% | 673,651,712 | 9.8% |
| Aid Assistance | 481,096,234 | 7.0% | 481,096,234 | 7.0% |
| Capital & Equipment | 239,342,158 | 3.5% | 239,342,158 | 3.5% |
| Fund Balance | 70,750,000 | 1.0% | 70,750,000 | 1.0% |
| Debt Service | 33,667,602 | 0.5% | 33,667,602 | 0.5% |
| Reserves | 23,000,000 | 0.3% | 23,000,000 | 0.3% |
| Facilities Maintenance | 2,999,706 | 0.0% | 2,999,706 | 0.0% |
| Services of Other Depts, Recoveries & Ov | (94,016,387) | (1.4%) | 0 | 0.0% |
| Transfer from General Fund | 1,303,683,886 | 19.0% | 1,303,683,886 | 19.0% |
| **Non-Personnel - Sub Total** | **3,705,504,756** | **54.0%** | **3,777,371,563** | **55.1%** |
| **Grand Total** | **6,857,093,782** | **100.0%** | **6,857,093,782** | **100.0%** |

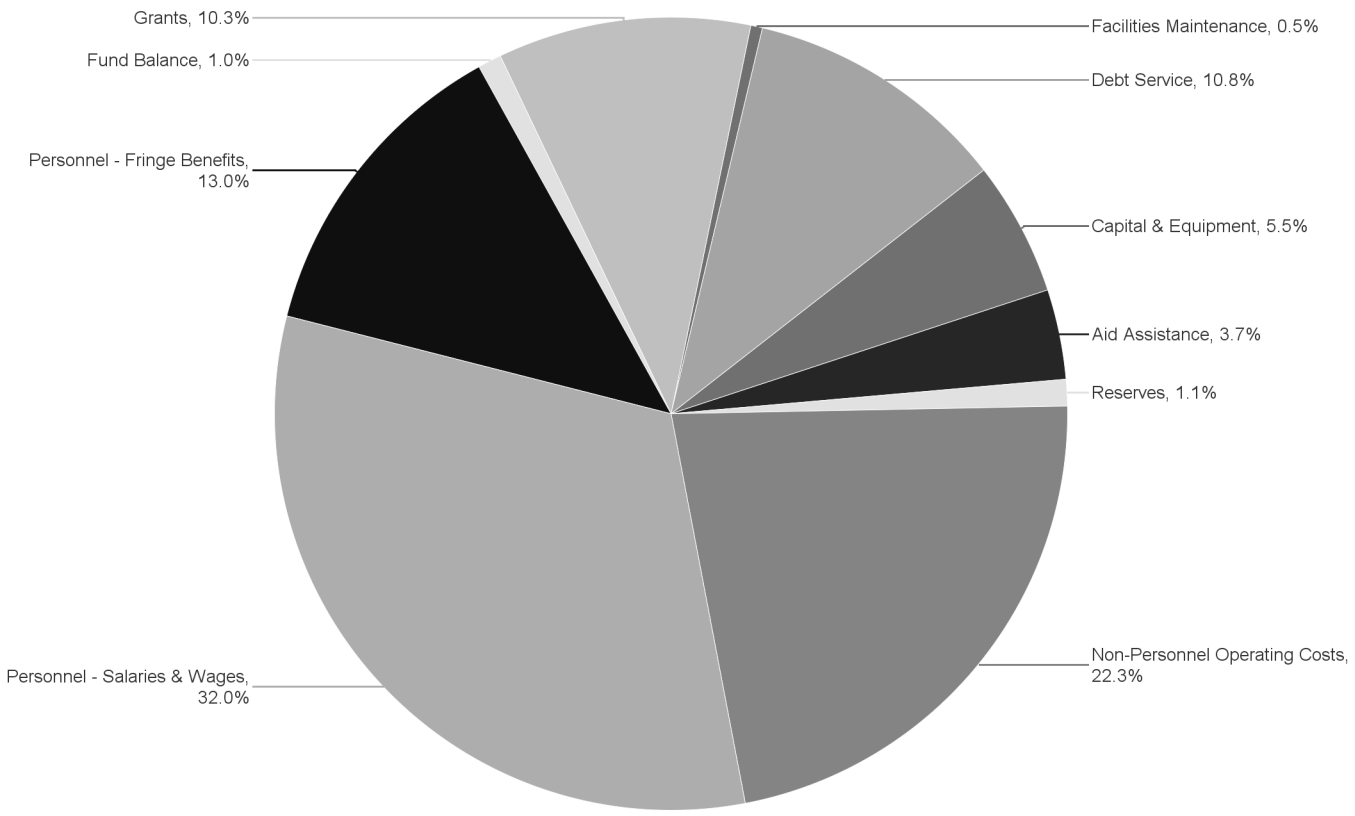
**Uses of Funds - FY 2024-25**
**General Fund**




| | Gross | | Net Recoveries | |
|---|---|---|---|---|
| **Types of Uses** | **FY 2024-25** | **% of Total** | **FY 2024-25** | **% of Total** |
| Personnel - Salaries & Wages | 2,375,239,879 | 33.7% | 2,326,757,538 | 33.0% |
| Personnel - Fringe Benefits | 889,071,059 | 12.6% | 870,923,735 | 12.4% |
| **Personnel - Sub Total** | **3,264,310,938** | **46.3%** | **3,197,681,273** | **45.4%** |
| Non-Personnel Operating Costs | 986,483,201 | 14.0% | 966,347,544 | 13.7% |
| Grants | 659,316,599 | 9.4% | 659,316,599 | 9.4% |
| Aid Assistance | 501,649,137 | 7.1% | 501,649,137 | 7.1% |
| Capital & Equipment | 176,108,517 | 2.5% | 176,108,517 | 2.5% |
| Debt Service | 61,449,128 | 0.9% | 61,449,128 | 0.9% |
| Reserves | 47,000,000 | 0.7% | 47,000,000 | 0.7% |
| Fund Balance | 17,310,000 | 0.2% | 17,310,000 | 0.2% |
| Facilities Maintenance | 2,566,442 | 0.0% | 2,566,442 | 0.0% |
| Services of Other Depts, Recoveries & Ov | (86,765,322) | (1.2%) | 0 | 0.0% |
| Transfer from General Fund | 1,421,166,590 | 20.2% | 1,421,166,590 | 20.2% |
| **Non-Personnel - Sub Total** | **3,786,284,292** | **53.7%** | **3,852,913,957** | **54.6%** |
| **Grand Total** | **7,050,595,230** | **100.0%** | **7,050,595,230** | **100.0%** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

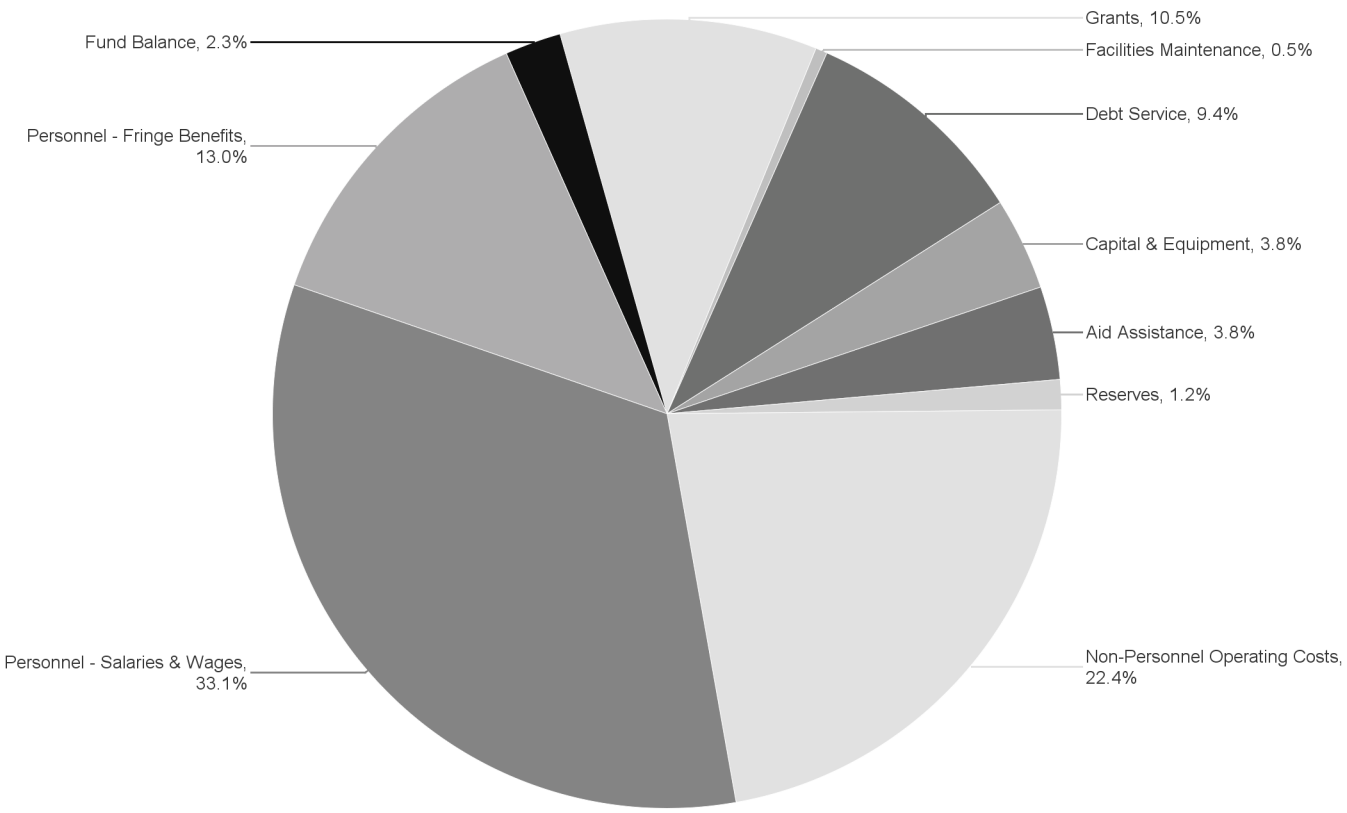
**Uses of Funds - FY 2023-24**
**All Funds**




| | Gross | | Net Recoveries | |
|---|---|---|---|---|
| **Types of Uses** | **FY 2023-24** | **% of Total** | **FY 2023-24** | **% of Total** |
| Personnel - Salaries & Wages | 4,790,995,510 | 32.8% | 4,671,047,229 | 32.0% |
| Personnel - Fringe Benefits | 1,946,132,454 | 13.3% | 1,897,408,709 | 13.0% |
| **Personnel - Sub Total** | **6,737,127,964** | **46.1%** | **6,568,455,938** | **44.9%** |
| Non-Personnel Operating Costs | 3,343,788,386 | 22.9% | 3,260,072,659 | 22.3% |
| Debt Service | 1,572,353,875 | 10.8% | 1,572,353,875 | 10.8% |
| Capital & Equipment | 800,565,229 | 5.5% | 800,565,229 | 5.5% |
| Aid Assistance | 535,649,600 | 3.7% | 535,649,600 | 3.7% |
| Grants | 1,507,592,960 | 10.3% | 1,507,592,960 | 10.3% |
| Reserves | 157,928,253 | 1.1% | 157,928,253 | 1.1% |
| Fund Balance | 140,285,575 | 1.0% | 140,285,575 | 1.0% |
| Facilities Maintenance | 70,131,774 | 0.5% | 70,131,774 | 0.5% |
| Services of Other Depts, Recoveries & Ov | (252,387,753) | (1.7%) | 0 | 0.0% |
| **Non-Personnel - Sub Total** | **7,875,907,899** | **53.9%** | **8,044,579,925** | **55.1%** |
| **Grand Total** | **14,613,035,863** | **100.0%** | **14,613,035,863** | **100.0%** |

| **Average Per Employee (FTE)** | | |
|---|---|---|
| Personnel - Salary & Wages | 143,118 | 71.1% |
| Personnel - Fringe Benefits | 58,136 | 28.9% |
| **Grand Total** | **201,254** | **100.0%** |

**Uses of Funds - FY 2024-25**
**All Funds**




| | Gross | | Net Recoveries | |
|---|---|---|---|---|
| **Types of Uses** | **FY 2024-25** | **% of Total** | **FY 2024-25** | **% of Total** |
| Personnel - Salaries & Wages | 4,951,898,959 | 34.0% | 4,823,759,604 | 33.1% |
| Personnel - Fringe Benefits | 1,947,612,414 | 13.4% | 1,897,214,415 | 13.0% |
| **Personnel - Sub Total** | **6,899,511,373** | **47.3%** | **6,720,974,019** | **46.1%** |
| Non-Personnel Operating Costs | 3,344,090,708 | 22.9% | 3,257,556,304 | 22.4% |
| Debt Service | 1,365,141,906 | 9.4% | 1,365,141,906 | 9.4% |
| Capital & Equipment | 551,931,090 | 3.8% | 551,931,090 | 3.8% |
| Aid Assistance | 555,868,778 | 3.8% | 555,868,778 | 3.8% |
| Grants | 1,535,639,413 | 10.5% | 1,535,639,413 | 10.5% |
| Reserves | 179,691,774 | 1.2% | 179,691,774 | 1.2% |
| Fund Balance | 335,884,393 | 2.3% | 335,884,393 | 2.3% |
| Facilities Maintenance | 69,825,353 | 0.5% | 69,825,353 | 0.5% |
| Services of Other Depts, Recoveries & Ov | (265,071,758) | (1.8%) | 0 | 0.0% |
| **Non-Personnel - Sub Total** | **7,673,001,657** | **52.7%** | **7,851,539,011** | **53.9%** |
| **Grand Total** | **14,572,513,030** | **100.0%** | **14,572,513,030** | **100.0%** |

| **Average Per Employee (FTE)** | | |
|---|---|---|
| Personnel - Salary & Wages | 147,455 | 71.8% |
| Personnel - Fringe Benefits | 57,995 | 28.2% |
| **Grand Total** | **205,449** | **100.0%** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# POSITIONS BY MAJOR SERVICE AREA

# AND DEPARTMENT

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Service Area: A, Public Protection** | | | | | |
| Adult Probation | 148.54 | 146.57 | (1.97) | 142.52 | (4.05) |
| Department Of Police Accountability | 43.17 | 40.95 | (2.22) | 40.85 | (0.10) |
| District Attorney | 283.24 | 296.03 | 12.79 | 295.94 | (0.09) |
| Emergency Management | 294.67 | 312.92 | 18.24 | 313.02 | 0.10 |
| Fire Department | 1,801.46 | 1,807.83 | 6.38 | 1,828.16 | 20.33 |
| Juvenile Probation | 173.54 | 175.39 | 1.85 | 174.33 | (1.06) |
| Police | 2,849.36 | 2,944.30 | 94.94 | 2,950.58 | 6.28 |
| Public Defender | 209.60 | 208.01 | (1.59) | 204.09 | (3.92) |
| Sheriff | 1,001.89 | 995.57 | (6.31) | 999.15 | 3.58 |
| Sheriff's Department Office of Inspector General | 10.20 | 6.87 | (3.33) | 6.33 | (0.54) |
| **Service Area: A, Public Protection Total** | **6,815.66** | **6,934.45** | **118.79** | **6,954.98** | **20.52** |
| **Service Area: B, Public Works, Transportation & Commerce** | | | | | |
| Airport Commission | 1,584.17 | 1,681.63 | 97.45 | 1,721.47 | 39.84 |
| Board Of Appeals | 4.22 | 4.25 | 0.03 | 4.25 | 0.00 |
| Building Inspection | 266.94 | 269.24 | 2.31 | 268.45 | (0.79) |
| Economic And Workforce Development | 112.50 | 116.58 | 4.07 | 115.27 | (1.31) |
| Municipal Transportation Agency | 5,806.17 | 5,649.98 | (156.20) | 5,614.66 | (35.31) |
| Port | 249.47 | 258.97 | 9.49 | 257.73 | (1.24) |
| Public Utilities Commission | 1,718.39 | 1,723.51 | 5.11 | 1,726.29 | 2.78 |
| Public Works | 545.97 | 1,171.51 | 625.54 | 1,171.51 | 0.00 |
| Sanitation & Streets | 581.79 | 0.00 | (581.79) | 0.00 | 0.00 |
| **Service Area: B, Public Works, Transportation & Commerc** | **10,869.64** | **10,875.66** | **6.02** | **10,879.62** | **3.96** |
| **Service Area: C, Human Welfare & Neighborhood Development** | | | | | |
| Children; Youth & Their Families | 67.80 | 70.79 | 2.98 | 71.05 | 0.26 |
| Child Support Services | 66.23 | 64.12 | (2.12) | 63.47 | (0.64) |
| Dept of Early Childhood | 64.17 | 65.96 | 1.79 | 65.96 | 0.00 |
| Environment | 80.38 | 80.89 | 0.51 | 81.13 | 0.23 |
| Homelessness And Supportive Housing | 228.69 | 255.34 | 26.65 | 263.83 | 8.49 |
| Human Rights Commission | 26.72 | 32.10 | 5.38 | 32.12 | 0.02 |
| Human Services | 2,250.43 | 2,278.43 | 28.00 | 2,296.91 | 18.48 |
| Mayor | 39.04 | 40.22 | 1.18 | 40.24 | 0.02 |
| Rent Arbitration Board | 49.81 | 49.88 | 0.08 | 49.88 | (0.01) |
| Status Of Women | 12.02 | 10.09 | (1.94) | 10.09 | 0.00 |
| **Service Area: C, Human Welfare & Neighborhood Develop** | **2,885.3** | **2,947.82** | **62.52** | **2,974.68** | **26.86** |
| **Service Area: D, Community Health** | | | | | |
| Public Health | 7,739.48 | 7,733.04 | (6.44) | 7,771.60 | 38.56 |
| **Service Area: D, Community Health Total** | **7,739.48** | **7,733.04** | **(6.44)** | **7,771.6** | **38.56** |
| **Service Area: E, Culture & Recreation** | | | | | |
| Academy Of Sciences | 12.12 | 13.35 | 1.23 | 13.35 | 0.00 |

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Service Area: E, Culture & Recreation** | | | | | |
| Arts Commission | 27.53 | 29.79 | 2.26 | 29.33 | (0.46) |
| Asian Art Museum | 52.25 | 52.91 | 0.66 | 52.90 | (0.01) |
| Fine Arts Museum | 107.48 | 108.17 | 0.69 | 108.14 | (0.03) |
| Law Library | 2.35 | 2.38 | 0.04 | 2.38 | 0.00 |
| Public Library | 706.81 | 720.92 | 14.11 | 723.56 | 2.64 |
| Recreation And Park Commission | 947.26 | 988.91 | 41.64 | 997.41 | 8.50 |
| War Memorial | 67.57 | 67.95 | 0.38 | 67.90 | (0.05) |
| **Service Area: E, Culture & Recreation Total** | **1,923.37** | **1,984.38** | **61.01** | **1,994.96** | **10.58** |
| **Service Area: F, General Administration & Finance** | | | | | |
| Assessor / Recorder | 170.71 | 171.42 | 0.70 | 177.21 | 5.79 |
| Board Of Supervisors | 90.54 | 89.49 | (1.05) | 89.49 | (0.01) |
| City Attorney | 320.28 | 316.71 | (3.57) | 317.28 | 0.57 |
| City Planning | 200.39 | 186.38 | (14.01) | 185.27 | (1.11) |
| Civil Service Commission | 6.00 | 5.26 | (0.74) | 5.24 | (0.02) |
| Controller | 248.91 | 251.14 | 2.23 | 252.08 | 0.94 |
| Elections | 58.42 | 55.11 | (3.30) | 59.07 | 3.96 |
| Ethics Commission | 31.43 | 28.80 | (2.64) | 18.84 | (9.96) |
| General Services Agency - City Admin | 978.59 | 978.87 | 0.29 | 980.94 | 2.07 |
| General Services Agency - Technology | 251.65 | 259.50 | 7.85 | 261.28 | 1.77 |
| Health Service System | 49.20 | 47.67 | (1.53) | 47.65 | (0.02) |
| Human Resources | 193.18 | 208.75 | 15.57 | 203.72 | (5.03) |
| Mayor | 43.11 | 43.62 | 0.51 | 43.60 | (0.02) |
| Retirement System | 123.85 | 154.22 | 30.37 | 163.62 | 9.40 |
| Treasurer/Tax Collector | 207.49 | 203.49 | (4.00) | 201.42 | (2.07) |
| **Service Area: F, General Administration & Finance Total** | **2,973.75** | **3,000.45** | **26.70** | **3,006.71** | **6.26** |
| **Grand Total** | **33,207.2** | **33,475.79** | **268.59** | **33,582.54** | **106.75** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# MAJOR FUND BUDGETARY RECAP

# City and County of San Francisco
## Major Fund Budgetary Recap
## Budget Year 2023-2024
(in Thousands of Dollars)



| | Governmental Funds | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | General Fund | Special Revenue | Capital Projects | Debt Service | Enterprise | Internal Service | Other Agency/ Trust | Total All Funds |
| Prior Year Fund Balance | 307,743 | 98,705 | | | 189,245 | 3,220 | 63 | 598,976 |
| Prior Year Reserves | 87,666 | 16,881 | | | | | | 104,547 |
| **Prior Year Sources Total** | **395,409** | **115,586** | | | **189,245** | **3,220** | **63** | **703,523** |
| Property Taxes | 2,379,530 | 272,450 | | 358,587 | | | | 3,010,567 |
| Other Local Taxes | 1,050,820 | 41,620 | | | | | | 1,092,440 |
| Business Taxes | 902,300 | 542,200 | | | | | | 1,444,500 |
| Rents & Concessions | 13,131 | 49,858 | | | 486,998 | 550 | 11,655 | 562,193 |
| Fines and Forfeitures | 3,088 | 10,660 | | 18,408 | 102,420 | | | 134,576 |
| Interest & Investment Income | 44,467 | 3,134 | 70 | | 36,292 | | 415 | 84,378 |
| Licenses, Permits & Franchises | 26,818 | 9,981 | | | 19,531 | | | 56,330 |
| Intergovernmental - State | 947,811 | 265,965 | | 700 | 131,512 | | | 1,345,988 |
| Intergovernmental - Federal | 560,424 | 225,782 | | | 337,922 | | | 1,124,128 |
| Intergovernmental - Other | 3,051 | 2,183 | | | 121,006 | 43 | | 126,283 |
| Charges for Services | 236,924 | 137,312 | 252 | | 3,512,782 | 855 | 250 | 3,888,374 |
| Other Revenues | 19,420 | 37,954 | 6 | 6,183 | 160,371 | | 64,217 | 288,150 |
| Other Financing Sources | | | 139,842 | | | | | 139,842 |
| **Current Year Sources Total** | **6,187,783** | **1,599,098** | **140,169** | **383,878** | **4,908,835** | **1,448** | **76,537** | **13,297,748** |
| Contribution Transfers In | | 266,664 | | | 749,555 | | | 1,016,219 |
| Operating Transfer In | 203,001 | 195,194 | 728 | 2,250 | 327,768 | 300 | | 729,242 |
| **Transfer In Total** | **203,001** | **461,858** | **728** | **2,250** | **1,077,323** | **300** | | **1,745,460** |
| **Available Sources Total** | **6,786,193** | **2,176,542** | **140,898** | **386,128** | **6,175,403** | **4,969** | **76,599** | **15,746,731** |
| Community Health | (1,162,956) | (267,972) | (11,975) | | (1,499,551) | | | (2,942,454) |
| Culture & Recreation | (197,596) | (321,135) | (20,076) | | | | (115) | (538,922) |
| General Administration & Finance | (338,055) | (151,482) | (44,759) | | | (4,969) | (76,156) | (615,422) |
| General City Responsibilities | (226,931) | (10,327) | | (386,128) | | | | (623,385) |
| Human Welfare & Neighborhood Development | (1,576,410) | (1,054,951) | | | | | | (2,631,361) |
| Public Protection | (1,675,801) | (88,862) | (7,872) | | (106,861) | | | (1,879,395) |
| Public Works, Transportation & Commerce | (262,733) | (211,469) | (56,216) | | (4,120,389) | | | (4,650,806) |
| **Current Year Uses Total** | **(5,440,482)** | **(2,106,198)** | **(140,898)** | **(386,128)** | **(5,726,801)** | **(4,969)** | **(76,271)** | **(13,881,746)** |
| Contribution Transfers Out | (1,016,219) | | | | | | | (1,016,219) |
| Operating Transfer Out | (263,752) | (68,780) | | | (396,710) | | | (729,242) |
| **Transfer Out Total** | **(1,279,970)** | **(68,780)** | | | **(396,710)** | | | **(1,745,460)** |
| **Proposed Uses Total** | **(6,720,452)** | **(2,174,978)** | **(140,898)** | **(386,128)** | **(6,123,511)** | **(4,969)** | **(76,271)** | **(15,627,206)** |
| Fund Balance | 65,741 | 1,563 | | | 51,892 | | 328 | 119,525 |

# City and County of San Francisco
## Major Fund Budgetary Recap
## Budget Year 2024-2025
(in Thousands of Dollars)

| | Governmental Funds | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | General Fund | Special Revenue | Capital Projects | Debt Service | Enterprise | Internal Service | Other Agency/ Trust | Total All Funds |
| Prior Year Fund Balance | 149,695 | 45,191 | | 1,569 | 144,632 | 3,196 | 63 | 344,346 |
| Prior Year Reserves | 90,178 | 25,590 | | | | | | 115,768 |
| **Prior Year Sources Total** | **239,873** | **70,781** | | **1,569** | **144,632** | **3,196** | **63** | **460,114** |
| Property Taxes | 2,494,850 | 285,720 | | 281,234 | | | | 3,061,804 |
| Other Local Taxes | 1,183,490 | 52,218 | | | | | | 1,235,708 |
| Business Taxes | 960,200 | 560,600 | | | | | | 1,520,800 |
| Rents & Concessions | 13,296 | 55,332 | | | 572,551 | 570 | 10,495 | 652,243 |
| Fines and Forfeitures | 3,088 | 10,759 | | 16,835 | 105,164 | | | 135,846 |
| Interest & Investment Income | 59,947 | 3,611 | | | 44,392 | | 415 | 108,365 |
| Licenses, Permits & Franchises | 27,735 | 9,981 | | | 19,921 | | | 57,637 |
| Intergovernmental - State | 948,199 | 179,961 | | 700 | 132,682 | | | 1,261,543 |
| Intergovernmental - Federal | 487,826 | 223,220 | | | 264,818 | | | 975,863 |
| Intergovernmental - Other | 4,432 | 888 | | | 124,240 | 44 | | 129,604 |
| Charges for Services | 238,933 | 142,588 | 252 | | 3,644,581 | 853 | 250 | 4,027,456 |
| Other Revenues | 18,652 | 27,147 | 6 | 2,713 | 154,192 | | 63,345 | 266,055 |
| Other Financing Sources | | | | | | | | |
| **Current Year Sources Total** | **6,440,648** | **1,552,024** | **258** | **301,482** | **5,062,540** | **1,467** | **74,506** | **13,432,923** |
| Contribution Transfers In | | 281,484 | | | 868,383 | | | 1,149,867 |
| Operating Transfer In | 216,582 | 196,549 | 288 | 2,250 | 301,188 | 300 | | 717,156 |
| **Transfer In Total** | **216,582** | **478,033** | **288** | **2,250** | **1,169,571** | **300** | | **1,867,023** |
| **Available Sources Total** | **6,897,103** | **2,100,838** | **545** | **305,301** | **6,376,743** | **4,963** | **74,568** | **15,760,061** |
| Community Health | (1,168,262) | (262,896) | | | (1,521,734) | | | (2,952,892) |
| Culture & Recreation | (204,661) | (318,530) | (545) | | | | (115) | (523,850) |
| General Administration & Finance | (365,922) | (149,079) | | | | (4,963) | (74,453) | (594,416) |
| General City Responsibilities | (256,020) | (12,718) | | (305,301) | | | | (574,039) |
| Human Welfare & Neighborhood Development | (1,551,143) | (1,004,938) | | | | | | (2,556,081) |
| Public Protection | (1,678,498) | (77,314) | | | (109,013) | | | (1,864,824) |
| Public Works, Transportation & Commerce | (229,775) | (197,289) | | | (4,312,478) | | | (4,739,543) |
| **Current Year Uses Total** | **(5,454,281)** | **(2,022,762)** | **(545)** | **(305,301)** | **(5,943,225)** | **(4,963)** | **(74,568)** | **(13,805,645)** |
| Contribution Transfers Out | (1,149,867) | | | | | | | (1,149,867) |
| Operating Transfer Out | (268,374) | (71,948) | | | (376,834) | | | (717,156) |
| **Transfer Out Total** | **(1,418,241)** | **(71,948)** | | | **(376,834)** | | | **(1,867,023)** |
| **Proposed Uses Total** | **(6,872,522)** | **(2,094,709)** | **(545)** | **(305,301)** | **(6,320,060)** | **(4,963)** | **(74,568)** | **(15,672,668)** |
| Fund Balance | 24,581 | 6,128 | | | 56,683 | | | 87,393 |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# APPROPRIATION DETAIL BY DEPARTMENT

**Department: SCI Academy Of Sciences**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 1,638,538 | 1,839,159 | 200,621 | 1,888,163 | 49,004 |
| Mandatory Fringe Benefits | 632,759 | 679,209 | 46,450 | 694,825 | 15,616 |
| Non-Personnel Services | 1,499,468 | 1,215,448 | (284,020) | 1,140,081 | (75,367) |
| Capital Outlay | 981,598 | 919,021 | (62,577) | 368,782 | (550,239) |
| Services Of Other Depts | 2,669,982 | 2,807,648 | 137,666 | 3,237,540 | 429,892 |
| **Total Uses by Chart of Accounts** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |
| **Sources Summary** | | | | | |
| General Fund Support | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| **Total Sources by Chart of Accounts** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |
| **Fund Summary** | | | | | |
| General Fund | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| **Total Uses by Funds** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |
| **Division Summary** | | | | | |
| SCI Academy of Sciences | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| **Total Uses by Division** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 1,638,538 | 1,839,159 | 200,621 | 1,888,163 | 49,004 |
| | | | Mandatory Fringe Benefits | 632,759 | 679,209 | 46,450 | 694,825 | 15,616 |
| | | | Non-Personnel Services | 1,499,468 | 1,215,448 | (284,020) | 1,140,081 | (75,367) |
| | | | Capital Outlay | | 279,500 | 279,500 | | (279,500) |
| | | | Services Of Other Depts | 2,669,982 | 2,807,648 | 137,666 | 3,237,540 | 429,892 |
| **10000 Total** | | | | **6,440,747** | **6,820,964** | **380,217** | **6,960,609** | **139,645** |
| **Operating Total** | | | | **6,440,747** | **6,820,964** | **380,217** | **6,960,609** | **139,645** |

**Department: SCI Academy Of Sciences**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 15806 | Sci - Facility Maintenance | 981,598 | 639,521 | (342,077) | 368,782 | (270,739) |
| **10010 Total** | | | | **981,598** | **639,521** | **(342,077)** | **368,782** | **(270,739)** |
| **Annual Projects - Authority Control Total** | | | | **981,598** | **639,521** | **(342,077)** | **368,782** | **(270,739)** |
| **Total Uses of Funds** | | | | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |

**Department: ADP Adult Probation**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 18,621,828 | 19,031,092 | 409,264 | 19,251,793 | 220,701 |
| Mandatory Fringe Benefits | 10,285,779 | 10,253,516 | (32,263) | 10,079,322 | (174,194) |
| Non-Personnel Services | 7,186,730 | 6,836,102 | (350,628) | 6,871,552 | 35,450 |
| City Grant Program | 14,289,186 | 15,143,598 | 854,412 | 14,655,192 | (488,406) |
| Materials & Supplies | 211,783 | 156,783 | (55,000) | 141,105 | (15,678) |
| Programmatic Projects | 4,050,000 | 3,750,000 | (300,000) | 3,300,000 | (450,000) |
| Services Of Other Depts | 3,391,180 | 3,294,108 | (97,072) | 3,347,538 | 53,430 |
| **Total Uses by Chart of Accounts** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 387,356 | 387,356 | | 287,356 | (100,000) |
| Intergovernmental: Other | 483,676 | 483,676 | | | (483,676) |
| Intergovernmental: State | 25,949,275 | 21,237,389 | (4,711,886) | 21,872,373 | 634,984 |
| Charges for Services | 2,500 | 2,500 | | 2,500 | |
| Expenditure Recovery | 3,235,369 | 5,025,598 | 1,790,229 | 5,117,818 | 92,220 |
| General Fund Support | 27,978,310 | 31,328,680 | 3,350,370 | 30,366,455 | (962,225) |
| **Total Sources by Chart of Accounts** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |
| **Fund Summary** | | | | | |
| General Fund | 54,414,855 | 54,880,454 | 465,599 | 54,156,773 | (723,681) |
| Public Protection Fund | 3,621,631 | 3,584,745 | (36,886) | 3,489,729 | (95,016) |
| **Total Uses by Funds** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |
| **Division Summary** | | | | | |
| ADP Adult Probation | 58,036,486 | 58,465,199 | 428,713 | 57,646,502 | (818,697) |
| **Total Uses by Division** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |

**Department: ADP Adult Probation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 17,657,889 | 17,978,553 | 320,664 | 18,280,725 | 302,172 |
| | | | Mandatory Fringe Benefits | 9,758,352 | 9,788,932 | 30,580 | 9,574,472 | (214,460) |
| | | | Non-Personnel Services | 6,969,642 | 6,689,558 | (280,084) | 6,681,869 | (7,689) |
| | | | City Grant Program | 12,376,009 | 13,222,520 | 846,511 | 12,831,064 | (391,456) |
| | | | Materials & Supplies | 211,783 | 156,783 | (55,000) | 141,105 | (15,678) |
| | | | Services Of Other Depts | 3,391,180 | 3,294,108 | (97,072) | 3,347,538 | 53,430 |
| **10000 Total** | | | | **50,364,855** | **51,130,454** | **765,599** | **50,856,773** | **(273,681)** |
| **Operating Total** | | | | **50,364,855** | **51,130,454** | **765,599** | **50,856,773** | **(273,681)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 21824 | Treatment Recovery Prevention | 3,600,000 | 3,300,000 | (300,000) | 3,300,000 | |
| **10010 Total** | | | | **3,600,000** | **3,300,000** | **(300,000)** | **3,300,000** | **0** |
| **Annual Projects - Authority Control Total** | | | | **3,600,000** | **3,300,000** | **(300,000)** | **3,300,000** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 21748 | Reinvestment Initiatives | 450,000 | 450,000 | | | (450,000) |
| **10020 Total** | | | | **450,000** | **450,000** | **0** | **0** | **(450,000)** |
| 13470 | SR ADP Special Rev Fund | 16547 | AP Comm Corrections Perf Incen | 3,054,052 | 3,054,052 | | 3,054,052 | |
| **13470 Total** | | | | **3,054,052** | **3,054,052** | **0** | **3,054,052** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **3,504,052** | **3,504,052** | **0** | **3,054,052** | **(450,000)** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10037203 | CH FY22-23 Federal JAG Grant | 77,939 | | (77,939) | | |
| | | 10037380 | ADP FY 2022-23 Cal -OES DV | 100,000 | | (100,000) | | |
| | | 10037382 | ADP FY 2022-23 BSCC STC | 72,284 | | (72,284) | | |
| | | 10037387 | ADP FY 22-23 JUS & MH Collab | 287,356 | 287,356 | | 287,356 | |
| | | 10038274 | CH FY23-24 Federal JAG Grant | | 73,021 | 73,021 | | (73,021) |
| | | 10038577 | ADP FY 2023-24 Cal -OES DV | | 100,000 | 100,000 | | (100,000) |
| | | 10038583 | Supervised Release File | 30,000 | | (30,000) | | |
| | | 10038736 | ADP FY 2023-24 BSCC STC | | 70,316 | 70,316 | 75,300 | 4,984 |
| | | 10039713 | CH FY24-25 Federal JAG Grant | | | | 73,021 | 73,021 |
| **13550 Total** | | | | **567,579** | **530,693** | **(36,886)** | **435,677** | **(95,016)** |

**Department: ADP Adult Probation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| **Grants Projects Total** | | | | **567,579** | **530,693** | **(36,886)** | **435,677** | **(95,016)** |
| **Total Uses of Funds** | | | | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |

**Department: AIR Airport Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 197,989,240 | 220,078,480 | 22,089,240 | 231,335,605 | 11,257,125 |
| Mandatory Fringe Benefits | 92,390,915 | 93,921,103 | 1,530,188 | 98,373,899 | 4,452,796 |
| Non-Personnel Services | 172,340,723 | 189,685,653 | 17,344,930 | 197,484,619 | 7,798,966 |
| Capital Outlay | 93,455,539 | 55,093,005 | (38,362,534) | 52,375,000 | (2,718,005) |
| Debt Service | 443,538,450 | 575,029,174 | 131,490,724 | 484,231,331 | (90,797,843) |
| Facilities Maintenance | 15,000,000 | 15,750,000 | 750,000 | 15,750,000 | |
| Materials & Supplies | 15,064,191 | 16,306,528 | 1,242,337 | 17,474,015 | 1,167,487 |
| Services Of Other Depts | 96,333,513 | 94,953,334 | (1,380,179) | 101,064,188 | 6,110,854 |
| Overhead and Allocations | (6,194,192) | (6,306,170) | (111,978) | (6,454,325) | (148,155) |
| Transfers Out | 37,111,713 | 50,918,463 | 13,806,750 | 54,147,813 | 3,229,350 |
| Intrafund Transfers Out | 159,719,000 | 153,625,000 | (6,094,000) | 227,125,000 | 73,500,000 |
| Unappropriated Rev-Designated | | | | 246,943,569 | 246,943,569 |
| Transfer Adjustment - Uses | (159,719,000) | (153,625,000) | 6,094,000 | (227,125,000) | (73,500,000) |
| **Total Uses by Chart of Accounts** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 86,010,001 | 48,010,000 | (38,000,001) | 48,010,000 | |
| Intergovernmental: State | | 5,000 | 5,000 | 5,000 | |
| Charges for Services | 784,570,000 | 858,381,000 | 73,811,000 | 1,082,998,000 | 224,617,000 |
| Fines, Forfeiture, & Penalties | 1,061,000 | 1,664,000 | 603,000 | 1,788,000 | 124,000 |
| Rents & Concessions | 273,006,000 | 365,563,000 | 92,557,000 | 387,897,000 | 22,334,000 |
| Other Revenues | 56,788,000 | 59,748,000 | 2,960,000 | 62,609,000 | 2,861,000 |
| Interest & Investment Income | 18,844,000 | 22,522,000 | 3,678,000 | 27,554,000 | 5,032,000 |
| Expenditure Recovery | 88,000 | 88,000 | | 88,000 | |
| IntraFund Transfers In | 159,719,000 | 153,625,000 | (6,094,000) | 227,125,000 | 73,500,000 |
| Beg Fund Balance - Budget Only | 43,523,786 | 64,080,682 | 20,556,896 | 88,745 | (63,991,937) |
| Transfer Adjustment-Source | (266,579,695) | (268,257,112) | (1,677,417) | (345,437,031) | (77,179,919) |
| General Fund Support | | | | | |
| **Total Sources by Chart of Accounts** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |

**Department: AIR Airport Commission**

## Fund Summary

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| San Francisco Intl Airport | 1,157,030,092 | 1,305,429,570 | 148,399,478 | 1,492,725,714 | 187,296,144 |
| **Total Uses by Funds** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |

## Division Summary

| | | | | | |
|---|---|---|---|---|---|
| AIR Finance Office | 485,233,832 | 626,087,155 | 140,853,323 | 539,044,052 | (87,043,103) |
| AIR Chief Operating Office | 16,812,553 | 18,390,578 | 1,578,025 | 18,721,057 | 330,479 |
| AIR Airport Director | 9,023,494 | 9,142,274 | 118,780 | 9,468,694 | 326,420 |
| AIR Facilities | 229,031,666 | 236,856,460 | 7,824,794 | 244,887,213 | 8,030,753 |
| AIR Operations & Security | 116,994,854 | 128,536,247 | 11,541,393 | 138,501,964 | 9,965,717 |
| AIR Chief Development Office | 14,143,018 | 13,305,526 | (837,492) | 18,780,356 | 5,474,830 |
| AIR Planning Division | 12,923,245 | 15,513,711 | 2,590,466 | 15,811,702 | 297,991 |
| AIR Capital Projects | 91,229,001 | 53,385,000 | (37,844,001) | 53,385,000 | |
| AIR Fire Bureau | 1,357,165 | 1,398,356 | 41,191 | 1,036,411 | (361,945) |
| AIR Police Bureau | 3,221,272 | 2,889,393 | (331,879) | 2,519,971 | (369,422) |
| AIR Facilities; Maintenance | 15,000,000 | 15,750,000 | 750,000 | 15,750,000 | |
| AIR Chief Information Office | 38,725,352 | 43,791,298 | 5,065,946 | 46,635,296 | 2,843,998 |
| AIR Commercial Office | 44,291,867 | 47,162,215 | 2,870,348 | 42,240,692 | (4,921,523) |
| AIR Bureau Of Admin & Policy | 29,574,462 | 29,570,940 | (3,522) | 31,846,599 | 2,275,659 |
| AIR External Affairs | 9,856,598 | 10,231,954 | 375,356 | 10,505,325 | 273,371 |
| AIR General | 39,611,713 | 53,418,463 | 13,806,750 | 303,591,382 | 250,172,919 |
| **Total Uses by Division** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 17960 | AIR Op Annual Account Ctrl | | Salaries | 189,412,109 | 211,358,848 | 21,946,739 | 222,492,603 | 11,133,755 |
| | | | Mandatory Fringe Benefits | 86,706,593 | 88,267,305 | 1,560,712 | 92,695,316 | 4,428,011 |
| | | | Non-Personnel Services | 172,340,723 | 189,685,653 | 17,344,930 | 197,484,619 | 7,798,966 |
| | | | Capital Outlay | 3,236,539 | 2,718,005 | (518,534) | | (2,718,005) |

**Department: AIR Airport Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Debt Service | 443,538,450 | 575,029,174 | 131,490,724 | 484,231,331 | (90,797,843) |
| | | | Materials & Supplies | 15,064,191 | 16,306,528 | 1,242,337 | 17,474,015 | 1,167,487 |
| | | | Services Of Other Depts | 96,333,513 | 94,953,334 | (1,380,179) | 101,064,188 | 6,110,854 |
| | | | Overhead and Allocations | 4,557,260 | 4,557,260 | | 4,557,260 | |
| | | | Transfers Out | 37,111,713 | 50,918,463 | 13,806,750 | 54,147,813 | 3,229,350 |
| | | | Intrafund Transfers Out | 22,719,000 | 23,625,000 | 906,000 | 23,625,000 | |
| | | | Unappropriated Rev-Designated | | | | 246,943,569 | 246,943,569 |
| | | | Transfer Adjustment - Uses | (22,719,000) | (23,625,000) | (906,000) | (23,625,000) | |
| **17960 Total** | | | | **1,048,301,091** | **1,233,794,570** | **185,493,479** | **1,421,090,714** | **187,296,144** |
| 18020 | AIR Operating GASB 45 PEB | | Mandatory Fringe Benefits | 2,500,000 | 2,500,000 | | 2,500,000 | |
| **18020 Total** | | | | **2,500,000** | **2,500,000** | **0** | **2,500,000** | **0** |
| **Operating Total** | | | | **1,050,801,091** | **1,236,294,570** | **185,493,479** | **1,423,590,714** | **187,296,144** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 17980 | AIR Continuing Authority Ctrl | 15748 | AC Facility Maintenance | 15,000,000 | 15,750,000 | 750,000 | 15,750,000 | |
| **17980 Total** | | | | **15,000,000** | **15,750,000** | **750,000** | **15,750,000** | **0** |
| 18951 | AIR CAP 2020 APPN Capital Proj | 10337 | AC Airfield Improvements | 125,000,000 | | (125,000,000) | | |
| | | 10340 | AC Airport Support Improvement | (125,000,000) | | 125,000,000 | | |
| **18951 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 19120 | AIR CAP OPERATING FUND AOF | 10337 | AC Airfield Improvements | 2,000,000 | 2,000,000 | | 2,000,000 | |
| | | 10340 | AC Airport Support Improvement | | 500,000 | 500,000 | 500,000 | |
| | | 10343 | AC Groundside Improvements | | 400,000 | 400,000 | 400,000 | |
| | | 10345 | AC Terminal Improvements | 500,000 | 500,000 | | 500,000 | |
| | | 10347 | AC Utility Improvements | 2,719,000 | 1,975,000 | (744,000) | 1,975,000 | |
| **19120 Total** | | | | **5,219,000** | **5,375,000** | **156,000** | **5,375,000** | **0** |
| 19610 | AIR CAP PASSENGER FAC CHG PFC | 10718 | AC Passenger Facility Charge P | 137,000,000 | 130,000,000 | (7,000,000) | 203,500,000 | 73,500,000 |
| | | | Transfer Adjustment - Uses | (137,000,000) | (130,000,000) | 7,000,000 | (203,500,000) | (73,500,000) |
| **19610 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **20,219,000** | **21,125,000** | **906,000** | **21,125,000** | **0** |
| **Grants Projects** | | | | | | | | |

**Department: AIR Airport Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| 19540 | AIR CAP PROJ FUND FED | 10003760 | AC Airfield Unallocated-Ordina | 80,000,000 | 30,000,000 | (50,000,000) | 30,000,000 | |
| | | 10004055 | AC Air Support Unallocated-Ord | | 17,000,000 | 17,000,000 | 17,000,000 | |
| | | 10004134 | AC Groundside Unallocated-Ordi | 5,000,000 | | (5,000,000) | | |
| **19540 Total** | | | | **85,000,000** | **47,000,000** | **(38,000,000)** | **47,000,000** | **0** |
| 19950 | AIR K9 EXPLOSIVES SRF K9F | 10037040 | AC TSA K9 2020-2024 | 1,010,001 | 1,010,000 | (1) | 1,010,000 | |
| **19950 Total** | | | | **1,010,001** | **1,010,000** | **(1)** | **1,010,000** | **0** |
| **Grants Projects Total** | | | | **86,010,001** | **48,010,000** | **(38,000,001)** | **48,010,000** | **0** |
| **Work Orders/Overhead** | | | | | | | | |
| 18000 | AIR Overhead OHF | 109711 | AIR Chief Development Office | 4,847,476 | 4,959,460 | 111,984 | 5,107,609 | 148,149 |
| | | | Transfer Adjustment - Uses | (4,847,476) | (4,959,460) | (111,984) | (5,107,609) | (148,149) |
| **18000 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 18040 | AIR Paid Time Off PTO | 228994 | AIR General | 5,903,976 | 5,903,970 | (6) | 5,903,976 | 6 |
| | | | Transfer Adjustment - Uses | (5,903,976) | (5,903,970) | 6 | (5,903,976) | (6) |
| **18040 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Work Orders/Overhead Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Total Uses of Funds** | | | | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission

**Department: ART Arts Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 3,264,128 | 3,725,684 | 461,556 | 3,782,532 | 56,848 |
| Mandatory Fringe Benefits | 1,496,281 | 1,540,491 | 44,210 | 1,554,990 | 14,499 |
| Non-Personnel Services | 5,955,469 | 5,356,855 | (598,614) | 5,953,715 | 596,860 |
| Capital Outlay | 11,581,625 | 12,839,707 | 1,258,082 | 616,004 | (12,223,703) |
| City Grant Program | 14,231,916 | 13,046,309 | (1,185,607) | 12,546,309 | (500,000) |
| Materials & Supplies | 25,229 | 25,229 | | 22,706 | (2,523) |
| Programmatic Projects | 3,110,517 | 3,060,047 | (50,470) | 3,066,379 | 6,332 |
| Services Of Other Depts | 903,901 | 1,031,240 | 127,339 | 1,051,650 | 20,410 |
| Overhead and Allocations | 351,300 | 275,721 | (75,579) | 275,721 | |
| **Total Uses by Chart of Accounts** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |
| **Sources Summary** | | | | | |
| Other Local Taxes | 9,195,000 | 13,691,000 | 4,496,000 | 15,061,000 | 1,370,000 |
| Intergovernmental: Federal | | 60,000 | 60,000 | 60,000 | |
| Intergovernmental: State | | 130,000 | 130,000 | 65,000 | (65,000) |
| Charges for Services | 1,876,437 | 1,876,552 | 115 | 1,881,605 | 5,053 |
| Expenditure Recovery | 2,941,567 | 1,267,539 | (1,674,028) | 1,845,998 | 578,459 |
| IntraFund Transfers In | 2,671 | 2,671 | | 2,671 | |
| Transfers In | 1,356,907 | 208,823 | (1,148,084) | 208,823 | |
| Other Financing Sources | 10,920,000 | 10,698,751 | (221,249) | | (10,698,751) |
| Beg Fund Balance - Budget Only | 2,103,302 | 1,565,024 | (538,278) | 2,509,302 | 944,278 |
| General Fund Support | 12,524,482 | 11,400,923 | (1,123,559) | 7,235,607 | (4,165,316) |
| **Total Sources by Chart of Accounts** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 10,920,000 | 10,698,751 | (221,249) | | (10,698,751) |
| Culture and Recreation Fund | 14,603,327 | 16,558,171 | 1,954,844 | 19,382,791 | 2,824,620 |
| General Fund | 15,397,039 | 13,644,361 | (1,752,678) | 9,487,215 | (4,157,146) |
| **Total Uses by Funds** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |
| **Division Summary** | | | | | |

**Department: ART Arts Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| ART Public Art & Collections | 2,352,785 | 1,254,240 | (1,098,545) | 1,846,992 | 592,752 |
| ART Street Artist Program | 208,823 | 208,823 | | 208,823 | |
| ART Municipal Galleries | 753,447 | 833,993 | 80,546 | 853,641 | 19,648 |
| ART Civic Design | 184,763 | 180,721 | (4,042) | 185,774 | 5,053 |
| ART Community Investments | 19,197,429 | 19,252,436 | 55,007 | 18,874,884 | (377,552) |
| ART Administration | 18,223,119 | 19,171,070 | 947,951 | 6,899,892 | (12,271,178) |
| **Total Uses by Division** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | | |
|---|---|---|---|---|---|---|
| 10037808 | MCCLA Retrofit CR RS | | | 12,038,751 | | |
| **Controller Reserves: Total** | | | | **12,038,751** | **0** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 1,223,377 | 879,377 | (344,000) | 824,765 | (54,612) |
| | | | Mandatory Fringe Benefits | 637,926 | 425,480 | (212,446) | 403,423 | (22,057) |
| | | | Non-Personnel Services | 70,073 | 103,623 | 33,550 | 93,414 | (10,209) |
| | | | Materials & Supplies | 25,229 | 25,229 | | 22,706 | (2,523) |
| | | | Services Of Other Depts | 761,644 | 571,232 | (190,412) | 585,618 | 14,386 |
| | | | Overhead and Allocations | 351,300 | 275,721 | (75,579) | 275,721 | |
| **10000 Total** | | | | **3,069,549** | **2,280,662** | **(788,887)** | **2,205,647** | **(75,015)** |
| **Operating Total** | | | | **3,069,549** | **2,280,662** | **(788,887)** | **2,205,647** | **(75,015)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 15759 | Civic Collection - Maintenance | 566,794 | 577,870 | 11,076 | 593,895 | 16,025 |
| | | 16549 | AR Art Commission - Symphony Orch | 4,039,573 | 4,259,460 | 219,887 | 4,358,438 | 98,978 |
| | | 16617 | AR Galleries-administration | 753,447 | 833,993 | 80,546 | 853,641 | 19,648 |
| **10010 Total** | | | | **5,359,814** | **5,671,323** | **311,509** | **5,805,974** | **134,651** |

**Department: ART Arts Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| **Annual Projects - Authority Control Total** | | | | **5,359,814** | **5,671,323** | **311,509** | **5,805,974** | **134,651** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 10829 | AR Civic Collecn Restoration; | 375,000 | 300,000 | (75,000) | 300,000 | |
| | | 15760 | Maintenance - Civic Collection | 122,628 | 128,759 | 6,131 | 135,197 | 6,438 |
| | | 15761 | AR Maintenance - Culutral Cent | 163,997 | 172,197 | 8,200 | 180,807 | 8,610 |
| | | 16612 | AR Community Investments Admin | 148,381 | 198,381 | 50,000 | 198,381 | |
| | | 19600 | AR Bos Funding | 2,765,512 | 500,000 | (2,265,512) | | (500,000) |
| | | 21748 | Reinvestment Initiatives | 2,110,000 | 2,200,000 | 90,000 | | (2,200,000) |
| | | 21849 | ART AAACC Retrofit CR RS | | 1,340,000 | 1,340,000 | | (1,340,000) |
| | | 22529 | AR SOMArts Relocation | | 200,000 | 200,000 | | (200,000) |
| **10020 Total** | | | | **5,685,518** | **5,039,337** | **(646,181)** | **814,385** | **(4,224,952)** |
| 11740 | SR Arts Com-Public Arts | 16557 | AR Public Art - Market Street | 109,586 | 109,586 | | 109,586 | |
| | | 16558 | AR Public Art - Jc Decaux | 30,000 | 30,000 | | 30,000 | |
| | | 16577 | AR Arts Commission-civic Desig | 184,763 | 180,721 | (4,042) | 185,774 | 5,053 |
| | | 16612 | AR Community Investments Admin | 133,017 | 133,017 | | 133,017 | |
| | | 16622 | AR Public Art Trust Projects | 1,040,470 | | (1,040,470) | 570,289 | 570,289 |
| | | 21762 | AR OCII AE funds to ART | 282 | | (282) | | |
| **11740 Total** | | | | **1,498,118** | **453,324** | **(1,044,794)** | **1,028,666** | **575,342** |
| 11750 | SR Arts Com-Strt Artist Prog | 16562 | AR Street Artist License Admin | 208,823 | 208,823 | | 208,823 | |
| **11750 Total** | | | | **208,823** | **208,823** | **0** | **208,823** | **0** |
| 11802 | SR Culture & Rec Hotel Tax | 20331 | AR HTA Arts Impact Endow | 2,450,022 | 2,949,789 | 499,767 | 2,965,010 | 15,221 |
| | | 20449 | AR HTA Cultural Centers | 4,173,764 | 4,939,871 | 766,107 | 4,970,189 | 30,318 |
| | | 20450 | AR HTA Cultural Equity Endow | 6,272,600 | 7,816,364 | 1,543,764 | 10,085,103 | 2,268,739 |
| **11802 Total** | | | | **12,896,386** | **15,706,024** | **2,809,638** | **18,020,302** | **2,314,278** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 21849 | ART AAACC Retrofit CR RS | 1,340,000 | (1,340,000) | (2,680,000) | | 1,340,000 |
| | | 21850 | ART MCCLA Retrofit CR RS | 9,580,000 | 12,038,751 | 2,458,751 | | (12,038,751) |
| **15384 Total** | | | | **10,920,000** | **10,698,751** | **(221,249)** | **0** | **(10,698,751)** |
| **Continuing Projects - Authority Control Total** | | | | **31,208,845** | **32,106,259** | **897,414** | **20,072,176** | **(12,034,083)** |
| **Grants Projects** | | | | | | | | |

**Department: ART Arts Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| 11870 | SR Culture & Rec Grants; C | 10039883 | AR CAC MMAC | | 65,000 | 65,000 | | (65,000) |
| | | 10039884 | AR CAC FY24 | | 65,000 | 65,000 | | (65,000) |
| | | 10039885 | AR CAC FY25 | | | | 65,000 | 65,000 |
| | | 10039886 | AR NEA FY24 | | 60,000 | 60,000 | | (60,000) |
| | | 10039887 | AR NEA FY25 | | | | 60,000 | 60,000 |
| **11870 Total** | | | | **0** | **190,000** | **190,000** | **125,000** | **(65,000)** |
| **Grants Projects Total** | | | | **0** | **190,000** | **190,000** | **125,000** | **(65,000)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 163646 | ART Public Art & Collections | 138,025 | 138,025 | | 138,025 | |
| | | 187644 | ART Community Investments | 1,144,133 | 515,014 | (629,119) | 523,184 | 8,170 |
| **10060 Total** | | | | **1,282,158** | **653,039** | **(629,119)** | **661,209** | **8,170** |
| **Work Orders/Overhead Total** | | | | **1,282,158** | **653,039** | **(629,119)** | **661,209** | **8,170** |
| **Total Uses of Funds** | | | | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |

**Department: AAM Asian Art Museum**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 5,371,945 | 5,636,421 | 264,476 | 5,814,938 | 178,517 |
| Mandatory Fringe Benefits | 2,290,702 | 2,267,539 | (23,163) | 2,332,810 | 65,271 |
| Non-Personnel Services | 1,248,380 | 1,041,116 | (207,264) | 1,041,116 | |
| Capital Outlay | 375,000 | 722,911 | 347,911 | 554,807 | (168,104) |
| Facilities Maintenance | 321,820 | | (321,820) | | |
| Services Of Other Depts | 1,546,384 | 1,783,173 | 236,789 | 2,009,027 | 225,854 |
| Overhead and Allocations | 38,672 | 30,798 | (7,874) | 30,798 | |
| **Total Uses by Chart of Accounts** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |
| **Sources Summary** | | | | | |
| Charges for Services | 489,628 | 391,982 | (97,646) | 404,201 | 12,219 |
| General Fund Support | 10,703,275 | 11,089,976 | 386,701 | 11,379,295 | 289,319 |
| **Total Sources by Chart of Accounts** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |
| **Fund Summary** | | | | | |
| Culture and Recreation Fund | 489,628 | 391,982 | (97,646) | 404,201 | 12,219 |
| General Fund | 10,703,275 | 11,089,976 | 386,701 | 11,379,295 | 289,319 |
| **Total Uses by Funds** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |
| **Division Summary** | | | | | |
| AAM Asian Art Museum | 11,192,903 | 11,481,958 | 289,055 | 11,783,496 | 301,538 |
| **Total Uses by Division** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 5,155,404 | 5,411,822 | 256,418 | 5,582,513 | 170,691 |
| | | | Mandatory Fringe Benefits | 2,141,678 | 2,130,954 | (10,724) | 2,191,832 | 60,878 |
| | | | Non-Personnel Services | 1,162,989 | 1,041,116 | (121,873) | 1,041,116 | |
| | | | Services Of Other Depts | 1,546,384 | 1,783,173 | 236,789 | 2,009,027 | 225,854 |

## Department: AAM Asian Art Museum

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| **10000 Total** | | | | **10,006,455** | **10,367,065** | **360,610** | **10,824,488** | **457,423** |
| **Operating Total** | | | | **10,006,455** | **10,367,065** | **360,610** | **10,824,488** | **457,423** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 10325 | Museum Repair Projects | 375,000 | 385,000 | 10,000 | 200,000 | (185,000) |
| | | 15741 | Aam - Facility Maintenance | 321,820 | 337,911 | 16,091 | 354,807 | 16,896 |
| **10010 Total** | | | | **696,820** | **722,911** | **26,091** | **554,807** | **(168,104)** |
| **Annual Projects - Authority Control Total** | | | | **696,820** | **722,911** | **26,091** | **554,807** | **(168,104)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 11940 | SR Museums Admission | 16472 | AA Asian Arts Operating Rev-ex | 489,628 | 391,982 | (97,646) | 404,201 | 12,219 |
| **11940 Total** | | | | **489,628** | **391,982** | **(97,646)** | **404,201** | **12,219** |
| **Continuing Projects - Authority Control Total** | | | | **489,628** | **391,982** | **(97,646)** | **404,201** | **12,219** |
| **Total Uses of Funds** | | | | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |

**Department: ASR Assessor / Recorder**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 20,020,455 | 21,228,464 | 1,208,009 | 22,896,448 | 1,667,984 |
| Mandatory Fringe Benefits | 8,237,300 | 8,163,940 | (73,360) | 8,728,663 | 564,723 |
| Non-Personnel Services | 1,352,998 | 2,862,401 | 1,509,403 | 2,802,500 | (59,901) |
| Materials & Supplies | 256,162 | 283,670 | 27,508 | 157,747 | (125,923) |
| Programmatic Projects | 1,786,958 | 1,500,000 | (286,958) | | (1,500,000) |
| Services Of Other Depts | 3,390,486 | 3,236,359 | (154,127) | 3,323,982 | 87,623 |
| Overhead and Allocations | 114,021 | 139,307 | 25,286 | 139,307 | |
| **Total Uses by Chart of Accounts** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |
| **Sources Summary** | | | | | |
| Charges for Services | 4,405,000 | 3,181,412 | (1,223,588) | 3,296,668 | 115,256 |
| Expenditure Recovery | 2,331,464 | | (2,331,464) | | |
| Beg Fund Balance - Budget Only | 797,933 | 2,076,801 | 1,278,868 | 1,635,620 | (441,181) |
| General Fund Support | 27,623,983 | 32,155,928 | 4,531,945 | 33,116,359 | 960,431 |
| **Total Sources by Chart of Accounts** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |
| **Fund Summary** | | | | | |
| General Fund | 32,655,447 | 34,106,664 | 1,451,217 | 35,133,124 | 1,026,460 |
| General Services Fund | 2,502,933 | 3,307,477 | 804,544 | 2,915,523 | (391,954) |
| **Total Uses by Funds** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |
| **Division Summary** | | | | | |
| ASR Transactions | 1,638,527 | 1,727,639 | 89,112 | 1,769,153 | 41,514 |
| ASR Exemptions | 661,506 | 695,245 | 33,739 | 709,865 | 14,620 |
| ASR Public Service | 1,824,761 | 2,521,611 | 696,850 | 2,589,832 | 68,221 |
| ASR Standards Mapping Analysis | 2,516,008 | 2,465,879 | (50,129) | 3,493,447 | 1,027,568 |
| ASR Real Property | 14,259,464 | 14,761,251 | 501,787 | 13,986,686 | (774,565) |
| ASR Personal Property | 3,881,493 | 3,938,669 | 57,176 | 4,039,585 | 100,916 |
| ASR Administration | 6,960,705 | 7,952,237 | 991,532 | 8,151,209 | 198,972 |
| ASR Recorder | 3,415,916 | 3,351,610 | (64,306) | 3,308,870 | (42,740) |
| **Total Uses by Division** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |

**Department: ASR Assessor / Recorder**

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 17,248,978 | 19,377,846 | 2,128,868 | 21,236,474 | 1,858,628 |
| | | | Mandatory Fringe Benefits | 7,109,390 | 7,421,191 | 311,801 | 8,070,983 | 649,792 |
| | | | Non-Personnel Services | 712,271 | 2,507,965 | 1,795,694 | 2,444,387 | (63,578) |
| | | | Materials & Supplies | 75,900 | 63,303 | (12,597) | 57,298 | (6,005) |
| | | | Services Of Other Depts | 2,490,486 | 2,336,359 | (154,127) | 2,423,982 | 87,623 |
| **10000 Total** | | | | **27,637,025** | **31,706,664** | **4,069,639** | **34,233,124** | **2,526,460** |
| **Operating Total** | | | | **27,637,025** | **31,706,664** | **4,069,639** | **34,233,124** | **2,526,460** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16628 | AS Assessment Appeals Research | 900,000 | 900,000 | | 900,000 | |
| | | 16629 | AS Property Tax Assessment Sys | 1,786,958 | 1,500,000 | (286,958) | | (1,500,000) |
| **10020 Total** | | | | **2,686,958** | **2,400,000** | **(286,958)** | **900,000** | **(1,500,000)** |
| 12610 | SR State Auth Special Rev | 16627 | AS Recorder - Erecording | 314,455 | 399,786 | 85,331 | 323,652 | (76,134) |
| | | 17402 | AS Doc Storage Conver Fund Ab3 | 142,492 | 106,423 | (36,069) | 110,005 | 3,582 |
| | | 17403 | AS Page Recorders Modernizatio | 1,377,493 | 1,911,928 | 534,435 | 1,755,726 | (156,202) |
| | | 17405 | AS Assessor 10% Alloc Real Est | 28,578 | 99,795 | 71,217 | 29,901 | (69,894) |
| | | 17409 | AS Recorder Indexing Project | 425,665 | 554,751 | 129,086 | 452,053 | (102,698) |
| | | 19830 | SB2 Building Homes & Jobs Fee | 160,000 | 149,672 | (10,328) | 155,659 | 5,987 |
| **12610 Total** | | | | **2,448,683** | **3,222,355** | **773,672** | **2,826,996** | **(395,359)** |
| 12650 | SR Vital & Hlth Stat Fees | 17404 | AS Statistics Fee Collection | 54,250 | 85,122 | 30,872 | 88,527 | 3,405 |
| **12650 Total** | | | | **54,250** | **85,122** | **30,872** | **88,527** | **3,405** |
| **Continuing Projects - Authority Control Total** | | | | **5,189,891** | **5,707,477** | **517,586** | **3,815,523** | **(1,891,954)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 229011 | ASR Real Property | 2,331,464 | | (2,331,464) | | |
| **10060 Total** | | | | **2,331,464** | **0** | **(2,331,464)** | **0** | **0** |
| **Work Orders/Overhead Total** | | | | **2,331,464** | **0** | **(2,331,464)** | **0** | **0** |
| **Total Uses of Funds** | | | | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |

**Department: BOA Board Of Appeals**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 484,100 | 501,705 | 17,605 | 518,430 | 16,725 |
| Mandatory Fringe Benefits | 272,831 | 263,608 | (9,223) | 277,168 | 13,560 |
| Non-Personnel Services | 61,700 | 19,700 | (42,000) | 32,501 | 12,801 |
| Materials & Supplies | 9,398 | 3,398 | (6,000) | 3,058 | (340) |
| Services Of Other Depts | 367,087 | 354,626 | (12,461) | 332,312 | (22,314) |
| **Total Uses by Chart of Accounts** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Sources Summary** | | | | | |
| Charges for Services | 1,195,116 | 1,132,059 | (63,057) | 1,163,469 | 31,410 |
| General Fund Support | | 10,978 | 10,978 | | (10,978) |
| **Total Sources by Chart of Accounts** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Fund Summary** | | | | | |
| General Fund | 1,195,116 | 1,143,037 | (52,079) | 1,163,469 | 20,432 |
| **Total Uses by Funds** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Division Summary** | | | | | |
| BOA Board of Appeals | 1,195,116 | 1,143,037 | (52,079) | 1,163,469 | 20,432 |
| **Total Uses by Division** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 484,100 | 501,705 | 17,605 | 518,430 | 16,725 |
| | | | Mandatory Fringe Benefits | 272,831 | 263,608 | (9,223) | 277,168 | 13,560 |
| | | | Non-Personnel Services | 61,700 | 19,700 | (42,000) | 32,501 | 12,801 |
| | | | Materials & Supplies | 9,398 | 3,398 | (6,000) | 3,058 | (340) |
| | | | Services Of Other Depts | 367,087 | 354,626 | (12,461) | 332,312 | (22,314) |
| **10000 Total** | | | | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Operating Total** | | | | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |

**Department: BOA Board Of Appeals**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Total Uses of Funds** | | | | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |

**Department: BOS Board Of Supervisors**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 12,218,372 | 12,492,535 | 274,163 | 12,874,073 | 381,538 |
| Mandatory Fringe Benefits | 4,665,649 | 4,537,678 | (127,971) | 4,635,653 | 97,975 |
| Non-Personnel Services | 4,584,221 | 4,864,212 | 279,991 | 4,843,499 | (20,713) |
| Materials & Supplies | 226,916 | 176,916 | (50,000) | 159,224 | (17,692) |
| Services Of Other Depts | 419,318 | 593,045 | 173,727 | 611,520 | 18,475 |
| **Total Uses by Chart of Accounts** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |
| **Sources Summary** | | | | | |
| Charges for Services | 311,140 | 344,150 | 33,010 | 344,150 | |
| Expenditure Recovery | 161,996 | 161,996 | | 161,996 | |
| General Fund Support | 21,641,340 | 22,158,240 | 516,900 | 22,617,823 | 459,583 |
| **Total Sources by Chart of Accounts** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |
| **Fund Summary** | | | | | |
| General Fund | 22,096,476 | 22,646,386 | 549,910 | 23,105,969 | 459,583 |
| General Services Fund | 18,000 | 18,000 | | 18,000 | |
| **Total Uses by Funds** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |
| **Division Summary** | | | | | |
| BOS Youth Commission | 444,847 | 451,042 | 6,195 | 461,880 | 10,838 |
| BOS Sunshine Ord Task Force | 193,874 | 196,045 | 2,171 | 200,976 | 4,931 |
| BOS Budget & Legis Analysis | 2,979,318 | 3,083,950 | 104,632 | 3,083,950 | |
| BOS Clerk Of The Board | 5,212,045 | 5,873,550 | 661,505 | 6,013,828 | 140,278 |
| BOS Assessment Appeals Board | 911,174 | 958,404 | 47,230 | 981,584 | 23,180 |
| BOS Supervisors | 11,577,141 | 11,752,061 | 174,920 | 12,028,320 | 276,259 |
| BOS Local Agncy Formation Comm | 796,077 | 349,334 | (446,743) | 353,431 | 4,097 |
| **Total Uses by Division** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|

**Department: BOS Board Of Supervisors**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 11,929,795 | 12,337,047 | 407,252 | 12,713,981 | 376,934 |
| | | | Mandatory Fringe Benefits | 4,597,035 | 4,483,077 | (113,958) | 4,580,182 | 97,105 |
| | | | Non-Personnel Services | 4,127,335 | 4,206,967 | 79,632 | 4,187,631 | (19,336) |
| | | | Materials & Supplies | 226,916 | 176,916 | (50,000) | 159,224 | (17,692) |
| | | | Services Of Other Depts | 419,318 | 593,045 | 173,727 | 611,520 | 18,475 |
| **10000 Total** | | | | **21,300,399** | **21,797,052** | **496,653** | **22,252,538** | **455,486** |
| 12600 | SR Outreach Fund - Prop J | | Non-Personnel Services | 18,000 | 18,000 | | 18,000 | |
| **12600 Total** | | | | **18,000** | **18,000** | **0** | **18,000** | **0** |
| **Operating Total** | | | | **21,318,399** | **21,815,052** | **496,653** | **22,270,538** | **455,486** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16641 | BD Bd Of Supervisors Lafco Prog | 796,077 | 349,334 | (446,743) | 353,431 | 4,097 |
| | | 19667 | BD Legislative Management Syst | | 500,000 | 500,000 | 500,000 | |
| **10020 Total** | | | | **796,077** | **849,334** | **53,257** | **853,431** | **4,097** |
| **Continuing Projects - Authority Control Total** | | | | **796,077** | **849,334** | **53,257** | **853,431** | **4,097** |
| **Total Uses of Funds** | | | | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |

**Department: DBI Building Inspection**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 37,487,568 | 41,362,210 | 3,874,642 | 42,742,337 | 1,380,127 |
| Mandatory Fringe Benefits | 16,403,803 | 16,798,842 | 395,039 | 17,236,850 | 438,008 |
| Non-Personnel Services | 4,995,460 | 3,791,000 | (1,204,460) | 3,633,000 | (158,000) |
| City Grant Program | 5,255,314 | | (5,255,314) | | |
| Materials & Supplies | 590,000 | 452,000 | (138,000) | 442,000 | (10,000) |
| Programmatic Projects | 6,390,000 | | (6,390,000) | | |
| Services Of Other Depts | 20,635,537 | 17,587,066 | (3,048,471) | 17,627,067 | 40,001 |
| Overhead and Allocations | 1,087,245 | 1,352,456 | 265,211 | 1,349,630 | (2,826) |
| Intrafund Transfers Out | 27,718,602 | 22,852,067 | (4,866,535) | 24,526,831 | 1,674,764 |
| Transfer Adjustment - Uses | (27,718,602) | (22,852,067) | 4,866,535 | (24,526,831) | (1,674,764) |
| **Total Uses by Chart of Accounts** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Sources Summary** | | | | | |
| Charges for Services | 49,435,753 | 47,097,008 | (2,338,745) | 47,109,554 | 12,546 |
| Licenses, Permits,& Franchises | 6,937,815 | 7,718,319 | 780,504 | 7,718,319 | |
| Other Revenues | | 1,250,000 | 1,250,000 | 1,250,000 | |
| Interest & Investment Income | 1,422,127 | 1,922,127 | 500,000 | 1,922,127 | |
| Expenditure Recovery | 203,271 | 204,053 | 782 | 204,053 | |
| IntraFund Transfers In | 27,718,602 | 22,852,067 | (4,866,535) | 24,526,831 | 1,674,764 |
| Transfers In | 325,000 | 300,000 | (25,000) | 300,000 | |
| Prior Year Designated Reserve | 16,880,961 | 19,352,067 | 2,471,106 | 15,526,831 | (3,825,236) |
| Beg Fund Balance - Budget Only | 17,640,000 | 3,500,000 | (14,140,000) | 9,000,000 | 5,500,000 |
| Transfer Adjustment-Source | (27,718,602) | (22,852,067) | 4,866,535 | (24,526,831) | (1,674,764) |
| General Fund Support | | | | | |
| **Total Sources by Chart of Accounts** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Fund Summary** | | | | | |
| Building Inspection Fund | 92,844,927 | 81,343,574 | (11,501,353) | 83,030,884 | 1,687,310 |
| **Total Uses by Funds** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Division Summary** | | | | | |

**Department: DBI Building Inspection**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| DBI Inspection Services | 46,817,781 | 37,686,001 | (9,131,780) | 38,457,191 | 771,190 |
| DBI AdminIstration | 26,710,524 | 23,939,764 | (2,770,760) | 24,287,004 | 347,240 |
| DBI Permit Services | 19,316,622 | 19,717,809 | 401,187 | 20,286,689 | 568,880 |
| **Total Uses by Division** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10190 | SR BIF Operating Project | | Salaries | 37,487,568 | 41,362,210 | 3,874,642 | 42,742,337 | 1,380,127 |
| | | | Mandatory Fringe Benefits | 16,403,444 | 16,798,842 | 395,398 | 17,236,850 | 438,008 |
| | | | Non-Personnel Services | 4,565,460 | 3,761,000 | (804,460) | 3,603,000 | (158,000) |
| | | | City Grant Program | 5,255,314 | | (5,255,314) | | |
| | | | Materials & Supplies | 578,000 | 452,000 | (126,000) | 442,000 | (10,000) |
| | | | Services Of Other Depts | 20,524,947 | 17,587,066 | (2,937,881) | 17,627,067 | 40,001 |
| | | | Overhead and Allocations | 1,087,245 | 1,352,456 | 265,211 | 1,349,630 | (2,826) |
| **10190 Total** | | | | **85,901,978** | **81,313,574** | **(4,588,404)** | **83,000,884** | **1,687,310** |
| **Operating Total** | | | | **85,901,978** | **81,313,574** | **(4,588,404)** | **83,000,884** | **1,687,310** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10210 | SR Building Standards Comssn | 16665 | BI Building Standards Commissi | 30,000 | 30,000 | | 30,000 | |
| **10210 Total** | | | | **30,000** | **30,000** | **0** | **30,000** | **0** |
| 10230 | SR BIF-Continuing Projects | 16670 | BI Illegal In-law Units | 3,952,359 | | (3,952,359) | | |
| | | 22179 | Records Management | 2,850,000 | | (2,850,000) | | |
| **10230 Total** | | | | **6,802,359** | **0** | **(6,802,359)** | **0** | **0** |
| 10250 | SR PW-Strong Motion Admin | 16680 | BI Strong Motion Administratio | 110,590 | | (110,590) | | |
| **10250 Total** | | | | **110,590** | **0** | **(110,590)** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **6,942,949** | **30,000** | **(6,912,949)** | **30,000** | **0** |
| **Total Uses of Funds** | | | | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |

**Department: CSS Child Support Services**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 7,740,752 | 7,712,971 | (27,781) | 7,924,126 | 211,155 |
| Mandatory Fringe Benefits | 3,962,513 | 3,751,258 | (211,255) | 3,824,868 | 73,610 |
| Non-Personnel Services | 184,890 | 358,079 | 173,189 | 219,983 | (138,096) |
| Materials & Supplies | 79,549 | 166,735 | 87,186 | 38,238 | (128,497) |
| Services Of Other Depts | 1,614,352 | 1,677,487 | 63,135 | 1,713,891 | 36,404 |
| **Total Uses by Chart of Accounts** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 8,359,395 | 8,359,395 | | 8,359,395 | |
| Intergovernmental: State | 4,306,354 | 4,306,354 | | 4,306,354 | |
| Other Revenues | 768,195 | 849,607 | 81,412 | 900,000 | 50,393 |
| Expenditure Recovery | 148,112 | 151,174 | 3,062 | 155,357 | 4,183 |
| General Fund Support | | | | | |
| **Total Sources by Chart of Accounts** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Fund Summary** | | | | | |
| Children and Families Fund | 13,582,056 | 13,666,530 | 84,474 | 13,721,106 | 54,576 |
| **Total Uses by Funds** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Division Summary** | | | | | |
| CSS Child Support Services | 13,582,056 | 13,666,530 | 84,474 | 13,721,106 | 54,576 |
| **Total Uses by Division** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 11300 | SR Child Support-Operating | | Salaries | 7,740,752 | 7,712,971 | (27,781) | 7,924,126 | 211,155 |
| | | | Mandatory Fringe Benefits | 3,962,513 | 3,751,258 | (211,255) | 3,824,868 | 73,610 |
| | | | Non-Personnel Services | 184,890 | 358,079 | 173,189 | 219,983 | (138,096) |
| | | | Materials & Supplies | 79,549 | 166,735 | 87,186 | 38,238 | (128,497) |

**Department: CSS Child Support Services**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Services Of Other Depts | 1,614,352 | 1,677,487 | 63,135 | 1,713,891 | 36,404 |
| **11300 Total** | | | | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Operating Total** | | | | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Total Uses of Funds** | | | | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |

**Department: CHF Children; Youth & Their Families**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 9,282,174 | 10,057,426 | 775,252 | 10,375,807 | 318,381 |
| Mandatory Fringe Benefits | 3,638,574 | 3,564,488 | (74,086) | 3,654,899 | 90,411 |
| Non-Personnel Services | 10,608,826 | 9,414,786 | (1,194,040) | 9,899,606 | 484,820 |
| City Grant Program | 262,885,813 | 273,186,391 | 10,300,578 | 277,671,648 | 4,485,257 |
| Materials & Supplies | 775,870 | 679,058 | (96,812) | 427,808 | (251,250) |
| Programmatic Projects | 5,462,694 | 3,152,503 | (2,310,191) | 867,503 | (2,285,000) |
| Services Of Other Depts | 40,267,894 | 41,602,216 | 1,334,322 | 39,185,837 | (2,416,379) |
| Overhead and Allocations | | 375,000 | 375,000 | 1,215,000 | 840,000 |
| Intrafund Transfers Out | 6,275,000 | 6,510,000 | 235,000 | 6,720,000 | 210,000 |
| Transfer Adjustment - Uses | (6,275,000) | (6,510,000) | (235,000) | (6,720,000) | (210,000) |
| **Total Uses by Chart of Accounts** | **332,921,845** | **342,031,868** | **9,110,023** | **343,298,108** | **1,266,240** |
| **Sources Summary** | | | | | |
| Property Taxes | 121,210,000 | 127,220,000 | 6,010,000 | 127,080,000 | (140,000) |
| Intergovernmental: Federal | 1,475,881 | 1,524,359 | 48,478 | 1,612,327 | 87,968 |
| Intergovernmental: State | 5,109,586 | 8,383,220 | 3,273,634 | 3,085,597 | (5,297,623) |
| Other Revenues | 400,000 | 4,800,000 | 4,400,000 | 300,000 | (4,500,000) |
| Interest & Investment Income | 80,000 | 80,000 | | 80,000 | |
| Expenditure Recovery | 10,485,460 | 8,555,959 | (1,929,501) | 8,274,771 | (281,188) |
| IntraFund Transfers In | 6,753,329 | 6,988,329 | 235,000 | 7,198,329 | 210,000 |
| Transfers In | 96,180,000 | 99,735,000 | 3,555,000 | 102,815,000 | 3,080,000 |
| Prior Year Designated Reserve | 4,000,000 | 6,867,385 | 2,867,385 | | (6,867,385) |
| Beg Fund Balance - Budget Only | 8,566,042 | 2,839,228 | (5,726,814) | 2,172,171 | (667,057) |
| Transfer Adjustment-Source | (6,275,000) | (6,510,000) | (235,000) | (6,720,000) | (210,000) |
| General Fund Support | 84,936,547 | 81,548,388 | (3,388,159) | 97,399,913 | 15,851,525 |
| **Total Sources by Chart of Accounts** | **332,921,845** | **342,031,868** | **9,110,023** | **343,298,108** | **1,266,240** |

**Department: CHF Children; Youth & Their Families**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Fund Summary** | | | | | |
| Children and Families Fund | 226,698,542 | 245,904,228 | 19,205,686 | 267,677,171 | 21,772,943 |
| General Fund | 101,213,363 | 87,870,681 | (13,342,682) | 72,658,871 | (15,211,810) |
| Public Protection Fund | 5,009,940 | 8,256,959 | 3,247,019 | 2,962,066 | (5,294,893) |
| **Total Uses by Funds** | **332,921,845** | **342,031,868** | **9,110,023** | **343,298,108** | **1,266,240** |
| **Division Summary** | | | | | |
| CHF Children;Youth & Families | 332,921,845 | 342,031,868 | 9,110,023 | 343,298,108 | 1,266,240 |
| **Total Uses by Division** | **332,921,845** | **342,031,868** | **9,110,023** | **343,298,108** | **1,266,240** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 267,502 | | (267,502) | | |
| | | | Mandatory Fringe Benefits | 86,795 | | (86,795) | | |
| | | | City Grant Program | 1,388,492 | 1,388,492 | | 1,388,492 | |
| | | | Services Of Other Depts | 836,849 | 745,428 | (91,421) | 755,428 | 10,000 |
| **10000 Total** | | | | **2,579,638** | **2,133,920** | **(445,718)** | **2,143,920** | **10,000** |
| 11190 | SR Children and Youth | | Salaries | 7,655,973 | 8,153,546 | 497,573 | 8,422,890 | 269,344 |
| | | | Mandatory Fringe Benefits | 3,016,590 | 3,018,192 | 1,602 | 3,097,388 | 79,196 |
| | | | Non-Personnel Services | 8,483,782 | 7,737,642 | (746,140) | 8,120,670 | 383,028 |
| | | | City Grant Program | 79,106,728 | 79,078,738 | (27,990) | 77,620,341 | (1,458,397) |
| | | | Materials & Supplies | 775,870 | 677,758 | (98,112) | 426,508 | (251,250) |
| | | | Services Of Other Depts | 24,804,599 | 25,193,352 | 388,753 | 25,154,374 | (38,978) |
| | | | Intrafund Transfers Out | 6,275,000 | 6,510,000 | 235,000 | 6,720,000 | 210,000 |
| | | | Transfer Adjustment - Uses | (6,275,000) | (6,510,000) | (235,000) | (6,720,000) | (210,000) |
| **11190 Total** | | | | **123,843,542** | **123,859,228** | **15,686** | **122,842,171** | **(1,017,057)** |
| **Operating Total** | | | | **126,423,180** | **125,993,148** | **(430,032)** | **124,986,091** | **(1,007,057)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17230 | Community Based Agencies | 1,160,700 | 1,160,700 | | 1,160,700 | |

**Department: CHF Children; Youth & Their Families**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| | | 20111 | CH Family Empowerment | 3,242,786 | 3,242,786 | | 3,242,786 | |
| | | 20112 | CH Justices Services | 1,410,877 | 1,410,895 | 18 | 891,192 | (519,703) |
| | | 20115 | CH Outreach and Access | 1,518,203 | 1,518,203 | | 1,518,203 | |
| | | 20118 | CH Early Care and Education | 4,694,179 | 6,133,731 | 1,439,552 | 4,766,033 | (1,367,698) |
| | | 20119 | CH Educational Supports | 991,279 | 991,279 | | 991,279 | |
| | | 20120 | CH Enrichment Leadership Skill | 1,000,000 | 1,000,000 | | 1,000,000 | |
| **10010 Total** | | | | **14,018,024** | **15,457,594** | **1,439,570** | **13,570,193** | **(1,887,401)** |
| 11141 | SR Student Success Fund | 22378 | Student Success Fund | | 11,000,000 | 11,000,000 | 35,000,000 | 24,000,000 |
| **11141 Total** | | | | **0** | **11,000,000** | **11,000,000** | **35,000,000** | **24,000,000** |
| **Annual Projects - Authority Control Total** | | | | **14,018,024** | **26,457,594** | **12,439,570** | **48,570,193** | **22,112,599** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16915 | CH Sfusd Special Projects | 5,500,000 | 4,000,000 | (1,500,000) | | (4,000,000) |
| | | 16916 | CH Bos Allocations | 6,178,000 | 1,167,000 | (5,011,000) | | (1,167,000) |
| | | 16918 | CH Dcyf Nutrition Project | 2,012,823 | 2,348,662 | 335,839 | 2,472,487 | 123,825 |
| | | 16919 | CH Our Children; Our Families | 896,684 | 664,600 | (232,084) | 682,283 | 17,683 |
| | | 17230 | Community Based Agencies | 12,893,826 | 15,139,682 | 2,245,856 | 12,356,311 | (2,783,371) |
| | | 19805 | City College Enroll Asst Fund | 20,944,480 | 18,933,998 | (2,010,482) | 16,934,640 | (1,999,358) |
| | | 20110 | CH Emotional Well-Being | 186,000 | 186,000 | | 93,000 | (93,000) |
| | | 20111 | CH Family Empowerment | 283,250 | 283,250 | | 283,250 | |
| | | 20112 | CH Justices Services | 450,000 | 300,000 | (150,000) | | (300,000) |
| | | 20113 | CH Mentorship Service Area | 250,000 | 250,000 | | | (250,000) |
| | | 20114 | CH Out of School Time | 5,179,609 | 5,134,609 | (45,000) | 4,099,609 | (1,035,000) |
| | | 20115 | CH Outreach and Access | 5,398,367 | 4,800,705 | (597,662) | 4,550,705 | (250,000) |
| | | 20117 | CH Youth Workforce Development | 1,215,677 | 1,175,677 | (40,000) | 653,677 | (522,000) |
| | | 20118 | CH Early Care and Education | 1,819,025 | 1,819,025 | | 1,819,025 | |
| | | 20119 | CH Educational Supports | 125,000 | 125,000 | | | (125,000) |
| | | 20120 | CH Enrichment Leadership Skill | 1,105,000 | 670,000 | (435,000) | | (670,000) |
| | | 20324 | Sugar-Sweetened Beverages Tax | 225,000 | 225,000 | | 225,000 | |
| | | 21058 | ERAF CHF Mental Health Centers | 1,400,000 | 1,400,000 | | 1,400,000 | |
| | | 21748 | Reinvestment Initiatives | 3,100,000 | 3,100,000 | | 3,100,000 | |

**Department: CHF Children; Youth & Their Families**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 22263 | CH Mental Health & Fam Wellnss | 5,000,000 | | (5,000,000) | | |
| **10020 Total** | | | | **74,162,741** | **61,723,208** | **(12,439,533)** | **48,669,987** | **(13,053,221)** |
| 11200 | SR Public Education Special | 16914 | CH Sfusd Grants - Peef Baselin | 12,550,000 | 13,020,000 | 470,000 | 13,440,000 | 420,000 |
| | | 16923 | PEEF | 88,230,000 | 91,550,000 | 3,320,000 | 94,420,000 | 2,870,000 |
| | | 20324 | Sugar-Sweetened Beverages Tax | 1,675,000 | 1,675,000 | | 1,675,000 | |
| **11200 Total** | | | | **102,455,000** | **106,245,000** | **3,790,000** | **109,535,000** | **3,290,000** |
| **Continuing Projects - Authority Control Total** | | | | **176,617,741** | **167,968,208** | **(8,649,533)** | **158,204,987** | **(9,763,221)** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10000074 | CH FY15-16 Sfcops Program | | 336,827 | 336,827 | | (336,827) |
| | | 10001103 | CH FY16-17 Jjcpa Grant Year | | 1,342,389 | 1,342,389 | | (1,342,389) |
| | | 10029618 | CH FY17-18 Jjcpa Grant Year | | 1,749,760 | 1,749,760 | | (1,749,760) |
| | | 10035806 | CH FY21-22 Federal JAG Grant | 19,627 | | (19,627) | | |
| | | 10037203 | CH FY22-23 Federal JAG Grant | 110,727 | | (110,727) | | |
| | | 10038274 | CH FY23-24 Federal JAG Grant | | 103,739 | 103,739 | | (103,739) |
| | | 10039713 | CH FY24-25 Federal JAG Grant | | | | 106,469 | 106,469 |
| **13550 Total** | | | | **130,354** | **3,532,715** | **3,402,361** | **106,469** | **(3,426,246)** |
| 13720 | SR Public Protection-Grant Sta | 10032945 | CH FY 19-20 SFCOPS Program | 44,087 | | (44,087) | | |
| | | 10034584 | CH FY20-21 JJCPA Grant | 1,527,381 | | (1,527,381) | | |
| | | 10034594 | CH FY 20-21 SFCOPS Program | 364,918 | | (364,918) | | |
| | | 10035816 | CH FY21-22 JJCPA Grant Year | | 1,507,350 | 1,507,350 | | (1,507,350) |
| | | 10035818 | CH FY 21-22 SFCOPS Program | | 361,297 | 361,297 | | (361,297) |
| | | 10037204 | CH FY 22-23 SFCOPS Program | 568,712 | | (568,712) | | |
| | | 10037207 | CH FY 22-23 JJCPA Grant | 2,374,488 | | (2,374,488) | | |
| | | 10038280 | CH FY23-24 JJCPA Grant | | 2,303,370 | 2,303,370 | | (2,303,370) |
| | | 10038289 | CH FY23-24 SFCOPS Program | | 552,227 | 552,227 | | (552,227) |
| | | 10039714 | CH FY24-25 JJCPA Grant | | | | 2,303,370 | 2,303,370 |
| | | 10039715 | CH FY24-25 SFCOPS Program | | | | 552,227 | 552,227 |
| **13720 Total** | | | | **4,879,586** | **4,724,244** | **(155,342)** | **2,855,597** | **(1,868,647)** |
| **Grants Projects Total** | | | | **5,009,940** | **8,256,959** | **3,247,019** | **2,962,066** | **(5,294,893)** |

**Department: CHF Children; Youth & Their Families**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 229218 | CHF Children;Youth & Families | 10,452,960 | 8,555,959 | (1,897,001) | 8,274,771 | (281,188) |
| **10060 Total** | | | | **10,452,960** | **8,555,959** | **(1,897,001)** | **8,274,771** | **(281,188)** |
| **Work Orders/Overhead Total** | | | | **10,452,960** | **8,555,959** | **(1,897,001)** | **8,274,771** | **(281,188)** |
| **Continuing Projects - Project Control** | | | | | | | | |
| 11150 | SR Child Youth&Fam-Grants Oth | 10037464 | CH 2022 CFE Fund | 400,000 | | (400,000) | | |
| | | 10038282 | CH 2023 CFE Fund | | 300,000 | 300,000 | | (300,000) |
| | | 10039718 | CH 2024 CFE Fund | | | | 300,000 | 300,000 |
| | | 10039874 | CH Crankstart Summer 2023 | | 4,500,000 | 4,500,000 | | (4,500,000) |
| **11150 Total** | | | | **400,000** | **4,800,000** | **4,400,000** | **300,000** | **(4,500,000)** |
| **Continuing Projects - Project Control Total** | | | | **400,000** | **4,800,000** | **4,400,000** | **300,000** | **(4,500,000)** |
| **Total Uses of Funds** | | | | **332,921,845** | **342,031,868** | **9,110,023** | **343,298,108** | **1,266,240** |

**Department: CAT City Attorney**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 61,577,955 | 64,696,525 | 3,118,570 | 66,891,911 | 2,195,386 |
| Mandatory Fringe Benefits | 22,732,047 | 22,641,691 | (90,356) | 23,187,720 | 546,029 |
| Non-Personnel Services | 15,266,387 | 17,548,423 | 2,282,036 | 19,010,963 | 1,462,540 |
| Materials & Supplies | 161,000 | 155,000 | (6,000) | 139,500 | (15,500) |
| Services Of Other Depts | 3,676,831 | 3,861,112 | 184,281 | 3,932,175 | 71,063 |
| **Total Uses by Chart of Accounts** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |
| **Sources Summary** | | | | | |
| Intergovernmental: Other | 400,000 | 400,000 | | 400,000 | |
| Fines, Forfeiture, & Penalties | 4,679,332 | 4,799,038 | 119,706 | 4,907,072 | 108,034 |
| Expenditure Recovery | 69,396,320 | 71,253,153 | 1,856,833 | 69,203,153 | (2,050,000) |
| General Fund Support | 28,938,568 | 32,450,560 | 3,511,992 | 38,652,044 | 6,201,484 |
| **Total Sources by Chart of Accounts** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |
| **Fund Summary** | | | | | |
| General Fund | 98,734,888 | 104,103,713 | 5,368,825 | 108,255,197 | 4,151,484 |
| Public Protection Fund | 4,679,332 | 4,799,038 | 119,706 | 4,907,072 | 108,034 |
| **Total Uses by Funds** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |
| **Division Summary** | | | | | |
| CAT City Attorney | 103,414,220 | 108,902,751 | 5,488,531 | 113,162,269 | 4,259,518 |
| **Total Uses by Division** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 58,704,527 | 61,676,226 | 2,971,699 | 63,781,659 | 2,105,433 |
| | | | Mandatory Fringe Benefits | 21,684,865 | 21,621,674 | (63,191) | 22,149,622 | 527,948 |
| | | | Non-Personnel Services | 14,202,665 | 16,484,701 | 2,282,036 | 17,947,241 | 1,462,540 |
| | | | Materials & Supplies | 161,000 | 155,000 | (6,000) | 139,500 | (15,500) |

**Department: CAT City Attorney**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Services Of Other Depts | 1,276,831 | 1,461,112 | 184,281 | 1,532,175 | 71,063 |
| **10000 Total** | | | | **96,029,888** | **101,398,713** | **5,368,825** | **105,550,197** | **4,151,484** |
| **Operating Total** | | | | **96,029,888** | **101,398,713** | **5,368,825** | **105,550,197** | **4,151,484** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 16966 | Business Tax Litigation | 470,000 | 470,000 | | 470,000 | |
| **10010 Total** | | | | **470,000** | **470,000** | **0** | **470,000** | **0** |
| **Annual Projects - Authority Control Total** | | | | **470,000** | **470,000** | **0** | **470,000** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16965 | CA Legal Initiatives | 2,235,000 | 2,235,000 | | 2,235,000 | |
| **10020 Total** | | | | **2,235,000** | **2,235,000** | **0** | **2,235,000** | **0** |
| 13490 | SR City Attorney-Special Rev | 16967 | CA Cat Consumer Protection Enf | 4,679,332 | 4,799,038 | 119,706 | 4,907,072 | 108,034 |
| **13490 Total** | | | | **4,679,332** | **4,799,038** | **119,706** | **4,907,072** | **108,034** |
| **Continuing Projects - Authority Control Total** | | | | **6,914,332** | **7,034,038** | **119,706** | **7,142,072** | **108,034** |
| **Total Uses of Funds** | | | | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |

**Department: CPC City Planning**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 28,094,441 | 27,268,767 | (825,674) | 27,959,874 | 691,107 |
| Mandatory Fringe Benefits | 11,885,767 | 10,780,287 | (1,105,480) | 11,018,727 | 238,440 |
| Non-Personnel Services | 3,513,060 | 3,148,060 | (365,000) | 3,273,624 | 125,564 |
| Materials & Supplies | 450,935 | 422,178 | (28,757) | 380,580 | (41,598) |
| Programmatic Projects | 10,728,954 | 7,705,818 | (3,023,136) | 4,273,791 | (3,432,027) |
| Services Of Other Depts | 8,845,046 | 9,486,330 | 641,284 | 9,007,148 | (479,182) |
| Overhead and Allocations | 401,241 | 458,758 | 57,517 | 458,758 | |
| Unappropriated Rev-Designated | 9,989 | | (9,989) | | |
| **Total Uses by Chart of Accounts** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 2,100,000 | 1,120,000 | (980,000) | 1,245,000 | 125,000 |
| Intergovernmental: Other | 526,000 | 876,000 | 350,000 | 526,000 | (350,000) |
| Intergovernmental: State | 1,838,537 | 3,890,000 | 2,051,463 | 825,000 | (3,065,000) |
| Charges for Services | 42,429,282 | 38,045,230 | (4,384,052) | 40,722,106 | 2,676,876 |
| Other Revenues | 675,000 | 475,000 | (200,000) | 335,535 | (139,465) |
| Expenditure Recovery | 3,119,000 | 3,043,444 | (75,556) | 3,043,444 | |
| General Fund Support | 13,241,614 | 11,820,524 | (1,421,090) | 9,675,417 | (2,145,107) |
| **Total Sources by Chart of Accounts** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |
| **Fund Summary** | | | | | |
| Community / Neighborhood Development | 7,995,217 | 8,727,027 | 731,810 | 5,744,858 | (2,982,169) |
| General Fund | 55,734,216 | 49,993,171 | (5,741,045) | 50,427,644 | 434,473 |
| Public Wks Trans and Commerce | 200,000 | 550,000 | 350,000 | 200,000 | (350,000) |
| **Total Uses by Funds** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |
| **Division Summary** | | | | | |
| CPC Environmental Planning | 7,547,817 | 7,202,762 | (345,055) | 6,495,124 | (707,638) |
| CPC Zoning Admin & Compliance | 712,958 | 802,476 | 89,518 | 812,875 | 10,399 |
| CPC Community Equity | 9,420,782 | 4,922,342 | (4,498,440) | 5,029,433 | 107,091 |
| CPC Executive Office | 2,719,373 | 1,838,589 | (880,784) | 1,888,843 | 50,254 |

**Department: CPC City Planning**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| CPC Citywide Planning | 7,970,084 | 8,381,378 | 411,294 | 5,666,634 | (2,714,744) |
| CPC Current Planning | 16,876,040 | 16,623,221 | (252,819) | 17,103,238 | 480,017 |
| CPC Administration | 18,682,379 | 19,499,430 | 817,051 | 19,376,355 | (123,075) |
| **Total Uses by Division** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10023235 | Eastern Neighborhood Infrastructure | 800,000 | | 671,070 | |
| **Controller Reserves: Total** | | **800,000** | | **671,070** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 24,873,995 | 24,256,059 | (617,936) | 24,859,824 | 603,765 |
| | | | Mandatory Fringe Benefits | 10,710,414 | 9,754,160 | (956,254) | 9,944,098 | 189,938 |
| | | | Non-Personnel Services | 3,380,460 | 3,015,460 | (365,000) | 3,141,024 | 125,564 |
| | | | Materials & Supplies | 444,735 | 415,978 | (28,757) | 374,380 | (41,598) |
| | | | Services Of Other Depts | 8,163,042 | 8,847,727 | 684,685 | 8,365,983 | (481,744) |
| | | | Overhead and Allocations | 401,241 | 458,758 | 57,517 | 458,758 | |
| **10000 Total** | | | | **47,973,887** | **46,748,142** | **(1,225,745)** | **47,144,067** | **395,925** |
| **Operating Total** | | | | **47,973,887** | **46,748,142** | **(1,225,745)** | **47,144,067** | **395,925** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 10950 | CP Integrated Permit Tracking | 767,133 | 779,306 | 12,173 | 788,662 | 9,356 |
| | | 11479 | PC Neighborhood Profiles Project | 5,378,624 | 846,455 | (4,532,169) | 864,248 | 17,793 |
| | | 16950 | CP Plan Implementation - General | 381,706 | 387,604 | 5,898 | 398,034 | 10,430 |
| | | 16954 | CP Backlog Reduction | 444,566 | 444,566 | | 444,566 | |
| | | 16957 | CP Electronic Document Review | 57,800 | 57,800 | | 57,800 | |
| | | 16958 | CP Records Digitization | 75,000 | 75,000 | | 75,000 | |
| | | 16962 | CP Development Agreements | 377,606 | 377,606 | | 377,606 | |

**Department: CPC City Planning**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 19503 | CP Pavement To Parks Program | 25,000 | 25,000 | | 25,000 | |
| | | 21034 | CPC Historic Presv Survey | 252,894 | 251,692 | (1,202) | 252,661 | 969 |
| **10020 Total** | | | | **7,760,329** | **3,245,029** | **(4,515,300)** | **3,283,577** | **38,548** |
| 10670 | SR Eastern Neighborhood CI | 17063 | GE Eastern Neighborhood Infrastructure | 600,000 | 400,000 | (200,000) | 335,535 | (64,465) |
| **10670 Total** | | | | **600,000** | **400,000** | **(200,000)** | **335,535** | **(64,465)** |
| 10840 | SR Planning Code Enforcement | 16949 | CP Sign Code Enforcement | 1,310,261 | 1,117,231 | (193,030) | 1,163,437 | 46,206 |
| | | 16956 | CP Short Term Rental Program | 1,570,834 | 1,618,381 | 47,547 | 1,659,138 | 40,757 |
| | | 16960 | CP Transportation Demand Manag | 500,585 | 506,415 | 5,830 | 516,748 | 10,333 |
| **10840 Total** | | | | **3,381,680** | **3,242,027** | **(139,653)** | **3,339,323** | **97,296** |
| **Continuing Projects - Authority Control Total** | | | | **11,742,009** | **6,887,056** | **(4,854,953)** | **6,958,435** | **71,379** |
| **Grants Projects** | | | | | | | | |
| 10680 | SR Neighborhood Dev-Grants State | 10038670 | CPC FY23 CAHCD REAP | 838,537 | | (838,537) | | |
| | | 10038671 | CPC FY23 CA Coastal Conservanc | 1,000,000 | | (1,000,000) | | |
| | | 10038677 | CPC FY24 CALTRANS | | 1,400,000 | 1,400,000 | 700,000 | (700,000) |
| | | 10040077 | CPC FY24 CA Coastal Conservanc | | 750,000 | 750,000 | | (750,000) |
| | | 10040088 | CPC FY24 CA GOV Planning and R | | 650,000 | 650,000 | | (650,000) |
| **10680 Total** | | | | **1,838,537** | **2,800,000** | **961,463** | **700,000** | **(2,100,000)** |
| 10690 | SR Neighborhood Dev-Grants Other | 10037362 | CPC FY23 USDN ADAPTATION | 75,000 | | (75,000) | | |
| | | 10038676 | CPC FY24 USDN ADAPTATION | | 150,000 | 150,000 | | (150,000) |
| | | 10040076 | CPC FY25 USDN ADAPTATION | | | | 75,000 | 75,000 |
| | | 10040078 | CPC FY24 MTC PDA | | 1,000,000 | 1,000,000 | | (1,000,000) |
| | | 10040079 | CPC FY24 ABAG REAP | | 840,000 | 840,000 | | (840,000) |
| | | 10040082 | CPC FY25 MTC PDA | | | | 1,000,000 | 1,000,000 |
| **10690 Total** | | | | **75,000** | **1,990,000** | **1,915,000** | **1,075,000** | **(915,000)** |
| 10770 | SR Neighborhood Dev-Grants | 10037361 | CPC FY23 CA OFFICE OF HISTORIC | 200,000 | | (200,000) | | |
| | | 10038674 | CPC FY23 MTC PDA/TA | 1,900,000 | | (1,900,000) | | |
| | | 10038675 | CPC FY24 CA OFFICE OF HISTORIC | | 245,000 | 245,000 | 45,000 | (200,000) |
| | | 10040075 | CPC FY25 CA OFFICE OF HISTORIC | | | | 200,000 | 200,000 |
| | | 10040083 | CPC FY24 NPS OHP | | 50,000 | 50,000 | | (50,000) |
| | | 10040084 | CPC FY25 NPS OHP | | | | 50,000 | 50,000 |

**Department: CPC City Planning**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| **10770 Total** | | | | **2,100,000** | **295,000** | **(1,805,000)** | **295,000** | **0** |
| 14020 | SR TC Grants;Continuing | 10038673 | CPC FY23 SFCTA PROP K | 200,000 | | (200,000) | | |
| **14020 Total** | | | | **200,000** | **0** | **(200,000)** | **0** | **0** |
| 14070 | SR TC Grants;Continuing Other | 10038672 | CPC FY25 SFCTA PROP K | | | | 200,000 | 200,000 |
| | | 10040081 | CPC FY24 SFCTA PROP K | | 200,000 | 200,000 | | (200,000) |
| | | 10040087 | CPC FY24 Caltrain | | 350,000 | 350,000 | | (350,000) |
| **14070 Total** | | | | **0** | **550,000** | **550,000** | **200,000** | **(350,000)** |
| **Grants Projects Total** | | | | **4,213,537** | **5,635,000** | **1,421,463** | **2,270,000** | **(3,365,000)** |
| **Total Uses of Funds** | | | | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |

**Department: CSC Civil Service Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 821,941 | 810,131 | (11,810) | 833,969 | 23,838 |
| Mandatory Fringe Benefits | 323,205 | 293,322 | (29,883) | 298,512 | 5,190 |
| Non-Personnel Services | 28,795 | 28,795 | | 28,795 | |
| Materials & Supplies | 3,395 | 3,395 | | 3,055 | (340) |
| Services Of Other Depts | 270,029 | 246,359 | (23,670) | 239,415 | (6,944) |
| **Total Uses by Chart of Accounts** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Sources Summary** | | | | | |
| Expenditure Recovery | 430,839 | 430,839 | | 430,839 | |
| General Fund Support | 1,016,526 | 951,163 | (65,363) | 972,907 | 21,744 |
| **Total Sources by Chart of Accounts** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Fund Summary** | | | | | |
| General Fund | 1,447,365 | 1,382,002 | (65,363) | 1,403,746 | 21,744 |
| **Total Uses by Funds** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Division Summary** | | | | | |
| CSC Civil Service Commission | 1,447,365 | 1,382,002 | (65,363) | 1,403,746 | 21,744 |
| **Total Uses by Division** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 821,941 | 810,131 | (11,810) | 833,969 | 23,838 |
| | | | Mandatory Fringe Benefits | 323,205 | 293,322 | (29,883) | 298,512 | 5,190 |
| | | | Non-Personnel Services | 28,795 | 28,795 | | 28,795 | |
| | | | Materials & Supplies | 3,395 | 3,395 | | 3,055 | (340) |
| | | | Services Of Other Depts | 270,029 | 246,359 | (23,670) | 239,415 | (6,944) |
| **10000 Total** | | | | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Operating Total** | | | | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |

**Department: CSC Civil Service Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Total Uses of Funds** | | | | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |

**Department: CON Controller**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 39,365,713 | 41,272,061 | 1,906,348 | 42,672,328 | 1,400,267 |
| Mandatory Fringe Benefits | 15,042,221 | 15,039,396 | (2,825) | 15,448,511 | 409,115 |
| Non-Personnel Services | 14,018,740 | 16,186,581 | 2,167,841 | 15,421,641 | (764,940) |
| Materials & Supplies | 592,158 | 630,011 | 37,853 | 555,486 | (74,525) |
| Programmatic Projects | 7,403,405 | 7,266,463 | (136,942) | 6,386,347 | (880,116) |
| Services Of Other Depts | 5,278,649 | 3,783,378 | (1,495,271) | 3,948,759 | 165,381 |
| **Total Uses by Chart of Accounts** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |
| **Sources Summary** | | | | | |
| Property Taxes | 67,000 | 100,000 | 33,000 | 100,000 | |
| Intergovernmental: Other | 440,000 | 298,000 | (142,000) | 298,000 | |
| Charges for Services | 440,000 | 440,000 | | 440,000 | |
| Other Revenues | 1,000,000 | 1,000,000 | | 1,000,000 | |
| Expenditure Recovery | 67,967,801 | 68,930,284 | 962,483 | 70,807,296 | 1,877,012 |
| Beg Fund Balance - Budget Only | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| General Fund Support | 11,786,085 | 12,552,218 | 766,133 | 10,706,448 | (1,845,770) |
| **Total Sources by Chart of Accounts** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |
| **Fund Summary** | | | | | |
| General Fund | 81,700,886 | 83,320,502 | 1,619,616 | 83,351,744 | 31,242 |
| Public Wks Trans and Commerce | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| **Total Uses by Funds** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |
| **Division Summary** | | | | | |
| CON Budget & Analysis | 3,492,856 | 3,803,083 | 310,227 | 3,829,637 | 26,554 |
| CON Economic Analysis | 625,112 | 635,682 | 10,570 | 650,222 | 14,540 |
| CON Public Finance | 550,878 | 956,068 | 405,190 | 978,340 | 22,272 |
| CON Refuse Rates Administration | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| CON Administration | 1,588,710 | 1,673,562 | 84,852 | 1,641,720 | (31,842) |
| CON Accounting | 14,570,171 | 17,022,832 | 2,452,661 | 16,435,783 | (587,049) |
| CON Citywide Systems | 31,453,128 | 29,978,014 | (1,475,114) | 30,611,284 | 633,270 |

**Department: CON Controller**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| CON Payroll | 3,313,902 | 3,233,643 | (80,259) | 3,404,109 | 170,466 |
| CON City Services Auditor | 26,106,129 | 26,017,618 | (88,511) | 25,800,649 | (216,969) |
| **Total Uses by Division** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 14,882,839 | 15,547,604 | 664,765 | 16,184,566 | 636,962 |
| | | | Mandatory Fringe Benefits | 5,773,893 | 5,715,382 | (58,511) | 5,895,917 | 180,535 |
| | | | Non-Personnel Services | 2,291,902 | 2,397,961 | 106,059 | 2,148,545 | (249,416) |
| | | | Materials & Supplies | 345,257 | 385,257 | 40,000 | 310,732 | (74,525) |
| | | | Services Of Other Depts | 834,120 | 891,822 | 57,702 | 919,751 | 27,929 |
| | | | Overhead and Allocations | (4,035,330) | (3,991,736) | 43,594 | (4,035,458) | (43,722) |
| **10000 Total** | | | | **20,092,681** | **20,946,290** | **853,609** | **21,424,053** | **477,763** |
| **Operating Total** | | | | **20,092,681** | **20,946,290** | **853,609** | **21,424,053** | **477,763** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16935 | CO Economic Analysis | 625,112 | 635,682 | 10,570 | 650,222 | 14,540 |
| | | 16940 | CO Office Of Public Finance | 550,878 | 956,068 | 405,190 | 978,340 | 22,272 |
| | | 22135 | CO Department Financial Assist | 2,872,958 | 4,561,830 | 1,688,872 | 3,662,196 | (899,634) |
| | | 22443 | Financial Standards Training | | 225,000 | 225,000 | 225,000 | |
| **10020 Total** | | | | **4,048,948** | **6,378,580** | **2,329,632** | **5,515,758** | **(862,822)** |
| 14000 | SR Solid Waste Projects | 22434 | CO Refuse Rates Administration | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| **14000 Total** | | | | **0** | **857,388** | **857,388** | **1,081,328** | **223,940** |
| **Continuing Projects - Authority Control Total** | | | | **4,048,948** | **7,235,968** | **3,187,020** | **6,597,086** | **(638,882)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 229228 | CON Citywide Systems | 31,453,128 | 29,978,014 | (1,475,114) | 30,611,284 | 633,270 |
| | | 275641 | CON City Services Auditor | 26,106,129 | 26,017,618 | (88,511) | 25,800,649 | (216,969) |
| **10060 Total** | | | | **57,559,257** | **55,995,632** | **(1,563,625)** | **56,411,933** | **416,301** |
| **Work Orders/Overhead Total** | | | | **57,559,257** | **55,995,632** | **(1,563,625)** | **56,411,933** | **416,301** |

**Department: CON Controller**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Total Uses of Funds** | | | | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |

**Department: DEC Dept of Early Childhood**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 8,532,955 | 9,181,726 | 648,771 | 9,450,529 | 268,803 |
| Mandatory Fringe Benefits | 3,536,990 | 3,633,803 | 96,813 | 3,717,904 | 84,101 |
| Non-Personnel Services | 3,773,434 | 6,174,100 | 2,400,666 | 6,274,100 | 100,000 |
| Aid Assistance | 470,510 | 272,328 | (198,182) | 272,328 | |
| City Grant Program | 317,543,687 | 270,129,601 | (47,414,086) | 287,570,717 | 17,441,116 |
| Materials & Supplies | 378,210 | 345,610 | (32,600) | 345,610 | |
| Programmatic Projects | 158,370 | | (158,370) | | |
| Services Of Other Depts | 6,782,751 | 9,011,254 | 2,228,503 | 9,023,796 | 12,542 |
| Transfers Out | 34,000,000 | 25,800,000 | (8,200,000) | 29,120,000 | 3,320,000 |
| **Total Uses by Chart of Accounts** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |
| **Sources Summary** | | | | | |
| Business Taxes | 226,300,000 | 172,000,000 | (54,300,000) | 194,100,000 | 22,100,000 |
| Intergovernmental: Federal | 1,275,471 | 3,314,672 | 2,039,201 | 3,773,001 | 458,329 |
| Intergovernmental: State | 19,915,297 | 15,069,083 | (4,846,214) | 16,030,416 | 961,333 |
| Charges for Services | 2,000,000 | 2,000,000 | | 2,000,000 | |
| Other Revenues | 5,000,000 | 6,767,822 | 1,767,822 | 7,551,000 | 783,178 |
| Interest & Investment Income | 749,736 | 11,926,736 | 11,177,000 | 11,226,736 | (700,000) |
| Expenditure Recovery | 43,439,185 | 48,284,023 | 4,844,838 | 48,786,980 | 502,957 |
| Beg Fund Balance - Budget Only | 4,427,017 | 13,985,502 | 9,558,485 | 1,214,498 | (12,771,004) |
| General Fund Support | 72,070,201 | 51,200,584 | (20,869,617) | 61,092,353 | 9,891,769 |
| **Total Sources by Chart of Accounts** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |
| **Fund Summary** | | | | | |
| Children and Families Fund | 298,330,541 | 264,808,773 | (33,521,768) | 274,719,371 | 9,910,598 |
| Community / Neighborhood Dev | 5,000,000 | 6,767,822 | 1,767,822 | 7,551,000 | 783,178 |
| General Fund | 71,316,111 | 50,738,096 | (20,578,015) | 61,270,882 | 10,532,786 |
| Human Welfare Fund | 530,255 | 2,233,731 | 1,703,476 | 2,233,731 | |
| **Total Uses by Funds** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |
| **Division Summary** | | | | | |

**Department: DEC Dept of Early Childhood**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| DEC Early Care & Education | 347,871,102 | 299,134,385 | (48,736,717) | 323,980,349 | 24,845,964 |
| DEC Children & Families Commsn | 27,305,805 | 25,414,037 | (1,891,768) | 21,794,635 | (3,619,402) |
| **Total Uses by Division** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10022889 | HS CH Childcare Capital Funds | | 5,017,000 | | 6,492,000 | |
| 10038865 | IPIC SoMa Childcare Facilities | | 1,750,822 | | 1,059,000 | |
| **Controller Reserves: Total** | | | **6,767,822** | | **7,551,000** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 1,289,132 | | (1,289,132) | | |
| | | | Mandatory Fringe Benefits | 599,719 | 117,864 | (481,855) | 123,301 | 5,437 |
| | | | Non-Personnel Services | 59,832 | 6,832 | (53,000) | 6,832 | |
| | | | Aid Assistance | 198,182 | | (198,182) | | |
| | | | City Grant Program | 63,569,660 | 45,159,316 | (18,410,344) | 55,674,003 | 10,514,687 |
| | | | Services Of Other Depts | | 379,498 | 379,498 | 392,160 | 12,662 |
| **10000 Total** | | | | **65,716,525** | **45,663,510** | **(20,053,015)** | **56,196,296** | **10,532,786** |
| **Operating Total** | | | | **65,716,525** | **45,663,510** | **(20,053,015)** | **56,196,296** | **10,532,786** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17555 | State Childcare Reserve | 3,324,586 | 3,324,586 | | 3,324,586 | |
| | | 17558 | HS Infant&toddler Early Learn | 1,750,000 | 1,750,000 | | 1,750,000 | |
| | | 21748 | Reinvestment Initiatives | 525,000 | | (525,000) | | |
| **10020 Total** | | | | **5,599,586** | **5,074,586** | **(525,000)** | **5,074,586** | **0** |
| 10570 | SR Child Care Capital | 16913 | Childcare Capital Funds | 5,000,000 | 5,000,000 | | 5,000,000 | |
| **10570 Total** | | | | **5,000,000** | **5,000,000** | **0** | **5,000,000** | **0** |
| 10610 | SR Balboa Park CI | 16913 | Childcare Capital Funds | | 17,000 | 17,000 | | (17,000) |

**Department: DEC Dept of Early Childhood**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| **10610 Total** | | | | **0** | **17,000** | **17,000** | **0** | **(17,000)** |
| 10820 | SR Market & Octavia CI | 16913 | Childcare Capital Funds | | | | 1,492,000 | 1,492,000 |
| **10820 Total** | | | | **0** | **0** | **0** | **1,492,000** | **1,492,000** |
| 10860 | SR Rincon Hill and SOMA CI | 22286 | IPIC SoMa Childcare Facilities | | 1,750,822 | 1,750,822 | 1,059,000 | (691,822) |
| **10860 Total** | | | | **0** | **1,750,822** | **1,750,822** | **1,059,000** | **(691,822)** |
| 11000 | SR CFC ContinuingAuthorityCtrl | 16921 | CF Prop 10 - Tobacco Tax Fundi | 23,522,079 | 23,517,975 | (4,104) | 19,898,573 | (3,619,402) |
| **11000 Total** | | | | **23,522,079** | **23,517,975** | **(4,104)** | **19,898,573** | **(3,619,402)** |
| 11140 | SR PEEF Annual Contr-EarlyCare | 16923 | PEEF | 44,724,736 | 46,394,736 | 1,670,000 | 47,824,736 | 1,430,000 |
| **11140 Total** | | | | **44,724,736** | **46,394,736** | **1,670,000** | **47,824,736** | **1,430,000** |
| 11201 | SR Comm Rnt GR Tx for OECE | 20473 | CommRntGRTx-OECE | 192,300,000 | 167,200,000 | (25,100,000) | 175,980,000 | 8,780,000 |
| | | 21491 | Prop C 15% GF baseline | 34,000,000 | 25,800,000 | (8,200,000) | 29,120,000 | 3,320,000 |
| **11201 Total** | | | | **226,300,000** | **193,000,000** | **(33,300,000)** | **205,100,000** | **12,100,000** |
| **Continuing Projects - Authority Control Total** | | | | **305,146,401** | **274,755,119** | **(30,391,282)** | **285,448,895** | **10,693,776** |
| **Grants Projects** | | | | | | | | |
| 11020 | SR Children&FamiliesGrants Fed | 10035577 | CFC IMPACT 2020 Local | 580,166 | | (580,166) | | |
| | | 10037041 | CFC IMPACT 2022 HUB | 1,567,649 | | (1,567,649) | | |
| | | 10038149 | CFC FY22-FY23 PDG-R | 139,764 | | (139,764) | | |
| | | 10038150 | CFC FY22-23 CSPP QRIS | 1,205,183 | | (1,205,183) | | |
| | | 10038151 | CFC FY22-23 QCC QRIS | 290,964 | | (290,964) | | |
| **11020 Total** | | | | **3,783,726** | **0** | **(3,783,726)** | **0** | **0** |
| 12960 | SR Human Welfare-Grants | 10038237 | DEC QCC Wkfc Pathways FY23 | 468,486 | | (468,486) | | |
| | | 10038238 | DEC CLPC Planning Cnl FY23 | 56,647 | | (56,647) | | |
| | | 10039534 | DEC QCC Wkfc Pathways FY24 | | 468,486 | 468,486 | 468,486 | |
| | | 10039535 | DEC CLPC Planning Cnl FY24 | | 123,812 | 123,812 | 123,812 | |
| | | 10039537 | CFC FY24 QCC QRIS | | 290,964 | 290,964 | 290,964 | |
| | | 10039540 | CFC FY24 PDG-R | | 139,764 | 139,764 | 139,764 | |
| **12960 Total** | | | | **525,133** | **1,023,026** | **497,893** | **1,023,026** | **0** |
| **Grants Projects Total** | | | | **4,308,859** | **1,023,026** | **(3,285,833)** | **1,023,026** | **0** |
| **Continuing Projects - Project Control** | | | | | | | | |

**Department: DEC Dept of Early Childhood**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Project Control** | | | | | | | | |
| 11030 | SR Children&FamiliesGrants Sta | 10039532 | CFC IMPACT 2024 Local | | 800,354 | 800,354 | 800,354 | |
| | | 10039533 | CFC IMPACT 2024 HUB | | 1,095,708 | 1,095,708 | 1,095,708 | |
| **11030 Total** | | | | **0** | **1,896,062** | **1,896,062** | **1,896,062** | **0** |
| 12920 | SR Human Welfare-Grants Sta | 10038238 | DEC CLPC Planning Cnl FY23 | 5,122 | | (5,122) | | |
| | | 10039535 | DEC CLPC Planning Cnl FY24 | | 5,122 | 5,122 | 5,122 | |
| | | 10039536 | CFC FY24 CSPP QRIS | | 1,205,583 | 1,205,583 | 1,205,583 | |
| **12920 Total** | | | | **5,122** | **1,210,705** | **1,205,583** | **1,210,705** | **0** |
| **Continuing Projects - Project Control Total** | | | | **5,122** | **3,106,767** | **3,101,645** | **3,106,767** | **0** |
| **Total Uses of Funds** | | | | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |

**Department: DPA Department Of Police Accountability**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 6,003,750 | 5,930,159 | (73,591) | 6,158,974 | 228,815 |
| Mandatory Fringe Benefits | 2,257,157 | 2,086,784 | (170,373) | 2,143,678 | 56,894 |
| Non-Personnel Services | 324,336 | 334,336 | 10,000 | 333,742 | (594) |
| Materials & Supplies | 34,918 | 34,918 | | 31,426 | (3,492) |
| Programmatic Projects | 100,000 | 500,000 | 400,000 | 100,000 | (400,000) |
| Services Of Other Depts | 1,056,016 | 1,104,156 | 48,140 | 1,053,371 | (50,785) |
| **Total Uses by Chart of Accounts** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |
| **Sources Summary** | | | | | |
| Expenditure Recovery | 128,000 | 332,795 | 204,795 | 332,795 | |
| General Fund Support | 9,648,177 | 9,657,558 | 9,381 | 9,488,396 | (169,162) |
| **Total Sources by Chart of Accounts** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |
| **Fund Summary** | | | | | |
| General Fund | 9,776,177 | 9,990,353 | 214,176 | 9,821,191 | (169,162) |
| **Total Uses by Funds** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |
| **Division Summary** | | | | | |
| DPA Police Accountabilty | 9,776,177 | 9,990,353 | 214,176 | 9,821,191 | (169,162) |
| **Total Uses by Division** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 6,003,750 | 5,930,159 | (73,591) | 6,158,974 | 228,815 |
| | | | Mandatory Fringe Benefits | 2,257,157 | 2,086,784 | (170,373) | 2,143,678 | 56,894 |
| | | | Non-Personnel Services | 224,336 | 224,336 | | 223,742 | (594) |
| | | | Materials & Supplies | 34,918 | 34,918 | | 31,426 | (3,492) |
| | | | Services Of Other Depts | 1,056,016 | 1,104,156 | 48,140 | 1,053,371 | (50,785) |
| **10000 Total** | | | | **9,576,177** | **9,380,353** | **(195,824)** | **9,611,191** | **230,838** |

**Department: DPA Department Of Police Accountability**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| **Operating Total** | | | | **9,576,177** | **9,380,353** | **(195,824)** | **9,611,191** | **230,838** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 20327 | DP Charter Mandate | 200,000 | 610,000 | 410,000 | 210,000 | (400,000) |
| **10010 Total** | | | | **200,000** | **610,000** | **410,000** | **210,000** | **(400,000)** |
| **Annual Projects - Authority Control Total** | | | | **200,000** | **610,000** | **410,000** | **210,000** | **(400,000)** |
| **Total Uses of Funds** | | | | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |

**Department: DPW Public Works**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 81,048,977 | 154,420,870 | 73,371,893 | 159,784,266 | 5,363,396 |
| Mandatory Fringe Benefits | 34,528,037 | 63,137,501 | 28,609,464 | 65,057,279 | 1,919,778 |
| Non-Personnel Services | 16,370,559 | 24,238,124 | 7,867,565 | 28,487,609 | 4,249,485 |
| Capital Outlay | 93,258,734 | 107,655,544 | 14,396,810 | 68,507,465 | (39,148,079) |
| City Grant Program | 2,306,131 | 9,234,885 | 6,928,754 | 9,234,885 | |
| Debt Service | 8,940,000 | 10,477,000 | 1,537,000 | | (10,477,000) |
| Facilities Maintenance | | 1,040,738 | 1,040,738 | 567,775 | (472,963) |
| Materials & Supplies | 2,759,320 | 21,074,722 | 18,315,402 | 5,932,954 | (15,141,768) |
| Programmatic Projects | 8,026,966 | 8,468,291 | 441,325 | 19,087,291 | 10,619,000 |
| Services Of Other Depts | 33,733,405 | 46,910,815 | 13,177,410 | 47,621,094 | 710,279 |
| Overhead and Allocations | 509,916 | 43 | (509,873) | 43 | |
| Transfers Out | 3,004,852 | 5,396,207 | 2,391,355 | 5,465,137 | 68,930 |
| Intrafund Transfers Out | 623,907 | 1,702,399 | 1,078,492 | 2,300,588 | 598,189 |
| Unappropriated Rev-Designated | 1,323,120 | 3,098,624 | 1,775,504 | 245,528 | (2,853,096) |
| Transfer Adjustment - Uses | (1,181,462) | (4,000,081) | (2,818,619) | (4,667,200) | (667,119) |
| **Total Uses by Chart of Accounts** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |
| **Sources Summary** | | | | | |
| Intergovernmental: State | 46,664,269 | 63,855,791 | 17,191,522 | 63,312,291 | (543,500) |
| Charges for Services | 18,498,147 | 29,749,413 | 11,251,266 | 31,040,091 | 1,290,678 |
| Licenses, Permits,& Franchises | 168,000 | 498,000 | 330,000 | 498,000 | |
| Other Revenues | | 508,002 | 508,002 | | (508,002) |
| Interest & Investment Income | 10,415 | 14,331,944 | 14,321,529 | 41,661 | (14,290,283) |
| Expenditure Recovery | 118,997,399 | 159,979,279 | 40,981,880 | 158,257,920 | (1,721,359) |
| IntraFund Transfers In | 623,907 | 1,702,399 | 1,078,492 | 2,300,588 | 598,189 |
| Transfers In | 557,555 | 2,297,682 | 1,740,127 | 2,366,612 | 68,930 |
| Other Financing Sources | 55,715,751 | 44,426,849 | (11,288,902) | | (44,426,849) |
| Beg Fund Balance - Budget Only | 13,150,763 | 17,058,975 | 3,908,212 | 18,011,646 | 952,671 |
| Transfer Adjustment-Source | (1,181,462) | (4,000,081) | (2,818,619) | (4,667,200) | (667,119) |
| General Fund Support | 32,047,718 | 122,447,429 | 90,399,711 | 136,463,105 | 14,015,676 |

**Department: DPW Public Works**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Total Sources by Chart of Accounts** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 12,480,751 | 15,374,532 | 2,893,781 | | (15,374,532) |
| Community / Neighborhood Dev | | 508,002 | 508,002 | | (508,002) |
| Gasoline Tax Fund | 47,421,355 | 65,698,373 | 18,277,018 | 68,473,716 | 2,775,343 |
| General Fund | 146,643,938 | 276,574,390 | 129,930,452 | 289,097,637 | 12,523,247 |
| Public Wks Trans and Commerce | 39,706,418 | 49,432,785 | 9,726,367 | 50,053,361 | 620,576 |
| Street Improvement Fund | 39,000,000 | 45,267,600 | 6,267,600 | | (45,267,600) |
| **Total Uses by Funds** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |
| **Division Summary** | | | | | |
| DPW Infrastructure | 179,303,469 | 177,138,149 | (2,165,320) | 149,943,994 | (27,194,155) |
| DPW Buildings | 30,608,708 | 47,640,791 | 17,032,083 | 31,397,054 | (16,243,737) |
| DPW Operations | 56,850,643 | 236,630,870 | 179,780,227 | 231,153,188 | (5,477,682) |
| DPW Public Works Oversight | 431,433 | 412,589 | (18,844) | 421,079 | 8,490 |
| DPW Administration | 18,058,209 | (8,966,717) | (27,024,926) | (5,290,601) | 3,676,116 |
| **Total Uses by Division** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10008998 | WA Eser1 Master Project | 504,000 | | | |
| 10031013 | WA Rincon Hill Budget | 398,002 | | | |
| 10034764 | PW Street Resurfacing Budget | 43,342,600 | | | |
| 10034844 | PW BP Stscp Enhance Budget | 50,000 | | | |
| 10039818 | PW EN Mission Street Trees | 60,000 | | | |
| 10040286 | PW Elev City Hall Modernize | 3,000,000 | | | |
| 10040287 | PW Elev JUV Modernization | 1,750,000 | | | |
| 10040288 | PW Elev Opera House Modernize | 1,300,000 | | | |
| 10040290 | PW Elev Program Admin & Contgy | 250,000 | | | |
| **Controller Reserves: Total** | | **50,654,602** | | **0** | |

## Uses of Funds Detail Appropriation

**Department: DPW Public Works**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 8,051,124 | 31,016,362 | 22,965,238 | 31,696,152 | 679,790 |
| | | | Mandatory Fringe Benefits | 3,555,839 | 11,771,058 | 8,215,219 | 12,150,031 | 378,973 |
| | | | Non-Personnel Services | 246,987 | 1,932,567 | 1,685,580 | 1,927,531 | (5,036) |
| | | | Capital Outlay | 282,156 | 2,700,000 | 2,417,844 | | (2,700,000) |
| | | | City Grant Program | 1,713,749 | 6,865,357 | 5,151,608 | 6,865,357 | |
| | | | Materials & Supplies | 274,159 | 1,526,307 | 1,252,148 | 1,283,676 | (242,631) |
| | | | Services Of Other Depts | 363,355 | 1,718,702 | 1,355,347 | 2,120,163 | 401,461 |
| | | | Overhead and Allocations | 12,651,304 | 42,430,136 | 29,778,832 | 43,325,014 | 894,878 |
| **10000 Total** | | | | **27,138,673** | **99,960,489** | **72,821,816** | **99,367,924** | **(592,565)** |
| **Operating Total** | | | | **27,138,673** | **99,960,489** | **72,821,816** | **99,367,924** | **(592,565)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 12769 | SR Gas Tax Annual Authority | 20680 | PW SES - Street Env Services | 2,317,825 | 8,717,317 | 6,399,492 | 8,936,374 | 219,057 |
| | | 20681 | PW BUF - Urban Forestry | 2,316,580 | 9,334,661 | 7,018,081 | 9,579,865 | 245,204 |
| | | 21412 | IT Systems and Equipment | 1,375 | 5,500 | 4,125 | 5,500 | |
| **12769 Total** | | | | **4,635,780** | **18,057,478** | **13,421,698** | **18,521,739** | **464,261** |
| 12789 | SR Road Annual Authority | 20676 | PW BBR - Building Repair | | 7,154,271 | 7,154,271 | 8,270,477 | 1,116,206 |
| | | 20679 | PW SSR - Street & Sewer Repair | 1,555,575 | 186,624 | (1,368,951) | | (186,624) |
| **12789 Total** | | | | **1,555,575** | **7,340,895** | **5,785,320** | **8,270,477** | **929,582** |
| **Annual Projects - Authority Control Total** | | | | **6,191,355** | **25,398,373** | **19,207,018** | **26,792,216** | **1,393,843** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17066 | Mission Bay Transportation Imp | 262,500 | 1,081,000 | 818,500 | | (1,081,000) |
| | | 18883 | PW Japantown Buchanan Mall Imp | 224,000 | 850,000 | 626,000 | 476,000 | (374,000) |
| | | 19038 | PW Sidewalks (Public Property) | 1,589,817 | 1,271,532 | (318,285) | 1,285,109 | 13,577 |
| | | 19145 | PW Facilities Maintenance | | 540,738 | 540,738 | 567,775 | 27,037 |
| | | 19329 | WI Infrastructure Debt Service | 5,462,428 | 5,565,956 | 103,528 | 7,918,461 | 2,352,505 |
| | | 19374 | PW Addbacks | 125,000 | | (125,000) | | |
| | | 19375 | PW DIstrict 10 Addback (BOS) | 4,750 | | (4,750) | | |
| | | 19441 | PW Potholes Budget | | 1,500,000 | 1,500,000 | 1,500,000 | |
| | | 19454 | PW Landscape-Median Maint | | 100,000 | 100,000 | 100,000 | |

**Department: DPW Public Works**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 20683 | PW Citywide Projects | 4,441,250 | 11,165,000 | 6,723,750 | 11,165,000 | |
| | | 20685 | PW District 2 Projects | 132,500 | 230,000 | 97,500 | 230,000 | |
| | | 20686 | PW District 3 Projects | 50,000 | 200,000 | 150,000 | 200,000 | |
| | | 20687 | PW District 4 Projects | 36,000 | 124,000 | 88,000 | 124,000 | |
| | | 20688 | PW District 5 Projects | 207,500 | 30,000 | (177,500) | 30,000 | |
| | | 20689 | PW District 6 Projects | 72,895 | 12,000 | (60,895) | 12,000 | |
| | | 20690 | PW District 7 Projects | 580,000 | 50,000 | (530,000) | 50,000 | |
| | | 20691 | PW District 8 Projects | 261,000 | | (261,000) | | |
| | | 20692 | PW District 9 Projects | 14,000 | 56,000 | 42,000 | 56,000 | |
| | | 20694 | PW District 11 Projects | 109,500 | 38,000 | (71,500) | 38,000 | |
| | | 21850 | ART MCCLA Retrofit CR RS | | (8,838,751) | (8,838,751) | | 8,838,751 |
| | | 22218 | PW Snst Blvd Rcycl Wtr Irrgtn | | 1,200,000 | 1,200,000 | | (1,200,000) |
| | | 22287 | PW Great Highway Sand Removal | 250,000 | | (250,000) | | |
| | | 22364 | PW Sunset Blvd Hosebib Inst | | 935,000 | 935,000 | | (935,000) |
| | | 80142 | PW Operations Yard | | 2,980,751 | 2,980,751 | | (2,980,751) |
| | | 80143 | PW Curb Ramp Insp & Rpr FY 20 | 3,472,828 | 2,000,000 | (1,472,828) | 1,000,000 | (1,000,000) |
| | | 80146 | PW Plaza Inspect & Rpr FY 25 | 200,000 | 135,963 | (64,037) | 200,000 | 64,037 |
| | | 80147 | PW Islais Creek Bridge FY 20 | | 2,120,000 | 2,120,000 | | (2,120,000) |
| | | 80148 | PW Street Resurfacing FY 24 | | | | 17,024,000 | 17,024,000 |
| | | 80149 | PW Tree Establishment FY 20 | | 600,000 | 600,000 | | (600,000) |
| | | 80150 | PW Structure Repair FY 25 | 935,000 | 623,250 | (311,750) | 631,913 | 8,663 |
| | | 80151 | PW Capital Repairs FY 20 | 442,378 | 408,178 | (34,200) | 403,924 | (4,254) |
| | | 80500 | PW JUV Roof and Elevator | | 3,547,000 | 3,547,000 | | (3,547,000) |
| **10020 Total** | | | | **18,873,346** | **28,525,617** | **9,652,271** | **43,012,182** | **14,486,565** |
| 10610 | SR Balboa Park CI | 18883 | PW Japantown Buchanan Mall Imp | | 50,000 | 50,000 | | (50,000) |
| **10610 Total** | | | | **0** | **50,000** | **50,000** | **0** | **(50,000)** |
| 10670 | SR Eastern Neighborhood CI | 18883 | PW Japantown Buchanan Mall Imp | | 60,000 | 60,000 | | (60,000) |
| **10670 Total** | | | | **0** | **60,000** | **60,000** | **0** | **(60,000)** |
| 10860 | SR Rincon Hill and SOMA CI | 22531 | PW Rincon Hill CFD | | 398,002 | 398,002 | | (398,002) |
| **10860 Total** | | | | **0** | **398,002** | **398,002** | **0** | **(398,002)** |

**Department: DPW Public Works**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 12760 | SR Special Gas Tax St Impvt | 80148 | PW Street Resurfacing FY 24 | 8,170,000 | 6,900,000 | (1,270,000) | 6,934,500 | 34,500 |
| **12760 Total** | | | | **8,170,000** | **6,900,000** | **(1,270,000)** | **6,934,500** | **34,500** |
| 12775 | SR RMRA City Capital Funding | 80148 | PW Street Resurfacing FY 24 | 18,905,000 | 19,200,000 | 295,000 | 20,064,000 | 864,000 |
| **12775 Total** | | | | **18,905,000** | **19,200,000** | **295,000** | **20,064,000** | **864,000** |
| 12780 | SR Road | 80148 | PW Street Resurfacing FY 24 | 4,275,000 | 3,900,000 | (375,000) | 3,919,500 | 19,500 |
| **12780 Total** | | | | **4,275,000** | **3,900,000** | **(375,000)** | **3,919,500** | **19,500** |
| 12785 | SR RMRA County Capital Funding | 80148 | PW Street Resurfacing FY 24 | 9,880,000 | 10,300,000 | 420,000 | 10,763,500 | 463,500 |
| **12785 Total** | | | | **9,880,000** | **10,300,000** | **420,000** | **10,763,500** | **463,500** |
| 13960 | SR DW-Special Engr Inspection | 22115 | JCDecaux Agreement | 1,672,666 | | (1,672,666) | | |
| **13960 Total** | | | | **1,672,666** | **0** | **(1,672,666)** | **0** | **0** |
| 13970 | SR Services to Outside Agncy | 21656 | SoMa 5th&Brannan St Develop | 50,000 | 200,000 | 150,000 | 200,000 | |
| **13970 Total** | | | | **50,000** | **200,000** | **150,000** | **200,000** | **0** |
| 13980 | SR Other Special Revenue | 19404 | PW ASAP Private Property Bdgt | 1,863,734 | 2,434,962 | 571,228 | 2,556,710 | 121,748 |
| | | 20680 | PW SES - Street Env Services | 62,500 | 250,000 | 187,500 | 250,000 | |
| **13980 Total** | | | | **1,926,234** | **2,684,962** | **758,728** | **2,806,710** | **121,748** |
| 13985 | SR 2016 Prop E StreetTreeMaint | 20681 | PW BUF - Urban Forestry | 5,522,500 | 22,627,968 | 17,105,468 | 23,568,240 | 940,272 |
| | | 21412 | IT Systems and Equipment | 57,500 | 230,000 | 172,500 | 230,000 | |
| **13985 Total** | | | | **5,580,000** | **22,857,968** | **17,277,968** | **23,798,240** | **940,272** |
| 14000 | SR Solid Waste Projects | 20680 | PW SES - Street Env Services | 2,377,075 | 12,808,301 | 10,431,226 | 9,508,301 | (3,300,000) |
| **14000 Total** | | | | **2,377,075** | **12,808,301** | **10,431,226** | **9,508,301** | **(3,300,000)** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 18883 | PW Japantown Buchanan Mall Imp | 2,500,000 | (500,000) | (3,000,000) | | 500,000 |
| | | 22216 | PW Innes Ave Bayvw Hunters | 5,000,000 | | (5,000,000) | | |
| | | 22218 | PW Snst Blvd Rcycl Wtr Irrgtn | 1,200,000 | (1,200,000) | (2,400,000) | | 1,200,000 |
| | | 22364 | PW Sunset Blvd Hosebib Inst | | (935,000) | (935,000) | | 935,000 |
| | | 80142 | PW Operations Yard | | (2,580,751) | (2,580,751) | | 2,580,751 |
| | | 80143 | PW Curb Ramp Insp & Rpr FY 20 | 3,000,000 | | (3,000,000) | | |
| | | 80443 | SAS Operations Yard | 780,751 | | (780,751) | | |
| | | 80500 | PW JUV Roof and Elevator | | 6,300,000 | 6,300,000 | | (6,300,000) |
| **15384 Total** | | | | **12,480,751** | **1,084,249** | **(11,396,502)** | **0** | **(1,084,249)** |
| 15460 | CPXCF 10 EQ SFTY&EMY RE S2010E | 17905 | PW ESER 2010 TCFSD | | 138,382 | 138,382 | | (138,382) |

**Department: DPW Public Works**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| **15460 Total** | | | | **0** | **138,382** | **138,382** | **0** | **(138,382)** |
| 15470 | CPXCF 10 EQ SFTY&EMY RE S2012A | 17905 | PW ESER 2010 TCFSD | | 295,812 | 295,812 | | (295,812) |
| **15470 Total** | | | | **0** | **295,812** | **295,812** | **0** | **(295,812)** |
| 15480 | CPXCF 10 EQ SFTY&EMY RE S2012E | 17905 | PW ESER 2010 TCFSD | | 8,524 | 8,524 | | (8,524) |
| **15480 Total** | | | | **0** | **8,524** | **8,524** | **0** | **(8,524)** |
| 15490 | CPXCF 10 EQ SFTY&EMY RE S2013B | 17905 | PW ESER 2010 TCFSD | | 10,186 | 10,186 | | (10,186) |
| **15490 Total** | | | | **0** | **10,186** | **10,186** | **0** | **(10,186)** |
| 15500 | CPXCF 10 EQ SFTY&EMY RE S2014C | 17905 | PW ESER 2010 TCFSD | | 903,681 | 903,681 | | (903,681) |
| **15500 Total** | | | | **0** | **903,681** | **903,681** | **0** | **(903,681)** |
| 15510 | CPXCF 14 EQ SFTY&EMY RE S2014D | 17906 | PW ESER 2014 NFS | | 1,151,638 | 1,151,638 | | (1,151,638) |
| **15510 Total** | | | | **0** | **1,151,638** | **1,151,638** | **0** | **(1,151,638)** |
| 15511 | CPXCF 14 EQ SFTY&EMY RE S2018C | 17906 | PW ESER 2014 NFS | | 8,714,287 | 8,714,287 | | (8,714,287) |
| **15511 Total** | | | | **0** | **8,714,287** | **8,714,287** | **0** | **(8,714,287)** |
| 15770 | CPXCF 10 EQ SFTY&EMY RE S2016C | 17905 | PW ESER 2010 TCFSD | | 925,748 | 925,748 | | (925,748) |
| **15770 Total** | | | | **0** | **925,748** | **925,748** | **0** | **(925,748)** |
| 15780 | CPXCF 14 EQ SFTY&EMY RE S2016D | 17906 | PW ESER 2014 NFS | | 2,142,025 | 2,142,025 | | (2,142,025) |
| **15780 Total** | | | | **0** | **2,142,025** | **2,142,025** | **0** | **(2,142,025)** |
| 17105 | CPSIF COP Street Repaving | 80148 | PW Street Resurfacing FY 24 | 39,000,000 | 43,342,600 | 4,342,600 | | (43,342,600) |
| **17105 Total** | | | | **39,000,000** | **43,342,600** | **4,342,600** | **0** | **(43,342,600)** |
| **Continuing Projects - Authority Control Total** | | | | **123,190,072** | **166,601,982** | **43,411,910** | **121,006,933** | **(45,595,049)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10040 | GF PW Work Order | 207988 | DPW Infrastructure | 59,490,888 | 67,321,231 | 7,830,343 | 65,121,012 | (2,200,219) |
| | | 207989 | DPW Buildings | 26,746,745 | 29,828,061 | 3,081,316 | 27,866,029 | (1,962,032) |
| | | 207990 | DPW Operations | 14,149,267 | 52,793,089 | 38,643,822 | 55,162,195 | 2,369,106 |
| | | 229889 | DPW Administration | 245,019 | (1,854,097) | (2,099,116) | (1,431,705) | 422,392 |
| **10040 Total** | | | | **100,631,919** | **148,088,284** | **47,456,365** | **146,717,531** | **(1,370,753)** |
| 13920 | SR PW-Overhead | 207988 | DPW Infrastructure | 22,718,370 | 23,868,968 | 1,150,598 | 23,156,559 | (712,409) |
| | | 207989 | DPW Buildings | 13,028,615 | 13,270,622 | 242,007 | 13,489,045 | 218,423 |
| | | 207990 | DPW Operations | 7,324,769 | 26,428,979 | 19,104,210 | 26,919,985 | 491,006 |
| | | 229889 | DPW Administration | 49,246,024 | 53,732,407 | 4,486,383 | 55,580,561 | 1,848,154 |

**Department: DPW Public Works**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| | | | Transfer Adjustment - Uses | (64,217,335) | (109,134,512) | (44,917,177) | (105,406,040) | 3,728,472 |
| **13920 Total** | | | | **28,100,443** | **8,166,464** | **(19,933,979)** | **13,740,110** | **5,573,646** |
| 13940 | SR PW Paid Time Off | 207988 | DPW Infrastructure | 12,057,024 | 16,415,157 | 4,358,133 | 14,736,669 | (1,678,488) |
| | | 207989 | DPW Buildings | 6,920,179 | 7,782,014 | 861,835 | 7,031,203 | (750,811) |
| | | 207990 | DPW Operations | 5,378,894 | 20,218,301 | 14,839,407 | 21,213,745 | 995,444 |
| | | 229889 | DPW Administration | 6,526,957 | 7,248,682 | 721,725 | 7,463,753 | 215,071 |
| | | | Transfer Adjustment - Uses | (30,883,054) | (48,949,064) | (18,066,010) | (50,445,370) | (1,496,306) |
| **13940 Total** | | | | **0** | **2,715,090** | **2,715,090** | **0** | **(2,715,090)** |
| **Work Orders/Overhead Total** | | | | **128,732,362** | **158,969,838** | **30,237,476** | **160,457,641** | **1,487,803** |
| **Total Uses of Funds** | | | | **285,252,462** | **450,930,682** | **165,678,220** | **407,624,714** | **(43,305,968)** |

**Department: DAT District Attorney**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 47,859,138 | 51,859,188 | 4,000,050 | 53,576,348 | 1,717,160 |
| Mandatory Fringe Benefits | 16,464,623 | 16,723,222 | 258,599 | 16,987,343 | 264,121 |
| Non-Personnel Services | 4,413,770 | 4,436,300 | 22,530 | 3,935,745 | (500,555) |
| Capital Outlay | | 100,000 | 100,000 | | (100,000) |
| City Grant Program | 1,100,120 | 1,104,186 | 4,066 | 1,063,008 | (41,178) |
| Materials & Supplies | 168,905 | 168,905 | | 155,157 | (13,748) |
| Programmatic Projects | 3,044,099 | 3,086,304 | 42,205 | 3,086,304 | |
| Services Of Other Depts | 11,142,424 | 12,544,242 | 1,401,818 | 13,627,478 | 1,083,236 |
| Overhead and Allocations | (208,839) | (208,544) | 295 | (221,172) | (12,628) |
| **Total Uses by Chart of Accounts** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 2,921,899 | 2,913,016 | (8,883) | 2,913,016 | |
| Intergovernmental: State | 3,850,540 | 3,759,914 | (90,626) | 3,482,499 | (277,415) |
| Charges for Services | 698,233 | 706,604 | 8,371 | 706,604 | |
| Expenditure Recovery | 490,853 | 490,853 | | 490,853 | |
| Beg Fund Balance - Budget Only | 1,864,833 | 1,887,937 | 23,104 | 1,900,797 | 12,860 |
| General Fund Support | 74,157,882 | 80,055,479 | 5,897,597 | 82,716,442 | 2,660,963 |
| **Total Sources by Chart of Accounts** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |
| **Fund Summary** | | | | | |
| General Fund | 75,665,968 | 81,489,936 | 5,823,968 | 84,175,899 | 2,685,963 |
| General Services Fund | 310,000 | 310,000 | | 310,000 | |
| Public Protection Fund | 8,008,272 | 8,013,867 | 5,595 | 7,724,312 | (289,555) |
| **Total Uses by Funds** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |
| **Division Summary** | | | | | |
| DAT District Attorney | 83,984,240 | 89,813,803 | 5,829,563 | 92,210,211 | 2,396,408 |
| **Total Uses by Division** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |

**Uses of Funds Detail Appropriation**

**Department: DAT District Attorney**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 39,727,719 | 43,252,705 | 3,524,986 | 44,635,906 | 1,383,201 |
| | | | Mandatory Fringe Benefits | 13,370,032 | 13,662,348 | 292,316 | 13,974,621 | 312,273 |
| | | | Non-Personnel Services | 1,589,065 | 1,589,065 | | 1,560,100 | (28,965) |
| | | | Capital Outlay | | 100,000 | 100,000 | | (100,000) |
| | | | City Grant Program | 188,981 | 196,540 | 7,559 | 196,540 | |
| | | | Materials & Supplies | 137,480 | 137,480 | | 123,732 | (13,748) |
| | | | Services Of Other Depts | 11,129,224 | 12,531,042 | 1,401,818 | 13,614,278 | 1,083,236 |
| | | | Overhead and Allocations | (204,170) | (203,599) | 571 | (203,599) | |
| **10000 Total** | | | | **65,938,331** | **71,265,581** | **5,327,250** | **73,901,578** | **2,635,997** |
| **Operating Total** | | | | **65,938,331** | **71,265,581** | **5,327,250** | **73,901,578** | **2,635,997** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 16973 | DA Victim Services | 200,000 | 165,000 | (35,000) | 165,000 | |
| | | 17300 | Ois Oversight | 2,844,099 | 2,921,304 | 77,205 | 2,921,304 | |
| **10010 Total** | | | | **3,044,099** | **3,086,304** | **42,205** | **3,086,304** | **0** |
| **Annual Projects - Authority Control Total** | | | | **3,044,099** | **3,086,304** | **42,205** | **3,086,304** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 10000 | Operating | | 125,000 | 125,000 | | (125,000) |
| | | 16969 | DA Peace Officer Std & Testing | 30,000 | 30,000 | | 30,000 | |
| | | 16970 | DA Child Abduction | 1,413,085 | 1,435,870 | 22,785 | 1,469,656 | 33,786 |
| | | 16971 | DA Career Criminal | 1,467,994 | 1,505,867 | 37,873 | 1,548,583 | 42,716 |
| | | 16973 | DA Victim Services | 2,976,213 | 3,244,347 | 268,134 | 3,346,362 | 102,015 |
| | | 17406 | AS Dist Atty 54% Alloc Real Es | 305,393 | 306,114 | 721 | 302,563 | (3,551) |
| **10020 Total** | | | | **6,192,685** | **6,647,198** | **454,513** | **6,697,164** | **49,966** |
| 12470 | SR Court Dispute Resolution | 10929 | CS Community Court Dispute Res | 30,000 | 30,000 | | 30,000 | |
| **12470 Total** | | | | **30,000** | **30,000** | **0** | **30,000** | **0** |
| 12510 | SR Dispute Resolution Program | 17225 | MY Dispute Resolution | 280,000 | 280,000 | | 280,000 | |
| **12510 Total** | | | | **280,000** | **280,000** | **0** | **280,000** | **0** |
| 13500 | SR Da-Special Revenue | 16976 | DA Civil Litigation Fund | 80,000 | 80,000 | | 80,000 | |
| | | 16977 | DA Da Consumer Protection Enfo | 1,864,833 | 1,887,937 | 23,104 | 1,900,797 | 12,860 |

**Department: DAT District Attorney**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| **13500 Total** | | | | **1,944,833** | **1,967,937** | **23,104** | **1,980,797** | **12,860** |
| **Continuing Projects - Authority Control Total** | | | | **8,447,518** | **8,925,135** | **477,617** | **8,987,961** | **62,826** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10037203 | CH FY22-23 Federal JAG Grant | 140,767 | | (140,767) | | |
| | | 10038165 | DA Human Trafficking FY22-23 | 154,500 | | (154,500) | | |
| | | 10038185 | DA VV VAWV Prosec Prog FY23 | 202,545 | | (202,545) | | |
| | | 10038191 | DA VW Victim/Witness FY23 | 1,591,707 | | (1,591,707) | | |
| | | 10038193 | DA KI Innovative Response FY23 | 163,145 | | (163,145) | | |
| | | 10038196 | DA UV Un/Underserved FY22-23 | 175,000 | | (175,000) | | |
| | | 10038198 | DA XC Mass Casualty FY22-23 | 451,544 | | (451,544) | | |
| | | 10038202 | DA XE Elder Abuse FY22-23 | 200,000 | | (200,000) | | |
| | | 10038274 | CH FY23-24 Federal JAG Grant | | 131,884 | 131,884 | 131,884 | |
| | | 10039319 | DA Human Trafficking FY23-24 | | 154,500 | 154,500 | 154,500 | |
| | | 10039321 | DA KI Innovative Response FY24 | | 163,145 | 163,145 | 163,145 | |
| | | 10039322 | DA UV Unserved/UnderservedFY24 | | 175,000 | 175,000 | 175,000 | |
| | | 10039324 | DA VV VAWV Prosecution FY23-24 | | 202,545 | 202,545 | 202,545 | |
| | | 10039325 | DA VW Victim/Witness Assistance | | 1,591,707 | 1,591,707 | 1,591,707 | |
| | | 10039326 | DA XC Mass Casualty FY23-24 | | 451,544 | 451,544 | 451,544 | |
| | | 10039327 | DA XE Elder Abuse FY23-24 | | 200,000 | 200,000 | 200,000 | |
| **13550 Total** | | | | **3,079,208** | **3,070,325** | **(8,883)** | **3,070,325** | **0** |
| 13720 | SR Public Protection-Grant State | 10034594 | CH FY 20-21 SFCOPS Program | 297,002 | | (297,002) | | |
| | | 10035818 | CH FY 21-22 SFCOPS Program | | 302,415 | 302,415 | | (302,415) |
| | | 10037204 | CH FY 22-23 SFCOPS Program | 476,211 | | (476,211) | | |
| | | 10038142 | DA Board of Control FY22-23 | 826,338 | | (826,338) | | |
| | | 10038157 | DA Criminal Restitution FY23 | 89,124 | | (89,124) | | |
| | | 10038161 | DA Auto-22-23 | 316,939 | | (316,939) | | |
| | | 10038163 | DA Workers' Compensation FY22-23 | 928,617 | | (928,617) | | |
| | | 10038164 | DA High Tech Crimes FY22-23 | 50,000 | | (50,000) | | |
| | | 10038289 | CH FY23-24 SFCOPS Program | | 462,172 | 462,172 | 462,172 | |
| | | 10039316 | DA Board of Control FY23-24 | | 826,338 | 826,338 | 826,338 | |

**Department: DAT District Attorney**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039317 | DA Criminal Restitution FY24 | | 89,124 | 89,124 | 89,124 | |
| | | 10039329 | DA High Tech Crimes FY23-24 | | 50,000 | 50,000 | 50,000 | |
| | | 10039330 | DA Auto-FY23-24 | | 316,939 | 316,939 | 316,939 | |
| | | 10039331 | DA Workers' Compensation FY23-24 | | 928,617 | 928,617 | 928,617 | |
| **13720 Total** | | | | **2,984,231** | **2,975,605** | **(8,626)** | **2,673,190** | **(302,415)** |
| **Grants Projects Total** | | | | **6,063,439** | **6,045,930** | **(17,509)** | **5,743,515** | **(302,415)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 229313 | DAT District Attorney | 490,853 | 490,853 | | 490,853 | |
| **10060 Total** | | | | **490,853** | **490,853** | **0** | **490,853** | **0** |
| **Work Orders/Overhead Total** | | | | **490,853** | **490,853** | **0** | **490,853** | **0** |
| **Total Uses of Funds** | | | | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |

**Department: ECN Economic And Workforce Development**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 15,732,780 | 16,914,693 | 1,181,913 | 17,276,508 | 361,815 |
| Mandatory Fringe Benefits | 5,958,684 | 5,930,446 | (28,238) | 6,049,299 | 118,853 |
| Non-Personnel Services | 8,658,470 | 8,634,652 | (23,818) | 8,558,862 | (75,790) |
| City Grant Program | 108,016,405 | 95,484,189 | (12,532,216) | 67,713,616 | (27,770,573) |
| Materials & Supplies | 62,154 | 57,485 | (4,669) | 55,769 | (1,716) |
| Programmatic Projects | 13,991,216 | 13,414,693 | (576,523) | 12,365,866 | (1,048,827) |
| Services Of Other Depts | 11,461,541 | 12,133,830 | 672,289 | 12,107,696 | (26,134) |
| Overhead and Allocations | 58,020 | | (58,020) | | |
| **Total Uses by Chart of Accounts** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |
| **Sources Summary** | | | | | |
| Business Taxes | 350,000 | 350,000 | | 350,000 | |
| Other Local Taxes | 2,500,000 | 2,500,000 | | 2,500,000 | |
| Intergovernmental: Federal | 5,073,621 | 5,055,917 | (17,704) | 5,055,917 | |
| Intergovernmental: Other | 291,119 | 255,200 | (35,919) | 255,200 | |
| Intergovernmental: State | 267,500 | 2,333,871 | 2,066,371 | 820,000 | (1,513,871) |
| Charges for Services | 485,000 | 535,000 | 50,000 | 560,000 | 25,000 |
| Rents & Concessions | | 300,000 | 300,000 | 300,000 | |
| Other Revenues | 13,879,327 | 14,149,032 | 269,705 | 13,930,000 | (219,032) |
| Expenditure Recovery | 5,151,019 | 22,177,440 | 17,026,421 | 18,277,440 | (3,900,000) |
| IntraFund Transfers In | 58,785 | 58,785 | | 58,785 | |
| Transfers In | 600,000 | 600,000 | | 600,000 | |
| Beg Fund Balance - Budget Only | 1,604,322 | | (1,604,322) | | |
| General Fund Support | 133,678,577 | 104,254,743 | (29,423,834) | 81,420,274 | (22,834,469) |
| **Total Sources by Chart of Accounts** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |
| **Fund Summary** | | | | | |
| Culture and Recreation Fund | 1,225,000 | 1,575,000 | 350,000 | 1,600,000 | 25,000 |
| Community / Neighborhood Dev | 9,501,352 | 10,127,516 | 626,164 | 8,340,917 | (1,786,599) |
| General Fund | 153,212,918 | 140,867,472 | (12,345,446) | 114,186,699 | (26,680,773) |
| **Total Uses by Funds** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |

**Department: ECN Economic And Workforce Development**

## Division Summary

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| ECN Workforce Development | 52,197,034 | 48,961,429 | (3,235,605) | 46,638,900 | (2,322,529) |
| ECN Economic Development | 91,579,516 | 82,930,337 | (8,649,179) | 56,751,671 | (26,178,666) |
| ECN Office of Small Business | 3,724,316 | 3,842,016 | 117,700 | 3,788,944 | (53,072) |
| ECN Film Commission | 1,225,000 | 1,575,000 | 350,000 | 1,600,000 | 25,000 |
| ECN Real Estate Development | 15,218,295 | 15,261,206 | 42,911 | 15,349,101 | 87,895 |
| ECN Economic and Workforce Dev | (4,891) | | 4,891 | (1,000) | (1,000) |
| **Total Uses by Division** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 3,132,568 | 3,588,878 | 456,310 | 3,702,630 | 113,752 |
| | | | Mandatory Fringe Benefits | 1,220,016 | 1,307,173 | 87,157 | 1,337,931 | 30,758 |
| | | | Non-Personnel Services | 306,350 | 303,350 | (3,000) | 300,750 | (2,600) |
| | | | Materials & Supplies | 17,020 | 17,020 | | 15,318 | (1,702) |
| | | | Services Of Other Depts | 539,577 | 604,363 | 64,786 | 617,151 | 12,788 |
| | | | Overhead and Allocations | (3,751,775) | (3,923,457) | (171,682) | (4,039,516) | (116,059) |
| **10000 Total** | | | | **1,463,756** | **1,897,327** | **433,571** | **1,934,264** | **36,937** |
| **Operating Total** | | | | **1,463,756** | **1,897,327** | **433,571** | **1,934,264** | **36,937** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 16652 | EW Economic Development Projec | 67,995,633 | 70,960,990 | 2,965,357 | 45,472,324 | (25,488,666) |
| | | 16658 | EW Public-private Development | 15,412,642 | 15,455,553 | 42,911 | 15,543,448 | 87,895 |
| | | 16663 | EW Workforce Development | 21,675,886 | 21,778,913 | 103,027 | 22,417,983 | 639,070 |
| | | 20324 | Sugar-Sweetened Beverages Tax | 150,000 | 150,000 | | 150,000 | |
| **10010 Total** | | | | **105,234,161** | **108,345,456** | **3,111,295** | **83,583,755** | **(24,761,701)** |
| **Annual Projects - Authority Control Total** | | | | **105,234,161** | **108,345,456** | **3,111,295** | **83,583,755** | **(24,761,701)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16648 | EW City Economic Development P | 30,000 | 30,000 | | 30,000 | |

**Department: ECN Economic And Workforce Development**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 16656 | EW Disability Access And Educa | 350,000 | 350,446 | 446 | 350,433 | (13) |
| | | 16657 | EW City Economic Development P | 14,349,101 | 4,762,067 | (9,587,034) | 2,901,916 | (1,860,151) |
| | | 16659 | EW Legacy Business Preservatio | 1,095,900 | 792,176 | (303,724) | 696,331 | (95,845) |
| | | 20990 | Opportunities for All | 4,000,000 | 4,000,000 | | 4,000,000 | |
| | | 21748 | Reinvestment Initiatives | 20,480,000 | 20,480,000 | | 20,480,000 | |
| | | 88888 | CoVid Departmental Operations | 6,000,000 | | (6,000,000) | | |
| **10020 Total** | | | | **46,305,001** | **30,414,689** | **(15,890,312)** | **28,458,680** | **(1,956,009)** |
| 10650 | SR Development Agreement | 21420 | EW Pier 70 Workforce | 83,333 | | (83,333) | | |
| | | 21421 | EW Mission Rock Workforce | 363,636 | 272,728 | (90,908) | | (272,728) |
| | | 21635 | EW Potrero Power Station | 1,000,000 | | (1,000,000) | | |
| | | 22057 | EW Transbay Workforce | 248,262 | | (248,262) | | |
| **10650 Total** | | | | **1,695,231** | **272,728** | **(1,422,503)** | **0** | **(272,728)** |
| 11890 | SR Mobed-Film Prod Sp | 16523 | AD Film Rebate Program | 600,000 | 600,000 | | 600,000 | |
| | | 16654 | EW Film Services | 625,000 | 975,000 | 350,000 | 1,000,000 | 25,000 |
| **11890 Total** | | | | **1,225,000** | **1,575,000** | **350,000** | **1,600,000** | **25,000** |
| **Continuing Projects - Authority Control Total** | | | | **49,225,232** | **32,262,417** | **(16,962,815)** | **30,058,680** | **(2,203,737)** |
| **Grants Projects** | | | | | | | | |
| 10680 | SR Neighborhood Dev-Grants Sta | 10036930 | SBDC Cap-Infusion 2022 | 62,500 | | (62,500) | | |
| | | 10036932 | SBDC TAEP 2022 | 205,000 | | (205,000) | | |
| | | 10039360 | SBDC CIP 10/2023-9/2024 | | 65,000 | 65,000 | 65,000 | |
| | | 10039366 | SBDC TAEP 10/2023-9/2024 | | 155,000 | 155,000 | 155,000 | |
| | | 10039844 | UCSF CCOP Program Year 23/24 | | 150,000 | 150,000 | 150,000 | |
| | | 10039845 | UCSF CPHP Yr 23/24 | | 450,000 | 450,000 | 450,000 | |
| | | 10040004 | CWDB HRTP Resilient Workforce | | 1,513,871 | 1,513,871 | | (1,513,871) |
| **10680 Total** | | | | **267,500** | **2,333,871** | **2,066,371** | **820,000** | **(1,513,871)** |
| 10770 | SR Neighborhood Dev-Grants | 10036926 | WIOA PY 22-Adult AA211035 | 1,317,822 | | (1,317,822) | | |
| | | 10036927 | WIOA PY 22-Youth AA211035 | 1,209,383 | | (1,209,383) | | |
| | | 10036928 | WIOA PY 22-DW AA211035 | 1,599,935 | | (1,599,935) | | |
| | | 10036929 | WIOA PY 21/22-RR AA211035 | 703,777 | | (703,777) | | |
| | | 10036931 | SBDC SBA CY2022 | 207,704 | | (207,704) | | |

**Department: ECN Economic And Workforce Development**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039351 | WIOA PY 24-Adult A4 | | 1,317,822 | 1,317,822 | 1,317,822 | |
| | | 10039352 | WIOA PY 24-Youth A4 | | 1,209,383 | 1,209,383 | 1,209,383 | |
| | | 10039353 | WIOA PY 24-DW A4 | | 1,599,935 | 1,599,935 | 1,599,935 | |
| | | 10039354 | WIOA PY 23/24-RR A4 | | 703,777 | 703,777 | 703,777 | |
| | | 10039357 | SBDC SBA CY2024 | | 190,000 | 190,000 | 190,000 | |
| **10770 Total** | | | | **5,038,621** | **5,020,917** | **(17,704)** | **5,020,917** | **0** |
| **Grants Projects Total** | | | | **5,306,121** | **7,354,788** | **2,048,667** | **5,840,917** | **(1,513,871)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 207766 | ECN Workforce Development | 210,000 | 210,000 | | 210,000 | |
| **10060 Total** | | | | **210,000** | **210,000** | **0** | **210,000** | **0** |
| **Work Orders/Overhead Total** | | | | **210,000** | **210,000** | **0** | **210,000** | **0** |
| **Continuing Projects - Project Control** | | | | | | | | |
| 10855 | SR Small Business Assistance | 10037562 | EW Small Biz Support Fund | 2,500,000 | 2,500,000 | | 2,500,000 | |
| **10855 Total** | | | | **2,500,000** | **2,500,000** | **0** | **2,500,000** | **0** |
| **Continuing Projects - Project Control Total** | | | | **2,500,000** | **2,500,000** | **0** | **2,500,000** | **0** |
| **Total Uses of Funds** | | | | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |

**Department: REG Elections**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 7,502,265 | 7,351,336 | (150,929) | 8,264,206 | 912,870 |
| Mandatory Fringe Benefits | 2,007,372 | 1,816,882 | (190,490) | 1,927,170 | 110,288 |
| Non-Personnel Services | 11,085,903 | 11,255,328 | 169,425 | 13,571,121 | 2,315,793 |
| Capital Outlay | 41,700 | 21,726 | (19,974) | 21,726 | |
| City Grant Program | 300,000 | 100,000 | (200,000) | 200,000 | 100,000 |
| Materials & Supplies | 490,401 | 438,194 | (52,207) | 378,625 | (59,569) |
| Services Of Other Depts | 1,878,637 | 2,030,246 | 151,609 | 2,042,419 | 12,173 |
| **Total Uses by Chart of Accounts** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Sources Summary** | | | | | |
| Charges for Services | 519,291 | 84,229 | (435,062) | 598,909 | 514,680 |
| Expenditure Recovery | 70,000 | 210,000 | 140,000 | 140,000 | (70,000) |
| General Fund Support | 22,716,987 | 22,719,483 | 2,496 | 25,666,358 | 2,946,875 |
| **Total Sources by Chart of Accounts** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Fund Summary** | | | | | |
| General Fund | 23,306,278 | 23,013,712 | (292,566) | 26,405,267 | 3,391,555 |
| **Total Uses by Funds** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Division Summary** | | | | | |
| REG Elections Services | 23,234,230 | 22,936,632 | (297,598) | 26,330,212 | 3,393,580 |
| REG Elections-Commission | 72,048 | 77,080 | 5,032 | 75,055 | (2,025) |
| **Total Uses by Division** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 7,502,265 | 7,351,336 | (150,929) | 8,264,206 | 912,870 |
| | | | Mandatory Fringe Benefits | 2,007,372 | 1,816,882 | (190,490) | 1,927,170 | 110,288 |
| | | | Non-Personnel Services | 11,085,903 | 11,255,328 | 169,425 | 13,571,121 | 2,315,793 |

**Department: REG Elections**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Capital Outlay | 41,700 | 21,726 | (19,974) | 21,726 | |
| | | | City Grant Program | 300,000 | 100,000 | (200,000) | 200,000 | 100,000 |
| | | | Materials & Supplies | 490,401 | 438,194 | (52,207) | 378,625 | (59,569) |
| | | | Services Of Other Depts | 1,878,637 | 2,030,246 | 151,609 | 2,042,419 | 12,173 |
| **10000 Total** | | | | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Operating Total** | | | | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Total Uses of Funds** | | | | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |

**Department: DEM Emergency Management**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 47,352,984 | 52,461,517 | 5,108,533 | 53,963,204 | 1,501,687 |
| Mandatory Fringe Benefits | 16,062,433 | 16,899,485 | 837,052 | 17,261,317 | 361,832 |
| Non-Personnel Services | 40,119,703 | 33,804,190 | (6,315,513) | 33,382,922 | (421,268) |
| Capital Outlay | 1,570,701 | 1,023,295 | (547,406) | | (1,023,295) |
| City Grant Program | 40,000 | 40,000 | | 40,000 | |
| Debt Service | 5,311,006 | 3,922,592 | (1,388,414) | 3,863,872 | (58,720) |
| Materials & Supplies | 2,262,772 | 2,234,185 | (28,587) | 2,198,108 | (36,077) |
| Programmatic Projects | 15,980,908 | 19,503,856 | 3,522,948 | 15,239,667 | (4,264,189) |
| Services Of Other Depts | 7,530,145 | 8,884,156 | 1,354,011 | 9,400,184 | 516,028 |
| **Total Uses by Chart of Accounts** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 42,501,365 | 40,943,447 | (1,557,918) | 41,021,643 | 78,196 |
| Charges for Services | 933,892 | 1,314,678 | 380,786 | 1,296,157 | (18,521) |
| Expenditure Recovery | 1,080,067 | 1,150,271 | 70,204 | 1,150,271 | |
| Other Financing Sources | 1,570,701 | | (1,570,701) | | |
| General Fund Support | 90,144,627 | 95,364,880 | 5,220,253 | 91,881,203 | (3,483,677) |
| **Total Sources by Chart of Accounts** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fund | 1,570,701 | | (1,570,701) | | |
| General Fund | 92,158,586 | 97,829,829 | 5,671,243 | 94,327,631 | (3,502,198) |
| Public Protection Fund | 42,501,365 | 40,943,447 | (1,557,918) | 41,021,643 | 78,196 |
| **Total Uses by Funds** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |
| **Division Summary** | | | | | |
| DEM Administration | 39,231,514 | 36,953,586 | (2,277,928) | 37,852,500 | 898,914 |
| DEM Emergency Communications | 43,976,786 | 46,827,402 | 2,850,616 | 47,991,678 | 1,164,276 |
| DEM Emergency Services | 10,720,460 | 15,679,859 | 4,959,399 | 10,212,436 | (5,467,423) |
| DEM Homeland Security Grants | 42,301,892 | 39,312,429 | (2,989,463) | 39,292,660 | (19,769) |
| **Total Uses by Division** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |

**Department: DEM Emergency Management**

| | | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|
| **Reserved Appropriations** | | | | | | |
| **Controller Reserves** | | | | | | |
| 10006421 | Dem - Operation Floor Expansio | | 1,570,701 | | | |
| 10035936 | Lighting Rods Replacement | | | | | |
| **Controller Reserves: Total** | | | **1,570,701** | | **0** | |
| **Mayor Reserves** | | | | | | |
| 10038982 | EM DEM - HSOC | | 5,500,000 | | | |
| **Mayor Reserves: Total** | | | **5,500,000** | | **0** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 42,928,229 | 46,717,287 | 3,789,058 | 48,046,989 | 1,329,702 |
| | | | Mandatory Fringe Benefits | 14,419,904 | 14,848,347 | 428,443 | 15,163,452 | 315,105 |
| | | | Non-Personnel Services | 5,627,251 | 2,545,168 | (3,082,083) | 2,273,316 | (271,852) |
| | | | Capital Outlay | | 90,000 | 90,000 | | (90,000) |
| | | | City Grant Program | 40,000 | 40,000 | | 40,000 | |
| | | | Debt Service | 1,576,134 | 63,720 | (1,512,414) | | (63,720) |
| | | | Materials & Supplies | 456,866 | 443,066 | (13,800) | 398,758 | (44,308) |
| | | | Programmatic Projects | | 5,500,000 | 5,500,000 | | (5,500,000) |
| | | | Services Of Other Depts | 7,361,808 | 8,716,139 | 1,354,331 | 9,232,467 | 516,328 |
| **10000 Total** | | | | **72,410,192** | **78,963,727** | **6,553,535** | **75,154,982** | **(3,808,745)** |
| **Operating Total** | | | | **72,410,192** | **78,963,727** | **6,553,535** | **75,154,982** | **(3,808,745)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 10000 | Operating | 50,000 | | (50,000) | | |
| **10010 Total** | | | | **50,000** | **0** | **(50,000)** | **0** | **0** |
| **Annual Projects - Authority Control Total** | | | | **50,000** | **0** | **(50,000)** | **0** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |

**Department: DEM Emergency Management**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 19507 | EM Public Safety Radio Syst & | 7,588,744 | 6,394,337 | (1,194,407) | 6,399,337 | 5,000 |
| | | 22234 | DEM Data Ctr Certify Study | 219,000 | | (219,000) | | |
| | | 22520 | BreakrSensTst,Pwr&LdDistStudy | | 745,795 | 745,795 | | (745,795) |
| | | 22523 | Generator Elec Component Upgr | | 187,500 | 187,500 | | (187,500) |
| | | 80044 | DEM CAD Replacement- Scoping | 11,700,000 | 11,347,820 | (352,180) | 12,582,661 | 1,234,841 |
| **10020 Total** | | | | **19,507,744** | **18,675,452** | **(832,292)** | **18,981,998** | **306,546** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 19511 | EM Dem - Operation Floor Expan | | 1,570,701 | 1,570,701 | | (1,570,701) |
| | | 21207 | Lighting Rods Replacement | 1,570,701 | (1,570,701) | (3,141,402) | | 1,570,701 |
| **15384 Total** | | | | **1,570,701** | **0** | **(1,570,701)** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **21,078,445** | **18,675,452** | **(2,402,993)** | **18,981,998** | **306,546** |
| **Grants Projects** | | | | | | | | |
| 13560 | SR Homeland Security | 10034276 | FY21 SHSGP | 34,796 | | (34,796) | | |
| | | 10036933 | FY23 UASI Grant | | 34,000,000 | 34,000,000 | 34,000,000 | |
| | | 10036934 | FY22 UASI Grant | 34,199,473 | 186,547 | (34,012,926) | 245,267 | 58,720 |
| | | 10036935 | FY23 STC Grant | | 4,000,000 | 4,000,000 | 4,000,000 | |
| | | 10037238 | FY23 RCPGP Grant | | 1,500,000 | 1,500,000 | 1,500,000 | |
| | | 10038155 | FY22 STC Grant | 4,011,759 | | (4,011,759) | | |
| | | 10038159 | FY22 TVTP Grant | 1,500,000 | | (1,500,000) | | |
| | | 10038160 | FY22 RCPGP Grant | 1,500,000 | | (1,500,000) | | |
| | | 10038194 | FY23 Emergency Mgmt Performanc | 303,380 | 303,949 | 569 | 311,028 | 7,079 |
| | | 10038200 | FY23 SHSGP | 951,957 | 952,951 | 994 | 965,348 | 12,397 |
| **13560 Total** | | | | **42,501,365** | **40,943,447** | **(1,557,918)** | **41,021,643** | **78,196** |
| **Grants Projects Total** | | | | **42,501,365** | **40,943,447** | **(1,557,918)** | **41,021,643** | **78,196** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 229985 | DEM Administration | 190,650 | 190,650 | | 190,650 | |
| | | 267659 | DEM Emergency Services | | | | 1 | 1 |
| **10060 Total** | | | | **190,650** | **190,650** | **0** | **190,651** | **1** |
| **Work Orders/Overhead Total** | | | | **190,650** | **190,650** | **0** | **190,651** | **1** |
| **Total Uses of Funds** | | | | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |

**Department: ENV Environment**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 9,354,461 | 9,664,779 | 310,318 | 9,995,728 | 330,949 |
| Mandatory Fringe Benefits | 3,985,633 | 3,991,570 | 5,937 | 4,107,068 | 115,498 |
| Non-Personnel Services | 9,398,774 | 8,191,100 | (1,207,674) | 7,384,542 | (806,558) |
| City Grant Program | 492,121 | 628,142 | 136,021 | 628,142 | |
| Materials & Supplies | 243,984 | 244,896 | 912 | 247,262 | 2,366 |
| Programmatic Projects | 859,935 | 859,935 | | 859,935 | |
| Services Of Other Depts | 6,074,880 | 7,510,886 | 1,436,006 | 6,633,552 | (877,334) |
| Overhead and Allocations | 1,093,568 | 1,026,629 | (66,939) | 1,026,629 | |
| Intrafund Transfers Out | 3,845,927 | 4,168,084 | 322,157 | 4,245,624 | 77,540 |
| Transfer Adjustment - Uses | (3,845,927) | (4,168,084) | (322,157) | (4,245,624) | (77,540) |
| **Total Uses by Chart of Accounts** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | | 1,000,000 | 1,000,000 | | (1,000,000) |
| Intergovernmental: State | 5,922,066 | 5,509,991 | (412,075) | 5,152,282 | (357,709) |
| Charges for Services | 17,694,147 | 19,269,727 | 1,575,580 | 19,239,032 | (30,695) |
| Other Revenues | 2,336,255 | 2,022,509 | (313,746) | 1,955,246 | (67,263) |
| Expenditure Recovery | 2,621,211 | 2,857,778 | 236,567 | 2,888,859 | 31,081 |
| IntraFund Transfers In | 3,845,927 | 4,168,084 | 322,157 | 4,245,624 | 77,540 |
| Transfers In | 2,929,677 | 1,064,932 | (1,864,745) | 1,647,439 | 582,507 |
| Beg Fund Balance - Budget Only | | 393,000 | 393,000 | | (393,000) |
| Transfer Adjustment-Source | (3,845,927) | (4,168,084) | (322,157) | (4,245,624) | (77,540) |
| General Fund Support | | | | | |
| **Total Sources by Chart of Accounts** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |
| **Fund Summary** | | | | | |
| Environmental Protection Fund | 14,430,739 | 13,109,029 | (1,321,710) | 12,308,365 | (800,664) |
| Gift and Other Exp Trust Fund | 60,000 | | (60,000) | | |
| Public Wks Trans and Commerce | 17,012,617 | 19,008,908 | 1,996,291 | 18,574,493 | (434,415) |
| **Total Uses by Funds** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |

**Department: ENV Environment**

## Division Summary

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| ENV Environment | 31,503,356 | 32,117,937 | 614,581 | 30,882,858 | (1,235,079) |
| **Total Uses by Division** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 12200 | SR Env-Operating-Non-Project | | Salaries | 2,996,583 | 1,984,159 | (1,012,424) | 2,057,583 | 73,424 |
| | | | Mandatory Fringe Benefits | 1,105,955 | 908,215 | (197,740) | 938,622 | 30,407 |
| | | | Non-Personnel Services | 1,894,537 | 1,126,612 | (767,925) | 1,709,119 | 582,507 |
| | | | Materials & Supplies | 30,667 | 43,499 | 12,832 | 45,865 | 2,366 |
| | | | Services Of Other Depts | 949,296 | 991,263 | 41,967 | 836,662 | (154,601) |
| | | | Overhead and Allocations | 371,035 | 317,998 | (53,037) | 317,998 | |
| **12200 Total** | | | | **7,348,073** | **5,371,746** | **(1,976,327)** | **5,905,849** | **534,103** |
| 13850 | SR Cigarette Litter Abatement | | Services Of Other Depts | 3,230,000 | 4,603,654 | 1,373,654 | 4,091,910 | (511,744) |
| **13850 Total** | | | | **3,230,000** | **4,603,654** | **1,373,654** | **4,091,910** | **(511,744)** |
| 13990 | SR Solid Waste Non-Project | | Salaries | 4,736,635 | 4,941,557 | 204,922 | 5,103,280 | 161,723 |
| | | | Mandatory Fringe Benefits | 2,245,640 | 2,145,728 | (99,912) | 2,205,840 | 60,112 |
| | | | Non-Personnel Services | 950,198 | 1,084,563 | 134,365 | 1,084,563 | |
| | | | City Grant Program | 490,000 | 443,142 | (46,858) | 443,142 | |
| | | | Materials & Supplies | 101,502 | 110,722 | 9,220 | 110,722 | |
| | | | Services Of Other Depts | 1,412,715 | 1,511,458 | 98,743 | 1,289,412 | (222,046) |
| | | | Intrafund Transfers Out | 3,845,927 | 4,168,084 | 322,157 | 4,245,624 | 77,540 |
| | | | Transfer Adjustment - Uses | (3,845,927) | (4,168,084) | (322,157) | (4,245,624) | (77,540) |
| **13990 Total** | | | | **9,936,690** | **10,237,170** | **300,480** | **10,236,959** | **(211)** |
| **Operating Total** | | | | **20,514,763** | **20,212,570** | **(302,193)** | **20,234,718** | **22,148** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 12210 | SR Env-Continuing Projects | 19256 | WB Air Travel Carbon Offset Pr | 55,711 | 119,451 | 63,740 | 120,421 | 970 |
| | | 19366 | WA Safe Drug Disposal Ordinanc | 126,353 | 117,533 | (8,820) | 119,756 | 2,223 |

**Department: ENV Environment**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 22131 | Construction & Demolition Ord | 978,536 | 990,308 | 11,772 | 1,010,057 | 19,749 |
| **12210 Total** | | | | **1,160,600** | **1,227,292** | **66,692** | **1,250,234** | **22,942** |
| 14000 | SR Solid Waste Projects | 15740 | EV Environment Now Program | 3,845,927 | 4,168,084 | 322,157 | 4,245,624 | 77,540 |
| **14000 Total** | | | | **3,845,927** | **4,168,084** | **322,157** | **4,245,624** | **77,540** |
| **Continuing Projects - Authority Control Total** | | | | **5,006,527** | **5,395,376** | **388,849** | **5,495,858** | **100,482** |
| **Grants Projects** | | | | | | | | |
| 12230 | SR Grants; ENV Continuing | 10016482 | Mud Charging Solutions | 2 | | (2) | | |
| | | 10034583 | REALIZE: Implementation | 2 | | (2) | | |
| | | 10036055 | BayRen 2021 | 4,100,000 | | (4,100,000) | | |
| | | 10038723 | Used Oil OPP13 FY23 | 110,000 | | (110,000) | | |
| | | 10038724 | SWMP Outreach Bottle Bill FY23 | 215,000 | | (215,000) | | |
| | | 10038725 | EV Clean Cities FY23 | 95,002 | | (95,002) | | |
| | | 10038726 | Emergency Ride Home FY23 | 52,060 | | (52,060) | | |
| | | 10038751 | CalRecycles SB-1383 Implement | 1,100,000 | | (1,100,000) | | |
| | | 10038752 | CalRecycles Reduce Food Waste | 250,000 | | (250,000) | | |
| | | 10039609 | Used Oil OPP14 FY24 | | 126,837 | 126,837 | 128,771 | 1,934 |
| | | 10039610 | SWMP Outreach Bottle Bill FY24 | | 215,000 | 215,000 | 215,000 | |
| | | 10039611 | EV Clean Cities FY24 | | 110,061 | 110,061 | 110,511 | 450 |
| | | 10039612 | Emergency Ride Home FY24 | | 118,555 | 118,555 | 53,069 | (65,486) |
| | | 10039613 | BayRen Grant 2024-2027 | | 4,617,871 | 4,617,871 | 4,644,931 | 27,060 |
| | | 10039907 | Zero Waste Re-Use Grant | | 1,000,000 | 1,000,000 | | (1,000,000) |
| | | 10039908 | DPR Grant 2023-2025 | | 321,667 | 321,667 | | (321,667) |
| **12230 Total** | | | | **5,922,066** | **6,509,991** | **587,925** | **5,152,282** | **(1,357,709)** |
| 14820 | SR ETF-Gift | 10029309 | EV Mayor's Earth Day Breakfast | 60,000 | | (60,000) | | |
| **14820 Total** | | | | **60,000** | **0** | **(60,000)** | **0** | **0** |
| **Grants Projects Total** | | | | **5,982,066** | **6,509,991** | **527,925** | **5,152,282** | **(1,357,709)** |
| **Total Uses of Funds** | | | | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |

**Department: ETH Ethics Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 4,467,481 | 4,268,736 | (198,745) | 2,960,210 | (1,308,526) |
| Mandatory Fringe Benefits | 1,694,823 | 1,510,506 | (184,317) | 1,018,650 | (491,856) |
| Non-Personnel Services | 292,879 | 270,160 | (22,719) | 246,064 | (24,096) |
| City Grant Program | 446,860 | 446,860 | | 3,702,199 | 3,255,339 |
| Materials & Supplies | 90,320 | 66,120 | (24,200) | 21,157 | (44,963) |
| Services Of Other Depts | 594,490 | 666,227 | 71,737 | 636,946 | (29,281) |
| **Total Uses by Chart of Accounts** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |
| **Sources Summary** | | | | | |
| Charges for Services | 2,450 | 2,450 | | 2,450 | |
| Fines, Forfeiture, & Penalties | 62,750 | 62,750 | | 62,750 | |
| Licenses, Permits,& Franchises | 92,000 | 92,000 | | 92,000 | |
| General Fund Support | 7,429,653 | 7,071,409 | (358,244) | 8,428,026 | 1,356,617 |
| **Total Sources by Chart of Accounts** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |
| **Fund Summary** | | | | | |
| General Fund | 7,586,853 | 7,228,609 | (358,244) | 8,585,226 | 1,356,617 |
| **Total Uses by Funds** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |
| **Division Summary** | | | | | |
| ETH Ethics Commission | 7,586,853 | 7,228,609 | (358,244) | 8,585,226 | 1,356,617 |
| **Total Uses by Division** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 4,467,481 | 4,268,736 | (198,745) | 2,960,210 | (1,308,526) |
| | | | Mandatory Fringe Benefits | 1,694,823 | 1,510,506 | (184,317) | 1,018,650 | (491,856) |
| | | | Non-Personnel Services | 292,879 | 270,160 | (22,719) | 246,064 | (24,096) |
| | | | Materials & Supplies | 90,320 | 66,120 | (24,200) | 21,157 | (44,963) |

**Department: ETH Ethics Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Services Of Other Depts | 594,490 | 666,227 | 71,737 | 636,946 | (29,281) |
| **10000 Total** | | | | **7,139,993** | **6,781,749** | **(358,244)** | **4,883,027** | **(1,898,722)** |
| **Operating Total** | | | | **7,139,993** | **6,781,749** | **(358,244)** | **4,883,027** | **(1,898,722)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 16984 | EC Public Financing Of Elections | 446,860 | 446,860 | | 3,702,199 | 3,255,339 |
| **10020 Total** | | | | **446,860** | **446,860** | **0** | **3,702,199** | **3,255,339** |
| **Continuing Projects - Authority Control Total** | | | | **446,860** | **446,860** | **0** | **3,702,199** | **3,255,339** |
| **Total Uses of Funds** | | | | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |

**Department: FAM Fine Arts Museum**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 10,419,517 | 10,844,855 | 425,338 | 11,174,178 | 329,323 |
| Mandatory Fringe Benefits | 4,492,765 | 4,481,215 | (11,550) | 4,610,596 | 129,381 |
| Non-Personnel Services | 624,754 | 388,924 | (235,830) | 145,359 | (243,565) |
| Capital Outlay | 1,035,258 | 2,032,521 | 997,263 | 820,397 | (1,212,124) |
| Materials & Supplies | 42,500 | 46,050 | 3,550 | 41,670 | (4,380) |
| Services Of Other Depts | 4,479,157 | 5,433,484 | 954,327 | 6,094,588 | 661,104 |
| Overhead and Allocations | 79,564 | 69,291 | (10,273) | 69,291 | |
| **Total Uses by Chart of Accounts** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |
| **Sources Summary** | | | | | |
| Charges for Services | 1,091,813 | 1,161,188 | 69,375 | 1,196,023 | 34,835 |
| Expenditure Recovery | 179,000 | 179,000 | | 179,000 | |
| General Fund Support | 19,902,702 | 21,956,152 | 2,053,450 | 21,581,056 | (375,096) |
| **Total Sources by Chart of Accounts** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |
| **Fund Summary** | | | | | |
| Culture and Recreation Fund | 1,091,813 | 1,161,188 | 69,375 | 1,196,023 | 34,835 |
| General Fund | 20,081,702 | 22,135,152 | 2,053,450 | 21,760,056 | (375,096) |
| **Total Uses by Funds** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |
| **Division Summary** | | | | | |
| FAM Fine Arts Museum | 21,173,515 | 23,296,340 | 2,122,825 | 22,956,079 | (340,261) |
| **Total Uses by Division** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 9,821,296 | 10,151,662 | 330,366 | 10,463,789 | 312,127 |
| | | | Mandatory Fringe Benefits | 4,085,874 | 4,091,133 | 5,259 | 4,209,310 | 118,177 |
| | | | Non-Personnel Services | 619,117 | 382,552 | (236,565) | 132,552 | (250,000) |

**Department: FAM Fine Arts Museum**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Materials & Supplies | 41,000 | 43,800 | 2,800 | 39,420 | (4,380) |
| | | | Services Of Other Depts | 4,479,157 | 5,433,484 | 954,327 | 6,094,588 | 661,104 |
| **10000 Total** | | | | **19,046,444** | **20,102,631** | **1,056,187** | **20,939,659** | **837,028** |
| **Operating Total** | | | | **19,046,444** | **20,102,631** | **1,056,187** | **20,939,659** | **837,028** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 15774 | Fam Facility Maintenance | 245,258 | 257,521 | 12,263 | 270,397 | 12,876 |
| | | 21249 | Legion Laylight Shades | 175,000 | 175,000 | | | (175,000) |
| **10010 Total** | | | | **420,258** | **432,521** | **12,263** | **270,397** | **(162,124)** |
| **Annual Projects - Authority Control Total** | | | | **420,258** | **432,521** | **12,263** | **270,397** | **(162,124)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 11117 | FA Legion Of Honor - Masonry | 500,000 | 250,000 | (250,000) | | (250,000) |
| | | 21229 | de Young Chiller 1 & 2 Compnts | 115,000 | 800,000 | 685,000 | | (800,000) |
| | | 22526 | Legion Chillers | | 550,000 | 550,000 | 550,000 | |
| **10020 Total** | | | | **615,000** | **1,600,000** | **985,000** | **550,000** | **(1,050,000)** |
| 11940 | SR Museums Admission | 17041 | FA Fine Arts Operating Rev-exp | 1,091,813 | 1,161,188 | 69,375 | 1,196,023 | 34,835 |
| **11940 Total** | | | | **1,091,813** | **1,161,188** | **69,375** | **1,196,023** | **34,835** |
| **Continuing Projects - Authority Control Total** | | | | **1,706,813** | **2,761,188** | **1,054,375** | **1,746,023** | **(1,015,165)** |
| **Total Uses of Funds** | | | | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |

**Department: FIR Fire Department**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 348,384,862 | 361,421,896 | 13,037,034 | 374,724,592 | 13,302,696 |
| Mandatory Fringe Benefits | 95,329,476 | 91,405,311 | (3,924,165) | 95,157,820 | 3,752,509 |
| Non-Personnel Services | 3,101,959 | 3,101,959 | | 3,036,209 | (65,750) |
| Capital Outlay | 5,487,672 | 6,657,354 | 1,169,682 | 5,441,489 | (1,215,865) |
| Materials & Supplies | 6,623,256 | 9,128,447 | 2,505,191 | 7,134,026 | (1,994,421) |
| Programmatic Projects | 2,855,000 | 2,475,000 | (380,000) | 2,475,000 | |
| Services Of Other Depts | 36,617,040 | 37,385,264 | 768,224 | 38,523,670 | 1,138,406 |
| Overhead and Allocations | 186,251 | 193,460 | 7,209 | 193,460 | |
| Transfers Out | 1,321,974 | 1,354,313 | 32,339 | 1,387,784 | 33,471 |
| Intrafund Transfers Out | 1,801,498 | 1,801,498 | | 1,801,498 | |
| Transfer Adjustment - Uses | (3,123,472) | (3,155,811) | (32,339) | (3,189,282) | (33,471) |
| **Total Uses by Chart of Accounts** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 1,321,974 | 1,354,313 | 32,339 | 1,387,784 | 33,471 |
| Intergovernmental: State | 46,370,000 | 51,710,000 | 5,340,000 | 52,920,000 | 1,210,000 |
| Charges for Services | 50,190,724 | 60,454,669 | 10,263,945 | 57,402,452 | (3,052,217) |
| Rents & Concessions | 320,000 | 320,000 | | 320,000 | |
| Expenditure Recovery | 13,435,989 | 13,183,066 | (252,923) | 13,484,200 | 301,134 |
| IntraFund Transfers In | 1,801,498 | 1,801,498 | | 1,801,498 | |
| Transfers In | 1,321,974 | 1,354,313 | 32,339 | 1,387,784 | 33,471 |
| Transfer Adjustment-Source | 30,075,413 | 31,606,885 | 1,531,472 | 32,843,647 | 1,236,762 |
| General Fund Support | 353,747,944 | 349,983,947 | (3,763,997) | 365,138,901 | 15,154,954 |
| **Total Sources by Chart of Accounts** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |
| **Fund Summary** | | | | | |
| General Fund | 465,386,631 | 477,005,995 | 11,619,364 | 490,653,337 | 13,647,342 |
| San Francisco Intl Airport | 33,198,885 | 34,762,696 | 1,563,811 | 36,032,929 | 1,270,233 |
| **Total Uses by Funds** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |
| **Division Summary** | | | | | |

**Department: FIR Fire Department**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| FIR Administration | 31,353,867 | 31,278,344 | (75,523) | 34,581,794 | 3,303,450 |
| FIR Airport | 33,198,885 | 34,762,696 | 1,563,811 | 36,032,929 | 1,270,233 |
| FIR Fireboat | 3,845,642 | 4,016,923 | 171,281 | 4,198,887 | 181,964 |
| FIR Investigation | 3,191,204 | 3,287,701 | 96,497 | 3,372,011 | 84,310 |
| FIR Nert | 340,247 | 346,946 | 6,699 | 352,901 | 5,955 |
| FIR Operations | 368,461,547 | 373,817,138 | 5,355,591 | 384,445,427 | 10,628,289 |
| FIR Prevention | 21,953,052 | 24,062,265 | 2,109,213 | 24,423,755 | 361,490 |
| FIR Support Services | 29,613,874 | 33,326,041 | 3,712,167 | 31,985,380 | (1,340,661) |
| FIR Training | 4,639,634 | 4,761,195 | 121,561 | 4,858,268 | 97,073 |
| FIR Capital Project & Grants | 1,987,564 | 2,109,442 | 121,878 | 2,434,914 | 325,472 |
| **Total Uses by Division** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 313,332,883 | 324,058,845 | 10,725,962 | 335,958,717 | 11,899,872 |
| | | | Mandatory Fringe Benefits | 85,762,965 | 81,935,727 | (3,827,238) | 85,515,592 | 3,579,865 |
| | | | Non-Personnel Services | 2,486,083 | 2,486,083 | | 2,420,333 | (65,750) |
| | | | Capital Outlay | 3,500,108 | 4,295,848 | 795,740 | 809,191 | (3,486,657) |
| | | | Materials & Supplies | 4,592,767 | 7,093,892 | 2,501,125 | 5,095,101 | (1,998,791) |
| | | | Services Of Other Depts | 36,609,447 | 37,373,678 | 764,231 | 38,511,209 | 1,137,531 |
| | | | Intrafund Transfers Out | 1,801,498 | 1,801,498 | | 1,801,498 | |
| | | | Transfer Adjustment - Uses | (1,801,498) | (1,801,498) | | (1,801,498) | |
| **10000 Total** | | | | **446,284,253** | **457,244,073** | **10,959,820** | **468,310,143** | **11,066,070** |
| 17960 | AIR Op Annual Account Ctrl | | Salaries | 25,852,037 | 27,541,976 | 1,689,939 | 28,582,334 | 1,040,358 |
| | | | Mandatory Fringe Benefits | 7,346,848 | 7,220,720 | (126,128) | 7,450,595 | 229,875 |
| **17960 Total** | | | | **33,198,885** | **34,762,696** | **1,563,811** | **36,032,929** | **1,270,233** |
| **Operating Total** | | | | **479,483,138** | **492,006,769** | **12,523,631** | **504,343,072** | **12,336,303** |
| **Annual Projects - Authority Control** | | | | | | | | |

**Department: FIR Fire Department**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17054 | Firefighter Uniforms & Turnout | 1,727,980 | 1,727,980 | | 1,727,980 | |
| **10010 Total** | | | | **1,727,980** | **1,727,980** | **0** | **1,727,980** | **0** |
| **Annual Projects - Authority Control Total** | | | | **1,727,980** | **1,727,980** | **0** | **1,727,980** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 11130 | FD Fir - Hvac Systems Repair | 250,000 | | (250,000) | | |
| | | 11137 | FD Fire Prevention Facility | 225,000 | 225,000 | | 225,000 | |
| | | 11144 | FD Fir - Boiler System Replacement | | 150,000 | 150,000 | 150,000 | |
| | | 15777 | Underground Storage Tank Monitor | 447,669 | 470,052 | 22,383 | 493,555 | 23,503 |
| | | 15781 | Various Facility Maintenance | 1,039,895 | 1,239,390 | 199,495 | 1,541,359 | 301,969 |
| | | 17055 | FD Fire Prevention Vehicle | | 252,064 | 252,064 | | (252,064) |
| | | 17056 | FD Ems Equipment Replacement | 324,090 | 324,090 | | 2,521,474 | 2,197,384 |
| | | 19514 | FD Fir - Generator Replacement | 250,000 | 250,000 | | 250,000 | |
| | | 20725 | FD City College ISA | 300,000 | 300,000 | | 300,000 | |
| | | 20907 | FD OES Response & Mutual Aid | 1,500,000 | 1,500,000 | | 1,500,000 | |
| | | 21269 | Prevention Community Development | 50,000 | 50,000 | | 50,000 | |
| | | 21748 | Reinvestment Initiatives | 530,127 | 545,621 | 15,494 | 554,969 | 9,348 |
| | | 22213 | HRMS Platform Migration | 380,000 | | (380,000) | | |
| **10020 Total** | | | | **5,296,781** | **5,306,217** | **9,436** | **7,586,357** | **2,280,140** |
| **Continuing Projects - Authority Control Total** | | | | **5,296,781** | **5,306,217** | **9,436** | **7,586,357** | **2,280,140** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 130644 | FIR Administration | 109,722 | 109,200 | (522) | 109,621 | 421 |
| | | 130647 | FIR Fireboat | 3,845,642 | 4,016,923 | 171,281 | 4,198,887 | 181,964 |
| | | 130650 | FIR Operations | 6,703,596 | 6,938,193 | 234,597 | 7,008,837 | 70,644 |
| | | 130651 | FIR Prevention | 1,418,657 | 1,663,409 | 244,752 | 1,711,512 | 48,103 |
| **10060 Total** | | | | **12,077,617** | **12,727,725** | **650,108** | **13,028,857** | **301,132** |
| **Work Orders/Overhead Total** | | | | **12,077,617** | **12,727,725** | **650,108** | **13,028,857** | **301,132** |
| **Total Uses of Funds** | | | | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |

**Department: GEN General City Responsibility**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Mandatory Fringe Benefits | 102,843,661 | 88,692,776 | (14,150,885) | 92,522,754 | 3,829,978 |
| Non-Personnel Services | 19,261,019 | 20,515,790 | 1,254,771 | 21,459,790 | 944,000 |
| Capital Outlay | 5,500,000 | | (5,500,000) | | |
| City Grant Program | 29,408,404 | | (29,408,404) | 37,270,000 | 37,270,000 |
| Debt Service | 386,127,519 | 418,147,554 | 32,020,035 | 289,954,702 | (128,192,852) |
| Programmatic Projects | 4,390,536 | 15,056,919 | 10,666,383 | 7,772,084 | (7,284,835) |
| Services Of Other Depts | 45,124,021 | 49,113,223 | 3,989,202 | 48,993,517 | (119,706) |
| Transfers Out | 265,459,802 | 268,400,309 | 2,940,507 | 270,353,886 | 1,953,577 |
| Intrafund Transfers Out | 909,180,526 | 871,331,299 | (37,849,227) | 689,189,857 | (182,141,442) |
| Unappropriated Rev-Designated | 64,382,000 | 70,750,000 | 6,368,000 | 17,310,000 | (53,440,000) |
| Unappropriated Rev Retained | 32,453,331 | 23,000,000 | (9,453,331) | 47,000,000 | 24,000,000 |
| Transfer Adjustment - Uses | (8,800,000) | (15,700,000) | (6,900,000) | (6,233,866) | 9,466,134 |
| **Total Uses by Chart of Accounts** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |
| **Sources Summary** | | | | | |
| Business Taxes | 904,174,790 | 848,589,800 | (55,584,990) | 932,389,800 | 83,800,000 |
| Property Taxes | 2,737,600,104 | 2,900,433,086 | 162,832,982 | 2,734,252,639 | (166,180,447) |
| Other Local Taxes | 1,066,770,000 | 1,117,350,000 | 50,580,000 | 1,217,750,000 | 100,400,000 |
| Intergovernmental: Federal | 243,360,000 | 170,000,000 | (73,360,000) | 80,000,000 | (90,000,000) |
| Intergovernmental: State | 9,450,000 | 5,804,684 | (3,645,316) | 5,804,684 | |
| Charges for Services | 19,920,955 | 26,176,603 | 6,255,648 | 26,173,777 | (2,826) |
| Fines, Forfeiture, & Penalties | 20,907,900 | 20,240,266 | (667,634) | 19,158,483 | (1,081,783) |
| Licenses, Permits,& Franchises | 14,250,000 | 15,590,000 | 1,340,000 | 15,620,000 | 30,000 |
| Other Revenues | 6,232,515 | 5,860,907 | (371,608) | 19,825,235 | 13,964,328 |
| Interest & Investment Income | 38,240,000 | 114,727,000 | 76,487,000 | 107,161,000 | (7,566,000) |
| Expenditure Recovery | 1,723,265 | 1,958,869 | 235,604 | 1,958,869 | |
| IntraFund Transfers In | 908,582,287 | 870,733,060 | (37,849,227) | 688,591,618 | (182,141,442) |
| Transfers In | 73,330,000 | 85,536,750 | 12,206,750 | 85,486,100 | (50,650) |
| Prior Year Designated Reserve | 83,665,602 | 94,678,343 | 11,012,741 | 70,754,000 | (23,924,343) |
| Beg Fund Balance - Budget Only | 306,680,524 | 124,138,672 | (182,541,852) | 288,868,819 | 164,730,147 |

**Department: GEN General City Responsibility**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| Transfer Adjustment-Source | (8,800,000) | (15,700,000) | (6,900,000) | (6,233,866) | 9,466,134 |
| General Fund Support | (4,570,757,123) | (4,576,810,170) | (6,053,047) | (4,771,968,434) | (195,158,264) |
| **Total Sources by Chart of Accounts** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

## Fund Summary

| | | | | | |
|---|---|---|---|---|---|
| Certificates of Participation | 2,250,000 | 2,250,000 | | 2,250,000 | |
| General Fund | 1,451,028,510 | 1,370,450,516 | (80,577,994) | 1,201,058,222 | (169,392,294) |
| General Obligation Bond Fund | 383,877,519 | 415,897,554 | 32,020,035 | 289,674,702 | (126,222,852) |
| Our City Our Home Fund | 2,224,790 | 2,239,800 | 15,010 | 2,239,800 | |
| Public Wks Trans and Commerce | 15,950,000 | 18,470,000 | 2,520,000 | 20,370,000 | 1,900,000 |
| **Total Uses by Funds** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

## Division Summary

| | | | | | |
|---|---|---|---|---|---|
| GEN General City Responsibility | 1,855,330,819 | 1,809,307,870 | (46,022,949) | 1,515,592,724 | (293,715,146) |
| **Total Uses by Division** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

## Reserved Appropriations

**Mayor Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10040275 APEC 2023 | | 10,000,000 | | | |
| **Mayor Reserves: Total** | | **10,000,000** | | **0** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Mandatory Fringe Benefits | 102,843,661 | 88,692,776 | (14,150,885) | 92,522,754 | 3,829,978 |
| | | | Non-Personnel Services | 9,888,290 | 9,888,290 | | 9,888,290 | |
| | | | City Grant Program | 29,408,404 | | (29,408,404) | 37,270,000 | 37,270,000 |
| | | | Debt Service | | | | (1,970,000) | (1,970,000) |
| | | | Programmatic Projects | | | | 2,679,989 | 2,679,989 |
| | | | Services Of Other Depts | 42,644,689 | 46,608,423 | 3,963,734 | 46,476,717 | (131,706) |
| | | | Transfers Out | 252,495,073 | 247,429,809 | (5,065,264) | 255,039,386 | 7,609,577 |

**Department: GEN General City Responsibility**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Intrafund Transfers Out | 909,180,526 | 871,331,299 | (37,849,227) | 689,189,857 | (182,141,442) |
| | | | Unappropriated Rev Retained | 32,453,331 | 23,000,000 | (9,453,331) | 47,000,000 | 24,000,000 |
| | | | Transfer Adjustment - Uses | (8,800,000) | (9,100,000) | (300,000) | (6,233,866) | 2,866,134 |
| **10000 Total** | | | | **1,370,113,974** | **1,277,850,597** | **(92,263,377)** | **1,171,863,127** | **(105,987,470)** |
| 17380 | DSCOP HOUSING TRUST FUND | | Debt Service | 2,250,000 | 2,250,000 | | 2,250,000 | |
| **17380 Total** | | | | **2,250,000** | **2,250,000** | **0** | **2,250,000** | **0** |
| 17620 | DSGOB GENERAL OBLIGATION BOND | | Debt Service | 364,325,660 | 394,395,923 | 30,070,263 | 263,896,935 | (130,498,988) |
| **17620 Total** | | | | **364,325,660** | **394,395,923** | **30,070,263** | **263,896,935** | **(130,498,988)** |
| 17640 | DSGOB TSR FOR LHH GOB | | Debt Service | 18,407,900 | 18,403,561 | (4,339) | 18,396,828 | (6,733) |
| **17640 Total** | | | | **18,407,900** | **18,403,561** | **(4,339)** | **18,396,828** | **(6,733)** |
| 17650 | DSGOB Loan Repmt for PASS S19A | | Debt Service | 1,143,959 | 3,098,070 | 1,954,111 | 7,380,939 | 4,282,869 |
| **17650 Total** | | | | **1,143,959** | **3,098,070** | **1,954,111** | **7,380,939** | **4,282,869** |
| **Operating Total** | | | | **1,756,241,493** | **1,695,998,151** | **(60,243,342)** | **1,463,787,829** | **(232,210,322)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 10000 | Operating | | 10,000,000 | 10,000,000 | | (10,000,000) |
| | | 17065 | Indigent Defense Special Circu | 600,000 | 600,000 | | 600,000 | |
| **10010 Total** | | | | **600,000** | **10,600,000** | **10,000,000** | **600,000** | **(10,000,000)** |
| **Annual Projects - Authority Control Total** | | | | **600,000** | **10,600,000** | **10,000,000** | **600,000** | **(10,000,000)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17058 | GE Board District Projects | 650,000 | 650,000 | | 650,000 | |
| | | 17064 | GE General Reserve Admin Code | 64,707,000 | 71,050,000 | 6,343,000 | 17,610,000 | (53,440,000) |
| | | 17066 | Mission Bay Transportation Imp | 4,792,000 | 4,968,000 | 176,000 | 4,968,000 | |
| | | 17073 | GE Tech & Infr Maint-replaceme | 925,000 | 925,000 | | 925,000 | |
| | | 21818 | Cultural Museums | 5,500,000 | | (5,500,000) | | |
| | | 22255 | Government Recovery Project | 3,740,536 | 4,406,919 | 666,383 | 4,442,095 | 35,176 |
| **10020 Total** | | | | **80,314,536** | **81,999,919** | **1,685,383** | **28,595,095** | **(53,404,824)** |
| 10582 | SR OCOH Nov18 PropCHomelessSvc | 20764 | Prop C OCOH Gr Receipts tax | 2,224,790 | 2,239,800 | 15,010 | 2,239,800 | |
| **10582 Total** | | | | **2,224,790** | **2,239,800** | **15,010** | **2,239,800** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **82,539,326** | **84,239,719** | **1,700,393** | **30,834,895** | **(53,404,824)** |

**Department: GEN General City Responsibility**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Account Control** | | | | | | | | |
| 13831 | SR Traffic Congest Mitign Tax | | Non-Personnel Services | 7,847,729 | 9,102,500 | 1,254,771 | 10,046,500 | 944,000 |
| | | | Services Of Other Depts | 254,542 | 265,000 | 10,458 | 277,000 | 12,000 |
| | | | Transfers Out | 7,847,729 | 9,102,500 | 1,254,771 | 10,046,500 | 944,000 |
| **13831 Total** | | | | **15,950,000** | **18,470,000** | **2,520,000** | **20,370,000** | **1,900,000** |
| **Continuing Projects - Account Control Total** | | | | **15,950,000** | **18,470,000** | **2,520,000** | **20,370,000** | **1,900,000** |
| **Total Uses of Funds** | | | | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

**Department: ADM General Services Agency - City Admin**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 121,103,959 | 125,967,421 | 4,863,462 | 130,049,672 | 4,082,251 |
| Mandatory Fringe Benefits | 48,240,290 | 47,474,533 | (765,757) | 48,854,496 | 1,379,963 |
| Non-Personnel Services | 197,739,492 | 202,122,965 | 4,383,473 | 204,242,541 | 2,119,576 |
| Capital Outlay | 24,407,913 | 12,001,133 | (12,406,780) | 4,153,132 | (7,848,001) |
| City Grant Program | 28,944,502 | 32,474,625 | 3,530,123 | 33,657,667 | 1,183,042 |
| Debt Service | 74,432,264 | 60,592,493 | (13,839,771) | 63,088,475 | 2,495,982 |
| Materials & Supplies | 18,968,232 | 18,600,467 | (367,765) | 18,281,855 | (318,612) |
| Programmatic Projects | 1,470,934 | 1,362,997 | (107,937) | 1,116,118 | (246,879) |
| Services Of Other Depts | 84,905,161 | 85,778,236 | 873,075 | 91,414,639 | 5,636,403 |
| Overhead and Allocations | 7,571,509 | 8,277,344 | 705,835 | 8,277,344 | |
| Transfers Out | 2,517,421 | | (2,517,421) | | |
| Intrafund Transfers Out | 1,000,000 | | (1,000,000) | | |
| Unappropriated Rev-Designated | 230,250 | | (230,250) | | |
| Transfer Adjustment - Uses | (1,000,000) | | 1,000,000 | | |
| **Total Uses by Chart of Accounts** | **610,531,927** | **594,652,214** | **(15,879,713)** | **603,135,939** | **8,483,725** |
| **Sources Summary** | | | | | |
| Business Taxes | 2,500,000 | 2,500,000 | | 2,500,000 | |
| Other Local Taxes | 11,803,000 | 17,574,000 | 5,771,000 | 19,331,000 | 1,757,000 |
| Intergovernmental: Other | 894,777 | 2,163,387 | 1,268,610 | 2,096,114 | (67,273) |
| Intergovernmental: State | 324,330 | 641,895 | 317,565 | 364,812 | (277,083) |
| Charges for Services | 19,010,261 | 22,720,093 | 3,709,832 | 22,582,947 | (137,146) |
| Fines, Forfeiture, & Penalties | 525,000 | 798,286 | 273,286 | 925,000 | 126,714 |
| Licenses, Permits,& Franchises | 2,508,840 | 2,601,077 | 92,237 | 2,759,333 | 158,256 |
| Rents & Concessions | 47,838,300 | 59,136,745 | 11,298,445 | 53,539,701 | (5,597,044) |
| Other Revenues | 26,839,509 | 18,368,890 | (8,470,619) | 19,293,081 | 924,191 |
| Expenditure Recovery | 309,992,824 | 325,479,338 | 15,486,514 | 333,600,480 | 8,121,142 |
| IntraFund Transfers In | 1,000,000 | | (1,000,000) | | |
| Transfers In | 55,395,989 | 45,092,461 | (10,303,528) | 45,377,643 | 285,182 |
| Other Financing Sources | 42,759,168 | 4,234,378 | (38,524,790) | | (4,234,378) |

**Department: ADM General Services Agency - City Admin**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| Beg Fund Balance - Budget Only | 10,426,146 | 13,589,864 | 3,163,718 | 15,061,541 | 1,471,677 |
| Transfer Adjustment-Source | (1,000,000) | | 1,000,000 | | |
| General Fund Support | 79,713,783 | 79,751,800 | 38,017 | 85,704,287 | 5,952,487 |
| **Total Sources by Chart of Accounts** | **610,531,927** | **594,652,214** | **(15,879,713)** | **603,135,939** | **8,483,725** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 42,259,168 | 4,234,378 | (38,024,790) | | (4,234,378) |
| Culture and Recreation Fund | 15,976,586 | 17,599,000 | 1,622,414 | 19,356,000 | 1,757,000 |
| Central Shops Fund | 40,166,678 | 41,914,396 | 1,747,718 | 41,753,940 | (160,456) |
| Convention Facilities Fund | 97,345,803 | 110,260,779 | 12,914,976 | 97,640,439 | (12,620,340) |
| Community / Neighborhood Dev | 2,800,000 | 3,015,331 | 215,331 | 2,800,000 | (215,331) |
| General Fund | 185,172,234 | 194,521,374 | 9,349,140 | 211,668,286 | 17,146,912 |
| General Services Fund | 562,893 | 886,458 | 323,565 | 609,375 | (277,083) |
| Real Property Fund | 181,573,585 | 183,922,893 | 2,349,308 | 190,284,161 | 6,361,268 |
| Reproduction Fund | 9,569,265 | 9,751,067 | 181,802 | 9,655,669 | (95,398) |
| Treasure Island Dev Authority | 35,105,715 | 28,546,538 | (6,559,177) | 29,368,069 | 821,531 |
| **Total Uses by Funds** | **610,531,927** | **594,652,214** | **(15,879,713)** | **603,135,939** | **8,483,725** |
| **Division Summary** | | | | | |
| ADM Community Invest-Infrastr | 1 | | (1) | | |
| ADM Administration | 18,828,325 | 18,878,059 | 49,734 | 19,261,801 | 383,742 |
| ADM Animal Care And Control | 9,962,893 | 10,072,750 | 109,857 | 10,017,917 | (54,833) |
| ADM Convention Facilities Mgmt | 97,345,803 | 110,260,779 | 12,914,976 | 97,640,439 | (12,620,340) |
| ADM Medical Examiner | 13,889,027 | 13,920,268 | 31,241 | 13,649,398 | (270,870) |
| ADM Internal Services | 334,045,956 | 324,352,707 | (9,693,249) | 337,516,195 | 13,163,488 |
| ADM City Administrator Prog | 135,079,019 | 115,754,007 | (19,325,012) | 123,620,475 | 7,866,468 |
| ADM Entertainment Commission | 1,380,903 | 1,413,644 | 32,741 | 1,429,714 | 16,070 |
| **Total Uses by Division** | **610,531,927** | **594,652,214** | **(15,879,713)** | **603,135,939** | **8,483,725** |

## Reserved Appropriations

**Controller Reserves**

| | | | | |
|---|---|---|---|---|
| 10001290 | ADNB CCG IPIC Partnership | 200,000 | 200,000 | |

**Department: ADM General Services Agency - City Admin**

| | | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|
| 10037301 | Crit Repair Recovry Stim COPs | | 8,228,200 | | | |
| 10040306 | ADRE HOJ Roof Replacement | | 5,000,000 | | | |
| **Controller Reserves: Total** | | | **13,428,200** | | **200,000** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 51,196,915 | 45,356,438 | (5,840,477) | 46,690,125 | 1,333,687 |
| | | | Mandatory Fringe Benefits | 19,302,507 | 16,128,829 | (3,173,678) | 16,493,030 | 364,201 |
| | | | Non-Personnel Services | 4,920,872 | 4,917,803 | (3,069) | 4,686,437 | (231,366) |
| | | | City Grant Program | 5,077,479 | 4,002,479 | (1,075,000) | 3,559,479 | (443,000) |
| | | | Materials & Supplies | 1,029,293 | 1,144,643 | 115,350 | 1,023,879 | (120,764) |
| | | | Services Of Other Depts | 9,365,334 | 9,183,223 | (182,111) | 8,966,391 | (216,832) |
| **10000 Total** | | | | **90,892,400** | **80,733,415** | **(10,158,985)** | **81,419,341** | **685,926** |
| 11430 | SR Conv Fac Fd-Operating | | Salaries | 1,103,100 | 1,055,920 | (47,180) | 1,081,147 | 25,227 |
| | | | Mandatory Fringe Benefits | 349,615 | 311,882 | (37,733) | 317,780 | 5,898 |
| | | | Non-Personnel Services | 55,625,832 | 59,711,626 | 4,085,794 | 52,994,876 | (6,716,750) |
| | | | Capital Outlay | | 80,000 | 80,000 | 65,000 | (15,000) |
| | | | City Grant Program | 600,000 | 600,000 | | 600,000 | |
| | | | Debt Service | 506,231 | | (506,231) | | |
| | | | Materials & Supplies | 51,530 | 21,530 | (30,000) | 5,000 | (16,530) |
| | | | Services Of Other Depts | 9,985,234 | 9,879,136 | (106,098) | 11,429,632 | 1,550,496 |
| | | | Intrafund Transfers Out | 1,000,000 | | (1,000,000) | | |
| | | | Unappropriated Rev-Designated | 230,250 | | (230,250) | | |
| | | | Transfer Adjustment - Uses | (1,000,000) | | 1,000,000 | | |
| **11430 Total** | | | | **68,451,792** | **71,660,094** | **3,208,302** | **66,493,435** | **(5,166,659)** |
| 12620 | SR Surety Bond Self-Insurance | | Non-Personnel Services | 158,563 | 158,563 | | 158,563 | |
| **12620 Total** | | | | **158,563** | **158,563** | **0** | **158,563** | **0** |
| 27500 | ISCSF CENTRAL SHOPS FUND | | Salaries | 11,687,847 | 11,787,199 | 99,352 | 12,350,167 | 562,968 |

**Department: ADM General Services Agency - City Admin**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Mandatory Fringe Benefits | 5,923,611 | 5,790,455 | (133,156) | 6,046,669 | 256,214 |
| | | | Non-Personnel Services | 5,106,653 | 6,338,351 | 1,231,698 | 5,233,293 | (1,105,058) |
| | | | Capital Outlay | | 184,402 | 184,402 | | (184,402) |
| | | | Materials & Supplies | 14,031,132 | 14,320,178 | 289,046 | 14,060,941 | (259,237) |
| | | | Services Of Other Depts | 3,417,435 | 3,493,811 | 76,376 | 4,062,870 | 569,059 |
| **27500 Total** | | | | **40,166,678** | **41,914,396** | **1,747,718** | **41,753,940** | **(160,456)** |
| 28310 | ISOIS REPRODUCTION FUND | | Salaries | 1,904,418 | 1,964,081 | 59,663 | 2,021,700 | 57,619 |
| | | | Mandatory Fringe Benefits | 1,006,666 | 1,006,755 | 89 | 1,040,069 | 33,314 |
| | | | Non-Personnel Services | 5,461,080 | 5,505,634 | 44,554 | 5,389,639 | (115,995) |
| | | | Capital Outlay | | 103,158 | 103,158 | | (103,158) |
| | | | Materials & Supplies | 367,220 | 367,220 | | 367,220 | |
| | | | Services Of Other Depts | 829,881 | 804,219 | (25,662) | 837,041 | 32,822 |
| **28310 Total** | | | | **9,569,265** | **9,751,067** | **181,802** | **9,655,669** | **(95,398)** |
| **Operating Total** | | | | **209,238,698** | **204,217,535** | **(5,021,163)** | **199,480,948** | **(4,736,587)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 15754 | AD Red Facilities Maintenance | 286,650 | 300,983 | 14,333 | 316,032 | 15,049 |
| | | 15756 | City Admin Svcs Other Faciliti | 405,533 | 425,810 | 20,277 | 447,100 | 21,290 |
| | | 16518 | City Vehicle Pool | 48,878 | 44,628 | (4,250) | 44,394 | (234) |
| | | 16519 | Entertainment Commission Fund | 1,380,903 | 1,413,644 | 32,741 | 1,429,714 | 16,070 |
| | | 16902 | Community Ambassador Program | 2,953,627 | 2,947,709 | (5,918) | 2,966,221 | 18,512 |
| | | 19666 | AD Office Of Cannabis | 1,115,449 | 1,118,019 | 2,570 | 1,133,580 | 15,561 |
| | | 22295 | AD Budget Addbacks | 388,000 | | (388,000) | | |
| **10010 Total** | | | | **6,579,040** | **6,250,793** | **(328,247)** | **6,337,041** | **86,248** |
| **Annual Projects - Authority Control Total** | | | | **6,579,040** | **6,250,793** | **(328,247)** | **6,337,041** | **86,248** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 15753 | AD Disasbility Access Maintena | 200,000 | 600,000 | 400,000 | | (600,000) |
| | | 16522 | AD E-procurement | 101,650 | | (101,650) | | |
| | | 16530 | AD Comm. Challenge Grants Spec | 40,000 | | (40,000) | | |
| | | 16537 | AD Digital Services Program | 10,456,592 | 13,381,426 | 2,924,834 | 13,788,330 | 406,904 |

**Department: ADM General Services Agency - City Admin**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 16538 | AD Real Estate Project | | 600,000 | 600,000 | | (600,000) |
| | | 16540 | AD Coit Program Planning | 704,352 | 709,503 | 5,151 | 726,610 | 17,107 |
| | | 19255 | PW City Capital Imprv Planning | 1,813,040 | 1,708,249 | (104,791) | 1,718,335 | 10,086 |
| | | 19486 | AD Red-capital Improvements | 700,000 | 2,725,000 | 2,025,000 | 125,000 | (2,600,000) |
| | | 20451 | Grants For the Arts | | 50,000 | 50,000 | 50,000 | |
| | | 20886 | ADRE HOJ Relocation | 5,878,150 | 5,777,800 | (100,350) | 5,883,650 | 105,850 |
| | | 21652 | ADCP Critical Repairs | 2,830,000 | 2,428,431 | (401,569) | 12,325,813 | 9,897,382 |
| | | 21691 | AD Contractor Development | 200,000 | 200,000 | | 200,000 | |
| | | 22229 | ADRE 1099 Sunnydale CR COPs | | 400,000 | 400,000 | | (400,000) |
| **10020 Total** | | | | **22,923,784** | **28,580,409** | **5,656,625** | **34,817,738** | **6,237,329** |
| 10493 | SR Union Sq Prk, Rec, OS fee | 21146 | Union Sq Prk, Rec, OS fee | | 215,331 | 215,331 | | (215,331) |
| **10493 Total** | | | | **0** | **215,331** | **215,331** | **0** | **(215,331)** |
| 10600 | SR Neighborhood Beautifcation | 16531 | AD Ccg-puc Watershed Stwd Gran | 100,000 | 100,000 | | 100,000 | |
| | | 19598 | AD Neighborhood Beautification | 2,500,000 | 2,500,000 | | 2,500,000 | |
| **10600 Total** | | | | **2,600,000** | **2,600,000** | **0** | **2,600,000** | **0** |
| 10670 | SR Eastern Neighborhood CI | 10804 | AD Adm - Interagency Planning | 200,000 | 200,000 | | 200,000 | |
| **10670 Total** | | | | **200,000** | **200,000** | **0** | **200,000** | **0** |
| 11440 | SR Conv Fac Fd-Continuing | 19491 | AD Moscone Conv Fac Capital Pr | 1,000,000 | 10,600,000 | 9,600,000 | 3,000,000 | (7,600,000) |
| **11440 Total** | | | | **1,000,000** | **10,600,000** | **9,600,000** | **3,000,000** | **(7,600,000)** |
| 11445 | SR Conv Fac Fd-Moscone Expan D | 19804 | Moscone Expansion District | 27,894,011 | 28,000,685 | 106,674 | 28,147,004 | 146,319 |
| **11445 Total** | | | | **27,894,011** | **28,000,685** | **106,674** | **28,147,004** | **146,319** |
| 11802 | SR Culture & Rec Hotel Tax | 20451 | Grants For the Arts | 15,976,586 | 17,599,000 | 1,622,414 | 19,356,000 | 1,757,000 |
| **11802 Total** | | | | **15,976,586** | **17,599,000** | **1,622,414** | **19,356,000** | **1,757,000** |
| 12650 | SR Vital & Hlth Stat Fees | 17083 | HC Vital & Health Stats Fd | 80,000 | 86,000 | 6,000 | 86,000 | |
| **12650 Total** | | | | **80,000** | **86,000** | **6,000** | **86,000** | **0** |
| 14300 | SR Real Property | 17375 | Real Estate Div Facilities Inv | 1,173,919 | 1,240,936 | 67,017 | 1,276,923 | 35,987 |
| | | 17377 | Real Estate Projects | 2,825,242 | 105,000 | (2,720,242) | 105,000 | |
| | | 17378 | Real Estate Real Property Fund | 167,498,703 | 171,606,516 | 4,107,813 | 177,931,797 | 6,325,281 |
| **14300 Total** | | | | **171,497,864** | **172,952,452** | **1,454,588** | **179,313,720** | **6,361,268** |
| 14400 | SR Yerba Buena Gardens | 17379 | Yerba Buena Gardens Project | 2,767,421 | 311,656 | (2,455,765) | 311,656 | |

**Department: ADM General Services Agency - City Admin**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 20307 | Yerba Buena Gardens Operations | 7,308,300 | 10,658,785 | 3,350,485 | 10,658,785 | |
| **14400 Total** | | | | **10,075,721** | **10,970,441** | **894,720** | **10,970,441** | **0** |
| 15382 | CPXCF COP HOJ Relo-Tenant Imp | 20886 | ADRE HOJ Relocation | | (5,000,000) | (5,000,000) | | 5,000,000 |
| **15382 Total** | | | | **0** | **(5,000,000)** | **(5,000,000)** | **0** | **5,000,000** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 19486 | AD Red-capital Improvements | 2,000,000 | | (2,000,000) | | |
| | | 21652 | ADCP Critical Repairs | 21,651,620 | 8,228,200 | (13,423,420) | | (8,228,200) |
| | | 21796 | AD CR RS COPs Contingency | (1,406,179) | (3,593,822) | (2,187,643) | | 3,593,822 |
| | | 22224 | ADFM Fleet Management CR COPs | 9,225,727 | | (9,225,727) | | |
| | | 22225 | ADDA Disability Access CR COPs | 900,000 | | (900,000) | | |
| | | 22226 | ADRE 555 7th CR COPs | 2,250,000 | | (2,250,000) | | |
| | | 22227 | ADRE City Hall CR COPs | 2,500,000 | | (2,500,000) | | |
| | | 22228 | ADRE 1650 Mission CR COPs | 500,000 | | (500,000) | | |
| | | 22229 | ADRE 1099 Sunnydale CR COPs | 400,000 | (400,000) | (800,000) | | 400,000 |
| | | 22230 | ADRE 50 Raymond CR COPs | 500,000 | | (500,000) | | |
| | | 22231 | ADRE CC Steam Loop CR COPs | 3,738,000 | | (3,738,000) | | |
| | | 22551 | ADRE HOJ Roof CR COPs | | 5,000,000 | 5,000,000 | | (5,000,000) |
| **15384 Total** | | | | **42,259,168** | **9,234,378** | **(33,024,790)** | **0** | **(9,234,378)** |
| 31920 | TI Continuing Authority Ctrl | 19599 | AD Treasure Island Project | 34,060,806 | 28,546,538 | (5,514,268) | 28,797,780 | 251,242 |
| | | 20275 | AD Treasure Island Art Fee | 1,044,909 | | (1,044,909) | 570,289 | 570,289 |
| **31920 Total** | | | | **35,105,715** | **28,546,538** | **(6,559,177)** | **29,368,069** | **821,531** |
| **Continuing Projects - Authority Control Total** | | | | **329,612,849** | **304,585,234** | **(25,027,615)** | **307,858,972** | **3,273,738** |
| **Grants Projects** | | | | | | | | |
| 12550 | SR Grants; GSF Continuing | 10038975 | ADMME CHP DUID Toxicology 2 | 324,330 | 252,083 | (72,247) | | (252,083) |
| | | 10040274 | ADMME CHP DUID Toxicology 3 | | 389,812 | 389,812 | 364,812 | (25,000) |
| **12550 Total** | | | | **324,330** | **641,895** | **317,565** | **364,812** | **(277,083)** |
| **Grants Projects Total** | | | | **324,330** | **641,895** | **317,565** | **364,812** | **(277,083)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 296644 | ADM Internal Services | 64,777,010 | 78,956,757 | 14,179,747 | 89,094,166 | 10,137,409 |
| **10060 Total** | | | | **64,777,010** | **78,956,757** | **14,179,747** | **89,094,166** | **10,137,409** |

**Department: ADM General Services Agency - City Admin**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| **Work Orders/Overhead Total** | | | | **64,777,010** | **78,956,757** | **14,179,747** | **89,094,166** | **10,137,409** |
| **Total Uses of Funds** | | | | **610,531,927** | **594,652,214** | **(15,879,713)** | **603,135,939** | **8,483,725** |

**Department: TIS General Services Agency - Technology**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 40,402,200 | 43,396,976 | 2,994,776 | 44,957,956 | 1,560,980 |
| Mandatory Fringe Benefits | 15,354,144 | 15,960,230 | 606,086 | 16,588,840 | 628,610 |
| Non-Personnel Services | 69,053,265 | 74,983,463 | 5,930,198 | 75,653,672 | 670,209 |
| Capital Outlay | 4,140,000 | 1,805,000 | (2,335,000) | 2,100,000 | 295,000 |
| Materials & Supplies | 3,303,949 | 3,225,657 | (78,292) | 3,311,705 | 86,048 |
| Programmatic Projects | 5,299,000 | 6,596,347 | 1,297,347 | 7,162,844 | 566,497 |
| Services Of Other Depts | 15,003,622 | 19,651,506 | 4,647,884 | 19,591,430 | (60,076) |
| Overhead and Allocations | 863,520 | 1,652,678 | 789,158 | 1,652,678 | |
| Intrafund Transfers Out | 3,997,000 | 3,626,847 | (370,153) | 5,037,856 | 1,411,009 |
| Transfer Adjustment - Uses | (3,997,000) | (3,626,847) | 370,153 | (5,037,856) | (1,411,009) |
| **Total Uses by Chart of Accounts** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |
| **Sources Summary** | | | | | |
| Intergovernmental: Other | 99,605 | 115,062 | 15,457 | 99,280 | (15,782) |
| Licenses, Permits,& Franchises | 1,828,000 | 1,828,000 | | 1,828,000 | |
| Rents & Concessions | 550,104 | 581,169 | 31,065 | 594,060 | 12,891 |
| Interest & Investment Income | 90,000 | 90,000 | | 90,000 | |
| Expenditure Recovery | 138,598,276 | 149,183,479 | 10,585,203 | 154,854,217 | 5,670,738 |
| IntraFund Transfers In | 3,997,000 | 3,626,847 | (370,153) | 5,037,856 | 1,411,009 |
| Transfers In | 300,000 | 300,000 | | 300,000 | |
| Other Financing Sources | 2,500,000 | | (2,500,000) | | |
| Beg Fund Balance - Budget Only | 3,220,457 | 7,545,758 | 4,325,301 | 6,099,562 | (1,446,196) |
| Transfer Adjustment-Source | (3,997,000) | (3,626,847) | 370,153 | (5,037,856) | (1,411,009) |
| General Fund Support | 6,233,258 | 7,628,389 | 1,395,131 | 7,154,006 | (474,383) |
| **Total Sources by Chart of Accounts** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |

**Department: TIS General Services Agency - Technology**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 2,500,000 | | (2,500,000) | | |
| General Fund | 8,685,170 | 10,187,634 | 1,502,464 | 9,273,200 | (914,434) |
| General Services Fund | 1,918,000 | 3,318,000 | 1,400,000 | 2,518,000 | (800,000) |
| Telecom & Information Fund | 140,316,530 | 153,766,223 | 13,449,693 | 159,227,925 | 5,461,702 |
| **Total Uses by Funds** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |
| **Division Summary** | | | | | |
| DT Communications | 6,769,698 | 9,201,236 | 2,431,538 | 7,241,724 | (1,959,512) |
| DT Support Services | 10,812,981 | 10,593,885 | (219,096) | 12,084,791 | 1,490,906 |
| DT Administration | 54,221,686 | 63,114,949 | 8,893,263 | 63,441,564 | 326,615 |
| DT JUSTIS | 3,012,433 | 3,183,765 | 171,332 | 3,087,679 | (96,086) |
| DT Cybersecurity | 12,126,319 | 13,074,582 | 948,263 | 13,434,010 | 359,428 |
| DT PMO | 3,186,545 | 2,793,202 | (393,343) | 2,862,056 | 68,854 |
| DT Rate Model Usage | 6,491,734 | 8,774,278 | 2,282,544 | 9,317,427 | 543,149 |
| DT Capital And Equipment | 2,700,000 | 505,000 | (2,195,000) | 500,000 | (5,000) |
| DT Innovation | 761,238 | 721,363 | (39,875) | 707,286 | (14,077) |
| DT Enterprise Applications | 7,242,552 | 7,405,111 | 162,559 | 7,461,196 | 56,085 |
| DT Infrastructure & Operations | 28,285,776 | 29,990,834 | 1,705,058 | 32,336,234 | 2,345,400 |
| DT Public Safety | 17,808,738 | 17,913,652 | 104,914 | 18,545,158 | 631,506 |
| **Total Uses by Division** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |

## Reserved Appropriations

**Controller Reserves**

| | | | |
|---|---|---|---|
| 10033388 | DT Fiber to Public Housing | | |
| **Controller Reserves: Total** | | **0** | **0** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |

**Department: TIS General Services Agency - Technology**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 2,162,653 | 2,228,895 | 66,242 | 1,878,079 | (350,816) |
| | | | Mandatory Fringe Benefits | 745,577 | 741,748 | (3,829) | 726,814 | (14,934) |
| | | | Non-Personnel Services | 505,166 | 405,646 | (99,520) | 404,346 | (1,300) |
| | | | Materials & Supplies | 17,863 | 17,863 | | 16,077 | (1,786) |
| | | | Services Of Other Depts | 500 | 500 | | 500 | |
| | | | Overhead and Allocations | 788,978 | 1,334,717 | 545,739 | 1,334,717 | |
| **10000 Total** | | | | **4,220,737** | **4,729,369** | **508,632** | **4,360,533** | **(368,836)** |
| 12500 | SR Cable TV Access Dev&Prog | | Non-Personnel Services | 798,000 | 848,000 | 50,000 | 848,000 | |
| | | | Materials & Supplies | 740,000 | 690,000 | (50,000) | 690,000 | |
| | | | Services Of Other Depts | 380,000 | 1,780,000 | 1,400,000 | 980,000 | (800,000) |
| **12500 Total** | | | | **1,918,000** | **3,318,000** | **1,400,000** | **2,518,000** | **(800,000)** |
| 28100 | ISTIF NON PROJECT CONTROLLED | | Salaries | 826,930 | 853,617 | 26,687 | 878,954 | 25,337 |
| | | | Mandatory Fringe Benefits | 256,211 | 289,147 | 32,936 | 294,638 | 5,491 |
| | | | Non-Personnel Services | 23,499,689 | 23,512,109 | 12,420 | 22,983,177 | (528,932) |
| | | | Materials & Supplies | 50,000 | 50,000 | | 50,000 | |
| | | | Overhead and Allocations | 231,134 | 347,301 | 116,167 | 347,301 | |
| **28100 Total** | | | | **24,863,964** | **25,052,174** | **188,210** | **24,554,070** | **(498,104)** |
| **Operating Total** | | | | **31,002,701** | **33,099,543** | **2,096,842** | **31,432,603** | **(1,666,940)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 28070 | ISTIF Annual Authority Ctrl | 17582 | DT Dt Operating Master Project | 91,562,989 | 102,016,183 | 10,453,194 | 107,467,103 | 5,450,920 |
| | | 17608 | Dt Work Order Projects | 19,592,577 | 21,971,019 | 2,378,442 | 21,868,896 | (102,123) |
| **28070 Total** | | | | **111,155,566** | **123,987,202** | **12,831,636** | **129,335,999** | **5,348,797** |
| **Annual Projects - Authority Control Total** | | | | **111,155,566** | **123,987,202** | **12,831,636** | **129,335,999** | **5,348,797** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 15346 | DT Broadband Connectivity | | 350,000 | 350,000 | 500,000 | 150,000 |
| | | 16524 | AD Justis Project - City Adm. | 3,012,433 | 3,183,765 | 171,332 | 3,087,679 | (96,086) |
| | | 20315 | Mainframe Retirement Plan | 1,002,000 | 1,369,500 | 367,500 | 1,324,988 | (44,512) |
| | | 20355 | DT Fiber to Public Housing | 200,000 | | (200,000) | | |
| | | 20356 | DT VOIP Facilities Remediation | 250,000 | 400,000 | 150,000 | | (400,000) |

**Department: TIS General Services Agency - Technology**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 21814 | DT City Hall WiFi Improvements | | 155,000 | 155,000 | | (155,000) |
| **10020 Total** | | | | **4,464,433** | **5,458,265** | **993,832** | **4,912,667** | **(545,598)** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 22232 | DT Fiber to Public Housing COP | 2,500,000 | | (2,500,000) | | |
| **15384 Total** | | | | **2,500,000** | **0** | **(2,500,000)** | **0** | **0** |
| 28080 | ISTIF ContinuingAuthorityCtrl | 17610 | DT Telecom - Voip Project | 1,533,000 | 1,380,000 | (153,000) | 3,200,000 | 1,820,000 |
| | | 19672 | TI City Cloud Enhancement | 1,314,000 | 1,371,847 | 57,847 | 1,257,856 | (113,991) |
| | | 21487 | DT Projects | 200,000 | 200,000 | | 200,000 | |
| | | 21876 | DT Digital Divide Connectivity | 300,000 | 300,000 | | 300,000 | |
| | | 22233 | DT City Data Ctr Resiliency | 950,000 | 675,000 | (275,000) | 380,000 | (295,000) |
| | | 22549 | DT 49 SVN Broadcast System | | 800,000 | 800,000 | | (800,000) |
| **28080 Total** | | | | **4,297,000** | **4,726,847** | **429,847** | **5,337,856** | **611,009** |
| **Continuing Projects - Authority Control Total** | | | | **11,261,433** | **10,185,112** | **(1,076,321)** | **10,250,523** | **65,411** |
| **Total Uses of Funds** | | | | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |

**Department: HSS Health Service System**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 6,353,817 | 6,308,915 | (44,902) | 6,516,841 | 207,926 |
| Mandatory Fringe Benefits | 2,862,833 | 2,613,811 | (249,022) | 2,685,762 | 71,951 |
| Non-Personnel Services | 2,314,006 | 2,522,965 | 208,959 | 2,331,981 | (190,984) |
| Materials & Supplies | 61,362 | 44,459 | (16,903) | 39,593 | (4,866) |
| Services Of Other Depts | 1,958,716 | 2,371,932 | 413,216 | 2,377,140 | 5,208 |
| **Total Uses by Chart of Accounts** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Sources Summary** | | | | | |
| Charges for Services | 9,131 | 9,131 | | 9,131 | |
| Other Revenues | 450,000 | 460,000 | 10,000 | 640,958 | 180,958 |
| Expenditure Recovery | 13,091,603 | 13,392,951 | 301,348 | 13,301,228 | (91,723) |
| General Fund Support | | | | | |
| **Total Sources by Chart of Accounts** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Fund Summary** | | | | | |
| General Fund | 13,550,734 | 13,862,082 | 311,348 | 13,951,317 | 89,235 |
| **Total Uses by Funds** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Division Summary** | | | | | |
| HSS Health Service System | 13,550,734 | 13,862,082 | 311,348 | 13,951,317 | 89,235 |
| **Total Uses by Division** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 6,353,817 | 6,308,915 | (44,902) | 6,516,841 | 207,926 |
| | | | Mandatory Fringe Benefits | 2,862,833 | 2,613,811 | (249,022) | 2,685,762 | 71,951 |
| | | | Non-Personnel Services | 2,314,006 | 2,522,965 | 208,959 | 2,331,981 | (190,984) |
| | | | Materials & Supplies | 61,362 | 44,459 | (16,903) | 39,593 | (4,866) |
| | | | Services Of Other Depts | 1,958,716 | 2,371,932 | 413,216 | 2,377,140 | 5,208 |

**Department: HSS Health Service System**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| **10000 Total** | | | | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Operating Total** | | | | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Total Uses of Funds** | | | | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |

**Department: HOM Homelessness And Supportive Housing**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 29,672,035 | 34,209,776 | 4,537,741 | 36,447,470 | 2,237,694 |
| Mandatory Fringe Benefits | 11,606,349 | 12,425,708 | 819,359 | 13,234,079 | 808,371 |
| Non-Personnel Services | 29,519,392 | 29,643,373 | 123,981 | 29,570,604 | (72,769) |
| Aid Assistance | 2,754,382 | 2,754,382 | | 2,754,382 | |
| Capital Outlay | 535,023 | 500,000 | (35,023) | | (500,000) |
| City Grant Program | 460,562,875 | 484,875,091 | 24,312,216 | 501,637,140 | 16,762,049 |
| Materials & Supplies | 183,165 | 183,165 | | 164,848 | (18,317) |
| Programmatic Projects | 90,694,375 | 75,598,853 | (15,095,522) | 24,925,144 | (50,673,709) |
| Services Of Other Depts | 46,492,208 | 50,108,855 | 3,616,647 | 51,880,401 | 1,771,546 |
| Overhead and Allocations | | 1 | 1 | 1 | |
| **Total Uses by Chart of Accounts** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |
| **Sources Summary** | | | | | |
| Business Taxes | 233,381,407 | 218,445,150 | (14,936,257) | 221,520,150 | 3,075,000 |
| Intergovernmental: Federal | 66,460,426 | 62,799,252 | (3,661,174) | 62,799,252 | |
| Intergovernmental: State | 55,724,887 | 67,038,166 | 11,313,279 | | (67,038,166) |
| Charges for Services | | 6,683,325 | 6,683,325 | 8,971,642 | 2,288,317 |
| Rents & Concessions | 129,840 | 129,840 | | 129,840 | |
| Other Revenues | 775,000 | | (775,000) | | |
| Expenditure Recovery | 11,684,015 | 9,610,401 | (2,073,614) | 9,385,401 | (225,000) |
| IntraFund Transfers In | 18,825,945 | 22,366,301 | 3,540,356 | 23,091,926 | 725,625 |
| Beg Fund Balance - Budget Only | | | | 39,386,000 | 39,386,000 |
| General Fund Support | 285,038,284 | 303,226,769 | 18,188,485 | 295,329,858 | (7,896,911) |
| **Total Sources by Chart of Accounts** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |
| **Fund Summary** | | | | | |
| Community Health Services Fund | 609,494 | 631,550 | 22,056 | 631,550 | |
| General Fund | 324,822,042 | 362,744,152 | 37,922,110 | 336,908,667 | (25,835,485) |
| Human Welfare Fund | 113,206,861 | 108,478,352 | (4,728,509) | 62,167,702 | (46,310,650) |
| Our City Our Home Fund | 233,381,407 | 218,445,150 | (14,936,257) | 260,906,150 | 42,461,000 |
| **Total Uses by Funds** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |

**Department: HOM Homelessness And Supportive Housing**

## Division Summary

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| HOM ADMINISTRATION | 20,987,547 | 24,102,414 | 3,114,867 | 24,851,093 | 748,679 |
| HOM PROGRAMS | 651,032,257 | 666,196,790 | 15,164,533 | 635,762,976 | (30,433,814) |
| **Total Uses by Division** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 24,996,837 | 29,193,138 | 4,196,301 | 31,282,256 | 2,089,118 |
| | | | Mandatory Fringe Benefits | 9,575,912 | 10,596,044 | 1,020,132 | 11,281,268 | 685,224 |
| | | | Non-Personnel Services | 27,849,593 | 28,029,991 | 180,398 | 27,962,308 | (67,683) |
| | | | Aid Assistance | 301,264 | 301,264 | | 301,264 | |
| | | | City Grant Program | 160,486,036 | 168,354,998 | 7,868,962 | 169,710,754 | 1,355,756 |
| | | | Materials & Supplies | 183,165 | 183,165 | | 164,848 | (18,317) |
| | | | Services Of Other Depts | 42,461,285 | 44,646,536 | 2,185,251 | 46,887,325 | 2,240,789 |
| | | | Overhead and Allocations | (11,435,911) | (12,419,511) | (983,600) | (12,845,355) | (425,844) |
| **10000 Total** | | | | **254,418,181** | **268,885,625** | **14,467,444** | **274,744,668** | **5,859,043** |
| **Operating Total** | | | | **254,418,181** | **268,885,625** | **14,467,444** | **274,744,668** | **5,859,043** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 11346 | HO 440 Turk Building | | 155,234 | 155,234 | 160,027 | 4,793 |
| | | 17129 | HO Shelter And Navigation Cent | 23,953,618 | 36,061,744 | 12,108,126 | 22,575,997 | (13,485,747) |
| | | 17702 | HN Whole Person Care Pilot | 8,221,593 | 27,410,841 | 19,189,248 | 8,971,642 | (18,439,199) |
| | | 20938 | Housing for Homeless | 13,312,209 | 4,107,548 | (9,204,661) | 4,107,548 | |
| | | 21815 | 260 Golden Gate Seismic | 535,023 | 500,000 | (35,023) | | (500,000) |
| **10020 Total** | | | | **46,022,443** | **68,235,367** | **22,212,924** | **35,815,214** | **(32,420,153)** |
| 10030 | GF Human Services Care | 17560 | HS Human Services Care | 18,825,945 | 22,366,301 | 3,540,356 | 23,091,926 | 725,625 |
| **10030 Total** | | | | **18,825,945** | **22,366,301** | **3,540,356** | **23,091,926** | **725,625** |
| 10582 | SR OCOH Nov18 PropCHomelessSvc | 21528 | HOM AffordHousing-GenHomeless | 85,720,063 | 83,515,000 | (2,205,063) | 96,082,000 | 12,567,000 |
| | | 21529 | HOM AffordHousing-Under Age 30 | 30,992,541 | 17,328,000 | (13,664,541) | 29,536,000 | 12,208,000 |

**Department: HOM Homelessness And Supportive Housing**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 21530 | HOM AffordHousing-Families | 38,875,000 | 27,565,000 | (11,310,000) | 36,920,000 | 9,355,000 |
| | | 21532 | HOM Homelessness Prevention | 46,676,282 | 52,771,000 | 6,094,718 | 55,392,000 | 2,621,000 |
| | | 21533 | HOM Shelter and Hygiene | 31,117,521 | 37,266,150 | 6,148,629 | 42,976,150 | 5,710,000 |
| **10582 Total** | | | | **233,381,407** | **218,445,150** | **(14,936,257)** | **260,906,150** | **42,461,000** |
| **Continuing Projects - Authority Control Total** | | | | **298,229,795** | **309,046,818** | **10,817,023** | **319,813,290** | **10,766,472** |
| **Grants Projects** | | | | | | | | |
| 11580 | SR Community Health-Grants | 10038139 | HOM FY23 SB Mckinney PATH | 609,494 | | (609,494) | | |
| | | 10039359 | HOM FY24 SB Mckinney PATH | | 631,550 | 631,550 | 631,550 | |
| **11580 Total** | | | | **609,494** | **631,550** | **22,056** | **631,550** | **0** |
| 12960 | SR Human Welfare-Grants | 10038144 | HOM FY23 250 Kearny VASH | 2,453,118 | | (2,453,118) | | |
| | | 10038146 | HOM FY23 CoC AO Budget | 5,643,326 | | (5,643,326) | | |
| | | 10038244 | San Francisco HMIS 2015 | 396,000 | | (396,000) | | |
| | | 10038246 | Rita da Cascia Positive Match | 188,775 | | (188,775) | | |
| | | 10038247 | Hope House (Consolidated) | 2,106,439 | | (2,106,439) | | |
| | | 10038584 | El Dorado/Midori | 406,206 | | (406,206) | | |
| | | 10038586 | Hotel Isabel | 225,448 | | (225,448) | | |
| | | 10038587 | Veterans Academy | 358,694 | | (358,694) | | |
| | | 10038588 | Veterans Commons | 455,791 | | (455,791) | | |
| | | 10038589 | SF HMIS Expansion | 320,712 | | (320,712) | | |
| | | 10038590 | TNDC Ambassador Hotel | 1,128,240 | | (1,128,240) | | |
| | | 10038591 | TNDC Franciscan Towers 2 | 1,195,045 | | (1,195,045) | | |
| | | 10038592 | Cadillac/William Penn | 1,807,584 | | (1,807,584) | | |
| | | 10038593 | Canon Barcus Community House | 795,086 | | (795,086) | | |
| | | 10038619 | Glide Cecil William Comm House | 662,599 | | (662,599) | | |
| | | 10038620 | Hazel Betsey | 293,523 | | (293,523) | | |
| | | 10038621 | Knox | 406,206 | | (406,206) | | |
| | | 10038622 | Juan Pifarre Plaza | 163,848 | | (163,848) | | |
| | | 10038623 | CHP Scattered Sites | 1,043,454 | | (1,043,454) | | |
| | | 10038624 | Richardson Hall/ 55 Laguna | 293,241 | | (293,241) | | |
| | | 10038625 | CCCYO Scattered Sites | 1,800,164 | | (1,800,164) | | |

**Department: HOM Homelessness And Supportive Housing**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038626 | Dir Accss Hsng Chrnic Alchlics | 1,648,319 | | (1,648,319) | | |
| | | 10038628 | Franciscan Towers | 1,195,045 | | (1,195,045) | | |
| | | 10038629 | Henry Hotel | 1,245,213 | | (1,245,213) | | |
| | | 10038630 | CoC Planning 2021 | 1,250,000 | | (1,250,000) | | |
| | | 10038631 | Dir Acc Hsng Empress/Folsm Dor | 1,309,656 | | (1,309,656) | | |
| | | 10038632 | Mission Housing Sth Prk Residn | 338,672 | | (338,672) | | |
| | | 10038633 | THC-Baldwin House | 3,521,976 | | (3,521,976) | | |
| | | 10038634 | TNDC Scattered Sites | 1,084,062 | | (1,084,062) | | |
| | | 10038635 | 3rd Strt Hmless Youth RRH Prgm | 597,904 | | (597,904) | | |
| | | 10038636 | 1296 Shotwell | 444,442 | | (444,442) | | |
| | | 10038637 | Mission Bay | 299,518 | | (299,518) | | |
| | | 10038638 | Rnt Asstnce for Hmless Vets II | 562,594 | | (562,594) | | |
| | | 10038640 | Hope House for Veterans | 1,029,208 | | (1,029,208) | | |
| | | 10038641 | 1036 Mission | 1,123,411 | | (1,123,411) | | |
| | | 10038642 | 95 Laguna Senior Housing | 560,916 | | (560,916) | | |
| | | 10038643 | Bayview Hill Gardens | 526,270 | | (526,270) | | |
| | | 10038644 | Canon Kip | 2,099,352 | | (2,099,352) | | |
| | | 10038645 | HPP Housing Plus | 602,884 | | (602,884) | | |
| | | 10038646 | Rapid Re-Housing for TAY | 304,480 | | (304,480) | | |
| | | 10038647 | Compass Rapid Rehousing | 1,012,317 | | (1,012,317) | | |
| | | 10038648 | THC-National, Crown, Winton | 3,966,593 | | (3,966,593) | | |
| | | 10038649 | Mission Bay South 9 | 1,591,605 | | (1,591,605) | | |
| | | 10038650 | San Fran Coordin Entry Expan | 997,570 | | (997,570) | | |
| | | 10038651 | Youth Coordinated Entry | 225,000 | | (225,000) | | |
| | | 10038652 | Hamilton Famly Rapid Rehousing | 1,245,912 | | (1,245,912) | | |
| | | 10038653 | DV Coordinated Entry | 882,911 | | (882,911) | | |
| | | 10038654 | Larkin Strt YAC Collaborative | 443,708 | | (443,708) | | |
| | | 10038655 | AWS Rapid Rehousing | 1,528,590 | | (1,528,590) | | |
| | | 10038656 | LGBT Center Host Home Program | 368,177 | | (368,177) | | |
| | | 10038657 | 681 Florida | 956,019 | | (956,019) | | |

**Department: HOM Homelessness And Supportive Housing**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038658 | Integrated Services Network | 993,797 | | (993,797) | | |
| | | 10038659 | 1300 Fourth | 548,064 | | (548,064) | | |
| | | 10038660 | Mary Helen Rogers Senr Commnty | 359,287 | | (359,287) | | |
| | | 10038661 | Lyric | 1,309,998 | | (1,309,998) | | |
| | | 10038662 | Rent Asstnce for Hmless Vets I | 703,215 | | (703,215) | | |
| | | 10038663 | Bishop Swing Community House | 513,407 | | (513,407) | | |
| | | 10038664 | Treasure Island Consolidated | 2,931,560 | | (2,931,560) | | |
| | | 10038665 | TNDC Folsom Dore | 660,588 | | (660,588) | | |
| | | 10038666 | Allen Hotel | 712,602 | | (712,602) | | |
| | | 10038667 | San Francisco HMIS 2016 | 33,909 | | (33,909) | | |
| | | 10038668 | Eddy and Taylor | 330,836 | | (330,836) | | |
| | | 10038669 | Housing for Survivors | 1,647,846 | | (1,647,846) | | |
| | | 10039361 | HOM FY24 250 Kearny VASH | | 2,453,118 | 2,453,118 | 2,453,118 | |
| | | 10039364 | HOM FY24 CoC AO Budget | | 5,643,326 | 5,643,326 | 5,643,326 | |
| | | 10039368 | El Dorado/Midori | | 365,662 | 365,662 | 365,662 | |
| | | 10039369 | Veterans Academy | | 358,694 | 358,694 | 358,694 | |
| | | 10039370 | Veterans Commons | | 416,149 | 416,149 | 416,149 | |
| | | 10039371 | SF HMIS Expansion | | 716,712 | 716,712 | 716,712 | |
| | | 10039372 | TNDC Franciscan Towers 2 | | 15,650,848 | 15,650,848 | 15,650,848 | |
| | | 10039373 | Glide Cecil William Comm House | | 604,457 | 604,457 | 604,457 | |
| | | 10039383 | Hazel Betsey | | 266,109 | 266,109 | 266,109 | |
| | | 10039395 | CHP Scattered Sites | | 1,014,815 | 1,014,815 | 1,014,815 | |
| | | 10039398 | Richardson Hall/ 55 Laguna | | 4,452,876 | 4,452,876 | 4,452,876 | |
| | | 10039414 | CCCYO Scattered Sites | | 1,619,657 | 1,619,657 | 1,619,657 | |
| | | 10039417 | Dir Accss Hsng Chrnic Alchlics | | 1,494,069 | 1,494,069 | 1,494,069 | |
| | | 10039421 | 3rd Strt Hmless Youth RRH Prgm | | 556,578 | 556,578 | 556,578 | |
| | | 10039427 | 1296 Shotwell | | 399,215 | 399,215 | 399,215 | |
| | | 10039432 | Mission Bay | | 273,638 | 273,638 | 273,638 | |
| | | 10039433 | Rnt Asstnce for Hmless Vets II | | 507,842 | 507,842 | 507,842 | |
| | | 10039434 | Hope House for Veterans | | 1,030,314 | 1,030,314 | 1,030,314 | |

**Department: HOM Homelessness And Supportive Housing**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039446 | Rapid Re-Housing for TAY | | 2,336,472 | 2,336,472 | 2,336,472 | |
| | | 10039449 | San Fran Coordin Entry Expan | | 997,570 | 997,570 | 997,570 | |
| | | 10039450 | Youth Coordinated Entry | | 225,000 | 225,000 | 225,000 | |
| | | 10039452 | DV Coordinated Entry | | 882,911 | 882,911 | 882,911 | |
| | | 10039457 | Larkin Strt YAC Collaborative | | 444,106 | 444,106 | 444,106 | |
| | | 10039458 | AWS Rapid Rehousing | | 1,379,412 | 1,379,412 | 1,379,412 | |
| | | 10039462 | LGBT Center Host Home Program | | 368,177 | 368,177 | 368,177 | |
| | | 10039470 | Integrated Services Network | | 993,797 | 993,797 | 993,797 | |
| | | 10039472 | 1300 Fourth | | 492,006 | 492,006 | 492,006 | |
| | | 10039473 | Mary Helen Rogers Senr Commnty | | 371,163 | 371,163 | 371,163 | |
| | | 10039474 | Lyric | | 1,178,246 | 1,178,246 | 1,178,246 | |
| | | 10039475 | Rent Asstnce for Hmless Vets I | | 642,430 | 642,430 | 642,430 | |
| | | 10039476 | Bishop Swing Community House | | 468,479 | 468,479 | 468,479 | |
| | | 10039477 | Treasure Island Consolidated | | 2,639,096 | 2,639,096 | 2,639,096 | |
| | | 10039478 | TNDC Folsom Dore | | 599,723 | 599,723 | 599,723 | |
| | | 10039479 | Allen Hotel | | 712,602 | 712,602 | 712,602 | |
| | | 10039480 | San Francisco HMIS 2016 | | 33,909 | 33,909 | 33,909 | |
| | | 10039481 | Eddy and Taylor | | 296,874 | 296,874 | 296,874 | |
| | | 10039482 | Housing for Survivors | | 2,338,149 | 2,338,149 | 2,338,149 | |
| | | 10039501 | Hope House | | 3,608,623 | 3,608,623 | 3,608,623 | |
| | | 10039502 | CoC Planning 2022 | | 1,250,000 | 1,250,000 | 1,250,000 | |
| | | 10039834 | 78 Haight | | 969,546 | 969,546 | 969,546 | |
| | | 10039835 | 180 Jones | | 1,095,332 | 1,095,332 | 1,095,332 | |
| | | 10040222 | HOM VETERAN AFFAIRS ONE SYSTEM | | 20,000 | 20,000 | 20,000 | |
| **12960 Total** | | | | **65,850,932** | **62,167,702** | **(3,683,230)** | **62,167,702** | **0** |
| **Grants Projects Total** | | | | **66,460,426** | **62,799,252** | **(3,661,174)** | **62,799,252** | **0** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 203646 | HOM PROGRAMS | 5,555,473 | 3,256,859 | (2,298,614) | 3,256,859 | |
| **10060 Total** | | | | **5,555,473** | **3,256,859** | **(2,298,614)** | **3,256,859** | **0** |

**Department: HOM Homelessness And Supportive Housing**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| **Work Orders/Overhead Total** | | | | **5,555,473** | **3,256,859** | **(2,298,614)** | **3,256,859** | **0** |
| **Continuing Projects - Project Control** | | | | | | | | |
| 12920 | SR Human Welfare-Grants Sta | 10038927 | HHAP 3 | 47,355,929 | | (47,355,929) | | |
| | | 10039905 | HHAP 4 | | 40,696,894 | 40,696,894 | | (40,696,894) |
| | | 10040254 | HHIP | | 3,668,050 | 3,668,050 | | (3,668,050) |
| | | 10040256 | PATH CITED | | 1,945,706 | 1,945,706 | | (1,945,706) |
| **12920 Total** | | | | **47,355,929** | **46,310,650** | **(1,045,279)** | **0** | **(46,310,650)** |
| **Continuing Projects - Project Control Total** | | | | **47,355,929** | **46,310,650** | **(1,045,279)** | **0** | **(46,310,650)** |
| **Total Uses of Funds** | | | | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |

**Department: HRD Human Resources**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 27,916,678 | 31,058,809 | 3,142,131 | 31,423,707 | 364,898 |
| Mandatory Fringe Benefits | 10,757,292 | 11,092,985 | 335,693 | 11,320,908 | 227,923 |
| Non-Personnel Services | 91,711,970 | 94,033,154 | 2,321,184 | 97,114,095 | 3,080,941 |
| Materials & Supplies | 368,689 | 440,516 | 71,827 | 407,220 | (33,296) |
| Programmatic Projects | 4,231,000 | 5,455,279 | 1,224,279 | 1,807,567 | (3,647,712) |
| Services Of Other Depts | 7,698,897 | 9,484,604 | 1,785,707 | 8,530,190 | (954,414) |
| **Total Uses by Chart of Accounts** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |
| **Sources Summary** | | | | | |
| Other Revenues | 138,425 | 146,103 | 7,678 | 150,462 | 4,359 |
| Expenditure Recovery | 123,931,221 | 130,649,063 | 6,717,842 | 133,978,775 | 3,329,712 |
| General Fund Support | 18,614,880 | 20,770,181 | 2,155,301 | 16,474,450 | (4,295,731) |
| **Total Sources by Chart of Accounts** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |
| **Fund Summary** | | | | | |
| General Fund | 41,837,101 | 47,883,244 | 6,046,143 | 42,869,222 | (5,014,022) |
| General Services Fund | 100,847,425 | 103,682,103 | 2,834,678 | 107,734,465 | 4,052,362 |
| **Total Uses by Funds** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |
| **Division Summary** | | | | | |
| HRD Administration | 9,585,625 | 7,325,573 | (2,260,052) | 6,379,558 | (946,015) |
| HRD Equal Emplymt Opportunity | 8,132,608 | 9,206,806 | 1,074,198 | 9,989,846 | 783,040 |
| HRD Employee Relations | 4,969,260 | 7,812,553 | 2,843,293 | 4,827,108 | (2,985,445) |
| HRD Recruit-Assess-Client Svc | 12,517,853 | 12,810,037 | 292,184 | 13,680,426 | 870,389 |
| HRD Workers Compensation | 100,709,000 | 103,536,000 | 2,827,000 | 107,584,003 | 4,048,003 |
| HRD Workforce Development | 6,770,180 | 10,874,378 | 4,104,198 | 8,142,746 | (2,731,632) |
| **Total Uses by Division** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|

**Department: HRD Human Resources**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 16,917,279 | 18,006,866 | 1,089,587 | 18,991,367 | 984,501 |
| | | | Mandatory Fringe Benefits | 6,051,374 | 6,004,213 | (47,161) | 6,278,528 | 274,315 |
| | | | Non-Personnel Services | 1,544,443 | 1,459,443 | (85,000) | 944,370 | (515,073) |
| | | | Materials & Supplies | 132,960 | 132,960 | | 119,664 | (13,296) |
| | | | Services Of Other Depts | 5,708,220 | 5,778,611 | 70,391 | 6,759,391 | 980,780 |
| | | | Overhead and Allocations | (1,502,692) | (1,502,692) | | (1,502,692) | |
| **10000 Total** | | | | **28,851,584** | **29,879,401** | **1,027,817** | **31,590,628** | **1,711,227** |
| 12460 | SR Workers' Compensation | | Salaries | 7,913,352 | 8,305,641 | 392,289 | 8,572,519 | 266,878 |
| | | | Mandatory Fringe Benefits | 3,557,595 | 3,612,730 | 55,135 | 3,714,059 | 101,329 |
| | | | Non-Personnel Services | 86,067,095 | 88,431,388 | 2,364,293 | 92,146,376 | 3,714,988 |
| | | | Materials & Supplies | 180,406 | 180,406 | | 180,406 | |
| | | | Services Of Other Depts | 1,487,860 | 1,503,143 | 15,283 | 1,467,951 | (35,192) |
| | | | Overhead and Allocations | 1,502,692 | 1,502,692 | | 1,502,692 | |
| **12460 Total** | | | | **100,709,000** | **103,536,000** | **2,827,000** | **107,584,003** | **4,048,003** |
| **Operating Total** | | | | **129,560,584** | **133,415,401** | **3,854,817** | **139,174,631** | **5,759,230** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17358 | HR Tuition Reimbursement | 9,000 | 9,000 | | 9,000 | |
| | | 17360 | Labor Relations | 1,600,514 | 4,410,439 | 2,809,925 | 1,358,778 | (3,051,661) |
| | | 17363 | Hr Trainee Program | 163,655 | 165,978 | 2,323 | 170,518 | 4,540 |
| | | 17364 | Leave Management | 413,232 | 419,977 | 6,745 | 431,940 | 11,963 |
| | | 17366 | It Project Hire | 490,992 | | (490,992) | | |
| | | 20992 | HR SF Fellows Program | 2,990,000 | 3,480,000 | 490,000 | 1,080,000 | (2,400,000) |
| | | 22015 | ExpAuth-Auto Machinists 1414 | 4,000 | 4,000 | | 4,000 | |
| | | 22016 | ExpAuth-Bldg Inspectors Assoc. | 10,000 | 10,000 | | 10,000 | |
| | | 22017 | ExpAuth-Consolidated Crafts | 4,500 | 4,500 | | 4,500 | |
| | | 22018 | ExpAuth-Carpenters, Local 22 | 5,000 | 5,000 | | 5,000 | |
| | | 22019 | ExpAuth-DeputySheriffs'Assoc | 5,000 | 5,000 | | 5,000 | |
| | | 22020 | ExpAuth-Electrical Workers,L6 | 8,000 | 8,000 | | 8,000 | |
| | | 22021 | ExpAuth-FirefightersL798 Unit1 | 20,000 | 20,000 | | 20,000 | |
| | | 22022 | ExpAuth-FirefightersL798 Unit2 | 3,000 | 3,000 | | 3,000 | |

**Department: HRD Human Resources**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| | | 22023 | ExpAuth-IFPTE, Local 21 | 1,000,000 | | (1,000,000) | | |
| | | 22024 | ExpAuth-Laborers, Local 261 | 152,472 | 7,500 | (144,972) | 7,500 | |
| | | 22025 | ExpAuth-MunicipalExecAssoc | 356,580 | 250,000 | (106,580) | 250,000 | |
| | | 22026 | ExpAuth-Plumbers, Local 38 | 7,500 | 7,500 | | 7,500 | |
| | | 22027 | ExpAuth-Police Officers, L911 | 5,000 | 5,000 | | 5,000 | |
| | | 22028 | ExpAuth-DeputyProbationOfficer | 20,000 | 20,000 | | 20,000 | |
| | | 22029 | ExpAuth-SF City Workers United | 2,000 | 4,000 | 2,000 | 4,000 | |
| | | 22030 | ExpAuth-SEIU Local 1021, Misc | 120,000 | 120,000 | | 120,000 | |
| | | 22031 | ExpAuth-SEIU L1021,StaffNurses | 275,000 | 275,000 | | 275,000 | |
| | | 22032 | ExpAuth-SheetMetalWorkers,L104 | 750 | 750 | | 750 | |
| | | 22033 | ExpAuth-SheriffsMgrSupervisor | 5,000 | 5,000 | | 5,000 | |
| | | 22034 | ExpAuth-StationaryEngineer,L39 | 8,000 | 8,000 | | 8,000 | |
| | | 22035 | ExpAuth-Teamsters, 853 | 6,000 | 6,000 | | 6,000 | |
| | | 22036 | ExpAuth-TeamstersL856MultiUnit | 20,000 | 20,000 | | 20,000 | |
| | | 22037 | ExpAuth-Teamsters, L856SupvRN | 100,000 | 100,000 | | 100,000 | |
| | | 22038 | ExpAuth-TWU Local 250-A, 7410 | 2,500 | 2,500 | | 2,500 | |
| | | 22039 | ExpAuth-TWU, Local 200, SEAM | 6,000 | 6,000 | | 6,000 | |
| | | 22040 | ExpAuth-TWU, L250-A, MultiUnit | 15,000 | 15,000 | | 15,000 | |
| | | 22041 | ExpAuth-UnrepresentedEmployees | 30,000 | 30,000 | | 30,000 | |
| **10010 Total** | | | | **7,858,695** | **9,427,144** | **1,568,449** | **3,991,986** | **(5,435,158)** |
| **Annual Projects - Authority Control Total** | | | | **7,858,695** | **9,427,144** | **1,568,449** | **3,991,986** | **(5,435,158)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17358 | HR Tuition Reimbursement | | 29,972 | 29,972 | 29,972 | |
| | | 17367 | HR Fingerprinting | 350,000 | 350,000 | | 350,000 | |
| | | 20357 | HIRING MODERNIZATION | 2,242,200 | 2,575,293 | 333,093 | 2,001,094 | (574,199) |
| | | 21748 | Reinvestment Initiatives | 205,049 | 208,104 | 3,055 | 213,503 | 5,399 |
| | | 22023 | ExpAuth-IFPTE, Local 21 | | 1,000,000 | 1,000,000 | 1,000,000 | |
| | | 22431 | HRD-Local 261 Apprenticeship | | 100,000 | 100,000 | 100,000 | |
| | | 22432 | HRD-Local 1414 Apprenticeship | | 15,000 | 15,000 | 15,000 | |
| | | 22446 | HRD Career Center | | 755,909 | 755,909 | 461,494 | (294,415) |

**Department: HRD Human Resources**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 22550 | Internet-Employee Portal | | 1,075,729 | 1,075,729 | 727,567 | (348,162) |
| **10020 Total** | | | | **2,797,249** | **6,110,007** | **3,312,758** | **4,898,630** | **(1,211,377)** |
| **Continuing Projects - Authority Control Total** | | | | **2,797,249** | **6,110,007** | **3,312,758** | **4,898,630** | **(1,211,377)** |
| **Grants Projects** | | | | | | | | |
| 12550 | SR Grants; GSF Continuing | 10038208 | HRD Fish Fellow Grant FY23 | 138,425 | | (138,425) | | |
| | | 10039615 | HRD Fish Fellow Grant FY24 | | 146,103 | 146,103 | 150,462 | 4,359 |
| **12550 Total** | | | | **138,425** | **146,103** | **7,678** | **150,462** | **4,359** |
| **Grants Projects Total** | | | | **138,425** | **146,103** | **7,678** | **150,462** | **4,359** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 232025 | HRD Recruit-Assess-Client Svc | 1,407,896 | 1,288,563 | (119,333) | 1,324,611 | 36,048 |
| | | 232029 | HRD Workforce Development | 921,677 | 1,178,129 | 256,452 | 1,063,367 | (114,762) |
| **10060 Total** | | | | **2,329,573** | **2,466,692** | **137,119** | **2,387,978** | **(78,714)** |
| **Work Orders/Overhead Total** | | | | **2,329,573** | **2,466,692** | **137,119** | **2,387,978** | **(78,714)** |
| **Total Uses of Funds** | | | | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |

**Department: HRC Human Rights Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 3,447,410 | 4,195,617 | 748,207 | 4,362,212 | 166,595 |
| Mandatory Fringe Benefits | 1,352,887 | 1,573,854 | 220,967 | 1,619,232 | 45,378 |
| Non-Personnel Services | 300,616 | 150,616 | (150,000) | 149,951 | (665) |
| City Grant Program | 1,612,900 | 1,547,416 | (65,484) | 1,547,416 | |
| Materials & Supplies | 29,437 | 29,437 | | 26,493 | (2,944) |
| Programmatic Projects | 7,555,000 | 10,615,205 | 3,060,205 | 10,615,205 | |
| Services Of Other Depts | 797,423 | 1,049,219 | 251,796 | 1,028,185 | (21,034) |
| **Total Uses by Chart of Accounts** | **15,095,673** | **19,161,364** | **4,065,691** | **19,348,694** | **187,330** |
| **Sources Summary** | | | | | |
| Expenditure Recovery | 99,600 | 5,099,600 | 5,000,000 | 5,099,600 | |
| General Fund Support | 14,996,073 | 14,061,764 | (934,309) | 14,249,094 | 187,330 |
| **Total Sources by Chart of Accounts** | **15,095,673** | **19,161,364** | **4,065,691** | **19,348,694** | **187,330** |
| **Fund Summary** | | | | | |
| General Fund | 15,095,673 | 19,161,364 | 4,065,691 | 19,348,694 | 187,330 |
| **Total Uses by Funds** | **15,095,673** | **19,161,364** | **4,065,691** | **19,348,694** | **187,330** |
| **Division Summary** | | | | | |
| HRC Human Rights Commission | 15,095,673 | 19,161,364 | 4,065,691 | 19,348,694 | 187,330 |
| **Total Uses by Division** | **15,095,673** | **19,161,364** | **4,065,691** | **19,348,694** | **187,330** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 3,340,551 | 4,085,332 | 744,781 | 4,248,661 | 163,329 |
| | | | Mandatory Fringe Benefits | 1,307,086 | 1,529,181 | 222,095 | 1,573,492 | 44,311 |
| | | | Non-Personnel Services | 300,616 | 150,616 | (150,000) | 149,951 | (665) |
| | | | City Grant Program | 1,612,900 | 1,547,416 | (65,484) | 1,547,416 | |
| | | | Materials & Supplies | 29,437 | 29,437 | | 26,493 | (2,944) |

**Department: HRC Human Rights Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Services Of Other Depts | 587,423 | 774,424 | 187,001 | 753,390 | (21,034) |
| **10000 Total** | | | | **7,178,013** | **8,116,406** | **938,393** | **8,299,403** | **182,997** |
| **Operating Total** | | | | **7,178,013** | **8,116,406** | **938,393** | **8,299,403** | **182,997** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 20990 | Opportunities for All | 775,000 | 64,795 | (710,205) | 64,795 | |
| | | 21748 | Reinvestment Initiatives | 6,752,660 | 10,590,163 | 3,837,503 | 10,594,496 | 4,333 |
| | | 22070 | HRC CBO Grant Pool | 390,000 | 390,000 | | 390,000 | |
| **10020 Total** | | | | **7,917,660** | **11,044,958** | **3,127,298** | **11,049,291** | **4,333** |
| **Continuing Projects - Authority Control Total** | | | | **7,917,660** | **11,044,958** | **3,127,298** | **11,049,291** | **4,333** |
| **Total Uses of Funds** | | | | **15,095,673** | **19,161,364** | **4,065,691** | **19,348,694** | **187,330** |

**Department: HSA Human Services**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 249,700,306 | 259,909,610 | 10,209,304 | 270,770,934 | 10,861,324 |
| Mandatory Fringe Benefits | 116,947,954 | 116,504,745 | (443,209) | 121,063,907 | 4,559,162 |
| Non-Personnel Services | 45,975,813 | 45,877,413 | (98,400) | 51,358,618 | 5,481,205 |
| Aid Assistance | 20,683,571 | 16,613,495 | (4,070,076) | 11,733,495 | (4,880,000) |
| Aid Payments | 422,985,293 | 454,471,475 | 31,486,182 | 474,904,378 | 20,432,903 |
| Capital Outlay | 1,067,519 | 1,451,243 | 383,724 | | (1,451,243) |
| City Grant Program | 156,455,222 | 177,852,284 | 21,397,062 | 159,892,086 | (17,960,198) |
| Debt Service | | | | 2,600,463 | 2,600,463 |
| Materials & Supplies | 3,914,664 | 3,914,664 | | 3,525,854 | (388,810) |
| Other Support/Care of Persons | 1,010,000 | 1,010,000 | | 1,010,000 | |
| Programmatic Projects | 680,000 | 183,500 | (496,500) | 680,000 | 496,500 |
| Services Of Other Depts | 86,027,452 | 89,752,675 | 3,725,223 | 90,493,644 | 740,969 |
| Intrafund Transfers Out | 18,825,945 | 22,366,301 | 3,540,356 | 23,091,926 | 725,625 |
| **Total Uses by Chart of Accounts** | **1,124,273,739** | **1,189,907,405** | **65,633,666** | **1,211,125,305** | **21,217,900** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 319,712,917 | 335,641,715 | 15,928,798 | 342,556,346 | 6,914,631 |
| Intergovernmental: State | 472,615,712 | 496,032,999 | 23,417,287 | 491,022,202 | (5,010,797) |
| Charges for Services | 1,587,875 | 1,561,225 | (26,650) | 1,561,225 | |
| Rents & Concessions | 100,000 | 100,000 | | 100,000 | |
| Other Revenues | 2,175,472 | 2,324,523 | 149,051 | 80,000 | (2,244,523) |
| Interest & Investment Income | 300,000 | 288,000 | (12,000) | 288,000 | |
| Expenditure Recovery | 20,903,431 | 21,009,428 | 105,997 | 21,009,428 | |
| Transfers In | 14,474,316 | 15,348,156 | 873,840 | 15,298,156 | (50,000) |
| General Fund Support | 292,404,016 | 317,601,359 | 25,197,343 | 339,209,948 | 21,608,589 |
| **Total Sources by Chart of Accounts** | **1,124,273,739** | **1,189,907,405** | **65,633,666** | **1,211,125,305** | **21,217,900** |

**Department: HSA Human Services**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Fund Summary** | | | | | |
| General Fund | 1,040,540,632 | 1,089,501,839 | 48,961,207 | 1,127,072,311 | 37,570,472 |
| Gift and Other Exp Trust Fund | 95,472 | | (95,472) | | |
| Human Welfare Fund | 73,864,544 | 91,577,608 | 17,713,064 | 75,282,035 | (16,295,573) |
| Senior Citizens Program Fund | 9,773,091 | 8,827,958 | (945,133) | 8,770,959 | (56,999) |
| **Total Uses by Funds** | **1,124,273,739** | **1,189,907,405** | **65,633,666** | **1,211,125,305** | **21,217,900** |
| **Division Summary** | | | | | |
| HSA Disability & Aging Svc | 482,840,113 | 489,256,266 | 6,416,153 | 513,676,371 | 24,420,105 |
| HSA Admin Support (HSA) | 150,241,184 | 173,893,002 | 23,651,818 | 174,275,373 | 382,371 |
| HSA Benefits & Family Support | 491,192,442 | 526,758,137 | 35,565,695 | 523,173,561 | (3,584,576) |
| **Total Uses by Division** | **1,124,273,739** | **1,189,907,405** | **65,633,666** | **1,211,125,305** | **21,217,900** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 236,264,564 | 246,038,601 | 9,774,037 | 257,120,500 | 11,081,899 |
| | | | Mandatory Fringe Benefits | 114,654,821 | 114,219,769 | (435,052) | 118,768,596 | 4,548,827 |
| | | | Non-Personnel Services | 39,535,790 | 40,058,343 | 522,553 | 45,568,548 | 5,510,205 |
| | | | Aid Assistance | 14,489,366 | 7,421,266 | (7,068,100) | 7,541,266 | 120,000 |
| | | | Aid Payments | 422,985,293 | 454,471,475 | 31,486,182 | 474,904,378 | 20,432,903 |
| | | | City Grant Program | 58,691,802 | 61,781,483 | 3,089,681 | 63,524,431 | 1,742,948 |
| | | | Debt Service | | | | 2,600,463 | 2,600,463 |
| | | | Materials & Supplies | 3,888,099 | 3,888,099 | | 3,499,289 | (388,810) |
| | | | Other Support/Care of Persons | 10,000 | 10,000 | | 10,000 | |
| | | | Services Of Other Depts | 84,552,780 | 88,185,461 | 3,632,681 | 88,859,523 | 674,062 |
| | | | Intrafund Transfers Out | 18,825,945 | 22,366,301 | 3,540,356 | 23,091,926 | 725,625 |
| **10000 Total** | | | | **993,898,460** | **1,038,440,798** | **44,542,338** | **1,085,488,920** | **47,048,122** |
| **Operating Total** | | | | **993,898,460** | **1,038,440,798** | **44,542,338** | **1,085,488,920** | **47,048,122** |

**Continuing Projects - Authority Control**

**Department: HSA Human Services**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 10000 | Operating | | 21,817,023 | 21,817,023 | 11,817,023 | (10,000,000) |
| | | 15811 | Facility Impr & Maint c | | 1,101,243 | 1,101,243 | | (1,101,243) |
| | | 17553 | CWS-FC-Title IV-E Waiver | | (1,000,000) | (1,000,000) | | 1,000,000 |
| | | 17554 | SF Connected Prg | 356,554 | 361,720 | 5,166 | 371,487 | 9,767 |
| | | 17556 | Community Living Fund | 9,074,626 | 9,198,519 | 123,893 | 9,217,806 | 19,287 |
| | | 17559 | HS Fire Victim Assistance Fund | 2,078,940 | 2,082,978 | 4,038 | 2,082,978 | |
| | | 17561 | IPO | 1,060,073 | 1,906,900 | 846,827 | 1,909,966 | 3,066 |
| | | 17562 | HS Jobs Now Programs | 9,751,406 | 9,716,601 | (34,805) | 9,744,665 | 28,064 |
| | | 17565 | HS Working Families Credit | 1,000,000 | 1,000,000 | | 1,000,000 | |
| | | 17566 | CalWIN | 4,606,031 | 4,692,557 | 86,526 | 4,759,466 | 66,909 |
| | | 21014 | HS Benefits Connectors | 680,000 | 183,500 | (496,500) | 680,000 | 496,500 |
| | | 21784 | HS 1235 Mission | 1,067,519 | | (1,067,519) | | |
| | | 88888 | CoVid PPE & Scarce Resources | 16,967,023 | | (16,967,023) | | |
| **10020 Total** | | | | **46,642,172** | **51,061,041** | **4,418,869** | **41,583,391** | **(9,477,650)** |
| 12890 | SR Community Living | 17552 | Child Svcs Fund-W&I Art5 | 148,607 | 121,957 | (26,650) | 121,957 | |
| **12890 Total** | | | | **148,607** | **121,957** | **(26,650)** | **121,957** | **0** |
| 12965 | SR Nov 2016 Prop I Dignity | 20354 | Nov 16 Prop I dignity Fund | 70,533,343 | 71,720,183 | 1,186,840 | 74,670,183 | 2,950,000 |
| **12965 Total** | | | | **70,533,343** | **71,720,183** | **1,186,840** | **74,670,183** | **2,950,000** |
| **Continuing Projects - Authority Control Total** | | | | **117,324,122** | **122,903,181** | **5,579,059** | **116,375,531** | **(6,527,650)** |
| **Grants Projects** | | | | | | | | |
| 12910 | SR Human Welfare-Grants Oth | 10038901 | HS CH Guaranteed Income - Tipp | 1,000,000 | 1,500,000 | 500,000 | | (1,500,000) |
| | | 10038902 | HS CH Guaranteed Income - Cran | 500,000 | | (500,000) | | |
| | | 10038903 | HS CH Guaranteed Income - Gees | 500,000 | | (500,000) | | |
| | | 10040021 | HS FS CSNS | | 744,523 | 744,523 | | (744,523) |
| **12910 Total** | | | | **2,000,000** | **2,244,523** | **244,523** | **0** | **(2,244,523)** |
| 12960 | SR Human Welfare-Grants | 10037027 | HS PA Refugee RESS FFYs22-23 | 9,057 | 26,715 | 17,658 | | (26,715) |
| | | 10038234 | HS PA Refugee ORSA FFYs23-24 | 7,376 | | (7,376) | | |
| | | 10038235 | HS PA Refugee RESS FFYs23-24 | 110,384 | 179,286 | 68,902 | | (179,286) |
| | | 10039485 | HS PA Refugee ORSA FFYs24-25 | | 7,376 | 7,376 | 7,376 | |
| | | 10039486 | HS PA Refugee RESS FFYs24-25 | | 110,384 | 110,384 | 110,384 | |

**Department: HSA Human Services**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10040266 | HS PA CalAIM JI Round 2 Fed | | 83,771 | 83,771 | 28,067 | (55,704) |
| **12960 Total** | | | | **126,817** | **407,532** | **280,715** | **145,827** | **(261,705)** |
| 14520 | SR Senior Citizens-Grants Sta | 10037991 | HS AG HICAP Aug FY22 | 53,308 | | (53,308) | | |
| | | 10038214 | HS AG Omb State GF FY23 | 129,479 | | (129,479) | | |
| | | 10038215 | HS AG Omb PH L&C Pg Fnd FY23 | 4,611 | | (4,611) | | |
| | | 10038216 | HS AG Omb SHF CP Accnt FY23 | 21,698 | | (21,698) | | |
| | | 10038217 | HS AG Omb SNF QAF FY23 | 21,903 | | (21,903) | | |
| | | 10038218 | HS AG HICAP Reim FY23 | 139,971 | | (139,971) | | |
| | | 10038219 | HS AG HICAP State FY23 | 70,766 | | (70,766) | | |
| | | 10038221 | HS AG Con Nutr IIIC1 FY23 | 295,637 | | (295,637) | | |
| | | 10038222 | HS AG HDM Nutr IIIC2 FY23 | 1,729,094 | | (1,729,094) | | |
| | | 10038473 | HS AG Admin State GF FY23 | 100,000 | | (100,000) | | |
| | | 10038582 | HS AG CalVet MHSA FY23-FY24 | 57,000 | 57,000 | | | (57,000) |
| | | 10038825 | HS AG ADRC Infr FY23 | 509,019 | | (509,019) | | |
| | | 10038938 | HS AG HCBS NI FY23 | 1,052,073 | | (1,052,073) | | |
| | | 10039272 | HS AG Omb State GF FY24 | | 129,479 | 129,479 | 129,479 | |
| | | 10039273 | HS AG Omb PH L&C Pg Fnd FY24 | | 4,611 | 4,611 | 4,611 | |
| | | 10039274 | HS AG Omb SHF CP Accnt FY23 | | 21,698 | 21,698 | 21,698 | |
| | | 10039275 | HS AG Omb SNF QAF FY24 | | 21,903 | 21,903 | 21,903 | |
| | | 10039277 | HS AG Con Nutr IIIC1 FY24 ST | | 295,637 | 295,637 | 295,637 | |
| | | 10039278 | HS AG HDM Nutr IIIC2 FY24 ST | | 1,729,094 | 1,729,094 | 1,729,094 | |
| | | 10039315 | HS AG Admin State GF FY24 | | 100,000 | 100,000 | 100,001 | 1 |
| | | 10039334 | HS AG HICAP Reim FY24/25 | | 105,265 | 105,265 | 105,265 | |
| | | 10039335 | HS AG HICAP State FY24/25 | | 52,592 | 52,592 | 52,592 | |
| | | 10039451 | HS AG ADRC Infr FY24 | | 355,404 | 355,404 | 355,404 | |
| | | 10039454 | HS AG HICAP AUG FY24/25 | | 39,981 | 39,981 | 39,981 | |
| | | 10039530 | HS AG CalFresh Exp FFY24 State | | 54,427 | 54,427 | 54,427 | |
| **14520 Total** | | | | **4,184,559** | **2,967,091** | **(1,217,468)** | **2,910,092** | **(56,999)** |
| 14560 | SR Senior Citizens-Grants | 10038123 | HS AG Elder Abuse Prev FY23 | 10,999 | | (10,999) | | |
| | | 10038220 | HS AG Supp Svcs IIIB FY23 | 1,106,597 | | (1,106,597) | | |

**Department: HSA Human Services**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038221 | HS AG Con Nutr IIIC1 FY23 | 831,955 | | (831,955) | | |
| | | 10038222 | HS AG HDM Nutr IIIC2 FY23 | 778,471 | | (778,471) | | |
| | | 10038223 | HS AG Prev Hlth IIID FY23 | 56,909 | | (56,909) | | |
| | | 10038224 | HS AG Fam Caregiver Svc FY23 | 412,267 | | (412,267) | | |
| | | 10038225 | HS AG Omb LTC Svcs VIIA FY23 | 37,259 | | (37,259) | | |
| | | 10038226 | HS AG NSIP Con Nutr IIIC1 FY23 | 743,320 | | (743,320) | | |
| | | 10038227 | HS AG NSIP HDM Nutr IIIC2 FY23 | 1,336,848 | | (1,336,848) | | |
| | | 10038228 | HS AG CalFresh Healthy FFY23 | 125,587 | | (125,587) | | |
| | | 10038229 | HS AG HICAP SHIP FY23 | 93,018 | | (93,018) | | |
| | | 10038230 | HS AG MIPPA AAA MIPPA FFY23 | 14,083 | | (14,083) | | |
| | | 10038231 | HS AG MIPPA ADRC MIPPA FFY23 | 11,668 | | (11,668) | | |
| | | 10038232 | HS AG MIPPA HICAP MIPPA FFY23 | 29,551 | | (29,551) | | |
| | | 10039269 | HS AG Elder Abuse Prev FY24 | | 10,999 | 10,999 | 10,999 | |
| | | 10039270 | HS AG Con Nutr IIIC1 FY24 Fed | | 930,899 | 930,899 | 930,899 | |
| | | 10039271 | HS AG HDM Nutr IIIC2 FY24 Fed | | 871,054 | 871,054 | 871,054 | |
| | | 10039276 | HS AG Supp Svcs IIIB FY24 | | 915,069 | 915,069 | 915,069 | |
| | | 10039279 | HS AG Prev Hlth IIID FY24 | | 162,425 | 162,425 | 162,425 | |
| | | 10039280 | HS AG Fam Caregiver Svc FY24 | | 412,267 | 412,267 | 412,267 | |
| | | 10039281 | HS AG Omb LTC Svcs VIIA FY24 | | 37,259 | 37,259 | 37,259 | |
| | | 10039282 | HS AG NSIP Con Nutr IIIC1 FY24 | | 743,320 | 743,320 | 743,320 | |
| | | 10039283 | HS AG NSIP HDM Nutr IIIC2 FY24 | | 1,336,848 | 1,336,848 | 1,336,848 | |
| | | 10039336 | HS AG HICAP SHIP FY24/25 | | 71,923 | 71,923 | 71,923 | |
| | | 10039456 | HS AG CalFresh Healthy FFY24 | | 246,190 | 246,190 | 246,190 | |
| | | 10039460 | HS AG MIPPA AAA MIPPA FFY24 | | 23,192 | 23,192 | 23,192 | |
| | | 10039463 | HS AG MIPPA ADRC MIPPA FFY24 | | 19,188 | 19,188 | 19,188 | |
| | | 10039468 | HS AG MIPPA HICAP MIPPA FFY24 | | 38,400 | 38,400 | 38,400 | |
| | | 10039484 | HS AG CalFresh Exp FFY24 Fed | | 41,834 | 41,834 | 41,834 | |
| **14560 Total** | | | | **5,588,532** | **5,860,867** | **272,335** | **5,860,867** | **0** |
| 14820 | SR ETF-Gift | 10038233 | HS AG Hospital Council FY23 | 95,472 | | (95,472) | | |
| **14820 Total** | | | | **95,472** | **0** | **(95,472)** | **0** | **0** |

**Department: HSA Human Services**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| **Grants Projects Total** | | | | **11,995,380** | **11,480,013** | **(515,367)** | **8,916,786** | **(2,563,227)** |
| **Continuing Projects - Project Control** | | | | | | | | |
| 12920 | SR Human Welfare-Grants Sta | 10029771 | HS AD CCR&ICWA Cty Liaison 2 | 302,537 | 307,464 | 4,927 | 316,001 | 8,537 |
| | | 10038241 | HS CH HNP Round 2 | 147,020 | | (147,020) | | |
| | | 10038704 | HS CH THP Round 3 | 459,200 | | (459,200) | | |
| | | 10038705 | HS CH HNP Round 3 | 147,020 | | (147,020) | | |
| | | 10039775 | HS CH Guaranteed Income Grant | | 3,500,000 | 3,500,000 | | (3,500,000) |
| | | 10039779 | HS CH HNMP Round 1 | | 303,668 | 303,668 | | (303,668) |
| | | 10039780 | HS CH THP Round 4 | | 2,042,421 | 2,042,421 | | (2,042,421) |
| | | 10039992 | HS CH THP Round 5 | | 2,042,421 | 2,042,421 | | (2,042,421) |
| | | 10039994 | HS CH HNMP Round 2 | | 303,668 | 303,668 | | (303,668) |
| | | 10040034 | HS CH CCCPP | | 8,500,000 | 8,500,000 | | (8,500,000) |
| | | 10040268 | HS PA CalAIM JI Round 2 State | | 83,771 | 83,771 | 28,067 | (55,704) |
| **12920 Total** | | | | **1,055,777** | **17,083,413** | **16,027,636** | **344,068** | **(16,739,345)** |
| **Continuing Projects - Project Control Total** | | | | **1,055,777** | **17,083,413** | **16,027,636** | **344,068** | **(16,739,345)** |
| **Total Uses of Funds** | | | | **1,124,273,739** | **1,189,907,405** | **65,633,666** | **1,211,125,305** | **21,217,900** |

**Department: JUV Juvenile Probation**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 19,551,800 | 20,524,022 | 972,222 | 21,026,944 | 502,922 |
| Mandatory Fringe Benefits | 10,345,568 | 10,579,724 | 234,156 | 10,499,844 | (79,880) |
| Non-Personnel Services | 5,123,123 | 3,991,859 | (1,131,264) | 3,456,304 | (535,555) |
| Capital Outlay | 2,354,346 | 3,119,742 | 765,396 | 417,126 | (2,702,616) |
| City Grant Program | 235,000 | | (235,000) | | |
| Materials & Supplies | 393,800 | 389,347 | (4,453) | 350,413 | (38,934) |
| Programmatic Projects | 3,933,073 | 1,236,293 | (2,696,780) | 229,890 | (1,006,403) |
| Services Of Other Depts | 10,598,316 | 9,421,871 | (1,176,445) | 9,321,185 | (100,686) |
| **Total Uses by Chart of Accounts** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 1,366,060 | 1,958,140 | 592,080 | 1,575,140 | (383,000) |
| Intergovernmental: State | 18,543,073 | 16,522,492 | (2,020,581) | 14,949,554 | (1,572,938) |
| Charges for Services | 3,000 | 3,000 | | 3,000 | |
| Expenditure Recovery | 180,000 | 205,638 | 25,638 | 180,000 | (25,638) |
| Other Financing Sources | 1,476,000 | (476,000) | (1,952,000) | | 476,000 |
| General Fund Support | 30,966,893 | 31,049,588 | 82,695 | 28,594,012 | (2,455,576) |
| **Total Sources by Chart of Accounts** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fund | 1,476,000 | (476,000) | (1,952,000) | | 476,000 |
| General Fund | 32,883,271 | 33,612,782 | 729,511 | 30,748,568 | (2,864,214) |
| Public Protection Fund | 18,175,755 | 16,126,076 | (2,049,679) | 14,553,138 | (1,572,938) |
| **Total Uses by Funds** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |
| **Division Summary** | | | | | |
| JUV Community Investments | | 5,835,081 | 5,835,081 | 5,547,093 | (287,988) |
| JUV Probation Services | 13,011,695 | 9,240,218 | (3,771,477) | 8,359,246 | (880,972) |
| JUV Juvenile Hall | 18,083,548 | 18,795,614 | 712,066 | 17,903,041 | (892,573) |
| JUV Children's Baseline | 20,892 | | (20,892) | | |
| JUV General | 21,418,891 | 15,391,945 | (6,026,946) | 13,492,326 | (1,899,619) |

**Department: JUV Juvenile Probation**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Total Uses by Division** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |

## Reserved Appropriations

**Controller Reserves**

| | |
|---|---|
| 10016881 | Juv - Facilities Maintenance |
| 10034485 | YGC Elevators - East & West |

| | | |
|---|---|---|
| **Controller Reserves: Total** | **0** | **0** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 15,761,533 | 15,413,240 | (348,293) | 15,600,813 | 187,573 |
| | | | Mandatory Fringe Benefits | 7,957,962 | 7,254,894 | (703,068) | 7,154,223 | (100,671) |
| | | | Non-Personnel Services | 3,940,742 | 3,673,648 | (267,094) | 3,063,301 | (610,347) |
| | | | Materials & Supplies | 389,347 | 389,347 | | 350,413 | (38,934) |
| | | | Services Of Other Depts | 3,955,341 | 3,942,890 | (12,451) | 4,130,192 | 187,302 |
| **10000 Total** | | | | **32,004,925** | **30,674,019** | **(1,330,906)** | **30,298,942** | **(375,077)** |
| **Operating Total** | | | | **32,004,925** | **30,674,019** | **(1,330,906)** | **30,298,942** | **(375,077)** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 15785 | JP Juv - Facilities Maintenanc | 378,346 | 397,263 | 18,917 | 417,126 | 19,863 |
| **10010 Total** | | | | **378,346** | **397,263** | **18,917** | **417,126** | **19,863** |
| **Annual Projects - Authority Control Total** | | | | **378,346** | **397,263** | **18,917** | **417,126** | **19,863** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 19555 | JP Juv - Ygc Capital Improveme | | 450,000 | 450,000 | | (450,000) |
| | | 20709 | YGC Replace HVAC Systems | | 1,676,000 | 1,676,000 | | (1,676,000) |
| | | 22202 | Juvenile Hall Replacement | 500,000 | | (500,000) | | |
| | | 22451 | JUV FFPSA Certainty Grant | | 415,500 | 415,500 | 32,500 | (383,000) |
| **10020 Total** | | | | **500,000** | **2,541,500** | **2,041,500** | **32,500** | **(2,509,000)** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 20708 | YGC Elevators - Modernization | 1,000,000 | | (1,000,000) | | |

**Department: JUV Juvenile Probation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 20709 | YGC Replace HVAC Systems | 476,000 | (476,000) | (952,000) | | 476,000 |
| **15384 Total** | | | | **1,476,000** | **(476,000)** | **(1,952,000)** | **0** | **476,000** |
| **Continuing Projects - Authority Control Total** | | | | **1,976,000** | **2,065,500** | **89,500** | **32,500** | **(2,033,000)** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10000575 | JUV Juvenile Re-Entry FY14-15 | 7,625 | | (7,625) | | |
| | | 10000576 | JUV Juvenile Re-Entry FY15-16 | 2,406 | | (2,406) | | |
| | | 10000577 | JUV Juvenile Re-Entry FY16-17 | 91,481 | | (91,481) | | |
| | | 10000580 | JUV YOBG FY10-11 | 10 | | (10) | | |
| | | 10000582 | JUV YOBG FY12-13 | 141,362 | | (141,362) | | |
| | | 10000583 | JUV YOBG FY13-14 | 272,960 | | (272,960) | | |
| | | 10000584 | JUV YOBG FY14-15 | 108,153 | | (108,153) | | |
| | | 10000586 | JUV YOBG FY16-17 | 393,453 | | (393,453) | | |
| | | 10029612 | JUV Juvenile Re-entry FY17-18 | 55,840 | | (55,840) | | |
| | | 10029614 | JUV YOBG FY17-18 | 308,693 | | (308,693) | | |
| | | 10033056 | JUV YOBG FY18-19 | 120,165 | | (120,165) | | |
| **13550 Total** | | | | **1,502,148** | **0** | **(1,502,148)** | **0** | **0** |
| 13720 | SR Public Protection-Grant Sta | 10023405 | Juvenile Probation Activities | 735,368 | | (735,368) | | |
| | | 10033432 | JUV Juvenile Re-entry FY19-20 | 119 | | (119) | | |
| | | 10033433 | JUV STC Core Training | 81,900 | | (81,900) | | |
| | | 10033434 | JUV YOBG FY19-20 | 729,597 | | (729,597) | | |
| | | 10036257 | JUV Juvenile Re-entry FY20-21 | 98,552 | | (98,552) | | |
| | | 10036258 | JUV YOBG FY20-21 | 2,048,589 | | (2,048,589) | | |
| | | 10037106 | JUV Juvenile Re-entry FY21-22 | 12,454 | | (12,454) | | |
| | | 10037107 | JUV YOBG FY21-22 | 514,098 | 1,130,050 | 615,952 | | (1,130,050) |
| | | 10038189 | JUV YOBG FY22-23 | 5,093,917 | | (5,093,917) | | |
| | | 10038197 | JUV JPAF FY22-23 | 4,881,303 | 451,226 | (4,430,077) | 1,377,412 | 926,186 |
| | | 10038199 | JUV Juvenile Re-entry FY22-23 | 123,910 | | (123,910) | | |
| | | 10038201 | FY22-23 DJJ Realignment | 2,353,800 | | (2,353,800) | | |
| | | 10039240 | JUV Cty Op Juv Facilit FY22-23 | | 1,072,479 | 1,072,479 | | (1,072,479) |
| | | 10039385 | JUV YOBG FY23-24 | | 4,967,311 | 4,967,311 | 4,967,311 | |

**Department: JUV Juvenile Probation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039388 | JUV STC Core Training FY23-24 | | 75,000 | 75,000 | 75,000 | |
| | | 10039428 | JUV DJJ Realignment FY23-24 | | 2,734,182 | 2,734,182 | 2,734,182 | |
| | | 10039430 | JUV JPAF FY23-24 | | 5,299,233 | 5,299,233 | 5,299,233 | |
| | | 10039804 | JUV FFPSA Block Grant FY21-22 | | 346,595 | 346,595 | | (346,595) |
| | | 10039864 | JUV Juvenile Re-entry FY23-24 | | 50,000 | 50,000 | 100,000 | 50,000 |
| **13720 Total** | | | | **16,673,607** | **16,126,076** | **(547,531)** | **14,553,138** | **(1,572,938)** |
| **Grants Projects Total** | | | | **18,175,755** | **16,126,076** | **(2,049,679)** | **14,553,138** | **(1,572,938)** |
| **Total Uses of Funds** | | | | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |

**Department: LLB Law Library**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 394,378 | 428,446 | 34,068 | 443,147 | 14,701 |
| Mandatory Fringe Benefits | 178,020 | 178,772 | 752 | 182,892 | 4,120 |
| Materials & Supplies | 6,000 | 6,000 | | 5,400 | (600) |
| Services Of Other Depts | 1,553,266 | 1,181,642 | (371,624) | 1,220,109 | 38,467 |
| **Total Uses by Chart of Accounts** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Sources Summary** | | | | | |
| General Fund Support | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| **Total Sources by Chart of Accounts** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Fund Summary** | | | | | |
| General Fund | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| **Total Uses by Funds** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Division Summary** | | | | | |
| LLB Law Library | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| **Total Uses by Division** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |

**Uses of Funds Detail Appropriation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 394,378 | 428,446 | 34,068 | 443,147 | 14,701 |
| | | | Mandatory Fringe Benefits | 178,020 | 178,772 | 752 | 182,892 | 4,120 |
| | | | Materials & Supplies | 6,000 | 6,000 | | 5,400 | (600) |
| | | | Services Of Other Depts | 1,553,266 | 1,181,642 | (371,624) | 1,220,109 | 38,467 |
| **10000 Total** | | | | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Operating Total** | | | | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Total Uses of Funds** | | | | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |

**Department: MYR Mayor**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 10,979,122 | 11,753,706 | 774,584 | 12,099,421 | 345,715 |
| Mandatory Fringe Benefits | 4,091,517 | 4,187,186 | 95,669 | 4,295,031 | 107,845 |
| Non-Personnel Services | 2,652,056 | 2,645,864 | (6,192) | 2,607,409 | (38,455) |
| Aid Assistance | 4,200,000 | 4,200,000 | | 4,200,000 | |
| City Grant Program | 95,838,431 | 92,152,291 | (3,686,140) | 87,111,258 | (5,041,033) |
| Debt Service | 2,727,919 | 5,828,541 | 3,100,622 | 15,320,396 | 9,491,855 |
| Materials & Supplies | 30,000 | 30,000 | | 27,000 | (3,000) |
| Other Support/Care of Persons | 79,908,586 | 56,327,920 | (23,580,666) | 60,994,195 | 4,666,275 |
| Programmatic Projects | 7,248,117 | 7,602,089 | 353,972 | 8,045,089 | 443,000 |
| Services Of Other Depts | 5,262,080 | 5,738,640 | 476,560 | 5,666,178 | (72,462) |
| Overhead and Allocations | 3,435,075 | 3,978,824 | 543,749 | 3,898,160 | (80,664) |
| Transfers Out | 2,250,000 | 2,250,000 | | 2,250,000 | |
| **Total Uses by Chart of Accounts** | **218,622,903** | **196,695,061** | **(21,927,842)** | **206,514,137** | **9,819,076** |
| **Sources Summary** | | | | | |
| Other Local Taxes | 2,172,000 | 3,234,000 | 1,062,000 | 3,557,000 | 323,000 |
| Intergovernmental: Other | 2,012,919 | 1,415,097 | (597,822) | 1,415,097 | |
| Rents & Concessions | 5,030,000 | 5,030,000 | | 5,030,000 | |
| Other Revenues | 17,667,534 | 17,385,534 | (282,000) | 19,600,034 | 2,214,500 |
| Expenditure Recovery | 32,360,504 | 36,074,008 | 3,713,504 | 37,088,396 | 1,014,388 |
| IntraFund Transfers In | 58,454 | 58,454 | | 58,454 | |
| Transfers In | 2,060,220 | | (2,060,220) | | |
| Beg Fund Balance - Budget Only | 4,506,178 | 3,530,000 | (976,178) | 3,530,000 | |
| General Fund Support | 152,755,094 | 129,967,968 | (22,787,126) | 136,235,156 | 6,267,188 |
| **Total Sources by Chart of Accounts** | **218,622,903** | **196,695,061** | **(21,927,842)** | **206,514,137** | **9,819,076** |

**Department: MYR Mayor**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Fund Summary** | | | | | |
| Culture and Recreation Fund | 2,940,028 | 3,234,000 | 293,972 | 3,557,000 | 323,000 |
| Community / Neighborhood Dev | 68,542,925 | 65,275,534 | (3,267,391) | 70,290,034 | 5,014,500 |
| General Fund | 140,866,174 | 123,035,527 | (17,830,647) | 127,517,103 | 4,481,576 |
| General Services Fund | 150,000 | 150,000 | | 150,000 | |
| LowMod Income Housing Asset Fd | 6,123,776 | 5,000,000 | (1,123,776) | 5,000,000 | |
| **Total Uses by Funds** | **218,622,903** | **196,695,061** | **(21,927,842)** | **206,514,137** | **9,819,076** |
| **Division Summary** | | | | | |
| MYR Office Of The Mayor | 10,265,452 | 10,893,489 | 628,037 | 11,206,215 | 312,726 |
| MYR Housing & Community Dev | 208,357,451 | 185,801,572 | (22,555,879) | 195,307,922 | 9,506,350 |
| **Total Uses by Division** | **218,622,903** | **196,695,061** | **(21,927,842)** | **206,514,137** | **9,819,076** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10038810 | 706 Mission - SOMA Stab | 200,000 | | 200,000 | |
| **Controller Reserves: Total** | | **200,000** | | **200,000** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 4,899,765 | 5,287,149 | 387,384 | 5,450,378 | 163,229 |
| | | | Mandatory Fringe Benefits | 1,995,608 | 2,018,583 | 22,975 | 2,075,870 | 57,287 |
| | | | Non-Personnel Services | 193,597 | 193,597 | | 193,597 | |
| | | | City Grant Program | 34,631 | 34,631 | | 34,631 | |
| | | | Debt Service | | 3,009,654 | 3,009,654 | 10,544,204 | 7,534,550 |
| | | | Materials & Supplies | 30,000 | 30,000 | | 27,000 | (3,000) |
| | | | Services Of Other Depts | 1,780,169 | 1,873,472 | 93,303 | 1,824,413 | (49,059) |
| **10000 Total** | | | | **8,933,770** | **12,447,086** | **3,513,316** | **20,150,093** | **7,703,007** |
| **Operating Total** | | | | **8,933,770** | **12,447,086** | **3,513,316** | **20,150,093** | **7,703,007** |

**Department: MYR Mayor**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17165 | Board Enhancements | 4,057,000 | | (4,057,000) | | |
| | | 17168 | Mohcd Children's Baseline | 1,658,507 | 1,658,507 | | 1,658,507 | |
| | | 17172 | Ellis Act | 155,887 | 158,147 | 2,260 | 162,522 | 4,375 |
| | | 17184 | MY Hope Sf Initiative | 1,158,089 | 1,308,089 | 150,000 | 1,308,089 | |
| | | 17195 | Moh-Low Income Capacity Bldg | 1,659,907 | 1,651,989 | (7,918) | 1,655,267 | 3,278 |
| | | 17198 | MO CBO Grant Pool | 46,524,781 | 48,681,653 | 2,156,872 | 42,469,871 | (6,211,782) |
| | | 17216 | Mohcd Transitional Age Youth B | 194,382 | 194,382 | | 194,382 | |
| | | 17229 | MY Mayor's Special-protocol Fund | 25,000 | 25,000 | | 25,000 | |
| | | 21672 | Midtown Operating Subsidy | 1,200,000 | 1,200,000 | | 1,200,000 | |
| **10010 Total** | | | | **56,633,553** | **54,877,767** | **(1,755,786)** | **48,673,638** | **(6,204,129)** |
| **Annual Projects - Authority Control Total** | | | | **56,633,553** | **54,877,767** | **(1,755,786)** | **48,673,638** | **(6,204,129)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17069 | GE Public Housing Rebuild Fund | 12,719,204 | 2,891,569 | (9,827,635) | 4,859,879 | 1,968,310 |
| | | 17070 | GE Public Safety Projects | 5,000 | 5,000 | | 5,000 | |
| | | 17196 | MY Low Income Housing | 10,000,000 | | (10,000,000) | | |
| | | 17231 | MY Mayor's Special-strategic P | 150,000 | 150,000 | | 150,000 | |
| | | 21520 | GF Rent Subsidies | 4,200,000 | 4,200,000 | | 4,200,000 | |
| | | 21636 | SnrOprSubsidy&Voucher | 4,125,000 | 125,000 | (4,000,000) | 125,000 | |
| | | 21748 | Reinvestment Initiatives | 10,850,000 | 10,850,000 | | 10,850,000 | |
| **10020 Total** | | | | **42,049,204** | **18,221,569** | **(23,827,635)** | **20,189,879** | **1,968,310** |
| 10569 | SR Afford Housing Enforcement | 22336 | Affordable Housing Enforcement | | 30,000 | 30,000 | 30,000 | |
| **10569 Total** | | | | **0** | **30,000** | **30,000** | **30,000** | **0** |
| 10580 | SR Citywide Affordable Housing | 17166 | MY Affordable Housing Fund-moh | 3,494,041 | | (3,494,041) | | |
| | | 17190 | MY Inclusionary Housing Reg | 2,980 | 3,500,000 | 3,497,020 | 3,500,000 | |
| **10580 Total** | | | | **3,497,021** | **3,500,000** | **2,979** | **3,500,000** | **0** |
| 10790 | SR Housing Program Fees | 17194 | MY Moh Loan Administration Fee | 295,034 | 295,034 | | 295,034 | |
| | | 17211 | MY Revenue From Rents & Leases | 30,000 | 30,000 | | 30,000 | |
| | | 20768 | 2016 HOUS GOB Repay MOHCD part | 1,000,000 | 1,000,000 | | 1,000,000 | |
| | | 22068 | Former SFRA Non-LMIHAF | 509,346 | 8,000,000 | 7,490,654 | | (8,000,000) |
| | | 22069 | Treasure Island Dev Cont-Hsng | 16,222,500 | 7,740,500 | (8,482,000) | 17,955,000 | 10,214,500 |

**Department: MYR Mayor**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| **10790 Total** | | | | **18,056,880** | **17,065,534** | **(991,346)** | **19,280,034** | **2,214,500** |
| 10795 | SR Housing Trust Fund | 17182 | MY Housing Trust Fund - Moh | 45,200,000 | 44,480,000 | (720,000) | 47,280,000 | 2,800,000 |
| **10795 Total** | | | | **45,200,000** | **44,480,000** | **(720,000)** | **47,280,000** | **2,800,000** |
| 10860 | SR Rincon Hill and SOMA CI | 19603 | MY Soma Stabilization Fund | 1,789,024 | 200,000 | (1,589,024) | 200,000 | |
| **10860 Total** | | | | **1,789,024** | **200,000** | **(1,589,024)** | **200,000** | **0** |
| 11802 | SR Culture & Rec Hotel Tax | 20290 | Cultural Districts | 2,940,028 | 3,234,000 | 293,972 | 3,557,000 | 323,000 |
| **11802 Total** | | | | **2,940,028** | **3,234,000** | **293,972** | **3,557,000** | **323,000** |
| 14190 | SR Low-mod Inc Housing NonBond | 17177 | MY Low-mod Housing Assets | 6,123,776 | 5,000,000 | (1,123,776) | 5,000,000 | |
| **14190 Total** | | | | **6,123,776** | **5,000,000** | **(1,123,776)** | **5,000,000** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **119,655,933** | **91,731,103** | **(27,924,830)** | **99,036,913** | **7,305,810** |
| **Grants Projects** | | | | | | | | |
| 12550 | SR Grants; GSF Continuing | 10037108 | MYR Strategic Grant FY22 | 150,000 | 150,000 | | 150,000 | |
| **12550 Total** | | | | **150,000** | **150,000** | **0** | **150,000** | **0** |
| **Grants Projects Total** | | | | **150,000** | **150,000** | **0** | **150,000** | **0** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 232055 | MYR Office Of The Mayor | 2,181,539 | 2,296,975 | 115,436 | 2,353,296 | 56,321 |
| | | 232065 | MYR Housing & Community Dev | 31,068,108 | 35,192,130 | 4,124,022 | 36,150,197 | 958,067 |
| **10060 Total** | | | | **33,249,647** | **37,489,105** | **4,239,458** | **38,503,493** | **1,014,388** |
| **Work Orders/Overhead Total** | | | | **33,249,647** | **37,489,105** | **4,239,458** | **38,503,493** | **1,014,388** |
| **Total Uses of Funds** | | | | **218,622,903** | **196,695,061** | **(21,927,842)** | **206,514,137** | **9,819,076** |

**Department: MTA Municipal Transportation Agency**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 642,700,360 | 624,015,243 | (18,685,117) | 633,719,759 | 9,704,516 |
| Mandatory Fringe Benefits | 303,356,590 | 345,414,521 | 42,057,931 | 294,463,644 | (50,950,877) |
| Non-Personnel Services | 247,122,886 | 259,520,795 | 12,397,909 | 249,300,613 | (10,220,182) |
| Capital Outlay | 36,352,061 | 65,210,058 | 28,857,997 | 111,259,026 | 46,048,968 |
| Debt Service | 22,980,226 | 27,850,760 | 4,870,534 | 27,850,760 | |
| Materials & Supplies | 74,590,391 | 74,590,552 | 161 | 74,590,551 | (1) |
| Programmatic Projects | 271,000 | | (271,000) | | |
| Services Of Other Depts | 101,104,492 | 109,711,028 | 8,606,536 | 116,783,022 | 7,071,994 |
| Overhead and Allocations | (37,716,442) | (33,952,656) | 3,763,786 | (41,763,765) | (7,811,109) |
| Transfers Out | 193,817,324 | 165,511,487 | (28,305,837) | 165,511,487 | |
| Intrafund Transfers Out | 39,262,064 | 45,387,369 | 6,125,305 | 46,331,369 | 944,000 |
| Transfer Adjustment - Uses | (233,079,388) | (210,898,856) | 22,180,532 | (211,842,856) | (944,000) |
| **Total Uses by Chart of Accounts** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 177,432,459 | 206,084,347 | 28,651,888 | 136,282,950 | (69,801,397) |
| Intergovernmental: Other | 121,006,370 | 124,239,639 | 3,233,269 | 124,239,639 | |
| Intergovernmental: State | 60,234,073 | 61,088,973 | 854,900 | 61,088,973 | |
| Charges for Services | 152,357,361 | 182,800,965 | 30,443,604 | 182,792,150 | (8,815) |
| Fines, Forfeiture, & Penalties | 98,609,197 | 101,282,266 | 2,673,069 | 101,282,266 | |
| Licenses, Permits,& Franchises | 19,530,556 | 19,921,167 | 390,611 | 19,921,167 | |
| Rents & Concessions | 121,921,370 | 139,849,506 | 17,928,136 | 139,849,506 | |
| Other Revenues | 18,248,894 | 22,509,428 | 4,260,534 | 59,738,396 | 37,228,968 |
| Interest & Investment Income | 12,147,776 | 12,390,731 | 242,955 | 12,313,034 | (77,697) |
| Expenditure Recovery | 3,884,254 | 4,384,254 | 500,000 | 4,392,504 | 8,250 |
| IntraFund Transfers In | 39,262,064 | 45,387,369 | 6,125,305 | 46,331,369 | 944,000 |
| Transfers In | 273,966,578 | 249,960,512 | (24,006,066) | 253,944,512 | 3,984,000 |
| Beg Fund Balance - Budget Only | 52,700,000 | | (52,700,000) | | |
| Transfer Adjustment-Source | (233,079,388) | (210,898,856) | 22,180,532 | (211,842,856) | (944,000) |
| General Fund Support | 472,540,000 | 513,360,000 | 40,820,000 | 535,870,000 | 22,510,000 |

**Department: MTA Municipal Transportation Agency**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Total Sources by Chart of Accounts** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |
| **Fund Summary** | | | | | |
| Municipal Transportation Agcy | 1,390,761,564 | 1,472,360,301 | 81,598,737 | 1,466,203,610 | (6,156,691) |
| **Total Uses by Funds** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |
| **Division Summary** | | | | | |
| MTASS Sustainable Streets | 220,198,406 | 223,487,303 | 3,288,897 | 229,903,869 | 6,416,566 |
| MTAHR Human Resources | 30,964,818 | 31,154,816 | 189,998 | 31,754,582 | 599,766 |
| MTAFA Fit Finance & Info Tech | 98,156,424 | 95,567,302 | (2,589,122) | 96,163,743 | 596,441 |
| MTAED Executive Director | 7,686,570 | 8,909,648 | 1,223,078 | 9,126,430 | 216,782 |
| MTABD Board Of Directors | 675,178 | 685,495 | 10,317 | 703,357 | 17,862 |
| MTACC CV-Captl Progr & Constr | 46,132,928 | 68,379,051 | 22,246,123 | 111,119,535 | 42,740,484 |
| MTATS Transit Svc Division | 783,308,057 | 753,965,600 | (29,342,457) | 767,839,569 | 13,873,969 |
| MTAAW Agency-wide | 121,906,815 | 206,078,875 | 84,172,060 | 134,274,434 | (71,804,441) |
| MTASA Safety | 7,558,685 | 7,646,796 | 88,111 | 7,798,535 | 151,739 |
| MTACO Communications | 8,345,324 | 8,313,399 | (31,925) | 8,451,913 | 138,514 |
| MTAGA Government Affairs | 2,143,042 | 2,282,841 | 139,799 | 2,346,741 | 63,900 |
| MTATZ Taxi & Accessible Svc | 39,787,917 | 39,852,706 | 64,789 | 39,949,207 | 96,501 |
| MTAST Chief Strategy Office | 23,897,400 | 26,036,469 | 2,139,069 | 26,771,695 | 735,226 |
| **Total Uses by Division** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |

## Reserved Appropriations

**Controller Reserves**

| | | | | |
|---|---|---|---|---|
| 10011999 | Tsf-Transit Cap Maint & Progra | 16,699,000 | | 36,981,000 | |
| 10012000 | MT Tsf-Transit Svc&Reliability | 443,054 | | 905,204 | |
| 10012001 | MT Tsf-Transit Srvc Exp&Realib | 4,300,739 | | 14,483,261 | |
| 10035881 | MT IPIC SOMA | 2,526,980 | | 5,881,755 | |
| **Controller Reserves: Total** | | **23,969,773** | | **58,251,220** | |

## Uses of Funds Detail Appropriation

**Department: MTA Municipal Transportation Agency**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 22260 | MTA TS Op Annual Account Ctrl | | Salaries | 525,680,529 | 507,195,269 | (18,485,260) | 513,933,994 | 6,738,725 |
| | | | Mandatory Fringe Benefits | 216,554,056 | 256,013,349 | 39,459,293 | 202,209,045 | (53,804,304) |
| | | | Non-Personnel Services | 122,193,569 | 135,871,263 | 13,677,694 | 125,951,039 | (9,920,224) |
| | | | Materials & Supplies | 66,967,799 | 66,967,799 | | 66,967,799 | |
| | | | Services Of Other Depts | 23,424,622 | 28,756,858 | 5,332,236 | 33,765,111 | 5,008,253 |
| | | | Overhead and Allocations | (66,223,769) | (88,104,450) | (21,880,681) | (22,060,520) | 66,043,930 |
| | | | Transfers Out | 1,565,891 | 1,565,891 | | 1,565,891 | |
| | | | Intrafund Transfers Out | 21,414,335 | 26,284,869 | 4,870,534 | 26,284,869 | |
| | | | Transfer Adjustment - Uses | (22,980,226) | (27,850,760) | (4,870,534) | (27,850,760) | |
| **22260 Total** | | | | **888,596,806** | **906,700,088** | **18,103,282** | **920,766,468** | **14,066,380** |
| 22261 | MTA TS DSF REVBD S2017 (NEW) | | Debt Service | 9,994,204 | 9,991,371 | (2,833) | 9,991,371 | |
| **22261 Total** | | | | **9,994,204** | **9,991,371** | **(2,833)** | **9,991,371** | **0** |
| 22267 | MTA TS DSF REVBND S2021A | | Debt Service | 8,210,722 | 13,084,089 | 4,873,367 | 13,084,089 | |
| **22267 Total** | | | | **8,210,722** | **13,084,089** | **4,873,367** | **13,084,089** | **0** |
| 22268 | MTA TS DSF REVBND S2021B | | Debt Service | 179,200 | 179,200 | | 179,200 | |
| **22268 Total** | | | | **179,200** | **179,200** | **0** | **179,200** | **0** |
| 22269 | MTA TS DSF REVBND S2021C | | Debt Service | 3,030,209 | 3,030,209 | | 3,030,209 | |
| **22269 Total** | | | | **3,030,209** | **3,030,209** | **0** | **3,030,209** | **0** |
| 22870 | MTA SS Op Annual Account Ctrl | | Salaries | 70,050,877 | 68,585,843 | (1,465,034) | 71,056,079 | 2,470,236 |
| | | | Mandatory Fringe Benefits | 33,854,825 | 34,576,368 | 721,543 | 35,837,917 | 1,261,549 |
| | | | Non-Personnel Services | 95,250,586 | 95,068,136 | (182,450) | 94,848,600 | (219,536) |
| | | | Materials & Supplies | 5,252,433 | 5,252,433 | | 5,252,433 | |
| | | | Services Of Other Depts | 11,889,700 | 12,542,872 | 653,172 | 12,628,878 | 86,006 |
| | | | Overhead and Allocations | 29,416,518 | 30,875,323 | 1,458,805 | 30,806,426 | (68,897) |
| | | | Transfers Out | 192,251,433 | 163,945,596 | (28,305,837) | 163,945,596 | |
| | | | Transfer Adjustment - Uses | (192,251,433) | (163,945,596) | 28,305,837 | (163,945,596) | |
| **22870 Total** | | | | **245,714,939** | **246,900,975** | **1,186,036** | **250,430,333** | **3,529,358** |
| 23426 | MTA SS DSF REVBND S2021C | | Debt Service | 1,565,891 | 1,565,891 | | 1,565,891 | |
| **23426 Total** | | | | **1,565,891** | **1,565,891** | **0** | **1,565,891** | **0** |
| **Operating Total** | | | | **1,157,291,971** | **1,181,451,823** | **24,159,852** | **1,199,047,561** | **17,595,738** |

**Department: MTA Municipal Transportation Agency**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 22420 | MTA TS CAP DEV IMPACT PRJ | 18846 | MT Ipic-market Octavia Transit | 395,000 | | (395,000) | | |
| | | 80224 | MT 10035881 IPIC SOMA | 550,000 | 2,526,980 | 1,976,980 | 5,881,755 | 3,354,775 |
| | | 80225 | MT 10035882 IPIC HUB | 339,200 | (2,000,000) | (2,339,200) | | 2,000,000 |
| **22420 Total** | | | | **1,284,200** | **526,980** | **(757,220)** | **5,881,755** | **5,354,775** |
| 22540 | MTA TS SPE REV TIDF | 18850 | MT Tsf-transit Cap Maint & Pro | 6,837,861 | 6,699,000 | (138,861) | 26,981,000 | 20,282,000 |
| **22540 Total** | | | | **6,837,861** | **6,699,000** | **(138,861)** | **26,981,000** | **20,282,000** |
| 22890 | MTA SS ContinuingAuthorityCtrl | 19693 | MS Vision Zero D7-Addback | 250,000 | | (250,000) | | |
| | | 80372 | MS Citywide Addback | 21,000 | | (21,000) | | |
| **22890 Total** | | | | **271,000** | **0** | **(271,000)** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **8,393,061** | **7,225,980** | **(1,167,081)** | **32,862,755** | **25,636,775** |
| **Grants Projects** | | | | | | | | |
| 22320 | MTA TS OPR ANNUAL-FED | 10017934 | Ada Paratransit Operating Supp | 4,887,414 | 4,985,162 | 97,748 | 4,985,162 | |
| **22320 Total** | | | | **4,887,414** | **4,985,162** | **97,748** | **4,985,162** | **0** |
| 22330 | MTA TS OPR ANNUAL-STA | 10017942 | Expanded Svc fod Disadvantaged | 17,489,073 | 17,489,073 | | 17,489,073 | |
| **22330 Total** | | | | **17,489,073** | **17,489,073** | **0** | **17,489,073** | **0** |
| 22331 | MTA TS COVID STIMULUS FUND-FED | 10037465 | ARP 5307 Transit Opr Assist | 172,545,045 | 201,099,185 | 28,554,140 | 131,297,788 | (69,801,397) |
| **22331 Total** | | | | **172,545,045** | **201,099,185** | **28,554,140** | **131,297,788** | **(69,801,397)** |
| 22350 | MTA TS OPR ANNUAL-REG | 10033251 | Metro T-Third Street - Generic | 2,125,000 | 2,125,000 | | 2,125,000 | |
| **22350 Total** | | | | **2,125,000** | **2,125,000** | **0** | **2,125,000** | **0** |
| **Grants Projects Total** | | | | **197,046,532** | **225,698,420** | **28,651,888** | **155,897,023** | **(69,801,397)** |
| **Work Orders/Overhead** | | | | | | | | |
| 22265 | MTA OH OPR AGENCYWIDE NEW | 103745 | MTASS Sustainable Streets | 10,313,826 | 10,305,626 | (8,200) | 10,326,200 | 20,574 |
| | | 103758 | MTAHR Human Resources | 23,639,602 | 23,504,978 | (134,624) | 24,061,586 | 556,608 |
| | | 103773 | MTAFA Fit Finance & Info Tech | 48,121,927 | 46,739,792 | (1,382,135) | 46,684,763 | (55,029) |
| | | 103776 | MTAED Executive Director | 7,686,570 | 8,909,648 | 1,223,078 | 9,126,430 | 216,782 |
| | | 103788 | MTABD Board Of Directors | 675,178 | 685,495 | 10,317 | 703,357 | 17,862 |
| | | 139648 | MTAAW Agency-wide | 84,792,325 | 89,846,693 | 5,054,368 | 93,204,390 | 3,357,697 |
| | | 175644 | MTACO Communications | 8,345,324 | 8,313,399 | (31,925) | 8,451,913 | 138,514 |
| | | 175649 | MTAGA Government Affairs | 2,143,042 | 2,282,841 | 139,799 | 2,346,741 | 63,900 |

**Department: MTA Municipal Transportation Agency**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| | | 210685 | MTAST Chief Strategy Office | 3,258,949 | 3,221,686 | (37,263) | 3,224,983 | 3,297 |
| | | | Transfer Adjustment - Uses | (188,976,743) | (193,810,158) | (4,833,415) | (198,130,363) | (4,320,205) |
| **22265 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 22305 | MTA TS OPR PROJ SUP-PSF NEW | 103745 | MTASS Sustainable Streets | 1,523,698 | 1,526,747 | 3,049 | 1,486,433 | (40,314) |
| | | 103773 | MTAFA Fit Finance & Info Tech | 2,139,464 | 2,402,416 | 262,952 | 2,328,321 | (74,095) |
| | | 138672 | MTACC CV-Captl Progr & Constr | 4,270,176 | 3,633,677 | (636,499) | 3,412,624 | (221,053) |
| | | 138753 | MTATS Transit Svc Division | 1,045,642 | 1,048,951 | 3,309 | 1,048,953 | 2 |
| | | | Transfer Adjustment - Uses | (8,978,980) | (8,611,791) | 367,189 | (8,276,331) | 335,460 |
| **22305 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Work Orders/Overhead Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Continuing Projects - Project Control** | | | | | | | | |
| 22431 | MTA TS CAP TSF TRANSIT | 10012000 | MT Tsf-Transit Svc&Reliability | | 443,054 | 443,054 | 905,204 | 462,150 |
| | | 10012001 | MT Tsf-Transit Srvc Exp&Realib | | 4,300,739 | 4,300,739 | 14,483,261 | 10,182,522 |
| **22431 Total** | | | | **0** | **4,743,793** | **4,743,793** | **15,388,465** | **10,644,672** |
| 22455 | MTA TS CAP Projects Prop B Fun | 10034129 | MT SFMTA Pop Growth Alloc | 13,520,000 | 32,120,000 | 18,600,000 | 38,740,000 | 6,620,000 |
| **22455 Total** | | | | **13,520,000** | **32,120,000** | **18,600,000** | **38,740,000** | **6,620,000** |
| 22481 | MTA TS SPE REV TCM Tax | 10036279 | MT Prop D TCM Tax | 7,847,729 | 9,102,500 | 1,254,771 | 10,046,500 | 944,000 |
| | | | Transfer Adjustment - Uses | (7,847,729) | (9,102,500) | (1,254,771) | (10,046,500) | (944,000) |
| **22481 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 23021 | MTA SS CAP TSF SSD | 10010140 | MS TSF-COMPLETE ST (BIKE&PED) | | 410,285 | 410,285 | 1,357,806 | 947,521 |
| **23021 Total** | | | | **0** | **410,285** | **410,285** | **1,357,806** | **947,521** |
| 23035 | MTA SS CAP Projects Prop B Fun | 10034131 | MS SFMTA POP GROWTH ALLOC SSD | 14,510,000 | 20,710,000 | 6,200,000 | 22,910,000 | 2,200,000 |
| **23035 Total** | | | | **14,510,000** | **20,710,000** | **6,200,000** | **22,910,000** | **2,200,000** |
| **Continuing Projects - Project Control Total** | | | | **28,030,000** | **57,984,078** | **29,954,078** | **78,396,271** | **20,412,193** |
| **Total Uses of Funds** | | | | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Municipal Transportation Agency

**Department: POL Police**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 459,390,919 | 521,541,914 | 62,150,995 | 542,152,839 | 20,610,925 |
| Mandatory Fringe Benefits | 136,414,814 | 134,454,892 | (1,959,922) | 139,146,722 | 4,691,830 |
| Non-Personnel Services | 24,905,863 | 18,509,488 | (6,396,375) | 18,344,926 | (164,562) |
| Capital Outlay | 4,707,404 | 4,253,366 | (454,038) | 3,073,339 | (1,180,027) |
| Carry-Forward Budgets Only | | 494,805 | 494,805 | 494,805 | |
| City Grant Program | 166,122 | 166,122 | | 166,122 | |
| Debt Service | 550,000 | 550,000 | | 550,000 | |
| Materials & Supplies | 5,847,650 | 6,811,207 | 963,557 | 6,059,271 | (751,936) |
| Programmatic Projects | 11,978,853 | 17,059,353 | 5,080,500 | 4,249,219 | (12,810,134) |
| Services Of Other Depts | 70,019,059 | 72,945,553 | 2,926,494 | 73,641,073 | 695,520 |
| **Total Uses by Chart of Accounts** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 1,154,503 | 8,172,005 | 7,017,502 | 1,147,850 | (7,024,155) |
| Intergovernmental: State | 51,322,886 | 52,261,478 | 938,592 | 51,819,542 | (441,936) |
| Charges for Services | 9,022,414 | 9,045,626 | 23,212 | 9,045,630 | 4 |
| Fines, Forfeiture, & Penalties | 770,207 | 795,454 | 25,247 | 795,454 | |
| Licenses, Permits,& Franchises | 994,806 | 1,489,610 | 494,804 | 1,489,610 | |
| Expenditure Recovery | 5,906,787 | 6,016,843 | 110,056 | 6,096,115 | 79,272 |
| Transfer Adjustment-Source | 73,661,810 | 79,869,416 | 6,207,606 | 82,279,102 | 2,409,686 |
| General Fund Support | 571,147,271 | 619,136,268 | 47,988,997 | 635,205,013 | 16,068,745 |
| **Total Sources by Chart of Accounts** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |
| **Fund Summary** | | | | | |
| General Fund | 628,180,142 | 681,565,095 | 53,384,953 | 698,923,112 | 17,358,017 |
| Public Protection Fund | 12,138,732 | 15,352,189 | 3,213,457 | 6,676,102 | (8,676,087) |
| San Francisco Intl Airport | 73,661,810 | 79,869,416 | 6,207,606 | 82,279,102 | 2,409,686 |
| **Total Uses by Funds** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |
| **Division Summary** | | | | | |
| POL - SOB - Special Operations | 46,819,762 | 50,002,960 | 3,183,198 | 52,318,604 | 2,315,644 |

**Department: POL Police**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| POL Admin | 138,932,764 | 153,788,691 | 14,855,927 | 143,884,621 | (9,904,070) |
| POL - FOB - Field Operations | 454,566,348 | 493,125,633 | 38,559,285 | 509,395,989 | 16,270,356 |
| POL - Airport | 73,661,810 | 79,869,416 | 6,207,606 | 82,279,102 | 2,409,686 |
| **Total Uses by Division** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 394,339,689 | 447,887,497 | 53,547,808 | 468,916,943 | 21,029,446 |
| | | | Mandatory Fringe Benefits | 115,951,517 | 114,411,262 | (1,540,255) | 118,231,496 | 3,820,234 |
| | | | Non-Personnel Services | 17,832,339 | 17,435,964 | (396,375) | 17,271,402 | (164,562) |
| | | | Capital Outlay | 3,238,473 | 2,476,690 | (761,783) | 2,011,580 | (465,110) |
| | | | Debt Service | 550,000 | 550,000 | | 550,000 | |
| | | | Materials & Supplies | 5,393,630 | 6,306,630 | 913,000 | 5,606,630 | (700,000) |
| | | | Services Of Other Depts | 69,467,063 | 72,401,411 | 2,934,348 | 73,080,387 | 678,976 |
| **10000 Total** | | | | **606,772,711** | **661,469,454** | **54,696,743** | **685,668,438** | **24,198,984** |
| 17960 | AIR Op Annual Account Ctrl | | Salaries | 53,307,046 | 60,022,538 | 6,715,492 | 61,486,325 | 1,463,787 |
| | | | Mandatory Fringe Benefits | 20,354,764 | 19,846,878 | (507,886) | 20,792,777 | 945,899 |
| **17960 Total** | | | | **73,661,810** | **79,869,416** | **6,207,606** | **82,279,102** | **2,409,686** |
| **Operating Total** | | | | **680,434,521** | **741,338,870** | **60,904,349** | **767,947,540** | **26,608,670** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17265 | S.Francisco Safe;Inc | 1,408,901 | 1,195,702 | (213,199) | 1,200,513 | 4,811 |
| | | 17275 | PC Ples - Hud-oig Operation Sa | 1,018,266 | 1,017,272 | (994) | 1,017,273 | 1 |
| | | 17293 | D9 Foot Patrol-2014 Bos Addabc | 162,636 | 162,477 | (159) | 162,477 | |
| **10010 Total** | | | | **2,589,803** | **2,375,451** | **(214,352)** | **2,380,263** | **4,812** |
| **Annual Projects - Authority Control Total** | | | | **2,589,803** | **2,375,451** | **(214,352)** | **2,380,263** | **4,812** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 11484 | PC Hazmat Abatement | 30,956 | 32,504 | 1,548 | 34,129 | 1,625 |
| | | 11492 | PC Pol Station Security Camera | 25,000 | 100,000 | 75,000 | 100,000 | |

**Department: POL Police**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 16466 | Var Loc-Misc Fac Maint Proj | 161,116 | 169,172 | 8,056 | 177,630 | 8,458 |
| | | 17066 | Mission Bay Transportation Imp | 2,958,000 | 3,051,000 | 93,000 | 1,265,866 | (1,785,134) |
| | | 17260 | PC Body Camera Initiative | 2,777,973 | 2,777,973 | | 2,777,973 | |
| | | 17262 | PC Lab Info Management System | 18,000 | 18,000 | | 18,000 | |
| | | 17407 | AS Police 36% Alloc Real Estat | 120,000 | 119,902 | (98) | 119,902 | |
| | | 19563 | PC Pol Facility Renewal | 1,125,000 | 775,000 | (350,000) | 525,000 | (250,000) |
| | | 21851 | NIBRS Compliant RMS | 4,900,000 | 4,900,000 | | | (4,900,000) |
| | | 22185 | Salesforce Recruitment Tool | 480,000 | | (480,000) | | |
| | | 22186 | HRMS Replacement | 555,000 | | (555,000) | | |
| **10020 Total** | | | | **13,151,045** | **11,943,551** | **(1,207,494)** | **5,018,500** | **(6,925,051)** |
| 13570 | SR SFPD-Criminalistics Lab | 17257 | PC Sfpd Crime Lab | 2,000 | 2,000 | | 2,000 | |
| **13570 Total** | | | | **2,000** | **2,000** | **0** | **2,000** | **0** |
| 13580 | SR Dvros Reimbursement | 17295 | PC Dvros Development & Mainten | 25,000 | 25,000 | | 25,000 | |
| **13580 Total** | | | | **25,000** | **25,000** | **0** | **25,000** | **0** |
| 13590 | SR SFPD-Auto Fingerprint Id | 17297 | PC Automated Fingerprint Id | 1,268,207 | 1,293,454 | 25,247 | 1,293,454 | |
| **13590 Total** | | | | **1,268,207** | **1,293,454** | **25,247** | **1,293,454** | **0** |
| 13610 | SR Traffic Offender | 17256 | PC S F Traffic Offender Progra | 100,000 | 100,000 | | 100,000 | |
| **13610 Total** | | | | **100,000** | **100,000** | **0** | **100,000** | **0** |
| 13630 | SR Police Law Enforcement Svcs | 19739 | Transit Center Police Security | 2,666,330 | 2,743,642 | 77,312 | 2,743,646 | 4 |
| **13630 Total** | | | | **2,666,330** | **2,743,642** | **77,312** | **2,743,646** | **4** |
| 13640 | SR SFPD-Vehicle Theft Crimes | 17253 | PC Vehicle Theft Crimes | 494,806 | 989,610 | 494,804 | 989,610 | |
| **13640 Total** | | | | **494,806** | **989,610** | **494,804** | **989,610** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **17,707,388** | **17,097,257** | **(610,131)** | **10,172,210** | **(6,925,047)** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10035801 | PC 2021 Forensic DNA Backlog | 51,476 | | (51,476) | | |
| | | 10037203 | CH FY22-23 Federal JAG Grant | 54,777 | | (54,777) | | |
| | | 10037293 | PC FY22-23 B&W Safety Equipmen | 101,859 | | (101,859) | | |
| | | 10037294 | PC Bulletproof Vest 2022 | 123,665 | | (123,665) | | |
| | | 10037296 | PC 2022 Coverdell | 69,818 | | (69,818) | | |
| | | 10037297 | PC 2022 DNA Backlog Reduction | 387,908 | | (387,908) | | |

**Department: POL Police**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10037298 | PC 2022 STEP Program - DUI | 120,000 | | (120,000) | | |
| | | 10037299 | PC 2022 STEP Program - Ped & B | 120,000 | | (120,000) | | |
| | | 10038274 | CH FY23-24 Federal JAG Grant | | 51,320 | 51,320 | | (51,320) |
| | | 10038383 | PC FY23-24 B&W Grant | | 200,000 | 200,000 | | (200,000) |
| | | 10038384 | PC Bulletproof Vest 2023 | | 137,683 | 137,683 | | (137,683) |
| | | 10038386 | PC 2023 Coverdell | | 70,549 | 70,549 | | (70,549) |
| | | 10038387 | PC 2023 Forensic DNA Backlog R | | 423,298 | 423,298 | | (423,298) |
| | | 10038388 | PC 2023 STEP Program - DUI | | 120,000 | 120,000 | | (120,000) |
| | | 10038389 | PC 2023 STEP Program - Ped & B | | 120,000 | 120,000 | | (120,000) |
| | | 10038396 | PC 2022 STEP Stunt Driving | 100,000 | | (100,000) | | |
| | | 10038397 | PC 2022 Port Security Grant Pr | 25,000 | | (25,000) | | |
| | | 10038398 | PC 2023 Port Security Grant Pr | | 500,000 | 500,000 | | (500,000) |
| | | 10038474 | PC 2021 COPS Hiring Program | | 6,125,000 | 6,125,000 | | (6,125,000) |
| | | 10039713 | CH FY24-25 Federal JAG Grant | | | | 51,320 | 51,320 |
| | | 10039739 | PC FY24-25 B&W Safety Grant | | | | 200,000 | 200,000 |
| | | 10039740 | PC 2024 Bulletproof Vest | | | | 137,683 | 137,683 |
| | | 10039742 | PC 2024 Coverdell | | | | 70,549 | 70,549 |
| | | 10039743 | PC 2024 Forensic DNA Backlog R | | | | 423,298 | 423,298 |
| | | 10039744 | PC 2024 STEP Program - DUI | | | | 120,000 | 120,000 |
| | | 10039745 | PC 2024 STEP Program - Ped & B | | | | 120,000 | 120,000 |
| | | 10039746 | PC 2024 Port Security Grant | | | | 25,000 | 25,000 |
| | | 10039822 | PC PSN 2023 | | 364,155 | 364,155 | | (364,155) |
| | | 10039823 | PC Motorcycle Safety 2023 | | 60,000 | 60,000 | | (60,000) |
| **13550 Total** | | | | **1,154,503** | **8,172,005** | **7,017,502** | **1,147,850** | **(7,024,155)** |
| 13720 | SR Public Protection-Grant Sta | 10034594 | CH FY 20-21 SFCOPS Program | 50,974 | | (50,974) | | |
| | | 10035818 | CH FY 21-22 SFCOPS Program | | 51,936 | 51,936 | | (51,936) |
| | | 10037204 | CH FY 22-23 SFCOPS Program | 81,751 | | (81,751) | | |
| | | 10037292 | PC ABC 22-23 Grant Assistance | 100,000 | | (100,000) | | |
| | | 10037295 | PC 2022 CalMMET | 195,161 | | (195,161) | | |
| | | 10038289 | CH FY23-24 SFCOPS Program | | 79,381 | 79,381 | | (79,381) |

**Department: POL Police**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038382 | PC ABC 23-24 Grant Assistance | | 100,000 | 100,000 | | (100,000) |
| | | 10038385 | PC 2023 CalMMET | | 195,161 | 195,161 | | (195,161) |
| | | 10038399 | PC 2023 CalVIP Grant | 6,000,000 | | (6,000,000) | | |
| | | 10039306 | PC SB154 Use of Force Training | | 1,000,000 | 1,000,000 | | (1,000,000) |
| | | 10039715 | CH FY24-25 SFCOPS Program | | | | 79,381 | 79,381 |
| | | 10039738 | PC ABC 24-25 Grant Assistance | | | | 100,000 | 100,000 |
| | | 10039741 | PC 2024 CalMMET | | | | 195,161 | 195,161 |
| | | 10039863 | PC Firearm Relinquishment 2023 | | 600,000 | 600,000 | | (600,000) |
| **13720 Total** | | | | **6,427,886** | **2,026,478** | **(4,401,408)** | **374,542** | **(1,651,936)** |
| **Grants Projects Total** | | | | **7,582,389** | **10,198,483** | **2,616,094** | **1,522,392** | **(8,676,091)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 207909 | POL - SOB - Special Operations | 5,314,701 | 5,420,844 | 106,143 | 5,496,460 | 75,616 |
| | | 232091 | POL - FOB - Field Operations | 351,882 | 355,795 | 3,913 | 359,451 | 3,656 |
| **10060 Total** | | | | **5,666,583** | **5,776,639** | **110,056** | **5,855,911** | **79,272** |
| **Work Orders/Overhead Total** | | | | **5,666,583** | **5,776,639** | **110,056** | **5,855,911** | **79,272** |
| **Total Uses of Funds** | | | | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |

**Department: PRT Port**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 33,615,334 | 35,827,687 | 2,212,353 | 36,760,557 | 932,870 |
| Mandatory Fringe Benefits | 14,925,218 | 15,307,798 | 382,580 | 15,497,065 | 189,267 |
| Non-Personnel Services | 15,254,479 | 15,248,943 | (5,536) | 17,077,514 | 1,828,571 |
| Capital Outlay | 80,234,610 | 33,740,034 | (46,494,576) | 30,258,671 | (3,481,363) |
| Debt Service | 6,879,558 | 6,135,955 | (743,603) | 6,135,955 | |
| Materials & Supplies | 1,039,805 | 1,333,905 | 294,100 | 1,323,397 | (10,508) |
| Programmatic Projects | 4,366,589 | 4,551,589 | 185,000 | 4,701,589 | 150,000 |
| Services Of Other Depts | 32,981,459 | 36,777,968 | 3,796,509 | 39,223,072 | 2,445,104 |
| Transfers Out | 31,713 | 31,713 | | 31,713 | |
| Intrafund Transfers Out | 91,402,040 | 47,106,318 | (44,295,722) | 26,667,698 | (20,438,620) |
| Unappropriated Rev-Designated | 361,956 | 2,270 | (359,686) | | (2,270) |
| Unappropriated Rev Retained | 4,050,357 | 1,167,414 | (2,882,943) | | (1,167,414) |
| Transfer Adjustment - Uses | (91,402,040) | (47,106,318) | 44,295,722 | (26,667,698) | 20,438,620 |
| **Total Uses by Chart of Accounts** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 74,479,632 | 27,279,000 | (47,200,632) | | (27,279,000) |
| Intergovernmental: Other | | 1,000,774 | 1,000,774 | 1,000,774 | |
| Charges for Services | 20,257,614 | 20,633,997 | 376,383 | 21,843,307 | 1,209,310 |
| Fines, Forfeiture, & Penalties | 2,750,213 | 2,819,552 | 69,339 | 2,819,552 | |
| Rents & Concessions | 77,557,481 | 85,976,464 | 8,418,983 | 110,714,498 | 24,738,034 |
| Other Revenues | 17,196,138 | 11,415,489 | (5,780,649) | 9,631,402 | (1,784,087) |
| Interest & Investment Income | 1,000,000 | 1,000,000 | | 5,000,000 | 4,000,000 |
| IntraFund Transfers In | 91,402,040 | 47,106,318 | (44,295,722) | 26,667,698 | (20,438,620) |
| Transfers In | 500,000 | | (500,000) | | |
| Transfer Adjustment-Source | (91,402,040) | (47,106,318) | 44,295,722 | (26,667,698) | 20,438,620 |
| General Fund Support | | () | () | () | |
| **Total Sources by Chart of Accounts** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

**Department: PRT Port**

## Fund Summary

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| Port of San Francisco | 193,741,078 | 150,125,276 | (43,615,802) | 151,009,533 | 884,257 |
| **Total Uses by Funds** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

## Division Summary

| | | | | | |
|---|---|---|---|---|---|
| PRT Real Estate & Development | 18,299,998 | 18,867,281 | 567,283 | 20,904,532 | 2,037,251 |
| PRT Planning & Environment | 3,043,955 | 3,161,954 | 117,999 | 3,224,779 | 62,825 |
| PRT Maritime | 13,762,788 | 14,313,579 | 550,791 | 14,740,731 | 427,152 |
| PRT Finance And Administration | 32,500,926 | 35,149,829 | 2,648,903 | 37,415,431 | 2,265,602 |
| PRT Maintenance | 22,934,916 | 24,242,772 | 1,307,856 | 23,592,681 | (650,091) |
| PRT Executive | 8,810,113 | 8,927,105 | 116,992 | 9,043,134 | 116,029 |
| PRT Port Commission (Portwide) | 87,341,197 | 38,164,532 | (49,176,665) | 34,567,698 | (3,596,834) |
| PRT Engineering | 7,047,185 | 7,298,224 | 251,039 | 7,520,547 | 222,323 |
| **Total Uses by Division** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 23680 | PRT-OP Annual Account Ctrl | | Salaries | 32,394,517 | 34,568,906 | 2,174,389 | 35,468,091 | 899,185 |
| | | | Mandatory Fringe Benefits | 14,490,843 | 14,771,182 | 280,339 | 14,946,824 | 175,642 |
| | | | Non-Personnel Services | 15,254,479 | 15,248,943 | (5,536) | 17,077,514 | 1,828,571 |
| | | | Capital Outlay | 992,797 | 1,051,943 | 59,146 | | (1,051,943) |
| | | | Debt Service | 6,343,603 | 5,600,000 | (743,603) | 5,600,000 | |
| | | | Materials & Supplies | 1,039,805 | 1,333,905 | 294,100 | 1,323,397 | (10,508) |
| | | | Services Of Other Depts | 31,622,399 | 35,349,567 | 3,727,168 | 37,787,222 | 2,437,655 |
| | | | Transfers Out | 31,713 | 31,713 | | 31,713 | |
| | | | Intrafund Transfers Out | 16,386,527 | 18,271,527 | 1,885,000 | 25,121,827 | 6,850,300 |
| | | | Unappropriated Rev-Designated | 361,956 | 2,270 | (359,686) | | (2,270) |
| | | | Unappropriated Rev Retained | 4,050,357 | 1,167,414 | (2,882,943) | | (1,167,414) |
| | | | Transfer Adjustment - Uses | (16,386,527) | (18,271,527) | (1,885,000) | (25,121,827) | (6,850,300) |

**Department: PRT Port**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| **23680 Total** | | | | **106,582,469** | **109,125,843** | **2,543,374** | **112,234,761** | **3,108,918** |
| **Operating Total** | | | | **106,582,469** | **109,125,843** | **2,543,374** | **112,234,761** | **3,108,918** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 23690 | PRT-OP Annual Authority Ctrl | 16294 | Stormwater Pollution Control | 190,000 | 200,000 | 10,000 | 200,000 | |
| | | 16296 | Public Access Improvements | 40,000 | 60,000 | 20,000 | 60,000 | |
| | | 16297 | Miscellaneous Tenant Faciltiy | 400,000 | 400,000 | | 400,000 | |
| | | 16303 | PO Facility Maint Repair P1 | 50,000 | 50,000 | | 50,000 | |
| | | 16308 | Abondoned Mat-Illegal Dumpin C | 200,000 | 200,000 | | 200,000 | |
| | | 16316 | Utility Annual Maintenance | 80,000 | 80,000 | | 80,000 | |
| | | 16317 | Oil Spill Response Training & | 90,000 | 90,000 | | 90,000 | |
| | | 16325 | Sanitary Sewer Management Plan | 150,000 | 250,000 | 100,000 | 250,000 | |
| | | 16338 | PO Cargo Fac Repair | 109,000 | 109,000 | | 109,000 | |
| | | 16339 | Heron'S Head Park (Pier 98) | 77,000 | 82,000 | 5,000 | 82,000 | |
| | | 17726 | GE Youth Employment & Environm | 365,000 | 415,000 | 50,000 | 415,000 | |
| | | 21275 | PO Racial Equity Econ Impact P | 510,000 | 510,000 | | 510,000 | |
| | | 21276 | PO Facility Maint Repair P50 | 407,000 | 407,000 | | 407,000 | |
| | | 21277 | PO Env Cleanup Pier 39-45 | 50,000 | 50,000 | | 50,000 | |
| | | 21279 | PO Crane Cove Park | 368,527 | 368,527 | | 368,527 | |
| **23690 Total** | | | | **3,086,527** | **3,271,527** | **185,000** | **3,271,527** | **0** |
| 24530 | PRT-SBH Annual Authority Ctrl | 17321 | South Beach Harbor Project | 3,867,769 | 4,002,315 | 134,546 | 4,207,074 | 204,759 |
| **24530 Total** | | | | **3,867,769** | **4,002,315** | **134,546** | **4,207,074** | **204,759** |
| **Annual Projects - Authority Control Total** | | | | **6,954,296** | **7,273,842** | **319,546** | **7,478,601** | **204,759** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 23700 | PRT-OP ContinuingAuthorityCtrl | 12672 | PO Waterfront Resilience Progm | 1,548,922 | 3,181,424 | 1,632,502 | 1,683,012 | (1,498,412) |
| | | 12688 | PO Southern Waterfront Beautif | 2,222,000 | 2,222,000 | | 2,222,000 | |
| | | 12740 | PO Waterfront Development Proj | 9,078,800 | 9,687,800 | 609,000 | 9,687,800 | |
| | | 19567 | PO Cargo Maint Dredging | 1,050,854 | | (1,050,854) | 3,500,000 | 3,500,000 |
| | | 20125 | Capital Proj Implement Team | | | | 1,854,000 | 1,854,000 |
| | | 21270 | PO Environment | 3,076,000 | | (3,076,000) | | |

**Department: PRT Port**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 21272 | PO Real Estate & Development | 500,000 | 4,540,573 | 4,040,573 | 5,790,573 | 1,250,000 |
| | | 21763 | Finance and Admin | 5,402,224 | 5,056,003 | (346,221) | 5,012,915 | (43,088) |
| | | 22119 | ARPA STIMULUS | 54,815,632 | 7,482,000 | (47,333,632) | | (7,482,000) |
| **23700 Total** | | | | **77,694,432** | **32,169,800** | **(45,524,632)** | **29,750,300** | **(2,419,500)** |
| 24540 | PRT-SBHContinuingAuthorityCtrl | 12726 | PO Sf Port Marina Repairs & Up | 1,522,881 | 1,555,791 | 32,910 | 1,545,871 | (9,920) |
| **24540 Total** | | | | **1,522,881** | **1,555,791** | **32,910** | **1,545,871** | **(9,920)** |
| **Continuing Projects - Authority Control Total** | | | | **79,217,313** | **33,725,591** | **(45,491,722)** | **31,296,171** | **(2,429,420)** |
| **Grants Projects** | | | | | | | | |
| 24090 | PRT-CP PROJ-Federal | 10011403 | PO Heron's Head Park Stabiliza | 987,000 | | (987,000) | | |
| **24090 Total** | | | | **987,000** | **0** | **(987,000)** | **0** | **0** |
| **Grants Projects Total** | | | | **987,000** | **0** | **(987,000)** | **0** | **0** |
| **Total Uses of Funds** | | | | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Port Commission

**Department: PDR Public Defender**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 33,754,013 | 34,809,051 | 1,055,038 | 35,591,860 | 782,809 |
| Mandatory Fringe Benefits | 11,757,242 | 11,380,561 | (376,681) | 11,526,824 | 146,263 |
| Non-Personnel Services | 1,873,474 | 1,342,751 | (530,723) | 1,332,335 | (10,416) |
| City Grant Program | | 414,239 | 414,239 | 414,239 | |
| Materials & Supplies | 146,809 | 131,809 | (15,000) | 118,628 | (13,181) |
| Programmatic Projects | 314,276 | 333,212 | 18,936 | 333,212 | |
| Services Of Other Depts | 2,339,523 | 2,449,336 | 109,813 | 2,377,730 | (71,606) |
| **Total Uses by Chart of Accounts** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |
| **Sources Summary** | | | | | |
| Intergovernmental: Federal | 57,704 | 54,063 | (3,641) | 54,063 | |
| Intergovernmental: State | 1,873,950 | 1,798,979 | (74,971) | 1,823,979 | 25,000 |
| Other Revenues | 531,858 | 588,142 | 56,284 | | (588,142) |
| Expenditure Recovery | 92,000 | 92,000 | | 92,000 | |
| General Fund Support | 47,629,825 | 48,327,775 | 697,950 | 49,724,786 | 1,397,011 |
| **Total Sources by Chart of Accounts** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |
| **Fund Summary** | | | | | |
| General Fund | 48,400,825 | 49,016,775 | 615,950 | 50,438,786 | 1,422,011 |
| Public Protection Fund | 1,784,512 | 1,844,184 | 59,672 | 1,256,042 | (588,142) |
| **Total Uses by Funds** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |
| **Division Summary** | | | | | |
| PDR Public Defender | 50,185,337 | 50,860,959 | 675,622 | 51,694,828 | 833,869 |
| **Total Uses by Division** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 32,936,814 | 33,883,292 | 946,478 | 35,095,974 | 1,212,682 |

**Department: PDR Public Defender**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Mandatory Fringe Benefits | 11,441,143 | 11,034,454 | (406,689) | 11,340,793 | 306,339 |
| | | | Non-Personnel Services | 1,184,672 | 1,184,672 | | 1,172,449 | (12,223) |
| | | | Materials & Supplies | 131,809 | 131,809 | | 118,628 | (13,181) |
| | | | Services Of Other Depts | 2,339,523 | 2,449,336 | 109,813 | 2,377,730 | (71,606) |
| **10000 Total** | | | | **48,033,961** | **48,683,563** | **649,602** | **50,105,574** | **1,422,011** |
| **Operating Total** | | | | **48,033,961** | **48,683,563** | **649,602** | **50,105,574** | **1,422,011** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 22262 | PDR Enhancement | 366,864 | 333,212 | (33,652) | 333,212 | |
| **10010 Total** | | | | **366,864** | **333,212** | **(33,652)** | **333,212** | **0** |
| **Annual Projects - Authority Control Total** | | | | **366,864** | **333,212** | **(33,652)** | **333,212** | **0** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10037203 | CH FY22-23 Federal JAG Grant | 57,704 | | (57,704) | | |
| | | 10038274 | CH FY23-24 Federal JAG Grant | | 54,063 | 54,063 | | (54,063) |
| | | 10039713 | CH FY24-25 Federal JAG Grant | | | | 54,063 | 54,063 |
| **13550 Total** | | | | **57,704** | **54,063** | **(3,641)** | **54,063** | **0** |
| 13720 | SR Public Protection-Grant State | 10038720 | PDR Public Defense Pilot Program | 1,194,950 | | (1,194,950) | | |
| | | 10039312 | PDR Public Defense Pilot Y2 | | 1,201,979 | 1,201,979 | 1,201,979 | |
| **13720 Total** | | | | **1,194,950** | **1,201,979** | **7,029** | **1,201,979** | **0** |
| 13730 | SR Public Protection-Grant Other | 10038697 | PDR Clean Slate Program FY22 | 120,000 | | (120,000) | | |
| | | 10038845 | PDR Clean Slate Program FY23 | 411,858 | 588,142 | 176,284 | | (588,142) |
| **13730 Total** | | | | **531,858** | **588,142** | **56,284** | **0** | **(588,142)** |
| **Grants Projects Total** | | | | **1,784,512** | **1,844,184** | **59,672** | **1,256,042** | **(588,142)** |
| **Total Uses of Funds** | | | | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |

**Department: DPH Public Health**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 1,110,954,146 | 1,152,656,322 | 41,702,176 | 1,194,032,428 | 41,376,106 |
| Mandatory Fringe Benefits | 422,238,054 | 414,348,810 | (7,889,244) | 430,190,554 | 15,841,744 |
| Non-Personnel Services | 986,980,009 | 1,086,801,170 | 99,821,161 | 1,088,786,650 | 1,985,480 |
| Capital Outlay | 29,560,972 | 79,251,959 | 49,690,987 | 1,417,430 | (77,834,529) |
| City Grant Program | 10,949,501 | 10,949,501 | | 10,949,501 | |
| Debt Service | 12,170,265 | 17,737,015 | 5,566,750 | 25,444,770 | 7,707,755 |
| Facilities Maintenance | 4,096,690 | 4,301,526 | 204,836 | 4,516,603 | 215,077 |
| Materials & Supplies | 180,005,855 | 193,286,723 | 13,280,868 | 200,610,526 | 7,323,803 |
| Programmatic Projects | 74,904,547 | 84,915,305 | 10,010,758 | 63,842,172 | (21,073,133) |
| Services Of Other Depts | 156,136,110 | 185,788,780 | 29,652,670 | 187,067,022 | 1,278,242 |
| Overhead and Allocations | 5,088,659 | 5,008,220 | (80,439) | 3,962,126 | (1,046,094) |
| Transfers Out | 116,018,049 | 106,796,804 | (9,221,245) | 105,619,445 | (1,177,359) |
| Intrafund Transfers Out | 21,478,764 | 12,584,544 | (8,894,220) | 26,384,086 | 13,799,542 |
| Unappropriated Rev Retained | 4,596,027 | 1,069,065 | (3,526,962) | | (1,069,065) |
| Transfer Adjustment - Uses | (137,496,813) | (119,381,348) | 18,115,465 | (132,003,531) | (12,622,183) |
| **Total Uses by Chart of Accounts** | **2,997,680,835** | **3,236,114,396** | **238,433,561** | **3,210,819,782** | **(25,294,614)** |
| **Sources Summary** | | | | | |
| Business Taxes | 77,793,803 | 72,815,050 | (4,978,753) | 73,840,050 | 1,025,000 |
| Intergovernmental: Federal | 88,677,563 | 88,296,193 | (381,370) | 84,916,226 | (3,379,967) |
| Intergovernmental: Other | 128,168 | 600,000 | 471,832 | 600,000 | |
| Intergovernmental: State | 459,888,597 | 619,115,893 | 159,227,296 | 546,291,902 | (72,823,991) |
| Charges for Services | 1,300,600,669 | 1,366,624,825 | 66,024,156 | 1,336,423,529 | (30,201,296) |
| Fines, Forfeiture, & Penalties | 5,016,715 | 61,597,000 | 56,580,285 | 51,463,758 | (10,133,242) |
| Licenses, Permits,& Franchises | 9,799,511 | 11,510,407 | 1,710,896 | 11,613,737 | 103,330 |
| Rents & Concessions | 747,990 | 747,990 | | 747,990 | |
| Other Revenues | 30,412,987 | 50,095,394 | 19,682,407 | 27,077,534 | (23,017,860) |
| Interest & Investment Income | 228,000 | 11,010,358 | 10,782,358 | 9,480,562 | (1,529,796) |
| Expenditure Recovery | 55,426,885 | 55,657,572 | 230,687 | 53,829,133 | (1,828,439) |
| IntraFund Transfers In | 21,478,764 | 12,584,544 | (8,894,220) | 26,384,086 | 13,799,542 |

**Department: DPH Public Health**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| Transfers In | 117,620,351 | 108,398,459 | (9,221,892) | 107,221,186 | (1,177,273) |
| Other Financing Sources | 11,975,000 | 2,600,000 | (9,375,000) | | (2,600,000) |
| Beg Fund Balance - Budget Only | 5,920,312 | 22,329,670 | 16,409,358 | 45,255,725 | 22,926,055 |
| Transfer Adjustment-Source | (137,496,813) | (119,381,348) | 18,115,465 | (132,003,531) | (12,622,183) |
| General Fund Support | 949,462,333 | 871,512,389 | (77,949,944) | 967,677,895 | 96,165,506 |
| **Total Sources by Chart of Accounts** | **2,997,680,835** | **3,236,114,396** | **238,433,561** | **3,210,819,782** | **(25,294,614)** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 11,975,000 | 2,600,000 | (9,375,000) | | (2,600,000) |
| Community Health Services Fund | 184,257,553 | 322,083,652 | 137,826,099 | 269,186,814 | (52,896,838) |
| General Fund | 1,211,376,047 | 1,217,055,993 | 5,679,946 | 1,245,387,191 | 28,331,198 |
| Gift and Other Exp Trust Fund | | 255,000 | 255,000 | 255,000 | |
| Laguna Honda Hospital | 332,937,779 | 338,542,973 | 5,605,194 | 347,269,997 | 8,727,024 |
| Medical Reimbursement Accounts | | 9,123,994 | 9,123,994 | 9,123,994 | |
| Our City Our Home Fund | 87,088,800 | 98,059,840 | 10,971,040 | 104,337,292 | 6,277,452 |
| General Hospital Medical Ctr | 1,170,045,656 | 1,248,392,944 | 78,347,288 | 1,235,259,494 | (13,133,450) |
| **Total Uses by Funds** | **2,997,680,835** | **3,236,114,396** | **238,433,561** | **3,210,819,782** | **(25,294,614)** |
| **Division Summary** | | | | | |
| HBH Behavioral Health | 597,626,124 | 763,085,056 | 165,458,932 | 726,621,020 | (36,464,036) |
| HNS Health Network Services | 360,607,768 | 373,365,323 | 12,757,555 | 373,451,161 | 85,838 |
| HPC Primary Care | 120,782,475 | 140,867,961 | 20,085,486 | 143,779,795 | 2,911,834 |
| HHH Health At Home | 9,494,128 | 9,756,723 | 262,595 | 10,062,122 | 305,399 |
| HLH Laguna Honda Hospital | 333,912,779 | 342,642,973 | 8,730,194 | 347,269,997 | 4,627,024 |
| HPH Population Health Division | 211,227,582 | 173,096,917 | (38,130,665) | 175,939,574 | 2,842,657 |
| HGH Zuckerberg SF General | 1,152,531,025 | 1,204,368,761 | 51,837,736 | 1,191,842,289 | (12,526,472) |
| HAD Public Health Admin | 170,743,555 | 185,829,206 | 15,085,651 | 197,228,534 | 11,399,328 |
| HJH Jail Health | 40,755,399 | 43,101,476 | 2,346,077 | 44,625,290 | 1,523,814 |
| **Total Uses by Division** | **2,997,680,835** | **3,236,114,396** | **238,433,561** | **3,210,819,782** | **(25,294,614)** |

## Reserved Appropriations

**Controller Reserves**

**Department: DPH Public Health**

| | | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|
| 10030963 | HL LHH Water Tank Replacement | | 4,100,000 | | | |
| **Controller Reserves: Total** | | | **4,100,000** | | **0** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 303,703,306 | 330,902,167 | 27,198,861 | 344,893,019 | 13,990,852 |
| | | | Mandatory Fringe Benefits | 110,576,643 | 114,099,241 | 3,522,598 | 118,247,623 | 4,148,382 |
| | | | Non-Personnel Services | 479,179,898 | 482,741,013 | 3,561,115 | 485,195,722 | 2,454,709 |
| | | | Capital Outlay | 514,497 | 167,641 | (346,856) | 322,091 | 154,450 |
| | | | City Grant Program | 10,949,501 | 10,949,501 | | 10,949,501 | |
| | | | Debt Service | | 6,080,495 | 6,080,495 | 13,776,800 | 7,696,305 |
| | | | Materials & Supplies | 26,085,334 | 27,142,096 | 1,056,762 | 29,077,834 | 1,935,738 |
| | | | Services Of Other Depts | 26,827,930 | 31,329,807 | 4,501,877 | 31,132,722 | (197,085) |
| | | | Overhead and Allocations | (460,917) | (12,074,462) | (11,613,545) | (5,085,976) | 6,988,486 |
| **10000 Total** | | | | **957,376,192** | **991,337,499** | **33,961,307** | **1,028,509,336** | **37,171,837** |
| 21080 | SFGH-Op Annual Account Ctrl | | Salaries | 479,527,292 | 492,777,513 | 13,250,221 | 509,077,318 | 16,299,805 |
| | | | Mandatory Fringe Benefits | 189,526,288 | 187,177,407 | (2,348,881) | 193,384,124 | 6,206,717 |
| | | | Non-Personnel Services | 283,053,572 | 302,103,806 | 19,050,234 | 317,640,301 | 15,536,495 |
| | | | Capital Outlay | 814,506 | 183,214 | (631,292) | 145,339 | (37,875) |
| | | | Debt Service | 2,916,515 | 2,406,520 | (509,995) | 2,417,470 | 10,950 |
| | | | Materials & Supplies | 120,017,808 | 127,098,077 | 7,080,269 | 133,728,550 | 6,630,473 |
| | | | Services Of Other Depts | 70,437,117 | 72,533,540 | 2,096,423 | 75,362,261 | 2,828,721 |
| | | | Overhead and Allocations | 69,547 | 69,547 | | 69,547 | |
| | | | Transfers Out | 116,018,049 | 106,796,804 | (9,221,245) | 105,619,445 | (1,177,359) |
| | | | Intrafund Transfers Out | 19,080,382 | 6,581,766 | (12,498,616) | 1,975,854 | (4,605,912) |
| | | | Transfer Adjustment - Uses | (135,098,431) | (113,378,570) | 21,719,861 | (107,595,299) | 5,783,271 |
| **21080 Total** | | | | **1,146,362,645** | **1,184,349,624** | **37,986,979** | **1,231,824,910** | **47,475,286** |
| 21490 | LHH-Op Annual Account Ctrl | | Salaries | 175,884,036 | 178,843,707 | 2,959,671 | 190,508,157 | 11,664,450 |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Mandatory Fringe Benefits | 74,839,243 | 73,014,174 | (1,825,069) | 77,733,427 | 4,719,253 |
| | | | Non-Personnel Services | 14,145,255 | 21,600,298 | 7,455,043 | 13,679,139 | (7,921,159) |
| | | | Capital Outlay | 392,043 | 181,365 | (210,678) | | (181,365) |
| | | | Materials & Supplies | 25,828,140 | 26,751,516 | 923,376 | 29,041,351 | 2,289,835 |
| | | | Services Of Other Depts | 23,315,510 | 23,394,367 | 78,857 | 24,328,714 | 934,347 |
| | | | Overhead and Allocations | 29,627 | 29,627 | | 29,627 | |
| | | | Intrafund Transfers Out | 2,398,382 | 2,475,792 | 77,410 | 2,657,082 | 181,290 |
| | | | Transfer Adjustment - Uses | (2,398,382) | (2,475,792) | (77,410) | (2,657,082) | (181,290) |
| **21490 Total** | | | | **314,433,854** | **323,815,054** | **9,381,200** | **335,320,415** | **11,505,361** |
| 21941 | LHH-Refunding COP-DSF | | Debt Service | 9,253,750 | 9,250,000 | (3,750) | 9,250,500 | 500 |
| | | | Intrafund Transfers Out | | 3,526,986 | 3,526,986 | 21,751,150 | 18,224,164 |
| | | | Unappropriated Rev Retained | 4,596,027 | 1,069,065 | (3,526,962) | | (1,069,065) |
| | | | Transfer Adjustment - Uses | | (3,526,986) | (3,526,986) | (21,751,150) | (18,224,164) |
| **21941 Total** | | | | **13,849,777** | **10,319,065** | **(3,530,712)** | **9,250,500** | **(1,068,565)** |
| 29050 | DPH HCSO | | Non-Personnel Services | | 9,123,994 | 9,123,994 | 9,123,994 | |
| **29050 Total** | | | | **0** | **9,123,994** | **9,123,994** | **9,123,994** | **0** |
| **Operating Total** | | | | **2,432,022,468** | **2,518,945,236** | **86,922,768** | **2,614,029,155** | **95,083,919** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 16185 | Var Loc-Misc Fac Maint Projs | 756,160 | 793,968 | 37,808 | 833,667 | 39,699 |
| | | 17077 | HC Centralized It | 79,972,549 | 82,846,614 | 2,874,065 | 85,898,162 | 3,051,548 |
| | | 19611 | HC Dph System Wide Security Im | | 300,000 | 300,000 | 300,000 | |
| | | 20324 | Sugar-Sweetened Beverages Tax | 5,948,747 | 5,964,621 | 15,874 | 5,989,654 | 25,033 |
| | | 80000 | EHR Project Management Office | 34,715,747 | 35,198,932 | 483,185 | 35,788,851 | 589,919 |
| **10010 Total** | | | | **121,393,203** | **125,104,135** | **3,710,932** | **128,810,334** | **3,706,199** |
| 21110 | SFGH-Annual Authority Ctrl | 15783 | HG Misc Fac Maint Proj | 1,792,160 | 1,881,766 | 89,606 | 1,975,854 | 94,088 |
| **21110 Total** | | | | **1,792,160** | **1,881,766** | **89,606** | **1,975,854** | **94,088** |
| 21500 | LHH-Annual Authority Ctrl | 15784 | HL Dph - Facilities Maintenanc | 1,548,370 | 1,625,792 | 77,422 | 1,707,082 | 81,290 |
| **21500 Total** | | | | **1,548,370** | **1,625,792** | **77,422** | **1,707,082** | **81,290** |
| **Annual Projects - Authority Control Total** | | | | **124,733,733** | **128,611,693** | **3,877,960** | **132,493,270** | **3,881,577** |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 11159 | HC Dph Civic Center Relocation | 1,500,000 | 8,600,000 | 7,100,000 | | (8,600,000) |
| | | 11181 | HC Local Dental Pilot Project | 29,414 | 29,414 | | 29,414 | |
| | | 11183 | HC Practice Improvement Progra | 2,500,000 | 2,500,000 | | 2,500,000 | |
| | | 17077 | HC Centralized It | 8,780,076 | 8,780,076 | | 8,780,076 | |
| | | 17078 | HC Deemed Approved Off-sale Al | 211,871 | 155,876 | (55,995) | 155,876 | |
| | | 17128 | HB Managed Care | 4,775,053 | 4,775,053 | | 4,775,053 | |
| | | 20826 | HB Mental Health Reform | 920,184 | 920,184 | | 920,184 | |
| | | 21465 | DPH GO Bond Planning | 1,500,000 | | (1,500,000) | | |
| | | 21748 | Reinvestment Initiatives | 15,135,000 | 15,165,000 | 30,000 | 15,615,000 | 450,000 |
| | | 22071 | HN CALAIM Implementation | 2,084,685 | 787,273 | (1,297,412) | | (787,273) |
| | | 22422 | HB Care Court Implementation | | 4,296,304 | 4,296,304 | 2,000,000 | (2,296,304) |
| | | 80000 | EHR Project Management Office | 5,350,320 | 5,354,631 | 4,311 | 5,355,803 | 1,172 |
| | | 88888 | CoVid PPE & Scarce Resources | 41,200,000 | | (41,200,000) | | |
| **10020 Total** | | | | **83,986,603** | **51,363,811** | **(32,622,792)** | **40,131,406** | **(11,232,405)** |
| 10582 | SR OCOH Nov18 PropCHomelessSvc | 21531 | Mental Health SF | 87,088,800 | 98,059,840 | 10,971,040 | 104,337,292 | 6,277,452 |
| **10582 Total** | | | | **87,088,800** | **98,059,840** | **10,971,040** | **104,337,292** | **6,277,452** |
| 11630 | SR Public Health | 17083 | HC Vital & Health Stats Fd | 130,000 | 130,000 | | 130,000 | |
| | | 17084 | HC Sb 1773 Emergency Medical S | 314,000 | 214,000 | (100,000) | 214,000 | |
| | | 17095 | HC Emergency Med Svc Fund | 314,000 | 214,000 | (100,000) | 214,000 | |
| | | 17099 | HC Tobacco Settlement Project | 1,000,000 | 1,000,000 | | 1,000,000 | |
| | | 17122 | HB Dui Program | 1,000 | 1,000 | | 1,000 | |
| | | 17123 | HB Alcohol Rehab Program | 40,000 | 40,000 | | 40,000 | |
| | | 17156 | HB Prop 63 Mental Health Servi | 72,996,573 | 92,443,919 | 19,447,346 | 78,108,781 | (14,335,138) |
| | | 19522 | HC Southeast Heatlh Ctr-integr | 4,000,000 | | (4,000,000) | | |
| | | 21177 | HC Lead Paint Settlement | 3,375,715 | 3,375,715 | | 3,375,715 | |
| **11630 Total** | | | | **82,171,288** | **97,418,634** | **15,247,346** | **83,083,496** | **(14,335,138)** |
| 11650 | SR Opioid Settlement Fund | 80501 | Citywide Opioid Settlements | | 56,190,468 | 56,190,468 | 46,493,638 | (9,696,830) |
| **11650 Total** | | | | **0** | **56,190,468** | **56,190,468** | **46,493,638** | **(9,696,830)** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 11332 | HL Lhh Water Tank Replacement | | 4,100,000 | 4,100,000 | | (4,100,000) |
| | | 20756 | HL Cooling Center | 975,000 | | (975,000) | | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 21798 | DPH ZSFG Childcare Ctr RS | | (1,500,000) | (1,500,000) | | 1,500,000 |
| | | 80442 | DPH-HG Crit Reprs/Rcv Stimls | 11,000,000 | | (11,000,000) | | |
| **15384 Total** | | | | **11,975,000** | **2,600,000** | **(9,375,000)** | **0** | **(2,600,000)** |
| 21120 | SFGH-Continuing Authority Ctrl | 11244 | HG Sfgh Bldg 5 Ff&e And Moving | 2,650,000 | 3,900,000 | 1,250,000 | | (3,900,000) |
| | | 19542 | HG Sfgh Rebuild Proj-close Out | 7,300,000 | 75,000 | (7,225,000) | | (75,000) |
| | | 19543 | HG Sfgh Rebuild Transition Pla | | 361,412 | 361,412 | | (361,412) |
| | | 22133 | HG Phar Auto Disp Cabinets | 6,888,222 | | (6,888,222) | | |
| | | 22207 | DPHHG Pharmacy Carousel Replac | 450,000 | | (450,000) | | |
| | | 22502 | HG Colonnade Repairs | | 400,000 | 400,000 | | (400,000) |
| | | 22504 | HG Bld5 2M Mechanical Project | | 400,000 | 400,000 | | (400,000) |
| **21120 Total** | | | | **17,288,222** | **5,136,412** | **(12,151,810)** | **0** | **(5,136,412)** |
| 21260 | SFGH-Capital Projects-Other | 10001 | Grants | | 18,359,117 | 18,359,117 | | (18,359,117) |
| **21260 Total** | | | | **0** | **18,359,117** | **18,359,117** | **0** | **(18,359,117)** |
| 21510 | LHH-Continuing Authority Ctrl | 17117 | HL Lhh - Gift Shop | 10,000 | 10,000 | | 10,000 | |
| | | 17120 | HL Lhh - General Store | 32,000 | 32,000 | | 32,000 | |
| | | 20754 | HL Roof Replacement-Admin Bdgs | | | | 200,000 | 200,000 |
| | | 21289 | HL emergency Stair Egress Repa | 250,000 | | (250,000) | | |
| | | 21290 | HL Kitchen Coil Design | | | | 250,000 | 250,000 |
| | | 21666 | HL Admin Bldg Fire Alarm | 250,000 | | (250,000) | | |
| | | 22132 | HL Phar Auto Disp Cabinets | 1,983,828 | | (1,983,828) | | |
| | | 22203 | HL Server Room UPS Replacement | 200,000 | | (200,000) | | |
| | | 22204 | HL Sterilizer Replacement | 150,000 | | (150,000) | | |
| | | 22205 | HL F Wing Structural Damage | | 500,000 | 500,000 | | (500,000) |
| | | 22206 | HL Pharmacy Auto Packagers | | 350,000 | 350,000 | | (350,000) |
| | | 22500 | HL Elev Modern Admin Campus | | | | 500,000 | 500,000 |
| **21510 Total** | | | | **2,875,828** | **892,000** | **(1,983,828)** | **992,000** | **100,000** |
| **Continuing Projects - Authority Control Total** | | | | **285,385,741** | **330,020,282** | **44,634,541** | **275,037,832** | **(54,982,450)** |
| **Grants Projects** | | | | | | | | |
| 11580 | SR Community Health-Grants | 10029323 | HC Public Health Community Out | 101,315 | | (101,315) | | |
| | | 10031565 | PW Castro Mission HlthCtr Reno | 537,462 | | (537,462) | | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10036969 | HD HIV 1V18 2122 The UNC/Emory | 49,032 | | (49,032) | | |
| | | 10037057 | HB SA SA17 2122 STARR Prop 47) | 42,000 | | (42,000) | | |
| | | 10037059 | HD STD PD146 2122 STD UCSF/CPT | 163,275 | | (163,275) | | |
| | | 10037062 | HD STD PD145 2122 UCSF TB Suba | 120,000 | | (120,000) | | |
| | | 10037064 | HC 2122 CALCRG | 174,306 | 174,306 | | 174,306 | |
| | | 10037070 | HD EHS PD108 2122 CDPH Prop 56 | 434,750 | 434,750 | | 434,750 | |
| | | 10037404 | HD ENV2122 PD136 Noxious Weed | 20,221 | | (20,221) | | |
| | | 10037463 | HC PC105 2122 RISE | 141,488 | 141,488 | | 141,488 | |
| | | 10037568 | HD EPR PD157 | 11,300,271 | | (11,300,271) | | |
| | | 10037658 | HD STD PD159 2122 Advancing | 1,350,320 | | (1,350,320) | | |
| | | 10037747 | HD HIV PD158 2223 Integrated V | 318,634 | | (318,634) | | |
| | | 10038050 | HN HIV AO16 2223 HCP SAM | 3,252,038 | | (3,252,038) | | |
| | | 10038051 | HD HIV D134 2223 UCSF-CFAR | 30,078 | | (30,078) | | |
| | | 10038053 | HN HIV AO60 2223 Ryan White P | 325,801 | | (325,801) | | |
| | | 10038055 | HD HIV D123 2223 NHBS | 1,071,620 | | (1,071,620) | | |
| | | 10038056 | HN HIV PD13 2223 RWPA | 16,208,894 | | (16,208,894) | | |
| | | 10038057 | HD TB DC22 2223 Ca Tb Controll | 200,000 | | (200,000) | | |
| | | 10038059 | HD EHS EH15 2223 Beach Water | 30,694 | | (30,694) | | |
| | | 10038060 | HD HIV AO54 2223 UCSF TA 8940 | 47,920 | | (47,920) | | |
| | | 10038061 | HD HIV AO99 2223 Transnational | 44,495 | | (44,495) | | |
| | | 10038062 | HD HIV PD113 2223 UCSF 11580sc | 43,173 | | (43,173) | | |
| | | 10038063 | HD HIV PD121 2223 UCSF 11644sc | 21,404 | | (21,404) | | |
| | | 10038064 | HD HIV PD123 2223 UCSF 11626sc | 70,132 | | (70,132) | | |
| | | 10038065 | HD HIV PD141 2223 SHINE | 20,415 | | (20,415) | | |
| | | 10038066 | HD HIV PD142 2223 Biomedical | 21,587 | | (21,587) | | |
| | | 10038067 | HD HIV IV14 2223 Mandel | 29,169 | | (29,169) | | |
| | | 10038068 | HD HIV PD154 2223 UCSF 12518sc | 18,779 | | (18,779) | | |
| | | 10038069 | HD TB PD17 2223 TB/HIV Control | 925,999 | | (925,999) | | |
| | | 10038070 | HD HIV IV08 2223 Mid-Career | 162,517 | | (162,517) | | |
| | | 10038072 | HD HIV AO98 2223 Western State | 38,735 | | (38,735) | | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038074 | HD EHS PB02 2223 State CLPPP | 694,082 | | (694,082) | | |
| | | 10038075 | HD HIV AO78 2324 REBOOT | 97,628 | | (97,628) | | |
| | | 10038076 | HD HIV PD117 2223 TORO-SRO | 350,000 | | (350,000) | | |
| | | 10038077 | HD HIV PD118 2223 OD2A Academi | 300,000 | | (300,000) | | |
| | | 10038078 | HD EHS EH16 2223 Pedestrian an | 100,000 | | (100,000) | | |
| | | 10038079 | HD HIV PD124 2223 OD2A Peer | 250,000 | | (250,000) | | |
| | | 10038080 | HD TB PD21 2223 Tuberculosis S | 347,005 | | (347,005) | | |
| | | 10038081 | HD ENV PD143 2223 Strengthenin | 38,766 | | (38,766) | | |
| | | 10038082 | HD HED PH01 2223 Tobacco Free | 1,196,333 | | (1,196,333) | | |
| | | 10038083 | HD STD D141 2223 ELC GC Rapid | 259,831 | | (259,831) | | |
| | | 10038084 | HD HIV PD138 2223 Expanding Ac | 7,380 | | (7,380) | | |
| | | 10038085 | HD HIV PD139 2324 Western Stat | 26,262 | | (26,262) | | |
| | | 10038086 | HD HIV PD152 2223 PRIME | 95,117 | | (95,117) | | |
| | | 10038087 | HD HIV PD161 2223 Mirtazapine | 56,124 | | (56,124) | | |
| | | 10038088 | HD HIV AO86 2223 Leadershp LOC | 85,602 | | (85,602) | | |
| | | 10038089 | HD HIV D128 2223 HVTN Scientif | 126,091 | | (126,091) | | |
| | | 10038090 | HD HIV D119 2223 SF Bay CTU | 134,794 | | (134,794) | | |
| | | 10038091 | HD HIV AO67 2223 HPTN Leadersh | 34,010 | | (34,010) | | |
| | | 10038092 | HD HIV PD111 2223 DoxyPrep | 44,594 | | (44,594) | | |
| | | 10038093 | HD HIV PD112 2223 PrEP-3D | 166,602 | | (166,602) | | |
| | | 10038094 | HD HIV PD155 2223 AMBER SOW | 32,451 | | (32,451) | | |
| | | 10038095 | HD STD CD142 2223, Core Mgmt L | 635,689 | | (635,689) | | |
| | | 10038098 | HN HIV PD140 2223 Ryan White | 1,671,729 | | (1,671,729) | | |
| | | 10038106 | HN MCH 2223 HCMC02 | 1,357,529 | | (1,357,529) | | |
| | | 10038107 | HN MCH 2223 HCPM03 | 8,443,510 | | (8,443,510) | | |
| | | 10038108 | HN MCH PM103 2223 CHVP SGF Inn | 1,000,000 | | (1,000,000) | | |
| | | 10038109 | HD EPR CD113 2223 Pan Flu | 97,498 | | (97,498) | | |
| | | 10038110 | HD EPR PD69 2223 PHEP | 670,591 | | (670,591) | | |
| | | 10038111 | HD EPR PD95 2223 CRI | 195,332 | | (195,332) | | |
| | | 10038112 | HD HIV PD14 2223 State HIV Sur | 728,591 | | (728,591) | | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038117 | HD HIV PD114 2122 COPING | 51,841 | | (51,841) | | |
| | | 10038118 | HD STD PD126 2223 Hepatitis C | 380,812 | | (380,812) | | |
| | | 10038119 | HD STD PD131-2223 CDPH DPC L | 259,455 | | (259,455) | | |
| | | 10038120 | HB MH AD04 2223 State Vocation | 294,474 | | (294,474) | | |
| | | 10038130 | HB HM M005 2223 Hrsa Title Iv | 100,676 | | (100,676) | | |
| | | 10038132 | HB MH M007 2223 SAMHSA-MHBG | 4,646,586 | | (4,646,586) | | |
| | | 10038133 | HD HIV PD90 2223 SFDPH High Im | 7,119,101 | | (7,119,101) | | |
| | | 10038135 | HD HIV PD151 2223 PS20-2010: I | 3,140,893 | | (3,140,893) | | |
| | | 10038137 | HD EPR AC11 2223 HPP | 316,000 | | (316,000) | | |
| | | 10038138 | HN MCH PM08 2223 WIC | 3,105,913 | | (3,105,913) | | |
| | | 10038140 | HN MCH PM13 2223 NUTRITION | 916,298 | | (916,298) | | |
| | | 10038141 | HN MCH PM14 2223 Foster Care | 813,285 | | (813,285) | | |
| | | 10038143 | HD HIV AO05 2223 MMP | 584,742 | | (584,742) | | |
| | | 10038147 | HN MCH PM05 2223 CHDP | 1,742,363 | | (1,742,363) | | |
| | | 10038162 | HD HIV AO73 2223 SFDPH High Im | 987,545 | | (987,545) | | |
| | | 10038167 | HC HIV PD128 2223 UCSF PTBi | 83,000 | | (83,000) | | |
| | | 10038168 | HN MCH PM02 2223 Black Infant | 2,067,822 | | (2,067,822) | | |
| | | 10038169 | HN MCH PM101 2223 Oral Health | 308,879 | | (308,879) | | |
| | | 10038170 | HN MCH PM102 2223 CA Perinatal | 459,560 | | (459,560) | | |
| | | 10038171 | HD EPI PD29 2223 Immunization | 296,772 | | (296,772) | | |
| | | 10038172 | HD EHS PD116 2223 TobaccoGrant | 350,000 | 350,000 | | 350,000 | |
| | | 10038173 | HD ADM AC13 2223 Enhancing Hea | 300,000 | | (300,000) | | |
| | | 10038175 | HD ENV 2223 PD150 SFDPH DOJ PR | 487,060 | | (487,060) | | |
| | | 10038176 | HC ADM GLSC 2223 RWPC LSYC | 75,700 | | (75,700) | | |
| | | 10038178 | HC ADM GMCK 2223 Mckinney Home | 1,255,850 | | (1,255,850) | | |
| | | 10038179 | HC ADM GTWC 2223 RWPC TWC | 88,800 | | (88,800) | | |
| | | 10038182 | HD STD PD132 2223 CDPH STD Pr | 272,481 | | (272,481) | | |
| | | 10038184 | HD STD PD156 2223 Hellman Foun | 135,000 | | (135,000) | | |
| | | 10038186 | HD HIV 1V18 2223 UNC/Emo itech | 67,173 | | (67,173) | | |
| | | 10038187 | HD HIV PD130 2223 PPrEPmate 21 | 32,061 | | (32,061) | | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10038188 | HM109-23 Mental Health Student | 1,572,146 | | (1,572,146) | | |
| | | 10038195 | HD HIV IV24 2223 UCSF 10409sc | 12,216 | | (12,216) | | |
| | | 10038203 | HM111-23 Crisis Care Mobile Un | 646,094 | | (646,094) | | |
| | | 10038204 | HB MH HM107 2223 Early Psychos | 533,342 | | (533,342) | | |
| | | 10038205 | HD HIV PD153 2223 PCORI | 137,039 | | (137,039) | | |
| | | 10038206 | HD STD DC01 2223 Surveillance | 272,898 | | (272,898) | | |
| | | 10038207 | HD STD PD16 2223 Std Preventio | 3,525,391 | | (3,525,391) | | |
| | | 10038322 | HB SA SA102 2223 SABG ARPA | 664,393 | | (664,393) | | |
| | | 10038400 | HD HIV PD164 2223 HPTN | 133,474 | | (133,474) | | |
| | | 10038401 | HD HIV PD163 2223 RWJF Data-to | 84,080 | | (84,080) | | |
| | | 10038413 | HD HIV PD165 2223 UCSF 12855sc | 11,875 | | (11,875) | | |
| | | 10038426 | HB HM HM112 2223 MHBG-Americ | 940,808 | | (940,808) | | |
| | | 10038428 | HD HED CH11-2223 Refugee Healt | 206,881 | | (206,881) | | |
| | | 10038448 | HN HIV PD140 2324 Ryan White | 1,671,027 | | (1,671,027) | | |
| | | 10038566 | HB SA SA103 2223 NACCHO IOPSLL | 340,496 | | (340,496) | | |
| | | 10038569 | HN MCH PM104 2223 CHVP SGF Exp | 329,075 | | (329,075) | | |
| | | 10038574 | HN MCH PM105 FY 2223 CYSHCN | 395,500 | | (395,500) | | |
| | | 10038581 | HB MH HM105 2223 Pre-Trial Fel | 671,861 | | (671,861) | | |
| | | 10038750 | HD STD PD159 2223 Advancing He | 1,347,649 | | (1,347,649) | | |
| | | 10038774 | HD EPR PD168 2123 WFD | 1,189,498 | | (1,189,498) | | |
| | | 10038870 | HD HIV PD169 2223 ONE BALLROOM | 5,875 | | (5,875) | | |
| | | 10038871 | HD HIV PD172 2223 ViiV Interve | 55,255 | | (55,255) | | |
| | | 10038880 | HD HIV PD173 2223 Leveraging | 39,585 | | (39,585) | | |
| | | 10039337 | HD HIV PD151 2324 PS20-2010: I | | 3,197,784 | 3,197,784 | 3,282,590 | 84,806 |
| | | 10039339 | HD STD CD142 2324, Core Mgmt L | | 281,718 | 281,718 | 282,090 | 372 |
| | | 10039340 | HB MH M007 2324 Samhsa-MHBG | | 4,593,470 | 4,593,470 | 4,586,741 | (6,729) |
| | | 10039341 | HB HM M005 2324 Hrsa Title Iv | | 102,205 | 102,205 | 107,343 | 5,138 |
| | | 10039347 | HB MH HM105 2324 Pre-Trial Fel | | 737,671 | 737,671 | | (737,671) |
| | | 10039348 | HD STD PD156 2324 Hellman Foun | | 135,000 | 135,000 | 135,000 | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039350 | HD HIV PD153 2324 PCORI | | 171,372 | 171,372 | 177,330 | 5,958 |
| | | 10039356 | HD HIV AO73 2324 SFDPH High Im | | 990,520 | 990,520 | 990,520 | |
| | | 10039358 | HD HED PH01 2324 Tobacco Free | | 984,491 | 984,491 | 812,017 | (172,474) |
| | | 10039362 | HB MH AD04 2324 State Vocation | | 265,175 | 265,175 | 264,904 | (271) |
| | | 10039363 | HD HIV D134 2324 UCSF-CFAR | | 99,314 | 99,314 | 99,314 | |
| | | 10039365 | HD HIV AO54 2324 UCSF TA 8940 | | 57,730 | 57,730 | 56,351 | (1,379) |
| | | 10039367 | HM109-24 Mental Health Student | | 1,627,176 | 1,627,176 | 1,634,360 | 7,184 |
| | | 10039374 | HM111-24 Crisis Care Mobile Un | | 530,501 | 530,501 | 526,983 | (3,518) |
| | | 10039375 | HB MH HM107 2324 Early Psychos | | 522,924 | 522,924 | 522,924 | |
| | | 10039376 | HB HM HM112 2324 MHBG-Americ | | 1,073,434 | 1,073,434 | 1,108,009 | 34,575 |
| | | 10039377 | HN HIV AO60 2324 Ryan White P | | 325,801 | 325,801 | 325,801 | |
| | | 10039378 | HD AO16 2324 HIV Care Program | | 3,260,304 | 3,260,304 | 3,259,535 | (769) |
| | | 10039379 | HD HIV PD90 2324 SFDPH High Im | | 5,008,377 | 5,008,377 | 5,008,377 | |
| | | 10039380 | HD HIV AO05 2324 MMP | | 582,307 | 582,307 | 582,307 | |
| | | 10039381 | HD HIV PD14 2324 State HIV Sur | | 715,084 | 715,084 | 715,084 | |
| | | 10039382 | HD STD PD131-2324 CDPH DPC L | | 259,455 | 259,455 | 259,455 | |
| | | 10039384 | HD HIV D123 2324 NHBS | | 1,254,648 | 1,254,648 | 1,253,920 | (728) |
| | | 10039386 | HD HIV PD113 2324 UCSF 11580sc | | 43,173 | 43,173 | 43,173 | |
| | | 10039387 | HD STD PD132 2324 CDPH STD Pr | | 369,754 | 369,754 | 369,754 | |
| | | 10039390 | HD STD D141 2324 ELC GC Rapid | | 422,064 | 422,064 | 422,064 | |
| | | 10039391 | HD HIV PD121 2324 UCSF 11644sc | | 21,404 | 21,404 | 21,404 | |
| | | 10039393 | HD STD DC01 2324 Surveillance | | 250,000 | 250,000 | 250,000 | |
| | | 10039394 | HD HIV PD123 2324 UCSF 11626sc | | 70,132 | 70,132 | 70,132 | |
| | | 10039396 | HD HIV IV14 2324 Mandel | | 29,169 | 29,169 | 29,169 | |
| | | 10039397 | HD STD PD16 2324 Std Preventio | | 3,469,838 | 3,469,838 | 3,469,838 | |
| | | 10039399 | HD STD PD126 2324 Hepatitis C | | 380,812 | 380,812 | 380,812 | |
| | | 10039400 | HD HIV PD154 2324 UCSF 12518sc | | 18,779 | 18,779 | 18,779 | |
| | | 10039401 | HD HIV IV08 2324 Mid-Career | | 204,252 | 204,252 | 203,114 | (1,138) |
| | | 10039402 | HD HIV AO78 2425 REBOOT | | 100,865 | 100,865 | 103,280 | 2,415 |
| | | 10039403 | HD HIV PD118 2324 OD2A Academi | | 300,000 | 300,000 | 300,000 | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039404 | HD PD180-24 Future of Public | | 4,534,040 | 4,534,040 | 3,940,078 | (593,962) |
| | | 10039405 | HD HIV PD124 2324 OD2A Peer | | 250,000 | 250,000 | 250,000 | |
| | | 10039406 | HD TB DC22 2324 Ca Tb Controll | | 243,945 | 243,945 | 243,945 | |
| | | 10039407 | HD TB PD17 2324 TB/HIV Control | | 976,318 | 976,318 | 976,318 | |
| | | 10039409 | HD HIV PD138 2324 Expanding Ac | | 7,380 | 7,380 | 7,380 | |
| | | 10039410 | HD HIV PD139 2425 Western Stat | | 26,262 | 26,262 | 26,262 | |
| | | 10039411 | HD HIV PD152 2324 PRIME | | 97,262 | 97,262 | 98,763 | 1,501 |
| | | 10039412 | HD TB PD21 2324 Tuberculosis S | | 337,200 | 337,200 | 337,200 | |
| | | 10039413 | HD HIV PD161 2324 Mirtazapine | | 56,124 | 56,124 | 56,124 | |
| | | 10039415 | HD HIV AO86 2324 Leadershp LOC | | 88,065 | 88,065 | 89,349 | 1,284 |
| | | 10039416 | HD HIV D128 2324 HVTN Scientif | | 158,956 | 158,956 | 162,002 | 3,046 |
| | | 10039418 | HD HIV D119 2324 SF Bay CTU | | 162,435 | 162,435 | 177,793 | 15,358 |
| | | 10039419 | HD HIV PD158 2324 Integrated | | 316,125 | 316,125 | 315,923 | (202) |
| | | 10039420 | HD HIV AO67 2324 HPTN Leadersh | | 38,120 | 38,120 | 37,554 | (566) |
| | | 10039422 | HD HIV PD111 2324 DoxyPrep | | 44,594 | 44,594 | 44,594 | |
| | | 10039423 | HD CH12 2324 ASHS | | 226,000 | 226,000 | 226,000 | |
| | | 10039424 | HD HIV PD112 2324 PrEP-3D | | 166,602 | 166,602 | 166,602 | |
| | | 10039425 | HD HIV PD155 2324 AMBER SOW | | 32,451 | 32,451 | 32,451 | |
| | | 10039426 | HD HIV PD114 2223 COPING | | 51,841 | 51,841 | 51,841 | |
| | | 10039429 | HD HED CH11-2324 RHAP | | 324,061 | 324,061 | 324,061 | |
| | | 10039431 | HD HIV PD163 2324 RWJF Data-to | | 84,080 | 84,080 | 84,080 | |
| | | 10039437 | HD HIV PD164 2324 HPTN | | 133,474 | 133,474 | 133,474 | |
| | | 10039439 | HD HIV PD165 2324 UCSF 12855sc | | 11,875 | 11,875 | 11,875 | |
| | | 10039440 | HD HIV PD169 2324 ONE BALLROOM | | 5,875 | 5,875 | 5,875 | |
| | | 10039442 | HD HIV PD172 2324 ViiV Interve | | 55,255 | 55,255 | 55,255 | |
| | | 10039443 | HD HIV PD173 2324 Leveraging | | 39,585 | 39,585 | 39,585 | |
| | | 10039444 | HD HIV PD174 2324 PROTECT | | 22,810 | 22,810 | 22,810 | |
| | | 10039445 | HD HIV PD175 2324 UCSF 12668sc | | 43,611 | 43,611 | 43,611 | |
| | | 10039447 | HD HIV PD176 2324 UCSF 13199sc | | 15,207 | 15,207 | 15,207 | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039448 | HD HIV PD178 2324 BLISS | | 205,679 | 205,679 | 235,470 | 29,791 |
| | | 10039459 | HD ENV PD143 2324 Strengthenin | | 39,746 | 39,746 | 39,746 | |
| | | 10039461 | HN MCH PM105 FY 2324 CYSHCN | | 395,500 | 395,500 | 395,500 | |
| | | 10039464 | HD HIV PD179 2324 UCSF 13184sc | | 14,193 | 14,193 | 14,193 | |
| | | 10039466 | HD EHS PB02 2324 State CLPPP | | 891,290 | 891,290 | 895,748 | 4,458 |
| | | 10039467 | HN HIV PD13 2324 RWPA | | 16,277,425 | 16,277,425 | 16,317,041 | 39,616 |
| | | 10039487 | HD HIV AO99 2324 Transnational | | 44,461 | 44,461 | 44,937 | 476 |
| | | 10039488 | HD HIV PD141 2324 SHINE | | 20,415 | 20,415 | 20,415 | |
| | | 10039489 | HD HIV PD142 2324 Biomedical | | 21,587 | 21,587 | 21,587 | |
| | | 10039490 | HD HIV AO98 2324 Western State | | 38,713 | 38,713 | 39,025 | 312 |
| | | 10039491 | HD ENV2425 PD136 Noxious Weed | | 44,630 | 44,630 | 44,640 | 10 |
| | | 10039492 | HN HIV PD140 2425 Ryan White | | 3,639,909 | 3,639,909 | 2,191,310 | (1,448,599) |
| | | 10039503 | HN MCH 2324 HCMC02 | | 1,367,293 | 1,367,293 | 1,367,946 | 653 |
| | | 10039504 | HN MCH PM02 2324 Black Infant | | 2,252,216 | 2,252,216 | 2,256,250 | 4,034 |
| | | 10039506 | HN MCH 2324 HCPM03 | | 8,380,255 | 8,380,255 | 8,301,099 | (79,156) |
| | | 10039510 | HN MCH PM101 2324 Oral Health | | 308,879 | 308,879 | 308,879 | |
| | | 10039513 | HN MCH PM102 2324 CA Perinatal | | 459,560 | 459,560 | 459,560 | |
| | | 10039516 | HN MCH PM103 2324 CHVP SGF Inn | | 1,000,000 | 1,000,000 | 1,000,000 | |
| | | 10039517 | HN MCH PM104 2324 CHVP SGF Exp | | 329,075 | 329,075 | 329,075 | |
| | | 10039519 | HD EPR CD113 2324 Pan Flu | | 99,821 | 99,821 | 97,203 | (2,618) |
| | | 10039520 | HD EPR PD69 2324 PHEP | | 712,140 | 712,140 | 736,158 | 24,018 |
| | | 10039521 | HD EPR PD95 2324 CRI | | 195,536 | 195,536 | 195,538 | 2 |
| | | 10039522 | HD EPI PD29 2324 Immunization | | 301,282 | 301,282 | 309,519 | 8,237 |
| | | 10039523 | HC ADM GLSC 2324 RWPC LSYC | | 75,700 | 75,700 | 75,700 | |
| | | 10039524 | HC ADM GMCK 2324 Mckinney Home | | 1,255,850 | 1,255,850 | 1,255,850 | |
| | | 10039526 | HC ADM GTWC 2324 RWPC TWC | | 88,800 | 88,800 | 88,800 | |
| | | 10039528 | HD ADM AC13 2324 Enhancing Hea | | 300,000 | 300,000 | 300,000 | |
| | | 10039529 | HD ENV 2324 PD150 SFDPH DOJ PR | | 487,060 | 487,060 | | (487,060) |
| | | 10039538 | HD EHS EH15 2324 Beach Water | | 29,225 | 29,225 | 29,225 | |
| | | 10039547 | HD EPR AC11 2324 HPP | | 300,290 | 300,290 | 300,290 | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039552 | HN MCH PM08 2324 WIC | | 3,028,924 | 3,028,924 | 3,029,019 | 95 |
| | | 10039553 | HN MCH PM05 2324 CHDP | | 1,590,585 | 1,590,585 | 1,644,992 | 54,407 |
| | | 10039554 | HN MCH PM13 2324 NUTRITION | | 921,750 | 921,750 | 921,750 | |
| | | 10039555 | HN MCH PM14 2324 Foster Care | | 825,436 | 825,436 | 849,478 | 24,042 |
| | | 10039556 | HB SA SA102 2324 SABG ARPA | | 1,574,980 | 1,574,980 | 1,574,980 | |
| | | 10039633 | HD CH13-24 RHPP | | 74,328 | 74,328 | 74,328 | |
| | | 10039685 | BHCIP Round 3: Launch Ready | | 6,774,965 | 6,774,965 | | (6,774,965) |
| | | 10039759 | PD185-24 STD SOS | | 889,417 | 889,417 | 889,417 | |
| | | 10039760 | HD HIV PD183 2324 ASTHO OPPR | | 20,000 | 20,000 | 20,000 | |
| | | 10039783 | HD ADM PD186-24 Project INVEST | | 3,593,597 | 3,593,597 | 3,654,656 | 61,059 |
| | | 10039878 | LAB PD187 2324 CDPH - LabAspi | | 44,450 | 44,450 | 44,450 | |
| | | 10039892 | PD HIV PD188 2324 UCSF Bay Ar | | 69,259 | 69,259 | 69,259 | |
| | | 10039973 | HB SA104 FY 2324 SABG Block Gr | | 8,913,363 | 8,913,363 | 8,913,363 | |
| | | 10040036 | HN WPC WP101 2324 PATH CITED | | 3,862,930 | 3,862,930 | 3,862,930 | |
| | | 10040040 | HN PC PC109 FY2324 PCORI HSII | | 485,606 | 485,606 | | (485,606) |
| | | 10040041 | HN PC PC110 FY2324 Primary Car | | 1,200,000 | 1,200,000 | | (1,200,000) |
| | | 10040050 | HB MH HM114 2324 Behavioral He | | 32,265,440 | 32,265,440 | 32,265,440 | |
| | | 10040052 | HN WPC WP102 FY 2324 HHIP | | 3,375,884 | 3,375,884 | 3,375,884 | |
| | | 10040089 | HB SA105 FY 2426 CCE Treasure | | 9,500,000 | 9,500,000 | | (9,500,000) |
| | | 10040211 | HD STD PD192 2324 CDC-ELC | | 148,691 | 148,691 | | (148,691) |
| | | 10040218 | HD STD PD193 2324 PS20-2010: | | 200,000 | 200,000 | | (200,000) |
| | | 10040235 | HB HM HM115 2324 Community Car | | 7,431,615 | 7,431,615 | | (7,431,615) |
| **11580 Total** | | | | **102,086,265** | **168,474,550** | **66,388,285** | **139,609,680** | **(28,864,870)** |
| 14820 | SR ETF-Gift | 10035431 | HN Safety Net | | 120,000 | 120,000 | 120,000 | |
| | | 10036449 | 2020 Epic for FQHCs Program | | 135,000 | 135,000 | 135,000 | |
| **14820 Total** | | | | **0** | **255,000** | **255,000** | **255,000** | **0** |
| **Grants Projects Total** | | | | **102,086,265** | **168,729,550** | **66,643,285** | **139,864,680** | **(28,864,870)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 207703 | HBH Behavioral Health | 25,394,439 | 25,657,468 | 263,029 | 24,407,667 | (1,249,801) |
| | | 207705 | HNS Health Network Services | 13,120,073 | 12,939,150 | (180,923) | 12,939,150 | |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| | | 240642 | HPC Primary Care | 1,885,094 | 1,944,736 | 59,642 | 1,944,736 | |
| | | 240661 | HPH Population Health Division | 7,203,364 | 7,380,964 | 177,600 | 7,291,403 | (89,561) |
| | | 251961 | HAD Public Health Admin | 1,017,079 | 1,328,230 | 311,151 | 1,353,159 | 24,929 |
| **10060 Total** | | | | **48,620,049** | **49,250,548** | **630,499** | **47,936,115** | **(1,314,433)** |
| 21550 | LHH-Work Order Fund | 240649 | HLH Laguna Honda Hospital | 229,950 | | (229,950) | | |
| **21550 Total** | | | | **229,950** | **0** | **(229,950)** | **0** | **0** |
| **Work Orders/Overhead Total** | | | | **48,849,999** | **49,250,548** | **400,549** | **47,936,115** | **(1,314,433)** |
| **Continuing Projects - Project Control** | | | | | | | | |
| 21131 | SFGH-OPERATING GRANTS-STATE | 10039989 | HG COVID19 Test 2 Treat Equity | | 496,065 | 496,065 | | (496,065) |
| **21131 Total** | | | | **0** | **496,065** | **496,065** | **0** | **(496,065)** |
| 21132 | SFGH-OPERATING GRANTS-PRIVATE | 10036351 | Addiction Med. T Expan -ZSFG | 1,088,193 | | (1,088,193) | | |
| | | 10037612 | ZSFG Patient Care Qual R2 FY23 | 155,137 | | (155,137) | | |
| | | 10038608 | HG GED Implementation at ZSFG | 1,339,039 | | (1,339,039) | | |
| | | 10038609 | HG GED Implementation at ZSFG | | 1,497,930 | 1,497,930 | | (1,497,930) |
| | | 10038610 | HG GED Implementation at ZSFG | | | | 1,458,730 | 1,458,730 |
| | | 10038612 | HG TMBH Fund Round 2 | 1,150,000 | | (1,150,000) | | |
| | | 10038613 | HG Health Advocates Prog | 15,000 | | (15,000) | | |
| | | 10038614 | HG Social Med COVID19 at ZSFG | 100,000 | | (100,000) | | |
| | | 10038615 | HG Solid Start Program | 755,260 | | (755,260) | | |
| | | 10039876 | HG Equity&Innovation (Hearts) | | 721,847 | 721,847 | | (721,847) |
| | | 10039879 | HG Pediatrics-Children's HLTH | | 256,786 | 256,786 | | (256,786) |
| | | 10039880 | HG SolidStarts Initiative FY24 | | 308,905 | 308,905 | | (308,905) |
| | | 10039881 | HG Nursing General Account | | 50,735 | 50,735 | | (50,735) |
| | | 10039882 | HG Social Med-Physic. Consult | | 186,548 | 186,548 | | (186,548) |
| | | 10039912 | HG Child Truma Research Prog | | 918,000 | 918,000 | | (918,000) |
| | | 10040037 | HG CTRP Covid-19 Tech Support | | 132,547 | 132,547 | | (132,547) |
| | | 10040230 | HG EHI-SM Opioid Use Disorder | | 50,000 | 50,000 | | (50,000) |
| | | 10040246 | HG OB/GYN Dept. Program | | 311,557 | 311,557 | | (311,557) |
| **21132 Total** | | | | **4,602,629** | **4,434,855** | **(167,774)** | **1,458,730** | **(2,976,125)** |
| 21270 | SFGH-Capital Projects-State | 10040228 | HG Intensive Youth Behav. HLTH | | 33,735,105 | 33,735,105 | | (33,735,105) |

**Department: DPH Public Health**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Project Control** | | | | | | | | |
| **21270 Total** | | | | **0** | **33,735,105** | **33,735,105** | **0** | **(33,735,105)** |
| 21680 | LHH-OP Grants-State | 10040223 | HL Infection Control Grant | | 1,891,062 | 1,891,062 | | (1,891,062) |
| **21680 Total** | | | | **0** | **1,891,062** | **1,891,062** | **0** | **(1,891,062)** |
| **Continuing Projects - Project Control Total** | | | | **4,602,629** | **40,557,087** | **35,954,458** | **1,458,730** | **(39,098,357)** |
| **Total Uses of Funds** | | | | **2,997,680,835** | **3,236,114,396** | **238,433,561** | **3,210,819,782** | **(25,294,614)** |

**Department: LIB Public Library**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 71,167,562 | 75,426,010 | 4,258,448 | 78,029,404 | 2,603,394 |
| Mandatory Fringe Benefits | 38,591,849 | 38,767,362 | 175,513 | 40,007,021 | 1,239,659 |
| Non-Personnel Services | 10,850,135 | 10,614,533 | (235,602) | 9,889,931 | (724,602) |
| Capital Outlay | 23,601,159 | 33,758,000 | 10,156,841 | 6,680,000 | (27,078,000) |
| City Grant Program | 638,000 | 650,000 | 12,000 | 650,000 | |
| Materials & Supplies | 26,774,893 | 26,154,071 | (620,822) | 25,854,071 | (300,000) |
| Services Of Other Depts | 14,076,112 | 14,784,501 | 708,389 | 14,755,438 | (29,063) |
| Overhead and Allocations | 163 | 485 | 322 | 485 | |
| Intrafund Transfers Out | 22,626,045 | 32,780,000 | 10,153,955 | 6,680,000 | (26,100,000) |
| Unappropriated Rev-Designated | | | | 10,354,697 | 10,354,697 |
| Transfer Adjustment - Uses | (22,626,045) | (32,780,000) | (10,153,955) | (6,680,000) | 26,100,000 |
| **Total Uses by Chart of Accounts** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |
| **Sources Summary** | | | | | |
| Property Taxes | 75,620,000 | 79,520,000 | 3,900,000 | 79,430,000 | (90,000) |
| Intergovernmental: State | 205,000 | 250,000 | 45,000 | 250,000 | |
| Charges for Services | 175,000 | 175,000 | | 175,000 | |
| Rents & Concessions | 26,115 | 26,115 | | 26,115 | |
| Other Revenues | 20,000 | 1,020,000 | 1,000,000 | 20,000 | (1,000,000) |
| Interest & Investment Income | 237,400 | 237,400 | | 237,400 | |
| Expenditure Recovery | 77,532 | 87,636 | 10,104 | 90,032 | 2,396 |
| IntraFund Transfers In | 22,626,045 | 32,780,000 | 10,153,955 | 6,680,000 | (26,100,000) |
| Transfers In | 20,000 | 20,000 | | 20,000 | |
| Beg Fund Balance - Budget Only | 10,358,826 | 16,128,811 | 5,769,985 | 62,500 | (16,066,311) |
| Transfer Adjustment-Source | (22,626,045) | (32,780,000) | (10,153,955) | (6,680,000) | 26,100,000 |
| General Fund Support | 98,960,000 | 102,690,000 | 3,730,000 | 105,910,000 | 3,220,000 |
| **Total Sources by Chart of Accounts** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |

**Department: LIB Public Library**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Fund Summary** | | | | | |
| Bequest Fund | 115,000 | 1,115,000 | 1,000,000 | 115,000 | (1,000,000) |
| Gift and Other Exp Trust Fund | 5,000 | 5,000 | | 5,000 | |
| Public Library Fund | 185,579,873 | 199,034,962 | 13,455,089 | 186,101,047 | (12,933,915) |
| **Total Uses by Funds** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |
| **Division Summary** | | | | | |
| LIB Public Library | 185,699,873 | 200,154,962 | 14,455,089 | 186,221,047 | (13,933,915) |
| **Total Uses by Division** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |

**Uses of Funds Detail Appropriation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 13140 | SR Public Library Preserv | | Salaries | 71,167,562 | 75,426,010 | 4,258,448 | 78,029,404 | 2,603,394 |
| | | | Mandatory Fringe Benefits | 38,591,849 | 38,767,362 | 175,513 | 40,007,021 | 1,239,659 |
| | | | Non-Personnel Services | 10,830,135 | 9,875,533 | (954,602) | 9,850,931 | (24,602) |
| | | | Capital Outlay | 975,114 | 978,000 | 2,886 | | (978,000) |
| | | | City Grant Program | 638,000 | 650,000 | 12,000 | 650,000 | |
| | | | Materials & Supplies | 26,570,056 | 25,623,556 | (946,500) | 25,623,556 | |
| | | | Services Of Other Depts | 14,076,112 | 14,784,501 | 708,389 | 14,755,438 | (29,063) |
| | | | Intrafund Transfers Out | 22,626,045 | 32,780,000 | 10,153,955 | 6,680,000 | (26,100,000) |
| | | | Unappropriated Rev-Designated | | | | 10,354,697 | 10,354,697 |
| | | | Transfer Adjustment - Uses | (22,626,045) | (32,780,000) | (10,153,955) | (6,680,000) | 26,100,000 |
| **13140 Total** | | | | **162,848,828** | **166,104,962** | **3,256,134** | **179,271,047** | **13,166,085** |
| **Operating Total** | | | | **162,848,828** | **166,104,962** | **3,256,134** | **179,271,047** | **13,166,085** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 13080 | SR Library Fund - Continuing | 17146 | LB Library-summer Reading Prog | 20,000 | 20,000 | | 20,000 | |
| | | 19559 | LB Branch Library Capital Impr | 22,626,045 | 32,780,000 | 10,153,955 | 6,680,000 | (26,100,000) |
| **13080 Total** | | | | **22,646,045** | **32,800,000** | **10,153,955** | **6,700,000** | **(26,100,000)** |
| 13150 | SR Library Special Revenue | 17144 | LB Library Special Collection- | 25,000 | 25,000 | | 25,000 | |

**Department: LIB Public Library**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| **13150 Total** | | | | **25,000** | **25,000** | **0** | **25,000** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **22,671,045** | **32,825,000** | **10,153,955** | **6,725,000** | **(26,100,000)** |
| **Grants Projects** | | | | | | | | |
| 13120 | SR Library Grants; Cont Sta | 10036945 | LB-FY23 Project Read CLLS | 60,000 | | (60,000) | | |
| | | 10038048 | LB-FY24 Project Read CLLS | | 60,000 | 60,000 | | (60,000) |
| | | 10039805 | LIB-FY24 PLP CLSA Funds | | 19,000 | 19,000 | | (19,000) |
| | | 10039806 | LIB-FY25 PLP CLSA Funds | | | | 19,000 | 19,000 |
| | | 10039807 | LB-FY25 Project Read CLLS | | | | 60,000 | 60,000 |
| | | 10039927 | LB-FY24 CLLS - ESL Program | | 26,000 | 26,000 | | (26,000) |
| | | 10039928 | LB-FY25 CLLS - ESL Program | | | | 26,000 | 26,000 |
| **13120 Total** | | | | **60,000** | **105,000** | **45,000** | **105,000** | **0** |
| 14820 | SR ETF-Gift | 10000589 | LB-F&F-Spl Coll-Architect/Deco | 5,000 | 5,000 | | 5,000 | |
| **14820 Total** | | | | **5,000** | **5,000** | **0** | **5,000** | **0** |
| 17860 | Perm ETF-Bequests | 10000592 | LB-Lillian Dannenberg Bequest | 15,000 | 15,000 | | 15,000 | |
| | | 10000595 | LB-Fuhrman Bequest | 100,000 | 100,000 | | 100,000 | |
| | | 10039890 | LIB-Estate of Howard A. Cooper | | 1,000,000 | 1,000,000 | | (1,000,000) |
| **17860 Total** | | | | **115,000** | **1,115,000** | **1,000,000** | **115,000** | **(1,000,000)** |
| **Grants Projects Total** | | | | **180,000** | **1,225,000** | **1,045,000** | **225,000** | **(1,000,000)** |
| **Total Uses of Funds** | | | | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |

**Department: PUC Public Utilities Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 304,429,474 | 316,251,021 | 11,821,547 | 326,512,289 | 10,261,268 |
| Mandatory Fringe Benefits | 128,512,711 | 126,852,172 | (1,660,539) | 130,000,883 | 3,148,711 |
| Non-Personnel Services | 467,700,656 | 583,597,873 | 115,897,217 | 582,086,512 | (1,511,361) |
| Capital Outlay | 17,637,728 | 15,581,607 | (2,056,121) | 13,529,167 | (2,052,440) |
| City Grant Program | 2,831,524 | 2,831,524 | | 2,831,524 | |
| Debt Service | 452,286,312 | 435,545,028 | (16,741,284) | 435,545,028 | |
| Facilities Maintenance | 45,124,885 | 46,886,510 | 1,761,625 | 46,837,975 | (48,535) |
| Materials & Supplies | 36,589,351 | 39,875,564 | 3,286,213 | 39,878,377 | 2,813 |
| Programmatic Projects | 1,910,594 | 2,851,014 | 940,420 | 1,244,828 | (1,606,186) |
| Services Of Other Depts | 106,429,816 | 111,600,913 | 5,171,097 | 114,221,435 | 2,620,522 |
| Overhead and Allocations | (95,589,466) | (92,378,260) | 3,211,206 | (94,652,740) | (2,274,480) |
| Transfers Out | 49,731,137 | 46,614,485 | (3,116,652) | 46,614,485 | |
| Intrafund Transfers Out | 212,271,756 | 214,138,146 | 1,866,390 | 212,940,495 | (1,197,651) |
| Unappropriated Rev-Designated | 51,530,230 | 66,434,681 | 14,904,451 | 61,030,599 | (5,404,082) |
| Unappropriated Rev Retained | 132,444,972 | 132,691,774 | 246,802 | 132,691,774 | |
| Transfer Adjustment - Uses | (261,907,756) | (260,657,494) | 1,250,262 | (259,459,843) | 1,197,651 |
| **Total Uses by Chart of Accounts** | **1,651,933,924** | **1,788,716,558** | **136,782,634** | **1,791,852,788** | **3,136,230** |
| **Sources Summary** | | | | | |
| Charges for Services | 1,320,750,244 | 1,496,497,235 | 175,746,991 | 1,496,497,235 | |
| Rents & Concessions | 13,949,600 | 14,640,400 | 690,800 | 14,640,400 | |
| Other Revenues | 39,858,189 | 40,292,320 | 434,131 | 40,292,320 | |
| Interest & Investment Income | 4,300,000 | 4,507,000 | 207,000 | 4,507,000 | |
| Expenditure Recovery | 180,274,866 | 197,117,443 | 16,842,577 | 218,292,305 | 21,174,862 |
| IntraFund Transfers In | 212,271,756 | 214,138,146 | 1,866,390 | 212,940,495 | (1,197,651) |
| Transfers In | 49,715,538 | 46,523,886 | (3,191,652) | 46,523,886 | |
| Prior Year Designated Reserve | | 219,095 | 219,095 | 193,877 | (25,218) |
| Beg Fund Balance - Budget Only | 93,021,487 | 35,438,527 | (57,582,960) | 17,425,113 | (18,013,414) |
| Transfer Adjustment-Source | (261,907,756) | (260,657,494) | 1,250,262 | (259,459,843) | 1,197,651 |
| General Fund Support | (300,000) | | 300,000 | | |

**Department: PUC Public Utilities Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Total Sources by Chart of Accounts** | **1,651,933,924** | **1,788,716,558** | **136,782,634** | **1,791,852,788** | **3,136,230** |
| **Fund Summary** | | | | | |
| CleanPowerSF | 315,749,958 | 369,554,174 | 53,804,216 | 369,554,174 | |
| Hetch Hetchy Water and Power | 266,011,702 | 315,158,785 | 49,147,083 | 315,143,284 | (15,501) |
| San Francisco Water Enterprise | 664,208,825 | 675,677,315 | 11,468,490 | 676,573,501 | 896,186 |
| San Francisco Wastewater Ent | 405,963,439 | 428,326,284 | 22,362,845 | 430,581,829 | 2,255,545 |
| **Total Uses by Funds** | **1,651,933,924** | **1,788,716,558** | **136,782,634** | **1,791,852,788** | **3,136,230** |
| **Division Summary** | | | | | |
| HHP CleanPowerSF | 315,749,958 | 369,554,174 | 53,804,216 | 369,554,174 | |
| WWE Wastewater Enterprise | 405,963,439 | 428,326,284 | 22,362,845 | 430,581,829 | 2,255,545 |
| HHP Hetch Hetchy Water & Power | 266,011,702 | 315,158,785 | 49,147,083 | 315,143,284 | (15,501) |
| PUB Public Utilities Bureaus | 696,138 | 1,193,883 | 497,745 | 1,179,203 | (14,680) |
| WTR Water Enterprise | 663,512,687 | 674,483,432 | 10,970,745 | 675,394,298 | 910,866 |
| **Total Uses by Division** | **1,651,933,924** | **1,788,716,558** | **136,782,634** | **1,791,852,788** | **3,136,230** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 20160 | WWE Op Annual Account Ctrl | | Salaries | 60,930,584 | 61,921,967 | 991,383 | 63,932,532 | 2,010,565 |
| | | | Mandatory Fringe Benefits | 26,229,970 | 25,647,782 | (582,188) | 26,355,369 | 707,587 |
| | | | Non-Personnel Services | 26,603,401 | 27,695,904 | 1,092,503 | 27,195,904 | (500,000) |
| | | | Capital Outlay | 2,159,478 | 2,038,175 | (121,303) | 1,717,597 | (320,578) |
| | | | City Grant Program | 250,000 | 250,000 | | 250,000 | |
| | | | Debt Service | 113,226,023 | 98,039,423 | (15,186,600) | 98,039,423 | |
| | | | Materials & Supplies | 12,188,910 | 13,204,682 | 1,015,772 | 13,204,682 | |
| | | | Services Of Other Depts | 35,700,349 | 38,793,475 | 3,093,126 | 39,852,379 | 1,058,904 |
| | | | Overhead and Allocations | 37,573,094 | 39,042,421 | 1,469,327 | 39,892,025 | 849,604 |
| | | | Transfers Out | 31,713 | 31,713 | | 31,713 | |
| | | | Intrafund Transfers Out | 89,007,917 | 87,584,667 | (1,423,250) | 86,964,667 | (620,000) |

**Department: PUC Public Utilities Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Unappropriated Rev-Designated | | 27,805,077 | 27,805,077 | 26,846,561 | (958,516) |
| | | | Transfer Adjustment - Uses | (89,007,917) | (87,584,667) | 1,423,250 | (86,964,667) | 620,000 |
| **20160 Total** | | | | **314,893,522** | **334,470,619** | **19,577,097** | **337,318,185** | **2,847,566** |
| 24750 | HH CleanPowerSF Op Annual Acco | | Salaries | 5,937,925 | 6,227,753 | 289,828 | 6,448,874 | 221,121 |
| | | | Mandatory Fringe Benefits | 1,859,618 | 1,871,848 | 12,230 | 1,894,637 | 22,789 |
| | | | Non-Personnel Services | 11,916,028 | 11,964,028 | 48,000 | 11,964,028 | |
| | | | Materials & Supplies | 183,000 | 229,358 | 46,358 | 229,358 | |
| | | | Services Of Other Depts | 4,089,128 | 4,169,830 | 80,702 | 4,186,681 | 16,851 |
| | | | Overhead and Allocations | 5,426,644 | 6,141,614 | 714,970 | 6,223,202 | 81,588 |
| **24750 Total** | | | | **29,412,343** | **30,604,431** | **1,192,088** | **30,946,780** | **342,349** |
| 24970 | HHWP Op Annual Account Ctrl | | Salaries | 38,205,185 | 38,606,583 | 401,398 | 39,997,618 | 1,391,035 |
| | | | Mandatory Fringe Benefits | 16,168,215 | 15,865,583 | (302,632) | 16,266,725 | 401,142 |
| | | | Non-Personnel Services | 132,855,853 | 195,221,441 | 62,365,588 | 194,221,441 | (1,000,000) |
| | | | Capital Outlay | 3,232,412 | 2,598,647 | (633,765) | 866,785 | (1,731,862) |
| | | | Debt Service | 3,959,626 | 3,813,501 | (146,125) | 3,813,501 | |
| | | | Materials & Supplies | 3,548,442 | 3,451,842 | (96,600) | 3,451,842 | |
| | | | Services Of Other Depts | 9,381,453 | 8,557,873 | (823,580) | 8,977,083 | 419,210 |
| | | | Overhead and Allocations | 24,117,058 | 24,963,753 | 846,695 | 25,463,838 | 500,085 |
| | | | Transfers Out | 31,712 | 285,060 | 253,348 | 285,060 | |
| | | | Intrafund Transfers Out | 16,147,135 | 18,992,204 | 2,845,069 | 18,992,204 | |
| | | | Unappropriated Rev-Designated | 18,038,611 | | (18,038,611) | | |
| | | | Transfer Adjustment - Uses | (16,147,135) | (19,245,552) | (3,098,417) | (19,245,552) | |
| **24970 Total** | | | | **249,538,567** | **293,110,935** | **43,572,368** | **293,090,545** | **(20,390)** |
| 25940 | WTR Op Annual Account Ctrl | | Salaries | 79,592,195 | 80,858,297 | 1,266,102 | 83,497,229 | 2,638,932 |
| | | | Mandatory Fringe Benefits | 34,929,052 | 34,085,157 | (843,895) | 34,973,987 | 888,830 |
| | | | Non-Personnel Services | 21,721,620 | 18,629,838 | (3,091,782) | 18,629,838 | |
| | | | Capital Outlay | 2,431,582 | 2,647,308 | 215,726 | 2,647,308 | |
| | | | City Grant Program | 2,581,524 | 2,581,524 | | 2,581,524 | |
| | | | Debt Service | 335,100,663 | 333,692,104 | (1,408,559) | 333,692,104 | |
| | | | Materials & Supplies | 17,753,742 | 19,074,652 | 1,320,910 | 19,074,652 | |

**Department: PUC Public Utilities Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Services Of Other Depts | 26,550,874 | 27,589,640 | 1,038,766 | 28,668,392 | 1,078,752 |
| | | | Overhead and Allocations | 63,140,408 | 66,107,444 | 2,967,036 | 67,415,744 | 1,308,300 |
| | | | Transfers Out | 49,667,712 | 46,297,712 | (3,370,000) | 46,297,712 | |
| | | | Intrafund Transfers Out | 75,968,315 | 76,047,844 | 79,529 | 75,277,844 | (770,000) |
| | | | Unappropriated Rev-Designated | | 5,918,777 | 5,918,777 | 1,665,560 | (4,253,217) |
| | | | Transfer Adjustment - Uses | (125,604,315) | (122,313,844) | 3,290,471 | (121,543,844) | 770,000 |
| **25940 Total** | | | | **583,833,372** | **591,216,453** | **7,383,081** | **592,878,050** | **1,661,597** |
| 27180 | PUC Operating Fund | | Salaries | 59,082,962 | 62,034,300 | 2,951,338 | 64,115,727 | 2,081,427 |
| | | | Mandatory Fringe Benefits | 27,393,457 | 27,206,929 | (186,528) | 27,998,145 | 791,216 |
| | | | Non-Personnel Services | 23,493,804 | 23,832,996 | 339,192 | 23,832,996 | |
| | | | Capital Outlay | 1,681,256 | 1,007,477 | (673,779) | 1,007,477 | |
| | | | Materials & Supplies | 2,915,257 | 2,878,423 | (36,834) | 2,878,423 | |
| | | | Services Of Other Depts | 29,363,050 | 30,360,075 | 997,025 | 30,294,501 | (65,574) |
| | | | Overhead and Allocations | (143,233,648) | (146,877,567) | (3,643,919) | (149,709,854) | (2,832,287) |
| **27180 Total** | | | | **696,138** | **442,633** | **(253,505)** | **417,415** | **(25,218)** |
| **Operating Total** | | | | **1,178,373,942** | **1,249,845,071** | **71,471,129** | **1,254,650,975** | **4,805,904** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 20170 | WWE Annual Authority Ctrl | 17726 | GE Youth Employment & Environm | 697,000 | 697,000 | | 697,000 | |
| | | 19459 | UW Treasure Island - Maintena | 2,600,000 | 2,600,000 | | 2,600,000 | |
| | | 19460 | UW 525 Golden Gate - O & M | 1,332,000 | 1,372,000 | 40,000 | 1,372,000 | |
| | | 19461 | UW 525 Golden Gate - Lease Pay | 2,426,917 | 2,416,551 | (10,366) | 2,416,551 | |
| | | 19466 | WW Urban Ag-college Hill Proje | 681,000 | 681,000 | | 681,000 | |
| | | 80068 | WWE Neighborhood Steward Prog2 | 705,000 | 620,000 | (85,000) | | (620,000) |
| **20170 Total** | | | | **8,441,917** | **8,386,551** | **(55,366)** | **7,766,551** | **(620,000)** |
| 20210 | WWE Work Order | 10002 | Interdepartmental-Overhead | | 4,130,998 | 4,130,998 | 4,158,977 | 27,979 |
| **20210 Total** | | | | **0** | **4,130,998** | **4,130,998** | **4,158,977** | **27,979** |
| 24765 | Clean Pw Annual Authority Ctrl | 20993 | CPSF Neighborhood Steward Prog | 150,000 | 150,000 | | | (150,000) |
| **24765 Total** | | | | **150,000** | **150,000** | **0** | **0** | **(150,000)** |
| 24980 | HHWP Annual Authority Ctrl | 15812 | Hetchy Water - Facilities Main | 3,000,000 | 3,000,000 | | 3,000,000 | |
| | | 17661 | Wecc-Nerc Compliance | 4,449,000 | 4,449,000 | | 4,449,000 | |

**Department: PUC Public Utilities Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| | | 17662 | Wecc-Nerc Transmission Line Cl | 200,000 | 208,000 | 8,000 | 208,000 | |
| | | 17726 | GE Youth Employment & Environm | 150,000 | 150,000 | | 150,000 | |
| | | 19459 | UW Treasure Island - Maintena | 4,217,000 | 4,428,000 | 211,000 | 4,428,000 | |
| | | 19460 | UW 525 Golden Gate - O & M | 802,000 | 826,000 | 24,000 | 826,000 | |
| | | 19461 | UW 525 Golden Gate - Lease Pay | 1,249,541 | 1,244,204 | (5,337) | 1,244,204 | |
| | | 80067 | HHP Neighborhood Steward Prog2 | 140,594 | | (140,594) | | |
| **24980 Total** | | | | **14,208,135** | **14,305,204** | **97,069** | **14,305,204** | **0** |
| 25030 | HHWP Work Order Fund | 10002 | Interdepartmental-Overhead | | 2,727,646 | 2,727,646 | 2,732,535 | 4,889 |
| **25030 Total** | | | | **0** | **2,727,646** | **2,727,646** | **2,732,535** | **4,889** |
| 25950 | WTR Annual Authority Ctrl | 17726 | GE Youth Employment & Environm | 1,290,000 | 1,290,000 | | 1,290,000 | |
| | | 19158 | UW Awss Maintenance - Cdd | 2,500,000 | 2,500,000 | | 2,500,000 | |
| | | 19159 | UW Water Enterprise-watershed | 4,486,000 | 6,586,000 | 2,100,000 | 6,586,000 | |
| | | 19458 | UW Water Resources Planning-bu | 50,000 | 500,000 | 450,000 | 500,000 | |
| | | 19459 | UW Treasure Island - Maintena | 1,350,000 | 1,350,000 | | 1,350,000 | |
| | | 19460 | UW 525 Golden Gate - O & M | 4,311,000 | 4,441,000 | 130,000 | 4,441,000 | |
| | | 19461 | UW 525 Golden Gate - Lease Pay | 9,178,389 | 9,139,186 | (39,203) | 9,139,186 | |
| | | 80065 | WTR Neighborhood Steward Progr | 915,000 | 770,000 | (145,000) | | (770,000) |
| | | 80424 | Drought Response Program | 500,000 | 500,000 | | 500,000 | |
| | | 80425 | Personnel Safety | 1,000,000 | | (1,000,000) | | |
| **25950 Total** | | | | **25,580,389** | **27,076,186** | **1,495,797** | **26,306,186** | **(770,000)** |
| 26000 | WTR Work Order | 10002 | Interdepartmental-Overhead | | 4,072,385 | 4,072,385 | 4,102,192 | 29,807 |
| **26000 Total** | | | | **0** | **4,072,385** | **4,072,385** | **4,102,192** | **29,807** |
| **Annual Projects - Authority Control Total** | | | | **48,380,441** | **60,848,970** | **12,468,529** | **59,371,645** | **(1,477,325)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 20550 | WWE CPF Repair & Replace | 19135 | WW Cwp_revenue Transfer-sub Fund | 82,628,000 | 81,338,116 | (1,289,884) | 81,338,116 | |
| **20550 Total** | | | | **82,628,000** | **81,338,116** | **(1,289,884)** | **81,338,116** | **0** |
| 24761 | CleanPowerSF Cap Revenue Fund | 80233 | CleanPowerSF Capital | 1,586,046 | 759,000 | (827,046) | 759,000 | |
| **24761 Total** | | | | **1,586,046** | **759,000** | **(827,046)** | **759,000** | **0** |
| 24870 | HH CleanPowerSF Cust Trust Fd | 20543 | CleanPowerSF Customer Trst Fnd | 284,601,569 | 338,040,743 | 53,439,174 | 337,848,394 | (192,349) |
| **24870 Total** | | | | **284,601,569** | **338,040,743** | **53,439,174** | **337,848,394** | **(192,349)** |

**Department: PUC Public Utilities Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 24990 | HHWP ContinuingAuthorityCtrl | 15405 | UH Hhp_revenue Transfer-sub Fund | 2,265,000 | 5,015,000 | 2,750,000 | 5,015,000 | |
| **24990 Total** | | | | **2,265,000** | **5,015,000** | **2,750,000** | **5,015,000** | **0** |
| 25960 | WTR ContinuingAuthorityCtrl | 19047 | UW Watershed Protection | 1,162,000 | 900,000 | (262,000) | 900,000 | |
| | | 19052 | UW Landscape Conservation Budg | | 1,000,000 | 1,000,000 | 1,000,000 | |
| | | 19055 | UW Long Term Monitoring & Perm | 6,971,000 | 4,890,000 | (2,081,000) | 4,890,000 | |
| | | 19133 | UW Wtr_revenue Transfer-sub Fund | 20,965,926 | 20,579,658 | (386,268) | 20,579,658 | |
| | | 19463 | UW Retrofit Grant Program | | 500,000 | 500,000 | 500,000 | |
| **25960 Total** | | | | **29,098,926** | **27,869,658** | **(1,229,268)** | **27,869,658** | **0** |
| 26570 | WTR CPF Other Fund | 19133 | UW Wtr_revenue Transfer-sub Fund | 8,750,000 | | (8,750,000) | | |
| **26570 Total** | | | | **8,750,000** | **0** | **(8,750,000)** | **0** | **0** |
| 26600 | WTR CPF Wholesale Customer | 19133 | UW Wtr_revenue Transfer-sub Fund | 16,250,000 | | (16,250,000) | | |
| **26600 Total** | | | | **16,250,000** | **0** | **(16,250,000)** | **0** | **0** |
| 26603 | Water Regional Revenue Fund | 19133 | UW Wtr_revenue Transfer-sub Fund | | 25,000,000 | 25,000,000 | 25,000,000 | |
| **26603 Total** | | | | **0** | **25,000,000** | **25,000,000** | **25,000,000** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **425,179,541** | **478,022,517** | **52,842,976** | **477,830,168** | **(192,349)** |
| **Work Orders/Overhead** | | | | | | | | |
| 20205 | WWE Paid Time Off | 229309 | WWE Wastewater Enterprise | 2,700,000 | 2,700,000 | | 2,700,000 | |
| | | | Transfer Adjustment - Uses | (2,700,000) | (2,700,000) | | (2,700,000) | |
| **20205 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 25025 | HHWP HetchyPower Paid Time Off | 231637 | HHP Hetch Hetchy Water & Power | 1,300,000 | 1,300,000 | | 1,300,000 | |
| | | | Transfer Adjustment - Uses | (1,300,000) | (1,300,000) | | (1,300,000) | |
| **25025 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 25026 | HHWP HetchyWater Paid Time Off | 231637 | HHP Hetch Hetchy Water & Power | 1,100,000 | 1,100,000 | | 1,100,000 | |
| | | | Transfer Adjustment - Uses | (1,100,000) | (1,100,000) | | (1,100,000) | |
| **25026 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 25985 | WTR Paid Time Off | 232429 | WTR Water Enterprise | 5,700,000 | 5,700,000 | | 5,700,000 | |
| | | | Transfer Adjustment - Uses | (5,700,000) | (5,700,000) | | (5,700,000) | |
| **25985 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| 27190 | PUC Personnel Fund | 232176 | PUB Public Utilities Bureaus | 82,613,022 | 84,260,437 | 1,647,415 | 86,446,178 | 2,185,741 |
| | | | Transfer Adjustment - Uses | (82,613,022) | (84,260,437) | (1,647,415) | (86,446,178) | (2,185,741) |

**Department: PUC Public Utilities Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| **27190 Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Work Orders/Overhead Total** | | | | **0** | **0** | **0** | **0** | **0** |
| **Total Uses of Funds** | | | | **1,651,933,924** | **1,788,716,558** | **136,782,634** | **1,791,852,788** | **3,136,230** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Public Utilities Commission

**Department: REC Recreation And Park Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 94,804,991 | 102,116,870 | 7,311,879 | 106,396,230 | 4,279,360 |
| Mandatory Fringe Benefits | 41,299,564 | 41,947,374 | 647,810 | 43,485,450 | 1,538,076 |
| Non-Personnel Services | 25,745,178 | 26,039,466 | 294,288 | 26,062,860 | 23,394 |
| Capital Outlay | 27,892,781 | 32,701,455 | 4,808,674 | 29,454,066 | (3,247,389) |
| Carry-Forward Budgets Only | | (100,000) | (100,000) | | 100,000 |
| City Grant Program | 1,914,838 | 2,263,831 | 348,993 | 2,359,859 | 96,028 |
| Debt Service | 1,880,686 | 1,458,020 | (422,666) | 1,458,020 | |
| Facilities Maintenance | 2,003,000 | 2,153,000 | 150,000 | 2,153,000 | |
| Materials & Supplies | 6,184,507 | 6,355,446 | 170,939 | 6,347,946 | (7,500) |
| Programmatic Projects | 8,240,916 | 8,086,397 | (154,519) | 7,934,356 | (152,041) |
| Services Of Other Depts | 32,866,213 | 35,325,393 | 2,459,180 | 37,480,434 | 2,155,041 |
| Overhead and Allocations | (1,525,680) | (1,848,795) | (323,115) | (1,968,440) | (119,645) |
| Transfers Out | 20,653,922 | 24,069,033 | 3,415,111 | 23,963,219 | (105,814) |
| Intrafund Transfers Out | 10,428,413 | 8,160,836 | (2,267,577) | 10,998,881 | 2,838,045 |
| Transfer Adjustment - Uses | (31,082,335) | (32,229,869) | (1,147,534) | (34,962,100) | (2,732,231) |
| **Total Uses by Chart of Accounts** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |
| **Sources Summary** | | | | | |
| Property Taxes | 75,620,000 | 79,520,000 | 3,900,000 | 79,430,000 | (90,000) |
| Intergovernmental: Other | | 3,387,123 | 3,387,123 | 3,619,185 | 232,062 |
| Intergovernmental: State | 145,000 | 145,000 | | 145,000 | |
| Charges for Services | 40,772,659 | 45,076,257 | 4,303,598 | 46,588,700 | 1,512,443 |
| Fines, Forfeiture, & Penalties | | 4,500,000 | 4,500,000 | | (4,500,000) |
| Rents & Concessions | 17,530,095 | 19,590,095 | 2,060,000 | 19,695,248 | 105,153 |
| Other Revenues | 3,904,129 | 5,112,746 | 1,208,617 | 4,456,687 | (656,059) |
| Interest & Investment Income | 70,000 | | (70,000) | | |
| Expenditure Recovery | 4,020,146 | 4,120,169 | 100,023 | 4,142,872 | 22,703 |
| IntraFund Transfers In | 10,428,413 | 8,160,836 | (2,267,577) | 10,998,881 | 2,838,045 |
| Transfers In | 21,382,319 | 24,069,033 | 2,686,714 | 23,963,219 | (105,814) |
| Other Financing Sources | 900,000 | | (900,000) | | |

**Department: REC Recreation And Park Commission**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| Beg Fund Balance - Budget Only | 10,136,079 | 6,505,711 | (3,630,368) | 11,248,190 | 4,742,479 |
| Transfer Adjustment-Source | (31,082,335) | (32,229,869) | (1,147,534) | (34,962,100) | (2,732,231) |
| General Fund Support | 87,480,489 | 88,541,356 | 1,060,867 | 91,837,899 | 3,296,543 |
| **Total Sources by Chart of Accounts** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |
| **Fund Summary** | | | | | |
| Bequest Fund | | 221,578 | 221,578 | | (221,578) |
| City Facilities Improvement Fd | 906,000 | 6,000 | (900,000) | 6,000 | |
| Culture and Recreation Fund | 7,563,996 | 17,530,123 | 9,966,127 | 13,027,832 | (4,502,291) |
| Community / Neighborhood Dev | 1,336,000 | 2,259,318 | 923,318 | 3,363,250 | 1,103,932 |
| General Fund | 137,985,297 | 140,550,630 | 2,565,333 | 146,638,390 | 6,087,760 |
| Gift and Other Exp Trust Fund | 744,539 | 781,496 | 36,957 | 791,374 | 9,878 |
| Golf Fund | 20,629,254 | 21,133,536 | 504,282 | 21,491,974 | 358,438 |
| Open Space and Park Fund | 71,091,833 | 71,215,776 | 123,943 | 75,844,961 | 4,629,185 |
| Recreation and Park Projects | 1,050,075 | 2,800,000 | 1,749,925 | | (2,800,000) |
| **Total Uses by Funds** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |
| **Division Summary** | | | | | |
| REC Operations | 216,287,599 | 231,021,875 | 14,734,276 | 238,679,893 | 7,658,018 |
| REC Admin Services | (3,910,255) | (3,406,146) | 504,109 | (3,476,768) | (70,622) |
| REC Zoo | 4,000,000 | 4,000,000 | | 4,000,000 | |
| REC Capital Division | 24,929,650 | 24,882,728 | (46,922) | 21,960,656 | (2,922,072) |
| **Total Uses by Division** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10013127 | RP Buchanan Street Mall | 505,250 | | | |
| 10013265 | RP Jackson Playground | 599,623 | | 2,858,000 | |
| 10031217 | RP 11th Street And Natoma Park | | | 505,250 | |
| 10040229 | RP Balboa Park IPIC Fees | 27,000 | | | |
| **Controller Reserves: Total** | | **1,131,873** | | **3,363,250** | |

**Department: REC Recreation And Park Commission**

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 47,261,709 | 50,594,673 | 3,332,964 | 52,895,291 | 2,300,618 |
| | | | Mandatory Fringe Benefits | 19,402,461 | 19,463,224 | 60,763 | 20,245,283 | 782,059 |
| | | | Non-Personnel Services | 250,000 | 250,000 | | 250,000 | |
| | | | City Grant Program | 1,816,403 | 2,165,396 | 348,993 | 2,261,424 | 96,028 |
| | | | Materials & Supplies | 75,000 | 75,000 | | 67,500 | (7,500) |
| | | | Services Of Other Depts | 339,137 | 349,849 | 10,712 | 346,506 | (3,343) |
| | | | Overhead and Allocations | 32,153,429 | 33,491,437 | 1,338,008 | 35,510,222 | 2,018,785 |
| | | | Transfers Out | 5,453,444 | 7,285,441 | 1,831,997 | 6,979,036 | (306,405) |
| | | | Transfer Adjustment - Uses | (5,453,444) | (7,285,441) | (1,831,997) | (6,979,036) | 306,405 |
| **10000 Total** | | | | **101,298,139** | **106,389,579** | **5,091,440** | **111,576,226** | **5,186,647** |
| 11902 | SR R&P-Marina -Annual | | Salaries | 1,161,869 | 1,196,934 | 35,065 | 1,231,610 | 34,676 |
| | | | Mandatory Fringe Benefits | 560,004 | 553,846 | (6,158) | 572,693 | 18,847 |
| | | | Non-Personnel Services | 224,097 | 224,097 | | 224,097 | |
| | | | Debt Service | 1,880,686 | 1,458,020 | (422,666) | 1,458,020 | |
| | | | Materials & Supplies | 112,000 | 112,000 | | 112,000 | |
| | | | Services Of Other Depts | 145,024 | 210,950 | 65,926 | 224,779 | 13,829 |
| | | | Overhead and Allocations | 640,793 | 681,195 | 40,402 | 694,118 | 12,923 |
| | | | Intrafund Transfers Out | 421,933 | 420,879 | (1,054) | 523,337 | 102,458 |
| | | | Transfer Adjustment - Uses | (421,933) | (420,879) | 1,054 | (523,337) | (102,458) |
| **11902 Total** | | | | **4,724,473** | **4,437,042** | **(287,431)** | **4,517,317** | **80,275** |
| 12360 | SR Golf Fund Annual | | Salaries | 4,504,089 | 4,812,204 | 308,115 | 4,970,248 | 158,044 |
| | | | Mandatory Fringe Benefits | 2,001,570 | 1,951,161 | (50,409) | 2,009,672 | 58,511 |
| | | | Non-Personnel Services | 6,785,961 | 6,934,955 | 148,994 | 6,934,955 | |
| | | | Materials & Supplies | 726,101 | 726,101 | | 726,101 | |
| | | | Services Of Other Depts | 2,852,352 | 2,692,767 | (159,585) | 2,744,221 | 51,454 |
| | | | Overhead and Allocations | 2,634,695 | 2,766,348 | 131,653 | 2,816,777 | 50,429 |
| | | | Transfers Out | 1,180,000 | 1,180,000 | | 1,180,000 | |
| | | | Intrafund Transfers Out | 374,486 | 500,000 | 125,514 | 517,500 | 17,500 |
| | | | Transfer Adjustment - Uses | (1,554,486) | (1,680,000) | (125,514) | (1,697,500) | (17,500) |

**Department: REC Recreation And Park Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| **12360 Total** | | | | **19,504,768** | **19,883,536** | **378,768** | **20,201,974** | **318,438** |
| 13370 | SR Open Space&Park-Annual | | Salaries | 24,042,567 | 25,418,804 | 1,376,237 | 26,107,016 | 688,212 |
| | | | Mandatory Fringe Benefits | 12,543,337 | 12,557,109 | 13,772 | 12,897,930 | 340,821 |
| | | | Non-Personnel Services | 4,516,843 | 4,524,983 | 8,140 | 4,528,705 | 3,722 |
| | | | Services Of Other Depts | 239,219 | 252,066 | 12,847 | 258,106 | 6,040 |
| | | | Overhead and Allocations | 20,189,314 | 21,294,298 | 1,104,984 | 22,166,601 | 872,303 |
| | | | Transfers Out | 13,334,401 | 15,010,671 | 1,676,270 | 15,158,229 | 147,558 |
| | | | Intrafund Transfers Out | 9,560,553 | 7,168,516 | (2,392,037) | 9,886,603 | 2,718,087 |
| | | | Transfer Adjustment - Uses | (22,894,954) | (22,179,187) | 715,767 | (25,044,832) | (2,865,645) |
| **13370 Total** | | | | **61,531,280** | **64,047,260** | **2,515,980** | **65,958,358** | **1,911,098** |
| **Operating Total** | | | | **187,058,660** | **194,757,417** | **7,698,757** | **202,253,875** | **7,496,458** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17856 | Zoo Operations Project | 4,000,000 | 4,000,000 | | 4,000,000 | |
| | | 20134 | Community Services Operating | 142,439 | 222,439 | 80,000 | 222,439 | |
| | | 20135 | Mather Operating | 540,113 | 540,113 | | 540,113 | |
| | | 20136 | Cultural Arts Drama Operating | 40,000 | 40,000 | | 40,000 | |
| | | 20137 | Cultural Arts Gen Operating | 52,195 | 92,195 | 40,000 | 92,195 | |
| | | 20138 | Cultural Arts Randall Operatin | 36,141 | 36,141 | | 36,141 | |
| | | 20139 | Cultural Arts Sharon Operating | 42,000 | 42,000 | | 42,000 | |
| | | 20140 | Botanical Operating | 58,593 | 58,593 | | 58,593 | |
| | | 20141 | Golden Gate Park Operating | 1,724,481 | 1,724,481 | | 1,724,481 | |
| | | 20142 | Nursery Operating | 58,400 | 63,400 | 5,000 | 63,400 | |
| | | 20143 | Int Pest Management Operating | 58,387 | 78,387 | 20,000 | 78,387 | |
| | | 20144 | Leisure Services Operating | 492,194 | 232,194 | (260,000) | 232,194 | |
| | | 20146 | Park Patrol Operating | 172,988 | 172,988 | | 172,988 | |
| | | 20147 | Park Service Area 1 Operating | 242,157 | 247,157 | 5,000 | 247,157 | |
| | | 20148 | Park Service Area 2 Operating | 288,934 | 253,934 | (35,000) | 253,934 | |
| | | 20149 | Park Service Area 3 Operating | 120,428 | 163,428 | 43,000 | 163,428 | |
| | | 20150 | Park Service Area 4 Operating | 184,158 | 154,158 | (30,000) | 154,158 | |
| | | 20151 | Park Service Area 5 Operating | 113,212 | 153,212 | 40,000 | 153,212 | |

**Department: REC Recreation And Park Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| | | 20152 | Park Service Area 6 Operating | 133,463 | 155,463 | 22,000 | 155,463 | |
| | | 20154 | Permit & Reservation Operating | 67,050 | 67,050 | | 67,050 | |
| | | 20156 | Structural Maint Operating | 1,129,600 | 1,129,600 | | 1,129,600 | |
| | | 20158 | Support Services Operating | 452,013 | 482,013 | 30,000 | 482,013 | |
| | | 20159 | Turf Operating | 146,464 | 146,464 | | 146,464 | |
| | | 20192 | RP SM Operating Work Orders | 471,795 | 482,710 | 10,915 | 482,710 | |
| | | 20193 | RP Capital Budget Baseline | 750,000 | 800,000 | 50,000 | 800,000 | |
| **10010 Total** | | | | **11,517,205** | **11,538,120** | **20,915** | **11,538,120** | **0** |
| 13350 | Open Space & Park-Annual Proj | 20133 | Apprentice Operating | 61,500 | 61,500 | | 61,500 | |
| | | 20145 | Natural Areas Operating | 140,400 | 165,400 | 25,000 | 165,400 | |
| | | 20155 | Planning Operating | 40,000 | 40,000 | | 40,000 | |
| | | 20157 | Sports & Athletics Operating | 634,768 | 744,768 | 110,000 | 744,768 | |
| | | 20160 | Urban Forestry Operating | 101,475 | 101,475 | | 101,475 | |
| | | 20161 | Volunteer Operating | 650,902 | 680,902 | 30,000 | 680,902 | |
| | | 22430 | Asset Management | | 30,000 | 30,000 | 30,000 | |
| **13350 Total** | | | | **1,629,045** | **1,824,045** | **195,000** | **1,824,045** | **0** |
| **Annual Projects - Authority Control Total** | | | | **13,146,250** | **13,362,165** | **215,915** | **13,362,165** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 19385 | RP 11th Street And Natoma Park | 400,000 | | (400,000) | | |
| | | 19701 | RP BOS District Projects | 841,459 | (473,935) | (1,315,394) | 1 | 473,936 |
| | | 20191 | RP PUC Garage CO Repayment | 104,781 | 104,781 | | 104,781 | |
| | | 20193 | RP Capital Budget Baseline | 14,192,000 | 14,097,259 | (94,741) | 14,200,000 | 102,741 |
| | | 20324 | Sugar-Sweetened Beverages Tax | 2,687,213 | 2,678,734 | (8,479) | 2,679,647 | 913 |
| | | 20361 | RP Equipment | 1,759,330 | 1,500,899 | (258,431) | 1,501,719 | 820 |
| | | 21673 | Park Health and Safety | 1,082,024 | 582,024 | (500,000) | 882,024 | 300,000 |
| | | 22063 | GGP - Tennis Center | 70,000 | | (70,000) | | |
| | | 80337 | Coit Tower Mural Maintenace | 13,000 | 13,000 | | 13,000 | |
| **10020 Total** | | | | **21,149,807** | **18,502,762** | **(2,647,045)** | **19,381,172** | **878,410** |
| 10610 | SR Balboa Park Cl | 18914 | RP Balboa Park Rec And Open Sp | | 27,000 | 27,000 | | (27,000) |
| **10610 Total** | | | | **0** | **27,000** | **27,000** | **0** | **(27,000)** |

**Department: REC Recreation And Park Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10660 | SR Downtown Park | 18934 | RP Guy Place | | 1,127,445 | 1,127,445 | | (1,127,445) |
| **10660 Total** | | | | **0** | **1,127,445** | **1,127,445** | **0** | **(1,127,445)** |
| 10670 | SR Eastern Neighborhood CI | 18937 | RP Central Waterfront | | 599,623 | 599,623 | 2,858,000 | 2,258,377 |
| **10670 Total** | | | | **0** | **599,623** | **599,623** | **2,858,000** | **2,258,377** |
| 10820 | SR Market & Octavia CI | 18975 | RP Market Octavia Community Im | | 505,250 | 505,250 | 505,250 | |
| **10820 Total** | | | | **0** | **505,250** | **505,250** | **505,250** | **0** |
| 10900 | SR Visitacion Valley CI | 19028 | RP Visitacion Valley Rec Park | 1,336,000 | | (1,336,000) | | |
| **10900 Total** | | | | **1,336,000** | **0** | **(1,336,000)** | **0** | **0** |
| 11895 | SR R&P Maintenance Fund | 17379 | Yerba Buena Gardens Project | | 296,063 | 296,063 | 296,063 | |
| | | 19385 | RP 11th Street And Natoma Park | | 485,000 | 485,000 | 200,000 | (285,000) |
| | | 19387 | RP Botanical Garden Improvemen | | 3,004,016 | 3,004,016 | 2,867,430 | (136,586) |
| | | 22063 | GGP - Tennis Center | | 150,000 | 150,000 | 154,500 | 4,500 |
| | | 22486 | Park Service Area 7 Operating | | 2,484,106 | 2,484,106 | 2,484,106 | |
| | | 22496 | RP Shipyard | | 903,017 | 903,017 | 1,135,079 | 232,062 |
| | | 22497 | RP GGP Pagoda | | 300,000 | 300,000 | 300,000 | |
| **11895 Total** | | | | **0** | **7,622,202** | **7,622,202** | **7,437,178** | **(185,024)** |
| 11900 | SR R&P-Marina Yacht Harbor | 18931 | RP Marina Dbw Loan Reserve | 78,700 | 77,300 | (1,400) | 79,654 | 2,354 |
| | | 18936 | RP East Harbor Sediment Remedi | 1,817,590 | 4,500,000 | 2,682,410 | | (4,500,000) |
| | | 19012 | RP 1296p-alvord Lake | | (100,000) | (100,000) | | 100,000 |
| | | 19034 | RP Yh Marina Dredging | 600,000 | 550,000 | (50,000) | 550,000 | |
| | | 19035 | RP Marina Yacht Renovation Pro | 5,233 | 5,579 | 346 | 5,683 | 104 |
| | | 19156 | RP Myh-facilities Maintenance- | 338,000 | 438,000 | 100,000 | 438,000 | |
| **11900 Total** | | | | **2,839,523** | **5,470,879** | **2,631,356** | **1,073,337** | **(4,397,542)** |
| 12350 | SR Golf Fund -Continuing | 18953 | RP Golf Program | 374,486 | 500,000 | 125,514 | 517,500 | 17,500 |
| | | 20643 | RP Golf Maintenance Fund | 750,000 | 750,000 | | 772,500 | 22,500 |
| **12350 Total** | | | | **1,124,486** | **1,250,000** | **125,514** | **1,290,000** | **40,000** |
| 13360 | SR Open Space-Continuing | 18905 | RP OS ACQ Interest | 3,781,000 | 976,000 | (2,805,000) | 3,971,500 | 2,995,500 |
| | | 18925 | RP Open Space Audit Services | 14,527 | 15,490 | 963 | 15,777 | 287 |
| | | 18927 | RP Open Space Contingency | 2,268,600 | 2,385,600 | 117,000 | 2,382,900 | (2,700) |
| | | 18928 | RP OS CPM Blue Greenway | 1,592,381 | 1,692,381 | 100,000 | 1,692,381 | |

**Department: REC Recreation And Park Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 18944 | RP Bernal Heights (nrpa) | 275,000 | 275,000 | | | (275,000) |
| **13360 Total** | | | | **7,931,508** | **5,344,471** | **(2,587,037)** | **8,062,558** | **2,718,087** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 20193 | RP Capital Budget Baseline | 900,000 | | (900,000) | | |
| **15384 Total** | | | | **900,000** | **0** | **(900,000)** | **0** | **0** |
| 15789 | CPXCF CFD Spcl Tax Bd S19A-TTC | 19021 | RP Transit Center -guy Place B | 6,000 | 6,000 | | 6,000 | |
| **15789 Total** | | | | **6,000** | **6,000** | **0** | **6,000** | **0** |
| 16781 | CPRPF FC OSP VARS PK LRBS06&07 | 19001 | RP 17th And Folsom Park | 70,000 | | (70,000) | | |
| **16781 Total** | | | | **70,000** | **0** | **(70,000)** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **35,357,324** | **40,455,632** | **5,098,308** | **40,613,495** | **157,863** |
| **Grants Projects** | | | | | | | | |
| 14820 | SR ETF-Gift | 10001169 | RP National Aids Mem Grove | 127,696 | 141,812 | 14,116 | 146,207 | 4,395 |
| | | 10001172 | RP Scholarship Fund - Misc | 83,435 | 83,435 | | 83,435 | |
| | | 10001178 | RP Misc. Donations-Budget Only | 250,000 | 250,000 | | 250,000 | |
| | | 10001179 | RP Hardly Strictly Bluegrass | 100,000 | 100,000 | | 100,000 | |
| | | 10037373 | RP Francisco Park Conservancy | 183,408 | 206,249 | 22,841 | 211,732 | 5,483 |
| **14820 Total** | | | | **744,539** | **781,496** | **36,957** | **791,374** | **9,878** |
| 17860 | Perm ETF-Bequests | 10001141 | RP Fuhrman Bequest | | 196,051 | 196,051 | | (196,051) |
| | | 10040029 | RP Milton J Mosk Bequest | | 25,527 | 25,527 | | (25,527) |
| **17860 Total** | | | | **0** | **221,578** | **221,578** | **0** | **(221,578)** |
| **Grants Projects Total** | | | | **744,539** | **1,003,074** | **258,535** | **791,374** | **(211,700)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 207912 | REC Operations | 3,784,657 | 3,884,680 | 100,023 | 3,907,383 | 22,703 |
| | | 262668 | REC Capital Division | 235,489 | 235,489 | | 235,489 | |
| **10060 Total** | | | | **4,020,146** | **4,120,169** | **100,023** | **4,142,872** | **22,703** |
| 10080 | GF Overhead-Recreation & Parks | 207912 | REC Operations | 3,119,306 | 2,770,750 | (348,556) | 2,828,758 | 58,008 |
| | | 232199 | REC Admin Services | 50,724,246 | 53,948,839 | 3,224,593 | 56,915,788 | 2,966,949 |
| | | 262668 | REC Capital Division | 3,300,359 | 3,362,484 | 62,125 | 3,411,612 | 49,128 |
| | | | Transfer Adjustment - Uses | (57,143,911) | (60,082,073) | (2,938,162) | (63,156,158) | (3,074,085) |
| **10080 Total** | | | | **0** | **0** | **0** | **0** | **0** |

**Department: REC Recreation And Park Commission**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| **Work Orders/Overhead Total** | | | | **4,020,146** | **4,120,169** | **100,023** | **4,142,872** | **22,703** |
| **Total Uses of Funds** | | | | **240,326,919** | **253,698,457** | **13,371,538** | **261,163,781** | **7,465,324** |

**Department: RNT Rent Arbitration Board**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 7,500,161 | 7,747,722 | 247,561 | 7,984,036 | 236,314 |
| Mandatory Fringe Benefits | 3,049,162 | 2,965,934 | (83,228) | 3,042,750 | 76,816 |
| Non-Personnel Services | 3,109,558 | 4,087,558 | 978,000 | 1,287,558 | (2,800,000) |
| Materials & Supplies | 127,749 | 40,250 | (87,499) | 40,250 | |
| Services Of Other Depts | 2,480,062 | 2,549,588 | 69,526 | 2,052,098 | (497,490) |
| Overhead and Allocations | 27,591 | 334,171 | 306,580 | 334,171 | |
| Transfers Out | 1,000,000 | | (1,000,000) | | |
| Transfer Adjustment - Uses | (1,000,000) | | 1,000,000 | | |
| **Total Uses by Chart of Accounts** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |
| **Sources Summary** | | | | | |
| Charges for Services | 11,994,494 | 12,950,258 | 955,764 | 12,950,681 | 423 |
| Transfers In | 1,000,000 | | (1,000,000) | | |
| Beg Fund Balance - Budget Only | 4,299,789 | 4,774,965 | 475,176 | 1,790,182 | (2,984,783) |
| Transfer Adjustment-Source | (1,000,000) | | 1,000,000 | | |
| General Fund Support | | | | | |
| **Total Sources by Chart of Accounts** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |
| **Fund Summary** | | | | | |
| Community / Neighborhood Dev | 15,294,283 | 17,725,223 | 2,430,940 | 14,740,863 | (2,984,360) |
| General Fund | 1,000,000 | | (1,000,000) | | |
| **Total Uses by Funds** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |
| **Division Summary** | | | | | |
| RNT Rent Arbitration Board | 16,294,283 | 17,725,223 | 1,430,940 | 14,740,863 | (2,984,360) |
| **Total Uses by Division** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |

**Department: RNT Rent Arbitration Board**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10850 | SR Rent Arbitration Board | | Salaries | 7,500,161 | 7,747,722 | 247,561 | 7,984,036 | 236,314 |
| | | | Mandatory Fringe Benefits | 3,049,162 | 2,965,934 | (83,228) | 3,042,750 | 76,816 |
| | | | Non-Personnel Services | 2,109,558 | 4,087,558 | 1,978,000 | 1,287,558 | (2,800,000) |
| | | | Materials & Supplies | 127,749 | 40,250 | (87,499) | 40,250 | |
| | | | Services Of Other Depts | 2,480,062 | 2,549,588 | 69,526 | 2,052,098 | (497,490) |
| | | | Overhead and Allocations | 27,591 | 334,171 | 306,580 | 334,171 | |
| | | | Transfers Out | 1,000,000 | | (1,000,000) | | |
| | | | Transfer Adjustment - Uses | (1,000,000) | | 1,000,000 | | |
| **10850 Total** | | | | **15,294,283** | **17,725,223** | **2,430,940** | **14,740,863** | **(2,984,360)** |
| **Operating Total** | | | | **15,294,283** | **17,725,223** | **2,430,940** | **14,740,863** | **(2,984,360)** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 22256 | RNT TI Capital Improvement | 1,000,000 | | (1,000,000) | | |
| **10020 Total** | | | | **1,000,000** | **0** | **(1,000,000)** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **1,000,000** | **0** | **(1,000,000)** | **0** | **0** |
| **Total Uses of Funds** | | | | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |

**Department: RET Retirement System**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 22,266,948 | 28,035,243 | 5,768,295 | 29,947,972 | 1,912,729 |
| Mandatory Fringe Benefits | 7,799,301 | 9,480,837 | 1,681,536 | 10,143,238 | 662,401 |
| Non-Personnel Services | 5,265,507 | 5,436,665 | 171,158 | 5,363,665 | (73,000) |
| Capital Outlay | 10,173 | 37,049 | 26,876 | | (37,049) |
| Materials & Supplies | 255,000 | 265,000 | 10,000 | 265,000 | |
| Programmatic Projects | | 50,000 | 50,000 | 50,000 | |
| Services Of Other Depts | 7,131,576 | 7,627,628 | 496,052 | 7,787,964 | 160,336 |
| Overhead and Allocations | 40,243 | 547,081 | 506,838 | 547,081 | |
| Unappropriated Rev-Designated | 328,113 | | (328,113) | | |
| **Total Uses by Chart of Accounts** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |
| **Sources Summary** | | | | | |
| Charges for Services | 1,113,309 | 1,931,150 | 817,841 | 2,020,658 | 89,508 |
| Contributions Ret/HSS/HlthCare | 40,988,635 | 49,037,353 | 8,048,718 | 51,573,262 | 2,535,909 |
| Interest & Investment Income | 401,000 | 401,000 | | 401,000 | |
| Expenditure Recovery | 110,000 | 110,000 | | 110,000 | |
| General Fund Support | 483,917 | | (483,917) | | |
| **Total Sources by Chart of Accounts** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |
| **Fund Summary** | | | | | |
| OPEB Trust Fund: Retiree Hlth | 1,633,350 | 1,688,430 | 55,080 | 1,688,430 | |
| General Fund | 1,598,226 | 1,932,150 | 333,924 | 2,021,658 | 89,508 |
| Pension Trust Fund: SFERS | 39,865,285 | 47,858,923 | 7,993,638 | 50,394,832 | 2,535,909 |
| **Total Uses by Funds** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |
| **Division Summary** | | | | | |
| RET SF Deferred Comp Program | 1,598,226 | 1,932,150 | 333,924 | 2,021,658 | 89,508 |
| RET Health Care Trust | 1,633,350 | 1,688,430 | 55,080 | 1,688,430 | |
| RET Retirement Services | 14,918,817 | 19,598,130 | 4,679,313 | 21,518,224 | 1,920,094 |
| RET Investment | 11,089,170 | 13,233,004 | 2,143,834 | 13,581,717 | 348,713 |
| RET Administration | 13,857,298 | 15,027,789 | 1,170,491 | 15,294,891 | 267,102 |

**Department: RET Retirement System**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Total Uses by Division** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 31330 | Employees Retirement Trust | | Salaries | 21,510,448 | 27,052,099 | 5,541,651 | 28,938,290 | 1,886,191 |
| | | | Mandatory Fringe Benefits | 7,520,805 | 9,128,422 | 1,607,617 | 9,782,385 | 653,963 |
| | | | Non-Personnel Services | 3,773,907 | 3,907,735 | 133,828 | 3,834,735 | (73,000) |
| | | | Capital Outlay | 10,173 | 37,049 | 26,876 | | (37,049) |
| | | | Materials & Supplies | 250,000 | 260,000 | 10,000 | 260,000 | |
| | | | Programmatic Projects | | 50,000 | 50,000 | 50,000 | |
| | | | Services Of Other Depts | 6,431,596 | 6,876,537 | 444,941 | 6,982,341 | 105,804 |
| | | | Overhead and Allocations | 40,243 | 547,081 | 506,838 | 547,081 | |
| | | | Unappropriated Rev-Designated | 328,113 | | (328,113) | | |
| **31330 Total** | | | | **39,865,285** | **47,858,923** | **7,993,638** | **50,394,832** | **2,535,909** |
| 31440 | Health Care-Prop B Trust Fund | | Non-Personnel Services | 1,253,350 | 1,308,430 | 55,080 | 1,308,430 | |
| | | | Services Of Other Depts | 380,000 | 380,000 | | 380,000 | |
| **31440 Total** | | | | **1,633,350** | **1,688,430** | **55,080** | **1,688,430** | **0** |
| **Operating Total** | | | | **41,498,635** | **49,547,353** | **8,048,718** | **52,083,262** | **2,535,909** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17410 | RS Employee Deferred Compensat | | 1,932,150 | 1,932,150 | 2,021,656 | 89,506 |
| **10010 Total** | | | | **0** | **1,932,150** | **1,932,150** | **2,021,656** | **89,506** |
| **Annual Projects - Authority Control Total** | | | | **0** | **1,932,150** | **1,932,150** | **2,021,656** | **89,506** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17410 | RS Employee Deferred Compensat | 1,598,226 | | (1,598,226) | 2 | 2 |
| **10020 Total** | | | | **1,598,226** | **0** | **(1,598,226)** | **2** | **2** |
| **Continuing Projects - Authority Control Total** | | | | **1,598,226** | **0** | **(1,598,226)** | **2** | **2** |
| **Total Uses of Funds** | | | | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |

**Department: SAS Sanitation & Streets**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Sources Summary** | | | | | |
| General Fund Support | 89,837,945 | | (89,837,945) | | |
| **Total Sources by Chart of Accounts** | **165,699,339** | **0** | **(165,699,339)** | **0** | **0** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 4,735,000 | | (4,735,000) | | |
| Gasoline Tax Fund | 18,948,824 | | (18,948,824) | | |
| General Fund | 117,816,789 | | (117,816,789) | | |
| Public Wks Trans and Commerce | 24,198,726 | | (24,198,726) | | |
| **Total Uses by Funds** | **165,699,339** | **0** | **(165,699,339)** | **0** | **0** |
| **Division Summary** | | | | | |
| SAS Sanitation & Str Oversight | 416,689 | | (416,689) | | |
| SAS Administration | 6,709,428 | | (6,709,428) | | |
| SAS Operations | 158,573,222 | | (158,573,222) | | |
| **Total Uses by Division** | **165,699,339** | **0** | **(165,699,339)** | **0** | **0** |

**Uses of Funds Detail Appropriation**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 20,300,329 | | (20,300,329) | | |
| | | | Mandatory Fringe Benefits | 7,930,827 | | (7,930,827) | | |
| | | | Non-Personnel Services | 1,259,561 | | (1,259,561) | | |
| | | | Capital Outlay | 1,345,749 | | (1,345,749) | | |
| | | | City Grant Program | 5,141,249 | | (5,141,249) | | |
| | | | Materials & Supplies | 1,041,692 | | (1,041,692) | | |
| | | | Services Of Other Depts | 1,680,465 | | (1,680,465) | | |
| | | | Overhead and Allocations | 27,163,421 | | (27,163,421) | | |
| **10000 Total** | | | | **65,863,293** | **0** | **(65,863,293)** | **0** | **0** |
| **Operating Total** | | | | **65,863,293** | **0** | **(65,863,293)** | **0** | **0** |

**Department: SAS Sanitation & Streets**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 22074 | SAS SES - Street Env Services | 462,956 | | (462,956) | | |
| | | 22075 | SAS BUF - Urban Forestry | 483,515 | | (483,515) | | |
| | | 22077 | SAS IT Systems and Equipment | 331,122 | | (331,122) | | |
| | | 22097 | SAS Paid Time Off | 2,330 | | (2,330) | | |
| **10010 Total** | | | | **1,279,923** | **0** | **(1,279,923)** | **0** | **0** |
| 12769 | SR Gas Tax Annual Authority | 22074 | SAS SES - Street Env Services | 6,697,075 | | (6,697,075) | | |
| | | 22075 | SAS BUF - Urban Forestry | 6,964,658 | | (6,964,658) | | |
| | | 22077 | SAS IT Systems and Equipment | 4,125 | | (4,125) | | |
| **12769 Total** | | | | **13,665,858** | **0** | **(13,665,858)** | **0** | **0** |
| 12789 | SR Road Annual Authority | 22076 | SAS SSR - Street & SewerRepair | 5,282,966 | | (5,282,966) | | |
| **12789 Total** | | | | **5,282,966** | **0** | **(5,282,966)** | **0** | **0** |
| **Annual Projects - Authority Control Total** | | | | **20,228,747** | **0** | **(20,228,747)** | **0** | **0** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 17066 | Mission Bay Transportation Imp | 787,500 | | (787,500) | | |
| | | 22079 | SAS Citywide Projects | 7,548,750 | | (7,548,750) | | |
| | | 22081 | SAS District 2 Projects | 247,500 | | (247,500) | | |
| | | 22082 | SAS District 3 Projects | 150,000 | | (150,000) | | |
| | | 22083 | SAS District 4 Projects | 93,000 | | (93,000) | | |
| | | 22084 | SAS District 5 Projects | 36,750 | | (36,750) | | |
| | | 22085 | SAS District 6 Projects | 97,500 | | (97,500) | | |
| | | 22088 | SAS District 9 Projects | 42,000 | | (42,000) | | |
| | | 22090 | SAS District 11 Projects | 28,500 | | (28,500) | | |
| | | 22154 | SAS Facilities Maintenance | 514,989 | | (514,989) | | |
| | | 22155 | SAS Potholes Budget | 1,368,270 | | (1,368,270) | | |
| | | 22156 | SAS Median Maintenance Budget | 154,663 | | (154,663) | | |
| | | 22160 | SAS Fence Repairs | 150,646 | | (150,646) | | |
| | | 80429 | SAS Tree Establishment FY 24 | 400,000 | | (400,000) | | |
| **10020 Total** | | | | **11,620,068** | **0** | **(11,620,068)** | **0** | **0** |
| 13970 | SR Services to Outside Agncy | 21656 | SoMa 5th&Brannan St Develop | 150,000 | | (150,000) | | |
| **13970 Total** | | | | **150,000** | **0** | **(150,000)** | **0** | **0** |

**Department: SAS Sanitation & Streets**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| 13980 | SR Other Special Revenue | 22074 | SAS SES - Street Env Services | 187,500 | | (187,500) | | |
| **13980 Total** | | | | **187,500** | **0** | **(187,500)** | **0** | **0** |
| 13985 | SR 2016 Prop E StreetTreeMaint | 22075 | SAS BUF - Urban Forestry | 16,557,500 | | (16,557,500) | | |
| | | 22077 | SAS IT Systems and Equipment | 172,500 | | (172,500) | | |
| **13985 Total** | | | | **16,730,000** | **0** | **(16,730,000)** | **0** | **0** |
| 14000 | SR Solid Waste Projects | 22074 | SAS SES - Street Env Services | 7,131,226 | | (7,131,226) | | |
| **14000 Total** | | | | **7,131,226** | **0** | **(7,131,226)** | **0** | **0** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 22222 | SAS Sunset Blvd Hosebib Inst | 935,000 | | (935,000) | | |
| | | 80429 | SAS Tree Establishment FY 24 | 2,000,000 | | (2,000,000) | | |
| | | 80443 | SAS Operations Yard | 1,800,000 | | (1,800,000) | | |
| **15384 Total** | | | | **4,735,000** | **0** | **(4,735,000)** | **0** | **0** |
| **Continuing Projects - Authority Control Total** | | | | **40,553,794** | **0** | **(40,553,794)** | **0** | **0** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 210744 | SAS Operations | 39,053,505 | | (39,053,505) | | |
| **10060 Total** | | | | **39,053,505** | **0** | **(39,053,505)** | **0** | **0** |
| **Work Orders/Overhead Total** | | | | **39,053,505** | **0** | **(39,053,505)** | **0** | **0** |
| **Total Uses of Funds** | | | | **165,699,339** | **0** | **(165,699,339)** | **0** | **0** |

**Department: SHF Sheriff**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 166,388,332 | 157,248,281 | (9,140,051) | 161,178,684 | 3,930,403 |
| Mandatory Fringe Benefits | 73,215,514 | 73,230,517 | 15,003 | 73,153,955 | (76,562) |
| Non-Personnel Services | 14,908,426 | 15,781,823 | 873,397 | 15,206,273 | (575,550) |
| Capital Outlay | 6,205,435 | 756,457 | (5,448,978) | 794,280 | 37,823 |
| City Grant Program | 11,407,282 | 12,198,047 | 790,765 | 11,867,047 | (331,000) |
| Materials & Supplies | 6,608,742 | 7,564,112 | 955,370 | 6,215,932 | (1,348,180) |
| Programmatic Projects | 1,335,933 | 1,890,235 | 554,302 | 1,895,251 | 5,016 |
| Services Of Other Depts | 19,116,642 | 23,005,866 | 3,889,224 | 23,350,000 | 344,134 |
| **Total Uses by Chart of Accounts** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |
| **Sources Summary** | | | | | |
| Intergovernmental: State | 39,113,886 | 36,019,808 | (3,094,078) | 34,536,590 | (1,483,218) |
| Charges for Services | 1,089,965 | 529,965 | (560,000) | 529,965 | |
| Fines, Forfeiture, & Penalties | 193,610 | 193,610 | | 193,610 | |
| Expenditure Recovery | 34,391,372 | 33,032,950 | (1,358,422) | 33,548,806 | 515,856 |
| Other Financing Sources | 4,825,000 | (1,407,000) | (6,232,000) | | 1,407,000 |
| Beg Fund Balance - Budget Only | 33,685 | | (33,685) | | |
| General Fund Support | 219,538,788 | 223,306,005 | 3,767,217 | 224,852,451 | 1,546,446 |
| **Total Sources by Chart of Accounts** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 4,825,000 | (1,407,000) | (6,232,000) | | 1,407,000 |
| Environmental Protection Fund | 55,888 | 22,133 | (33,755) | 27,149 | 5,016 |
| General Fund | 291,983,763 | 288,958,313 | (3,025,450) | 291,795,599 | 2,837,286 |
| Public Protection Fund | 2,321,655 | 4,101,892 | 1,780,237 | 1,838,674 | (2,263,218) |
| **Total Uses by Funds** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |
| **Division Summary** | | | | | |
| SHF Custody | 148,284,027 | 138,940,473 | (9,343,554) | 141,022,526 | 2,082,053 |
| SHF Field | 74,501,769 | 74,432,606 | (69,163) | 75,277,075 | 844,469 |
| SHF Planning | 16,116,153 | 10,982,140 | (5,134,013) | 11,089,512 | 107,372 |

**Department: SHF Sheriff**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| SHF Administration | 60,284,357 | 67,320,119 | 7,035,762 | 66,272,309 | (1,047,810) |
| **Total Uses by Division** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |

## Reserved Appropriations

**Controller Reserves**

| | | | | | |
|---|---|---|---|---|---|
| 10038961 | 425 7th Street - Building Management | | 1,400,000 | | |
| 10038962 | 425 7th St. Roof Replacement | | 2,025,000 | | |
| **Controller Reserves: Total** | | | **3,425,000** | **0** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 140,541,011 | 133,009,463 | (7,531,548) | 136,710,621 | 3,701,158 |
| | | | Mandatory Fringe Benefits | 64,755,734 | 64,194,249 | (561,485) | 64,137,645 | (56,604) |
| | | | Non-Personnel Services | 13,461,764 | 13,798,770 | 337,006 | 13,759,611 | (39,159) |
| | | | City Grant Program | 10,567,133 | 11,028,061 | 460,928 | 11,028,061 | |
| | | | Materials & Supplies | 5,524,012 | 5,857,365 | 333,353 | 5,271,627 | (585,738) |
| | | | Services Of Other Depts | 19,116,642 | 22,674,035 | 3,557,393 | 23,350,000 | 675,965 |
| **10000 Total** | | | | **253,966,296** | **250,561,943** | **(3,404,353)** | **254,257,565** | **3,695,622** |
| **Operating Total** | | | | **253,966,296** | **250,561,943** | **(3,404,353)** | **254,257,565** | **3,695,622** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 15808 | Shf - Facilites Maintenance | 720,435 | 756,457 | 36,022 | 794,280 | 37,823 |
| | | 17425 | Msa Fit Program | 4,049 | 4,049 | | 4,049 | |
| | | 17427 | Violence Prevention Programming | 821,722 | 821,722 | | 821,722 | |
| **10010 Total** | | | | **1,546,206** | **1,582,228** | **36,022** | **1,620,051** | **37,823** |
| **Annual Projects - Authority Control Total** | | | | **1,546,206** | **1,582,228** | **36,022** | **1,620,051** | **37,823** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 15244 | SH Roads & Urban Forestry | 50,000 | | (50,000) | | |
| | | 21788 | SH Jail Monitoring System JMS | 2,277,036 | 2,865,093 | 588,057 | 2,865,093 | |

**Department: SHF Sheriff**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Continuing Projects - Authority Control** | | | | | | | | |
| | | 21807 | SHF Fire Life Safety CR | | 1,407,000 | 1,407,000 | | (1,407,000) |
| | | 22244 | CJ1 Sallyport Door | 250,000 | | (250,000) | | |
| | | 22245 | Generator | 100,000 | | (100,000) | | |
| **10020 Total** | | | | **2,677,036** | **4,272,093** | **1,595,057** | **2,865,093** | **(1,407,000)** |
| 12210 | SR Env-Continuing Projects | 10000 | Operating | 55,888 | 22,133 | (33,755) | 27,149 | 5,016 |
| **12210 Total** | | | | **55,888** | **22,133** | **(33,755)** | **27,149** | **5,016** |
| 13520 | SR DNA Id Fund -Prop 69-2004 | 17424 | SH Sheriff Dna Identification | 227,295 | 193,610 | (33,685) | 193,610 | |
| **13520 Total** | | | | **227,295** | **193,610** | **(33,685)** | **193,610** | **0** |
| 13660 | SR Sheriff-State Authorized | 17420 | SH Ab1109 Sheriff Vehicle Main | 68,156 | 68,156 | | 68,156 | |
| | | 17421 | SH Ab1109 Sheriff Vehicle Repl | 300,415 | 40,415 | (260,000) | 40,415 | |
| | | 17422 | SH Furniture & Equiptment | 169,851 | 169,851 | | 169,851 | |
| | | 17423 | SH Ab709 - Sheriff Civil Admin | 19,052 | 19,052 | | 19,052 | |
| **13660 Total** | | | | **557,474** | **297,474** | **(260,000)** | **297,474** | **0** |
| 13690 | SR Sheriff-Peace Offr Traing | 17419 | SH Peace Office Training | 350,000 | 350,000 | | 350,000 | |
| **13690 Total** | | | | **350,000** | **350,000** | **0** | **350,000** | **0** |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 21807 | SHF Fire Life Safety CR | | (1,407,000) | (1,407,000) | | 1,407,000 |
| | | 22246 | SHF Building Management System | | 1,400,000 | 1,400,000 | | (1,400,000) |
| | | 22247 | Roof Replacement | 1,400,000 | 2,025,000 | 625,000 | | (2,025,000) |
| | | 22252 | CJ3 Annex roof | 3,425,000 | (3,425,000) | (6,850,000) | | 3,425,000 |
| **15384 Total** | | | | **4,825,000** | **(1,407,000)** | **(6,232,000)** | **0** | **1,407,000** |
| **Continuing Projects - Authority Control Total** | | | | **8,692,693** | **3,728,310** | **(4,964,383)** | **3,733,326** | **5,016** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10037203 | CH FY22-23 Federal JAG Grant | 18,427 | | (18,427) | | |
| | | 10037385 | SH FY22-23 CSA STC Grant | 345,696 | | (345,696) | | |
| | | 10038274 | CH FY23-24 Federal JAG Grant | | 17,264 | 17,264 | | (17,264) |
| | | 10038444 | SHF21-24 Gun Reduction Program | | 301,554 | 301,554 | | (301,554) |
| | | 10038545 | SH FY23-24 CSA STC Grant | | 297,988 | 297,988 | | (297,988) |
| | | 10039690 | SHF PATH Grant | | 662,831 | 662,831 | | (662,831) |
| | | 10039713 | CH FY24-25 Federal JAG Grant | | | | 17,264 | 17,264 |
| | | 10039782 | SH FY24-25 CSA STC Grant | | | | 297,988 | 297,988 |

**Department: SHF Sheriff**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Grants Projects** | | | | | | | | |
| | | 10039995 | SHF Officer Wellness | | 536,391 | 536,391 | | (536,391) |
| | | 10040310 | COVID 19-Confinement Facilitie | | 315,982 | 315,982 | | (315,982) |
| **13550 Total** | | | | **364,123** | **2,132,010** | **1,767,887** | **315,252** | **(1,816,758)** |
| 13720 | SR Public Protection-Grant Sta | 10035818 | CH FY 21-22 SFCOPS Program | | 446,460 | 446,460 | | (446,460) |
| | | 10037204 | CH FY 22-23 SFCOPS Program | 822,763 | | (822,763) | | |
| | | 10038289 | CH FY23-24 SFCOPS Program | | 682,338 | 682,338 | | (682,338) |
| | | 10039715 | CH FY24-25 SFCOPS Program | | | | 682,338 | 682,338 |
| **13720 Total** | | | | **822,763** | **1,128,798** | **306,035** | **682,338** | **(446,460)** |
| **Grants Projects Total** | | | | **1,186,886** | **3,260,808** | **2,073,922** | **997,590** | **(2,263,218)** |
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 210738 | SHF Field | 34,679,682 | 33,015,395 | (1,664,287) | 33,436,180 | 420,785 |
| | | 232331 | SHF Administration | (885,457) | (473,346) | 412,111 | (383,290) | 90,056 |
| **10060 Total** | | | | **33,794,225** | **32,542,049** | **(1,252,176)** | **33,052,890** | **510,841** |
| **Work Orders/Overhead Total** | | | | **33,794,225** | **32,542,049** | **(1,252,176)** | **33,052,890** | **510,841** |
| **Total Uses of Funds** | | | | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |

**Department: SDA Sheriff's Department Office of Inspector General**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 1,463,763 | 1,089,917 | (373,846) | 1,082,070 | (7,847) |
| Mandatory Fringe Benefits | 542,130 | 360,701 | (181,429) | 349,079 | (11,622) |
| Non-Personnel Services | 329,979 | 377,162 | 47,183 | 377,162 | |
| Materials & Supplies | 4,821 | 4,821 | | 4,821 | |
| Services Of Other Depts | 171,119 | 431,487 | 260,368 | 433,920 | 2,433 |
| **Total Uses by Chart of Accounts** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Sources Summary** | | | | | |
| Expenditure Recovery | 40,000 | 40,000 | | 40,000 | |
| General Fund Support | 2,471,812 | 2,224,088 | (247,724) | 2,207,052 | (17,036) |
| **Total Sources by Chart of Accounts** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Fund Summary** | | | | | |
| General Fund | 2,511,812 | 2,264,088 | (247,724) | 2,247,052 | (17,036) |
| **Total Uses by Funds** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Division Summary** | | | | | |
| SDA Inspector General | 2,060,179 | 1,807,137 | (253,042) | 1,780,500 | (26,637) |
| SDA Sheriff Oversight | 451,633 | 456,951 | 5,318 | 466,552 | 9,601 |
| **Total Uses by Division** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 21789 | SDA Operations | 2,511,812 | 2,264,088 | (247,724) | 2,247,052 | (17,036) |
| **10010 Total** | | | | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Annual Projects - Authority Control Total** | | | | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Total Uses of Funds** | | | | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |

**Department: WOM Status Of Women**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 1,541,428 | 1,346,799 | (194,629) | 1,386,984 | 40,185 |
| Mandatory Fringe Benefits | 533,950 | 506,973 | (26,977) | 518,364 | 11,391 |
| Non-Personnel Services | 295,657 | 81,864 | (213,793) | 81,779 | (85) |
| City Grant Program | 12,346,776 | 10,673,828 | (1,672,948) | 10,259,838 | (413,990) |
| Materials & Supplies | 32,677 | 31,684 | (993) | 28,516 | (3,168) |
| Services Of Other Depts | 153,677 | 185,394 | 31,717 | 178,606 | (6,788) |
| **Total Uses by Chart of Accounts** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |
| **Sources Summary** | | | | | |
| Intergovernmental: State | 50,000 | | (50,000) | | |
| Licenses, Permits,& Franchises | 220,000 | 200,000 | (20,000) | 200,000 | |
| Other Revenues | 100,000 | | (100,000) | | |
| General Fund Support | 14,534,165 | 12,626,542 | (1,907,623) | 12,254,087 | (372,455) |
| **Total Sources by Chart of Accounts** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |
| **Fund Summary** | | | | | |
| General Fund | 14,534,165 | 12,626,542 | (1,907,623) | 12,254,087 | (372,455) |
| Gift and Other Exp Trust Fund | 100,000 | | (100,000) | | |
| Human Welfare Fund | 220,000 | 200,000 | (20,000) | 200,000 | |
| Public Protection Fund | 50,000 | | (50,000) | | |
| **Total Uses by Funds** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |
| **Division Summary** | | | | | |
| WOM Status Of Women | 14,904,165 | 12,826,542 | (2,077,623) | 12,454,087 | (372,455) |
| **Total Uses by Division** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 1,534,799 | 1,346,799 | (188,000) | 1,386,984 | 40,185 |

**Department: WOM Status Of Women**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| | | | Mandatory Fringe Benefits | 540,579 | 506,973 | (33,606) | 518,364 | 11,391 |
| | | | Non-Personnel Services | 162,761 | 81,864 | (80,897) | 81,779 | (85) |
| | | | City Grant Program | 12,110,665 | 10,473,828 | (1,636,837) | 10,059,838 | (413,990) |
| | | | Materials & Supplies | 31,684 | 31,684 | | 28,516 | (3,168) |
| | | | Services Of Other Depts | 153,677 | 185,394 | 31,717 | 178,606 | (6,788) |
| **10000 Total** | | | | **14,534,165** | **12,626,542** | **(1,907,623)** | **12,254,087** | **(372,455)** |
| 12900 | SR WOM Domestic Violence Program | | Non-Personnel Services | 33,396 | | (33,396) | | |
| | | | City Grant Program | 186,111 | 200,000 | 13,889 | 200,000 | |
| | | | Materials & Supplies | 493 | | (493) | | |
| **12900 Total** | | | | **220,000** | **200,000** | **(20,000)** | **200,000** | **0** |
| **Operating Total** | | | | **14,754,165** | **12,826,542** | **(1,927,623)** | **12,454,087** | **(372,455)** |
| **Grants Projects** | | | | | | | | |
| 13550 | SR Public Protection-Grant | 10038976 | WOM-CCSWG DV Survivor Guarantee | 50,000 | | (50,000) | | |
| **13550 Total** | | | | **50,000** | **0** | **(50,000)** | **0** | **0** |
| 14820 | SR ETF-Gift | 10001241 | WOGIFT-Fy 2017 | 94,000 | | (94,000) | | |
| | | 10001242 | WO-Misc Donations | 6,000 | | (6,000) | | |
| **14820 Total** | | | | **100,000** | **0** | **(100,000)** | **0** | **0** |
| **Grants Projects Total** | | | | **150,000** | **0** | **(150,000)** | **0** | **0** |
| **Total Uses of Funds** | | | | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |

**Department: CRT Superior Court**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Mandatory Fringe Benefits | 665,000 | 665,000 | | 665,000 | |
| Non-Personnel Services | 32,677,253 | 32,170,944 | (506,309) | 32,370,944 | 200,000 |
| Services Of Other Depts | 21,000 | 21,000 | | 21,000 | |
| **Total Uses by Chart of Accounts** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Sources Summary** | | | | | |
| General Fund Support | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **Total Sources by Chart of Accounts** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Fund Summary** | | | | | |
| General Fund | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **Total Uses by Funds** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Division Summary** | | | | | |
| CRT Superior Court | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **Total Uses by Division** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |



## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Mandatory Fringe Benefits | 665,000 | 665,000 | | 665,000 | |
| | | | Non-Personnel Services | 32,677,253 | 32,170,944 | (506,309) | 32,370,944 | 200,000 |
| | | | Services Of Other Depts | 21,000 | 21,000 | | 21,000 | |
| **10000 Total** | | | | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Operating Total** | | | | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Total Uses of Funds** | | | | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |

**Department: TTX Treasurer/Tax Collector**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 24,354,868 | 24,980,399 | 625,531 | 25,591,384 | 610,985 |
| Mandatory Fringe Benefits | 9,928,277 | 9,532,623 | (395,654) | 9,551,000 | 18,377 |
| Non-Personnel Services | 6,668,695 | 6,340,936 | (327,759) | 6,046,206 | (294,730) |
| Materials & Supplies | 97,682 | 125,343 | 27,661 | 116,819 | (8,524) |
| Programmatic Projects | 700,000 | 3,111,000 | 2,411,000 | 1,210,000 | (1,901,000) |
| Services Of Other Depts | 6,164,646 | 6,090,300 | (74,346) | 6,228,863 | 138,563 |
| Overhead and Allocations | (19,465) | (697) | 18,768 | (725) | (28) |
| **Total Uses by Chart of Accounts** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |
| **Sources Summary** | | | | | |
| Property Taxes | 450,000 | 450,000 | | 450,000 | |
| Charges for Services | 3,735,609 | 4,249,350 | 513,741 | 4,249,350 | |
| Other Revenues | 1,764,139 | 1,409,943 | (354,196) | 1,444,112 | 34,169 |
| Interest & Investment Income | 6,226,329 | 6,226,329 | | 6,226,329 | |
| Expenditure Recovery | 10,311,577 | 10,678,462 | 366,885 | 10,810,539 | 132,077 |
| General Fund Support | 25,407,049 | 27,165,820 | 1,758,771 | 25,563,217 | (1,602,603) |
| **Total Sources by Chart of Accounts** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |
| **Fund Summary** | | | | | |
| General Fund | 46,255,564 | 48,829,961 | 2,574,397 | 47,359,435 | (1,470,526) |
| General Services Fund | 1,639,139 | 1,349,943 | (289,196) | 1,384,112 | 34,169 |
| **Total Uses by Funds** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |
| **Division Summary** | | | | | |
| TTX Impact | 4,202,545 | 6,241,748 | 2,039,203 | 4,245,735 | (1,996,013) |
| TTX Management | 8,281,630 | 7,924,894 | (356,736) | 8,021,052 | 96,158 |
| TTX Treasury | 7,409,473 | 7,501,744 | 92,271 | 7,583,078 | 81,334 |
| TTX Collection | 28,001,055 | 28,511,518 | 510,463 | 28,893,682 | 382,164 |
| **Total Uses by Division** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |

**Uses of Funds Detail Appropriation**

**Department: TTX Treasurer/Tax Collector**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Salaries | 14,229,724 | 14,666,385 | 436,661 | 14,989,975 | 323,590 |
| | | | Mandatory Fringe Benefits | 6,546,785 | 6,166,613 | (380,172) | 6,254,991 | 88,378 |
| | | | Non-Personnel Services | 3,547,207 | 3,280,675 | (266,532) | 2,914,052 | (366,623) |
| | | | Materials & Supplies | 85,241 | 85,241 | | 76,717 | (8,524) |
| | | | Services Of Other Depts | 4,472,469 | 4,421,637 | (50,832) | 4,560,421 | 138,784 |
| | | | Overhead and Allocations | (536,611) | (627,691) | (91,080) | (662,993) | (35,302) |
| **10000 Total** | | | | **28,344,815** | **27,992,860** | **(351,955)** | **28,133,163** | **140,303** |
| **Operating Total** | | | | **28,344,815** | **27,992,860** | **(351,955)** | **28,133,163** | **140,303** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 10010 | GF Annual Authority Ctrl | 17617 | Bank On San Francisco Project | 732,891 | 853,009 | 120,118 | 872,406 | 19,397 |
| | | 17622 | Kinder2College Annual Project | 1,397,372 | 1,415,859 | 18,487 | 1,440,475 | 24,616 |
| **10010 Total** | | | | **2,130,263** | **2,268,868** | **138,605** | **2,312,881** | **44,013** |
| **Annual Projects - Authority Control Total** | | | | **2,130,263** | **2,268,868** | **138,605** | **2,312,881** | **44,013** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 10020 | GF Continuing Authority Ctrl | 10002 | Interdepartmental-Overhead | | 335,000 | 335,000 | 510,000 | 175,000 |
| | | 17621 | TX Gross Receipts Tax Implemen | 5,468,909 | 5,478,771 | 9,862 | 5,592,852 | 114,081 |
| | | 21854 | First Year Free | | 2,076,000 | 2,076,000 | | (2,076,000) |
| **10020 Total** | | | | **5,468,909** | **7,889,771** | **2,420,862** | **6,102,852** | **(1,786,919)** |
| **Continuing Projects - Authority Control Total** | | | | **5,468,909** | **7,889,771** | **2,420,862** | **6,102,852** | **(1,786,919)** |
| **Grants Projects** | | | | | | | | |
| 12550 | SR Grants; GSF Continuing | 10037184 | TX-OFE Earn FY22-23 | 353,629 | 305,817 | (47,812) | 312,690 | 6,873 |
| | | 10037186 | TX-FJP Earn FY22-23 | 639,142 | 509,126 | (130,016) | 521,422 | 12,296 |
| | | 10037401 | TX-OFE MOTT | 180,000 | 200,000 | 20,000 | 200,000 | |
| | | 10038700 | TX-FJP Arnold Ventures FY22-FY | 250,000 | 235,000 | (15,000) | 250,000 | 15,000 |
| | | 10038701 | TX-FJP Policy Link FY22-FY23 | 100,000 | 100,000 | | 100,000 | |
| | | 10038971 | TX-OFE Larkin St Rising FYE23 | 116,368 | | (116,368) | | |
| **12550 Total** | | | | **1,639,139** | **1,349,943** | **(289,196)** | **1,384,112** | **34,169** |
| **Grants Projects Total** | | | | **1,639,139** | **1,349,943** | **(289,196)** | **1,384,112** | **34,169** |

**Department: TTX Treasurer/Tax Collector**

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Work Orders/Overhead** | | | | | | | | |
| 10060 | GF Work Order | 210663 | TTX Impact | 433,115 | 546,910 | 113,795 | 548,715 | 1,805 |
| | | 232346 | TTX Management | 373,002 | 373,002 | | 373,002 | |
| | | 232350 | TTX Treasury | 1,177,958 | 1,182,758 | 4,800 | 1,182,758 | |
| | | 232360 | TTX Collection | 8,327,502 | 8,575,792 | 248,290 | 8,706,064 | 130,272 |
| **10060 Total** | | | | **10,311,577** | **10,678,462** | **366,885** | **10,810,539** | **132,077** |
| **Work Orders/Overhead Total** | | | | **10,311,577** | **10,678,462** | **366,885** | **10,810,539** | **132,077** |
| **Total Uses of Funds** | | | | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |

**Department: WAR War Memorial**

| | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|
| **Uses Summary** | | | | | |
| Salaries | 7,836,784 | 8,116,347 | 279,563 | 8,343,082 | 226,735 |
| Mandatory Fringe Benefits | 3,551,653 | 3,518,962 | (32,691) | 3,617,579 | 98,617 |
| Non-Personnel Services | 1,078,150 | 1,135,920 | 57,770 | 1,143,194 | 7,274 |
| Capital Outlay | 7,809,276 | 7,639,740 | (169,536) | 671,727 | (6,968,013) |
| Debt Service | 9,096,780 | 9,079,743 | (17,037) | 9,098,134 | 18,391 |
| Materials & Supplies | 292,017 | 292,017 | | 293,379 | 1,362 |
| Services Of Other Depts | 6,902,189 | 7,958,558 | 1,056,369 | 8,539,318 | 580,760 |
| **Total Uses by Chart of Accounts** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |
| **Sources Summary** | | | | | |
| Charges for Services | 586,778 | 513,804 | (72,974) | 586,778 | 72,974 |
| Rents & Concessions | 3,485,627 | 3,289,725 | (195,902) | 3,557,140 | 267,415 |
| Expenditure Recovery | 273,987 | 273,987 | | 273,987 | |
| Transfers In | 14,532,711 | 16,332,807 | 1,800,096 | 17,004,609 | 671,802 |
| Other Financing Sources | 7,200,000 | 7,000,000 | (200,000) | | (7,000,000) |
| Beg Fund Balance - Budget Only | 966,937 | 760,386 | (206,551) | 604,941 | (155,445) |
| General Fund Support | 9,520,809 | 9,570,578 | 49,769 | 9,678,958 | 108,380 |
| **Total Sources by Chart of Accounts** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |
| **Fund Summary** | | | | | |
| City Facilities Improvement Fd | 7,200,000 | 7,000,000 | (200,000) | | (7,000,000) |
| General Fund | 9,520,809 | 9,570,578 | 49,769 | 9,678,958 | 108,380 |
| War Memorial Fund | 19,846,040 | 21,170,709 | 1,324,669 | 22,027,455 | 856,746 |
| **Total Uses by Funds** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |
| **Division Summary** | | | | | |
| WAR War Memorial | 36,566,849 | 37,741,287 | 1,174,438 | 31,706,413 | (6,034,874) |
| **Total Uses by Division** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |

**Reserved Appropriations**

**Controller Reserves**

**Department: WAR War Memorial**

| | | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|
| 10031059 | WM Oh Mansard Roof | | 7,000,000 | | | |
| 10037717 | Davies Hall Elevators CR | | | | | |
| 10038986 | Opera House Mansard Roof Replace | | | | | |
| **Controller Reserves: Total** | | | **7,000,000** | | **0** | |

## Uses of Funds Detail Appropriation

| Fund Code | Fund Title | Code | Title | 2022-23 Original Budget | 2023-24 Proposed Budget | 2023-24 Change From 2022-23 | 2024-25 Proposed Budget | 2024-25 Change From 2023-24 |
|---|---|---|---|---|---|---|---|---|
| **Operating** | | | | | | | | |
| 10000 | GF Annual Account Ctrl | | Debt Service | 9,096,780 | 9,079,743 | (17,037) | 9,098,134 | 18,391 |
| | | | Services Of Other Depts | 424,029 | 490,835 | 66,806 | 580,824 | 89,989 |
| **10000 Total** | | | | **9,520,809** | **9,570,578** | **49,769** | **9,678,958** | **108,380** |
| 14670 | SR War Memorial-Operating | | Salaries | 7,836,784 | 8,116,347 | 279,563 | 8,343,082 | 226,735 |
| | | | Mandatory Fringe Benefits | 3,551,653 | 3,518,962 | (32,691) | 3,617,579 | 98,617 |
| | | | Non-Personnel Services | 1,078,150 | 1,135,920 | 57,770 | 1,143,194 | 7,274 |
| | | | Materials & Supplies | 292,017 | 292,017 | | 293,379 | 1,362 |
| | | | Services Of Other Depts | 6,478,160 | 7,467,723 | 989,563 | 7,958,494 | 490,771 |
| **14670 Total** | | | | **19,236,764** | **20,530,969** | **1,294,205** | **21,355,728** | **824,759** |
| **Operating Total** | | | | **28,757,573** | **30,101,547** | **1,343,974** | **31,034,686** | **933,139** |
| **Annual Projects - Authority Control** | | | | | | | | |
| 14680 | SR WAR - Annual Authority Ctrl | 15835 | War - Facility Maintenance | 609,276 | 639,740 | 30,464 | 671,727 | 31,987 |
| **14680 Total** | | | | **609,276** | **639,740** | **30,464** | **671,727** | **31,987** |
| **Annual Projects - Authority Control Total** | | | | **609,276** | **639,740** | **30,464** | **671,727** | **31,987** |
| **Continuing Projects - Authority Control** | | | | | | | | |
| 15384 | CPXCF COP Crit Reprs/Rcv Stmls | 15703 | WM Opera House Renewal Project | | 7,000,000 | 7,000,000 | | (7,000,000) |
| | | 21809 | WAR Davies Hall Elevators CR | 2,200,000 | | (2,200,000) | | |
| | | 22257 | Opera House Mansard Roof Replace | 5,000,000 | | (5,000,000) | | |
| **15384 Total** | | | | **7,200,000** | **7,000,000** | **(200,000)** | **0** | **(7,000,000)** |
| **Continuing Projects - Authority Control Total** | | | | **7,200,000** | **7,000,000** | **(200,000)** | **0** | **(7,000,000)** |
| **Total Uses of Funds** | | | | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |

# DETAIL OF RESERVES

# Detail of Contribution to Budgetary Reserves

## BUDGETARY RESERVES

| | | FY 2023-24 | | FY 2024-25 |
|---|---|---|---|---|
| **Unappropriated Designed Reserves - (require subsequent Board appropriation to spend)** | | | | |
| AIRPORT COMMISSION - EXP BALANCING BUDGET ONLY | $ | - | $ | 246,943,569 |
| GENERAL CITY RESPONSIBILITY - DESIGNATED FOR GENERAL RESERVE | $ | 70,750,000 | $ | 17,310,000 |
| PORT - DESIGNATED FOR GENERAL RESERVE | $ | 2,270 | $ | - |
| PUBLIC LIBRARY - DESIGNATED FOR GENERAL RESERVE | $ | - | $ | 10,354,697 |
| PUBLIC WORKS - DESIGNATED FOR GENERAL RESERVE | $ | 3,098,624 | $ | 245,528 |
| PUC HHP CLEANPOWERSF - DESIGNATED FOR GENERAL RESERVE | $ | 32,710,827 | $ | 32,518,478 |
| PUC WTR WATER ENTERPRISE - DESIGNATED FOR GENERAL RESERVE | $ | 5,918,777 | $ | 1,665,560 |
| PUC WWE WASTEWATER ENTERPRISE - DESIGNATED FOR GENERAL RESERVE | $ | 27,805,077 | $ | 26,846,561 |
| Subtotal - Unappropriated Designated Reserves | **$** | **140,285,575** | **$** | **335,884,393** |
| **Appropriated Reserves** | | | | |
| GENERAL CITY RESPONSIBILITY - RESERVE FOR LITIGATION | $ | 11,000,000 | $ | 11,000,000 |
| GENERAL CITY RESPONSIBILITY - RESERVE FOR TECHNICAL ADJS | $ | 5,000,000 | $ | 5,000,000 |
| GENERAL CITY RESPONSIBILITY - SALARIES AND BENEFITS | $ | 7,000,000 | $ | 31,000,000 |
| PORT - GENERAL RESERVE | $ | 1,167,414 | $ | - |
| PUBLIC HEALTH - RESERVE FOR DEBT SERVICES | $ | 1,069,065 | $ | - |
| PUC HHP CLEANPOWERSF - RESERVE FOR CAPTL IMPROVEMENT | $ | 759,000 | $ | 759,000 |
| PUC HHP HETCH HETCHY WATER & POWER - RESERVE FOR CAPTL IMPROVEMENT | $ | 5,015,000 | $ | 5,015,000 |
| PUC WTR WATER ENTERPRISE - RESERVE FOR CAPTL IMPROVEMENT | $ | 45,579,658 | $ | 45,579,658 |
| PUC WWE WASTEWATER ENTERPRISE - RESERVE FOR CAPTL IMPROVEMENT | $ | 81,338,116 | $ | 81,338,116 |
| Subtotal - Designated Reserves | **$** | **157,928,253** | **$** | **179,691,774** |
| **Total Budgetary Reserves** | **$** | **298,213,828** | **$** | **515,576,167** |

## APPROPRATION RESERVE

| Department Reserve Description | FY 2023-24 | FY 2024-25 | Releasing Authority | Reserve Reason/ Follow up Action Required |
|---|---|---|---|---|
| ARTS COMMISSION : Certificates of Participation | $ 12,038,751 | $ - | CONTROLLER | Pending Receipt of Revenue |
| CITY PLANNING : Interagency Plan Impl Cmte | $ 400,000 | $ 335,535 | CONTROLLER | Pending Receipt of Revenue |
| DEPT OF EARLY CHILDHOOD : Interagency Plan Impl Cmte | $ 6,767,822 | $ 7,551,000 | CONTROLLER | Pending Receipt of Revenue |
| EMERGENCY MANAGEMENT : Certificates of Participation | $ 1,570,701 | $ - | CONTROLLER | Pending Receipt of Revenue |
| EMERGENCY MANAGEMENT : EM DEM - Healthy Streets Operation Center | $ 5,500,000 | $ - | MAYOR | Pending detailed scope of work and budget details |
| GENERAL CITY RESPONSIBILITY : Asia-Pacific Economic Cooperation 2023 | $ 10,000,000 | $ - | MAYOR | Pending detailed scope of work and budget details |
| GENERAL SERVICES AGENCY - CITY ADMIN : Certificates of Participation | $ 13,228,200 | $ - | CONTROLLER | Pending Receipt of Revenue |
| GENERAL SERVICES AGENCY - CITY ADMIN : Interagency Plan Impl Cmte | $ 200,000 | $ 200,000 | CONTROLLER | Pending Receipt of Revenue |
| MAYOR : Interagency Plan Impl Cmte | $ 200,000 | $ 200,000 | CONTROLLER | Pending Receipt of Revenue |
| MUNICIPAL TRANSPORTATION AGENCY : Interagency Plan Impl Cmte | $ 23,969,773 | $ 58,251,220 | CONTROLLER | Pending Receipt of Revenue |
| PUBLIC HEALTH : Certificates of Participation | $ 4,100,000 | $ - | CONTROLLER | Pending Receipt of Revenue |
| PUBLIC WORKS : Certificates of Participation | $ 49,642,600 | $ - | CONTROLLER | Pending Receipt of Revenue |
| PUBLIC WORKS : ESER 2010 MASTER PROJECT | $ 113,000 | $ - | CONTROLLER | Pending Receipt of Revenue and Arbitrage Calculation |
| PUBLIC WORKS : ESER 2014 MASTER PROJECT | $ 391,000 | $ - | CONTROLLER | Pending Receipt of Revenue and Arbitrage Calculation |
| PUBLIC WORKS : Interagency Plan Impl Cmte | $ 508,002 | $ - | CONTROLLER | Pending Receipt of Revenue |
| RECREATION AND PARK COMMISSION : Interagency Plan Impl Cmte | $ 1,131,873 | $ 3,363,250 | CONTROLLER | Pending Receipt of Revenue |
| SHERIFF : Certificates of Participation | $ 3,425,000 | $ - | CONTROLLER | Pending Receipt of Revenue |
| WAR MEMORIAL : Certificates of Participation | $ 7,000,000 | $ - | CONTROLLER | Pending Receipt of Revenue |
| **Grand Total** | **$ 140,186,722** | **$ 69,901,005** | | |

# ADMINISTRATIVE PROVISIONS

**SECTION 3. General Authority.**
The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

**SECTION 3.1 Two-Year Budget.**
For departments for which the Board of Supervisors has authorized, or the Charter requires, a fixed two-year budget, appropriations in this ordinance shall be available for allotment by the Controller on July 1st of the fiscal year in which appropriations have been approved. The Controller is authorized to adjust the two-year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

**SECTION 4. Interim Budget Provisions.**
All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Chair of the Budget and Finance Committee.

When the Budget and Finance Committee or Budget and Appropriations Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of that committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget and Finance Committee or Budget and Appropriations Committee recommends a budget that increases funding that was deleted in the Mayor's Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

**SECTION 4.1 Interim Budget – Positions.**
No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has

approved the reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or “tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget and Finance Committee or Budget and Appropriations Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor’s Budget, the Controller and the Human Resources Director shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

**SECTION 5. Transfers of Functions and Duties.**
Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance or Mayoral memorandum transferring the duty or function. The Controller, the Human Resources Director and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

**SECTION 5.1 Agencies Organized under One Department.**
Where one or more offices or agencies are organized under a single appointing officer or department head, the component units may continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However, the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the department, and reappropriation of funds.

**SECTION 5.2 Continuing Funds Appropriated.**
In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Municipal Codes.

**SECTION 5.3 Multi-Year Revenues.**
In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

**SECTION 5.4 Contracting Funds.**
All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

**SECTION 5.5 Real Estate Services.**
Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

**SECTION 5.6 Collection Services.**
In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to Article V of Chapter 10 of the Administrative Code, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

**SECTION 5.7 Contract Amounts Based on Savings.**
When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

**SECTION 5.8 Collection and Legal Services.**
In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

**SECTION 6. Bond Interest and Redemption.**
In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem taxes, shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

**SECTION 7. Allotment Controls.**
Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

**SECTION 7.1 Prior Year Encumbrances.**
The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

**SECTION 7.2 Equipment Purchases.**
Funds for the purchase of items of equipment having a significant value of under $20,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the General Services Agency and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

**SECTION 7.3 Enterprise Deficits.**
Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year unless otherwise appropriated by ordinance.

**SECTION 7.4 Public Utilities Commission Debt Service.**
The San Francisco Public Utilities Commission shall, in coordination with the Controller's Office, record and report the use of debt service appropriations in their respective debt service funds consistent with the Schedule of Bond Redemption and Interest Statement included herein and as required pursuant to Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP) accounting rules, requirements and practices. The Controller is hereby authorized to make all associated net-zero appropriation transfers to ensure compliant financial reporting.

**SECTION 8. Expenditure Estimates.**
Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

**SECTION 8.1 State and Federal Funds.**
The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Human Resources Director is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Human Resources Director shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

**SECTION 8.2 State and Federal Funding Restorations.**
If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Reserve.

**SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls**
Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

**SECTION 9. Interdepartmental Services.**
The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of

Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part. Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Technology Marketplace. Such fees are hereby appropriated for that purpose.

**SECTION 10. Positions in the City Service.**
Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

**SECTION 10.1 Positions, Funds, and Transfers for Specific Purposes.**
Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the City Administrator, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement

or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the transfer of funds must be made from funds currently available in departmental personnel service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) For purposes of defining terms in Administrative Code Section 3.18, the Controller is authorized to process transfers where such transfers are required to administer the budget through the following certification process: In cases where expenditures are reduced at the level of appropriation control during the Board of Supervisors phase of the budget process, the Chair of the Budget and Finance Committee, on recommendation of the Controller, may certify that such a reduction does not reflect a deliberate policy

reduction adopted by the Board. The Mayor's Budget Director may similarly provide such a certification regarding reductions during the Mayor's phase of the budget process.

**SECTION 10.2 Professional Services Contracts.**
Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

**SECTION 10.3 Surety Bond Fund Administration.**
The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

**SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).**
The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Human Resources Director are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and other pay requirements above the funding level established in the base and adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards or Board of Supervisors approved employee and retiree health and dental rates. The Controller's Office shall report to the Budget and Finance Committee or Budget and Appropriations Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City departments and remaining Reserve balances, as part of the Controller's Six and Nine Month Budget Status Reports.

**SECTION 10.5 MOUs to be Reflected in Department Budgets.**
Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting

or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

**SECTION 10.6 Funding Memoranda of Understanding (MOUs).**
Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding with recognized employee organizations or an arbitration award has become effective, and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

**SECTION 10.7 Fringe Benefit Rate Adjustments.**
Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required to support adopted or required contribution rates. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from adopted or required contribution rates and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make and reconcile such prepayments.

**SECTION 10.8 Police Department Uniformed Positions.**
Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Human Resources Director are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

**SECTION 10.9 Holidays, Special Provisions.**
Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

**SECTION 10.10 Litigation Reserve, Payments.**
The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation

against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

Amounts required to pay settlements of claims or litigation involving the Public Utilities Commission are hereby appropriated from the Public Utilities Commission Wastewater Enterprise fund balance or the Public Utilities Commission Water Enterprise fund balance, as appropriate, for the purpose of paying such settlements following final approval of those settlements by resolution or ordinance.

**SECTION 10.11 Changes in Health Services Eligibility.**
Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

**Section 10.12 Workers' Compensation Alternative Dispute Resolution Program**
Resolutions 85-19 and 86-19 authorized the Department of Human Resources to enter Workers' Compensation Alternative Dispute Resolution (ADR) Labor-Management Agreements with the San Francisco Firefighters' Association, Local 798, and San Francisco Police Officers Association, respectively. These Agreements require the City to allocate an amount equal to 50% of the ADR program estimated net savings, as determined by actuarial report, for the benefit of active employees. The Controller is authorized and directed to transfer from any legally available funds the amount necessary to make the required allocations. This provision will terminate if the parties agree to terminate the Agreements.

**SECTION 11. Funds Received for Special Purposes, Trust Funds.**
The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created either by additional grants and bequests or under other conditions, and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

**SECTION 11.1 Special and Trust Funds Appropriated.**
Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have

been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

The Controller is authorized to adjust transfers to the San Francisco Capital Planning Fund, established by Administrative Code Section 10.100-286, to account for final capital project planning expenditures reimbursed from approved sale of bonds and other long term financing instruments.

**SECTION 11.2 Insurance Recoveries.**
Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

**SECTION 11.3 Bond Premiums.**
Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

**SECTION 11.4 Ballot Arguments.**
Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

**SECTION 11.5 Tenant Overtime.**
Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be

deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

**SECTION 11.6 Refunds.**
The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

**SECTION 11.7 Arbitrage.**
The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

**SECTION 11.8 Damage Recoveries.**
Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded project are appropriated to the department incurring costs of repairing or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

**SECTION 11.9 Purchasing Damage Recoveries.**
That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

**SECTION 11.10 Off-Street Parking Guarantees.**
Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

**SECTION 11.11 Hotel Tax – Special Situations.**
The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

**SECTION 11.12 Local Transportation Agency Fund.**
Local transportation funds are hereby appropriated pursuant to the Government Code.

**SECTION 11.13 Insurance.**
The Controller is hereby authorized to transfer to the Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

**SECTION 11.14 Grants to Departments of Disability and Aging Services, Child Support Services, Homelessness and Supportive Housing, and Children, Youth and their Families**
The Department of Disability and Aging Services and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions. The Department of Homelessness and Supportive Housing is authorized to apply surpluses among subgrants within master HUD grants to shortfalls in other subgrants. The Department of Children, Youth and Their Families is authorized to receive and expend funds in instances where funds from grants appropriated herein are not fixed and exceed the estimates contained in the budget.

**SECTION 11.15 FEMA, OES, Other Reimbursements.**
Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and other disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses. Revenues received from other governments as reimbursement for mutual aid provided by City departments are hereby appropriated for services provided.

Whenever the City and County is required to designate agents authorized to obtain state and federal disaster and emergency assistance funding, the Mayor and Board of Supervisors designate the Executive Director of the Department of Emergency Management, the Controller, and the Deputy Controller to be the agents authorized to execute agreements for and on behalf of the City and County of San Francisco, for disaster and emergency assistance funding from State and Federal agencies, for all open and future disasters.

**SECTION 11.16 Interest on Grant Funds.**

Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

**SECTION 11.17 Treasurer – Banking Agreements.**
Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and credit card processing to departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to General Fund departments as necessary to support allocated charges.

**SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).**
Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

**SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.**
The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation, and to implement new accounting standards issued by the Governmental Accounting Standards Board and other changes in generally accepted accounting principles.

**SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.**
The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

**SECTION 11.21 State Local Public Safety Fund.**
Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

**SECTION 11.22 Health Care Security Ordinance Agency Fund.**
Irrevocable health care expenditures made to the City by employers on behalf of their employees pursuant to the provisions of Administrative Code Chapter 14, the San Francisco Health Care Security Ordinance are maintained in the Health Care Security Ordinance Fund, an agency fund maintained by the City for the benefit of City Option account holders. Interest earnings in the fund are hereby appropriated for the administrative costs incurred to manage participant accounts.

**SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings.**
Loan repayments, proceeds of property sales in cases of defaulted loans, and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures, including payments from loans made by the former San Francisco Redevelopment Agency and transferred to the Mayor's Office of Housing and Community Development, the designated the housing successor agency. Expenditures shall be subject to the conditions under which each such fund was established.

**SECTION 11.24 Development Agreement Implementation Costs.**
The Controller is hereby authorized to appropriate reimbursements of City costs incurred to implement development agreements approved by the Board of Supervisors, including but not limited to City staff time, consultant services and associated overhead costs to conduct plan review, inspection, and contract monitoring, and to draft, negotiate, and administer such agreements. This provision does not apply to development impact fees or other payments approved in a development agreement, which shall be appropriated by the Board of Supervisors.

**SECTION 11.25 Housing Trust Fund.**
The Controller is hereby authorized to adjust appropriations as necessary to implement the movement of Housing Trust Fund revenues and expenditures from the General Fund to a special revenue fund.

The Controller shall account for appropriation of $17,600,000 for eligible affordable housing projects in fiscal year 2021-22 as an advance of future year Housing Trust Fund allocations, and shall credit such advance against required appropriations to that fund for a period of five years, beginning in fiscal year 2023-24, in an annual amount of $3,520,000.

**SECTION 12. Special Situations.**

**SECTION 12.1 Revolving Funds.**
Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

**SECTION 12.2 Interest Allocations.**
Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

**SECTION 12.3 Property Tax.**
Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, and City and County of San Francisco Infrastructure Financing Districts as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements and ordinances, and as mandated by State law.

The Controller is authorized to adjust the budget to conform to assumptions in final approved property tax rates and to make debt service payments for approved general obligation bonds accordingly.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes. The tax rate for the City's General Obligation Bond Fund, approved annually by resolution of the Board of Supervisors, includes a collection fee of 0.25% of the fund collected for the purpose of the General Obligation Bond debt service. An amount sufficient to pay this fee is hereby appropriated within the General Obligation Bond Fund and the Controller is hereby authorized to pay this fee into the General Fund from the General Obligation Bond Fund.

**SECTION 12.4 New Project Reserves.**
Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

**SECTION 12.5 Aid Payments.**
Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

**SECTION 12.6 Department of Public Health Transfer Payments, Indigent Health Revenues, and Realignment Funding to Offset for Low Income Health Programs.**
To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs.

Funds necessary to participate in such programs that require transfer payments are hereby appropriated. The Controller is authorized to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for health services for low income individuals.

**SECTION 12.7 Municipal Transportation Agency.**
Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

**SECTION 12.8 Treasure Island Authority.**
Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance, and that expenditures of special assessment revenues conform to governmental accounting standards and requirements of the special assessment as adopted by voters and approved by the Board of Supervisors.

**SECTION 12.9 Hetch Hetchy Power Stabilization Fund.**
Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the Public Utility Commission's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

**SECTION 12.10 Closure of Special Funds, Projects, and Accounts**
In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to reconcile and balance funds, projects and accounts, and to close completed projects. The Controller is directed to create a clearing account for the purpose of balancing surpluses and deficits in such funds, projects and accounts, and funding administrative costs incurred to perform such reconciliations.

This budget ordinance appropriates fund balance from active project closeouts in continuing funds as follows: $99.6 million in the General Fund, $77.4 million in the Homelessness Gross Receipts Tax Fund, $6.6 million in the Our City, Our Home Prop C Advance Fund, $10.7 million in the Building Inspection Fund, $3.5 million in the Department of Building Inspection Repair and Demolition Fund, $4.2 million in the Zuckerberg San Francisco General hospital enterprise fund, $2.6 million in the Cable TV Access Fund, and $2.4 million in the Assessor's State Authorized Special Revenue Fund. The Controller is directed to deappropriate projects up to this amount to realize the fund balance.

**SECTION 12.11 Charter-Mandated Baseline Appropriations.**
The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

**SECTION 12.12 Parking Tax Allocation.**
The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agency that are greater than those already appropriated in the Annual Appropriation Ordinance.

**SECTION 12.13 Former Redevelopment Agency Funds.**
Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency (SFRA) fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse departments for such additional services, the departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller will increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing and Community Development is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

**SECTION 12.14 CleanPowerSF.**
CleanPowerSF customer payments and all other associated revenues deposited in the CleanPowerSF special revenue fund are hereby appropriated in the amounts actually received by the City and County in each fiscal year. The Controller is authorized to disburse the revenues appropriated by this section as well as those appropriated yet unspent from prior fiscal years to pay power purchase obligations and other operating costs as provided in the program plans and annual budgets, as approved by the Board of Supervisors for the purposes authorized therein.

**SECTION 12.15 Unclaimed Funds Escheatment Noticing & Accounting Procedures**
Pursuant to Government Code Sections 50055 and 50057, the Board of Supervisors authorizes the Treasurer to transfer to the General Fund without publication of a notice in a newspaper the following amounts that remain unclaimed in the treasury of the City and County of San Francisco or in the official custody of an officer of the City and County of San Francisco for a period of at least one year: (1) any individual items of less than $15; and (2) any individual items of $5,000 or less if the depositor's name is unknown. The Treasurer shall notify the Controller of transfers performed using this authorization.

**SECTION 14. Departments.**
The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Telecommunication and Information Services, and the Department of Administrative Services. The City Administrator shall be considered one entity for budget purposes and for disbursement of funds.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Disability and Aging Services ("DAAS"), under the Disability and Aging Services Commission, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Department of Disability and Aging Services, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments. The Human Resources Director and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Disability and Aging Services Commission to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. This coordination is not intended to diminish the authority of the Disability and Aging Services Commission over matters under the jurisdiction of the Commission.

The Director of the Aging and Adult Services Commission also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Aging and Adult Services Commission over matters under the jurisdiction of the Commission.

(d) The Local Agency Formation Commission (LAFCo) is a separate legal entity established under State law and is not a department or agency of the City. Because the City has a legal obligation to provide funds to LAFCo, this ordinance includes an appropriation for that purpose. Although LAFCo is not part of the Board of Supervisors or subject to the Board's oversight and direction, this ordinance includes appropriations to LAFCo in the Board of Supervisors budget for administrative reasons related to the format of this ordinance. Any transfers of funds to LAFCo from other appropriations in the budget are prohibited without approval by a subsequent ordinance. City staff, including but not limited to the Clerk of the Board of Supervisors, may perform work for LAFCo, under a memorandum of understanding between the City and LAFCo, subject to any required approvals.

**SECTION 15. Travel Reimbursement and Cell Phone Stipends.**

The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as the Controller shall deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Human Resources Director, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones.

**SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.**
The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

**SECTION 17. Airport Service Payment.**
The moneys received from the Airport’s revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airport Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airport Commission.

**SECTION 18. Pooled Cash, Investments.**
The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed therefrom at the rate of interest earned on the City Pooled Cash Fund. No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

**SECTION 19. Matching Funds for Federal or State Programs.**
Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for Zuckerberg San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

**SECTION 20. Advance Funding of Bond Projects – City Departments.**
Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County, the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

**SECTION 21. Advance Funding of Projects – Transportation Authority.**
Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of the Business and Tax Regulations Code of the City and County of San Francisco, the Controller is hereby authorized to make such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

**SECTION 22. Controller to Make Adjustments, Correct Clerical Errors.**
The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in this ordinance. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

**SECTION 22.1 Controller to Implement New Financial and Interfacing Subsystems.**
In order to further the implementation and adoption of the Financial and Procurement System's modules, the Controller shall have the authority to reclassify departments' appropriations to conform to the accounting and project costing structures established in the new system, as well as reclassify contract authority utilized (expended) balances and unutilized (available) balances to reflect actual spending.

**SECTION 23. Transfer of State Revenues.**
The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

**SECTION 24. Use of Permit Revenues from the Department of Building Inspection.**
Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

**SECTION 25. Board of Supervisors Official Advertising Charges.**
The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

**SECTION 26. Work Order Appropriations.**
The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

**SECTION 26.1 Property Tax System**
In order to minimize new appropriations to the property tax system replacement project, the Controller is authorized and directed to apply operational savings from the offices of the Tax Collector, Assessor, and Controller to the project. No later than June 1, 2018 the Controller shall report to the Budget and Legislative Analyst's Office and Budget and Finance Committee on the specific amount of operational savings, including details on the source of such savings, in the budgets of Tax Collector, Assessor, and Controller that are re-allocated to the Property Tax System Replacement Project

**SECTION 27. Revenue Reserves and Deferrals.**
The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts. In order to maintain balance between budgeted revenues and expenditures, revenues realized in the fiscal year preceding the year in which they are appropriated shall be considered reserved for the purposes for which they are appropriated.

**SECTION 28. Close-Out of Reserved Appropriations.**
On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee or Budget and Appropriations Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

**SECTION 28.1. Reserves Placed on Expenditures by Controller.**
Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

**SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.**
Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

The Controller is authorized to transfer approved appropriations between departments to correctly account for capitalization of fixed assets.

The Controller is authorized to shift sources among cash and COP-funded capital projects across General Fund departments to ensure the most efficient and cost-effective administration of COP funds, provided there is no net increase or decrease in project budgets.

**SECTION 30. Business Improvement Districts.**
Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby

appropriated in the respective amounts actually received by the City and County in such fiscal year for each such district.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District and Moscone Expansion Business Improvement District assessments are levied on gross hotel room revenue and are collected and distributed by the Tax Collector's Office.

**SECTION 31. Infrastructure Financing and Infrastructure Revitalization Financing Districts.**

Pursuant to California Government Code Section 53395 et seq. (IFD Law), the Board of Supervisors has formed Infrastructure Financing (IFD) and Infrastructure Revitalization Financing (IRFD) Districts within the City and County of San Francisco. The Board of Supervisors hereby authorizes the Controller to transfer funds and appropriation authority between and within accounts related to City and County of San Francisco IFDs and IRFDs to serve accounting and State requirements, the latest approved Infrastructure Financing Plan for a District, and applicable bond covenants.

When 100% of the portion of property tax increment normally appropriated to the City and County of San Francisco's General Fund or Special Revenue Fund or to the County's Educational Revenue Augmentation Fund (ERAF) is instead pledged, based on Board of Supervisors Ordinance, the Controller may increase or decrease appropriations to match actual revenues realized for the IFD or IRFD. Any increases to appropriations would be consistent with the Financing Plan previously approved by the Board of Supervisors.

| IFD/IRFD No / Title | Ordinance | Estimated Tax Increment * | |
|---|---|---|---|
| | | FY 2023-24 | FY 2024-25 |
| IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core | 27-16 | $ 779,000 | $ 794,000 |
| IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4 | 220-18 | $ 2,283,000 | $ 4,323,000 |
| IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock) | 34-18 | $ 5,103,000 | $ 5,305,000 |
| IRFD 1 Treasure Island Infrastructure and Revitalization Financing District | 21-17 | $ 8,897,000 | $ 11,612,000 |
| IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District | 348-18 | $ - | $ 1,830,000 |

*Estimated tax increment per approved Infrastructure Financing Plans.

**SECTION 32. Community Facilities and Special Tax Districts.**

Pursuant to California Government Code 53311 et seq. (the Mello-Roos Community Facilities Act of 1982) and Chapter 43, Article X of the San Francisco Administrative

Code, which incorporates the Mello-Roos Community Facilities Act of 1982, the Board of Supervisors has formed Community Facilities Districts (CFDs) and Special Tax Districts (STDs) within the City. Proceeds from special taxes levied on property in the CFDs/STDs are hereby appropriated in the respective amounts actually received by the City in such fiscal year for each such district.

The Controller is authorized to disburse the special tax revenues appropriated by this section as provided in the Joint Community Facilities Agreements, Development Agreements, Disposition and Development Agreements, and Ordinances levying special taxes, as approved by the Board of Supervisors for each such district for the purposes authorized therein.

The Controller may transfer funds and appropriation authority between and within accounts related to CFDs and STDs to serve accounting requirements, the Board of Supervisors approved CFD/STD Report for each district (as approved in the referenced Ordinances), and applicable bond covenants.

The table below provides estimated special tax revenues for informational purposes; only amounts actually received by the City and County of San Francisco for each district in any given fiscal year are authorized to be expended.

| CFD/STD No / Title | Ordinance | Estimated Special Tax Revenues (FY 2023-24) | Estimated Special Tax Revenues (FY 2024-25) |
|---|---|---|---|
| CFD No. 2014-1 (Transbay) (1) | 001-15 | $ 32,711,674 | $ 33,365,908 |
| CFD No. 2016-1 (T.I.) - IA No. 1 (2)(3) | 022-17 | $ 2,890,444 | $ 2,948,253 |
| CFD No. 2016-1 (T.I.) - IA No. 2 (2)(3) | 022-17 | $ 2,330,136 | $ 2,376,739 |
| CFD No. 2016-1 (T.I.) - IA No. 3 (4) | 022-17 | $ - | $ 1,293,535 |
| STD No. 2018-1 (Central SoMa) | 021-19 | $ - | $ - |
| STD No. 2019-1 (P70 Condos) (5) | 027-20 | $ 1,180,912 | $ 1,204,530 |
| STD No. 2019-2 (P70 Leased) (6) | 028-20 | $ 562,094 | $ 573,336 |
| STD No. 2020-1 (Mission Rock) (7) | 079-20 | $ 8,843,065 | $ 9,019,927 |
| STD No. 2022-1 (Power Station) | 061-22 | $ - | $ - |

*Preliminary, subject to change

Notes:

*(1) Special tax projection are subject to change if additional properties issue a COO as of the fiscal year cut-off date.*

*(2) Based on building permits issued as of April 10, 2023.*

*(3) Special tax projections are subject to change if additional parcels issue building permits prior to the June 30th cut-off date.*

*(4) Assumes the building permit for Sub-Block C3.5 is issued by September 2023. Special tax estimates based on Attachment 2 of the RMA.*

*(5) "Based on VDDA Execution Dates and COOs as of "&$A$1&". PKN is the only property that has had a VDDA Execution Date, no property has issued a COO. Special tax estimates based on Attachment 3 of the RMA.*

*(6) "Based on VDDA Execution Dates and COOs as of "&$A$1&". Building 12 is the only property that has had a VDDA Execution Date and issued a COO.*

*(7) "Based on Parcel Lease Execution Dates as of "&A1&". Parcel G was Developed as of FY 2022-23 and the remaining Tax Zone 1 parcels are Developed as of FY 2023-24.*

**SECTION 32.1. Exclusion of Projected Unassigned Fund Balance from Budget Stabilization Reserve.**

Seventy-nine million, five hundred and five thousand dollars ($79,505,000) of projected but unbudgeted, unassigned fund balance from fiscal year 2022-23 is designated for balancing future budget shortfalls in FY 2024-25 and after. This amount shall not be included in the calculations of deposits to the Budget Stabilization Reserve described in Administrative Code Section 10.60 (c).

**SECTION 32.2. Federal and State Emergency Revenue Revisions.**

The Controller is authorized to revise approved revenue budgets for federal and state emergency-related revenues to manage timing differences and cash flow needs driven by changing granting agencies' guidance and approvals, provided that such adjustments shall not change cumulative total revenue budgets in a given fund for the period from fiscal years 2020-21 through 2024-25. Such revisions shall not change approved expenditure authority. The Controller shall report any such revisions to the Mayor and Board within 30 days of their enactment.

**SECTION 33. Federal, State and Local Match Sources & Uses Accounting for COVID-19 Emergency.**

The Controller is authorized to adjust federal and state sources appropriations to reflect eligible costs by authorized spending category, to ensure cost reimbursement recovery revenues are maximized, and to align eligible costs to the appropriate federal or state fund, provided there is no net increase or decrease to COVID-19 emergency response revenues or expenditures. Adjustments may be made across fiscal years.

**SECTION 34. Transbay Joint Powers Authority Financing.**

Sources received for purposes of payment of debt service for the approved and issued Transbay Community Facilities District special tax bonds and the approved and drawn City bridge loan to the Transbay Joint Powers Authority are hereby appropriated.

# STATEMENT OF BOND REDEMPTION

# AND INTEREST

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
## Fiscal Years 2023-2024 and 2024-2025

### Summary

| | FY 2023-2024 | | | | FY 2024-2025 | | | |
|---|---|---|---|---|---|---|---|---|
| | Principal | Interest | Adm Expense | Total | Principal | Interest | Adm Expense | Total |
| **GENERAL OBLIGATION BONDS** | | | | | | | | |
| CITY AND COUNTY OF SAN FRANCISCO | $ 310,776,206 | $ 107,834,186 | $ 500 | $ 418,610,892 | $ 185,916,476 | $ 106,152,522 | $ 500 | $ 292,069,498 |
| SAN FRANCISCO COMMUNITY COLLEGE DISTRICT | 24,880,000 | 14,232,727 | - | 39,112,727 | 19,430,000 | 13,145,418 | - | 32,575,418 |
| SAN FRANCISCO UNIFIED SCHOOL DISTRICT | 95,715,000 | 45,472,178 | - | 141,187,178 | 77,190,000 | 40,909,772 | - | 118,099,772 |
| BAY AREA RAPID TRANSIT DISTRICT | 13,296,086 | 34,262,005 | - | 47,558,091 | 18,656,083 | 33,528,393 | - | 52,184,476 |
| **SUB-TOTAL GENERAL OBLIGATIONS - FROM AD VALOREM PROPERTY TAXES** | **$ 444,667,292** | **$ 201,801,096** | **$ 500** | **$ 646,468,888** | **$ 301,192,559** | **$ 193,736,105** | **$ 500** | **$ 494,929,164** |
| **OTHER DEBTS - GOVERNMENTAL ACTIVITIES** | $ 55,806,464 | $ 45,145,397 | $ - | $ 100,951,861 | $ 61,964,136 | $ 70,371,984 | $ - | $ 132,336,120 |
| **ADD FISCAL CHARGES** | - | 6,110,203 | - | 6,110,203 | - | 7,886,149 | - | 7,886,149 |
| **SUB-TOTAL OTHER DEBTS - GOVERNMENTAL ACTIVITIES** | **$ 55,806,464** | **$ 51,255,600** | **$ -** | **$ 107,062,064** | **$ 61,964,136** | **$ 78,258,133** | **$ -** | **$ 140,222,269** |
| **PUBLIC SERVICE ENTERPRISE - REV BONDS, CERTICATES OF PARTICIPATION AND LOANS** | **$ 375,506,822** | **$ 739,076,439** | **$ -** | **$ 1,114,583,261** | **$ 395,648,861** | **$ 708,253,081** | **$ -** | **$ 1,103,901,942** |
| **TOTAL DEBT PAYMENTS** | **$ 875,980,578** | **$ 992,133,135** | **$ 500** | **$ 1,868,114,213** | **$ 758,805,556** | **$ 980,247,319** | **$ 500** | **$ 1,739,053,375** |

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
### General Obligation
### Fiscal Years 2023-2024 and 2024-2025

| | FY 2023-2024 | | | | FY 2024-2025 | | | |
|---|---|---|---|---|---|---|---|---|
| | Principal | Interest | Adm Expense | Total | Principal | Interest | Adm Expense | Total |
| **GENERAL CITY** | | | | | | | | |
| 1992 UMB Program - Seismic Safety, Series 2007A - Drawdown 1-7 | $ 1,826,206 | $ 584,548 | $ - | $ 2,410,754 | $ 1,916,476 | $ 494,278 | $ - | $ 2,410,754 |
| 2016 Preservation and Seismic Safety, Series 2019A | 990,000 | 2,757,171 | - | 3,747,171 | 1,020,000 | 2,729,243 | - | 3,749,243 |
| 2016 Preservation and Seismic Safety, Series 2020C | 1,665,000 | 2,469,558 | - | 4,134,558 | 1,675,000 | 2,459,302 | - | 4,134,302 |
| 2008 Clean and Safe Neighborhood Parks, BAB Series 2010D [1] | 3,100,000 | 1,398,815 | - | 4,498,815 | 3,205,000 | 1,234,515 | - | 4,439,515 |
| 2008 Clean and Safe Neighborhood Parks, Series 2016A | 410,000 | 163,750 | - | 573,750 | 420,000 | 155,550 | - | 575,550 |
| 2012 Clean and Safe Neighborhood Parks, Series 2016B | 1,335,000 | 531,650 | - | 1,866,650 | 1,360,000 | 504,950 | - | 1,864,950 |
| 2012 Clean and Safe Neighborhood Parks, Series 2018A | 2,080,000 | 1,293,963 | - | 3,373,963 | 2,185,000 | 1,189,963 | - | 3,374,963 |
| 2008 San Francisco General Hospital Improvement, BAB Series 2010C [1] | 15,110,000 | 6,820,657 | - | 21,930,657 | 15,630,000 | 6,019,827 | - | 21,649,827 |
| 2010 Earthquake Safety & Emergency Response Series 2016C | 1,195,000 | 529,325 | - | 1,724,325 | 1,255,000 | 469,575 | - | 1,724,575 |
| 2014 Earthquake Safety & Emergency Response Series 2016D | 4,035,000 | 1,786,013 | - | 5,821,013 | 4,235,000 | 1,584,263 | - | 5,819,263 |
| 2014 Earthquake Safety & Emergency Response Series 2018C | 5,905,000 | 4,248,150 | - | 10,153,150 | 6,200,000 | 3,952,900 | - | 10,152,900 |
| 2020 Earthquake Safety & Emergency Response Series 2021-B1 | 1,670,000 | 2,686,900 | - | 4,356,900 | 1,750,000 | 2,603,400 | - | 4,353,400 |
| 2020 Earthquake Safety & Emergency Response, Series 2021E-1 | 1,545,000 | 2,485,750 | - | 4,030,750 | 1,620,000 | 2,408,500 | - | 4,028,500 |
| 2011 Road Repaving and Street Safety, Series 2016E | 2,090,000 | 926,650 | - | 3,016,650 | 2,195,000 | 822,150 | - | 3,017,150 |
| 2014 Transportation & Road Improvements Series 2015B | 2,295,000 | 1,158,881 | - | 3,453,881 | 2,410,000 | 1,044,131 | - | 3,454,131 |
| 2014 Transportation & Road Improvements Series 2018B | 4,730,000 | 2,942,588 | - | 7,672,588 | 4,970,000 | 2,706,088 | - | 7,676,088 |
| 2014 Transportation & Road Improvements Series 2020B | 5,020,000 | 2,009,000 | - | 7,029,000 | 5,120,000 | 1,908,600 | - | 7,028,600 |
| 2014 Transportation & Road Improvements Series 2021C-1 | 2,160,000 | 3,476,050 | - | 5,636,050 | 2,265,000 | 3,368,050 | - | 5,633,050 |
| 2015 Affordable Housing Series 2016F | 2,550,000 | 1,087,180 | - | 3,637,180 | 2,605,000 | 1,031,335 | - | 3,636,335 |
| 2015 Affordable Housing Series 2018D | 4,370,000 | 3,275,393 | - | 7,645,393 | 4,520,000 | 3,122,443 | - | 7,642,443 |
| 2015 Affordable Housing, Series 2019C | 1,165,000 | 499,720 | - | 1,664,720 | 1,185,000 | 479,915 | - | 1,664,915 |
| 2019 Affordable Housing, Series 2021A | 6,000,000 | 3,764,313 | - | 9,764,313 | 6,020,000 | 3,740,553 | - | 9,760,553 |
| 2016 Public Health and Safety, Series 2017A | 5,775,000 | 3,746,050 | - | 9,521,050 | 6,065,000 | 3,457,300 | - | 9,522,300 |
| 2016 Public Health and Safety, Series 2018E | 1,555,000 | 1,095,188 | - | 2,650,188 | 1,635,000 | 1,017,438 | - | 2,652,438 |
| 2016 Public Health and Safety, Series 2020D-1 | 2,265,000 | 3,285,100 | - | 5,550,100 | 2,360,000 | 3,171,850 | - | 5,531,850 |
| 2020 Health and Recovery, Series 2021D-1 | 4,265,000 | 6,865,800 | - | 11,130,800 | 4,475,000 | 6,652,550 | - | 11,127,550 |
| 2020 Health and Recovery, Series 2023A | 1,760,000 | 1,320,750 | - | 3,080,750 | 1,760,000 | 1,232,750 | - | 2,992,750 |
| 2019 Affordable Housing, Series 2023C | 2,865,000 | 5,492,878 | - | 8,357,878 | 2,215,000 | 5,320,978 | - | 7,535,978 |
| General Obligation Bond Refunding, Series 2015 R1 [2] | 23,985,000 | 7,569,250 | - | 31,554,250 | 21,955,000 | 6,370,000 | - | 28,325,000 |
| General Obligation Bond Refunding, Series 2020 R1 | 14,525,000 | 7,487,200 | 500 | 22,012,700 | 18,570,000 | 6,760,950 | 500 | 25,331,450 |
| General Obligation Bond Refunding, Series 2021 R1 | 8,445,000 | 3,717,300 | - | 12,162,300 | 8,870,000 | 3,295,050 | - | 12,165,050 |
| General Obligation Bond Refunding, Series 2021 R2 [2] | 18,380,000 | 2,179,250 | - | 20,559,250 | 13,955,000 | 1,260,250 | - | 15,215,250 |
| General Obligation Bond Refunding, Series 2022-R1 | 24,615,000 | 15,103,000 | - | 39,718,000 | 25,835,000 | 13,872,250 | - | 39,707,250 |
| 2016 Preservation and Seismic Safety, Series 2024A (estimated) | 415,000 | 974,610 | - | 1,389,610 | 2,400,000 | 5,542,225 | - | 7,942,225 |
| 2020 Health and Recovery, Series 2024B (estimated) | 130,680,000 | 2,101,785 | - | 132,781,785 | 2,060,000 | 4,169,400 | - | 6,229,400 |
| TOTAL BEFORE OFFSET FOR FEDERAL SUBSIDY, NET BID PREMIUM & TOBACCO SETTLEMENT REVENUE | $ 310,776,206 | $ 107,834,186 | $ 500 | $ 418,610,892 | $ 185,916,476 | $ 106,152,522 | $ 500 | $ 292,069,498 |
| NET BID PREMIUM, FEDERAL SUBSIDY & TSR | | | | | | | | |
| 2020 Health and Recovery, Series 2023A | - | (1,320,750) | - | (1,320,750) | - | (1,232,750) | - | (1,232,750) |
| 2019 Affordable Housing, Series 2023C | - | (814,243) | - | (814,243) | - | - | - | - |
| 2008 San Francisco General Hospital Improvement, BAB Series 2010C [1] | - | (2,251,158) | - | (2,251,158) | - | (1,986,844) | - | (1,986,844) |
| 2008 Clean and Safe Neighborhood Parks, BAB Series 2010D [1] | - | (461,679) | - | (461,679) | - | (407,452) | - | (407,452) |
| Tobacco Settlement Revenue Reimbursement [2] | (13,755,236) | (4,648,326) | - | (18,403,562) | (14,436,265) | (3,960,563) | - | (18,396,828) |
| PASS Loan Repayments | - | (3,098,070) | - | (3,098,070) | (2,192,394) | (5,188,545) | - | (7,380,939) |
| GENERAL CITY, NET OF FEDERAL SUBSIDY, BID PREMIUM & TSR | $ 297,020,970 | $ 95,239,960 | $ 500 | $ 392,261,430 | $ 169,287,817 | $ 93,376,368 | $ 500 | $ 262,664,685 |

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
### General Obligation
### Fiscal Years 2023-2024 and 2024-2025

| | FY 2023-2024 | | | | FY 2024-2025 | | | |
|---|---|---|---|---|---|---|---|---|
| | Principal | Interest | Adm Expense | Total | Principal | Interest | Adm Expense | Total |
| **OUTSIDE CITY BUDGET** | | | | | | | | |
| **SAN FRANCISCO COMMUNITY COLLEGE DISTRICT (SFCCD), PROP 39** | | | | | | | | |
| 2015 Community College District Refunding Bonds | $ 19,775,000 | $ 5,697,750 | $ - | $ 25,472,750 | $ 13,790,000 | $ 4,709,000 | $ - | $ 18,499,000 |
| 2020 Community College District Refunding Bonds | 1,360,000 | 922,450 | - | 2,282,450 | 1,430,000 | 854,450 | - | 2,284,450 |
| 2020 Community College District, 2020 Series A | - | 2,979,450 | - | 2,979,450 | - | 2,979,450 | - | 2,979,450 |
| 2020 Community College District, 2020 Series A-1 | 3,745,000 | 4,633,077 | - | 8,378,077 | 4,210,000 | 4,602,518 | - | 8,812,518 |
| SF COMMUNITY COLLEGE DISTRICT TOTAL | $ 24,880,000 | $ 14,232,727 | $ - | $ 39,112,727 | $ 19,430,000 | $ 13,145,418 | $ - | $ 32,575,418 |
| **SAN FRANCISCO UNIFIED SCHOOL DISTRICT (SFUSD) PROP 39** | | | | | | | | |
| 2006 Unified School District, 2010 Series C (QSCBs) (1) | $ - | $ 742,969 | $ - | $ 742,969 | $ - | $ 742,969 | $ - | $ 742,969 |
| 2006 Unified School District, 2010 Series D (BABs) (1) | 10,715,000 | 4,150,420 | - | 14,865,420 | 11,325,000 | 3,535,914 | - | 14,860,914 |
| 2006 Unified School District, 2015 Series F | 685,000 | 430,713 | - | 1,115,713 | 720,000 | 396,463 | - | 1,116,463 |
| 2011 Unified School District, 2015 Series C | 9,650,000 | 6,055,363 | - | 15,705,363 | 10,130,000 | 5,572,863 | - | 15,702,863 |
| 2015 Unified School District Refunding Bonds | 3,110,000 | 320,550 | - | 3,430,550 | 3,265,000 | 165,050 | - | 3,430,050 |
| 2016 Unified School District, Series A | 6,290,000 | 4,826,363 | - | 11,116,363 | 6,605,000 | 4,511,863 | - | 11,116,863 |
| 2017 Unified School District Refunding Bonds | 11,710,000 | 585,500 | - | 12,295,500 | - | - | - | - |
| 2016 Unified School District, Series B | 8,595,000 | 7,396,950 | - | 15,991,950 | 8,940,000 | 7,053,150 | - | 15,993,150 |
| 2020 General Obligation Refunding Bonds | 21,615,000 | 3,645,600 | - | 25,260,600 | 18,945,000 | 2,781,000 | - | 21,726,000 |
| 2016 Unified School District, Series C | 14,300,000 | 11,630,500 | - | 25,930,500 | 7,760,000 | 10,915,500 | - | 18,675,500 |
| 2022 General Obligation Refunding Bonds | 9,045,000 | 5,687,250 | - | 14,732,250 | 9,500,000 | 5,235,000 | - | 14,735,000 |
| TOTAL BEFORE OFFSET FOR FEDERAL SUBSIDY | $ 95,715,000 | $ 45,472,178 | $ - | $ 141,187,178 | $ 77,190,000 | $ 40,909,772 | $ - | $ 118,099,772 |
| FEDERAL SUBSIDY | | | | | | | | |
| 2006 Unified School District, 2010 Series C (QSCBs) (1) | - | (662,138) | - | (662,138) | - | (662,138) | - | (662,138) |
| 2006 Unified School District, 2010 Series D (BABs) (1) | - | (1,369,846) | - | (1,369,846) | - | (1,369,846) | - | (1,369,846) |
| SF UNIFIED SCHOOL DISTRICT, NET OF FEDERAL SUBSIDY | $ 95,715,000 | $ 43,440,194 | $ - | $ 139,155,194 | $ 77,190,000 | $ 38,877,788 | $ - | $ 116,067,788 |
| **BAY AREA RAPID TRANSIT DISTRICT (BART)** | | | | | | | | |
| 2004 BART Earthquake Safety Bonds 2013 Series C | $ 3,718,164 | $ 951,713 | $ - | $ 4,669,877 | $ 3,654,621 | $ 772,940 | $ - | $ 4,427,561 |
| 2004 BART Gen Obligation Bonds Refunding 2015 Series D | 3,500,055 | 3,951,215 | - | 7,451,270 | 3,917,382 | 3,785,366 | - | 7,702,748 |
| 2004 BART Gen Obligation Bonds Refunding 2017 Series E | - | 1,060,853 | - | 1,060,853 | - | 1,060,853 | - | 1,060,853 |
| 2004 BART Gen Obligation Bonds 2019 Series F-1 | 2,177,659 | 2,759,805 | - | 4,937,464 | 2,287,573 | 2,659,612 | - | 4,947,185 |
| 2004 BART Gen Obligation Bonds Refunding 2019 Series G | - | 421,928 | - | 421,928 | - | 421,928 | - | 421,928 |
| 2016 BART General Obligation Bonds 2017 Series A | 1,908,028 | 3,833,590 | - | 5,741,618 | 1,945,811 | 3,765,865 | - | 5,711,676 |
| 2016 BART General Obligation Bonds 2019 Series B-1 | 1,992,180 | 3,953,946 | - | 5,946,126 | 2,091,789 | 3,851,846 | - | 5,943,635 |
| 2016 BART General Obligation Bonds 2020 Series C | - | 7,006,395 | - | 7,006,395 | 3,283,663 | 6,924,304 | - | 10,207,967 |
| 2016 BART General Obligation Bonds 2022 Series D | - | 10,322,560 | - | 10,322,560 | 1,475,244 | 10,285,679 | - | 11,760,923 |
| TOTAL BART | $ 13,296,086 | $ 34,262,005 | $ - | $ 47,558,091 | $ 18,656,083 | $ 33,528,393 | $ - | $ 52,184,476 |
| SUB-TOTAL SFCCD, SFUSD AND BART | $ 133,891,086 | $ 93,966,910 | $ - | $ 227,857,996 | $ 115,276,083 | $ 87,583,583 | $ - | $ 202,859,666 |
| **TOTAL GEN OBLIGATION - GENERAL CITY, SFCCD, SFUSD AND BART (3)** | $ 444,667,292 | $ 201,801,096 | $ 500 | $ 646,468,888 | $ 301,192,559 | $ 193,736,105 | $ 500 | $ 494,929,164 |

(1) Interest payment will be offset in part by available federal subsidies of interest.

(2) Debt service will be offset by available tobacco settlement revenues (TSR). The offset assumes that TSR will be available to cover GOBs debt service with respect to Laguna Honda Hospital Series 2008-R3 and Laguna Honda Hospital Series 2005A & 2005I. Series 2005A & 2005I were refunded by GOB Refunding Series 2011-R1 and Series 2008-R3 by GOB Refunding Series 2015-R1. GOB Refunding Series 2011-R1 was subsequently refunded by GOB Series 2021-R2.

(3) For AAO purpose, the totals in the summary are gross of net bid premium, federal subsidies and tobacco settlement revenue.

**CITY AND COUNTY OF SAN FRANCISCO**
**Statement of Bond Redemption and Interest**
**Other Debt Service**
**Fiscal Years 2023-2024 and 2024-2025**

| | FY 2023-2024 | | | | | FY 2024-2025 | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | Principal | Interest | Total Debt Service | Other Fiscal Charges | Total [4] | Principal | Interest | Total Debt Service | Other Fiscal Charges | Total [4] |
| **CERTIFICATES OF PARTICIPATION [5]** | | | | | | | | | | |
| Moscone Center South Refunding Project, Series 2011A | $ 2,200,000 | $ 143,066 | $ 2,343,066 | $ 666,270 | $ 3,009,336 | $ 2,340,000 | $ 58,500 | $ 2,398,500 | $ 787,680 | $ 3,186,180 |
| Multiple Capital Improvement Projects, Series 2012A | 1,720,000 | 1,127,125 | 2,847,125 | 262,411 | 3,109,536 | 1,770,000 | 1,058,325 | 2,828,325 | 309,107 | 3,137,432 |
| Refunding Certificate of Participation Series 2014-R2 (Juvenile Hall Proj) | 1,665,000 | 732,163 | 2,397,163 | 97,250 | 2,494,413 | 1,705,000 | 690,538 | 2,395,538 | 113,373 | 2,508,911 |
| War Memorial Veterans Building Improvement Series 2015A, B | 3,080,000 | 4,697,819 | 7,777,819 | 492,625 | 8,270,444 | 3,225,000 | 4,556,300 | 7,781,300 | 581,726 | 8,363,026 |
| Refunding Certificate of Participation Series 2015-R1 (City office Bldgs.) | 3,785,000 | 4,231,875 | 8,016,875 | 229,595 | 8,246,470 | 3,970,000 | 4,038,000 | 8,008,000 | 270,128 | 8,278,128 |
| War Memorial Veterans Building Improvement Series 2016A | 975,000 | 305,425 | 1,280,425 | 14,793 | 1,295,218 | 1,000,000 | 295,335 | 1,295,335 | 15,587 | 1,310,922 |
| Hope SF Series 2017A | 660,000 | 891,321 | 1,551,321 | 68,431 | 1,619,752 | 685,000 | 908,143 | 1,593,143 | 79,149 | 1,672,292 |
| Moscone Expansion Project Series 2017B [6] | 12,515,000 | 14,679,713 | 27,194,713 | 805,973 | 28,000,686 | 13,140,000 | 14,053,963 | 27,193,963 | 953,042 | 28,147,005 |
| Less: MED Assessments | (12,515,000) | (5,979,638) | (18,494,638) | - | (18,494,638) | (13,140,000) | (5,215,776) | (18,355,776) | - | (18,355,776) |
| Net City Contribution: | - | 8,700,075 | 8,700,075 | 805,973 | 9,506,048 | - | 8,838,187 | 8,838,187 | 953,042 | 9,791,229 |
| Refunding Certificate of Participation Series 2019-R1 | 1,435,000 | 735,163 | 2,170,163 | 260,661 | 2,430,824 | 1,510,000 | 663,413 | 2,173,413 | 307,357 | 2,480,770 |
| Refunding Certificate of Participation Series 2020-R1 (Multpl Capital Impr.) | 4,850,000 | 2,366,450 | 7,216,450 | 419,093 | 7,635,543 | 4,680,000 | 2,128,200 | 6,808,200 | 494,307 | 7,302,507 |
| 49 South Van Ness Project, Series 2019A | 3,730,000 | 9,761,950 | 13,491,950 | 232,200 | 13,724,150 | 4,590,000 | 9,575,450 | 14,165,450 | 273,261 | 14,438,711 |
| Animal Care and Control, Series 2020 | 1,660,000 | 1,831,100 | 3,491,100 | 89,354 | 3,580,454 | 1,740,000 | 1,748,100 | 3,488,100 | 103,988 | 3,592,088 |
| Multiple Capital Improvement Projects, Series 2021A | 2,710,000 | 3,056,800 | 5,766,800 | 11,000 | 5,777,800 | 2,850,000 | 3,022,650 | 5,872,650 | 11,000 | 5,883,650 |
| Approved Department of Public Health Facilities | 3,855,000 | 2,025,495 | 5,880,495 | 200,000 | 6,080,495 | 4,105,000 | 9,471,800 | 13,576,800 | 200,000 | 13,776,800 |
| Proposed Affordable Housing/Community Development | 2,345,000 | 464,654 | 2,809,654 | 200,000 | 3,009,654 | 3,375,000 | 6,769,204 | 10,144,204 | 400,000 | 10,544,204 |
| Approved Critical Repairs | 1,425,000 | 245,700 | 1,670,700 | 200,000 | 1,870,700 | 3,030,000 | 5,406,213 | 8,436,213 | 400,000 | 8,836,213 |
| Approved Economic Recovery Stimulus | 305,000 | 52,731 | 357,731 | 200,000 | 557,731 | 1,215,000 | 1,874,600 | 3,089,600 | 400,000 | 3,489,600 |
| Approved Street Repaving Program | - | - | - | - | - | 915,000 | 1,153,263 | 2,068,263 | 200,000 | 2,268,263 |
| Proposed 170 Otis Exit Project | - | - | - | - | - | 1,060,000 | 1,340,463 | 2,400,463 | 200,000 | 2,600,463 |
| Approved HOPE SF COPs | 715,000 | 342,067 | 1,057,067 | 200,000 | 1,257,067 | 770,000 | 2,202,550 | 2,972,550 | 200,000 | 3,172,550 |
| TOTAL CERTIFICATES OF PARTICIPATION | $ 37,115,000 | $ 41,710,979 | $ 78,825,979 | $ 4,649,656 | $ 83,475,635 | $ 44,535,000 | $ 65,799,234 | $ 110,334,234 | $ 6,299,705 | $ 116,633,939 |
| **LOANS AND LEASES** | | | | | | | | | | |
| San Francisco Marina-West Harbor Loan | $ 542,055 | $ 915,965 | $ 1,458,020 | $ - | $ 1,458,020 | $ 564,508 | $ 893,512 | $ 1,458,020 | $ - | $ 1,458,020 |
| Citywide Emergency Radio Replacement Project | 3,529,409 | 199,463 | 3,728,872 | 161,790 | 3,890,662 | 3,589,628 | 139,244 | 3,728,872 | 189,686 | 3,918,558 |
| TOTAL LOANS AND LEASES | $ 4,071,464 | $ 1,115,428 | $ 5,186,892 | $ 161,790 | $ 5,348,682 | $ 4,154,136 | $ 1,032,756 | $ 5,186,892 | $ 189,686 | $ 5,376,578 |
| **SAN FRANCISCO FINANCE CORP LEASE REVENUE BONDS** | | | | | | | | | | |
| **EMERGENCY COMMUNICATION SYSTEM** | | | | | | | | | | |
| LRB Refinancing Series 2010-R1 | $ 1,985,000 | $ (1,945,300) | $ 39,700 | $ 64,635 | $ 104,335 | $ - | $ - | $ - | $ - | $ - |
| **OPEN SPACE FUND (VARIOUS PARK PROJECTS)** | | | | | | | | | | |
| LRB Refunding Open Space Fund Series 2018A | $ 3,485,000 | $ 980,000 | $ 4,465,000 | $ 281,306 | $ 4,746,306 | $ 3,655,000 | $ 805,750 | $ 4,460,750 | $ 330,222 | $ 4,790,972 |
| **MOSCONE CENTER EXPANSION PROJECT** | | | | | | | | | | |
| LR Refunding Bonds Series 2008 -1, 2 | $ 7,800,000 | $ 2,975,590 | $ 10,775,590 | $ 847,701 | $ 11,623,291 | $ 8,200,000 | $ 2,493,044 | $ 10,693,044 | $ 945,717 | $ 11,638,761 |
| **LIBRARY PRESERVATION FUND** | | | | | | | | | | |
| LRB Refunding Series 2018B | $ 1,350,000 | $ 308,700 | $ 1,658,700 | $ 105,115 | $ 1,763,815 | $ 1,420,000 | $ 241,200 | $ 1,661,200 | $ 120,819 | $ 1,782,019 |
| **TOTAL OTHER DEBT SERVICE** | $ 55,806,464 | $ 45,145,397 | $ 100,951,861 | $ 6,110,203 | $ 107,062,064 | $ 61,964,136 | $ 70,371,984 | $ 132,336,120 | $ 7,886,149 | $ 140,222,269 |

(4) A portion or all debt service payment is payable from non-general fund revenue.
(5) Does not include budgeted optional paydowns for commercial paper, including for Housing Trust Fund and Police Vehicle Acquisition.
(6) "Other Fiscal Charges" for Series 2017B Moscone include the cost of the 2017B COPs property insurance premiums in the amount of $794,973 for FY24 and $942,042 for FY25.

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
## Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
## Fiscal Years 2023-2024 and 2024-2025

| | FY 2023-2024 | | | FY 2024-2025 | | |
|---|---|---|---|---|---|---|
| | Principal | Interest | Total | Principal | Interest | Total |
| **HETCH HETCHY WATER & POWER ENTERPRISE** | | | | | | |
| 2011 Qualified Energy Conservation Bonds | $ 561,938 | $ 115,769 | $ 677,707 | $ 568,690 | $ 89,053 | $ 657,743 |
| 2015 New Clean Renewable Energy Bonds | 147,859 | 67,166 | 215,025 | 149,916 | 60,311 | 210,227 |
| 2015 Power Revenue Bonds Series A (Green) | - | 1,592,950 | 1,592,950 | - | 1,592,950 | 1,592,950 |
| 2015 Power Revenue Bonds Series B | 850,000 | 123,600 | 973,600 | 910,000 | 62,000 | 972,000 |
| 2021 Power Revenue Bonds Series A | - | - | - | 1,385,000 | 3,050,425 | 4,435,425 |
| 2021 Power Revenue Bonds Series B | - | - | - | 585,000 | 2,030,375 | 2,615,375 |
| SRF Loan: | | | | | | |
| Mt. Tunnel Improvements Project | - | 300,000 | 300,000 | - | 450,000 | 450,000 |
| COP 525 Golden Gate Office Space, Series 2009 D | 444,708 | 798,329 | 1,243,037 | 463,176 | 769,450 | 1,232,626 |
| Trustee and Arbitrage Computation Fee (COPs 9.72%) | - | 369 | 369 | - | 923 | 923 |
| Trustee and Arbitrage Computation Fee (Power Bonds) | - | 53,850 | 53,850 | - | 56,542 | 56,542 |
| TOTAL HETCH HETCHY WATER & POWER BEFORE OFFSET | $ 2,004,505 | $ 3,052,033 | $ 5,056,538 | $ 4,061,782 | $ 8,162,029 | $ 12,223,811 |
| Federal Offsets | | | | | | |
| 2011 Qualified Energy Conservation Bonds Federal Offset | - | (81,578) | (81,578) | - | (66,545) | (66,545) |
| 2015 New Clean Renewable Energy Bonds Federal Offset | - | (44,336) | (44,336) | - | (42,218) | (42,218) |
| COP 525 Golden Gate Office Space, Series 2009 Federal Offset | - | (263,489) | (263,489) | - | (253,946) | (253,946) |
| TOTAL HETCH HETCHY WATER & POWER | $ 2,004,505 | $ 2,662,630 | $ 4,667,136 | $ 4,061,782 | $ 7,799,320 | $ 11,861,102 |
| **LAGUNA HONDA HOSPITAL** [7] | | | | | | |
| COP Refunding Series 2019-R1 | $ 6,690,000 | $ 2,551,750 | $ 9,241,750 | $ 7,025,000 | $ 2,217,250 | $ 9,242,250 |
| Other Fiscal Charges: Non-Insurance | - | 8,250 | 8,250 | - | 8,250 | 8,250 |
| Other Fiscal Charges: Insurance | - | 889,495 | 889,495 | - | 1,054,052 | 1,054,052 |
| Other Fiscal Charges | - | 897,745 | 897,745 | - | 1,062,302 | 1,062,302 |
| TOTAL BEFORE REIMBURSEMENT OFFSET | $ 6,690,000 | $ 3,449,495 | $ 10,139,495 | $ 7,025,000 | $ 3,279,552 | $ 10,304,552 |
| SB 1128 Reimbursement Offset | (6,690,000) | (958,345) | (7,648,345) | (7,025,000) | (623,759) | (7,648,759) |
| TOTAL LAGUNA HONDA HOSPITAL | $ - | $ 2,491,150 | $ 2,491,150 | $ - | $ 2,655,793 | $ 2,655,793 |
| **SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY** | | | | | | |
| SFMTA 2017 Series Revenue Bonds | $ 3,880,000 | $ 6,111,371 | $ 9,991,371 | $ 4,070,000 | $ 5,914,204 | $ 9,984,204 |
| SFMTA 2021 Series A Refunding Revenue Bonds | 10,065,000 | 3,019,089 | 13,084,089 | 10,110,000 | 2,970,947 | 13,080,947 |
| SFMTA 2021 Series B Revenue Bonds | - | 179,200 | 179,200 | - | 179,200 | 179,200 |
| SFMTA 2021 Series C Revenue Bonds | - | 4,596,100 | 4,596,100 | - | 4,596,100 | 4,596,100 |
| TOTAL SF MUNICIPAL TRANSPORTATION AGENCY | $ 13,945,000 | $ 13,905,760 | $ 27,850,760 | $ 14,180,000 | $ 13,660,451 | $ 27,840,451 |
| **PORT OF SAN FRANCISCO** | | | | | | |
| Hyde Street Harbor Loan | $ 177,969 | $ 53,791 | $ 231,760 | $ 185,977 | $ 45,783 | $ 231,760 |
| Refunding Revenue Bonds, Series 2020A/B | 1,245,000 | 692,697 | 1,937,697 | 1,275,000 | 670,361 | 1,945,361 |
| Revenue Bonds, Series 2014A/B | 540,000 | 789,631 | 1,329,631 | 565,000 | 762,631 | 1,327,631 |
| COP Port Facilities Project Series 2013 B & C | 740,000 | 1,253,338 | 1,993,338 | 780,000 | 1,216,338 | 1,996,338 |
| SBH - CalBoating Loan - $400K | 13,221 | 11,260 | 24,481 | 13,816 | 10,665 | 24,481 |
| SBH - CalBoating Loan - $3.1M | 119,717 | 92,444 | 212,161 | 125,104 | 87,057 | 212,161 |
| SBH - CalBoating Loan - $4.5M | 176,494 | 122,819 | 299,313 | 184,437 | 114,876 | 299,313 |
| Other Fiscal Charges | - | 460,210 | 460,210 | - | 446,497 | 446,497 |
| TOTAL PORT OF SAN FRANCISCO | $ 3,012,401 | $ 3,476,190 | $ 6,488,591 | $ 3,129,334 | $ 3,354,208 | $ 6,483,542 |

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
## Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
## Fiscal Years 2023-2024 and 2024-2025

| | FY 2023-2024 | | | FY 2024-2025 | | |
|---|---|---|---|---|---|---|
| | Principal | Interest | Total | Principal | Interest | Total |
| **SAN FRANCISCO GENERAL HOSPITAL** | | | | | | |
| Capital Lease - Emergency Back-up Generators | $ 2,067,093 | $ 270,738 | $ 2,337,831 | $ 2,183,409 | $ 154,422 | $ 2,337,831 |
| Other Fiscal Charges | - | 68,689 | 68,689 | - | 79,639 | 79,639 |
| TOTAL SAN FRANCISCO GENERAL HOSPITAL | $ 2,067,093 | $ 339,427 | $ 2,406,520 | $ 2,183,409 | $ 234,061 | $ 2,417,470 |
| **SAN FRANCISCO INTERNATIONAL AIRPORT** | | | | | | |
| 2009 Airport 2nd Series Revenue Refunding Bonds Series 2009D | $ 1,022,500 | $ 1,739,000 | $ 2,761,500 | $ 1,022,500 | $ 1,739,000 | $ 2,761,500 |
| 2013 Airport 2nd Series Revenue Bonds Series 2013A/B/C | - | 12,866,475 | 12,866,475 | - | 12,866,475 | 12,866,475 |
| 2014 Airport 2nd Series Revenue Bonds Series 2014 | - | 23,680,000 | 23,680,000 | - | 23,680,000 | 23,680,000 |
| 2016 Airport 2nd Series Revenue Refunding Bonds Series 2016A | 20,771,667 | 6,396,875 | 27,168,542 | 20,771,667 | 6,396,875 | 27,168,542 |
| 2016 Airport 2nd Series Revenue Bonds Series 2016B/C | - | 37,006,250 | 37,006,250 | - | 37,006,250 | 37,006,250 |
| 2016 Airport 2nd Series Revenue Refunding Bonds Series 2016D | 27,910,833 | 4,793,417 | 32,704,250 | 27,910,833 | 4,793,417 | 32,704,250 |
| 2017 Airport 2nd Series Revenue Bonds Series 2017A | - | 17,129,300 | 17,129,300 | - | 17,129,300 | 17,129,300 |
| 2017 Airport 2nd Series Revenue Bonds Series 2017B | - | 11,599,250 | 11,599,250 | - | 11,599,250 | 11,599,250 |
| 2017 Airport 2nd Series Revenue Refunding Bonds Series 2017D | 25,664,167 | 3,388,750 | 29,052,917 | 25,664,167 | 3,388,750 | 29,052,917 |
| 2018 Airport 2nd Series Variable Rate Revenue Bonds Series 2018B/C | - | 19,586,141 | 19,586,141 | - | 19,586,141 | 19,586,141 |
| 2018 Airport 2nd Series Revenue Bonds Series 2018D | - | 36,640,000 | 36,640,000 | - | 36,640,000 | 36,640,000 |
| 2018 Airport 2nd Series Revenue Bonds Series 2018E | - | 5,813,750 | 5,813,750 | - | 5,813,750 | 5,813,750 |
| 2018 Airport 2nd Series Revenue Bonds Series 2018F | - | 266,950 | 266,950 | - | 266,950 | 266,950 |
| 2018 Airport 2nd Series Revenue Refunding Bonds Series 2018G | - | 1,783,000 | 1,783,000 | - | 1,783,000 | 1,783,000 |
| 2019 Airport 2nd Series Revenue Bonds Series 2019A | - | 57,560,750 | 57,560,750 | - | 57,560,750 | 57,560,750 |
| 2019 Airport 2nd Series Revenue Bonds Series 2019B | - | 4,564,000 | 4,564,000 | - | 4,564,000 | 4,564,000 |
| 2019 Airport 2nd Series Revenue Bonds Series 2019C | - | 281,471 | 281,471 | - | 281,471 | 281,471 |
| 2019 Airport 2nd Series Revenue Refunding Bonds Series 2019D | 27,026,667 | 19,865,583 | 46,892,250 | 27,026,667 | 19,865,583 | 46,892,250 |
| 2019 Airport 2nd Series Revenue Bonds Series 2019E | - | 37,673,750 | 37,673,750 | - | 37,673,750 | 37,673,750 |
| 2019 Airport 2nd Series Revenue Bonds Series 2019F | - | 5,346,250 | 5,346,250 | - | 5,346,250 | 5,346,250 |
| 2019 Airport 2nd Series Revenue Bonds Series 2019G | 2,396,667 | 261,273 | 2,657,940 | 2,396,667 | 261,273 | 2,657,940 |
| 2019 Airport 2nd Series Revenue Refunding Bonds Series 2019H | 5,843,333 | 7,409,750 | 13,253,083 | 5,843,333 | 7,409,750 | 13,253,083 |
| 2020 Airport 2nd Series Revenue Refunding Bonds Series 2020A | - | 5,224,350 | 5,224,350 | - | 5,224,350 | 5,224,350 |
| 2020 Airport 2nd Series Revenue Refunding Bonds Series 2020B | - | 2,063,000 | 2,063,000 | - | 2,063,000 | 2,063,000 |
| 2020 Airport 2nd Series Revenue Refunding Bonds Series 2020C | - | 3,850,724 | 3,850,724 | - | 3,850,724 | 3,850,724 |
| 2021 Airport 2nd Series Revenue Refunding Bonds Series 2021A | - | 9,761,250 | 9,761,250 | - | 9,761,250 | 9,761,250 |
| 2021 Airport 2nd Series Revenue Refunding Bonds Series 2021B | - | 6,453,500 | 6,453,500 | - | 6,453,500 | 6,453,500 |
| 2021 Airport 2nd Series Revenue Refunding Bonds Series 2021C | - | 7,452,995 | 7,452,995 | - | 7,452,995 | 7,452,995 |
| 2022 Airport 2nd Series Revenue and Refunding Bonds Series 2022A | 3,728,333 | 12,022,509 | 15,750,842 | 3,728,333 | 12,022,509 | 15,750,842 |
| 2022 Airport 2nd Series Revenue and Refunding Bonds Series 2022B | - | 11,223,160 | 11,223,160 | - | 11,223,160 | 11,223,160 |
| 2022 Airport 2nd Series Revenue and Refunding Bonds Series 2022C | - | 4,999,363 | 4,999,363 | - | 4,999,363 | 4,999,363 |
| 2023 Airport 2nd Series Revenue and Refunding Bonds Series 2023A | 10,030,000 | 7,975,333 | 18,005,333 | 10,030,000 | 7,975,333 | 18,005,333 |
| 2023 Airport 2nd Series Revenue and Refunding Bonds Series 2023B | - | 3,975,500 | 3,975,500 | - | 3,975,500 | 3,975,500 |
| Proposed Series 2023A-2 | - | 6,408,611 | 6,408,611 | - | 6,408,611 | 6,408,611 |
| Proposed Series 2024A | - | - | - | - | - | - |
| Swap Payments | - | - | - | - | - | - |
| Commercial Paper Interest | 42,526,180 | - | 42,526,180 | 42,526,180 | - | 42,526,180 |
| Letter of Credit Fees | - | - | - | - | - | - |
| LOC Fees for VRDBs | 4,226,148 | - | 4,226,148 | 4,226,148 | - | 4,226,148 |
| LOC Fees for Commercial Paper | 6,543,490 | - | 6,543,490 | 6,543,490 | - | 6,543,490 |
| Remarketing Fees | 276,909 | - | 276,909 | 276,909 | - | 276,909 |
| TOTAL SAN FRANCISCO INTERNATIONAL AIRPORT | $ 177,966,894 | $ 397,062,280 | $ 575,029,174 | $ 177,966,894 | $ 397,062,280 | $ 575,029,174 |

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
## Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
## Fiscal Years 2023-2024 and 2024-2025

| | FY 2023-2024 | | | FY 2024-2025 | | |
|---|---|---|---|---|---|---|
| | Principal | Interest | Total | Principal | Interest | Total |
| **WASTEWATER ENTERPRISE** | | | | | | |
| 2010 Wastewater Revenue Bonds, Series B BABs | $ 7,505,000 | $ 10,168,662 | $ 17,673,662 | $ 7,745,000 | $ 9,800,666 | $ 17,545,666 |
| 2013 Wastewater Revenue Bonds, Series A | 575,000 | 14,375 | 589,375 | - | - | - |
| 2013 Wastewater Revenue Bonds, Series B | - | 7,346,600 | 7,346,600 | - | 3,723,800 | 3,723,800 |
| 2016 Wastewater Revenue Bonds, Series A | 5,475,000 | 10,508,875 | 15,983,875 | 5,760,000 | 10,228,000 | 15,988,000 |
| 2016 Wastewater Revenue Bonds, Series B | 1,545,000 | 2,962,425 | 4,507,425 | 1,625,000 | 2,883,175 | 4,508,175 |
| 2018 Wastewater Revenue Bonds, Series A | 7,160,000 | 10,179,100 | 17,339,100 | 6,580,000 | 9,835,600 | 16,415,600 |
| 2018 Wastewater Revenue Bonds, Series B | 5,810,000 | 8,839,250 | 14,649,250 | 5,335,000 | 8,560,625 | 13,895,625 |
| 2018 Wastewater Revenue Bonds, Series C | - | 5,486,316 | 5,486,316 | - | - | - |
| 2021 Wastewater Revenue Notes, Series A | - | 2,183,550 | 2,183,550 | - | 2,183,550 | 2,183,550 |
| 2021 Wastewater Revenue Notes, Series B | - | 1,291,100 | 1,291,100 | - | 1,291,100 | 1,291,100 |
| 2021 Wastewater Revenue Bonds, Series A | - | - | - | - | 10,000,638 | 10,000,638 |
| 2021 Wastewater Revenue Bonds, Series B | - | - | - | - | 1,615,574 | 1,615,574 |
| 2022 Wastewater Revenue Bonds, Series B | - | 6,854,000 | 6,854,000 | 8,325,000 | 6,645,875 | 14,970,875 |
| 2023 Wastewater Revenue Bonds, Series A* | - | 44,335,752 | 44,335,752 | - | - | - |
| 2023 Wastewater Revenue Bonds, Series B* | - | - | - | - | 3,553,250 | 3,553,250 |
| 2023 Wastewater Revenue Bonds, Series C* | - | - | - | - | 6,626,400 | 6,626,400 |
| SRF Loans: | | | | | | |
| North Point Facility Outfall Rehabilitation | 487,794 | 274,164 | 761,958 | 496,574 | 265,383 | 761,957 |
| SEP Primary/Secondary Clarifier Upgrades | 808,772 | 454,569 | 1,263,341 | 823,330 | 440,011 | 1,263,341 |
| SEP 521/522 and Disinfection Upgrades | 1,059,110 | 655,365 | 1,714,475 | 1,078,174 | 636,301 | 1,714,474 |
| Lake Merced Green Infrastructure OSP Gas Utilization | 169,961 | 95,117 | 265,078 | 172,681 | 92,397 | 265,078 |
| OSP Gas Utilization | - | - | - | 1,363,061 | 705,431 | 2,068,492 |
| SEP Headworks Project | - | - | - | 3,011,799 | 1,067,150 | 4,078,949 |
| WIFIA Construction Period Loan Servicing Fee (BDFP) | - | 27,050 | 27,050 | - | 28,800 | 28,800 |
| WIFIA Construction Period Loan Servicing Fee (SEP Headworks) | - | 27,050 | 27,050 | - | 28,800 | 28,800 |
| WIFIA Construction Period Loan Servicing Fee (Master Agreement) | - | - | - | - | 31,752 | 31,752 |
| COP 525 Golden Gate Office Space, Series 2009 D | 863,732 | 1,550,553 | 2,414,285 | 899,603 | 1,494,461 | 2,394,064 |
| Trustee and Arbitrage Computation Fee (COPs 18.88%) | - | 719 | 719 | - | 1,793 | 1,793 |
| Trustee and Arbitrage Computation Fee (Wastewater Revenue Bonds) | - | 75,500 | 75,500 | - | 79,275 | 79,275 |
| TOTAL WASTEWATER ENTERPRISE BEFORE OFFSET | $ 31,459,369 | $ 113,330,092 | $ 144,789,461 | $ 43,215,222 | $ 81,819,807 | $ 125,035,029 |
| Federal Offsets | | | | | | |
| 2010 Wastewater Revenue Bonds, Series B BABs Federal Offset | - | (3,356,167) | (3,356,167) | - | (3,430,233) | (3,430,233) |
| COP 525 Golden Gate Office Space, Series 2009 | - | (511,760) | (511,760) | - | (493,262) | (493,262) |
| TOTAL WASTEWATER ENTERPRISE | $ 31,459,369 | $ 109,462,165 | $ 140,921,534 | $ 43,215,222 | $ 77,896,312 | $ 121,111,534 |
| **WATER ENTERPRISE** | | | | | | |
| 2010 Water Revenue Bonds, Series B BABs | $ 13,245,000 | $ 19,613,188 | $ 32,858,188 | $ 13,725,000 | $ 18,871,513 | $ 32,596,513 |
| 2010 Water Revenue Bonds, Series E BABs | 13,165,000 | 19,104,076 | 32,269,076 | 13,610,000 | 18,417,800 | 32,027,800 |
| 2010 Water Revenue Bonds, Series G BABs | - | 24,427,165 | 24,427,165 | - | 24,427,165 | 24,427,165 |
| 2015 Water Revenue Bonds, Series A | 28,070,000 | 16,642,944 | 44,712,944 | 29,485,000 | 15,221,569 | 44,706,569 |
| 2016 Water Revenue Bonds, Series A | 23,590,000 | 31,366,250 | 54,956,250 | 24,800,000 | 30,156,500 | 54,956,500 |

# CITY AND COUNTY OF SAN FRANCISCO
## Statement of Bond Redemption and Interest
## Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
## Fiscal Years 2023-2024 and 2024-2025

| | FY 2023-2024 | | | FY 2024-2025 | | |
|---|---|---|---|---|---|---|
| | Principal | Interest | Total | Principal | Interest | Total |
| 2016 Water Revenue Bonds, Series B | 13,175,000 | 2,098,625 | 15,273,625 | 13,720,000 | 1,569,150 | 15,289,150 |
| 2016 Water Revenue Bonds, Series C | 6,105,000 | 8,463,314 | 14,568,314 | 6,275,000 | 8,297,667 | 14,572,667 |
| 2017 Water Revenue Bonds, Series A | 2,445,000 | 1,172,625 | 3,617,625 | 2,570,000 | 1,047,250 | 3,617,250 |
| 2017 Water Revenue Bonds, Series B | 2,985,000 | 1,430,125 | 4,415,125 | 3,135,000 | 1,277,125 | 4,412,125 |
| 2017 Water Revenue Bonds, Series C | 1,425,000 | 684,125 | 2,109,125 | 1,500,000 | 611,000 | 2,111,000 |
| 2017 Water Revenue Bonds, Series D | 1,270,000 | 17,130,550 | 18,400,550 | 10,230,000 | 16,843,050 | 27,073,050 |
| 2017 Water Revenue Bonds, Series E | 795,000 | 2,337,125 | 3,132,125 | 835,000 | 2,296,375 | 3,131,375 |
| 2017 Water Revenue Bonds, Series F | 735,000 | 381,875 | 1,116,875 | 770,000 | 344,250 | 1,114,250 |
| 2017 Water Revenue Bonds, Series G | 13,665,000 | 343,558 | 14,008,558 | 5,225,000 | 75,919 | 5,300,919 |
| 2019 Water Revenue Bonds, Series A | 3,565,000 | 19,258,348 | 22,823,348 | 3,640,000 | 19,185,126 | 22,825,126 |
| 2019 Water Revenue Bonds, Series B | 70,000 | 555,618 | 625,618 | 75,000 | 553,332 | 628,332 |
| 2019 Water Revenue Bonds, Series C | 80,000 | 605,268 | 685,268 | 80,000 | 602,746 | 682,746 |
| 2020 Water Revenue Bonds, Series A | - | 7,294,750 | 7,294,750 | - | 7,294,750 | 7,294,750 |
| 2020 Water Revenue Bonds, Series B | - | 3,066,500 | 3,066,500 | - | 3,066,500 | 3,066,500 |
| 2020 Water Revenue Bonds, Series C | - | 3,413,400 | 3,413,400 | - | 3,413,400 | 3,413,400 |
| 2020 Water Revenue Bonds, Series D | - | 1,476,000 | 1,476,000 | - | 1,476,000 | 1,476,000 |
| 2020 Water Revenue Bonds, Series E | 1,530,000 | 9,492,844 | 11,022,844 | 1,575,000 | 9,448,985 | 11,023,985 |
| 2020 Water Revenue Bonds, Series F | 1,430,000 | 3,594,021 | 5,024,021 | 1,440,000 | 3,585,240 | 5,025,240 |
| 2020 Water Revenue Bonds, Series G | 7,065,000 | 1,808,725 | 8,873,725 | 7,105,000 | 1,765,378 | 8,870,378 |
| 2020 Water Revenue Bonds, Series H | 685,000 | 1,719,591 | 2,404,591 | 690,000 | 1,715,384 | 2,405,384 |
| 2023 Water Revenue Bonds* | - | - | - | - | 1,751,735 | 1,751,735 |
| SRF Loan: | | | | | | |
| Mt. Tunnel Improvements Project | - | 1,000,000 | 1,000,000 | - | 1,587,615 | 1,587,615 |
| COP 525 Golden Gate Office Space, Series 2009 D BAB | 3,266,560 | 5,864,057 | 9,130,617 | 3,402,220 | 5,651,923 | 9,054,144 |
| Trustee and Arbitrage Computation Fee (COPs 71.40%) | - | 2,720 | 2,720 | - | 6,783 | 6,783 |
| Trustee and Arbitrage Computation Fee (Water Revenue Bonds) | - | 113,775 | 113,775 | - | 119,463 | 119,463 |
| TOTAL WATER ENTERPRISE BEFORE OFFSET | $ 138,361,560 | $ 204,461,162 | $ 342,822,722 | $ 143,887,220 | $ 200,680,693 | $ 344,567,914 |
| Federal Offsets | | | | | | |
| 2010 Water Revenue Bonds, Series B BABs Federal Offset | - | (6,473,333) | (6,473,333) | - | (6,314,552) | (6,314,552) |
| 2010 Water Revenue Bonds, Series E BABs Federal Offset | - | (6,305,300) | (6,305,300) | - | (6,151,595) | (6,151,595) |
| 2010 Water Revenue Bonds, Series G BABs Federal Offset | - | (8,062,186) | (8,062,186) | - | (7,883,005) | (7,883,005) |
| COP 525 Golden Gate Office Space, Series 2009 Federal Offset | - | (1,935,432) | (1,935,432) | - | (1,865,411) | (1,865,411) |
| TOTAL WATER ENTERPRISE | $ 138,361,560 | $ 181,684,911 | $ 320,046,471 | $ 143,887,220 | $ 178,466,130 | $ 322,353,351 |
| **TOTAL PUBLIC SERVICE ENTERPRISES** | $ 375,506,822 | $ 739,076,439 | $ 1,114,583,261 | $ 395,648,861 | $ 708,253,081 | $ 1,103,901,943 |

(7) Debt service related to construction cost of Laguna Honda Hospital is offset by SB 1128 sinking fund. The information assumes that SB 1128 reimbursement will be available to partially cover the Certificates of Participation Refunding Bond, Series 2019-R1 LHH debt service.

(8) Other Fiscal Charges include insurance, trustees and arbitrage rebate computation fees.

(9) The Hetch Hetchy Water and Power Enterprise and Wastewater Enterprise and Water Enterprise are on a fixed two-year budget (FY 2022-2023 and FY 2023-2024). The debt service schedules for FY 2023-2024 and FY 2024-2025 for these departments were updated in this AAO.

(10) The Airport is on a fixed two-year budget and the FY 2024-2025 debt service figures will be updated in the next year's AAO.

*Debt Service for the 2023 Wastewater Revenue Bonds and 2023 Water Revenue Bonds not available for FY 2024 Budget submission. Debt Service for the FY 2025 Budget Submission is preliminary and subject to change.

CITY & COUNTY OF SAN FRANCISCO, CALIFORNIA

# PROPOSED BUDGET

## FISCAL YEARS 2023-2024 & 2024-2025

## LONDON N. BREED




### MAYOR'S OFFICE OF PUBLIC POLICY AND FINANCE

Anna Duning, Director of Mayor's Office of Public Policy and Finance

Sally Ma, Deputy Budget Director

Radhika Mehlotra, Senior Fiscal and Policy Analyst

Damon Daniels, Fiscal and Policy Analyst

Matthew Puckett, Fiscal and Policy Analyst

Fisher Zhu, Fiscal and Policy Analyst

Anya Shutovska, Fiscal and Policy Analyst

Jack English, Fiscal and Policy Analyst

Xang Hang, Junior Fiscal and Policy Analyst

Tabitha Romero-Bothi, Fiscal and Policy Assistant

# ACKNOWLEDGEMENTS


**CONTROLLER'S OFFICE**

Ben Rosenfield, Controller
Todd Rydstrom, Deputy Controller
Michelle Allersma
Joanna Bell
Grant Carson
Mark Chen
Ana Contreras
Ted Egan
Prakash Ganapa
Min Guo
Yuri Hardin
Ketan Hazari
Ken Hinton
Sylvia Ho
Jerome Hou
Jack Huang
Juliet Huang
Theresa Kao
Alice Kassinger
Asim Khan
Nicholas Leo
Philip Liu
Darren Low
Carol Lu
Sherman Luk
Reyna Mckinnon
Natasha Mihal
Michael Mitton
Howard Murayama
Marisa Pereira Tully
Donna Pinto
Calvin Quock
Theary Sandgren
Risa Sandler
Beau Scott
Dinh Tran
Vishal Trivedi
Anna Van Degna
Angela Whittaker
Jamie Whitaker
Jamila Wilson
Mildred Zaragoza

**RESILIENCE AND CAPITAL PLANNING**

Brian Strong
Kate Faust
Nishad Joshi
Olivia Chen
Hemiar Alburati

**COMMITTEE ON INFORMATION TECHNOLOGY**

Jillian Johnson
Julia Chrusciel
Danny Thomas Vang

**DESIGN AND PRODUCTION**

**Tandem Creative, Inc.**

**PRINTING**

**ReproMail**

Salla Vaerma-Jadlos
René Antonio Alvarado
Rubia Alvarez
Arsenio Bolinao Jr.
Michael Vuu
Henry Lam

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# EXECUTIVE SUMMARY



# MAYOR'S LETTER

May 31, 2023

Dear Residents of San Francisco,

I am honored to present my proposed balanced budget for the City and County of San Francisco for Fiscal Years (FY) 2023-24 and 2024-25. We are in a unique moment as we face both uncertainty and incredible opportunity. This budget reflects that by closing our projected $780 million two-year shortfall, protecting jobs, and minimally impacting services, while allowing for strategic investments to lift our City up and set us up for a brighter, more prosperous future.

We are a city that can deliver on both safety and justice. A city that believes everyone deserves a safe and affordable place to call home. A city that celebrates our innovative spirit, where the next great idea is created by world-leading businesses and where we create opportunities for all our residents to succeed and thrive.

First, the proposed budget invests in public safety. This budget recognizes a national trend that San Francisco is not immune to: a chronic understaffing that plagues public safety departments and places stress on minimum staffing levels. The budget funds contract agreements reached with our police officers, firefighters, EMTs, paramedics, and 911 dispatchers that recognize the tremendous work these men and women do for our City day in and day out, and also acknowledges the difficulty these departments have in recruiting new talent. Police officers choosing to begin their careers in San Francisco will now be the highest paid in all large Bay Area cities and new retention bonuses aim to extend the careers of current officers. I'm confident these investments will help build back our police force in the coming years.



Additional public safety investments build upon our successes in expanding alternatives to policing and civilianization of law enforcement work, including through the use of Police Service Aides and Community Safety Ambassador programs that make our streets more welcoming and safe for both residents and tourists. Ambassadors will continue to play a key role in improving street conditions citywide, and specifically in the Tenderloin, mid-Market, Mission, and in and around BART stations. All ambassadors will now be coordinated through a new Department of Emergency Management lead, improving deployment strategies to maximize their effectiveness.

San Francisco needs to strengthen its support for creating economic success in this time of dramatic shifts in how people work and shop. Remote

work and the changing nature of retail continue to impact our City, but we can't just sit back and wait for things to go back to the way they were. We have to act to set our City up to recruit new businesses, stabilize the ones we have, and fill vacant office and retail spaces across our City. This budget proposes changes to business and commercial rent taxes aimed to incentivize new businesses and ease the burdens of San Francisco's taxes on our existing businesses. I'm also setting aside funds for small business relief as well as dollars for downtown and neighborhood events, and for storefront activations to bring all our commercial corridors to life – from Powell Street to the Castro to West Portal and beyond.

Helping everyone have a safe and affordable place to call home requires a commitment to building more housing at all income levels, and also providing support for the most vulnerable populations in our City. San Francisco saw a 15 percent reduction in unsheltered homelessness between 2019 and 2022, but there remains significant work to do. The budget makes critical investments in new housing, shelter, and homelessness prevention as outlined in our citywide strategic plan, to create 594 new shelter beds, 545 new housing slots, and 825 new homelessness prevention and problem-solving slots over the next two years.

We are a city that leads with services for those who are in need of support. San Francisco's Department of Public Health serves 16,000 people per year with mental health services and 4,500 per year with substance use issues. Our budget will continue and expand critical behavioral health programs, including funding our Street Response Teams, opening additional mental health beds, and expanding immediate access to services through our Behavioral Health Access Center. We'll expand treatment options for those most at-risk of overdose and open wellness hubs – safe and supervised spaces to get drug use off the streets and connect people to services.

This budget also addresses other key priorities including children and youth programming to address systemic inequities in education, funding for food security, support of nonprofit partners, continuance of the Dream Keeper Initiative, and advancing the Climate Action Plan, all of which are vital to San Francisco's future.

We couldn't do it all. Deficits require difficult choices. This budget includes reductions across departments from current levels of spending, only minimally funds our capital program, and reduces salary budgets in some departments with high vacancy rates. It also uses some reserves to balance out lower revenue levels in the coming years, but maintains our largest reserves to hedge against the uncertainties ahead.

I look forward to working with the Board of Supervisors, the community, and all stakeholders to pass a budget that reflects these priorities and our shared values and vision for the City we call home.



London N. Breed

Mayor

# EXECUTIVE SUMMARY

## SAN FRANCISCO'S BUDGET

The budget for the City and County of San Francisco (the City) for Fiscal Years (FY) 2023-24 and FY 2024-25 is $14.6 billion and $14.6 billion, respectively. Just over half of the budget consists of self-supporting activities, primarily at the City's Enterprise departments, which focus on City-related business operations, and include the Port, Municipal Transportation Agency, Airport, and Public Utilities Commission. General Fund monies comprise the remaining half, which support public services such as public health, housing, support for those experiencing homelessness, safety and fire services, parks management, and others.

The City receives funds into its General Fund from a combination of local tax revenues, such as property, transfer, sales, hotel, and business taxes, as well as state and federal resources, and fees for service.

Each year, the City makes decisions on how to allocate the City's budget based on the resources that are available and the priorities and needs of the City and its residents. The table below summarizes total spending in each of the next two years in the City's Major Service Areas.

The City and County of San Francisco is also a major employer. The proposed budget for FY 2023-24 includes salaries and benefits for 33,476 employees. This represents a 0.8 percent growth in the labor force compared to the FY 2022-23 budget.

| Total Department Uses by Major Service Area | FY 2023-24 ($ millions) | FY 2024-25 ($ millions) |
|---|---|---|
| Community Health | 3,236.1 | 3,210.8 |
| Culture and Recreation | 579.3 | 551.9 |
| General Administration and Finance | 1,384.0 | 1,404.3 |
| General City Responsibilities | 1,809.3 | 1,515.6 |
| Human Welfare and Neighborhood Development | 2,828.1 | 2,847.3 |
| Public Protection | 2,012.5 | 2,035.5 |
| Public Works, Transportation and Commerce | 5,404.5 | 5,517.7 |
| Less Transfer Adjustments | (2,640.8) | (2,510.6) |
| **Total Budget** | **14,613.0** | **14,572.5** |

## BUDGET PROCESS

The City's budget process begins in September with preliminary revenue projections for the upcoming budget years. In December, the Mayor's Office and the Controller's Office issue budget instructions to departments, which contain detailed guidance on the preparation of departments' budget requests. Departments then prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates, verifies, and refines the departments' proposed budgets, and turns the proposals over to the Mayor's Office of Public Policy and Finance. From March through May, the Mayor's Office analyzes each budget proposal, examining policy and service implications, in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year.

Concurrently, the Mayor conducts budget outreach with community members to obtain feedback on budget priorities. From February through May, the Mayor and the Mayor's Office of Public Policy

and Finance staff conduct comprehensive outreach to understand the budget priorities of San Francisco's communities. For the proposed budget for FY 2023-24 and FY 2024-25, the Mayor's Office hosted a public meeting to obtain input on budget priorities understand community members' neighborhood and citywide priorities for the upcoming budget. All San Franciscans had the opportunity to share their budget feedback and priorities by emailing the Mayor's Office of Public Policy and Finance or using an online form. Feedback from these various forums was used to make decisions about the upcoming budget.

The Mayor presents a balanced two-year budget proposal for departments by the first business day in June of each year. The Board of Supervisors' Budget and Appropriations Committee holds public hearings on the budget in June, makes recommendations for approval, and makes changes to the budget before it goes to the full Board. The entire budget is heard and must be voted on and approved by the full Board of Supervisors by August 1st. Finally, the budget returns to the Mayor for signature and final adoption.

In November of 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments beginning in FY 2012-13. Four departments – the Municipal Transportation Agency, the Public Utilities Commission, the Airport, and the Port –adopted fixed two-year budgets in last year's budget cycle for FY 2022-23 and FY 2023-24. Since the four enterprises are on a fixed two-year budget cycle, the departments budgets were closed this budget cycle. Any changes in departments with a fixed budget above or below the percentage threshold require approval from the Board via supplemental. All other departments retain a rolling two-year budget.

## Five-Year Financial Plan and Budget Instructions for Fiscal Years 2023-24 and 2024-25

In January 2023, the Mayor's Office, along with the Controller's Office and the Board of Supervisors' Budget and Legislative Analyst, released an updated Five-Year Financial Plan for FY 2023-24 through FY 2027-28. The report projected a General Fund deficit of $200.8 million in FY 2023-24 and $527.5 million in FY 2024-25, for a cumulative deficit of $728.3 million. The report also projected that the deficit would grow to $1.2 billion by the end of the forecast period.

The forecast was driven by a number of key factors, including the persistence of remote work, with impacts to commercial and residential real estate, as well as taxable gross receipts; implementation of measures adopted by voters in 2022; previously negotiated wage increases on employee contracts; escalating health insurance costs; pension costs; inflationary increases on non-personnel operating costs; and projected capital and technology project spending.

In recognition of the projected deficit, the Mayor required departments to propose General Fund budget reductions totaling 5 percent in FY 2023-24, and an ongoing 8 percent in FY 2024-25.

| Five-Year General Fund Shortfall: January 2023 ($ Millions) | FY 2023-24 | FY 2024-25 | FY2025-26 | FY 2026-27 | FY 2027-28 |
|---|---|---|---|---|---|
| Sources Increase/(Decrease) | (29.2) | (24.7) | **49.9** | 105.4 | 206.2 |
| Uses (Increase)/Decrease | (171.6) | (502.8) | **(795.4)** | (1,097.0) | (1,430.4) |
| **Projected Cumulative Surplus/(Shortfall)** | **(200.8)** | **(527.5)** | **(745.5)** | **(991.6)** | **(1,224.2)** |
| **Two-Year Deficit** | **(728.3)** | | | | |

| Five-Year General Fund Shortfall: March 2023 ($ Millions) | FY 2023-24 | FY 2024-25 | FY2025-26 | FY 2026-27 | FY 2027-28 |
|---|---|---|---|---|---|
| Sources Increase/(Decrease) | (116.0) | 18.3 | **85.6** | 72.8 | 191.3 |
| Uses (Increase)/Decrease | (174.9) | (507.3) | **(809.6)** | (1,148.1) | (1,511.1) |
| **Projected Cumulative Surplus/(Shortfall)** | **(290.9)** | **(489.0)** | **(724.0)** | **(1,075.3)** | **(1,319.8)** |
| **Two-Year Deficit** | **(779.8)** | | | | |

## Update to Prior Projections

In March 2023, the three offices released an update to the Five-Year Financial Plan, known as the March Update. This report showed the two upcoming fiscal years, the period for which the City is required to adopt a balanced two-year budget, the three offices projected a $779.8 million shortfall, or $51.5 million more than the deficit of $728.3 million projected in the January report. The worsening trends are largely the result of lower revenue projections, higher employee benefit costs, and new spending proposals adopted by the City since the January forecast.

As a result of the worsened fiscal outlook, the Mayor instructed departments to propose additional General Fund reductions that is equivalent to at least another 5 percent in each fiscal year and identify project balance savings as one-time sources to help balance the budget.

## Balancing the Budget

The Mayor's proposed budget is balanced with a combination of departmental budget reductions, savings and spending reductions in citywide operating costs, the use of one-time project savings and fund balance, as well as the use of some reserves. The budget also leverages non-General Fund revenue sources to support critical programs, notably in homelessness and public health.

The projected two-year deficit was closed using the following solutions:

- **Departmental Budget Reductions:** Departments and the Mayor's Office reduced General Fund expenditures by cutting salary budgets to account for position vacancies, limiting professional services and some grant budgets, and shifting costs to non-General Fund sources.
- **Citywide Operating Savings:** Savings in other citywide costs include reduced funding levels for capital, IT, and equipment spending; savings in fleet, fuel, and workers' compensation costs from prior projections; reductions in costs in the City's debt portfolio, and savings targets in technology and real estate expenses in FY 2024-25.
- **Use of Special Funds:** The budget leverages multiple non-General Fund sources to support programs, including Our City, Our Home ("Prop C") funds to support spending in homelessness; recent opioid settlement funding to support overdose prevention, behavioral health, and other related programs; and reductions to the Early Care and Education General Fund baseline to support funding for food access programs.
- **Fund Balance and Project Savings:** The proposed budget appropriates the projected FY 2022-23 year-end surplus of $36.3 million as starting fund balance in FY 2023-24. Budgeted fund balance also includes $137.0 million in various project and other one-time savings across departments for projects that are complete, funded with other ongoing sources, or non-critical to core department operations.
- **Revenue Improvements:** Modest revenue improvements from the March Update to the Five-Year Financial Plan in FY 2023-24 help balance the first year of the budget, but are not sustained in FY 2024-25.

- **Use of Reserves:** The proposed budget utilizes an additional $75.8 million in reserves in order to balance, including $29.5 million from the Business Tax Stabilization Reserve and $41.3 from the Federal and State Emergency Grant Disallowance Reserve. The proposed budget also utilizes and $90.2 million from the City's Fiscal Cliff Reserve, which was originally appropriated in the prior two-year budget and remains unchanged. This leaves a balance of approximately $130.3 million in the Fiscal Cliff Reserve to help the City hedge against future budget shortfalls, in addition to $40 million in the Federal and State Emergency Grant Disallowance to help the City address any FEMA reimbursement recoveries reduction, in addition to the City's rainy day reserves.

| Balancing Snapshot | FY 2023-24 | FY 2024-25 |
|---|---|---|
| Projected Surplus/(Shortfall) | (290.9) | (488.9) |
| | | |
| Balancing Solutions | | |
| Departmental Budget Reductions | 142.6 | 158.4 |
| Citywide Operating Savings | 133.3 | 214.3 |
| Use of Special Funds | 63.9 | 66.2 |
| Fund Balance and Project Savings | 46.7 | 126.4 |
| General Fund Revenue | 31.7 | (17.2) |
| Departmental Revenue | (0.9) | 3.0 |
| Use of Reserves | 6.5 | 69.2 |
| | | |
| General Fund Investments | | |
| Public Safety Investments | (48.2) | (34.4) |
| Labor Agreements - Public Safety | (16.7) | (42.7) |
| Community & Nonprofit Support | (31.6) | (49.0) |
| Economic Recovery Investments | (21.2) | (2.9) |
| Behavioral Health & Homelessness Investments | (15.2) | (2.5) |
| | | |
| Adjusted Surplus/(Shortfall) | - | - |

# HIGHLIGHTS FROM THE FISCAL YEARS 2023-24 AND 2024-25 BUDGET

The Mayor's proposed FY 2023-24 and FY 2024-25 budget makes investments the following priority areas discussed further below and throughout this book:

- Public safety;
- Homelessness;
- Behavioral health;
- Economic recovery;
- Children and families;
- Community and climate;
- Good government.

## Public Safety

The Mayor's proposed budget makes a number of investments to meet key public safety priorities, both through traditional public safety departments such as the Police, Fire, Sheriff, and Emergency Management Departments, as well as in continuing and expanding civilianization efforts and alternatives to law enforcement. These investments acknowledge and address the difficulty public safety departments have had in recruitment and retention, while building on the success of existing programs, such as Police Service Aides and citywide Community Safety Ambassadors. The proposed budget prioritizes building back the police force to meet long-term hiring goals, expanding alternatives to policing to free up officers to focus on crime prevention and safety, delivering more tools for addressing open-air drug markets, and improving coordination to get resources to San Franciscans most in need quickly and efficiently.

### *Building Back Our Police Force*

The Mayor's proposed budget expands investments within the San Francisco Police Department (SFPD) to promote recruitment, restore staffing to pre-pandemic

levels, and promote public safety, while continuing to focus on reform and the use of non-sworn civilian staff to help carry out department operations. San Francisco has seen an increase in applications for Police Department academies over the last six months, and interest continues to grow. Seeking to capitalize on this momentum, the budget sets dynamic Academy class goals so that the Department is ready to start classes as soon as they fill. Taken together, these classes aim to backfill a total of 220 officers over the next two budget years.

Given the challenges the Department is facing with recruitment and retention, the Mayor's proposed budget also includes new funding to support efforts to attract new officers and retain those already employed by the Department. In April 2023, the City agreed to a new memorandum of understanding (MOU) which will adjust both entry-level and continuing salaries for incoming and current officers. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as retention pay increases of 3 percent when officers reach five, seven, and eight years of service. These wage increases make San Francisco the highest paid starting salary for officers of large Bay Area cities and provide significant retention incentives to prevent the outflow of experienced officers.

Furthermore, in the upcoming fiscal year, the Mayor's Office will convene a Police Staffing Accountability Working Group with representatives from SFPD, the Department of Human Resources, and the Controller's Office. This group will work collaboratively over the course of the year to improve and track outcomes in hiring, leave management, and overtime usage within the Police Department.

*Expanding Alternatives to Policing*

San Francisco continues to be a leader in moving non-law enforcement work away from police officers to provide more tailored responses, and to free up officers to focus on the crime and safety issues they are trained to confront. Community Police Service Aides (PSAs) are civilian employees of the SFPD who provide a variety of support services to sworn officers and are an integral part of civilianization of the Department, allowing for relationship building within communities and faster response times to non-emergency calls. The proposed budget includes investments of $2.2 million in FY 2023-24 and $3.0 million in FY 2024-25 to support an additional 22 PSA positions and 2 PSA Supervisors to add staffing resources at more district stations.

The proposed budget also makes key investments in a variety of ambassador programs in the City Prop F Community Ambassadors. These are formerly-retired SFPD officers who have been specially trained to build relationships with the community. They are assigned to specific neighborhoods and work to develop trust and understanding between the police and the people they serve, and are limited to a part-time status. The SFPD budget includes $2.8 million in FY 2023-24 and $2.9 million in FY 2024-25 to support expansion by an additional 24,000 hours of Ambassador time per fiscal year.

In addition to retired Police Officers, the budget continues the recent expansion of Community Safety Ambassadors in other key areas throughout the City, including the Tenderloin and mid-Market area, the Mission, and in and around BART stations with $26.5 million in FY 2023-24 and $16.0 million in FY 2024-25 in funding. The Mission cohort was first deployed in May 2023 and a full-year of funding for this new program is included in the budget.

*Improving Coordination*

Coordination of the City's safety ambassador programs will be led by the Department of Emergency Management (DEM), which recently hired a Street Ambassador Coordinator to improve and coordinate existing programs citywide through strategic planning, and deployment. These include ambassador programs that are operated or contracted by the City, as well

as those operated by nonprofit organizations, Community Benefits Districts, and Business Improvement Districts. Collectively, these programs employ over 800 public, private, and contracted employees in ambassador roles supporting safety, cleanliness, wellness, and hospitality. These programs are a critical component of San Francisco's street response efforts.

Earlier this year, under the Mayor's direction, DEM implemented a Unified Command structure to coordinate multi-departmental responses that are tailored to address challenging neighborhood conditions that can vary by location, from the Castro, to the Tenderloin, South of Mission, to the Mission District. Unified Command will be expanded under DEM's leadership so that city agencies work in concert to ensure that all of the city's Street Response teams, Department of Public Health's (DPH) neighborhood-based street care teams, and other local and state agency resources—including law enforcement—are deployed to get as many people into care as possible.

### *Ensuring Accountability Around Open-Air Drug Markets*

Key to the Mayor's priorities of delivering a clean and safe city, restoring downtown, and continuing progress on homelessness and mental health, is combating open-air drug markets. These cause harm to those struggling with addiction, and the larger communities. In addition to targeting the markets directly, the Mayor's strategy includes expanded treatment and service options through DPH and other outreach programs. To ensure there is accountability and strict enforcement of these open-air drug markets, the proposed budget funds prosecutors in the District Attorney's Office dedicated to targeting drug trafficking.

### *Staffing Investments in Core Public Safety Services*

The Mayor's proposed budget also includes resources within the DEM to return to sufficient 911 dispatcher staffing levels in order to meet their service standard. The service standard is to answer 90 percent of 911 calls in 10 seconds or less. Currently, the Department is only able to achieve approximately 75 percent of 911 calls answered in 10 seconds or less and needs at least 40 more fully-trained dispatchers to meet the service standard. The Mayor's proposed budget provides $2.9 million over two years for 911 dispatchers' salary increases due to a recently negotiated MOU, which aims to combat the high level of dispatcher vacancies. To help reach recruitment goals, the proposed budget includes additional human resources staff as well. With these investments, the Department expects academy classes to be filled to capacity in FY 2023-24.

## Homelessness

Mayor Breed's proposed budget makes critical investments in new housing, shelter, and prevention as called for in the recently released citywide strategic plan, "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco." The plan calls for new investments and strategies to reduce unsheltered homelessness by half over the next five years. The FY 2023-24 and FY 2024-25 proposed budget allocates approximately $98.6 million in Our City, Our Home Fund (OCOH) sources to implement the plan's goals and strategies, along with leveraging state grants and reprogramming $21 million of the Department of Homelessness and Supportive Housing's (HSH) General Fund budget to meet these goals. These shelter and housing resources are supported by a citywide network of crisis response, behavioral health, and homeless outreach teams that make connections with people every day so that they can exit homelessness.

### *Maintaining and Expanding Temporary Shelter and Crisis Interventions*

The Mayor's proposed budget supports operating approximately 521 beds of non-congregate shelter and other programs established during the COVID-19 pandemic that would otherwise sunset without continued funding. In addition, the budget also increases shelter beds at the City's existing sites and allocates funds to operate new sites. These

investments will increase HSH's shelter capacity by approximately 594 beds to operate a total of 3,656 beds. The budget also invests in improving services and extends shelter hours to accommodate more people, with an ultimate goal of improving outcomes overall.

Shelter investment highlights include:

- Expanding adult shelter capacity to pre-pandemic levels by adding 395 shelter beds at existing sites.
- $24.6 million over two years to create and operate a new shelter site in the Bayview and operate a 60-cabin project in the Mission District.
- $2.3 million in FY 2023-24 and $5.5 million in FY 2024-25 to continue operations of 70 cabins.
- $150,000 in funding for a vehicular assistance program.
- $820,000 to expand hours and services at family and adult shelters.

*Expanding New Housing*

Over the last three years as part of the Mayor's Homelessness Recovery Plan, San Francisco successfully leveraged local, state and federal dollars for the largest expansion of supportive housing in over 20 years. The City has expanded housing options to include a broad range of subsidies, vouchers, and units to meet the diverse needs of people who are exiting homelessness. The Mayor's proposed budget funds 75 new PSH units in FY 2024-25 through OCOH.

In addition, the Mayor's Office of Housing and Community Development (MOHCD), in partnership with HSH, administers the Local Operating Subsidy Program (LOSP), which provides housing units with supportive services for formerly homeless households. Over the next two fiscal years, approximately 258 permanent supportive housing (PSH) units are under construction and are expected to be completed by June 2025.

The Mayor's proposed budget also makes a significant investment in housing expansion beyond PSH units funded, including:

- $14 million over two years for 350 new rapid re-housing slots for adults.
- $1.5 million ongoing investment for 60 new family shallow rental assistance subsidies.
- $1.1 million ongoing investment for 60 new adult shallow rental assistance subsidies.

*Doing More in Homelessness Prevention*

One of the most effective solutions to homelessness is to keep people stably housed or to rapidly resolve their homelessness. As such, the Mayor's proposed budget will increase the HSH prevention budget by $18.2 million dollars in FY 2023-24 and FY 2024-25, through the addition of 825 new prevention and problem-solving slots. This significant investment will help reduce the inflow of people entering homelessness.

*Increasing Capacity and Accountability*

The budget also funds positions to ensure HSH has the capacity to execute the ambitious five-year strategic plan and implement accountability measures to ensure effective use of this funding. The Mayor's proposed budget adds nine new positions in FY 2023-24, and four additional positions in FY 2024-25, for a total increase of 13 new positions over two years. This additional staffing will help build the Department's organizational capacity to carry out its existing workload and implement expansions funded in the two-year budget. The new staff will also fill gaps in essential functions across housing, shelter, and program compliance to achieve strategic goals.

*Leveraging Every Dollar Available*

Even with all of the progress the City has made, San Francisco continues to face a significant need for more shelter and housing solutions. While the City faces a budget deficit, there are significant resources in the Our City, Our Home (OCOH) Fund that are unspent because of the prescriptive spending plan outlined in the code that governs the fund. On a one-time basis, the Mayor's proposed budget reallocates $60 million in unspent and unprogrammed OCOH funds to support critical investments in preventing and reducing homelessness in San Francisco. The

budget seeks to authorize two years of flexibility to allow unspent and unprogrammed OCOH funds to be transferred across categories. These funds will support expansions in shelter and prevention categories and create flexibility in the fund to support time-limited housing solutions. During this time of tremendous need, these unspent funds must be leveraged to fill in every gap possible and provide the right supports for the most vulnerable San Franciscans.

## Behavioral Health

The proposed budget builds on the Mayor's commitments to expand and improve behavioral health treatment primarily through the continued implementation of Mental Health SF (MHSF), legislation passed in December 2019 that proposed a comprehensive overhaul of San Francisco's mental health system. The proposed budget leverages General Fund, Our City Our Home (OCOH), State grants, and Opioid settlement funding to continue critical behavioral health efforts, including in residential treatment expansion, overdose prevention efforts in targeted communities, coordinating a robust street outreach program, expanding abstinence-based treatment programs, launching CARE Court implementation, and opening wellness hubs.

### *Continued Investments in Behavioral Health Programs*

In the recent year, the City launched and implemented key initiatives and programs funded with the OCOH allocation that support important mental health and substance use services for people experiencing homelessness. These accomplishments include: adding the seventh Street Crisis Response Team (SCRT) that provides 24/7 coverage of San Francisco and respond to nearly 80 percent of eligible 911 calls for behavioral health cases, launching the second Street Overdose Response Team (SORT), opening over 160 new residential care and treatment beds that brings the total of new beds opened under Mental Health SF to over 350, and adding three TAY and Transgender Mental Health clinicians focused on providing behavioral health services for trans and non-binary TAY experiencing homelessness.

Despite revenue shortfalls in gross receipts business tax that impact the OCOH budget, the Mayor's proposed budget includes over $200 million over the two years to continue these key behavioral health initiatives, which includes adding Office of Coordinated Care case managers for justice-involved individuals and expanding follow-up for people exiting involuntary holds, pursuing the opening of 50 additional residential care and treatment beds to approach completion of the 400-bed goal, working to implement the Mental Health Service Center as a one-stop behavioral health clinic, strengthening street-based follow-up care and linkage treatment, expanding overdose prevention services, and launching the behavioral health element of the Permanent Housing Advanced Clinical Services program.

### *Coordinated Street Outreach*

The Mayor's proposed budget will continue to fund the City's Street Response Teams, coordinated by DEM, as discussed above. The City's multi-department approach to helping people in crisis on its streets coordinates Police, Fire, Public Health, and Homelessness and Supportive Housing. As of April 2023, over 18,000 calls have been diverted from police to street response teams.

The Department of Public Health's neighborhood-based street care teams have expanded to five neighborhoods working seven days a week to get people into care. The Street Medicine team, serving nearly 3,000 patients a year, will continue to provide medical and behavioral health care to people experiencing homelessness in streets, parks, and encampments. The City will continue to expand buprenorphine distribution by emergency responders and medical professionals in the community. More than 5,000 San Franciscans get access to buprenorphine or methadone annually.

*Addressing the Opioid Crisis*

The City reached historic settlements with pharmaceutical chains, drug manufacturers, and distributors for their role in fueling the opioid epidemic in San Francisco. Through the work of the City Attorney's Office, San Francisco has secured over $290 million of settlement funding over the course of multiple years. The Mayor's proposed budget includes $100 million of settlement funding over the two years, allowing the City to progress in implementing the Overdose Prevention Plan released in October 2022. This evidence-based, equity-oriented plan aims to reduce fentanyl and other drug-related deaths, increase access to treatment for opioid use disorder (including addiction to fentanyl) and stimulant use disorder, increase social support for and reduce the stigma experienced by people at risk of overdose, and improve the community conditions in which drug use occurs.

Settlement funding in the proposed budget includes $18.9 million to open up to three Wellness Hubs over the two budget years to improve the health and well-being of people who use drugs, including those experiencing homelessness, and reduce public drug use. These sites will provide low- to no-barrier:

- Overdose prevention services and resources;
- Resources to improve a person's health, including basic needs such as housing, food assistance, and basic medical services;
- Connections to outpatient and inpatient residential treatment.

Any possible inclusion of safe consumption would be funded by private entities.

The Mayor's proposed budget also enhances investments in high-risk overdose communities. While the African-American community represents less than 6 percent of the San Francisco population, they represent 28 percent of overdose deaths over the last two years. To address the City's disproportionate overdose deaths among African American people and people experiencing homelessness, the Mayor's proposed budget will fund culturally congruent programs tailored to serve at-risk communities, as well as expanded overdose prevention education, overdose prevention champions, and links to care, including abstinence-based treatment.

Additionally, the Mayor's proposed budget invest in expansion of recovery programs, including $2.0 million each year for expanding contingency management, a motivational incentive model for treatment that has shown efficacy against stimulant use disorder. The proposed budget also includes $3.0 million for new investments in sober living programs, medication-assisted treatment programs, especially methadone, and preventing overdose in high-risk housing settings such as single-room occupancy hotels. Additional funding will also expand abstinence-based treatment services, including a women's abstinence-based therapeutic community, which supports those exiting the criminal justice system who have experienced addiction, domestic violence, and family separation and will support additional abstinence-based treatment services.

Finally, the Mayor's proposed budget also allocates $36.0 million of settlement funds across the two years to sustain investments in the Behavioral Health Services and the Population Health Division previously supported with by the General Fund. These funds offset some of the sizable investments the City has had to make to address opioid use disorder as the epidemic has grown over the last few years.

*CARE Court Implementation*

This fall, the State will begin implementing the new Community Assistance, Recovery, and Empowerment (CARE) Court, connecting clients struggling with untreated health issues with a court-ordered CARE plan for up to 24 months. San Francisco is among the first seven counties in California to implement CARE Courts. This program is designed to bring people into care who are not ready to engage voluntarily but not eligible for programs like conservatorship. CARE Courts allow family members, healthcare providers, or

first responders to petition for an individual to enter the programs. In these procedures, a CARE Plan is established, and a judge can use court orders with support such as short-term stabilization medications and beds, as well as wellness and recovery offerings. The Mayor's proposed budget includes funding for engagement and assessment staff, new City attorneys dedicated to CARE Court implementation, increased capacity for treatment and housing, and outreach and educational efforts.

*Improvements at Laguna Honda Hospital*

Beyond behavioral health, this budget makes investments in DPH's budget for Laguna Honda Hospital, which is actively working towards gaining recertification with the Centers for Medicare and Medicaid Services (CMS). DPH is currently implementing the action plan submitted to CMS, and it represents a significant facility-wide effort and includes hundreds of process improvements. The Mayor's proposed budget includes over $3.5 million of new annual investment to support the implementation of the action plan and sustain the improvements, including staffing in key areas, including education and training, patient care experience, medication management, and leadership within the San Francisco Health Network.

## Economic Recovery

The Mayor's proposed FY 2023-24 and FY 2024-25 budget invests $24.4 million over the two years in support of the Roadmap for Downtown San Francisco's Future, and broadly supports economic recovery across the entire City. While critical components around recovery include investments in public safety and street conditions, there are also targeted improvements and programs to support a thriving economy, both downtown and throughout the City's neighborhood commercial corridors.

*Providing Tax Relief and Incentives*

To keep existing businesses stable and to recruit new businesses, the Mayor's budget includes key changes to the City's business taxes. In November 2020, San Francisco voters passed Proposition F, which phased out the payroll expense tax, while gradually increasing gross receipts tax for businesses across most industries. The proposition also delayed gross receipts tax increases until 2023 and 2024 for industries hit hardest by the pandemic. In March 2023, the Mayor introduced legislation to further delay tax increases for maintenance and laundry businesses, retail trade, food services, manufacturing, accommodations, arts, entertainment, and recreation until 2025 and 2026. The proposed budget includes revenue assumptions aligned with these tax changes.

The City must also attract new businesses to fill its office vacancies, support customer-serving businesses, and bolster future revenue through gross receipts tax, property tax, and contributions to other revenue sources. The Mayor's legislation will offer a discount for up to three years on the office-based gross receipts tax for new offices locating in San Francisco in the information, administrative and support services, financial services, insurance, professional scientific and technical services industries.

Finally, the budget proposes a change to the Commercial Rent Tax, which was passed by voters in June 2018. The change seeks to pause the collection revenues on sub-leases of commercial spaces through 2029 to ensure commercial properties are only subject to a single commercial rent tax, rather than also being taxed for sub-leasing the space. Profits on subleases will continue to be collected.

*Supporting Small Businesses*

The Mayor's proposed budget continues the small business grant program, providing $5 million in direct grants to help small businesses across the city to stabilize, scale, and adapt business models to changed conditions. The program will target businesses in commercial corridors that have experienced the highest drop in sales tax to fill vacancies, or expand into new storefronts, while providing business assistance to improve operations and renegotiate leases.

The proposed budget also continues the First-Year Free program. This citywide initiative promotes economic recovery for small businesses by waiving first-year permits, initial licenses, and initial business registration fees. Over 2,400 brand new businesses have participated in the program since its launch in November 2021.

### *Restoring Vibrancy Downtown and Across Neighborhoods*

The Mayor's proposed budget includes $12 million of funding for programs to restore vibrancy and fill empty storefronts Downtown, and ensure stability of the City's neighborhood commercial corridors. This includes the new Vacant to Vibrant program, which matches pop-up activations with property owners with vacant ground floor spaces and larger public space activations. To bring life to one of the City's most active tourist areas, the budget funds streetscape improvements and support for new tenants on Powell Street near the Cable Car Turnaround. The budget also includes $1 million dedicated to commercial corridor improvements in the Mission, one of San Francisco's neighborhoods that has been especially hard hit since the pandemic.

The Mission District, and neighborhoods citywide, will also benefit from continued funding for the Department of Public Works' street vending permit program. Along with ensuring continued access to BART stations and Muni stops, the program discourages the sale of stolen goods through enforcement by Public Works' street inspectors.

## Investing in Clean and Welcoming Streets

The Mayor's proposed budget includes $8.2 million over the two years to continue funding for Welcome Ambassadors stationed in key transit and tourist nodes such as Downtown BART stations, Union Square, Moscone Convention Center, and along the Embarcadero. These Downtown-focused Ambassadors provide a consistent and visible presence as well as proactive positive engagement and friendly assistance in wayfinding, making referrals and recommendations, and coordinating with other City departments and community-based efforts to support positive street conditions and experiences by business owners, employees, residents, and visitors, alike.

The proposed budget also includes increased funding for Public Works to enhance street cleaning operations across the City. This includes continued or expanded deployment of Public Works cleaning crews and contractors who power wash sidewalks, remove litter, and sweep gutters. The Department will also continue providing courtesy graffiti removal for storefronts and other private property in the City's diverse neighborhood commercial corridors.

## Children & Families

The Mayor's proposed FY 2023-24 and FY 2024-25 budget prioritizes children, youth, and families through a series of investments centered around wellness, access to childcare, and overall family supports.

### *Afterschool and Summer Programs*

The Department of Children, Youth, and Families (DCYF) provides approximately $41M in funding for school year and summer programs, which include programs focused on learning, enrichment, skill-building, and leadership strategies. DCYF's Comprehensive Year-Round and Summer Learning programs (around $35 million annually) are designed to ensure continuous support and programming for children and youth outside of school hours throughout the school year and summer. Last summer, the Summer Together Initiative served over 30,000 youth. The FY 2023-24 budget includes grant and City funding to continue reaching 30,000 youth in the summer of 2023.

### *Student Success Fund*

In 2022, San Francisco voters approved Proposition G that established the Student Success Fund, which provide grants to the San Francisco Unified School District (SFUSD) and schools to implement programs that improve academic achievement and social/emotional wellness of students. The Mayor's proposed budget includes $11.0 million in FY 2023-24 and

$35.0 million in FY 2024-25 for the Fund. DCYF is working closely with SFUSD to release a request for funding proposal in 2023, seeking to make grant funds available for the 2024-25 school year. The first year will be focused on providing funding support for crisis and emergency needs at school sites, critical non-core staffing, school readiness and preparation for grant application, and the workforce pipeline to address workforce shortages in after school, paraprofessional, school social worker, and school district nurse staffing.

*Early Childhood*

The Mayor's proposed budget includes funding for early childhood and education, ensuring sustained distribution of childcare vouchers to low-income families, continued funding for the landmark compensation initiative for early educators, pipeline programs to support recruitment and retention of early educators, and childcare facilities construction and improvements.

In April 2022, the Mayor and the Office of Early Care and Education (OECE), now the Department of Early Childhood (DEC), announced a new initiative to invest up to $71 million annually to advance pay raises, increase benefits, and improve working conditions and support educational attainment for San Francisco's workforce of over 2,000 City-funded early educators. The Mayor's proposed budget continues the ongoing funding for these early educator raises and earmarks another $60 million to ensure these funds are available as the economic outlook fluctuates, ensuring educators are paid more fairly for their crucial work, and to help attract new, quality educators to the field. This program is funded by the Commercial Rent Tax that was passed by voters in June 2018 and funds are dedicated to serving early childcare programs in San Francisco.

The Mayor's budget proposal also includes funding in FY 2023-24 and FY 2024-25 to for early learning scholarship childcare vouchers. Families that make up to 110 percent of the Area Median Income are eligible for this program, which provides children from birth to 5 years old with financial assistance to ensure the youngest San Franciscans have access to quality early care and education.

*Food Security*

In response to the pandemic and financial crisis that ensued for many individuals, the Human Services Agency (HSA) established the City's COVID-19 food support program, now referred to as the Food Access Program. This program successfully reaches tens of thousands of families. Despite the City's transition from the pandemic, the high cost of living and increased food costs persists. The Mayor's proposed budget continues the City's investments in food pantries, grocery vouchers, and meals and markets, targeting community-based organizations that meet unique population needs. The budget allocates $20 million in FY 2023-24 and $10 million in FY 2024-25 to support these integral programs in HSA. An additional $5 million in new funding each year for food access programs will be made available through a partnership between the Department of Public Health and the Dream Keeper Initiative.

In addition to community funding, HSA will continue to combat food insecurity by connecting people to other longer-term assistance such as CalFresh, WIC, Medi-Cal, CalWORKs and IHSS, and coordinating with other departments on food security interventions.

## Community & Climate

Despite the deficit, the Mayor's proposed budget adds additional funding to support its non-profit partners and sustains funding for major initiatives including Dream Keeper and the Climate Action Plan.

*Supporting Nonprofit Partners*

The Mayor's proposed budget recognizes the central role that nonprofit providers play in administering City services. The proposed budget makes a significant investment in helping organizations address inflationary pressures, providing 3 percent cost-of-doing-business increase for next fiscal year, an ongoing cost of approximately $27 million per year. In addition,

the proposed budget makes an additional 1 percent investment, an ongoing cost of $5.5 million per year, for contracts that provide services related to health and homelessness, which have some of the highest rates of staff vacancies according to a recent Controller's Office survey.

Additionally, the proposed budget goes one step further by targeting the wages of lowest paid workers that help provide City services through updates to the Minimum Compensation Ordinance (MCO). The budget includes $3.3 million in FY 2023-24 to bring wages to $18.93 per hour, providing pay equity and promoting retention of trained staff. In FY 2024-25, the budget invests an additional $4.3 million to bring wages up to $20.25 per hour. The proposed changes to the MCO will ultimately increases wages to $23 per hour by FY 2025-26. These new investments are aimed at promoting retention of staff, and ultimately contributing to improved service delivery.

***Continuing Investment in the Dream Keeper Initiative***

In June of 2020, the Mayor and Board of Supervisors announced the City's $60 million ongoing annual investment into San Francisco's Black communities. An impact evaluation of the last two years has found that the Dream Keeper Initiative (DKI) is beginning to deliver on its mission of remedying historical exclusion and divestment.

Programs include technical and financial assistance for small or emerging Black businesses, which have already reached over 150 different businesses and 400 individuals. The Mayor's Office of Housing and Community Development supports two programs through DKI – the Dream Keeper Down Payment Assistance Loan Program (DALP) that offers up to $500,000 to help cover the cost of a mortgage down payment, and the Senior Home Repair Program (SHRP) that helps low-to-moderate-income older adults in historically underserved communities with property rehabilitation. The Department of Public Health's DKI funding has supported hundreds of families with services that address physical and mental health needs. DKI grants in DCYF continue to support youth through educational investments in tutoring, homework assistance, and career planning.

The Mayor's proposed budget will preserve these investments and continue to build on the progress in the coming two years.

***Advancing the Climate Action Plan***

The Climate Action Plan, released in 2021 with contributions from the Mayor's Office, Mayor Breed's Zero Emission Building Task Force, the Department of the Environment, and other City partners, details a data-driven, community-informed, and people-focused plan to achieve net-zero emissions by 2040, while building a more just and equitable future. The Mayor's proposed budget invests $2 million over the two years to support staff at the Department of Environment (ENV) to continue their work advancing the Climate Action Plan, enabling the Department to secure Federal and State funding to further accelerate progress toward these goals.

## Good Government

Finally, the Mayor's proposed budget includes funding for building on citywide reforms to hiring, contracting, and other core operations. It also funds ongoing and new IT projects and makes investments in capital maintenance and critical repairs, though at lower levels than planned.

***Hiring and Contracting Reform***

The Mayor's proposed budget continues its investment in staffing resources for the Government Operations Recovery initiative, a citywide effort focused on improvements to hiring, contracting, and other City processes that support the efficient and timely delivery of City services. In the upcoming year, cross-departmental teams in contracting, hiring, and financial management will build on new initiatives launched this past year. In contracting, projects include centralized contract review processes and the creation of a one-stop shop that consolidates procurement plans from Chapter 6 departments. In

hiring, projects include the creation of online, on-demand assessments and automated scoring for certain recruitments.

*Investing in Capital and Information Technology*

Given the uncertain economic future, as the City recovers from the impact of COVID-19, the proposed capital budget remains at a reduced level compared to the City's 10-year Capital Plan, and significantly lower than before the pandemic. The proposed General Fund support for the Pay-As-You-Go Program is $118 million over two years, supported by an additional $58.4 million in debt-funded capital for street resurfacing and other critical renewal needs. The Mayor's proposed budget primarily funds urgent repairs, including roofs, HVAC systems, elevators, potholes, as well as, crucial projects across the park system, and ADA needs.

The City continues to invest in vital technology projects through the Committee of Information Technology (COIT) allocation. The proposed COIT budget is $53.9 million over the next two fiscal years, $26.8 million lower than the City's Information and Communication Technology (ICT) plan from the Five-Year Report. Given the fiscal outlook, the City is focused on IT projects that are crucial for the City's technology operations and advancement. Major projects funded include the replacement of two critical City systems - the Computer Aided Dispatch system, and the Property Tax System. The budget continues funding for the Sheriff's Jail Management System, JUSTIS Data Center of Excellence, Infrastructure Modernization, and digital accessibility. New projects include replacement of the legacy Legislative Management System and a new platform to help manage the implementation of the new Empty Homes Tax passed by voters recently.

*Balancing a $780 million Deficit*

These investments are made possible by making reductions across City spending and leveraging all available funding sources beyond the General Fund. City departments and the Mayor's Office made reductions to General Fund budgets by eliminating balances in non-critical or completed projects, reducing contracts, cutting salary budgets to account for vacancies, and shifting existing program spending to special funds with dedicated revenue sources, including the Children's Fund, Hotel Tax for Fund, Our City Our Home Fund and Early Care and Education Fund. It also budgets new funding secured through historic settlements with opioid manufacturers and distributors to pay for both existing and new overdose prevention, treatment, and outreach programs.

The proposed budget sets savings targets in FY 2024-25 by reducing the budget for real estate expenses, software and technology licenses, and materials and supplies. By reducing budgets in the second year, the Mayor's Office plans to work with City departments in the year ahead to continue identifying areas for greater efficiencies. The budget also includes savings in the City's debt portfolio, including through re-financing, and maximizes interest earnings. Finally, it makes lower-than-planned investments in citywide equipment, IT, and particularly, in capital spending. The City's Ten-Year Capital Plan proposed investing an additional $30 million each year in cash-funded capital maintenance and improvement projects. This budget leaves General Fund capital funding mostly flat, at around $59 million each year.

Finally, the proposed budget includes a use of reserves to help balance, but maintains the bulk of the City's reserves to hedge against continued economic uncertainty. Even with these reductions and use of reserves, the City's projected structural deficit remains significant, at over $500 million in FY 2025-26 and greater after that. Future budgets will need to continue making reductions or identify new revenue sources to address these deficits.

Ultimately, the proposed budget sustains funding for the key City services and critical programs that support children and families, while making targeted investments in public safety, homelessness and mental health, and economic revitalization.

# HOW TO USE THIS BOOK

## MAYOR'S PROPOSED TWO-YEAR BUDGET

The Mayor's proposed Fiscal Year (FY) 2023-24 and 2024-25 budget for the City and County of San Francisco (the City) contains citywide budgetary and fiscal policy information as well as detailed departmental budgets for General Fund and Enterprise Departments. The proposed budget is organized into the following sections:

**EXECUTIVE SUMMARY** includes the Mayor's Letter and the Executive Summary of the proposed budget, and provides a high-level overview of the City's budget, the changes from the prior budget year, an update on how the budget was balanced, and other high-level details on specific policy areas that are changing in the proposed budget.

**SAN FRANCISCO: AN OVERVIEW** provides a high-level overview of economic, demographic, and financial trends in San Francisco.

**SAN FRANCISCO PERFORMANCE MEASURES** features selection of measures related to the Mayor's priorities and discuss data on how the City has performed in these key service areas in recent years.

**BUDGET PROCESS** describes the various financial planning and budgeting processes and reports that inform the budget process.

**BUDGET INFORMATION AND SUMMARY TABLES** provides technical information on the structure, policies, and processes that govern the City's budget development and implementation as well as high-level financial data summarizing the Mayor's proposed budget. Tables detail changes over a three-year period: FY 2022-23 budgeted, and the proposed (FY) 2023-24 and 2024-25 budgets. The variance column measures the dollar and position differences between fiscal years. Summary data is provided on a citywide basis and organized in a variety of ways, including by department, major service area, revenue or expenditure type, and by fund type.

**DEPARTMENT BUDGETS** provides budgetary information and operational priorities for each of the City's departments. Department information is organized alphabetically by department name and includes the following information:

- Mission statements with a website link to learn more about the department's latest updates.
- Budget Issues and Details explains any significant service level changes in (FY) 2023-24 and 2024-25, and highlights key areas of focus.
- Performance Measures illustrates the department's progress in meeting strategic goals.
- Organizational Chart depicts the department's organizational structure.
- Total Budget – Historical Comparison Chart illustrates the department's total revenue sources, expenditures, and funded positions over time.

**BONDED DEBT AND LONG-TERM OBLIGATIONS** provides technical information as well as current data on the City's debt portfolio and other long-term obligations.

**CAPITAL PROJECTS** provides information on capital projects funded in the proposed budget. It provides an overview of the City's capital planning process and budget development. Capital projects generally include major construction of new or existing buildings, roads, and other investments in

the City's physical infrastructure. Specific projects are detailed in this section.

**INFORMATION AND COMMUNICATION TECHNOLOGY PROJECTS** provides a summary of information technology (IT) projects funded in the proposed budget. It provides an overview of the City's IT planning process and budget development. IT projects generally refer to new investments and replacement of the City's technology infrastructure. Specific projects are detailed in this section.

**ADDITIONAL RESOURCES** provides additional information related to the City's budget and finances as well as a glossary of commonly-used terms.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City and County of San Francisco
## California

For the Fiscal Year Beginning

**July 01, 2022**

Christopher P. Morrill

**Executive Director**

*The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City and County of San Francisco, California for its annual budget for the fiscal year beginning July 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# SAN FRANCISCO: AN OVERVIEW



# SAN FRANCISCO: AN OVERVIEW

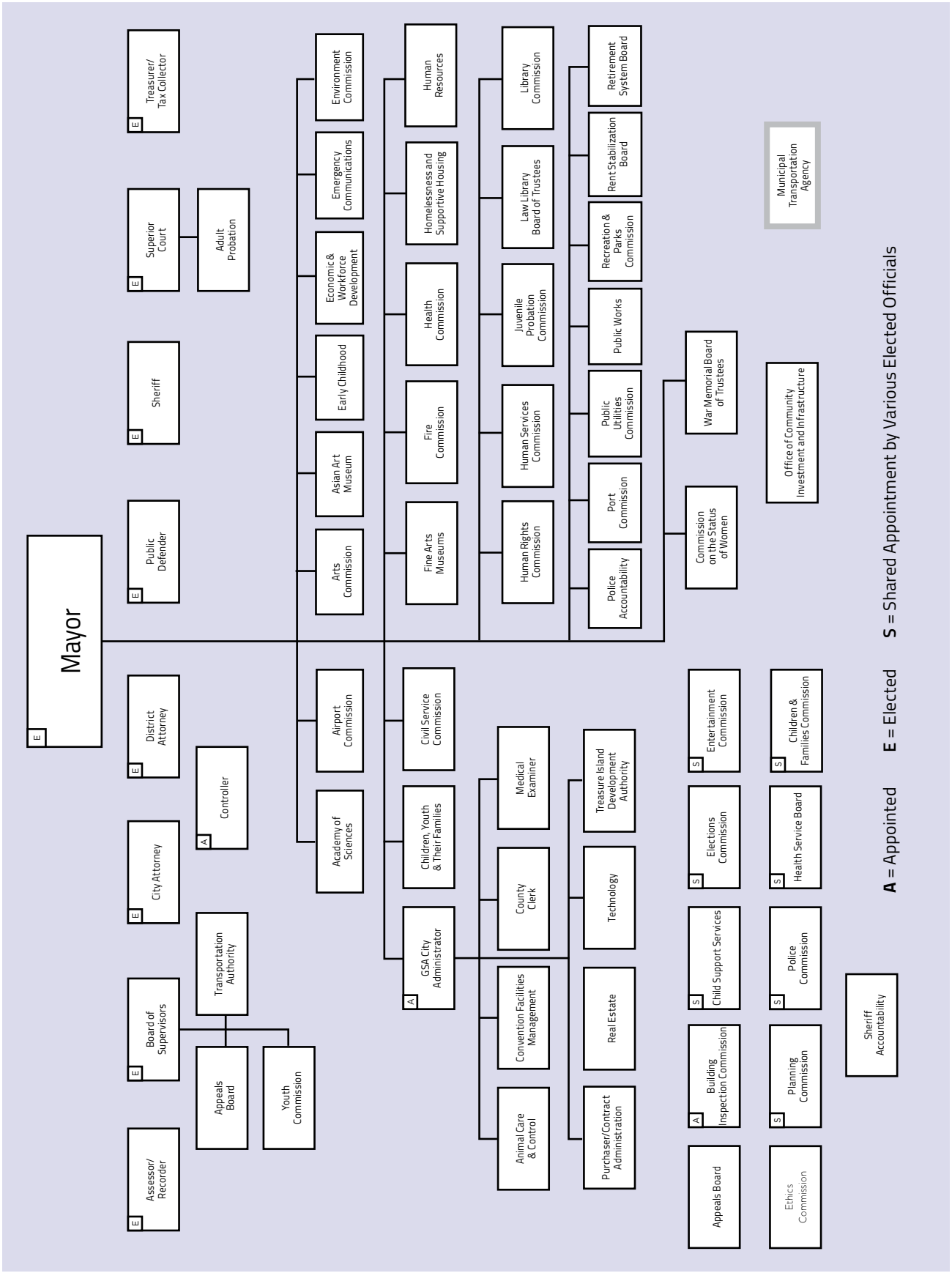
## CITY GOVERNANCE AND STRUCTURE

The City and County of San Francisco (the City) was established by Charter in 1850 and is a legal subdivision of the State of California. It is the only consolidated city and county in the State, exercising the governmental powers of both a city and a county under California law. The City's governance structure, codified in the City Charter of 1996, is similar in form to the federal government. The Mayor's Office comprises the Executive branch, while the Board of Supervisors and Superior Court act as the Legislative and Judicial branches, respectively.

The Mayor and all 11 members of the Board of Supervisors serve four-year terms. In November 2022 San Francisco voters passed Proposition H, shifting Mayoral elections to even-numbered years starting with the next Mayoral election, which will be held in November 2024. Board of Supervisors elections are held in even-numbered years and are staggered, with five or six seats being open each election. Any vacancies on the Board of Supervisors are filled by Mayoral appointment. Both the Mayor and members of the Board of Supervisors are limited to two terms.

Each of the City's 11 districts is represented by a member of the Board of Supervisors. Beginning in November 2000, the Board of Supervisors was elected by district for the first time since the 1970s. The Mayor appoints the heads of most city departments. Many departments are also advised by commissions or boards whose members are citizens appointed by the Mayor or, in some cases, by a combination of the Mayor, the Board of Supervisors, and other elected officials. Other elected officials include the Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff, Superior Court Judges, and Treasurer.

# SAN FRANCISCO: AN OVERVIEW



# ELECTED OFFICIALS

| | |
|---|---|
| Mayor | London N. Breed |

## Board of Supervisors

| | |
|---|---|
| Supervisor, District 1 | Connie Chan |
| Supervisor, District 2 | Catherine Stefani |
| Supervisor, District 3 | Aaron Peskin |
| Supervisor, District 4 | Joel Engardio |
| Supervisor, District 5 | Dean Preston |
| Supervisor, District 6 | Matt Dorsey |
| President, District 7 | Myrna Melgar |
| Supervisor, District 8 | Rafael Mandelman |
| Supervisor, District 9 | Hillary Ronen |
| Supervisor, District 10 | Shamann Walton |
| Supervisor, District 11 | Ahsha Safaí |

| | |
|---|---|
| Assessor-Recorder | Joaquín Torres |
| City Attorney | David Chiu |
| District Attorney | Brooke Jenkins |
| Public Defender | Mano Raju |
| Sheriff | Paul Miyamoto |
| Superior Courts Presiding Judge | Anne-Christine Massullo |
| Treasurer | José Cisneros |

## Appointed Officials

| | |
|---|---|
| City Administrator | Carmen Chu |
| Controller | Ben Rosenfield |

# DEMOGRAPHIC AND ECONOMIC STATISTICS

Incorporated on April 15th, 1850, San Francisco is the fourth largest city in the State of California and geographically the smallest county. Occupying just 49 square miles of land, the city is located on a peninsula bounded by the Pacific Ocean to the west, San Francisco Bay to the east, the entrance to the Bay and the Golden Gate to the north, and San Mateo County to the south.

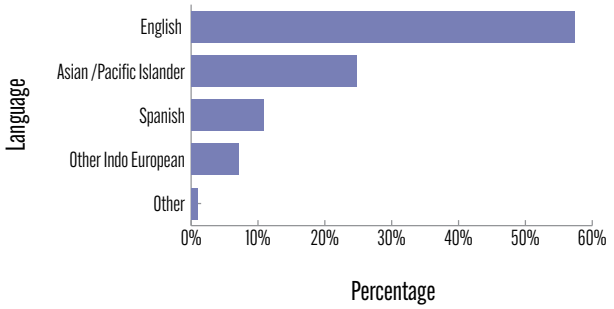
While the government has played a key role in San Francisco's development, the true wealth of the City resides in the creative and entrepreneurial spirit of its pioneering citizens.

According to the U.S. Census Bureau, San Francisco's population was 808,437 on July 1, 2022. From July 2021 to July 2022, the City's population decreased by 2,816 people, a 0.3 percent decline. The decline in 2021 was much more significant, 59,140 (or 6.8 percent). Comparatively, in 2022, Los Angeles and Santa Clara counties lost 90,704 and 15,650 people, respectively. In contrast, Riverside and Merced counties gained 20,724 and 5,556 people, respectively.

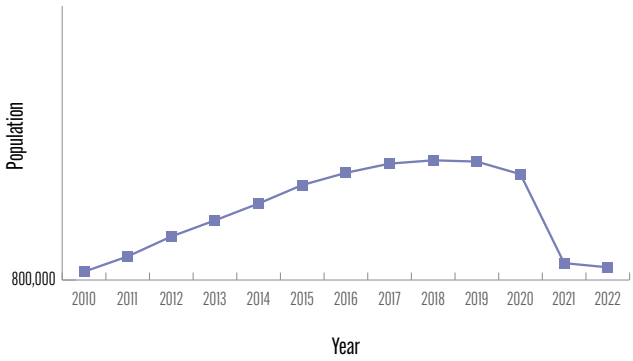
International immigration has long been a major contributor to San Francisco's cultural diversity. About 36 percent of the City's population over the age of five was born outside of the United States, and about 43 percent speak a language other than English at home. Immigration and its legacy contribute to a sense of diversity in San Francisco and positions the City's future labor force for success in the global economy.

According to the U.S. Census Bureau American Community Survey 2017-2021, 39.2 percent of the San Francisco population identifies as white, 34.1 percent identifies as Asian, 15.4 percent identifies as Hispanic or Latino, 5.3 percent identifies as Black or African American, 4.9 percent identifies with two or more races, 0.3 percent identifies as Native Hawaiian and other Pacific Islander, and 0.2 percent identifies as American Indian and Alaska Native.

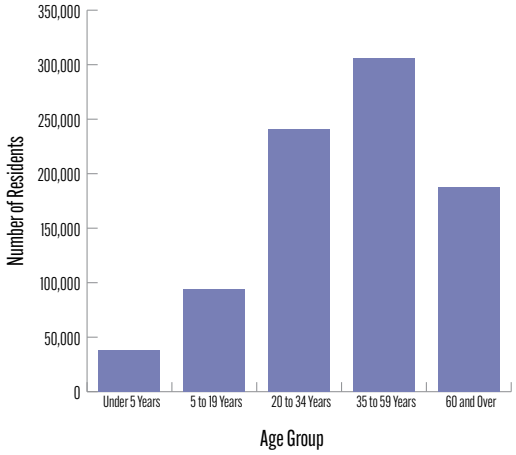
**LANGUAGE SPOKEN AT HOME.**
*Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.*



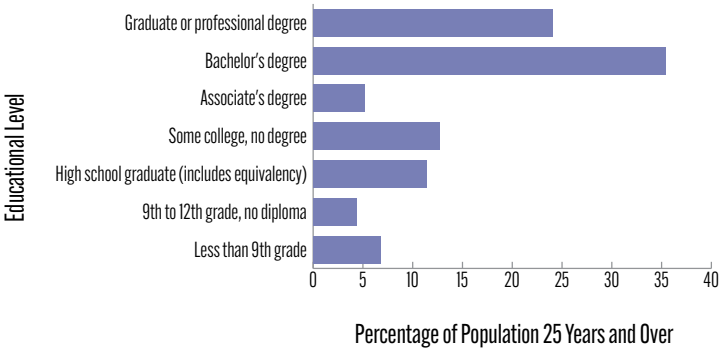

**TOTAL POPULATION.**
*Source: U.S. Census Bureau, County Population Estimates.*



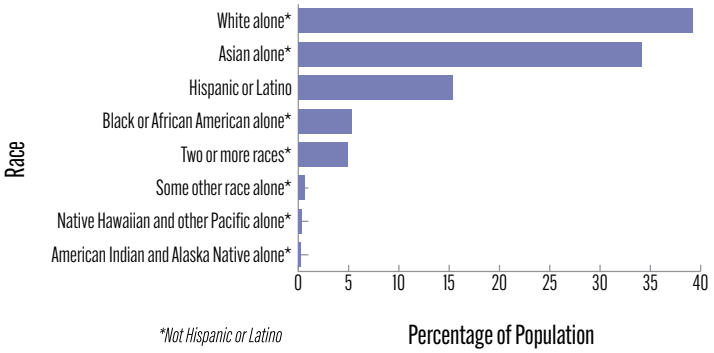
**POPULATION BY AGE.**
*Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.*




**EDUCATIONAL ATTAINMENT.**
*Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.*




**RACE IDENTIFICATION.**
*Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.*



# LOCAL ECONOMY

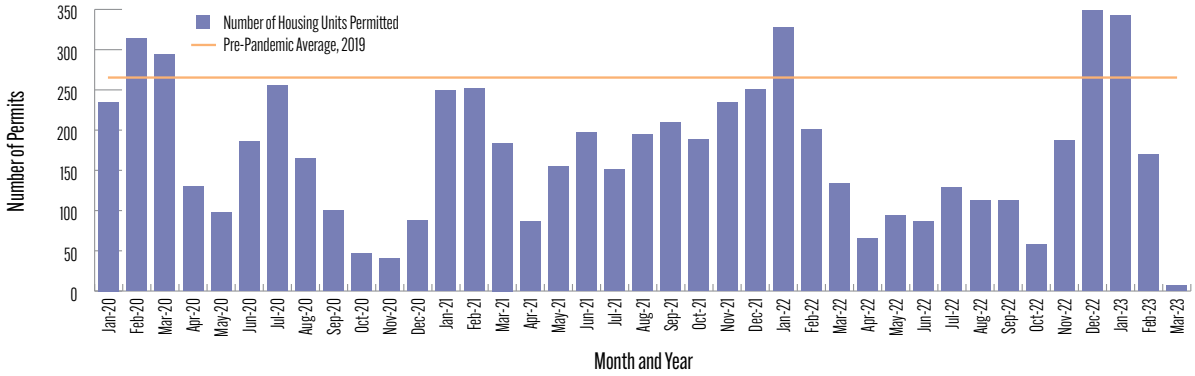
San Francisco is at the center of a dynamic and innovative region with a long track record of creating jobs and opportunities, lasting social and cultural impacts, and tools and ideas that are used worldwide. While post-pandemic changes in work and retail create new challenges for the City's economic future, the long-term fundamentals of the City's economy remain strong.

The strength of San Francisco's economy comes from a diverse portfolio of well-established industries and businesses, as well as emerging and growing sectors. In addition to being an economic center for advanced, knowledge-based services such as professional and financial services, information technology and digital media, and healthcare, San Francisco is pushing to develop new and innovative fields in civic-based and green technologies to help grow its manufacturing sector.

According to the Quarterly Census of Employment and Wages (QCEW), in 2019, there were over 760,000 jobs in San Francisco—the most at any point in the City's history. However, in 2020, due to COVID-19 related slowdown, the City's employment fell by 9.9 percent to about 685,000 people. Leisure and hospitality – including restaurants, hotels, arts, and recreation service industries fared the worst. Since then the City began to experience an economic recovery in early 2021, and according to the latest QCEW figures, the City's employment stood around 786,000 in September 2022 (an 81,000 jobs or 8.9 percent gain from 2020 level). This means that the city gained back all the jobs lost during the shutdown period in 2020. Similarly, the San Francisco Metropolitan Division, which includes San Mateo County, lost about 183,000 jobs from February to April 2020 but has since more than fully recovered (gained about 185,000 jobs) by March 2023.

Before the pandemic, San Francisco led economic growth in the Bay Area and California, and had been at full employment for over three years. Although San Francisco represents only 2.1 percent of the State's population, it accounted for 9.9 percent of Gross Domestic Product growth in California from 2012 to 2021. During the same period, the City created 1 in 4.5 new jobs in the nine-county Bay Area.

Nonetheless, San Francisco must contend with major structural changes adopted during the pandemic that persist, namely, the high level of remote work. This has significant economic implications for San Francisco. Office attendance in large metropolitan areas is only 45% - 65% of pre-pandemic levels. The San Francisco area is



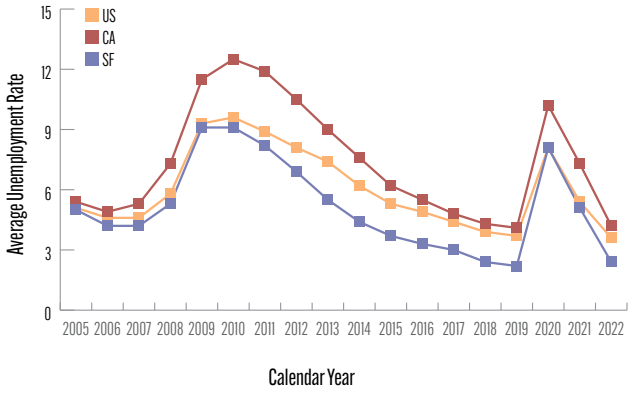

**NUMBER OF HOUSING UNITS PERMITTED.** *3 Month Moving Average, San Francisco, through March, 2023.*

trailing most other metro areas in office attendance, and office industries produce approximately three-quarters of the City's Gross Domestic Product. Remote work is one of the major reasons why San Francisco's economy has been slower to recover than other cities.

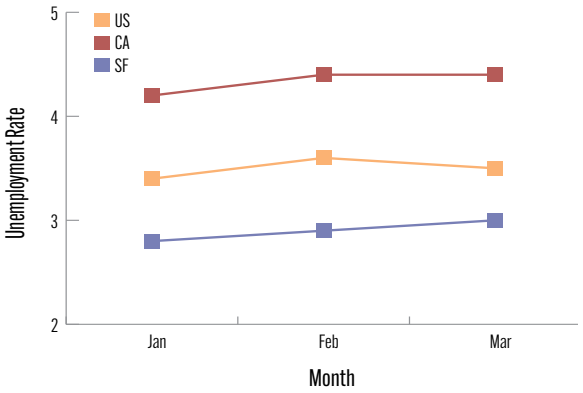
Meanwhile, the City's housing market remains under pressure due to the higher interest rate environment and other factors. The City residential building permit activity dropped by 37.4 percent in 2020, mainly due to COVID-19 related shutdown. The City issued 2,004 permits in 2020, whereas in 2019, 3,200 permits were issued. The situation improved in 2021 when the city issued 2,519 (a 25.7 percent increase), but in 2022 the City issued only 2,044 permits (an 18.7 percent decline). The City's residential building permit applications showed unusual strength at the end of 2022. Building permits are a volatile indicator, as 1,019 units were permitted from November to December last year. However, more recently, through March 2023, there has been a sharp drop off in housing permit activity, with only 22 units permitted from January to March.

High interest rates are not just affecting building permit activity – they're also hampering real estate transactions, which have an impact on the City's property tax revenues. In 2023 and beyond, the key macroeconomic question is how inflation responds to rising interest rates. If the Fed is required to maintain unusually high interest rates for an extended period of time to curb inflation, that will continue to curtail the investment that drove San Francisco's property values for the past decade.

Structural changes to the City's economy that were brought about by the pandemic combined with macro-economic forces, including interest rates and inflation, will determine the outlook for the City's budget in the next several years. Nonetheless, San Francisco's long-term economic fundamentals—the quality of its workforce, business environment, technological base, and general quality of life—remain among the strongest of any city in the United States.




**UNEMPLOYMENT RATE.**
*Source: Bureau of Labor Statistics.*




**UNEMPLOYMENT RATE 2023.**
*Source: Bureau of Labor Statistics.*

# SAN FRANCISCO PERFORMANCE MEASUREMENT

The Controller's Office works with the Mayor's Office every year to monitor the performance of City departments. This helps to evaluate the effectiveness of services provided by the City and County of San Francisco.

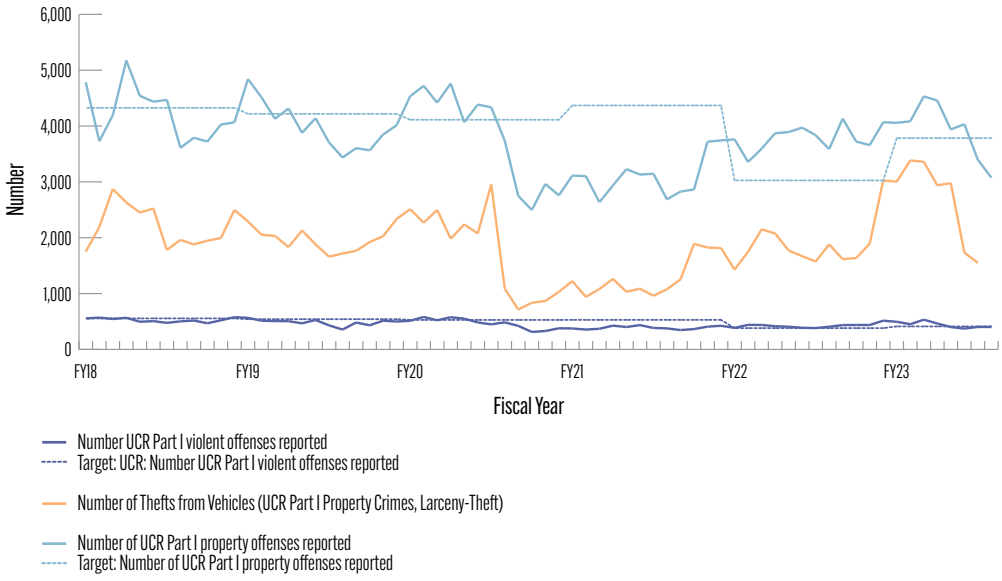
Each department collects data on a series of performance measures connected with their strategic plan. Departments report on their results in the prior year, in addition to their projected performance this year and performance targets for the next two fiscal years. Performance data for every City department is available in the Department Budget section of the Budget Book.

This section features a selection of measures related to some of the Mayor's priorities: public safety, housing, homelessness, and transportation. The charts below include monthly and annual data showing how the City has performed in these key service areas in recent years.

## Public Safety

### *Crime*

The San Francisco Police Department (POL) reports the number of violent crimes and property crimes to the FBI under the Uniform Crime Reporting (UCR) program. Thefts from vehicles is a subset of Part I Property crimes. All three categories experienced a drop in reports halfway through FY 2019-20, reflecting the effects of the COVID-19 pandemic and associated response, but began trending up shortly thereafter through the end of FY 2021-22. Since the beginning of FY 2022-23, all three categories are experiencing a positive downward trend. The performance measure program mandates annual targets, and POL sets targets for Property Crime and Violent Offenses based on expected outcomes given historical trends. For this report, those annual targets are divided into monthly values indicated by the dotted lines. An annual target is not set for UCR: Number of Thefts from Vehicles (UCR Part I Property Crimes, Larceny-Theft).



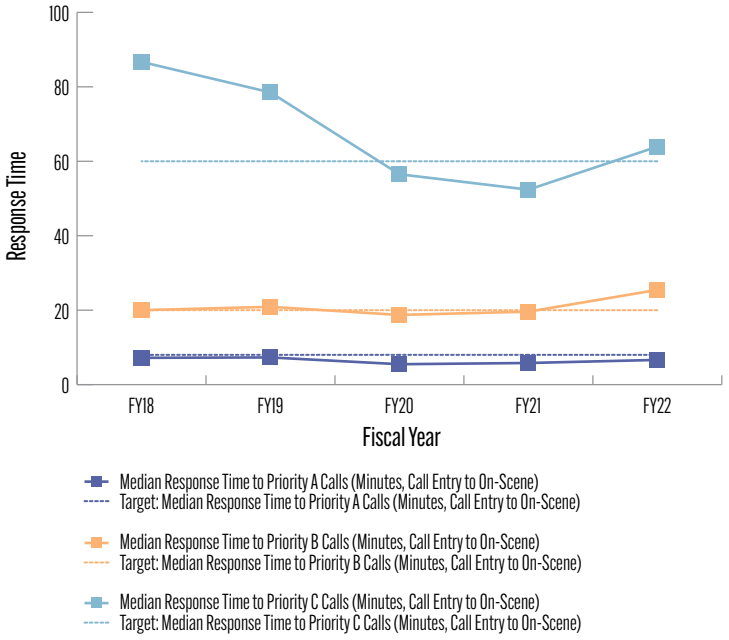
*Police Response Times*

The San Francisco Police Department measures the Median Response Time of Priority A, B, and C Calls from the time that the call is entered into the dispatch system by the Department of Emergency Management (DEM) to the time that a POL officer is on scene. POL works with DEM to respond to 911 calls that are received to facilitate dispatch of officers on the scene. This response time measure accounts for the time POL may have knowledge of a call to the time a POL unit arrives in response, and differs from other police response time measures which include DEM call response and entry time. Response time decreased from FY 2017-18 to FY 2020-21 for each of the three priority categories. From FY 2020-21 forward, response time steadily increased for Priority B and C categories, going over their annual targets. Priority A response time remains under the 8-minute target.

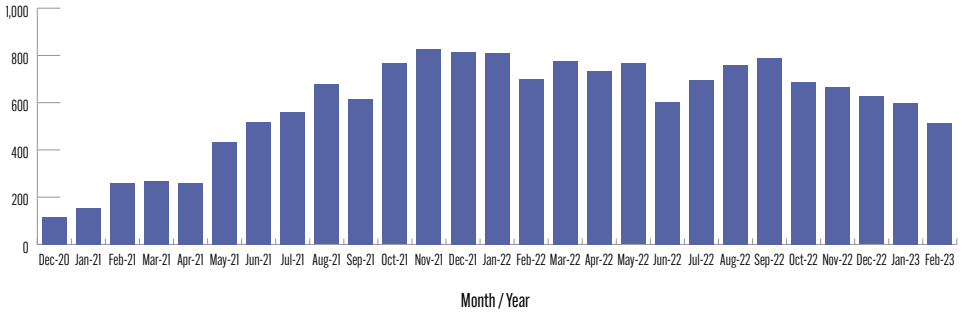
*Street Crisis Response*

The Street Crisis Response Team (SCRT) provides rapid, trauma-informed response to people experiencing crisis in San Francisco with the aim to reduce law enforcement encounters and unnecessary emergency room use. SCRT launched in November 2020 and there are currently seven teams that provide citywide coverage 24 hours a day, seven days a week. Teams are staffed through the Department of Public Health and the Fire Department. In the first half of FY 2022-23, SCRT responded to between 500 and 800 crisis calls each month.

MEDIAN POLICE RESPONSE TIME TO PRIORITY A, B, AND C CALLS, BY MONTH.



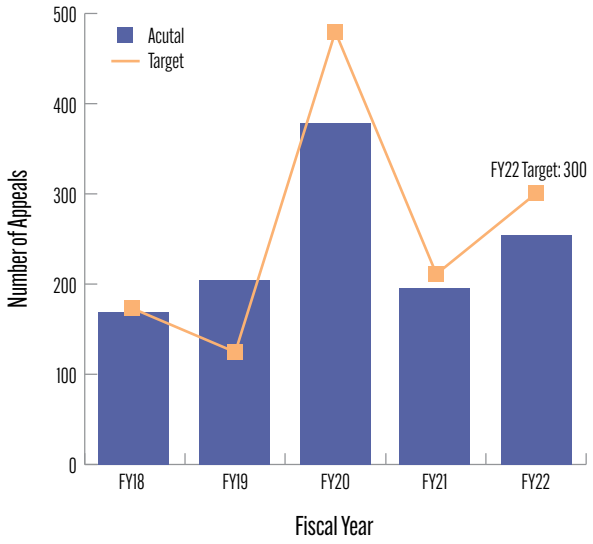

NUMBERS OF CALLS HANDLED BY THE STREET CRISIS RESPONSE TEAM (SCRT), BY MONTH.



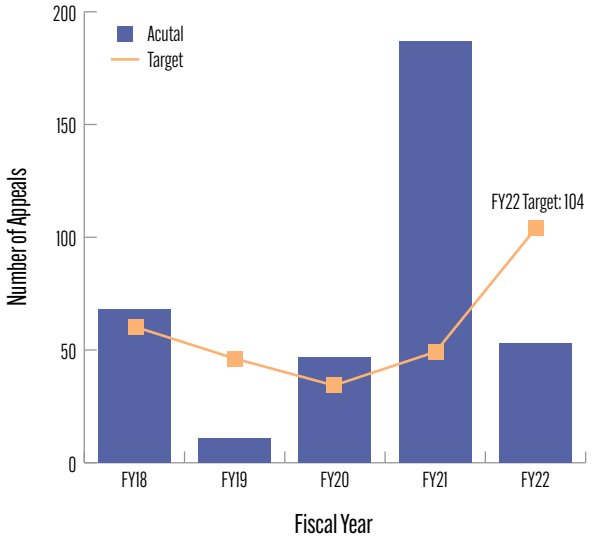
## Housing

The number of new below market rate (BMR) rental and ownership units constructed by private developers is one measurement of the growth in the City's affordable housing stock. The Mayor's Office of Housing and Community Development is responsible for working with private developers to ensure their below market rate units are meeting the BMR unit requirements. The number of new BMR rental units peaked in FY 2019-20 while the number of new BMR ownership units peaked in FY 2020-21. The number of new units constructed varies year-to-year because the construction of below market rate housing is subject to the same market forces as market-rate housing. Economic conditions at the time a market-rate project containing BMR units submits its land use entitlement applications or moves toward construction are inconsistent year-to-year. Similarly, BMR unit targets are subject to change based on the number of projects that have been approved by the Planning Department.

NUMBER OF NEW BMR RENTAL UNITS, BY FISCAL YEAR.




NUMBER OF NEW BMR OWNERSHIP UNITS, BY FISCAL YEAR.



## Homelessness

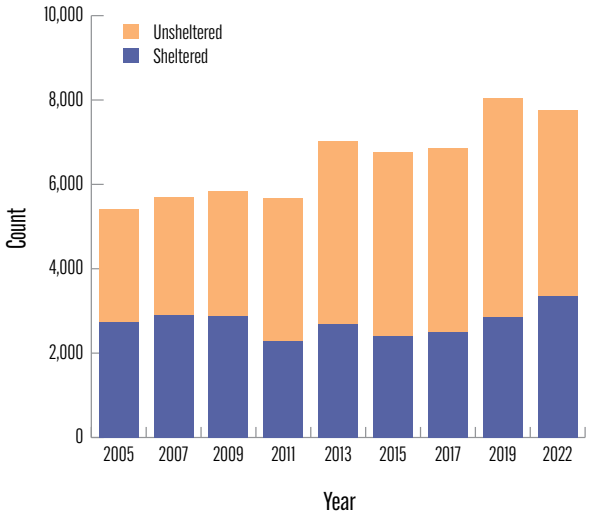
### *Homeless Population*

Every two years, communities across the country conduct a Point-in-Time (PIT) Count of individuals experiencing homelessness. 2021's PIT Count was delayed due to the pandemic and was conducted in February 2022. San Francisco's count of unsheltered and sheltered individuals experiencing homelessness decreased by 3.5 percent between 2019 and 2022. The number of people experiencing unsheltered homelessness dropped by 15 percent in the same time frame.

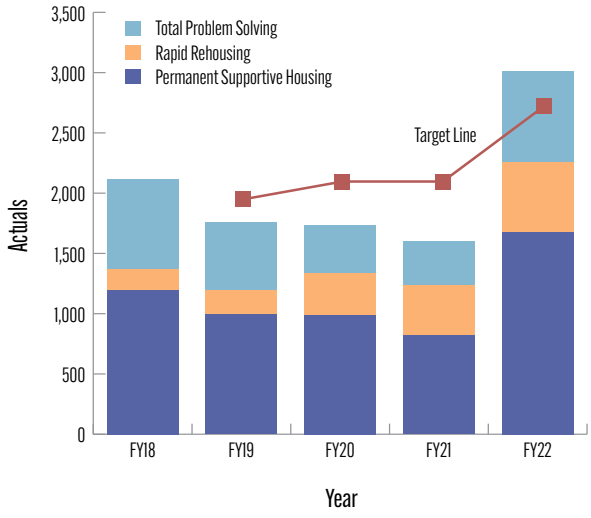
### *Direct Exits from Homelessness*

The Department of Homelessness and Supportive Housing operates programs to help households exit homelessness to housing. This measure of direct exits counts the number of households (both individuals and families) who exit homelessness each year through participation in these City programs. Permanent supportive housing offers long-term affordable housing with a range of supportive services, including case management and housing retention assistance. Rapid re-housing is a time-limited subsidy for tenants to live in private-market units and access supportive services. Housing problem solving includes relocation assistance, financial assistance, and other interventions to divert or rapidly exit people from homelessness. For FY 2017-18 through FY 2019-20, housing problem solving included only the Homeward Bound program, which provided relocation assistance. For FY 2020-21 and FY 2021-22, housing problem solving exits include all types of assistance. Data

HOMELESS POINT-IN-TIME COUNT, BY YEAR.




DIRECT EXITS FROM HOMELESSNESS, BY FISCAL YEAR.



may differ from what is seen on the scorecards page, due to different de-duplication methodology for annual data versus monthly data.

## Transportation

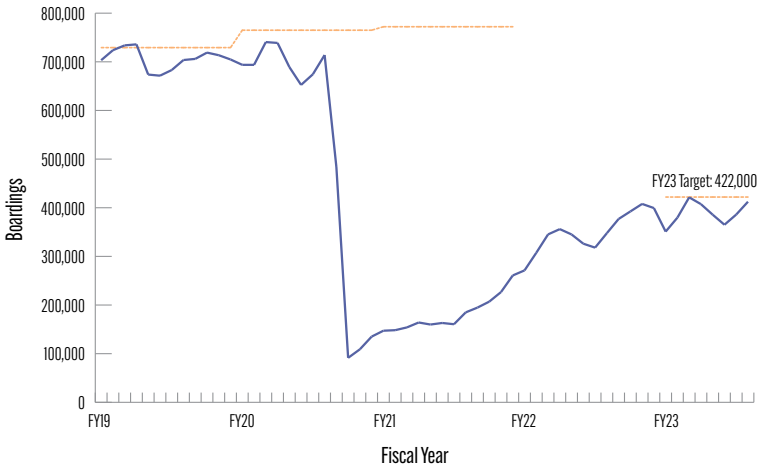
### *Muni Ridership*

Muni ridership is measured by the number of passengers boarding Muni vehicles during weekdays. Muni ridership dropped significantly in FY 2019-20 because of the COVID-19 pandemic, and has since partially rebounded to levels that remain below those in FY 2018-19. The SFMTA has set their target ridership for FY 2022-23 at 422,000, to reflect reduced ongoing demand for transit after the pandemic. Ridership has remained around that target during the first half of FY 2022-23.

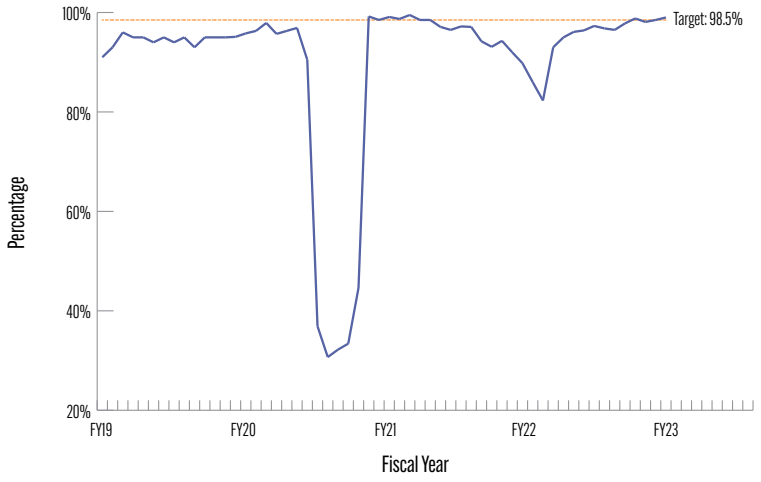
### *Percent of Scheduled Service Hours Delivered*

The percentage of scheduled service hours delivered is one measurement of reliability of Muni services. The target of 98.5 percent is set in the City Charter. The percent of scheduled service hours delivered dropped to around 30 percent in April 2020 after the COVID-19 shelter-in-place order, though rebounded to about 99 percent in September 2020 as the schedule was adjusted to reflect operating conditions. Since the beginning of FY 2022-23, the percent of scheduled service hours delivered has been close to the target.

AVERAGE MUNI WEEKDAY BOARDINGS, BY MONTH.




PERCENT OF SCHEDULED SERVICE HOURS DELIVERED, BY MONTH.



# BUDGET PROCESS



# LONG-TERM FINANCIAL PLANNING PROCESS

The Constitution of the State of California requires all cities to adopt a balanced budget wherein revenues match expenditures. To ensure that San Francisco can meet its immediate needs while planning for long-term growth, the City has adopted a process that develops annual budgets alongside multi-year financial plans. This process assumed its current form with the passage of Proposition A on November 3, 2009, which replaced annual budgeting with two-year budgeting, and required additional long-term financial planning.

The sections below provide an understanding of the processes that guide San Francisco's multi-year and annual financial plans.

## Multi-Year Financial Planning Process

The City operates on a two-year budget, which is guided by two fundamental components. The first consists of the City's revenue and expenditure projections, which are developed via four analytical assessments. The second consists of the City's financial and reserve policies, which assume unexpected fiscal pressures that may not be accounted for in the revenue and expenditure projections. In addition, the City's long-term information technology and capital needs are assessed through citywide processes. The components and processes that guide San Francisco's multi-year plans are described in more detail below.

## Two-Year Budget Cycle

On November 3, 2009, voters approved Proposition A, amending the City Charter to stabilize spending by requiring two-year budgeting for all city departments and multi-year financial planning.

In Fiscal Year (FY) 2010-11, the City adopted two-year budgets for the following four departments: Airport, Port, Public Utilities Commission, and Municipal Transportation Agency. These four enterprise departments are on a fixed two year budget cycle and any changes to their budget in FY 2023-24 would require approval from the Board through the supplemental process. The rest of the City's departments will submit rolling two-year budgets over the same period. Two-year budgeting has been in effect for all departments since FY 2012-13.

## Long-Term Operating Revenue and Expenditure Projections

The City's budget process is guided by operating revenue and expenditure projections. The Controller's Office, Mayor's Office, and the Board of Supervisors are responsible for the City's long-term financial planning. These three offices cooperate to produce four reports, including a Five-Year Financial Plan each odd calendar year, the Joint Report each even calendar year, and the Six- and Nine-Month Reports each February and May. Together, these reports provide the basis for developing the City's budget. The reports are described below and can be accessed online at **sfcontroller.org**.

The Controller's Six-Month Budget Status Report, published annually in early February, projects the year-end status of the City's General Fund and key special revenue and enterprise funds based on financial activity from July through December. Issues identified within this report can then be incorporated into mid-year budgetary adjustments as necessary.

The Four-Year Budget Projection ("Joint Report"), published each even calendar year, reports on projected citywide revenues and expenditures for the following four fiscal years. First required by voters in 1994, this analysis captures significant one-time budgetary items in addition to forecasting revenue and expenditure trends into the future. Beginning in FY 2011-12, the Joint Report was extended to forecast four years into the future (prior to FY 2011-12, the report projected three years into the future.) This change was required by Proposition A, which also

required adoption of a biennial Five- Year Financial Plan. The Joint Report now serves as an "off-year" update to the Five-Year Financial Plan and projects out the remaining four years of the prior year's plan. The Joint Report was last published on March 31, 2022, as an update to the City's Five-Year Financial Plan for FY 2022-23 through FY 2025-26.

The Five-Year Financial Plan, published first in December of each odd calendar year and then updated in March, forecasts expenditures and revenues over a five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for city departments. On January 13, 2023, the Mayor proposed the City's seventh Five-Year Financial Plan for Fiscal Years 2023-24 through 2027-28, which was updated on March 31, 20231 and heard by the Board of Supervisors on April 12, 2023.

The Controller's Nine-Month Budget Status Report, published annually in early May, reports financial activity from July through March and includes the projected year-end status of the City's General Fund and key special revenue and enterprise funds. A comprehensive review of revenue and spending to date and discussions with financial officers at major city departments drive the report's year-end projections.

Taken as a whole, these reports are used by the Mayor's Office to prepare a balanced budget to propose to the Board of Supervisors each year and to plan for long-term financial needs. The reports provide information on the financial resources available to fund the City's programs and projections of future costs.

## Capital and Information Technology Projections

As noted above, the City also engages in long-term planning for the City's infrastructure and information technology (IT) needs. Managed by the City Administrator, the City has completed comprehensive assessments of the City's near- and long-term capital and IT needs through the creation of the Ten-Year Capital Plan and the Information and Communications Technology (ICT) Plan, each of which is issued biennially in odd calendar years in conjunction with the City's Five-Year Financial Plan.

The Capital Plan is prepared under the guidance of the Capital Planning Committee (CPC), while the Committee on Information Technology (COIT) oversees the ICT Plan. Both committees work to identify, assess, and prioritize needs for the City as they relate to capital and IT investments. They also present departments with the opportunity to share information about the impact to operating costs that projects generate.

Funding for capital and technology is appropriated through the City's budget process. While the creation of the Capital and ICT Plans does not change their basic funding mechanisms, the priorities in the capital and IT budgets do reflect the policies and objectives identified in each respective plan.

Further information about capital and IT planning and expenditures can be found in the Capital Planning and Information Technology sections of this book.

## Financial Policies and Enhanced Reserves

The City's budget is further guided by financial policies that plan for unforeseen financial circumstances that cannot be factored into revenue and expenditure projections. Proposition A charges the Controller's Office with proposing to the Mayor and Board of Supervisors financial policies addressing reserves, use of volatile revenues, debt, and financial measures in the case of disaster recovery, and requires the City to adopt budgets consistent with these policies once approved.

In May 2010, legislation was adopted to codify the City's practice of maintaining an annual General Reserve for fiscal pressures not anticipated in the budget and to help the City mitigate the impact of

multi-year downturns. This included augmentation of the existing Rainy Day Reserve and the creation of a new Budget Stabilization Reserve funded by excess receipts from volatile revenue streams.

Finally, independent auditors who certify the City's annual financial statements and credit ratings from the national bond rating agencies provide additional external oversight of the City's financial matters.

Mission-driven budgeting, as described by the City Charter, requires department budget requests to include goals, programs, targeted clients, and strategic plans. The requested budget must tie program funding proposals directly to specific goals. In addition, legislation passed by the Board of Supervisors requires performance standards to increase accountability. The City and County of San Francisco operates under a budget that balances all operating expenditures with available revenue sources and prior-year fund balance.

Governmental financial information statements are reported using the modified accrual basis of accounting. Revenues are recognized when they are measurable and available, and are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred as under accrual accounting. However, debt service expenditures and expenditures related to vacation, sick leave, and claims and judgments are recorded only when payment is due.

# ANNUAL BUDGET PROCESS

The City adopts annual budgets for all government funds on a substantially modified accrual basis of accounting, except for capital project funds and certain debt service funds that generally adopt project-length budgets.

The budget of the City is a detailed operating plan that identifies estimated costs and results in relation to estimated revenues.

The budget includes: the programs, projects, services, and activities to be provided during the fiscal year; the estimated resources (inflows) available for appropriation; and the estimated changes to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

## Two-Year Budget Cycle

As described in the previous section, in November 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets covering FY 2010-11 and FY 2011-12 for four early implementation departments: the Airport, Municipal Transportation Agency, Public Utilities Commission, and Port Commission. FY 2012-13 was the first year that all city departments submitted a two-year budget for FY 2012-13 and 2013-14. Also for the first time that year, the four early-implementation departments had a "fixed" two-year budget. This means that in the second year, these departments could only amend their budget if proposed revenues or expenditures were 5.0 percent above or below projections. All other departments retained a variable two-year budget and thus are open to changes and must be rebalanced as part of the next two-year budget. Moving to a fixed two-year budget for all departments would require the passage of legislation by the Board of Supervisors. The two-year budget is developed, approved, and implemented pursuant to the process described below.

## Key Participants

- Residents provide direction for and commentary on budget priorities throughout the annual budget process. Input from residents through virtual feedback forms, stakeholder working groups convened by the Mayor's Office, public budget hearings, and communication with elected officials are all carefully considered in formulating the Mayor's proposed budget.
- City departments prioritize needs and present balanced budgets for review and analysis by the Mayor's Office of Public Policy and Finance.
- The multi-year budget projections described in the previous section as well as the Capital Planning Committee (CPC) and Committee on Information Technology (COIT) provide guidance to the Mayor's Office on both long-term fiscal trends as well as citywide priorities for capital and IT investments.
- The Mayor, with the assistance of the Mayor's Office of Public Policy and Finance, prepares and submits a balanced budget to the Board of Supervisors on an annual basis.
- The Board of Supervisors is the City's legislative body and is responsible for amending and approving the Mayor's proposed budget. The Board's Budget and Legislative Analyst also participates in reviews of city spending and financial projections and makes recommendations to the Board on budget modifications.
- The Controller is the City's Chief Financial Officer and is responsible for projecting available revenue to fund city operations and investments in both the near- and long-term. In addition, the City Services Auditor Division of the Controller's Office is responsible for working with departments to develop, improve, and evaluate their performance standards.

## Calendar and Process

Beginning in September and concluding in July, the annual budget cycle can be divided into three major stages (see calendar at the end of this section):

- Budget Preparation: budget development and submission to the Board of Supervisors.
- Approval: budget review and enactment by the Board of Supervisors and budget signing by the Mayor.
- Implementation: department execution and budget adjustments.

## Budget Preparation

Preliminary projections of Enterprise and General Fund revenues for the next fiscal year by the Controller's Office and Mayor's Office staff begin in September. Around this time, many departments begin budget planning to allow adequate input from oversight commissions and the public. In December, budget instructions are issued by the Mayor's Office and the Controller's Office with detailed guidance on the preparation of department budget requests. The instructions contain a financial outlook, policy goals, and guidelines as well as technical instructions.

Three categories of budgets are prepared:

- General Fund department budgets: General Fund departments rely in whole or in part on discretionary revenue comprised primarily of local taxes such as property, sales, payroll, and other taxes. The Mayor introduces the proposed General Fund budget to the Board of Supervisors on June 1.
- Enterprise department budgets: Enterprise departments generate non-discretionary revenue primarily from charges for services that are used to support operations. The Mayor introduces the proposed Enterprise budgets to the Board of Supervisors on May 1.
- Capital and IT budgets: Capital and IT budget requests are submitted to the CPC and COIT for review. The recommendations for each committee are taken into account during the budget preparation process. The City's Ten-Year Capital Plan is brought before the Board of Supervisors and Mayor for approval concurrently with the General Fund and Enterprise department budgets.

Between December and early February, departments prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates and verifies all of the information that departments have submitted. The Controller submits departments' proposed budget requests to the Mayor's Office of Public Policy and Finance for review in early March.

From March through June, the Mayor and the Mayor's Office of Public Policy and Finance analyze each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Controller's Office certifies all revenue estimates.

From February through May, the Mayor and Mayor's Office of Public Policy and Finance staff conduct a comprehensive outreach process to understand the budget priorities of San Francisco's communities and address these priorities in the budget. Additionally, the Mayor and the Mayor's Office of Public and Policy Finance meet with community groups to understand community members' neighborhood and citywide priorities for the upcoming budget. All San Franciscans have the opportunity to submit their budget priorities and feedback to the Mayor's Office of Public Policy and Finance by email and/or online form. The Mayor's Office use all feedback to make decisions about the upcoming budget that reflect the needs and priorities of San Francisco community members.

Total budget requests must be brought into balance with estimated total revenues, which requires the Mayor's Office of Public Policy and Finance to prioritize funding requests that typically exceed projected available revenues. Before the Mayor's proposed budget is introduced to the Board of Supervisors, the Controller ensures that the finalized budget is balanced and accurate.

## Approval

Upon receiving the Mayor's proposed budget, the Budget and Appropriations Committee of the Board of Supervisors holds public hearings during the month of June to review departmental requests and solicit public input. The Budget and Appropriations Committee makes recommendations to the full Board for budget approval along with their proposed changes. Since budget review lapses into the new fiscal year, the Interim Budget—usually the Mayor's proposed budget—is passed by the Board as a continuing resolution and serves as the operating budget until the budget is finalized in late July. The Mayor typically signs the budget ordinance into law by August.

The Budget and Appropriations Committee works closely with the Board of Supervisor's Budget and Legislative Analyst (BLA), which develops recommendations on departmental budgets. Informed by departmental discussions that center on justifications for proposed expenses and comparison with prior year spending, the BLA forwards a report with recommended reductions. The Budget and Appropriations Committee reviews the Budget Analyst's recommended expenditure reductions, along with department and public input, before making final budget recommendations to the full Board of Supervisors.

Because the budget must be balanced, expenditure reductions that are made to General Fund departments represent unallocated monies that the Board of Supervisors can apply to new public services or to offset proposed budget cuts. The Board of Supervisors generates a list of budget policy priorities that the Budget and Appropriations Committee uses to guide funding decisions on the unallocated pool of money. The Budget Committee then votes to approve the amended budget and forwards it to the full Board by June 30th.

As required by the City Charter, the Board of Supervisors must vote on the budget twice between

July 15 and August 1. At the first reading, which occurs the first Tuesday after July 15, amendments may be proposed and, if passed by a simple majority, added to the budget. These amendments may be proposed by any member of the Board of Supervisors and can reflect further public input and/or Board policy priorities. At the second reading, the Board votes on the amended budget again, and, if passed, the budget is forwarded to the Mayor for final signature. If additional amendments are proposed during the second reading, the budget must go through another reading a week later. Final passage by the Board must occur before the August 1 deadline.

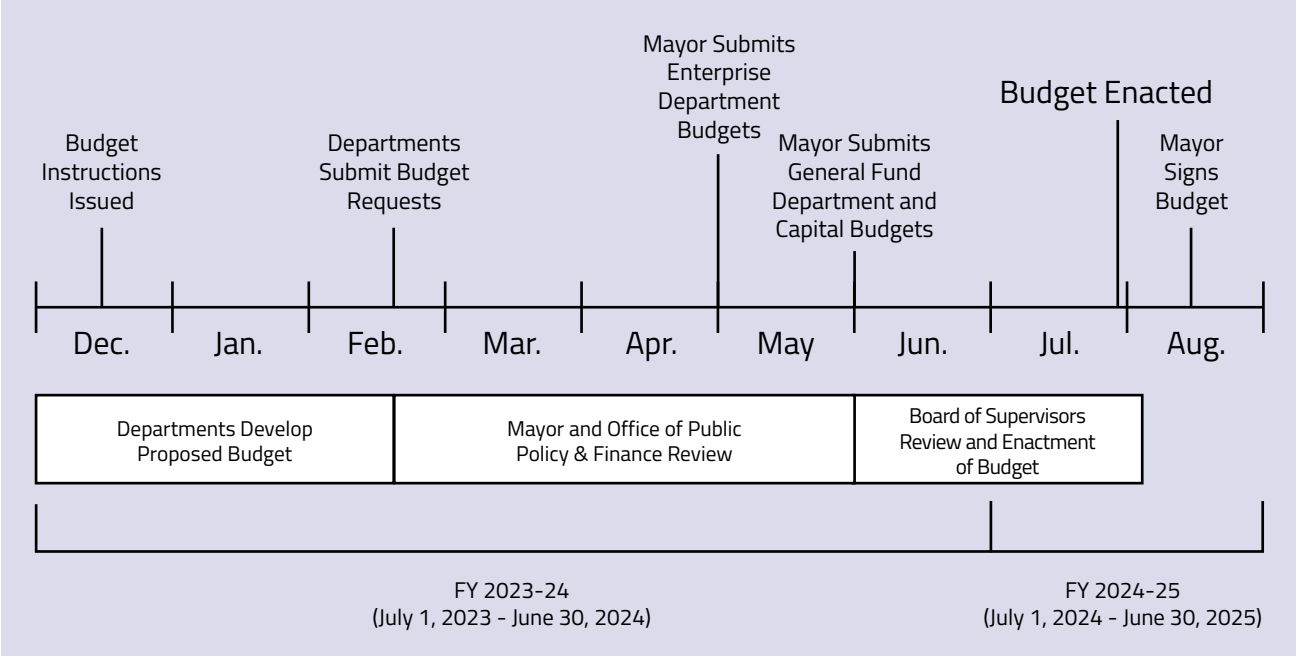
The Mayor has 10 days to approve the final budget, now called the Budget and Appropriation Ordinance. The Mayor may sign the budget as approved by the Board, making it effective immediately, or may veto any portion, whereupon the budget returns to the Board of Supervisors. The Board has ten-days to override any or all of the Mayor's vetoes with a two-thirds majority vote. In this case, upon Board vote, the budget is immediately enacted, thus completing the budget process for the fiscal year.

Should the Mayor opt not to sign the budget within the ten-day period, the budget is automatically enacted but without the Mayor's signature of approval. Once the Budget and Appropriation Ordinance is passed, it supersedes the Interim Budget.

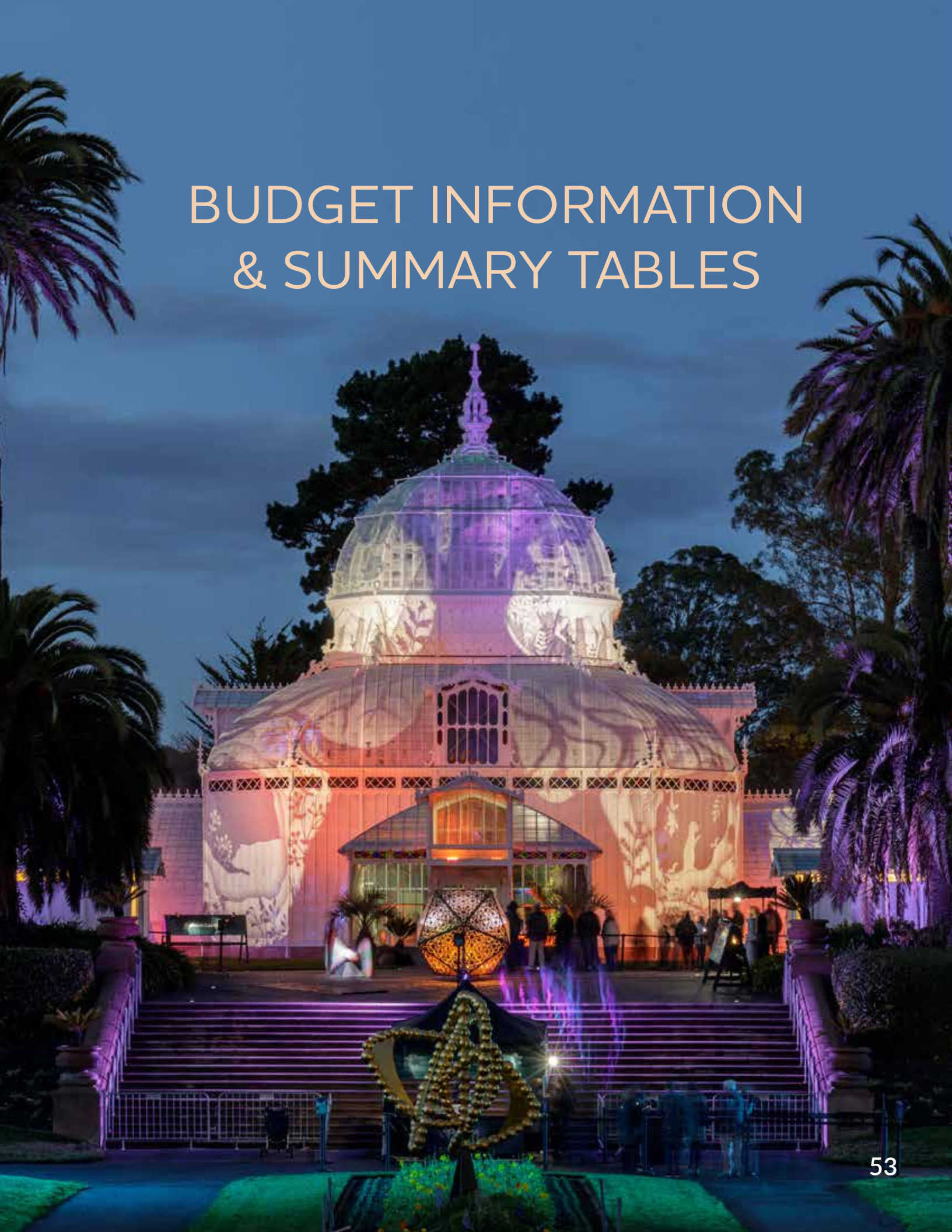
## Implementation

Responsibility for execution of the budget rests largely with departments. The Mayor's Office and the Controller's Office monitor department spending throughout the year and take measures to mitigate overspending or revenue shortfalls. Both offices, as well as the Board of Supervisors, also evaluate departments' achievement of performance measures on a periodic basis.

Budget adjustments during the fiscal year take place in two ways: through supplemental appropriation requests, and through grant appropriation legislation. Supplemental appropriation requests are made when a department finds that it has inadequate resources to support operations through the end of the year. Grant appropriations occur when an outside entity awards funding to a department. Both supplemental and grant appropriation requests require approval by the Board of Supervisors before going to the Mayor for final signature.



# BUDGET INFORMATION & SUMMARY TABLES



# GENERAL FUND REVENUE & EXPENDITURE TRENDS

## OVERVIEW

Each year, the City prepares a budgetary forecast of General Fund-supported operating expenditures and revenues, and projects either a surplus or shortfall between the two. In odd-numbered years, the Mayor's Office works with the Controller's Office and the Board of Supervisors' Budget and Legislative Analyst to forecast revenue and expenditures to prepare the City's Five-Year Financial Plan. The most recent update to the Five-Year Financial Plan (also called the Joint Report) was released in March 2023. The March Joint Report projected deficits of $290.9 million in FY 2023-24 and $488.9 million in FY 2024-25 and shortfalls of $723.9 million, $1,075.3 million, and $1,319.8 for FY 2025-26, FY 2026-27, and FY 2027-28 respectively.

The City is legally required to balance its budget each year. The proposed FY 2023-24 budget totals $14.6 billion, a $611.8 million, or 4.4 percent, increase over the FY 2022-23 budget. The proposed FY 2024-25 budget totals $14.6 billion, a $40.5 million, or 0.3 percent, decrease over the FY 2023-24 proposed budget.

## TRENDS IN GENERAL FUND SOURCES

Total General Fund resources – which include revenue, transfers, fund balance, and use of reserves – are projected to increase by $70.9 million in FY 2023-24, or 1.0 percent above the FY 2022-23 original budget, and increase by $193.5 million, or 2.8 percent, in FY 2024-25.

**REGULAR REVENUES.** General Fund regular revenues make up 93.8 and 92.0 percent of total General Fund resources in FY 2023-24 and FY 2024-25, respectively. General Fund tax revenues have been profoundly affected by the pandemic. The revenue outlook for the City is closely tied to the recovery of sectors most impacted or transformed during the COVID-19 pandemic, including tourism and office-using industries. In this budget, the revenue forecast assumes long-term structural change in office usage due to the prevalence of hybrid and remote work. This negatively impacts property, transfer, and business taxes beyond the budget period. The City's hospitality-based taxes are expected to rebound by FY 2027-28 if not earlier.

Regular revenues are budgeted to increase by $241.6 million in FY 2023-24, 3.9 percent more than the FY 2022-23 original budget, and increase by $55.0 million in FY 2024-25, 0.9 percent higher than the FY 2023-24 proposed budget. The FY 2023-24 increase is largely driven by property tax, hotel tax, and interest income, with increases of $130.5 million, $114.0 million, and $76.6 million respectively from FY 2022-23 budget. These increases are partially offset by significant anticipated losses of real property transfer tax and Federal Emergency Management Agency reimbursements of $168.5 million and $73.4, respectively. In FY 2024-25, revenue growth moderates from FY 2023-24, with strength in business, hotel and transfer taxes, growing $83.8 million, $39.1 million, and $47.7 million, respectively from the FY 2023-24 budget. These gains are mostly offset by reductions to Federal Emergency Management Agency reimbursements.

**USE OF FUND BALANCE AND USE OF RESERVES.** The proposed budget allocates $406.1 million in General Fund year-end fund balance as a source in the two budget years. The budget also withdraws $172.3 million from reserves in the two budget years, including $90.2 million from the Fiscal Cliff Reserve, $41.3 million from the Federal and State Emergency Revenue Reserve, $29.5 million from the Business Tax Stabilization Reserve, and $11.4 million from various other reserves.

## Detail about General Fund Revenues

### *Property Tax Revenue*

Property valuations are in flux following a rapid increase in interest rates, reduction in time spent in offices, and a pause in construction of some entitled development projects. Assessments and taxes are based upon market valuations as of January 1st preceding any new fiscal year (starting on July 1st).

The FY 2023-24 General Fund share of property tax revenue is budgeted at $2,510.0 million, which is $130.5 million, or 5.5 percent, more than the FY 2022-23 budget. The FY 2024-25 General Fund share of property tax revenue is budgeted at $2,474.0 million, which is $36.0 million, or 1.4 percent, less than the proposed FY 2023-24 budget.

The budget assumes secured roll growth of four percent in FY 2023-24 and 2.5 percent in FY 2024-25, including the two percent inflation allowed under the state constitution, and unsecured values are projected to decline 0.5 percent in each year. Approximately $90.0 million is assumed diverted from the General Fund to various tax increment financing districts, including redevelopment projects and infrastructure financing districts in FY 2023-24, increasing to $96.0 million in FY 2024-25. The budget assumes $2.5 billion of reductions in current year local assessment values over the course of each of the two budget years, which translates to approximately $14.0 million in General Fund property tax revenues refunded annually. Additionally, the budget assumes refunds of $64.0 million in General Fund revenue from appeals of assessed values filed in FY 2023-24 and $103.0 million from appeals filed in FY 2024-25 will need to be paid at such time as the Assessment Appeals Board determines reductions.

Supplemental assessments capture changes in value for the portion of the tax year remaining after an assessable event—a change in ownership or new construction—results in a change in the base year assessed value of a property. Supplemental property taxes are estimated at $46.0 million in FY 2023-24, dampened in the second half of the year due to the Assessor's planned migration to new assessment software, and $45.0 million in FY 2024-25. Escape assessments capture a full year's increase in assessed value up to four years after the event trigger date and are estimated to generate $13.0 million in each of the budget years.

Excess Educational Revenue Augmentation Fund (ERAF) revenue represents the amount of property tax revenues initially diverted from the City to help the state meet its funding obligations for K-14 education. The amount that exceeds these entities' revenue limits is returned to the City. Excess ERAF revenues are budgeted at $365.0 million in FY 2023-24 and $322.0 million in FY 2024-25, based on current state law.

### *Business Tax Revenue*

FY 2023-24 General Fund business tax revenue is budgeted at $846.7 million, which is $55.6 million, or 6.2 percent, less than what was budgeted in FY 2022-23. FY 2024-25 business tax revenue is budgeted at $930.5 million, which is an additional $83.8 million, or 9.9 percent, higher than the proposed FY 2023-24 budget. Business tax revenue is comprised of business registration fees, administrative office tax, and gross receipts tax.

San Francisco gross receipt taxes are determined in part by the proportion of businesses'

employees that physically work within the City limits. Responding to the pandemic, workers who previously commuted into the City began telecommuting from home, outside the City, and business tax revenue fell accordingly.

While office attendance increased over the course of the pandemic, in recent weeks office attendance in the Bay Area has stagnated around 45 percent of pre-pandemic levels, according to office security company Kastle Systems. With lower office attendance and recent layoffs in the technology industry, office vacancy rates continue to rise. Real estate firm JLL reports that office vacancy in the City increased to 26.4 percent in the first quarter of 2023. Considering the stable levels of remote work and office occupancy, the projection assumes economic growth rates of 0 percent in 2023-24 and 1 percent in 2024-25.

In November 2020, voters passed Proposition F, which eliminated the payroll tax, modified gross receipt tax rates, reduced business registration fees for businesses with less than $1.0 million in gross receipts, and raised the small business exemption for gross receipts taxes to $2.0 million. The impacts of Proposition F are accounted for in the budget.

Additionally, the budget assumes two pieces of pending legislation that impact this source will pass: a delay of tax increases for business categories most acutely affected by the pandemic, and a tax reduction for businesses that sign new leases in the City.

*Sales Tax Revenue*

In FY 2023-24, local sales tax revenue is budgeted at $200.1 million, which is $17.2 million, or 9.4 percent, higher than what was budgeted in FY 2022-23. FY 2024-25 local sales tax revenue is budgeted at $205.2 million, which is $5.2 million, or 2.6 percent, higher than the proposed FY 2023-24 budget.

Sales tax experienced significant losses during the COVID-19 public health emergency shut-downs. The budget assumes sales tax revenues will stagnate in FY 2023-24 and FY 2024-25 at FY 2022-23 levels but slowly reach pre-pandemic levels by FY 2025-26.

This is largely due to the persistence of fewer in-commuters, travelers, and residents.

*Transient Occupancy (Hotel) Tax*

The FY 2023-24 General Fund share of hotel tax revenue is budgeted at $302.9 million, which is $114.0 million, or 60.4 percent, more than what was budgeted in FY 2022-23. FY 2024-25 revenue is budgeted at $342.0 million, an increase of $39.1 million, or 12.9 percent, from the proposed FY 2023-24 budget.

The City's hotel tax experienced an unprecedented decline in FY 2020-21, with a 90 percent revenue drop compared to pre-pandemic levels.

The City's budget assumes hotel tax returns to pre-pandemic levels by FY 2027-28, as the resumption of large group events, conventions, business, and international travel contribute to growth in the budget years. Conventions drive up hotel room rates through compression pricing, which is important to the full recovery of the City's hotel tax base.

San Francisco's hotel tax is derived from hotel stays from individual business travelers, group events such as conferences and meetings, and leisure tourists.

These visitors primarily travel to the City by air. In April 2020, at the height of the first peak of the COVID-19 pandemic, enplanements at San Francisco International Airport decreased by 97 percent compared to prior year. Enplanements at San Francisco International Airport have improved steadily since the onset of the pandemic. As of March 2023, domestic and international enplanements throughout FY 2022-23 were 43.3 percent greater than FY 2021-22, but behind FY 2018-19 by 19.8 percent.

*Real Property Transfer Tax Revenue*

Real property transfer tax revenue is budgeted at $222.0 million in FY 2023-24, representing a decrease of $168.5 million, or 43.2 percent, below what was budgeted in FY 2022-23. In FY 2024-25, revenue is budgeted at $269.6 million, an increase of $47.7 million, or 21.5 percent, above the proposed FY 2023-24 budget.

The high interest rate environment makes borrowing more difficult for residents and businesses, and the persistent remote work makes office space less attractive. The budget assumes FY 2023-24 and FY 2024-25 transfer taxes grow from a low in FY 2022-23 to a new long-term average by FY 2026-27. FY 2022-23 transfer activity has dropped across- the-board to levels not seen since FY 2003-04 and FY 2009-10. Considering the highly volatile nature of this revenue source, the Controller's Office monitors collections throughout the fiscal year and provides regular updates to the Mayor and Board of Supervisors.

*Overpaid Executive Tax*

The overpaid executive tax is budgeted at $100.0 million in FY 2023-24 and $100.0 million in FY 2024-25. In November 2020, voters adopted Proposition L, a new tax on businesses in the City, where compensation of the businesses' highest-paid managerial employee compared to the median compensation paid to the businesses' employees based in the City exceeds a ratio of 100:1. The measure took effect on January 1, 2022 for tax year 2022, and revenue was first collected in FY 2022-23. This tax is expected to be highly volatile due to the narrow base of expected payers, annual fluctuations in the value and form of executive compensation, and the risk of tax-avoidance. In tax year 2022, the top five payers owed 64 percent of the total tax. Estimates based on prior years' activity may not be predictive of future revenues.

*State and Federal Grants and Subventions*

General Fund federal grants and subventions are budgeted at $505.1 million in FY 2023-24, which is $55.3 million, or 9.9 percent, less than what was budgeted in FY 2022-23. In FY 2024-25, federal grants and subventions are budgeted at $422.4 million, which is $82.7 million, or 16.4 percent, less than the proposed FY 2023-24 budget.

These changes are largely driven by reimbursements from the Federal Emergency Management Agency (FEMA) for the City's COVID-19 emergency response. FEMA reimbursements are budgeted at $170.0 million in FY 2023-24, which is $73.4 million, or 30.1 percent, less than what was budgeted in FY 2022-23. In FY 2024-25, FEMA reimbursements are budgeted at $80.0 million, which is $90.0 million, or 52.9 percent, less than the proposed FY 2023-24 budget. The City's FEMA forecast is based on updated timelines upon which FEMA will obligate and remit funds for the COVID-19 public health emergency.

General Fund state grants and subventions are budgeted at $947.8 million in FY 2023-24, which is $58.9 million, or 6.2 percent, more than what was budgeted in FY 2022-23. In FY 2024-25, General Fund state grants and subventions are budgeted at $1,002.7 million, which is $4.0 million, or 0.4 percent, less than the proposed FY 2023-24 budget. The increase in FY2023-24 is driven by growth in social service subventions, health and welfare realignment, and health and mental health subventions, and public safety sales tax, partially offset by reductions public safety realignment.

*Operating Transfers-In*

Transfers-in to the General Fund are budgeted at $208.7 million in FY 2023-24, which is $5.75 million, or 0.1 percent, more than what was budgeted in FY 2022-23. In FY 2024-25, transfers-in are budgeted at $206.4 million, which is $2.4 million, or 0.0 percent, less than the proposed FY 2023-24 budget. These transfers include a portion of Airport concessions revenue and 15 percent of commercial rent tax collections as authorized by June 2018 Proposition C.

# USE TRENDS

*Personnel Expenses*

The proposed budget includes an increase in total labor costs of $222.7 million, or 3.4 percent, from FY 2022-23 and an additional increase of $162.4 million, or 2.4 percent, for all funds in FY 2023-24 and FY 2024-25, respectively. This total increase includes an increase in General Fund labor costs of $63.2 million, or 2.0 percent, in FY 2023-24 and an additional increase of $112.7 million, or 3.6 percent, in FY 2024-25. The change in FY 2023-24 and FY 2024-25 is driven by cost of living adjustment increases to wages for all City employees and increases in employee benefit costs in health and retirement.

*Non-Personnel Expenses*

General Fund non-personnel expenses – including professional services, materials and supplies, aid assistance, grants, capital projects and equipment, debt service, and contributions to reserves – will decrease by $16.0 million, or 0.7 percent, to $2.4 billion in FY 2023-24 and will decrease further by $36.7 million, or 1.5 percent, to $2.37 billion in FY 2024-25. In FY 2023-24, the change is primarily due to one-time FY 2022-23 investments in nonprofit capital and community base organization (CBO) grants, and shifting CBO grants in FY 2023-24 to non-General Fund sources. The change in FY 2024-25 is primarily due to a one-time deposit to the General Reserve made in FY 2023-24.

*Transfers Out*

Transfers Out of the General Fund are budgeted at $1.3 billion and $1.42 billion in FY 2023-24 and FY 2024-25, respectively, representing an increase of $23.7 million in FY 2023-24 from the previous year and an increase of $117.5 million in FY 2024-25. Changes are due to increases in mandatory baseline funded requirements.

# SPENDING MANDATES AND DISCRETIONARY SOURCES

The General Fund represents 46.9 percent and 48.4 percent in FY 2023-24 and FY 2024-25, respectively, of the City's total budget. General Fund discretionary spending capacity, however, is less, due to voter- approved minimum spending requirements. San Francisco voters have passed ballot measures that require minimum spending levels for certain operations, including the Children's Baseline, the Transitional Youth Baseline, Our City Our Homes Baseline, Early Care and Education Baseline, the Public Library Baseline, the Public Transportation Baseline, the City Services Auditor operations, the Municipal Symphony Baseline, Housing Trust Fund, Dignity Fund, Street Tree Maintenance Fund, Recreation and Parks Baseline, Mission Bay Transportation Improvement Fund, and required reserve deposits.

These requirements are discussed in detail in the Controller's discussion of the Mayor's Budget, also known as the Revenue Letter, published the second week of June 2023.

# FUND STRUCTURE

The fund structure chart below maps out how the City's revenue and expenditures are organized within the budget. At its most basic, a budget is divided into revenues (sources) and expenses (uses). Budgets like San Francisco's (a consolidated city and county), contain a detailed organizational scheme to group, categorize, and identify revenues and expenses. The tables displayed in the following pages summarize proposed revenues and expenditures by funding sources and uses at multiple levels, by service area, and by full time equivalent FTE employee counts.

In the public sector, financial activity is planned and recorded in a series of funds, which are created to reflect restrictions on the uses of different types of revenue. For example, enterprise funds are used to account for activities primarily funded by user charges, such as the Port, Airport, MTA and Public Utilities Commission. The General Fund is the City's largest single fund. Because it contains revenues with the broadest allowable uses (tax proceeds), it is the focus of a large amount of budget discussion and deliberation.

A **fund** is a high-level classification unit that is organized according to its purpose.

An **account** is a unique six digit code that identifies the general nature of a source or use, at its lowest level of detail. A value between 400000 and 499999 denotes a source, while a value between 500000 and 599999 denotes a use.

Accounts can be summarized at different levels. For the reports contained in this book, accounts are summarized at Level 5, into a 4 digit code. For example, accounts 501010 - Permanent Salaries and 501070 - Holiday Pay roll up to an Account Level 5 of 5010 – Salaries.

# BUDGET SUMMARY TABLES

## CONSOLIDATED SCHEDULE OF SOURCES AND USES

| Sources of Funds | FY 2023-24 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Prior Year Fund Balance | 117,375,377 | 225,611,524 | 342,986,901 | 287,630,474 | 179,316,206 | 466,946,680 |
| Prior Year Reserves | 101,545,728 | 19,571,162 | 121,116,890 | 70,754,000 | 15,720,708 | 86,474,708 |
| Regular Revenues | 6,429,426,457 | 7,719,505,615 | 14,148,932,072 | 6,484,442,586 | 7,534,649,056 | 14,019,091,642 |
| Transfers Into the General Fund | 208,746,220 | (208,746,220) | | 207,768,170 | (207,768,170) | |
| **Sources of Funds Total** | **6,857,093,782** | **7,755,942,081** | **14,613,035,863** | **7,050,595,230** | **7,521,917,800** | **14,572,513,030** |

| Uses of Funds | FY 2023-24 | | | FY 2024-25 | | |
|---|---|---|---|---|---|---|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Gross Expenditures | 6,132,737,044 | 9,079,380,846 | 15,212,117,890 | 6,242,285,721 | 8,874,529,391 | 15,116,815,112 |
| Less Interdepartmental Recoveries | (719,792,114) | (692,438,521) | (1,412,230,635) | (724,420,670) | (721,075,060) | (1,445,495,730) |
| Capital Projects | 43,715,260 | 401,087,746 | 444,803,006 | 44,687,147 | 271,104,981 | 315,792,128 |
| Facilities Maintenance | 2,999,706 | 67,132,068 | 70,131,774 | 2,566,442 | 67,258,911 | 69,825,353 |
| Reserves | 93,750,000 | 204,463,828 | 298,213,828 | 64,310,000 | 451,266,167 | 515,576,167 |
| Transfers From the General Fund | 1,303,683,886 | (1,303,683,886) | | 1,421,166,590 | (1,421,166,590) | |
| **Uses of Funds Total** | **6,857,093,782** | **7,755,942,081** | **14,613,035,863** | **7,050,595,230** | **7,521,917,800** | **14,572,513,030** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP, FY 2023-24 (IN THOUSANDS OF DOLLARS)

| | General Fund | Special Revenue | Capital Projects | Debt Service | Enterprise | Internal Service | Other Agency/ Trust | Total All Funds |
|---|---|---|---|---|---|---|---|---|
| Prior Year Fund Balance | 307,743 | 98,705 | | | 189,245 | 3,220 | 63 | 598,976 |
| Prior Year Reserves | 87,666 | 16,881 | | | | | | 104,547 |
| **Prior Year Sources Total** | **395,409** | **115,586** | | | **189,245** | **3,220** | **63** | **703,523** |
| Property Taxes | 2,379,530 | 272,450 | | 358,587 | | | | 3,010,567 |
| Other Local Taxes | 1,050,820 | 41,620 | | | | | | 1,092,440 |
| Business Taxes | 902,300 | 542,200 | | | | | | 1,444,500 |
| Rents & Concessions | 13,131 | 49,858 | | | 486,998 | 550 | 11,655 | 562,193 |
| Fines and Forfeitures | 3,088 | 10,660 | | 18,408 | 102,420 | | | 134,576 |
| Interest & Investment Income | 44,467 | 3,134 | 70 | | 36,292 | | 415 | 84,378 |
| Licenses, Permits & Franchises | 26,818 | 9,981 | | | 19,531 | | | 56,330 |
| Intergovernmental - State | 947,811 | 265,965 | | 700 | 131,512 | | | 1,345,988 |
| Intergovernmental - Federal | 560,424 | 225,782 | | | 337,922 | | | 1,124,128 |
| Intergovernmental - Other | 3,051 | 2,183 | | | 121,006 | 43 | | 126,283 |
| Charges for Services | 236,924 | 137,312 | 252 | | 3,512,782 | 855 | 250 | 3,888,374 |
| Other Revenues | 19,420 | 37,954 | 6 | 6,183 | 160,371 | | 64,217 | 288,150 |
| Other Financing Sources | | | 139,842 | | | | | 139,842 |
| **Current Year Sources Total** | **6,187,783** | **1,599,098** | **140,169** | **383,878** | **4,908,835** | **1,448** | **76,537** | **13,297,748** |
| Contribution Transfers In | | 266,664 | | | 749,555 | | | 1,016,219 |
| Operating Transfer In | 203,001 | 195,194 | 728 | 2,250 | 327,768 | 300 | | 729,242 |
| **Transfer In Total** | **203,001** | **461,858** | **728** | **2,250** | **1,077,323** | **300** | | **1,745,460** |
| **Available Sources Total** | **6,786,193** | **2,176,542** | **140,898** | **386,128** | **6,175,403** | **4,969** | **76,599** | **15,746,731** |
| Community Health | (1,162,956) | (267,972) | (11,975) | | (1,499,551) | | | (2,942,454) |
| Culture & Recreation | (197,596) | (321,135) | (20,076) | | | | (115) | (538,922) |
| General Administration & Finance | (338,055) | (151,482) | (44,759) | | | (4,969) | (76,156) | (615,422) |
| General City Responsibilities | (226,931) | (10,327) | | (386,128) | | | | (623,385) |
| Human Welfare & Neighborhood Development | (1,576,410) | (1,054,951) | | | | | | (2,631,361) |
| Public Protection | (1,675,801) | (88,862) | (7,872) | | (106,861) | | | (1,879,395) |
| Public Works, Transportation & Commerce | (262,733) | (211,469) | (56,216) | | (4,120,389) | | | (4,650,806) |
| **Current Year Uses Total** | **(5,440,482)** | **(2,106,198)** | **(140,898)** | **(386,128)** | **(5,726,801)** | **(4,969)** | **(76,271)** | **(13,881,746)** |
| Contribution Transfers Out | (1,016,219) | | | | | | | (1,016,219) |
| Operating Transfer Out | (263,752) | (68,780) | | | (396,710) | | | (729,242) |
| **Transfer Out Total** | **(1,279,970)** | **(68,780)** | | | **(396,710)** | | | **(1,745,460)** |
| **Proposed Uses Total** | **(6,720,452)** | **(2,174,978)** | **(140,898)** | **(386,128)** | **(6,123,511)** | **(4,969)** | **(76,271)** | **(15,627,206)** |
| Fund Balance | 65,741 | 1,563 | | | 51,892 | | 328 | 119,525 |

# CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP, FY 2024-25 (IN THOUSANDS OF DOLLARS)

| | General Fund | Special Revenue | Capital Projects | Debt Service | Enterprise | Internal Service | Other Agency/ Trust | Total All Funds |
|---|---|---|---|---|---|---|---|---|
| Prior Year Fund Balance | 149,695 | 45,191 | | 1,569 | 144,632 | 3,196 | 63 | 344,346 |
| Prior Year Reserves | 90,178 | 25,590 | | | | | | 115,768 |
| **Prior Year Sources Total** | **239,873** | **70,781** | | **1,569** | **144,632** | **3,196** | **63** | **460,114** |
| Property Taxes | 2,494,850 | 285,720 | | 281,234 | | | | 3,061,804 |
| Other Local Taxes | 1,183,490 | 52,218 | | | | | | 1,235,708 |
| Business Taxes | 960,200 | 560,600 | | | | | | 1,520,800 |
| Rents & Concessions | 13,296 | 55,332 | | | 572,551 | 570 | 10,495 | 652,243 |
| Fines and Forfeitures | 3,088 | 10,759 | | 16,835 | 105,164 | | | 135,846 |
| Interest & Investment Income | 59,947 | 3,611 | | | 44,392 | | 415 | 108,365 |
| Licenses, Permits & Franchises | 27,735 | 9,981 | | | 19,921 | | | 57,637 |
| Intergovernmental - State | 948,199 | 179,961 | | 700 | 132,682 | | | 1,261,543 |
| Intergovernmental - Federal | 487,826 | 223,220 | | | 264,818 | | | 975,863 |
| Intergovernmental - Other | 4,432 | 888 | | | 124,240 | 44 | | 129,604 |
| Charges for Services | 238,933 | 142,588 | 252 | | 3,644,581 | 853 | 250 | 4,027,456 |
| Other Revenues | 18,652 | 27,147 | 6 | 2,713 | 154,192 | | 63,345 | 266,055 |
| Other Financing Sources | | | | | | | | |
| **Current Year Sources Total** | **6,440,648** | **1,552,024** | **258** | **301,482** | **5,062,540** | **1,467** | **74,506** | **13,432,923** |
| Contribution Transfers In | | 281,484 | | | 868,383 | | | 1,149,867 |
| Operating Transfer In | 216,582 | 196,549 | 288 | 2,250 | 301,188 | 300 | | 717,156 |
| **Transfer In Total** | **216,582** | **478,033** | **288** | **2,250** | **1,169,571** | **300** | | **1,867,023** |
| **Available Sources Total** | **6,897,103** | **2,100,838** | **545** | **305,301** | **6,376,743** | **4,963** | **74,568** | **15,760,061** |
| Community Health | (1,168,262) | (262,896) | | | (1,521,734) | | | (2,952,892) |
| Culture & Recreation | (204,661) | (318,530) | (545) | | | | (115) | (523,850) |
| General Administration & Finance | (365,922) | (149,079) | | | | (4,963) | (74,453) | (594,416) |
| General City Responsibilities | (256,020) | (12,718) | | (305,301) | | | | (574,039) |
| Human Welfare & Neighborhood Development | (1,551,143) | (1,004,938) | | | | | | (2,556,081) |
| Public Protection | (1,678,498) | (77,314) | | | (109,013) | | | (1,864,824) |
| Public Works, Transportation & Commerce | (229,775) | (197,289) | | | (4,312,478) | | | (4,739,543) |
| **Current Year Uses Total** | **(5,454,281)** | **(2,022,762)** | **(545)** | **(305,301)** | **(5,943,225)** | **(4,963)** | **(74,568)** | **(13,805,645)** |
| Contribution Transfers Out | (1,149,867) | | | | | | | (1,149,867) |
| Operating Transfer Out | (268,374) | (71,948) | | | (376,834) | | | (717,156) |
| **Transfer Out Total** | **(1,418,241)** | **(71,948)** | | | **(376,834)** | | | **(1,867,023)** |
| **Proposed Uses Total** | **(6,872,522)** | **(2,094,709)** | **(545)** | **(305,301)** | **(6,320,060)** | **(4,963)** | **(74,568)** | **(15,672,668)** |
| Fund Balance | 24,581 | 6,128 | | | 56,683 | | | 87,393 |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# SOURCES AND USES OF FUNDS EXCLUDING FUND TRANSFERS

| | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Sources of Fund** | | | | | |
| Local Taxes | 5,547,507,104 | 5,656,292,086 | 108,784,982 | 5,703,641,639 | 47,349,553 |
| Licenses & Fines | 190,905,452 | 260,200,802 | 69,295,350 | 245,136,111 | (15,064,691) |
| Use of Money or Property | 646,570,551 | 896,941,674 | 250,371,123 | 923,670,347 | 26,728,673 |
| Intergovernmental Revenue - Federal | 1,124,128,227 | 1,014,327,190 | (109,801,037) | 823,057,266 | (191,269,924) |
| Intergovernmental Revenue - State | 1,345,987,630 | 1,536,910,980 | 190,923,350 | 1,379,974,050 | (156,936,930) |
| Intergovernmental Revenue - Other | 126,282,634 | 135,233,958 | 8,951,324 | 134,549,289 | (684,669) |
| Charges for Services | 3,888,374,468 | 4,264,351,660 | 375,977,192 | 4,465,408,676 | 201,057,016 |
| Other Revenues | 427,991,821 | 384,673,722 | (43,318,099) | 343,654,264 | (41,019,458) |
| Use of / (Deposit to) Fund Balance | 703,522,749 | 464,103,791 | (239,418,958) | 553,421,388 | 89,317,597 |
| **Sources of Fund Subtotals** | **14,001,270,636** | **14,613,035,863** | **611,765,227** | **14,572,513,030** | **(40,522,833)** |
| **Uses of Fund** | | | | | |
| Salaries & Wages | 4,584,637,140 | 4,790,995,510 | 206,358,370 | 4,951,898,959 | 160,903,449 |
| Fringe Benefits | 1,929,748,346 | 1,946,132,454 | 16,384,108 | 1,947,612,414 | 1,479,960 |
| Overhead | (82,586,534) | (73,603,122) | 8,983,412 | (84,552,550) | (10,949,428) |
| Professional & Contractual Services | 2,945,441,300 | 3,190,708,306 | 245,267,006 | 3,101,981,079 | (88,727,227) |
| Aid Assistance / Grants | 2,081,089,667 | 2,043,242,560 | (37,847,107) | 2,091,508,191 | 48,265,631 |
| Materials & Supplies | 400,852,417 | 437,501,649 | 36,649,232 | 424,449,151 | (13,052,498) |
| Equipment | 40,972,780 | 33,968,921 | (7,003,859) | 16,721,506 | (17,247,415) |
| Debt Service | 1,426,920,985 | 1,572,353,875 | 145,432,890 | 1,365,141,906 | (207,211,969) |
| Services of Other Departments | 1,205,147,994 | 1,270,817,737 | 65,669,743 | 1,302,054,456 | 31,236,719 |
| Expenditure Recovery | (1,340,184,392) | (1,412,230,635) | (72,046,243) | (1,445,495,730) | (33,265,095) |
| Budgetary Reserves | 293,069,482 | 298,213,828 | 5,144,346 | 515,576,167 | 217,362,339 |
| Facilities Maintenance | 67,061,384 | 70,131,774 | 3,070,390 | 69,825,353 | (306,421) |
| Capital Renewal | 33,821,102 | 25,737,454 | (8,083,648) | 20,214,807 | (5,522,647) |
| Capital Projects | 415,278,965 | 419,065,552 | 3,786,587 | 295,577,321 | (123,488,231) |
| **Uses of Fund Subtotals** | **14,001,270,636** | **14,613,035,863** | **611,765,227** | **14,572,513,030** | **(40,522,833)** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the

# USES BY SERVICE AREA AND DEPARTMENT

## Service Area: Community Health

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Public Health | 2,997,880,835 | 3,236,114,396 | 238,233,561 | 3,210,819,782 | (25,294,614) |
| **COMMUNITY HEALTH Total** | **2,997,880,835** | **3,236,114,396** | **238,233,561** | **3,210,819,782** | **(25,294,614)** |

## Service Area: Culture & Recreation

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Academy Of Sciences | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| Arts Commission | 40,920,366 | 40,901,283 | (19,083) | 28,870,006 | (12,031,277) |
| Asian Art Museum | 11,192,903 | 11,481,958 | 289,055 | 11,783,496 | 301,538 |
| Fine Arts Museum | 21,173,515 | 23,296,340 | 2,122,825 | 22,956,079 | (340,261) |
| Law Library | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| Public Library | 185,699,873 | 200,154,962 | 14,455,089 | 186,221,047 | (13,933,915) |
| Recreation And Park Commission | 241,306,994 | 256,498,457 | 15,191,463 | 261,163,781 | 4,665,324 |
| War Memorial | 36,566,849 | 37,741,287 | 1,174,438 | 31,706,413 | (6,034,874) |
| **CULTURE & RECREATION Total** | **546,414,509** | **579,329,632** | **32,915,123** | **551,881,761** | **(27,447,871)** |

## Service Area: General Administration & Finance

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Assessor / Recorder | 35,158,380 | 37,414,141 | 2,255,761 | 38,048,647 | 634,506 |
| Board Of Supervisors | 22,114,476 | 22,664,386 | 549,910 | 23,123,969 | 459,583 |
| City Attorney | 103,414,220 | 108,902,751 | 5,488,531 | 113,162,269 | 4,259,518 |
| City Planning | 63,929,433 | 59,270,198 | (4,659,235) | 56,372,502 | (2,897,696) |
| Civil Service Commission | 1,447,365 | 1,382,002 | (65,363) | 1,403,746 | 21,744 |
| Controller | 81,700,886 | 84,177,890 | 2,477,004 | 84,433,072 | 255,182 |
| Elections | 23,306,278 | 23,013,712 | (292,566) | 26,405,267 | 3,391,555 |
| Ethics Commission | 7,586,853 | 7,228,609 | (358,244) | 8,585,226 | 1,356,617 |
| General Services Agency - City Admin | 610,631,927 | 594,652,214 | (15,979,713) | 603,135,939 | 8,483,725 |
| General Services Agency - Technology | 153,419,700 | 167,271,857 | 13,852,157 | 171,019,125 | 3,747,268 |
| Health Service System | 13,550,734 | 13,862,082 | 311,348 | 13,951,317 | 89,235 |
| Human Resources | 142,684,526 | 151,565,347 | 8,880,821 | 150,603,687 | (961,660) |
| Mayor | 10,265,452 | 10,893,489 | 628,037 | 11,206,215 | 312,726 |
| Retirement System | 43,096,861 | 51,479,503 | 8,382,642 | 54,104,920 | 2,625,417 |
| Treasurer/Tax Collector | 47,894,703 | 50,179,904 | 2,285,201 | 48,743,547 | (1,436,357) |
| **GENERAL ADMINISTRATION & FINANCE Total** | **1,360,201,794** | **1,383,958,085** | **23,756,291** | **1,404,299,448** | **20,341,363** |

## Service Area: General City Responsibilities

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| General City Responsibility | 1,855,330,819 | 1,809,307,870 | (46,022,949) | 1,515,592,724 | (293,715,146) |
| **GENERAL CITY RESPONSIBILITIES Total** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

# USES BY SERVICE AREA AND DEPARTMENT, *Continued*

**Service Area: Human Welfare & Neighborhood Development**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Children; Youth & Their Families | 333,011,845 | 342,031,868 | 9,020,023 | 343,298,108 | 1,266,240 |
| Child Support Services | 13,582,056 | 13,666,530 | 84,474 | 13,721,106 | 54,576 |
| Dept of Early Childhood | 375,176,907 | 324,548,422 | (50,628,485) | 345,774,984 | 21,226,562 |
| Environment | 31,503,356 | 32,117,937 | 614,581 | 30,882,858 | (1,235,079) |
| Homelessness And Supportive Housing | 672,019,804 | 690,299,204 | 18,279,400 | 660,614,069 | (29,685,135) |
| Human Rights Commission | 15,120,673 | 19,161,364 | 4,040,691 | 19,348,694 | 187,330 |
| Human Services | 1,124,598,739 | 1,189,907,405 | 65,308,666 | 1,211,125,305 | 21,217,900 |
| Mayor | 209,785,430 | 185,801,572 | (23,983,858) | 195,307,922 | 9,506,350 |
| Rent Arbitration Board | 16,294,283 | 17,725,223 | 1,430,940 | 14,740,863 | (2,984,360) |
| Status Of Women | 14,904,165 | 12,826,542 | (2,077,623) | 12,454,087 | (372,455) |
| **HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT Tot** | **2,805,997,258** | **2,828,086,067** | **22,088,809** | **2,847,267,996** | **19,181,929** |

**Service Area: Public Protection**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Adult Probation | 58,036,486 | 58,465,199 | 428,713 | 57,646,502 | (818,697) |
| Department Of Police Accountability | 9,776,177 | 9,990,353 | 214,176 | 9,821,191 | (169,162) |
| District Attorney | 83,984,240 | 89,813,803 | 5,829,563 | 92,210,211 | 2,396,408 |
| Emergency Management | 136,230,652 | 138,773,276 | 2,542,624 | 135,349,274 | (3,424,002) |
| Fire Department | 498,585,516 | 511,768,691 | 13,183,175 | 526,686,266 | 14,917,575 |
| Juvenile Probation | 52,535,026 | 49,262,858 | (3,272,168) | 45,301,706 | (3,961,152) |
| Police | 713,980,684 | 776,786,700 | 62,806,016 | 787,878,316 | 11,091,616 |
| Public Defender | 50,185,337 | 50,860,959 | 675,622 | 51,694,828 | 833,869 |
| Sheriff | 299,186,306 | 291,675,338 | (7,510,968) | 293,661,422 | 1,986,084 |
| Sheriff's Department Office of Inspector General | 2,511,812 | 2,264,088 | (247,724) | 2,247,052 | (17,036) |
| Superior Court | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **PUBLIC PROTECTION Total** | **1,938,375,489** | **2,012,518,209** | **74,142,720** | **2,035,553,712** | **23,035,503** |

**Service Area: Public Works, Transportation & Commerce**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Airport Commission | 1,157,030,092 | 1,305,429,570 | 148,399,478 | 1,492,725,714 | 187,296,144 |
| Board Of Appeals | 1,195,116 | 1,143,037 | (52,079) | 1,163,469 | 20,432 |
| Building Inspection | 92,844,927 | 81,343,574 | (11,501,353) | 83,030,884 | 1,687,310 |
| Economic And Workforce Development | 163,939,270 | 152,569,988 | (11,369,282) | 124,127,616 | (28,442,372) |
| Municipal Transportation Agency | 1,390,761,564 | 1,472,360,301 | 81,598,737 | 1,466,203,610 | (6,156,691) |
| Port | 193,741,078 | 150,125,276 | (43,615,802) | 151,009,533 | 884,257 |
| Public Utilities Commission | 1,652,233,924 | 1,788,716,558 | 136,482,634 | 1,791,852,788 | 3,136,230 |
| Public Works | 285,252,462 | 452,855,682 | 167,603,220 | 407,624,714 | (45,230,968) |
| Sanitation & Streets | 165,699,339 | 0 | (165,699,339) | 0 | 0 |
| **PUBLIC WORKS, TRANSPORTATION & COMMERCE Total** | **5,102,697,772** | **5,404,543,986** | **301,846,214** | **5,517,738,328** | **113,194,342** |
| **Expenditure Subtotals** | **16,606,898,476** | **17,253,858,245** | **646,959,769** | **17,083,153,751** | **(170,704,494)** |
| **Less Interdepartmental Recoveries And Transfers** | **(2,605,627,840)** | **(2,640,822,382)** | **(35,194,542)** | **(2,510,640,721)** | **130,181,661** |
| **Net** | **14,001,270,636** | **14,613,035,863** | **611,765,227** | **14,572,513,030** | **(40,522,833)** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION

**Service Area: Community Health**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Public Health** | | | | | |
| HAD Public Health Admin | 170,743,555 | 185,829,206 | 15,085,651 | 197,228,534 | 11,399,328 |
| HBH Behavioral Health | 597,626,124 | 763,085,056 | 165,458,932 | 726,621,020 | (36,464,036) |
| HGH Zuckerberg SF General | 1,152,531,025 | 1,204,368,761 | 51,837,736 | 1,191,842,289 | (12,526,472) |
| HHH Health At Home | 9,494,128 | 9,756,723 | 262,595 | 10,062,122 | 305,399 |
| HJH Jail Health | 40,755,399 | 43,101,476 | 2,346,077 | 44,625,290 | 1,523,814 |
| HLH Laguna Honda Hospital | 333,912,779 | 342,642,973 | 8,730,194 | 347,269,997 | 4,627,024 |
| HNS Health Network Services | 360,607,768 | 373,365,323 | 12,757,555 | 373,451,161 | 85,838 |
| HPC Primary Care | 120,782,475 | 140,867,961 | 20,085,486 | 143,779,795 | 2,911,834 |
| HPH Population Health Division | 211,427,582 | 173,096,917 | (38,330,665) | 175,939,574 | 2,842,657 |
| **Public Health Total** | **2,997,880,835** | **3,236,114,396** | **238,233,561** | **3,210,819,782** | **(25,294,614)** |
| **COMMUNITY HEALTH Total** | **2,997,880,835** | **3,236,114,396** | **238,233,561** | **3,210,819,782** | **(25,294,614)** |

**Service Area: Culture & Recreation**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Academy Of Sciences** | | | | | |
| SCI Academy of Sciences | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| **Academy Of Sciences Total** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |
| **Arts Commission** | | | | | |
| ART Administration | 18,223,119 | 19,171,070 | 947,951 | 6,899,892 | (12,271,178) |
| ART Civic Design | 184,763 | 180,721 | (4,042) | 185,774 | 5,053 |
| ART Community Investments | 19,197,429 | 19,252,436 | 55,007 | 18,874,884 | (377,552) |
| ART Municipal Galleries | 753,447 | 833,993 | 80,546 | 853,641 | 19,648 |
| ART Public Art & Collections | 2,352,785 | 1,254,240 | (1,098,545) | 1,846,992 | 592,752 |
| ART Street Artist Program | 208,823 | 208,823 | | 208,823 | |
| **Arts Commission Total** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |
| **Asian Art Museum** | | | | | |
| AAM Asian Art Museum | 11,192,903 | 11,481,958 | 289,055 | 11,783,496 | 301,538 |
| **Asian Art Museum Total** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |
| **Fine Arts Museum** | | | | | |
| FAM Fine Arts Museum | 21,173,515 | 23,296,340 | 2,122,825 | 22,956,079 | (340,261) |
| **Fine Arts Museum Total** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |
| **Law Library** | | | | | |
| LLB Law Library | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| **Law Library Total** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Public Library** | | | | | |
| LIB Public Library | 185,699,873 | 200,154,962 | 14,455,089 | 186,221,047 | (13,933,915) |
| **Public Library Total** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |
| **Recreation And Park Commission** | | | | | |
| REC Admin Services | (3,910,255) | (3,406,146) | 504,109 | (3,476,768) | (70,622) |
| REC Capital Division | 24,929,650 | 24,882,728 | (46,922) | 21,960,656 | (2,922,072) |
| REC Operations | 216,287,599 | 231,021,875 | 14,734,276 | 238,679,893 | 7,658,018 |
| REC Zoo | 4,000,000 | 4,000,000 | | 4,000,000 | |
| **Recreation And Park Commission Total** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **War Memorial** | | | | | |
| WAR War Memorial | 36,566,849 | 37,741,287 | 1,174,438 | 31,706,413 | (6,034,874) |
| **War Memorial Total** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |
| **CULTURE & RECREATION Total** | **546,414,509** | **579,329,632** | **32,915,123** | **551,881,761** | **(27,447,871)** |

**Service Area: General Administration & Finance**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Assessor / Recorder** | | | | | |
| ASR Administration | 6,960,705 | 7,952,237 | 991,532 | 8,151,209 | 198,972 |
| ASR Exemptions | 661,506 | 695,245 | 33,739 | 709,865 | 14,620 |
| ASR Personal Property | 3,881,493 | 3,938,669 | 57,176 | 4,039,585 | 100,916 |
| ASR Public Service | 1,824,761 | 2,521,611 | 696,850 | 2,589,832 | 68,221 |
| ASR Real Property | 14,259,464 | 14,761,251 | 501,787 | 13,986,686 | (774,565) |
| ASR Recorder | 3,415,916 | 3,351,610 | (64,306) | 3,308,870 | (42,740) |
| ASR Standards Mapping Analysis | 2,516,008 | 2,465,879 | (50,129) | 3,493,447 | 1,027,568 |
| ASR Transactions | 1,638,527 | 1,727,639 | 89,112 | 1,769,153 | 41,514 |
| **Assessor / Recorder Total** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |
| **Board Of Supervisors** | | | | | |
| BOS Assessment Appeals Board | 911,174 | 958,404 | 47,230 | 981,584 | 23,180 |
| BOS Budget & Legis Analysis | 2,979,318 | 3,083,950 | 104,632 | 3,083,950 | |
| BOS Clerk Of The Board | 5,212,045 | 5,873,550 | 661,505 | 6,013,828 | 140,278 |
| BOS Local Agncy Formation Comm | 796,077 | 349,334 | (446,743) | 353,431 | 4,097 |
| BOS Sunshine Ord Task Force | 193,874 | 196,045 | 2,171 | 200,976 | 4,931 |
| BOS Supervisors | 11,577,141 | 11,752,061 | 174,920 | 12,028,320 | 276,259 |
| BOS Youth Commission | 444,847 | 451,042 | 6,195 | 461,880 | 10,838 |
| **Board Of Supervisors Total** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |
| **City Attorney** | | | | | |
| CAT City Attorney | 103,414,220 | 108,902,751 | 5,488,531 | 113,162,269 | 4,259,518 |
| **City Attorney Total** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |
| **City Planning** | | | | | |
| CPC Administration | 18,682,379 | 19,499,430 | 817,051 | 19,376,355 | (123,075) |
| CPC Citywide Planning | 7,970,084 | 8,381,378 | 411,294 | 5,666,634 | (2,714,744) |
| CPC Community Equity | 9,420,782 | 4,922,342 | (4,498,440) | 5,029,433 | 107,091 |
| CPC Current Planning | 16,876,040 | 16,623,221 | (252,819) | 17,103,238 | 480,017 |
| CPC Environmental Planning | 7,547,817 | 7,202,762 | (345,055) | 6,495,124 | (707,638) |
| CPC Executive Office | 2,719,373 | 1,838,589 | (880,784) | 1,888,843 | 50,254 |
| CPC Zoning Admin & Compliance | 712,958 | 802,476 | 89,518 | 812,875 | 10,399 |
| **City Planning Total** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |
| **Civil Service Commission** | | | | | |
| CSC Civil Service Commission | 1,447,365 | 1,382,002 | (65,363) | 1,403,746 | 21,744 |
| **Civil Service Commission Total** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Controller** | | | | | |
| CON Accounting | 14,570,171 | 17,022,832 | 2,452,661 | 16,435,783 | (587,049) |
| CON Administration | 1,588,710 | 1,673,562 | 84,852 | 1,641,720 | (31,842) |
| CON Budget & Analysis | 3,492,856 | 3,803,083 | 310,227 | 3,829,637 | 26,554 |
| CON City Services Auditor | 26,106,129 | 26,017,618 | (88,511) | 25,800,649 | (216,969) |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Controller** | | | | | |
| CON Citywide Systems | 31,453,128 | 29,978,014 | (1,475,114) | 30,611,284 | 633,270 |
| CON Economic Analysis | 625,112 | 635,682 | 10,570 | 650,222 | 14,540 |
| CON Payroll | 3,313,902 | 3,233,643 | (80,259) | 3,404,109 | 170,466 |
| CON Public Finance | 550,878 | 956,068 | 405,190 | 978,340 | 22,272 |
| CON Refuse Rates Adm | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| **Controller Total** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |
| **Elections** | | | | | |
| REG Elections-Commission | 72,048 | 77,080 | 5,032 | 75,055 | (2,025) |
| REG Elections Services | 23,234,230 | 22,936,632 | (297,598) | 26,330,212 | 3,393,580 |
| **Elections Total** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Ethics Commission** | | | | | |
| ETH Ethics Commission | 7,586,853 | 7,228,609 | (358,244) | 8,585,226 | 1,356,617 |
| **Ethics Commission Total** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |
| **General Services Agency - City Admin** | | | | | |
| ADM Administration | 18,828,325 | 18,878,059 | 49,734 | 19,261,801 | 383,742 |
| ADM Animal Care And Control | 9,962,893 | 10,072,750 | 109,857 | 10,017,917 | (54,833) |
| ADM City Administrator Prog | 135,179,019 | 115,754,007 | (19,425,012) | 123,620,475 | 7,866,468 |
| ADM Community Invest-Infrastr | 1 | | (1) | | |
| ADM Convention Facilities Mgmt | 97,345,803 | 110,260,779 | 12,914,976 | 97,640,439 | (12,620,340) |
| ADM Entertainment Commission | 1,380,903 | 1,413,644 | 32,741 | 1,429,714 | 16,070 |
| ADM Internal Services | 334,045,956 | 324,352,707 | (9,693,249) | 337,516,195 | 13,163,488 |
| ADM Medical Examiner | 13,889,027 | 13,920,268 | 31,241 | 13,649,398 | (270,870) |
| **General Services Agency - City Admin Total** | **610,631,927** | **594,652,214** | **(15,979,713)** | **603,135,939** | **8,483,725** |
| **General Services Agency - Technology** | | | | | |
| DT Administration | 54,221,686 | 63,114,949 | 8,893,263 | 63,441,564 | 326,615 |
| DT Capital And Equipment | 2,700,000 | 505,000 | (2,195,000) | 500,000 | (5,000) |
| DT Communications | 6,769,698 | 9,201,236 | 2,431,538 | 7,241,724 | (1,959,512) |
| DT Cybersecurity | 12,126,319 | 13,074,582 | 948,263 | 13,434,010 | 359,428 |
| DT Enterprise Applications | 7,242,552 | 7,405,111 | 162,559 | 7,461,196 | 56,085 |
| DT Infrastructure & Operations | 28,285,776 | 29,990,834 | 1,705,058 | 32,336,234 | 2,345,400 |
| DT Innovation | 761,238 | 721,363 | (39,875) | 707,286 | (14,077) |
| DT JUSTIS | 3,012,433 | 3,183,765 | 171,332 | 3,087,679 | (96,086) |
| DT PMO | 3,186,545 | 2,793,202 | (393,343) | 2,862,056 | 68,854 |
| DT Public Safety | 17,808,738 | 17,913,652 | 104,914 | 18,545,158 | 631,506 |
| DT Rate Model Usage | 6,491,734 | 8,774,278 | 2,282,544 | 9,317,427 | 543,149 |
| DT Support Services | 10,812,981 | 10,593,885 | (219,096) | 12,084,791 | 1,490,906 |
| **General Services Agency - Technology Total** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |
| **Health Service System** | | | | | |
| HSS Health Service System | 13,550,734 | 13,862,082 | 311,348 | 13,951,317 | 89,235 |
| **Health Service System Total** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Human Resources** | | | | | |
| HRD Administration | 9,585,625 | 7,325,573 | (2,260,052) | 6,379,558 | (946,015) |
| HRD Employee Relations | 4,969,260 | 7,812,553 | 2,843,293 | 4,827,108 | (2,985,445) |
| HRD Equal Emplymt Opportunity | 8,132,608 | 9,206,806 | 1,074,198 | 9,989,846 | 783,040 |
| HRD Recruit-Assess-Client Svc | 12,517,853 | 12,810,037 | 292,184 | 13,680,426 | 870,389 |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Human Resources** | | | | | |
| HRD Workers Compensation | 100,709,000 | 103,536,000 | 2,827,000 | 107,584,003 | 4,048,003 |
| HRD Workforce Development | 6,770,180 | 10,874,378 | 4,104,198 | 8,142,746 | (2,731,632) |
| **Human Resources Total** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |
| **Mayor** | | | | | |
| MYR Office Of The Mayor | 10,265,452 | 10,893,489 | 628,037 | 11,206,215 | 312,726 |
| **Mayor Total** | **10,265,452** | **10,893,489** | **628,037** | **11,206,215** | **312,726** |
| **Retirement System** | | | | | |
| RET Administration | 13,857,298 | 15,027,789 | 1,170,491 | 15,294,891 | 267,102 |
| RET Health Care Trust | 1,633,350 | 1,688,430 | 55,080 | 1,688,430 | |
| RET Investment | 11,089,170 | 13,233,004 | 2,143,834 | 13,581,717 | 348,713 |
| RET Retirement Services | 14,918,817 | 19,598,130 | 4,679,313 | 21,518,224 | 1,920,094 |
| RET SF Deferred Comp Program | 1,598,226 | 1,932,150 | 333,924 | 2,021,658 | 89,508 |
| **Retirement System Total** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |
| **Treasurer/Tax Collector** | | | | | |
| TTX Collection | 28,001,055 | 28,511,518 | 510,463 | 28,893,682 | 382,164 |
| TTX Impact | 4,202,545 | 6,241,748 | 2,039,203 | 4,245,735 | (1,996,013) |
| TTX Management | 8,281,630 | 7,924,894 | (356,736) | 8,021,052 | 96,158 |
| TTX Treasury | 7,409,473 | 7,501,744 | 92,271 | 7,583,078 | 81,334 |
| **Treasurer/Tax Collector Total** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |
| **GENERAL ADMINISTRATION & FINANCE Total** | **1,360,201,794** | **1,383,958,085** | **23,756,291** | **1,404,299,448** | **20,341,363** |

**Service Area: General City Responsibilities**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **General City Responsibility** | | | | | |
| GEN General City Responsibility | 1,855,330,819 | 1,809,307,870 | (46,022,949) | 1,515,592,724 | (293,715,146) |
| **General City Responsibility Total** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |
| **GENERAL CITY RESPONSIBILITIES Total** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

**Service Area: Human Welfare & Neighborhood Development**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Children; Youth & Their Families** | | | | | |
| CHF Children;Youth & Families | 333,011,845 | 342,031,868 | 9,020,023 | 343,298,108 | 1,266,240 |
| **Children; Youth & Their Families Total** | **333,011,845** | **342,031,868** | **9,020,023** | **343,298,108** | **1,266,240** |
| **Child Support Services** | | | | | |
| CSS Child Support Services | 13,582,056 | 13,666,530 | 84,474 | 13,721,106 | 54,576 |
| **Child Support Services Total** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Dept of Early Childhood** | | | | | |
| DEC Children & Families Commsn | 27,305,805 | 25,414,037 | (1,891,768) | 21,794,635 | (3,619,402) |
| DEC Early Care & Education | 347,871,102 | 299,134,385 | (48,736,717) | 323,980,349 | 24,845,964 |
| **Dept of Early Childhood Total** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |
| **Environment** | | | | | |
| ENV Environment | 31,503,356 | 32,117,937 | 614,581 | 30,882,858 | (1,235,079) |
| **Environment Total** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |
| **Homelessness And Supportive Housing** | | | | | |
| HOM ADMINISTRATION | 20,987,547 | 24,102,414 | 3,114,867 | 24,851,093 | 748,679 |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Homelessness And Supportive Housing** | | | | | |
| HOM PROGRAMS | 651,032,257 | 666,196,790 | 15,164,533 | 635,762,976 | (30,433,814) |
| **Homelessness And Supportive Housing Total** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |
| **Human Rights Commission** | | | | | |
| HRC Human Rights Commission | 15,120,673 | 19,161,364 | 4,040,691 | 19,348,694 | 187,330 |
| **Human Rights Commission Total** | **15,120,673** | **19,161,364** | **4,040,691** | **19,348,694** | **187,330** |
| **Human Services** | | | | | |
| HSA Admin Support (HSA) | 150,241,184 | 173,893,002 | 23,651,818 | 174,275,373 | 382,371 |
| HSA Benefits & Family Support | 491,192,442 | 526,758,137 | 35,565,695 | 523,173,561 | (3,584,576) |
| HSA Disability & Aging Svc | 483,165,113 | 489,256,266 | 6,091,153 | 513,676,371 | 24,420,105 |
| **Human Services Total** | **1,124,598,739** | **1,189,907,405** | **65,308,666** | **1,211,125,305** | **21,217,900** |
| **Mayor** | | | | | |
| MYR Housing & Community Dev | 209,785,430 | 185,801,572 | (23,983,858) | 195,307,922 | 9,506,350 |
| **Mayor Total** | **209,785,430** | **185,801,572** | **(23,983,858)** | **195,307,922** | **9,506,350** |
| **Rent Arbitration Board** | | | | | |
| RNT Rent Arbitration Board | 16,294,283 | 17,725,223 | 1,430,940 | 14,740,863 | (2,984,360) |
| **Rent Arbitration Board Total** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |
| **Status Of Women** | | | | | |
| WOM Status Of Women | 14,904,165 | 12,826,542 | (2,077,623) | 12,454,087 | (372,455) |
| **Status Of Women Total** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |
| **HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT Tot** | **2,805,997,258** | **2,828,086,067** | **22,088,809** | **2,847,267,996** | **19,181,929** |

**Service Area: Public Protection**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Adult Probation** | | | | | |
| ADP Adult Probation | 58,036,486 | 58,465,199 | 428,713 | 57,646,502 | (818,697) |
| **Adult Probation Total** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |
| **Department Of Police Accountability** | | | | | |
| DPA Police Accountabilty | 9,776,177 | 9,990,353 | 214,176 | 9,821,191 | (169,162) |
| **Department Of Police Accountability Total** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |
| **District Attorney** | | | | | |
| DAT District Attorney | 83,984,240 | 89,813,803 | 5,829,563 | 92,210,211 | 2,396,408 |
| **District Attorney Total** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |
| **Emergency Management** | | | | | |
| DEM Administration | 39,231,514 | 36,953,586 | (2,277,928) | 37,852,500 | 898,914 |
| DEM Emergency Communications | 43,976,786 | 46,827,402 | 2,850,616 | 47,991,678 | 1,164,276 |
| DEM Emergency Services | 10,720,460 | 15,679,859 | 4,959,399 | 10,212,436 | (5,467,423) |
| DEM Homeland Security Grants | 42,301,892 | 39,312,429 | (2,989,463) | 39,292,660 | (19,769) |
| **Emergency Management Total** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |
| **Fire Department** | | | | | |
| FIR Administration | 31,353,867 | 31,278,344 | (75,523) | 34,581,794 | 3,303,450 |
| FIR Airport | 33,198,885 | 34,762,696 | 1,563,811 | 36,032,929 | 1,270,233 |
| FIR Capital Project & Grants | 1,987,564 | 2,109,442 | 121,878 | 2,434,914 | 325,472 |
| FIR Fireboat | 3,845,642 | 4,016,923 | 171,281 | 4,198,887 | 181,964 |
| FIR Investigation | 3,191,204 | 3,287,701 | 96,497 | 3,372,011 | 84,310 |
| FIR Nert | 340,247 | 346,946 | 6,699 | 352,901 | 5,955 |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Fire Department** | | | | | |
| FIR Operations | 368,461,547 | 373,817,138 | 5,355,591 | 384,445,427 | 10,628,289 |
| FIR Prevention | 21,953,052 | 24,062,265 | 2,109,213 | 24,423,755 | 361,490 |
| FIR Support Services | 29,613,874 | 33,326,041 | 3,712,167 | 31,985,380 | (1,340,661) |
| FIR Training | 4,639,634 | 4,761,195 | 121,561 | 4,858,268 | 97,073 |
| **Fire Department Total** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |
| **Juvenile Probation** | | | | | |
| JUV Children'S Baseline | 20,892 | | (20,892) | | |
| JUV Community Investments | | 5,835,081 | 5,835,081 | 5,547,093 | (287,988) |
| JUV General | 21,418,891 | 15,391,945 | (6,026,946) | 13,492,326 | (1,899,619) |
| JUV Juvenile Hall | 18,083,548 | 18,795,614 | 712,066 | 17,903,041 | (892,573) |
| JUV Probation Services | 13,011,695 | 9,240,218 | (3,771,477) | 8,359,246 | (880,972) |
| **Juvenile Probation Total** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |
| **Police** | | | | | |
| POL Admin | 138,932,764 | 153,788,691 | 14,855,927 | 143,884,621 | (9,904,070) |
| POL - Airport | 73,661,810 | 79,869,416 | 6,207,606 | 82,279,102 | 2,409,686 |
| POL - FOB - Field Operations | 454,566,348 | 493,125,633 | 38,559,285 | 509,395,989 | 16,270,356 |
| POL - SOB - Special Operations | 46,819,762 | 50,002,960 | 3,183,198 | 52,318,604 | 2,315,644 |
| **Police Total** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |
| **Public Defender** | | | | | |
| PDR Public Defender | 50,185,337 | 50,860,959 | 675,622 | 51,694,828 | 833,869 |
| **Public Defender Total** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |
| **Sheriff** | | | | | |
| SHF Administration | 60,284,357 | 67,320,119 | 7,035,762 | 66,272,309 | (1,047,810) |
| SHF Custody | 148,284,027 | 138,940,473 | (9,343,554) | 141,022,526 | 2,082,053 |
| SHF Field | 74,501,769 | 74,432,606 | (69,163) | 75,277,075 | 844,469 |
| SHF Planning | 16,116,153 | 10,982,140 | (5,134,013) | 11,089,512 | 107,372 |
| **Sheriff Total** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |
| **Sheriff's Department Office of Inspector General** | | | | | |
| SDA Inspector General | 2,060,179 | 1,807,137 | (253,042) | 1,780,500 | (26,637) |
| SDA Sheriff Oversight | 451,633 | 456,951 | 5,318 | 466,552 | 9,601 |
| **Sheriff's Department Office of Inspector General Total** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Superior Court** | | | | | |
| CRT Superior Court | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **Superior Court Total** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **PUBLIC PROTECTION Total** | **1,938,375,489** | **2,012,518,209** | **74,142,720** | **2,035,553,712** | **23,035,503** |

**Service Area: Public Works, Transportation & Commerce**

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Airport Commission** | | | | | |
| AIR Airport Director | 9,023,494 | 9,142,274 | 118,780 | 9,468,694 | 326,420 |
| AIR Bureau Of Admin & Policy | 29,574,462 | 29,570,940 | (3,522) | 31,846,599 | 2,275,659 |
| AIR Capital Projects | 91,229,001 | 53,385,000 | (37,844,001) | 53,385,000 | |
| AIR Chief Development Office | 14,143,018 | 13,305,526 | (837,492) | 18,780,356 | 5,474,830 |
| AIR Chief Information Office | 38,725,352 | 43,791,298 | 5,065,946 | 46,635,296 | 2,843,998 |
| AIR Chief Operating Office | 16,812,553 | 18,390,578 | 1,578,025 | 18,721,057 | 330,479 |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Airport Commission** | | | | | |
| AIR Commercial Office | 44,291,867 | 47,162,215 | 2,870,348 | 42,240,692 | (4,921,523) |
| AIR External Affairs | 9,856,598 | 10,231,954 | 375,356 | 10,505,325 | 273,371 |
| AIR Facilities | 229,031,666 | 236,856,460 | 7,824,794 | 244,887,213 | 8,030,753 |
| AIR Facilities; Maintenance | 15,000,000 | 15,750,000 | 750,000 | 15,750,000 | |
| AIR Finance Office | 485,233,832 | 626,087,155 | 140,853,323 | 539,044,052 | (87,043,103) |
| AIR Fire Bureau | 1,357,165 | 1,398,356 | 41,191 | 1,036,411 | (361,945) |
| AIR General | 39,611,713 | 53,418,463 | 13,806,750 | 303,591,382 | 250,172,919 |
| AIR Operations & Security | 116,994,854 | 128,536,247 | 11,541,393 | 138,501,964 | 9,965,717 |
| AIR Planning Division | 12,923,245 | 15,513,711 | 2,590,466 | 15,811,702 | 297,991 |
| AIR Police Bureau | 3,221,272 | 2,889,393 | (331,879) | 2,519,971 | (369,422) |
| **Airport Commission Total** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |
| **Board Of Appeals** | | | | | |
| BOA Board of Appeals | 1,195,116 | 1,143,037 | (52,079) | 1,163,469 | 20,432 |
| **Board Of Appeals Total** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Building Inspection** | | | | | |
| DBI AdminIstration | 26,710,524 | 23,939,764 | (2,770,760) | 24,287,004 | 347,240 |
| DBI Inspection Services | 46,817,781 | 37,686,001 | (9,131,780) | 38,457,191 | 771,190 |
| DBI Permit Services | 19,316,622 | 19,717,809 | 401,187 | 20,286,689 | 568,880 |
| **Building Inspection Total** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Economic And Workforce Development** | | | | | |
| ECN Economic and Workforce Dev | (4,891) | | 4,891 | (1,000) | (1,000) |
| ECN Economic Development | 91,579,516 | 82,930,337 | (8,649,179) | 56,751,671 | (26,178,666) |
| ECN Film Commission | 1,225,000 | 1,575,000 | 350,000 | 1,600,000 | 25,000 |
| ECN Office of Small Business | 3,724,316 | 3,842,016 | 117,700 | 3,788,944 | (53,072) |
| ECN Real Estate Development | 15,218,295 | 15,261,206 | 42,911 | 15,349,101 | 87,895 |
| ECN Workforce Development | 52,197,034 | 48,961,429 | (3,235,605) | 46,638,900 | (2,322,529) |
| **Economic And Workforce Development Total** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |
| **Municipal Transportation Agency** | | | | | |
| MTAAW Agency-wide | 121,906,815 | 206,078,875 | 84,172,060 | 134,274,434 | (71,804,441) |
| MTABD Board Of Directors | 675,178 | 685,495 | 10,317 | 703,357 | 17,862 |
| MTACC CV-Captl Progr & Constr | 46,132,928 | 68,379,051 | 22,246,123 | 111,119,535 | 42,740,484 |
| MTACO Communications | 8,345,324 | 8,313,399 | (31,925) | 8,451,913 | 138,514 |
| MTAED Executive Director | 7,686,570 | 8,909,648 | 1,223,078 | 9,126,430 | 216,782 |
| MTAFA Fit Finance & Info Tech | 121,601,387 | 95,567,302 | (26,034,085) | 96,163,743 | 596,441 |
| MTAGA Government Affairs | 2,143,042 | 2,282,841 | 139,799 | 2,346,741 | 63,900 |
| MTAHR Human Resources | 30,964,818 | 31,154,816 | 189,998 | 31,754,582 | 599,766 |
| MTAPA Policy & Administration | 452,437 | | (452,437) | | |
| MTASA Safety | 7,558,685 | 7,646,796 | 88,111 | 7,798,535 | 151,739 |
| MTASS Sustainable Streets | 220,198,406 | 223,487,303 | 3,288,897 | 229,903,869 | 6,416,566 |
| MTAST Chief Strategy Office | | 26,036,469 | 26,036,469 | 26,771,695 | 735,226 |
| MTATS Transit Svc Division | 783,308,057 | 753,965,600 | (29,342,457) | 767,839,569 | 13,873,969 |
| MTATZ Taxi & Accessible Svc | 39,787,917 | 39,852,706 | 64,789 | 39,949,207 | 96,501 |
| **Municipal Transportation Agency Total** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |
| **Port** | | | | | |
| PRT Engineering | 7,047,185 | 7,298,224 | 251,039 | 7,520,547 | 222,323 |

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

| Department & Division | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| **Port** | | | | | |
| PRT Executive | 8,810,113 | 8,927,105 | 116,992 | 9,043,134 | 116,029 |
| PRT Finance And Administration | 32,500,926 | 35,149,829 | 2,648,903 | 37,415,431 | 2,265,602 |
| PRT Maintenance | 22,934,916 | 24,242,772 | 1,307,856 | 23,592,681 | (650,091) |
| PRT Maritime | 13,762,788 | 14,313,579 | 550,791 | 14,740,731 | 427,152 |
| PRT Planning & Environment | 3,043,955 | 3,161,954 | 117,999 | 3,224,779 | 62,825 |
| PRT Port Commission (Portwide) | 87,341,197 | 38,164,532 | (49,176,665) | 34,567,698 | (3,596,834) |
| PRT Real Estate & Development | 18,299,998 | 18,867,281 | 567,283 | 20,904,532 | 2,037,251 |
| **Port Total** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |
| **Public Utilities Commission** | | | | | |
| HHP CleanPowerSF | 315,749,958 | 369,554,174 | 53,804,216 | 369,554,174 | |
| HHP Hetch Hetchy Water & Power | 266,011,702 | 315,158,785 | 49,147,083 | 315,143,284 | (15,501) |
| PUB Public Utilities Bureaus | 696,138 | 1,193,883 | 497,745 | 1,179,203 | (14,680) |
| WTR Water Enterprise | 663,662,687 | 674,483,432 | 10,820,745 | 675,394,298 | 910,866 |
| WWE Wastewater Enterprise | 406,113,439 | 428,326,284 | 22,212,845 | 430,581,829 | 2,255,545 |
| **Public Utilities Commission Total** | **1,652,233,924** | **1,788,716,558** | **136,482,634** | **1,791,852,788** | **3,136,230** |
| **Public Works** | | | | | |
| DPW Administration | 18,058,209 | (8,966,717) | (27,024,926) | (5,290,601) | 3,676,116 |
| DPW Buildings | 30,608,708 | 47,640,791 | 17,032,083 | 31,397,054 | (16,243,737) |
| DPW Infrastructure | 179,303,469 | 177,138,149 | (2,165,320) | 149,943,994 | (27,194,155) |
| DPW Operations | 56,850,643 | 236,630,870 | 179,780,227 | 231,153,188 | (5,477,682) |
| DPW Public Works Oversight | 431,433 | 412,589 | (18,844) | 421,079 | 8,490 |
| **Public Works Total** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |
| **Sanitation & Streets** | | | | | |
| SAS Administration | 6,709,428 | | (6,709,428) | | |
| SAS Operations | 158,573,222 | | (158,573,222) | | |
| SAS Sanitation & Str Oversight | 416,689 | | (416,689) | | |
| **Sanitation & Streets Total** | **165,699,339** | **0** | **(165,699,339)** | **0** | **0** |
| **PUBLIC WORKS, TRANSPORTATION & COMMERCE Total** | **5,102,697,772** | **5,404,543,986** | **301,846,214** | **5,517,738,328** | **113,194,342** |
| **Expenditure Subtotals** | **16,606,898,476** | **17,253,858,245** | **646,959,769** | **17,083,153,751** | **(170,704,494)** |
| **Less Interdepartmental Recoveries And Transfers** | **(2,605,627,840)** | **(2,640,822,382)** | **(35,194,542)** | **(2,510,640,721)** | **130,181,661** |
| **Net** | **14,001,270,636** | **14,613,035,863** | **611,765,227** | **14,572,513,030** | **(40,522,833)** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# AUTHORIZED POSITIONS, GRAND RECAP DETAIL

| | Position Detail | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|---|
| Operating | Permanent | 35,656.2 | 36,298.9 | 642.7 | 36,388.8 | 89.9 |
| | Temporary | 1,103.74 | 979.66 | (124.08) | 924.16 | (55.49) |
| Non-Operating | Capital/Other | 2,698.25 | 2,791.02 | 92.77 | 2,799.84 | 8.82 |
| | Grant | 342.56 | 399.7 | 57.14 | 394.48 | (5.22) |
| **Authorized Positions Total** | | **39,800.74** | **40,469.28** | **668.54** | **40,507.28** | **38.01** |
| Unfunded Positions | Attrition Savings | (3,503.29) | (3,810.46) | (307.17) | (3,732.9) | 77.56 |
| | Capital/Other | (3,090.25) | (3,183.02) | (92.77) | (3,191.84) | (8.82) |
| **Unfunded Positions Total** | | **(6,593.54)** | **(6,993.48)** | **(399.94)** | **(6,924.74)** | **68.74** |
| **Net Funded Positions** | | **33,207.2** | **33,475.79** | **268.59** | **33,582.54** | **106.75** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA AND DEPARTMENT TITLE

**Service Area: A Public Protection**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Adult Probation | 148.54 | 146.57 | (1.97) | 142.52 | (4.05) |
| Department Of Police Accountability | 43.17 | 40.95 | (2.22) | 40.85 | (0.10) |
| District Attorney | 283.24 | 296.03 | 12.79 | 295.94 | (0.09) |
| Emergency Management | 294.67 | 312.92 | 18.24 | 313.02 | 0.10 |
| Fire Department | 1,801.46 | 1,807.83 | 6.38 | 1,828.16 | 20.33 |
| Juvenile Probation | 173.54 | 175.39 | 1.85 | 174.33 | (1.06) |
| Police | 2,849.36 | 2,944.30 | 94.94 | 2,950.58 | 6.28 |
| Public Defender | 209.60 | 208.01 | (1.59) | 204.09 | (3.92) |
| Sheriff | 1,001.89 | 995.57 | (6.31) | 999.15 | 3.58 |
| Sheriff's Department Office of Inspector General | 10.20 | 6.87 | (3.33) | 6.33 | (0.54) |
| **Service Area: A Total** | **6,815.66** | **6,934.45** | **118.79** | **6,954.98** | **20.52** |

**Service Area: B Public Works, Transportation & Commerce**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Airport Commission | 1,584.17 | 1,681.63 | 97.45 | 1,721.47 | 39.84 |
| Board Of Appeals | 4.22 | 4.25 | 0.03 | 4.25 | (0.00) |
| Building Inspection | 266.94 | 269.24 | 2.31 | 268.45 | (0.79) |
| Economic And Workforce Development | 112.50 | 116.58 | 4.07 | 115.27 | (1.31) |
| Municipal Transportation Agency | 5,806.17 | 5,649.98 | (156.20) | 5,614.66 | (35.31) |
| Port | 249.47 | 258.97 | 9.49 | 257.73 | (1.24) |
| Public Utilities Commission | 1,718.39 | 1,723.51 | 5.11 | 1,726.29 | 2.78 |
| Public Works | 545.97 | 1,171.51 | 625.54 | 1,171.51 | 0.00 |
| Sanitation & Streets | 581.79 | 0.00 | (581.79) | 0.00 | 0.00 |
| **Service Area: B Total** | **10,869.64** | **10,875.66** | **6.02** | **10,879.62** | **3.96** |

**Service Area: C Human Welfare & Neighborhood Development**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Children; Youth & Their Families | 67.80 | 70.79 | 2.98 | 71.05 | 0.26 |
| Child Support Services | 66.23 | 64.12 | (2.12) | 63.47 | (0.64) |
| Dept of Early Childhood | 64.17 | 65.96 | 1.79 | 65.96 | 0.00 |
| Environment | 80.38 | 80.89 | 0.51 | 81.13 | 0.23 |
| Homelessness And Supportive Housing | 228.69 | 255.34 | 26.65 | 263.83 | 8.49 |
| Human Rights Commission | 26.72 | 32.10 | 5.38 | 32.12 | 0.02 |
| Human Services | 2,250.43 | 2,278.43 | 28.00 | 2,296.91 | 18.48 |
| Mayor | 39.04 | 40.22 | 1.18 | 40.24 | 0.02 |
| Rent Arbitration Board | 49.81 | 49.88 | 0.08 | 49.88 | (0.01) |
| Status Of Women | 12.02 | 10.09 | (1.94) | 10.09 | 0.00 |
| **Service Area: C Total** | **2,885.30** | **2,947.82** | **62.52** | **2,974.68** | **26.86** |

**Service Area: D Community Health**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Public Health | 7,739.48 | 7,733.04 | (6.44) | 7,771.60 | 38.56 |
| **Service Area: D Total** | **7,739.48** | **7,733.04** | **(6.44)** | **7,771.60** | **38.56** |

# FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA AND DEPARTMENT TITLE, *Continued*

**Service Area: E Culture & Recreation**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Academy Of Sciences | 12.12 | 13.35 | 1.23 | 13.35 | (0.00) |
| Arts Commission | 27.53 | 29.79 | 2.26 | 29.33 | (0.46) |
| Asian Art Museum | 52.25 | 52.91 | 0.66 | 52.90 | (0.01) |
| Fine Arts Museum | 107.48 | 108.17 | 0.69 | 108.14 | (0.03) |
| Law Library | 2.35 | 2.38 | 0.04 | 2.38 | (0.00) |
| Public Library | 706.81 | 720.92 | 14.11 | 723.56 | 2.64 |
| Recreation And Park Commission | 947.26 | 988.91 | 41.64 | 997.41 | 8.50 |
| War Memorial | 67.57 | 67.95 | 0.38 | 67.90 | (0.05) |
| **Service Area: E Total** | **1,923.37** | **1,984.38** | **61.01** | **1,994.96** | **10.58** |

**Service Area: F General Administration & Finance**

| Department | 2022-2023 Budget | 2023-2024 Proposed | Changes from 2022-2023 | 2024-2025 Proposed | Changes from 2023-2024 |
|---|---|---|---|---|---|
| Assessor / Recorder | 170.71 | 171.42 | 0.70 | 177.21 | 5.79 |
| Board Of Supervisors | 90.54 | 89.49 | (1.05) | 89.49 | (0.01) |
| City Attorney | 320.28 | 316.71 | (3.57) | 317.28 | 0.57 |
| City Planning | 200.39 | 186.38 | (14.01) | 185.27 | (1.11) |
| Civil Service Commission | 6.00 | 5.26 | (0.74) | 5.24 | (0.02) |
| Controller | 248.91 | 251.14 | 2.23 | 252.08 | 0.94 |
| Elections | 58.42 | 55.11 | (3.30) | 59.07 | 3.96 |
| Ethics Commission | 31.43 | 28.80 | (2.64) | 18.84 | (9.96) |
| General Services Agency - City Admin | 978.59 | 978.87 | 0.29 | 980.94 | 2.07 |
| General Services Agency - Technology | 251.65 | 259.50 | 7.85 | 261.28 | 1.77 |
| Health Service System | 49.20 | 47.67 | (1.53) | 47.65 | (0.02) |
| Human Resources | 193.18 | 208.75 | 15.57 | 203.72 | (5.03) |
| Mayor | 43.11 | 43.62 | 0.51 | 43.60 | (0.02) |
| Retirement System | 123.85 | 154.22 | 30.37 | 163.62 | 9.40 |
| Treasurer/Tax Collector | 207.49 | 203.49 | (4.00) | 201.42 | (2.07) |
| **Service Area: F Total** | **2,973.75** | **3,000.45** | **26.70** | **3,006.71** | **6.26** |
| **Report Grand Total** | **33,207.20** | **33,475.79** | **268.59** | **33,582.54** | **106.75** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# DEPARTMENT BUDGETS



# ACADEMY OF SCIENCES

## MISSION

The Academy of Sciences (The Academy) is an aquarium, planetarium, rainforest, and natural history museum in the heart of San Francisco's Golden Gate Park. The Academy's mission is to regenerate the natural world through science, learning, and collaboration. It is a leading institution for biodiversity research and exploration, environmental education, and sustainability across the globe. For more information about this department's services, please visit **calacademy.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $7.5 million for the Academy of Science is approximately $0.04 million, or 0.5 percent, higher than the FY 2022-23 budget. This is primarily due to reduced reimbursements to the Academy offset by increased costs in salaries and benefits. The FY 2024-25 proposed budget of $7.3 million is $0.1 million, or 1.8 percent, lower than the FY 2023-24 proposed budget. This change is primarily due one-time capital funding in FY 2023-24.

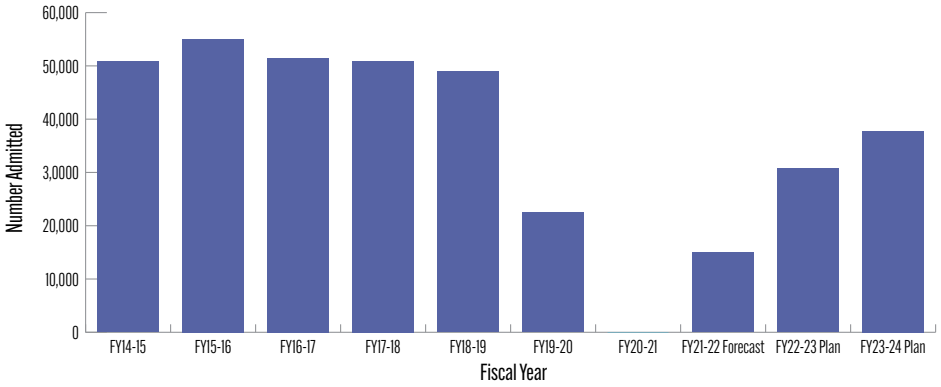
### Philanthropic Endeavors

The Academy of Science's fundraising efforts are focused on major initiatives such as Coral Reefs, California & Tropical Island Biodiversity, and Museum Accessibility. These initiatives align with the Academy's mission and leverage exhibits within the museum to inspire better understanding and regeneration of the natural world.

### Exhibits

The Academy's exhibits and seasonal festivals bring science and nature to life for visitors of all ages. Public engagement specialists orchestrate more than 30 interactive presentations and activities throughout the Academy every day to connect guests with science concepts and ideas. The Academy's team has increased the number of online experiences to aid in distance

**STUDENTS ADMITTED FREE.** *The Academy continues to expand its free admission program for San Francisco school groups.*



learning and informal science education, and will continue to bring back in-person experiences as well.

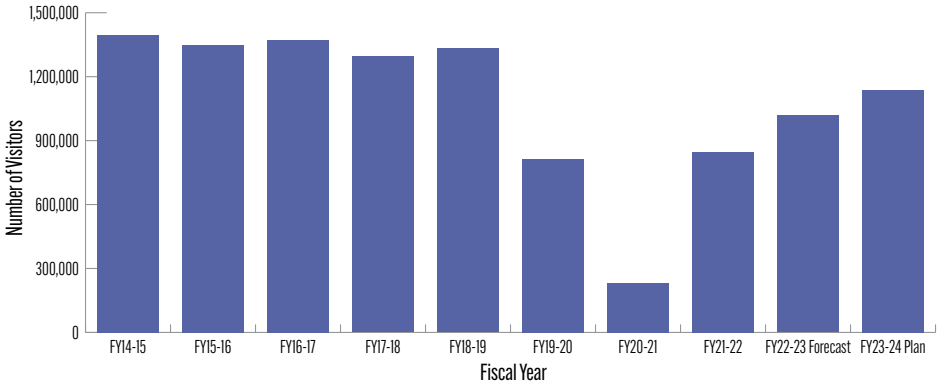
## Capital Investment

The Mayor's proposed budget invests in facilities maintenance, building projects, and stationary engineers to keep Steinhart Aquarium in working order and ensure a safe environment for staff, visitors, and live animals. This investment in preventative maintenance will decrease future facilities' maintenance costs and represents an investment in City resources.

## Accessibility

The "Academy for All" initiative currently serves children and their families annually through free and low-cost programs including free admission days, free field trips, and special programs targeting youth from backgrounds traditionally underrepresented in STEM fields. The Academy is also a proud participant in the Mayor's Museums for All initiative and a partner with the ARC of San Francisco and AccessSFUSD. From toddlers to young adults, the Academy provides pathways for discovery, learning, and workforce development.

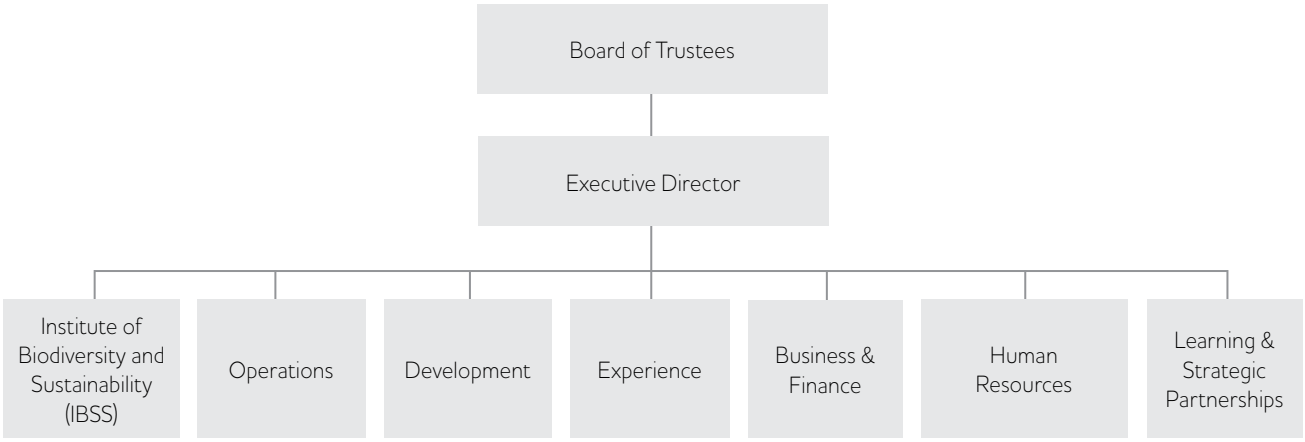
**NUMBER OF VISITORS.**
*On average, the Academy hosts over 1 million visitors each year.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Educate and inspire the world | | | | | |
| Number of visitors | 770,160 | 1,017,648 | 1,059,983 | 1,093,000 | 115,000 |
| Percentage of staff who commute sustainably to the Academy | 25% | 18% | 30% | 20% | 25% |
| Recycling rate of Academy waste | 74% | 64% | 70% | 70% | 70% |
| Ensure unencumbered access to science learning experiences | | | | | |
| City cost per visitor (SCI) | $7.2 | $7.3 | $5.4 | $6.8 | $6.8 |
| Maintain the Steinhart aquarium as a world class leading aquarium | | | | | |
| Number of public floor visitor engagements with education staff | 1,176,085 | 1,650,000 | 1,500,000 | 2,000,000 | 2,200,000 |
| Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better | 97% | 97% | 97% | 97% | 97% |
| Promote workforce inclusivity | | | | | |
| Percent of management positions held by women | 62% | 62% | 58% | 64% | 64% |
| Provide STEM education opportunities to all members of the community | | | | | |
| Number of Careers in Science Program interns | 37 | 43 | 50 | 45 | 45 |
| Number of hours worked by Careers in Science interns | 4,515 | 3,294 | 7,000 | 5,700 | 5,700 |
| Number of school-aged children participating in an Academy educational program | 299,567 | 217,830 | 305,000 | 200,000 | 200,000 |

# ORGANIZATIONAL STRUCTURE: ACADEMY OF SCIENCES




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 12.12 | 13.35 | 1.23 | 13.35 | (0.00) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **12.12** | **13.35** | **1.23** | **13.35** | **(0.00)** |
| **Sources** | | | | | |
| General Fund | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| **Sources Total** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 1,638,538 | 1,839,159 | 200,621 | 1,888,163 | 49,004 |
| Mandatory Fringe Benefits | 632,759 | 679,209 | 46,450 | 694,825 | 15,616 |
| Non-Personnel Services | 1,499,468 | 1,215,448 | (284,020) | 1,140,081 | (75,367) |
| Capital Outlay | 981,598 | 919,021 | (62,577) | 368,782 | (550,239) |
| Services Of Other Depts | 2,669,982 | 2,807,648 | 137,666 | 3,237,540 | 429,892 |
| **Uses Total** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |
| **Uses - By Division Description** | | | | | |
| SCI Academy of Sciences | 7,422,345 | 7,460,485 | 38,140 | 7,329,391 | (131,094) |
| **Uses by Division Total** | **7,422,345** | **7,460,485** | **38,140** | **7,329,391** | **(131,094)** |

# ADULT PROBATION

## MISSION

The mission of the Adult Probation Department (ADP) is to protect and serve the community, further justice, inspire change, and prioritize racial equity. ADP collaborates with the courts and numerous partners and community-based organizations, and provides evidence-based supervision and holistic and client-centered services. ADP values the diversity of its clients and invests in their success by providing a continuum of integrated services designed to address individual needs and help clients permanently exit the criminal justice system. ADP offers its reentry services to all justice-involved individuals, not just those on formal supervision. For more information about this department's services, please visit **sf.gov/departments/adult-probation-department**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $58.5 million for the Adult Probation Department $0.4 million, or 0.7 percent, higher than FY 2022-23 budget. This is primarily due to on-going investments in re-entry services including transitional housing and behavioral health treatment programs. The FY 2024-25 proposed budget of $57.6 million is $0.8 million, or 1.4 percent lower than the FY 2023-24 proposed budget. This change is due to one-time funding for community programs in FY 2023-24.

### Restoring Vibrancy in San Francisco through Improved Public Safety

Adult Probation Department's core functions of supervision, investigations and re-entry are crucial to improved public safety. Through collaboration with City and community partners, ADP provides transitional housing and supportive services to justice-involved adults. Supportive services include employment, medication management, drug treatment and case management. The Mayor's proposed budget includes $3.7 million in grants to community-based organization funding to preserve these services.

The proposed budget also continues to invest $3.5 million annually to support a treatment and transitional housing program for justice-involved, un-housed individuals with 75 units of transitional housing. The project is a partnership between the Department of Public Health and ADP. In addition to transitional housing, participants have access to on-site wraparound services, including outpatient mental health and substance disorder treatment. Participants will also have access to case management, medication management and support groups.

The proposed budget also includes $3.3 million annually in continued funding for the department's abstinence-based Treatment Recovery and Prevention (TRP) program. The program is a peer-led, abstinence-based, therapeutic teaching community and transitional housing program offering 105 beds.

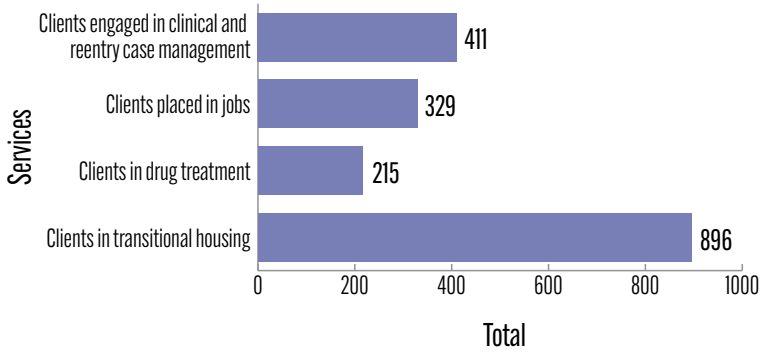
In addition to housing, programs are designed to offer continuum of care, including detox, peer-led services, and cognitive behavioral interventions. The TRP also extends the hours of ADP's Community Assessment and Services Center ensure that residents have the help they need at any hour.

## Prioritizing Equity

ADP will continue to implement its Racial Equity Action Plan through various initiatives. In FY 2023-24, ADP will expand services through the development of new LGBTQ+ and Immigrant programs.

The department will participate in National Institute of Justice (NIJ) Coaching Model project that will change the way the department engages with clients and partners. The Model compliments ADP's efforts to implement its racial equity plan and develop a strategic plan.

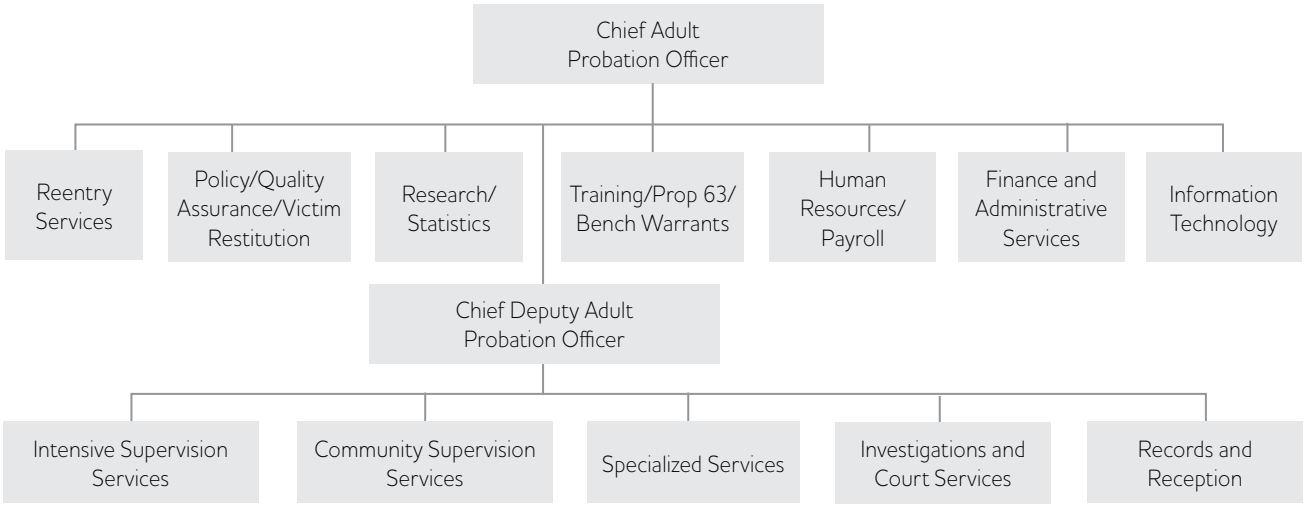
**FY 2021-22 HOUSING AND SUPPORTIVE SERVICES.** *In FY 21-22, through community partnerships, ADP clients accessed housing and supportive services.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Provide services that break the cycle of crime | | | | | |
| Number of risk and needs assessments and reassessments conducted | 541 | 450 | 730 | 730 | 500 |
| Number of visits to the department by clients under community supervision | 4,439 | 4,500 | 5,000 | 5,000 | 5,000 |
| Number of visits to the department by non-clients, including victims, members of the public, and justice system partners | 45 | 40 | 50 | 50 | 50 |
| Percentage of individuals who successfully completed (terminated) probation | 81% | 80% | 80% | 80% | 80% |
| Percentage of individuals who successfully completed a term of Mandatory Supervision | 92% | 80% | 80% | 80% | 80% |
| Percentage of individuals who successfully completed Post Release Community Supervision after being on PRCS for at least 12 months | 81% | 75% | 75% | 75% | 75% |
| Percentage of reports submitted to the Court prior to sentencing | 100% | 100% | 100% | 100% | 100% |
| Support victims of crimes | | | | | |
| Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant | 99% | 100% | 100% | 100% | 100% |

# ORGANIZATIONAL STRUCTURE: ADULT PROBATION




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 151.54 | 146.57 | (4.97) | 142.52 | (4.05) |
| Non-Operating Positions (CAP/Other) | (3.00) | | 3.00 | | |
| **Net Operating Positions** | **148.54** | **146.57** | **(1.97)** | **142.52** | **(4.05)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 387,356 | 387,356 | | 287,356 | (100,000) |
| Intergovernmental: Other | 483,676 | 483,676 | | | (483,676) |
| Intergovernmental: State | 25,949,275 | 21,237,389 | (4,711,886) | 21,872,373 | 634,984 |
| Charges for Services | 2,500 | 2,500 | | 2,500 | |
| Expenditure Recovery | 3,235,369 | 5,025,598 | 1,790,229 | 5,117,818 | 92,220 |
| General Fund | 27,978,310 | 31,328,680 | 3,350,370 | 30,366,455 | (962,225) |
| **Sources Total** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 18,621,828 | 19,031,092 | 409,264 | 19,251,793 | 220,701 |
| Mandatory Fringe Benefits | 10,285,779 | 10,253,516 | (32,263) | 10,079,322 | (174,194) |
| Non-Personnel Services | 7,186,730 | 6,836,102 | (350,628) | 6,871,552 | 35,450 |
| City Grant Program | 14,289,186 | 15,143,598 | 854,412 | 14,655,192 | (488,406) |
| Materials & Supplies | 211,783 | 156,783 | (55,000) | 141,105 | (15,678) |
| Programmatic Projects | 4,050,000 | 3,750,000 | (300,000) | 3,300,000 | (450,000) |
| Services Of Other Depts | 3,391,180 | 3,294,108 | (97,072) | 3,347,538 | 53,430 |
| **Uses Total** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |
| **Uses - By Division Description** | | | | | |
| ADP Adult Probation | 58,036,486 | 58,465,199 | 428,713 | 57,646,502 | (818,697) |
| **Uses by Division Total** | **58,036,486** | **58,465,199** | **428,713** | **57,646,502** | **(818,697)** |

# AIRPORT

## MISSION

The San Francisco International Airport (SFO or the Airport) strives to be an exceptional airport in service to its communities. SFO is the Bay Area's largest airport by passenger volume. For more information about this department's services, please visit **flysfo.com**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.3 billion for the Airport is $148.4 million, or 12.8 percent, higher lower than FY 2022-23 budget. This is primarily due to increases in salaries and benefits and debt service. The FY 2024-25 proposed budget of $1.5 million is $187.3 million, or 14.3 percent higher than the FY 2023-24 proposed budget. This change is primarily due to increases in revenue from charges for services, such as landing fees, parking fees, and airline rentals.

### COVID-19 Impact on Passenger Levels

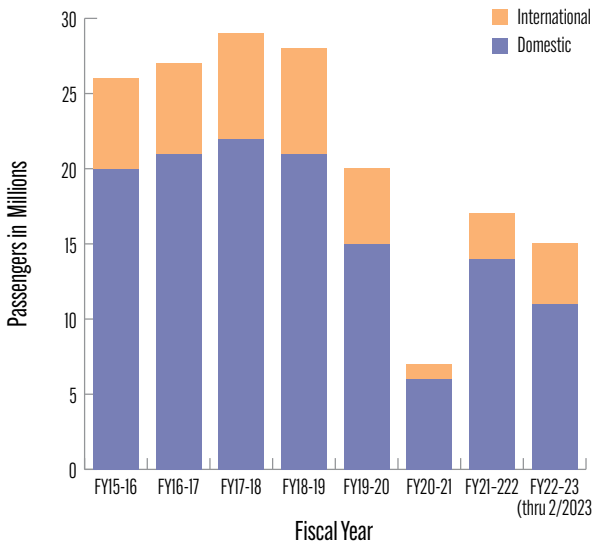
The Airport's revenues are primarily driven by passenger levels. As the graphic on passenger levels indicates, there are encouraging signs that travel demand is recovering. The Airport anticipates the full recovery to pre-pandemic FY 2018-19 levels in FY 2024-25, according to passenger enplanement forecasts.

### Enhancing Health, Safety and Security

Passengers, employees, airlines, and tenants depend on Airport systems and processes to provide a safe and secure travel environment. The Airport is committed to exceeding all aviation safety and security regulations in response to COVID-19, and maintains measures to facilitate physical distancing, on-site vaccinations, and testing, as needed. Through the use of advanced technology and implementation of best practices, the Airport continues to advance its safety and security profile.

### Investing In Capital

The Mayor's proposed budget continues to support the implementation of the Airport's Capital Improvement Plan (CIP). In January 2023, the Airport Commission approved a mid-year update




**REDUCTION IN PASSENGER LEVELS DUE TO COVID-19.** *Passenger traffic continues to recover and as of February 2023 has recovered close to 80 percent of pre-pandemic levels.*

to the FY 2022-23 CIP increasing the total budget from $7.8 billion to $8.9 billion to take advantage of potential federal funding opportunities and prioritize certain capital projects related to the modernization of the West Field and supporting the Airport's infrastructure. In addition, the Airport is currently in the process of developing a new FY 2023-24 CIP focusing on capital projects that are critical for Airport operations and forecasted passenger growth. Approximately $5.9 billion of the current CIP project costs have been financed to date, and many CIP projects have been completed, such as the AirTrain Extension to the long-term parking garages, the Harvey Milk Terminal Boarding Area B, the Courtyard 3 Connector post-security passenger connector between Terminal 2 and Terminal 3, and the rehabilitation of Runway 10L-28R. Construction activity continues on major projects such as the expansion of Terminal 1 Center and North Areas, the International Terminal departures level expansion of both security checkpoints, Wayfinding Enhancement Program, and the Terminal 3 West Modernization.

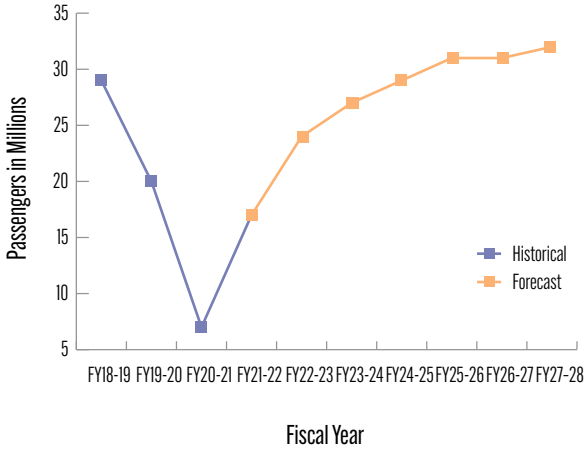
## Diversity, Equity & Inclusion

The Airport continues to use the Racial Equity Action Plan as the blueprint that guides and helps focus our efforts towards advancing racial equity in all aspects of the department's work. Airport leadership and employees are are looking both inward and outward to address existing gaps. For workforce, priority areas include increasing opportunities and resources for career development; implementing process improvements to better address employee workplace concerns, including complaints of equal employment opportunity (EEO); as well as providing team members with practical racial equity tools that inform decision-making, measurement, and accountability.

## Accelerating Sustainability

SFO is halfway through its journey to be the first airport in the world to achieve "triple zero": zero net carbon operations, zero net energy facilities, zero waste going to landfill, and healthy and safe indoor environments by 2030. Key milestones include achieving Level 4 of the Airport Carbon Accreditation Program, a first for large-hub airports in North America; completing a Distributed Energy Resources (DER) study to identify sites for new solar generation; receiving the first airport Platinum certification under the Leadership in Energy and Environmental Design (LEED v4.1) for Communities program; leading the industry in Sustainable Aviation Fuel pipeline deliveries.

**PASSENGER ENPLANEMENT SCENARIOS.**
*The latest forecast shows SFO returning to FY 2018-19 passenger levels by FY 2024-25.*



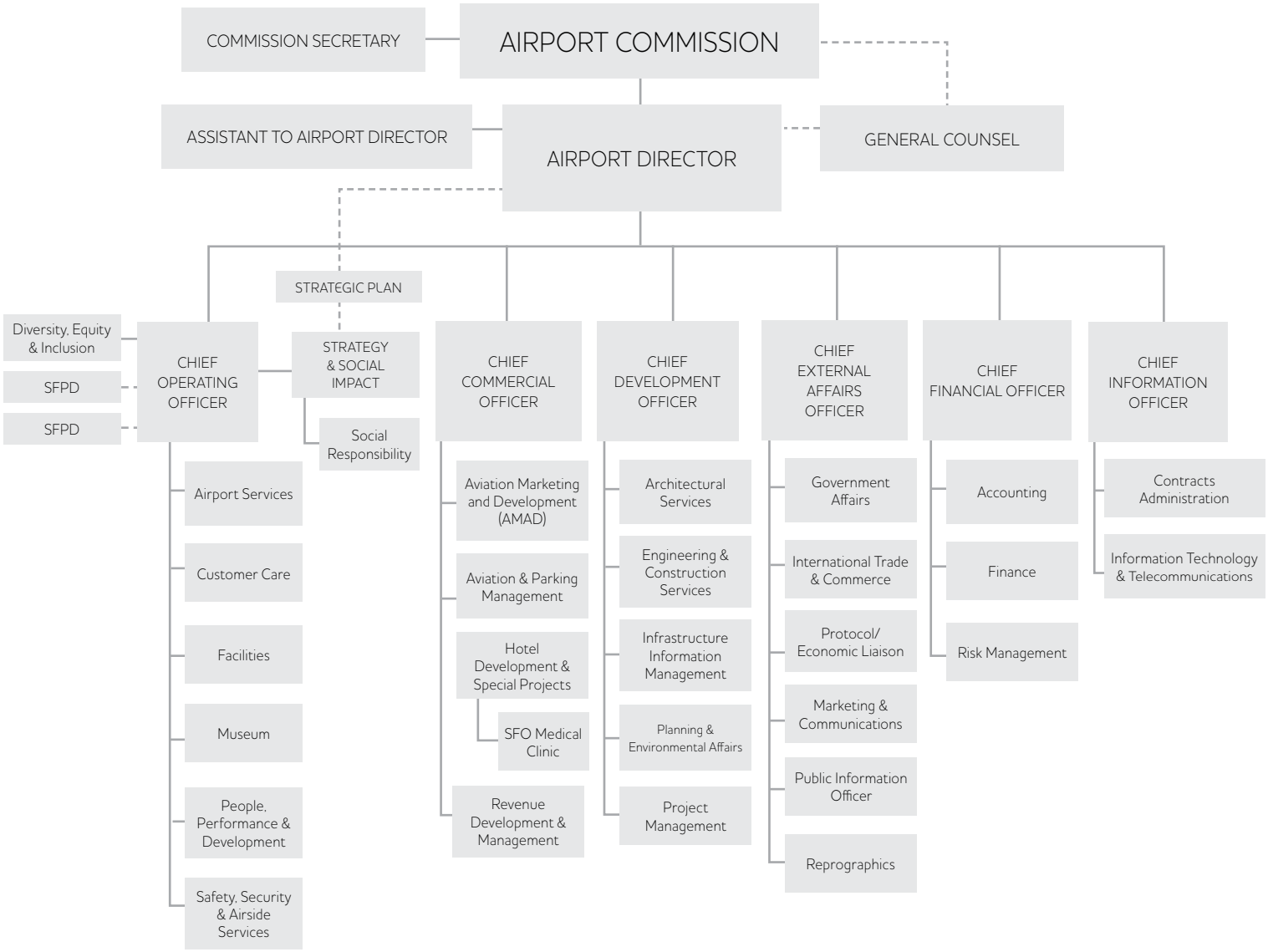
## Launching Resilience

In December 2022, the Airport established a new Resilience & Sustainability Office to define and deliver projects that can reduce the magnitude and duration of impacts of future disruptive hazard events to our campus facilities and operations. The Office is preparing recommended actions that can enable SFO's dynamic response to ever-changing conditions and disruptive events by hardening critical infrastructure, assets and operations. Investments set by staff in the coming year will target vulnerabilities within SFO's critical facilities and services to unpredictable events through scenario planning, capital project delivery, tool development, and preventative maintenance.

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Achieve net zero energy and zero waste by 2021 | | | | | |
| Campus wide water savings per passenger relative to 2013 baseline | 0.1 | 0.2 | 0.1 | 0.2 | 0.2 |
| Percent of campus wide electricity use generated from Airport-owned renewable energy sources per Fiscal Year | 1.2% | 1.6% | 1.5% | 2.0% | 2.5% |
| Percent of campus wide waste, by mass, diverted from landfill (including ADC) | 64% | 65% | 70% | 70% | 72% |
| Reduction in terminal electricity usage per square foot as a percentage of 2013 baseline | 19% | 13% | 19% | 13% | 14% |
| Reduction in terminal natural gas usage per square foot as a percentage of 2013 baseline | 12% | 9% | 13% | 10% | 12% |
| Be the industry leader in safety and security | | | | | |
| Annual percent of the Airport tenants' ground support equipment inventory that has had safety inspections conducted through its Ground Support Equipment Safety Inspection Program. | 8% | 10% | 10% | 10% | 10% |
| Number of Airport-controlled runway incursions | 3.0 | 2.0 | 0.0 | 0.0 | 0.0 |
| Number of Annual Unauthorized Access Events (UAE) classified as "Criminal Intent" | 1.0 | 1.0 | 0.0 | 0.0 | 0.0 |
| Care for and protect our airport communities | | | | | |
| All Title 21 requirements met (1 equals yes) California Code of Regulations Title 21 Chapter 6 Noise Standards | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Annual recordable injury rate per 100 employees | 5.6 | 7.0 | 6.0 | 5.5 | 6.0 |
| Deliver exceptional business performance | | | | | |
| Amount of annual service payment to the City's General Fund, in millions | $38 | $48 | $37 | $50 | $55 |
| Annual percent of Non-Airline Revenue (as % of Total Operating Revenue) | 42% | 49% | 45% | 46% | 46% |
| Percent of small business participation in Concession Sector | 33% | 34% | 30% | 30% | 30% |
| Percent of small business participation in Construction Sector | 21% | 19% | 20% | 20% | 20% |
| Percent of tenant businesses with active Green Business certifications | 17% | 16% | 20% | 20% | 23% |
| Total Annual Non-Airline Revenue | $447,966,049 | $530,680,670 | $443,551,000 | $543,062,470 | $586,147,470 |
| Total concession revenue per enplaned passenger | $14 | $13 | $13 | $12 | $12 |
| Nurture a competitive air service market | | | | | |
| Airline cost per enplaned passenger in nominal dollars | $36 | $24 | $28 | $24 | $24 |
| Annual percent of total international passengers market share (as % of total SFO passenger traffic) | 18% | 26% | 21% | 21% | 24% |
| Average passport processing times in SFO's customs area (in minutes) compared to other US airports of comparable passenger traffic. | 0.4 | 4.0 | 2.0 | 4.0 | 4.0 |
| Percent change in domestic air passenger volume | 135% | 24% | 30% | 20% | 17% |
| Revolutionize the passenger experience | | | | | |
| Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable) | 4.3 | 4.1 | 4.3 | 4.1 | 4.1 |

# ORGANIZATIONAL STRUCTURE: AIRPORT



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 1,830.17 | 1,934.74 | 104.56 | 1,976.47 | 41.73 |
| Non-Operating Positions (CAP/Other) | (246.00) | (253.11) | (7.11) | (255.00) | (1.89) |
| **Net Operating Positions** | **1,584.17** | **1,681.63** | **97.45** | **1,721.47** | **39.84** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 86,010,001 | 48,010,000 | (38,000,001) | 48,010,000 | |
| Intergovernmental: State | | 5,000 | 5,000 | 5,000 | |
| Charges for Services | 784,570,000 | 858,381,000 | 73,811,000 | 1,082,998,000 | 224,617,000 |
| Fines, Forfeiture, & Penalties | 1,061,000 | 1,664,000 | 603,000 | 1,788,000 | 124,000 |
| Rents & Concessions | 273,006,000 | 365,563,000 | 92,557,000 | 387,897,000 | 22,334,000 |
| Other Revenues | 56,788,000 | 59,748,000 | 2,960,000 | 62,609,000 | 2,861,000 |
| Interest & Investment Income | 18,844,000 | 22,522,000 | 3,678,000 | 27,554,000 | 5,032,000 |
| Expenditure Recovery | 88,000 | 88,000 | | 88,000 | |
| IntraFund Transfers In | 159,719,000 | 153,625,000 | (6,094,000) | 227,125,000 | 73,500,000 |
| Beg Fund Balance - Budget Only | 43,523,786 | 64,080,682 | 20,556,896 | 88,745 | (63,991,937) |
| Transfer Adjustment-Source | (266,579,695) | (268,257,112) | (1,677,417) | (345,437,031) | (77,179,919) |
| General Fund | | | | | |
| **Sources Total** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 197,989,240 | 220,078,480 | 22,089,240 | 231,335,605 | 11,257,125 |
| Mandatory Fringe Benefits | 92,390,915 | 93,921,103 | 1,530,188 | 98,373,899 | 4,452,796 |
| Non-Personnel Services | 172,340,723 | 189,685,653 | 17,344,930 | 197,484,619 | 7,798,966 |
| Capital Outlay | 93,455,539 | 55,093,005 | (38,362,534) | 52,375,000 | (2,718,005) |
| Debt Service | 443,538,450 | 575,029,174 | 131,490,724 | 484,231,331 | (90,797,843) |
| Facilities Maintenance | 15,000,000 | 15,750,000 | 750,000 | 15,750,000 | |
| Intrafund Transfers Out | 159,719,000 | 153,625,000 | (6,094,000) | 227,125,000 | 73,500,000 |
| Materials & Supplies | 15,064,191 | 16,306,528 | 1,242,337 | 17,474,015 | 1,167,487 |
| Overhead and Allocations | (6,194,192) | (6,306,170) | (111,978) | (6,454,325) | (148,155) |
| Services Of Other Depts | 96,333,513 | 94,953,334 | (1,380,179) | 101,064,188 | 6,110,854 |
| Transfers Out | 37,111,713 | 50,918,463 | 13,806,750 | 54,147,813 | 3,229,350 |
| Unappropriated Rev-Designated | | | | 246,943,569 | 246,943,569 |
| Transfer Adjustment - Uses | (159,719,000) | (153,625,000) | 6,094,000 | (227,125,000) | (73,500,000) |
| **Uses Total** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |
| **Uses - By Division Description** | | | | | |
| AIR Airport Director | 9,023,494 | 9,142,274 | 118,780 | 9,468,694 | 326,420 |
| AIR Bureau Of Admin & Policy | 29,574,462 | 29,570,940 | (3,522) | 31,846,599 | 2,275,659 |
| AIR Capital Projects | 91,229,001 | 53,385,000 | (37,844,001) | 53,385,000 | |
| AIR Chief Development Office | 14,143,018 | 13,305,526 | (837,492) | 18,780,356 | 5,474,830 |
| AIR Chief Information Office | 38,725,352 | 43,791,298 | 5,065,946 | 46,635,296 | 2,843,998 |
| AIR Chief Operating Office | 16,812,553 | 18,390,578 | 1,578,025 | 18,721,057 | 330,479 |
| AIR Commercial Office | 44,291,867 | 47,162,215 | 2,870,348 | 42,240,692 | (4,921,523) |
| AIR External Affairs | 9,856,598 | 10,231,954 | 375,356 | 10,505,325 | 273,371 |
| AIR Facilities | 229,031,666 | 236,856,460 | 7,824,794 | 244,887,213 | 8,030,753 |
| AIR Facilities; Maintenance | 15,000,000 | 15,750,000 | 750,000 | 15,750,000 | |
| AIR Finance Office | 485,233,832 | 626,087,155 | 140,853,323 | 539,044,052 | (87,043,103) |
| AIR General | 39,611,713 | 53,418,463 | 13,806,750 | 303,591,382 | 250,172,919 |
| AIR Operations & Security | 116,994,854 | 128,536,247 | 11,541,393 | 138,501,964 | 9,965,717 |
| AIR Planning Division | 12,923,245 | 15,513,711 | 2,590,466 | 15,811,702 | 297,991 |
| AIR Police Bureau | 3,221,272 | 2,889,393 | (331,879) | 2,519,971 | (369,422) |
| **Uses by Division Total** | **1,157,030,092** | **1,305,429,570** | **148,399,478** | **1,492,725,714** | **187,296,144** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission.

# ARTS COMMISSION

## MISSION

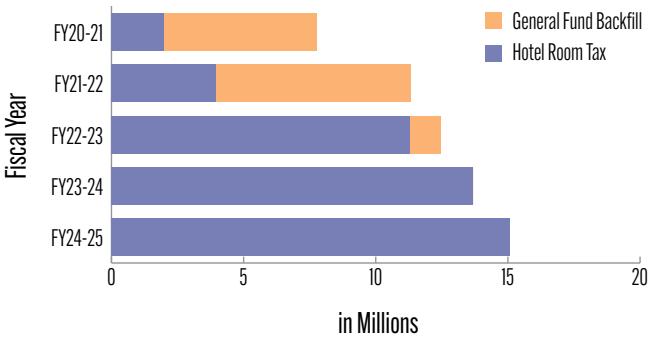
The San Francisco Arts Commission (ART) champions the arts as essential to daily life by investing in a vibrant arts community, enlivening the urban environment, and shaping innovative cultural policy. The Commission values the transformative power of art as critical to strengthening neighborhoods, building infrastructure and fostering positive social change. Additionally, the Commission strives to ensure a vibrant San Francisco where creativity, prosperity and progress go hand in hand. For more information about this department's services, please visit **sfartscommission.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $40.9 million for the Arts Commission is less than $0.1 million, or 0.05 percent, lower than the FY 2022-23 budget. This is primarily due to decreases in capital funding offset by increases in hotel tax revenue. The FY 2024-25 proposed budget of $28.9 million is $12.0 million, or 29.4 percent, lower than the FY 2023-24 proposed budget. This change is due to expiration of one-time capital funding.

### Hotel Tax Arts Allocation

Hotel tax revenue allocated to ART supports San Francisco artists and arts organizations representing historically underserved communities through grants, technical assistance and capacity building, economic development, arts education initiatives and community-based Cultural Centers. Hotel tax is expected to continue to increase in the next fiscal years. In FY 2023-24, the Mayor's proposed budget includes $14 million of funding from Hotel Tax in the Arts Commission to fund programs and to support artist and art organizations. The San Francisco Arts Commission will continue working towards providing equitable access to cultural resources and creating more sustainable impact across the arts ecosystem.




**HOTEL ROOM TAX ONGOING FUNDING TO THE ARTS COMMISSION.** *Hotel Room Tax saw large declines during the pandemic years. The General Fund backfill prevented large reductions to ART's budget. Hotel Room Tax is projected to continue its recovery and growth in the next two fiscal years.*

## ART's Role in the Recovery of Local Economy

Through its grants program, local arts and culture nonprofits, the Arts Commission's seven cultural centers were supported to return to pre-COVID-19 pandemic vibrancy. As visitors return to performances and special events, the local economy is stimulated through dining and shopping at small businesses. The arts and culture sector produces employment opportunities for the creative community and draws residents and tourists to neighborhoods' cultural sites across the City. Individual artists from the Art Vendor Program also participated in the City Hall holiday and Small Business Week craft fairs, creating economic opportunities for local artists to showcase SF-made artwork and goods.

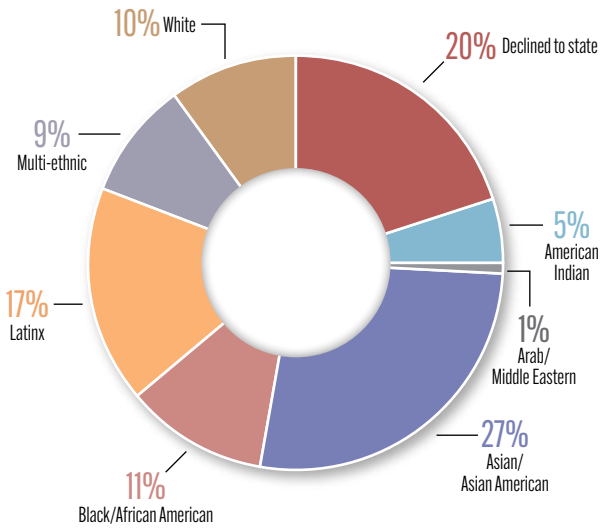
## Civic Art Collection

The Monuments and Memorials Advisory Committee (MMAC) is a body that will establish the criteria and guidelines by which to determine the future of historic monuments and memorials in the City's Civic Art Collection. This initiative was established by Mayoral directive and is a partnership between ART, the Human Rights Commission (HRC), and the Recreation and Parks Department (REC). The MMAC is responsible for examining the history of monuments in the public realm in San Francisco, the individuals, events, and ideals they represent and how the narratives associated with these monuments align or do not align with San Francisco's values today. The MMAC meetings began in early 2022 and are set to finalize its recommendations by the end of FY 2022–23.

## Organizational Improvements

ART is actively recruiting to fill all open budgeted positions to improve core service delivery and is on track to be fully staffed by the end of FY 2022–23. ART has invested in professional development to ensure that staff is well-trained and has access to job related tools, resources, and opportunities. It has also just completed development of a new grants management system that aims to streamline grant applications and monitoring.

In FY 2023–24, the Commission will begin its strategic and business planning process. ART will engage in a process to work with a variety of community stakeholders to help plan the City's cultural future and assess the impact of past and present programs, practices and policies to help set priorities and identify opportunities.

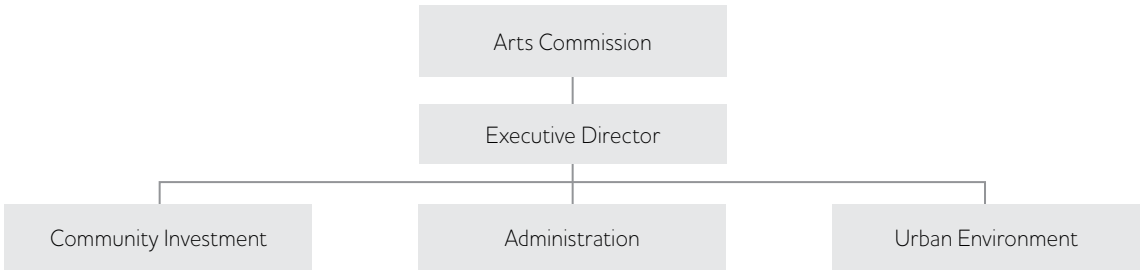



**SAN FRANCISCO ARTIST GRANTEES.**
*ART supports San Francisco artists and arts organizations representing historically underserved communities through grants.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Build public awareness of the value and benefits of the arts** | | | | | |
| Number of arts and culture events funded by the Arts Commission in a year | 4,215 | 300 | 720 | 1,000 | 1,000 |
| **Enliven the urban environment** | | | | | |
| Number of permanently-sited artworks accessible to the public during the fiscal year | 664 | 687 | 675 | 675 | 690 |
| **Improve operations to better serve the San Francisco arts ecosystem** | | | | | |
| # of employees for whom performance appraisals were scheduled (ART) | 34 | 40 | 40 | 40 | 40 |
| # of employees for whom scheduled performance appraisals were completed (ART) | 34 | 40 | 40 | 40 | 40 |
| **Invest in a vibrant arts community** | | | | | |
| Number of artists and organizations attending technical assistance and capacity building workshops/year | 405 | 350 | 400 | 400 | 450 |
| Number of payments to individual artists by the Arts Commission | 461 | 400 | 350 | 350 | 400 |

# ORGANIZATIONAL STRUCTURE: ARTS COMMISSION



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 37.43 | 41.44 | 4.01 | 40.98 | (0.46) |
| Non-Operating Positions (CAP/Other) | (9.90) | (11.65) | (1.75) | (11.65) | |
| **Net Operating Positions** | **27.53** | **29.79** | **2.26** | **29.33** | **(0.46)** |
| **Sources** | | | | | |
| Other Local Taxes | 9,195,000 | 13,691,000 | 4,496,000 | 15,061,000 | 1,370,000 |
| Intergovernmental: Federal | | 60,000 | 60,000 | 60,000 | |
| Intergovernmental: State | | 130,000 | 130,000 | 65,000 | (65,000) |
| Charges for Services | 1,876,437 | 1,876,552 | 115 | 1,881,605 | 5,053 |
| Expenditure Recovery | 2,941,567 | 1,267,539 | (1,674,028) | 1,845,998 | 578,459 |
| IntraFund Transfers In | 2,671 | 2,671 | | 2,671 | |
| Transfers In | 1,356,907 | 208,823 | (1,148,084) | 208,823 | |
| Other Financing Sources | 10,920,000 | 10,698,751 | (221,249) | | (10,698,751) |
| Beg Fund Balance - Budget Only | 2,103,302 | 1,565,024 | (538,278) | 2,509,302 | 944,278 |
| General Fund | 12,524,482 | 11,400,923 | (1,123,559) | 7,235,607 | (4,165,316) |
| **Sources Total** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 3,264,128 | 3,725,684 | 461,556 | 3,782,532 | 56,848 |
| Mandatory Fringe Benefits | 1,496,281 | 1,540,491 | 44,210 | 1,554,990 | 14,499 |
| Non-Personnel Services | 5,955,469 | 5,356,855 | (598,614) | 5,953,715 | 596,860 |
| City Grant Program | 14,231,916 | 13,046,309 | (1,185,607) | 12,546,309 | (500,000) |
| Capital Outlay | 11,581,625 | 12,839,707 | 1,258,082 | 616,004 | (12,223,703) |
| Materials & Supplies | 25,229 | 25,229 | | 22,706 | (2,523) |
| Overhead and Allocations | 351,300 | 275,721 | (75,579) | 275,721 | |
| Programmatic Projects | 3,110,517 | 3,060,047 | (50,470) | 3,066,379 | 6,332 |
| Services Of Other Depts | 903,901 | 1,031,240 | 127,339 | 1,051,650 | 20,410 |
| **Uses Total** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |
| **Uses - By Division Description** | | | | | |
| ART Administration | 18,223,119 | 19,171,070 | 947,951 | 6,899,892 | (12,271,178) |
| ART Civic Design | 184,763 | 180,721 | (4,042) | 185,774 | 5,053 |
| ART Community Investments | 19,197,429 | 19,252,436 | 55,007 | 18,874,884 | (377,552) |
| ART Municipal Galleries | 753,447 | 833,993 | 80,546 | 853,641 | 19,648 |
| ART Public Art & Collections | 2,352,785 | 1,254,240 | (1,098,545) | 1,846,992 | 592,752 |
| ART Street Artist Program | 208,823 | 208,823 | | 208,823 | |
| **Uses by Division Total** | **40,920,366** | **40,901,283** | **(19,083)** | **28,870,006** | **(12,031,277)** |

# ASIAN ART MUSEUM

## MISSION

The Asian Art Museum (the Museum) celebrates, preserves, and promotes Asian and Asian American art and cultures for local and global audiences. We provide a dynamic forum for exchanging ideas, inviting collaboration, and fueling imagination to deepen understanding and empathy among people of all backgrounds. For more information about this department's services, please visit **asianart.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023–24 budget of $11.5 million for the Asian Art Museum is $0.3 million, or 2.6 percent, higher than the FY 2022-23 budget, primarily due to capital funding. The FY 2024-25 proposed budget of $11.8 million is $0.3 million, or 2.6 percent, higher than the FY 2023-24 proposed budget, primarily due to increases in salaries and benefits.

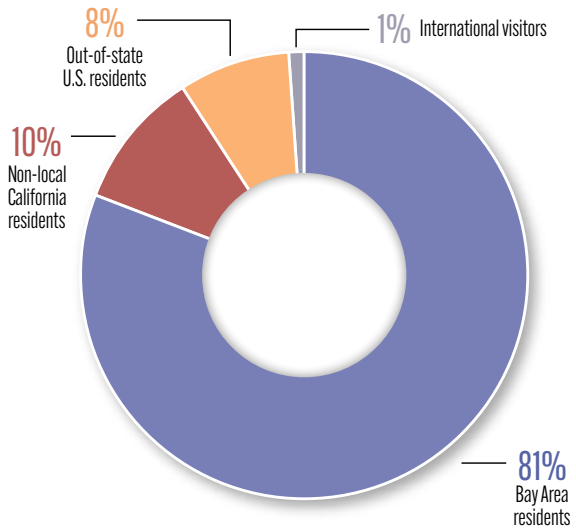
### Ongoing Priorities

One of the top priorities of the Museum is to create thought-provoking experiences that demonstrate the impact and relevance of Asian and Asian American art and culture in contemporary life. Its focus is to challenge stereotypes, create cross-cultural understanding, celebrate heritage and innovation, and connect the past to both present and future.

The Museum has recently adopted the following core strategic priorities:

- Become experience-centered
- Accelerate digital transformation
- Double and diversify audiences
- Increase and diversify revenues

A new exhibition pavilion opened in July 2021 and a new rooftop art terrace is expected to open in 2023. The transformed space will allow the Museum to increase its contribution to the economic recovery of the City, the City's global tourism market, and vitality of the Civic Center neighborhood.




**VISITOR ORIGIN.** *In FY 2021-22, a majority of the Museum's visitors were from the Bay Area as the local tourism industry continued to recover from the impacts of the pandemic.*

The Museum strives to ensure stakeholders reflect the ethnic and cultural diversity of the Bay Area. General admission is free the first Sunday of every month, as well as during a variety of heritage celebrations and access days throughout the year. In addition to participating in the San Francisco Museums for All program, the Museum also offers free admission to museum members, children aged 12 and under, San Francisco Unified School District (SFUSD) students, essential workers, active-duty military, and college students visiting as part of their coursework.

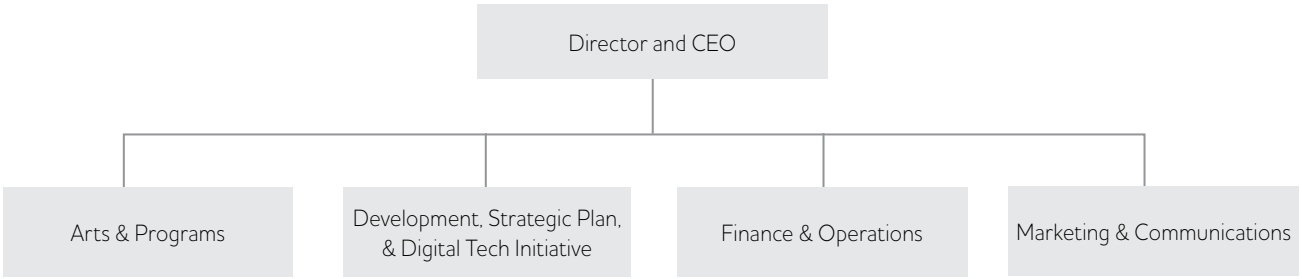
### Capital Projects

The Museum opened its Civic Center location in 2003. While the building received a Leadership in Energy and Environmental Design certification in December 2018, protection, conservation, and exhibition of the City's priceless collection of Asian and Asian American art requires diligent maintenance of the building. Capital investments focus on renewal and replacement of life-safety infrastructure, efficient maintenance, and operations of aging equipment. The Mayor's proposed budget includes $0.7 million in FY 2023-24 and $0.6 million in FY 2024-25 to fund these critical repairs.

## PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Ensure unencumbered access to Asian and Asian American art and culture | | | | | |
| City cost per visitor (AAM) | $50 | $90 | $43 | $34 | $34 |
| Illuminate Asian art and culture for a global audience | | | | | |
| Number of museum members | 8,639 | 7,600 | 8,975 | 8,600 | 8,600 |
| Number of museum visitors | 173,000 | 115,000 | 200,000 | 300,000 | 300,000 |
| Reach and engage expanded audiences | | | | | |
| Number of education program participants | 12,714 | 13,000 | 15,000 | 13,000 | 15,000 |
| Number of public program participants | 11,187 | 26,828 | 12,000 | 40,260 | 40,260 |

## ORGANIZATIONAL STRUCTURE: ASIAN ART MUSEUM



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 52.25 | 52.91 | 0.66 | 52.90 | (0.01) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **52.25** | **52.91** | **0.66** | **52.90** | **(0.01)** |
| **Sources** | | | | | |
| Charges for Services | 489,628 | 391,982 | (97,646) | 404,201 | 12,219 |
| General Fund | 10,703,275 | 11,089,976 | 386,701 | 11,379,295 | 289,319 |
| **Sources Total** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 5,371,945 | 5,636,421 | 264,476 | 5,814,938 | 178,517 |
| Mandatory Fringe Benefits | 2,290,702 | 2,267,539 | (23,163) | 2,332,810 | 65,271 |
| Non-Personnel Services | 1,248,380 | 1,041,116 | (207,264) | 1,041,116 | |
| Capital Outlay | 375,000 | 722,911 | 347,911 | 554,807 | (168,104) |
| Facilities Maintenance | 321,820 | | (321,820) | | |
| Overhead and Allocations | 38,672 | 30,798 | (7,874) | 30,798 | |
| Services Of Other Depts | 1,546,384 | 1,783,173 | 236,789 | 2,009,027 | 225,854 |
| **Uses Total** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |
| **Uses - By Division Description** | | | | | |
| AAM Asian Art Museum | 11,192,903 | 11,481,958 | 289,055 | 11,783,496 | 301,538 |
| **Uses by Division Total** | **11,192,903** | **11,481,958** | **289,055** | **11,783,496** | **301,538** |

# ASSESSOR-RECORDER

## MISSION

The Office of the Assessor-Recorder's (ASR) mission is to fairly and accurately identify and assess all taxable property in San Francisco, collect transfer tax, and record, secure, and provide access to property, marriage and other records. For more information about this department's services, please visit **sfassessor.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $37.4 million for the Office of the Assessor-Recorder is $2.3 million, or 6.4 percent, higher than FY 2022-23 budget. This is primarily due to costs associated with the ongoing maintenance and staff for the new Property Assessment System as well as, staffing for the Assessment Appeals team. The FY 2024-25 proposed budget of $38.0 million is $0.6 million, or 1.7 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

### Goal-to-Roll and Assessments

The assessed roll for FY 2022-23 continued its growth trajectory, increasing 5.4 percent over the prior year to $330 billion. These assessments equate to approximately $3.9 billion in revenue that the City relies on to maintain critical programs in the areas of public safety, mental health, homelessness, and more. In June 2022, staff closed the roll on time for the fourth year since clearing a historically large backlog. By implementing technology improvements, standardizing work processes, and establishing performance expectations, the Department continues to set production targets to ensure it is advancing transparency, accessibility, and integrity to ensure the financial stability of the City and best serve taxpayers.

### Recorder Revenues

ASR is projecting a decline in recorder revenue due to a decline in the volume of recorded documents from the prior year. In order to respond to this trend, the Department is shifting costs from the General Fund by increasing the use of one-time fund balance to cover the decrease in annual fee collections each year.

### Real Property Transfer Tax

The Department's Recorder Division collects Real Property Transfer Tax (RPTT) when a building changes ownership. Over the last five years, RPTT has generated an average of $369 million annually to support the General Fund and free community college. ASR maintains a robust RPTT Audit Program that closely reviews high value transactions to ensure these entities are not underreporting their transfer tax obligations. Since 2015, ASR has recovered $75 million through the audit program.

## Assessment Appeals

In the year ahead, ASR will focus on successful roll close while balancing the increase in assessment appeals and implementing major improvements to ASR's primary technology platform. The focus on Assessment Appeals will be important as appeals filed in FY 2021–22 increased 8 percent over the prior year, with open appeals representing $531 million in revenue-at-risk, a 54 percent increase from FY 2020–21. The Mayor's proposed budget invests $0.2 million in FY 2023-24 and $0.5 million in FY 2024-25 to support four new appeals support positions, advancing the Department's ability to dedicate time to assessment appeals.

## Modernizing Technology

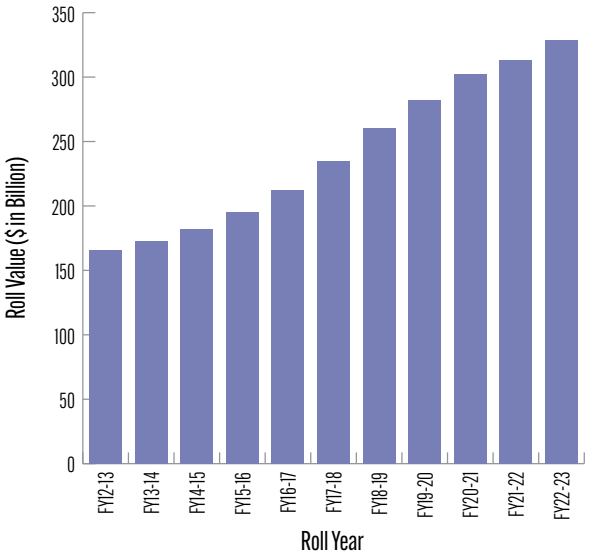
Through the City's Committee on Information Technology, San Francisco has made significant investments to improve and modernize the systems that assess properties and bill, collect, and allocate property tax revenue. The Property Assessment and Tax System program encapsulates the integrated systems of the Assessor-Recorder, Treasurer-Tax Collector, and Controller. The modernization and upgrade of these antiquated systems will:

- Increase efficiency and quality of work product by eliminating the need for manual processes.
- Improve the revenue collection process for the Treasurer and Tax Collector through decreasing turnaround time for property assessments tax billing, revenue collection, and certification to reduce revenue at risk.
- Strengthen and modernize technology infrastructure that is the system foundation for the City's property tax revenue stream.
- Increase access to data and reporting for the public as well as policymakers and city leaders by creating a system that can store all Assessor property information and analysis in a single system.
- Improve taxpayer service and transparency.

The Treasurer-Tax Collector's tax billing and collection system went live in 2020, and Phase I of the Property Assessment System went live in 2021, with Phase II to follow in December 2023.

The Mayor's proposed budget includes new ongoing investments to support the maintenance and staff needed for this system, totaling $2.7 million in FY 2023-24 and $3.5 million in FY 2024-25. Over the next year, ASR's project team will work to integrate its components with the Treasurer-Tax Collector's system. The project will

**VALUE OF CERTIFIED ASSESSMENT ROLL.**
*The Certified Assessment Roll (after non-reimbursable exemptions) value has increased each of the last ten years. In FY 2022-23, the Roll grew by 5 percent or $16.5 billion.*



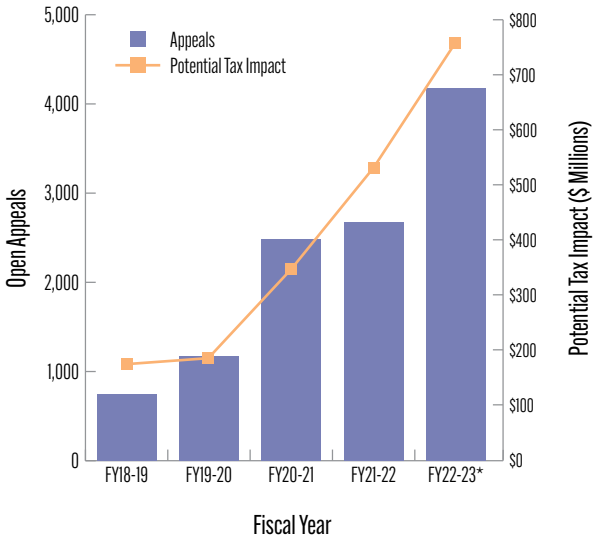
also undertake a major change management effort for hundreds of users who rely on assessment data.

## Community Engagement

In 2022, ASR partnered with community groups and engaged with residents online and in-person. The office held webinars to share updates on new state laws such as Proposition 19, property tax basics, and continued outreach and education on the benefits of estate planning and tax savings programs to strengthen intergenerational wealth building particularly for communities of color.

ASR will continue to expand recruitment efforts to a broader talent pool, support professional development for all staff, and implement California Assembly Bill 1466 (AB 1466). AB 1466 was signed into law by Governor Newsom in 2021 and requires that all county recorder offices work to identify and redact unlawfully restrictive covenants from real property records. This effort to uphold the implementation of AB 1466 is made possible with the ongoing support of the Mayor's proposed budget which makes investments to continue supporting two positions tasked with finding and redacting discriminatory language from recorded documents.

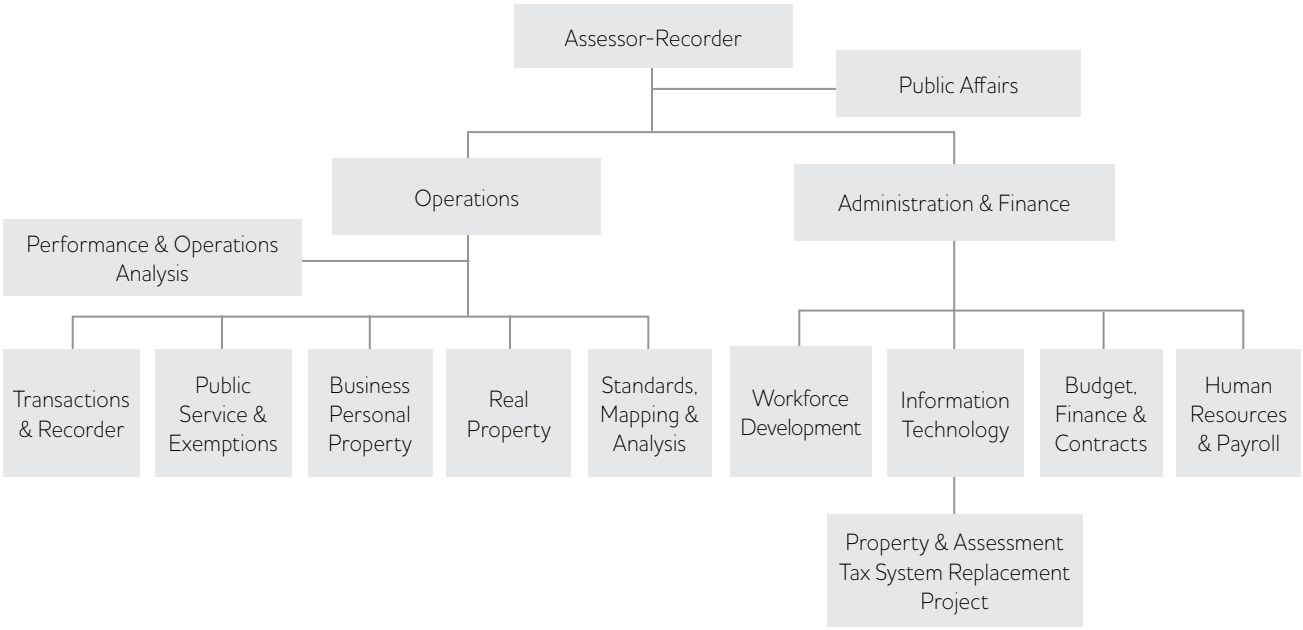
**NUMBER OF OPEN APPEALS & POTENTIAL PROPERTY TAX IMPACT.** *Over the past three years, the average number of appeals filed has climbed to an average of 2,500. The increase in open appeals has resulted in a dramatic over 335 percent increase in potential property tax impact from FY18-19 to now, up from $174 million to over $750 million.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Assess all taxable property within the City and County of San Francisco | | | | | |
| Board of Equalization (BOE)-required business property audits completed in the fiscal year for businesses within the City and County of San Francisco | 294 | 303 | 303 | 303 | 303 |
| In-progress new construction value added to secured working assessment roll in the fiscal year | $3,118,429,793 | $3,100,000,000 | $3,100,000,000 | $3,100,000,000 | $3,100,000,000 |
| Number of Real Property Supplemental and Escape Assessments | 22,540 | 29,903 | 13,231 | 9,209 | 12,438 |
| Value (in billions) of secured working assessment roll (excluding State Board of Equalization (SBE) roll) | $324 | $332 | $337 | $340 | $347 |
| Value of Real Property Supplemental and Escape Assessments | $100,681,050 | $138,000,000 | $59,100,000 | $42,500,000 | $57,400,000 |
| Collect documentary transfer tax due | | | | | |
| Value of transfer tax from non-recorded documents and under-reported transactions | $3,708,548 | $13,400,000 | $7,500,000 | $5,000,000 | $5,000,000 |
| Value of transfer tax from recorded documents | $512,047,044 | $233,800,000 | $390,500,000 | $277,500,000 | $321,200,000 |
| Effectively defend and resolve assessment appeals | | | | | |
| Number of appeals resolved in the fiscal year | 2,359 | 2,500 | 2,500 | 2,500 | 2,500 |
| Percentage of appeals resolved in the fiscal year where ASR's value determination was upheld | 97% | 75% | 75% | 75% | 75% |
| Provide outstanding customer service | | | | | |
| Percentage of customers with a good or excellent experience when visiting ASR in the fiscal year | 94% | 99% | 99% | 99% | 99% |

# ORGANIZATIONAL STRUCTURE: ASSESSOR-RECORDER



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 191.71 | 184.42 | (7.30) | 186.21 | 1.79 |
| Non-Operating Positions (CAP/Other) | (21.00) | (13.00) | 8.00 | (9.00) | 4.00 |
| **Net Operating Positions** | **170.71** | **171.42** | **0.70** | **177.21** | **5.79** |
| **Sources** | | | | | |
| Charges for Services | 4,405,000 | 3,181,412 | (1,223,588) | 3,296,668 | 115,256 |
| Expenditure Recovery | 2,331,464 | | (2,331,464) | | |
| Beg Fund Balance - Budget Only | 797,933 | 2,076,801 | 1,278,868 | 1,635,620 | (441,181) |
| General Fund | 27,623,983 | 32,155,928 | 4,531,945 | 33,116,359 | 960,431 |
| **Sources Total** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 20,020,455 | 21,228,464 | 1,208,009 | 22,896,448 | 1,667,984 |
| Mandatory Fringe Benefits | 8,237,300 | 8,163,940 | (73,360) | 8,728,663 | 564,723 |
| Non-Personnel Services | 1,352,998 | 2,862,401 | 1,509,403 | 2,802,500 | (59,901) |
| Materials & Supplies | 256,162 | 283,670 | 27,508 | 157,747 | (125,923) |
| Overhead and Allocations | 114,021 | 139,307 | 25,286 | 139,307 | |
| Programmatic Projects | 1,786,958 | 1,500,000 | (286,958) | | (1,500,000) |
| Services Of Other Depts | 3,390,486 | 3,236,359 | (154,127) | 3,323,982 | 87,623 |
| **Uses Total** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |
| **Uses - By Division Description** | | | | | |
| ASR Administration | 6,960,705 | 7,952,237 | 991,532 | 8,151,209 | 198,972 |
| ASR Exemptions | 661,506 | 695,245 | 33,739 | 709,865 | 14,620 |
| ASR Personal Property | 3,881,493 | 3,938,669 | 57,176 | 4,039,585 | 100,916 |
| ASR Public Service | 1,824,761 | 2,521,611 | 696,850 | 2,589,832 | 68,221 |
| ASR Real Property | 14,259,464 | 14,761,251 | 501,787 | 13,986,686 | (774,565) |
| ASR Recorder | 3,415,916 | 3,351,610 | (64,306) | 3,308,870 | (42,740) |
| ASR Standards Mapping Analysis | 2,516,008 | 2,465,879 | (50,129) | 3,493,447 | 1,027,568 |
| ASR Transactions | 1,638,527 | 1,727,639 | 89,112 | 1,769,153 | 41,514 |
| **Uses by Division Total** | **35,158,380** | **37,414,141** | **2,255,761** | **38,048,647** | **634,506** |

# BOARD OF APPEALS

## MISSION

The Board of Appeals (BOA) provides the public with a final administrative review process for the issuance, denial, suspension, revocation, and modification of city permits as well as for certain decisions of the Zoning Administrator, Planning Commission, and Historic Preservation Commission. For more information about this department's services, please visit **sf.gov/departments/board-appeals**

## BUDGET ISSUES & DETAILS

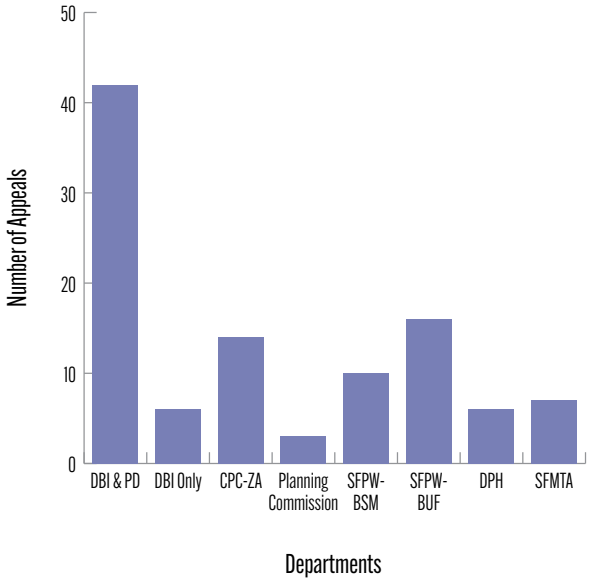
The proposed Fiscal Year (FY) 2023-24 budget of $1.1 million for the Board of Appeals is $0.1 million, or 4.4 percent, lower than FY 2022-23 budget. This is primarily due to decline in permitting revenues. The FY 2024-25 proposed budget of $1.2 million is $0.02 million, or 1.8 percent higher than the FY 2023-24 proposed budget, and does not significantly differ from their FY 2023-24 proposed budget.

### Commitment to Racial Equity and Inclusion

The Mayor's proposed budget maintains training opportunities for Board of Appeals commissioners and staff that focus on racial equity and inclusion.

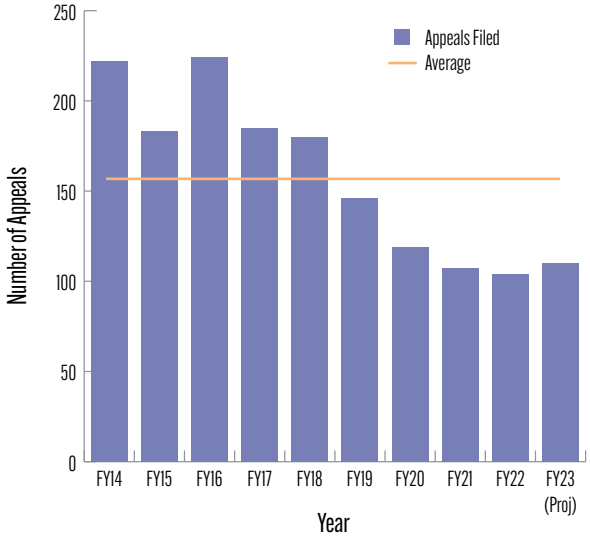
### Cost of Service

The Department has experienced revenue shortfalls primarily from a reduced number of surcharges which are collected on permits issued by various departments. The Mayor's proposed budget assumes an increase to surcharge fees consistent with this year's consumer price index. This adjustment to fees will allow the Department to maintain its current operations.




**APPEAL DISTRIBUTION.** *This graphic shows the number of appeals heard from each department throughout the current fiscal year.*

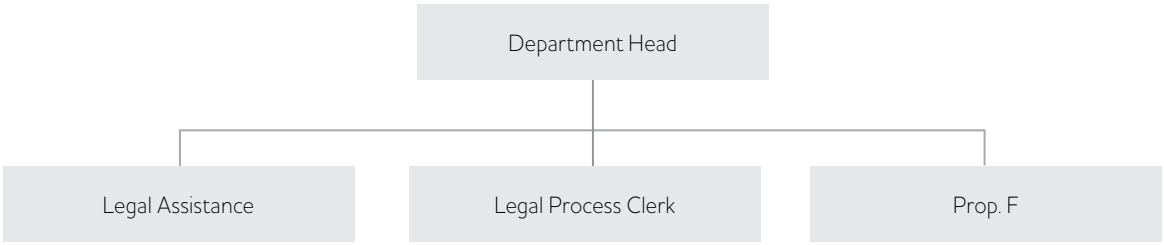
**APPEAL VOLUME.** *The number of appeals filed in the last ten fiscal years with the projected number for FY 23-24.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Measure the quality of our services and timeliness of decisions by tracking appeals | | | | | |
| Percentage of cases decided within 75 days of filing | 53% | 79% | 70% | 70% | 70% |
| Percentage of written decisions released within 15 days of final action | 90% | 100% | 90% | 90% | 90% |
| Support our staff to ensure we are equipped to deliver consistent, convenient, and high-quality handling of appeals | | | | | |
| # of employees for whom performance appraisals were scheduled (PAB) | 2.0 | 5.0 | 5.0 | 3.0 | 3.0 |
| # of employees for whom scheduled performance appraisals were completed (PAB) | 2.0 | 2.0 | 5.0 | 3.0 | 3.0 |

# ORGANIZATIONAL STRUCTURE: BOARD OF APPEALS



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 4.22 | 4.25 | 0.03 | 4.25 | (0.00) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **4.22** | **4.25** | **0.03** | **4.25** | **(0.00)** |
| **Sources** | | | | | |
| Charges for Services | 1,195,116 | 1,132,059 | (63,057) | 1,163,469 | 31,410 |
| General Fund | | 10,978 | 10,978 | | (10,978) |
| **Sources Total** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 484,100 | 501,705 | 17,605 | 518,430 | 16,725 |
| Mandatory Fringe Benefits | 272,831 | 263,608 | (9,223) | 277,168 | 13,560 |
| Non-Personnel Services | 61,700 | 19,700 | (42,000) | 32,501 | 12,801 |
| Materials & Supplies | 9,398 | 3,398 | (6,000) | 3,058 | (340) |
| Services Of Other Depts | 367,087 | 354,626 | (12,461) | 332,312 | (22,314) |
| **Uses Total** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |
| **Uses - By Division Description** | | | | | |
| BOA Board of Appeals | 1,195,116 | 1,143,037 | (52,079) | 1,163,469 | 20,432 |
| **Uses by Division Total** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |

# BOARD OF SUPERVISORS

## MISSION

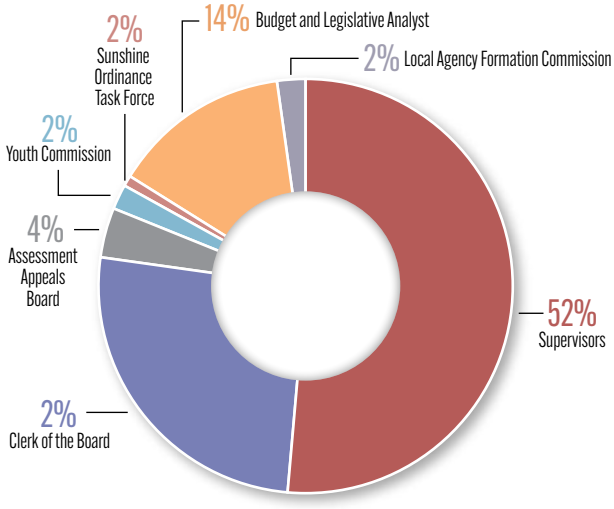
The Board of Supervisors (BOS or "the Board") is the legislative branch of government in the City and County of San Francisco. The Board of Supervisors responds to the needs of the people of San Francisco by adopting legislation, establishing policies, and assisting constituents. As stated in the City Charter, the Board of Supervisors provides for the public's access to government meetings, documents, and records. For more information about this department's services, please visit **sfbos.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $22.7 million for the Board of Supervisors is $0.5 million, or 2.5 percent, higher than the FY 2022-23 budget. This is primarily due to increased costs in salaries and benefits. The FY 2024-25 proposed budget of $23.1 million is $0.5 million, or 2.0 percent, higher than the FY 2023-24 proposed budget. This change is due to further increases in salaries and benefits.

### Charter Mandated Services

The Board of Supervisors is the legislative branch of the City and County of San Francisco. The Office of the Clerk of the Board, at the direction of the Board of Supervisors, is designated by the City's Charter to oversee the affairs and records of the Board of Supervisors, the legislative process, and Board and Committee proceedings. The Charter also requires that the Board of Supervisors provide direct services that support open and participatory government, including the requirements of the Maddy Act, which mandates the Clerk of the Board publish an annual listing of vacancies for active boards, commissions, and committees. Charter-mandated positions and programs include members of the Board of Supervisors, legislative assistants, the Clerk of the Board and committee clerks, the Assessment Appeals Board, the Sunshine Ordinance Task Force, the Youth Commission, and the Budget and Legislative Analyst.

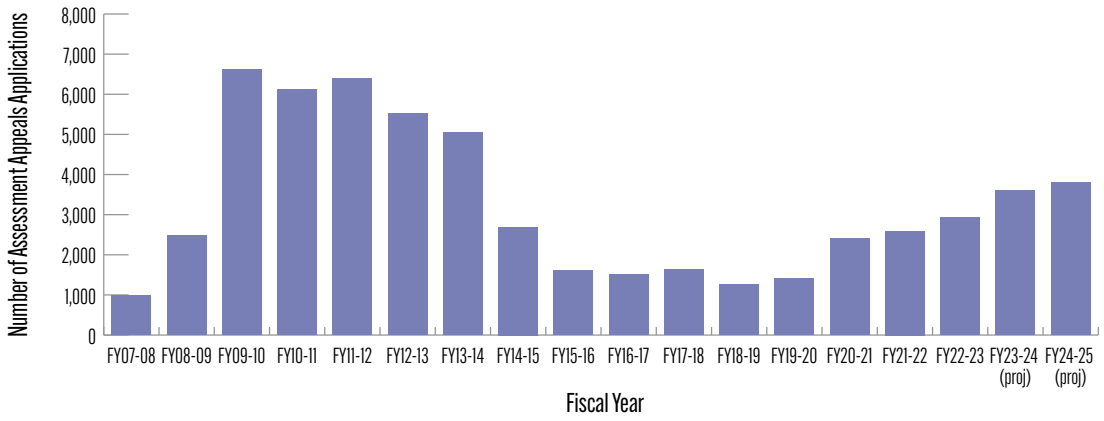



**PROPOSED BUDGET BY DIVISION.** *The largest division within the Department is the Supervisors, which includes all 11 District offices and their staff.*

## Innovating the Legislative Process through Technology

The Mayor's proposed budget includes funding for a new legislative management system which will promote open, transparent, and responsive government. The new system will provide the Board and Commissions with end-to-end integrated legislative process management, mobile digital accessibility independent of device platform, an online public portal for constituent engagement, enhanced search and subscribe capabilities, and a geo-map to identify how legislation affects each neighborhood.

The Assessment Appeals Board's Online Appeals Application Filing System continues to undergo re-engineering to integrate with the Assessor's new property assessment (SMART) system to meet new requirements in the Revenue and Taxation code and make system enhancements for streamlined processes.



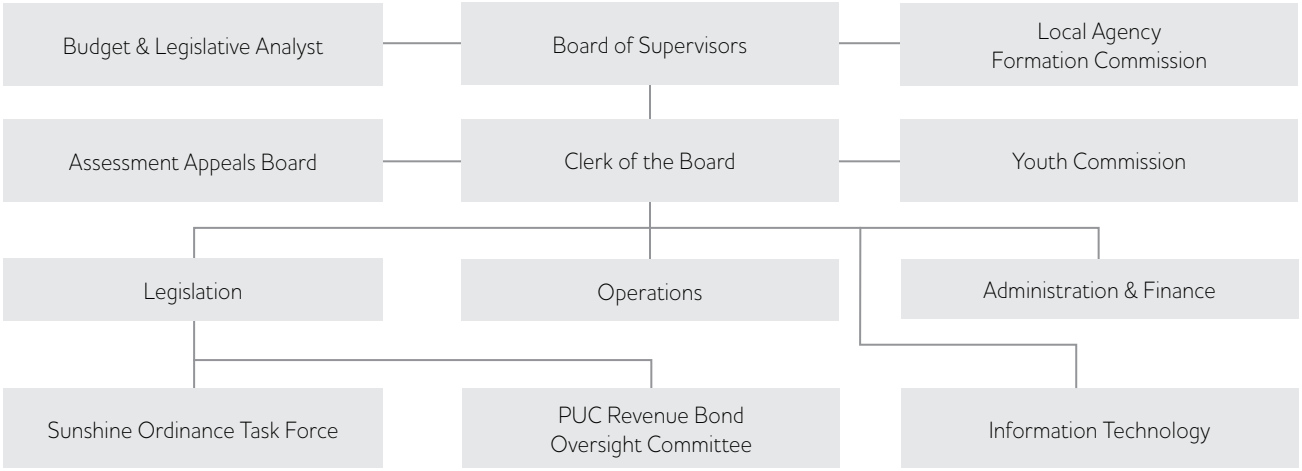

**ASSESSMENT APPEALS APPLICATIONS.**

*Assessment appeals application filings continue to climb since the pandemic pointing to a potential increase in appeals as lease agreements in the city come up for renewal.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Align resources to allow the Board to achieve its mission and duties to support open and participatory government** | | | | | |
| Number of hits on BOS website | 875,280 | 733,949 | 1,000,000 | 1,000,000 | 1,000,000 |
| Percentage of vacancy notices posted within 30 days of expiration | 100% | 100% | 100% | 100% | 100% |
| **Ensure accurate and comprehensive public access to information** | | | | | |
| Average response time (in days) to Assessment Appeals Board public information requests | 1.5 | 2.5 | 2.5 | 2.5 | 2.5 |
| Percentage of Assessment Appeals Board meeting agendas continued due to improper notice and/or missed publication within required timeframes | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Percentage of assessment appeals heard and decided pursuant to legal requirements | 100% | 100% | 100% | 100% | 100% |
| Percentage of hearing notifications issued to parties within the required timeframe | 100% | 100% | 100% | 100% | 100% |
| Percentage of Sunshine Ordinance Task Force complaints processed and scheduled in accordance with established timeframes | 60% | 89% | 100% | 100% | 100% |
| Percentage of Sunshine Ordinance Task Force meeting agendas continued due to improper notice and/or missed publication within required timeframes | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Percentage of Sunshine Ordinance Task Force meeting minutes posted within 10 business days of meeting adjournment | 100% | 99% | 100% | 100% | 100% |
| Percentage of Youth Commission adopted resolutions and motions posted on the website within 48 hours after a meeting | 80% | 95% | 100% | 100% | 100% |
| Percentage of Youth Commission referral responses posted on the website within 72 hours of action taken at a meeting | 50% | 97% | 100% | 100% | 100% |
| **Ensure equal opportunity to engage with the Board** | | | | | |
| Percentage of Board meeting agendas posted on website at least 72 hours prior to meeting | 100% | 100% | 100% | 100% | 100% |
| Percentage of Youth Commission or Committee meeting notices, agendas and packets posted on the website at least 72 hours prior to the meeting. | 93% | 97% | 100% | 100% | 100% |
| **Manage the Board effectively** | | | | | |
| Percentage of appeals processed and scheduled in accordance with established timeframes. | 100% | 100% | 100% | 100% | 100% |
| Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes | 0.0% | 2.0% | 0.0% | 0.0% | 0.0% |
| Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Percentage of Board or Committee meeting minutes posted within 2 business days of meeting adjournment. | 100% | 100% | 100% | 100% | 100% |
| **Strengthen accountability of the Board to City residents** | | | | | |
| Percentage of Board, Committee, Commission and Task Force legislative or policy related documents posted on the web site within the mandated timeframes for public access | 100% | 100% | 100% | 100% | 100% |
| Percentage of identified Assessment Appeals Board filers notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frames | 100% | 100% | 100% | 100% | 100% |
| Percentage of identified COB filers (except AAB) notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frame | 99% | 99% | 100% | 100% | 100% |

# ORGANIZATIONAL STRUCTURE: BOARD OF SUPERVISORS



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 90.54 | 89.49 | (1.05) | 89.49 | (0.01) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **90.54** | **89.49** | **(1.05)** | **89.49** | **(0.01)** |
| **Sources** | | | | | |
| Charges for Services | 311,140 | 344,150 | 33,010 | 344,150 | |
| Expenditure Recovery | 161,996 | 161,996 | | 161,996 | |
| General Fund | 21,641,340 | 22,158,240 | 516,900 | 22,617,823 | 459,583 |
| **Sources Total** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 12,218,372 | 12,492,535 | 274,163 | 12,874,073 | 381,538 |
| Mandatory Fringe Benefits | 4,665,649 | 4,537,678 | (127,971) | 4,635,653 | 97,975 |
| Non-Personnel Services | 4,584,221 | 4,864,212 | 279,991 | 4,843,499 | (20,713) |
| Materials & Supplies | 226,916 | 176,916 | (50,000) | 159,224 | (17,692) |
| Services Of Other Depts | 419,318 | 593,045 | 173,727 | 611,520 | 18,475 |
| **Uses Total** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |
| **Uses - By Division Description** | | | | | |
| BOS Assessment Appeals Board | 911,174 | 958,404 | 47,230 | 981,584 | 23,180 |
| BOS Budget & Legis Analysis | 2,979,318 | 3,083,950 | 104,632 | 3,083,950 | |
| BOS Clerk Of The Board | 5,212,045 | 5,873,550 | 661,505 | 6,013,828 | 140,278 |
| BOS Local Agncy Formation Comm | 796,077 | 349,334 | (446,743) | 353,431 | 4,097 |
| BOS Sunshine Ord Task Force | 193,874 | 196,045 | 2,171 | 200,976 | 4,931 |
| BOS Supervisors | 11,577,141 | 11,752,061 | 174,920 | 12,028,320 | 276,259 |
| BOS Youth Commission | 444,847 | 451,042 | 6,195 | 461,880 | 10,838 |
| **Uses by Division Total** | **22,114,476** | **22,664,386** | **549,910** | **23,123,969** | **459,583** |

# BUILDING INSPECTION

## MISSION

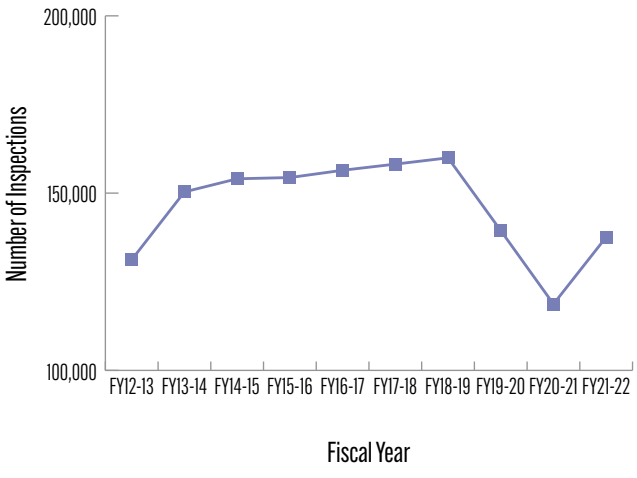
The Department of Building Inspection (DBI) ensures that life and property within the City and County of San Francisco are safeguarded and provides a public forum for community involvement in that process. DBI oversees the effective, efficient, fair, and safe enforcement of Building, Housing, Plumbing, Electrical, and Mechanical Codes, along with Disability Access Regulations. For more information about this department's services, please visit **sf.gov/departments/department-building-inspection**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $81.3 million for Building Inspection is $11.5 million, or 12.4 percent, lower than the FY 2022-23 budget. This change is due to aligning decreased spending with declining revenues, generated by reduced spending on non-personnel services, contracts with community-based organizations, projects, as well as, services performed by other City departments. The FY 2024-25 proposed budget of $83.0 million is $1.7 million, or 2.1 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

### Revenue Changes

The COVID-19 pandemic slowed construction activity over the past three years, and permitting activity remains below pre-pandemic levels. The pandemic's impact on permitting activity has resulted in reduced revenues for DBI. As a self-supporting department that relies on the revenues it collects, revenue decline has a direct impact on the department's budget. Over this time, DBI has been reducing its expenditures, to the extent possible, and leveraging its reserves to balance its budget. However, reliance on reserves is not a sustainable option for the Department. As such, in 2023, DBI began conducting a fee study to bring revenue and expenditures closer in alignment. This is also crucial, given that the last fee change was a reduction in 2015. The fee study will address the recent revenue decline and ensure appropriate cost recovery in the long-run. As part of this effort, the Department will also continue to monitor revenues



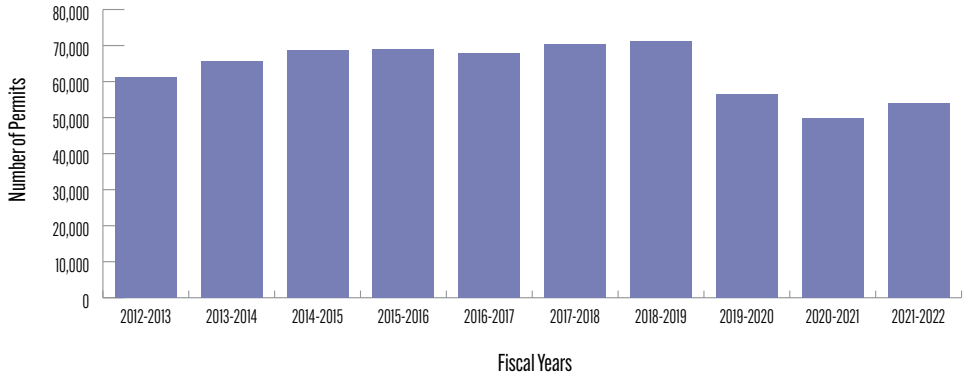

TOTAL INSPECTIONS PERFORMED

and identify expenditure savings. As such, DBI's focus will remain on providing core services and making operational improvements with existing resources. In addition, given the continued downward trend in construction activity, the Department continues to assume slowed revenue in both years of the budget.

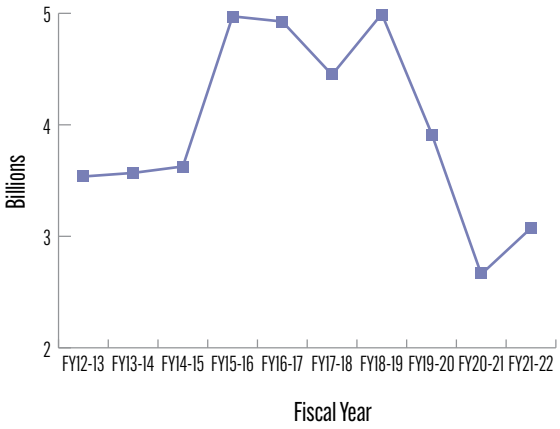
## Streamlining Permitting and Application Review

As part of the Mayor's Housing for All Executive Directive, DBI will assess permitting timelines, identify opportunities to reduce review times, and implement process improvements to expedite housing delivery in San Francisco. The Department will specifically implement changes to the Site Permit review process. Changes, including standardization of the site permit process, will establish greater transparency and a more predictable project review process. Permit applicants will receive clear direction from the City about the information and additional permits required for their project.

**TOTAL NUMBER OF PERMITS ISSUED.** *The COVID-19 pandemic slowed construction activity over the past three years, and permitting activity remains below pre-pandemic levels.*



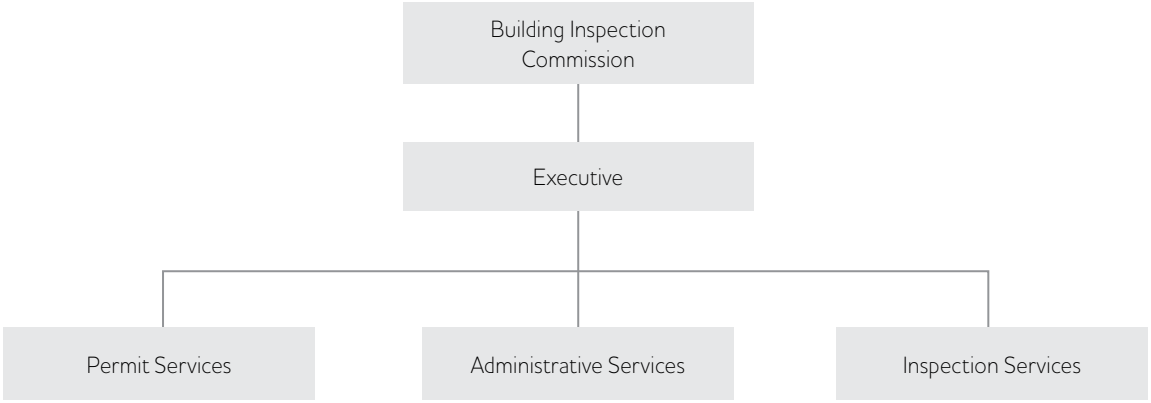

**TOTAL CONSTRUCTION VALUATIONS.**



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Deliver the highest level of customer service | | | | | |
| Percentage of Records Requests Processed Over-The-Counter | 85% | 92% | 85% | 85% | 85% |
| Perform inspections to enforce codes and standards to ensure safety and quality of life | | | | | |
| Inspections per inspector/day (building) | 11 | 11 | 11 | 11 | 11 |
| Inspections per inspector/day (electrical) | 10 | 11 | 11 | 11 | 11 |
| Inspections per inspector/day (plumbing) | 11 | 11 | 11 | 11 | 11 |
| Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day | 79% | 85% | 85% | 85% | 85% |
| Percentage of Non-Hazard Complaints Responded to Within Three Business Days | 99% | 98% | 85% | 85% | 85% |
| Percentage of Non-Hazard Housing Inspection Complaints Responded to Within Three Business Days | 89% | 88% | 85% | 85% | 85% |
| Proactively engage and educate customers, contractors, and stakeholders on DBI services, functions, and legislated programs | | | | | |
| Percentage of DBI customers that are satisfied with DBI's services overall (4 or 5 on the DBI Customer Satisfaction Survey) | | 75% | 85% | 85% | 85% |
| Review plans and issue permits safeguarding life and property in compliance with city and state regulations | | | | | |
| Percent of in-house review building permits for 1-2 family dwellings** meeting specified review time, based on project scope of work* | | 40% | 85% | 85% | 85% |
| Percent of in-house review building permits for commercial, industrial, & institutional buildings** meeting specified review time, based on project scope of work* | | 40% | 85% | 85% | 85% |
| Percent of in-house review building permits for multi-family/residential mixed use buildings** meeting specified review time, based on project scope of work* | | 40% | 85% | 85% | 85% |
| Percent of in-house review building permits for other structures** meeting specified review time, based on project scope of work* | | 72% | 85% | 85% | 85% |
| Percent of in-house review building permits that are processed with electronic plan review | | 73% | 65% | 65% | 65% |
| Percent of over the counter building permits that are issued in 2 business days or less | | 58% | 60% | 60% | 60% |
| Percent of over-the-counter, no-plans building permits that are processed online | | 12% | 15% | 15% | 15% |
| Percent of plumbing and electrical permits that are processed online | | 60% | 60% | 60% | 60% |
| Percentage of Pre-Application Meetings Conducted by DBI Within 14 Calendar Days | 92% | 80% | 92% | 92% | 92% |
| Utilize efficient and effective administrative practices | | | | | |
| Percentage of Records Requests Processed Within 15 Business Days | 100% | 98% | 90% | 90% | 90% |
| Percentage of Reports of Residential Building Records (3R reports) Produced Within Seven Business Days | 89% | 98% | 93% | 93% | 93% |

# ORGANIZATIONAL STRUCTURE: BUILDING INSPECTION



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 287.94 | 269.24 | (18.69) | 268.45 | (0.79) |
| Non-Operating Positions (CAP/Other) | (21.00) | | 21.00 | | |
| **Net Operating Positions** | **266.94** | **269.24** | **2.31** | **268.45** | **(0.79)** |
| **Sources** | | | | | |
| Charges for Services | 49,435,753 | 47,097,008 | (2,338,745) | 47,109,554 | 12,546 |
| Licenses, Permits,& Franchises | 6,937,815 | 7,718,319 | 780,504 | 7,718,319 | |
| Other Revenues | | 1,250,000 | 1,250,000 | 1,250,000 | |
| Interest & Investment Income | 1,422,127 | 1,922,127 | 500,000 | 1,922,127 | |
| Expenditure Recovery | 203,271 | 204,053 | 782 | 204,053 | |
| IntraFund Transfers In | 27,718,602 | 22,852,067 | (4,866,535) | 24,526,831 | 1,674,764 |
| Transfers In | 325,000 | 300,000 | (25,000) | 300,000 | |
| Beg Fund Balance - Budget Only | 17,640,000 | 3,500,000 | (14,140,000) | 9,000,000 | 5,500,000 |
| Prior Year Designated Reserve | 16,880,961 | 19,352,067 | 2,471,106 | 15,526,831 | (3,825,236) |
| Transfer Adjustment-Source | (27,718,602) | (22,852,067) | 4,866,535 | (24,526,831) | (1,674,764) |
| General Fund | | | | | |
| **Sources Total** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 37,487,568 | 41,362,210 | 3,874,642 | 42,742,337 | 1,380,127 |
| Mandatory Fringe Benefits | 16,403,803 | 16,798,842 | 395,039 | 17,236,850 | 438,008 |
| Non-Personnel Services | 4,995,460 | 3,791,000 | (1,204,460) | 3,633,000 | (158,000) |
| City Grant Program | 5,255,314 | | (5,255,314) | | |
| Intrafund Transfers Out | 27,718,602 | 22,852,067 | (4,866,535) | 24,526,831 | 1,674,764 |
| Materials & Supplies | 590,000 | 452,000 | (138,000) | 442,000 | (10,000) |
| Overhead and Allocations | 1,087,245 | 1,352,456 | 265,211 | 1,349,630 | (2,826) |
| Programmatic Projects | 6,390,000 | | (6,390,000) | | |
| Services Of Other Depts | 20,635,537 | 17,587,066 | (3,048,471) | 17,627,067 | 40,001 |
| Transfer Adjustment - Uses | (27,718,602) | (22,852,067) | 4,866,535 | (24,526,831) | (1,674,764) |
| **Uses Total** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Uses - By Division Description** | | | | | |
| DBI AdminIstration | 26,710,524 | 23,939,764 | (2,770,760) | 24,287,004 | 347,240 |
| DBI Inspection Services | 46,817,781 | 37,686,001 | (9,131,780) | 38,457,191 | 771,190 |
| DBI Permit Services | 19,316,622 | 19,717,809 | 401,187 | 20,286,689 | 568,880 |
| **Uses by Division Total** | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |

# CHILD SUPPORT SERVICES

## MISSION

The Department of Child Support Services (CSS) works to empower parents to provide economic support for their children, thereby contributing to the well-being of families and children. For more information about this department's services, please **visit sf.gov/departments/child-support-services**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $13.7 million for the Department of Child Support Services is $0.1 million, or 0.6 percent, higher than the FY 2022-23 budget. This is primarily due to anticipated increases in non-personnel costs. The FY 2024-25 proposed budget of $13.7 million is $0.1 million, or 0.4 percent, higher than the FY 2023-24 budget, which remains in line with projected State and Federal allocations.

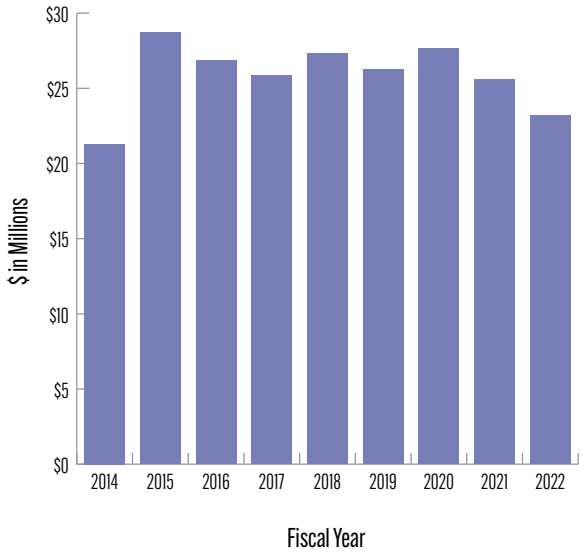
### Ongoing Initiatives

The Department will continue to focus its energy and resources on the following five key initiatives during FY 2023-24 and FY 2024-25:

**Paternity Establishment** A collaboration with SF General Hospital and other San Francisco birthing centers to support children with an opportunity for financial and emotional support from both parents.

**Serving Incarcerated Parents** Expanding collaboration with the Sheriff's Department to provide both virtual and in-person assistance to incarcerated parents ensures they have equitable access to the program and opportunities for debt relief.

**Providing More Parents with Debt Relief** The Debt Relief program is an expansion of the familiar Compromise of Arrears Program (COAP) that allows more parents to qualify to settle government-owned debt – reducing the negative consequences of debt burden and promotes parent stability in getting more resources to their children.




ANNUAL DISTRIBUTED COLLECTIONS. *The annual amount of support collections distributed to families on the CSS caseload over recent years.*

**Succession Planning Through an Equitable Lens**

DCSS looks to prepare for the future by providing its team with professional training and development to provide equitable opportunities for staff to compete and promote to leadership roles. To increase diversity and employment equity the department seeks to work with the Department of Human Resources to create child support officer positions that allows community representation.

**Community Input through Advisory Committee**

DCSS is building an Advisory Committee to work directly with parents and community based organizations on issues of concerns to families to promote equitable change and effectively guide the department.

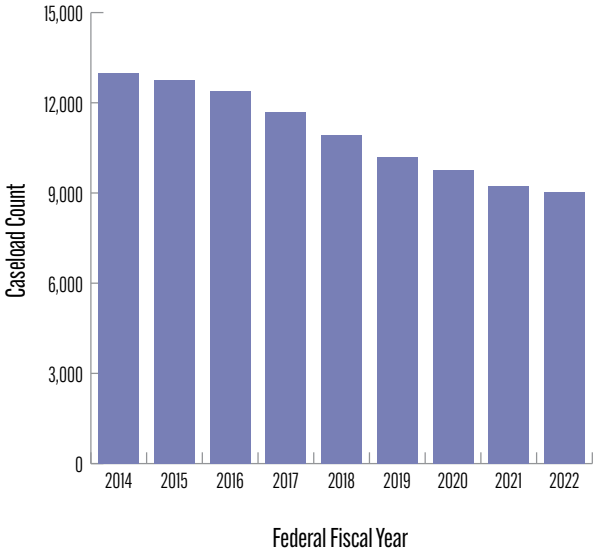
## A New Approach to Child Support for San Francisco Families

The Department understands that parents work together in many ways to support their children. In recognition of this fact, CSS partnered with the San Francisco Superior Court in 2021 to create a non-cash payment alternative to the traditional child support order.

A non-cash payment alternative, also referred to as in-kind support, is an arrangement between parents to care for their children. The arrangement may involve the exchange of goods or services such as transportation, clothing, shoes, groceries, housing, rent, or other items. Working with the San Francisco Superior Court, the Department coordinates a pilot program to acknowledge the various ways that parents provide for their children and reflect those arrangements in their formal child support court order.

Recruitment of families into the voluntary program is currently underway. Enrolled parents will work with court mediators to draft their in-kind support agreements; the court will monitor the agreements for compliance, and child support will enforce the monetary portion of the child support order.

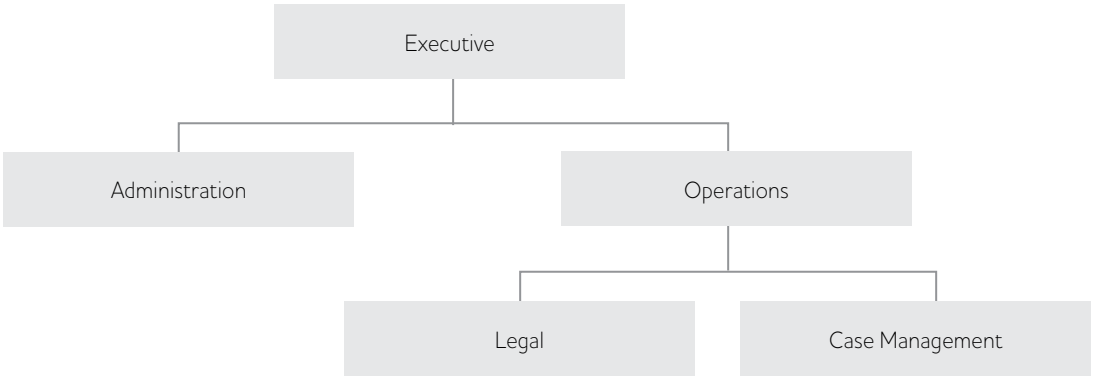
**AVERAGE CASELOAD.** *Cases managed by CSS have decreased over the last several years, averaging 9,037 in Federal FY 2021-22.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Be innovative in meeting the needs of families | | | | | |
| Number of unemancipated children in CSE counties caseloads | 1,036,538 | 1,028,319 | 1,036,538 | 1,028,319 | 1,028,319 |
| Number of unemancipated children in San Francisco caseload | 7,611 | 7,200 | 7,611 | 7,273 | 7,273 |
| Deliver excellent and consistent customer services statewide | | | | | |
| Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock | 100% | 100% | 100% | 100% | 100% |
| San Francisco orders established as a percentage of cases needing an order | 93% | 92% | 93% | 92% | 92% |
| Develop and strengthen collaborative partnerships | | | | | |
| Amount of child support collected by SF DCSS annually, in millions | $24 | $24 | $24 | $24 | $24 |
| Enhance program performance and sustainability | | | | | |
| Statewide cases with collections on arrears during fiscal year as a percentage of cases with arrears owed | 64% | 64% | 64% | 63% | 63% |
| Statewide current collections as a percentage of current support owed | 63% | 63% | 63% | 61% | 61% |
| Increase support for California children | | | | | |
| San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco | 76% | 72% | 76% | 72% | 72% |
| San Francisco current collections as a percentage of current support owed | 89% | 72% | 89% | 72% | 72% |

# ORGANIZATIONAL STRUCTURE: CHILD SUPPORT SERVICES



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 66.23 | 64.12 | (2.12) | 63.47 | (0.64) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **66.23** | **64.12** | **(2.12)** | **63.47** | **(0.64)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 8,359,395 | 8,359,395 | | 8,359,395 | |
| Intergovernmental: State | 4,306,354 | 4,306,354 | | 4,306,354 | |
| Other Revenues | 768,195 | 849,607 | 81,412 | 900,000 | 50,393 |
| Expenditure Recovery | 148,112 | 151,174 | 3,062 | 155,357 | 4,183 |
| General Fund | | | | | |
| **Sources Total** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 7,740,752 | 7,712,971 | (27,781) | 7,924,126 | 211,155 |
| Mandatory Fringe Benefits | 3,962,513 | 3,751,258 | (211,255) | 3,824,868 | 73,610 |
| Non-Personnel Services | 184,890 | 358,079 | 173,189 | 219,983 | (138,096) |
| Materials & Supplies | 79,549 | 166,735 | 87,186 | 38,238 | (128,497) |
| Services Of Other Depts | 1,614,352 | 1,677,487 | 63,135 | 1,713,891 | 36,404 |
| **Uses Total** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |
| **Uses - By Division Description** | | | | | |
| CSS Child Support Services | 13,582,056 | 13,666,530 | 84,474 | 13,721,106 | 54,576 |
| **Uses by Division Total** | **13,582,056** | **13,666,530** | **84,474** | **13,721,106** | **54,576** |

# CHILDREN, YOUTH AND THEIR FAMILIES

## MISSION

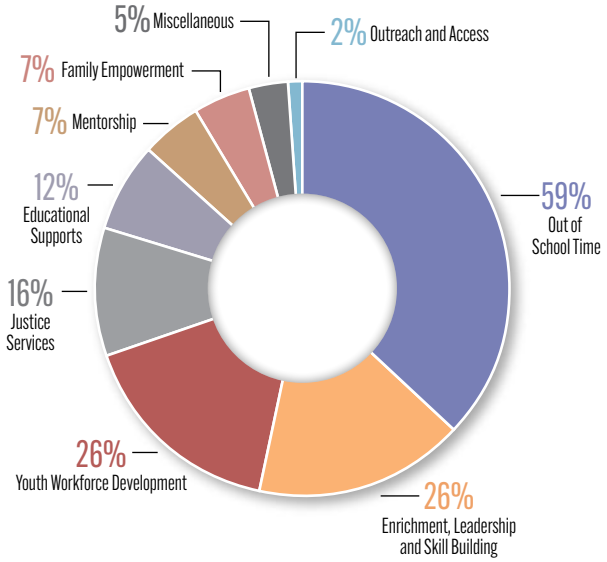
The Department of Children, Youth and Their Families (DCYF) has administered San Francisco's powerful investments in children, youth, transitional age youth, and their families through the Children and Youth Fund since 1991. With a deep commitment to advancing equity and healing trauma, DCYF brings together government agencies, schools, community-based organizations to strengthen San Francisco communities to lead full lives of opportunity and happiness. The Department strives to make San Francisco a great place to grow up. For more information about this department's services, please visit **dcyf.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $342 million for the Department of Children, Youth and their Families (DCYF) is $9 million, or 2.7 percent higher, than the FY 2022-23 budget. This is primarily due to the newly approved Student Success Fund, which set asides $11 million in FY 2023-24 for new programming, offset by savings in non-personnel services and the expiration of grant funding. The FY 2024-25 proposed budget of $343.3 million is $1.3 million, or 0.4 percent, higher than the FY 2023-24 proposed budget. This change is due to the Student Success Fund of $24 million, offset by the expiration of one-time grant funding.

### Mental Health and Family Wellness

The Mayor's proposed budget continues allocating $5 million annually to address critical mental health needs and support family wellness. This includes a Mental Health Support Pilot with UCSF, where clinicians and graduate students will work with community-based organizations (CBO) to provide onsite support to children and youth, train and coach CBO staff to identify signs and symptoms of mental health needs, provide clinical support services for CBO staff, and increase agency capacity to provide wellness and referral services. The investment also funds an expansion




**INVESTMENTS BY SERVICE AREA (FY 2022-23).**
*DCYF invest in a variety of children and youth services and programs. Majority of the services are out of school time, followed by youth workforce development and enrichment, leadership and skill building.*

of culturally specific mental health services. As part of the budget, DCYF will continue to partner with CBOs to provide parents and caregivers additional support related to parenting and understanding their child's developmental needs.

### Citywide Referral and Navigation Supports

The exacerbated need for support during the pandemic highlighted that City services can be difficult to understand and access. As part of the Children and Family Recovery Plan, the Mayor's proposed budget includes $2.5 million in FY 2023-24 and $2.6 million in FY 2024-25 to support enhanced referral and navigation for citywide resources, making it easier for children and families to get the support they need to thrive. This initiative increases communication and improves coordination to reach more children, youth and families across City agencies and the San Francisco Unified School District. This reduces confusion for families, lowers barriers to accessing services and reaches vulnerable families who might otherwise not know about services that exist for them.

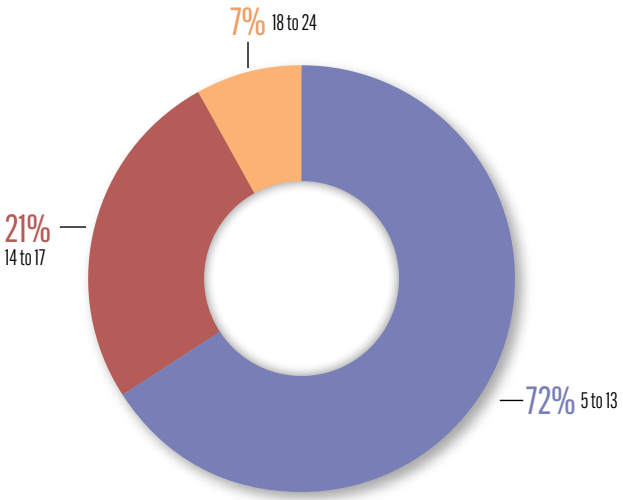
### Restoration of Technical Assistance

The City is committed to improving program quality and driving better outcomes for program participants. To that end, DCYF offers technical assistance and capacity building training workshops, and other support to all its grantees. After a brief period of reduced funding during the pandemic, the Mayor's proposed budget maintains DCYF's Technical Assistance programming budget in FY 2023-24 and FY 2024-25.

### San Francisco Unified School District and the City College of San Francisco

The proposed budget continues to invest in the Free City College Program at City College of San Francisco (CCSF). Further, in 2022, San Francisco voters approved Proposition G to establish the Student Success Fund to provide grants to the San Francisco Unified School District (SFUSD) and schools to implement programs that improve academic achievement and social/emotional wellness of students. The amended Charter requires an annual appropriation to the Fund for 15 years based on a calculation of the City's excess Educational Revenue Augmentation Fund (Fund) allocation in specified fiscal years. The Mayor also proposes to increase support for San Francisco's School Crisis Support Coordination Project (SCSCP) in partnership with SFUSD in response to an increase in violent incidents

**YOUTH SERVED BY AGE GROUP (FY 2021-22).** *Participants in DCYF-funded programs by age group. DCYF also contributes funding to Early Care and Education programs and Family Resource Centers that serve children ages 0 to 4. The data associated with these programs is tracked by partner City departments and is not included in the chart.*



both on and off school campus. The SCSCP was developed with the explicit goals of intervening and preventing escalation of violent incidents and coordinating supports and services for youth with City Departments, SFUSD, and CBO partners. In FY 22-23, DCYF received its first STOP School Violence Program grant and is in the process of applying for the second grant to expand this project. The Mayor's proposed budget includes $11.0 million in FY 2023-24 and $35.0 million in FY 2024-25 for the Fund. DCYF is partnering with SFUSD on implementation. In addition, the budget includes a one-time use of $2 million from the Free City College reserve to alleviate student fees to support students with course enrollment.

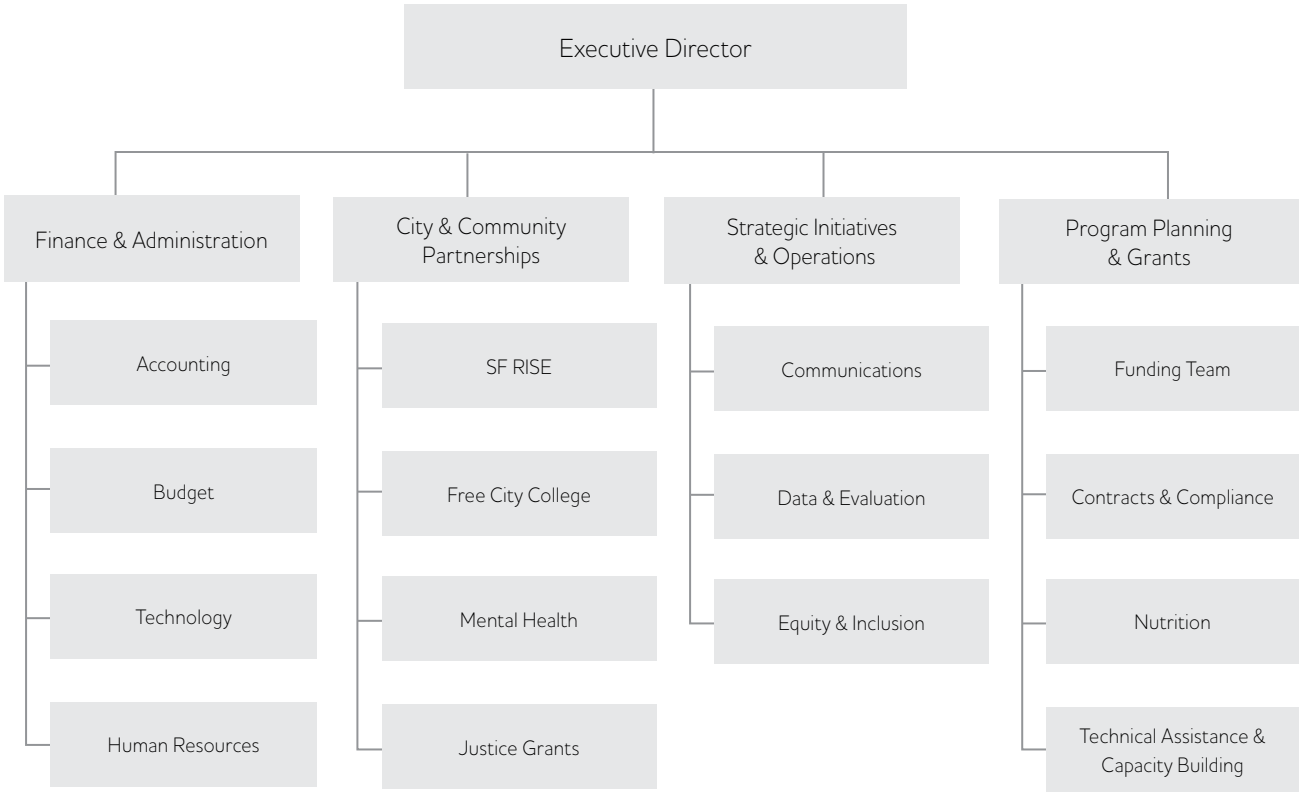
### Equity and the 5-Year Granting Cycle

DCYF's equity-based funding framework is developed through a three-part planning process which includes Community Needs Assessment (CNA), Services Allocation Plan (SAP), and Request for Proposal (RFP) for services implemented by CBOs. The CNA process utilizes equity metrics that help DCYF identify the high need groups. The SAP process is the way that DCYF makes meaning of CNA findings and turns them into services that meet the needs of the City's residents. The five-year RFP is the procurement process used to identify CBO providers with the experience, cultural competence and community connection to implement the services DCYF funds in support of the Department's racial equity and equity goals.

## PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Prioritize the voices of children, youth, transitional age youth, and families in setting funding priorities | | | | | |
| Number of community events at which DCYF provides outreach | 22 | 40 | 60 | 60 | 60 |
| Number of student participants at Youth Advocacy Day | N/A | 150 | 150 | 150 | 150 |
| Promote practice- and research-informed programs, seed innovation, and seek to address inequities in access and opportunity | | | | | |
| Average daily attendance of DCYF-funded comprehensive afterschool programs for youth in grades K-8 | 9,232 | 9,800 | 9,500 | 9,500 | 9,500 |
| Average daily attendance of DCYF-funded summer programs for youth in grades K-8 | 7,225 | 7,500 | 7,500 | 7,500 | 7,500 |
| Number of children and youth who participate in programs and services funded by DCYF grants | 34,922 | 35,000 | 35,000 | 35,000 | 35,000 |
| Number of disconnected transitional age youth who participate in programs and services funded by DCYF grants | 2,001 | 1,300 | 1,300 | 1,300 | 1,300 |
| Number of meals served by DCYF to children and youth in afterschool and summer programs | 206,155 | 180,000 | 210,000 | 210,000 | 210,000 |
| Number of participants in DCYF-funded Arts & Creative Expression and Science, Technology, Engineering and Math (STEM) programs | 9,170 | 6,400 | 6,000 | 6,000 | 6,000 |
| Number of participants in DCYF-funded Educational Supports programs | 4,524 | 4,500 | 4,500 | 4,500 | 4,500 |
| Number of participants in DCYF-funded Identity Formation programs | 1,370 | 1,000 | 1,000 | 1,000 | 1,000 |
| Number of participants in DCYF-funded Mentorship programs | 1,142 | 1,000 | 600 | 600 | 600 |
| Number of participants in DCYF-funded Service Learning; Youth Leadership, Engagement and Organizing; and Youth-Led Philanthropy programs | 1,799 | 1,600 | 1,600 | 1,600 | 1,600 |
| Number of participants in DCYF-funded Sports and Physical Activity programs | 4,368 | 3,800 | 3,500 | 3,500 | 3,500 |
| Number of snacks served by DCYF to children and youth in afterschool and summer programs | 150,218 | 170,000 | 155,000 | 155,000 | 155,000 |
| Number of youth who participate in job training, job shadows, internships, and paid or subsidized employment opportunities offered by DCYF-funded programs (all ages) | 5,960 | 6,000 | 6,000 | 6,000 | 6,000 |
| Percent of DCYF-funded programs that meet or exceed annual targets for number of youth served | 69% | 70% | 75% | 75% | 75% |
| Percent of participants in DCYF-funded programs from populations that demonstrate increased levels of need | 72% | 70% | 75% | 75% | 75% |
| Percent of surveyed participants in DCYF-funded programs who report that there is an adult at the program who really cares about them | 65% | 70% | 70% | 70% | 70% |
| Provide leadership in developing high quality programs and strong community-based organizations in the interest of promoting positive outcomes | | | | | |
| Number of DCYF-funded agencies that participate in DCYF technical assistance and capacity building offerings | 154 | 145 | 125 | 125 | 125 |
| Number of technical assistance and capacity building workshops offered by DCYF-funded providers | 167 | 150 | 150 | 150 | 150 |
| Percent of DCYF University participants who attain a Certificate of Achievement for their Specialization | N/A | N/A | 65% | 65% | 65% |
| Percent of DCYF-funded organizations that report satisfaction with the services and support they receive from DCYF | N/A | 90% | 90% | 90% | 90% |
| Work collaboratively with other city stakeholders to ensure efficient use of resources | | | | | |
| Number of participants in the DCYF-funded Young Adult Court Case Management program who successfully complete the requirements of the program | 15 | 30 | 30 | 30 | 30 |
| Percent of SFUSD high school students who receive services at High School Wellness Centers | N/A | 50% | 50% | 50% | 50% |

# ORGANIZATIONAL STRUCTURE: CHILDREN, YOUTH AND THEIR FAMILIES



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 77.30 | 77.29 | (0.02) | 76.83 | (0.46) |
| Non-Operating Positions (CAP/Other) | (9.50) | (6.50) | 3.00 | (5.78) | 0.72 |
| **Net Operating Positions** | **67.80** | **70.79** | **2.98** | **71.05** | **0.26** |
| **Sources** | | | | | |
| Property Taxes | 121,210,000 | 127,220,000 | 6,010,000 | 127,080,000 | (140,000) |
| Intergovernmental: Federal | 1,475,881 | 1,524,359 | 48,478 | 1,612,327 | 87,968 |
| Intergovernmental: State | 5,109,586 | 8,383,220 | 3,273,634 | 3,085,597 | (5,297,623) |
| Other Revenues | 400,000 | 4,800,000 | 4,400,000 | 300,000 | (4,500,000) |
| Interest & Investment Income | 80,000 | 80,000 | | 80,000 | |
| Expenditure Recovery | 10,485,460 | 8,555,959 | (1,929,501) | 8,274,771 | (281,188) |
| IntraFund Transfers In | 6,753,329 | 6,988,329 | 235,000 | 7,198,329 | 210,000 |
| Transfers In | 96,180,000 | 99,735,000 | 3,555,000 | 102,815,000 | 3,080,000 |
| Beg Fund Balance - Budget Only | 8,566,042 | 2,839,228 | (5,726,814) | 2,172,171 | (667,057) |
| Prior Year Designated Reserve | 4,000,000 | 6,867,385 | 2,867,385 | | (6,867,385) |
| Transfer Adjustment-Source | (6,275,000) | (6,510,000) | (235,000) | (6,720,000) | (210,000) |
| General Fund | 85,026,547 | 81,548,388 | (3,478,159) | 97,399,913 | 15,851,525 |
| **Sources Total** | **333,011,845** | **342,031,868** | **9,020,023** | **343,298,108** | **1,266,240** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 9,282,174 | 10,057,426 | 775,252 | 10,375,807 | 318,381 |
| Mandatory Fringe Benefits | 3,638,574 | 3,564,488 | (74,086) | 3,654,899 | 90,411 |
| Non-Personnel Services | 10,608,826 | 9,414,786 | (1,194,040) | 9,899,606 | 484,820 |
| City Grant Program | 262,975,813 | 273,186,391 | 10,210,578 | 277,671,648 | 4,485,257 |
| Intrafund Transfers Out | 6,275,000 | 6,510,000 | 235,000 | 6,720,000 | 210,000 |
| Materials & Supplies | 775,870 | 679,058 | (96,812) | 427,808 | (251,250) |
| Overhead and Allocations | | 375,000 | 375,000 | 1,215,000 | 840,000 |
| Programmatic Projects | 5,462,694 | 3,152,503 | (2,310,191) | 867,503 | (2,285,000) |
| Services Of Other Depts | 40,267,894 | 41,602,216 | 1,334,322 | 39,185,837 | (2,416,379) |
| Transfer Adjustment - Uses | (6,275,000) | (6,510,000) | (235,000) | (6,720,000) | (210,000) |
| **Uses Total** | **333,011,845** | **342,031,868** | **9,020,023** | **343,298,108** | **1,266,240** |
| **Uses - By Division Description** | | | | | |
| CHF Children;Youth & Families | 333,011,845 | 342,031,868 | 9,020,023 | 343,298,108 | 1,266,240 |
| **Uses by Division Total** | **333,011,845** | **342,031,868** | **9,020,023** | **343,298,108** | **1,266,240** |

# CITY ADMINISTRATOR'S OFFICE

## MISSION

City Administrator's Office (ADM) comprises over 25 departments and programs that provide a broad range of services to other City departments and the public. Examples of the Agency's functions include public safety, internal services, civic engagement, capital planning, asset management, code enforcement, disaster mitigation, tourism promotion, and economic development. For more information about this department's services, please visit **sf.gov/departments/city-administrator**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $594.7 million for the City Administrator is $16.0 million, or 2.6 percent, lower than the FY 2022-23 budget. This is primarily due to the expiration of one-time capital expenditures in FY 2022-23. The FY 2024-25 proposed budget of $603.1 million is $8.5 million, or 1.4 percent, higher than the FY 2023-24 proposed budget. This change is due to increased costs in salaries and benefits, non-personnel services, and services of other departments.

### Improving the Customer Experience

The Mayor's proposed budget for the City Administrator's Office funds an overall improvement to resident and non-resident experience. At the Permit Center, new staffing will aid the on-going interdepartmental effort to centralize customer services by consolidating standard questions to a single-entry point, handling simple inquiries, and routing more complex inquiries to the permitting department for resolution. Centralizing points of intake makes it easier for customers to ask questions and receive a faster and efficient response.

Similarly, the proposed budget funds County Clerk's service upgrades to its current queuing system, facilitating pre-check-in text notifications in multiple languages, and improving queue management and customer flow. In addition, the County Clerk is replacing paper applications with an online portal to allow customers to submit forms and applications remotely.

Finally, the budget also continues to invest in bringing better digital services to all citywide departments via the Digital Services program. Currently, in collaboration with the Department of Technology and the Department of Building Inspection, the program is piloting an electronic version of the "pink form" that allows building permit applicants to send their data and documents directly into City systems from their own device and get a confirmation email with a tracking link immediately.

### Helping to Meet Climate and Housing Goals

The Fleet Management Division laid the research, procurement, and operational groundwork to double the City's fleet of hydrogen fuel cell vehicles.

The Mayor's proposed budget in FY 2023-24 funds the planning for development of a City-operated hydrogen fuel cell station, which will provide the City's fleet with reliable access to a zero-emission fuel.

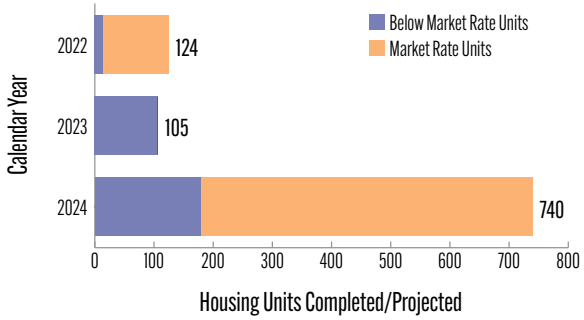
In addition, the Treasure Island Development Authority has made substantial progress with the completion of new roadways, utilities, parks, and a ferry terminal in support of future housing. So far, 229 new units have been completed, 119 of which are affordable units including the Maceo May Apartments, which houses formerly homeless veterans and their families. An additional 740 units are currently in progress for completion by the end of 2024, 178 of which will be affordable. At full buildout, the project will deliver 8,000 new units of housing, 27.2 percent of which will be permanently affordable. The proposed budget includes $15 million of new expenses related to the TICD Developer Housing Subsidy as well as $1.5 million of new expenses for anticipated operations and maintenance of new parks and open spaces scheduled to open in FY 2023-24.

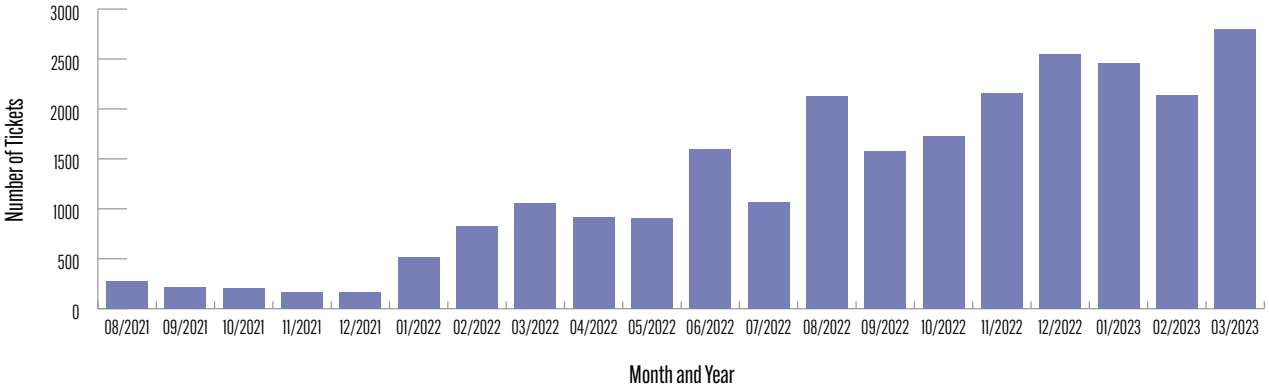
## Contracting Reform and Community Safety

Under the Mayor's proposed budget, new staffing under the Office of Contract Administration will help with citywide contracting reform and contribute to future cost savings by conducting procurement analysis across departments and identify efficiencies.

The proposed budget also sustains funding for the Community Ambassadors Program (CAP) under the Office of Civic Engagement and Immigrant Affairs. CAP is a community safety and neighborhood engagement program and provides visible, non-law enforcement safety presence in several neighborhoods across San Francisco.

**TREASURE ISLAND/YERBA BUENA ISLAND HOUSING PIPELINE.**
*Housing Units Completed/Projected by Calendar Year.*



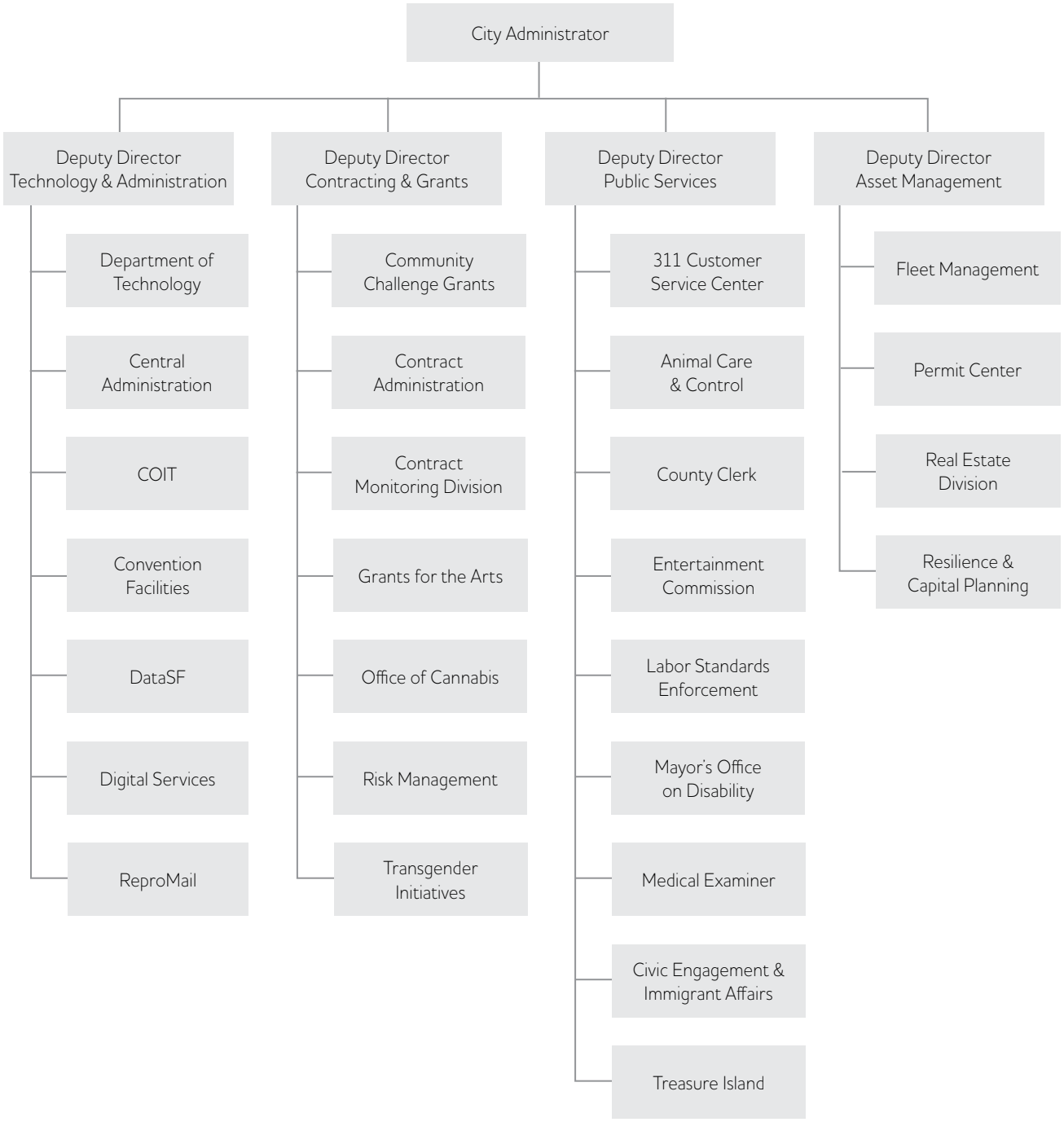




**PERMIT CENTER.** *Since its opening in July 2021, the Permit Center has responded to an increasing number of service tickets and provided streamlined customer service to residents, businesses, and communities.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Citywide Planning** | | | | | |
| Average occupancy rate in City-owned buildings managed by Real Estate | 97% | 100% | 100% | 100% | 100% |
| Average per sq ft cost of City-operated buildings compared to listing rates in Civic Center | 65% | 65% | 55% | 60% | 60% |
| Percentage of non-patrol, light duty fleet that uses green technologies | 40% | 40% | 40% | 42% | 42% |
| **Economic and Community Development** | | | | | |
| Percentage of client post-convention survey ratings in the above average or higher category | 82% | 85% | 80% | 85% | 85% |
| **Equity and Inclusion** | | | | | |
| Total Minimum Dollars Awarded to Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA) | $215,475,093 | $375,000,000 | $200,000,000 | $200,000,000 | $375,000,000 |
| Total Number of Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA) | 1,127 | 1,100 | 1,200 | 1,200 | 1,200 |
| Total number of awarded active CCSF contracts monitored by Contract Monitoring Division | 2,050 | 1,500 | 2,000 | 2,000 | 2,000 |
| Total Number of Equal Benefits Ordinance (12B) Compliant CCSF Vendors | 23,740 | 25,000 | 23,500 | 23,500 | 23,500 |
| **Excellent Services** | | | | | |
| Percentage of 311 calls answered in 60 seconds | 86% | 85% | 70% | 70% | 70% |
| Percentage of 311 calls handled without a transfer | 91% | 90% | 90% | 90% | 90% |
| Percentage of all purchases made through term contracts (excluding professional services) by procurement services | 76% | 78% | 78% | 80% | 82% |
| Percentage of Automated 311 Service Requests | 76% | 75% | 65% | 70% | 70% |
| Percentage of County Clerk customers assisted within ten minutes from the time they are ready to be served | 47% | 70% | 88% | 88% | 88% |
| Percentage of live cat and dog releases | 91% | 92% | 88% | 88% | 88% |
| Percentage of repairs of non-patrol, light duty passenger vehicles performed in less than 3 days | 81% | 80% | 80% | 80% | 80% |
| Percentage of requests for site reviews fulfilled within seven business days by disability access | 100% | 95% | 95% | 95% | 95% |
| Quality assurance percentage score for 311 Customer Service Center | 94% | 92% | 92% | 92% | 92% |
| **Safety and Resilience** | | | | | |
| Animal Welfare field service emergency response time (in minutes) | 23 | 23 | 23 | 23 | 23 |
| Percent of toxicology exams completed by medical examiner within 90 calendar days of submission | 52% | 100% | 90% | 90% | 90% |

# ORGANIZATIONAL STRUCTURE: CITY ADMINISTRATOR'S OFFICE



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Non-Operating Positions (CAP/Other) | (51.85) | (55.79) | (3.94) | (46.41) | 9.38 |
| **Net Operating Positions** | **978.59** | **978.87** | **0.29** | **980.94** | **2.07** |
| **Sources** | | | | | |
| Business Taxes | 2,500,000 | 2,500,000 | | 2,500,000 | |
| Other Local Taxes | 11,803,000 | 17,574,000 | 5,771,000 | 19,331,000 | 1,757,000 |
| Intergovernmental: Other | 894,777 | 2,163,387 | 1,268,610 | 2,096,114 | (67,273) |
| Intergovernmental: State | 324,330 | 641,895 | 317,565 | 364,812 | (277,083) |
| Charges for Services | 19,010,261 | 22,720,093 | 3,709,832 | 22,582,947 | (137,146) |
| Fines, Forfeiture, & Penalties | 525,000 | 798,286 | 273,286 | 925,000 | 126,714 |
| Licenses, Permits,& Franchises | 2,508,840 | 2,601,077 | 92,237 | 2,759,333 | 158,256 |
| Rents & Concessions | 47,838,300 | 59,136,745 | 11,298,445 | 53,539,701 | (5,597,044) |
| Other Revenues | 26,839,509 | 18,368,890 | (8,470,619) | 19,293,081 | 924,191 |
| Expenditure Recovery | 309,992,824 | 325,479,338 | 15,486,514 | 333,600,480 | 8,121,142 |
| IntraFund Transfers In | 1,000,000 | | (1,000,000) | | |
| Transfers In | 55,395,989 | 45,092,461 | (10,303,528) | 45,377,643 | 285,182 |
| Other Financing Sources | 42,759,168 | 4,234,378 | (38,524,790) | | (4,234,378) |
| Beg Fund Balance - Budget Only | 10,426,146 | 13,589,864 | 3,163,718 | 15,061,541 | 1,471,677 |
| Transfer Adjustment-Source | (1,000,000) | | 1,000,000 | | |
| General Fund | 79,813,783 | 79,751,800 | (61,983) | 85,704,287 | 5,952,487 |
| **Sources Total** | **610,631,927** | **594,652,214** | **(15,979,713)** | **603,135,939** | **8,483,725** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 121,103,959 | 125,967,421 | 4,863,462 | 130,049,672 | 4,082,251 |
| Mandatory Fringe Benefits | 48,240,290 | 47,474,533 | (765,757) | 48,854,496 | 1,379,963 |
| Non-Personnel Services | 197,739,492 | 202,122,965 | 4,383,473 | 204,242,541 | 2,119,576 |
| City Grant Program | 29,044,502 | 32,474,625 | 3,430,123 | 33,657,667 | 1,183,042 |
| Capital Outlay | 24,407,913 | 12,001,133 | (12,406,780) | 4,153,132 | (7,848,001) |
| Debt Service | 74,432,264 | 60,592,493 | (13,839,771) | 63,088,475 | 2,495,982 |
| Intrafund Transfers Out | 1,000,000 | | (1,000,000) | | |
| Materials & Supplies | 18,968,232 | 18,600,467 | (367,765) | 18,281,855 | (318,612) |
| Overhead and Allocations | 7,571,509 | 8,277,344 | 705,835 | 8,277,344 | |
| Programmatic Projects | 1,470,934 | 1,362,997 | (107,937) | 1,116,118 | (246,879) |
| Services Of Other Depts | 84,905,161 | 85,778,236 | 873,075 | 91,414,639 | 5,636,403 |
| Transfers Out | 2,517,421 | | (2,517,421) | | |
| Unappropriated Rev-Designated | 230,250 | | (230,250) | | |
| Transfer Adjustment - Uses | (1,000,000) | | 1,000,000 | | |
| **Uses Total** | **610,631,927** | **594,652,214** | **(15,979,713)** | **603,135,939** | **8,483,725** |
| **Uses - By Division Description** | | | | | |
| ADM Administration | 18,828,325 | 18,878,059 | 49,734 | 19,261,801 | 383,742 |
| ADM Animal Care And Control | 9,962,893 | 10,072,750 | 109,857 | 10,017,917 | (54,833) |
| ADM City Administrator Prog | 135,179,019 | 115,754,007 | (19,425,012) | 123,620,475 | 7,866,468 |
| ADM Community Invest-Infrastr | 1 | | (1) | | |
| ADM Convention Facilities Mgmt | 97,345,803 | 110,260,779 | 12,914,976 | 97,640,439 | (12,620,340) |
| ADM Entertainment Commission | 1,380,903 | 1,413,644 | 32,741 | 1,429,714 | 16,070 |
| ADM Internal Services | 334,045,956 | 324,352,707 | (9,693,249) | 337,516,195 | 13,163,488 |
| ADM Medical Examiner | 13,889,027 | 13,920,268 | 31,241 | 13,649,398 | (270,870) |
| **Uses by Division Total** | **610,631,927** | **594,652,214** | **(15,979,713)** | **603,135,939** | **8,483,725** |

# CITY ADMINISTRATOR'S OFFICE–TECHNOLOGY

## MISSION

The Department of Technology modernizes City technology infrastructure, communications, and applications to deliver resilient, cost-effective, and efficient city business systems. These solutions drive innovation while promoting public safety, digital equity, and new government services. For more information about this department's services, please visit **sf.gov/departments/department-technology**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $167.3 million for the Department of Technology (TIS) is $13.9 million, or 9.0 percent higher than FY 2022-23 budget. This is primarily due to increased cost of salary and benefits, software contracts, and services of other departments. The FY 2024-25 proposed budget of $171.0 million is $3.7 million, or 2.2 percent higher than the FY 2023-24 proposed budget. This change is due to increase in salaries and benefits.

### Accelerating a Digital City

The Department continues to deliver shareable enterprise-level business applications and modernize the City's technology infrastructure. Emphasizing infrastructure resiliency and migrating departments to a new software defined network increases capacity and performance. New applications speed up City services, and modernized infrastructure delivers security, performance, reliability, and enables new services such as Voice over Internet Protocol (VoIP).

### Data Center of Excellence

Since decommissioning the Justice Tracking Information System (JUSTIS) legacy mainframe, the Department has jumpstarted the Data Center of Excellence which manages the JUSTIS Hub. The hub empowers justice organizations with in-depth data analysis and streamlined workflows to make data-driven decisions about public safety and criminal justice issues.

The full-fledged JUSTIS Hub will soon provide easy-to-use dashboards and thorough insights to criminal justice agencies in the City and County of San Francisco.

### Cloud Center of Excellence

The Department is expanding its team of cloud architects and engineers to deploy cloud solutions for business partners. The center will reduce costs and increase operational capacity by helping to migrate processes and data to the cloud. This work simultaneously makes City systems more secure and resilient, bringing together constant improvement and diligent defense.

The Cloud Center of Excellence is well-positioned to help other departments accomplish more with less and tap into cloud technology with DT Cloud Desktop in place of costly device refreshes.

## Information Technology Support Nexus

The Department is committed to collaboration across the City and County of San Francisco to expand digital services, validate election results, and secure enterprise applications. With projects across dozens of departments and agencies, the Department helps lower cost, increase efficiency, and improve quality of services.

For instance in fiscal year 2022-23, the Department collaborated with the Department of Elections to provide an award-winning Risk-Limiting Audit web application. The Department also partnered with and the San Francisco International Airport to secure their own TaxiVQ app with MyApps, which secures over 10,000 users with single sign-on and multifactor authentication.

## Closing the Digital Divide

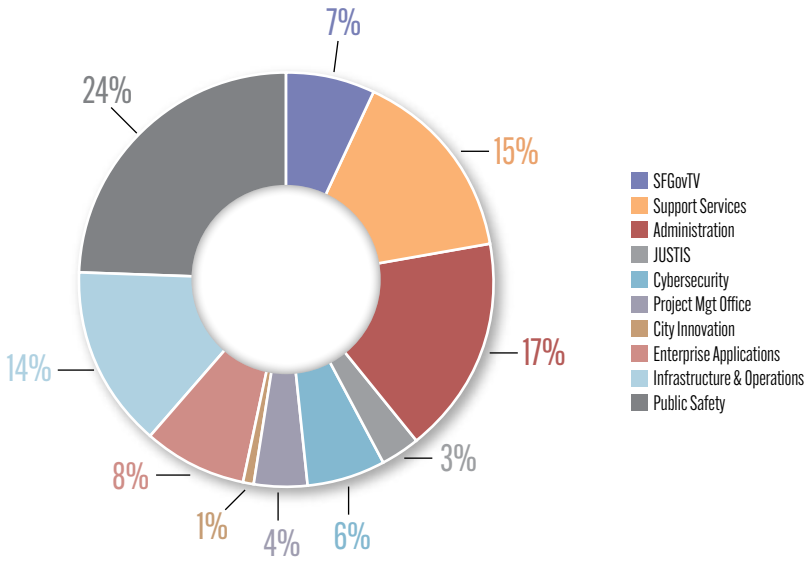
The Department continues its work to close gaps in equitable community access to the Internet by installing, operating, and maintaining municipal broadband fiber. The Department has delivered free internet broadband service to thousands of units as well as community centers and non-profits.

## Office of Cybersecurity

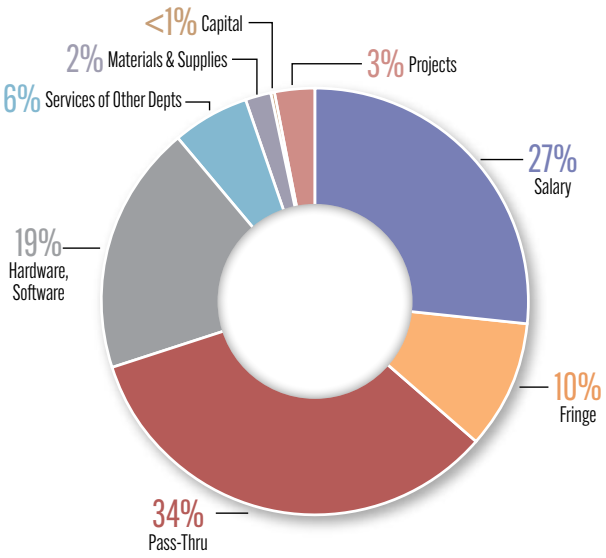
Protecting the City's technology and information is critical to ensure City departments can continue providing essential services. The Office of Cybersecurity ensures mission critical business systems can be restored after any natural or human-caused disaster with minimal delay. The Office consistently works to raise the awareness of City staff while proactively identifying and addressing potential cybersecurity risks.

**STAFF RESOURCE BY DIVISION.**

*The Department have staff that work on and support various technology projects and initiatives in the City, such as Public Safety, Cybersecurity, and Infrastructure.*



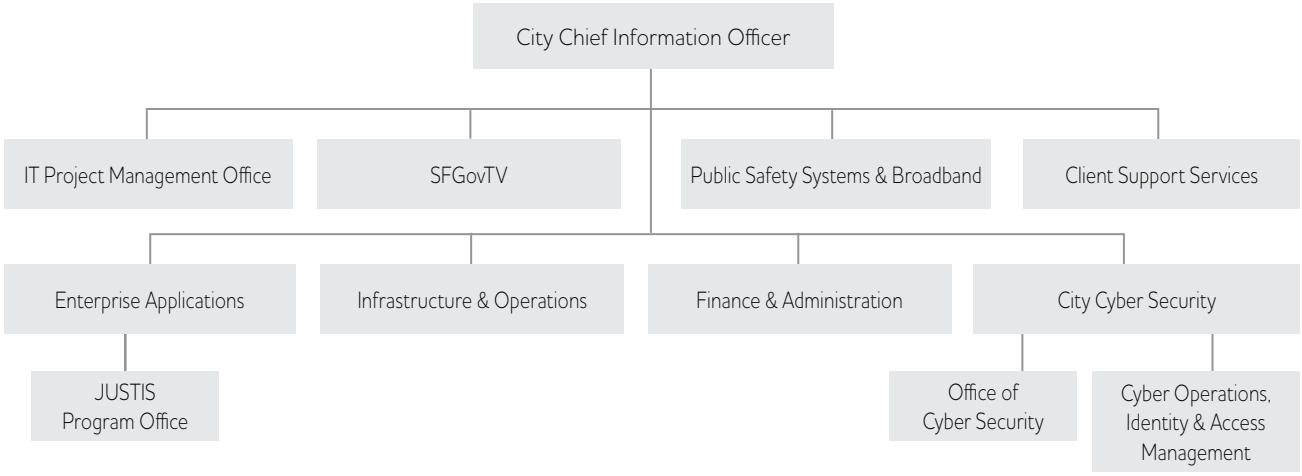
**BUDGET USE BY EXPENDITURE TYPE.**
*The majority of the Department's budget goes to support hardware and software, including assisting employees with setting up remote work environments.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Increase organizational performance | | | | | |
| Percent of projects completed on time, on budget, and to specification within Fiscal Year | 70% | 85% | 85% | 85% | 85% |
| Invest in IT infrastructure and communications | | | | | |
| Percent of Data Center Uptime | 100% | 100% | 100% | 100% | 100% |
| Percent of E-mail System Uptime | 100% | 100% | 100% | 100% | 100% |
| Percent of Fiber Infrastructure Uptime | 100% | 100% | 100% | 100% | 100% |
| Percent of Network Services Uptime | 100% | 100% | 100% | 100% | 100% |
| Strengthen shared services delivery | | | | | |
| Percent of SFGOVTV Uptime | 100% | 99% | 99% | 99% | 99% |

# ORGANIZATIONAL STRUCTURE: CITY ADMINISTRATOR'S OFFICE - TECHNOLOGY



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 293.76 | 302.03 | 8.27 | 306.86 | 4.82 |
| Non-Operating Positions (CAP/Other) | (42.11) | (42.53) | (0.42) | (45.58) | (3.05) |
| **Net Operating Positions** | **251.65** | **259.50** | **7.85** | **261.28** | **1.77** |

**Sources**

| | | | | | |
|---|---|---|---|---|---|
| Intergovernmental: Other | 99,605 | 115,062 | 15,457 | 99,280 | (15,782) |
| Licenses, Permits,& Franchises | 1,828,000 | 1,828,000 | | 1,828,000 | |
| Rents & Concessions | 550,104 | 581,169 | 31,065 | 594,060 | 12,891 |
| Interest & Investment Income | 90,000 | 90,000 | | 90,000 | |
| Expenditure Recovery | 138,598,276 | 149,183,479 | 10,585,203 | 154,854,217 | 5,670,738 |
| IntraFund Transfers In | 3,997,000 | 3,626,847 | (370,153) | 5,037,856 | 1,411,009 |
| Transfers In | 300,000 | 300,000 | | 300,000 | |
| Other Financing Sources | 2,500,000 | | (2,500,000) | | |
| Beg Fund Balance - Budget Only | 3,220,457 | 7,545,758 | 4,325,301 | 6,099,562 | (1,446,196) |
| Transfer Adjustment-Source | (3,997,000) | (3,626,847) | 370,153 | (5,037,856) | (1,411,009) |
| General Fund | 6,233,258 | 7,628,389 | 1,395,131 | 7,154,006 | (474,383) |
| **Sources Total** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |

**Uses - Operating Expenditures**

| | | | | | |
|---|---|---|---|---|---|
| Salaries | 40,402,200 | 43,396,976 | 2,994,776 | 44,957,956 | 1,560,980 |
| Mandatory Fringe Benefits | 15,354,144 | 15,960,230 | 606,086 | 16,588,840 | 628,610 |
| Non-Personnel Services | 69,053,265 | 74,983,463 | 5,930,198 | 75,653,672 | 670,209 |
| Capital Outlay | 4,140,000 | 1,805,000 | (2,335,000) | 2,100,000 | 295,000 |
| Intrafund Transfers Out | 3,997,000 | 3,626,847 | (370,153) | 5,037,856 | 1,411,009 |
| Materials & Supplies | 3,303,949 | 3,225,657 | (78,292) | 3,311,705 | 86,048 |
| Overhead and Allocations | 863,520 | 1,652,678 | 789,158 | 1,652,678 | |
| Programmatic Projects | 5,299,000 | 6,596,347 | 1,297,347 | 7,162,844 | 566,497 |
| Services Of Other Depts | 15,003,622 | 19,651,506 | 4,647,884 | 19,591,430 | (60,076) |
| Transfer Adjustment - Uses | (3,997,000) | (3,626,847) | 370,153 | (5,037,856) | (1,411,009) |
| **Uses Total** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |

**Uses - By Division Description**

| | | | | | |
|---|---|---|---|---|---|
| DT Administration | 54,221,686 | 63,114,949 | 8,893,263 | 63,441,564 | 326,615 |
| DT Capital And Equipment | 2,700,000 | 505,000 | (2,195,000) | 500,000 | (5,000) |
| DT Communications | 6,769,698 | 9,201,236 | 2,431,538 | 7,241,724 | (1,959,512) |
| DT Cybersecurity | 12,126,319 | 13,074,582 | 948,263 | 13,434,010 | 359,428 |
| DT Enterprise Applications | 7,242,552 | 7,405,111 | 162,559 | 7,461,196 | 56,085 |
| DT Infrastructure & Operations | 28,285,776 | 29,990,834 | 1,705,058 | 32,336,234 | 2,345,400 |
| DT Innovation | 761,238 | 721,363 | (39,875) | 707,286 | (14,077) |
| DT JUSTIS | 3,012,433 | 3,183,765 | 171,332 | 3,087,679 | (96,086) |
| DT PMO | 3,186,545 | 2,793,202 | (393,343) | 2,862,056 | 68,854 |
| DT Public Safety | 17,808,738 | 17,913,652 | 104,914 | 18,545,158 | 631,506 |
| DT Rate Model Usage | 6,491,734 | 8,774,278 | 2,282,544 | 9,317,427 | 543,149 |
| DT Support Services | 10,812,981 | 10,593,885 | (219,096) | 12,084,791 | 1,490,906 |
| **Uses by Division Total** | **153,419,700** | **167,271,857** | **13,852,157** | **171,019,125** | **3,747,268** |

# CITY ATTORNEY

## MISSION

The Officee of the City Attorney (CAT) provides legal services to the Mayor's Office, the Board of Supervisors, other elected City officials, and all the departments, boards, and commissions that comprise the government of the City and County of San Francisco. For more information about this department's services, please visit **sfcityattorney.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $108.9 million for the Office of the City Attorney is $5.5 million, or 5.3 percent, higher than FY 2022-23 budget. This is primarily due to new attorney positions related to the California CARE Court, cost increases to outside counsel expenses, court reporters and legal vendors, and a one-time workorder with the Department of Human Resources. The FY 2024-25 proposed budget of $113.2 million is $4.3 million, or 3.9 percent, higher than the FY 2023-24 proposed budget. This change is due to the increases in salaries and benefits and ongoing outside service costs.

### Major Opioid Settlements

In May 2023, the Office helped secure a $230 million settlement with Walgreens over the company's role in the opioid epidemic for the City of San Francisco, the largest ever paid by a pharmacy chain to a local government in connection with the opioid crisis. The settlement will be used to fund programs and services to address the opioid crisis in San Francisco, including treatment, prevention, and harm reduction. In addition to the settlement with Walgreens, the Office has also reached settlements with other pharmaceutical companies and distributors involved in the opioid crisis.

In total, the City Attorney has generated over $350 million in cash payments, benefits, and fees from the opioid industry through these settlements, which will provide the City a new revenue source to defray general fund expenditures and provide a reliable ongoing funding source.

### CARE Court

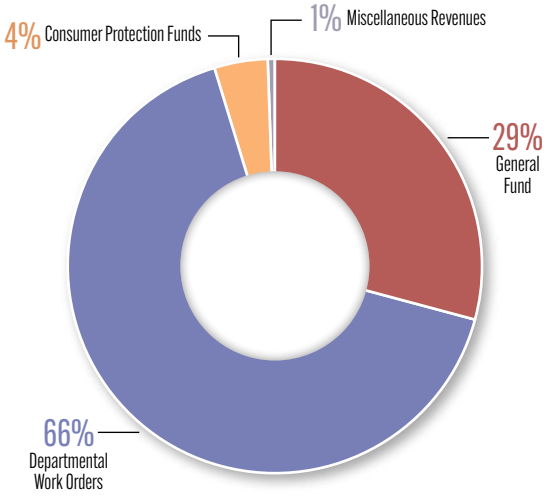
The California CARE Court is a new system created to help those with severe mental illness who are not otherwise receiving treatment, and is meant to be a supportive environment where a person, upon referral to the court by a family member or law enforcement officer, can be assigned a case manager who will develop a comprehensive and holistic treatment plan. The City Attorney's Office will play an important role in the administration and success of the CARE Court program. The Mayor's proposed budget includes resources that will allow the Office to begin hiring CARE Court-specific attorneys to handle upcoming caseloads.

### Advising City Departments on Homelessness, Housing, and Mental Health Service Delivery

The Office advises on housing delivery, including planning, development, leasing, financing, and construction at all affordability levels. It has successfully defended the City's eviction protection law, protecting tenants. The Office also advices departments on policies and procedures for shelter and services for those experiencing homelessness, and has allocated extensive resources defending litigation challenging City actions related to encampments. The Office further continues to devote extensive resources to protecting Laguna Honda Hospital.

### Recovery of the local economy with a focus on downtown and the economic core

Attorneys have supported all aspects of the drive to revitalize the local economy, providing expert advice on economic development programs, development agreements, workforce programs, assessment districts, land use changes to facilitate conversions and reuse, and capital improvement programs. They advise on tax reform for downtown businesses, including tax and fee waiver and delay initiatives, and streamlining permitting and infrastructure.

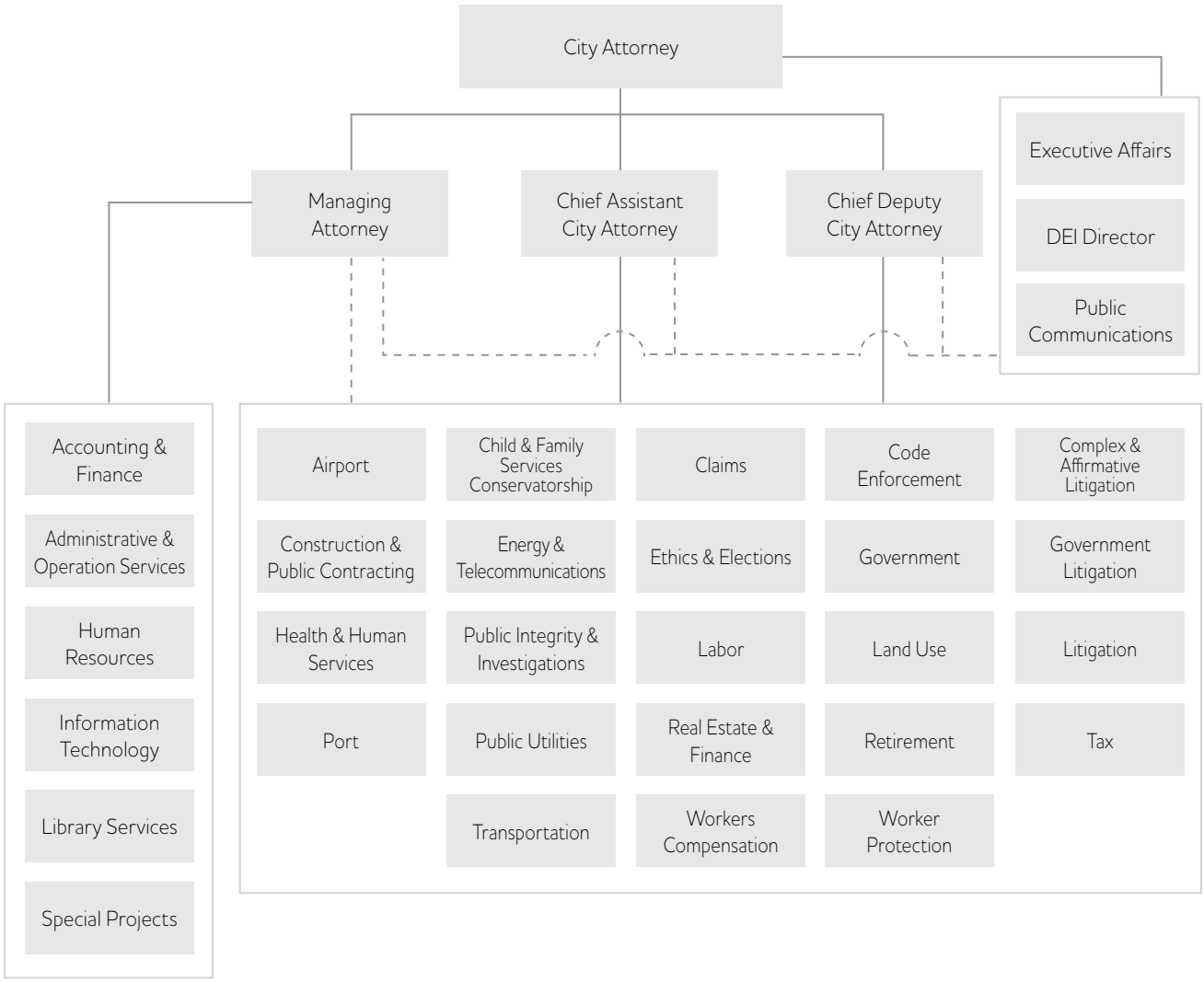



**REVENUE SOURCES.** *Most revenue supporting the City Attorney's Office budget are recoveries from workorders with other City departments.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco | | | | | |
| Number of Board-generated work assignments | 285 | 300 | 300 | 300 | 300 |
| Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims | | | | | |
| Average number of days from claim filing to final disposition | 74 | 68 | 68 | 70 | 70 |
| Number of claims closed | 2,134 | 2,200 | 2,200 | 2,200 | 2,200 |
| Number of claims opened | 2,100 | 2,300 | 2,300 | 2,300 | 2,300 |
| Percent of claims denied | 71% | 62% | 62% | 65% | 65% |
| Percent of claims settled | 30% | 38% | 38% | 38% | 38% |
| Maintain and increase specialized skills of staff | | | | | |
| Number of staff members participating in training programs produced for staff | 290 | 200 | 200 | 300 | 300 |
| Provide advice and counsel to the Mayor, Board of Supervisors, and City departments and commissions, on legal issues of importance to the administration of local government | | | | | |
| Number of hours required to respond to requests for advice and counsel | 188,481 | 180,000 | 180,000 | 180,000 | 180,000 |
| Total cost of responses to requests for advice and counsel, in millions | $57,946,247 | $68,000,000 | $68,000,000 | $70,000,000 | $70,000,000 |
| Provide legal services to client departments which meet client expectations for quality | | | | | |
| Percent of client departments who believe that communications with the Office are open and beneficial (biennial client surveys) | N/A | N/A | N/A | 88% | 88% |
| Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed (biennial client survey) | N/A | N/A | N/A | 88% | 88% |
| Percent of client departments who believe the department is responsive to their needs, and timely in addressing their legal issues (biennial client survey) | N/A | N/A | N/A | 88% | 88% |
| Percent of client departments who consider the overall service of the Office to be of high quality (biennial client survey) | N/A | N/A | N/A | 88% | 88% |
| Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government | | | | | |
| Number of tort litigation cases opened | 454 | 425 | 425 | 425 | 425 |
| Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco. | | | | | |
| Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors | 401 | 350 | 350 | 350 | 350 |

# ORGANIZATIONAL STRUCTURE: CITY ATTORNEY



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 324.86 | 322.50 | (2.36) | 323.28 | 0.78 |
| Non-Operating Positions (CAP/Other) | (4.58) | (5.79) | (1.21) | (6.00) | (0.21) |
| **Net Operating Positions** | **320.28** | **316.71** | **(3.57)** | **317.28** | **0.57** |
| **Sources** | | | | | |
| Intergovernmental: Other | 400,000 | 400,000 | | 400,000 | |
| Fines, Forfeiture, & Penalties | 4,679,332 | 4,799,038 | 119,706 | 4,907,072 | 108,034 |
| Expenditure Recovery | 69,396,320 | 71,253,153 | 1,856,833 | 69,203,153 | (2,050,000) |
| General Fund | 28,938,568 | 32,450,560 | 3,511,992 | 38,652,044 | 6,201,484 |
| **Sources Total** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 61,577,955 | 64,696,525 | 3,118,570 | 66,891,911 | 2,195,386 |
| Mandatory Fringe Benefits | 22,732,047 | 22,641,691 | (90,356) | 23,187,720 | 546,029 |
| Non-Personnel Services | 15,266,387 | 17,548,423 | 2,282,036 | 19,010,963 | 1,462,540 |
| Materials & Supplies | 161,000 | 155,000 | (6,000) | 139,500 | (15,500) |
| Services Of Other Depts | 3,676,831 | 3,861,112 | 184,281 | 3,932,175 | 71,063 |
| **Uses Total** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |
| **Uses - By Division Description** | | | | | |
| CAT City Attorney | 103,414,220 | 108,902,751 | 5,488,531 | 113,162,269 | 4,259,518 |
| **Uses by Division Total** | **103,414,220** | **108,902,751** | **5,488,531** | **113,162,269** | **4,259,518** |

# CITY PLANNING

## MISSION

The Planning Department works to make San Francisco the world's most livable urban place — environmentally, economically, socially, and culturally. For more information about this department's services, please visit **sf-planning.org**

## BUDGET ISSUES & DETAILS

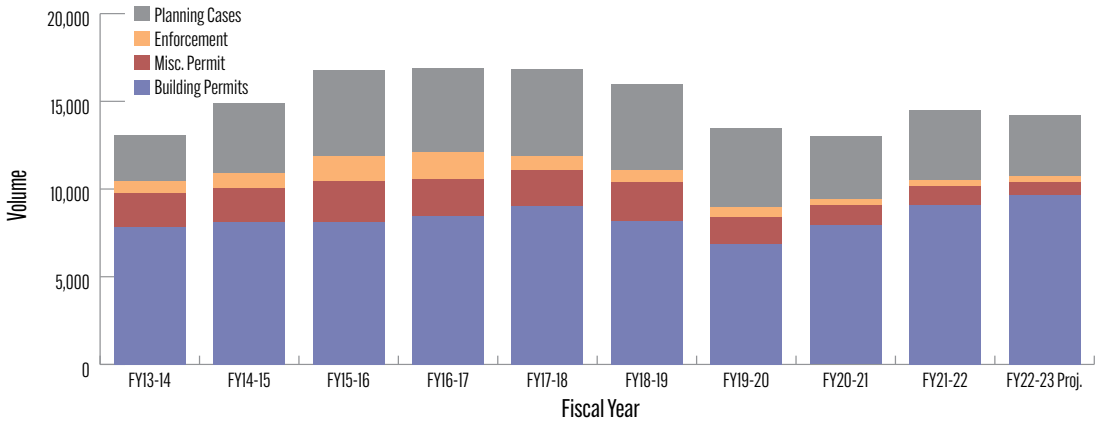
The proposed Fiscal Year (FY) 2023-24 budget of $59.3 million for Planning is $4.7 million, or 7.3 percent, lower than the FY 2022-23 budget. This change is due to aligning decreased spending with declining revenues, generated by deleting vacant positions, with no impacts to service, and expiring one-time project spending. The FY 2024-25 proposed budget of $56.4 million is $2.9 million, or 4.9 percent, lower than the FY 2023-24 proposed budget. This change is also due to continued expected revenue decline, and reductions to grants-related project spending.

### Updated Revenue Outlook

The largest changes in City Planning's (Planning) budget relate to revenue changes. Given the past several years of slowing fee revenue, the Mayor's proposed budget adjusts revenue downward to align with these trends. While volume of cases reviewed has increased, it has not yet recovered to pre-pandemic levels. As such, Planning is aligning its expenditures with updated revenue expectations to create a balanced budget.

### Streamlining Permitting and Application Review

In alignment with the recently adopted Housing Element and the Mayor's Executive Directive on Housing for All, the coming fiscal year will focus on streamlining permit and application review by creating a more predictable and transparent process to approve housing. Additionally, Planning




**VOLUME TRENDS**. *While Planning's volume of cases reviewed has increased since 2020, it has not yet recovered to pre-pandemic levels.*

will continue its efforts to increase efficiency, consistency, and in its site permitting process, the Department will roll out a new internal dashboard to better track compliance with the Permit Streamlining Act, Housing Accountability Act, and other State and local laws.

## Community Engagement: Housing Element Rezoning

As part of the City's implementation of the Housing Element, the Department has committed to engaging with the community to have an inclusive conversation about the need for additional housing, solicit feedback on zoning proposals to create affordable housing, build community facilities, enhance economic development, improve urban design, support small businesses, and create community capacity, understanding, and awareness of the City's priorities and upcoming housing-related actions.

As such, Planning will partner with the City's wide range of communities to hold community conversations with neighborhood merchants and other groups, host focus groups, conduct open houses for the general public, sponsor educational workshops to break down technical housing and land use information, and convene topical roundtable discussions to help inform decision-making. These activities will culminate in a series of webinars, open to the general public, where the Department will report back on how community input has informed the final zoning proposals.

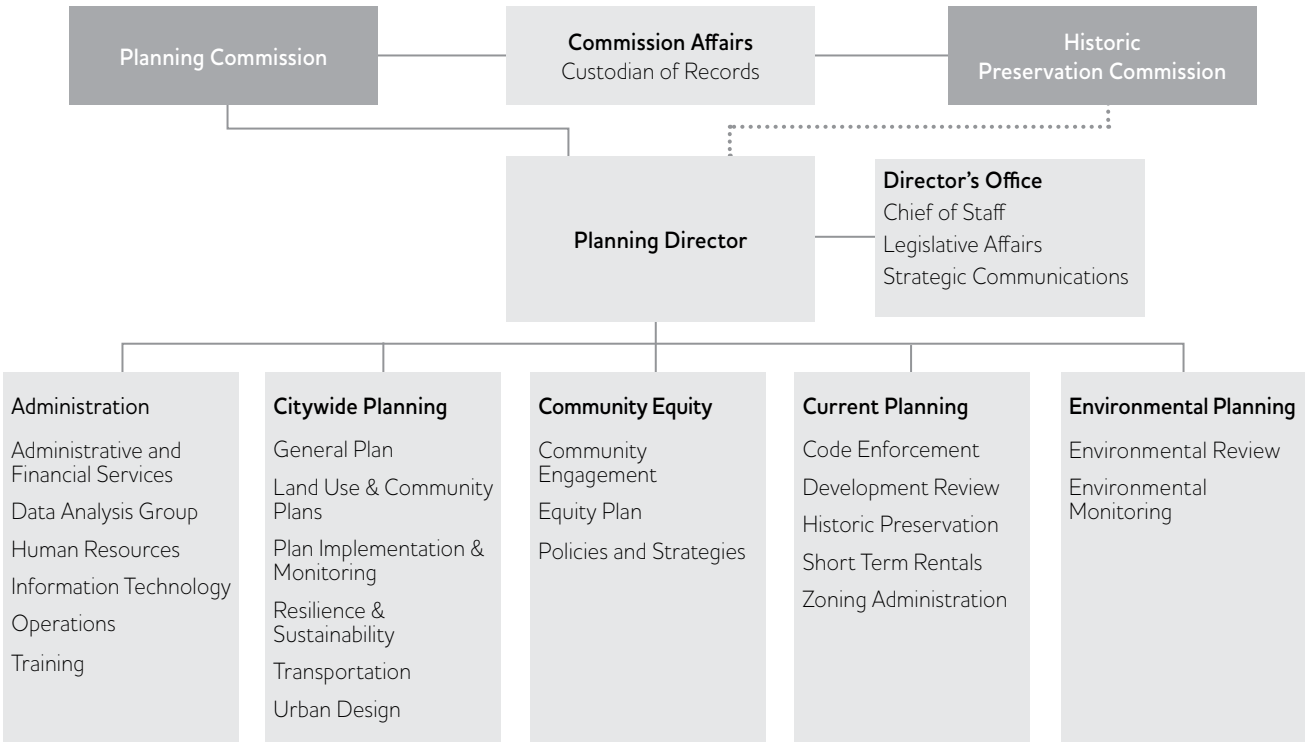



PROJECT SUBMITTALS & APPROVALS MAP

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Build Neighborhoods & Public Spaces that Welcome All | | | | | |
| Enforcement: Average number of days to escalate a valid complaint | 258 | 90 | 90 | 90 | 90 |
| Streamline Project Approval Processes | | | | | |
| Affordable Housing Projects: The average number of days from the application being accepted by the Department to first Commission Hearing | 761 | 180 | 180 | 180 | 180 |
| Caseload per Planner: Average active caseload per planner of planning cases & building permits | 147 | 40 | 40 | 40 | 40 |
| Change of Use with No Additional Construction Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date | 111 | 60 | 60 | 60 | 60 |
| Change of Use with No Additional Construction Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing | 137 | 90 | 90 | 90 | 90 |
| Large, New Residential Construction Projects Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing | 1,079 | 540 | 540 | 540 | 540 |
| Over-the-Counter Building Permits | 7,698 | 5,500 | 5,500 | 5,500 | 5,500 |
| Pending Volume: Total planning cases & building permits awaiting initial departmental review | 1,970 | 1,800 | 1,800 | 1,800 | 1,800 |
| Public Projects: The average number of days from the application being accepted by the Department to final CEQA determination | 49 | 30 | 30 | 30 | 30 |
| Small Residential Addition Projects Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date | 150 | 180 | 180 | 180 | 180 |
| Total Caseload: Total active caseload of planning cases and building permits | 17,242 | 12,000 | 12,000 | 12,000 | 12,000 |
| Total Volume: Total volume of new planning cases & building permits requiring departmental review | 11,025 | 12,000 | 12,000 | 12,000 | 12,000 |

# ORGANIZATIONAL STRUCTURE: CITY PLANNING



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 225.81 | 210.80 | (15.01) | 209.69 | (1.11) |
| Non-Operating Positions (CAP/Other) | (25.42) | (24.42) | 1.00 | (24.42) | |
| **Net Operating Positions** | **200.39** | **186.38** | **(14.01)** | **185.27** | **(1.11)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 2,100,000 | 1,120,000 | (980,000) | 1,245,000 | 125,000 |
| Intergovernmental: Other | 526,000 | 876,000 | 350,000 | 526,000 | (350,000) |
| Intergovernmental: State | 1,838,537 | 3,890,000 | 2,051,463 | 825,000 | (3,065,000) |
| Charges for Services | 42,429,282 | 38,045,230 | (4,384,052) | 40,722,106 | 2,676,876 |
| Other Revenues | 675,000 | 475,000 | (200,000) | 335,535 | (139,465) |
| Expenditure Recovery | 3,119,000 | 3,043,444 | (75,556) | 3,043,444 | |
| General Fund | 13,241,614 | 11,820,524 | (1,421,090) | 9,675,417 | (2,145,107) |
| **Sources Total** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 28,094,441 | 27,268,767 | (825,674) | 27,959,874 | 691,107 |
| Mandatory Fringe Benefits | 11,885,767 | 10,780,287 | (1,105,480) | 11,018,727 | 238,440 |
| Non-Personnel Services | 3,513,060 | 3,148,060 | (365,000) | 3,273,624 | 125,564 |
| Materials & Supplies | 450,935 | 422,178 | (28,757) | 380,580 | (41,598) |
| Overhead and Allocations | 401,241 | 458,758 | 57,517 | 458,758 | |
| Programmatic Projects | 10,728,954 | 7,705,818 | (3,023,136) | 4,273,791 | (3,432,027) |
| Services Of Other Depts | 8,845,046 | 9,486,330 | 641,284 | 9,007,148 | (479,182) |
| Unappropriated Rev-Designated | 9,989 | | (9,989) | | |
| **Uses Total** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |
| **Uses - By Division Description** | | | | | |
| CPC Administration | 18,682,379 | 19,499,430 | 817,051 | 19,376,355 | (123,075) |
| CPC Citywide Planning | 7,970,084 | 8,381,378 | 411,294 | 5,666,634 | (2,714,744) |
| CPC Community Equity | 9,420,782 | 4,922,342 | (4,498,440) | 5,029,433 | 107,091 |
| CPC Current Planning | 16,876,040 | 16,623,221 | (252,819) | 17,103,238 | 480,017 |
| CPC Environmental Planning | 7,547,817 | 7,202,762 | (345,055) | 6,495,124 | (707,638) |
| CPC Executive Office | 2,719,373 | 1,838,589 | (880,784) | 1,888,843 | 50,254 |
| CPC Zoning Admin & Compliance | 712,958 | 802,476 | 89,518 | 812,875 | 10,399 |
| **Uses by Division Total** | **63,929,433** | **59,270,198** | **(4,659,235)** | **56,372,502** | **(2,897,696)** |

# CIVIL SERVICE COMMISSION

## MISSION

The Civil Service Commission (CSC) establishes, ensures, and maintains an equitable and credible merit system for public service employment for the citizens of San Francisco, and strives to consistently provide the best-qualified candidates for public service in a timely and efficient manner. For more information about this department's services, please visit **sf.gov/departments/civil-service-commission**

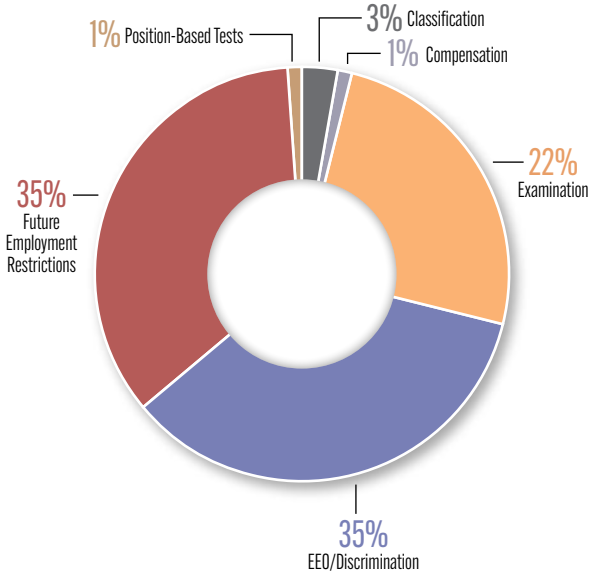
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.4 million for the Civil Service Commission is $0.1 million, or 4.5 percent, lower than the FY 2022-23 budget. This is primarily due to salaries and benefits savings from vacant positions. The FY 2024-25 proposed budget of $1.4 million is less than $0.1 million, or 1.6 percent, higher than the FY 2023-24 proposed budget. This change is due to increased costs in salaries and benefits.

The Department is committed to the citywide government operations recovery initiative to develop faster hiring processes for City staff and job applicants, make contracting less resource-demanding for City staff, and to use data to understand challenges and measure the impact of changes.

### Supporting the City's Workforce

The Department continues to work closely with City departments in order to meet the growing demand for public service employees. The Department also supports the Mayor's initiatives of accountability and equity in services by conducting trainings, investigations, and hearing appeals. CSC works with hiring managers, employees, department staff, and union representatives when reviewing policies and current practices in addition to proposing rule or policy amendments to expedite and expand equity in hiring. The Department staff educates employees and union representatives to increase their knowledge of the merit system, impacts on City employment, and what employees



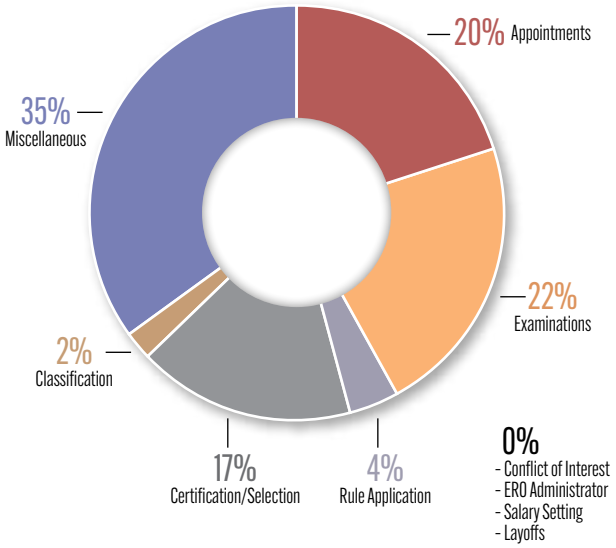

**TYPES OF APPEALS IN FY 2021-22.** *CSC accepts a wide range of appeals related to City's merit system. CSC holds hearings and makes decisions on the appeals filed.*

can do to gain promotional opportunities within the City. CSC also works closely with the City Attorney's Office and Contract Management staff from other City departments to search for alternative methods to efficiently move forward contracts while maintaining transparency with the union and the public.

## Ensuring Equity in Hiring

The Department is mandated by Charter to establish an equitable merit system to ensure the City hires the most qualified people for public service jobs. With the ongoing ability to conduct virtual public meetings, Civil Service Commissioners and Department staff have been able to build an even stronger connection with City employees and the public they serve. Department staff will continue to operate in this hybrid environment and find new ways to be more inclusive and further expand opportunities for City employees as part of the citywide government operations recovery initiative. Many of these methods demand an equitable lens (e.g. the Racial Equity Action Plan) that in return, diversifies the City's hiring process, creating a public service workforce that is reflective of the City's diverse communities.

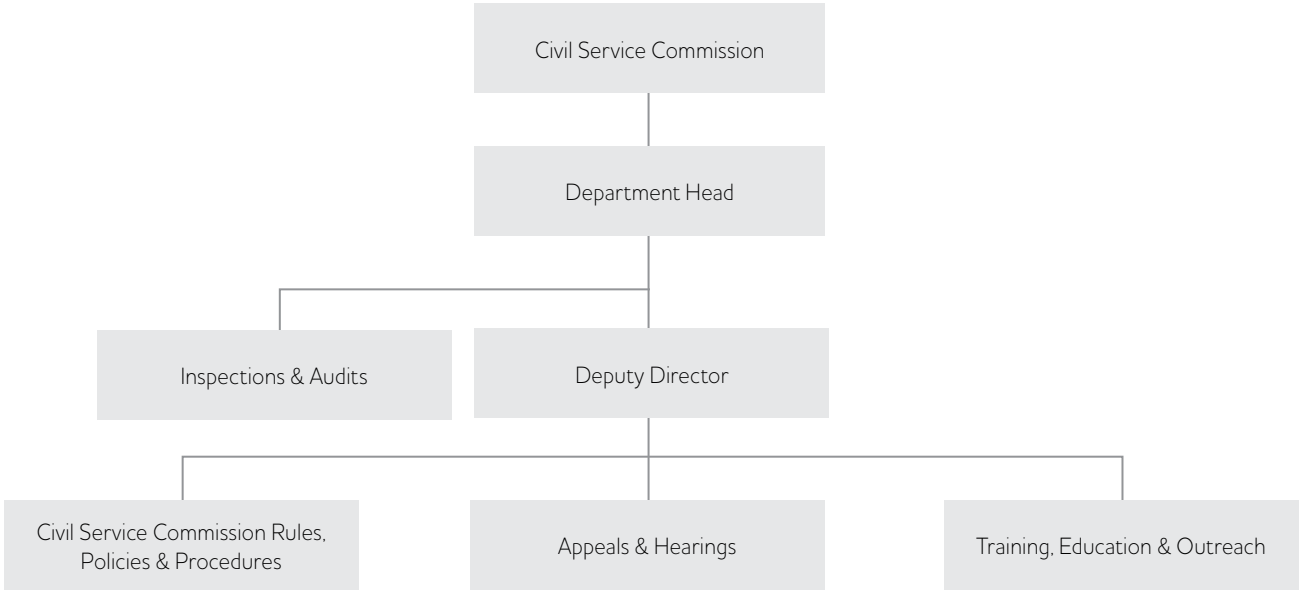
**TYPES OF INSPECTION SERVICE REQUESTS IN FY 2021-22.** *CSC conducts investigations and audits of many aspects of the City's merit system and makes sure that the City's merit system is working.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Create greater transparency and efficiencies in the Commission's procedures and communications | | | | | |
| # of employees for whom performance appraisals were scheduled (CSC) | 2.0 | 5.0 | 6.0 | 6.0 | 6.0 |
| # of employees for whom scheduled performance appraisals were completed (CSC) | 2.0 | 5.0 | 6.0 | 6.0 | 6.0 |
| The percentage of completed Inspection Service Requests | 68% | 70% | 100% | 100% | 100% |
| Ensure the timely resolution of appeals | | | | | |
| Percentage of appeals and requests for hearings processed within seven days | 99% | 98% | 100% | 100% | 100% |
| Percentage of appeals forwarded and resolved by the Commission in the fiscal year | 49% | 50% | 70% | 70% | 80% |
| Strenghten the Commission's ability to meet its Charter mandates and oversee the operation of the merit system | | | | | |
| The number of merit system audits conducted and completed in the fiscal year | 9.0 | 9.0 | 9.0 | 9.0 | 12 |
| The percentage of completed responses to Inspection Service requests within 60 days | 21% | 65% | 80% | 80% | 90% |

# ORGANIZATIONAL STRUCTURE: CIVIL SERVICE COMMISSION




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 6.00 | 5.26 | (0.74) | 5.24 | (0.02) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **6.00** | **5.26** | **(0.74)** | **5.24** | **(0.02)** |
| **Sources** | | | | | |
| Expenditure Recovery | 430,839 | 430,839 | | 430,839 | |
| General Fund | 1,016,526 | 951,163 | (65,363) | 972,907 | 21,744 |
| **Sources Total** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 821,941 | 810,131 | (11,810) | 833,969 | 23,838 |
| Mandatory Fringe Benefits | 323,205 | 293,322 | (29,883) | 298,512 | 5,190 |
| Non-Personnel Services | 28,795 | 28,795 | | 28,795 | |
| Materials & Supplies | 3,395 | 3,395 | | 3,055 | (340) |
| Services Of Other Depts | 270,029 | 246,359 | (23,670) | 239,415 | (6,944) |
| **Uses Total** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |
| **Uses - By Division Description** | | | | | |
| CSC Civil Service Commission | 1,447,365 | 1,382,002 | (65,363) | 1,403,746 | 21,744 |
| **Uses by Division Total** | **1,447,365** | **1,382,002** | **(65,363)** | **1,403,746** | **21,744** |

# COMMUNITY INVESTMENT AND INFRASTRUCTURE

## MISSION

The Office of Community Investment and Infrastructure (OCII) is the Successor Agency to the San Francisco Redevelopment Agency (SFRA), which the State of California dissolved in 2012. OCII is responsible for development in Mission Bay, Transbay, and the Hunters Point Shipyard/Candlestick Point neighborhoods which will collectively provide over 22,000 new housing units and 14 million square feet of new commercial space; the management of significant assets in the City; and the development of over 7,000 affordable housing units and over 400 acres of parks. For more information about this department's services, please visit **sfocii.org**

## BUDGET ISSUES & DETAILS

OCII is a separate legal entity from the City and County of San Francisco and does not rely on General Fund appropriation. Rather, OCII uses property tax increment authorized under state law. Accordingly, OCII's budget is considered separately from the City and County budget. OCII operates with an annual budget with expenditures approved by the California Department of Finance and required to complete enforceable obligations. The Fiscal Year (FY) 2023-24 proposed budget is presented here and is consistent with DOF's approval of expenditures dated April 14, 2023.

The proposed FY 2023-24 budget of $717.4 million for the Office of Community Investment and Infrastructure is $0.1 million more than the FY 2022-23 budget of $717.3 million. The FY 2023-24 proposed budget of $717.4 million is approximately equivalent to the FY 2022-23 proposed budget.

OCII funds its construction programs primarily with bond proceeds generated by the issuance of tax allocation bonds. In FY 2023-24, OCII anticipates expending $151.0 million on its debt program, including bond debt service. The FY 2023-24 proposed budget includes three new debt issuances of $129.0 million, which will fund infrastructure in Transbay and affordable housing projects.

The Department anticipates spending $331.6 million for affordable housing, $178.5 million for infrastructure, $2.1 million for community and workforce development, and $54.3 million for project management and operations, including a payment of $33.7 million to the Transbay Joint Powers Authority for the Transbay Terminal Project.

### Housing Obligations

To build a more equitable San Francisco, OCII funds affordable housing that serves low or very low-

income households. OCII's total housing production obligation includes 21,927 units, of which 7,116 will be affordable and 65 percent will be funded by OCII. As of July 1, 2023, OCII will have completed 9,316 units of housing, of which 2,752 are affordable. These units are known as OCII's Retained Affordable Housing Production Obligation.

In FY 2023-24, OCII will complete 148 affordable housing units in Mission Bay South and 77 units in Hunters Point Shipyard Phase 1.

## Land Use & Infrastructure

OCII contributes to livability and vibrancy through its delivery of public infrastructure, including funding for parks and streetscape improvements that are required under existing enforceable obligations. At completion, HPS2/CP will include 326 acres, Mission Bay will include 49 acres, and Transbay will include 4 acres of parks.

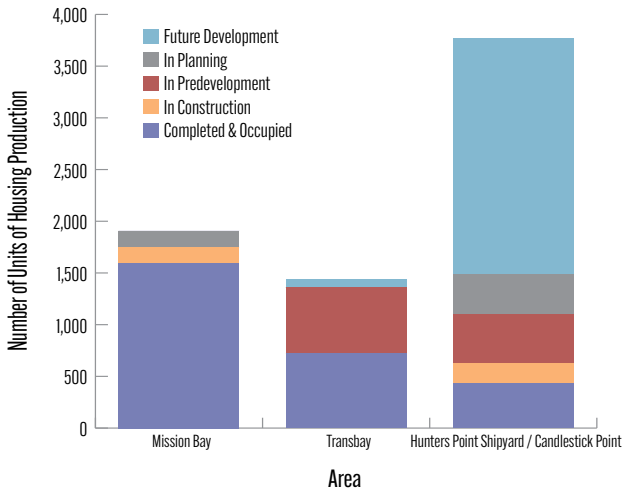
In FY 2023-24, OCII will complete 5.6 acres of park space, as well as a street segment, in Mission Bay.

## Community & Workforce Development

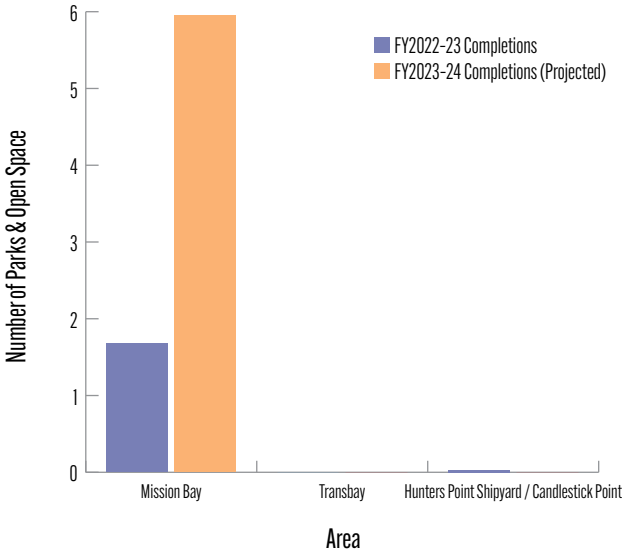
OCII contributes to diversity, equity, and inclusivity through its equal opportunity program for contracting and workforce. OCII works with private contractors, CityBuild, and community-based organizations to foster job creation for local workers and to improve opportunities for small, local, minority and women-owned businesses to participate on OCII projects.

To date, the Department has awarded over $5.7 billion in contracts with nearly $1.8 billion or 32 percent credited to small business enterprises. Of this amount, $973 million or 54 percent has been awarded to San Francisco-based small businesses. Over 49,890 workers, of which 7,401 or 15 percent are San Francisco residents, have performed 18.3 million construction hours on OCII-administered projects since 2012. Local residents have performed 3.5 million hours or 19 percent, garnering $154.7 million in wages.

**OCII'S TOTAL HOUSING PRODUCTION OBLIGATION.**
*Most of OCII's future development projects will be in the Hunters Point Shipyard/ Candlestick Point neighborhood.*



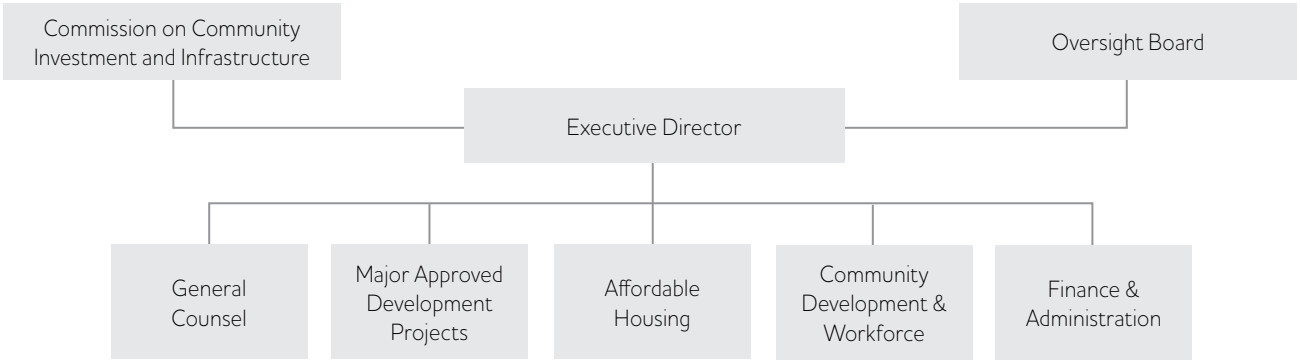
**OCII'S PARKS & OPEN SPACE COMPLETIONS.** *OCII projects to complete several parks and open space projects in Mission Bay in FY 2023-24.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Create New Public Infrastructure & Open Spaces | | | | | |
| Total number of new parks open to the public by OCII | 7 | 1 | 4 | 3 | 2 |
| Invest in Disadvantaged Communities by Accelerating Delivery of New Housing | | | | | |
| Total number of new housing units completed by OCII | 0 | 0 | 218 | 218 | 159 |
| Maximize Opportunities for Local Businesses & Workers | | | | | |
| Percent of Contract Dollars Awarded to Small Business Enterprises for OCII Sponsored Projects | 24% | 91% | 25% | 18% | 30% |

# ORGANIZATIONAL STRUCTURE: COMMUNITY INVESTMENT AND INFRASTRUCTURE



# TOTAL BUDGET – HISTORICAL COMPARISON

| | FY2022-23 | FY2023-24 | YOY |
|---|---|---|---|
| | BUDGET | PROPOSED | DIFFERENCE |
| **Sources** | | | |
| Property Tax Increment - TAB Debt Service | $ 61.1 | $ 65.3 | $ 4.2 |
| Property Tax Increment - Debt Portfolio | $ 1.1 | $ - | $ (1.1) |
| Property Tax Increment - Mission Bay | $ 40.3 | $ 27.1 | $ (13.2) |
| Property Tax Increment - HPS2/CP | $ 1.0 | $ 1.8 | $ 0.9 |
| Property Tax Increment - State Owned TBY | $ 36.8 | $ 33.7 | $ (3.2) |
| Property Tax Increment - Other | $ 7.7 | $ 14.9 | $ 7.2 |
| Property Tax Increment - ACA | $ 3.9 | $ 3.5 | $ (0.4) |
| **Subtotal Property Tax Increment** | **$ 151.8** | **$ 146.2** | **$ (5.5)** |
| New Bonds - Housing | $ - | $ 24.0 | $ 24.0 |
| New Bonds - Infra | $ 92.1 | $ 103.9 | $ 11.8 |
| **Subtotal New Bonds** | **$ 92.1** | **$ 127.9** | **$ 35.8** |
| Developer Payments | $ 66.8 | $ 22.4 | $ (44.4) |
| **Subtotal Developer Payments** | **$ 66.8** | **$ 22.4** | **$ (44.4)** |
| Rent & Lease Revenue | $ 0.4 | $ 0.4 | $ (0.0) |
| Payments from Other Gov Entities | $ 2.5 | $ 0.4 | $ (2.1) |
| Hotel Tax | $ 4.5 | $ 4.7 | $ 0.2 |
| **Subtotal Other** | **$ 7.4** | **$ 5.5** | **$ (1.9)** |
| Fund Balance - Housing | $ 112.8 | $ 75.6 | $ (37.2) |
| Fund Balance - Non-Housing | $ 27.2 | $ 66.4 | $ 39.2 |
| **Subtotal Fund Balance** | **$ 140.0** | **$ 142.1** | **$ 2.1** |
| Prior Period Authority - Housing | $ 198.0 | $ 215.6 | $ 17.6 |
| Prior Period Authority - Non-Housing | $ 61.3 | $ 57.8 | $ (3.4) |
| **Subtotal Prior Period Authority** | **$ 259.2** | **$ 273.4** | **$ 14.2** |
| **Total Sources** | **$ 717.3** | **$ 717.4** | **$ 0.1** |

**Dollar amounts will be slightly off due to rounding.*

# TOTAL BUDGET – HISTORICAL COMPARISON

| | FY2022-23 BUDGET | FY2023-24 PROPOSED | YOY DIFFERENCE |
|---|---|---|---|
| **Uses - Operations** | | | |
| Operational Salaries and Benefits | $ 9.8 | $ 9.9 | $ 0.2 |
| Affordable Housing Services | $ 0.8 | $ 1.4 | $ 0.6 |
| Rent | $ 1.0 | $ 0.9 | $ (0.1) |
| Retiree Health and Pension Costs | $ 4.3 | $ 3.5 | $ (0.8) |
| Auditing & Accounting Services | $ 0.3 | $ 0.3 | $ - |
| Legal Services | $ 1.4 | $ 1.5 | $ 0.1 |
| Planning & Infrastructure Rvw | $ 5.0 | $ 5.0 | $ 0.0 |
| Real Estate Development Services | $ 0.0 | $ 0.2 | $ 0.2 |
| Workforce Development Services | $ 0.1 | $ 0.2 | $ 0.1 |
| Other Professional Services | $ 10.2 | $ 10.7 | $ 0.5 |
| Grants to Community-Based Organizations | $ 1.5 | $ 1.5 | $ - |
| Payments to Other Public Agencies | $ 0.4 | $ 0.4 | $ - |
| Other Current Expenses | $ 1.5 | $ 2.4 | $ 0.9 |
| **Subtotal Uses - Operations** | **$ 36.2** | **$ 37.8** | **$ 1.6** |
| **Uses - Non-Operations** | | | |
| Affordable Housing Loans | $ 162.5 | $ 116.0 | $ (46.5) |
| Development Infrastructure | $ 167.5 | $ 146.2 | $ (21.3) |
| Pass-through to TJPA | $ 36.8 | $ 33.7 | $ (3.2) |
| Debt Service - OCII TAB Bonds | $ 88.0 | $ 95.5 | $ 7.5 |
| Public Art | $ 1.4 | $ 1.0 | $ (0.4) |
| Other Debt | $ 5.7 | $ 52.7 | $ 47.1 |
| **Subtotal Uses - Non-Operations** | **$ 461.9** | **$ 445.2** | **$ (16.8)** |
| Prior Period Authority - Housing | $ 198.0 | $ 215.6 | $ 17.6 |
| Prior Period Authority - Non-Housing | $ 21.2 | $ 18.9 | $ (2.2) |
| **Subtotal Prior Period Authority** | **$ 219.1** | **$ 234.5** | **$ 15.4** |
| **Total Uses** | **$ 717.3** | **$ 717.4** | **$ 0.1** |

**Dollar amounts will be slightly off due to rounding.*

# CONTROLLER

## MISSION

The Office of the Controller works to ensure the City's financial integrity and to promote efficient, effective, and accountable government. The Department strives to be a model for good government and to make the City a better place to live and work. For more information about this department's services, please visit **sf.gov/departments/controllers-office**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $84.2 million for the Office of the Controller (CON) is $2.5 million, or 3.0 percent, higher than FY 2022-23 budget. This is primarily due to increased costs in accounting services and the addition of the new Refuse Rates division to the Controller's Office. The FY 2024-25 proposed budget of $84.4 million is $0.3 million, or 0.3 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits offset by non-personnel savings.

### Training and Developing the City's Financial Professionals

A highly qualified financial workforce is the backbone of the City and County of San Francisco's (City) financial operations. An array of technical expertise and experience is required to successfully manage and support the City's vast complex financial activities. In FY 2023–24, the Controller's Office proposed the expansion of its training programs to establish financial standards across the City and County of San Francisco.

In order to address this issue, a pilot program will be created to develop and retain senior-level financial and accounting management talent. The program will prepare managers for accounting leadership positions and will expand their knowledge and financial management experience. This new program is made possible with investments from the Mayor's proposed budget to support staffing required to begin this initiative.

A comprehensive training program on the City's budget cycle for staff with budget preparation and management duties will ensure that departments and central agencies gain professionals with a consistent and current training.

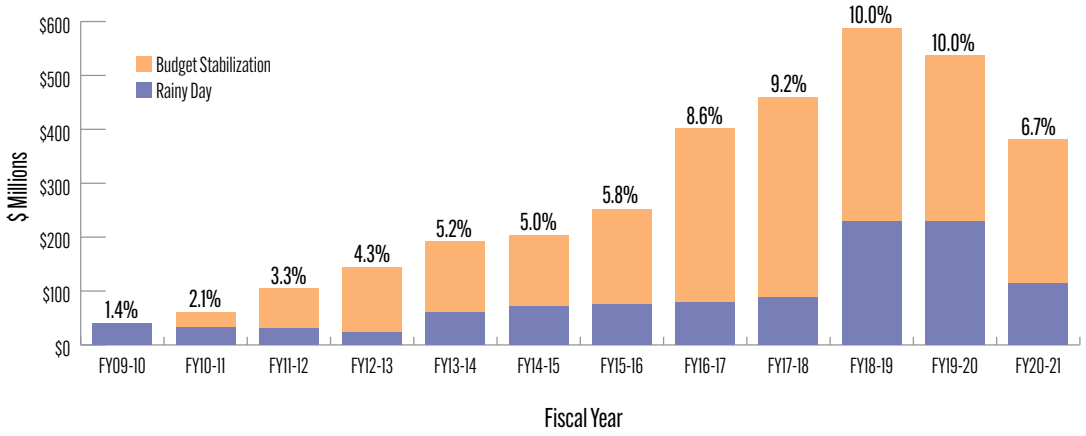
### Controller as Refuse Rate Administrator

On June 7, 2022, voters approved Proposition F, which amended the Refuse Collection and Disposal Ordinance to restructure the refuse rate-setting process and membership of the Refuse Rate Board ("Board"). The Controller's new role is to serve as Refuse Rate Administrator, replacing the Director of Public Works as the party responsible for monitoring and proposing new rates to the Board. The Refuse Rate Administrator must present its proposals at public hearings to the Commission on the Environment and the Sanitation and Streets Commission before submitting proposed rates to the Board. The Refuse Rate Administrator must

also consider all written objections and public input to the refuse rates and address them with the Board. Lastly, the Refuse Rate Administrator is responsible for monitoring the financial and operational performance of refuse collectors, performing studies and investigations, and advising the Board to ensure rates are just and reasonable, considering any applicable service standards and environmental goals established by law.

## Government Operations Recovery

Government Operations Recovery (Gov Ops) continues to focus on improvements to the City's hiring, contracting, and other City processes. The Controller's Office continues to work with the City Administrator's Office and the Department of Human Resources to implement key initiative that support more efficient and timely City services to the public. The Mayor's proposed budget continues to support this initiative and invests $0.2 million in both FY 2023-24 and FY 2024-25 to hire for previously vacant positions. In the coming year, Gov Ops will continue to work towards further streamlining the City's contracting procurement and reducing citywide vacancy rates.

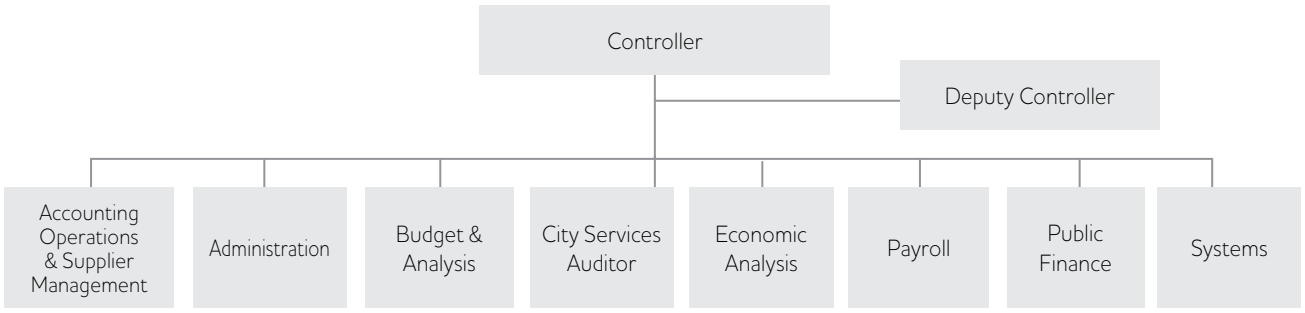



**GROWTH OF FINANCIAL STABILIZATION RESERVES.** *The strength of the City's economy during the past decade, combined with financial management reforms, have driven improvement in the City's overall financial condition, which includes fully funding the City's economic stabilization reserves. In FY 2018-19, the City reached its reserve target of 10 percent of General Fund reserves, with an economic stabilization reserve balance of $588 million. In FY 2019-20, economic stabilization reserve balances are $537 million, which is at 10 percent of General Fund reserve when adjusted for one-time Coronavirus Relief Fund and Federal Emergency Management Agency revenues related to the COVID-19 public health emergency. The FY 2020-21 budget included a use $156.5 million of the economic stabilization reserves, but a de minimus use was assumed in the FY 2021-22 budget while the City is eligible to withdraw $57.3 million per the voter-adopted policy.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Ensure Government is Accountable to City Residents** | | | | | |
| Count of code required audits completed | 23 | 20 | 20 | 20 | 20 |
| Percent of audit recommendations implemented within 2 years after report issuance. | 95% | 85% | 90% | 85% | 85% |
| Percent of auditee ratings that are good or excellent | 94% | 85% | 90% | 85% | 85% |
| Percent of audits completed within hours budgeted | 85% | 80% | 80% | 80% | 80% |
| Percent of client ratings for technical assistance projects that are good or excellent | 100% | 100% | 100% | 95% | 95% |
| Percent of planned audits completed within scheduled deadline | 84% | 80% | 75% | 75% | 75% |
| Percent of planned projects completed within scheduled deadline | N/A | N/A | 80% | 50% | 80% |
| Percent of projects completed within hours budgeted | N/A | 80% | 80% | 80% | 80% |
| **Increase Access to Useful & Timely Information** | | | | | |
| Number of days to complete the City's annual comprehensive financial report (ACFR) for the previous fiscal year | 217 | 231 | 150 | 150 | 150 |
| **Invest In & Value our Employees** | | | | | |
| Percent of employees who agree with the statement: Overall, I'm satisfied with the Controller's Office as a place to work and grow | 84% | 90% | 90% | 90% | 90% |
| Percent of employees who complete 24 hours of professional development in a performance year | 82% | 90% | 90% | 90% | 90% |
| **Provide High-Quality Financial Services & Systems** | | | | | |
| City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes) | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Number of audit findings with questioned costs in annual Single Audit of federal grants | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Number of findings of material weakness in annual City audit | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Percent of payroll transactions not requiring correction | 98% | 99% | 99% | 99% | 99% |
| Percent of Problem Description Forms (PDF) processed within 2 pay periods of receipt | 83% | 90% | 88% | 90% | 90% |
| Percent of scheduled time that financial systems are available for departmental use | 100% | 100% | 100% | 100% | 100% |
| Percent of scheduled time that human capital systems are available for departmental use | 100% | 100% | 100% | 100% | 100% |
| **Safeguard the City's Long-Term Financial Health** | | | | | |
| Number of departments that received training on cost recovery policies and procedures | 40 | 30 | 30 | 30 | 30 |
| Percentage by which actual General Fund revenues vary from prior year revised budget estimates | 1.8% | 8.5% | 5.6% | 2.0% | 2.0% |
| Percentage by which actual revenues vary from mid-year estimates | 0.5% | 9.5% | 1.5% | 1.5% | 1.5% |
| Ratings of the City's General Obligation Bonds from Moody's. Highest: 1=Aaa | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Stabilization reserve balance as a percentage of General Fund revenues | 6.7% | 6.0% | 6.5% | 6.5% | 6.5% |
| **Support Informed Policy Decisions** | | | | | |
| Completion rate of ballot analysis by hearing date | 100% | 100% | 100% | 100% | 100% |
| Number of Data Academy Training Participants | 72 | 600 | 300 | N/A | N/A |
| Percentage of OEA economic impact reports completed by the hearing date | 100% | 100% | 100% | 100% | 100% |

# ORGANIZATIONAL STRUCTURE: CONTROLLER



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 308.23 | 313.30 | 5.07 | 313.50 | 0.20 |
| Non-Operating Positions (CAP/Other) | (59.32) | (62.16) | (2.84) | (61.42) | 0.74 |
| **Net Operating Positions** | **248.91** | **251.14** | **2.23** | **252.08** | **0.94** |
| **Sources** | | | | | |
| Property Taxes | 67,000 | 100,000 | 33,000 | 100,000 | |
| Intergovernmental: Other | 440,000 | 298,000 | (142,000) | 298,000 | |
| Charges for Services | 440,000 | 440,000 | | 440,000 | |
| Other Revenues | 1,000,000 | 1,000,000 | | 1,000,000 | |
| Expenditure Recovery | 67,967,801 | 68,930,284 | 962,483 | 70,807,296 | 1,877,012 |
| Beg Fund Balance - Budget Only | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| General Fund | 11,786,085 | 12,552,218 | 766,133 | 10,706,448 | (1,845,770) |
| **Sources Total** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 39,365,713 | 41,272,061 | 1,906,348 | 42,672,328 | 1,400,267 |
| Mandatory Fringe Benefits | 15,042,221 | 15,039,396 | (2,825) | 15,448,511 | 409,115 |
| Non-Personnel Services | 14,018,740 | 16,186,581 | 2,167,841 | 15,421,641 | (764,940) |
| Materials & Supplies | 592,158 | 630,011 | 37,853 | 555,486 | (74,525) |
| Programmatic Projects | 7,403,405 | 7,266,463 | (136,942) | 6,386,347 | (880,116) |
| Services Of Other Depts | 5,278,649 | 3,783,378 | (1,495,271) | 3,948,759 | 165,381 |
| **Uses Total** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |
| **Uses - By Division Description** | | | | | |
| CON Accounting | 14,570,171 | 17,022,832 | 2,452,661 | 16,435,783 | (587,049) |
| CON Administration | 1,588,710 | 1,673,562 | 84,852 | 1,641,720 | (31,842) |
| CON Budget & Analysis | 3,492,856 | 3,803,083 | 310,227 | 3,829,637 | 26,554 |
| CON City Services Auditor | 26,106,129 | 26,017,618 | (88,511) | 25,800,649 | (216,969) |
| CON Citywide Systems | 31,453,128 | 29,978,014 | (1,475,114) | 30,611,284 | 633,270 |
| CON Economic Analysis | 625,112 | 635,682 | 10,570 | 650,222 | 14,540 |
| CON Payroll | 3,313,902 | 3,233,643 | (80,259) | 3,404,109 | 170,466 |
| CON Public Finance | 550,878 | 956,068 | 405,190 | 978,340 | 22,272 |
| CON Refuse Rates Adm | | 857,388 | 857,388 | 1,081,328 | 223,940 |
| **Uses by Division Total** | **81,700,886** | **84,177,890** | **2,477,004** | **84,433,072** | **255,182** |

# DISTRICT ATTORNEY

## MISSION

To promote justice by fostering accountability and repairing harms; to address root causes of crime and prevent recidivism; to center and support crime victims and survivors; to reduce mass incarceration and develop effective alternatives to incarceration; to eliminate racial and class inequities in the criminal legal system; and to promote public safety by using innovative, evidence-based approaches. For more information about this department's services, please visit **sfdistrictattorney.org**

## BUDGET ISSUES & DETAILS

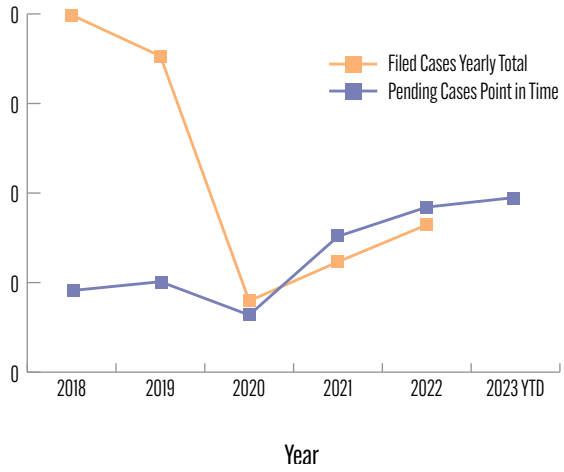
The proposed Fiscal Year (FY) 2023-24 budget of $89.8 million for the Office of the District Attorney is $5.8 million, or 6.9 percent, higher than FY 2022-23 budget. This is primarily due to an increase in personnel budget to account for current staffing, new attorney positions, and an overall increase in salaries and benefits. The FY 2024-25 proposed budget of $92.2 million is $2.4 million, or 2.7 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

### Combatting Open-Air Drug Markets

The proposed budget includes funding for three dedicated attorneys to focus on open-air drug markets and drug trafficking throughout the City. The DAT has prioritized the prosecution of high-level dealers and are working closely with the San Francisco Police Department to file narcotics sales cases, and this new investment will expand the Office's capacity to address open-air drug dealing.

### Public Safety Services and Programs

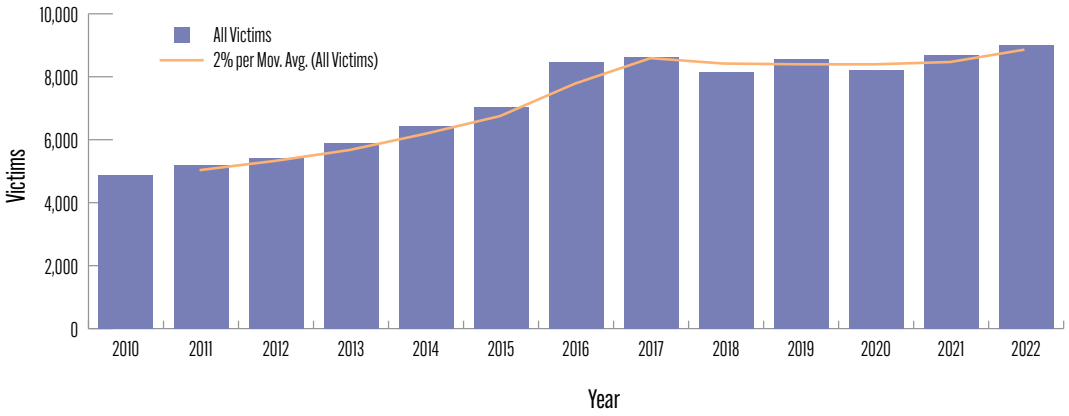
DAT continues to be forward-thinking in its approach to ensuring public safety and combatting crime in the 21st century. The Department focuses on ensuring that all residents and families thrive as they interact with the criminal justice system, especially the most vulnerable and those who have been historically subjected to discrimination within the criminal justice system.




**PENDING CASES VERSUS FILED CASES.** *The Office of the District Attorney has seen an increase in both number of cases filed and pending cases since 2020.*

## Independent Investigations Bureau

In its seventh year of funding, the Independent Investigations Bureau (IIB) is firmly in place as the entity investigating Officer Involved Shootings and other peace officer misconduct. DAT is now the lead agency responding to and investigating these matters. In the Mayor's proposed budget, the IIB program is funded at $2.9 million in FY 2023-24 and FY 2024-25.




**VICTIM SERVICES DIVISION.** *The Office of the District Attorney has continued to expand service provision in the Victim Services Division since 2010.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Administer Justice in a Timely & Efficient Manner | | | | | |
| Average Pending Caseload by ADA, General Felonies Units (Cases) | 100 | 85 | 85 | 85 | 85 |
| Average Pending Caseload by ADA, Misdemeanor Unit (Cases) | 154 | 115 | 115 | 115 | 115 |
| Assist Victims to Recover in the Aftermath of Crime | | | | | |
| Number of victims provided with crisis intervention services (Services) | 6,112 | 5,000 | 5,000 | 5,000 | 5,000 |
| Number of victims receiving an orientation to the criminal justice system (Services) | 11,320 | 8,000 | 8,000 | 8,000 | 8,000 |
| Effectively Prosecute Child Abuse & Sexual Assault Cases | | | | | |
| Average Pending Caseload by ADA, Child Abuse & Sexual Assault Unit (Cases) | 33 | 20 | 20 | 35 | 35 |
| Child Abuse & Sexual Assault Trial Conviction Rate | N/A | N/A | 100% | N/A | N/A |
| Median number of days (age) of Pending Child Abuse & Sexual Assault Unit Cases | 705 | 400 | 400 | 400 | 400 |
| Effectively Prosecute Homicide Cases | | | | | |
| Average Pending Caseload by ADA, Homicide Unit (Cases) | 20 | 7.0 | 7.0 | 10 | 10 |
| Homicide Unit Trial Conviction Rate | N/A | N/A | 100% | N/A | N/A |
| Median number of days (age) of Pending Homicide Cases | 1,185 | 700 | 700 | 700 | 700 |
| Hold Offenders Accountable | | | | | |
| Charging Rate for Felony Incidents | 60% | 55% | 55% | 50% | 50% |
| Felony Trial Conviction Rate | N/A | N/A | 100% | N/A | N/A |
| Misdemeanor Trial Conviction Rate | N/A | N/A | 100% | N/A | N/A |
| Total Rate of Action Taken for Felony Incidents | 73% | 65% | 65% | 70% | 70% |
| Maintain and Increase Specialized Skills of Investigators and Prosecutors through Training Programs | | | | | |
| Number of enhanced trainings provided to attorneys, victim advocates, and investigators | 700 | 700 | 700 | 500 | 500 |
| Promote the Fair Administration of Justice | | | | | |
| Median number of days (age) of Pending Officer Involved Shooting & In Custody Incidents | 916 | 180 | 180 | 500 | 500 |

# ORGANIZATIONAL STRUCTURE: DISTRICT ATTORNEY



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 313.98 | 324.03 | 10.05 | 323.94 | (0.09) |
| Non-Operating Positions (CAP/Other) | (30.74) | (28.00) | 2.74 | (28.00) | |
| **Net Operating Positions** | **283.24** | **296.03** | **12.79** | **295.94** | **(0.09)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 2,921,899 | 2,913,016 | (8,883) | 2,913,016 | |
| Intergovernmental: State | 3,850,540 | 3,759,914 | (90,626) | 3,482,499 | (277,415) |
| Charges for Services | 698,233 | 706,604 | 8,371 | 706,604 | |
| Expenditure Recovery | 490,853 | 490,853 | | 490,853 | |
| Beg Fund Balance - Budget Only | 1,864,833 | 1,887,937 | 23,104 | 1,900,797 | 12,860 |
| General Fund | 74,157,882 | 80,055,479 | 5,897,597 | 82,716,442 | 2,660,963 |
| **Sources Total** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 47,859,138 | 51,859,188 | 4,000,050 | 53,576,348 | 1,717,160 |
| Mandatory Fringe Benefits | 16,464,623 | 16,723,222 | 258,599 | 16,987,343 | 264,121 |
| Non-Personnel Services | 4,413,770 | 4,436,300 | 22,530 | 3,935,745 | (500,555) |
| City Grant Program | 1,100,120 | 1,104,186 | 4,066 | 1,063,008 | (41,178) |
| Capital Outlay | | 100,000 | 100,000 | | (100,000) |
| Materials & Supplies | 168,905 | 168,905 | | 155,157 | (13,748) |
| Overhead and Allocations | (208,839) | (208,544) | 295 | (221,172) | (12,628) |
| Programmatic Projects | 3,044,099 | 3,086,304 | 42,205 | 3,086,304 | |
| Services Of Other Depts | 11,142,424 | 12,544,242 | 1,401,818 | 13,627,478 | 1,083,236 |
| **Uses Total** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |
| **Uses - By Division Description** | | | | | |
| DAT District Attorney | 83,984,240 | 89,813,803 | 5,829,563 | 92,210,211 | 2,396,408 |
| **Uses by Division Total** | **83,984,240** | **89,813,803** | **5,829,563** | **92,210,211** | **2,396,408** |

# EARLY CHILDHOOD

## MISSION

The Department of Early Childhood (DEC) strives to weave together family, community, and system supports so that all children who grow up in San Francisco have a strong foundation of nurturing, health, and learning. For more information about this department's services, please visit **sfdec.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $324.5 million for the Department of Early Childhood (DEC) is $50.6 million, or 13.5 percent, lower than the FY 2022-23 budget. This is primarily due to reductions in commercial rent tax (Proposition C) revenues. The Fiscal Year (FY) 2024-25 proposed budget of $345.8 million is $21.2 million, or 6.5 percent, higher than the FY 2023-24 proposed budget due to Proposition C revenue improvement. The department will leverage both prior year balances of Proposition C revenue and new projected revenues to maintain programming.

### Establishing the New Department

In FY 2023-24, The Department of Early Childhood (DEC) will be in its second year of operation. Through this budget cycle, DEC will continue its progress on building administrative and program capacity to administer Proposition C (Prop C) funds in support of young children and their families. This includes setting up merged offices, implementing a unified financial structure, and developing a single procurement procedure.

### Early Care and Education Programs

The Mayor's proposed budget includes funding for early childhood and education, ensuring sustained distribution of child care vouchers to low income families, continued funding for the landmark compensation initiative for early educators, pipeline programs to support recruitment and retention of early educators, and child care facilities construction and improvements.

These efforts are largely funded by the June 2018 Prop C that created the Babies and Families Fund, with revenues for early childhood expenditures totaling $360 million over FY 2023-24 and FY 2024-25.

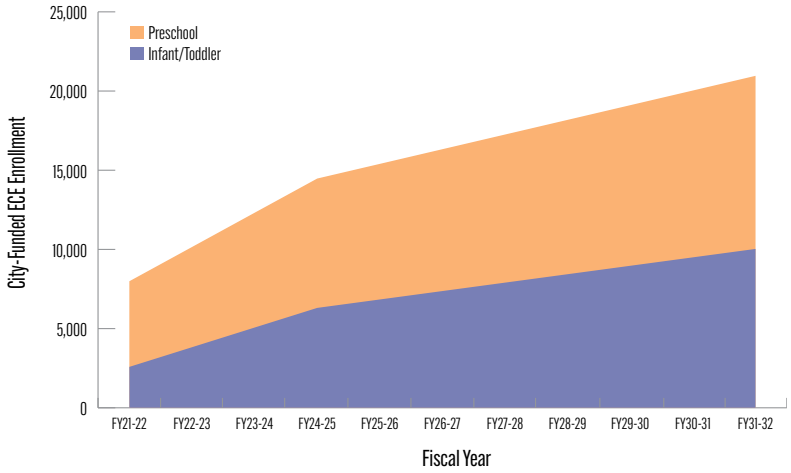
Proposition C initiatives will support recovery of the local economy by providing early learning subsidies to families earning less than 110 percent of area median income (AMI) for infants, toddlers, and preschool aged children. These subsidies will allow more families to work outside of the home, increasing the number of available child care vouchers from 10,000 to 12,000 per year by investing another $3.8 million.

DEC's budget also includes over $2 million to establish infrastructure to track programs and evaluate their impact. This will allow DEC to enhance accountability. In addition, DEC is providing funding to address inequity in early education. The Department will be funding targeted professional development opportunities to improve the cultural responsiveness of the early care and education workforce.

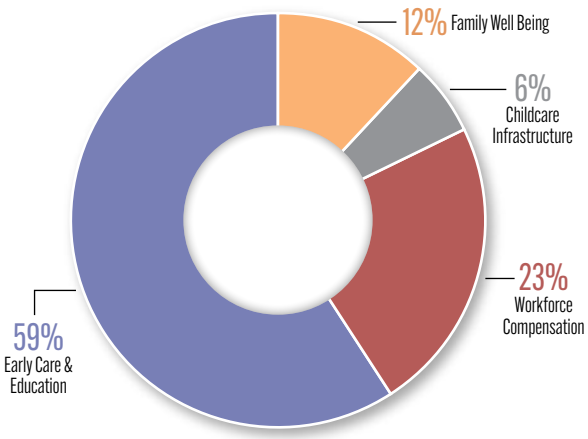
## Early Educators Pay Raise

In April 2022, the Mayor announced a new initiative to invest up to $71 million annually to advance pay raises, increase benefits, improve working conditions, and support educational attainment for San Francisco's early education workforce. The Mayor's proposed budget includes ongoing funding for this program and earmarks another $60 million to ensure these funds are available as the economic outlook fluctuates, ensuring educators are paid more fairly paid for their crucial work, and also help attract new, quality educators to the field. This investment will continue to ensure early educators are more equitably paid for their crucial work and that centers and family childcare sites continue to attract new, quality educators to the field. Over the next budget cycle, DEC will expand the program from stipends and wage increases to also include funding for direct supports to educators to attain permits/degrees and enhance professional development.

**TEN-YEAR GROWTH IN CITY-FUNDED EARLY CARE AND EDUCATION ENROLLMENTS.** *Ten-year growth projection in city-funded child enrollments needed to reach 75 percent of preschool children and 40 percent of infant/toddlers.*



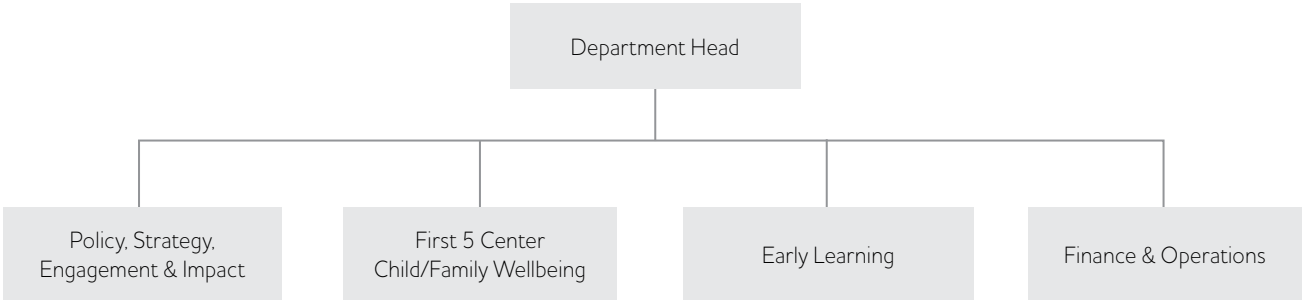

**TOTAL PROPOSED PROGRAMMATIC SPENDING BY PROGRAM AREA FY2023-24.** *85 percent of DEC's total budget is spent on community based programs and services. A majority of those funds are for child development/early care and education.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Ensure optimal child development and improved outcomes for all children** | | | | | |
| Number of children 0-5 served in Family Resource Centers | 1,461 | 2,000 | 2,000 | 2,500 | 2,500 |
| Number of children screened for special needs | 3,043 | 4,000 | 4,000 | 4,500 | 4,500 |
| Number of parents served in Family Resource Centers (FRC) | 7,153 | 7,000 | 7,000 | 8,000 | 8,000 |
| Percent of children ages 0 to 5 enrolled in City-funded ECE programs meeting quality standards | 18% | N/A | 19% | 19% | 19% |
| Percent of subsidy-eligible children ages 0 to 5 receiving fully or partially funded services in an ECE setting | 48% | N/A | 60% | 60% | 60% |

# ORGANIZATIONAL STRUCTURE: EARLY CHILDHOOD



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 65.17 | 65.96 | 0.79 | 65.96 | 0.00 |
| Non-Operating Positions (CAP/Other) | (1.00) | | 1.00 | | |
| **Net Operating Positions** | **64.17** | **65.96** | **1.79** | **65.96** | **0.00** |
| **Sources** | | | | | |
| Business Taxes | 226,300,000 | 172,000,000 | (54,300,000) | 194,100,000 | 22,100,000 |
| Intergovernmental: Federal | 1,275,471 | 3,314,672 | 2,039,201 | 3,773,001 | 458,329 |
| Intergovernmental: State | 19,915,297 | 15,069,083 | (4,846,214) | 16,030,416 | 961,333 |
| Charges for Services | 2,000,000 | 2,000,000 | | 2,000,000 | |
| Other Revenues | 5,000,000 | 6,767,822 | 1,767,822 | 7,551,000 | 783,178 |
| Interest & Investment Income | 749,736 | 11,926,736 | 11,177,000 | 11,226,736 | (700,000) |
| Expenditure Recovery | 43,439,185 | 48,284,023 | 4,844,838 | 48,786,980 | 502,957 |
| Beg Fund Balance - Budget Only | 4,427,017 | 13,985,502 | 9,558,485 | 1,214,498 | (12,771,004) |
| General Fund | 72,070,201 | 51,200,584 | (20,869,617) | 61,092,353 | 9,891,769 |
| **Sources Total** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 8,532,955 | 9,181,726 | 648,771 | 9,450,529 | 268,803 |
| Mandatory Fringe Benefits | 3,536,990 | 3,633,803 | 96,813 | 3,717,904 | 84,101 |
| Non-Personnel Services | 3,773,434 | 6,174,100 | 2,400,666 | 6,274,100 | 100,000 |
| City Grant Program | 317,543,687 | 270,129,601 | (47,414,086) | 287,570,717 | 17,441,116 |
| Aid Assistance | 470,510 | 272,328 | (198,182) | 272,328 | |
| Materials & Supplies | 378,210 | 345,610 | (32,600) | 345,610 | |
| Programmatic Projects | 158,370 | | (158,370) | | |
| Services Of Other Depts | 6,782,751 | 9,011,254 | 2,228,503 | 9,023,796 | 12,542 |
| Transfers Out | 34,000,000 | 25,800,000 | (8,200,000) | 29,120,000 | 3,320,000 |
| **Uses Total** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |
| **Uses - By Division Description** | | | | | |
| DEC Children & Families Commsn | 27,305,805 | 25,414,037 | (1,891,768) | 21,794,635 | (3,619,402) |
| DEC Early Care & Education | 347,871,102 | 299,134,385 | (48,736,717) | 323,980,349 | 24,845,964 |
| **Uses by Division Total** | **375,176,907** | **324,548,422** | **(50,628,485)** | **345,774,984** | **21,226,562** |

# ECONOMIC & WORKFORCE DEVELOPMENT

## MISSION

The Office of Economic and Workforce Development (OEWD) advances equitable and shared prosperity for San Franciscans by growing sustainable jobs, supporting businesses of all sizes, creating great places to live and work, and helping everyone achieve economic self-sufficiency. For more information about this department's services, please visit **sf.gov/departments/office-economic-and-workforce-development**

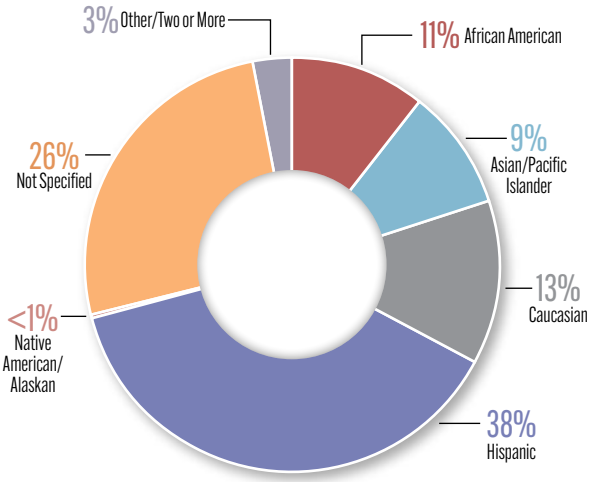
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $152.6 million for the Office of Economic and Workforce Development is $11.4 million, or 6.9 percent, lower than the FY 2022-23 budget. This is primarily due to one-time economic recovery investments funded in FY 2022-23. The FY 2024-25 proposed budget of $124.1 million is $28.4 million, or 18.6 percent, lower than the FY 2023-24 proposed budget. This change is due to the expiration of one-time economic recovery investments in the proposed FY 2023-24 budget.

### Small Business & Economic Recovery

OEWD is the primary City agency charged with economic recovery and revitalization efforts. The Mayor's proposed budget includes funding for OEWD to spark economic recovery, enhance the safety and beautification of key downtown areas, and restore vibrancy through activating and transforming downtown and neighborhood commercial corridors.

This budget includes a total of $22.3 million over the next two years to promote the economic recovery of the City, which continues to adapt to the post-COVID remote work economy. Acknowledging that the last two years have significantly restructured the downtown landscape, this budget includes $17 million over the two years for OEWD's Economic Development Division and the Office of Small Business to continue to pursue innovative strategies




**SF CONSTRUCTION WORKER DEMOGRAPHICS.**
*Data from January 1, 2022 to December 31, 2022 show various populations participate in the construction industry in the City.*

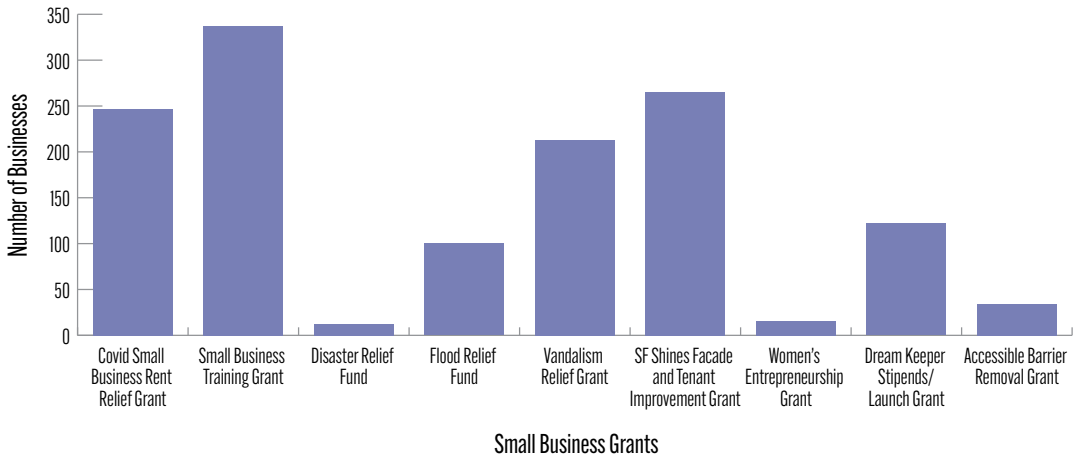
for downtown's economic recovery and to ensure other neighborhoods' economic stability. This investment includes support for small businesses by providing grants to fill vacancies, renegotiate leases, and improve their business operations. Similar programs and capital improvements targeted along Powell Street will work in tandem with investment in the Street Vibrancy Initiative that includes streamlining the permitting process for special events, facilitating recurring outdoor activations, and filling vacant retail spaces through the Vacant to Vibrant pop-up program. The budget also includes funds for similar operations in neighborhood commercial corridors, with a dedicated fund for the Mission.

## Ambassadors

OEWD will manage the continued funding for various community ambassador programs, including Welcome Ambassadors stationed in key transit and tourist nodes such as Downtown BART stations, Union Square, Moscone Convention Center, and along the Embarcadero, as well as Community Safety Ambassadors stationed around the City including in the Tenderloin and mid-Market area, with a new cohort now dedicated to the Mission.

## Workforce Development

OEWD will prioritize its citywide, neighborhood based, and specialized job centers as San Francisco continues to provide hiring services to attract, grow, and retain a diverse workforce. The Workforce Development Division connects job seekers in San Francisco, who are unemployed, under-employed or have barriers to employment, with job opportunities in growing industries. OEWD will continue to invest in Sector Training programs, particularly the CityBuild construction program, TechSF, Hospitality and the HealthCare Academy, as well as opportunities responsive to the local economy. The Department will maintain workforce development activities in sectors that are in demand, face staffing shortages, and have the capacity to provide significant career pathway opportunities and work with local employers to tailor the Department services to meet their workforce needs.

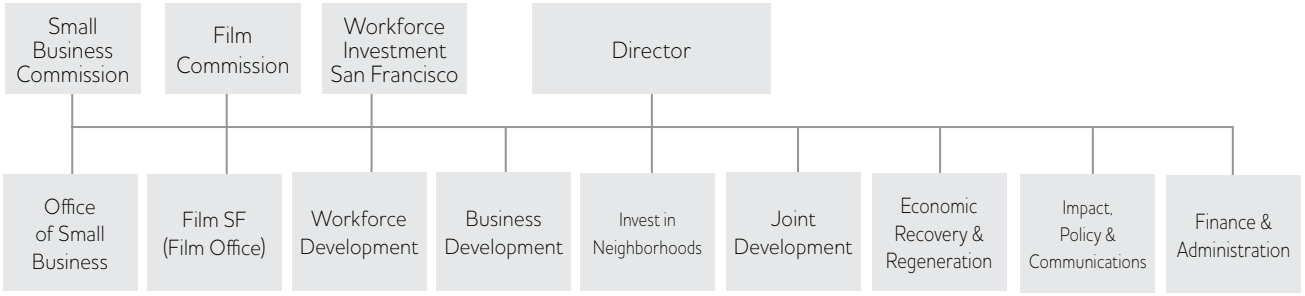



**SMALL BUSINESS GRANT RECIPIENTS.** *In FY 2022-23, OEWD issued various small business grants supporting training, facade improvements, rent and vandalism relief, and women's entrepreneurship.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Create economic prosperity for all residents, including the unemployed, underemployed and hard to employ, by preparing, training, and connecting San Franciscans to sustainable jobs with strong career pathways | | | | | |
| Placement rate of individuals 18 and older who complete a program in jobs that are employed either full-time or part-time | 76% | 65% | 65% | 65% | 65% |
| Facilitate a resilient and robust economy that helps businesses start, stay and grow - creating shared prosperity and a diverse and vibrant city | | | | | |
| Dollar amount of rebates given to film productions | $191,226 | $1,000,000 | $1,000,000 | $1,000,000 | $1,000,000 |
| Number of commercial shoot days | 67 | 100 | 100 | 120 | 150 |
| Number of film and tv shoot days | 129 | 225 | 225 | 250 | 250 |
| Number of film productions taking advantage of film incentive rebate program | 2.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| Number of international trade delegations hosted or co-hosted | 26 | 100 | 100 | 100 | 85 |
| Number of other shoot days | 479 | 500 | 500 | 550 | 400 |
| Number of permits issued | 343 | 550 | 550 | 600 | 650 |
| Number of still photo shoot days | 115 | 200 | 200 | 225 | 225 |
| Support diverse and vibrant neighborhoods by strengthening and investing in small businesses, non-profits, community organizations, commercial corridors and public spaces | | | | | |
| Number of businesses receiving one-on-one technical assistance | 3,120 | 2,200 | 2,200 | 2,200 | 2,200 |
| Number of ordinances, resolutions, motions and policies initiated by or reviewed by the Small Business Commission | 73 | 100 | 100 | 100 | 100 |
| Number of outreach events (ECN) | 8.0 | 18 | 18 | 20 | 30 |
| Number of small businesses assisted | 3,120 | 3,600 | 3,600 | 3,600 | 3,600 |

# ORGANIZATIONAL STRUCTURE: ECONOMIC & WORKFORCE DEVELOPMENT



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 146.08 | 155.96 | 9.87 | 156.12 | 0.16 |
| Non-Operating Positions (CAP/Other) | (33.58) | (39.38) | (5.80) | (40.85) | (1.47) |
| **Net Operating Positions** | **112.50** | **116.58** | **4.07** | **115.27** | **(1.31)** |
| **Sources** | | | | | |
| Business Taxes | 350,000 | 350,000 | | 350,000 | |
| Other Local Taxes | 2,500,000 | 2,500,000 | | 2,500,000 | |
| Intergovernmental: Federal | 5,073,621 | 5,055,917 | (17,704) | 5,055,917 | |
| Intergovernmental: Other | 291,119 | 255,200 | (35,919) | 255,200 | |
| Intergovernmental: State | 267,500 | 2,333,871 | 2,066,371 | 820,000 | (1,513,871) |
| Charges for Services | 485,000 | 535,000 | 50,000 | 560,000 | 25,000 |
| Rents & Concessions | | 300,000 | 300,000 | 300,000 | |
| Other Revenues | 13,879,327 | 14,149,032 | 269,705 | 13,930,000 | (219,032) |
| Expenditure Recovery | 5,151,019 | 22,177,440 | 17,026,421 | 18,277,440 | (3,900,000) |
| IntraFund Transfers In | 58,785 | 58,785 | | 58,785 | |
| Transfers In | 600,000 | 600,000 | | 600,000 | |
| Beg Fund Balance - Budget Only | 1,604,322 | | (1,604,322) | | |
| General Fund | 133,678,577 | 104,254,743 | (29,423,834) | 81,420,274 | (22,834,469) |
| **Sources Total** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 15,732,780 | 16,914,693 | 1,181,913 | 17,276,508 | 361,815 |
| Mandatory Fringe Benefits | 5,958,684 | 5,930,446 | (28,238) | 6,049,299 | 118,853 |
| Non-Personnel Services | 8,658,470 | 8,634,652 | (23,818) | 8,558,862 | (75,790) |
| City Grant Program | 108,016,405 | 95,484,189 | (12,532,216) | 67,713,616 | (27,770,573) |
| Materials & Supplies | 62,154 | 57,485 | (4,669) | 55,769 | (1,716) |
| Overhead and Allocations | 58,020 | | (58,020) | | |
| Programmatic Projects | 13,991,216 | 13,414,693 | (576,523) | 12,365,866 | (1,048,827) |
| Services Of Other Depts | 11,461,541 | 12,133,830 | 672,289 | 12,107,696 | (26,134) |
| **Uses Total** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |
| **Uses - By Division Description** | | | | | |
| ECN Economic and Workforce Dev | (4,891) | | 4,891 | (1,000) | (1,000) |
| ECN Economic Development | 91,579,516 | 82,930,337 | (8,649,179) | 56,751,671 | (26,178,666) |
| ECN Film Commission | 1,225,000 | 1,575,000 | 350,000 | 1,600,000 | 25,000 |
| ECN Office of Small Business | 3,724,316 | 3,842,016 | 117,700 | 3,788,944 | (53,072) |
| ECN Real Estate Development | 15,218,295 | 15,261,206 | 42,911 | 15,349,101 | 87,895 |
| ECN Workforce Development | 52,197,034 | 48,961,429 | (3,235,605) | 46,638,900 | (2,322,529) |
| **Uses by Division Total** | **163,939,270** | **152,569,988** | **(11,369,282)** | **124,127,616** | **(28,442,372)** |

# ELECTIONS

## MISSION

The mission of the Department of Elections (REG) is to provide equitable access to election-related services and voting and to conduct elections that are free, fair, and functional. The Department administers elections and complies with all applicable federal, state, and local laws, including the Voting Rights Act, the Help America Vote Act, the Americans with Disabilities Act, and the City's Language Access Ordinance. For more information about this department's services, please visit **sf.gov/departments/department-elections**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $23.0 million for the Department is $0.3 million, or 1.3 percent, lower than the FY 2022-23 budget. This is primarily due to savings in salaries and benefits due to less temporary election staff need. The FY 2024-25 proposed budget of $26.4 million is $3.4 million, or 14.7 percent, higher than the FY2023-24 proposed budget. This is primarily due to anticipated elections cost.

These changes in both budget years are primarily due to holding two elections in March and November 2024, which may be among the largest and most complex elections in San Francisco's history. The three primary factors informing this expectation are: 1) the historically high voter turnout for presidential elections, 2) long ballots, and 3) correspondingly large Voter Information Pamphlets.

### Equitable and Convenient Voting Services

In FY 2023-24 and FY 2024-25, the Department of Elections (Elections) will conduct two elections, the March 5, 2024 Presidential Primary Election and the November 5, 2024 Consolidated General Election. For each election, the Department will work to provide equitable and convenient voter services for all eligible voters in San Francisco as well as the City's most vulnerable residents – including those who do not speak English fluently, people with disabilities, people involved with the justice system, and people experiencing homelessness. These services include a universal vote-by-mail ballot program, in-person voting, emergency ballot delivery to homebound or hospitalized voters, and ballot delivery to incarcerated voters. The Mayor's proposed budget includes funding to maintain public-facing aspects of these voting services while, expanding access to election programs for all voters and potential registrants.

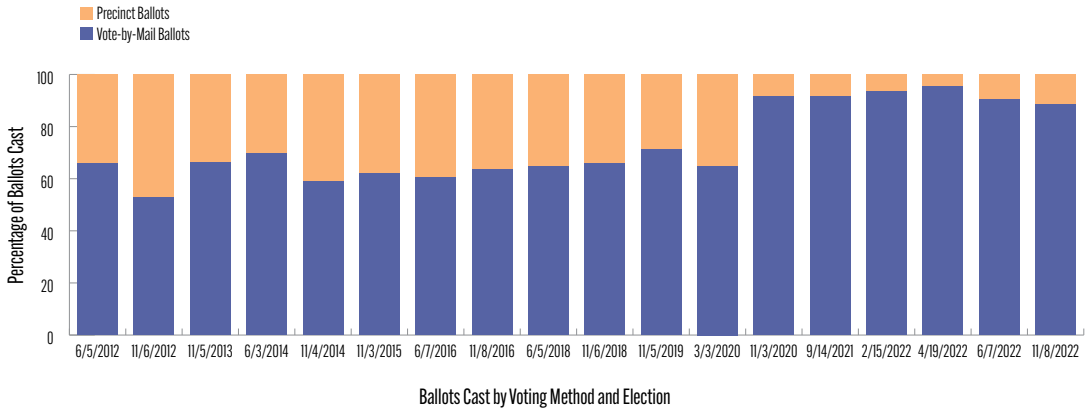
### Voter Education and Outreach

With two historic elections scheduled over the next two fiscal years, the Mayor's proposed budget includes the funding necessary to provide effective, equitable, and accessible voter outreach programs designed to build awareness of election services and encourage voter participation. Elections will maintain its outreach to the general public, which includes distribution of digital and print materials at community events, mailing of election notices, placement of news and radio

advertisements, and broadcasting of public service announcements, all in multiple languages and formats. With the support of the Mayor's proposed budget, the Department will continue liaising with local nonprofit organizations that work with San Francisco's vulnerable and hard-to-reach populations – coordinating with these organizations to help ensure that all residents have access to safe, barrier-free registration and voting options.

## Public Engagement with Elections Processes

With the goal of maximizing public transparency and involvement in government operations, Elections will continue to work on raising public awareness and engagement with elections processes. Such engagement includes election observation, poll worker service, and participation in Voting Accessibility and Language Accessibility Advisory committees. With the goal of instilling civic interest and participation among the youth, the Mayor's proposed budget will maintain several programs designed to engage students in the High School Student Poll Worker and Ambassador programs. The Mayor's proposed budget continues to support strategies for engaging local populations and agencies with election processes.

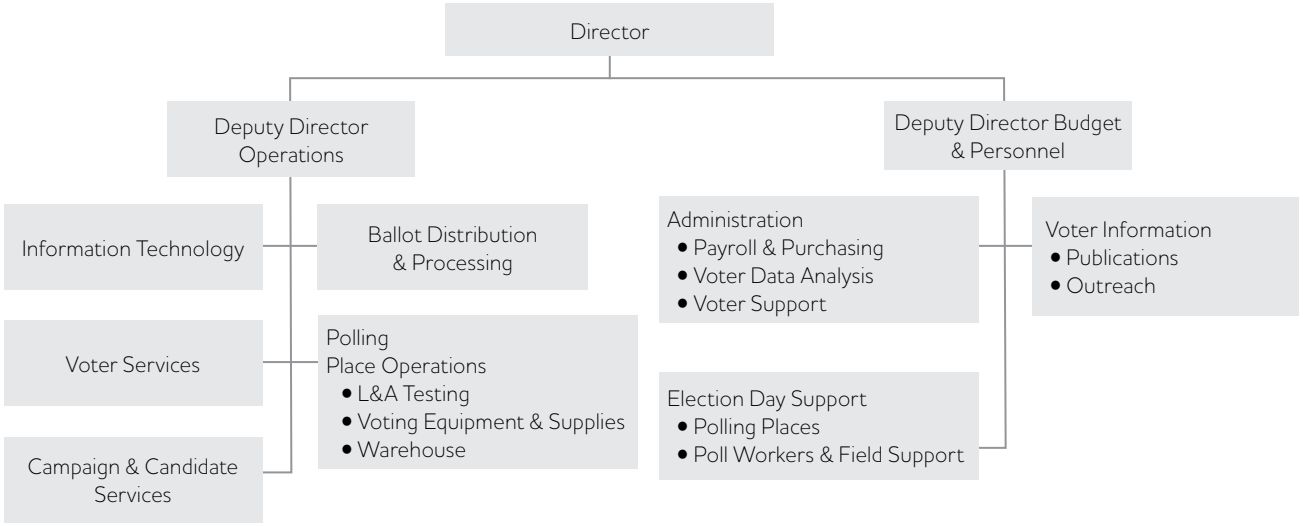



**BALLOTS CAST BY VOTING METHOD AND ELECTION.**
*Implementation of Vote-by-Mail provisions has significantly increased the use of that method for ballot delivery since 2020.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Administer conditional voter registration | | | | | |
| Number of voters who voted conditionally | 758 | 9,506 | 3,000 | 3,000 | 3,000 |
| Ensure access for all residents and raise awareness through community partners | | | | | |
| # of employees for whom performance appraisals were scheduled (REG) | 34 | 34 | 34 | 34 | 34 |
| # of employees for whom scheduled performance appraisals were completed (REG) | 34 | 34 | 34 | 34 | 34 |
| Average rating for the level of customer service provided (scale of 1-5) | 4.0 | 4.0 | 5.0 | 5.0 | 5.0 |
| Number of bilingual poll workers recruited | 1,926 | 3,074 | 1,200 | 1,200 | 1,200 |
| Number of educational presentation program attendees | 1,930 | 2,500 | 1,880 | 1,880 | 1,880 |
| Number of educational presentations | 94 | 100 | 100 | 100 | 100 |
| Number of organizations contacted | 1,088 | 1,300 | 840 | 840 | 840 |
| Number of outreach events (REG) | 287 | 300 | 300 | 300 | 300 |
| Number of polling places that accommodate additional HAVA equipment | 588 | 501 | 501 | 501 | 501 |
| Number of polling places with physically accessible entryways and voting areas | 585 | 498 | 501 | 501 | 501 |
| Number of returned undeliverable permanent vote-by-mail ballots | 2,315 | 2,936 | 7,875 | 7,875 | 7,875 |
| Number of second ballot requests from permanent vote-by-mail voters | 7,493 | 20,034 | 20,000 | 20,000 | 20,000 |
| Percentage of polling place sidewalks surveyed for accessibility | 100% | 100% | 100% | 100% | 100% |
| Percentage of polling places staffed with bilingual Chinese-speaking pollworkers | 51% | 67% | 67% | 67% | 67% |
| Percentage of polling places staffed with bilingual Filipino-speaking pollworkers | 11% | 9.4% | 10% | 10% | 10% |
| Percentage of polling places staffed with bilingual Spanish-speaking pollworkers | 43% | 60% | 60% | 60% | 60% |
| Percentage of returned undeliverable permanent vote-by-mail ballots | 0.5% | 59% | 2.0% | 2.0% | 2.0% |
| Turnout as a percentage of registration | 46% | 6232% | 86% | 86% | 86% |
| Voter turnout | 229,229 | 310,071 | 464,400 | 464,400 | 464,400 |
| Expand programs serving new registrants | | | | | |
| Number of educational materials distributed | 152,520 | 172,993 | 40,000 | 40,000 | 40,000 |
| Number of registered voters | 495,498 | 505,000 | 540,000 | 540,000 | 540,000 |
| Implement an accessible vote-by-mail system | | | | | |
| Vote-by-mail turnout | 208,356 | 274,476 | 394,740 | 394,740 | 394,740 |
| Vote-by-mail turnout as a percentage of total turnout | 42% | 55% | 85% | 85% | 85% |

# ORGANIZATIONAL STRUCTURE: ELECTIONS



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 58.42 | 55.11 | (3.30) | 59.07 | 3.96 |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **58.42** | **55.11** | **(3.30)** | **59.07** | **3.96** |
| **Sources** | | | | | |
| Charges for Services | 519,291 | 84,229 | (435,062) | 598,909 | 514,680 |
| Expenditure Recovery | 70,000 | 210,000 | 140,000 | 140,000 | (70,000) |
| General Fund | 22,716,987 | 22,719,483 | 2,496 | 25,666,358 | 2,946,875 |
| **Sources Total** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 7,502,265 | 7,351,336 | (150,929) | 8,264,206 | 912,870 |
| Mandatory Fringe Benefits | 2,007,372 | 1,816,882 | (190,490) | 1,927,170 | 110,288 |
| Non-Personnel Services | 11,085,903 | 11,255,328 | 169,425 | 13,571,121 | 2,315,793 |
| City Grant Program | 300,000 | 100,000 | (200,000) | 200,000 | 100,000 |
| Capital Outlay | 41,700 | 21,726 | (19,974) | 21,726 | |
| Materials & Supplies | 490,401 | 438,194 | (52,207) | 378,625 | (59,569) |
| Services Of Other Depts | 1,878,637 | 2,030,246 | 151,609 | 2,042,419 | 12,173 |
| **Uses Total** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |
| **Uses - By Division Description** | | | | | |
| REG Elections-Commission | 72,048 | 77,080 | 5,032 | 75,055 | (2,025) |
| REG Elections Services | 23,234,230 | 22,936,632 | (297,598) | 26,330,212 | 3,393,580 |
| **Uses by Division Total** | **23,306,278** | **23,013,712** | **(292,566)** | **26,405,267** | **3,391,555** |

# EMERGENCY MANAGEMENT

## MISSION

The Department of Emergency Management (DEM) leads the City in planning, preparedness, communication, response, and recovery for daily emergencies, large-scale citywide events, and major disasters. DEM is the vital link in emergency communication between the public and first responders, providing key coordination and leadership to city departments, stakeholders, residents, and visitors. For more information about this department's services, please visit **sf.gov/departments/department-emergency-management**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $138.8 million for the Department of Emergency Management is $2.5 million, or 1.9 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits, technology projects, and enhanced street response coordination. The FY 2024-25 proposed budget of $135.3 million is $3.4 million, or 2.5 percent lower than the FY 2023-24 proposed budget. This change is due to loss in one-time funding for programs budgeted only in FY 2023-24.

The FY 2023-24 and FY 2024-25 Mayor's proposed budget focuses on enhancing core service delivery, and ensuring that all emergencies in San Francisco are responded to efficiently and safely. The Mayor's proposed budget proposes increases in the following areas:

### Improving 9-1-1 Core Services

Ensuring that the 9-1-1 Call Center is fully staffed is essential to ensuring the safety of the public. Due to hiring challenges, DEM has not been able to replace the annual attrition of veteran dispatchers with new recruits. Through the recent hiring of a full-time recruiter, DEM plans to increase staffing levels in FY 2023-24 with 40 new dispatcher trainees for a total cost of $2.4 million in FY 2023-24 and $2.3 million in FY 2024-25. This investment, included in the Mayor's proposed budget, will allow the City to improve response times for emergencies.

The proposed budget also invests $1.4 million in FY 2023-24 and $1.5 million in FY2024-25 for recently negotiated MOUs to increase wages for dispatchers.

### Expanded Street Response Support and Coordination of Citywide Initiatives

DEM continues to lead citywide efforts in Street Response. The Mayor's proposed budget includes three new positions to coordinate the various street teams under San Francisco's Street Crisis Initiative, Department dedicated staff, and their stakeholders in order to more effectively serve the people experiencing crisis on the streets. Additional funding of $0.25 million in FY 2023-24 will be used to support the development of Drug Market Intervention (DMI) that eliminates the overt open air drug market and addresses the most serious community harms in the most impacted areas of the City.

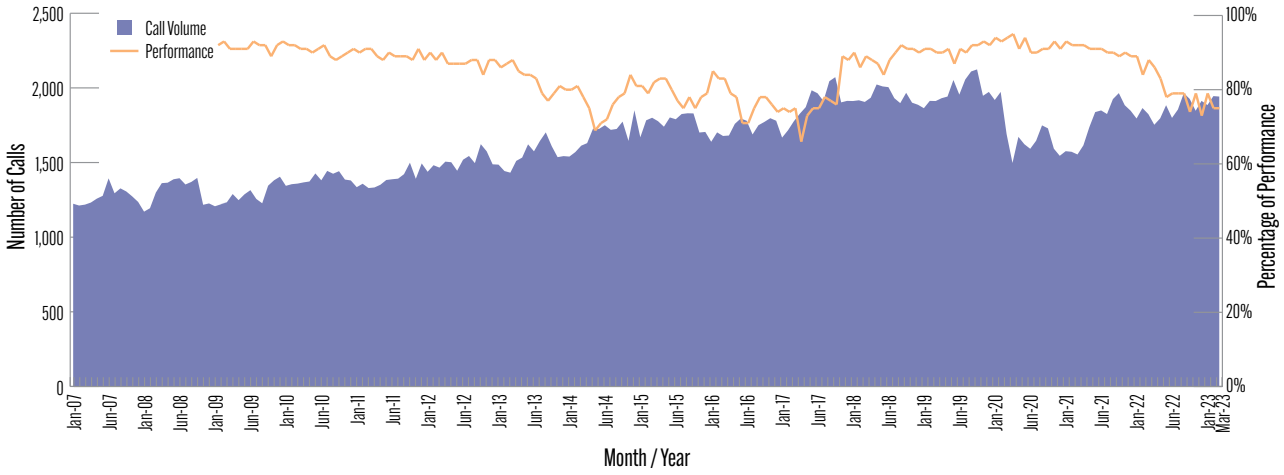
## Improving Resiliency of the Citywide Data Center

The Mayor's proposed budget includes capital investments totaling $0.9 million in FY 2023-24 to ensure continuity of operations for the City's Data Center. Projects include a power load distribution study to test critical electrical components, replacing end of useful life cooling units, and refreshing outdated electrical component panels of essential generator systems.

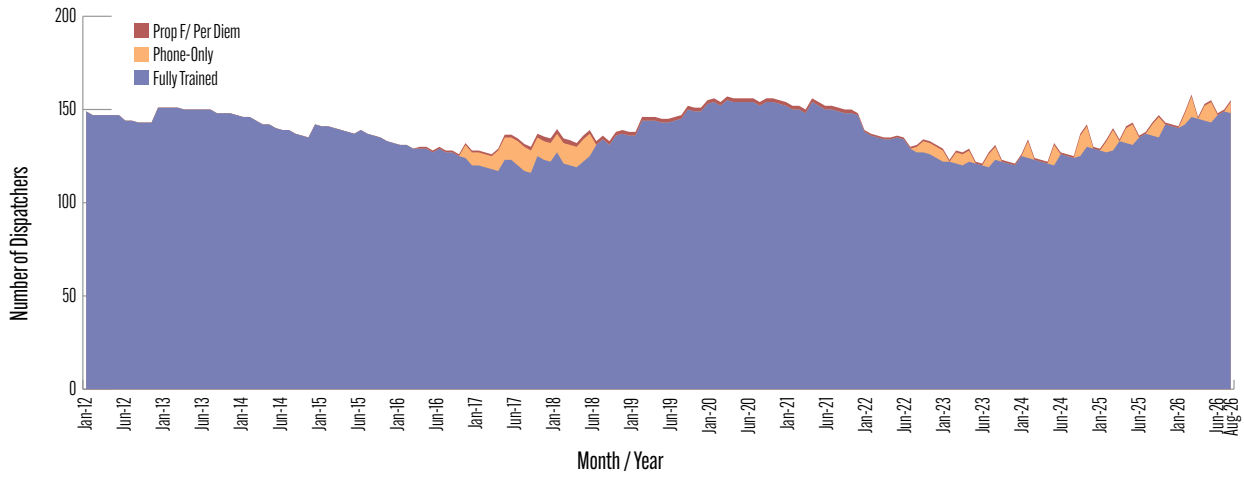
## Data Support for Public Safety

DEM holds all the relevant data for emergency response and dispatch within the City that spans across all other public safety departments. DEM is responsible for conducting analysis on the types and quantity of calls coming into the 9-1-1 system, which enables the City to better respond to emergencies in a safe and timely manner. The Mayor's proposed budget includes capital funding for facility enhancements that help maintain these vital City systems.

The City is also continuing to invest in the replacement of Computer Aided Dispatch (CAD) System. CAD systems are used by dispatchers to prioritize and record incident calls. Dispatchers identify the status and location of responders in the field, and dispatch responders to the scene. The current system was purchased in 2001 and is at end-of-life. The new system is planned to go live in 2023.




**CALL VOLUME VERSUS PERFORMANCE.** *Service Standard v. Average Daily Emergency Call Volume.*

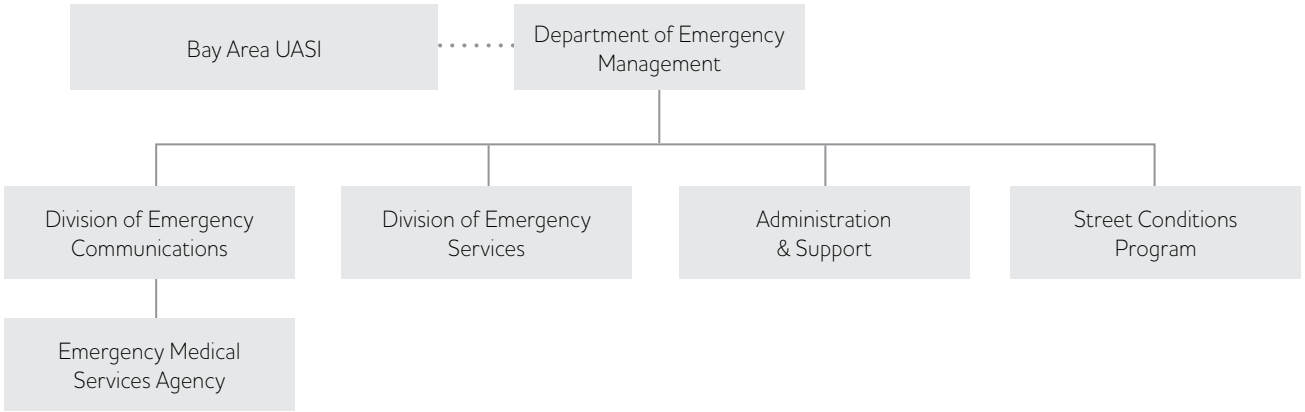



**TOTAL EFFECTIVE STAFFING LEVEL.** *Total number of available 9-1-1 Dispatchers.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Create a Thriving Workforce** | | | | | |
| Number of new dispatchers successfully completing the training program | 0.0 | 5.0 | 12 | 24 | 24 |
| **Educate & Engage Communities** | | | | | |
| Percent of increase in number of AlertSF registrants | 5.0% | N/A | 10% | 5.0% | 0.0% |
| **Ensure a Prepared & Resilient City** | | | | | |
| Number of new emergency plans developed or existing emergency plans revised in the last 3 years | 3.0 | 20 | 6.0 | 6.0 | 6.0 |
| **Invest in the 911 Center** | | | | | |
| Average daily emergency call volume | 1,851 | 1,900 | 1,900 | 1,900 | 1,900 |
| Average time (in minutes) from received to dispatch of Code 3 medical calls | 1.9 | N/A | 2.0 | 2.0 | 2.0 |
| Percentage of emergency calls answered within 10 seconds ("Ring Time") | 87% | 85% | 90% | 90% | 90% |
| Percentage of emergency calls answered within 15 seconds ("Answer Time") | 89% | 80% | 95% | 95% | 95% |
| Percentage of non-emergency calls answered within 1 minute | 73% | 70% | 80% | 80% | 80% |
| Response to code 3 medical calls (in minutes) in 90th percentile | 1.0 | N/A | 2.0 | 2.0 | 2.0 |

# ORGANIZATIONAL STRUCTURE: EMERGENCY MANAGEMENT



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 298.83 | 318.71 | 19.87 | 319.02 | 0.31 |
| Non-Operating Positions (CAP/Other) | (4.16) | (5.79) | (1.63) | (6.00) | (0.21) |
| **Net Operating Positions** | **294.67** | **312.92** | **18.24** | **313.02** | **0.10** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 42,501,365 | 40,943,447 | (1,557,918) | 41,021,643 | 78,196 |
| Charges for Services | 933,892 | 1,314,678 | 380,786 | 1,296,157 | (18,521) |
| Expenditure Recovery | 1,080,067 | 1,150,271 | 70,204 | 1,150,271 | |
| Other Financing Sources | 1,570,701 | | (1,570,701) | | |
| General Fund | 90,144,627 | 95,364,880 | 5,220,253 | 91,881,203 | (3,483,677) |
| **Sources Total** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 47,352,984 | 52,461,517 | 5,108,533 | 53,963,204 | 1,501,687 |
| Mandatory Fringe Benefits | 16,062,433 | 16,899,485 | 837,052 | 17,261,317 | 361,832 |
| Non-Personnel Services | 40,119,703 | 33,804,190 | (6,315,513) | 33,382,922 | (421,268) |
| City Grant Program | 40,000 | 40,000 | | 40,000 | |
| Capital Outlay | 1,570,701 | 1,023,295 | (547,406) | | (1,023,295) |
| Debt Service | 5,311,006 | 3,922,592 | (1,388,414) | 3,863,872 | (58,720) |
| Materials & Supplies | 2,262,772 | 2,234,185 | (28,587) | 2,198,108 | (36,077) |
| Programmatic Projects | 15,980,908 | 19,503,856 | 3,522,948 | 15,239,667 | (4,264,189) |
| Services Of Other Depts | 7,530,145 | 8,884,156 | 1,354,011 | 9,400,184 | 516,028 |
| **Uses Total** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |
| **Uses - By Division Description** | | | | | |
| DEM Administration | 39,231,514 | 36,953,586 | (2,277,928) | 37,852,500 | 898,914 |
| DEM Emergency Communications | 43,976,786 | 46,827,402 | 2,850,616 | 47,991,678 | 1,164,276 |
| DEM Emergency Services | 10,720,460 | 15,679,859 | 4,959,399 | 10,212,436 | (5,467,423) |
| DEM Homeland Security Grants | 42,301,892 | 39,312,429 | (2,989,463) | 39,292,660 | (19,769) |
| **Uses by Division Total** | **136,230,652** | **138,773,276** | **2,542,624** | **135,349,274** | **(3,424,002)** |

# ENVIRONMENT

## MISSION

The Department of Environment's (ENV) mission is to provide solutions that advance climate protection and enhance the quality of life for all San Franciscans. ENV implements change-making environmental policies and delivers programs and services directly to residents and businesses that help promote zero waste, protect human health, increase energy efficiency, prevent pollution, enhance biodiversity, and reduce personal vehicle trips. ENV also works in partnership with city agencies and the public to implement San Francisco's ambitious Climate Action Strategy, also known as "0-80-100-Roots" to reach net-zero citywide emissions by 2040 and strengthen community resilience. For more information about this department's services, please visit **sfenvironment.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $32.1 million for the Department of Environment is $0.6 million, or 2.0 percent, higher than FY 2022-23 budget. This is primarily due to new Federal and State funding and investments to support staff working on the Climate Action Plan. The FY 2024-25 proposed budget of $30.9 million is $1.2 million, or 3.8 percent lower than the FY 2023-24 proposed budget. This change is primarily due to the loss of one-time funding from FY 2023-24.

### Environmental Justice

ENV manages several programs focused on improving access to clean transportation. ENV is currently administering funds to develop a plan to electrify medium and heavy-duty vehicles in the City and to install three electric vehicle fast-charging plazas. ENV will be leading an engagement process to inform this work and has prioritized outreach in areas like Bayview Hunters Point, a neighborhood disproportionately impacted by major freeways and vehicle congestion. Additionally, the Fix Lead SF program completed several residential retrofits to remove lead hazards from residential homes. Their learnings and best practices will inform the 2023 program rollout in southeast neighborhoods with high incidences of lead-hazards in households. Finally, ENV is partnering with a coalition to implement a Citywide electric bicycle (e-bike) program for app-based food delivery workers. The program will provide up to 30 delivery workers with e-bikes and collect data to evaluate the impact on efficiency, working conditions, income, and safety.

### Climate Action Plan

The Climate Action Plan (CAP), released in 2021 with contributions from the Mayor's Office, Mayor Breed's Zero Emission Building Task Force, ENV, and other City partners details a data-driven,

community-informed, and people-focused plan which contains implementable strategies to achieve net-zero emissions by 2040 while building a more just and equitable future.

Along with work done by the Department, investments from the Mayor's proposed budget allow for continued work to be done regarding the CAP. In FY 2023-24, the proposed budget will invest $0.7 million to support current staff whose priority is to maintain and secure Federal and State funding relating to climate action. This investment continues into FY 2024-25 with an investment of $1.3 million from the Mayor's proposed budget to continue supporting these positions in the Department. In the current year, ENV has been working on creating new grants and programs to empower local communities while continuing the work needed to implement the CAP with an equity lens. An example of this work is the continued efforts to establish the Climate Equity Hub, a one-stop-shop with resources about decarbonization and support for residents and business owners to learn how to achieve the City's growing electrification and net-zero carbon requirements. While this process will take time, the investments from the Mayor's proposed budget guarantee ENV the staffing needed to continue various initiatives relating to the CAP.

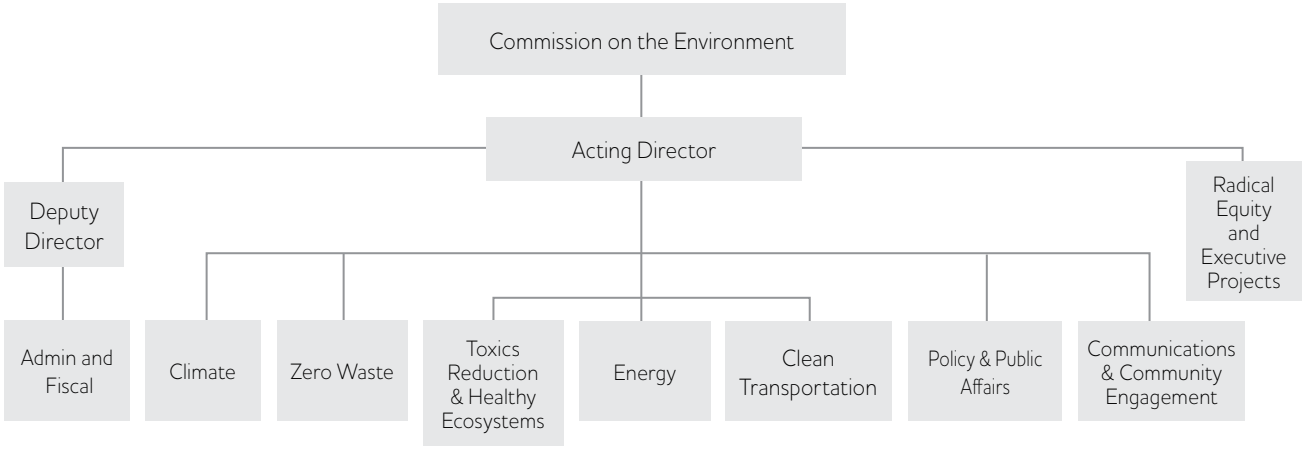
### Climate Action in Small Businesses

The SF Green Business Program (SFGBP) provides free technical assistance to help businesses save money and go green. To become a Green Business, businesses must implement best management practices in the areas of pollution prevention, water conservation, energy efficiency, zero waste, clean transportation, and employee engagement. The program offers rebates and "prebates" to offset costs. From 2020 to 2023, the SFGBP has provided businesses with $68,240, assisting businesses in conserving resources, reducing utility usage, and attracting clientele to the City's businesses.

## PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Amplifying community action** | | | | | |
| Number of interns and public service trainees recruited annually | 45 | 45 | 45 | 45 | 45 |
| Number of K-12 students reached annually through the school education environmental sustainability program | 10,000 | 10,000 | 10,000 | 13,000 | 13,000 |
| **Eliminating waste** | | | | | |
| Average workday tons of refuse to primary landfill | 1,472 | 1,550 | 1,550 | 1,500 | 1,450 |
| Number of San Francisco homes serviced for household hazardous waste pickup (equivalent loads) | 4,201 | 4,046 | 4,201 | 4,201 | 4,243 |
| Percentage of residential and small business refuse recovered through recycling and composting | 53% | 52% | 55% | 55% | 60% |
| Pounds of non-electronic household hazardous waste properly managed and recycled or disposed of through Recology SF | 1,019,230 | 970,174 | 1,034,518 | 1,283,469 | 984,727 |
| **Leading on climate action** | | | | | |
| Floor area (in square feet) of existing commercial buildings which have reported on energy efficiency by submitting the required Annual Energy Benchmark Summary | 127,738,578 | 135,000,000 | 145,000,000 | 165,000,000 | 165,000,000 |
| Greenhouse gas emissions percentage below 1990 levels | N/A | N/A | 45% | 50% | 52% |
| Percent of vehicles registered in San Francisco that are zero emission vehicles | 3.7% | 5.0% | 5.0% | 7.0% | 8.0% |
| Percentage of City employees driving to work alone | 34% | N/A | 34% | 33% | 33% |
| Total public zero emission vehicle charging and fueling stations | 828 | 1,000 | 1,000 | 1,200 | 1,500 |
| **Promoting healthy communities & ecosystems** | | | | | |
| Floor area (in square feet) of municipal building stock certified through an environmental rating system, such as LEED to lead and leverage interagency efforts to green San Francisco's built environment | 11,018,739 | 11,042,000 | 11,250,000 | 12,050,000 | 13,050,000 |
| Floor area (in square feet) of private building stock certified through an environmental rating system, such as LEED or Green Point Rated to ensure environmental-friendly designed buildings | 213,800,000 | 220,000,000 | 210,000,000 | 220,000,000 | 230,000,000 |
| Percentage of SFE employees that have received racial equity and implicit bias training to ensure sustainability initiatives are equitable and accessable | 97% | 100% | 100% | 100% | 100% |
| **Strengthening community resilience** | | | | | |
| Incentive dollars provided to multi-family housing and commercial sector customers for energy efficiency upgrades | $136,133 | $1,959,600 | $1,275,000 | $2,000,000 | $2,200,000 |
| Number of certified Green Businesses (certified through the Green Business program) to improve environemental quality and affordability | 379 | 370 | 345 | 370 | 375 |
| Percentage of all Department of the Environment grant funds allocated to low-income communities or public housing | 50% | 50% | 50% | 50% | 50% |

# ORGANIZATIONAL STRUCTURE: ENVIRONMENT




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 94.09 | 90.89 | (3.20) | 91.13 | 0.23 |
| Non-Operating Positions (CAP/Other) | (13.71) | (10.00) | 3.71 | (10.00) | |
| **Net Operating Positions** | **80.38** | **80.89** | **0.51** | **81.13** | **0.23** |
| **Sources** | | | | | |
| Intergovernmental: Federal | | 1,000,000 | 1,000,000 | | (1,000,000) |
| Intergovernmental: State | 5,922,066 | 5,509,991 | (412,075) | 5,152,282 | (357,709) |
| Charges for Services | 17,694,147 | 19,269,727 | 1,575,580 | 19,239,032 | (30,695) |
| Other Revenues | 2,336,255 | 2,022,509 | (313,746) | 1,955,246 | (67,263) |
| Expenditure Recovery | 2,621,211 | 2,857,778 | 236,567 | 2,888,859 | 31,081 |
| IntraFund Transfers In | 3,845,927 | 4,168,084 | 322,157 | 4,245,624 | 77,540 |
| Transfers In | 2,929,677 | 1,064,932 | (1,864,745) | 1,647,439 | 582,507 |
| Beg Fund Balance - Budget Only | | 393,000 | 393,000 | | (393,000) |
| Transfer Adjustment-Source | (3,845,927) | (4,168,084) | (322,157) | (4,245,624) | (77,540) |
| General Fund | | | | | |
| **Sources Total** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 9,354,461 | 9,664,779 | 310,318 | 9,995,728 | 330,949 |
| Mandatory Fringe Benefits | 3,985,633 | 3,991,570 | 5,937 | 4,107,068 | 115,498 |
| Non-Personnel Services | 9,398,774 | 8,191,100 | (1,207,674) | 7,384,542 | (806,558) |
| City Grant Program | 492,121 | 628,142 | 136,021 | 628,142 | |
| Intrafund Transfers Out | 3,845,927 | 4,168,084 | 322,157 | 4,245,624 | 77,540 |
| Materials & Supplies | 243,984 | 244,896 | 912 | 247,262 | 2,366 |
| Overhead and Allocations | 1,093,568 | 1,026,629 | (66,939) | 1,026,629 | |
| Programmatic Projects | 859,935 | 859,935 | | 859,935 | |
| Services Of Other Depts | 6,074,880 | 7,510,886 | 1,436,006 | 6,633,552 | (877,334) |
| Transfer Adjustment - Uses | (3,845,927) | (4,168,084) | (322,157) | (4,245,624) | (77,540) |
| **Uses Total** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |
| **Uses - By Division Description** | | | | | |
| ENV Environment | 31,503,356 | 32,117,937 | 614,581 | 30,882,858 | (1,235,079) |
| **Uses by Division Total** | **31,503,356** | **32,117,937** | **614,581** | **30,882,858** | **(1,235,079)** |

# ETHICS COMMISSION

## MISSION

The mission of the Ethics Commission (ETH) is to promote and practice the highest standards of ethical behavior in government. The Department acts as a filing officer, administers campaign finance, lobbying, and ethics programs; advises city departments on ethical matters, conducts policy analysis and issues reports; and performs audits, investigations, and administrative enforcement. For more information about this department's services, please visit **SFethics.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $7.2 million for the Ethics Commission is $0.4 million, or 4.7 percent, lower than the FY 2022-23 budget. This is primarily due to salaries and benefits savings from vacant positions. The FY 2024-25 proposed budget of $8.6 million is $1.4 million, or 18.8 percent, higher than the FY 2023-24 proposed budget. This is primarily due to an increased contribution to the Election Campaign Fund.

### Election Campaign Fund

The Election Campaign Fund (Fund) is established in the City's Campaign Finance Reform Ordinance to fund the City's system of partial public financing for candidates for the Office of the Mayor and the Board of Supervisors. The Fund was created by San Francisco voters in 2000 and enables eligible candidates to qualify for a limited amount of public funds in their campaigns. The Fund is capped at a maximum of $7.0 million. Annual required allocations into the Fund are based on a formula in the law of $2.75 per resident to ensure adequate program funding, with additional allocations required in the case of a Mayoral or Board of Supervisors vacancy. No more than 15 percent of the total budget in the Fund for any given election may be used for administering the public financing program.

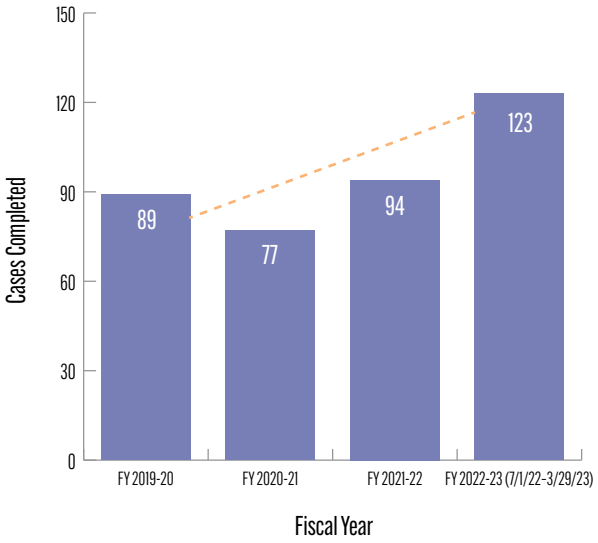
### Ethics@Works

The Ethics@Work division was created to ensure that City officials, employees, and contractors are equipped to navigate ethical issues. The program is developing multimedia and multilingual content to engage all City departments to establish individually curated training approaches, including overviews of common issues like gifts, financial disclosures, conflicts of interest, and the misuse of positions.

### Enforcement

The Enforcement Division investigates and pursues penalties for violations of the laws administered by the Commission. This essential function deters future violations and establishes consequences and, where possible, remedies for past violations. In FY 2021-22, the Enforcement Division increased its size from four to eight

full-time employees in order to decrease the time it takes to resolve cases, increase the number of cases completed, and allow for more complex and thorough investigations. This has successfully resulted in more timely and effective case resolutions, providing capacity to develop more advanced investigatory and prosecutorial techniques and processes.




**ENFORCEMENT CASES COMPLETED (BY FISCAL YEAR OF DATE COMPLETED).** *This table shows the total number of cases completed by the Commission's Enforcement Division in each fiscal year. This includes cases that required full investigation. Case completion includes when a case results in a Commission order (penalties), closure (no penalties), or warning letter.*




**AVERAGE DAYS TO COMPLETE PRELIMINARY REVIEW (BY FISCAL YEAR OF DATE COMPLETED).** *This table shows the average time (days) for completing the preliminary review of all cases in each fiscal year. Preliminary review is conducted for all cases and is the process for determining whether a full investigation is warranted.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Enhance Transparency Through Public Disclosure | | | | | |
| Percentage of annual Statements of Economic Interests e-filed with the Ethics Commission on time | 91% | 93% | 93% | 94% | 94% |
| Percentage of expected campaign finance statements (Form 460) filed on time | 88% | 83% | 86% | 85% | 85% |
| Percentage of identified lobbyists filing reports on a timely basis | 99% | 99% | 99% | 99% | 99% |
| Increase Accountability in Government | | | | | |
| Average age (in months) of open matters in preliminary review at end of the fiscal year | 4.9 | 5.0 | 5.0 | 4.0 | 3.0 |
| Number of campaign committees and publicly financed candidate committees audited | 0.0 | 4.0 | 8.0 | 19 | 16 |
| Number of investigations opened during the fiscal year | 45 | 45 | 50 | 50 | 50 |

# ORGANIZATIONAL STRUCTURE: ETHICS COMMISSION




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 31.43 | 28.80 | (2.64) | 18.84 | (9.96) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **31.43** | **28.80** | **(2.64)** | **18.84** | **(9.96)** |
| **Sources** | | | | | |
| Charges for Services | 2,450 | 2,450 | | 2,450 | |
| Fines, Forfeiture, & Penalties | 62,750 | 62,750 | | 62,750 | |
| Licenses, Permits,& Franchises | 92,000 | 92,000 | | 92,000 | |
| General Fund | 7,429,653 | 7,071,409 | (358,244) | 8,428,026 | 1,356,617 |
| **Sources Total** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 4,467,481 | 4,268,736 | (198,745) | 2,960,210 | (1,308,526) |
| Mandatory Fringe Benefits | 1,694,823 | 1,510,506 | (184,317) | 1,018,650 | (491,856) |
| Non-Personnel Services | 292,879 | 270,160 | (22,719) | 246,064 | (24,096) |
| City Grant Program | 446,860 | 446,860 | | 3,702,199 | 3,255,339 |
| Materials & Supplies | 90,320 | 66,120 | (24,200) | 21,157 | (44,963) |
| Services Of Other Depts | 594,490 | 666,227 | 71,737 | 636,946 | (29,281) |
| **Uses Total** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |
| **Uses - By Division Description** | | | | | |
| ETH Ethics Commission | 7,586,853 | 7,228,609 | (358,244) | 8,585,226 | 1,356,617 |
| **Uses by Division Total** | **7,586,853** | **7,228,609** | **(358,244)** | **8,585,226** | **1,356,617** |

# FINE ARTS MUSEUMS

## MISSION

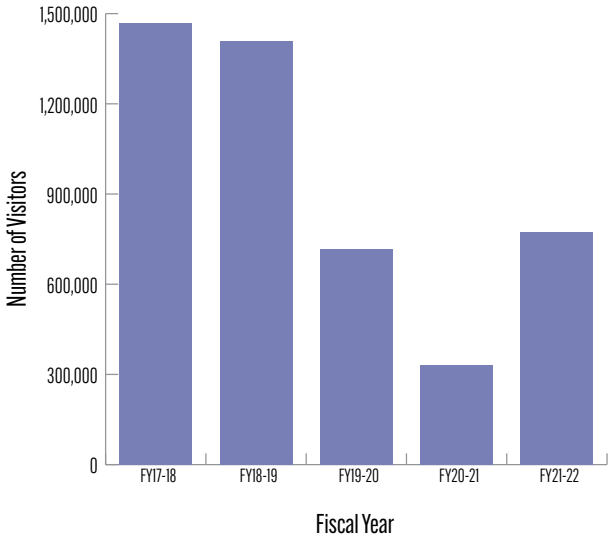
The Fine Arts Museums of San Francisco (FAM) was formed in 1972 with the merger of the de Young and Legion of Honor museums. The Fine Arts Museums' mission is to connect visitors with local and global art in order to promote their knowledge of and curiosity about the past, deepen their engagement with the art and ideas of today, and stimulate their creative agency in their own futures. FAM is further envisioned as a forum that stimulates community and visitor conversations and explorations by applying inclusive and equitable perspectives to collections and the histories they embody, and to support staff to realize their potential in an inclusive and equitable workplace. For more information about this department's services, please visit **famsf.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $23.3 million for the Fine Arts Museum is $2.1 million, or 10.0 percent, higher than the FY 2022-23 budget. This is primarily due to capital funding. The FY 2024-25 proposed budget of $23.0 million is $0.3 million, or 1.5 percent, lower than the FY 2023-24 proposed budget. This change is primarily due to reductions in capital funding.

### Exhibitions that Embrace Inclusive Narratives while Supporting Economic Recovery

The Fine Arts Museums (Museums) offer a wide range of programs that expand knowledge and provide audiences with an inclusive and equitable lens on historic and contemporary issues. This inclusive programming supports economic recovery by welcoming an expanded audience to the Museums. The Museums will offer several major special exhibitions in FY 2023-24 covering a wide range of art and artists, including the following:




**ANNUAL VISITORS.** *The Fine Arts Museums of San Francisco, comprising the de Young Museum and the Legion of Honor.*

- *Kehinde Wiley* – A monumental new body of work created against the backdrop of the COVID-19 pandemic, the murder of George Floyd, and

the worldwide rise of the Black Lives Matter movement, this exhibition meditates on the deaths of young Black people slain all over the world.

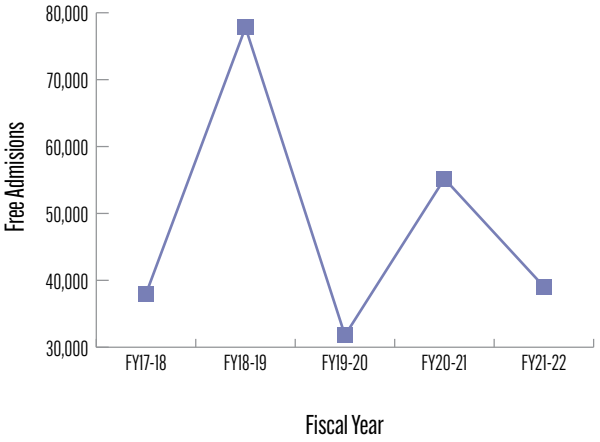
- *The Tudors* —The first major exhibition in the United States of portraiture and decorative arts of the Tudor courts.
- *Botticelli Drawings* —A quintessential artist of the Italian Renaissance, Alessandro di Mariano di Vanni Filipepi — better known as Sandro Botticelli — has had an enduring influence on contemporary culture, from art and design to dance, music, fashion, and film.
- *The de Young Open* —The immensely popular exhibition, The de Young Open returns this year as a newly recurring triennial exhibit, featuring artworks from the nine Bay Area counties' diverse creative communities.
- *San Francisco Style* — San Francisco Style offers the opportunity to explore a facet of our city through an examination of the permanent collection of the Fine Arts Museums of San Francisco — home to one of the most significant collections of women's high fashion and haute couture in the United States.
- *Lee Mingwei* dissolves the boundaries between artist, art object, and viewer through participatory installations that draw visitors into an intimate experience of reflection and exchange, pondering the question of how the museum can be a place of healing in the wake of the COVID-19 pandemic.

## Equitable Access to the Museums through Free Saturdays

The Museums ensure that the City's collections are accessible to individuals and families from across the socio-economic spectrum. The Free Saturdays program was established in April 2019 to provide free General Admission to every San Francisco resident. In October 2019, the Museums expanded the program to all San Francisco Bay Area residents. As part of the Free Saturday program, the Museums provide a variety of complimentary public and family programming every Saturday. Since its inception, the program has provided over 400,000 free visits.

In addition to Free Saturday, FAM provides free general admission through Museums for All and for visitors with disabilities. FAM continues to offer free general admission to all every first Tuesday of the month. School group admission and programs are also free of charge, including for special exhibitions. These combined programmatic efforts assist to increase diversity and financial accessibility at the museums, and to expand awareness in new communities.

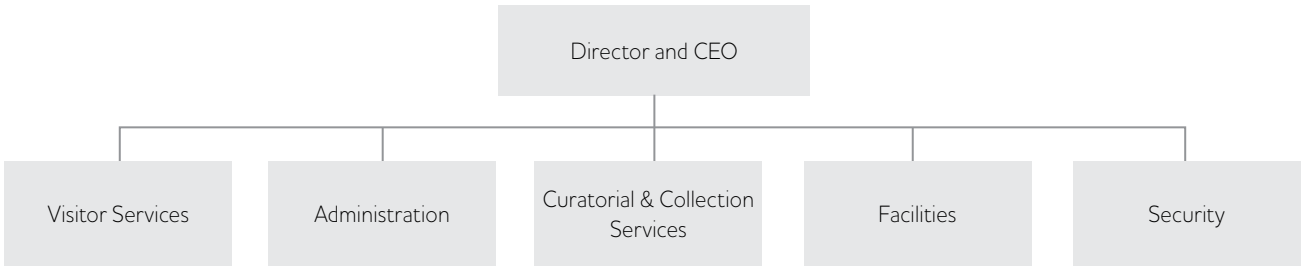
**FREE STUDENT MUSEUM VISITS.** *Museum visits and programming are provided free of charge at the Fine Arts Museums for thousands of local students each year. This includes digital programs in FY 2020-21.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Create a dynamic, efficient, and financially secure organization | | | | | |
| # of employees for whom performance appraisals were scheduled (FAM) | 99 | 103 | 103 | 103 | 103 |
| # of employees for whom scheduled performance appraisals were completed (FAM) | 3.0 | 103 | 103 | 103 | 103 |
| City cost per visitor (All museums) | $24 | $19 | $19 | $15 | $15 |
| Create a welcoming and stimulating environment for all audiences | | | | | |
| Number of participants in public programs | 168,385 | 200,000 | 200,000 | 200,000 | 200,000 |
| Lead as two of the major museums on the West Coast | | | | | |
| Number of de Young visitors | 504,007 | 750,000 | 750,000 | 1,000,000 | 1,000,000 |
| Number of Legion of Honor visitors | 270,735 | 200,000 | 200,000 | 300,000 | 300,000 |
| Number of paid memberships | 81,565 | 90,000 | 90,000 | 100,000 | 100,000 |
| Present extraordinary exhibitions and build on Collection's strengths | | | | | |
| Number of acquisitions through gifts, bequests and purchases | 464 | 750 | 750 | 750 | 750 |
| Number of exhibitions | 19 | 18 | 18 | 18 | 18 |
| Support education and engagement programs | | | | | |
| Number of all school children and youth participating in education programs | 39,060 | 50,000 | 50,000 | 50,000 | 50,000 |
| Number of San Francisco school children and youth participating in education programs | 23,436 | 24,000 | 24,000 | 24,000 | 24,000 |

# ORGANIZATIONAL STRUCTURE: FINE ARTS MUSEUM



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 107.48 | 108.17 | 0.69 | 108.14 | (0.03) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **107.48** | **108.17** | **0.69** | **108.14** | **(0.03)** |
| **Sources** | | | | | |
| Charges for Services | 1,091,813 | 1,161,188 | 69,375 | 1,196,023 | 34,835 |
| Expenditure Recovery | 179,000 | 179,000 | | 179,000 | |
| General Fund | 19,902,702 | 21,956,152 | 2,053,450 | 21,581,056 | (375,096) |
| **Sources Total** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 10,419,517 | 10,844,855 | 425,338 | 11,174,178 | 329,323 |
| Mandatory Fringe Benefits | 4,492,765 | 4,481,215 | (11,550) | 4,610,596 | 129,381 |
| Non-Personnel Services | 624,754 | 388,924 | (235,830) | 145,359 | (243,565) |
| Capital Outlay | 1,035,258 | 2,032,521 | 997,263 | 820,397 | (1,212,124) |
| Materials & Supplies | 42,500 | 46,050 | 3,550 | 41,670 | (4,380) |
| Overhead and Allocations | 79,564 | 69,291 | (10,273) | 69,291 | |
| Services Of Other Depts | 4,479,157 | 5,433,484 | 954,327 | 6,094,588 | 661,104 |
| **Uses Total** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |
| **Uses - By Division Description** | | | | | |
| FAM Fine Arts Museum | 21,173,515 | 23,296,340 | 2,122,825 | 22,956,079 | (340,261) |
| **Uses by Division Total** | **21,173,515** | **23,296,340** | **2,122,825** | **22,956,079** | **(340,261)** |

# FIRE DEPARTMENT

## MISSION

The mission of the San Francisco Fire Department is to protect the lives and property of the people of San Francisco and its visitors from fires, natural disasters, accidents, hazardous materials incidents, and other causes requiring a rapid and skilled emergency response; serve the needs of its most vulnerable residents through community paramedicine, and save lives and reduce suffering by providing emergency medical services; prevent harm through prevention services and education programs; and to provide a work environment that is free from harassment and discrimination, and values health, wellness, cultural diversity, and equity. For more information about this department's services, please visit **sf-fire.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $511.8 million for the Fire Department is $13.2 million, or 2.6 percent, higher than FY 2022-23 budget. This is primarily due to increased overtime and increased costs associated with recently negotiated employee labor contract, offset by new one-time and ongoing ambulance revenues. The FY 2024-25 proposed budget of $526.7 million is $14.9 million, or 2.9 percent, higher than the FY 2023-24 proposed budget. This change is due to ongoing salaries and benefits costs related to the labor contract, offset by ongoing ambulance revenues.

### Hiring to Support Operations

As the San Francisco Fire Department (FIR) emerges from the COVID-19 pandemic and the City embarks on its recovery, FIR has undertaken a number of hiring initiatives to support the daily emergency staffing operations of the Department. Fire Department call volume has increased, and the Department is staffing to restore levels of personnel that were lost during the pandemic. The FY 2023-24 and FY 2024-25 proposed budget funds four additional H-2 Firefighter academies and two additional H-3 EMT/Paramedic EMS academies to support these initiatives. These academies aim to increase sworn staffing levels to pre-pandemic levels and to backfill positions to support front-line Fire Suppression, EMS, and Community Paramedicine services to the public.

Recognizing the role FIR plays in key public safety priorities, the proposed budget includes new funding to support efforts to attract new recruits and retain those currently employed. In April 2023, the City agreed to a new memorandum of understanding (MOU) which adjusts salaries for incoming and existing sworn staff. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as a retention pay increase of 2 percent when sworn staff reaches twenty-one years of service.

In addition to fully funding these wage increases, the proposed budget provides overtime wage support to account for Department understaffing and required minimum staffing levels.

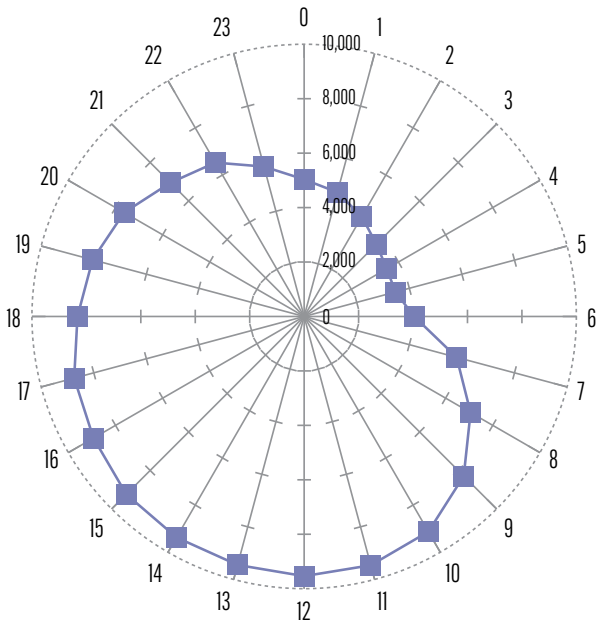
## Emphasis on Community Paramedicine

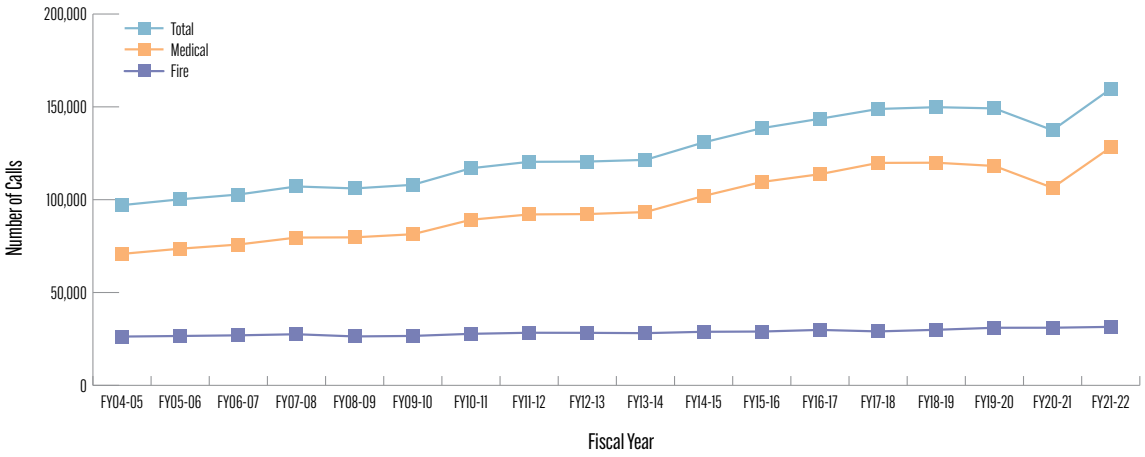
The FY 2023-24 and 2024-25 budget continues the collaborative work amongst City partners on the City's Street Teams, including the Street Crisis Response Team, the Street Overdose Response Team, and the EMS-6 program. These teams expand the Fire Department's Division of Community Paramedicine and support the efforts of the Community Paramedicine Program to coordinate programs across the City and expand the resources available.

## Equipment and Fleet Replacement

The Mayor's proposed budget continues the Department's multi-year Equipment and Fleet replacement plan. These investments support FIR's Fire Suppression and EMS personnel with the tools and equipment required to perform their crucial tasks and responsibilities. The proposed budget includes $4.5 million in FY 2023-24 and $3.0 million in FY 2024-25 for equipment purchases, including emergency apparatus.

**NUMBER OF CALLS FOR SERVICE BY HOUR IN 2022.**
*A breakdown of the busiest periods for call volume for the Fire Department.*





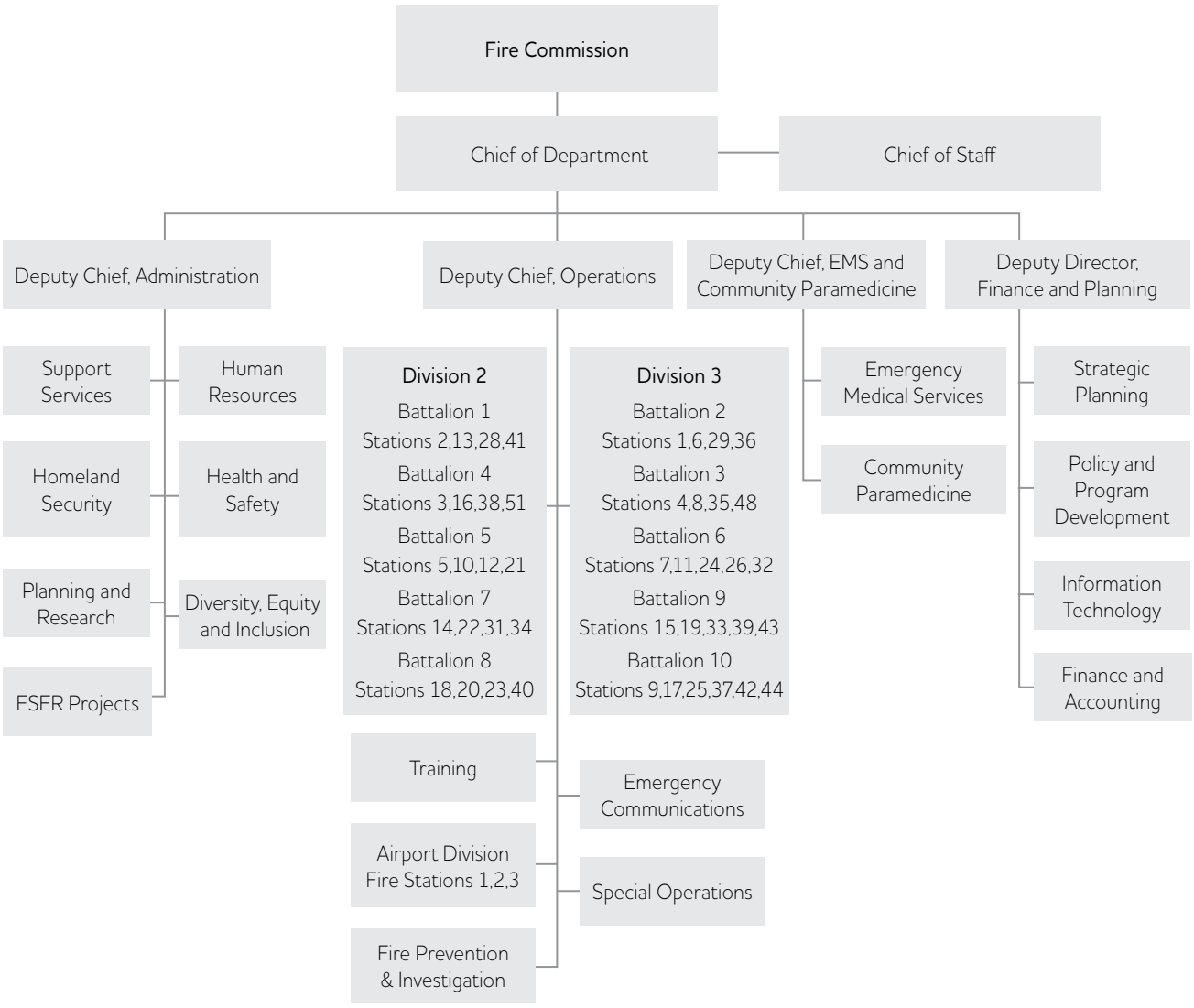

CALLS FOR EMERGENCY SERVICES.

*Total call volume for the Fire Department has recovered to exceed pre-pandemic levels.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Emphasize the Physical and Mental Health and Wellness of Department employees** | | | | | |
| Number of new recruits trained | N/A | N/A | 150 | 150 | 150 |
| Number of probationary firefighter training hours | N/A | N/A | 100,000 | 100,000 | 100,000 |
| **Prioritize Employee & Community Engagement** | | | | | |
| Number of citizens trained in emergency techniques and procedures | 983 | 1,200 | 1,000 | 1,200 | 1,200 |
| Number of public education presentations | 21 | 25 | 25 | 25 | 25 |
| **Provide the Highest Level of Service** | | | | | |
| Number of Code 2 (Non Emergency) Incidents | 70,317 | 70,000 | 60,000 | 70,000 | 60,000 |
| Number of Code 3 (Emergency) Incidents | 88,353 | 100,000 | 88,000 | 100,000 | 100,000 |
| Number of fires extinguished | 5,025 | 4,000 | 3,500 | 4,000 | 3,500 |
| Percentage of ambulances that arrive on-scene within 10 minutes to life-threatening medical emergencies | 86% | 90% | 90% | 90% | 90% |
| Percentage of ambulances that arrive on-scene within 20 minutes to non-life-threatening medical emergencies | 88% | 90% | 90% | 90% | 90% |
| Percentage of First Responders (Advanced Life Support) that arrive on-scene within 7 minutes to life-threatening medical emergencies | 90% | 90% | 90% | 90% | 90% |
| Percentage of First Responders (Basic Life Support) that arrive on-scene within 4 minutes 30 seconds to life-threatening medical emergencies | 68% | 90% | 90% | 90% | 90% |
| Total arson arrests | 40 | 60 | 60 | 60 | 60 |
| Total number of arson incidents | 158 | 220 | 220 | 220 | 220 |
| Total number of responses to emergency incidents | 319,303 | 360,000 | 325,000 | 360,000 | 360,000 |

# ORGANIZATIONAL STRUCTURE: FIRE DEPARTMENT



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 1,883.62 | 1,906.63 | 23.02 | 1,931.16 | 24.53 |
| Non-Operating Positions (CAP/Other) | (82.16) | (98.80) | (16.64) | (103.00) | (4.20) |
| **Net Operating Positions** | **1,801.46** | **1,807.83** | **6.38** | **1,828.16** | **20.33** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 1,321,974 | 1,354,313 | 32,339 | 1,387,784 | 33,471 |
| Intergovernmental: State | 46,370,000 | 51,710,000 | 5,340,000 | 52,920,000 | 1,210,000 |
| Charges for Services | 50,190,724 | 60,454,669 | 10,263,945 | 57,402,452 | (3,052,217) |
| Rents & Concessions | 320,000 | 320,000 | | 320,000 | |
| Expenditure Recovery | 13,435,989 | 13,183,066 | (252,923) | 13,484,200 | 301,134 |
| IntraFund Transfers In | 1,801,498 | 1,801,498 | | 1,801,498 | |
| Transfers In | 1,321,974 | 1,354,313 | 32,339 | 1,387,784 | 33,471 |
| Transfer Adjustment-Source | 30,075,413 | 31,606,885 | 1,531,472 | 32,843,647 | 1,236,762 |
| General Fund | 353,747,944 | 349,983,947 | (3,763,997) | 365,138,901 | 15,154,954 |
| **Sources Total** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 348,384,862 | 361,421,896 | 13,037,034 | 374,724,592 | 13,302,696 |
| Mandatory Fringe Benefits | 95,329,476 | 91,405,311 | (3,924,165) | 95,157,820 | 3,752,509 |
| Non-Personnel Services | 3,101,959 | 3,101,959 | | 3,036,209 | (65,750) |
| Capital Outlay | 5,487,672 | 6,657,354 | 1,169,682 | 5,441,489 | (1,215,865) |
| Intrafund Transfers Out | 1,801,498 | 1,801,498 | | 1,801,498 | |
| Materials & Supplies | 6,623,256 | 9,128,447 | 2,505,191 | 7,134,026 | (1,994,421) |
| Overhead and Allocations | 186,251 | 193,460 | 7,209 | 193,460 | |
| Programmatic Projects | 2,855,000 | 2,475,000 | (380,000) | 2,475,000 | |
| Services Of Other Depts | 36,617,040 | 37,385,264 | 768,224 | 38,523,670 | 1,138,406 |
| Transfers Out | 1,321,974 | 1,354,313 | 32,339 | 1,387,784 | 33,471 |
| Transfer Adjustment - Uses | (3,123,472) | (3,155,811) | (32,339) | (3,189,282) | (33,471) |
| **Uses Total** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |
| **Uses - By Division Description** | | | | | |
| FIR Administration | 31,353,867 | 31,278,344 | (75,523) | 34,581,794 | 3,303,450 |
| FIR Airport | 33,198,885 | 34,762,696 | 1,563,811 | 36,032,929 | 1,270,233 |
| FIR Capital Project & Grants | 1,987,564 | 2,109,442 | 121,878 | 2,434,914 | 325,472 |
| FIR Fireboat | 3,845,642 | 4,016,923 | 171,281 | 4,198,887 | 181,964 |
| FIR Investigation | 3,191,204 | 3,287,701 | 96,497 | 3,372,011 | 84,310 |
| FIR Nert | 340,247 | 346,946 | 6,699 | 352,901 | 5,955 |
| FIR Operations | 368,461,547 | 373,817,138 | 5,355,591 | 384,445,427 | 10,628,289 |
| FIR Prevention | 21,953,052 | 24,062,265 | 2,109,213 | 24,423,755 | 361,490 |
| FIR Support Services | 29,613,874 | 33,326,041 | 3,712,167 | 31,985,380 | (1,340,661) |
| FIR Training | 4,639,634 | 4,761,195 | 121,561 | 4,858,268 | 97,073 |
| **Uses by Division Total** | **498,585,516** | **511,768,691** | **13,183,175** | **526,686,266** | **14,917,575** |

# GENERAL CITY RESPONSIBILITY

## MISSION

General City Responsibility is a departmental designation for expenditures and revenues that are not directly attributable to one City department, or that are citywide in nature. Examples of citywide expenditures are voter mandated General Fund support for transit, libraries, and other baselines, the General Fund portion of retiree health premiums, nonprofit cost of doing business increases, required reserve deposits, and debt service. These costs are budgeted in General City Responsibility rather than allocating costs to departments. Examples of citywide revenues deposited into General City Responsibility are undesignated property taxes, business taxes, and hotel taxes. These revenues are transferred to departments in the form of General Fund subsidy allocations.

## TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| **Sources** | | | | | |
| Business Taxes | 904,174,790 | 848,589,800 | (55,584,990) | 932,389,800 | 83,800,000 |
| Property Taxes | 2,737,600,104 | 2,900,433,086 | 162,832,982 | 2,734,252,639 | (166,180,447) |
| Other Local Taxes | 1,066,770,000 | 1,117,350,000 | 50,580,000 | 1,217,750,000 | 100,400,000 |
| Intergovernmental: Federal | 243,360,000 | 170,000,000 | (73,360,000) | 80,000,000 | (90,000,000) |
| Intergovernmental: State | 9,450,000 | 5,804,684 | (3,645,316) | 5,804,684 | |
| Charges for Services | 19,920,955 | 26,176,603 | 6,255,648 | 26,173,777 | (2,826) |
| Fines, Forfeiture, & Penalties | 20,907,900 | 20,240,266 | (667,634) | 19,158,483 | (1,081,783) |
| Licenses, Permits,& Franchises | 14,250,000 | 15,590,000 | 1,340,000 | 15,620,000 | 30,000 |
| Other Revenues | 6,232,515 | 5,860,907 | (371,608) | 19,825,235 | 13,964,328 |
| Interest & Investment Income | 38,240,000 | 114,727,000 | 76,487,000 | 107,161,000 | (7,566,000) |
| Expenditure Recovery | 1,723,265 | 1,958,869 | 235,604 | 1,958,869 | |
| IntraFund Transfers In | 908,582,287 | 870,733,060 | (37,849,227) | 688,591,618 | (182,141,442) |
| Transfers In | 73,330,000 | 85,536,750 | 12,206,750 | 85,486,100 | (50,650) |
| Beg Fund Balance - Budget Only | 306,680,524 | 124,138,672 | (182,541,852) | 288,868,819 | 164,730,147 |
| Prior Year Designated Reserve | 83,665,602 | 94,678,343 | 11,012,741 | 70,754,000 | (23,924,343) |
| Transfer Adjustment-Source | (8,800,000) | (15,700,000) | (6,900,000) | (6,233,866) | 9,466,134 |
| General Fund | (4,570,757,123) | (4,576,810,170) | (6,053,047) | (4,771,968,434) | (195,158,264) |
| **Sources Total** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| **Uses - Operating Expenditures** | | | | | |
| Mandatory Fringe Benefits | 102,843,661 | 88,692,776 | (14,150,885) | 92,522,754 | 3,829,978 |
| Non-Personnel Services | 19,261,019 | 20,515,790 | 1,254,771 | 21,459,790 | 944,000 |
| City Grant Program | 29,408,404 | | (29,408,404) | 37,270,000 | 37,270,000 |
| Capital Outlay | 5,500,000 | | (5,500,000) | | |
| Debt Service | 386,127,519 | 418,147,554 | 32,020,035 | 289,954,702 | (128,192,852) |
| Intrafund Transfers Out | 909,180,526 | 871,331,299 | (37,849,227) | 689,189,857 | (182,141,442) |
| Programmatic Projects | 4,390,536 | 15,056,919 | 10,666,383 | 7,772,084 | (7,284,835) |
| Services Of Other Depts | 45,124,021 | 49,113,223 | 3,989,202 | 48,993,517 | (119,706) |
| Transfers Out | 265,459,802 | 268,400,309 | 2,940,507 | 270,353,886 | 1,953,577 |
| Unappropriated Rev-Designated | 64,382,000 | 70,750,000 | 6,368,000 | 17,310,000 | (53,440,000) |
| Unappropriated Rev Retained | 32,453,331 | 23,000,000 | (9,453,331) | 47,000,000 | 24,000,000 |
| Transfer Adjustment - Uses | (8,800,000) | (15,700,000) | (6,900,000) | (6,233,866) | 9,466,134 |
| **Uses Total** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |
| **Uses - By Division Description** | | | | | |
| GEN General City Responsibility | 1,855,330,819 | 1,809,307,870 | (46,022,949) | 1,515,592,724 | (293,715,146) |
| **Uses by Division Total** | **1,855,330,819** | **1,809,307,870** | **(46,022,949)** | **1,515,592,724** | **(293,715,146)** |

# HEALTH SERVICE SYSTEM

## MISSION

The San Francisco Health Service System (SFHSS) is dedicated to preserving and improving sustainable, quality health benefits and to enhancing the well-being of employees, retirees and their families. For more information about this department's services, please visit **SFHSS.ORG**

## BUDGET ISSUES & DETAILS

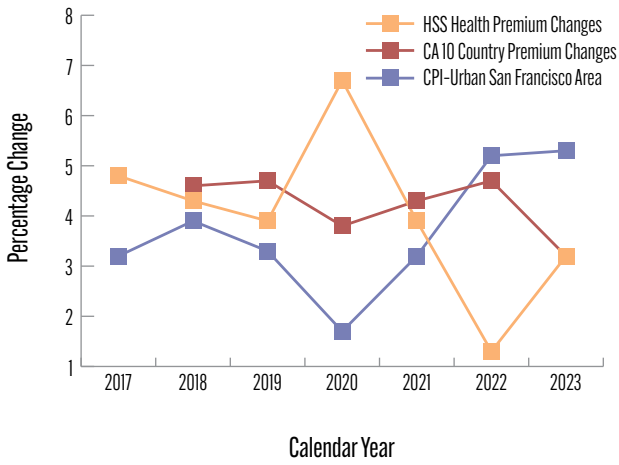
The proposed Fiscal Year (FY) 2023-24 proposed budget of $13.9 million for the Health Service System is $0.3 million, or 2.3 percent, higher than the FY 2022-23 budget due to enhanced Employee Assistance (EAP) services for the Police and Fire departments and an increase in a workorder with the Human Resources Department. The FY 2024-25 proposed budget of $14.0 million is $0.1 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

### Strategic Goals

SFHSS completed the drafting of its 2023–25 strategic plan in November 2022. The strategic goals in this plan are:

- Foster equity through intentional organizational culture, accessibility, inclusion and belonging.
- Advance primary care practice and member engagement to ensure the right care, at the right time and place.
- Provide affordable and sustainable healthcare and high-quality well-being services through value-driven decisions and program design.
- Support the mental health and well-being of our membership by reducing stigma and addressing barriers to care in partnership with key stakeholds.

The Mayor's proposed budget supports SFHSS's strategic goals to ensure the Department delivers quality services. SFHSS health membership covers

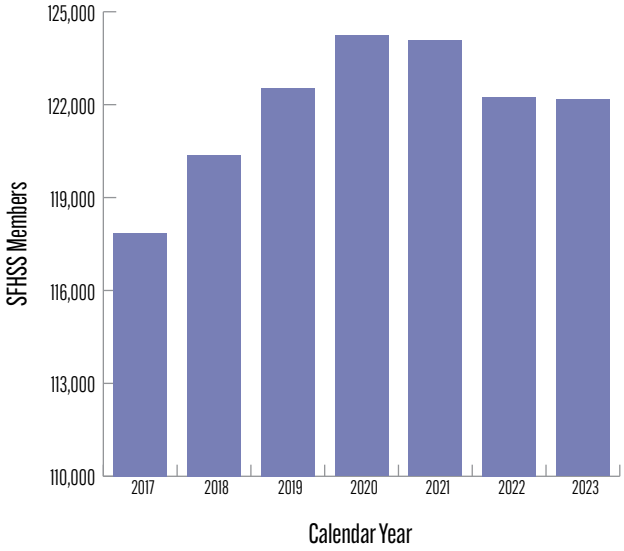



**SFHSS MEDICAL RATES TREND VS BENCHMARKS, CALENDAR YEAR-OVER-YEAR.** *Comparison of SFHSS Change in Medical Rates to National Average and CPI. The rising cost of healthcare has outpaced inflation in most years and affects the economy at the local, state, and national level. SFHSS oversight has resulted in lower increases than the national average and inflation for four of the last five years.*

more than 122,000 active employees, dependents, and retirees. The Department's community engagement efforts center around the Member Services Division that provides front-line support through consultation and enrollment. Additionally, the Well-Being Division advises City departments on Well-Being Annual Plans. The Department's Wellness Center offers exercise challenges, flu clinics and benefits fairs, and the Employee Assistance Program provides individual counseling sessions, organizational development consultation, and critical incident response.

## Healthcare Sustainability Fund

The Healthcare Sustainability Fund (HSF) was established under San Francisco City Charter Section A8.423. The HSF budget covers annual activities and multi-year implementation of strategic initiatives to improve member service experience, mitigate rising health care costs, and invest in the well-being of all members. SFHSS has utilized sources in HSF to fund projects, including an updated member communications plan, self-servicing eBenefits, and telephony replacement including integration with customer relationship management tool.

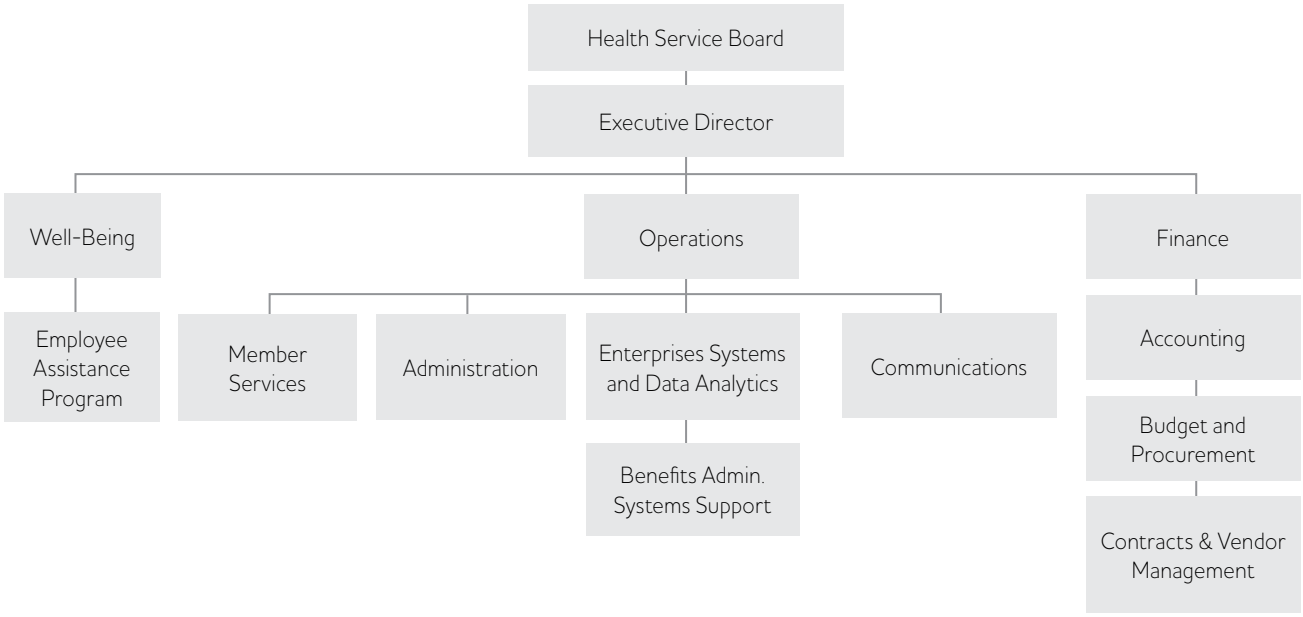



**SFHSS ENROLLMENT TREND.** *SFHSS Enrollment had been climbing up to the pandemic year and declined in the last 3 years, due to the pandemic slowdown in hiring.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Educate and empower HSS members | | | | | |
| Number of unique visitors to http://sfhss.org/ | 189,942 | 180,318 | 160,000 | 160,000 | 210,000 |
| Number of vaccinations at worksite/health fair-based flu clinics | 2,123 | 2,309 | 2,505 | 2,424 | 2,545 |
| Ensure operational excellence | | | | | |
| Average lobby wait time (in minutes) | 0.0 | 0.0 | N/A | 0.0 | 0.0 |
| Average time to answer telephone calls (in seconds) | 95 | 1,080 | 54 | 54 | 54 |
| Call abandonment rate | 6.0% | 28% | 2.4% | 2.4% | 2.4% |
| Percentage of appeals responded to within 60 days and appeals not reaching the Health Service Board | 31% | 26% | 30% | 30% | 30% |
| Percentage HSS Participation at SFERS Retirement Seminars | 0.0% | 0.0% | 100% | 0.0% | 0.0% |
| Percentage of vendor contracts that are current and final for the executed plan year | 90% | 100% | 100% | 100% | 100% |
| Percentage of vendor contracts that include HSS specific performance guarantees | 63% | 73% | 63% | 73% | 73% |
| Promote an informed, transparent, effective governance | | | | | |
| Number of findings of audit reports with reportable material weakness in annual external and internal audit | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Percent of purchase orders created after invoice received | 0.3% | 0.0% | 0.0% | 0.0% | 0.0% |
| Percentage of accounts current in premium payments (deliquent less than 60 days) | 99% | 99% | 99% | 100% | 100% |
| Percentage of invoices aged greater than 30 days | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Provide affordable, quality healthcare to City workers | | | | | |
| Percentage of departments with Wellness Champions | 84% | 86% | 85% | 86% | 86% |

# ORGANIZATIONAL STRUCTURE: HEALTH SERVICE SYSTEM




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 56.60 | 57.02 | 0.42 | 57.00 | (0.02) |
| Non-Operating Positions (CAP/Other) | (7.40) | (9.35) | (1.95) | (9.35) | |
| **Net Operating Positions** | **49.20** | **47.67** | **(1.53)** | **47.65** | **(0.02)** |
| **Sources** | | | | | |
| Charges for Services | 9,131 | 9,131 | | 9,131 | |
| Other Revenues | 450,000 | 460,000 | 10,000 | 640,958 | 180,958 |
| Expenditure Recovery | 13,091,603 | 13,392,951 | 301,348 | 13,301,228 | (91,723) |
| General Fund | | | | | |
| **Sources Total** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 6,353,817 | 6,308,915 | (44,902) | 6,516,841 | 207,926 |
| Mandatory Fringe Benefits | 2,862,833 | 2,613,811 | (249,022) | 2,685,762 | 71,951 |
| Non-Personnel Services | 2,314,006 | 2,522,965 | 208,959 | 2,331,981 | (190,984) |
| Materials & Supplies | 61,362 | 44,459 | (16,903) | 39,593 | (4,866) |
| Services Of Other Depts | 1,958,716 | 2,371,932 | 413,216 | 2,377,140 | 5,208 |
| **Uses Total** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |
| **Uses - By Division Description** | | | | | |
| HSS Health Service System | 13,550,734 | 13,862,082 | 311,348 | 13,951,317 | 89,235 |
| **Uses by Division Total** | **13,550,734** | **13,862,082** | **311,348** | **13,951,317** | **89,235** |

# HOMELESSNESS AND SUPPORTIVE HOUSING

## MISSION

The Department of Homelessness and Supportive Housing (HSH) strives to make homelessness in San Francisco rare, brief, and one-time through the provision of coordinated, compassionate, and high-quality services. For more information about this department's services, please visit **hsh.sfgov.org.**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $690.3 million for the Department of Homelessness and Supportive Housing is $18.3 million, or 2.7 percent, higher than the FY 2022-23 budget. This is primarily due to increase in one-time state funding, as well as, increased spending on salary and benefits, and services performed by other City departments. The FY 2024-25 proposed budget of $660.6 million is $29.7 million, or 4.3 percent, lower than the FY 2023-24 proposed budget. This is primarily due to expiring one-time state funding budgeted in FY 2023-24, offset by increases in salary and benefits, as well as, spending on services performed by other City departments.

### Investments in the Citywide Strategic Plan to Prevent and End Homelessness

The newly released, citywide five-year strategic plan, "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco," is built upon the three pillars of equity, quality, and innovation. The Plan calls for expanding HSH's housing, shelter, and prevention inventory and implementing new strategies to achieve a 50 percent reduction in unsheltered homelessness in the next five years with greater focus on equity, homelessness prevention, and housing retention.

The Mayor's proposed FY 2023-24 and FY 2024-25 budget allocates approximately $98.6 million in Our City, Our Home Fund (OCOH) sources to implement the plan's goals and strategies, along with leveraging state grants and reprogramming $21 million in the Department of Homelessness and Supportive Housing's (HSH) General Fund budget to meet these goals.

On a one-time basis, the proposed budget reallocates unspent OCOH funds to support critical investments in preventing and reducing homelessness in San Francisco. The two-year budget invests $46 million in new housing initiatives, $18.2 million in additional prevention strategies, and $34.4 million in additional shelter beds and shelter services.

The investments include:

- 750 new slots of emergency rental assistance.
- Acquisition funding for Transitional Age Youth (TAY) and Family Housing in FY 2024-25.
- 75 new units of permanent supportive housing (PSH) for adults.
- 350 slots of rapid re-housing for adults.
- Capital funding for legacy permanent supportive housing (PSH) sites.

- 60 additional shallow rental subsidies for families and 60 additional shallow rental subsidies for adults.
- A pilot program for TAY for a Bridge Housing model that provides shared housing with services for young people with high behavioral health care needs.
- 75 slots of problem-solving assistance set aside for Latine youth experiencing homelessness.
- Expanded money management services for tenants at PSH sites.

## Maintaining and Expanding Emergency Shelter

The Mayor's proposed budget leverages OCOH, and repurposes General Fund and state grant funds, to operate a total of 3,656 shelter beds citywide, including reopening beds closed during the pandemic and maintaining capacity that was previously added with expiring funds. This includes the addition of 594 new shelter beds, while also investing in improved services and extended hours to accommodate more people.

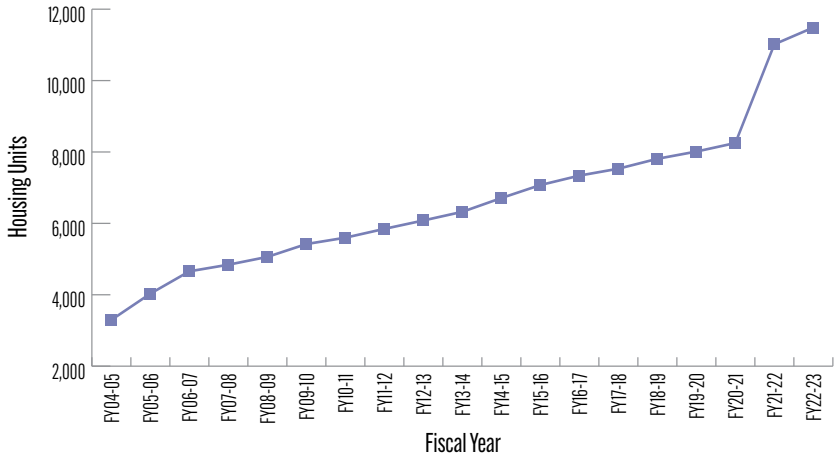
The proposed budget's shelter investments include funding to:

- Expand adult shelter capacity to pre-pandemic levels by adding 395 shelter beds at existing sites.
- Build and operate a non-congregate shelter site in the Bayview, a new cabin site in the Mission District, and continue 70 cabins at the 33 Gough Street site.
- Expand hours and services at family and adult shelters.
- Create a vehicular assistance program for people living in their vehicles.
- Add hotel vouchers for families needing emergency shelter.

## Investments in Staffing

The Mayor's proposed budget also funds positions to ensure HSH has the capacity to execute the ambitious five-year strategic plan and to implement accountability measures to ensure that this funding is being used effectively. The budget adds 9 new positions in FY 2023-24, and four additional positions in FY 2024-25, for a total increase of 13 positions over two years. This additional staffing will help build the Department's organizational capacity to carry out its existing workload and implement expansions funded in the two-year budget. The new staff will also fill gaps in essential functions across housing, shelter, and program compliance to achieve strategic goals.

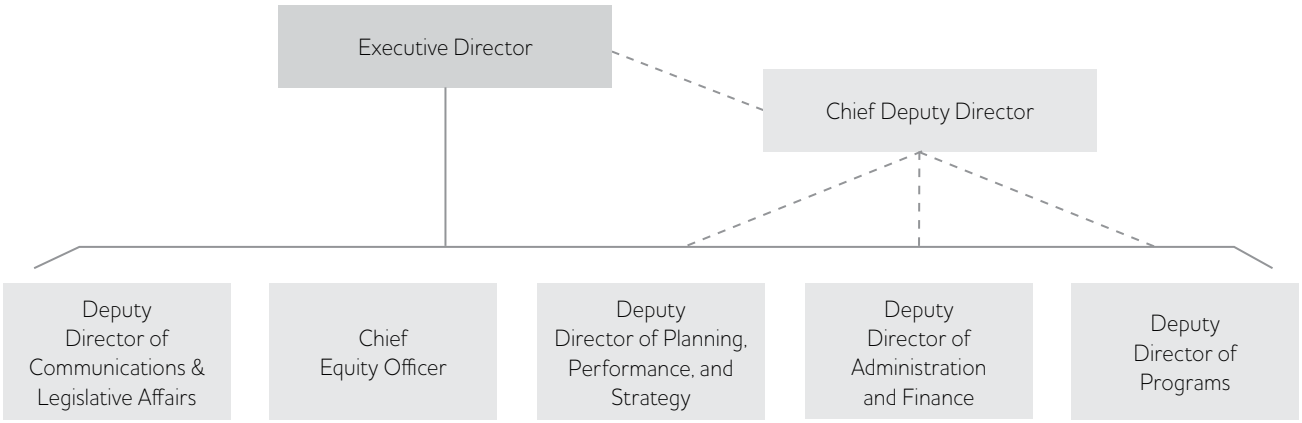
**NUMBER OF PERMANENT SUPPORTIVE HOUSING UNITS.**
*The City has invested in the largest expansion of permanent supportive housing (PSH) in 20 years. At the end of FY 2022-23, the City had 11,487 units of PSH.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Homelessness Prevention** | | | | | |
| Number of households that secured and/or maintained housing due to homelessness prevention grant | 923 | 537 | 500 | 600 | 600 |
| **Temporary Shelter** | | | | | |
| Percent of case managed families in individual room shelters that are placed in permanent or transitional housing, enter a treatment program, or reunite with family | 71% | 65% | 65% | 65% | 65% |
| Percentage of all available year-round adult homeless shelter beds used | 92% | 89% | 95% | 95% | 95% |
| **Problem Solving** | | | | | |
| Number of households whose homelessness was resolved through Problem Solving interventions | 831 | 912 | 700 | 700 | 700 |
| **Rapid Rehousing** | | | | | |
| Number of adults leaving homelessness due to rapid rehousing rental subsidy | 306 | 271 | 75 | 164 | 94 |
| Number of families leaving homelessness due to a rapid rehousing rental subsidy | 270 | 176 | 100 | 96 | 96 |
| Number of households leaving homelessness due to a rapid rehousing rental subsidy | 576 | 447 | 175 | 260 | 190 |
| **Permanent Supportive Housing** | | | | | |
| Number of adults leaving homelessness due to placement in permanent supportive housing | 1,656 | 1,843 | 980 | 1,323 | 1,060 |
| Number of families leaving homelessness due to placement in permanent supportive housing | 20 | 183 | 65 | 201 | 157 |
| Percent of households (includes adults and families) in permanent supportive housing that remained or exited to other permanent housing | | 98% | 95% | 95% | 95% |

# ORGANIZATIONAL STRUCTURE: HOMELESSNESS AND SUPPORTIVE HOUSING



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 252.48 | 279.92 | 27.44 | 287.83 | 7.91 |
| Non-Operating Positions (CAP/Other) | (23.79) | (24.58) | (0.79) | (24.00) | 0.58 |
| **Net Operating Positions** | **228.69** | **255.34** | **26.65** | **263.83** | **8.49** |
| **Sources** | | | | | |
| Business Taxes | 233,381,407 | 218,445,150 | (14,936,257) | 221,520,150 | 3,075,000 |
| Intergovernmental: Federal | 66,460,426 | 62,799,252 | (3,661,174) | 62,799,252 | |
| Intergovernmental: State | 55,724,887 | 67,038,166 | 11,313,279 | | (67,038,166) |
| Charges for Services | | 6,683,325 | 6,683,325 | 8,971,642 | 2,288,317 |
| Rents & Concessions | 129,840 | 129,840 | | 129,840 | |
| Other Revenues | 775,000 | | (775,000) | | |
| Expenditure Recovery | 11,684,015 | 9,610,401 | (2,073,614) | 9,385,401 | (225,000) |
| IntraFund Transfers In | 18,825,945 | 22,366,301 | 3,540,356 | 23,091,926 | 725,625 |
| Beg Fund Balance - Budget Only | | | | 39,386,000 | 39,386,000 |
| General Fund | 285,038,284 | 303,226,769 | 18,188,485 | 295,329,858 | (7,896,911) |
| **Sources Total** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 29,672,035 | 34,209,776 | 4,537,741 | 36,447,470 | 2,237,694 |
| Mandatory Fringe Benefits | 11,606,349 | 12,425,708 | 819,359 | 13,234,079 | 808,371 |
| Non-Personnel Services | 29,519,392 | 29,643,373 | 123,981 | 29,570,604 | (72,769) |
| City Grant Program | 460,562,875 | 484,875,091 | 24,312,216 | 501,637,140 | 16,762,049 |
| Capital Outlay | 535,023 | 500,000 | (35,023) | | (500,000) |
| Aid Assistance | 2,754,382 | 2,754,382 | | 2,754,382 | |
| Materials & Supplies | 183,165 | 183,165 | | 164,848 | (18,317) |
| Overhead and Allocations | | 1 | 1 | 1 | |
| Programmatic Projects | 90,694,375 | 75,598,853 | (15,095,522) | 24,925,144 | (50,673,709) |
| Services Of Other Depts | 46,492,208 | 50,108,855 | 3,616,647 | 51,880,401 | 1,771,546 |
| **Uses Total** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |
| **Uses - By Division Description** | | | | | |
| HOM ADMINISTRATION | 20,987,547 | 24,102,414 | 3,114,867 | 24,851,093 | 748,679 |
| HOM PROGRAMS | 651,032,257 | 666,196,790 | 15,164,533 | 635,762,976 | (30,433,814) |
| **Uses by Division Total** | **672,019,804** | **690,299,204** | **18,279,400** | **660,614,069** | **(29,685,135)** |

# HUMAN RESOURCES

## MISSION

The Department of Human Resources (DHR) uses fair and equitable practices to hire, develop, support and retain a highly-qualified workforce. For more information about this department's services, please visit **sfdhr.org**

## BUDGET ISSUES & DETAILS

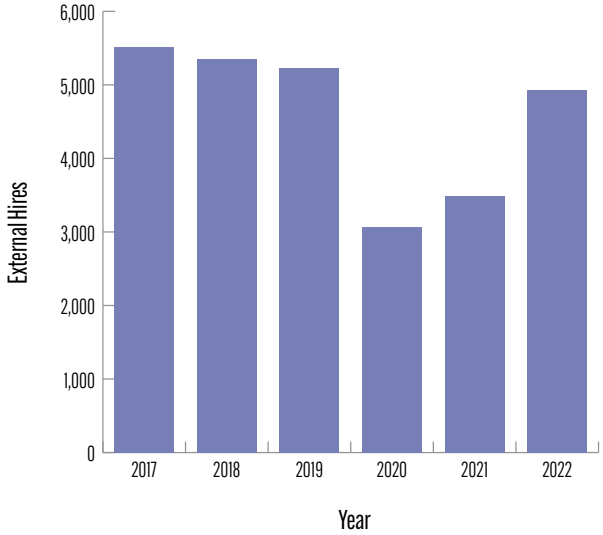
The proposed Fiscal Year (FY) 2023-24 budget of $151.6 million for the Department of Human Resources is $8.9 million, or 6.2 percent, higher than the FY 2022-23 budget. This is primarily due to costs related to negotiating labor agreements, hosting the SF Fellows program, and salaries and benefits. Other increases include technology investments to improve citywide hiring practices. The FY 2024-25 proposed budget of $150.6 million is $1.0 million, or 0.6 percent, lower than the FY 2023-24 proposed budget. This change is due to having no planned labor negotiations occurring in FY 2024-25.

### Human Resources Modernization

Human Resources Modernization is an ongoing Citywide initiative to simplify hiring practices and provide tools to enable City staff to do their best work. The Mayor's proposed budget continues to invest in the Department of Human Resources (DHR) to continue advancing in modernization HR practices: Digital Records, Onboarding, and the Intranet/Employee Portal. These projects are unified in providing all City employees with a common human resources access point and experience. The Digital Records project establishes the base of employees' careers in the City. The Electronic Onboarding project will improve the beginning of employees' journeys into the City and the Intranet project will provide equitable access to services.

### EEO Case Management

Starting in FY 2023-24, the Equal Employment Opportunity Division will provide direct services and consultation to the Department of Public Health, including investigating and resolving discrimination issues, harassment prevention, and other staff training, reasonable accommodation for individuals with disabilities, and establishing City-wide leave management policies and protocols.




**EXTERNAL HIRES.** *Citywide external hiring has mostly recovered since the pandemic began.*

## Labor Negotiations

The Employee Relations Division is responsible for negotiating all non-Municipal Transportation Agency labor contracts for City employees. It also conducts all required meet-and-confer sessions with labor unions under the City Charter and state law.

In FY 2023-24, DHR will be negotiating collective bargaining agreements on behalf of 88 percent of the City's workforce covered by 34 unions contracts.

## SF Fellows

The Department also hosts the annual San Francisco Fellows Program. This program serves as a talent pipeline and has delivered diverse recent college graduates into the City's workforce for the past 13 years. San Francisco Fellows support important analytical projects across various City departments. Over half of the San Francisco Fellows become part of the City's permanent workforce after they graduate from the program. In the Mayor's proposed budget for FY 2023-24, 29 Fellows are funded across 11 departments.

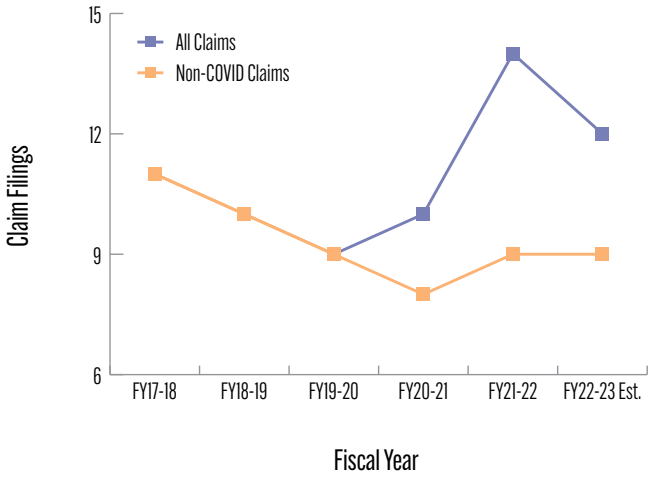
## Workers' Compensation

The City self-insures for workers' compensation and is financially responsible for all workers' compensation liabilities. In the proposed budget, the Workers' Compensation Division will continue to advance its safety & health initiatives and partner with departments to implement the Temporary Transitional Work Assignment (TTWA) policy to improve Return to Work outcomes. Citywide workers' compensation expenditures in the next two fiscal years are expected to grow slower than previously anticipated with fewer claims since a COVID-19 peak.

## Career Center

The Mayor's proposed budget includes funding for the new Career Center at City Hall which will help City employees access existing programs and resources that support their career goals such as City University and SEIU's work training program. In addition, the Department will launch and promote new career pathway programs, including a public safety pathway program and a health worker pathway program that support employees with upskilling, career exploration, and preparation and application support to apply for other City jobs that offer career advancement opportunities.

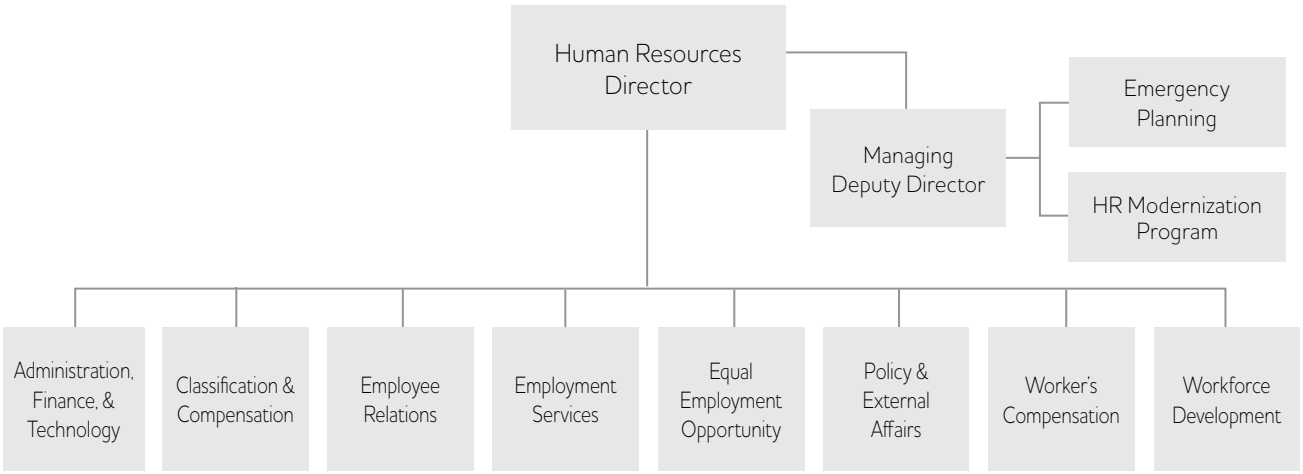
**WORKERS' COMPENSATION CLAIM FILINGS PER 100 FULL-TIME EQUIVALENT (FTE) EMPLOYEES.**
*Annual claim filing totals for indemnity, medical, and future medical workers' compensation claims.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Champion diversity, fairness and equity** | | | | | |
| Number of Equal Employment Opportunities complaints closed | 306 | 334 | 400 | 400 | 400 |
| Percentage of discrimination complaints investigated/closed within 6 months of receipt | 64% | N/A | N/A | N/A | N/A |
| Usefulness of diversity, equity, and inclusion awareness and skill building workshops, as rated by participants | | 4.2 | 4.2 | 4.2 | 4.2 |
| **Design and implement user-friendly practices** | | | | | |
| Average rating by departments of their claims administration services (1-5 scale) | 4.9 | 4.6 | 4.8 | 4.7 | 4.8 |
| Average time between department submission and DHR's initial response, in days | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| **Improve employee well-being, satisfaction and engagement** | | | | | |
| Percent of DHR workshop participants who feel confident applying what they learned to their job | | 80% | N/A | 80% | 80% |
| Workers' Compensation claims closing ratio | 90% | 100% | 100% | 100% | 100% |
| **Partner with others to solve problems** | | | | | |
| Percent of grievances proceeding to arbitration in which the City prevails | 46% | 80% | 80% | 85% | 90% |
| Percent of identified policy initiatives implemented through MOUs and other mechanisms | 100% | 100% | 100% | 100% | 100% |
| Usefulness of DHR training workshops related to workplace conflict management skills, as rated by participants (1-5 Scale) | | 4.2 | 4.2 | 4.2 | 4.2 |
| **Retain top talent while shaping the future workforce** | | | | | |
| Average rating by participants in DHRs Leadership Development training program (1-5 Scale) | | 4.2 | 4.2 | 4.2 | 4.2 |
| Average time between examination announcement closing and list adoption, in months | 3.0 | N/A | 3.0 | 3.0 | N/A |
| Number of employees who participate in career development services offered by WD | | 500 | N/A | 500 | 500 |

# ORGANIZATIONAL STRUCTURE: HUMAN RESOURCES



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 264.04 | 298.02 | 33.98 | 293.72 | (4.30) |
| Non-Operating Positions (CAP/Other) | (70.86) | (89.27) | (18.41) | (90.00) | (0.73) |
| **Net Operating Positions** | **193.18** | **208.75** | **15.57** | **203.72** | **(5.03)** |
| **Sources** | | | | | |
| Other Revenues | 138,425 | 146,103 | 7,678 | 150,462 | 4,359 |
| Expenditure Recovery | 123,931,221 | 130,649,063 | 6,717,842 | 133,978,775 | 3,329,712 |
| General Fund | 18,614,880 | 20,770,181 | 2,155,301 | 16,474,450 | (4,295,731) |
| **Sources Total** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 27,916,678 | 31,058,809 | 3,142,131 | 31,423,707 | 364,898 |
| Mandatory Fringe Benefits | 10,757,292 | 11,092,985 | 335,693 | 11,320,908 | 227,923 |
| Non-Personnel Services | 91,711,970 | 94,033,154 | 2,321,184 | 97,114,095 | 3,080,941 |
| Materials & Supplies | 368,689 | 440,516 | 71,827 | 407,220 | (33,296) |
| Programmatic Projects | 4,231,000 | 5,455,279 | 1,224,279 | 1,807,567 | (3,647,712) |
| Services Of Other Depts | 7,698,897 | 9,484,604 | 1,785,707 | 8,530,190 | (954,414) |
| **Uses Total** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |
| **Uses - By Division Description** | | | | | |
| HRD Administration | 9,585,625 | 7,325,573 | (2,260,052) | 6,379,558 | (946,015) |
| HRD Employee Relations | 4,969,260 | 7,812,553 | 2,843,293 | 4,827,108 | (2,985,445) |
| HRD Equal Emplymt Opportunity | 8,132,608 | 9,206,806 | 1,074,198 | 9,989,846 | 783,040 |
| HRD Recruit-Assess-Client Svc | 12,517,853 | 12,810,037 | 292,184 | 13,680,426 | 870,389 |
| HRD Workers Compensation | 100,709,000 | 103,536,000 | 2,827,000 | 107,584,003 | 4,048,003 |
| HRD Workforce Development | 6,770,180 | 10,874,378 | 4,104,198 | 8,142,746 | (2,731,632) |
| **Uses by Division Total** | **142,684,526** | **151,565,347** | **8,880,821** | **150,603,687** | **(961,660)** |

# HUMAN RIGHTS COMMISSION

## MISSION

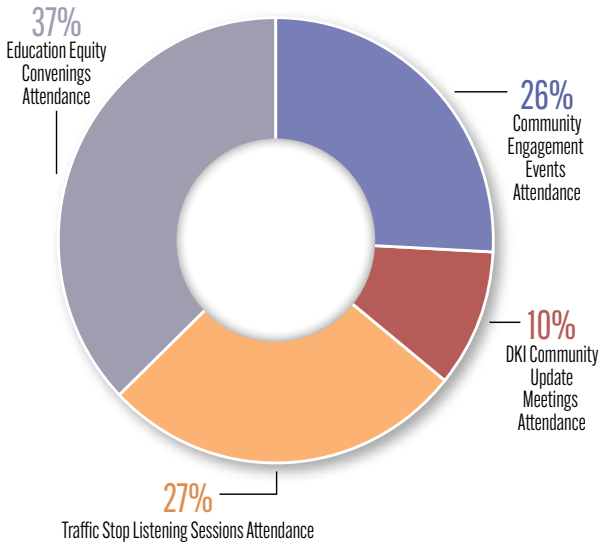
The Human Rights Commission (HRC), established in 1964 by City Ordinance, provides leadership and advocacy in securing, protecting, and promoting human rights for all people. The HRC advocates for human and civil rights, and works in service of the City's anti-discrimination laws to further racial solidarity, equity, and healing. For more information about this department's services, please visit **sf.gov/departments/human-rights-commission**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $19.2 million for the Human Rights Commission is $4.0 million, or 26.7 percent, higher than the FY 2022-23 budget. This is primarily due to spending related to a new state grant, increases in salaries and benefits, and spending on services performed by other City departments. The FY 2024-25 proposed budget of $19.3 million is $0.2 million, or 1.0 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

### Dream Keeper Initiative

Over the last several years, HRC's programming has significantly increased, largely due to the annual $60.0 million annual commitment made by the Mayor to the Dream Keeper Initiative (DKI) for citywide community engagement and grant-making, which is coordinated by HRC. Since the start of DKI, these funds have been allocated to more than 70 San Francisco-based organizations to provide direct services and programs to the City's diverse Black and African American communities. DKI programming has wide reach and includes a variety of direct services, such as workforce development training, educational assistance, down payment mortgage support, home repair subsidies, preventative healthcare, case management supports, comprehensive wraparound services for children and their families, and spotlighting Black arts and culturally important programming. Despite the challenges of the City budget, the Mayor's Proposed Budget preserves this annual funding.




**SNAPSHOT OF HRC ENGAGEMENTS.**
*By mid-year FY 2022-23, HRC convened a series of community engagements, meetings, listening sessions, and other convenings, on track with projections.*

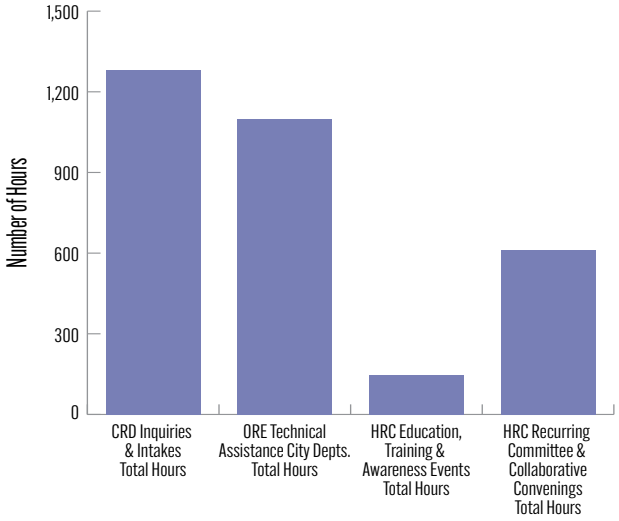
## Mental Health Investment

As part of investing in improved mental and behavioral health outcomes, HRC will spearhead new programming for the City. Through a partnership with the Department of Public Health, HRC will leverage new state grant funding of $5.0 million in both FY 2023-24 and FY 2024-25 to lead a new talk therapy program for Black and African American San Franciscans.

## Opportunities for All

The Mayor's Proposed Budget also continues to support the Opportunities for All (OFA) program. OFA provides paid internships, mentorship, and career services to youth aged 13 to 24 from across the City. The program serves more than 3,000 youth each summer, and is a crucial support for their personal, academic, and professional development. OFA offers a spectrum of opportunities through placements at companies, community organizations, and City departments. Some internship locations include SFO, Bank of America, United, Blackrock, City departments, the Latino Task Force, Collective Impact, Ella Hill Hutch Community Center, Boys and Girls Club, Code Tenderloin, and Life Learning Academy on Treasure Island.

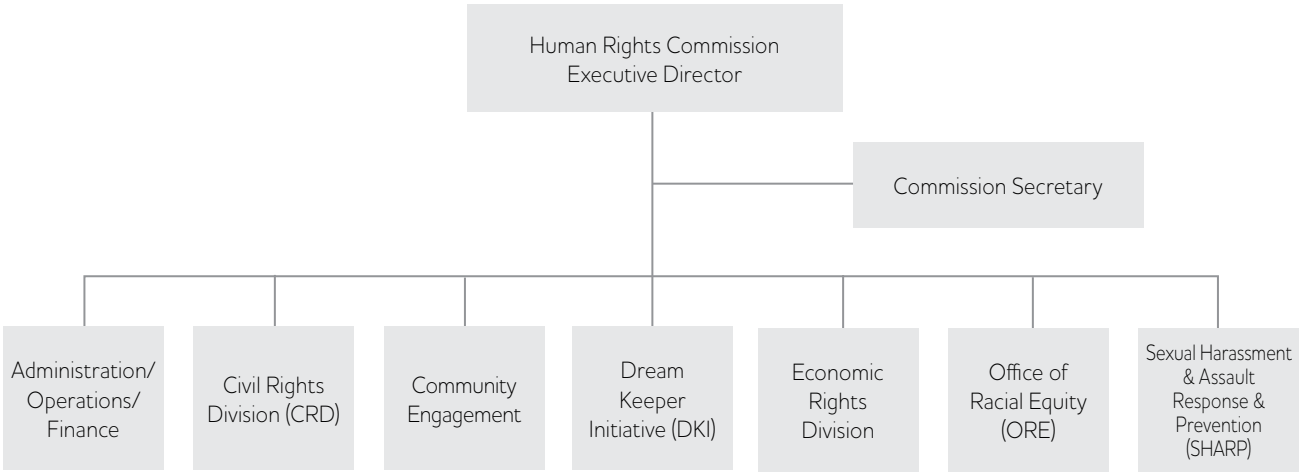
**HOURS OF DIRECT SERVICE & SUPPORT.** *By mid-year FY 2022-23, HRC invested thousands of hours of direct service and support across all departmental divisions.*




# PERFORMANCE MEASURES

| FISCAL YEAR | | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|---|
| GOAL | | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Workforce Alignment | | | | | | |
| Number of job placement through the Opportunities For All program | 2,248 | 40 | 2,700 | 2,400 | 2,500 | 3,000 |
| Youth Empowerment Programs | | | | | | |
| Number of Education, Training & Awareness Events lead by HRC | 22 | 22 | 25 | 20 | 22 | 50 |
| Number of Reoccurring Committee and Collaborative Meetings staffed by HRC | 36 | 15 | 20 | 35 | 24 | 35 |

# ORGANIZATIONAL STRUCTURE: HUMAN RIGHTS COMMISSION




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 37.88 | 44.10 | 6.22 | 44.12 | 0.02 |
| Non-Operating Positions (CAP/Other) | (11.16) | (12.00) | (0.84) | (12.00) | |
| **Net Operating Positions** | **26.72** | **32.10** | **5.38** | **32.12** | **0.02** |
| **Sources** | | | | | |
| Expenditure Recovery | 99,600 | 5,099,600 | 5,000,000 | 5,099,600 | |
| General Fund | 15,021,073 | 14,061,764 | (959,309) | 14,249,094 | 187,330 |
| **Sources Total** | **15,120,673** | **19,161,364** | **4,040,691** | **19,348,694** | **187,330** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 3,447,410 | 4,195,617 | 748,207 | 4,362,212 | 166,595 |
| Mandatory Fringe Benefits | 1,352,887 | 1,573,854 | 220,967 | 1,619,232 | 45,378 |
| Non-Personnel Services | 300,616 | 150,616 | (150,000) | 149,951 | (665) |
| City Grant Program | 1,612,900 | 1,547,416 | (65,484) | 1,547,416 | |
| Materials & Supplies | 29,437 | 29,437 | | 26,493 | (2,944) |
| Programmatic Projects | 7,580,000 | 10,615,205 | 3,035,205 | 10,615,205 | |
| Services Of Other Depts | 797,423 | 1,049,219 | 251,796 | 1,028,185 | (21,034) |
| **Uses Total** | **15,120,673** | **19,161,364** | **4,040,691** | **19,348,694** | **187,330** |
| **Uses - By Division Description** | | | | | |
| HRC Human Rights Commission | 15,120,673 | 19,161,364 | 4,040,691 | 19,348,694 | 187,330 |
| **Uses by Division Total** | **15,120,673** | **19,161,364** | **4,040,691** | **19,348,694** | **187,330** |

# HUMAN SERVICES AGENCY

## MISSION

The Human Services Agency (HSA) is committed to delivering essential services that support and protect people, families, and communities. The Department partners with community-based organizations and advocates for public policies to improve well-being and economic opportunity for all San Franciscans. For more information about this department's services, please visit **sfhsa.org**

## BUDGET ISSUES & DETAILS

The Fiscal Year (FY) 2023-24 proposed budget of $1.2 billion for HSA is $65.3 million, or 5.8 percent, more than the FY 2022-23 budget. This is primarily due to increased aid payments in IHSS and CalWORKs, increased costs in salaries, and increased child care spending in CalWORKs. The proposed budget includes IHSS costs reflecting the recently negotiated MOU described below.

The FY 2024-25 proposed budget of $1.2 billion for HSA is $21.2 million, or 1.8 percent, more than the FY 2023-24 proposed budget. This is due to increased aid payments in the IHSS Program, increased costs in salaries and benefits, and costs related to the relocation of HSA's headquarters at 170 Otis. In addition, the proposed budget in both FY 2023-24 and FY 2024-25 includes savings related to positions being held vacant and other non-personnel spending.

### Food Support

The demand for food assistance in the CalFresh Program has grown since March 2020 and has not waned since the transition from the COVID-19 pandemic. Food insecurity will be exacerbated in FY 2023-24 by the end of CalFresh Emergency Allotments which, during the COVID-19 pandemic, granted households the maximum monthly benefit amount for their household size. San Francisco also faces a persistent gap between the number of potentially eligible residents and the number actually enrolled in public assistance benefits like CalFresh and Medi-Cal. To maintain food security, especially among underserved populations, HSA plans to purchase a mobile office vehicle that will enable eligibility workers to visit different food distribution sites each weekday, enroll clients, and issue benefits on-site.

Additionally, the Citywide Food Access Team (CFAT) supports community-based organizations that provide food resources centered on dignity, cultural relevance, quality and choice. CFAT invests in neighborhood-run grocery distributions, grocery vouchers, and meals in order to combat hunger and bridge the gap left by state and federal food programs. To date in FY 2022-23, CFAT has distributed 600,000 grocery bags, 180,000 meals, and 60,000 grocery vouchers. CFAT also supports food sovereignty

efforts aimed at ending food insecurity through community kitchens and other community-driven initiatives. These community-based efforts ensure that low-income San Franciscans have dignified access to culturally-relevant food through a diverse portfolio of strategies and across all districts in the City. The Mayor's proposed budget continues this vital work with investments of $20 million in FY 2023-24 and $10 million in FY 2024-25, as well as the replacement of five temporary positions with permanent staff in order to continue program, contract, and planning support.

### Family and Children's Services (FCS) Children's Crisis Continuum Pilot

The Mayor's proposed budget reflects the award of $8.5 million in state funding to establish a regional Children's Continuum of Care Pilot that will enable foster youth in crisis to receive stabilization and long-term wellness services close to their homes and families. In collaboration with regional Child Welfare and Behavioral Health departments, FCS will establish a range of additional high-end programs and placement options that will support dependent youth with complex needs, increasing alternatives for them to receive targeted care in the least restrictive settings possible.

### In-Home Supportive Services

The Department's In-Home Supportive Services (IHSS) program continues to grow due to the general aging of the City's population and state expansions to Medi-Cal eligibility. There is, however, a nationwide shortage of home care workers, which results in consumers not having a reliable support system. The City and its partners' ability to recruit and retain a workforce sufficient to deliver essential home care services to all eligible San Franciscans constitutes the central challenge facing the program over the next two years.

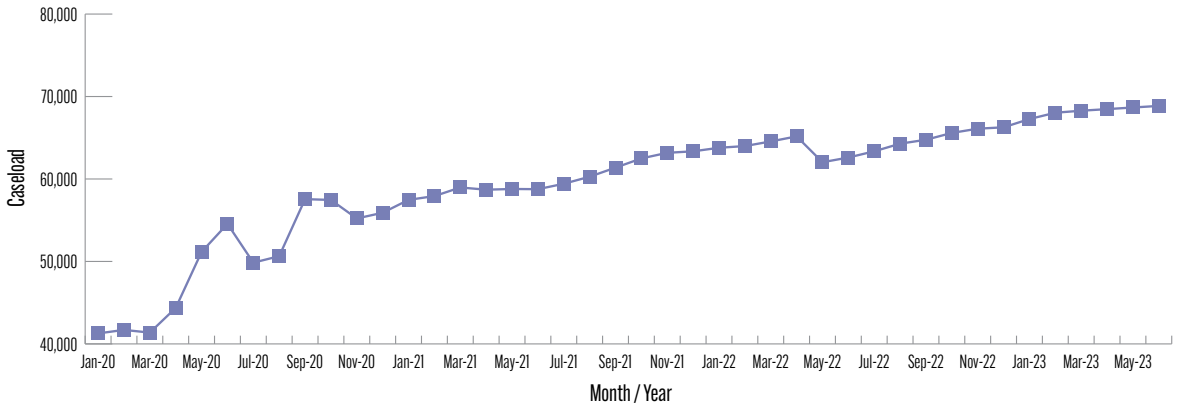
The City – through the IHSS Public Authority – and IHSS independent providers (IPs) – through Service Employees International Union Local 2015 – have now reached agreement on a new 4-year labor contract, which will begin on July 1, 2023 and continue through FY 2026-27. This agreement will bring the wage for in-home care providers to $25.50 per hour by the contract's conclusion. It also establishes a training and education fund, enabling IPs to embrace career development opportunities, as well as offers caregivers a limited number of transit passes on a pilot basis. Despite the many challenges facing the City right now, this agreement provides a well-deserved lift to San Francisco's more than 24,000 IHSS providers, who perform vital supportive services for 28,000 San Franciscans daily.

Contract Mode IHSS, which serves consumers unable to direct their own care due to complex health and behavioral issues, continues to be a critical service in San Francisco, especially among newly-housed residents in the City's permanent supportive housing system. San Francisco's Contract Mode provider has rolled out a number of recruitment and retention initiatives to meet the increasing need for services. The Department of Disability and Aging Services (DAS) will continue to work on strategies to address the shortage and ensure that care is available to those in need.

### Disability Community Cultural Center

In collaboration with the Disability community, City partners, and service providers, DAS is currently procuring services to begin implementation of the nation's first City-funded Disability Community Cultural Center. The budget includes $680,000 from the Dignity Fund and State grant funds for a community-based provider to lead the continued development of the Center which will create a space for diverse people

with disabilities to come together; advance social and disability justice; celebrate disability culture, community, and pride; and provide information about and access to disability programs and services. It will be located in the heart of San Francisco, on the site of a new affordable housing development, a quarter of whose units are designated for low-income people with disabilities. The site is currently under construction, and will welcome residents and launch services in 2025.

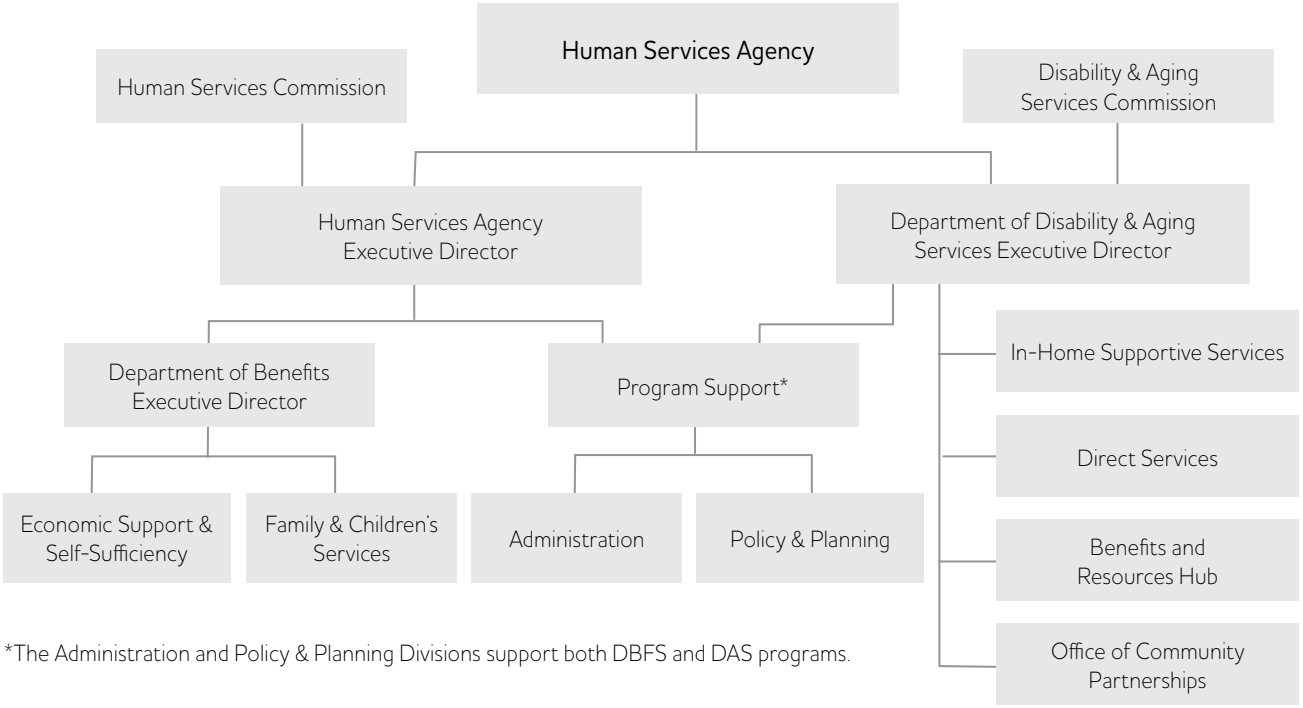



**CALFRESH CASELOAD BY MONTH.** *Number of San Francisco households receiving CalFresh benefits each month during the pandemic.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Help residents access employment (DHS) | | | | | |
| CalWorks: Current active CalWORKs caseload | 3,210 | 3,580 | 3,650 | 4,000 | 4,000 |
| WDD: Job placement rate for aided individuals receiving Workforce Development Division Services | 43% | 45% | 55% | 65% | 65% |
| Help residents reach economic stability (DHS) | | | | | |
| 12-month job retention rate for subsidized employment clients | 45% | 45% | 55% | 60% | 60% |
| Average increase in earnings for graduates of subsidized employment program after 1 year | 87% | 85% | 90% | 90% | 90% |
| CAAP: CAAP SSI award rate (excluding pending cases) | 85% | 90% | 80% | 80% | 80% |
| CAAP: Current active CAAP caseload | 5,355 | 5,400 | 5,500 | 5,360 | 5,360 |
| CAAP: Number of CAAP SSI Case Mgmt clients exiting county cash aid due to receipt of federal SSI benefits | 150 | 186 | 152 | 206 | 235 |
| CAAP: Percent of CAAP participants who left aid due to earned income from employment | 19% | 19% | 18% | 18% | 18% |
| CalFresh: Current active CalFresh caseload | 66,379 | 73,500 | 65,000 | 82,200 | 82,200 |
| CalFresh: Percent of eligible clients that are enrolled in CalFresh | N/A | N/A | 65% | 75% | 75% |
| CalWorks: Percent of CalWORKs families who left aid due to earned income from employment | 16% | 20% | 22% | 22% | 22% |
| Medi-Cal: Current active Medi-Cal caseload | 135,529 | 148,000 | 135,000 | 162,000 | 162,000 |
| Number of public benefit applications approved during the reporting period (CAAP, CW, MC, CF and IHSS) | 65,121 | 65,000 | 75,000 | 65,000 | 65,000 |
| Improve outcomes for children in the child welfare system (DHS) | | | | | |
| FCS: Percent of children discharged from foster care to permanency within 12 months (out of all children who entered care during a 12-month period) | 44% | 48% | 41% | 41% | 41% |
| FCS: Percent of long-term foster care children discharged to permanency (out of all children who had been in care for at least 24 months) | 28% | 27% | 30% | 30% | 30% |
| Improve service delivery, operations, and client experience (DHS) | | | | | |
| Personnel: Percent of required bilingual positions filled | 82% | 85% | 95% | 95% | 95% |
| Protect children from abuse and neglect (DHS) | | | | | |
| FCS: Entry rate: Number of first-time entries to foster care per thousand children in the population | 1.8 | 1.4 | 1.8 | 1.8 | 1.8 |
| FCS: In-care rate: Number of children in foster care on a given day per thousand children in the population | 3.6 | 3.1 | 3.9 | 3.9 | 3.9 |
| FCS: Recurrence of maltreatment: Of all children with a substantiated allegation during the 12-month period, the percent that had another substantiated allegation within 12 months | 6.7% | 7.2% | 9.1% | 9.1% | 9.1% |
| FCS: Total number of children in foster care | 561 | 585 | 714 | 675 | 675 |
| Maintain strong network of community-based services (DAS) | | | | | |
| CLF: Number of unduplicated clients served by the Community Living Fund program in the past six months | 325 | 350 | 400 | 375 | 375 |
| CLF: Percent of care plan problems resolved/addressed on average, after one year of enrollment in Community Living Fund | 60% | 60% | 80% | 70% | 70% |
| CLF: Percent of clients with one or fewer admissions to an acute care hospital within a six month period | 91% | 92% | 85% | 85% | 85% |
| IHSS: Current active In Home Support Services caseload | 25,278 | 26,000 | 25,000 | 26,000 | 26,000 |
| IHSS: Percentage of IHSS applications processed within mandated timeframe | 92% | 90% | 100% | 100% | 100% |
| IHSS: Percentage of IHSS case reassessments completed within the mandated timeframe | 87% | 85% | 100% | 100% | 100% |
| IR: Number of information and referral contacts regarding services for older adults and adults with disabilities (including follow-ups) | 4,830 | 5,000 | 5,000 | 5,000 | 5,000 |
| IR: Number of program intakes completed for services for older adults and adults with disabilities | 15,250 | 15,500 | 15,500 | 15,500 | 15,500 |
| IR: Percentage of calls to the DAS Information and Referral Line abandoned | 10% | 8.0% | 8.0% | 8.0% | 8.0% |
| OCP: Number of home-delivered meals provided to older people | 2,152,243 | 2,150,000 | 2,233,412 | 2,150,000 | 2,150,000 |
| OCP: Number of meals served at centers for older people | 1,466,822 | 1,400,000 | 1,200,000 | 1,200,000 | 1,200,000 |
| OCP: Number of unduplicated clients enrolled in OCP programs | 39,908 | 40,500 | 40,500 | 41,000 | 41,000 |
| OCP: Total number of enrollments in OCP services | 101,966 | 105,000 | 100,000 | 105,000 | 105,000 |
| Protect populations from abuse, neglect, and financial exploitation (DAS) | | | | | |
| APS: Percentage of initial face to face visits that were completed or attempted within the mandated timeframe | 96% | 100% | 100% | 100% | 100% |
| APS: Reports of abuse of seniors and adults with disabilities | 7,952 | 8,000 | 8,000 | 8,250 | 8,250 |
| PA: Number of new referrals to the Public Administrator | 474 | 475 | 475 | 475 | 475 |
| PA: Number of unique investigations active with the Public Administrator | 989 | 900 | 800 | 800 | 800 |
| PC: Number of new referrals to the Office of the Public Conservator | 138 | 140 | 200 | 200 | 200 |
| PC: Number of unique individuals with an active case with the Public Conservator (including referrals) | 781 | 775 | 750 | 750 | 750 |
| PC: Percent of referrals that had a previous conservatorship within the prior year | 8.0% | 9.0% | 10% | 10% | 10% |
| PG: Number of new referrals to the Public Guardian | 79 | 80 | 100 | 100 | 100 |
| PG: Number of unique individuals with an active case with the Public Guardian (including all accepted referrals) | 369 | 300 | 350 | 350 | 325 |
| PG: Percent of guardianship petitions filed within 60 days of receipt of completed referral | 67% | 50% | 70% | 80% | 70% |
| RP: Number of unique cases active with the Representative Payee | 1,073 | 925 | 900 | 800 | 800 |
| Provide consumer-centered programming to best address needs (DAS) | | | | | |
| CVSO: Number of unduplicated veterans that received assistance | 2,382 | 3,400 | 3,400 | 3,400 | 3,400 |
| CVSO: Total ongoing monthly benefits awarded to veterans supported by CVSO | $150,319 | $300,000 | $300,000 | $300,000 | $300,000 |
| PC: Percent of Public Conservator cases closed due to client stabilization (no longer gravely disabled) | 63% | 60% | 60% | 60% | 60% |

# ORGANIZATIONAL STRUCTURE: HUMAN SERVICES AGENCY




*The Administration and Policy & Planning Divisions support both DBFS and DAS programs.

# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 2,261.43 | 2,289.43 | 28.00 | 2,307.91 | 18.48 |
| Non-Operating Positions (CAP/Other) | (11.00) | (11.00) | | (11.00) | |
| **Net Operating Positions** | **2,250.43** | **2,278.43** | **28.00** | **2,296.91** | **18.48** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 319,712,917 | 335,641,715 | 15,928,798 | 342,556,346 | 6,914,631 |
| Intergovernmental: State | 472,615,712 | 496,032,999 | 23,417,287 | 491,022,202 | (5,010,797) |
| Charges for Services | 1,587,875 | 1,561,225 | (26,650) | 1,561,225 | |
| Rents & Concessions | 100,000 | 100,000 | | 100,000 | |
| Other Revenues | 2,175,472 | 2,324,523 | 149,051 | 80,000 | (2,244,523) |
| Interest & Investment Income | 300,000 | 288,000 | (12,000) | 288,000 | |
| Expenditure Recovery | 20,903,431 | 21,009,428 | 105,997 | 21,009,428 | |
| Transfers In | 14,474,316 | 15,348,156 | 873,840 | 15,298,156 | (50,000) |
| General Fund | 292,729,016 | 317,601,359 | 24,872,343 | 339,209,948 | 21,608,589 |
| **Sources Total** | **1,124,598,739** | **1,189,907,405** | **65,308,666** | **1,211,125,305** | **21,217,900** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 249,700,306 | 259,909,610 | 10,209,304 | 270,770,934 | 10,861,324 |
| Mandatory Fringe Benefits | 116,947,954 | 116,504,745 | (443,209) | 121,063,907 | 4,559,162 |
| Non-Personnel Services | 45,975,813 | 45,877,413 | (98,400) | 51,358,618 | 5,481,205 |
| City Grant Program | 156,780,222 | 177,852,284 | 21,072,062 | 159,892,086 | (17,960,198) |
| Capital Outlay | 1,067,519 | 1,451,243 | 383,724 | | (1,451,243) |
| Aid Assistance | 20,683,571 | 16,613,495 | (4,070,076) | 11,733,495 | (4,880,000) |
| Aid Payments | 422,985,293 | 454,471,475 | 31,486,182 | 474,904,378 | 20,432,903 |
| Debt Service | | | | 2,600,463 | 2,600,463 |
| Intrafund Transfers Out | 18,825,945 | 22,366,301 | 3,540,356 | 23,091,926 | 725,625 |
| Materials & Supplies | 3,914,664 | 3,914,664 | | 3,525,854 | (388,810) |
| Other Support/Care of Persons | 1,010,000 | 1,010,000 | | 1,010,000 | |
| Programmatic Projects | 680,000 | 183,500 | (496,500) | 680,000 | 496,500 |
| Services Of Other Depts | 86,027,452 | 89,752,675 | 3,725,223 | 90,493,644 | 740,969 |
| **Uses Total** | **1,124,598,739** | **1,189,907,405** | **65,308,666** | **1,211,125,305** | **21,217,900** |
| **Uses - By Division Description** | | | | | |
| HSA Admin Support (HSA) | 150,241,184 | 173,893,002 | 23,651,818 | 174,275,373 | 382,371 |
| HSA Benefits & Family Support | 491,192,442 | 526,758,137 | 35,565,695 | 523,173,561 | (3,584,576) |
| HSA Disability & Aging Svc | 483,165,113 | 489,256,266 | 6,091,153 | 513,676,371 | 24,420,105 |
| **Uses by Division Total** | **1,124,598,739** | **1,189,907,405** | **65,308,666** | **1,211,125,305** | **21,217,900** |

# JUVENILE PROBATION

## MISSION

It is the mission of the San Francisco Department of Juvenile Probation to serve the needs of youth and families who are brought to the Department's attention with care and compassion; to identify and respond to the individual risks and needs presented by each youth; to engage fiscally sound and culturally humble strategies that promote the best interests of the youth; to provide victims with opportunities for restoration; to identify and utilize the least restrictive interventions and placements that do not compromise public safety; to hold youth accountable for their actions while providing them with opportunities and assisting them to develop new skills and competencies; and contribute to the overall quality of life for the citizens of San Francisco within the sound framework of public safety as outlined in the Welfare & Institutions Code. For more information about this department's services, please visit **sf.gov/departments/juvenile-probation-department**

## BUDGET ISSUES & DETAILS

The Fiscal Year (FY) 2023-24 proposed budget of $49.3 million for the Juvenile Probation Department is $3.3 million, or 6.2 percent, lower than the FY 2022-23 budget. This is primarily due to a decrease in one-time balances of state funding for the Youthful Offender Block Grant (YOBG) and Juvenile Probation Activities Funding (JPAF), and reduced security services at Log Cabin Ranch. The FY 2024-25 proposed budget of $45.3 million is $4 million, or 8 percent, less than the FY 2023-24 proposed budget. The decrease is due to one-time sources in FY 2023-24 going away in FY 2024-25 and reductions in non-personnel services.

### Department Goals

The Juvenile Probation Department (JUV) is guided by these goals, developed in collaboration with the Juvenile Probation Commission:

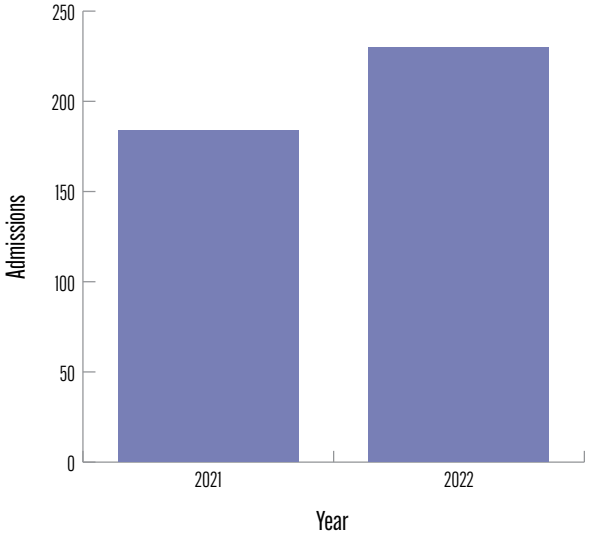
- Reimagine how the City addresses juvenile crime and delinquency – from referral through reentry – in collaboration with community and government partners; emphasizing research, evidence-based practices, and innovation; and sustainably addressing pervasive racial disparities throughout the system.
- Prioritize diversion and connection to appropriate services and responses at every stage of the youth's contact with JUV. Ensure youth are returned home as quickly as possible, whenever appropriate, and that families are provided comprehensive support. Maximize the utilization of community-based services that provide high quality care for all youth and their families.
- Advance a whole family engagement strategy that places racial equity at its center to ensure that all youth have full and equal access to

opportunities, power, and resources; that advances youth- and family-centered case plans and goal development to help justice-involved youth and their families thrive.

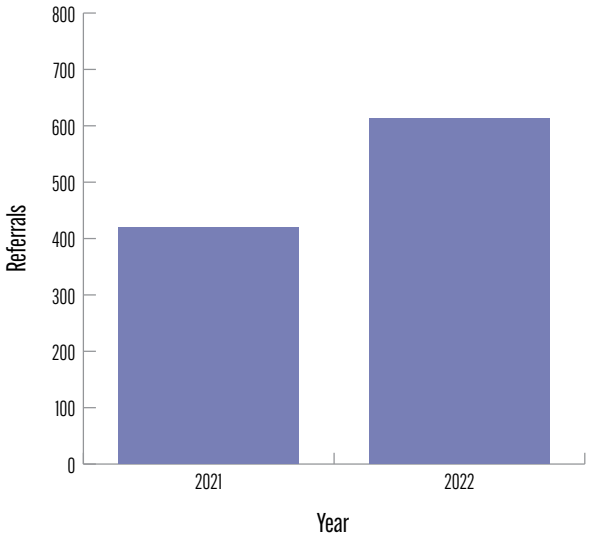
- Create a non-institutional home-like secure setting for both detained and incarcerated youth and young adults that is healing-centered, family-centered, community-connected, culturally responsive, and developmentally appropriate.
- Continue to organize and right-size the JUV department and budget to reflect changes in caseloads, increased emphasis on community-based services, and changes in approach and responsibilities, including Division of Juvenile Justice (DJJ) realignment duties.
- Advance the goals of the City and DJJ Realignment Subcommittee in the ongoing implementation of DJJ Realignment to effectively support the most impacted youth and young adults, both in the community and in the Secure Youth Treatment Facility located in Juvenile Hall.

## Juvenile Justice Landscape & Priorities

In the prior year, the Department experienced a 46 percent increase in law enforcement referrals and a 25 percent increase in Juvenile Hall admissions. This coincided with a seismic shift that created local new responsibilities related to the closure of California's youth prison system. The Department is focused on maintaining staffing levels critical to implement juvenile justice system transformation, meet statutory obligations, and advance community safety. One top priority is justice reinvestment into community-based services for youth and families, reflected in the Department's new Community Investments Division.




**JUVENILE HALL ADMISSIONS.** *Admissions to Juvenile Hall increased 25 percent from 2021 to 2022.*

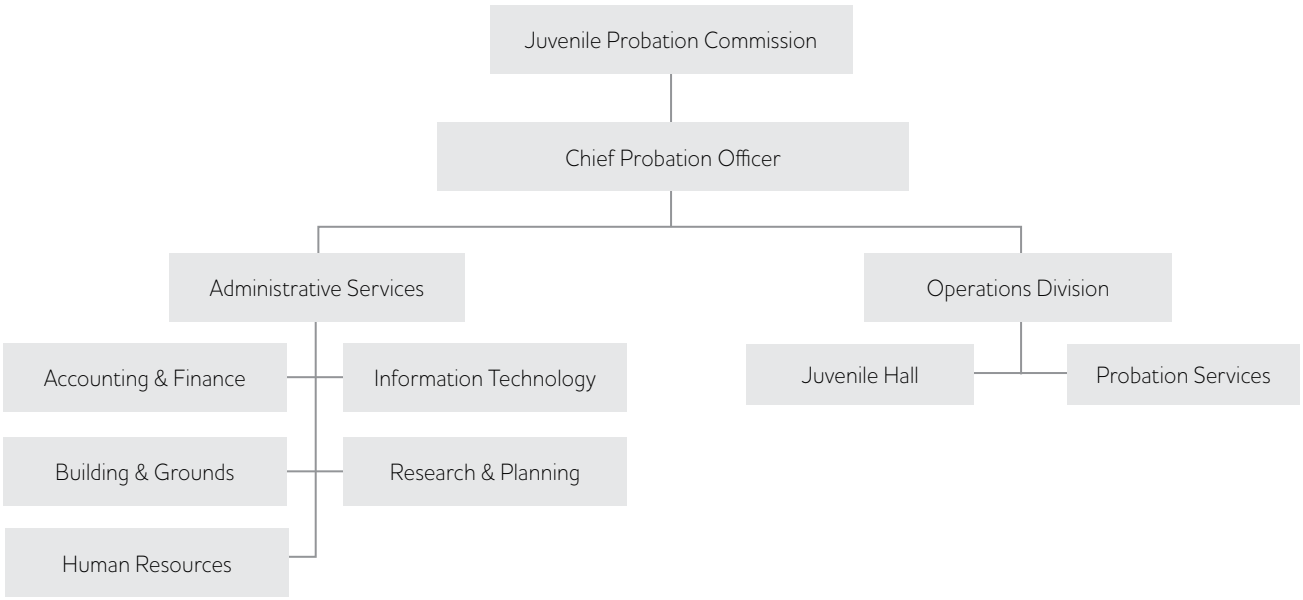



**LAW ENFORCEMENT REFERRALS TO JUV.** *Law enforcement referrals for JUV of juvenile arrests increased 46 percent from 2021 to 2022.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Provide a safe and secure environment for staff and detainees | | | | | |
| Juvenile hall population | 14 | 20 | 30 | 30 | 30 |
| Percent of Juvenile Justice Center youth grievances processed within two business days after filing | 100% | 100% | 100% | 100% | 100% |
| Reduce overtime expenditures in the entire department | | | | | |
| Annual overtime expenditures | $942,037 | $1,200,000 | $1,000,000 | $750,000 | $750,000 |
| Number of overtime hours incurred across the department | 20,735 | 17,000 | 15,000 | 11,000 | 11,000 |
| Reduce repeat offenders | | | | | |
| Percent of youth on wardship probation who incur a sustained finding for a new law violation | 17% | 10% | 10% | 10% | 10% |
| Successful Completion of Probation | | | | | |
| Average length of stay (in days) from disposition to placement of youth in juvenile hall awaiting out of home placement | 26 | 15 | 7.0 | 15 | 15 |

# ORGANIZATIONAL STRUCTURE: JUVENILE PROBATION



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 174.54 | 176.39 | 1.85 | 175.33 | (1.06) |
| Non-Operating Positions (CAP/Other) | (1.00) | (1.00) | | (1.00) | |
| **Net Operating Positions** | **173.54** | **175.39** | **1.85** | **174.33** | **(1.06)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 1,366,060 | 1,958,140 | 592,080 | 1,575,140 | (383,000) |
| Intergovernmental: State | 18,543,073 | 16,522,492 | (2,020,581) | 14,949,554 | (1,572,938) |
| Charges for Services | 3,000 | 3,000 | | 3,000 | |
| Expenditure Recovery | 180,000 | 205,638 | 25,638 | 180,000 | (25,638) |
| Other Financing Sources | 1,476,000 | (476,000) | (1,952,000) | | 476,000 |
| General Fund | 30,966,893 | 31,049,588 | 82,695 | 28,594,012 | (2,455,576) |
| **Sources Total** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 19,551,800 | 20,524,022 | 972,222 | 21,026,944 | 502,922 |
| Mandatory Fringe Benefits | 10,345,568 | 10,579,724 | 234,156 | 10,499,844 | (79,880) |
| Non-Personnel Services | 5,123,123 | 3,991,859 | (1,131,264) | 3,456,304 | (535,555) |
| City Grant Program | 235,000 | | (235,000) | | |
| Capital Outlay | 2,354,346 | 3,119,742 | 765,396 | 417,126 | (2,702,616) |
| Materials & Supplies | 393,800 | 389,347 | (4,453) | 350,413 | (38,934) |
| Programmatic Projects | 3,933,073 | 1,236,293 | (2,696,780) | 229,890 | (1,006,403) |
| Services Of Other Depts | 10,598,316 | 9,421,871 | (1,176,445) | 9,321,185 | (100,686) |
| **Uses Total** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |
| **Uses - By Division Description** | | | | | |
| JUV Children'S Baseline | 20,892 | | (20,892) | | |
| JUV Community Investments | | 5,835,081 | 5,835,081 | 5,547,093 | (287,988) |
| JUV General | 21,418,891 | 15,391,945 | (6,026,946) | 13,492,326 | (1,899,619) |
| JUV Juvenile Hall | 18,083,548 | 18,795,614 | 712,066 | 17,903,041 | (892,573) |
| JUV Probation Services | 13,011,695 | 9,240,218 | (3,771,477) | 8,359,246 | (880,972) |
| **Uses by Division Total** | **52,535,026** | **49,262,858** | **(3,272,168)** | **45,301,706** | **(3,961,152)** |

# LAW LIBRARY

## MISSION

The Law Library (LLB) provides the people of San Francisco free access to legal information and specialized reference assistance in the use of those materials, so they may preserve their rights and conduct their legal affairs. For more information about this department's services, please visit **sf.gov/departments/san-francisco-law-library**

## BUDGET ISSUES & DETAILS

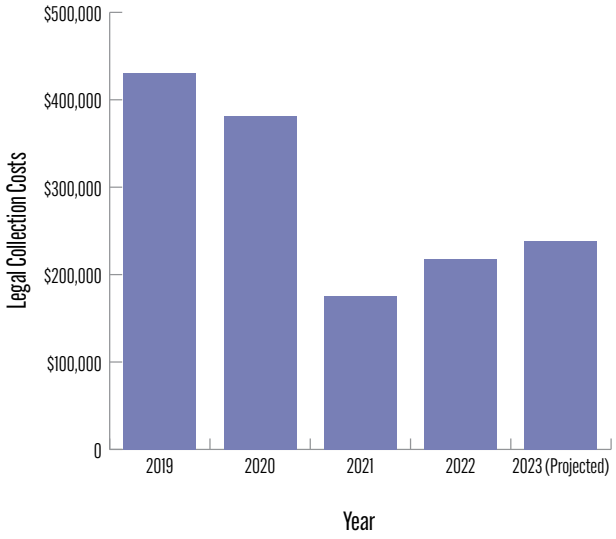
The proposed Fiscal Year (FY) 2023-24 budget of $1.8 million for the Law Library is $0.3 million, or 15.8 percent, lower than FY 2022-23 budget. This is primarily due to a decrease in office lease costs. The FY 2024-25 proposed budget of $1.9 million is $0.1 million, or 3.2 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

### Legal Resources for San Franciscans

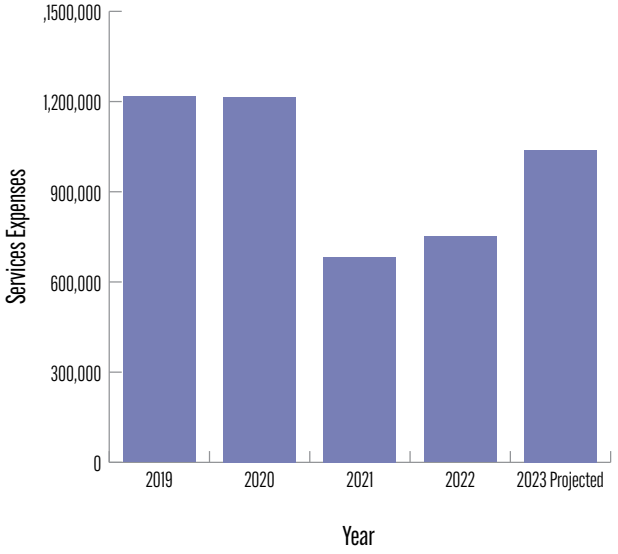
The Law Library's (LLB) priority is to provide professional, legal reference assistance and resources to the City's departments and agencies. Post-COVID-19, demand significantly increased for law library assistance related to housing, employment, discrimination, consumer debt, domestic violence, MUNI & building codes, health services, homelessness, and small business. All of these critical issues affect San Francisco's recovery.

LLB contributes to the recovery of the local economy by including all sectors of the community in its service delivery whether in person, online or by phone. Programs are continually developed to address customer legal information needs.

**LEGAL MATERIALS EXPENSES: DATABASES, PRINT, MULTIMEDIA.**
*The Law Library's collection expenses are expected to increase slightly in FY 2023 due to publication costs.*



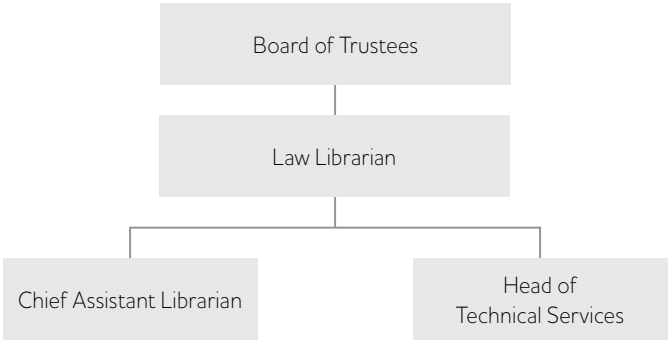
**PUBLIC SERVICES COSTS.** *Public Services costs funded by the Law Library are expected to increase to near pre-pandemic levels in FY 2023.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Promote access to justice for all San Franciscans | | | | | |
| Weekly hours of operation staffed by legal professionals to meet user needs | 40 | 40 | 40 | 40 | 40 |
| Promote community legal education | | | | | |
| Number of legal education program attendees | 343 | 300 | 190 | 305 | 305 |
| Patrons rating of legal seminars & educational programs | 98% | 90% | 80% | 80% | 85% |
| Provide free access to extensive legal databases | | | | | |
| Electronic, print & multimedia collection costs. | $211,994 | $190,000 | $190,000 | $190,000 | $190,000 |

# ORGANIZATIONAL STRUCTURE: LAW LIBRARY



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 2.35 | 2.38 | 0.04 | 2.38 | (0.00) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **2.35** | **2.38** | **0.04** | **2.38** | **(0.00)** |
| **Sources** | | | | | |
| General Fund | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| **Sources Total** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 394,378 | 428,446 | 34,068 | 443,147 | 14,701 |
| Mandatory Fringe Benefits | 178,020 | 178,772 | 752 | 182,892 | 4,120 |
| Materials & Supplies | 6,000 | 6,000 | | 5,400 | (600) |
| Services Of Other Depts | 1,553,266 | 1,181,642 | (371,624) | 1,220,109 | 38,467 |
| **Uses Total** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |
| **Uses - By Division Description** | | | | | |
| LLB Law Library | 2,131,664 | 1,794,860 | (336,804) | 1,851,548 | 56,688 |
| **Uses by Division Total** | **2,131,664** | **1,794,860** | **(336,804)** | **1,851,548** | **56,688** |

# MAYOR

## MISSION

The Mayor's Office (MYR) represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant community. For more information about this department's services, please visit **https://sf.gov/departments/office-mayor**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $196.7 million for the Mayor's Office is $23.4 million, or 10.6 percent, lower than the FY 2022-23 budget. This is primarily due to due to the expiration of one-time investments made in FY 2022-23, and reduction in spending on contracts with community-based organizations. The FY 2024-25 proposed budget of $206.5 million is $9.8 million, or 5.0 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in developer-funded, one-time housing investments.

### Maximizing Affordable Housing Opportunities

The Mayor's Office of Housing and Community Development (MOHCD) continues to work closely with the City Planning Department to develop policy objectives that reinforce practices and programs in support of new affordable housing, housing preservation, and community stabilization. As outlined in the Mayor's Housing for All Executive Directive, MOHCD will continue to collaborate with agency and community partners to accelerate delivery of the City's affordable housing pipeline.

In FY 2023-24 and FY 2024-25, MOHCD will continue to expand its new construction pipeline of affordable housing projects and expand the supply of permanent supportive housing units serving San Franciscans experiencing homelessness. Recent Notices of Funding Availability (NOFAs) will result in the acquisition of new affordable housing sites, capital improvements to existing MOHCD-funded properties, and new permanently affordable educator housing projects. Projects selected for funding under these NOFAs will be announced this summer.

Significant efforts will continue with HOPE SF, the City's signature initiative to transform its most distressed public housing communities, directing considerable resources to advance racial equity by focusing on preservation of communities of color. For the first time since the initiative was launched in 2016, construction of new replacement housing is underway at three of four HOPE SF sites.

The Dream Keeper Down Payment Assistance Program launched in FY 2022-23 made great strides in increasing Black homeownership in San Francisco and will continue with an additional $10 million investment in FY 2023-24. To date, MOHCD

has assisted 22 new homeowners with 5 more in escrow to close on their first home. Additionally, the program is preparing another 190 Black San Franciscans for homeownership to utilize the FY 2023-24 funding.

In the Mayor's proposed budget, the largest increase in FY 2023-24 is an $8.0 million housing developer subsidy from a Mission Bay housing developer to be used for downpayment assistance at Mission Bay South 9a. The largest budget increase in FY 2024-25 is a $17.9 million housing developer subsidy from a Treasure Island Development Authority housing developer.

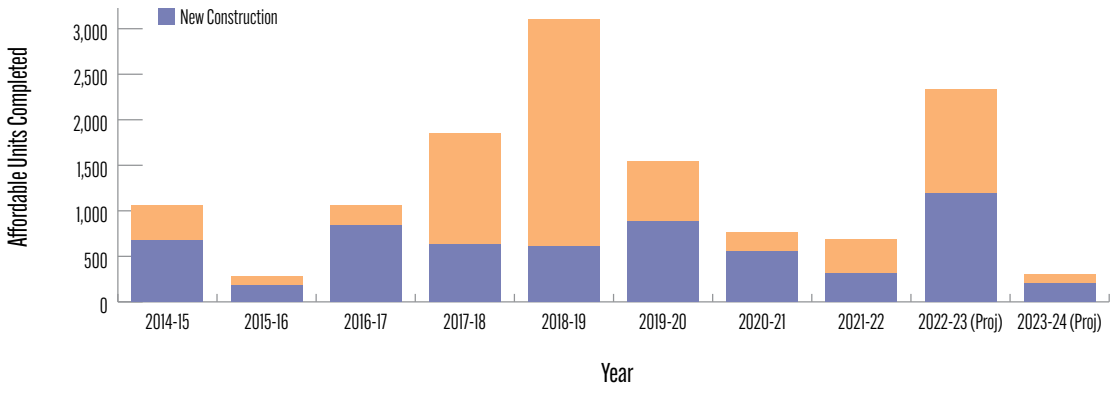
## Eviction Prevention and Housing Stabilization

MOHCD funds community-based organizations to deliver essential anti-displacement services to residents, including eviction legal assistance (Tenant Right to Counsel), tenants' rights counseling and education, tenant-landlord mediation and technical assistance, ongoing rental subsidies, and one-time emergency rental assistance. In FY 2023-24 and FY 2024-25, MOHCD will continue to provide guaranteed full-scope legal representation for all individuals facing unlawful detainer notices as well as continue to stabilize housing for our most vulnerable residents through financial assistance and subsidies as these communities begin to recover from the economic effects of the pandemic.

MOHCD administers the Local Operating Subsidy Program (LOSP) which currently provides over 2,338 subsidized housing units for formerly homeless households, through a work order with the Department of Homelessness and Supportive Housing. Approximately 258 permanent supportive housing units are under construction and are expected to be completed by June 2025, of which 152 units are LOSP-supported.

## Fostering Community and Neighborhood Vitality

Community programs such as cultural districts also continue to be supported by the MOHCD budget. This program is designed to celebrate and strengthen the unique cultural identities of San Francisco's communities and currently encompasses 10 different cultural districts located throughout the city. MOHCD currently coordinates the partnerships with the City's 10 cultural districts that cover San Francisco's diverse neighborhoods and cultural communities, and will



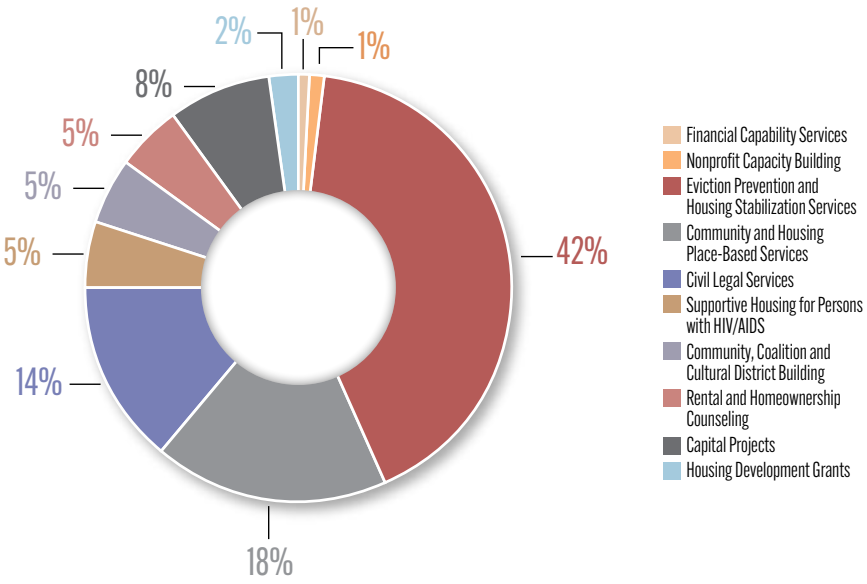

**NUMBER OF AFFORDABLE UNITS COMPLETED.**

*The Mayor's Office of Housing and Community Development constructs and rehabilitates affordable housing across the City to mitigate displacement and keep people housed.*

be providing ongoing programmatic support for all of the districts through FY 2023-24. In addition, the Mayor's Proposed budget makes a one-time $5.0 million and $250,000 ongoing investment in priority community-based organization needs, including capital and infrastructure, as well as providing public safety.

The Mayor's budget also includes the Mayor's Office Administration, which directly supports the Mayor and advances Mayoral priorities through policy and budget development, communications, and advocacy for the City's interests at the all the local, regional, state, and federal levels of government.

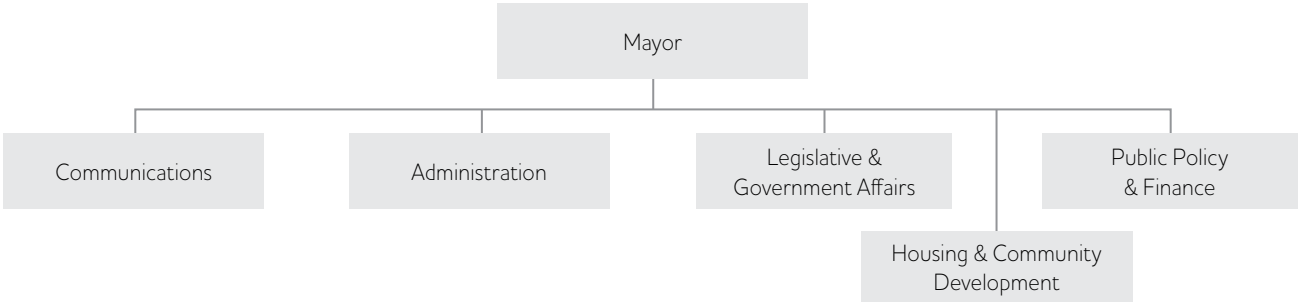
**MOHCD GRANT AWARD AMOUNTS BY PROGRAM AREA, FY 2022-23.** *The Mayor's Office of Housing and Community Development grants funds to nonprofits across the City for various program areas and needs.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Create permanently affordable housing | | | | | |
| Number of loans or other types of assistance to first time homebuyers | 91 | 100 | 70 | 79 | 70 |
| Number of new BMR ownership units created by private developers | 53 | 220 | 223 | 13 | 10 |
| Number of new BMR rental units created by private developers | 169 | 176 | 208 | 61 | 50 |
| Number of newly constructed low and moderate-income rental units completed with public financial assistance | 168 | 945 | 1,406 | 806 | 310 |
| Foster healthy communities and neighborhoods | | | | | |
| Number of community facilities and public space improvement projects assisted with capital funding | 10 | 25 | 12 | 2.0 | 2.0 |
| Improve access to affordable housing | | | | | |
| Number of individuals that received services related to accessing affordable housing | 13,779 | 8,184 | 10,000 | 10,000 | 10,000 |
| Preserve affordable housing | | | | | |
| Number of low-and-moderate income rental units rehabilitated or preserved with public financial assistance | 563 | 321 | 605 | 153 | 0.0 |
| Promote self-sufficiency for all and protect rights | | | | | |
| Number of individuals that received services related to self sufficiency and protection of rights | 15,816 | 8,184 | 11,000 | 10,000 | 10,000 |

# ORGANIZATIONAL STRUCTURE: MAYOR




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 190.45 | 192.13 | 1.68 | 192.13 | 0.01 |
| Non-Operating Positions (CAP/Other) | (108.30) | (108.29) | 0.01 | (108.29) | |
| **Net Operating Positions** | **82.15** | **83.84** | **1.69** | **83.84** | **0.01** |
| **Sources** | | | | | |
| Other Local Taxes | 2,172,000 | 3,234,000 | 1,062,000 | 3,557,000 | 323,000 |
| Intergovernmental: Other | 2,012,919 | 1,415,097 | (597,822) | 1,415,097 | |
| Rents & Concessions | 5,030,000 | 5,030,000 | | 5,030,000 | |
| Other Revenues | 17,667,534 | 17,385,534 | (282,000) | 19,600,034 | 2,214,500 |
| Expenditure Recovery | 32,360,504 | 36,074,008 | 3,713,504 | 37,088,396 | 1,014,388 |
| IntraFund Transfers In | 58,454 | 58,454 | | 58,454 | |
| Transfers In | 2,060,220 | | (2,060,220) | | |
| Beg Fund Balance - Budget Only | 4,506,178 | 3,530,000 | (976,178) | 3,530,000 | |
| General Fund | 154,183,073 | 129,967,968 | (24,215,105) | 136,235,156 | 6,267,188 |
| **Sources Total** | **220,050,882** | **196,695,061** | **(23,355,821)** | **206,514,137** | **9,819,076** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 10,979,122 | 11,753,706 | 774,584 | 12,099,421 | 345,715 |
| Mandatory Fringe Benefits | 4,091,517 | 4,187,186 | 95,669 | 4,295,031 | 107,845 |
| Non-Personnel Services | 2,652,056 | 2,645,864 | (6,192) | 2,607,409 | (38,455) |
| City Grant Program | 97,263,431 | 92,152,291 | (5,111,140) | 87,111,258 | (5,041,033) |
| Aid Assistance | 4,200,000 | 4,200,000 | | 4,200,000 | |
| Debt Service | 2,727,919 | 5,828,541 | 3,100,622 | 15,320,396 | 9,491,855 |
| Materials & Supplies | 30,000 | 30,000 | | 27,000 | (3,000) |
| Other Support/Care of Persons | 79,908,586 | 56,327,920 | (23,580,666) | 60,994,195 | 4,666,275 |
| Overhead and Allocations | 3,435,075 | 3,978,824 | 543,749 | 3,898,160 | (80,664) |
| Programmatic Projects | 7,248,117 | 7,602,089 | 353,972 | 8,045,089 | 443,000 |
| Services Of Other Depts | 5,265,059 | 5,738,640 | 473,581 | 5,666,178 | (72,462) |
| Transfers Out | 2,250,000 | 2,250,000 | | 2,250,000 | |
| **Uses Total** | **220,050,882** | **196,695,061** | **(23,355,821)** | **206,514,137** | **9,819,076** |
| **Uses - By Division Description** | | | | | |
| MYR Housing & Community Dev | 209,785,430 | 185,801,572 | (23,983,858) | 195,307,922 | 9,506,350 |
| MYR Office Of The Mayor | 10,265,452 | 10,893,489 | 628,037 | 11,206,215 | 312,726 |
| **Uses by Division Total** | **220,050,882** | **196,695,061** | **(23,355,821)** | **206,514,137** | **9,819,076** |

# MUNICIPAL TRANSPORTATION AGENCY

## MISSION

The San Francisco Municipal Transportation Agency's (SFMTA) goals are to: create a safer transportation experience for everyone, make transit and other sustainable modes of transportation the most attractive and preferred means of travel, improve the quality of life and environment in San Francisco and the region, and create a workplace that delivers outstanding service. For more information about this department's services, please visit **sfmta.com**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.5 billion for the San Francisco Municipal Transportation Agency is $81.6 million, or 5.9 percent, higher than FY 2022-23 budget. This is primarily due to increased salary and benefit costs, non-personnel services costs, and increased capital investments. The FY 2024-25 proposed budget of $1.5 billion is $6.2 million, or 0.4 percent, lower than the FY 2023-24 proposed budget. This change is due to a decrease in benefits costs and non-personnel services costs, offset by increased capital investments and expiring federal revenues.

### Customer Experience

The Mayor's proposed budget supports transit service that is a lynchpin of San Francisco's economic recovery. It invests in improving the customer experience for public transportation in San Francisco in a variety of ways, including increased budgets for car cleanings, signage, and transit stop maintenance. The SFMTA continues to expand transit priority lanes to increase system speed and reliability. Since 2019, the SFMTA has nearly doubled red transit-only lanes from 11 miles to 20 miles, with more expansions planned. The FY 2023-24 budget does not raise any fares, helping make transit a more affordable and attractive option to riders. This budget's funds continues the Free Muni for all Youth program, allowing all San Franciscans 18 and under to ride SFMTA services for free.

### Capital Investment

The FY 2023-24 SFMTA capital budget is $388.2 million. The largest component is $143.9 million towards the transit fleet, which includes buses and Muni subway cars. The proposed capital budget also funds $32.4 million for replacement of the Muni Metro Train Control System, $67.5 million towards upgraded facilities for better maintenance, and $37.3 million for street safety improvements. These investments will improve system reliability and allow the SFMTA to support San Francisco's long-term economic recovery.

## Fiscal Cliff and Continued Recovery

In FY 2023-24, the SFMTA is projected to use $247 million in federal funds for operating purposes to balance its budget. Remaining federal relief will be used in FY 2024-25, at which point it will be exhausted. After FY 2024-25, the SFMTA faces a projected fiscal cliff due to transit fare revenue losses and the Department's will need to identify new revenue sources and implement expenditure controls to maintain service levels.

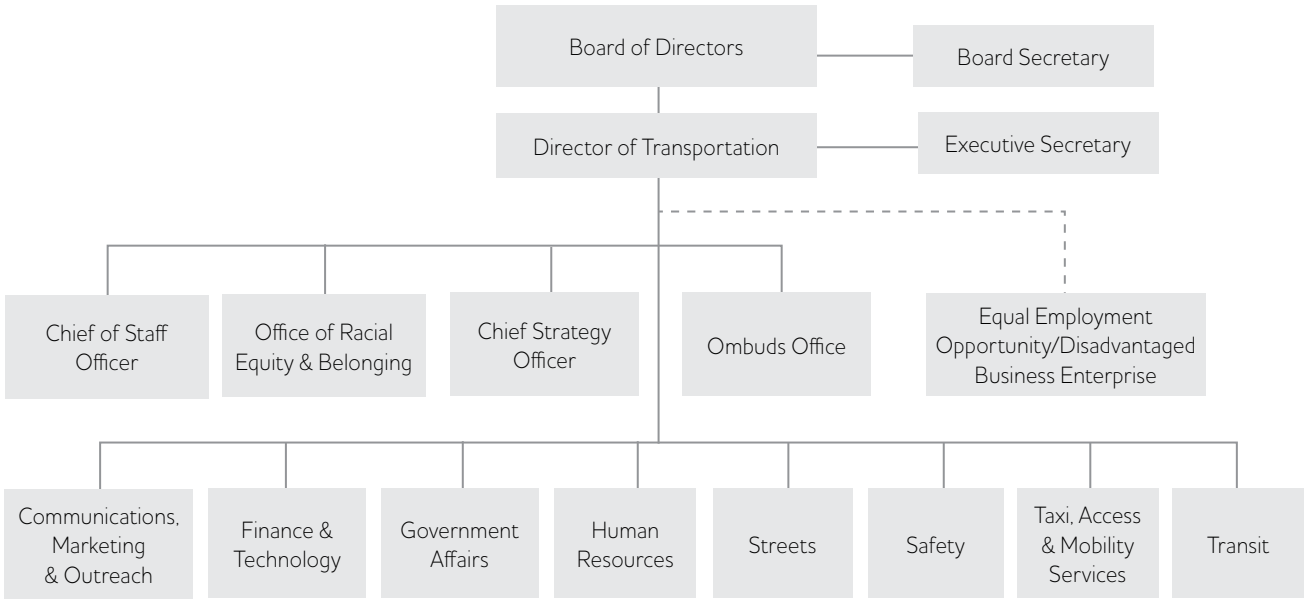
The FY 2023-24 budget invests in human resources and workforce development staff to help SFMTA fill vacancies. The Department's apprenticeship program is also being expanded to create new skilled labor hiring pathways. These enhancements will position SFMTA to maintain service for public transportation as the City continues to recover from the COVID-19 pandemic.



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Create a work environment that is responsive, equitable and inclusive. | | | | | |
| Employee Rating: Overall employee satisfaction (%) | 48% | N/A | 50% | 53% | N/A |
| Employee wellness program utilization rate | N/A | N/A | N/A | N/A | N/A |
| Deliver reliable and equitable transportation services. | | | | | |
| Customer rating: Overall satisfaction with Muni | 57% | N/A | N/A | 66% | N/A |
| Muni customer complaints per 100,000 miles | 69 | 61 | 65 | 61 | N/A |
| Muni on-time performance | 51% | 56% | 85% | 85% | 85% |
| Muni total annual ridership | 116,265,671 | N/A | 140,000,000 | N/A | N/A |
| Muni total annual ridership - Cable Car | N/A | N/A | N/A | N/A | N/A |
| Muni total annual ridership - Light Rail | 27,196,482 | N/A | N/A | N/A | N/A |
| Muni total annual ridership - Motor Bus | 58,779,584 | N/A | N/A | N/A | N/A |
| Muni total annual ridership - Streetcar | N/A | N/A | N/A | N/A | N/A |
| Muni total annual ridership - Trolley Bus | 30,289,605 | N/A | N/A | N/A | N/A |
| Paratransit on-time performance | 98% | 98% | 87% | 88% | N/A |
| Percentage of eligible population utilizing free or discounted Muni fare programs (Lifeline) | 4.9% | 46% | 30% | 40% | N/A |
| Percentage of Muni trips with early arrivals | 34% | 28% | N/A | N/A | N/A |
| Percentage of Muni trips with late arrivals | 11% | 12% | N/A | N/A | N/A |
| Percentage of Muni trips with very late arrivals | 4.5% | 4.0% | N/A | N/A | N/A |
| Percentage of scheduled service hours delivered | 93% | 98% | 99% | 99% | 99% |
| Eliminate pollution and greenhouse gas emissions by increasing use of transit, walking, and bicycling. | | | | | |
| Muni average weekday boardings | 304,196 | 430,405 | 422,000 | 410,450 | N/A |
| Sustainable transportation mode share | N/A | N/A | N/A | N/A | N/A |
| Fix things before they break, and modernize systems and infrastructure. | | | | | |
| Hazardous traffic signal reports: % responded to and repaired within two hours | 98% | 99% | 92% | 92% | N/A |
| Parking meter malfunction reports: % responded to and repaired within 48 hours | 91% | 93% | 90% | 90% | N/A |
| Make streets safer for everyone. | | | | | |
| Muni collisions per 100,000 vehicle miles | 3.9 | 4.5 | 5.0 | 5.0 | N/A |
| SFPD-reported Muni-related crimes per 100,000 miles | 2.1 | 2.3 | 3.5 | N/A | N/A |

# ORGANIZATIONAL STRUCTURE: MUNICIPAL TRANSPORTATION AGENCY



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 6,306.81 | 6,159.48 | (147.34) | 6,124.16 | (35.31) |
| Non-Operating Positions (CAP/Other) | (500.64) | (509.50) | (8.86) | (509.50) | |
| **Net Operating Positions** | **5,806.17** | **5,649.98** | **(156.20)** | **5,614.66** | **(35.31)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 177,432,459 | 206,084,347 | 28,651,888 | 136,282,950 | (69,801,397) |
| Intergovernmental: Other | 121,006,370 | 124,239,639 | 3,233,269 | 124,239,639 | |
| Intergovernmental: State | 60,234,073 | 61,088,973 | 854,900 | 61,088,973 | |
| Charges for Services | 152,357,361 | 182,800,965 | 30,443,604 | 182,792,150 | (8,815) |
| Fines, Forfeiture, & Penalties | 98,609,197 | 101,282,266 | 2,673,069 | 101,282,266 | |
| Licenses, Permits,& Franchises | 19,530,556 | 19,921,167 | 390,611 | 19,921,167 | |
| Rents & Concessions | 121,921,370 | 139,849,506 | 17,928,136 | 139,849,506 | |
| Other Revenues | 18,248,894 | 22,509,428 | 4,260,534 | 59,738,396 | 37,228,968 |
| Interest & Investment Income | 12,147,776 | 12,390,731 | 242,955 | 12,313,034 | (77,697) |
| Expenditure Recovery | 3,884,254 | 4,384,254 | 500,000 | 4,392,504 | 8,250 |
| IntraFund Transfers In | 39,262,064 | 45,387,369 | 6,125,305 | 46,331,369 | 944,000 |
| Transfers In | 273,966,578 | 249,960,512 | (24,006,066) | 253,944,512 | 3,984,000 |
| Beg Fund Balance - Budget Only | 52,700,000 | | (52,700,000) | | |
| Transfer Adjustment-Source | (233,079,388) | (210,898,856) | 22,180,532 | (211,842,856) | (944,000) |
| General Fund | 472,540,000 | 513,360,000 | 40,820,000 | 535,870,000 | 22,510,000 |
| **Sources Total** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 642,700,360 | 624,015,243 | (18,685,117) | 633,719,759 | 9,704,516 |
| Mandatory Fringe Benefits | 303,356,590 | 345,414,521 | 42,057,931 | 294,463,644 | (50,950,877) |
| Non-Personnel Services | 247,122,886 | 259,520,795 | 12,397,909 | 249,300,613 | (10,220,182) |
| Capital Outlay | 36,352,061 | 65,210,058 | 28,857,997 | 111,259,026 | 46,048,968 |
| Debt Service | 22,980,226 | 27,850,760 | 4,870,534 | 27,850,760 | |
| Intrafund Transfers Out | 39,262,064 | 45,387,369 | 6,125,305 | 46,331,369 | 944,000 |
| Materials & Supplies | 74,590,391 | 74,590,552 | 161 | 74,590,551 | (1) |
| Overhead and Allocations | (37,716,442) | (33,952,656) | 3,763,786 | (41,763,765) | (7,811,109) |
| Programmatic Projects | 271,000 | | (271,000) | | |
| Services Of Other Depts | 101,104,492 | 109,711,028 | 8,606,536 | 116,783,022 | 7,071,994 |
| Transfers Out | 193,817,324 | 165,511,487 | (28,305,837) | 165,511,487 | |
| Transfer Adjustment - Uses | (233,079,388) | (210,898,856) | 22,180,532 | (211,842,856) | (944,000) |
| **Uses Total** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |
| **Uses - By Division Description** | | | | | |
| MTAAW Agency-wide | 121,906,815 | 206,078,875 | 84,172,060 | 134,274,434 | (71,804,441) |
| MTABD Board Of Directors | 675,178 | 685,495 | 10,317 | 703,357 | 17,862 |
| MTACC CV-Captl Progr & Constr | 46,132,928 | 68,379,051 | 22,246,123 | 111,119,535 | 42,740,484 |
| MTACO Communications | 8,345,324 | 8,313,399 | (31,925) | 8,451,913 | 138,514 |
| MTAED Executive Director | 7,686,570 | 8,909,648 | 1,223,078 | 9,126,430 | 216,782 |
| MTAFA Fit Finance & Info Tech | 98,156,424 | 95,567,302 | (2,589,122) | 96,163,743 | 596,441 |
| MTAGA Government Affairs | 2,143,042 | 2,282,841 | 139,799 | 2,346,741 | 63,900 |
| MTAHR Human Resources | 30,964,818 | 31,154,816 | 189,998 | 31,754,582 | 599,766 |
| MTASA Safety | 7,558,685 | 7,646,796 | 88,111 | 7,798,535 | 151,739 |
| MTASS Sustainable Streets | 220,198,406 | 223,487,303 | 3,288,897 | 229,903,869 | 6,416,566 |
| MTAST Chief Strategy Office | 23,897,400 | 26,036,469 | 2,139,069 | 26,771,695 | 735,226 |
| MTATS Transit Svc Division | 783,308,057 | 753,965,600 | (29,342,457) | 767,839,569 | 13,873,969 |
| MTATZ Taxi & Accessible Svc | 39,787,917 | 39,852,706 | 64,789 | 39,949,207 | 96,501 |
| **Uses by Division Total** | **1,390,761,564** | **1,472,360,301** | **81,598,737** | **1,466,203,610** | **(6,156,691)** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Municipal Transportation Agency.

# POLICE ACCOUNTABILITY

## MISSION

The Department of Police Accountability (DPA) is committed to providing the City and County of San Francisco with independent and impartial law enforcement oversight through investigations, policy recommendations, and performance audits to ensure that the City reflects the values and concerns of the community it serves. For more information about this department's services, please **visit sf.gov/departments/department-police-accountability**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $10.0 million for the Department of Police Accountability is $0.2 million, or 2.2 percent, higher than FY 2022-23 budget. This is primarily due to one-time funding to support Sheriff's investigations work. The FY 2024-25 proposed budget of $9.8 million is $0.2 million, or 1.7 percent lower than the FY 2023-24 proposed budget. This change is due to holding positions vacant and the loss of one-time funding in the prior year.

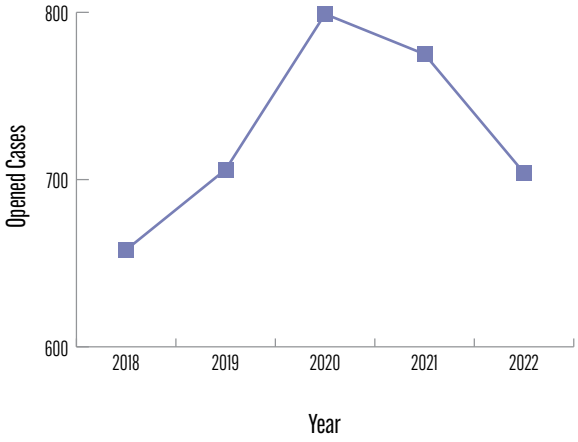
### Case Tracking

The Department of Police Accountability's cases are increasingly complex and require additional review due to the prevalence of video evidence. The Department will continue using existing programs and resources to ensure that it meets mandated investigation levels. In addition, the Department is also actively investigating complaints filed against the Sheriff's Office until the Office of Inspector General becomes operational.

DPA has endeavored to meet community and Police Commission expectations by exercising its charter-mandated authority to conduct periodic biased policing audits of the San Francisco Police Department.

Complying with new state laws including SB 1421, SB 16, and SB 2 continues to present significant

**5 YEAR COMPARISON OF OPENED CASES.** *Cases increased by 6 percent from 2018 to 2021 and decreased by 1 percent in 2021.*



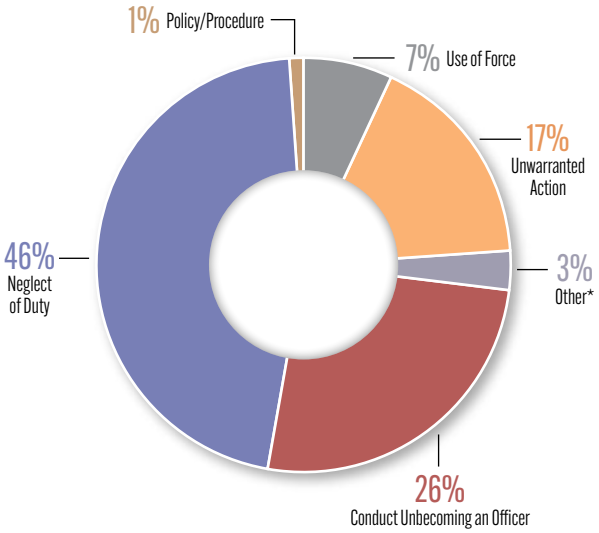
administrative challenges as DPA reviews and redacts thousands of qualifying records. As of January 1, 2023, nine new disclosure categories require additional record review and an obligation to provide case data to the statewide Commission on Peace Officer Standards and Training.

## Racial Equity

DPA will continue prioritizing racial equity by pursuing multiple internal and external equity actions, including outreach activities, internship programs, and using the Career Pathway Program to advance racial equity in the community.

**2022 CASE ALLEGATIONS.**

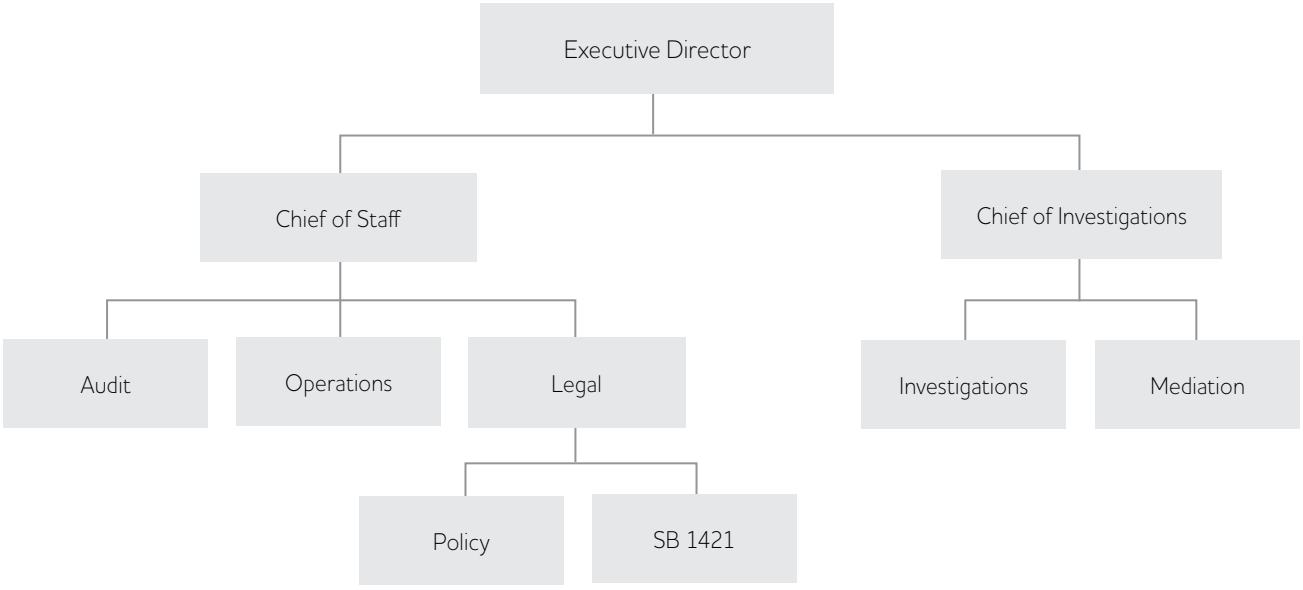
*Allegations describe officer misconduct. Multiple allegations are usually investigated for each case. In 2022, 2,487 new allegations were brought against 830 officer involvement (some officers were the subject of multiple investigations). The most common allegations were Neglect of Duty, Conduct Unbecoming an Officer, and Unwarranted Action, which made up a combined 89 percent of all allegations.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Address civilian complaints of police misconduct professionally and efficiently | | | | | |
| Number of Cases Closed During the Reporting Period | 742 | 712 | 720 | 720 | 720 |
| Percentage of Sustained Cases that Resulted in Corrective or Disciplinary Action by the Chief or Police Commission | 87% | 78% | 90% | 90% | 90% |

# ORGANIZATIONAL STRUCTURE: POLICE ACCOUNTABILITY




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 45.17 | 41.95 | (3.22) | 41.85 | (0.10) |
| Non-Operating Positions (CAP/Other) | (2.00) | (1.00) | 1.00 | (1.00) | |
| **Net Operating Positions** | **43.17** | **40.95** | **(2.22)** | **40.85** | **(0.10)** |
| **Sources** | | | | | |
| Expenditure Recovery | 128,000 | 332,795 | 204,795 | 332,795 | |
| General Fund | 9,648,177 | 9,657,558 | 9,381 | 9,488,396 | (169,162) |
| **Sources Total** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 6,003,750 | 5,930,159 | (73,591) | 6,158,974 | 228,815 |
| Mandatory Fringe Benefits | 2,257,157 | 2,086,784 | (170,373) | 2,143,678 | 56,894 |
| Non-Personnel Services | 324,336 | 334,336 | 10,000 | 333,742 | (594) |
| Materials & Supplies | 34,918 | 34,918 | | 31,426 | (3,492) |
| Programmatic Projects | 100,000 | 500,000 | 400,000 | 100,000 | (400,000) |
| Services Of Other Depts | 1,056,016 | 1,104,156 | 48,140 | 1,053,371 | (50,785) |
| **Uses Total** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |
| **Uses - By Division Description** | | | | | |
| DPA Police Accountabilty | 9,776,177 | 9,990,353 | 214,176 | 9,821,191 | (169,162) |
| **Uses by Division Total** | **9,776,177** | **9,990,353** | **214,176** | **9,821,191** | **(169,162)** |

# POLICE DEPARTMENT

## MISSION

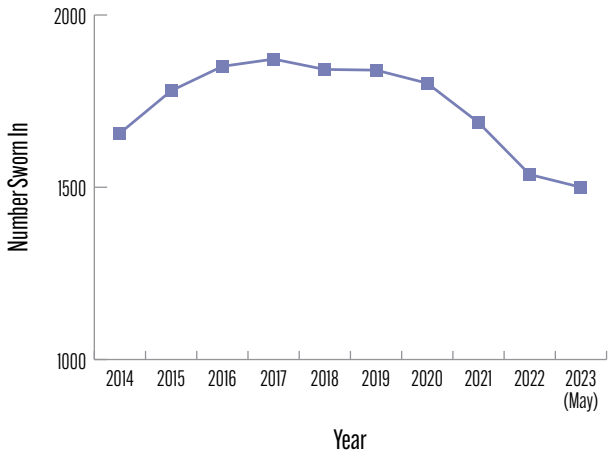
The San Francisco Police Department (SFPD) is committed to ensuring safety while maintaining respect for all. The Department provides responsive policing through collaboration with the community, and works to maintain and build trust and respect. For more information about this department's services, please visit **sanfranciscopolice.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $776.8 million for the Police Department is $62.8 million, or 8.8 percent, higher than FY 2022-23 budget. This is primarily due to increased overtime, increased costs associated with recently negotiated labor agreements, and new Police Service Aide and Community Ambassador positions. The FY 2024-25 proposed budget of $787.9 million is $11.1 million, or 1.4 percent, higher than the FY 2023-24 proposed budget. This change is due to salaries and benefits costs related to the labor contract and continuing new positions, offset by overtime savings.

### Recruitment and Retention

The Mayor's proposed budget includes expanded investments within the San Francisco Police Department (SFPD) to promote recruitment, restore staffing to pre-pandemic levels, and promote public safety within the City. San Francisco has seen an increase in applications for Police Department academies over the last six months, and interest continues to grow. Seeking to capitalize on this momentum, the budget sets dynamic Academy class goals so that the Department is ready to start classes as soon as they fill, and taken together will total up 100 new recruits in FY 2023-24 and 120 new recruits in FY 2023-24, with the goal backfilling a total of 220 officers over the next two budget years. Recognizing challenges the Department is facing with recruitment and retention, the Mayor's proposed budget also includes new funding to support efforts to attract new officers and keep those currently employed. In April 2023, the City agreed to a new memorandum of understanding (MOU) which will adjust both entry-level and continuing salaries for incoming and




**POLICE DEPARTMENT END OF YEAR SWORN FULL DUTY STAFFING.** *Staffing levels continue to fall behind recommended levels as separations have outpaced recruiting.*

current officers. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as retention pay increases of 3 percent when officers reach five, seven, and eight years of service. Taken together, these wage increases make the City the highest paid starting salary for officers of large Bay Area cities (100,000 or more) and provide significant retention incentives to prevent the outflow of experienced officers.

In addition to fully funding these wage increases, the proposed budget provides overtime funding support to account for the Department's chronic understaffing to ensure necessary deployment levels as the Department staffs up.

### Prop F Ambassadors

The Mayor's proposed budget includes $2.8 million in FY 2023-24 and $2.9 million in FY 2024-25 to support expansion of the Prop F Community Ambassador program. Prop F Officer Ambassadors are a group of formerly-retired sworn officers who have been specially trained to build relationships with the community. They are assigned to specific neighborhoods and work to develop trust and understanding between the police and the people they serve, and are limited to a part-time status. This investment supports an additional 24,000 hours of Ambassador time per fiscal year, as the Department has identified and hired an additional 25 Prop F Officers in April 2023.

### Community Police Service Aides

The Mayor's proposed budget includes $2.2 million in FY 2023-24 and $3.0 million in FY 2024-25 to support expansion of the Community Police Service Aide (PSA) program. PSAs are civilian employees of the San Francisco Police Department who provide a variety of support services to sworn officers. PSAs are not peace officers and do not carry firearms, but are required to wear uniforms and are an integral part of civilianization of the Department, allowing for relationship building within communities and faster response times to non-emergency calls. This investment supports an additional 22 PSA positions and 2 PSA Supervisors.

### Reform Sustainability and Transparency

The Department continues its progress on the Collaborative Reform Initiative recommendations. As of May 2023, the SFPD has achieved substantial compliance in 245 of the 272 recommendations. The California Department of Justice has agreed to continue being the independent third-party monitor for the remaining 27 recommendations, of which, 19 require investments in information technology to progress forward. The budget continues funding to continue reform work; positions for Community Policy Working Groups to gather community input and feedback on Department General Orders or Department Manuals; and additional positions to support Public Records Act requests for improved transparency.

### Vehicles and Equipment

The Mayor's proposed budget includes $4.5 million investment over the two budget years to replace vehicles of the SFPD's aging fleet, outfit existing vehicles with new technology, and provide state-of-the-art drug detection equipment to all District stations.

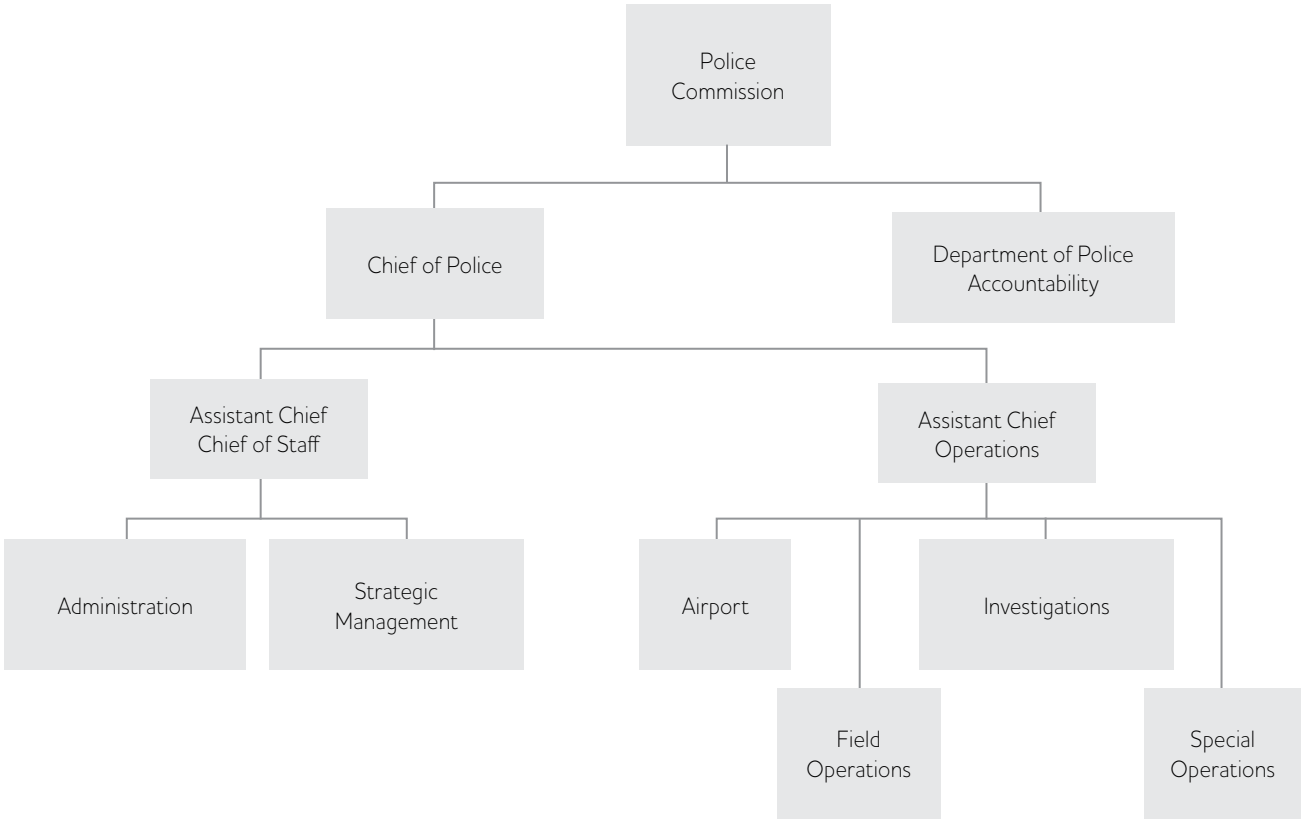
### Efficiency Gains Through Technology

The Federal Bureau of Investigation's Uniform Crime Reporting Program has transitioned to the National Incident-Based Reporting System (NIBRS) and will only accept incident data adhering to the NIBRS format. The proposed budget includes $4.9 million in FY 2024 to help implement a new NIBRS-compliant Record Management System (RMS). SFPD will have a modern RMS system that will reduce the burden of using multiple disparate systems and improve data reporting capabilities and crime data quality.

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Improve Responsiveness | | | | | |
| Ensure the safety of persons riding public transportation (MUNI) in the City; offenses reported as per 1,000 riders | 0.7 | 0.6 | 0.0 | 0.0 | 0.0 |
| Median Response Time to Priority A Calls (Minutes, Call Entry to On-Scene) | 6.6 | 8.0 | 8.0 | 8.0 | 8.0 |
| Median Response Time to Priority B Calls (Minutes, Call Entry to On-Scene) | 25 | 20 | 20 | 20 | 20 |
| Median Response Time to Priority C Calls (Minutes, Call Entry to On-Scene) | 64 | 60 | 60 | 60 | 60 |
| Measure and Communicate | | | | | |
| Firearm seizures | 1,086 | 1,136 | 1,195 | 1,159 | 1,182 |
| Number of 'driving under the influence' arrests | 253 | 306 | 253 | 0.0 | 0.0 |
| Percentage of citations for top five causes of collisions | 55% | 50% | 50% | 50% | 50% |
| UCR: Number of UCR homicides per 100,000 population | 6.2 | 7.4 | 0.0 | 0.0 | 0 |
| UCR: Number of UCR Part I property offenses reported | 46,568 | 49,372 | 45,404 | 48,138 | 46,934 |
| UCR: Number of UCR Part I property offenses reported per 100,000 population | 5,323 | 5,642 | 5,190 | 5,501 | 5,363 |
| UCR: Number of UCR Part I violent offenses reported per 100,000 population | 579 | 610 | 564 | 595 | 580 |
| UCR: Number UCR Part I violent offenses reported | 5,063 | 5,344 | 4,936 | 5,210 | 5,080 |

# ORGANIZATIONAL STRUCTURE: POLICE DEPARTMENT



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 2,893.11 | 3,035.17 | 142.06 | 3,050.58 | 15.41 |
| Non-Operating Positions (CAP/Other) | (43.75) | (90.87) | (47.12) | (100.00) | (9.13) |
| **Net Operating Positions** | **2,849.36** | **2,944.30** | **94.94** | **2,950.58** | **6.28** |

## Sources

| | | | | | |
|---|---|---|---|---|---|
| Intergovernmental: Federal | 1,154,503 | 8,172,005 | 7,017,502 | 1,147,850 | (7,024,155) |
| Intergovernmental: State | 51,322,886 | 52,261,478 | 938,592 | 51,819,542 | (441,936) |
| Charges for Services | 9,022,414 | 9,045,626 | 23,212 | 9,045,630 | 4 |
| Fines, Forfeiture, & Penalties | 770,207 | 795,454 | 25,247 | 795,454 | |
| Licenses, Permits,& Franchises | 994,806 | 1,489,610 | 494,804 | 1,489,610 | |
| Expenditure Recovery | 5,906,787 | 6,016,843 | 110,056 | 6,096,115 | 79,272 |
| Transfer Adjustment-Source | 73,661,810 | 79,869,416 | 6,207,606 | 82,279,102 | 2,409,686 |
| General Fund | 571,147,271 | 619,136,268 | 47,988,997 | 635,205,013 | 16,068,745 |
| **Sources Total** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |

## Uses - Operating Expenditures

| | | | | | |
|---|---|---|---|---|---|
| Salaries | 459,390,919 | 521,541,914 | 62,150,995 | 542,152,839 | 20,610,925 |
| Mandatory Fringe Benefits | 136,414,814 | 134,454,892 | (1,959,922) | 139,146,722 | 4,691,830 |
| Non-Personnel Services | 24,905,863 | 18,509,488 | (6,396,375) | 18,344,926 | (164,562) |
| City Grant Program | 166,122 | 166,122 | | 166,122 | |
| Capital Outlay | 4,707,404 | 4,253,366 | (454,038) | 3,073,339 | (1,180,027) |
| Carry-Forward Budgets Only | | 494,805 | 494,805 | 494,805 | |
| Debt Service | 550,000 | 550,000 | | 550,000 | |
| Materials & Supplies | 5,847,650 | 6,811,207 | 963,557 | 6,059,271 | (751,936) |
| Programmatic Projects | 11,978,853 | 17,059,353 | 5,080,500 | 4,249,219 | (12,810,134) |
| Services Of Other Depts | 70,019,059 | 72,945,553 | 2,926,494 | 73,641,073 | 695,520 |
| **Uses Total** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |

## Uses - By Division Description

| | | | | | |
|---|---|---|---|---|---|
| POL Admin | 138,932,764 | 153,788,691 | 14,855,927 | 143,884,621 | (9,904,070) |
| POL - Airport | 73,661,810 | 79,869,416 | 6,207,606 | 82,279,102 | 2,409,686 |
| POL - FOB - Field Operations | 454,566,348 | 493,125,633 | 38,559,285 | 509,395,989 | 16,270,356 |
| POL - SOB - Special Operations | 46,819,762 | 50,002,960 | 3,183,198 | 52,318,604 | 2,315,644 |
| **Uses by Division Total** | **713,980,684** | **776,786,700** | **62,806,016** | **787,878,316** | **11,091,616** |

# PORT

## MISSION

The Port of San Francisco (PRT) manages the waterfront as a gateway to a world-class city and advances environmentally and financially sustainable maritime, recreational, and economic opportunities to serve the City, Bay Area region, and California. For more information about this department's services, please visit **sfport.com**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $150.1 million for the Port is $43.6 million, or 22.5 percent lower than the FY 2022-23 budget because the majority of the $114 million of American Rescue Plan Act (ARPA) economic recovery stimulus funds received by the Port was appropriated in FY 2022-23. The proposed FY 2024-25 budget of $151.0 million is $0.9 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increased salary and benefit costs.

### Addition of Mission Bay Parks

FY 2023-24 is the second year of the biennial budget previously approved by the Mayor and Board of Supervisors, and includes two budget items that were not previously approved.

The Mayor's proposed budget includes funds to provide for the ongoing operations of select Mission Bay parks that were previously operated by the Office of Community Investment and Infrastructure (OCII). State law requires OCII to dispose of their real property interests, including parks in Mission Bay which are on Port property. The Mayor's proposed budget includes approximately $1.0 million in revenue from the Community Facilities District in Mission Bay to fund annual operating costs.

Additionally, the Mayor's proposed budget includes approval of new contracts to allow for maintenance of non-standard improvements at the Mission Rock and Pier 70 development sites. These development projects include unique improvements which do not meet the Department of Public Works (DPW) standards, and therefore cannot be maintained by DPW. The proposed new contracts provide for the needed maintenance at a savings to the City.

### Pursuing Economic Recovery

The Port launched COVID-19 pandemic recovery efforts in 2021 and experienced early success with the allocation of up to $114 million in stimulus funding which provided an economic reprieve to the Port's operations and budget, sustaining a safe and active waterfront, and allowing the Port to support its tenants and drive new leasing. Actual FY 2022 results showed the recovery was well underway, with operating revenues nearing pre-pandemic levels and cruise passenger volumes reaching historic highs.

In FY 2023-24 the Port will continue to focus on economic recovery, maximizing revenue from business such as cargo and cruise, seeking and investing in new tenants, revitalizing historic piers, activating waterfront neighborhoods, and

identifying external funding sources to improve facilities, support resilience, and reduce its capital backlog.

## Waterfront Resilience Program

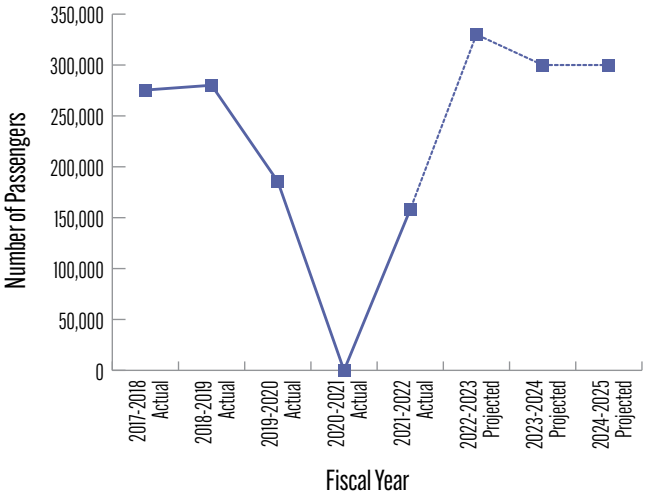
In recognition of the need to address both seismic and flood risk, the Port of San Francisco has created the Waterfront Resilience Program and is advancing assessments, policies, plans and projects to reduce these risks as efficiently and effectively as possible. As of 2018, the rough estimated cost to reduce these risks for the three miles of the Embarcadero Seawall is over was up to $5 billion, with less than $1 billion in funding sources identified. The Port is now working with the U.S. Army Corps of Engineers (USACE) on a more detailed study of coastal flood risks and the strategies to address them across the full 7.5 miles of Port waterfront (as compared to the three miles of Embarcadero Seawall). The Port expects to report the projected timeline and cost of such measures during the first half of 2024. Initial funding sources include the U.S. Army Corps of Engineers (USACE), General Obligation bonds, and Port contributions.

While advancing the broader resilience work with USACE, the Port has identified 23 potential Embarcadero early projects to advance into the design phase based on its extensive risk assessment work, including the Embarcadero Seawall Multi-Hazard Risk Assessment and the joint Disaster Response Exercise conducted with the Department of Emergency Management. These projects address immediate needs and improve safety along the Embarcadero.

## Pursuing Equity

The Port will continue to prioritize racial equity in FY 2023-24. In the coming fiscal years, the Port will make equity a key aspect of daily operations pursuing multiple internal and external equity actions, including building a culture of inclusion through an active employee mentorship program, improved diversity in recruitment, and the addition of an ombudsperson to support employee development. External equity efforts include funding to implement a line of credit program for Local Business Enterprises (LBE) in partnership with the Treasurer Tax Collector, workforce development in partnership with the Office of Economic and Workforce Development, and efforts to attract more LBE tenants to lease affordable Port space.

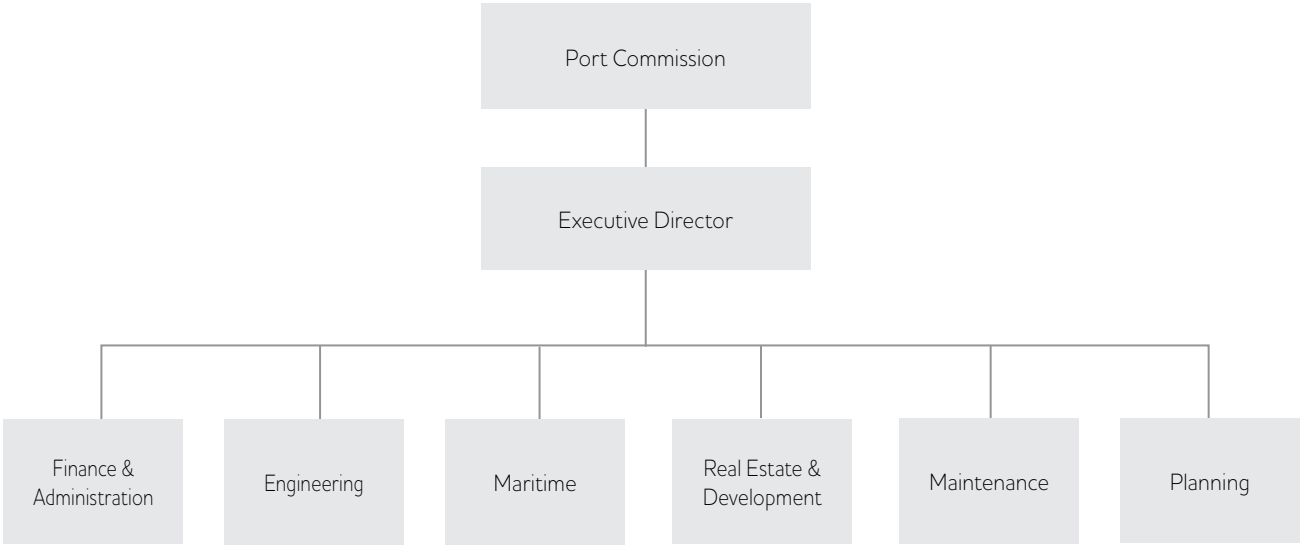
**CRUISE LINE PASSENGERS BY FISCAL YEAR.** *Operating revenues decreased during the COVID-19 Pandemic but are projected to grow in the upcoming budget years.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Economic Vitality: Attract and retain maritime and non-maritime commerce to contribute to the long term viability of the Port and the City** | | | | | |
| Overall Port Vacancy Rate | 5.5% | 9.0% | 9.0% | 9.0% | 9.0% |
| Total automobiles imports and exports | 19,440 | 30,000 | 50,000 | 50,000 | 100,000 |
| Total cargo tonnage - Bulk | 913,954 | 800,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Total number of cruise ship calls | 71 | 113 | 100 | 125 | 125 |
| Total number of cruise ship passengers | 157,930 | 360,000 | 230,000 | 400,000 | 400,000 |
| **Engagement: Promote the richness the Port has to offer through education, marketing, and maintaining strong relationships with Port users and stakeholders** | | | | | |
| Number of presentations to community groups | 29 | 32 | 29 | 33 | 33 |
| Total number of community meetings held to discuss ongoing Port projects and programs | 44 | 46 | 44 | 47 | 47 |
| **Livability: Ensure improvements of the Port result in advances in the environment, social equity and quality of life for San Francisco residents and visitors** | | | | | |
| Local Business Enterprise (LBE) participation --% of contracts awarded to LBEs | 60% | 50% | 50% | 50% | 50% |
| Total number of ferry passengers transiting though Port managed facilities | 3,176,191 | 3,180,000 | 3,350,000 | 3,816,000 | 4,579,200 |
| **Renewal: Enhance and balance maritime and economic purpose of the Port, its rich history, and its changing relationship with the City, so the waterfront continues to be a treasured destination** | | | | | |
| Annual Capital Budget, in millions | $8.3 | $13 | $13 | $15 | $15 |
| Cost per square foot of apron replacement (in dollars) | N/A | $200 | $200 | $200 | $190 |
| Cubic feet of pile and deck removed per fiscal year | N/A | 20,000 | 20,000 | 20,000 | 50,000 |
| Maintenance cost per square foot of Port facilities (in dollars) | $1.0 | $1.1 | $1.2 | $1.1 | $1.1 |
| Number of unscheduled repairs of sewer pumps | 11 | 11 | 11 | 11 | 11 |
| Percentage of preventative maintenance of sewer pumps performed on schedule | 87% | 87% | 87% | 87% | 87% |
| Total number of projects in defined development process | 11 | 10 | 8.0 | 11 | 11 |
| **Stability: Maintain financial strength of the Port for future generations by addressing the growing backlog of deferred Port maintenance and managing waterfront assets to meet the long-term goals of the City and the Port** | | | | | |
| Net Portwide Revenue/Designation to Capital (Gross Revenues minus Gross Expenditures, in millions) | $0.0 | $13 | $0.0 | $15 | $16 |
| Net Revenue, Real Estate (Gross Revenues minus Gross Expenditures in millions) | $24 | $60 | $55 | $62 | $64 |
| Outstanding receivables as a percent of annual billed revenue | 29% | 25% | 12% | 23% | 19% |
| The Port's debt service coverage ratio | 1.3 | 9.0 | 1.3 | 9.0 | 9.0 |

# ORGANIZATIONAL STRUCTURE: PORT



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 318.00 | 328.97 | 10.96 | 327.73 | (1.24) |
| Non-Operating Positions (CAP/Other) | (68.53) | (70.00) | (1.47) | (70.00) | |
| **Net Operating Positions** | **249.47** | **258.97** | **9.49** | **257.73** | **(1.24)** |

## Sources

| | | | | | |
|---|---|---|---|---|---|
| Intergovernmental: Federal | 74,479,632 | 27,279,000 | (47,200,632) | | (27,279,000) |
| Intergovernmental: Other | | 1,000,774 | 1,000,774 | 1,000,774 | |
| Charges for Services | 20,257,614 | 20,633,997 | 376,383 | 21,843,307 | 1,209,310 |
| Fines, Forfeiture, & Penalties | 2,750,213 | 2,819,552 | 69,339 | 2,819,552 | |
| Rents & Concessions | 77,557,481 | 85,976,464 | 8,418,983 | 110,714,498 | 24,738,034 |
| Other Revenues | 17,196,138 | 11,415,489 | (5,780,649) | 9,631,402 | (1,784,087) |
| Interest & Investment Income | 1,000,000 | 1,000,000 | | 5,000,000 | 4,000,000 |
| IntraFund Transfers In | 91,402,040 | 47,106,318 | (44,295,722) | 26,667,698 | (20,438,620) |
| Transfers In | 500,000 | | (500,000) | | |
| Transfer Adjustment-Source | (91,402,040) | (47,106,318) | 44,295,722 | (26,667,698) | 20,438,620 |
| General Fund | | () | | () | |
| **Sources Total** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

## Uses - Operating Expenditures

| | | | | | |
|---|---|---|---|---|---|
| Salaries | 33,615,334 | 35,827,687 | 2,212,353 | 36,760,557 | 932,870 |
| Mandatory Fringe Benefits | 14,925,218 | 15,307,798 | 382,580 | 15,497,065 | 189,267 |
| Non-Personnel Services | 15,254,479 | 15,248,943 | (5,536) | 17,077,514 | 1,828,571 |
| Capital Outlay | 80,234,610 | 33,740,034 | (46,494,576) | 30,258,671 | (3,481,363) |
| Debt Service | 6,879,558 | 6,135,955 | (743,603) | 6,135,955 | |
| Intrafund Transfers Out | 91,402,040 | 47,106,318 | (44,295,722) | 26,667,698 | (20,438,620) |
| Materials & Supplies | 1,039,805 | 1,333,905 | 294,100 | 1,323,397 | (10,508) |
| Programmatic Projects | 4,366,589 | 4,551,589 | 185,000 | 4,701,589 | 150,000 |
| Services Of Other Depts | 32,981,459 | 36,777,968 | 3,796,509 | 39,223,072 | 2,445,104 |
| Transfers Out | 31,713 | 31,713 | | 31,713 | |
| Unappropriated Rev-Designated | 361,956 | 2,270 | (359,686) | | (2,270) |
| Unappropriated Rev Retained | 4,050,357 | 1,167,414 | (2,882,943) | | (1,167,414) |
| Transfer Adjustment - Uses | (91,402,040) | (47,106,318) | 44,295,722 | (26,667,698) | 20,438,620 |
| **Uses Total** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

## Uses - By Division Description

| | | | | | |
|---|---|---|---|---|---|
| PRT Engineering | 7,047,185 | 7,298,224 | 251,039 | 7,520,547 | 222,323 |
| PRT Executive | 8,810,113 | 8,927,105 | 116,992 | 9,043,134 | 116,029 |
| PRT Finance And Administration | 32,500,926 | 35,149,829 | 2,648,903 | 37,415,431 | 2,265,602 |
| PRT Maintenance | 22,934,916 | 24,242,772 | 1,307,856 | 23,592,681 | (650,091) |
| PRT Maritime | 13,762,788 | 14,313,579 | 550,791 | 14,740,731 | 427,152 |
| PRT Planning & Environment | 3,043,955 | 3,161,954 | 117,999 | 3,224,779 | 62,825 |
| PRT Port Commission (Portwide) | 87,341,197 | 38,164,532 | (49,176,665) | 34,567,698 | (3,596,834) |
| PRT Real Estate & Development | 18,299,998 | 18,867,281 | 567,283 | 20,904,532 | 2,037,251 |
| **Uses by Division Total** | **193,741,078** | **150,125,276** | **(43,615,802)** | **151,009,533** | **884,257** |

# PUBLIC DEFENDER

## MISSION

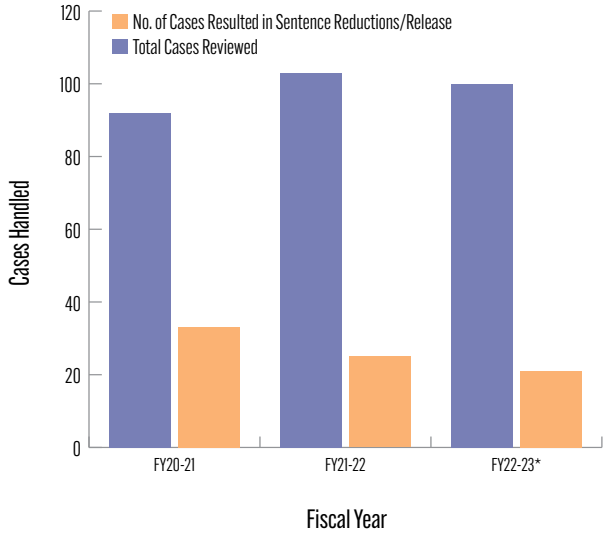
The Public Defender's Office (PDR) delivers zealous, compassionate, and client-centered legal representation to over 20,000 indigent persons accused of crimes, facing deportation, and/or involved in conservatorship matters in San Francisco, and advocates for systemic changes to benefit the City's most disenfranchised and disempowered. For more information about this department's services, please visit **sfpublicdefender.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $50.9 million for the Public Defender's Office is $0.7 million, or 1.3 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits. The FY 2024-25 proposed budget of $51.7 million is $0.8 million, or 1.6 percent higher than the FY 2023-24 proposed budget. This change is due increases in salaries and benefits.

### Providing People with the Tools and Support to Rebuild their Lives and Increase Community Health

The Mayor's proposed budget includes $1.2 million of grant funding for The Freedom Project, which will allow PDR to continue administering post-conviction resentencing available under new legislation and evolving case law. The Freedom Project is dedicated to safe and successful post-release transition and post-conviction systemic change through ensuring every individual released is connected to housing, social services and ongoing, indefinite support. Additionally, the Project assists with other immediate needs such as cell phones, providing DMV vouchers, benefit enrollment assistance, employment referrals and more. This investment allows the Department to expand its indigent defense services for the City and County in client representation, including addressing Racial Justice Act violations, reviewing resentencing opportunities and parole suitability. The Public Defender strives to maintain this vital program so the Department may continue to meet the individual needs of its clients, their families and the overall community's need for a just and equitable system.



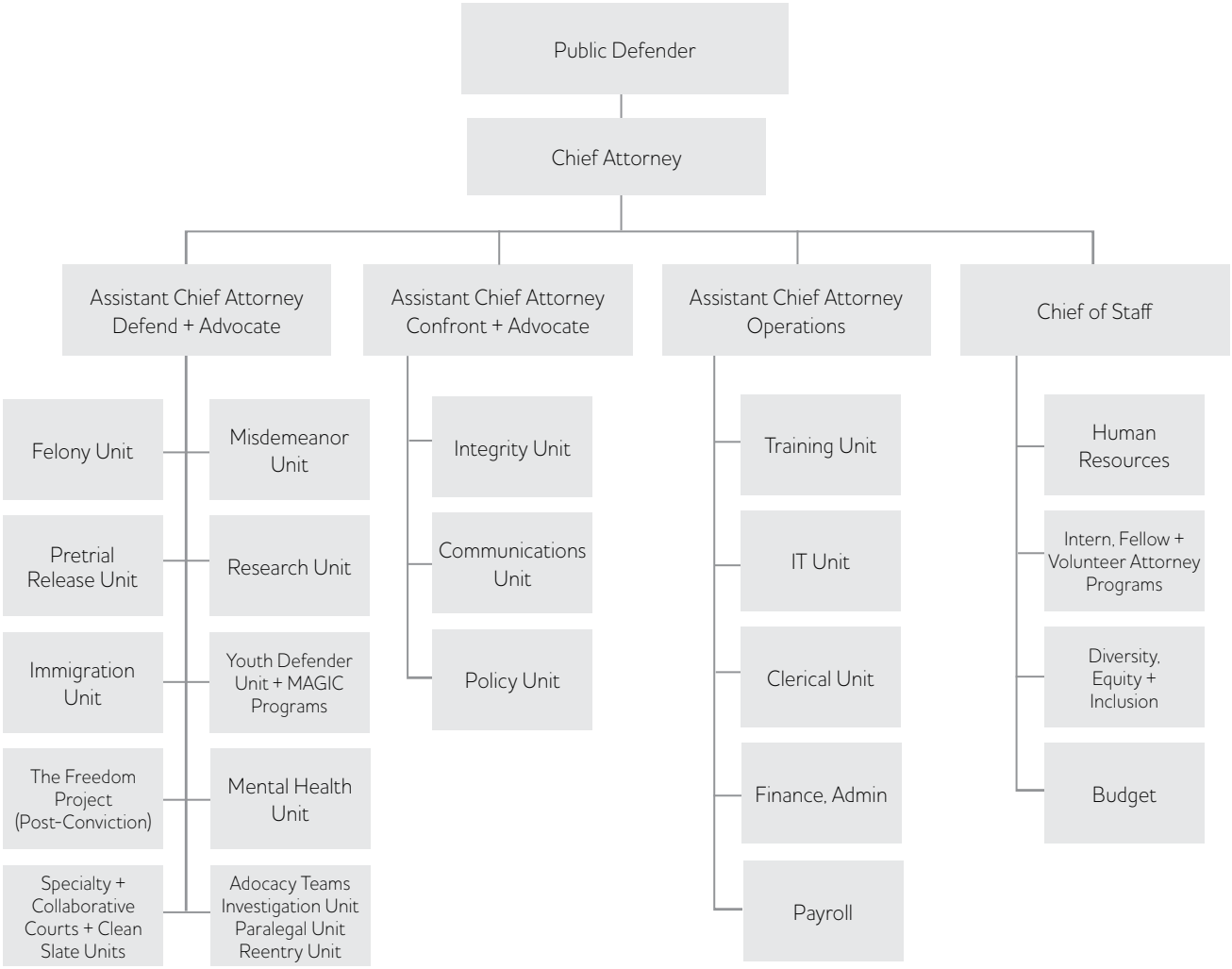

**THE FREEDOM PROJECT CASES HANDLED.** *Total Number of Cases Reviewed and Sentences Reduced (FY 2020 - FY 2023)*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Advocate for Clients' Release** | | | | | |
| Clients provided pre-arraignment legal consultation | 1,656 | 1,817 | 2,000 | 2,400 | 2,700 |
| Number of bail motions filed by the Bail Unit | 708 | 734 | 600 | 600 | 700 |
| **Provide alternatives to incarceration** | | | | | |
| Number of carryover participants in Drug Court | 187 | 95 | 60 | 30 | 30 |
| Number of dismissals of Drug Court client cases | 16 | 8.0 | 25 | 15 | 15 |
| Number of Drug Court cases in bench warrant status | 45 | 36 | 40 | 20 | 20 |
| Number of new participants in Drug Court | 96 | 78 | 100 | 50 | 50 |
| **Provide expungement services** | | | | | |
| Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences | 5,878 | 12,432 | 5,000 | 7,500 | 7,500 |
| Number of motions filed on behalf of the clients under Clean Slate | 2,400 | 2,006 | 1,400 | 1,800 | 1,800 |
| **Provide immigration representation** | | | | | |
| Number of immigration matters handled | 1,172 | 1,200 | 1,200 | 1,200 | 1,200 |
| **Provide Re-entry Services to Clients** | | | | | |
| Number of clients evaluated for referral to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services | 355 | 300 | 300 | 300 | 300 |
| Number of clients referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services | 273 | 200 | 200 | 200 | 200 |
| **Provide Services for Children of Incarcerated Parents** | | | | | |
| Number of clients evaluated for referral and referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services | 70 | 80 | 80 | 80 | 80 |
| **Represent defendants effectively** | | | | | |
| Number of felony matters handled[1] | 7,827 | 6,452 | 10,646 | 8,462 | 6,452 |
| Number of juvenile matters handled | 2,000 | 3,766 | 2,190 | 3,870 | 3,967 |
| Number of mental health clients represented | 3,238 | 3,218 | 3,670 | 3,605 | 4,038 |
| Number of misdemeanor matters handled[1] | 3,500 | 4,130 | 4,083 | 3,797 | 4,130 |

1. PDR is currently transitioning to a new data gathering and reporting system.

# ORGANIZATIONAL STRUCTURE: PUBLIC DEFENDER



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 215.85 | 215.84 | (0.01) | 210.68 | (5.16) |
| Non-Operating Positions (CAP/Other) | (6.25) | (7.83) | (1.58) | (6.59) | 1.24 |
| **Net Operating Positions** | **209.60** | **208.01** | **(1.59)** | **204.09** | **(3.92)** |
| **Sources** | | | | | |
| Intergovernmental: Federal | 57,704 | 54,063 | (3,641) | 54,063 | |
| Intergovernmental: State | 1,873,950 | 1,798,979 | (74,971) | 1,823,979 | 25,000 |
| Other Revenues | 531,858 | 588,142 | 56,284 | | (588,142) |
| Expenditure Recovery | 92,000 | 92,000 | | 92,000 | |
| General Fund | 47,629,825 | 48,327,775 | 697,950 | 49,724,786 | 1,397,011 |
| **Sources Total** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 33,754,013 | 34,809,051 | 1,055,038 | 35,591,860 | 782,809 |
| Mandatory Fringe Benefits | 11,757,242 | 11,380,561 | (376,681) | 11,526,824 | 146,263 |
| Non-Personnel Services | 1,873,474 | 1,342,751 | (530,723) | 1,332,335 | (10,416) |
| City Grant Program | | 414,239 | 414,239 | 414,239 | |
| Materials & Supplies | 146,809 | 131,809 | (15,000) | 118,628 | (13,181) |
| Programmatic Projects | 314,276 | 333,212 | 18,936 | 333,212 | |
| Services Of Other Depts | 2,339,523 | 2,449,336 | 109,813 | 2,377,730 | (71,606) |
| **Uses Total** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |
| **Uses - By Division Description** | | | | | |
| PDR Public Defender | 50,185,337 | 50,860,959 | 675,622 | 51,694,828 | 833,869 |
| **Uses by Division Total** | **50,185,337** | **50,860,959** | **675,622** | **51,694,828** | **833,869** |

# PUBLIC HEALTH

## MISSION

The mission of the Department of Public Health (DPH) is to protect and promote the health of all San Franciscans. For more information about this department's services, please visit **sf.gov/departments/department-public-health**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $3.2 billion for the Department of Public Health is $238.2 million, or 7.9 percent, higher than the FY 2022-23 budget. This is primarily due to increases in salaries mandated by labor agreements, new programs supported by opioid settlement funding, and state and private funding for capital improvements and mental health services. The FY 2024-25 proposed budget of $3.2 billion is $25.3 million, or 0.8 percent, lower than the FY 2023-24 proposed budget. This change is driven by the expiration of one-time State and private funding that supported capital expenditures, offset by projected labor cost growth.

### Opioid Settlement Funds

Through the work of the City Attorney's Office, San Francisco has now reached historic settlements with pharmacy chains and distributors for their role in fueling the opioid epidemic. The City has been dealing with the impacts of opioids for years, including the need for direct treatment and support for those struggling with addiction. The Mayor's proposed budget includes the first two years of the settlement funds, with over $100 million over the two budget years to address the devastating impacts of the opioid crisis. These funds will allow for the City to make progress in implementing the Overdose Prevention Plan released in October 2022. This evidence-based, equity-oriented plan aims to reduce fentanyl and other drug-related deaths, increase access to treatment for opioid use disorder (including addiction to fentanyl) and stimulant use disorder, increase social support for and reduce the stigma experienced by people at risk of overdose, and improve the community conditions in which drug use occurs. The plan builds upon decades of commitment and success by advocates, people who use drugs, and community organizations, whose partnership with the City is vital in this work.

### CARE Court and Bridge Housing Programs

This fall, the State will begin implementing the new Community Assistance, Recovery and Empowerment (CARE) Court to connect clients struggling with untreated behavioral health issues with a court-ordered CARE Plan for up to 24 months. Under this pilot, Behavioral Health Service (BHS) will be responsible for the clinical evaluation of clients, who may be referred by a family member, health provider, or other community member with knowledge of their medical history. San Francisco has agreed to be part of the first cohort of counties implementing CARE Court, beginning October 2023 and has received $4.3 million in State funding for the first year of implementation. The Department must engage referred clients and, for those who are eligible, either reach a voluntary treatment agreement with them or develop a CARE Plan for review and adoption by a court order.

The Mayor's proposed budget in DPH also includes an anticipated grant from the State for Behavioral Health Bridge Housing for $32.0 million to be spent over the next four years to support behavioral health clients, especially those associated with CARE Court, in accessing shelter and housing

## Sustaining Improvements at Laguna Honda Hospital

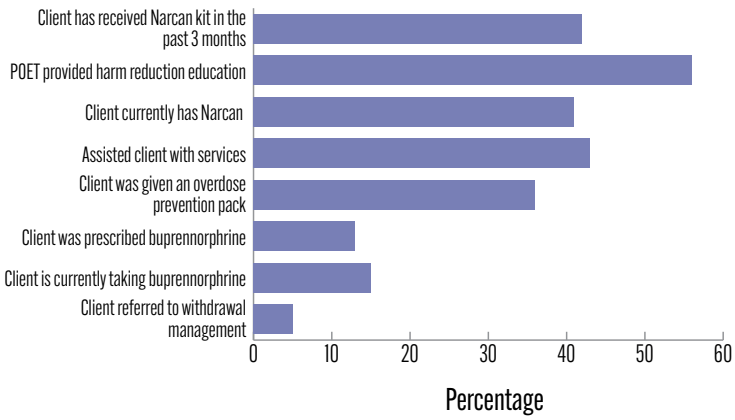
Laguna Honda Hospital (LHH) is dedicated to successful recertification in Medicare and Medicaid to continue providing care to our residents and bring long-term stability to the community. To support and maintain improvements gained through the recertification process, the Mayor's proposed budget supports 18 new positions in key areas including education and training for staff, patient care experience, medication management, and facility operations.

## Capital and Bed Expansion Investments through State and Private Partnerships

The Mayor's proposed budget includes significant new investments in its Behavioral Health Services facilities expansion and at the Zuckerberg San Francisco General Hospital funded by the State and by private partners. The Department continues to successfully leverage outside capital investments to meet its ambitious goals for expanding capacity and improving facilities. These investments include:

- A $33.7 million state grant awarded to DPH to build new inpatient and outpatient psychiatric facilities for youth at ZSFG, which include 12 inpatient beds to up to 450 young people each year.
- An $18.3 million grant from the ZSFG Foundation for phase one of the build-out and additional improvements of the Outpatient Care Center, at Zuckerberg San Francisco General Hospital and Trauma Center. When completed, all outpatient services will be centralized into this building, which provides 500,000 patient visits per year.
- Two different Community Care Expansion grants from the State:
  - » One of the grant is for $7.4 million, to be administered jointly with the Mayor's Office of Housing and Community Development, to provide operating subsidies towards leases costs and grants to licensed board and care operators towards the facility acquisition.
  - » The second grant is $9.5 million that will support the renovation and expansion of the residential treatment step-down site on Treasure Island.

**SORT POST-OVERDOSE ENGAGEMENT TEAM ENGAGEMENT OUTCOMES.** *The goals of the of the SORT Post-Overdose Engagement Team (POET) are to reduce the risk of opioid-related death of individuals who have recently experienced an overdose, contribute to an overall reduction in overdose deaths through referrals and care coordination with community-based organziations, and to provide support to people who have survived any overdose.*



## CalAIM Expansion for People At-Risk of Institutionalization and Justice-Involved People

The State of California is continuing its multi-year roll out of California Advancing and Innovating Medi-Cal (CalAIM), a new framework that encompasses a broad-based delivery system, program, and payment reform across the Medi-Cal program with a whole-person care approach. For the proposed FY 2023-24 and FY 2024-25 budget, the focus is on the roll-out of expanded benefits to people at risk of long-term institutionalization and justice-system involved people exiting jail. As CalAIM focuses on stabilizing patients in community settings as much as possible, the enhanced care management (ECM) benefit allows for Medi-Cal to pay for hands-on support to address both the clinical and non-clinical needs of medically complex patients to keep them out of institutions.

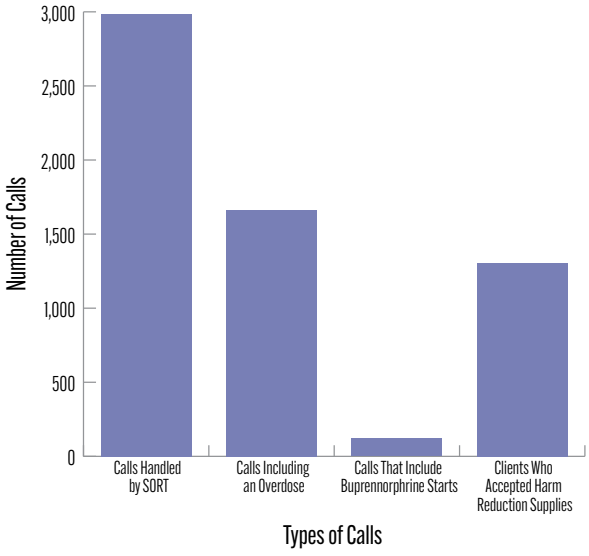
## Health Equity Investments through the Mental Health Services Act

The Mayor's proposed budget includes $32.0 million in FY 2022-23 and $17.7 million of ongoing in additional Mental Health Services Act (MHSA) funds. These funds will be used to ensure the continuity of existing MHSA programming; support new, innovative and culturally congruent services to meet the pressing needs of the Black/African American community and sustain a pilot effort to provide mental health support for Black mothers. New initiatives in this budget include $15.0 million for a three-year pilot from FY 2023-24 through FY 2025-26 with the Dream Keeper Initiative to create a talk therapy, telehealth program for people in San Francisco, with a particular focus on Black/African American residents.

## Fee for Service Transition

In January 2023, the San Francisco Health Plan (SFHP) and Zuckerberg San Francisco General Hospital (ZSFG) expanded its use of the fee-for-service model to maximize revenues. By expanding the use of fee-for-service, ZSFG will recover more funding from the SFHP and the State, while maintaining quality care for its patients. DPH projects $36.7 M in additional revenues in FY 2023-24 and $36.9 M in FY 2024-25 as result of the shift that is included in the Mayor's proposed budget.

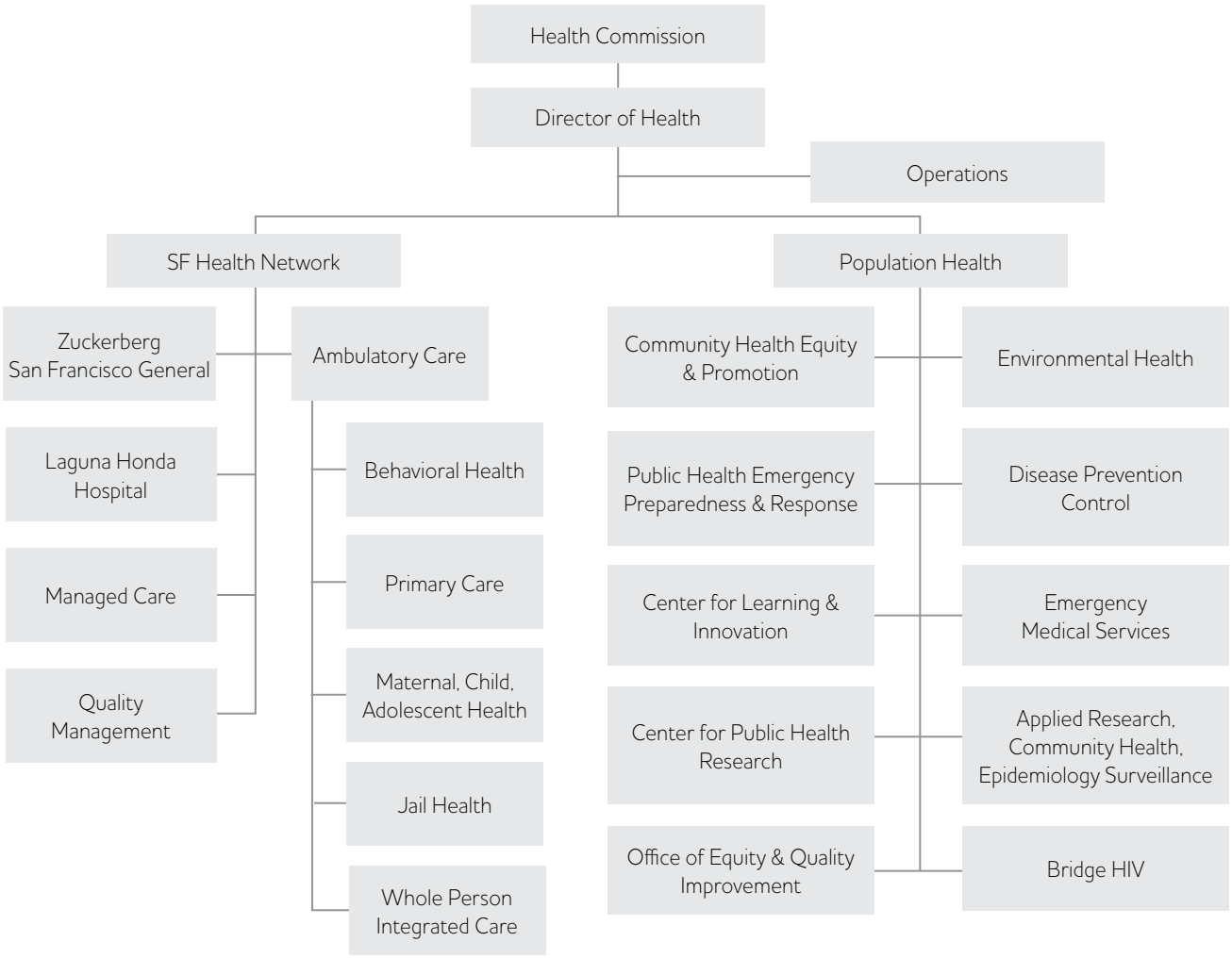
**STREET RESPONSE TEAM.** *The goals of the San Francisco Street Overdose Response Team (SORT) are to reduce the risk of opioid-related death of individuals who have recently experienced an overdose, contribute to an overall reduction in overdose deaths through referrals and care coordination with community-based organziations, and to provide support to people who have survived any overdose.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Ensure Equitable Access to All** | | | | | |
| Percentage of San Francisco Residents with Health Coverage | 97% | 97% | 97% | 97% | 97% |
| **Protect & Promote the Health of all San Franciscans** | | | | | |
| Total managed care program enrollees in the San Francisco Health Network, the City's health system | 111,392 | 115,600 | 110,000 | 102,500 | 101,900 |
| Number of participants in the Healthy San Francisco program for uninsured residents | 16,136 | 13,500 | 10,000 | 6,000 | 3,000 |
| Number of children who receive dental screening, fluoride varnish, education or sealant | 5,870 | 7,000 | 8,500 | 9,900 | 10,100 |
| Number of new HIV diagnoses | 160 | 158 | 144 | 128 | 106 |
| Percent of HIV infected patients who are virally suppressed within one year of diagnosis | 80% | 80% | 85% | 85% | 85% |
| Number of complaint investigations performed by the Healthy Housing and Vector Control Program | 2,111 | 2,500 | 3,000 | 3,000 | 3,000 |
| Percentage of Healthy Housing and Vector Control Program complaints abated within 30 days | 55% | 60% | 86% | 70% | 75% |
| Number of unique individuals receiving a Mental Health service in the SF Health Network | 37,201 | 37,130 | N/A | 40,800 | 40,800 |
| Number of unique clients under 18 years old in specialty mental health care | 3,397 | 3,210 | N/A | 3,500 | 3,500 |
| Number of unique individuals receiving a Substance Use Disorder service in the SF Health Network | 16,878 | 16,539 | N/A | 18,200 | 18,200 |
| Number of unique patients on buprenorphine (citywide) | 3,094 | 3,268 | N/A | 3,511 | 3,718 |
| Number of unique patients on methadone (citywide) | 2,241 | 1,970 | N/A | 2,240 | 2,424 |
| Number of Naloxone kits distributed | 46,402 | 78,000 | N/A | 98,000 | 118,000 |
| Number of Deaths due to Acute Toxicity (overdose) | 600 | 606 | N/A | 595 | 554 |
| **Provide San Franciscans with World-Class Care** | | | | | |
| Average Daily Population at Zuckerberg San Francisco General Hospital | 296 | 315 | 295 | 308 | 308 |
| Zuckerberg San Francisco General Hospital's Occupancy Rate | 102% | 102% | 95% | 100% | 100% |
| Percentage of time that Zuckerberg San Francisco General Hospital Emergency Department is unable to accept lower-priority emergency cases | 65% | 64% | 30% | 50% | 50% |
| Percentage of primary care patients rating their provider as 9 or 10 overall on the San Francisco Health Network patient satisfaction survey | 87% | 86% | 86% | 86% | 86% |

# ORGANIZATIONAL STRUCTURE: PUBLIC HEALTH



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 7,857.13 | 7,843.88 | (13.25) | 7,884.93 | 41.05 |
| Non-Operating Positions (CAP/Other) | (117.65) | (110.84) | 6.81 | (113.33) | (2.49) |
| **Net Operating Positions** | **7,739.48** | **7,733.04** | **(6.44)** | **7,771.60** | **38.56** |
| **Sources** | | | | | |
| Business Taxes | 77,793,803 | 72,815,050 | (4,978,753) | 73,840,050 | 1,025,000 |
| Intergovernmental: Federal | 88,677,563 | 88,296,193 | (381,370) | 84,916,226 | (3,379,967) |
| Intergovernmental: Other | 128,168 | 600,000 | 471,832 | 600,000 | |
| Intergovernmental: State | 459,888,597 | 619,115,893 | 159,227,296 | 546,291,902 | (72,823,991) |
| Charges for Services | 1,300,600,669 | 1,366,624,825 | 66,024,156 | 1,336,423,529 | (30,201,296) |
| Fines, Forfeiture, & Penalties | 5,016,715 | 61,597,000 | 56,580,285 | 51,463,758 | (10,133,242) |
| Licenses, Permits,& Franchises | 9,799,511 | 11,510,407 | 1,710,896 | 11,613,737 | 103,330 |
| Rents & Concessions | 747,990 | 747,990 | | 747,990 | |
| Other Revenues | 30,412,987 | 50,095,394 | 19,682,407 | 27,077,534 | (23,017,860) |
| Interest & Investment Income | 228,000 | 11,010,358 | 10,782,358 | 9,480,562 | (1,529,796) |
| Expenditure Recovery | 55,426,885 | 55,657,572 | 230,687 | 53,829,133 | (1,828,439) |
| IntraFund Transfers In | 21,478,764 | 12,584,544 | (8,894,220) | 26,384,086 | 13,799,542 |
| Transfers In | 117,620,351 | 108,398,459 | (9,221,892) | 107,221,186 | (1,177,273) |
| Other Financing Sources | 11,975,000 | 2,600,000 | (9,375,000) | | (2,600,000) |
| Beg Fund Balance - Budget Only | 5,920,312 | 22,329,670 | 16,409,358 | 45,255,725 | 22,926,055 |
| Transfer Adjustment-Source | (137,496,813) | (119,381,348) | 18,115,465 | (132,003,531) | (12,622,183) |
| General Fund | 949,662,333 | 871,512,389 | (78,149,944) | 967,677,895 | 96,165,506 |
| **Sources Total** | **2,997,880,835** | **3,236,114,396** | **238,233,561** | **3,210,819,782** | **(25,294,614)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 1,110,954,146 | 1,152,656,322 | 41,702,176 | 1,194,032,428 | 41,376,106 |
| Mandatory Fringe Benefits | 422,238,054 | 414,348,810 | (7,889,244) | 430,190,554 | 15,841,744 |
| Non-Personnel Services | 987,180,009 | 1,086,801,170 | 99,621,161 | 1,088,786,650 | 1,985,480 |
| City Grant Program | 10,949,501 | 10,949,501 | | 10,949,501 | |
| Capital Outlay | 29,560,972 | 79,251,959 | 49,690,987 | 1,417,430 | (77,834,529) |
| Debt Service | 12,170,265 | 17,737,015 | 5,566,750 | 25,444,770 | 7,707,755 |
| Facilities Maintenance | 4,096,690 | 4,301,526 | 204,836 | 4,516,603 | 215,077 |
| Intrafund Transfers Out | 21,478,764 | 12,584,544 | (8,894,220) | 26,384,086 | 13,799,542 |
| Materials & Supplies | 180,005,855 | 193,286,723 | 13,280,868 | 200,610,526 | 7,323,803 |
| Overhead and Allocations | 5,088,659 | 5,008,220 | (80,439) | 3,962,126 | (1,046,094) |
| Programmatic Projects | 74,904,547 | 84,915,305 | 10,010,758 | 63,842,172 | (21,073,133) |
| Services Of Other Depts | 156,136,110 | 185,788,780 | 29,652,670 | 187,067,022 | 1,278,242 |
| Transfers Out | 116,018,049 | 106,796,804 | (9,221,245) | 105,619,445 | (1,177,359) |
| Unappropriated Rev Retained | 4,596,027 | 1,069,065 | (3,526,962) | | (1,069,065) |
| Transfer Adjustment - Uses | (137,496,813) | (119,381,348) | 18,115,465 | (132,003,531) | (12,622,183) |
| **Uses Total** | **2,997,880,835** | **3,236,114,396** | **238,233,561** | **3,210,819,782** | **(25,294,614)** |
| **Uses - By Division Description** | | | | | |
| HAD Public Health Admin | 170,743,555 | 185,829,206 | 15,085,651 | 197,228,534 | 11,399,328 |
| HBH Behavioral Health | 597,626,124 | 763,085,056 | 165,458,932 | 726,621,020 | (36,464,036) |
| HGH Zuckerberg SF General | 1,152,531,025 | 1,204,368,761 | 51,837,736 | 1,191,842,289 | (12,526,472) |
| HHH Health At Home | 9,494,128 | 9,756,723 | 262,595 | 10,062,122 | 305,399 |
| HJH Jail Health | 40,755,399 | 43,101,476 | 2,346,077 | 44,625,290 | 1,523,814 |
| HLH Laguna Honda Hospital | 333,912,779 | 342,642,973 | 8,730,194 | 347,269,997 | 4,627,024 |
| HNS Health Network Services | 360,607,768 | 373,365,323 | 12,757,555 | 373,451,161 | 85,838 |
| HPC Primary Care | 120,782,475 | 140,867,961 | 20,085,486 | 143,779,795 | 2,911,834 |
| HPH Population Health Division | 211,427,582 | 173,096,917 | (38,330,665) | 175,939,574 | 2,842,657 |
| **Uses by Division Total** | **2,997,880,835** | **3,236,114,396** | **238,233,561** | **3,210,819,782** | **(25,294,614)** |

# PUBLIC LIBRARY

## MISSION

The Public Library (Library) is dedicated to providing free and equal access to information, knowledge, independent learning, and reading for the community. The Library consists of the Main Library at Civic Center, 27 branch libraries geographically distributed throughout San Francisco, four Bookmobiles that travel around the City, and a digital library collection via **sfpl.org**. In addition to the Library's collection of over 3.8 million items in various formats and more than 50 languages, the Library offers high-speed internet through free wireless and public access computers as well as educational, cultural, and literary programming. For more information about this department's services, please visit **sfpl.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $200.2 million for the San Francisco Public Library is $14.5 million, or 7.8 percent, higher than FY 2022-23 budget. This is primarily due to an increase in salaries and benefits, and increased capital investments. The FY 2024-25 proposed budget of $186.2 million is $13.9 million, or 7.0 percent, lower than the FY 2023-24 proposed budget. This change is due to increased salaries and benefits costs, offset by one-time capital funding.

### Equity and Recovery

The San Francisco Public Library (SFPL) is an essential resource for the City's diverse communities, offering an equitable and safe space for people of all ages to gather, gain knowledge, and participate in shared experiences. The SFPL is committed to advancing racial equity through its core services to the community. Equity investments include bolstering BIPOC representation in the circulating collections, which starts with Black and Native American peoples, and expanding *Scholars@Home* program to include the successful Summer Together and BIPOC Everybody Reads programs. The Library's budget also includes position changes to add analytical and clerical support to the department's overall racial equity efforts in Human Resources, and funding to expand bookmobile capacity to support least served communities. The Library's budget continues to invest in its successful *Work It* and *Tech Time* services, as well as the Smart Money Coaching program through the Office of the Treasurer & Tax Collector.

### Robust Collections

In addition to its focused collection development on BIPOC authors, the Library continuously enhances its library collections based on usage each cycle to better meet the needs of San Francisco's diverse communities in the future. The Library purchases materials in various formats and multiple languages to support the City's diverse

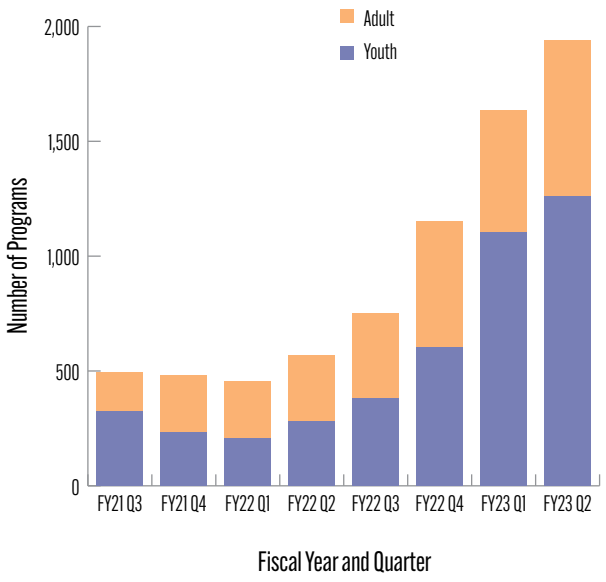
community. Print books remain the primary material format for patrons; however, e-Media circulation continues to grow. Given the current budgetary environment, the Library will maintain $22.2 million allocated in FY 2023-24 and $22.2 million in FY 2024-25. Library collections investments over these two fiscal years are more than 12 percent of the Library's operating budget, which is above the industry standard of 10 percent.

## Digital Access

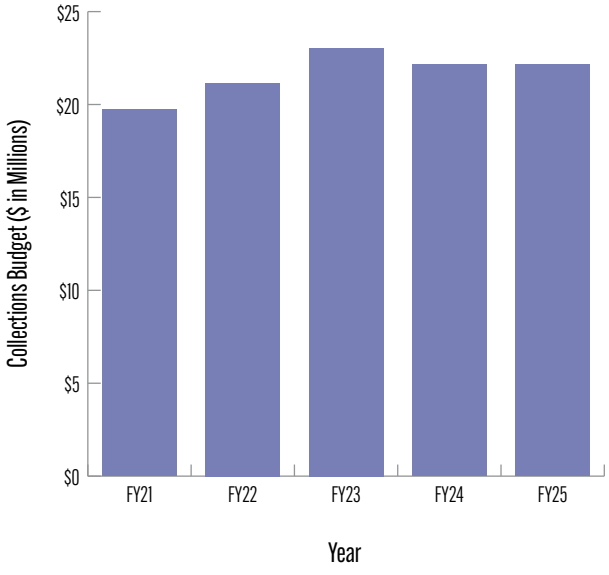
The Library continuously refreshes its technology to meet the needs of San Franciscans. The Mayor's proposed budget includes obtaining a book scanner for the DigiCenter in the Main Library to allow Digitized books allow free public access to unique, rare, fragile, and/or high-demand materials - many of which are only available at SFPL - to researchers and curious browsers all over the world. Digital access expands access for patrons, and two other key digital access investments this cycle include ongoing enhancements to the digital access management system that digitizing archives and virtual programming software and hybrid programming kits for the public so they can participate remotely in live-streamed or recorded library programming. The budget also includes new positions to expand the Media Services capacity to support public programming and implement lessons learned while delivering programming through the COVID-19 pandemic.

## Mission Branch Renovation

The proposed budget includes $3.0 million in additional funding for the SFPL's Mission Branch Renovation Project, which has been under contract since 2018 and will update and improve the historic library building in the Mission District. The project will include a number of improvements, including increased accessibility, increased floor space, improved energy efficiency, and updated technology.




**LIBRARY PROGRAMMING VOLUME.** *Library programming has increased significantly due to seven day service and increased staffing capacity.*

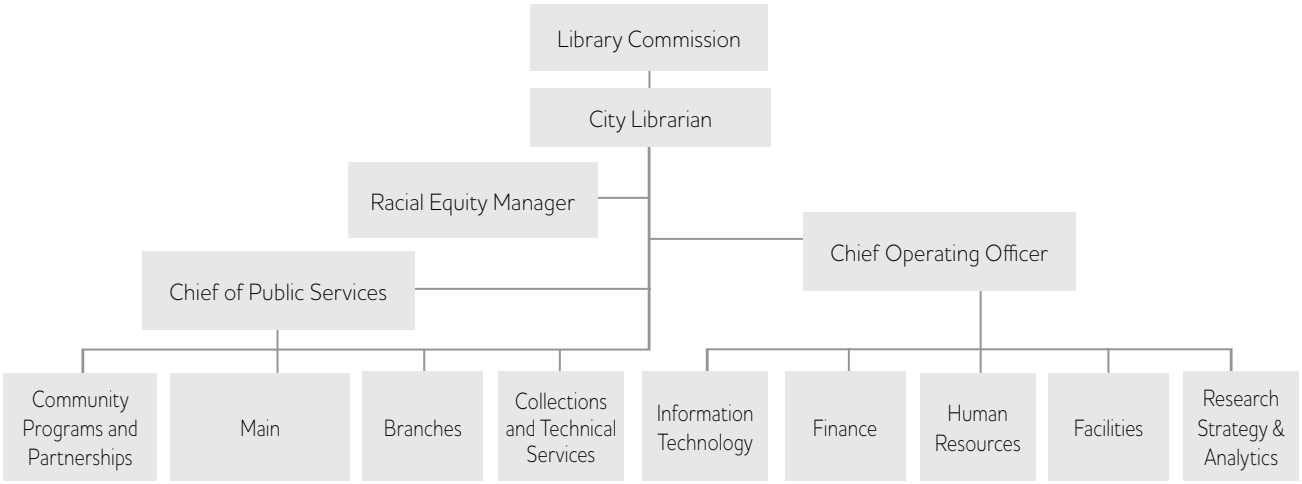



**COLLECTIONS BUDGET - 5 YEAR TREND.** *Maintaining stable collections budget to meet format demands, exceeding industry standards*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Be the Premier Public Library in the Nation** | | | | | |
| How patrons rate the quality of library staff assistance at the Main and Branch Libraries and Bookmobiles on a scale of 1-10 | N/A | N/A | 9.0 | 9.0 | 9.0 |
| Number of library cardholders | 437,825 | 441,486 | 442,203 | 446,625 | 451,091 |
| Number of persons entering San Francisco Main and Branch libraries, Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center | 2,425,569 | 3,050,000 | 3,000,000 | 3,150,000 | 3,307,500 |
| Number of reference questions answered annually at the Main Library and branch libraries including Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center | 302,550 | 381,250 | 354,000 | 393,750 | 413,438 |
| Percentage of San Franciscans who rate the quality of the library's digital collections as good or very good (biennial City Survey) | N/A | N/A | 85% | 85% | 85% |
| Percentage of San Franciscans who rate the quality of the library's physical collections as good or very good (biennial City Survey) | N/A | N/A | N/A | 85% | 85% |
| Value of services and items offered freely through the library | $356,057,266 | $376,000,000 | $375,000,000 | $410,000,000 | $422,300,000 |
| **Develop Strong Community Partnerships** | | | | | |
| Number of community group uses of library meeting rooms | 786 | 1,150 | 821 | 1,250 | 1,350 |
| Number of patron contacts made by the SFPL Social Service team | 8,850 | 8,500 | 9,500 | 9,750 | 10,500 |
| **Engage Youth in Learning, Workforce & Personal Growth** | | | | | |
| Number of children and teens receiving instruction via school visits or library visits | 17,437 | 34,000 | 21,796 | 42,000 | 48,300 |
| Number of children and teens registered for Summer Stride | 5,447 | 17,025 | 10,894 | 20,430 | 23,495 |
| Number of children and youth attending programs | 38,896 | 100,000 | 48,620 | 125,000 | 143,750 |
| Number of programs provided (youth) | 1,870 | 4,500 | 2,338 | 5,000 | 5,750 |
| Percentage of Storytime participants who report spending more time engaged in early literacy activities with their children. | N/A | N/A | 90% | 90% | 90% |
| **Excel in Management and Professional Development** | | | | | |
| Expenditures per Number of Visits | $60 | N/A | $60 | $52 | $54 |
| **Provide Access to Innovative Information Services** | | | | | |
| Average number of wi-fi users per day at the Main and Branch Libraries | 5,913 | 7,846 | 7,400 | 8,200 | 8,500 |
| Number of hours used by patrons at public computer terminals, including both reserved and walk-in use | 202,751 | 270,000 | 120,000 | 278,100 | 286,443 |
| Number of online engagements via social networking applications | 1,601,036 | 1,600,000 | 1,725,000 | 1,680,000 | 1,730,400 |
| **Provide Facilities to Meet 21st Century Needs** | | | | | |
| How patrons rate the cleanliness and maintenance of library facilities on a scale of 1 to 10 | N/A | N/A | 8.5 | 8.5 | 8.5 |
| Number of high and moderate security incidents reported in Library facilities | 515 | 850 | 576 | 978 | 1,124 |
| **Support & Celebrate Reading and Learning** | | | | | |
| Circulation of eBooks and eMedia | 5,538,945 | 5,704,112 | 6,165,043 | 5,903,756 | 6,080,869 |
| Circulation of physical books and materials | 5,893,751 | 6,690,921 | 6,679,146 | 7,143,495 | 7,500,670 |
| Collection expenditures as a percentage of total operating expenditures | 11% | N/A | 13% | 14% | 13% |
| Number of people attending adult programs | 62,478 | 50,500 | 75,000 | 56,500 | 59,325 |
| Number of physical items in languages other than English added to the library's collection | 58,363 | 45,000 | 70,000 | 51,750 | 54,338 |
| Number of physical materials added to the collection | 390,825 | 350,000 | 390,000 | 402,500 | 422,625 |
| Number of programs provided (adult) | 1,443 | 2,400 | 2,000 | 2,700 | 2,835 |
| Number of uses of the Library's subscription databases by staff and public | 10,472,428 | 10,500,000 | 10,500,000 | 11,000,000 | 11,500,000 |
| Percentage of adult participants in digital learning classes who applied their skills | N/A | N/A | 90% | 90% | 90% |
| Percentage of job skills program participants who report applying skills learned in work-related activities | N/A | N/A | 90% | 90% | 90% |

# ORGANIZATIONAL STRUCTURE: PUBLIC LIBRARY




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 706.81 | 720.92 | 14.11 | 723.56 | 2.64 |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **706.81** | **720.92** | **14.11** | **723.56** | **2.64** |
| **Sources** | | | | | |
| Property Taxes | 75,620,000 | 79,520,000 | 3,900,000 | 79,430,000 | (90,000) |
| Intergovernmental: State | 205,000 | 250,000 | 45,000 | 250,000 | |
| Charges for Services | 175,000 | 175,000 | | 175,000 | |
| Rents & Concessions | 26,115 | 26,115 | | 26,115 | |
| Other Revenues | 20,000 | 1,020,000 | 1,000,000 | 20,000 | (1,000,000) |
| Interest & Investment Income | 237,400 | 237,400 | | 237,400 | |
| Expenditure Recovery | 77,532 | 87,636 | 10,104 | 90,032 | 2,396 |
| IntraFund Transfers In | 22,626,045 | 32,780,000 | 10,153,955 | 6,680,000 | (26,100,000) |
| Transfers In | 20,000 | 20,000 | | 20,000 | |
| Beg Fund Balance - Budget Only | 10,358,826 | 16,128,811 | 5,769,985 | 62,500 | (16,066,311) |
| Transfer Adjustment-Source | (22,626,045) | (32,780,000) | (10,153,955) | (6,680,000) | 26,100,000 |
| General Fund | 98,960,000 | 102,690,000 | 3,730,000 | 105,910,000 | 3,220,000 |
| **Sources Total** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 71,167,562 | 75,426,010 | 4,258,448 | 78,029,404 | 2,603,394 |
| Mandatory Fringe Benefits | 38,591,849 | 38,767,362 | 175,513 | 40,007,021 | 1,239,659 |
| Non-Personnel Services | 10,850,135 | 10,614,533 | (235,602) | 9,889,931 | (724,602) |
| City Grant Program | 638,000 | 650,000 | 12,000 | 650,000 | |
| Capital Outlay | 23,601,159 | 33,758,000 | 10,156,841 | 6,680,000 | (27,078,000) |
| Intrafund Transfers Out | 22,626,045 | 32,780,000 | 10,153,955 | 6,680,000 | (26,100,000) |
| Materials & Supplies | 26,774,893 | 26,154,071 | (620,822) | 25,854,071 | (300,000) |
| Overhead and Allocations | 163 | 485 | 322 | 485 | |
| Services Of Other Depts | 14,076,112 | 14,784,501 | 708,389 | 14,755,438 | (29,063) |
| Unappropriated Rev-Designated | | | | 10,354,697 | 10,354,697 |
| Transfer Adjustment - Uses | (22,626,045) | (32,780,000) | (10,153,955) | (6,680,000) | 26,100,000 |
| **Uses Total** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |
| **Uses - By Division Description** | | | | | |
| LIB Public Library | 185,699,873 | 200,154,962 | 14,455,089 | 186,221,047 | (13,933,915) |
| **Uses by Division Total** | **185,699,873** | **200,154,962** | **14,455,089** | **186,221,047** | **(13,933,915)** |

# PUBLIC UTILITIES COMMISSION

## MISSION

The San Francisco Public Utilities Commission (SFPUC) provides customers with high quality, efficient, and reliable water, power, and wastewater services in a manner that values environmental and community interests and sustains the resources entrusted in their care. For more information about this department's services, please visit **sfpuc.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.8 billion for the Public Utilities Commission is $136.5 million, or 8.3 percent, higher than the FY 2022-23 budget. This is primarily due to increased power purchasing and power delivery costs for the Power enterprise. The FY 2024-25 budget of $1.8 billion is $3.1 million, or 0.2 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increased costs for salaries and benefits.

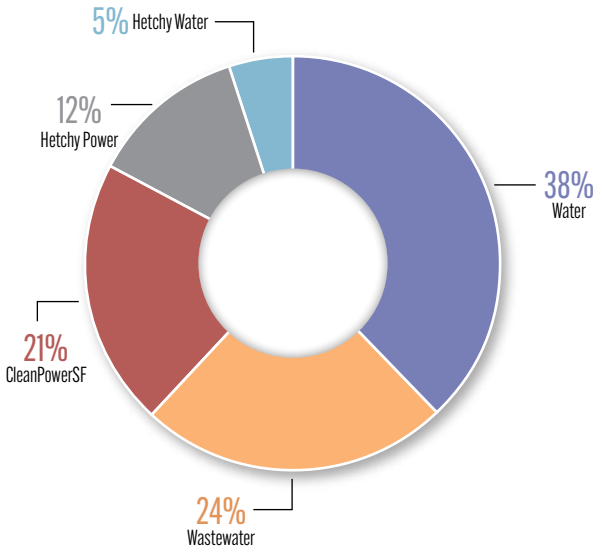
The SFPUC has a fixed 2-year (biennial) operating budget for FY 2022-23 and FY 2023-24. FY 2023-24 represents the second year of the fixed biennial budget, and as such only critical changes are proposed. FY 2024-25 represents a "rollover" budget with minor adjustments that will be revisited as part of the Department's next budget cycle.

SFPUC's budget was developed based on the following three overarching priorities which continue to resonate through the second year of the fixed budget:

### Responsible Management

SFPUC's budget is grounded in responsibility and transparency, with a focus on core service delivery. The SFPUC will prioritize financial sustainability, meet regulatory requirements, ensure public confidence, advance environmental stewardship, and maintain critical infrastructure. Some examples of this in the FY 2023-24 budget include:

Through the Mayor's proposed budget, the Department is continuing to work on the acquisition of PG&E's San Francisco electricity distribution network that will enable the SFPUC to directly provide electricity that is more cost-effective, cleaner, and more reliable.




**USES BY ENTERPRISE.** *Uses of funds broken down into the SFPUC's enterprises.*

The FY 2023-24 budget includes new funding to run the Westside Recycled Water plant, which will begin operations in late 2023. The plant will provide up to two million gallons per day of recycled water to Golden Gate Park, Lincoln Park Golf Course, and other landscaped areas for irrigation.

## Access and Affordability

The SFPUC's new Water and Wastewater rate structure will begin in FY 2023-24. Wastewater rates will include a new stormwater charge that will more fairly bill customers based on their property's stormwater runoff and the resulting impact on the City's combined sewer system.

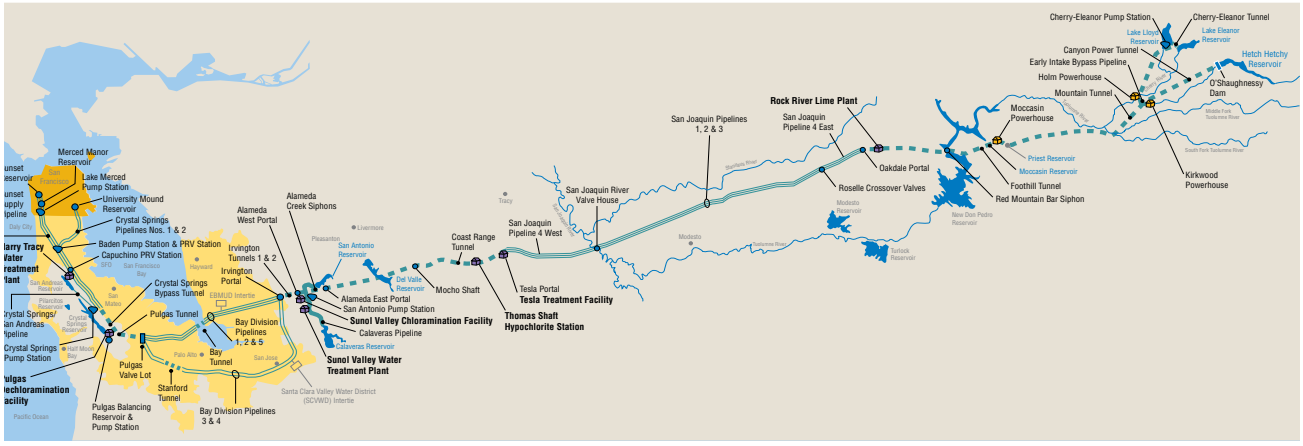
The SFPUC is committed to ensuring rate fairness and affordability for its customers, and the projected utility rates meet the Department's approved affordability level of service goal that the average combined water and wastewater bill remain under 2.5 percent of Median Household Income.

The department has also undertaken a significant effort to reduce its operating costs, including prioritizing and constraining its 10-Year Capital Plan, leading to over a billion dollars in savings. In addition, the department has been successful in applying for low-interest state and federal loans resulting in an estimated $1.4 billion in savings in contrast to issuing bonds in FY 2023-24.

## People and Communities

One of the most visible and meaningful ways SFPUC will contribute to the recovery of the economy and restoring the vibrancy of San Francisco will be through its capital program, which will invest approximately $1.4 billion dollars in FY 2023-24 and $8.8 billion over the next 10 years. These investments will support local jobs and businesses while improving the City's essential utility infrastructure. SFPUC's largest investment in FY 2023-24 is in upgrading the Southeast Treatment Plant, located in the Bayview Hunters Point neighborhood, which was built in 1952 and represents 1940s technology and facilities operating well beyond their useful lives. These upgrades include the New Biosolids Digester Facilities, replacement of the headworks (where the flow enters the plant), structural and seismic retrofits, as well as odor control improvements, and architectural and landscape improvements to the perimeter that will benefit the local community. Nearby, the new Southeast Community Center at 1550 Evans Avenue recently opened for community use and enjoyment. The Center features a childcare center, nonprofit workspace, community meeting rooms and provides a wide range of workforce development and educational opportunities for Southeast San Francisco residents of all ages.

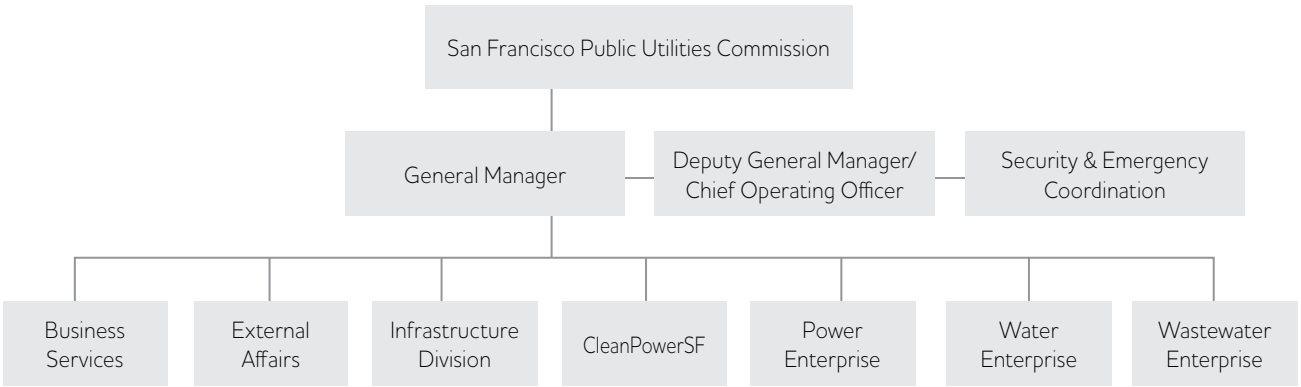
HETCH HETCHY REGIONAL WATER SYSTEM



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Achieve Organizational Excellence** | | | | | |
| Number of employees over the maximum permissible overtime threshold | 16 | 16 | 10 | 16 | 10 |
| **Act as Environmental Stewards** | | | | | |
| Average water used by San Francisco residential customers (gpcd) | 43 | 43 | 50 | 50 | 50 |
| Average water used by San Francisco residential customers (gpcd)--rolling average | 42 | 38 | 50 | 50 | 50 |
| CleanPowerSF customer account retention rate | 96% | 95% | 95% | 90% | 90% |
| Gallons of stormwater managed annually by green infrastructure | 240,000,000 | 255,000,000 | 270,000,000 | 264,000,000 | 275,000,000 |
| Percent of biogas going to beneficial uses - Oceanside Plant | 0.0% | 25% | 0.0% | 75% | 100% |
| Percent of biogas going to beneficial uses - Southeast Plant | 44% | 50% | 50% | 50% | 50% |
| Percent of water supplied by alternative sources to the system as a whole | 3.6% | 3.5% | 3.3% | 3.4% | 3.4% |
| **Build an Effective Workforce** | | | | | |
| Number of promotions | 229 | 286 | 300 | 300 | 350 |
| Time to hire | 289 | 250 | 318 | 275 | 275 |
| **Foster Trust and Engagement with Stakeholders** | | | | | |
| Eligible customers enrolled in California Alternate Rates for Energy (CARE) for CleanPowerSF Customers | 81% | 82% | 90% | 90% | 90% |
| Eligible households enrolled in Community Assistance Program (CAP) | 9.9% | 20% | 9.9% | 20% | 20% |
| Number of adults and children who have participated in SFPUC sponsored education programs | 2,533 | 3,000 | 2,500 | 3,250 | 3,500 |
| Percent of eligible electric customers receiving low-income discount rate | 46% | 60% | 75% | 70% | 75% |
| Percentage of retail customers rating the SFPUC as "good" or better on a customer survey | 89% | 89% | 90% | 90% | 90% |
| **Maintain Financial Sustainability** | | | | | |
| Average Residential Power bill as percent of median income in San Francisco | 0.7% | 0.7% | 0.7% | 0.7% | 0.7% |
| Average Residential Wastewater bill as percent of median income in San Francisco | 0.8% | 0.7% | 0.8% | 0.8% | 0.8% |
| Average Residential Water bill as percent of median income in San Francisco | 0.7% | 0.6% | 0.7% | 0.6% | 0.6% |
| Operating cost coverage for Power | 1.2 | 1.1 | 1.0 | 0.9 | 1.0 |
| Operating cost coverage for Wastewater | 1.9 | 1.8 | 1.9 | 2.1 | 2.1 |
| Operating cost coverage for Water | 1.9 | 1.9 | 1.7 | 2.1 | 2.0 |
| **Provide Reliable Services and Assets** | | | | | |
| Percent of dry weather main sewer overflows per 100 miles of main sewer | 0.1% | 15% | 3.0% | 3.0% | 3.0% |
| Percent of in-city service connections without water for more than four hours due to unplanned outage | 0.0% | 0.6% | 0.1% | 0.1% | 0.1% |
| Percent of street light outages complying with 48-hour SFPUC response goal; simple street light repaired | 100% | 80% | 100% | 80% | 80% |
| System renewal and replacement rates for In-City Water distribution mains (percent) | 0.4% | 0.7% | 1.5% | 1.5% | 1.5% |
| System renewal and replacement rates for Wastewater pipelines (percent) | 13% | 0.9% | 1.3% | 1.1% | 1.4% |

# ORGANIZATIONAL STRUCTURE: PUBLIC UTILITIES COMMISSION



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 2,113.59 | 2,129.75 | 16.15 | 2,133.79 | 4.04 |
| Non-Operating Positions (CAP/Other) | (395.20) | (406.24) | (11.04) | (407.50) | (1.26) |
| **Net Operating Positions** | **1,718.39** | **1,723.51** | **5.11** | **1,726.29** | **2.78** |
| **Sources** | | | | | |
| Charges for Services | 1,320,750,244 | 1,496,497,235 | 175,746,991 | 1,496,497,235 | |
| Rents & Concessions | 13,949,600 | 14,640,400 | 690,800 | 14,640,400 | |
| Other Revenues | 39,858,189 | 40,292,320 | 434,131 | 40,292,320 | |
| Interest & Investment Income | 4,300,000 | 4,507,000 | 207,000 | 4,507,000 | |
| Expenditure Recovery | 180,274,866 | 197,117,443 | 16,842,577 | 218,292,305 | 21,174,862 |
| IntraFund Transfers In | 212,271,756 | 214,138,146 | 1,866,390 | 212,940,495 | (1,197,651) |
| Transfers In | 49,715,538 | 46,523,886 | (3,191,652) | 46,523,886 | |
| Beg Fund Balance - Budget Only | 93,021,487 | 35,438,527 | (57,582,960) | 17,425,113 | (18,013,414) |
| Prior Year Designated Reserve | | 219,095 | 219,095 | 193,877 | (25,218) |
| Transfer Adjustment-Source | (261,907,756) | (260,657,494) | 1,250,262 | (259,459,843) | 1,197,651 |
| General Fund | | | | | |
| **Sources Total** | **1,652,233,924** | **1,788,716,558** | **136,482,634** | **1,791,852,788** | **3,136,230** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 304,429,474 | 316,251,021 | 11,821,547 | 326,512,289 | 10,261,268 |
| Mandatory Fringe Benefits | 128,512,711 | 126,852,172 | (1,660,539) | 130,000,883 | 3,148,711 |
| Non-Personnel Services | 467,700,656 | 583,597,873 | 115,897,217 | 582,086,512 | (1,511,361) |
| City Grant Program | 2,831,524 | 2,831,524 | | 2,831,524 | |
| Capital Outlay | 17,637,728 | 15,581,607 | (2,056,121) | 13,529,167 | (2,052,440) |
| Debt Service | 452,286,312 | 435,545,028 | (16,741,284) | 435,545,028 | |
| Facilities Maintenance | 45,124,885 | 46,886,510 | 1,761,625 | 46,837,975 | (48,535) |
| Intrafund Transfers Out | 212,271,756 | 214,138,146 | 1,866,390 | 212,940,495 | (1,197,651) |
| Materials & Supplies | 36,589,351 | 39,875,564 | 3,286,213 | 39,878,377 | 2,813 |
| Overhead and Allocations | (95,589,466) | (92,378,260) | 3,211,206 | (94,652,740) | (2,274,480) |
| Programmatic Projects | 2,210,594 | 2,851,014 | 640,420 | 1,244,828 | (1,606,186) |
| Services Of Other Depts | 106,429,816 | 111,600,913 | 5,171,097 | 114,221,435 | 2,620,522 |
| Transfers Out | 49,731,137 | 46,614,485 | (3,116,652) | 46,614,485 | |
| Unappropriated Rev-Designated | 51,530,230 | 66,434,681 | 14,904,451 | 61,030,599 | (5,404,082) |
| Unappropriated Rev Retained | 132,444,972 | 132,691,774 | 246,802 | 132,691,774 | |
| Transfer Adjustment - Uses | (261,907,756) | (260,657,494) | 1,250,262 | (259,459,843) | 1,197,651 |
| **Uses Total** | **1,652,233,924** | **1,788,716,558** | **136,482,634** | **1,791,852,788** | **3,136,230** |
| **Uses - By Division Description** | | | | | |
| HHP CleanPowerSF | 315,749,958 | 369,554,174 | 53,804,216 | 369,554,174 | |
| HHP Hetch Hetchy Water & Power | 266,011,702 | 315,158,785 | 49,147,083 | 315,143,284 | (15,501) |
| PUB Public Utilities Bureaus | 696,138 | 1,193,883 | 497,745 | 1,179,203 | (14,680) |
| WTR Water Enterprise | 663,662,687 | 674,483,432 | 10,820,745 | 675,394,298 | 910,866 |
| WWE Wastewater Enterprise | 406,113,439 | 428,326,284 | 22,212,845 | 430,581,829 | 2,255,545 |
| **Uses by Division Total** | **1,652,233,924** | **1,788,716,558** | **136,482,634** | **1,791,852,788** | **3,136,230** |

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Public Utilities Commission.

# PUBLIC WORKS

## MISSION

San Francisco Public Works (DPW) cares for and builds the City's assets for the people of San Francisco. For more information about this department's services, please visit **sfpublicworks.org**

## BUDGET ISSUES & DETAILS

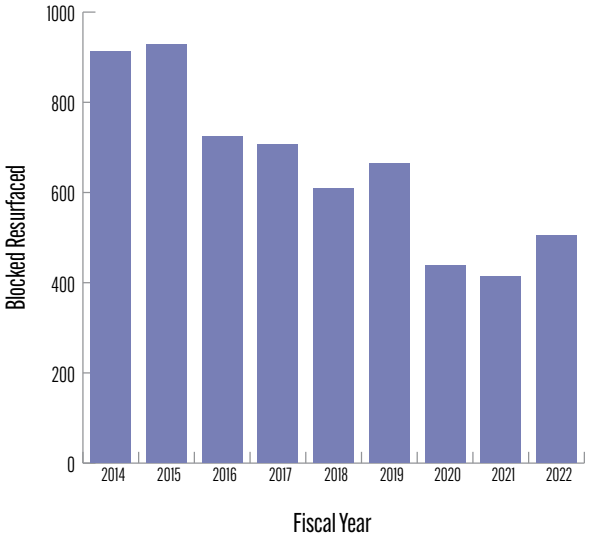
The proposed Fiscal Year (FY) 2023-24 budget of $452.9 million for the Department of Public Works (DPW) is $1.9 million, or 0.4 percent, higher than the FY 2022-23 budgets of DPW and the Department of Sanitation and Streets (SAS) combined. This is primarily due increased funding for street cleaning operations and other core services offset by administrative cost reductions from the recombination of DPW and SAS. The FY 2024-25 proposed budget of $407.6 million is $45.2 million, or 10.0 percent, lower than the FY 2023-24 proposed budget. This change is primarily due to reductions in capital project funding.

### Proposition B

In November 2022, 75 percent of San Francisco voters approved Proposition B, returning all components of the Department of Sanitation and Streets back within Public Works. This reversed the 2020 ballot measure (also labeled Proposition B) that created SAS by separating out DPW's Operations Division as a standalone department. The savings from reduced administrative costs will enable DPW to increase funding for more direct services, such as graffiti abatement, sidewalk steam cleaning, and street cleaning and repair, in coordination with the Department's engineering, architecture, building repair, and street tree care functions.

### Clean Streets and Graffiti Removal

The proposed budget includes increased funds for DPW's Operations Division to enhance street cleaning operations. This includes expanded deployment of cleaning crews to neighborhoods across the City to power wash sidewalks, remove litter and debris, and sweep gutters while the Department continues participation in daily joint operations with City departments in the Tenderloin. Along with fostering street and sidewalk cleanliness,




**ANNUAL BLOCKS RESURFACED.** *An annual average of 655 blocks per year have been resurfaced since FY 2014.*

Public Works will continue providing courtesy graffiti removal for storefronts and other private property in the City's diverse neighborhood commercial corridors. Launched in December 2022, this program relieves participating property owners and businesses of the financial burdens of removing tags from their buildings, and letting professional Public Works crews or City contractors wipe out graffiti. During its first three months, more than 400 property and business owners signed up for the program, with a turn-around time of less than a week for the reported tags to be removed.

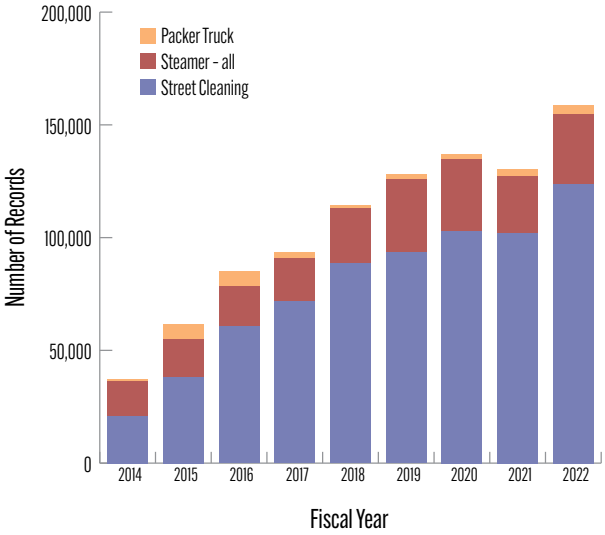
## Sidewalk Vending Permits and Enforcement

DPW's Bureau of Street-use and Mapping implemented the new Street Vending Permit program launched in September 2022, enabling legitimate street vendors to operate, while keeping streets and sidewalks accessible and free of hazards. Along with ensuring continued access to BART stations, Muni stops, shops, and restaurants, the program discourages the sale of stolen goods through enforcement by DPW inspectors. Since beginning the program, DPW has issued more than 120 low-cost or no-cost permits for vendors in the Mission, Downtown, Chinatown, the Haight, North Beach, and the Inner Richmond.

## Curb Ramps, Tree Planting and Street Resurfacing Programs

The Department's programs, including curb ramps, tree planting, and street resurfacing, have developed prioritization criteria that incorporate geographic equity to extend improvements to all of San Francisco's neighborhoods. The curb ramp program, in coordination with the Mayor's Office on Disability, prioritizes locations most requested by people with disabilities; the tree planting program focuses on areas where there is lower tree canopy cover; the street resurfacing program is prioritized based on a specific street's regionally tracked Pavement Condition Index score.

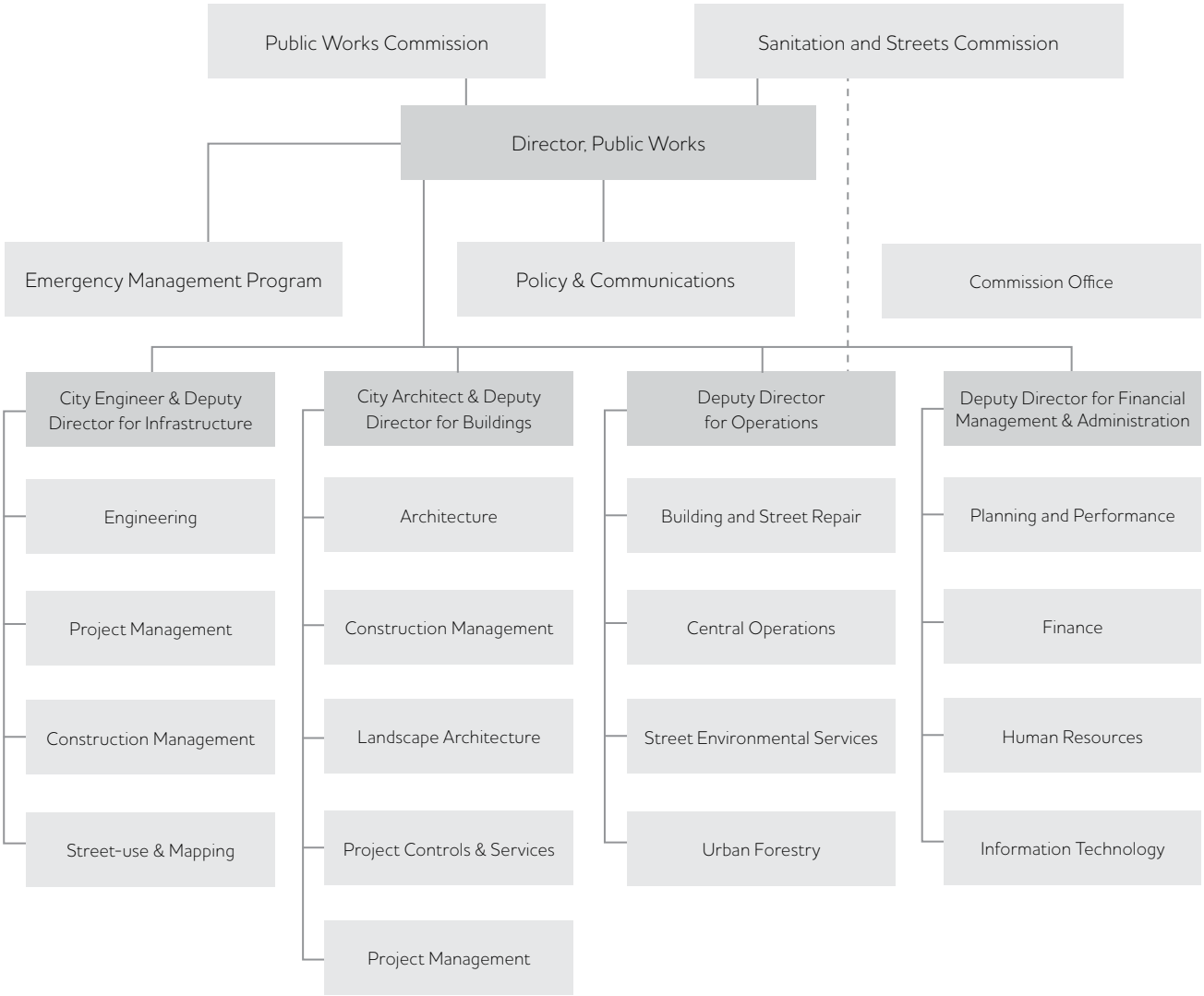
**ANNUAL STREET CLEANING SERVICE ORDER VOLUME BY PROBLEM DESCRIPTION.** *Service orders have increased by 328 percent since 2014. Note: Data does not include requests related to encampments.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Be the Best Place to Work | | | | | |
| Lost Workday Rate (due to injury or illness) for Public Works | 5.3 | 0.1 | 3.8 | 5.0 | 4.9 |
| Preventable motor vehicle accident rate per 100 vehicles in Public Works fleet | 5.2 | 0.1 | 4.9 | 4.9 | 4.5 |
| Drive Innovation & Exceptional Service | | | | | |
| Cost per block paved by BSSR | $39,299 | $47,552 | $46,905 | $52,307 | $57,538 |
| Map backlog as a percentage of all active maps | 8.0% | 20% | 10% | 12% | 10% |
| Percent of all approvals for property subdivisions and condominium conversions issued within 50 days | 92% | 91% | 90% | 90% | 90% |
| Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding $2 million | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Percentage change order cost to original contracts, due to errors and omissions in design, for projects not exceeding $2 million | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Percentage change order cost to original contracts, for projects exceeding $2 million | 0.6% | 0.2% | 5.2% | 0.2% | 0.2% |
| Percentage change order cost to original contracts, for projects not exceeding $2 million | 0.1% | 3.2% | 1.3% | 3.2% | 3.2% |
| Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the Architect-Engineer cost estimate | 49% | N/A | 80% | 80% | N/A |
| Percentage of decisions rendered on street use permit requests within established time frames | 93% | 90% | 95% | 95% | 95% |
| Percentage of graffiti requests abated within 48 hours (public property) | 28% | 95% | 95% | 95% | 95% |
| Percentage of graffiti requests on private property inspected within three days | N/A | 95% | 95% | 95% | 95% |
| Percentage of pothole service requests responded to within 72 hours | 92% | 90% | 90% | 90% | 90% |
| Percentage of projects for which contracts are awarded on first bid solicitation | 67% | N/A | 85% | 85% | N/A |
| Percentage of street cleaning requests abated within 48 hours | 82% | 95% | 95% | 95% | 95% |
| Percentage of street use complaints responded to within service level agreement time frames | 88% | 90% | 95% | 95% | 95% |
| Improve & Inspire Stewardship of Public Spaces | | | | | |
| Number of blocks of City streets paved or preserved | 504 | 500 | 500 | 500 | 500 |
| Number of curb miles mechanically swept | 163,902 | 76,284 | N/A | 160,000 | 170,000 |
| Number of pothole service orders received | 2,085 | 2,028 | 1,671 | 1,927 | 1,985 |
| Number of street trees planted | 1,321 | 1,447 | N/A | 2,900 | N/A |
| Pavement Condition Index (PCI) | 74 | 74 | N/A | N/A | N/A |
| Percentage of buildable locations with curb ramps in good condition | 74% | 74% | 72% | N/A | N/A |
| Volume of graffiti service orders received (private) | N/A | 13,671 | N/A | N/A | N/A |
| Volume of graffiti service orders received (public) | 34,172 | 33,327 | 38,280 | N/A | N/A |
| Volume of street cleaning requests | 178,482 | 171,932 | 180,023 | N/A | N/A |

# ORGANIZATIONAL STRUCTURE: PUBLIC WORKS



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 1,151.71 | 1,814.30 | 662.59 | 1,814.51 | 0.21 |
| Non-Operating Positions (CAP/Other) | (605.74) | (642.79) | (37.05) | (643.00) | (0.21) |
| **Net Operating Positions** | **545.97** | **1,171.51** | **625.54** | **1,171.51** | **0.00** |
| **Sources** | | | | | |
| Intergovernmental: State | 46,664,269 | 63,855,791 | 17,191,522 | 63,312,291 | (543,500) |
| Charges for Services | 18,498,147 | 29,749,413 | 11,251,266 | 31,040,091 | 1,290,678 |
| Licenses, Permits,& Franchises | 168,000 | 498,000 | 330,000 | 498,000 | |
| Other Revenues | | 508,002 | 508,002 | | (508,002) |
| Interest & Investment Income | 10,415 | 14,331,944 | 14,321,529 | 41,661 | (14,290,283) |
| Expenditure Recovery | 118,997,399 | 159,979,279 | 40,981,880 | 158,257,920 | (1,721,359) |
| IntraFund Transfers In | 623,907 | 1,702,399 | 1,078,492 | 2,300,588 | 598,189 |
| Transfers In | 557,555 | 2,297,682 | 1,740,127 | 2,366,612 | 68,930 |
| Other Financing Sources | 55,715,751 | 44,426,849 | (11,288,902) | | (44,426,849) |
| Beg Fund Balance - Budget Only | 13,150,763 | 17,058,975 | 3,908,212 | 18,011,646 | 952,671 |
| Transfer Adjustment-Source | (1,181,462) | (4,000,081) | (2,818,619) | (4,667,200) | (667,119) |
| General Fund | 32,047,718 | 122,447,429 | 90,399,711 | 136,463,105 | 14,015,676 |
| **Sources Total** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 81,048,977 | 154,420,870 | 73,371,893 | 159,784,266 | 5,363,396 |
| Mandatory Fringe Benefits | 34,528,037 | 63,137,501 | 28,609,464 | 65,057,279 | 1,919,778 |
| Non-Personnel Services | 16,370,559 | 24,238,124 | 7,867,565 | 28,487,609 | 4,249,485 |
| City Grant Program | 2,306,131 | 9,234,885 | 6,928,754 | 9,234,885 | |
| Capital Outlay | 93,258,734 | 107,655,544 | 14,396,810 | 68,507,465 | (39,148,079) |
| Debt Service | 8,940,000 | 10,477,000 | 1,537,000 | | (10,477,000) |
| Facilities Maintenance | | 1,040,738 | 1,040,738 | 567,775 | (472,963) |
| Intrafund Transfers Out | 623,907 | 1,702,399 | 1,078,492 | 2,300,588 | 598,189 |
| Materials & Supplies | 2,759,320 | 21,074,722 | 18,315,402 | 5,932,954 | (15,141,768) |
| Overhead and Allocations | 509,916 | 43 | (509,873) | 43 | |
| Programmatic Projects | 8,026,966 | 8,468,291 | 441,325 | 19,087,291 | 10,619,000 |
| Services Of Other Depts | 33,733,405 | 46,910,815 | 13,177,410 | 47,621,094 | 710,279 |
| Transfers Out | 3,004,852 | 5,396,207 | 2,391,355 | 5,465,137 | 68,930 |
| Unappropriated Rev-Designated | 1,323,120 | 3,098,624 | 1,775,504 | 245,528 | (2,853,096) |
| Transfer Adjustment - Uses | (1,181,462) | (4,000,081) | (2,818,619) | (4,667,200) | (667,119) |
| **Uses Total** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |
| **Uses - By Division Description** | | | | | |
| DPW Administration | 18,058,209 | (8,966,717) | (27,024,926) | (5,290,601) | 3,676,116 |
| DPW Buildings | 30,608,708 | 47,640,791 | 17,032,083 | 31,397,054 | (16,243,737) |
| DPW Infrastructure | 179,303,469 | 177,138,149 | (2,165,320) | 149,943,994 | (27,194,155) |
| DPW Operations | 56,850,643 | 236,630,870 | 179,780,227 | 231,153,188 | (5,477,682) |
| DPW Public Works Oversight | 431,433 | 412,589 | (18,844) | 421,079 | 8,490 |
| **Uses by Division Total** | **285,252,462** | **452,855,682** | **167,603,220** | **407,624,714** | **(45,230,968)** |

# RECREATION AND PARKS

## MISSION

The Recreation and Park Department (REC) strives to foster the well-being of San Francisco's diverse community by maintaining beautiful parks, preserving the environment, and providing enriching recreational activities. REC maintains more than 220 parks, playgrounds, and open spaces. These include Camp Mather, the Marina Yacht Harbor, six municipal golf courses, and other recreational facilities and urban forestry areas. For more information about this department's services, please visit **sfrecpark.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $256.5 million for the Recreation and Parks Department is $15.2 million, or 6.3 percent, higher than FY 2022-23 budget. This is primarily due to funding of new park rangers, increased capital investments, and an increase in salaries and benefits. The FY 2024-25 proposed budget of $261.2 million is $4.7 million, or 1.8 percent, higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

### New Park Rangers

The Mayor's proposed budget includes funding for an additional eight Park Rangers to staff the Park Ranger Unit. The Park Ranger Unit is responsible for providing law enforcement, safety, and environmental protection services in San Francisco's parks and open spaces, and will further the City's mission to provide safe and clean parks and open spaces for all San Franciscans. The additional funding expands capacity of the Park Ranger Unit to 101.2 positions in FY 2023-24 and to 103.5 in FY 2024-25, an increase of 17 percent from FY 2022-23 levels.

### Expanding Requity's Reach to Bolster Equity

The Requity program brings free, engaging, and culturally relevant recreation programming to youth under 18 living in shelters, foster care, public housing, or housing developments assisted by the City through the Mayor's Office of Housing & Community Development (MOHCD). REC seeks to expand Requity's reach in vulnerable communities and enhance programming. In this proposed budget, $123,594 of Requity funding will be used for the Bayview Safety Swim and Splash program, which is a program of the India Basin Waterfront Park Initiative, and $124,000 will be used to fund a Recreation Coordinator for Margaret Hayward Clubhouse. Another $40,000 will fund the expansion of Junior Warriors for an additional 40 teams to accommodate high demand.

### Staffing to Support the Delivery of the 2020 Health and Recovery Bond

The proposed budget adds four off-budget finance positions to support capital and planning's delivery of the 2020 Health and Recovery Bond.

This major initiative is an expansion of REC's roles and responsibilities in the accounting of large bond project work. Funded with bond revenue, these positions will lead capital project contract procurement and invoice processing work.

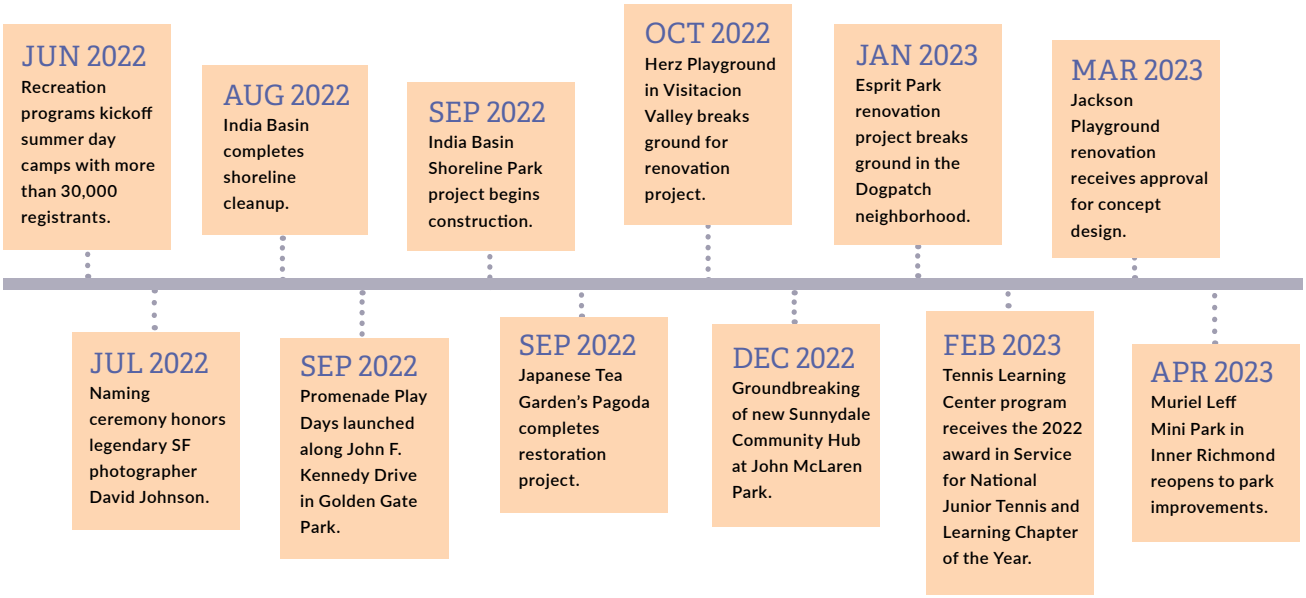
## Preparing for Mission Bay Parks

REC is preparing for a transfer of Mission Bay Parks from the Office of Community Investment and Infrastructure (OCII) on July 1, 2023. This proposed budget includes an additional 3.5 FTEs and funding for utilities and facilities maintenance.

## Equity Remains a Primary Focus of the Department

REC will continue providing critical equity programming, such as Requity, Peace Parks, the Tennis Learning Center (TLC), and discounted Camp Mather fees. Peace Parks promote community wellness and violence prevention in vulnerable communities. TLC provides tutoring, tennis instruction, and other support services for 100 underserved elementary students annually. REC also provides discounts for eligible residents at Camp Mather and engages inner-city youth through the Teen Outdoor Experience program.

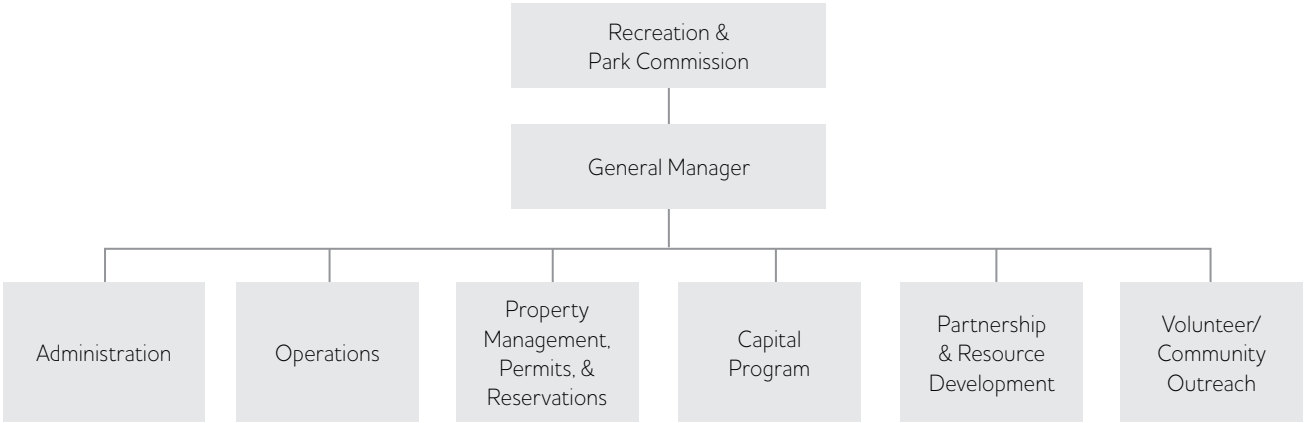
### RECREATION AND PARKS HIGHLIGHTS (FY 2022-23)



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Inspire Investment** | | | | | |
| Number of recreation and park volunteer hours | 68,767 | 75,000 | 125,000 | 80,000 | 85,000 |
| Rate of Engagement: number of digital media recipients | 102,400 | 115,000 | 108,000 | 125,000 | 127,500 |
| Rate of Engagement: number of social media followers | 73,200 | 78,000 | 75,000 | 82,000 | 85,000 |
| **Inspire Place** | | | | | |
| Annual work order completion rate | 84% | 70% | 75% | 75% | 75% |
| Citywide Average Park Score | 90% | 91% | 91% | 91% | 91% |
| Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas) | $20,609 | $22,641 | $21,500 | $22,700 | $22,800 |
| Park acres per 1,000 residents | 5.0 | 4.7 | 4.7 | 4.7 | 4.7 |
| Percentage of graffiti work orders completed within 48 hours | 89% | 35% | 75% | 75% | 75% |
| Percentage of San Franciscans who rate the condition of recreation center and clubhouse buildings as good or excellent (biennial City Survey) | N/A | 70% | 72% | 70% | 73% |
| Percentage of San Franciscans who rate the quality of the City's park landscaping and plantings as good or excellent (biennial City Survey) | N/A | 70% | 72% | 70% | 73% |
| Percentage of seismically updated recreation facilities | 74% | 74% | 74% | 74% | 74% |
| **Inspire Play** | | | | | |
| Number of recreation course registrations | 28,374 | 35,000 | 40,000 | 20,000 | 25,000 |
| Percentage of program registrants receiving scholarships | 23% | 33% | 15% | 15% | 15% |
| Percentage of recreation courses with 70% capacity of class size | 84% | 85% | 70% | 70% | 75% |
| Satisfaction rate among recreation program participants | 92% | 88% | 92% | 90% | 88% |
| **Inspire Stewardship** | | | | | |
| Percentage of diverted waste material | 40% | 41% | 45% | 41% | 41% |
| Percentage reduction in potable water use compared to SFPUC baseline | -66.0% | -40.0% | -20.0% | -20.0% | -20.0% |
| Tree replacement ratio | 6.0 | 0.5 | 2.0 | 2.0 | 2.0 |
| **Inspire Team** | | | | | |
| Percentage of facilities with high-speed internet connections | 74% | 79% | 78% | 84% | 87% |

# ORGANIZATIONAL STRUCTURE: RECREATION AND PARKS



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 972.42 | 1,019.53 | 47.10 | 1,029.41 | 9.88 |
| Non-Operating Positions (CAP/Other) | (25.16) | (30.62) | (5.46) | (32.00) | (1.38) |
| **Net Operating Positions** | **947.26** | **988.91** | **41.64** | **997.41** | **8.50** |
| **Sources** | | | | | |
| Property Taxes | 75,620,000 | 79,520,000 | 3,900,000 | 79,430,000 | (90,000) |
| Intergovernmental: Other | | 3,387,123 | 3,387,123 | 3,619,185 | 232,062 |
| Intergovernmental: State | 145,000 | 145,000 | | 145,000 | |
| Charges for Services | 40,772,659 | 45,076,257 | 4,303,598 | 46,588,700 | 1,512,443 |
| Fines, Forfeiture, & Penalties | | 4,500,000 | 4,500,000 | | (4,500,000) |
| Rents & Concessions | 17,530,095 | 19,590,095 | 2,060,000 | 19,695,248 | 105,153 |
| Other Revenues | 3,904,129 | 5,112,746 | 1,208,617 | 4,456,687 | (656,059) |
| Interest & Investment Income | 70,000 | | (70,000) | | |
| Expenditure Recovery | 4,020,146 | 4,120,169 | 100,023 | 4,142,872 | 22,703 |
| IntraFund Transfers In | 10,428,413 | 8,160,836 | (2,267,577) | 10,998,881 | 2,838,045 |
| Transfers In | 21,382,319 | 24,069,033 | 2,686,714 | 23,963,219 | (105,814) |
| Other Financing Sources | 900,000 | | (900,000) | | |
| Beg Fund Balance - Budget Only | 10,136,079 | 6,505,711 | (3,630,368) | 11,248,190 | 4,742,479 |
| Transfer Adjustment-Source | (31,082,335) | (32,229,869) | (1,147,534) | (34,962,100) | (2,732,231) |
| General Fund | 87,480,489 | 88,541,356 | 1,060,867 | 91,837,899 | 3,296,543 |
| **Sources Total** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 94,804,991 | 102,116,870 | 7,311,879 | 106,396,230 | 4,279,360 |
| Mandatory Fringe Benefits | 41,299,564 | 41,947,374 | 647,810 | 43,485,450 | 1,538,076 |
| Non-Personnel Services | 25,745,178 | 26,039,466 | 294,288 | 26,062,860 | 23,394 |
| City Grant Program | 1,914,838 | 2,263,831 | 348,993 | 2,359,859 | 96,028 |
| Capital Outlay | 27,892,781 | 32,701,455 | 4,808,674 | 29,454,066 | (3,247,389) |
| Carry-Forward Budgets Only | | (100,000) | (100,000) | | 100,000 |
| Debt Service | 1,880,686 | 1,458,020 | (422,666) | 1,458,020 | |
| Facilities Maintenance | 2,003,000 | 2,153,000 | 150,000 | 2,153,000 | |
| Intrafund Transfers Out | 10,428,413 | 8,160,836 | (2,267,577) | 10,998,881 | 2,838,045 |
| Materials & Supplies | 6,184,507 | 6,355,446 | 170,939 | 6,347,946 | (7,500) |
| Overhead and Allocations | (1,525,680) | (1,848,795) | (323,115) | (1,968,440) | (119,645) |
| Programmatic Projects | 8,240,916 | 8,086,397 | (154,519) | 7,934,356 | (152,041) |
| Services Of Other Depts | 32,866,213 | 35,325,393 | 2,459,180 | 37,480,434 | 2,155,041 |
| Transfers Out | 20,653,922 | 24,069,033 | 3,415,111 | 23,963,219 | (105,814) |
| Transfer Adjustment - Uses | (31,082,335) | (32,229,869) | (1,147,534) | (34,962,100) | (2,732,231) |
| **Uses Total** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |
| **Uses - By Division Description** | | | | | |
| REC Admin Services | (3,910,255) | (3,406,146) | 504,109 | (3,476,768) | (70,622) |
| REC Capital Division | 24,929,650 | 24,882,728 | (46,922) | 21,960,656 | (2,922,072) |
| REC Operations | 216,287,599 | 231,021,875 | 14,734,276 | 238,679,893 | 7,658,018 |
| REC Zoo | 4,000,000 | 4,000,000 | | 4,000,000 | |
| **Uses by Division Total** | **241,306,994** | **256,498,457** | **15,191,463** | **261,163,781** | **4,665,324** |

# RENT ARBITRATION BOARD

## MISSION

The Rent Arbitration Board's (RNT) mission is to protect tenants from excessive rent increases and unjust evictions, while assuring landlords fair and adequate rents; to provide fair and even-handed treatment for both tenants and landlords through efficient and consistent administration of the rent law; to promote the preservation of sound, affordable housing; and to maintain the ethnic and cultural diversity that is unique to San Francisco. For more information about this department's services, please visit **sf.gov/departments/rent-board**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $17.7 million for the Rent Arbitration Board is $1.4 million, or 8.8 percent, higher than FY 2022-23 budget. This is due to one-time costs from office space updates and increased benefits costs. The FY 2024-25 proposed budget of $14.7 million is $3.0 million, or 16.8 percent lower than the FY 2023-24 proposed budget. This change is primarily due to the one-time costs from the prior year and changes in salaries and benefits.

### Citywide Residential Housing Inventory

Recent legislation requires owners of approximately 291,000 residential housing units to report to the Rent Board certain information regarding each unit's occupancies and vacancies. This information is now maintained in a Housing Inventory of all units in the City, and licenses are issued to owners so they may impose annual and/or banked rent increases. To manage this responsibility, RNT has created an Inventory and Fee Unit and collaborates with the SF311 Customer Service Center to serve residents' needs more quickly.

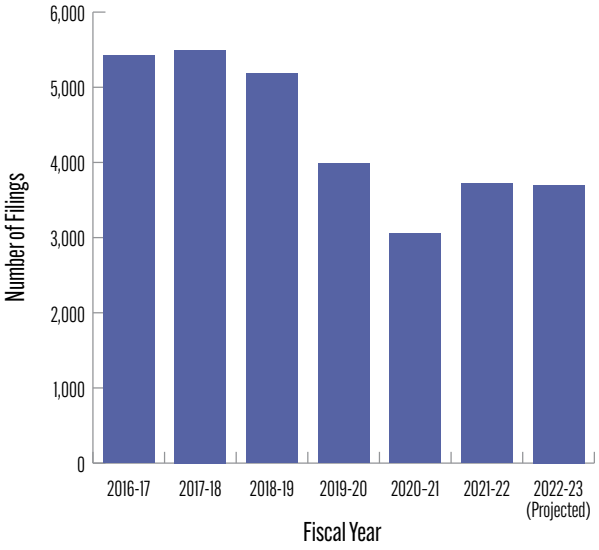
### Expansion of Equity in Services and Programming

As part of its ongoing commitment to racial equity, the Board continues to implement and regularly evaluate its comprehensive Racial Equity Action Plan initiatives. RNT is committed to an equitable and inclusive workplace and is hiring an analyst to coordinate its racial equity work. The Board will improve core service delivery by having broader race representation among its employees and actively working to ensure staff have the tools and resources to be effective. The Board continues to focus an equity lens on Housing Inventory implementation to collect concrete data to better inform the local housing landscape and to provide targeted Inventory and Fee-related outreach to small property owners in Chinese, Spanish, and Filipino. RNT is growing its Public Information Unit and reevaluating its core service priorities, grounding racial equity and shifting from its traditional model of services to landlords or tenants in the aggregate, which can hide problems and trends in vulnerable populations.

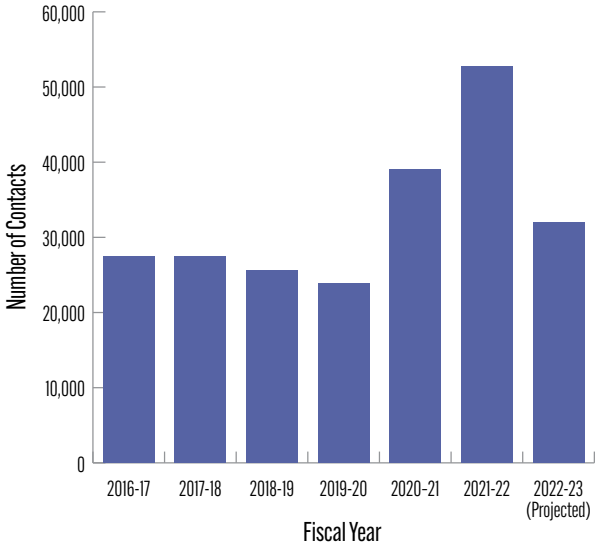
## Modernization and Improved Data Sharing

RNT is undertaking a business process workflow modernization project to provide more efficient services to the public. During the COVID-19 pandemic, RNT implemented a new call center, and began accepting filings by email, conducting remote hearings, and using a contactless online platform for the public to make fee payments and request 55,000 fee exemptions. The Board continues to streamline and standardize its data-sharing practices with other City departments and increase its effectiveness by providing timely data and documents, which helps expedite permitting and decision-making processes.

**TOTAL FILINGS.** *The Rent Board accepts petitions from renters and landlords seeking arbitration of disputes, reporting issues with housing conditions, or otherwise seeking assistance with conflicts relating to the Rent Ordinance.*



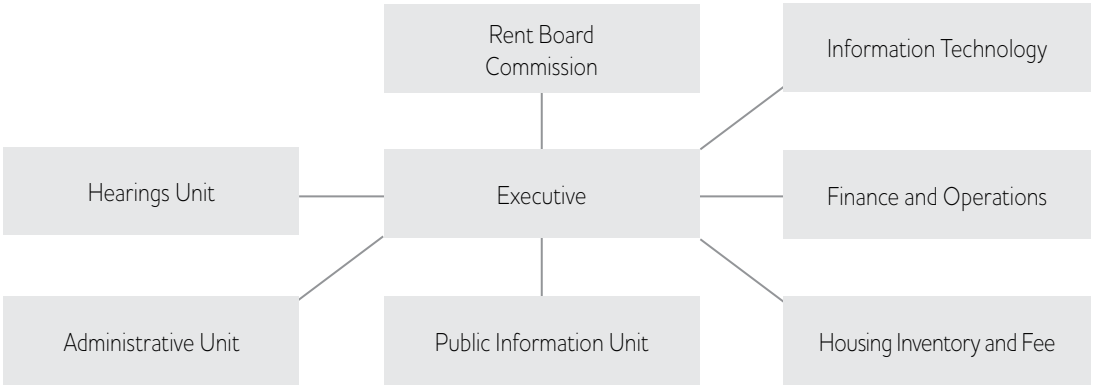

**PHONE COUNSELING CONTACTS.** *Phone counseling interactions on all matters, including petition filing, evictions, fee, and housing inventory.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Increase collaboration with other City agencies | | | | | |
| Number of Days to respond to no-fault eviction reports provided to the Planning Department | 1.0 | 14 | 14 | 14 | 14 |
| Population Measure | | | | | |
| Number of rent-controlled housing units | 222,573 | N/A | N/A | N/A | N/A |
| Process tenant and landlord petitions efficiently | | | | | |
| Average number of days for Administrative Law Judges to submit decisions for review | 30 | 28 | 28 | 28 | 28 |
| Average number of days needed to process allegations of wrongful evictions | 3.9 | 4.0 | 2.0 | 2.0 | 2.0 |
| Provide effective information to tenants and landlords | | | | | |
| Average number of days to post a summary of amendments to the Rent Ordinance and Rules and Regulations on the website | 0.0 | 7.0 | 5.0 | 5.0 | 5.0 |
| Support limited English proficient communities | | | | | |
| Number of discrete documents in languages other than English | 732 | 700 | 700 | 705 | 710 |
| Number of locations where translated documents are available | 961 | 905 | 915 | 920 | 925 |

# ORGANIZATIONAL STRUCTURE: RENT ARBITRATION BOARD



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 49.81 | 49.88 | 0.08 | 49.88 | (0.01) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **49.81** | **49.88** | **0.08** | **49.88** | **(0.01)** |
| **Sources** | | | | | |
| Charges for Services | 11,994,494 | 12,950,258 | 955,764 | 12,950,681 | 423 |
| Transfers In | 1,000,000 | | (1,000,000) | | |
| Beg Fund Balance - Budget Only | 4,299,789 | 4,774,965 | 475,176 | 1,790,182 | (2,984,783) |
| Transfer Adjustment-Source | (1,000,000) | | 1,000,000 | | |
| General Fund | | () | | () | |
| **Sources Total** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 7,500,161 | 7,747,722 | 247,561 | 7,984,036 | 236,314 |
| Mandatory Fringe Benefits | 3,049,162 | 2,965,934 | (83,228) | 3,042,750 | 76,816 |
| Non-Personnel Services | 3,109,558 | 4,087,558 | 978,000 | 1,287,558 | (2,800,000) |
| Materials & Supplies | 127,749 | 40,250 | (87,499) | 40,250 | |
| Overhead and Allocations | 27,591 | 334,171 | 306,580 | 334,171 | |
| Services Of Other Depts | 2,480,062 | 2,549,588 | 69,526 | 2,052,098 | (497,490) |
| Transfers Out | 1,000,000 | | (1,000,000) | | |
| Transfer Adjustment - Uses | (1,000,000) | | 1,000,000 | | |
| **Uses Total** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |
| **Uses - By Division Description** | | | | | |
| RNT Rent Arbitration Board | 16,294,283 | 17,725,223 | 1,430,940 | 14,740,863 | (2,984,360) |
| **Uses by Division Total** | **16,294,283** | **17,725,223** | **1,430,940** | **14,740,863** | **(2,984,360)** |

# RETIREMENT SYSTEM

## MISSION

The Retirement System (RET) works to secure, protect, and prudently invest the City's pension trust accounts, administer mandated benefit programs, and provide promised benefits. For more information about this department's services, please visit **mysfers.org**

## BUDGET ISSUES & DETAILS

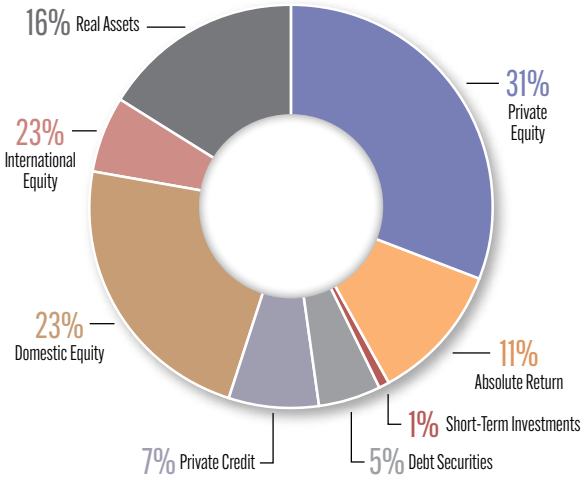
The proposed Fiscal Year (FY) 2023-24 budget of $51.5 million for the San Francisco's Employee Retirement System is $8.4 million, or 19.5 percent, higher than the FY 2022-23 budget. The increase is primarily due to the costs of new positions added. The FY 2024-25 proposed budget of $54.1 million is $2.6 million, or 5.1 percent, higher than the FY 2023-24 budget. The increase is also due to changes to salaries and benefits.

The entirety of the Department's budget is funded from the San Francisco Employee's Retirement System (SFERS) Trust, the Retiree Health Care Trust (RHCTF), or through reimbursements from the San Francisco Deferred Compensation Plan (SFDCP) recordkeeper.

### Prudently Invest the SFERS Trust

In its most recent February 2023 Actuarial Valuation Report, SFERS is 98 percent funded based on the market value of the assets as of July 1, 2022. As one of its key on-going strategic initiatives, SFERS will continue to prudently invest the SFERS Trust assets to maintain full funding of the City's pension liabilities.

**INVESTMENT ALLOCATION AS OF JUNE 30, 2022 - FAIR VALUE.**
*SFERS has diverse investment allocations to secure and protect Trust assets and deliver promised benefits.*



## Educate Employees about Retirement Planning

The Retirement System has a long-standing goal to provide City employees with the tools and resources needed to ensure financial wellness and retirement readiness at the end of their City employment. In recent years, the Retirement System has partnered with the City's Deferred Compensation Plan to provide a more coordinated approach to employee outreach on the importance of taking advantage of retirement and savings programs offered by the City.

## Enhance Member Experience

SFERS will be adding 18 new positions funded by the SFERS Trust in the next two Fiscal Years to provide quality benefits administration services and deliver benefits on time and accurately. In addition, SFERS continues to upgrade its member services platforms to enhance the member experience and offer 24/7 self-service. As part of this initiative, the Department is also updating its website and adding online educational videos.

## Operational Risk Management and Quality Assurance

The Department is building a comprehensive operational risk management program to measure and report on operational risk issues related to calculating and paying out more than $1.7 billion in retirement benefits each year. The systematic review and audit of business processes used in calculating and paying benefits ensures the integrity and financial soundness of the SFERS pension trust.

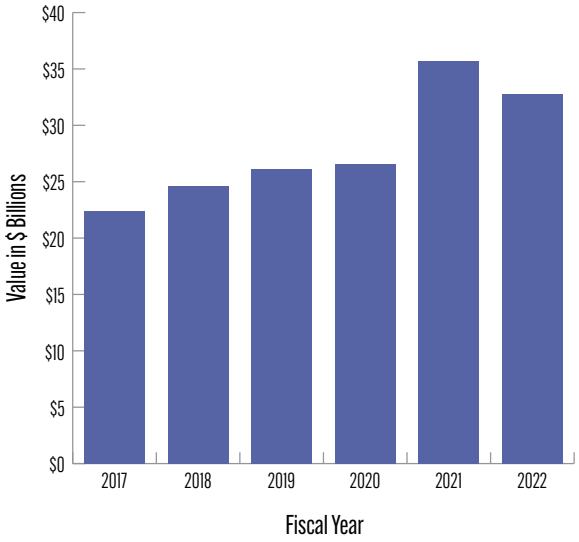
## Support a Qualified and Diverse Workforce

SFERS' Racial Equity Plan involves removing barriers to successful recruitment and retention of qualified department staff with diverse educational and life experience throughout the department. To develop and support a qualified and diverse workforce, SFERS is building out an internship program in both the Retirement Services Division and the Investment Division.

## Build Career Pathways

The Department has had a long-standing challenge of recruiting and retaining staff, particularly in its retirement services division, which has been exacerbated by the COVID-19 pandemic. The Department is proposing a strategic restructuring of certain retirement operations and business services positions to remove recruitment and retention barriers and more closely align the required skills and experience for these positions to the long-term needs of the Department.

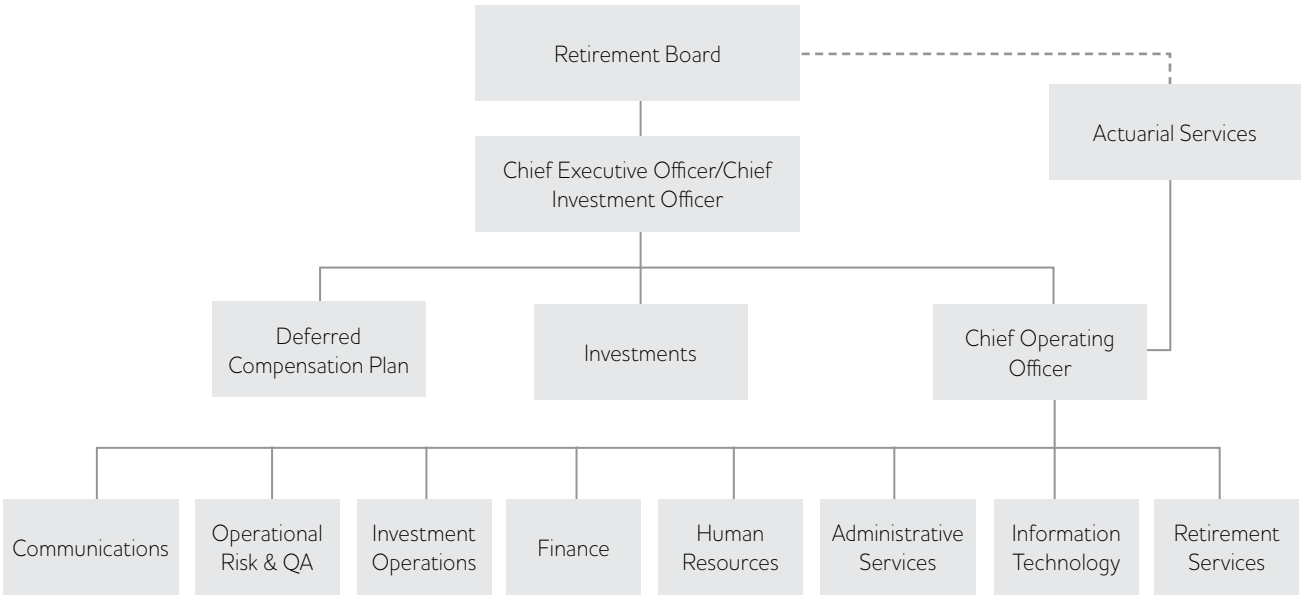
**PLAN NET POSITION AS OF JUNE 30, 2022 ($ BILLIONS).**
*SFERS is 98 percent funded based on the market value of the assets.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Educate Employees About Retirement Readiness** | | | | | |
| Percentage of eligible City employees who participate in the Deferred Compensation Plan | 57% | 59% | 50% | 50% | 50% |
| Total number of visits to main website (mysfers.org) | 1,612,026 | 1,600,000 | 1,800,000 | 2,000,000 | 2,200,000 |
| **Prudently Invest the Trust Assets** | | | | | |
| Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of $1 billion, using 5-year average return (1 equals yes) | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |

# ORGANIZATIONAL STRUCTURE: RETIREMENT SYSTEM



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 123.85 | 154.22 | 30.37 | 163.62 | 9.40 |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **123.85** | **154.22** | **30.37** | **163.62** | **9.40** |
| **Sources** | | | | | |
| Charges for Services | 1,113,309 | 1,931,150 | 817,841 | 2,020,658 | 89,508 |
| Contributions Ret/HSS/HlthCare | 40,988,635 | 49,037,353 | 8,048,718 | 51,573,262 | 2,535,909 |
| Interest & Investment Income | 401,000 | 401,000 | | 401,000 | |
| Expenditure Recovery | 110,000 | 110,000 | | 110,000 | |
| General Fund | 483,917 | | (483,917) | | |
| **Sources Total** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 22,266,948 | 28,035,243 | 5,768,295 | 29,947,972 | 1,912,729 |
| Mandatory Fringe Benefits | 7,799,301 | 9,480,837 | 1,681,536 | 10,143,238 | 662,401 |
| Non-Personnel Services | 5,265,507 | 5,436,665 | 171,158 | 5,363,665 | (73,000) |
| Capital Outlay | 10,173 | 37,049 | 26,876 | | (37,049) |
| Materials & Supplies | 255,000 | 265,000 | 10,000 | 265,000 | |
| Overhead and Allocations | 40,243 | 547,081 | 506,838 | 547,081 | |
| Programmatic Projects | | 50,000 | 50,000 | 50,000 | |
| Services Of Other Depts | 7,131,576 | 7,627,628 | 496,052 | 7,787,964 | 160,336 |
| Unappropriated Rev-Designated | 328,113 | | (328,113) | | |
| **Uses Total** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |
| **Uses - By Division Description** | | | | | |
| RET Administration | 13,857,298 | 15,027,789 | 1,170,491 | 15,294,891 | 267,102 |
| RET Health Care Trust | 1,633,350 | 1,688,430 | 55,080 | 1,688,430 | |
| RET Investment | 11,089,170 | 13,233,004 | 2,143,834 | 13,581,717 | 348,713 |
| RET Retirement Services | 14,918,817 | 19,598,130 | 4,679,313 | 21,518,224 | 1,920,094 |
| RET SF Deferred Comp Program | 1,598,226 | 1,932,150 | 333,924 | 2,021,658 | 89,508 |
| **Uses by Division Total** | **43,096,861** | **51,479,503** | **8,382,642** | **54,104,920** | **2,625,417** |

# SHERIFF ACCOUNTABILITY

## MISSION

The Sheriff's Department of Accountability (SDA), Office of Inspector General (OIG) is committed to providing the City and County of San Francisco with professional, fair, and impartial oversight of the San Francisco Sheriff's Office (SFSO) consistent with community values and concerns, through thorough investigations, comprehensive policy reviews and recommendations, and performance audits to ensure compliance with applicable laws and policies.

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $2.3 million for the Sheriff's Department of Accountability is $0.2 million, or 9.9 percent, lower than FY 2022-23 budget. This is primarily due to anticipated vacancies in the department as it becomes operational. The FY 2024-25 proposed budget of $2.2 million is $0.02 million, or 0.8 percent lower than the FY 2023-24 proposed budget due to slight changes in salaries and benefits.

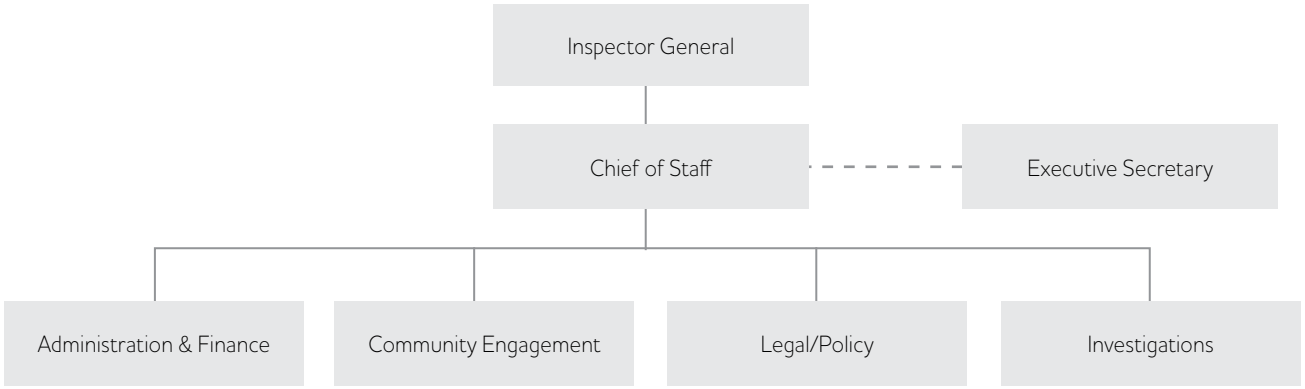
### Creating the Sheriff's Department of Accountability

In November 2020, voters passed Proposition D, a charter amendment that created the Sheriff's Department Oversight Board. (SDOB). In addition, the Sheriff's Department of Accountability (SDA) was created under SDOB to review and investigate complaints. After conducting and finalizing investigations SDA makes final recommendations for disciplinary action. The department is currently in the process of becoming operational and has very minimal staff. The Sheriff's Department Oversight Board (SDOB), which, aims to appoint a department head, referred to as the Inspector General, in Fiscal Year (FY) 2023-24. The proposed budget for FY 2022-23 and FY 2023-24 includes all required costs that are outlined in Proposition D. Once the Department is operationalized, the Inspector General will determine any additional budget changes required to meet the needs of the community.

The Board is actively engaged in identifying candidates and expects to hire for the position before the end of the 2023 calendar year. Once a candidate is chosen, the department head will lead in the hiring of other key roles within the Department to begin investigations.

The Inspector General will set performance measures when appointed. Since 2019, the Department of Police Accountability (DPA) has performed all independent oversight investigative functions for the San Francisco Sheriff's Office (SFSO). The DPA provides this service for certain types of serious misconduct allegations pursuant to an agreement with the SFSO under different parameters than those specified by the SDA charter.

# ORGANIZATIONAL STRUCTURE: SHERIFF ACCOUNTABILITY



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 10.20 | 6.87 | (3.33) | 6.33 | (0.54) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **10.20** | **6.87** | **(3.33)** | **6.33** | **(0.54)** |
| **Sources** | | | | | |
| Expenditure Recovery | 40,000 | 40,000 | | 40,000 | |
| General Fund | 2,471,812 | 2,224,088 | (247,724) | 2,207,052 | (17,036) |
| **Sources Total** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 1,463,763 | 1,089,917 | (373,846) | 1,082,070 | (7,847) |
| Mandatory Fringe Benefits | 542,130 | 360,701 | (181,429) | 349,079 | (11,622) |
| Non-Personnel Services | 329,979 | 377,162 | 47,183 | 377,162 | |
| Materials & Supplies | 4,821 | 4,821 | | 4,821 | |
| Services Of Other Depts | 171,119 | 431,487 | 260,368 | 433,920 | 2,433 |
| **Uses Total** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |
| **Uses - By Division Description** | | | | | |
| SDA Inspector General | 2,060,179 | 1,807,137 | (253,042) | 1,780,500 | (26,637) |
| SDA Sheriff Oversight | 451,633 | 456,951 | 5,318 | 466,552 | 9,601 |
| **Uses by Division Total** | **2,511,812** | **2,264,088** | **(247,724)** | **2,247,052** | **(17,036)** |

# SHERIFF

## MISSION

The San Francisco Sheriff's Office (The Office) provides for the safe, secure, and constitutional detention of persons arrested or under a court order; operates county jail facilities, including educational, vocational, and transitional programs; operates alternative sentencing for in-custody and out-of-custody community programs; provides law enforcement services for a number of City and County facilities and the surrounding area; provides bailiffs to ensure the security of all juvenile, adult civil and criminal courts; and executes criminal and civil warrants and court orders. For more information about this department's services, please visit **sfsheriff.com**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $291.7 million for the Sheriff's Office (SHF) is $7.5 million, or 2.5 percent, lower than FY 2022-23 budget. This is primarily due to salary reductions from position vacancies and a decrease in overtime. The FY 2024-25 proposed budget of $293.7 million is $2.0 million, or 0.7 percent higher than the FY 2023-24 proposed budget. This change is primarily due to increases in interdepartmental services and salaries and benefits.

### Meeting Existing Staffing Needs

The Sheriff's Office has ongoing staffing challenges, resulting in a demand for overtime to meet mandated minimum staffing requirements and maintain safety and the provision of programming. The proposed budget includes funding to meet the overtime needs of the Sheriff's Office in FY 2023-24. As the Office improves its regular staffing levels, the need for overtime spending will decrease.

The Office of the Sheriff is aggressively and actively recruiting to fill the numerous vacancies in its deputy sheriff positions as well as its professional staff.

### Community Programs

The Office of the Sheriff is increasing its law enforcement presence in the community, expanding the field officer training program, and increasing staff in the warrant services unit, which searches for, arrests, and returns persons with criminal warrants to secure detention. The Office continues to support victims of crime by funding the Survivor Restoration Program and assisting mothers with minor children by providing housing and services at Cameo House.

The Office is revitalizing its in-custody therapeutic communities, including the Roads to Recovery and SISTERs programs following the pandemic.

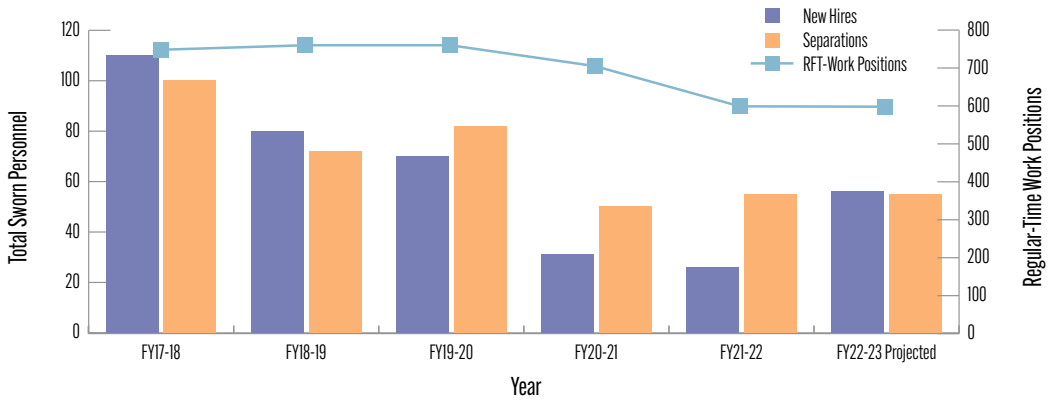
The Office is dedicated to building community by providing a robust visiting program including video visits, in-person visits, and parent-child contact visits. The department intends to improve the physical environment for the visiting family members and children as some of these programs are decades old.

Recruitment and community outreach are vital in advancing public safety and public trust. However, the Office struggles with the representation of women in law enforcement. This has led to its participation in the 30X30 initiative, a nationwide campaign advancing the representation of women in law enforcement with a goal of 30 percent women by 2030.

## Improving Organizational Accountability and Modernizing Technology

Digital devices, cloud-based software, and data-driven tools are changing the landscape of law enforcement. By utilizing technology to improve performance, the Office can operate more efficiently.

The Mayor's proposed budget continues to support the replacement of the current jail management case system. The new system improves City and County operations, while minimizing legal and security risks and improves cross-agency data sharing, which improves public safety.

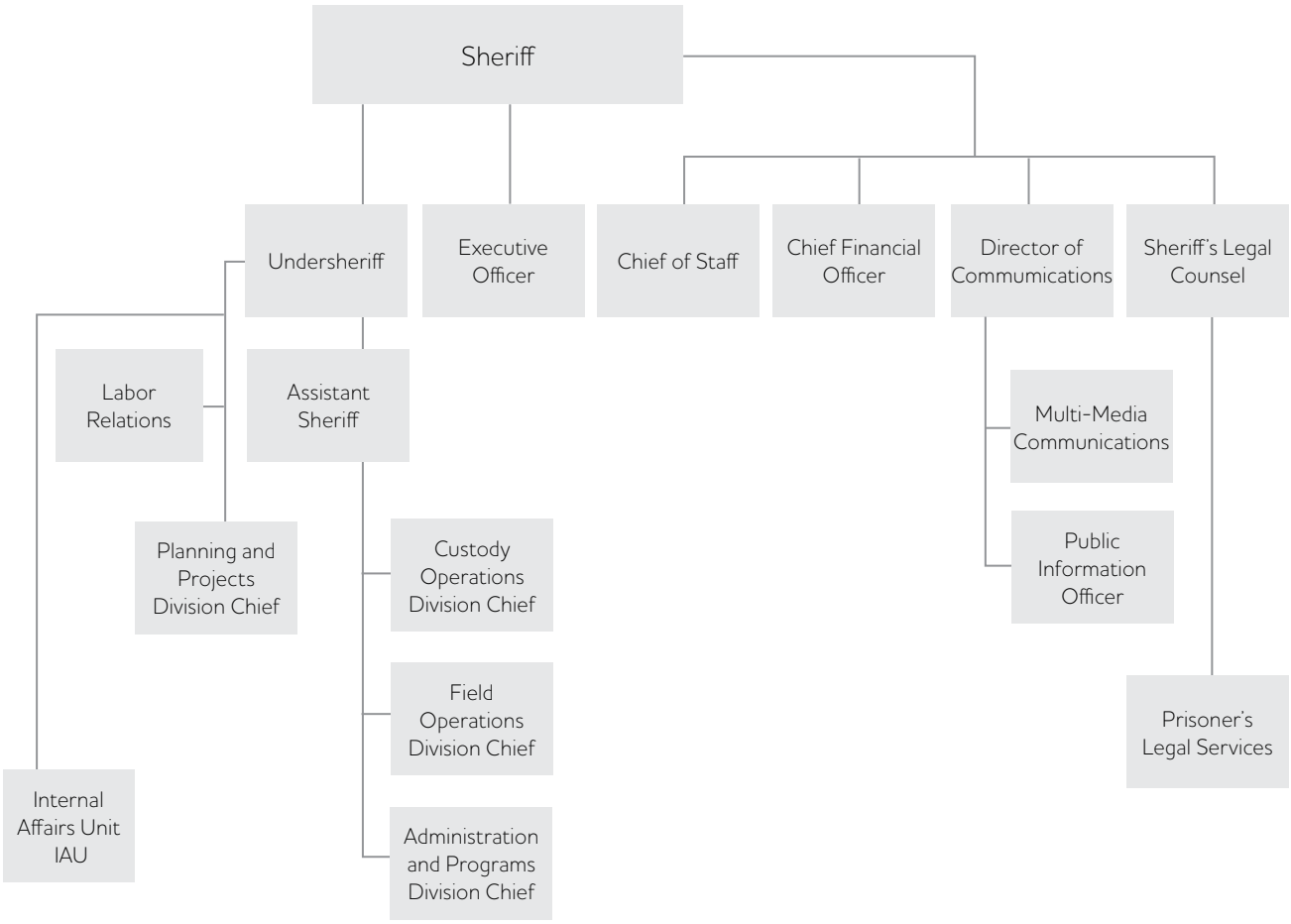



**STAFFING PROGRESS.** *Sworn staffing level projections suggest that hiring of new employees will keep pace with the number of separations within the department.*

# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Execute and enforce criminal and civil warrants, civil process, orders issued by the Courts, Board of Supervisors, or orders issued by any legally authorized department or commission. | | | | | |
| Number of civil emergency protective/restraining orders served | 1,139 | N/A | 1,350 | 1,350 | N/A |
| Number of firearms seized pursuant to civil protective orders | 11 | N/A | 10 | 7.0 | N/A |
| Maintain a culturally-diverse force of well-trained, professional Deputy Sheriffs who are dedicated to public service, the enforcement of law, and the protection of the lives and property of all people in San Francisco. | | | | | |
| Percent of sworn staff who completed 24-hour Crisis Intervention Training | 4.0% | N/A | 75% | 75% | 75% |
| Percentage-point difference between the percent of non-male SFSO deputized staff and of the non-male population of City and County of San Francisco (2010 Census) | 36 | N/A | 0.3 | 0.4 | 0.5 |
| Percentage-point difference between the percent of non-white SFSO deputized staff and of the non-white population of City and County of San Francisco (2010 Census) | 29 | N/A | 0.1 | 0.1 | 0.2 |
| Maintain and operate a safe and secure jail system while providing effective programs, education, and treatment. | | | | | |
| Average daily population (ADP) in custody in SF County jails | 797 | N/A | 1,100 | 800 | N/A |
| Average length of stay in jail (days) | 73 | N/A | 53 | 15 | N/A |
| Number of unique individuals booked into the county jail | 8,068 | N/A | 13,500 | 8,000 | N/A |
| Percent of unique individuals booked for the first time in San Francisco of total unique individuals booked | 26% | N/A | 25% | 30% | N/A |
| Maintain effective alternatives to incarceration for individuals who are eligible through sentencing and pretrial assignment by the courts to remain out of custody. | | | | | |
| Number of people released by the Courts to the Pre-Trial Diversion Program pre-arraignment | 837 | N/A | 200 | 450 | 775 |
| Number of people sentenced to county jail who served their sentence out of custody (in an alternative to incarceration) | 33 | N/A | 1,200 | 200 | 10 |
| Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Electronic Monitoring Program | 17% | N/A | 5.0% | 10% | 15% |
| Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Residential Treatment Program | 0.0% | N/A | 5.0% | 10% | 5.0% |
| Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Work Alternative Program | 2.0% | N/A | 5.0% | 10% | 3.0% |
| Provide effective and efficient support services for the Criminal and Civil Courts of San Francisco, including building security, prisoner transport and courtroom oversight. | | | | | |
| Number of in-custody criminal court appearances at the Hall of Justice Courthouse | 32,751 | N/A | 26,000 | 32,000 | 37,300 |
| Provide Peace Officer Patrol Services to enhance public safety and crime prevention with responsive public service, community engagement, accountability, transparency and organizational excellence. | | | | | |
| Number of deputy hours spent guarding an individual at DPH hospitals (civil) | 0.0 | N/A | 9,000 | 50 | 400 |
| Number of deputy hours spent guarding an individual at DPH hospitals (criminal) | 148 | N/A | 375 | 75 | 450 |
| Number of public safety standby requests by staff at ZSFG | 2,207 | N/A | 2,600 | 1,500 | 1,400 |

# ORGANIZATIONAL STRUCTURE: SHERIFF



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 1,002.89 | 996.57 | (6.31) | 1,000.15 | 3.58 |
| Non-Operating Positions (CAP/Other) | (1.00) | (1.00) | | (1.00) | |
| **Net Operating Positions** | **1,001.89** | **995.57** | **(6.31)** | **999.15** | **3.58** |
| **Sources** | | | | | |
| Intergovernmental: State | 39,113,886 | 36,019,808 | (3,094,078) | 34,536,590 | (1,483,218) |
| Charges for Services | 1,089,965 | 529,965 | (560,000) | 529,965 | |
| Fines, Forfeiture, & Penalties | 193,610 | 193,610 | | 193,610 | |
| Expenditure Recovery | 34,391,372 | 33,032,950 | (1,358,422) | 33,548,806 | 515,856 |
| Other Financing Sources | 4,825,000 | (1,407,000) | (6,232,000) | | 1,407,000 |
| Beg Fund Balance - Budget Only | 33,685 | | (33,685) | | |
| General Fund | 219,538,788 | 223,306,005 | 3,767,217 | 224,852,451 | 1,546,446 |
| **Sources Total** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 166,388,332 | 157,248,281 | (9,140,051) | 161,178,684 | 3,930,403 |
| Mandatory Fringe Benefits | 73,215,514 | 73,230,517 | 15,003 | 73,153,955 | (76,562) |
| Non-Personnel Services | 14,908,426 | 15,781,823 | 873,397 | 15,206,273 | (575,550) |
| City Grant Program | 11,407,282 | 12,198,047 | 790,765 | 11,867,047 | (331,000) |
| Capital Outlay | 6,205,435 | 756,457 | (5,448,978) | 794,280 | 37,823 |
| Materials & Supplies | 6,608,742 | 7,564,112 | 955,370 | 6,215,932 | (1,348,180) |
| Programmatic Projects | 1,335,933 | 1,890,235 | 554,302 | 1,895,251 | 5,016 |
| Services Of Other Depts | 19,116,642 | 23,005,866 | 3,889,224 | 23,350,000 | 344,134 |
| **Uses Total** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |
| **Uses - By Division Description** | | | | | |
| SHF Administration | 60,284,357 | 67,320,119 | 7,035,762 | 66,272,309 | (1,047,810) |
| SHF Custody | 148,284,027 | 138,940,473 | (9,343,554) | 141,022,526 | 2,082,053 |
| SHF Field | 74,501,769 | 74,432,606 | (69,163) | 75,277,075 | 844,469 |
| SHF Planning | 16,116,153 | 10,982,140 | (5,134,013) | 11,089,512 | 107,372 |
| **Uses by Division Total** | **299,186,306** | **291,675,338** | **(7,510,968)** | **293,661,422** | **1,986,084** |

# STATUS OF WOMEN

## MISSION

Tasked with helping to transform San Francisco into a fully gender equitable City, the San Francisco Department on the Status of Women advances the equitable treatment and furtherment of women and girls across social, economic, and political indexes through policies, programs, and legislation, both within City and County government and in the private sector. For more information about this department's services, please visit **dosw.org**

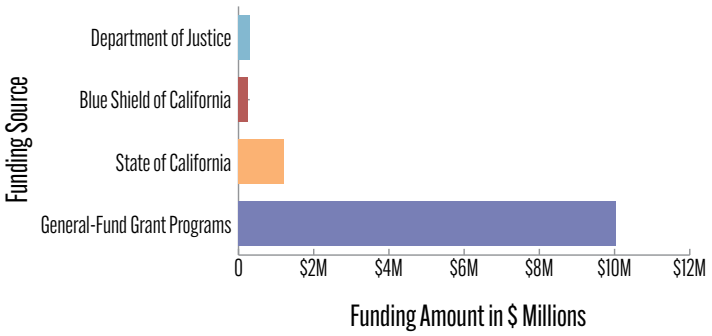
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $12.8 million for the Department on the Status of Women (WOM) is $2.1 million, or 13.9 percent lower, than the FY 2022-23 budget. This is primarily driven by savings in non-personnel and grant budgets, while leveraging existing staff and grant resources. The FY 2024-25 proposed budget of $12.5 million is approximately $0.4 million, or 2.9 percent, lower than the FY 2023-24 proposed budget due to non-personnel and grant savings. The budget continues programming in the areas of health and safety, economic security, civic engagement and political empowerment, antihuman trafficking, and gender-based violence.

### Accountability and Equity in Services and Spending

With a focus on its four core service areas of Ending Gender-Based Violence, Health and Safety, Economic Security, and Civic Engagement and Political Empowerment, the Department continues to serve as an accountability partner to all City departments and agencies as it relates to the commitment to gender equity. WOM works towards equity in service delivery, employment opportunities, leadership development, and policies that best support women, girls, and nonbinary people to thrive. Over the next two years, WOM will work to serve as a Chief Advocate for equity in service delivery, employment opportunities,

**GENERAL FUND AND NON-GENERAL FUND GRANT PROGRAMS (FY 2022-23).** *In addition to the grant programs supported by the General Fund, the Department on the Status of Women administers five non-General Fund programs. Two of these are funded by the State of California, two by the Blue Shield Foundation of California, and one by the Department of Justice Office of Violence Against Women.*

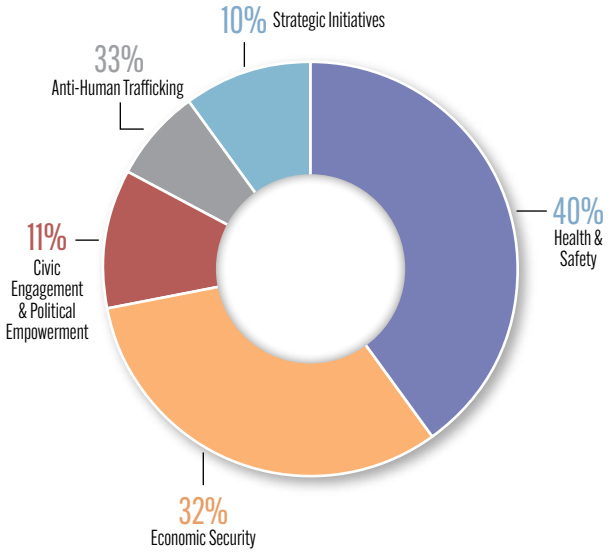


leadership development, and budget allocation; and Master Convener - bringing people together inside and outside the City to collaborate on ideas, strategies and impactful actions to help San Francisco transform into a fully gender equitable City and County.

Additionally, the Department recently began implementing information-technology solutions to create accurate data and reporting, efficient operations, and increased management of resources.

As the country's oldest local department dedicated to women and gender equity with subject matter expertise on the policy, programmatic and political conditions surrounding reproductive freedom and access, the Department has also been tapped to lead the BAARC (Bay Area Abortion Rights Coalition) Initiative, the first ever regional collective of municipal governments and reproductive health and justice stakeholders across nine Bay Area counties. The purpose of the Coalition is to coordinate a regional response to the immediate, long-term, and unanticipated impacts of the reversal of Roe v Wade. San Francisco is uniquely prepared and positioned to convene BAARC as human rights and civic innovation global leaders.

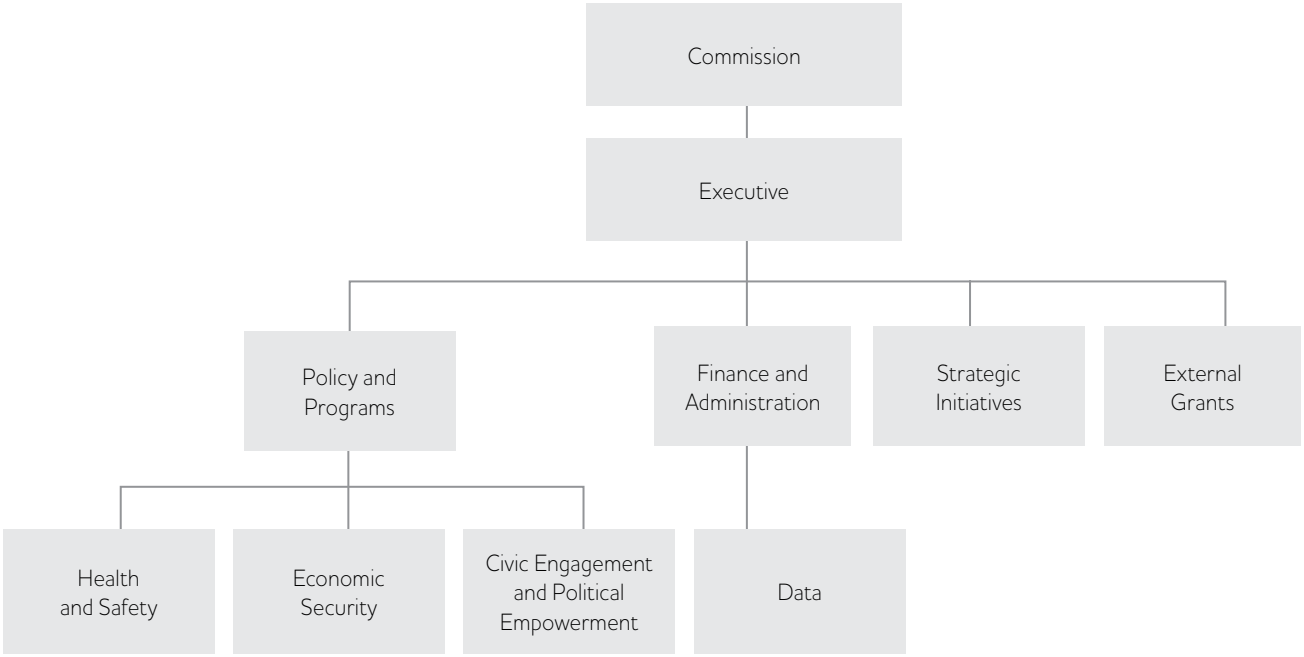
**INVESTMENT BY PROGRAM AREA (FY 2022-23).** *The majority of the Department's City Grants budget goes to support the Health and Safety program, which includes funding for services such as legal assistance and crisis lines for gender-based violence victims.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| **Advance the human rights of women and girls in the workforce, services, and budget of city government** | | | | | |
| Number of City programs and agencies reviewed under the Women's Human Rights Ordinance (CEDAW). | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Number of educational forums conducted on gender equality in the workplace. | 0.0 | 1.0 | 2.0 | 2.0 | 2.0 |
| Number of resolutions passed by the Commission on the Status of Women recognizing important women and girls' achievements and promoting gender equality and human rights | 1.0 | 12 | 12 | 12 | 12 |
| Number of sexual harassment complaints against the City and County of San Francisco. | 33 | - | - | - | - |
| **End Violence Against Women** | | | | | |
| Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually | 48,654 | 32,000 | 32,000 | 32,000 | 32,000 |
| Number of calls to crisis lines annually | 11,986 | 12,000 | 12,000 | 12,000 | 12,000 |
| Number of individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually | 18,473 | 20,000 | 20,000 | 20,000 | 20,000 |
| Number of individuals turned away from shelters annually | 224 | 500 | 500 | 500 | 500 |
| Number of shelter bed-nights annually | 5,429 | 4,000 | 4,000 | 4,000 | 4,000 |
| Number of transitional housing bed nights annually | 9,497 | 20,000 | 20,000 | 20,000 | 20,000 |
| Percent of people accessing services for which English is not a primary language. | 38% | 20% | 20% | 20% | 20% |

# ORGANIZATIONAL STRUCTURE: STATUS OF WOMEN



# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 14.77 | 13.01 | (1.77) | 12.26 | (0.75) |
| Non-Operating Positions (CAP/Other) | (2.75) | (2.92) | (0.17) | (2.17) | 0.75 |
| **Net Operating Positions** | **12.02** | **10.09** | **(1.94)** | **10.09** | **0.00** |
| **Sources** | | | | | |
| Intergovernmental: State | 50,000 | | (50,000) | | |
| Licenses, Permits,& Franchises | 220,000 | 200,000 | (20,000) | 200,000 | |
| Other Revenues | 100,000 | | (100,000) | | |
| General Fund | 14,534,165 | 12,626,542 | (1,907,623) | 12,254,087 | (372,455) |
| **Sources Total** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 1,541,428 | 1,346,799 | (194,629) | 1,386,984 | 40,185 |
| Mandatory Fringe Benefits | 533,950 | 506,973 | (26,977) | 518,364 | 11,391 |
| Non-Personnel Services | 295,657 | 81,864 | (213,793) | 81,779 | (85) |
| City Grant Program | 12,346,776 | 10,673,828 | (1,672,948) | 10,259,838 | (413,990) |
| Materials & Supplies | 32,677 | 31,684 | (993) | 28,516 | (3,168) |
| Services Of Other Depts | 153,677 | 185,394 | 31,717 | 178,606 | (6,788) |
| **Uses Total** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |
| **Uses - By Division Description** | | | | | |
| WOM Status Of Women | 14,904,165 | 12,826,542 | (2,077,623) | 12,454,087 | (372,455) |
| **Uses by Division Total** | **14,904,165** | **12,826,542** | **(2,077,623)** | **12,454,087** | **(372,455)** |

# SUPERIOR COURT

## MISSION

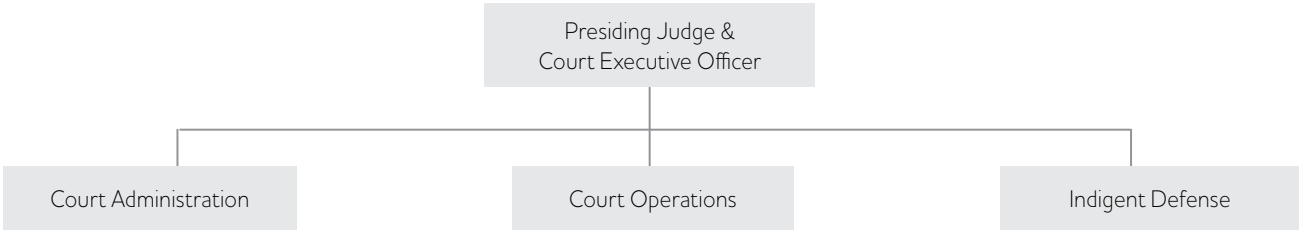
The Superior Court (CRT) assures equal access, fair treatment, and the just and efficient resolution of disputes for all people asserting their rights under the law in the City and County of San Francisco. For more information about this department's services, please visit **sf.courts.ca.gov**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $32.9 million for the San Francisco Superior Court is $0.5 million, or 1.5 percent, lower than FY 2022-23 budget. This is primarily due to a decrease in funding to the Indigent Defense Program to align the budget with actual program usage. The FY 2024-25 proposed budget of $33.1 million is $0.2 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This change is due to updating the Indigent Defense Program budget to account for inflation.

The Superior Court receives funding from the City for its Indigent Defense Program, which assigns attorneys to individuals and families in cases that represent a conflict of interest to the Public Defender. Attorneys with the Bar Association of San Francisco provide legal representation in both criminal defense and foster care cases. Beginning in FY 2023-24, adjustments have been made to funding levels to accurately reflect the billing of costs to the program.

# ORGANIZATIONAL STRUCTURE: SUPERIOR COURT




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | | | | | |
| **Sources** | | | | | |
| General Fund | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **Sources Total** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Uses - Operating Expenditures** | | | | | |
| Mandatory Fringe Benefits | 665,000 | 665,000 | | 665,000 | |
| Non-Personnel Services | 32,677,253 | 32,170,944 | (506,309) | 32,370,944 | 200,000 |
| Services Of Other Depts | 21,000 | 21,000 | | 21,000 | |
| **Uses Total** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |
| **Uses - By Division Description** | | | | | |
| CRT Superior Court | 33,363,253 | 32,856,944 | (506,309) | 33,056,944 | 200,000 |
| **Uses by Division Total** | **33,363,253** | **32,856,944** | **(506,309)** | **33,056,944** | **200,000** |

# TREASURER-TAX COLLECTOR

## MISSION

The Office of the San Francisco Treasurer & Tax Collector serves as the banker, tax collector, collection agent, and investment officer for the City and County of San Francisco. The Department's mission is to collect and safeguard the City's money and utilize internal expertise to assist low-income San Francisco families to build economic security and mobility.

The Department is committed to providing excellent services for taxpayers, customers, and the community. By promoting diversity, equity, and inclusion, the Department is are a stronger, smarter, and more informed government agency. For more information about this department's services, please visit **sftreasurer.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $50.2 million for the Office of the Treasurer-Tax Collector (TTX) is $2.3 million, or 4.8 percent, higher than FY 2022-23 budget. This increase is primarily due to a one-time investment in the Mayor's proposed budget to continue supporting the First Year Free program. The FY 2024-25 proposed budget of $48.7 million is $1.4 million, or 2.9 percent lower than the FY 2023-24 proposed budget. This change is due to savings from the deletion of vacant positions and non-personnel reductions.

### Tax Implementation and Reform

In March of 2020, the Commercial Vacancy Tax was passed by voters. Filing for the tax began in 2023 and TTX conducted extensive outreach to property and business owners. This included resources like a new website with an interactive map, instructional videos on filing the tax, and multilingual outreach. The Commercial Vacancy Tax is a tax on certain types of commercial spaces that have been vacant for more than 182 days in a calendar year. A similar tax was recently passed in November 2022 and will begin collecting a vacancy tax on multifamily units that have been vacant for longer than 182 days in a calendar year. The Empty Homes Tax will become effective in 2024.

Additionally, the Department is partnering with the Controller to formulate recommendations regarding business tax reform for the 2024 Ballot, with a specific focus on addressing post-COVID-19 pandemic shifts to remote work and encouraging investment in downtown.

### Recovery of the local economy and supporting public safety

Property tax revenue is one of the most significant funding sources for public safety programs. Because of comprehensive communication from the Department to property owners, more than 99 percent of secured property tax revenue was

collected on time, providing billions in revenue to the City.

## First Year Free

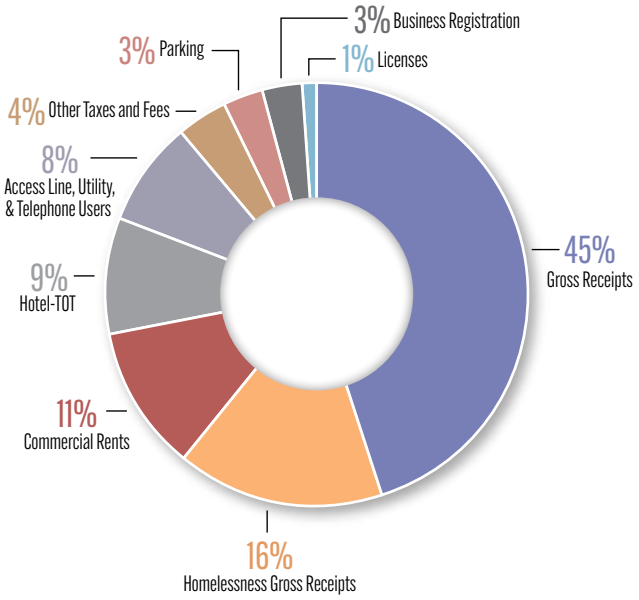
The Mayor's Office and TTX are fully committed to a City-wide effort to provide relief to small businesses by implementing the expansion of First Year Free to additional small businesses, with over 3,300 businesses now enrolled and more than $1.1 million in initial license and first-year permit fees waived for qualifying businesses. The Mayor's proposed budget continues to invest in the First Year Free by allocating $2.1 million in FY 2023-24, further supporting the growth of small business and re-vitalization of the City's economy.

## Accountability & Equity

The Department continues its efforts to implement its Racial Equity Action Plan and has made significant progress by developing a work plan and training staff. The Department moved to improve citywide banking services by transitioning the City and County of San Francisco's primary banking partner to JP Morgan. This partnership includes a first-ever Social Responsibility MOU.

Kindergarten to College (K2C) is preparing to celebrate the first cohort of students graduating from high school in 2023 and readying their college savings for disbursements. K2C continues to build on an equity incentive pilot for low-income families, encouraging college savings by increasing their initial seed money.

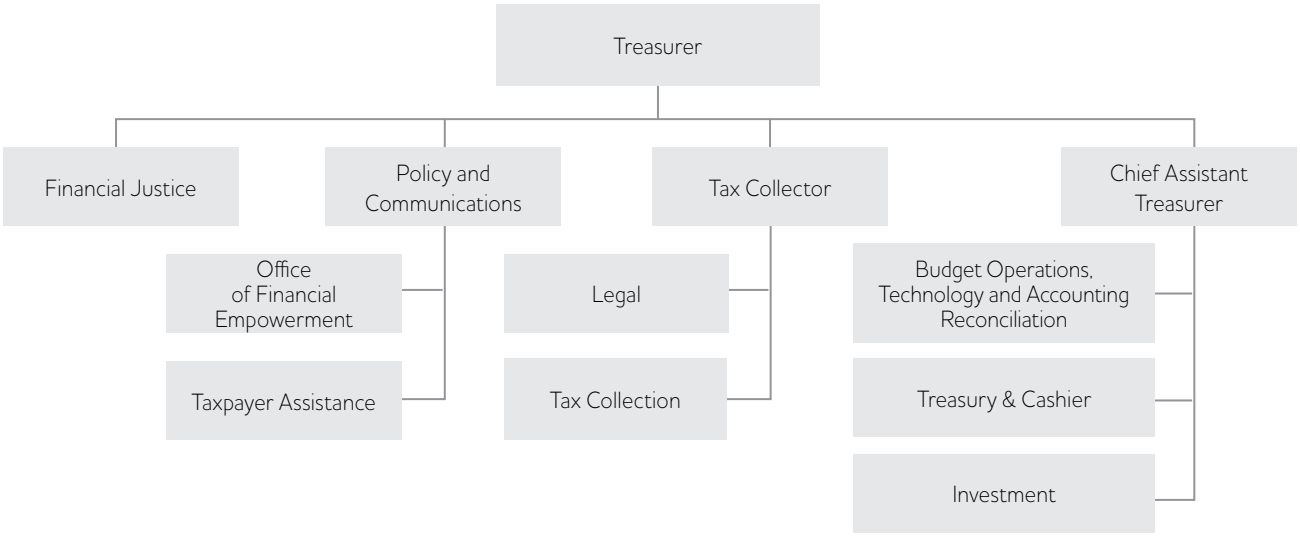
**BUSINESS TAX & FEE COLLECTIONS.**
*This pie chart shows the business tax and fee collections by type. As demonstrated in the chart, gross receipts accounts for almost half of all fees collected by the Department in FY 2021-22.*



# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Collect all taxes and fees | | | | | |
| Amount collected through Unified License | | $1,750,000 | N/A | $1,750,000 | $1,750,000 |
| Amount of money processed in person | | $120,000,000 | N/A | $100,000,000 | $90,000,000 |
| Amount of money processed via checks/wires | | $2,000,000,000 | N/A | $1,470,000,000 | $1,470,000,000 |
| Amount of total revenue collected on all delinquent debts | $138,460,618 | $110,000,000 | $106,500,000 | $110,000,000 | $110,000,000 |
| Total amount of Online credit card revenue collected | | $3,253,000,000 | N/A | $3,253,000,000 | $3,253,000,000 |
| Financial Equity- Remove barriers and develop safe financial products for residents and businesses | | | | | |
| Amount of fees waived | | $10,000,000 | N/A | $10,500,000 | $11,000,000 |
| Number of fine and fee discounts provided to low-income residents | | 200,000 | N/A | 210,000 | 220,000 |
| Number of prepaid cards (reloadable and gift cards) issued for all Citywide Programs | | 2,400 | N/A | 2,400 | 2,400 |
| Value of prepaid cards (reload and gift) issued for all Citywide programs | | $3,390,000 | N/A | $3,390,000 | $3,390,000 |
| Operational Excellence - Optimize Business Effectiveness | | | | | |
| Number of business tax refunds processed | | 2,000 | N/A | 2,000 | 2,000 |
| Number of delinquent accounts that make a payment before the 2nd letter is issued | | 30,000 | N/A | 22,000 | 22,000 |
| Number of in person payment transactions | | 26,930 | N/A | 22,000 | 22,000 |
| Number of new hires | | 70 | N/A | 30 | 30 |
| Number of online transactions through Citywide Payment Processing contracts | | 14,693,000 | N/A | 14,693,000 | 14,693,000 |
| Number of property tax refunds processed | 12,000 | 14,500 | 9,000 | 15,000 | 13,000 |
| Number of refunds processed within a month | | 1,200 | N/A | 1,250 | 1,150 |
| Number of regulatory department licenses issued | 17,375 | 22,000 | 20,000 | 22,000 | 22,000 |
| Number of transactions processed via checks/wires | | 603,100 | N/A | 603,100 | 603,100 |
| Provide efficient customer service | | | | | |
| Average number of days to close 311 service tickets | 2.9 | 3.0 | 3.0 | 3.0 | 3.0 |
| Number of 311 service tickets received | 23,708 | 21,000 | 21,000 | 21,000 | 21,000 |
| Percent of 311 inquiries answered by TTX vs. 311 | | 65% | N/A | 65% | 65% |
| Rigorous Compliance - Digital, intelligent, and rapid | | | | | |
| Amount of revenue through summary judgments, post judgement collections, and legal actions | $106,772 | $3,000,000 | $120,000 | $3,500,000 | $3,750,000 |
| Number of business registered after investigator contact | | 300 | N/A | 300 | 300 |
| Number of Businesses contacted for compliance review and audits | | 120 | N/A | 120 | 120 |
| Number of email and letter communications sent related to tax filings, due dates and tax compliance | | 565,000 | N/A | 564,500 | 564,500 |
| Percentage of delinquency rate of secured property taxes | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% |

# ORGANIZATIONAL STRUCTURE: TREASURER-TAX COLLECTOR




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 212.28 | 208.49 | (3.79) | 206.42 | (2.07) |
| Non-Operating Positions (CAP/Other) | (4.79) | (5.00) | (0.21) | (5.00) | |
| **Net Operating Positions** | **207.49** | **203.49** | **(4.00)** | **201.42** | **(2.07)** |
| **Sources** | | | | | |
| Property Taxes | 450,000 | 450,000 | | 450,000 | |
| Charges for Services | 3,735,609 | 4,249,350 | 513,741 | 4,249,350 | |
| Other Revenues | 1,764,139 | 1,409,943 | (354,196) | 1,444,112 | 34,169 |
| Interest & Investment Income | 6,226,329 | 6,226,329 | | 6,226,329 | |
| Expenditure Recovery | 10,311,577 | 10,678,462 | 366,885 | 10,810,539 | 132,077 |
| General Fund | 25,407,049 | 27,165,820 | 1,758,771 | 25,563,217 | (1,602,603) |
| **Sources Total** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 24,354,868 | 24,980,399 | 625,531 | 25,591,384 | 610,985 |
| Mandatory Fringe Benefits | 9,928,277 | 9,532,623 | (395,654) | 9,551,000 | 18,377 |
| Non-Personnel Services | 6,668,695 | 6,340,936 | (327,759) | 6,046,206 | (294,730) |
| Materials & Supplies | 97,682 | 125,343 | 27,661 | 116,819 | (8,524) |
| Overhead and Allocations | (19,465) | (697) | 18,768 | (725) | (28) |
| Programmatic Projects | 700,000 | 3,111,000 | 2,411,000 | 1,210,000 | (1,901,000) |
| Services Of Other Depts | 6,164,646 | 6,090,300 | (74,346) | 6,228,863 | 138,563 |
| **Uses Total** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |
| **Uses - By Division Description** | | | | | |
| TTX Collection | 28,001,055 | 28,511,518 | 510,463 | 28,893,682 | 382,164 |
| TTX Impact | 4,202,545 | 6,241,748 | 2,039,203 | 4,245,735 | (1,996,013) |
| TTX Management | 8,281,630 | 7,924,894 | (356,736) | 8,021,052 | 96,158 |
| TTX Treasury | 7,409,473 | 7,501,744 | 92,271 | 7,583,078 | 81,334 |
| **Uses by Division Total** | **47,894,703** | **50,179,904** | **2,285,201** | **48,743,547** | **(1,436,357)** |

# WAR MEMORIAL

## MISSION

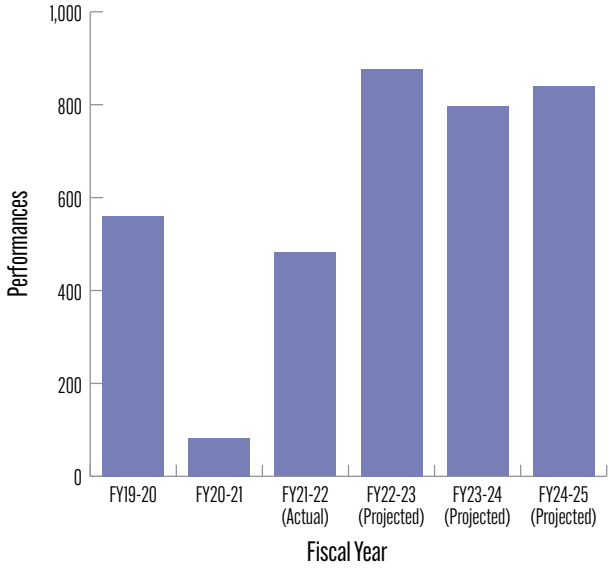
The War Memorial (WAR) and Performing Arts Center manages, maintains and operates safe and accessible world class venues to promote cultural, educational and entertainment opportunities in a cost-effective manner for enjoyment by the public, while best serving the purposes and beneficiaries of the War Memorial Trust. For more information about this department's services, please visit **sfwarmemorial.org**

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $37.7 million for the War Memorial is $1.2 million, or 3.2 percent, higher than the FY 2022-23 budget. This is primarily due to increases in one-time capital funding. The FY 2024-25 proposed budget of $31.7 million is $6.0 million, or 16 percent, lower than the FY 2023-24 proposed budget. This is due to the expiration of one-time capital funding and increases in salaries and benefits.

### Restoring Vibrancy Through the Performing Arts

San Francisco has one of the most diverse artistic communities in the nation. As a cornerstone of San Francisco's performing arts community, the War Memorial plays a pivotal role in invigorating the City's economy and allowing communities to reconnect and engage with one another. The War Memorial and its resident companies such as the Symphony, Ballet, and Opera, as well as hundreds of outside licensees, employ a significant workforce year-round. The arts presented here consistently draw thousands of residents and visitors to the Civic Center neighborhood, indirectly contributing to important business sectors such as restaurants and tourism.

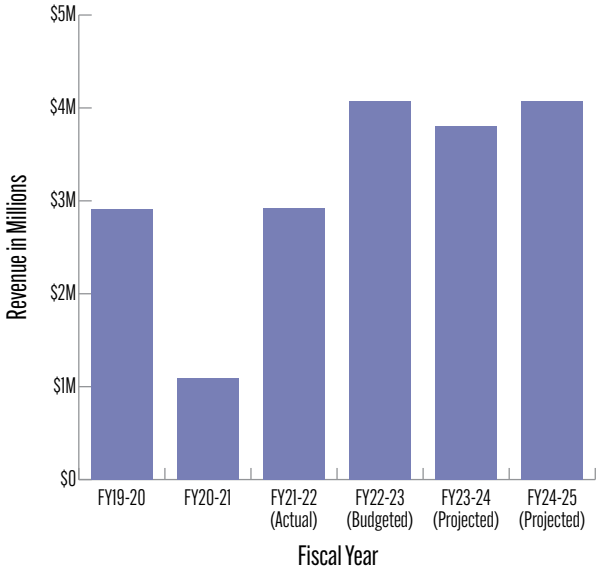



**TOTAL ANNUAL PERFORMANCES.** *The number of performances in FY 2022-23 did not reach projected pre-pandemic levels. As a result, performance projections for FY 2023-24 have been slightly decreased.*

## Capital Upgrades

WAR is consistently engaged in numerous capital projects and regular ongoing facilities maintenance. During the closure of venues due to COVID-19, WAR partnered with resident companies to execute privately funded capital improvement projects, including Opera House seating replacement, ADA upgrades in the Opera House and LED lighting conversion in Davies Symphony Hall. The Department also completed the modernization of one of the passenger elevators in Davies Symphony Hall under the management of the Department of Public Works (DPW), and will be working with DPW on for the modernization of another passenger elevator in the same building. In addition, WAR is working to replace the mansard roof of the Opera House.

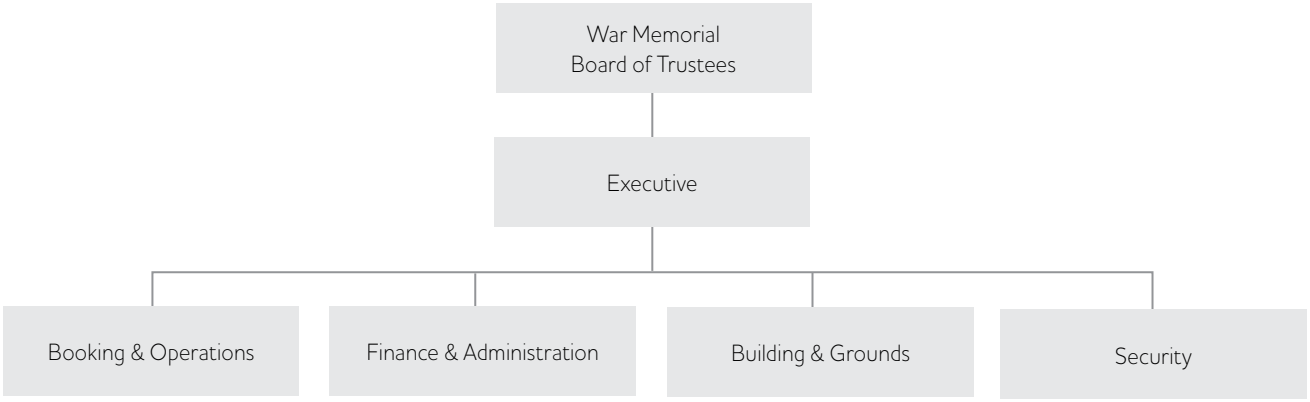
**ANNUAL EARNED REVENUE.** *The earnings in FY 2022-23 did not return to the budgeted pre-pandemic level. As a result, revenue projections for FY 2023-24 have been slightly decreased.*




# PERFORMANCE MEASURES

| FISCAL YEAR | FY2021-22 | FY2022-23 | | FY2023-24 | FY2024-25 |
|---|---|---|---|---|---|
| GOAL | ACTUALS | PROJECTED | TARGET | TARGET | TARGET |
| Increase partnerships and collaborations | | | | | |
| Veterans' use of meeting rooms | 338 | 500 | 500 | 600 | 800 |
| Maximize utilization of the Performing Arts Center | | | | | |
| Atrium Theater percentage of days rented | 75% | 75% | 75% | 73% | 73% |
| Atrium Theater performances/events | 30 | 57 | 67 | 60 | 67 |
| Davies Symphony Hall percentage of days rented | 88% | 89% | 89% | 89% | 89% |
| Davies Symphony Hall performances/events | 185 | 215 | 220 | 231 | 241 |
| Green Room percentage of days rented | 28% | 39% | 39% | 55% | 55% |
| Green Room performances/events | 63 | 130 | 135 | 181 | 191 |
| Herbst Theatre percentage of days rented | 54% | 69% | 69% | 69% | 69% |
| Herbst Theatre performances/events | 150 | 206 | 216 | 206 | 216 |
| Opera House percentage of days rented | 92% | 96% | 96% | 96% | 96% |
| Opera House performances/events | 134 | 160 | 160 | 163 | 173 |
| Zellerbach Rehearsal Hall performances/events | 6.0 | 8.0 | 8.0 | 8.0 | 8.0 |

# ORGANIZATIONAL STRUCTURE: WAR MEMORIAL




# TOTAL BUDGET – HISTORICAL COMPARISON

| FUNDED POSITIONS | 2022-2023 ORIGINAL BUDGET | 2023-2024 PROPOSED BUDGET | CHANGE FROM 2022-2023 | 2024-2025 PROPOSED BUDGET | CHANGE FROM 2023-2024 |
|---|---|---|---|---|---|
| Total Funded | 67.57 | 67.95 | 0.38 | 67.90 | (0.05) |
| Non-Operating Positions (CAP/Other) | | | | | |
| **Net Operating Positions** | **67.57** | **67.95** | **0.38** | **67.90** | **(0.05)** |
| **Sources** | | | | | |
| Charges for Services | 586,778 | 513,804 | (72,974) | 586,778 | 72,974 |
| Rents & Concessions | 3,485,627 | 3,289,725 | (195,902) | 3,557,140 | 267,415 |
| Expenditure Recovery | 273,987 | 273,987 | | 273,987 | |
| Transfers In | 14,532,711 | 16,332,807 | 1,800,096 | 17,004,609 | 671,802 |
| Other Financing Sources | 7,200,000 | 7,000,000 | (200,000) | | (7,000,000) |
| Beg Fund Balance - Budget Only | 966,937 | 760,386 | (206,551) | 604,941 | (155,445) |
| General Fund | 9,520,809 | 9,570,578 | 49,769 | 9,678,958 | 108,380 |
| **Sources Total** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |
| **Uses - Operating Expenditures** | | | | | |
| Salaries | 7,836,784 | 8,116,347 | 279,563 | 8,343,082 | 226,735 |
| Mandatory Fringe Benefits | 3,551,653 | 3,518,962 | (32,691) | 3,617,579 | 98,617 |
| Non-Personnel Services | 1,078,150 | 1,135,920 | 57,770 | 1,143,194 | 7,274 |
| Capital Outlay | 7,809,276 | 7,639,740 | (169,536) | 671,727 | (6,968,013) |
| Debt Service | 9,096,780 | 9,079,743 | (17,037) | 9,098,134 | 18,391 |
| Materials & Supplies | 292,017 | 292,017 | | 293,379 | 1,362 |
| Services Of Other Depts | 6,902,189 | 7,958,558 | 1,056,369 | 8,539,318 | 580,760 |
| **Uses Total** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |
| **Uses - By Division Description** | | | | | |
| WAR War Memorial | 36,566,849 | 37,741,287 | 1,174,438 | 31,706,413 | (6,034,874) |
| **Uses by Division Total** | **36,566,849** | **37,741,287** | **1,174,438** | **31,706,413** | **(6,034,874)** |

# BONDED DEBT & LONG-TERM OBLIGATIONS



# BONDED DEBT & LONG-TERM OBLIGATIONS

## MISSION

The Office of Public Finance is housed within the Controller's Office and provides and manages low-cost debt financing for large-scale, long-term capital projects and improvements that produce social and economic benefit to the City and its citizens while balancing market and credit risk with appropriate benefits, mitigations, and controls. For more information about this office's services, please visit **sf.gov/controllers-office-public-finance**

## BACKGROUND

The City and County of San Francisco is the fourth largest city in California and the 17th largest city in the country. The City has gained national recognition among investors in municipal debt obligations as a high-profile economic center of one of the country's largest metropolitan areas. Investor interest benefits the City in the form of lower interest rates and lower annual debt service expenditures compared to other California cities.

The Office of Public Finance utilizes five principal types of municipal debt to finance long-term capital projects: general obligation (G.O.) bonds, lease revenue bonds, certificates of participation (COPs), special tax bonds, and tax increment revenue bonds.

The City relies on the issuance of G.O. bonds to leverage property tax receipts for voter-approved capital expenditures for the acquisition, improvement, and/or construction of real property such as libraries, hospitals, parks, and cultural and educational facilities.

The City utilizes lease revenue bonds and COPs to finance capital projects and acquisitions, some of which provide a direct revenue benefit or cost savings to the City. Debt service payments for lease revenue bonds and COPs may be paid from revenues of the related project or fees, taxes, or surcharges imposed on users of the project. The City utilizes its commercial paper COP program to provide interim financing for approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of issuing long-term financings.

The City has utilized Mello-Roos community facilities districts and special tax districts to assist in the financing of public benefits, infrastructure, and community facilities. The City has formed Infrastructure Financing Districts and Infrastructure and Revitalization Financing Districts to assist financing projects, such as affordable housing, waterfront improvements, public benefits, infrastructure, and community facilities. These districts facilitate improvements to real property, providing in connection with new developments in the City.

## RATINGS

The City's G.O. bond debt is rated Aaa by Moody's, AAA by Standard & Poor's, and AA+ by Fitch. These ratings represent the highest or second-highest scores possible for G.O. bonds. The City's Certificates of Participation (COPs) and Lease Revenue Bonds are rated Aa1/Aa2 by Moody's, AA+ by Standard & Poor's, and AA/AA+ by Fitch. These ratings are one or two levels below the City's G.O. bond ratings. The City has no legal obligation or authority to levy taxes for repayment of lease revenue debt. However, the City may appropriate monies from the General Fund to pay for rent associated with the use of facilities that have been financed from lease revenues only when the facilities provide beneficial use to San Franciscans.

## MOODY'S

In March 2023, Moody's affirmed its Aaa rating for the City's General Obligation bond debt, recognizing the City's exceptionally strong financial position and the outperformance of economically sensitive revenues through the COVID-19 pandemic. According to Moody's latest rating report, the City's stable property tax base and capable financial management team should insulate its G.O. bond portfolio from economic headwinds, including a high office vacancy rate and population loss. In the same report, Moody's affirmed its Aa1/Aa2 rating for the City's Lease Revenue Bonds and COPs.

## STANDARD & POOR'S

In March 2023, Standard & Poor's (S&P) affirmed its AAA rating for the City's G.O. bond debt, ascribing the action to San Francisco's extremely strong levels of sustained income and wealth through the COVID-19 pandemic. S&P notes that although the City boasts strong reserve balances and a steady growth in assessed value (AV), high downtown office vacancy rates present the risk of continued declines in commercial and business tax revenues. In the same report, S&P affirmed its AA+ rating for the City's Lease Revenue Bonds and COPs.

## FITCH RATINGS

In March 2023, Fitch maintained the City's G.O. bond rating of AA+, citing its strong financial management capabilities and ample resources to help bolster the City's spending flexibility as revenue growth slows. In the same rating report, Fitch also affirmed its AA/AA+ rating on the City's Lease Revenue Bonds and COPs.

## DEBT PROFILE

Pursuant to the City Charter, the City must have voter authorization to issue G.O. bonds and lease revenue bonds. In the case of G.O. bonds, authorization is required by a two-thirds majority vote. In the case of Lease Revenue Bonds, authorization is required by a simple majority vote to fund new money capital projects. The City also issues Commercial Paper and Certificates of Participation, which do not require voter authorization. There are additional long-term obligations issued by public agencies whose jurisdictions overlap the boundaries of the City in whole or in part. See overlapping debt obligations described below.

Of the $4.3 billion in outstanding G.O. bonds and other long-term general fund backed obligations, only $58.2 million or 1.4 percent is variable rate debt.

## GENERAL OBLIGATION BONDS

Debt service on the City's G.O. bonds is repaid from taxes levied on all real and personal property within the City boundaries. In addition to a two-thirds majority voter threshold, the principal amount of bonds outstanding at any one time must not exceed three percent of the assessed value of all taxable real and personal property located within the boundaries of the City.

As of April 15, 2023, the total amount of G.O. bonds authorized by the voters, but not yet issued, was $1.3 billion. Of the total principal amount of $4.7 billion of G.O. bonds originally issued from these authorizations, $2.9 billion remains outstanding. **Table 1** lists the City's outstanding and unissued G.O. bonds by series and authorization. Additionally, the

# TABLE 1: GENERAL OBLIGATION BONDS (AS OF APRIL 15, 2023)

| Bond Authorization Name | Election Date | Authorized Amount | Series | Bonds Issued | Bonds Outstanding | Authorized & Unissued |
|---|---|---|---|---|---|---|
| Seismic Safety Loan Program | 11/3/92 | $350,000,000 | 1994A | $35,000,000 | - | |
| | | | 2007A | $30,315,450 | $13,912,882 | [2] |
| | | | 2015A | $24,000,000 | - | |
| *Reauthorization to Repurpose for Affordable Housing* | 11/8/16 | | 2019A | $72,420,000 | $69,665,000 | |
| | | | 2020C | $102,580,000 | $95,240,000 | $85,684,550 |
| Clean & Safe Neighborhood Parks | 2/5/08 | $185,000,000 | 2008B | $42,520,000 | - | |
| | | | 2010B | $24,785,000 | - | |
| | | | 2010D | $35,645,000 | $27,185,000 | |
| | | | 2012B | $73,355,000 | - | |
| | | | 2016A | $8,695,000 | $6,125,000 | - |
| San Francisco General Hospital & Trauma Center | 11/4/08 | $887,400,000 | 2009A | $131,650,000 | - | |
| Earthquake Safety | | | 2010A | $120,890,000 | - | |
| | | | 2010C | $173,805,000 | $132,565,000 | |
| | | | 2012D | $251,100,000 | - | |
| | | | 2014A | $209,955,000 | - | - |
| Earthquake Safety and Emergency Response Bond | 6/8/10 | $412,300,000 | 2010E | $79,520,000 | - | |
| | | | 2012A | $183,330,000 | - | |
| | | | 2012E | $38,265,000 | - | |
| | | | 2013B | $31,020,000 | - | |
| | | | 2014C | $54,950,000 | - | |
| | | | 2016C | $25,215,000 | $18,330,000 | - |
| Road Repaving & Street Safety | 11/8/11 | $248,000,000 | 2012C | $74,295,000 | - | |
| | | | 2013C | $129,560,000 | - | |
| | | | 2016E | $44,145,000 | $32,090,000 | - |
| Clean & Safe Neighborhood Parks | 11/6/12 | $195,000,000 | 2013A | $71,970,000 | - | |
| | | | 2016B | $43,220,000 | $19,890,000 | |
| | | | 2018A | $76,710,000 | $39,460,000 | |
| | | | 2019B | $3,100,000 | - | - |
| Earthquake Safety and Emergency Response Bond | 6/3/14 | $400,000,000 | 2014D | $100,670,000 | - | |
| | | | 2016D | $109,595,000 | $61,840,000 | |
| | | | 2018C | $189,735,000 | $122,260,000 | - |
| Transportation and Road Improvement | 11/4/14 | $500,000,000 | 2015B | $67,005,000 | $35,925,000 | |
| | | | 2018B | $174,445,000 | $89,740,000 | |
| | | | 2020B | $135,765,000 | $106,235,000 | |
| | | | 2021C-1 | $104,785,000 | $85,285,000 | |
| | | | 2021C-2 | $18,000,000 | - | - |
| Affordable Housing Bond | 11/3/15 | $310,000,000 | 2016F | $75,130,000 | $41,280,000 | |
| | | | 2018D | $142,145,000 | $90,010,000 | |
| | | | 2019C | $92,725,000 | $22,990,000 | - |
| Public Health and Safety Bond | 6/7/16 | $350,000,000 | 2017A | $173,120,000 | $101,945,000 | |
| | | | 2018E | $49,955,000 | $32,520,000 | |
| | | | 2020D-1 | $111,925,000 | $79,830,000 | |
| | | | 2020D-2 | $15,000,000 | - | - |
| Embarcadero Seawall Earthquake Safety | 11/6/18 | $425,000,000 | 2020A | $49,675,000 | - | |
| | | | 2023B | $39,020,000 | $39,020,000 | $336,305,000 |
| Affordable Housing Bond | 11/5/19 | $600,000,000 | 2021A | $254,585,000 | $174,410,000 | |
| | | | 2023C | $170,780,000 | $170,780,000 | $174,635,000 |
| Earthquake Safety and Emergency Response Bond | 3/3/20 | $628,500,000 | 2021B-1 | $69,215,000 | $65,925,000 | |
| | | | 2021B-2 | $11,500,000 | - | |
| | | | 2021E-1 | $74,090,000 | $60,990,000 | |
| | | | 2021E-2 | $13,000,000 | - | $460,695,000 |
| Health and Recovery Bond | 11/4/20 | $487,500,000 | 2021D-1 | $194,255,000 | $168,455,000 | |
| | | | 2021D-2 | $64,250,000 | - | |
| | | | 2023A | $28,785,000 | $28,785,000 | $200,210,000 |
| SUBTOTAL | | $5,978,700,000 | | $4,721,170,450 | $2,032,687,882 | $1,257,529,550 |

| General Obligation Refunding Bonds | Dated Issued | Bonds Issued | Bonds Outstanding |
|---|---|---|---|
| Series 2015-R1 | 2/25/15 | $293,910,000 | $187,040,000 |
| Series 2020-R1 | 5/7/20 | $195,250,000 | $168,770,000 |
| Series 2021-R1 | 5/6/21 | $91,230,000 | $84,035,000 |
| Series 2021-R2 | 9/16/21 | $86,905,000 | $64,285,000 |
| Series 2022-R1 | 5/18/22 | $327,300,000 | $327,300,000 |
| SUBTOTAL | | $994,595,000 | $831,430,000 |
| **TOTALS** | **$5,978,700,000** | **$5,715,765,450** | **$2,864,117,882** | **$1,257,529,550** |

[1] Section 9.106 of the City Charter limits issuance of general obligation bonds of the City to three percent of the assessed value of all taxable real and personal property, located within the City and County

[2] Of the $35,000,000 authorized by the Board of Supervisors in February 2007, $30,315,450 has been drawn upon to date pursuant to the Credit Agreement described under "General Obligation bonds.

Source: Office of Public Finance, City and County of San Francisco.

table includes a list of outstanding refunding G.O. bonds that were issued to refinance other series of G.O. bonds.

## Long-Term Obligations

The City's Long-Term Obligations, shown in **Table 2**, include lease revenue bonds and COPs. Pursuant to the Charter, lease revenue bonds must be approved by a simple majority of the voters. As shown in Table 2, as of June 30, 2023, the City will have roughly $1.4 billion in projected Long-Term Obligations outstanding. The City anticipates issuing approximately $400 million of COPs in Fiscal Year (FY) 2023-24 for Affordable Housing and Community Development projects, Department of Public Health Facilities projects, and Critical Repairs, Recovery Stimulus, and Streets projects. The City estimates this number will increase to $1.8 billion by the end of FY 2023-24. The gross debt service payment for FY 2023-24 is estimated to be $134.7 million.

In 1990, voters approved Proposition C, which amended the Charter to authorize the City to lease-purchase equipment through a nonprofit corporation without additional voter approval but with certain restrictions. The City and County of San Francisco Finance Corporation (the Corporation) was incorporated for that purpose. Proposition C provides that the outstanding aggregate principal amount of obligations with respect to lease financings may not exceed $20.0 million, with such amount increasing by five percent each fiscal year. As of July 1, 2022, the total authorized and unissued amount for such financings was $95.3 million. There are no current plans to issue additional debt under the Proposition C authorization.

In 1994, voters approved Proposition B, which authorized the issuance of up to $60.0 million in lease revenue bonds for the acquisition and construction of a combined dispatch center

## TABLE 2: PROJECTED OUTSTANDING G.O. BONDS & LONG-TERM OBLIGATIONS, & DEBT SERVICE FOR FISCAL YEAR 2023-2024[1]

| **Principal Outstanding** | |
|---|---|
| Outstanding General Obligation Bonds (as of 6/30/2023) | $2,587,797,632 |
| Plus Projected New FY 2023-24 Issuance | 247,700,000 |
| Less Projected FY 2023-24 Principal Repayment | -179,681,206 |
| **Projected Outstanding General Obligation Bonds (as of 6/30/2024)** | **$2,655,816,426** |
| Outstanding Long-Term Obligations1 (as of 6/30/2023) | $1,420,531,500 |
| Plus Projected New FY 2023-24 Issuance | 400,570,000 |
| Less Projected FY 2023-24 Principal Repayment | -73,041,503 |
| **Projected Outstanding Long Term Obligations1 (as of 6/30/2024)** | **$1,748,059,998** |
| Total Principal Outstanding (as of 6/30/2023) | $4,008,329,132 |
| Plus Expected New FY 2023-24 Issuance | 648,270,000 |
| Less Projected FY 2023-24 Repayment | **-252,722,709** |
| **Total Projected Outstanding (as of 6/30/2024)** | **$4,403,876,424** |
| **Projected Fiscal Year 2023-2024 Outstanding Debt Service** | |
| General Obligation Bonds | $284,438,992 |
| Long-Term Obligations[2] | 134,703,327 |
| **Total Annual Debt Service** | **$419,142,319** |

[1] Table shows amounts based on actual payment dates. [2] Includes certificates of participation, lease revenue bonds and certain equipment leases

[2] Includes certificates of participation, lease revenue bonds and certain equipment leases

for the City's emergency 9-1-1 communication system and for the emergency information and communications equipment for the center. To date, $45.9 million of Proposition B lease revenue bonds have been issued and there is approximately $14.0 million in remaining authorization. There are no current plans to issue additional debt under the Proposition B authorization.

In March 2000, voters approved Proposition C, which extended a two and one-half cent per $100 in assessed valuation property tax set-aside for the benefit of the Recreation and Park Department (the Open Space Fund). Proposition C also authorized the issuance of lease revenue bonds or other forms of indebtedness payable from the Open Space Fund. The City issued $27.0 million and $42.4 million of such Open Space Fund lease revenue bonds in October 2006 and October 2007, respectively. The City issued refunding lease revenue bonds to refinance the remaining outstanding amounts of the Series 2006 and Series 2007 Open Space Fund lease revenue bonds in August 2018.

In November 2007, voters approved Proposition D, which renewed a two and one-half cent per $100 in assessed valuation property tax set-aside for the benefit of the Library (the Library Preservation Fund) and authorized the City to issue lease revenue bonds or other types of debt to construct and improve library facilities. The City issued Library Preservation Fund lease revenue bonds in the amount of $34.3 million in March 2009 and refinanced these obligations with the issuance of refunding lease revenue bonds in August 2018.

## COMMERCIAL PAPER PROGRAM

In March 2009, the City approved the establishment of a not-to-exceed $150 million Lease Revenue Commercial Paper Certificates of Participation Program (the CP Program). Under the CP Program, Commercial Paper Notes (the CP Notes) are issued from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of long-term or other takeout financing to be issued when market conditions are favorable. Projects are eligible to access the CP Program once the Board and the Mayor have approved the project and the long- term, permanent financing for the project. In July 2013, the City approved an additional $100 million of commercial paper for a total authorized CP Program of $250 million.

The City's CP Program is secured by two revolving credit facilities. The Series 1 and Series 2 CP notes are secured by a $150 million revolving credit facility issued by Wells Fargo Bank which expires in March 2026. The Series 3 CP notes are secured by a $100 million revolving credit facility issued by Bank of the West which expires in April 2026.

As of April 15, 2023, the outstanding principal amount of CP Notes was $33.2 million with a weighted average interest rate of 4.26 percent. The CP Program currently provides interim financing for the following projects: Hall of Justice Projects, HOPE SF, Housing Trust Fund Projects, the Homeless Services Center, the Laguna Honda Hospital Wings Improvement Project, Critical Repairs & Recovery Stimulus projects, and Police Vehicles projects. The CP program has previously financed other various projects including 49 South Van Ness, the Animal Care & Control Facility, and the Moscone Convention Center Expansion.

## OVERLAPPING DEBT OBLIGATIONS

Overlapping debt obligations are long-term obligations that are often sold in the public credit markets by public agencies whose boundaries overlap the boundaries of the City in whole or in part. In many cases, overlapping debt obligations issued by a public agency are payable only from

# TABLE 3: CALCULATION OF DEBT LIMIT RATIO

| | |
|---|---|
| Assessed Valuation (as of 8/8/22) | $329,109,287,967 |
| Less Exemptions | (578,793,600) |
| **Net Assessed Value (as of 8/8/22)** | **$328,530,494,367** |
| Legal Debt Capacity (3 percent of Assessed Valuation) | $9,855,914,831 |
| Outstanding G.O. Bonds (as of 4/15/23 ) | $2,864,117,882 |
| G.O. Debt Ratio | 0.87% |
| **Unused Capacity** | **$6,991,796,948** |

the revenues of the public agency, such as sales tax receipts, property taxes, and special taxes generated within the City's boundaries. Overlapping debt obligations of the City have been issued by public agencies such as the Office of Community Investment and Infrastructure (OCII), Association of Bay Area Governments (ABAG), the Bayshore-Hester Assessment District, the Bay Area Rapid Transit District (BART), the San Francisco Community College District, and the San Francisco Unified School District.

## DEBT LIMIT

The City's debt limit for outstanding G.O. bond principal is governed by Section 9.106 of the City's Charter and is subject to Article XIII of the State Constitution. Under the Charter, the City's outstanding G.O. bond principal is limited to three percent of the assessed value of all taxable real and personal property located within the jurisdiction of the City and County of San Francisco.

As indicated in **Table 3**, the City has a current G.O. bond limit of $9.9 billion, based upon the Controller's Certificate of Assessed Valuation released on August 8, 2022 (FY 2022-23 AV). As of April 15, 2023, the City has $2.9 billion of G.O. bonds outstanding, which results in a G.O. bond debt to assessed value ratio of 0.87 percent. Based on the FY 2022-23 AV, the City's remaining legal capacity for G.O. bond debt is $7.0 billion. The FY 2023-24 AV will be released in August 2023 and will likely result in modest growth in the City's G.O. bond debt capacity. The City has $1.3 billion in voter authorized and unissued G.O. bonds. The amount of authorized but unissued debt is not included in the debt limit calculation since the limit applies only to outstanding bonds. Principal on previously issued bonds is repaid on a continuous basis allowing for additional debt capacity despite continued authorization for the issuance of new debt. Furthermore, debt capacity will increase or decrease as the City's total assessed property value changes.

## CITIZENS' GENERAL OBLIGATION BOND OVERSIGHT COMMITTEE

In March 2002, San Francisco voters approved Proposition F, creating the Citizens' General Obligation Bond Oversight Committee (the Committee). The purpose of the Committee is to inform the public about the expenditure of G.O. bond proceeds. The Committee actively reviews and reports on the expenditure of taxpayers' money in accordance with the voter authorization. The Committee provides oversight for ensuring that (1) G.O. bond proceeds are expended only in accordance with the ballot measure, and (2) no G.O. bond funds are used for any administrative salaries or other general governmental operating expenses, unless specifically authorized in the ballot measure for such G.O. bonds.

Proposition F provides that all ballot measures seeking voter authorization for G.O. bonds after the 2002 adoption of Proposition F must provide that 0.1 percent of the gross proceeds from the proposed bonds be deposited in a fund established by the Controller's Office and appropriated by the Board at the direction of the Committee to cover the Committee's costs. The Committee, which was initially convened on January 9, 2003, continuously reviews existing G.O. bond programs. The Committee issues reports on the results of its activities to the Board of Supervisors at least once a year.

Since the Committee was convened in 2003, the voters have approved approximately $5.6 billion in G.O. Bonds to fund various bond programs such as Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving & Street Safety Bonds, San Francisco General Hospital Bonds, Transportation and Road Improvement Bonds, Affordable Housing Bonds, Public Health and Safety Bonds, Seawall, and Health and Recovery Bonds.

## ENTERPRISE DEPARTMENT PRINCIPAL OUTSTANDING AND DEBT SERVICE

Certain Public Service Enterprise departments of the City and County of San Francisco have outstanding revenue bond indebtedness that does not require discretionary City funding for their support. The departments include the Airport Commission, Municipal Transportation Agency, Port Commission, and the Public Utilities Commission. These departments have issued revenue bonds to leverage operating revenues to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the public. Table 4 shows the total estimated FY 2023-24 principal outstanding and debt service payments due for these enterprise departments.

As of July 1, 2023, the Public Service Enterprise Departments are expected to have approximately $15.2 billion principal outstanding, with $1.2 billion expected to be issued by the end of FY 2023-24.

The FY 2023-24 budget provides for an annual debt service payment of $1.04 billion for Public Service Enterprise departments bonds.

# TABLE 4: ENTERPRISE DEPARTMENT BOND PRINCIPAL OUTSTANDING AND DEBT SERVICE FOR FISCAL YEAR 2023-2024

| Agency | Principal Amount[4] Outstanding as of 7/1/23 | Expected New Issuance | Total | Fiscal Year 2023-2024 Principal and Interest Payments |
|---|---|---|---|---|
| PUC[1] | $6,676,629,529 | $819,000,000[(2)] | $7,495,629,529 | $430,182,068 |
| SFMTA | 430,365,000 | - | 430,365,000 | 27,850,759 |
| Port Commission[2] | 44,719,198 | - | 44,719,198 | 4,035,043 |
| Airport Commission[3] | 8,078,485,000 (6) | 343,545,000 | 8,422,030,000 | 575,029,174 |
| | **$15,230,198,727** | **$1,162,545,000** | **$16,392,743,727** | **$1,037,097,044** |

[1] Does not include outstanding or expected WIFIA and SRF loan issuances; 2023 Water Refunding Bonds – Series ABCDE; and 2023 Wastewater Refunding Bonds – Series ABC

[2] Preliminary, subject to change.

[3] Includes South Beach Harbor.

[4] Does not reflect outstanding Commercial Paper or General Obligation debt.

[5] Principal and Interest Payments reflect Debt Service Budget for FY 2023-24.

[6] Estimated, does not include potential transactions between now and June 30, 2023.

# CAPITAL PROJECTS



# CAPITAL PROJECTS

## THE CAPITAL PLANNING PROCESS onesanfrancisco.org

Beginning in Fiscal Year (FY) 2005-06, San Francisco centralized its capital planning process by enacting legislation that required the creation of a multi-year capital plan. As a result, while departments receive funds annually for capital projects, the City strategizes, prioritizes and plans for capital expenditures on a ten-year timeframe.

This process is guided by the Ten-Year Capital Plan (the Plan). Every other year, the City Administrator submits the proposed Plan to the Mayor and Board of Supervisors (Board), as required under Section 3.20 of the Administrative Code. The Plan provides an assessment of the City's capital infrastructure needs and a financing plan for addressing those needs. The Plan is a coordinated citywide approach to long-term infrastructure planning covering the City's General Fund departments, as well as enterprise departments and external agencies. Under the authority of the City Administrator, the Office of Resilience and Capital Planning prepares the Plan and presents it to the Capital Planning Committee (CPC) for review. The Plan is then submitted to the Board by March 1 for approval no later than May 1 every odd-numbered year.

Following the Plan's adoption, CPC proposes a rolling two-year capital budget for consideration by the Board during the regular budget process. The currently proposed FY 2024-33 Capital Plan was approved by the CPC on May 9.

The capital budget was updated on the following timeline:

- **JANUARY 20:** Budget requests due from departments
- **APRIL 24:** Review of General Fund department budget scenarios
- **MAY 22:** Capital Planning Committee approval of General Fund department budget
- **MAY 31:** Citywide proposed budget, including capital budget, submitted to the Board of Supervisors

### About The Ten-Year Capital Plan

The City's current Ten-Year Capital Plan recommends total investments over $41 billion between Fiscal Years 2023-24 and 2032-33. The proposed projects address capital needs related to eight service areas: Affordable Housing; Economic and Neighborhood Development; General Government; Health and Human Services; Infrastructure and Streets; Public Safety; Recreation, Culture and Education; and Transportation. **Table 1** shows how the Plan recommends investment across these service areas.

The most recently approved Plan reflects a renewed level of investment in the Pay-As-You-Go program, with increased General Fund investment at $2.2 billion from $1 billion in the previous capital plan adopted for FY 2022–31. The COVID-19 pandemic and its related impacts continue to have consequences on the City's funding capacity.

# TABLE 1: FISCAL YEAR 2024-31 CAPITAL PLAN INVESTMENTS BY SERVICE AREA

| Capital Plan Funding Amounts (Funding in Millions) | FY 2024-28 | FY 2029-33 | Plan Total |
|---|---|---|---|
| Affordable Housing | 2,183 | 1,596 | 3,780 |
| Economic and Neighborhood Development | 2,682 | 2,056 | 4,738 |
| General Government | 92 | 219 | 311 |
| Health and Human Services | 485 | 406 | 891 |
| Infrastructure and Streets | 7,123 | 3,360 | 10,483 |
| Public Safety | 688 | 276 | 1,413 |
| Recreation, Culture, and Education | 2,721 | 1,608 | 4,329 |
| Transportation | 8,628 | 6,687 | 15,315 |
| **Total** | **24,603** | **16,657** | **41,260** |

The loss of revenue for capital projects is made up by Certificate of Participation (COP) investments. The Plan anticipates $527 million in Certificates of Participation (COPs), also known as General Fund debt, over the next 10 years. COPs are backed by a physical asset in the City's capital portfolio and repayments are appropriated each year out of the General Fund. While the overall COP program is $238 million lower than the previous Plan, it makes significant commitments in the early years to address reductions in the Pay-Go Program and support projects to promote economic stimulus and racial equity. In addition, the Plan proposes approximately $2.0 billion in General Obligation (G.O.) debt over the next decade, up from $1.25 billion in the previous capital plan. Due to a historic number of successful bond measures over the two-year interim period, the City will be able to issue $1.7 billion in G.O. bonds to address critical needs in earthquake safety and emergency response, affordable housing, public health, homelessness and open space. As a result, there is significantly reduced capacity in the G.O. Bond program looking forward. Despite this reduced capacity, the FY 2024-33 Capital Plan incorporates $310 million for Shelters and Public Health capital needs, and $200 million for Shelters and Affordable Housing in 2024.

Funding principles from the Plan that help establish capital priorities for the City are to:

- Address legal or regulatory mandates.
- Protect life safety and minimize physical danger to those who work in and use City infrastructure and facilities.
- Enhance resilience and eliminate racial and social disparities so that all San Franciscans may thrive.
- Ensure asset preservation and sustainability, i.e. timely maintenance and renewal of existing infrastructure.
- Serve programmatic or planned needs, i.e. formal objectives of an adopted plan or action by the City's elected officials.
- Promote economic development with projects that are expected to increase revenue, improve government effectiveness, or reduce operating costs.

## Capital-Related Policies

The City's Ten-Year Capital Plan is financially constrained, meaning that it lists funded as well as deferred projects that are selected based on fiscally responsible and transparent policies. The FY 2024-33 Capital Plan generally retains most policies and practices set in prior year plans,

including restrictions around debt issuance, in order to meet key objectives such as:

- Growing the Pay-As-You-Go program at a rate that allows the City to address its facilities backlog.
- Funding Street Resurfacing to maintain a Pavement Condition Index (PCI) in a state of good repair with a score of 75.
- Prioritizing the City's curb ramp program and barrier removal projects to improve accessibility for all.
- Prioritizing regulatory requirements, life safety concerns, and the maintenance of current assets in order to reduce the City's backlog of deferred capital projects.
- Keeping property tax rates at or below 2006 levels.
- Funding critical enhancements to cover unexpected capital needs and emergencies as well as projects that are not good candidates for debt financing.

## Operating Impacts of Capital Projects

The vast majority of projects in the City's Capital Plan and Budget address the needs of existing assets and are not expected to substantially impact operating costs. For those projects where a substantial operational impact is expected, San Francisco Administrative Code Section 3.20 states, "The capital expenditure plan shall include a summary of operating costs and impacts on city operations that are projected to result from capital investments recommended in the plan." This operations review includes expected changes in the cost and quality of city service delivery.

Such operational planning is a foundational component of the pre-development planning for the City's large-scale capital projects, and is included in the Plan whenever possible. In practice, because projects are often described in the Plan so far in advance of their construction, and even before pre-planning is complete, operating impacts are typically not available in detail at the time of Plan publication. More often, operating impacts are presented to the Capital Planning Committee as project plans come into focus.

Departments present future one-time and ongoing costs of their projects to the Capital Planning Committee as part of the funding approval process. The Capital Planning Committee considers recurring salary and benefits costs, other operating costs such as maintenance and any anticipated recurring revenues to understand the net operating impacts of major projects. Considerations for the costs of stand-alone facilities include ongoing costs like staffing and utilities, as well as one-time costs like furniture, fixtures, and equipment. The near-term impacts of major projects are reflected in the projected sources and uses of the City's Five-Year Financial Plan, issued every other year. In addition, renewal needs and condition assessments for all facilities and infrastructure are modeled before a project is funded. These models are updated annually as a part of the capital planning process.

## Eligible Capital Project Types

Capital projects funded through the annual budget are considered part of the Plan's Pay-As-You-Go (Pay-Go) Program. Debt-financed projects are typically funded through supplemental appropriations and considered outside of the annual budgeting process. Projects funded through the Pay-As-You-Go Program fall into one of five general funding categories defined below:

**ADA Facility Transition Plan and ADA Right-of-Way:** ADA Facility investments are barrier removal projects on public buildings. ADA Right-of-Way projects correspond to on-demand curb ramp work. These dedicated ADA projects represent a small fraction of the accessibility improvements the Plan funds, as capital projects frequently include accessibility upgrades that are not counted as separate line items.

Routine Maintenance: Projects that provide for the day-to-day maintenance of existing buildings and infrastructure, including labor costs. Unlike renewals and enhancements, these annual expenditures are often a mix of capital and operating expenses, and they can be used for minor renewals according to department needs.

**Street Resurfacing:** This funding is used to maintain a citywide average PCI score of 75.

**Critical Enhancement:** An investment that increases an asset's value or useful life and changes its use. Critical enhancement projects include emergency repairs and improvements that address growth or other priority capital needs that are not good candidates for debt financing due to size or timing.

**Facility and Right-of-Way Infrastructure Renewals:** An investment that preserves or extends the useful life of existing facilities or infrastructure.

The categories of spending captured in the Capital Budget mirror those of San Francisco's Ten-Year Capital Plan and enable the City to chart trends, measure capital spending in terms of best practices, and report against the City's targets for state of good repair spending.

## Historical Capital Accomplishments

The City's first Ten-Year Capital Plan was adopted on June 20, 2006, and recommended $16 billion in total investments and $3 billion in General Fund investments through FY 2014-15. Since its adoption, nearly all of the high-priority projects identified in the first Plan have been accomplished while planned General Fund investments have surpassed $5 billion.

## General Obligation (G.O.) Bonds and Certificates of Participation

Prior to 2008, San Francisco voters had not authorized any G.O. bonds since 2000, which contributed to the City's infrastructure maintenance backlog. Since 2008, voters have approved $5.9 billion in G.O. bonds for hospitals, clinics, parks, police stations, firefighting facilities, public safety operations, transportation, streets, shelter and affordable housing. Recent levels of investment are higher than at any other time in the City's history. New bonds are only issued as old ones are retired and/or the City's base of net assessed value grows. This policy has ensured the repayment of these obligations without raising property tax rates for San Francisco residents and businesses since 2006.

COPs, which are repaid from the General Fund, are another financing method used to address infrastructure projects. COPs are reserved for projects with a revenue source, such as the Moscone Convention Center, or for critical improvements such as those at the War Memorial Veterans Building and the Animal Care and Control Facility. These issuances are limited to an amount that results in debt service that is no more than 3.25 percent of the discretionary General Fund budget.

## Pay-As-You-Go Capital Investments

The annual General Fund investment in the Pay-As-You-Go Program will be $59 million in FY 2023-24 and $59 million in FY 2024-25. These funds go toward maintaining basic infrastructure and investing in the City's assets including facility renovations, street repaving, right-of-way renewals, ADA improvements, critical enhancements and regular maintenance. In the five years prior to the COVID-19 pandemic the City had an average General Fund investment of $144 million annually, however in light of the shortfalls caused by COVID-19, the Capital Plan recommendation was reduced. These shortfalls are being addressed through the issuance of $60 million in FY 2023-24 Certificates of Participation to address critical repairs and street repaving.

## Integration of Impact Fees

In the early 2000s, several planning initiatives to transform former industrial areas into new neighborhoods in east San Francisco were partially funded by impact fees. Projects funded by these impact fees include pedestrian and streetscape enhancements, transportation improvements, new parks, library assets and childcare facilities. The impact fees are managed by the Interagency Planning Implementation Committee in collaboration with the Citizens' Advisory Committee for each plan area.

Projected revenues have slowed due to the overall decline of the developer project pipeline.

## Streets Program

In addition to providing a safer and smoother ride for users, streets with a higher PCI score last longer and are less expensive to maintain, which results in operating savings in future years. A block with a PCI score of 85-100 is in excellent condition and does not require any treatment. In 2011, the City's streets were at an average PCI score of 63 and declining quickly.

Since then, the City has made streets funding a top priority and, with the help of voters, passed the Road Repaving and Streets Safety Bond, which provided funding to increase the City's overall PCI score to 67. Now at 74, San Francisco is continuing to improve its citywide average PCI score with large SB1 investments from the Pay-As-You-Go program, complemented by General Fund. This will save the City millions on future street repaving costs, save Muni on vehicle repair costs and reduce citizens' annual car maintenance costs. Considering financial constraints, the Plan's funding levels for streets will maintain the PCI at 74 during the 10-year cycle.

## Recent Major Projects

Since 2020, the City has completed or broken ground on a number of major projects, including:

- Produced 2,600 new affordable housing units through 10 groundbreakings.
- Completed the City's Housing Element, centering on racial and social equity.
- Completed Fire Station 35, an innovative new floating station berthed at Pier 22 1/2, funded through ESER 2014.
- Completed the Animal Care and Control replacement animal shelter at 1419 Bryant Street.
- Opened the Embarcadero SAFE Navigation Center and expanded the Division Circle Navigation Center.
- Completed seismic retrofit and modernization of Maxine Hall and Castro Mission Health Centers, also funded by the 2016 Health and Safety G.O. Bond.
- Achieved a citywide PCI of 74. All districts have had at least one-third of their blocks resurfaced since 2009.
- Completed the Salesforce Transit Center, with ongoing work to form a mixed-use neighborhood surrounding the Transit Center.
- Completed the Downtown San Francisco Ferry Terminal Expansion Project.
- Renovation of the Bayview Opera House for greater accessibility and community use.
- Moved police staff into the newly completed Forensic Serices Division.
- Opened the Central Subway, extending the T-line through SoMa, Union Square and Chinatown.
- Connected over 8,096 units with free broadband internet access over the last 5 years.
- Modernization of the City's 100+ year-old sewer system.
- Improvements to the City's Emergency Firefighting Water System.
- Designed, constructed, or upgraded thousands of curb ramps to comply with ADA standards.

The proposed FY 2023-24 and FY 2024-25 budget funds capital investment at $512 million for General Fund departments over the two-year period.

The proposed budget includes funding the General Fund Capital Budget Pay-Go Program at $59 million per year in FY 2023-24 and FY 2024-25. Due to ongoing capital funding reductions post-COVID, in FY 2023-24 the budget also proposes $25.6 million for a Critical Repairs Program and $32.5 million for Street Repaving – funded through Certificates of Participation. Additional revenues for capital investments come from non-General Fund sources, state and federal grants, impact fees, and other locally generated revenues. These revenue sources total $271 million in FY 2023-24 and $65 million in FY 2024-25.

Capital investment is critical for keeping the City's infrastructure, roads, parks, and public safety facilities in a state of good repair and maintaining the City's service delivery capabilities. Highlights from the FY 2023-24 and FY 2024-25 proposed Capital Budget include funding for:

- Street repaving, pothole repair, and sidewalks.
- Critical repairs to roofs, elevators, and HVAC systems across the City's facilities.
- On-going curb ramp improvements and barrier removals for improved accessibility citywide.
- Funding for essential parks infrastructure such as fields, courts, forestry, fencing, and erosion control.

# CAPITAL PROJECTS

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|

**Department: Academy Of Sciences**

| Project | Project Title | Activity Title | Fund Title | 2023-2024 Budget | 2024-2025 Budget |
|---|---|---|---|---|---|
| 10016949 | Sci - Facility Maintenance | Sci - Facilities Maintenance | GF Annual Authority Ctrl | 351,221 | 368,782 |
| 10037343 | Animal Holding/Quarantine | Animal Holding/Quarantine | GF Annual Authority Ctrl | 288,300 | 0 |
| **Academy Of Sciences Total** | | | | **639,521** | **368,782** |

**Department: Airport Commission**

| Project | Project Title | Activity Title | Fund Title | 2023-2024 Budget | 2024-2025 Budget |
|---|---|---|---|---|---|
| 10003760 | AC Airfield Unallocated-Ordina | Airfield Improvements-Unalloc | SFIA-Capital Projects Fund | 32,000,000 | 32,000,000 |
| 10004055 | AC Air Support Unallocated-Ord | Airport Support-Unalloc | SFIA-Capital Projects Fund | 17,500,000 | 17,500,000 |
| 10004134 | AC Groundside Unallocated-Ordi | Roadway Improvements-Unalloc | SFIA-Capital Projects Fund | 400,000 | 400,000 |
| 10004334 | AC Terminals Unallocated-Ordin | Terminal Renovations-Unalloc | SFIA-Capital Projects Fund | 500,000 | 500,000 |
| 10004436 | AC Utilities Unallocated-Ordin | Utility Improvements-Unalloc | SFIA-Capital Projects Fund | 1,975,000 | 1,975,000 |
| 10016644 | Facility Maintenance | Facility Maintenance | SFIA-Operating Fund | 15,750,000 | 15,750,000 |
| **Airport Commission Total** | | | | **68,125,000** | **68,125,000** |

**Department: Arts Commission**

| Project | Project Title | Activity Title | Fund Title | 2023-2024 Budget | 2024-2025 Budget |
|---|---|---|---|---|---|
| 10005832 | AR Civic Collection Capital | CCCA - CIP CONSERVE | GF Continuing Authority Ctrl | 100,000 | 100,000 |
| | | CCCA - CIP RESTO | GF Continuing Authority Ctrl | 100,000 | 100,000 |
| | | CCCA - CIP STRUCT | GF Continuing Authority Ctrl | 100,000 | 100,000 |
| 10016793 | AR Civic Collection Maint | Civic Collection - Maintenance | GF Continuing Authority Ctrl | 128,759 | 135,197 |
| 10016794 | AR Cultural Centers Maint | Cultural Centers - Maintenance | GF Continuing Authority Ctrl | 172,197 | 180,807 |
| 10037807 | AAACC Retrofit CR RS | AAACC Retrofit CR | CPXCF COP Crit Reprs/Rcv Stmls | (1,340,000) | 0 |
| | | AAACC Retrofit CR | GF Continuing Authority Ctrl | 1,340,000 | 0 |
| 10037808 | MCCLA Retrofit CR RS | MCCLA Retrofit RS | CPXCF COP Crit Reprs/Rcv Stmls | 12,038,751 | 0 |
| 10040149 | SOMArts Relocation | SOMArts Relocation | GF Continuing Authority Ctrl | 200,000 | 0 |
| **Arts Commission Total** | | | | **12,839,707** | **616,004** |

**Department: Asian Art Museum**

| Project | Project Title | Activity Title | Fund Title | 2023-2024 Budget | 2024-2025 Budget |
|---|---|---|---|---|---|
| 10016504 | Aam - Facility Maintenance | Facility Maintenance | GF Annual Authority Ctrl | 337,911 | 354,807 |
| 10030854 | AA Museum Repair Projects | Accessibility Compliance | GF Annual Authority Ctrl | 150,000 | 50,000 |
| 10034665 | AAM assess R&R fire sprinkler | AAM assess R&R fire sprinkler | GF Annual Authority Ctrl | 100,000 | 100,000 |
| 10038904 | AAM boiler control upgrade | boiler control upgrade | GF Annual Authority Ctrl | 85,000 | 0 |
| 10040137 | Roof Repair | Roof Repair | GF Annual Authority Ctrl | 50,000 | 50,000 |
| **Asian Art Museum Total** | | | | **722,911** | **554,807** |

**Department: Emergency Management**

| Project | Project Title | Activity Title | Fund Title | 2023-2024 Budget | 2024-2025 Budget |
|---|---|---|---|---|---|
| 10006421 | Dem - Operation Floor Expansio | Dem-Operation Floor Expansion | CPXCF COP Crit Reprs/Rcv Stmls | 1,570,701 | 0 |
| 10035936 | Lighting Rods Replacement | Lighting Rods Replacement | CPXCF COP Crit Reprs/Rcv Stmls | (1,570,701) | 0 |
| 10040162 | BreakrSensTst,Pwr&LdDistStudy | BreakrSensTst,Pwr&LdDistStudy | GF Continuing Authority Ctrl | 745,795 | 0 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Fine Arts Museum | 10009026 | Legion Of Honor - Masonry | Legion of Honor - Masonry | GF Continuing Authority Ctrl | 500,000 | 0 |
| | 10016869 | Fam Facility Maintenance | Fam - Facilities Maintenance | GF Annual Authority Ctrl | 245,258 | 257,521 |
| | 10035949 | de Young Fire Doors | de Young Fire Doors | GF Continuing Authority Ctrl | 0 | 150,000 |
| | 10035965 | de Young Chiller 1 & 2 Compnts | de Young Chiller 1 & 2 Compnts | GF Continuing Authority Ctrl | 115,000 | 185,000 |
| | 10035985 | Legion Laylight Shades | Legion Laylight Shades | GF Annual Authority Ctrl | 175,000 | 290,000 |
| | 10038910 | LOH Main Entrance Wooden Doors | Redesign&Modify LOH Main Doors | GF Continuing Authority Ctrl | 0 | 150,000 |
| **Fine Arts Museum Total** | | | | | **1,035,258** | **1,032,521** |
| Fire Department | 10009040 | FD HVAC Systems Repair | HVAC System Repair | GF Continuing Authority Ctrl | 250,000 | 250,000 |
| | 10009042 | FD Generator Replacement Proj | Generator Replacement | GF Continuing Authority Ctrl | 250,000 | 250,000 |
| | 10016871 | FD Underground Storage Tank Mo | Underground Storage Tank Monit | GF Continuing Authority Ctrl | 447,669 | 470,052 |
| | 10016875 | FD Various Facility Maintenanc | Various Facility Maintenance P | GF Continuing Authority Ctrl | 989,895 | 1,039,390 |
| | 10033438 | FD Station Shower Replacements | Fire Station Shower Replacemen | GF Continuing Authority Ctrl | 50,000 | 50,000 |
| **Fire Department Total** | | | | | **1,987,564** | **2,059,442** |
| General Services Agency - City Admin | 10001289 | ADRE Capital Improvements | 1SVN FPS ER Generator | CPXCF COP Crit Reprs/Rcv Stmls | 1,000,000 | 0 |
| | | | 25VN - Domestic Booster Pump | GF Continuing Authority Ctrl | 0 | 150,000 |
| | | | 25VN Elevator Control Upgrade | CPXCF COP Crit Reprs/Rcv Stmls | 1,000,000 | 0 |
| | | | 25VN - Exterior Façade | GF Continuing Authority Ctrl | 0 | 500,000 |
| | | | Alemany Farmers Market Roof | GF Continuing Authority Ctrl | 0 | 350,000 |
| | | | City Hall Dome Leaks Repair | GF Continuing Authority Ctrl | 200,000 | 300,000 |
| | | | City Hall - Exterior Stone Ref | GF Continuing Authority Ctrl | 200,000 | 200,000 |
| | | | Civic Center - Steam Loop Emer | GF Continuing Authority Ctrl | 100,000 | 200,000 |
| | | | HOJ- Fire Pump/Controls Replcm | GF Continuing Authority Ctrl | 0 | 225,000 |
| | | | HOJ - Garage Door Replacement | GF Continuing Authority Ctrl | 100,000 | 0 |
| | | | Kern County Oil Wells Closure | GF Continuing Authority Ctrl | 100,000 | 400,000 |
| | 10001290 | ADNB CCG IPIC Partnership | Eastern Neighborhoods Grant | SR Eastern Neighborhood CI | 200,000 | 200,000 |
| | 10001291 | ADRE Facilities Maintenance | HOJ Facilities Maintenance | GF Annual Authority Ctrl | 286,650 | 300,983 |
| | 10005814 | Moscone Conv Fac Capital Proje | Moscone Conv Fac Capital Proje | SR Conv Fac Fd-Continuing | 1,000,000 | 1,000,000 |
| | 10016763 | ADDA Access Barrier Removal | Critical Access Repair & Maint | GF Continuing Authority Ctrl | 100,000 | 300,000 |
| | 10016766 | ADAD Facilities Maintenance | GSA Facilities Maintenance | GF Annual Authority Ctrl | 405,533 | 425,809 |
| | 10030243 | ADCP City Resilience Projects | Hazards and Climate-Resilient Design Guidance | GF Continuing Authority Ctrl | 100,000 | 250,000 |
| | 10037704 | COPs Contingency | COPs Contingency CR | CPXCF COP Crit Reprs/Rcv Stmls | (906,179) | 0 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| General Services Agency - City Admin | 10038911 | ADDA Barrier Removal Stow Lake | Stow Lake Barrier Removal | GF Continuing Authority Ctrl | 100,000 | 0 |
| | 10038912 | ADDA GGP SharonArtStudioMeadow | GGP Sharon Art Studio | GF Continuing Authority Ctrl | 0 | 500,000 |
| | 10038913 | ADDA GGP Barrier Removal PROW | Public ROW - JFK Drive | CPXCF COP Crit Reprs/Rcv Stmls | 500,000 | 0 |
| | | | Public ROW - Stanyan Curb | CPXCF COP Crit Reprs/Rcv Stmls | 400,000 | 0 |
| | 10038914 | ADRE 555 7th Siding CR COPs | 555 7th Ext Wood Siding Repl | CPXCF COP Crit Reprs/Rcv Stmls | 750,000 | 0 |
| | 10038915 | ADRE 555 7th Elevator CR COPs | 555 7th Elevator Project | CPXCF COP Crit Reprs/Rcv Stmls | 1,500,000 | 0 |
| | 10038916 | ADRE CH Roof Waterprf CR COPs | City Hall Roof Waterproof | CPXCF COP Crit Reprs/Rcv Stmls | 2,500,000 | 0 |
| | 10038917 | ADRE 1650M Chiller CR COPs | 1650M Chiller/Cooling Tower | CPXCF COP Crit Reprs/Rcv Stmls | 500,000 | 0 |
| | 10038918 | ADRE 1099Suny Boiler CR COPs | 1099 Sunnydale Boiler | CPXCF COP Crit Reprs/Rcv Stmls | 400,000 | 0 |
| | 10038919 | ADRE 50Ray Ext Siding CR COPs | 50 Raymond Exterior Siding | CPXCF COP Crit Reprs/Rcv Stmls | 500,000 | 0 |
| | 10038920 | ADRE Steam Loop Renew CR COPs | Civic Center Steam Loop Renew | CPXCF COP Crit Reprs/Rcv Stmls | 3,738,000 | 0 |
| | 10038921 | ADFM Underground Fuel Tanks | Underground fuel tanks | CPXCF COP Crit Reprs/Rcv Stmls | 9,225,727 | 0 |
| **General Services Agency - City Admin Total** | | | | | **23,999,731** | **5,301,792** |
| General Services Agency - Public Works | 10031502 | PW Islais Crk Brg Rehab | Reserve- Project | GF Continuing Authority Ctrl | 0 | 2,120,000 |
| | 10033865 | PW VL CR and Sub-Sdwlk Bsmnt | Curb Ramps Basements CR | CPXCF COP Crit Reprs/Rcv Stmls | 3,000,000 | 0 |
| | 10034763 | PW Curb Ramps Budget | Reserve- Project | GF Continuing Authority Ctrl | 3,472,828 | 4,264,079 |
| | 10034764 | PW Street Resurfacing Budget | Reserve- Project | CPSIF COP Street Repaving | 30,000,000 | 0 |
| | | | Reserve- Project | SR RMRA City Capital Funding | 18,905,000 | 19,472,150 |
| | | | Reserve- Project | SR RMRA County Capital Funding | 9,880,000 | 10,176,400 |
| | | | Reserve- Project | SR Road | 4,275,000 | 4,403,250 |
| | | | Reserve- Project | SR Special Gas Tax St Impvt | 8,170,000 | 8,415,100 |
| | 10034786 | PW Plazas Budget | Reserve- Project | GF Continuing Authority Ctrl | 200,000 | 135,963 |
| | 10034790 | PW Urgent Repairs Budget | Reserve- Project | GF Continuing Authority Ctrl | 442,378 | 464,497 |
| | 10034791 | PW SIRP Sidewalk Budget | Reserve- Project | GF Continuing Authority Ctrl | 1,355,025 | 1,428,902 |
| | | | Reserve- Project | SR Other Special Revenue | 1,435,192 | 1,506,952 |
| | 10034792 | PW ASAP Sidewalk Budget | Reserve- Project | GF Continuing Authority Ctrl | 234,792 | 271,532 |
| | | | Reserve- Project | SR Other Special Revenue | 428,542 | 449,969 |
| | 10034853 | PW Landslide/ Rockfall Budget | Reserve- Project | GF Continuing Authority Ctrl | 165,000 | 173,250 |
| | 10034854 | PW Street Structures Budget | Reserve- Project | GF Continuing Authority Ctrl | 660,000 | 878,000 |
| | 10037814 | PW Sunset Blvd Recycl Wtr Impr | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 1,200,000 | 0 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| General Services Agency - Public Works | 10038738 | PW UN Plaza Fence_Lighting Imp | Reserve- Project | GF Continuing Authority Ctrl | 110,000 | 0 |
| | 10038786 | PW Japantown Buchanan Mall | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 2,000,000 | 0 |
| | 10038888 | SAS Pothole Repairs Budget | Reserve- Project | GF Continuing Authority Ctrl | 1,368,270 | 1,436,684 |
| | 10038889 | SAS Facilities Maint Budget | Reserve- Project | GF Continuing Authority Ctrl | 514,989 | 540,738 |
| | 10038890 | SAS Median Maintenance Budget | Reserve- Project | GF Continuing Authority Ctrl | 154,663 | 162,396 |
| | 10038891 | SAS Fence Repairs Budget | Reserve- Project | GF Continuing Authority Ctrl | 150,646 | 158,178 |
| | 10038892 | SAS Tree Planting & Establish | Reserve- Project | GF Continuing Authority Ctrl | 400,000 | 400,000 |
| | 10038893 | SAS Street Tree Est Budget | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 2,000,000 | 0 |
| | 10038896 | SAS Yard Tenant Imprv Prop B | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 780,751 | 0 |
| | 10038897 | SAS Yard HVAC System Upgrade | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 1,800,000 | 0 |
| | 10038898 | SAS Sunset Blvd Hosebib Instal | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 935,000 | 0 |
| | 10038899 | PW Escolta Way Improvements | Reserve- Project | GF Continuing Authority Ctrl | 224,000 | 0 |
| | 10038900 | PW Innes Ave Rdwy Rebuild | Reserve- Project | CPXCF COP Crit Reprs/Rcv Stmls | 5,000,000 | 0 |
| **General Services Agency - Public Works Total** | | | | | **99,262,076** | **56,858,040** |
| General Services Agency - Technology | 10033388 | DT Fiber to Public Housing | Fiber to Public Housing | CPXCF COP Crit Reprs/Rcv Stmls | 2,500,000 | 0 |
| | 10033389 | DT VOIP Facilities Remediation | VoIP Facilities Remediation | GF Continuing Authority Ctrl | 250,000 | 250,000 |
| | 10037678 | DT City Hall WiFi Improvements | DT City Hall WiFi Improvements | GF Continuing Authority Ctrl | 0 | 155,000 |
| **General Services Agency - Technology Total** | | | | | **2,750,000** | **405,000** |
| Homelessness And Supportive Housing | 10037697 | 260 Golden Gate Seismic | 260 GG Seismic Retrofit | GF Continuing Authority Ctrl | 535,023 | 0 |
| **Homelessness And Supportive Housing Total** | | | | | **535,023** | **0** |
| Human Services | 10037672 | 1235 Mission Elevator MODRN | 1235 Mission Elevator MODRN | GF Continuing Authority Ctrl | 720,000 | 0 |
| | 10037674 | 1235 Mission HVAC MODRN | 1235 Mission HVAC MODRN | GF Continuing Authority Ctrl | 347,519 | 0 |
| **Human Services Total** | | | | | **1,067,519** | **0** |
| Juvenile Probation | 10016881 | Juv - Facilities Maintenance | Juv - Facilities Maintenance | GF Annual Authority Ctrl | 378,346 | 397,263 |
| | | | YGC HVAC Activities | CPXCF COP Crit Reprs/Rcv Stmls | 476,000 | 0 |
| | 10034485 | YGC Elevators - East & West | Modernization Activities | CPXCF COP Crit Reprs/Rcv Stmls | 1,000,000 | 0 |
| | 10038884 | Juv Hall Replacement Study | Replacement Study Activities | GF Continuing Authority Ctrl | 500,000 | 0 |
| **Juvenile Probation Total** | | | | | **2,354,346** | **397,263** |
| Municipal Transportation Agency | 10011999 | Tsf-Transit Cap Maint & Progra | Tsf-Transit Capital Maint (Repl | Transit | 6,837,861 | 6,699,000 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Municipal Transportation Agency | 10031009 | MT Ipic-market Octavia | Ipic-market Octavia Transit-(m | Transit | 395,000 | 0 |
| | 10034129 | MT SFMTA Pop Growth Alloc | FY22 Prop B Alloc For Transit | Transit | 13,520,000 | 35,480,000 |
| | 10034131 | MS SFMTA POP GROWTH ALLOC SSD | FY22 Prop B Alloc for SSD | Sustainable Streets | 14,510,000 | 21,830,000 |
| | 10035881 | MT IPIC SOMA | MT IPIC SOMA | Transit | 550,000 | 2,526,980 |
| | 10035882 | MT IPIC HUB | MT IPIC HUB | Transit | 339,200 | 135,524 |
| **Municipal Transportation Agency Total** | | | | | **36,152,061** | **66,671,504** |
| Police | 10009500 | Hazmat Abatement | Hazmat Abatement | GF Continuing Authority Ctrl | 30,956 | 32,504 |
| | 10009510 | Pol Station Security Camera Up | PS Security Camera Upgrd | GF Continuing Authority Ctrl | 25,000 | 100,000 |
| | 10020722 | Var Loc-Misc Fac Maint Proj | Various Locations Fac Maint Pr | GF Continuing Authority Ctrl | 161,116 | 169,172 |
| | 10030970 | BBR SFPD Maint and Rpr | Academy HVAC Boilers | GF Continuing Authority Ctrl | 500,000 | 0 |
| | | | Fire Panel Replacements | GF Annual Authority Ctrl | 200,000 | 0 |
| | | | Fire Panel Replacements | GF Continuing Authority Ctrl | 0 | 400,000 |
| | | | HVAC Test Balance Stations | GF Continuing Authority Ctrl | 100,000 | 100,000 |
| | | | POL Fac Master Planning | GF Continuing Authority Ctrl | 350,000 | 0 |
| | | | Police Facilities Roofs Repair | GF Continuing Authority Ctrl | 0 | 100,000 |
| | | | PS Security Camera Upgrd | GF Continuing Authority Ctrl | 75,000 | 0 |
| | | | Range Truss Replacement | GF Continuing Authority Ctrl | 200,000 | 200,000 |
| | | | Replace Central Station Study | GF Continuing Authority Ctrl | 250,000 | 0 |
| | | | Station Key Card Access | GF Continuing Authority Ctrl | 0 | 150,000 |
| **Police Total** | | | | | **1,892,072** | **1,251,676** |
| Port | 10010831 | PO Cargo Maint Dredging | Cargo Maint Dredging | Port Operating | 4,800,000 | 0 |
| | 10011124 | PO Seawall & Marginal Wharf Re | Seawall&Marginal Wharf Rep Prj | Port Operating | 3,082,000 | 4,682,000 |
| | 10011284 | PO Pier Bldgs Ladders & Skylig | PierBldgs Ladders&Skylight Rep | Port Operating | 1,000,000 | 0 |
| | 10011395 | PO SF Port Marina Repairs & Up | Marina Repairs & Upgrades | Port-South Beach Harbor | 1,522,881 | 1,551,908 |
| | 10011403 | PO Heron's Head Park Stabiliza | Heron's Head Park Stabilizat'n | Port Operating | 513,000 | 0 |
| | | | NCWC Grant HHP | Port-Capital | 987,000 | 0 |
| | 10011407 | PO Waterfront Development Proj | Waterfront Development Proj | Port Operating | 8,178,800 | 8,712,800 |
| | 10032237 | PO Seawall Resiliency Project | General Planning Activities | Port Operating | 1,486,422 | 1,518,924 |
| | 10032906 | PO Enterprise Technology Proj | Enterprise Technology Projects | Port Operating | 1,500,000 | 0 |
| | 10032988 | PO Capital Proj Implement Team | Capital Proj Implement Team | Port Operating | 1,800,000 | 1,800,000 |
| | 10032989 | PO P90 Grain Silo Demolition | P90 Grain Silo demolition proj | Port Operating | 1,150,000 | 0 |
| | 10032990 | PO Cap Proj Contingency Fund | Project Overages | Port Operating | 2,602,224 | 3,556,003 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Port | 10033008 | PO Concrete Pile Repair Crew | Concrete Pile Repair Crew | Port Operating | 800,000 | 1,600,000 |
| | 10035116 | PO Facility Condition Assessm. | Facility Condition Assessment | Port Operating | 1,000,000 | 1,000,000 |
| | 10036001 | PO Environmtl Cleanup Pier 64 | Environmental Cleanup Pier 64 | Port Operating | 1,400,000 | 0 |
| | 10036010 | PO P29.5 ParkingExhaust System | P29 | Port Operating | 1,505,000 | 0 |
| | 10036012 | PO Southern Waterfront Beautif | Southern Waterfront Beautifica | Port Operating | 2,222,000 | 2,222,000 |
| | 10037604 | Insurance Deductible | Insurance Deductible | Port Operating | 800,000 | 500,000 |
| | 10038571 | PO 2021 3180 RH2 Bldg Envelope | Round House Envelope 2 | Port Operating | 8,000,000 | 0 |
| | 10038685 | PO 2019 1800 Subsidence | 2019 1800 Subsidence | Port Operating | 750,000 | 0 |
| | 10038686 | PO 2019 1800 Fendering | 2019 1800 Piling & Fenderng | Port Operating | 9,400,000 | 0 |
| | 10038687 | PO 2022 PRTW Pile/Fill Removal | 2022 PRTW Pile/Fill Removal | Port Operating | 1,956,104 | 0 |
| | 10038688 | PO 2022 1500 P50 Seismc Pre-DS | 2022 1500 P50 Seismc Pre-DS | Port Operating | 3,800,000 | 0 |
| | 10038689 | PO 2022 1295 P29.5 Office Reha | 2022 1295 P29.5 Office Reha | Port Operating | 232,000 | 0 |
| | 10038690 | PO 2022 1090 P9 Tier 1 FIRPA | 2022 1090 P9 Tier 1 FIRPA | Port Operating | 0 | 2,840,573 |
| | 10038691 | PO Aquatic Park Sewer Repair | Aquatic Park Sewer Repair | Port Operating | 1,226,000 | 0 |
| | 10038692 | PO 2022 1450 P45 Shed B/D Repr | 2022 1450 P45 Shed B/D Repr | Port Operating | 0 | 1,700,000 |
| | 10038693 | PO Grant Match | Grant Match | Port Operating | 2,000,000 | 1,000,000 |
| | 10038694 | PO Stormwater Trash Capture | Stormwater Trash Capture | Port Operating | 450,000 | 0 |
| | 10038695 | PO Re-tenanting Fund | Re-tenanting Fund | Port Operating | 8,078,382 | 0 |
| | 10038696 | PO Crane Barge Purchase | Crane Barge Purchase | Port Operating | 6,500,000 | 0 |
| **Port Total** | | | | | **78,741,813** | **32,684,208** |
| Public Health | 10002778 | HG SFGH Bldg 5 ClinLab Replace | Clin Lab Automation System | CPXCF COP Crit Reprs/Rcv Stmls | 4,000,000 | 0 |
| | 10016877 | HG Misc Fac Maint Proj | Misc Fac Maint Proj | SFGH-Operating Fund | 1,792,160 | 1,881,766 |
| | 10016878 | HL Dph - Facilities Maintenanc | Dph - Facilities Maintenance ( | LHH-Operating Fund | 1,548,370 | 1,625,792 |
| | 10030946 | HG Bldg 5 Kitchen Upgrade | CPC Funding | CPXCF COP Crit Reprs/Rcv Stmls | 1,500,000 | 0 |
| | 10031565 | PW Castro Mission HlthCtr Reno | CON Work – FEMA Grant | SR Community Health-Grants | 537,462 | 0 |
| | 10033176 | HA DPH Facilities Maintenance | 101 Grove FM | GF Annual Authority Ctrl | 86,874 | 91,217 |
| | | | CBHS Facility | GF Annual Authority Ctrl | 180,249 | 189,261 |
| | | | PC Clinic FM | GF Annual Authority Ctrl | 489,037 | 513,489 |
| | 10034589 | HL Roof replacement-admin bdgs | Roof replacement - L Wing | LHH-Operating Fund | 0 | 400,000 |
| | 10034591 | HL Cooling Center | Cooling Center | CPXCF COP Crit Reprs/Rcv Stmls | 975,000 | 0 |
| | 10034618 | HG Freight Elevator Modernizat | CPC Funding | CPXCF COP Crit Reprs/Rcv Stmls | 1,150,000 | 0 |
| | 10035872 | HL Emergency Stair Egress Repa | Emergency Stair Egress Repairs | LHH-Operating Fund | 250,000 | 0 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Public Health | 10036526 | DPH G.O. Bond Planning | DPH G.O. Bond Planning | GF Continuing Authority Ctrl | 1,500,000 | 0 |
| | 10037346 | HL Admin Bldg Fire Alarm | Admin Bldg Fire Alarm | LHH-Operating Fund | 250,000 | 0 |
| | 10038702 | HL Phar Auto Disp Cabinets | Phar Auto Disp Cabinets | LHH-Operating Fund | 700,000 | 0 |
| | 10038703 | HG Phar Auto Disp Cabinets | Reserve- Project | SFGH-Operating Fund | 2,550,000 | 0 |
| | 10038873 | HL Server Room UPS Replacement | Server Room UPS Replacement | LHH-Operating Fund | 200,000 | 0 |
| | 10038874 | HL Sterilizer Replacement | Sterilizer Replacement | LHH-Operating Fund | 150,000 | 350,000 |
| | 10038875 | HL F Wing Structural Damage | F Wing Structural Damage | LHH-Operating Fund | 0 | 450,000 |
| | 10038876 | HL Pharmacy Auto Packagers | Pharmacy Auto Packagers | LHH-Operating Fund | 0 | 350,000 |
| | 10038881 | HG Inpatient Pharmacy Carousel | ZSFG Inpatient Pharmacy Carou | SFGH-Operating Fund | 450,000 | 0 |
| | 10038883 | HG Fire Alarm Backbone & Infra | COP Funding | CPXCF COP Crit Reprs/Rcv Stmls | 4,350,000 | 0 |
| **Public Health Total** | | | | | **22,659,152** | **5,851,525** |
| Public Library | 10009363 | LB Capital Improvement Project | LB Capital Improvement Project | SR Library Fund - Continuing | 1,500,000 | 0 |
| | | | Non-BLIP Branch Remodel | SR Library Fund - Continuing | 3,000,000 | 0 |
| | 10029842 | PW 750 Brannan St Office Const | 750 Brannan Leasehold Budget | SR Library Fund - Continuing | 3,000,000 | 0 |
| | 10032983 | LB-Branch Building Envelope Pr | Branch Building Envelope Proj | SR Library Fund - Continuing | 250,000 | 250,000 |
| | | | Park Building Envelope Proj | SR Library Fund - Continuing | 2,500,000 | 0 |
| | 10034331 | LB-SFPL Oceanview Capital Prj | SFPL Oceanview Branch Capital | SR Library Fund - Continuing | 3,500,000 | 15,000,000 |
| | 10034332 | LB-SFPL AV Equipment Refresh | SFPL AV Equipment Refresh Proj | SR Library Fund - Continuing | 320,000 | 0 |
| | 10034333 | LB-SFPL Chinatown Renovation | SFPL Chinatown Branch Renovati | SR Library Fund - Continuing | 7,956,045 | 3,000,000 |
| | 10038442 | LB Br Elevator Modernization | LB Br Elevator Modernization | SR Library Fund - Continuing | 100,000 | 500,000 |
| | 10038443 | LB Bldg System Assess&Upgrades | LB Bldg System Assess&Upgrades | SR Library Fund - Continuing | 500,000 | 2,000,000 |
| **Public Library Total** | | | | | **22,626,045** | **20,750,000** |
| Public Utilities Commission | 10014854 | Natural Resources Planning | Natural Resources Planning | SFWD-Operating Fund | 1,162,000 | 900,000 |
| | 10015023 | Landscape Conservation Program | Landscape Conservation Program | SFWD-Operating Fund | 0 | 1,000,000 |
| | 10015046 | Long Term Monitoring & Permit | Long Term Monitoring & Permit | SFWD-Operating Fund | 6,971,000 | 4,890,000 |
| | 10016956 | Hetchy Water - Facilities Main | Facilities Maint | Hetchy Operating Fund | 3,000,000 | 3,000,000 |
| | 10016972 | Awss Maintenance - Cdd | Awss Maintenance - Cdd | SFWD-Operating Fund | 2,500,000 | 2,500,000 |
| | 10016976 | Watershed Structure Projection | Watershed Structure Projection | SFWD-Operating Fund | 4,486,000 | 5,486,000 |
| | 10025172 | Wecc/Nerc Compliance | Wecc/Nerc Compliance | Hetchy Operating Fund | 4,449,000 | 4,449,000 |
| | 10025175 | Wecc/Nerc Transmission Line Cl | Wecc/Nerc Transmission Line Cl | Hetchy Operating Fund | 200,000 | 208,000 |
| | 10025206 | Water Resources Planning And D | Water Resources Planning/ Budge | SFWD-Operating Fund | 50,000 | 500,000 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Public Utilities Commission | 10025207 | Treasure Island - Maintenance | Treasure Island - Maintenance | Hetchy Operating Fund | 4,217,000 | 4,428,000 |
| | | | Treasure Island - Maintenance | SFWD-Operating Fund | 1,350,000 | 1,350,000 |
| | | | Treasure Island - Wastewater | CWP-Operating Fund | 2,600,000 | 2,600,000 |
| | 10025208 | 525 Golden Gate - O & M | 525 Golden Gate - O & M | CWP-Operating Fund | 1,332,000 | 1,372,000 |
| | | | 525 Golden Gate - O & M | Hetchy Operating Fund | 802,000 | 826,000 |
| | | | 525 Golden Gate - O & M | SFWD-Operating Fund | 2,966,038 | 3,096,038 |
| | 10025209 | 525 Golden Gate - Lease Paymen | 525 Golden Gate - Lease Paymen | CWP-Operating Fund | 2,426,917 | 2,416,551 |
| | | | 525 Golden Gate - Lease Paymen | Hetchy Operating Fund | 1,249,541 | 1,244,204 |
| | | | 525 Golden Gate - Lease Paymen | SFWD-Operating Fund | 9,178,389 | 9,139,186 |
| | 10025211 | Retrofit Grant Program | Retrofit Grant Program | SFWD-Operating Fund | 0 | 500,000 |
| | 10025762 | Low Impact Development | FY22 Low Impact Development | CWP-Operating Fund | 681,000 | 681,000 |
| | 10025785 | Youth Employment & Environment | Youth Employment & Environ Bud | CWP-Operating Fund | 697,000 | 697,000 |
| | | | Youth Employment & Environ Bud | Hetchy Operating Fund | 150,000 | 150,000 |
| | | | Youth Employment & Environ Bud | SFWD-Operating Fund | 1,290,000 | 1,290,000 |
| | 10038495 | Drought Response Program | Drought Response Program | SFWD-Operating Fund | 500,000 | 500,000 |
| | 10038496 | Personnel Safety Program | Personnel Safety Program | SFWD-Operating Fund | 1,000,000 | 0 |
| **Public Utilities Commission Total** | | | | | **53,257,885** | **53,222,979** |
| Recreation And Park Commission | 10013093 | RP Open Space Acquisition | Os Acquisition-Budget | SR Open Space-Continuing | 3,781,000 | 3,979,500 |
| | 10013099 | RP ADA Compliance | ADA Compliance-Budget | GF Continuing Authority Ctrl | 600,000 | 800,000 |
| | 10013170 | RP Gene Friend Rec Center | Budget | CP R&P Capital Impvt-Oth | 728,397 | 287,510 |
| | 10013173 | RP Concession Maintenance | Concession Maintenance | GF Continuing Authority Ctrl | 300,000 | 400,000 |
| | 10013254 | RP Marina DBW Loan Reserve | Marina Dbw Loan Reserve | SR R&P-Marina Yacht Harbor | 78,700 | 80,235 |
| | 10013259 | RP MYH E Harbor Sediment Rmd | East Harbor Sediment Remediati | SR R&P-Marina Yacht Harbor | 1,817,590 | 2,317,590 |
| | 10013274 | RP Erosion Cntrl/Rtaining Wall | Erosion Control & Retaining Wa | GF Continuing Authority Ctrl | 525,000 | 600,000 |
| | 10013280 | RP Forestry | Forestry | GF Continuing Authority Ctrl | 450,000 | 550,000 |
| | 10013283 | RP Field Rehabilitation | Field Rehabilitation-Budget | GF Continuing Authority Ctrl | 550,000 | 525,000 |
| | 10013292 | RP Gateways/Borders/ Bollards | Gateways/Borders/Bollars/ Fenci | GF Continuing Authority Ctrl | 273,000 | 550,000 |
| | 10013296 | RP General Facility Renewal | General Facility Renewal Budge | GF Continuing Authority Ctrl | 750,000 | 750,000 |
| | 10013347 | RP Golf Capital | Golf Program | SR Golf Fund -Continuing | 374,486 | 374,486 |
| | 10013359 | RP Irrigation Systems | Irrigation Systems | GF Continuing Authority Ctrl | 500,000 | 500,000 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Recreation And Park Commission | 10013373 | RP Camp Mather Capital Renewal | Camp Mather Facility Renewal B | GF Continuing Authority Ctrl | 496,000 | 700,000 |
| | 10013432 | RP Angelo J. Rossi Pool | 3283V-Proj Reserve | CPRPF FC OSP VARS PK LRBS06&07 | 70,000 | 0 |
| | 10013454 | RP LPSF Herz Playground | Reserve | SR Visitacion Valley CI | 1,336,000 | 0 |
| | 10013588 | RP Paving | Paving | GF Continuing Authority Ctrl | 500,000 | 600,000 |
| | 10013593 | RP Playing Fields Replacement | Playing Fields Replacement | GF Continuing Authority Ctrl | 5,151,000 | 3,650,000 |
| | 10013617 | RP Pump Replacement Project | Pump Replacement Project-Budge | GF Continuing Authority Ctrl | 300,000 | 500,000 |
| | 10013653 | RP Emergency Repairs | Emergency Repairs Budget | GF Continuing Authority Ctrl | 500,000 | 500,000 |
| | 10013659 | RP Court Resurfacing | Court Resurfacing | GF Continuing Authority Ctrl | 500,000 | 700,000 |
| | 10013668 | RP Security and Lighting | Security and Lighting-Cameras | GF Continuing Authority Ctrl | 200,000 | 300,000 |
| | 10013675 | RP Signage & Information Sys | Signage & Information System | GF Continuing Authority Ctrl | 150,000 | 200,000 |
| | 10016942 | RP General Facilities Maintena | General Facilities Maint-Budge | GF Annual Authority Ctrl | 548,000 | 550,000 |
| | 10016944 | RP Mather Facilities Maint | Mather Facilities Maint-Budget | GF Annual Authority Ctrl | 202,000 | 250,000 |
| | 10016948 | RP Marina YH Facilities Maint | Myh-Facilities Maintenance-Bud | SR R&P-Marina Yacht Harbor | 338,000 | 338,000 |
| | 10024391 | RP M Dolores Playground Resrve | Mission Dolores Pg Fac Maint R | GF Continuing Authority Ctrl | 15,000 | 15,000 |
| | 10031044 | RP Yacht Harbor-dredging | Marina Dredging | SR R&P-Marina Yacht Harbor | 600,000 | 600,000 |
| | 10031217 | RP 11th Street And Natoma Park | Budget | GF Continuing Authority Ctrl | 400,000 | 400,000 |
| | 10031220 | RP Floor Resurfacing Project | Floor Resurfacing Project | GF Continuing Authority Ctrl | 100,000 | 600,000 |
| | 10032369 | RP Civic Center Pg Maint Fund | Civic Center Pg Maint Fund | GF Continuing Authority Ctrl | 15,000 | 15,000 |
| | 10032971 | RP Alarm Maintenance | Alarm Maintenance | GF Continuing Authority Ctrl | 200,000 | 220,000 |
| | 10032972 | RP Playground Maintenance | Playground Maintenance | GF Continuing Authority Ctrl | 700,000 | 700,000 |
| | 10033303 | RP Fencing | Fencing | GF Continuing Authority Ctrl | 350,000 | 700,000 |
| | 10034463 | RP GGP Pagoda | GGP Pagoda | GF Continuing Authority Ctrl | 442,000 | 0 |
| | 10035933 | RP OS Contingency - GEN - NEW | OS Contingency - GEN-Budget | SR Open Space-Continuing | 2,268,600 | 2,387,700 |
| | 10036166 | RP Community Garden Maint | Community Garden Maint | GF Continuing Authority Ctrl | 25,000 | 25,000 |
| | 10037377 | RP Waste Receptacle/Park Furn | Waste Receptacle/ ParkFurniture | GF Continuing Authority Ctrl | 100,000 | 100,000 |
| | 10038456 | RP ADA TPC Harding Park | Budget | CPXCF COP Crit Reprs/Rcv Stmls | 900,000 | 0 |
| | 10038559 | RP - Gardens of GGP | GGP Gardens - Budget | CP R&P Capital Impvt-Oth | 251,678 | 251,678 |
| | 10038616 | RP Noe Valley Town Sq Restroom | Budget | GF Continuing Authority Ctrl | 200,000 | 0 |
| | 10038617 | RP Precita Park Restroom | Budget | GF Continuing Authority Ctrl | 200,000 | 0 |
| | 10038618 | RP Kelloch Vellasco Fitness | Budget | GF Continuing Authority Ctrl | 100,000 | 0 |

# CAPITAL PROJECTS, *CONTINUED*

| DEPARTMENT | PROJECT | PROJECT TITLE | ACTIVITY | FUND TITLE | 2022-2023 BUDGET | 2023-2024 BUDGET |
|---|---|---|---|---|---|---|
| Sheriff | 10013792 | SH Repair Of Roof On Jail Faci | County Jail | GF Continuing Authority Ctrl | 0 | 250,000 |
| | 10013797 | Roads & Urban Forestry | Cj 5 Road Maintenance | GF Continuing Authority Ctrl | 50,000 | 50,000 |
| | 10016951 | Shf - Facilites Maintenance | Shf - Facilities Maintenance | GF Annual Authority Ctrl | 543,140 | 570,297 |
| | | | Shf - Jail Maintenance - Hoj | GF Annual Authority Ctrl | 177,295 | 186,160 |
| | 10038959 | CJ1 Sallyport Door Replacement | Replace CJ1 Sallyport Door | GF Continuing Authority Ctrl | 250,000 | 0 |
| | 10038960 | 425 7th Street Generator | Generator Day Tank & Control-4 | GF Continuing Authority Ctrl | 100,000 | 0 |
| | 10038961 | 425 7th Street - Building Mana | 425 7th Street - Building Mana | GF Continuing Authority Ctrl | 0 | 427,608 |
| | 10038962 | 425 7th St. Roof Replacement | 425 7th St. Roof Replacement | CPXCF COP Crit Reprs/Rcv Stmls | 1,400,000 | 0 |
| | 10038963 | 425 7th Street Boiler | 425 7th Street Boiler | GF Continuing Authority Ctrl | 0 | 581,596 |
| | 10038964 | CJ3 Annex&Lrng Ctr-Extr Paint | CJ3 Annex&Lrng Ctr-Extr Paint | GF Continuing Authority Ctrl | 0 | 68,074 |
| | 10038965 | SBJ Boiler Repair | SBJ Boiler Repair | GF Continuing Authority Ctrl | 0 | 459,000 |
| | 10038966 | CJ3 Roof-Painting HVAC Equip | Roof Painting for CJ3 HVAC Equ | GF Continuing Authority Ctrl | 0 | 97,000 |
| | 10038967 | CJ3 Annex roof Coating | Roof coating for CJ3 Annex | CPXCF COP Crit Reprs/Rcv Stmls | 3,425,000 | 0 |
| **Sheriff Total** | | | | | **5,945,435** | **2,689,735** |
| War Memorial | 10016982 | War - Facility Maintenance | War - Facility Maintenance | SR WAR - Annual Authority Ctrl | 609,276 | 639,739 |
| | 10037717 | Davies Hall Elevators CR | Davies Hall Elevators CR | CPXCF COP Crit Reprs/Rcv Stmls | 2,200,000 | 0 |
| | 10038986 | Opera House Mansard Roof Rplce | Opera House Mansard Roof Rplce | CPXCF COP Crit Reprs/Rcv Stmls | 5,000,000 | 0 |
| **War Memorial Total** | | | | | **7,809,276** | **639,739** |
| **Capital Projects Total** | | | | | **510,011,451** | **347,960,033** |

# IT PROJECTS


EMPRESS
OF
CHINA
北京商場
CHINATOWN
MUSIC FESTIVAL
San Francisco
CHINATOWN
ONE W
GIFTS
CENTER
WORLD OF
MAGNETS
zippo
SHIRTS
JACKETS
CLAY

# INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

SF.GOV/COIT

## THE COMMITTEE ON INFORMATION TECHNOLOGY (COIT)

Investment in information and communications technology (IT or ICT) enables the City and County to enhance city services, facilitate resident and visitor engagement, and utilize data to better inform leaders and policymakers.

The City plans, funds, and coordinates IT projects through the Committee on Information Technology (COIT). COIT is responsible for advising the Mayor and Board of Supervisors (Board) on technology matters and setting overall technology direction for the City.

Every other year, COIT publishes the City's Information and Communication Technology Plan (ICT Plan) to proactively plan, fund, and implement the City's technology efforts to align with the Mayor's goals on equity and government accountability. The ICT Plan for Fiscal Year (FY) 2023-24 through FY 2027-28 was proposed by COIT in the spring of 2023, and the full plan can be found on the COIT website at **sf.gov/coit**.

## INFORMATION AND COMMUNICATION TECHNOLOGY PLAN (ICT PLAN)

The proposed Five-Year ICT Plan presents a vision of government services that are available and universally accessible in times of crisis and beyond.

This vision reflects the increased importance of ensuring the accessibility and reliability of City services that are essential to our economic recovery. The Plan outlines a path to coordinate technology investments, improve city services, and improve the resilience of our most critical systems.

The ICT plan identifies three strategic IT goals:

- Online and Accessible City Services Residents Can Use.
- Integrated City Operations that are Efficient and Cost-Effective.
- IT Infrastructure You Can Trust.

## FY 2023-24 and FY 2024-25 Proposed ICT Budget

COIT recommends strategic investments in technology projects citywide. The FY 2023-24 and FY 2024-25 Mayor's proposed budget provides $53.9 million in funding for 14 projects for the two years, including:

*City Telecom Modernization*

Phone systems across the City are relying on aging technology and require replacement. The City will convert more than 35,000 phones lines from more than 100 telephone systems to Voice Over Internet Protocol (VOIP).

*Digital Accessibility & Inclusion Support*

COIT adopted the citywide Digital Accessibility and Inclusion Policy to ensure city websites are accessible regardless of disability and across languages. This project will continue to provide secure web hosting on the growing SF.gov site.

*Computer Aided Dispatch (CAD) Replacement*

The City's CAD system is a tool for tracking field personnel of the City's police, fire, sheriff and other public safety agencies. The current system was purchased in 2001 and is at end-of-life. Cut-over to the new system is planned to go live in 2023.

*Human Resources Modernization*

The Department of Human Resources (DHR) is continuing to modernize the employee and job candidate experience within the City by developing an employee onboarding tool and e-personnel filing system. This work builds on the City's new applicant tracking system that went live in 2021, and will improve the candidate experience by shortening time-to-hire. Additionally, DHR will begin developing a "one-stop shop" intranet to improve the accessibility of key resources for employees. This project will facilitate organization-wide communication, increase employee productivity, and improve team collaboration.

*JUSTIS Data Center of Excellence*

The City reached a significant milestone in the JUSTIS project, completely retiring the mainframe and launching a new modernized court case management system that will transform and streamline case management and improve access and services to judicial partners and the community at-large. The next phase of the JUSTIS hub will provide a data sharing and analysis platform for the courts and public safety agencies.

*Infrastructure Modernization*

Over the past four years, the City has invested in modernizing network and data center infrastructure. The proposed budget continues the Department of Technology's work by improving resilience in the City's data centers. This will allow for rapid recovery of critical city systems in the event of a failure, such as a power outage or a natural disaster.

*Public Safety and Public Service Radio Replacement*

The Public Safety and Public Service Radio Replacement Project will upgrade the citywide radio communications system used primarily by the City's public safety agencies. The new technology will support over 9,000 mobile and handheld radios, with 10 city departments and four outside agencies operating daily on the system.

*New Property Assessment and Tax System*

The Assessor, the Treasurer-Tax Collector, and the Controller are replacing the property tax system in order to better support document capture, reporting, storage maintenance, conversion migration services, and management.

*Jail Management System*

The Sheriff's Jail Management System is at end-of-life and requires replacement. A modern, supported system will allow the department to more efficiently manage operations and increase accountability by improving data sharing between Sheriff and partnering City agencies.

*SF Cloud Expansion*

The City uses four central data centers to support daily operations. The Department of Technology seeks to enhance the provisioning and functionality of Infrastructure-as-a-Service (IaaS) and Platform-as-a-Service (PaaS) services for city departments. In the next year, the City will provide departments with advice and expertise in platforms to optimize business functions and disaster recovery, and consolidate procurement of cloud services to achieve economies of scale.

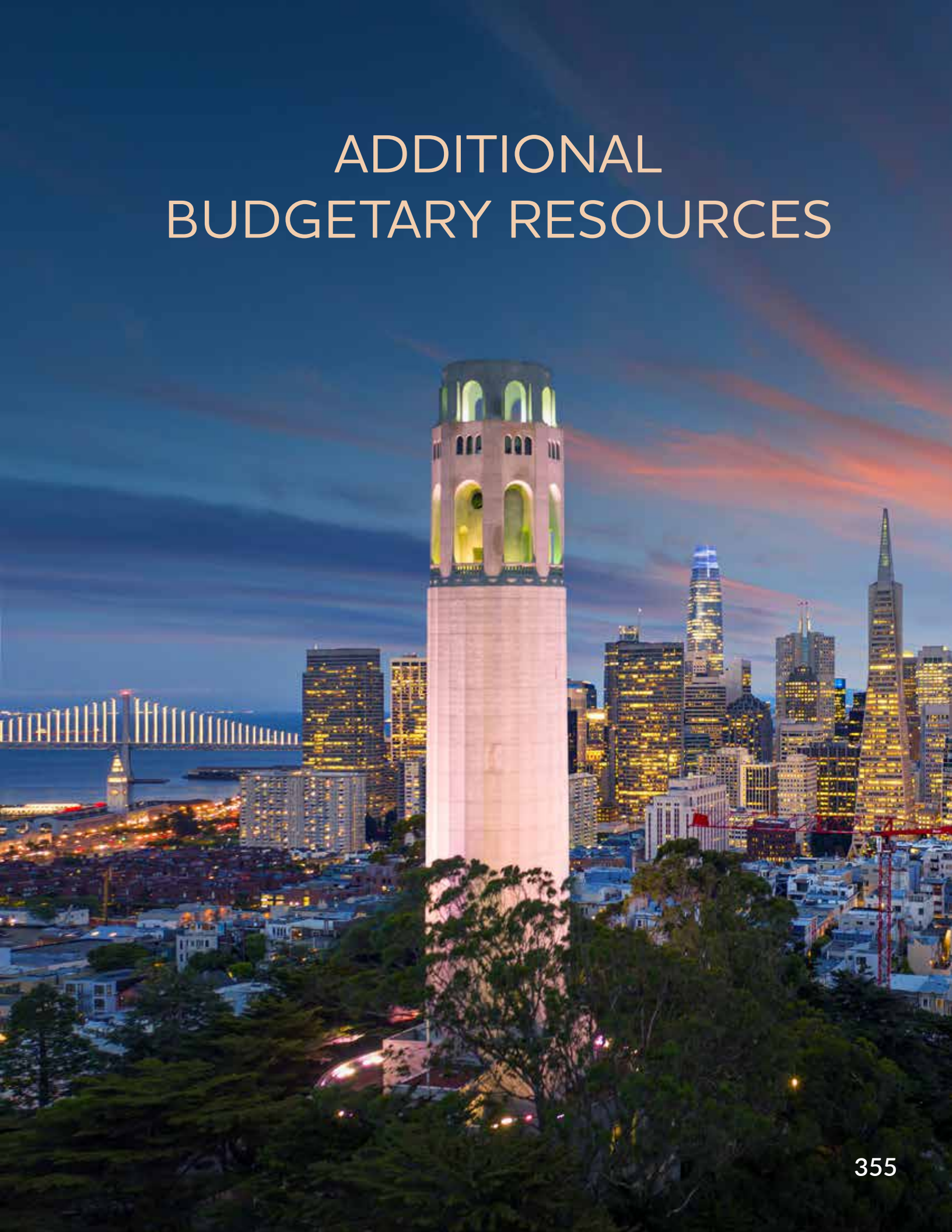
*Empty Homes Tax*

In November 2022, a ballot measure was passed to implement a new tax on vacant units. It is effective January 1, 2024. The tax is unique in that property owners are required to file information regarding the vacancy of their unit; these owners are not normally subject to filing a return or being assessed on this basis. The tax is assessed based on number of days vacant with exemptions related to building permits, construction, and other factors per the tax. The new technology will support the creation of a database that determines the filing universe, filer requirements, and timelines for the new tax. The system will be an online and accessible form for taxpayers to file and pay. It will also provide effective customer service, including targeted taxpayer outreach and education.

*Legislative Management System*

The Board of Supervisors are replacing the previous Legislative Management System. The new system will better support City boards, commissions and other task force throughout the legislative process. The new system will allow departments to automate legislative processes from submission to codification in the Municipal Code. In addition, the system will create an online public portal with a Heat Map for tracking legislative items. Another major function of the system deals with record retention as the system will serve as a records repository for preserving the last century of the City's legislative history and saving department reports and records associated with each file.

# ADDITIONAL BUDGETARY RESOURCES



# ADDITIONAL BUDGETARY RESOURCES

The Mayor's proposed Fiscal Years (FY) 2023-24 and 2024-25 budget for the City and County of San Francisco (the City), published on June 1, is one of several financial documents that can be a resource to the public. Other sources of financial information include:

## Consolidated Budget and Appropriation Ordinance, FY 2023-24 and FY 2024-25

The Consolidated Budget and Appropriation Ordinance (BAO) contains the City's sources of funds and their uses, detailed by department. This document provides the legal authority for the City to spend funds during each fiscal year. The BAO is released annually with the Board's passage and the Mayor's signing of the final budgets. An interim BAO is passed by a continuing resolution of the Board and provides the City's interim operating budget between the end of the fiscal year on June 30 and when the final budget is passed.

## Annual Salary Ordinance, FY 2023-24 and FY 2024-25

The Annual Salary Ordinance (ASO) is the legal document that authorizes the number of positions and job classifications in departments for the budgeted fiscal years. The ASO is passed at the same time as the BAO.

## Annual Comprehensive Financial Report

The City's Annual Comprehensive Financial Report (ACFR) summarizes the performance of all revenue sources and accounts for total expenditures in any given fiscal year. The ACFR for the fiscal year ending June 30, 2022 is currently available. The FY 2022-23 ACFR will be made available by the Controller after the fiscal year has closed and the City's financial reports have been reviewed and certified.

## Five-Year Financial Plan and Joint Report

The City's Five-Year Financial Plan forecasts expenditures and revenues during the five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for city departments. The Plan is published each odd calendar year by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst. In even calendar years, the Five-Year Financial Plan Update, commonly known as the Joint Report, is issued and is currently available for FY 2023-24 through FY 2027-28.

# OBTAINING BUDGET DOCUMENTS AND RESOURCES

Copies of these documents are distributed to the SFPL Main Library. They may also be viewed online at the City's web site (**sf.gov**) and at the following City Hall locations:

### Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114
**https://sf.gov/topics/budget**

### Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500
**https://sf.gov/departments/controllers-office**

### Clerk of The Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
Phone: (415) 554-5184
**sfbos.org**

For more information regarding San Francisco's budget, finance, and performance measurements, please visit the web sites below.

### SF Performance Scorecards
Regularly-updated information on the efficiency and effectiveness of San Francisco government in eight highlighted service areas, including livability, public health, safety net, public safety, transportation, environment, economy, and finance.
**sfgov.org/scorecards**

### SF Open Book
A clear look at San Francisco's fiscal and economic health.
**openbook.sfgov.org**

### SF Open Data
The central clearinghouse for data published by the City and County of San Francisco.
**datasf.org**

# COMMONLY USED TERMS

**ACCRUAL BASIS ACCOUNTING** – An accounting methodology that recognizes revenues or expenditures when services are provided.

**ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR)** – The City's Annual Financial Report, which summarizes the performance of all revenue sources and accounts for total expenditures in the prior fiscal year.

**ANNUALIZATION** – Adjusting a partial year revenue or expense to reflect a full year's worth of income or spending.

**APPROPRIATION** – Legislative designation of money to a department, program, or project for a particular use, including operations, personnel, or equipment.

**ATTRITION SAVINGS** – Salary savings that result when positions at a department are vacant.

**BALANCED BUDGET** – A budget in which revenues equal expenditures, with no deficit.

**BALANCING** – Process of making revenues match expenditures within each departmental budget and within the City budget as a whole.

**BASE BUDGET** – The budget predicated on maintaining the existing level of services and operations. The City and County of San Francisco require two-year budgeting annually, and the second year of the budget becomes the base budget for the following budget cycle.

**BASELINE** – (1) The annualized budget for the current fiscal year, which serves as the starting point for preparing the next fiscal year's budget. (2) A required minimum of spending for a specific purpose.

**BOND** – A debt investment in which an investor loans money to an entity that borrows the funds for a defined period of time at a fixed interest rate. Bonds are used by companies and governments to finance a variety of projects and activities.

**BUDGET AND APPROPRIATION ORDINANCE (BAO)** – The legislation that enacts the annual two-year budget. Formerly the Annual Appropriation Ordinance (AAO).

**BUDGET CYCLE** – The period of time in which the City's financial plan for the upcoming fiscal year is developed; submitted to, reviewed, and enacted by the Board of Supervisors and signed by the Mayor; and implemented by city departments.

**CAPITAL BUDGET** – Funds to acquire land, plan and construct new buildings, expand or modify existing buildings, and/or purchase equipment related to such construction.

**CAPITAL EXPENDITURE** – Expenditures creating future benefits, used to acquire or upgrade physical assets such as equipment or property.

**CARRYFORWARD** – Funds remaining unspent at year-end that a department requests permission to spend during the following fiscal year. Some funds carry forward automatically at year-end.

**CASH BASIS ACCOUNTING** – An accounting methodology that recognizes revenues and expenditures when payments are actually made.

**COVID-19** – An illness caused by a virus that can spread from person to person that created a global pandemic.

**COST-OF-LIVING ADJUSTMENT (COLA)** – A regularly scheduled adjustment to salaries, aid payments, or other types of expenditures to reflect the cost of inflation.

**COUNTY-WIDE COST ALLOCATION PLAN (COWCAP)** – The County-Wide Cost Allocation Plan is developed annually by the Controller's Office and calculates the overhead rate charged to each department for its share of citywide overhead costs, such as payroll, accounting, and operations.

**DEFICIT** – An excess of expenditures over revenues.

**ENTERPRISE DEPARTMENT** – A department that does not require a General Fund subsidy because it generates its own revenues by charging fees for services.

**FIDUCIARY FUND** – Used to account for assets held in trust by the government for the benefit of individuals or other entities. Government employee pension funds are an example of a fiduciary fund. Fiduciary funds are one of the three broad types of government funds, the other two being governmental and proprietary funds.

**FISCAL YEAR** – The twelve-month budget cycle. San Francisco's fiscal year runs from July to June 30.

**FRINGE** – The dollar value of employee benefits such as health and dental, which varies from position to position.

**FULL-TIME EQUIVALENT (FTE)** – One or more employees who cumulatively work 40 hours/week.

**FUND** – Government budgets are made up of funds that organize and account for specific resources. Each fund is considered a separate accounting entity.

**FUND BALANCE** – The amount of funding that remains in a given fund at the end of the fiscal year.

**GENERAL FUND** – The largest of the City's funds, the General Fund is a source for discretionary spending and funds many of the basic municipal services such as public safety, health and human services, and public works. Primary revenue sources include local taxes such as property, sales, payroll, and other taxes.

**GENERAL FUND DEPARTMENT** – A department that receives an annual appropriation from the City's General Fund.

**GOVERNMENTAL FUND** – The City's basic operating fund, includes the General Fund and Capital projects. One of the three broad types of government funds, the other two being the fiduciary fund and the proprietary fund.

**INTERIM BUDGET** – The citywide budget that is in effect for the first two months of the fiscal year, during the lag period between July 1—the date on which the Board of Supervisors must technically submit its budget—until mid-August when the new budget is signed into effect by the Mayor. The Mayor's proposed budget serves as the interim budget.

**MAJOR AND PROPRIETARY FUND** – Used to account for a government's on-going activities and operations, the proprietary fund includes enterprise funds (which account for activities in which a fee is charged to external user) and internal service funds (used for services provided to other funds or departments). One of the three broad types of government funds, the other two being the fiduciary fund and the governmental fund.

**MAYOR'S PROPOSED BUDGET** – The citywide budget submitted to the Board of Supervisors by the Mayor's Office, by May 1 for selected Enterprise and other departments and June 1 for all remaining departments, that makes recommendations and estimates for the City's financial operations for the ensuing fiscal year.

**MEMORANDUM OF UNDERSTANDING (MOU)** – A binding agreement between two parties.

**ORDINANCE** – A proposed or enacted law. Typically prepared by the City Attorney.

**RAINY DAY CITY AND SCHOOL RESERVES** – Funds that are legally set-aside by the City Charter, Section 9.113.5, with the intent of protecting the City from being negatively impacted

by the economy's boom-bust cycle. Generally, the Rainy Day Reserve requires that money be saved when revenue growth exceeds a certain level (in good economic times) in order to create a cushion during economic downturns. Pursuant to Proposition C, approved by San Francisco voters in November of 2014, the original Rainy Day Reserve was split into two separate reserves—the City Reserve for use by the City and the School Reserve for use by the San Francisco Unified School District.

**RESOLUTION** – A type of legislation. Typically prepared by the sponsoring department or a member of the Board of Supervisors and generally directed internally.

**REVISED BUDGET** – The department's budget at the end of the fiscal year. Over the course of the fiscal year, the department's original budget may be amended to reflect supplemental appropriations, and receipt of unbudgeted grants.

**SALARY ORDINANCE** – The legislation that grants departments the authority to fill a specified number of positions during the fiscal year. Note that this is not the same as having the funding to fill that number of positions. Formerly the Annual Salary Ordinance (ASO). This legislation is passed at the same time as the Budget and Appropriation Ordinance.

**SPECIAL FUND** – Any fund other than the General Fund. Revenues in special funds are non-discretionary.

**SURPLUS** – An excess of revenue over expenditures.

**TECHNICAL ADJUSTMENT** – Changes made by the Mayor's Office to the Mayor's proposed budget after it has been submitted to the Board of Supervisors.

**TWO-YEAR BUDGETING** – The citywide process (beginning Fiscal Year 2012-13) of budgeting each year for the next two fiscal years.

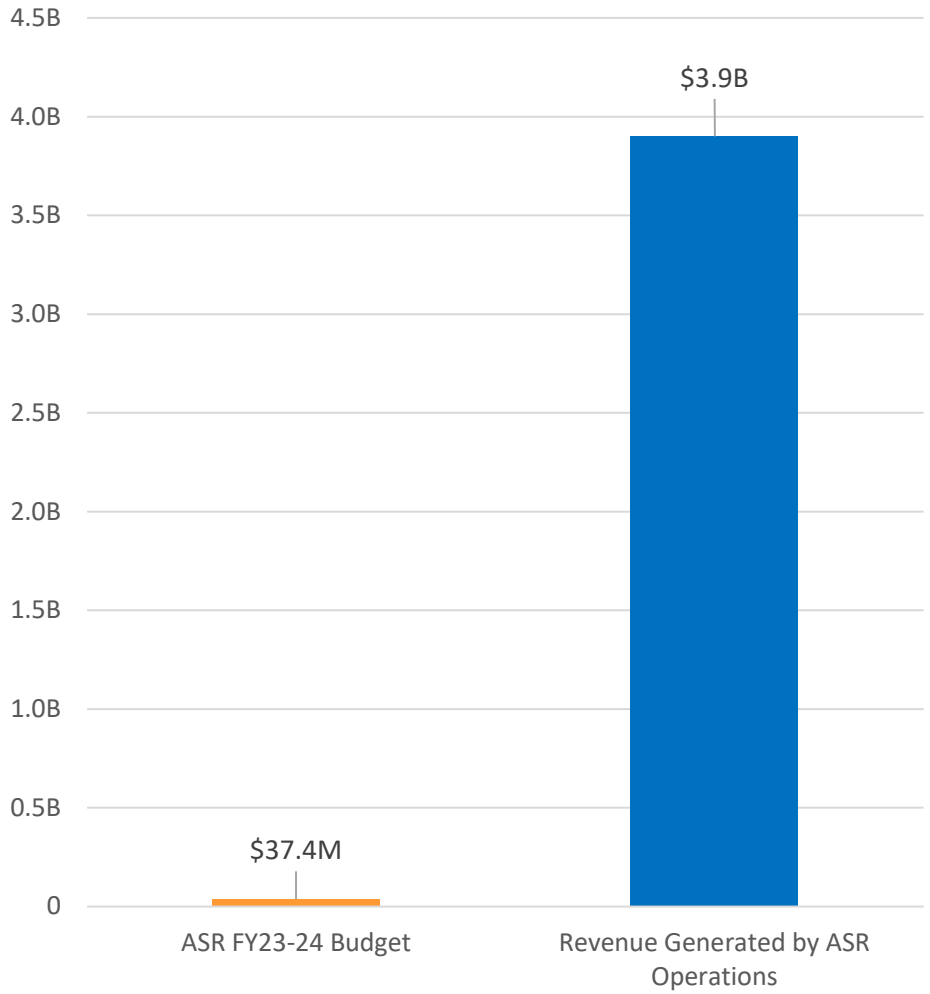
# 2023-24 & 2024-25 Proposed Budget






Presented to the Budget and Appropriations Committee
Assessor-Recorder Joaquín Torres
June 14, 2023

# Delivering Value With Our Budget

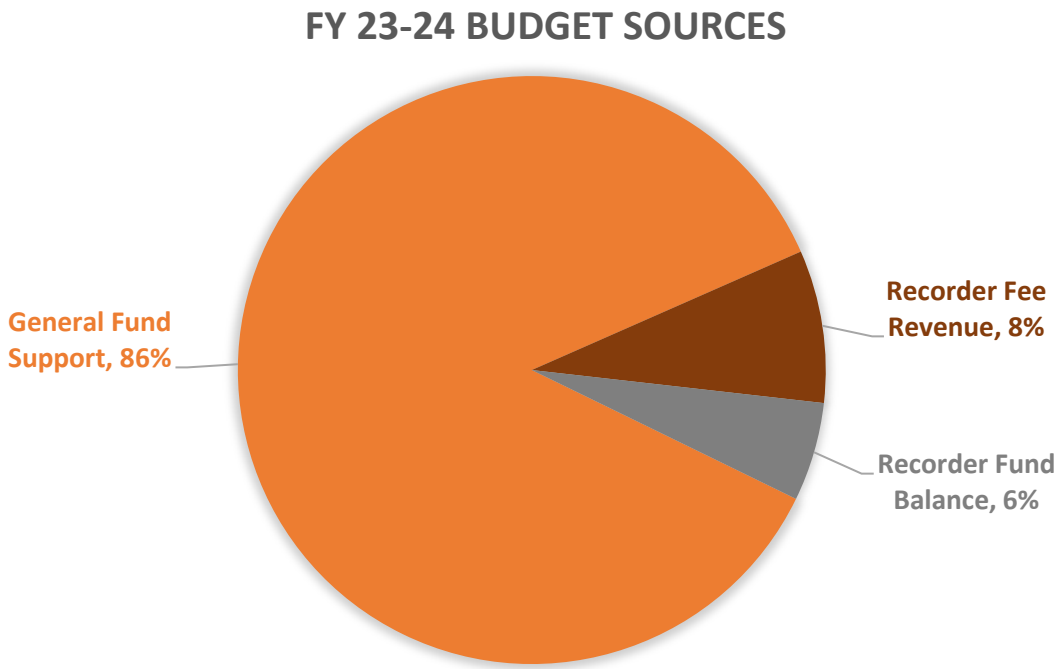


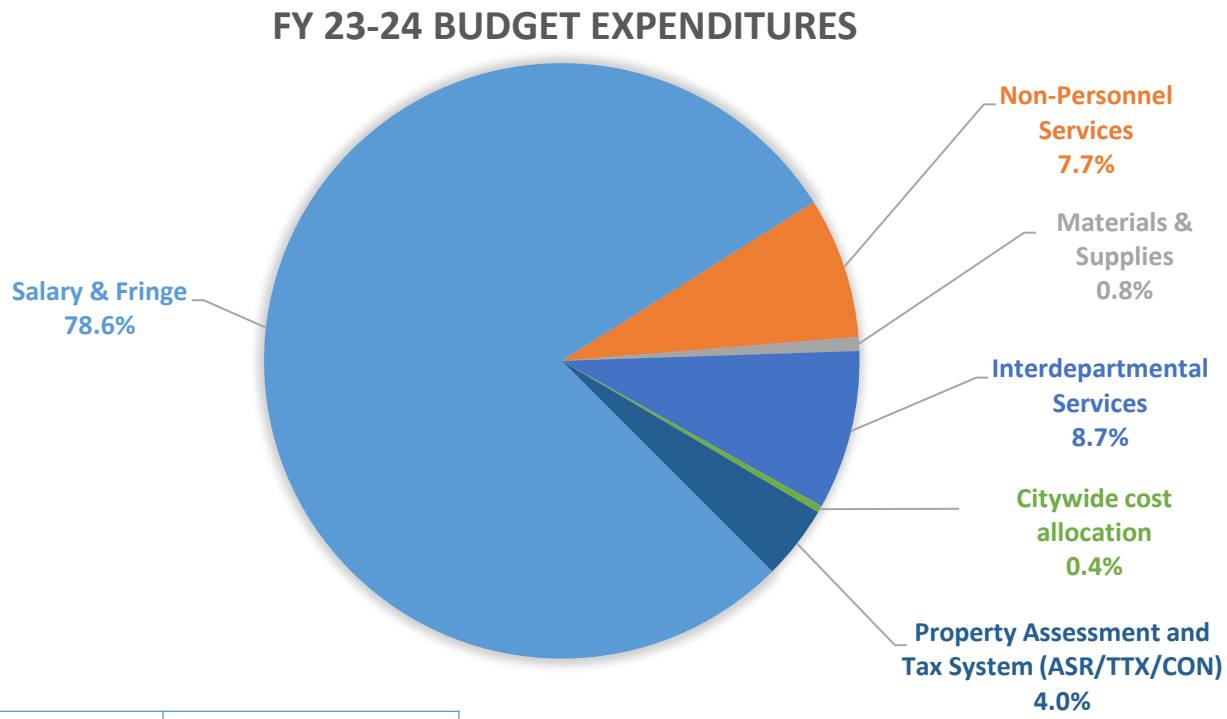

- $37.4M Total Expenditure Budget

- $3.9B in revenue of which $2.5B is available to the General Fund, generated by $329B assessed roll (after exemptions).

ASSESSOR
SAN FRANCISCO

# FY 23-24 Sources & Uses




| Expenditure Type | FY 23-24 Proposed |
|---|---|
| Salary & Fringe | $29.39M |
| Non-Personnel Services | $2.86M |
| Materials & Supplies | $0.28M |
| Interdepartmental Services | $3.24M |
| Citywide cost allocation | $0.14M |
| Property Assessment and Tax System (ASR/TTX/CON) | $1.5M |
| **Total Budget** | **$37.41M** |

# Key Performance Measures

- FY 23 General Fund property tax revenue projected to be $86.5 million (3.6%) above budget
- $1.5B Lien date new construction has been added to the roll; estimated to generate revenue of $18.1M in FY 24
- Real property transfer tax audit program has generated an additional $75M since inception
- Exceeded the Board of Equalization's number of required business property audits by 17%
- Received an A+ on the Board of Equalization audit of assessment practices

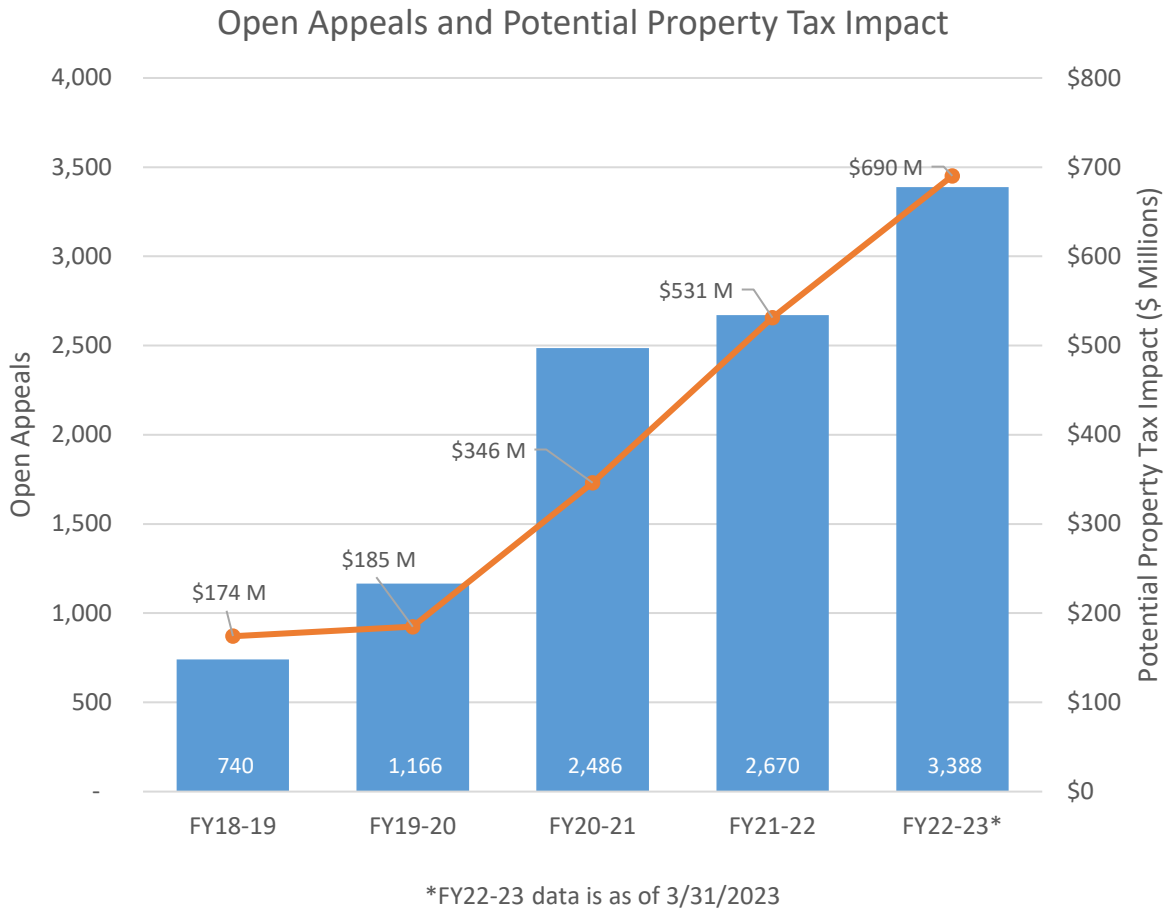





ASSESSOR
SAN FRANCISCO

# Addressing Challenges: Assessment Appeals

- 121% increase in appeals filed annually from FY 19 to FY 23, *1,253 -> 2,769*
- 295% increase in potential property tax impact from FY 19 to FY 23, *$174M -> $690M*
- 355% increase in appeals remaining open at the end of the year from FY 19 to FY 23, *740 -> 3,388*




*FY22-23 data is as of 3/31/2023

# Addressing Challenges: Property Assessment and Tax System Replacement Project

- Five-year project to replace our legacy property assessment system in partnership with the Treasurer/Tax Collector and Controller
- Major Information Technology improvement for San Francisco
- Managing challenging operational environment while implementing a major system replacement
- The project is nearing the final phase before go-live and every day is crucial
- FY 24 Programmatic project budget will ensure successful roll close in the new system next fiscal year

ASSESSOR
SAN FRANCISCO

# Engagement: Access and Opportunity

- **Community presentations & events:** Property Taxes 101, Family Wealth Forum, Library Pop-Ups, How to Secure a Fair Appraisal, Assessment Basics for First-Time Homeowners, Understanding HOAs, Foreclosure Prevention, Prop 19, Tax Savings.
- **Language Access:** Tripled budget over last 2 years for translation & interpretation services. Customer Check-In Kiosk offered in multiple languages.
- **ASR's Estate Planning Program:** Pilot provided 100 free or low-cost estate plans across the southeast sector of SF & Western Addition. Hosted 12 workshops. 100 additional slots for 2023-2024.
    - 76% of estate plan recipients were very low/low income. 45% API, 17% African American, 19% Latino.

Presence in Community











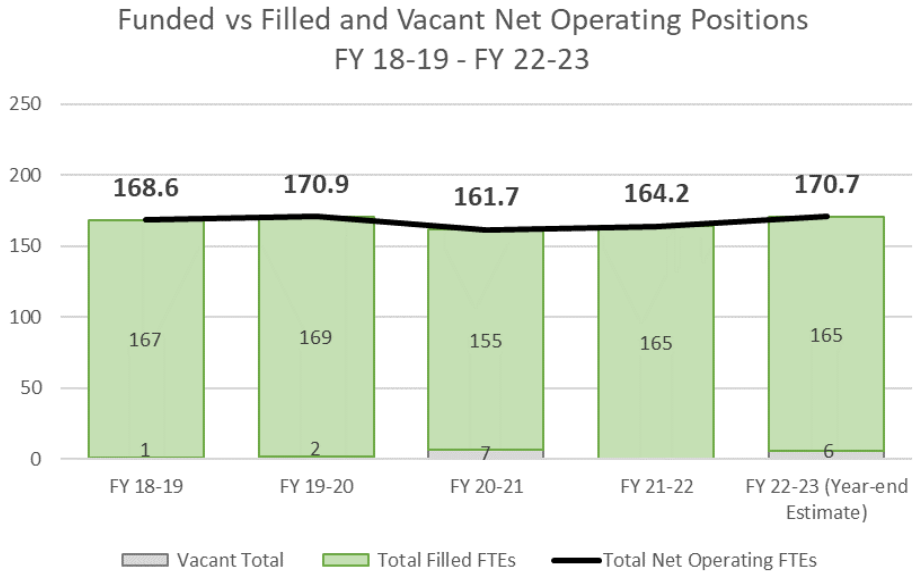

Speaking with Estate Planning Program Clients

ASSESSOR
SAN FRANCISCO

# Hiring Efficiencies

- 170.71 funded positions and 13 vacancies (8% vacancy rate)
  - 7 of the 13 positions will be filled in two weeks
- 50 positions filled this fiscal year including 17 temporary to permanent transitions
- 6 projected year-end vacancies (3% vacancy rate)

| | FY 18-19 | FY 19-20 | FY 20-21 | FY 21-22 | FY 22-23 (Year-end Estimate) |
|---|---|---|---|---|---|
| Total Operating FTE | 189.2 | 190.7 | 187.6 | 187.6 | 189.3 |
| Attrition Savings | (20.6) | (19.8) | (26.0) | (23.5) | (18.6) |
| **Total Net Operating FTE** | **168.6** | **170.9** | **161.7** | **164.2** | **170.7** |
| Total Filled FTE | 167.5 | 169.3 | 155.0 | 164.7 | 164.8 |
| Vacant Total | 1.1 | 1.6 | 6.7 | (0.5) | 5.9 |



# Thank you!

# BOARD OF APPEALS

BOS Budget Presentation
FY24 & FY25
June 14, 2023

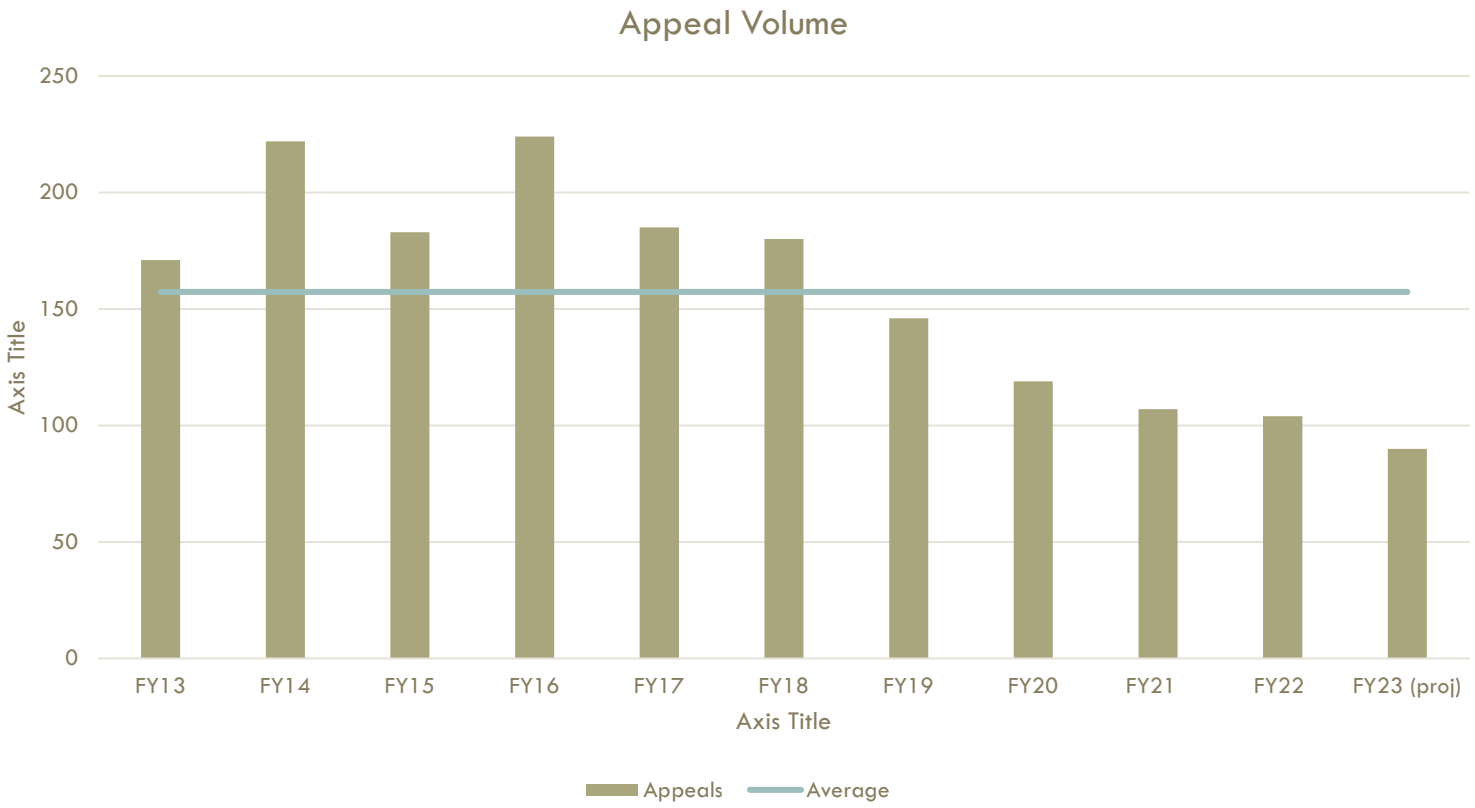
# BOARD OF APPEALS

## Mission

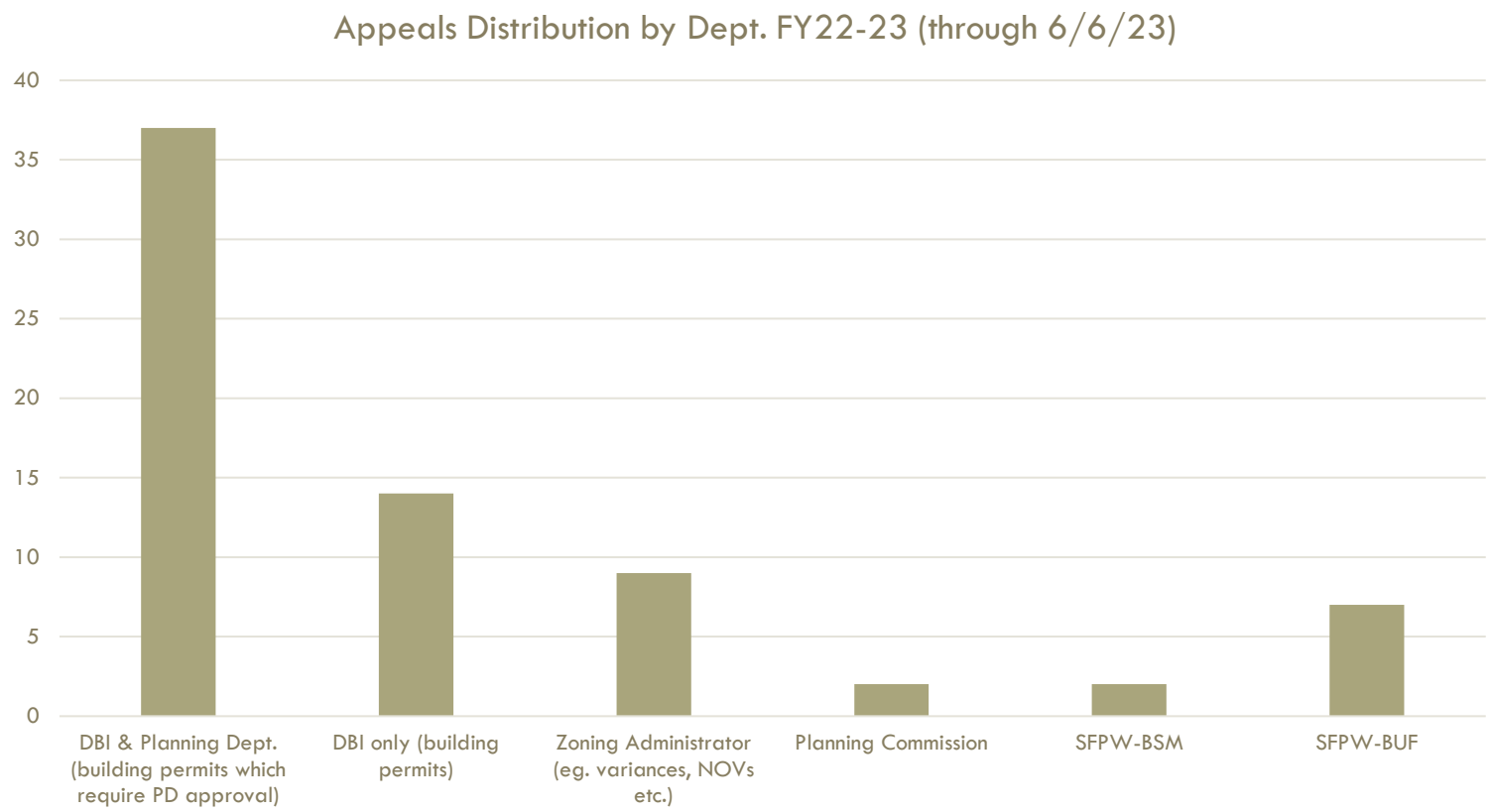
Provide the public with a final administrative review process for the issuance, denial, suspension, revocation and modification of City permits, licenses and other determinations.

Provide an efficient, fair and expeditious public hearing and decision-making process before an impartial panel.

# PROJECTED APPEAL VOLUME FOR FY23 (90 APPEALS) IS 43% BELOW THE 10-YEAR AVERAGE OF 157 APPEALS



# APPEAL DISTRIBUTION BY DEPARTMENT FY22-FY23



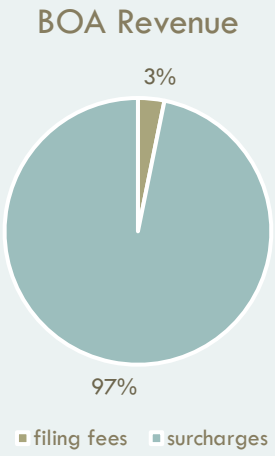
# OVERVIEW – REVENUE SOURCES

## Surcharges = 97% of budget

- Collected on new and renewed permits
- Rates proportional to percent of cases originating from each department
- Rates analyzed annually and adjusted if needed
- Controller may make CPI-based adjustments; rate changes beyond CPI require legislation

## Filing Fees = 3% of budget

- Collected by Board when appeals are filed
- Amount collected fluctuates based on appeal volume and types filed each year



# BUDGET SUMMARY

| | Current Budget FY23 | Proposed Budget FY24 | Change from FY23 | Proposed Budget FY25 | Change from FY24 |
|---|---|---|---|---|---|
| Total Expenditures | 1,195,116 | 1,143,037 | (52,079) | 1,163,469 | 20,432 |
| Total FTE | 5.11 | 5.11 | 0 | 5.11 | 0 |

- In FY24, four surcharge rates will be increased through CPI adjustments. No change in filing fees.
- The actual funded count is only 4.25 FTE. This savings is the result of attrition due to a vacancy.

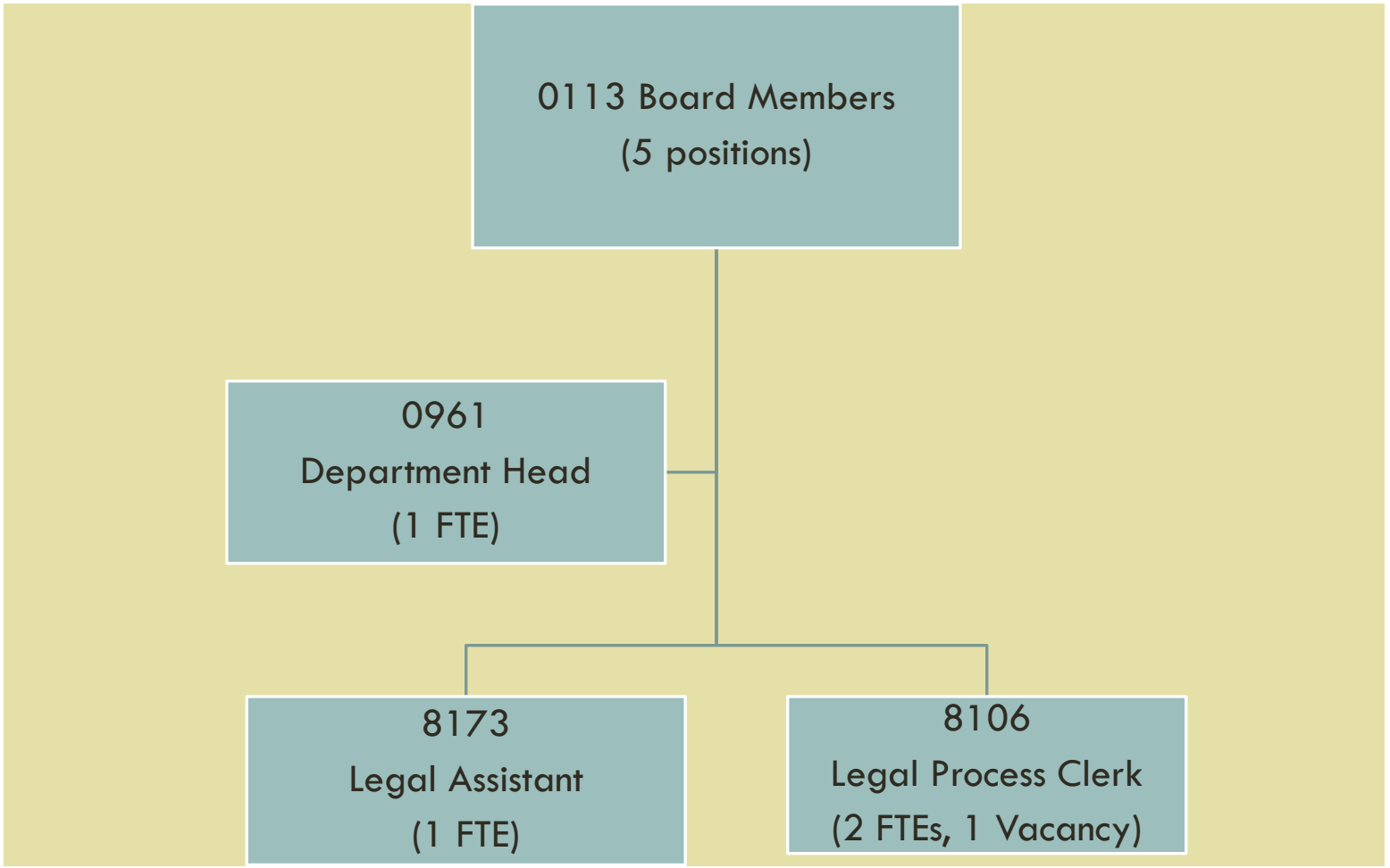
# APPENDIX A
## BUDGET DETAIL - REVENUE

| REVENUE | Current FY Budget | FY24 Proposed | Variance From FY23 | FY25 Proposed | Variance From FY24 |
|---|---|---|---|---|---|
| **FILING FEES** | 35,000 | 20,000 | (15,000) | 20,000 | 0 |
| **SURCHARGES** | 1,160,116 | 1,123,037 | (37,079) | 1,143,469 | 20,432 |
| **TOTAL REVENUE** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **20,432** |

# APPENDIX B – BUDGET DETAIL- EXPENDITURES

| EXPENDITURES | CURRENT FY23 | FY24 | Variance From FY23 | FY25 | Variance From FY23 | Variance From FY24 |
|---|---|---|---|---|---|---|
| Salary & Fringe | 756,931 | 765,313 | 8,382 | 795,598 | 38,667 | 30,285 |
| Non-Personnel Services | 61,700 | 19,700 | (42,000) | 32,501 | (29,199) | 12,801 |
| Materials & Supplies | 9,398 | 3,398 | (6,000) | 3,058 | (6,340) | (340) |
| Work Orders & Infrastructure (includes rent) | 367,087 | 354,626 | (12,461) | 332,312 | (34,775) | (22,314) |
| **TOTAL** | **1,195,116** | **1,143,037** | **(52,079)** | **1,163,469** | **(31,647)** | **20,432** |

# EXHIBIT C – ORGANIZATIONAL CHART



# APPENDIX D SURCHARGE RATES

| | Current Surcharge FY23 | Proposed Surcharge FY24 | Change |
|---|---|---|---|
| Planning | $37.00 | $39.00 | $2.00 |
| DBI | $37.00 | $39.00 | $2.00 |
| DPH | $45.00 | $48.00 | $3.00 |
| SFPD | $3.00 | $3.00 | $0 |
| Public Works | $9.00 | $10.00 | $1.00 |
| Entertainment Commission | $2.00 | $2.00 | $0 |
| | | | |

# APPENDIX E
## FILING FEES

| DETERMINATION | FEE |
|---|---|
| ZONING ADMINISTRATOR DETERMINATION | $600 |
| PLANNING COMMISSION ACTION | $600 |
| DEPT. OF BUILDING INSPECTION ALTERATION, DEMOLITION OR OTHER PERMIT | $175 |
| DEPT. OF BUILDING INSPECTION RESIDENTIAL HOTEL OR APARTMENT CONVERSION PERMIT | $525 |
| DEPT. OF BUILDING INSPECTION IMPOSITION OF PENALTY | $300 |
| POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO BUSINESS OWNER OR OPERATOR | $375 |
| POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO EMPLOYEE OR CONTRACT WORKER | $150 |
| POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT REVOCATION OR SUSPENSION | $375 |
| SAN FRANCISCO PUBLIC WORKS TREE REMOVAL PERMIT ISSUED TO CITY | $100 |
| OTHER ORDER OR DECISION: TAXI, TOBACCO, MASSAGE, TREE REMOVAL, FOOD TRUCK, ETC. | $300 |
| REHEARING REQUEST & JURISDICTION REQUEST | $150 |

# PERFORMANCE MEASURES

1. Percentage of cases decided within 75 days of filing. Target=70%

2. Percentage of written decisions released within 15 days of final action. Target=90%

3. Number of employees for whom performance appraisal were scheduled.

4. Number of employees for whom schedule performance appraisals were completed.

The BOA plans on meeting or exceeding the targets for FY23.

# San Francisco Employees' Retirement System

## Department Budget Presentation

**Prepared for: Budget and Appropriations Committee of the San Francisco Board of Supervisors**

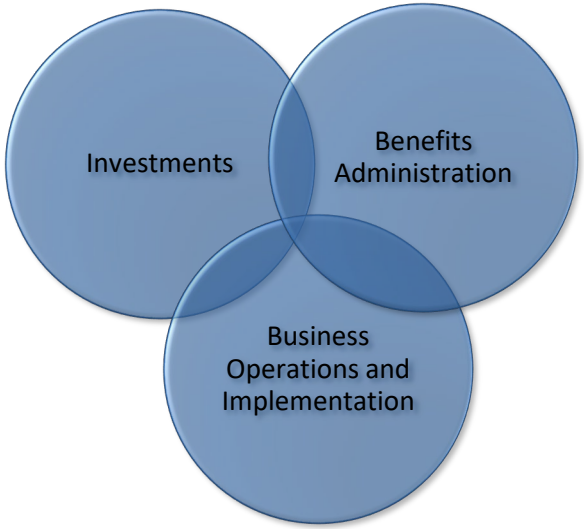
June 14, 2023

SFERS

San Francisco Employees' Retirement System

# Mission and Funding

- ***Mission:*** SFERS is dedicated to securing, protecting and prudently investing the pension trust assets, administering mandated benefits programs, and providing promised benefits to the active and retired members.




- **Funding:** To deliver on the mission, SFERS needs to invest sufficiently and efficiently in people and systems across all aspects of the business, including benefits administration, investments and operations.
  - **SFERS is self-funded. The SFERS budget is not part of the General Fund.**

SFERS
San Francisco Employees' Retirement System

# Who We Serve

- Pension Plan

| | Current | 10-Year Growth |
|---|---|---|
| Net Asset Market Value | $33.1bn | 114% |
| Members | 77,003 | 30% |

- Deferred Compensation Plan (DC)

| | Current | 10-Year Growth |
|---|---|---|
| Asset Balance | $4.6bn | 99% |
| Participants | 33,712 | 37% |

- Invest assets of Retiree Health Care Trust Fund (RHCTF)

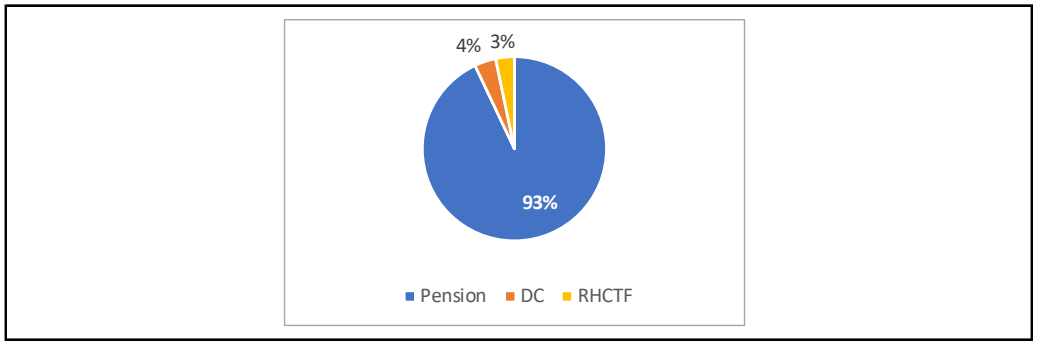
Note: Preliminary estimated pension plan value as of May 31, 2023. Membership as of June 30, 2022. Deferred Compensation balance and number of participants with a balance as of April 30, 2023.

SFERS
San Francisco Employees' Retirement System

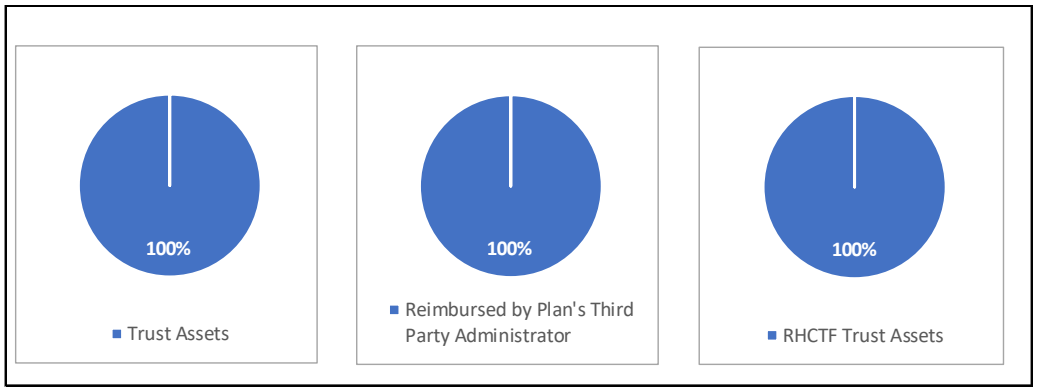
# Budget Summary: Totals and Sources

| | Pension | DC | RHCTF | Total |
|---|---|---|---|---|
| **Proposed FY2023 - 2024 Budget** | $ 47,858,923 | $ 1,932,150 | $ 1,688,430 | $ 51,479,503 |
| **Proposed FY2024 - 2025 Budget** | $ 50,394,832 | $ 2,021,658 | $ 1,688,430 | $ 54,104,920 |

**2023 - 2024 Expenditures**




**Funding Sources**




SFERS
San Francisco Employees' Retirement System

# FY23-24 Budget Supports Strategic Priorities

**Budget Context**

- Reflects complexities and requirements of business today
- Enables SFERS to deliver successfully on its mission into the future
- Mitigates risk

**Budget Priorities**

| | |
|---|---|
| Enhance Benefits Administration | • Increase Retirement Services FTEs to mitigate current implementation risks, align headcount with complex business and continue to provide exemplary customer service<br>• *Fiscal impact of incremental $1.2 million in FY2024* |
| Effective & Efficient Business Operations | • Provide technology solutions to enhance and improve collaboration and reporting efficiency; enhance web-content accessibility<br>• Partner with consultants in areas of enterprise/operations management<br>• *Fiscal impact of incremental $150,000 in FY2024* |
| Retirement Readiness (DC) | • Improve retirement readiness for participants and CCSF employees<br>• Cultivate a high performing and innovative plan offering<br>• Increase visibility to enhance plan effectiveness |

SFERS
San Francisco Employees' Retirement System

# Key Budget Need: Retirement Services

**Issue**

- Going forward, SFERS does not have sufficient staff to effectively and efficiently administer a plan that has grown significantly in membership and complexity and in a manner befitting our members

**Solution**

- Align resources with business needs
  - Hire 18 FTEs to Retirement Services over the next two fiscal years
  - Includes Benefit Technicians, Retirement Analysts and Sr Retirement Analysts

**Estimated Budget Impact**

- Estimated cost is $1.2mm in salaries and benefits next fiscal year and an additional $1.3mm thereafter
- Expense is paid through the Trust and has no impact on the City's general fund budget

# SFERS Staffing over Time

- Over the last 10 years, SFERS has grown considerably in membership and benefits paid, without comparable growth in Admin expenses and headcount
  - 30% increase in membership vs. 12.5% in retirement services staffing
  - 37% increase in benefits paid, inflation adjusted

| | Staffing | | | | |
|---|---|---|---|---|---|
| | **FY2020** | **FY2021** | **FY2022** | **FY2023** | **Proposed FY2024** |
| Administration & Retirement Services | 83 | 87 | 88 | 94 | 104 |
| Investments | 24 | 23 | 26 | 29 | 32 |
| DC | 5 | 5 | 5 | 7 | 7 |
| ***Total*** | ***112*** | ***115*** | ***119*** | ***130*** | ***143*** |

Note: Headcount includes filled and vacant budgeted positions, rounded to nearest whole number.

SFERS
San Francisco Employees' Retirement System

SFERS
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**FY 2022-23**
**Current Positions w/Vacancies**
**(As of May 1, 2023)**

SAN FRANCISCO EMPLOYEES' RETIREMENT BOARD

ACTUARIAL SERVICES COORDINATOR
1- 0922

CEO/CIO
1 - 1119

EXECUTIVE ASST-EX DIRECTOR
1 - 1110

SR. MGMT ASST
1 - 1844

CHIEF OPERATING OFFICER
1- 1117

CHIEF OF STAFF, COO
1 -0923
(vacant)

SR. MGMT ASST
1- 1844

MGMT ASST
1- 1842
(vacant)

COMMUNICATIONS MANAGER
1 - 0923

SR. ADMIN ANALYST
1- 1823

FINANCE MANAGER
1- 0931

PRINCIPAL ADMIN ANALYST II
1 – 1825
(vacant)

ACCOUNTANT III
1 – 1654
(vacant)

ACCOUNTANT II
2 - 1652

INVESTMENT OPS MANAGER
1 - 0932

PRINCIPAL ADMIN ANALYST II
1 - 1825

ACCOUNTANT III
2 - 1654

INV ANALYST
1 – 4331
(vacant)

RETIREMENT OP RISK AND QA MGR
1 - 0941

QUALITY ASSURANCE MGR
1 – 0922
(vacant)

AUDITOR III
1 - 1686

AUDITOR I
1 – 1867
(sub to 1840)

IT DIRECTOR
1 -0941
(vacant)

IS PROJECT DIRECTOR
1 - 1070

IS ENGINEER SR
1 – 1043

IS PROG ANALYST-PRIN
2 – 1064
(1 vacant)

IS BUSINESS ANALYST – PRIN
3 - 1054

IS ENGINEER SR
2 – 1043
(1 vacant)

IT OPS ADM IV
1 - 1094

IT OPS ADM III
1 - 1093

IS BUSINESS ANALYST – PRIN
1 - 1054

IS BUSINESS ANALYST – SR
1 - 1053

ADMIN SERVICES MANAGER
1 – 0922
(sub from 4331)

IS PROG ANALYST – SR
1 – 1063
(sub to 1764)
(vacant)

SR ACCT CLERK
1 – 1632
(sub to 1752)

CLERK
4 – 1404
(sub to 1750)
(1 vacant)

PRIN HR ANALYST
1 – 1246
(funded by temp budget)

SR HR ANALYST
1 – 1244
(vacant)

HR ANALYST
2 – 1241

RETIREMENT SERVICES DEP DIR
1 - 0955

OUTREACH MANAGER/ OMBUDSPERSON
1 - 0922

BUSINESS PROCESS IMPROVEMENT MGR
1 – 0931 (vacant)

RETIREMENT SUPERVISOR
1 - 1814

SR. RETIREMENT ANALYST
1 - 1813

BENEFITS TECHNICIAN
3 – 1209
(1 vacant)

RETIREMENT OPS MANAGER (ACTIVE MEMBERS AND BENEFITS)
1 – 0931

RETIREMENT SUPERVISOR
3 – 1814

SR. RETIREMENT ANALYST
2 – 1813
(1 vacant)

RETIREMENT ANALYST
8 – 1812

BENEFITS TECHNICIAN
4 – 1209
(1 vacant)

RET BENEFITS TRAINEE
4 – 9910
(2 vacant)
(funded by temp budget)

MEMBER SERVICES, LEGAL AND DISABILITY MANAGER
1 - 0931

RETIREMENT SUPERVISOR
3 – 1814
(1 vacant)

SR. RETIREMENT ANALYST
2 – 1813
(1 vacant)

RETIREMENT ANALYST
10 – 1812
(2 vacant)

BENEFITS TECHNICIAN
5 – 1209
(3 – vacant)

RET BENEFITS TRAINEE
4 – 9910
(2 vacant)
(funded by temp budget)

DEPUTY DIRECTOR II
1 – 0952
(vacant)

MGMT ASST
1 – 1842
(vacant)

DEFERRED COMPENSATION MANAGER
1- 0932

SFDCP LOAN PROG MANAGER
1 - 0922

RETIREMENT SUPERVISOR
1 - 1814

RETIREMENT ANALYST
1 – 1812

BENEFITS TECHNICIAN
3 – 1209
(2 vacant)

MANAGING DIR PUBLIC MARKETS
1 - 1116

DIRECTOR
3 - 1115

SR PORTFOLIO MGR
1 - 1114

ASSO PORTFOLIO MGR
3 – 0923

INVESTMENT OFFICER
3 – 0922
(1 vacant)

INVESTMENT ANALYST
1 - 4331
(sub to 0922)

MANAGING DIR ABSOLUTE RETURN
1 - 1116

ASSO PORTFOLIO MGR
1 - 0923

INVESTMENT OFFICER
1 - 0922

MANAGING DIR PRIVATE MARKETS
1 - 1116

DIRECTOR
3 - 1115

SR PORTFOLIO MGR
1 - 1114

ASSO PORTFOLIO MGR
2 – 0923
(1 vacant)

INVESTMENT OFFICER
2 – 0922

INVESTMENT ANALYST
1 – 4331
(vacant)

MANAGING DIR ASSET ALLO., RISK MGMT & INNO. SOLUTIONS
1 - 1116

ASSO PORTFOLIO MGR
1 – 0923

INVESTMENT OFFICER
1- 0922

MANAGING DIR Directs/Co-Investments
1 – 1116
(vacant)

DIRECTOR
1 – 1115
(vacant)

ASSO PORTFOLIO MGR
1 – 0923
(vacant)

INVESTMENT OFFICER
1 – 0922

- 1825 Prin. Admin Analyst II (PCS) – Hiring; recruitment in progress
- 1654 Accountant III (PCS) – Hiring; citywide exam in progress
- 4331 Inv. Analyst (PCS) – Hiring; recruitment in progress
- 0922 Quality Assurance Manager (PCS) – Hiring; recruitment in progress
- 0941 IT Director (PCS) – Filled as of 5/15/2023
- 1043 IS Engineer SR (PCS) – Hiring; recruitment in progress
- 1064 IS Prog Analyst – Prin. (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1063 IS Prog Analyst – SR (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 1404 Clerk (PCS) – Hiring; recruitment in progress
- 1244 Sr. HR Analyst – Hiring; recruitment in progress

- 0923 Chief of Staff (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 0952 Deputy Director II (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 0931 Bus. Process Improvement Mgr. (PCS) – Hiring; recruitment in progress
- 1842 Management Assistant (2) (PCS) – Hiring; recruitment in progress
- 1814 Retirement Supervisor (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1813 Sr. Benefits Analyst (2) (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1812 Asst. Ret. Analyst (2) (PCS) – Vacant; target announcement to be issued Q2 FY23-24
- 1209 Benefits Technician (5) (PCS) – Vacant; target announcement to be issued Q2 FY23-24

- 1209 Benefits Technician (2) (PCS) – Vacant; target announcement to be issued Q2 FY23-24
- 0922 Investment Officer (PEX) – Hiring; recruitment in progress
- 0923 Associate Portfolio Manager (PEX) – Hiring; recruitment in progress
- 4331 Investment Analyst (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1116 Managing Director (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 1115 Director (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 0923 Associate Portfolio Manager (PCS) – Vacant; target announcement to be issued Q1 FY23-24

# SFERS Continues to Deliver on Mission
# FY2022 at a Glance



### Prudently Invest Trust Assets

Funded Status: 96% as of July 1, 2022

Investment performance has exceeded actuarial rate of return and benchmark over 5, 10 and 20 years



### Administer Mandated Benefits

Responded to 10,322 inquiries on Sfersconnect

Conducted 1,783 retirement and 719 service purchase appointments

45,962 SFERS members logged into member portal

Hosted 29 educational webinars, with a total of 6,014 attendees and satisfaction rate of 4.6 out of 5.0



### Provide Promised Benefits

Paid $1.738 billion in benefits

Processed 1,484 new retirements



### Deferred Comp Plan

57% participation rate for City eligible employees, representing 33,064 participants

19,546 participants logged into website during the year

Call center handled 21,317 calls, with 97% average monthly customer satisfaction level

Counselors conducted 5,701 one-on-one meetings

SFERS
San Francisco Employees' Retirement System

# Performance Measures

| | FY 21-22 | FY22-23 | | FY23-24 | FY24-25 |
|---|---|---|---|---|---|
| | Actuals | Projected | Target | Target | Target |
| **Educate Employees About Retirement Readiness** | | | | | |
| Percentage of Eligible City Employees who participate in the DC Plan | 57% | 59% | 50% | 50% | 50% |
| Total Number of Visits to Main Website (mysfers.org) | 1,612,026 | 1,600,000 | 1,800,000 | 2,000,000 | 2,200,000 |
| **Prudently Invest Trust Assets** | | | | | |
| Return on investment ranking of 50th Percentile or better among pension plans with assets in excess of $1bn, using 5-year average return (1= yes) | 1 | 1 | 1 | 1 | 1 |

SFERS
San Francisco Employees' Retirement System

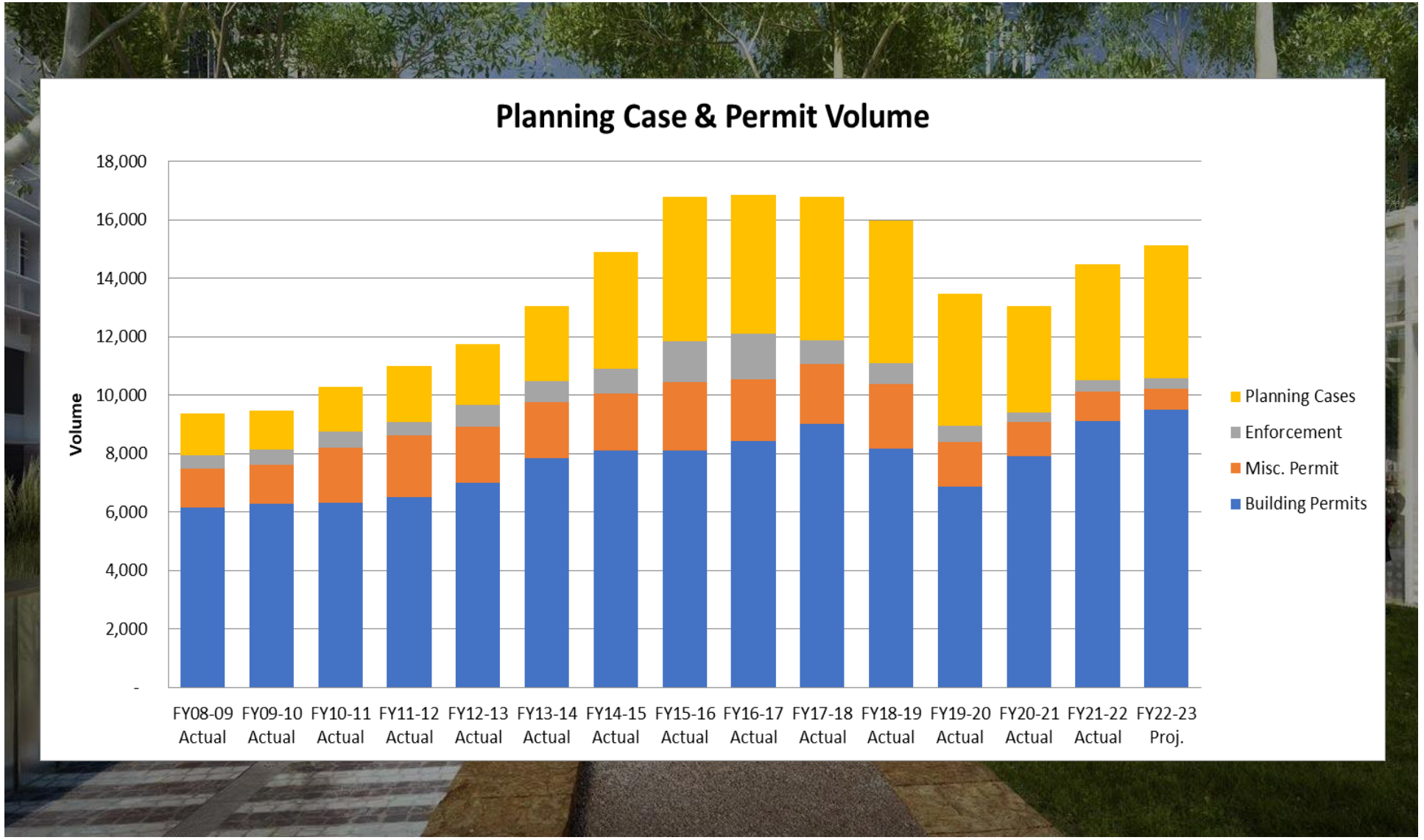


# PLANNING DEPARTMENT FY2023-2025 HEARING

**Rich Hillis**
Planning Director, June 14, 2023

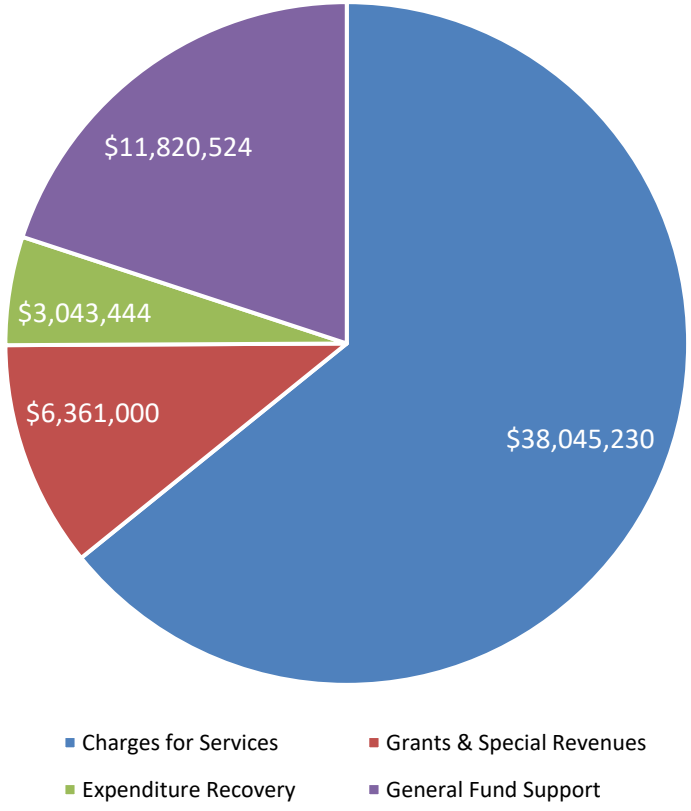
San Francisco Planning

# Volume Trend



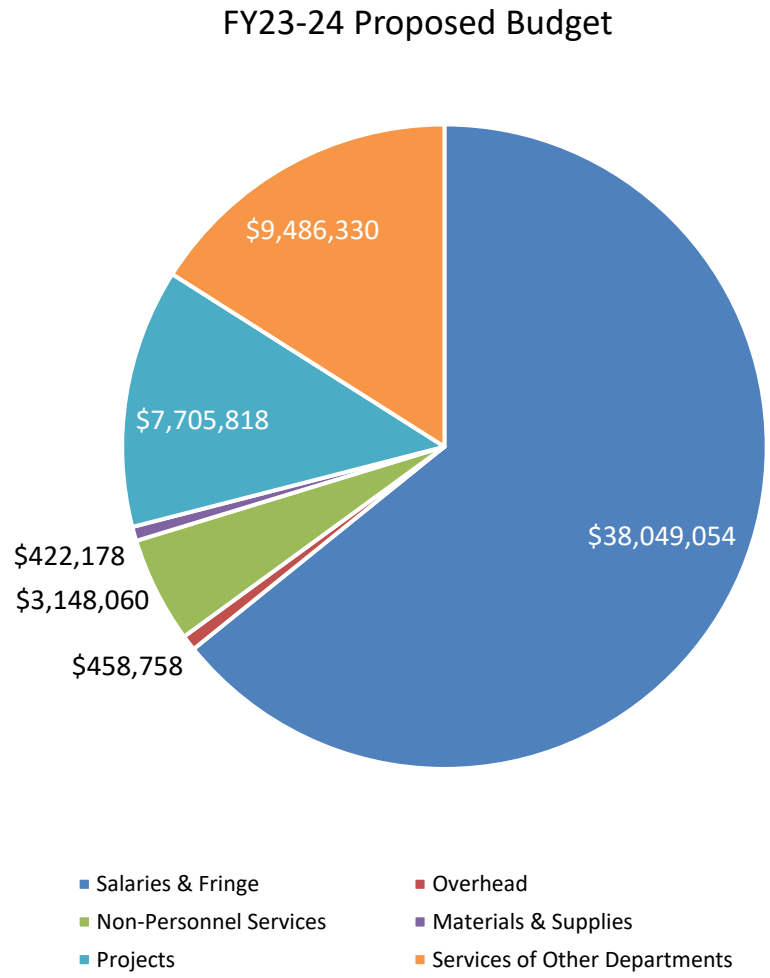
# Revenue Budget FY23-25

| Revenues (All Funds) | FY22-23 Adopted Budget | FY23-24 Proposed Budget | FY24-25 Proposed Budget |
|---|---|---|---|
| Charges for Services (Fees) | $42,429,282 | $38,045,230 | $40,722,106 |
| Grants & Special Revenues | $5,139,537 | $6,361,000 | $2,931,535 |
| Expenditure Recovery | $3,119,000 | $3,043,444 | $3,043,444 |
| General Fund Support | $13,241,614 | $11,820,524 | $9,675,417 |
| Total Revenues | $63,929,433 | $59,270,198 | $56,372,502 |



# Expenditure Budget FY23-25

| Expenditures | FY22-23 Adopted Budget | FY23-24 Proposed Budget | FY24-25 Proposed Budget |
|---|---|---|---|
| Salaries & Fringe | $39,990,197 | $38,049,054 | $38,978,601 |
| Overhead | $401,241 | $458,758 | $458,758 |
| Non-Personnel Services | $3,513,060 | $3,148,060 | $3,273,624 |
| Materials & Supplies | $450,935 | $422,178 | $380,580 |
| Projects | $10,728,954 | $7,705,818 | $4,273,791 |
| Services of Other Departments | $8,845,046 | $9,486,330 | $9,007,148 |
| Total Expenditures | $63,929,433 | $59,270,198 | $56,372,502 |



# Chair Questions

## MISSION

The mission of the San Francisco Planning Department, under the direction of the Planning Commission, is to shape the future of San Francisco and the region by: generating an extraordinary vision for the General Plan and in neighborhood plans; fostering exemplary design through planning controls; improving our surroundings through environmental analysis; preserving our unique heritage; encouraging a broad range of housing and a diverse job base; and enforcing the Planning Code.

## MAYOR'S BUDGET REDUCTIONS

- Reduced fee revenue by ($4.4M)
- Cut 24 positions
- $500k in Dec and additional $500k in Apr

## PERFORMANCE MEASURES

- Case Load & Volume
- Application Review Time
- Enforcement Review Time

## CHALLENGES

- Declining Fee Revenue
- Reduced Staffing
- State Legislative Changes

# Organizational Chart

*COMMISSIONS*



**Planning Commission**

**Commission Affairs**

Custodian of Records

**Historic Preservation Commission**

*DEPT. DIVISIONS*



**Planning Director**

**Director's Office**

- Chief of Staff
- Legislative Affairs
- Strategic Communications

**Administration**

- Administrative & Financial Services
- Data Analysis Group
- Human Resources
- Information Technology
- Operations
- Training

**Citywide Planning**

- General Plan
- Land Use & Community Plans
- Plan Implementation & Monitoring
- Resilience & Sustainability
- Transportation
- Urban Design

**Community Equity**

- Community Engagement
- Equity Plan
- Policies and Strategies

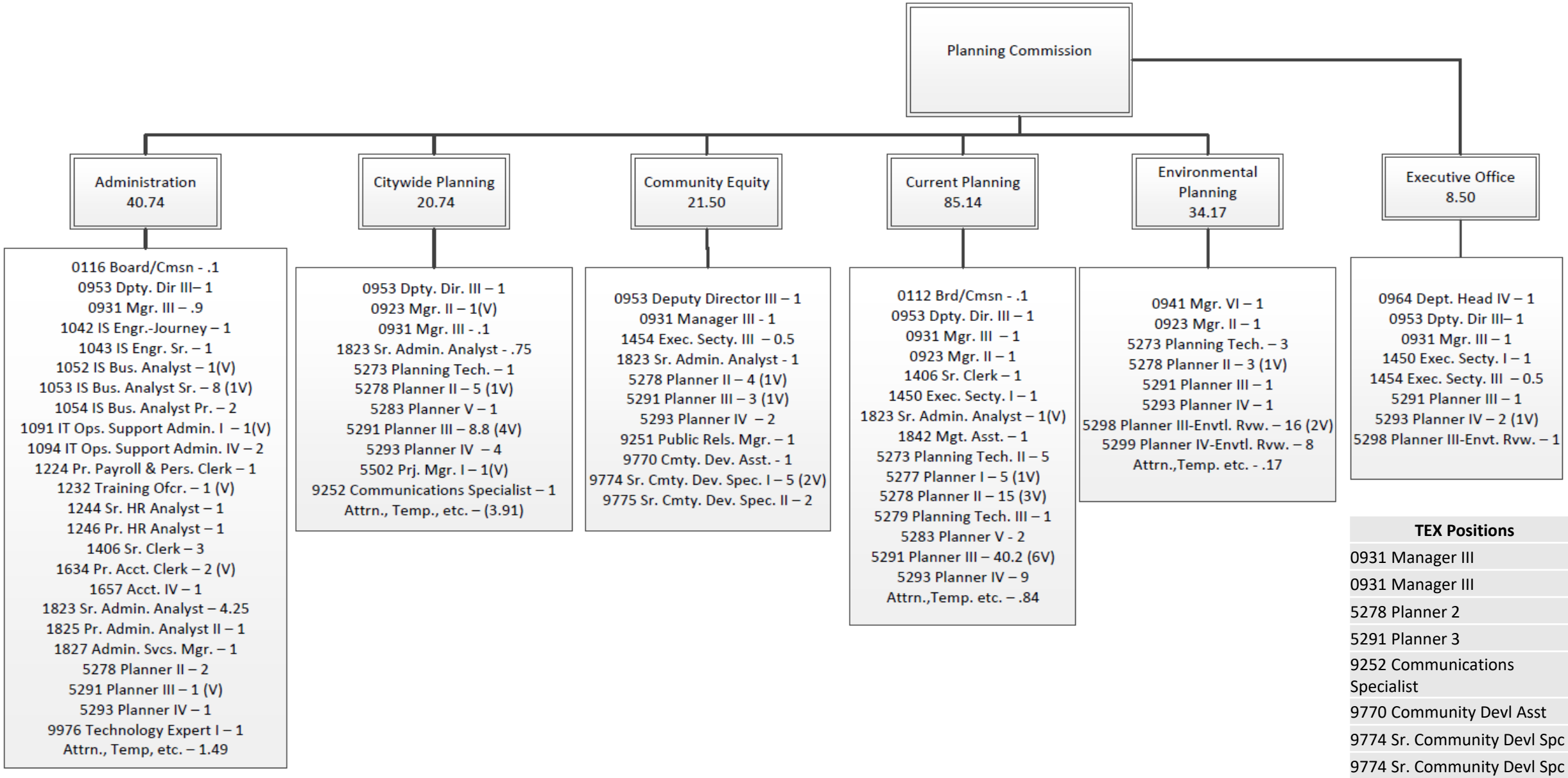
**Current Planning**

- Code Enforcement
- Development Review
- Historic Preservation
- Short Term Rentals
- Zoning Administrator

**Environmental Planning**

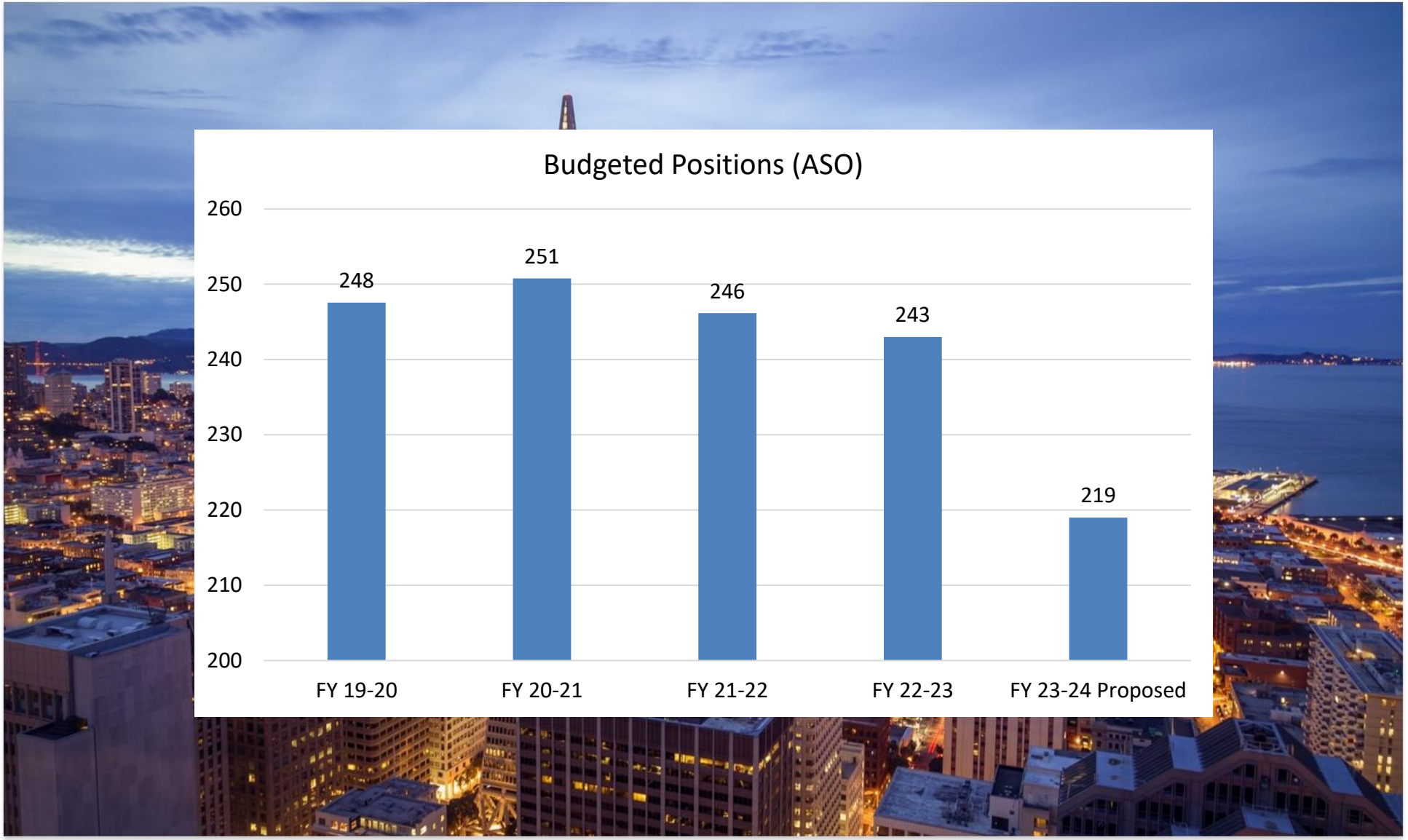
- Environmental Review
- Environmental Monitoring

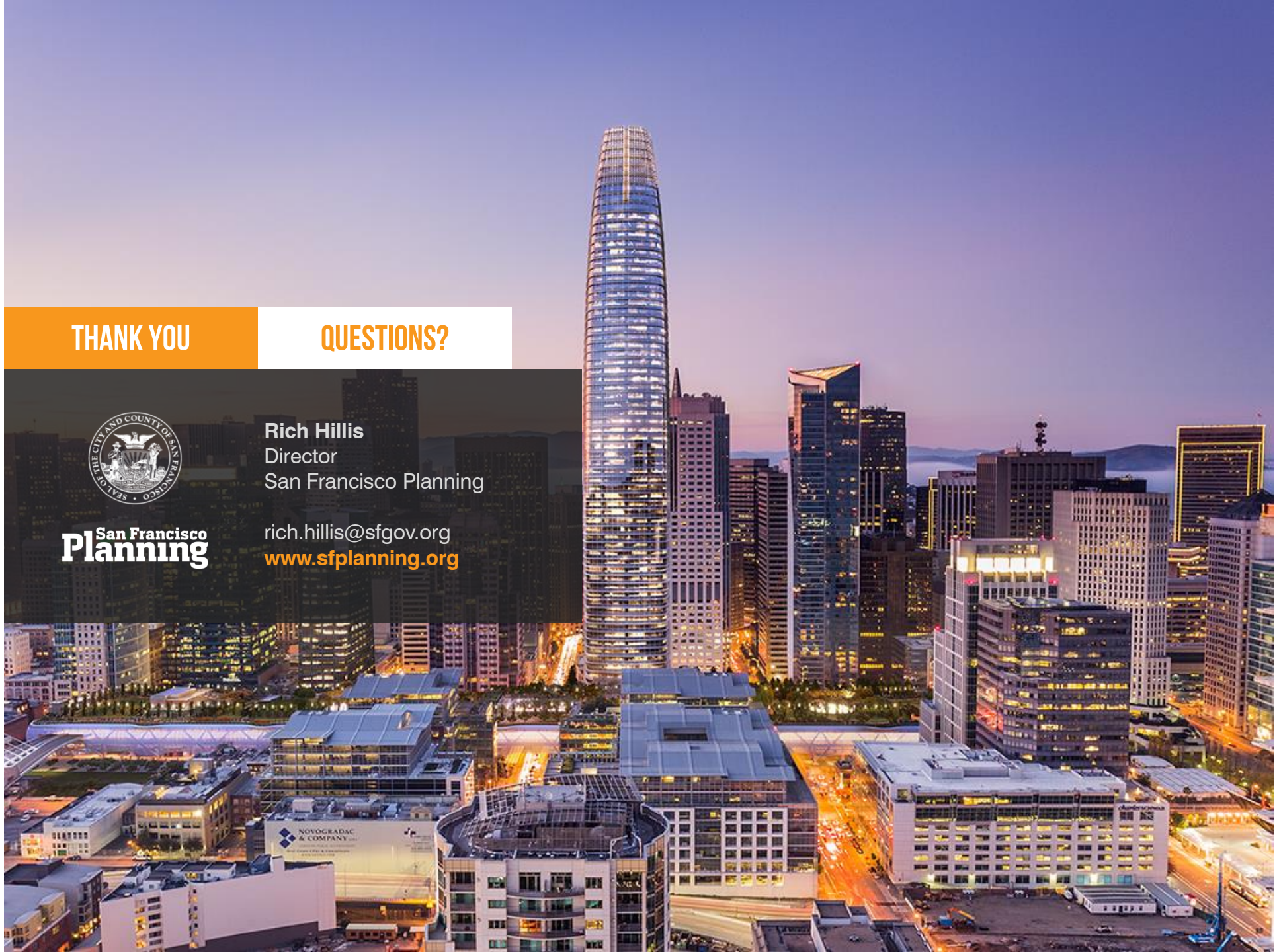
# Detailed Organizational Chart




| TEX Positions |
|---|
| 0931 Manager III |
| 0931 Manager III |
| 5278 Planner 2 |
| 5291 Planner 3 |
| 9252 Communications Specialist |
| 9770 Community Devl Asst |
| 9774 Sr. Community Devl Spc 1 |
| 9774 Sr. Community Devl Spc 1 |

# Position History





# THANK YOU

# QUESTIONS?


**Rich Hillis**
Director
San Francisco Planning

rich.hillis@sfgov.org
www.sfplanning.org



# Department of Building Inspection
# Proposed Budget
# FY 2023-24 and 2024-25

Patrick O'Riordan, Director

# Priorities and Core Services

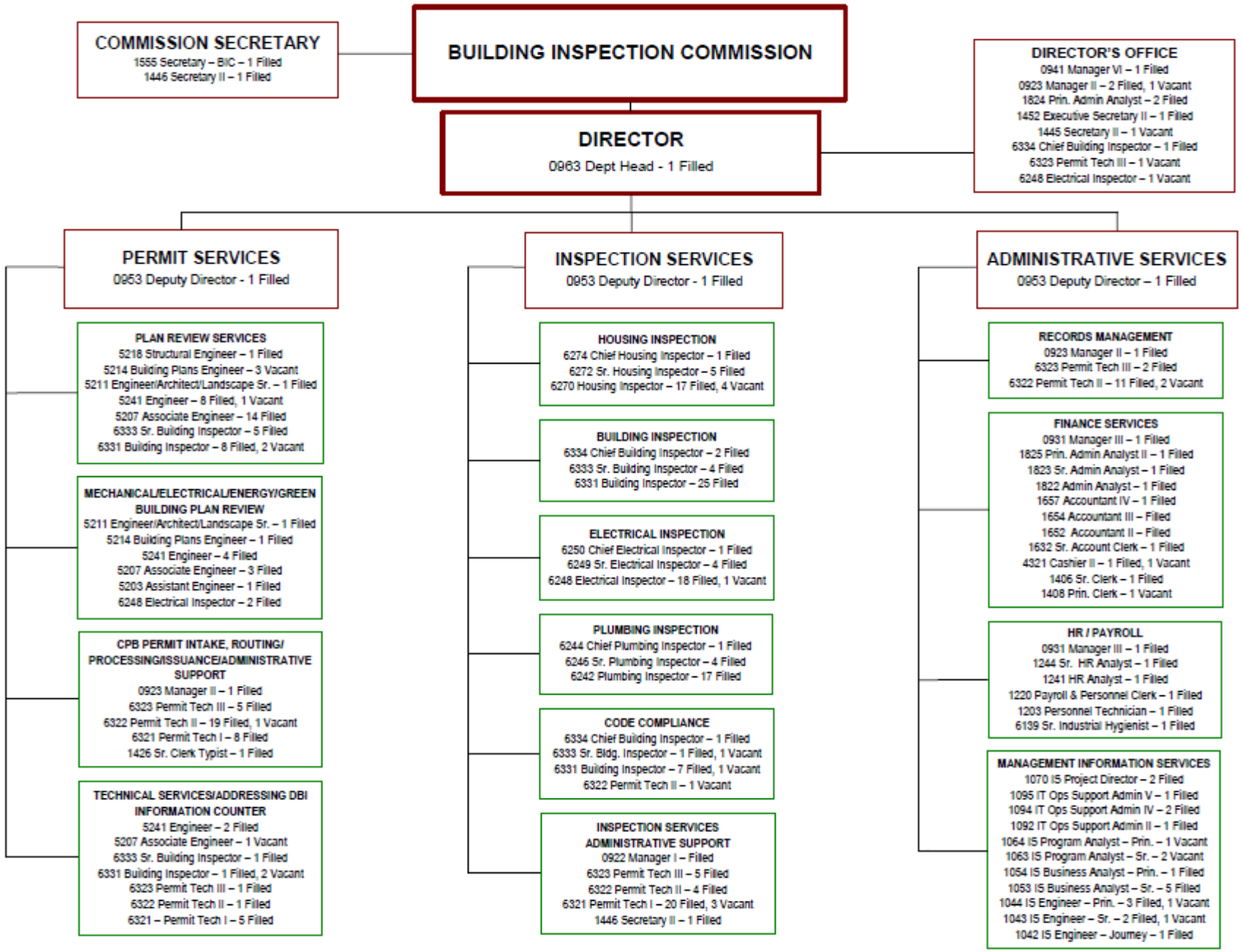
DBI priorities:

- Transparency
- Accountability
- Equity
- Efficiency

DBI's core services:

- Review plans and issue permits safeguarding life and property in compliance with city and state regulations
- Perform inspections to enforce codes and standards to ensure safety and quality of life
- Deliver the highest level of customer service
- Implement efficient and effective administrative practices
- Proactively engage and educate stakeholders, customers, and the public

# Org Chart


COMMISSION SECRETARY
1555 Secretary – BIC – 1 Filled
1446 Secretary II – 1 Filled
BUILDING INSPECTION COMMISSION
DIRECTOR
0963 Dept Head - 1 Filled
DIRECTOR'S OFFICE
0941 Manager VI – 1 Filled
0923 Manager II – 2 Filled, 1 Vacant
1824 Prin. Admin Analyst – 2 Filled
1452 Executive Secretary II – 1 Filled
1445 Secretary II – 1 Vacant
6334 Chief Building Inspector – 1 Filled
6323 Permit Tech III – 1 Vacant
6248 Electrical Inspector – 1 Vacant
PERMIT SERVICES
0953 Deputy Director - 1 Filled
INSPECTION SERVICES
0953 Deputy Director - 1 Filled
ADMINISTRATIVE SERVICES
0953 Deputy Director – 1 Filled
PLAN REVIEW SERVICES
5218 Structural Engineer – 1 Filled
5214 Building Plans Engineer – 3 Vacant
5211 Engineer/Architect/Landscape Sr. – 1 Filled
5241 Engineer – 8 Filled, 1 Vacant
5207 Associate Engineer – 14 Filled
6333 Sr. Building Inspector – 5 Filled
6331 Building Inspector – 8 Filled, 2 Vacant
MECHANICAL/ELECTRICAL/ENERGY/GREEN BUILDING PLAN REVIEW
5211 Engineer/Architect/Landscape Sr. – 1 Filled
5214 Building Plans Engineer – 1 Filled
5241 Engineer – 4 Filled
5207 Associate Engineer – 3 Filled
5203 Assistant Engineer – 1 Filled
6248 Electrical Inspector – 2 Filled
CPB PERMIT INTAKE, ROUTING/ PROCESSING/ISSUANCE/ADMINISTRATIVE SUPPORT
0923 Manager II – 1 Filled
6323 Permit Tech III – 5 Filled
6322 Permit Tech II – 19 Filled, 1 Vacant
6321 Permit Tech I – 8 Filled
1426 Sr. Clerk Typist – 1 Filled
TECHNICAL SERVICES/ADDRESSING DBI INFORMATION COUNTER
5241 Engineer – 2 Filled
5207 Associate Engineer – 1 Vacant
6333 Sr. Building Inspector – 1 Filled
6331 Building Inspector – 1 Filled, 2 Vacant
6323 Permit Tech III – 1 Filled
6322 Permit Tech II – 1 Filled
6321 – Permit Tech I – 5 Filled
HOUSING INSPECTION
6274 Chief Housing Inspector – 1 Filled
6272 Sr. Housing Inspector – 5 Filled
6270 Housing Inspector – 17 Filled, 4 Vacant
BUILDING INSPECTION
6334 Chief Building Inspector – 2 Filled
6333 Sr. Building Inspector – 4 Filled
6331 Building Inspector – 25 Filled
ELECTRICAL INSPECTION
6250 Chief Electrical Inspector – 1 Filled
6249 Sr. Electrical Inspector – 4 Filled
6248 Electrical Inspector – 18 Filled, 1 Vacant
PLUMBING INSPECTION
6244 Chief Plumbing Inspector – 1 Filled
6246 Sr. Plumbing Inspector – 4 Filled
6242 Plumbing Inspector – 17 Filled
CODE COMPLIANCE
6334 Chief Building Inspector – 1 Filled
6333 Sr. Bldg. Inspector – 1 Filled, 1 Vacant
6331 Building Inspector – 7 Filled, 1 Vacant
6322 Permit Tech II – 1 Vacant
INSPECTION SERVICES ADMINISTRATIVE SUPPORT
0922 Manager I – Filled
6323 Permit Tech III – 5 Filled
6322 Permit Tech II – 4 Filled
6321 Permit Tech I – 20 Filled, 3 Vacant
1446 Secretary II – 1 Filled
RECORDS MANAGEMENT
0923 Manager II – 1 Filled
6323 Permit Tech III – 2 Filled
6322 Permit Tech II – 11 Filled, 2 Vacant
FINANCE SERVICES
0931 Manager III – 1 Filled
1825 Prin. Admin Analyst II – 1 Filled
1823 Sr. Admin Analyst – 1 Filled
1822 Admin Analyst – 1 Filled
1657 Accountant IV – 1 Filled
1654 Accountant III – Filled
1652 Accountant II – Filled
1632 Sr. Account Clerk – 1 Filled
4321 Cashier II – 1 Filled, 1 Vacant
1406 Sr. Clerk – 1 Filled
1408 Prin. Clerk – 1 Vacant
HR / PAYROLL
0931 Manager III – 1 Filled
1244 Sr. HR Analyst – 1 Filled
1241 HR Analyst – 1 Filled
1220 Payroll & Personnel Clerk – 1 Filled
1203 Personnel Technician – 1 Filled
6139 Sr. Industrial Hygienist – 1 Filled
MANAGEMENT INFORMATION SERVICES
1070 IS Project Director – 2 Filled
1095 IT Ops Support Admin V – 1 Filled
1094 IT Ops Support Admin IV – 2 Filled
1092 IT Ops Support Admin II – 1 Filled
1064 IS Program Analyst – Prin. – 1 Vacant
1063 IS Program Analyst – Sr. – 2 Vacant
1054 IS Business Analyst – Prin. – 1 Filled
1053 IS Business Analyst – Sr. – 5 Filled
1044 IS Engineer – Prin. – 3 Filled, 1 Vacant
1043 IS Engineer – Sr. – 2 Filled, 1 Vacant
1042 IS Engineer – Journey – 1 Filled

# Performance Measures

What are the performance measures that the department uses to determine whether it is achieving its objectives?

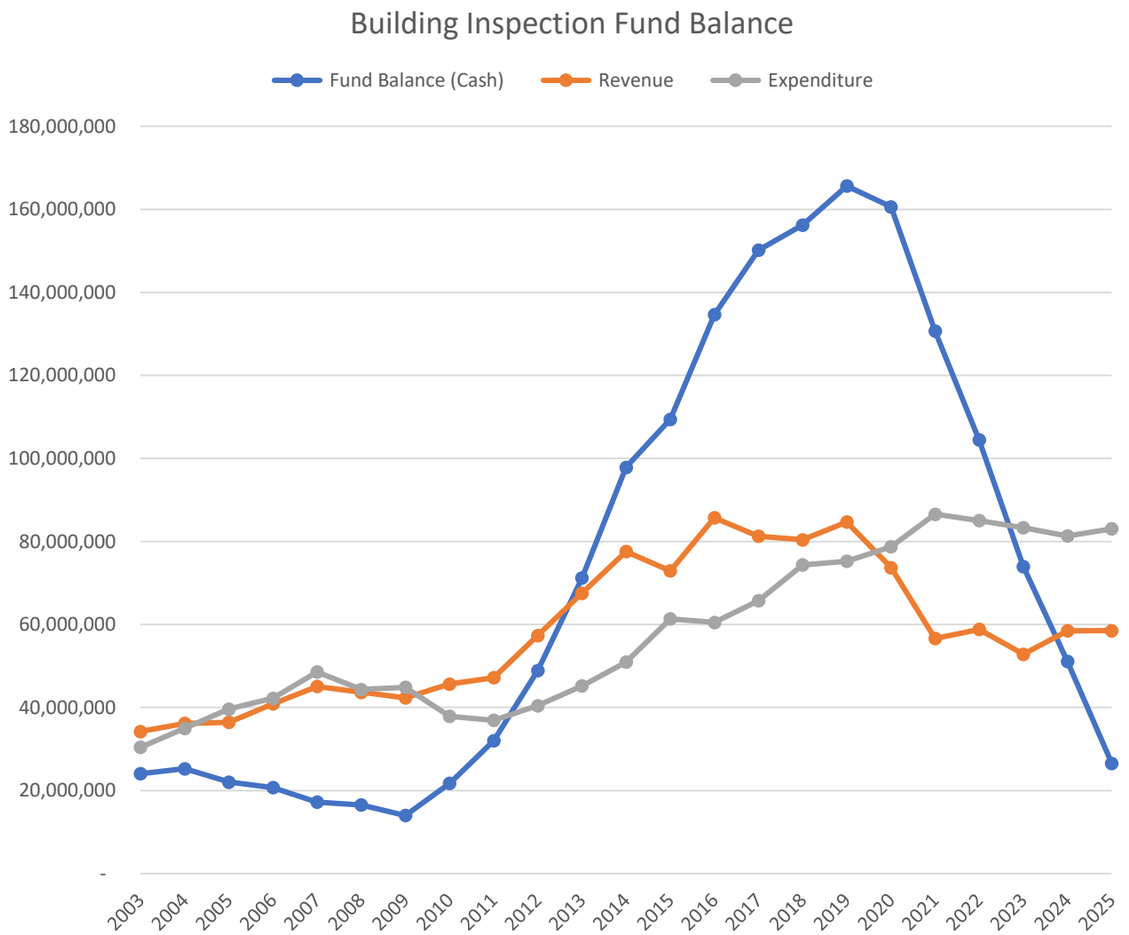
- Inspection Services performance measures are the number of days to complete inspections and respond to complaints
- The Mayor has set a target of 50% reduced permit issuance time. DBI is working on process improvements.

# Challenges

What are the budgetary and operational challenges to meeting the department's objectives?

- Department revenue has fallen $25.8M (31%) since FY19 primarily due to the pandemic and the slowdown in construction

# Fund Balance



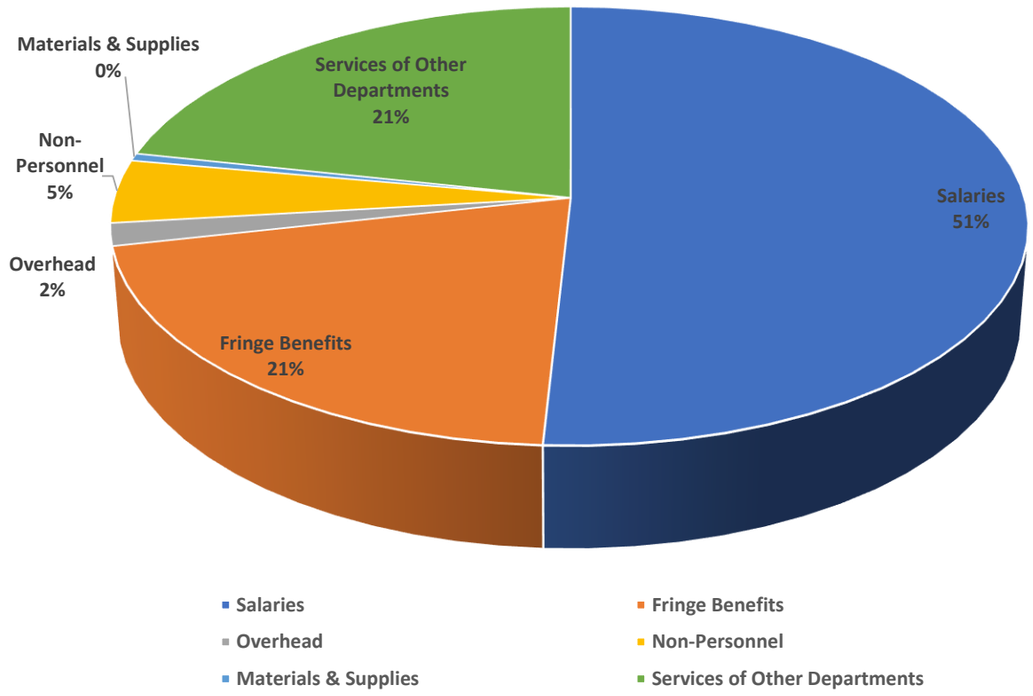
# FY 2023-24 and FY 2024-25 Budget

| | | FY 2022-23 Original | FY 2023-24 Mayor | Change from 2022-23 | FY 2024-25 Mayor | Change from 2023-24 |
|---|---|---|---|---|---|---|
| **Revenue** | Licenses, Permits & Franchises | 6,937,815 | 7,718,319 | 780,504 | 7,718,319 | - |
| | Interest & Investment Income | 1,422,127 | 1,922,127 | 500,000 | 1,922,127 | - |
| | Charges for Services | 49,435,753 | 47,097,008 | (2,338,745) | 47,109,554 | 12,546 |
| | Other Revenue | - | 1,250,000 | 1,250,000 | 1,250,000 | - |
| | Services of Other Departments - Recoveries | 203,271 | 204,053 | 782 | 204,053 | - |
| | Operating Transfer In | 325,000 | 300,000 | (25,000) | 300,000 | - |
| | Prior Year Fund Balance | 17,640,000 | 3,500,000 | (14,140,000) | 9,000,000 | 5,500,000 |
| | Prior Year Reserve | 16,880,961 | 19,352,067 | 2,471,106 | 15,526,831 | (3,825,236) |
| **Revenue Total** | | **92,844,927** | **81,343,574** | **(11,501,353)** | **83,030,884** | **1,687,310** |
| **Expenditure** | Salaries | 37,634,638 | 41,362,210 | 3,727,572 | 42,742,337 | 1,380,127 |
| | Fringe Benefits | 16,465,682 | 16,798,842 | 333,160 | 17,236,850 | 438,008 |
| | Programmatic Projects | 6,390,000 | - | (6,390,000) | - | - |
| | Overhead | 1,087,245 | 1,352,456 | 265,211 | 1,349,630 | (2,826) |
| | Non-Personnel | 4,995,460 | 3,791,000 | (1,204,460) | 3,633,000 | (158,000) |
| | City Grants | 5,255,314 | - | (5,255,314) | - | - |
| | Materials & Supplies | 590,000 | 452,000 | (138,000) | 442,000 | (10,000) |
| | Services of Other Departments | 20,635,537 | 17,587,066 | (3,048,471) | 17,627,067 | 40,001 |
| **Expenditure Total** | | **93,053,876** | **81,343,574** | **(11,710,302)** | **83,030,884** | **1,687,310** |

- Total budget equals $81.3M (FY 23-24) and $83.0M (FY 24-25).
- $2.3M decrease in Charges for Services Revenues (Fees) reflects a 15% fee increase and 18% volume decrease.
- $1.9M increase in salaries & fringes due to COLAs and substitutions.
- $16.0M decrease in Programmatic Projects ($6.4M), Non-Personnel ($1.2M), City Grants ($5.3M), Materials & Supplies ($0.1M), and Services of Other Departments ($3.0M)

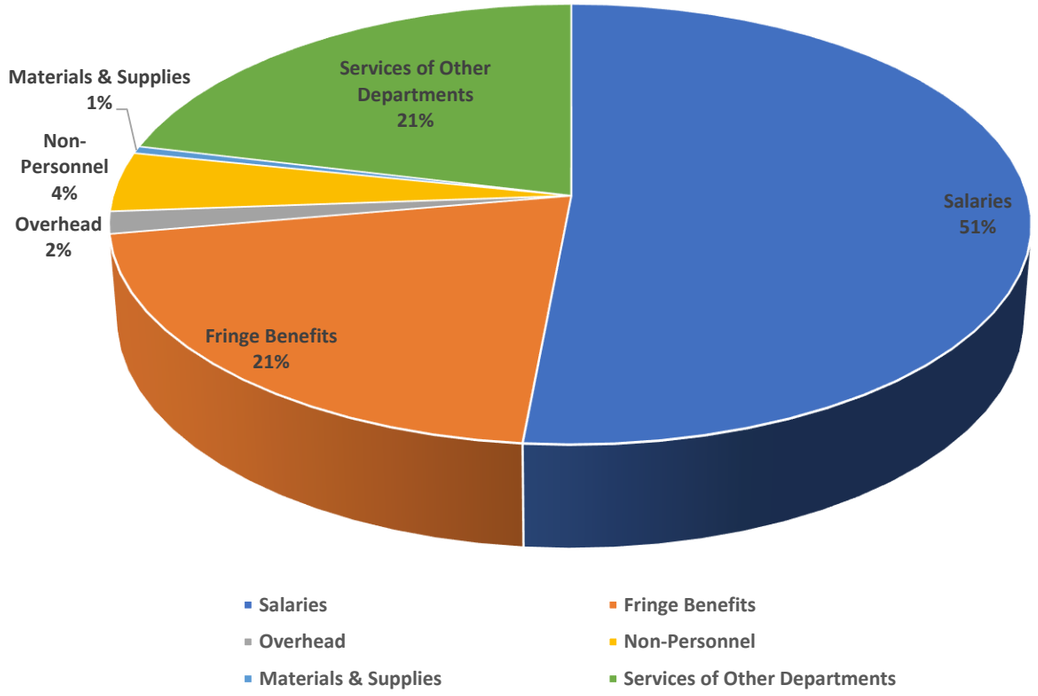
# FY 2023-24 and FY 2024-25 Expenditures

**FY 2023-24**
**Proposed Expenditures**




**Total Expenditures $81.3M**

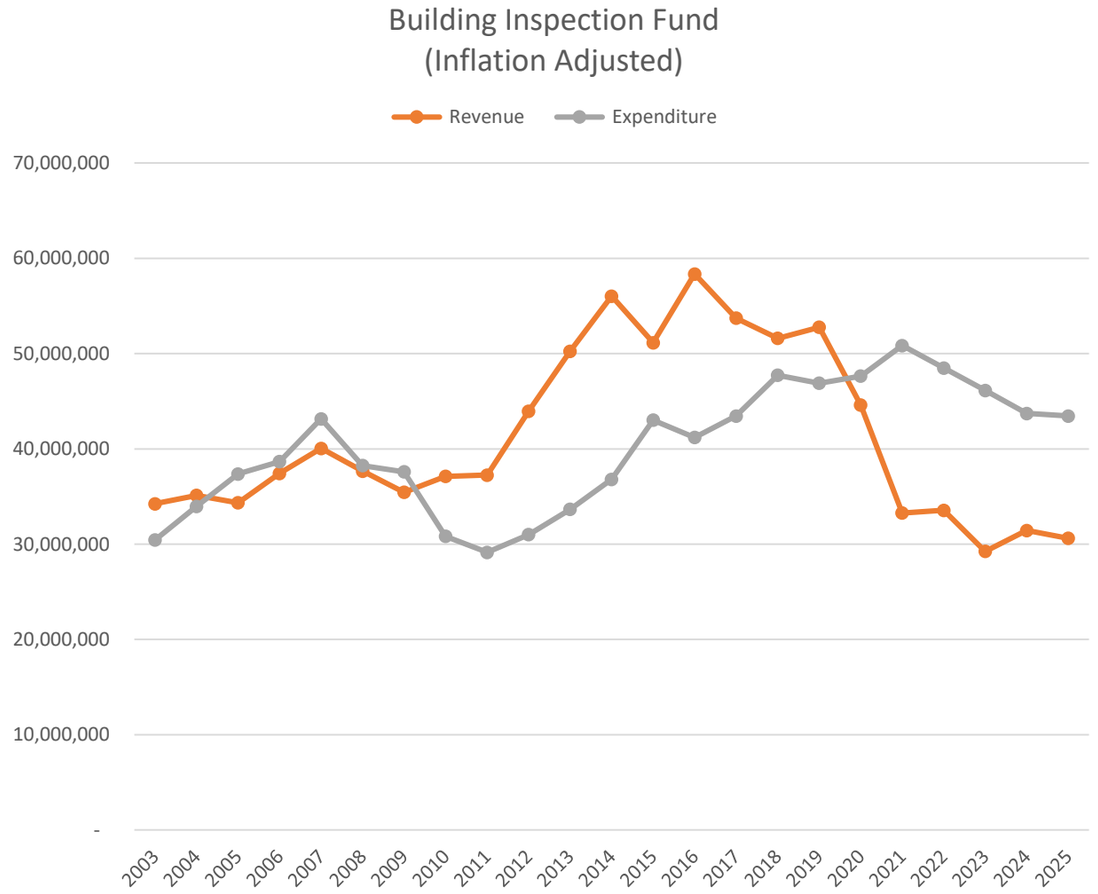
**FY 2024-25**
**Proposed Expenditures**




**Total Expenditures $83.0M**

# Revenue

- 31% revenue decrease from FY19 to FY22
- 18% fee volume decrease projected in FY24
- 15% fee increase proposed for FY24 and included in budget
- Future solutions may be needed to close operating gap



# Staffing

| Division Title | FY 2022-23 Original FTE | FY 2023-24 Mayor FTE | FY 2024-25 Mayor FTE |
|---|---|---|---|
| DBI Inspection Services | 128.3 | 126.7 | 126.4 |
| DBI Permit Services | 79.9 | 85.5 | 85.2 |
| DBI Administration | 59.9 | 57.0 | 56.8 |
| **Grand Total** | **268.1** | **269.2** | **268.5** |

- The number of funded positions is not changing, FTE differences are due to calculated attrition
- All funded FTE are utilized and no savings are projected for FY23

# THANK YOU

Note: Additions are *single-underline italics Times New Roman*;
deletions are ~~*strikethrough italics Times New Roman*~~.
Board amendment additions are double underlined.
Board amendment deletions are ~~strikethrough normal~~.

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO.

**SECTION 3. General Authority.**

The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

**SECTION 3.1 Two-Year Budget.**

For departments for which the Board of Supervisors has authorized, or the Charter requires, a fixed two-year budget, appropriations in this ordinance shall be available for allotment by the Controller on July 1st of the fiscal year in which appropriations have been approved. The Controller is authorized to adjust the two-year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

**SECTION 4. Interim Budget Provisions.**

All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Chair of the Budget and Finance Committee.

When the Budget and Finance Committee or Budget and Appropriations Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of that committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget and Finance Committee or Budget and Appropriations Committee recommends a budget that increases funding that was deleted in the Mayor’s Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

**SECTION 4.1 Interim Budget – Positions.**

No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has approved the

reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or “tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget and Finance Committee or Budget and Appropriations Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor’s Budget, the Controller and the Human Resources Director shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

**SECTION 5. Transfers of Functions and Duties.**

Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and

appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance or Mayoral memorandum transferring the duty or function. The Controller, the Human Resources Director and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

**SECTION 5.1 Agencies Organized under One Department.**

Where one or more offices or agencies are organized under a single appointing officer or department head, the component units may continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However, the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the department, and reappropriation of funds.

**SECTION 5.2 Continuing Funds Appropriated.**

In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Municipal Codes.

**SECTION 5.3 Multi-Year Revenues.**

In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

**SECTION 5.4 Contracting Funds.**

All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

**SECTION 5.5 Real Estate Services.**

Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

**SECTION 5.6 Collection Services.**

In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to Article V of Chapter 10 of the Administrative Code, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various

divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

**SECTION 5.7 Contract Amounts Based on Savings.**

When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

**SECTION 5.8 Collection and Legal Services.**

In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish

appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

**SECTION 6. Bond Interest and Redemption.**

In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem taxes, shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

**SECTION 7. Allotment Controls.**

Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised

estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

**SECTION 7.1 Prior Year Encumbrances.**

The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

**SECTION 7.2 Equipment Purchases.**

Funds for the purchase of items of equipment having a significant value of ~~over~~ under $~~5~~20,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the General Services Agency and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

**SECTION 7.3 Enterprise Deficits.**

Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year unless otherwise appropriated by ordinance.

**SECTION 7.4 Public Utilities Commission Debt Service.**

The San Francisco Public Utilities Commission shall, in coordination with the Controller's Office, record and report the use of debt service appropriations in their respective debt service funds consistent with the Schedule of Bond Redemption and Interest Statement included herein and as required pursuant to Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP) accounting rules, requirements and practices. The Controller is hereby authorized to make all associated net-zero appropriation transfers to ensure compliant financial reporting.

**SECTION 8. Expenditure Estimates.**

Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

**SECTION 8.1 State and Federal Funds.**

The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Human Resources Director is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Human Resources Director shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

**SECTION 8.2 State and Federal Funding Restorations.**

If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Reserve.

**SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls**

Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

**SECTION 9. Interdepartmental Services.**

The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current

performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part. Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Technology Marketplace. Such fees are hereby appropriated for that purpose.

**SECTION 10. Positions in the City Service.**

Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing

salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

**SECTION 10.1 Positions, Funds, and Transfers for Specific Purposes.**

Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the City Administrator, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the transfer of funds must be made from funds currently available in departmental personnel service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) For purposes of defining terms in Administrative Code Section 3.18, the Controller is authorized to process transfers where such transfers are required to administer the budget through the following certification process: In cases where expenditures are reduced at the level of appropriation control during the Board of Supervisors phase of the budget process, the Chair of the Budget and Finance Committee, on recommendation of the Controller, may certify that such a reduction does not reflect a deliberate policy reduction adopted by the Board. The Mayor's Budget Director may similarly provide such a certification regarding reductions during the Mayor's phase of the budget process.

~~(j) Department travel budgets shall be considered as line-item appropriations for the purposes of administration for Administrative Code Section 3.18 and Charter Section 9.113(c) governing limitations on transfer of appropriated funds.~~

**SECTION 10.2 Professional Services Contracts.**

Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

**SECTION 10.3 Surety Bond Fund Administration.**

The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

**SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).**

The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Human Resources Director are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and other pay requirements above the funding level established in the base and adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards or Board of Supervisors approved employee and retiree health and dental rates. The Controller's Office shall report to the Budget and

Finance Committee or Budget and Appropriations Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City departments and remaining Reserve balances, as part of the Controller's Six and Nine Month Budget Status Reports.

**SECTION 10.5 MOUs to be Reflected in Department Budgets.**

Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

**SECTION 10.6 Funding Memoranda of Understanding (MOUs).**

Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding with recognized employee organizations or an arbitration award has become effective, and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

**SECTION 10.7 Fringe Benefit Rate Adjustments.**

Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required to support adopted or required contribution rates. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from adopted or required contribution rates and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make and reconcile such prepayments.

**SECTION 10.8 Police Department Uniformed Positions.**

Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Human Resources Director are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

**SECTION 10.9 Holidays, Special Provisions.**

Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is

hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

**SECTION 10.10 Litigation Reserve, Payments.**

The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

Amounts required to pay settlements of claims or litigation involving the Public Utilities Commission are hereby appropriated from the Public Utilities Commission Wastewater Enterprise fund balance or the Public Utilities Commission Water Enterprise fund balance, as appropriate, for the purpose of paying such settlements following final approval of those settlements by resolution or ordinance.

**SECTION 10.11 Changes in Health Services Eligibility.**

Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

**Section 10.12 Workers' Compensation Alternative Dispute Resolution Program**

Resolutions 85-19 and 86-19 authorized the Department of Human Resources to enter Workers' Compensation Alternative Dispute Resolution (ADR) Labor-Management Agreements with the San Francisco Firefighters' Association, Local 798, and San Francisco Police Officers Association, respectively. These Agreements require the City to allocate an amount equal to 50% of the ADR program estimated net savings, as determined by actuarial report, for the benefit of active employees. The Controller is authorized and directed to transfer from any legally available funds the amount necessary to make the required allocations. This provision will terminate if the parties agree to terminate the Agreements.

**SECTION 11. Funds Received for Special Purposes, Trust Funds.**

The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created either by additional grants and bequests or under other conditions, and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

**SECTION 11.1 Special and Trust Funds Appropriated.**

Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency,

or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

The Controller is authorized to adjust transfers to the San Francisco Capital Planning Fund,

established by Administrative Code Section 10.100-286, to account for final capital project planning expenditures reimbursed from approved sale of bonds and other long term financing instruments.

**SECTION 11.2 Insurance Recoveries.**

Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

**SECTION 11.3 Bond Premiums.**

Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

**SECTION 11.4 Ballot Arguments.**

Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

**SECTION 11.5 Tenant Overtime.**

Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

**SECTION 11.6 Refunds.**

The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

**SECTION 11.7 Arbitrage.**

The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

**SECTION 11.8 Damage Recoveries.**

Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded project are appropriated to the department incurring costs of repairing or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

**SECTION 11.9 Purchasing Damage Recoveries.**

That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

**SECTION 11.10 Off-Street Parking Guarantees.**

Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

**SECTION 11.11 Hotel Tax – Special Situations.**

The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

**SECTION 11.12 Local Transportation Agency Fund.**

Local transportation funds are hereby appropriated pursuant to the Government Code.

**SECTION 11.13 Insurance.**

The Controller is hereby authorized to transfer to the Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

**SECTION 11.14 Grants to Departments of Disability and Aging Services, Child Support Services, Homelessness and Supportive Housing, and Children, Youth and their Families**

The Department of Disability and Aging Services and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions. The Department of Homelessness and Supportive Housing is authorized to apply surpluses among subgrants within master HUD grants to shortfalls in other subgrants. The Department of Children, Youth and Their Families is authorized to receive and expend funds in instances where funds from grants appropriated herein are not fixed and exceed the estimates contained in the budget.

**SECTION 11.15 FEMA, OES, Other Reimbursements.**

Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and other disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses.

Revenues received from other governments as reimbursement for mutual aid provided by City departments are hereby appropriated for services provided.

Whenever the City and County is required to designate agents authorized to obtain state and federal disaster and emergency assistance funding, the Mayor and Board of Supervisors designate the Executive Director of the Department of Emergency Management, the Controller, and the Deputy Controller to be the agents authorized to execute agreements for and on behalf of the City and County of San Francisco, for disaster and emergency assistance funding from State and Federal agencies, for all open and future disasters.

**SECTION 11.16 Interest on Grant Funds.**

Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

**SECTION 11.17 Treasurer – Banking Agreements.**

Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and

credit card processing to departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to General Fund departments as necessary to support allocated charges.

**SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).** Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

**SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.** The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation, and to implement new accounting standards issued by the Governmental Accounting Standards Board and other changes in generally accepted accounting principles.

**SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.** The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

**SECTION 11.21 State Local Public Safety Fund.**

Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

**SECTION 11.22 Health Care Security Ordinance Agency Fund.**

Irrevocable health care expenditures made to the City by employers on behalf of their employees pursuant to the provisions of Administrative Code Chapter 14, the San Francisco Health Care Security Ordinance are maintained in the Health Care Security Ordinance Fund, an agency fund maintained by the City for the benefit of City Option account holders. Interest earnings in the fund are hereby appropriated for the administrative costs incurred to manage participant accounts.

**SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings.**

Loan repayments, proceeds of property sales in cases of defaulted loans, and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures, including payments from loans made by the former San Francisco Redevelopment Agency and transferred to the Mayor's Office of Housing and Community Development, the designated the housing successor

agency. Expenditures shall be subject to the conditions under which each such fund was established.

**SECTION 11.24 Development Agreement Implementation Costs.**

The Controller is hereby authorized to appropriate reimbursements of City costs incurred to implement development agreements approved by the Board of Supervisors, including but not limited to City staff time, consultant services and associated overhead costs to conduct plan review, inspection, and contract monitoring, and to draft, negotiate, and administer such agreements. This provision does not apply to development impact fees or other payments approved in a development agreement, which shall be appropriated by the Board of Supervisors.

**SECTION 11.25 Housing Trust Fund.**

The Controller is hereby authorized to adjust appropriations as necessary to implement the movement of Housing Trust Fund revenues and expenditures from the General Fund to a special revenue fund.

The Controller shall account for appropriation of $17,600,000 for eligible affordable housing projects in fiscal year 2021-22 as an advance of future year Housing Trust Fund allocations, and shall credit such advance against required appropriations to that fund for a period of five years, beginning in fiscal year 2023-24, in an annual amount of $3,520,000.

**SECTION 12. Special Situations.**

**SECTION 12.1 Revolving Funds.**

Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

**SECTION 12.2 Interest Allocations.**

Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

**SECTION 12.3 Property Tax.**

Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, and City and County of San Francisco Infrastructure Financing Districts as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements and ordinances, and as mandated by State law.

The Controller is authorized to adjust the budget to conform to assumptions in final approved property tax rates and to make debt service payments for approved general obligation bonds accordingly.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes. The tax rate for the City's General Obligation Bond Fund, approved annually by resolution of the Board of Supervisors, includes a collection fee of 0.25% of the fund collected for the purpose of the General Obligation Bond debt service. An amount sufficient to pay this fee is hereby appropriated within the General Obligation Bond Fund and the Controller is hereby authorized to pay this fee into the General Fund from the General Obligation Bond Fund.

**SECTION 12.4 New Project Reserves.**

Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

**SECTION 12.5 Aid Payments.**

Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

**SECTION 12.6 Department of Public Health Transfer Payments, Indigent Health Revenues, and Realignment Funding to Offset for Low Income Health Programs.**

To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs.

Funds necessary to participate in such programs that require transfer payments are hereby appropriated. The Controller is authorized to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for health services for low income individuals.

**SECTION 12.7 Municipal Transportation Agency.**

Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

**SECTION 12.8 Treasure Island Authority.**

Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance, and that expenditures of special assessment revenues conform to governmental accounting standards and requirements of the special assessment as adopted by voters and approved by the Board of Supervisors.

**SECTION 12.9 Hetch Hetchy Power Stabilization Fund.**

Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the Public Utility Commission's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

**SECTION 12.10 Closure of Special Funds, Projects, and Accounts**

In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to reconcile and balance funds, projects and accounts, and to close completed projects. The Controller is directed to create a clearing account for the purpose of balancing surpluses and deficits in such funds, projects and accounts, and funding administrative costs incurred to perform such reconciliations.

This budget ordinance appropriates fund balance from active project closeouts in continuing funds as follows: $99.6 million in the General Fund, $77.4 million in the Homelessness Gross Receipts Tax Fund, $6.6 million in the Our City, Our Home Prop C Advance Fund, $10.7 million in the Building Inspection Fund, $3.5 million in the Building Inspection Repair and Demolition Fund, $4.2 million in the Zuckerberg San Francisco

General hospital enterprise fund, $2.6 million in the Cable TV Access Fund, and $2.4 million in the Assessor's State Authorized Special Revenue Fund. The Controller is directed to deappropriate projects up to this amount to realize the fund balance.

**SECTION 12.11 Charter-Mandated Baseline Appropriations.**

The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

**SECTION 12.12 Parking Tax Allocation.**

The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agency that are greater than those already appropriated in the Annual Appropriation Ordinance.

**SECTION 12.13 Former Redevelopment Agency Funds.**

Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency (SFRA) fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City

Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse departments for such additional services, the departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller will increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing and Community Development is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

**SECTION 12.14 CleanPowerSF.**

CleanPowerSF customer payments and all other associated revenues deposited in the

CleanPowerSF special revenue fund are hereby appropriated in the amounts actually received by the City and County in each fiscal year. The Controller is authorized to disburse the revenues appropriated by this section as well as those appropriated yet unspent from prior fiscal years to pay power purchase obligations and other operating costs as provided in the program plans and annual budgets, as approved by the Board of Supervisors for the purposes authorized therein.

**SECTION 12.15 Unclaimed Funds Escheatment Noticing & Accounting Procedures**

Pursuant to Government Code Sections 50055 and 50057, the Board of Supervisors authorizes the Treasurer to transfer to the General Fund without publication of a notice in a newspaper the following amounts that remain unclaimed in the treasury of the City and County of San Francisco or in the official custody of an officer of the City and County of San Francisco for a period of at least one year: (1) any individual items of less than $15; and (2) any individual items of $5,000 or less if the depositor's name is unknown. The Treasurer shall notify the Controller of transfers performed using this authorization.

**SECTION 14. Departments.**

The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes

and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Public Works, the Department of Telecommunication and Information Services, and the Department of Administrative Services. The City Administrator shall be considered one entity for budget purposes and for disbursement of funds.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Disability and Aging Services ("DAAS"), under the Disability and Aging Services Commission, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Department of Disability and Aging Services, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments. The Human Resources Director and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes

of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Disability and Aging Services Commission to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. This coordination is not intended to diminish the authority of the Disability and Aging Services Commission over matters under the jurisdiction of the Commission.

The Director of the Aging and Adult Services Commission also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Aging and Adult Services Commission over matters under the jurisdiction of the Commission.

~~(d) Pursuant to Charter Section 4.138 approved by voters on November 3, 2020, there shall be a Department of Sanitation and Streets that will come into existence on October 1, 2022, responsible for sweeping streets, cleaning sidewalks, and other functions historically performed largely by the Operations Division of the Department of Public Works. The Controller is authorized to adjust budgets between the Department of Public Works and the Department of Sanitation and Streets during the fiscal year to achieve the purposes of the measure, provided that such adjustments shall not change cumulative total expenditure budgets across the two departments, and to reclassify appropriations to conform to the accounting and project costing structures in each department as appropriate.~~

~~If the voters amend the Charter in November 2022 to eliminate the Department of Sanitation and Streets, the Controller is further authorized to adjust the budgets during the fiscal year to achieve the purposes of that measure, provided that such adjustments shall not change cumulative total expenditures authorized herein, and to reclassify appropriations to conform to the accounting and project costing structures in the Department of Public Works.~~

(d) The Local Agency Formation Commission (LAFCo) is a separate legal entity established under State law and is not a department or agency of the City. Because the City has a legal obligation to provide funds to LAFCo, this ordinance includes an appropriation for that purpose. Although LAFCo is not part of the Board of Supervisors or subject to the Board's oversight and direction, this ordinance includes appropriations to LAFCo in the Board of Supervisors budget for administrative reasons related to the format of this ordinance. Any transfers of funds to LAFCo from other appropriations in the budget are prohibited without approval by a subsequent ordinance. City staff, including but not limited to the Clerk of the Board of Supervisors, may perform work for LAFCo, under a memorandum of understanding between the City and LAFCo, subject to any required approvals.

~~(e) Until such time as the Board of Supervisors finally approves legislation to consolidate the Office of Early Care and Education (OECE) and the First Five Commission (CFC) into the Department of Early Childhood (DEC), appropriations to DEC herein authorized are hereby authorized for those departments' uses.~~

**SECTION 15. Travel Reimbursement and Cell Phone Stipends.**

The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as the Controller shall

deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Human Resources Director, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones.

**SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.**

The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

**SECTION 17. Airport Service Payment.**

The moneys received from the Airport's revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airport Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airport Commission.

**SECTION 18. Pooled Cash, Investments.**

The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed therefrom at the rate of interest earned on the City Pooled Cash Fund.

No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

**SECTION 19. Matching Funds for Federal or State Programs.**

Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for Zuckerberg San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

**SECTION 20. Advance Funding of Bond Projects – City Departments.**

Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County, the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

**SECTION 21. Advance Funding of Projects – Transportation Authority.**

Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of the Business and Tax Regulations Code of the City and County of San Francisco, the Controller is hereby authorized to make

such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

**SECTION 22. Controller to Make Adjustments, Correct Clerical Errors.**

The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in this ordinance. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

**SECTION 22.1 Controller to Implement New Financial and Interfacing Subsystems.**

In order to further the implementation and adoption of the Financial and Procurement System’s modules, the Controller shall have the authority to reclassify departments' appropriations to conform to the accounting and project costing structures established in the new system, as well as reclassify contract authority utilized (expended) balances and unutilized (available) balances to reflect actual spending.

**SECTION 23. Transfer of State Revenues.**

The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

**SECTION 24. Use of Permit Revenues from the Department of Building Inspection.**

Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

**SECTION 25. Board of Supervisors Official Advertising Charges.**

The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

**SECTION 26. Work Order Appropriations.**

The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

~~It is the policy of the Mayor and the Board of Supervisors to allocate costs associated with the replacement of the City's financial and purchasing system to all City Departments proportional to the departments' costs and financial requirements. In order to minimize new General Fund appropriations to complete the project, the Controller is authorized and directed to work with departments to identify efficiencies and savings in their financial and administrative operations to be applied to offset their share of the costs of this project, and is authorized to apply said savings to the project.~~

**SECTION 26.1 Property Tax System**

In order to minimize new appropriations to the property tax system replacement project, the Controller is authorized and directed to apply operational savings from the offices of the Tax Collector, Assessor, and Controller to the project. No later than June 1, 2018 the Controller shall report to the Budget and Legislative Analyst's Office and Budget and Finance Committee on the specific amount of operational savings, including details on the source of such savings, in the budgets of Tax Collector, Assessor, and Controller that are re-allocated to the Property Tax System Replacement Project

**SECTION 27. Revenue Reserves and Deferrals.**

The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts. In order to maintain balance between budgeted revenues and expenditures, revenues realized in the fiscal year preceding the year in which they are appropriated shall be considered reserved for the purposes for which they are appropriated.

**SECTION 28. Close-Out of Reserved Appropriations.**

On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee or Budget and Appropriations Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

**SECTION 28.1. Reserves Placed on Expenditures by Controller.**

Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

**SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.**

Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

The Controller is authorized to transfer approved appropriations between departments to correctly account for capitalization of fixed assets.

The Controller is authorized to shift sources among cash and COP-funded capital projects across General Fund departments to ensure the most efficient and cost-effective administration of COP funds, provided there is no net increase or decrease in project budgets.

**SECTION 30. Business Improvement Districts.**

Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby appropriated in the respective amounts actually received by the City and County in such fiscal year for each such district.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District and Moscone Expansion Business Improvement District assessments are levied on gross hotel room revenue and are collected and distributed by the Tax Collector’s Office.

**SECTION 31. Infrastructure Financing and Infrastructure Revitalization Financing Districts.**

Pursuant to California Government Code Section 53395 et seq. (IFD Law), the Board of Supervisors has formed Infrastructure Financing (IFD) and Infrastructure Revitalization Financing (IRFD) Districts within the City and County of San Francisco. The Board of Supervisors hereby authorizes the Controller to transfer funds and appropriation authority between and within accounts related to City and County of San Francisco IFDs and IRFDs to serve accounting and State requirements, the latest approved Infrastructure Financing Plan for a District, and applicable bond covenants.

When 100% of the portion of property tax increment normally appropriated to the City and County of San Francisco's General Fund or Special Revenue Fund or to the County's Educational Revenue Augmentation Fund (ERAF) is instead pledged, based on Board of Supervisors Ordinance, the Controller may increase or decrease appropriations to match actual revenues realized for the IFD or IRFD. Any increases to appropriations would be consistent with the Financing Plan previously approved by the Board of Supervisors.

| IFD/IRFD No / Title | Ordinance | Estimated Tax Increment | |
|---|---|---|---|
| | | FY 2022-23 | FY 2023-24 |
| IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core | 27-16 | $ 762,000 | $ 779,000 |
| IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4 | 220-18 | $ - | $ 2,283,000 |
| IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock) | 34-18 | $ 368,000 | $ 5,106,000 |
| IRFD 1 Treasure Island Infrastructure and Revitalization Financing District | 21-17 | $ 6,539,000 | $ 8,897,000 |
| IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District | 348-18 | $ - | $ - |

| IFD/IRFD No / Title | Ordinance | Estimated Tax Increment * | |
|---|---|---|---|
| | | FY 2023-24 | FY 2024-25 |
| IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core | 27-16 | $ 779,000 | $ 794,000 |
| IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4 | 220-18 | $ 2,283,000 | $ 4,323,000 |
| IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock) | 34-18 | $ 5,103,000 | $ 5,305,000 |
| IRFD 1 Treasure Island Infrastructure and Revitalization Financing District | 21-17 | $ 8,897,000 | $ 11,612,000 |
| IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District | 348-18 | $ - | $ 1,830,000 |

*Estimated tax increment per approved Infrastructure Financing Plans.

**SECTION 32. Community Facilities and Special Tax Districts.**

Pursuant to California Government Code 53311 et seq. (the Mello-Roos Community Facilities Act of 1982) and Chapter 43, Article X of the San Francisco Administrative Code, which incorporates the Mello-Roos Community Facilities Act of 1982, the Board of Supervisors has formed Community Facilities Districts (CFDs) and Special Tax Districts (STDs) within the City. Proceeds from special taxes levied on property in the CFDs/STDs are hereby appropriated in the respective amounts actually received by the City in such fiscal year for each such district.

The Controller is authorized to disburse the special tax revenues appropriated by this section as provided in the Joint Community Facilities Agreements, Development Agreements, Disposition and Development Agreements, and Ordinances levying special taxes, as approved by the Board of Supervisors for each such district for the purposes authorized therein.

The Controller may transfer funds and appropriation authority between and within accounts related to CFDs and STDs to serve accounting requirements, the Board of Supervisors

approved CFD/STD Report for each district (as approved in the referenced Ordinances), and applicable bond covenants.

The table below provides estimated special tax revenues for informational purposes; only amounts actually received by the City and County of San Francisco for each district in any given fiscal year are authorized to be expended.

| CFD/STD No / Title | Ordinance | Estimated Special Tax Revenues* | |
|---|---|---|---|
| | | FY 2022-23 | FY 2023-24 |
| CFD 2014-1 Transbay Transit Center(1) | 001-15 | $ 32,070,268 | $ 32,711,673 |
| CFD 2016-1 Treasure Island Improvement Area No. 1(2)(3) | 022-17 | $ 1,738,989 | $ 1,773,769 |
| CFD 2016-1 Treasure Island Improvement Area No. 2(2)(3) | 022-17 | $ 2,917,637 | $ 2,975,990 |
| CFD 2016-1 Treasure Island Improvement Area No. 3(4) | 022-17 | $ - | $ 1,268,171 |
| STD 2018-1 Central SOMA | 021-19 | $ - | $ - |
| STD 2019-1 Pier 70 Condominiums(5) | 027-20 | $ 1,157,757 | $ 1,180,912 |
| STD 2019-2 Pier 70 Leased Properties(6) | 028-20 | $ 527,819 | $ 538,376 |
| STD 2020-1 Mission Rock Facilities & Services(7)(8) | 079-20 | $ 5,967,871 | $ 8,843,065 |
| STD 2022-1 Power Station | 061-22 | $ - | $ - |

*Preliminary; subject to change

*Notes:*

*(1) Special tax projection are subject to change if additional properties issue a COO as of the fiscal year cut-off date.*

*(2) Based on building permits expected to be issued as of June 30, 2022.*

*(3) Special tax projections are subject to change if additional parcels issue building permits prior to the June 30th cut-off date.*

*(4) Assumes building permit for Sub-Block C3.5 is issued by September 2022. Special tax estimates based on Attachment 2 of the RMA.*

*(5) Based on VDDA Execution Dates and COOs as of March 28, 2022. PKN is the only property that has had a VDDA Execution Date, no property has issued a COO. Special tax estimates based on Attachment 3 of the RMA.*

*(6) Based on VDDA Execution Dates and COO as of March 28, 2022. Building 12 is the only property that has had a VDDA Execution Date and issued a COO. Special tax estimates based on Attachment 3 of the RMA.*

*(7) Based on Parcel Lease Execution Dates as of March 28, 2022. Parcel G is Developed as of FY 2022-23 and the remaining Tax Zone 1 parcels are Developed as of FY 2023-24. Services are contingent only.*

*(8) Based on debt service due for the outstanding Development Special Tax Bonds. Does not include administrative expenses.*

**CFD/STD No / Title**

| CFD/STD No / Title | Ordinance | Estimated Special Tax Revenues (FY 2023-24) | Estimated Special Tax Revenues (FY 2024-25) |
|---|---|---|---|
| CFD No. 2014-1 (Transbay) (1) | 001-15 | $ 32,711,674 | $ 33,365,908 |
| CFD No. 2016-1 (T.I.) - IA No. 1 (2)(3) | 022-17 | $ 2,890,444 | $ 2,948,253 |
| CFD No. 2016-1 (T.I.) - IA No. 2 (2)(3) | 022-17 | $ 2,330,136 | $ 2,376,739 |
| CFD No. 2016-1 (T.I.) - IA No. 3 (4) | 022-17 | $ - | $ 1,293,535 |
| STD No. 2018-1 (Central SoMa) | 021-19 | $ - | $ - |
| STD No. 2019-1 (P70 Condos) (5) | 027-20 | $ 1,180,912 | $ 1,204,530 |
| STD No. 2019-2 (P70 Leased) (6) | 028-20 | $ 562,094 | $ 573,336 |
| STD No. 2020-1 (Mission Rock) (7) | 079-20 | $ 8,843,065 | $ 9,019,927 |
| STD No. 2022-1 (Power Station) | 061-22 | $ - | $ - |

*Preliminary, subject to change

Notes:

*(1) Special tax projection are subject to change if additional properties issue a COO as of the fiscal year cut-off date.*

*(2) Based on building permits issued as of April 10, 2023.*

*(3) Special tax projections are subject to change if additional parcels issue building permits prior to the June 30th cut-off*

*(4) Assumes the building permit for Sub-Block C3.5 is issued by September 2023. Special tax estimates based on Attachmei of the RMA.*

*(5) "Based on VDDA Execution Dates and COOs as of "&$A$1&". PKN is the only property that has had a VDDA Executio Date, no property has issued a COO. Special tax estimates based on Attachment 3 of the RMA.*

*(6) "Based on VDDA Execution Dates and COOs as of "&$A$1&". Building 12 is the only property that has had a VDDA Execution Date and issued a COO.*

*(7) "Based on Parcel Lease Execution Dates as of "&A1&". Parcel G was Developed as of FY 2022-23 and the remaining T Zone 1 parcels are Developed as of FY 2023-24.*

**SECTION 32.1. Exclusion of Projected Unassigned Fund Balance from Budget Stabilization Reserve.**

~~One hundred sixty three million, four hundred thousand dollars ($163,400,000)~~ Seventy-nine million, five hundred and five thousand ($79,505,000) of projected but unbudgeted, unassigned fund balance from fiscal year 2021~~1~~2-2~~2~~3 is designated for balancing future budget shortfalls in FY 2023~~3~~4-2~~4~~5 and after. This amount shall not be included in the calculations of deposits to the Budget Stabilization Reserve described in Administrative Code Section 10.60 (c).

**SECTION 32.2. Federal and State Emergency Revenue Revisions.**

The Controller is authorized to revise approved revenue budgets for federal and state emergency-related revenues to manage timing differences and cash flow needs driven by changing granting agencies' guidance and approvals, provided that such adjustments shall not change cumulative total revenue budgets in a given fund for the period from fiscal years 2020-21 through 20234-245. Such revisions shall not change approved expenditure authority. The Controller shall report any such revisions to the Mayor and Board within 30 days of their enactment.

**SECTION 33. Federal, State and Local Match Sources & Uses Accounting for COVID-19 Emergency.**

The Controller is authorized to adjust federal and state sources appropriations to reflect eligible costs by authorized spending category, to ensure cost reimbursement recovery revenues are maximized, and to align eligible costs to the appropriate federal or state fund, provided there is no net increase or decrease to COVID-19 emergency response revenues or expenditures. Adjustments may be made across fiscal years~~, and any balances available on June 30, 2021 are assigned for COVID-19 emergency response uses in fiscal year 2021-22~~.

~~**SECTION 33.1 Emergency Transfers of Funds.**~~

~~The Controller shall each month report any transfer of appropriated or unappropriated funds adopted pursuant to the Mayor's COVID-19 Emergency Order.~~

**SECTION 34. Transbay Joint Powers Authority Financing.**

Sources received for purposes of payment of debt service for the approved and issued Transbay Community Facilities District special tax bonds and the approved and drawn City bridge loan to the Transbay Joint Powers Authority are hereby appropriated.

~~**SECTION 35. Department Spending Plan Reporting.**~~

~~As part of their fiscal year 2023-24 and 2024-25 budget submissions to the Mayor and Controller, departments shall report on ongoing funding levels for programs included in the fiscal year 2022-23 Board of Supervisors spending plan.~~

OFFICE OF THE MAYOR
SAN FRANCISCO



RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2023 JUN -1 PM 2:37
BY

LONDON N. BREED
MAYOR

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Anna Duning, Mayor's Budget Director
Date: June 1, 2023
Re: Interim Exceptions to the Annual Salary Ordinance and Annual Appropriations Ordinance

Dear Madam Clerk,

I herein present exceptions to the Annual Salary Ordinance (ASO) and Annual Appropriations Ordinance (AAO) for consideration by the Budget and Appropriations Committee of the Board of Supervisors. The City's standard practice is to budget new positions beginning in pay period 7, at 0.79 FTE, and to hold funding for new initiatives until the budget is signed on August 1. Where there is justification for expedited hiring and spending, however, the Board may authorize exceptions to the Interim ASO and AAO, which allow new positions to be filled and expenditures related to new initiatives to begin in the first quarter of the fiscal year, prior to final adoption of the budget.

Exceptions are being requested for the following positions and non-personnel expenditures:

***General Fund Positions (15.0 FTE)***

- **City Attorney's Office (1.0 FTE)**
  8177 Attorney (1.0 FTE). This position is critical to the coordination, management, and support of the City Attorney's Office work in preparation for state-mandated CARE Court requirements.

- **Department of Emergency Management (3.0 FTE)**
  0922 Manager I (1.0 FTE); 0931 Manager III (1.0 FTE); 0941 Manager VI (1.0 FTE). These positions are critical to the coordination, management, and expansion of Street Crisis Response and Intervention programs.

- **Department of Public Health (1.0 FTE)**
  0961 Department Head I (1.0 FTE). This position will serve as the Director for the new department, the Office of Victim and Witness Rights, created by voters through the passage of Proposition D in November 2022.

- **District Attorney's Office (3.0 FTE)**
  8177 Attorney (3.0 FTE). These 8177 positions are critical to the ongoing work and caseload the District Attorney's Office is performing around the abatement of open-air drug market and drug trafficking prosecutions.

- **Ethics Commission (2.0 FTE)**
  1840 Junior Management Assistant (1.0 FTE); 1043 IS Engineer-Senior (1.0 FTE). These limited-term positions are extended into FY 2023-24, ensuring continued client support for Form 700 filers and system support for campaign finance disclosure, and case management.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

- **HSA (5.0 FTE)**
  0923 Manager II (1.0 FTE); 1823 Senior Administrative Analyst (4.0 FTE). These are to make permanent the 5 temporary positions in the Food Access Team.

*Non-General Fund Positions (23.42 FTE)*

- **Department of Building Inspection (4.0 FTE)**
  6322 Permit Technician II (3.0 FTE); 1241 Human Resources Analyst (1.0 FTE). These are existing staff transitioning from temporary to permanent positions and will be working on July 1, 2023.

- **Department of Public Health (12.5 FTE)**
  1230 Instructional Designer (1.0 FTE); 1232 Training Officer (1.0 FTE); 1314 Public Relations Officer (1.0 FTE); 1824 Principal Administrative Analyst (1.0 FTE); 2119 Health Care Analyst (1.0 FTE); 2589 Health Program Coordinator I (1.0 FTE); 2591 Health Program Coordinator II (1.0 FTE); 2593 Health Program Coordinator III (3.0 FTE); 2803 Epidemiologist II (0.5 FTE); 2818 Health Program Planner (1.0 FTE); 2820 Senior Health Program Planner (1.0 FTE). These positions will support the Population Health Division Project INVEST (Innovations that Value Equity and Strengthen Teams) grant.

- **Office of the Public Defender (4.0 FTE)**
  8177 Attorney (1.0 FTE); 8173 Legal Assistant (1.0 FTE); 8446 Court Alternative Specialist I (1.0 FTE); 8452 Criminal Justice Specialist II (1.0 FTE). These positions will support the Public Defense Pilot Program grant.

- **Office of the Treasurer/Tax Collector (1.0 FTE)**
  1824 Principal Administrative Analyst (1.0 FTE). This position is funded through a grant and will support Department's Financial Justice Project on fine and fee reform.

- **Department on the Status of Women (1.92 FTE)**
  1820 Junior Administrative Analyst (0.75 FTE); 1823 Senior Administrative Analyst (1.0 FTE); and 0931 Manager III (0.17 FTE). These positions will support the San Francisco Safety, Opportunity, and Lifelong Relationships (SF SOL) program and other work funded by grants from the Blue Shield Foundation of California and the California Department of Social Services received in FY 2022-23.

*General Fund Non-personnel Expenditures*

- **Department on Children, Youth, and their Families ($2,071,518)**
  To immediately utilize the Free City College reserve in order to alleviate student fees to support students with course enrollment currently in process for the 2023-2024 school year at City College of San Francisco.

There is a position in the Department of Public Health that indicates it is starting at pay-period one in the Mayor's proposed budget, however, the Mayor's Office intends to submit a technical adjustment to move this position to start at pay period 7. This change will be noted in the

technical adjustments letter to the Board of Supervisors, at a later date, rather than included in this letter noting interim exceptions.

Please do not hesitate to contact me if you have any questions regarding the requested interim exceptions to the Annual Salary Ordinance and Annual Appropriations Ordinance.

Sincerely,

Anna Duning
Mayor's Budget Director

cc: Members of the Budget and Appropriations Committee
Budget & Legislative Analyst's Office
Controller

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2023 JUN -1 PM 2:38
BY

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Anna Duning, Mayor's Budget Director
Date: June 1, 2023
Re: Notice of Transfer of Functions under Charter Section 4.132

Dear Madam Clerk,

This memorandum constitutes notice to the Board of Supervisors under Charter Section 4.132 of transfers of functions between departments within the Executive Branch. All positions are regular positions unless otherwise specified. The positions include the following:

- Two positions (2 FTE 6333 Senior Building Inspectors) to be transferred from the City Administrator's Office to the Department of Building Inspection, to return responsibility of accessibility plan review and inspection of city-permitted architectural projects to the Building Official, as required by the California Building Code.

- Two positions (1 FTE 1822 Administrative Analyst; 1 FTE 2588 Health Worker IV) to be transferred from the Department of Public Health to the Department of Homelessness and Supportive Housing, to comply with Board of Supervisors Rules Committee Change for HSH (previously DPH) to provide clerical and administrative staffing for the Shelter Monitoring Committee.

If you have any questions, please contact my office.

Sincerely,

Anna Duning
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Budget & Legislative Analyst's Office
Controller

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

TO: Aaron Peskin, President of the Board of Supervisors; Angela Calvillo, Clerk of the Board of Supervisors
FROM: Tom Paulino
RE: 30-day Waiver Request for 7 Ordinances Related to Budget
DATE: June 2, 2023

---

A formal request to waive the 30-day hold on the following 7 ordinances introduced along with the budget on Thursday, June 1, 2023:

- Interim AAO
- Interim ASO
- Proposed AAO
- Proposed ASO
- Airport ASO Supplemental
- Port ASO Supplemental
- PUC Capital Budget and AAO Supplemental

Should you have any questions, please contact Tom Paulino at 415-554-6153.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

President, District 3
BOARD of SUPERVISORS

City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689
Tel. No. 554-7450
Fax No. 554-7454
TDD/TTY No. 544-6546

**Aaron Peskin**

# PRESIDENTIAL ACTION

Date: 6/05/2023

To: Angela Calvillo, Clerk of the Board of Supervisors

Madam Clerk,
Pursuant to Board Rules, I am hereby:

☒ Waiving 30-Day Rule (Board Rule No. 3.23)

File No. 230644-230669 Mayor
(Primary Sponsor)

Title. Please see attached for reference.

☐ Transferring (Board Rule No 3.3)

File No. _____ _____
(Primary Sponsor)

Title. _____

From: _____ Committee

To: _____ Committee

☐ Assigning Temporary Committee Appointment (Board Rule No. 3.1)

Supervisor: _____ Replacing Supervisor: _____

For: _____ _____ Meeting
(Date) (Committee)

Start Time: _____ End Time: _____

Temporary Assignment: ◉ Partial ○ Full Meeting

Aaron Peskin, President
Board of Supervisors

**Board of Supervisors**
**Legislation Introduced**

# Legislation Introductions - 6/6/23

| Number | Requests or IA | File No. | Sponsor | File Type | Description |
|---|---|---|---|---|---|
| | 30-Day | **230642** | Mayor | O | Proposed Interim Budget and Annual Appropriation Ordinance (AAO) |
| | 30-Day | **230643** | Mayor | O | Proposed Interim Annual Salary Ordinance (ASO) |
| | 30-Day | **230644** | Mayor | O | Proposed Budget and Annual Appropriation Ordinance (AAO) |
| | 30-Day | **230645** | Mayor | O | Proposed Annual Salary Ordinance (ASO) |
| | 30 Day Waiver | **230646** | Mayor | O | Admin Code - Minimum Compensation Ordinance |
| | 30 Day Waiver | **230647** | Mayor | O | Admin & Environment Codes - Reducing Reporting Burdens |
| | 30 Day Waiver | **230648** | Mayor | O | Admin Code - Eliminating Annual Joint Fundraising Drive |
| | 30 Day Waiver | **230649** | Mayor | O | Admin Code - Technology Commodities and Services Procurements |
| | 30 Day Waiver | **230650** | Mayor | O | Admin Code - DPH Managed Care Contracts |
| | 30 Day Waiver | **230651** | Mayor | O | Admin Code - Film Commission Programs |
| | 30-Day | **230652** | Mayor | O | Appropriation - $124,020,472 in Proceeds from Revenue Bonds, Hetch Hetchy Revenue, Cap and Trade Allowance - FY 2023-24 |
| | 30-Day | **230653** | Mayor | O | Appropriation - Proceeds from CleanPowerSF Revenue and CPUC Grant Funds for CleanPowerSF Capital Improvements - $1,607,220 - FY2023-24 |
| | 30-Day | **230654** | Mayor | O | Appropriation - $332,278,006 in Proceeds from Revenue Bonds, State Loan or Grant Funds, Water Revenues, and Water Capacity Fees - FY2023-24 |
| | 30-Day | **230655** | Mayor | O | Appropriation - Proceeds from Revenue Bonds, State Loans or Grant Funds, Wastewater Revenues, and Wastwater Capacity Fees for Wastwater Capital Improvements - $1,142,597,402 - FY2023-24 |
| | 30-day | **230656** | Mayor | O | Appropriation - Port Commission - $501,908 - PUC - $97,057,341 - FY2023-24 |
| | 30 Day Waiver | **230657** | Mayor | O | Funding Reallocation - Our City, Our Home Homelessness Gross Receipts Tax |
| | 30 Day Waiver | **230658** | Mayor | O | Building Code - Fees |
| | 30 Day Waiver | **230659** | Mayor | O | Business & Tax Regulations, Health Codes - Emergency Medical Services Fees |
| | 30 Day Waiver | **230660** | Mayor | O | Business & Tax Regulations Code - Early Care and Education Commerical Rents Tax Sublessor Deduction |
| | 30 Day Waiver | **230661** | Mayor | O | Business & Tax Regulations Code - Early Care and Education Commerical Rents Tax Baseline |
| | 30 Day Waiver | **230662** | Mayor | O | Health Code - Patient Rates for FY 2023-24 and 2024-25 |
| | 30 Day Waiver | **230663** | Mayor | O | Municipal Elections Code - Supporters and Opponents in Ballot Questions for Local Measures |
| | 30 Day Waiver | **230664** | Mayor | O | Business & Tax Regulations Code - Waiver of Permit, License, and Business Registration Fees for Certain Small Businesses |

**Board of Supervisors**
**Legislation Introduced**

| Legislation Introductions - 6/6/23 | | | | | |
|---|---|---|---|---|---|
| **Number** | **Requests or IA** | **File No.** | **Sponsor** | **File Type** | **Description** |
| | 30-Day | **230665** | Mayor | O | SFPUC Water Revenue Bond and Other Forms of Indebtedness Issuance - NTE $358,985,453 |
| | 30-Day | **230666** | Mayor | O | SFPUC Wastewater Revenue Bond Issuance - NTE $1,047,288,286 |
| | 30-Day | **230667** | Mayor | O | SFPUC Power Revenue Bond and Other Forms of Indebtedness Issuance - NTE $41,031,367 |
| | 30 Day Waiver | **230668** | Mayor | O | Neighborhood Beautification and Graffiti Clean-Up Fund Tax Designation Ceiling |
| | 30-Day | **230669** | Mayor | O | Public Employment - Amendment to the Salary Ordinance for the Port Commission and the Airport Commission - FY2023-24 |

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

RECEIVED
BOARD OF SUPERVISORS
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2023 MAY 32 PM 2:31
BY

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Anna Duning, Mayor's Budget Director
Date: June 1, 2023
Re: Mayor's FY 2023-24 and FY 2024-25 Budget Submission

Madam Clerk,

In accordance with City and County of San Francisco Charter, Article IX, Section 9.100, the Mayor's Office hereby submits the Mayor's proposed budget by June 1st, corresponding legislation, and related materials for Fiscal Year (FY) 2023-24 and FY 2024-25.

In addition to the Mayor's Proposed FY 2023-24 and FY 2024-25 Budget Book, the following items are included in the Mayor's submission:

- The Annual Appropriation Ordinance and Annual Salary Ordinance, along with Administrative Provisions
- The proposed budget for the Office of Community Investment and Infrastructure for FY 2023-24
- The Airport Annual Salary Ordinance Supplemental for FY 2023-24
- The Port of San Francisco Annual Salary Ordinance Supplemental for FY 2023-24 and Annual Appropriation Ordinance Supplemental for FY 2023-24
- The Public Utilities Commission Capital Budget for FY 2023-24 and Annual Appropriation Ordinance Supplemental for FY 2023-24
- 34 separate pieces of trailing legislation (see list attached)
- A Transfer of Function letter detailing the transfer of positions from one City department to another
- An Interim Exception letter
- A letter addressing funding levels for nonprofit corporations or public entities for the coming two fiscal years
- Memo to the Board President requesting for 30-day rule waivers on ordinances

Please note the following:

- Technical adjustments to the June 1 budget are being prepared, but are not submitted with this set of materials.

Sincerely,

Anna Duning
Mayor's Budget Director

cc: Members of the Board of Supervisors
Budget & Legislative Analyst's Office
Controller

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2023 JUN -1 PM 2:34
BY

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

| DEPT | Item | Description | Type of Legislation | File # |
|---|---|---|---|---|
| ADM | Code Amendment | Amending the Administrative Code to eliminate the Annual Joint Fundraising Drive | Ordinance | 230648 |
| ADM | Code Amendment | Amending the Administrative and Environment Codes to reduce reporting burdens, so as to update insurance manuals when requested or necessary, instead of on an annual basis, and eliminating some scheduled reports | Ordinance | 230647 |
| ADM | Code Amendment | Amending the Administrative Code relating to Technology Commodities and Services Procurements, to eliminate the Tech Marketplace fee | Ordinance | 230649 |
| ADM | Continuing Prop J | City Administrator's Office convention facility management services, Real Estate custodial services, and Fleet and Real Estate security services | Resolution | 230672 |
| BOS | Continuing Prop J | Board of Supervisors Budget and Legislative Analyst Services for FY 2023-24 | Resolution | 230672 |
| CON | Access Line Tax (ALT) Tax Rates | Sets Access Line Tax in line with 2023 Consumer Price Index. Revenues assumed in budget. | Ordinance | 230676 |
| CON | Neighborhood Beautification Fund | Neighborhood Beautification and Graffiti Clean-Up Fund Option (now known as the Community Challenge Grant Program) | Ordinance | 230668 |
| DBI | Department of Building Inspection Fee Changes | Changing the fee structure for DBI fees that are charged for permitting and inspection | Ordinance | 230658 |
| DEC | Early Care and Education Commercial Rents Tax Baseline | Amending the baseline funding requirements for early care and education programs to enable the City to use Early Care and Education Commercial Rents Tax revenues for those programs | Ordinance | 230661 |
| DEC | Early Care and Education, Commercial Rents Tax Deductions | Amending the Business and Tax Regulations Code relating to the Early Care and Education Commercial Rents Tax Sublessor Deduction | Ordinance | 230660 |
| DEM | EMSA Fee Changes | Updating medical services fees due to annual adjustments for the purposes of funding trauma and pediatric centers. Fees also required for certain additional services. | Ordinance | 230659 |

| | | | | |
|---|---|---|---|---|
| DPH | Patient Rates | Amending the Health Code to set patient rates and rates for other services provided by the Department of Public Health. | Ordinance | 230662 |
| DPH | Recurring State Grants | Accept and expend for annual, recurring state grant funds. | Resolution | 230677 |
| DPH | Managed Care Rates | Amending the Health Code to set managed care rates provided by the Department of Public Health. | Ordinance | 230650 |
| DPH | Public Health Foundation MOU | MOU between DPH and San Francisco Public Health Foundation to establish roles and responsibilities for purposes of fundraising and capital projects | Resolution | 230673 |
| DPH | Hospital Foundation MOU | MOU between DPH and San Francisco General Hospital Foundation to establish roles and responsibilities for purposes of fundraising and capital projects | Resolution | 230674 |
| DPH | Mobile Crisis Grant | Grant agreement between DPH and Advocates for Human Potential Inc. for anticipated revenue that support behavioral health mobile crisis and non-mobile crisis services | Resolution | 230679 |
| DPH | Continuing Prop J | Department of Public Health Security Services | Resolution | 230672 |
| DPW | Continuing Prop J | Department of Public Works Security Services for FY 2023-24 | Resolution | 230672 |
| ECN | Contract Amendment - MidMarket Foundation | Contract amendment to reflect budgeted funding levels for the Mid-Market Foundation - Mid-Market/Tenderloin Community-Based Safety Program | Resolution | 230681 |
| ECN | Contract Amendment – San Francisco Tourism Improvement District Management Corporation | Contract amendment to reflect budgeted funding levels for the San Francisco Tourism Improvement District Management Corporation – Downtown Welcome Ambassador Program | Resolution | 230680 |
| ECN | Film Commission Fee Changes | Increase of filming fees for the SF Film Commission | Ordinance | 230651 |
| HOM | CAAP Legislation | Annual legislation for CAAP housing, required if appropriations for HSH fund exceed $11.9 million, including expenditure details and explanation of benefits provided | Resolution | 230675 |
| HOM | Continuing Prop J | Homelessness and Supportive Housing security services | Resolution | 230672 |

| | | | | |
|---|---|---|---|---|
| HSA | Continuing Prop J | Human Services Agency Security Services for FY 2023-24 | Resolution | 230672 |
| HSH/ DPH | Funding Reallocation - Our City, Our Home Homelessness Gross Receipts Tax | Ordinance reallocating approximately $60,000,000 in unencumbered revenues from the Our City, Our Home Fund to allow the City to use revenues from the Homelessness Gross Receipts Tax to provide services to prevent homelessness. | Ordinance | 230657 |
| LIB | Friends of the Library A&E | Annual Accept & Expend legislation for the SFPL's Friends of the Library Fund | Resolution | 230678 |
| MOHCD | Continuing Prop J | Mayor's Office of Housing and Community Development security services for undeveloped real property | Resolution | 230672 |
| OCII | OCII Interim Budget Resolution | OCII Interim Budget Resolution | Resolution | 230670 |
| | Citywide Tax Changes | Gross Receipts Tax Rate Increase Postponement and Credits for Opening City Location | Ordinance (Introduced) | File No. 230155 |
| REG | Continuing Prop J | Department of Elections Envelope Assembly Services for FY 2023-24 | Resolution | 230672 |
| REG | Ballot Arguments Opt-Out | Legislation for CCSF opt out of arguments on ballots required in AB 1416 | Ordinance | 230663 |
| SHF | Continuing Prop J | Sheriff's Department County Jails Food Services for FY 2023-24 | Resolution | 230672 |
| TTX | First Year Free | Continues waiving certain small business first-year permit, license, and business registration fees | Ordinance | 230664 |