

File No. 230645

Committee Item No. 3

Board Item No. \_\_\_\_\_

## COMMITTEE/BOARD OF SUPERVISORS

### AGENDA PACKET CONTENTS LIST

Committee: Budget and Appropriations Committee Date June 14, 2023

Board of Supervisors Meeting Date \_\_\_\_\_

#### Cmte Board

☒☐

Ordinance

☐☐

Legislative Digest

☒☐

Department/Agency Cover Letter and/or Report

☒☐

Public Correspondence

#### OTHER (Use back side if additional space is needed)

☒☐

AAO Administrative Provisions FYs 2024-2025

☒☐

MYR Budget Submission Letter 6/1/2023

☒☐

MYR Trailing Legislation List

☒☐

MYR Interim Exceptions 6/1/2023

☒☐

MYR Notice of Transfer of Functions 6/1/2023

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MYR 30-Day Waiver Request

☒☐

Presidential Action Memo - 30-Day Waiver 6/5/2023

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Department Presentations - ASR, BOA, RET, PLN, DBI

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Completed by: Brent Jalipa Date June 7, 2023

Completed by: Brent Jalipa Date \_\_\_\_\_

# **CITY AND COUNTY OF SAN FRANCISCO**

## **MAYOR'S PROPOSED ANNUAL SALARY ORDINANCE**

**AS OF JUNE 1, 2023**



File No. \_\_\_\_\_

Ordinance No. \_\_\_\_\_

**FISCAL YEAR ENDING JUNE 30, 2024 and  
FISCAL YEAR ENDING JUNE 30, 2025**

# SALARY ORDINANCE

## Fiscal Years 2023-24 and 2024-25

Certain pay rates included in this document may not reflect FY 2023-24 or FY 2024-25 year-end rates due to negotiated wage settlements and arbitration awards that have not received final legislative action. If you have a question regarding a rate of pay for a specific classification, please consult the Department of Human Resources Compensation Manual online at [www.sfgov.org/dhr](http://www.sfgov.org/dhr) or contact the Department of Human Resources' Compensation Program at (415) 557-4990.

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AN ORDINANCE ENUMERATING POSITIONS IN THE ANNUAL BUDGET AND APPROPRIATION ORDINANCE FOR THE FISCAL YEARS ENDING JUNE 30, 2024, AND JUNE 30, 2025 CONTINUING, CREATING, OR ESTABLISHING THESE POSITIONS; ENUMERATING AND INCLUDING THEREIN ALL POSITIONS CREATED BY CHARTER OR STATE LAW FOR WHICH COMPENSATIONS ARE PAID FROM CITY AND COUNTY FUNDS AND APPROPRIATED IN THE ANNUAL APPROPRIATION ORDINANCE; AUTHORIZING APPOINTMENTS OR CONTINUATION OF APPOINTMENTS THERETO; SPECIFYING AND FIXING THE COMPENSATIONS AND WORK SCHEDULES THEREOF; AND AUTHORIZING APPOINTMENTS TO TEMPORARY POSITIONS AND FIXING COMPENSATIONS THEREFORE.

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO.

SECTION 1. ESTABLISHMENT, CREATION AND CONTINUATION OF POSITIONS.

In accordance with the provisions of the Administrative Code, the positions hereinafter enumerated under the respective departments are hereby created, established, or continued for the fiscal year ending June 30, 2024. Positions created or authorized by Charter or State law, compensations for which are paid from City and County funds and appropriated in the Annual Appropriation Ordinance, as that ordinance may be modified during the fiscal year in supplemental appropriation or deappropriation ordinances (together "Annual Appropriation Ordinance"), are enumerated and included herein.

The word "position" or "positions" as used in the ordinance shall be construed to include office or offices, and the word "employee" or "employees" shall be construed to include officer or officers. The terms "requisition" and "request to fill" are intended to be synonymous and shall be construed to mean a position authorization that is required by the Charter.

Section 1.1. APPOINTMENTS AND VACANCIES - PERMANENT POSITIONS.

Section 1.1A. Appointing officers as specified in the Charter are hereby authorized, subject to the provisions of this ordinance, to make or continue appointments as needed during the fiscal year to permanent positions enumerated in their respective sections of this ordinance. Such appointments shall be made in accordance with the provisions of the Charter. Appointing officers shall not make an appointment to a vacancy in a permanent position until the request to fill for such position is approved by the Controller. Provided further, that if the Mayor declares an intent to approve requests to fill due to unanticipated financial reasons, appointing officers shall not make an appointment to a vacancy in a permanent position until the request to fill for such position is approved by the Mayor. Provided further, that if changes occur to the classification, compensation, or duties of a permanent position, appointing officers shall not make an appointment to a vacancy in such position until the request to fill for such position is approved by the Department of Human Resources. Provided further, that in order to prevent the stoppage of essential services, the Human Resources Director may authorize an emergency appointment pending approval or disapproval of a request to fill, if funds are available to pay the compensation of such emergency appointee.

Provided that if the proposed employment is for inter-departmental service, the Controller shall approve as to conformity with the following inter-departmental procedure. Appointing officers shall not authorize or permit employees to work in inter-departmental service unless the following provisions are satisfied. The payment of compensation for the employment of persons in inter-departmental service shall be within the limit of the funds made available by certified inter-departmental work orders and such compensation shall be distributed to the

inter-departmental work orders against which they constitute proper detailed charges.

A. If the appointing officer is unable to employ a qualified person to cover the work schedule of a position herein established or authorized, the appointing officer, subject to the provisions of this ordinance and the Annual Appropriation Ordinance and with the approval of the Department of Human Resources, may in the appointing officer's discretion employ more than one person on a lesser work schedule but the combined salaries shall not exceed the compensation appropriated for the position, or may appoint one person on a combined work schedule but subject to the limitation of the appropriation and the compensation schedule for the position and without amendment to this ordinance.

B. Where a vacancy exists in a position, the Human Resources Director may and is hereby authorized to approve a temporary (diverted) request to fill in a different class, provided that the Controller certifies that funds are available to fill that vacancy on this basis, and provided that no action taken as a result of the application of this section will affect the classification of the position concerned as established in the Annual Appropriation Ordinance and this ordinance.

An appointing officer, subject to the provisions of this ordinance, the Annual Appropriation Ordinance, the Controller's certification of funds, and Civil Service certification procedures, may employ more than one person on a combined work schedule not to exceed the permanent full-time equivalent, or may combine the appropriations for more than one permanent part-time position in order to create a single full-time equivalent position limited to classifications of positions herein established or authorized and their respective compensation schedules. Such changes shall be reported to the Department of Human Resources and the Controller's office. No full-time equivalent position which is occupied by an employee shall be reduced in hours without the voluntary consent of the employee, if any, holding that position. However, the combined salaries for part-time positions created shall not exceed the compensation appropriated for the full-time position, nor will the salary of a single full-time position created exceed the compensation appropriated for part-time positions. Each permanent part-time employee shall receive the same benefits as existing permanent part-time employees. The funding of additional fringe benefit costs subject to availability of funds will be from any legally available funds.

Section 1.1B. The Human Resources Director is solely authorized to administratively adjust the terms of this ordinance as follows:

A. To change the classification of a position provided that the rate of pay is the same or less and the services are in the same functional area.

B. To adjust the compensation of a position pursuant to an approved Memorandum of Understanding or ordinance.

C. To reflect the initial rates of compensation for a newly established classification, excluding classes covered under Administrative Code Sections 2A.76 and 2A.90.

D. To add positions funded in accordance with section 10.22 of the Annual Appropriation Ordinance, regarding Professional Service Contracts, and section 26 of the Annual Appropriation Ordinance, regarding work order appropriations.

The Department of Human Resources shall promptly notify the Controller, the Clerk of the

Board, the Mayor's Office and the affected department(s) if the Human Resources Director takes such actions as authorized above.

Section 1.1C. Provided further, that if requests to fill for vacant permanent positions issued by departments where the appointing officers are elected officials enumerated in Article II and Section 6.100 of the Charter (the Board of Supervisors, Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff and Treasurer) are approved by the Controller and are not approved or rejected by the Mayor and the Department of Human Resources within 15 working days of submission, the requests to fill shall be deemed approved. If such requests to fill are rejected by the Mayor and/or the Department of Human Resources, the appointing officers listed above may appeal that rejection in a hearing before the Budget and Finance and/or Budget and Appropriations Committee of the Board of Supervisors, and the Board of Supervisors in its discretion may then grant approval of said requests to fill.

Section 1.1D. The Human Resources Director is authorized to make permanent exempt appointments for a period of up to 6 months to permit simultaneous employment of an existing City employee who is expected to depart City employment and a person who is expected to be appointed to the permanent position previously held by the departing employee when such an appointment is necessary to ensure implementation of successful succession plans and to facilitate the transfer of mission-critical knowledge within City departments.

Section 1.1E. The Human Resources Director, with concurrence of the Controller, is authorized to adjust the terms of this ordinance to reflect the conversion of temporary positions to a permanent position(s) when sufficient funding is available and conversion is needed either (A) to maintain services when elimination of temporary positions is consistent with the terms of Memoranda of Understanding or (B) to address City staffing needs created by the San Francisco Housing Authority's changing scope of work, or (C) when the Human Resources Director determines the conversion is warranted and the Controller certifies that the conversion will not require additional salary appropriation in that fiscal year and the subsequent fiscal year.

#### Section 1.2. APPOINTMENTS-TEMPORARY POSITIONS.

Section 1.2A. Temporary appointments to positions defined by Charter Section 10.104(16) as seasonal or temporary positions may be made by the respective appointing officers in excess of the number of permanent positions herein established or enumerated and such other temporary services as required at rates not in excess of salary schedules if funds have been appropriated and are available for such temporary service. Such appointments shall be limited in duration to no more than 1040 hours in any fiscal year. No appointment to such temporary or seasonal position shall be made until the Controller has certified the availability of funds, and the request to fill for such service is approved by the Controller and the Department of Human Resources. Provided further that in order to prevent the stoppage of essential services, the Human Resources Director may authorize an emergency appointment pending approval or disapproval of the request to fill, if funds are available to pay the compensation of such emergency appointee. No such appointment shall continue beyond the period for which the Controller has certified the availability of funds. Provided that if the proposed employment is for inter-departmental service, the Controller shall approve as to conformity with the following inter-departmental procedure. Appointing officers shall not authorize or permit employees to work in inter-departmental service unless the following provisions are complied with. The

payment of compensation for the employment of persons in inter-departmental service shall be within the limit of the funds made available by certified inter-departmental work orders and such compensation shall be distributed to the inter-departmental work orders against which they constitute proper detailed charges.

Section 1.2B. Temporary Assignment, Different Department. When the needs and the best interests of the City require, appointing officers are authorized to arrange among themselves the assignment of personnel from one department to another department on a temporary basis. Such temporary assignments shall not be treated as transfers, and may be used to alleviate temporary seasonal peak-load situations, complete specific projects, provide temporary transitional work programs to return injured employees to work, or other circumstances in which employees from one department can be effectively used on a temporary basis in another department. All such temporary assignments between departments shall be reviewed and approved by the Department of Human Resources.

Section 1.3. EXCEPTIONS TO NORMAL WORK SCHEDULES FOR WHICH NO EXTRA COMPENSATION IS AUTHORIZED.

Employees appointed to salaried classifications (i.e., designated –Z symbol) shall work such hours as may be necessary for the full and proper performance of their duties and shall receive no additional compensation for work on holidays or in excess of eight hours per day for five days per week, but may be granted compensatory time off under the provisions of any applicable Memorandum of Understanding or ordinance. Provided that, subject to the fiscal provisions of the Charter and the availability of funds, the Human Resources Director may suspend the provisions of this section to allow overtime payment. Approval of overtime payments shall be limited to extraordinary circumstances in which employees are required to work a significant number of hours in excess of their regular work schedules for a prolonged period of time, with a limited ability to use compensatory time off. Further, such payment shall be consistently applied to all personnel in a class.

## SECTION 2. COMPENSATION PROVISIONS.

Section 2.1. PUC EMPLOYEES ASSIGNED TO HETCH HETCHY AND RECREATION AND PARK EMPLOYEES PERMANENTLY ASSIGNED TO CAMP MATHER.

The Public Utilities Commission and Recreation and Park Department will pay a stipend of \$408.04 per month to employees residing in designated zip code areas enrolled in the Health Services System with employee plus two or more dependents where HMOs are not available and such employees are limited to enrollment to the City Plan I. The Public Utilities Commission will pay a stipend of \$130.81 per month to employees residing in designated zip code areas enrolled in the Health Services System with employee plus one dependent where HMOs are not available and such employees are limited to enrollment to City Plan I. These rates may be adjusted by the Health Service System Board to reflect the increase in premiums effective January 1, 2024. The City reserves the right to either reimburse the affected employees or provide an equivalent amount directly to the Health Services System.

Section 2.2. MOVING EXPENSES.

Where needed to recruit employees to fill Department Head, Deputy Director or Manager Level IV or higher (Manager V or higher for SFMTA) positions, an appointing authority may authorize the expenditure of pre-offer recruitment expenses, such as interview travel expenses, and reimbursement of post-offer expenses, such as moving, lodging/temporary housing and other relocation costs, not to exceed \$25,678. Reimbursement will be made for actual expenses documented by receipts. As an alternative, the Controller may authorize advance payment of approved expenses. Payments under this section are subject to approval by the Controller and the Human Resources Director (except for SFMTA, where the approval is the Controller and Director of Transportation). This amount shall be indexed to the growth rate in the Consumer Price Index – All Urban Consumers (CPI-U), as reported by the Bureau of Labor Statistics for the San Francisco Metropolitan Statistical Area from February to February of the preceding fiscal year.

### Section 2.3. SUPPLEMENTATION OF MILITARY PAY.

A. In accordance with Charter Section A8.400(h) and in addition to the benefits provided pursuant to Section 395.01 and 395.02 of the California Military and Veterans Code and the Civil Service Rules, any City employee who is a member of the reserve corps of the United States Armed Forces, National Guard or other uniformed service organization of the United States and is called into active military service in response to the September 11th, 2001 terrorist attacks, international terrorism, conflict in Iraq or related extraordinary circumstances, or to provide medical or logistical support to federal, state, or local government responses to the COVID-19 pandemic, shall have the benefits provided for in subdivision (B).

B. Any employee to whom subdivision (A) applies, while on military leave, shall receive from the City the following supplement to their military pay and benefits:

1. The difference between the amount of the individual's gross military pay and the amount of gross pay the individual would have received as a City employee, had the employee worked the employee's regular work schedule (excluding overtime unless regularly scheduled as part of the employee's regular work schedule).
2. Retirement service credit consistent with Section A8.520 of the Charter.
3. All other benefits to which the employee would have been entitled had the employee not been called to eligible active military service, except as limited under state law or the Charter.

C. As set forth in Charter Section A8.400(h), this section shall be subject to the following limitations and conditions:

1. The employee must have been called into active service for a period greater than 30 consecutive days.
2. The purpose for such call to active service shall have been to respond to the September 11th, 2001 terrorist attacks, international terrorism, conflict in Iraq or related extraordinary circumstances, or to the COVID-19 pandemic, and shall not include scheduled training, drills, unit training assemblies or similar events.

3. The amounts authorized under this section shall be offset by amounts required to be paid pursuant to any other law, so there are no double payments to the employee.
4. Any employee receiving compensation under this section shall execute an agreement providing that if the employee does not return to City service within 60 days of release from active duty (or if the employee is not fit for employment at that time, within 60 days of a determination that the employee is fit for employment), then the compensation described in Sections (B)(1) through (B)(3) shall be treated as a loan payable with interest at a rate equal to the greater of (i) the rate received for the concurrent period by the Treasurer's Pooled Cash Account or (ii) the minimum amount necessary to avoid imputed income under the Internal Revenue Code of 1986, as amended from time to time, and any successor statute. Interest shall begin to accrue 90 days after the employee's release from active service or return to fitness for employment. Such loan shall be payable in equal monthly installments over a period not to exceed 5 years, commencing 90 days after the individual's release from active service or return to fitness for employment.
5. This section shall not apply to any active duty served voluntarily after the time that the employee is called to active service.

**Section 2.4 CITY EMPLOYEES SERVING ON CHARTER-MANDATED BOARDS AND COMMISSIONS, OR BOARDS, COMMISSIONS AND COMMITTEES CREATED BY INITIATIVE ORDINANCE.**

- A. City employees serving on Charter-mandated boards and commissions, or boards, commissions and committees created by initiative ordinance, shall not be compensated for the number of hours each pay period spent in service of these boards and commissions, based on a 40-hour per week compensation assumption.
- B. City employees covered by this provision shall submit to the Controller each pay period a detailed description of the time spent in service, including attending meetings, preparing for meetings, meeting with interested stakeholders or industry, and writing or responding to correspondence. There is a rebuttable presumption that such employees spend 0.25 of their time in service of these duties. This information shall be made publicly available pursuant to the Sunshine Ordinance.
- C. This provision shall not apply to City employees whose service is specified in the Charter or by initiative ordinance, nor shall it apply to City employees serving on interdepartmental or other working groups created by initiative of the Mayor or Board of Supervisors, nor shall it apply to City employees who serve on the Health Service Board, Retiree Health Care Trust Fund Board, or Retirement Board.

**Section 2.5 STIPEND FOR PLANNING COMMISSIONERS FOR ATTENDANCE AT PLANNING COMMISSION MEETINGS.**

Each commissioner serving on the Planning Commission may receive full stipend for that commissioner's attendance at each meeting of the Commission, as enumerated and included herein, if the commissioner is present at the beginning of the first action item on the agenda for such meeting for which a vote is taken until the end of the public hearing on the last calendared item. A commissioner of the Planning Commission who attends a portion of a meeting of the

## Annual Salary Ordinance Fiscal Years 2023-24 and 2024-25

Planning Commission, but does not qualify for full stipend, may receive one-quarter of the stipend available for the commissioner's attendance at each meeting of the commission, as enumerated and included herein.

## Annual Salary Ordinance Fiscal Years 2023-24 and 2024-25

### EXPLANATION OF SYMBOLS.

The following symbols used in connection with the rates fixed herein have the significance and meaning indicated.

- B. Biweekly.
- C. Contract rate.
- D. Daily.
- E. Salary fixed by Charter.
- F. Salary fixed by State law.
- G. Salary adjusted pursuant to ratified Memorandum of Understanding.
- H. Hourly.
- I. Intermittent.
- J. Rate set forth in budget.
- K. Salary based on disability transfer.
- L. Salary paid by City and County and balance paid by State.
- M. Monthly.
- O. No funds provided.
- P. Premium rate.
- Q. At rate set under Charter Section A8.405 according to prior service.
- W. Weekly.
- Y. Yearly.



Department: AAM Asian Art Museum

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 228855 - AAM Asian Art Museum								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		3518_C	Associate Museum Conservator, Asian Art Museum	3,633	B	4,415	1.00	1.00
		3524_C	Principal Museum Preparator	3,217	B	3,908	1.00	1.00
		3525_C	Chief Preparator	3,536	B	4,299	1.00	1.00
		3546_C	Curator IV	4,458	B	5,417	1.00	1.00
		3558_C	Senior Museum Registrar	3,543	B	4,309	1.00	1.00
		3633_C	Librarian II- Asian Arts	4,003	B	4,866	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
		7334_C	Stationary Engineer	4,584	B	4,584	5.00	5.00
		7345_C	Electrician	4,361	B	5,299	1.00	1.00
		8226_C	Museum Guard	2,696	B	3,280	31.75	31.75
		8228_C	Museum Security Supervisor	3,004	B	3,651	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.21	1.22
11940	SR Museums Admission	3302_C	Admission Attendant	2,054	B	2,494	4.00	4.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.12	0.12
228855 Division Total							59.08	59.09
AAM Department Total							59.08	59.09

**Department: ADM General Services Agency - City Admin**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 228856 - ADM Administration								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	6.00	6.00
		0933_C	Manager V	6,458	B	8,244	2.00	2.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	4.00	4.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		0965_C	Department Head V	11,262	B	14,372	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	2.00	2.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	3.00	3.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	3.00	3.00
		1204_C	Senior Personnel Clerk	2,981	B	3,623	3.00	3.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	4.00	4.00
		1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
		1232_C	Training Officer	3,938	B	5,156	3.00	3.00
		1241_C	Human Resources Analyst	3,420	B	5,035	6.00	6.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	8.00	8.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1652_C	Accountant II	3,606	B	4,379	2.00	2.00
		1654_C	Accountant III	4,361	B	5,300	2.00	2.00
		1657_C	Accountant IV	5,046	B	6,595	2.00	2.00
		1670_C	Financial Systems Supervisor	5,870	B	7,679	0.00	0.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	7.00	7.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
		6130_C	Safety Analyst	5,075	B	6,167	1.00	1.00
		6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
		6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
		9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.85	0.86
228856 Division Total							84.85	84.86

## Division: 274643 - ADM Animal Care And Control

10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
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Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
	0962_C	Department Head II	7,429	B	9,479	1.00	1.00
	1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
	1434_C	Shelter Service Representative	2,411	B	3,076	8.00	8.00
	1435_C	Shelter Officer Supervisor	2,778	B	3,377	1.00	1.00
	1437_C	Shelter Office Assistant Supervisor	2,618	B	3,185	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	2292_C	Shelter Veterinarian	5,003	B	6,540	2.00	2.00
	3370_C	Animal Care Attendant	2,411	B	3,076	13.00	13.00
	3372_C	Animal Control Officer	2,671	B	3,409	13.00	13.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
	3375_C	Animal Health Technician	2,240	B	2,724	2.00	2.00
	3376_C	Animal Care Assistant Supervisor	2,658	B	3,232	2.00	2.00
	3378_C	Field Services Assistant Supervisor	3,022	B	3,674	2.00	2.00
	3379_C	Animal Control Supervisor	3,345	B	4,066	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.86	1.87
<b>274643 Division Total</b>						<b>53.86</b>	<b>53.87</b>

## Division: 278641 - ADM Convention Facilities Mgmt

11430 SR Conv Fac Fd-Operating	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0962_C	Department Head II	7,429	B	9,479	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.86	1.87
	<b>278641 Division Total</b>					<b>6.86</b>	<b>6.87</b>

## Division: 284641 - ADM Medical Examiner

10000 GF Annual Account Ctrl	0965_C	Department Head V	11,262	B	14,372	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	2403_C	Forensic Laboratory Analyst	3,536	B	4,299	4.00	4.00
	2456_C	Forensic Toxicologist	4,715	B	5,732	5.00	5.00
	2457_C	Forensic Toxicologist Supervisor	6,020	B	7,314	1.00	1.00
	2458_C	Chief Forensic Toxicologist	8,324	B	10,891	1.00	1.00
	2523_C	Forensic Autopsy Technician	3,247	B	3,946	5.50	5.50
	2578_C	Medical Examiner's Investigator II	4,196	B	5,101	13.00	13.00
	2579_C	Medical Examiner's Investigator III	4,618	B	5,611	2.00	2.00
	2584_C	Chief Medical Examiner	11,262	B	14,372	1.00	1.00
	2598_C	Assistant Medical Examiner	10,318	B	14,520	5.00	5.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.43	1.43

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
12550 SR Grants; GSF Continuing	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	0.00
	2457_C	Forensic Toxicologist Supervisor	6,020	B	7,314	1.00	0.00
<b>284641 Division Total</b>						<b>45.93</b>	<b>43.93</b>

## Division: 296644 - ADM Internal Services

10000 GF Annual Account Ctrl	0932_C	Manager IV	5,989	B	7,642	0.00	0.00
	0933_C	Manager V	6,458	B	8,244	0.00	0.00
	0953_C	Deputy Director III	6,933	B	8,850	0.00	0.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	0.00	0.00
	1446_C	Secretary II	2,910	B	3,536	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.00	0.00
	1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
	1950_C	Assistant Purchaser	2,938	B	3,573	0.00	0.00
	1952_C	Purchaser	3,676	B	4,468	0.00	0.00
	1956_C	Senior Purchaser	4,468	B	5,434	0.00	0.00
	1958_C	Supervising Purchaser	5,434	B	7,104	0.00	0.00
10020 GF Continuing Authority Ctrl	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	4.00	4.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
10060 GF Work Order	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	4.00	4.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	0.00	0.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
	1051_C	IS Business Analyst-Assistant	3,458	B	4,350	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	0.21
	1070_C	IS Project Director	5,918	B	8,018	0.00	0.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
	1304_C	Customer Service Representative	3,155	B	3,836	8.79	9.00
	1306_C	Customer Service Supervisor	3,573	B	4,341	2.00	2.00
	1404_C	Clerk	2,314	B	2,812	3.00	3.00
	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	2.00	2.00
	1446_C	Secretary II	2,910	B	3,536	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	7.00	8.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	9.79	10.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
12620 SR Surety Bond Self-Insurance	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1950_C	Assistant Purchaser	2,938	B	3,573	1.00	1.00
	1952_C	Purchaser	3,676	B	4,468	14.00	14.00
	1956_C	Senior Purchaser	4,468	B	5,434	12.00	12.00
	1958_C	Supervising Purchaser	5,434	B	7,104	7.00	7.00
	2978_C	Contract Compliance Officer II	5,553	B	6,750	5.00	5.00
	2992_C	Contract Compliance Officer I	4,237	B	5,150	24.13	24.13
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	0922_C	Manager I	4,818	B	6,151	5.00	5.00
	0923_C	Manager II	5,174	B	6,603	2.79	3.00
	0931_C	Manager III	5,578	B	7,121	4.00	4.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1410_C	Chief Clerk	3,633	B	4,415	2.00	2.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	0.00	0.00
	1446_C	Secretary II	2,910	B	3,536	1.00	1.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	2.00	2.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1777_C	Media/Security Systems Specialist	4,076	B	4,951	3.00	3.00
	1781_C	Media/Security Systems Supervisor	4,680	B	5,689	2.00	2.00
14300 SR Real Property	1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	1840_C	Junior Management Assistant	3,033	B	3,688	5.79	6.00
	1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
	1934_C	Storekeeper	2,533	B	3,077	1.00	1.00
	2708_C	Custodian	2,419	B	2,938	159.08	159.50
	2716_C	Custodial Assistant Supervisor	2,658	B	3,232	10.00	10.00
	2718_C	Custodial Supervisor	2,932	B	3,563	8.00	8.00
	4140_C	Real Property Officer	4,501	B	5,467	0.00	0.00
	4142_C	Senior Real Property Officer	5,207	B	6,328	6.00	5.51
	4143_C	Principal Real Property Officer	6,028	B	7,894	0.00	0.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	2.00	2.00
	7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	2.00	2.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	3.00	3.00
	7333_C	Apprentice Stationary Engineer II	2,981	B	4,355	0.00	0.00
	7334_C	Stationary Engineer	4,584	B	4,584	43.00	43.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
27500 ISCSF CENTRAL SHOPS FUND	7335_C	Senior Stationary Engineer	5,195	B	5,195	11.00	11.00
	7344_C	Carpenter	3,702	B	4,501	1.00	1.00
	7345_C	Electrician	4,361	B	5,299	2.00	2.00
	7346_C	Painter	3,409	B	4,142	1.00	1.00
	7347_C	Plumber	4,393	B	5,341	2.00	2.00
	7514_C	General Laborer	2,730	B	3,318	11.00	11.00
	7524_C	Institution Utility Worker	2,308	B	2,806	1.00	1.00
	8603_C	Emergency Services Coord III	4,539	B	5,516	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	18.92	18.99
	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
	1424_C	Clerk Typist	2,406	B	3,536	0.00	0.00
	1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
	1929_C	Parts Storekeeper	2,844	B	3,458	7.00	7.00
	1931_C	Senior Parts Storekeeper	3,091	B	3,759	1.00	1.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	1.00	1.00
	7249_C	Automotive Mechanic Supervisor I	5,628	B	5,628	2.00	2.00
	7254_C	Automotive Machinist Supervisor I	5,628	B	5,628	3.00	3.00
	7264_C	Automotive Body And Fender Worker Supervisor I	5,628	B	5,628	0.00	0.00
	7277_C	City Shops Assistant Superintendent	5,084	B	6,174	1.00	1.00
	7306_C	Automotive Body And Fender Worker	4,332	B	4,332	3.00	3.00
	7309_C	Car And Auto Painter	4,332	B	4,332	3.00	3.00
	7313_C	Automotive Machinist	4,414	B	4,414	37.00	37.00
	7315_C	Automotive Machinist Assistant Supervisor	5,109	B	5,109	7.00	7.00
	7322_C	Automotive Body And Fender Worker Asst Supervisor	5,109	B	5,109	1.00	1.00
	7340_C	Maintenance Controller	5,109	B	5,109	2.00	2.00
	7358_C	Pattern Maker	3,887	B	4,724	2.00	2.00
	7381_C	Automotive Mechanic	4,242	B	4,242	19.00	19.00
	7410_C	Automotive Service Worker	2,812	B	3,417	8.00	8.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.62	0.62
28310 ISOIS REPRODUCTION FUND	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	5.00	5.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
	1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1760_C	Offset Machine Operator	2,678	B	3,254	9.00	9.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	5322_C	Graphic Artist	2,736	B	3,492	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.78	0.79
<b>296644 Division Total</b>						<b>589.69</b>	<b>589.75</b>

## Division: 296645 - ADM City Administrator Prog

10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		0933_C	Manager V	6,458	B	8,244	3.00	3.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	3.00	3.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	3.00	3.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	0.00	0.00
		1091_C	IT Operations Support Administrator I	2,627	B	3,254	1.00	1.00
		1232_C	Training Officer	3,938	B	5,156	1.00	1.00
		1324_C	Customer Service Agent	3,155	B	3,836	87.00	87.00
		1326_C	Customer Service Agent Supervisor	3,573	B	4,341	7.00	7.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	5.00	5.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
		1840_C	Junior Management Assistant	3,033	B	3,688	5.00	5.00
		1842_C	Management Assistant	3,445	B	4,186	6.00	6.00
		1844_C	Senior Management Assistant	3,946	B	4,797	3.00	3.00
		2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
		2978_C	Contract Compliance Officer II	5,553	B	6,750	5.00	5.00
		2992_C	Contract Compliance Officer I	4,237	B	5,150	19.00	19.00
		6333_C	Senior Building Inspector	5,315	B	6,458	2.00	2.00
		8106_C	Legal Process Clerk	2,514	B	3,056	5.00	5.00
		8108_C	Senior Legal Process Clerk	2,758	B	3,352	6.00	6.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	11.54	11.66
10010	GF Annual Authority Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	6122_C	Senior Environmental Health Inspector	4,941	B	6,005	1.00	1.00
	9920_C	Public Service Aide - Assistant To Professionals	1,965	B	1,965	4.00	4.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	16.70	16.76
	0923_C	Manager II	5,174	B	6,603	3.00	3.00
	0932_C	Manager IV	5,989	B	7,642	5.00	5.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	2.00	2.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	16.00	13.42
	1044_C	IS Engineer-Principal	5,918	B	8,423	2.00	2.00
	1052_C	IS Business Analyst	4,005	B	5,038	2.00	2.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	12.00	10.21
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	9.00	9.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	3.00	3.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	5.00	5.00
10600 SR Neighborhood Beautifcation	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.08	1.08
	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
11802 SR Culture & Rec Hotel Tax	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
12550 SR Grants; GSF Continuing	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.79	2.00
	3549_C	Arts Program Assistant	3,033	B	3,688	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	2.22
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	1.10
31920 TI Continuing Authority Ctrl	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	0.74
	0933_C	Manager V	6,458	B	8,244	3.00	3.00
	0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1408_C	Principal Clerk	3,167	B	3,851	0.00	0.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	4140_C	Real Property Officer	4,501	B	5,467	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	1.00	1.00
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	5506_C	Project Manager III	9,344	B	10,062	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.12	0.12



Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
296645 Division Total							318.22	312.32
Division: 296646 - ADM Entertainment Commission								
10010	GF Annual Authority Ctrl	0112_E	Board/Commission Member, Group III		B		0.10	0.10
		0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0961_C	Department Head I	5,989	B	7,642	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
296646 Division Total							6.10	6.10
ADM Department Total							1,105.51	1,097.69

**Department: ADP Adult Probation**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025		
							FTE	FTE		
Division: 228886 - ADP Adult Probation										
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00		
		0931_C	Manager III	5,578	B	7,121	3.00	3.00		
		0933_C	Manager V	6,458	B	8,244	2.00	2.00		
		1032_C	IS Trainer-Journey	3,749	B	4,559	1.00	1.00		
		1041_C	IS Engineer-Assistant	4,482	B	5,638	1.00	1.00		
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00		
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00		
		1062_C	IS Programmer Analyst	3,627	B	4,561	1.00	1.00		
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00		
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00		
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	2.00	2.00		
		1404_C	Clerk	2,314	B	2,812	1.00	1.00		
		1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00		
		1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00		
		1424_C	Clerk Typist	2,406	B	3,536	3.00	3.00		
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00		
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00		
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00		
		1804_C	Statistician	3,453	B	4,196	1.00	1.00		
		1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00		
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00		
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00		
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00		
		8434_S	Supervising Adult Probation Officer	4,752	B	5,776	15.00	15.00		
		8435_C	Division Director, Adult Probation	4,818	B	6,151	4.00	4.00		
		8436_C	Chief Adult Probation Officer	7,429	B	9,479	1.00	1.00		
		8438_C	Chief Deputy Adult Probation Officer	5,578	B	7,121	1.00	1.00		
		8444_C	Deputy Probation Officer	3,194	B	5,179	10.00	10.00		
		8444_S	Deputy Probation Officer	3,194	B	5,179	57.62	57.62		
		8529_C	Probation Assistant	2,582	B	3,137	15.00	15.00		
		8530_P	Deputy Probation Officer (SFERS)	3,194	B	5,179	27.00	27.00		
		8534_P	Supervising Adult Probation Officer (SFERS)	4,752	B	5,776	1.00	1.00		
				9774_C	Senior Community Development Specialist I	4,105	B	4,988	2.00	2.00
				TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.70	1.70
13470	SR ADP Special Rev Fund	0931_C	Manager III	5,578	B	7,121	1.00	1.00		
		1806_C	Senior Statistician	4,405	B	5,757	1.00	1.00		
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00		
		8434_S	Supervising Adult Probation Officer	4,752	B	5,776	1.00	1.00		
		8444_S	Deputy Probation Officer	3,194	B	5,179	1.00	1.00		
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00		

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
13550	SR Public Protection-Grant	8444_S	Deputy Probation Officer	3,194	B	5,179	0.63	0.00
		9920_C	Public Service Aide - Assistant To Professionals	1,965	B	1,965	0.48	0.00
228886 Division Total							173.43	172.32
ADP Department Total							173.43	172.32

**Department: AIR Airport Commission**

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025		
							FTE	FTE		
Division: 109648 - AIR Finance Office										
17960	AIR Op Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	0.79	1.00		
		0931_C	Manager III	5,578	B	7,121	6.00	6.00		
		0932_C	Manager IV	5,989	B	7,642	0.00	0.00		
		0933_C	Manager V	6,458	B	8,244	2.00	2.00		
		0941_C	Manager VI	6,933	B	8,850	3.00	3.00		
		0942_C	Manager VII	7,429	B	9,479	1.00	1.00		
		0943_C	Manager VIII	8,405	B	10,725	0.79	1.00		
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00		
		1446_C	Secretary II	2,910	B	3,536	1.00	1.00		
		1450_C	Executive Secretary I	3,167	B	3,851	2.00	2.00		
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00		
		1630_C	Account Clerk	2,482	B	3,017	0.00	0.00		
		1632_C	Senior Account Clerk	2,875	B	3,492	4.16	5.00		
		1634_C	Principal Account Clerk	3,247	B	3,946	0.79	1.00		
		1652_C	Accountant II	3,606	B	4,379	2.00	2.00		
		1654_C	Accountant III	4,361	B	5,300	13.74	15.00		
		1657_C	Accountant IV	5,046	B	6,595	14.79	15.00		
		1670_C	Financial Systems Supervisor	5,870	B	7,679	0.79	1.00		
		1686_C	Auditor III	4,974	B	6,509	0.00	0.00		
		1820_C	Junior Administrative Analyst	2,844	B	3,458	0.79	1.00		
		1822_C	Administrative Analyst	3,741	B	4,548	5.95	7.00		
		1823_C	Senior Administrative Analyst	4,361	B	5,300	7.16	8.00		
		1824_C	Principal Administrative Analyst	5,048	B	6,137	6.00	6.00		
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00		
		4308_C	Senior Collections Officer	3,206	B	3,898	0.79	1.00		
		4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	1.00	1.00		
		9255_C	Airport Economic Planner	5,357	B	6,509	7.00	7.00		
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	1.58	2.00		
				TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	43.19	44.47
		109648 Division Total							129.31	136.47

## Division: 109662 - AIR Chief Operating Office

17960	AIR Op Annual Account Ctrl	0922_C Manager I	4,818	B	6,151	2.00	2.00
		0923_C Manager II	5,174	B	6,603	2.00	2.00
		0931_C Manager III	5,578	B	7,121	1.00	1.00
		0932_C Manager IV	5,989	B	7,642	1.00	1.00
		0941_C Manager VI	6,933	B	8,850	3.00	3.00
		0955_C Deputy Director V	8,405	B	10,725	1.00	1.00
		1053_C IS Business Analyst-Senior	4,636	B	5,833	0.79	1.00
		1231_C EEO Programs Senior Specialist	4,832	B	6,324	1.00	1.00
		1827_C Administrative Services Manager	4,405	B	5,357	1.00	1.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	1844_C	Senior Management Assistant	3,946	B	4,797	4.00	4.00
	3522_C	Senior Museum Preparator	2,696	B	3,280	6.00	6.00
	3524_C	Principal Museum Preparator	3,217	B	3,908	1.00	1.00
	3542_C	Curator II	3,357	B	4,083	1.00	1.00
	3544_C	Curator III	3,543	B	4,309	8.00	8.00
	3546_C	Curator IV	4,458	B	5,417	6.00	6.00
	3554_C	Associate Museum Registrar	2,533	B	3,077	1.00	1.00
	3556_C	Museum Registrar	2,944	B	3,580	3.00	3.00
	3558_C	Senior Museum Registrar	3,543	B	4,309	2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.12	5.14
<b>109662 Division Total</b>						<b>51.91</b>	<b>52.14</b>

## Division: 109666 - AIR Airport Director

17960	AIR Op Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B		0.10	0.10
		0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
		0965_C	Department Head V	11,262	B	14,372	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	2.00	2.00
		1406_C	Senior Clerk	2,400	B	3,536	0.79	1.00
		1444_C	Secretary I	2,514	B	3,056	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	2.58	3.00
		1452_C	Executive Secretary II	3,485	B	4,237	3.00	3.00
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		8152_C	Senior Claims Investigator, City Attorney's Office	4,951	B	6,020	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.39	1.39
109666 Division Total							18.86	19.49

## Division: 109672 - AIR Facilities

17960	AIR Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0923_C	Manager II	5,174	B	6,603	3.00	3.00
		0931_C	Manager III	5,578	B	7,121	2.79	3.00
		0932_C	Manager IV	5,989	B	7,642	5.00	5.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0942_C	Manager VII	7,429	B	9,479	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	3.00	3.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1444_C	Secretary I	2,514	B	3,056	3.00	3.00
		1450_C	Executive Secretary I	3,167	B	3,851	2.00	2.00
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	3.00	3.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.79	2.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	3.00	3.00
	1929_C	Parts Storekeeper	2,844	B	3,458	3.00	3.00
	1931_C	Senior Parts Storekeeper	3,091	B	3,759	2.00	2.00
	1934_C	Storekeeper	2,533	B	3,077	3.00	3.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	2.00	2.00
	2486_C	Chemist	3,623	B	5,101	3.79	4.00
	2487_C	Chemist III	5,101	B	6,200	1.00	1.00
	2488_C	Supervising Chemist	5,484	B	6,666	1.00	1.00
	2618_C	Food Service Supervisor	2,711	B	3,292	3.00	3.00
	2706_C	Housekeeper/Food Service Cleaner	2,125	B	2,582	52.00	52.00
	2708_C	Custodian	2,419	B	2,938	452.28	459.00
	2716_C	Custodial Assistant Supervisor	2,658	B	3,232	19.00	19.00
	2718_C	Custodial Supervisor	2,932	B	3,563	8.00	8.00
	2719_C	Janitorial Services Assistant Supervisor	3,176	B	3,862	6.00	6.00
	3417_C	Gardener	2,823	B	3,436	17.00	17.00
	3422_C	Park Section Supervisor	3,436	B	4,175	3.00	3.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	4.79	5.00
	5130_C	Sewage Treatment Plant Superintendent	5,873	B	7,680	1.00	1.00
	5207_C	Associate Engineer	5,350	B	6,503	0.79	1.00
	5265_C	Architectural Associate I	4,424	B	5,377	1.00	1.00
	5303_C	Supervisor, Traffic And Street Signs	4,155	B	5,048	1.00	1.00
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	5620_C	Regulatory Specialist	4,539	B	5,516	1.00	1.00
	5638_C	Environmental Assistant	3,100	B	3,767	2.00	2.00
	5640_C	Environmental Specialist	3,767	B	4,579	1.00	1.00
	6115_C	Wastewater Control Inspector	4,116	B	5,003	2.00	2.00
	6116_C	Supervising Wastewater Control Inspector	4,974	B	6,045	1.00	1.00
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6235_C	Heating And Ventilating Inspector	4,818	B	5,857	1.00	1.00
	6242_C	Plumbing Inspector	4,911	B	5,970	2.00	2.00
	6248_C	Electrical Inspector	4,818	B	5,857	2.00	2.00
	6331_C	Building Inspector	4,818	B	5,857	4.00	4.00
	6333_C	Senior Building Inspector	5,315	B	6,458	3.00	3.00
	7108_C	Heavy Equipment Operations Assistant Supervisor	4,458	B	5,417	1.00	1.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	3.00	3.00
	7208_C	Heavy Equipment Operations Supervisor	4,680	B	5,689	2.00	2.00
	7213_C	Plumber Supervisor I	4,941	B	6,005	4.00	4.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	5.00	5.00
	7219_C	Maintenance Scheduler	3,247	B	3,946	2.00	2.00
	7220_C	Asphalt Finisher Supervisor I	3,921	B	4,764	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7226_C	Carpenter Supervisor I	4,568	B	5,553	3.00	3.00
	7236_C	Locksmith Supervisor I	4,568	B	5,553	1.00	1.00
	7238_C	Electrician Supervisor I	4,902	B	5,960	4.00	4.00
	7239_C	Plumber Supervisor II	5,447	B	6,620	1.00	1.00
	7242_C	Painter Supervisor I	3,872	B	4,960	3.00	3.00
	7247_C	Sheet Metal Worker Supervisor II	5,266	B	6,404	1.00	1.00
	7252_C	Chief Stationary Engineer, Sewage Plant	6,179	B	6,179	2.00	2.00
	7254_C	Automotive Machinist Supervisor I	5,628	B	5,628	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	2.00	2.00
	7268_C	Window Cleaner Supervisor	3,590	B	4,361	1.00	1.00
	7272_C	Carpenter Supervisor II	5,037	B	6,122	1.00	1.00
	7278_C	Painter Supervisor II	4,287	B	5,207	1.00	1.00
	7282_C	Street Repair Supervisor II	4,333	B	5,266	1.00	1.00
	7287_C	Supervising Electronic Maintenance Technician	5,343	B	6,494	1.00	1.00
	7306_C	Automotive Body And Fender Worker	4,332	B	4,332	1.00	1.00
	7309_C	Car And Auto Painter	4,332	B	4,332	1.00	1.00
	7311_C	Cement Mason	3,280	B	3,989	2.00	2.00
	7313_C	Automotive Machinist	4,414	B	4,414	10.00	10.00
	7315_C	Automotive Machinist Assistant Supervisor	5,109	B	5,109	5.00	5.00
	7316_C	Water Service Inspector	4,434	B	5,389	3.00	3.00
	7317_C	Senior Water Service Inspector	5,135	B	6,241	1.00	1.00
	7318_C	Electronic Maintenance Technician	4,618	B	5,611	29.00	29.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	6.00	6.00
	7329_C	Electronic Maintenance Technician Asst Supervisor	4,988	B	6,064	2.79	3.00
	7334_C	Stationary Engineer	4,584	B	4,584	47.79	48.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	8.00	8.00
	7336_C	Electronic Instrumentation Tech Wtr Pollution Ctrl	4,693	B	5,704	2.00	2.00
	7342_C	Locksmith	3,702	B	4,501	4.00	4.00
	7344_C	Carpenter	3,702	B	4,501	16.00	16.00
	7345_C	Electrician	4,361	B	5,299	25.79	26.00
	7346_C	Painter	3,409	B	4,142	37.00	37.00
	7347_C	Plumber	4,393	B	5,341	25.58	26.00
	7348_C	Steamfitter	4,393	B	5,341	6.58	7.00
	7349_C	Steamfitter Supervisor I	4,941	B	6,005	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	19.00	19.00
	7360_C	Pipe Welder	4,393	B	5,341	2.00	2.00
	7372_C	Stationary Engineer, Sewage Plant	4,873	B	4,873	22.00	22.00
	7373_C	Senior Stationary Engineer, Sewage Plant	5,516	B	5,516	3.00	3.00
	7376_C	Sheet Metal Worker	4,333	B	5,266	11.79	12.00
	7378_C	Tile Setter	3,409	B	4,142	1.00	1.00
	7381_C	Automotive Mechanic	4,242	B	4,242	9.00	9.00
	7392_C	Window Cleaner	3,263	B	3,965	18.00	18.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7404_C	Asphalt Finisher	2,881	B	3,501	3.00	3.00
	7410_C	Automotive Service Worker	2,812	B	3,417	6.00	6.00
	7441_C	Tool Room Mechanic And Custodian	2,230	B	2,711	1.00	1.00
	7457_C	Sign Worker	2,895	B	3,518	7.00	7.00
	7502_C	Asphalt Worker	2,783	B	3,387	2.00	2.00
	7510_C	Lighting Fixture Maintenance Worker	2,412	B	2,932	5.00	5.00
	7514_C	General Laborer	2,730	B	3,318	27.79	28.00
	9230_C	Airport Custodial Services Supervisor	3,325	B	4,045	2.00	2.00
	9240_C	Airport Electrician	4,679	B	5,687	17.79	18.00
	9241_C	Airport Electrician Supervisor	5,084	B	6,183	3.00	3.00
	9242_C	Head Airport Electrician	5,341	B	6,491	1.00	1.00
	9345_C	Sheet Metal Supervisor I	4,847	B	5,892	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.93	1.94
<b>109672 Division Total</b>						<b>1,085.06</b>	<b>1,094.94</b>

## Division: 109699 - AIR Operations &amp; Security

17960 AIR Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	3.58	4.00
	0923_C	Manager II	5,174	B	6,603	27.79	28.00
	0931_C	Manager III	5,578	B	7,121	3.00	3.00
	0932_C	Manager IV	5,989	B	7,642	3.00	3.00
	0933_C	Manager V	6,458	B	8,244	5.00	5.00
	0943_C	Manager VIII	8,405	B	10,725	2.00	2.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
	1444_C	Secretary I	2,514	B	3,056	1.00	1.00
	1446_C	Secretary II	2,910	B	3,536	3.00	3.00
	1450_C	Executive Secretary I	3,167	B	3,851	3.00	3.00
	1706_C	Telephone Operator	2,298	B	2,792	6.00	6.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
	1844_C	Senior Management Assistant	3,946	B	4,797	3.00	3.00
	1929_C	Parts Storekeeper	2,844	B	3,458	1.00	1.00
	5177_C	Safety Officer	5,595	B	7,314	1.00	1.00
	5207_C	Associate Engineer	5,350	B	6,503	2.00	2.00
	5241_C	Engineer	6,077	B	7,389	1.00	1.00
	5289_C	Transportation Planner III	4,539	B	5,516	1.00	1.00
	5290_C	Transportation Planner IV	5,382	B	6,540	4.00	4.00
	6130_C	Safety Analyst	5,075	B	6,167	1.00	1.00
	6137_C	Assistant Industrial Hygienist	3,824	B	4,648	1.00	1.00
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7272_C	Carpenter Supervisor II	5,037	B	6,122	1.00	1.00
	7362_C	Communications Systems Technician	4,818	B	5,857	2.00	2.00
	7368_C	Senior Communications Systems Technician	5,578	B	6,779	1.00	1.00
	8139_C	Industrial Injury Investigator	3,292	B	4,003	1.00	1.00
	9144_C	Investigator, Taxi and Accessible Services	3,977	B	4,832	7.00	7.00
	9202_C	Airport Communications Dispatcher	3,598	B	4,371	29.00	29.00
	9203_C	Senior Airport Communications Dispatcher	3,965	B	4,818	10.00	10.00
	9204_C	Airport Communications Supervisor	4,269	B	5,188	1.00	1.00
	9212_C	Airport Safety Officer	3,800	B	4,618	20.00	20.00
	9213_C	Airfield Safety Officer	4,084	B	4,964	46.00	46.00
	9220_C	Aviation Security Operations Supervisor	4,458	B	5,417	8.37	9.00
	9221_C	Airport Operations Supervisor	4,904	B	5,958	10.00	10.00
	9234_C	Airport Security ID Technician	2,641	B	3,206	20.00	20.00
	9236_C	Airport Ground Transportation Technician	2,641	B	3,206	6.00	6.00
	9247_C	Airport Emergency Planning Coordinator	4,164	B	5,580	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.53	4.55
<b>109699 Division Total</b>						<b>259.27</b>	<b>260.55</b>

## Division: 109711 - AIR Chief Development Office

17960	AIR Op Annual Account Ctrl	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	2.00	2.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		5120_C	Architectural Administrator	5,350	B	6,502	1.00	1.00
		5207_C	Associate Engineer	5,350	B	6,503	48.00	48.00
		5209_C	Industrial Engineer	5,250	B	6,872	1.00	1.00
		5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	4.00	4.00
		5212_C	Engineer/Architect Principal	8,167	B	10,675	1.00	1.00
		5216_C	Chief Surveyor	5,406	B	7,081	1.00	1.00
		5241_C	Engineer	6,077	B	7,389	28.00	28.00
		5261_C	Architectural/Landscape Architectural Assistant II	3,859	B	4,691	9.00	9.00
		5265_C	Architectural Associate I	4,424	B	5,377	5.00	5.00
		5266_C	Architectural Associate II	5,149	B	6,257	8.00	8.00
		5268_C	Architect	5,958	B	7,247	5.00	5.00
		5272_C	Landscape Architectural Associate II	5,149	B	6,257	2.00	2.00
		5305_C	Materials Testing Technician	3,176	B	3,862	2.00	2.00
		5310_C	Survey Assistant I	3,256	B	3,959	2.00	2.00
		5312_C	Survey Assistant II	3,660	B	4,450	2.00	2.00
		5314_C	Survey Associate	4,216	B	5,126	2.00	2.00

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
18000	AIR Overhead OHF	5362_C	Engineering Assistant	3,206	B	3,898	2.00	2.00
		5364_C	Engineering Associate I	3,554	B	4,321	5.00	5.00
		5366_C	Engineering Associate II	4,116	B	5,003	6.00	6.00
		5502_C	Project Manager I	6,652	B	7,163	2.00	2.00
		5504_C	Project Manager II	7,697	B	8,286	9.00	9.00
		5506_C	Project Manager III	9,344	B	10,062	4.00	4.00
		5508_C	Project Manager IV	10,420	B	11,225	3.00	3.00
		5601_C	Utility Analyst	2,959	B	4,591	1.00	1.00
		6318_C	Construction Inspector	4,341	B	5,278	12.00	12.00
		6319_C	Senior Contruction Inspector	4,787	B	5,819	5.00	5.00
		6335_C	Disability Access Coordinator	6,603	B	8,026	1.00	1.00
		9255_C	Airport Economic Planner	5,357	B	6,509	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.51	5.53
		0932_C	Manager IV	5,989	B	7,642	0.79	1.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0942_C	Manager VII	7,429	B	9,479	1.00	1.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	2.00	2.00
		1450_C	Executive Secretary I	3,167	B	3,851	3.00	3.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
		1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		5174_C	Administrative Engineer	6,535	B	7,945	2.00	2.00
		5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	6.00	6.00
		5212_C	Engineer/Architect Principal	8,167	B	10,675	3.00	3.00
		5272_C	Landscape Architectural Associate II	5,149	B	6,257	1.00	1.00
		5504_C	Project Manager II	7,697	B	8,286	1.00	1.00
		6318_C	Construction Inspector	4,341	B	5,278	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.22	2.23
109711 Division Total						228.52	228.76	

## Division: 109717 - AIR Planning Division

17960	AIR Op Annual Account Ctrl	0922_C Manager I	4,818	B	6,151	1.00	1.00
		0931_C Manager III	5,578	B	7,121	1.00	1.00
		0932_C Manager IV	5,989	B	7,642	1.00	1.00
		0941_C Manager VI	6,933	B	8,850	1.00	1.00
		1406_C Senior Clerk	2,400	B	3,536	0.50	0.50
		1823_C Senior Administrative Analyst	4,361	B	5,300	1.00	1.00

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
							FTE	FTE
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	1.33	2.00
		5264_C	Airport Noise Abatement Specialist	3,501	B	4,256	2.00	2.00
		5271_C	Senior Airport Noise Abatement Specialist	3,814	B	4,635	1.00	1.00
		5278_C	Planner II	3,824	B	4,648	2.00	2.00
		5283_C	Planner V	6,386	B	8,345	2.00	2.00
		5291_C	Planner III	4,539	B	5,516	2.00	2.00
		5293_C	Planner IV	5,382	B	6,540	3.00	3.00
		5299_C	Planner IV-Environmental Review	5,382	B	6,540	1.00	1.00
		5644_C	Principal Environmental Specialist	5,003	B	6,549	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.79	0.80
109717 Division Total							22.62	23.30
Division: 109730 - AIR Fire Bureau								
17960	AIR Op Annual Account Ctrl	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
109730 Division Total							1.00	1.00
Division: 109732 - AIR Police Bureau								
17960	AIR Op Annual Account Ctrl	9255_C	Airport Economic Planner	5,357	B	6,509	1.00	1.00
109732 Division Total							1.00	1.00
Division: 210702 - AIR Chief Information Office								
17960	AIR Op Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0933_C	Manager V	6,458	B	8,244	0.79	1.00
		0941_C	Manager VI	6,933	B	8,850	7.79	8.00
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
		1041_C	IS Engineer-Assistant	4,482	B	5,638	5.79	6.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	15.58	16.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	22.37	23.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	21.37	22.00
		1052_C	IS Business Analyst	4,005	B	5,038	2.00	2.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	4.58	5.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	16.16	17.00
		1070_C	IS Project Director	5,918	B	8,018	16.95	18.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	3.79	4.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	3.00	3.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1452_C	Executive Secretary II	3,485	B	4,237	0.79	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7308_C	Cable Splicer	4,481	B	5,448	5.58	6.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.55	5.57
<b>210702 Division Total</b>						<b>143.09</b>	<b>148.57</b>

## Division: 210703 - AIR Commercial Office

17960	AIR Op Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00		
		0931_C	Manager III	5,578	B	7,121	1.00	1.00		
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00		
		0933_C	Manager V	6,458	B	8,244	1.79	2.00		
		0941_C	Manager VI	6,933	B	8,850	2.00	2.00		
		0942_C	Manager VII	7,429	B	9,479	1.00	1.00		
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00		
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00		
		1446_C	Secretary II	2,910	B	3,536	3.79	4.00		
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00		
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00		
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00		
		1823_C	Senior Administrative Analyst	4,361	B	5,300	5.58	6.00		
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.79	1.00		
		1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00		
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00		
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00		
		5265_C	Architectural Associate I	4,424	B	5,377	1.00	1.00		
		5268_C	Architect	5,958	B	7,247	1.00	1.00		
		9206_C	Airport Property Specialist I	4,501	B	5,467	14.00	14.00		
		9255_C	Airport Economic Planner	5,357	B	6,509	8.58	9.00		
		210703 Division Total							50.53	52.00

## Division: 228937 - AIR Bureau Of Admin &amp; Policy

17960	AIR Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	5.00	5.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1203_C	Personnel Technician	3,124	B	3,800	1.58	2.00
		1204_C	Senior Personnel Clerk	2,981	B	3,623	3.79	4.00
		1220_C	Payroll and Personnel Clerk	2,960	B	3,598	4.00	4.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	2.00	2.00
		1232_C	Training Officer	3,938	B	5,156	2.00	2.00
		1241_C	Human Resources Analyst	3,420	B	5,035	9.58	10.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	15.16	16.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	3.79	4.00
		1250_C	Recruiter	4,559	B	5,541	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	3.00	3.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1446_C	Secretary II	2,910	B	3,536	3.00	3.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
	9704_C	Employment & Training Specialist III	3,580	B	4,350	2.00	2.00
	9708_C	Employment & Training Specialist VI	5,160	B	6,270	2.00	2.00
	9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
	9910_C	Public Service Trainee		B		2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.62	4.64
<b>228937 Division Total</b>						<b>80.52</b>	<b>82.64</b>

## Division: 228993 - AIR External Affairs

17960	AIR Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00		
		0923_C	Manager II	5,174	B	6,603	3.00	3.00		
		0931_C	Manager III	5,578	B	7,121	2.00	2.00		
		0932_C	Manager IV	5,989	B	7,642	0.79	1.00		
		0933_C	Manager V	6,458	B	8,244	3.00	3.00		
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00		
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00		
		1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00		
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00		
		1446_C	Secretary II	2,910	B	3,536	1.00	1.00		
		1452_C	Executive Secretary II	3,485	B	4,237	2.00	2.00		
		1760_C	Offset Machine Operator	2,678	B	3,254	2.79	3.00		
		1762_C	Senior Offset Machine Operator	2,805	B	3,409	1.00	1.00		
		1764_C	Mail And Reproduction Service Supervisor	3,436	B	4,175	1.00	1.00		
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00		
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00		
		5320_C	Illustrator And Art Designer	3,554	B	4,321	1.00	1.00		
		5322_C	Graphic Artist	2,736	B	3,492	1.00	1.00		
		5330_C	Graphics Supervisor	3,733	B	4,539	1.00	1.00		
		9251_C	Public Relations Manager	5,458	B	7,315	2.00	2.00		
		9254_C	Airport Communications Officer	4,230	B	5,668	2.00	2.00		
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.04	0.04		
		228993 Division Total							31.62	32.04

<b>AIR Department Total</b>						<b>2,103.31</b>	<b>2,132.90</b>
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**Department: ART Arts Commission**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 163646 - ART Public Art & Collections								
10010	GF Annual Authority Ctrl	0922_C	Manager I	4,818	B	6,151	0.50	0.50
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
10060	GF Work Order	0922_C	Manager I	4,818	B	6,151	0.10	0.10
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
163646 Division Total							3.60	3.60
Division: 163647 - ART Street Artist Program								
11750	SR Arts Com-Strt Artist Prog	1840_C	Junior Management Assistant	3,033	B	3,688	0.50	0.50
		1842_C	Management Assistant	3,445	B	4,186	0.50	0.50
163647 Division Total							1.00	1.00
Division: 163648 - ART Municipal Galleries								
10010	GF Annual Authority Ctrl	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
		1844_C	Senior Management Assistant	3,946	B	4,797	0.00	0.00
		3524_C	Principal Museum Preparator	3,217	B	3,908	0.50	0.50
163648 Division Total							4.50	4.50
Division: 163649 - ART Civic Design								
11740	SR Arts Com-Public Arts	0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0951_C	Deputy Director I	4,818	B	6,151	0.50	0.50
		1840_C	Junior Management Assistant	3,033	B	3,688	0.50	0.50
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
163649 Division Total							2.00	2.00
Division: 187644 - ART Community Investments								
10060	GF Work Order	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
11802	SR Culture & Rec Hotel Tax	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0951_C	Deputy Director I	4,818	B	6,151	0.40	0.40
		0961_C	Department Head I	5,989	B	7,642	0.40	0.40
		1312_C	Public Information Officer	3,453	B	4,196	0.50	0.50
		1314_C	Public Relations Officer	4,116	B	5,388	0.50	0.50
		1634_C	Principal Account Clerk	3,247	B	3,946	2.00	2.00
		1657_C	Accountant IV	5,046	B	6,595	0.40	0.40
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.50	1.50
		1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.79	3.00
187644 Division Total							15.49	15.70

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229000 - ART Administration								
10000	GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0951_C	Deputy Director I	4,818	B	6,151	0.85	0.85
		0961_C	Department Head I	5,989	B	7,642	0.60	0.60
		1314_C	Public Relations Officer	4,116	B	5,388	0.50	0.50
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	0.00	0.00
		1634_C	Principal Account Clerk	3,247	B	3,946	0.00	0.00
		1657_C	Accountant IV	5,046	B	6,595	0.60	0.60
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1842_C	Management Assistant	3,445	B	4,186	1.50	1.50
		1844_C	Senior Management Assistant	3,946	B	4,797	0.00	0.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.40	0.41
		10060	GF Work Order	0922_C	Manager I	4,818	B	6,151
0951_C	Deputy Director I			4,818	B	6,151	0.25	0.25
1312_C	Public Information Officer			3,453	B	4,196	0.50	0.50
1634_C	Principal Account Clerk			3,247	B	3,946	1.00	1.00
1824_C	Principal Administrative Analyst			5,048	B	6,137	0.00	0.00
1840_C	Junior Management Assistant			3,033	B	3,688	1.50	1.50
1842_C	Management Assistant			3,445	B	4,186	4.00	4.00
1844_C	Senior Management Assistant			3,946	B	4,797	1.00	1.00
229000 Division Total							16.10	16.11
ART Department Total							42.69	42.91

**Department: ASR Assessor / Recorder**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 196644 - ASR Transactions								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		4215_C	Assessor-Recorder Senior Office Specialist	3,046	B	3,887	12.00	12.00
		4216_C	Assessor-Recorder Operations Supervisor	3,724	B	4,525	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
196644 Division Total							15.08	15.08
Division: 196645 - ASR Exemptions								
10000	GF Annual Account Ctrl	4215_C	Assessor-Recorder Senior Office Specialist	3,046	B	3,887	5.00	5.00
		4216_C	Assessor-Recorder Operations Supervisor	3,724	B	4,525	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
196645 Division Total							6.08	6.08
Division: 196646 - ASR Public Service								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	0.00	0.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		4213_C	Assessor-Recorder Office Assistant	2,482	B	3,017	17.00	17.00
		4214_C	Assessor-Recorder Office Specialist	2,758	B	3,352	1.00	1.00
		4215_C	Assessor-Recorder Senior Office Specialist	3,046	B	3,887	1.00	1.00
		4216_C	Assessor-Recorder Operations Supervisor	3,724	B	4,525	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
196646 Division Total							23.08	23.08
Division: 210811 - ASR Standards Mapping Analysis								
10000	GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	0.00	2.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		4224_C	Principal Tax Auditor-Appraiser	4,974	B	6,509	0.00	1.00
		4261_C	Real Property Appraiser	3,713	B	4,513	3.00	3.00
		4265_C	Senior Real Property Appraiser	4,299	B	5,224	3.00	3.00
		4267_C	Principal Real Property Appraiser	4,974	B	6,509	1.00	2.00
210811 Division Total							15.00	19.00
Division: 229011 - ASR Real Property								
10000	GF Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0941_C	Manager VI	6,933	B	8,850	0.00	0.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	4213_C	Assessor-Recorder Office Assistant	2,482	B	3,017	0.00	0.00
	4261_C	Real Property Appraiser	3,713	B	4,513	33.00	33.00
	4265_C	Senior Real Property Appraiser	4,299	B	5,224	17.00	17.00
	4267_C	Principal Real Property Appraiser	4,974	B	6,509	8.00	8.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	0931_C	Manager III	5,578	B	7,121	3.00	1.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.00	0.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	0.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	0.00
	4222_C	Senior Tax Auditor-Appraiser	4,299	B	5,224	1.00	1.00
	4224_C	Principal Tax Auditor-Appraiser	4,974	B	6,509	1.00	1.00
	4267_C	Principal Real Property Appraiser	4,974	B	6,509	1.00	1.00
	5504_C	Project Manager II	7,697	B	8,286	0.00	0.00
229011 Division Total						78.08	74.08
Division: 229012 - ASR Personal Property							
10000 GF Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	4215_C	Assessor-Recorder Senior Office Specialist	3,046	B	3,887	1.00	1.00
	4220_C	Tax Auditor-Appraiser	3,713	B	4,513	9.00	9.00
	4222_C	Senior Tax Auditor-Appraiser	4,299	B	5,224	7.00	7.00
	4224_C	Principal Tax Auditor-Appraiser	4,974	B	6,509	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
229012 Division Total						24.08	24.08
Division: 229014 - ASR Administration							
10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	3.00	3.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1071_C	IS Manager	6,212	B	8,850	1.00	1.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.00	0.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	0.00	0.00
	1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	4290_C	Assessor	9,285	B	9,285	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.19	0.19
<b>229014 Division Total</b>						<b>26.19</b>	<b>26.19</b>
Division: 229015 - ASR Recorder							
10000 GF Annual Account Ctrl	1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.50
	4213_C	Assessor-Recorder Office Assistant	2,482	B	3,017	0.00	1.00
	4215_C	Assessor-Recorder Senior Office Specialist	3,046	B	3,887	1.31	2.29
	4216_C	Assessor-Recorder Operations Supervisor	3,724	B	4,525	0.00	0.00
	4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
12610 SR State Auth Special Rev	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	0.50
	4213_C	Assessor-Recorder Office Assistant	2,482	B	3,017	2.00	1.00
	4215_C	Assessor-Recorder Senior Office Specialist	3,046	B	3,887	8.69	7.71
	4216_C	Assessor-Recorder Operations Supervisor	3,724	B	4,525	2.00	2.00
<b>229015 Division Total</b>						<b>18.08</b>	<b>18.08</b>
<b>ASR Department Total</b>						<b>205.67</b>	<b>205.67</b>

Department: BOA Board Of Appeals

							2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 232076 - BOA Board of Appeals								
10000	GF Annual Account Ctrl	0113_E	Board/Commission Member, Group IV		B	0.10	0.10	
		0961_C	Department Head I		5,989 B 7,642	1.00	1.00	
		8106_C	Legal Process Clerk		2,514 B 3,056	3.00	3.00	
		8173_C	Legal Assistant		3,573 B 4,676	1.00	1.00	
		TEMPM_E	Temporary - Miscellaneous		4,852 B 4,852	0.01	0.01	
232076 Division Total						5.11	5.11	
BOA Department Total						5.11	5.11	

**Department: BOS Board Of Supervisors**

						2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE
Division: 207666 - BOS Youth Commission							
10000	GF Annual Account Ctrl	0114_E		B		0.10	0.10
		1820_C	2,844	B	3,458	2.00	2.00
		1822_C	3,741	B	4,548	1.00	1.00
207666 Division Total						3.10	3.10

## Division: 207667 - BOS Sunshine Ord Task Force

10000	GF Annual Account Ctrl	1492_C	4,341	B	5,278	1.00	1.00
<b>207667 Division Total</b>						<b>1.00</b>	<b>1.00</b>

## Division: 229018 - BOS Clerk Of The Board

10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0952_C	Deputy Director II	5,578	B	7,121	3.00	3.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	0.00	0.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	0.00	0.00
		1406_C	Senior Clerk	2,400	B	3,536	3.00	3.00
		1492_C	Assistant Clerk, Board of Supervisors	4,341	B	5,278	6.00	6.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		8118_C	Legislative Clerk	3,501	B	4,256	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.24	0.24
229018 Division Total							26.24	26.24

## Division: 229019 - BOS Assessment Appeals Board

10000	GF Annual Account Ctrl	0115_E	Board/Commission Member, Group VI		B		0.10	0.10
		0922_C	Manager I	4,818	B	6,151	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.25	0.25
229019 Division Total							5.35	5.35

## Division: 229020 - BOS Supervisors

10000	GF Annual Account Ctrl	0720_C	6,167	B	6,167	11.00	11.00
		1835_C	4,426	B	5,382	44.00	44.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.43	0.43
229020 Division Total							55.43	55.43
Division: 232591 - BOS Local Agency Formation Comm								
10020	GF Continuing Authority Ctrl	0115_E	Board/Commission Member, Group VI		B		0.10	0.10
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	(0.00)
232591 Division Total							1.10	1.10
BOS Department Total							92.21	92.22

**Department: CAT City Attorney**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229042 - CAT City Attorney								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	3.00	3.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		1032_C	IS Trainer-Journey	3,749	B	4,559	1.00	1.00
		1041_C	IS Engineer-Assistant	4,482	B	5,638	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
		1071_C	IS Manager	6,212	B	8,850	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
		1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	3.00	3.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	2.00	2.00
		1458_C	Legal Secretary I	3,377	B	4,105	39.50	39.50
		1460_C	Legal Secretary II	3,633	B	4,415	12.00	12.00
		1474_C	Claims Process Clerk	2,730	B	3,318	1.00	1.00
		1522_C	Confidential Secretary To City Attorney	4,055	B	4,927	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	5.00	5.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		3616_C	Library Technical Assistant I	3,106	B	3,775	1.00	1.00
		8113_C	Court Clerk	3,814	B	4,635	1.00	1.00
		8151_C	Claims Investigator, City Attorney's Office	4,493	B	5,458	33.39	33.60
		8152_C	Senior Claims Investigator, City Attorney's Office	4,951	B	6,020	6.00	6.00
		8173_C	Legal Assistant	3,573	B	4,676	4.00	4.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	140.58	141.00
		8181_C	Assistant Chief Attorney I	8,890	B	10,807	17.00	17.00
		8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	21.79	22.00
		8183_C	Assistant Chief Attorney II	9,335	B	11,345	4.00	4.00
		8193_C	Chief Attorney I (Civil & Criminal)	9,433	B	11,468	2.00	2.00
		8197_C	City Attorney	11,619	B	11,619	1.00	1.00
		9155_C	Claims Investigator	4,513	B	5,485	6.00	6.00
		9156_C	Senior Claims Investigator	4,974	B	6,045	1.00	1.00
		9157_C	Claims Adjuster	4,974	B	6,045	6.00	6.00
		AB44_C	Confidential Chief Attorney II, (Civil & Criminal)	9,905	B	12,042	3.00	3.00

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024 FTE	2024-2025 FTE
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.59	1.60
10020	GF Continuing Authority Ctrl	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	2.00	2.00
13490	SR City Attorney-Special Rev	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1458_C	Legal Secretary I	3,377	B	4,105	2.00	2.00
		8173_C	Legal Assistant	3,573	B	4,676	3.00	3.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	9.00	9.00
229042 Division Total							350.85	351.70
CAT Department Total							350.85	351.70

**Department: CHF Children; Youth & Their Families**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229218 - CHF Children;Youth & Families								
10000	GF Annual Account Ctrl	0963_C	Department Head III	7,894	B	10,072	0.00	0.00
10020	GF Continuing Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.26	4.32
10060	GF Work Order	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.50	0.50
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
11190	SR Children and Youth	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0931_C	Manager III	5,578	B	7,121	3.00	3.00
		0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
		1402_C	Junior Clerk	2,125	B	2,582	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	2.00	2.00
		1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	6.50	6.50
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
		1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
		9770_C	Community Development Assistant	2,817	B	3,426	2.00	2.00
		9772_C	Community Development Specialist	3,543	B	4,309	3.00	3.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	13.50	13.50
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	5.25	5.25
		9920_C	Public Service Aide - Assistant To Professionals	1,965	B	1,965	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	9.00	9.23
13550	SR Public Protection-Grant	0931_C	Manager III	5,578	B	7,121	0.17	0.17
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.10	0.10



						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
13720	SR Public Protection-Grant Sta	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	0.28
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.20	0.20
		0922_C	Manager I	4,818	B	6,151	0.00	0.00
		0931_C	Manager III	5,578	B	7,121	0.83	0.83
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.90	0.90
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	0.50	0.50
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.55	0.55
229218 Division Total						86.26	85.83	
CHF Department Total						86.26	85.83	

**Department: CON Controller**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 207672 - CON Budget & Analysis								
10000	GF Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	6.00	6.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
10020	GF Continuing Authority Ctrl	0931_C	Manager III	5,578	B	7,121	0.79	1.00
207672 Division Total							15.79	16.00
Division: 207673 - CON Economic Analysis								
10020	GF Continuing Authority Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
207673 Division Total							2.00	2.00
Division: 207674 - CON Public Finance								
10020	GF Continuing Authority Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	3.00	3.00
207674 Division Total							7.00	7.00
Division: 210832 - CON Refuse Rates Adm								
14000	SR Solid Waste Projects	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
210832 Division Total							2.00	2.00
Division: 229222 - CON Administration								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0932_C	Manager IV	5,989	B	7,642	0.00	0.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	3.00	3.00
		1574_C	Executive Assistant To The Controller	4,155	B	5,048	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1649_C	Accountant Intern	3,138	B	3,294	4.00	4.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	2.00	2.00
	1682_C	Controller	11,262	B	14,372	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
	1827_C	Administrative Services Manager	4,405	B	5,357	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.26	1.27
	0932_C	Manager IV	5,989	B	7,642	0.00	0.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
<b>229222 Division Total</b>						<b>36.26</b>	<b>36.27</b>

## Division: 229227 - CON Accounting

10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
	1652_C	Accountant II	3,606	B	4,379	14.00	14.00
	1654_C	Accountant III	4,361	B	5,300	18.00	18.00
	1657_C	Accountant IV	5,046	B	6,595	12.00	12.00
	1670_C	Financial Systems Supervisor	5,870	B	7,679	9.00	9.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	4.00	4.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	3.00	3.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.53	1.54
	1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
<b>229227 Division Total</b>						<b>77.53</b>	<b>77.54</b>

## Division: 229228 - CON Citywide Systems

10020 GF Continuing Authority Ctrl	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.58	0.42
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
10060 GF Work Order	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	4.00	4.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1043_C	IS Engineer-Senior	5,501	B	6,921	3.00	3.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	4.00	4.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	25.00	25.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	24.00	24.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	6.00	6.00
	1070_C	IS Project Director	5,918	B	8,018	5.00	5.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	2.00	2.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	2.00	2.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.64	4.65
<b>229228 Division Total</b>						<b>97.22</b>	<b>96.07</b>
Division: 229231 - CON Payroll							
10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	1218_C	Payroll Supervisor	4,164	B	5,058	2.00	2.00
	1220_C	Payroll and Personnel Clerk	2,960	B	3,598	2.00	2.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	8.00	8.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	4.00	4.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
<b>229231 Division Total</b>						<b>20.00</b>	<b>20.00</b>
Division: 275641 - CON City Services Auditor							
10060 GF Work Order	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1684_C	Auditor II	4,426	B	5,382	18.00	18.00
	1686_C	Auditor III	4,974	B	6,509	10.00	10.00
	1803_C	Performance Analyst I	3,130	B	3,806	5.00	5.00
	1805_C	Performance Analyst II	4,426	B	5,382	18.00	18.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.79	4.00
	1830_C	Performance Analyst III - Project Manager	5,458	B	7,140	12.00	12.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	1867_C	Auditor I	3,130	B	3,806	4.00	4.00
	5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.19	1.19
<b>275641 Division Total</b>						<b>80.98</b>	<b>81.19</b>

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025	
						FTE	FTE	
CON Department Total							338.78	338.07

**Department: CPC City Planning**

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 109733 - CPC Environmental Planning								
10000	GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
		5273_C	Planning Technician II	3,167	B	3,851	3.00	3.00
		5275_C	Planner Technician	2,736	B	3,325	0.00	0.00
		5277_C	Planner I	3,147	B	3,824	0.00	0.00
		5278_C	Planner II	3,824	B	4,648	2.00	2.00
		5293_C	Planner IV	5,382	B	6,540	1.00	1.00
		5298_C	Planner III-Environmental Review	4,539	B	5,516	16.00	16.00
		5299_C	Planner IV-Environmental Review	5,382	B	6,540	8.00	8.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.38	0.38
10020	GF Continuing Authority Ctrl	5278_C	Planner II	3,824	B	4,648	1.00	1.00
		5291_C	Planner III	4,539	B	5,516	1.00	1.00
109733 Division Total						34.38	34.38	

## Division: 154644 - CPC Zoning Admin &amp; Compliance

10840 SR Planning Code Enforcement	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	5278_C	Planner II	3,824	B	4,648	0.00	0.00
<b>154644 Division Total</b>						<b>1.00</b>	<b>1.00</b>

## Division: 210706 - CPC Community Equity

10000 GF Annual Account Ctrl	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	0.50	0.50
	5278_C	Planner II	3,824	B	4,648	4.00	4.00
	5291_C	Planner III	4,539	B	5,516	3.00	3.00
	5293_C	Planner IV	5,382	B	6,540	2.00	2.00
	9251_C	Public Relations Manager	5,458	B	7,315	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	5.00	5.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	2.00	2.00
10020 GF Continuing Authority Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
<b>210706 Division Total</b>						<b>21.50</b>	<b>21.50</b>

## Division: 210707 - CPC Executive Office

10000 GF Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	0964_C	Department Head IV	9,067	B	11,570	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	0.50	0.50
	5291_C	Planner III	4,539	B	5,516	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5293_C	Planner IV	5,382	B	6,540	2.00	2.00
	5298_C	Planner III-Environmental Review	4,539	B	5,516	1.00	1.00
<b>210707 Division Total</b>						<b>8.50</b>	<b>8.50</b>

## Division: 229234 - CPC Citywide Planning

10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	5278_C	Planner II	3,824	B	4,648	3.85	3.85
	5283_C	Planner V	6,386	B	8,345	1.00	1.00
	5289_C	Transportation Planner III	4,539	B	5,516	0.00	0.00
	5291_C	Planner III	4,539	B	5,516	5.85	5.85
	5293_C	Planner IV	5,382	B	6,540	3.50	3.50
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	9252_C	Communications Specialist	4,230	B	5,668	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.11	1.11
10020 GF Continuing Authority Ctrl	5273_C	Planning Technician II	3,167	B	3,851	1.00	1.00
	5275_C	Planner Technician	2,736	B	3,325	0.00	0.00
	5291_C	Planner III	4,539	B	5,516	1.00	1.00
	5293_C	Planner IV	5,382	B	6,540	0.50	0.50
10670 SR Eastern Neighborhood CI	0931_C	Manager III	5,578	B	7,121	0.10	0.10
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.75	0.75
	5278_C	Planner II	3,824	B	4,648	0.50	0.50
	5291_C	Planner III	4,539	B	5,516	1.20	1.20
10820 SR Market & Octavia CI	5278_C	Planner II	3,824	B	4,648	0.50	0.50
	5291_C	Planner III	4,539	B	5,516	0.45	0.45
10860 SR Rincon Hill and SOMA CI	5278_C	Planner II	3,824	B	4,648	0.05	0.05
	5291_C	Planner III	4,539	B	5,516	0.10	0.10
10880 SR Transit Center District	5278_C	Planner II	3,824	B	4,648	0.10	0.10
	5291_C	Planner III	4,539	B	5,516	0.15	0.15
10900 SR Visitacion Valley CI	5291_C	Planner III	4,539	B	5,516	0.05	0.05
<b>229234 Division Total</b>						<b>25.76</b>	<b>25.76</b>

## Division: 229235 - CPC Current Planning

10000 GF Annual Account Ctrl	0112_E	Board/Commission Member, Group III		B		0.10	0.10
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	0.00	0.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	5273_C	Planning Technician II	3,167	B	3,851	5.00	5.00
	5275_C	Planner Technician	2,736	B	3,325	0.00	0.00
	5277_C	Planner I	3,147	B	3,824	4.00	4.00
	5278_C	Planner II	3,824	B	4,648	11.00	11.00
	5283_C	Planner V	6,386	B	8,345	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	5291_C	Planner III	4,539	B	5,516	32.70	32.70
	5293_C	Planner IV	5,382	B	6,540	9.00	9.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.58	2.59
	1052_C	IS Business Analyst	4,005	B	5,038	0.00	0.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	5273_C	Planning Technician II	3,167	B	3,851	0.00	0.00
	5278_C	Planner II	3,824	B	4,648	1.00	1.00
	5291_C	Planner III	4,539	B	5,516	3.50	3.50
10840 SR Planning Code Enforcement	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.84	1.84
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	5275_C	Planner Technician	2,736	B	3,325	0.00	0.00
	5277_C	Planner I	3,147	B	3,824	1.00	1.00
	5278_C	Planner II	3,824	B	4,648	3.00	3.00
	5279_C	Planning Technician III	3,633	B	4,415	1.00	1.00
	5291_C	Planner III	4,539	B	5,516	4.00	4.00
<b>229235 Division Total</b>						<b>87.72</b>	<b>87.73</b>

## Division: 229236 - CPC Administration

10000 GF Annual Account Ctrl	0116_E	Board/Commission Member, Group VII		B		0.10	0.10
	0931_C	Manager III	5,578	B	7,121	0.90	0.90
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	7.00	7.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.50	1.50
	1091_C	IT Operations Support Administrator I	2,627	B	3,254	1.00	1.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	2.00	2.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	0.00	0.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	0.00	0.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	3.00	3.00
	1634_C	Principal Account Clerk	3,247	B	3,946	0.00	0.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.25	3.25
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1827_C	Administrative Services Manager	4,405	B	5,357	1.00	1.00
	5278_C	Planner II	3,824	B	4,648	2.00	2.00
	5291_C	Planner III	4,539	B	5,516	1.00	1.00
	5293_C	Planner IV	5,382	B	6,540	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.44	1.45



Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
10020	GF Continuing Authority Ctrl	1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.50	0.50
		1070_C	IS Project Director	5,918	B	8,018	0.00	0.00
		9976_C	Technology Expert I		B		1.00	1.00
10840	SR Planning Code Enforcement	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
229236 Division Total							40.69	40.70
CPC Department Total							219.54	219.57

Department: CSC Civil Service Commission

						2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE
Division: 229261 - CSC Civil Service Commission							
10000	GF Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B	0.10	0.10
		0951_C	4,818	B	6,151	1.00	1.00
		0961_C	5,989	B	7,642	1.00	1.00
		1203_C	3,124	B	3,800	1.00	1.00
		1241_C	3,420	B	5,035	1.00	1.00
		1244_C	4,835	B	5,873	1.00	1.00
		1426_C	2,641	B	3,536	1.00	1.00
229261 Division Total						6.10	6.10
CSC Department Total						6.10	6.10

Department: CSS Child Support Services

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229264 - CSS Child Support Services								
11300	SR Child Support-Operating	0922_C	Manager I	4,818	B	6,151	3.00	3.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1062_C	IS Programmer Analyst	3,627	B	4,561	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
		1220_C	Payroll and Personnel Clerk	2,960	B	3,598	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1310_C	Public Relations Assistant	2,607	B	3,167	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	2.00	2.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1424_C	Clerk Typist	2,406	B	3,536	2.00	2.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		8157_C	Child Support Officer I	2,881	B	3,501	3.00	3.00
		8158_C	Child Support Officer II	3,345	B	4,066	43.00	43.00
		8159_C	Child Support Officer III	3,989	B	4,847	8.00	8.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	3.00	3.00
		8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	1.00	1.00
229264 Division Total							80.00	80.00
CSS Department Total							80.00	80.00

**Department: DAT District Attorney**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229313 - DAT District Attorney								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	2.00	2.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	2.00	2.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	2.00	2.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
		1226_C	Chief Payroll And Personnel Clerk	3,775	B	4,588	1.00	1.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	1.00	1.00
		1458_C	Legal Secretary I	3,377	B	4,105	1.78	1.78
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		8129_C	Victim/Witness Investigator I	3,077	B	3,741	1.00	1.00
		8131_C	Victim/Witness Investigator II	3,377	B	4,105	1.90	1.90
		8133_C	Victim/Witness Investigator III	4,025	B	4,894	11.06	11.06
		8135_C	Assistant Chief Victim/Witness Investigator	4,371	B	5,315	3.00	3.00
		8146_S	District Attorney's Investigator	4,680	B	5,973	1.93	1.93
		8147_C	Senior District Attorney's Investigator	5,088	B	6,493	2.85	2.85
		8149_S	Assistant Chief District Attorney's Investigator	5,417	B	6,912	1.00	1.00
		8173_C	Legal Assistant	3,573	B	4,676	32.31	32.31
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	107.30	107.30
		8181_C	Assistant Chief Attorney I	8,890	B	10,807	6.00	6.00
		8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	13.00	13.00
		8183_C	Assistant Chief Attorney II	9,335	B	11,345	1.00	1.00
		8198_C	District Attorney	13,050	B	13,050	1.00	1.00
		8550_P	District Attorney's Investigator (SFERS)	4,680	B	5,973	16.00	16.00
		8552_P	Senior District Attorney's Investigator (SFERS)	5,088	B	6,493	3.00	3.00
		8554_P	Asst Chief District Attorney Investigator (SFERS)	5,417	B	6,912	2.00	2.00
		8556_P	Chief District Attorney Investigator (SFERS)	6,933	B	8,850	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10010 GF Annual Authority Ctrl	8558_P	Pr Dist Attny Investigator, Special Unit (SFERS)	5,578	B	7,121	1.00	1.00
	8129_C	Victim/Witness Investigator I	3,077	B	3,741	2.00	2.00
	8173_C	Legal Assistant	3,573	B	4,676	2.00	2.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	5.00	5.00
	8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	1.00	1.00
	8550_P	District Attorney's Investigator (SFERS)	4,680	B	5,973	5.00	5.00
10020 GF Continuing Authority Ctrl	8554_P	Asst Chief District Attorney Investigator (SFERS)	5,417	B	6,912	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	0.40	0.40
	1458_C	Legal Secretary I	3,377	B	4,105	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	8129_C	Victim/Witness Investigator I	3,077	B	3,741	14.90	14.90
	8131_C	Victim/Witness Investigator II	3,377	B	4,105	5.00	5.00
	8132_C	District Attorney's Investigative Assistant	3,137	B	4,312	0.25	0.25
	8135_C	Assistant Chief Victim/Witness Investigator	4,371	B	5,315	1.64	1.64
	8146_S	District Attorney's Investigator	4,680	B	5,973	1.00	1.00
	8147_S	Senior District Attorney's Investigator	5,088	B	6,493	1.00	1.00
	8149_S	Assistant Chief District Attorney's Investigator	5,417	B	6,912	1.00	1.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	4.72	4.72
	8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	1.00	1.00
	8550_P	District Attorney's Investigator (SFERS)	4,680	B	5,973	3.00	3.00
	8552_P	Senior District Attorney's Investigator (SFERS)	5,088	B	6,493	1.00	1.00
10060 GF Work Order	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	8132_C	District Attorney's Investigative Assistant	3,137	B	4,312	0.51	0.51
	8133_C	Victim/Witness Investigator III	4,025	B	4,894	2.00	2.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	2.35	2.35
	8181_C	Assistant Chief Attorney I	8,890	B	10,807	1.00	1.00
13500 SR Da-Special Revenue	8133_C	Victim/Witness Investigator III	4,025	B	4,894	2.00	2.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	1.00	1.00
	8550_P	District Attorney's Investigator (SFERS)	4,680	B	5,973	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.32	0.32
13550 SR Public Protection-Grant	0923_C	Manager II	5,174	B	6,603	1.60	1.60
	8129_C	Victim/Witness Investigator I	3,077	B	3,741	6.35	6.35
	8131_C	Victim/Witness Investigator II	3,377	B	4,105	3.00	3.00
	8132_C	District Attorney's Investigative Assistant	3,137	B	4,312	0.10	0.10
	8133_C	Victim/Witness Investigator III	4,025	B	4,894	3.00	3.00
	8135_C	Assistant Chief Victim/Witness Investigator	4,371	B	5,315	0.64	0.64
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	2.50	2.50
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.22	0.22
13720 SR Public Protection-Grant Sta	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1458_C	Legal Secretary I	3,377	B	4,105	0.25	0.25
	8129_C	Victim/Witness Investigator I	3,077	B	3,741	4.40	4.40
	8131_C	Victim/Witness Investigator II	3,377	B	4,105	2.10	2.10

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
13730 SR Public Protection-Grant Oth	8132_C	District Attorney's Investigative Assistant	3,137	B	4,312	0.70	0.70
	8135_C	Assistant Chief Victim/Witness Investigator	4,371	B	5,315	1.37	1.37
	8146_S	District Attorney's Investigator	4,680	B	5,973	2.82	2.82
	8147_C	Senior District Attorney's Investigator	5,088	B	6,493	0.30	0.30
	8173_C	Legal Assistant	3,573	B	4,676	1.00	1.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	3.99	3.99
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.77	0.77
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	8133_C	Victim/Witness Investigator III	4,025	B	4,894	1.00	1.00
	8135_C	Assistant Chief Victim/Witness Investigator	4,371	B	5,315	1.00	1.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	1.00	1.00
<b>229313 Division Total</b>						<b>341.33</b>	<b>341.33</b>
<b>DAT Department Total</b>						<b>341.33</b>	<b>341.33</b>

Department: DBI Building Inspection

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
Division: 109736 - DBI Inspection Services								
10190	SR BIF Operating Project	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	1.00	1.00
		6130_C	Safety Analyst	5,075	B	6,167	0.00	0.00
		6242_C	Plumbing Inspector	4,911	B	5,970	17.00	17.00
		6244_C	Chief Plumbing Inspector	5,970	B	7,258	1.00	1.00
		6246_C	Senior Plumbing Inspector	5,417	B	6,583	4.00	4.00
		6248_C	Electrical Inspector	4,818	B	5,857	19.00	19.00
		6249_C	Senior Electrical Inspector	5,315	B	6,458	4.00	4.00
		6250_C	Chief Electrical Inspector	5,857	B	7,121	1.00	1.00
		6270_C	Housing Inspector	4,818	B	5,857	21.00	21.00
		6272_C	Senior Housing Inspector	5,315	B	6,458	5.00	5.00
		6274_C	Chief Housing Inspector	5,857	B	7,665	1.00	1.00
		6321_C	Permit Technician I	2,400	B	2,918	23.00	23.00
		6322_C	Permit Technician II	3,167	B	3,851	5.00	5.00
		6323_C	Permit Technician III	3,633	B	4,415	5.00	5.00
		6331_C	Building Inspector	4,818	B	5,857	33.00	33.00
		6333_C	Senior Building Inspector	5,315	B	6,458	6.00	6.00
		6334_C	Chief Building Inspector	5,857	B	7,121	3.00	3.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00
10200	SR BIF-Annual Projects	0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0953_C	Deputy Director III	6,933	B	8,850	0.00	0.00
		1446_C	Secretary II	2,910	B	3,536	0.00	0.00
		6242_C	Plumbing Inspector	4,911	B	5,970	0.00	0.00
		6244_C	Chief Plumbing Inspector	5,970	B	7,258	0.00	0.00
		6246_C	Senior Plumbing Inspector	5,417	B	6,583	0.00	0.00
		6248_C	Electrical Inspector	4,818	B	5,857	0.00	0.00
		6249_C	Senior Electrical Inspector	5,315	B	6,458	0.00	0.00
		6250_C	Chief Electrical Inspector	5,857	B	7,121	0.00	0.00
		6270_C	Housing Inspector	4,818	B	5,857	0.00	0.00
		6272_C	Senior Housing Inspector	5,315	B	6,458	0.00	0.00
		6274_C	Chief Housing Inspector	5,857	B	7,665	0.00	0.00
		6321_C	Permit Technician I	2,400	B	2,918	0.00	0.00
		6322_C	Permit Technician II	3,167	B	3,851	0.00	0.00
		6323_C	Permit Technician III	3,633	B	4,415	0.00	0.00
		6331_C	Building Inspector	4,818	B	5,857	0.00	0.00
		6333_C	Senior Building Inspector	5,315	B	6,458	0.00	0.00
		6334_C	Chief Building Inspector	5,857	B	7,121	0.00	0.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00
109736 Division Total							151.00	151.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229318 - DBI Administration								
10190	SR BIF Operating Project	0111_E	Board/Commission Member, Group II		B		0.20	0.20
		0923_C	Manager II	5,174	B	6,603	4.00	4.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	3.00	3.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	4.00	4.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	5.00	5.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	2.00	2.00
		1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	2.00	2.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	2.00	2.00
		1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
		1203_C	Personnel Technician	3,124	B	3,800	1.00	1.00
		1220_C	Payroll and Personnel Clerk	2,960	B	3,598	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	0.00	0.00
		1446_C	Secretary II	2,910	B	3,536	2.00	2.00
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		1555_C	Secretary, Building Inspection Commission	4,116	B	5,003	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1652_C	Accountant II	3,606	B	4,379	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
		4321_C	Cashier II	2,576	B	3,130	2.00	2.00
		6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
		6248_C	Electrical Inspector	4,818	B	5,857	1.00	1.00
		6321_C	Permit Technician I	2,400	B	2,918	0.00	0.00
		6322_C	Permit Technician II	3,167	B	3,851	13.00	13.00
		6323_C	Permit Technician III	3,633	B	4,415	3.00	3.00
		6331_C	Building Inspector	4,818	B	5,857	0.00	0.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10200 SR BIF-Annual Projects	6334_C	Chief Building Inspector	5,857	B	7,121	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	0931_C	Manager III	5,578	B	7,121	0.00	0.00
	0941_C	Manager VI	6,933	B	8,850	0.00	0.00
	0953_C	Deputy Director III	6,933	B	8,850	0.00	0.00
	0963_C	Department Head III	7,894	B	10,072	0.00	0.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	0.00	0.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	0.00	0.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	0.00	0.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.00	0.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.00	0.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	0.00	0.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	0.00	0.00
	1070_C	IS Project Director	5,918	B	8,018	0.00	0.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.00	0.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	0.00	0.00
	1095_C	IT Operations Support Administrator V	4,905	B	6,080	0.00	0.00
	1203_C	Personnel Technician	3,124	B	3,800	0.00	0.00
	1220_C	Payroll and Personnel Clerk	2,960	B	3,598	0.00	0.00
	1241_C	Human Resources Analyst	3,420	B	5,035	0.00	0.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	0.00	0.00
	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
	1408_C	Principal Clerk	3,167	B	3,851	0.00	0.00
	1446_C	Secretary II	2,910	B	3,536	0.00	0.00
	1452_C	Executive Secretary II	3,485	B	4,237	0.00	0.00
	1555_C	Secretary, Building Inspection Commission	4,116	B	5,003	0.00	0.00
	1632_C	Senior Account Clerk	2,875	B	3,492	0.00	0.00
	1652_C	Accountant II	3,606	B	4,379	0.00	0.00
	1654_C	Accountant III	4,361	B	5,300	0.00	0.00
	1657_C	Accountant IV	5,046	B	6,595	0.00	0.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.00	0.00
	4321_C	Cashier II	2,576	B	3,130	0.00	0.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	0.00	0.00
	6248_C	Electrical Inspector	4,818	B	5,857	0.00	0.00
	6322_C	Permit Technician II	3,167	B	3,851	0.00	0.00
	6323_C	Permit Technician III	3,633	B	4,415	0.00	0.00
	6334_C	Chief Building Inspector	5,857	B	7,121	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
10230 SR BIF-Continuing Projects	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.00	0.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	0.00	0.00
	5207_C	Associate Engineer	5,350	B	6,503	0.00	0.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	0.00	0.00
	5214_C	Building Plans Engineer	6,701	B	8,143	0.00	0.00
	6242_C	Plumbing Inspector	4,911	B	5,970	0.00	0.00
	6248_C	Electrical Inspector	4,818	B	5,857	0.00	0.00
	6270_C	Housing Inspector	4,818	B	5,857	0.00	0.00
	6321_C	Permit Technician I	2,400	B	2,918	0.00	0.00
	6322_C	Permit Technician II	3,167	B	3,851	0.00	0.00
	6323_C	Permit Technician III	3,633	B	4,415	0.00	0.00
	6331_C	Building Inspector	4,818	B	5,857	0.00	0.00
<b>229318 Division Total</b>						<b>72.20</b>	<b>72.20</b>

## Division: 229344 - DBI Permit Services

10190 SR BIF Operating Project	0922_C	Manager I	4,818	B	6,151	0.00	0.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
	5203_C	Assistant Engineer	4,510	B	5,483	1.00	1.00
	5207_C	Associate Engineer	5,350	B	6,503	17.00	17.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	2.00	2.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	1.00	1.00
	5214_C	Building Plans Engineer	6,701	B	8,143	3.00	3.00
	5218_C	Structural Engineer	6,701	B	8,143	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	15.00	15.00
	6248_C	Electrical Inspector	4,818	B	5,857	1.00	1.00
	6321_C	Permit Technician I	2,400	B	2,918	13.00	13.00
	6322_C	Permit Technician II	3,167	B	3,851	21.00	21.00
	6323_C	Permit Technician III	3,633	B	4,415	7.00	7.00
	6331_C	Building Inspector	4,818	B	5,857	13.00	13.00
	6333_C	Senior Building Inspector	5,315	B	6,458	6.00	6.00
	6334_C	Chief Building Inspector	5,857	B	7,121	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
10200 SR BIF-Annual Projects	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	0953_C	Deputy Director III	6,933	B	8,850	0.00	0.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	0.00	0.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	5203_C	Assistant Engineer	4,510	B	5,483	0.00	0.00
	5207_C	Associate Engineer	5,350	B	6,503	0.00	0.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	0.00	0.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	0.00	0.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5214_C	Building Plans Engineer	6,701	B	8,143	0.00	0.00
	5218_C	Structural Engineer	6,701	B	8,143	0.00	0.00
	5241_C	Engineer	6,077	B	7,389	0.00	0.00
	6248_C	Electrical Inspector	4,818	B	5,857	0.00	0.00
	6321_C	Permit Technician I	2,400	B	2,918	0.00	0.00
	6322_C	Permit Technician II	3,167	B	3,851	0.00	0.00
	6323_C	Permit Technician III	3,633	B	4,415	0.00	0.00
	6331_C	Building Inspector	4,818	B	5,857	0.00	0.00
	6333_C	Senior Building Inspector	5,315	B	6,458	0.00	0.00
	6334_C	Chief Building Inspector	5,857	B	7,121	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
229344 Division Total						105.00	105.00
DBI Department Total						328.20	328.20

**Department: DEC Dept of Early Childhood**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229051 - DEC Early Care & Education								
10000	GF Annual Account Ctrl	0952_C	Deputy Director II	5,578	B	7,121	0.00	0.00
		0961_C	Department Head I	5,989	B	7,642	0.00	0.00
		1454_C	Executive Secretary III	3,787	B	4,601	0.00	0.00
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
		1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
11140	SR PEEF Annual Contr-EarlyCare	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0961_C	Department Head I	5,989	B	7,642	1.00	1.00
		1314_C	Public Relations Officer	4,116	B	5,388	2.00	2.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
		9772_C	Community Development Specialist	3,543	B	4,309	2.00	2.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	2.00	2.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.00	0.00
11201	SR Comm Rnt GR Tx for OECE	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.96	0.96
		0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	4.00	4.00
		0952_C	Deputy Director II	5,578	B	7,121	1.50	1.50
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
		1312_C	Public Information Officer	3,453	B	4,196	2.00	2.00
		1314_C	Public Relations Officer	4,116	B	5,388	0.00	0.00
		1654_C	Accountant III	4,361	B	5,300	0.50	0.50
		1822_C	Administrative Analyst	3,741	B	4,548	5.00	5.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		9772_C	Community Development Specialist	3,543	B	4,309	2.00	2.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	4.00	4.00
229051 Division Total							48.96	48.96

## Division: 229052 - DEC Children &amp; Families Commsn

11000 SR CFC ContinuingAuthorityCtrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	1.50	1.50
	0961_C	Department Head I	5,989	B	7,642	0.00	0.00
	1654_C	Accountant III	4,361	B	5,300	0.50	0.50

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
11020	SR Children&FamiliesGrants Fed	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.50	0.50
		9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
		9772_C	Community Development Specialist	3,543	B	4,309	3.00	3.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	5.00	5.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	2.00	2.00
	SR Children&FamiliesGrants Fed	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	0.00	0.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.00	0.00
	11030	SR Children&FamiliesGrants Sta	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.50
9774_C			Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
229052 Division Total							17.00	17.00
DEC Department Total							65.96	65.96

**Department: DEM Emergency Management**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE	
Division: 229985 - DEM Administration									
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	3.79	4.00	
		0923_C	Manager II	5,174	B	6,603	3.00	3.00	
		0931_C	Manager III	5,578	B	7,121	1.00	1.00	
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00	
		0933_C	Manager V	6,458	B	8,244	1.00	1.00	
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00	
		0942_C	Manager VII	7,429	B	9,479	1.00	1.00	
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00	
		0964_C	Department Head IV	9,067	B	11,570	1.00	1.00	
		1042_C	IS Engineer-Journey	4,964	B	6,244	4.00	4.00	
		1043_C	IS Engineer-Senior	5,501	B	6,921	2.00	2.00	
		1044_C	IS Engineer-Principal	5,918	B	8,423	2.00	2.00	
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00	
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00	
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	6.00	6.00	
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	2.00	2.00	
		1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00	
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00	
		1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00	
		1241_C	Human Resources Analyst	3,420	B	5,035	1.79	2.00	
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	2.00	2.00	
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	0.00	0.00	
		1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00	
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00	
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00	
		1634_C	Principal Account Clerk	3,247	B	3,946	0.00	0.00	
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00	
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00	
		8603_C	Emergency Services Coord III	4,539	B	5,516	0.00	0.00	
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.43	0.43
		10020	GF Continuing Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.00
229985 Division Total							46.01	46.43	

## Division: 229986 - DEM Emergency Communications

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1203_C	Personnel Technician	3,124	B	3,800	0.00	0.00
	1250_C	Recruiter	4,559	B	5,541	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	8238_C	Public Safety Communications Dispatcher	4,003	B	4,866	189.00	189.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	8239_C	Public Safety Communications Supervisor	4,501	B	5,467	28.00	28.00
	8240_C	Public Safety Communications Coordinator	4,725	B	5,741	7.00	7.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.98	1.99
<b>229986 Division Total</b>						<b>231.98</b>	<b>231.99</b>

## Division: 267659 - DEM Emergency Services

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	4.66	4.66
	0933_C	Manager V	6,458	B	8,244	2.00	2.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
	1446_C	Secretary II	2,910	B	3,536	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	2320_C	Registered Nurse	5,901	B	7,861	1.00	1.00
	2533_C	Emergency Medical Services Agency Specialist	4,818	B	5,857	4.00	4.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
	8601_C	Emergency Services Coordinator I	3,147	B	3,824	1.00	1.00
	8602_C	Emergency Services Coord II	3,824	B	4,648	2.50	2.50
	8603_C	Emergency Services Coord III	4,539	B	5,516	2.00	2.00
	8604_C	Emergency Services Coord IV	5,382	B	6,540	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	0.50	0.50
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.43	0.43
13560 SR Homeland Security	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	8602_C	Emergency Services Coord II	3,824	B	4,648	2.00	2.00
	8603_C	Emergency Services Coord III	4,539	B	5,516	4.00	4.00
	8604_C	Emergency Services Coord IV	5,382	B	6,540	1.00	1.00
<b>267659 Division Total</b>						<b>40.09</b>	<b>40.09</b>

## Division: 285644 - DEM Homeland Security Grants

13560 SR Homeland Security	0931_C	Manager III	5,578	B	7,121	6.34	6.34
	0932_C	Manager IV	5,989	B	7,642	4.00	4.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
	1844_C	Senior Management Assistant	3,946	B	4,797	3.00	3.00
	8601_C	Emergency Services Coordinator I	3,147	B	3,824	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	8602_C	Emergency Services Coord II	3,824	B	4,648	2.00	2.00
	8604_C	Emergency Services Coord IV	5,382	B	6,540	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	0.50	0.50
285644 Division Total						27.84	27.84
DEM Department Total						345.92	346.35



Department: DPA Department Of Police Accountability

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
							FTE	FTE
Division: 209644 - DPA Police Accountabilty								
10000	GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
		0962_C	Department Head II	7,429	B	9,479	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1091_C	IT Operations Support Administrator I	2,627	B	3,254	0.00	0.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1684_C	Auditor II	4,426	B	5,382	1.00	1.00
		1686_C	Auditor III	4,974	B	6,509	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.79	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		8108_C	Senior Legal Process Clerk	2,758	B	3,352	1.00	1.00
		8124_C	Investigator, Department of Police Accountability	3,995	B	4,856	18.00	18.00
		8126_C	Sr Investigator, Dept of Police Accountability	4,383	B	5,328	7.00	7.00
		8173_C	Legal Assistant	3,573	B	4,676	3.00	3.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	8.00	8.00
		8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.01	0.01
10010	GF Annual Authority Ctrl	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
209644 Division Total							52.80	53.01
DPA Department Total							52.80	53.01

**Department: DPH Public Health**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 207703 - HBH Behavioral Health								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	9.00	9.00
		0923_C	Manager II	5,174	B	6,603	12.50	12.50
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0932_C	Manager IV	5,989	B	7,642	3.70	3.70
		0933_C	Manager V	6,458	B	8,244	4.79	5.00
		0941_C	Manager VI	6,933	B	8,850	2.00	2.00
		0942_C	Manager VII	7,429	B	9,479	0.00	0.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		1165_C	Manager, Department of Public Health	9,479	B	12,098	1.00	1.00
		1166_C	Administrator, Department of Public Health	10,519	B	13,424	1.00	1.00
		1232_C	Training Officer	3,938	B	5,156	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	0.35	0.35
		1406_C	Senior Clerk	2,400	B	3,536	35.16	35.16
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	4.00	4.00
		1635_C	Health Care Billing Clerk I	2,711	B	3,292	2.00	2.00
		1636_C	Health Care Billing Clerk II	3,046	B	3,702	18.00	18.00
		1652_C	Accountant II	3,606	B	4,379	2.00	2.00
		1654_C	Accountant III	4,361	B	5,300	4.00	4.00
		1657_C	Accountant IV	5,046	B	6,595	0.25	0.25
		1662_C	Patient Accounts Assistant Supervisor	3,280	B	3,989	2.00	2.00
		1663_C	Patient Accounts Supervisor	3,741	B	4,548	3.00	3.00
		1664_C	Patient Accounts Manager	4,287	B	5,207	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	7.01	7.01
		1823_C	Senior Administrative Analyst	4,361	B	5,300	14.00	14.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	11.79	12.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
		1827_C	Administrative Services Manager	4,405	B	5,357	2.00	2.00
		1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00
		2106_C	Medical Staff Services Department Specialist	2,989	B	3,633	3.00	3.00
		2112_C	Medical Record Technician	3,062	B	3,724	1.00	1.00
		2114_C	Medical Records Technician Supervisor	3,580	B	4,350	1.00	1.00
		2119_C	Health Care Analyst	3,806	B	4,626	3.26	3.26
		2232_C	Senior Physician Specialist	8,864	B	12,428	0.75	0.75
		2233_C	Supervising Physician Specialist	9,541	B	13,366	1.00	1.00
		2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	42.35	42.35
		2243_C	Supervising Psychiatric Physician Specialist	11,520	B	16,522	6.50	6.50
		2305_C	Psychiatric Technician	3,247	B	3,946	5.52	5.52
		2320_C	Registered Nurse	5,901	B	7,861	25.53	25.53

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2322_C	Nurse Manager	6,854	B	9,977	0.75	0.75
	2323_C	Clinical Nurse Specialist	7,313	B	10,498	1.00	1.00
	2328_C	Nurse Practitioner	7,310	B	10,495	9.90	9.90
	2409_C	Pharmacy Technician	3,536	B	4,299	4.00	4.00
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	1.00	1.00
	2450_C	Pharmacist	6,137	B	7,831	2.75	2.75
	2453_C	Supervising Pharmacist	7,569	B	9,197	2.00	2.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	5.00	5.00
	2565_C	Acupuncturist	3,312	B	4,025	1.00	1.00
	2566_C	Rehabilitation Counselor	3,318	B	4,035	1.60	1.60
	2574_C	Clinical Psychologist	4,618	B	5,611	20.31	20.31
	2575_C	Research Psychologist	4,960	B	6,028	3.87	4.08
	2576_C	Supervising Clinical Psychologist	5,150	B	6,259	0.94	0.94
	2585_C	Health Worker I	2,348	B	2,852	5.60	5.60
	2586_C	Health Worker II	2,627	B	3,192	16.50	16.50
	2587_C	Health Worker III	2,875	B	3,492	42.70	42.70
	2588_C	Health Worker IV	3,357	B	4,083	16.50	16.50
	2589_C	Health Program Coordinator I	3,409	B	4,142	4.00	4.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	6.00	6.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	39.00	39.00
	2736_C	Porter	2,419	B	2,938	2.00	2.00
	2738_C	Porter Assistant Supervisor	2,658	B	3,232	1.00	1.00
	2802_C	Epidemiologist I	3,453	B	4,196	0.00	0.00
	2820_C	Senior Health Program Planner	4,525	B	5,499	0.79	1.00
	2830_C	Public Health Nurse	5,901	B	7,861	1.00	1.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	1.00	1.00
	2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	1.00	1.00
	2910_C	Social Worker	2,960	B	3,598	1.00	1.00
	2920_C	Medical Social Worker	3,989	B	4,847	2.00	2.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	150.84	150.84
	2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	11.90	11.90
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	60.31	61.15
	9924_C	Public Service Aide - Health Services	1,990	B	1,990	0.50	0.50
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.45	2.46
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	0.36	0.36
10020 GF Continuing Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	2119_C	Health Care Analyst	3,806	B	4,626	1.00	1.00
	2586_C	Health Worker II	2,627	B	3,192	2.00	2.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	2.00	2.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	2.00	2.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.72	0.07

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10060 GF Work Order	1404_C	Clerk	2,314	B	2,812	2.00	2.00
	1406_C	Senior Clerk	2,400	B	3,536	0.49	0.49
	2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	1.89	1.89
	2574_C	Clinical Psychologist	4,618	B	5,611	1.42	1.42
	2576_C	Supervising Clinical Psychologist	5,150	B	6,259	0.86	0.86
	2586_C	Health Worker II	2,627	B	3,192	3.00	3.00
	2587_C	Health Worker III	2,875	B	3,492	1.00	1.00
	2588_C	Health Worker IV	3,357	B	4,083	1.00	1.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
	2830_C	Public Health Nurse	5,901	B	7,861	0.40	0.40
	2930_C	Behavioral Health Clinician	3,989	B	4,847	9.00	9.00
	2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	1.00	1.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	2.80	2.80
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.42	3.43
10582 SR OCOH Nov18 PropCHomeles	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.79	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
	2119_C	Health Care Analyst	3,806	B	4,626	6.79	7.00
	2320_C	Registered Nurse	5,901	B	7,861	1.58	2.00
	2328_C	Nurse Practitioner	7,310	B	10,495	0.79	1.00
	2409_C	Pharmacy Technician	3,536	B	4,299	6.00	6.00
	2450_C	Pharmacist	6,137	B	7,831	5.00	5.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	3.00	3.00
	2587_C	Health Worker III	2,875	B	3,492	23.00	23.00
	2589_C	Health Program Coordinator I	3,409	B	4,142	1.00	1.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	3.00	3.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	4.79	5.00
	2803_C	Epidemiologist II	4,405	B	5,357	2.00	2.00
	2820_C	Senior Health Program Planner	4,525	B	5,499	1.00	1.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	1.00	1.00
	2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	0.00	0.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	25.74	27.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	10.58	11.00
	9252_C	Communications Specialist	4,230	B	5,668	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.79	3.79
11580 SR Community Health-Grants	1404_C	Clerk	2,314	B	2,812	0.65	0.65
	1406_C	Senior Clerk	2,400	B	3,536	3.85	3.85
	1657_C	Accountant IV	5,046	B	6,595	0.50	0.50
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	2119_C	Health Care Analyst	3,806	B	4,626	1.00	1.00
	2232_C	Senior Physician Specialist	8,864	B	12,428	0.80	0.80

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
11630 SR Public Health	2320_C	Registered Nurse	5,901	B	7,861	1.25	1.25
	2574_C	Clinical Psychologist	4,618	B	5,611	0.00	0.00
	2586_C	Health Worker II	2,627	B	3,192	0.48	0.48
	2587_C	Health Worker III	2,875	B	3,492	1.00	1.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	2.00	2.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	2.59	2.59
	2803_C	Epidemiologist II	4,405	B	5,357	0.38	0.38
	2822_C	Health Educator	4,092	B	4,977	1.00	1.00
	2910_C	Social Worker	2,960	B	3,598	2.00	2.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	5.43	5.43
	2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	4.00	4.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	0.75	0.75
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	38.95	2.55
	0922_C	Manager I	4,818	B	6,151	3.00	3.00
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
	1051_C	IS Business Analyst-Assistant	3,458	B	4,350	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	6.00	6.00
	1636_C	Health Care Billing Clerk II	3,046	B	3,702	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
	2119_C	Health Care Analyst	3,806	B	4,626	4.74	4.74
	2230_C	Physician Specialist	8,040	B	11,547	1.00	1.00
	2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	3.45	3.45
	2320_C	Registered Nurse	5,901	B	7,861	2.00	2.00
	2322_C	Nurse Manager	6,854	B	9,977	1.00	1.00
	2328_C	Nurse Practitioner	7,310	B	10,495	3.30	3.30
	2409_C	Pharmacy Technician	3,536	B	4,299	1.00	1.00
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	1.00	1.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	0.88	0.88
	2566_C	Rehabilitation Counselor	3,318	B	4,035	2.00	2.00
	2574_C	Clinical Psychologist	4,618	B	5,611	2.58	2.58
	2575_C	Research Psychologist	4,960	B	6,028	0.92	0.92
	2585_C	Health Worker I	2,348	B	2,852	6.46	6.46
	2586_C	Health Worker II	2,627	B	3,192	7.00	7.00
	2587_C	Health Worker III	2,875	B	3,492	16.50	16.50
	2588_C	Health Worker IV	3,357	B	4,083	6.64	7.48
	2589_C	Health Program Coordinator I	3,409	B	4,142	1.00	1.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	7.00	7.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	16.41	16.41

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
11650 SR Opioid Settlement Fund	2802_C	Epidemiologist I	3,453	B	4,196	1.00	1.00
	2803_C	Epidemiologist II	4,405	B	5,357	4.08	4.08
	2819_C	Assistant Health Educator	3,471	B	4,214	1.80	1.80
	2830_C	Public Health Nurse	5,901	B	7,861	1.00	1.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	2.00	2.00
	2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	2.00	2.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	20.01	20.01
	2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	4.00	4.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	13.00	13.00
	9924_C	Public Service Aide - Health Services	1,990	B	1,990	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.14	1.15
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.79	1.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	0.79	1.00
<b>207703 Division Total</b>						<b>1,041.00</b>	<b>1,006.86</b>

## Division: 207705 - HNS Health Network Services

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.74	2.74
	0923_C	Manager II	5,174	B	6,603	5.00	5.00
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	1.10	1.10
	0933_C	Manager V	6,458	B	8,244	3.00	3.00
	0941_C	Manager VI	6,933	B	8,850	5.00	5.00
	0942_C	Manager VII	7,429	B	9,479	3.00	3.00
	0943_C	Manager VIII	8,405	B	10,725	2.79	3.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
	1165_C	Manager, Department of Public Health	9,479	B	12,098	1.79	2.00
	1166_C	Administrator, Department of Public Health	10,519	B	13,424	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	14.50	14.50
	1406_C	Senior Clerk	2,400	B	3,536	14.94	14.94
	1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
	1430_C	Transcriber Typist	2,641	B	3,206	1.00	1.00
	1440_C	Medical Transcriber Typist	2,806	B	3,409	3.00	3.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1635_C	Health Care Billing Clerk I	2,711	B	3,292	4.00	4.00
	1636_C	Health Care Billing Clerk II	3,046	B	3,702	3.00	3.00
	1637_C	Patient Accounts Clerk	3,162	B	3,843	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	3.00	3.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1663_C	Patient Accounts Supervisor	3,741	B	4,548	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	4.50	4.50
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.91	2.91
	1824_C	Principal Administrative Analyst	5,048	B	6,137	4.50	4.50
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1944_C	Materials Coordinator	5,048	B	6,137	0.00	0.00
	2110_C	Medical Records Clerk	2,730	B	3,318	41.10	41.10
	2112_C	Medical Record Technician	3,062	B	3,724	39.00	39.00
	2114_C	Medical Records Technician Supervisor	3,580	B	4,350	5.00	5.00
	2119_C	Health Care Analyst	3,806	B	4,626	10.29	10.50
	2204_C	Dental Hygienist	4,126	B	5,014	1.05	1.05
	2218_C	Physician Assistant	7,310	B	11,302	0.60	0.60
	2230_C	Physician Specialist	8,040	B	11,547	3.10	3.10
	2232_C	Senior Physician Specialist	8,864	B	12,428	4.75	4.75
	2233_C	Supervising Physician Specialist	9,541	B	13,366	1.00	1.00
	2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	1.00	1.00
	2303_C	Patient Care Assistant	2,387	B	3,651	5.00	5.00
	2320_C	Registered Nurse	5,901	B	7,861	37.17	37.80
	2322_C	Nurse Manager	6,854	B	9,977	7.06	7.06
	2324_C	Nursing Supervisor	7,553	B	10,996	2.41	2.41
	2328_C	Nurse Practitioner	7,310	B	10,495	4.90	4.90
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	5.92	5.92
	2542_C	Speech Pathologist	4,559	B	6,109	2.50	2.50
	2548_C	Occupational Therapist	4,133	B	5,819	10.56	10.56
	2550_C	Senior Occupational Therapist	4,671	B	6,572	1.00	1.00
	2555_C	Physical Therapist Assistant	3,478	B	4,661	1.00	1.00
	2556_C	Physical Therapist	4,133	B	5,819	10.37	10.37
	2558_C	Senior Physical Therapist	4,671	B	6,572	1.00	1.00
	2585_C	Health Worker I	2,348	B	2,852	8.00	8.00
	2586_C	Health Worker II	2,627	B	3,192	7.95	7.95
	2587_C	Health Worker III	2,875	B	3,492	9.25	10.30
	2588_C	Health Worker IV	3,357	B	4,083	3.79	4.00
	2589_C	Health Program Coordinator I	3,409	B	4,142	0.96	0.96
	2591_C	Health Program Coordinator II	3,881	B	4,715	8.94	9.15
	2593_C	Health Program Coordinator III	4,341	B	5,675	11.46	11.67
	2803_C	Epidemiologist II	4,405	B	5,357	1.00	1.00
	2820_C	Senior Health Program Planner	4,525	B	5,499	2.00	2.00
	2822_C	Health Educator	4,092	B	4,977	1.00	1.00
	2830_C	Public Health Nurse	5,901	B	7,861	24.81	24.81
	2846_C	Nutritionist	4,014	B	4,883	1.07	1.07
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	37.00	37.00
	2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	3.00	3.00
	2909_C	Hospital Eligibility Worker Supervisor	4,025	B	4,894	4.00	4.00
	2910_C	Social Worker	2,960	B	3,598	2.79	2.90
	2920_C	Medical Social Worker	3,989	B	4,847	6.58	7.00
	2922_C	Senior Medical Social Worker	4,164	B	5,058	0.00	0.00
	2924_C	Medical Social Work Supervisor	4,458	B	5,417	1.00	1.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	2.00	2.00
	2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10010 GF Annual Authority Ctrl	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	1.98	1.98
	9924_C	Public Service Aide - Health Services	1,990	B	1,990	0.14	0.14
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.59	4.61
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	0.65	0.65
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
	1031_C	IS Trainer-Assistant	3,085	B	3,749	1.00	1.00
	1032_C	IS Trainer-Journey	3,749	B	4,559	3.00	3.00
	1052_C	IS Business Analyst	4,005	B	5,038	14.79	15.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	14.79	15.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	19.79	20.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
	1070_C	IS Project Director	5,918	B	8,018	5.00	5.00
	2114_C	Medical Records Technician Supervisor	3,580	B	4,350	1.00	1.00
	2320_C	Registered Nurse	5,901	B	7,861	20.00	20.00
	2323_C	Clinical Nurse Specialist	7,313	B	10,498	0.00	0.00
	2450_C	Pharmacist	6,137	B	7,831	2.00	2.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	1.00	1.00
	2909_C	Hospital Eligibility Worker Supervisor	4,025	B	4,894	1.00	1.00
	9976_C	Technology Expert I		B		13.00	13.00
	9978_C	Technology Expert II		B		1.00	1.00
10020 GF Continuing Authority Ctrl	1010_C	Information Systems Trainee	2,723	B	4,257	0.00	0.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.40	0.40
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	2119_C	Health Care Analyst	3,806	B	4,626	2.00	2.00
	2230_C	Physician Specialist	8,040	B	11,547	0.50	0.50
	2320_C	Registered Nurse	5,901	B	7,861	2.50	2.50
	2322_C	Nurse Manager	6,854	B	9,977	1.00	1.00
	2328_C	Nurse Practitioner	7,310	B	10,495	0.80	0.80
	2586_C	Health Worker II	2,627	B	3,192	4.50	4.50
	2588_C	Health Worker IV	3,357	B	4,083	1.00	1.00
	9976_C	Technology Expert I		B		1.00	1.00
	9978_C	Technology Expert II		B		1.00	1.00
	P103_C	Special Nurse	7,375	B	9,827	1.25	1.25
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.73	0.74
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	0.85	0.85
10060 GF Work Order	1406_C	Senior Clerk	2,400	B	3,536	4.00	4.00
	2204_C	Dental Hygienist	4,126	B	5,014	0.87	0.87
	2230_C	Physician Specialist	8,040	B	11,547	2.40	2.40
	2232_C	Senior Physician Specialist	8,864	B	12,428	0.20	0.20
	2320_C	Registered Nurse	5,901	B	7,861	20.90	20.90



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10582	SR OCOH Nov18 PropCHomeles	2322_C Nurse Manager	6,854	B	9,977	2.57	2.57
		2328_C Nurse Practitioner	7,310	B	10,495	3.60	3.60
		2538_C Audiometrist	4,237	B	5,406	0.50	0.50
		2586_C Health Worker II	2,627	B	3,192	14.00	14.00
		2587_C Health Worker III	2,875	B	3,492	2.20	2.20
		2589_C Health Program Coordinator I	3,409	B	4,142	1.00	1.00
		2591_C Health Program Coordinator II	3,881	B	4,715	0.62	0.62
		2593_C Health Program Coordinator III	4,341	B	5,675	1.00	1.00
		2830_C Public Health Nurse	5,901	B	7,861	12.19	12.19
		2930_C Behavioral Health Clinician	3,989	B	4,847	1.50	1.50
		P103_C Special Nurse	7,375	B	9,827	0.50	0.50
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	1.06	1.06
		TEMPN_E Temporary - Nurses	8,418	B	8,418	1.66	1.67
		2119_C Health Care Analyst	3,806	B	4,626	1.00	1.00
		2230_C Physician Specialist	8,040	B	11,547	1.00	1.00
11580	SR Community Health-Grants	2320_C Registered Nurse	5,901	B	7,861	20.00	20.00
		2322_C Nurse Manager	6,854	B	9,977	2.00	2.00
		2328_C Nurse Practitioner	7,310	B	10,495	6.00	6.00
		2586_C Health Worker II	2,627	B	3,192	4.00	4.00
		2587_C Health Worker III	2,875	B	3,492	19.00	19.00
		2588_C Health Worker IV	3,357	B	4,083	1.00	1.00
		2593_C Health Program Coordinator III	4,341	B	5,675	2.00	2.00
		2930_C Behavioral Health Clinician	3,989	B	4,847	2.00	2.00
		2931_C Marriage, Family And Child Counselor	3,989	B	4,847	0.00	0.00
		2932_C Senior Behavioral Health Clinician	4,164	B	5,058	2.00	2.00
		P103_C Special Nurse	7,375	B	9,827	1.00	1.00
		0922_C Manager I	4,818	B	6,151	0.26	0.26
		0923_C Manager II	5,174	B	6,603	0.90	0.90
		0932_C Manager IV	5,989	B	7,642	0.20	0.20
		1406_C Senior Clerk	2,400	B	3,536	4.07	4.07
		1652_C Accountant II	3,606	B	4,379	0.24	0.24
		1822_C Administrative Analyst	3,741	B	4,548	0.20	0.20
		1823_C Senior Administrative Analyst	4,361	B	5,300	0.15	0.15
		1824_C Principal Administrative Analyst	5,048	B	6,137	1.80	1.80
		2119_C Health Care Analyst	3,806	B	4,626	0.50	0.50
		2204_C Dental Hygienist	4,126	B	5,014	0.88	0.88
		2230_C Physician Specialist	8,040	B	11,547	0.50	0.50
		2232_C Senior Physician Specialist	8,864	B	12,428	1.42	1.42
		2322_C Nurse Manager	6,854	B	9,977	3.67	3.67
		2324_C Nursing Supervisor	7,553	B	10,996	0.59	0.59
		2538_C Audiometrist	4,237	B	5,406	0.50	0.50
		2585_C Health Worker I	2,348	B	2,852	11.50	11.50
		2586_C Health Worker II	2,627	B	3,192	7.05	7.05
		2587_C Health Worker III	2,875	B	3,492	4.30	4.30

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2591_C	Health Program Coordinator II	3,881	B	4,715	2.03	2.03
	2593_C	Health Program Coordinator III	4,341	B	5,675	6.28	6.28
	2803_C	Epidemiologist II	4,405	B	5,357	0.33	0.33
	2819_C	Assistant Health Educator	3,471	B	4,214	1.00	1.00
	2830_C	Public Health Nurse	5,901	B	7,861	25.17	25.17
	2846_C	Nutritionist	4,014	B	4,883	12.00	12.00
	2910_C	Social Worker	2,960	B	3,598	1.99	2.10
	2920_C	Medical Social Worker	3,989	B	4,847	0.90	0.90
	2930_C	Behavioral Health Clinician	3,989	B	4,847	0.79	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	6.50	6.53
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	3.19	3.20
<b>207705 Division Total</b>						<b>786.10</b>	<b>790.59</b>

## Division: 240642 - HPC Primary Care

10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	1.60	1.60
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	4.00	4.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	2119_C	Health Care Analyst	3,806	B	4,626	1.00	1.00
	2202_C	Dental Aide	3,033	B	3,688	19.00	19.00
	2204_C	Dental Hygienist	4,126	B	5,014	2.25	2.25
	2210_C	Dentist	6,540	B	8,769	8.61	8.61
	2230_C	Physician Specialist	8,040	B	11,547	36.81	36.81
	2232_C	Senior Physician Specialist	8,864	B	12,428	4.78	4.78
	2233_C	Supervising Physician Specialist	9,541	B	13,366	10.91	10.91
	2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	1.40	1.40
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	7.32	9.00
	2320_C	Registered Nurse	5,901	B	7,861	44.07	44.07
	2322_C	Nurse Manager	6,854	B	9,977	9.00	9.00
	2324_C	Nursing Supervisor	7,553	B	10,996	2.00	2.00
	2328_C	Nurse Practitioner	7,310	B	10,495	20.33	21.08
	2409_C	Pharmacy Technician	3,536	B	4,299	1.00	1.00
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	71.38	71.38
	2453_C	Supervising Pharmacist	7,569	B	9,197	1.00	1.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	4.00	4.00
	2574_C	Clinical Psychologist	4,618	B	5,611	1.00	1.00
	2576_C	Supervising Clinical Psychologist	5,150	B	6,259	1.00	1.00
	2585_C	Health Worker I	2,348	B	2,852	3.00	3.00
	2586_C	Health Worker II	2,627	B	3,192	25.60	25.60
	2587_C	Health Worker III	2,875	B	3,492	7.81	8.56

					2023-2024	2024-2025		
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
10010	GF Annual Authority Ctrl	2588_C	Health Worker IV	3,357	B	4,083	2.00	2.00
		2591_C	Health Program Coordinator II	3,881	B	4,715	4.00	4.00
		2593_C	Health Program Coordinator III	4,341	B	5,675	15.00	15.00
		2803_C	Epidemiologist II	4,405	B	5,357	0.00	0.00
		2822_C	Health Educator	4,092	B	4,977	2.00	2.00
		2830_C	Public Health Nurse	5,901	B	7,861	0.10	0.10
		2846_C	Nutritionist	4,014	B	4,883	7.50	7.50
		2903_C	Hospital Eligibility Worker	2,875	B	3,492	57.45	58.50
		2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	10.00	10.00
		2909_C	Hospital Eligibility Worker Supervisor	4,025	B	4,894	8.00	8.00
		2920_C	Medical Social Worker	3,989	B	4,847	10.10	10.10
		2922_C	Senior Medical Social Worker	4,164	B	5,058	0.10	0.10
		2930_C	Behavioral Health Clinician	3,989	B	4,847	15.00	15.00
		2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	1.00	1.00
		2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	5.00	5.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.53	4.54
		TEMPN_E	Temporary - Nurses	8,418	B	8,418	1.26	1.27
		2204_C	Dental Hygienist	4,126	B	5,014	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.07	0.07
10020	GF Continuing Authority Ctrl	2585_C	Health Worker I	2,348	B	2,852	4.00	4.00
		2589_C	Health Program Coordinator I	3,409	B	4,142	8.95	10.00
		2593_C	Health Program Coordinator III	4,341	B	5,675	0.79	1.00
		2930_C	Behavioral Health Clinician	3,989	B	4,847	0.79	1.00
		5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	8.19	8.23
10060	GF Work Order	2230_C	Physician Specialist	8,040	B	11,547	0.50	0.50
		2232_C	Senior Physician Specialist	8,864	B	12,428	0.07	0.07
		2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	0.93	0.93
		2328_C	Nurse Practitioner	7,310	B	10,495	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
		TEMPN_E	Temporary - Nurses	8,418	B	8,418	0.39	0.40
11580	SR Community Health-Grants	2210_C	Dentist	6,540	B	8,769	0.40	0.40
		2230_C	Physician Specialist	8,040	B	11,547	0.20	0.20
		2328_C	Nurse Practitioner	7,310	B	10,495	1.80	1.80
		2430_C	Medical Evaluations Assistant	2,387	B	3,651	1.00	1.00
		2586_C	Health Worker II	2,627	B	3,192	1.40	1.40
		2587_C	Health Worker III	2,875	B	3,492	0.60	0.60
		2830_C	Public Health Nurse	5,901	B	7,861	0.80	0.80
		2920_C	Medical Social Worker	3,989	B	4,847	1.80	1.80
		2922_C	Senior Medical Social Worker	4,164	B	5,058	0.90	0.90
		2930_C	Behavioral Health Clinician	3,989	B	4,847	0.80	0.80
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.93	0.93
		TEMPN_E	Temporary - Nurses	8,418	B	8,418	1.28	1.26
21080	SFGH-Op Annual Account Ctrl	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1408_C	Principal Clerk	3,167	B	3,851	0.00	0.00
	1410_C	Chief Clerk	3,633	B	4,415	0.00	0.00
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	3.00	3.00
	2320_C	Registered Nurse	5,901	B	7,861	27.25	27.25
	2322_C	Nurse Manager	6,854	B	9,977	3.00	3.00
	2328_C	Nurse Practitioner	7,310	B	10,495	22.48	22.48
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	52.93	52.93
	2454_C	Clinical Pharmacist	6,766	B	8,635	1.00	1.00
	2542_C	Speech Pathologist	4,559	B	6,109	0.50	0.50
	2586_C	Health Worker II	2,627	B	3,192	12.00	12.00
	2587_C	Health Worker III	2,875	B	3,492	1.00	1.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	3.00	3.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	26.00	26.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	2.00	2.00
	P103_E	Special Nurse	7,375	B	9,827	1.83	1.83
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.74	0.74
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	0.63	0.63
<b>240642 Division Total</b>						<b>637.94</b>	<b>643.69</b>

## Division: 240648 - HHH Health At Home

10000	GF Annual Account Ctrl	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1636_C	Health Care Billing Clerk II	3,046	B	3,702	2.00	2.00
		1662_C	Patient Accounts Assistant Supervisor	3,280	B	3,989	1.00	1.00
		2312_C	Licensed Vocational Nurse	3,232	B	3,929	4.00	4.00
		2320_C	Registered Nurse	5,901	B	7,861	18.00	18.00
		2322_C	Nurse Manager	6,854	B	9,977	2.00	2.00
		2548_C	Occupational Therapist	4,133	B	5,819	3.00	3.00
		2554_C	Therapy Aide	3,280	B	3,989	0.98	0.98
		2556_C	Physical Therapist	4,133	B	5,819	7.80	7.80
		2558_C	Senior Physical Therapist	4,671	B	6,572	1.00	1.00
		2583_C	Home Health Aide	1,955	B	2,370	3.00	3.00
		2736_C	Porter	2,419	B	2,938	0.00	0.00
		2903_C	Hospital Eligibility Worker	2,875	B	3,492	2.00	2.00
		2920_C	Medical Social Worker	3,989	B	4,847	3.50	3.50
		2924_C	Medical Social Work Supervisor	4,458	B	5,417	1.00	1.00
		P103_C	Special Nurse	7,375	B	9,827	0.20	0.20
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.31	0.31
240648 Division Total							51.79	51.79

## Division: 240649 - HLH Laguna Honda Hospital

21490	LHH-Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	5.00	5.00
		0923_C	Manager II	5,174	B	6,603	3.00	3.00
		0931_C	Manager III	5,578	B	7,121	5.00	5.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	0941_C	Manager VI	6,933	B	8,850	2.00	2.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	2.00	2.00
	1165_C	Manager, Department of Public Health	9,479	B	12,098	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	0.19	0.19
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	0.81	0.81
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	12.37	13.00
	1408_C	Principal Clerk	3,167	B	3,851	0.00	0.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	2.00	2.00
	1428_C	Unit Clerk	2,806	B	3,409	16.00	16.00
	1429_C	Nurses Staffing Assistant	2,582	B	3,137	8.00	8.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	3.00	3.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1635_C	Health Care Billing Clerk I	2,711	B	3,292	2.00	2.00
	1636_C	Health Care Billing Clerk II	3,046	B	3,702	5.00	5.00
	1637_C	Patient Accounts Clerk	3,162	B	3,843	2.00	2.00
	1652_C	Accountant II	3,606	B	4,379	2.00	2.00
	1654_C	Accountant III	4,361	B	5,300	3.00	3.00
	1657_C	Accountant IV	5,046	B	6,595	2.00	2.00
	1663_C	Patient Accounts Supervisor	3,741	B	4,548	1.00	1.00
	1664_C	Patient Accounts Manager	4,287	B	5,207	1.00	1.00
	1708_C	Senior Telephone Operator	2,533	B	3,077	3.50	3.50
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.79	4.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	3.00	3.00
	1827_C	Administrative Services Manager	4,405	B	5,357	0.00	0.00
	1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
	1920_C	Inventory Clerk	2,308	B	2,806	0.00	0.00
	1934_C	Storekeeper	2,533	B	3,077	8.32	8.32
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	2.00	2.00
	1944_C	Materials Coordinator	5,048	B	6,137	1.00	1.00
	1956_C	Senior Purchaser	4,468	B	5,434	1.00	1.00
	2105_C	Patient Services Finance Technician	2,647	B	3,217	1.00	1.00
	2106_C	Medical Staff Services Department Specialist	2,989	B	3,633	1.00	1.00
	2119_C	Health Care Analyst	3,806	B	4,626	2.58	3.00
	2230_C	Physician Specialist	8,040	B	11,547	3.00	3.00
	2232_C	Senior Physician Specialist	8,864	B	12,428	22.90	22.90
	2233_C	Supervising Physician Specialist	9,541	B	13,366	1.00	1.00
	2242_C	Senior Psychiatric Physician Specialist	10,703	B	15,363	3.40	3.40
	2243_C	Supervising Psychiatric Physician Specialist	11,520	B	16,522	0.50	0.50

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2302_C	Nursing Assistant	3,004	B	3,651	99.10	99.10
	2303_C	Patient Care Assistant	2,387	B	3,651	357.00	357.00
	2305_C	Psychiatric Technician	3,247	B	3,946	1.00	1.00
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	105.15	105.15
	2320_C	Registered Nurse	5,901	B	7,861	198.96	198.96
	2322_C	Nurse Manager	6,854	B	9,977	26.00	26.00
	2323_C	Clinical Nurse Specialist	7,313	B	10,498	5.00	5.00
	2324_C	Nursing Supervisor	7,553	B	10,996	9.00	9.00
	2390_C	Sterile Processing and Distribution Technician	3,137	B	3,814	1.00	1.00
	2392_C	Sr Sterile Processing and Distribution Technician	3,851	B	4,680	1.00	1.00
	2409_C	Pharmacy Technician	3,536	B	4,299	14.10	14.10
	2424_C	Diagnostic Imaging Assistant	2,900	B	3,526	1.00	1.00
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	6.00	6.00
	2450_C	Pharmacist	6,137	B	7,831	9.30	9.30
	2453_C	Supervising Pharmacist	7,569	B	9,197	1.79	2.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	4.00	4.00
	2471_C	Radiologic Technologist I, II, III	4,341	B	6,417	4.00	4.00
	2472_C	Radiologic Technologist Lead	5,026	B	6,737	1.00	1.00
	2520_C	Morgue Attendant	3,167	B	3,851	1.00	1.00
	2536_C	Respiratory Care Practitioner	3,292	B	4,003	3.00	3.00
	2542_C	Speech Pathologist	4,559	B	6,109	2.00	2.00
	2548_C	Occupational Therapist	4,133	B	5,819	7.00	7.00
	2550_C	Senior Occupational Therapist	4,671	B	6,572	1.00	1.00
	2554_C	Therapy Aide	3,280	B	3,989	6.00	6.00
	2555_C	Physical Therapist Assistant	3,478	B	4,661	2.00	2.00
	2556_C	Physical Therapist	4,133	B	5,819	6.50	6.50
	2558_C	Senior Physical Therapist	4,671	B	6,572	1.00	1.00
	2573_C	Clinical Neuropsychologist	4,960	B	6,029	3.50	3.50
	2574_C	Clinical Psychologist	4,618	B	5,611	1.00	1.00
	2583_C	Home Health Aide	1,955	B	2,370	58.00	58.00
	2586_C	Health Worker II	2,627	B	3,192	17.58	18.00
	2587_C	Health Worker III	2,875	B	3,492	33.89	34.10
	2588_C	Health Worker IV	3,357	B	4,083	8.79	9.00
	2589_C	Health Program Coordinator I	3,409	B	4,142	1.00	1.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	6.00	6.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	2.79	3.00
	2604_C	Food Service Worker	2,095	B	2,672	68.25	68.25
	2606_C	Senior Food Service Worker	2,199	B	2,806	11.50	11.50
	2608_C	Supply Room Attendent	2,261	B	2,752	0.00	0.00
	2618_C	Food Service Supervisor	2,711	B	3,292	4.00	4.00
	2619_C	Senior Food Service Supervisor	2,989	B	3,633	1.00	1.00
	2620_C	Food Service Manager Administrator	3,598	B	4,818	3.00	3.00
	2622_C	Dietetic Technician	2,814	B	3,418	3.00	3.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2624_C	Dietitian	4,014	B	4,883	9.00	9.00
	2626_C	Chief Dietitian	4,220	B	5,127	1.00	1.00
	2650_C	Assistant Cook	2,252	B	2,736	0.00	0.00
	2654_C	Cook	2,806	B	3,409	10.00	10.00
	2656_C	Chef	3,167	B	3,851	1.00	1.00
	2736_C	Porter	2,419	B	2,938	105.00	105.00
	2738_C	Porter Assistant Supervisor	2,658	B	3,232	1.00	1.00
	2740_C	Porter Supervisor I	2,932	B	3,563	7.00	7.00
	2785_C	Assistant General Services Manager	3,217	B	4,309	2.00	2.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	4.00	4.00
	2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	5.00	5.00
	2909_C	Hospital Eligibility Worker Supervisor	4,025	B	4,894	1.00	1.00
	2920_C	Medical Social Worker	3,989	B	4,847	17.00	17.00
	2922_C	Senior Medical Social Worker	4,164	B	5,058	1.00	1.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	3.00	3.00
	3370_C	Animal Care Attendant	2,411	B	3,076	1.00	1.00
	3417_C	Gardener	2,823	B	3,436	2.00	2.00
	3422_C	Park Section Supervisor	3,436	B	4,175	1.00	1.00
	3530_C	Chaplain	3,357	B	4,083	2.00	2.00
	4321_C	Cashier II	2,576	B	3,130	2.00	2.00
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	5504_C	Project Manager II	7,697	B	8,286	1.00	1.00
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	1.00	1.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
	7324_C	Beautician	2,835	B	3,445	2.00	2.00
	7334_C	Stationary Engineer	4,584	B	4,584	19.74	21.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	3.00	3.00
	7342_C	Locksmith	3,702	B	4,501	2.00	2.00
	7344_C	Carpenter	3,702	B	4,501	2.00	2.00
	7345_C	Electrician	4,361	B	5,299	2.00	2.00
	7346_C	Painter	3,409	B	4,142	2.00	2.00
	7347_C	Plumber	4,393	B	5,341	2.00	2.00
	7355_C	Truck Driver	3,346	B	4,259	1.00	1.00
	7524_C	Institution Utility Worker	2,308	B	2,806	11.50	11.50
	P103_C	Special Nurse	7,375	B	9,827	8.25	8.27
	P103_E	Special Nurse	7,375	B	9,827	8.00	8.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	9.75	9.78
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	3.13	3.14
240649 Division Total						1,503.92	1,507.77

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 240661 - HPH Population Health Division								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	9.99	10.20
		0923_C	Manager II	5,174	B	6,603	4.79	5.50
		0931_C	Manager III	5,578	B	7,121	2.58	3.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0941_C	Manager VI	6,933	B	8,850	2.00	2.00
		0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.79	1.00
		1091_C	IT Operations Support Administrator I	2,627	B	3,254	0.50	0.50
		1165_C	Manager, Department of Public Health	9,479	B	12,098	0.00	0.00
		1166_C	Administrator, Department of Public Health	10,519	B	13,424	1.00	1.00
		1220_C	Payroll and Personnel Clerk	2,960	B	3,598	1.00	1.00
		1232_C	Training Officer	3,938	B	5,156	3.00	3.00
		1406_C	Senior Clerk	2,400	B	3,536	16.25	16.25
		1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
		1630_C	Account Clerk	2,482	B	3,017	3.00	3.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	2.40	2.40
		1822_C	Administrative Analyst	3,741	B	4,548	2.50	2.50
		1823_C	Senior Administrative Analyst	4,361	B	5,300	11.64	11.85
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	0.50	0.50
		1944_C	Materials Coordinator	5,048	B	6,137	1.00	1.00
		1950_C	Assistant Purchaser	2,938	B	3,573	1.00	1.00
		2119_C	Health Care Analyst	3,806	B	4,626	2.58	3.00
		2230_C	Physician Specialist	8,040	B	11,547	1.00	1.00
		2232_C	Senior Physician Specialist	8,864	B	12,428	6.84	7.05
		2233_C	Supervising Physician Specialist	9,541	B	13,366	7.91	7.91
		2312_C	Licensed Vocational Nurse	3,232	B	3,929	3.23	3.23
		2320_C	Registered Nurse	5,901	B	7,861	7.71	7.71
		2322_C	Nurse Manager	6,854	B	9,977	4.95	4.95
		2323_C	Clinical Nurse Specialist	7,313	B	10,498	1.00	1.00
		2328_C	Nurse Practitioner	7,310	B	10,495	7.74	7.74
		2402_C	Laboratory Technician I	2,501	B	3,040	1.00	1.00
		2416_C	Laboratory Technician II	2,823	B	3,436	8.90	9.32
		2450_C	Pharmacist	6,137	B	7,831	0.00	0.00
		2453_C	Supervising Pharmacist	7,569	B	9,197	0.00	0.00
		2463_C	Microbiologist I/II	3,623	B	6,200	11.56	12.40
		2533_C	Emergency Medical Services Agency Specialist	4,818	B	5,857	1.00	1.00
		2585_C	Health Worker I	2,348	B	2,852	6.00	6.00
		2586_C	Health Worker II	2,627	B	3,192	12.88	13.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10010	GF Annual Authority Ctrl	2587_C Health Worker III	2,875	B	3,492	10.80	10.80
		2588_C Health Worker IV	3,357	B	4,083	3.50	3.50
		2589_C Health Program Coordinator I	3,409	B	4,142	15.69	16.19
		2591_C Health Program Coordinator II	3,881	B	4,715	18.18	18.18
		2593_C Health Program Coordinator III	4,341	B	5,675	20.68	21.52
		2802_C Epidemiologist I	3,453	B	4,196	3.65	3.65
		2803_C Epidemiologist II	4,405	B	5,357	15.40	15.61
		2806_C Disease Control Investigator	3,137	B	3,814	10.40	10.40
		2818_C Health Program Planner	3,908	B	4,752	2.00	2.00
		2819_C Assistant Health Educator	3,471	B	4,214	2.00	2.00
		2820_C Senior Health Program Planner	4,525	B	5,499	3.00	3.00
		2822_C Health Educator	4,092	B	4,977	5.60	6.10
		2830_C Public Health Nurse	5,901	B	7,861	3.00	3.00
		2903_C Hospital Eligibility Worker	2,875	B	3,492	3.00	3.00
		2930_C Behavioral Health Clinician	3,989	B	4,847	0.00	0.00
		3450_C Agricultural Inspector	2,881	B	3,501	3.00	3.00
		5174_C Administrative Engineer	6,535	B	7,945	1.00	1.00
		5241_C Engineer	6,077	B	7,389	1.00	1.00
		6108_C Environmental Health Technician I	3,106	B	3,775	17.20	17.20
		6110_C Environmental Health Technician II	3,512	B	4,269	2.00	2.00
		6120_C Environmental Health Inspector	4,618	B	5,611	28.00	28.00
		6122_C Senior Environmental Health Inspector	4,941	B	6,005	39.00	39.00
		6124_C Principal Environmental Health Inspector	5,315	B	6,458	7.80	7.80
		6138_C Industrial Hygienist	5,075	B	6,167	4.00	4.00
		6139_C Senior Industrial Hygienist	5,595	B	7,314	2.00	2.00
		6220_C Inspector of Weights And Measures	2,881	B	3,501	8.00	8.00
		6222_C Deputy Sealer of Weights and Measures	4,000	B	4,862	1.00	1.00
		8106_C Legal Process Clerk	2,514	B	3,056	3.00	3.00
		9924_C Public Service Aide - Health Services	1,990	B	1,990	1.20	1.20
		P103_C Special Nurse	7,375	B	9,827	1.00	1.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	7.96	7.99
		TEMPN_E Temporary - Nurses	8,418	B	8,418	2.16	2.17
		2591_C Health Program Coordinator II	3,881	B	4,715	1.00	1.00
		2803_C Epidemiologist II	4,405	B	5,357	1.00	1.00
		2822_C Health Educator	4,092	B	4,977	1.00	1.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	0.07	0.07
10020	GF Continuing Authority Ctrl	0922_C Manager I	4,818	B	6,151	0.00	0.00
		1220_C Payroll and Personnel Clerk	2,960	B	3,598	0.00	0.00
		1632_C Senior Account Clerk	2,875	B	3,492	0.00	0.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	0.20	0.20
		1823_C Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		1824_C Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		2322_C Nurse Manager	6,854	B	9,977	0.00	0.00
		2586_C Health Worker II	2,627	B	3,192	0.12	0.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10060 GF Work Order	2588_C	Health Worker IV	3,357	B	4,083	0.00	0.00
	2589_C	Health Program Coordinator I	3,409	B	4,142	0.00	0.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	0.00	0.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
	2802_C	Epidemiologist I	3,453	B	4,196	0.00	0.00
	2822_C	Health Educator	4,092	B	4,977	0.70	0.70
	P103_C	Special Nurse	7,375	B	9,827	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.91	0.91
	0922_C	Manager I	4,818	B	6,151	0.40	0.40
	1822_C	Administrative Analyst	3,741	B	4,548	0.50	0.50
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.25	0.25
	2802_C	Epidemiologist I	3,453	B	4,196	0.75	0.75
	2803_C	Epidemiologist II	4,405	B	5,357	1.50	1.50
	2822_C	Health Educator	4,092	B	4,977	0.50	0.00
	6122_C	Senior Environmental Health Inspector	4,941	B	6,005	4.00	4.00
11580 SR Community Health-Grants	6124_C	Principal Environmental Health Inspector	5,315	B	6,458	0.20	0.20
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.30	0.30
	0922_C	Manager I	4,818	B	6,151	3.10	3.10
	0923_C	Manager II	5,174	B	6,603	4.00	3.50
	0931_C	Manager III	5,578	B	7,121	4.00	4.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	0.00	0.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
	1091_C	IT Operations Support Administrator I	2,627	B	3,254	0.50	0.50
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	2.00	2.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1230_C	Instructional Designer	4,341	B	5,278	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	0.80	0.80
	1406_C	Senior Clerk	2,400	B	3,536	1.25	1.25
	1654_C	Accountant III	4,361	B	5,300	0.05	0.05
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.15	2.15
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.00	0.00
	1842_C	Management Assistant	3,445	B	4,186	0.50	0.50
	2119_C	Health Care Analyst	3,806	B	4,626	6.00	6.00
	2230_C	Physician Specialist	8,040	B	11,547	0.00	0.00
	2232_C	Senior Physician Specialist	8,864	B	12,428	4.70	4.70
	2233_C	Supervising Physician Specialist	9,541	B	13,366	2.09	2.09
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	1.60	1.60
	2320_C	Registered Nurse	5,901	B	7,861	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
11630 SR Public Health	2322_C	Nurse Manager	6,854	B	9,977	0.05	0.05
	2328_C	Nurse Practitioner	7,310	B	10,495	1.00	1.00
	2416_C	Laboratory Technician II	2,823	B	3,436	1.50	1.50
	2463_C	Microbiologist I/II	3,623	B	6,200	6.85	6.85
	2585_C	Health Worker I	2,348	B	2,852	1.00	1.00
	2586_C	Health Worker II	2,627	B	3,192	4.50	4.50
	2587_C	Health Worker III	2,875	B	3,492	12.89	13.10
	2588_C	Health Worker IV	3,357	B	4,083	1.50	1.50
	2589_C	Health Program Coordinator I	3,409	B	4,142	8.10	7.81
	2591_C	Health Program Coordinator II	3,881	B	4,715	9.57	9.57
	2593_C	Health Program Coordinator III	4,341	B	5,675	12.60	12.60
	2802_C	Epidemiologist I	3,453	B	4,196	5.60	5.60
	2803_C	Epidemiologist II	4,405	B	5,357	9.59	9.59
	2806_C	Disease Control Investigator	3,137	B	3,814	0.75	0.75
	2818_C	Health Program Planner	3,908	B	4,752	1.00	1.00
	2819_C	Assistant Health Educator	3,471	B	4,214	0.90	0.90
	2820_C	Senior Health Program Planner	4,525	B	5,499	1.00	1.00
	2822_C	Health Educator	4,092	B	4,977	2.45	2.45
	2825_C	Senior Health Educator	4,405	B	5,354	1.25	1.25
	2830_C	Public Health Nurse	5,901	B	7,861	4.50	4.50
	2920_C	Medical Social Worker	3,989	B	4,847	0.10	0.10
	2930_C	Behavioral Health Clinician	3,989	B	4,847	0.00	0.00
	6108_C	Environmental Health Technician I	3,106	B	3,775	0.80	0.80
	6122_C	Senior Environmental Health Inspector	4,941	B	6,005	0.35	0.35
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	73.98	74.26
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	0.92	0.92
	0922_C	Manager I	4,818	B	6,151	0.40	0.40
	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
	1630_C	Account Clerk	2,482	B	3,017	0.00	0.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	0.40	0.40
	2119_C	Health Care Analyst	3,806	B	4,626	0.00	0.00
	2585_C	Health Worker I	2,348	B	2,852	0.25	0.25
	2586_C	Health Worker II	2,627	B	3,192	1.01	1.01
	2589_C	Health Program Coordinator I	3,409	B	4,142	1.00	1.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	2.25	2.25
	2593_C	Health Program Coordinator III	4,341	B	5,675	0.88	0.88
	2822_C	Health Educator	4,092	B	4,977	0.75	0.75
	2825_C	Senior Health Educator	4,405	B	5,354	0.75	0.75
	6108_C	Environmental Health Technician I	3,106	B	3,775	0.00	0.00
	6122_C	Senior Environmental Health Inspector	4,941	B	6,005	0.00	0.00
	6124_C	Principal Environmental Health Inspector	5,315	B	6,458	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.43	1.43
<b>240661 Division Total</b>						<b>639.47</b>	<b>644.43</b>

Division: 242641 - HGH Zuckerberg SF General

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
21080 SFGH-Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	6.00	6.00
	0923_C	Manager II	5,174	B	6,603	7.00	7.00
	0931_C	Manager III	5,578	B	7,121	9.00	9.00
	0932_C	Manager IV	5,989	B	7,642	3.00	3.00
	0933_C	Manager V	6,458	B	8,244	2.00	2.00
	0941_C	Manager VI	6,933	B	8,850	3.00	3.00
	0942_C	Manager VII	7,429	B	9,479	4.00	4.00
	0943_C	Manager VIII	8,405	B	10,725	2.00	2.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	4.00	4.00
	1165_C	Manager, Department of Public Health	9,479	B	12,098	1.00	1.00
	1166_C	Administrator, Department of Public Health	10,519	B	13,424	1.00	1.00
	1402_C	Junior Clerk	2,125	B	2,582	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	5.00	5.00
	1406_C	Senior Clerk	2,400	B	3,536	32.00	32.00
	1408_C	Principal Clerk	3,167	B	3,851	3.58	4.00
	1410_C	Chief Clerk	3,633	B	4,415	3.00	3.00
	1428_C	Unit Clerk	2,806	B	3,409	49.30	49.30
	1429_C	Nurses Staffing Assistant	2,582	B	3,137	12.00	12.00
	1632_C	Senior Account Clerk	2,875	B	3,492	7.00	7.00
	1634_C	Principal Account Clerk	3,247	B	3,946	2.00	2.00
	1635_C	Health Care Billing Clerk I	2,711	B	3,292	5.00	5.00
	1636_C	Health Care Billing Clerk II	3,046	B	3,702	21.00	21.00
	1637_C	Patient Accounts Clerk	3,162	B	3,843	25.79	26.00
	1652_C	Accountant II	3,606	B	4,379	5.00	5.00
	1654_C	Accountant III	4,361	B	5,300	5.00	5.00
	1657_C	Accountant IV	5,046	B	6,595	4.00	4.00
	1662_C	Patient Accounts Assistant Supervisor	3,280	B	3,989	1.00	1.00
	1663_C	Patient Accounts Supervisor	3,741	B	4,548	7.00	7.00
	1664_C	Patient Accounts Manager	4,287	B	5,207	1.00	1.00
	1708_C	Senior Telephone Operator	2,533	B	3,077	11.00	11.00
	1710_C	Chief Telephone Operator	2,875	B	3,492	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	4.79	5.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
	1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
	1922_C	Senior Inventory Clerk	2,376	B	2,888	1.00	1.00
	1932_C	Assistant Storekeeper	2,308	B	2,806	17.00	17.00
	1934_C	Storekeeper	2,533	B	3,077	5.00	5.00
	1936_C	Senior Storekeeper	2,696	B	3,280	1.00	1.00
	1938_C	Stores And Equipment Assistant Supervisor	3,280	B	3,989	2.00	2.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	3.00	3.00
	1944_C	Materials Coordinator	5,048	B	6,137	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1950_C	Assistant Purchaser	2,938	B	3,573	4.00	4.00
	2105_C	Patient Services Finance Technician	2,647	B	3,217	9.00	9.00
	2106_C	Medical Staff Services Department Specialist	2,989	B	3,633	3.00	3.00
	2107_C	Medical Staff Services Department Analyst	3,775	B	4,588	2.00	2.00
	2110_C	Medical Records Clerk	2,730	B	3,318	3.00	3.00
	2112_C	Medical Record Technician	3,062	B	3,724	4.00	4.00
	2114_C	Medical Records Technician Supervisor	3,580	B	4,350	1.00	1.00
	2119_C	Health Care Analyst	3,806	B	4,626	17.00	17.00
	2202_C	Dental Aide	3,033	B	3,688	2.00	2.00
	2302_C	Nursing Assistant	3,004	B	3,651	8.00	8.00
	2303_C	Patient Care Assistant	2,387	B	3,651	190.00	190.00
	2305_C	Psychiatric Technician	3,247	B	3,946	46.40	46.40
	2310_C	Surgical Procedures Technician	3,280	B	3,989	21.79	22.00
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	47.84	48.16
	2314_C	Behavioral Health Team Leader	3,402	B	4,133	23.80	23.80
	2320_C	Registered Nurse	5,901	B	7,861	1,013.68	1,015.78
	2322_C	Nurse Manager	6,854	B	9,977	34.00	34.00
	2323_C	Clinical Nurse Specialist	7,313	B	10,498	11.00	11.00
	2324_C	Nursing Supervisor	7,553	B	10,996	12.00	12.00
	2325_C	Nurse Midwife	6,636	B	10,498	3.44	3.44
	2326_C	Nursing Supervisor Psychiatric	7,553	B	10,996	1.00	1.00
	2328_C	Nurse Practitioner	7,310	B	10,495	70.83	70.83
	2330_C	Anesthetist	9,628	B	13,811	13.40	13.40
	2390_C	Sterile Processing and Distribution Technician	3,137	B	3,814	27.80	27.80
	2392_C	Sr Sterile Processing and Distribution Technician	3,851	B	4,680	2.00	2.00
	2406_C	Pharmacy Helper	3,091	B	3,759	7.00	7.00
	2408_C	Senior Pharmacy Helper	3,106	B	3,775	1.00	1.00
	2409_C	Pharmacy Technician	3,536	B	4,299	57.50	57.50
	2424_C	Diagnostic Imaging Assistant	2,900	B	3,526	34.50	34.50
	2430_C	Medical Evaluations Assistant	2,387	B	3,651	117.52	118.15
	2436_C	Electroencephalograph Technician I	3,106	B	3,775	2.00	2.00
	2450_C	Pharmacist	6,137	B	7,831	30.50	30.50
	2453_C	Supervising Pharmacist	7,569	B	9,197	8.00	8.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	34.50	34.50
	2471_C	Radiologic Technologist I, II, III	4,341	B	6,417	74.70	74.70
	2472_C	Radiologic Technologist Lead	5,026	B	6,737	6.80	6.80
	2473_C	Diagnostic Medical Sonographer I, II, III	4,866	B	7,190	11.00	11.00
	2474_C	Diagnostic Medical Sonographer Lead	5,632	B	7,549	1.00	1.00
	2496_C	Imaging Supervisor	5,650	B	7,928	6.00	6.00
	2514_C	Orthopedic Technician I	2,875	B	3,492	1.00	1.00
	2515_C	Orthopedic Technician II	3,017	B	3,665	1.00	1.00
	2520_C	Morgue Attendant	3,167	B	3,851	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2524_C	Senior Morgue Attendant	3,538	B	4,300	1.00	1.00
	2540_C	Audiologist	4,579	B	5,845	1.00	1.00
	2542_C	Speech Pathologist	4,559	B	6,109	5.70	5.70
	2548_C	Occupational Therapist	4,133	B	5,819	18.89	18.89
	2550_C	Senior Occupational Therapist	4,671	B	6,572	2.00	2.00
	2551_C	Mental Health Treatment Specialist	4,105	B	4,988	2.00	2.00
	2554_C	Therapy Aide	3,280	B	3,989	5.00	5.00
	2555_C	Physical Therapist Assistant	3,478	B	4,661	2.00	2.00
	2556_C	Physical Therapist	4,133	B	5,819	24.40	24.40
	2558_C	Senior Physical Therapist	4,671	B	6,572	2.00	2.00
	2585_C	Health Worker I	2,348	B	2,852	5.00	5.00
	2586_C	Health Worker II	2,627	B	3,192	70.50	70.50
	2587_C	Health Worker III	2,875	B	3,492	27.52	27.52
	2588_C	Health Worker IV	3,357	B	4,083	1.00	1.00
	2589_C	Health Program Coordinator I	3,409	B	4,142	2.00	2.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	2.00	2.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	13.00	13.00
	2604_C	Food Service Worker	2,095	B	2,672	53.10	53.10
	2606_C	Senior Food Service Worker	2,199	B	2,806	8.00	8.00
	2618_C	Food Service Supervisor	2,711	B	3,292	7.50	7.50
	2619_C	Senior Food Service Supervisor	2,989	B	3,633	1.00	1.00
	2620_C	Food Service Manager Administrator	3,598	B	4,818	1.00	1.00
	2622_C	Dietetic Technician	2,814	B	3,418	5.00	5.00
	2624_C	Dietitian	4,014	B	4,883	10.00	10.00
	2626_C	Chief Dietitian	4,220	B	5,127	1.00	1.00
	2654_C	Cook	2,806	B	3,409	10.00	10.00
	2656_C	Chef	3,167	B	3,851	2.00	2.00
	2736_C	Porter	2,419	B	2,938	191.50	191.50
	2738_C	Porter Assistant Supervisor	2,658	B	3,232	1.00	1.00
	2740_C	Porter Supervisor I	2,932	B	3,563	9.00	9.00
	2770_C	Senior Laundry Worker	2,348	B	2,852	3.00	3.00
	2785_C	Assistant General Services Manager	3,217	B	4,309	4.00	4.00
	2822_C	Health Educator	4,092	B	4,977	2.79	3.00
	2846_C	Nutritionist	4,014	B	4,883	0.00	0.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	97.56	98.40
	2908_C	Senior Hospital Eligibility Worker	3,292	B	4,003	69.37	70.00
	2909_C	Hospital Eligibility Worker Supervisor	4,025	B	4,894	12.00	12.00
	2920_C	Medical Social Worker	3,989	B	4,847	34.85	34.85
	2924_C	Medical Social Work Supervisor	4,458	B	5,417	2.00	2.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	10.50	10.50
	3417_C	Gardener	2,823	B	3,436	2.50	2.50
	3422_C	Park Section Supervisor	3,436	B	4,175	1.00	1.00
	3530_C	Chaplain	3,357	B	4,083	1.00	1.00
	4320_C	Cashier I	2,406	B	2,924	4.00	4.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
21120 SFGH-Continuing Authority Ctrl	4322_C	Cashier III	2,888	B	3,512	0.00	0.00
	5177_C	Safety Officer	5,595	B	7,314	1.00	1.00
	5506_C	Project Manager III	9,344	B	10,062	1.00	1.00
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	2.00	2.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	2.00	2.00
	7236_C	Locksmith Supervisor I	4,568	B	5,553	1.00	1.00
	7242_C	Painter Supervisor I	3,872	B	4,960	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	26.00	26.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	6.00	6.00
	7342_C	Locksmith	3,702	B	4,501	2.00	2.00
	7344_C	Carpenter	3,702	B	4,501	2.00	2.00
	7345_C	Electrician	4,361	B	5,299	1.00	1.00
	7346_C	Painter	3,409	B	4,142	4.00	4.00
	7347_C	Plumber	4,393	B	5,341	2.00	2.00
	7348_C	Steamfitter	4,393	B	5,341	1.00	1.00
	7524_C	Institution Utility Worker	2,308	B	2,806	4.00	4.00
	9924_C	Public Service Aide - Health Services	1,990	B	1,990	1.00	1.00
	P103_E	Special Nurse	7,375	B	9,827	63.75	63.75
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	30.85	31.45
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	0.30	0.30
	2424_C	Diagnostic Imaging Assistant	2,900	B	3,526	0.00	0.00
	2471_C	Radiologic Technologist I, II, III	4,341	B	6,417	0.00	0.00
	2548_C	Occupational Therapist	4,133	B	5,819	0.00	0.00
	2556_C	Physical Therapist	4,133	B	5,819	0.00	0.00
	2822_C	Health Educator	4,092	B	4,977	0.00	0.00
	5502_C	Project Manager I	6,652	B	7,163	0.00	0.00
	5504_C	Project Manager II	7,697	B	8,286	3.00	3.00
	7262_C	Maintenance Planner	5,833	B	5,833	0.00	0.00
	7334_C	Stationary Engineer	4,584	B	4,584	1.00	1.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
21132 SFGH-OPERATING GRANTS-PR	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.56	2.61
<b>242641 Division Total</b>						<b>3,150.60</b>	<b>3,156.03</b>

Division: 251961 - HAD Public Health Admin

10000 GF Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B		0.10	0.10
	0922_C	Manager I	4,818	B	6,151	7.69	7.90

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	0923_C	Manager II	5,174	B	6,603	5.00	5.00
	0931_C	Manager III	5,578	B	7,121	10.00	10.00
	0932_C	Manager IV	5,989	B	7,642	11.79	12.00
	0933_C	Manager V	6,458	B	8,244	2.00	2.00
	0941_C	Manager VI	6,933	B	8,850	3.00	3.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	2.00	2.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	0955_C	Deputy Director V	8,405	B	10,725	2.00	2.00
	0961_C	Department Head I	5,989	B	7,642	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1166_C	Administrator, Department of Public Health	10,519	B	13,424	1.00	1.00
	1167_C	Physician Administrator, Department of Public Health	13,174	B	16,466	1.00	1.00
	1202_C	Personnel Clerk	2,576	B	3,130	2.00	2.00
	1204_C	Senior Personnel Clerk	2,981	B	3,623	29.00	29.00
	1218_C	Payroll Supervisor	4,164	B	5,058	2.00	2.00
	1220_C	Payroll and Personnel Clerk	2,960	B	3,598	12.00	12.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	9.00	9.00
	1226_C	Chief Payroll And Personnel Clerk	3,775	B	4,588	2.00	2.00
	1230_C	Instructional Designer	4,341	B	5,278	1.00	1.00
	1231_C	EEO Programs Senior Specialist	4,832	B	6,324	2.00	2.00
	1232_C	Training Officer	3,938	B	5,156	5.00	5.00
	1233_C	Equal Employment Opportunity Programs Specialist	4,139	B	5,035	3.00	3.00
	1241_C	Human Resources Analyst	3,420	B	5,035	33.00	33.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	37.00	37.00
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	6.00	6.00
	1250_C	Recruiter	4,559	B	5,541	2.00	2.00
	1312_C	Public Information Officer	3,453	B	4,196	0.00	0.00
	1314_C	Public Relations Officer	4,116	B	5,388	7.00	7.00
	1406_C	Senior Clerk	2,400	B	3,536	9.00	9.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	2.00	2.00
	1632_C	Senior Account Clerk	2,875	B	3,492	6.00	6.00
	1634_C	Principal Account Clerk	3,247	B	3,946	4.00	4.00
	1652_C	Accountant II	3,606	B	4,379	15.76	15.76
	1654_C	Accountant III	4,361	B	5,300	17.95	17.95
	1657_C	Accountant IV	5,046	B	6,595	8.25	8.25
	1670_C	Financial Systems Supervisor	5,870	B	7,679	2.00	2.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	6.00	6.00
	1822_C	Administrative Analyst	3,741	B	4,548	8.30	8.30
	1823_C	Senior Administrative Analyst	4,361	B	5,300	25.90	25.90
	1824_C	Principal Administrative Analyst	5,048	B	6,137	15.70	15.70



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10010	GF Annual Authority Ctrl	1825_C Principal Administrative Analyst II	5,528	B	7,240	4.00	4.00
		1827_C Administrative Services Manager	4,405	B	5,357	1.00	1.00
		1840_C Junior Management Assistant	3,033	B	3,688	2.79	3.00
		1842_C Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C Senior Management Assistant	3,946	B	4,797	1.00	1.00
		1934_C Storekeeper	2,533	B	3,077	2.00	2.00
		1942_C Assistant Materials Coordinator	4,256	B	5,174	2.00	2.00
		1944_C Materials Coordinator	5,048	B	6,137	1.00	1.00
		2112_C Medical Record Technician	3,062	B	3,724	2.00	2.00
		2114_C Medical Records Technician Supervisor	3,580	B	4,350	1.00	1.00
		2119_C Health Care Analyst	3,806	B	4,626	10.00	10.00
		2233_C Supervising Physician Specialist	9,541	B	13,366	1.00	1.00
		2320_C Registered Nurse	5,901	B	7,861	2.00	2.00
		2322_C Nurse Manager	6,854	B	9,977	1.00	1.00
		2326_C Nursing Supervisor Psychiatric	7,553	B	10,996	1.00	1.00
		2585_C Health Worker I	2,348	B	2,852	0.00	0.00
		2588_C Health Worker IV	3,357	B	4,083	1.50	1.50
		2589_C Health Program Coordinator I	3,409	B	4,142	1.00	1.00
		2591_C Health Program Coordinator II	3,881	B	4,715	2.00	2.00
		2593_C Health Program Coordinator III	4,341	B	5,675	13.05	13.05
		2736_C Porter	2,419	B	2,938	36.50	36.50
		2738_C Porter Assistant Supervisor	2,658	B	3,232	1.00	1.00
		2740_C Porter Supervisor I	2,932	B	3,563	1.00	1.00
		2818_C Health Program Planner	3,908	B	4,752	2.00	2.00
		2820_C Senior Health Program Planner	4,525	B	5,499	6.00	6.00
		5177_C Safety Officer	5,595	B	7,314	0.00	0.00
		6137_C Assistant Industrial Hygienist	3,824	B	4,648	1.00	1.00
		6138_C Industrial Hygienist	5,075	B	6,167	2.00	2.00
		6139_C Senior Industrial Hygienist	5,595	B	7,314	2.00	2.00
		7205_C Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
		7262_C Maintenance Planner	5,833	B	5,833	1.00	1.00
		7334_C Stationary Engineer	4,584	B	4,584	3.50	3.50
		7524_C Institution Utility Worker	2,308	B	2,806	1.00	1.00
		8106_C Legal Process Clerk	2,514	B	3,056	0.00	0.00
		8139_C Industrial Injury Investigator	3,292	B	4,003	1.00	1.00
		9924_C Public Service Aide - Health Services	1,990	B	1,990	1.00	1.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	2.98	3.00
		0933_C Manager V	6,458	B	8,244	9.00	9.00
		0941_C Manager VI	6,933	B	8,850	1.00	1.00
		0942_C Manager VII	7,429	B	9,479	1.00	1.00
		0943_C Manager VIII	8,405	B	10,725	1.00	1.00
		1010_C Information Systems Trainee	2,723	B	4,257	5.00	5.00
		1041_C IS Engineer-Assistant	4,482	B	5,638	9.00	9.00
		1042_C IS Engineer-Journey	4,964	B	6,244	12.00	12.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020	GF Continuing Authority Ctrl	1043_C IS Engineer-Senior	5,501	B	6,921	16.00	16.00
		1044_C IS Engineer-Principal	5,918	B	8,423	15.00	15.00
		1051_C IS Business Analyst-Assistant	3,458	B	4,350	4.00	4.00
		1052_C IS Business Analyst	4,005	B	5,038	19.00	19.00
		1053_C IS Business Analyst-Senior	4,636	B	5,833	18.00	18.00
		1054_C IS Business Analyst-Principal	5,368	B	7,641	25.00	25.00
		1063_C IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
		1064_C IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
		1070_C IS Project Director	5,918	B	8,018	21.00	21.00
		1091_C IT Operations Support Administrator I	2,627	B	3,254	1.00	1.00
		1092_C IT Operations Support Administrator II	3,085	B	3,824	13.00	13.00
		1093_C IT Operations Support Administrator III	3,749	B	4,648	19.00	19.00
		1094_C IT Operations Support Administrator IV	4,559	B	5,650	4.00	4.00
		1095_C IT Operations Support Administrator V	4,905	B	6,080	4.00	4.00
		1232_C Training Officer	3,938	B	5,156	1.00	1.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		2320_C Registered Nurse	5,901	B	7,861	1.39	1.39
		2322_C Nurse Manager	6,854	B	9,977	2.00	2.00
		2324_C Nursing Supervisor	7,553	B	10,996	1.00	1.00
		2803_C Epidemiologist II	4,405	B	5,357	1.00	1.00
		9976_C Technology Expert I		B		1.00	1.00
		9978_C Technology Expert II		B		3.00	3.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	0.73	0.73
		1070_C IS Project Director	5,918	B	8,018	1.00	1.00
		1404_C Clerk	2,314	B	2,812	1.00	1.00
		1406_C Senior Clerk	2,400	B	3,536	1.00	1.00
		1630_C Account Clerk	2,482	B	3,017	1.00	1.00
		1632_C Senior Account Clerk	2,875	B	3,492	2.00	2.00
		1634_C Principal Account Clerk	3,247	B	3,946	4.00	4.00
		1654_C Accountant III	4,361	B	5,300	1.00	1.00
		1657_C Accountant IV	5,046	B	6,595	1.00	1.00
10060	GF Work Order	1406_C Senior Clerk	2,400	B	3,536	1.00	1.00
		2736_C Porter	2,419	B	2,938	0.50	0.50
		5177_C Safety Officer	5,595	B	7,314	2.00	2.00
		6137_C Assistant Industrial Hygienist	3,824	B	4,648	0.00	0.00
		6138_C Industrial Hygienist	5,075	B	6,167	1.00	1.00
		7334_C Stationary Engineer	4,584	B	4,584	0.50	0.50
11580	SR Community Health-Grants	0923_C Manager II	5,174	B	6,603	1.00	1.00
		0941_C Manager VI	6,933	B	8,850	2.00	2.00
		1241_C Human Resources Analyst	3,420	B	5,035	2.00	2.00
		1244_C Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1822_C Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		2233_C Supervising Physician Specialist	9,541	B	13,366	0.14	0.14

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
11630 SR Public Health	2320_C	Registered Nurse	5,901	B	7,861	1.00	1.00
	2322_C	Nurse Manager	6,854	B	9,977	1.00	1.00
	2328_C	Nurse Practitioner	7,310	B	10,495	1.00	1.00
	2586_C	Health Worker II	2,627	B	3,192	0.50	0.50
	2587_C	Health Worker III	2,875	B	3,492	2.00	2.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
	2736_C	Porter	2,419	B	2,938	1.00	1.00
	2802_C	Epidemiologist I	3,453	B	4,196	1.00	1.00
	2818_C	Health Program Planner	3,908	B	4,752	0.00	0.00
	2822_C	Health Educator	4,092	B	4,977	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	1.00	1.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
	2585_C	Health Worker I	2,348	B	2,852	0.00	0.00
	2586_C	Health Worker II	2,627	B	3,192	0.00	0.00
<b>251961 Division Total</b>						<b>684.52</b>	<b>685.16</b>

## Division: 251973 - HJH Jail Health

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	1428_C	Unit Clerk	2,806	B	3,409	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1936_C	Senior Storekeeper	2,696	B	3,280	1.00	1.00
	2110_C	Medical Records Clerk	2,730	B	3,318	2.00	2.00
	2202_C	Dental Aide	3,033	B	3,688	2.00	2.00
	2210_C	Dentist	6,540	B	8,769	1.40	1.40
	2230_C	Physician Specialist	8,040	B	11,547	0.01	0.01
	2232_C	Senior Physician Specialist	8,864	B	12,428	2.10	2.10
	2233_C	Supervising Physician Specialist	9,541	B	13,366	1.00	1.00
	2312_C	Licensed Vocational Nurse	3,232	B	3,929	23.50	23.50
	2320_C	Registered Nurse	5,901	B	7,861	58.96	58.96
	2322_C	Nurse Manager	6,854	B	9,977	3.00	3.00
	2324_C	Nursing Supervisor	7,553	B	10,996	1.00	1.00
	2328_C	Nurse Practitioner	7,310	B	10,495	6.80	6.80
	2409_C	Pharmacy Technician	3,536	B	4,299	6.30	6.30
	2450_C	Pharmacist	6,137	B	7,831	3.00	3.00
	2454_C	Clinical Pharmacist	6,766	B	8,635	1.00	1.00
	2585_C	Health Worker I	2,348	B	2,852	1.00	1.00
	2586_C	Health Worker II	2,627	B	3,192	3.00	3.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2587_C	Health Worker III	2,875	B	3,492	11.00	11.00
	2588_C	Health Worker IV	3,357	B	4,083	1.00	1.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	2.00	2.00
	2903_C	Hospital Eligibility Worker	2,875	B	3,492	1.00	1.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	15.00	15.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	4.00	4.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.76	0.76
	TEMPN_E	Temporary - Nurses	8,418	B	8,418	3.49	3.50
251973 Division Total						166.32	166.34
DPH Department Total						8,661.67	8,652.67

**Department: DPW Public Works**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
Division: 207988 - DPW Infrastructure								
10000	GF Annual Account Ctrl	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		5203_C	Assistant Engineer	4,510	B	5,483	1.00	1.00
		5207_C	Associate Engineer	5,350	B	6,503	6.00	6.00
		5241_C	Engineer	6,077	B	7,389	0.00	0.00
		5364_C	Engineering Associate I	3,554	B	4,321	1.00	1.00
		6230_C	Street Inspector	3,417	B	4,155	13.00	13.00
		6231_C	Senior Street Inspector	3,958	B	4,808	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.16	0.16
10040	GF PW Work Order	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		1312_C	Public Information Officer	3,453	B	4,196	4.00	4.00
		1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	5.00	5.00
		1822_C	Administrative Analyst	3,741	B	4,548	12.00	12.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	7.00	7.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		5174_C	Administrative Engineer	6,535	B	7,945	12.00	12.00
		5203_C	Assistant Engineer	4,510	B	5,483	0.00	0.00
		5207_C	Associate Engineer	5,350	B	6,503	192.00	192.00
		5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	8.00	8.00
		5212_C	Engineer/Architect Principal	8,167	B	10,675	2.00	2.00
		5216_C	Chief Surveyor	5,406	B	7,081	7.00	7.00
		5218_C	Structural Engineer	6,701	B	8,143	2.00	2.00
		5241_C	Engineer	6,077	B	7,389	41.00	41.00
		5262_C	Landscape Architectural Associate 1	4,424	B	5,377	0.00	0.00
		5310_C	Survey Assistant I	3,256	B	3,959	9.00	9.00
		5312_C	Survey Assistant II	3,660	B	4,450	7.00	7.00
		5314_C	Survey Associate	4,216	B	5,126	10.00	10.00
		5362_C	Engineering Assistant	3,206	B	3,898	9.00	9.00
		5364_C	Engineering Associate I	3,554	B	4,321	11.00	11.00
		5366_C	Engineering Associate II	4,116	B	5,003	7.00	7.00
		5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	1.00	1.00
		5502_C	Project Manager I	6,652	B	7,163	5.00	5.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
13920 SR PW-Overhead	5504_C	Project Manager II	7,697	B	8,286	4.00	4.00
	5506_C	Project Manager III	9,344	B	10,062	4.00	4.00
	5602_C	Utility Specialist	4,466	B	6,602	2.00	2.00
	5620_C	Regulatory Specialist	4,539	B	5,516	1.00	1.00
	6230_C	Street Inspector	3,417	B	4,155	12.00	12.00
	6231_C	Senior Street Inspector	3,958	B	4,808	10.00	10.00
	6232_C	Street Inspection Supervisor	4,579	B	5,566	4.00	4.00
	6317_C	Assistant Construction Inspector	3,573	B	4,341	2.00	2.00
	6318_C	Construction Inspector	4,341	B	5,278	28.00	28.00
	6319_C	Senior Contruction Inspector	4,787	B	5,819	6.00	6.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	9.43	9.47
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	2.00	2.00
	0933_C	Manager V	6,458	B	8,244	3.00	3.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0942_C	Manager VII	7,429	B	9,479	4.00	4.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	3.00	3.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	5.00	5.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	5207_C	Associate Engineer	5,350	B	6,503	1.00	1.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	3.00	3.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	4.00	4.00
	5508_C	Project Manager IV	10,420	B	11,225	1.00	1.00
	5620_C	Regulatory Specialist	4,539	B	5,516	1.00	1.00
	6318_C	Construction Inspector	4,341	B	5,278	1.00	1.00
	6335_C	Disability Access Coordinator	6,603	B	8,026	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	10.05	10.09
207988 Division Total						525.64	525.72

## Division: 207989 - DPW Buildings

10040 GF PW Work Order	1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	9.00	9.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
13920 SR PW-Overhead	5120_C	Architectural Administrator	5,350	B	6,502	4.00	4.00
	5174_C	Administrative Engineer	6,535	B	7,945	4.00	4.00
	5207_C	Associate Engineer	5,350	B	6,503	30.00	30.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	8.00	8.00
	5241_C	Engineer	6,077	B	7,389	9.00	9.00
	5260_C	Architectural/Landscape Architectural Assistant I	3,501	B	4,254	11.00	11.00
	5261_C	Architectural/Landscape Architectural Assistant II	3,859	B	4,691	23.00	23.00
	5262_C	Landscape Architectural Associate 1	4,424	B	5,377	9.00	9.00
	5265_C	Architectural Associate I	4,424	B	5,377	16.00	16.00
	5266_C	Architectural Associate II	5,149	B	6,257	15.00	15.00
	5268_C	Architect	5,958	B	7,247	20.00	20.00
	5272_C	Landscape Architectural Associate II	5,149	B	6,257	8.00	8.00
	5274_C	Landscape Architect	5,958	B	7,247	2.00	2.00
	5304_C	Materials Testing Aide	2,967	B	3,608	5.00	5.00
	5305_C	Materials Testing Technician	3,176	B	3,862	5.00	5.00
	5502_C	Project Manager I	6,652	B	7,163	6.00	6.00
	5504_C	Project Manager II	7,697	B	8,286	4.00	4.00
	5506_C	Project Manager III	9,344	B	10,062	6.00	6.00
	5508_C	Project Manager IV	10,420	B	11,225	3.00	3.00
	5620_C	Regulatory Specialist	4,539	B	5,516	5.00	5.00
	5644_C	Principal Environmental Specialist	5,003	B	6,549	2.00	2.00
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
	6317_C	Assistant Construction Inspector	3,573	B	4,341	4.00	4.00
	6318_C	Construction Inspector	4,341	B	5,278	11.00	11.00
	6319_C	Senior Construction Inspector	4,787	B	5,819	2.00	2.00
	6331_C	Building Inspector	4,818	B	5,857	6.00	6.00
	6333_C	Senior Building Inspector	5,315	B	6,458	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.06	3.08
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	2.00	2.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0942_C	Manager VII	7,429	B	9,479	2.00	2.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	5.00	5.00
	1822_C	Administrative Analyst	3,741	B	4,548	4.00	4.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	5120_C	Architectural Administrator	5,350	B	6,502	2.00	2.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	8.00	8.00
	6335_C	Disability Access Coordinator	6,603	B	8,026	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.89	5.92
<b>207989 Division Total</b>						<b>287.96</b>	<b>287.99</b>

## Division: 207990 - DPW Operations

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	1310_C	Public Relations Assistant	2,607	B	3,167	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1704_C	Communications Dispatcher I	2,556	B	3,106	8.00	8.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	2708_C	Custodian	2,419	B	2,938	2.00	2.00
	2917_C	Program Support Analyst	4,481	B	5,448	4.00	4.00
	6230_C	Street Inspector	3,417	B	4,155	3.00	3.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	33.00	33.00
	7263_C	Maintenance Manager	5,113	B	6,850	1.00	1.00
	7281_C	Street Environmental Svcs Operations Supervisor	4,155	B	5,048	15.00	15.00
	7334_C	Stationary Engineer	4,584	B	4,584	4.00	4.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	1.00	1.00
	7345_C	Electrician	4,361	B	5,299	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	22.00	22.00
	7501_C	Environmental Service Worker	1,666	B	2,659	7.00	7.00
	7514_C	General Laborer	2,730	B	3,318	182.50	182.50
10020 GF Continuing Authority Ctrl	9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	57.45	57.64
10040 GF PW Work Order	3417_C	Gardener	2,823	B	3,436	3.00	3.00
	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1312_C	Public Information Officer	3,453	B	4,196	8.00	8.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1704_C	Communications Dispatcher I	2,556	B	3,106	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.79	1.00
	2917_C	Program Support Analyst	4,481	B	5,448	2.00	2.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
	3417_C	Gardener	2,823	B	3,436	11.00	11.00
	3422_C	Park Section Supervisor	3,436	B	4,175	2.00	2.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	2.00	2.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	3428_C	Nursery Specialist	3,334	B	4,054	0.00	0.00
	3430_C	Chief Nursery Specialist	3,862	B	4,691	1.00	1.00
	3434_C	Arborist Technician	3,116	B	4,269	8.00	8.00
	3435_C	Urban Forestry Inspector	3,343	B	4,064	3.00	3.00
	3436_C	Arborist Technician Supervisor I	3,921	B	4,764	2.00	2.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7211_C	Cement Finisher Supervisor II	4,680	B	5,689	1.00	1.00
	7213_C	Plumber Supervisor I	4,941	B	6,005	2.00	2.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	1.00	1.00
	7220_C	Asphalt Finisher Supervisor I	3,921	B	4,764	7.00	7.00
	7221_C	Asphalt Plant Supervisor I	4,299	B	5,224	1.00	1.00
	7226_C	Carpenter Supervisor I	4,568	B	5,553	2.00	2.00
	7227_C	Cement Finisher Supervisor I	4,415	B	5,366	6.00	6.00
	7233_C	Glazier Supervisor I	4,568	B	5,553	1.00	1.00
	7236_C	Locksmith Supervisor I	4,568	B	5,553	1.00	1.00
	7238_C	Electrician Supervisor I	4,902	B	5,960	2.00	2.00
	7242_C	Painter Supervisor I	3,872	B	4,960	2.00	2.00
	7262_C	Maintenance Planner	5,833	B	5,833	1.00	1.00
	7263_C	Maintenance Manager	5,113	B	6,850	2.00	2.00
	7276_C	Electrician Supervisor II	5,444	B	6,617	1.00	1.00
	7282_C	Street Repair Supervisor II	4,333	B	5,266	3.00	3.00
	7307_C	Bricklayer	4,070	B	4,941	2.00	2.00
	7311_C	Cement Mason	3,280	B	3,989	32.00	32.00
	7326_C	Glazier	3,741	B	4,548	5.00	5.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	11.00	11.00
	7334_C	Stationary Engineer	4,584	B	4,584	1.00	1.00
	7342_C	Locksmith	3,702	B	4,501	6.00	6.00
	7344_C	Carpenter	3,702	B	4,501	12.00	12.00
	7345_C	Electrician	4,361	B	5,299	16.00	16.00
	7346_C	Painter	3,409	B	4,142	9.00	9.00
	7347_C	Plumber	4,393	B	5,341	13.00	13.00
	7348_C	Steamfitter	4,393	B	5,341	7.00	7.00
	7349_C	Steamfitter Supervisor I	4,941	B	6,005	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	41.00	41.00
	7376_C	Sheet Metal Worker	4,333	B	5,266	10.00	10.00
	7378_C	Tile Setter	3,409	B	4,142	2.00	2.00
	7393_C	Soft Floor Coverer	3,702	B	4,501	3.00	3.00
	7394_C	Soft Floor Coverer Supervisor I	4,568	B	5,553	1.00	1.00
	7404_C	Asphalt Finisher	2,881	B	3,501	6.00	6.00
	7422_C	Senior Sewer Maintenance Worker	3,514	B	4,271	3.00	3.00
	7428_C	Hodcarrier	3,292	B	4,003	2.00	2.00
	7502_C	Asphalt Worker	2,783	B	3,387	17.00	17.00
	7510_C	Lighting Fixture Maintenance Worker	2,412	B	2,932	1.00	1.00
	7514_C	General Laborer	2,730	B	3,318	34.00	34.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
12769 SR Gas Tax Annual Authority	9343_C	Roofer	3,458	B	4,205	2.00	2.00
	9345_C	Sheet Metal Supervisor I	4,847	B	5,892	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	13.23	13.28
	2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
	3410_C	Apprentice Gardener	1,889	B	2,750	1.00	1.00
	3417_C	Gardener	2,823	B	3,436	24.00	24.00
	3422_C	Park Section Supervisor	3,436	B	4,175	4.00	4.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	1.00	1.00
	3425_C	Senior Integrated Pest Management Specialist	3,676	B	4,468	1.00	1.00
	3435_C	Urban Forestry Inspector	3,343	B	4,064	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	5.00	5.00
	7281_C	Street Environmental Svcs Operations Supervisor	4,155	B	5,048	1.00	1.00
12789 SR Road Annual Authority	7355_C	Truck Driver	3,346	B	4,259	15.00	15.00
	7514_C	General Laborer	2,730	B	3,318	19.00	19.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.01	5.03
	7220_C	Asphalt Finisher Supervisor I	3,921	B	4,764	2.00	2.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	2.00	2.00
	7404_C	Asphalt Finisher	2,881	B	3,501	5.00	5.00
13920 SR PW-Overhead	7502_C	Asphalt Worker	2,783	B	3,387	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.05	0.05
	0922_C	Manager I	4,818	B	6,151	3.00	3.00
	0932_C	Manager IV	5,989	B	7,642	8.00	8.00
	0941_C	Manager VI	6,933	B	8,850	3.00	3.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1326_C	Customer Service Agent Supervisor	3,573	B	4,341	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1634_C	Principal Account Clerk	3,247	B	3,946	2.00	2.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1840_C	Junior Management Assistant	3,033	B	3,688	3.00	3.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	1932_C	Assistant Storekeeper	2,308	B	2,806	1.50	1.50
	1934_C	Storekeeper	2,533	B	3,077	1.00	1.00
	1936_C	Senior Storekeeper	2,696	B	3,280	2.00	2.00
	3464_C	Area Supervisor, Parks, Squares And Facilities	4,035	B	4,905	0.00	0.00
	7108_C	Heavy Equipment Operations Assistant Supervisor	4,458	B	5,417	2.00	2.00
	7208_C	Heavy Equipment Operations Supervisor	4,680	B	5,689	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
13985 SR 2016 Prop E StreetTreeMaint	7219_C	Maintenance Scheduler	3,247	B	3,946	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	1.00	1.00
	8207_C	Building And Grounds Patrol Officer	2,696	B	3,280	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.92	1.93
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	3408_C	Apprentice Arborist Technician I	2,083	B	2,462	8.00	8.00
	3434_C	Arborist Technician	3,116	B	4,269	19.00	19.00
	3435_C	Urban Forestry Inspector	3,343	B	4,064	3.00	3.00
	3436_C	Arborist Technician Supervisor I	3,921	B	4,764	5.00	5.00
	3438_C	Arborist Technician Supervisor II	4,114	B	4,999	1.00	1.00
	7227_C	Cement Finisher Supervisor I	4,415	B	5,366	1.00	1.00
	7311_C	Cement Mason	3,280	B	3,989	4.00	4.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	1.00	1.00
	7514_C	General Laborer	2,730	B	3,318	12.00	12.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.69	1.69
<b>207990 Division Total</b>						<b>879.13</b>	<b>879.62</b>
Division: 210711 - DPW Public Works Oversight							
10000 GF Annual Account Ctrl	0112_E	Board/Commission Member, Group III		B		10.00	10.00
	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
<b>210711 Division Total</b>						<b>12.00</b>	<b>12.00</b>
Division: 229889 - DPW Administration							
10000 GF Annual Account Ctrl	0964_C	Department Head IV	9,067	B	11,570	0.00	0.00
	1454_C	Executive Secretary III	3,787	B	4,601	0.00	0.00
10040 GF PW Work Order	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	3.00	3.00
13920 SR PW-Overhead	0922_C	Manager I	4,818	B	6,151	5.00	5.00
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0931_C	Manager III	5,578	B	7,121	4.00	4.00
	0932_C	Manager IV	5,989	B	7,642	6.00	6.00
	0933_C	Manager V	6,458	B	8,244	3.00	3.00
	0941_C	Manager VI	6,933	B	8,850	4.00	4.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	0964_C	Department Head IV	9,067	B	11,570	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	3.00	3.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	2.00	2.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	5.00	5.00
	1051_C	IS Business Analyst-Assistant	3,458	B	4,350	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1052_C	IS Business Analyst	4,005	B	5,038	2.00	2.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	10.00	10.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	5.00	5.00
	1070_C	IS Project Director	5,918	B	8,018	5.00	5.00
	1091_C	IT Operations Support Administrator I	2,627	B	3,254	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	2.00	2.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	4.00	4.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	3.00	3.00
	1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
	1204_C	Senior Personnel Clerk	2,981	B	3,623	5.00	5.00
	1220_C	Payroll and Personnel Clerk	2,960	B	3,598	1.00	1.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	3.00	3.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	12.00	12.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	8.00	8.00
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	3.00	3.00
	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	6.00	6.00
	1657_C	Accountant IV	5,046	B	6,595	3.00	3.00
	1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	11.00	11.00
	1822_C	Administrative Analyst	3,741	B	4,548	24.00	24.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	12.00	12.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	9.00	9.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
	1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	4.00	4.00
	5320_C	Illustrator And Art Designer	3,554	B	4,321	1.00	1.00
	5330_C	Graphics Supervisor	3,733	B	4,539	1.00	1.00
	5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	1.00	1.00
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	2.00	2.00
	9251_C	Public Relations Manager	5,458	B	7,315	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.58	4.60
229889 Division Total						198.58	198.60
DPW Department Total						1,903.31	1,903.92

**Department: ECN Economic And Workforce Development**

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 207766 - ECN Workforce Development								
10010	GF Annual Authority Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0931_C	Manager III	5,578	B	7,121	1.50	1.50
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		2978_C	Contract Compliance Officer II	5,553	B	6,750	1.00	1.00
		2992_C	Contract Compliance Officer I	4,237	B	5,150	6.00	6.00
		9772_C	Community Development Specialist	3,543	B	4,309	5.00	5.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	7.00	7.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	3.75	3.75
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.70	0.70
10020	GF Continuing Authority Ctrl	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.50	0.50
		9772_C	Community Development Specialist	3,543	B	4,309	0.79	1.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	2.79	3.00
10680	SR Neighborhood Dev-Grants Sta	2978_C	Contract Compliance Officer II	5,553	B	6,750	1.00	1.00
10770	SR Neighborhood Dev-Grants	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	0.50	0.50
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	11.00	11.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	8.25	8.25
207766 Division Total						58.78	59.20	

## Division: 207767 - ECN Economic Development

10010 GF Annual Authority Ctrl	0922_C	Manager I	4,818	B	6,151	3.00	3.00
	0923_C	Manager II	5,174	B	6,603	0.50	0.50
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	0.00	0.00
	0933_C	Manager V	6,458	B	8,244	0.75	0.75
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.50	2.50
	1824_C	Principal Administrative Analyst	5,048	B	6,137	5.00	5.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	5.00	5.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	13.00	13.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	4.00	4.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.46	3.18
10020 GF Continuing Authority Ctrl	1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.79	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.79	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	0.79	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.79	2.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
<b>207767 Division Total</b>						<b>46.37</b>	<b>45.93</b>

## Division: 207768 - ECN Office of Small Business

10000 GF Annual Account Ctrl	0961_C	Department Head I	5,989	B	7,642	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	4.65	4.65
	9772_C	Community Development Specialist	3,543	B	4,309	0.50	0.50
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	3.00	3.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.06	0.06
10020 GF Continuing Authority Ctrl	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.35	0.35
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
10680 SR Neighborhood Dev-Grants Sta	9772_C	Community Development Specialist	3,543	B	4,309	0.17	0.17
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.22	0.22
10770 SR Neighborhood Dev-Grants	9772_C	Community Development Specialist	3,543	B	4,309	0.33	0.33
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.43	0.43
<b>207768 Division Total</b>						<b>12.71</b>	<b>12.71</b>

## Division: 207769 - ECN Film Commission

11890 SR Mobed-Film Prod Sp	0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
	0961_C	Department Head I	5,989	B	7,642	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	0.00	0.00
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.02	0.02
<b>207769 Division Total</b>						<b>4.02</b>	<b>4.02</b>

## Division: 207770 - ECN Real Estate Development

10010 GF Annual Authority Ctrl	0932_C	Manager IV	5,989	B	7,642	2.00	2.00
	0933_C	Manager V	6,458	B	8,244	0.25	0.25
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	0.00	0.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	5502_C	Project Manager I	6,652	B	7,163	7.00	7.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.25	0.25
<b>207770 Division Total</b>						<b>19.50</b>	<b>19.50</b>

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229991 - ECN Economic and Workforce Dev							
10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	0963_C	Department Head III	7,894	B	10,072	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	0.00	0.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	0.00	0.00
	1654_C	Accountant III	4,361	B	5,300	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
10020 GF Continuing Authority Ctrl	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.79	2.00
10770 SR Neighborhood Dev-Grants	0922_C	Manager I	4,818	B	6,151	0.00	0.00
	0923_C	Manager II	5,174	B	6,603	0.50	0.50
	2992_C	Contract Compliance Officer I	4,237	B	5,150	1.00	1.00
	9704_C	Employment & Training Specialist III	3,580	B	4,350	1.00	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.35	0.35
229991 Division Total						22.64	22.85
ECN Department Total						164.01	164.21

**Department: ENV Environment**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229994 - ENV Environment								
10020	GF Continuing Authority Ctrl	5642_C	Senior Environmental Specialist	4,383	B	5,328	0.11	0.11
		5644_C	Principal Environmental Specialist	5,003	B	6,549	0.30	0.30
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	0.35	0.35
12200	SR Env-Operating-Non-Project	0111_E	Board/Commission Member, Group II		B		0.05	0.05
		0923_C	Manager II	5,174	B	6,603	0.34	0.34
		0952_C	Deputy Director II	5,578	B	7,121	0.34	0.34
		0962_C	Department Head II	7,429	B	9,479	0.34	0.34
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	0.34	0.34
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	0.34	0.34
		1310_C	Public Relations Assistant	2,607	B	3,167	0.34	0.34
		1543_C	Secretary, Commission on the Environment	4,361	B	5,300	0.39	0.39
		1632_C	Senior Account Clerk	2,875	B	3,492	0.34	0.34
		1822_C	Administrative Analyst	3,741	B	4,548	0.34	0.34
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.68	0.68
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.34	0.34
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.34	0.34
		1840_C	Junior Management Assistant	3,033	B	3,688	0.34	0.34
		1844_C	Senior Management Assistant	3,946	B	4,797	0.34	0.34
		5638_C	Environmental Assistant	3,100	B	3,767	2.24	2.24
		5640_C	Environmental Specialist	3,767	B	4,579	2.65	2.65
		5642_C	Senior Environmental Specialist	4,383	B	5,328	4.05	4.05
		5644_C	Principal Environmental Specialist	5,003	B	6,549	2.12	2.12
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	2.68	2.68
		12210	SR Env-Continuing Projects	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852
5638_C	Environmental Assistant			3,100	B	3,767	1.40	1.40
5640_C	Environmental Specialist			3,767	B	4,579	0.10	0.10
5642_C	Senior Environmental Specialist			4,383	B	5,328	1.01	1.01
9922_C	Public Service Aide - Associate To Professionals			2,149	B	2,149	0.80	0.80
12230	SR Grants; ENV Continuing	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.24	0.25
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
		5638_C	Environmental Assistant	3,100	B	3,767	0.00	0.00
		5640_C	Environmental Specialist	3,767	B	4,579	4.25	4.25
		5642_C	Senior Environmental Specialist	4,383	B	5,328	3.71	3.71
		5644_C	Principal Environmental Specialist	5,003	B	6,549	1.58	1.58
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	1.25	1.25
13990	SR Solid Waste Non-Project	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.77	0.78
		0111_E	Board/Commission Member, Group II		B		0.05	0.05
		0923_C	Manager II	5,174	B	6,603	0.66	0.66



						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
14000	SR Solid Waste Projects	0952_C	Deputy Director II	5,578	B	7,121	0.66	0.66
		0962_C	Department Head II	7,429	B	9,479	0.66	0.66
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	0.66	0.66
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	0.66	0.66
		1310_C	Public Relations Assistant	2,607	B	3,167	0.66	0.66
		1543_C	Secretary, Commission on the Environment	4,361	B	5,300	0.61	0.61
		1632_C	Senior Account Clerk	2,875	B	3,492	0.66	0.66
		1822_C	Administrative Analyst	3,741	B	4,548	0.66	0.66
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.32	1.32
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.66	0.66
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.66	0.66
		1840_C	Junior Management Assistant	3,033	B	3,688	0.66	0.66
		1844_C	Senior Management Assistant	3,946	B	4,797	0.66	0.66
		5638_C	Environmental Assistant	3,100	B	3,767	9.25	9.25
		5640_C	Environmental Specialist	3,767	B	4,579	5.63	5.63
		5642_C	Senior Environmental Specialist	4,383	B	5,328	9.21	9.21
		5644_C	Principal Environmental Specialist	5,003	B	6,549	3.05	3.05
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	5.85	5.85
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.66	3.76
		5638_C	Environmental Assistant	3,100	B	3,767	3.50	3.50
		5640_C	Environmental Specialist	3,767	B	4,579	5.37	5.37
		5642_C	Senior Environmental Specialist	4,383	B	5,328	3.32	3.32
		5644_C	Principal Environmental Specialist	5,003	B	6,549	0.95	0.95
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.72	2.80
229994 Division Total						104.32	104.60	
ENV Department Total						104.32	104.60	

Department: ETH Ethics Commission

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 229997 - ETH Ethics Commission								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
		0961_C	Department Head I	5,989	B	7,642	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	0.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	4.00	4.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	12.00	5.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	3.00
		1840_C	Junior Management Assistant	3,033	B	3,688	2.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.63	0.63
229997 Division Total							34.63	24.63
ETH Department Total							34.63	24.63

Department: FAM Fine Arts Museum

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 230001 - FAM Fine Arts Museum								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	3.00	3.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		3546_C	Curator IV	4,458	B	5,417	1.00	1.00
		3556_C	Museum Registrar	2,944	B	3,580	2.00	2.00
		7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
		7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	1.00	1.00
		7334_C	Stationary Engineer	4,584	B	4,584	6.00	6.00
		7335_C	Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
		8202_C	Security Guard	2,220	B	3,280	21.50	21.50
		8226_C	Museum Guard	2,696	B	3,280	55.55	55.55
		8228_C	Museum Security Supervisor	3,004	B	3,651	6.00	6.00
		8229_C	Manager of Museum Security Services	3,543	B	4,751	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.06
11940	SR Museums Admission	3302_C	Admission Attendant	2,054	B	2,494	9.01	9.01
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.48	0.48
230001 Division Total							117.60	117.61
FAM Department Total							117.60	117.61

**Department: FIR Fire Department**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025	
							FTE	FTE	
Division: 130644 - FIR Administration									
10000	GF Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B		0.10	0.10	
		0140_F	Chief of Department, (Fire Department)	14,506	B	14,506	1.00	1.00	
		0150_F	Deputy Chief of Department, (Fire Department)	12,521	B	12,521	1.00	1.00	
		0922_C	Manager I	4,818	B	6,151	1.00	1.00	
		0931_C	Manager III	5,578	B	7,121	2.00	2.00	
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00	
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00	
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00	
		1042_C	IS Engineer-Journey	4,964	B	6,244	3.00	3.00	
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00	
		1044_C	IS Engineer-Principal	5,918	B	8,423	2.00	2.00	
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00	
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00	
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	2.00	2.00	
		1203_C	Personnel Technician	3,124	B	3,800	1.00	1.00	
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	4.00	4.00	
		1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00	
		1241_C	Human Resources Analyst	3,420	B	5,035	2.00	2.00	
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00	
		1446_C	Secretary II	2,910	B	3,536	0.00	0.00	
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00	
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00	
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00	
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00	
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00	
		1804_C	Statistician	3,453	B	4,196	1.00	1.00	
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00	
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00	
		1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00	
		1844_C	Senior Management Assistant	3,946	B	4,797	5.00	5.00	
		2232_C	Senior Physician Specialist	8,864	B	12,428	0.15	0.15	
		2233_C	Supervising Physician Specialist	9,541	B	13,366	1.00	1.00	
		2328_C	Nurse Practitioner	7,310	B	10,495	1.00	1.00	
		2430_C	Medical Evaluations Assistant	2,387	B	3,651	1.00	1.00	
			H016_F	Technical Training Specialist, Fire Department	6,260	B	6,260	2.00	2.00
			H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	2.00	2.00
			H030_F	Captain, Fire Suppression	7,147	B	7,147	2.00	2.00
			H033_F	Captain, Emergency Medical Services	7,147	B	7,147	2.00	2.00
			H040_F	Battalion Chief, Fire Suppression	8,581	B	8,581	1.00	1.00
10020	GF Continuing Authority Ctrl	H051_F	Assistant Deputy Chief II	11,065	B	11,065	1.00	1.00	

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10060 GF Work Order	H004_F	Inspector, Fire Department	6,459	B	6,459	1.00	1.00
	H022_F	Lieutenant, Fire Prevention	7,067	B	7,067	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.80	0.80
<b>130644 Division Total</b>						<b>59.05</b>	<b>59.05</b>

## Division: 130645 - FIR Airport

17960 AIR Op Annual Account Ctrl	5215_C	Fire Protection Engineer	5,857	B	7,119	2.00	2.00
	H002_F	Firefighter	3,492	B	5,387	70.00	70.00
	H003_F	EMT/Paramedic/Firefighter	3,199	B	6,227	19.00	19.00
	H004_F	Inspector, Fire Department	6,459	B	6,459	3.00	3.00
	H016_F	Technical Training Specialist, Fire Department	6,260	B	6,260	2.00	2.00
	H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	10.00	10.00
	H022_F	Lieutenant, Fire Prevention	7,067	B	7,067	2.00	2.00
	H028_F	Lieutenant, Division of Training	7,146	B	7,146	1.00	1.00
	H030_F	Captain, Fire Suppression	7,147	B	7,147	4.00	4.00
	H032_F	Captain, Fire Prevention or Fire Investigation	8,072	B	8,072	2.00	2.00
	H033_F	Captain, Emergency Medical Services	7,147	B	7,147	3.00	3.00
	H039_F	Captain, Division of Training	8,580	B	8,580	1.00	1.00
	H040_F	Battalion Chief, Fire Suppression	8,581	B	8,581	3.00	3.00
	H051_F	Assistant Deputy Chief II	11,065	B	11,065	1.00	1.00
<b>130645 Division Total</b>						<b>123.00</b>	<b>123.00</b>

## Division: 130647 - FIR Fireboat

10060 GF Work Order	H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	2.00	2.00
	H030_F	Captain, Fire Suppression	7,147	B	7,147	1.00	1.00
	H110_F	Marine Engineer of Fire Boats	7,147	B	7,147	3.00	3.00
	H120_F	Pilot of Fire Boats	7,147	B	7,147	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.29	0.29
<b>130647 Division Total</b>						<b>9.29</b>	<b>9.29</b>

## Division: 130648 - FIR Investigation

10000 GF Annual Account Ctrl	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	H006_F	Investigator, Fire Department	6,459	B	6,459	9.00	9.00
	H024_F	Lieutenant, Fire Investigation	7,067	B	7,067	3.00	3.00
	H032_F	Captain, Fire Prevention or Fire Investigation	8,072	B	8,072	1.00	1.00
<b>130648 Division Total</b>						<b>14.00</b>	<b>14.00</b>

## Division: 130649 - FIR Nert

10000 GF Annual Account Ctrl	H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	1.00	1.00
<b>130649 Division Total</b>						<b>1.00</b>	<b>1.00</b>

## Division: 130650 - FIR Operations

10000 GF Annual Account Ctrl	0150_F	Deputy Chief of Department, (Fire Department)	12,521	B	12,521	2.00	2.00
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Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10060 GF Work Order	1426_C	Senior Clerk Typist	2,641	B	3,536	0.00	0.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.50	0.50
	H001_F	Fire Rescue Paramedic	4,866	B	5,930	1.00	1.00
	H002_F	Firefighter	3,492	B	5,387	853.54	853.54
	H003_F	EMT/Paramedic/Firefighter	3,199	B	6,227	451.00	455.20
	H009_F	Community Paramedic	3,359	B	5,684	10.00	10.00
	H010_F	Incident Support Specialist	5,869	B	5,869	21.50	21.50
	H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	187.17	187.17
	H022_F	Lieutenant, Fire Prevention	7,067	B	7,067	0.00	0.00
	H030_F	Captain, Fire Suppression	7,147	B	7,147	73.00	73.00
	H033_F	Captain, Emergency Medical Services	7,147	B	7,147	33.70	33.70
	H040_F	Battalion Chief, Fire Suppression	8,581	B	8,581	37.80	37.80
	H043_F	EMS Section Chief	8,581	B	8,581	3.50	3.50
	H050_F	Assistant Chief of Department, (Fire Department)	9,916	B	9,916	7.50	7.50
	H053_F	Emergency Medical Services Chief	11,065	B	11,065	0.50	0.50
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	6.64	6.70
	1822_C	Administrative Analyst	3,741	B	4,548	0.50	0.50
	H003_F	EMT/Paramedic/Firefighter	3,199	B	6,227	12.00	12.00
	H009_F	Community Paramedic	3,359	B	5,684	6.00	6.00
	H033_F	Captain, Emergency Medical Services	7,147	B	7,147	3.50	3.50
	H043_F	EMS Section Chief	8,581	B	8,581	0.50	0.50
	H053_F	Emergency Medical Services Chief	11,065	B	11,065	0.50	0.50
<b>130650 Division Total</b>						<b>1,714.35</b>	<b>1,718.61</b>

## Division: 130651 - FIR Prevention

10000 GF Annual Account Ctrl	1041_C	IS Engineer-Assistant	4,482	B	5,638	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1634_C	Principal Account Clerk	3,247	B	3,946	0.00	0.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	4.00	4.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	5201_C	Junior Engineer	3,995	B	4,855	2.00	2.00
	5215_C	Fire Protection Engineer	5,857	B	7,119	3.00	3.00
	5217_C	Senior Fire Protection Engineer	6,777	B	8,238	1.00	1.00
	6281_C	Fire Safety Inspector II	6,459	B	6,459	1.00	1.00
	H004_F	Inspector, Fire Department	6,459	B	6,459	47.00	47.00
	H022_F	Lieutenant, Fire Prevention	7,067	B	7,067	9.00	9.00
	H032_F	Captain, Fire Prevention or Fire Investigation	8,072	B	8,072	3.00	3.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
10060	GF Work Order	H042_F	Assistant Fire Marshal	9,113	B	9,113	4.00	4.00
		H051_F	Assistant Deputy Chief II	11,065	B	11,065	1.00	1.00
		5215_C	Fire Protection Engineer	5,857	B	7,119	1.00	1.00
		H004_F	Inspector, Fire Department	6,459	B	6,459	2.39	2.50
		H032_F	Captain, Fire Prevention or Fire Investigation	8,072	B	8,072	3.00	3.00
130651 Division Total							88.39	88.50
Division: 130652 - FIR Support Services								
10000	GF Annual Account Ctrl	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1934_C	Storekeeper	2,533	B	3,077	2.00	2.00
		1936_C	Senior Storekeeper	2,696	B	3,280	5.00	5.00
		1942_C	Assistant Materials Coordinator	4,256	B	5,174	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
		7335_C	Senior Stationary Engineer	5,195	B	5,195	0.00	0.00
		H002_F	Firefighter	3,492	B	5,387	11.00	11.00
		H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	2.00	2.00
		H030_F	Captain, Fire Suppression	7,147	B	7,147	1.00	1.00
		H051_F	Assistant Deputy Chief II	11,065	B	11,065	2.00	2.00
130652 Division Total							28.00	28.00
Division: 130653 - FIR Training								
10000	GF Annual Account Ctrl	1426_C	Senior Clerk Typist	2,641	B	3,536	2.00	2.00
		H028_F	Lieutenant, Division of Training	7,146	B	7,146	7.00	7.00
		H033_F	Captain, Emergency Medical Services	7,147	B	7,147	5.00	5.00
		H039_F	Captain, Division of Training	8,580	B	8,580	3.00	3.00
		H043_F	EMS Section Chief	8,581	B	8,581	1.00	1.00
		H051_F	Assistant Deputy Chief II	11,065	B	11,065	1.00	1.00
130653 Division Total							19.00	19.00
Division: 130654 - FIR Capital Project & Grants								
10020	GF Continuing Authority Ctrl	7345_C	Electrician	4,361	B	5,299	1.00	1.00
		7347_C	Plumber	4,393	B	5,341	1.00	1.00
10060	GF Work Order	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
		H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	1.00	1.00
		H051_F	Assistant Deputy Chief II	11,065	B	11,065	1.00	1.00
13550	SR Public Protection-Grant	H002_F	Firefighter	3,492	B	5,387	72.00	72.00
15511	CPXCF 14 EQ SFTY&EMY RE S2	H020_F	Lieutenant, Fire Suppression	6,261	B	6,261	1.00	1.00
		H030_F	Captain, Fire Suppression	7,147	B	7,147	1.00	1.00
130654 Division Total							80.00	80.00
FIR Department Total							2,136.08	2,140.46

**Department: HOM Homelessness And Supportive Housing**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 203645 - HOM ADMINISTRATION								
10000	GF Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B		7.00	7.00
		0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	6.00	6.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0932_C	Manager IV	5,989	B	7,642	4.00	4.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	3.00	3.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		0964_C	Department Head IV	9,067	B	11,570	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	3.00	3.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	3.00	3.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	0.79	1.00
		1220_C	Payroll and Personnel Clerk	2,960	B	3,598	0.79	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1232_C	Training Officer	3,938	B	5,156	1.79	2.00
		1241_C	Human Resources Analyst	3,420	B	5,035	3.00	3.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	3.00	3.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	2.00	2.00
		1312_C	Public Information Officer	3,453	B	4,196	2.00	2.00
		1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
		1652_C	Accountant II	3,606	B	4,379	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	2.00	2.00
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
		1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	0.00	0.00
		1822_C	Administrative Analyst	3,741	B	4,548	9.00	9.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	20.00	20.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	11.00	11.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	1.00	1.00
		7333_C	Apprentice Stationary Engineer II	2,981	B	4,355	1.00	1.00
		7334_C	Stationary Engineer	4,584	B	4,584	3.00	3.00
		7524_C	Institution Utility Worker	2,308	B	2,806	1.00	1.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	0932_C	Manager IV	5,989	B	7,642	0.00	0.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.00	0.00
	1635_C	Health Care Billing Clerk I	2,711	B	3,292	1.00	1.00
	1636_C	Health Care Billing Clerk II	3,046	B	3,702	2.00	2.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1663_C	Patient Accounts Supervisor	3,741	B	4,548	0.00	0.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
	2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	3.00	3.00
<b>203645 Division Total</b>						<b>123.37</b>	<b>124.00</b>

## Division: 203646 - HOM PROGRAMS

10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	8.00	8.00
	0931_C	Manager III	5,578	B	7,121	0.79	1.00
	0932_C	Manager IV	5,989	B	7,642	2.00	2.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	5.58	6.79
	1823_C	Senior Administrative Analyst	4,361	B	5,300	12.58	13.79
	1824_C	Principal Administrative Analyst	5,048	B	6,137	10.00	10.79
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	2586_C	Health Worker II	2,627	B	3,192	8.00	8.00
	2587_C	Health Worker III	2,875	B	3,492	17.00	17.00
	2588_C	Health Worker IV	3,357	B	4,083	1.00	1.00
	2591_C	Health Program Coordinator II	3,881	B	4,715	1.00	1.00
	2593_C	Health Program Coordinator III	4,341	B	5,675	4.00	4.00
	2905_C	Human Services Agency Senior Eligibility Worker	2,607	B	4,003	2.00	2.00
	2907_C	Eligibility Worker Supervisor	3,651	B	4,437	1.00	1.00
	2913_C	Program Specialist	3,651	B	4,437	3.00	3.00
	2917_C	Program Support Analyst	4,481	B	5,448	27.06	28.79
	2918_C	Human Services Agency Social Worker	2,684	B	4,126	5.00	5.00
	2920_C	Medical Social Worker	3,989	B	4,847	3.00	3.00
	2930_C	Behavioral Health Clinician	3,989	B	4,847	10.00	10.00
	2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	6.00	6.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	6.08	6.11
10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
							FTE	FTE
		1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	2.00
		2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
		2918_C	Human Services Agency Social Worker	2,684	B	4,126	2.00	2.00
10060	GF Work Order	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
12920	SR Human Welfare-Grants Sta	1232_C	Training Officer	3,938	B	5,156	0.79	1.00
		2917_C	Program Support Analyst	4,481	B	5,448	0.79	1.00
12960	SR Human Welfare-Grants	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		2905_C	Human Services Agency Senior Eligibility Worker	2,607	B	4,003	4.00	4.00
		2917_C	Program Support Analyst	4,481	B	5,448	4.00	4.00
		9920_C	Public Service Aide - Assistant To Professionals	1,965	B	1,965	2.00	2.00
203646 Division Total							168.67	173.27
HOM Department Total							292.04	297.27

**Department: HRC Human Rights Commission**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232021 - HRC Human Rights Commission								
10000	GF Annual Account Ctrl	0112_E	Board/Commission Member, Group III		B		0.03	0.03
		0922_C	Manager I	4,818	B	6,151	4.00	4.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
		0962_C	Department Head II	7,429	B	9,479	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1364_C	Special Assistant V	2,823	B	3,436	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		2991_C	Coordinator, Human Rights Commission	4,724	B	5,740	2.00	2.00
		2996_C	Representative, Human Rights Commission	3,887	B	4,724	4.00	4.00
		5320_C	Illustrator And Art Designer	3,554	B	4,321	1.00	1.00
		5322_C	Graphic Artist	2,736	B	3,492	1.00	1.00
		9252_C	Communications Specialist	4,230	B	5,668	1.00	1.00
		9770_C	Community Development Assistant	2,817	B	3,426	2.00	2.00
		9772_C	Community Development Specialist	3,543	B	4,309	4.00	4.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	3.00	3.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	3.00	3.00
				TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852
10020	GF Continuing Authority Ctrl	1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
		9772_C	Community Development Specialist	3,543	B	4,309	3.00	3.00
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
232021 Division Total							53.28	53.28
HRC Department Total							53.28	53.28

**Department: HRD Human Resources**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
Division: 232022 - HRD Administration								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	7.00	7.00
		0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	0.00	0.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	0.00	0.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
		1293_C	Human Resources Director	9,067	B	11,570	1.00	1.00
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
		1652_C	Accountant II	3,606	B	4,379	0.50	0.50
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
		1801_C	Analyst Trainee	2,564	B	3,977	0.00	0.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.79	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.40	0.40
10020	GF Continuing Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	2.37	3.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.58	2.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	4.00	4.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.79	0.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.79	1.00
TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00		
232022 Division Total							36.22	35.90

## Division: 232023 - HRD Equal Emplmnt Opportunity

10000 GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	4.79	5.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1202_C	Personnel Clerk	2,576	B	3,130	1.00	1.00
	1231_C	EEO Programs Senior Specialist	4,832	B	6,324	18.06	19.00
	1233_C	Equal Employment Opportunity Programs Specialist	4,139	B	5,035	6.75	8.00
	1404_C	Clerk	2,314	B	2,812	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
	1840_C	Junior Management Assistant	3,033	B	3,688	3.48	4.00
	1842_C	Management Assistant	3,445	B	4,186	0.00	0.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
10010	GF Annual Authority Ctrl	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.31	0.31
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
232023 Division Total							39.39	42.31
Division: 232024 - HRD Employee Relations								
10000	GF Annual Account Ctrl	1280_C	Employee Relations Representative	4,177	B	5,873	5.00	5.00
		1281_C	Senior Employee Relations Representative	5,048	B	7,104	1.00	1.00
		1282_C	Manager,Employee Relations Division	5,989	B	7,642	3.00	3.00
		1283_C	Director, Employee Relations Division	7,894	B	10,072	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.36	0.36
10010	GF Annual Authority Ctrl	1280_C	Employee Relations Representative	4,177	B	5,873	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	11.46	3.55
232024 Division Total							23.81	15.90
Division: 232025 - HRD Recruit-Assess-Client Svc								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	3.00	3.00
		0932_C	Manager IV	5,989	B	7,642	3.00	3.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1202_C	Personnel Clerk	2,576	B	3,130	5.00	5.00
		1203_C	Personnel Technician	3,124	B	3,800	1.00	1.00
		1204_C	Senior Personnel Clerk	2,981	B	3,623	3.00	3.00
		1241_C	Human Resources Analyst	3,420	B	5,035	2.00	2.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	20.00	20.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	3.00	3.00
		1404_C	Clerk	2,314	B	2,812	5.00	5.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.43	2.44
		10010	GF Annual Authority Ctrl	1241_C	Human Resources Analyst	3,420	B	5,035
1244_C	Senior Human Resources Analyst			4,835	B	5,873	0.00	0.00
1249_C	Human Resources Trainee			3,248	B	3,420	8.00	8.00
1404_C	Clerk			2,314	B	2,812	0.00	0.00
1822_C	Administrative Analyst			3,741	B	4,548	1.00	1.00
10020	GF Continuing Authority Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	2.00	2.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
10060	GF Work Order	1244_C	Senior Human Resources Analyst	4,835	B	5,873	13.00	13.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	10.00	10.00
232025 Division Total							91.43	91.44

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232027 - HRD Workers Compensation								
12460	SR Workers' Compensation	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
		1209_C	Benefits Technician	2,724	B	3,312	12.00	12.00
		1404_C	Clerk	2,314	B	2,812	7.00	7.00
		1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
		1652_C	Accountant II	3,606	B	4,379	0.50	0.50
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1840_C	Junior Management Assistant	3,033	B	3,688	3.00	3.00
		1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		2233_C	Supervising Physician Specialist	9,541	B	13,366	1.00	1.00
		2322_C	Nurse Manager	6,854	B	9,977	1.00	1.00
		5177_C	Safety Officer	5,595	B	7,314	1.00	1.00
		8141_C	Worker's Compensation Adjuster	3,741	B	4,548	35.00	35.00
		8165_C	Worker's Compensation Supervisor I	4,752	B	5,776	8.00	8.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.85
232027 Division Total							81.35	81.35

## Division: 232029 - HRD Workforce Development

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	0.00	0.00
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1250_C	Recruiter	4,559	B	5,541	3.00	3.00
	1280_C	Employee Relations Representative	4,177	B	5,873	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.88	0.88
10010 GF Annual Authority Ctrl	1801_C	Analyst Trainee	2,564	B	3,977	28.37	29.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.79	1.00
10020 GF Continuing Authority Ctrl	1232_C	Training Officer	3,938	B	5,156	0.00	0.00
	1250_C	Recruiter	4,559	B	5,541	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.79	0.80
10060 GF Work Order	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1230_C	Instructional Designer	4,341	B	5,278	2.00	2.00
	1232_C	Training Officer	3,938	B	5,156	4.00	4.00

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
							FTE	FTE
12550 SR Grants; GSF Continuing		1241_C	Human Resources Analyst	3,420	B	5,035	0.79	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.08	0.08
		1367_C	Special Assistant VIII	3,501	B	4,256	1.00	1.00
232029 Division Total							54.70	55.75
HRD Department Total							326.90	322.66

**Department: HSA Human Services**

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
Division: 149644 - HSA Disability & Aging Svc							
10000	GF Annual Account Ctrl	0111_E Board/Commission Member, Group II		B		0.10	0.10
		0922_C Manager I	4,818	B	6,151	3.00	3.00
		0923_C Manager II	5,174	B	6,603	11.00	11.00
		0931_C Manager III	5,578	B	7,121	1.00	1.00
		0932_C Manager IV	5,989	B	7,642	3.00	3.00
		0953_C Deputy Director III	6,933	B	8,850	2.00	2.00
		0963_C Department Head III	7,894	B	10,072	1.00	1.00
		1404_C Clerk	2,314	B	2,812	11.00	11.00
		1406_C Senior Clerk	2,400	B	3,536	2.00	2.00
		1408_C Principal Clerk	3,167	B	3,851	4.00	4.00
		1426_C Senior Clerk Typist	2,641	B	3,536	5.00	5.00
		1430_C Transcriber Typist	2,641	B	3,206	1.00	1.00
		1432_C Senior Transcriber Typist	2,910	B	3,536	1.00	1.00
		1454_C Executive Secretary III	3,787	B	4,601	0.00	0.00
		1458_C Legal Secretary I	3,377	B	4,105	5.00	5.00
		1460_C Legal Secretary II	3,633	B	4,415	1.00	1.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C Administrative Analyst	3,741	B	4,548	5.00	5.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1827_C Administrative Services Manager	4,405	B	5,357	1.00	1.00
		1842_C Management Assistant	3,445	B	4,186	2.00	2.00
		2320_C Registered Nurse	5,901	B	7,861	0.00	0.00
		2322_C Nurse Manager	6,854	B	9,977	1.00	1.00
		2830_C Public Health Nurse	5,901	B	7,861	4.00	4.00
		2904_C Human Services Technician	2,800	B	3,402	35.00	35.00
		2905_C Human Services Agency Senior Eligibility Worker	2,607	B	4,003	32.00	32.00
		2907_C Eligibility Worker Supervisor	3,651	B	4,437	4.00	4.00
		2913_C Program Specialist	3,651	B	4,437	6.00	6.00
		2914_C Social Work Supervisor	3,814	B	4,635	22.00	22.00
		2916_C Social Work Specialist	3,651	B	4,437	9.00	9.00
		2917_C Program Support Analyst	4,481	B	5,448	7.00	7.00
		2918_C Human Services Agency Social Worker	2,684	B	4,126	107.00	107.00
		2920_C Medical Social Worker	3,989	B	4,847	4.00	4.00
		2924_C Medical Social Work Supervisor	4,458	B	5,417	1.00	1.00
		2940_C Protective Services Worker	3,989	B	5,089	67.00	67.00
		2944_C Protective Services Supervisor	4,481	B	5,722	16.00	16.00
		4230_C Estate Investigator	3,693	B	4,490	20.00	20.00
		4231_C Senior Estate Investigator	3,972	B	4,828	6.00	6.00
		4232_C Veterans Claim Representative	3,651	B	4,437	5.00	5.00
		8106_C Legal Process Clerk	2,514	B	3,056	1.00	1.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	8173_C	Legal Assistant	3,573	B	4,676	4.00	4.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	4.00	4.00
	8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.57	0.57
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
	2920_C	Medical Social Worker	3,989	B	4,847	1.00	1.00
12965 SR Nov 2016 Prop I Dignity	2940_C	Protective Services Worker	3,989	B	5,089	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	4.00	4.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	2846_C	Nutritionist	4,014	B	4,883	2.00	2.00
	2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
	2920_C	Medical Social Worker	3,989	B	4,847	10.00	10.00
	2924_C	Medical Social Work Supervisor	4,458	B	5,417	3.00	3.00
	2940_C	Protective Services Worker	3,989	B	5,089	5.00	5.00
<b>149644 Division Total</b>						<b>452.67</b>	<b>452.67</b>

## Division: 149655 - HSA Admin Support (HSA)

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	5.00	5.00
	0923_C	Manager II	5,174	B	6,603	7.00	7.00
	0931_C	Manager III	5,578	B	7,121	10.00	10.00
	0932_C	Manager IV	5,989	B	7,642	5.00	5.00
	0933_C	Manager V	6,458	B	8,244	4.00	4.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
	0954_C	Deputy Director IV	7,894	B	10,072	3.00	3.00
	0965_C	Department Head V	11,262	B	14,372	1.00	1.00
	1031_C	IS Trainer-Assistant	3,085	B	3,749	1.00	1.00
	1041_C	IS Engineer-Assistant	4,482	B	5,638	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	4.00	4.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	6.00	6.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	5.00	5.00
	1051_C	IS Business Analyst-Assistant	3,458	B	4,350	2.00	2.00
	1052_C	IS Business Analyst	4,005	B	5,038	4.00	4.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	17.00	17.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	6.00	6.00
	1062_C	IS Programmer Analyst	3,627	B	4,561	2.00	2.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	3.00	3.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	2.00	2.00
	1070_C	IS Project Director	5,918	B	8,018	2.00	2.00
	1091_C	IT Operations Support Administrator I	2,627	B	3,254	3.00	3.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	6.00	6.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	7.00	7.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	5.00	5.00
	1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
	1202_C	Personnel Clerk	2,576	B	3,130	3.00	3.00
	1203_C	Personnel Technician	3,124	B	3,800	1.00	1.00
	1204_C	Senior Personnel Clerk	2,981	B	3,623	5.00	5.00
	1220_C	Payroll and Personnel Clerk	2,960	B	3,598	3.00	3.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	2.00	2.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	2.00	2.00
	1230_C	Instructional Designer	4,341	B	5,278	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	9.00	9.00
	1241_C	Human Resources Analyst	3,420	B	5,035	13.00	13.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	16.00	16.00
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	9.00	9.00
	1406_C	Senior Clerk	2,400	B	3,536	9.00	9.00
	1408_C	Principal Clerk	3,167	B	3,851	5.00	5.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	3.00	3.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	0.00	0.00
	1630_C	Account Clerk	2,482	B	3,017	16.00	16.00
	1632_C	Senior Account Clerk	2,875	B	3,492	24.00	24.00
	1634_C	Principal Account Clerk	3,247	B	3,946	6.00	6.00
	1652_C	Accountant II	3,606	B	4,379	3.00	3.00
	1654_C	Accountant III	4,361	B	5,300	3.00	3.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1706_C	Telephone Operator	2,298	B	2,792	3.00	3.00
	1760_C	Offset Machine Operator	2,678	B	3,254	1.00	1.00
	1771_C	Media Production Specialist	3,124	B	3,800	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	12.00	12.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	20.79	21.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	8.00	8.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	4.00	4.00
	1827_C	Administrative Services Manager	4,405	B	5,357	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	5.00	5.00
	1934_C	Storekeeper	2,533	B	3,077	1.00	1.00
	1950_C	Assistant Purchaser	2,938	B	3,573	1.00	1.00
	2913_C	Program Specialist	3,651	B	4,437	38.00	38.00
	2917_C	Program Support Analyst	4,481	B	5,448	11.00	11.00
	2966_C	Welfare Fraud Investigator	4,256	B	5,174	5.00	5.00
	2967_C	Supervising Welfare Fraud Investigator	4,626	B	5,622	1.00	1.00
	4308_C	Senior Collections Officer	3,206	B	3,898	6.00	6.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	1.00	1.00
	7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	1.00	1.00
	7219_C	Maintenance Scheduler	3,247	B	3,946	1.00	1.00
	7333_C	Apprentice Stationary Engineer II	2,981	B	4,355	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	2.00	2.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
	7524_C	Institution Utility Worker	2,308	B	2,806	6.00	6.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	1.00	1.00
	8602_C	Emergency Services Coord II	3,824	B	4,648	2.00	2.00
	8603_C	Emergency Services Coord III	4,539	B	5,516	1.00	1.00
	9251_C	Public Relations Manager	5,458	B	7,315	1.00	1.00
	9252_C	Communications Specialist	4,230	B	5,668	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.52	2.53
12920 SR Human Welfare-Grants Sta	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
12965 SR Nov 2016 Prop I Dignity	2917_C	Program Support Analyst	4,481	B	5,448	1.00	1.00
<b>149655 Division Total</b>						<b>399.31</b>	<b>399.53</b>

## Division: 149665 - HSA Benefits &amp; Family Support

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	3.00	3.00
	0923_C	Manager II	5,174	B	6,603	32.00	32.00
	0931_C	Manager III	5,578	B	7,121	3.00	3.00
	0932_C	Manager IV	5,989	B	7,642	10.00	10.00
	1402_C	Junior Clerk	2,125	B	2,582	20.00	20.00
	1404_C	Clerk	2,314	B	2,812	89.00	89.00
	1406_C	Senior Clerk	2,400	B	3,536	65.00	65.00
	1408_C	Principal Clerk	3,167	B	3,851	11.00	11.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	45.00	45.00
	1444_C	Secretary I	2,514	B	3,056	2.00	2.00
	1446_C	Secretary II	2,910	B	3,536	3.00	3.00
	1450_C	Executive Secretary I	3,167	B	3,851	0.00	0.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	4.00	4.00
	1822_C	Administrative Analyst	3,741	B	4,548	11.00	11.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	9.00	9.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	5.00	5.00
	1842_C	Management Assistant	3,445	B	4,186	8.00	8.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	2110_C	Medical Records Clerk	2,730	B	3,318	4.00	4.00
	2230_C	Physician Specialist	8,040	B	11,547	4.00	4.00
	2232_C	Senior Physician Specialist	8,864	B	12,428	0.75	0.75
	2574_C	Clinical Psychologist	4,618	B	5,611	9.00	9.00
	2576_C	Supervising Clinical Psychologist	5,150	B	6,259	1.00	1.00
	2586_C	Health Worker II	2,627	B	3,192	2.00	2.00
	2904_C	Human Services Technician	2,800	B	3,402	35.00	35.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
10020	GF Continuing Authority Ctrl	2905_C	Human Services Agency Senior Eligibility Worker	2,607	B	4,003	535.00	535.00
		2907_C	Eligibility Worker Supervisor	3,651	B	4,437	74.00	74.00
		2913_C	Program Specialist	3,651	B	4,437	70.50	70.50
		2914_C	Social Work Supervisor	3,814	B	4,635	11.00	11.00
		2916_C	Social Work Specialist	3,651	B	4,437	73.00	73.00
		2917_C	Program Support Analyst	4,481	B	5,448	29.00	29.00
		2918_C	Human Services Agency Social Worker	2,684	B	4,126	62.00	62.00
		2919_C	Child Care Specialist	2,125	B	2,582	3.00	3.00
		2932_C	Senior Behavioral Health Clinician	4,164	B	5,058	3.00	3.00
		2940_C	Protective Services Worker	3,989	B	5,089	151.00	151.00
		2944_C	Protective Services Supervisor	4,481	B	5,722	30.00	30.00
		9703_C	HSA Employment & Training Specialist II	2,711	B	4,246	77.00	77.00
		9704_C	Employment & Training Specialist III	3,580	B	4,350	64.00	64.00
		9705_C	Employment & Training Specialist IV	3,946	B	4,797	13.00	13.00
		9706_C	Employment & Training Specialist V	4,350	B	5,287	10.00	10.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	41.56	44.00
		2905_C	Human Services Agency Senior Eligibility Worker	2,607	B	4,003	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	59.05	59.28
12910	SR Human Welfare-Grants Oth	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.27	0.00
12920	SR Human Welfare-Grants Sta	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.61	0.20
12960	SR Human Welfare-Grants	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.61	0.20
149665 Division Total							1,689.35	1,688.93
HSA Department Total							2,541.34	2,541.14

**Department: HSS Health Service System**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 291644 - HSS Health Service System								
10000	GF Annual Account Ctrl	0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0931_C	Manager III	5,578	B	7,121	4.00	4.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
		0963_C	Department Head III	7,894	B	10,072	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.75	0.75
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
		1209_C	Benefits Technician	2,724	B	3,312	5.00	5.00
		1210_C	Benefits Analyst	3,232	B	3,929	14.00	14.00
		1404_C	Clerk	2,314	B	2,812	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	2.00	2.00
		1652_C	Accountant II	3,606	B	4,379	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1813_C	Senior Benefits Analyst	3,908	B	4,752	3.00	3.00
		1814_C	Benefits Supervisor	4,680	B	5,689	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.90	0.90
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
		2594_C	Employee Assistance Counselor	3,989	B	4,847	1.00	1.00
		2595_C	Senior Employee Assistance Counselor	4,164	B	5,448	2.00	2.00
		2819_C	Assistant Health Educator	3,471	B	4,214	1.00	1.00
		2820_C	Senior Health Program Planner	4,525	B	5,499	2.00	2.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.09
31190	HSS ADMIN GF SUPPORT FD	0923_C	Manager II	5,174	B	6,603	2.00	2.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.25	0.25
		1210_C	Benefits Analyst	3,232	B	3,929	2.00	2.00
		1813_C	Senior Benefits Analyst	3,908	B	4,752	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.10	0.10
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		2593_C	Health Program Coordinator III	4,341	B	5,675	1.00	1.00
		2820_C	Senior Health Program Planner	4,525	B	5,499	1.00	1.00
		2822_C	Health Educator	4,092	B	4,977	1.00	1.00
291644 Division Total							62.09	62.09
HSS Department Total							62.09	62.09

**Department: JUV Juvenile Probation**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE		
Division: 232034 - JUV Probation Services										
10000	GF Annual Account Ctrl	1430_C	Transcriber Typist	2,641	B	3,206	1.00	1.00		
		1444_C	Secretary I	2,514	B	3,056	5.00	5.00		
		1446_C	Secretary II	2,910	B	3,536	1.00	0.15		
		2910_C	Social Worker	2,960	B	3,598	5.00	5.00		
		2914_C	Social Work Supervisor	3,814	B	4,635	1.00	1.00		
		8414_S	Supervising Probation Officer, Juvenile Court	4,752	B	5,776	5.00	5.00		
		8416_S	Director, Probation Services	4,818	B	6,151	1.00	1.00		
		8444_S	Deputy Probation Officer	3,194	B	5,179	4.95	4.95		
		8530_P	Deputy Probation Officer (SFERS)	3,194	B	5,179	7.00	7.00		
		8540_P	Sr Supervising Probation Officer, Juv Prob (SFERS)	5,224	B	7,000	1.00	1.00		
		9706_C	Employment & Training Specialist V	4,350	B	5,287	1.00	1.00		
		9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	1.00		
		13720	SR Public Protection-Grant Sta	1446_C	Secretary II	2,910	B	3,536	0.00	0.85
1824_C	Principal Administrative Analyst			5,048	B	6,137	1.00	1.00		
2910_C	Social Worker			2,960	B	3,598	0.00	0.00		
8444_S	Deputy Probation Officer			3,194	B	5,179	11.05	11.05		
232034 Division Total							46.00	46.00		
Division: 232035 - JUV Juvenile Hall										
10000	GF Annual Account Ctrl	0923_S	Manager II	5,174	B	6,603	1.00	1.00		
		1444_C	Secretary I	2,514	B	3,056	1.00	0.00		
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00		
		2604_C	Food Service Worker	2,095	B	2,672	1.00	1.00		
		2654_C	Cook	2,806	B	3,409	0.00	0.00		
		2770_C	Senior Laundry Worker	2,348	B	2,852	1.00	1.00		
		8316_S	Assistant Counselor	2,607	B	3,167	1.00	1.00		
		8318_S	Counselor II	3,573	B	4,341	2.00	2.00		
		8320_S	Counselor, Juvenile Hall	2,967	B	3,608	27.25	27.25		
		8322_S	Senior Counselor, Juvenile Hall	3,843	B	4,671	2.00	2.00		
		8324_S	Supervising Counselor, Juvenile Court	3,958	B	4,808	0.00	0.00		
		8562_P	Counselor, Juvenile Hall (SFERS)	2,967	B	3,608	15.00	15.00		
		8578_C	Senior Supervising Institution Manager	3,965	B	5,315	1.00	1.00		
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.67	2.68		
		13720	SR Public Protection-Grant Sta	1444_C	Secretary I	2,514	B	3,056	0.00	1.00
				2604_C	Food Service Worker	2,095	B	2,672	3.00	3.00
2620_C	Food Service Manager Administrator			3,598	B	4,818	1.00	1.00		
2654_C	Cook			2,806	B	3,409	4.00	4.00		
8318_S	Counselor II			3,573	B	4,341	4.00	4.00		
8320_S	Counselor, Juvenile Hall			2,967	B	3,608	10.00	10.00		
8321_S	Counselor, Log Cabin Ranch			3,192	B	3,881	3.00	3.00		
8322_S	Senior Counselor, Juvenile Hall			3,843	B	4,671	6.00	6.00		

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	8326_S	Assistant Director, Log Cabin Ranch	3,814	B	5,113	0.00	0.00
	8562_P	Counselor, Juvenile Hall (SFERS)	2,967	B	3,608	2.00	2.00
	8564_P	Counselor, Log Cabin Ranch (SFERS)	3,192	B	3,881	2.00	2.00
<b>232035 Division Total</b>						<b>90.92</b>	<b>90.93</b>

## Division: 232040 - JUV General

10000	GF Annual Account Ctrl	0111_E	Board/Commission Member, Group II		B		0.10	0.10
		0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		0953_S	Deputy Director III	6,933	B	8,850	1.00	1.00
		0963_S	Department Head III	7,894	B	10,072	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.00	0.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1203_C	Personnel Technician	3,124	B	3,800	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	2.00	2.00
		1232_C	Training Officer	3,938	B	5,156	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	1.00	1.00
		1444_C	Secretary I	2,514	B	3,056	0.00	0.00
		1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
		1549_C	Secretary, Juvenile Probation Commission	3,417	B	4,155	0.50	0.50
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.50	2.50
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1936_C	Senior Storekeeper	2,696	B	3,280	1.00	1.00
		2708_C	Custodian	2,419	B	2,938	5.00	5.00
		2716_C	Custodial Assistant Supervisor	2,658	B	3,232	1.00	1.00
		2770_C	Senior Laundry Worker	2,348	B	2,852	1.00	1.00
		7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
		7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
		7334_C	Stationary Engineer	4,584	B	4,584	5.00	5.00
		7524_C	Institution Utility Worker	2,308	B	2,806	4.00	4.00
		8444_S	Deputy Probation Officer	3,194	B	5,179	1.00	1.00

						2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE
13720 SR Public Protection-Grant Sta	9774_C	Senior Community Development Specialist I	4,105	B	4,988	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.11	1.11
	0923_C	Manager II	5,174	B	6,603	0.00	0.00
	1232_C	Training Officer	3,938	B	5,156	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.50	0.50
232040 Division Total						52.71	52.71
JUV Department Total						189.63	189.65



**Department: LIB Public Library**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
Division: 232048 - LIB Public Library								
13140	SR Public Library Preserv	0922_C	Manager I	4,818	B	6,151	5.00	5.00
		0923_C	Manager II	5,174	B	6,603	4.00	4.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	3.00	3.00
		0952_C	Deputy Director II	5,578	B	7,121	4.00	4.00
		0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
		0964_C	Department Head IV	9,067	B	11,570	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	4.00	4.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	2.00	2.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1061_C	IS Program Analyst-Assistant	3,358	B	4,217	2.00	2.00
		1062_C	IS Programmer Analyst	3,627	B	4,561	2.00	2.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	2.00	2.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	5.00	5.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	2.00	2.00
		1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
		1202_C	Personnel Clerk	2,576	B	3,130	1.50	1.50
		1204_C	Senior Personnel Clerk	2,981	B	3,623	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	3.00	3.00
		1241_C	Human Resources Analyst	3,420	B	5,035	2.00	2.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	6.79	7.00
		1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00
		1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1436_C	Brailist	2,527	B	3,070	0.50	0.50
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	0.00	0.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
		1766_C	Media Production Technician	2,745	B	3,334	5.37	6.00
		1767_C	Media Programming Specialist	3,192	B	3,881	2.00	2.00
		1769_C	Media Production Supervisor	3,965	B	4,818	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
		1822_C	Administrative Analyst	3,741	B	4,548	5.79	6.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
		1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00
1842_C	Management Assistant	3,445	B	4,186	7.00	7.00		
	1922_C	Senior Inventory Clerk	2,376	B	2,888	1.00	1.00	

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1926_C	Senior Materials And Supplies Supervisor	2,607	B	3,167	0.00	0.00
	2708_C	Custodian	2,419	B	2,938	54.50	54.50
	2716_C	Custodial Assistant Supervisor	2,658	B	3,232	6.00	6.00
	2718_C	Custodial Supervisor	2,932	B	3,563	1.00	1.00
	2931_C	Marriage, Family And Child Counselor	3,989	B	4,847	1.00	1.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
	3522_C	Senior Museum Preparator	2,696	B	3,280	1.00	1.00
	3542_C	Curator II	3,357	B	4,083	1.00	1.00
	3544_C	Curator III	3,543	B	4,309	1.00	1.00
	3602_C	Library Page	2,151	B	2,612	127.50	127.50
	3610_C	Library Assistant	2,641	B	3,206	64.00	64.00
	3616_C	Library Technical Assistant I	3,106	B	3,775	62.29	62.50
	3618_C	Library Technical Assistant II	3,377	B	4,105	48.00	48.00
	3620_C	Conservation Technician I	3,106	B	3,775	3.00	3.00
	3621_C	Conservation Technician II	3,377	B	4,105	1.00	1.00
	3630_C	Librarian I	3,617	B	4,396	155.79	156.00
	3632_C	Librarian II	4,003	B	4,866	61.00	61.00
	3634_C	Librarian III	4,415	B	5,366	17.00	17.00
	5320_C	Illustrator And Art Designer	3,554	B	4,321	1.50	1.50
	5322_C	Graphic Artist	2,736	B	3,492	1.00	1.00
	5330_C	Graphics Supervisor	3,733	B	4,539	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	6.00	6.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	3.00	3.00
	7344_C	Carpenter	3,702	B	4,501	1.00	1.00
	7345_C	Electrician	4,361	B	5,299	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	5.50	5.50
	7514_C	General Laborer	2,730	B	3,318	1.00	1.00
	8207_C	Building And Grounds Patrol Officer	2,696	B	3,280	31.67	32.00
	8211_C	Supervising Building and Grounds Patrol Officer	2,985	B	3,630	4.00	4.00
	9251_C	Public Relations Manager	5,458	B	7,315	1.00	1.00
	9920_C	Public Service Aide - Assistant To Professionals	1,965	B	1,965	3.51	4.50
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	7.14	7.17
232048 Division Total						776.35	779.17
LIB Department Total						776.35	779.17

Department: LLB Law Library

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232051 - LLB Law Library								
10000	GF Annual Account Ctrl	0170_C	Assistant Law Librarian	6,505	B	6,505	1.00	1.00
		0180_C	Law Librarian	8,424	B	8,424	1.00	1.00
		0190_C	Bookbinder	3,960	B	3,960	1.00	1.00
232051 Division Total							3.00	3.00
LLB Department Total							3.00	3.00

**Department: MTA Municipal Transportation Agency**

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025	
						FTE	FTE	
Division: 103745 - MTASS Sustainable Streets								
22260	MTA TS Op Annual Account Ctrl	1375_C	Special Assistant XVI	6,288	B	7,642	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
		1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		5278_C	Planner II	3,824	B	4,648	2.00	2.00
		5288_C	Transportation Planner II	3,824	B	4,648	1.00	1.00
		5289_C	Transportation Planner III	4,539	B	5,516	2.00	2.00
		5303_C	Supervisor, Traffic And Street Signs	4,155	B	5,048	1.00	1.00
		8121_C	Transit Fare Inspector Supervisor/ Investigator	3,749	B	4,559	9.00	9.00
		9124_C	Senior Transit Information Clerk	3,062	B	3,724	2.00	2.00
		9132_C	Transit Fare Inspector	2,997	B	3,643	45.00	45.00
		9166_C	Transit Ambassador	2,222	B	2,696	14.00	14.00
		9172_C	Manager II, MTA	4,818	B	6,151	2.00	2.00
		9174_C	Manager IV, MTA	5,578	B	7,121	2.00	2.00
		9179_C	Manager V, MTA	5,989	B	7,642	1.79	2.00
		9910_C	Public Service Trainee		B		28.00	28.00
		9914_C	Public Service Aide - Administration	1,958	B	1,958	3.00	3.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.11
22265	MTA OH OPR AGENCYWIDE NE	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		9174_C	Manager IV, MTA	5,578	B	7,121	1.00	1.00
		9180_C	Manager VI, MTA	6,458	B	8,244	1.00	1.00
22305	MTA TS OPR PROJ SUP-PSF NE	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		3630_C	Librarian I	3,617	B	4,396	1.00	1.00
		5277_C	Planner I	3,147	B	3,824	4.00	4.00
		5278_C	Planner II	3,824	B	4,648	1.00	1.00
		5288_C	Transportation Planner II	3,824	B	4,648	8.00	8.00
		5289_C	Transportation Planner III	4,539	B	5,516	8.00	8.00
		5290_C	Transportation Planner IV	5,382	B	6,540	6.00	6.00
		5298_C	Planner III-Environmental Review	4,539	B	5,516	1.00	1.00
		9174_C	Manager IV, MTA	5,578	B	7,121	1.00	1.00
		9180_C	Manager VI, MTA	6,458	B	8,244	1.00	1.00
		9182_C	Manager VIII, MTA	7,429	B	9,479	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.34
22870	MTA SS Op Annual Account Ctrl	1091_C	IT Operations Support Administrator I	2,627	B	3,254	2.00	2.00
		1312_C	Public Information Officer	3,453	B	4,196	0.00	0.00
		1314_C	Public Relations Officer	4,116	B	5,388	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1406_C	Senior Clerk	2,400	B	3,536	6.00	6.00
	1408_C	Principal Clerk	3,167	B	3,851	6.00	6.00
	1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
	1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1704_C	Communications Dispatcher I	2,556	B	3,106	15.00	15.00
	1705_C	Communications Dispatcher II	2,835	B	3,445	6.00	6.00
	1708_C	Senior Telephone Operator	2,533	B	3,077	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	8.00	8.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	8.00	8.00
	1840_C	Junior Management Assistant	3,033	B	3,688	3.00	3.00
	1842_C	Management Assistant	3,445	B	4,186	5.79	6.00
	1844_C	Senior Management Assistant	3,946	B	4,797	3.00	3.00
	1934_C	Storekeeper	2,533	B	3,077	3.00	3.00
	1936_C	Senior Storekeeper	2,696	B	3,280	2.00	2.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	0.00	0.00
	5203_C	Assistant Engineer	4,510	B	5,483	7.00	7.00
	5207_C	Associate Engineer	5,350	B	6,503	5.00	5.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	3.00	3.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	5.00	5.00
	5277_C	Planner I	3,147	B	3,824	1.79	2.00
	5283_C	Planner V	6,386	B	8,345	1.00	1.00
	5288_C	Transportation Planner II	3,824	B	4,648	6.58	7.00
	5289_C	Transportation Planner III	4,539	B	5,516	7.79	8.00
	5290_C	Transportation Planner IV	5,382	B	6,540	4.79	5.00
	5302_C	Traffic Survey Technician	3,162	B	3,843	8.00	8.00
	5303_C	Supervisor, Traffic And Street Signs	4,155	B	5,048	3.00	3.00
	5306_C	Traffic Sign Manager	4,915	B	6,429	1.00	1.00
	5364_C	Engineering Associate I	3,554	B	4,321	1.00	1.00
	5366_C	Engineering Associate II	4,116	B	5,003	2.00	2.00
	5504_C	Project Manager II	7,697	B	8,286	1.00	1.00
	6230_C	Street Inspector	3,417	B	4,155	1.00	1.00
	6231_C	Senior Street Inspector	3,958	B	4,808	1.00	1.00
	7242_C	Painter Supervisor I	3,872	B	4,960	4.00	4.00
	7243_C	Parking Meter Repairer Supervisor I	4,152	B	5,047	4.00	4.00
	7258_C	Maintenance Machinist Supervisor I	5,911	B	5,911	1.00	1.00
	7332_C	Maintenance Machinist	3,879	B	4,706	2.00	2.00
	7346_C	Painter	3,409	B	4,142	22.00	22.00
	7410_C	Automotive Service Worker	2,812	B	3,417	1.00	1.00
	7432_C	Electrical Line Helper	3,445	B	4,186	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
23390		7444_C Parking Meter Repairer	3,137	B	3,814	19.79	20.00
		7457_C Sign Worker	2,895	B	3,518	23.58	24.00
		8214_C Parking Control Officer	2,541	B	3,271	358.00	358.00
		8216_C Senior Parking Control Officer	3,033	B	3,908	47.00	47.00
		8219_C Parking Enforcement Administrator	4,076	B	4,951	3.00	3.00
		9145_C Traffic Signal Electrician	5,779	B	5,779	13.00	13.00
		9147_C Traffic Signal Electrician Supervisor I	6,492	B	6,492	2.00	2.00
		9149_C Traffic Signal Electrician Supervisor II	7,251	B	7,251	2.00	2.00
		9172_C Manager II, MTA	4,818	B	6,151	6.00	6.00
		9174_C Manager IV, MTA	5,578	B	7,121	2.00	2.00
		9177_C Manager III, MTA	5,174	B	6,603	5.00	5.00
		9179_C Manager V, MTA	5,989	B	7,642	3.00	3.00
		9180_C Manager VI, MTA	6,458	B	8,244	3.00	3.00
		9181_C Manager VII, MTA	6,933	B	8,850	1.00	1.00
		9182_C Manager VIII, MTA	7,429	B	9,479	2.00	2.00
		9187_C Deputy Dir II, MTA	8,405	B	10,725	1.00	1.00
		9504_C Permit and Citation Clerk	2,938	B	3,573	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	25.08	25.18
	MTA SS OPR PROJ SUPPORT-F	1314_C Public Relations Officer	4,116	B	5,388	1.00	1.00
		1406_C Senior Clerk	2,400	B	3,536	1.00	1.00
		1822_C Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		5203_C Assistant Engineer	4,510	B	5,483	23.00	23.00
		5207_C Associate Engineer	5,350	B	6,503	23.00	23.00
		5211_C Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	3.00	3.00
		5241_C Engineer	6,077	B	7,389	9.00	9.00
		5277_C Planner I	3,147	B	3,824	1.00	1.00
		5288_C Transportation Planner II	3,824	B	4,648	8.00	8.00
		5289_C Transportation Planner III	4,539	B	5,516	4.00	4.00
		5290_C Transportation Planner IV	5,382	B	6,540	4.00	4.00
		5302_C Traffic Survey Technician	3,162	B	3,843	5.00	5.00
		5303_C Supervisor, Traffic And Street Signs	4,155	B	5,048	1.00	1.00
		5362_C Engineering Assistant	3,206	B	3,898	1.00	1.00
		5364_C Engineering Associate I	3,554	B	4,321	3.00	3.00
		5366_C Engineering Associate II	4,116	B	5,003	2.00	2.00
		5502_C Project Manager I	6,652	B	7,163	1.00	1.00
		5504_C Project Manager II	7,697	B	8,286	2.00	2.00
		5506_C Project Manager III	9,344	B	10,062	1.00	1.00
		7331_C Apprentice Maintenance Machinist II	3,466	B	4,154	1.00	1.00
		7346_C Painter	3,409	B	4,142	26.00	26.00
		7432_C Electrical Line Helper	3,445	B	4,186	4.00	4.00
		7457_C Sign Worker	2,895	B	3,518	10.00	10.00
		9145_C Traffic Signal Electrician	5,779	B	5,779	8.00	8.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	9147_C	Traffic Signal Electrician Supervisor I	6,492	B	6,492	2.00	2.00
	9179_C	Manager V, MTA	5,989	B	7,642	2.00	2.00
	9940_C	Pre-Apprentice Automotive Mechanic	1,897	B	1,897	2.00	2.00
<b>103745 Division Total</b>						<b>1,004.44</b>	<b>1,006.64</b>

## Division: 103758 - MTAHR Human Resources

22260	MTA TS Op Annual Account Ctrl	1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		9172_C	Manager II, MTA	4,818	B	6,151	1.00	1.00
		9177_C	Manager III, MTA	5,174	B	6,603	1.00	1.00
		9179_C	Manager V, MTA	5,989	B	7,642	1.00	1.00
22265	MTA OH OPR AGENCYWIDE NE	1052_C	IS Business Analyst	4,005	B	5,038	2.00	2.00
		1202_C	Personnel Clerk	2,576	B	3,130	8.00	8.00
		1203_C	Personnel Technician	3,124	B	3,800	1.00	1.00
		1204_C	Senior Personnel Clerk	2,981	B	3,623	7.00	7.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	7.00	7.00
		1226_C	Chief Payroll And Personnel Clerk	3,775	B	4,588	1.00	1.00
		1230_C	Instructional Designer	4,341	B	5,278	1.00	1.00
		1232_C	Training Officer	3,938	B	5,156	6.00	6.00
		1241_C	Human Resources Analyst	3,420	B	5,035	30.00	30.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	17.00	17.00
		1246_C	Principal Human Resources Analyst	5,459	B	7,142	2.00	2.00
		1250_C	Recruiter	4,559	B	5,541	1.00	1.00
		1404_C	Clerk	2,314	B	2,812	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
		1802_C	Research Assistant	3,091	B	3,759	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	0.79	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		9172_C	Manager II, MTA	4,818	B	6,151	7.00	7.00
		9174_C	Manager IV, MTA	5,578	B	7,121	4.00	4.00
		9177_C	Manager III, MTA	5,174	B	6,603	2.00	2.00
		9179_C	Manager V, MTA	5,989	B	7,642	1.00	1.00
		9180_C	Manager VI, MTA	6,458	B	8,244	3.00	3.00
		9183_C	Deputy Dir I, MTA	7,894	B	10,072	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.20
103758 Division Total							119.99	120.21

## Division: 103773 - MTAFA Fit Finance &amp; Info Tech

22260	MTA TS Op Annual Account Ctrl	1041_C	IS Engineer-Assistant	4,482	B	5,638	2.00	2.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
22265	MTA OH OPR AGENCYWIDE NE	1094_C IT Operations Support Administrator IV	4,559	B	5,650	6.00	6.00
		1095_C IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C Administrative Analyst	3,741	B	4,548	2.00	2.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1844_C Senior Management Assistant	3,946	B	4,797	1.00	1.00
		1929_C Parts Storekeeper	2,844	B	3,458	39.00	39.00
		1931_C Senior Parts Storekeeper	3,091	B	3,759	8.00	8.00
		1935_C Principal Parts Storekeeper	3,247	B	3,946	1.00	1.00
		1937_C Supervising Parts Storekeeper	3,736	B	4,539	1.00	1.00
		1942_C Assistant Materials Coordinator	4,256	B	5,174	4.00	4.00
		1950_C Assistant Purchaser	2,938	B	3,573	6.00	6.00
		9110_C Fare Collections Receiver	2,710	B	3,293	42.00	42.00
		9116_C Senior Fare Collections Receiver	3,135	B	3,811	15.00	15.00
		9117_C Principal Fare Collections Receiver	3,945	B	4,797	3.00	3.00
		9172_C Manager II, MTA	4,818	B	6,151	2.00	2.00
		9174_C Manager IV, MTA	5,578	B	7,121	3.00	3.00
		9182_C Manager VIII, MTA	7,429	B	9,479	1.00	1.00
		1041_C IS Engineer-Assistant	4,482	B	5,638	2.00	2.00
		1042_C IS Engineer-Journey	4,964	B	6,244	8.00	8.00
		1043_C IS Engineer-Senior	5,501	B	6,921	7.00	7.00
		1044_C IS Engineer-Principal	5,918	B	8,423	16.00	16.00
		1052_C IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C IS Business Analyst-Senior	4,636	B	5,833	4.00	4.00
		1054_C IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1070_C IS Project Director	5,918	B	8,018	2.00	2.00
		1092_C IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
		1222_C Senior Payroll And Personnel Clerk	3,247	B	3,946	14.00	14.00
		1224_C Principal Payroll And Personnel Clerk	3,580	B	4,350	2.00	2.00
		1226_C Chief Payroll And Personnel Clerk	3,775	B	4,588	1.00	1.00
		1406_C Senior Clerk	2,400	B	3,536	1.00	1.00
		1452_C Executive Secretary II	3,485	B	4,237	1.00	1.00
		1632_C Senior Account Clerk	2,875	B	3,492	12.00	12.00
		1634_C Principal Account Clerk	3,247	B	3,946	6.00	6.00
		1652_C Accountant II	3,606	B	4,379	4.00	4.00
		1654_C Accountant III	4,361	B	5,300	15.00	15.00
		1657_C Accountant IV	5,046	B	6,595	4.00	4.00
		1670_C Financial Systems Supervisor	5,870	B	7,679	2.00	2.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
		1822_C Administrative Analyst	3,741	B	4,548	3.00	3.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C Principal Administrative Analyst	5,048	B	6,137	9.00	9.00
		1842_C Management Assistant	3,445	B	4,186	0.00	0.00
		1844_C Senior Management Assistant	3,946	B	4,797	2.00	2.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
22305	MTA TS OPR PROJ SUP-PSF NE	5207_C Associate Engineer	5,350	B	6,503	1.00	1.00
		5504_C Project Manager II	7,697	B	8,286	2.00	2.00
		9172_C Manager II, MTA	4,818	B	6,151	2.00	2.00
		9174_C Manager IV, MTA	5,578	B	7,121	2.00	2.00
		9177_C Manager III, MTA	5,174	B	6,603	1.00	1.00
		9179_C Manager V, MTA	5,989	B	7,642	3.00	3.00
		9180_C Manager VI, MTA	6,458	B	8,244	2.00	2.00
		9182_C Manager VIII, MTA	7,429	B	9,479	1.50	1.50
		9187_C Deputy Dir II, MTA	8,405	B	10,725	1.00	1.00
		9976_C Technology Expert I		B		1.00	1.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	0.91	0.92
		1041_C IS Engineer-Assistant	4,482	B	5,638	1.00	1.00
		1044_C IS Engineer-Principal	5,918	B	8,423	3.00	3.00
		1052_C IS Business Analyst	4,005	B	5,038	3.00	3.00
		1054_C IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1231_C EEO Programs Senior Specialist	4,832	B	6,324	0.00	0.00
		1233_C Equal Employment Opportunity Programs Specialist	4,139	B	5,035	2.00	2.00
		1402_C Junior Clerk	2,125	B	2,582	1.00	1.00
		1446_C Secretary II	2,910	B	3,536	1.00	1.00
		1450_C Executive Secretary I	3,167	B	3,851	2.00	2.00
		1634_C Principal Account Clerk	3,247	B	3,946	6.00	6.00
		1652_C Accountant II	3,606	B	4,379	6.00	6.00
		1654_C Accountant III	4,361	B	5,300	10.00	10.00
		1657_C Accountant IV	5,046	B	6,595	4.00	4.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
		1822_C Administrative Analyst	3,741	B	4,548	9.00	9.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C Principal Administrative Analyst	5,048	B	6,137	14.00	14.00
		1842_C Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C Senior Management Assistant	3,946	B	4,797	1.00	1.00
		2978_C Contract Compliance Officer II	5,553	B	6,750	5.00	5.00
		2992_C Contract Compliance Officer I	4,237	B	5,150	2.00	2.00
		5212_C Engineer/Architect Principal	8,167	B	10,675	1.00	1.00
		5277_C Planner I	3,147	B	3,824	2.00	2.00
		5288_C Transportation Planner II	3,824	B	4,648	2.00	2.00
		5289_C Transportation Planner III	4,539	B	5,516	2.00	2.00
		5502_C Project Manager I	6,652	B	7,163	4.00	4.00
		5506_C Project Manager III	9,344	B	10,062	1.00	1.00
		9172_C Manager II, MTA	4,818	B	6,151	1.00	1.00
		9174_C Manager IV, MTA	5,578	B	7,121	1.00	1.00
		9177_C Manager III, MTA	5,174	B	6,603	3.00	3.00
		9179_C Manager V, MTA	5,989	B	7,642	2.00	2.00
		9181_C Manager VII, MTA	6,933	B	8,850	2.00	2.00
		9182_C Manager VIII, MTA	7,429	B	9,479	1.50	1.50

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
22870 MTA SS Op Annual Account Ctrl	9976_C	Technology Expert I		B		1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.52	0.53
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	5302_C	Traffic Survey Technician	3,162	B	3,843	2.00	2.00
	8167_C	Administrative Hearing Examiner	4,076	B	4,951	8.00	8.00
	8168_C	Administrative Hearing Supervisor	4,661	B	5,664	2.00	2.00
	9174_C	Manager IV, MTA	5,578	B	7,121	2.00	2.00
	9177_C	Manager III, MTA	5,174	B	6,603	1.00	1.00
	9504_C	Permit and Citation Clerk	2,938	B	3,573	16.00	16.00
	9506_C	Senior Permit and Citation Clerk	3,225	B	3,921	20.00	20.00
	9508_C	Principal Permit and Citation Clerk	3,512	B	4,269	8.00	8.00
<b>103773 Division Total</b>						<b>449.44</b>	<b>449.44</b>

## Division: 103776 - MTAED Executive Director

22265 MTA OH OPR AGENCYWIDE NE	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1230_C	Instructional Designer	4,341	B	5,278	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	1.00	1.00
	1310_C	Public Relations Assistant	2,607	B	3,167	1.00	1.00
	1312_C	Public Information Officer	3,453	B	4,196	1.29	1.50
	1314_C	Public Relations Officer	4,116	B	5,388	2.00	2.00
	1373_C	Special Assistant XIV	5,434	B	6,603	1.00	1.00
	1374_C	Special Assistant XV	5,845	B	7,104	1.00	1.00
	1375_C	Special Assistant XVI	6,288	B	7,642	0.00	0.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	4.00	4.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
	5277_C	Planner I	3,147	B	3,824	1.00	1.00
	5278_C	Planner II	3,824	B	4,648	0.00	0.00
	5293_C	Planner IV	5,382	B	6,540	1.00	1.00
	5320_C	Illustrator And Art Designer	3,554	B	4,321	1.00	1.00
	5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	1.00	1.00
	9174_C	Manager IV, MTA	5,578	B	7,121	4.00	4.00
	9179_C	Manager V, MTA	5,989	B	7,642	1.00	1.00
	9180_C	Manager VI, MTA	6,458	B	8,244	1.00	1.00
	9182_C	Manager VIII, MTA	7,429	B	9,479	2.00	2.00
	9186_C	General Manager, Public Transportation D	15,377	B	15,838	1.00	1.00
<b>103776 Division Total</b>						<b>38.29</b>	<b>38.50</b>

## Division: 103788 - MTABD Board Of Directors

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
22265	MTA OH OPR AGENCYWIDE NE 0114_E	Board/Commission Member, Group V		B		0.10	0.10
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	9172_C	Manager II, MTA	4,818	B	6,151	1.00	1.00
	9190_C	Board Scty, MTA	5,989	B	7,642	1.00	1.00
<b>103788 Division Total</b>						<b>3.10</b>	<b>3.10</b>

## Division: 138672 - MTACC CV-Captl Progr &amp; Constr

22305	MTA TS OPR PROJ SUP-PSF NE 1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.00	0.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	0.00	0.00
	1446_C	Secretary II	2,910	B	3,536	0.00	0.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
	1840_C	Junior Management Assistant	3,033	B	3,688	4.00	4.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	5201_C	Junior Engineer	3,995	B	4,855	3.00	3.00
	5203_C	Assistant Engineer	4,510	B	5,483	24.00	24.00
	5207_C	Associate Engineer	5,350	B	6,503	22.00	22.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	17.00	17.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	4.00	4.00
	5241_C	Engineer	6,077	B	7,389	18.00	18.00
	5364_C	Engineering Associate I	3,554	B	4,321	2.00	2.00
	5366_C	Engineering Associate II	4,116	B	5,003	1.00	1.00
	5380_C	Student Design Trainee I, Arch., Engr., & Planning	2,729	B	2,729	0.00	0.00
	5502_C	Project Manager I	6,652	B	7,163	3.00	3.00
	5504_C	Project Manager II	7,697	B	8,286	5.00	5.00
	5506_C	Project Manager III	9,344	B	10,062	4.00	4.00
	6317_C	Assistant Construction Inspector	3,573	B	4,341	1.00	1.00
	6318_C	Construction Inspector	4,341	B	5,278	8.00	8.00
	6319_C	Senior Construction Inspector	4,787	B	5,819	7.00	7.00
	9172_C	Manager II, MTA	4,818	B	6,151	1.00	1.00
	9177_C	Manager III, MTA	5,174	B	6,603	3.00	3.00
	9183_C	Deputy Dir I, MTA	7,894	B	10,072	2.00	2.00
	9187_C	Deputy Dir II, MTA	8,405	B	10,725	0.00	0.00
	9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.45	3.47
<b>138672 Division Total</b>						<b>148.45</b>	<b>148.47</b>

## Division: 138753 - MTATS Transit Svc Division

22260	MTA TS Op Annual Account Ctrl	1043_C	IS Engineer-Senior	5,501	B	6,921	0.00	0.00
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Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1310_C	Public Relations Assistant	2,607	B	3,167	2.00	2.00
	1312_C	Public Information Officer	3,453	B	4,196	3.00	3.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1373_C	Special Assistant XIV	5,434	B	6,603	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	8.00	8.00
	1406_C	Senior Clerk	2,400	B	3,536	5.00	5.00
	1408_C	Principal Clerk	3,167	B	3,851	0.00	0.00
	1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	3.00	3.00
	1444_C	Secretary I	2,514	B	3,056	1.00	1.00
	1446_C	Secretary II	2,910	B	3,536	0.00	0.00
	1450_C	Executive Secretary I	3,167	B	3,851	0.00	0.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	11.00	11.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	17.00	17.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
	1840_C	Junior Management Assistant	3,033	B	3,688	11.00	11.00
	1842_C	Management Assistant	3,445	B	4,186	15.00	15.00
	1844_C	Senior Management Assistant	3,946	B	4,797	5.00	5.00
	5203_C	Assistant Engineer	4,510	B	5,483	4.00	4.00
	5207_C	Associate Engineer	5,350	B	6,503	5.00	5.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	3.00	3.00
	5241_C	Engineer	6,077	B	7,389	1.00	1.00
	5277_C	Planner I	3,147	B	3,824	1.00	1.00
	5288_C	Transportation Planner II	3,824	B	4,648	11.00	11.00
	5289_C	Transportation Planner III	4,539	B	5,516	11.00	11.00
	5290_C	Transportation Planner IV	5,382	B	6,540	5.00	5.00
	5506_C	Project Manager III	9,344	B	10,062	2.00	2.00
	6235_C	Heating And Ventilating Inspector	4,818	B	5,857	1.00	1.00
	6252_C	Line Inspector	5,540	B	6,735	3.00	3.00
	6318_C	Construction Inspector	4,341	B	5,278	2.00	2.00
	6319_C	Senior Construction Inspector	4,787	B	5,819	0.00	0.00
	7110_C	Mobile Equipment Assistant Supervisor	4,237	B	5,150	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7126_C	Mechanical Shop And Equipment Superintendent	5,136	B	6,235	5.00	5.00
	7203_C	Buildings And Grounds Maintenance Supervisor	5,703	B	5,703	1.00	1.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	3.00	3.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	0.00	0.00
	7216_C	Electrical Transit Shop Supervisor I	5,460	B	6,634	7.00	7.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7219_C	Maintenance Scheduler	3,247	B	3,946	1.00	1.00
	7223_C	Cable Machinery Supervisor	6,945	B	6,945	0.00	0.00
	7226_C	Carpenter Supervisor I	4,568	B	5,553	1.00	1.00
	7228_C	Automotive Transit Shop Supervisor I	6,207	B	6,207	8.00	8.00
	7235_C	Transit Power Line Supervisor I	5,461	B	6,638	12.00	12.00
	7238_C	Electrician Supervisor I	4,912	B	5,971	1.00	1.00
	7241_C	Senior Maintenance Controller	6,109	B	6,109	2.00	2.00
	7244_C	Power Plant Supervisor I	4,378	B	5,321	2.00	2.00
	7247_C	Sheet Metal Worker Supervisor II	5,266	B	6,404	0.00	0.00
	7249_C	Automotive Mechanic Supervisor I	5,628	B	5,628	9.00	9.00
	7251_C	Track Maintenance Worker Supervisor I	4,015	B	4,882	14.00	14.00
	7253_C	Electrical Transit Mechanic Supervisor I	4,635	B	5,632	14.00	14.00
	7256_C	Electric Motor Repair Supervisor I	4,771	B	5,799	1.00	1.00
	7258_C	Maintenance Machinist Supervisor I	5,911	B	5,911	2.00	2.00
	7262_C	Maintenance Planner	5,833	B	5,833	5.00	5.00
	7263_C	Maintenance Manager	5,113	B	6,850	1.00	1.00
	7264_C	Automotive Body And Fender Worker Supervisor I	5,628	B	5,628	1.00	1.00
	7274_C	Transit Power Line Worker Supervisor II	5,876	B	7,142	2.00	2.00
	7286_C	Wire Rope Cable Maintenance Supervisor	5,165	B	5,165	1.00	1.00
	7287_C	Supervising Electronic Maintenance Technician	5,471	B	6,648	3.00	3.00
	7305_C	Metal Fabricator	3,368	B	4,090	1.00	1.00
	7306_C	Automotive Body And Fender Worker	4,332	B	4,332	35.00	35.00
	7309_C	Car And Auto Painter	4,332	B	4,332	23.00	23.00
	7310_C	Transit Power Cable Splicer	5,330	B	6,476	6.00	6.00
	7313_C	Automotive Machinist	4,414	B	4,414	18.00	18.00
	7315_C	Automotive Machinist Assistant Supervisor	5,109	B	5,109	3.00	3.00
	7318_C	Electronic Maintenance Technician	4,726	B	5,742	158.00	158.00
	7319_C	Electric Motor Repairer	3,739	B	4,546	8.00	8.00
	7320_C	Apprentice Automotive Machinist I	2,368	B	3,232	1.00	1.00
	7321_C	Apprentice Automotive Machinist 2	3,340	B	3,878	1.00	1.00
	7322_C	Automotive Body And Fender Worker Asst Supervisor	5,109	B	5,109	3.00	3.00
	7325_C	General Utility Mechanic	4,788	B	4,788	2.00	2.00
	7326_C	Glazier	3,741	B	4,548	8.00	8.00
	7327_C	Apprentice Maintenance Machinist I	2,541	B	3,232	4.00	4.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	3.00	3.00
	7329_C	Electronic Maintenance Technician Asst Supervisor	5,112	B	6,216	23.00	23.00
	7331_C	Apprentice Maintenance Machinist II	3,466	B	4,154	2.00	2.00
	7332_C	Maintenance Machinist	3,879	B	4,706	28.00	28.00
	7334_C	Stationary Engineer	4,584	B	4,584	17.00	17.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	3.00	3.00
	7340_C	Maintenance Controller	5,109	B	5,109	19.00	19.00
	7344_C	Carpenter	3,702	B	4,501	9.00	9.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7345_C	Electrician	4,385	B	5,330	3.00	3.00
	7347_C	Plumber	4,393	B	5,341	1.00	1.00
	7354_C	Apprentice Power Line Worker 1	3,068	B	3,903	2.00	2.00
	7355_C	Truck Driver	3,346	B	4,259	4.00	4.00
	7357_C	Apprentice Power Line Worker 2	4,183	B	5,019	2.00	2.00
	7358_C	Pattern Maker	3,887	B	4,724	1.00	1.00
	7364_C	Power House Operator	3,611	B	4,389	9.00	9.00
	7365_C	Senior Power House Operator	4,061	B	4,936	11.00	11.00
	7366_C	Transit Power Line Worker	5,598	B	6,022	27.00	27.00
	7371_C	Electrical Transit System Mechanic	3,703	B	4,501	280.00	280.00
	7376_C	Sheet Metal Worker	4,333	B	5,266	2.00	2.00
	7380_C	Electrical Transit Mechanic, Assistant Supervisor	4,205	B	5,113	36.00	36.00
	7381_C	Automotive Mechanic	4,242	B	4,242	179.00	179.00
	7382_C	Automotive Mechanic Assistant Supervisor	5,109	B	5,109	24.00	24.00
	7383_C	Apprentice Automotive Mechanic 1	2,321	B	2,955	8.00	8.00
	7390_C	Welder	3,724	B	4,525	11.00	11.00
	7408_C	Assistant Power House Operator	2,755	B	3,350	2.00	2.00
	7410_C	Automotive Service Worker	2,812	B	3,417	98.00	98.00
	7412_C	Automotive Service Worker Assistant Supervisor	3,004	B	3,651	4.00	4.00
	7430_C	Assistant Electronic Maintenance Technician	4,081	B	4,942	10.00	10.00
	7432_C	Electrical Line Helper	3,445	B	4,186	1.00	1.00
	7434_C	Maintenance Machinist Helper	2,857	B	3,468	0.00	0.00
	7454_C	Traffic Signal Operator	2,007	B	2,434	1.00	1.00
	7458_C	Switch Repairer	3,138	B	3,814	12.00	12.00
	7472_C	Wire Rope Cable Maintenance Mechanic	4,575	B	4,575	10.00	10.00
	7473_C	Wire Rope Cable Maintenance Mechanic Trainee	3,648	B	3,648	9.00	9.00
	7514_C	General Laborer	2,730	B	3,318	10.37	11.00
	7540_C	Track Maintenance Worker	2,919	B	3,551	67.00	67.00
	8214_C	Parking Control Officer	2,541	B	3,271	9.00	9.00
	9102_C	Transit Car Cleaner	2,710	B	3,293	156.00	156.00
	9104_C	Transit Car Cleaner Assistant Supervisor	2,973	B	3,614	16.00	16.00
	9126_C	Transit Traffic Checker	2,989	B	3,632	1.00	1.00
	9131_C	Station Agent, Municipal Railway	3,559	B	4,327	70.00	70.00
	9136_C	Transit Training Specialist	4,025	B	4,892	86.00	86.00
	9139_C	Transit Supervisor	3,898	B	4,739	283.50	283.50
	9140_C	Transit Manager I	4,601	B	5,595	1.00	1.00
	9141_C	Transit Manager II	5,200	B	6,318	3.00	3.00
	9150_C	Train Controller	4,513	B	5,485	1.00	1.00
	9152_C	Transportation Controller Trainee	3,898	B	4,739	7.00	7.00
	9153_C	Transportation Controller	4,905	B	5,960	26.00	26.00
	9160_C	Transportation Operations Specialist	5,149	B	6,259	40.00	40.00
	9163_C	Transit Operator	2,428	B	3,470	2,670.00	2,670.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
22305	9166_C	Transit Ambassador	2,222	B	2,696	22.00	22.00
	9172_C	Manager II, MTA	4,818	B	6,151	21.00	21.00
	9174_C	Manager IV, MTA	5,578	B	7,121	18.00	18.00
	9177_C	Manager III, MTA	5,174	B	6,603	8.00	8.00
	9179_C	Manager V, MTA	5,989	B	7,642	3.00	3.00
	9180_C	Manager VI, MTA	6,458	B	8,244	9.00	9.00
	9182_C	Manager VIII, MTA	7,429	B	9,479	4.00	4.00
	9183_C	Deputy Dir I, MTA	7,894	B	10,072	2.00	2.00
	9187_C	Deputy Dir II, MTA	8,405	B	10,725	1.00	1.00
	9916_C	Public Service Aide - Public Works	1,561	B	1,756	2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	9.51	9.55
	1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	5201_C	Junior Engineer	3,995	B	4,855	1.00	1.00
	5203_C	Assistant Engineer	4,510	B	5,483	5.00	5.00
	5207_C	Associate Engineer	5,350	B	6,503	5.00	5.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	3.00	3.00
	5289_C	Transportation Planner III	4,539	B	5,516	4.00	4.00
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	5506_C	Project Manager III	9,344	B	10,062	1.00	1.00
	7258_C	Maintenance Machinist Supervisor I	5,911	B	5,911	1.00	1.00
	9139_C	Transit Supervisor	3,898	B	4,739	21.00	21.00
	9174_C	Manager IV, MTA	5,578	B	7,121	1.00	1.00
	9195_C	Light Rail Vehicle Equipment Engineer	5,790	B	7,042	1.00	1.00
	9196_C	Senior Light Rail Vehicle Equipment Engineer	6,704	B	8,149	1.00	1.00
<b>138753 Division Total</b>						<b>4,957.38</b>	<b>4,958.05</b>

## Division: 139648 - MTAAW Agency-wide

22265	MTA OH OPR AGENCYWIDE NE	1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	1.00	1.00
		1452_C	Executive Secretary II	3,485	B	4,237	0.00	0.00
		1634_C	Principal Account Clerk	3,247	B	3,946	0.00	0.00
		1652_C	Accountant II	3,606	B	4,379	1.00	1.00
		1704_C	Communications Dispatcher I	2,556	B	3,106	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		1931_C	Senior Parts Storekeeper	3,091	B	3,759	2.00	2.00
		5201_C	Junior Engineer	3,995	B	4,855	0.00	0.00
		5203_C	Assistant Engineer	4,510	B	5,483	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5207_C	Associate Engineer	5,350	B	6,503	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	5.00	5.00
	5288_C	Transportation Planner II	3,824	B	4,648	3.00	3.00
	5289_C	Transportation Planner III	4,539	B	5,516	1.00	1.00
	5366_C	Engineering Associate II	4,116	B	5,003	2.00	2.00
	5380_C	Student Design Trainee I, Arch., Engr., & Planning	2,729	B	2,729	3.50	3.50
	5381_C	Student Design Trainee II, Arch, Engr, & Planning	2,932	B	2,932	1.00	1.00
	5502_C	Project Manager I	6,652	B	7,163	4.00	4.00
	5504_C	Project Manager II	7,697	B	8,286	2.00	2.00
	6318_C	Construction Inspector	4,341	B	5,278	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	1.00	1.00
	7251_C	Track Maintenance Worker Supervisor I	4,015	B	4,882	4.00	4.00
	7309_C	Car And Auto Painter	4,332	B	4,332	1.00	1.00
	7315_C	Automotive Machinist Assistant Supervisor	5,109	B	5,109	0.00	0.00
	7318_C	Electronic Maintenance Technician	4,726	B	5,742	6.00	6.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	1.00	1.00
	7345_C	Electrician	4,385	B	5,330	1.00	1.00
	7355_C	Truck Driver	3,346	B	4,259	1.00	1.00
	7366_C	Transit Power Line Worker	5,598	B	6,022	4.00	4.00
	7371_C	Electical Transit System Mechanic	3,703	B	4,501	4.00	4.00
	7381_C	Automotive Mechanic	4,242	B	4,242	1.00	1.00
	7410_C	Automotive Service Worker	2,812	B	3,417	1.00	1.00
	7432_C	Electrical Line Helper	3,445	B	4,186	2.00	2.00
	7434_C	Maintenance Machinist Helper	2,857	B	3,468	1.00	1.00
	7514_C	General Laborer	2,730	B	3,318	8.00	8.00
	8167_C	Administrative Hearing Examiner	4,076	B	4,951	2.00	2.00
	8214_C	Parking Control Officer	2,541	B	3,271	30.00	30.00
	8216_C	Senior Parking Control Officer	3,033	B	3,908	4.00	4.00
	9102_C	Transit Car Cleaner	2,710	B	3,293	6.00	6.00
	9110_C	Fare Collections Receiver	2,710	B	3,293	2.00	2.00
	9126_C	Transit Traffic Checker	2,989	B	3,632	3.00	3.00
	9131_C	Station Agent, Municipal Railway	3,559	B	4,327	4.00	4.00
	9139_C	Transit Supervisor	3,898	B	4,739	1.00	1.00
	9144_C	Investigator, Taxi and Accessible Services	3,977	B	4,832	3.00	3.00
	9174_C	Manager IV, MTA	5,578	B	7,121	0.00	0.00
	9183_C	Deputy Dir I, MTA	7,894	B	10,072	1.00	1.00
	9504_C	Permit and Citation Clerk	2,938	B	3,573	2.00	2.00
	9508_C	Principal Permit and Citation Clerk	3,512	B	4,269	0.00	0.00
	9916_C	Public Service Aide - Public Works	1,561	B	1,756	1.00	1.00
	9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	0.50	0.50
<b>139648 Division Total</b>						<b>135.00</b>	<b>135.00</b>



						2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE
Division: 149678 - MTASA Safety							
22260	MTA TS Op Annual Account Ctrl	1406_C Senior Clerk	2,400	B	3,536	3.00	3.00
		1452_C Executive Secretary II	3,485	B	4,237	1.00	1.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1840_C Junior Management Assistant	3,033	B	3,688	1.00	1.00
		5177_C Safety Officer	5,595	B	7,314	1.00	1.00
		6130_C Safety Analyst	5,075	B	6,167	4.00	4.00
		6138_C Industrial Hygienist	5,075	B	6,167	1.00	1.00
		9172_C Manager II, MTA	4,818	B	6,151	1.00	1.00
		9179_C Manager V, MTA	5,989	B	7,642	1.00	1.00
		9183_C Deputy Dir I, MTA	7,894	B	10,072	1.00	1.00
		9520_C Transportation Safety Specialist	4,847	B	5,892	11.00	11.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	2.58	2.59
149678 Division Total						29.58	29.59

## Division: 175644 - MTACO Communications

22265	MTA OH OPR AGENCYWIDE NE	1051_C IS Business Analyst-Assistant	3,458	B	4,350	1.00	1.00
		1052_C IS Business Analyst	4,005	B	5,038	2.00	2.00
		1054_C IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1310_C Public Relations Assistant	2,607	B	3,167	4.00	4.00
		1312_C Public Information Officer	3,453	B	4,196	9.00	9.00
		1314_C Public Relations Officer	4,116	B	5,388	9.00	9.00
		1452_C Executive Secretary II	3,485	B	4,237	1.00	1.00
		1770_C Photographer	2,817	B	3,426	1.00	1.00
		1822_C Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1840_C Junior Management Assistant	3,033	B	3,688	2.00	2.00
		1842_C Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C Senior Management Assistant	3,946	B	4,797	1.00	1.00
		3554_C Associate Museum Registrar	2,533	B	3,077	1.00	1.00
		5320_C Illustrator And Art Designer	3,554	B	4,321	2.00	2.00
		5330_C Graphics Supervisor	3,733	B	4,539	1.00	1.00
		9122_C Transit Information Clerk	2,932	B	3,563	0.00	0.00
		9124_C Senior Transit Information Clerk	3,062	B	3,724	1.00	1.00
		9172_C Manager II, MTA	4,818	B	6,151	2.00	2.00
		9174_C Manager IV, MTA	5,578	B	7,121	1.00	1.00
		9177_C Manager III, MTA	5,174	B	6,603	1.00	1.00
		9179_C Manager V, MTA	5,989	B	7,642	1.00	1.00
		9181_C Manager VII, MTA	6,933	B	8,850	1.00	1.00
22305	MTA TS OPR PROJ SUP-PSF NE	1054_C IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1310_C Public Relations Assistant	2,607	B	3,167	1.00	1.00
		1312_C Public Information Officer	3,453	B	4,196	4.00	4.00
		1314_C Public Relations Officer	4,116	B	5,388	2.00	2.00
		5320_C Illustrator And Art Designer	3,554	B	4,321	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5330_C	Graphics Supervisor	3,733	B	4,539	1.00	1.00
	5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	3.00	3.00
<b>175644 Division Total</b>						<b>59.00</b>	<b>59.00</b>

## Division: 175649 - MTAGA Government Affairs

22265	MTA OH OPR AGENCYWIDE NE	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		9172_C	Manager II, MTA	4,818	B	6,151	1.00	1.00
		9174_C	Manager IV, MTA	5,578	B	7,121	2.00	2.00
		9177_C	Manager III, MTA	5,174	B	6,603	1.00	1.00
		9181_C	Manager VII, MTA	6,933	B	8,850	1.00	1.00
		9183_C	Deputy Dir I, MTA	7,894	B	10,072	1.00	1.00
175649 Division Total							8.00	8.00

## Division: 175658 - MTATZ Taxi &amp; Accessible Svc

22260	MTA TS Op Annual Account Ctrl	1444_C	Secretary I	2,514	B	3,056	1.00	1.00
		5288_C	Transportation Planner II	3,824	B	4,648	2.00	2.00
		5289_C	Transportation Planner III	4,539	B	5,516	3.00	3.00
		5290_C	Transportation Planner IV	5,382	B	6,540	2.00	2.00
		9122_C	Transit Information Clerk	2,932	B	3,563	0.00	0.00
		9124_C	Senior Transit Information Clerk	3,062	B	3,724	1.00	1.00
		9179_C	Manager V, MTA	5,989	B	7,642	1.00	1.00
		9508_C	Principal Permit and Citation Clerk	3,512	B	4,269	1.00	1.00
22305	MTA TS OPR PROJ SUP-PSF NE	5290_C	Transportation Planner IV	5,382	B	6,540	1.00	1.00
22870	MTA SS Op Annual Account Ctrl	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		5277_C	Planner I	3,147	B	3,824	1.00	1.00
		5289_C	Transportation Planner III	4,539	B	5,516	1.00	1.00
		9144_C	Investigator, Taxi and Accessible Services	3,977	B	4,832	10.00	10.00
		9172_C	Manager II, MTA	4,818	B	6,151	1.00	1.00
		9174_C	Manager IV, MTA	5,578	B	7,121	2.00	2.00
		9183_C	Deputy Dir I, MTA	7,894	B	10,072	1.00	1.00
		9504_C	Permit and Citation Clerk	2,938	B	3,573	3.00	3.00
175658 Division Total							38.00	38.00

## Division: 210685 - MTA ST Chief Strategy Office

22260	MTA TS Op Annual Account Ctrl	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		2708_C	Custodian	2,419	B	2,938	69.00	69.00
		2716_C	Custodial Assistant Supervisor	2,658	B	3,232	4.00	4.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
22265	MTA OH OPR AGENCYWIDE NE	2719_C Janitorial Services Assistant Supervisor	3,176	B	3,862	2.00	2.00
		2720_C Janitorial Services Supervisor	3,232	B	3,929	1.00	1.00
		3417_C Gardener	2,823	B	3,436	3.00	3.00
		5290_C Transportation Planner IV	5,382	B	6,540	1.00	1.00
		7120_C Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
		7205_C Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
		7219_C Maintenance Scheduler	3,247	B	3,946	1.00	1.00
		7238_C Electrician Supervisor I	4,912	B	5,971	1.00	1.00
		7262_C Maintenance Planner	5,833	B	5,833	1.00	1.00
		7263_C Maintenance Manager	5,113	B	6,850	2.00	2.00
		7264_C Automotive Body And Fender Worker Supervisor I	5,628	B	5,628	0.00	0.00
		7334_C Stationary Engineer	4,584	B	4,584	9.00	9.00
		7335_C Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
		7342_C Locksmith	3,702	B	4,501	2.00	2.00
		7344_C Carpenter	3,702	B	4,501	2.00	2.00
		7345_C Electrician	4,385	B	5,330	3.00	3.00
		7347_C Plumber	4,393	B	5,341	2.00	2.00
		7376_C Sheet Metal Worker	4,333	B	5,266	1.00	1.00
		7510_C Lighting Fixture Maintenance Worker	2,434	B	2,960	0.00	0.00
		7514_C General Laborer	2,730	B	3,318	3.00	3.00
		9343_C Roofer	3,458	B	4,205	1.00	1.00
		1054_C IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1374_C Special Assistant XV	5,845	B	7,104	2.00	2.00
		1820_C Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
		1824_C Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
		1840_C Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1844_C Senior Management Assistant	3,946	B	4,797	1.00	1.00
		5211_C Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	1.00	1.00
		5278_C Planner II	3,824	B	4,648	1.00	1.00
		5290_C Transportation Planner IV	5,382	B	6,540	1.00	1.00
		5380_C Student Design Trainee I, Arch., Engr., & Planning	2,729	B	2,729	1.00	1.00
		5502_C Project Manager I	6,652	B	7,163	0.00	0.00
		5504_C Project Manager II	7,697	B	8,286	2.00	2.00
		5506_C Project Manager III	9,344	B	10,062	1.00	1.00
		7120_C Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	0.00	0.00
		9174_C Manager IV, MTA	5,578	B	7,121	1.00	1.00
		9179_C Manager V, MTA	5,989	B	7,642	2.00	2.00
		9182_C Manager VIII, MTA	7,429	B	9,479	1.00	1.00
22305	MTA TS OPR PROJ SUP-PSF NE	1822_C Administrative Analyst	3,741	B	4,548	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5278_C	Planner II	3,824	B	4,648	0.00	0.00
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	5504_C	Project Manager II	7,697	B	8,286	2.00	2.00
	9179_C	Manager V, MTA	5,989	B	7,642	1.00	1.00
	9181_C	Manager VII, MTA	6,933	B	8,850	1.00	1.00
210685 Division Total						145.00	145.00
MTA Department Total						7,135.67	7,139.00

Department: MYR Mayor

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 232055 - MYR Office Of The Mayor								
10000	GF Annual Account Ctrl	0882_C	Mayoral Staff II	2,188	B	2,659	1.00	1.00
		0884_C	Mayoral Staff IV	2,534	B	3,077	4.00	4.00
		0885_C	Mayoral Staff V	2,645	B	3,216	1.00	1.00
		0886_C	Mayoral Staff VI	2,833	B	3,444	1.00	1.00
		0887_C	Mayoral Staff VII	3,045	B	3,702	3.00	3.00
		0889_C	Mayoral Staff IX	3,527	B	4,287	3.00	3.00
		0890_C	Mayoral Staff X	3,810	B	4,632	1.00	1.00
		0891_C	Mayoral Staff XI	4,104	B	4,992	3.00	3.00
		0892_C	Mayoral Staff XII	4,413	B	5,361	2.00	2.00
		0901_C	Mayoral Staff XIII	4,764	B	6,080	5.00	5.00
		0902_C	Mayoral Staff XIV	5,106	B	6,517	8.00	8.00
		0903_C	Mayoral Staff XV	5,512	B	7,036	1.00	1.00
		0904_C	Mayoral Staff XVI	5,911	B	7,543	1.00	1.00
		0905_C	Mayoral Staff XVII	6,382	B	8,144	4.00	4.00
		1190_C	Mayor	14,077	B	14,077	1.00	1.00
		9920_C	Public Service Aide - Assistant To Professionals	1,965	B	1,965	0.75	0.75
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.15
10020	GF Continuing Authority Ctrl	0903_C	Mayoral Staff XV	5,512	B	7,036	0.50	0.50
10060	GF Work Order	0884_C	Mayoral Staff IV	2,534	B	3,077	1.00	1.00
		0889_C	Mayoral Staff IX	3,527	B	4,287	3.00	3.00
		0901_C	Mayoral Staff XIII	4,764	B	6,080	1.00	1.00
		0902_C	Mayoral Staff XIV	5,106	B	6,517	1.00	1.00
		0903_C	Mayoral Staff XV	5,512	B	7,036	2.00	2.00
		0904_C	Mayoral Staff XVI	5,911	B	7,543	1.00	1.00
		0905_C	Mayoral Staff XVII	6,382	B	8,144	1.00	1.00
12550	SR Grants; GSF Continuing	0903_C	Mayoral Staff XV	5,512	B	7,036	0.50	0.50
		0904_C	Mayoral Staff XVI	5,911	B	7,543	1.00	1.00
232055 Division Total						52.90	52.90	

Division: 232065 - MYR Housing & Community Dev

10010 GF Annual Authority Ctrl	0890_C	Mayoral Staff X	3,810	B	4,632	1.00	1.00
	0891_C	Mayoral Staff XI	4,104	B	4,992	4.00	4.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	3.00	3.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	3.00	3.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.50	1.50
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	6.22	6.24

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	9770_C	Community Development Assistant	2,817	B	3,426	2.00	2.00
	9772_C	Community Development Specialist	3,543	B	4,309	2.00	2.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
10060 GF Work Order	0903_C	Mayoral Staff XV	5,512	B	7,036	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
10580 SR Citywide Affordable Housing	0903_C	Mayoral Staff XV	5,512	B	7,036	0.60	0.60
	0905_C	Mayoral Staff XVII	6,382	B	8,144	0.12	0.12
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	0.34	0.34
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.15	0.15
10770 SR Neighborhood Dev-Grants	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.32	0.32
	0903_C	Mayoral Staff XV	5,512	B	7,036	7.30	7.30
	0904_C	Mayoral Staff XVI	5,911	B	7,543	7.00	7.00
	0905_C	Mayoral Staff XVII	6,382	B	8,144	1.88	1.88
	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1362_C	Special Assistant III	2,441	B	2,967	1.00	1.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	7.00	7.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	19.96	19.96
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	27.15	27.15
10795 SR Housing Trust Fund	0903_C	Mayoral Staff XV	5,512	B	7,036	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	9770_C	Community Development Assistant	2,817	B	3,426	1.00	1.00
	9772_C	Community Development Specialist	3,543	B	4,309	5.00	5.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	6.00	6.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	4.00	4.00
10870 SR Seismic Safety-UMB Bonds	0903_C	Mayoral Staff XV	5,512	B	7,036	0.10	0.10
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.70	1.70
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	0.20	0.20

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
14190 SR Low-mod Inc Housing NonBon	9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	2.00	2.00
232065 Division Total						143.53	143.56
MYR Department Total						196.43	196.46

**Department: PDR Public Defender**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232082 - PDR Public Defender								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0943_C	Manager VIII	8,405	B	10,725	0.00	0.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	2.00	2.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	3.00	3.00
		1204_C	Senior Personnel Clerk	2,981	B	3,623	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00
		1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
		1402_C	Junior Clerk	2,125	B	2,582	2.00	2.00
		1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
		1430_C	Transcriber Typist	2,641	B	3,206	1.00	1.00
		1458_C	Legal Secretary I	3,377	B	4,105	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
		1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
		2910_C	Social Worker	2,960	B	3,598	2.00	2.00
		8106_C	Legal Process Clerk	2,514	B	3,056	9.00	9.00
		8108_C	Senior Legal Process Clerk	2,758	B	3,352	5.00	5.00
		8142_C	Public Defender's Investigator	3,995	B	4,856	11.00	11.00
		8143_C	Senior Public Defender's Investigator	4,341	B	5,278	13.00	13.00
		8173_C	Legal Assistant	3,573	B	4,676	25.00	25.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	90.00	90.00
		8181_C	Assistant Chief Attorney I	8,890	B	10,807	3.00	3.00
		8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	15.00	15.00
		8193_C	Chief Attorney I (Civil & Criminal)	9,433	B	11,468	1.00	1.00
		8196_C	Public Defender	10,688	B	10,688	1.00	1.00
		8446_C	Court Alternative Specialist I	3,011	B	3,659	11.00	11.00
		8452_C	Criminal Justice Specialist II	4,105	B	4,988	6.00	6.00
		9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.44
10020	GF Continuing Authority Ctrl	8173_C	Legal Assistant	3,573	B	4,676	0.79	1.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	0.79	1.00
13550	SR Public Protection-Grant	2910_C	Social Worker	2,960	B	3,598	0.00	0.00
13720	SR Public Protection-Grant Sta	8173_C	Legal Assistant	3,573	B	4,676	2.00	1.17



Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
13730 SR Public Protection-Grant Oth	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	1.00	1.00
	8446_C	Court Alternative Specialist I	3,011	B	3,659	2.00	1.17
	8452_C	Criminal Justice Specialist II	4,105	B	4,988	1.00	1.00
	8106_C	Legal Process Clerk	2,514	B	3,056	1.00	0.00
	8173_C	Legal Assistant	3,573	B	4,676	1.50	0.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	2.60	1.25
232082 Division Total						231.12	226.03
PDR Department Total						231.12	226.03

Department: POL Police

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 207909 - POL - SOB - Special Operations								
10000	GF Annual Account Ctrl	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		3310_C	Stable Attendant	2,400	B	2,918	6.00	6.00
		9209_C	Community Police Services Aide	2,900	B	3,526	2.00	2.00
		Q004_P	Police Officer III	4,567	B	5,820	157.00	157.00
		Q052_P	Sergeant III	6,758	B	6,758	21.00	21.00
		Q062_P	Lieutenant III	7,717	B	7,717	11.00	11.00
		Q082_P	Captain III	9,752	B	9,752	2.00	2.00
10060	GF Work Order	0490_P	Commander III	10,685	B	10,685	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		Q004_P	Police Officer III	4,567	B	5,820	19.00	19.00
		Q052_P	Sergeant III	6,758	B	6,758	3.00	3.00
		Q082_P	Captain III	9,752	B	9,752	2.00	2.00
207909 Division Total						227.00	227.00	

Division: 232086 - POL Admin

10000	GF Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B		0.10	0.10
		0390_P	Chief of Police	14,765	B	14,765	1.00	1.00
		0395_P	Assistant Chief of Police	13,612	B	13,612	2.00	2.00
		0402_P	Deputy Chief III	13,147	B	13,147	1.00	1.00
		0490_P	Commander III	10,685	B	10,685	3.00	3.00
		0922_C	Manager I	4,818	B	6,151	5.00	5.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	3.00	3.00
		0933_C	Manager V	6,458	B	8,244	3.00	3.00
		0953_C	Deputy Director III	6,933	B	8,850	4.00	4.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	2.00	2.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	6.00	6.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	2.00	2.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	4.00	4.00
		1062_C	IS Programmer Analyst	3,627	B	4,561	2.00	2.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	8.00	8.00
		1070_C	IS Project Director	5,918	B	8,018	3.00	3.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	4.00	4.00
		1094_C	IT Operations Support Administrator IV	4,559	B	5,650	5.00	5.00
		1202_C	Personnel Clerk	2,576	B	3,130	0.00	0.00
		1203_C	Personnel Technician	3,124	B	3,800	3.00	3.00
		1209_C	Benefits Technician	2,724	B	3,312	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	5.00	5.00
	1226_C	Chief Payroll And Personnel Clerk	3,775	B	4,588	1.00	1.00
	1231_C	EEO Programs Senior Specialist	4,832	B	6,324	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	3.00	3.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	4.00	4.00
	1250_C	Recruiter	4,559	B	5,541	2.00	2.00
	1310_C	Public Relations Assistant	2,607	B	3,167	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	48.00	48.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1410_C	Chief Clerk	3,633	B	4,415	2.00	2.00
	1446_C	Secretary II	2,910	B	3,536	2.00	2.00
	1452_C	Executive Secretary II	3,485	B	4,237	5.00	5.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	3.00	3.00
	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	2.00	2.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1766_C	Media Production Technician	2,745	B	3,334	3.00	3.00
	1822_C	Administrative Analyst	3,741	B	4,548	7.00	7.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	17.68	19.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	10.12	11.00
	1842_C	Management Assistant	3,445	B	4,186	7.00	7.00
	1844_C	Senior Management Assistant	3,946	B	4,797	4.00	4.00
	1934_C	Storekeeper	2,533	B	3,077	16.00	16.00
	1938_C	Stores And Equipment Assistant Supervisor	3,280	B	3,989	1.00	1.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	12.00	12.00
	2230_C	Physician Specialist	8,040	B	11,547	1.00	1.00
	5177_C	Safety Officer	5,595	B	7,314	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	1.00	1.00
	7410_C	Automotive Service Worker	2,812	B	3,417	5.00	5.00
	7412_C	Automotive Service Worker Assistant Supervisor	3,091	B	3,759	1.00	1.00
	8108_C	Senior Legal Process Clerk	2,758	B	3,352	6.00	6.00
	8139_C	Industrial Injury Investigator	3,292	B	4,003	1.00	1.00
	8173_C	Legal Assistant	3,573	B	4,676	24.12	25.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	5.00	5.00
	8181_C	Assistant Chief Attorney I	8,890	B	10,807	1.00	1.00
	8253_C	Forensic Latent Examiner II	3,887	B	4,724	1.00	1.00
	8260_C	Criminalist II	4,856	B	5,903	3.00	3.00
	8274_C	Police Cadet	1,741	B	2,112	1.00	1.00
	9209_C	Community Police Services Aide	2,900	B	3,526	17.00	17.00
	Q004_P	Police Officer III	4,567	B	5,820	82.50	82.50

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	Q052_P	Sergeant III	6,758	B	6,758	34.00	34.00
	Q062_P	Lieutenant III	7,717	B	7,717	14.00	14.00
	Q082_P	Captain III	9,752	B	9,752	2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	26.71	26.72
	1043_C	IS Engineer-Senior	5,501	B	6,921	3.00	3.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	2.00	2.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	4.00	4.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	5.00	5.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	6.00	6.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
	1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
10060 GF Work Order	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
13350 Open Space & Park-Annual Proj	Q004_P	Police Officer III	4,567	B	5,820	1.58	2.00
13550 SR Public Protection-Grant	Q004_P	Police Officer III	4,567	B	5,820	37.92	48.00
13720 SR Public Protection-Grant Sta	0923_C	Manager II	5,174	B	6,603	0.79	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.58	2.00
<b>232086 Division Total</b>						<b>524.10</b>	<b>538.32</b>

## Division: 232091 - POL - FOB - Field Operations

10000 GF Annual Account Ctrl	0402_P	Deputy Chief III	13,147	B	13,147	3.00	3.00
	0490_P	Commander III	10,685	B	10,685	3.00	3.00
	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	2.00	2.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	24.00	24.00
	1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
	1444_C	Secretary I	2,514	B	3,056	2.00	2.00
	1446_C	Secretary II	2,910	B	3,536	5.00	5.00
	1452_C	Executive Secretary II	3,485	B	4,237	2.00	2.00
	1770_C	Photographer	2,817	B	3,426	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	4.00	4.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	2416_C	Laboratory Technician II	2,823	B	3,436	1.00	1.00
	5322_C	Graphic Artist	2,736	B	3,492	1.00	1.00
	7410_C	Automotive Service Worker	2,812	B	3,417	9.00	9.00
	8217_C	Community Police Services Aide Supervisor	3,357	B	4,083	0.96	2.00
	8249_C	Fingerprint Technician I	2,658	B	3,232	5.00	5.00
	8250_C	Fingerprint Technician II	2,875	B	3,492	9.00	9.00
	8251_C	Fingerprint Technician III	3,091	B	3,759	5.00	5.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	8253_C	Forensic Latent Examiner II	3,887	B	4,724	2.00	2.00
	8260_C	Criminalist II	4,856	B	5,903	22.00	22.00
	8262_C	Criminalist III	6,200	B	7,536	5.00	5.00
	8274_C	Police Cadet	1,741	B	2,112	14.00	14.00
	9209_C	Community Police Services Aide	2,900	B	3,526	56.90	59.00
	Q004_P	Police Officer III	4,567	B	5,820	1,247.00	1,247.00
	Q052_P	Sergeant III	6,758	B	6,758	433.00	433.00
	Q062_P	Lieutenant III	7,717	B	7,717	70.00	70.00
	Q082_P	Captain III	9,752	B	9,752	22.00	22.00
10010 GF Annual Authority Ctrl	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
10060 GF Work Order	8202_C	Security Guard	2,220	B	3,280	1.00	1.00
13550 SR Public Protection-Grant	2416_C	Laboratory Technician II	2,823	B	3,436	2.00	0.00
13590 SR SFPD-Auto Fingerprint Id	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
	8254_C	Forensic Latent Examiner Supervisor	4,287	B	5,207	1.00	1.00
	8262_C	Criminalist III	6,200	B	7,536	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.03	0.03
<b>232091 Division Total</b>						<b>1,964.89</b>	<b>1,966.03</b>

## Division: 232104 - POL - Airport

17960 AIR Op Annual Account Ctrl	0402_P	Deputy Chief III	13,147	B	13,147	1.00	1.00
	0490_P	Commander III	10,685	B	10,685	1.00	1.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	2.00	2.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	2.00	2.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	3.00	3.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	1.00	1.00
	8217_C	Community Police Services Aide Supervisor	3,357	B	4,083	16.00	16.00
	9209_C	Community Police Services Aide	2,900	B	3,526	200.00	200.00
	Q004_P	Police Officer III	4,567	B	5,820	188.00	188.00
	Q052_P	Sergeant III	6,758	B	6,758	38.00	38.00
	Q062_P	Lieutenant III	7,717	B	7,717	11.00	11.00
	Q082_P	Captain III	9,752	B	9,752	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	14.17	0.01
<b>232104 Division Total</b>						<b>491.17</b>	<b>477.01</b>

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
POL Department Total						3,207.16	3,208.36

**Department: PRT Port**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 210648 - PRT Real Estate & Development								
23680	PRT-OP Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0923_C	Manager II	5,174	B	6,603	4.00	4.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	2.00	2.00
		0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
		4308_C	Senior Collections Officer	3,206	B	3,898	1.00	1.00
		5283_C	Planner V	6,386	B	8,345	1.00	1.00
		9386_C	Senior Property Manager, Port	5,224	B	6,837	3.00	3.00
		9395_C	Property Manager, Port	4,501	B	5,467	8.00	8.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.75	0.75
210648 Division Total							28.75	28.75
Division: 232110 - PRT Planning & Environment								
23680	PRT-OP Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	3.00	3.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
		5278_C	Planner II	3,824	B	4,648	1.00	1.00
		5291_C	Planner III	4,539	B	5,516	2.00	2.00
		5293_C	Planner IV	5,382	B	6,540	1.00	1.00
		5299_C	Planner IV-Environmental Review	5,382	B	6,540	1.00	1.00
		5620_C	Regulatory Specialist	4,539	B	5,516	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.64	1.65
232110 Division Total							13.64	13.65
Division: 232111 - PRT Maritime								
23680	PRT-OP Annual Account Ctrl	0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		5299_C	Planner IV-Environmental Review	5,382	B	6,540	1.00	1.00
		9357_C	Wharfinger I/II	3,526	B	5,467	5.00	5.00
		9393_C	Maritime Marketing Representative	5,026	B	6,109	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.52	0.53
24530	PRT-SBH Annual Authority Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	0.60	0.60

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	3232_C	Marina Assistant	2,647	B	3,217	7.00	7.00
	3233_C	Marina Associate Manager	2,989	B	4,003	1.00	1.00
<b>232111 Division Total</b>						<b>25.12</b>	<b>25.13</b>

## Division: 232112 - PRT Finance And Administration

23680	PRT-OP Annual Account Ctrl	0114_E	Board/Commission Member, Group V		B		0.10	0.10
		0923_C	Manager II	5,174	B	6,603	3.00	3.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		0933_C	Manager V	6,458	B	8,244	2.00	2.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	2.00	2.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		1091_C	IT Operations Support Administrator I	2,627	B	3,254	1.00	1.00
		1204_C	Senior Personnel Clerk	2,981	B	3,623	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	3.00	3.00
		1406_C	Senior Clerk	2,400	B	3,536	2.00	2.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
		1632_C	Senior Account Clerk	2,875	B	3,492	3.00	3.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
		1652_C	Accountant II	3,606	B	4,379	2.00	2.00
		1654_C	Accountant III	4,361	B	5,300	6.00	6.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	3.00	3.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.54	0.55
23700	PRT-OP Continuing Authority Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	2.00	2.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
		3417_C	Gardener	2,823	B	3,436	1.00	1.00



Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	1.00	1.00
	5218_C	Structural Engineer	6,701	B	8,143	1.00	1.00
	5283_C	Planner V	6,386	B	8,345	1.00	1.00
	5291_C	Planner III	4,539	B	5,516	2.00	2.00
	5299_C	Planner IV-Environmental Review	5,382	B	6,540	2.00	2.00
	5502_C	Project Manager I	6,652	B	7,163	9.00	9.00
	5504_C	Project Manager II	7,697	B	8,286	3.00	3.00
	5506_C	Project Manager III	9,344	B	10,062	5.00	5.00
	5508_C	Project Manager IV	10,420	B	11,225	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	2.00	2.00
	7311_C	Cement Mason	3,280	B	3,989	1.00	1.00
	7347_C	Plumber	4,393	B	5,341	3.00	3.00
	7355_C	Truck Driver	3,346	B	4,259	2.00	2.00
	7376_C	Sheet Metal Worker	4,333	B	5,266	1.00	1.00
	7514_C	General Laborer	2,730	B	3,318	5.00	5.00
	9251_C	Public Relations Manager	5,458	B	7,315	2.00	2.00
	9330_C	Pile Worker	3,946	B	4,797	11.00	11.00
	9331_C	Piledriver Engine Operator	4,092	B	4,974	1.00	1.00
	9332_C	Piledriver Supervisor I	4,415	B	5,366	2.00	2.00
	9343_C	Roofer	3,458	B	4,205	1.00	1.00
<b>232112 Division Total</b>						<b>117.64</b>	<b>117.65</b>

## Division: 232113 - PRT Maintenance

23680	PRT-OP Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0931_C	Manager III	5,578	B	7,121	2.00	2.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1934_C	Storekeeper	2,533	B	3,077	1.00	1.00
		1938_C	Stores And Equipment Assistant Supervisor	3,280	B	3,989	1.00	1.00
		3410_C	Apprentice Gardener	1,889	B	2,750	1.00	1.00
		3417_C	Gardener	2,823	B	3,436	4.58	5.00
		3422_C	Park Section Supervisor	3,436	B	4,175	1.00	1.00
		5177_C	Safety Officer	5,595	B	7,314	1.00	1.00
		6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
		7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
		7213_C	Plumber Supervisor I	4,941	B	6,005	1.00	1.00
		7215_C	General Laborer Supervisor I	3,083	B	3,746	2.00	2.00
		7226_C	Carpenter Supervisor I	4,568	B	5,553	1.00	1.00
		7238_C	Electrician Supervisor I	4,902	B	5,960	1.00	1.00
		7242_C	Painter Supervisor I	3,872	B	4,960	1.00	1.00
		7258_C	Maintenance Machinist Supervisor I	5,911	B	5,911	1.00	1.00
		7262_C	Maintenance Planner	5,833	B	5,833	1.00	1.00
		7282_C	Street Repair Supervisor II	4,333	B	5,266	1.00	1.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7327_C	Apprentice Maintenance Machinist I	2,541	B	3,232	0.50	0.50
	7328_C	Operating Engineer, Universal	4,035	B	4,905	1.00	1.00
	7331_C	Apprentice Maintenance Machinist II	3,466	B	4,154	1.00	1.00
	7332_C	Maintenance Machinist	3,879	B	4,706	2.00	2.00
	7334_C	Stationary Engineer	4,584	B	4,584	2.00	2.00
	7344_C	Carpenter	3,702	B	4,501	4.00	4.00
	7345_C	Electrician	4,361	B	5,299	6.00	6.00
	7346_C	Painter	3,409	B	4,142	4.00	4.00
	7347_C	Plumber	4,393	B	5,341	6.00	6.00
	7355_C	Truck Driver	3,346	B	4,259	4.00	4.00
	7376_C	Sheet Metal Worker	4,333	B	5,266	2.00	2.00
	7395_C	Ornamental Iron Worker	3,580	B	4,350	4.00	4.00
	7404_C	Asphalt Finisher	2,881	B	3,501	1.00	1.00
	7501_C	Environmental Service Worker	1,666	B	2,659	1.00	1.00
	7502_C	Asphalt Worker	2,783	B	3,387	2.00	2.00
	7514_C	General Laborer	2,730	B	3,318	17.58	18.00
	9330_C	Pile Worker	3,946	B	4,797	11.00	11.00
	9331_C	Piledriver Engine Operator	4,092	B	4,974	2.00	2.00
	9332_C	Piledriver Supervisor I	4,415	B	5,366	3.00	3.00
	9342_C	Ornamental Iron Worker Supervisor I	4,070	B	4,941	1.00	1.00
	9343_C	Roofer	3,458	B	4,205	4.00	4.00
	9344_C	Roofer Supervisor I	3,989	B	4,847	1.00	1.00
	9345_C	Sheet Metal Supervisor I	4,847	B	5,892	1.00	1.00
	9346_C	Fusion Welder	4,246	B	5,160	2.00	2.00
	9354_C	Elevator and Crane Technician	4,818	B	5,857	3.00	3.00
	9358_C	Crane Mechanic Supervisor	5,058	B	6,151	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.94	0.95
<b>232113 Division Total</b>						<b>114.60</b>	<b>115.45</b>

## Division: 232115 - PRT Executive

23680 PRT-OP Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	8603_C	Emergency Services Coord III	4,539	B	5,516	1.00	1.00
	9399_C	Port Director	14,185	B	14,185	1.00	1.00
<b>232115 Division Total</b>						<b>10.00</b>	<b>10.00</b>

## Division: 290644 - PRT Engineering

23680 PRT-OP Annual Account Ctrl	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
	5207_C	Associate Engineer	5,350	B	6,503	3.00	3.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	4.00	4.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	7.00	7.00
	5266_C	Architectural Associate II	5,149	B	6,257	1.00	1.00
	5314_C	Survey Associate	4,216	B	5,126	2.00	2.00
	5366_C	Engineering Associate II	4,116	B	5,003	1.00	1.00
	6318_C	Construction Inspector	4,341	B	5,278	2.00	2.00
	6331_C	Building Inspector	4,818	B	5,857	2.00	2.00
	6333_C	Senior Building Inspector	5,315	B	6,458	1.00	1.00
	6334_C	Chief Building Inspector	5,857	B	7,121	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.35	0.35
290644 Division Total						29.35	29.35
PRT Department Total						339.11	339.97

**Department: PUC Public Utilities Commission**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 198644 - HHP CleanPowerSF								
24750	HH CleanPowerSF Op Annual Ac	0923_C	Manager II	5,174	B	6,603	2.00	2.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0933_C	Manager V	6,458	B	8,244	2.00	2.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
		1478_C	Utility Services Representative	2,989	B	3,633	2.00	2.00
		1480_C	Utility Services Representative Supervisor	3,280	B	3,989	1.00	1.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	0.79	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	1.00	1.00
		5601_C	Utility Analyst	2,959	B	4,591	7.00	7.00
		5602_C	Utility Specialist	4,466	B	6,602	17.00	17.00
		5620_C	Regulatory Specialist	4,539	B	5,516	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	10.06	10.10
198644 Division Total							52.85	53.10

## Division: 229309 - WWE Wastewater Enterprise

20160	WWE Op Annual Account Ctrl	0922_C Manager I	4,818	B	6,151	4.00	4.00
		0923_C Manager II	5,174	B	6,603	5.00	5.00
		0931_C Manager III	5,578	B	7,121	1.00	1.00
		0932_C Manager IV	5,989	B	7,642	3.00	3.00
		0933_C Manager V	6,458	B	8,244	4.00	4.00
		0941_C Manager VI	6,933	B	8,850	2.00	2.00
		0942_C Manager VII	7,429	B	9,479	2.00	2.00
		0955_C Deputy Director V	8,405	B	10,725	1.00	1.00
		1042_C IS Engineer-Journey	4,964	B	6,244	4.00	4.00
		1043_C IS Engineer-Senior	5,501	B	6,921	3.00	3.00
		1044_C IS Engineer-Principal	5,918	B	8,423	2.00	2.00
		1052_C IS Business Analyst	4,005	B	5,038	3.00	3.00
		1053_C IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1070_C IS Project Director	5,918	B	8,018	1.00	1.00
		1094_C IT Operations Support Administrator IV	4,559	B	5,650	2.00	2.00
		1222_C Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1230_C Instructional Designer	4,341	B	5,278	2.00	2.00
		1406_C Senior Clerk	2,400	B	3,536	5.00	5.00
		1424_C Clerk Typist	2,406	B	3,536	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1426_C	Senior Clerk Typist	2,641	B	3,536	2.00	2.00
	1446_C	Secretary II	2,910	B	3,536	3.00	3.00
	1450_C	Executive Secretary I	3,167	B	3,851	2.00	2.00
	1452_C	Executive Secretary II	3,485	B	4,237	2.00	2.00
	1480_C	Utility Services Representative Supervisor	3,280	B	3,989	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	3.00	3.00
	1704_C	Communications Dispatcher I	2,556	B	3,106	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	4.00	4.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
	1843_C	Exec Dir, Southeast Community Facility Commission	4,797	B	6,428	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	1934_C	Storekeeper	2,533	B	3,077	3.00	3.00
	1936_C	Senior Storekeeper	2,696	B	3,280	1.00	1.00
	1938_C	Stores And Equipment Assistant Supervisor	3,280	B	3,989	1.00	1.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	1.00	1.00
	1944_C	Materials Coordinator	5,048	B	6,137	1.00	1.00
	1950_C	Assistant Purchaser	2,938	B	3,573	4.00	4.00
	2481_C	Water Quality Technician	3,056	B	4,299	11.50	11.50
	2482_C	Water Quality Technician III	3,806	B	4,626	4.00	4.00
	2486_C	Chemist	3,623	B	5,101	13.00	13.00
	2487_C	Chemist III	5,101	B	6,200	3.00	3.00
	2488_C	Supervising Chemist	5,484	B	6,666	5.00	5.00
	2489_C	Laboratory Services Manager	5,960	B	7,797	1.00	1.00
	3417_C	Gardener	2,823	B	3,436	7.00	7.00
	3422_C	Park Section Supervisor	3,436	B	4,175	2.00	2.00
	4119_C	Events & Facilities Specialist	3,563	B	4,333	1.00	1.00
	5130_C	Sewage Treatment Plant Superintendent	5,873	B	7,680	6.00	6.00
	5177_C	Safety Officer	5,595	B	7,314	1.00	1.00
	5207_C	Associate Engineer	5,350	B	6,503	25.00	25.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	8.50	8.50
	5212_C	Engineer/Architect Principal	8,167	B	10,675	2.00	2.00
	5241_C	Engineer	6,077	B	7,389	11.00	11.00
	5299_C	Planner IV-Environmental Review	5,382	B	6,540	1.00	1.00
	5362_C	Engineering Assistant	3,206	B	3,898	1.00	1.00
	5364_C	Engineering Associate I	3,554	B	4,321	1.00	1.00
	5366_C	Engineering Associate II	4,116	B	5,003	2.00	2.00
	5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	1.00	1.00
	5601_C	Utility Analyst	2,959	B	4,591	9.00	9.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	5602_C	Utility Specialist	4,466	B	6,602	14.49	14.70
	5620_C	Regulatory Specialist	4,539	B	5,516	3.00	3.00
	6115_C	Wastewater Control Inspector	4,116	B	5,003	8.00	8.00
	6116_C	Supervising Wastewater Control Inspector	4,974	B	6,045	2.00	2.00
	6318_C	Construction Inspector	4,341	B	5,278	5.37	6.00
	6319_C	Senior Contruction Inspector	4,787	B	5,819	3.00	3.00
	7208_C	Heavy Equipment Operations Supervisor	4,680	B	5,689	1.00	1.00
	7213_C	Plumber Supervisor I	4,941	B	6,005	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	1.00	1.00
	7219_C	Maintenance Scheduler	3,247	B	3,946	1.00	1.00
	7226_C	Carpenter Supervisor I	4,568	B	5,553	1.00	1.00
	7238_C	Electrician Supervisor I	4,902	B	5,960	3.00	3.00
	7242_C	Painter Supervisor I	3,872	B	4,960	1.00	1.00
	7246_C	Sewer Repair Supervisor	4,539	B	5,516	7.00	7.00
	7252_C	Chief Stationary Engineer, Sewage Plant	6,179	B	6,179	13.00	13.00
	7258_C	Maintenance Machinist Supervisor I	5,911	B	5,911	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	10.00	10.00
	7263_C	Maintenance Manager	5,113	B	6,850	1.00	1.00
	7276_C	Electrician Supervisor II	5,444	B	6,617	1.00	1.00
	7307_C	Bricklayer	4,070	B	4,941	1.00	1.00
	7313_C	Automotive Machinist	4,414	B	4,414	1.00	1.00
	7329_C	Electronic Maintenance Technician Asst Supervisor	4,988	B	6,064	4.00	4.00
	7332_C	Maintenance Machinist	3,879	B	4,706	3.00	3.00
	7336_C	Electronic Instrumentation Tech Wtr Pollution Ctrl	4,693	B	5,704	14.00	14.00
	7337_C	Maintenance Machinist Assistant Supervisor	4,375	B	5,315	1.00	1.00
	7344_C	Carpenter	3,702	B	4,501	2.00	2.00
	7345_C	Electrician	4,361	B	5,299	14.70	14.70
	7346_C	Painter	3,409	B	4,142	4.00	4.00
	7347_C	Plumber	4,393	B	5,341	3.00	3.00
	7355_C	Truck Driver	3,346	B	4,259	12.00	12.00
	7372_C	Stationary Engineer, Sewage Plant	4,873	B	4,873	124.00	124.00
	7373_C	Senior Stationary Engineer, Sewage Plant	5,516	B	5,516	36.00	36.00
	7410_C	Automotive Service Worker	2,812	B	3,417	1.00	1.00
	7421_C	Sewer Maintenance Worker	3,056	B	3,713	8.00	8.00
	7428_C	Hodcarrier	3,292	B	4,003	2.00	2.00
	7449_C	Sewer Service Worker	4,149	B	5,036	32.00	32.00
	7510_C	Lighting Fixture Maintenance Worker	2,412	B	2,932	1.00	1.00
	7514_C	General Laborer	2,730	B	3,318	19.00	19.00
	9708_C	Employment & Training Specialist VI	5,160	B	6,270	1.00	1.00
	9910_C	Public Service Trainee		B		7.00	7.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.60	4.63
20210 WWE Work Order	5602_C	Utility Specialist	4,466	B	6,602	0.30	0.30
	7252_C	Chief Stationary Engineer, Sewage Plant	6,179	B	6,179	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7345_C	Electrician	4,361	B	5,299	0.30	0.30
	7372_C	Stationary Engineer, Sewage Plant	4,873	B	4,873	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.68	5.68
<b>229309 Division Total</b>						<b>588.44</b>	<b>589.31</b>

## Division: 231637 - HHP Hetch Hetchy Water &amp; Power

24970 HHWP Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	7.00	7.00
	0931_C	Manager III	5,578	B	7,121	10.00	10.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	4.00	4.00
	0941_C	Manager VI	6,933	B	8,850	3.00	3.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
	1041_C	IS Engineer-Assistant	4,482	B	5,638	3.00	3.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	4.00	4.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	2.00	2.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	1.79	2.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
	1062_C	IS Programmer Analyst	3,627	B	4,561	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	5.00	5.00
	1452_C	Executive Secretary II	3,485	B	4,237	2.00	2.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	3.00	3.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	4.79	5.00
	1842_C	Management Assistant	3,445	B	4,186	4.00	4.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	1931_C	Senior Parts Storekeeper	3,091	B	3,759	2.00	2.00
	1932_C	Assistant Storekeeper	2,308	B	2,806	1.00	1.00
	1934_C	Storekeeper	2,533	B	3,077	1.00	1.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	2.00	2.00
	1944_C	Materials Coordinator	5,048	B	6,137	3.00	3.00
	2706_C	Housekeeper/Food Service Cleaner	2,125	B	2,582	5.00	5.00
	2708_C	Custodian	2,419	B	2,938	1.00	1.00
	3417_C	Gardener	2,823	B	3,436	2.00	2.00
	3426_C	Forester	4,205	B	5,634	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	3434_C	Arborist Technician	3,116	B	4,269	2.00	2.00
	5148_C	Water Operations Analyst	6,722	B	6,722	2.00	2.00
	5201_C	Junior Engineer	3,995	B	4,855	2.00	2.00
	5203_C	Assistant Engineer	4,510	B	5,483	4.00	4.00
	5207_C	Associate Engineer	5,350	B	6,503	5.00	5.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	6.00	6.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	2.00	2.00
	5216_C	Chief Surveyor	5,406	B	7,081	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	16.00	16.00
	5291_C	Planner III	4,539	B	5,516	0.79	1.00
	5305_C	Materials Testing Technician	3,176	B	3,862	1.00	1.00
	5312_C	Survey Assistant II	3,660	B	4,450	1.00	1.00
	5314_C	Survey Associate	4,216	B	5,126	1.00	1.00
	5362_C	Engineering Assistant	3,206	B	3,898	3.00	3.00
	5366_C	Engineering Associate II	4,116	B	5,003	2.00	2.00
	5601_C	Utility Analyst	2,959	B	4,591	13.33	13.75
	5602_C	Utility Specialist	4,466	B	6,602	38.48	38.90
	5620_C	Regulatory Specialist	4,539	B	5,516	1.00	1.00
	6130_C	Safety Analyst	5,075	B	6,167	1.00	1.00
	6318_C	Construction Inspector	4,341	B	5,278	2.00	2.00
	6319_C	Senior Construction Inspector	4,787	B	5,819	3.00	3.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7126_C	Mechanical Shop And Equipment Superintendent	5,136	B	6,235	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	3.00	3.00
	7219_C	Maintenance Scheduler	3,247	B	3,946	2.00	2.00
	7226_C	Carpenter Supervisor I	4,568	B	5,553	1.00	1.00
	7229_C	Transmission Line Supervisor I	5,554	B	6,750	3.00	3.00
	7232_C	Hetch Hetchy Mechanical Shop Supervisor	5,064	B	5,064	1.00	1.00
	7238_C	Electrician Supervisor I	4,902	B	5,960	2.00	2.00
	7242_C	Painter Supervisor I	3,872	B	4,960	1.00	1.00
	7250_C	Utility Plumber Supervisor I	4,941	B	6,005	1.00	1.00
	7259_C	Water And Power Maintenance Supervisor I	3,724	B	4,525	4.00	4.00
	7262_C	Maintenance Planner	5,833	B	5,833	7.00	7.00
	7263_C	Maintenance Manager	5,113	B	6,850	2.00	2.00
	7270_C	Watershed Keeper Supervisor	3,357	B	4,083	1.00	1.00
	7284_C	Utility Plumber Supervisor II	5,447	B	6,620	1.00	1.00
	7285_C	Transmission Line Worker Supervisor II	6,181	B	7,514	1.00	1.00
	7287_C	Supervising Electronic Maintenance Technician	5,343	B	6,494	1.00	1.00
	7318_C	Electronic Maintenance Technician	4,618	B	5,611	8.00	8.00
	7325_C	General Utility Mechanic	4,788	B	4,788	11.00	11.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	5.00	5.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
25030 HHWP Work Order Fund	7329_C	Electronic Maintenance Technician Asst Supervisor	4,988	B	6,064	2.00	2.00
	7338_C	Electrical Line Worker	5,057	B	5,057	5.00	5.00
	7344_C	Carpenter	3,702	B	4,501	4.00	4.00
	7345_C	Electrician	4,361	B	5,299	10.00	10.00
	7346_C	Painter	3,409	B	4,142	3.00	3.00
	7350_C	Transmission and Distribution Line Worker	6,016	B	6,016	16.00	16.00
	7355_C	Truck Driver	3,346	B	4,259	5.00	5.00
	7372_C	Stationary Engineer, Sewage Plant	4,873	B	4,873	5.00	5.00
	7373_C	Senior Stationary Engineer, Sewage Plant	5,516	B	5,516	1.00	1.00
	7388_C	Utility Plumber	4,393	B	5,341	3.00	3.00
	7430_C	Assistant Electronic Maintenance Technician	3,989	B	4,847	0.79	1.00
	7432_C	Electrical Line Helper	3,426	B	4,164	8.00	8.00
	7470_C	Watershed Keeper	3,004	B	3,651	6.00	6.00
	7482_C	Power Generation Technician II	4,706	B	5,721	12.00	12.00
	7484_C	Senior Power Generation Technician	5,026	B	6,111	9.00	9.00
	7488_C	Power Generation Supervisor	5,760	B	7,000	7.00	7.00
	7514_C	General Laborer	2,730	B	3,318	21.00	21.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	16.49	16.58
	5601_C	Utility Analyst	2,959	B	4,591	0.25	0.25
	5602_C	Utility Specialist	4,466	B	6,602	3.10	3.10
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.97	4.97
<b>231637 Division Total</b>						<b>402.78</b>	<b>404.55</b>

## Division: 232176 - PUB Public Utilities Bureaus

27180 PUC Operating Fund	0114_E	Board/Commission Member, Group V		B		0.20	0.20
	0922_C	Manager I	4,818	B	6,151	9.00	9.00
	0923_C	Manager II	5,174	B	6,603	14.00	14.00
	0931_C	Manager III	5,578	B	7,121	7.79	8.00
	0932_C	Manager IV	5,989	B	7,642	10.00	10.00
	0933_C	Manager V	6,458	B	8,244	7.00	7.00
	0941_C	Manager VI	6,933	B	8,850	12.00	12.00
	0942_C	Manager VII	7,429	B	9,479	1.00	1.00
	0943_C	Manager VIII	8,405	B	10,725	1.00	1.00
	0955_C	Deputy Director V	8,405	B	10,725	4.00	4.00
	1031_C	IS Trainer-Assistant	3,085	B	3,749	1.00	1.00
	1041_C	IS Engineer-Assistant	4,482	B	5,638	3.00	3.00
	1042_C	IS Engineer-Journey	4,964	B	6,244	10.00	10.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	21.79	22.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	18.00	18.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	6.00	6.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	8.00	8.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1070_C	IS Project Director	5,918	B	8,018	4.00	4.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	2.00	2.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	6.00	6.00
	1204_C	Senior Personnel Clerk	2,981	B	3,623	3.79	4.00
	1218_C	Payroll Supervisor	4,164	B	5,058	1.00	1.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	6.00	6.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
	1226_C	Chief Payroll And Personnel Clerk	3,775	B	4,588	1.00	1.00
	1230_C	Instructional Designer	4,341	B	5,278	1.00	1.00
	1231_C	EEO Programs Senior Specialist	4,832	B	6,324	1.00	1.00
	1232_C	Training Officer	3,938	B	5,156	3.00	3.00
	1241_C	Human Resources Analyst	3,420	B	5,035	10.00	10.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	17.00	17.00
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	4.00	4.00
	1310_C	Public Relations Assistant	2,607	B	3,167	1.00	1.00
	1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	6.00	6.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00
	1446_C	Secretary II	2,910	B	3,536	2.00	2.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1466_C	Meter Reader	2,832	B	3,443	4.00	4.00
	1474_C	Claims Process Clerk	2,730	B	3,318	1.00	1.00
	1478_C	Utility Services Representative	2,989	B	3,633	43.00	43.00
	1480_C	Utility Services Representative Supervisor	3,280	B	3,989	12.00	12.00
	1632_C	Senior Account Clerk	2,875	B	3,492	5.00	5.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	8.00	8.00
	1654_C	Accountant III	4,361	B	5,300	17.00	17.00
	1657_C	Accountant IV	5,046	B	6,595	8.00	8.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	4.79	5.00
	1822_C	Administrative Analyst	3,741	B	4,548	9.79	10.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	14.00	14.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	20.00	20.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	7.00	7.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	6.00	6.00
	1844_C	Senior Management Assistant	3,946	B	4,797	3.00	3.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
	4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	7.00	7.00
	4321_C	Cashier II	2,576	B	3,130	1.00	1.00
	4322_C	Cashier III	2,888	B	3,512	1.00	1.00
	5177_C	Safety Officer	5,595	B	7,314	3.00	3.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
27190 PUC Personnel Fund	5203_C	Assistant Engineer	4,510	B	5,483	1.00	1.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	1.00	1.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	1.00	1.00
	5291_C	Planner III	4,539	B	5,516	1.00	1.00
	5320_C	Illustrator And Art Designer	3,554	B	4,321	1.00	1.00
	5322_C	Graphic Artist	2,736	B	3,492	1.00	1.00
	5408_C	Coordinator of Citizen Involvement	4,797	B	5,830	6.00	6.00
	5601_C	Utility Analyst	2,959	B	4,591	6.00	6.00
	5602_C	Utility Specialist	4,466	B	6,602	3.00	3.00
	6130_C	Safety Analyst	5,075	B	6,167	2.00	2.00
	6138_C	Industrial Hygienist	5,075	B	6,167	3.00	3.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
	7204_C	Chief Water Service Inspector	5,661	B	6,881	1.00	1.00
	7316_C	Water Service Inspector	4,434	B	5,389	17.00	17.00
	7317_C	Senior Water Service Inspector	5,135	B	6,241	4.00	4.00
	7334_C	Stationary Engineer	4,584	B	4,584	2.00	2.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	1.00	1.00
	7368_C	Senior Communications Systems Technician	5,578	B	6,779	0.79	1.00
	7514_C	General Laborer	2,730	B	3,318	2.00	2.00
	9251_C	Public Relations Manager	5,458	B	7,315	2.00	2.00
	9252_C	Communications Specialist	4,230	B	5,668	2.00	2.00
	9989_C	Executive Contract Employee with FBP		B		1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	15.61	15.67
	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	2.00	2.00
	0932_C	Manager IV	5,989	B	7,642	4.00	4.00
	0933_C	Manager V	6,458	B	8,244	8.00	8.00
	0941_C	Manager VI	6,933	B	8,850	8.00	8.00
	0943_C	Manager VIII	8,405	B	10,725	6.00	6.00
	0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	2.00	2.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	2.00	2.00
	1446_C	Secretary II	2,910	B	3,536	3.00	3.00
	1450_C	Executive Secretary I	3,167	B	3,851	6.00	6.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	2.00	2.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1770_C	Photographer	2,817	B	3,426	1.00	1.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1774_C	Head Photographer	3,377	B	4,105	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	16.00	16.00
	1822_C	Administrative Analyst	3,741	B	4,548	15.00	15.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	16.00	16.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	9.00	9.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	3.00	3.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
	5174_C	Administrative Engineer	6,535	B	7,945	3.00	3.00
	5203_C	Assistant Engineer	4,510	B	5,483	20.00	20.00
	5207_C	Associate Engineer	5,350	B	6,503	63.00	63.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	34.00	34.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	8.00	8.00
	5218_C	Structural Engineer	6,701	B	8,143	2.00	2.00
	5241_C	Engineer	6,077	B	7,389	45.00	45.00
	5293_C	Planner IV	5,382	B	6,540	1.00	1.00
	5298_C	Planner III-Environmental Review	4,539	B	5,516	6.00	6.00
	5299_C	Planner IV-Environmental Review	5,382	B	6,540	4.00	4.00
	5362_C	Engineering Assistant	3,206	B	3,898	4.00	4.00
	5364_C	Engineering Associate I	3,554	B	4,321	8.00	8.00
	5366_C	Engineering Associate II	4,116	B	5,003	3.00	3.00
	5381_C	Student Design Trainee II, Arch, Engr, & Planning	2,932	B	2,932	2.00	2.00
	5382_C	Student Design Trainee III, Arch, Engr, & Planning	3,070	B	3,070	4.00	4.00
	5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
	5504_C	Project Manager II	7,697	B	8,286	3.00	3.00
	5506_C	Project Manager III	9,344	B	10,062	4.00	4.00
	5601_C	Utility Analyst	2,959	B	4,591	1.00	1.00
	5602_C	Utility Specialist	4,466	B	6,602	9.00	9.00
	6317_C	Assistant Construction Inspector	3,573	B	4,341	1.00	1.00
	6318_C	Construction Inspector	4,341	B	5,278	25.00	25.00
	6319_C	Senior Construction Inspector	4,787	B	5,819	5.00	5.00
	9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.10	1.11
<b>232176 Division Total</b>						<b>841.65</b>	<b>842.98</b>

## Division: 232429 - WTR Water Enterprise

25940 WTR Op Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	7.00	7.00
	0923_C	Manager II	5,174	B	6,603	3.00	3.00
	0931_C	Manager III	5,578	B	7,121	4.00	4.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	0933_C	Manager V	6,458	B	8,244	7.00	7.00
	0941_C	Manager VI	6,933	B	8,850	2.00	2.00
	0942_C	Manager VII	7,429	B	9,479	4.00	4.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	3.00	3.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	3.00	3.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	4.00	4.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	3.00	3.00
	1446_C	Secretary II	2,910	B	3,536	3.00	3.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	3.00	3.00
	1478_C	Utility Services Representative	2,989	B	3,633	5.00	5.00
	1480_C	Utility Services Representative Supervisor	3,280	B	3,989	2.00	2.00
	1630_C	Account Clerk	2,482	B	3,017	2.00	2.00
	1632_C	Senior Account Clerk	2,875	B	3,492	4.00	4.00
	1705_C	Communications Dispatcher II	2,835	B	3,445	8.00	8.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	3.00	3.00
	1822_C	Administrative Analyst	3,741	B	4,548	6.00	6.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	3.79	4.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	4.00	4.00
	1839_C	Water Conservation Administrator	4,988	B	6,686	4.00	4.00
	1840_C	Junior Management Assistant	3,033	B	3,688	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
	1920_C	Inventory Clerk	2,308	B	2,806	1.00	1.00
	1931_C	Senior Parts Storekeeper	3,091	B	3,759	2.00	2.00
	1934_C	Storekeeper	2,533	B	3,077	5.00	5.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	1.00	1.00
	1944_C	Materials Coordinator	5,048	B	6,137	1.00	1.00
	1950_C	Assistant Purchaser	2,938	B	3,573	4.00	4.00
	1952_C	Purchaser	3,676	B	4,468	2.00	2.00
	2481_C	Water Quality Technician	3,056	B	4,299	16.00	16.00
	2482_C	Water Quality Technician III	3,806	B	4,626	6.00	6.00
	2483_C	Biologist	3,623	B	5,101	23.05	23.05
	2484_C	Biologist III	5,101	B	6,200	6.00	6.00
	2485_C	Supervising Biologist	5,484	B	6,666	5.20	5.20
	2486_C	Chemist	3,623	B	5,101	6.79	7.00
	2487_C	Chemist III	5,101	B	6,200	2.79	3.00
	2488_C	Supervising Chemist	5,484	B	6,666	5.00	5.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	2489_C	Laboratory Services Manager	5,960	B	7,797	1.00	1.00
	2708_C	Custodian	2,419	B	2,938	7.00	7.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	2.00	2.00
	3417_C	Gardener	2,823	B	3,436	12.00	12.00
	3422_C	Park Section Supervisor	3,436	B	4,175	2.00	2.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	1.00	1.00
	3425_C	Senior Integrated Pest Management Specialist	3,676	B	4,468	2.00	2.00
	3430_C	Chief Nursery Specialist	3,862	B	4,691	1.00	1.00
	3434_C	Arborist Technician	3,116	B	4,269	4.00	4.00
	3436_C	Arborist Technician Supervisor I	3,921	B	4,764	2.00	2.00
	3486_C	Watershed Forester	4,415	B	5,916	2.00	2.00
	5148_C	Water Operations Analyst	6,722	B	6,722	5.00	5.00
	5149_C	Superintendent of Water Treatment Facilities	7,446	B	7,446	2.00	2.00
	5201_C	Junior Engineer	3,995	B	4,855	3.00	3.00
	5203_C	Assistant Engineer	4,510	B	5,483	12.79	13.00
	5207_C	Associate Engineer	5,350	B	6,503	18.00	18.00
	5211_C	Engineer/Architect/Landscape Architect Senior	7,037	B	8,551	13.00	13.00
	5212_C	Engineer/Architect Principal	8,167	B	10,675	3.00	3.00
	5216_C	Chief Surveyor	5,406	B	7,081	1.00	1.00
	5241_C	Engineer	6,077	B	7,389	20.50	20.50
	5278_C	Planner II	3,824	B	4,648	1.00	1.00
	5291_C	Planner III	4,539	B	5,516	1.00	1.00
	5293_C	Planner IV	5,382	B	6,540	3.00	3.00
	5298_C	Planner III-Environmental Review	4,539	B	5,516	5.00	5.00
	5310_C	Survey Assistant I	3,256	B	3,959	2.00	2.00
	5312_C	Survey Assistant II	3,660	B	4,450	3.00	3.00
	5314_C	Survey Associate	4,216	B	5,126	3.00	3.00
	5364_C	Engineering Associate I	3,554	B	4,321	3.00	3.00
	5366_C	Engineering Associate II	4,116	B	5,003	3.00	3.00
	5382_C	Student Design Trainee III, Arch, Engr, & Planning	3,070	B	3,070	1.50	1.50
	5601_C	Utility Analyst	2,959	B	4,591	5.80	5.80
	5602_C	Utility Specialist	4,466	B	6,602	8.00	8.00
	5620_C	Regulatory Specialist	4,539	B	5,516	3.00	3.00
	6130_C	Safety Analyst	5,075	B	6,167	1.00	1.00
	6318_C	Construction Inspector	4,341	B	5,278	7.00	7.00
	6319_C	Senior Construction Inspector	4,787	B	5,819	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	2.00	2.00
	7134_C	Water Construction And Maintenance Superintendent	6,014	B	7,312	2.00	2.00
	7204_C	Chief Water Service Inspector	5,661	B	6,881	1.00	1.00
	7208_C	Heavy Equipment Operations Supervisor	4,680	B	5,689	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7213_C	Plumber Supervisor I	4,941	B	6,005	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	8.00	8.00
	7219_C	Maintenance Scheduler	3,247	B	3,946	2.00	2.00
	7226_C	Carpenter Supervisor I	4,568	B	5,553	3.00	3.00
	7238_C	Electrician Supervisor I	4,902	B	5,960	2.00	2.00
	7245_C	Chief Stationary Engineer, Water Treatment Plant	6,179	B	6,179	7.00	7.00
	7250_C	Utility Plumber Supervisor I	4,941	B	6,005	31.00	31.00
	7254_C	Automotive Machinist Supervisor I	5,628	B	5,628	2.00	2.00
	7258_C	Maintenance Machinist Supervisor I	5,911	B	5,911	1.00	1.00
	7259_C	Water And Power Maintenance Supervisor I	3,724	B	4,525	1.00	1.00
	7262_C	Maintenance Planner	5,833	B	5,833	5.00	5.00
	7263_C	Maintenance Manager	5,113	B	6,850	1.00	1.00
	7270_C	Watershed Keeper Supervisor	3,357	B	4,083	3.00	3.00
	7276_C	Electrician Supervisor II	5,444	B	6,617	2.00	2.00
	7281_C	Street Environmental Svcs Operations Supervisor	4,155	B	5,048	1.00	1.00
	7284_C	Utility Plumber Supervisor II	5,447	B	6,620	7.00	7.00
	7287_C	Supervising Electronic Maintenance Technician	5,343	B	6,494	1.00	1.00
	7306_C	Automotive Body And Fender Worker	4,332	B	4,332	1.00	1.00
	7309_C	Car And Auto Painter	4,332	B	4,332	1.00	1.00
	7313_C	Automotive Machinist	4,414	B	4,414	11.00	11.00
	7315_C	Automotive Machinist Assistant Supervisor	5,109	B	5,109	1.00	1.00
	7316_C	Water Service Inspector	4,434	B	5,389	13.00	13.00
	7317_C	Senior Water Service Inspector	5,135	B	6,241	4.00	4.00
	7318_C	Electronic Maintenance Technician	4,618	B	5,611	11.00	11.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	18.00	18.00
	7329_C	Electronic Maintenance Technician Asst Supervisor	4,988	B	6,064	3.00	3.00
	7332_C	Maintenance Machinist	3,879	B	4,706	16.95	16.95
	7334_C	Stationary Engineer	4,584	B	4,584	4.00	4.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	3.00	3.00
	7337_C	Maintenance Machinist Assistant Supervisor	4,375	B	5,315	2.00	2.00
	7341_C	Stationary Engineer, Water Treatment Plant	4,873	B	4,873	46.00	46.00
	7343_C	Senior Stationary Engineer, Water Treatment Plant	5,516	B	5,516	20.00	20.00
	7344_C	Carpenter	3,702	B	4,501	10.00	10.00
	7345_C	Electrician	4,361	B	5,299	13.00	13.00
	7346_C	Painter	3,409	B	4,142	5.00	5.00
	7347_C	Plumber	4,393	B	5,341	4.00	4.00
	7353_C	Water Meter Repairer	3,647	B	4,436	8.00	8.00
	7355_C	Truck Driver	3,346	B	4,259	19.00	19.00
	7360_C	Pipe Welder	4,393	B	5,341	5.00	5.00
	7388_C	Utility Plumber	4,393	B	5,341	96.00	96.00
	7410_C	Automotive Service Worker	2,812	B	3,417	5.00	5.00

						2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE
26000    WTR Work Order	7470_C	Watershed Keeper	3,004	B	3,651	19.00	19.00
	7514_C	General Laborer	2,730	B	3,318	61.00	61.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	10.15	10.20
	2483_C	Biologist	3,623	B	5,101	3.95	3.95
	2485_C	Supervising Biologist	5,484	B	6,666	0.80	0.80
	5241_C	Engineer	6,077	B	7,389	0.50	0.50
	5601_C	Utility Analyst	2,959	B	4,591	0.20	0.20
	7332_C	Maintenance Machinist	3,879	B	4,706	1.05	1.05
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.68	3.68
232429 Division Total						859.49	860.38
PUC Department Total						2,745.21	2,750.32



**Department: REC Recreation And Park Commission**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 207912 - REC Operations								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	13.00	13.00
		0923_C	Manager II	5,174	B	6,603	3.00	3.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
		1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
		1704_C	Communications Dispatcher I	2,556	B	3,106	5.00	5.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	7.00	7.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	4.50	4.50
		2656_C	Chef	3,167	B	3,851	1.00	1.00
		2708_C	Custodian	2,419	B	2,938	63.83	64.25
		2716_C	Custodial Assistant Supervisor	2,658	B	3,232	6.00	6.00
		2718_C	Custodial Supervisor	2,932	B	3,563	5.79	6.00
		3210_C	Swimming Instructor/Pool Lifeguard	2,341	B	2,844	12.00	12.00
		3213_C	Aquatics Facility Assistant Supervisor	2,459	B	2,989	6.00	6.00
		3215_C	Aquatics Facility Supervisor	3,217	B	3,908	8.00	8.00
		3260_C	Crafts Instructor	2,618	B	3,185	2.00	2.00
		3278_C	Recreation Facility Assistant	1,561	B	1,861	11.50	11.50
		3283_C	Recreation Specialist	2,618	B	3,185	10.00	10.00
		3286_C	Recreation Coordinator	2,696	B	3,280	34.95	34.95
		3289_C	Recreation Supervisor	3,702	B	4,501	11.00	11.00
		3302_C	Admission Attendant	2,054	B	2,494	7.00	6.00
		3370_C	Animal Care Attendant	2,411	B	3,076	2.00	2.00
		3410_C	Apprentice Gardener	1,889	B	2,750	22.00	22.00
		3417_C	Gardener	2,823	B	3,436	142.08	142.50
		3422_C	Park Section Supervisor	3,436	B	4,175	20.00	20.00
		3424_C	Integrated Pest Management Specialist	3,436	B	4,175	3.00	3.00
		3425_C	Senior Integrated Pest Management Specialist	3,676	B	4,468	1.00	1.00
		3428_C	Nursery Specialist	3,334	B	4,054	7.00	7.00
		3430_C	Chief Nursery Specialist	3,862	B	4,691	2.00	2.00
		3434_C	Arborist Technician	3,116	B	4,269	9.00	9.00
		3436_C	Arborist Technician Supervisor I	3,921	B	4,764	3.00	3.00
		3438_C	Arborist Technician Supervisor II	4,114	B	4,999	1.00	1.00
		3541_C	Curator I	2,752	B	3,345	2.00	2.00
		3542_C	Curator II	3,357	B	4,083	3.00	3.00
		3546_C	Curator IV	4,458	B	5,417	1.00	1.00
		6335_C	Disability Access Coordinator	6,603	B	8,026	1.00	1.00
		7108_C	Heavy Equipment Operations Assistant Supervisor	4,458	B	5,417	1.00	1.00
		7208_C	Heavy Equipment Operations Supervisor	4,680	B	5,689	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020	GF Continuing Authority Ctrl	7213_C Plumber Supervisor I	4,941	B	6,005	1.00	1.00
		7215_C General Laborer Supervisor I	3,083	B	3,746	2.00	2.00
		7226_C Carpenter Supervisor I	4,568	B	5,553	1.00	1.00
		7238_C Electrician Supervisor I	4,902	B	5,960	1.00	1.00
		7239_C Plumber Supervisor II	5,447	B	6,620	1.00	1.00
		7242_C Painter Supervisor I	3,872	B	4,960	2.00	2.00
		7272_C Carpenter Supervisor II	5,037	B	6,122	1.00	1.00
		7311_C Cement Mason	3,280	B	3,989	3.00	3.00
		7328_C Operating Engineer, Universal	4,035	B	4,905	5.00	5.00
		7334_C Stationary Engineer	4,584	B	4,584	5.00	5.00
		7335_C Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
		7342_C Locksmith	3,702	B	4,501	0.00	0.00
		7344_C Carpenter	3,702	B	4,501	9.00	9.00
		7345_C Electrician	4,361	B	5,299	5.00	5.00
		7346_C Painter	3,409	B	4,142	5.00	5.00
		7347_C Plumber	4,393	B	5,341	7.00	7.00
		7348_C Steamfitter	4,393	B	5,341	2.00	2.00
		7355_C Truck Driver	3,346	B	4,259	7.00	7.00
		7376_C Sheet Metal Worker	4,333	B	5,266	3.00	3.00
		7395_C Ornamental Iron Worker	3,580	B	4,350	2.00	2.00
		7514_C General Laborer	2,730	B	3,318	13.00	13.00
		8208_C Park Ranger	2,833	B	3,444	55.32	57.00
		8210_C Head Park Ranger	3,512	B	4,270	7.00	7.00
		9342_C Ornamental Iron Worker Supervisor I	4,070	B	4,941	1.00	1.00
		9343_C Roofer	3,458	B	4,205	1.00	1.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	56.02	59.69
		0922_C Manager I	4,818	B	6,151	1.00	1.00
		3283_C Recreation Specialist	2,618	B	3,185	4.00	4.00
		3286_C Recreation Coordinator	2,696	B	3,280	2.58	3.00
		3374_C Volunteer/Outreach Coordinator	3,287	B	4,299	2.00	2.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	0.07	0.07
10060	GF Work Order	3286_C Recreation Coordinator	2,696	B	3,280	5.00	5.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	5.06	5.08
10080	GF Overhead-Recreation & Parks	0922_C Manager I	4,818	B	6,151	0.00	0.00
		0923_C Manager II	5,174	B	6,603	1.00	1.00
		0931_C Manager III	5,578	B	7,121	1.00	1.00
		0953_C Deputy Director III	6,933	B	8,850	1.00	1.00
		1051_C IS Business Analyst-Assistant	3,458	B	4,350	0.00	0.00
		1823_C Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
		5201_C Junior Engineer	3,995	B	4,855	1.00	1.00
		5502_C Project Manager I	6,652	B	7,163	2.00	2.00
		5504_C Project Manager II	7,697	B	8,286	1.00	1.00
		7262_C Maintenance Planner	5,833	B	5,833	1.00	1.00
		TEMPM_E Temporary - Miscellaneous	4,852	B	4,852	0.31	0.32

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
11895 SR R&P Maintenance Fund	0922_C	Manager I	4,818	B	6,151	0.79	1.00
	2708_C	Custodian	2,419	B	2,938	2.67	3.00
	2716_C	Custodial Assistant Supervisor	2,658	B	3,232	1.00	1.00
	3417_C	Gardener	2,823	B	3,436	9.80	11.00
	3422_C	Park Section Supervisor	3,436	B	4,175	1.67	2.00
	8208_C	Park Ranger	2,833	B	3,444	2.67	3.00
11902 SR R&P-Marina -Annual	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	3232_C	Marina Assistant	2,647	B	3,217	5.00	5.00
	3233_C	Marina Associate Manager	2,989	B	4,003	1.00	1.00
	8208_C	Park Ranger	2,833	B	3,444	1.51	1.51
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.44	1.45
12360 SR Golf Fund Annual	3417_C	Gardener	2,823	B	3,436	37.00	37.00
	3422_C	Park Section Supervisor	3,436	B	4,175	3.00	3.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	1.00	1.00
	3434_C	Arborist Technician	3,116	B	4,269	2.01	2.01
	3436_C	Arborist Technician Supervisor I	3,921	B	4,764	1.00	1.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	1.00	1.00
	7347_C	Plumber	4,393	B	5,341	3.00	3.00
	7355_C	Truck Driver	3,346	B	4,259	5.00	5.00
13370 SR Open Space&Park-Annual	7514_C	General Laborer	2,730	B	3,318	1.00	1.00
	0922_C	Manager I	4,818	B	6,151	5.00	5.00
	1051_C	IS Business Analyst-Assistant	3,458	B	4,350	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1314_C	Public Relations Officer	4,116	B	5,388	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1827_C	Administrative Services Manager	4,405	B	5,357	1.00	1.00
	2708_C	Custodian	2,419	B	2,938	25.75	25.75
	2716_C	Custodial Assistant Supervisor	2,658	B	3,232	1.00	1.00
	2718_C	Custodial Supervisor	2,932	B	3,563	3.00	3.00
	3210_C	Swimming Instructor/Pool Lifeguard	2,341	B	2,844	7.00	7.00
	3213_C	Aquatics Facility Assistant Supervisor	2,459	B	2,989	7.72	6.72
	3278_C	Recreation Facility Assistant	1,561	B	1,861	2.00	2.00
	3283_C	Recreation Specialist	2,618	B	3,185	10.50	10.50
	3286_C	Recreation Coordinator	2,696	B	3,280	27.53	27.53
	3289_C	Recreation Supervisor	3,702	B	4,501	2.00	2.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	10.00	9.00
	3410_C	Apprentice Gardener	1,889	B	2,750	11.00	11.00
	3417_C	Gardener	2,823	B	3,436	63.00	63.00
	3420_C	Natural Resource Specialist	3,094	B	3,764	8.00	8.00
	3421_C	Chief Natrual Resource Specialist	3,764	B	4,575	1.00	1.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
14820 SR ETF-Gift	3422_C	Park Section Supervisor	3,436	B	4,175	10.00	10.00
	3426_C	Forester	4,205	B	5,634	1.00	1.00
	3434_C	Arborist Technician	3,116	B	4,269	2.00	2.00
	5298_C	Planner III-Environmental Review	4,539	B	5,516	1.00	1.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	1.00	1.00
	7311_C	Cement Mason	3,280	B	3,989	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	4.00	4.00
	7344_C	Carpenter	3,702	B	4,501	3.00	3.00
	7345_C	Electrician	4,361	B	5,299	4.00	4.00
	7346_C	Painter	3,409	B	4,142	6.00	6.00
	7347_C	Plumber	4,393	B	5,341	2.00	2.00
	7355_C	Truck Driver	3,346	B	4,259	8.00	8.00
	7395_C	Ornamental Iron Worker	3,580	B	4,350	4.00	4.00
	7514_C	General Laborer	2,730	B	3,318	4.00	4.00
	8208_C	Park Ranger	2,833	B	3,444	0.00	0.00
	9343_C	Roofer	3,458	B	4,205	3.00	3.00
	9770_C	Community Development Assistant	2,817	B	3,426	3.00	3.00
	9772_C	Community Development Specialist	3,543	B	4,309	1.00	1.00
	9774_C	Senior Community Development Specialist I	4,105	B	4,988	1.00	2.00
	9775_C	Senior Community Development Specialist II	4,866	B	5,916	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.80	1.80
	2708_C	Custodian	2,419	B	2,938	0.50	0.50
	3417_C	Gardener	2,823	B	3,436	2.00	2.00
<b>207912 Division Total</b>						<b>1,009.37</b>	<b>1,016.62</b>

## Division: 232199 - REC Admin Services

10080 GF Overhead-Recreation & Parks	0114_E	Board/Commission Member, Group V		B		0.10	0.10
	0922_C	Manager I	4,818	B	6,151	3.00	3.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	4.00	4.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	2.00	2.00
	0954_C	Deputy Director IV	7,894	B	10,072	2.00	2.00
	0964_C	Department Head IV	9,067	B	11,570	1.00	1.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	3.00	3.00
	1091_C	IT Operations Support Administrator I	2,627	B	3,254	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	2.00	2.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1202_C	Personnel Clerk	2,576	B	3,130	1.00	1.00
	1204_C	Senior Personnel Clerk	2,981	B	3,623	4.00	4.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	3.00	3.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	7.00	7.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	5.00	5.00
	1246_C	Principal Human Resources Analyst	5,459	B	7,142	3.00	3.00
	1446_C	Secretary II	2,910	B	3,536	0.00	0.00
	1450_C	Executive Secretary I	3,167	B	3,851	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	4.00	4.00
	1654_C	Accountant III	4,361	B	5,300	1.00	2.00
	1657_C	Accountant IV	5,046	B	6,595	2.00	2.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	0.79	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	7.00	7.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	8.00	9.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	0.50	0.50
	1932_C	Assistant Storekeeper	2,308	B	2,806	1.00	1.00
	1950_C	Assistant Purchaser	2,938	B	3,573	1.00	1.00
	6130_C	Safety Analyst	5,075	B	6,167	0.50	0.50
	6138_C	Industrial Hygienist	5,075	B	6,167	1.00	1.00
	6139_C	Senior Industrial Hygienist	5,595	B	7,314	1.00	1.00
	8602_C	Emergency Services Coord II	3,824	B	4,648	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.40	0.39
13370 SR Open Space&Park-Annual	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	2.00	2.00
	5291_C	Planner III	4,539	B	5,516	2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.52	0.52
<b>232199 Division Total</b>						<b>92.81</b>	<b>95.01</b>

## Division: 262668 - REC Capital Division

10020 GF Continuing Authority Ctrl	3417_C	Gardener	2,823	B	3,436	0.00	0.00
10060 GF Work Order	1654_C	Accountant III	4,361	B	5,300	1.58	2.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.79	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.79	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
	5261_C	Architectural/Landscape Architectural Assistant II	3,859	B	4,691	3.00	3.00
	5274_C	Landscape Architect	5,958	B	7,247	1.00	1.00
	5278_C	Planner II	3,824	B	4,648	2.00	2.00
	5293_C	Planner IV	5,382	B	6,540	2.00	2.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10080 GF Overhead-Recreation & Parks	5502_C	Project Manager I	6,652	B	7,163	12.00	12.00
	5504_C	Project Manager II	7,697	B	8,286	3.00	3.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1446_C	Secretary II	2,910	B	3,536	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	1.00	1.00
	5506_C	Project Manager III	9,344	B	10,062	1.00	1.00
13370 SR Open Space&Park-Annual	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.26	1.26
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
262668 Division Total						38.42	39.26
REC Department Total						1,140.59	1,150.90

Department: REG Elections

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232302 - REG Elections Services								
10000	GF Annual Account Ctrl	0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0962_C	Department Head II	7,429	B	9,479	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1062_C	IS Programmer Analyst	3,627	B	4,561	3.00	3.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1241_C	Human Resources Analyst	3,420	B	5,035	1.00	1.00
		1403_C	Elections Clerk	2,564	B	3,116	6.00	6.00
		1408_C	Principal Clerk	3,167	B	3,851	1.00	1.00
		1410_C	Chief Clerk	3,633	B	4,415	2.00	2.00
		1840_C	Junior Management Assistant	3,033	B	3,688	8.00	8.00
		1842_C	Management Assistant	3,445	B	4,186	9.00	9.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	21.53	25.49
232302 Division Total							60.53	64.49
Division: 246641 - REG Elections-Commission								
10000	GF Annual Account Ctrl	1450_C	Executive Secretary I	3,167	B	3,851	0.50	0.50
246641 Division Total							0.50	0.50
REG Department Total							61.03	64.99

**Department: RET Retirement System**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 207980 - RET SF Deferred Comp Program								
10010	GF Annual Authority Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00
		1209_C	Benefits Technician	2,724	B	3,312	3.00	3.00
		1812_C	Assistant Retirement Analyst	3,445	B	4,186	1.00	1.00
		1814_C	Benefits Supervisor	4,680	B	5,689	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.79	0.80
10020	GF Continuing Authority Ctrl	0922_C	Manager I	4,818	B	6,151	0.00	0.00
		0932_C	Manager IV	5,989	B	7,642	0.00	0.00
		1209_C	Benefits Technician	2,724	B	3,312	0.00	0.00
		1812_C	Assistant Retirement Analyst	3,445	B	4,186	0.00	0.00
		1814_C	Benefits Supervisor	4,680	B	5,689	0.00	0.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
207980 Division Total							7.79	7.80
Division: 232318 - RET Retirement Services								
31330	Employees Retirement Trust	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0931_C	Manager III	5,578	B	7,121	3.00	3.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0955_C	Deputy Director V	8,405	B	10,725	1.00	1.00
		1209_C	Benefits Technician	2,724	B	3,312	13.58	16.37
		1686_C	Auditor III	4,974	B	6,509	1.00	1.00
		1812_C	Assistant Retirement Analyst	3,445	B	4,186	22.74	26.37
		1813_C	Senior Benefits Analyst	3,908	B	4,752	6.58	8.58
		1814_C	Benefits Supervisor	4,680	B	5,689	6.00	6.00
		1867_C	Auditor I	3,130	B	3,806	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	5.11	5.19
232318 Division Total							63.01	71.51
Division: 232319 - RET Investment								
31330	Employees Retirement Trust	0922_C	Manager I	4,818	B	6,151	7.79	8.00
		0923_C	Manager II	5,174	B	6,603	7.79	8.00
		1114_C	Senior Portfolio Manager	6,912	B	8,823	2.00	2.00
		1115_C	Director	8,405	B	10,725	7.00	7.00
		1116_C	Managing Director	10,213	B	13,036	5.00	5.00
		4331_C	Security Analyst	4,739	B	5,757	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.59	1.59
232319 Division Total							32.17	32.59
Division: 232320 - RET Administration								
31330	Employees Retirement Trust	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0923_C	Manager II	5,174	B	6,603	2.00	2.00
		0931_C	Manager III	5,578	B	7,121	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	1.00	1.00



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	3.00	3.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	4.79	5.00
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	2.00	2.00
	1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	1.00	1.00
	1110_C	Exec Asst To The Exec Director, Retirement System	4,818	B	6,458	1.00	1.00
	1117_C	Deputy Director for Investments, Retirement System	13,791	B	16,765	1.00	1.00
	1119_C	Chief Investment Officer	12,213	B	15,590	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	2.00	2.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	4.00	4.00
	1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	2.00	2.00
	1654_C	Accountant III	4,361	B	5,300	3.00	3.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	2.00	2.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
	4331_C	Security Analyst	4,739	B	5,757	1.00	1.00
<b>232320 Division Total</b>						<b>46.79</b>	<b>47.00</b>
<b>RET Department Total</b>						<b>149.76</b>	<b>158.90</b>

Department: RNT Rent Arbitration Board

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232325 - RNT Rent Arbitration Board								
10850	SR Rent Arbitration Board	0112_E	Board/Commission Member, Group III		B		0.10	0.10
		0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0961_C	Department Head I	5,989	B	7,642	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1095_C	IT Operations Support Administrator V	4,905	B	6,080	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	6.00	6.00
		1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
		1424_C	Clerk Typist	2,406	B	3,536	1.00	1.00
		1446_C	Secretary II	2,910	B	3,536	2.00	2.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	3.00	3.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		2975_C	Citizens Complaint Officer	3,445	B	4,186	12.00	12.00
		2982_C	Rent Board Supervisor	4,196	B	5,101	2.00	2.00
		8173_C	Legal Assistant	3,573	B	4,676	3.00	3.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	11.00	11.00
		8182_C	Head Attorney, Civil And Criminal	8,467	B	10,291	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.03	1.03
232325 Division Total							52.13	52.13
RNT Department Total							52.13	52.13

Department: SAS Sanitation & Streets

Fund		HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
							FTE	FTE
Division: 210727 - SAS Sanitation & Str Oversight								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	0.00	0.00
		1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
210727 Division Total							0.00	0.00
Division: 210740 - SAS Administration								
10000	GF Annual Account Ctrl	0964_C	Department Head IV	9,067	B	11,570	0.00	0.00
		1454_C	Executive Secretary III	3,787	B	4,601	0.00	0.00
210740 Division Total							0.00	0.00
Division: 210744 - SAS Operations								
10000	GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	0.00	0.00
		0933_C	Manager V	6,458	B	8,244	0.00	0.00
		1310_C	Public Relations Assistant	2,607	B	3,167	0.00	0.00
		1314_C	Public Relations Officer	4,116	B	5,388	0.00	0.00
		1704_C	Communications Dispatcher I	2,556	B	3,106	0.00	0.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	0.00	0.00
		1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
		2708_C	Custodian	2,419	B	2,938	0.00	0.00
		2917_C	Program Support Analyst	4,481	B	5,448	0.00	0.00
		6230_C	Street Inspector	3,417	B	4,155	0.00	0.00
		7215_C	General Laborer Supervisor I	3,083	B	3,746	0.00	0.00
		7263_C	Maintenance Manager	5,113	B	6,850	0.00	0.00
		7281_C	Street Environmental Svcs Operations Supervisor	4,155	B	5,048	0.00	0.00
		7334_C	Stationary Engineer	4,584	B	4,584	0.00	0.00
		7335_C	Senior Stationary Engineer	5,195	B	5,195	0.00	0.00
		7345_C	Electrician	4,361	B	5,299	0.00	0.00
		7355_C	Truck Driver	3,346	B	4,259	0.00	0.00
		7501_C	Environmental Service Worker	1,666	B	2,659	0.00	0.00
		7514_C	General Laborer	2,730	B	3,318	0.00	0.00
		9922_C	Public Service Aide - Associate To Professionals	2,149	B	2,149	0.00	0.00
		10010	GF Annual Authority Ctrl	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852
0922_C	Manager I			4,818	B	6,151	0.00	0.00
0932_C	Manager IV			5,989	B	7,642	0.00	0.00
0941_C	Manager VI			6,933	B	8,850	0.00	0.00
0942_C	Manager VII			7,429	B	9,479	0.00	0.00
0954_C	Deputy Director IV			7,894	B	10,072	0.00	0.00
1326_C	Customer Service Agent Supervisor			3,573	B	4,341	0.00	0.00
1406_C	Senior Clerk			2,400	B	3,536	0.00	0.00
1408_C	Principal Clerk			3,167	B	3,851	0.00	0.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1454_C	Executive Secretary III	3,787	B	4,601	0.00	0.00
	1634_C	Principal Account Clerk	3,247	B	3,946	0.00	0.00
	1820_C	Junior Administrative Analyst	2,844	B	3,458	0.00	0.00
	1822_C	Administrative Analyst	3,741	B	4,548	0.00	0.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
	1840_C	Junior Management Assistant	3,033	B	3,688	0.00	0.00
	1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
	1932_C	Assistant Storekeeper	2,308	B	2,806	0.00	0.00
	1934_C	Storekeeper	2,533	B	3,077	0.00	0.00
	1936_C	Senior Storekeeper	2,696	B	3,280	0.00	0.00
	3464_C	Area Supervisor, Parks, Squares And Facilities	4,035	B	4,905	0.00	0.00
	7108_C	Heavy Equipment Operations Assistant Supervisor	4,458	B	5,417	0.00	0.00
	7208_C	Heavy Equipment Operations Supervisor	4,680	B	5,689	0.00	0.00
	7219_C	Maintenance Scheduler	3,247	B	3,946	0.00	0.00
	7262_C	Maintenance Planner	5,833	B	5,833	0.00	0.00
	8207_C	Building And Grounds Patrol Officer	2,696	B	3,280	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
10020 GF Continuing Authority Ctrl	3417_C	Gardener	2,823	B	3,436	0.00	0.00
10060 GF Work Order	0922_C	Manager I	4,818	B	6,151	0.00	0.00
	1312_C	Public Information Officer	3,453	B	4,196	0.00	0.00
	1404_C	Clerk	2,314	B	2,812	0.00	0.00
	1704_C	Communications Dispatcher I	2,556	B	3,106	0.00	0.00
	2917_C	Program Support Analyst	4,481	B	5,448	0.00	0.00
	3374_C	Volunteer/Outreach Coordinator	3,287	B	4,299	0.00	0.00
	3417_C	Gardener	2,823	B	3,436	0.00	0.00
	3422_C	Park Section Supervisor	3,436	B	4,175	0.00	0.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	0.00	0.00
	3428_C	Nursery Specialist	3,334	B	4,054	0.00	0.00
	3434_C	Arborist Technician	3,116	B	4,269	0.00	0.00
	3435_C	Urban Forestry Inspector	3,343	B	4,064	0.00	0.00
	3436_C	Arborist Technician Supervisor I	3,921	B	4,764	0.00	0.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	0.00	0.00
	7211_C	Cement Finisher Supervisor II	4,680	B	5,689	0.00	0.00
	7213_C	Plumber Supervisor I	4,941	B	6,005	0.00	0.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	0.00	0.00
	7220_C	Asphalt Finisher Supervisor I	3,921	B	4,764	0.00	0.00
	7221_C	Asphalt Plant Supervisor I	4,299	B	5,224	0.00	0.00
	7226_C	Carpenter Supervisor I	4,568	B	5,553	0.00	0.00
	7227_C	Cement Finisher Supervisor I	4,415	B	5,366	0.00	0.00
	7233_C	Glazier Supervisor I	4,568	B	5,553	0.00	0.00
	7236_C	Locksmith Supervisor I	4,568	B	5,553	0.00	0.00
	7238_C	Electrician Supervisor I	4,902	B	5,960	0.00	0.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7242_C	Painter Supervisor I	3,872	B	4,960	0.00	0.00
	7262_C	Maintenance Planner	5,833	B	5,833	0.00	0.00
	7263_C	Maintenance Manager	5,113	B	6,850	0.00	0.00
	7276_C	Electrician Supervisor II	5,444	B	6,617	0.00	0.00
	7282_C	Street Repair Supervisor II	4,333	B	5,266	0.00	0.00
	7307_C	Bricklayer	4,070	B	4,941	0.00	0.00
	7311_C	Cement Mason	3,280	B	3,989	0.00	0.00
	7326_C	Glazier	3,741	B	4,548	0.00	0.00
	7328_C	Operating Engineer, Universal	4,035	B	4,905	0.00	0.00
	7334_C	Stationary Engineer	4,584	B	4,584	0.00	0.00
	7342_C	Locksmith	3,702	B	4,501	0.00	0.00
	7344_C	Carpenter	3,702	B	4,501	0.00	0.00
	7345_C	Electrician	4,361	B	5,299	0.00	0.00
	7346_C	Painter	3,409	B	4,142	0.00	0.00
	7347_C	Plumber	4,393	B	5,341	0.00	0.00
	7348_C	Steamfitter	4,393	B	5,341	0.00	0.00
	7349_C	Steamfitter Supervisor I	4,941	B	6,005	0.00	0.00
	7355_C	Truck Driver	3,346	B	4,259	0.00	0.00
	7376_C	Sheet Metal Worker	4,333	B	5,266	0.00	0.00
	7378_C	Tile Setter	3,409	B	4,142	0.00	0.00
	7393_C	Soft Floor Coverer	3,702	B	4,501	0.00	0.00
	7394_C	Soft Floor Coverer Supervisor I	4,568	B	5,553	0.00	0.00
	7404_C	Asphalt Finisher	2,881	B	3,501	0.00	0.00
	7422_C	Senior Sewer Maintenance Worker	3,514	B	4,271	0.00	0.00
	7428_C	Hodcarrier	3,292	B	4,003	0.00	0.00
	7502_C	Asphalt Worker	2,783	B	3,387	0.00	0.00
	7510_C	Lighting Fixture Maintenance Worker	2,412	B	2,932	0.00	0.00
	7514_C	General Laborer	2,730	B	3,318	0.00	0.00
	9343_C	Roofer	3,458	B	4,205	0.00	0.00
	9345_C	Sheet Metal Supervisor I	4,847	B	5,892	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
12769 SR Gas Tax Annual Authority	2917_C	Program Support Analyst	4,481	B	5,448	0.00	0.00
	3410_C	Apprentice Gardener	1,889	B	2,750	0.00	0.00
	3417_C	Gardener	2,823	B	3,436	0.00	0.00
	3422_C	Park Section Supervisor	3,436	B	4,175	0.00	0.00
	3424_C	Integrated Pest Management Specialist	3,436	B	4,175	0.00	0.00
	3425_C	Senior Integrated Pest Management Specialist	3,676	B	4,468	0.00	0.00
	3435_C	Urban Forestry Inspector	3,343	B	4,064	0.00	0.00
	7215_C	General Laborer Supervisor I	3,083	B	3,746	0.00	0.00
	7281_C	Street Environmental Svcs Operations Supervisor	4,155	B	5,048	0.00	0.00
	7355_C	Truck Driver	3,346	B	4,259	0.00	0.00
	7514_C	General Laborer	2,730	B	3,318	0.00	0.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
							FTE	FTE
12789	SR Road Annual Authority	7220_C	Asphalt Finisher Supervisor I	3,921	B	4,764	0.00	0.00
		7328_C	Operating Engineer, Universal	4,035	B	4,905	0.00	0.00
		7355_C	Truck Driver	3,346	B	4,259	0.00	0.00
		7404_C	Asphalt Finisher	2,881	B	3,501	0.00	0.00
		7502_C	Asphalt Worker	2,783	B	3,387	0.00	0.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
13985	SR 2016 Prop E StreetTreeMaint	0932_C	Manager IV	5,989	B	7,642	0.00	0.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.00	0.00
		1312_C	Public Information Officer	3,453	B	4,196	0.00	0.00
		1404_C	Clerk	2,314	B	2,812	0.00	0.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
		3408_C	Apprentice Arborist Technician I	2,083	B	2,462	0.00	0.00
		3434_C	Arborist Technician	3,116	B	4,269	0.00	0.00
		3435_C	Urban Forestry Inspector	3,343	B	4,064	0.00	0.00
		3436_C	Arborist Technician Supervisor I	3,921	B	4,764	0.00	0.00
		3438_C	Arborist Technician Supervisor II	4,114	B	4,999	0.00	0.00
		7227_C	Cement Finisher Supervisor I	4,415	B	5,366	0.00	0.00
		7311_C	Cement Mason	3,280	B	3,989	0.00	0.00
		7328_C	Operating Engineer, Universal	4,035	B	4,905	0.00	0.00
		7355_C	Truck Driver	3,346	B	4,259	0.00	0.00
		7514_C	General Laborer	2,730	B	3,318	0.00	0.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
210744 Division Total							0.00	0.00
SAS Department Total							0.00	0.00

Department: SCI Academy Of Sciences

							2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 232328 - SCI Academy of Sciences								
10000	GF Annual Account Ctrl	7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
		7334_C	Stationary Engineer	4,584	B	4,584	11.33	11.33
		7335_C	Senior Stationary Engineer	5,195	B	5,195	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.01	0.01
232328 Division Total							13.34	13.34
SCI Department Total							13.34	13.34

Department: SDA Sheriff's Department Office of Inspector General

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 210721 - SDA Inspector General								
10010	GF Annual Authority Ctrl	0961_C	Department Head I	5,989	B	7,642	1.00	1.00
		1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.00	0.00
		1310_C	Public Relations Assistant	2,607	B	3,167	0.00	0.00
		1314_C	Public Relations Officer	4,116	B	5,388	0.00	0.00
		1406_C	Senior Clerk	2,400	B	3,536	0.00	0.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	0.00	0.00
		8124_C	Investigator, Department of Police Accountability	3,995	B	4,856	7.00	7.00
		8126_C	Sr Investigator, Dept of Police Accountability	4,383	B	5,328	2.00	2.00
		8173_C	Legal Assistant	3,573	B	4,676	0.00	0.00
		8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	0.00	0.00
		8181_C	Assistant Chief Attorney I	8,890	B	10,807	1.00	1.00
210721 Division Total							11.00	11.00
Division: 210722 - SDA Sheriff Oversight								
10010	GF Annual Authority Ctrl	0114_E	Board/Commission Member, Group V		B		0.10	0.10
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
210722 Division Total							2.10	2.10
SDA Department Total							13.10	13.10



**Department: SHF Sheriff**

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 210737 - SHF Custody								
10000	GF Annual Account Ctrl	1404_C	Clerk	2,314	B	2,812	0.00	0.00
		1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
		8108_C	Senior Legal Process Clerk	2,758	B	3,352	29.00	29.00
		8109_C	Document Examiner Technician	3,046	B	3,702	1.00	1.00
		8173_C	Legal Assistant	3,573	B	4,676	0.00	0.00
		8217_C	Community Police Services Aide Supervisor	3,357	B	4,083	1.00	1.00
		8249_C	Fingerprint Technician I	2,658	B	3,232	3.00	3.00
		8250_C	Fingerprint Technician II	2,875	B	3,492	9.00	9.00
		8304_S	Deputy Sheriff	3,329	B	5,162	204.00	204.00
		8306_S	Senior Deputy Sheriff	4,482	B	5,724	9.00	9.00
		8308_S	Sheriff's Sergeant	4,906	B	6,265	36.00	36.00
		8310_S	Sheriff's Lieutenant	5,767	B	7,355	17.00	17.00
		8312_S	Sheriff's Captain	6,677	B	8,519	4.00	4.00
		8317_S	Chief Deputy Sheriff (PERS)	7,894	B	10,072	1.00	1.00
		8420_C	Rehabilitation Services Coordinator	3,887	B	4,724	1.00	1.00
		8504_P	Deputy Sheriff (SFERS)	3,329	B	5,162	247.00	247.00
		8508_P	Sheriff's Sergeant (SFERS)	4,906	B	6,265	5.00	5.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.01	0.01
210737 Division Total							568.01	568.01
Division: 210738 - SHF Field								
10000	GF Annual Account Ctrl	1404_C	Clerk	2,314	B	2,812	1.50	1.50
		8108_C	Senior Legal Process Clerk	2,758	B	3,352	9.00	9.00
		8109_C	Document Examiner Technician	3,046	B	3,702	1.00	1.00
		8300_C	Sheriff's Cadet	2,222	B	2,696	34.00	34.00
		8304_S	Deputy Sheriff	3,329	B	5,162	79.00	79.00
		8306_S	Senior Deputy Sheriff	4,482	B	5,724	14.00	14.00
		8308_S	Sheriff's Sergeant	4,906	B	6,265	7.00	7.00
		8310_S	Sheriff's Lieutenant	5,767	B	7,355	5.00	5.00
		8312_S	Sheriff's Captain	6,677	B	8,519	1.00	1.00
		8317_S	Chief Deputy Sheriff (PERS)	7,894	B	10,072	1.00	1.00
		8504_P	Deputy Sheriff (SFERS)	3,329	B	5,162	34.79	35.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.38	0.38
		10060	GF Work Order	1705_C	Communications Dispatcher II	2,835	B	3,445
8202_C	Security Guard			2,220	B	3,280	1.00	1.00
8204_C	Institutional Police Officer			3,147	B	3,824	6.00	6.00
8300_C	Sheriff's Cadet			2,222	B	2,696	77.00	77.00
8304_S	Deputy Sheriff			3,329	B	5,162	52.00	52.00
8306_S	Senior Deputy Sheriff			4,482	B	5,724	8.00	8.00
8308_S	Sheriff's Sergeant			4,906	B	6,265	10.00	10.00
8310_S	Sheriff's Lieutenant			5,767	B	7,355	4.00	4.00
8312_S	Sheriff's Captain	6,677	B	8,519	1.00	1.00		

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
13520 SR DNA Id Fund -Prop 69-2004	8504_P	Deputy Sheriff (SFERS)	3,329	B	5,162	3.79	4.00
	8304_S	Deputy Sheriff	3,329	B	5,162	1.00	1.00
<b>210738 Division Total</b>						<b>352.46</b>	<b>352.88</b>

## Division: 210739 - SHF Planning

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	1.00	1.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	2.00	2.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	0.00	0.00
	1095_C	IT Operations Support Administrator V	4,905	B	6,080	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.00	0.00
	1934_C	Storekeeper	2,533	B	3,077	2.00	2.00
	1936_C	Senior Storekeeper	2,696	B	3,280	1.00	1.00
	1942_C	Assistant Materials Coordinator	4,256	B	5,174	1.00	1.00
	7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	2.00	2.00
	7205_C	Chief Stationary Engineer	5,815	B	5,815	1.00	1.00
	7318_C	Electronic Maintenance Technician	4,618	B	5,611	1.00	1.00
	7334_C	Stationary Engineer	4,584	B	4,584	8.00	8.00
	7335_C	Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
	7347_C	Plumber	4,393	B	5,341	2.00	2.00
	7524_C	Institution Utility Worker	2,308	B	2,806	1.00	1.00
	8304_S	Deputy Sheriff	3,329	B	5,162	7.00	7.00
	8306_S	Senior Deputy Sheriff	4,482	B	5,724	2.00	2.00
	8308_S	Sheriff's Sergeant	4,906	B	6,265	1.00	1.00
	8310_S	Sheriff's Lieutenant	5,767	B	7,355	1.00	1.00
<b>210739 Division Total</b>						<b>42.00</b>	<b>42.00</b>

## Division: 232331 - SHF Administration

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.00	2.00
	0923_C	Manager II	5,174	B	6,603	1.00	1.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	1.00	1.00
	0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
	1224_C	Principal Payroll And Personnel Clerk	3,580	B	4,350	2.00	2.00
	1226_C	Chief Payroll And Personnel Clerk	3,775	B	4,588	1.00	1.00
	1241_C	Human Resources Analyst	3,420	B	5,035	2.00	2.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1402_C	Junior Clerk	2,125	B	2,582	0.00	0.00
	1426_C	Senior Clerk Typist	2,641	B	3,536	1.00	1.00

Fund	HCM Job Class Job Class Title		Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1444_C	Secretary I	2,514	B	3,056	0.00	0.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	0.00	0.00
	1670_C	Financial Systems Supervisor	5,870	B	7,679	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.00	2.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
	3402_C	Farmer	2,823	B	3,436	1.00	1.00
	6130_C	Safety Analyst	5,075	B	6,167	1.00	1.00
	8173_C	Legal Assistant	3,573	B	4,676	6.00	6.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	1.00	1.00
	8181_C	Assistant Chief Attorney I	8,890	B	10,807	1.00	1.00
	8193_C	Chief Attorney I (Civil & Criminal)	9,433	B	11,468	1.00	1.00
	8300_C	Sheriff's Cadet	2,222	B	2,696	5.00	5.00
	8304_S	Deputy Sheriff	3,329	B	5,162	56.00	56.00
	8306_S	Senior Deputy Sheriff	4,482	B	5,724	11.00	11.00
	8308_S	Sheriff's Sergeant	4,906	B	6,265	12.00	12.00
	8310_S	Sheriff's Lieutenant	5,767	B	7,355	8.00	8.00
	8312_S	Sheriff's Captain	6,677	B	8,519	4.00	4.00
	8315_S	Assistant Sheriff	7,894	B	10,072	1.00	1.00
	8317_S	Chief Deputy Sheriff (PERS)	7,894	B	10,072	2.00	2.00
	8348_S	Undersheriff	7,894	B	10,072	1.00	1.00
	8350_S	Sheriff	11,502	B	11,502	1.00	1.00
	8420_C	Rehabilitation Services Coordinator	3,887	B	4,724	15.00	15.00
	8504_P	Deputy Sheriff (SFERS)	3,329	B	5,162	64.00	64.00
	8508_P	Sheriff's Sergeant (SFERS)	4,906	B	6,265	3.00	3.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
13730 SR Public Protection-Grant Oth	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
<b>232331 Division Total</b>						<b>219.00</b>	<b>219.00</b>
<b>SHF Department Total</b>						<b>1,181.46</b>	<b>1,181.88</b>

**Department: TIS General Services Agency - Technology**

							2023-2024	2024-2025
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 130679 - DT Communications								
10000	GF Annual Account Ctrl	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	0.00	0.00
		1766_C	Media Production Technician	2,745	B	3,334	1.00	1.00
		1767_C	Media Programming Specialist	3,192	B	3,881	11.00	11.00
		1769_C	Media Production Supervisor	3,965	B	4,818	1.00	1.00
		1781_C	Media/Security Systems Supervisor	4,680	B	5,689	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	4.68	1.50
28070	ISTIF Annual Authority Ctrl	0923_C	Manager II	5,174	B	6,603	0.00	0.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
130679 Division Total							20.68	17.50

## Division: 130680 - DT Support Services

28070 ISTIF Annual Authority Ctrl	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	1043_C	IS Engineer-Senior	5,501	B	6,921	5.00	5.00
	1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	16.58	17.00
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	6.00	6.00
	1094_C	IT Operations Support Administrator IV	4,559	B	5,650	7.79	8.00
	1406_C	Senior Clerk	2,400	B	3,536	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	8.26	8.26
<b>130680 Division Total</b>						<b>49.63</b>	<b>50.26</b>

## Division: 207915 - DT Administration

28070 ISTIF Annual Authority Ctrl	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0932_C	Manager IV	5,989	B	7,642	2.00	2.00
	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	0964_C	Department Head IV	9,067	B	11,570	1.00	1.00
	1033_C	IS Trainer-Senior	4,559	B	5,541	1.00	1.00
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1062_C	IS Programmer Analyst	3,627	B	4,561	0.00	0.00
	1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
	1452_C	Executive Secretary II	3,485	B	4,237	1.00	1.00
	1454_C	Executive Secretary III	3,787	B	4,601	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	2.00	2.00
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1652_C	Accountant II	3,606	B	4,379	2.00	2.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1657_C	Accountant IV	5,046	B	6,595	1.00	1.00

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
28100	ISTIF NON PROJECT CONTROL	1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	5.00	5.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	4.00	4.00
		1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
		1934_C	Storekeeper	2,533	B	3,077	1.00	1.00
		1938_C	Stores And Equipment Assistant Supervisor	3,280	B	3,989	1.00	1.00
		1950_C	Assistant Purchaser	2,938	B	3,573	1.00	1.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.72	0.72
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.00	2.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
207915 Division Total						40.72	40.72	

## Division: 210657 - DT JUSTIS

10020	GF Continuing Authority Ctrl	0933_C	Manager V	6,458	B	8,244	1.00	1.00
		0941_C	Manager VI	6,933	B	8,850	0.00	0.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	1.00	1.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.58	2.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	3.00	3.00
		1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
210657 Division Total							9.58	10.00

## Division: 210693 - DT Cybersecurity

28070	ISTIF Annual Authority Ctrl	0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		1041_C	IS Engineer-Assistant	4,482	B	5,638	3.00	3.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	2.00	2.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	5.00	5.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	11.00	11.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	2.79	3.79
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	1.17	1.17
210693 Division Total							27.96	28.96

## Division: 210694 - DT PMO

28070	ISTIF Annual Authority Ctrl	0933_C	Manager V	6,458	B	8,244	0.00	0.00
		0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
		1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
		5502_C	Project Manager I	6,652	B	7,163	1.00	1.00
		5504_C	Project Manager II	7,697	B	8,286	5.00	5.00
210694 Division Total							9.00	9.00

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232336 - DT Innovation								
28070	ISTIF Annual Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	0.00	0.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.18	0.18
232336 Division Total							3.18	3.18
Division: 232337 - DT Enterprise Applications								
28070	ISTIF Annual Authority Ctrl	0941_C	Manager VI	6,933	B	8,850	1.00	1.00
		0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	1.00	1.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	5.00	5.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	5.00	5.00
		1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	4.00	4.00
		1054_C	IS Business Analyst-Principal	5,368	B	7,641	4.00	4.00
		1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
		1071_C	IS Manager	6,212	B	8,850	1.00	1.00
232337 Division Total							24.00	24.00
Division: 232339 - DT Infrastructure & Operations								
28070	ISTIF Annual Authority Ctrl	0933_C	Manager V	6,458	B	8,244	2.00	2.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		1041_C	IS Engineer-Assistant	4,482	B	5,638	2.00	2.00
		1042_C	IS Engineer-Journey	4,964	B	6,244	8.00	8.00
		1043_C	IS Engineer-Senior	5,501	B	6,921	13.00	13.00
		1044_C	IS Engineer-Principal	5,918	B	8,423	22.58	23.79
		1053_C	IS Business Analyst-Senior	4,636	B	5,833	2.00	2.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
232339 Division Total							51.58	52.79
Division: 258641 - DT Public Safety								
28070	ISTIF Annual Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.00	1.00
		0932_C	Manager IV	5,989	B	7,642	4.00	4.00
		0933_C	Manager V	6,458	B	8,244	0.00	0.00
		0954_C	Deputy Director IV	7,894	B	10,072	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	1.00	1.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		5364_C	Engineering Associate I	3,554	B	4,321	1.00	1.00
		7257_C	Communication Line Supervisor I	4,632	B	5,631	5.00	5.00
		7273_C	Communications Line Worker Supervisor II	5,156	B	6,268	3.00	3.00
		7308_C	Cable Splicer	4,481	B	5,448	18.00	18.00
		7338_C	Electrical Line Worker	5,057	B	5,057	14.00	14.00
		7362_C	Communications Systems Technician	4,818	B	5,857	21.00	21.00

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	7368_C	Senior Communications Systems Technician	5,578	B	6,779	8.00	8.00
	7432_C	Electrical Line Helper	3,426	B	4,164	4.00	4.00
	8234_C	Fire Alarm Dispatcher	3,377	B	4,105	2.50	2.50
	8236_C	Chief Fire Alarm Dispatcher	4,003	B	4,866	2.00	2.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	2.54	2.54
258641 Division Total						90.04	90.04
TIS Department Total						326.36	326.45

**Department: TTX Treasurer/Tax Collector**

						2023-2024	2024-2025	
Fund	HCM Job Class	Job Class Title	Low	Type	High	FTE	FTE	
Division: 210663 - TTX Impact								
10010	GF Annual Authority Ctrl	0923_C	Manager II	5,174	B	6,603	1.50	1.50
		1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.50	1.50
10020	GF Continuing Authority Ctrl	1410_C	Chief Clerk	3,633	B	4,415	1.00	1.00
		1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
10060	GF Work Order	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.42	0.42
12550	SR Grants; GSF Continuing	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.58	1.58
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		1842_C	Management Assistant	3,445	B	4,186	0.00	0.00
		1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
210663 Division Total						16.00	16.00	

## Division: 232346 - TTX Management

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	0.00	0.00
	0923_C	Manager II	5,174	B	6,603	0.50	0.50
	0931_C	Manager III	5,578	B	7,121	3.00	3.00
	0941_C	Manager VI	6,933	B	8,850	0.80	0.80
	0953_C	Deputy Director III	6,933	B	8,850	0.90	0.90
	0954_C	Deputy Director IV	7,894	B	10,072	0.70	0.70
	1043_C	IS Engineer-Senior	5,501	B	6,921	0.94	0.94
	1052_C	IS Business Analyst	4,005	B	5,038	1.30	1.30
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.85	0.85
	1063_C	IS Programmer Analyst-Senior	4,407	B	5,547	1.00	1.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
	1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.50	0.50
	1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	0.00
	1095_C	IT Operations Support Administrator V	4,905	B	6,080	0.50	0.50
	1204_C	Senior Personnel Clerk	2,981	B	3,623	1.00	1.00
	1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	6.80	6.80
	1634_C	Principal Account Clerk	3,247	B	3,946	1.00	1.00
	1654_C	Accountant III	4,361	B	5,300	2.00	2.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.85	1.85



Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10060 GF Work Order	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	4.50	4.50
	1844_C	Senior Management Assistant	3,946	B	4,797	0.50	0.50
	4390_C	Treasurer	8,434	B	8,434	1.00	1.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
<b>232346 Division Total</b>						<b>38.64</b>	<b>37.64</b>

## Division: 232350 - TTX Treasury

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	1.00	1.00
	0923_C	Manager II	5,174	B	6,603	2.00	2.00
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0953_C	Deputy Director III	6,933	B	8,850	1.00	1.00
	0954_C	Deputy Director IV	7,894	B	10,072	0.50	0.50
	1052_C	IS Business Analyst	4,005	B	5,038	0.50	0.50
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	1.00	1.00
	1092_C	IT Operations Support Administrator II	3,085	B	3,824	0.50	0.50
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1634_C	Principal Account Clerk	3,247	B	3,946	2.00	2.00
	1654_C	Accountant III	4,361	B	5,300	1.00	1.00
	1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
	1824_C	Principal Administrative Analyst	5,048	B	6,137	3.00	3.00
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	1.00	1.00
	1842_C	Management Assistant	3,445	B	4,186	0.50	0.50
	4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	2.00	2.00
	4320_C	Cashier I	2,406	B	2,924	3.00	3.00
	4321_C	Cashier II	2,576	B	3,130	10.25	10.25
	4322_C	Cashier III	2,888	B	3,512	1.00	1.00
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.63	0.63
<b>232350 Division Total</b>						<b>34.88</b>	<b>34.88</b>

## Division: 232360 - TTX Collection

10000 GF Annual Account Ctrl	0922_C	Manager I	4,818	B	6,151	2.05	2.05
	0923_C	Manager II	5,174	B	6,603	1.50	1.50
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	0.60	0.60
	0941_C	Manager VI	6,933	B	8,850	0.45	0.45
	1052_C	IS Business Analyst	4,005	B	5,038	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1404_C	Clerk	2,314	B	2,812	2.00	2.00
	1408_C	Principal Clerk	3,167	B	3,851	7.65	7.65
	1460_C	Legal Secretary II	3,633	B	4,415	0.62	0.62
	1630_C	Account Clerk	2,482	B	3,017	3.00	3.00
	1632_C	Senior Account Clerk	2,875	B	3,492	6.85	5.85
	1634_C	Principal Account Clerk	3,247	B	3,946	2.85	2.85

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
10020 GF Continuing Authority Ctrl	1823_C	Senior Administrative Analyst	4,361	B	5,300	2.45	2.45
	1824_C	Principal Administrative Analyst	5,048	B	6,137	0.50	0.50
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.00	0.00
	1844_C	Senior Management Assistant	3,946	B	4,797	2.80	2.80
	4220_C	Tax Auditor-Appraiser	3,713	B	4,513	1.70	1.70
	4222_C	Senior Tax Auditor-Appraiser	4,299	B	5,224	2.65	2.65
	4224_C	Principal Tax Auditor-Appraiser	4,974	B	6,509	1.10	1.10
	4306_C	Collections Officer	2,981	B	3,623	4.44	4.44
	4308_C	Senior Collections Officer	3,206	B	3,898	15.34	15.34
	4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	3.00	3.00
	4334_C	Investigator, Tax Collector	3,851	B	4,680	4.50	4.50
	4337_C	Principal Investigator, Tax Collector	4,269	B	5,188	1.80	1.80
	8173_C	Legal Assistant	3,573	B	4,676	2.00	2.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	0.37	0.37
	8190_C	Attorney, Tax Collector	8,305	B	10,095	0.77	0.77
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.16	0.16
	0922_C	Manager I	4,818	B	6,151	0.50	0.50
	0923_C	Manager II	5,174	B	6,603	0.50	0.50
	0931_C	Manager III	5,578	B	7,121	1.00	1.00
	0933_C	Manager V	6,458	B	8,244	0.70	0.70
	0941_C	Manager VI	6,933	B	8,850	0.20	0.20
	0954_C	Deputy Director IV	7,894	B	10,072	0.50	0.50
	1053_C	IS Business Analyst-Senior	4,636	B	5,833	1.00	1.00
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
	1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
	1408_C	Principal Clerk	3,167	B	3,851	2.00	2.00
	1630_C	Account Clerk	2,482	B	3,017	1.00	1.00
	1632_C	Senior Account Clerk	2,875	B	3,492	1.00	1.00
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.80	0.80
	1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
	1844_C	Senior Management Assistant	3,946	B	4,797	1.00	1.00
	4222_C	Senior Tax Auditor-Appraiser	4,299	B	5,224	4.05	4.05
	4224_C	Principal Tax Auditor-Appraiser	4,974	B	6,509	1.00	1.00
	4321_C	Cashier II	2,576	B	3,130	2.25	2.25
	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.53	0.53
10060 GF Work Order	0922_C	Manager I	4,818	B	6,151	0.45	0.45
	0931_C	Manager III	5,578	B	7,121	0.00	0.00
	0933_C	Manager V	6,458	B	8,244	0.70	0.70
	0941_C	Manager VI	6,933	B	8,850	0.55	0.55
	0953_C	Deputy Director III	6,933	B	8,850	0.10	0.10
	0954_C	Deputy Director IV	7,894	B	10,072	0.30	0.30
	1043_C	IS Engineer-Senior	5,501	B	6,921	0.06	0.06
	1052_C	IS Business Analyst	4,005	B	5,038	2.20	2.20
	1054_C	IS Business Analyst-Principal	5,368	B	7,641	0.15	0.15

Fund	HCM Job Class	Job Class Title	Low	Type	High	2023-2024	2024-2025
						FTE	FTE
	1064_C	IS Programmer Analyst-Principal	5,132	B	6,954	1.00	1.00
	1070_C	IS Project Director	5,918	B	8,018	1.00	1.00
	1095_C	IT Operations Support Administrator V	4,905	B	6,080	0.50	0.50
	1408_C	Principal Clerk	3,167	B	3,851	3.10	3.10
	1460_C	Legal Secretary II	3,633	B	4,415	0.38	0.38
	1630_C	Account Clerk	2,482	B	3,017	0.00	0.00
	1632_C	Senior Account Clerk	2,875	B	3,492	0.35	0.35
	1634_C	Principal Account Clerk	3,247	B	3,946	0.15	0.15
	1823_C	Senior Administrative Analyst	4,361	B	5,300	0.90	0.90
	1824_C	Principal Administrative Analyst	5,048	B	6,137	1.50	1.50
	1825_C	Principal Administrative Analyst II	5,528	B	7,240	0.00	0.00
	1842_C	Management Assistant	3,445	B	4,186	2.00	2.00
	1844_C	Senior Management Assistant	3,946	B	4,797	0.20	0.20
	4220_C	Tax Auditor-Appraiser	3,713	B	4,513	0.30	0.30
	4222_C	Senior Tax Auditor-Appraiser	4,299	B	5,224	4.30	4.30
	4224_C	Principal Tax Auditor-Appraiser	4,974	B	6,509	0.90	0.90
	4306_C	Collections Officer	2,981	B	3,623	3.56	3.56
	4308_C	Senior Collections Officer	3,206	B	3,898	8.66	8.66
	4310_C	Commercial Division Assistant Supervisor	3,724	B	4,988	2.00	2.00
	4334_C	Investigator, Tax Collector	3,851	B	4,680	3.50	3.50
	4337_C	Principal Investigator, Tax Collector	4,269	B	5,188	0.20	0.20
	8173_C	Legal Assistant	3,573	B	4,676	1.00	1.00
	8177_C	Attorney (Civil/Criminal)	5,468	B	9,580	0.63	0.63
	8190_C	Attorney, Tax Collector	8,305	B	10,095	0.23	0.23
<b>232360 Division Total</b>						<b>138.05</b>	<b>137.05</b>
<b>TTX Department Total</b>						<b>227.57</b>	<b>225.57</b>

Department: WAR War Memorial

						2023-2024	2024-2025	
Fund	HCM	Job Class	Job Class Title	Low	Type	High	FTE	FTE
Division: 232392 - WAR War Memorial								
14670	SR War Memorial-Operating	0922_C	Manager I	4,818	B	6,151	2.00	2.00
		0952_C	Deputy Director II	5,578	B	7,121	1.00	1.00
		0962_C	Department Head II	7,429	B	9,479	1.00	1.00
		1093_C	IT Operations Support Administrator III	3,749	B	4,648	1.00	1.00
		1222_C	Senior Payroll And Personnel Clerk	3,247	B	3,946	1.00	1.00
		1244_C	Senior Human Resources Analyst	4,835	B	5,873	1.00	1.00
		1312_C	Public Information Officer	3,453	B	4,196	1.00	1.00
		1406_C	Senior Clerk	2,400	B	3,536	4.00	4.00
		1654_C	Accountant III	4,361	B	5,300	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	2.00	2.00
		1842_C	Management Assistant	3,445	B	4,186	3.00	3.00
		1844_C	Senior Management Assistant	3,946	B	4,797	2.00	2.00
		4119_C	Events & Facilities Specialist	3,563	B	4,333	0.00	0.00
		7120_C	Buildings And Grounds Maintenance Superintendent	6,674	B	6,674	1.00	1.00
		7205_C	Chief Stationary Engineer	5,815	B	5,815	2.00	2.00
		7334_C	Stationary Engineer	4,584	B	4,584	11.00	11.00
		7335_C	Senior Stationary Engineer	5,195	B	5,195	2.00	2.00
		7346_C	Painter	3,409	B	4,142	1.00	1.00
		7377_C	Stage Electrician	3,965	B	4,818	4.00	4.00
		7392_C	Window Cleaner	3,263	B	3,965	0.00	0.00
		8207_C	Building And Grounds Patrol Officer	2,696	B	3,280	26.00	26.00
		8211_C	Supervising Building and Grounds Patrol Officer	2,985	B	3,630	3.00	3.00
			TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	3.03
232392 Division Total							73.03	73.04
WAR Department Total							73.03	73.04

Department: WOM Status Of Women

Fund		HCM Job Class	Job Class Title	Low	Type	High	2023-2024 FTE	2024-2025 FTE
Division: 232395 - WOM Status Of Women								
10000	GF Annual Account Ctrl	0111_E	Board/Commission Member, Group II		B		0.10	0.10
		0951_C	Deputy Director I	4,818	B	6,151	1.00	1.00
		0961_C	Department Head I	5,989	B	7,642	1.00	1.00
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.00	1.00
		1822_C	Administrative Analyst	3,741	B	4,548	1.00	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
		1824_C	Principal Administrative Analyst	5,048	B	6,137	1.00	1.00
		1840_C	Junior Management Assistant	3,033	B	3,688	1.00	1.00
		2998_C	Representative, Commission On The Status of Women	3,958	B	4,808	3.00	3.00
		TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.09	0.09
13550	SR Public Protection-Grant	0931_C	Manager III	5,578	B	7,121	0.17	0.17
		1820_C	Junior Administrative Analyst	2,844	B	3,458	1.75	1.00
		1823_C	Senior Administrative Analyst	4,361	B	5,300	1.00	1.00
14820	SR ETF-Gift	TEMPM_E	Temporary - Miscellaneous	4,852	B	4,852	0.00	0.00
232395 Division Total							13.11	12.36
WOM Department Total							13.11	12.36
Grand Total							40,475.18	40,513.18

## Charter Exempt Positions

<b>Charter Section 10.104 - Exclusions From Civil Service Appointment</b>	
<b>Code</b>	<b>Description of Exemption</b>
(1)	Supervisory and policy-level positions within the office of the Mayor and the office of the City Administrator.
(2)	Elected officers of the City and County and their chief deputies or chief assistants.
(3)	Members of commissions, boards and advisory committees.
(4)	Commission/Board secretary.
(5)	Heads of agencies and departments.
(6)	Non-uniformed deputy heads of departments.
(7)	Uniformed deputy heads of departments, police commanders and Fire Chief's aides.
(8)	Confidential secretary and executive assistant within a department or agency.
(9)	The Clerk of the Board of Supervisors, legislative analyst and assistants to the members of the Board of Supervisors.
(10)	Paraprofessional aides of the Unified School District and teaching instructional aides of the Community College District.
(11)	Persons employed in positions outside the City and County upon construction work being performed by the City and County when such positions are exempted from the classified civil service by an order of the civil service commission.
(12)	Persons employed in positions in any department for expert professional temporary services, when such positions are exempted from said classified civil service for a specified period of said temporary service by order of the civil service commission.
(13)	All attorneys, including an attorney to the Sheriff and an attorney for the Tax Collector, City Attorney's and District Attorney's investigators, hospital chief administrators, physicians and dentists serving in their professional capacity (except those physicians and dentists whose duties are significantly administrative or supervisory).
(14)	Positions designated as exempt under the 1932 charter, as amended.
(15)	Positions determined by the Controller and approved annually by the Board of Supervisors to be positions where the work or services can be practically performed under private contract at a lesser cost than similar work performed by employees of the City and County, except where such work or services are required to be formed by officers or employees of the City and County under the provisions of this Charter or other applicable law.
(16)	Temporary and seasonal appointments not to exceed the equivalent of half-time during any fiscal year, except that such positions may be filled through regular civil service procedures.
(17)	Appointments, which shall not exceed two years and shall not be renewable, as substitutes for civil service employees on leave, except that such positions may be filled through regular Civil Service procedures.
(18)	Appointments, which shall not exceed three years and shall not be renewable, for special projects and professional services with limited term funding, except that such positions may be filled through regular Civil Service Commission procedures.
(19)	Entry level positions designated by an appointing officer with approval of the Civil Service Commission for persons who met minimum qualifications and are certified as blind or severely disabled; persons so appointed whose job performance is rated satisfactory by their appointing officer shall after one year of continuous service acquire Civil Service status.

CITY & COUNTY OF SAN FRANCISCO, CALIFORNIA

# PROPOSED BUDGET

FISCAL YEARS 2023-2024 & 2024-2025

LONDON N. BREED



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# EXECUTIVE SUMMARY





# MAYOR'S LETTER

May 31, 2023

Dear Residents of San Francisco,

I am honored to present my proposed balanced budget for the City and County of San Francisco for Fiscal Years (FY) 2023-24 and 2024-25. We are in a unique moment as we face both uncertainty and incredible opportunity. This budget reflects that by closing our projected \$780 million two-year shortfall, protecting jobs, and minimally impacting services, while allowing for strategic investments to lift our City up and set us up for a brighter, more prosperous future.

We are a city that can deliver on both safety and justice. A city that believes everyone deserves a safe and affordable place to call home. A city that celebrates our innovative spirit, where the next great idea is created by world-leading businesses and where we create opportunities for all our residents to succeed and thrive.

First, the proposed budget invests in public safety. This budget recognizes a national trend that San Francisco is not immune to: a chronic understaffing that plagues public safety departments and places stress on minimum staffing levels. The budget funds contract agreements reached with our police officers, firefighters, EMTs, paramedics, and 911 dispatchers that recognize the tremendous work these men and women do for our City day in and day out, and also acknowledges the difficulty these departments have in recruiting new talent. Police officers choosing to begin their careers in San Francisco will now be the highest paid in all large Bay Area cities and new retention bonuses aim to extend the careers of current officers. I'm confident these investments will help build back our police force in the coming years.



Additional public safety investments build upon our successes in expanding alternatives to policing and civilianization of law enforcement work, including through the use of Police Service Aides and Community Safety Ambassador programs that make our streets more welcoming and safe for both residents and tourists. Ambassadors will continue to play a key role in improving street conditions citywide, and specifically in the Tenderloin, mid-Market, Mission, and in and around BART stations. All ambassadors will now be coordinated through a new Department of Emergency Management lead, improving deployment strategies to maximize their effectiveness.

San Francisco needs to strengthen its support for creating economic success in this time of dramatic shifts in how people work and shop. Remote



work and the changing nature of retail continue to impact our City, but we can't just sit back and wait for things to go back to the way they were. We have to act to set our City up to recruit new businesses, stabilize the ones we have, and fill vacant office and retail spaces across our City. This budget proposes changes to business and commercial rent taxes aimed to incentivize new businesses and ease the burdens of San Francisco's taxes on our existing businesses. I'm also setting aside funds for small business relief as well as dollars for downtown and neighborhood events, and for storefront activations to bring all our commercial corridors to life – from Powell Street to the Castro to West Portal and beyond.

Helping everyone have a safe and affordable place to call home requires a commitment to building more housing at all income levels, and also providing support for the most vulnerable populations in our City. San Francisco saw a 15 percent reduction in unsheltered homelessness between 2019 and 2022, but there remains significant work to do. The budget makes critical investments in new housing, shelter, and homelessness prevention as outlined in our citywide strategic plan, to create 594 new shelter beds, 545 new housing slots, and 825 new homelessness prevention and problem-solving slots over the next two years.

We are a city that leads with services for those who are in need of support. San Francisco's Department of Public Health serves 16,000 people

per year with mental health services and 4,500 per year with substance use issues. Our budget will continue and expand critical behavioral health programs, including funding our Street Response Teams, opening additional mental health beds, and expanding immediate access to services through our Behavioral Health Access Center. We'll expand treatment options for those most at-risk of overdose and open wellness hubs – safe and supervised spaces to get drug use off the streets and connect people to services.

This budget also addresses other key priorities including children and youth programming to address systemic inequities in education, funding for food security, support of nonprofit partners, continuance of the Dream Keeper Initiative, and advancing the Climate Action Plan, all of which are vital to San Francisco's future.

We couldn't do it all. Deficits require difficult choices. This budget includes reductions across departments from current levels of spending, only minimally funds our capital program, and reduces salary budgets in some departments with high vacancy rates. It also uses some reserves to balance out lower revenue levels in the coming years, but maintains our largest reserves to hedge against the uncertainties ahead.

I look forward to working with the Board of Supervisors, the community, and all stakeholders to pass a budget that reflects these priorities and our shared values and vision for the City we call home.



London N. Breed

Mayor



# EXECUTIVE SUMMARY

## SAN FRANCISCO'S BUDGET

The budget for the City and County of San Francisco (the City) for Fiscal Years (FY) 2023-24 and FY 2024-25 is \$14.6 billion and \$14.6 billion, respectively. Just over half of the budget consists of self-supporting activities, primarily at the City's Enterprise departments, which focus on City-related business operations, and include the Port, Municipal Transportation Agency, Airport, and Public Utilities Commission. General Fund monies comprise the remaining half, which support public services such as public health, housing, support for those experiencing homelessness, safety and fire services, parks management, and others.

The City receives funds into its General Fund from a combination of local tax revenues, such as

property, transfer, sales, hotel, and business taxes, as well as state and federal resources, and fees for service.

Each year, the City makes decisions on how to allocate the City's budget based on the resources that are available and the priorities and needs of the City and its residents. The table below summarizes total spending in each of the next two years in the City's Major Service Areas.

The City and County of San Francisco is also a major employer. The proposed budget for FY 2023-24 includes salaries and benefits for 33,476 employees. This represents a 0.8 percent growth in the labor force compared to the FY 2022-23 budget.

Total Department Uses by Major Service Area	FY 2023-24 (\$ millions)	FY 2024-25 (\$ millions)
Community Health	3,236.1	3,210.8
Culture and Recreation	579.3	551.9
General Administration and Finance	1,384.0	1,404.3
General City Responsibilities	1,809.3	1,515.6
Human Welfare and Neighborhood Development	2,828.1	2,847.3
Public Protection	2,012.5	2,035.5
Public Works, Transportation and Commerce	5,404.5	5,517.7
Less Transfer Adjustments	(2,640.8)	(2,510.6)
<b>Total Budget</b>	<b>14,613.0</b>	<b>14,572.5</b>

## BUDGET PROCESS

The City's budget process begins in September with preliminary revenue projections for the upcoming budget years. In December, the Mayor's Office and the Controller's Office issue budget instructions to departments, which contain detailed guidance on the preparation of departments' budget requests. Departments then prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates, verifies, and refines the departments' proposed budgets, and turns the

proposals over to the Mayor's Office of Public Policy and Finance. From March through May, the Mayor's Office analyzes each budget proposal, examining policy and service implications, in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year.

Concurrently, the Mayor conducts budget outreach with community members to obtain feedback on budget priorities. From February through May, the Mayor and the Mayor's Office of Public Policy

and Finance staff conduct comprehensive outreach to understand the budget priorities of San Francisco's communities. For the proposed budget for FY 2023-24 and FY 2024-25, the Mayor's Office hosted a public meeting to obtain input on budget priorities understand community members' neighborhood and citywide priorities for the upcoming budget. All San Franciscans had the opportunity to share their budget feedback and priorities by emailing the Mayor's Office of Public Policy and Finance or using an online form. Feedback from these various forums was used to make decisions about the upcoming budget.

The Mayor presents a balanced two-year budget proposal for departments by the first business day in June of each year. The Board of Supervisors' Budget and Appropriations Committee holds public hearings on the budget in June, makes recommendations for approval, and makes changes to the budget before it goes to the full Board. The entire budget is heard and must be voted on and approved by the full Board of Supervisors by August 1st. Finally, the budget returns to the Mayor for signature and final adoption.

In November of 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments beginning in FY 2012-13. Four departments – the Municipal Transportation Agency, the Public Utilities Commission, the Airport, and the Port – adopted fixed two-year budgets in last year's budget cycle for FY 2022-

23 and FY 2023-24. Since the four enterprises are on a fixed two-year budget cycle, the departments budgets were closed this budget cycle. Any changes in departments with a fixed budget above or below the percentage threshold require approval from the Board via supplemental. All other departments retain a rolling two-year budget.

## Five-Year Financial Plan and Budget Instructions for Fiscal Years 2023-24 and 2024-25

In January 2023, the Mayor's Office, along with the Controller's Office and the Board of Supervisors' Budget and Legislative Analyst, released an updated Five-Year Financial Plan for FY 2023-24 through FY 2027-28. The report projected a General Fund deficit of \$200.8 million in FY 2023-24 and \$527.5 million in FY 2024-25, for a cumulative deficit of \$728.3 million. The report also projected that the deficit would grow to \$1.2 billion by the end of the forecast period.

The forecast was driven by a number of key factors, including the persistence of remote work, with impacts to commercial and residential real estate, as well as taxable gross receipts; implementation of measures adopted by voters in 2022; previously negotiated wage increases on employee contracts; escalating health insurance costs; pension costs; inflationary increases on non-personnel operating costs; and projected capital and technology project spending.

In recognition of the projected deficit, the Mayor required departments to propose General Fund budget reductions totaling 5 percent in FY 2023-24, and an ongoing 8 percent in FY 2024-25.

Five-Year General Fund Shortfall: January 2023 (\$ Millions)	FY 2023-24	FY 2024-25	FY2025-26	FY 2026-27	FY 2027-28
Sources Increase/(Decrease)	(29.2)	(24.7)	49.9	105.4	206.2
Uses (Increase)/Decrease	(171.6)	(502.8)	(795.4)	(1,097.0)	(1,430.4)
<b>Projected Cumulative Surplus/(Shortfall)</b>	<b>(200.8)</b>	<b>(527.5)</b>	<b>(745.5)</b>	<b>(991.6)</b>	<b>(1,224.2)</b>
<b>Two-Year Deficit</b>	<b>(728.3)</b>				

Five-Year General Fund Shortfall: March 2023 (\$ Millions)	FY 2023-24	FY 2024-25	FY2025-26	FY 2026-27	FY 2027-28
Sources Increase/(Decrease)	(116.0)	18.3	85.6	72.8	191.3
Uses (Increase)/Decrease	(174.9)	(507.3)	(809.6)	(1,148.1)	(1,511.1)
<b>Projected Cumulative Surplus/(Shortfall)</b>	<b>(290.9)</b>	<b>(489.0)</b>	<b>(724.0)</b>	<b>(1,075.3)</b>	<b>(1,319.8)</b>
<b>Two-Year Deficit</b>	<b>(779.8)</b>				

## Update to Prior Projections

In March 2023, the three offices released an update to the Five-Year Financial Plan, known as the March Update. This report showed the two upcoming fiscal years, the period for which the City is required to adopt a balanced two-year budget, the three offices projected a \$779.8 million shortfall, or \$51.5 million more than the deficit of \$728.3 million projected in the January report. The worsening trends are largely the result of lower revenue projections, higher employee benefit costs, and new spending proposals adopted by the City since the January forecast.

As a result of the worsened fiscal outlook, the Mayor instructed departments to propose additional General Fund reductions that is equivalent to at least another 5 percent in each fiscal year and identify project balance savings as one-time sources to help balance the budget.

## Balancing the Budget

The Mayor's proposed budget is balanced with a combination of departmental budget reductions, savings and spending reductions in citywide operating costs, the use of one-time project savings and fund balance, as well as the use of some reserves. The budget also leverages non-General Fund revenue sources to support critical programs, notably in homelessness and public health.

The projected two-year deficit was closed using the following solutions:

- **Departmental Budget Reductions:** Departments and the Mayor's Office reduced General Fund expenditures by cutting salary budgets to account

for position vacancies, limiting professional services and some grant budgets, and shifting costs to non-General Fund sources.

- **Citywide Operating Savings:** Savings in other citywide costs include reduced funding levels for capital, IT, and equipment spending; savings in fleet, fuel, and workers' compensation costs from prior projections; reductions in costs in the City's debt portfolio, and savings targets in technology and real estate expenses in FY 2024-25.
- **Use of Special Funds:** The budget leverages multiple non-General Fund sources to support programs, including Our City, Our Home ("Prop C") funds to support spending in homelessness; recent opioid settlement funding to support overdose prevention, behavioral health, and other related programs; and reductions to the Early Care and Education General Fund baseline to support funding for food access programs.
- **Fund Balance and Project Savings:** The proposed budget appropriates the projected FY 2022-23 year-end surplus of \$36.3 million as starting fund balance in FY 2023-24. Budgeted fund balance also includes \$137.0 million in various project and other one-time savings across departments for projects that are complete, funded with other ongoing sources, or non-critical to core department operations.
- **Revenue Improvements:** Modest revenue improvements from the March Update to the Five-Year Financial Plan in FY 2023-24 help balance the first year of the budget, but are not sustained in FY 2024-25.

- **Use of Reserves:** The proposed budget utilizes an additional \$75.8 million in reserves in order to balance, including \$29.5 million from the Business Tax Stabilization Reserve and \$41.3 from the Federal and State Emergency Grant Disallowance Reserve. The proposed budget also utilizes and \$90.2 million from the City's Fiscal Cliff Reserve, which was originally appropriated in the prior two-year budget and remains unchanged. This leaves a balance of approximately \$130.3 million in the Fiscal Cliff Reserve to help the City hedge against future budget shortfalls, in addition to \$40 million in the Federal and State Emergency Grant Disallowance to help the City address any FEMA reimbursement recoveries reduction, in addition to the City's rainy day reserves.

Balancing Snapshot	FY 2023-24	FY 2024-25
Projected Surplus/(Shortfall)	(290.9)	(488.9)
Balancing Solutions		
Departmental Budget Reductions	142.6	158.4
Citywide Operating Savings	133.3	214.3
Use of Special Funds	63.9	66.2
Fund Balance and Project Savings	46.7	126.4
General Fund Revenue	31.7	(17.2)
Departmental Revenue	(0.9)	3.0
Use of Reserves	6.5	69.2
General Fund Investments		
Public Safety Investments	(48.2)	(34.4)
Labor Agreements - Public Safety	(16.7)	(42.7)
Community & Nonprofit Support	(31.6)	(49.0)
Economic Recovery Investments	(21.2)	(2.9)
Behavioral Health & Homelessness Investments	(15.2)	(2.5)
Adjusted Surplus/(Shortfall)	-	-

## HIGHLIGHTS FROM THE FISCAL YEARS 2023-24 AND 2024-25 BUDGET

The Mayor's proposed FY 2023-24 and FY 2024-25 budget makes investments the following priority areas discussed further below and throughout this book:

- Public safety;
- Homelessness;
- Behavioral health;
- Economic recovery;
- Children and families;
- Community and climate;
- Good government.

### Public Safety

The Mayor's proposed budget makes a number of investments to meet key public safety priorities, both through traditional public safety departments such as the Police, Fire, Sheriff, and Emergency Management Departments, as well as in continuing and expanding

civilianization efforts and alternatives to law enforcement. These investments acknowledge and address the difficulty public safety departments have had in recruitment and retention, while building on the success of existing programs, such as Police Service Aides and citywide Community Safety Ambassadors. The proposed budget prioritizes building back the police force to meet long-term hiring goals, expanding alternatives to policing to free up officers to focus on crime prevention and safety, delivering more tools for addressing open-air drug markets, and improving coordination to get resources to San Franciscans most in need quickly and efficiently.

### *Building Back Our Police Force*

The Mayor's proposed budget expands investments within the San Francisco Police Department (SFPD) to promote recruitment, restore staffing to pre-pandemic

levels, and promote public safety, while continuing to focus on reform and the use of non-sworn civilian staff to help carry out department operations. San Francisco has seen an increase in applications for Police Department academies over the last six months, and interest continues to grow. Seeking to capitalize on this momentum, the budget sets dynamic Academy class goals so that the Department is ready to start classes as soon as they fill. Taken together, these classes aim to backfill a total of 220 officers over the next two budget years.

Given the challenges the Department is facing with recruitment and retention, the Mayor's proposed budget also includes new funding to support efforts to attract new officers and retain those already employed by the Department. In April 2023, the City agreed to a new memorandum of understanding (MOU) which will adjust both entry-level and continuing salaries for incoming and current officers. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as retention pay increases of 3 percent when officers reach five, seven, and eight years of service. These wage increases make San Francisco the highest paid starting salary for officers of large Bay Area cities and provide significant retention incentives to prevent the outflow of experienced officers.

Furthermore, in the upcoming fiscal year, the Mayor's Office will convene a Police Staffing Accountability Working Group with representatives from SFPD, the Department of Human Resources, and the Controller's Office. This group will work collaboratively over the course of the year to improve and track outcomes in hiring, leave management, and overtime usage within the Police Department.

### ***Expanding Alternatives to Policing***

San Francisco continues to be a leader in moving non-law enforcement work away from police officers to provide more tailored responses, and

to free up officers to focus on the crime and safety issues they are trained to confront. Community Police Service Aides (PSAs) are civilian employees of the SFPD who provide a variety of support services to sworn officers and are an integral part of civilianization of the Department, allowing for relationship building within communities and faster response times to non-emergency calls. The proposed budget includes investments of \$2.2 million in FY 2023-24 and \$3.0 million in FY 2024-25 to support an additional 22 PSA positions and 2 PSA Supervisors to add staffing resources at more district stations.

The proposed budget also makes key investments in a variety of ambassador programs in the City Prop F Community Ambassadors. These are formerly-retired SFPD officers who have been specially trained to build relationships with the community. They are assigned to specific neighborhoods and work to develop trust and understanding between the police and the people they serve, and are limited to a part-time status. The SFPD budget includes \$2.8 million in FY 2023-24 and \$2.9 million in FY 2024-25 to support expansion by an additional 24,000 hours of Ambassador time per fiscal year.

In addition to retired Police Officers, the budget continues the recent expansion of Community Safety Ambassadors in other key areas throughout the City, including the Tenderloin and mid-Market area, the Mission, and in and around BART stations with \$26.5 million in FY 2023-24 and \$16.0 million in FY 2024-25 in funding. The Mission cohort was first deployed in May 2023 and a full-year of funding for this new program is included in the budget.

### ***Improving Coordination***

Coordination of the City's safety ambassador programs will be led by the Department of Emergency Management (DEM), which recently hired a Street Ambassador Coordinator to improve and coordinate existing programs citywide through strategic planning, and deployment. These include ambassador programs that are operated or contracted by the City, as well

as those operated by nonprofit organizations, Community Benefits Districts, and Business Improvement Districts. Collectively, these programs employ over 800 public, private, and contracted employees in ambassador roles supporting safety, cleanliness, wellness, and hospitality. These programs are a critical component of San Francisco's street response efforts.

Earlier this year, under the Mayor's direction, DEM implemented a Unified Command structure to coordinate multi-departmental responses that are tailored to address challenging neighborhood conditions that can vary by location, from the Castro, to the Tenderloin, South of Mission, to the Mission District. Unified Command will be expanded under DEM's leadership so that city agencies work in concert to ensure that all of the city's Street Response teams, Department of Public Health's (DPH) neighborhood-based street care teams, and other local and state agency resources—including law enforcement—are deployed to get as many people into care as possible.

### ***Ensuring Accountability Around Open-Air Drug Markets***

Key to the Mayor's priorities of delivering a clean and safe city, restoring downtown, and continuing progress on homelessness and mental health, is combating open-air drug markets. These cause harm to those struggling with addiction, and the larger communities. In addition to targeting the markets directly, the Mayor's strategy includes expanded treatment and service options through DPH and other outreach programs. To ensure there is accountability and strict enforcement of these open-air drug markets, the proposed budget funds prosecutors in the District Attorney's Office dedicated to targeting drug trafficking.

### ***Staffing Investments in Core Public Safety Services***

The Mayor's proposed budget also includes resources within the DEM to return to sufficient 911 dispatcher staffing levels in order to meet their service standard. The service standard is to

answer 90 percent of 911 calls in 10 seconds or less. Currently, the Department is only able to achieve approximately 75 percent of 911 calls answered in 10 seconds or less and needs at least 40 more fully-trained dispatchers to meet the service standard. The Mayor's proposed budget provides \$2.9 million over two years for 911 dispatchers' salary increases due to a recently negotiated MOU, which aims to combat the high level of dispatcher vacancies. To help reach recruitment goals, the proposed budget includes additional human resources staff as well. With these investments, the Department expects academy classes to be filled to capacity in FY 2023-24.

### **Homelessness**

Mayor Breed's proposed budget makes critical investments in new housing, shelter, and prevention as called for in the recently released citywide strategic plan, "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco." The plan calls for new investments and strategies to reduce unsheltered homelessness by half over the next five years. The FY 2023-24 and FY 2024-25 proposed budget allocates approximately \$98.6 million in Our City, Our Home Fund (OCOH) sources to implement the plan's goals and strategies, along with leveraging state grants and reprogramming \$21 million of the Department of Homelessness and Supportive Housing's (HSH) General Fund budget to meet these goals. These shelter and housing resources are supported by a citywide network of crisis response, behavioral health, and homeless outreach teams that make connections with people every day so that they can exit homelessness.

### ***Maintaining and Expanding Temporary Shelter and Crisis Interventions***

The Mayor's proposed budget supports operating approximately 521 beds of non-congregate shelter and other programs established during the COVID-19 pandemic that would otherwise sunset without continued funding. In addition, the budget also increases shelter beds at the City's existing sites and allocates funds to operate new sites. These



investments will increase HSH's shelter capacity by approximately 594 beds to operate a total of 3,656 beds. The budget also invests in improving services and extends shelter hours to accommodate more people, with an ultimate goal of improving outcomes overall.

Shelter investment highlights include:

- Expanding adult shelter capacity to pre-pandemic levels by adding 395 shelter beds at existing sites.
- \$24.6 million over two years to create and operate a new shelter site in the Bayview and operate a 60-cabin project in the Mission District.
- \$2.3 million in FY 2023-24 and \$5.5 million in FY 2024-25 to continue operations of 70 cabins.
- \$150,000 in funding for a vehicular assistance program.
- \$820,000 to expand hours and services at family and adult shelters.

### ***Expanding New Housing***

Over the last three years as part of the Mayor's Homelessness Recovery Plan, San Francisco successfully leveraged local, state and federal dollars for the largest expansion of supportive housing in over 20 years. The City has expanded housing options to include a broad range of subsidies, vouchers, and units to meet the diverse needs of people who are exiting homelessness. The Mayor's proposed budget funds 75 new PSH units in FY 2024-25 through OCOH.

In addition, the Mayor's Office of Housing and Community Development (MOHCD), in partnership with HSH, administers the Local Operating Subsidy Program (LOSP), which provides housing units with supportive services for formerly homeless households. Over the next two fiscal years, approximately 258 permanent supportive housing (PSH) units are under construction and are expected to be completed by June 2025.

The Mayor's proposed budget also makes a significant investment in housing expansion beyond PSH units funded, including:

- \$14 million over two years for 350 new rapid re-housing slots for adults.
- \$1.5 million ongoing investment for 60 new family shallow rental assistance subsidies.
- \$1.1 million ongoing investment for 60 new adult shallow rental assistance subsidies.

### ***Doing More in Homelessness Prevention***

One of the most effective solutions to homelessness is to keep people stably housed or to rapidly resolve their homelessness. As such, the Mayor's proposed budget will increase the HSH prevention budget by \$18.2 million dollars in FY 2023-24 and FY 2024-25, through the addition of 825 new prevention and problem-solving slots. This significant investment will help reduce the inflow of people entering homelessness.

### ***Increasing Capacity and Accountability***

The budget also funds positions to ensure HSH has the capacity to execute the ambitious five-year strategic plan and implement accountability measures to ensure effective use of this funding. The Mayor's proposed budget adds nine new positions in FY 2023-24, and four additional positions in FY 2024-25, for a total increase of 13 new positions over two years. This additional staffing will help build the Department's organizational capacity to carry out its existing workload and implement expansions funded in the two-year budget. The new staff will also fill gaps in essential functions across housing, shelter, and program compliance to achieve strategic goals.

### ***Leveraging Every Dollar Available***

Even with all of the progress the City has made, San Francisco continues to face a significant need for more shelter and housing solutions. While the City faces a budget deficit, there are significant resources in the Our City, Our Home (OCOH) Fund that are unspent because of the prescriptive spending plan outlined in the code that governs the fund. On a one-time basis, the Mayor's proposed budget reallocates \$60 million in unspent and unprogrammed OCOH funds to support critical investments in preventing and reducing homelessness in San Francisco. The

budget seeks to authorize two years of flexibility to allow unspent and unprogrammed OCOH funds to be transferred across categories. These funds will support expansions in shelter and prevention categories and create flexibility in the fund to support time-limited housing solutions. During this time of tremendous need, these unspent funds must be leveraged to fill in every gap possible and provide the right supports for the most vulnerable San Franciscans.

## **Behavioral Health**

The proposed budget builds on the Mayor's commitments to expand and improve behavioral health treatment primarily through the continued implementation of Mental Health SF (MHSF), legislation passed in December 2019 that proposed a comprehensive overhaul of San Francisco's mental health system. The proposed budget leverages General Fund, Our City Our Home (OCOH), State grants, and Opioid settlement funding to continue critical behavioral health efforts, including in residential treatment expansion, overdose prevention efforts in targeted communities, coordinating a robust street outreach program, expanding abstinence-based treatment programs, launching CARE Court implementation, and opening wellness hubs.

### ***Continued Investments in Behavioral Health Programs***

In the recent year, the City launched and implemented key initiatives and programs funded with the OCOH allocation that support important mental health and substance use services for people experiencing homelessness. These accomplishments include: adding the seventh Street Crisis Response Team (SCRT) that provides 24/7 coverage of San Francisco and respond to nearly 80 percent of eligible 911 calls for behavioral health cases, launching the second Street Overdose Response Team (SORT), opening over 160 new residential care and treatment beds that brings the total of new beds opened under Mental Health SF to over 350,

and adding three TAY and Transgender Mental Health clinicians focused on providing behavioral health services for trans and non-binary TAY experiencing homelessness.

Despite revenue shortfalls in gross receipts business tax that impact the OCOH budget, the Mayor's proposed budget includes over \$200 million over the two years to continue these key behavioral health initiatives, which includes adding Office of Coordinated Care case managers for justice-involved individuals and expanding follow-up for people exiting involuntary holds, pursuing the opening of 50 additional residential care and treatment beds to approach completion of the 400-bed goal, working to implement the Mental Health Service Center as a one-stop behavioral health clinic, strengthening street-based follow-up care and linkage treatment, expanding overdose prevention services, and launching the behavioral health element of the Permanent Housing Advanced Clinical Services program.

### ***Coordinated Street Outreach***

The Mayor's proposed budget will continue to fund the City's Street Response Teams, coordinated by DEM, as discussed above. The City's multi-department approach to helping people in crisis on its streets coordinates Police, Fire, Public Health, and Homelessness and Supportive Housing. As of April 2023, over 18,000 calls have been diverted from police to street response teams.

The Department of Public Health's neighborhood-based street care teams have expanded to five neighborhoods working seven days a week to get people into care. The Street Medicine team, serving nearly 3,000 patients a year, will continue to provide medical and behavioral health care to people experiencing homelessness in streets, parks, and encampments. The City will continue to expand buprenorphine distribution by emergency responders and medical professionals in the community. More than 5,000 San Franciscans get access to buprenorphine or methadone annually.



### ***Addressing the Opioid Crisis***

The City reached historic settlements with pharmaceutical chains, drug manufacturers, and distributors for their role in fueling the opioid epidemic in San Francisco. Through the work of the City Attorney's Office, San Francisco has secured over \$290 million of settlement funding over the course of multiple years. The Mayor's proposed budget includes \$100 million of settlement funding over the two years, allowing the City to progress in implementing the Overdose Prevention Plan released in October 2022. This evidence-based, equity-oriented plan aims to reduce fentanyl and other drug-related deaths, increase access to treatment for opioid use disorder (including addiction to fentanyl) and stimulant use disorder, increase social support for and reduce the stigma experienced by people at risk of overdose, and improve the community conditions in which drug use occurs.

Settlement funding in the proposed budget includes \$18.9 million to open up to three Wellness Hubs over the two budget years to improve the health and well-being of people who use drugs, including those experiencing homelessness, and reduce public drug use. These sites will provide low- to no-barrier:

- Overdose prevention services and resources;
- Resources to improve a person's health, including basic needs such as housing, food assistance, and basic medical services;
- Connections to outpatient and inpatient residential treatment.

Any possible inclusion of safe consumption would be funded by private entities.

The Mayor's proposed budget also enhances investments in high-risk overdose communities. While the African-American community represents less than 6 percent of the San Francisco population, they represent 28 percent of overdose deaths over the last two years. To address the City's disproportionate overdose deaths among African American people and people experiencing

homelessness, the Mayor's proposed budget will fund culturally congruent programs tailored to serve at-risk communities, as well as expanded overdose prevention education, overdose prevention champions, and links to care, including abstinence-based treatment.

Additionally, the Mayor's proposed budget invest in expansion of recovery programs, including \$2.0 million each year for expanding contingency management, a motivational incentive model for treatment that has shown efficacy against stimulant use disorder. The proposed budget also includes \$3.0 million for new investments in sober living programs, medication-assisted treatment programs, especially methadone, and preventing overdose in high-risk housing settings such as single-room occupancy hotels. Additional funding will also expand abstinence-based treatment services, including a women's abstinence-based therapeutic community, which supports those exiting the criminal justice system who have experienced addiction, domestic violence, and family separation and will support additional abstinence-based treatment services.

Finally, the Mayor's proposed budget also allocates \$36.0 million of settlement funds across the two years to sustain investments in the Behavioral Health Services and the Population Health Division previously supported with by the General Fund. These funds offset some of the sizable investments the City has had to make to address opioid use disorder as the epidemic has grown over the last few years.

### ***CARE Court Implementation***

This fall, the State will begin implementing the new Community Assistance, Recovery, and Empowerment (CARE) Court, connecting clients struggling with untreated health issues with a court-ordered CARE plan for up to 24 months. San Francisco is among the first seven counties in California to implement CARE Courts. This program is designed to bring people into care who are not ready to engage voluntarily but not eligible for programs like conservatorship. CARE Courts allow family members, healthcare providers, or

first responders to petition for an individual to enter the programs. In these procedures, a CARE Plan is established, and a judge can use court orders with support such as short-term stabilization medications and beds, as well as wellness and recovery offerings. The Mayor's proposed budget includes funding for engagement and assessment staff, new City attorneys dedicated to CARE Court implementation, increased capacity for treatment and housing, and outreach and educational efforts.

### ***Improvements at Laguna Honda Hospital***

Beyond behavioral health, this budget makes investments in DPH's budget for Laguna Honda Hospital, which is actively working towards gaining recertification with the Centers for Medicare and Medicaid Services (CMS). DPH is currently implementing the action plan submitted to CMS, and it represents a significant facility-wide effort and includes hundreds of process improvements. The Mayor's proposed budget includes over \$3.5 million of new annual investment to support the implementation of the action plan and sustain the improvements, including staffing in key areas, including education and training, patient care experience, medication management, and leadership within the San Francisco Health Network.

### **Economic Recovery**

The Mayor's proposed FY 2023-24 and FY 2024-25 budget invests \$24.4 million over the two years in support of the Roadmap for Downtown San Francisco's Future, and broadly supports economic recovery across the entire City. While critical components around recovery include investments in public safety and street conditions, there are also targeted improvements and programs to support a thriving economy, both downtown and throughout the City's neighborhood commercial corridors.

### ***Providing Tax Relief and Incentives***

To keep existing businesses stable and to recruit new businesses, the Mayor's budget includes key changes to the City's business taxes. In November 2020, San

Francisco voters passed Proposition F, which phased out the payroll expense tax, while gradually increasing gross receipts tax for businesses across most industries. The proposition also delayed gross receipts tax increases until 2023 and 2024 for industries hit hardest by the pandemic. In March 2023, the Mayor introduced legislation to further delay tax increases for maintenance and laundry businesses, retail trade, food services, manufacturing, accommodations, arts, entertainment, and recreation until 2025 and 2026. The proposed budget includes revenue assumptions aligned with these tax changes.

The City must also attract new businesses to fill its office vacancies, support customer-serving businesses, and bolster future revenue through gross receipts tax, property tax, and contributions to other revenue sources. The Mayor's legislation will offer a discount for up to three years on the office-based gross receipts tax for new offices locating in San Francisco in the information, administrative and support services, financial services, insurance, professional scientific and technical services industries.

Finally, the budget proposes a change to the Commercial Rent Tax, which was passed by voters in June 2018. The change seeks to pause the collection revenues on sub-leases of commercial spaces through 2029 to ensure commercial properties are only subject to a single commercial rent tax, rather than also being taxed for sub-leasing the space. Profits on subleases will continue to be collected.

### ***Supporting Small Businesses***

The Mayor's proposed budget continues the small business grant program, providing \$5 million in direct grants to help small businesses across the city to stabilize, scale, and adapt business models to changed conditions. The program will target businesses in commercial corridors that have experienced the highest drop in sales tax to fill vacancies, or expand into new storefronts, while providing business assistance to improve operations and renegotiate leases.

The proposed budget also continues the First-Year Free program. This citywide initiative promotes economic recovery for small businesses by waiving first-year permits, initial licenses, and initial business registration fees. Over 2,400 brand new businesses have participated in the program since its launch in November 2021.

### ***Restoring Vibrancy Downtown and Across Neighborhoods***

The Mayor's proposed budget includes \$12 million of funding for programs to restore vibrancy and fill empty storefronts Downtown, and ensure stability of the City's neighborhood commercial corridors. This includes the new Vacant to Vibrant program, which matches pop-up activations with property owners with vacant ground floor spaces and larger public space activations. To bring life to one of the City's most active tourist areas, the budget funds streetscape improvements and support for new tenants on Powell Street near the Cable Car Turnaround. The budget also includes \$1 million dedicated to commercial corridor improvements in the Mission, one of San Francisco's neighborhoods that has been especially hard hit since the pandemic.

The Mission District, and neighborhoods citywide, will also benefit from continued funding for the Department of Public Works' street vending permit program. Along with ensuring continued access to BART stations and Muni stops, the program discourages the sale of stolen goods through enforcement by Public Works' street inspectors.

### ***Investing in Clean and Welcoming Streets***

The Mayor's proposed budget includes \$8.2 million over the two years to continue funding for Welcome Ambassadors stationed in key transit and tourist nodes such as Downtown BART stations, Union Square, Moscone Convention Center, and along the Embarcadero. These Downtown-focused Ambassadors provide a consistent and visible presence as well as proactive positive engagement and friendly assistance in wayfinding, making referrals and recommendations, and coordinating

with other City departments and community-based efforts to support positive street conditions and experiences by business owners, employees, residents, and visitors, alike.

The proposed budget also includes increased funding for Public Works to enhance street cleaning operations across the City. This includes continued or expanded deployment of Public Works cleaning crews and contractors who power wash sidewalks, remove litter, and sweep gutters. The Department will also continue providing courtesy graffiti removal for storefronts and other private property in the City's diverse neighborhood commercial corridors.

### ***Children & Families***

The Mayor's proposed FY 2023-24 and FY 2024-25 budget prioritizes children, youth, and families through a series of investments centered around wellness, access to childcare, and overall family supports.

#### ***Afterschool and Summer Programs***

The Department of Children, Youth, and Families (DCYF) provides approximately \$41M in funding for school year and summer programs, which include programs focused on learning, enrichment, skill-building, and leadership strategies. DCYF's Comprehensive Year-Round and Summer Learning programs (around \$35 million annually) are designed to ensure continuous support and programming for children and youth outside of school hours throughout the school year and summer. Last summer, the Summer Together Initiative served over 30,000 youth. The FY 2023-24 budget includes grant and City funding to continue reaching 30,000 youth in the summer of 2023.

#### ***Student Success Fund***

In 2022, San Francisco voters approved Proposition G that established the Student Success Fund, which provide grants to the San Francisco Unified School District (SFUSD) and schools to implement programs that improve academic achievement and social/emotional wellness of students. The Mayor's proposed budget includes \$11.0 million in FY 2023-24 and

\$35.0 million in FY 2024-25 for the Fund. DCYF is working closely with SFUSD to release a request for funding proposal in 2023, seeking to make grant funds available for the 2024-25 school year. The first year will be focused on providing funding support for crisis and emergency needs at school sites, critical non-core staffing, school readiness and preparation for grant application, and the workforce pipeline to address workforce shortages in after school, paraprofessional, school social worker, and school district nurse staffing.

### ***Early Childhood***

The Mayor's proposed budget includes funding for early childhood and education, ensuring sustained distribution of childcare vouchers to low-income families, continued funding for the landmark compensation initiative for early educators, pipeline programs to support recruitment and retention of early educators, and childcare facilities construction and improvements.

In April 2022, the Mayor and the Office of Early Care and Education (OECE), now the Department of Early Childhood (DEC), announced a new initiative to invest up to \$71 million annually to advance pay raises, increase benefits, and improve working conditions and support educational attainment for San Francisco's workforce of over 2,000 City-funded early educators. The Mayor's proposed budget continues the ongoing funding for these early educator raises and earmarks another \$60 million to ensure these funds are available as the economic outlook fluctuates, ensuring educators are paid more fairly for their crucial work, and to help attract new, quality educators to the field. This program is funded by the Commercial Rent Tax that was passed by voters in June 2018 and funds are dedicated to serving early childcare programs in San Francisco.

The Mayor's budget proposal also includes funding in FY 2023-24 and FY 2024-25 to for early learning scholarship childcare vouchers. Families that make up to 110 percent of the Area Median Income are

eligible for this program, which provides children from birth to 5 years old with financial assistance to ensure the youngest San Franciscans have access to quality early care and education.

### ***Food Security***

In response to the pandemic and financial crisis that ensued for many individuals, the Human Services Agency (HSA) established the City's COVID-19 food support program, now referred to as the Food Access Program. This program successfully reaches tens of thousands of families. Despite the City's transition from the pandemic, the high cost of living and increased food costs persists. The Mayor's proposed budget continues the City's investments in food pantries, grocery vouchers, and meals and markets, targeting community-based organizations that meet unique population needs. The budget allocates \$20 million in FY 2023-24 and \$10 million in FY 2024-25 to support these integral programs in HSA. An additional \$5 million in new funding each year for food access programs will be made available through a partnership between the Department of Public Health and the Dream Keeper Initiative.

In addition to community funding, HSA will continue to combat food insecurity by connecting people to other longer-term assistance such as CalFresh, WIC, Medi-Cal, CalWORKs and IHSS, and coordinating with other departments on food security interventions.

### ***Community & Climate***

Despite the deficit, the Mayor's proposed budget adds additional funding to support its non-profit partners and sustains funding for major initiatives including Dream Keeper and the Climate Action Plan.

### ***Supporting Nonprofit Partners***

The Mayor's proposed budget recognizes the central role that nonprofit providers play in administering City services. The proposed budget makes a significant investment in helping organizations address inflationary pressures, providing 3 percent cost-of-doing-business increase for next fiscal year, an ongoing cost of approximately \$27 million per year. In addition,

the proposed budget makes an additional 1 percent investment, an ongoing cost of \$5.5 million per year, for contracts that provide services related to health and homelessness, which have some of the highest rates of staff vacancies according to a recent Controller's Office survey.

Additionally, the proposed budget goes one step further by targeting the wages of lowest paid workers that help provide City services through updates to the Minimum Compensation Ordinance (MCO). The budget includes \$3.3 million in FY 2023-24 to bring wages to \$18.93 per hour, providing pay equity and promoting retention of trained staff. In FY 2024-25, the budget invests an additional \$4.3 million to bring wages up to \$20.25 per hour. The proposed changes to the MCO will ultimately increase wages to \$23 per hour by FY 2025-26. These new investments are aimed at promoting retention of staff, and ultimately contributing to improved service delivery.

### ***Continuing Investment in the Dream Keeper Initiative***

In June of 2020, the Mayor and Board of Supervisors announced the City's \$60 million ongoing annual investment into San Francisco's Black communities. An impact evaluation of the last two years has found that the Dream Keeper Initiative (DKI) is beginning to deliver on its mission of remedying historical exclusion and divestment.

Programs include technical and financial assistance for small or emerging Black businesses, which have already reached over 150 different businesses and 400 individuals. The Mayor's Office of Housing and Community Development supports two programs through DKI – the Dream Keeper Down Payment Assistance Loan Program (DALP) that offers up to \$500,000 to help cover the cost of a mortgage down payment, and the Senior Home Repair Program (SHRP) that helps low-to-moderate-income older adults in historically underserved communities with property rehabilitation. The Department of Public Health's DKI funding has supported hundreds of

families with services that address physical and mental health needs. DKI grants in DCYF continue to support youth through educational investments in tutoring, homework assistance, and career planning.

The Mayor's proposed budget will preserve these investments and continue to build on the progress in the coming two years.

### ***Advancing the Climate Action Plan***

The Climate Action Plan, released in 2021 with contributions from the Mayor's Office, Mayor Breed's Zero Emission Building Task Force, the Department of the Environment, and other City partners, details a data-driven, community-informed, and people-focused plan to achieve net-zero emissions by 2040, while building a more just and equitable future. The Mayor's proposed budget invests \$2 million over the two years to support staff at the Department of Environment (ENV) to continue their work advancing the Climate Action Plan, enabling the Department to secure Federal and State funding to further accelerate progress toward these goals.

### ***Good Government***

Finally, the Mayor's proposed budget includes funding for building on citywide reforms to hiring, contracting, and other core operations. It also funds ongoing and new IT projects and makes investments in capital maintenance and critical repairs, though at lower levels than planned.

### ***Hiring and Contracting Reform***

The Mayor's proposed budget continues its investment in staffing resources for the Government Operations Recovery initiative, a citywide effort focused on improvements to hiring, contracting, and other City processes that support the efficient and timely delivery of City services. In the upcoming year, cross-departmental teams in contracting, hiring, and financial management will build on new initiatives launched this past year. In contracting, projects include centralized contract review processes and the creation of a one-stop shop that consolidates procurement plans from Chapter 6 departments. In

hiring, projects include the creation of online, on-demand assessments and automated scoring for certain recruitments.

### ***Investing in Capital and Information Technology***

Given the uncertain economic future, as the City recovers from the impact of COVID-19, the proposed capital budget remains at a reduced level compared to the City's 10-year Capital Plan, and significantly lower than before the pandemic. The proposed General Fund support for the Pay-As-You-Go Program is \$118 million over two years, supported by an additional \$58.4 million in debt-funded capital for street resurfacing and other critical renewal needs. The Mayor's proposed budget primarily funds urgent repairs, including roofs, HVAC systems, elevators, potholes, as well as, crucial projects across the park system, and ADA needs.

The City continues to invest in vital technology projects through the Committee of Information Technology (COIT) allocation. The proposed COIT budget is \$53.9 million over the next two fiscal years, \$26.8 million lower than the City's Information and Communication Technology (ICT) plan from the Five-Year Report. Given the fiscal outlook, the City is focused on IT projects that are crucial for the City's technology operations and advancement. Major projects funded include the replacement of two critical City systems - the Computer Aided Dispatch system, and the Property Tax System. The budget continues funding for the Sheriff's Jail Management System, JUSTIS Data Center of Excellence, Infrastructure Modernization, and digital accessibility. New projects include replacement of the legacy Legislative Management System and a new platform to help manage the implementation of the new Empty Homes Tax passed by voters recently.

### ***Balancing a \$780 million Deficit***

These investments are made possible by making reductions across City spending and leveraging all available funding sources beyond the General Fund. City departments and the Mayor's Office made

reductions to General Fund budgets by eliminating balances in non-critical or completed projects, reducing contracts, cutting salary budgets to account for vacancies, and shifting existing program spending to special funds with dedicated revenue sources, including the Children's Fund, Hotel Tax for Fund, Our City Our Home Fund and Early Care and Education Fund. It also budgets new funding secured through historic settlements with opioid manufacturers and distributors to pay for both existing and new overdose prevention, treatment, and outreach programs.

The proposed budget sets savings targets in FY 2024-25 by reducing the budget for real estate expenses, software and technology licenses, and materials and supplies. By reducing budgets in the second year, the Mayor's Office plans to work with City departments in the year ahead to continue identifying areas for greater efficiencies. The budget also includes savings in the City's debt portfolio, including through re-financing, and maximizes interest earnings. Finally, it makes lower-than-planned investments in citywide equipment, IT, and particularly, in capital spending. The City's Ten-Year Capital Plan proposed investing an additional \$30 million each year in cash-funded capital maintenance and improvement projects. This budget leaves General Fund capital funding mostly flat, at around \$59 million each year.

Finally, the proposed budget includes a use of reserves to help balance, but maintains the bulk of the City's reserves to hedge against continued economic uncertainty. Even with these reductions and use of reserves, the City's projected structural deficit remains significant, at over \$500 million in FY 2025-26 and greater after that. Future budgets will need to continue making reductions or identify new revenue sources to address these deficits.

Ultimately, the proposed budget sustains funding for the key City services and critical programs that support children and families, while making targeted investments in public safety, homelessness and mental health, and economic revitalization.



# HOW TO USE THIS BOOK

## MAYOR'S PROPOSED TWO-YEAR BUDGET

The Mayor's proposed Fiscal Year (FY) 2023-24 and 2024-25 budget for the City and County of San Francisco (the City) contains citywide budgetary and fiscal policy information as well as detailed departmental budgets for General Fund and Enterprise Departments. The proposed budget is organized into the following sections:

**EXECUTIVE SUMMARY** includes the Mayor's Letter and the Executive Summary of the proposed budget, and provides a high-level overview of the City's budget, the changes from the prior budget year, an update on how the budget was balanced, and other high-level details on specific policy areas that are changing in the proposed budget.

**SAN FRANCISCO: AN OVERVIEW** provides a high-level overview of economic, demographic, and financial trends in San Francisco.

**SAN FRANCISCO PERFORMANCE MEASURES** features selection of measures related to the Mayor's priorities and discuss data on how the City has performed in these key service areas in recent years.

**BUDGET PROCESS** describes the various financial planning and budgeting processes and reports that inform the budget process.

**BUDGET INFORMATION AND SUMMARY TABLES** provides technical information on the structure, policies, and processes that govern the City's budget development and implementation as well as high-level financial data summarizing the Mayor's proposed budget. Tables detail changes over a three-year period: FY 2022-23 budgeted, and the proposed (FY) 2023-24 and 2024-25

budgets. The variance column measures the dollar and position differences between fiscal years.

Summary data is provided on a citywide basis and organized in a variety of ways, including by department, major service area, revenue or expenditure type, and by fund type.

**DEPARTMENT BUDGETS** provides budgetary information and operational priorities for each of the City's departments. Department information is organized alphabetically by department name and includes the following information:

- Mission statements with a website link to learn more about the department's latest updates.
- Budget Issues and Details explains any significant service level changes in (FY) 2023-24 and 2024-25, and highlights key areas of focus.
- Performance Measures illustrates the department's progress in meeting strategic goals.
- Organizational Chart depicts the department's organizational structure.
- Total Budget – Historical Comparison Chart illustrates the department's total revenue sources, expenditures, and funded positions over time.

**BONDED DEBT AND LONG-TERM OBLIGATIONS** provides technical information as well as current data on the City's debt portfolio and other long-term obligations.

**CAPITAL PROJECTS** provides information on capital projects funded in the proposed budget. It provides an overview of the City's capital planning process and budget development. Capital projects generally include major construction of new or existing buildings, roads, and other investments in

the City's physical infrastructure. Specific projects are detailed in this section.

#### **INFORMATION AND COMMUNICATION**

**TECHNOLOGY PROJECTS** provides a summary of information technology (IT) projects funded in the proposed budget. It provides an overview of the City's IT planning process and budget development.

IT projects generally refer to new investments and replacement of the City's technology infrastructure. Specific projects are detailed in this section.

**ADDITIONAL RESOURCES** provides additional information related to the City's budget and finances as well as a glossary of commonly-used terms.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City and County of San Francisco  
California**

For the Fiscal Year Beginning

**July 01, 2022**

*Christopher P. Morill*

**Executive Director**

\*The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City and County of San Francisco, California for its annual budget for the fiscal year beginning July 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



# SAN FRANCISCO: AN OVERVIEW





# SAN FRANCISCO: AN OVERVIEW

## CITY GOVERNANCE AND STRUCTURE

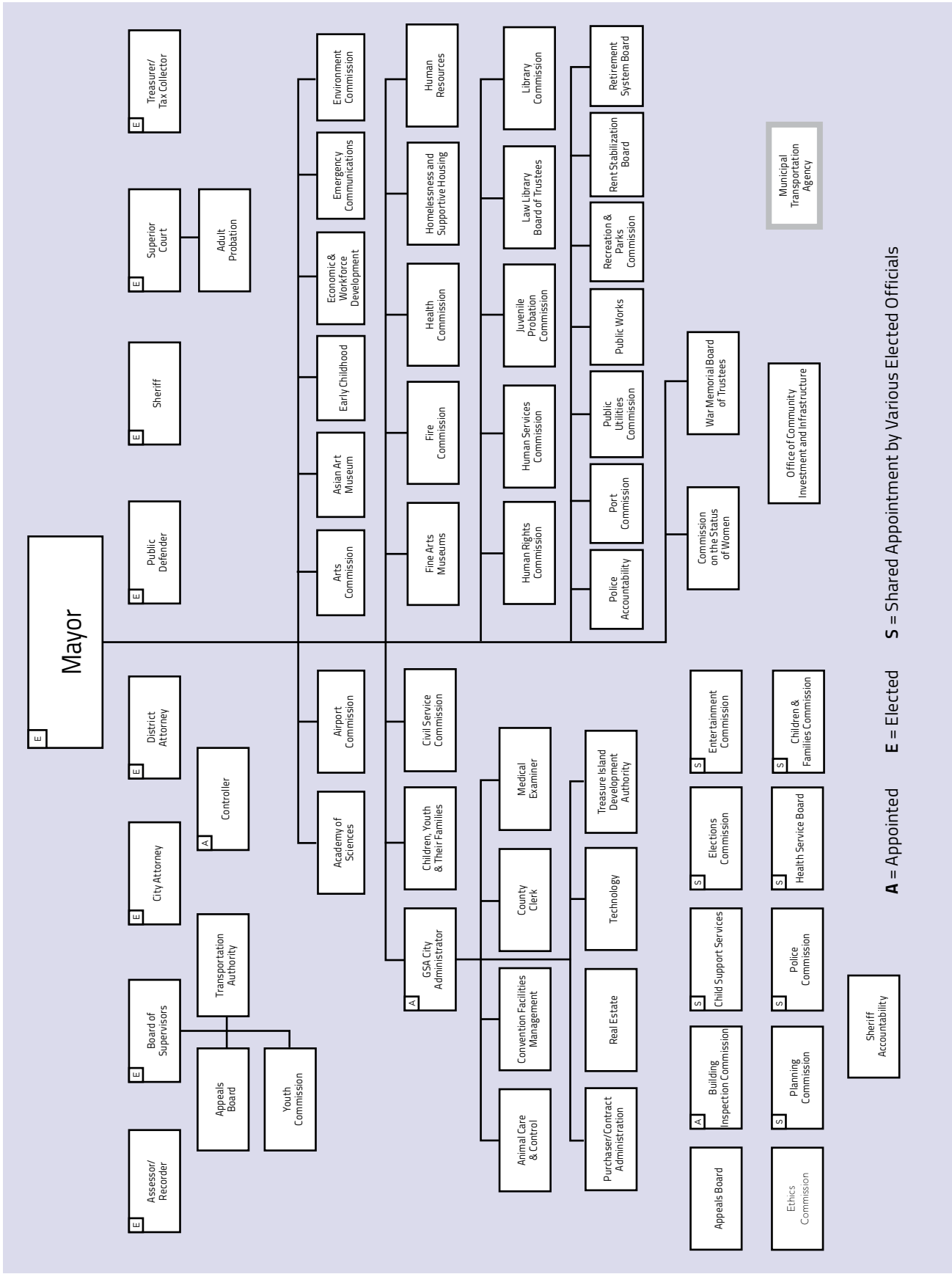
The City and County of San Francisco (the City) was established by Charter in 1850 and is a legal subdivision of the State of California. It is the only consolidated city and county in the State, exercising the governmental powers of both a city and a county under California law. The City's governance structure, codified in the City Charter of 1996, is similar in form to the federal government. The Mayor's Office comprises the Executive branch, while the Board of Supervisors and Superior Court act as the Legislative and Judicial branches, respectively.

The Mayor and all 11 members of the Board of Supervisors serve four-year terms. In November 2022 San Francisco voters passed Proposition H, shifting Mayoral elections to even-numbered years starting with the next Mayoral election, which will be held in November 2024. Board of Supervisors elections are held in even-numbered years and are

staggered, with five or six seats being open each election. Any vacancies on the Board of Supervisors are filled by Mayoral appointment. Both the Mayor and members of the Board of Supervisors are limited to two terms.

Each of the City's 11 districts is represented by a member of the Board of Supervisors. Beginning in November 2000, the Board of Supervisors was elected by district for the first time since the 1970s. The Mayor appoints the heads of most city departments. Many departments are also advised by commissions or boards whose members are citizens appointed by the Mayor or, in some cases, by a combination of the Mayor, the Board of Supervisors, and other elected officials. Other elected officials include the Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff, Superior Court Judges, and Treasurer.

# SAN FRANCISCO: AN OVERVIEW



## ELECTED OFFICIALS

Mayor	London N. Breed
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### Board of Supervisors

Supervisor, District 1	Connie Chan
Supervisor, District 2	Catherine Stefani
Supervisor, District 3	Aaron Peskin
Supervisor, District 4	Joel Engardio
Supervisor, District 5	Dean Preston
Supervisor, District 6	Matt Dorsey
President, District 7	Myrna Melgar
Supervisor, District 8	Rafael Mandelman
Supervisor, District 9	Hillary Ronen
Supervisor, District 10	Shamann Walton
Supervisor, District 11	Ahsha Safaí

Assessor-Recorder	Joaquín Torres
City Attorney	David Chiu
District Attorney	Brooke Jenkins
Public Defender	Mano Raju
Sheriff	Paul Miyamoto
Superior Courts Presiding Judge	Anne-Christine Massullo
Treasurer	José Cisneros

### Appointed Officials

City Administrator	Carmen Chu
Controller	Ben Rosenfield

## DEMOGRAPHIC AND ECONOMIC STATISTICS

Incorporated on April 15th, 1850, San Francisco is the fourth largest city in the State of California and geographically the smallest county. Occupying just 49 square miles of land, the city is located on a peninsula bounded by the Pacific Ocean to the west, San Francisco Bay to the east, the entrance to the Bay and the Golden Gate to the north, and San Mateo County to the south.

While the government has played a key role in San Francisco's development, the true wealth of the City resides in the creative and entrepreneurial spirit of its pioneering citizens.

According to the U.S. Census Bureau, San Francisco's population was 808,437 on July 1, 2022. From July 2021 to July 2022, the City's population decreased by 2,816 people, a 0.3 percent decline. The decline in 2021 was much more significant, 59,140 (or 6.8 percent). Comparatively, in 2022, Los Angeles and Santa Clara counties lost 90,704 and 15,650 people, respectively. In contrast, Riverside

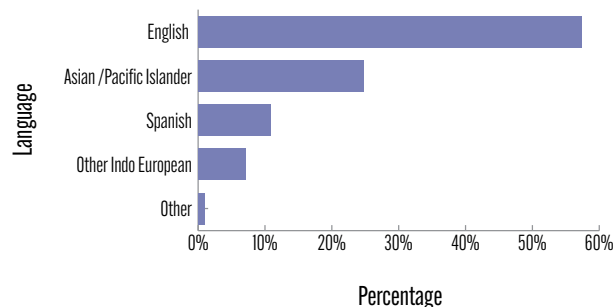
and Merced counties gained 20,724 and 5,556 people, respectively.

International immigration has long been a major contributor to San Francisco's cultural diversity. About 36 percent of the City's population over the age of five was born outside of the United States, and about 43 percent speak a language other than English at home. Immigration and its legacy contribute to a sense of diversity in San Francisco and positions the City's future labor force for success in the global economy.

According to the U.S. Census Bureau American Community Survey 2017-2021, 39.2 percent of the San Francisco population identifies as white, 34.1 percent identifies as Asian, 15.4 percent identifies as Hispanic or Latino, 5.3 percent identifies as Black or African American, 4.9 percent identifies with two or more races, 0.3 percent identifies as Native Hawaiian and other Pacific Islander, and 0.2 percent identifies as American Indian and Alaska Native.

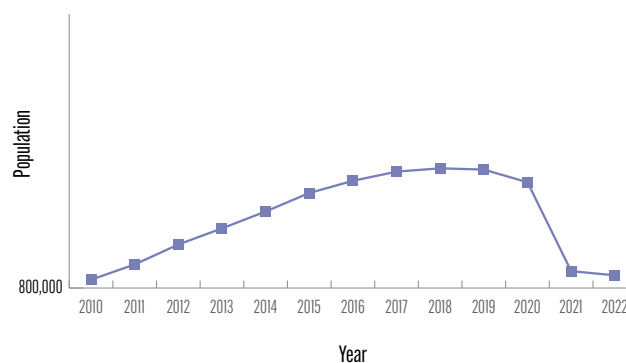
### LANGUAGE SPOKEN AT HOME.

Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.



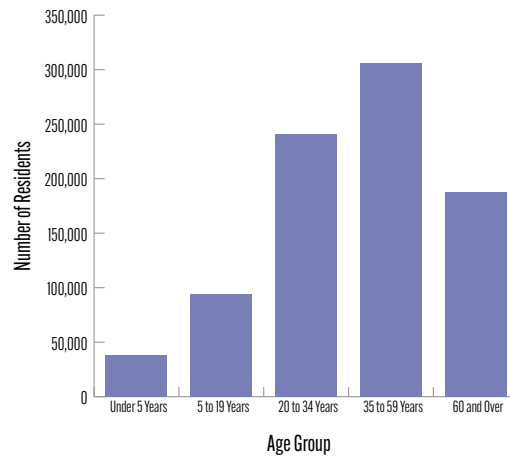
### TOTAL POPULATION.

Source: U.S. Census Bureau, County Population Estimates.

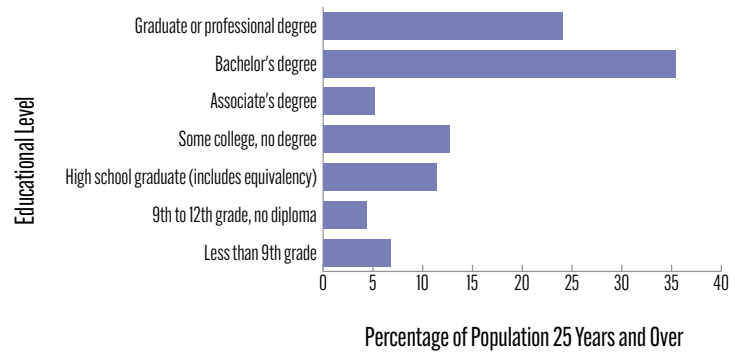




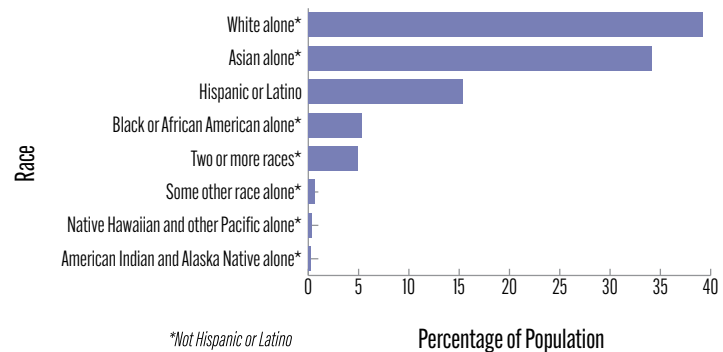
**POPULATION BY AGE.**  
Source: U.S. Census Bureau,  
2017-2021 American Community  
Survey 5-years Estimate.



**EDUCATIONAL  
ATTAINMENT.**  
Source: U.S. Census  
Bureau, 2017-2021  
American Community  
Survey 5-years Estimate.



**RACE IDENTIFICATION.**  
Source: U.S. Census Bureau,  
2017-2021 American Community  
Survey 5-years Estimate.



## LOCAL ECONOMY

San Francisco is at the center of a dynamic and innovative region with a long track record of creating jobs and opportunities, lasting social and cultural impacts, and tools and ideas that are used worldwide. While post-pandemic changes in work and retail create new challenges for the City's economic future, the long-term fundamentals of the City's economy remain strong.

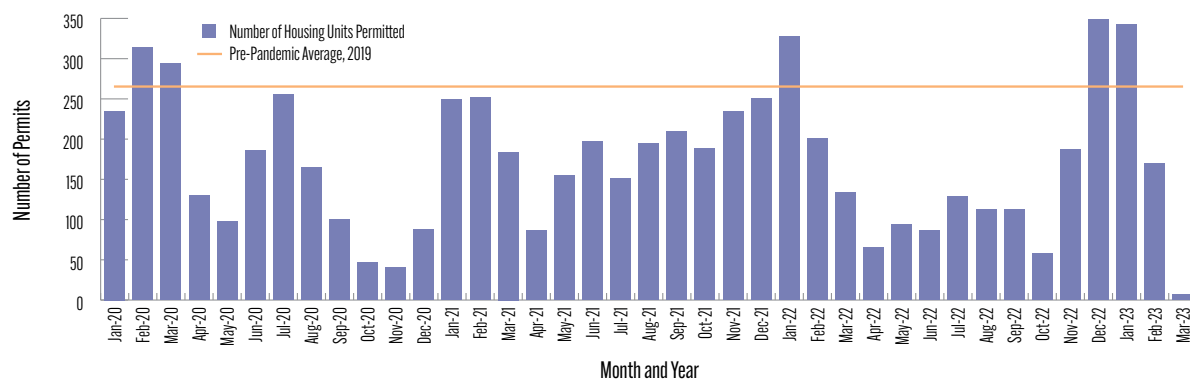
The strength of San Francisco's economy comes from a diverse portfolio of well-established industries and businesses, as well as emerging and growing sectors. In addition to being an economic center for advanced, knowledge-based services such as professional and financial services, information technology and digital media, and healthcare, San Francisco is pushing to develop new and innovative fields in civic-based and green technologies to help grow its manufacturing sector.

According to the Quarterly Census of Employment and Wages (QCEW), in 2019, there were over 760,000 jobs in San Francisco—the most at any point in the City's history. However, in 2020, due to COVID-19 related slowdown, the City's employment fell by 9.9 percent to about 685,000 people. Leisure and hospitality – including restaurants, hotels, arts, and recreation service industries fared the worst. Since then the City

began to experience an economic recovery in early 2021, and according to the latest QCEW figures, the City's employment stood around 786,000 in September 2022 (an 81,000 jobs or 8.9 percent gain from 2020 level). This means that the city gained back all the jobs lost during the shutdown period in 2020. Similarly, the San Francisco Metropolitan Division, which includes San Mateo County, lost about 183,000 jobs from February to April 2020 but has since more than fully recovered (gained about 185,000 jobs) by March 2023.

Before the pandemic, San Francisco led economic growth in the Bay Area and California, and had been at full employment for over three years. Although San Francisco represents only 2.1 percent of the State's population, it accounted for 9.9 percent of Gross Domestic Product growth in California from 2012 to 2021. During the same period, the City created 1 in 4.5 new jobs in the nine-county Bay Area.

Nonetheless, San Francisco must contend with major structural changes adopted during the pandemic that persist, namely, the high level of remote work. This has significant economic implications for San Francisco. Office attendance in large metropolitan areas is only 45% - 65% of pre-pandemic levels. The San Francisco area is



NUMBER OF HOUSING UNITS PERMITTED. 3 Month Moving Average, San Francisco, through March, 2023.

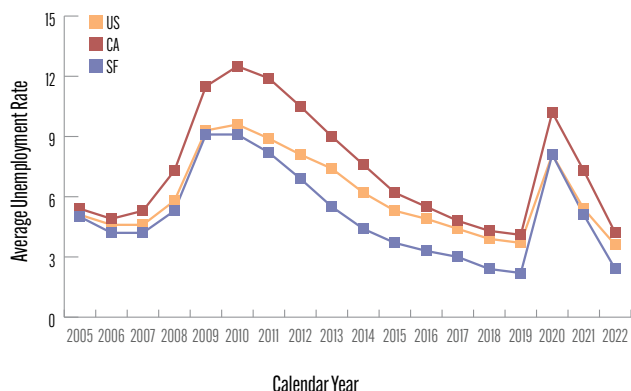
trailing most other metro areas in office attendance, and office industries produce approximately three-quarters of the City's Gross Domestic Product. Remote work is one of the major reasons why San Francisco's economy has been slower to recover than other cities.

Meanwhile, the City's housing market remains under pressure due to the higher interest rate environment and other factors. The City residential building permit activity dropped by 37.4 percent in 2020, mainly due to COVID-19 related shutdown. The City issued 2,004 permits in 2020, whereas in 2019, 3,200 permits were issued. The situation improved in 2021 when the city issued 2,519 (a 25.7 percent increase), but in 2022 the City issued only 2,044 permits (an 18.7 percent decline). The City's residential building permit applications showed unusual strength at the end of 2022. Building permits are a volatile indicator, as 1,019 units were permitted from November to December last year. However, more recently, through March 2023, there

has been a sharp drop off in housing permit activity, with only 22 units permitted from January to March.

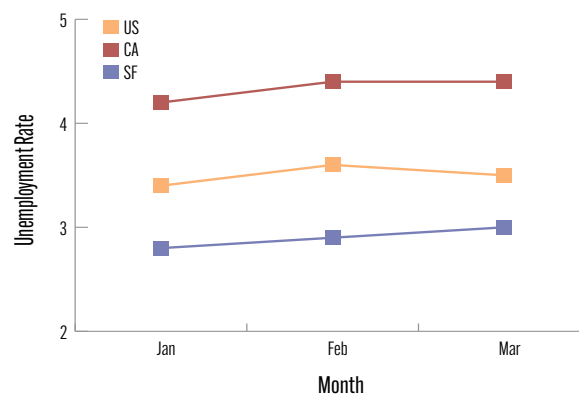
High interest rates are not just affecting building permit activity – they're also hampering real estate transactions, which have an impact on the City's property tax revenues. In 2023 and beyond, the key macroeconomic question is how inflation responds to rising interest rates. If the Fed is required to maintain unusually high interest rates for an extended period of time to curb inflation, that will continue to curtail the investment that drove San Francisco's property values for the past decade.

Structural changes to the City's economy that were brought about by the pandemic combined with macro-economic forces, including interest rates and inflation, will determine the outlook for the City's budget in the next several years. Nonetheless, San Francisco's long-term economic fundamentals—the quality of its workforce, business environment, technological base, and general quality of life—remain among the strongest of any city in the United States.



#### UNEMPLOYMENT RATE.

Source: Bureau of Labor Statistics.



#### UNEMPLOYMENT RATE 2023.

Source: Bureau of Labor Statistics.



# SAN FRANCISCO

## PERFORMANCE MEASUREMENT

The Controller's Office works with the Mayor's Office every year to monitor the performance of City departments. This helps to evaluate the effectiveness of services provided by the City and County of San Francisco.

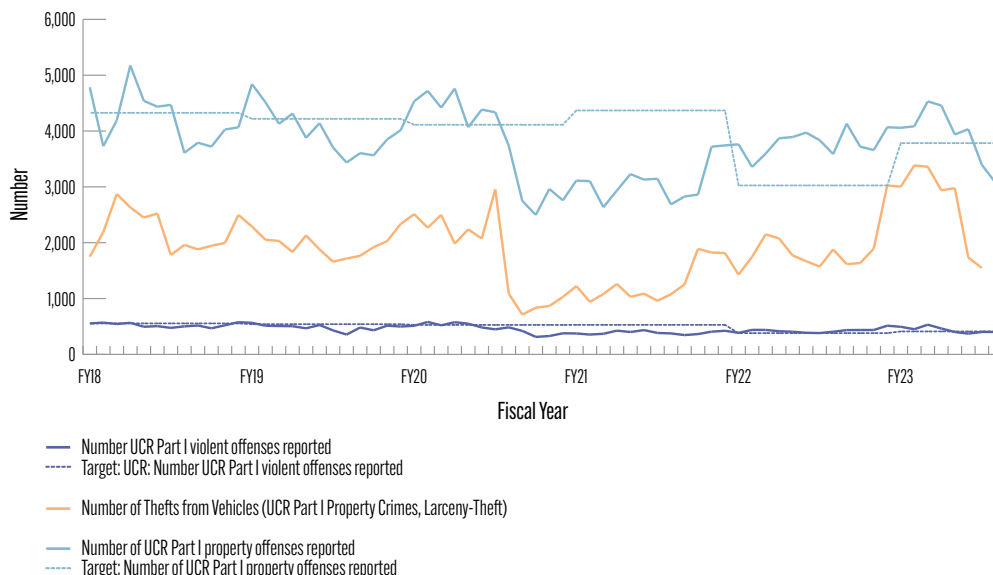
Each department collects data on a series of performance measures connected with their strategic plan. Departments report on their results in the prior year, in addition to their projected performance this year and performance targets for the next two fiscal years. Performance data for every City department is available in the Department Budget section of the Budget Book.

This section features a selection of measures related to some of the Mayor's priorities: public safety, housing, homelessness, and transportation. The charts below include monthly and annual data showing how the City has performed in these key service areas in recent years.

### Public Safety

#### Crime

The San Francisco Police Department (POL) reports the number of violent crimes and property crimes to the FBI under the Uniform Crime Reporting (UCR) program. Thefts from vehicles is a subset of Part I Property crimes. All three categories experienced a drop in reports halfway through FY 2019-20, reflecting the effects of the COVID-19 pandemic and associated response, but began trending up shortly thereafter through the end of FY 2021-22. Since the beginning of FY 2022-23, all three categories are experiencing a positive downward trend. The performance measure program mandates annual targets, and POL sets targets for Property Crime and Violent Offenses based on expected outcomes given historical trends. For this report, those annual targets are divided into monthly values indicated by the dotted lines. An annual target is not set for UCR: Number of Thefts from Vehicles (UCR Part I Property Crimes, Larceny-Theft).



## Police Response Times

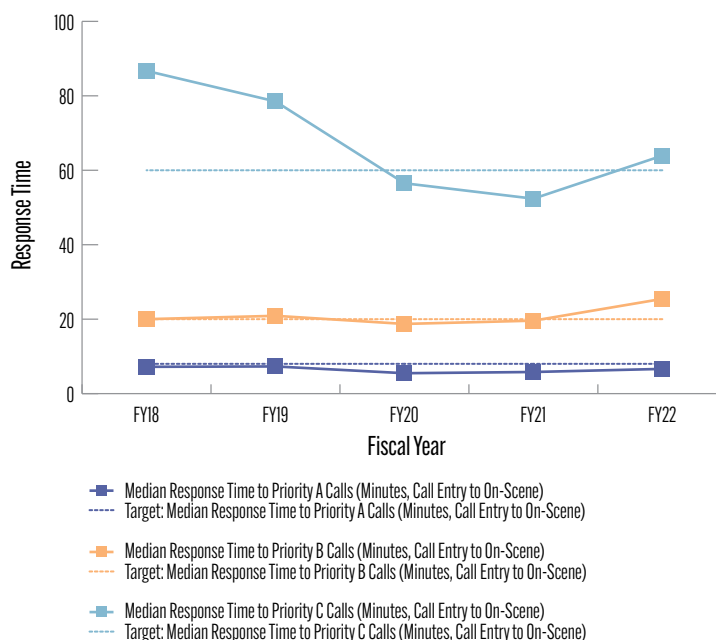
The San Francisco Police Department measures the Median Response Time of Priority A, B, and C Calls from the time that the call is entered into the dispatch system by the Department of Emergency Management (DEM) to the time that a POL officer is on scene. POL works with DEM to respond to 911 calls that are received to facilitate dispatch of officers on the scene. This response time measure accounts for the time POL may have knowledge of a call to the time a POL unit arrives in response, and differs from other police response time measures which include DEM call response and entry time. Response time decreased from FY 2017-18 to FY 2020-21 for each of the three priority categories. From FY 2020-21 forward, response time steadily increased for Priority B and C categories, going

over their annual targets. Priority A response time remains under the 8-minute target.

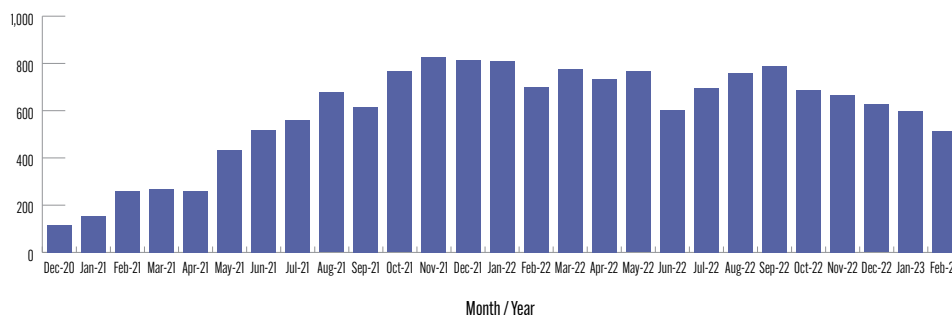
## Street Crisis Response

The Street Crisis Response Team (SCRT) provides rapid, trauma-informed response to people experiencing crisis in San Francisco with the aim to reduce law enforcement encounters and unnecessary emergency room use. SCRT launched in November 2020 and there are currently seven teams that provide citywide coverage 24 hours a day, seven days a week. Teams are staffed through the Department of Public Health and the Fire Department. In the first half of FY 2022-23, SCRT responded to between 500 and 800 crisis calls each month.

**MEDIAN POLICE RESPONSE TIME TO PRIORITY A, B, AND C CALLS, BY MONTH.**



**NUMBERS OF CALLS HANDLED BY THE STREET CRISIS RESPONSE TEAM (SCRT), BY MONTH.**

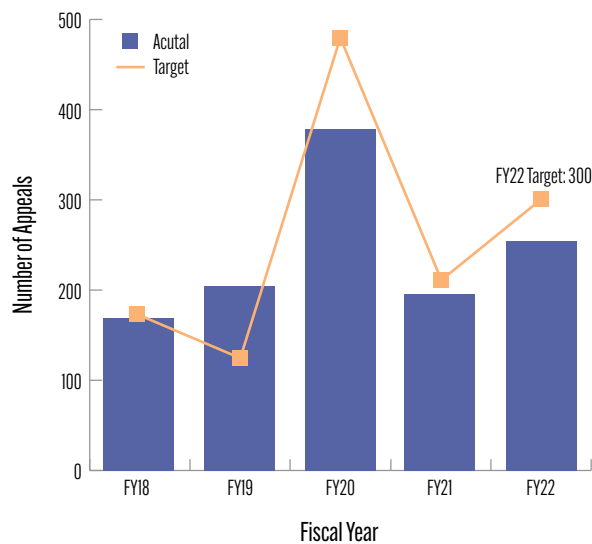


## Housing

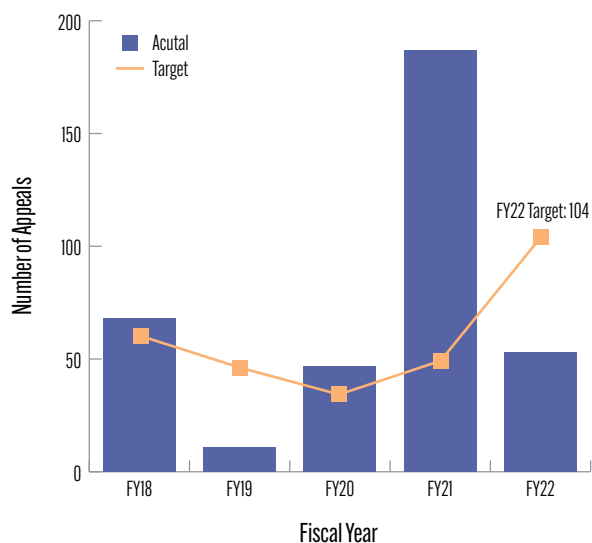
The number of new below market rate (BMR) rental and ownership units constructed by private developers is one measurement of the growth in the City's affordable housing stock. The Mayor's Office of Housing and Community Development is responsible for working with private developers to ensure their below market rate units are meeting the BMR unit requirements. The number of new BMR rental units peaked in FY 2019-20 while the number of new BMR ownership units peaked in FY 2020-

21. The number of new units constructed varies year-to-year because the construction of below market rate housing is subject to the same market forces as market-rate housing. Economic conditions at the time a market-rate project containing BMR units submits its land use entitlement applications or moves toward construction are inconsistent year-to-year. Similarly, BMR unit targets are subject to change based on the number of projects that have been approved by the Planning Department.

**NUMBER OF NEW  
BMR RENTAL  
UNITS, BY FISCAL  
YEAR.**



**NUMBER OF NEW  
BMR OWNERSHIP  
UNITS, BY FISCAL  
YEAR.**



# Homelessness

## Homeless Population

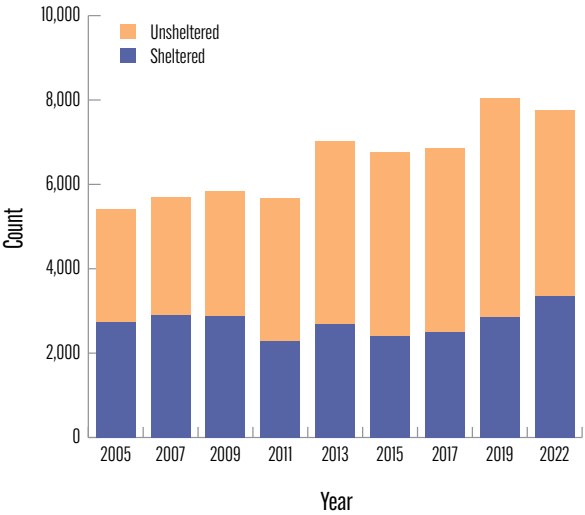
Every two years, communities across the country conduct a Point-in-Time (PIT) Count of individuals experiencing homelessness. 2021's PIT Count was delayed due to the pandemic and was conducted in February 2022. San Francisco's count of unsheltered and sheltered individuals experiencing homelessness decreased by 3.5 percent between 2019 and 2022. The number of people experiencing unsheltered homelessness dropped by 15 percent in the same time frame.

## Direct Exits from Homelessness

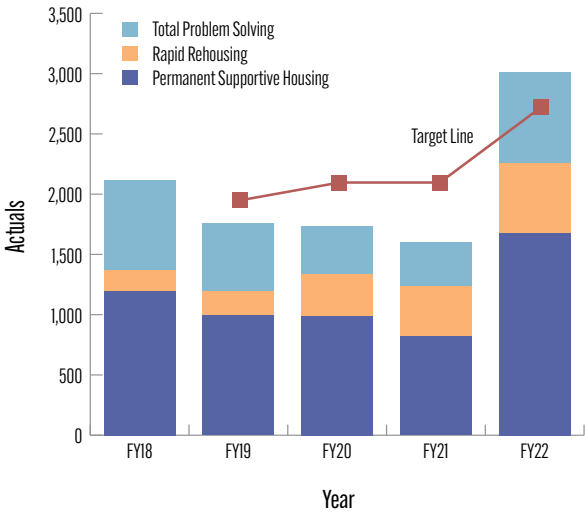
The Department of Homelessness and Supportive Housing operates programs to help households exit homelessness to housing. This measure of

direct exits counts the number of households (both individuals and families) who exit homelessness each year through participation in these City programs. Permanent supportive housing offers long-term affordable housing with a range of supportive services, including case management and housing retention assistance. Rapid re-housing is a time-limited subsidy for tenants to live in private-market units and access supportive services. Housing problem solving includes relocation assistance, financial assistance, and other interventions to divert or rapidly exit people from homelessness. For FY 2017-18 through FY 2019-20, housing problem solving included only the Homeward Bound program, which provided relocation assistance. For FY 2020-21 and FY 2021-22, housing problem solving exits include all types of assistance. Data

HOMELESS  
POINT-IN-TIME  
COUNT, BY YEAR.



DIRECT  
EXITS FROM  
HOMELESSNESS,  
BY FISCAL YEAR.





may differ from what is seen on the scorecards page, due to different de-duplication methodology for annual data versus monthly data.

## Transportation

### Muni Ridership

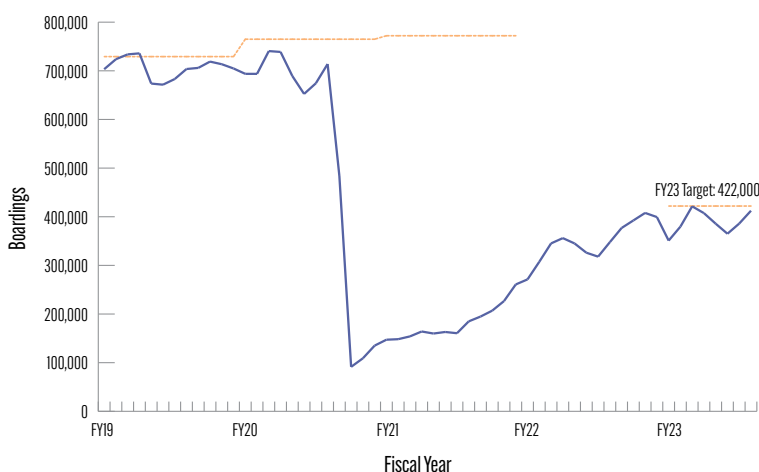
Muni ridership is measured by the number of passengers boarding Muni vehicles during weekdays. Muni ridership dropped significantly in FY 2019-20 because of the COVID-19 pandemic, and has since partially rebounded to levels that remain below those in FY 2018-19. The SFMTA has set their target ridership for FY 2022-23 at 422,000, to reflect reduced ongoing demand for transit after the

pandemic. Ridership has remained around that target during the first half of FY 2022-23.

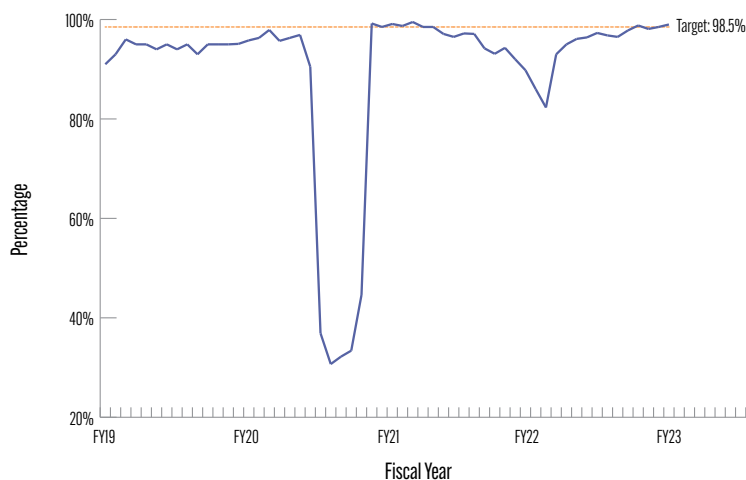
### Percent of Scheduled Service Hours Delivered

The percentage of scheduled service hours delivered is one measurement of reliability of Muni services. The target of 98.5 percent is set in the City Charter. The percent of scheduled service hours delivered dropped to around 30 percent in April 2020 after the COVID-19 shelter-in-place order, though rebounded to about 99 percent in September 2020 as the schedule was adjusted to reflect operating conditions. Since the beginning of FY 2022-23, the percent of scheduled service hours delivered has been close to the target.

AVERAGE MUNI WEEKDAY BOARDINGS, BY MONTH.



PERCENT OF SCHEDULED SERVICE HOURS DELIVERED, BY MONTH.





# BUDGET PROCESS





# LONG-TERM FINANCIAL PLANNING PROCESS

The Constitution of the State of California requires all cities to adopt a balanced budget wherein revenues match expenditures. To ensure that San Francisco can meet its immediate needs while planning for long-term growth, the City has adopted a process that develops annual budgets alongside multi-year financial plans. This process assumed its current form with the passage of Proposition A on November 3, 2009, which replaced annual budgeting with two-year budgeting, and required additional long-term financial planning.

The sections below provide an understanding of the processes that guide San Francisco's multi-year and annual financial plans.

## Multi-Year Financial Planning Process

The City operates on a two-year budget, which is guided by two fundamental components. The first consists of the City's revenue and expenditure projections, which are developed via four analytical assessments. The second consists of the City's financial and reserve policies, which assume unexpected fiscal pressures that may not be accounted for in the revenue and expenditure projections. In addition, the City's long-term information technology and capital needs are assessed through citywide processes. The components and processes that guide San Francisco's multi-year plans are described in more detail below.

## Two-Year Budget Cycle

On November 3, 2009, voters approved Proposition A, amending the City Charter to stabilize spending by requiring two-year budgeting for all city departments and multi-year financial planning.

In Fiscal Year (FY) 2010-11, the City adopted two-year budgets for the following four departments: Airport, Port, Public Utilities Commission, and Municipal Transportation Agency. These four

enterprise departments are on a fixed two year budget cycle and any changes to their budget in FY 2023-24 would require approval from the Board through the supplemental process. The rest of the City's departments will submit rolling two-year budgets over the same period. Two-year budgeting has been in effect for all departments since FY 2012-13.

## Long-Term Operating Revenue and Expenditure Projections

The City's budget process is guided by operating revenue and expenditure projections. The Controller's Office, Mayor's Office, and the Board of Supervisors are responsible for the City's long-term financial planning. These three offices cooperate to produce four reports, including a Five-Year Financial Plan each odd calendar year, the Joint Report each even calendar year, and the Six- and Nine-Month Reports each February and May. Together, these reports provide the basis for developing the City's budget. The reports are described below and can be accessed online at [sfcontroller.org](https://sfcontroller.org).

The Controller's Six-Month Budget Status Report, published annually in early February, projects the year-end status of the City's General Fund and key special revenue and enterprise funds based on financial activity from July through December. Issues identified within this report can then be incorporated into mid-year budgetary adjustments as necessary.

The Four-Year Budget Projection ("Joint Report"), published each even calendar year, reports on projected citywide revenues and expenditures for the following four fiscal years. First required by voters in 1994, this analysis captures significant one-time budgetary items in addition to forecasting revenue and expenditure trends into the future. Beginning in FY 2011-12, the Joint Report was extended to forecast four years into the future (prior to FY 2011-12, the report projected three years into the future.) This change was required by Proposition A, which also



required adoption of a biennial Five- Year Financial Plan. The Joint Report now serves as an “off-year” update to the Five-Year Financial Plan and projects out the remaining four years of the prior year’s plan. The Joint Report was last published on March 31, 2022, as an update to the City’s Five-Year Financial Plan for FY 2022-23 through FY 2025-26.

The Five-Year Financial Plan, published first in December of each odd calendar year and then updated in March, forecasts expenditures and revenues over a five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for city departments. On January 13, 2023, the Mayor proposed the City’s seventh Five-Year Financial Plan for Fiscal Years 2023-24 through 2027-28, which was updated on March 31, 2023 and heard by the Board of Supervisors on April 12, 2023.

The Controller’s Nine-Month Budget Status Report, published annually in early May, reports financial activity from July through March and includes the projected year-end status of the City’s General Fund and key special revenue and enterprise funds. A comprehensive review of revenue and spending to date and discussions with financial officers at major city departments drive the report’s year-end projections.

Taken as a whole, these reports are used by the Mayor’s Office to prepare a balanced budget to propose to the Board of Supervisors each year and to plan for long-term financial needs. The reports provide information on the financial resources available to fund the City’s programs and projections of future costs.

### **Capital and Information Technology Projections**

As noted above, the City also engages in long-term planning for the City’s infrastructure and information technology (IT) needs. Managed by the City

Administrator, the City has completed comprehensive assessments of the City’s near- and long-term capital and IT needs through the creation of the Ten-Year Capital Plan and the Information and Communications Technology (ICT) Plan, each of which is issued biennially in odd calendar years in conjunction with the City’s Five-Year Financial Plan.

The Capital Plan is prepared under the guidance of the Capital Planning Committee (CPC), while the Committee on Information Technology (COIT) oversees the ICT Plan. Both committees work to identify, assess, and prioritize needs for the City as they relate to capital and IT investments. They also present departments with the opportunity to share information about the impact to operating costs that projects generate.

Funding for capital and technology is appropriated through the City’s budget process. While the creation of the Capital and ICT Plans does not change their basic funding mechanisms, the priorities in the capital and IT budgets do reflect the policies and objectives identified in each respective plan.

Further information about capital and IT planning and expenditures can be found in the Capital Planning and Information Technology sections of this book.

### **Financial Policies and Enhanced Reserves**

The City’s budget is further guided by financial policies that plan for unforeseen financial circumstances that cannot be factored into revenue and expenditure projections. Proposition A charges the Controller’s Office with proposing to the Mayor and Board of Supervisors financial policies addressing reserves, use of volatile revenues, debt, and financial measures in the case of disaster recovery, and requires the City to adopt budgets consistent with these policies once approved.

In May 2010, legislation was adopted to codify the City’s practice of maintaining an annual General Reserve for fiscal pressures not anticipated in the budget and to help the City mitigate the impact of

multi-year downturns. This included augmentation of the existing Rainy Day Reserve and the creation of a new Budget Stabilization Reserve funded by excess receipts from volatile revenue streams.

Finally, independent auditors who certify the City's annual financial statements and credit ratings from the national bond rating agencies provide additional external oversight of the City's financial matters.

Mission-driven budgeting, as described by the City Charter, requires department budget requests to include goals, programs, targeted clients, and strategic plans. The requested budget must tie program funding proposals directly to specific goals. In addition, legislation passed by the Board of Supervisors requires performance standards to

increase accountability. The City and County of San Francisco operates under a budget that balances all operating expenditures with available revenue sources and prior-year fund balance.

Governmental financial information statements are reported using the modified accrual basis of accounting. Revenues are recognized when they are measurable and available, and are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred as under accrual accounting. However, debt service expenditures and expenditures related to vacation, sick leave, and claims and judgments are recorded only when payment is due.

## ANNUAL BUDGET PROCESS

The City adopts annual budgets for all government funds on a substantially modified accrual basis of accounting, except for capital project funds and certain debt service funds that generally adopt project-length budgets.

The budget of the City is a detailed operating plan that identifies estimated costs and results in relation to estimated revenues.

The budget includes: the programs, projects, services, and activities to be provided during the fiscal year; the estimated resources (inflows) available for appropriation; and the estimated changes to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

### Two-Year Budget Cycle

As described in the previous section, in November 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to

a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets covering FY 2010-11 and FY 2011-12 for four early implementation departments: the Airport, Municipal Transportation Agency, Public Utilities Commission, and Port Commission. FY 2012-13 was the first year that all city departments submitted a two-year budget for FY 2012-13 and 2013-14. Also for the first time that year, the four early-implementation departments had a "fixed" two-year budget. This means that in the second year, these departments could only amend their budget if proposed revenues or expenditures were 5.0 percent above or below projections. All other departments retained a variable two-year budget and thus are open to changes and must be rebalanced as part of the next two-year budget. Moving to a fixed two-year budget for all departments would require the passage of legislation by the Board of Supervisors. The two-year budget is developed, approved, and implemented pursuant to the process described below.

## Key Participants

- Residents provide direction for and commentary on budget priorities throughout the annual budget process. Input from residents through virtual feedback forms, stakeholder working groups convened by the Mayor's Office, public budget hearings, and communication with elected officials are all carefully considered in formulating the Mayor's proposed budget.
- City departments prioritize needs and present balanced budgets for review and analysis by the Mayor's Office of Public Policy and Finance.
- The multi-year budget projections described in the previous section as well as the Capital Planning Committee (CPC) and Committee on Information Technology (COIT) provide guidance to the Mayor's Office on both long-term fiscal trends as well as citywide priorities for capital and IT investments.
- The Mayor, with the assistance of the Mayor's Office of Public Policy and Finance, prepares and submits a balanced budget to the Board of Supervisors on an annual basis.
- The Board of Supervisors is the City's legislative body and is responsible for amending and approving the Mayor's proposed budget. The Board's Budget and Legislative Analyst also participates in reviews of city spending and financial projections and makes recommendations to the Board on budget modifications.
- The Controller is the City's Chief Financial Officer and is responsible for projecting available revenue to fund city operations and investments in both the near- and long-term. In addition, the City Services Auditor Division of the Controller's Office is responsible for working with departments to develop, improve, and evaluate their performance standards.

## Calendar and Process

Beginning in September and concluding in July, the annual budget cycle can be divided into three major stages (see calendar at the end of this section):

- Budget Preparation: budget development and submission to the Board of Supervisors.
- Approval: budget review and enactment by the Board of Supervisors and budget signing by the Mayor.
- Implementation: department execution and budget adjustments.

## Budget Preparation

Preliminary projections of Enterprise and General Fund revenues for the next fiscal year by the Controller's Office and Mayor's Office staff begin in September. Around this time, many departments begin budget planning to allow adequate input from oversight commissions and the public. In December, budget instructions are issued by the Mayor's Office and the Controller's Office with detailed guidance on the preparation of department budget requests. The instructions contain a financial outlook, policy goals, and guidelines as well as technical instructions.

Three categories of budgets are prepared:

- General Fund department budgets: General Fund departments rely in whole or in part on discretionary revenue comprised primarily of local taxes such as property, sales, payroll, and other taxes. The Mayor introduces the proposed General Fund budget to the Board of Supervisors on June 1.
- Enterprise department budgets: Enterprise departments generate non-discretionary revenue primarily from charges for services that are used to support operations. The Mayor introduces the proposed Enterprise budgets to the Board of Supervisors on May 1.
- Capital and IT budgets: Capital and IT budget requests are submitted to the CPC and COIT for review. The recommendations for each committee are taken into account during the budget preparation process. The City's Ten-Year Capital Plan is brought before the Board of Supervisors and Mayor for approval concurrently with the General Fund and Enterprise department budgets.



Between December and early February, departments prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates and verifies all of the information that departments have submitted. The Controller submits departments' proposed budget requests to the Mayor's Office of Public Policy and Finance for review in early March.

From March through June, the Mayor and the Mayor's Office of Public Policy and Finance analyze each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Controller's Office certifies all revenue estimates.

From February through May, the Mayor and Mayor's Office of Public Policy and Finance staff conduct a comprehensive outreach process to understand the budget priorities of San Francisco's communities and address these priorities in the budget. Additionally, the Mayor and the Mayor's Office of Public and Policy Finance meet with community groups to understand community members' neighborhood and citywide priorities for the upcoming budget. All San Franciscans have the opportunity to submit their budget priorities and feedback to the Mayor's Office of Public Policy and Finance by email and/or online form. The Mayor's Office use all feedback to make decisions about the upcoming budget that reflect the needs and priorities of San Francisco community members.

Total budget requests must be brought into balance with estimated total revenues, which requires the Mayor's Office of Public Policy and Finance to prioritize funding requests that typically exceed projected available revenues. Before the Mayor's proposed budget is introduced to the Board of Supervisors, the Controller ensures that the finalized budget is balanced and accurate.

## Approval

Upon receiving the Mayor's proposed budget, the Budget and Appropriations Committee of the Board of Supervisors holds public hearings during the month of June to review departmental requests and solicit public input. The Budget and Appropriations Committee makes recommendations to the full Board for budget approval along with their proposed changes. Since budget review lapses into the new fiscal year, the Interim Budget—usually the Mayor's proposed budget—is passed by the Board as a continuing resolution and serves as the operating budget until the budget is finalized in late July. The Mayor typically signs the budget ordinance into law by August.

The Budget and Appropriations Committee works closely with the Board of Supervisor's Budget and Legislative Analyst (BLA), which develops recommendations on departmental budgets. Informed by departmental discussions that center on justifications for proposed expenses and comparison with prior year spending, the BLA forwards a report with recommended reductions. The Budget and Appropriations Committee reviews the Budget Analyst's recommended expenditure reductions, along with department and public input, before making final budget recommendations to the full Board of Supervisors.

Because the budget must be balanced, expenditure reductions that are made to General Fund departments represent unallocated monies that the Board of Supervisors can apply to new public services or to offset proposed budget cuts. The Board of Supervisors generates a list of budget policy priorities that the Budget and Appropriations Committee uses to guide funding decisions on the unallocated pool of money. The Budget Committee then votes to approve the amended budget and forwards it to the full Board by June 30th.

As required by the City Charter, the Board of Supervisors must vote on the budget twice between

July 15 and August 1. At the first reading, which occurs the first Tuesday after July 15, amendments may be proposed and, if passed by a simple majority, added to the budget. These amendments may be proposed by any member of the Board of Supervisors and can reflect further public input and/or Board policy priorities. At the second reading, the Board votes on the amended budget again, and, if passed, the budget is forwarded to the Mayor for final signature. If additional amendments are proposed during the second reading, the budget must go through another reading a week later. Final passage by the Board must occur before the August 1 deadline.

The Mayor has 10 days to approve the final budget, now called the Budget and Appropriation Ordinance. The Mayor may sign the budget as approved by the Board, making it effective immediately, or may veto any portion, whereupon the budget returns to the Board of Supervisors. The Board has ten-days to override any or all of the Mayor's vetoes with a two-thirds majority vote. In this case, upon Board vote, the budget is immediately enacted, thus completing the budget process for the fiscal year.

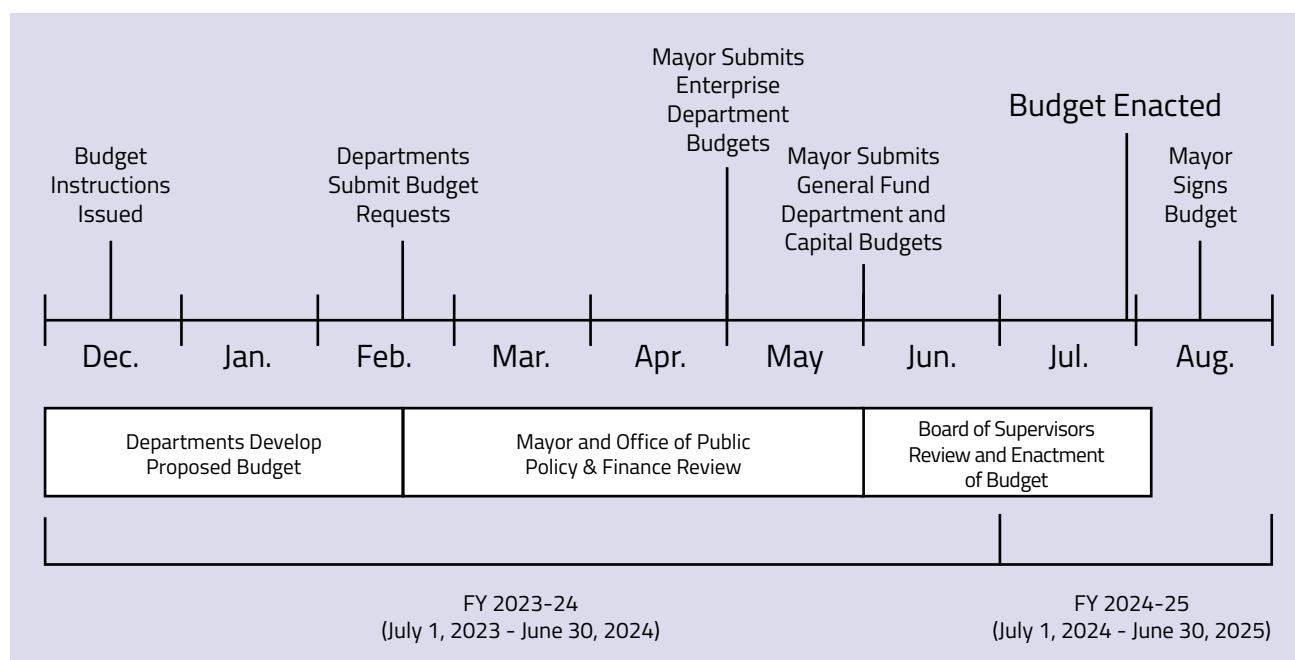
Should the Mayor opt not to sign the budget within the ten-day period, the budget is automatically

enacted but without the Mayor's signature of approval. Once the Budget and Appropriation Ordinance is passed, it supersedes the Interim Budget.

## Implementation

Responsibility for execution of the budget rests largely with departments. The Mayor's Office and the Controller's Office monitor department spending throughout the year and take measures to mitigate overspending or revenue shortfalls. Both offices, as well as the Board of Supervisors, also evaluate departments' achievement of performance measures on a periodic basis.

Budget adjustments during the fiscal year take place in two ways: through supplemental appropriation requests, and through grant appropriation legislation. Supplemental appropriation requests are made when a department finds that it has inadequate resources to support operations through the end of the year. Grant appropriations occur when an outside entity awards funding to a department. Both supplemental and grant appropriation requests require approval by the Board of Supervisors before going to the Mayor for final signature.



# BUDGET INFORMATION & SUMMARY TABLES







# GENERAL FUND REVENUE & EXPENDITURE TRENDS

## OVERVIEW

Each year, the City prepares a budgetary forecast of General Fund-supported operating expenditures and revenues, and projects either a surplus or shortfall between the two. In odd-numbered years, the Mayor's Office works with the Controller's Office and the Board of Supervisors' Budget and Legislative Analyst to forecast revenue and expenditures to prepare the City's Five-Year Financial Plan. The most recent update to the Five-Year Financial Plan (also called the Joint Report) was released in March 2023. The March Joint Report projected deficits of \$290.9 million in FY 2023-24 and

\$488.9 million in FY 2024-25 and shortfalls of \$723.9 million, \$1,075.3 million, and \$1,319.8 for FY 2025-26, FY 2026-27, and FY 2027-28 respectively.

The City is legally required to balance its budget each year. The proposed FY 2023-24 budget totals \$14.6 billion, a \$611.8 million, or 4.4 percent, increase over the FY 2022-23 budget. The proposed FY 2024-25 budget totals \$14.6 billion, a \$40.5 million, or 0.3 percent, decrease over the FY 2023-24 proposed budget.

## TRENDS IN GENERAL FUND SOURCES

Total General Fund resources – which include revenue, transfers, fund balance, and use of reserves – are projected to increase by \$70.9 million in FY 2023-24, or 1.0 percent above the FY 2022-23 original budget, and increase by \$193.5 million, or 2.8 percent, in FY 2024-25.

**REGULAR REVENUES.** General Fund regular revenues make up 93.8 and 92.0 percent of total General Fund resources in FY 2023-24 and FY 2024-25, respectively. General Fund tax revenues have been profoundly affected by the pandemic. The revenue outlook for the City is closely tied to the recovery of sectors most impacted or transformed during the COVID-19 pandemic, including tourism and office-using industries. In this budget, the revenue forecast assumes long-term structural change in office usage due to the prevalence of hybrid and remote work. This negatively impacts property, transfer, and business taxes beyond the budget period. The City's hospitality-based taxes are expected to rebound by FY 2027-28 if not earlier.

Regular revenues are budgeted to increase by \$241.6 million in FY 2023-24, 3.9 percent more than the FY 2022-23 original budget, and increase by \$55.0 million in FY 2024-25, 0.9 percent higher than the FY 2023-24 proposed budget. The FY 2023-24 increase is largely driven by property tax, hotel tax, and interest income, with increases of \$130.5 million, \$114.0 million, and \$76.6 million respectively from FY 2022-23 budget. These increases are partially offset by significant anticipated losses of real property transfer tax and Federal Emergency Management Agency reimbursements of \$168.5 million and \$73.4, respectively. In FY 2024-25, revenue growth moderates from FY 2023-24, with strength in business, hotel and transfer taxes, growing \$83.8 million, \$39.1 million, and \$47.7 million, respectively from the FY 2023-24 budget. These gains are mostly offset by reductions to Federal Emergency Management Agency reimbursements.

## USE OF FUND BALANCE AND USE OF

**RESERVES.** The proposed budget allocates \$406.1 million in General Fund year-end fund balance as a source in the two budget years. The budget also withdraws \$172.3 million from reserves in the two budget years, including \$90.2 million from the Fiscal Cliff Reserve, \$41.3 million from the Federal and State Emergency Revenue Reserve, \$29.5 million from the Business Tax Stabilization Reserve, and \$11.4 million from various other reserves.

## Detail about General Fund Revenues

### *Property Tax Revenue*

Property valuations are in flux following a rapid increase in interest rates, reduction in time spent in offices, and a pause in construction of some entitled development projects. Assessments and taxes are based upon market valuations as of January 1st preceding any new fiscal year (starting on July 1st).

The FY 2023-24 General Fund share of property tax revenue is budgeted at \$2,510.0 million, which is \$130.5 million, or 5.5 percent, more than the FY 2022-23 budget. The FY 2024-25 General Fund share of property tax revenue is budgeted at \$2,474.0 million, which is \$36.0 million, or 1.4 percent, less than the proposed FY 2023-24 budget.

The budget assumes secured roll growth of four percent in FY 2023-24 and 2.5 percent in FY 2024-25, including the two percent inflation allowed under the state constitution, and unsecured values are projected to decline 0.5 percent in each year. Approximately \$90.0 million is assumed diverted from the General Fund to various tax increment financing districts, including redevelopment projects and infrastructure financing districts in FY 2023-24, increasing to \$96.0 million in FY 2024-25. The budget assumes \$2.5 billion of reductions in current year local assessment values over the course of each of the two budget years, which translates to approximately \$14.0 million in General

Fund property tax revenues refunded annually. Additionally, the budget assumes refunds of \$64.0 million in General Fund revenue from appeals of assessed values filed in FY 2023-24 and \$103.0 million from appeals filed in FY 2024-25 will need to be paid at such time as the Assessment Appeals Board determines reductions.

Supplemental assessments capture changes in value for the portion of the tax year remaining after an assessable event—a change in ownership or new construction—results in a change in the base year assessed value of a property. Supplemental property taxes are estimated at \$46.0 million in FY 2023-24, dampened in the second half of the year due to the Assessor's planned migration to new assessment software, and \$45.0 million in FY 2024-25. Escape assessments capture a full year's increase in assessed value up to four years after the event trigger date and are estimated to generate \$13.0 million in each of the budget years.

Excess Educational Revenue Augmentation Fund (ERAF) revenue represents the amount of property tax revenues initially diverted from the City to help the state meet its funding obligations for K-14 education. The amount that exceeds these entities' revenue limits is returned to the City. Excess ERAF revenues are budgeted at \$365.0 million in FY 2023-24 and \$322.0 million in FY 2024-25, based on current state law.

### *Business Tax Revenue*

FY 2023-24 General Fund business tax revenue is budgeted at \$846.7 million, which is \$55.6 million, or 6.2 percent, less than what was budgeted in FY 2022-23. FY 2024-25 business tax revenue is budgeted at \$930.5 million, which is an additional \$83.8 million, or 9.9 percent, higher than the proposed FY 2023-24 budget. Business tax revenue is comprised of business registration fees, administrative office tax, and gross receipts tax.

San Francisco gross receipt taxes are determined in part by the proportion of businesses'

employees that physically work within the City limits. Responding to the pandemic, workers who previously commuted into the City began telecommuting from home, outside the City, and business tax revenue fell accordingly.

While office attendance increased over the course of the pandemic, in recent weeks office attendance in the Bay Area has stagnated around 45 percent of pre-pandemic levels, according to office security company Kastle Systems. With lower office attendance and recent layoffs in the technology industry, office vacancy rates continue to rise. Real estate firm JLL reports that office vacancy in the City increased to 26.4 percent in the first quarter of 2023. Considering the stable levels of remote work and office occupancy, the projection assumes economic growth rates of 0 percent in 2023-24 and 1 percent in 2024-25.

In November 2020, voters passed Proposition F, which eliminated the payroll tax, modified gross receipt tax rates, reduced business registration fees for businesses with less than \$1.0 million in gross receipts, and raised the small business exemption for gross receipts taxes to \$2.0 million. The impacts of Proposition F are accounted for in the budget.

Additionally, the budget assumes two pieces of pending legislation that impact this source will pass: a delay of tax increases for business categories most acutely affected by the pandemic, and a tax reduction for businesses that sign new leases in the City.

### ***Sales Tax Revenue***

In FY 2023-24, local sales tax revenue is budgeted at \$200.1 million, which is \$17.2 million, or 9.4 percent, higher than what was budgeted in FY 2022-23. FY 2024-25 local sales tax revenue is budgeted at \$205.2 million, which is \$5.2 million, or 2.6 percent, higher than the proposed FY 2023-24 budget.

Sales tax experienced significant losses during the COVID-19 public health emergency shut-

downs. The budget assumes sales tax revenues will stagnate in FY 2023-24 and FY 2024-25 at FY 2022-23 levels but slowly reach pre-pandemic levels by FY 2025-26.

This is largely due to the persistence of fewer in-commuters, travelers, and residents.

### ***Transient Occupancy (Hotel) Tax***

The FY 2023-24 General Fund share of hotel tax revenue is budgeted at \$302.9 million, which is \$114.0 million, or 60.4 percent, more than what was budgeted in FY 2022-23. FY 2024-25 revenue is budgeted at \$342.0 million, an increase of \$39.1 million, or 12.9 percent, from the proposed FY 2023-24 budget.

The City's hotel tax experienced an unprecedented decline in FY 2020-21, with a 90 percent revenue drop compared to pre-pandemic levels.

The City's budget assumes hotel tax returns to pre-pandemic levels by FY 2027-28, as the resumption of large group events, conventions, business, and international travel contribute to growth in the budget years. Conventions drive up hotel room rates through compression pricing, which is important to the full recovery of the City's hotel tax base.

San Francisco's hotel tax is derived from hotel stays from individual business travelers, group events such as conferences and meetings, and leisure tourists.

These visitors primarily travel to the City by air. In April 2020, at the height of the first peak of the COVID-19 pandemic, enplanements at San Francisco International Airport decreased by 97 percent compared to prior year. Enplanements at San Francisco International Airport have improved steadily since the onset of the pandemic. As of March 2023, domestic and international enplanements throughout FY 2022-23 were 43.3 percent greater than FY 2021-22, but behind FY 2018-19 by 19.8 percent.

### ***Real Property Transfer Tax Revenue***

Real property transfer tax revenue is budgeted at \$222.0 million in FY 2023-24, representing a decrease of \$168.5 million, or 43.2 percent, below what was budgeted in FY 2022-23. In FY 2024-25, revenue is budgeted at \$269.6 million, an increase of \$47.7 million, or 21.5 percent, above the proposed FY 2023-24 budget.

The high interest rate environment makes borrowing more difficult for residents and businesses, and the persistent remote work makes office space less attractive. The budget assumes FY 2023-24 and FY 2024-25 transfer taxes grow from a low in FY 2022-23 to a new long-term average by FY 2026-27. FY 2022-23 transfer activity has dropped across-the-board to levels not seen since FY 2003-04 and FY 2009-10. Considering the highly volatile nature of this revenue source, the Controller's Office monitors collections throughout the fiscal year and provides regular updates to the Mayor and Board of Supervisors.

### ***Overpaid Executive Tax***

The overpaid executive tax is budgeted at \$100.0 million in FY 2023-24 and \$100.0 million in FY 2024-25. In November 2020, voters adopted Proposition L, a new tax on businesses in the City, where compensation of the businesses' highest-paid managerial employee compared to the median compensation paid to the businesses' employees based in the City exceeds a ratio of 100:1. The measure took effect on January 1, 2022 for tax year 2022, and revenue was first collected in FY 2022-23. This tax is expected to be highly volatile due to the narrow base of expected payers, annual fluctuations in the value and form of executive compensation, and the risk of tax-avoidance. In tax year 2022, the top five payers owed 64 percent of the total tax. Estimates based on prior years' activity may not be predictive of future revenues.

### ***State and Federal Grants and Subventions***

General Fund federal grants and subventions are budgeted at \$505.1 million in FY 2023-24, which

is \$55.3 million, or 9.9 percent, less than what was budgeted in FY 2022-23. In FY 2024-25, federal grants and subventions are budgeted at \$422.4 million, which is \$82.7 million, or 16.4 percent, less than the proposed FY 2023-24 budget.

These changes are largely driven by reimbursements from the Federal Emergency Management Agency (FEMA) for the City's COVID-19 emergency response. FEMA reimbursements are budgeted at \$170.0 million in FY 2023-24, which is \$73.4 million, or 30.1 percent, less than what was budgeted in FY 2022-23. In FY 2024-25, FEMA reimbursements are budgeted at \$80.0 million, which is \$90.0 million, or 52.9 percent, less than the proposed FY 2023-24 budget. The City's FEMA forecast is based on updated timelines upon which FEMA will obligate and remit funds for the COVID-19 public health emergency.

General Fund state grants and subventions are budgeted at \$947.8 million in FY 2023-24, which is \$58.9 million, or 6.2 percent, more than what was budgeted in FY 2022-23. In FY 2024-25, General Fund state grants and subventions are budgeted at \$1,002.7 million, which is \$4.0 million, or 0.4 percent, less than the proposed FY 2023-24 budget. The increase in FY2023-24 is driven by growth in social service subventions, health and welfare realignment, and health and mental health subventions, and public safety sales tax, partially offset by reductions public safety realignment.

### ***Operating Transfers-In***

Transfers-in to the General Fund are budgeted at \$208.7 million in FY 2023-24, which is \$5.75 million, or 0.1 percent, more than what was budgeted in FY 2022-23. In FY 2024-25, transfers-in are budgeted at \$206.4 million, which is \$2.4 million, or 0.0 percent, less than the proposed FY 2023-24 budget. These transfers include a portion of Airport concessions revenue and 15 percent of commercial rent tax collections as authorized by June 2018 Proposition C.



## USE TRENDS

### ***Personnel Expenses***

The proposed budget includes an increase in total labor costs of \$222.7 million, or 3.4 percent, from FY 2022-23 and an additional increase of \$162.4 million, or 2.4 percent, for all funds in FY 2023-24 and FY 2024-25, respectively. This total increase includes an increase in General Fund labor costs of \$63.2 million, or 2.0 percent, in FY 2023-24 and an additional increase of \$112.7 million, or 3.6 percent, in FY 2024-25. The change in FY 2023-24 and FY 2024-25 is driven by cost of living adjustment increases to wages for all City employees and increases in employee benefit costs in health and retirement.

### ***Non-Personnel Expenses***

General Fund non-personnel expenses – including professional services, materials and supplies, aid assistance, grants, capital projects and equipment, debt service, and contributions to reserves – will

decrease by \$16.0 million, or 0.7 percent, to \$2.4 billion in FY 2023-24 and will decrease further by \$36.7 million, or 1.5 percent, to \$2.37 billion in FY 2024-25. In FY 2023-24, the change is primarily due to one-time FY 2022-23 investments in nonprofit capital and community base organization (CBO) grants, and shifting CBO grants in FY 2023-24 to non-General Fund sources. The change in FY 2024-25 is primarily due to a one-time deposit to the General Reserve made in FY 2023-24.

### ***Transfers Out***

Transfers Out of the General Fund are budgeted at \$1.3 billion and \$1.42 billion in FY 2023-24 and FY 2024-25, respectively, representing an increase of \$23.7 million in FY 2023-24 from the previous year and an increase of \$117.5 million in FY 2024-25. Changes are due to increases in mandatory baseline funded requirements.

## SPENDING MANDATES AND DISCRETIONARY SOURCES

The General Fund represents 46.9 percent and 48.4 percent in FY 2023-24 and FY 2024-25, respectively, of the City's total budget. General Fund discretionary spending capacity, however, is less, due to voter- approved minimum spending requirements. San Francisco voters have passed ballot measures that require minimum spending levels for certain operations, including the Children's Baseline, the Transitional Youth Baseline, Our City Our Homes Baseline, Early Care and Education Baseline, the Public Library Baseline, the

Public Transportation Baseline, the City Services Auditor operations, the Municipal Symphony Baseline, Housing Trust Fund, Dignity Fund, Street Tree Maintenance Fund, Recreation and Parks Baseline, Mission Bay Transportation Improvement Fund, and required reserve deposits.

These requirements are discussed in detail in the Controller's discussion of the Mayor's Budget, also known as the Revenue Letter, published the second week of June 2023.



# FUND STRUCTURE

The fund structure chart below maps out how the City's revenue and expenditures are organized within the budget. At its most basic, a budget is divided into revenues (sources) and expenses (uses). Budgets like San Francisco's (a consolidated city and county), contain a detailed organizational scheme to group, categorize, and identify revenues and expenses. The tables displayed in the following pages summarize proposed revenues and expenditures by funding sources and uses at multiple levels, by service area, and by full time equivalent FTE employee counts.

In the public sector, financial activity is planned and recorded in a series of funds, which are created to reflect restrictions on the uses of different types of revenue. For example, enterprise funds are used to account for activities primarily funded by user charges, such as the Port, Airport, MTA and Public

Utilities Commission. The General Fund is the City's largest single fund. Because it contains revenues with the broadest allowable uses (tax proceeds), it is the focus of a large amount of budget discussion and deliberation.

A **fund** is a high-level classification unit that is organized according to its purpose.

An **account** is a unique six digit code that identifies the general nature of a source or use, at its lowest level of detail. A value between 400000 and 499999 denotes a source, while a value between 500000 and 599999 denotes a use.

Accounts can be summarized at different levels. For the reports contained in this book, accounts are summarized at Level 5, into a 4 digit code. For example, accounts 501010 - Permanent Salaries and 501070 - Holiday Pay roll up to an Account Level 5 of 5010 - Salaries.



# BUDGET SUMMARY TABLES

## CONSOLIDATED SCHEDULE OF SOURCES AND USES

Sources of Funds	FY 2023-24			FY 2024-25		
	General Fund	Self Supporting	Total	General Fund	Self Supporting	Total
Prior Year Fund Balance	117,375,377	225,611,524	342,986,901	287,630,474	179,316,206	466,946,680
Prior Year Reserves	101,545,728	19,571,162	121,116,890	70,754,000	15,720,708	86,474,708
Regular Revenues	6,429,426,457	7,719,505,615	14,148,932,072	6,484,442,586	7,534,649,056	14,019,091,642
Transfers Into the General Fund	208,746,220	(208,746,220)		207,768,170	(207,768,170)	
<b>Sources of Funds Total</b>	<b>6,857,093,782</b>	<b>7,755,942,081</b>	<b>14,613,035,863</b>	<b>7,050,595,230</b>	<b>7,521,917,800</b>	<b>14,572,513,030</b>
Uses of Funds	FY 2023-24			FY 2024-25		
	General Fund	Self Supporting	Total	General Fund	Self Supporting	Total
Gross Expenditures	6,132,737,044	9,079,380,846	15,212,117,890	6,242,285,721	8,874,529,391	15,116,815,112
Less Interdepartmental Recoveries	(719,792,114)	(692,438,521)	(1,412,230,635)	(724,420,670)	(721,075,060)	(1,445,495,730)
Capital Projects	43,715,260	401,087,746	444,803,006	44,687,147	271,104,981	315,792,128
Facilities Maintenance	2,999,706	67,132,068	70,131,774	2,566,442	67,258,911	69,825,353
Reserves	93,750,000	204,463,828	298,213,828	64,310,000	451,266,167	515,576,167
Transfers From the General Fund	1,303,683,886	(1,303,683,886)		1,421,166,590	(1,421,166,590)	
<b>Uses of Funds Total</b>	<b>6,857,093,782</b>	<b>7,755,942,081</b>	<b>14,613,035,863</b>	<b>7,050,595,230</b>	<b>7,521,917,800</b>	<b>14,572,513,030</b>
* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission						

# CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP, FY 2023-24 (IN THOUSANDS OF DOLLARS)

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Prior Year Fund Balance	307,743	98,705			189,245	3,220	63	598,976
Prior Year Reserves	87,666	16,881						104,547
<b>Prior Year Sources Total</b>	<b>395,409</b>	<b>115,586</b>			<b>189,245</b>	<b>3,220</b>	<b>63</b>	<b>703,523</b>
Property Taxes	2,379,530	272,450		358,587				3,010,567
Other Local Taxes	1,050,820	41,620						1,092,440
Business Taxes	902,300	542,200						1,444,500
Rents & Concessions	13,131	49,858			486,998	550	11,655	562,193
Fines and Forfeitures	3,088	10,660		18,408	102,420			134,576
Interest & Investment Income	44,467	3,134	70		36,292		415	84,378
Licenses, Permits & Franchises	26,818	9,981			19,531			56,330
Intergovernmental - State	947,811	265,965		700	131,512			1,345,988
Intergovernmental - Federal	560,424	225,782			337,922			1,124,128
Intergovernmental - Other	3,051	2,183			121,006	43		126,283
Charges for Services	236,924	137,312	252		3,512,782	855	250	3,888,374
Other Revenues	19,420	37,954	6	6,183	160,371		64,217	288,150
Other Financing Sources			139,842					139,842
<b>Current Year Sources Total</b>	<b>6,187,783</b>	<b>1,599,098</b>	<b>140,169</b>	<b>383,878</b>	<b>4,908,835</b>	<b>1,448</b>	<b>76,537</b>	<b>13,297,748</b>
Contribution Transfers In		266,664			749,555			1,016,219
Operating Transfer In	203,001	195,194	728	2,250	327,768	300		729,242
<b>Transfer In Total</b>	<b>203,001</b>	<b>461,858</b>	<b>728</b>	<b>2,250</b>	<b>1,077,323</b>	<b>300</b>		<b>1,745,460</b>
<b>Available Sources Total</b>	<b>6,786,193</b>	<b>2,176,542</b>	<b>140,898</b>	<b>386,128</b>	<b>6,175,403</b>	<b>4,969</b>	<b>76,599</b>	<b>15,746,731</b>
Community Health	(1,162,956)	(267,972)	(11,975)		(1,499,551)			(2,942,454)
Culture & Recreation	(197,596)	(321,135)	(20,076)				(115)	(538,922)
General Administration & Finance	(338,055)	(151,482)	(44,759)			(4,969)	(76,156)	(615,422)
General City Responsibilities	(226,931)	(10,327)		(386,128)				(623,385)
Human Welfare & Neighborhood Development	(1,576,410)	(1,054,951)						(2,631,361)
Public Protection	(1,675,801)	(88,862)	(7,872)		(106,861)			(1,879,395)
Public Works, Transportation & Commerce	(262,733)	(211,469)	(56,216)		(4,120,389)			(4,650,806)
<b>Current Year Uses Total</b>	<b>(5,440,482)</b>	<b>(2,106,198)</b>	<b>(140,898)</b>	<b>(386,128)</b>	<b>(5,726,801)</b>	<b>(4,969)</b>	<b>(76,271)</b>	<b>(13,881,746)</b>
Contribution Transfers Out	(1,016,219)							(1,016,219)
Operating Transfer Out	(263,752)	(68,780)			(396,710)			(729,242)
<b>Transfer Out Total</b>	<b>(1,279,970)</b>	<b>(68,780)</b>			<b>(396,710)</b>			<b>(1,745,460)</b>
<b>Proposed Uses Total</b>	<b>(6,720,452)</b>	<b>(2,174,978)</b>	<b>(140,898)</b>	<b>(386,128)</b>	<b>(6,123,511)</b>	<b>(4,969)</b>	<b>(76,271)</b>	<b>(15,627,206)</b>
Fund Balance	65,741	1,563			51,892		328	119,525

# CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP, FY 2024-25 (IN THOUSANDS OF DOLLARS)

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/ Trust	Total All Funds
Prior Year Fund Balance	149,695	45,191		1,569	144,632	3,196	63	344,346
Prior Year Reserves	90,178	25,590						115,768
<b>Prior Year Sources Total</b>	<b>239,873</b>	<b>70,781</b>		<b>1,569</b>	<b>144,632</b>	<b>3,196</b>	<b>63</b>	<b>460,114</b>
Property Taxes	2,494,850	285,720		281,234				3,061,804
Other Local Taxes	1,183,490	52,218						1,235,708
Business Taxes	960,200	560,600						1,520,800
Rents & Concessions	13,296	55,332			572,551	570	10,495	652,243
Fines and Forfeitures	3,088	10,759		16,835	105,164			135,846
Interest & Investment Income	59,947	3,611			44,392		415	108,365
Licenses, Permits & Franchises	27,735	9,981			19,921			57,637
Intergovernmental - State	948,199	179,961		700	132,682			1,261,543
Intergovernmental - Federal	487,826	223,220			264,818			975,863
Intergovernmental - Other	4,432	888			124,240	44		129,604
Charges for Services	238,933	142,588	252		3,644,581	853	250	4,027,456
Other Revenues	18,652	27,147	6	2,713	154,192		63,345	266,055
Other Financing Sources								
<b>Current Year Sources Total</b>	<b>6,440,648</b>	<b>1,552,024</b>	<b>258</b>	<b>301,482</b>	<b>5,062,540</b>	<b>1,467</b>	<b>74,506</b>	<b>13,432,923</b>
Contribution Transfers In		281,484			868,383			1,149,867
Operating Transfer In	216,582	196,549	288	2,250	301,188	300		717,156
<b>Transfer In Total</b>	<b>216,582</b>	<b>478,033</b>	<b>288</b>	<b>2,250</b>	<b>1,169,571</b>	<b>300</b>		<b>1,867,023</b>
<b>Available Sources Total</b>	<b>6,897,103</b>	<b>2,100,838</b>	<b>545</b>	<b>305,301</b>	<b>6,376,743</b>	<b>4,963</b>	<b>74,568</b>	<b>15,760,061</b>
Community Health	(1,168,262)	(262,896)			(1,521,734)			(2,952,892)
Culture & Recreation	(204,661)	(318,530)	(545)				(115)	(523,850)
General Administration & Finance	(365,922)	(149,079)				(4,963)	(74,453)	(594,416)
General City Responsibilities	(256,020)	(12,718)		(305,301)				(574,039)
Human Welfare & Neighborhood Development	(1,551,143)	(1,004,938)						(2,556,081)
Public Protection	(1,678,498)	(77,314)			(109,013)			(1,864,824)
Public Works, Transportation & Commerce	(229,775)	(197,289)			(4,312,478)			(4,739,543)
<b>Current Year Uses Total</b>	<b>(5,454,281)</b>	<b>(2,022,762)</b>	<b>(545)</b>	<b>(305,301)</b>	<b>(5,943,225)</b>	<b>(4,963)</b>	<b>(74,568)</b>	<b>(13,805,645)</b>
Contribution Transfers Out	(1,149,867)							(1,149,867)
Operating Transfer Out	(268,374)	(71,948)			(376,834)			(717,156)
<b>Transfer Out Total</b>	<b>(1,418,241)</b>	<b>(71,948)</b>			<b>(376,834)</b>			<b>(1,867,023)</b>
<b>Proposed Uses Total</b>	<b>(6,872,522)</b>	<b>(2,094,709)</b>	<b>(545)</b>	<b>(305,301)</b>	<b>(6,320,060)</b>	<b>(4,963)</b>	<b>(74,568)</b>	<b>(15,672,668)</b>
Fund Balance	24,581	6,128			56,683			87,393

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# SOURCES AND USES OF FUNDS EXCLUDING FUND TRANSFERS

	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Sources of Fund</b>					
Local Taxes	5,547,507,104	5,656,292,086	108,784,982	5,703,641,639	47,349,553
Licenses & Fines	190,905,452	260,200,802	69,295,350	245,136,111	(15,064,691)
Use of Money or Property	646,570,551	896,941,674	250,371,123	923,670,347	26,728,673
Intergovernmental Revenue - Federal	1,124,128,227	1,014,327,190	(109,801,037)	823,057,266	(191,269,924)
Intergovernmental Revenue - State	1,345,987,630	1,536,910,980	190,923,350	1,379,974,050	(156,936,930)
Intergovernmental Revenue - Other	126,282,634	135,233,958	8,951,324	134,549,289	(684,669)
Charges for Services	3,888,374,468	4,264,351,660	375,977,192	4,465,408,676	201,057,016
Other Revenues	427,991,821	384,673,722	(43,318,099)	343,654,264	(41,019,458)
Use of / (Deposit to) Fund Balance	703,522,749	464,103,791	(239,418,958)	553,421,388	89,317,597
<b>Sources of Fund Subtotals</b>	<b>14,001,270,636</b>	<b>14,613,035,863</b>	<b>611,765,227</b>	<b>14,572,513,030</b>	<b>(40,522,833)</b>
<b>Uses of Fund</b>					
Salaries & Wages	4,584,637,140	4,790,995,510	206,358,370	4,951,898,959	160,903,449
Fringe Benefits	1,929,748,346	1,946,132,454	16,384,108	1,947,612,414	1,479,960
Overhead	(82,586,534)	(73,603,122)	8,983,412	(84,552,550)	(10,949,428)
Professional & Contractual Services	2,945,441,300	3,190,708,306	245,267,006	3,101,981,079	(88,727,227)
Aid Assistance / Grants	2,081,089,667	2,043,242,560	(37,847,107)	2,091,508,191	48,265,631
Materials & Supplies	400,852,417	437,501,649	36,649,232	424,449,151	(13,052,498)
Equipment	40,972,780	33,968,921	(7,003,859)	16,721,506	(17,247,415)
Debt Service	1,426,920,985	1,572,353,875	145,432,890	1,365,141,906	(207,211,969)
Services of Other Departments	1,205,147,994	1,270,817,737	65,669,743	1,302,054,456	31,236,719
Expenditure Recovery	(1,340,184,392)	(1,412,230,635)	(72,046,243)	(1,445,495,730)	(33,265,095)
Budgetary Reserves	293,069,482	298,213,828	5,144,346	515,576,167	217,362,339
Facilities Maintenance	67,061,384	70,131,774	3,070,390	69,825,353	(306,421)
Capital Renewal	33,821,102	25,737,454	(8,083,648)	20,214,807	(5,522,647)
Capital Projects	415,278,965	419,065,552	3,786,587	295,577,321	(123,488,231)
<b>Uses of Fund Subtotals</b>	<b>14,001,270,636</b>	<b>14,613,035,863</b>	<b>611,765,227</b>	<b>14,572,513,030</b>	<b>(40,522,833)</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the



# USES BY SERVICE AREA AND DEPARTMENT

## Service Area: Community Health

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Public Health	2,997,880,835	3,236,114,396	238,233,561	3,210,819,782	(25,294,614)
<b>COMMUNITY HEALTH Total</b>	<b>2,997,880,835</b>	<b>3,236,114,396</b>	<b>238,233,561</b>	<b>3,210,819,782</b>	<b>(25,294,614)</b>

## Service Area: Culture & Recreation

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Academy Of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Arts Commission	40,920,366	40,901,283	(19,083)	28,870,006	(12,031,277)
Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
Recreation And Park Commission	241,306,994	256,498,457	15,191,463	261,163,781	4,665,324
War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
<b>CULTURE &amp; RECREATION Total</b>	<b>546,414,509</b>	<b>579,329,632</b>	<b>32,915,123</b>	<b>551,881,761</b>	<b>(27,447,871)</b>

## Service Area: General Administration & Finance

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Assessor / Recorder	35,158,380	37,414,141	2,255,761	38,048,647	634,506
Board Of Supervisors	22,114,476	22,664,386	549,910	23,123,969	459,583
City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
City Planning	63,929,433	59,270,198	(4,659,235)	56,372,502	(2,897,696)
Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
Controller	81,700,886	84,177,890	2,477,004	84,433,072	255,182
Elections	23,306,278	23,013,712	(292,566)	26,405,267	3,391,555
Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
General Services Agency - City Admin	610,631,927	594,652,214	(15,979,713)	603,135,939	8,483,725
General Services Agency - Technology	153,419,700	167,271,857	13,852,157	171,019,125	3,747,268
Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
Human Resources	142,684,526	151,565,347	8,880,821	150,603,687	(961,660)
Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
Retirement System	43,096,861	51,479,503	8,382,642	54,104,920	2,625,417
Treasurer/Tax Collector	47,894,703	50,179,904	2,285,201	48,743,547	(1,436,357)
<b>GENERAL ADMINISTRATION &amp; FINANCE Total</b>	<b>1,360,201,794</b>	<b>1,383,958,085</b>	<b>23,756,291</b>	<b>1,404,299,448</b>	<b>20,341,363</b>

## Service Area: General City Responsibilities

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
<b>GENERAL CITY RESPONSIBILITIES Total</b>	<b>1,855,330,819</b>	<b>1,809,307,870</b>	<b>(46,022,949)</b>	<b>1,515,592,724</b>	<b>(293,715,146)</b>

# USES BY SERVICE AREA AND DEPARTMENT, *Continued*

## Service Area: Human Welfare & Neighborhood Development

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Children; Youth & Their Families	333,011,845	342,031,868	9,020,023	343,298,108	1,266,240
Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
Dept of Early Childhood	375,176,907	324,548,422	(50,628,485)	345,774,984	21,226,562
Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
Homelessness And Supportive Housing	672,019,804	690,299,204	18,279,400	660,614,069	(29,685,135)
Human Rights Commission	15,120,673	19,161,364	4,040,691	19,348,694	187,330
Human Services	1,124,598,739	1,189,907,405	65,308,666	1,211,125,305	21,217,900
Mayor	209,785,430	185,801,572	(23,983,858)	195,307,922	9,506,350
Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
<b>HUMAN WELFARE &amp; NEIGHBORHOOD DEVELOPMENT Tot</b>	<b>2,805,997,258</b>	<b>2,828,086,067</b>	<b>22,088,809</b>	<b>2,847,267,996</b>	<b>19,181,929</b>

## Service Area: Public Protection

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
Department Of Police Accountability	9,776,177	9,990,353	214,176	9,821,191	(169,162)
District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
Emergency Management	136,230,652	138,773,276	2,542,624	135,349,274	(3,424,002)
Fire Department	498,585,516	511,768,691	13,183,175	526,686,266	14,917,575
Juvenile Probation	52,535,026	49,262,858	(3,272,168)	45,301,706	(3,961,152)
Police	713,980,684	776,786,700	62,806,016	787,878,316	11,091,616
Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
Sheriff	299,186,306	291,675,338	(7,510,968)	293,661,422	1,986,084
Sheriff's Department Office of Inspector General	2,511,812	2,264,088	(247,724)	2,247,052	(17,036)
Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
<b>PUBLIC PROTECTION Total</b>	<b>1,938,375,489</b>	<b>2,012,518,209</b>	<b>74,142,720</b>	<b>2,035,553,712</b>	<b>23,035,503</b>

## Service Area: Public Works, Transportation & Commerce

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Airport Commission	1,157,030,092	1,305,429,570	148,399,478	1,492,725,714	187,296,144
Board Of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Building Inspection	92,844,927	81,343,574	(11,501,353)	83,030,884	1,687,310
Economic And Workforce Development	163,939,270	152,569,988	(11,369,282)	124,127,616	(28,442,372)
Municipal Transportation Agency	1,390,761,564	1,472,360,301	81,598,737	1,466,203,610	(6,156,691)
Port	193,741,078	150,125,276	(43,615,802)	151,009,533	884,257
Public Utilities Commission	1,652,233,924	1,788,716,558	136,482,634	1,791,852,788	3,136,230
Public Works	285,252,462	452,855,682	167,603,220	407,624,714	(45,230,968)
Sanitation & Streets	165,699,339	0	(165,699,339)	0	0
<b>PUBLIC WORKS, TRANSPORTATION &amp; COMMERCE Total</b>	<b>5,102,697,772</b>	<b>5,404,543,986</b>	<b>301,846,214</b>	<b>5,517,738,328</b>	<b>113,194,342</b>
<b>Expenditure Subtotals</b>	<b>16,606,898,476</b>	<b>17,253,858,245</b>	<b>646,959,769</b>	<b>17,083,153,751</b>	<b>(170,704,494)</b>
<b>Less Interdepartmental Recoveries And Transfers</b>	<b>(2,605,627,840)</b>	<b>(2,640,822,382)</b>	<b>(35,194,542)</b>	<b>(2,510,640,721)</b>	<b>130,181,661</b>
<b>Net</b>	<b>14,001,270,636</b>	<b>14,613,035,863</b>	<b>611,765,227</b>	<b>14,572,513,030</b>	<b>(40,522,833)</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION

## Service Area: Community Health

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Public Health</b>					
HAD Public Health Admin	170,743,555	185,829,206	15,085,651	197,228,534	11,399,328
HBH Behavioral Health	597,626,124	763,085,056	165,458,932	726,621,020	(36,464,036)
HGH Zuckerberg SF General	1,152,531,025	1,204,368,761	51,837,736	1,191,842,289	(12,526,472)
HHH Health At Home	9,494,128	9,756,723	262,595	10,062,122	305,399
HJH Jail Health	40,755,399	43,101,476	2,346,077	44,625,290	1,523,814
HLH Laguna Honda Hospital	333,912,779	342,642,973	8,730,194	347,269,997	4,627,024
HNS Health Network Services	360,607,768	373,365,323	12,757,555	373,451,161	85,838
HPC Primary Care	120,782,475	140,867,961	20,085,486	143,779,795	2,911,834
HPH Population Health Division	211,427,582	173,096,917	(38,330,665)	175,939,574	2,842,657
<b>Public Health Total</b>	<b>2,997,880,835</b>	<b>3,236,114,396</b>	<b>238,233,561</b>	<b>3,210,819,782</b>	<b>(25,294,614)</b>
<b>COMMUNITY HEALTH Total</b>	<b>2,997,880,835</b>	<b>3,236,114,396</b>	<b>238,233,561</b>	<b>3,210,819,782</b>	<b>(25,294,614)</b>

## Service Area: Culture & Recreation

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Academy Of Sciences</b>					
SCI Academy of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
<b>Academy Of Sciences Total</b>	<b>7,422,345</b>	<b>7,460,485</b>	<b>38,140</b>	<b>7,329,391</b>	<b>(131,094)</b>
<b>Arts Commission</b>					
ART Administration	18,223,119	19,171,070	947,951	6,899,892	(12,271,178)
ART Civic Design	184,763	180,721	(4,042)	185,774	5,053
ART Community Investments	19,197,429	19,252,436	55,007	18,874,884	(377,552)
ART Municipal Galleries	753,447	833,993	80,546	853,641	19,648
ART Public Art & Collections	2,352,785	1,254,240	(1,098,545)	1,846,992	592,752
ART Street Artist Program	208,823	208,823		208,823	
<b>Arts Commission Total</b>	<b>40,920,366</b>	<b>40,901,283</b>	<b>(19,083)</b>	<b>28,870,006</b>	<b>(12,031,277)</b>
<b>Asian Art Museum</b>					
AAM Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
<b>Asian Art Museum Total</b>	<b>11,192,903</b>	<b>11,481,958</b>	<b>289,055</b>	<b>11,783,496</b>	<b>301,538</b>
<b>Fine Arts Museum</b>					
FAM Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
<b>Fine Arts Museum Total</b>	<b>21,173,515</b>	<b>23,296,340</b>	<b>2,122,825</b>	<b>22,956,079</b>	<b>(340,261)</b>
<b>Law Library</b>					
LLB Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
<b>Law Library Total</b>	<b>2,131,664</b>	<b>1,794,860</b>	<b>(336,804)</b>	<b>1,851,548</b>	<b>56,688</b>
<b>Public Library</b>					
LIB Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
<b>Public Library Total</b>	<b>185,699,873</b>	<b>200,154,962</b>	<b>14,455,089</b>	<b>186,221,047</b>	<b>(13,933,915)</b>
<b>Recreation And Park Commission</b>					
REC Admin Services	(3,910,255)	(3,406,146)	504,109	(3,476,768)	(70,622)
REC Capital Division	24,929,650	24,882,728	(46,922)	21,960,656	(2,922,072)
REC Operations	216,287,599	231,021,875	14,734,276	238,679,893	7,658,018
REC Zoo	4,000,000	4,000,000		4,000,000	
<b>Recreation And Park Commission Total</b>	<b>241,306,994</b>	<b>256,498,457</b>	<b>15,191,463</b>	<b>261,163,781</b>	<b>4,665,324</b>

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>War Memorial</b>					
WAR War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
<b>War Memorial Total</b>	<b>36,566,849</b>	<b>37,741,287</b>	<b>1,174,438</b>	<b>31,706,413</b>	<b>(6,034,874)</b>
<b>CULTURE &amp; RECREATION Total</b>	<b>546,414,509</b>	<b>579,329,632</b>	<b>32,915,123</b>	<b>551,881,761</b>	<b>(27,447,871)</b>

## Service Area: General Administration & Finance

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Assessor / Recorder</b>					
ASR Administration	6,960,705	7,952,237	991,532	8,151,209	198,972
ASR Exemptions	661,506	695,245	33,739	709,865	14,620
ASR Personal Property	3,881,493	3,938,669	57,176	4,039,585	100,916
ASR Public Service	1,824,761	2,521,611	696,850	2,589,832	68,221
ASR Real Property	14,259,464	14,761,251	501,787	13,986,686	(774,565)
ASR Recorder	3,415,916	3,351,610	(64,306)	3,308,870	(42,740)
ASR Standards Mapping Analysis	2,516,008	2,465,879	(50,129)	3,493,447	1,027,568
ASR Transactions	1,638,527	1,727,639	89,112	1,769,153	41,514
<b>Assessor / Recorder Total</b>	<b>35,158,380</b>	<b>37,414,141</b>	<b>2,255,761</b>	<b>38,048,647</b>	<b>634,506</b>
<b>Board Of Supervisors</b>					
BOS Assessment Appeals Board	911,174	958,404	47,230	981,584	23,180
BOS Budget & Legis Analysis	2,979,318	3,083,950	104,632	3,083,950	
BOS Clerk Of The Board	5,212,045	5,873,550	661,505	6,013,828	140,278
BOS Local Agency Formation Comm	796,077	349,334	(446,743)	353,431	4,097
BOS Sunshine Ord Task Force	193,874	196,045	2,171	200,976	4,931
BOS Supervisors	11,577,141	11,752,061	174,920	12,028,320	276,259
BOS Youth Commission	444,847	451,042	6,195	461,880	10,838
<b>Board Of Supervisors Total</b>	<b>22,114,476</b>	<b>22,664,386</b>	<b>549,910</b>	<b>23,123,969</b>	<b>459,583</b>
<b>City Attorney</b>					
CAT City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
<b>City Attorney Total</b>	<b>103,414,220</b>	<b>108,902,751</b>	<b>5,488,531</b>	<b>113,162,269</b>	<b>4,259,518</b>
<b>City Planning</b>					
CPC Administration	18,682,379	19,499,430	817,051	19,376,355	(123,075)
CPC Citywide Planning	7,970,084	8,381,378	411,294	5,666,634	(2,714,744)
CPC Community Equity	9,420,782	4,922,342	(4,498,440)	5,029,433	107,091
CPC Current Planning	16,876,040	16,623,221	(252,819)	17,103,238	480,017
CPC Environmental Planning	7,547,817	7,202,762	(345,055)	6,495,124	(707,638)
CPC Executive Office	2,719,373	1,838,589	(880,784)	1,888,843	50,254
CPC Zoning Admin & Compliance	712,958	802,476	89,518	812,875	10,399
<b>City Planning Total</b>	<b>63,929,433</b>	<b>59,270,198</b>	<b>(4,659,235)</b>	<b>56,372,502</b>	<b>(2,897,696)</b>
<b>Civil Service Commission</b>					
CSC Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
<b>Civil Service Commission Total</b>	<b>1,447,365</b>	<b>1,382,002</b>	<b>(65,363)</b>	<b>1,403,746</b>	<b>21,744</b>
<b>Controller</b>					
CON Accounting	14,570,171	17,022,832	2,452,661	16,435,783	(587,049)
CON Administration	1,588,710	1,673,562	84,852	1,641,720	(31,842)
CON Budget & Analysis	3,492,856	3,803,083	310,227	3,829,637	26,554
CON City Services Auditor	26,106,129	26,017,618	(88,511)	25,800,649	(216,969)

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Controller</b>					
CON Citywide Systems	31,453,128	29,978,014	(1,475,114)	30,611,284	633,270
CON Economic Analysis	625,112	635,682	10,570	650,222	14,540
CON Payroll	3,313,902	3,233,643	(80,259)	3,404,109	170,466
CON Public Finance	550,878	956,068	405,190	978,340	22,272
CON Refuse Rates Adm		857,388	857,388	1,081,328	223,940
<b>Controller Total</b>	<b>81,700,886</b>	<b>84,177,890</b>	<b>2,477,004</b>	<b>84,433,072</b>	<b>255,182</b>
<b>Elections</b>					
REG Elections-Commission	72,048	77,080	5,032	75,055	(2,025)
REG Elections Services	23,234,230	22,936,632	(297,598)	26,330,212	3,393,580
<b>Elections Total</b>	<b>23,306,278</b>	<b>23,013,712</b>	<b>(292,566)</b>	<b>26,405,267</b>	<b>3,391,555</b>
<b>Ethics Commission</b>					
ETH Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
<b>Ethics Commission Total</b>	<b>7,586,853</b>	<b>7,228,609</b>	<b>(358,244)</b>	<b>8,585,226</b>	<b>1,356,617</b>
<b>General Services Agency - City Admin</b>					
ADM Administration	18,828,325	18,878,059	49,734	19,261,801	383,742
ADM Animal Care And Control	9,962,893	10,072,750	109,857	10,017,917	(54,833)
ADM City Administrator Prog	135,179,019	115,754,007	(19,425,012)	123,620,475	7,866,468
ADM Community Invest-Infrastr	1		(1)		
ADM Convention Facilities Mgmt	97,345,803	110,260,779	12,914,976	97,640,439	(12,620,340)
ADM Entertainment Commission	1,380,903	1,413,644	32,741	1,429,714	16,070
ADM Internal Services	334,045,956	324,352,707	(9,693,249)	337,516,195	13,163,488
ADM Medical Examiner	13,889,027	13,920,268	31,241	13,649,398	(270,870)
<b>General Services Agency - City Admin Total</b>	<b>610,631,927</b>	<b>594,652,214</b>	<b>(15,979,713)</b>	<b>603,135,939</b>	<b>8,483,725</b>
<b>General Services Agency - Technology</b>					
DT Administration	54,221,686	63,114,949	8,893,263	63,441,564	326,615
DT Capital And Equipment	2,700,000	505,000	(2,195,000)	500,000	(5,000)
DT Communications	6,769,698	9,201,236	2,431,538	7,241,724	(1,959,512)
DT Cybersecurity	12,126,319	13,074,582	948,263	13,434,010	359,428
DT Enterprise Applications	7,242,552	7,405,111	162,559	7,461,196	56,085
DT Infrastructure & Operations	28,285,776	29,990,834	1,705,058	32,336,234	2,345,400
DT Innovation	761,238	721,363	(39,875)	707,286	(14,077)
DT JUSTIS	3,012,433	3,183,765	171,332	3,087,679	(96,086)
DT PMO	3,186,545	2,793,202	(393,343)	2,862,056	68,854
DT Public Safety	17,808,738	17,913,652	104,914	18,545,158	631,506
DT Rate Model Usage	6,491,734	8,774,278	2,282,544	9,317,427	543,149
DT Support Services	10,812,981	10,593,885	(219,096)	12,084,791	1,490,906
<b>General Services Agency - Technology Total</b>	<b>153,419,700</b>	<b>167,271,857</b>	<b>13,852,157</b>	<b>171,019,125</b>	<b>3,747,268</b>
<b>Health Service System</b>					
HSS Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
<b>Health Service System Total</b>	<b>13,550,734</b>	<b>13,862,082</b>	<b>311,348</b>	<b>13,951,317</b>	<b>89,235</b>
<b>Human Resources</b>					
HRD Administration	9,585,625	7,325,573	(2,260,052)	6,379,558	(946,015)
HRD Employee Relations	4,969,260	7,812,553	2,843,293	4,827,108	(2,985,445)
HRD Equal Employmt Opportunity	8,132,608	9,206,806	1,074,198	9,989,846	783,040
HRD Recruit-Assess-Client Svc	12,517,853	12,810,037	292,184	13,680,426	870,389

## USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Human Resources</b>					
HRD Workers Compensation	100,709,000	103,536,000	2,827,000	107,584,003	4,048,003
HRD Workforce Development	6,770,180	10,874,378	4,104,198	8,142,746	(2,731,632)
<b>Human Resources Total</b>	<b>142,684,526</b>	<b>151,565,347</b>	<b>8,880,821</b>	<b>150,603,687</b>	<b>(961,660)</b>
<b>Mayor</b>					
MYR Office Of The Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
<b>Mayor Total</b>	<b>10,265,452</b>	<b>10,893,489</b>	<b>628,037</b>	<b>11,206,215</b>	<b>312,726</b>
<b>Retirement System</b>					
RET Administration	13,857,298	15,027,789	1,170,491	15,294,891	267,102
RET Health Care Trust	1,633,350	1,688,430	55,080	1,688,430	
RET Investment	11,089,170	13,233,004	2,143,834	13,581,717	348,713
RET Retirement Services	14,918,817	19,598,130	4,679,313	21,518,224	1,920,094
RET SF Deferred Comp Program	1,598,226	1,932,150	333,924	2,021,658	89,508
<b>Retirement System Total</b>	<b>43,096,861</b>	<b>51,479,503</b>	<b>8,382,642</b>	<b>54,104,920</b>	<b>2,625,417</b>
<b>Treasurer/Tax Collector</b>					
TTX Collection	28,001,055	28,511,518	510,463	28,893,682	382,164
TTX Impact	4,202,545	6,241,748	2,039,203	4,245,735	(1,996,013)
TTX Management	8,281,630	7,924,894	(356,736)	8,021,052	96,158
TTX Treasury	7,409,473	7,501,744	92,271	7,583,078	81,334
<b>Treasurer/Tax Collector Total</b>	<b>47,894,703</b>	<b>50,179,904</b>	<b>2,285,201</b>	<b>48,743,547</b>	<b>(1,436,357)</b>
<b>GENERAL ADMINISTRATION &amp; FINANCE Total</b>	<b>1,360,201,794</b>	<b>1,383,958,085</b>	<b>23,756,291</b>	<b>1,404,299,448</b>	<b>20,341,363</b>

### Service Area: General City Responsibilities

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>General City Responsibility</b>					
GEN General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
<b>General City Responsibility Total</b>	<b>1,855,330,819</b>	<b>1,809,307,870</b>	<b>(46,022,949)</b>	<b>1,515,592,724</b>	<b>(293,715,146)</b>
<b>GENERAL CITY RESPONSIBILITIES Total</b>	<b>1,855,330,819</b>	<b>1,809,307,870</b>	<b>(46,022,949)</b>	<b>1,515,592,724</b>	<b>(293,715,146)</b>

### Service Area: Human Welfare & Neighborhood Development

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Children; Youth &amp; Their Families</b>					
CHF Children; Youth & Families	333,011,845	342,031,868	9,020,023	343,298,108	1,266,240
<b>Children; Youth &amp; Their Families Total</b>	<b>333,011,845</b>	<b>342,031,868</b>	<b>9,020,023</b>	<b>343,298,108</b>	<b>1,266,240</b>
<b>Child Support Services</b>					
CSS Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
<b>Child Support Services Total</b>	<b>13,582,056</b>	<b>13,666,530</b>	<b>84,474</b>	<b>13,721,106</b>	<b>54,576</b>
<b>Dept of Early Childhood</b>					
DEC Children & Families Commsn	27,305,805	25,414,037	(1,891,768)	21,794,635	(3,619,402)
DEC Early Care & Education	347,871,102	299,134,385	(48,736,717)	323,980,349	24,845,964
<b>Dept of Early Childhood Total</b>	<b>375,176,907</b>	<b>324,548,422</b>	<b>(50,628,485)</b>	<b>345,774,984</b>	<b>21,226,562</b>
<b>Environment</b>					
ENV Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
<b>Environment Total</b>	<b>31,503,356</b>	<b>32,117,937</b>	<b>614,581</b>	<b>30,882,858</b>	<b>(1,235,079)</b>
<b>Homelessness And Supportive Housing</b>					
HOM ADMINISTRATION	20,987,547	24,102,414	3,114,867	24,851,093	748,679

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Homelessness And Supportive Housing</b>					
HOM PROGRAMS	651,032,257	666,196,790	15,164,533	635,762,976	(30,433,814)
<b>Homelessness And Supportive Housing Total</b>	<b>672,019,804</b>	<b>690,299,204</b>	<b>18,279,400</b>	<b>660,614,069</b>	<b>(29,685,135)</b>
<b>Human Rights Commission</b>					
HRC Human Rights Commission	15,120,673	19,161,364	4,040,691	19,348,694	187,330
<b>Human Rights Commission Total</b>	<b>15,120,673</b>	<b>19,161,364</b>	<b>4,040,691</b>	<b>19,348,694</b>	<b>187,330</b>
<b>Human Services</b>					
HSA Admin Support (HSA)	150,241,184	173,893,002	23,651,818	174,275,373	382,371
HSA Benefits & Family Support	491,192,442	526,758,137	35,565,695	523,173,561	(3,584,576)
HSA Disability & Aging Svc	483,165,113	489,256,266	6,091,153	513,676,371	24,420,105
<b>Human Services Total</b>	<b>1,124,598,739</b>	<b>1,189,907,405</b>	<b>65,308,666</b>	<b>1,211,125,305</b>	<b>21,217,900</b>
<b>Mayor</b>					
MYR Housing & Community Dev	209,785,430	185,801,572	(23,983,858)	195,307,922	9,506,350
<b>Mayor Total</b>	<b>209,785,430</b>	<b>185,801,572</b>	<b>(23,983,858)</b>	<b>195,307,922</b>	<b>9,506,350</b>
<b>Rent Arbitration Board</b>					
RNT Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
<b>Rent Arbitration Board Total</b>	<b>16,294,283</b>	<b>17,725,223</b>	<b>1,430,940</b>	<b>14,740,863</b>	<b>(2,984,360)</b>
<b>Status Of Women</b>					
WOM Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
<b>Status Of Women Total</b>	<b>14,904,165</b>	<b>12,826,542</b>	<b>(2,077,623)</b>	<b>12,454,087</b>	<b>(372,455)</b>
<b>HUMAN WELFARE &amp; NEIGHBORHOOD DEVELOPMENT Tot</b>	<b>2,805,997,258</b>	<b>2,828,086,067</b>	<b>22,088,809</b>	<b>2,847,267,996</b>	<b>19,181,929</b>
<b>Service Area: Public Protection</b>					
Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Adult Probation</b>					
ADP Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
<b>Adult Probation Total</b>	<b>58,036,486</b>	<b>58,465,199</b>	<b>428,713</b>	<b>57,646,502</b>	<b>(818,697)</b>
<b>Department Of Police Accountability</b>					
DPA Police Accountability	9,776,177	9,990,353	214,176	9,821,191	(169,162)
<b>Department Of Police Accountability Total</b>	<b>9,776,177</b>	<b>9,990,353</b>	<b>214,176</b>	<b>9,821,191</b>	<b>(169,162)</b>
<b>District Attorney</b>					
DAT District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
<b>District Attorney Total</b>	<b>83,984,240</b>	<b>89,813,803</b>	<b>5,829,563</b>	<b>92,210,211</b>	<b>2,396,408</b>
<b>Emergency Management</b>					
DEM Administration	39,231,514	36,953,586	(2,277,928)	37,852,500	898,914
DEM Emergency Communications	43,976,786	46,827,402	2,850,616	47,991,678	1,164,276
DEM Emergency Services	10,720,460	15,679,859	4,959,399	10,212,436	(5,467,423)
DEM Homeland Security Grants	42,301,892	39,312,429	(2,989,463)	39,292,660	(19,769)
<b>Emergency Management Total</b>	<b>136,230,652</b>	<b>138,773,276</b>	<b>2,542,624</b>	<b>135,349,274</b>	<b>(3,424,002)</b>
<b>Fire Department</b>					
FIR Administration	31,353,867	31,278,344	(75,523)	34,581,794	3,303,450
FIR Airport	33,198,885	34,762,696	1,563,811	36,032,929	1,270,233
FIR Capital Project & Grants	1,987,564	2,109,442	121,878	2,434,914	325,472
FIR Fireboat	3,845,642	4,016,923	171,281	4,198,887	181,964
FIR Investigation	3,191,204	3,287,701	96,497	3,372,011	84,310
FIR Nert	340,247	346,946	6,699	352,901	5,955



# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Fire Department</b>					
FIR Operations	368,461,547	373,817,138	5,355,591	384,445,427	10,628,289
FIR Prevention	21,953,052	24,062,265	2,109,213	24,423,755	361,490
FIR Support Services	29,613,874	33,326,041	3,712,167	31,985,380	(1,340,661)
FIR Training	4,639,634	4,761,195	121,561	4,858,268	97,073
<b>Fire Department Total</b>	<b>498,585,516</b>	<b>511,768,691</b>	<b>13,183,175</b>	<b>526,686,266</b>	<b>14,917,575</b>
<b>Juvenile Probation</b>					
JUV Children'S Baseline	20,892		(20,892)		
JUV Community Investments		5,835,081	5,835,081	5,547,093	(287,988)
JUV General	21,418,891	15,391,945	(6,026,946)	13,492,326	(1,899,619)
JUV Juvenile Hall	18,083,548	18,795,614	712,066	17,903,041	(892,573)
JUV Probation Services	13,011,695	9,240,218	(3,771,477)	8,359,246	(880,972)
<b>Juvenile Probation Total</b>	<b>52,535,026</b>	<b>49,262,858</b>	<b>(3,272,168)</b>	<b>45,301,706</b>	<b>(3,961,152)</b>
<b>Police</b>					
POL Admin	138,932,764	153,788,691	14,855,927	143,884,621	(9,904,070)
POL - Airport	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
POL - FOB - Field Operations	454,566,348	493,125,633	38,559,285	509,395,989	16,270,356
POL - SOB - Special Operations	46,819,762	50,002,960	3,183,198	52,318,604	2,315,644
<b>Police Total</b>	<b>713,980,684</b>	<b>776,786,700</b>	<b>62,806,016</b>	<b>787,878,316</b>	<b>11,091,616</b>
<b>Public Defender</b>					
PDR Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
<b>Public Defender Total</b>	<b>50,185,337</b>	<b>50,860,959</b>	<b>675,622</b>	<b>51,694,828</b>	<b>833,869</b>
<b>Sheriff</b>					
SHF Administration	60,284,357	67,320,119	7,035,762	66,272,309	(1,047,810)
SHF Custody	148,284,027	138,940,473	(9,343,554)	141,022,526	2,082,053
SHF Field	74,501,769	74,432,606	(69,163)	75,277,075	844,469
SHF Planning	16,116,153	10,982,140	(5,134,013)	11,089,512	107,372
<b>Sheriff Total</b>	<b>299,186,306</b>	<b>291,675,338</b>	<b>(7,510,968)</b>	<b>293,661,422</b>	<b>1,986,084</b>
<b>Sheriff's Department Office of Inspector General</b>					
SDA Inspector General	2,060,179	1,807,137	(253,042)	1,780,500	(26,637)
SDA Sheriff Oversight	451,633	456,951	5,318	466,552	9,601
<b>Sheriff's Department Office of Inspector General Total</b>	<b>2,511,812</b>	<b>2,264,088</b>	<b>(247,724)</b>	<b>2,247,052</b>	<b>(17,036)</b>
<b>Superior Court</b>					
CRT Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
<b>Superior Court Total</b>	<b>33,363,253</b>	<b>32,856,944</b>	<b>(506,309)</b>	<b>33,056,944</b>	<b>200,000</b>
<b>PUBLIC PROTECTION Total</b>	<b>1,938,375,489</b>	<b>2,012,518,209</b>	<b>74,142,720</b>	<b>2,035,553,712</b>	<b>23,035,503</b>

## Service Area: Public Works, Transportation & Commerce

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Airport Commission</b>					
AIR Airport Director	9,023,494	9,142,274	118,780	9,468,694	326,420
AIR Bureau Of Admin & Policy	29,574,462	29,570,940	(3,522)	31,846,599	2,275,659
AIR Capital Projects	91,229,001	53,385,000	(37,844,001)	53,385,000	
AIR Chief Development Office	14,143,018	13,305,526	(837,492)	18,780,356	5,474,830
AIR Chief Information Office	38,725,352	43,791,298	5,065,946	46,635,296	2,843,998
AIR Chief Operating Office	16,812,553	18,390,578	1,578,025	18,721,057	330,479



# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Airport Commission</b>					
AIR Commercial Office	44,291,867	47,162,215	2,870,348	42,240,692	(4,921,523)
AIR External Affairs	9,856,598	10,231,954	375,356	10,505,325	273,371
AIR Facilities	229,031,666	236,856,460	7,824,794	244,887,213	8,030,753
AIR Facilities; Maintenance	15,000,000	15,750,000	750,000	15,750,000	
AIR Finance Office	485,233,832	626,087,155	140,853,323	539,044,052	(87,043,103)
AIR Fire Bureau	1,357,165	1,398,356	41,191	1,036,411	(361,945)
AIR General	39,611,713	53,418,463	13,806,750	303,591,382	250,172,919
AIR Operations & Security	116,994,854	128,536,247	11,541,393	138,501,964	9,965,717
AIR Planning Division	12,923,245	15,513,711	2,590,466	15,811,702	297,991
AIR Police Bureau	3,221,272	2,889,393	(331,879)	2,519,971	(369,422)
<b>Airport Commission Total</b>	<b>1,157,030,092</b>	<b>1,305,429,570</b>	<b>148,399,478</b>	<b>1,492,725,714</b>	<b>187,296,144</b>
<b>Board Of Appeals</b>					
BOA Board of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
<b>Board Of Appeals Total</b>	<b>1,195,116</b>	<b>1,143,037</b>	<b>(52,079)</b>	<b>1,163,469</b>	<b>20,432</b>
<b>Building Inspection</b>					
DBI Administration	26,710,524	23,939,764	(2,770,760)	24,287,004	347,240
DBI Inspection Services	46,817,781	37,686,001	(9,131,780)	38,457,191	771,190
DBI Permit Services	19,316,622	19,717,809	401,187	20,286,689	568,880
<b>Building Inspection Total</b>	<b>92,844,927</b>	<b>81,343,574</b>	<b>(11,501,353)</b>	<b>83,030,884</b>	<b>1,687,310</b>
<b>Economic And Workforce Development</b>					
ECN Economic and Workforce Dev	(4,891)		4,891	(1,000)	(1,000)
ECN Economic Development	91,579,516	82,930,337	(8,649,179)	56,751,671	(26,178,666)
ECN Film Commission	1,225,000	1,575,000	350,000	1,600,000	25,000
ECN Office of Small Business	3,724,316	3,842,016	117,700	3,788,944	(53,072)
ECN Real Estate Development	15,218,295	15,261,206	42,911	15,349,101	87,895
ECN Workforce Development	52,197,034	48,961,429	(3,235,605)	46,638,900	(2,322,529)
<b>Economic And Workforce Development Total</b>	<b>163,939,270</b>	<b>152,569,988</b>	<b>(11,369,282)</b>	<b>124,127,616</b>	<b>(28,442,372)</b>
<b>Municipal Transportation Agency</b>					
MTAAW Agency-wide	121,906,815	206,078,875	84,172,060	134,274,434	(71,804,441)
MTABD Board Of Directors	675,178	685,495	10,317	703,357	17,862
MTACC CV-Capitol Progr & Constr	46,132,928	68,379,051	22,246,123	111,119,535	42,740,484
MTACO Communications	8,345,324	8,313,399	(31,925)	8,451,913	138,514
MTAED Executive Director	7,686,570	8,909,648	1,223,078	9,126,430	216,782
MTAFA Fit Finance & Info Tech	121,601,387	95,567,302	(26,034,085)	96,163,743	596,441
MTAGA Government Affairs	2,143,042	2,282,841	139,799	2,346,741	63,900
MTAHR Human Resources	30,964,818	31,154,816	189,998	31,754,582	599,766
MTAPA Policy & Administration	452,437		(452,437)		
MTASA Safety	7,558,685	7,646,796	88,111	7,798,535	151,739
MTASS Sustainable Streets	220,198,406	223,487,303	3,288,897	229,903,869	6,416,566
MTAST Chief Strategy Office		26,036,469	26,036,469	26,771,695	735,226
MTATS Transit Svc Division	783,308,057	753,965,600	(29,342,457)	767,839,569	13,873,969
MTATZ Taxi & Accessible Svc	39,787,917	39,852,706	64,789	39,949,207	96,501
<b>Municipal Transportation Agency Total</b>	<b>1,390,761,564</b>	<b>1,472,360,301</b>	<b>81,598,737</b>	<b>1,466,203,610</b>	<b>(6,156,691)</b>
<b>Port</b>					
PRT Engineering	7,047,185	7,298,224	251,039	7,520,547	222,323

# USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
<b>Port</b>					
PRT Executive	8,810,113	8,927,105	116,992	9,043,134	116,029
PRT Finance And Administration	32,500,926	35,149,829	2,648,903	37,415,431	2,265,602
PRT Maintenance	22,934,916	24,242,772	1,307,856	23,592,681	(650,091)
PRT Maritime	13,762,788	14,313,579	550,791	14,740,731	427,152
PRT Planning & Environment	3,043,955	3,161,954	117,999	3,224,779	62,825
PRT Port Commission (Portwide)	87,341,197	38,164,532	(49,176,665)	34,567,698	(3,596,834)
PRT Real Estate & Development	18,299,998	18,867,281	567,283	20,904,532	2,037,251
<b>Port Total</b>	<b>193,741,078</b>	<b>150,125,276</b>	<b>(43,615,802)</b>	<b>151,009,533</b>	<b>884,257</b>
<b>Public Utilities Commission</b>					
HHP CleanPowerSF	315,749,958	369,554,174	53,804,216	369,554,174	
HHP Hetch Hetchy Water & Power	266,011,702	315,158,785	49,147,083	315,143,284	(15,501)
PUB Public Utilities Bureaus	696,138	1,193,883	497,745	1,179,203	(14,680)
WTR Water Enterprise	663,662,687	674,483,432	10,820,745	675,394,298	910,866
WWE Wastewater Enterprise	406,113,439	428,326,284	22,212,845	430,581,829	2,255,545
<b>Public Utilities Commission Total</b>	<b>1,652,233,924</b>	<b>1,788,716,558</b>	<b>136,482,634</b>	<b>1,791,852,788</b>	<b>3,136,230</b>
<b>Public Works</b>					
DPW Administration	18,058,209	(8,966,717)	(27,024,926)	(5,290,601)	3,676,116
DPW Buildings	30,608,708	47,640,791	17,032,083	31,397,054	(16,243,737)
DPW Infrastructure	179,303,469	177,138,149	(2,165,320)	149,943,994	(27,194,155)
DPW Operations	56,850,643	236,630,870	179,780,227	231,153,188	(5,477,682)
DPW Public Works Oversight	431,433	412,589	(18,844)	421,079	8,490
<b>Public Works Total</b>	<b>285,252,462</b>	<b>452,855,682</b>	<b>167,603,220</b>	<b>407,624,714</b>	<b>(45,230,968)</b>
<b>Sanitation &amp; Streets</b>					
SAS Administration	6,709,428		(6,709,428)		
SAS Operations	158,573,222		(158,573,222)		
SAS Sanitation & Str Oversight	416,689		(416,689)		
<b>Sanitation &amp; Streets Total</b>	<b>165,699,339</b>	<b>0</b>	<b>(165,699,339)</b>	<b>0</b>	<b>0</b>
<b>PUBLIC WORKS, TRANSPORTATION &amp; COMMERCE Total</b>	<b>5,102,697,772</b>	<b>5,404,543,986</b>	<b>301,846,214</b>	<b>5,517,738,328</b>	<b>113,194,342</b>
<b>Expenditure Subtotals</b>	<b>16,606,898,476</b>	<b>17,253,858,245</b>	<b>646,959,769</b>	<b>17,083,153,751</b>	<b>(170,704,494)</b>
<b>Less Interdepartmental Recoveries And Transfers</b>	<b>(2,605,627,840)</b>	<b>(2,640,822,382)</b>	<b>(35,194,542)</b>	<b>(2,510,640,721)</b>	<b>130,181,661</b>
<b>Net</b>	<b>14,001,270,636</b>	<b>14,613,035,863</b>	<b>611,765,227</b>	<b>14,572,513,030</b>	<b>(40,522,833)</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

## AUTHORIZED POSITIONS, GRAND RECAP DETAIL

	Position Detail	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Operating	Permanent	35,656.2	36,298.9	642.7	36,388.8	89.9
	Temporary	1,103.74	979.66	(124.08)	924.16	(55.49)
Non-Operating	Capital/Other	2,698.25	2,791.02	92.77	2,799.84	8.82
	Grant	342.56	399.7	57.14	394.48	(5.22)
<b>Authorized Positions Total</b>		<b>39,800.74</b>	<b>40,469.28</b>	<b>668.54</b>	<b>40,507.28</b>	<b>38.01</b>
Unfunded Positions	Attrition Savings	(3,503.29)	(3,810.46)	(307.17)	(3,732.9)	77.56
	Capital/Other	(3,090.25)	(3,183.02)	(92.77)	(3,191.84)	(8.82)
<b>Unfunded Positions Total</b>		<b>(6,593.54)</b>	<b>(6,993.48)</b>	<b>(399.94)</b>	<b>(6,924.74)</b>	<b>68.74</b>
<b>Net Funded Positions</b>		<b>33,207.2</b>	<b>33,475.79</b>	<b>268.59</b>	<b>33,582.54</b>	<b>106.75</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

# FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA AND DEPARTMENT TITLE

## Service Area: A Public Protection

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Adult Probation	148.54	146.57	(1.97)	142.52	(4.05)
Department Of Police Accountability	43.17	40.95	(2.22)	40.85	(0.10)
District Attorney	283.24	296.03	12.79	295.94	(0.09)
Emergency Management	294.67	312.92	18.24	313.02	0.10
Fire Department	1,801.46	1,807.83	6.38	1,828.16	20.33
Juvenile Probation	173.54	175.39	1.85	174.33	(1.06)
Police	2,849.36	2,944.30	94.94	2,950.58	6.28
Public Defender	209.60	208.01	(1.59)	204.09	(3.92)
Sheriff	1,001.89	995.57	(6.31)	999.15	3.58
Sheriff's Department Office of Inspector General	10.20	6.87	(3.33)	6.33	(0.54)
<b>Service Area: A Total</b>	<b>6,815.66</b>	<b>6,934.45</b>	<b>118.79</b>	<b>6,954.98</b>	<b>20.52</b>

## Service Area: B Public Works, Transportation & Commerce

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Airport Commission	1,584.17	1,681.63	97.45	1,721.47	39.84
Board Of Appeals	4.22	4.25	0.03	4.25	(0.00)
Building Inspection	266.94	269.24	2.31	268.45	(0.79)
Economic And Workforce Development	112.50	116.58	4.07	115.27	(1.31)
Municipal Transportation Agency	5,806.17	5,649.98	(156.20)	5,614.66	(35.31)
Port	249.47	258.97	9.49	257.73	(1.24)
Public Utilities Commission	1,718.39	1,723.51	5.11	1,726.29	2.78
Public Works	545.97	1,171.51	625.54	1,171.51	0.00
Sanitation & Streets	581.79	0.00	(581.79)	0.00	0.00
<b>Service Area: B Total</b>	<b>10,869.64</b>	<b>10,875.66</b>	<b>6.02</b>	<b>10,879.62</b>	<b>3.96</b>

## Service Area: C Human Welfare & Neighborhood Development

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Children; Youth & Their Families	67.80	70.79	2.98	71.05	0.26
Child Support Services	66.23	64.12	(2.12)	63.47	(0.64)
Dept of Early Childhood	64.17	65.96	1.79	65.96	0.00
Environment	80.38	80.89	0.51	81.13	0.23
Homelessness And Supportive Housing	228.69	255.34	26.65	263.83	8.49
Human Rights Commission	26.72	32.10	5.38	32.12	0.02
Human Services	2,250.43	2,278.43	28.00	2,296.91	18.48
Mayor	39.04	40.22	1.18	40.24	0.02
Rent Arbitration Board	49.81	49.88	0.08	49.88	(0.01)
Status Of Women	12.02	10.09	(1.94)	10.09	0.00
<b>Service Area: C Total</b>	<b>2,885.30</b>	<b>2,947.82</b>	<b>62.52</b>	<b>2,974.68</b>	<b>26.86</b>

## Service Area: D Community Health

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Public Health	7,739.48	7,733.04	(6.44)	7,771.60	38.56
<b>Service Area: D Total</b>	<b>7,739.48</b>	<b>7,733.04</b>	<b>(6.44)</b>	<b>7,771.60</b>	<b>38.56</b>

# FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA AND DEPARTMENT TITLE, *Continued*

## Service Area: E Culture & Recreation

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Academy Of Sciences	12.12	13.35	1.23	13.35	(0.00)
Arts Commission	27.53	29.79	2.26	29.33	(0.46)
Asian Art Museum	52.25	52.91	0.66	52.90	(0.01)
Fine Arts Museum	107.48	108.17	0.69	108.14	(0.03)
Law Library	2.35	2.38	0.04	2.38	(0.00)
Public Library	706.81	720.92	14.11	723.56	2.64
Recreation And Park Commission	947.26	988.91	41.64	997.41	8.50
War Memorial	67.57	67.95	0.38	67.90	(0.05)
<b>Service Area: E Total</b>	<b>1,923.37</b>	<b>1,984.38</b>	<b>61.01</b>	<b>1,994.96</b>	<b>10.58</b>

## Service Area: F General Administration & Finance

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Assessor / Recorder	170.71	171.42	0.70	177.21	5.79
Board Of Supervisors	90.54	89.49	(1.05)	89.49	(0.01)
City Attorney	320.28	316.71	(3.57)	317.28	0.57
City Planning	200.39	186.38	(14.01)	185.27	(1.11)
Civil Service Commission	6.00	5.26	(0.74)	5.24	(0.02)
Controller	248.91	251.14	2.23	252.08	0.94
Elections	58.42	55.11	(3.30)	59.07	3.96
Ethics Commission	31.43	28.80	(2.64)	18.84	(9.96)
General Services Agency - City Admin	978.59	978.87	0.29	980.94	2.07
General Services Agency - Technology	251.65	259.50	7.85	261.28	1.77
Health Service System	49.20	47.67	(1.53)	47.65	(0.02)
Human Resources	193.18	208.75	15.57	203.72	(5.03)
Mayor	43.11	43.62	0.51	43.60	(0.02)
Retirement System	123.85	154.22	30.37	163.62	9.40
Treasurer/Tax Collector	207.49	203.49	(4.00)	201.42	(2.07)
<b>Service Area: F Total</b>	<b>2,973.75</b>	<b>3,000.45</b>	<b>26.70</b>	<b>3,006.71</b>	<b>6.26</b>
<b>Report Grand Total</b>	<b>33,207.20</b>	<b>33,475.79</b>	<b>268.59</b>	<b>33,582.54</b>	<b>106.75</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission





# DEPARTMENT BUDGETS







# ACADEMY OF SCIENCES

## MISSION

The Academy of Sciences (The Academy) is an aquarium, planetarium, rainforest, and natural history museum in the heart of San Francisco's Golden Gate Park. The Academy's mission is to regenerate the natural world through science, learning, and collaboration. It is a leading institution for biodiversity research and exploration, environmental education, and sustainability across the globe. For more information about this department's services, please visit [calacademy.org](https://calacademy.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$7.5 million for the Academy of Science is approximately \$0.04 million, or 0.5 percent, higher than the FY 2022-23 budget. This is primarily due to reduced reimbursements to the Academy offset by increased costs in salaries and benefits. The FY 2024-25 proposed budget of \$7.3 million is \$0.1 million, or 1.8 percent, lower than the FY 2023-24 proposed budget. This change is primarily due one-time capital funding in FY 2023-24.

### Philanthropic Endeavors

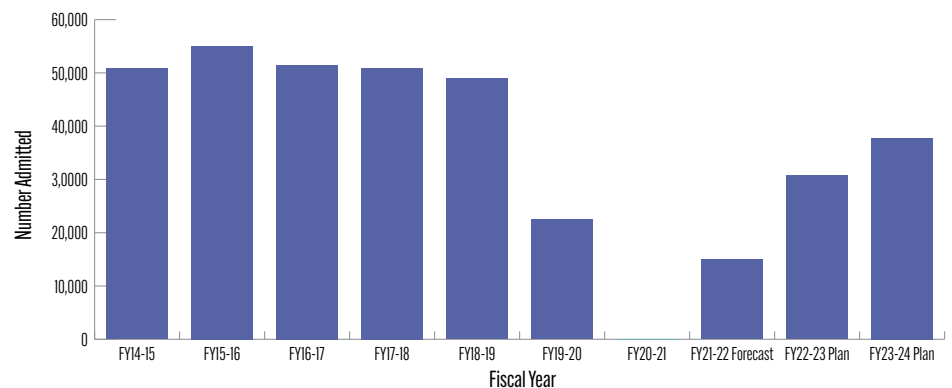
The Academy of Science's fundraising efforts are focused on major initiatives such as Coral

Reefs, California & Tropical Island Biodiversity, and Museum Accessibility. These initiatives align with the Academy's mission and leverage exhibits within the museum to inspire better understanding and regeneration of the natural world.

### Exhibits

The Academy's exhibits and seasonal festivals bring science and nature to life for visitors of all ages. Public engagement specialists orchestrate more than 30 interactive presentations and activities throughout the Academy every day to connect guests with science concepts and ideas. The Academy's team has increased the number of online experiences to aid in distance

**STUDENTS ADMITTED FREE.** *The Academy continues to expand its free admission program for San Francisco school groups.*



learning and informal science education, and will continue to bring back in-person experiences as well.

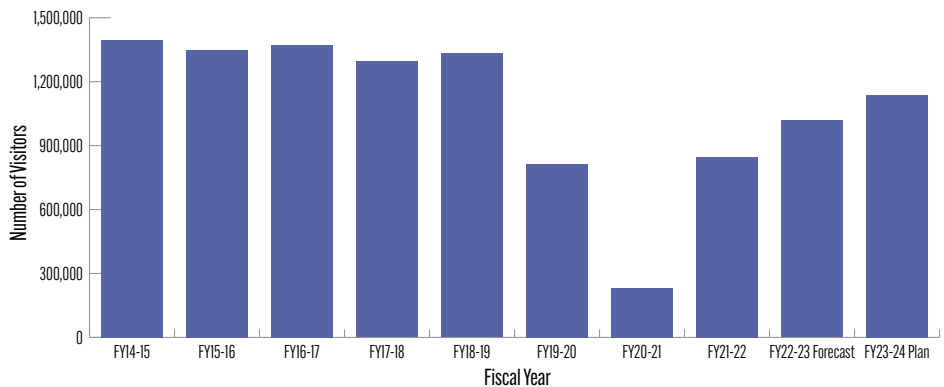
## Capital Investment

The Mayor's proposed budget invests in facilities maintenance, building projects, and stationary engineers to keep Steinhart Aquarium in working order and ensure a safe environment for staff, visitors, and live animals. This investment in preventative maintenance will decrease future facilities' maintenance costs and represents an investment in City resources.

## Accessibility

The "Academy for All" initiative currently serves children and their families annually through free and low-cost programs including free admission days, free field trips, and special programs targeting youth from backgrounds traditionally underrepresented in STEM fields. The Academy is also a proud participant in the Mayor's Museums for All initiative and a partner with the ARC of San Francisco and AccessSFUSD. From toddlers to young adults, the Academy provides pathways for discovery, learning, and workforce development.

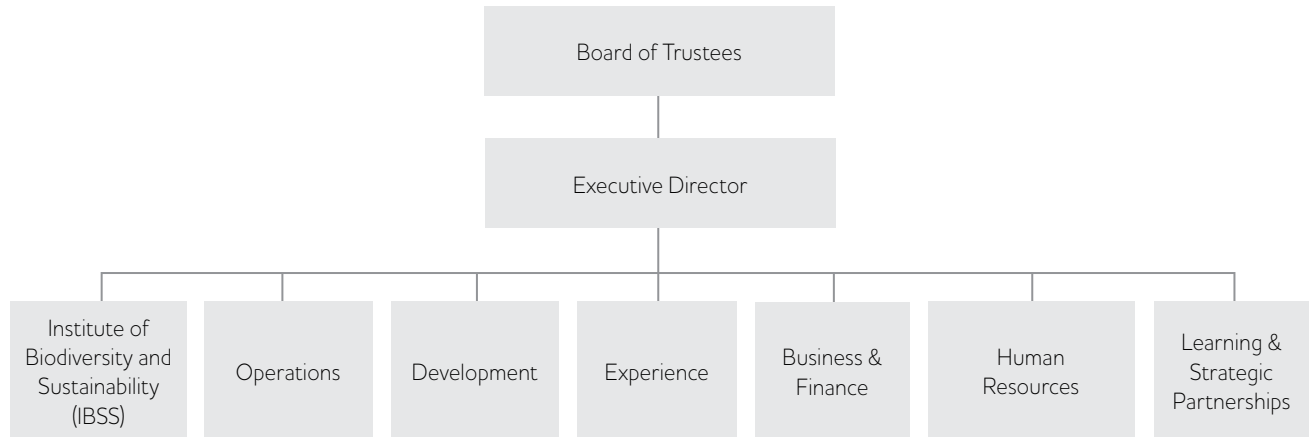
**NUMBER OF VISITORS.**  
On average, the Academy hosts over 1 million visitors each year.



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Educate and inspire the world</b>				
Number of visitors	770,160	1,017,648	1,059,983	1,093,000
Percentage of staff who commute sustainably to the Academy	25%	18%	30%	20%
Recycling rate of Academy waste	74%	64%	70%	70%
<b>Ensure unencumbered access to science learning experiences</b>				
City cost per visitor (SCI)	\$7.2	\$7.3	\$5.4	\$6.8
<b>Maintain the Steinhart aquarium as a world class leading aquarium</b>				
Number of public floor visitor engagements with education staff	1,176,085	1,650,000	1,500,000	2,000,000
Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better	97%	97%	97%	97%
<b>Promote workforce inclusivity</b>				
Percent of management positions held by women	62%	62%	58%	64%
<b>Provide STEM education opportunities to all members of the community</b>				
Number of Careers in Science Program interns	37	43	50	45
Number of hours worked by Careers in Science interns	4,515	3,294	7,000	5,700
Number of school-aged children participating in an Academy educational program	299,567	217,830	305,000	200,000

# ORGANIZATIONAL STRUCTURE: ACADEMY OF SCIENCES



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	12.12	13.35	1.23	13.35	(0.00)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>12.12</b>	<b>13.35</b>	<b>1.23</b>	<b>13.35</b>	<b>(0.00)</b>

### Sources

General Fund	7,422,345	7,460,485	38,140	7,329,391	(131,094)
<b>Sources Total</b>	<b>7,422,345</b>	<b>7,460,485</b>	<b>38,140</b>	<b>7,329,391</b>	<b>(131,094)</b>

### Uses - Operating Expenditures

Salaries	1,638,538	1,839,159	200,621	1,888,163	49,004
Mandatory Fringe Benefits	632,759	679,209	46,450	694,825	15,616
Non-Personnel Services	1,499,468	1,215,448	(284,020)	1,140,081	(75,367)
Capital Outlay	981,598	919,021	(62,577)	368,782	(550,239)
Services Of Other Depts	2,669,982	2,807,648	137,666	3,237,540	429,892
<b>Uses Total</b>	<b>7,422,345</b>	<b>7,460,485</b>	<b>38,140</b>	<b>7,329,391</b>	<b>(131,094)</b>

### Uses - By Division Description

SCI Academy of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
<b>Uses by Division Total</b>	<b>7,422,345</b>	<b>7,460,485</b>	<b>38,140</b>	<b>7,329,391</b>	<b>(131,094)</b>



# ADULT PROBATION

## MISSION

The mission of the Adult Probation Department (ADP) is to protect and serve the community, further justice, inspire change, and prioritize racial equity. ADP collaborates with the courts and numerous partners and community-based organizations, and provides evidence-based supervision and holistic and client-centered services. ADP values the diversity of its clients and invests in their success by providing a continuum of integrated services designed to address individual needs and help clients permanently exit the criminal justice system. ADP offers its reentry services to all justice-involved individuals, not just those on formal supervision. For more information about this department's services, please visit [sf.gov/departments/adult-probation-department](https://sf.gov/departments/adult-probation-department)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$58.5 million for the Adult Probation Department is \$0.4 million, or 0.7 percent, higher than FY 2022-23 budget. This is primarily due to on-going investments in re-entry services including transitional housing and behavioral health treatment programs. The FY 2024-25 proposed budget of \$57.6 million is \$0.8 million, or 1.4 percent lower than the FY 2023-24 proposed budget. This change is due to one-time funding for community programs in FY 2023-24.

### **Restoring Vibrancy in San Francisco through Improved Public Safety**

Adult Probation Department's core functions of supervision, investigations and re-entry are crucial to improved public safety. Through collaboration with City and community partners, ADP provides transitional housing and supportive services to justice-involved adults. Supportive services include employment, medication management, drug treatment and case management. The Mayor's

proposed budget includes \$3.7 million in grants to community-based organization funding to preserve these services.

The proposed budget also continues to invest \$3.5 million annually to support a treatment and transitional housing program for justice-involved, un-housed individuals with 75 units of transitional housing. The project is a partnership between the Department of Public Health and ADP. In addition to transitional housing, participants have access to on-site wraparound services, including outpatient mental health and substance disorder treatment. Participants will also have access to case management, medication management and support groups.

The proposed budget also includes \$3.3 million annually in continued funding for the department's abstinence-based Treatment Recovery and Prevention (TRP) program. The program is a peer-led, abstinence-based, therapeutic teaching community and transitional housing program offering 105 beds.

In addition to housing, programs are designed to offer continuum of care, including detox, peer-led services, and cognitive behavioral interventions. The TRP also extends the hours of ADP's Community Assessment and Services Center ensure that residents have the help they need at any hour.

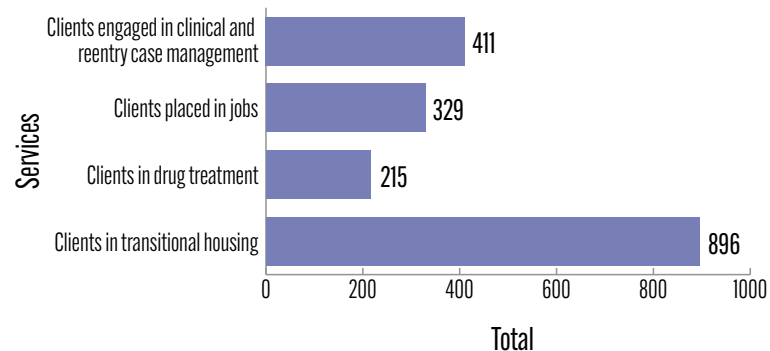
## Prioritizing Equity

ADP will continue to implement its Racial Equity Action Plan through various initiatives. In FY

2023-24, ADP will expand services through the development of new LGBTQ+ and Immigrant programs.

The department will participate in National Institute of Justice (NIJ) Coaching Model project that will change the way the department engages with clients and partners. The Model compliments ADP's efforts to implement its racial equity plan and develop a strategic plan.

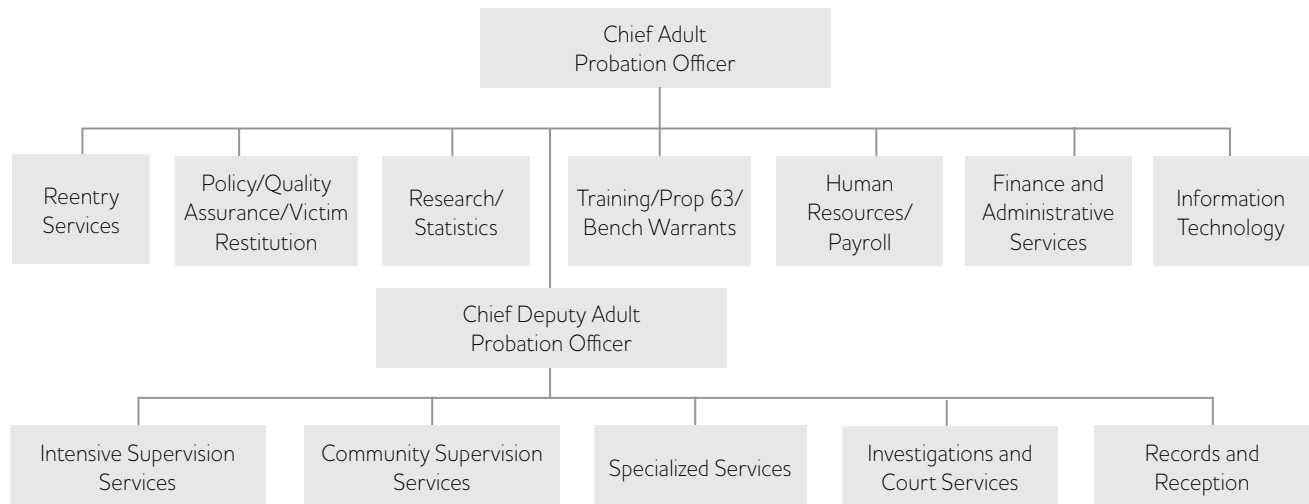
**FY 2021-22 HOUSING AND SUPPORTIVE SERVICES.** *In FY 21-22, through community partnerships, ADP clients accessed housing and supportive services.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Provide services that break the cycle of crime</b>				
Number of risk and needs assessments and reassessments conducted	541	450	730	500
Number of visits to the department by clients under community supervision	4,439	4,500	5,000	5,000
Number of visits to the department by non-clients, including victims, members of the public, and justice system partners	45	40	50	50
Percentage of individuals who successfully completed (terminated) probation	81%	80%	80%	80%
Percentage of individuals who successfully completed a term of Mandatory Supervision	92%	80%	80%	80%
Percentage of individuals who successfully completed Post Release Community Supervision after being on PRCS for at least 12 months	81%	75%	75%	75%
Percentage of reports submitted to the Court prior to sentencing	100%	100%	100%	100%
<b>Support victims of crimes</b>				
Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant	99%	100%	100%	100%

# ORGANIZATIONAL STRUCTURE: ADULT PROBATION



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	151.54	146.57	(4.97)	142.52	(4.05)
Non-Operating Positions (CAP/Other)	(3.00)		3.00		
<b>Net Operating Positions</b>	<b>148.54</b>	<b>146.57</b>	<b>(1.97)</b>	<b>142.52</b>	<b>(4.05)</b>

### Sources

Intergovernmental: Federal	387,356	387,356		287,356	(100,000)
Intergovernmental: Other	483,676	483,676			(483,676)
Intergovernmental: State	25,949,275	21,237,389	(4,711,886)	21,872,373	634,984
Charges for Services	2,500	2,500		2,500	
Expenditure Recovery	3,235,369	5,025,598	1,790,229	5,117,818	92,220
General Fund	27,978,310	31,328,680	3,350,370	30,366,455	(962,225)
<b>Sources Total</b>	<b>58,036,486</b>	<b>58,465,199</b>	<b>428,713</b>	<b>57,646,502</b>	<b>(818,697)</b>

### Uses - Operating Expenditures

Salaries	18,621,828	19,031,092	409,264	19,251,793	220,701
Mandatory Fringe Benefits	10,285,779	10,253,516	(32,263)	10,079,322	(174,194)
Non-Personnel Services	7,186,730	6,836,102	(350,628)	6,871,552	35,450
City Grant Program	14,289,186	15,143,598	854,412	14,655,192	(488,406)
Materials & Supplies	211,783	156,783	(55,000)	141,105	(15,678)
Programmatic Projects	4,050,000	3,750,000	(300,000)	3,300,000	(450,000)
Services Of Other Depts	3,391,180	3,294,108	(97,072)	3,347,538	53,430
<b>Uses Total</b>	<b>58,036,486</b>	<b>58,465,199</b>	<b>428,713</b>	<b>57,646,502</b>	<b>(818,697)</b>

### Uses - By Division Description

ADP Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
<b>Uses by Division Total</b>	<b>58,036,486</b>	<b>58,465,199</b>	<b>428,713</b>	<b>57,646,502</b>	<b>(818,697)</b>





# AIRPORT

## MISSION

The San Francisco International Airport (SFO or the Airport) strives to be an exceptional airport in service to its communities. SFO is the Bay Area's largest airport by passenger volume. For more information about this department's services, please visit [flysfo.com](https://flysfo.com)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$1.3 billion for the Airport is \$148.4 million, or 12.8 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits and debt service. The FY 2024-25 proposed budget of \$1.5 billion is \$187.3 million, or 14.3 percent higher than the FY 2023-24 proposed budget. This change is primarily due to increases in revenue from charges for services, such as landing fees, parking fees, and airline rentals.

needed. Through the use of advanced technology and implementation of best practices, the Airport continues to advance its safety and security profile.

### Investing In Capital

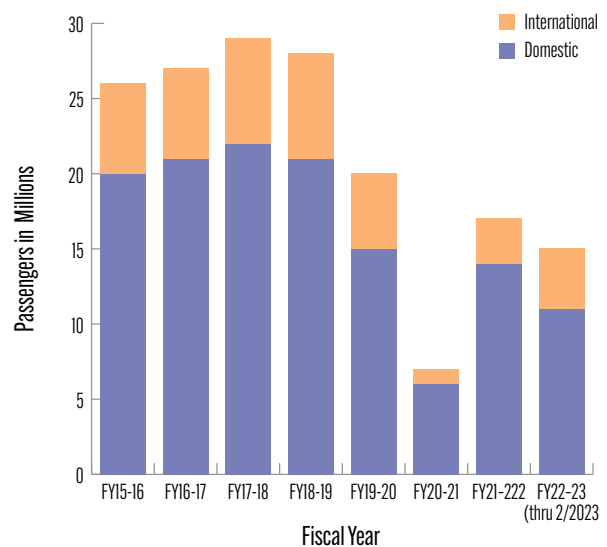
The Mayor's proposed budget continues to support the implementation of the Airport's Capital Improvement Plan (CIP). In January 2023, the Airport Commission approved a mid-year update

### COVID-19 Impact on Passenger Levels

The Airport's revenues are primarily driven by passenger levels. As the graphic on passenger levels indicates, there are encouraging signs that travel demand is recovering. The Airport anticipates the full recovery to pre-pandemic FY 2018-19 levels in FY 2024-25, according to passenger enplanement forecasts.

### Enhancing Health, Safety and Security

Passengers, employees, airlines, and tenants depend on Airport systems and processes to provide a safe and secure travel environment. The Airport is committed to exceeding all aviation safety and security regulations in response to COVID-19, and maintains measures to facilitate physical distancing, on-site vaccinations, and testing, as



**REDUCTION IN PASSENGER LEVELS DUE TO COVID-19.** Passenger traffic continues to recover and as of February 2023 has recovered close to 80 percent of pre-pandemic levels.

to the FY 2022-23 CIP increasing the total budget from \$7.8 billion to \$8.9 billion to take advantage of potential federal funding opportunities and prioritize certain capital projects related to the modernization of the West Field and supporting the Airport's infrastructure. In addition, the Airport is currently in the process of developing a new FY 2023-24 CIP focusing on capital projects that are critical for Airport operations and forecasted passenger growth. Approximately \$5.9 billion of the current CIP project costs have been financed to date, and many CIP projects have been completed, such as the AirTrain Extension to the long-term parking garages, the Harvey Milk Terminal Boarding Area B, the Courtyard 3 Connector post-security passenger connector between Terminal 2 and Terminal 3, and the rehabilitation of Runway 10L-28R. Construction activity continues on major projects such as the expansion of Terminal 1 Center and North Areas, the International Terminal departures level expansion of both security checkpoints, Wayfinding Enhancement Program, and the Terminal 3 West Modernization.

## Diversity, Equity & Inclusion

The Airport continues to use the Racial Equity Action Plan as the blueprint that guides and helps

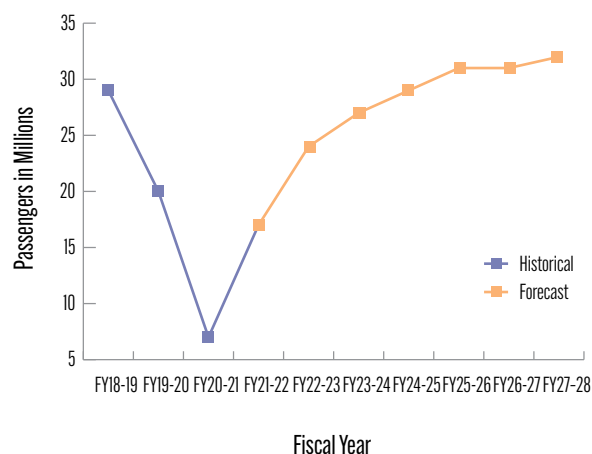
focus our efforts towards advancing racial equity in all aspects of the department's work. Airport leadership and employees are looking both inward and outward to address existing gaps. For workforce, priority areas include increasing opportunities and resources for career development; implementing process improvements to better address employee workplace concerns, including complaints of equal employment opportunity (EEO); as well as providing team members with practical racial equity tools that inform decision-making, measurement, and accountability.

## Accelerating Sustainability

SFO is halfway through its journey to be the first airport in the world to achieve "triple zero": zero net carbon operations, zero net energy facilities, zero waste going to landfill, and healthy and safe indoor environments by 2030. Key milestones include achieving Level 4 of the Airport Carbon Accreditation Program, a first for large-hub airports in North America; completing a Distributed Energy Resources (DER) study to identify sites for new solar generation; receiving the first airport Platinum certification under the Leadership in Energy and Environmental Design (LEED v4.1) for Communities program; leading the industry in Sustainable Aviation Fuel pipeline deliveries.

### PASSENGER ENPLANEMENT SCENARIOS.

*The latest forecast shows SFO returning to FY 2018-19 passenger levels by FY 2024-25.*



## Launching Resilience

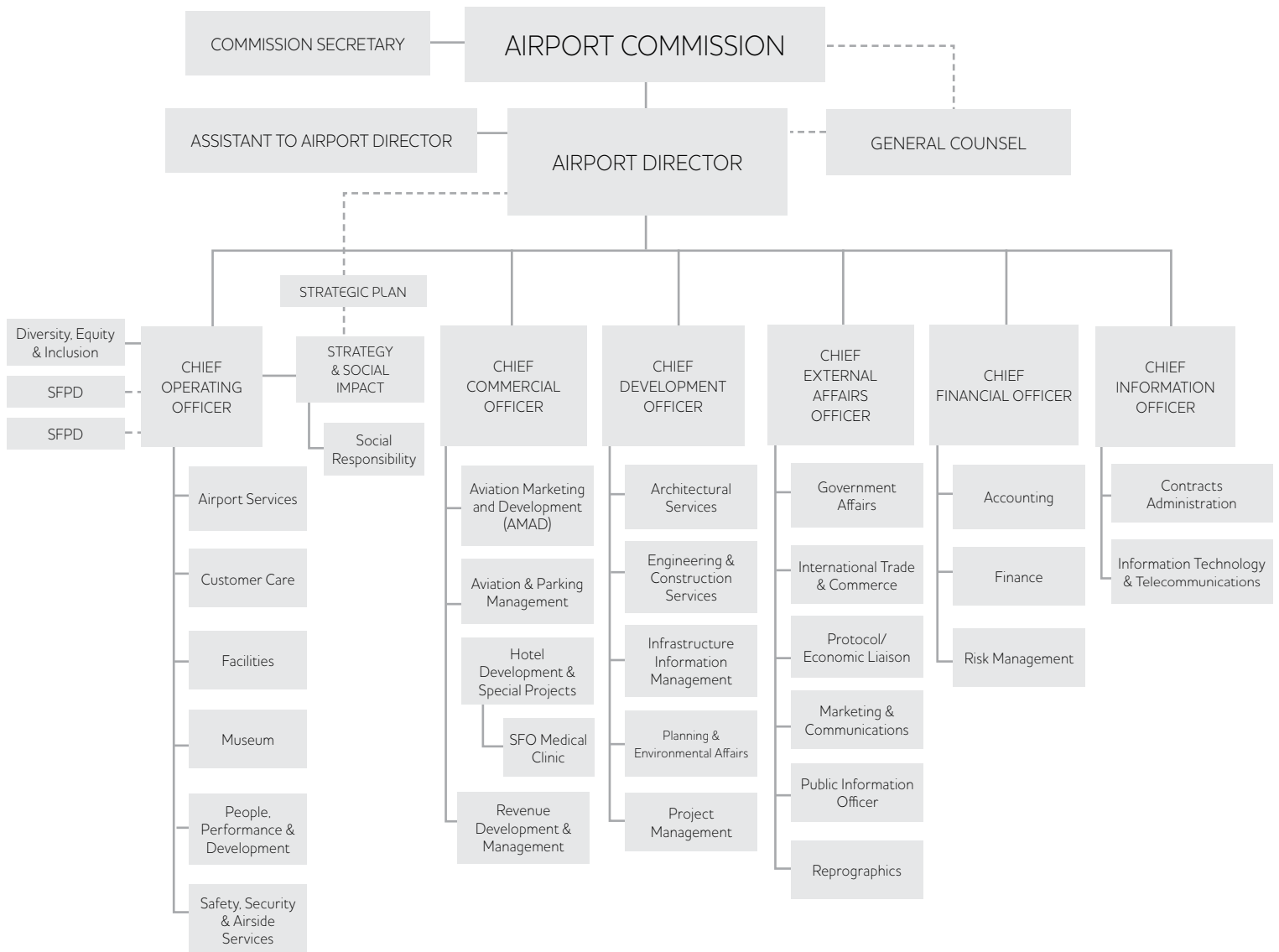
In December 2022, the Airport established a new Resilience & Sustainability Office to define and deliver projects that can reduce the magnitude and duration of impacts of future disruptive hazard events to our campus facilities and operations. The Office is preparing recommended actions that can enable SFO's dynamic response to ever-changing

conditions and disruptive events by hardening critical infrastructure, assets and operations. Investments set by staff in the coming year will target vulnerabilities within SFO's critical facilities and services to unpredictable events through scenario planning, capital project delivery, tool development, and preventative maintenance.

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Achieve net zero energy and zero waste by 2021</b>				
Campus wide water savings per passenger relative to 2013 baseline	0.1	0.2	0.1	0.2
Percent of campus wide electricity use generated from Airport-owned renewable energy sources per Fiscal Year	1.2%	1.6%	1.5%	2.0%
Percent of campus wide waste, by mass, diverted from landfill (including ADC)	64%	65%	70%	72%
Reduction in terminal electricity usage per square foot as a percentage of 2013 baseline	19%	13%	19%	13%
Reduction in terminal natural gas usage per square foot as a percentage of 2013 baseline	12%	9%	13%	10%
<b>Be the industry leader in safety and security</b>				
Annual percent of the Airport tenants' ground support equipment inventory that has had safety inspections conducted through its Ground Support Equipment Safety Inspection Program.	8%	10%	10%	10%
Number of Airport-controlled runway incursions	3.0	2.0	0.0	0.0
Number of Annual Unauthorized Access Events (UAE) classified as "Criminal Intent"	1.0	1.0	0.0	0.0
<b>Care for and protect our airport communities</b>				
All Title 21 requirements met (1 equals yes) California Code of Regulations Title 21 Chapter 6 Noise Standards	1.0	1.0	1.0	1.0
Annual recordable injury rate per 100 employees	5.6	7.0	6.0	5.5
<b>Deliver exceptional business performance</b>				
Amount of annual service payment to the City's General Fund, in millions	\$38	\$48	\$37	\$50
Annual percent of Non-Airline Revenue (as % of Total Operating Revenue)	42%	49%	45%	46%
Percent of small business participation in Concession Sector	33%	34%	30%	30%
Percent of small business participation in Construction Sector	21%	19%	20%	20%
Percent of tenant businesses with active Green Business certifications	17%	16%	20%	23%
Total Annual Non-Airline Revenue	\$447,966,049	\$530,680,670	\$443,551,000	\$543,062,470
Total concession revenue per enplaned passenger	\$14	\$13	\$13	\$12
<b>Nurture a competitive air service market</b>				
Airline cost per enplaned passenger in nominal dollars	\$36	\$24	\$28	\$24
Annual percent of total international passengers market share (as % of total SFO passenger traffic)	18%	26%	21%	21%
Average passport processing times in SFO's customs area (in minutes) compared to other US airports of comparable passenger traffic.	0.4	4.0	2.0	4.0
Percent change in domestic air passenger volume	135%	24%	30%	20%
<b>Revolutionize the passenger experience</b>				
Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable)	4.3	4.1	4.3	4.1

# ORGANIZATIONAL STRUCTURE: AIRPORT



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,830.17	1,934.74	104.56	1,976.47	41.73
Non-Operating Positions (CAP/Other)	(246.00)	(253.11)	(7.11)	(255.00)	(1.89)
<b>Net Operating Positions</b>	<b>1,584.17</b>	<b>1,681.63</b>	<b>97.45</b>	<b>1,721.47</b>	<b>39.84</b>

## Sources

Intergovernmental: Federal	86,010,001	48,010,000	(38,000,001)	48,010,000	
Intergovernmental: State		5,000	5,000	5,000	
Charges for Services	784,570,000	858,381,000	73,811,000	1,082,998,000	224,617,000
Fines, Forfeiture, & Penalties	1,061,000	1,664,000	603,000	1,788,000	124,000
Rents & Concessions	273,006,000	365,563,000	92,557,000	387,897,000	22,334,000
Other Revenues	56,788,000	59,748,000	2,960,000	62,609,000	2,861,000
Interest & Investment Income	18,844,000	22,522,000	3,678,000	27,554,000	5,032,000
Expenditure Recovery	88,000	88,000		88,000	
IntraFund Transfers In	159,719,000	153,625,000	(6,094,000)	227,125,000	73,500,000
Beg Fund Balance - Budget Only	43,523,786	64,080,682	20,556,896	88,745	(63,991,937)
Transfer Adjustment-Source	(266,579,695)	(268,257,112)	(1,677,417)	(345,437,031)	(77,179,919)
General Fund					
<b>Sources Total</b>	<b>1,157,030,092</b>	<b>1,305,429,570</b>	<b>148,399,478</b>	<b>1,492,725,714</b>	<b>187,296,144</b>

## Uses - Operating Expenditures

Salaries	197,989,240	220,078,480	22,089,240	231,335,605	11,257,125
Mandatory Fringe Benefits	92,390,915	93,921,103	1,530,188	98,373,899	4,452,796
Non-Personnel Services	172,340,723	189,685,653	17,344,930	197,484,619	7,798,966
Capital Outlay	93,455,539	55,093,005	(38,362,534)	52,375,000	(2,718,005)
Debt Service	443,538,450	575,029,174	131,490,724	484,231,331	(90,797,843)
Facilities Maintenance	15,000,000	15,750,000	750,000	15,750,000	
Intrafund Transfers Out	159,719,000	153,625,000	(6,094,000)	227,125,000	73,500,000
Materials & Supplies	15,064,191	16,306,528	1,242,337	17,474,015	1,167,487
Overhead and Allocations	(6,194,192)	(6,306,170)	(111,978)	(6,454,325)	(148,155)
Services Of Other Depts	96,333,513	94,953,334	(1,380,179)	101,064,188	6,110,854
Transfers Out	37,111,713	50,918,463	13,806,750	54,147,813	3,229,350
Unappropriated Rev-Designated				246,943,569	246,943,569
Transfer Adjustment - Uses	(159,719,000)	(153,625,000)	6,094,000	(227,125,000)	(73,500,000)
<b>Uses Total</b>	<b>1,157,030,092</b>	<b>1,305,429,570</b>	<b>148,399,478</b>	<b>1,492,725,714</b>	<b>187,296,144</b>

## Uses - By Division Description

AIR Airport Director	9,023,494	9,142,274	118,780	9,468,694	326,420
AIR Bureau Of Admin & Policy	29,574,462	29,570,940	(3,522)	31,846,599	2,275,659
AIR Capital Projects	91,229,001	53,385,000	(37,844,001)	53,385,000	
AIR Chief Development Office	14,143,018	13,305,526	(837,492)	18,780,356	5,474,830
AIR Chief Information Office	38,725,352	43,791,298	5,065,946	46,635,296	2,843,998
AIR Chief Operating Office	16,812,553	18,390,578	1,578,025	18,721,057	330,479
AIR Commercial Office	44,291,867	47,162,215	2,870,348	42,240,692	(4,921,523)
AIR External Affairs	9,856,598	10,231,954	375,356	10,505,325	273,371
AIR Facilities	229,031,666	236,856,460	7,824,794	244,887,213	8,030,753
AIR Facilities; Maintenance	15,000,000	15,750,000	750,000	15,750,000	
AIR Finance Office	485,233,832	626,087,155	140,853,323	539,044,052	(87,043,103)
AIR General	39,611,713	53,418,463	13,806,750	303,591,382	250,172,919
AIR Operations & Security	116,994,854	128,536,247	11,541,393	138,501,964	9,965,717
AIR Planning Division	12,923,245	15,513,711	2,590,466	15,811,702	297,991
AIR Police Bureau	3,221,272	2,889,393	(331,879)	2,519,971	(369,422)
<b>Uses by Division Total</b>	<b>1,157,030,092</b>	<b>1,305,429,570</b>	<b>148,399,478</b>	<b>1,492,725,714</b>	<b>187,296,144</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission.



# ARTS COMMISSION

## MISSION

The San Francisco Arts Commission (ART) champions the arts as essential to daily life by investing in a vibrant arts community, enlivening the urban environment, and shaping innovative cultural policy. The Commission values the transformative power of art as critical to strengthening neighborhoods, building infrastructure and fostering positive social change. Additionally, the Commission strives to ensure a vibrant San Francisco where creativity, prosperity and progress go hand in hand. For more information about this department's services, please visit [sfartscommission.org](https://sfartscommission.org)

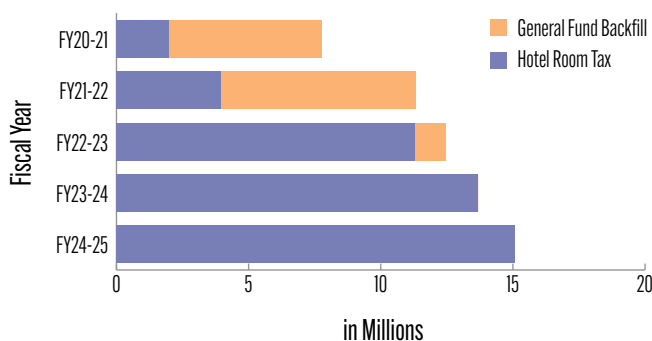
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$40.9 million for the Arts Commission is less than \$0.1 million, or 0.05 percent, lower than the FY 2022-23 budget. This is primarily due to decreases in capital funding offset by increases in hotel tax revenue. The FY 2024-25 proposed budget of \$28.9 million is \$12.0 million, or 29.4 percent, lower than the FY 2023-24 proposed budget. This change is due to expiration of one-time capital funding.

### Hotel Tax Arts Allocation

Hotel tax revenue allocated to ART supports San Francisco artists and arts organizations representing historically underserved communities through grants, technical assistance and capacity building, economic development, arts education initiatives and community-based Cultural Centers. Hotel tax is expected to continue to increase in the next fiscal years. In FY 2023-24, the Mayor's proposed budget includes \$14 million of funding from Hotel Tax in the Arts Commission to fund programs and to support artist and art

organizations. The San Francisco Arts Commission will continue working towards providing equitable access to cultural resources and creating more sustainable impact across the arts ecosystem.



**HOTEL ROOM TAX ONGOING FUNDING TO THE ARTS COMMISSION.** *Hotel Room Tax saw large declines during the pandemic years. The General Fund backfill prevented large reductions to ART's budget. Hotel Room Tax is projected to continue its recovery and growth in the next two fiscal years.*

## ART's Role in the Recovery of Local Economy

Through its grants program, local arts and culture nonprofits, the Arts Commission's seven cultural centers were supported to return to pre-COVID-19 pandemic vibrancy. As visitors return to performances and special events, the local economy is stimulated through dining and shopping at small businesses. The arts and culture sector produces employment opportunities for the creative community and draws residents and tourists to neighborhoods' cultural sites across the City. Individual artists from the Art Vendor Program also participated in the City Hall holiday and Small Business Week craft fairs, creating economic opportunities for local artists to showcase SF-made artwork and goods.

## Civic Art Collection

The Monuments and Memorials Advisory Committee (MMAC) is a body that will establish the criteria and guidelines by which to determine the future of historic monuments and memorials in the City's Civic Art Collection. This initiative was established by Mayoral directive and is a partnership between ART, the Human Rights Commission (HRC), and the Recreation and Parks Department (REC). The MMAC is responsible for

examining the history of monuments in the public realm in San Francisco, the individuals, events, and ideals they represent and how the narratives associated with these monuments align or do not align with San Francisco's values today. The MMAC meetings began in early 2022 and are set to finalize its recommendations by the end of FY 2022-23.

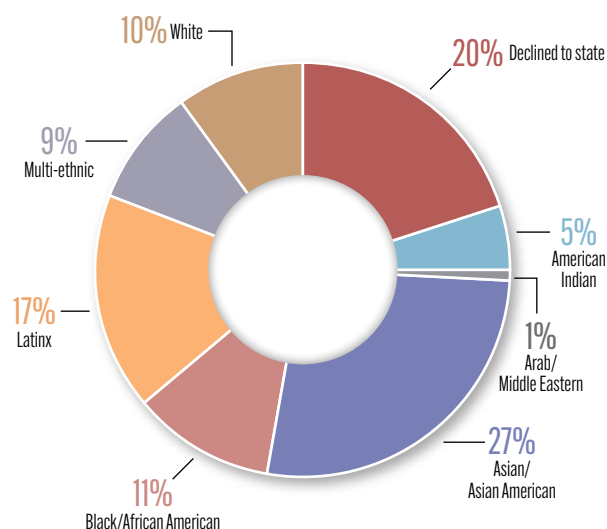
## Organizational Improvements

ART is actively recruiting to fill all open budgeted positions to improve core service delivery and is on track to be fully staffed by the end of FY 2022-23. ART has invested in professional development to ensure that staff is well-trained and has access to job related tools, resources, and opportunities. It has also just completed development of a new grants management system that aims to streamline grant applications and monitoring.

In FY 2023-24, the Commission will begin its strategic and business planning process. ART will engage in a process to work with a variety of community stakeholders to help plan the City's cultural future and assess the impact of past and present programs, practices and policies to help set priorities and identify opportunities.

### SAN FRANCISCO ARTIST GRANTEEES.

*ART supports San Francisco artists and arts organizations representing historically underserved communities through grants.*

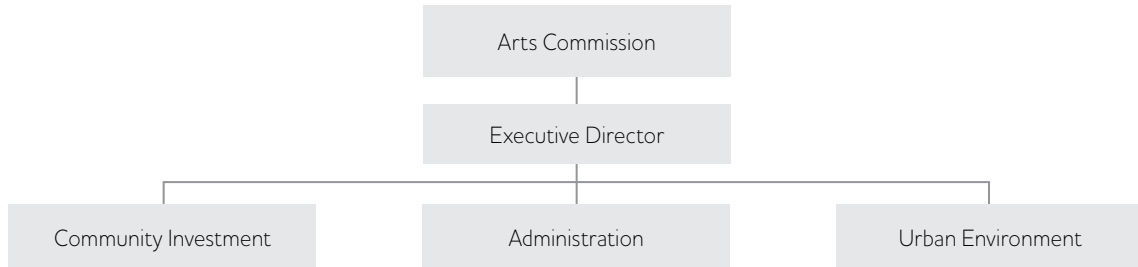




# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Build public awareness of the value and benefits of the arts</b>				
Number of arts and culture events funded by the Arts Commission in a year	4,215	300	720	1,000
<b>Enliven the urban environment</b>				
Number of permanently-sited artworks accessible to the public during the fiscal year	664	687	675	675
<b>Improve operations to better serve the San Francisco arts ecosystem</b>				
# of employees for whom performance appraisals were scheduled (ART)	34	40	40	40
# of employees for whom scheduled performance appraisals were completed (ART)	34	40	40	40
<b>Invest in a vibrant arts community</b>				
Number of artists and organizations attending technical assistance and capacity building workshops/year	405	350	400	400
Number of payments to individual artists by the Arts Commission	461	400	350	400

## ORGANIZATIONAL STRUCTURE: ARTS COMMISSION



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	37.43	41.44	4.01	40.98	(0.46)
Non-Operating Positions (CAP/Other)	(9.90)	(11.65)	(1.75)	(11.65)	
<b>Net Operating Positions</b>	<b>27.53</b>	<b>29.79</b>	<b>2.26</b>	<b>29.33</b>	<b>(0.46)</b>

## Sources

Other Local Taxes	9,195,000	13,691,000	4,496,000	15,061,000	1,370,000
Intergovernmental: Federal		60,000	60,000	60,000	
Intergovernmental: State		130,000	130,000	65,000	(65,000)
Charges for Services	1,876,437	1,876,552	115	1,881,605	5,053
Expenditure Recovery	2,941,567	1,267,539	(1,674,028)	1,845,998	578,459
IntraFund Transfers In	2,671	2,671		2,671	
Transfers In	1,356,907	208,823	(1,148,084)	208,823	
Other Financing Sources	10,920,000	10,698,751	(221,249)		(10,698,751)
Beg Fund Balance - Budget Only	2,103,302	1,565,024	(538,278)	2,509,302	944,278
General Fund	12,524,482	11,400,923	(1,123,559)	7,235,607	(4,165,316)
<b>Sources Total</b>	<b>40,920,366</b>	<b>40,901,283</b>	<b>(19,083)</b>	<b>28,870,006</b>	<b>(12,031,277)</b>

## Uses - Operating Expenditures

Salaries	3,264,128	3,725,684	461,556	3,782,532	56,848
Mandatory Fringe Benefits	1,496,281	1,540,491	44,210	1,554,990	14,499
Non-Personnel Services	5,955,469	5,356,855	(598,614)	5,953,715	596,860
City Grant Program	14,231,916	13,046,309	(1,185,607)	12,546,309	(500,000)
Capital Outlay	11,581,625	12,839,707	1,258,082	616,004	(12,223,703)
Materials & Supplies	25,229	25,229		22,706	(2,523)
Overhead and Allocations	351,300	275,721	(75,579)	275,721	
Programmatic Projects	3,110,517	3,060,047	(50,470)	3,066,379	6,332
Services Of Other Depts	903,901	1,031,240	127,339	1,051,650	20,410
<b>Uses Total</b>	<b>40,920,366</b>	<b>40,901,283</b>	<b>(19,083)</b>	<b>28,870,006</b>	<b>(12,031,277)</b>

## Uses - By Division Description

ART Administration	18,223,119	19,171,070	947,951	6,899,892	(12,271,178)
ART Civic Design	184,763	180,721	(4,042)	185,774	5,053
ART Community Investments	19,197,429	19,252,436	55,007	18,874,884	(377,552)
ART Municipal Galleries	753,447	833,993	80,546	853,641	19,648
ART Public Art & Collections	2,352,785	1,254,240	(1,098,545)	1,846,992	592,752
ART Street Artist Program	208,823	208,823		208,823	
<b>Uses by Division Total</b>	<b>40,920,366</b>	<b>40,901,283</b>	<b>(19,083)</b>	<b>28,870,006</b>	<b>(12,031,277)</b>

# ASIAN ART MUSEUM

## MISSION

The Asian Art Museum (the Museum) celebrates, preserves, and promotes Asian and Asian American art and cultures for local and global audiences. We provide a dynamic forum for exchanging ideas, inviting collaboration, and fueling imagination to deepen understanding and empathy among people of all backgrounds. For more information about this department's services, please visit [asianart.org](https://asianart.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023–24 budget of \$11.5 million for the Asian Art Museum is \$0.3 million, or 2.6 percent, higher than the FY 2022-23 budget, primarily due to capital funding. The FY 2024-25 proposed budget of \$11.8 million is \$0.3 million, or 2.6 percent, higher than the FY 2023-24 proposed budget, primarily due to increases in salaries and benefits.

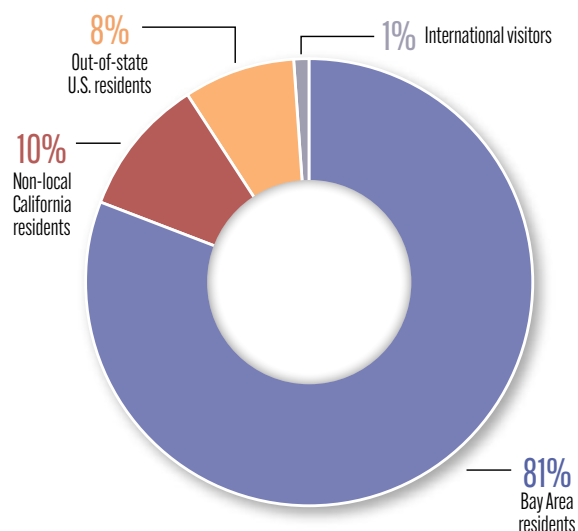
A new exhibition pavilion opened in July 2021 and a new rooftop art terrace is expected to open in 2023. The transformed space will allow the Museum to increase its contribution to the economic recovery of the City, the City's global tourism market, and vitality of the Civic Center neighborhood.

### Ongoing Priorities

One of the top priorities of the Museum is to create thought-provoking experiences that demonstrate the impact and relevance of Asian and Asian American art and culture in contemporary life. Its focus is to challenge stereotypes, create cross-cultural understanding, celebrate heritage and innovation, and connect the past to both present and future.

The Museum has recently adopted the following core strategic priorities:

- Become experience-centered
- Accelerate digital transformation
- Double and diversify audiences
- Increase and diversify revenues



**VISITOR ORIGIN.** In FY 2021-22, a majority of the Museum's visitors were from the Bay Area as the local tourism industry continued to recover from the impacts of the pandemic.

The Museum strives to ensure stakeholders reflect the ethnic and cultural diversity of the Bay Area. General admission is free the first Sunday of every month, as well as during a variety of heritage celebrations and access days throughout the year. In addition to participating in the San Francisco Museums for All program, the Museum also offers free admission to museum members, children aged 12 and under, San Francisco Unified School District (SFUSD) students, essential workers, active-duty military, and college students visiting as part of their coursework.

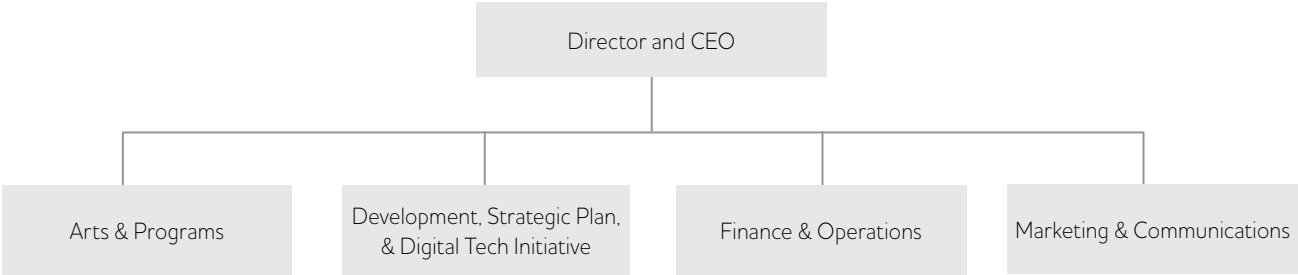
### Capital Projects

The Museum opened its Civic Center location in 2003. While the building received a Leadership in Energy and Environmental Design certification in December 2018, protection, conservation, and exhibition of the City’s priceless collection of Asian and Asian American art requires diligent maintenance of the building. Capital investments focus on renewal and replacement of life-safety infrastructure, efficient maintenance, and operations of aging equipment. The Mayor’s proposed budget includes \$0.7 million in FY 2023-24 and \$0.6 million in FY 2024-25 to fund these critical repairs.

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
Ensure unencumbered access to Asian and Asian American art and culture				
City cost per visitor (AAM)	\$50	\$90	\$43	\$34
Illuminate Asian art and culture for a global audience				
Number of museum members	8,639	7,600	8,975	8,600
Number of museum visitors	173,000	115,000	200,000	300,000
Reach and engage expanded audiences				
Number of education program participants	12,714	13,000	15,000	13,000
Number of public program participants	11,187	26,828	12,000	40,260

## ORGANIZATIONAL STRUCTURE: ASIAN ART MUSEUM



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	52.25	52.91	0.66	52.90	(0.01)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>52.25</b>	<b>52.91</b>	<b>0.66</b>	<b>52.90</b>	<b>(0.01)</b>

## Sources

Charges for Services	489,628	391,982	(97,646)	404,201	12,219
General Fund	10,703,275	11,089,976	386,701	11,379,295	289,319
<b>Sources Total</b>	<b>11,192,903</b>	<b>11,481,958</b>	<b>289,055</b>	<b>11,783,496</b>	<b>301,538</b>

## Uses - Operating Expenditures

Salaries	5,371,945	5,636,421	264,476	5,814,938	178,517
Mandatory Fringe Benefits	2,290,702	2,267,539	(23,163)	2,332,810	65,271
Non-Personnel Services	1,248,380	1,041,116	(207,264)	1,041,116	
Capital Outlay	375,000	722,911	347,911	554,807	(168,104)
Facilities Maintenance	321,820		(321,820)		
Overhead and Allocations	38,672	30,798	(7,874)	30,798	
Services Of Other Depts	1,546,384	1,783,173	236,789	2,009,027	225,854
<b>Uses Total</b>	<b>11,192,903</b>	<b>11,481,958</b>	<b>289,055</b>	<b>11,783,496</b>	<b>301,538</b>

## Uses - By Division Description

AAM Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
<b>Uses by Division Total</b>	<b>11,192,903</b>	<b>11,481,958</b>	<b>289,055</b>	<b>11,783,496</b>	<b>301,538</b>



# ASSESSOR-RECORDER

## MISSION

The Office of the Assessor-Recorder's (ASR) mission is to fairly and accurately identify and assess all taxable property in San Francisco, collect transfer tax, and record, secure, and provide access to property, marriage and other records. For more information about this department's services, please visit [sfassessor.org](https://sfassessor.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$37.4 million for the Office of the Assessor-Recorder is \$2.3 million, or 6.4 percent, higher than FY 2022-23 budget. This is primarily due to costs associated with the ongoing maintenance and staff for the new Property Assessment System as well as, staffing for the Assessment Appeals team. The FY 2024-25 proposed budget of \$38.0 million is \$0.6 million, or 1.7 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

### Goal-to-Roll and Assessments

The assessed roll for FY 2022-23 continued its growth trajectory, increasing 5.4 percent over the prior year to \$330 billion. These assessments equate to approximately \$3.9 billion in revenue that the City relies on to maintain critical programs in the areas of public safety, mental health, homelessness, and more. In June 2022, staff closed the roll on time for the fourth year since clearing a historically large backlog. By implementing technology improvements, standardizing work processes, and establishing performance expectations, the Department continues to set

production targets to ensure it is advancing transparency, accessibility, and integrity to ensure the financial stability of the City and best serve taxpayers.

### Recorder Revenues

ASR is projecting a decline in recorder revenue due to a decline in the volume of recorded documents from the prior year. In order to respond to this trend, the Department is shifting costs from the General Fund by increasing the use of one-time fund balance to cover the decrease in annual fee collections each year.

### Real Property Transfer Tax

The Department's Recorder Division collects Real Property Transfer Tax (RPTT) when a building changes ownership. Over the last five years, RPTT has generated an average of \$369 million annually to support the General Fund and free community college. ASR maintains a robust RPTT Audit Program that closely reviews high value transactions to ensure these entities are not underreporting their transfer tax obligations. Since 2015, ASR has recovered \$75 million through the audit program.

## Assessment Appeals

In the year ahead, ASR will focus on successful roll close while balancing the increase in assessment appeals and implementing major improvements to ASR's primary technology platform. The focus on Assessment Appeals will be important as appeals filed in FY 2021-22 increased 8 percent over the prior year, with open appeals representing \$531 million in revenue-at-risk, a 54 percent increase from FY 2020-21. The Mayor's proposed budget invests \$0.2 million in FY 2023-24 and \$0.5 million in FY 2024-25 to support four new appeals support positions, advancing the Department's ability to dedicate time to assessment appeals.

## Modernizing Technology

Through the City's Committee on Information Technology, San Francisco has made significant investments to improve and modernize the systems that assess properties and bill, collect, and allocate property tax revenue. The Property Assessment and Tax System program encapsulates the integrated systems of the Assessor-Recorder, Treasurer-Tax Collector, and Controller. The modernization and upgrade of these antiquated systems will:

- Increase efficiency and quality of work product by eliminating the need for manual processes.

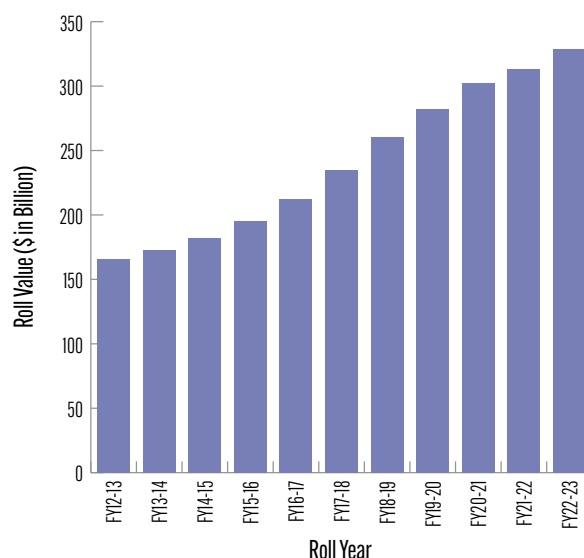
- Improve the revenue collection process for the Treasurer and Tax Collector through decreasing turnaround time for property assessments tax billing, revenue collection, and certification to reduce revenue at risk.
- Strengthen and modernize technology infrastructure that is the system foundation for the City's property tax revenue stream.
- Increase access to data and reporting for the public as well as policymakers and city leaders by creating a system that can store all Assessor property information and analysis in a single system.
- Improve taxpayer service and transparency.

The Treasurer-Tax Collector's tax billing and collection system went live in 2020, and Phase I of the Property Assessment System went live in 2021, with Phase II to follow in December 2023.

The Mayor's proposed budget includes new ongoing investments to support the maintenance and staff needed for this system, totaling \$2.7 million in FY 2023-24 and \$3.5 million in FY 2024-25. Over the next year, ASR's project team will work to integrate its components with the Treasurer-Tax Collector's system. The project will

### VALUE OF CERTIFIED ASSESSMENT ROLL.

*The Certified Assessment Roll (after non-reimbursable exemptions) value has increased each of the last ten years. In FY 2022-23, the Roll grew by 5 percent or \$16.5 billion.*





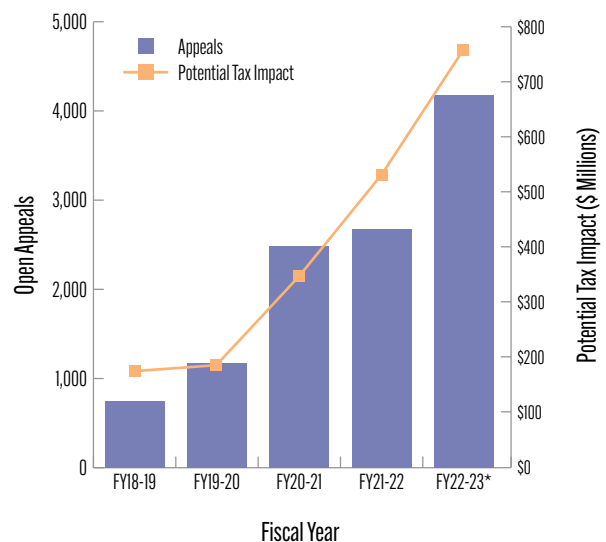
also undertake a major change management effort for hundreds of users who rely on assessment data.

## Community Engagement

In 2022, ASR partnered with community groups and engaged with residents online and in-person. The office held webinars to share updates on new state laws such as Proposition 19, property tax basics, and continued outreach and education on the benefits of estate planning and tax savings programs to strengthen intergenerational wealth building particularly for communities of color.

ASR will continue to expand recruitment efforts to a broader talent pool, support professional development for all staff, and implement California Assembly Bill 1466 (AB 1466). AB 1466 was signed into law by Governor Newsom in 2021 and requires that all county recorder offices work to identify and redact unlawfully restrictive covenants from real property records. This effort to uphold the implementation of AB 1466 is made possible with the ongoing support of the Mayor's proposed budget which makes investments to continue supporting two positions tasked with finding and redacting discriminatory language from recorded documents.

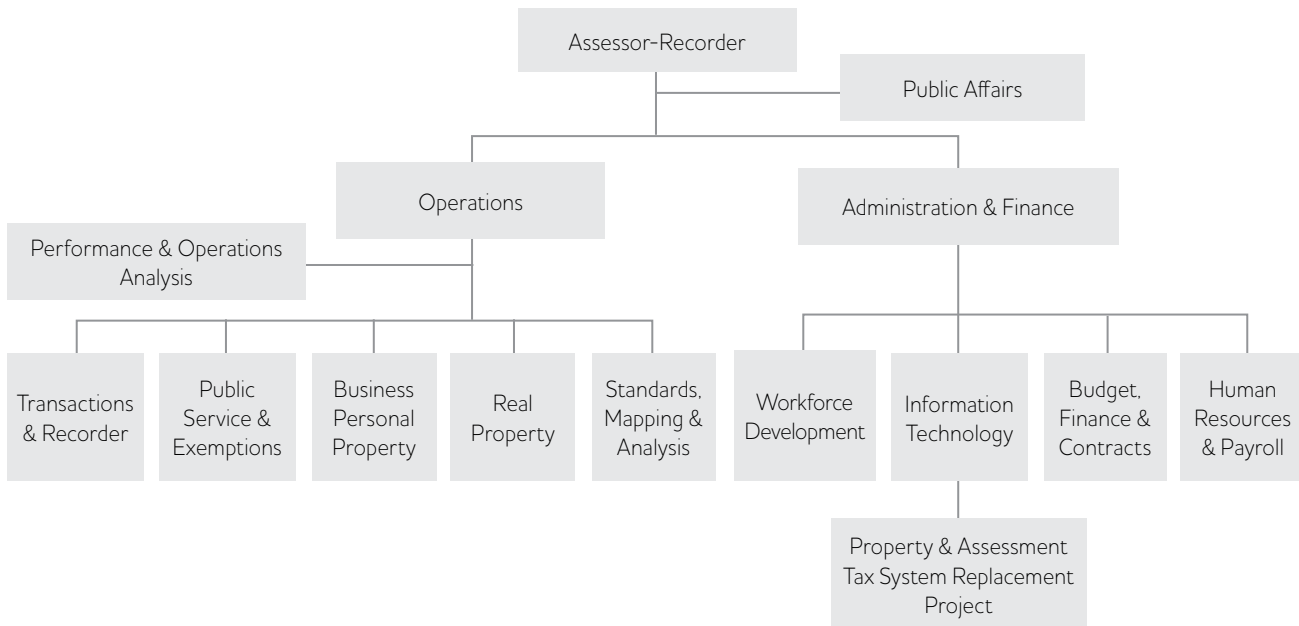
**NUMBER OF OPEN APPEALS & POTENTIAL PROPERTY TAX IMPACT.** *Over the past three years, the average number of appeals filed has climbed to an average of 2,500. The increase in open appeals has resulted in a dramatic over 335 percent increase in potential property tax impact from FY18-19 to now, up from \$174 million to over \$750 million.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Assess all taxable property within the City and County of San Francisco</b>				
Board of Equalization (BOE)-required business property audits completed in the fiscal year for businesses within the City and County of San Francisco	294	303	303	303
In-progress new construction value added to secured working assessment roll in the fiscal year	\$3,118,429,793	\$3,100,000,000	\$3,100,000,000	\$3,100,000,000
Number of Real Property Supplemental and Escape Assessments	22,540	29,903	13,231	9,209
Value (in billions) of secured working assessment roll (excluding State Board of Equalization (SBE) roll)	\$324	\$332	\$337	\$340
Value of Real Property Supplemental and Escape Assessments	\$100,681,050	\$138,000,000	\$59,100,000	\$42,500,000
<b>Collect documentary transfer tax due</b>				
Value of transfer tax from non-recorded documents and under-reported transactions	\$3,708,548	\$13,400,000	\$7,500,000	\$5,000,000
Value of transfer tax from recorded documents	\$512,047,044	\$233,800,000	\$390,500,000	\$277,500,000
<b>Effectively defend and resolve assessment appeals</b>				
Number of appeals resolved in the fiscal year	2,359	2,500	2,500	2,500
Percentage of appeals resolved in the fiscal year where ASR's value determination was upheld	97%	75%	75%	75%
<b>Provide outstanding customer service</b>				
Percentage of customers with a good or excellent experience when visiting ASR in the fiscal year	94%	99%	99%	99%

## ORGANIZATIONAL STRUCTURE: ASSESSOR-RECORDER



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	191.71	184.42	(7.30)	186.21	1.79
Non-Operating Positions (CAP/Other)	(21.00)	(13.00)	8.00	(9.00)	4.00
<b>Net Operating Positions</b>	<b>170.71</b>	<b>171.42</b>	<b>0.70</b>	<b>177.21</b>	<b>5.79</b>

## Sources

Charges for Services	4,405,000	3,181,412	(1,223,588)	3,296,668	115,256
Expenditure Recovery	2,331,464		(2,331,464)		
Beg Fund Balance - Budget Only	797,933	2,076,801	1,278,868	1,635,620	(441,181)
General Fund	27,623,983	32,155,928	4,531,945	33,116,359	960,431
<b>Sources Total</b>	<b>35,158,380</b>	<b>37,414,141</b>	<b>2,255,761</b>	<b>38,048,647</b>	<b>634,506</b>

## Uses - Operating Expenditures

Salaries	20,020,455	21,228,464	1,208,009	22,896,448	1,667,984
Mandatory Fringe Benefits	8,237,300	8,163,940	(73,360)	8,728,663	564,723
Non-Personnel Services	1,352,998	2,862,401	1,509,403	2,802,500	(59,901)
Materials & Supplies	256,162	283,670	27,508	157,747	(125,923)
Overhead and Allocations	114,021	139,307	25,286	139,307	
Programmatic Projects	1,786,958	1,500,000	(286,958)		(1,500,000)
Services Of Other Depts	3,390,486	3,236,359	(154,127)	3,323,982	87,623
<b>Uses Total</b>	<b>35,158,380</b>	<b>37,414,141</b>	<b>2,255,761</b>	<b>38,048,647</b>	<b>634,506</b>

## Uses - By Division Description

ASR Administration	6,960,705	7,952,237	991,532	8,151,209	198,972
ASR Exemptions	661,506	695,245	33,739	709,865	14,620
ASR Personal Property	3,881,493	3,938,669	57,176	4,039,585	100,916
ASR Public Service	1,824,761	2,521,611	696,850	2,589,832	68,221
ASR Real Property	14,259,464	14,761,251	501,787	13,986,686	(774,565)
ASR Recorder	3,415,916	3,351,610	(64,306)	3,308,870	(42,740)
ASR Standards Mapping Analysis	2,516,008	2,465,879	(50,129)	3,493,447	1,027,568
ASR Transactions	1,638,527	1,727,639	89,112	1,769,153	41,514
<b>Uses by Division Total</b>	<b>35,158,380</b>	<b>37,414,141</b>	<b>2,255,761</b>	<b>38,048,647</b>	<b>634,506</b>



# BOARD OF APPEALS

## MISSION

The Board of Appeals (BOA) provides the public with a final administrative review process for the issuance, denial, suspension, revocation, and modification of city permits as well as for certain decisions of the Zoning Administrator, Planning Commission, and Historic Preservation Commission. For more information about this department's services, please visit [sf.gov/departments/board-appeals](https://sf.gov/departments/board-appeals)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$1.1 million for the Board of Appeals is \$0.1 million, or 4.4 percent, lower than FY 2022-23 budget. This is primarily due to decline in permitting revenues. The FY 2024-25 proposed budget of \$1.2 million is \$0.02 million, or 1.8 percent higher than the FY 2023-24 proposed budget, and does not significantly differ from their FY 2023-24 proposed budget.

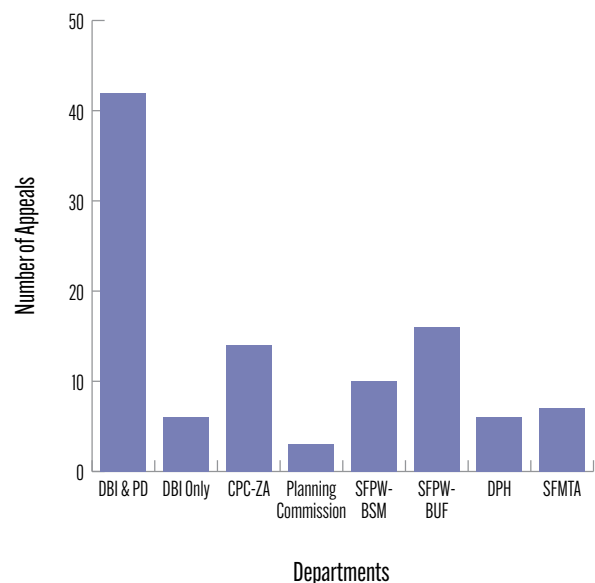
### Commitment to Racial Equity and Inclusion

The Mayor's proposed budget maintains training opportunities for Board of Appeals commissioners and staff that focus on racial equity and inclusion.

### Cost of Service

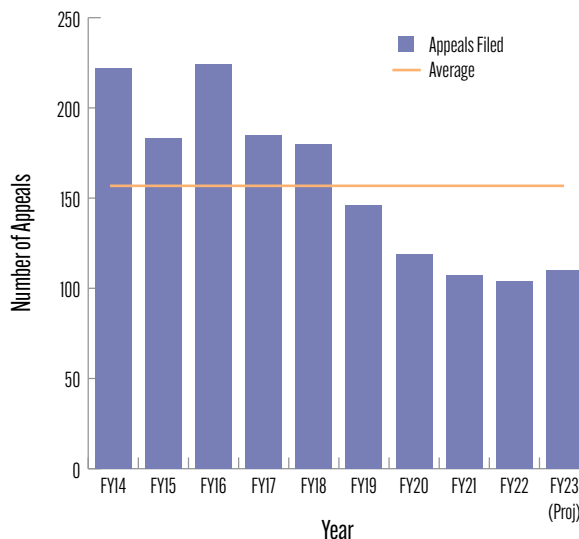
The Department has experienced revenue shortfalls primarily from a reduced number of surcharges which are collected on permits issued by various departments. The Mayor's proposed budget assumes an increase to surcharge fees

consistent with this year's consumer price index. This adjustment to fees will allow the Department to maintain its current operations.



**APPEAL DISTRIBUTION.** *This graphic shows the number of appeals heard from each department throughout the current fiscal year.*

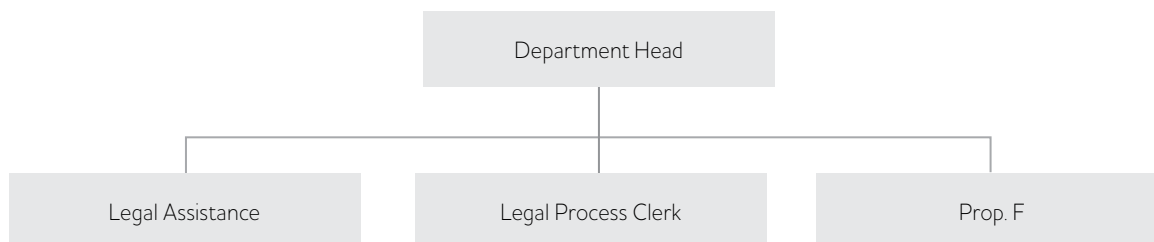
**APPEAL VOLUME.** *The number of appeals filed in the last ten fiscal years with the projected number for FY 23-24.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Measure the quality of our services and timeliness of decisions by tracking appeals</b>				
Percentage of cases decided within 75 days of filing	53%	79%	70%	70%
Percentage of written decisions released within 15 days of final action	90%	100%	90%	90%
<b>Support our staff to ensure we are equipped to deliver consistent, convenient, and high-quality handling of appeals</b>				
# of employees for whom performance appraisals were scheduled (PAB)	2.0	5.0	5.0	3.0
# of employees for whom scheduled performance appraisals were completed (PAB)	2.0	2.0	5.0	3.0

## ORGANIZATIONAL STRUCTURE: BOARD OF APPEALS



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	4.22	4.25	0.03	4.25	(0.00)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>4.22</b>	<b>4.25</b>	<b>0.03</b>	<b>4.25</b>	<b>(0.00)</b>

## Sources

Charges for Services	1,195,116	1,132,059	(63,057)	1,163,469	31,410
General Fund		10,978	10,978		(10,978)
<b>Sources Total</b>	<b>1,195,116</b>	<b>1,143,037</b>	<b>(52,079)</b>	<b>1,163,469</b>	<b>20,432</b>

## Uses - Operating Expenditures

Salaries	484,100	501,705	17,605	518,430	16,725
Mandatory Fringe Benefits	272,831	263,608	(9,223)	277,168	13,560
Non-Personnel Services	61,700	19,700	(42,000)	32,501	12,801
Materials & Supplies	9,398	3,398	(6,000)	3,058	(340)
Services Of Other Depts	367,087	354,626	(12,461)	332,312	(22,314)
<b>Uses Total</b>	<b>1,195,116</b>	<b>1,143,037</b>	<b>(52,079)</b>	<b>1,163,469</b>	<b>20,432</b>

## Uses - By Division Description

BOA Board of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
<b>Uses by Division Total</b>	<b>1,195,116</b>	<b>1,143,037</b>	<b>(52,079)</b>	<b>1,163,469</b>	<b>20,432</b>





# BOARD OF SUPERVISORS

## MISSION

The Board of Supervisors (BOS or “the Board”) is the legislative branch of government in the City and County of San Francisco. The Board of Supervisors responds to the needs of the people of San Francisco by adopting legislation, establishing policies, and assisting constituents. As stated in the City Charter, the Board of Supervisors provides for the public’s access to government meetings, documents, and records. For more information about this department’s services, please visit [sfbos.org](https://sfbos.org)

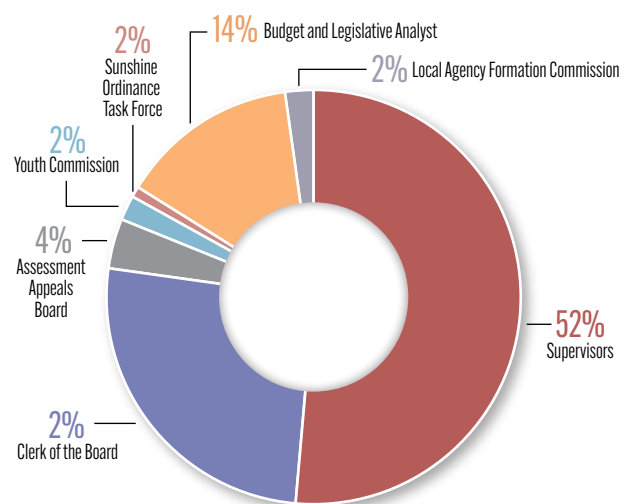
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$22.7 million for the Board of Supervisors is \$0.5 million, or 2.5 percent, higher than the FY 2022-23 budget. This is primarily due to increased costs in salaries and benefits. The FY 2024-25 proposed budget of \$23.1 million is \$0.5 million, or 2.0 percent, higher than the FY 2023-24 proposed budget. This change is due to further increases in salaries and benefits.

### Charter Mandated Services

The Board of Supervisors is the legislative branch of the City and County of San Francisco. The Office of the Clerk of the Board, at the direction of the Board of Supervisors, is designated by the City’s Charter to oversee the affairs and records of the Board of Supervisors, the legislative process, and Board and Committee proceedings. The Charter also requires that the Board of Supervisors provide direct services that support open and participatory government, including the requirements of the Maddy Act, which mandates the Clerk of the Board publish an annual listing of vacancies for active boards, commissions, and committees. Charter-

mandated positions and programs include members of the Board of Supervisors, legislative assistants, the Clerk of the Board and committee clerks, the Assessment Appeals Board, the Sunshine Ordinance Task Force, the Youth Commission, and the Budget and Legislative Analyst.



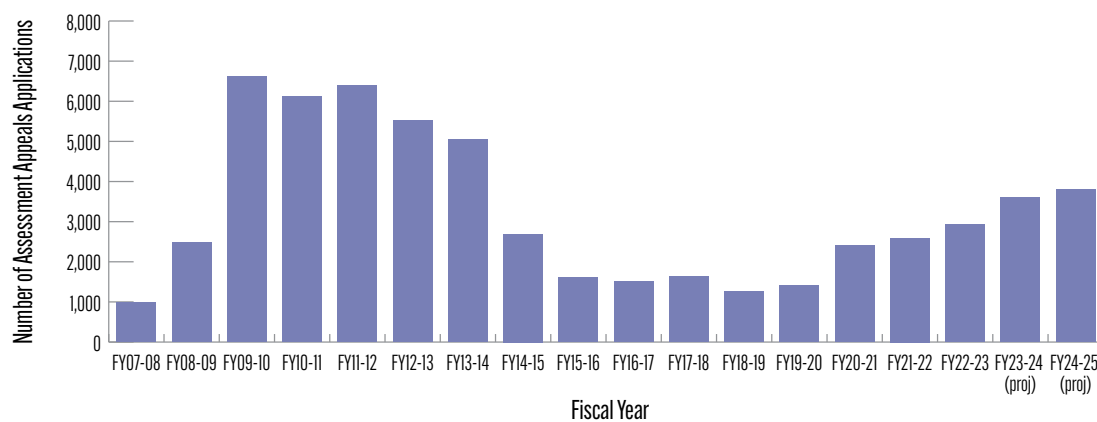
**PROPOSED BUDGET BY DIVISION.** *The largest division within the Department is the Supervisors, which includes all 11 District offices and their staff.*

## Innovating the Legislative Process through Technology

The Mayor's proposed budget includes funding for a new legislative management system which will promote open, transparent, and responsive government. The new system will provide the Board and Commissions with end-to-end integrated legislative process management, mobile digital accessibility independent of device platform, an online public portal for constituent

engagement, enhanced search and subscribe capabilities, and a geo-map to identify how legislation affects each neighborhood.

The Assessment Appeals Board's Online Appeals Application Filing System continues to undergo re-engineering to integrate with the Assessor's new property assessment (SMART) system to meet new requirements in the Revenue and Taxation code and make system enhancements for streamlined processes.



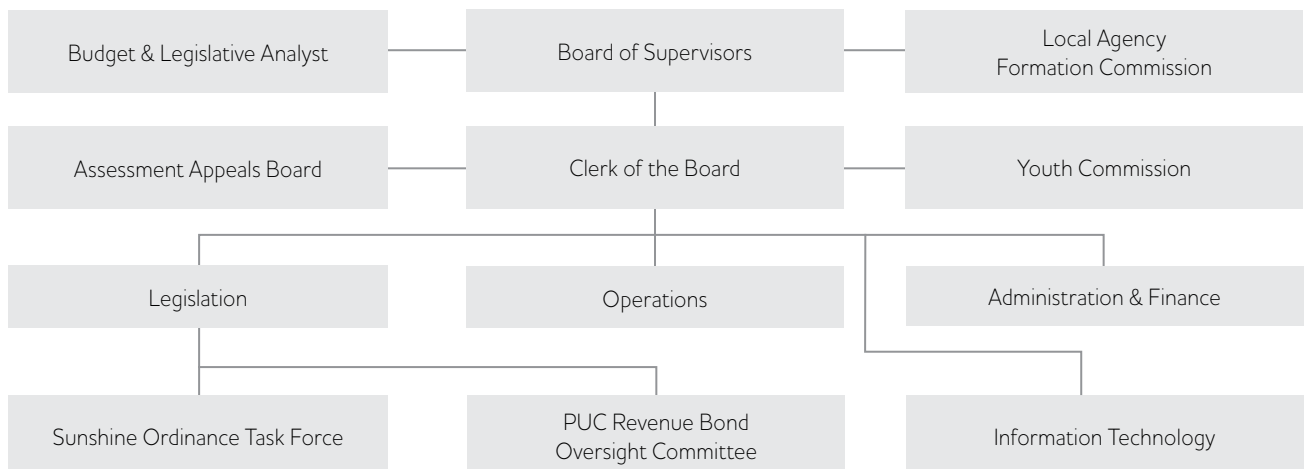
### ASSESSMENT APPEALS APPLICATIONS.

*Assessment appeals application filings continue to climb since the pandemic pointing to a potential increase in appeals as lease agreements in the city come up for renewal.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Align resources to allow the Board to achieve its mission and duties to support open and participatory government</b>				
Number of hits on BOS website	875,280	733,949	1,000,000	1,000,000
Percentage of vacancy notices posted within 30 days of expiration	100%	100%	100%	100%
<b>Ensure accurate and comprehensive public access to information</b>				
Average response time (in days) to Assessment Appeals Board public information requests	1.5	2.5	2.5	2.5
Percentage of Assessment Appeals Board meeting agendas continued due to improper notice and/or missed publication within required timeframes	0.0%	0.0%	0.0%	0.0%
Percentage of assessment appeals heard and decided pursuant to legal requirements	100%	100%	100%	100%
Percentage of hearing notifications issued to parties within the required timeframe	100%	100%	100%	100%
Percentage of Sunshine Ordinance Task Force complaints processed and scheduled in accordance with established timeframes	60%	89%	100%	100%
Percentage of Sunshine Ordinance Task Force meeting agendas continued due to improper notice and/or missed publication within required timeframes	0.0%	0.0%	0.0%	0.0%
Percentage of Sunshine Ordinance Task Force meeting minutes posted within 10 business days of meeting adjournment	100%	99%	100%	100%
Percentage of Youth Commission adopted resolutions and motions posted on the website within 48 hours after a meeting	80%	95%	100%	100%
Percentage of Youth Commission referral responses posted on the website within 72 hours of action taken at a meeting	50%	97%	100%	100%
<b>Ensure equal opportunity to engage with the Board</b>				
Percentage of Board meeting agendas posted on website at least 72 hours prior to meeting	100%	100%	100%	100%
Percentage of Youth Commission or Committee meeting notices, agendas and packets posted on the website at least 72 hours prior to the meeting.	93%	97%	100%	100%
<b>Manage the Board effectively</b>				
Percentage of appeals processed and scheduled in accordance with established timeframes.	100%	100%	100%	100%
Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes	0.0%	2.0%	0.0%	0.0%
Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes	0.0%	0.0%	0.0%	0.0%
Percentage of Board or Committee meeting minutes posted within 2 business days of meeting adjournment.	100%	100%	100%	100%
<b>Strengthen accountability of the Board to City residents</b>				
Percentage of Board, Committee, Commission and Task Force legislative or policy related documents posted on the web site within the mandated timeframes for public access	100%	100%	100%	100%
Percentage of identified Assessment Appeals Board filers notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frames	100%	100%	100%	100%
Percentage of identified COB filers (except AAB) notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frame	99%	99%	100%	100%

## ORGANIZATIONAL STRUCTURE: BOARD OF SUPERVISORS



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	90.54	89.49	(1.05)	89.49	(0.01)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>90.54</b>	<b>89.49</b>	<b>(1.05)</b>	<b>89.49</b>	<b>(0.01)</b>

## Sources

Charges for Services	311,140	344,150	33,010	344,150	
Expenditure Recovery	161,996	161,996		161,996	
General Fund	21,641,340	22,158,240	516,900	22,617,823	459,583
<b>Sources Total</b>	<b>22,114,476</b>	<b>22,664,386</b>	<b>549,910</b>	<b>23,123,969</b>	<b>459,583</b>

## Uses - Operating Expenditures

Salaries	12,218,372	12,492,535	274,163	12,874,073	381,538
Mandatory Fringe Benefits	4,665,649	4,537,678	(127,971)	4,635,653	97,975
Non-Personnel Services	4,584,221	4,864,212	279,991	4,843,499	(20,713)
Materials & Supplies	226,916	176,916	(50,000)	159,224	(17,692)
Services Of Other Depts	419,318	593,045	173,727	611,520	18,475
<b>Uses Total</b>	<b>22,114,476</b>	<b>22,664,386</b>	<b>549,910</b>	<b>23,123,969</b>	<b>459,583</b>

## Uses - By Division Description

BOS Assessment Appeals Board	911,174	958,404	47,230	981,584	23,180
BOS Budget & Legis Analysis	2,979,318	3,083,950	104,632	3,083,950	
BOS Clerk Of The Board	5,212,045	5,873,550	661,505	6,013,828	140,278
BOS Local Agency Formation Comm	796,077	349,334	(446,743)	353,431	4,097
BOS Sunshine Ord Task Force	193,874	196,045	2,171	200,976	4,931
BOS Supervisors	11,577,141	11,752,061	174,920	12,028,320	276,259
BOS Youth Commission	444,847	451,042	6,195	461,880	10,838
<b>Uses by Division Total</b>	<b>22,114,476</b>	<b>22,664,386</b>	<b>549,910</b>	<b>23,123,969</b>	<b>459,583</b>

# BUILDING INSPECTION

## MISSION

The Department of Building Inspection (DBI) ensures that life and property within the City and County of San Francisco are safeguarded and provides a public forum for community involvement in that process. DBI oversees the effective, efficient, fair, and safe enforcement of Building, Housing, Plumbing, Electrical, and Mechanical Codes, along with Disability Access Regulations. For more information about this department's services, please visit [sf.gov/departments/departments-building-inspection](https://sf.gov/departments/departments-building-inspection)

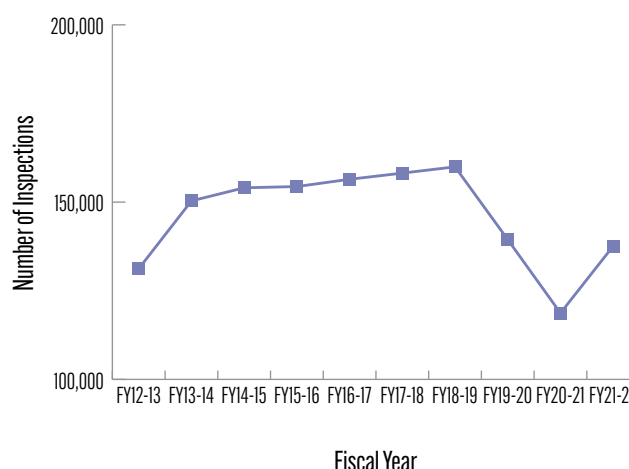
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$81.3 million for Building Inspection is \$11.5 million, or 12.4 percent, lower than the FY 2022-23 budget. This change is due to aligning decreased spending with declining revenues, generated by reduced spending on non-personnel services, contracts with community-based organizations, projects, as well as, services performed by other City departments. The FY 2024-25 proposed budget of \$83.0 million is \$1.7 million, or 2.1 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

### Revenue Changes

The COVID-19 pandemic slowed construction activity over the past three years, and permitting activity remains below pre-pandemic levels. The pandemic's impact on permitting activity has resulted in reduced revenues for DBI. As a self-supporting department that relies on the revenues it collects, revenue decline has a direct impact on the department's budget. Over this time, DBI has been reducing its expenditures, to the extent possible, and

leveraging its reserves to balance its budget. However, reliance on reserves is not a sustainable option for the Department. As such, in 2023, DBI began conducting a fee study to bring revenue and expenditures closer in alignment. This is also crucial, given that the last fee change was a reduction in 2015. The fee study will address the recent revenue decline and ensure appropriate cost recovery in the long-run. As part of this effort, the Department will also continue to monitor revenues



TOTAL INSPECTIONS PERFORMED

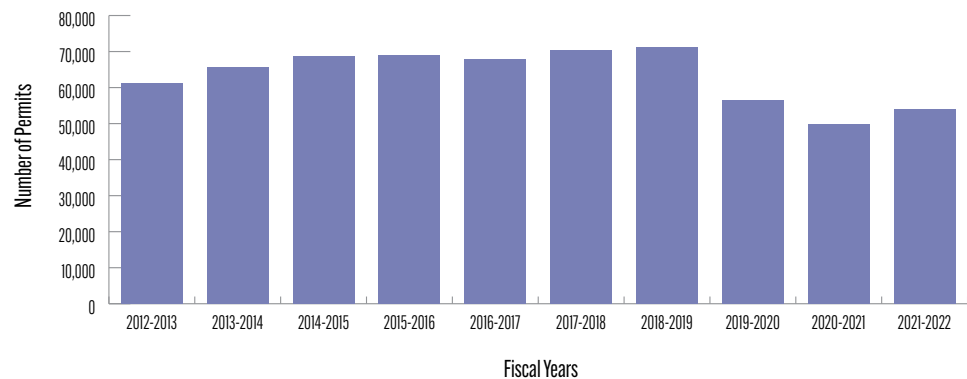
and identify expenditure savings. As such, DBI's focus will remain on providing core services and making operational improvements with existing resources. In addition, given the continued downward trend in construction activity, the Department continues to assume slowed revenue in both years of the budget.

## Streamlining Permitting and Application Review

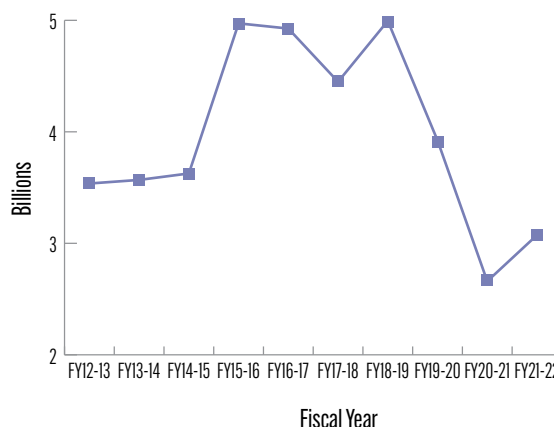
As part of the Mayor's Housing for All Executive Directive, DBI will assess permitting timelines,

identify opportunities to reduce review times, and implement process improvements to expedite housing delivery in San Francisco. The Department will specifically implement changes to the Site Permit review process. Changes, including standardization of the site permit process, will establish greater transparency and a more predictable project review process. Permit applicants will receive clear direction from the City about the information and additional permits required for their project.

**TOTAL NUMBER OF PERMITS ISSUED.** *The COVID-19 pandemic slowed construction activity over the past three years, and permitting activity remains below pre-pandemic levels.*



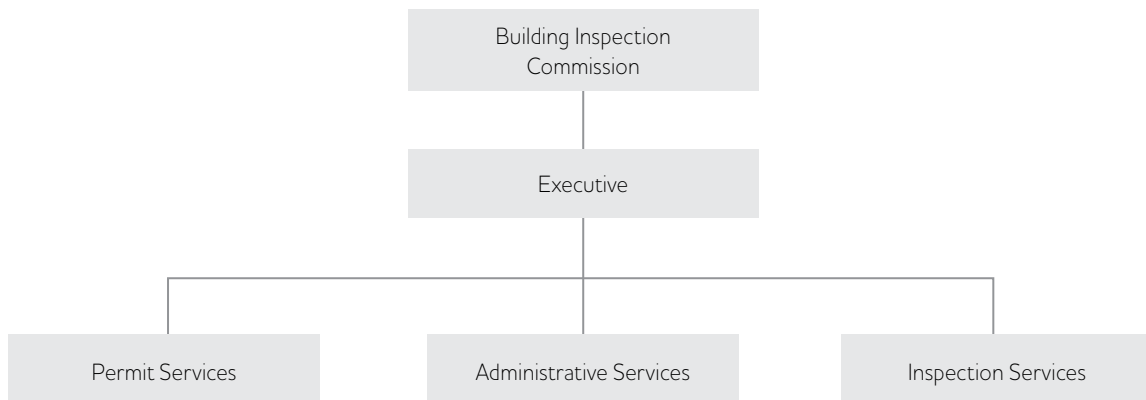
**TOTAL CONSTRUCTION VALUATIONS.**



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Deliver the highest level of customer service</b>				
Percentage of Records Requests Processed Over-The-Counter	85%	92%	85%	85%
<b>Perform inspections to enforce codes and standards to ensure safety and quality of life</b>				
Inspections per inspector/day (building)	11	11	11	11
Inspections per inspector/day (electrical)	10	11	11	11
Inspections per inspector/day (plumbing)	11	11	11	11
Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day	79%	85%	85%	85%
Percentage of Non-Hazard Complaints Responded to Within Three Business Days	99%	98%	85%	85%
Percentage of Non-Hazard Housing Inspection Complaints Responded to Within Three Business Days	89%	88%	85%	85%
<b>Proactively engage and educate customers, contractors, and stakeholders on DBI services, functions, and legislated programs</b>				
Percentage of DBI customers that are satisfied with DBI's services overall (4 or 5 on the DBI Customer Satisfaction Survey)		75%	85%	85%
<b>Review plans and issue permits safeguarding life and property in compliance with city and state regulations</b>				
Percent of in-house review building permits for 1-2 family dwellings** meeting specified review time, based on project scope of work*		40%	85%	85%
Percent of in-house review building permits for commercial, industrial, & institutional buildings** meeting specified review time, based on project scope of work*		40%	85%	85%
Percent of in-house review building permits for multi-family/residential mixed use buildings** meeting specified review time, based on project scope of work*		40%	85%	85%
Percent of in-house review building permits for other structures** meeting specified review time, based on project scope of work*		72%	85%	85%
Percent of in-house review building permits that are processed with electronic plan review		73%	65%	65%
Percent of over the counter building permits that are issued in 2 business days or less		58%	60%	60%
Percent of over-the-counter, no-plans building permits that are processed online		12%	15%	15%
Percent of plumbing and electrical permits that are processed online		60%	60%	60%
Percentage of Pre-Application Meetings Conducted by DBI Within 14 Calendar Days	92%	80%	92%	92%
<b>Utilize efficient and effective administrative practices</b>				
Percentage of Records Requests Processed Within 15 Business Days	100%	98%	90%	90%
Percentage of Reports of Residential Building Records (3R reports) Produced Within Seven Business Days	89%	98%	93%	93%

## ORGANIZATIONAL STRUCTURE: BUILDING INSPECTION



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	287.94	269.24	(18.69)	268.45	(0.79)
Non-Operating Positions (CAP/Other)	(21.00)		21.00		
<b>Net Operating Positions</b>	<b>266.94</b>	<b>269.24</b>	<b>2.31</b>	<b>268.45</b>	<b>(0.79)</b>

## Sources

Charges for Services	49,435,753	47,097,008	(2,338,745)	47,109,554	12,546
Licenses, Permits, & Franchises	6,937,815	7,718,319	780,504	7,718,319	
Other Revenues		1,250,000	1,250,000	1,250,000	
Interest & Investment Income	1,422,127	1,922,127	500,000	1,922,127	
Expenditure Recovery	203,271	204,053	782	204,053	
IntraFund Transfers In	27,718,602	22,852,067	(4,866,535)	24,526,831	1,674,764
Transfers In	325,000	300,000	(25,000)	300,000	
Beg Fund Balance - Budget Only	17,640,000	3,500,000	(14,140,000)	9,000,000	5,500,000
Prior Year Designated Reserve	16,880,961	19,352,067	2,471,106	15,526,831	(3,825,236)
Transfer Adjustment-Source	(27,718,602)	(22,852,067)	4,866,535	(24,526,831)	(1,674,764)
General Fund					
<b>Sources Total</b>	<b>92,844,927</b>	<b>81,343,574</b>	<b>(11,501,353)</b>	<b>83,030,884</b>	<b>1,687,310</b>

## Uses - Operating Expenditures

Salaries	37,487,568	41,362,210	3,874,642	42,742,337	1,380,127
Mandatory Fringe Benefits	16,403,803	16,798,842	395,039	17,236,850	438,008
Non-Personnel Services	4,995,460	3,791,000	(1,204,460)	3,633,000	(158,000)
City Grant Program	5,255,314		(5,255,314)		
Intrafund Transfers Out	27,718,602	22,852,067	(4,866,535)	24,526,831	1,674,764
Materials & Supplies	590,000	452,000	(138,000)	442,000	(10,000)
Overhead and Allocations	1,087,245	1,352,456	265,211	1,349,630	(2,826)
Programmatic Projects	6,390,000		(6,390,000)		
Services Of Other Depts	20,635,537	17,587,066	(3,048,471)	17,627,067	40,001
Transfer Adjustment - Uses	(27,718,602)	(22,852,067)	4,866,535	(24,526,831)	(1,674,764)
<b>Uses Total</b>	<b>92,844,927</b>	<b>81,343,574</b>	<b>(11,501,353)</b>	<b>83,030,884</b>	<b>1,687,310</b>

## Uses - By Division Description

DBI Administration	26,710,524	23,939,764	(2,770,760)	24,287,004	347,240
DBI Inspection Services	46,817,781	37,686,001	(9,131,780)	38,457,191	771,190
DBI Permit Services	19,316,622	19,717,809	401,187	20,286,689	568,880
<b>Uses by Division Total</b>	<b>92,844,927</b>	<b>81,343,574</b>	<b>(11,501,353)</b>	<b>83,030,884</b>	<b>1,687,310</b>



# CHILD SUPPORT SERVICES

## MISSION

The Department of Child Support Services (CSS) works to empower parents to provide economic support for their children, thereby contributing to the well-being of families and children. For more information about this department's services, please visit [sf.gov/departments/child-support-services](https://sf.gov/departments/child-support-services)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$13.7 million for the Department of Child Support Services is \$0.1 million, or 0.6 percent, higher than the FY 2022-23 budget. This is primarily due to anticipated increases in non-personnel costs. The FY 2024-25 proposed budget of \$13.7 million is \$0.1 million, or 0.4 percent, higher than the FY 2023-24 budget, which remains in line with projected State and Federal allocations.

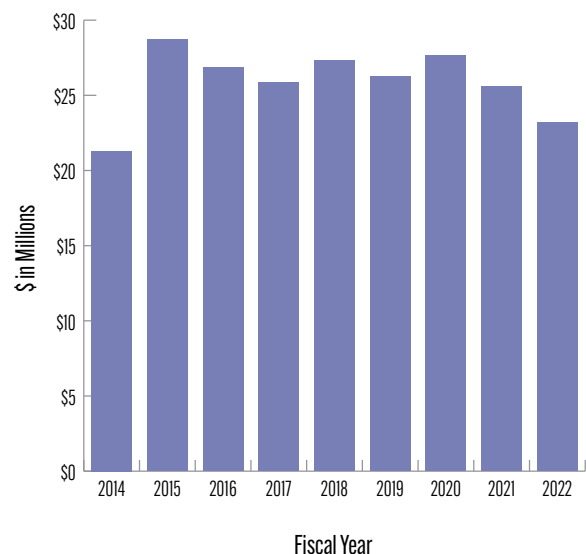
### Ongoing Initiatives

The Department will continue to focus its energy and resources on the following five key initiatives during FY 2023-24 and FY 2024-25:

**Paternity Establishment** A collaboration with SF General Hospital and other San Francisco birthing centers to support children with an opportunity for financial and emotional support from both parents.

**Serving Incarcerated Parents** Expanding collaboration with the Sheriff's Department to provide both virtual and in-person assistance to incarcerated parents ensures they have equitable access to the program and opportunities for debt relief.

**Providing More Parents with Debt Relief** The Debt Relief program is an expansion of the familiar Compromise of Arrears Program (COAP) that allows more parents to qualify to settle government-owned debt – reducing the negative consequences of debt burden and promotes parent stability in getting more resources to their children.



**ANNUAL DISTRIBUTED COLLECTIONS.** *The annual amount of support collections distributed to families on the CSS caseload over recent years.*

## Succession Planning Through an Equitable Lens

DCSS looks to prepare for the future by providing its team with professional training and development to provide equitable opportunities for staff to compete and promote to leadership roles. To increase diversity and employment equity the department seeks to work with the Department of Human Resources to create child support officer positions that allows community representation.

## Community Input through Advisory Committee

DCSS is building an Advisory Committee to work directly with parents and community based organizations on issues of concerns to families to promote equitable change and effectively guide the department.

## A New Approach to Child Support for San Francisco Families

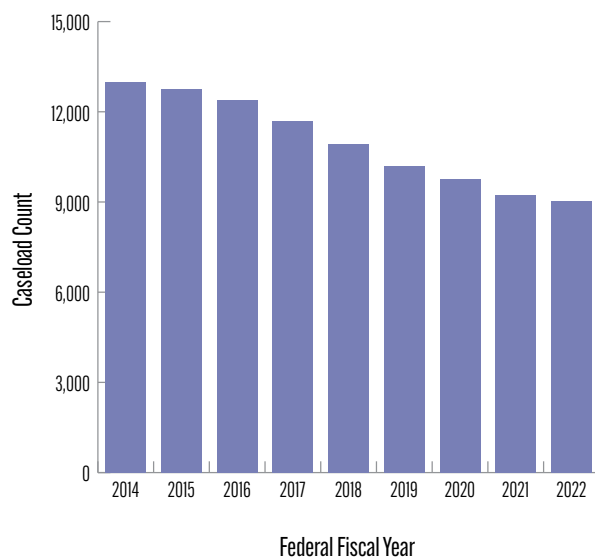
The Department understands that parents work together in many ways to support their children. In recognition of this fact, CSS partnered with the

San Francisco Superior Court in 2021 to create a non-cash payment alternative to the traditional child support order.

A non-cash payment alternative, also referred to as in-kind support, is an arrangement between parents to care for their children. The arrangement may involve the exchange of goods or services such as transportation, clothing, shoes, groceries, housing, rent, or other items. Working with the San Francisco Superior Court, the Department coordinates a pilot program to acknowledge the various ways that parents provide for their children and reflect those arrangements in their formal child support court order.

Recruitment of families into the voluntary program is currently underway. Enrolled parents will work with court mediators to draft their in-kind support agreements; the court will monitor the agreements for compliance, and child support will enforce the monetary portion of the child support order.

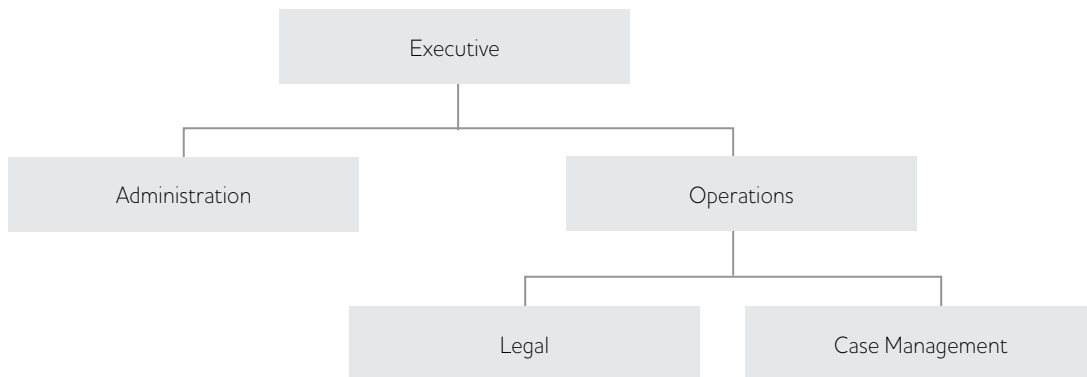
**AVERAGE CASELOAD.** Cases managed by CSS have decreased over the last several years, averaging 9,037 in Federal FY 2021-22.



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Be innovative in meeting the needs of families</b>				
Number of unemancipated children in CSE counties caseloads	1,036,538	1,028,319	1,036,538	1,028,319
Number of unemancipated children in San Francisco caseload	7,611	7,200	7,611	7,273
<b>Deliver excellent and consistent customer services statewide</b>				
Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock	100%	100%	100%	100%
San Francisco orders established as a percentage of cases needing an order	93%	92%	93%	92%
<b>Develop and strengthen collaborative partnerships</b>				
Amount of child support collected by SF DCSS annually, in millions	\$24	\$24	\$24	\$24
<b>Enhance program performance and sustainability</b>				
Statewide cases with collections on arrears during fiscal year as a percentage of cases with arrears owed	64%	64%	64%	63%
Statewide current collections as a percentage of current support owed	63%	63%	63%	61%
<b>Increase support for California children</b>				
San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco	76%	72%	76%	72%
San Francisco current collections as a percentage of current support owed	89%	72%	89%	72%

## ORGANIZATIONAL STRUCTURE: CHILD SUPPORT SERVICES



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	66.23	64.12	(2.12)	63.47	(0.64)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>66.23</b>	<b>64.12</b>	<b>(2.12)</b>	<b>63.47</b>	<b>(0.64)</b>

## Sources

Intergovernmental: Federal	8,359,395	8,359,395		8,359,395	
Intergovernmental: State	4,306,354	4,306,354		4,306,354	
Other Revenues	768,195	849,607	81,412	900,000	50,393
Expenditure Recovery	148,112	151,174	3,062	155,357	4,183
General Fund					
<b>Sources Total</b>	<b>13,582,056</b>	<b>13,666,530</b>	<b>84,474</b>	<b>13,721,106</b>	<b>54,576</b>

## Uses - Operating Expenditures

Salaries	7,740,752	7,712,971	(27,781)	7,924,126	211,155
Mandatory Fringe Benefits	3,962,513	3,751,258	(211,255)	3,824,868	73,610
Non-Personnel Services	184,890	358,079	173,189	219,983	(138,096)
Materials & Supplies	79,549	166,735	87,186	38,238	(128,497)
Services Of Other Depts	1,614,352	1,677,487	63,135	1,713,891	36,404
<b>Uses Total</b>	<b>13,582,056</b>	<b>13,666,530</b>	<b>84,474</b>	<b>13,721,106</b>	<b>54,576</b>

## Uses - By Division Description

CSS Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
<b>Uses by Division Total</b>	<b>13,582,056</b>	<b>13,666,530</b>	<b>84,474</b>	<b>13,721,106</b>	<b>54,576</b>

# CHILDREN, YOUTH AND THEIR FAMILIES

## MISSION

The Department of Children, Youth and Their Families (DCYF) has administered San Francisco's powerful investments in children, youth, transitional age youth, and their families through the Children and Youth Fund since 1991. With a deep commitment to advancing equity and healing trauma, DCYF brings together government agencies, schools, community-based organizations to strengthen San Francisco communities to lead full lives of opportunity and happiness. The Department strives to make San Francisco a great place to grow up. For more information about this department's services, please visit [dcyf.org](https://dcyf.org)

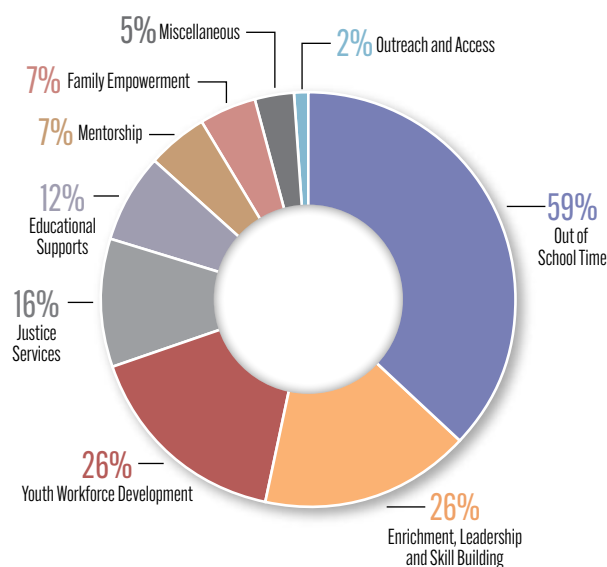
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$342 million for the Department of Children, Youth and their Families (DCYF) is \$9 million, or 2.7 percent higher, than the FY 2022-23 budget. This is primarily due to the newly approved Student Success Fund, which set asides \$11 million in FY 2023-24 for new programming, offset by savings in non-personnel services and the expiration of grant funding. The FY 2024-25 proposed budget of \$343.3 million is \$1.3 million, or 0.4 percent, higher than the FY 2023-24 proposed budget. This change is due to the Student Success Fund of \$24 million, offset by the expiration of one-time grant funding.

### Mental Health and Family Wellness

The Mayor's proposed budget continues allocating \$5 million annually to address critical mental health needs and support family wellness. This includes a Mental Health Support Pilot with UCSF, where clinicians and graduate students will work with community-based organizations (CBO) to provide onsite support to children and youth, train and coach CBO staff to identify signs and

symptoms of mental health needs, provide clinical support services for CBO staff, and increase agency capacity to provide wellness and referral services. The investment also funds an expansion



### INVESTMENTS BY SERVICE AREA (FY 2022-23).

DCYF invest in a variety of children and youth services and programs. Majority of the services are out of school time, followed by youth workforce development and enrichment, leadership and skill building.

of culturally specific mental health services. As part of the budget, DCYF will continue to partner with CBOs to provide parents and caregivers additional support related to parenting and understanding their child's developmental needs.

### Citywide Referral and Navigation Supports

The exacerbated need for support during the pandemic highlighted that City services can be difficult to understand and access. As part of the Children and Family Recovery Plan, the Mayor's proposed budget includes \$2.5 million in FY 2023-24 and \$2.6 million in FY 2024-25 to support enhanced referral and navigation for citywide resources, making it easier for children and families to get the support they need to thrive. This initiative increases communication and improves coordination to reach more children, youth and families across City agencies and the San Francisco Unified School District. This reduces confusion for families, lowers barriers to accessing services and reaches vulnerable families who might otherwise not know about services that exist for them.

### Restoration of Technical Assistance

The City is committed to improving program quality and driving better outcomes for program

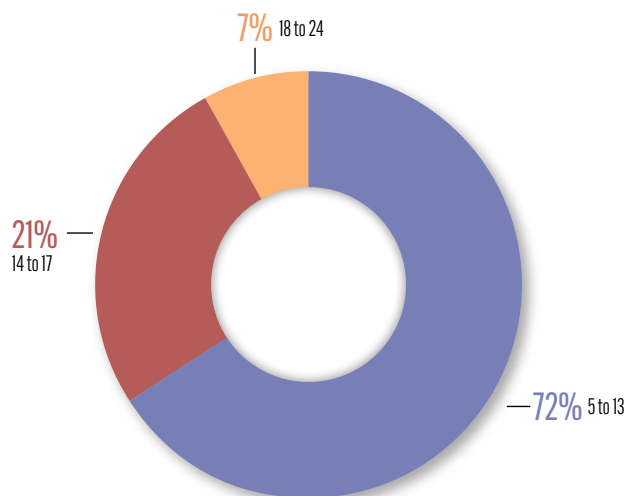
participants. To that end, DCYF offers technical assistance and capacity building training workshops, and other support to all its grantees. After a brief period of reduced funding during the pandemic, the Mayor's proposed budget maintains DCYF's Technical Assistance programming budget in FY 2023-24 and FY 2024-25.

### San Francisco Unified School District and the City College of San Francisco

The proposed budget continues to invest in the Free City College Program at City College of San Francisco (CCSF). Further, in 2022, San Francisco voters approved Proposition G to establish the Student Success Fund to provide grants to the San Francisco Unified School District (SFUSD) and schools to implement programs that improve academic achievement and social/emotional wellness of students. The amended Charter requires an annual appropriation to the Fund for 15 years based on a calculation of the City's excess Educational Revenue Augmentation Fund (Fund) allocation in specified fiscal years. The Mayor also proposes to increase support for San Francisco's School Crisis Support Coordination Project (SCSCP) in partnership with SFUSD in response to an increase in violent incidents

#### YOUTH SERVED BY AGE GROUP (FY 2021-22).

*Participants in DCYF-funded programs by age group. DCYF also contributes funding to Early Care and Education programs and Family Resource Centers that serve children ages 0 to 4. The data associated with these programs is tracked by partner City departments and is not included in the chart.*



both on and off school campus. The SCSCP was developed with the explicit goals of intervening and preventing escalation of violent incidents and coordinating supports and services for youth with City Departments, SFUSD, and CBO partners. In FY 22-23, DCYF received its first STOP School Violence Program grant and is in the process of applying for the second grant to expand this project. The Mayor's proposed budget includes \$11.0 million in FY 2023-24 and \$35.0 million in FY 2024-25 for the Fund. DCYF is partnering with SFUSD on implementation. In addition, the budget includes a one-time use of \$2 million from the Free City College reserve to alleviate student fees to support students with course enrollment.

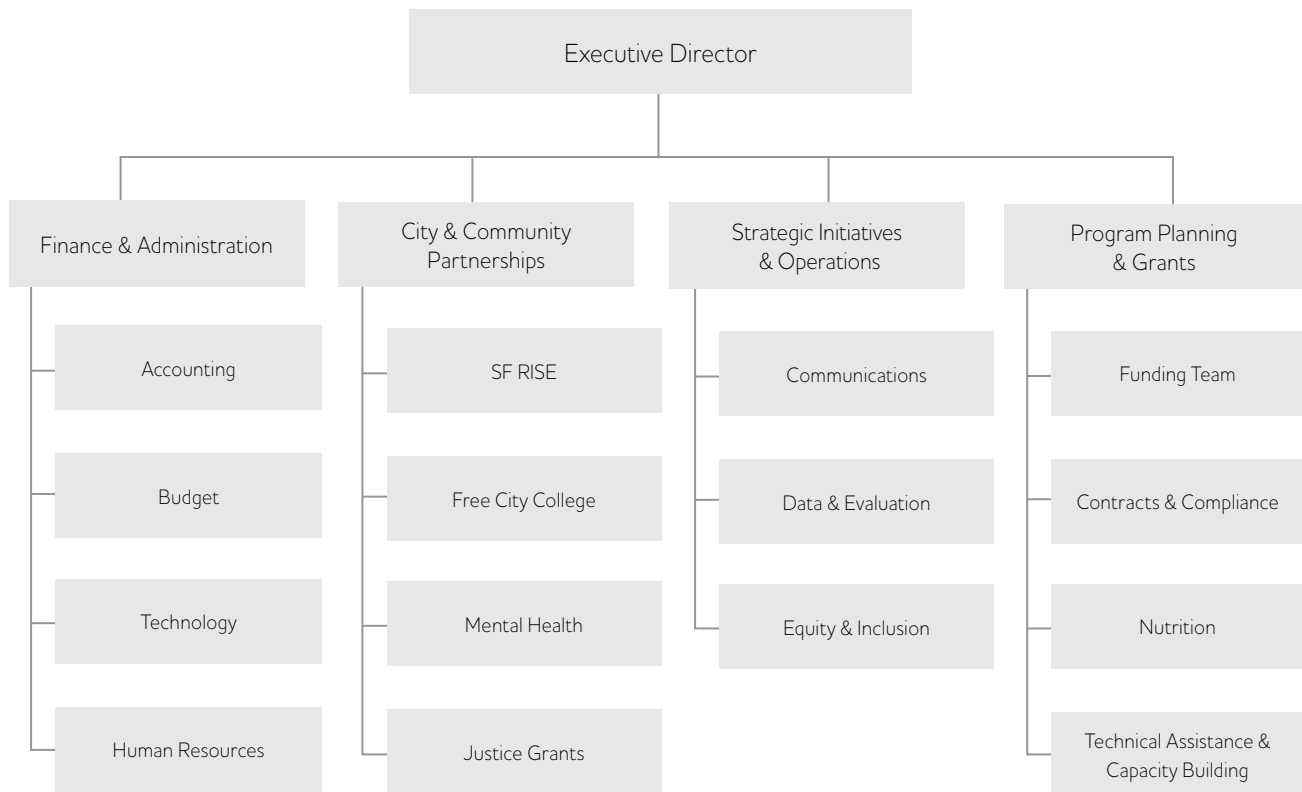
## Equity and the 5-Year Granting Cycle

DCYF's equity-based funding framework is developed through a three-part planning process which includes Community Needs Assessment (CNA), Services Allocation Plan (SAP), and Request for Proposal (RFP) for services implemented by CBOs. The CNA process utilizes equity metrics that help DCYF identify the high need groups. The SAP process is the way that DCYF makes meaning of CNA findings and turns them into services that meet the needs of the City's residents. The five-year RFP is the procurement process used to identify CBO providers with the experience, cultural competence and community connection to implement the services DCYF funds in support of the Department's racial equity and equity goals.

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Prioritize the voices of children, youth, transitional age youth, and families in setting funding priorities</b>				
Number of community events at which DCYF provides outreach	22	40	60	60
Number of student participants at Youth Advocacy Day	N/A	150	150	150
<b>Promote practice- and research-informed programs, seed innovation, and seek to address inequities in access and opportunity</b>				
Average daily attendance of DCYF-funded comprehensive afterschool programs for youth in grades K-8	9,232	9,800	9,500	9,500
Average daily attendance of DCYF-funded summer programs for youth in grades K-8	7,225	7,500	7,500	7,500
Number of children and youth who participate in programs and services funded by DCYF grants	34,922	35,000	35,000	35,000
Number of disconnected transitional age youth who participate in programs and services funded by DCYF grants	2,001	1,300	1,300	1,300
Number of meals served by DCYF to children and youth in afterschool and summer programs	206,155	180,000	210,000	210,000
Number of participants in DCYF-funded Arts & Creative Expression and Science, Technology, Engineering and Math (STEM) programs	9,170	6,400	6,000	6,000
Number of participants in DCYF-funded Educational Supports programs	4,524	4,500	4,500	4,500
Number of participants in DCYF-funded Identity Formation programs	1,370	1,000	1,000	1,000
Number of participants in DCYF-funded Mentorship programs	1,142	1,000	600	600
Number of participants in DCYF-funded Service Learning; Youth Leadership, Engagement and Organizing; and Youth-Led Philanthropy programs	1,799	1,600	1,600	1,600
Number of participants in DCYF-funded Sports and Physical Activity programs	4,368	3,800	3,500	3,500
Number of snacks served by DCYF to children and youth in afterschool and summer programs	150,218	170,000	155,000	155,000
Number of youth who participate in job training, job shadows, internships, and paid or subsidized employment opportunities offered by DCYF-funded programs (all ages)	5,960	6,000	6,000	6,000
Percent of DCYF-funded programs that meet or exceed annual targets for number of youth served	69%	70%	75%	75%
Percent of participants in DCYF-funded programs from populations that demonstrate increased levels of need	72%	70%	75%	75%
Percent of surveyed participants in DCYF-funded programs who report that there is an adult at the program who really cares about them	65%	70%	70%	70%
<b>Provide leadership in developing high quality programs and strong community-based organizations in the interest of promoting positive outcomes</b>				
Number of DCYF-funded agencies that participate in DCYF technical assistance and capacity building offerings	154	145	125	125
Number of technical assistance and capacity building workshops offered by DCYF-funded providers	167	150	150	150
Percent of DCYF University participants who attain a Certificate of Achievement for their Specialization	N/A	N/A	65%	65%
Percent of DCYF-funded organizations that report satisfaction with the services and support they receive from DCYF	N/A	90%	90%	90%
<b>Work collaboratively with other city stakeholders to ensure efficient use of resources</b>				
Number of participants in the DCYF-funded Young Adult Court Case Management program who successfully complete the requirements of the program	15	30	30	30
Percent of SFUSD high school students who receive services at High School Wellness Centers	N/A	50%	50%	50%

# ORGANIZATIONAL STRUCTURE: CHILDREN, YOUTH AND THEIR FAMILIES





## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	77.30	77.29	(0.02)	76.83	(0.46)
Non-Operating Positions (CAP/Other)	(9.50)	(6.50)	3.00	(5.78)	0.72
<b>Net Operating Positions</b>	<b>67.80</b>	<b>70.79</b>	<b>2.98</b>	<b>71.05</b>	<b>0.26</b>

### Sources

Property Taxes	121,210,000	127,220,000	6,010,000	127,080,000	(140,000)
Intergovernmental: Federal	1,475,881	1,524,359	48,478	1,612,327	87,968
Intergovernmental: State	5,109,586	8,383,220	3,273,634	3,085,597	(5,297,623)
Other Revenues	400,000	4,800,000	4,400,000	300,000	(4,500,000)
Interest & Investment Income	80,000	80,000		80,000	
Expenditure Recovery	10,485,460	8,555,959	(1,929,501)	8,274,771	(281,188)
IntraFund Transfers In	6,753,329	6,988,329	235,000	7,198,329	210,000
Transfers In	96,180,000	99,735,000	3,555,000	102,815,000	3,080,000
Beg Fund Balance - Budget Only	8,566,042	2,839,228	(5,726,814)	2,172,171	(667,057)
Prior Year Designated Reserve	4,000,000	6,867,385	2,867,385		(6,867,385)
Transfer Adjustment-Source	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
General Fund	85,026,547	81,548,388	(3,478,159)	97,399,913	15,851,525
<b>Sources Total</b>	<b>333,011,845</b>	<b>342,031,868</b>	<b>9,020,023</b>	<b>343,298,108</b>	<b>1,266,240</b>

### Uses - Operating Expenditures

Salaries	9,282,174	10,057,426	775,252	10,375,807	318,381
Mandatory Fringe Benefits	3,638,574	3,564,488	(74,086)	3,654,899	90,411
Non-Personnel Services	10,608,826	9,414,786	(1,194,040)	9,899,606	484,820
City Grant Program	262,975,813	273,186,391	10,210,578	277,671,648	4,485,257
Intrafund Transfers Out	6,275,000	6,510,000	235,000	6,720,000	210,000
Materials & Supplies	775,870	679,058	(96,812)	427,808	(251,250)
Overhead and Allocations		375,000	375,000	1,215,000	840,000
Programmatic Projects	5,462,694	3,152,503	(2,310,191)	867,503	(2,285,000)
Services Of Other Depts	40,267,894	41,602,216	1,334,322	39,185,837	(2,416,379)
Transfer Adjustment - Uses	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
<b>Uses Total</b>	<b>333,011,845</b>	<b>342,031,868</b>	<b>9,020,023</b>	<b>343,298,108</b>	<b>1,266,240</b>

### Uses - By Division Description

CHF Children; Youth & Families	333,011,845	342,031,868	9,020,023	343,298,108	1,266,240
<b>Uses by Division Total</b>	<b>333,011,845</b>	<b>342,031,868</b>	<b>9,020,023</b>	<b>343,298,108</b>	<b>1,266,240</b>



# CITY ADMINISTRATOR'S OFFICE

## MISSION

City Administrator's Office (ADM) comprises over 25 departments and programs that provide a broad range of services to other City departments and the public. Examples of the Agency's functions include public safety, internal services, civic engagement, capital planning, asset management, code enforcement, disaster mitigation, tourism promotion, and economic development. For more information about this department's services, please visit [sf.gov/departments/city-administrator](https://sf.gov/departments/city-administrator)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$594.7 million for the City Administrator is \$16.0 million, or 2.6 percent, lower than the FY 2022-23 budget. This is primarily due to the expiration of one-time capital expenditures in FY 2022-23. The FY 2024-25 proposed budget of \$603.1 million is \$8.5 million, or 1.4 percent, higher than the FY 2023-24 proposed budget. This change is due to increased costs in salaries and benefits, non-personnel services, and services of other departments.

### Improving the Customer Experience

The Mayor's proposed budget for the City Administrator's Office funds an overall improvement to resident and non-resident experience. At the Permit Center, new staffing will aid the on-going interdepartmental effort to centralize customer services by consolidating standard questions to a single-entry point, handling simple inquiries, and routing more complex inquiries to the permitting department for resolution. Centralizing points of intake makes it easier for customers to ask questions and receive a faster and efficient response.

Similarly, the proposed budget funds County Clerk's service upgrades to its current queuing system, facilitating pre-check-in text notifications in multiple languages, and improving queue management and customer flow. In addition, the County Clerk is replacing paper applications with an online portal to allow customers to submit forms and applications remotely.

Finally, the budget also continues to invest in bringing better digital services to all citywide departments via the Digital Services program. Currently, in collaboration with the Department of Technology and the Department of Building Inspection, the program is piloting an electronic version of the "pink form" that allows building permit applicants to send their data and documents directly into City systems from their own device and get a confirmation email with a tracking link immediately.

### Helping to Meet Climate and Housing Goals

The Fleet Management Division laid the research, procurement, and operational groundwork to double the City's fleet of hydrogen fuel cell vehicles.

The Mayor's proposed budget in FY 2023-24 funds the planning for development of a City-operated hydrogen fuel cell station, which will provide the City's fleet with reliable access to a zero-emission fuel.

In addition, the Treasure Island Development Authority has made substantial progress with the completion of new roadways, utilities, parks, and a ferry terminal in support of future housing. So far, 229 new units have been completed, 119 of which are affordable units including the Maceo May Apartments, which houses formerly homeless veterans and their families. An additional 740 units are currently in progress for completion by the end of 2024, 178 of which will be affordable. At full buildout, the project will deliver 8,000 new units of housing, 27.2 percent of which will be permanently affordable. The proposed budget includes \$15 million of new expenses related to the

TICD Developer Housing Subsidy as well as \$1.5 million of new expenses for anticipated operations and maintenance of new parks and open spaces scheduled to open in FY 2023-24.

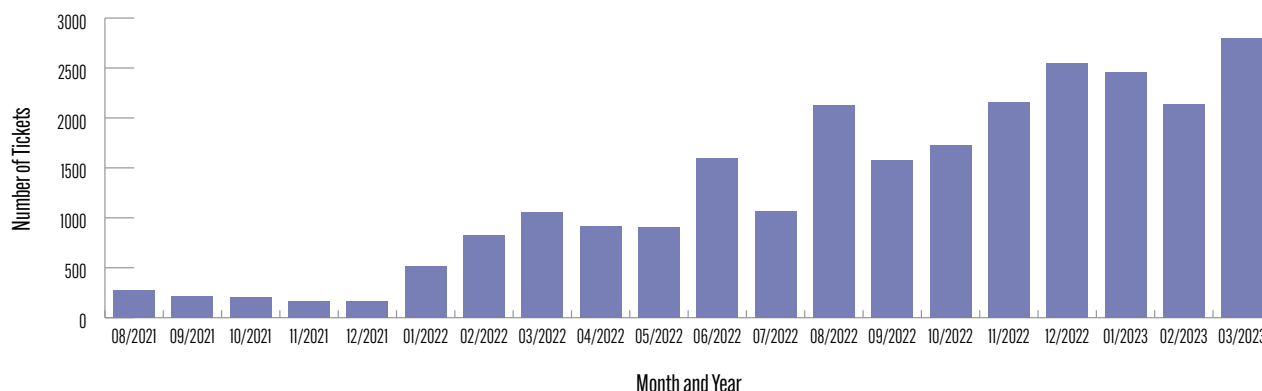
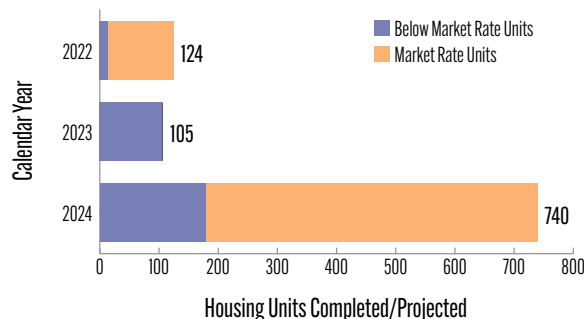
## Contracting Reform and Community Safety

Under the Mayor's proposed budget, new staffing under the Office of Contract Administration will help with citywide contracting reform and contribute to future cost savings by conducting procurement analysis across departments and identify efficiencies.

The proposed budget also sustains funding for the Community Ambassadors Program (CAP) under the Office of Civic Engagement and Immigrant Affairs. CAP is a community safety and neighborhood engagement program and provides visible, non-law enforcement safety presence in several neighborhoods across San Francisco.

### TREASURE ISLAND/YERBA BUENA ISLAND HOUSING PIPELINE.

*Housing Units Completed/Projected by Calendar Year.*

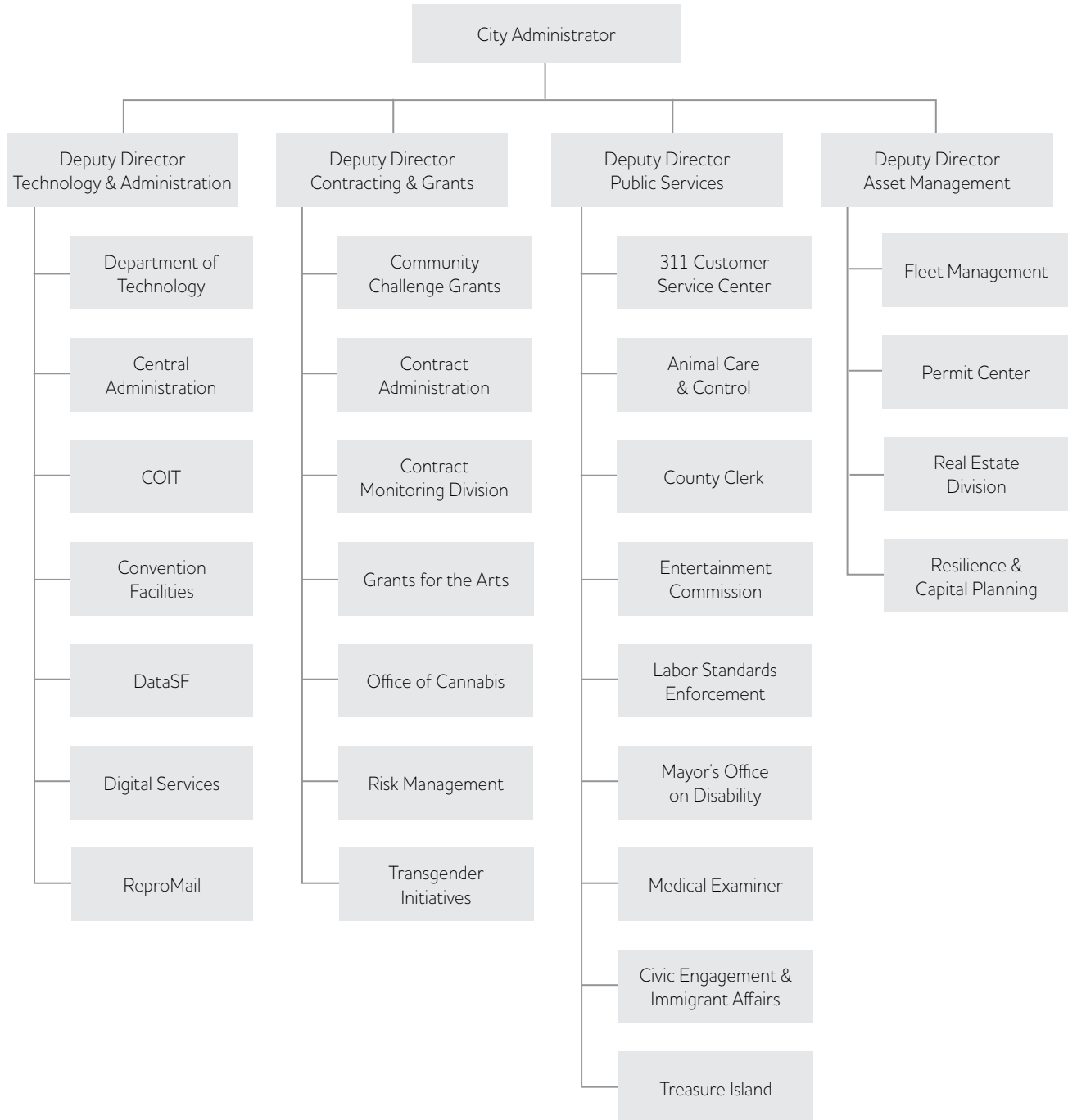


**PERMIT CENTER.** *Since its opening in July 2021, the Permit Center has responded to an increasing number of service tickets and provided streamlined customer service to residents, businesses, and communities.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Citywide Planning</b>				
Average occupancy rate in City-owned buildings managed by Real Estate	97%	100%	100%	100%
Average per sq ft cost of City-operated buildings compared to listing rates in Civic Center	65%	65%	55%	60%
Percentage of non-patrol, light duty fleet that uses green technologies	40%	40%	40%	42%
<b>Economic and Community Development</b>				
Percentage of client post-convention survey ratings in the above average or higher category	82%	85%	80%	85%
<b>Equity and Inclusion</b>				
Total Minimum Dollars Awarded to Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA)	\$215,475,093	\$375,000,000	\$200,000,000	\$200,000,000
Total Number of Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA)	1,127	1,100	1,200	1,200
Total number of awarded active CCSF contracts monitored by Contract Monitoring Division	2,050	1,500	2,000	2,000
Total Number of Equal Benefits Ordinance (12B) Compliant CCSF Vendors	23,740	25,000	23,500	23,500
<b>Excellent Services</b>				
Percentage of 311 calls answered in 60 seconds	86%	85%	70%	70%
Percentage of 311 calls handled without a transfer	91%	90%	90%	90%
Percentage of all purchases made through term contracts (excluding professional services) by procurement services	76%	78%	78%	80%
Percentage of Automated 311 Service Requests	76%	75%	65%	70%
Percentage of County Clerk customers assisted within ten minutes from the time they are ready to be served	47%	70%	88%	88%
Percentage of live cat and dog releases	91%	92%	88%	88%
Percentage of repairs of non-patrol, light duty passenger vehicles performed in less than 3 days	81%	80%	80%	80%
Percentage of requests for site reviews fulfilled within seven business days by disability access	100%	95%	95%	95%
Quality assurance percentage score for 311 Customer Service Center	94%	92%	92%	92%
<b>Safety and Resilience</b>				
Animal Welfare field service emergency response time (in minutes)	23	23	23	23
Percent of toxicology exams completed by medical examiner within 90 calendar days of submission	52%	100%	90%	90%

# ORGANIZATIONAL STRUCTURE: CITY ADMINISTRATOR'S OFFICE



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Non-Operating Positions (CAP/Other)	(51.85)	(55.79)	(3.94)	(46.41)	9.38
<b>Net Operating Positions</b>	<b>978.59</b>	<b>978.87</b>	<b>0.29</b>	<b>980.94</b>	<b>2.07</b>

## Sources

Business Taxes	2,500,000	2,500,000		2,500,000	
Other Local Taxes	11,803,000	17,574,000	5,771,000	19,331,000	1,757,000
Intergovernmental: Other	894,777	2,163,387	1,268,610	2,096,114	(67,273)
Intergovernmental: State	324,330	641,895	317,565	364,812	(277,083)
Charges for Services	19,010,261	22,720,093	3,709,832	22,582,947	(137,146)
Fines, Forfeiture, & Penalties	525,000	798,286	273,286	925,000	126,714
Licenses, Permits, & Franchises	2,508,840	2,601,077	92,237	2,759,333	158,256
Rents & Concessions	47,838,300	59,136,745	11,298,445	53,539,701	(5,597,044)
Other Revenues	26,839,509	18,368,890	(8,470,619)	19,293,081	924,191
Expenditure Recovery	309,992,824	325,479,338	15,486,514	333,600,480	8,121,142
IntraFund Transfers In	1,000,000		(1,000,000)		
Transfers In	55,395,989	45,092,461	(10,303,528)	45,377,643	285,182
Other Financing Sources	42,759,168	4,234,378	(38,524,790)		(4,234,378)
Beg Fund Balance - Budget Only	10,426,146	13,589,864	3,163,718	15,061,541	1,471,677
Transfer Adjustment-Source	(1,000,000)		1,000,000		
General Fund	79,813,783	79,751,800	(61,983)	85,704,287	5,952,487
<b>Sources Total</b>	<b>610,631,927</b>	<b>594,652,214</b>	<b>(15,979,713)</b>	<b>603,135,939</b>	<b>8,483,725</b>

## Uses - Operating Expenditures

Salaries	121,103,959	125,967,421	4,863,462	130,049,672	4,082,251
Mandatory Fringe Benefits	48,240,290	47,474,533	(765,757)	48,854,496	1,379,963
Non-Personnel Services	197,739,492	202,122,965	4,383,473	204,242,541	2,119,576
City Grant Program	29,044,502	32,474,625	3,430,123	33,657,667	1,183,042
Capital Outlay	24,407,913	12,001,133	(12,406,780)	4,153,132	(7,848,001)
Debt Service	74,432,264	60,592,493	(13,839,771)	63,088,475	2,495,982
Intrafund Transfers Out	1,000,000		(1,000,000)		
Materials & Supplies	18,968,232	18,600,467	(367,765)	18,281,855	(318,612)
Overhead and Allocations	7,571,509	8,277,344	705,835	8,277,344	
Programmatic Projects	1,470,934	1,362,997	(107,937)	1,116,118	(246,879)
Services Of Other Depts	84,905,161	85,778,236	873,075	91,414,639	5,636,403
Transfers Out	2,517,421		(2,517,421)		
Unappropriated Rev-Designated	230,250		(230,250)		
Transfer Adjustment - Uses	(1,000,000)		1,000,000		
<b>Uses Total</b>	<b>610,631,927</b>	<b>594,652,214</b>	<b>(15,979,713)</b>	<b>603,135,939</b>	<b>8,483,725</b>

## Uses - By Division Description

ADM Administration	18,828,325	18,878,059	49,734	19,261,801	383,742
ADM Animal Care And Control	9,962,893	10,072,750	109,857	10,017,917	(54,833)
ADM City Administrator Prog	135,179,019	115,754,007	(19,425,012)	123,620,475	7,866,468
ADM Community Invest-Infrastr	1		(1)		
ADM Convention Facilities Mgmt	97,345,803	110,260,779	12,914,976	97,640,439	(12,620,340)
ADM Entertainment Commission	1,380,903	1,413,644	32,741	1,429,714	16,070
ADM Internal Services	334,045,956	324,352,707	(9,693,249)	337,516,195	13,163,488
ADM Medical Examiner	13,889,027	13,920,268	31,241	13,649,398	(270,870)
<b>Uses by Division Total</b>	<b>610,631,927</b>	<b>594,652,214</b>	<b>(15,979,713)</b>	<b>603,135,939</b>	<b>8,483,725</b>





# CITY ADMINISTRATOR'S OFFICE—TECHNOLOGY

## MISSION

The Department of Technology modernizes City technology infrastructure, communications, and applications to deliver resilient, cost-effective, and efficient city business systems. These solutions drive innovation while promoting public safety, digital equity, and new government services. For more information about this department's services, please visit [sf.gov/departments/departments-technology](https://sf.gov/departments/departments-technology)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$167.3 million for the Department of Technology (TIS) is \$13.9 million, or 9.0 percent higher than FY 2022-23 budget. This is primarily due to increased cost of salary and benefits, software contracts, and services of other departments. The FY 2024-25 proposed budget of \$171.0 million is \$3.7 million, or 2.2 percent higher than the FY 2023-24 proposed budget. This change is due to increase in salaries and benefits.

### Accelerating a Digital City

The Department continues to deliver shareable enterprise-level business applications and modernize the City's technology infrastructure. Emphasizing infrastructure resiliency and migrating departments to a new software defined network increases capacity and performance. New applications speed up City services, and modernized infrastructure delivers security, performance, reliability, and enables new services such as Voice over Internet Protocol (VoIP).

### Data Center of Excellence

Since decommissioning the Justice Tracking Information System (JUSTIS) legacy mainframe, the

Department has jumpstarted the Data Center of Excellence which manages the JUSTIS Hub. The hub empowers justice organizations with in-depth data analysis and streamlined workflows to make data-driven decisions about public safety and criminal justice issues.

The full-fledged JUSTIS Hub will soon provide easy-to-use dashboards and thorough insights to criminal justice agencies in the City and County of San Francisco.

### Cloud Center of Excellence

The Department is expanding its team of cloud architects and engineers to deploy cloud solutions for business partners. The center will reduce costs and increase operational capacity by helping to migrate processes and data to the cloud. This work simultaneously makes City systems more secure and resilient, bringing together constant improvement and diligent defense.

The Cloud Center of Excellence is well-positioned to help other departments accomplish more with less and tap into cloud technology with DT Cloud Desktop in place of costly device refreshes.

## Information Technology Support Nexus

The Department is committed to collaboration across the City and County of San Francisco to expand digital services, validate election results, and secure enterprise applications. With projects across dozens of departments and agencies, the Department helps lower cost, increase efficiency, and improve quality of services.

For instance in fiscal year 2022-23, the Department collaborated with the Department of Elections to provide an award-winning Risk-Limiting Audit web application. The Department also partnered with and the San Francisco International Airport to secure their own TaxiVQ app with MyApps, which secures over 10,000 users with single sign-on and multifactor authentication.

## Closing the Digital Divide

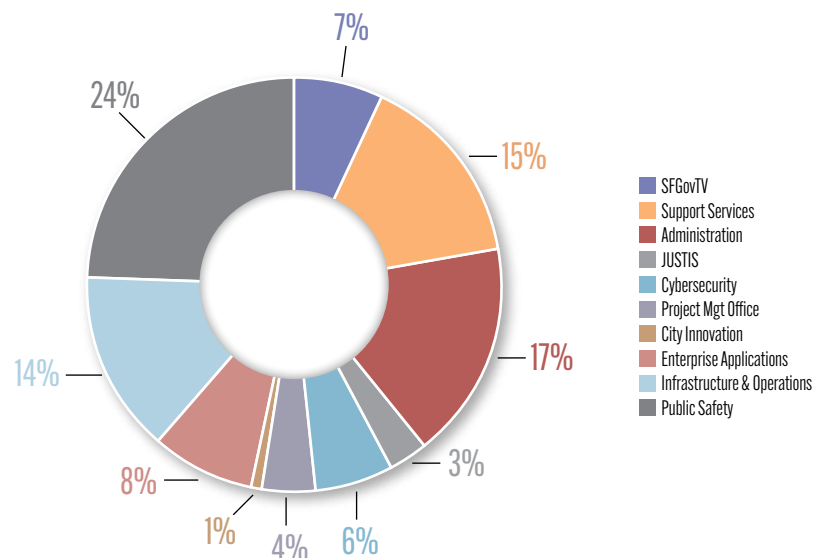
The Department continues its work to close gaps in equitable community access to the Internet by installing, operating, and maintaining municipal broadband fiber. The Department has delivered free internet broadband service to thousands of units as well as community centers and non-profits.

## Office of Cybersecurity

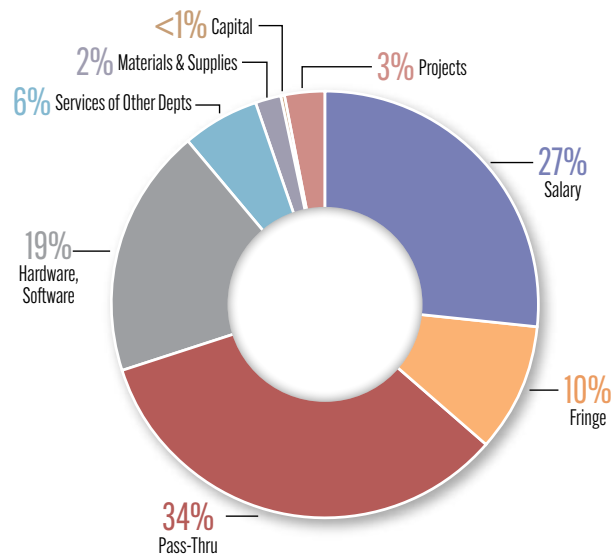
Protecting the City's technology and information is critical to ensure City departments can continue providing essential services. The Office of Cybersecurity ensures mission critical business systems can be restored after any natural or human-caused disaster with minimal delay. The Office consistently works to raise the awareness of City staff while proactively identifying and addressing potential cybersecurity risks.

### STAFF RESOURCE BY DIVISION.

*The Department have staff that work on and support various technology projects and initiatives in the City, such as Public Safety, Cybersecurity, and Infrastructure.*



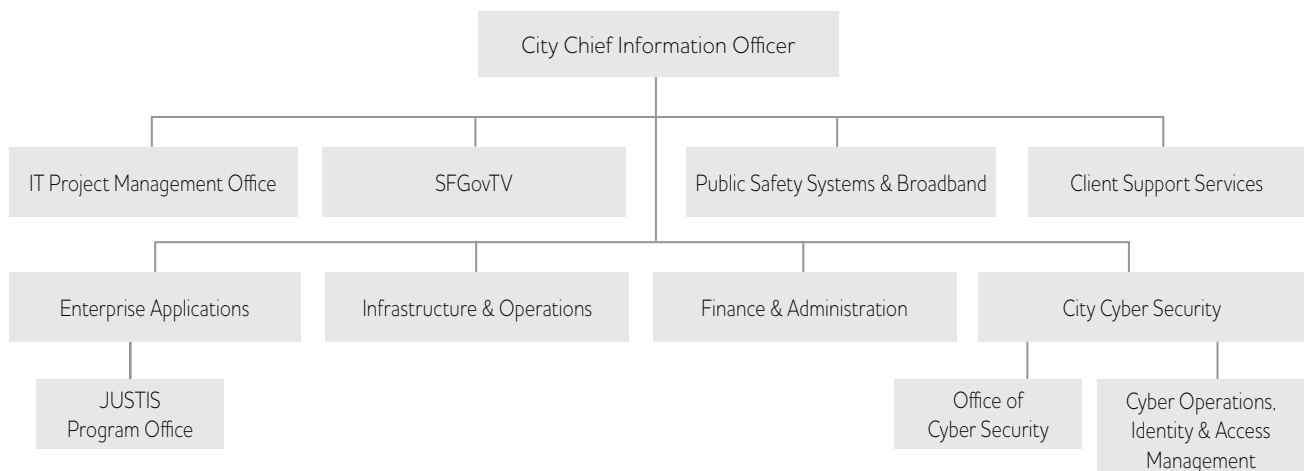
**BUDGET USE BY EXPENDITURE TYPE.**  
*The majority of the Department's budget goes to support hardware and software, including assisting employees with setting up remote work environments.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Increase organizational performance</b>				
Percent of projects completed on time, on budget, and to specification within Fiscal Year	70%	85%	85%	85%
<b>Invest in IT infrastructure and communications</b>				
Percent of Data Center Uptime	100%	100%	100%	100%
Percent of E-mail System Uptime	100%	100%	100%	100%
Percent of Fiber Infrastructure Uptime	100%	100%	100%	100%
Percent of Network Services Uptime	100%	100%	100%	100%
<b>Strengthen shared services delivery</b>				
Percent of SFGOVTV Uptime	100%	99%	99%	99%

## ORGANIZATIONAL STRUCTURE: CITY ADMINISTRATOR'S OFFICE - TECHNOLOGY



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	293.76	302.03	8.27	306.86	4.82
Non-Operating Positions (CAP/Other)	(42.11)	(42.53)	(0.42)	(45.58)	(3.05)
<b>Net Operating Positions</b>	<b>251.65</b>	<b>259.50</b>	<b>7.85</b>	<b>261.28</b>	<b>1.77</b>

## Sources

Intergovernmental: Other	99,605	115,062	15,457	99,280	(15,782)
Licenses, Permits, & Franchises	1,828,000	1,828,000		1,828,000	
Rents & Concessions	550,104	581,169	31,065	594,060	12,891
Interest & Investment Income	90,000	90,000		90,000	
Expenditure Recovery	138,598,276	149,183,479	10,585,203	154,854,217	5,670,738
IntraFund Transfers In	3,997,000	3,626,847	(370,153)	5,037,856	1,411,009
Transfers In	300,000	300,000		300,000	
Other Financing Sources	2,500,000		(2,500,000)		
Beg Fund Balance - Budget Only	3,220,457	7,545,758	4,325,301	6,099,562	(1,446,196)
Transfer Adjustment-Source	(3,997,000)	(3,626,847)	370,153	(5,037,856)	(1,411,009)
General Fund	6,233,258	7,628,389	1,395,131	7,154,006	(474,383)
<b>Sources Total</b>	<b>153,419,700</b>	<b>167,271,857</b>	<b>13,852,157</b>	<b>171,019,125</b>	<b>3,747,268</b>

## Uses - Operating Expenditures

Salaries	40,402,200	43,396,976	2,994,776	44,957,956	1,560,980
Mandatory Fringe Benefits	15,354,144	15,960,230	606,086	16,588,840	628,610
Non-Personnel Services	69,053,265	74,983,463	5,930,198	75,653,672	670,209
Capital Outlay	4,140,000	1,805,000	(2,335,000)	2,100,000	295,000
Intrafund Transfers Out	3,997,000	3,626,847	(370,153)	5,037,856	1,411,009
Materials & Supplies	3,303,949	3,225,657	(78,292)	3,311,705	86,048
Overhead and Allocations	863,520	1,652,678	789,158	1,652,678	
Programmatic Projects	5,299,000	6,596,347	1,297,347	7,162,844	566,497
Services Of Other Depts	15,003,622	19,651,506	4,647,884	19,591,430	(60,076)
Transfer Adjustment - Uses	(3,997,000)	(3,626,847)	370,153	(5,037,856)	(1,411,009)
<b>Uses Total</b>	<b>153,419,700</b>	<b>167,271,857</b>	<b>13,852,157</b>	<b>171,019,125</b>	<b>3,747,268</b>

## Uses - By Division Description

DT Administration	54,221,686	63,114,949	8,893,263	63,441,564	326,615
DT Capital And Equipment	2,700,000	505,000	(2,195,000)	500,000	(5,000)
DT Communications	6,769,698	9,201,236	2,431,538	7,241,724	(1,959,512)
DT Cybersecurity	12,126,319	13,074,582	948,263	13,434,010	359,428
DT Enterprise Applications	7,242,552	7,405,111	162,559	7,461,196	56,085
DT Infrastructure & Operations	28,285,776	29,990,834	1,705,058	32,336,234	2,345,400
DT Innovation	761,238	721,363	(39,875)	707,286	(14,077)
DT JUSTIS	3,012,433	3,183,765	171,332	3,087,679	(96,086)
DT PMO	3,186,545	2,793,202	(393,343)	2,862,056	68,854
DT Public Safety	17,808,738	17,913,652	104,914	18,545,158	631,506
DT Rate Model Usage	6,491,734	8,774,278	2,282,544	9,317,427	543,149
DT Support Services	10,812,981	10,593,885	(219,096)	12,084,791	1,490,906
<b>Uses by Division Total</b>	<b>153,419,700</b>	<b>167,271,857</b>	<b>13,852,157</b>	<b>171,019,125</b>	<b>3,747,268</b>

# CITY ATTORNEY

## MISSION

The Office of the City Attorney (CAT) provides legal services to the Mayor's Office, the Board of Supervisors, other elected City officials, and all the departments, boards, and commissions that comprise the government of the City and County of San Francisco. For more information about this department's services, please visit [sfcityattorney.org](https://sfcityattorney.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$108.9 million for the Office of the City Attorney is \$5.5 million, or 5.3 percent, higher than FY 2022-23 budget. This is primarily due to new attorney positions related to the California CARE Court, cost increases to outside counsel expenses, court reporters and legal vendors, and a one-time workorder with the Department of Human Resources. The FY 2024-25 proposed budget of \$113.2 million is \$4.3 million, or 3.9 percent, higher than the FY 2023-24 proposed budget. This change is due to the increases in salaries and benefits and ongoing outside service costs.

### Major Opioid Settlements

In May 2023, the Office helped secure a \$230 million settlement with Walgreens over the company's role in the opioid epidemic for the City of San Francisco, the largest ever paid by a pharmacy chain to a local government in connection with the opioid crisis. The settlement will be used to fund programs and services to address the opioid crisis in San Francisco, including treatment, prevention, and harm reduction. In addition to the settlement with Walgreens, the Office has also reached settlements with other

pharmaceutical companies and distributors involved in the opioid crisis.

In total, the City Attorney has generated over \$350 million in cash payments, benefits, and fees from the opioid industry through these settlements, which will provide the City a new revenue source to defray general fund expenditures and provide a reliable ongoing funding source.

### CARE Court

The California CARE Court is a new system created to help those with severe mental illness who are not otherwise receiving treatment, and is meant to be a supportive environment where a person, upon referral to the court by a family member or law enforcement officer, can be assigned a case manager who will develop a comprehensive and holistic treatment plan. The City Attorney's Office will play an important role in the administration and success of the CARE Court program. The Mayor's proposed budget includes resources that will allow the Office to begin hiring CARE Court-specific attorneys to handle upcoming caseloads.

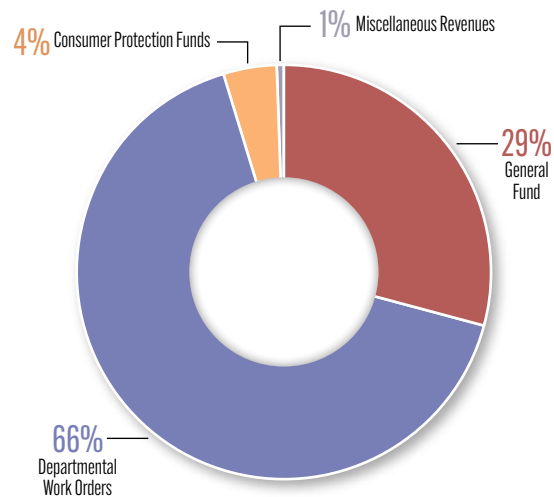
## Advising City Departments on Homelessness, Housing, and Mental Health Service Delivery

The Office advises on housing delivery, including planning, development, leasing, financing, and construction at all affordability levels. It has successfully defended the City's eviction protection law, protecting tenants. The Office also advises departments on policies and procedures for shelter and services for those experiencing homelessness, and has allocated extensive resources defending litigation challenging City actions related to encampments. The Office further continues to devote extensive resources to protecting Laguna Honda Hospital.

## Recovery of the local economy with a focus on downtown and the economic core

Attorneys have supported all aspects of the drive to revitalize the local economy, providing expert advice on economic development programs, development agreements, workforce programs, assessment districts, land use changes to facilitate conversions and reuse, and capital improvement

programs. They advise on tax reform for downtown businesses, including tax and fee waiver and delay initiatives, and streamlining permitting and infrastructure.

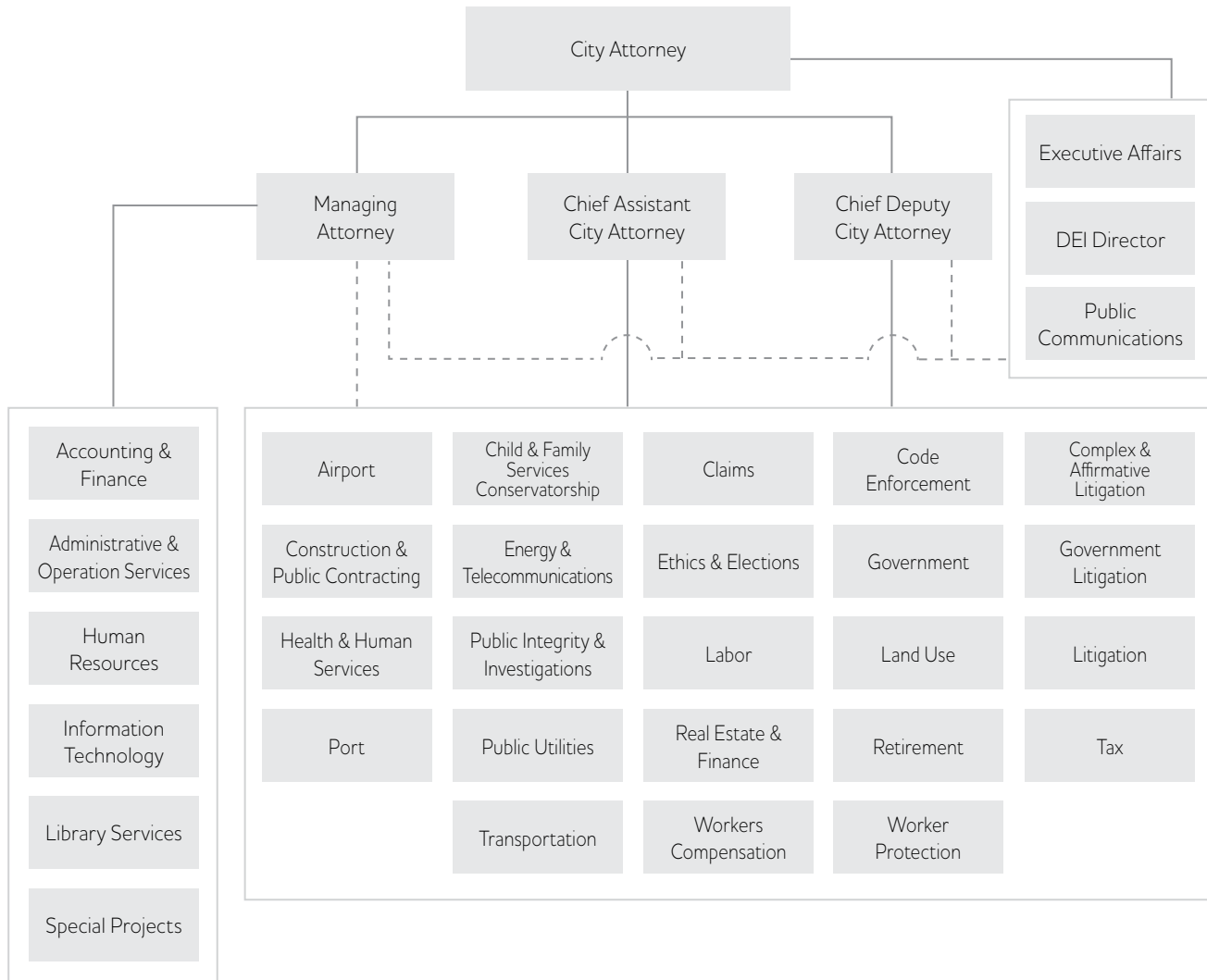


**REVENUE SOURCES.** *Most revenue supporting the City Attorney's Office budget are recoveries from workorders with other City departments.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco				
Number of Board-generated work assignments	285	300	300	300
Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims				
Average number of days from claim filing to final disposition	74	68	68	70
Number of claims closed	2,134	2,200	2,200	2,200
Number of claims opened	2,100	2,300	2,300	2,300
Percent of claims denied	71%	62%	62%	65%
Percent of claims settled	30%	38%	38%	38%
Maintain and increase specialized skills of staff				
Number of staff members participating in training programs produced for staff	290	200	200	300
Provide advice and counsel to the Mayor, Board of Supervisors, and City departments and commissions, on legal issues of importance to the administration of local government				
Number of hours required to respond to requests for advice and counsel	188,481	180,000	180,000	180,000
Total cost of responses to requests for advice and counsel, in millions	\$57,946,247	\$68,000,000	\$68,000,000	\$70,000,000
Provide legal services to client departments which meet client expectations for quality				
Percent of client departments who believe that communications with the Office are open and beneficial (biennial client surveys)	N/A	N/A	N/A	88%
Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed (biennial client survey)	N/A	N/A	N/A	88%
Percent of client departments who believe the department is responsive to their needs, and timely in addressing their legal issues (biennial client survey)	N/A	N/A	N/A	88%
Percent of client departments who consider the overall service of the Office to be of high quality (biennial client survey)	N/A	N/A	N/A	88%
Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government				
Number of tort litigation cases opened	454	425	425	425
Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.				
Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors	401	350	350	350

# ORGANIZATIONAL STRUCTURE: CITY ATTORNEY





## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	324.86	322.50	(2.36)	323.28	0.78
Non-Operating Positions (CAP/Other)	(4.58)	(5.79)	(1.21)	(6.00)	(0.21)
<b>Net Operating Positions</b>	<b>320.28</b>	<b>316.71</b>	<b>(3.57)</b>	<b>317.28</b>	<b>0.57</b>

### Sources

Intergovernmental: Other	400,000	400,000		400,000	
Fines, Forfeiture, & Penalties	4,679,332	4,799,038	119,706	4,907,072	108,034
Expenditure Recovery	69,396,320	71,253,153	1,856,833	69,203,153	(2,050,000)
General Fund	28,938,568	32,450,560	3,511,992	38,652,044	6,201,484
<b>Sources Total</b>	<b>103,414,220</b>	<b>108,902,751</b>	<b>5,488,531</b>	<b>113,162,269</b>	<b>4,259,518</b>

### Uses - Operating Expenditures

Salaries	61,577,955	64,696,525	3,118,570	66,891,911	2,195,386
Mandatory Fringe Benefits	22,732,047	22,641,691	(90,356)	23,187,720	546,029
Non-Personnel Services	15,266,387	17,548,423	2,282,036	19,010,963	1,462,540
Materials & Supplies	161,000	155,000	(6,000)	139,500	(15,500)
Services Of Other Depts	3,676,831	3,861,112	184,281	3,932,175	71,063
<b>Uses Total</b>	<b>103,414,220</b>	<b>108,902,751</b>	<b>5,488,531</b>	<b>113,162,269</b>	<b>4,259,518</b>

### Uses - By Division Description

CAT City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
<b>Uses by Division Total</b>	<b>103,414,220</b>	<b>108,902,751</b>	<b>5,488,531</b>	<b>113,162,269</b>	<b>4,259,518</b>



# CITY PLANNING

## MISSION

The Planning Department works to make San Francisco the world's most livable urban place — environmentally, economically, socially, and culturally. For more information about this department's services, please visit [sf-planning.org](https://sf-planning.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$59.3 million for Planning is \$4.7 million, or 7.3 percent, lower than the FY 2022-23 budget. This change is due to aligning decreased spending with declining revenues, generated by deleting vacant positions, with no impacts to service, and expiring one-time project spending. The FY 2024-25 proposed budget of \$56.4 million is \$2.9 million, or 4.9 percent, lower than the FY 2023-24 proposed budget. This change is also due to continued expected revenue decline, and reductions to grants-related project spending.

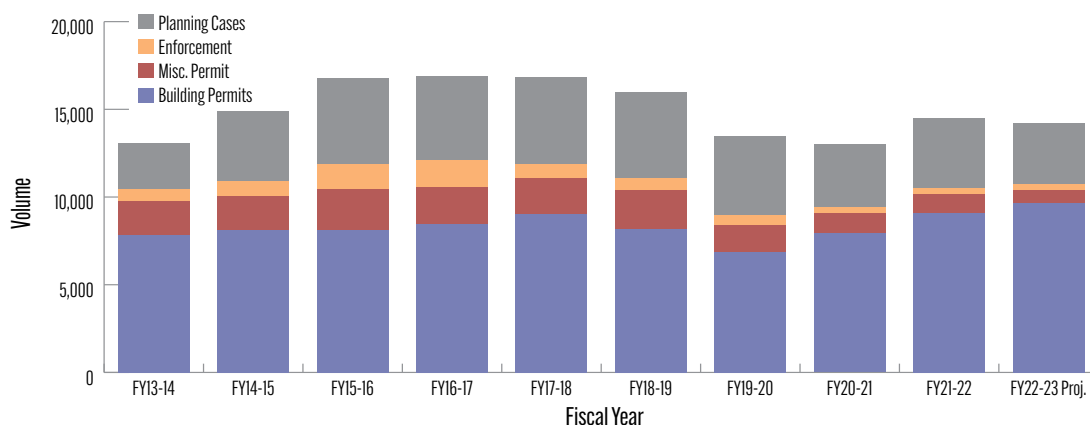
### Updated Revenue Outlook

The largest changes in City Planning's (Planning) budget relate to revenue changes. Given the past

several years of slowing fee revenue, the Mayor's proposed budget adjusts revenue downward to align with these trends. While volume of cases reviewed has increased, it has not yet recovered to pre-pandemic levels. As such, Planning is aligning its expenditures with updated revenue expectations to create a balanced budget.

### Streamlining Permitting and Application Review

In alignment with the recently adopted Housing Element and the Mayor's Executive Directive on Housing for All, the coming fiscal year will focus on streamlining permit and application review by creating a more predictable and transparent process to approve housing. Additionally, Planning



**VOLUME TRENDS.** While Planning's volume of cases reviewed has increased since 2020, it has not yet recovered to pre-pandemic levels.

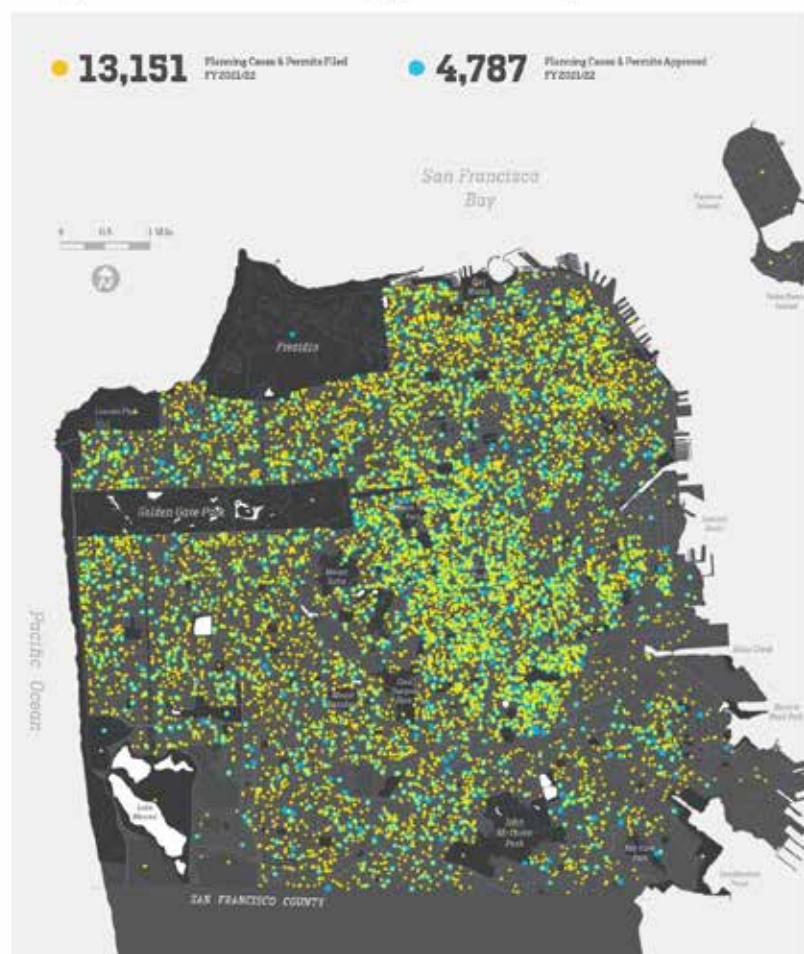
will continue its efforts to increase efficiency, consistency, and in its site permitting process, the Department will roll out a new internal dashboard to better track compliance with the Permit Streamlining Act, Housing Accountability Act, and other State and local laws.

## Community Engagement: Housing Element Rezoning

As part of the City's implementation of the Housing Element, the Department has committed to engaging with the community to have an inclusive conversation about the need for additional housing, solicit feedback on zoning proposals to create affordable housing, build community facilities, enhance economic development, improve urban design, support

small businesses, and create community capacity, understanding, and awareness of the City's priorities and upcoming housing-related actions.

As such, Planning will partner with the City's wide range of communities to hold community conversations with neighborhood merchants and other groups, host focus groups, conduct open houses for the general public, sponsor educational workshops to break down technical housing and land use information, and convene topical roundtable discussions to help inform decision-making. These activities will culminate in a series of webinars, open to the general public, where the Department will report back on how community input has informed the final zoning proposals.

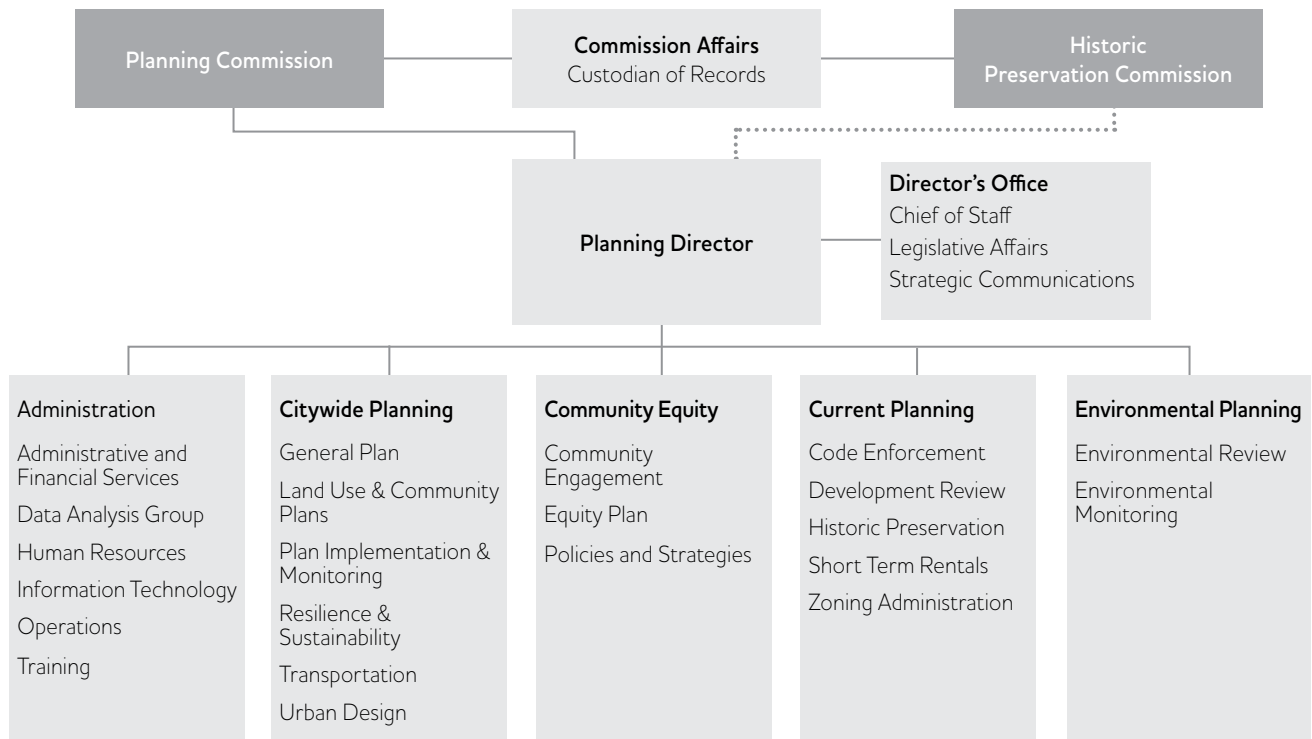


PROJECT SUBMITTALS & APPROVALS MAP

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Build Neighborhoods &amp; Public Spaces that Welcome All</b>				
Enforcement: Average number of days to escalate a valid complaint	258	90	90	90
<b>Streamline Project Approval Processes</b>				
Affordable Housing Projects: The average number of days from the application being accepted by the Department to first Commission Hearing	761	180	180	180
Caseload per Planner: Average active caseload per planner of planning cases & building permits	147	40	40	40
Change of Use with No Additional Construction Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date	111	60	60	60
Change of Use with No Additional Construction Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing	137	90	90	90
Large, New Residential Construction Projects Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing	1,079	540	540	540
Over-the-Counter Building Permits	7,698	5,500	5,500	5,500
Pending Volume: Total planning cases & building permits awaiting initial departmental review	1,970	1,800	1,800	1,800
Public Projects: The average number of days from the application being accepted by the Department to final CEQA determination	49	30	30	30
Small Residential Addition Projects Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date	150	180	180	180
Total Caseload: Total active caseload of planning cases and building permits	17,242	12,000	12,000	12,000
Total Volume: Total volume of new planning cases & building permits requiring departmental review	11,025	12,000	12,000	12,000

## ORGANIZATIONAL STRUCTURE: CITY PLANNING



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	225.81	210.80	(15.01)	209.69	(1.11)
Non-Operating Positions (CAP/Other)	(25.42)	(24.42)	1.00	(24.42)	
<b>Net Operating Positions</b>	<b>200.39</b>	<b>186.38</b>	<b>(14.01)</b>	<b>185.27</b>	<b>(1.11)</b>

## Sources

Intergovernmental: Federal	2,100,000	1,120,000	(980,000)	1,245,000	125,000
Intergovernmental: Other	526,000	876,000	350,000	526,000	(350,000)
Intergovernmental: State	1,838,537	3,890,000	2,051,463	825,000	(3,065,000)
Charges for Services	42,429,282	38,045,230	(4,384,052)	40,722,106	2,676,876
Other Revenues	675,000	475,000	(200,000)	335,535	(139,465)
Expenditure Recovery	3,119,000	3,043,444	(75,556)	3,043,444	
General Fund	13,241,614	11,820,524	(1,421,090)	9,675,417	(2,145,107)
<b>Sources Total</b>	<b>63,929,433</b>	<b>59,270,198</b>	<b>(4,659,235)</b>	<b>56,372,502</b>	<b>(2,897,696)</b>

## Uses - Operating Expenditures

Salaries	28,094,441	27,268,767	(825,674)	27,959,874	691,107
Mandatory Fringe Benefits	11,885,767	10,780,287	(1,105,480)	11,018,727	238,440
Non-Personnel Services	3,513,060	3,148,060	(365,000)	3,273,624	125,564
Materials & Supplies	450,935	422,178	(28,757)	380,580	(41,598)
Overhead and Allocations	401,241	458,758	57,517	458,758	
Programmatic Projects	10,728,954	7,705,818	(3,023,136)	4,273,791	(3,432,027)
Services Of Other Depts	8,845,046	9,486,330	641,284	9,007,148	(479,182)
Unappropriated Rev-Designated	9,989		(9,989)		
<b>Uses Total</b>	<b>63,929,433</b>	<b>59,270,198</b>	<b>(4,659,235)</b>	<b>56,372,502</b>	<b>(2,897,696)</b>

## Uses - By Division Description

CPC Administration	18,682,379	19,499,430	817,051	19,376,355	(123,075)
CPC Citywide Planning	7,970,084	8,381,378	411,294	5,666,634	(2,714,744)
CPC Community Equity	9,420,782	4,922,342	(4,498,440)	5,029,433	107,091
CPC Current Planning	16,876,040	16,623,221	(252,819)	17,103,238	480,017
CPC Environmental Planning	7,547,817	7,202,762	(345,055)	6,495,124	(707,638)
CPC Executive Office	2,719,373	1,838,589	(880,784)	1,888,843	50,254
CPC Zoning Admin & Compliance	712,958	802,476	89,518	812,875	10,399
<b>Uses by Division Total</b>	<b>63,929,433</b>	<b>59,270,198</b>	<b>(4,659,235)</b>	<b>56,372,502</b>	<b>(2,897,696)</b>

# CIVIL SERVICE COMMISSION

## MISSION

The Civil Service Commission (CSC) establishes, ensures, and maintains an equitable and credible merit system for public service employment for the citizens of San Francisco, and strives to consistently provide the best-qualified candidates for public service in a timely and efficient manner. For more information about this department's services, please visit [sf.gov/departments/civil-service-commission](https://sf.gov/departments/civil-service-commission)

## BUDGET ISSUES & DETAILS

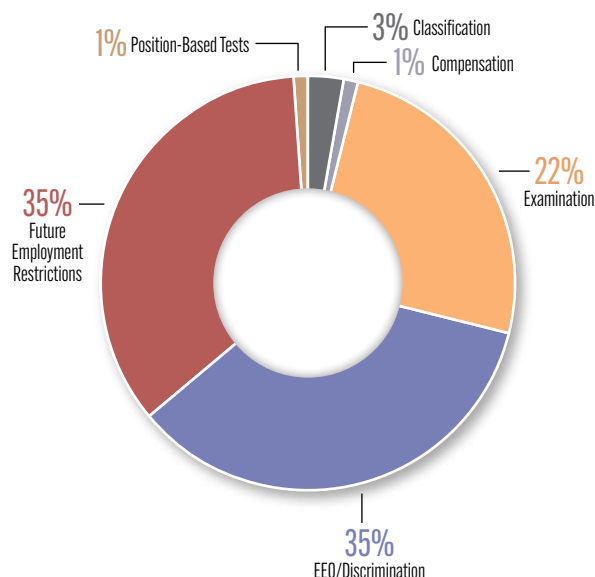
The proposed Fiscal Year (FY) 2023-24 budget of \$1.4 million for the Civil Service Commission is \$0.1 million, or 4.5 percent, lower than the FY 2022-23 budget. This is primarily due to salaries and benefits savings from vacant positions. The FY 2024-25 proposed budget of \$1.4 million is less than \$0.1 million, or 1.6 percent, higher than the FY 2023-24 proposed budget. This change is due to increased costs in salaries and benefits.

The Department is committed to the citywide government operations recovery initiative to develop faster hiring processes for City staff and job applicants, make contracting less resource-demanding for City staff, and to use data to understand challenges and measure the impact of changes.

### Supporting the City's Workforce

The Department continues to work closely with City departments in order to meet the growing demand for public service employees. The Department also supports the Mayor's initiatives of accountability and equity in services by conducting trainings, investigations, and hearing appeals. CSC works with hiring managers, employees,

department staff, and union representatives when reviewing policies and current practices in addition to proposing rule or policy amendments to expedite and expand equity in hiring. The Department staff educates employees and union representatives to increase their knowledge of the merit system, impacts on City employment, and what employees



**TYPES OF APPEALS IN FY 2021-22.** CSC accepts a wide range of appeals related to City's merit system. CSC holds hearings and makes decisions on the appeals filed.

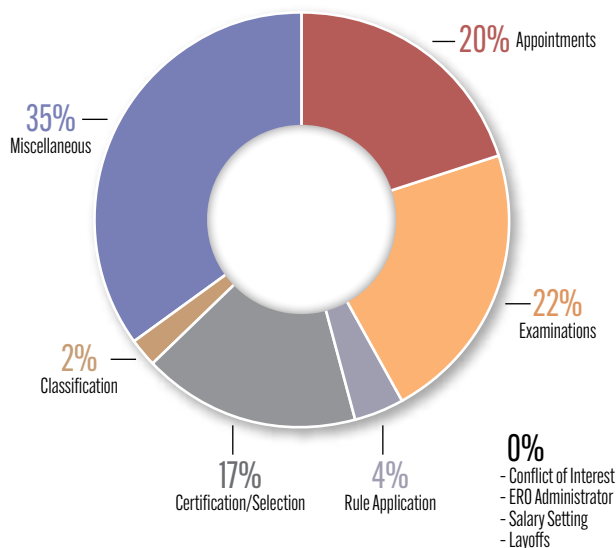
can do to gain promotional opportunities within the City. CSC also works closely with the City Attorney's Office and Contract Management staff from other City departments to search for alternative methods to efficiently move forward contracts while maintaining transparency with the union and the public.

## Ensuring Equity in Hiring

The Department is mandated by Charter to establish an equitable merit system to ensure the City hires the most qualified people for public service jobs. With the ongoing ability to conduct

virtual public meetings, Civil Service Commissioners and Department staff have been able to build an even stronger connection with City employees and the public they serve. Department staff will continue to operate in this hybrid environment and find new ways to be more inclusive and further expand opportunities for City employees as part of the citywide government operations recovery initiative. Many of these methods demand an equitable lens (e.g. the Racial Equity Action Plan) that in return, diversifies the City's hiring process, creating a public service workforce that is reflective of the City's diverse communities.

**TYPES OF INSPECTION SERVICE REQUESTS IN FY 2021-22.** *CSC conducts investigations and audits of many aspects of the City's merit system and makes sure that the City's merit system is working.*

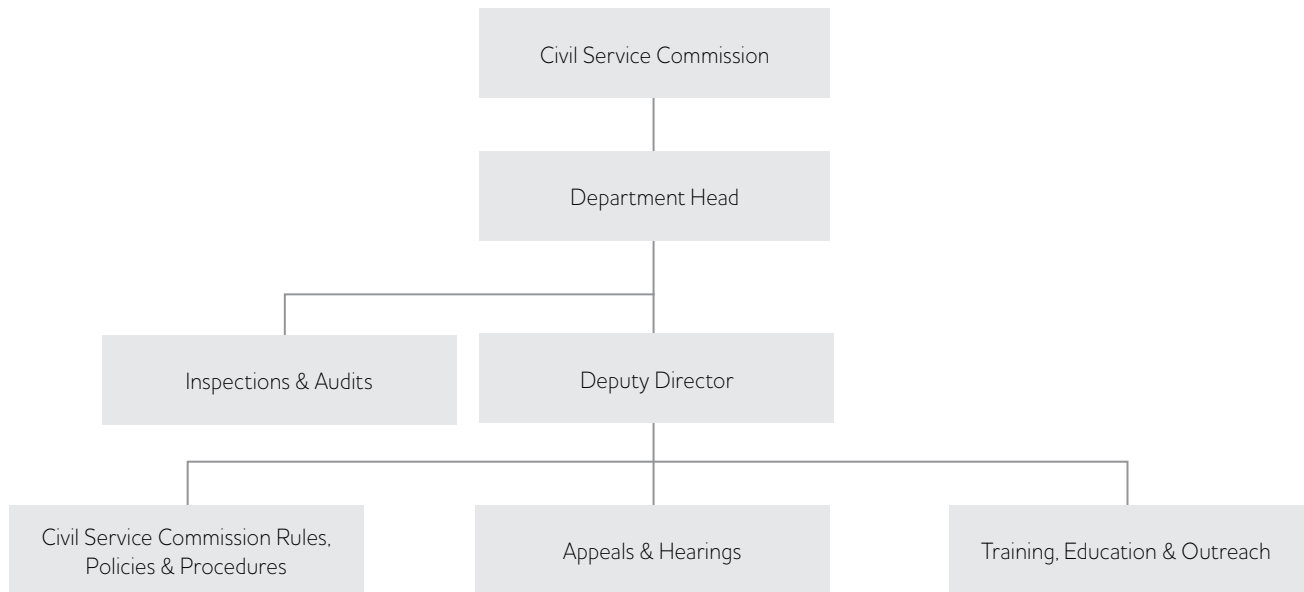


## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Create greater transparency and efficiencies in the Commission's procedures and communications</b>				
# of employees for whom performance appraisals were scheduled (CSC)	2.0	5.0	6.0	6.0
# of employees for whom scheduled performance appraisals were completed (CSC)	2.0	5.0	6.0	6.0
The percentage of completed Inspection Service Requests	68%	70%	100%	100%
<b>Ensure the timely resolution of appeals</b>				
Percentage of appeals and requests for hearings processed within seven days	99%	98%	100%	100%
Percentage of appeals forwarded and resolved by the Commission in the fiscal year	49%	50%	70%	80%
<b>Strengthen the Commission's ability to meet its Charter mandates and oversee the operation of the merit system</b>				
The number of merit system audits conducted and completed in the fiscal year	9.0	9.0	9.0	12
The percentage of completed responses to Inspection Service requests within 60 days	21%	65%	80%	90%



# ORGANIZATIONAL STRUCTURE: CIVIL SERVICE COMMISSION



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	6.00	5.26	(0.74)	5.24	(0.02)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>6.00</b>	<b>5.26</b>	<b>(0.74)</b>	<b>5.24</b>	<b>(0.02)</b>

### Sources

Expenditure Recovery	430,839	430,839		430,839	
General Fund	1,016,526	951,163	(65,363)	972,907	21,744
<b>Sources Total</b>	<b>1,447,365</b>	<b>1,382,002</b>	<b>(65,363)</b>	<b>1,403,746</b>	<b>21,744</b>

### Uses - Operating Expenditures

Salaries	821,941	810,131	(11,810)	833,969	23,838
Mandatory Fringe Benefits	323,205	293,322	(29,883)	298,512	5,190
Non-Personnel Services	28,795	28,795		28,795	
Materials & Supplies	3,395	3,395		3,055	(340)
Services Of Other Depts	270,029	246,359	(23,670)	239,415	(6,944)
<b>Uses Total</b>	<b>1,447,365</b>	<b>1,382,002</b>	<b>(65,363)</b>	<b>1,403,746</b>	<b>21,744</b>

### Uses - By Division Description

CSC Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
<b>Uses by Division Total</b>	<b>1,447,365</b>	<b>1,382,002</b>	<b>(65,363)</b>	<b>1,403,746</b>	<b>21,744</b>



# COMMUNITY INVESTMENT AND INFRASTRUCTURE

## MISSION

The Office of Community Investment and Infrastructure (OCII) is the Successor Agency to the San Francisco Redevelopment Agency (SFRA), which the State of California dissolved in 2012. OCII is responsible for development in Mission Bay, Transbay, and the Hunters Point Shipyard/Candlestick Point neighborhoods which will collectively provide over 22,000 new housing units and 14 million square feet of new commercial space; the management of significant assets in the City; and the development of over 7,000 affordable housing units and over 400 acres of parks. For more information about this department's services, please visit [sfocii.org](https://sfocii.org)

## BUDGET ISSUES & DETAILS

OCII is a separate legal entity from the City and County of San Francisco and does not rely on General Fund appropriation. Rather, OCII uses property tax increment authorized under state law. Accordingly, OCII's budget is considered separately from the City and County budget. OCII operates with an annual budget with expenditures approved by the California Department of Finance and required to complete enforceable obligations. The Fiscal Year (FY) 2023-24 proposed budget is presented here and is consistent with DOF's approval of expenditures dated April 14, 2023.

The proposed FY 2023-24 budget of \$717.4 million for the Office of Community Investment and Infrastructure is \$0.1 million more than the FY 2022-23 budget of \$717.3 million. The FY 2023-24 proposed budget of \$717.4 million is approximately equivalent to the FY 2022-23 proposed budget.

OCII funds its construction programs primarily with bond proceeds generated by the issuance of tax allocation bonds. In FY 2023-24, OCII anticipates expending \$151.0 million on its debt program, including bond debt service. The FY 2023-24 proposed budget includes three new debt issuances of \$129.0 million, which will fund infrastructure in Transbay and affordable housing projects.

The Department anticipates spending \$331.6 million for affordable housing, \$178.5 million for infrastructure, \$2.1 million for community and workforce development, and \$54.3 million for project management and operations, including a payment of \$33.7 million to the Transbay Joint Powers Authority for the Transbay Terminal Project.

### Housing Obligations

To build a more equitable San Francisco, OCII funds affordable housing that serves low or very low-

income households. OCII's total housing production obligation includes 21,927 units, of which 7,116 will be affordable and 65 percent will be funded by OCII. As of July 1, 2023, OCII will have completed 9,316 units of housing, of which 2,752 are affordable. These units are known as OCII's Retained Affordable Housing Production Obligation.

In FY 2023-24, OCII will complete 148 affordable housing units in Mission Bay South and 77 units in Hunters Point Shipyard Phase 1.

## Land Use & Infrastructure

OCII contributes to livability and vibrancy through its delivery of public infrastructure, including funding for parks and streetscape improvements that are required under existing enforceable obligations. At completion, HPS2/CP will include 326 acres, Mission Bay will include 49 acres, and Transbay will include 4 acres of parks.

In FY 2023-24, OCII will complete 5.6 acres of park space, as well as a street segment, in Mission Bay.

## Community & Workforce Development

OCII contributes to diversity, equity, and inclusivity through its equal opportunity program for contracting and workforce. OCII works with private contractors, CityBuild, and community-based organizations to foster job creation for local workers and to improve opportunities for small, local, minority and women-owned businesses to participate on OCII projects.

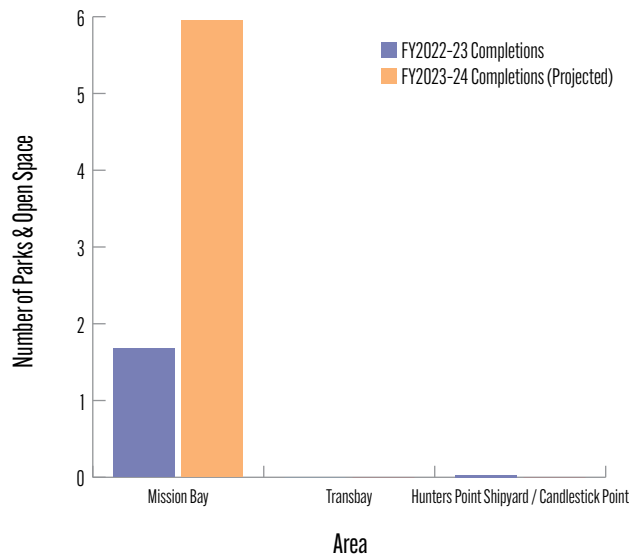
To date, the Department has awarded over \$5.7 billion in contracts with nearly \$1.8 billion or 32 percent credited to small business enterprises. Of this amount, \$973 million or 54 percent has been awarded to San Francisco-based small businesses. Over 49,890 workers, of which 7,401 or 15 percent are San Francisco residents, have performed 18.3 million construction hours on OCII-administered projects since 2012. Local residents have performed 3.5 million hours or 19 percent, garnering \$154.7 million in wages.

### OCII'S TOTAL HOUSING PRODUCTION OBLIGATION.

*Most of OCII's future development projects will be in the Hunters Point Shipyard/ Candlestick Point neighborhood.*



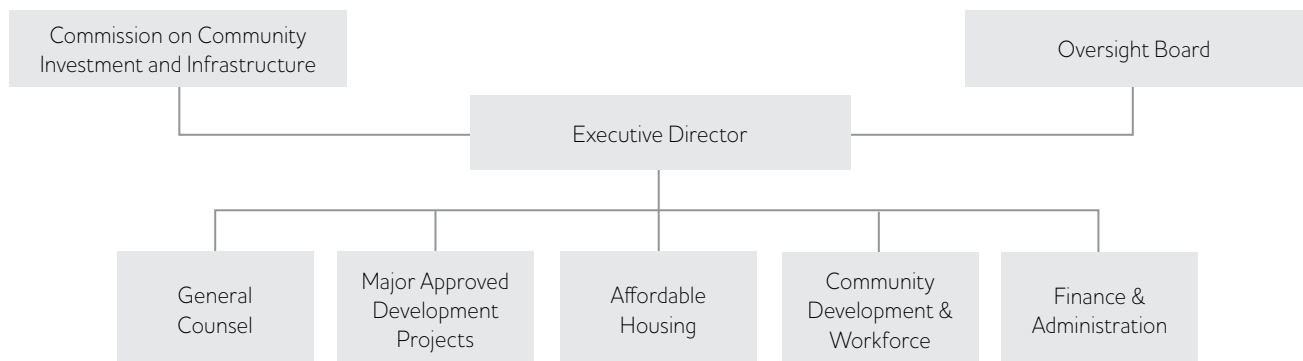
**OCII'S PARKS & OPEN SPACE COMPLETIONS.** *OCII projects to complete several parks and open space projects in Mission Bay in FY 2023-24.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Create New Public Infrastructure &amp; Open Spaces</b>				
Total number of new parks open to the public by OCII	7	1	4	3
<b>Invest in Disadvantaged Communities by Accelerating Delivery of New Housing</b>				
Total number of new housing units completed by OCII	0	0	218	159
<b>Maximize Opportunities for Local Businesses &amp; Workers</b>				
Percent of Contract Dollars Awarded to Small Business Enterprises for OCII Sponsored Projects	24%	91%	25%	18%

## ORGANIZATIONAL STRUCTURE: COMMUNITY INVESTMENT AND INFRASTRUCTURE



## TOTAL BUDGET – HISTORICAL COMPARISON

	FY2022-23	FY2023-24	YOY
	BUDGET	PROPOSED	DIFFERENCE
<b>Sources</b>			
Property Tax Increment - TAB Debt Service	\$ 61.1	\$ 65.3	\$ 4.2
Property Tax Increment - Debt Portfolio	\$ 1.1	\$ -	\$ (1.1)
Property Tax Increment - Mission Bay	\$ 40.3	\$ 27.1	\$ (13.2)
Property Tax Increment - HPS2/CP	\$ 1.0	\$ 1.8	\$ 0.9
Property Tax Increment - State Owned TBY	\$ 36.8	\$ 33.7	\$ (3.2)
Property Tax Increment - Other	\$ 7.7	\$ 14.9	\$ 7.2
Property Tax Increment - ACA	\$ 3.9	\$ 3.5	\$ (0.4)
<b>Subtotal Property Tax Increment</b>	<b>\$ 151.8</b>	<b>\$ 146.2</b>	<b>\$ (5.5)</b>
 New Bonds - Housing	 \$ -	 \$ 24.0	 \$ 24.0
New Bonds - Infra	\$ 92.1	\$ 103.9	\$ 11.8
<b>Subtotal New Bonds</b>	<b>\$ 92.1</b>	<b>\$ 127.9</b>	<b>\$ 35.8</b>
 Developer Payments	 \$ 66.8	 \$ 22.4	 \$ (44.4)
<b>Subtotal Developer Payments</b>	<b>\$ 66.8</b>	<b>\$ 22.4</b>	<b>\$ (44.4)</b>
 Rent & Lease Revenue	 \$ 0.4	 \$ 0.4	 \$ (0.0)
Payments from Other Gov Entities	\$ 2.5	\$ 0.4	\$ (2.1)
Hotel Tax	\$ 4.5	\$ 4.7	\$ 0.2
<b>Subtotal Other</b>	<b>\$ 7.4</b>	<b>\$ 5.5</b>	<b>\$ (1.9)</b>
 Fund Balance - Housing	 \$ 112.8	 \$ 75.6	 \$ (37.2)
Fund Balance - Non-Housing	\$ 27.2	\$ 66.4	\$ 39.2
<b>Subtotal Fund Balance</b>	<b>\$ 140.0</b>	<b>\$ 142.1</b>	<b>\$ 2.1</b>
 Prior Period Authority - Housing	 \$ 198.0	 \$ 215.6	 \$ 17.6
Prior Period Authority - Non-Housing	\$ 61.3	\$ 57.8	\$ (3.4)
<b>Subtotal Prior Period Authority</b>	<b>\$ 259.2</b>	<b>\$ 273.4</b>	<b>\$ 14.2</b>
 <b>Total Sources</b>	 <b>\$ 717.3</b>	 <b>\$ 717.4</b>	 <b>\$ 0.1</b>

*\*Dollar amounts will be slightly off due to rounding.*

## TOTAL BUDGET – HISTORICAL COMPARISON

	FY2022-23	FY2023-24	YOY
	BUDGET	PROPOSED	DIFFERENCE
<b>Uses - Operations</b>			
Operational Salaries and Benefits	\$ 9.8	\$ 9.9	\$ 0.2
Affordable Housing Services	\$ 0.8	\$ 1.4	\$ 0.6
Rent	\$ 1.0	\$ 0.9	\$ (0.1)
Retiree Health and Pension Costs	\$ 4.3	\$ 3.5	\$ (0.8)
Auditing & Accounting Services	\$ 0.3	\$ 0.3	\$ -
Legal Services	\$ 1.4	\$ 1.5	\$ 0.1
Planning & Infrastructure Rvw	\$ 5.0	\$ 5.0	\$ 0.0
Real Estate Development Services	\$ 0.0	\$ 0.2	\$ 0.2
Workforce Development Services	\$ 0.1	\$ 0.2	\$ 0.1
Other Professional Services	\$ 10.2	\$ 10.7	\$ 0.5
Grants to Community-Based Organizations	\$ 1.5	\$ 1.5	\$ -
Payments to Other Public Agencies	\$ 0.4	\$ 0.4	\$ -
Other Current Expenses	\$ 1.5	\$ 2.4	\$ 0.9
<b>Subtotal Uses - Operations</b>	<b>\$ 36.2</b>	<b>\$ 37.8</b>	<b>\$ 1.6</b>
<b>Uses - Non-Operations</b>			
Affordable Housing Loans	\$ 162.5	\$ 116.0	\$ (46.5)
Development Infrastructure	\$ 167.5	\$ 146.2	\$ (21.3)
Pass-through to TJPA	\$ 36.8	\$ 33.7	\$ (3.2)
Debt Service - OCII TAB Bonds	\$ 88.0	\$ 95.5	\$ 7.5
Public Art	\$ 1.4	\$ 1.0	\$ (0.4)
Other Debt	\$ 5.7	\$ 52.7	\$ 47.1
<b>Subtotal Uses - Non-Operations</b>	<b>\$ 461.9</b>	<b>\$ 445.2</b>	<b>\$ (16.8)</b>
Prior Period Authority - Housing	\$ 198.0	\$ 215.6	\$ 17.6
Prior Period Authority - Non-Housing	\$ 21.2	\$ 18.9	\$ (2.2)
<b>Subtotal Prior Period Authority</b>	<b>\$ 219.1</b>	<b>\$ 234.5</b>	<b>\$ 15.4</b>
<b>Total Uses</b>	<b>\$ 717.3</b>	<b>\$ 717.4</b>	<b>\$ 0.1</b>

*\*Dollar amounts will be slightly off due to rounding.*





# CONTROLLER

## MISSION

The Office of the Controller works to ensure the City's financial integrity and to promote efficient, effective, and accountable government. The Department strives to be a model for good government and to make the City a better place to live and work. For more information about this department's services, please visit [sf.gov/departments/controllers-office](https://sf.gov/departments/controllers-office)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$84.2 million for the Office of the Controller (CON) is \$2.5 million, or 3.0 percent, higher than FY 2022-23 budget. This is primarily due to increased costs in accounting services and the addition of the new Refuse Rates division to the Controller's Office. The FY 2024-25 proposed budget of \$84.4 million is \$0.3 million, or 0.3 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits offset by non-personnel savings.

### **Training and Developing the City's Financial Professionals**

A highly qualified financial workforce is the backbone of the City and County of San Francisco's (City) financial operations. An array of technical expertise and experience is required to successfully manage and support the City's vast complex financial activities. In FY 2023-24, the Controller's Office proposed the expansion of its training programs to establish financial standards across the City and County of San Francisco.

In order to address this issue, a pilot program will be created to develop and retain senior-level financial and accounting management talent. The

program will prepare managers for accounting leadership positions and will expand their knowledge and financial management experience. This new program is made possible with investments from the Mayor's proposed budget to support staffing required to begin this initiative.

A comprehensive training program on the City's budget cycle for staff with budget preparation and management duties will ensure that departments and central agencies gain professionals with a consistent and current training.

### **Controller as Refuse Rate Administrator**

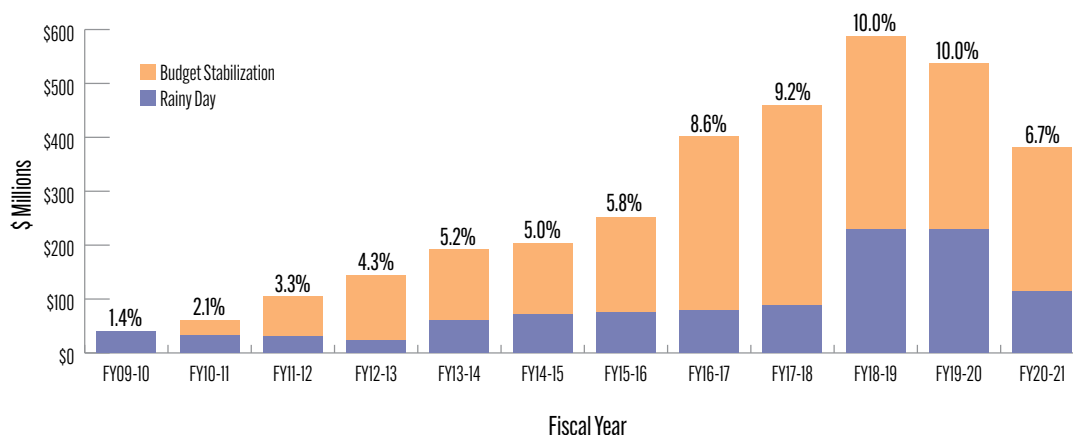
On June 7, 2022, voters approved Proposition F, which amended the Refuse Collection and Disposal Ordinance to restructure the refuse rate-setting process and membership of the Refuse Rate Board ("Board"). The Controller's new role is to serve as Refuse Rate Administrator, replacing the Director of Public Works as the party responsible for monitoring and proposing new rates to the Board. The Refuse Rate Administrator must present its proposals at public hearings to the Commission on the Environment and the Sanitation and Streets Commission before submitting proposed rates to the Board. The Refuse Rate Administrator must

also consider all written objections and public input to the refuse rates and address them with the Board. Lastly, the Refuse Rate Administrator is responsible for monitoring the financial and operational performance of refuse collectors, performing studies and investigations, and advising the Board to ensure rates are just and reasonable, considering any applicable service standards and environmental goals established by law.

## Government Operations Recovery

Government Operations Recovery (Gov Ops) continues to focus on improvements to the City's

hiring, contracting, and other City processes. The Controller's Office continues to work with the City Administrator's Office and the Department of Human Resources to implement key initiative that support more efficient and timely City services to the public. The Mayor's proposed budget continues to support this initiative and invests \$0.2 million in both FY 2023-24 and FY 2024-25 to hire for previously vacant positions. In the coming year, Gov Ops will continue to work towards further streamlining the City's contracting procurement and reducing citywide vacancy rates.

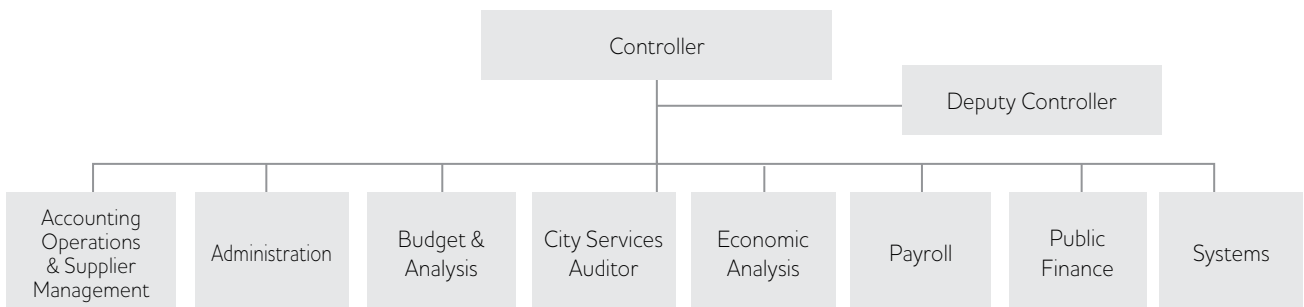


**GROWTH OF FINANCIAL STABILIZATION RESERVES.** *The strength of the City's economy during the past decade, combined with financial management reforms, have driven improvement in the City's overall financial condition, which includes fully funding the City's economic stabilization reserves. In FY 2018-19, the City reached its reserve target of 10 percent of General Fund reserves, with an economic stabilization reserve balance of \$588 million. In FY 2019-20, economic stabilization reserve balances are \$537 million, which is at 10 percent of General Fund reserve when adjusted for one-time Coronavirus Relief Fund and Federal Emergency Management Agency revenues related to the COVID-19 public health emergency. The FY 2020-21 budget included a use \$156.5 million of the economic stabilization reserves, but a de minimus use was assumed in the FY 2021-22 budget while the City is eligible to withdraw \$57.3 million per the voter-adopted policy.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Ensure Government is Accountable to City Residents</b>				
Count of code required audits completed	23	20	20	20
Percent of audit recommendations implemented within 2 years after report issuance.	95%	85%	90%	85%
Percent of auditee ratings that are good or excellent	94%	85%	90%	85%
Percent of audits completed within hours budgeted	85%	80%	80%	80%
Percent of client ratings for technical assistance projects that are good or excellent	100%	100%	100%	95%
Percent of planned audits completed within scheduled deadline	84%	80%	75%	75%
Percent of planned projects completed within scheduled deadline	N/A	N/A	80%	50%
Percent of projects completed within hours budgeted	N/A	80%	80%	80%
<b>Increase Access to Useful &amp; Timely Information</b>				
Number of days to complete the City's annual comprehensive financial report (ACFR) for the previous fiscal year	217	231	150	150
<b>Invest In &amp; Value our Employees</b>				
Percent of employees who agree with the statement: Overall, I'm satisfied with the Controller's Office as a place to work and grow	84%	90%	90%	90%
Percent of employees who complete 24 hours of professional development in a performance year	82%	90%	90%	90%
<b>Provide High-Quality Financial Services &amp; Systems</b>				
City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes)	1.0	1.0	1.0	1.0
Number of audit findings with questioned costs in annual Single Audit of federal grants	0.0	0.0	0.0	0.0
Number of findings of material weakness in annual City audit	0.0	0.0	0.0	0.0
Percent of payroll transactions not requiring correction	98%	99%	99%	99%
Percent of Problem Description Forms (PDF) processed within 2 pay periods of receipt	83%	90%	88%	90%
Percent of scheduled time that financial systems are available for departmental use	100%	100%	100%	100%
Percent of scheduled time that human capital systems are available for departmental use	100%	100%	100%	100%
<b>Safeguard the City's Long-Term Financial Health</b>				
Number of departments that received training on cost recovery policies and procedures	40	30	30	30
Percentage by which actual General Fund revenues vary from prior year revised budget estimates	1.8%	8.5%	5.6%	2.0%
Percentage by which actual revenues vary from mid-year estimates	0.5%	9.5%	1.5%	1.5%
Ratings of the City's General Obligation Bonds from Moody's. Highest: 1=Aaa	1.0	1.0	1.0	1.0
Stabilization reserve balance as a percentage of General Fund revenues	6.7%	6.0%	6.5%	6.5%
<b>Support Informed Policy Decisions</b>				
Completion rate of ballot analysis by hearing date	100%	100%	100%	100%
Number of Data Academy Training Participants	72	600	300	N/A
Percentage of OEA economic impact reports completed by the hearing date	100%	100%	100%	100%

## ORGANIZATIONAL STRUCTURE: CONTROLLER



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	308.23	313.30	5.07	313.50	0.20
Non-Operating Positions (CAP/Other)	(59.32)	(62.16)	(2.84)	(61.42)	0.74
<b>Net Operating Positions</b>	<b>248.91</b>	<b>251.14</b>	<b>2.23</b>	<b>252.08</b>	<b>0.94</b>

## Sources

Property Taxes	67,000	100,000	33,000	100,000	
Intergovernmental: Other	440,000	298,000	(142,000)	298,000	
Charges for Services	440,000	440,000		440,000	
Other Revenues	1,000,000	1,000,000		1,000,000	
Expenditure Recovery	67,967,801	68,930,284	962,483	70,807,296	1,877,012
Beg Fund Balance - Budget Only		857,388	857,388	1,081,328	223,940
General Fund	11,786,085	12,552,218	766,133	10,706,448	(1,845,770)
<b>Sources Total</b>	<b>81,700,886</b>	<b>84,177,890</b>	<b>2,477,004</b>	<b>84,433,072</b>	<b>255,182</b>

## Uses - Operating Expenditures

Salaries	39,365,713	41,272,061	1,906,348	42,672,328	1,400,267
Mandatory Fringe Benefits	15,042,221	15,039,396	(2,825)	15,448,511	409,115
Non-Personnel Services	14,018,740	16,186,581	2,167,841	15,421,641	(764,940)
Materials & Supplies	592,158	630,011	37,853	555,486	(74,525)
Programmatic Projects	7,403,405	7,266,463	(136,942)	6,386,347	(880,116)
Services Of Other Depts	5,278,649	3,783,378	(1,495,271)	3,948,759	165,381
<b>Uses Total</b>	<b>81,700,886</b>	<b>84,177,890</b>	<b>2,477,004</b>	<b>84,433,072</b>	<b>255,182</b>

## Uses - By Division Description

CON Accounting	14,570,171	17,022,832	2,452,661	16,435,783	(587,049)
CON Administration	1,588,710	1,673,562	84,852	1,641,720	(31,842)
CON Budget & Analysis	3,492,856	3,803,083	310,227	3,829,637	26,554
CON City Services Auditor	26,106,129	26,017,618	(88,511)	25,800,649	(216,969)
CON Citywide Systems	31,453,128	29,978,014	(1,475,114)	30,611,284	633,270
CON Economic Analysis	625,112	635,682	10,570	650,222	14,540
CON Payroll	3,313,902	3,233,643	(80,259)	3,404,109	170,466
CON Public Finance	550,878	956,068	405,190	978,340	22,272
CON Refuse Rates Adm		857,388	857,388	1,081,328	223,940
<b>Uses by Division Total</b>	<b>81,700,886</b>	<b>84,177,890</b>	<b>2,477,004</b>	<b>84,433,072</b>	<b>255,182</b>

# DISTRICT ATTORNEY

## MISSION

To promote justice by fostering accountability and repairing harms; to address root causes of crime and prevent recidivism; to center and support crime victims and survivors; to reduce mass incarceration and develop effective alternatives to incarceration; to eliminate racial and class inequities in the criminal legal system; and to promote public safety by using innovative, evidence-based approaches. For more information about this department's services, please visit [sfdistrictattorney.org](https://sfdistrictattorney.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$89.8 million for the Office of the District Attorney is \$5.8 million, or 6.9 percent, higher than FY 2022-23 budget. This is primarily due to an increase in personnel budget to account for current staffing, new attorney positions, and an overall increase in salaries and benefits. The FY 2024-25 proposed budget of \$92.2 million is \$2.4 million, or 2.7 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

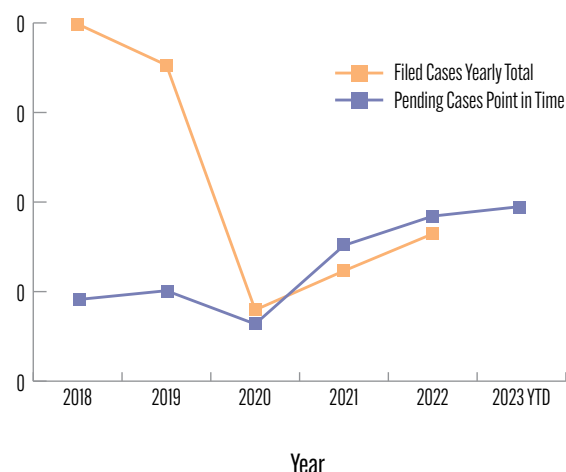
### Combating Open-Air Drug Markets

The proposed budget includes funding for three dedicated attorneys to focus on open-air drug markets and drug trafficking throughout the City. The DAT has prioritized the prosecution of high-level dealers and are working closely with the San Francisco Police Department to file narcotics sales cases, and this new investment will expand the Office's capacity to address open-air drug dealing.

### Public Safety Services and Programs

DAT continues to be forward-thinking in its approach to ensuring public safety and combatting

crime in the 21st century. The Department focuses on ensuring that all residents and families thrive as they interact with the criminal justice system, especially the most vulnerable and those who have been historically subjected to discrimination within the criminal justice system.

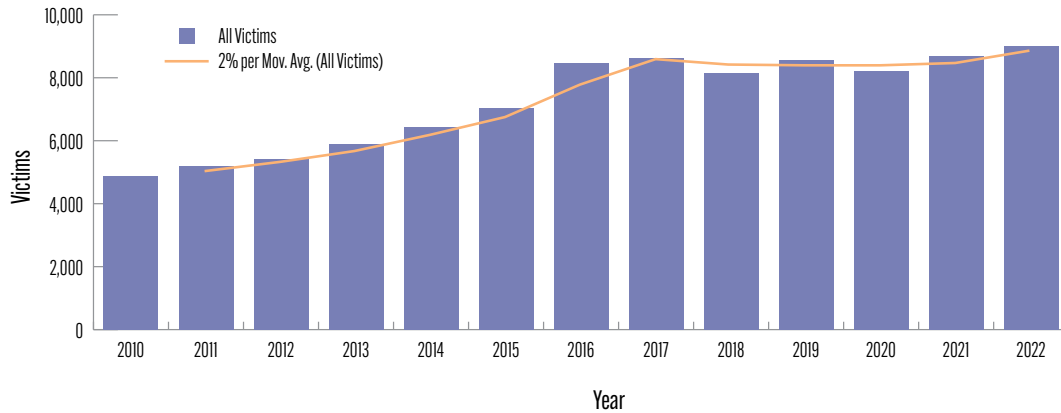


**PENDING CASES VERSUS FILED CASES.** *The Office of the District Attorney has seen an increase in both number of cases filed and pending cases since 2020.*

## Independent Investigations Bureau

In its seventh year of funding, the Independent Investigations Bureau (IIB) is firmly in place as the entity investigating Officer Involved Shootings and other peace officer misconduct. DAT is now the

lead agency responding to and investigating these matters. In the Mayor's proposed budget, the IIB program is funded at \$2.9 million in FY 2023-24 and FY 2024-25.



**VICTIM SERVICES DIVISION.** *The Office of the District Attorney has continued to expand service provision in the Victim Services Division since 2010.*

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Administer Justice in a Timely &amp; Efficient Manner</b>				
Average Pending Caseload by ADA, General Felonies Units (Cases)	100	85	85	85
Average Pending Caseload by ADA, Misdemeanor Unit (Cases)	154	115	115	115
<b>Assist Victims to Recover in the Aftermath of Crime</b>				
Number of victims provided with crisis intervention services (Services)	6,112	5,000	5,000	5,000
Number of victims receiving an orientation to the criminal justice system (Services)	11,320	8,000	8,000	8,000
<b>Effectively Prosecute Child Abuse &amp; Sexual Assault Cases</b>				
Average Pending Caseload by ADA, Child Abuse & Sexual Assault Unit (Cases)	33	20	20	35
Child Abuse & Sexual Assault Trial Conviction Rate	N/A	N/A	100%	N/A
Median number of days (age) of Pending Child Abuse & Sexual Assault Unit Cases	705	400	400	400
<b>Effectively Prosecute Homicide Cases</b>				
Average Pending Caseload by ADA, Homicide Unit (Cases)	20	7.0	7.0	10
Homicide Unit Trial Conviction Rate	N/A	N/A	100%	N/A
Median number of days (age) of Pending Homicide Cases	1,185	700	700	700
<b>Hold Offenders Accountable</b>				
Charging Rate for Felony Incidents	60%	55%	55%	50%
Felony Trial Conviction Rate	N/A	N/A	100%	N/A
Misdemeanor Trial Conviction Rate	N/A	N/A	100%	N/A
Total Rate of Action Taken for Felony Incidents	73%	65%	65%	70%
<b>Maintain and Increase Specialized Skills of Investigators and Prosecutors through Training Programs</b>				
Number of enhanced trainings provided to attorneys, victim advocates, and investigators	700	700	700	500
<b>Promote the Fair Administration of Justice</b>				
Median number of days (age) of Pending Officer Involved Shooting & In Custody Incidents	916	180	180	500

# ORGANIZATIONAL STRUCTURE: DISTRICT ATTORNEY



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	313.98	324.03	10.05	323.94	(0.09)
Non-Operating Positions (CAP/Other)	(30.74)	(28.00)	2.74	(28.00)	
<b>Net Operating Positions</b>	<b>283.24</b>	<b>296.03</b>	<b>12.79</b>	<b>295.94</b>	<b>(0.09)</b>

## Sources

Intergovernmental: Federal	2,921,899	2,913,016	(8,883)	2,913,016	
Intergovernmental: State	3,850,540	3,759,914	(90,626)	3,482,499	(277,415)
Charges for Services	698,233	706,604	8,371	706,604	
Expenditure Recovery	490,853	490,853		490,853	
Beg Fund Balance - Budget Only	1,864,833	1,887,937	23,104	1,900,797	12,860
General Fund	74,157,882	80,055,479	5,897,597	82,716,442	2,660,963
<b>Sources Total</b>	<b>83,984,240</b>	<b>89,813,803</b>	<b>5,829,563</b>	<b>92,210,211</b>	<b>2,396,408</b>

## Uses - Operating Expenditures

Salaries	47,859,138	51,859,188	4,000,050	53,576,348	1,717,160
Mandatory Fringe Benefits	16,464,623	16,723,222	258,599	16,987,343	264,121
Non-Personnel Services	4,413,770	4,436,300	22,530	3,935,745	(500,555)
City Grant Program	1,100,120	1,104,186	4,066	1,063,008	(41,178)
Capital Outlay		100,000	100,000		(100,000)
Materials & Supplies	168,905	168,905		155,157	(13,748)
Overhead and Allocations	(208,839)	(208,544)	295	(221,172)	(12,628)
Programmatic Projects	3,044,099	3,086,304	42,205	3,086,304	
Services Of Other Depts	11,142,424	12,544,242	1,401,818	13,627,478	1,083,236
<b>Uses Total</b>	<b>83,984,240</b>	<b>89,813,803</b>	<b>5,829,563</b>	<b>92,210,211</b>	<b>2,396,408</b>

## Uses - By Division Description

DAT District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
<b>Uses by Division Total</b>	<b>83,984,240</b>	<b>89,813,803</b>	<b>5,829,563</b>	<b>92,210,211</b>	<b>2,396,408</b>



# EARLY CHILDHOOD

## MISSION

The Department of Early Childhood (DEC) strives to weave together family, community, and system supports so that all children who grow up in San Francisco have a strong foundation of nurturing, health, and learning. For more information about this department's services, please visit [sfdec.org](https://sfdec.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$324.5 million for the Department of Early Childhood (DEC) is \$50.6 million, or 13.5 percent, lower than the FY 2022-23 budget. This is primarily due to reductions in commercial rent tax (Proposition C) revenues. The Fiscal Year (FY) 2024-25 proposed budget of \$345.8 million is \$21.2 million, or 6.5 percent, higher than the FY 2023-24 proposed budget due to Proposition C revenue improvement. The department will leverage both prior year balances of Proposition C revenue and new projected revenues to maintain programming.

### Establishing the New Department

In FY 2023-24, The Department of Early Childhood (DEC) will be in its second year of operation. Through this budget cycle, DEC will continue its progress on building administrative and program capacity to administer Proposition C (Prop C) funds in support of young children and their families. This includes setting up merged offices, implementing a unified financial structure, and developing a single procurement procedure.

### Early Care and Education Programs

The Mayor's proposed budget includes funding for early childhood and education, ensuring sustained distribution of child care vouchers to low income families, continued funding for the landmark compensation initiative for early educators, pipeline programs to support recruitment and retention of early educators, and child care facilities construction and improvements.

These efforts are largely funded by the June 2018 Prop C that created the Babies and Families Fund, with revenues for early childhood expenditures totaling \$360 million over FY 2023-24 and FY 2024-25.

Proposition C initiatives will support recovery of the local economy by providing early learning subsidies to families earning less than 110 percent of area median income (AMI) for infants, toddlers, and preschool aged children. These subsidies will allow more families to work outside of the home, increasing the number of available child care vouchers from 10,000 to 12,000 per year by investing another \$3.8 million.

DEC's budget also includes over \$2 million to establish infrastructure to track programs and evaluate their impact. This will allow DEC to enhance accountability. In addition, DEC is providing funding to address inequity in early education. The Department will be funding targeted professional development opportunities to improve the cultural responsiveness of the early care and education workforce.

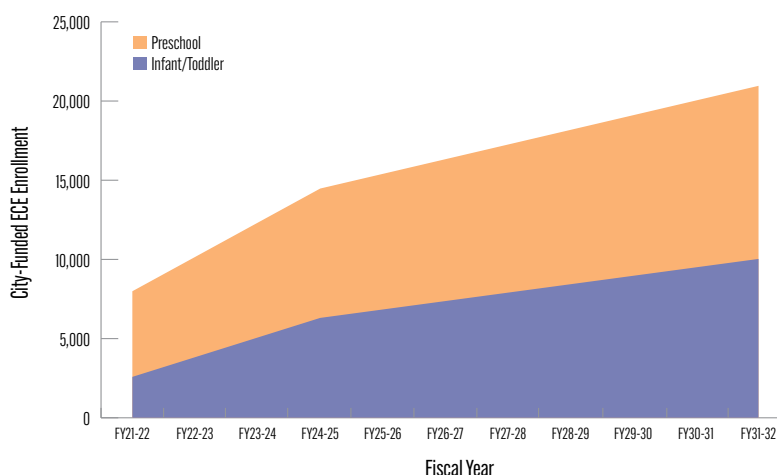
## Early Educators Pay Raise

In April 2022, the Mayor announced a new initiative to invest up to \$71 million annually to advance pay raises, increase benefits, improve working conditions, and support educational attainment for San Francisco's early education

workforce. The Mayor's proposed budget includes ongoing funding for this program and earmarks another \$60 million to ensure these funds are available as the economic outlook fluctuates, ensuring educators are paid more fairly for their crucial work, and also help attract new, quality educators to the field. This investment will continue to ensure early educators are more equitably paid for their crucial work and that centers and family childcare sites continue to attract new, quality educators to the field. Over the next budget cycle, DEC will expand the program from stipends and wage increases to also include funding for direct supports to educators to attain permits/degrees and enhance professional development.

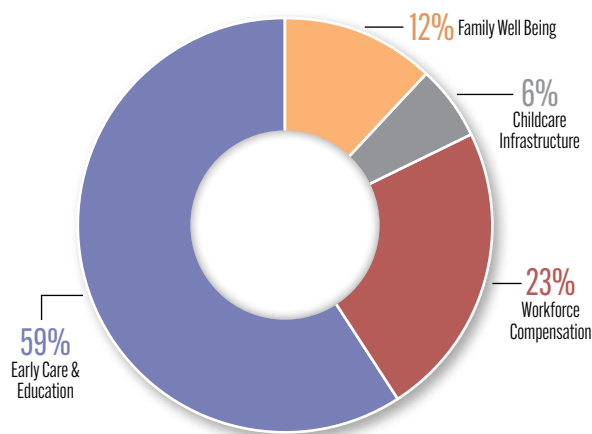
### TEN-YEAR GROWTH IN CITY-FUNDED EARLY CARE AND EDUCATION ENROLLMENTS.

*Ten-year growth projection in city-funded child enrollments needed to reach 75 percent of preschool children and 40 percent of infant/toddlers.*



### TOTAL PROPOSED PROGRAMMATIC SPENDING BY PROGRAM AREA FY2023-24.

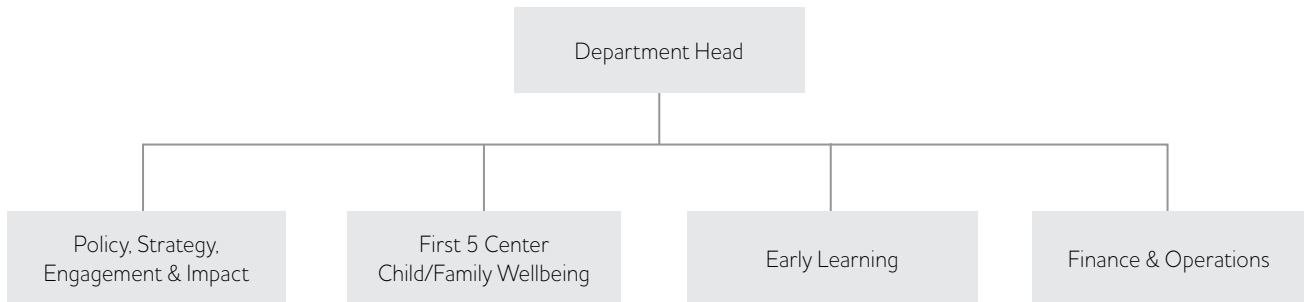
*85 percent of DEC's total budget is spent on community based programs and services. A majority of those funds are for child development/early care and education.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
Ensure optimal child development and improved outcomes for all children				
Number of children 0-5 served in Family Resource Centers	1,461	2,000	2,000	2,500
Number of children screened for special needs	3,043	4,000	4,000	4,500
Number of parents served in Family Resource Centers (FRC)	7,153	7,000	7,000	8,000
Percent of children ages 0 to 5 enrolled in City-funded ECE programs meeting quality standards	18%	N/A	19%	19%
Percent of subsidy-eligible children ages 0 to 5 receiving fully or partially funded services in an ECE setting	48%	N/A	60%	60%

## ORGANIZATIONAL STRUCTURE: EARLY CHILDHOOD



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	65.17	65.96	0.79	65.96	0.00
Non-Operating Positions (CAP/Other)	(1.00)		1.00		
<b>Net Operating Positions</b>	<b>64.17</b>	<b>65.96</b>	<b>1.79</b>	<b>65.96</b>	<b>0.00</b>

### Sources

Business Taxes	226,300,000	172,000,000	(54,300,000)	194,100,000	22,100,000
Intergovernmental: Federal	1,275,471	3,314,672	2,039,201	3,773,001	458,329
Intergovernmental: State	19,915,297	15,069,083	(4,846,214)	16,030,416	961,333
Charges for Services	2,000,000	2,000,000		2,000,000	
Other Revenues	5,000,000	6,767,822	1,767,822	7,551,000	783,178
Interest & Investment Income	749,736	11,926,736	11,177,000	11,226,736	(700,000)
Expenditure Recovery	43,439,185	48,284,023	4,844,838	48,786,980	502,957
Beg Fund Balance - Budget Only	4,427,017	13,985,502	9,558,485	1,214,498	(12,771,004)
General Fund	72,070,201	51,200,584	(20,869,617)	61,092,353	9,891,769
<b>Sources Total</b>	<b>375,176,907</b>	<b>324,548,422</b>	<b>(50,628,485)</b>	<b>345,774,984</b>	<b>21,226,562</b>

### Uses - Operating Expenditures

Salaries	8,532,955	9,181,726	648,771	9,450,529	268,803
Mandatory Fringe Benefits	3,536,990	3,633,803	96,813	3,717,904	84,101
Non-Personnel Services	3,773,434	6,174,100	2,400,666	6,274,100	100,000
City Grant Program	317,543,687	270,129,601	(47,414,086)	287,570,717	17,441,116
Aid Assistance	470,510	272,328	(198,182)	272,328	
Materials & Supplies	378,210	345,610	(32,600)	345,610	
Programmatic Projects	158,370		(158,370)		
Services Of Other Depts	6,782,751	9,011,254	2,228,503	9,023,796	12,542
Transfers Out	34,000,000	25,800,000	(8,200,000)	29,120,000	3,320,000
<b>Uses Total</b>	<b>375,176,907</b>	<b>324,548,422</b>	<b>(50,628,485)</b>	<b>345,774,984</b>	<b>21,226,562</b>

### Uses - By Division Description

DEC Children & Families Commsn	27,305,805	25,414,037	(1,891,768)	21,794,635	(3,619,402)
DEC Early Care & Education	347,871,102	299,134,385	(48,736,717)	323,980,349	24,845,964
<b>Uses by Division Total</b>	<b>375,176,907</b>	<b>324,548,422</b>	<b>(50,628,485)</b>	<b>345,774,984</b>	<b>21,226,562</b>

# ECONOMIC & WORKFORCE DEVELOPMENT

## MISSION

The Office of Economic and Workforce Development (OEWD) advances equitable and shared prosperity for San Franciscans by growing sustainable jobs, supporting businesses of all sizes, creating great places to live and work, and helping everyone achieve economic self-sufficiency. For more information about this department's services, please visit [sf.gov/departments/office-economic-and-workforce-development](https://sf.gov/departments/office-economic-and-workforce-development)

## BUDGET ISSUES & DETAILS

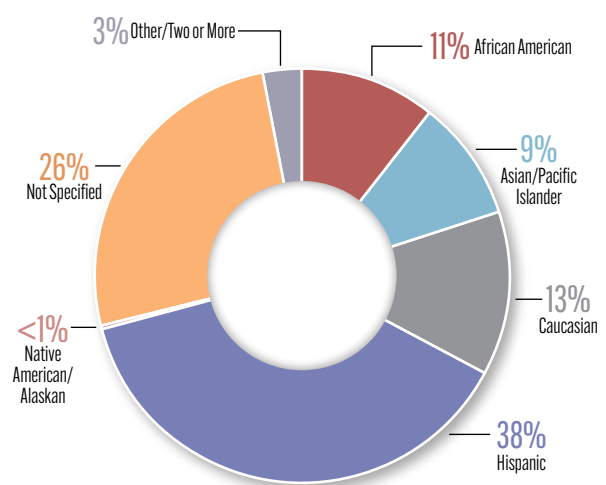
The proposed Fiscal Year (FY) 2023-24 budget of \$152.6 million for the Office of Economic and Workforce Development is \$11.4 million, or 6.9 percent, lower than the FY 2022-23 budget. This is primarily due to one-time economic recovery investments funded in FY 2022-23. The FY 2024-25 proposed budget of \$124.1 million is \$28.4 million, or 18.6 percent, lower than the FY 2023-24 proposed budget. This change is due to the expiration of one-time economic recovery investments in the proposed FY 2023-24 budget.

### Small Business & Economic Recovery

OEWD is the primary City agency charged with economic recovery and revitalization efforts. The Mayor's proposed budget includes funding for OEWD to spark economic recovery, enhance the safety and beautification of key downtown areas, and restore vibrancy through activating and transforming downtown and neighborhood commercial corridors.

This budget includes a total of \$22.3 million over the next two years to promote the economic recovery of the City, which continues to adapt to the post-

COVID remote work economy. Acknowledging that the last two years have significantly restructured the downtown landscape, this budget includes \$17 million over the two years for OEWD's Economic Development Division and the Office of Small Business to continue to pursue innovative strategies



### SF CONSTRUCTION WORKER DEMOGRAPHICS.

Data from January 1, 2022 to December 31, 2022 show various populations participate in the construction industry in the City.

for downtown's economic recovery and to ensure other neighborhoods' economic stability. This investment includes support for small businesses by providing grants to fill vacancies, renegotiate leases, and improve their business operations. Similar programs and capital improvements targeted along Powell Street will work in tandem with investment in the Street Vibrancy Initiative that includes streamlining the permitting process for special events, facilitating recurring outdoor activations, and filling vacant retail spaces through the Vacant to Vibrant pop-up program. The budget also includes funds for similar operations in neighborhood commercial corridors, with a dedicated fund for the Mission.

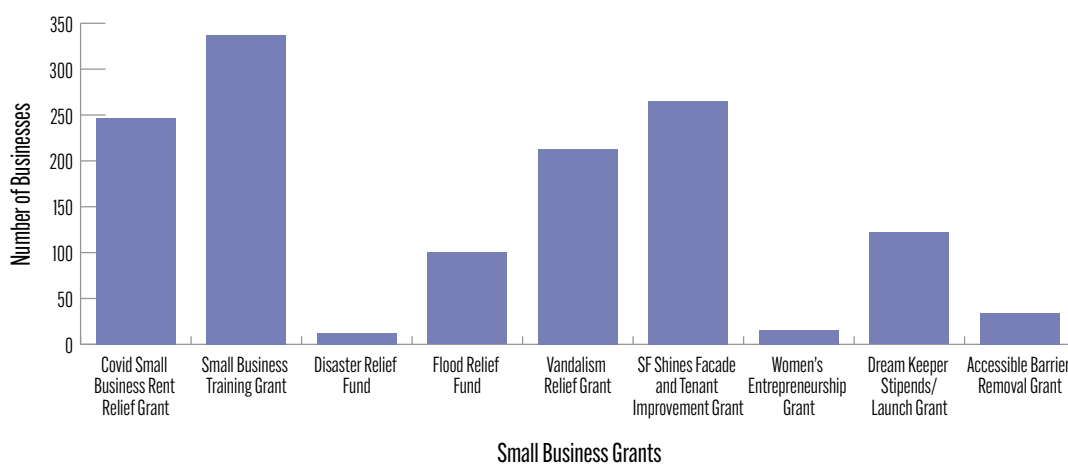
## Ambassadors

OEWD will manage the continued funding for various community ambassador programs, including Welcome Ambassadors stationed in key transit and tourist nodes such as Downtown BART stations, Union Square, Moscone Convention Center, and along the Embarcadero, as well as Community

Safety Ambassadors stationed around the City including in the Tenderloin and mid-Market area, with a new cohort now dedicated to the Mission.

## Workforce Development

OEWD will prioritize its citywide, neighborhood based, and specialized job centers as San Francisco continues to provide hiring services to attract, grow, and retain a diverse workforce. The Workforce Development Division connects job seekers in San Francisco, who are unemployed, under-employed or have barriers to employment, with job opportunities in growing industries. OEWD will continue to invest in Sector Training programs, particularly the CityBuild construction program, TechSF, Hospitality and the HealthCare Academy, as well as opportunities responsive to the local economy. The Department will maintain workforce development activities in sectors that are in demand, face staffing shortages, and have the capacity to provide significant career pathway opportunities and work with local employers to tailor the Department services to meet their workforce needs.

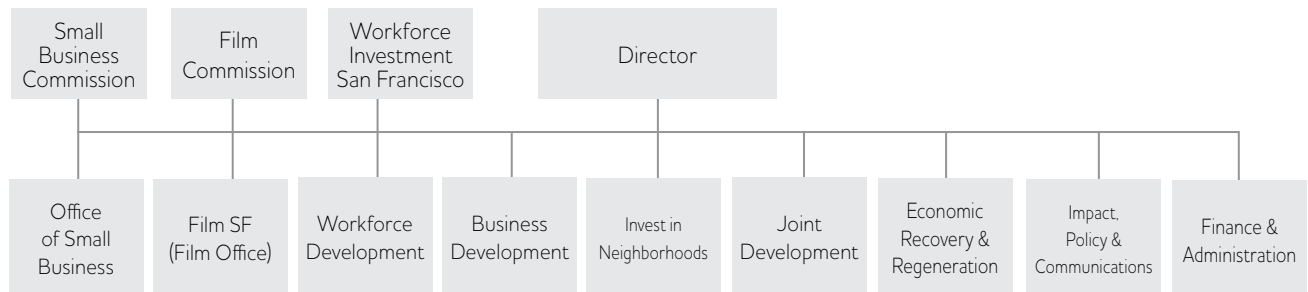


**SMALL BUSINESS GRANT RECIPIENTS.** *In FY 2022-23, OEWD issued various small business grants supporting training, facade improvements, rent and vandalism relief, and women's entrepreneurship.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
Create economic prosperity for all residents, including the unemployed, underemployed and hard to employ, by preparing, training, and connecting San Franciscans to sustainable jobs with strong career pathways				
Placement rate of individuals 18 and older who complete a program in jobs that are employed either full-time or part-time	76%	65%	65%	65%
Facilitate a resilient and robust economy that helps businesses start, stay and grow - creating shared prosperity and a diverse and vibrant city				
Dollar amount of rebates given to film productions	\$191,226	\$1,000,000	\$1,000,000	\$1,000,000
Number of commercial shoot days	67	100	100	120
Number of film and tv shoot days	129	225	225	250
Number of film productions taking advantage of film incentive rebate program	2.0	5.0	5.0	5.0
Number of international trade delegations hosted or co-hosted	26	100	100	100
Number of other shoot days	479	500	500	550
Number of permits issued	343	550	550	600
Number of still photo shoot days	115	200	200	225
Support diverse and vibrant neighborhoods by strengthening and investing in small businesses, non-profits, community organizations, commercial corridors and public spaces				
Number of businesses receiving one-on-one technical assistance	3,120	2,200	2,200	2,200
Number of ordinances, resolutions, motions and policies initiated by or reviewed by the Small Business Commission	73	100	100	100
Number of outreach events (ECN)	8.0	18	18	20
Number of small businesses assisted	3,120	3,600	3,600	3,600

## ORGANIZATIONAL STRUCTURE: ECONOMIC & WORKFORCE DEVELOPMENT



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	146.08	155.96	9.87	156.12	0.16
Non-Operating Positions (CAP/Other)	(33.58)	(39.38)	(5.80)	(40.85)	(1.47)
<b>Net Operating Positions</b>	<b>112.50</b>	<b>116.58</b>	<b>4.07</b>	<b>115.27</b>	<b>(1.31)</b>

## Sources

Business Taxes	350,000	350,000		350,000	
Other Local Taxes	2,500,000	2,500,000		2,500,000	
Intergovernmental: Federal	5,073,621	5,055,917	(17,704)	5,055,917	
Intergovernmental: Other	291,119	255,200	(35,919)	255,200	
Intergovernmental: State	267,500	2,333,871	2,066,371	820,000	(1,513,871)
Charges for Services	485,000	535,000	50,000	560,000	25,000
Rents & Concessions		300,000	300,000	300,000	
Other Revenues	13,879,327	14,149,032	269,705	13,930,000	(219,032)
Expenditure Recovery	5,151,019	22,177,440	17,026,421	18,277,440	(3,900,000)
IntraFund Transfers In	58,785	58,785		58,785	
Transfers In	600,000	600,000		600,000	
Beg Fund Balance - Budget Only	1,604,322		(1,604,322)		
General Fund	133,678,577	104,254,743	(29,423,834)	81,420,274	(22,834,469)
<b>Sources Total</b>	<b>163,939,270</b>	<b>152,569,988</b>	<b>(11,369,282)</b>	<b>124,127,616</b>	<b>(28,442,372)</b>

## Uses - Operating Expenditures

Salaries	15,732,780	16,914,693	1,181,913	17,276,508	361,815
Mandatory Fringe Benefits	5,958,684	5,930,446	(28,238)	6,049,299	118,853
Non-Personnel Services	8,658,470	8,634,652	(23,818)	8,558,862	(75,790)
City Grant Program	108,016,405	95,484,189	(12,532,216)	67,713,616	(27,770,573)
Materials & Supplies	62,154	57,485	(4,669)	55,769	(1,716)
Overhead and Allocations	58,020		(58,020)		
Programmatic Projects	13,991,216	13,414,693	(576,523)	12,365,866	(1,048,827)
Services Of Other Depts	11,461,541	12,133,830	672,289	12,107,696	(26,134)
<b>Uses Total</b>	<b>163,939,270</b>	<b>152,569,988</b>	<b>(11,369,282)</b>	<b>124,127,616</b>	<b>(28,442,372)</b>

## Uses - By Division Description

ECN Economic and Workforce Dev	(4,891)		4,891	(1,000)	(1,000)
ECN Economic Development	91,579,516	82,930,337	(8,649,179)	56,751,671	(26,178,666)
ECN Film Commission	1,225,000	1,575,000	350,000	1,600,000	25,000
ECN Office of Small Business	3,724,316	3,842,016	117,700	3,788,944	(53,072)
ECN Real Estate Development	15,218,295	15,261,206	42,911	15,349,101	87,895
ECN Workforce Development	52,197,034	48,961,429	(3,235,605)	46,638,900	(2,322,529)
<b>Uses by Division Total</b>	<b>163,939,270</b>	<b>152,569,988</b>	<b>(11,369,282)</b>	<b>124,127,616</b>	<b>(28,442,372)</b>



# ELECTIONS

## MISSION

The mission of the Department of Elections (REG) is to provide equitable access to election-related services and voting and to conduct elections that are free, fair, and functional.

The Department administers elections and complies with all applicable federal, state, and local laws, including the Voting Rights Act, the Help America Vote Act, the Americans with Disabilities Act, and the City's Language Access Ordinance. For more information about this department's services, please visit [sf.gov/departments/departments-elections](https://sf.gov/departments/departments-elections)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$23.0 million for the Department is \$0.3 million, or 1.3 percent, lower than the FY 2022-23 budget.

This is primarily due to savings in salaries and benefits due to less temporary election staff need.

The FY 2024-25 proposed budget of \$26.4 million is \$3.4 million, or 14.7 percent, higher than the FY2023-24 proposed budget. This is primarily due to anticipated elections cost.

These changes in both budget years are primarily due to holding two elections in March and November 2024, which may be among the largest and most complex elections in San Francisco's history. The three primary factors informing this expectation are: 1) the historically high voter turnout for presidential elections, 2) long ballots, and 3) correspondingly large Voter Information Pamphlets.

### Equitable and Convenient Voting Services

In FY 2023-24 and FY 2024-25, the Department of Elections (Elections) will conduct two elections, the March 5, 2024 Presidential Primary Election and the November 5, 2024 Consolidated General Election. For each election, the Department will work to provide equitable and convenient voter services

for all eligible voters in San Francisco as well as the City's most vulnerable residents – including those who do not speak English fluently, people with disabilities, people involved with the justice system, and people experiencing homelessness. These services include a universal vote-by-mail ballot program, in-person voting, emergency ballot delivery to homebound or hospitalized voters, and ballot delivery to incarcerated voters. The Mayor's proposed budget includes funding to maintain public-facing aspects of these voting services while, expanding access to election programs for all voters and potential registrants.

### Voter Education and Outreach

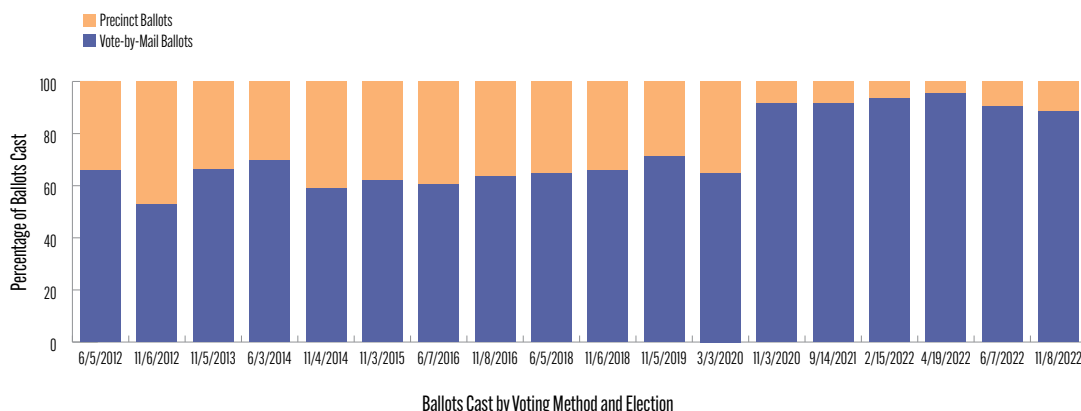
With two historic elections scheduled over the next two fiscal years, the Mayor's proposed budget includes the funding necessary to provide effective, equitable, and accessible voter outreach programs designed to build awareness of election services and encourage voter participation. Elections will maintain its outreach to the general public, which includes distribution of digital and print materials at community events, mailing of election notices, placement of news and radio

advertisements, and broadcasting of public service announcements, all in multiple languages and formats. With the support of the Mayor's proposed budget, the Department will continue liaising with local nonprofit organizations that work with San Francisco's vulnerable and hard-to-reach populations – coordinating with these organizations to help ensure that all residents have access to safe, barrier-free registration and voting options.

## Public Engagement with Elections Processes

With the goal of maximizing public transparency and involvement in government operations,

Elections will continue to work on raising public awareness and engagement with elections processes. Such engagement includes election observation, poll worker service, and participation in Voting Accessibility and Language Accessibility Advisory committees. With the goal of instilling civic interest and participation among the youth, the Mayor's proposed budget will maintain several programs designed to engage students in the High School Student Poll Worker and Ambassador programs. The Mayor's proposed budget continues to support strategies for engaging local populations and agencies with election processes.



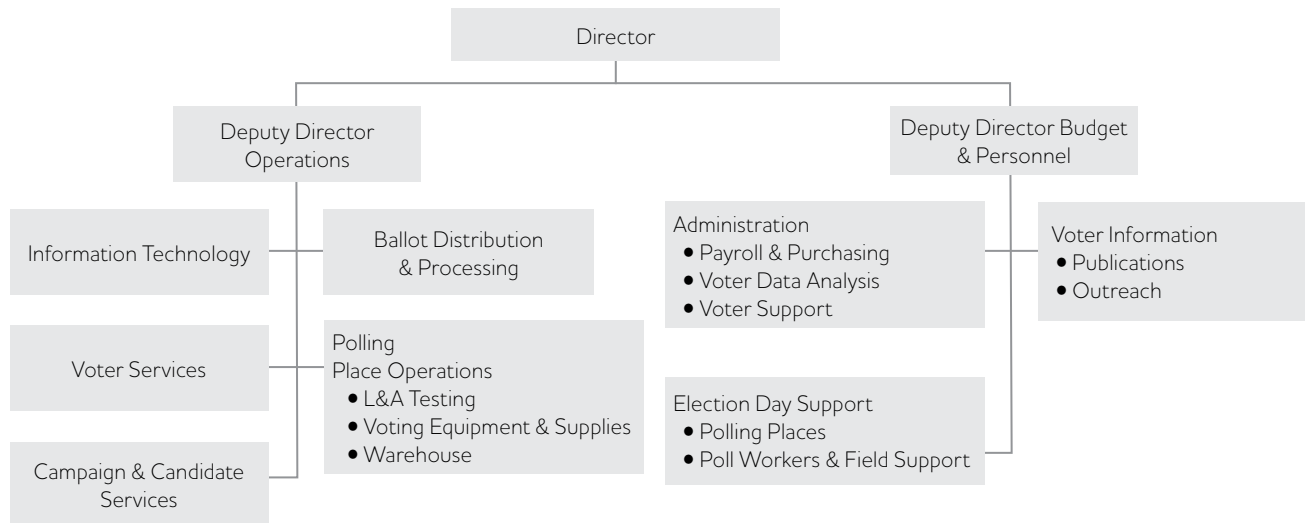
### BALLOTS CAST BY VOTING METHOD AND ELECTION.

*Implementation of Vote-by-Mail provisions has significantly increased the use of that method for ballot delivery since 2020.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Administer conditional voter registration</b>				
Number of voters who voted conditionally	758	9,506	3,000	3,000
<b>Ensure access for all residents and raise awareness through community partners</b>				
# of employees for whom performance appraisals were scheduled (REG)	34	34	34	34
# of employees for whom scheduled performance appraisals were completed (REG)	34	34	34	34
Average rating for the level of customer service provided (scale of 1-5)	4.0	4.0	5.0	5.0
Number of bilingual poll workers recruited	1,926	3,074	1,200	1,200
Number of educational presentation program attendees	1,930	2,500	1,880	1,880
Number of educational presentations	94	100	100	100
Number of organizations contacted	1,088	1,300	840	840
Number of outreach events (REG)	287	300	300	300
Number of polling places that accommodate additional HAVA equipment	588	501	501	501
Number of polling places with physically accessible entryways and voting areas	585	498	501	501
Number of returned undeliverable permanent vote-by-mail ballots	2,315	2,936	7,875	7,875
Number of second ballot requests from permanent vote-by-mail voters	7,493	20,034	20,000	20,000
Percentage of polling place sidewalks surveyed for accessibility	100%	100%	100%	100%
Percentage of polling places staffed with bilingual Chinese-speaking pollworkers	51%	67%	67%	67%
Percentage of polling places staffed with bilingual Filipino-speaking pollworkers	11%	9.4%	10%	10%
Percentage of polling places staffed with bilingual Spanish-speaking pollworkers	43%	60%	60%	60%
Percentage of returned undeliverable permanent vote-by-mail ballots	0.5%	59%	2.0%	2.0%
Turnout as a percentage of registration	46%	6232%	86%	86%
Voter turnout	229,229	310,071	464,400	464,400
<b>Expand programs serving new registrants</b>				
Number of educational materials distributed	152,520	172,993	40,000	40,000
Number of registered voters	495,498	505,000	540,000	540,000
<b>Implement an accessible vote-by-mail system</b>				
Vote-by-mail turnout	208,356	274,476	394,740	394,740
Vote-by-mail turnout as a percentage of total turnout	42%	55%	85%	85%

## ORGANIZATIONAL STRUCTURE: ELECTIONS



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	58.42	55.11	(3.30)	59.07	3.96
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>58.42</b>	<b>55.11</b>	<b>(3.30)</b>	<b>59.07</b>	<b>3.96</b>

## Sources

Charges for Services	519,291	84,229	(435,062)	598,909	514,680
Expenditure Recovery	70,000	210,000	140,000	140,000	(70,000)
General Fund	22,716,987	22,719,483	2,496	25,666,358	2,946,875
<b>Sources Total</b>	<b>23,306,278</b>	<b>23,013,712</b>	<b>(292,566)</b>	<b>26,405,267</b>	<b>3,391,555</b>

## Uses - Operating Expenditures

Salaries	7,502,265	7,351,336	(150,929)	8,264,206	912,870
Mandatory Fringe Benefits	2,007,372	1,816,882	(190,490)	1,927,170	110,288
Non-Personnel Services	11,085,903	11,255,328	169,425	13,571,121	2,315,793
City Grant Program	300,000	100,000	(200,000)	200,000	100,000
Capital Outlay	41,700	21,726	(19,974)	21,726	
Materials & Supplies	490,401	438,194	(52,207)	378,625	(59,569)
Services Of Other Depts	1,878,637	2,030,246	151,609	2,042,419	12,173
<b>Uses Total</b>	<b>23,306,278</b>	<b>23,013,712</b>	<b>(292,566)</b>	<b>26,405,267</b>	<b>3,391,555</b>

## Uses - By Division Description

REG Elections-Commission	72,048	77,080	5,032	75,055	(2,025)
REG Elections Services	23,234,230	22,936,632	(297,598)	26,330,212	3,393,580
<b>Uses by Division Total</b>	<b>23,306,278</b>	<b>23,013,712</b>	<b>(292,566)</b>	<b>26,405,267</b>	<b>3,391,555</b>

# EMERGENCY MANAGEMENT

## MISSION

The Department of Emergency Management (DEM) leads the City in planning, preparedness, communication, response, and recovery for daily emergencies, large-scale citywide events, and major disasters. DEM is the vital link in emergency communication between the public and first responders, providing key coordination and leadership to city departments, stakeholders, residents, and visitors. For more information about this department's services, please visit [sf.gov/departments/departments-emergency-management](https://sf.gov/departments/departments-emergency-management)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$138.8 million for the Department of Emergency Management is \$2.5 million, or 1.9 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits, technology projects, and enhanced street response coordination. The FY 2024-25 proposed budget of \$135.3 million is \$3.4 million, or 2.5 percent lower than the FY 2023-24 proposed budget. This change is due to loss in one-time funding for programs budgeted only in FY 2023-24.

The FY 2023-24 and FY 2024-25 Mayor's proposed budget focuses on enhancing core service delivery, and ensuring that all emergencies in San Francisco are responded to efficiently and safely. The Mayor's proposed budget proposes increases in the following areas:

### Improving 9-1-1 Core Services

Ensuring that the 9-1-1 Call Center is fully staffed is essential to ensuring the safety of the public. Due to hiring challenges, DEM has not been able to replace the annual attrition of veteran dispatchers with new recruits. Through the recent hiring of a

full-time recruiter, DEM plans to increase staffing levels in FY 2023-24 with 40 new dispatcher trainees for a total cost of \$2.4 million in FY 2023-24 and \$2.3 million in FY 2024-25. This investment, included in the Mayor's proposed budget, will allow the City to improve response times for emergencies.

The proposed budget also invests \$1.4 million in FY 2023-24 and \$1.5 million in FY2024-25 for recently negotiated MOUs to increase wages for dispatchers.

### Expanded Street Response Support and Coordination of Citywide Initiatives

DEM continues to lead citywide efforts in Street Response. The Mayor's proposed budget includes three new positions to coordinate the various street teams under San Francisco's Street Crisis Initiative, Department dedicated staff, and their stakeholders in order to more effectively serve the people experiencing crisis on the streets. Additional funding of \$0.25 million in FY 2023-24 will be used to support the development of Drug Market Intervention (DMI) that eliminates the overt open air drug market and addresses the most serious community harms in the most impacted areas of the City.

## Improving Resiliency of the Citywide Data Center

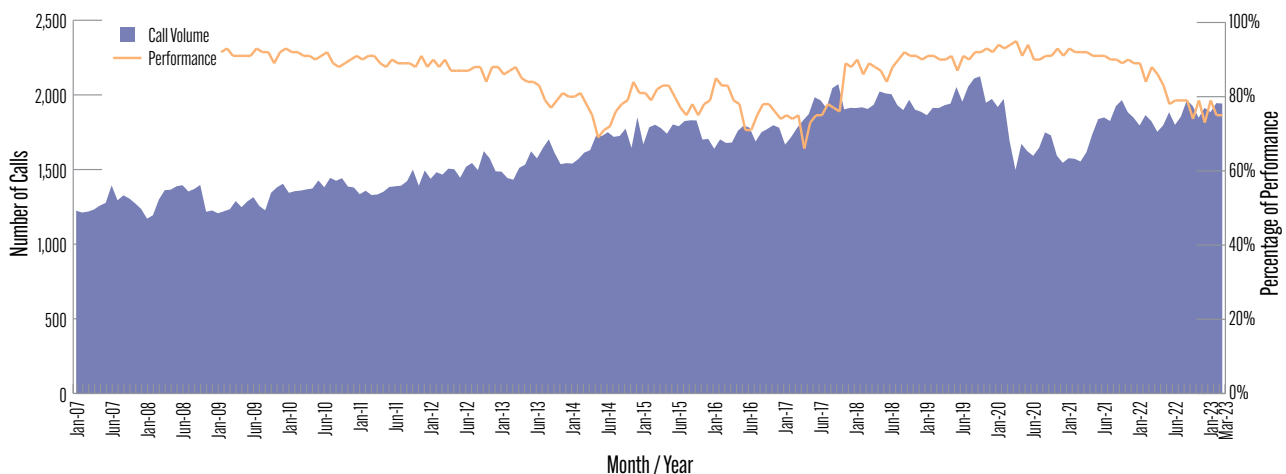
The Mayor's proposed budget includes capital investments totaling \$0.9 million in FY 2023-24 to ensure continuity of operations for the City's Data Center. Projects include a power load distribution study to test critical electrical components, replacing end of useful life cooling units, and refreshing outdated electrical component panels of essential generator systems.

## Data Support for Public Safety

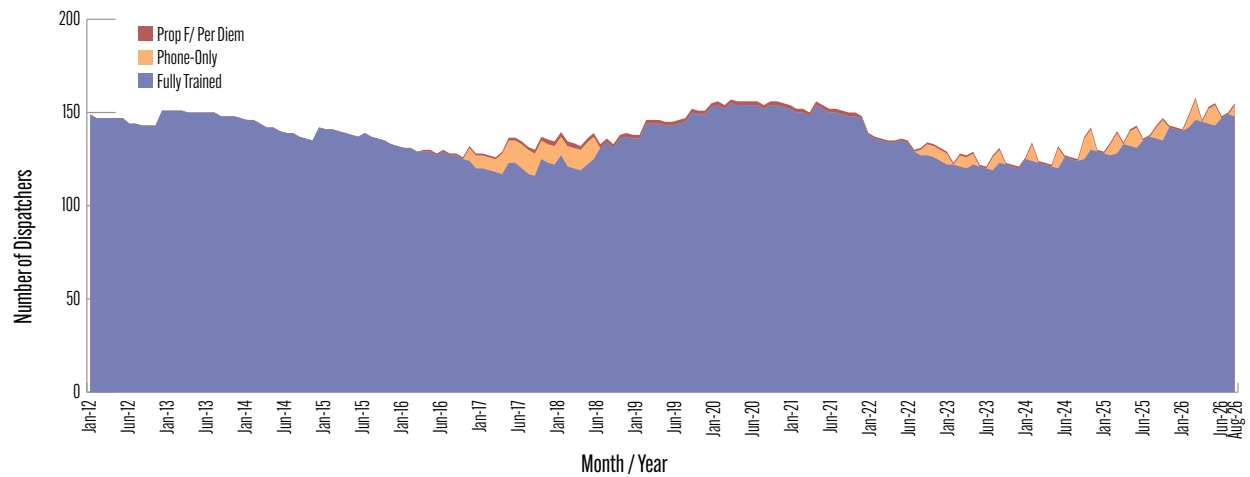
DEM holds all the relevant data for emergency response and dispatch within the City that spans across all other public safety departments. DEM

is responsible for conducting analysis on the types and quantity of calls coming into the 9-1-1 system, which enables the City to better respond to emergencies in a safe and timely manner. The Mayor's proposed budget includes capital funding for facility enhancements that help maintain these vital City systems.

The City is also continuing to invest in the replacement of Computer Aided Dispatch (CAD) System. CAD systems are used by dispatchers to prioritize and record incident calls. Dispatchers identify the status and location of responders in the field, and dispatch responders to the scene. The current system was purchased in 2001 and is at end-of-life. The new system is planned to go live in 2023.



**CALL VOLUME VERSUS PERFORMANCE.** *Service Standard v. Average Daily Emergency Call Volume.*

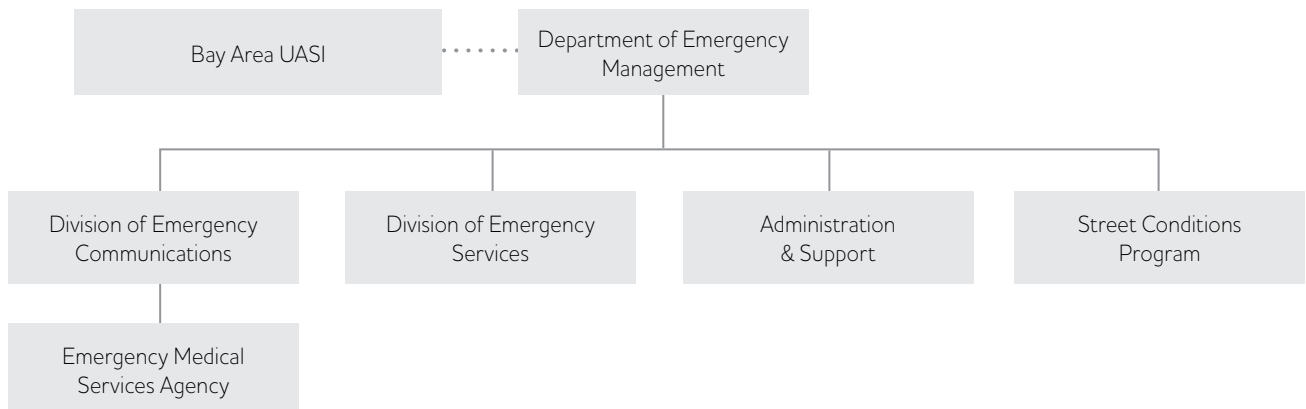


TOTAL EFFECTIVE STAFFING LEVEL. *Total number of available 9-1-1 Dispatchers.*

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Create a Thriving Workforce</b>				
Number of new dispatchers successfully completing the training program	0.0	5.0	12	24
<b>Educate &amp; Engage Communities</b>				
Percent of increase in number of AlertSF registrants	5.0%	N/A	10%	5.0%
<b>Ensure a Prepared &amp; Resilient City</b>				
Number of new emergency plans developed or existing emergency plans revised in the last 3 years	3.0	20	6.0	6.0
<b>Invest in the 911 Center</b>				
Average daily emergency call volume	1,851	1,900	1,900	1,900
Average time (in minutes) from received to dispatch of Code 3 medical calls	1.9	N/A	2.0	2.0
Percentage of emergency calls answered within 10 seconds ("Ring Time")	87%	85%	90%	90%
Percentage of emergency calls answered within 15 seconds ("Answer Time")	89%	80%	95%	95%
Percentage of non-emergency calls answered within 1 minute	73%	70%	80%	80%
Response to code 3 medical calls (in minutes) in 90th percentile	1.0	N/A	2.0	2.0

## ORGANIZATIONAL STRUCTURE: EMERGENCY MANAGEMENT



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	298.83	318.71	19.87	319.02	0.31
Non-Operating Positions (CAP/Other)	(4.16)	(5.79)	(1.63)	(6.00)	(0.21)
<b>Net Operating Positions</b>	<b>294.67</b>	<b>312.92</b>	<b>18.24</b>	<b>313.02</b>	<b>0.10</b>

### Sources

Intergovernmental: Federal	42,501,365	40,943,447	(1,557,918)	41,021,643	78,196
Charges for Services	933,892	1,314,678	380,786	1,296,157	(18,521)
Expenditure Recovery	1,080,067	1,150,271	70,204	1,150,271	
Other Financing Sources	1,570,701		(1,570,701)		
General Fund	90,144,627	95,364,880	5,220,253	91,881,203	(3,483,677)
<b>Sources Total</b>	<b>136,230,652</b>	<b>138,773,276</b>	<b>2,542,624</b>	<b>135,349,274</b>	<b>(3,424,002)</b>

### Uses - Operating Expenditures

Salaries	47,352,984	52,461,517	5,108,533	53,963,204	1,501,687
Mandatory Fringe Benefits	16,062,433	16,899,485	837,052	17,261,317	361,832
Non-Personnel Services	40,119,703	33,804,190	(6,315,513)	33,382,922	(421,268)
City Grant Program	40,000	40,000		40,000	
Capital Outlay	1,570,701	1,023,295	(547,406)		(1,023,295)
Debt Service	5,311,006	3,922,592	(1,388,414)	3,863,872	(58,720)
Materials & Supplies	2,262,772	2,234,185	(28,587)	2,198,108	(36,077)
Programmatic Projects	15,980,908	19,503,856	3,522,948	15,239,667	(4,264,189)
Services Of Other Depts	7,530,145	8,884,156	1,354,011	9,400,184	516,028
<b>Uses Total</b>	<b>136,230,652</b>	<b>138,773,276</b>	<b>2,542,624</b>	<b>135,349,274</b>	<b>(3,424,002)</b>

### Uses - By Division Description

DEM Administration	39,231,514	36,953,586	(2,277,928)	37,852,500	898,914
DEM Emergency Communications	43,976,786	46,827,402	2,850,616	47,991,678	1,164,276
DEM Emergency Services	10,720,460	15,679,859	4,959,399	10,212,436	(5,467,423)
DEM Homeland Security Grants	42,301,892	39,312,429	(2,989,463)	39,292,660	(19,769)
<b>Uses by Division Total</b>	<b>136,230,652</b>	<b>138,773,276</b>	<b>2,542,624</b>	<b>135,349,274</b>	<b>(3,424,002)</b>



# ENVIRONMENT

## MISSION

The Department of Environment's (ENV) mission is to provide solutions that advance climate protection and enhance the quality of life for all San Franciscans. ENV implements change-making environmental policies and delivers programs and services directly to residents and businesses that help promote zero waste, protect human health, increase energy efficiency, prevent pollution, enhance biodiversity, and reduce personal vehicle trips. ENV also works in partnership with city agencies and the public to implement San Francisco's ambitious Climate Action Strategy, also known as "0-80-100-Roots" to reach net-zero citywide emissions by 2040 and strengthen community resilience. For more information about this department's services, please visit [sfenvironment.org](https://sfenvironment.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$32.1 million for the Department of Environment is \$0.6 million, or 2.0 percent, higher than FY 2022-23 budget. This is primarily due to new Federal and State funding and investments to support staff working on the Climate Action Plan. The FY 2024-25 proposed budget of \$30.9 million is \$1.2 million, or 3.8 percent lower than the FY 2023-24 proposed budget. This change is primarily due to the loss of one-time funding from FY 2023-24.

### Environmental Justice

ENV manages several programs focused on improving access to clean transportation. ENV is currently administering funds to develop a plan to electrify medium and heavy-duty vehicles in the City and to install three electric vehicle fast-charging plazas. ENV will be leading an engagement process to inform this work and has prioritized outreach in areas like Bayview Hunters Point,

a neighborhood disproportionately impacted by major freeways and vehicle congestion. Additionally, the Fix Lead SF program completed several residential retrofits to remove lead hazards from residential homes. Their learnings and best practices will inform the 2023 program rollout in southeast neighborhoods with high incidences of lead-hazards in households. Finally, ENV is partnering with a coalition to implement a Citywide electric bicycle (e-bike) program for app-based food delivery workers. The program will provide up to 30 delivery workers with e-bikes and collect data to evaluate the impact on efficiency, working conditions, income, and safety.

### Climate Action Plan

The Climate Action Plan (CAP), released in 2021 with contributions from the Mayor's Office, Mayor Breed's Zero Emission Building Task Force, ENV, and other City partners details a data-driven,

community-informed, and people-focused plan which contains implementable strategies to achieve net-zero emissions by 2040 while building a more just and equitable future.

Along with work done by the Department, investments from the Mayor's proposed budget allow for continued work to be done regarding the CAP. In FY 2023-24, the proposed budget will invest \$0.7 million to support current staff whose priority is to maintain and secure Federal and State funding relating to climate action. This investment continues into FY 2024-25 with an investment of \$1.3 million from the Mayor's proposed budget to continue supporting these positions in the Department. In the current year, ENV has been working on creating new grants and programs to empower local communities while continuing the work needed to implement the CAP with an equity lens. An example of this work is the continued efforts to establish the Climate Equity Hub, a one-stop-shop with resources about decarbonization

and support for residents and business owners to learn how to achieve the City's growing electrification and net-zero carbon requirements. While this process will take time, the investments from the Mayor's proposed budget guarantee ENV the staffing needed to continue various initiatives relating to the CAP.

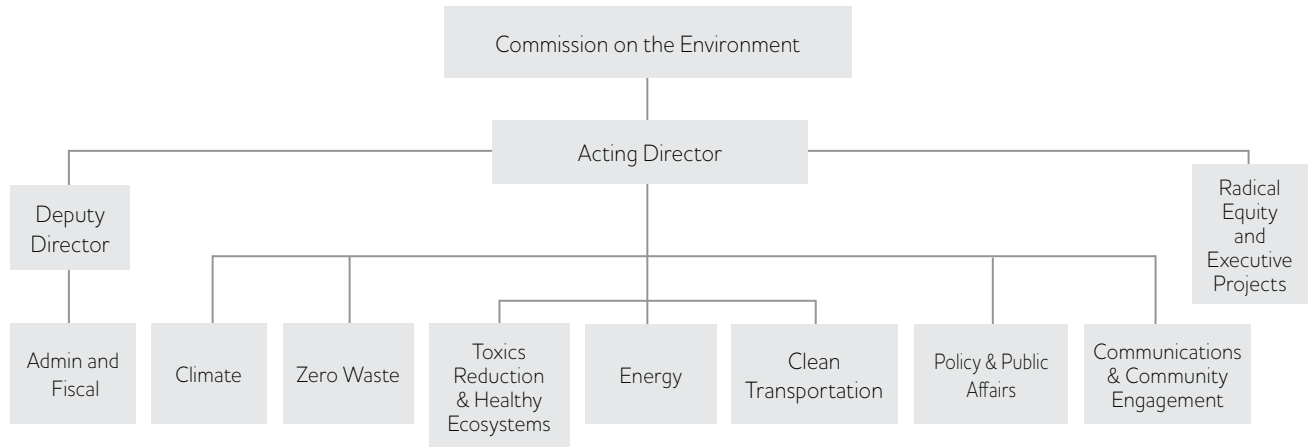
## Climate Action in Small Businesses

The SF Green Business Program (SFGBP) provides free technical assistance to help businesses save money and go green. To become a Green Business, businesses must implement best management practices in the areas of pollution prevention, water conservation, energy efficiency, zero waste, clean transportation, and employee engagement. The program offers rebates and "prebates" to offset costs. From 2020 to 2023, the SFGBP has provided businesses with \$68,240, assisting businesses in conserving resources, reducing utility usage, and attracting clientele to the City's businesses.

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Amplifying community action</b>				
Number of interns and public service trainees recruited annually	45	45	45	45
Number of K-12 students reached annually through the school education environmental sustainability program	10,000	10,000	10,000	13,000
<b>Eliminating waste</b>				
Average workday tons of refuse to primary landfill	1,472	1,550	1,550	1,500
Number of San Francisco homes serviced for household hazardous waste pickup (equivalent loads)	4,201	4,046	4,201	4,243
Percentage of residential and small business refuse recovered through recycling and composting	53%	52%	55%	55%
Pounds of non-electronic household hazardous waste properly managed and recycled or disposed of through Recology SF	1,019,230	970,174	1,034,518	1,283,469
<b>Leading on climate action</b>				
Floor area (in square feet) of existing commercial buildings which have reported on energy efficiency by submitting the required Annual Energy Benchmark Summary	127,738,578	135,000,000	145,000,000	165,000,000
Greenhouse gas emissions percentage below 1990 levels	N/A	N/A	45%	50%
Percent of vehicles registered in San Francisco that are zero emission vehicles	3.7%	5.0%	5.0%	7.0%
Percentage of City employees driving to work alone	34%	N/A	34%	33%
Total public zero emission vehicle charging and fueling stations	828	1,000	1,000	1,200
<b>Promoting healthy communities &amp; ecosystems</b>				
Floor area (in square feet) of municipal building stock certified through an environmental rating system, such as LEED to lead and leverage interagency efforts to green San Francisco's built environment	11,018,739	11,042,000	11,250,000	12,050,000
Floor area (in square feet) of private building stock certified through an environmental rating system, such as LEED or Green Point Rated to ensure environmental-friendly designed buildings	213,800,000	220,000,000	210,000,000	220,000,000
Percentage of SFE employees that have received racial equity and implicit bias training to ensure sustainability initiatives are equitable and accessible	97%	100%	100%	100%
<b>Strengthening community resilience</b>				
Incentive dollars provided to multi-family housing and commercial sector customers for energy efficiency upgrades	\$136,133	\$1,959,600	\$1,275,000	\$2,000,000
Number of certified Green Businesses (certified through the Green Business program) to improve environmental quality and affordability	379	370	345	370
Percentage of all Department of the Environment grant funds allocated to low-income communities or public housing	50%	50%	50%	50%

# ORGANIZATIONAL STRUCTURE: ENVIRONMENT



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	94.09	90.89	(3.20)	91.13	0.23
Non-Operating Positions (CAP/Other)	(13.71)	(10.00)	3.71	(10.00)	
<b>Net Operating Positions</b>	<b>80.38</b>	<b>80.89</b>	<b>0.51</b>	<b>81.13</b>	<b>0.23</b>

### Sources

Intergovernmental: Federal		1,000,000	1,000,000		(1,000,000)
Intergovernmental: State	5,922,066	5,509,991	(412,075)	5,152,282	(357,709)
Charges for Services	17,694,147	19,269,727	1,575,580	19,239,032	(30,695)
Other Revenues	2,336,255	2,022,509	(313,746)	1,955,246	(67,263)
Expenditure Recovery	2,621,211	2,857,778	236,567	2,888,859	31,081
IntraFund Transfers In	3,845,927	4,168,084	322,157	4,245,624	77,540
Transfers In	2,929,677	1,064,932	(1,864,745)	1,647,439	582,507
Beg Fund Balance - Budget Only		393,000	393,000		(393,000)
Transfer Adjustment-Source	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
General Fund					
<b>Sources Total</b>	<b>31,503,356</b>	<b>32,117,937</b>	<b>614,581</b>	<b>30,882,858</b>	<b>(1,235,079)</b>

### Uses - Operating Expenditures

Salaries	9,354,461	9,664,779	310,318	9,995,728	330,949
Mandatory Fringe Benefits	3,985,633	3,991,570	5,937	4,107,068	115,498
Non-Personnel Services	9,398,774	8,191,100	(1,207,674)	7,384,542	(806,558)
City Grant Program	492,121	628,142	136,021	628,142	
Intrafund Transfers Out	3,845,927	4,168,084	322,157	4,245,624	77,540
Materials & Supplies	243,984	244,896	912	247,262	2,366
Overhead and Allocations	1,093,568	1,026,629	(66,939)	1,026,629	
Programmatic Projects	859,935	859,935		859,935	
Services Of Other Depts	6,074,880	7,510,886	1,436,006	6,633,552	(877,334)
Transfer Adjustment - Uses	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
<b>Uses Total</b>	<b>31,503,356</b>	<b>32,117,937</b>	<b>614,581</b>	<b>30,882,858</b>	<b>(1,235,079)</b>

### Uses - By Division Description

ENV Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
<b>Uses by Division Total</b>	<b>31,503,356</b>	<b>32,117,937</b>	<b>614,581</b>	<b>30,882,858</b>	<b>(1,235,079)</b>



# ETHICS COMMISSION

## MISSION

The mission of the Ethics Commission (ETH) is to promote and practice the highest standards of ethical behavior in government. The Department acts as a filing officer, administers campaign finance, lobbying, and ethics programs; advises city departments on ethical matters, conducts policy analysis and issues reports; and performs audits, investigations, and administrative enforcement. For more information about this department's services, please visit [SFethics.org](https://sfethics.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$7.2 million for the Ethics Commission is \$0.4 million, or 4.7 percent, lower than the FY 2022-23 budget. This is primarily due to salaries and benefits savings from vacant positions. The FY 2024-25 proposed budget of \$8.6 million is \$1.4 million, or 18.8 percent, higher than the FY 2023-24 proposed budget. This is primarily due to an increased contribution to the Election Campaign Fund.

### Election Campaign Fund

The Election Campaign Fund (Fund) is established in the City's Campaign Finance Reform Ordinance to fund the City's system of partial public financing for candidates for the Office of the Mayor and the Board of Supervisors. The Fund was created by San Francisco voters in 2000 and enables eligible candidates to qualify for a limited amount of public funds in their campaigns. The Fund is capped at a maximum of \$7.0 million. Annual required allocations into the Fund are based on a formula in the law of \$2.75 per resident to ensure adequate program funding, with additional allocations required in the case of a Mayoral or Board of

Supervisors vacancy. No more than 15 percent of the total budget in the Fund for any given election may be used for administering the public financing program.

### Ethics@Works

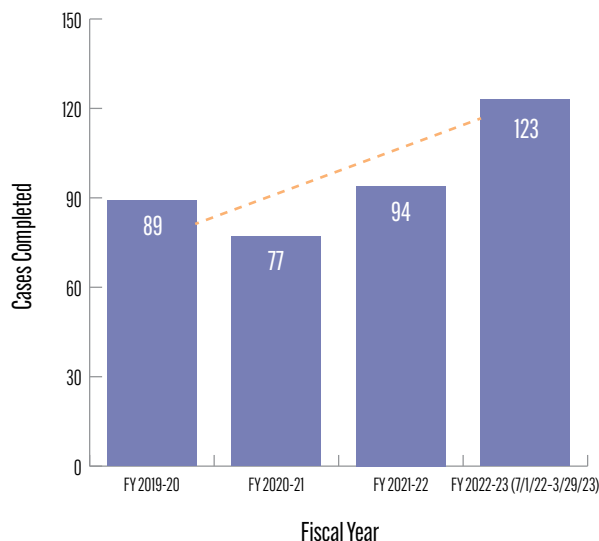
The Ethics@Work division was created to ensure that City officials, employees, and contractors are equipped to navigate ethical issues. The program is developing multimedia and multilingual content to engage all City departments to establish individually curated training approaches, including overviews of common issues like gifts, financial disclosures, conflicts of interest, and the misuse of positions.

### Enforcement

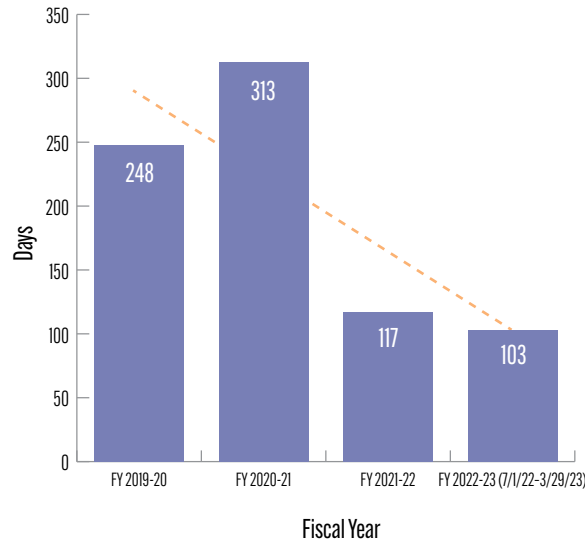
The Enforcement Division investigates and pursues penalties for violations of the laws administered by the Commission. This essential function deters future violations and establishes consequences and, where possible, remedies for past violations. In FY 2021-22, the Enforcement Division increased its size from four to eight

full-time employees in order to decrease the time it takes to resolve cases, increase the number of cases completed, and allow for more complex and thorough investigations. This has

successfully resulted in more timely and effective case resolutions, providing capacity to develop more advanced investigatory and prosecutorial techniques and processes.



**ENFORCEMENT CASES COMPLETED (BY FISCAL YEAR OF DATE COMPLETED).** *This table shows the total number of cases completed by the Commission's Enforcement Division in each fiscal year. This includes cases that required full investigation. Case completion includes when a case results in a Commission order (penalties), closure (no penalties), or warning letter.*



**AVERAGE DAYS TO COMPLETE PRELIMINARY REVIEW (BY FISCAL YEAR OF DATE COMPLETED).** *This table shows the average time (days) for completing the preliminary review of all cases in each fiscal year. Preliminary review is conducted for all cases and is the process for determining whether a full investigation is warranted.*

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Enhance Transparency Through Public Disclosure</b>				
Percentage of annual Statements of Economic Interests e-filed with the Ethics Commission on time	91%	93%	93%	94%
Percentage of expected campaign finance statements (Form 460) filed on time	88%	83%	86%	85%
Percentage of identified lobbyists filing reports on a timely basis	99%	99%	99%	99%
<b>Increase Accountability in Government</b>				
Average age (in months) of open matters in preliminary review at end of the fiscal year	4.9	5.0	5.0	4.0
Number of campaign committees and publicly financed candidate committees audited	0.0	4.0	8.0	19
Number of investigations opened during the fiscal year	45	45	50	50

# ORGANIZATIONAL STRUCTURE: ETHICS COMMISSION



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	31.43	28.80	(2.64)	18.84	(9.96)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>31.43</b>	<b>28.80</b>	<b>(2.64)</b>	<b>18.84</b>	<b>(9.96)</b>

### Sources

Charges for Services	2,450	2,450		2,450	
Fines, Forfeiture, & Penalties	62,750	62,750		62,750	
Licenses, Permits, & Franchises	92,000	92,000		92,000	
General Fund	7,429,653	7,071,409	(358,244)	8,428,026	1,356,617
<b>Sources Total</b>	<b>7,586,853</b>	<b>7,228,609</b>	<b>(358,244)</b>	<b>8,585,226</b>	<b>1,356,617</b>

### Uses - Operating Expenditures

Salaries	4,467,481	4,268,736	(198,745)	2,960,210	(1,308,526)
Mandatory Fringe Benefits	1,694,823	1,510,506	(184,317)	1,018,650	(491,856)
Non-Personnel Services	292,879	270,160	(22,719)	246,064	(24,096)
City Grant Program	446,860	446,860		3,702,199	3,255,339
Materials & Supplies	90,320	66,120	(24,200)	21,157	(44,963)
Services Of Other Depts	594,490	666,227	71,737	636,946	(29,281)
<b>Uses Total</b>	<b>7,586,853</b>	<b>7,228,609</b>	<b>(358,244)</b>	<b>8,585,226</b>	<b>1,356,617</b>

### Uses - By Division Description

ETH Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
<b>Uses by Division Total</b>	<b>7,586,853</b>	<b>7,228,609</b>	<b>(358,244)</b>	<b>8,585,226</b>	<b>1,356,617</b>





# FINE ARTS MUSEUMS

## MISSION

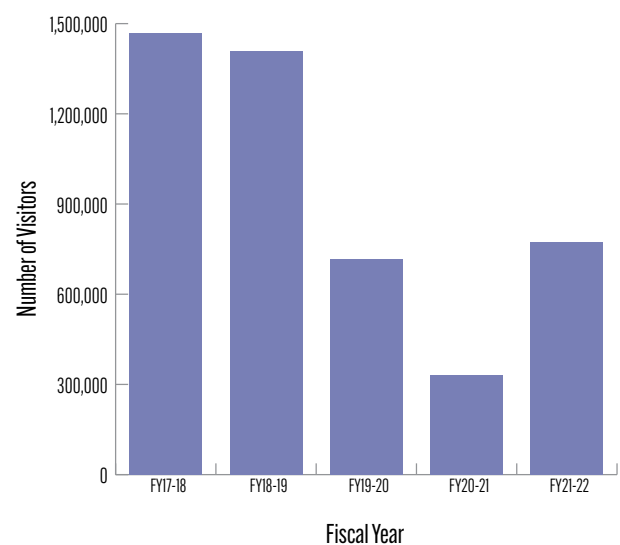
The Fine Arts Museums of San Francisco (FAM) was formed in 1972 with the merger of the de Young and Legion of Honor museums. The Fine Arts Museums' mission is to connect visitors with local and global art in order to promote their knowledge of and curiosity about the past, deepen their engagement with the art and ideas of today, and stimulate their creative agency in their own futures. FAM is further envisioned as a forum that stimulates community and visitor conversations and explorations by applying inclusive and equitable perspectives to collections and the histories they embody, and to support staff to realize their potential in an inclusive and equitable workplace. For more information about this department's services, please visit [famsf.org](https://famsf.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$23.3 million for the Fine Arts Museum is \$2.1 million, or 10.0 percent, higher than the FY 2022-23 budget. This is primarily due to capital funding. The FY 2024-25 proposed budget of \$23.0 million is \$0.3 million, or 1.5 percent, lower than the FY 2023-24 proposed budget. This change is primarily due to reductions in capital funding.

### Exhibitions that Embrace Inclusive Narratives while Supporting Economic Recovery

The Fine Arts Museums (Museums) offer a wide range of programs that expand knowledge and provide audiences with an inclusive and equitable lens on historic and contemporary issues. This inclusive programming supports economic recovery by welcoming an expanded audience to the Museums. The Museums will offer several major special exhibitions in FY 2023-24 covering a wide range of art and artists, including the following:



**ANNUAL VISITORS.** *The Fine Arts Museums of San Francisco, comprising the de Young Museum and the Legion of Honor.*

- *Kehinde Wiley* – A monumental new body of work created against the backdrop of the COVID-19 pandemic, the murder of George Floyd, and

the worldwide rise of the Black Lives Matter movement, this exhibition meditates on the deaths of young Black people slain all over the world.

- *The Tudors* —The first major exhibition in the United States of portraiture and decorative arts of the Tudor courts.
- *Botticelli Drawings* —A quintessential artist of the Italian Renaissance, Alessandro di Mariano di Vanni Filipepi — better known as Sandro Botticelli — has had an enduring influence on contemporary culture, from art and design to dance, music, fashion, and film.
- *The de Young Open* —The immensely popular exhibition, The de Young Open returns this year as a newly recurring triennial exhibit, featuring artworks from the nine Bay Area counties’ diverse creative communities.
- *San Francisco Style* — San Francisco Style offers the opportunity to explore a facet of our city through an examination of the permanent collection of the Fine Arts Museums of San Francisco — home to one of the most significant collections of women’s high fashion and haute couture in the United States.
- *Lee Mingwei* dissolves the boundaries between artist, art object, and viewer through participatory installations that draw visitors

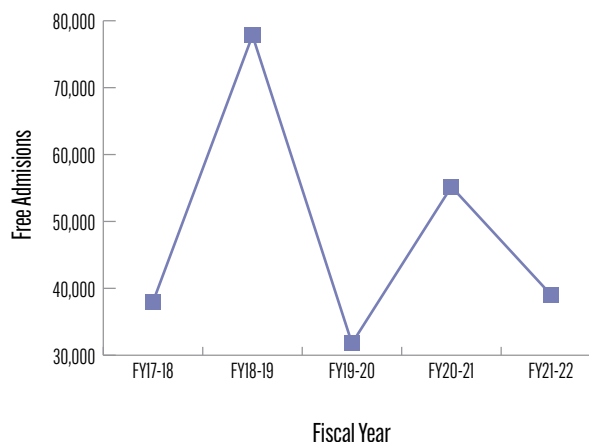
into an intimate experience of reflection and exchange, pondering the question of how the museum can be a place of healing in the wake of the COVID-19 pandemic.

## Equitable Access to the Museums through Free Saturdays

The Museums ensure that the City’s collections are accessible to individuals and families from across the socio-economic spectrum. The Free Saturdays program was established in April 2019 to provide free General Admission to every San Francisco resident. In October 2019, the Museums expanded the program to all San Francisco Bay Area residents. As part of the Free Saturday program, the Museums provide a variety of complimentary public and family programming every Saturday. Since its inception, the program has provided over 400,000 free visits.

In addition to Free Saturday, FAM provides free general admission through Museums for All and for visitors with disabilities. FAM continues to offer free general admission to all every first Tuesday of the month. School group admission and programs are also free of charge, including for special exhibitions. These combined programmatic efforts assist to increase diversity and financial accessibility at the museums, and to expand awareness in new communities.

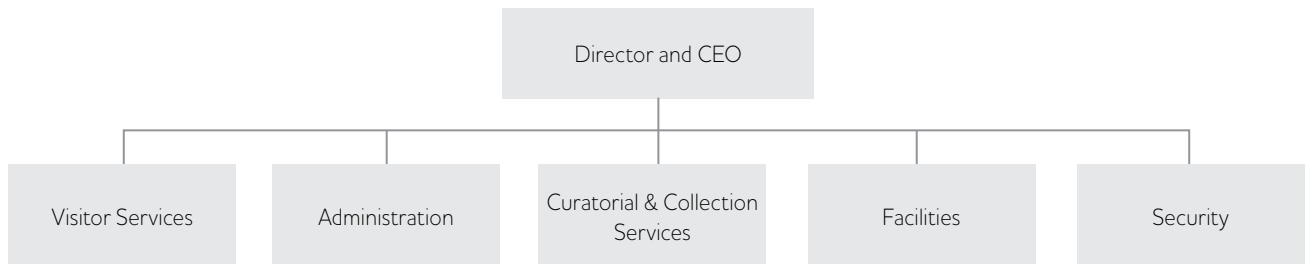
**FREE STUDENT MUSEUM VISITS.** *Museum visits and programming are provided free of charge at the Fine Arts Museums for thousands of local students each year. This includes digital programs in FY 2020-21.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Create a dynamic, efficient, and financially secure organization</b>				
# of employees for whom performance appraisals were scheduled (FAM)	99	103	103	103
# of employees for whom scheduled performance appraisals were completed (FAM)	3.0	103	103	103
City cost per visitor (All museums)	\$24	\$19	\$19	\$15
<b>Create a welcoming and stimulating environment for all audiences</b>				
Number of participants in public programs	168,385	200,000	200,000	200,000
<b>Lead as two of the major museums on the West Coast</b>				
Number of de Young visitors	504,007	750,000	750,000	1,000,000
Number of Legion of Honor visitors	270,735	200,000	200,000	300,000
Number of paid memberships	81,565	90,000	90,000	100,000
<b>Present extraordinary exhibitions and build on Collection's strengths</b>				
Number of acquisitions through gifts, bequests and purchases	464	750	750	750
Number of exhibitions	19	18	18	18
<b>Support education and engagement programs</b>				
Number of all school children and youth participating in education programs	39,060	50,000	50,000	50,000
Number of San Francisco school children and youth participating in education programs	23,436	24,000	24,000	24,000

## ORGANIZATIONAL STRUCTURE: FINE ARTS MUSEUM



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	107.48	108.17	0.69	108.14	(0.03)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>107.48</b>	<b>108.17</b>	<b>0.69</b>	<b>108.14</b>	<b>(0.03)</b>

## Sources

Charges for Services	1,091,813	1,161,188	69,375	1,196,023	34,835
Expenditure Recovery	179,000	179,000		179,000	
General Fund	19,902,702	21,956,152	2,053,450	21,581,056	(375,096)
<b>Sources Total</b>	<b>21,173,515</b>	<b>23,296,340</b>	<b>2,122,825</b>	<b>22,956,079</b>	<b>(340,261)</b>

## Uses - Operating Expenditures

Salaries	10,419,517	10,844,855	425,338	11,174,178	329,323
Mandatory Fringe Benefits	4,492,765	4,481,215	(11,550)	4,610,596	129,381
Non-Personnel Services	624,754	388,924	(235,830)	145,359	(243,565)
Capital Outlay	1,035,258	2,032,521	997,263	820,397	(1,212,124)
Materials & Supplies	42,500	46,050	3,550	41,670	(4,380)
Overhead and Allocations	79,564	69,291	(10,273)	69,291	
Services Of Other Depts	4,479,157	5,433,484	954,327	6,094,588	661,104
<b>Uses Total</b>	<b>21,173,515</b>	<b>23,296,340</b>	<b>2,122,825</b>	<b>22,956,079</b>	<b>(340,261)</b>

## Uses - By Division Description

FAM Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
<b>Uses by Division Total</b>	<b>21,173,515</b>	<b>23,296,340</b>	<b>2,122,825</b>	<b>22,956,079</b>	<b>(340,261)</b>

# FIRE DEPARTMENT

## MISSION

The mission of the San Francisco Fire Department is to protect the lives and property of the people of San Francisco and its visitors from fires, natural disasters, accidents, hazardous materials incidents, and other causes requiring a rapid and skilled emergency response; serve the needs of its most vulnerable residents through community paramedicine, and save lives and reduce suffering by providing emergency medical services; prevent harm through prevention services and education programs; and to provide a work environment that is free from harassment and discrimination, and values health, wellness, cultural diversity, and equity. For more information about this department's services, please visit [sf-fire.org](https://sf-fire.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$511.8 million for the Fire Department is \$13.2 million, or 2.6 percent, higher than FY 2022-23 budget. This is primarily due to increased overtime and increased costs associated with recently negotiated employee labor contract, offset by new one-time and ongoing ambulance revenues. The FY 2024-25 proposed budget of \$526.7 million is \$14.9 million, or 2.9 percent, higher than the FY 2023-24 proposed budget. This change is due to ongoing salaries and benefits costs related to the labor contract, offset by ongoing ambulance revenues.

### Hiring to Support Operations

As the San Francisco Fire Department (FIR) emerges from the COVID-19 pandemic and the City embarks on its recovery, FIR has undertaken a number of hiring initiatives to support the daily emergency staffing operations of the Department. Fire Department call volume has increased, and the Department is staffing to restore levels of personnel

that were lost during the pandemic. The FY 2023-24 and FY 2024-25 proposed budget funds four additional H-2 Firefighter academies and two additional H-3 EMT/Paramedic EMS academies to support these initiatives. These academies aim to increase sworn staffing levels to pre-pandemic levels and to backfill positions to support front-line Fire Suppression, EMS, and Community Paramedicine services to the public.

Recognizing the role FIR plays in key public safety priorities, the proposed budget includes new funding to support efforts to attract new recruits and retain those currently employed. In April 2023, the City agreed to a new memorandum of understanding (MOU) which adjusts salaries for incoming and existing sworn staff. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as a retention pay increase of 2 percent when sworn staff reaches twenty-one years of service.

In addition to fully funding these wage increases, the proposed budget provides overtime wage support to account for Department understaffing and required minimum staffing levels.

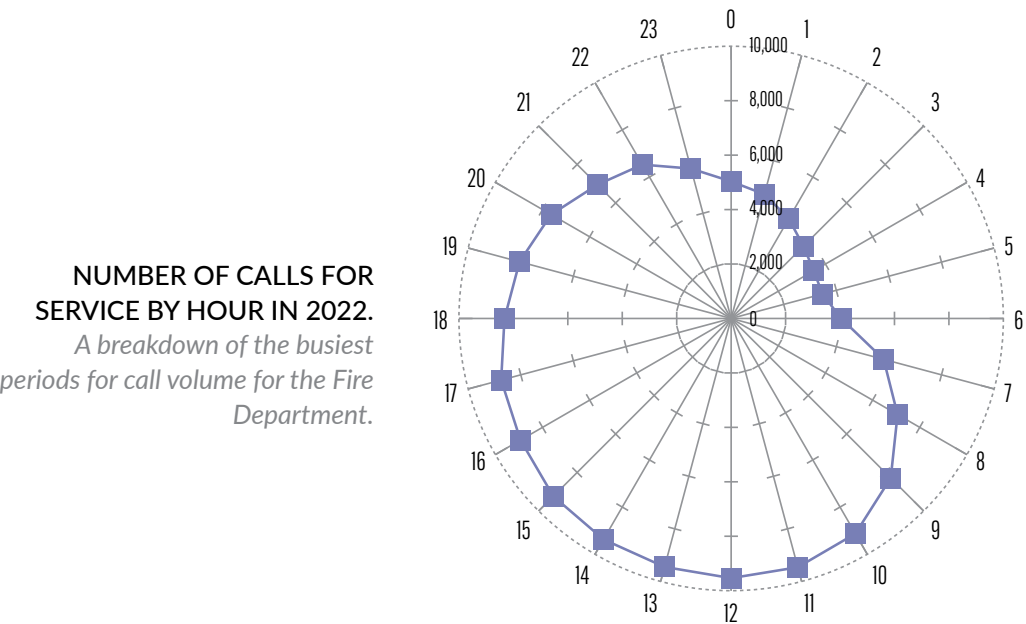
**Emphasis on Community Paramedicine**

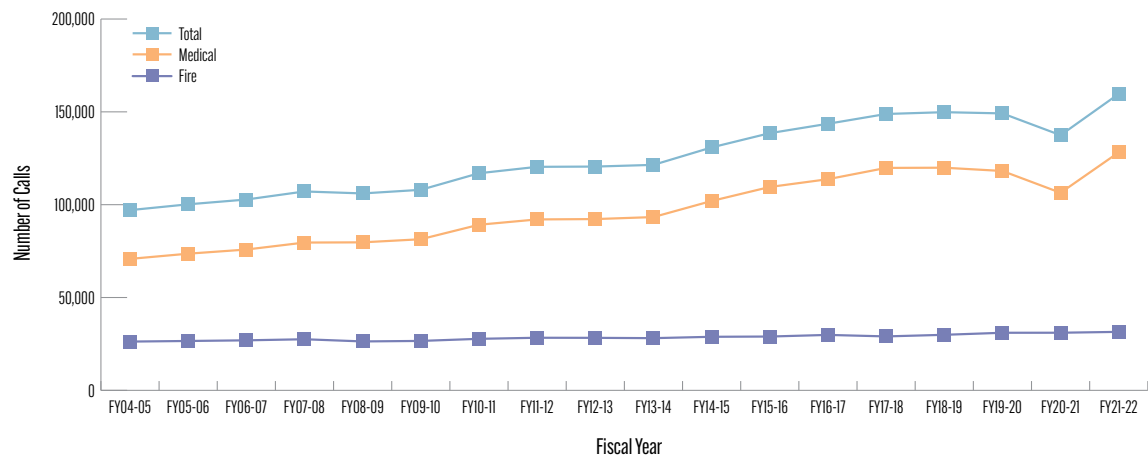
The FY 2023-24 and 2024-25 budget continues the collaborative work amongst City partners on the City’s Street Teams, including the Street Crisis Response Team, the Street Overdose Response Team, and the EMS-6 program. These teams expand the Fire Department’s Division of Community Paramedicine and support the efforts of the Community Paramedicine Program to

coordinate programs across the City and expand the resources available.

**Equipment and Fleet Replacement**

The Mayor’s proposed budget continues the Department’s multi-year Equipment and Fleet replacement plan. These investments support FIR’s Fire Suppression and EMS personnel with the tools and equipment required to perform their crucial tasks and responsibilities. The proposed budget includes \$4.5 million in FY 2023-24 and \$3.0 million in FY 2024-25 for equipment purchases, including emergency apparatus.





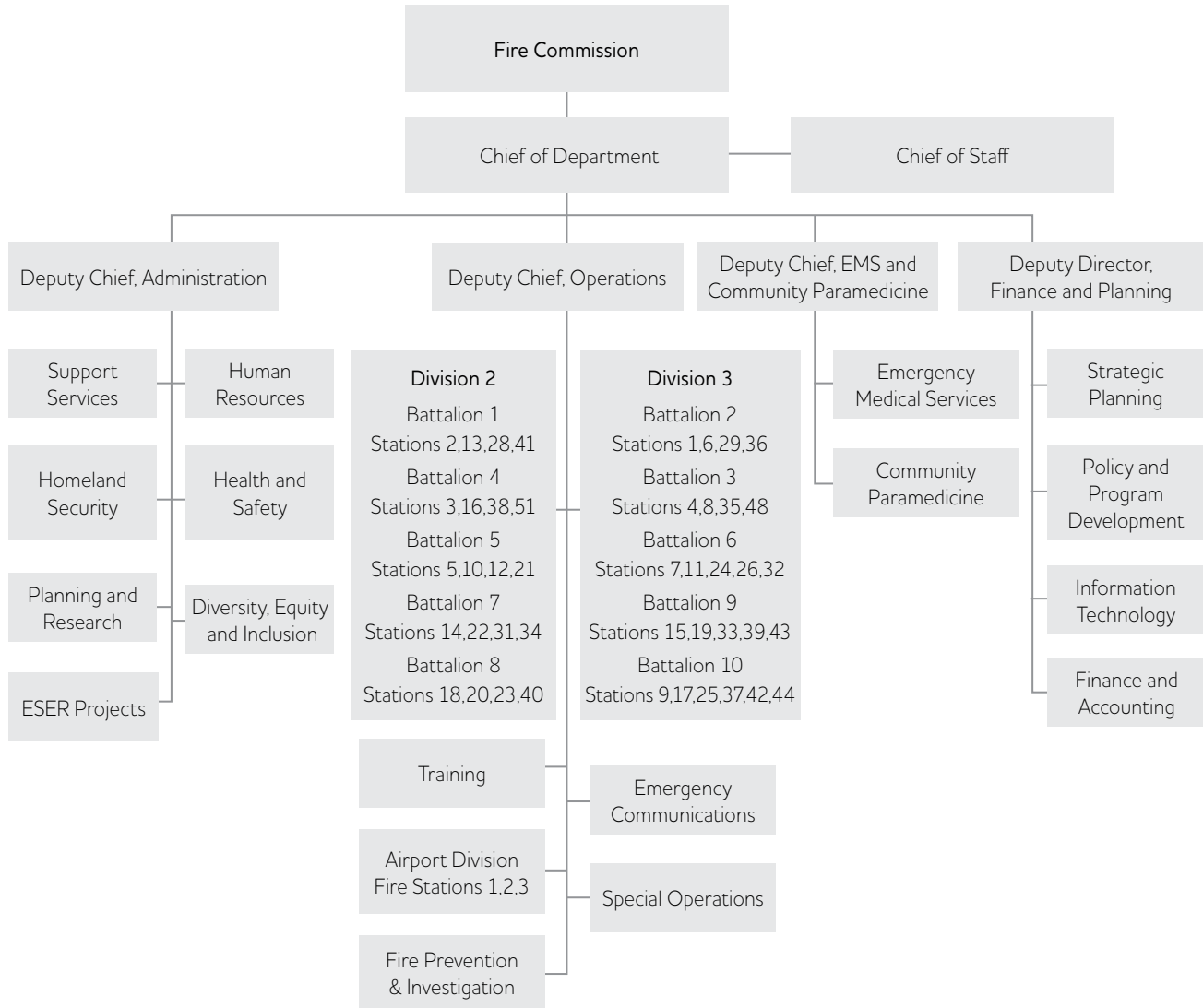
### CALLS FOR EMERGENCY SERVICES.

*Total call volume for the Fire Department has recovered to exceed pre-pandemic levels.*

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Emphasize the Physical and Mental Health and Wellness of Department employees</b>				
Number of new recruits trained	N/A	N/A	150	150
Number of probationary firefighter training hours	N/A	N/A	100,000	100,000
<b>Prioritize Employee &amp; Community Engagement</b>				
Number of citizens trained in emergency techniques and procedures	983	1,200	1,000	1,200
Number of public education presentations	21	25	25	25
<b>Provide the Highest Level of Service</b>				
Number of Code 2 (Non Emergency) Incidents	70,317	70,000	60,000	60,000
Number of Code 3 (Emergency) Incidents	88,353	100,000	88,000	100,000
Number of fires extinguished	5,025	4,000	3,500	3,500
Percentage of ambulances that arrive on-scene within 10 minutes to life-threatening medical emergencies	86%	90%	90%	90%
Percentage of ambulances that arrive on-scene within 20 minutes to non-life-threatening medical emergencies	88%	90%	90%	90%
Percentage of First Responders (Advanced Life Support) that arrive on-scene within 7 minutes to life-threatening medical emergencies	90%	90%	90%	90%
Percentage of First Responders (Basic Life Support) that arrive on-scene within 4 minutes 30 seconds to life-threatening medical emergencies	68%	90%	90%	90%
Total arson arrests	40	60	60	60
Total number of arson incidents	158	220	220	220
Total number of responses to emergency incidents	319,303	360,000	325,000	360,000

# ORGANIZATIONAL STRUCTURE: FIRE DEPARTMENT





# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,883.62	1,906.63	23.02	1,931.16	24.53
Non-Operating Positions (CAP/Other)	(82.16)	(98.80)	(16.64)	(103.00)	(4.20)
<b>Net Operating Positions</b>	<b>1,801.46</b>	<b>1,807.83</b>	<b>6.38</b>	<b>1,828.16</b>	<b>20.33</b>

## Sources

Intergovernmental: Federal	1,321,974	1,354,313	32,339	1,387,784	33,471
Intergovernmental: State	46,370,000	51,710,000	5,340,000	52,920,000	1,210,000
Charges for Services	50,190,724	60,454,669	10,263,945	57,402,452	(3,052,217)
Rents & Concessions	320,000	320,000		320,000	
Expenditure Recovery	13,435,989	13,183,066	(252,923)	13,484,200	301,134
IntraFund Transfers In	1,801,498	1,801,498		1,801,498	
Transfers In	1,321,974	1,354,313	32,339	1,387,784	33,471
Transfer Adjustment-Source	30,075,413	31,606,885	1,531,472	32,843,647	1,236,762
General Fund	353,747,944	349,983,947	(3,763,997)	365,138,901	15,154,954
<b>Sources Total</b>	<b>498,585,516</b>	<b>511,768,691</b>	<b>13,183,175</b>	<b>526,686,266</b>	<b>14,917,575</b>

## Uses - Operating Expenditures

Salaries	348,384,862	361,421,896	13,037,034	374,724,592	13,302,696
Mandatory Fringe Benefits	95,329,476	91,405,311	(3,924,165)	95,157,820	3,752,509
Non-Personnel Services	3,101,959	3,101,959		3,036,209	(65,750)
Capital Outlay	5,487,672	6,657,354	1,169,682	5,441,489	(1,215,865)
Intrafund Transfers Out	1,801,498	1,801,498		1,801,498	
Materials & Supplies	6,623,256	9,128,447	2,505,191	7,134,026	(1,994,421)
Overhead and Allocations	186,251	193,460	7,209	193,460	
Programmatic Projects	2,855,000	2,475,000	(380,000)	2,475,000	
Services Of Other Depts	36,617,040	37,385,264	768,224	38,523,670	1,138,406
Transfers Out	1,321,974	1,354,313	32,339	1,387,784	33,471
Transfer Adjustment - Uses	(3,123,472)	(3,155,811)	(32,339)	(3,189,282)	(33,471)
<b>Uses Total</b>	<b>498,585,516</b>	<b>511,768,691</b>	<b>13,183,175</b>	<b>526,686,266</b>	<b>14,917,575</b>

## Uses - By Division Description

FIR Administration	31,353,867	31,278,344	(75,523)	34,581,794	3,303,450
FIR Airport	33,198,885	34,762,696	1,563,811	36,032,929	1,270,233
FIR Capital Project & Grants	1,987,564	2,109,442	121,878	2,434,914	325,472
FIR Fireboat	3,845,642	4,016,923	171,281	4,198,887	181,964
FIR Investigation	3,191,204	3,287,701	96,497	3,372,011	84,310
FIR Nert	340,247	346,946	6,699	352,901	5,955
FIR Operations	368,461,547	373,817,138	5,355,591	384,445,427	10,628,289
FIR Prevention	21,953,052	24,062,265	2,109,213	24,423,755	361,490
FIR Support Services	29,613,874	33,326,041	3,712,167	31,985,380	(1,340,661)
FIR Training	4,639,634	4,761,195	121,561	4,858,268	97,073
<b>Uses by Division Total</b>	<b>498,585,516</b>	<b>511,768,691</b>	<b>13,183,175</b>	<b>526,686,266</b>	<b>14,917,575</b>



# GENERAL CITY RESPONSIBILITY

## MISSION

General City Responsibility is a departmental designation for expenditures and revenues that are not directly attributable to one City department, or that are citywide in nature. Examples of citywide expenditures are voter mandated General Fund support for transit, libraries, and other baselines, the General Fund portion of retiree health premiums, nonprofit cost of doing business increases, required reserve deposits, and debt service. These costs are budgeted in General City Responsibility rather than allocating costs to departments. Examples of citywide revenues deposited into General City Responsibility are undesignated property taxes, business taxes, and hotel taxes. These revenues are transferred to departments in the form of General Fund subsidy allocations.

## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
<b>Sources</b>					
Business Taxes	904,174,790	848,589,800	(55,584,990)	932,389,800	83,800,000
Property Taxes	2,737,600,104	2,900,433,086	162,832,982	2,734,252,639	(166,180,447)
Other Local Taxes	1,066,770,000	1,117,350,000	50,580,000	1,217,750,000	100,400,000
Intergovernmental: Federal	243,360,000	170,000,000	(73,360,000)	80,000,000	(90,000,000)
Intergovernmental: State	9,450,000	5,804,684	(3,645,316)	5,804,684	
Charges for Services	19,920,955	26,176,603	6,255,648	26,173,777	(2,826)
Fines, Forfeiture, & Penalties	20,907,900	20,240,266	(667,634)	19,158,483	(1,081,783)
Licenses, Permits, & Franchises	14,250,000	15,590,000	1,340,000	15,620,000	30,000
Other Revenues	6,232,515	5,860,907	(371,608)	19,825,235	13,964,328
Interest & Investment Income	38,240,000	114,727,000	76,487,000	107,161,000	(7,566,000)
Expenditure Recovery	1,723,265	1,958,869	235,604	1,958,869	
IntraFund Transfers In	908,582,287	870,733,060	(37,849,227)	688,591,618	(182,141,442)
Transfers In	73,330,000	85,536,750	12,206,750	85,486,100	(50,650)
Beg Fund Balance - Budget Only	306,680,524	124,138,672	(182,541,852)	288,868,819	164,730,147
Prior Year Designated Reserve	83,665,602	94,678,343	11,012,741	70,754,000	(23,924,343)
Transfer Adjustment-Source	(8,800,000)	(15,700,000)	(6,900,000)	(6,233,866)	9,466,134
General Fund	(4,570,757,123)	(4,576,810,170)	(6,053,047)	(4,771,968,434)	(195,158,264)
<b>Sources Total</b>	<b>1,855,330,819</b>	<b>1,809,307,870</b>	<b>(46,022,949)</b>	<b>1,515,592,724</b>	<b>(293,715,146)</b>

## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
<b>Uses - Operating Expenditures</b>					
Mandatory Fringe Benefits	102,843,661	88,692,776	(14,150,885)	92,522,754	3,829,978
Non-Personnel Services	19,261,019	20,515,790	1,254,771	21,459,790	944,000
City Grant Program	29,408,404		(29,408,404)	37,270,000	37,270,000
Capital Outlay	5,500,000		(5,500,000)		
Debt Service	386,127,519	418,147,554	32,020,035	289,954,702	(128,192,852)
Intrafund Transfers Out	909,180,526	871,331,299	(37,849,227)	689,189,857	(182,141,442)
Programmatic Projects	4,390,536	15,056,919	10,666,383	7,772,084	(7,284,835)
Services Of Other Depts	45,124,021	49,113,223	3,989,202	48,993,517	(119,706)
Transfers Out	265,459,802	268,400,309	2,940,507	270,353,886	1,953,577
Unappropriated Rev-Designated	64,382,000	70,750,000	6,368,000	17,310,000	(53,440,000)
Unappropriated Rev Retained	32,453,331	23,000,000	(9,453,331)	47,000,000	24,000,000
Transfer Adjustment - Uses	(8,800,000)	(15,700,000)	(6,900,000)	(6,233,866)	9,466,134
<b>Uses Total</b>	<b>1,855,330,819</b>	<b>1,809,307,870</b>	<b>(46,022,949)</b>	<b>1,515,592,724</b>	<b>(293,715,146)</b>
<b>Uses - By Division Description</b>					
GEN General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
<b>Uses by Division Total</b>	<b>1,855,330,819</b>	<b>1,809,307,870</b>	<b>(46,022,949)</b>	<b>1,515,592,724</b>	<b>(293,715,146)</b>

# HEALTH SERVICE SYSTEM

## MISSION

The San Francisco Health Service System (SFHSS) is dedicated to preserving and improving sustainable, quality health benefits and to enhancing the well-being of employees, retirees and their families. For more information about this department's services, please visit [SFHSS.ORG](https://sfhss.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 proposed budget of \$13.9 million for the Health Service System is \$0.3 million, or 2.3 percent, higher than the FY 2022-23 budget due to enhanced Employee Assistance (EAP) services for the Police and Fire departments and an increase in a workorder with the Human Resources Department. The FY 2024-25 proposed budget of \$14.0 million is \$0.1 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

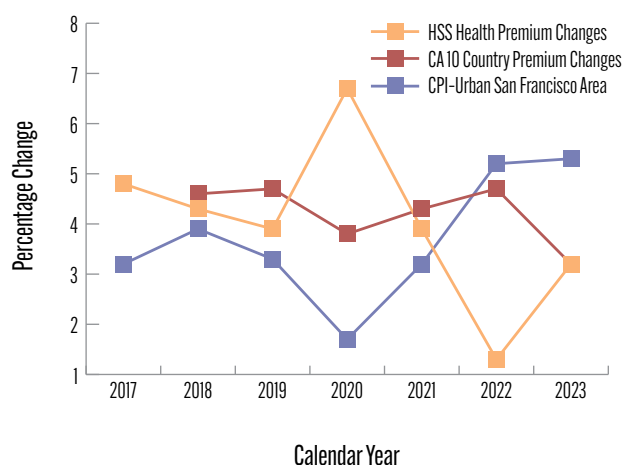
### Strategic Goals

SFHSS completed the drafting of its 2023–25 strategic plan in November 2022. The strategic goals in this plan are:

- Foster equity through intentional organizational culture, accessibility, inclusion and belonging.
- Advance primary care practice and member engagement to ensure the right care, at the right time and place.
- Provide affordable and sustainable healthcare and high-quality well-being services through value-driven decisions and program design.
- Support the mental health and well-being of our membership by reducing stigma and

addressing barriers to care in partnership with key stakeholders.

The Mayor's proposed budget supports SFHSS's strategic goals to ensure the Department delivers quality services. SFHSS health membership covers



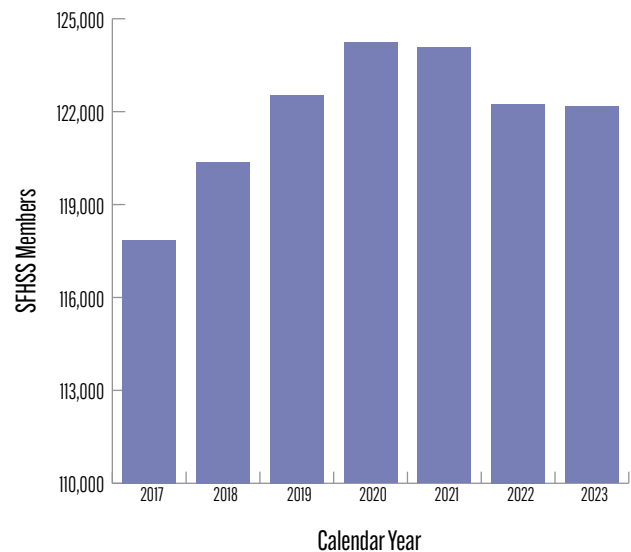
**SFHSS MEDICAL RATES TREND VS BENCHMARKS, CALENDAR YEAR-OVER-YEAR.** *Comparison of SFHSS Change in Medical Rates to National Average and CPI. The rising cost of healthcare has outpaced inflation in most years and affects the economy at the local, state, and national level. SFHSS oversight has resulted in lower increases than the national average and inflation for four of the last five years.*

more than 122,000 active employees, dependents, and retirees. The Department's community engagement efforts center around the Member Services Division that provides front-line support through consultation and enrollment. Additionally, the Well-Being Division advises City departments on Well-Being Annual Plans. The Department's Wellness Center offers exercise challenges, flu clinics and benefits fairs, and the Employee Assistance Program provides individual counseling sessions, organizational development consultation, and critical incident response.

## Healthcare Sustainability Fund

The Healthcare Sustainability Fund (HSF) was established under San Francisco City Charter Section A8.423. The HSF budget covers annual activities and multi-year implementation of strategic initiatives to improve member service experience, mitigate rising health care costs, and invest in the well-being of all members. SFHSS has utilized sources in HSF to fund projects, including an updated member communications plan, self-

servicing eBenefits, and telephony replacement including integration with customer relationship management tool.

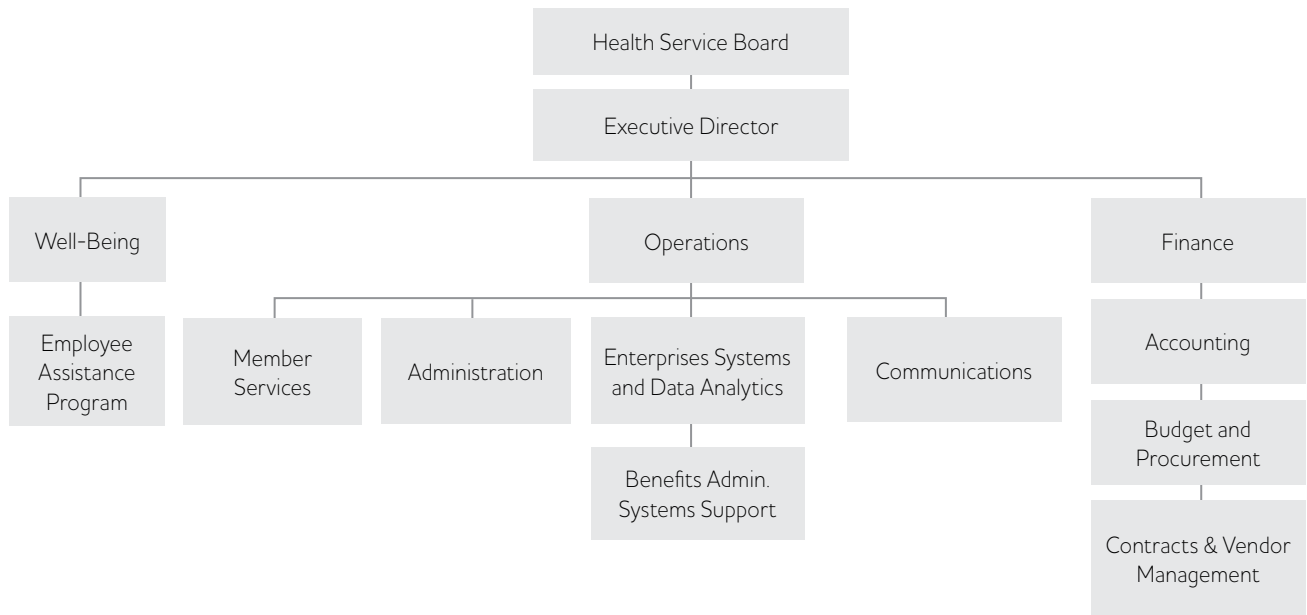


**SFHSS ENROLLMENT TREND.** *SFHSS Enrollment had been climbing up to the pandemic year and declined in the last 3 years, due to the pandemic slowdown in hiring.*

## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Educate and empower HSS members</b>				
Number of unique visitors to <a href="http://sfhss.org/">http://sfhss.org/</a>	189,942	180,318	160,000	160,000
Number of vaccinations at worksite/health fair-based flu clinics	2,123	2,309	2,505	2,424
<b>Ensure operational excellence</b>				
Average lobby wait time (in minutes)	0.0	0.0	N/A	0.0
Average time to answer telephone calls (in seconds)	95	1,080	54	54
Call abandonment rate	6.0%	28%	2.4%	2.4%
Percentage of appeals responded to within 60 days and appeals not reaching the Health Service Board	31%	26%	30%	30%
Percentage HSS Participation at SFERS Retirement Seminars	0.0%	0.0%	100%	0.0%
Percentage of vendor contracts that are current and final for the executed plan year	90%	100%	100%	100%
Percentage of vendor contracts that include HSS specific performance guarantees	63%	73%	63%	73%
<b>Promote an informed, transparent, effective governance</b>				
Number of findings of audit reports with reportable material weakness in annual external and internal audit	0.0	0.0	0.0	0.0
Percent of purchase orders created after invoice received	0.3%	0.0%	0.0%	0.0%
Percentage of accounts current in premium payments (delinquent less than 60 days)	99%	99%	99%	100%
Percentage of invoices aged greater than 30 days	0.0%	0.0%	0.0%	0.0%
<b>Provide affordable, quality healthcare to City workers</b>				
Percentage of departments with Wellness Champions	84%	86%	85%	86%

# ORGANIZATIONAL STRUCTURE: HEALTH SERVICE SYSTEM



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	56.60	57.02	0.42	57.00	(0.02)
Non-Operating Positions (CAP/Other)	(7.40)	(9.35)	(1.95)	(9.35)	
<b>Net Operating Positions</b>	<b>49.20</b>	<b>47.67</b>	<b>(1.53)</b>	<b>47.65</b>	<b>(0.02)</b>

### Sources

Charges for Services	9,131	9,131		9,131	
Other Revenues	450,000	460,000	10,000	640,958	180,958
Expenditure Recovery	13,091,603	13,392,951	301,348	13,301,228	(91,723)
General Fund					
<b>Sources Total</b>	<b>13,550,734</b>	<b>13,862,082</b>	<b>311,348</b>	<b>13,951,317</b>	<b>89,235</b>

### Uses - Operating Expenditures

Salaries	6,353,817	6,308,915	(44,902)	6,516,841	207,926
Mandatory Fringe Benefits	2,862,833	2,613,811	(249,022)	2,685,762	71,951
Non-Personnel Services	2,314,006	2,522,965	208,959	2,331,981	(190,984)
Materials & Supplies	61,362	44,459	(16,903)	39,593	(4,866)
Services Of Other Depts	1,958,716	2,371,932	413,216	2,377,140	5,208
<b>Uses Total</b>	<b>13,550,734</b>	<b>13,862,082</b>	<b>311,348</b>	<b>13,951,317</b>	<b>89,235</b>

### Uses - By Division Description

HSS Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
<b>Uses by Division Total</b>	<b>13,550,734</b>	<b>13,862,082</b>	<b>311,348</b>	<b>13,951,317</b>	<b>89,235</b>





# HOMELESSNESS AND SUPPORTIVE HOUSING

## MISSION

The Department of Homelessness and Supportive Housing (HSH) strives to make homelessness in San Francisco rare, brief, and one-time through the provision of coordinated, compassionate, and high-quality services. For more information about this department's services, please visit [hsh.sfgov.org](https://hsh.sfgov.org).

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$690.3 million for the Department of Homelessness and Supportive Housing is \$18.3 million, or 2.7 percent, higher than the FY 2022-23 budget.

This is primarily due to increase in one-time state funding, as well as, increased spending on salary and benefits, and services performed by other City departments. The FY 2024-25 proposed budget of \$660.6 million is \$29.7 million, or 4.3 percent, lower than the FY 2023-24 proposed budget. This is primarily due to expiring one-time state funding budgeted in FY 2023-24, offset by increases in salary and benefits, as well as, spending on services performed by other City departments.

### Investments in the Citywide Strategic Plan to Prevent and End Homelessness

The newly released, citywide five-year strategic plan, "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco," is built upon the three pillars of equity, quality, and innovation. The Plan calls for expanding HSH's housing, shelter, and prevention inventory and implementing new strategies to achieve a 50 percent reduction in unsheltered homelessness in the next five years with greater focus on equity, homelessness prevention, and housing retention.

The Mayor's proposed FY 2023-24 and FY 2024-25 budget allocates approximately \$98.6 million in Our City, Our Home Fund (OCOH) sources to implement the plan's goals and strategies, along with leveraging state grants and reprogramming \$21 million in the Department of Homelessness and Supportive Housing's (HSH) General Fund budget to meet these goals.

On a one-time basis, the proposed budget reallocates unspent OCOH funds to support critical investments in preventing and reducing homelessness in San Francisco. The two-year budget invests \$46 million in new housing initiatives, \$18.2 million in additional prevention strategies, and \$34.4 million in additional shelter beds and shelter services.

The investments include:

- 750 new slots of emergency rental assistance.
- Acquisition funding for Transitional Age Youth (TAY) and Family Housing in FY 2024-25.
- 75 new units of permanent supportive housing (PSH) for adults.
- 350 slots of rapid re-housing for adults.
- Capital funding for legacy permanent supportive housing (PSH) sites.

- 60 additional shallow rental subsidies for families and 60 additional shallow rental subsidies for adults.
- A pilot program for TAY for a Bridge Housing model that provides shared housing with services for young people with high behavioral health care needs.
- 75 slots of problem-solving assistance set aside for Latine youth experiencing homelessness.
- Expanded money management services for tenants at PSH sites.

### Maintaining and Expanding Emergency Shelter

The Mayor's proposed budget leverages OCOH, and repurposes General Fund and state grant funds, to operate a total of 3,656 shelter beds citywide, including reopening beds closed during the pandemic and maintaining capacity that was previously added with expiring funds. This includes the addition of 594 new shelter beds, while also investing in improved services and extended hours to accommodate more people.

The proposed budget's shelter investments include funding to:

- Expand adult shelter capacity to pre-pandemic levels by adding 395 shelter beds at existing sites.

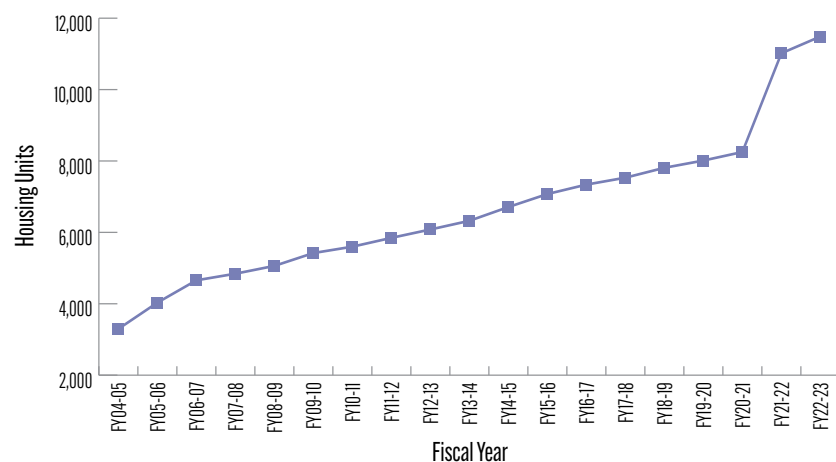
- Build and operate a non-congregate shelter site in the Bayview, a new cabin site in the Mission District, and continue 70 cabins at the 33 Gough Street site.
- Expand hours and services at family and adult shelters.
- Create a vehicular assistance program for people living in their vehicles.
- Add hotel vouchers for families needing emergency shelter.

### Investments in Staffing

The Mayor's proposed budget also funds positions to ensure HSH has the capacity to execute the ambitious five-year strategic plan and to implement accountability measures to ensure that this funding is being used effectively. The budget adds 9 new positions in FY 2023-24, and four additional positions in FY 2024-25, for a total increase of 13 positions over two years. This additional staffing will help build the Department's organizational capacity to carry out its existing workload and implement expansions funded in the two-year budget. The new staff will also fill gaps in essential functions across housing, shelter, and program compliance to achieve strategic goals.

#### NUMBER OF PERMANENT SUPPORTIVE HOUSING UNITS.

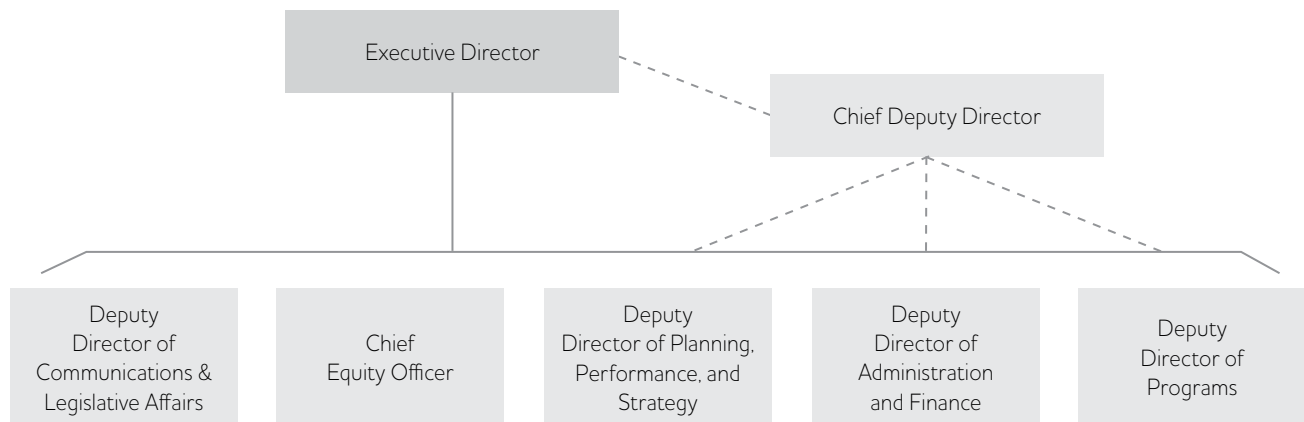
*The City has invested in the largest expansion of permanent supportive housing (PSH) in 20 years. At the end of FY 2022-23, the City had 11,487 units of PSH.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Homelessness Prevention</b>				
Number of households that secured and/or maintained housing due to homelessness prevention grant	923	537	500	600
<b>Temporary Shelter</b>				
Percent of case managed families in individual room shelters that are placed in permanent or transitional housing, enter a treatment program, or reunite with family	71%	65%	65%	65%
Percentage of all available year-round adult homeless shelter beds used	92%	89%	95%	95%
<b>Problem Solving</b>				
Number of households whose homelessness was resolved through Problem Solving interventions	831	912	700	700
<b>Rapid Rehousing</b>				
Number of adults leaving homelessness due to rapid rehousing rental subsidy	306	271	75	164
Number of families leaving homelessness due to a rapid rehousing rental subsidy	270	176	100	96
Number of households leaving homelessness due to a rapid rehousing rental subsidy	576	447	175	260
<b>Permanent Supportive Housing</b>				
Number of adults leaving homelessness due to placement in permanent supportive housing	1,656	1,843	980	1,323
Number of families leaving homelessness due to placement in permanent supportive housing	20	183	65	201
Percent of households (includes adults and families) in permanent supportive housing that remained or exited to other permanent housing		98%	95%	95%

## ORGANIZATIONAL STRUCTURE: HOMELESSNESS AND SUPPORTIVE HOUSING



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	252.48	279.92	27.44	287.83	7.91
Non-Operating Positions (CAP/Other)	(23.79)	(24.58)	(0.79)	(24.00)	0.58
<b>Net Operating Positions</b>	<b>228.69</b>	<b>255.34</b>	<b>26.65</b>	<b>263.83</b>	<b>8.49</b>

## Sources

Business Taxes	233,381,407	218,445,150	(14,936,257)	221,520,150	3,075,000
Intergovernmental: Federal	66,460,426	62,799,252	(3,661,174)	62,799,252	
Intergovernmental: State	55,724,887	67,038,166	11,313,279		(67,038,166)
Charges for Services		6,683,325	6,683,325	8,971,642	2,288,317
Rents & Concessions	129,840	129,840		129,840	
Other Revenues	775,000		(775,000)		
Expenditure Recovery	11,684,015	9,610,401	(2,073,614)	9,385,401	(225,000)
IntraFund Transfers In	18,825,945	22,366,301	3,540,356	23,091,926	725,625
Beg Fund Balance - Budget Only				39,386,000	39,386,000
General Fund	285,038,284	303,226,769	18,188,485	295,329,858	(7,896,911)
<b>Sources Total</b>	<b>672,019,804</b>	<b>690,299,204</b>	<b>18,279,400</b>	<b>660,614,069</b>	<b>(29,685,135)</b>

## Uses - Operating Expenditures

Salaries	29,672,035	34,209,776	4,537,741	36,447,470	2,237,694
Mandatory Fringe Benefits	11,606,349	12,425,708	819,359	13,234,079	808,371
Non-Personnel Services	29,519,392	29,643,373	123,981	29,570,604	(72,769)
City Grant Program	460,562,875	484,875,091	24,312,216	501,637,140	16,762,049
Capital Outlay	535,023	500,000	(35,023)		(500,000)
Aid Assistance	2,754,382	2,754,382		2,754,382	
Materials & Supplies	183,165	183,165		164,848	(18,317)
Overhead and Allocations		1	1	1	
Programmatic Projects	90,694,375	75,598,853	(15,095,522)	24,925,144	(50,673,709)
Services Of Other Depts	46,492,208	50,108,855	3,616,647	51,880,401	1,771,546
<b>Uses Total</b>	<b>672,019,804</b>	<b>690,299,204</b>	<b>18,279,400</b>	<b>660,614,069</b>	<b>(29,685,135)</b>

## Uses - By Division Description

HOM ADMINISTRATION	20,987,547	24,102,414	3,114,867	24,851,093	748,679
HOM PROGRAMS	651,032,257	666,196,790	15,164,533	635,762,976	(30,433,814)
<b>Uses by Division Total</b>	<b>672,019,804</b>	<b>690,299,204</b>	<b>18,279,400</b>	<b>660,614,069</b>	<b>(29,685,135)</b>

# HUMAN RESOURCES

## MISSION

The Department of Human Resources (DHR) uses fair and equitable practices to hire, develop, support and retain a highly-qualified workforce. For more information about this department's services, please visit [sfdhr.org](https://sfdhr.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$151.6 million for the Department of Human Resources is \$8.9 million, or 6.2 percent, higher than the FY 2022-23 budget. This is primarily due to costs related to negotiating labor agreements, hosting the SF Fellows program, and salaries and benefits. Other increases include technology investments to improve citywide hiring practices. The FY 2024-25 proposed budget of \$150.6 million is \$1.0 million, or 0.6 percent, lower than the FY 2023-24 proposed budget. This change is due to having no planned labor negotiations occurring in FY 2024-25.

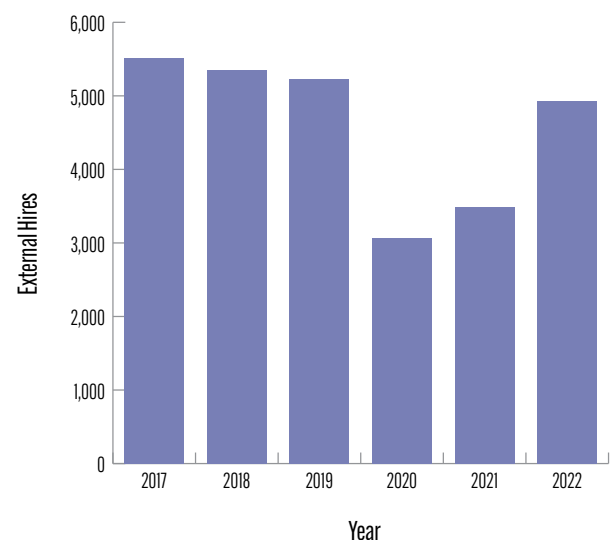
### Human Resources Modernization

Human Resources Modernization is an ongoing Citywide initiative to simplify hiring practices and provide tools to enable City staff to do their best work. The Mayor's proposed budget continues to invest in the Department of Human Resources (DHR) to continue advancing in modernization HR practices: Digital Records, Onboarding, and the Intranet/Employee Portal. These projects are unified in providing all City employees with a common human resources access point and experience. The Digital Records project establishes the base of employees' careers in the City. The Electronic Onboarding project will improve the beginning of

employees' journeys into the City and the Intranet project will provide equitable access to services.

### EEO Case Management

Starting in FY 2023-24, the Equal Employment Opportunity Division will provide direct services and consultation to the Department of Public Health, including investigating and resolving discrimination issues, harassment prevention, and other staff training, reasonable accommodation for individuals with disabilities, and establishing City-wide leave management policies and protocols.



**EXTERNAL HIRES.** *Citywide external hiring has mostly recovered since the pandemic began.*

# Labor Negotiations

The Employee Relations Division is responsible for negotiating all non-Municipal Transportation Agency labor contracts for City employees. It also conducts all required meet-and-confer sessions with labor unions under the City Charter and state law.

In FY 2023-24, DHR will be negotiating collective bargaining agreements on behalf of 88 percent of the City’s workforce covered by 34 unions contracts.

# SF Fellows

The Department also hosts the annual San Francisco Fellows Program. This program serves as a talent pipeline and has delivered diverse recent college graduates into the City’s workforce for the past 13 years. San Francisco Fellows support important analytical projects across various City departments. Over half of the San Francisco Fellows become part of the City’s permanent workforce after they graduate from the program. In the Mayor’s proposed budget for FY 2023-24, 29 Fellows are funded across 11 departments.

# Workers’ Compensation

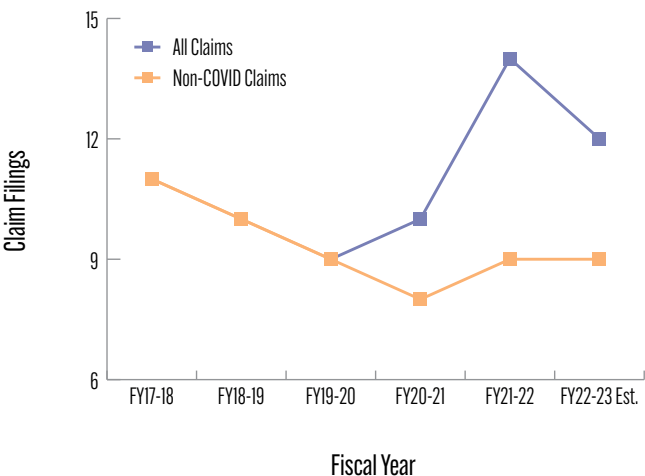
The City self-insures for workers’ compensation and is financially responsible for all workers’

compensation liabilities. In the proposed budget, the Workers’ Compensation Division will continue to advance its safety & health initiatives and partner with departments to implement the Temporary Transitional Work Assignment (TTWA) policy to improve Return to Work outcomes. Citywide workers’ compensation expenditures in the next two fiscal years are expected to grow slower than previously anticipated with fewer claims since a COVID-19 peak.

# Career Center

The Mayor’s proposed budget includes funding for the new Career Center at City Hall which will help City employees access existing programs and resources that support their career goals such as City University and SEIU’s work training program. In addition, the Department will launch and promote new career pathway programs, including a public safety pathway program and a health worker pathway program that support employees with upskilling, career exploration, and preparation and application support to apply for other City jobs that offer career advancement opportunities.

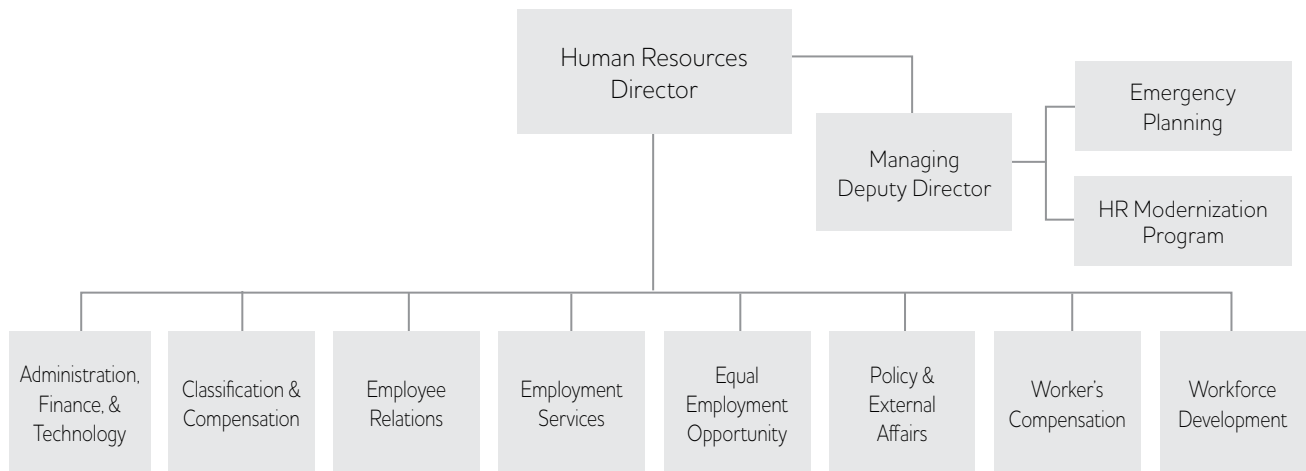
**WORKERS’ COMPENSATION CLAIM FILINGS PER 100 FULL-TIME EQUIVALENT (FTE) EMPLOYEES.**  
*Annual claim filing totals for indemnity, medical, and future medical workers’ compensation claims.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Champion diversity, fairness and equity</b>				
Number of Equal Employment Opportunities complaints closed	306	334	400	400
Percentage of discrimination complaints investigated/closed within 6 months of receipt	64%	N/A	N/A	N/A
Usefulness of diversity, equity, and inclusion awareness and skill building workshops, as rated by participants		4.2	4.2	4.2
<b>Design and implement user-friendly practices</b>				
Average rating by departments of their claims administration services (1-5 scale)	4.9	4.6	4.8	4.7
Average time between department submission and DHR's initial response, in days	0.5	0.5	0.5	0.5
<b>Improve employee well-being, satisfaction and engagement</b>				
Percent of DHR workshop participants who feel confident applying what they learned to their job		80%	N/A	80%
Workers' Compensation claims closing ratio	90%	100%	100%	100%
<b>Partner with others to solve problems</b>				
Percent of grievances proceeding to arbitration in which the City prevails	46%	80%	80%	85%
Percent of identified policy initiatives implemented through MOUs and other mechanisms	100%	100%	100%	100%
Usefulness of DHR training workshops related to workplace conflict management skills, as rated by participants (1-5 Scale)		4.2	4.2	4.2
<b>Retain top talent while shaping the future workforce</b>				
Average rating by participants in DHR's Leadership Development training program (1-5 Scale)		4.2	4.2	4.2
Average time between examination announcement closing and list adoption, in months	3.0	N/A	3.0	3.0
Number of employees who participate in career development services offered by WD		500	N/A	500

## ORGANIZATIONAL STRUCTURE: HUMAN RESOURCES



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	264.04	298.02	33.98	293.72	(4.30)
Non-Operating Positions (CAP/Other)	(70.86)	(89.27)	(18.41)	(90.00)	(0.73)
<b>Net Operating Positions</b>	<b>193.18</b>	<b>208.75</b>	<b>15.57</b>	<b>203.72</b>	<b>(5.03)</b>

### Sources

Other Revenues	138,425	146,103	7,678	150,462	4,359
Expenditure Recovery	123,931,221	130,649,063	6,717,842	133,978,775	3,329,712
General Fund	18,614,880	20,770,181	2,155,301	16,474,450	(4,295,731)
<b>Sources Total</b>	<b>142,684,526</b>	<b>151,565,347</b>	<b>8,880,821</b>	<b>150,603,687</b>	<b>(961,660)</b>

### Uses - Operating Expenditures

Salaries	27,916,678	31,058,809	3,142,131	31,423,707	364,898
Mandatory Fringe Benefits	10,757,292	11,092,985	335,693	11,320,908	227,923
Non-Personnel Services	91,711,970	94,033,154	2,321,184	97,114,095	3,080,941
Materials & Supplies	368,689	440,516	71,827	407,220	(33,296)
Programmatic Projects	4,231,000	5,455,279	1,224,279	1,807,567	(3,647,712)
Services Of Other Depts	7,698,897	9,484,604	1,785,707	8,530,190	(954,414)
<b>Uses Total</b>	<b>142,684,526</b>	<b>151,565,347</b>	<b>8,880,821</b>	<b>150,603,687</b>	<b>(961,660)</b>

### Uses - By Division Description

HRD Administration	9,585,625	7,325,573	(2,260,052)	6,379,558	(946,015)
HRD Employee Relations	4,969,260	7,812,553	2,843,293	4,827,108	(2,985,445)
HRD Equal Emplymt Opportunity	8,132,608	9,206,806	1,074,198	9,989,846	783,040
HRD Recruit-Assess-Client Svc	12,517,853	12,810,037	292,184	13,680,426	870,389
HRD Workers Compensation	100,709,000	103,536,000	2,827,000	107,584,003	4,048,003
HRD Workforce Development	6,770,180	10,874,378	4,104,198	8,142,746	(2,731,632)
<b>Uses by Division Total</b>	<b>142,684,526</b>	<b>151,565,347</b>	<b>8,880,821</b>	<b>150,603,687</b>	<b>(961,660)</b>



# HUMAN RIGHTS COMMISSION

## MISSION

The Human Rights Commission (HRC), established in 1964 by City Ordinance, provides leadership and advocacy in securing, protecting, and promoting human rights for all people. The HRC advocates for human and civil rights, and works in service of the City's anti-discrimination laws to further racial solidarity, equity, and healing. For more information about this department's services, please visit [sf.gov/departments/human-rights-commission](https://sf.gov/departments/human-rights-commission)

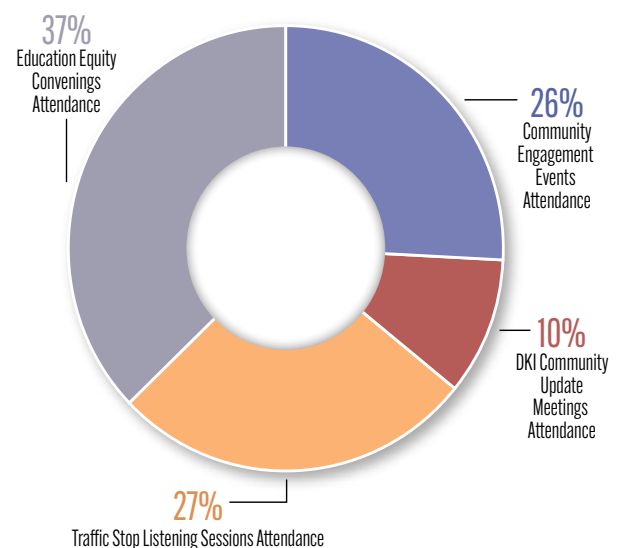
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$19.2 million for the Human Rights Commission is \$4.0 million, or 26.7 percent, higher than the FY 2022-23 budget. This is primarily due to spending related to a new state grant, increases in salaries and benefits, and spending on services performed by other City departments. The FY 2024-25 proposed budget of \$19.3 million is \$0.2 million, or 1.0 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

### Dream Keeper Initiative

Over the last several years, HRC's programming has significantly increased, largely due to the annual \$60.0 million annual commitment made by the Mayor to the Dream Keeper Initiative (DKI) for citywide community engagement and grant-making, which is coordinated by HRC. Since the start of DKI, these funds have been allocated to more than 70 San Francisco-based organizations to provide direct services and programs to the City's diverse Black and African American communities. DKI programming has wide reach and includes a variety of direct services, such as workforce development training, educational assistance, down

payment mortgage support, home repair subsidies, preventative healthcare, case management supports, comprehensive wraparound services for children and their families, and spotlighting Black arts and culturally important programming. Despite the challenges of the City budget, the Mayor's Proposed Budget preserves this annual funding.



### SNAPSHOT OF HRC ENGAGEMENTS.

*By mid-year FY 2022-23, HRC convened a series of community engagements, meetings, listening sessions, and other convenings, on track with projections.*

## Mental Health Investment

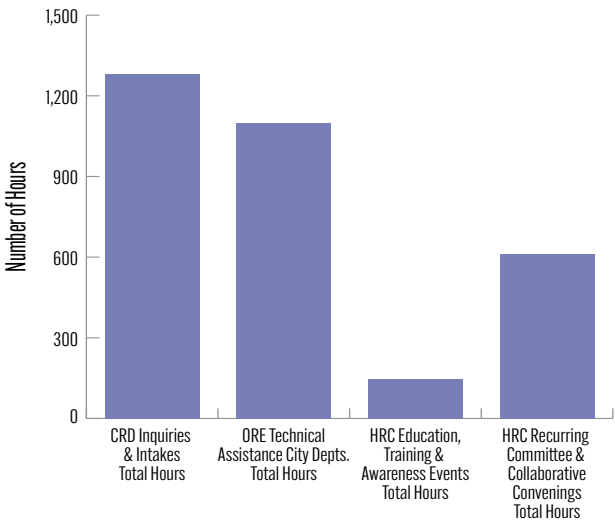
As part of investing in improved mental and behavioral health outcomes, HRC will spearhead new programming for the City. Through a partnership with the Department of Public Health, HRC will leverage new state grant funding of \$5.0 million in both FY 2023-24 and FY 2024-25 to lead a new talk therapy program for Black and African American San Franciscans.

## Opportunities for All

The Mayor’s Proposed Budget also continues to support the Opportunities for All (OFA) program. OFA provides paid internships, mentorship, and

career services to youth aged 13 to 24 from across the City. The program serves more than 3,000 youth each summer, and is a crucial support for their personal, academic, and professional development. OFA offers a spectrum of opportunities through placements at companies, community organizations, and City departments. Some internship locations include SFO, Bank of America, United, Blackrock, City departments, the Latino Task Force, Collective Impact, Ella Hill Hutch Community Center, Boys and Girls Club, Code Tenderloin, and Life Learning Academy on Treasure Island.

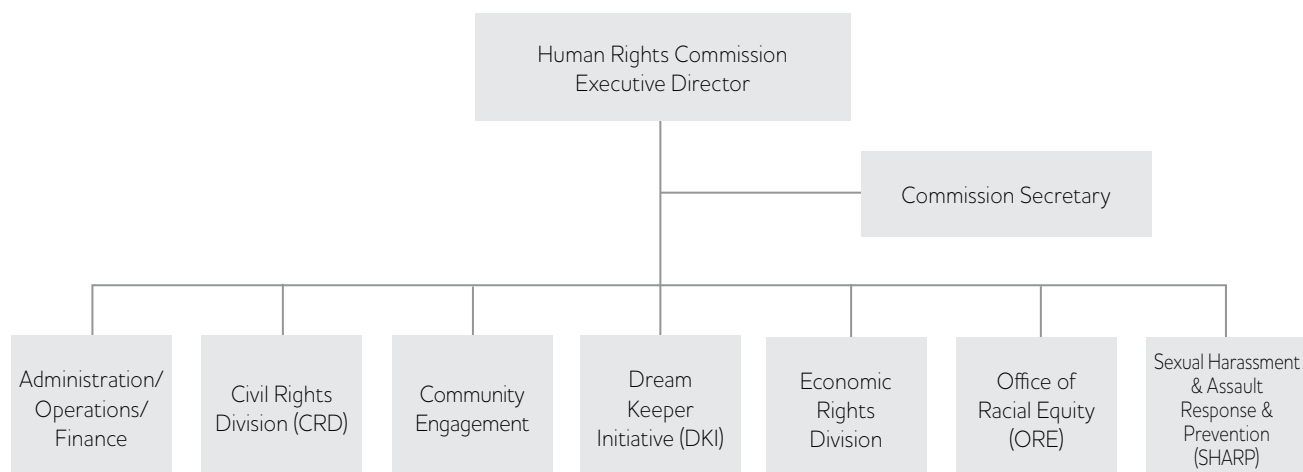
**HOURS OF DIRECT SERVICE & SUPPORT.** *By mid-year FY 2022-23, HRC invested thousands of hours of direct service and support across all departmental divisions.*



## PERFORMANCE MEASURES

FISCAL YEAR		FY2021-22		FY2022-23		FY2023-24	FY2024-25
GOAL		ACTUALS	PROJECTED	TARGET	TARGET	TARGET	TARGET
Workforce Alignment							
Number of job placement through the Opportunities For All program	2,248	40	2,700	2,400	2,500	3,000	
Youth Empowerment Programs							
Number of Education, Training & Awareness Events lead by HRC	22	22	25	20	22	50	
Number of Reoccurring Committee and Collaborative Meetings staffed by HRC	36	15	20	35	24	35	

# ORGANIZATIONAL STRUCTURE: HUMAN RIGHTS COMMISSION



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	37.88	44.10	6.22	44.12	0.02
Non-Operating Positions (CAP/Other)	(11.16)	(12.00)	(0.84)	(12.00)	
<b>Net Operating Positions</b>	<b>26.72</b>	<b>32.10</b>	<b>5.38</b>	<b>32.12</b>	<b>0.02</b>

### Sources

Expenditure Recovery	99,600	5,099,600	5,000,000	5,099,600	
General Fund	15,021,073	14,061,764	(959,309)	14,249,094	187,330
<b>Sources Total</b>	<b>15,120,673</b>	<b>19,161,364</b>	<b>4,040,691</b>	<b>19,348,694</b>	<b>187,330</b>

### Uses - Operating Expenditures

Salaries	3,447,410	4,195,617	748,207	4,362,212	166,595
Mandatory Fringe Benefits	1,352,887	1,573,854	220,967	1,619,232	45,378
Non-Personnel Services	300,616	150,616	(150,000)	149,951	(665)
City Grant Program	1,612,900	1,547,416	(65,484)	1,547,416	
Materials & Supplies	29,437	29,437		26,493	(2,944)
Programmatic Projects	7,580,000	10,615,205	3,035,205	10,615,205	
Services Of Other Depts	797,423	1,049,219	251,796	1,028,185	(21,034)
<b>Uses Total</b>	<b>15,120,673</b>	<b>19,161,364</b>	<b>4,040,691</b>	<b>19,348,694</b>	<b>187,330</b>

### Uses - By Division Description

HRC Human Rights Commission	15,120,673	19,161,364	4,040,691	19,348,694	187,330
<b>Uses by Division Total</b>	<b>15,120,673</b>	<b>19,161,364</b>	<b>4,040,691</b>	<b>19,348,694</b>	<b>187,330</b>



# HUMAN SERVICES AGENCY

## MISSION

The Human Services Agency (HSA) is committed to delivering essential services that support and protect people, families, and communities. The Department partners with community-based organizations and advocates for public policies to improve well-being and economic opportunity for all San Franciscans. For more information about this department's services, please visit [sfhsa.org](https://sfhsa.org)

## BUDGET ISSUES & DETAILS

The Fiscal Year (FY) 2023-24 proposed budget of \$1.2 billion for HSA is \$65.3 million, or 5.8 percent, more than the FY 2022-23 budget. This is primarily due to increased aid payments in IHSS and CalWORKs, increased costs in salaries, and increased child care spending in CalWORKs. The proposed budget includes IHSS costs reflecting the recently negotiated MOU described below.

The FY 2024-25 proposed budget of \$1.2 billion for HSA is \$21.2 million, or 1.8 percent, more than the FY 2023-24 proposed budget. This is due to increased aid payments in the IHSS Program, increased costs in salaries and benefits, and costs related to the relocation of HSA's headquarters at 170 Otis. In addition, the proposed budget in both FY 2023-24 and FY 2024-25 includes savings related to positions being held vacant and other non-personnel spending.

### Food Support

The demand for food assistance in the CalFresh Program has grown since March 2020 and has not waned since the transition from the COVID-19 pandemic. Food insecurity will

be exacerbated in FY 2023-24 by the end of CalFresh Emergency Allotments which, during the COVID-19 pandemic, granted households the maximum monthly benefit amount for their household size. San Francisco also faces a persistent gap between the number of potentially eligible residents and the number actually enrolled in public assistance benefits like CalFresh and Medi-Cal. To maintain food security, especially among underserved populations, HSA plans to purchase a mobile office vehicle that will enable eligibility workers to visit different food distribution sites each weekday, enroll clients, and issue benefits on-site.

Additionally, the Citywide Food Access Team (CFAT) supports community-based organizations that provide food resources centered on dignity, cultural relevance, quality and choice. CFAT invests in neighborhood-run grocery distributions, grocery vouchers, and meals in order to combat hunger and bridge the gap left by state and federal food programs. To date in FY 2022-23, CFAT has distributed 600,000 grocery bags, 180,000 meals, and 60,000 grocery vouchers. CFAT also supports food sovereignty

efforts aimed at ending food insecurity through community kitchens and other community-driven initiatives. These community-based efforts ensure that low-income San Franciscans have dignified access to culturally-relevant food through a diverse portfolio of strategies and across all districts in the City. The Mayor's proposed budget continues this vital work with investments of \$20 million in FY 2023-24 and \$10 million in FY 2024-25, as well as the replacement of five temporary positions with permanent staff in order to continue program, contract, and planning support.

### **Family and Children's Services (FCS) Children's Crisis Continuum Pilot**

The Mayor's proposed budget reflects the award of \$8.5 million in state funding to establish a regional Children's Continuum of Care Pilot that will enable foster youth in crisis to receive stabilization and long-term wellness services close to their homes and families. In collaboration with regional Child Welfare and Behavioral Health departments, FCS will establish a range of additional high-end programs and placement options that will support dependent youth with complex needs, increasing alternatives for them to receive targeted care in the least restrictive settings possible.

### **In-Home Supportive Services**

The Department's In-Home Supportive Services (IHSS) program continues to grow due to the general aging of the City's population and state expansions to Medi-Cal eligibility. There is, however, a nationwide shortage of home care workers, which results in consumers not having a reliable support system. The City and its partners' ability to recruit and retain a workforce sufficient to deliver essential home care services to all eligible San Franciscans constitutes the central challenge facing the program over the next two years.

The City – through the IHSS Public Authority – and IHSS independent providers (IPs) – through Service Employees International Union Local 2015 – have now reached agreement on a new 4-year labor contract, which will begin on July 1, 2023 and continue through FY 2026-27. This agreement will bring the wage for in-home care providers to \$25.50 per hour by the contract's conclusion. It also establishes a training and education fund, enabling IPs to embrace career development opportunities, as well as offers caregivers a limited number of transit passes on a pilot basis. Despite the many challenges facing the City right now, this agreement provides a well-deserved lift to San Francisco's more than 24,000 IHSS providers, who perform vital supportive services for 28,000 San Franciscans daily.

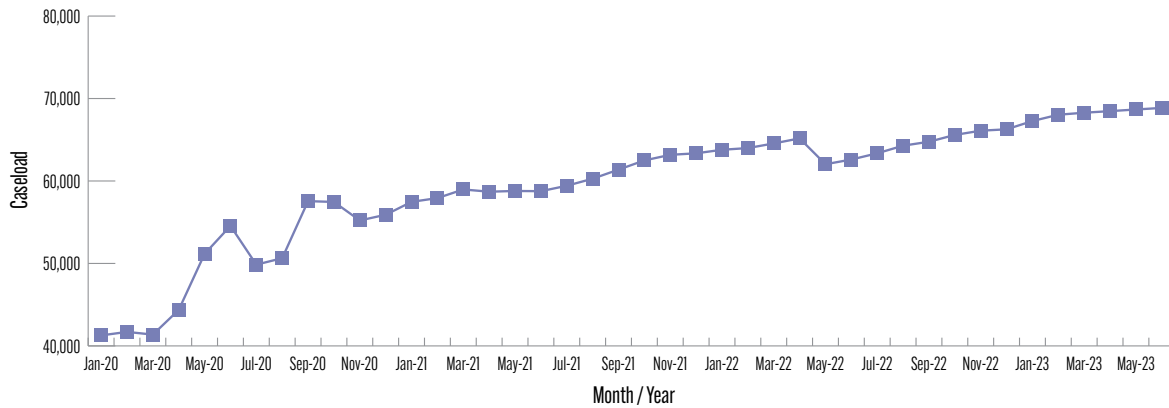
Contract Mode IHSS, which serves consumers unable to direct their own care due to complex health and behavioral issues, continues to be a critical service in San Francisco, especially among newly-housed residents in the City's permanent supportive housing system. San Francisco's Contract Mode provider has rolled out a number of recruitment and retention initiatives to meet the increasing need for services. The Department of Disability and Aging Services (DAS) will continue to work on strategies to address the shortage and ensure that care is available to those in need.

### **Disability Community Cultural Center**

In collaboration with the Disability community, City partners, and service providers, DAS is currently procuring services to begin implementation of the nation's first City-funded Disability Community Cultural Center. The budget includes \$680,000 from the Dignity Fund and State grant funds for a community-based provider to lead the continued development of the Center which will create a space for diverse people

with disabilities to come together; advance social and disability justice; celebrate disability culture, community, and pride; and provide information about and access to disability programs and services. It will be located in the heart of San

Francisco, on the site of a new affordable housing development, a quarter of whose units are designated for low-income people with disabilities. The site is currently under construction, and will welcome residents and launch services in 2025.



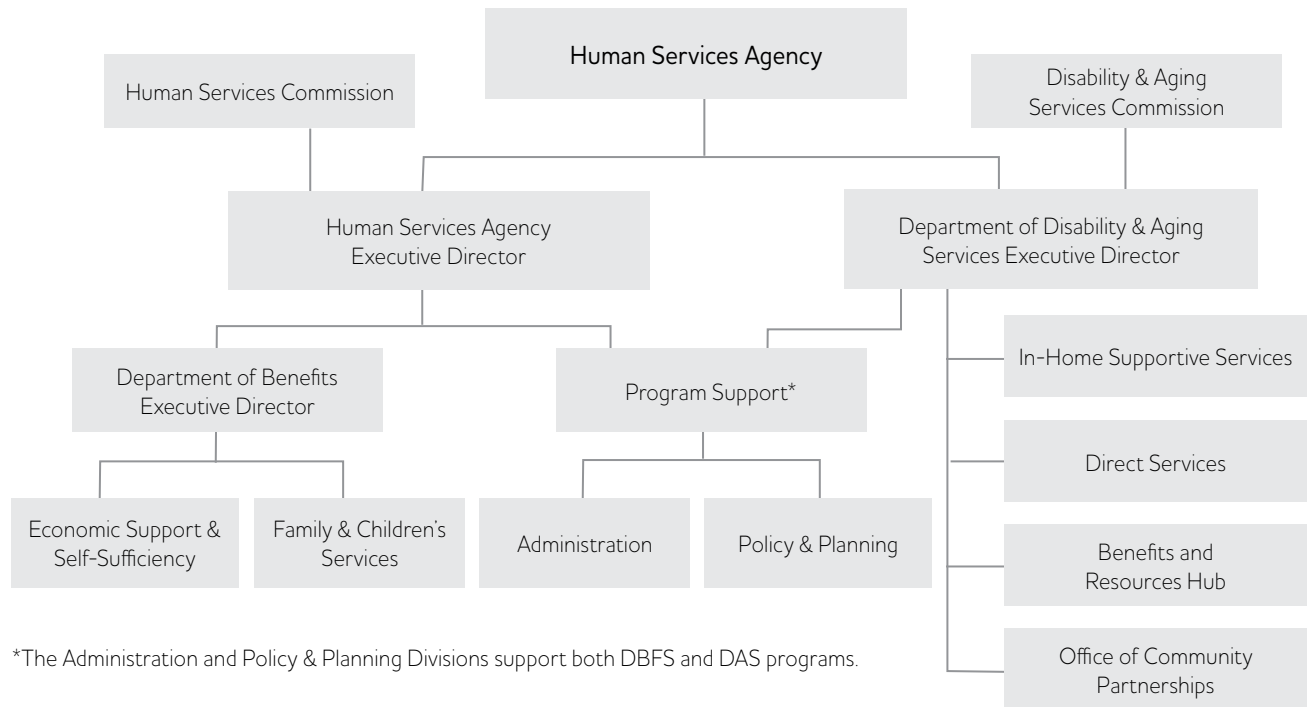
**CALFRESH CASELOAD BY MONTH.** *Number of San Francisco households receiving CalFresh benefits each month during the pandemic.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Help residents access employment (DHS)</b>				
CalWorks: Current active CalWORKs caseload	3,210	3,580	3,650	4,000
WDD: Job placement rate for aided individuals receiving Workforce Development Division Services	43%	45%	55%	65%
<b>Help residents reach economic stability (DHS)</b>				
12-month job retention rate for subsidized employment clients	45%	45%	55%	60%
Average increase in earnings for graduates of subsidized employment program after 1 year	87%	85%	90%	90%
CAAP: CAAP SSI award rate (excluding pending cases)	85%	90%	80%	80%
CAAP: Current active CAAP caseload	5,355	5,400	5,500	5,360
CAAP: Number of CAAP SSI Case Mgmt clients exiting county cash aid due to receipt of federal SSI benefits	150	186	152	206
CAAP: Percent of CAAP participants who left aid due to earned income from employment	19%	19%	18%	18%
CalFresh: Current active CalFresh caseload	66,379	73,500	65,000	82,200
CalFresh: Percent of eligible clients that are enrolled in CalFresh	N/A	N/A	65%	75%
CalWorks: Percent of CalWORKs families who left aid due to earned income from employment	16%	20%	22%	22%
Medi-Cal: Current active Medi-Cal caseload	135,529	148,000	135,000	162,000
Number of public benefit applications approved during the reporting period (CAAP, CW, MC, CF and IHSS)	65,121	65,000	75,000	65,000
<b>Improve outcomes for children in the child welfare system (DHS)</b>				
FCS: Percent of children discharged from foster care to permanency within 12 months (out of all children who entered care during a 12-month period)	44%	48%	41%	41%
FCS: Percent of long-term foster care children discharged to permanency (out of all children who had been in care for at least 24 months)	28%	27%	30%	30%
<b>Improve service delivery, operations, and client experience (DHS)</b>				
Personnel: Percent of required bilingual positions filled	82%	85%	95%	95%
<b>Protect children from abuse and neglect (DHS)</b>				
FCS: Entry rate: Number of first-time entries to foster care per thousand children in the population	1.8	1.4	1.8	1.8
FCS: In-care rate: Number of children in foster care on a given day per thousand children in the population	3.6	3.1	3.9	3.9
FCS: Recurrence of maltreatment: Of all children with a substantiated allegation during the 12-month period, the percent that had another substantiated allegation within 12 months	6.7%	7.2%	9.1%	9.1%
FCS: Total number of children in foster care	561	585	714	675
<b>Maintain strong network of community-based services (DAS)</b>				
CLF: Number of unduplicated clients served by the Community Living Fund program in the past six months	325	350	400	375
CLF: Percent of care plan problems resolved/addressed on average, after one year of enrollment in Community Living Fund	60%	60%	80%	70%
CLF: Percent of clients with one or fewer admissions to an acute care hospital within a six month period	91%	92%	85%	85%
IHSS: Current active In Home Support Services caseload	25,278	26,000	25,000	26,000
IHSS: Percentage of IHSS applications processed within mandated timeframe	92%	90%	100%	100%
IHSS: Percentage of IHSS case reassessments completed within the mandated timeframe	87%	85%	100%	100%
IR: Number of information and referral contacts regarding services for older adults and adults with disabilities (including follow-ups)	4,830	5,000	5,000	5,000
IR: Number of program intakes completed for services for older adults and adults with disabilities	15,250	15,500	15,500	15,500
IR: Percentage of calls to the DAS Information and Referral Line abandoned	10%	8.0%	8.0%	8.0%
OCP: Number of home-delivered meals provided to older people	2,152,243	2,150,000	2,233,412	2,150,000
OCP: Number of meals served at centers for older people	1,466,822	1,400,000	1,200,000	1,200,000
OCP: Number of unduplicated clients enrolled in OCP programs	39,908	40,500	41,000	41,000
OCP: Total number of enrollments in OCP services	101,966	105,000	100,000	105,000
<b>Protect populations from abuse, neglect, and financial exploitation (DAS)</b>				
APS: Percentage of initial face to face visits that were completed or attempted within the mandated timeframe	96%	100%	100%	100%
APS: Reports of abuse of seniors and adults with disabilities	7,952	8,000	8,000	8,250
PA: Number of new referrals to the Public Administrator	474	475	475	475
PA: Number of unique investigations active with the Public Administrator	989	900	800	800
PC: Number of new referrals to the Office of the Public Conservator	138	140	200	200
PC: Number of unique individuals with an active case with the Public Conservator (including referrals)	781	775	750	750
PC: Percent of referrals that had a previous conservatorship within the prior year	8.0%	9.0%	10%	10%
PG: Number of new referrals to the Public Guardian	79	80	100	100
PG: Number of unique individuals with an active case with the Public Guardian (including all accepted referrals)	369	300	350	325
PG: Percent of guardianship petitions filed within 60 days of receipt of completed referral	67%	50%	70%	70%
RP: Number of unique cases active with the Representative Payee	1,073	925	900	800
<b>Provide consumer-centered programming to best address needs (DAS)</b>				
CVSO: Number of unduplicated veterans that received assistance	2,382	3,400	3,400	3,400
CVSO: Total ongoing monthly benefits awarded to veterans supported by CVSO	\$150,319	\$300,000	\$300,000	\$300,000
PC: Percent of Public Conservator cases closed due to client stabilization (no longer gravely disabled)	63%	60%	60%	60%



# ORGANIZATIONAL STRUCTURE: HUMAN SERVICES AGENCY



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2,261.43	2,289.43	28.00	2,307.91	18.48
Non-Operating Positions (CAP/Other)	(11.00)	(11.00)		(11.00)	
<b>Net Operating Positions</b>	<b>2,250.43</b>	<b>2,278.43</b>	<b>28.00</b>	<b>2,296.91</b>	<b>18.48</b>

## Sources

Intergovernmental: Federal	319,712,917	335,641,715	15,928,798	342,556,346	6,914,631
Intergovernmental: State	472,615,712	496,032,999	23,417,287	491,022,202	(5,010,797)
Charges for Services	1,587,875	1,561,225	(26,650)	1,561,225	
Rents & Concessions	100,000	100,000		100,000	
Other Revenues	2,175,472	2,324,523	149,051	80,000	(2,244,523)
Interest & Investment Income	300,000	288,000	(12,000)	288,000	
Expenditure Recovery	20,903,431	21,009,428	105,997	21,009,428	
Transfers In	14,474,316	15,348,156	873,840	15,298,156	(50,000)
General Fund	292,729,016	317,601,359	24,872,343	339,209,948	21,608,589
<b>Sources Total</b>	<b>1,124,598,739</b>	<b>1,189,907,405</b>	<b>65,308,666</b>	<b>1,211,125,305</b>	<b>21,217,900</b>

## Uses - Operating Expenditures

Salaries	249,700,306	259,909,610	10,209,304	270,770,934	10,861,324
Mandatory Fringe Benefits	116,947,954	116,504,745	(443,209)	121,063,907	4,559,162
Non-Personnel Services	45,975,813	45,877,413	(98,400)	51,358,618	5,481,205
City Grant Program	156,780,222	177,852,284	21,072,062	159,892,086	(17,960,198)
Capital Outlay	1,067,519	1,451,243	383,724		(1,451,243)
Aid Assistance	20,683,571	16,613,495	(4,070,076)	11,733,495	(4,880,000)
Aid Payments	422,985,293	454,471,475	31,486,182	474,904,378	20,432,903
Debt Service				2,600,463	2,600,463
Intrafund Transfers Out	18,825,945	22,366,301	3,540,356	23,091,926	725,625
Materials & Supplies	3,914,664	3,914,664		3,525,854	(388,810)
Other Support/Care of Persons	1,010,000	1,010,000		1,010,000	
Programmatic Projects	680,000	183,500	(496,500)	680,000	496,500
Services Of Other Depts	86,027,452	89,752,675	3,725,223	90,493,644	740,969
<b>Uses Total</b>	<b>1,124,598,739</b>	<b>1,189,907,405</b>	<b>65,308,666</b>	<b>1,211,125,305</b>	<b>21,217,900</b>

## Uses - By Division Description

HSA Admin Support (HSA)	150,241,184	173,893,002	23,651,818	174,275,373	382,371
HSA Benefits & Family Support	491,192,442	526,758,137	35,565,695	523,173,561	(3,584,576)
HSA Disability & Aging Svc	483,165,113	489,256,266	6,091,153	513,676,371	24,420,105
<b>Uses by Division Total</b>	<b>1,124,598,739</b>	<b>1,189,907,405</b>	<b>65,308,666</b>	<b>1,211,125,305</b>	<b>21,217,900</b>

# JUVENILE PROBATION

## MISSION

It is the mission of the San Francisco Department of Juvenile Probation to serve the needs of youth and families who are brought to the Department's attention with care and compassion; to identify and respond to the individual risks and needs presented by each youth; to engage fiscally sound and culturally humble strategies that promote the best interests of the youth; to provide victims with opportunities for restoration; to identify and utilize the least restrictive interventions and placements that do not compromise public safety; to hold youth accountable for their actions while providing them with opportunities and assisting them to develop new skills and competencies; and contribute to the overall quality of life for the citizens of San Francisco within the sound framework of public safety as outlined in the Welfare & Institutions Code. For more information about this department's services, please visit [sf.gov/departments/juvenile-probation-department](https://sf.gov/departments/juvenile-probation-department)

## BUDGET ISSUES & DETAILS

The Fiscal Year (FY) 2023-24 proposed budget of \$49.3 million for the Juvenile Probation Department is \$3.3 million, or 6.2 percent, lower than the FY 2022-23 budget. This is primarily due to a decrease in one-time balances of state funding for the Youthful Offender Block Grant (YOBG) and Juvenile Probation Activities Funding (JPAF), and reduced security services at Log Cabin Ranch. The FY 2024-25 proposed budget of \$45.3 million is \$4 million, or 8 percent, less than the FY 2023-24 proposed budget. The decrease is due to one-time sources in FY 2023-24 going away in FY 2024-25 and reductions in non-personnel services.

### Department Goals

The Juvenile Probation Department (JUV) is guided by these goals, developed in collaboration with the Juvenile Probation Commission:

- Reimagine how the City addresses juvenile crime and delinquency – from referral through reentry – in collaboration with community and government partners; emphasizing research, evidence-based practices, and innovation; and sustainably addressing pervasive racial disparities throughout the system.
- Prioritize diversion and connection to appropriate services and responses at every stage of the youth's contact with JUV. Ensure youth are returned home as quickly as possible, whenever appropriate, and that families are provided comprehensive support. Maximize the utilization of community-based services that provide high quality care for all youth and their families.
- Advance a whole family engagement strategy that places racial equity at its center to ensure that all youth have full and equal access to

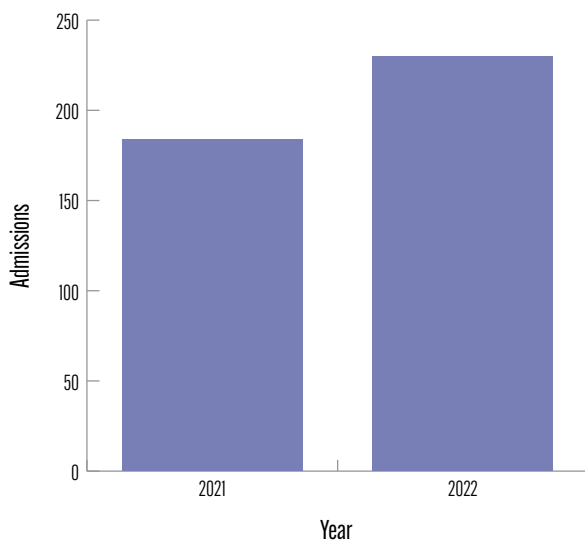
opportunities, power, and resources; that advances youth- and family-centered case plans and goal development to help justice-involved youth and their families thrive.

- Create a non-institutional home-like secure setting for both detained and incarcerated youth and young adults that is healing-centered, family-centered, community-connected, culturally responsive, and developmentally appropriate.
- Continue to organize and right-size the JUV department and budget to reflect changes in caseloads, increased emphasis on community-based services, and changes in approach and responsibilities, including Division of Juvenile Justice (DJJ) realignment duties.
- Advance the goals of the City and DJJ Realignment Subcommittee in the ongoing

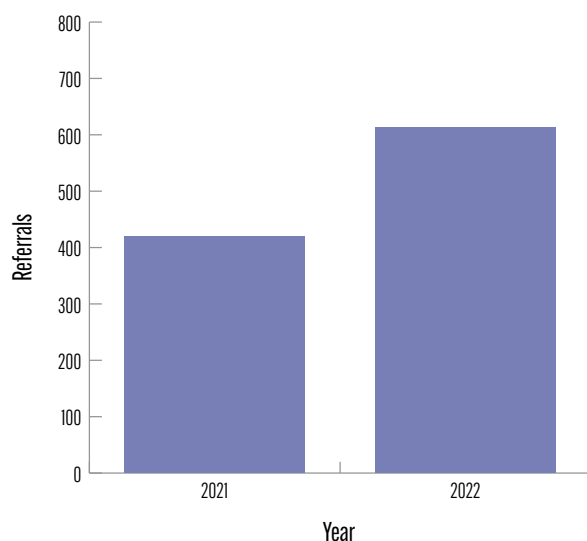
implementation of DJJ Realignment to effectively support the most impacted youth and young adults, both in the community and in the Secure Youth Treatment Facility located in Juvenile Hall.

### Juvenile Justice Landscape & Priorities

In the prior year, the Department experienced a 46 percent increase in law enforcement referrals and a 25 percent increase in Juvenile Hall admissions. This coincided with a seismic shift that created local new responsibilities related to the closure of California's youth prison system. The Department is focused on maintaining staffing levels critical to implement juvenile justice system transformation, meet statutory obligations, and advance community safety. One top priority is justice reinvestment into community-based services for youth and families, reflected in the Department's new Community Investments Division.



**JUVENILE HALL ADMISSIONS.** *Admissions to Juvenile Hall increased 25 percent from 2021 to 2022.*

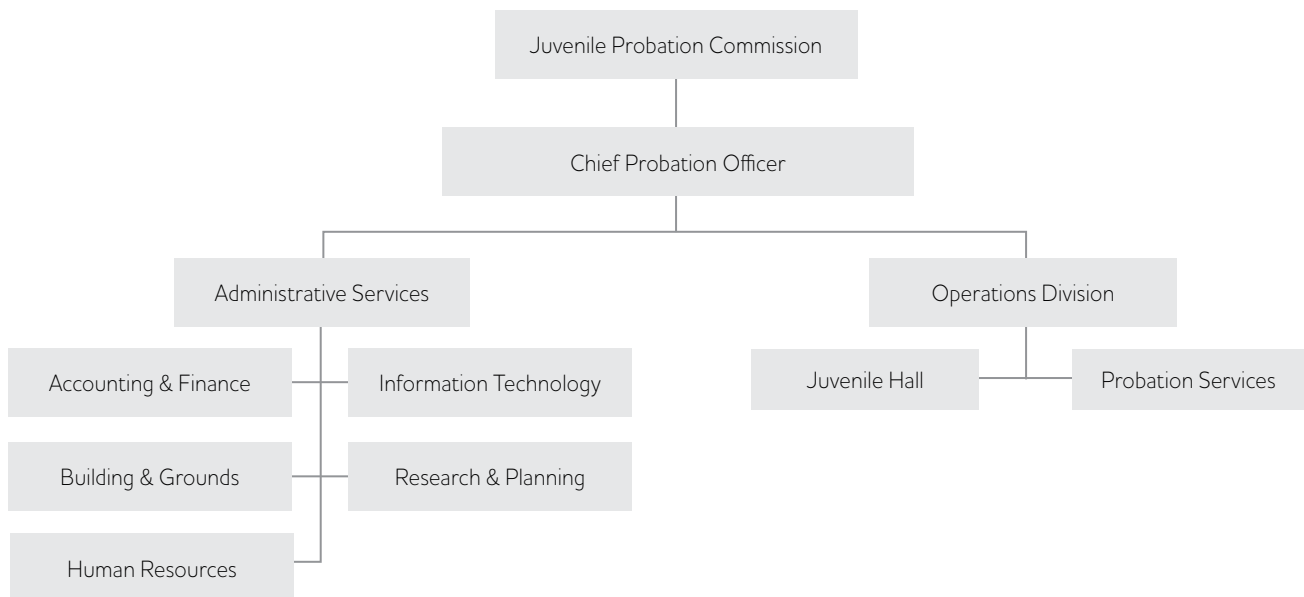


**LAW ENFORCEMENT REFERRALS TO JUV.** *Law enforcement referrals for JUV of juvenile arrests increased 46 percent from 2021 to 2022.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Provide a safe and secure environment for staff and detainees</b>				
Juvenile hall population	14	20	30	30
Percent of Juvenile Justice Center youth grievances processed within two business days after filing	100%	100%	100%	100%
<b>Reduce overtime expenditures in the entire department</b>				
Annual overtime expenditures	\$942,037	\$1,200,000	\$1,000,000	\$750,000
Number of overtime hours incurred across the department	20,735	17,000	15,000	11,000
<b>Reduce repeat offenders</b>				
Percent of youth on wardship probation who incur a sustained finding for a new law violation	17%	10%	10%	10%
<b>Successful Completion of Probation</b>				
Average length of stay (in days) from disposition to placement of youth in juvenile hall awaiting out of home placement	26	15	7.0	15

## ORGANIZATIONAL STRUCTURE: JUVENILE PROBATION



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	174.54	176.39	1.85	175.33	(1.06)
Non-Operating Positions (CAP/Other)	(1.00)	(1.00)		(1.00)	
<b>Net Operating Positions</b>	<b>173.54</b>	<b>175.39</b>	<b>1.85</b>	<b>174.33</b>	<b>(1.06)</b>

## Sources

Intergovernmental: Federal	1,366,060	1,958,140	592,080	1,575,140	(383,000)
Intergovernmental: State	18,543,073	16,522,492	(2,020,581)	14,949,554	(1,572,938)
Charges for Services	3,000	3,000		3,000	
Expenditure Recovery	180,000	205,638	25,638	180,000	(25,638)
Other Financing Sources	1,476,000	(476,000)	(1,952,000)		476,000
General Fund	30,966,893	31,049,588	82,695	28,594,012	(2,455,576)
<b>Sources Total</b>	<b>52,535,026</b>	<b>49,262,858</b>	<b>(3,272,168)</b>	<b>45,301,706</b>	<b>(3,961,152)</b>

## Uses - Operating Expenditures

Salaries	19,551,800	20,524,022	972,222	21,026,944	502,922
Mandatory Fringe Benefits	10,345,568	10,579,724	234,156	10,499,844	(79,880)
Non-Personnel Services	5,123,123	3,991,859	(1,131,264)	3,456,304	(535,555)
City Grant Program	235,000		(235,000)		
Capital Outlay	2,354,346	3,119,742	765,396	417,126	(2,702,616)
Materials & Supplies	393,800	389,347	(4,453)	350,413	(38,934)
Programmatic Projects	3,933,073	1,236,293	(2,696,780)	229,890	(1,006,403)
Services Of Other Depts	10,598,316	9,421,871	(1,176,445)	9,321,185	(100,686)
<b>Uses Total</b>	<b>52,535,026</b>	<b>49,262,858</b>	<b>(3,272,168)</b>	<b>45,301,706</b>	<b>(3,961,152)</b>

## Uses - By Division Description

JUV Children'S Baseline	20,892		(20,892)		
JUV Community Investments		5,835,081	5,835,081	5,547,093	(287,988)
JUV General	21,418,891	15,391,945	(6,026,946)	13,492,326	(1,899,619)
JUV Juvenile Hall	18,083,548	18,795,614	712,066	17,903,041	(892,573)
JUV Probation Services	13,011,695	9,240,218	(3,771,477)	8,359,246	(880,972)
<b>Uses by Division Total</b>	<b>52,535,026</b>	<b>49,262,858</b>	<b>(3,272,168)</b>	<b>45,301,706</b>	<b>(3,961,152)</b>

# LAW LIBRARY

## MISSION

The Law Library (LLB) provides the people of San Francisco free access to legal information and specialized reference assistance in the use of those materials, so they may preserve their rights and conduct their legal affairs. For more information about this department's services, please visit [sf.gov/departments/san-francisco-law-library](https://sf.gov/departments/san-francisco-law-library)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$1.8 million for the Law Library is \$0.3 million, or 15.8 percent, lower than FY 2022-23 budget. This is primarily due to a decrease in office lease costs. The FY 2024-25 proposed budget of \$1.9 million is \$0.1 million, or 3.2 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

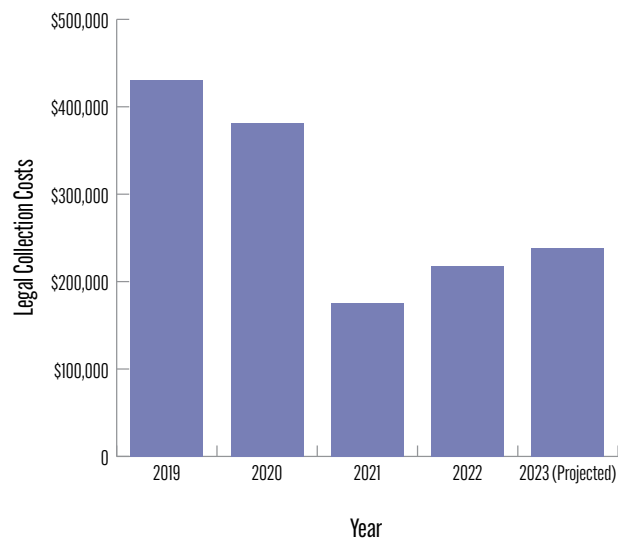
### Legal Resources for San Franciscans

The Law Library's (LLB) priority is to provide professional, legal reference assistance and resources to the City's departments and agencies.

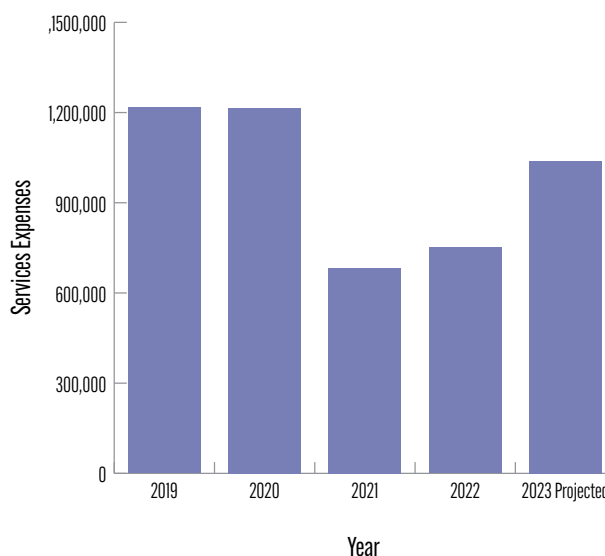
Post-COVID-19, demand significantly increased for law library assistance related to housing, employment, discrimination, consumer debt, domestic violence, MUNI & building codes, health services, homelessness, and small business. All of these critical issues affect San Francisco's recovery.

LLB contributes to the recovery of the local economy by including all sectors of the community in its service delivery whether in person, online or by phone. Programs are continually developed to address customer legal information needs.

**LEGAL MATERIALS EXPENSES:  
DATABASES, PRINT, MULTIMEDIA.**  
*The Law Library's collection expenses are expected to increase slightly in FY 2023 due to publication costs.*



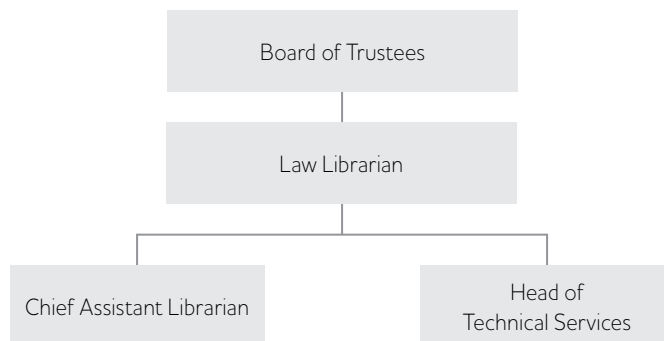
**PUBLIC SERVICES COSTS.** *Public Services costs funded by the Law Library are expected to increase to near pre-pandemic levels in FY 2023.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Promote access to justice for all San Franciscans</b>				
Weekly hours of operation staffed by legal professionals to meet user needs	40	40	40	40
<b>Promote community legal education</b>				
Number of legal education program attendees	343	300	190	305
Patrons rating of legal seminars & educational programs	98%	90%	80%	85%
<b>Provide free access to extensive legal databases</b>				
Electronic, print & multimedia collection costs.	\$211,994	\$190,000	\$190,000	\$190,000

## ORGANIZATIONAL STRUCTURE: LAW LIBRARY





## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2.35	2.38	0.04	2.38	(0.00)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>2.35</b>	<b>2.38</b>	<b>0.04</b>	<b>2.38</b>	<b>(0.00)</b>

### Sources

General Fund	2,131,664	1,794,860	(336,804)	1,851,548	56,688
<b>Sources Total</b>	<b>2,131,664</b>	<b>1,794,860</b>	<b>(336,804)</b>	<b>1,851,548</b>	<b>56,688</b>

### Uses - Operating Expenditures

Salaries	394,378	428,446	34,068	443,147	14,701
Mandatory Fringe Benefits	178,020	178,772	752	182,892	4,120
Materials & Supplies	6,000	6,000		5,400	(600)
Services Of Other Depts	1,553,266	1,181,642	(371,624)	1,220,109	38,467
<b>Uses Total</b>	<b>2,131,664</b>	<b>1,794,860</b>	<b>(336,804)</b>	<b>1,851,548</b>	<b>56,688</b>

### Uses - By Division Description

LLB Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
<b>Uses by Division Total</b>	<b>2,131,664</b>	<b>1,794,860</b>	<b>(336,804)</b>	<b>1,851,548</b>	<b>56,688</b>



# MAYOR

## MISSION

The Mayor's Office (MYR) represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant community. For more information about this department's services, please visit <https://sf.gov/departments/office-mayor>

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$196.7 million for the Mayor's Office is \$23.4 million, or 10.6 percent, lower than the FY 2022-23 budget. This is primarily due to the expiration of one-time investments made in FY 2022-23, and reduction in spending on contracts with community-based organizations. The FY 2024-25 proposed budget of \$206.5 million is \$9.8 million, or 5.0 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in developer-funded, one-time housing investments.

### Maximizing Affordable Housing Opportunities

The Mayor's Office of Housing and Community Development (MOHCD) continues to work closely with the City Planning Department to develop policy objectives that reinforce practices and programs in support of new affordable housing, housing preservation, and community stabilization. As outlined in the Mayor's Housing for All Executive Directive, MOHCD will continue to collaborate with agency and community partners to accelerate delivery of the City's affordable housing pipeline.

In FY 2023-24 and FY 2024-25, MOHCD will continue to expand its new construction pipeline of affordable housing projects and expand the supply of permanent supportive housing units serving San Franciscans experiencing homelessness. Recent Notices of Funding Availability (NOFAs) will result in the acquisition of new affordable housing sites, capital improvements to existing MOHCD-funded properties, and new permanently affordable educator housing projects. Projects selected for funding under these NOFAs will be announced this summer.

Significant efforts will continue with HOPE SF, the City's signature initiative to transform its most distressed public housing communities, directing considerable resources to advance racial equity by focusing on preservation of communities of color. For the first time since the initiative was launched in 2016, construction of new replacement housing is underway at three of four HOPE SF sites.

The Dream Keeper Down Payment Assistance Program launched in FY 2022-23 made great strides in increasing Black homeownership in San Francisco and will continue with an additional \$10 million investment in FY 2023-24. To date, MOHCD

has assisted 22 new homeowners with 5 more in escrow to close on their first home. Additionally, the program is preparing another 190 Black San Franciscans for homeownership to utilize the FY 2023-24 funding.

In the Mayor's proposed budget, the largest increase in FY 2023-24 is an \$8.0 million housing developer subsidy from a Mission Bay housing developer to be used for downpayment assistance at Mission Bay South 9a. The largest budget increase in FY 2024-25 is a \$17.9 million housing developer subsidy from a Treasure Island Development Authority housing developer.

**Eviction Prevention and Housing Stabilization**

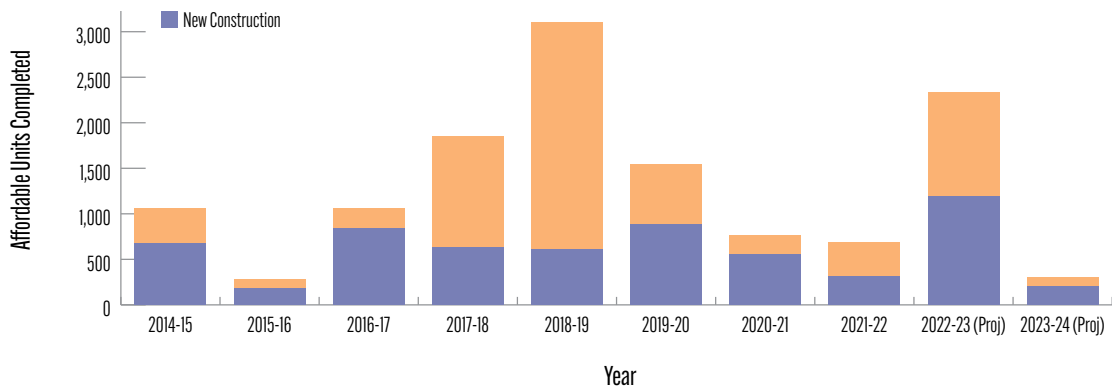
MOHCD funds community-based organizations to deliver essential anti-displacement services to residents, including eviction legal assistance (Tenant Right to Counsel), tenants' rights counseling and education, tenant-landlord mediation and technical assistance, ongoing rental subsidies, and one-time emergency rental assistance. In FY 2023-24 and FY 2024-25, MOHCD will continue to provide guaranteed full-scope legal representation for all individuals facing unlawful detainer notices as

well as continue to stabilize housing for our most vulnerable residents through financial assistance and subsidies as these communities begin to recover from the economic effects of the pandemic.

MOHCD administers the Local Operating Subsidy Program (LOSP) which currently provides over 2,338 subsidized housing units for formerly homeless households, through a work order with the Department of Homelessness and Supportive Housing. Approximately 258 permanent supportive housing units are under construction and are expected to be completed by June 2025, of which 152 units are LOSP-supported.

**Fostering Community and Neighborhood Vitality**

Community programs such as cultural districts also continue to be supported by the MOHCD budget. This program is designed to celebrate and strengthen the unique cultural identities of San Francisco's communities and currently encompasses 10 different cultural districts located throughout the city. MOHCD currently coordinates the partnerships with the City's 10 cultural districts that cover San Francisco's diverse neighborhoods and cultural communities, and will



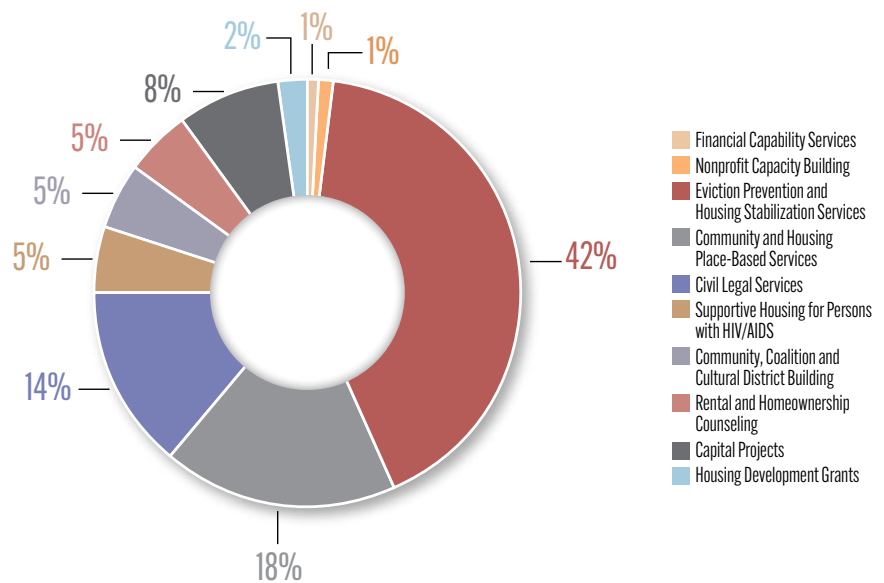
**NUMBER OF AFFORDABLE UNITS COMPLETED.**

*The Mayor's Office of Housing and Community Development constructs and rehabilitates affordable housing across the City to mitigate displacement and keep people housed.*

be providing ongoing programmatic support for all of the districts through FY 2023-24. In addition, the Mayor's Proposed budget makes a one-time \$5.0 million and \$250,000 ongoing investment in priority community-based organization needs, including capital and infrastructure, as well as providing public safety.

The Mayor's budget also includes the Mayor's Office Administration, which directly supports the Mayor and advances Mayoral priorities through policy and budget development, communications, and advocacy for the City's interests at the all the local, regional, state, and federal levels of government.

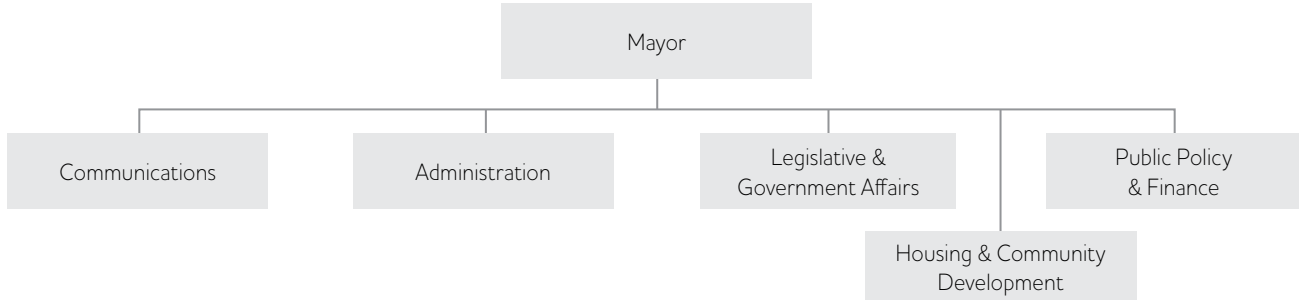
**MOHCD GRANT AWARD AMOUNTS BY PROGRAM AREA, FY 2022-23.** *The Mayor's Office of Housing and Community Development grants funds to nonprofits across the City for various program areas and needs.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Create permanently affordable housing</b>				
Number of loans or other types of assistance to first time homebuyers	91	100	70	70
Number of new BMR ownership units created by private developers	53	220	223	13
Number of new BMR rental units created by private developers	169	176	208	61
Number of newly constructed low and moderate-income rental units completed with public financial assistance	168	945	1,406	806
<b>Foster healthy communities and neighborhoods</b>				
Number of community facilities and public space improvement projects assisted with capital funding	10	25	12	2.0
<b>Improve access to affordable housing</b>				
Number of individuals that received services related to accessing affordable housing	13,779	8,184	10,000	10,000
<b>Preserve affordable housing</b>				
Number of low-and-moderate income rental units rehabilitated or preserved with public financial assistance	563	321	605	153
<b>Promote self-sufficiency for all and protect rights</b>				
Number of individuals that received services related to self sufficiency and protection of rights	15,816	8,184	11,000	10,000

# ORGANIZATIONAL STRUCTURE: MAYOR



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	190.45	192.13	1.68	192.13	0.01
Non-Operating Positions (CAP/Other)	(108.30)	(108.29)	0.01	(108.29)	
<b>Net Operating Positions</b>	<b>82.15</b>	<b>83.84</b>	<b>1.69</b>	<b>83.84</b>	<b>0.01</b>

### Sources

Other Local Taxes	2,172,000	3,234,000	1,062,000	3,557,000	323,000
Intergovernmental: Other	2,012,919	1,415,097	(597,822)	1,415,097	
Rents & Concessions	5,030,000	5,030,000		5,030,000	
Other Revenues	17,667,534	17,385,534	(282,000)	19,600,034	2,214,500
Expenditure Recovery	32,360,504	36,074,008	3,713,504	37,088,396	1,014,388
IntraFund Transfers In	58,454	58,454		58,454	
Transfers In	2,060,220		(2,060,220)		
Beg Fund Balance - Budget Only	4,506,178	3,530,000	(976,178)	3,530,000	
General Fund	154,183,073	129,967,968	(24,215,105)	136,235,156	6,267,188
<b>Sources Total</b>	<b>220,050,882</b>	<b>196,695,061</b>	<b>(23,355,821)</b>	<b>206,514,137</b>	<b>9,819,076</b>

### Uses - Operating Expenditures

Salaries	10,979,122	11,753,706	774,584	12,099,421	345,715
Mandatory Fringe Benefits	4,091,517	4,187,186	95,669	4,295,031	107,845
Non-Personnel Services	2,652,056	2,645,864	(6,192)	2,607,409	(38,455)
City Grant Program	97,263,431	92,152,291	(5,111,140)	87,111,258	(5,041,033)
Aid Assistance	4,200,000	4,200,000		4,200,000	
Debt Service	2,727,919	5,828,541	3,100,622	15,320,396	9,491,855
Materials & Supplies	30,000	30,000		27,000	(3,000)
Other Support/Care of Persons	79,908,586	56,327,920	(23,580,666)	60,994,195	4,666,275
Overhead and Allocations	3,435,075	3,978,824	543,749	3,898,160	(80,664)
Programmatic Projects	7,248,117	7,602,089	353,972	8,045,089	443,000
Services Of Other Depts	5,265,059	5,738,640	473,581	5,666,178	(72,462)
Transfers Out	2,250,000	2,250,000		2,250,000	
<b>Uses Total</b>	<b>220,050,882</b>	<b>196,695,061</b>	<b>(23,355,821)</b>	<b>206,514,137</b>	<b>9,819,076</b>

### Uses - By Division Description

MYR Housing & Community Dev	209,785,430	185,801,572	(23,983,858)	195,307,922	9,506,350
MYR Office Of The Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
<b>Uses by Division Total</b>	<b>220,050,882</b>	<b>196,695,061</b>	<b>(23,355,821)</b>	<b>206,514,137</b>	<b>9,819,076</b>

# MUNICIPAL TRANSPORTATION AGENCY

## MISSION

The San Francisco Municipal Transportation Agency's (SFMTA) goals are to: create a safer transportation experience for everyone, make transit and other sustainable modes of transportation the most attractive and preferred means of travel, improve the quality of life and environment in San Francisco and the region, and create a workplace that delivers outstanding service. For more information about this department's services, please visit [sfmta.com](https://sfmta.com)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$1.5 billion for the San Francisco Municipal Transportation Agency is \$81.6 million, or 5.9 percent, higher than FY 2022-23 budget. This is primarily due to increased salary and benefit costs, non-personnel services costs, and increased capital investments. The FY 2024-25 proposed budget of \$1.5 billion is \$6.2 million, or 0.4 percent, lower than the FY 2023-24 proposed budget. This change is due to a decrease in benefits costs and non-personnel services costs, offset by increased capital investments and expiring federal revenues.

### Customer Experience

The Mayor's proposed budget supports transit service that is a lynchpin of San Francisco's economic recovery. It invests in improving the customer experience for public transportation in San Francisco in a variety of ways, including increased budgets for car cleanings, signage, and transit stop maintenance. The SFMTA continues to expand transit priority lanes to increase system

speed and reliability. Since 2019, the SFMTA has nearly doubled red transit-only lanes from 11 miles to 20 miles, with more expansions planned. The FY 2023-24 budget does not raise any fares, helping make transit a more affordable and attractive option to riders. This budget's funds continues the Free Muni for all Youth program, allowing all San Franciscans 18 and under to ride SFMTA services for free.

### Capital Investment

The FY 2023-24 SFMTA capital budget is \$388.2 million. The largest component is \$143.9 million towards the transit fleet, which includes buses and Muni subway cars. The proposed capital budget also funds \$32.4 million for replacement of the Muni Metro Train Control System, \$67.5 million towards upgraded facilities for better maintenance, and \$37.3 million for street safety improvements. These investments will improve system reliability and allow the SFMTA to support San Francisco's long-term economic recovery.



## Fiscal Cliff and Continued Recovery

In FY 2023-24, the SFMTA is projected to use \$247 million in federal funds for operating purposes to balance its budget. Remaining federal relief will be used in FY 2024-25, at which point it will be exhausted. After FY 2024-25, the SFMTA faces a projected fiscal cliff due to transit fare revenue losses and the Department's will need to identify new revenue sources and implement expenditure controls to maintain service levels.

The FY 2023-24 budget invests in human resources and workforce development staff to help SFMTA fill vacancies. The Department's apprenticeship program is also being expanded to create new skilled labor hiring pathways. These enhancements will position SFMTA to maintain service for public transportation as the City continues to recover from the COVID-19 pandemic.

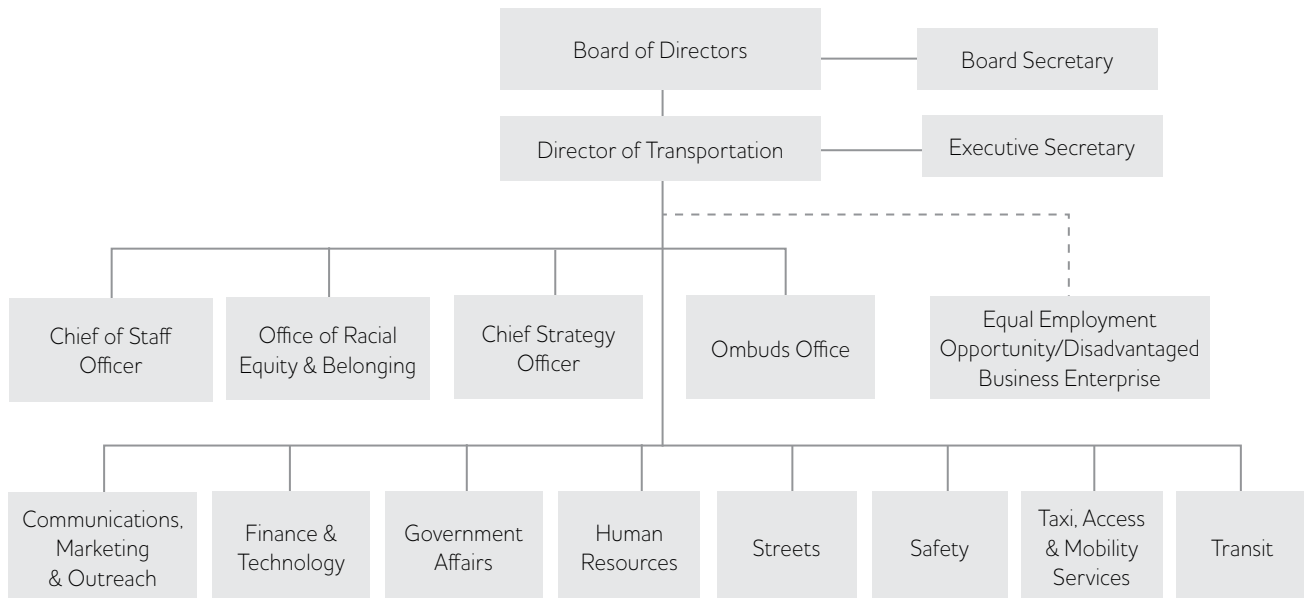




# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Create a work environment that is responsive, equitable and inclusive.</b>				
Employee Rating: Overall employee satisfaction (%)	48%	N/A	50%	53%
Employee wellness program utilization rate	N/A	N/A	N/A	N/A
<b>Deliver reliable and equitable transportation services.</b>				
Customer rating: Overall satisfaction with Muni	57%	N/A	N/A	66%
Muni customer complaints per 100,000 miles	69	61	65	61
Muni on-time performance	51%	56%	85%	85%
Muni total annual ridership	116,265,671	N/A	140,000,000	N/A
Muni total annual ridership - Cable Car	N/A	N/A	N/A	N/A
Muni total annual ridership - Light Rail	27,196,482	N/A	N/A	N/A
Muni total annual ridership - Motor Bus	58,779,584	N/A	N/A	N/A
Muni total annual ridership - Streetcar	N/A	N/A	N/A	N/A
Muni total annual ridership - Trolley Bus	30,289,605	N/A	N/A	N/A
Paratransit on-time performance	98%	98%	87%	88%
Percentage of eligible population utilizing free or discounted Muni fare programs (Lifeline)	4.9%	46%	30%	40%
Percentage of Muni trips with early arrivals	34%	28%	N/A	N/A
Percentage of Muni trips with late arrivals	11%	12%	N/A	N/A
Percentage of Muni trips with very late arrivals	4.5%	4.0%	N/A	N/A
Percentage of scheduled service hours delivered	93%	98%	99%	99%
<b>Eliminate pollution and greenhouse gas emissions by increasing use of transit, walking, and bicycling.</b>				
Muni average weekday boardings	304,196	430,405	422,000	410,450
Sustainable transportation mode share	N/A	N/A	N/A	N/A
<b>Fix things before they break, and modernize systems and infrastructure.</b>				
Hazardous traffic signal reports: % responded to and repaired within two hours	98%	99%	92%	92%
Parking meter malfunction reports: % responded to and repaired within 48 hours	91%	93%	90%	90%
<b>Make streets safer for everyone.</b>				
Muni collisions per 100,000 vehicle miles	3.9	4.5	5.0	5.0
SFPD-reported Muni-related crimes per 100,000 miles	2.1	2.3	3.5	N/A

## ORGANIZATIONAL STRUCTURE: MUNICIPAL TRANSPORTATION AGENCY



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	6,306.81	6,159.48	(147.34)	6,124.16	(35.31)
Non-Operating Positions (CAP/Other)	(500.64)	(509.50)	(8.86)	(509.50)	
<b>Net Operating Positions</b>	<b>5,806.17</b>	<b>5,649.98</b>	<b>(156.20)</b>	<b>5,614.66</b>	<b>(35.31)</b>

## Sources

Intergovernmental: Federal	177,432,459	206,084,347	28,651,888	136,282,950	(69,801,397)
Intergovernmental: Other	121,006,370	124,239,639	3,233,269	124,239,639	
Intergovernmental: State	60,234,073	61,088,973	854,900	61,088,973	
Charges for Services	152,357,361	182,800,965	30,443,604	182,792,150	(8,815)
Fines, Forfeiture, & Penalties	98,609,197	101,282,266	2,673,069	101,282,266	
Licenses, Permits, & Franchises	19,530,556	19,921,167	390,611	19,921,167	
Rents & Concessions	121,921,370	139,849,506	17,928,136	139,849,506	
Other Revenues	18,248,894	22,509,428	4,260,534	59,738,396	37,228,968
Interest & Investment Income	12,147,776	12,390,731	242,955	12,313,034	(77,697)
Expenditure Recovery	3,884,254	4,384,254	500,000	4,392,504	8,250
IntraFund Transfers In	39,262,064	45,387,369	6,125,305	46,331,369	944,000
Transfers In	273,966,578	249,960,512	(24,006,066)	253,944,512	3,984,000
Beg Fund Balance - Budget Only	52,700,000		(52,700,000)		
Transfer Adjustment-Source	(233,079,388)	(210,898,856)	22,180,532	(211,842,856)	(944,000)
General Fund	472,540,000	513,360,000	40,820,000	535,870,000	22,510,000
<b>Sources Total</b>	<b>1,390,761,564</b>	<b>1,472,360,301</b>	<b>81,598,737</b>	<b>1,466,203,610</b>	<b>(6,156,691)</b>

## Uses - Operating Expenditures

Salaries	642,700,360	624,015,243	(18,685,117)	633,719,759	9,704,516
Mandatory Fringe Benefits	303,356,590	345,414,521	42,057,931	294,463,644	(50,950,877)
Non-Personnel Services	247,122,886	259,520,795	12,397,909	249,300,613	(10,220,182)
Capital Outlay	36,352,061	65,210,058	28,857,997	111,259,026	46,048,968
Debt Service	22,980,226	27,850,760	4,870,534	27,850,760	
Intrafund Transfers Out	39,262,064	45,387,369	6,125,305	46,331,369	944,000
Materials & Supplies	74,590,391	74,590,552	161	74,590,551	(1)
Overhead and Allocations	(37,716,442)	(33,952,656)	3,763,786	(41,763,765)	(7,811,109)
Programmatic Projects	271,000		(271,000)		
Services Of Other Depts	101,104,492	109,711,028	8,606,536	116,783,022	7,071,994
Transfers Out	193,817,324	165,511,487	(28,305,837)	165,511,487	
Transfer Adjustment - Uses	(233,079,388)	(210,898,856)	22,180,532	(211,842,856)	(944,000)
<b>Uses Total</b>	<b>1,390,761,564</b>	<b>1,472,360,301</b>	<b>81,598,737</b>	<b>1,466,203,610</b>	<b>(6,156,691)</b>

## Uses - By Division Description

MTAAW Agency-wide	121,906,815	206,078,875	84,172,060	134,274,434	(71,804,441)
MTABD Board Of Directors	675,178	685,495	10,317	703,357	17,862
MTACC CV-Capti Progr & Constr	46,132,928	68,379,051	22,246,123	111,119,535	42,740,484
MTACO Communications	8,345,324	8,313,399	(31,925)	8,451,913	138,514
MTAED Executive Director	7,686,570	8,909,648	1,223,078	9,126,430	216,782
MTAFA Fit Finance & Info Tech	98,156,424	95,567,302	(2,589,122)	96,163,743	596,441
MTAGA Government Affairs	2,143,042	2,282,841	139,799	2,346,741	63,900
MTAHR Human Resources	30,964,818	31,154,816	189,998	31,754,582	599,766
MTASA Safety	7,558,685	7,646,796	88,111	7,798,535	151,739
MTASS Sustainable Streets	220,198,406	223,487,303	3,288,897	229,903,869	6,416,566
MTAST Chief Strategy Office	23,897,400	26,036,469	2,139,069	26,771,695	735,226
MTATS Transit Svc Division	783,308,057	753,965,600	(29,342,457)	767,839,569	13,873,969
MTATZ Taxi & Accessible Svc	39,787,917	39,852,706	64,789	39,949,207	96,501
<b>Uses by Division Total</b>	<b>1,390,761,564</b>	<b>1,472,360,301</b>	<b>81,598,737</b>	<b>1,466,203,610</b>	<b>(6,156,691)</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Municipal Transportation Agency.



# POLICE ACCOUNTABILITY

## MISSION

The Department of Police Accountability (DPA) is committed to providing the City and County of San Francisco with independent and impartial law enforcement oversight through investigations, policy recommendations, and performance audits to ensure that the City reflects the values and concerns of the community it serves. For more information about this department's services, please visit [sf.gov/departments/departments-police-accountability](https://sf.gov/departments/departments-police-accountability)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$10.0 million for the Department of Police Accountability is \$0.2 million, or 2.2 percent, higher than FY 2022-23 budget. This is primarily due to one-time funding to support Sheriff's investigations work. The FY 2024-25 proposed budget of \$9.8 million is \$0.2 million, or 1.7 percent lower than the FY 2023-24 proposed budget. This change is due to holding positions vacant and the loss of one-time funding in the prior year.

### Case Tracking

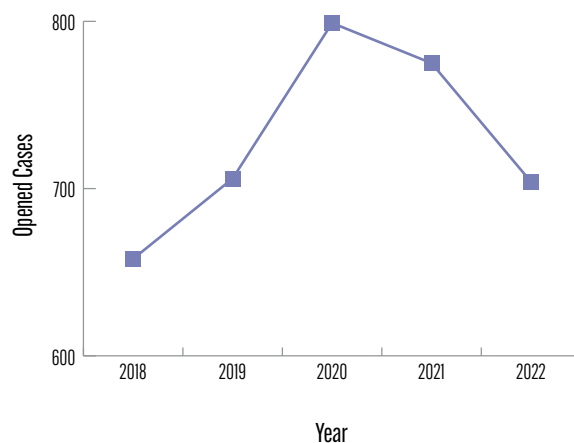
The Department of Police Accountability's cases are increasingly complex and require additional

review due to the prevalence of video evidence. The Department will continue using existing programs and resources to ensure that it meets mandated investigation levels. In addition, the Department is also actively investigating complaints filed against the Sheriff's Office until the Office of Inspector General becomes operational.

DPA has endeavored to meet community and Police Commission expectations by exercising its charter-mandated authority to conduct periodic biased policing audits of the San Francisco Police Department.

Complying with new state laws including SB 1421, SB 16, and SB 2 continues to present significant

**5 YEAR COMPARISON OF OPENED CASES.** Cases increased by 6 percent from 2018 to 2021 and decreased by 1 percent in 2021.

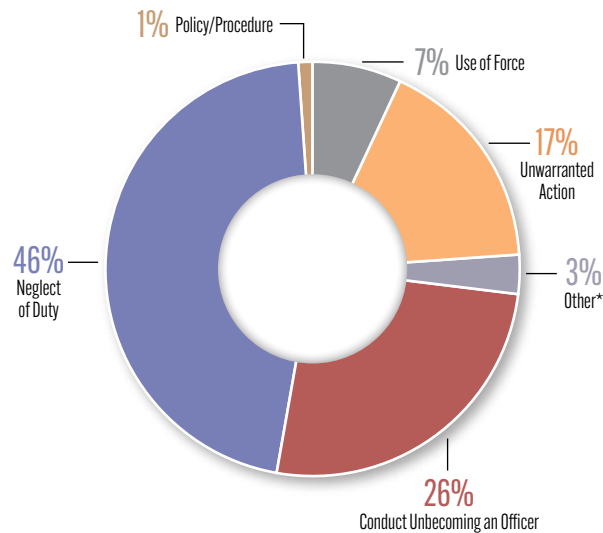


administrative challenges as DPA reviews and redacts thousands of qualifying records. As of January 1, 2023, nine new disclosure categories require additional record review and an obligation to provide case data to the statewide Commission on Peace Officer Standards and Training.

## Racial Equity

DPA will continue prioritizing racial equity by pursuing multiple internal and external equity actions, including outreach activities, internship programs, and using the Career Pathway Program to advance racial equity in the community.

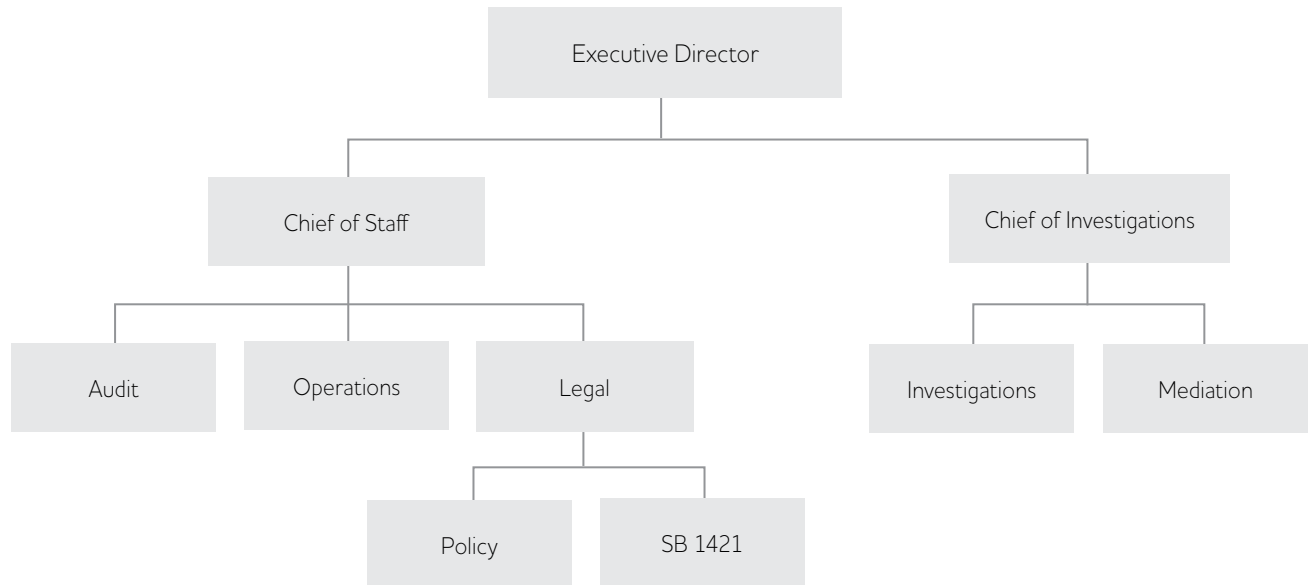
**2022 CASE ALLEGATIONS.**  
*Allegations describe officer misconduct. Multiple allegations are usually investigated for each case. In 2022, 2,487 new allegations were brought against 830 officer involvement (some officers were the subject of multiple investigations). The most common allegations were Neglect of Duty, Conduct Unbecoming an Officer, and Unwarranted Action, which made up a combined 89 percent of all allegations.*



## PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22		FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET	TARGET
Address civilian complaints of police misconduct professionally and efficiently						
Number of Cases Closed During the Reporting Period	742	712	720	720	720	720
Percentage of Sustained Cases that Resulted in Corrective or Disciplinary Action by the Chief or Police Commission	87%	78%	90%	90%	90%	90%

# ORGANIZATIONAL STRUCTURE: POLICE ACCOUNTABILITY



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	45.17	41.95	(3.22)	41.85	(0.10)
Non-Operating Positions (CAP/Other)	(2.00)	(1.00)	1.00	(1.00)	
<b>Net Operating Positions</b>	<b>43.17</b>	<b>40.95</b>	<b>(2.22)</b>	<b>40.85</b>	<b>(0.10)</b>

### Sources

Expenditure Recovery	128,000	332,795	204,795	332,795	
General Fund	9,648,177	9,657,558	9,381	9,488,396	(169,162)
<b>Sources Total</b>	<b>9,776,177</b>	<b>9,990,353</b>	<b>214,176</b>	<b>9,821,191</b>	<b>(169,162)</b>

### Uses - Operating Expenditures

Salaries	6,003,750	5,930,159	(73,591)	6,158,974	228,815
Mandatory Fringe Benefits	2,257,157	2,086,784	(170,373)	2,143,678	56,894
Non-Personnel Services	324,336	334,336	10,000	333,742	(594)
Materials & Supplies	34,918	34,918		31,426	(3,492)
Programmatic Projects	100,000	500,000	400,000	100,000	(400,000)
Services Of Other Depts	1,056,016	1,104,156	48,140	1,053,371	(50,785)
<b>Uses Total</b>	<b>9,776,177</b>	<b>9,990,353</b>	<b>214,176</b>	<b>9,821,191</b>	<b>(169,162)</b>

### Uses - By Division Description

DPA Police Accountability	9,776,177	9,990,353	214,176	9,821,191	(169,162)
<b>Uses by Division Total</b>	<b>9,776,177</b>	<b>9,990,353</b>	<b>214,176</b>	<b>9,821,191</b>	<b>(169,162)</b>





# POLICE DEPARTMENT

## MISSION

The San Francisco Police Department (SFPD) is committed to ensuring safety while maintaining respect for all. The Department provides responsive policing through collaboration with the community, and works to maintain and build trust and respect. For more information about this department's services, please visit [sanfranciscopolice.org](https://www.sanfranciscopolice.org)

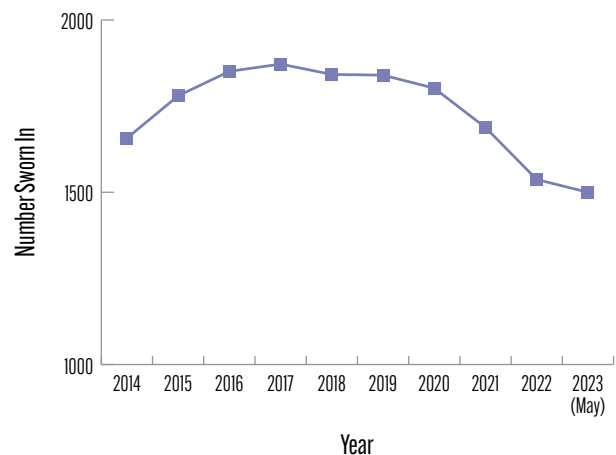
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$776.8 million for the Police Department is \$62.8 million, or 8.8 percent, higher than FY 2022-23 budget. This is primarily due to increased overtime, increased costs associated with recently negotiated labor agreements, and new Police Service Aide and Community Ambassador positions. The FY 2024-25 proposed budget of \$787.9 million is \$11.1 million, or 1.4 percent, higher than the FY 2023-24 proposed budget. This change is due to salaries and benefits costs related to the labor contract and continuing new positions, offset by overtime savings.

### Recruitment and Retention

The Mayor's proposed budget includes expanded investments within the San Francisco Police Department (SFPD) to promote recruitment, restore staffing to pre-pandemic levels, and promote public safety within the City. San Francisco has seen an increase in applications for Police Department academies over the last six months, and interest continues to grow. Seeking to capitalize on this momentum, the budget sets dynamic Academy class goals so that the Department is ready to start classes as soon as they fill, and taken together will total up 100 new recruits in FY 2023-24 and 120 new recruits in FY 2023-24, with the

goal backfilling a total of 220 officers over the next two budget years. Recognizing challenges the Department is facing with recruitment and retention, the Mayor's proposed budget also includes new funding to support efforts to attract new officers and keep those currently employed. In April 2023, the City agreed to a new memorandum of understanding (MOU) which will adjust both entry-level and continuing salaries for incoming and



**POLICE DEPARTMENT END OF YEAR SWORN FULL DUTY STAFFING.** *Staffing levels continue to fall behind recommended levels as separations have outpaced recruiting.*

current officers. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as retention pay increases of 3 percent when officers reach five, seven, and eight years of service. Taken together, these wage increases make the City the highest paid starting salary for officers of large Bay Area cities (100,000 or more) and provide significant retention incentives to prevent the outflow of experienced officers.

In addition to fully funding these wage increases, the proposed budget provides overtime funding support to account for the Department's chronic understaffing to ensure necessary deployment levels as the Department staffs up.

### **Prop F Ambassadors**

The Mayor's proposed budget includes \$2.8 million in FY 2023-24 and \$2.9 million in FY 2024-25 to support expansion of the Prop F Community Ambassador program. Prop F Officer Ambassadors are a group of formerly-retired sworn officers who have been specially trained to build relationships with the community. They are assigned to specific neighborhoods and work to develop trust and understanding between the police and the people they serve, and are limited to a part-time status. This investment supports an additional 24,000 hours of Ambassador time per fiscal year, as the Department has identified and hired an additional 25 Prop F Officers in April 2023.

### **Community Police Service Aides**

The Mayor's proposed budget includes \$2.2 million in FY 2023-24 and \$3.0 million in FY 2024-25 to support expansion of the Community Police Service Aide (PSA) program. PSAs are civilian employees of the San Francisco Police Department who provide a variety of support services to sworn officers. PSAs are not peace officers and do not carry firearms, but are required to wear uniforms and are an integral part of civilianization of the Department, allowing

for relationship building within communities and faster response times to non-emergency calls. This investment supports an additional 22 PSA positions and 2 PSA Supervisors.

### **Reform Sustainability and Transparency**

The Department continues its progress on the Collaborative Reform Initiative recommendations. As of May 2023, the SFPD has achieved substantial compliance in 245 of the 272 recommendations. The California Department of Justice has agreed to continue being the independent third-party monitor for the remaining 27 recommendations, of which, 19 require investments in information technology to progress forward. The budget continues funding to continue reform work; positions for Community Policy Working Groups to gather community input and feedback on Department General Orders or Department Manuals; and additional positions to support Public Records Act requests for improved transparency.

### **Vehicles and Equipment**

The Mayor's proposed budget includes \$4.5 million investment over the two budget years to replace vehicles of the SFPD's aging fleet, outfit existing vehicles with new technology, and provide state-of-the-art drug detection equipment to all District stations.

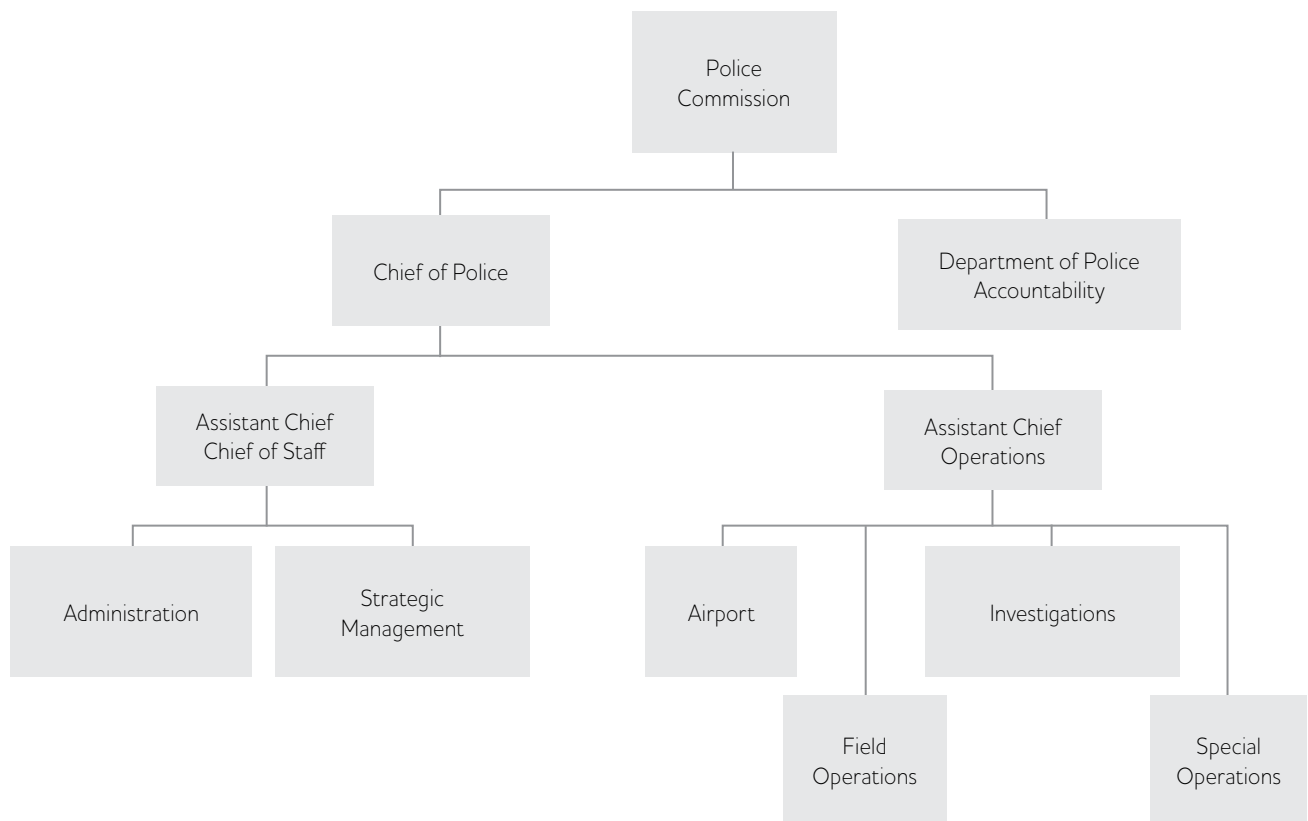
### **Efficiency Gains Through Technology**

The Federal Bureau of Investigation's Uniform Crime Reporting Program has transitioned to the National Incident-Based Reporting System (NIBRS) and will only accept incident data adhering to the NIBRS format. The proposed budget includes \$4.9 million in FY 2024 to help implement a new NIBRS-compliant Record Management System (RMS). SFPD will have a modern RMS system that will reduce the burden of using multiple disparate systems and improve data reporting capabilities and crime data quality.

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Improve Responsiveness</b>				
Ensure the safety of persons riding public transportation (MUNI) in the City; offenses reported as per 1,000 riders	0.7	0.6	0.0	0.0
Median Response Time to Priority A Calls (Minutes, Call Entry to On-Scene)	6.6	8.0	8.0	8.0
Median Response Time to Priority B Calls (Minutes, Call Entry to On-Scene)	25	20	20	20
Median Response Time to Priority C Calls (Minutes, Call Entry to On-Scene)	64	60	60	60
<b>Measure and Communicate</b>				
Firearm seizures	1,086	1,136	1,195	1,159
Number of 'driving under the influence' arrests	253	306	253	0.0
Percentage of citations for top five causes of collisions	55%	50%	50%	50%
UCR: Number of UCR homicides per 100,000 population	6.2	7.4	0.0	0.0
UCR: Number of UCR Part I property offenses reported	46,568	49,372	45,404	48,138
UCR: Number of UCR Part I property offenses reported per 100,000 population	5,323	5,642	5,190	5,501
UCR: Number of UCR Part I violent offenses reported per 100,000 population	579	610	564	595
UCR: Number UCR Part I violent offenses reported	5,063	5,344	4,936	5,210

## ORGANIZATIONAL STRUCTURE: POLICE DEPARTMENT



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2,893.11	3,035.17	142.06	3,050.58	15.41
Non-Operating Positions (CAP/Other)	(43.75)	(90.87)	(47.12)	(100.00)	(9.13)
<b>Net Operating Positions</b>	<b>2,849.36</b>	<b>2,944.30</b>	<b>94.94</b>	<b>2,950.58</b>	<b>6.28</b>

## Sources

Intergovernmental: Federal	1,154,503	8,172,005	7,017,502	1,147,850	(7,024,155)
Intergovernmental: State	51,322,886	52,261,478	938,592	51,819,542	(441,936)
Charges for Services	9,022,414	9,045,626	23,212	9,045,630	4
Fines, Forfeiture, & Penalties	770,207	795,454	25,247	795,454	
Licenses, Permits, & Franchises	994,806	1,489,610	494,804	1,489,610	
Expenditure Recovery	5,906,787	6,016,843	110,056	6,096,115	79,272
Transfer Adjustment-Source	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
General Fund	571,147,271	619,136,268	47,988,997	635,205,013	16,068,745
<b>Sources Total</b>	<b>713,980,684</b>	<b>776,786,700</b>	<b>62,806,016</b>	<b>787,878,316</b>	<b>11,091,616</b>

## Uses - Operating Expenditures

Salaries	459,390,919	521,541,914	62,150,995	542,152,839	20,610,925
Mandatory Fringe Benefits	136,414,814	134,454,892	(1,959,922)	139,146,722	4,691,830
Non-Personnel Services	24,905,863	18,509,488	(6,396,375)	18,344,926	(164,562)
City Grant Program	166,122	166,122		166,122	
Capital Outlay	4,707,404	4,253,366	(454,038)	3,073,339	(1,180,027)
Carry-Forward Budgets Only		494,805	494,805	494,805	
Debt Service	550,000	550,000		550,000	
Materials & Supplies	5,847,650	6,811,207	963,557	6,059,271	(751,936)
Programmatic Projects	11,978,853	17,059,353	5,080,500	4,249,219	(12,810,134)
Services Of Other Depts	70,019,059	72,945,553	2,926,494	73,641,073	695,520
<b>Uses Total</b>	<b>713,980,684</b>	<b>776,786,700</b>	<b>62,806,016</b>	<b>787,878,316</b>	<b>11,091,616</b>

## Uses - By Division Description

POL Admin	138,932,764	153,788,691	14,855,927	143,884,621	(9,904,070)
POL - Airport	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
POL - FOB - Field Operations	454,566,348	493,125,633	38,559,285	509,395,989	16,270,356
POL - SOB - Special Operations	46,819,762	50,002,960	3,183,198	52,318,604	2,315,644
<b>Uses by Division Total</b>	<b>713,980,684</b>	<b>776,786,700</b>	<b>62,806,016</b>	<b>787,878,316</b>	<b>11,091,616</b>

# PORT

## MISSION

The Port of San Francisco (PRT) manages the waterfront as a gateway to a world-class city and advances environmentally and financially sustainable maritime, recreational, and economic opportunities to serve the City, Bay Area region, and California. For more information about this department's services, please visit [sfport.com](https://sfport.com)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$150.1 million for the Port is \$43.6 million, or 22.5 percent lower than the FY 2022-23 budget because the majority of the \$114 million of American Rescue Plan Act (ARPA) economic recovery stimulus funds received by the Port was appropriated in FY 2022-23. The proposed FY 2024-25 budget of \$151.0 million is \$0.9 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increased salary and benefit costs.

### Addition of Mission Bay Parks

FY 2023-24 is the second year of the biennial budget previously approved by the Mayor and Board of Supervisors, and includes two budget items that were not previously approved.

The Mayor's proposed budget includes funds to provide for the ongoing operations of select Mission Bay parks that were previously operated by the Office of Community Investment and Infrastructure (OCII). State law requires OCII to dispose of their real property interests, including parks in Mission Bay which are on Port property. The Mayor's proposed budget includes approximately \$1.0 million in revenue from the Community Facilities District in Mission Bay to fund annual operating costs.

Additionally, the Mayor's proposed budget includes approval of new contracts to allow for maintenance of non-standard improvements at the Mission Rock and Pier 70 development sites. These development projects include unique improvements which do not meet the Department of Public Works (DPW) standards, and therefore cannot be maintained by DPW. The proposed new contracts provide for the needed maintenance at a savings to the City.

### Pursuing Economic Recovery

The Port launched COVID-19 pandemic recovery efforts in 2021 and experienced early success with the allocation of up to \$114 million in stimulus funding which provided an economic reprieve to the Port's operations and budget, sustaining a safe and active waterfront, and allowing the Port to support its tenants and drive new leasing. Actual FY 2022 results showed the recovery was well underway, with operating revenues nearing pre-pandemic levels and cruise passenger volumes reaching historic highs.

In FY 2023-24 the Port will continue to focus on economic recovery, maximizing revenue from business such as cargo and cruise, seeking and investing in new tenants, revitalizing historic piers, activating waterfront neighborhoods, and

identifying external funding sources to improve facilities, support resilience, and reduce its capital backlog.

**Waterfront Resilience Program**

In recognition of the need to address both seismic and flood risk, the Port of San Francisco has created the Waterfront Resilience Program and is advancing assessments, policies, plans and projects to reduce these risks as efficiently and effectively as possible. As of 2018, the rough estimated cost to reduce these risks for the three miles of the Embarcadero Seawall is over was up to \$5 billion, with less than \$1 billion in funding sources identified. The Port is now working with the U.S. Army Corps of Engineers (USACE) on a more detailed study of coastal flood risks and the strategies to address them across the full 7.5 miles of Port waterfront (as compared to the three miles of Embarcadero Seawall). The Port expects to report the projected timeline and cost of such measures during the first half of 2024. Initial funding sources include the U.S. Army Corps of Engineers (USACE), General Obligation bonds, and Port contributions.

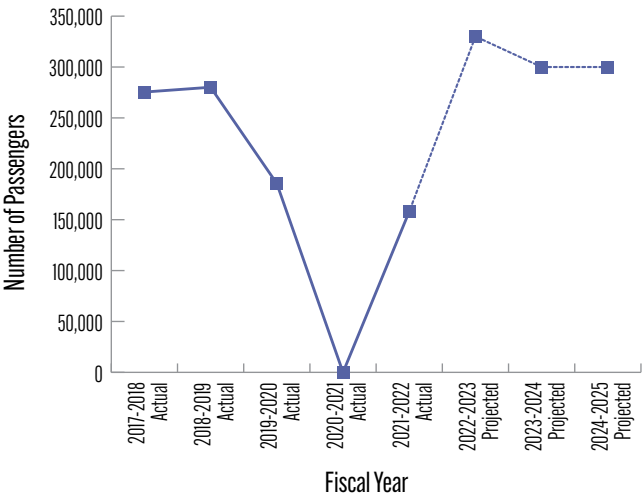
While advancing the broader resilience work with USACE, the Port has identified 23 potential

Embarcadero early projects to advance into the design phase based on its extensive risk assessment work, including the Embarcadero Seawall Multi-Hazard Risk Assessment and the joint Disaster Response Exercise conducted with the Department of Emergency Management. These projects address immediate needs and improve safety along the Embarcadero.

**Pursuing Equity**

The Port will continue to prioritize racial equity in FY 2023-24. In the coming fiscal years, the Port will make equity a key aspect of daily operations pursuing multiple internal and external equity actions, including building a culture of inclusion through an active employee mentorship program, improved diversity in recruitment, and the addition of an ombudsperson to support employee development. External equity efforts include funding to implement a line of credit program for Local Business Enterprises (LBE) in partnership with the Treasurer Tax Collector, workforce development in partnership with the Office of Economic and Workforce Development, and efforts to attract more LBE tenants to lease affordable Port space.

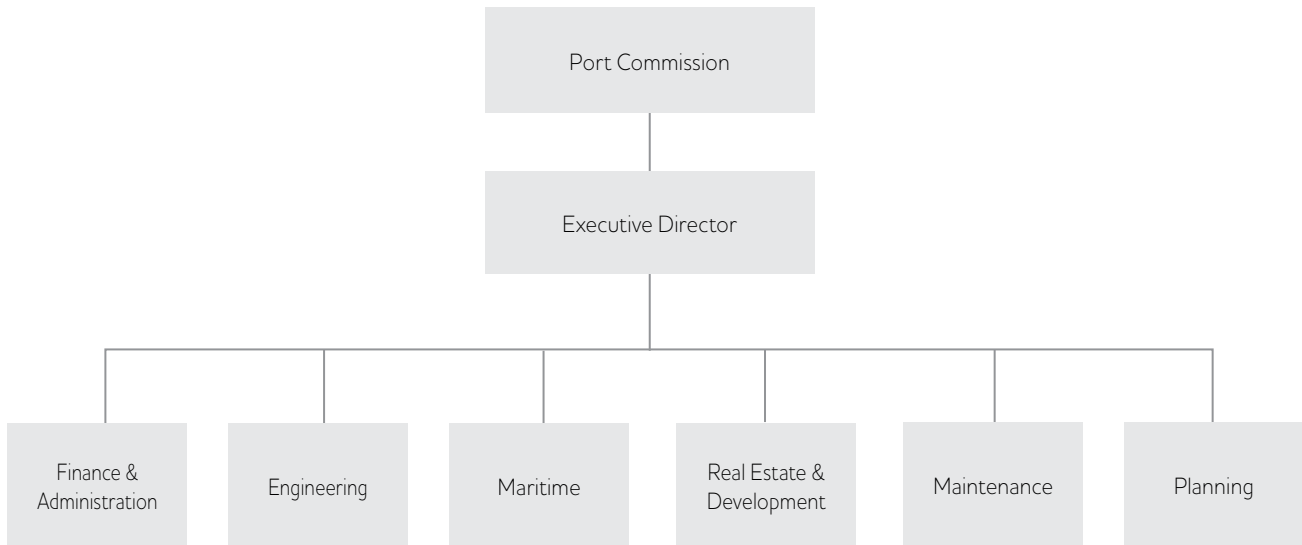
**CRUISE LINE PASSENGERS BY FISCAL YEAR.** *Operating revenues decreased during the COVID-19 Pandemic but are projected to grow in the upcoming budget years.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Economic Vitality: Attract and retain maritime and non-maritime commerce to contribute to the long term viability of the Port and the City</b>				
Overall Port Vacancy Rate	5.5%	9.0%	9.0%	9.0%
Total automobiles imports and exports	19,440	30,000	50,000	100,000
Total cargo tonnage - Bulk	913,954	800,000	1,000,000	1,000,000
Total number of cruise ship calls	71	113	100	125
Total number of cruise ship passengers	157,930	360,000	230,000	400,000
<b>Engagement: Promote the richness the Port has to offer through education, marketing, and maintaining strong relationships with Port users and stakeholders</b>				
Number of presentations to community groups	29	32	29	33
Total number of community meetings held to discuss ongoing Port projects and programs	44	46	44	47
<b>Livability: Ensure improvements of the Port result in advances in the environment, social equity and quality of life for San Francisco residents and visitors</b>				
Local Business Enterprise (LBE) participation --% of contracts awarded to LBEs	60%	50%	50%	50%
Total number of ferry passengers transiting through Port managed facilities	3,176,191	3,180,000	3,350,000	3,816,000
<b>Renewal: Enhance and balance maritime and economic purpose of the Port, its rich history, and its changing relationship with the City, so the waterfront continues to be a treasured destination</b>				
Annual Capital Budget, in millions	\$8.3	\$13	\$13	\$15
Cost per square foot of apron replacement (in dollars)	N/A	\$200	\$200	\$200
Cubic feet of pile and deck removed per fiscal year	N/A	20,000	20,000	20,000
Maintenance cost per square foot of Port facilities (in dollars)	\$1.0	\$1.1	\$1.2	\$1.1
Number of unscheduled repairs of sewer pumps	11	11	11	11
Percentage of preventative maintenance of sewer pumps performed on schedule	87%	87%	87%	87%
Total number of projects in defined development process	11	10	8.0	11
<b>Stability: Maintain financial strength of the Port for future generations by addressing the growing backlog of deferred Port maintenance and managing waterfront assets to meet the long-term goals of the City and the Port</b>				
Net Portwide Revenue/Designation to Capital (Gross Revenues minus Gross Expenditures, in millions)	\$0.0	\$13	\$0.0	\$15
Net Revenue, Real Estate (Gross Revenues minus Gross Expenditures in millions)	\$24	\$60	\$55	\$62
Outstanding receivables as a percent of annual billed revenue	29%	25%	12%	23%
The Port's debt service coverage ratio	1.3	9.0	1.3	9.0

## ORGANIZATIONAL STRUCTURE: PORT





# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	318.00	328.97	10.96	327.73	(1.24)
Non-Operating Positions (CAP/Other)	(68.53)	(70.00)	(1.47)	(70.00)	
<b>Net Operating Positions</b>	<b>249.47</b>	<b>258.97</b>	<b>9.49</b>	<b>257.73</b>	<b>(1.24)</b>

## Sources

Intergovernmental: Federal	74,479,632	27,279,000	(47,200,632)		(27,279,000)
Intergovernmental: Other		1,000,774	1,000,774	1,000,774	
Charges for Services	20,257,614	20,633,997	376,383	21,843,307	1,209,310
Fines, Forfeiture, & Penalties	2,750,213	2,819,552	69,339	2,819,552	
Rents & Concessions	77,557,481	85,976,464	8,418,983	110,714,498	24,738,034
Other Revenues	17,196,138	11,415,489	(5,780,649)	9,631,402	(1,784,087)
Interest & Investment Income	1,000,000	1,000,000		5,000,000	4,000,000
IntraFund Transfers In	91,402,040	47,106,318	(44,295,722)	26,667,698	(20,438,620)
Transfers In	500,000		(500,000)		
Transfer Adjustment-Source	(91,402,040)	(47,106,318)	44,295,722	(26,667,698)	20,438,620
General Fund		( )		( )	
<b>Sources Total</b>	<b>193,741,078</b>	<b>150,125,276</b>	<b>(43,615,802)</b>	<b>151,009,533</b>	<b>884,257</b>

## Uses - Operating Expenditures

Salaries	33,615,334	35,827,687	2,212,353	36,760,557	932,870
Mandatory Fringe Benefits	14,925,218	15,307,798	382,580	15,497,065	189,267
Non-Personnel Services	15,254,479	15,248,943	(5,536)	17,077,514	1,828,571
Capital Outlay	80,234,610	33,740,034	(46,494,576)	30,258,671	(3,481,363)
Debt Service	6,879,558	6,135,955	(743,603)	6,135,955	
Intrafund Transfers Out	91,402,040	47,106,318	(44,295,722)	26,667,698	(20,438,620)
Materials & Supplies	1,039,805	1,333,905	294,100	1,323,397	(10,508)
Programmatic Projects	4,366,589	4,551,589	185,000	4,701,589	150,000
Services Of Other Depts	32,981,459	36,777,968	3,796,509	39,223,072	2,445,104
Transfers Out	31,713	31,713		31,713	
Unappropriated Rev-Designated	361,956	2,270	(359,686)		(2,270)
Unappropriated Rev Retained	4,050,357	1,167,414	(2,882,943)		(1,167,414)
Transfer Adjustment - Uses	(91,402,040)	(47,106,318)	44,295,722	(26,667,698)	20,438,620
<b>Uses Total</b>	<b>193,741,078</b>	<b>150,125,276</b>	<b>(43,615,802)</b>	<b>151,009,533</b>	<b>884,257</b>

## Uses - By Division Description

PRT Engineering	7,047,185	7,298,224	251,039	7,520,547	222,323
PRT Executive	8,810,113	8,927,105	116,992	9,043,134	116,029
PRT Finance And Administration	32,500,926	35,149,829	2,648,903	37,415,431	2,265,602
PRT Maintenance	22,934,916	24,242,772	1,307,856	23,592,681	(650,091)
PRT Maritime	13,762,788	14,313,579	550,791	14,740,731	427,152
PRT Planning & Environment	3,043,955	3,161,954	117,999	3,224,779	62,825
PRT Port Commission (Portwide)	87,341,197	38,164,532	(49,176,665)	34,567,698	(3,596,834)
PRT Real Estate & Development	18,299,998	18,867,281	567,283	20,904,532	2,037,251
<b>Uses by Division Total</b>	<b>193,741,078</b>	<b>150,125,276</b>	<b>(43,615,802)</b>	<b>151,009,533</b>	<b>884,257</b>



# PUBLIC DEFENDER

## MISSION

The Public Defender's Office (PDR) delivers zealous, compassionate, and client-centered legal representation to over 20,000 indigent persons accused of crimes, facing deportation, and/or involved in conservatorship matters in San Francisco, and advocates for systemic changes to benefit the City's most disenfranchised and disempowered. For more information about this department's services, please visit [sfpublicdefender.org](https://sfpublicdefender.org)

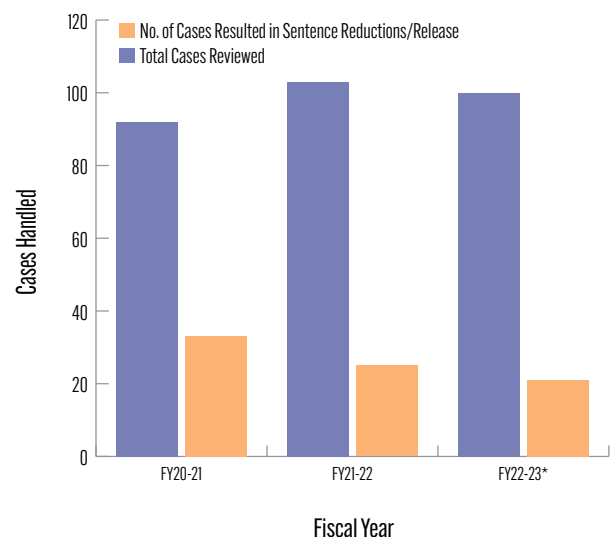
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$50.9 million for the Public Defender's Office is \$0.7 million, or 1.3 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits. The FY 2024-25 proposed budget of \$51.7 million is \$0.8 million, or 1.6 percent higher than the FY 2023-24 proposed budget. This change is due increases in salaries and benefits.

expand its indigent defense services for the City and County in client representation, including addressing Racial Justice Act violations, reviewing resentencing opportunities and parole suitability. The Public Defender strives to maintain this vital program so the Department may continue to meet the individual needs of its clients, their families and the overall community's need for a just and equitable system.

### Providing People with the Tools and Support to Rebuild their Lives and Increase Community Health

The Mayor's proposed budget includes \$1.2 million of grant funding for The Freedom Project, which will allow PDR to continue administering post-conviction resentencing available under new legislation and evolving case law. The Freedom Project is dedicated to safe and successful post-release transition and post-conviction systemic change through ensuring every individual released is connected to housing, social services and ongoing, indefinite support. Additionally, the Project assists with other immediate needs such as cell phones, providing DMV vouchers, benefit enrollment assistance, employment referrals and more. This investment allows the Department to



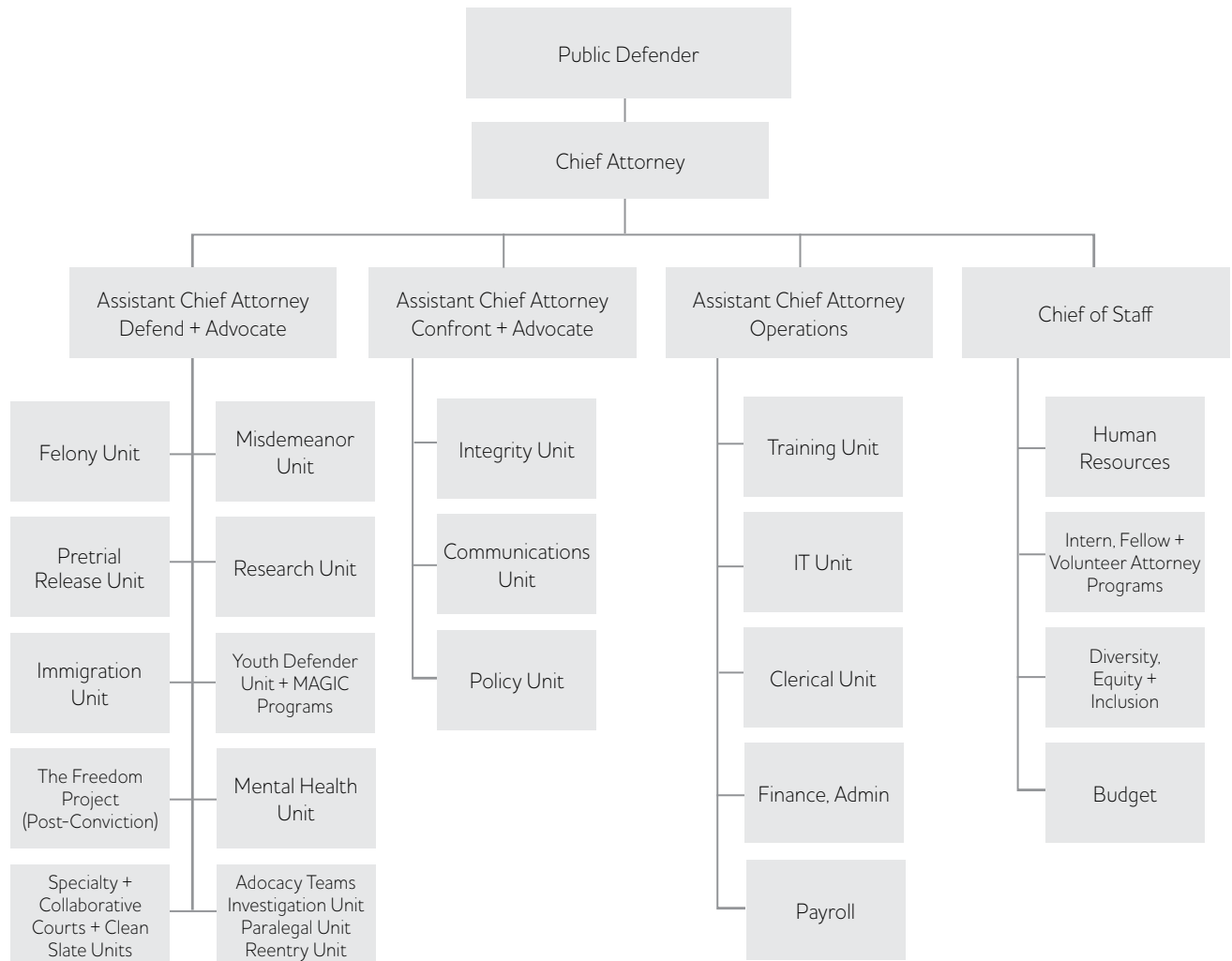
**THE FREEDOM PROJECT CASES HANDLED.** *Total Number of Cases Reviewed and Sentences Reduced (FY 2020 - FY 2023)*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Advocate for Clients' Release</b>				
Clients provided pre-arraignment legal consultation	1,656	1,817	2,000	2,400
Number of bail motions filed by the Bail Unit	708	734	600	600
<b>Provide alternatives to incarceration</b>				
Number of carryover participants in Drug Court	187	95	60	30
Number of dismissals of Drug Court client cases	16	8.0	25	15
Number of Drug Court cases in bench warrant status	45	36	40	20
Number of new participants in Drug Court	96	78	100	50
<b>Provide expungement services</b>				
Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences	5,878	12,432	5,000	7,500
Number of motions filed on behalf of the clients under Clean Slate	2,400	2,006	1,400	1,800
<b>Provide immigration representation</b>				
Number of immigration matters handled	1,172	1,200	1,200	1,200
<b>Provide Re-entry Services to Clients</b>				
Number of clients evaluated for referral to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	355	300	300	300
Number of clients referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	273	200	200	200
<b>Provide Services for Children of Incarcerated Parents</b>				
Number of clients evaluated for referral and referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	70	80	80	80
<b>Represent defendants effectively</b>				
Number of felony matters handled <sub>1</sub>	7,827	6,452	10,646	8,462
Number of juvenile matters handled	2,000	3,766	2,190	3,870
Number of mental health clients represented	3,238	3,218	3,670	3,605
Number of misdemeanor matters handled <sub>1</sub>	3,500	4,130	4,083	3,797

1. PDR is currently transitioning to a new data gathering and reporting system.

# ORGANIZATIONAL STRUCTURE: PUBLIC DEFENDER



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	215.85	215.84	(0.01)	210.68	(5.16)
Non-Operating Positions (CAP/Other)	(6.25)	(7.83)	(1.58)	(6.59)	1.24
<b>Net Operating Positions</b>	<b>209.60</b>	<b>208.01</b>	<b>(1.59)</b>	<b>204.09</b>	<b>(3.92)</b>

## Sources

Intergovernmental: Federal	57,704	54,063	(3,641)	54,063	
Intergovernmental: State	1,873,950	1,798,979	(74,971)	1,823,979	25,000
Other Revenues	531,858	588,142	56,284		(588,142)
Expenditure Recovery	92,000	92,000		92,000	
General Fund	47,629,825	48,327,775	697,950	49,724,786	1,397,011
<b>Sources Total</b>	<b>50,185,337</b>	<b>50,860,959</b>	<b>675,622</b>	<b>51,694,828</b>	<b>833,869</b>

## Uses - Operating Expenditures

Salaries	33,754,013	34,809,051	1,055,038	35,591,860	782,809
Mandatory Fringe Benefits	11,757,242	11,380,561	(376,681)	11,526,824	146,263
Non-Personnel Services	1,873,474	1,342,751	(530,723)	1,332,335	(10,416)
City Grant Program		414,239	414,239	414,239	
Materials & Supplies	146,809	131,809	(15,000)	118,628	(13,181)
Programmatic Projects	314,276	333,212	18,936	333,212	
Services Of Other Depts	2,339,523	2,449,336	109,813	2,377,730	(71,606)
<b>Uses Total</b>	<b>50,185,337</b>	<b>50,860,959</b>	<b>675,622</b>	<b>51,694,828</b>	<b>833,869</b>

## Uses - By Division Description

PDR Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
<b>Uses by Division Total</b>	<b>50,185,337</b>	<b>50,860,959</b>	<b>675,622</b>	<b>51,694,828</b>	<b>833,869</b>

# PUBLIC HEALTH

## MISSION

The mission of the Department of Public Health (DPH) is to protect and promote the health of all San Franciscans. For more information about this department's services, please visit [sf.gov/departments/departments-public-health](https://sf.gov/departments/departments-public-health)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$3.2 billion for the Department of Public Health is \$238.2 million, or 7.9 percent, higher than the FY 2022-23 budget. This is primarily due to increases in salaries mandated by labor agreements, new programs supported by opioid settlement funding, and state and private funding for capital improvements and mental health services. The FY 2024-25 proposed budget of \$3.2 billion is \$25.3 million, or 0.8 percent, lower than the FY 2023-24 proposed budget. This change is driven by the expiration of one-time State and private funding that supported capital expenditures, offset by projected labor cost growth.

### Opioid Settlement Funds

Through the work of the City Attorney's Office, San Francisco has now reached historic settlements with pharmacy chains and distributors for their role in fueling the opioid epidemic. The City has been dealing with the impacts of opioids for years, including the need for direct treatment and support for those struggling with addiction. The Mayor's proposed budget includes the first two years of the settlement funds, with over \$100 million over the two budget years to address the devastating impacts of the opioid crisis. These funds will allow for the City to make progress in implementing the Overdose Prevention Plan released in October 2022. This evidence-based, equity-oriented plan aims to reduce fentanyl and other drug-related

deaths, increase access to treatment for opioid use disorder (including addiction to fentanyl) and stimulant use disorder, increase social support for and reduce the stigma experienced by people at risk of overdose, and improve the community conditions in which drug use occurs. The plan builds upon decades of commitment and success by advocates, people who use drugs, and community organizations, whose partnership with the City is vital in this work.

### CARE Court and Bridge Housing Programs

This fall, the State will begin implementing the new Community Assistance, Recovery and Empowerment (CARE) Court to connect clients struggling with untreated behavioral health issues with a court-ordered CARE Plan for up to 24 months. Under this pilot, Behavioral Health Service (BHS) will be responsible for the clinical evaluation of clients, who may be referred by a family member, health provider, or other community member with knowledge of their medical history. San Francisco has agreed to be part of the first cohort of counties implementing CARE Court, beginning October 2023 and has received \$4.3 million in State funding for the first year of implementation. The Department must engage referred clients and, for those who are eligible, either reach a voluntary treatment agreement with them or develop a CARE Plan for review and adoption by a court order.

The Mayor's proposed budget in DPH also includes an anticipated grant from the State for Behavioral Health Bridge Housing for \$32.0 million to be spent over the next four years to support behavioral health clients, especially those associated with CARE Court, in accessing shelter and housing

## Sustaining Improvements at Laguna Honda Hospital

Laguna Honda Hospital (LHH) is dedicated to successful recertification in Medicare and Medicaid to continue providing care to our residents and bring long-term stability to the community. To support and maintain improvements gained through the recertification process, the Mayor's proposed budget supports 18 new positions in key areas including education and training for staff, patient care experience, medication management, and facility operations.

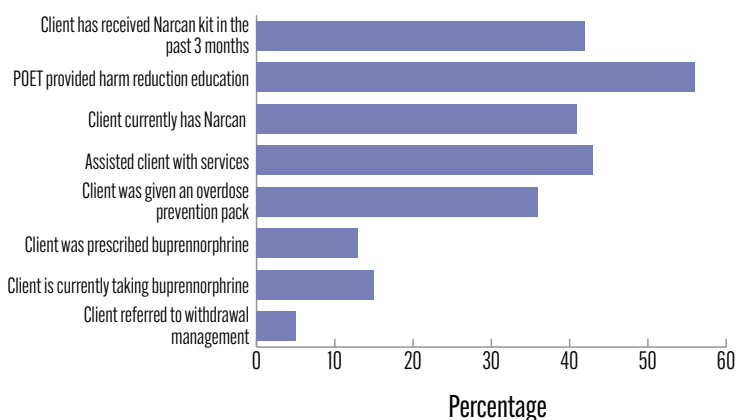
## Capital and Bed Expansion Investments through State and Private Partnerships

The Mayor's proposed budget includes significant new investments in its Behavioral Health Services facilities expansion and at the Zuckerberg San Francisco General Hospital funded by the State and by private partners. The Department continues

to successfully leverage outside capital investments to meet its ambitious goals for expanding capacity and improving facilities. These investments include:

- A \$33.7 million state grant awarded to DPH to build new inpatient and outpatient psychiatric facilities for youth at ZSFG, which include 12 inpatient beds to up to 450 young people each year.
- An \$18.3 million grant from the ZSFG Foundation for phase one of the build-out and additional improvements of the Outpatient Care Center, at Zuckerberg San Francisco General Hospital and Trauma Center. When completed, all outpatient services will be centralized into this building, which provides 500,000 patient visits per year.
- Two different Community Care Expansion grants from the State:
  - » One of the grant is for \$7.4 million, to be administered jointly with the Mayor's Office of Housing and Community Development, to provide operating subsidies towards leases costs and grants to licensed board and care operators towards the facility acquisition.
  - » The second grant is \$9.5 million that will support the renovation and expansion of the residential treatment step-down site on Treasure Island.

**SORT POST-OVERDOSE ENGAGEMENT TEAM ENGAGEMENT OUTCOMES.** *The goals of the of the SORT Post-Overdose Engagement Team (POET) are to reduce the risk of opioid-related death of individuals who have recently experienced an overdose, contribute to an overall reduction in overdose deaths through referrals and care coordination with community-based organizations, and to provide support to people who have survived any overdose.*





## CalAIM Expansion for People At-Risk of Institutionalization and Justice-Involved People

The State of California is continuing its multi-year roll out of California Advancing and Innovating Medi-Cal (CalAIM), a new framework that encompasses a broad-based delivery system, program, and payment reform across the Medi-Cal program with a whole-person care approach. For the proposed FY 2023-24 and FY 2024-25 budget, the focus is on the roll-out of expanded benefits to people at risk of long-term institutionalization and justice-system involved people exiting jail. As CalAIM focuses on stabilizing patients in community settings as much as possible, the enhanced care management (ECM) benefit allows for Medi-Cal to pay for hands-on support to address both the clinical and non-clinical needs of medically complex patients to keep them out of institutions.

## Health Equity Investments through the Mental Health Services Act

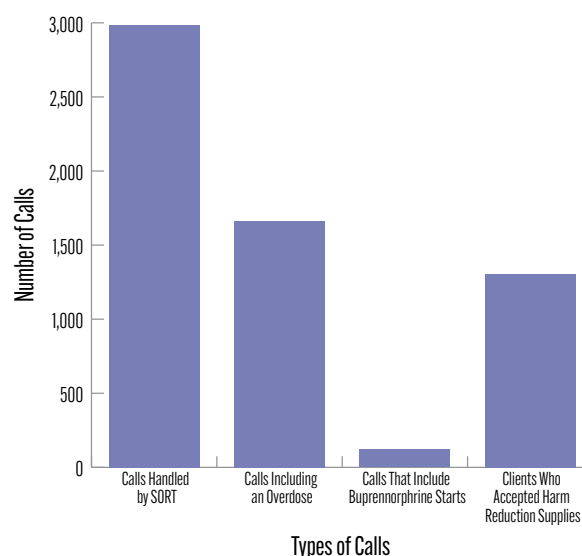
The Mayor's proposed budget includes \$32.0 million in FY 2022-23 and \$17.7 million of ongoing

in additional Mental Health Services Act (MHSA) funds. These funds will be used to ensure the continuity of existing MHSA programming; support new, innovative and culturally congruent services to meet the pressing needs of the Black/African American community and sustain a pilot effort to provide mental health support for Black mothers. New initiatives in this budget include \$15.0 million for a three-year pilot from FY 2023-24 through FY 2025-26 with the Dream Keeper Initiative to create a talk therapy, telehealth program for people in San Francisco, with a particular focus on Black/African American residents.

## Fee for Service Transition

In January 2023, the San Francisco Health Plan (SFHP) and Zuckerberg San Francisco General Hospital (ZSFG) expanded its use of the fee-for-service model to maximize revenues. By expanding the use of fee-for-service, ZSFG will recover more funding from the SFHP and the State, while maintaining quality care for its patients. DPH projects \$36.7 M in additional revenues in FY 2023-24 and \$36.9 M in FY 2024-25 as result of the shift that is included in the Mayor's proposed budget.

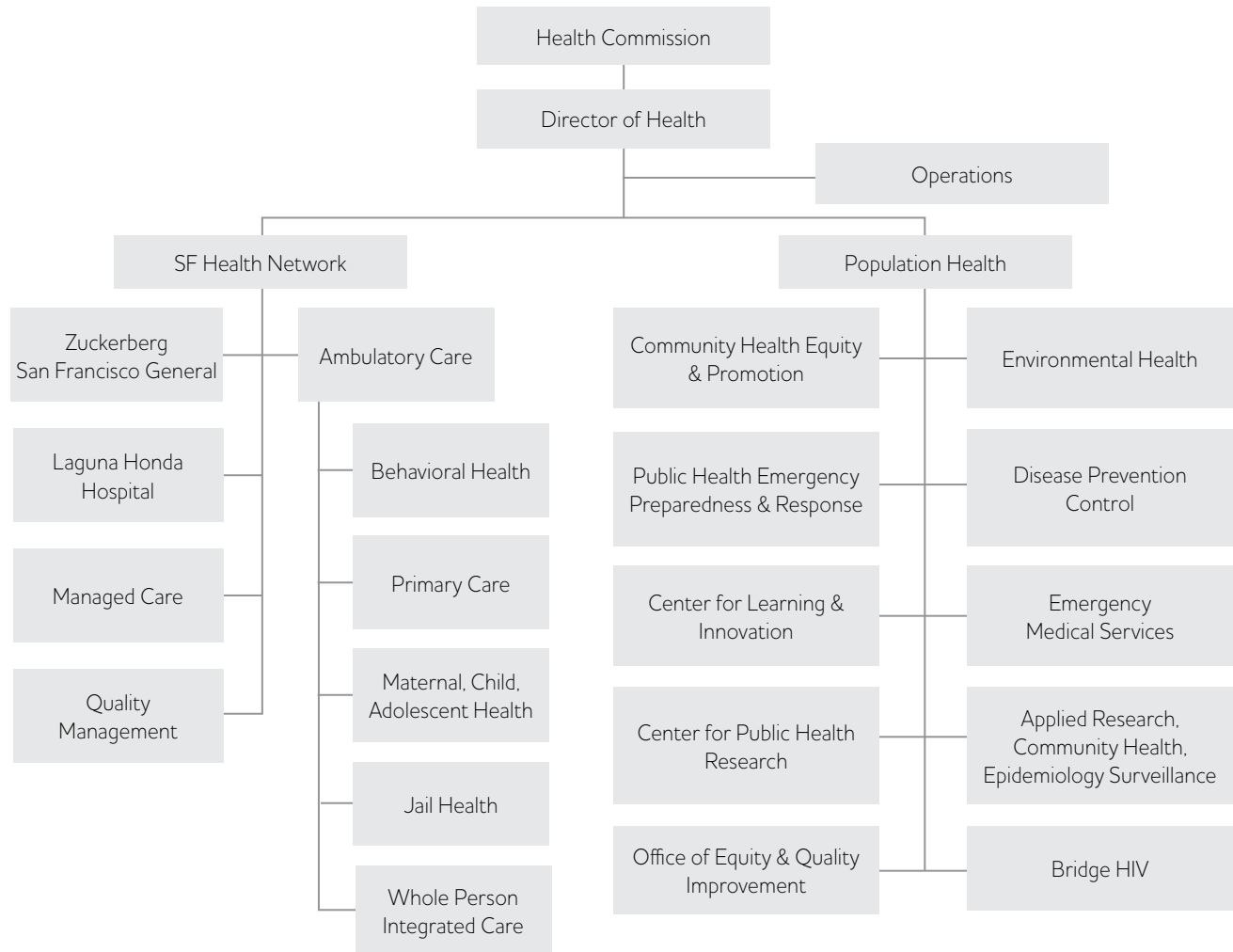
**STREET RESPONSE TEAM.** *The goals of the San Francisco Street Overdose Response Team (SORT) are to reduce the risk of opioid-related death of individuals who have recently experienced an overdose, contribute to an overall reduction in overdose deaths through referrals and care coordination with community-based organizations, and to provide support to people who have survived any overdose.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25	
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	
Ensure Equitable Access to All					
Percentage of San Francisco Residents with Health Coverage	97%	97%	97%	97%	
Protect & Promote the Health of all San Franciscans					
Total managed care program enrollees in the San Francisco Health Network, the City's health system	111,392	115,600	110,000	102,500	101,900
Number of participants in the Healthy San Francisco program for uninsured residents	16,136	13,500	10,000	6,000	3,000
Number of children who receive dental screening, fluoride varnish, education or sealant	5,870	7,000	8,500	9,900	10,100
Number of new HIV diagnoses	160	158	144	128	106
Percent of HIV infected patients who are virally suppressed within one year of diagnosis	80%	80%	85%	85%	85%
Number of complaint investigations performed by the Healthy Housing and Vector Control Program	2,111	2,500	3,000	3,000	3,000
Percentage of Healthy Housing and Vector Control Program complaints abated within 30 days	55%	60%	86%	70%	75%
Number of unique individuals receiving a Mental Health service in the SF Health Network	37,201	37,130	N/A	40,800	40,800
Number of unique clients under 18 years old in specialty mental health care	3,397	3,210	N/A	3,500	3,500
Number of unique individuals receiving a Substance Use Disorder service in the SF Health Network	16,878	16,539	N/A	18,200	18,200
Number of unique patients on buprenorphine (citywide)	3,094	3,268	N/A	3,511	3,718
Number of unique patients on methadone (citywide)	2,241	1,970	N/A	2,240	2,424
Number of Naloxone kits distributed	46,402	78,000	N/A	98,000	118,000
Number of Deaths due to Acute Toxicity (overdose)	600	606	N/A	595	554
Provide San Franciscans with World-Class Care					
Average Daily Population at Zuckerberg San Francisco General Hospital	296	315	295	308	308
Zuckerberg San Francisco General Hospital's Occupancy Rate	102%	102%	95%	100%	100%
Percentage of time that Zuckerberg San Francisco General Hospital Emergency Department is unable to accept lower-priority emergency cases	65%	64%	30%	50%	50%
Percentage of primary care patients rating their provider as 9 or 10 overall on the San Francisco Health Network patient satisfaction survey	87%	86%	86%	86%	86%

# ORGANIZATIONAL STRUCTURE: PUBLIC HEALTH



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	7,857.13	7,843.88	(13.25)	7,884.93	41.05
Non-Operating Positions (CAP/Other)	(117.65)	(110.84)	6.81	(113.33)	(2.49)
<b>Net Operating Positions</b>	<b>7,739.48</b>	<b>7,733.04</b>	<b>(6.44)</b>	<b>7,771.60</b>	<b>38.56</b>

## Sources

Business Taxes	77,793,803	72,815,050	(4,978,753)	73,840,050	1,025,000
Intergovernmental: Federal	88,677,563	88,296,193	(381,370)	84,916,226	(3,379,967)
Intergovernmental: Other	128,168	600,000	471,832	600,000	
Intergovernmental: State	459,888,597	619,115,893	159,227,296	546,291,902	(72,823,991)
Charges for Services	1,300,600,669	1,366,624,825	66,024,156	1,336,423,529	(30,201,296)
Fines, Forfeiture, & Penalties	5,016,715	61,597,000	56,580,285	51,463,758	(10,133,242)
Licenses, Permits, & Franchises	9,799,511	11,510,407	1,710,896	11,613,737	103,330
Rents & Concessions	747,990	747,990		747,990	
Other Revenues	30,412,987	50,095,394	19,682,407	27,077,534	(23,017,860)
Interest & Investment Income	228,000	11,010,358	10,782,358	9,480,562	(1,529,796)
Expenditure Recovery	55,426,885	55,657,572	230,687	53,829,133	(1,828,439)
IntraFund Transfers In	21,478,764	12,584,544	(8,894,220)	26,384,086	13,799,542
Transfers In	117,620,351	108,398,459	(9,221,892)	107,221,186	(1,177,273)
Other Financing Sources	11,975,000	2,600,000	(9,375,000)		(2,600,000)
Beg Fund Balance - Budget Only	5,920,312	22,329,670	16,409,358	45,255,725	22,926,055
Transfer Adjustment-Source	(137,496,813)	(119,381,348)	18,115,465	(132,003,531)	(12,622,183)
General Fund	949,662,333	871,512,389	(78,149,944)	967,677,895	96,165,506
<b>Sources Total</b>	<b>2,997,880,835</b>	<b>3,236,114,396</b>	<b>238,233,561</b>	<b>3,210,819,782</b>	<b>(25,294,614)</b>

## Uses - Operating Expenditures

Salaries	1,110,954,146	1,152,656,322	41,702,176	1,194,032,428	41,376,106
Mandatory Fringe Benefits	422,238,054	414,348,810	(7,889,244)	430,190,554	15,841,744
Non-Personnel Services	987,180,009	1,086,801,170	99,621,161	1,088,786,650	1,985,480
City Grant Program	10,949,501	10,949,501		10,949,501	
Capital Outlay	29,560,972	79,251,959	49,690,987	1,417,430	(77,834,529)
Debt Service	12,170,265	17,737,015	5,566,750	25,444,770	7,707,755
Facilities Maintenance	4,096,690	4,301,526	204,836	4,516,603	215,077
Intrafund Transfers Out	21,478,764	12,584,544	(8,894,220)	26,384,086	13,799,542
Materials & Supplies	180,005,855	193,286,723	13,280,868	200,610,526	7,323,803
Overhead and Allocations	5,088,659	5,008,220	(80,439)	3,962,126	(1,046,094)
Programmatic Projects	74,904,547	84,915,305	10,010,758	63,842,172	(21,073,133)
Services Of Other Depts	156,136,110	185,788,780	29,652,670	187,067,022	1,278,242
Transfers Out	116,018,049	106,796,804	(9,221,245)	105,619,445	(1,177,359)
Unappropriated Rev Retained	4,596,027	1,069,065	(3,526,962)		(1,069,065)
Transfer Adjustment - Uses	(137,496,813)	(119,381,348)	18,115,465	(132,003,531)	(12,622,183)
<b>Uses Total</b>	<b>2,997,880,835</b>	<b>3,236,114,396</b>	<b>238,233,561</b>	<b>3,210,819,782</b>	<b>(25,294,614)</b>

## Uses - By Division Description

HAD Public Health Admin	170,743,555	185,829,206	15,085,651	197,228,534	11,399,328
HBH Behavioral Health	597,626,124	763,085,056	165,458,932	726,621,020	(36,464,036)
HGH Zuckerberg SF General	1,152,531,025	1,204,368,761	51,837,736	1,191,842,289	(12,526,472)
HHH Health At Home	9,494,128	9,756,723	262,595	10,062,122	305,399
HJH Jail Health	40,755,399	43,101,476	2,346,077	44,625,290	1,523,814
HLH Laguna Honda Hospital	333,912,779	342,642,973	8,730,194	347,269,997	4,627,024
HNS Health Network Services	360,607,768	373,365,323	12,757,555	373,451,161	85,838
HPC Primary Care	120,782,475	140,867,961	20,085,486	143,779,795	2,911,834
HPH Population Health Division	211,427,582	173,096,917	(38,330,665)	175,939,574	2,842,657
<b>Uses by Division Total</b>	<b>2,997,880,835</b>	<b>3,236,114,396</b>	<b>238,233,561</b>	<b>3,210,819,782</b>	<b>(25,294,614)</b>

# PUBLIC LIBRARY

## MISSION

The Public Library (Library) is dedicated to providing free and equal access to information, knowledge, independent learning, and reading for the community. The Library consists of the Main Library at Civic Center, 27 branch libraries geographically distributed throughout San Francisco, four Bookmobiles that travel around the City, and a digital library collection via [sfpl.org](https://sfpl.org). In addition to the Library's collection of over 3.8 million items in various formats and more than 50 languages, the Library offers high-speed internet through free wireless and public access computers as well as educational, cultural, and literary programming. For more information about this department's services, please visit [sfpl.org](https://sfpl.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$200.2 million for the San Francisco Public Library is \$14.5 million, or 7.8 percent, higher than FY 2022-23 budget. This is primarily due to an increase in salaries and benefits, and increased capital investments. The FY 2024-25 proposed budget of \$186.2 million is \$13.9 million, or 7.0 percent, lower than the FY 2023-24 proposed budget. This change is due to increased salaries and benefits costs, offset by one-time capital funding.

### Equity and Recovery

The San Francisco Public Library (SFPL) is an essential resource for the City's diverse communities, offering an equitable and safe space for people of all ages to gather, gain knowledge, and participate in shared experiences. The SFPL is committed to advancing racial equity through its core services to the community. Equity investments include bolstering BIPOC representation in the circulating collections, which

starts with Black and Native American peoples, and expanding *Scholars@Home* program to include the successful Summer Together and BIPOC Everybody Reads programs. The Library's budget also includes position changes to add analytical and clerical support to the department's overall racial equity efforts in Human Resources, and funding to expand bookmobile capacity to support least served communities. The Library's budget continues to invest in its successful *Work It* and *Tech Time* services, as well as the Smart Money Coaching program through the Office of the Treasurer & Tax Collector.

### Robust Collections

In addition to its focused collection development on BIPOC authors, the Library continuously enhances its library collections based on usage each cycle to better meet the needs of San Francisco's diverse communities in the future. The Library purchases materials in various formats and multiple languages to support the City's diverse

community. Print books remain the primary material format for patrons; however, e-Media circulation continues to grow. Given the current budgetary environment, the Library will maintain \$22.2 million allocated in FY 2023-24 and \$22.2 million in FY 2024-25. Library collections investments over these two fiscal years are more than 12 percent of the Library's operating budget, which is above the industry standard of 10 percent.

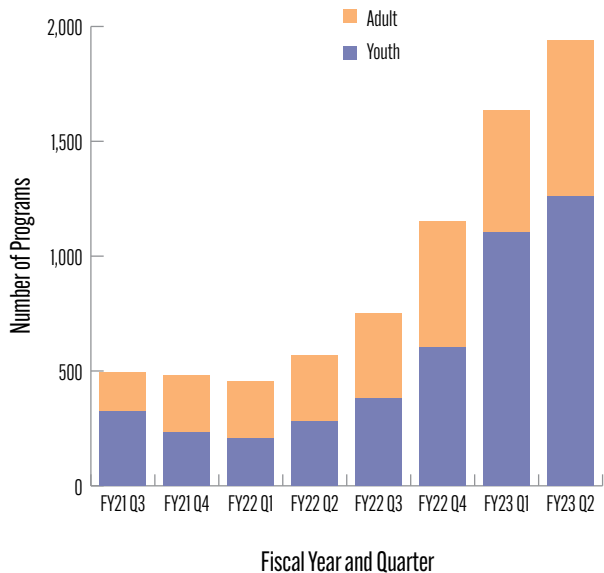
Digital Access

The Library continuously refreshes its technology to meet the needs of San Franciscans. The Mayor's proposed budget includes obtaining a book scanner for the DigiCenter in the Main Library to allow Digitized books allow free public access to unique, rare, fragile, and/or high-demand materials - many of which are only available at SFPL - to researchers and curious browsers all over the world. Digital access expands access for patrons, and two other key digital access

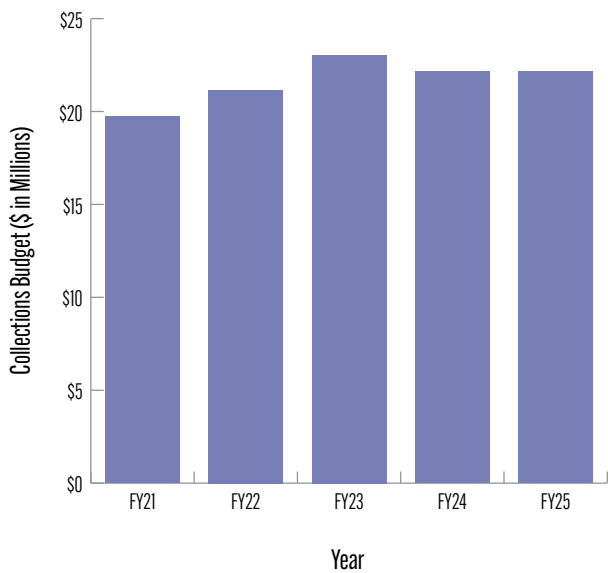
investments this cycle include ongoing enhancements to the digital access management system that digitizing archives and virtual programming software and hybrid programming kits for the public so they can participate remotely in live-streamed or recorded library programming. The budget also includes new positions to expand the Media Services capacity to support public programming and implement lessons learned while delivering programming through the COVID-19 pandemic.

Mission Branch Renovation

The proposed budget includes \$3.0 million in additional funding for the SFPL's Mission Branch Renovation Project, which has been under contract since 2018 and will update and improve the historic library building in the Mission District. The project will include a number of improvements, including increased accessibility, increased floor space, improved energy efficiency, and updated technology.



**LIBRARY PROGRAMMING VOLUME.** *Library programming has increased significantly due to seven day service and increased staffing capacity.*

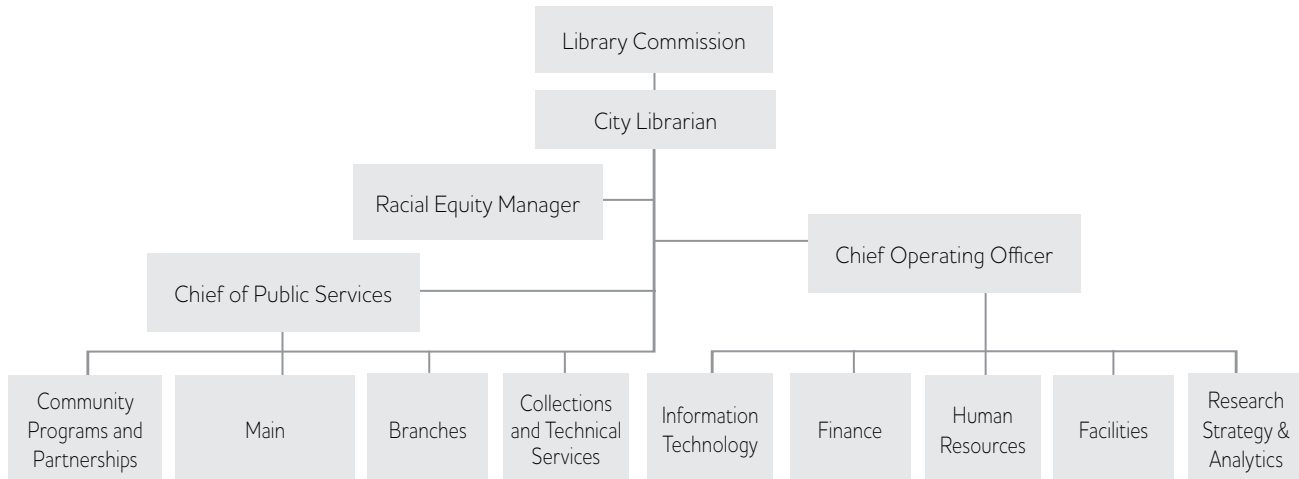


**COLLECTIONS BUDGET - 5 YEAR TREND.** *Maintaining stable collections budget to meet format demands, exceeding industry standards*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Be the Premier Public Library in the Nation</b>				
How patrons rate the quality of library staff assistance at the Main and Branch Libraries and Bookmobiles on a scale of 1-10	N/A	N/A	9.0	9.0
Number of library cardholders	437,825	441,486	442,203	446,625
Number of persons entering San Francisco Main and Branch libraries, Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center	2,425,569	3,050,000	3,000,000	3,150,000
Number of reference questions answered annually at the Main Library and branch libraries including Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center	302,550	381,250	354,000	393,750
Percentage of San Franciscans who rate the quality of the library's digital collections as good or very good (biennial City Survey)	N/A	N/A	85%	85%
Percentage of San Franciscans who rate the quality of the library's physical collections as good or very good (biennial City Survey)	N/A	N/A	N/A	85%
Value of services and items offered freely through the library	\$356,057,266	\$376,000,000	\$375,000,000	\$410,000,000
<b>Develop Strong Community Partnerships</b>				
Number of community group uses of library meeting rooms	786	1,150	821	1,250
Number of patron contacts made by the SFPL Social Service team	8,850	8,500	9,500	9,750
<b>Engage Youth in Learning, Workforce &amp; Personal Growth</b>				
Number of children and teens receiving instruction via school visits or library visits	17,437	34,000	21,796	42,000
Number of children and teens registered for Summer Stride	5,447	17,025	10,894	20,430
Number of children and youth attending programs	38,896	100,000	48,620	125,000
Number of programs provided (youth)	1,870	4,500	2,338	5,000
Percentage of Storytime participants who report spending more time engaged in early literacy activities with their children.	N/A	N/A	90%	90%
<b>Excel in Management and Professional Development</b>				
Expenditures per Number of Visits	\$60	N/A	\$60	\$52
<b>Provide Access to Innovative Information Services</b>				
Average number of wi-fi users per day at the Main and Branch Libraries	5,913	7,846	7,400	8,200
Number of hours used by patrons at public computer terminals, including both reserved and walk-in use	202,751	270,000	120,000	278,100
Number of online engagements via social networking applications	1,601,036	1,600,000	1,725,000	1,680,000
<b>Provide Facilities to Meet 21st Century Needs</b>				
How patrons rate the cleanliness and maintenance of library facilities on a scale of 1 to 10	N/A	N/A	8.5	8.5
Number of high and moderate security incidents reported in Library facilities	515	850	576	978
<b>Support &amp; Celebrate Reading and Learning</b>				
Circulation of eBooks and eMedia	5,538,945	5,704,112	6,165,043	5,903,756
Circulation of physical books and materials	5,893,751	6,690,921	6,679,146	7,143,495
Collection expenditures as a percentage of total operating expenditures	11%	N/A	13%	14%
Number of people attending adult programs	62,478	50,500	75,000	56,500
Number of physical items in languages other than English added to the library's collection	58,363	45,000	70,000	51,750
Number of physical materials added to the collection	390,825	350,000	390,000	402,500
Number of programs provided (adult)	1,443	2,400	2,000	2,700
Number of uses of the Library's subscription databases by staff and public	10,472,428	10,500,000	10,500,000	11,000,000
Percentage of adult participants in digital learning classes who applied their skills	N/A	N/A	90%	90%
Percentage of job skills program participants who report applying skills learned in work-related activities	N/A	N/A	90%	90%

# ORGANIZATIONAL STRUCTURE: PUBLIC LIBRARY



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	706.81	720.92	14.11	723.56	2.64
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>706.81</b>	<b>720.92</b>	<b>14.11</b>	<b>723.56</b>	<b>2.64</b>

### Sources

Property Taxes	75,620,000	79,520,000	3,900,000	79,430,000	(90,000)
Intergovernmental: State	205,000	250,000	45,000	250,000	
Charges for Services	175,000	175,000		175,000	
Rents & Concessions	26,115	26,115		26,115	
Other Revenues	20,000	1,020,000	1,000,000	20,000	(1,000,000)
Interest & Investment Income	237,400	237,400		237,400	
Expenditure Recovery	77,532	87,636	10,104	90,032	2,396
IntraFund Transfers In	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
Transfers In	20,000	20,000		20,000	
Beg Fund Balance - Budget Only	10,358,826	16,128,811	5,769,985	62,500	(16,066,311)
Transfer Adjustment-Source	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
General Fund	98,960,000	102,690,000	3,730,000	105,910,000	3,220,000
<b>Sources Total</b>	<b>185,699,873</b>	<b>200,154,962</b>	<b>14,455,089</b>	<b>186,221,047</b>	<b>(13,933,915)</b>

### Uses - Operating Expenditures

Salaries	71,167,562	75,426,010	4,258,448	78,029,404	2,603,394
Mandatory Fringe Benefits	38,591,849	38,767,362	175,513	40,007,021	1,239,659
Non-Personnel Services	10,850,135	10,614,533	(235,602)	9,889,931	(724,602)
City Grant Program	638,000	650,000	12,000	650,000	
Capital Outlay	23,601,159	33,758,000	10,156,841	6,680,000	(27,078,000)
Intrafund Transfers Out	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
Materials & Supplies	26,774,893	26,154,071	(620,822)	25,854,071	(300,000)
Overhead and Allocations	163	485	322	485	
Services Of Other Depts	14,076,112	14,784,501	708,389	14,755,438	(29,063)
Unappropriated Rev-Designated				10,354,697	10,354,697
Transfer Adjustment - Uses	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
<b>Uses Total</b>	<b>185,699,873</b>	<b>200,154,962</b>	<b>14,455,089</b>	<b>186,221,047</b>	<b>(13,933,915)</b>

### Uses - By Division Description

LIB Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
<b>Uses by Division Total</b>	<b>185,699,873</b>	<b>200,154,962</b>	<b>14,455,089</b>	<b>186,221,047</b>	<b>(13,933,915)</b>



# PUBLIC UTILITIES COMMISSION

## MISSION

The San Francisco Public Utilities Commission (SFPUC) provides customers with high quality, efficient, and reliable water, power, and wastewater services in a manner that values environmental and community interests and sustains the resources entrusted in their care. For more information about this department's services, please visit [sfpub.org](https://sfpub.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$1.8 billion for the Public Utilities Commission is \$136.5 million, or 8.3 percent, higher than the FY 2022-23 budget. This is primarily due to increased power purchasing and power delivery costs for the Power enterprise. The FY 2024-25 budget of \$1.8 billion is \$3.1 million, or 0.2 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increased costs for salaries and benefits.

The SFPUC has a fixed 2-year (biennial) operating budget for FY 2022-23 and FY 2023-24. FY 2023-24 represents the second year of the fixed biennial budget, and as such only critical changes are proposed. FY 2024-25 represents a "rollover" budget with minor adjustments that will be revisited as part of the Department's next budget cycle.

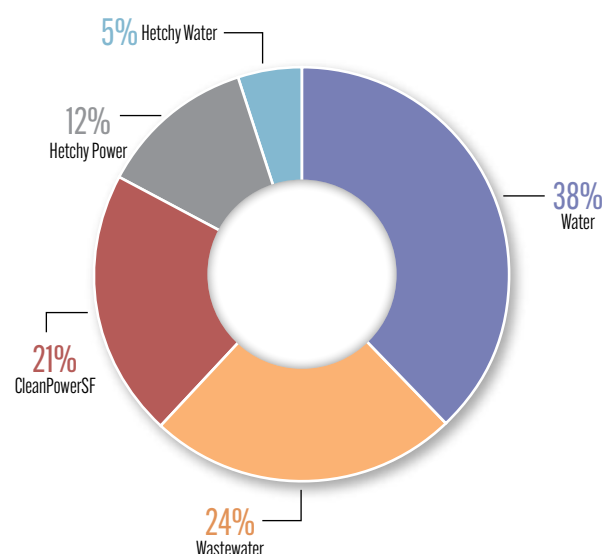
SFPUC's budget was developed based on the following three overarching priorities which continue to resonate through the second year of the fixed budget:

### Responsible Management

SFPUC's budget is grounded in responsibility and transparency, with a focus on core service delivery. The SFPUC will prioritize financial sustainability, meet regulatory requirements, ensure public

confidence, advance environmental stewardship, and maintain critical infrastructure. Some examples of this in the FY 2023-24 budget include:

Through the Mayor's proposed budget, the Department is continuing to work on the acquisition of PG&E's San Francisco electricity distribution network that will enable the SFPUC to directly provide electricity that is more cost-effective, cleaner, and more reliable.



**USES BY ENTERPRISE.** *Uses of funds broken down into the SFPUC's enterprises.*

## Access and Affordability

The SFPUC is committed to ensuring rate fairness and affordability for its customers, and the projected utility rates meet the Department's approved affordability level of service goal that the average combined water and wastewater bill remain under 2.5 percent of Median Household Income.

## People and Communities

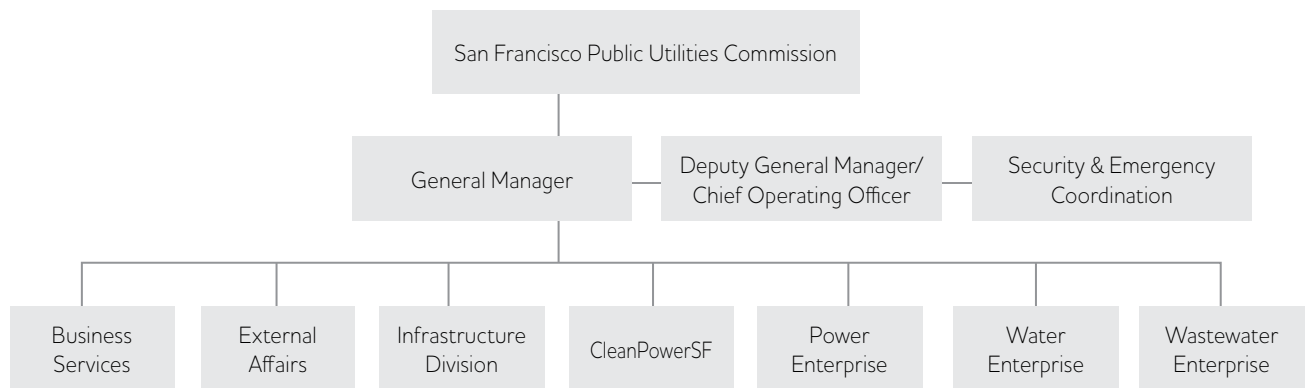
One of the most visible and meaningful ways SFPUC will contribute to the recovery of the economy and restoring the vibrancy of San Francisco will be through its capital program, which will invest approximately \$1.4 billion dollars in FY 2023-24 and \$8.8 billion over the next 10 years. These investments will support local jobs and businesses while improving the City's essential utility infrastructure. SFPUC's largest investment in FY 2023-24 is in upgrading the Southeast Treatment Plant, located in the Bayview Hunters Point neighborhood, which was built in 1952 and represents 1940s technology and facilities operating well beyond their useful lives. These upgrades include the New Biosolids Digester Facilities, replacement of the headworks (where the flow enters the plant), structural and seismic retrofits, as well as odor control improvements, and architectural and landscape improvements to the perimeter that will benefit the local community. Nearby, the new Southeast Community Center at 1550 Evans Avenue recently opened for community use and enjoyment. The Center features a childcare center, nonprofit workspace, community meeting rooms and provides a wide range of workforce development and educational opportunities for Southeast San Francisco residents of all ages.

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# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Achieve Organizational Excellence</b>				
Number of employees over the maximum permissible overtime threshold	16	16	10	16
<b>Act as Environmental Stewards</b>				
Average water used by San Francisco residential customers (gpcd)	43	43	50	50
Average water used by San Francisco residential customers (gpcd)--rolling average	42	38	50	50
CleanPowerSF customer account retention rate	96%	95%	95%	90%
Gallons of stormwater managed annually by green infrastructure	240,000,000	255,000,000	270,000,000	264,000,000
Percent of biogas going to beneficial uses - Oceanside Plant	0.0%	25%	0.0%	75%
Percent of biogas going to beneficial uses - Southeast Plant	44%	50%	50%	50%
Percent of water supplied by alternative sources to the system as a whole	3.6%	3.5%	3.3%	3.4%
<b>Build an Effective Workforce</b>				
Number of promotions	229	286	300	300
Time to hire	289	250	318	275
<b>Foster Trust and Engagement with Stakeholders</b>				
Eligible customers enrolled in California Alternate Rates for Energy (CARE) for CleanPowerSF Customers	81%	82%	90%	90%
Eligible households enrolled in Community Assistance Program (CAP)	9.9%	20%	9.9%	20%
Number of adults and children who have participated in SFPUC sponsored education programs	2,533	3,000	2,500	3,250
Percent of eligible electric customers receiving low-income discount rate	46%	60%	75%	70%
Percentage of retail customers rating the SFPUC as "good" or better on a customer survey	89%	89%	90%	90%
<b>Maintain Financial Sustainability</b>				
Average Residential Power bill as percent of median income in San Francisco	0.7%	0.7%	0.7%	0.7%
Average Residential Wastewater bill as percent of median income in San Francisco	0.8%	0.7%	0.8%	0.8%
Average Residential Water bill as percent of median income in San Francisco	0.7%	0.6%	0.7%	0.6%
Operating cost coverage for Power	1.2	1.1	1.0	0.9
Operating cost coverage for Wastewater	1.9	1.8	1.9	2.1
Operating cost coverage for Water	1.9	1.9	1.7	2.1
<b>Provide Reliable Services and Assets</b>				
Percent of dry weather main sewer overflows per 100 miles of main sewer	0.1%	15%	3.0%	3.0%
Percent of in-city service connections without water for more than four hours due to unplanned outage	0.0%	0.6%	0.1%	0.1%
Percent of street light outages complying with 48-hour SFPUC response goal; simple street light repaired	100%	80%	100%	80%
System renewal and replacement rates for In-City Water distribution mains (percent)	0.4%	0.7%	1.5%	1.5%
System renewal and replacement rates for Wastewater pipelines (percent)	13%	0.9%	1.3%	1.1%

## ORGANIZATIONAL STRUCTURE: PUBLIC UTILITIES COMMISSION



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2,113.59	2,129.75	16.15	2,133.79	4.04
Non-Operating Positions (CAP/Other)	(395.20)	(406.24)	(11.04)	(407.50)	(1.26)
<b>Net Operating Positions</b>	<b>1,718.39</b>	<b>1,723.51</b>	<b>5.11</b>	<b>1,726.29</b>	<b>2.78</b>

## Sources

Charges for Services	1,320,750,244	1,496,497,235	175,746,991	1,496,497,235	
Rents & Concessions	13,949,600	14,640,400	690,800	14,640,400	
Other Revenues	39,858,189	40,292,320	434,131	40,292,320	
Interest & Investment Income	4,300,000	4,507,000	207,000	4,507,000	
Expenditure Recovery	180,274,866	197,117,443	16,842,577	218,292,305	21,174,862
IntraFund Transfers In	212,271,756	214,138,146	1,866,390	212,940,495	(1,197,651)
Transfers In	49,715,538	46,523,886	(3,191,652)	46,523,886	
Beg Fund Balance - Budget Only	93,021,487	35,438,527	(57,582,960)	17,425,113	(18,013,414)
Prior Year Designated Reserve		219,095	219,095	193,877	(25,218)
Transfer Adjustment-Source	(261,907,756)	(260,657,494)	1,250,262	(259,459,843)	1,197,651
General Fund					
<b>Sources Total</b>	<b>1,652,233,924</b>	<b>1,788,716,558</b>	<b>136,482,634</b>	<b>1,791,852,788</b>	<b>3,136,230</b>

## Uses - Operating Expenditures

Salaries	304,429,474	316,251,021	11,821,547	326,512,289	10,261,268
Mandatory Fringe Benefits	128,512,711	126,852,172	(1,660,539)	130,000,883	3,148,711
Non-Personnel Services	467,700,656	583,597,873	115,897,217	582,086,512	(1,511,361)
City Grant Program	2,831,524	2,831,524		2,831,524	
Capital Outlay	17,637,728	15,581,607	(2,056,121)	13,529,167	(2,052,440)
Debt Service	452,286,312	435,545,028	(16,741,284)	435,545,028	
Facilities Maintenance	45,124,885	46,886,510	1,761,625	46,837,975	(48,535)
Intrafund Transfers Out	212,271,756	214,138,146	1,866,390	212,940,495	(1,197,651)
Materials & Supplies	36,589,351	39,875,564	3,286,213	39,878,377	2,813
Overhead and Allocations	(95,589,466)	(92,378,260)	3,211,206	(94,652,740)	(2,274,480)
Programmatic Projects	2,210,594	2,851,014	640,420	1,244,828	(1,606,186)
Services Of Other Depts	106,429,816	111,600,913	5,171,097	114,221,435	2,620,522
Transfers Out	49,731,137	46,614,485	(3,116,652)	46,614,485	
Unappropriated Rev-Designated	51,530,230	66,434,681	14,904,451	61,030,599	(5,404,082)
Unappropriated Rev Retained	132,444,972	132,691,774	246,802	132,691,774	
Transfer Adjustment - Uses	(261,907,756)	(260,657,494)	1,250,262	(259,459,843)	1,197,651
<b>Uses Total</b>	<b>1,652,233,924</b>	<b>1,788,716,558</b>	<b>136,482,634</b>	<b>1,791,852,788</b>	<b>3,136,230</b>

## Uses - By Division Description

HHP CleanPowerSF	315,749,958	369,554,174	53,804,216	369,554,174	
HHP Hetch Hetchy Water & Power	266,011,702	315,158,785	49,147,083	315,143,284	(15,501)
PUB Public Utilities Bureaus	696,138	1,193,883	497,745	1,179,203	(14,680)
WTR Water Enterprise	663,662,687	674,483,432	10,820,745	675,394,298	910,866
WWE Wastewater Enterprise	406,113,439	428,326,284	22,212,845	430,581,829	2,255,545
<b>Uses by Division Total</b>	<b>1,652,233,924</b>	<b>1,788,716,558</b>	<b>136,482,634</b>	<b>1,791,852,788</b>	<b>3,136,230</b>

\* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Public Utilities Commission.

# PUBLIC WORKS

## MISSION

San Francisco Public Works (DPW) cares for and builds the City's assets for the people of San Francisco. For more information about this department's services, please visit [sfpublicworks.org](https://sfpublicworks.org)

## BUDGET ISSUES & DETAILS

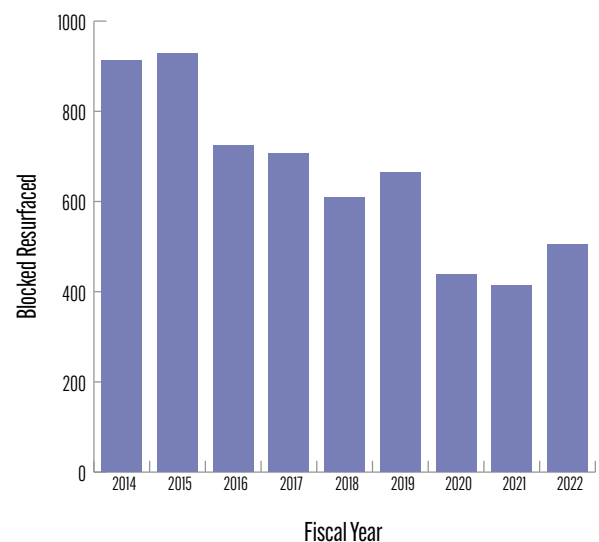
The proposed Fiscal Year (FY) 2023-24 budget of \$452.9 million for the Department of Public Works (DPW) is \$1.9 million, or 0.4 percent, higher than the FY 2022-23 budgets of DPW and the Department of Sanitation and Streets (SAS) combined. This is primarily due increased funding for street cleaning operations and other core services offset by administrative cost reductions from the recombination of DPW and SAS. The FY 2024-25 proposed budget of \$407.6 million is \$45.2 million, or 10.0 percent, lower than the FY 2023-24 proposed budget. This change is primarily due to reductions in capital project funding.

### Proposition B

In November 2022, 75 percent of San Francisco voters approved Proposition B, returning all components of the Department of Sanitation and Streets back within Public Works. This reversed the 2020 ballot measure (also labeled Proposition B) that created SAS by separating out DPW's Operations Division as a standalone department. The savings from reduced administrative costs will enable DPW to increase funding for more direct services, such as graffiti abatement, sidewalk steam cleaning, and street cleaning and repair, in coordination with the Department's engineering, architecture, building repair, and street tree care functions.

### Clean Streets and Graffiti Removal

The proposed budget includes increased funds for DPW's Operations Division to enhance street cleaning operations. This includes expanded deployment of cleaning crews to neighborhoods across the City to power wash sidewalks, remove litter and debris, and sweep gutters while the Department continues participation in daily joint operations with City departments in the Tenderloin. Along with fostering street and sidewalk cleanliness,



**ANNUAL BLOCKS RESURFACED.** *An annual average of 655 blocks per year have been resurfaced since FY 2014.*

Public Works will continue providing courtesy graffiti removal for storefronts and other private property in the City's diverse neighborhood commercial corridors. Launched in December 2022, this program relieves participating property owners and businesses of the financial burdens of removing tags from their buildings, and letting professional Public Works crews or City contractors wipe out graffiti. During its first three months, more than 400 property and business owners signed up for the program, with a turn-around time of less than a week for the reported tags to be removed.

### Sidewalk Vending Permits and Enforcement

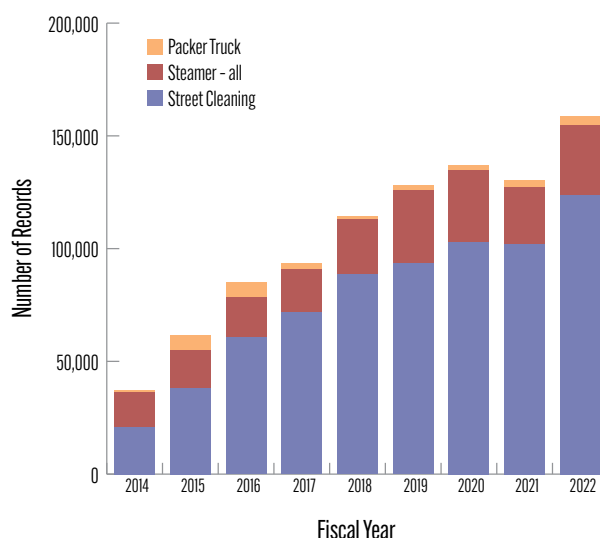
DPW's Bureau of Street-use and Mapping implemented the new Street Vending Permit program launched in September 2022, enabling legitimate street vendors to operate, while keeping streets and sidewalks accessible and free of hazards. Along with ensuring continued access to BART stations, Muni stops, shops, and restaurants,

the program discourages the sale of stolen goods through enforcement by DPW inspectors. Since beginning the program, DPW has issued more than 120 low-cost or no-cost permits for vendors in the Mission, Downtown, Chinatown, the Haight, North Beach, and the Inner Richmond.

### Curb Ramps, Tree Planting and Street Resurfacing Programs

The Department's programs, including curb ramps, tree planting, and street resurfacing, have developed prioritization criteria that incorporate geographic equity to extend improvements to all of San Francisco's neighborhoods. The curb ramp program, in coordination with the Mayor's Office on Disability, prioritizes locations most requested by people with disabilities; the tree planting program focuses on areas where there is lower tree canopy cover; the street resurfacing program is prioritized based on a specific street's regionally tracked Pavement Condition Index score.

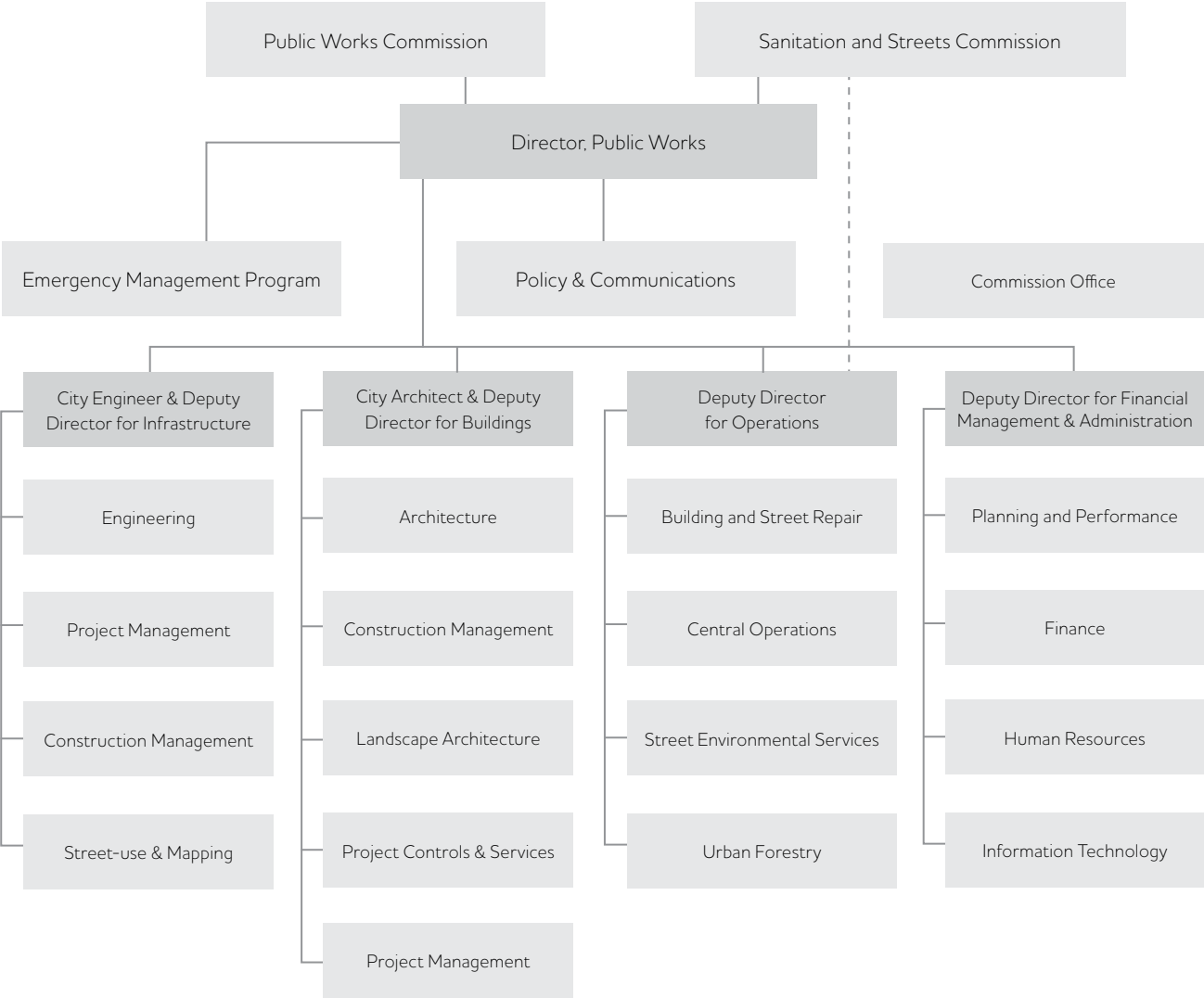
**ANNUAL STREET CLEANING SERVICE ORDER VOLUME BY PROBLEM DESCRIPTION.** *Service orders have increased by 328 percent since 2014. Note: Data does not include requests related to encampments.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Be the Best Place to Work</b>				
Lost Workday Rate (due to injury or illness) for Public Works	5.3	0.1	3.8	5.0
Preventable motor vehicle accident rate per 100 vehicles in Public Works fleet	5.2	0.1	4.9	4.9
<b>Drive Innovation &amp; Exceptional Service</b>				
Cost per block paved by BSSR	\$39,299	\$47,552	\$46,905	\$52,307
Map backlog as a percentage of all active maps	8.0%	20%	10%	12%
Percent of all approvals for property subdivisions and condominium conversions issued within 50 days	92%	91%	90%	90%
Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding \$2 million	0.0%	0.0%	0.0%	0.0%
Percentage change order cost to original contracts, due to errors and omissions in design, for projects not exceeding \$2 million	0.0%	0.0%	0.0%	0.0%
Percentage change order cost to original contracts, for projects exceeding \$2 million	0.6%	0.2%	5.2%	0.2%
Percentage change order cost to original contracts, for projects not exceeding \$2 million	0.1%	3.2%	1.3%	3.2%
Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the Architect-Engineer cost estimate	49%	N/A	80%	80%
Percentage of decisions rendered on street use permit requests within established time frames	93%	90%	95%	95%
Percentage of graffiti requests abated within 48 hours (public property)	28%	95%	95%	95%
Percentage of graffiti requests on private property inspected within three days	N/A	95%	95%	95%
Percentage of pothole service requests responded to within 72 hours	92%	90%	90%	90%
Percentage of projects for which contracts are awarded on first bid solicitation	67%	N/A	85%	85%
Percentage of street cleaning requests abated within 48 hours	82%	95%	95%	95%
Percentage of street use complaints responded to within service level agreement time frames	88%	90%	95%	95%
<b>Improve &amp; Inspire Stewardship of Public Spaces</b>				
Number of blocks of City streets paved or preserved	504	500	500	500
Number of curb miles mechanically swept	163,902	76,284	N/A	160,000
Number of pothole service orders received	2,085	2,028	1,671	1,927
Number of street trees planted	1,321	1,447	N/A	2,900
Pavement Condition Index (PCI)	74	74	N/A	N/A
Percentage of buildable locations with curb ramps in good condition	74%	74%	72%	N/A
Volume of graffiti service orders received (private)	N/A	13,671	N/A	N/A
Volume of graffiti service orders received (public)	34,172	33,327	38,280	N/A
Volume of street cleaning requests	178,482	171,932	180,023	N/A

# ORGANIZATIONAL STRUCTURE: PUBLIC WORKS





# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,151.71	1,814.30	662.59	1,814.51	0.21
Non-Operating Positions (CAP/Other)	(605.74)	(642.79)	(37.05)	(643.00)	(0.21)
<b>Net Operating Positions</b>	<b>545.97</b>	<b>1,171.51</b>	<b>625.54</b>	<b>1,171.51</b>	<b>0.00</b>

## Sources

Intergovernmental: State	46,664,269	63,855,791	17,191,522	63,312,291	(543,500)
Charges for Services	18,498,147	29,749,413	11,251,266	31,040,091	1,290,678
Licenses, Permits, & Franchises	168,000	498,000	330,000	498,000	
Other Revenues		508,002	508,002		(508,002)
Interest & Investment Income	10,415	14,331,944	14,321,529	41,661	(14,290,283)
Expenditure Recovery	118,997,399	159,979,279	40,981,880	158,257,920	(1,721,359)
IntraFund Transfers In	623,907	1,702,399	1,078,492	2,300,588	598,189
Transfers In	557,555	2,297,682	1,740,127	2,366,612	68,930
Other Financing Sources	55,715,751	44,426,849	(11,288,902)		(44,426,849)
Beg Fund Balance - Budget Only	13,150,763	17,058,975	3,908,212	18,011,646	952,671
Transfer Adjustment-Source	(1,181,462)	(4,000,081)	(2,818,619)	(4,667,200)	(667,119)
General Fund	32,047,718	122,447,429	90,399,711	136,463,105	14,015,676
<b>Sources Total</b>	<b>285,252,462</b>	<b>452,855,682</b>	<b>167,603,220</b>	<b>407,624,714</b>	<b>(45,230,968)</b>

## Uses - Operating Expenditures

Salaries	81,048,977	154,420,870	73,371,893	159,784,266	5,363,396
Mandatory Fringe Benefits	34,528,037	63,137,501	28,609,464	65,057,279	1,919,778
Non-Personnel Services	16,370,559	24,238,124	7,867,565	28,487,609	4,249,485
City Grant Program	2,306,131	9,234,885	6,928,754	9,234,885	
Capital Outlay	93,258,734	107,655,544	14,396,810	68,507,465	(39,148,079)
Debt Service	8,940,000	10,477,000	1,537,000		(10,477,000)
Facilities Maintenance		1,040,738	1,040,738	567,775	(472,963)
Intrafund Transfers Out	623,907	1,702,399	1,078,492	2,300,588	598,189
Materials & Supplies	2,759,320	21,074,722	18,315,402	5,932,954	(15,141,768)
Overhead and Allocations	509,916	43	(509,873)	43	
Programmatic Projects	8,026,966	8,468,291	441,325	19,087,291	10,619,000
Services Of Other Depts	33,733,405	46,910,815	13,177,410	47,621,094	710,279
Transfers Out	3,004,852	5,396,207	2,391,355	5,465,137	68,930
Unappropriated Rev-Designated	1,323,120	3,098,624	1,775,504	245,528	(2,853,096)
Transfer Adjustment - Uses	(1,181,462)	(4,000,081)	(2,818,619)	(4,667,200)	(667,119)
<b>Uses Total</b>	<b>285,252,462</b>	<b>452,855,682</b>	<b>167,603,220</b>	<b>407,624,714</b>	<b>(45,230,968)</b>

## Uses - By Division Description

DPW Administration	18,058,209	(8,966,717)	(27,024,926)	(5,290,601)	3,676,116
DPW Buildings	30,608,708	47,640,791	17,032,083	31,397,054	(16,243,737)
DPW Infrastructure	179,303,469	177,138,149	(2,165,320)	149,943,994	(27,194,155)
DPW Operations	56,850,643	236,630,870	179,780,227	231,153,188	(5,477,682)
DPW Public Works Oversight	431,433	412,589	(18,844)	421,079	8,490
<b>Uses by Division Total</b>	<b>285,252,462</b>	<b>452,855,682</b>	<b>167,603,220</b>	<b>407,624,714</b>	<b>(45,230,968)</b>



# RECREATION AND PARKS

## MISSION

The Recreation and Park Department (REC) strives to foster the well-being of San Francisco's diverse community by maintaining beautiful parks, preserving the environment, and providing enriching recreational activities. REC maintains more than 220 parks, playgrounds, and open spaces. These include Camp Mather, the Marina Yacht Harbor, six municipal golf courses, and other recreational facilities and urban forestry areas. For more information about this department's services, please visit [sfrecpark.org](https://sfrecpark.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$256.5 million for the Recreation and Parks Department is \$15.2 million, or 6.3 percent, higher than FY 2022-23 budget. This is primarily due to funding of new park rangers, increased capital investments, and an increase in salaries and benefits. The FY 2024-25 proposed budget of \$261.2 million is \$4.7 million, or 1.8 percent, higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

### New Park Rangers

The Mayor's proposed budget includes funding for an additional eight Park Rangers to staff the Park Ranger Unit. The Park Ranger Unit is responsible for providing law enforcement, safety, and environmental protection services in San Francisco's parks and open spaces, and will further the City's mission to provide safe and clean parks and open spaces for all San Franciscans. The additional funding expands capacity of the Park Ranger Unit to 101.2 positions in FY 2023-24 and to 103.5 in FY 2024-25, an increase of 17 percent from FY 2022-23 levels.

### Expanding Requity's Reach to Bolster Equity

The Requity program brings free, engaging, and culturally relevant recreation programming to youth under 18 living in shelters, foster care, public housing, or housing developments assisted by the City through the Mayor's Office of Housing & Community Development (MOHCD). REC seeks to expand Requity's reach in vulnerable communities and enhance programming. In this proposed budget, \$123,594 of Requity funding will be used for the Bayview Safety Swim and Splash program, which is a program of the India Basin Waterfront Park Initiative, and \$124,000 will be used to fund a Recreation Coordinator for Margaret Hayward Clubhouse. Another \$40,000 will fund the expansion of Junior Warriors for an additional 40 teams to accommodate high demand.

### Staffing to Support the Delivery of the 2020 Health and Recovery Bond

The proposed budget adds four off-budget finance positions to support capital and planning's delivery of the 2020 Health and Recovery Bond.

This major initiative is an expansion of REC's roles and responsibilities in the accounting of large bond project work. Funded with bond revenue, these positions will lead capital project contract procurement and invoice processing work.

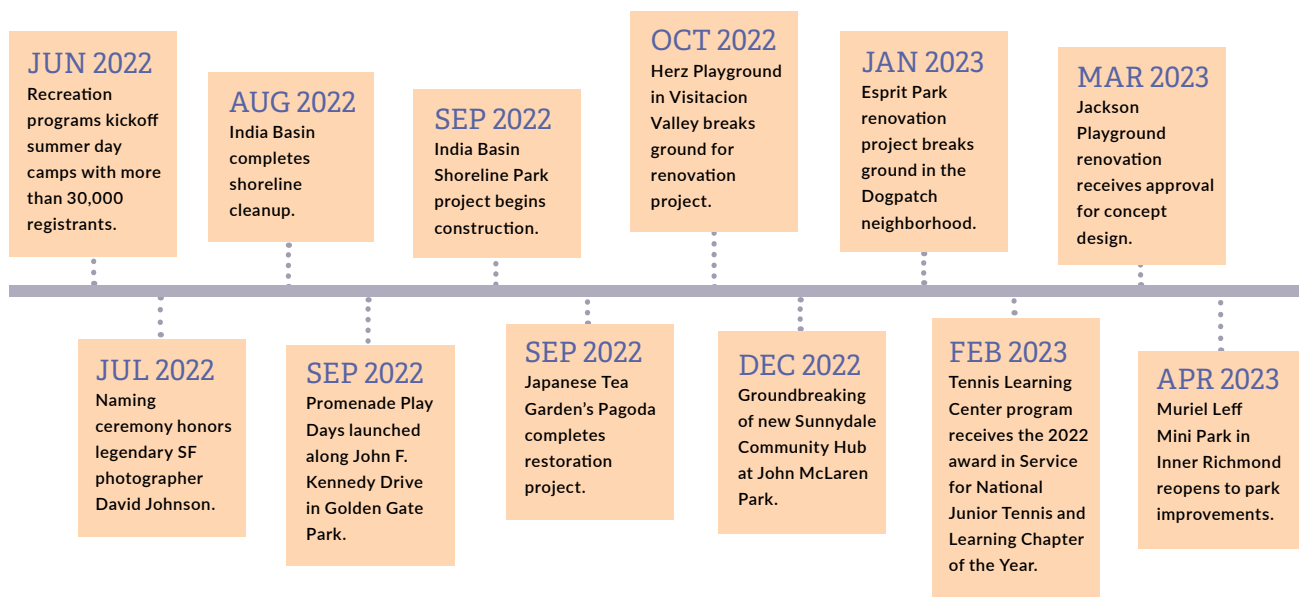
### Preparing for Mission Bay Parks

REC is preparing for a transfer of Mission Bay Parks from the Office of Community Investment and Infrastructure (OCII) on July 1, 2023. This proposed budget includes an additional 3.5 FTEs and funding for utilities and facilities maintenance.

### Equity Remains a Primary Focus of the Department

REC will continue providing critical equity programming, such as Requity, Peace Parks, the Tennis Learning Center (TLC), and discounted Camp Mather fees. Peace Parks promote community wellness and violence prevention in vulnerable communities. TLC provides tutoring, tennis instruction, and other support services for 100 underserved elementary students annually. REC also provides discounts for eligible residents at Camp Mather and engages inner-city youth through the Teen Outdoor Experience program.

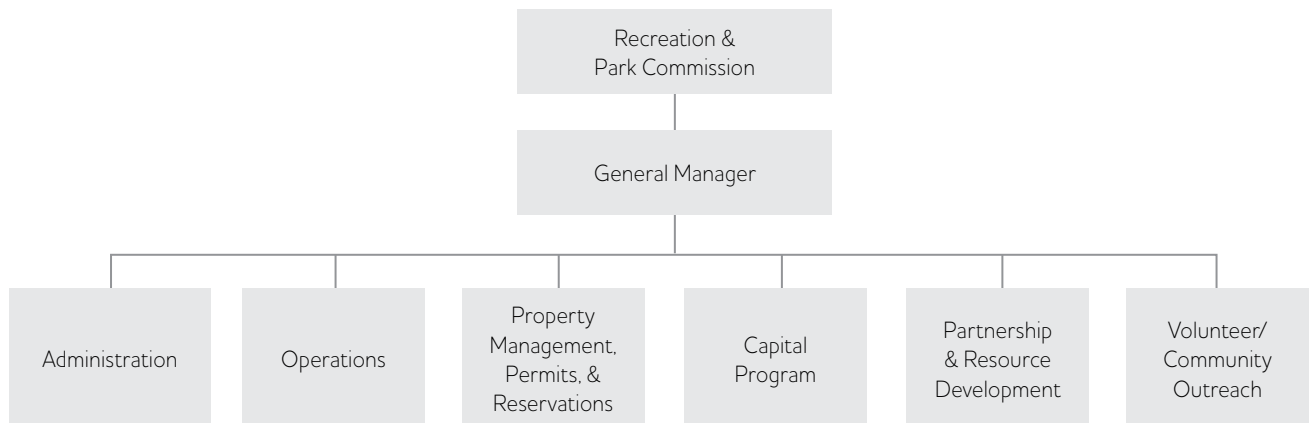
#### RECREATION AND PARKS HIGHLIGHTS (FY 2022-23)



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Inspire Investment</b>				
Number of recreation and park volunteer hours	68,767	75,000	125,000	80,000
Rate of Engagement: number of digital media recipients	102,400	115,000	108,000	125,000
Rate of Engagement: number of social media followers	73,200	78,000	75,000	82,000
<b>Inspire Place</b>				
Annual work order completion rate	84%	70%	75%	75%
Citywide Average Park Score	90%	91%	91%	91%
Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas)	\$20,609	\$22,641	\$21,500	\$22,700
Park acres per 1,000 residents	5.0	4.7	4.7	4.7
Percentage of graffiti work orders completed within 48 hours	89%	35%	75%	75%
Percentage of San Franciscans who rate the condition of recreation center and clubhouse buildings as good or excellent (biennial City Survey)	N/A	70%	72%	70%
Percentage of San Franciscans who rate the quality of the City's park landscaping and plantings as good or excellent (biennial City Survey)	N/A	70%	72%	70%
Percentage of seismically updated recreation facilities	74%	74%	74%	74%
<b>Inspire Play</b>				
Number of recreation course registrations	28,374	35,000	40,000	20,000
Percentage of program registrants receiving scholarships	23%	33%	15%	15%
Percentage of recreation courses with 70% capacity of class size	84%	85%	70%	70%
Satisfaction rate among recreation program participants	92%	88%	92%	90%
<b>Inspire Stewardship</b>				
Percentage of diverted waste material	40%	41%	45%	41%
Percentage reduction in potable water use compared to SFPUC baseline	-66.0%	-40.0%	-20.0%	-20.0%
Tree replacement ratio	6.0	0.5	2.0	2.0
<b>Inspire Team</b>				
Percentage of facilities with high-speed internet connections	74%	79%	78%	84%

## ORGANIZATIONAL STRUCTURE: RECREATION AND PARKS



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	972.42	1,019.53	47.10	1,029.41	9.88
Non-Operating Positions (CAP/Other)	(25.16)	(30.62)	(5.46)	(32.00)	(1.38)
<b>Net Operating Positions</b>	<b>947.26</b>	<b>988.91</b>	<b>41.64</b>	<b>997.41</b>	<b>8.50</b>

## Sources

Property Taxes	75,620,000	79,520,000	3,900,000	79,430,000	(90,000)
Intergovernmental: Other		3,387,123	3,387,123	3,619,185	232,062
Intergovernmental: State	145,000	145,000		145,000	
Charges for Services	40,772,659	45,076,257	4,303,598	46,588,700	1,512,443
Fines, Forfeiture, & Penalties		4,500,000	4,500,000		(4,500,000)
Rents & Concessions	17,530,095	19,590,095	2,060,000	19,695,248	105,153
Other Revenues	3,904,129	5,112,746	1,208,617	4,456,687	(656,059)
Interest & Investment Income	70,000		(70,000)		
Expenditure Recovery	4,020,146	4,120,169	100,023	4,142,872	22,703
IntraFund Transfers In	10,428,413	8,160,836	(2,267,577)	10,998,881	2,838,045
Transfers In	21,382,319	24,069,033	2,686,714	23,963,219	(105,814)
Other Financing Sources	900,000		(900,000)		
Beg Fund Balance - Budget Only	10,136,079	6,505,711	(3,630,368)	11,248,190	4,742,479
Transfer Adjustment-Source	(31,082,335)	(32,229,869)	(1,147,534)	(34,962,100)	(2,732,231)
General Fund	87,480,489	88,541,356	1,060,867	91,837,899	3,296,543
<b>Sources Total</b>	<b>241,306,994</b>	<b>256,498,457</b>	<b>15,191,463</b>	<b>261,163,781</b>	<b>4,665,324</b>

## Uses - Operating Expenditures

Salaries	94,804,991	102,116,870	7,311,879	106,396,230	4,279,360
Mandatory Fringe Benefits	41,299,564	41,947,374	647,810	43,485,450	1,538,076
Non-Personnel Services	25,745,178	26,039,466	294,288	26,062,860	23,394
City Grant Program	1,914,838	2,263,831	348,993	2,359,859	96,028
Capital Outlay	27,892,781	32,701,455	4,808,674	29,454,066	(3,247,389)
Carry-Forward Budgets Only		(100,000)	(100,000)		100,000
Debt Service	1,880,686	1,458,020	(422,666)	1,458,020	
Facilities Maintenance	2,003,000	2,153,000	150,000	2,153,000	
Intrafund Transfers Out	10,428,413	8,160,836	(2,267,577)	10,998,881	2,838,045
Materials & Supplies	6,184,507	6,355,446	170,939	6,347,946	(7,500)
Overhead and Allocations	(1,525,680)	(1,848,795)	(323,115)	(1,968,440)	(119,645)
Programmatic Projects	8,240,916	8,086,397	(154,519)	7,934,356	(152,041)
Services Of Other Depts	32,866,213	35,325,393	2,459,180	37,480,434	2,155,041
Transfers Out	20,653,922	24,069,033	3,415,111	23,963,219	(105,814)
Transfer Adjustment - Uses	(31,082,335)	(32,229,869)	(1,147,534)	(34,962,100)	(2,732,231)
<b>Uses Total</b>	<b>241,306,994</b>	<b>256,498,457</b>	<b>15,191,463</b>	<b>261,163,781</b>	<b>4,665,324</b>

## Uses - By Division Description

REC Admin Services	(3,910,255)	(3,406,146)	504,109	(3,476,768)	(70,622)
REC Capital Division	24,929,650	24,882,728	(46,922)	21,960,656	(2,922,072)
REC Operations	216,287,599	231,021,875	14,734,276	238,679,893	7,658,018
REC Zoo	4,000,000	4,000,000		4,000,000	
<b>Uses by Division Total</b>	<b>241,306,994</b>	<b>256,498,457</b>	<b>15,191,463</b>	<b>261,163,781</b>	<b>4,665,324</b>

# RENT ARBITRATION BOARD

## MISSION

The Rent Arbitration Board's (RNT) mission is to protect tenants from excessive rent increases and unjust evictions, while assuring landlords fair and adequate rents; to provide fair and even-handed treatment for both tenants and landlords through efficient and consistent administration of the rent law; to promote the preservation of sound, affordable housing; and to maintain the ethnic and cultural diversity that is unique to San Francisco. For more information about this department's services, please visit [sf.gov/departments/rent-board](https://sf.gov/departments/rent-board)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$17.7 million for the Rent Arbitration Board is \$1.4 million, or 8.8 percent, higher than FY 2022-23 budget. This is due to one-time costs from office space updates and increased benefits costs. The FY 2024-25 proposed budget of \$14.7 million is \$3.0 million, or 16.8 percent lower than the FY 2023-24 proposed budget. This change is primarily due to the one-time costs from the prior year and changes in salaries and benefits.

### Citywide Residential Housing Inventory

Recent legislation requires owners of approximately 291,000 residential housing units to report to the Rent Board certain information regarding each unit's occupancies and vacancies. This information is now maintained in a Housing Inventory of all units in the City, and licenses are issued to owners so they may impose annual and/or banked rent increases. To manage this responsibility, RNT has created an Inventory and Fee Unit and collaborates with the SF311 Customer Service Center to serve residents' needs more quickly.

### Expansion of Equity in Services and Programming

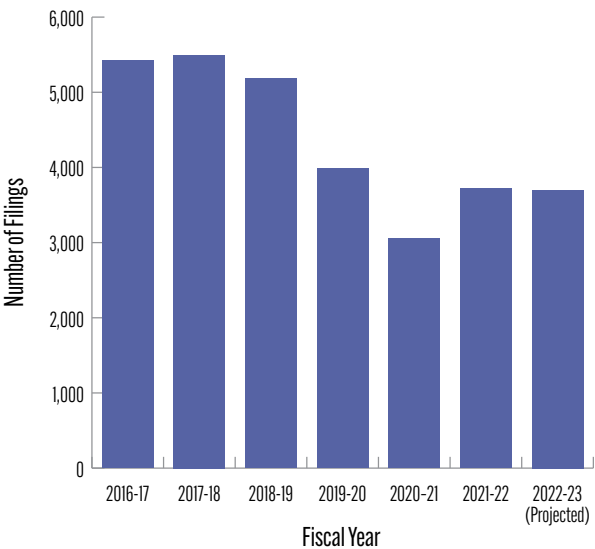
As part of its ongoing commitment to racial equity, the Board continues to implement and regularly evaluate its comprehensive Racial Equity Action Plan initiatives. RNT is committed to an equitable and inclusive workplace and is hiring an analyst to coordinate its racial equity work. The Board will improve core service delivery by having broader race representation among its employees and actively working to ensure staff have the tools and resources to be effective. The Board continues to focus an equity lens on Housing Inventory implementation to collect concrete data to better inform the local housing landscape and to provide targeted Inventory and Fee-related outreach to small property owners in Chinese, Spanish, and Filipino. RNT is growing its Public Information Unit and reevaluating its core service priorities, grounding racial equity and shifting from its traditional model of services to landlords or tenants in the aggregate, which can hide problems and trends in vulnerable populations.

# Modernization and Improved Data Sharing

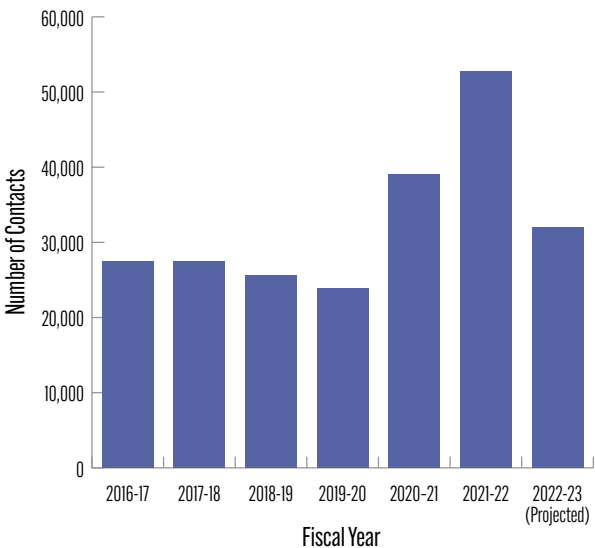
RNT is undertaking a business process workflow modernization project to provide more efficient services to the public. During the COVID-19 pandemic, RNT implemented a new call center, and began accepting filings by email, conducting remote hearings, and using a contactless online platform

for the public to make fee payments and request 55,000 fee exemptions. The Board continues to streamline and standardize its data-sharing practices with other City departments and increase its effectiveness by providing timely data and documents, which helps expedite permitting and decision-making processes.

**TOTAL FILINGS.** *The Rent Board accepts petitions from renters and landlords seeking arbitration of disputes, reporting issues with housing conditions, or otherwise seeking assistance with conflicts relating to the Rent Ordinance.*



**PHONE COUNSELING CONTACTS.** *Phone counseling interactions on all matters, including petition filing, evictions, fee, and housing inventory.*

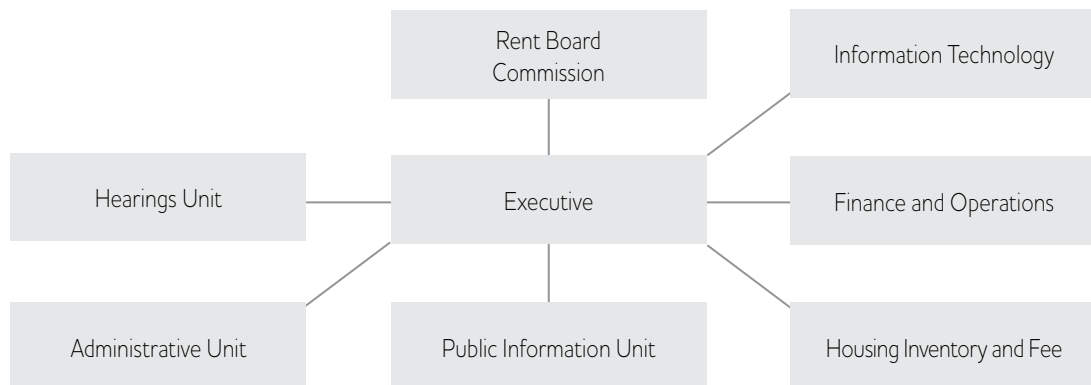




# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Increase collaboration with other City agencies</b>				
Number of Days to respond to no-fault eviction reports provided to the Planning Department	1.0	14	14	14
<b>Population Measure</b>				
Number of rent-controlled housing units	222,573	N/A	N/A	N/A
<b>Process tenant and landlord petitions efficiently</b>				
Average number of days for Administrative Law Judges to submit decisions for review	30	28	28	28
Average number of days needed to process allegations of wrongful evictions	3.9	4.0	2.0	2.0
<b>Provide effective information to tenants and landlords</b>				
Average number of days to post a summary of amendments to the Rent Ordinance and Rules and Regulations on the website	0.0	7.0	5.0	5.0
<b>Support limited English proficient communities</b>				
Number of discrete documents in languages other than English	732	700	700	705
Number of locations where translated documents are available	961	905	915	920

## ORGANIZATIONAL STRUCTURE: RENT ARBITRATION BOARD



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	49.81	49.88	0.08	49.88	(0.01)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>49.81</b>	<b>49.88</b>	<b>0.08</b>	<b>49.88</b>	<b>(0.01)</b>

## Sources

Charges for Services	11,994,494	12,950,258	955,764	12,950,681	423
Transfers In	1,000,000		(1,000,000)		
Beg Fund Balance - Budget Only	4,299,789	4,774,965	475,176	1,790,182	(2,984,783)
Transfer Adjustment-Source	(1,000,000)		1,000,000		
General Fund		()		()	
<b>Sources Total</b>	<b>16,294,283</b>	<b>17,725,223</b>	<b>1,430,940</b>	<b>14,740,863</b>	<b>(2,984,360)</b>

## Uses - Operating Expenditures

Salaries	7,500,161	7,747,722	247,561	7,984,036	236,314
Mandatory Fringe Benefits	3,049,162	2,965,934	(83,228)	3,042,750	76,816
Non-Personnel Services	3,109,558	4,087,558	978,000	1,287,558	(2,800,000)
Materials & Supplies	127,749	40,250	(87,499)	40,250	
Overhead and Allocations	27,591	334,171	306,580	334,171	
Services Of Other Depts	2,480,062	2,549,588	69,526	2,052,098	(497,490)
Transfers Out	1,000,000		(1,000,000)		
Transfer Adjustment - Uses	(1,000,000)		1,000,000		
<b>Uses Total</b>	<b>16,294,283</b>	<b>17,725,223</b>	<b>1,430,940</b>	<b>14,740,863</b>	<b>(2,984,360)</b>

## Uses - By Division Description

RNT Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
<b>Uses by Division Total</b>	<b>16,294,283</b>	<b>17,725,223</b>	<b>1,430,940</b>	<b>14,740,863</b>	<b>(2,984,360)</b>

# RETIREMENT SYSTEM

## MISSION

The Retirement System (RET) works to secure, protect, and prudently invest the City's pension trust accounts, administer mandated benefit programs, and provide promised benefits. For more information about this department's services, please visit [mysfers.org](https://mysfers.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$51.5 million for the San Francisco's Employee Retirement System is \$8.4 million, or 19.5 percent, higher than the FY 2022-23 budget. The increase is primarily due to the costs of new positions added. The FY 2024-25 proposed budget of \$54.1 million is \$2.6 million, or 5.1 percent, higher than the FY 2023-24 budget. The increase is also due to changes to salaries and benefits.

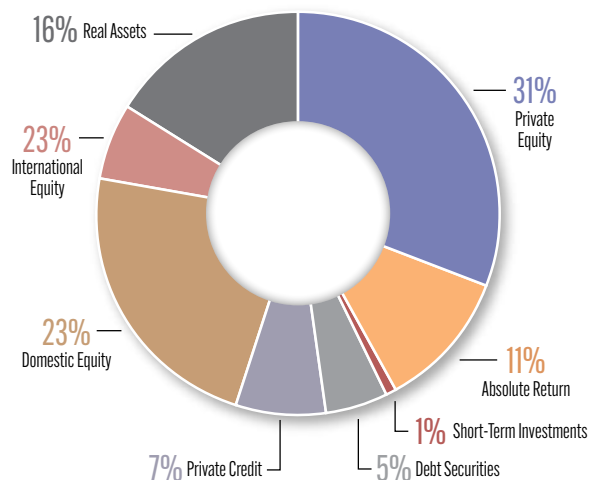
The entirety of the Department's budget is funded from the San Francisco Employee's Retirement System (SFERS) Trust, the Retiree Health Care

Trust (RHCTF), or through reimbursements from the San Francisco Deferred Compensation Plan (SFDCP) recordkeeper.

### Prudently Invest the SFERS Trust

In its most recent February 2023 Actuarial Valuation Report, SFERS is 98 percent funded based on the market value of the assets as of July 1, 2022. As one of its key on-going strategic initiatives, SFERS will continue to prudently invest the SFERS Trust assets to maintain full funding of the City's pension liabilities.

**INVESTMENT ALLOCATION AS OF JUNE 30, 2022 - FAIR VALUE.**  
*SFERS has diverse investment allocations to secure and protect Trust assets and deliver promised benefits.*



## Educate Employees about Retirement Planning

The Retirement System has a long-standing goal to provide City employees with the tools and resources needed to ensure financial wellness and retirement readiness at the end of their City employment. In recent years, the Retirement System has partnered with the City's Deferred Compensation Plan to provide a more coordinated approach to employee outreach on the importance of taking advantage of retirement and savings programs offered by the City.

## Enhance Member Experience

SFERS will be adding 18 new positions funded by the SFERS Trust in the next two Fiscal Years to provide quality benefits administration services and deliver benefits on time and accurately. In addition, SFERS continues to upgrade its member services platforms to enhance the member experience and offer 24/7 self-service. As part of this initiative, the Department is also updating its website and adding online educational videos.

## Operational Risk Management and Quality Assurance

The Department is building a comprehensive operational risk management program to measure

and report on operational risk issues related to calculating and paying out more than \$1.7 billion in retirement benefits each year. The systematic review and audit of business processes used in calculating and paying benefits ensures the integrity and financial soundness of the SFERS pension trust.

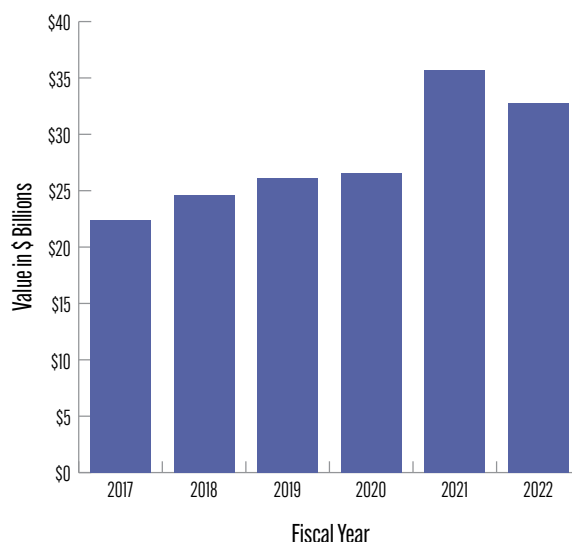
## Support a Qualified and Diverse Workforce

SFERS' Racial Equity Plan involves removing barriers to successful recruitment and retention of qualified department staff with diverse educational and life experience throughout the department. To develop and support a qualified and diverse workforce, SFERS is building out an internship program in both the Retirement Services Division and the Investment Division.

## Build Career Pathways

The Department has had a long-standing challenge of recruiting and retaining staff, particularly in its retirement services division, which has been exacerbated by the COVID-19 pandemic. The Department is proposing a strategic restructuring of certain retirement operations and business services positions to remove recruitment and retention barriers and more closely align the required skills and experience for these positions to the long-term needs of the Department.

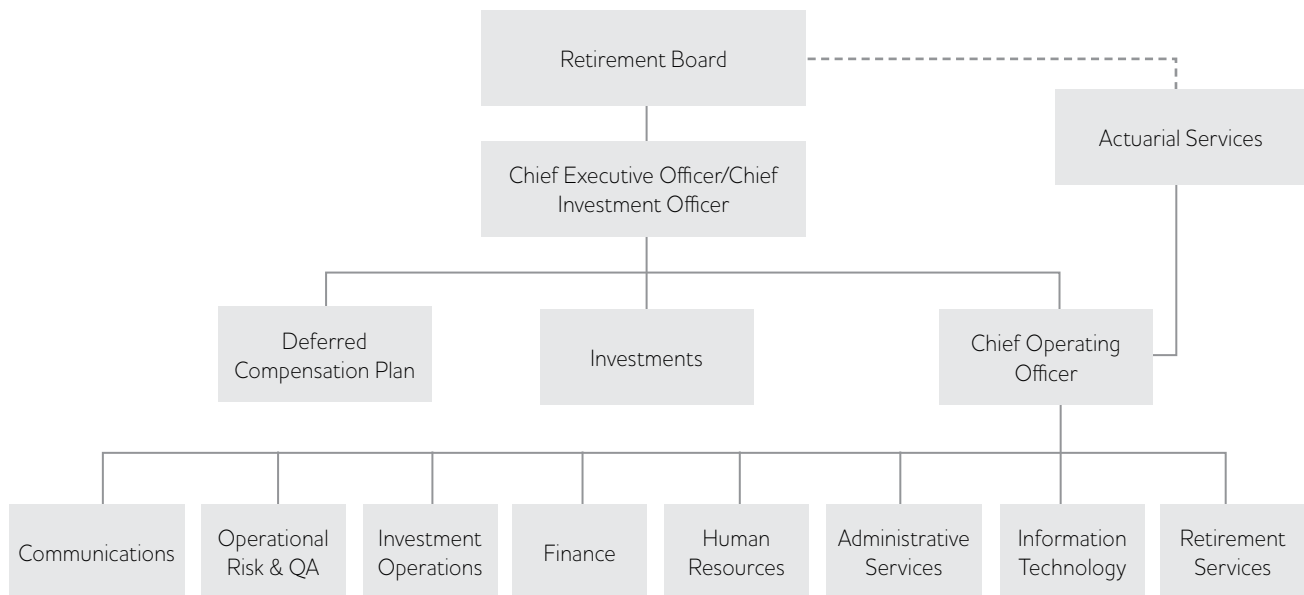
**PLAN NET POSITION AS OF  
JUNE 30, 2022 (\$ BILLIONS).**  
*SFERS is 98 percent funded based  
on the market value of the assets.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Educate Employees About Retirement Readiness</b>				
Percentage of eligible City employees who participate in the Deferred Compensation Plan	57%	59%	50%	50%
Total number of visits to main website (mysfers.org)	1,612,026	1,600,000	1,800,000	2,000,000
<b>Prudently Invest the Trust Assets</b>				
Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of \$1 billion, using 5-year average return (1 equals yes)	1.0	1.0	1.0	1.0

## ORGANIZATIONAL STRUCTURE: RETIREMENT SYSTEM



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
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Total Funded	123.85	154.22	30.37	163.62	9.40
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>123.85</b>	<b>154.22</b>	<b>30.37</b>	<b>163.62</b>	<b>9.40</b>

## Sources

Charges for Services	1,113,309	1,931,150	817,841	2,020,658	89,508
Contributions Ret/HSS/HlthCare	40,988,635	49,037,353	8,048,718	51,573,262	2,535,909
Interest & Investment Income	401,000	401,000		401,000	
Expenditure Recovery	110,000	110,000		110,000	
General Fund	483,917		(483,917)		
<b>Sources Total</b>	<b>43,096,861</b>	<b>51,479,503</b>	<b>8,382,642</b>	<b>54,104,920</b>	<b>2,625,417</b>

## Uses - Operating Expenditures

Salaries	22,266,948	28,035,243	5,768,295	29,947,972	1,912,729
Mandatory Fringe Benefits	7,799,301	9,480,837	1,681,536	10,143,238	662,401
Non-Personnel Services	5,265,507	5,436,665	171,158	5,363,665	(73,000)
Capital Outlay	10,173	37,049	26,876		(37,049)
Materials & Supplies	255,000	265,000	10,000	265,000	
Overhead and Allocations	40,243	547,081	506,838	547,081	
Programmatic Projects		50,000	50,000	50,000	
Services Of Other Depts	7,131,576	7,627,628	496,052	7,787,964	160,336
Unappropriated Rev-Designated	328,113		(328,113)		
<b>Uses Total</b>	<b>43,096,861</b>	<b>51,479,503</b>	<b>8,382,642</b>	<b>54,104,920</b>	<b>2,625,417</b>

## Uses - By Division Description

RET Administration	13,857,298	15,027,789	1,170,491	15,294,891	267,102
RET Health Care Trust	1,633,350	1,688,430	55,080	1,688,430	
RET Investment	11,089,170	13,233,004	2,143,834	13,581,717	348,713
RET Retirement Services	14,918,817	19,598,130	4,679,313	21,518,224	1,920,094
RET SF Deferred Comp Program	1,598,226	1,932,150	333,924	2,021,658	89,508
<b>Uses by Division Total</b>	<b>43,096,861</b>	<b>51,479,503</b>	<b>8,382,642</b>	<b>54,104,920</b>	<b>2,625,417</b>

# SHERIFF ACCOUNTABILITY

## MISSION

The Sheriff's Department of Accountability (SDA), Office of Inspector General (OIG) is committed to providing the City and County of San Francisco with professional, fair, and impartial oversight of the San Francisco Sheriff's Office (SFSO) consistent with community values and concerns, through thorough investigations, comprehensive policy reviews and recommendations, and performance audits to ensure compliance with applicable laws and policies.

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$2.3 million for the Sheriff's Department of Accountability is \$0.2 million, or 9.9 percent, lower than FY 2022-23 budget. This is primarily due to anticipated vacancies in the department as it becomes operational. The FY 2024-25 proposed budget of \$2.2 million is \$0.02 million, or 0.8 percent lower than the FY 2023-24 proposed budget due to slight changes in salaries and benefits.

### **Creating the Sheriff's Department of Accountability**

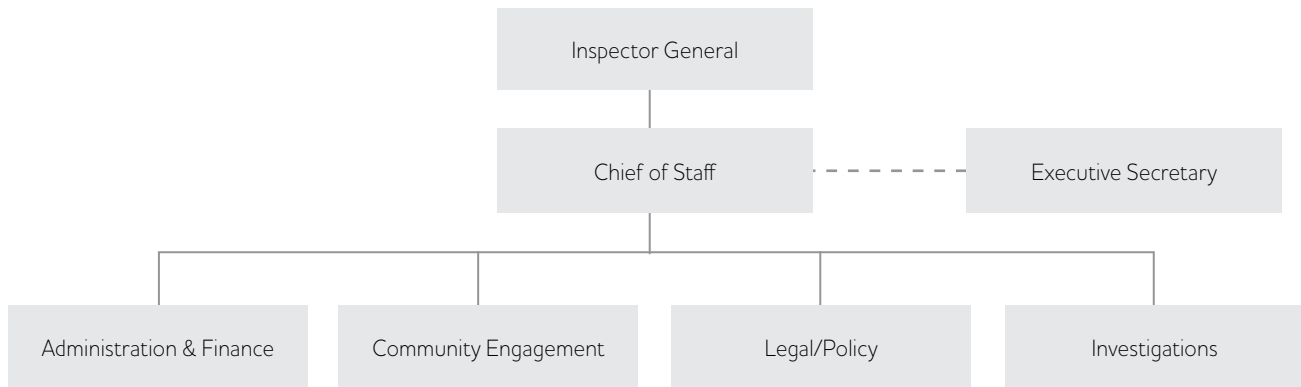
In November 2020, voters passed Proposition D, a charter amendment that created the Sheriff's Department Oversight Board. (SDOB). In addition, the Sheriff's Department of Accountability (SDA) was created under SDOB to review and investigate complaints. After conducting and finalizing investigations SDA makes final recommendations for disciplinary action. The department is currently in the process of becoming operational and has very minimal staff. The Sheriff's Department Oversight Board (SDOB), which, aims to appoint

a department head, referred to as the Inspector General, in Fiscal Year (FY) 2023-24. The proposed budget for FY 2022-23 and FY 2023-24 includes all required costs that are outlined in Proposition D. Once the Department is operationalized, the Inspector General will determine any additional budget changes required to meet the needs of the community.

The Board is actively engaged in identifying candidates and expects to hire for the position before the end of the 2023 calendar year. Once a candidate is chosen, the department head will lead in the hiring of other key roles within the Department to begin investigations.

The Inspector General will set performance measures when appointed. Since 2019, the Department of Police Accountability (DPA) has performed all independent oversight investigative functions for the San Francisco Sheriff's Office (SFSO). The DPA provides this service for certain types of serious misconduct allegations pursuant to an agreement with the SFSO under different parameters than those specified by the SDA charter.

## ORGANIZATIONAL STRUCTURE: SHERIFF ACCOUNTABILITY





## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	10.20	6.87	(3.33)	6.33	(0.54)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>10.20</b>	<b>6.87</b>	<b>(3.33)</b>	<b>6.33</b>	<b>(0.54)</b>

### Sources

Expenditure Recovery	40,000	40,000		40,000	
General Fund	2,471,812	2,224,088	(247,724)	2,207,052	(17,036)
<b>Sources Total</b>	<b>2,511,812</b>	<b>2,264,088</b>	<b>(247,724)</b>	<b>2,247,052</b>	<b>(17,036)</b>

### Uses - Operating Expenditures

Salaries	1,463,763	1,089,917	(373,846)	1,082,070	(7,847)
Mandatory Fringe Benefits	542,130	360,701	(181,429)	349,079	(11,622)
Non-Personnel Services	329,979	377,162	47,183	377,162	
Materials & Supplies	4,821	4,821		4,821	
Services Of Other Depts	171,119	431,487	260,368	433,920	2,433
<b>Uses Total</b>	<b>2,511,812</b>	<b>2,264,088</b>	<b>(247,724)</b>	<b>2,247,052</b>	<b>(17,036)</b>

### Uses - By Division Description

SDA Inspector General	2,060,179	1,807,137	(253,042)	1,780,500	(26,637)
SDA Sheriff Oversight	451,633	456,951	5,318	466,552	9,601
<b>Uses by Division Total</b>	<b>2,511,812</b>	<b>2,264,088</b>	<b>(247,724)</b>	<b>2,247,052</b>	<b>(17,036)</b>



# SHERIFF

## MISSION

The San Francisco Sheriff's Office (The Office) provides for the safe, secure, and constitutional detention of persons arrested or under a court order; operates county jail facilities, including educational, vocational, and transitional programs; operates alternative sentencing for in-custody and out-of-custody community programs; provides law enforcement services for a number of City and County facilities and the surrounding area; provides bailiffs to ensure the security of all juvenile, adult civil and criminal courts; and executes criminal and civil warrants and court orders. For more information about this department's services, please visit [sfsheriff.com](https://sfsheriff.com)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$291.7 million for the Sheriff's Office (SHF) is \$7.5 million, or 2.5 percent, lower than FY 2022-23 budget. This is primarily due to salary reductions from position vacancies and a decrease in overtime. The FY 2024-25 proposed budget of \$293.7 million is \$2.0 million, or 0.7 percent higher than the FY 2023-24 proposed budget. This change is primarily due to increases in interdepartmental services and salaries and benefits.

### Meeting Existing Staffing Needs

The Sheriff's Office has ongoing staffing challenges, resulting in a demand for overtime to meet mandated minimum staffing requirements and maintain safety and the provision of programming. The proposed budget includes funding to meet the overtime needs of the

Sheriff's Office in FY 2023-24. As the Office improves its regular staffing levels, the need for overtime spending will decrease.

The Office of the Sheriff is aggressively and actively recruiting to fill the numerous vacancies in its deputy sheriff positions as well as its professional staff.

### Community Programs

The Office of the Sheriff is increasing its law enforcement presence in the community, expanding the field officer training program, and increasing staff in the warrant services unit, which searches for, arrests, and returns persons with criminal warrants to secure detention. The Office continues to support victims of crime by funding the Survivor Restoration Program and assisting mothers with minor children by providing housing and services at Cameo House.

The Office is revitalizing its in-custody therapeutic communities, including the Roads to Recovery and SISTERS programs following the pandemic.

The Office is dedicated to building community by providing a robust visiting program including video visits, in-person visits, and parent-child contact visits. The department intends to improve the physical environment for the visiting family members and children as some of these programs are decades old.

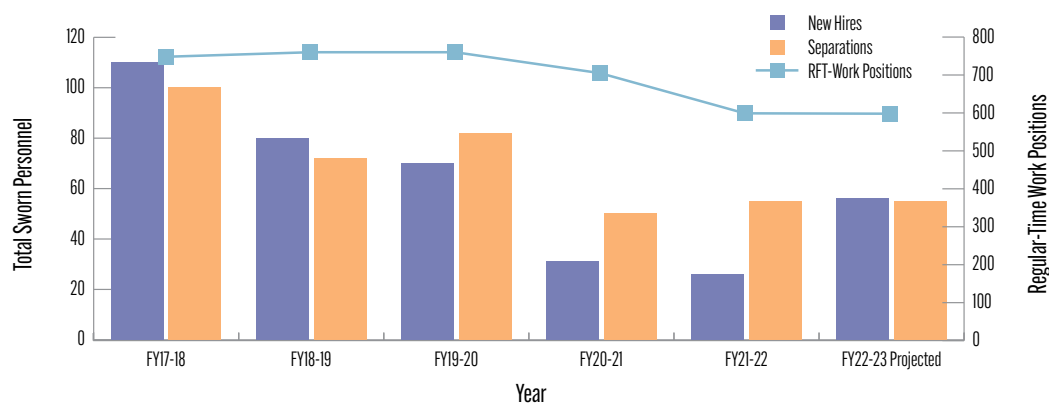
Recruitment and community outreach are vital in advancing public safety and public trust. However, the Office struggles with the representation of women in law enforcement. This has led to its participation in the 30X30 initiative, a nationwide campaign advancing the representation of women

in law enforcement with a goal of 30 percent women by 2030.

**Improving Organizational Accountability and Modernizing Technology**

Digital devices, cloud-based software, and data-driven tools are changing the landscape of law enforcement. By utilizing technology to improve performance, the Office can operate more efficiently.

The Mayor’s proposed budget continues to support the replacement of the current jail management case system. The new system improves City and County operations, while minimizing legal and security risks and improves cross-agency data sharing, which improves public safety.

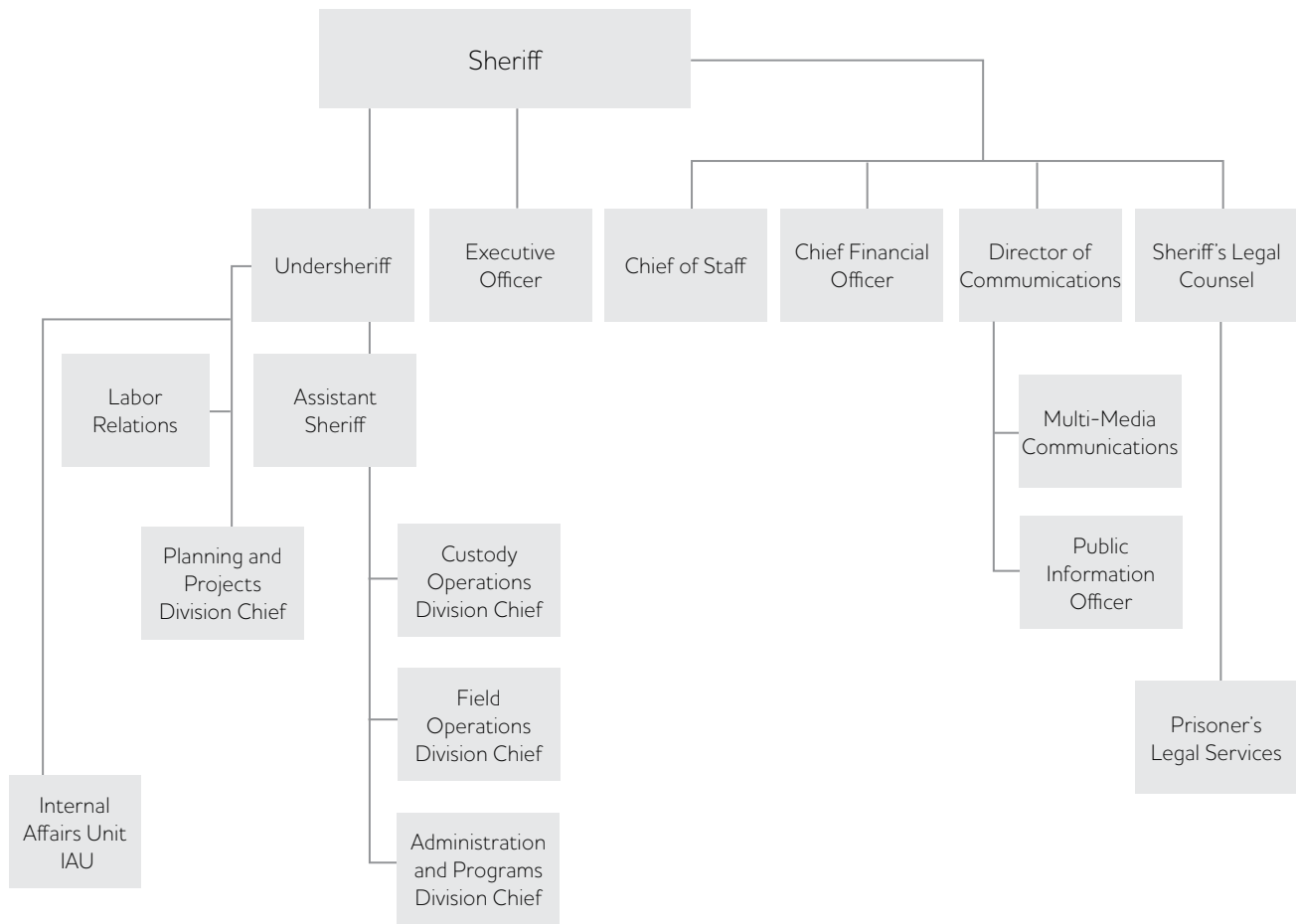


**STAFFING PROGRESS.** *Sworn staffing level projections suggest that hiring of new employees will keep pace with the number of separations within the department.*

# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
Execute and enforce criminal and civil warrants, civil process, orders issued by the Courts, Board of Supervisors, or orders issued by any legally authorized department or commission.				
Number of civil emergency protective/restraining orders served	1,139	N/A	1,350	N/A
Number of firearms seized pursuant to civil protective orders	11	N/A	10	N/A
Maintain a culturally-diverse force of well-trained, professional Deputy Sheriffs who are dedicated to public service, the enforcement of law, and the protection of the lives and property of all people in San Francisco.				
Percent of sworn staff who completed 24-hour Crisis Intervention Training	4.0%	N/A	75%	75%
Percentage-point difference between the percent of non-male SFSO deputized staff and of the non-male population of City and County of San Francisco (2010 Census)	36	N/A	0.3	0.5
Percentage-point difference between the percent of non-white SFSO deputized staff and of the non-white population of City and County of San Francisco (2010 Census)	29	N/A	0.1	0.2
Maintain and operate a safe and secure jail system while providing effective programs, education, and treatment.				
Average daily population (ADP) in custody in SF County jails	797	N/A	1,100	800
Average length of stay in jail (days)	73	N/A	53	15
Number of unique individuals booked into the county jail	8,068	N/A	13,500	8,000
Percent of unique individuals booked for the first time in San Francisco of total unique individuals booked	26%	N/A	25%	30%
Maintain effective alternatives to incarceration for individuals who are eligible through sentencing and pretrial assignment by the courts to remain out of custody.				
Number of people released by the Courts to the Pre-Trial Diversion Program pre-arraignment	837	N/A	200	450
Number of people sentenced to county jail who served their sentence out of custody (in an alternative to incarceration)	33	N/A	1,200	200
Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Electronic Monitoring Program	17%	N/A	5.0%	10%
Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Residential Treatment Program	0.0%	N/A	5.0%	10%
Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Work Alternative Program	2.0%	N/A	5.0%	10%
Provide effective and efficient support services for the Criminal and Civil Courts of San Francisco, including building security, prisoner transport and courtroom oversight.				
Number of in-custody criminal court appearances at the Hall of Justice Courthouse	32,751	N/A	26,000	32,000
Provide Peace Officer Patrol Services to enhance public safety and crime prevention with responsive public service, community engagement, accountability, transparency and organizational excellence.				
Number of deputy hours spent guarding an individual at DPH hospitals (civil)	0.0	N/A	9,000	50
Number of deputy hours spent guarding an individual at DPH hospitals (criminal)	148	N/A	375	75
Number of public safety standby requests by staff at ZSFG	2,207	N/A	2,600	1,500

## ORGANIZATIONAL STRUCTURE: SHERIFF



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,002.89	996.57	(6.31)	1,000.15	3.58
Non-Operating Positions (CAP/Other)	(1.00)	(1.00)		(1.00)	
<b>Net Operating Positions</b>	<b>1,001.89</b>	<b>995.57</b>	<b>(6.31)</b>	<b>999.15</b>	<b>3.58</b>

## Sources

Intergovernmental: State	39,113,886	36,019,808	(3,094,078)	34,536,590	(1,483,218)
Charges for Services	1,089,965	529,965	(560,000)	529,965	
Fines, Forfeiture, & Penalties	193,610	193,610		193,610	
Expenditure Recovery	34,391,372	33,032,950	(1,358,422)	33,548,806	515,856
Other Financing Sources	4,825,000	(1,407,000)	(6,232,000)		1,407,000
Beg Fund Balance - Budget Only	33,685		(33,685)		
General Fund	219,538,788	223,306,005	3,767,217	224,852,451	1,546,446
<b>Sources Total</b>	<b>299,186,306</b>	<b>291,675,338</b>	<b>(7,510,968)</b>	<b>293,661,422</b>	<b>1,986,084</b>

## Uses - Operating Expenditures

Salaries	166,388,332	157,248,281	(9,140,051)	161,178,684	3,930,403
Mandatory Fringe Benefits	73,215,514	73,230,517	15,003	73,153,955	(76,562)
Non-Personnel Services	14,908,426	15,781,823	873,397	15,206,273	(575,550)
City Grant Program	11,407,282	12,198,047	790,765	11,867,047	(331,000)
Capital Outlay	6,205,435	756,457	(5,448,978)	794,280	37,823
Materials & Supplies	6,608,742	7,564,112	955,370	6,215,932	(1,348,180)
Programmatic Projects	1,335,933	1,890,235	554,302	1,895,251	5,016
Services Of Other Depts	19,116,642	23,005,866	3,889,224	23,350,000	344,134
<b>Uses Total</b>	<b>299,186,306</b>	<b>291,675,338</b>	<b>(7,510,968)</b>	<b>293,661,422</b>	<b>1,986,084</b>

## Uses - By Division Description

SHF Administration	60,284,357	67,320,119	7,035,762	66,272,309	(1,047,810)
SHF Custody	148,284,027	138,940,473	(9,343,554)	141,022,526	2,082,053
SHF Field	74,501,769	74,432,606	(69,163)	75,277,075	844,469
SHF Planning	16,116,153	10,982,140	(5,134,013)	11,089,512	107,372
<b>Uses by Division Total</b>	<b>299,186,306</b>	<b>291,675,338</b>	<b>(7,510,968)</b>	<b>293,661,422</b>	<b>1,986,084</b>





# STATUS OF WOMEN

## MISSION

Tasked with helping to transform San Francisco into a fully gender equitable City, the San Francisco Department on the Status of Women advances the equitable treatment and furtherment of women and girls across social, economic, and political indexes through policies, programs, and legislation, both within City and County government and in the private sector. For more information about this department's services, please visit [dosw.org](https://dosw.org)

## BUDGET ISSUES & DETAILS

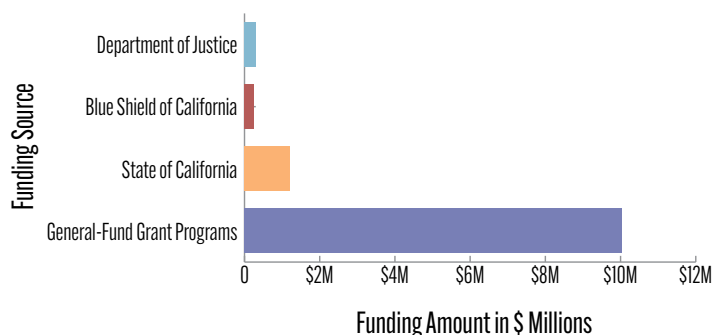
The proposed Fiscal Year (FY) 2023-24 budget of \$12.8 million for the Department on the Status of Women (WOM) is \$2.1 million, or 13.9 percent lower, than the FY 2022-23 budget. This is primarily driven by savings in non-personnel and grant budgets, while leveraging existing staff and grant resources. The FY 2024-25 proposed budget of \$12.5 million is approximately \$0.4 million, or 2.9 percent, lower than the FY 2023-24 proposed budget due to non-personnel and grant savings. The budget continues programming in the areas of health and safety, economic security, civic engagement and political empowerment, antihuman trafficking, and gender-based violence.

### Accountability and Equity in Services and Spending

With a focus on its four core service areas of Ending Gender-Based Violence, Health and Safety, Economic Security, and Civic Engagement and Political Empowerment, the Department continues to serve as an accountability partner to all City departments and agencies as it relates to the commitment to gender equity. WOM works towards equity in service delivery, employment opportunities, leadership development, and policies that best support women, girls, and nonbinary people to thrive. Over the next two years, WOM will work to serve as a Chief Advocate for equity in service delivery, employment opportunities,

### GENERAL FUND AND NON-GENERAL FUND GRANT PROGRAMS (FY 2022-23).

*In addition to the grant programs supported by the General Fund, the Department on the Status of Women administers five non-General Fund programs. Two of these are funded by the State of California, two by the Blue Shield Foundation of California, and one by the Department of Justice Office of Violence Against Women.*



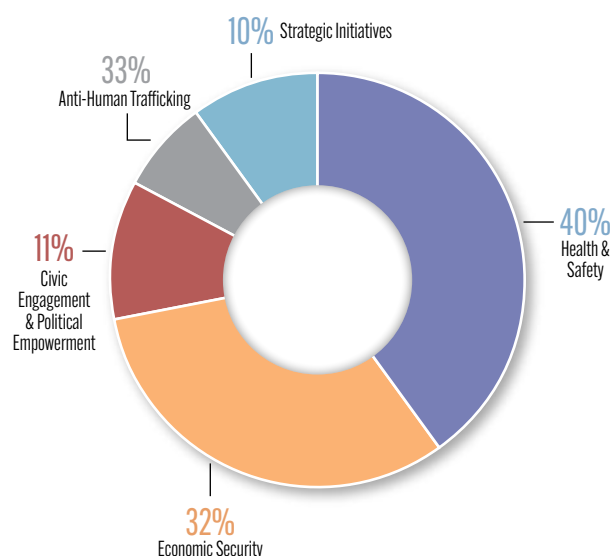
leadership development, and budget allocation; and Master Convener - bringing people together inside and outside the City to collaborate on ideas, strategies and impactful actions to help San Francisco transform into a fully gender equitable City and County.

Additionally, the Department recently began implementing information-technology solutions to create accurate data and reporting, efficient operations, and increased management of resources.

As the country's oldest local department dedicated to women and gender equity

with subject matter expertise on the policy, programmatic and political conditions surrounding reproductive freedom and access, the Department has also been tapped to lead the BAARC (Bay Area Abortion Rights Coalition) Initiative, the first ever regional collective of municipal governments and reproductive health and justice stakeholders across nine Bay Area counties. The purpose of the Coalition is to coordinate a regional response to the immediate, long-term, and unanticipated impacts of the reversal of Roe v Wade. San Francisco is uniquely prepared and positioned to convene BAARC as human rights and civic innovation global leaders.

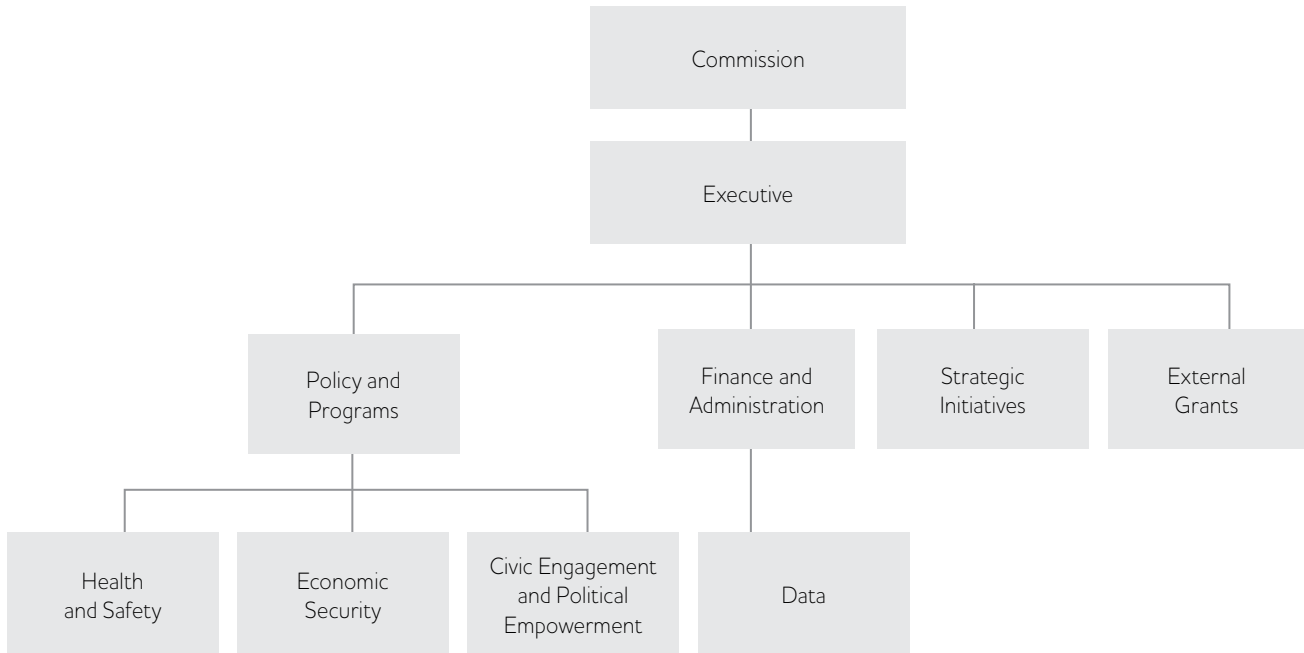
**INVESTMENT BY PROGRAM AREA (FY 2022-23).** *The majority of the Department's City Grants budget goes to support the Health and Safety program, which includes funding for services such as legal assistance and crisis lines for gender-based violence victims.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25	
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Advance the human rights of women and girls in the workforce, services, and budget of city government					
Number of City programs and agencies reviewed under the Women's Human Rights Ordinance (CEDAW).	1.0	1.0	1.0	1.0	1.0
Number of educational forums conducted on gender equality in the workplace.	0.0	1.0	2.0	2.0	2.0
Number of resolutions passed by the Commission on the Status of Women recognizing important women and girls' achievements and promoting gender equality and human rights	1.0	12	12	12	12
Number of sexual harassment complaints against the City and County of San Francisco.	33	-	-	-	-
End Violence Against Women					
Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually	48,654	32,000	32,000	32,000	32,000
Number of calls to crisis lines annually	11,986	12,000	12,000	12,000	12,000
Number of individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually	18,473	20,000	20,000	20,000	20,000
Number of individuals turned away from shelters annually	224	500	500	500	500
Number of shelter bed-nights annually	5,429	4,000	4,000	4,000	4,000
Number of transitional housing bed nights annually	9,497	20,000	20,000	20,000	20,000
Percent of people accessing services for which English is not a primary language.	38%	20%	20%	20%	20%

## ORGANIZATIONAL STRUCTURE: STATUS OF WOMEN



# TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	14.77	13.01	(1.77)	12.26	(0.75)
Non-Operating Positions (CAP/Other)	(2.75)	(2.92)	(0.17)	(2.17)	0.75
<b>Net Operating Positions</b>	<b>12.02</b>	<b>10.09</b>	<b>(1.94)</b>	<b>10.09</b>	<b>0.00</b>

## Sources

Intergovernmental: State	50,000		(50,000)		
Licenses, Permits, & Franchises	220,000	200,000	(20,000)	200,000	
Other Revenues	100,000		(100,000)		
General Fund	14,534,165	12,626,542	(1,907,623)	12,254,087	(372,455)
<b>Sources Total</b>	<b>14,904,165</b>	<b>12,826,542</b>	<b>(2,077,623)</b>	<b>12,454,087</b>	<b>(372,455)</b>

## Uses - Operating Expenditures

Salaries	1,541,428	1,346,799	(194,629)	1,386,984	40,185
Mandatory Fringe Benefits	533,950	506,973	(26,977)	518,364	11,391
Non-Personnel Services	295,657	81,864	(213,793)	81,779	(85)
City Grant Program	12,346,776	10,673,828	(1,672,948)	10,259,838	(413,990)
Materials & Supplies	32,677	31,684	(993)	28,516	(3,168)
Services Of Other Depts	153,677	185,394	31,717	178,606	(6,788)
<b>Uses Total</b>	<b>14,904,165</b>	<b>12,826,542</b>	<b>(2,077,623)</b>	<b>12,454,087</b>	<b>(372,455)</b>

## Uses - By Division Description

WOM Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
<b>Uses by Division Total</b>	<b>14,904,165</b>	<b>12,826,542</b>	<b>(2,077,623)</b>	<b>12,454,087</b>	<b>(372,455)</b>

# SUPERIOR COURT

## MISSION

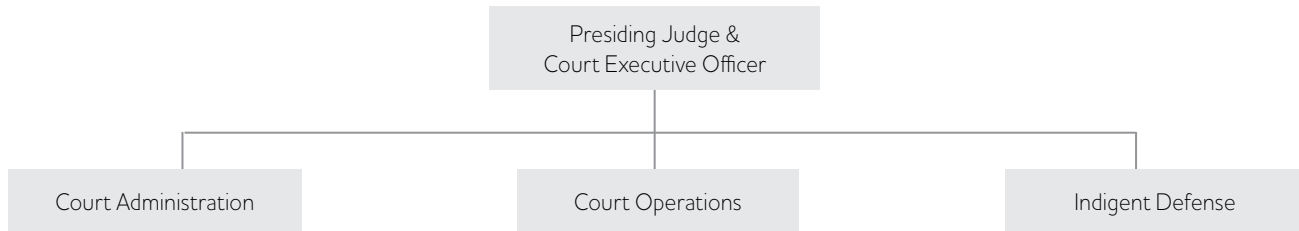
The Superior Court (CRT) assures equal access, fair treatment, and the just and efficient resolution of disputes for all people asserting their rights under the law in the City and County of San Francisco. For more information about this department's services, please visit [sf.courts.ca.gov](https://sf.courts.ca.gov)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$32.9 million for the San Francisco Superior Court is \$0.5 million, or 1.5 percent, lower than FY 2022-23 budget. This is primarily due to a decrease in funding to the Indigent Defense Program to align the budget with actual program usage. The FY 2024-25 proposed budget of \$33.1 million is \$0.2 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This change is due to updating the Indigent Defense Program budget to account for inflation.

The Superior Court receives funding from the City for its Indigent Defense Program, which assigns attorneys to individuals and families in cases that represent a conflict of interest to the Public Defender. Attorneys with the Bar Association of San Francisco provide legal representation in both criminal defense and foster care cases. Beginning in FY 2023-24, adjustments have been made to funding levels to accurately reflect the billing of costs to the program.

# ORGANIZATIONAL STRUCTURE: SUPERIOR COURT



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
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Non-Operating Positions (CAP/Other)

**Net Operating Positions**

### Sources

General Fund	33,363,253	32,856,944	(506,309)	33,056,944	200,000
<b>Sources Total</b>	<b>33,363,253</b>	<b>32,856,944</b>	<b>(506,309)</b>	<b>33,056,944</b>	<b>200,000</b>

### Uses - Operating Expenditures

Mandatory Fringe Benefits	665,000	665,000		665,000	
Non-Personnel Services	32,677,253	32,170,944	(506,309)	32,370,944	200,000
Services Of Other Depts	21,000	21,000		21,000	
<b>Uses Total</b>	<b>33,363,253</b>	<b>32,856,944</b>	<b>(506,309)</b>	<b>33,056,944</b>	<b>200,000</b>

### Uses - By Division Description

CRT Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
<b>Uses by Division Total</b>	<b>33,363,253</b>	<b>32,856,944</b>	<b>(506,309)</b>	<b>33,056,944</b>	<b>200,000</b>

# TREASURER-TAX COLLECTOR

## MISSION

The Office of the San Francisco Treasurer & Tax Collector serves as the banker, tax collector, collection agent, and investment officer for the City and County of San Francisco. The Department's mission is to collect and safeguard the City's money and utilize internal expertise to assist low-income San Francisco families to build economic security and mobility.

The Department is committed to providing excellent services for taxpayers, customers, and the community. By promoting diversity, equity, and inclusion, the Department is a stronger, smarter, and more informed government agency. For more information about this department's services, please visit [sftreasurer.org](https://sftreasurer.org)

## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$50.2 million for the Office of the Treasurer-Tax Collector (TTX) is \$2.3 million, or 4.8 percent, higher than FY 2022-23 budget. This increase is primarily due to a one-time investment in the Mayor's proposed budget to continue supporting the First Year Free program. The FY 2024-25 proposed budget of \$48.7 million is \$1.4 million, or 2.9 percent lower than the FY 2023-24 proposed budget. This change is due to savings from the deletion of vacant positions and non-personnel reductions.

### Tax Implementation and Reform

In March of 2020, the Commercial Vacancy Tax was passed by voters. Filing for the tax began in 2023 and TTX conducted extensive outreach to property and business owners. This included resources like a new website with an interactive map, instructional videos on filing the tax, and multilingual outreach. The Commercial Vacancy

Tax is a tax on certain types of commercial spaces that have been vacant for more than 182 days in a calendar year. A similar tax was recently passed in November 2022 and will begin collecting a vacancy tax on multifamily units that have been vacant for longer than 182 days in a calendar year. The Empty Homes Tax will become effective in 2024.

Additionally, the Department is partnering with the Controller to formulate recommendations regarding business tax reform for the 2024 Ballot, with a specific focus on addressing post-COVID-19 pandemic shifts to remote work and encouraging investment in downtown.

### Recovery of the local economy and supporting public safety

Property tax revenue is one of the most significant funding sources for public safety programs. Because of comprehensive communication from the Department to property owners, more than 99 percent of secured property tax revenue was

collected on time, providing billions in revenue to the City.

## First Year Free

The Mayor's Office and TTX are fully committed to a City-wide effort to provide relief to small businesses by implementing the expansion of First Year Free to additional small businesses, with over 3,300 businesses now enrolled and more than \$1.1 million in initial license and first-year permit fees waived for qualifying businesses. The Mayor's proposed budget continues to invest in the First Year Free by allocating \$2.1 million in FY 2023-24, further supporting the growth of small business and re-vitalization of the City's economy.

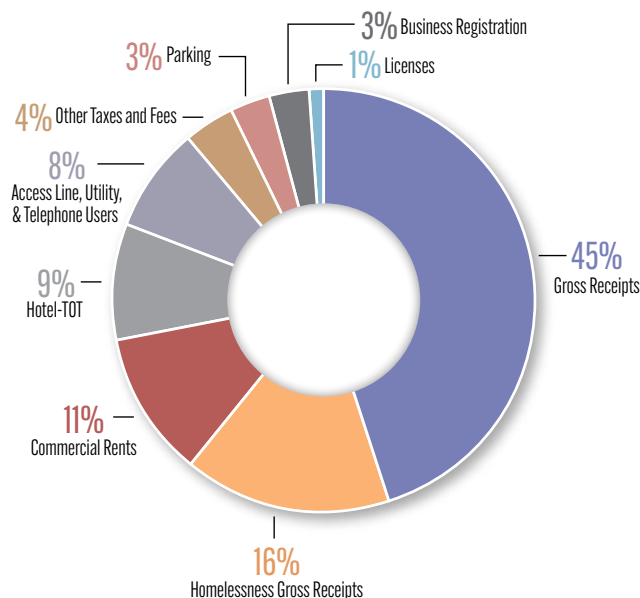
## Accountability & Equity

The Department continues its efforts to implement its Racial Equity Action Plan and has made significant progress by developing a work plan and training staff. The Department moved to improve citywide banking services by transitioning the City and County of San Francisco's primary banking partner to JP Morgan. This partnership includes a first-ever Social Responsibility MOU.

Kindergarten to College (K2C) is preparing to celebrate the first cohort of students graduating from high school in 2023 and readying their college savings for disbursements. K2C continues to build on an equity incentive pilot for low-income families, encouraging college savings by increasing their initial seed money.

### BUSINESS TAX & FEE COLLECTIONS.

*This pie chart shows the business tax and fee collections by type. As demonstrated in the chart, gross receipts accounts for almost half of all fees collected by the Department in FY 2021-22.*

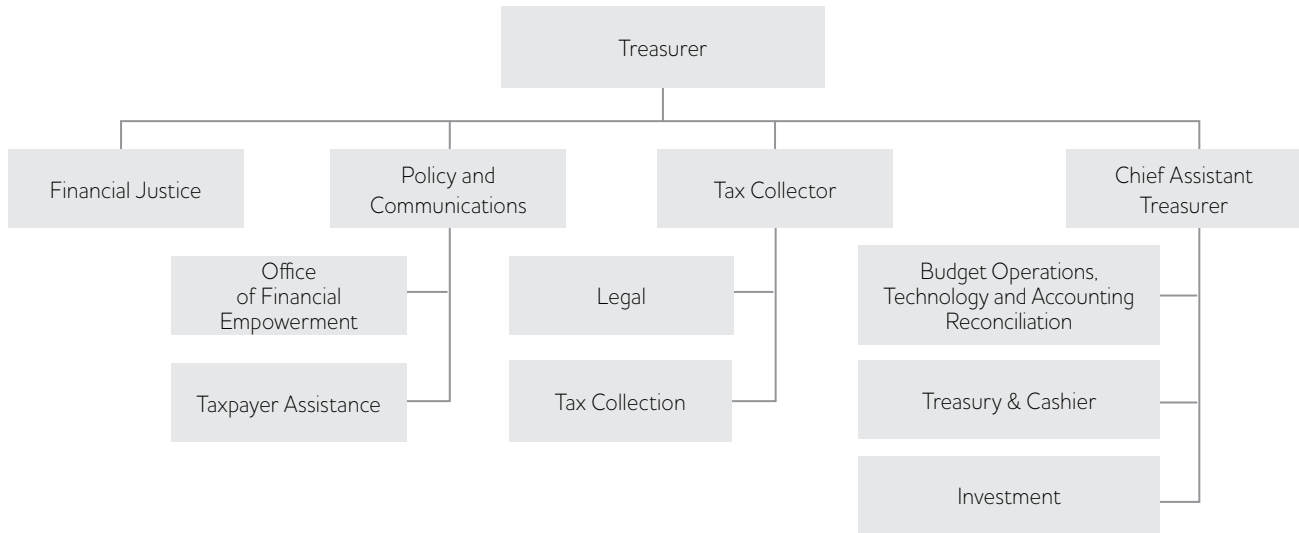




# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
<b>Collect all taxes and fees</b>				
Amount collected through Unified License		\$1,750,000	N/A	\$1,750,000
Amount of money processed in person		\$120,000,000	N/A	\$100,000,000
Amount of money processed via checks/wires		\$2,000,000,000	N/A	\$1,470,000,000
Amount of total revenue collected on all delinquent debts	\$138,460,618	\$110,000,000	\$106,500,000	\$110,000,000
Total amount of Online credit card revenue collected		\$3,253,000,000	N/A	\$3,253,000,000
<b>Financial Equity- Remove barriers and develop safe financial products for residents and businesses</b>				
Amount of fees waived		\$10,000,000	N/A	\$10,500,000
Number of fine and fee discounts provided to low-income residents		200,000	N/A	210,000
Number of prepaid cards (reloadable and gift cards) issued for all Citywide Programs		2,400	N/A	2,400
Value of prepaid cards (reload and gift) issued for all Citywide programs		\$3,390,000	N/A	\$3,390,000
<b>Operational Excellence - Optimize Business Effectiveness</b>				
Number of business tax refunds processed		2,000	N/A	2,000
Number of delinquent accounts that make a payment before the 2nd letter is issued		30,000	N/A	22,000
Number of in person payment transactions		26,930	N/A	22,000
Number of new hires		70	N/A	30
Number of online transactions through Citywide Payment Processing contracts		14,693,000	N/A	14,693,000
Number of property tax refunds processed	12,000	14,500	9,000	15,000
Number of refunds processed within a month		1,200	N/A	1,250
Number of regulatory department licenses issued	17,375	22,000	20,000	22,000
Number of transactions processed via checks/wires		603,100	N/A	603,100
<b>Provide efficient customer service</b>				
Average number of days to close 311 service tickets	2.9	3.0	3.0	3.0
Number of 311 service tickets received	23,708	21,000	21,000	21,000
Percent of 311 inquiries answered by TTX vs. 311		65%	N/A	65%
<b>Rigorous Compliance - Digital, intelligent, and rapid</b>				
Amount of revenue through summary judgments, post judgement collections, and legal actions	\$106,772	\$3,000,000	\$120,000	\$3,500,000
Number of business registered after investigator contact		300	N/A	300
Number of Businesses contacted for compliance review and audits		120	N/A	120
Number of email and letter communications sent related to tax filings, due dates and tax compliance		565,000	N/A	564,500
Percentage of delinquency rate of secured property taxes	1.0%	1.0%	1.0%	1.0%

# ORGANIZATIONAL STRUCTURE: TREASURER-TAX COLLECTOR



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	212.28	208.49	(3.79)	206.42	(2.07)
Non-Operating Positions (CAP/Other)	(4.79)	(5.00)	(0.21)	(5.00)	
<b>Net Operating Positions</b>	<b>207.49</b>	<b>203.49</b>	<b>(4.00)</b>	<b>201.42</b>	<b>(2.07)</b>

### Sources

Property Taxes	450,000	450,000		450,000	
Charges for Services	3,735,609	4,249,350	513,741	4,249,350	
Other Revenues	1,764,139	1,409,943	(354,196)	1,444,112	34,169
Interest & Investment Income	6,226,329	6,226,329		6,226,329	
Expenditure Recovery	10,311,577	10,678,462	366,885	10,810,539	132,077
General Fund	25,407,049	27,165,820	1,758,771	25,563,217	(1,602,603)
<b>Sources Total</b>	<b>47,894,703</b>	<b>50,179,904</b>	<b>2,285,201</b>	<b>48,743,547</b>	<b>(1,436,357)</b>

### Uses - Operating Expenditures

Salaries	24,354,868	24,980,399	625,531	25,591,384	610,985
Mandatory Fringe Benefits	9,928,277	9,532,623	(395,654)	9,551,000	18,377
Non-Personnel Services	6,668,695	6,340,936	(327,759)	6,046,206	(294,730)
Materials & Supplies	97,682	125,343	27,661	116,819	(8,524)
Overhead and Allocations	(19,465)	(697)	18,768	(725)	(28)
Programmatic Projects	700,000	3,111,000	2,411,000	1,210,000	(1,901,000)
Services Of Other Depts	6,164,646	6,090,300	(74,346)	6,228,863	138,563
<b>Uses Total</b>	<b>47,894,703</b>	<b>50,179,904</b>	<b>2,285,201</b>	<b>48,743,547</b>	<b>(1,436,357)</b>

### Uses - By Division Description

TTX Collection	28,001,055	28,511,518	510,463	28,893,682	382,164
TTX Impact	4,202,545	6,241,748	2,039,203	4,245,735	(1,996,013)
TTX Management	8,281,630	7,924,894	(356,736)	8,021,052	96,158
TTX Treasury	7,409,473	7,501,744	92,271	7,583,078	81,334
<b>Uses by Division Total</b>	<b>47,894,703</b>	<b>50,179,904</b>	<b>2,285,201</b>	<b>48,743,547</b>	<b>(1,436,357)</b>

# WAR MEMORIAL

## MISSION

The War Memorial (WAR) and Performing Arts Center manages, maintains and operates safe and accessible world class venues to promote cultural, educational and entertainment opportunities in a cost-effective manner for enjoyment by the public, while best serving the purposes and beneficiaries of the War Memorial Trust. For more information about this department's services, please visit [sfwarmemorial.org](https://sfwarmemorial.org)

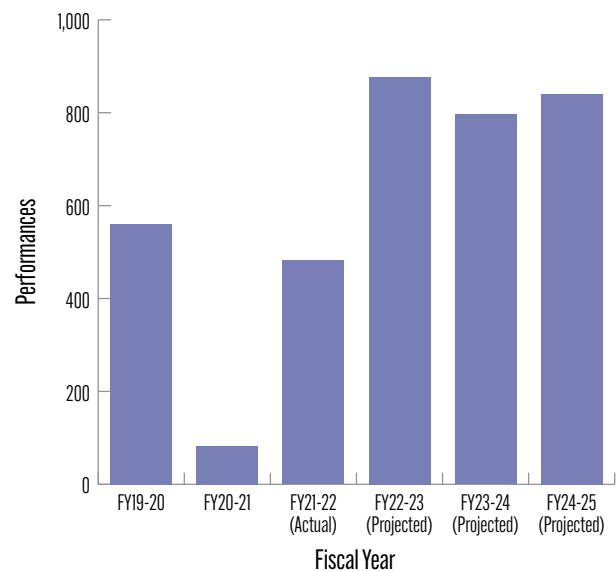
## BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of \$37.7 million for the War Memorial is \$1.2 million, or 3.2 percent, higher than the FY 2022-23 budget. This is primarily due to increases in one-time capital funding. The FY 2024-25 proposed budget of \$31.7 million is \$6.0 million, or 16 percent, lower than the FY 2023-24 proposed budget. This is due to the expiration of one-time capital funding and increases in salaries and benefits.

### Restoring Vibrancy Through the Performing Arts

San Francisco has one of the most diverse artistic communities in the nation. As a cornerstone of San Francisco's performing arts community, the War Memorial plays a pivotal role in invigorating the City's economy and allowing communities to reconnect and engage with one another. The War Memorial and its resident companies such as the Symphony, Ballet, and Opera, as well as hundreds of outside licensees, employ a significant workforce year-round. The arts presented here consistently draw thousands of residents and

visitors to the Civic Center neighborhood, indirectly contributing to important business sectors such as restaurants and tourism.



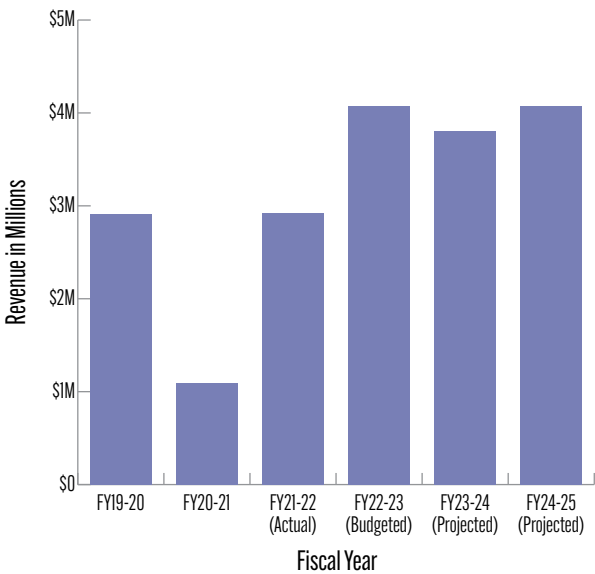
**TOTAL ANNUAL PERFORMANCES.** *The number of performances in FY 2022-23 did not reach projected pre-pandemic levels. As a result, performance projections for FY 2023-24 have been slightly decreased.*

# Capital Upgrades

WAR is consistently engaged in numerous capital projects and regular ongoing facilities maintenance. During the closure of venues due to COVID-19, WAR partnered with resident companies to execute privately funded capital improvement projects, including Opera House seating replacement, ADA upgrades in the Opera House and LED lighting conversion in Davies

Symphony Hall. The Department also completed the modernization of one of the passenger elevators in Davies Symphony Hall under the management of the Department of Public Works (DPW), and will be working with DPW on for the modernization of another passenger elevator in the same building. In addition, WAR is working to replace the mansard roof of the Opera House.

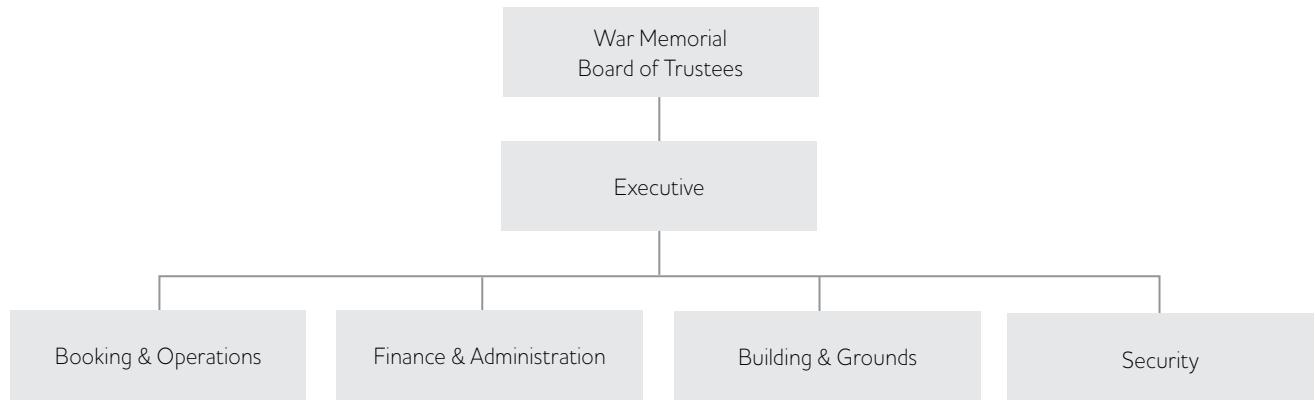
**ANNUAL EARNED REVENUE.** *The earnings in FY 2022-23 did not return to the budgeted pre-pandemic level. As a result, revenue projections for FY 2023-24 have been slightly decreased.*



# PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23	FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET
Increase partnerships and collaborations				
Veterans' use of meeting rooms	338	500	500	600
Maximize utilization of the Performing Arts Center				
Atrium Theater percentage of days rented	75%	75%	75%	73%
Atrium Theater performances/events	30	57	67	60
Davies Symphony Hall percentage of days rented	88%	89%	89%	89%
Davies Symphony Hall performances/events	185	215	220	231
Green Room percentage of days rented	28%	39%	39%	55%
Green Room performances/events	63	130	135	181
Herbst Theatre percentage of days rented	54%	69%	69%	69%
Herbst Theatre performances/events	150	206	216	206
Opera House percentage of days rented	92%	96%	96%	96%
Opera House performances/events	134	160	160	163
Zellerbach Rehearsal Hall performances/events	6.0	8.0	8.0	8.0

# ORGANIZATIONAL STRUCTURE: WAR MEMORIAL



## TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	67.57	67.95	0.38	67.90	(0.05)
Non-Operating Positions (CAP/Other)					
<b>Net Operating Positions</b>	<b>67.57</b>	<b>67.95</b>	<b>0.38</b>	<b>67.90</b>	<b>(0.05)</b>

### Sources

Charges for Services	586,778	513,804	(72,974)	586,778	72,974
Rents & Concessions	3,485,627	3,289,725	(195,902)	3,557,140	267,415
Expenditure Recovery	273,987	273,987		273,987	
Transfers In	14,532,711	16,332,807	1,800,096	17,004,609	671,802
Other Financing Sources	7,200,000	7,000,000	(200,000)		(7,000,000)
Beg Fund Balance - Budget Only	966,937	760,386	(206,551)	604,941	(155,445)
General Fund	9,520,809	9,570,578	49,769	9,678,958	108,380
<b>Sources Total</b>	<b>36,566,849</b>	<b>37,741,287</b>	<b>1,174,438</b>	<b>31,706,413</b>	<b>(6,034,874)</b>

### Uses - Operating Expenditures

Salaries	7,836,784	8,116,347	279,563	8,343,082	226,735
Mandatory Fringe Benefits	3,551,653	3,518,962	(32,691)	3,617,579	98,617
Non-Personnel Services	1,078,150	1,135,920	57,770	1,143,194	7,274
Capital Outlay	7,809,276	7,639,740	(169,536)	671,727	(6,968,013)
Debt Service	9,096,780	9,079,743	(17,037)	9,098,134	18,391
Materials & Supplies	292,017	292,017		293,379	1,362
Services Of Other Depts	6,902,189	7,958,558	1,056,369	8,539,318	580,760
<b>Uses Total</b>	<b>36,566,849</b>	<b>37,741,287</b>	<b>1,174,438</b>	<b>31,706,413</b>	<b>(6,034,874)</b>

### Uses - By Division Description

WAR War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
<b>Uses by Division Total</b>	<b>36,566,849</b>	<b>37,741,287</b>	<b>1,174,438</b>	<b>31,706,413</b>	<b>(6,034,874)</b>



# BONDED DEBT & LONG-TERM OBLIGATIONS







# BONDED DEBT & LONG-TERM OBLIGATIONS

## MISSION

The Office of Public Finance is housed within the Controller's Office and provides and manages low-cost debt financing for large-scale, long-term capital projects and improvements that produce social and economic benefit to the City and its citizens while balancing market and credit risk with appropriate benefits, mitigations, and controls. For more information about this office's services, please visit [sf.gov/controllers-office-public-finance](https://sf.gov/controllers-office-public-finance)

## BACKGROUND

The City and County of San Francisco is the fourth largest city in California and the 17th largest city in the country. The City has gained national recognition among investors in municipal debt obligations as a high-profile economic center of one of the country's largest metropolitan areas. Investor interest benefits the City in the form of lower interest rates and lower annual debt service expenditures compared to other California cities.

The Office of Public Finance utilizes five principal types of municipal debt to finance long-term capital projects: general obligation (G.O.) bonds, lease revenue bonds, certificates of participation (COPs), special tax bonds, and tax increment revenue bonds.

The City relies on the issuance of G.O. bonds to leverage property tax receipts for voter-approved capital expenditures for the acquisition, improvement, and/or construction of real property such as libraries, hospitals, parks, and cultural and educational facilities.

The City utilizes lease revenue bonds and COPs to finance capital projects and acquisitions, some of

which provide a direct revenue benefit or cost savings to the City. Debt service payments for lease revenue bonds and COPs may be paid from revenues of the related project or fees, taxes, or surcharges imposed on users of the project. The City utilizes its commercial paper COP program to provide interim financing for approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of issuing long-term financings.

The City has utilized Mello-Roos community facilities districts and special tax districts to assist in the financing of public benefits, infrastructure, and community facilities. The City has formed Infrastructure Financing Districts and Infrastructure and Revitalization Financing Districts to assist financing projects, such as affordable housing, waterfront improvements, public benefits, infrastructure, and community facilities. These districts facilitate improvements to real property, providing in connection with new developments in the City.

## RATINGS

The City's G.O. bond debt is rated Aaa by Moody's, AAA by Standard & Poor's, and AA+ by Fitch. These ratings represent the highest or second-highest scores possible for G.O. bonds. The City's Certificates of Participation (COPs) and Lease Revenue Bonds are rated Aa1/Aa2 by Moody's, AA+ by Standard & Poor's, and AA/AA+ by Fitch. These ratings are one or two levels below the City's G.O. bond ratings. The City has no legal obligation or authority to levy taxes for repayment of lease revenue debt. However, the City may appropriate monies from the General Fund to pay for rent associated with the use of facilities that have been financed from lease revenues only when the facilities provide beneficial use to San Franciscans.

### MOODY'S

In March 2023, Moody's affirmed its Aaa rating for the City's General Obligation bond debt, recognizing the City's exceptionally strong financial position and the outperformance of economically sensitive revenues through the COVID-19 pandemic. According to Moody's latest rating report, the City's stable property tax base and capable financial management team should insulate its G.O. bond portfolio from economic headwinds, including a high office vacancy rate and population loss. In the same report, Moody's affirmed its Aa1/Aa2 rating for the City's Lease Revenue Bonds and COPs.

### STANDARD & POOR'S

In March 2023, Standard & Poor's (S&P) affirmed its AAA rating for the City's G.O. bond debt, ascribing the action to San Francisco's extremely strong levels of sustained income and wealth through the COVID-19 pandemic. S&P notes that although the City boasts strong reserve balances and a steady growth in assessed value (AV), high downtown office vacancy rates present the risk of continued declines in commercial and business tax revenues. In the same report, S&P affirmed its AA+ rating for the City's Lease Revenue Bonds and COPs.

## FITCH RATINGS

In March 2023, Fitch maintained the City's G.O. bond rating of AA+, citing its strong financial management capabilities and ample resources to help bolster the City's spending flexibility as revenue growth slows. In the same rating report, Fitch also affirmed its AA/AA+ rating on the City's Lease Revenue Bonds and COPs.

### DEBT PROFILE

Pursuant to the City Charter, the City must have voter authorization to issue G.O. bonds and lease revenue bonds. In the case of G.O. bonds, authorization is required by a two-thirds majority vote. In the case of Lease Revenue Bonds, authorization is required by a simple majority vote to fund new money capital projects. The City also issues Commercial Paper and Certificates of Participation, which do not require voter authorization. There are additional long-term obligations issued by public agencies whose jurisdictions overlap the boundaries of the City in whole or in part. See overlapping debt obligations described below.

Of the \$4.3 billion in outstanding G.O. bonds and other long-term general fund backed obligations, only \$58.2 million or 1.4 percent is variable rate debt.

### GENERAL OBLIGATION BONDS

Debt service on the City's G.O. bonds is repaid from taxes levied on all real and personal property within the City boundaries. In addition to a two-thirds majority voter threshold, the principal amount of bonds outstanding at any one time must not exceed three percent of the assessed value of all taxable real and personal property located within the boundaries of the City.

As of April 15, 2023, the total amount of G.O. bonds authorized by the voters, but not yet issued, was \$1.3 billion. Of the total principal amount of \$4.7 billion of G.O. bonds originally issued from these authorizations, \$2.9 billion remains outstanding.

**Table 1** lists the City's outstanding and unissued G.O. bonds by series and authorization. Additionally, the

# TABLE 1: GENERAL OBLIGATION BONDS (AS OF APRIL 15, 2023)

Bond Authorization Name	Election Date	Authorized Amount	Series	Bonds Issued	Bonds Outstanding	Authorized & Unissued
Seismic Safety Loan Program	11/3/92	\$350,000,000	1994A	\$35,000,000	-	2
			2007A	\$30,315,450	\$13,912,882	
			2015A	\$24,000,000	-	
			2019A	\$72,420,000	\$69,665,000	
<i>Reauthorization to Repurpose for Affordable Housing</i>	11/8/16		2020C	\$102,580,000	\$95,240,000	\$85,684,550
Clean & Safe Neighborhood Parks	2/5/08	\$185,000,000	2008B	\$42,520,000	-	
			2010B	\$24,785,000	-	
			2010D	\$35,645,000	\$27,185,000	
			2012B	\$73,355,000	-	
			2016A	\$8,695,000	\$6,125,000	
San Francisco General Hospital & Trauma Center	11/4/08	\$887,400,000	2009A	\$131,650,000	-	
Earthquake Safety			2010A	\$120,890,000	-	
			2010C	\$173,805,000	\$132,565,000	
			2012D	\$251,100,000	-	
			2014A	\$209,955,000	-	
Earthquake Safety and Emergency Response Bond	6/8/10	\$412,300,000	2010E	\$79,520,000	-	
			2012A	\$183,330,000	-	
			2012E	\$38,265,000	-	
			2013B	\$31,020,000	-	
			2014C	\$54,950,000	-	
			2016C	\$25,215,000	\$18,330,000	
Road Repaving & Street Safety	11/8/11	\$248,000,000	2012C	\$74,295,000	-	
			2013C	\$129,560,000	-	
			2016E	\$44,145,000	\$32,090,000	
Clean & Safe Neighborhood Parks	11/6/12	\$195,000,000	2013A	\$71,970,000	-	
			2016B	\$43,220,000	\$19,890,000	
			2018A	\$76,710,000	\$39,460,000	
			2019B	\$3,100,000	-	
Earthquake Safety and Emergency Response Bond	6/3/14	\$400,000,000	2014D	\$100,670,000	-	
			2016D	\$109,595,000	\$61,840,000	
			2018C	\$189,735,000	\$122,260,000	
Transportation and Road Improvement	11/4/14	\$500,000,000	2015B	\$67,005,000	\$35,925,000	
			2018B	\$174,445,000	\$89,740,000	
			2020B	\$135,765,000	\$106,235,000	
			2021C-1	\$104,785,000	\$85,285,000	
			2021C-2	\$18,000,000	-	
Affordable Housing Bond	11/3/15	\$310,000,000	2016F	\$75,130,000	\$41,280,000	
			2018D	\$142,145,000	\$90,010,000	
			2019C	\$92,725,000	\$22,990,000	
Public Health and Safety Bond	6/7/16	\$350,000,000	2017A	\$173,120,000	\$101,945,000	
			2018E	\$49,955,000	\$32,520,000	
			2020D-1	\$111,925,000	\$79,830,000	
			2020D-2	\$15,000,000	-	
Embarcadero Seawall Earthquake Safety	11/6/18	\$425,000,000	2020A	\$49,675,000	-	
			2023B	\$39,020,000	\$39,020,000	
Affordable Housing Bond	11/5/19	\$600,000,000	2021A	\$254,585,000	\$174,410,000	
			2023C	\$170,780,000	\$170,780,000	
Earthquake Safety and Emergency Response Bond	3/3/20	\$628,500,000	2021B-1	\$69,215,000	\$65,925,000	
			2021B-2	\$11,500,000	-	
			2021E-1	\$74,090,000	\$60,990,000	
			2021E-2	\$13,000,000	-	
Health and Recovery Bond	11/4/20	\$487,500,000	2021D-1	\$194,255,000	\$168,455,000	
			2021D-2	\$64,250,000	-	
			2023A	\$28,785,000	\$28,785,000	
<b>SUBTOTAL</b>		<b>\$5,978,700,000</b>		<b>\$4,721,170,450</b>	<b>\$2,032,687,882</b>	<b>\$1,257,529,550</b>
<b>General Obligation Refunding Bonds</b>	<b>Dated Issued</b>			<b>Bonds Issued</b>	<b>Bonds Outstanding</b>	
Series 2015-R1	2/25/15			\$293,910,000	\$187,040,000	
Series 2020-R1	5/7/20			\$195,250,000	\$168,770,000	
Series 2021-R1	5/6/21			\$91,230,000	\$84,035,000	
Series 2021-R2	9/16/21			\$86,905,000	\$64,285,000	
Series 2022-R1	5/18/22			\$327,300,000	\$327,300,000	
<b>SUBTOTAL</b>				<b>\$994,595,000</b>	<b>\$831,430,000</b>	
<b>TOTALS</b>		<b>\$5,978,700,000</b>		<b>\$5,715,765,450</b>	<b>\$2,864,117,882</b>	<b>\$1,257,529,550</b>

<sup>1</sup> Section 9.106 of the City Charter limits issuance of general obligation bonds of the City to three percent of the assessed value of all taxable real and personal property, located within the City and County

<sup>2</sup> Of the \$35,000,000 authorized by the Board of Supervisors in February 2007, \$30,315,450 has been drawn upon to date pursuant to the Credit Agreement described under "General Obligation bonds."

Source: Office of Public Finance, City and County of San Francisco.

table includes a list of outstanding refunding G.O. bonds that were issued to refinance other series of G.O. bonds.

## Long-Term Obligations

The City's Long-Term Obligations, shown in **Table 2**, include lease revenue bonds and COPs. Pursuant to the Charter, lease revenue bonds must be approved by a simple majority of the voters. As shown in Table 2, as of June 30, 2023, the City will have roughly \$1.4 billion in projected Long-Term Obligations outstanding. The City anticipates issuing approximately \$400 million of COPs in Fiscal Year (FY) 2023-24 for Affordable Housing and Community Development projects, Department of Public Health Facilities projects, and Critical Repairs, Recovery Stimulus, and Streets projects. The City estimates this number will increase to \$1.8 billion by the end of FY 2023-24. The gross debt service payment for FY 2023-24 is estimated to be \$134.7 million.

In 1990, voters approved Proposition C, which amended the Charter to authorize the City to lease-purchase equipment through a nonprofit corporation without additional voter approval but with certain restrictions. The City and County of San Francisco Finance Corporation (the Corporation) was incorporated for that purpose. Proposition C provides that the outstanding aggregate principal amount of obligations with respect to lease financings may not exceed \$20.0 million, with such amount increasing by five percent each fiscal year. As of July 1, 2022, the total authorized and unissued amount for such financings was \$95.3 million. There are no current plans to issue additional debt under the Proposition C authorization.

In 1994, voters approved Proposition B, which authorized the issuance of up to \$60.0 million in lease revenue bonds for the acquisition and construction of a combined dispatch center

**TABLE 2: PROJECTED OUTSTANDING G.O. BONDS & LONG-TERM OBLIGATIONS, & DEBT SERVICE FOR FISCAL YEAR 2023-2024<sup>1</sup>**

Principal Outstanding	
Outstanding General Obligation Bonds (as of 6/30/2023)	\$2,587,797,632
Plus Projected New FY 2023-24 Issuance	247,700,000
Less Projected FY 2023-24 Principal Repayment	-179,681,206
<b>Projected Outstanding General Obligation Bonds (as of 6/30/2024)</b>	<b>\$2,655,816,426</b>
Outstanding Long-Term Obligations <sup>1</sup> (as of 6/30/2023)	\$1,420,531,500
Plus Projected New FY 2023-24 Issuance	400,570,000
Less Projected FY 2023-24 Principal Repayment	-73,041,503
<b>Projected Outstanding Long Term Obligations<sup>1</sup> (as of 6/30/2024)</b>	<b>\$1,748,059,998</b>
Total Principal Outstanding (as of 6/30/2023)	\$4,008,329,132
Plus Expected New FY 2023-24 Issuance	648,270,000
Less Projected FY 2023-24 Repayment	-252,722,709
<b>Total Projected Outstanding (as of 6/30/2024)</b>	<b>\$4,403,876,424</b>
Projected Fiscal Year 2023-2024 Outstanding Debt Service	
General Obligation Bonds	\$284,438,992
Long-Term Obligations <sup>2</sup>	134,703,327
<b>Total Annual Debt Service</b>	<b>\$419,142,319</b>

<sup>1</sup> Table shows amounts based on actual payment dates. <sup>2</sup> Includes certificates of participation, lease revenue bonds and certain equipment leases

<sup>2</sup> Includes certificates of participation, lease revenue bonds and certain equipment leases

for the City's emergency 9-1-1 communication system and for the emergency information and communications equipment for the center. To date, \$45.9 million of Proposition B lease revenue bonds have been issued and there is approximately \$14.0 million in remaining authorization. There are no current plans to issue additional debt under the Proposition B authorization.

In March 2000, voters approved Proposition C, which extended a two and one-half cent per \$100 in assessed valuation property tax set-aside for the benefit of the Recreation and Park Department (the Open Space Fund). Proposition C also authorized the issuance of lease revenue bonds or other forms of indebtedness payable from the Open Space Fund. The City issued \$27.0 million and \$42.4 million of such Open Space Fund lease revenue bonds in October 2006 and October 2007, respectively. The City issued refunding lease revenue bonds to refinance the remaining outstanding amounts of the Series 2006 and Series 2007 Open Space Fund lease revenue bonds in August 2018.

In November 2007, voters approved Proposition D, which renewed a two and one-half cent per \$100 in assessed valuation property tax set-aside for the benefit of the Library (the Library Preservation Fund) and authorized the City to issue lease revenue bonds or other types of debt to construct and improve library facilities. The City issued Library Preservation Fund lease revenue bonds in the amount of \$34.3 million in March 2009 and refinanced these obligations with the issuance of refunding lease revenue bonds in August 2018.

## **COMMERCIAL PAPER PROGRAM**

In March 2009, the City approved the establishment of a not-to-exceed \$150 million Lease Revenue Commercial Paper Certificates of Participation Program (the CP Program). Under the CP Program, Commercial Paper Notes

(the CP Notes) are issued from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of long-term or other takeout financing to be issued when market conditions are favorable. Projects are eligible to access the CP Program once the Board and the Mayor have approved the project and the long-term, permanent financing for the project. In July 2013, the City approved an additional \$100 million of commercial paper for a total authorized CP Program of \$250 million.

The City's CP Program is secured by two revolving credit facilities. The Series 1 and Series 2 CP notes are secured by a \$150 million revolving credit facility issued by Wells Fargo Bank which expires in March 2026. The Series 3 CP notes are secured by a \$100 million revolving credit facility issued by Bank of the West which expires in April 2026.

As of April 15, 2023, the outstanding principal amount of CP Notes was \$33.2 million with a weighted average interest rate of 4.26 percent.

The CP Program currently provides interim financing for the following projects: Hall of Justice Projects, HOPE SF, Housing Trust Fund Projects, the Homeless Services Center, the Laguna Honda Hospital Wings Improvement Project, Critical Repairs & Recovery Stimulus projects, and Police Vehicles projects. The CP program has previously financed other various projects including 49 South Van Ness, the Animal Care & Control Facility, and the Moscone Convention Center Expansion.

## **OVERLAPPING DEBT OBLIGATIONS**

Overlapping debt obligations are long-term obligations that are often sold in the public credit markets by public agencies whose boundaries overlap the boundaries of the City in whole or in part. In many cases, overlapping debt obligations issued by a public agency are payable only from

## TABLE 3: CALCULATION OF DEBT LIMIT RATIO

Assessed Valuation (as of 8/8/22)	\$329,109,287,967
Less Exemptions	(578,793,600)
<b>Net Assessed Value (as of 8/8/22)</b>	<b>\$328,530,494,367</b>
Legal Debt Capacity (3 percent of Assessed Valuation)	\$9,855,914,831
Outstanding G.O. Bonds (as of 4/15/23 )	\$2,864,117,882
G.O. Debt Ratio	0.87%
<b>Unused Capacity</b>	<b>\$6,991,796,948</b>

the revenues of the public agency, such as sales tax receipts, property taxes, and special taxes generated within the City's boundaries. Overlapping debt obligations of the City have been issued by public agencies such as the Office of Community Investment and Infrastructure (OCII), Association of Bay Area Governments (ABAG), the Bayshore-Hester Assessment District, the Bay Area Rapid Transit District (BART), the San Francisco Community College District, and the San Francisco Unified School District.

### DEBT LIMIT

The City's debt limit for outstanding G.O. bond principal is governed by Section 9.106 of the City's Charter and is subject to Article XIII of the State Constitution. Under the Charter, the City's outstanding G.O. bond principal is limited to three percent of the assessed value of all taxable real and personal property located within the jurisdiction of the City and County of San Francisco.

As indicated in **Table 3**, the City has a current G.O. bond limit of \$9.9 billion, based upon the Controller's Certificate of Assessed Valuation released on August 8, 2022 (FY 2022-23 AV). As of April 15, 2023, the City has \$2.9 billion of G.O. bonds outstanding, which results in a G.O. bond debt to assessed value ratio of 0.87 percent. Based on the FY 2022-23 AV, the City's remaining legal capacity for G.O. bond debt is \$7.0 billion. The

FY 2023-24 AV will be released in August 2023 and will likely result in modest growth in the City's G.O. bond debt capacity. The City has \$1.3 billion in voter authorized and unissued G.O. bonds. The amount of authorized but unissued debt is not included in the debt limit calculation since the limit applies only to outstanding bonds. Principal on previously issued bonds is repaid on a continuous basis allowing for additional debt capacity despite continued authorization for the issuance of new debt. Furthermore, debt capacity will increase or decrease as the City's total assessed property value changes.

### CITIZENS' GENERAL OBLIGATION BOND OVERSIGHT COMMITTEE

In March 2002, San Francisco voters approved Proposition F, creating the Citizens' General Obligation Bond Oversight Committee (the Committee). The purpose of the Committee is to inform the public about the expenditure of G.O. bond proceeds. The Committee actively reviews and reports on the expenditure of taxpayers' money in accordance with the voter authorization. The Committee provides oversight for ensuring that (1) G.O. bond proceeds are expended only in accordance with the ballot measure, and (2) no G.O. bond funds are used for any administrative salaries or other general governmental operating expenses, unless specifically authorized in the ballot measure for such G.O. bonds.

Proposition F provides that all ballot measures seeking voter authorization for G.O. bonds after the 2002 adoption of Proposition F must provide that 0.1 percent of the gross proceeds from the proposed bonds be deposited in a fund established by the Controller's Office and appropriated by the Board at the direction of the Committee to cover the Committee's costs. The Committee, which was initially convened on January 9, 2003, continuously reviews existing G.O. bond programs. The Committee issues reports on the results of its activities to the Board of Supervisors at least once a year.

Since the Committee was convened in 2003, the voters have approved approximately \$5.6 billion in G.O. Bonds to fund various bond programs such as Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving & Street Safety Bonds, San Francisco General Hospital Bonds, Transportation and Road Improvement Bonds, Affordable Housing Bonds, Public Health and Safety Bonds, Seawall, and Health and Recovery Bonds.

## ENTERPRISE DEPARTMENT PRINCIPAL OUTSTANDING AND DEBT SERVICE

Certain Public Service Enterprise departments of the City and County of San Francisco have outstanding revenue bond indebtedness that does not require discretionary City funding for their support. The departments include the Airport Commission, Municipal Transportation Agency, Port Commission, and the Public Utilities Commission. These departments have issued revenue bonds to leverage operating revenues to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the public. **Table 4** shows the total estimated FY 2023-24 principal outstanding and debt service payments due for these enterprise departments.

As of July 1, 2023, the Public Service Enterprise Departments are expected to have approximately \$15.2 billion principal outstanding, with \$1.2 billion expected to be issued by the end of FY 2023-24.

The FY 2023-24 budget provides for an annual debt service payment of \$1.04 billion for Public Service Enterprise departments bonds.

**TABLE 4: ENTERPRISE DEPARTMENT BOND PRINCIPAL OUTSTANDING AND DEBT SERVICE FOR FISCAL YEAR 2023-2024**

Agency	Principal Amount <sup>4</sup> Outstanding as of 7/1/23	Expected New Issuance	Total	Fiscal Year 2023-2024 Principal and Interest Payments
PUC <sup>1</sup>	\$6,676,629,529	\$819,000,000 <sup>(2)</sup>	\$7,495,629,529	\$430,182,068
SFMTA	430,365,000	-	430,365,000	27,850,759
Port Commission <sup>2</sup>	44,719,198	-	44,719,198	4,035,043
Airport Commission <sup>3</sup>	8,078,485,000 (6)	343,545,000	8,422,030,000	575,029,174
	<b>\$15,230,198,727</b>	<b>\$1,162,545,000</b>	<b>\$16,392,743,727</b>	<b>\$1,037,097,044</b>

<sup>1</sup> Does not include outstanding or expected WIFIA and SRF loan issuances; 2023 Water Refunding Bonds – Series ABCDE; and 2023 Wastewater Refunding Bonds – Series ABC

<sup>2</sup> Preliminary, subject to change.

<sup>3</sup> Includes South Beach Harbor.

<sup>4</sup> Does not reflect outstanding Commercial Paper or General Obligation debt.

<sup>5</sup> Principal and Interest Payments reflect Debt Service Budget for FY 2023-24.

<sup>6</sup> Estimated, does not include potential transactions between now and June 30, 2023.





# CAPITAL PROJECTS





# CAPITAL PROJECTS

## THE CAPITAL PLANNING PROCESS [onesanfrancisco.org](https://onesanfrancisco.org)

Beginning in Fiscal Year (FY) 2005-06, San Francisco centralized its capital planning process by enacting legislation that required the creation of a multi-year capital plan. As a result, while departments receive funds annually for capital projects, the City strategizes, prioritizes and plans for capital expenditures on a ten-year timeframe.

This process is guided by the Ten-Year Capital Plan (the Plan). Every other year, the City Administrator submits the proposed Plan to the Mayor and Board of Supervisors (Board), as required under Section 3.20 of the Administrative Code. The Plan provides an assessment of the City's capital infrastructure needs and a financing plan for addressing those needs. The Plan is a coordinated citywide approach to long-term infrastructure planning covering the City's General Fund departments, as well as enterprise departments and external agencies. Under the authority of the City Administrator, the Office of Resilience and Capital Planning prepares the Plan and presents it to the Capital Planning Committee (CPC) for review. The Plan is then submitted to the Board by March 1 for approval no later than May 1 every odd-numbered year.

Following the Plan's adoption, CPC proposes a rolling two-year capital budget for consideration by the Board during the regular budget process. The currently proposed FY 2024-33 Capital Plan was approved by the CPC on May 9.

The capital budget was updated on the following timeline:

- **JANUARY 20:** Budget requests due from departments
- **APRIL 24:** Review of General Fund department budget scenarios
- **MAY 22:** Capital Planning Committee approval of General Fund department budget
- **MAY 31:** Citywide proposed budget, including capital budget, submitted to the Board of Supervisors

### About The Ten-Year Capital Plan

The City's current Ten-Year Capital Plan recommends total investments over \$41 billion between Fiscal Years 2023-24 and 2032-33. The proposed projects address capital needs related to eight service areas: Affordable Housing; Economic and Neighborhood Development; General Government; Health and Human Services; Infrastructure and Streets; Public Safety; Recreation, Culture and Education; and

Transportation. **Table 1** shows how the Plan recommends investment across these service areas.

The most recently approved Plan reflects a renewed level of investment in the Pay-As-You-Go program, with increased General Fund investment at \$2.2 billion from \$1 billion in the previous capital plan adopted for FY 2022-31. The COVID-19 pandemic and its related impacts continue to have consequences on the City's funding capacity.

# TABLE 1: FISCAL YEAR 2024-31 CAPITAL PLAN INVESTMENTS BY SERVICE AREA

Capital Plan Funding Amounts (Funding in Millions)	FY 2024-28	FY 2029-33	Plan Total
Affordable Housing	2,183	1,596	3,780
Economic and Neighborhood Development	2,682	2,056	4,738
General Government	92	219	311
Health and Human Services	485	406	891
Infrastructure and Streets	7,123	3,360	10,483
Public Safety	688	276	1,413
Recreation, Culture, and Education	2,721	1,608	4,329
Transportation	8,628	6,687	15,315
<b>Total</b>	<b>24,603</b>	<b>16,657</b>	<b>41,260</b>

The loss of revenue for capital projects is made up by Certificate of Participation (COP) investments. The Plan anticipates \$527 million in Certificates of Participation (COPs), also known as General Fund debt, over the next 10 years. COPs are backed by a physical asset in the City’s capital portfolio and repayments are appropriated each year out of the General Fund. While the overall COP program is \$238 million lower than the previous Plan, it makes significant commitments in the early years to address reductions in the Pay-Go Program and support projects to promote economic stimulus and racial equity. In addition, the Plan proposes approximately \$2.0 billion in General Obligation (G.O.) debt over the next decade, up from \$1.25 billion in the previous capital plan. Due to a historic number of successful bond measures over the two-year interim period, the City will be able to issue \$1.7 billion in G.O. bonds to address critical needs in earthquake safety and emergency response, affordable housing, public health, homelessness and open space. As a result, there is significantly reduced capacity in the G.O. Bond program looking forward. Despite this reduced capacity, the FY 2024-33 Capital Plan incorporates \$310 million for Shelters and Public Health capital needs, and \$200 million for Shelters and Affordable Housing in 2024.

Funding principles from the Plan that help establish capital priorities for the City are to:

- Address legal or regulatory mandates.
- Protect life safety and minimize physical danger to those who work in and use City infrastructure and facilities.
- Enhance resilience and eliminate racial and social disparities so that all San Franciscans may thrive.
- Ensure asset preservation and sustainability, i.e. timely maintenance and renewal of existing infrastructure.
- Serve programmatic or planned needs, i.e. formal objectives of an adopted plan or action by the City’s elected officials.
- Promote economic development with projects that are expected to increase revenue, improve government effectiveness, or reduce operating costs.

## Capital-Related Policies

The City’s Ten-Year Capital Plan is financially constrained, meaning that it lists funded as well as deferred projects that are selected based on fiscally responsible and transparent policies. The FY 2024-33 Capital Plan generally retains most policies and practices set in prior year plans,

including restrictions around debt issuance, in order to meet key objectives such as:

- Growing the Pay-As-You-Go program at a rate that allows the City to address its facilities backlog.
- Funding Street Resurfacing to maintain a Pavement Condition Index (PCI) in a state of good repair with a score of 75.
- Prioritizing the City's curb ramp program and barrier removal projects to improve accessibility for all.
- Prioritizing regulatory requirements, life safety concerns, and the maintenance of current assets in order to reduce the City's backlog of deferred capital projects.
- Keeping property tax rates at or below 2006 levels.
- Funding critical enhancements to cover unexpected capital needs and emergencies as well as projects that are not good candidates for debt financing.

## Operating Impacts of Capital Projects

The vast majority of projects in the City's Capital Plan and Budget address the needs of existing assets and are not expected to substantially impact operating costs. For those projects where a substantial operational impact is expected, San Francisco Administrative Code Section 3.20 states, "The capital expenditure plan shall include a summary of operating costs and impacts on city operations that are projected to result from capital investments recommended in the plan." This operations review includes expected changes in the cost and quality of city service delivery.

Such operational planning is a foundational component of the pre-development planning for the City's large-scale capital projects, and is included in the Plan whenever possible. In practice, because projects are often described in the Plan so far in advance of their construction, and even

before pre-planning is complete, operating impacts are typically not available in detail at the time of Plan publication. More often, operating impacts are presented to the Capital Planning Committee as project plans come into focus.

Departments present future one-time and ongoing costs of their projects to the Capital Planning Committee as part of the funding approval process. The Capital Planning Committee considers recurring salary and benefits costs, other operating costs such as maintenance and any anticipated recurring revenues to understand the net operating impacts of major projects. Considerations for the costs of stand-alone facilities include ongoing costs like staffing and utilities, as well as one-time costs like furniture, fixtures, and equipment. The near-term impacts of major projects are reflected in the projected sources and uses of the City's Five-Year Financial Plan, issued every other year. In addition, renewal needs and condition assessments for all facilities and infrastructure are modeled before a project is funded. These models are updated annually as a part of the capital planning process.

## Eligible Capital Project Types

Capital projects funded through the annual budget are considered part of the Plan's Pay-As-You-Go (Pay-Go) Program. Debt-financed projects are typically funded through supplemental appropriations and considered outside of the annual budgeting process. Projects funded through the Pay-As-You-Go Program fall into one of five general funding categories defined below:

**ADA Facility Transition Plan and ADA Right-of-Way:** ADA Facility investments are barrier removal projects on public buildings. ADA Right-of-Way projects correspond to on-demand curb ramp work. These dedicated ADA projects represent a small fraction of the accessibility improvements the Plan funds, as capital projects frequently include accessibility upgrades that are not counted as separate line items.

Routine Maintenance: Projects that provide for the day-to-day maintenance of existing buildings and infrastructure, including labor costs. Unlike renewals and enhancements, these annual expenditures are often a mix of capital and operating expenses, and they can be used for minor renewals according to department needs.

**Street Resurfacing:** This funding is used to maintain a citywide average PCI score of 75.

**Critical Enhancement:** An investment that increases an asset's value or useful life and changes its use. Critical enhancement projects include emergency repairs and improvements that address growth or other priority capital needs that are not good candidates for debt financing due to size or timing.

#### **Facility and Right-of-Way Infrastructure**

**Renewals:** An investment that preserves or extends the useful life of existing facilities or infrastructure.

The categories of spending captured in the Capital Budget mirror those of San Francisco's Ten-Year Capital Plan and enable the City to chart trends, measure capital spending in terms of best practices, and report against the City's targets for state of good repair spending.

#### **Historical Capital Accomplishments**

The City's first Ten-Year Capital Plan was adopted on June 20, 2006, and recommended \$16 billion in total investments and \$3 billion in General Fund investments through FY 2014-15. Since its adoption, nearly all of the high-priority projects identified in the first Plan have been accomplished while planned General Fund investments have surpassed \$5 billion.

#### **General Obligation (G.O.) Bonds and Certificates of Participation**

Prior to 2008, San Francisco voters had not authorized any G.O. bonds since 2000, which

contributed to the City's infrastructure maintenance backlog. Since 2008, voters have approved \$5.9 billion in G.O. bonds for hospitals, clinics, parks, police stations, firefighting facilities, public safety operations, transportation, streets, shelter and affordable housing. Recent levels of investment are higher than at any other time in the City's history. New bonds are only issued as old ones are retired and/or the City's base of net assessed value grows. This policy has ensured the repayment of these obligations without raising property tax rates for San Francisco residents and businesses since 2006.

COPs, which are repaid from the General Fund, are another financing method used to address infrastructure projects. COPs are reserved for projects with a revenue source, such as the Moscone Convention Center, or for critical improvements such as those at the War Memorial Veterans Building and the Animal Care and Control Facility. These issuances are limited to an amount that results in debt service that is no more than 3.25 percent of the discretionary General Fund budget.

#### **Pay-As-You-Go Capital Investments**

The annual General Fund investment in the Pay-As-You-Go Program will be \$59 million in FY 2023-24 and \$59 million in FY 2024-25. These funds go toward maintaining basic infrastructure and investing in the City's assets including facility renovations, street repaving, right-of-way renewals, ADA improvements, critical enhancements and regular maintenance. In the five years prior to the COVID-19 pandemic the City had an average General Fund investment of \$144 million annually, however in light of the shortfalls caused by COVID-19, the Capital Plan recommendation was reduced. These shortfalls are being addressed through the issuance of \$60 million in FY 2023-24 Certificates of Participation to address critical repairs and street repaving.



## Integration of Impact Fees

In the early 2000s, several planning initiatives to transform former industrial areas into new neighborhoods in east San Francisco were partially funded by impact fees. Projects funded by these impact fees include pedestrian and streetscape enhancements, transportation improvements, new parks, library assets and childcare facilities. The impact fees are managed by the Interagency Planning Implementation Committee in collaboration with the Citizens' Advisory Committee for each plan area.

Projected revenues have slowed due to the overall decline of the developer project pipeline.

## Streets Program

In addition to providing a safer and smoother ride for users, streets with a higher PCI score last longer and are less expensive to maintain, which results in operating savings in future years. A block with a PCI score of 85-100 is in excellent condition and does not require any treatment. In 2011, the City's streets were at an average PCI score of 63 and declining quickly.

Since then, the City has made streets funding a top priority and, with the help of voters, passed the Road Repaving and Streets Safety Bond, which provided funding to increase the City's overall PCI score to 67. Now at 74, San Francisco is continuing to improve its citywide average PCI score with large SB1 investments from the Pay-As-You-Go program, complemented by General Fund. This will save the City millions on future street repaving costs, save Muni on vehicle repair costs and reduce citizens' annual car maintenance costs. Considering financial constraints, the Plan's funding levels for streets will maintain the PCI at 74 during the 10-year cycle.

## Recent Major Projects

Since 2020, the City has completed or broken ground on a number of major projects, including:

- Produced 2,600 new affordable housing units through 10 groundbreakings.
- Completed the City's Housing Element, centering on racial and social equity.
- Completed Fire Station 35, an innovative new floating station berthed at Pier 22 1/2, funded through ESER 2014.
- Completed the Animal Care and Control replacement animal shelter at 1419 Bryant Street.
- Opened the Embarcadero SAFE Navigation Center and expanded the Division Circle Navigation Center.
- Completed seismic retrofit and modernization of Maxine Hall and Castro Mission Health Centers, also funded by the 2016 Health and Safety G.O. Bond.
- Achieved a citywide PCI of 74. All districts have had at least one-third of their blocks resurfaced since 2009.
- Completed the Salesforce Transit Center, with ongoing work to form a mixed-use neighborhood surrounding the Transit Center.
- Completed the Downtown San Francisco Ferry Terminal Expansion Project.
- Renovation of the Bayview Opera House for greater accessibility and community use.
- Moved police staff into the newly completed Forensic Services Division.
- Opened the Central Subway, extending the T-line through SoMa, Union Square and Chinatown.
- Connected over 8,096 units with free broadband internet access over the last 5 years.
- Modernization of the City's 100+ year-old sewer system.
- Improvements to the City's Emergency Firefighting Water System.
- Designed, constructed, or upgraded thousands of curb ramps to comply with ADA standards.

The proposed FY 2023-24 and FY 2024-25 budget funds capital investment at \$512 million for General Fund departments over the two-year period.

The proposed budget includes funding the General Fund Capital Budget Pay-Go Program at \$59 million per year in FY 2023-24 and FY 2024-25. Due to ongoing capital funding reductions post-COVID, in FY 2023-24 the budget also proposes \$25.6 million for a Critical Repairs Program and \$32.5 million for Street Repaving – funded through Certificates of Participation. Additional revenues for capital investments come from non-General Fund sources, state and federal grants, impact fees, and other locally generated revenues. These revenue sources total \$271 million in FY 2023-24 and \$65 million in FY 2024-25.

Capital investment is critical for keeping the City's infrastructure, roads, parks, and public safety facilities in a state of good repair and maintaining the City's service delivery capabilities. Highlights from the FY 2023-24 and FY 2024-25 proposed Capital Budget include funding for:

- Street repaving, pothole repair, and sidewalks.
- Critical repairs to roofs, elevators, and HVAC systems across the City's facilities.
- On-going curb ramp improvements and barrier removals for improved accessibility citywide.
- Funding for essential parks infrastructure such as fields, courts, forestry, fencing, and erosion control.



# CAPITAL PROJECTS

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
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## Department: Academy Of Sciences

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10016949	Sci - Facility Maintenance	Sci - Facilities Maintenance	GF Annual Authority Ctrl	351,221	368,782
10037343	Animal Holding/Quarantine	Animal Holding/Quarantine	GF Annual Authority Ctrl	288,300	0
Academy Of Sciences Total				639,521	368,782

## Department: Airport Commission

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10003760	AC Airfield Unallocated-Ordina	Airfield Improvements-Unalloc	SFIA-Capital Projects Fund	32,000,000	32,000,000
10004055	AC Air Support Unallocated-Ord	Airport Support-Unalloc	SFIA-Capital Projects Fund	17,500,000	17,500,000
10004134	AC Groundside Unallocated-Ordi	Roadway Improvements-Unalloc	SFIA-Capital Projects Fund	400,000	400,000
10004334	AC Terminals Unallocated-Ordin	Terminal Renovations-Unalloc	SFIA-Capital Projects Fund	500,000	500,000
10004436	AC Utilities Unallocated-Ordin	Utility Improvements-Unalloc	SFIA-Capital Projects Fund	1,975,000	1,975,000
10016644	Facility Maintenance	Facility Maintenance	SFIA-Operating Fund	15,750,000	15,750,000
Airport Commission Total				68,125,000	68,125,000

## Department: Arts Commission

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10005832	AR Civic Collection Capital	CCCA - CIP CONSERVE	GF Continuing Authority Ctrl	100,000	100,000
		CCCA - CIP RESTO	GF Continuing Authority Ctrl	100,000	100,000
		CCCA - CIP STRUCT	GF Continuing Authority Ctrl	100,000	100,000
10016793	AR Civic Collection Maint	Civic Collection - Maintenance	GF Continuing Authority Ctrl	128,759	135,197
10016794	AR Cultural Centers Maint	Cultural Centers - Maintenance	GF Continuing Authority Ctrl	172,197	180,807
10037807	AAACC Retrofit CR RS	AAACC Retrofit CR	CPXCF COP Crit Reprs/Rcv Stmls	(1,340,000)	0
		AAACC Retrofit CR	GF Continuing Authority Ctrl	1,340,000	0
10037808	MCCLA Retrofit CR RS	MCCLA Retrofit RS	CPXCF COP Crit Reprs/Rcv Stmls	12,038,751	0
10040149	SOMArts Relocation	SOMArts Relocation	GF Continuing Authority Ctrl	200,000	0
Arts Commission Total				12,839,707	616,004

## Department: Asian Art Museum

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10016504	Aam - Facility Maintenance	Facility Maintenance	GF Annual Authority Ctrl	337,911	354,807
10030854	AA Museum Repair Projects	Accessibility Compliance	GF Annual Authority Ctrl	150,000	50,000
10034665	AAM assess R&R fire sprinkler	AAM assess R&R fire sprinkler	GF Annual Authority Ctrl	100,000	100,000
10038904	AAM boiler control upgrade	boiler control upgrade	GF Annual Authority Ctrl	85,000	0
10040137	Roof Repair	Roof Repair	GF Annual Authority Ctrl	50,000	50,000
Asian Art Museum Total				722,911	554,807

## Department: Emergency Management

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10006421	Dem - Operation Floor Expansio	Dem-Operation Floor Expansion	CPXCF COP Crit Reprs/Rcv Stmls	1,570,701	0
10035936	Lighting Rods Replacement	Lighting Rods Replacement	CPXCF COP Crit Reprs/Rcv Stmls	(1,570,701)	0
10040162	BreakrSensTst,Pwr&LdDistStudy	BreakrSensTst,Pwr&LdDistStudy	GF Continuing Authority Ctrl	745,795	0

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Fine Arts Museum	10009026	Legion Of Honor - Masonry	Legion of Honor - Masonry	GF Continuing Authority Ctrl	500,000	0
	10016869	Fam Facility Maintenance	Fam - Facilities Maintenance	GF Annual Authority Ctrl	245,258	257,521
	10035949	de Young Fire Doors	de Young Fire Doors	GF Continuing Authority Ctrl	0	150,000
	10035965	de Young Chiller 1 & 2 Compnts	de Young Chiller 1 & 2 Compnts	GF Continuing Authority Ctrl	115,000	185,000
	10035985	Legion Laylight Shades	Legion Laylight Shades	GF Annual Authority Ctrl	175,000	290,000
	10038910	LOH Main Entrance Wooden Doors	Redesign&Modify LOH Main Doors	GF Continuing Authority Ctrl	0	150,000
<b>Fine Arts Museum Total</b>					<b>1,035,258</b>	<b>1,032,521</b>
Fire Department	10009040	FD HVAC Systems Repair	HVAC System Repair	GF Continuing Authority Ctrl	250,000	250,000
	10009042	FD Generator Replacement Proj	Generator Replacement	GF Continuing Authority Ctrl	250,000	250,000
	10016871	FD Underground Storage Tank Mo	Underground Storage Tank Monit	GF Continuing Authority Ctrl	447,669	470,052
	10016875	FD Various Facility Maintenance	Various Facility Maintenance P	GF Continuing Authority Ctrl	989,895	1,039,390
	10033438	FD Station Shower Replacements	Fire Station Shower Replacemen	GF Continuing Authority Ctrl	50,000	50,000
<b>Fire Department Total</b>					<b>1,987,564</b>	<b>2,059,442</b>
General Services Agency - City Admin	10001289	ADRE Capital Improvements	1SVN FPS ER Generator	CPXCF COP Crit Reprs/Rcv Stmls	1,000,000	0
			25VN - Domestic Booster Pump	GF Continuing Authority Ctrl	0	150,000
			25VN Elevator Control Upgrade	CPXCF COP Crit Reprs/Rcv Stmls	1,000,000	0
			25VN - Exterior Façade	GF Continuing Authority Ctrl	0	500,000
			Alemany Farmers Market Roof	GF Continuing Authority Ctrl	0	350,000
			City Hall Dome Leaks Repair	GF Continuing Authority Ctrl	200,000	300,000
			City Hall - Exterior Stone Ref	GF Continuing Authority Ctrl	200,000	200,000
			Civic Center - Steam Loop Emer	GF Continuing Authority Ctrl	100,000	200,000
			HOJ- Fire Pump/Controls Replcm	GF Continuing Authority Ctrl	0	225,000
			HOJ - Garage Door Replacement	GF Continuing Authority Ctrl	100,000	0
			Kern County Oil Wells Closure	GF Continuing Authority Ctrl	100,000	400,000
	10001290	ADNB CCG IPIC Partnership	Eastern Neighborhoods Grant	SR Eastern Neighborhood CI	200,000	200,000
	10001291	ADRE Facilities Maintenance	HOJ Facilities Maintenance	GF Annual Authority Ctrl	286,650	300,983
	10005814	Moscone Conv Fac Capital Proje	Moscone Conv Fac Capital Proje	SR Conv Fac Fd-Continuing	1,000,000	1,000,000
	10016763	ADDA Access Barrier Removal	Critical Access Repair & Maint	GF Continuing Authority Ctrl	100,000	300,000
	10016766	ADAD Facilities Maintenance	GSA Facilities Maintenance	GF Annual Authority Ctrl	405,533	425,809
	10030243	ADCP City Resilience Projects	Hazards and Climate-Resilient Design Guidance	GF Continuing Authority Ctrl	100,000	250,000
	10037704	COPs Contingency	COPs Contingency CR	CPXCF COP Crit Reprs/Rcv Stmls	(906,179)	0

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
General Services Agency - City Admin	10038911	ADDA Barrier Removal Stow Lake	Stow Lake Barrier Removal	GF Continuing Authority Ctrl	100,000	0
	10038912	ADDA GGP SharonArtStudioMeadow	GGP Sharon Art Studio	GF Continuing Authority Ctrl	0	500,000
	10038913	ADDA GGP Barrier Removal PROW	Public ROW - JFK Drive	CPXCF COP Crit Reprs/Rcv Stmls	500,000	0
			Public ROW - Stanyan Curb	CPXCF COP Crit Reprs/Rcv Stmls	400,000	0
	10038914	ADRE 555 7th Siding CR COPs	555 7th Ext Wood Siding Repl	CPXCF COP Crit Reprs/Rcv Stmls	750,000	0
	10038915	ADRE 555 7th Elevator CR COPs	555 7th Elevator Project	CPXCF COP Crit Reprs/Rcv Stmls	1,500,000	0
	10038916	ADRE CH Roof Waterprf CR COPs	City Hall Roof Waterproof	CPXCF COP Crit Reprs/Rcv Stmls	2,500,000	0
	10038917	ADRE 1650M Chiller CR COPs	1650M Chiller/Cooling Tower	CPXCF COP Crit Reprs/Rcv Stmls	500,000	0
	10038918	ADRE 1099Sunny Boiler CR COPs	1099 Sunnydale Boiler	CPXCF COP Crit Reprs/Rcv Stmls	400,000	0
	10038919	ADRE 50Ray Ext Siding CR COPs	50 Raymond Exterior Siding	CPXCF COP Crit Reprs/Rcv Stmls	500,000	0
	10038920	ADRE Steam Loop Renew CR COPs	Civic Center Steam Loop Renew	CPXCF COP Crit Reprs/Rcv Stmls	3,738,000	0
	10038921	ADFM Underground Fuel Tanks	Underground fuel tanks	CPXCF COP Crit Reprs/Rcv Stmls	9,225,727	0
<b>General Services Agency - City Admin Total</b>					<b>23,999,731</b>	<b>5,301,792</b>
General Services Agency - Public Works	10031502	PW Islais Crk Brg Rehab	Reserve- Project	GF Continuing Authority Ctrl	0	2,120,000
	10033865	PW VL CR and Sub-Sdwk Bsmnt	Curb Ramps Basements CR	CPXCF COP Crit Reprs/Rcv Stmls	3,000,000	0
	10034763	PW Curb Ramps Budget	Reserve- Project	GF Continuing Authority Ctrl	3,472,828	4,264,079
	10034764	PW Street Resurfacing Budget	Reserve- Project	CPSIF COP Street Repaving	30,000,000	0
			Reserve- Project	SR RMRA City Capital Funding	18,905,000	19,472,150
			Reserve- Project	SR RMRA County Capital Funding	9,880,000	10,176,400
			Reserve- Project	SR Road	4,275,000	4,403,250
			Reserve- Project	SR Special Gas Tax St Impvt	8,170,000	8,415,100
	10034786	PW Plazas Budget	Reserve- Project	GF Continuing Authority Ctrl	200,000	135,963
	10034790	PW Urgent Repairs Budget	Reserve- Project	GF Continuing Authority Ctrl	442,378	464,497
	10034791	PW SIRP Sidewalk Budget	Reserve- Project	GF Continuing Authority Ctrl	1,355,025	1,428,902
			Reserve- Project	SR Other Special Revenue	1,435,192	1,506,952
	10034792	PW ASAP Sidewalk Budget	Reserve- Project	GF Continuing Authority Ctrl	234,792	271,532
			Reserve- Project	SR Other Special Revenue	428,542	449,969
	10034853	PW Landslide/ Rockfall Budget	Reserve- Project	GF Continuing Authority Ctrl	165,000	173,250
	10034854	PW Street Structures Budget	Reserve- Project	GF Continuing Authority Ctrl	660,000	878,000
	10037814	PW Sunset Blvd Recycl Wtr Impr	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	1,200,000	0

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
General Services Agency - Public Works	10038738	PW UN Plaza Fence_Lighting Imp	Reserve- Project	GF Continuing Authority Ctrl	110,000	0
	10038786	PW Japantown Buchanan Mall	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	2,000,000	0
	10038888	SAS Pothole Repairs Budget	Reserve- Project	GF Continuing Authority Ctrl	1,368,270	1,436,684
	10038889	SAS Facilities Maint Budget	Reserve- Project	GF Continuing Authority Ctrl	514,989	540,738
	10038890	SAS Median Maintenance Budget	Reserve- Project	GF Continuing Authority Ctrl	154,663	162,396
	10038891	SAS Fence Repairs Budget	Reserve- Project	GF Continuing Authority Ctrl	150,646	158,178
	10038892	SAS Tree Planting & Establish	Reserve- Project	GF Continuing Authority Ctrl	400,000	400,000
	10038893	SAS Street Tree Est Budget	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	2,000,000	0
	10038896	SAS Yard Tenant Imprv Prop B	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	780,751	0
	10038897	SAS Yard HVAC System Upgrade	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	1,800,000	0
	10038898	SAS Sunset Blvd Hosebib Instal	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	935,000	0
	10038899	PW Escolta Way Improvements	Reserve- Project	GF Continuing Authority Ctrl	224,000	0
	10038900	PW Innes Ave Rdwy Rebuild	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	5,000,000	0
<b>General Services Agency - Public Works Total</b>					<b>99,262,076</b>	<b>56,858,040</b>
General Services Agency - Technology	10033388	DT Fiber to Public Housing	Fiber to Public Housing	CPXCF COP Crit Reprs/Rcv Stmls	2,500,000	0
	10033389	DT VOIP Facilities Remediation	VoIP Facilities Remediation	GF Continuing Authority Ctrl	250,000	250,000
	10037678	DT City Hall WiFi Improvements	DT City Hall WiFi Improvements	GF Continuing Authority Ctrl	0	155,000
<b>General Services Agency - Technology Total</b>					<b>2,750,000</b>	<b>405,000</b>
Homelessness And Supportive Housing	10037697	260 Golden Gate Seismic	260 GG Seismic Retrofit	GF Continuing Authority Ctrl	535,023	0
<b>Homelessness And Supportive Housing Total</b>					<b>535,023</b>	<b>0</b>
Human Services	10037672	1235 Mission Elevator MODRN	1235 Mission Elevator MODRN	GF Continuing Authority Ctrl	720,000	0
	10037674	1235 Mission HVAC MODRN	1235 Mission HVAC MODRN	GF Continuing Authority Ctrl	347,519	0
<b>Human Services Total</b>					<b>1,067,519</b>	<b>0</b>
Juvenile Probation	10016881	Juv - Facilities Maintenance	Juv - Facilities Maintenance	GF Annual Authority Ctrl	378,346	397,263
			YGC HVAC Activities	CPXCF COP Crit Reprs/Rcv Stmls	476,000	0
	10034485	YGC Elevators - East & West	Modernization Activities	CPXCF COP Crit Reprs/Rcv Stmls	1,000,000	0
	10038884	Juv Hall Replacement Study	Replacement Study Activities	GF Continuing Authority Ctrl	500,000	0
<b>Juvenile Probation Total</b>					<b>2,354,346</b>	<b>397,263</b>
Municipal Transportation Agency	10011999	Tsf-Transit Cap Maint & Progra	Tsf-Transit Capital Maint (Repl	Transit	6,837,861	6,699,000

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Municipal Transportation Agency	10031009	MT Ipic-market Octavia	Ipic-market Octavia Transit-(m	Transit	395,000	0
	10034129	MT SFMTA Pop Growth Alloc	FY22 Prop B Alloc For Transit	Transit	13,520,000	35,480,000
	10034131	MS SFMTA POP GROWTH ALLOC SSD	FY22 Prop B Alloc for SSD	Sustainable Streets	14,510,000	21,830,000
	10035881	MT IPIC SOMA	MT IPIC SOMA	Transit	550,000	2,526,980
	10035882	MT IPIC HUB	MT IPIC HUB	Transit	339,200	135,524
Municipal Transportation Agency Total					36,152,061	66,671,504
Police	10009500	Hazmat Abatement	Hazmat Abatement	GF Continuing Authority Ctrl	30,956	32,504
	10009510	Pol Station Security Camera Up	PS Security Camera Upgrd	GF Continuing Authority Ctrl	25,000	100,000
	10020722	Var Loc-Misc Fac Maint Proj	Various Locations Fac Maint Pr	GF Continuing Authority Ctrl	161,116	169,172
	10030970	BBR SFPD Maint and Rpr	Academy HVAC Boilers	GF Continuing Authority Ctrl	500,000	0
			Fire Panel Replacements	GF Annual Authority Ctrl	200,000	0
			Fire Panel Replacements	GF Continuing Authority Ctrl	0	400,000
			HVAC Test Balance Stations	GF Continuing Authority Ctrl	100,000	100,000
			POL Fac Master Planning	GF Continuing Authority Ctrl	350,000	0
			Police Facilities Roofs Repair	GF Continuing Authority Ctrl	0	100,000
			PS Security Camera Upgrd	GF Continuing Authority Ctrl	75,000	0
			Range Truss Replacement	GF Continuing Authority Ctrl	200,000	200,000
			Replace Central Station Study	GF Continuing Authority Ctrl	250,000	0
			Station Key Card Access	GF Continuing Authority Ctrl	0	150,000
	Police Total					1,892,072
Port	10010831	PO Cargo Maint Dredging	Cargo Maint Dredging	Port Operating	4,800,000	0
	10011124	PO Seawall & Marginal Wharf Re	Seawall&Marginal Wharf Rep Prj	Port Operating	3,082,000	4,682,000
	10011284	PO Pier Bldgs Ladders & Skylig	PierBldgs Ladders&Skylight Rep	Port Operating	1,000,000	0
	10011395	PO SF Port Marina Repairs & Up	Marina Repairs & Upgrades	Port-South Beach Harbor	1,522,881	1,551,908
	10011403	PO Heron's Head Park Stabiliza	Heron's Head Park Stabilizat'n	Port Operating	513,000	0
			NCWC Grant HHP	Port-Capital	987,000	0
	10011407	PO Waterfront Development Proj	Waterfront Development Proj	Port Operating	8,178,800	8,712,800
	10032237	PO Seawall Resiliency Project	General Planning Activities	Port Operating	1,486,422	1,518,924
	10032906	PO Enterprise Technology Proj	Enterprise Technology Projects	Port Operating	1,500,000	0
	10032988	PO Capital Proj Implement Team	Capital Proj Implement Team	Port Operating	1,800,000	1,800,000
	10032989	PO P90 Grain Silo Demolition	P90 Grain Silo demolition proj	Port Operating	1,150,000	0
	10032990	PO Cap Proj Contingency Fund	Project Overages	Port Operating	2,602,224	3,556,003

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Port	10033008	PO Concrete Pile Repair Crew	Concrete Pile Repair Crew	Port Operating	800,000	1,600,000
	10035116	PO Facility Condition Assessm.	Facility Condition Assessment	Port Operating	1,000,000	1,000,000
	10036001	PO Environmtl Cleanup Pier 64	Environmental Cleanup Pier 64	Port Operating	1,400,000	0
	10036010	PO P29.5 ParkingExhaust System	P29	Port Operating	1,505,000	0
	10036012	PO Southern Waterfront Beautif	Southern Waterfront Beautifica	Port Operating	2,222,000	2,222,000
	10037604	Insurance Deductible	Insurance Deductible	Port Operating	800,000	500,000
	10038571	PO 2021 3180 RH2 Bldg Envelope	Round House Envelope 2	Port Operating	8,000,000	0
	10038685	PO 2019 1800 Subsidence	2019 1800 Subsidence	Port Operating	750,000	0
	10038686	PO 2019 1800 Fendering	2019 1800 Piling & Fendering	Port Operating	9,400,000	0
	10038687	PO 2022 PRTW Pile/Fill Removal	2022 PRTW Pile/Fill Removal	Port Operating	1,956,104	0
	10038688	PO 2022 1500 P50 Seismc Pre-DS	2022 1500 P50 Seismc Pre-DS	Port Operating	3,800,000	0
	10038689	PO 2022 1295 P29.5 Office Reha	2022 1295 P29.5 Office Reha	Port Operating	232,000	0
	10038690	PO 2022 1090 P9 Tier 1 FIRPA	2022 1090 P9 Tier 1 FIRPA	Port Operating	0	2,840,573
	10038691	PO Aquatic Park Sewer Repair	Aquatic Park Sewer Repair	Port Operating	1,226,000	0
	10038692	PO 2022 1450 P45 Shed B/D Repr	2022 1450 P45 Shed B/D Repr	Port Operating	0	1,700,000
	10038693	PO Grant Match	Grant Match	Port Operating	2,000,000	1,000,000
	10038694	PO Stormwater Trash Capture	Stormwater Trash Capture	Port Operating	450,000	0
	10038695	PO Re-tenanting Fund	Re-tenanting Fund	Port Operating	8,078,382	0
	10038696	PO Crane Barge Purchase	Crane Barge Purchase	Port Operating	6,500,000	0
<b>Port Total</b>					<b>78,741,813</b>	<b>32,684,208</b>
Public Health	10002778	HG SFGH Bldg 5 ClinLab Replace	Clin Lab Automation System	CPXCF COP Crit Reprs/Rcv Stmls	4,000,000	0
	10016877	HG Misc Fac Maint Proj	Misc Fac Maint Proj	SFGH-Operating Fund	1,792,160	1,881,766
	10016878	HL Dph - Facilities Maintenanc	Dph - Facilities Maintenance (	LHH-Operating Fund	1,548,370	1,625,792
	10030946	HG Bldg 5 Kitchen Upgrade	CPC Funding	CPXCF COP Crit Reprs/Rcv Stmls	1,500,000	0
	10031565	PW Castro Mission HlthCtr Reno	CON Work – FEMA Grant	SR Community Health-Grants	537,462	0
	10033176	HA DPH Facilities Maintenance	101 Grove FM	GF Annual Authority Ctrl	86,874	91,217
			CBHS Facility	GF Annual Authority Ctrl	180,249	189,261
			PC Clinic FM	GF Annual Authority Ctrl	489,037	513,489
	10034589	HL Roof replacement-admin blds	Roof replacement - L Wing	LHH-Operating Fund	0	400,000
	10034591	HL Cooling Center	Cooling Center	CPXCF COP Crit Reprs/Rcv Stmls	975,000	0
	10034618	HG Freight Elevator Modernizat	CPC Funding	CPXCF COP Crit Reprs/Rcv Stmls	1,150,000	0
	10035872	HL Emergency Stair Egress Repa	Emergency Stair Egress Repairs	LHH-Operating Fund	250,000	0

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Public Health	10036526	DPH G.O. Bond Planning	DPH G.O. Bond Planning	GF Continuing Authority Ctrl	1,500,000	0
	10037346	HL Admin Bldg Fire Alarm	Admin Bldg Fire Alarm	LHH-Operating Fund	250,000	0
	10038702	HL Phar Auto Disp Cabinets	Phar Auto Disp Cabinets	LHH-Operating Fund	700,000	0
	10038703	HG Phar Auto Disp Cabinets	Reserve- Project	SFGH-Operating Fund	2,550,000	0
	10038873	HL Server Room UPS Replacement	Server Room UPS Replacement	LHH-Operating Fund	200,000	0
	10038874	HL Sterilizer Replacement	Sterilizer Replacement	LHH-Operating Fund	150,000	350,000
	10038875	HL F Wing Structural Damage	F Wing Structural Damage	LHH-Operating Fund	0	450,000
	10038876	HL Pharmacy Auto Packagers	Pharmacy Auto Packagers	LHH-Operating Fund	0	350,000
	10038881	HG Inpatient Pharmacy Carousel	ZSFG Inpatient Pharmacy Carou	SFGH-Operating Fund	450,000	0
	10038883	HG Fire Alarm Backbone & Infra	COP Funding	CPXCF COP Crit Reprs/Rcv Stimls	4,350,000	0
<b>Public Health Total</b>					<b>22,659,152</b>	<b>5,851,525</b>
Public Library	10009363	LB Capital Improvement Project	LB Capital Improvement Project	SR Library Fund - Continuing	1,500,000	0
			Non-BLIP Branch Remodel	SR Library Fund - Continuing	3,000,000	0
	10029842	PW 750 Brannan St Office Const	750 Brannan Leasehold Budget	SR Library Fund - Continuing	3,000,000	0
	10032983	LB-Branch Building Envelope Pr	Branch Building Envelope Proj	SR Library Fund - Continuing	250,000	250,000
			Park Building Envelope Proj	SR Library Fund - Continuing	2,500,000	0
	10034331	LB-SFPL Oceanview Capital Prj	SFPL Oceanview Branch Capital	SR Library Fund - Continuing	3,500,000	15,000,000
	10034332	LB-SFPL AV Equipment Refresh	SFPL AV Equipment Refresh Proj	SR Library Fund - Continuing	320,000	0
	10034333	LB-SFPL Chinatown Renovation	SFPL Chinatown Branch Renovati	SR Library Fund - Continuing	7,956,045	3,000,000
	10038442	LB Br Elevator Modernization	LB Br Elevator Modernization	SR Library Fund - Continuing	100,000	500,000
	10038443	LB Bldg System Assess&Upgrades	LB Bldg System Assess&Upgrades	SR Library Fund - Continuing	500,000	2,000,000
<b>Public Library Total</b>					<b>22,626,045</b>	<b>20,750,000</b>
Public Utilities Commission	10014854	Natural Resources Planning	Natural Resources Planning	SFWD-Operating Fund	1,162,000	900,000
	10015023	Landscape Conservation Program	Landscape Conservation Program	SFWD-Operating Fund	0	1,000,000
	10015046	Long Term Monitoring & Permit	Long Term Monitoring & Permit	SFWD-Operating Fund	6,971,000	4,890,000
	10016956	Hetchy Water - Facilities Main	Facilities Maint	Hetchy Operating Fund	3,000,000	3,000,000
	10016972	Awss Maintenance - Cdd	Awss Maintenance - Cdd	SFWD-Operating Fund	2,500,000	2,500,000
	10016976	Watershed Structure Projection	Watershed Structure Projection	SFWD-Operating Fund	4,486,000	5,486,000
	10025172	Wecc/Nerc Compliance	Wecc/Nerc Compliance	Hetchy Operating Fund	4,449,000	4,449,000
	10025175	Wecc/Nerc Transmission Line CI	Wecc/Nerc Transmission Line CI	Hetchy Operating Fund	200,000	208,000
	10025206	Water Resources Planning And D	Water Resources Planning/ Budge	SFWD-Operating Fund	50,000	500,000

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Public Utilities Commission	10025207	Treasure Island - Maintenance	Treasure Island - Maintenance	Hetchy Operating Fund	4,217,000	4,428,000
			Treasure Island - Maintenance	SFWD-Operating Fund	1,350,000	1,350,000
			Treasure Island - Wastewater	CWP-Operating Fund	2,600,000	2,600,000
	10025208	525 Golden Gate - O & M	525 Golden Gate - O & M	CWP-Operating Fund	1,332,000	1,372,000
			525 Golden Gate - O & M	Hetchy Operating Fund	802,000	826,000
			525 Golden Gate - O & M	SFWD-Operating Fund	2,966,038	3,096,038
	10025209	525 Golden Gate - Lease Paymen	525 Golden Gate - Lease Paymen	CWP-Operating Fund	2,426,917	2,416,551
			525 Golden Gate - Lease Paymen	Hetchy Operating Fund	1,249,541	1,244,204
			525 Golden Gate - Lease Paymen	SFWD-Operating Fund	9,178,389	9,139,186
	10025211	Retrofit Grant Program	Retrofit Grant Program	SFWD-Operating Fund	0	500,000
	10025762	Low Impact Development	FY22 Low Impact Development	CWP-Operating Fund	681,000	681,000
	10025785	Youth Employment & Environment	Youth Employment & Environ Bud	CWP-Operating Fund	697,000	697,000
			Youth Employment & Environ Bud	Hetchy Operating Fund	150,000	150,000
			Youth Employment & Environ Bud	SFWD-Operating Fund	1,290,000	1,290,000
	10038495	Drought Response Program	Drought Response Program	SFWD-Operating Fund	500,000	500,000
	10038496	Personnel Safety Program	Personnel Safety Program	SFWD-Operating Fund	1,000,000	0
<b>Public Utilities Commission Total</b>					<b>53,257,885</b>	<b>53,222,979</b>
Recreation And Park Commission	10013093	RP Open Space Acquisition	Os Acquisition-Budget	SR Open Space-Continuing	3,781,000	3,979,500
	10013099	RP ADA Compliance	ADA Compliance-Budget	GF Continuing Authority Ctrl	600,000	800,000
	10013170	RP Gene Friend Rec Center	Budget	CP R&P Capital Impvt-Oth	728,397	287,510
	10013173	RP Concession Maintenance	Concession Maintenance	GF Continuing Authority Ctrl	300,000	400,000
	10013254	RP Marina DBW Loan Reserve	Marina Dbw Loan Reserve	SR R&P-Marina Yacht Harbor	78,700	80,235
	10013259	RP MYH E Harbor Sediment Rmd	East Harbor Sediment Remediati	SR R&P-Marina Yacht Harbor	1,817,590	2,317,590
	10013274	RP Erosion Cntrl/Rtaining Wall	Erosion Control & Retaining Wa	GF Continuing Authority Ctrl	525,000	600,000
	10013280	RP Forestry	Forestry	GF Continuing Authority Ctrl	450,000	550,000
	10013283	RP Field Rehabilitation	Field Rehabilitation-Budget	GF Continuing Authority Ctrl	550,000	525,000
	10013292	RP Gateways/Borders/ Bollards	Gateways/Borders/Bollars/ Fenci	GF Continuing Authority Ctrl	273,000	550,000
	10013296	RP General Facility Renewal	General Facility Renewal Budge	GF Continuing Authority Ctrl	750,000	750,000
	10013347	RP Golf Capital	Golf Program	SR Golf Fund -Continuing	374,486	374,486
	10013359	RP Irrigation Systems	Irrigation Systems	GF Continuing Authority Ctrl	500,000	500,000



## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Recreation And Park Commission	10013373	RP Camp Mather Capital Renewal	Camp Mather Facility Renewal B	GF Continuing Authority Ctrl	496,000	700,000
	10013432	RP Angelo J. Rossi Pool	3283V-Proj Reserve	CPRPF FC OSP VARS PK LRBS06&07	70,000	0
	10013454	RP LPSF Herz Playground	Reserve	SR Visitacion Valley CI	1,336,000	0
	10013588	RP Paving	Paving	GF Continuing Authority Ctrl	500,000	600,000
	10013593	RP Playing Fields Replacement	Playing Fields Replacement	GF Continuing Authority Ctrl	5,151,000	3,650,000
	10013617	RP Pump Replacement Project	Pump Replacement Project-Budge	GF Continuing Authority Ctrl	300,000	500,000
	10013653	RP Emergency Repairs	Emergency Repairs Budget	GF Continuing Authority Ctrl	500,000	500,000
	10013659	RP Court Resurfacing	Court Resurfacing	GF Continuing Authority Ctrl	500,000	700,000
	10013668	RP Security and Lighting	Security and Lighting- Cameras	GF Continuing Authority Ctrl	200,000	300,000
	10013675	RP Signage & Information Sys	Signage & Information System	GF Continuing Authority Ctrl	150,000	200,000
	10016942	RP General Facilities Maintena	General Facilities Maint- Budge	GF Annual Authority Ctrl	548,000	550,000
	10016944	RP Mather Facilities Maint	Mather Facilities Maint- Budget	GF Annual Authority Ctrl	202,000	250,000
	10016948	RP Marina YH Facilities Maint	Myh-Facilities Maintenance-Bud	SR R&P-Marina Yacht Harbor	338,000	338,000
	10024391	RP M Dolores Playground Resrve	Mission Dolores Pg Fac Maint R	GF Continuing Authority Ctrl	15,000	15,000
	10031044	RP Yacht Harbor-dredging	Marina Dredging	SR R&P-Marina Yacht Harbor	600,000	600,000
	10031217	RP 11th Street And Natoma Park	Budget	GF Continuing Authority Ctrl	400,000	400,000
	10031220	RP Floor Resurfacing Project	Floor Resurfacing Project	GF Continuing Authority Ctrl	100,000	600,000
	10032369	RP Civic Center Pg Maint Fund	Civic Center Pg Maint Fund	GF Continuing Authority Ctrl	15,000	15,000
	10032971	RP Alarm Maintenance	Alarm Maintenance	GF Continuing Authority Ctrl	200,000	220,000
	10032972	RP Playground Maintenance	Playground Maintenance	GF Continuing Authority Ctrl	700,000	700,000
	10033303	RP Fencing	Fencing	GF Continuing Authority Ctrl	350,000	700,000
	10034463	RP GGP Pagoda	GGP Pagoda	GF Continuing Authority Ctrl	442,000	0
	10035933	RP OS Contingency - GEN - NEW	OS Contingency - GEN- Budget	SR Open Space-Continuing	2,268,600	2,387,700
	10036166	RP Community Garden Maint	Community Garden Maint	GF Continuing Authority Ctrl	25,000	25,000
	10037377	RP Waste Receptacle/Park Furn	Waste Receptacle/ ParkFurniture	GF Continuing Authority Ctrl	100,000	100,000
	10038456	RP ADA TPC Harding Park	Budget	CPXCF COP Crit Reprs/Rcv Stmls	900,000	0
	10038559	RP - Gardens of GGP	GGP Gardens - Budget	CP R&P Capital Impvt-Oth	251,678	251,678
	10038616	RP Noe Valley Town Sq Restroom	Budget	GF Continuing Authority Ctrl	200,000	0
	10038617	RP Precita Park Restroom	Budget	GF Continuing Authority Ctrl	200,000	0
	10038618	RP Kelloch Vellasco Fitness	Budget	GF Continuing Authority Ctrl	100,000	0

## CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Sheriff	10013792	SH Repair Of Roof On Jail Faci	County Jail	GF Continuing Authority Ctrl	0	250,000
	10013797	Roads & Urban Forestry	Cj 5 Road Maintenance	GF Continuing Authority Ctrl	50,000	50,000
	10016951	Shf - Facilites Maintenance	Shf - Facilities Maintenance	GF Annual Authority Ctrl	543,140	570,297
			Shf - Jail Maintenance - Hoj	GF Annual Authority Ctrl	177,295	186,160
	10038959	CJ1 Sallyport Door Replacement	Replace CJ1 Sallyport Door	GF Continuing Authority Ctrl	250,000	0
	10038960	425 7th Street Generator	Generator Day Tank & Control-4	GF Continuing Authority Ctrl	100,000	0
	10038961	425 7th Street - Building Mana	425 7th Street - Building Mana	GF Continuing Authority Ctrl	0	427,608
	10038962	425 7th St. Roof Replacement	425 7th St. Roof Replacement	CPXCF COP Crit Reprs/Rcv Stmls	1,400,000	0
	10038963	425 7th Street Boiler	425 7th Street Boiler	GF Continuing Authority Ctrl	0	581,596
	10038964	CJ3 Annex&Lrng Ctr-Extr Paint	CJ3 Annex&Lrng Ctr-Extr Paint	GF Continuing Authority Ctrl	0	68,074
	10038965	SBJ Boiler Repair	SBJ Boiler Repair	GF Continuing Authority Ctrl	0	459,000
	10038966	CJ3 Roof-Painting HVAC Equip	Roof Painting for CJ3 HVAC Equ	GF Continuing Authority Ctrl	0	97,000
	10038967	CJ3 Annex roof Coating	Roof coating for CJ3 Annex	CPXCF COP Crit Reprs/Rcv Stmls	3,425,000	0
	<b>Sheriff Total</b>				<b>5,945,435</b>	<b>2,689,735</b>
War Memorial	10016982	War - Facility Maintenance	War - Facility Maintenance	SR WAR - Annual Authority Ctrl	609,276	639,739
	10037717	Davies Hall Elevators CR	Davies Hall Elevators CR	CPXCF COP Crit Reprs/Rcv Stmls	2,200,000	0
	10038986	Opera House Mansard Roof Rplce	Opera House Mansard Roof Rplce	CPXCF COP Crit Reprs/Rcv Stmls	5,000,000	0
<b>War Memorial Total</b>					<b>7,809,276</b>	<b>639,739</b>
<b>Capital Projects Total</b>					<b>510,011,451</b>	<b>347,960,033</b>

# IT PROJECTS





# INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

SF.GOV/COIT

## THE COMMITTEE ON INFORMATION TECHNOLOGY (COIT)

Investment in information and communications technology (IT or ICT) enables the City and County to enhance city services, facilitate resident and visitor engagement, and utilize data to better inform leaders and policymakers.

The City plans, funds, and coordinates IT projects through the Committee on Information Technology (COIT). COIT is responsible for advising the Mayor and Board of Supervisors (Board) on technology matters and setting overall technology direction for the City.

Every other year, COIT publishes the City's Information and Communication Technology Plan (ICT Plan) to proactively plan, fund, and implement the City's technology efforts to align with the Mayor's goals on equity and government accountability. The ICT Plan for Fiscal Year (FY) 2023-24 through FY 2027-28 was proposed by COIT in the spring of 2023, and the full plan can be found on the COIT website at [sf.gov/coit](https://sf.gov/coit).

## INFORMATION AND COMMUNICATION TECHNOLOGY PLAN (ICT PLAN)

The proposed Five-Year ICT Plan presents a vision of government services that are available and universally accessible in times of crisis and beyond.

This vision reflects the increased importance of ensuring the accessibility and reliability of City services that are essential to our economic recovery. The Plan outlines a path to coordinate technology investments, improve city services, and improve the resilience of our most critical systems.

The ICT plan identifies three strategic IT goals:

- Online and Accessible City Services Residents Can Use.
- Integrated City Operations that are Efficient and Cost-Effective.
- IT Infrastructure You Can Trust.



## **FY 2023-24 and FY 2024-25 Proposed ICT Budget**

COIT recommends strategic investments in technology projects citywide. The FY 2023-24 and FY 2024-25 Mayor's proposed budget provides \$53.9 million in funding for 14 projects for the two years, including:

### ***City Telecom Modernization***

Phone systems across the City are relying on aging technology and require replacement. The City will convert more than 35,000 phone lines from more than 100 telephone systems to Voice Over Internet Protocol (VOIP).

### ***Digital Accessibility & Inclusion Support***

COIT adopted the citywide Digital Accessibility and Inclusion Policy to ensure city websites are accessible regardless of disability and across languages. This project will continue to provide secure web hosting on the growing SF.gov site.

### ***Computer Aided Dispatch (CAD) Replacement***

The City's CAD system is a tool for tracking field personnel of the City's police, fire, sheriff and other public safety agencies. The current system was purchased in 2001 and is at end-of-life. Cut-over to the new system is planned to go live in 2023.

### ***Human Resources Modernization***

The Department of Human Resources (DHR) is continuing to modernize the employee and job candidate experience within the City by developing an employee onboarding tool and e-personnel filing system. This work builds on the City's new applicant tracking system that went live in 2021, and will improve the candidate experience by shortening time-to-hire. Additionally, DHR will begin developing a "one-stop shop" intranet to improve the accessibility of key resources for employees. This project will facilitate organization-wide communication, increase employee productivity, and improve team collaboration.

### ***JUSTIS Data Center of Excellence***

The City reached a significant milestone in the JUSTIS project, completely retiring the mainframe and launching a new modernized court case management system that will transform and streamline case management and improve access and services to judicial partners and the community at-large. The next phase of the JUSTIS hub will provide a data sharing and analysis platform for the courts and public safety agencies.

### ***Infrastructure Modernization***

Over the past four years, the City has invested in modernizing network and data center infrastructure. The proposed budget continues the Department of Technology's work by improving resilience in the City's data centers. This will allow for rapid recovery of critical city systems in the event of a failure, such as a power outage or a natural disaster.

### ***Public Safety and Public Service Radio Replacement***

The Public Safety and Public Service Radio Replacement Project will upgrade the citywide radio communications system used primarily by the City's public safety agencies. The new technology will support over 9,000 mobile and handheld radios, with 10 city departments and four outside agencies operating daily on the system.

### ***New Property Assessment and Tax System***

The Assessor, the Treasurer-Tax Collector, and the Controller are replacing the property tax system in order to better support document capture, reporting, storage maintenance, conversion migration services, and management.

### ***Jail Management System***

The Sheriff's Jail Management System is at end-of-life and requires replacement. A modern, supported system will allow the department to more efficiently manage operations and increase accountability by improving data sharing between Sheriff and partnering City agencies.

### ***SF Cloud Expansion***

The City uses four central data centers to support daily operations. The Department of Technology seeks to enhance the provisioning and functionality of Infrastructure-as-a-Service (IaaS) and Platform-as-a-Service (PaaS) services for city departments. In the next year, the City will provide departments with advice and expertise in platforms to optimize business functions and disaster recovery, and consolidate procurement of cloud services to achieve economies of scale.

### ***Empty Homes Tax***

In November 2022, a ballot measure was passed to implement a new tax on vacant units. It is effective January 1, 2024. The tax is unique in that property owners are required to file information regarding the vacancy of their unit; these owners are not normally subject to filing a return or being assessed on this basis. The tax is assessed based on number of days vacant with exemptions related to building permits, construction, and other factors per the tax. The new technology will support the creation

of a database that determines the filing universe, filer requirements, and timelines for the new tax. The system will be an online and accessible form for taxpayers to file and pay. It will also provide effective customer service, including targeted taxpayer outreach and education.

### ***Legislative Management System***

The Board of Supervisors are replacing the previous Legislative Management System. The new system will better support City boards, commissions and other task force throughout the legislative process. The new system will allow departments to automate legislative processes from submission to codification in the Municipal Code. In addition, the system will create an online public portal with a Heat Map for tracking legislative items. Another major function of the system deals with record retention as the system will serve as a records repository for preserving the last century of the City's legislative history and saving department reports and records associated with each file.





# ADDITIONAL BUDGETARY RESOURCES





# ADDITIONAL BUDGETARY RESOURCES

The Mayor's proposed Fiscal Years (FY) 2023-24 and 2024-25 budget for the City and County of San Francisco (the City), published on June 1, is one of several financial documents that can be a resource to the public. Other sources of financial information include:

## **Consolidated Budget and Appropriation Ordinance, FY 2023-24 and FY 2024-25**

The Consolidated Budget and Appropriation Ordinance (BAO) contains the City's sources of funds and their uses, detailed by department. This document provides the legal authority for the City to spend funds during each fiscal year. The BAO is released annually with the Board's passage and the Mayor's signing of the final budgets. An interim BAO is passed by a continuing resolution of the Board and provides the City's interim operating budget between the end of the fiscal year on June 30 and when the final budget is passed.

## **Annual Salary Ordinance, FY 2023-24 and FY 2024-25**

The Annual Salary Ordinance (ASO) is the legal document that authorizes the number of positions and job classifications in departments for the budgeted fiscal years. The ASO is passed at the same time as the BAO.

## **Annual Comprehensive Financial Report**

The City's Annual Comprehensive Financial Report (ACFR) summarizes the performance of all revenue sources and accounts for total expenditures in any given fiscal year. The ACFR for the fiscal year ending June 30, 2022 is currently available. The FY 2022-23 ACFR will be made available by the Controller after the fiscal year has closed and the City's financial reports have been reviewed and certified.

## **Five-Year Financial Plan and Joint Report**

The City's Five-Year Financial Plan forecasts expenditures and revenues during the five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for city departments. The Plan is published each odd calendar year by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst. In even calendar years, the Five-Year Financial Plan Update, commonly known as the Joint Report, is issued and is currently available for FY 2023-24 through FY 2027-28.

# OBTAINING BUDGET DOCUMENTS AND RESOURCES

Copies of these documents are distributed to the SFPL Main Library. They may also be viewed online at the City's web site ([sf.gov](https://sf.gov)) and at the following City Hall locations:

## **Mayor's Office of Public Policy and Finance**

1 Dr. Carlton B. Goodlett Place, Room 288

Phone: (415) 554-6114

<https://sf.gov/topics/budget>

## **Controller's Office**

1 Dr. Carlton B. Goodlett Place, Room 316

Phone: (415) 554-7500

<https://sf.gov/departments/controllers-office>

## **Clerk of The Board of Supervisors**

1 Dr. Carlton B. Goodlett Place, Room 244

Phone: (415) 554-5184

[sfbos.org](https://sfbos.org)

For more information regarding San Francisco's budget, finance, and performance measurements, please visit the web sites below.

## **SF Performance Scorecards**

Regularly-updated information on the efficiency and effectiveness of San Francisco government in eight highlighted service areas, including livability, public health, safety net, public safety, transportation, environment, economy, and finance.

[sfgov.org/scorecards](https://sfgov.org/scorecards)

## **SF Open Book**

A clear look at San Francisco's fiscal and economic health.

[openbook.sfgov.org](https://openbook.sfgov.org)

## **SF Open Data**

The central clearinghouse for data published by the City and County of San Francisco.

[datasf.org](https://datasf.org)

# COMMONLY USED TERMS

**ACCRUAL BASIS ACCOUNTING** – An accounting methodology that recognizes revenues or expenditures when services are provided.

**ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR)** – The City's Annual Financial Report, which summarizes the performance of all revenue sources and accounts for total expenditures in the prior fiscal year.

**ANNUALIZATION** – Adjusting a partial year revenue or expense to reflect a full year's worth of income or spending.

**APPROPRIATION** – Legislative designation of money to a department, program, or project for a particular use, including operations, personnel, or equipment.

**ATTRITION SAVINGS** – Salary savings that result when positions at a department are vacant.

**BALANCED BUDGET** – A budget in which revenues equal expenditures, with no deficit.

**BALANCING** – Process of making revenues match expenditures within each departmental budget and within the City budget as a whole.

**BASE BUDGET** – The budget predicated on maintaining the existing level of services and operations. The City and County of San Francisco require two-year budgeting annually, and the second year of the budget becomes the base budget for the following budget cycle.

**BASELINE** – (1) The annualized budget for the current fiscal year, which serves as the starting point for preparing the next fiscal year's budget. (2) A required minimum of spending for a specific purpose.

**BOND** – A debt investment in which an investor loans money to an entity that borrows the funds for a defined period of time at a fixed interest rate. Bonds are used by companies and governments to finance a variety of projects and activities.

**BUDGET AND APPROPRIATION ORDINANCE (BAO)** – The legislation that enacts the annual two-year budget. Formerly the Annual Appropriation Ordinance (AAO).

**BUDGET CYCLE** – The period of time in which the City's financial plan for the upcoming fiscal year is developed; submitted to, reviewed, and enacted by the Board of Supervisors and signed by the Mayor; and implemented by city departments.

**CAPITAL BUDGET** – Funds to acquire land, plan and construct new buildings, expand or modify existing buildings, and/or purchase equipment related to such construction.

**CAPITAL EXPENDITURE** – Expenditures creating future benefits, used to acquire or upgrade physical assets such as equipment or property.

**CARRYFORWARD** – Funds remaining unspent at year-end that a department requests permission to spend during the following fiscal year. Some funds carry forward automatically at year-end.

**CASH BASIS ACCOUNTING** – An accounting methodology that recognizes revenues and expenditures when payments are actually made.

**COVID-19** – An illness caused by a virus that can spread from person to person that created a global pandemic.

**COST-OF-LIVING ADJUSTMENT (COLA)** – A regularly scheduled adjustment to salaries, aid payments, or other types of expenditures to reflect the cost of inflation.



## **COUNTY-WIDE COST ALLOCATION PLAN**

**(COWCAP)** – The County-Wide Cost Allocation Plan is developed annually by the Controller's Office and calculates the overhead rate charged to each department for its share of citywide overhead costs, such as payroll, accounting, and operations.

**DEFICIT** – An excess of expenditures over revenues.

**ENTERPRISE DEPARTMENT** – A department that does not require a General Fund subsidy because it generates its own revenues by charging fees for services.

**FIDUCIARY FUND** – Used to account for assets held in trust by the government for the benefit of individuals or other entities. Government employee pension funds are an example of a fiduciary fund. Fiduciary funds are one of the three broad types of government funds, the other two being governmental and proprietary funds.

**FISCAL YEAR** – The twelve-month budget cycle. San Francisco's fiscal year runs from July to June 30.

**FRINGE** – The dollar value of employee benefits such as health and dental, which varies from position to position.

**FULL-TIME EQUIVALENT (FTE)** – One or more employees who cumulatively work 40 hours/week.

**FUND** – Government budgets are made up of funds that organize and account for specific resources. Each fund is considered a separate accounting entity.

**FUND BALANCE** – The amount of funding that remains in a given fund at the end of the fiscal year.

**GENERAL FUND** – The largest of the City's funds, the General Fund is a source for discretionary spending and funds many of the basic municipal services such as public safety, health and human services, and public works. Primary revenue sources include local taxes such as property, sales, payroll, and other taxes.

**GENERAL FUND DEPARTMENT** – A department that receives an annual appropriation from the City's General Fund.

**GOVERNMENTAL FUND** – The City's basic operating fund, includes the General Fund and Capital projects. One of the three broad types of government funds, the other two being the fiduciary fund and the proprietary fund.

**INTERIM BUDGET** – The citywide budget that is in effect for the first two months of the fiscal year, during the lag period between July 1—the date on which the Board of Supervisors must technically submit its budget—until mid-August when the new budget is signed into effect by the Mayor. The Mayor's proposed budget serves as the interim budget.

**MAJOR AND PROPRIETARY FUND** – Used to account for a government's on-going activities and operations, the proprietary fund includes enterprise funds (which account for activities in which a fee is charged to external user) and internal service funds (used for services provided to other funds or departments). One of the three broad types of government funds, the other two being the fiduciary fund and the governmental fund.

**MAYOR'S PROPOSED BUDGET** – The citywide budget submitted to the Board of Supervisors by the Mayor's Office, by May 1 for selected Enterprise and other departments and June 1 for all remaining departments, that makes recommendations and estimates for the City's financial operations for the ensuing fiscal year.

**MEMORANDUM OF UNDERSTANDING (MOU)** – A binding agreement between two parties.

**ORDINANCE** – A proposed or enacted law. Typically prepared by the City Attorney.

## **RAINY DAY CITY AND SCHOOL RESERVES**

– Funds that are legally set-aside by the City Charter, Section 9.113.5, with the intent of protecting the City from being negatively impacted

by the economy's boom-bust cycle. Generally, the Rainy Day Reserve requires that money be saved when revenue growth exceeds a certain level (in good economic times) in order to create a cushion during economic downturns. Pursuant to Proposition C, approved by San Francisco voters in November of 2014, the original Rainy Day Reserve was split into two separate reserves—the City Reserve for use by the City and the School Reserve for use by the San Francisco Unified School District.

**RESOLUTION** – A type of legislation. Typically prepared by the sponsoring department or a member of the Board of Supervisors and generally directed internally.

**REVISED BUDGET** – The department's budget at the end of the fiscal year. Over the course of the fiscal year, the department's original budget may be amended to reflect supplemental appropriations, and receipt of unbudgeted grants.

**SALARY ORDINANCE** – The legislation that grants departments the authority to fill a specified number of positions during the fiscal year. Note that this is not the same as having the funding to fill that number of positions. Formerly the Annual Salary Ordinance (ASO). This legislation is passed at the same time as the Budget and Appropriation Ordinance.

**SPECIAL FUND** – Any fund other than the General Fund. Revenues in special funds are non-discretionary.

**SURPLUS** – An excess of revenue over expenditures.

**TECHNICAL ADJUSTMENT** – Changes made by the Mayor's Office to the Mayor's proposed budget after it has been submitted to the Board of Supervisors.

**TWO-YEAR BUDGETING** – The citywide process (beginning Fiscal Year 2012-13) of budgeting each year for the next two fiscal years.



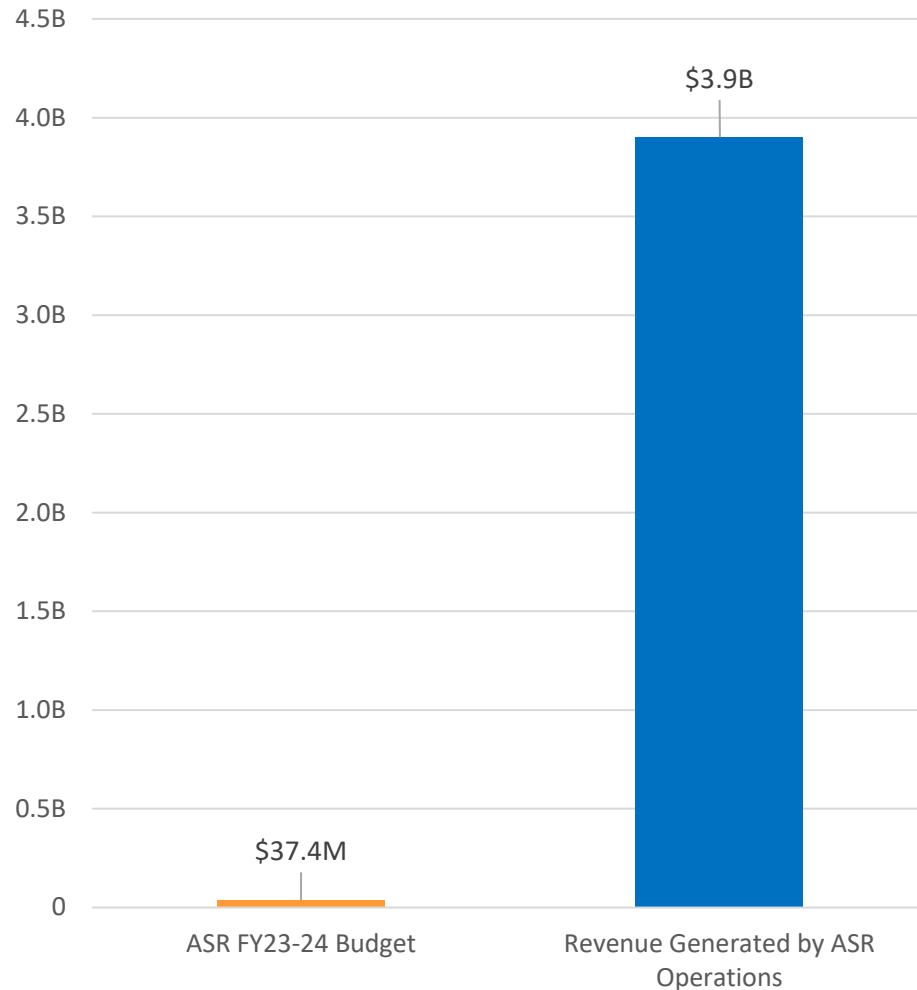
# 2023-24 & 2024-25 Proposed Budget



Presented to the Budget and Appropriations Committee  
Assessor-Recorder Joaquín Torres  
June 14, 2023



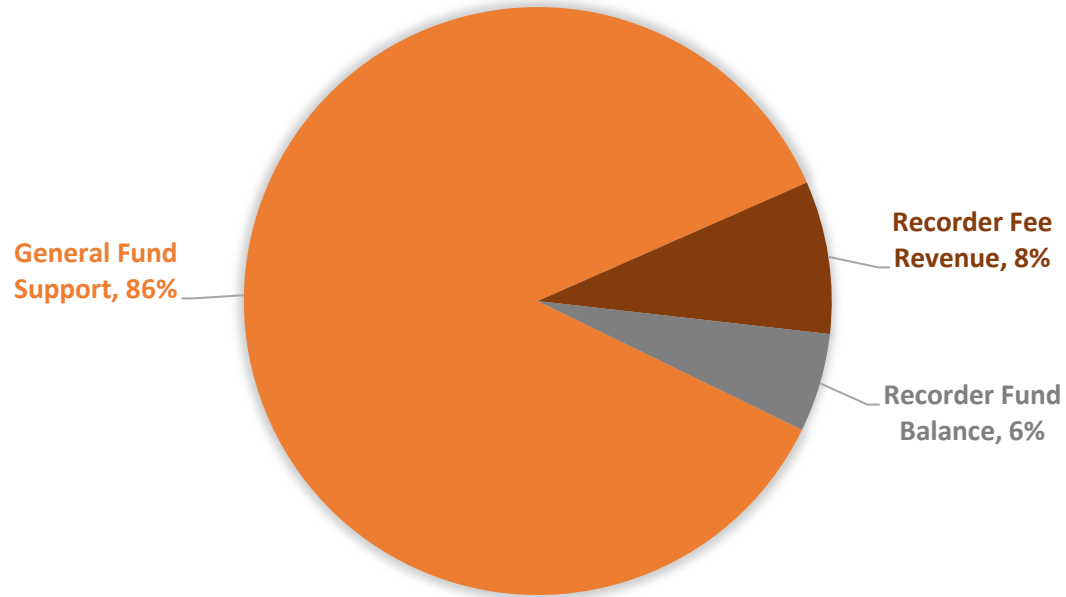
# Delivering Value With Our Budget



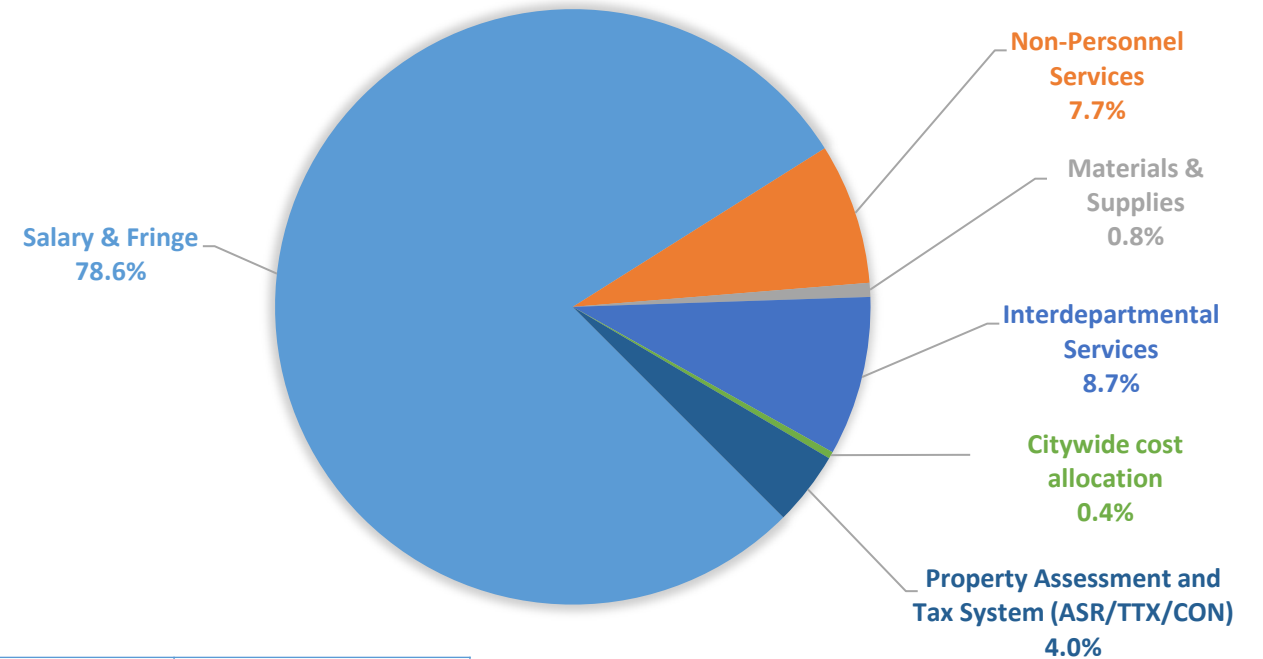
- \$37.4M Total Expenditure Budget
- \$3.9B in revenue of which \$2.5B is available to the General Fund, generated by \$329B assessed roll (after exemptions).

# FY 23-24 Sources & Uses

FY 23-24 BUDGET SOURCES



FY 23-24 BUDGET EXPENDITURES



Expenditure Type	FY 23-24 Proposed
Salary & Fringe	\$29.39M
Non-Personnel Services	\$2.86M
Materials & Supplies	\$0.28M
Interdepartmental Services	\$3.24M
Citywide cost allocation	\$0.14M
Property Assessment and Tax System (ASR/TTX/CON)	\$1.5M
<b>Total Budget</b>	<b>\$37.41M</b>

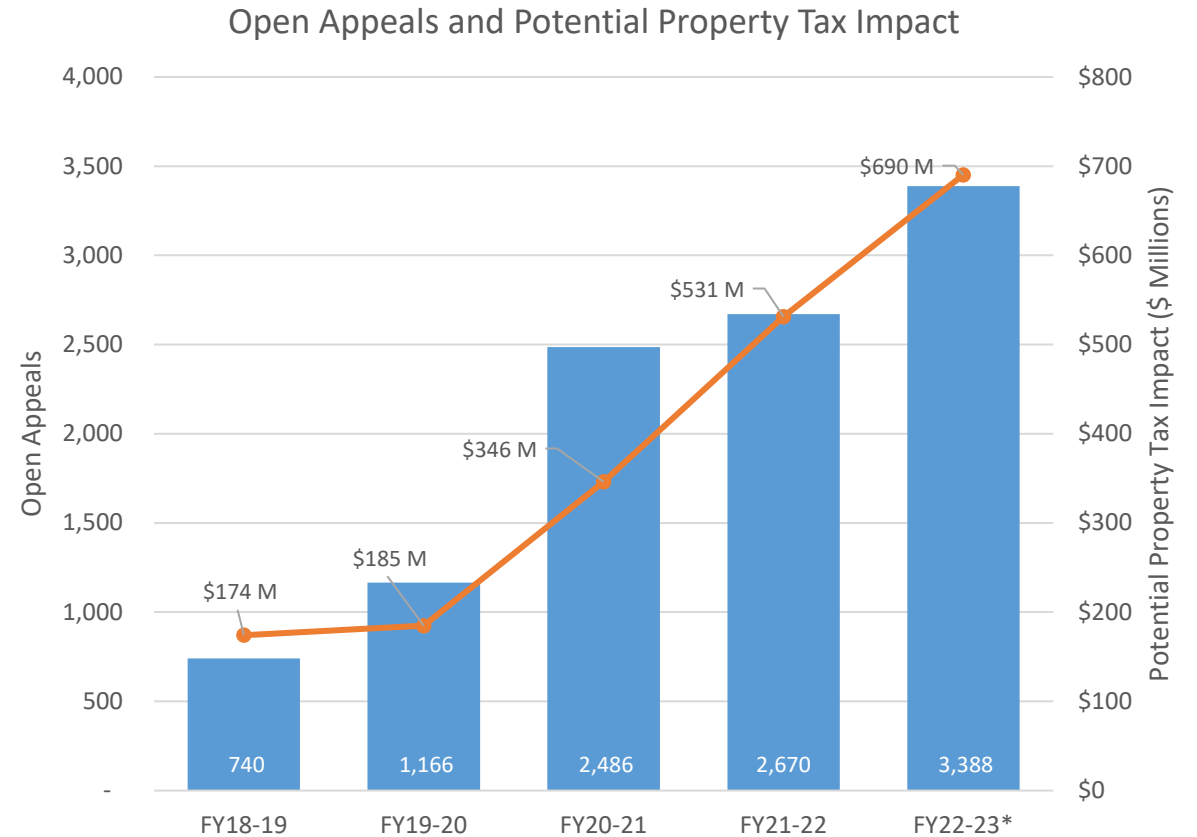
# Key Performance Measures

- FY 23 General Fund property tax revenue projected to be \$86.5 million (3.6%) above budget
- \$1.5B Lien date new construction has been added to the roll; estimated to generate revenue of \$18.1M in FY 24
- Real property transfer tax audit program has generated an additional \$75M since inception
- Exceeded the Board of Equalization's number of required business property audits by 17%
- Received an A+ on the Board of Equalization audit of assessment practices



# Addressing Challenges: Assessment Appeals

- 121% increase in appeals filed annually from FY 19 to FY 23, 1,253 -> 2,769
- 295% increase in potential property tax impact from FY 19 to FY 23, \$174M -> \$690M
- 355% increase in appeals remaining open at the end of the year from FY 19 to FY 23, 740 -> 3,388



\*FY22-23 data is as of 3/31/2023

# Addressing Challenges: Property Assessment and Tax System Replacement Project

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- Five-year project to replace our legacy property assessment system in partnership with the Treasurer/Tax Collector and Controller
- Major Information Technology improvement for San Francisco
- Managing challenging operational environment while implementing a major system replacement
- The project is nearing the final phase before go-live and every day is crucial
- FY 24 Programmatic project budget will ensure successful roll close in the new system next fiscal year



# Engagement: Access and Opportunity

- **Community presentations & events:** Property Taxes 101, Family Wealth Forum, Library Pop-Ups, How to Secure a Fair Appraisal, Assessment Basics for First-Time Homeowners, Understanding HOAs, Foreclosure Prevention, Prop 19, Tax Savings.
- **Language Access:** Tripled budget over last 2 years for translation & interpretation services. Customer Check-In Kiosk offered in multiple languages.
- **ASR's Estate Planning Program:** Pilot provided 100 free or low-cost estate plans across the southeast sector of SF & Western Addition. Hosted 12 workshops. 100 additional slots for 2023-2024.
  - 76% of estate plan recipients were very low/low income. 45% API, 17% African American, 19% Latino.

Presence in Community

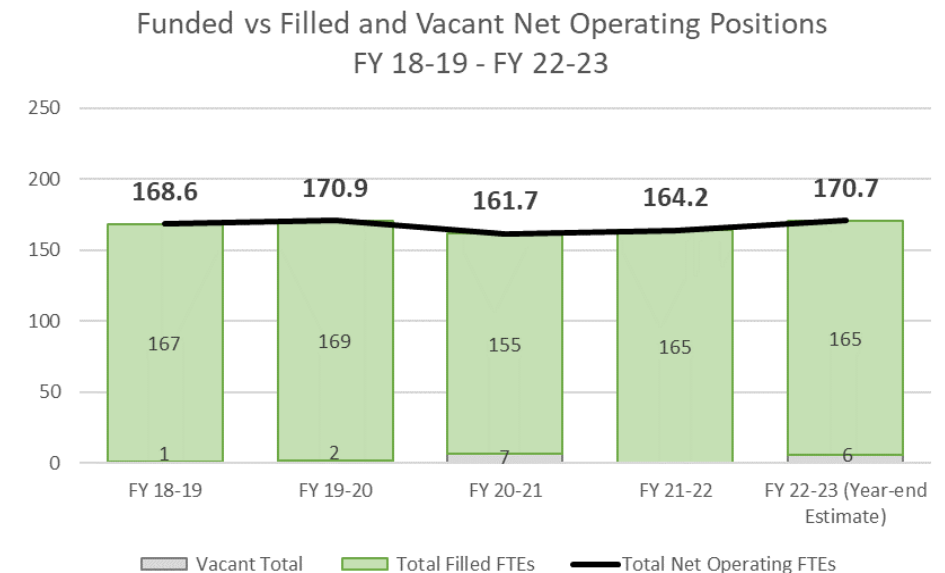


Speaking with Estate Planning Program Clients

# Hiring Efficiencies

- 170.71 funded positions and 13 vacancies (8% vacancy rate)
  - 7 of the 13 positions will be filled in two weeks
- 50 positions filled this fiscal year including 17 temporary to permanent transitions
- 6 projected year-end vacancies (3% vacancy rate)

	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23 (Year-end Estimate)
Total Operating FTE	189.2	190.7	187.6	187.6	189.3
Attrition Savings	(20.6)	(19.8)	(26.0)	(23.5)	(18.6)
<b>Total Net Operating FTE</b>	<b>168.6</b>	<b>170.9</b>	<b>161.7</b>	<b>164.2</b>	<b>170.7</b>
Total Filled FTE	167.5	169.3	155.0	164.7	164.8
Vacant Total	1.1	1.6	6.7	(0.5)	5.9



Thank you!



# BOARD OF APPEALS

BOS Budget Presentation  
FY24 & FY25  
June 14, 2023

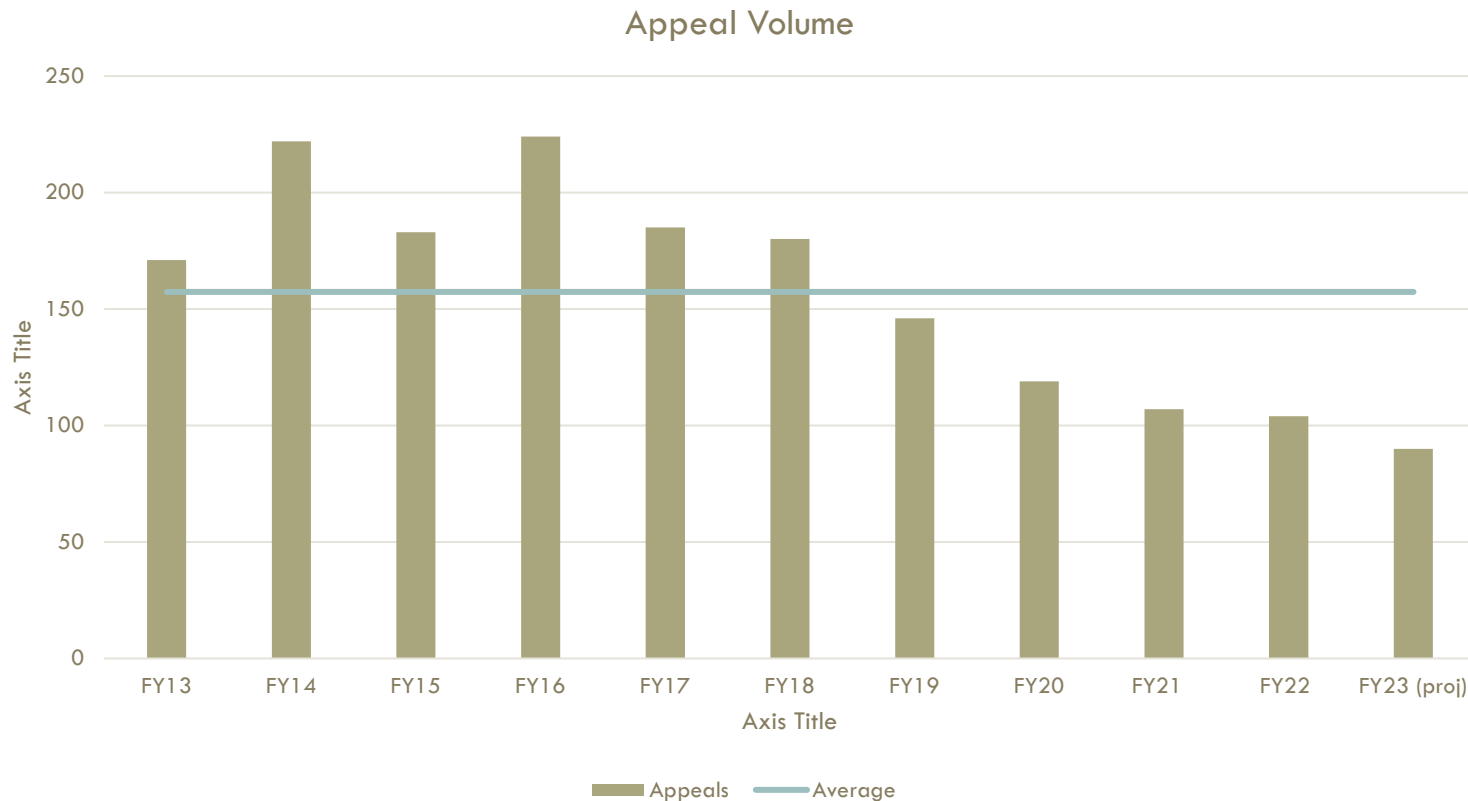
# BOARD OF APPEALS

## Mission

Provide the public with a final administrative review process for the issuance, denial, suspension, revocation and modification of City permits, licenses and other determinations.

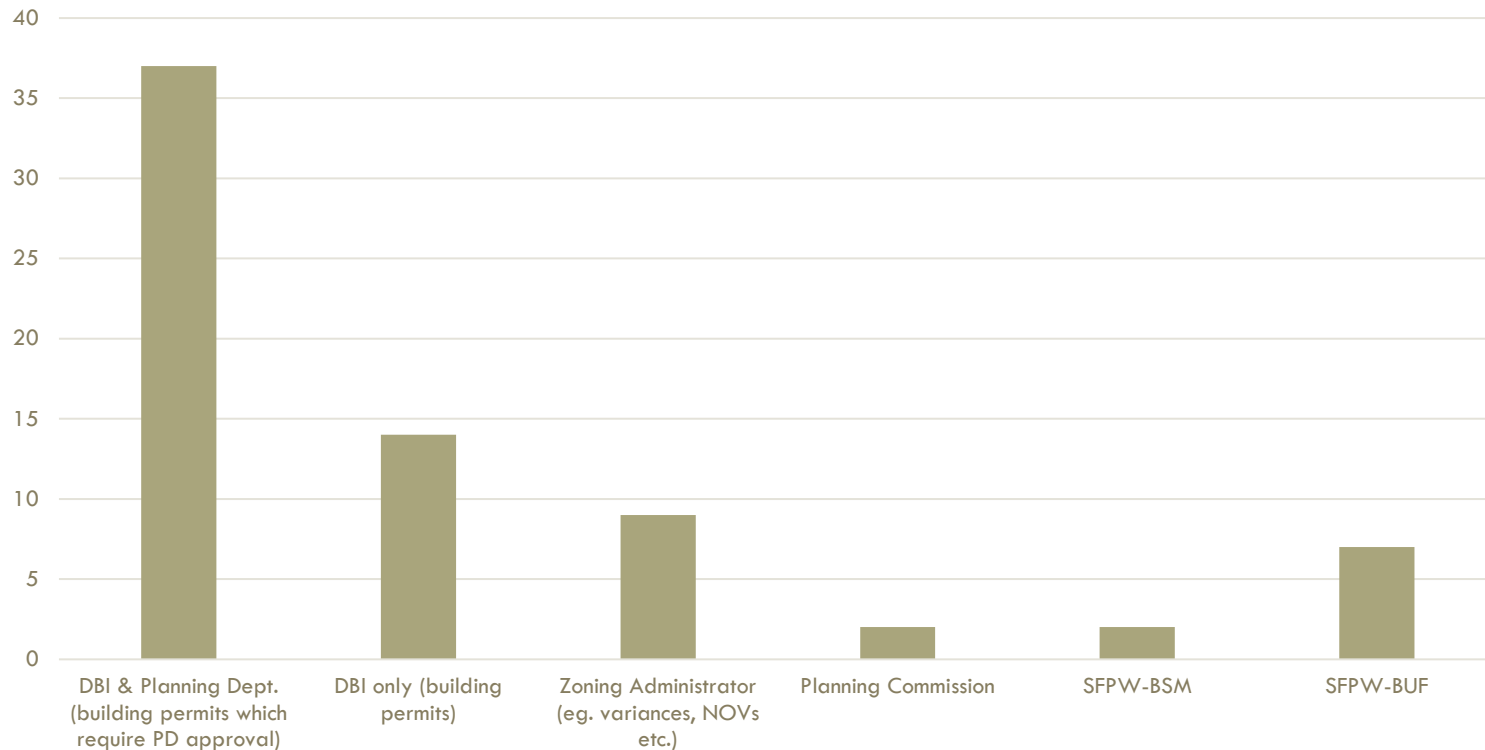
Provide an efficient, fair and expeditious public hearing and decision-making process before an impartial panel.

# PROJECTED APPEAL VOLUME FOR FY23 (90 APPEALS) IS 43% BELOW THE 10-YEAR AVERAGE OF 157 APPEALS



# APPEAL DISTRIBUTION BY DEPARTMENT FY22-FY23

Appeals Distribution by Dept. FY22-23 (through 6/6/23)



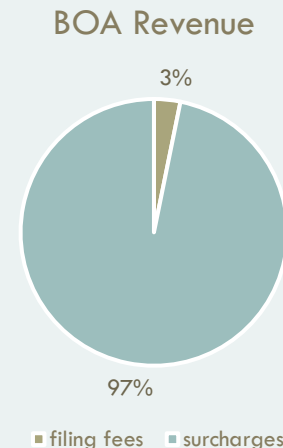
# OVERVIEW — REVENUE SOURCES

## Surcharges = 97% of budget

- Collected on new and renewed permits
- Rates proportional to percent of cases originating from each department
- Rates analyzed annually and adjusted if needed
- Controller may make CPI-based adjustments; rate changes beyond CPI require legislation

## Filing Fees = 3% of budget

- Collected by Board when appeals are filed
- Amount collected fluctuates based on appeal volume and types filed each year



# BUDGET SUMMARY

	Current Budget FY23	Proposed Budget FY24	Change from FY23	Proposed Budget FY25	Change from FY24
Total Expenditures	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Total FTE	5.11	5.11	0	5.11	0

- In FY24, four surcharge rates will be increased through CPI adjustments. No change in filing fees.
- The actual funded count is only 4.25 FTE. This savings is the result of attrition due to a vacancy.

# APPENDIX A

## BUDGET DETAIL - REVENUE

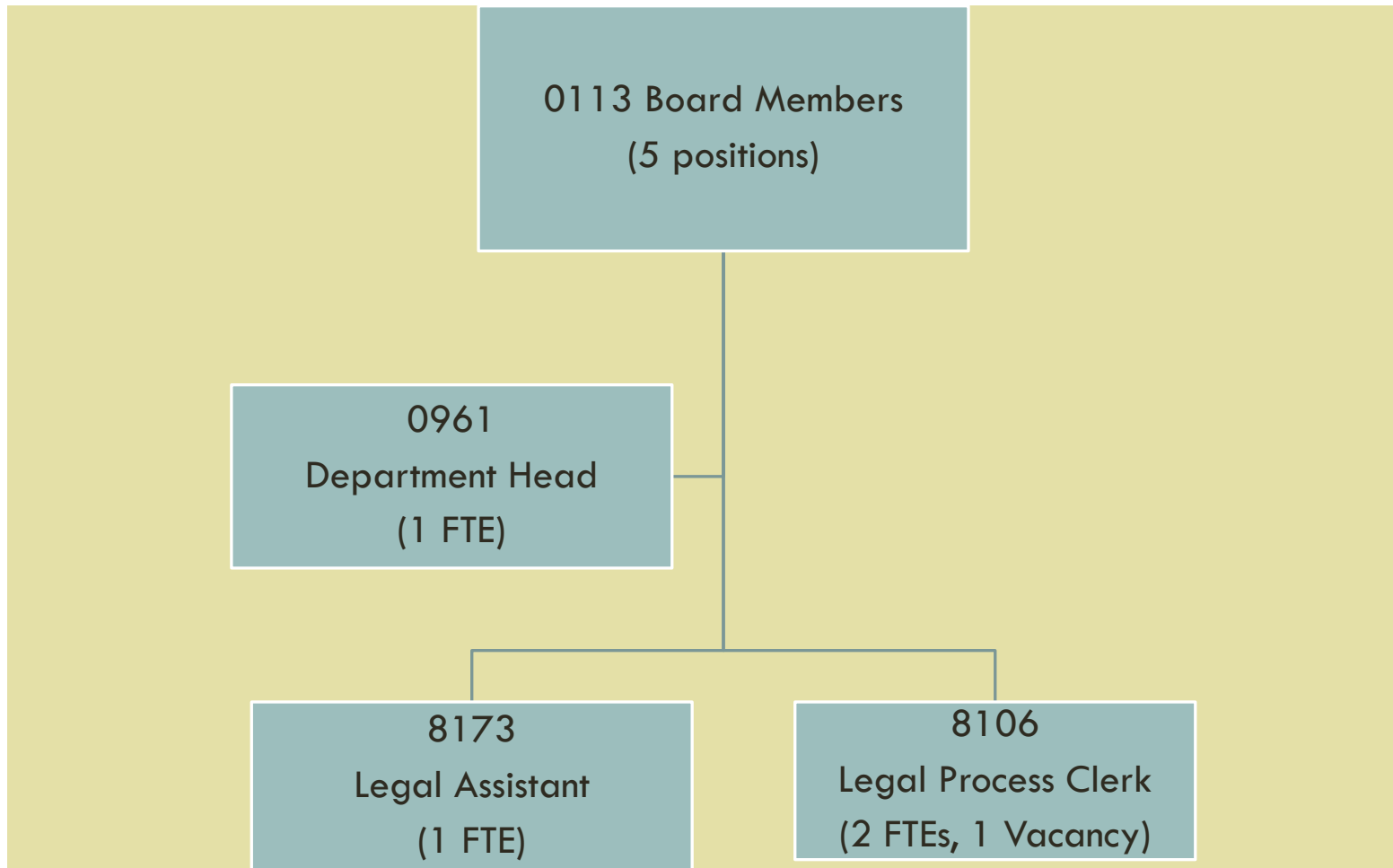
REVENUE	Current FY Budget	FY24 Proposed	Variance From FY23	FY25 Proposed	Variance From FY24
FILING FEES	35,000	20,000	(15,000)	20,000	0
SURCHARGES	1,160,116	1,123,037	(37,079)	1,143,469	20,432
TOTAL REVENUE	1,195,116	1,143,037	(52,079)	1,163,469	20,432

# APPENDIX B — BUDGET DETAIL- EXPENDITURES

EXPENDITURES	CURRENT FY23	FY24	Variance From FY23	FY25	Variance From FY23	Variance From FY24
Salary & Fringe	756,931	765,313	8,382	795,598	38,667	30,285
Non-Personnel Services	61,700	19,700	(42,000)	32,501	(29,199)	12,801
Materials & Supplies	9,398	3,398	(6,000)	3,058	(6,340)	(340)
Work Orders & Infrastructure (includes rent)	367,087	354,626	(12,461)	332,312	(34,775)	(22,314)
<b>TOTAL</b>	<b>1,195,116</b>	<b>1,143,037</b>	<b>(52,079)</b>	<b>1,163,469</b>	<b>(31,647)</b>	<b>20,432</b>



# EXHIBIT C — ORGANIZATIONAL CHART



# APPENDIX D SURCHARGE RATES

	Current Surcharge FY23	Proposed Surcharge FY24	Change
Planning	\$37.00	\$39.00	\$2.00
DBI	\$37.00	\$39.00	\$2.00
DPH	\$45.00	\$48.00	\$3.00
SFPD	\$3.00	\$3.00	\$0
Public Works	\$9.00	\$10.00	\$1.00
Entertainment Commission	\$2.00	\$2.00	\$0

# APPENDIX E

## FILING FEES

DETERMINATION	FEE
ZONING ADMINISTRATOR DETERMINATION	\$600
PLANNING COMMISSION ACTION	\$600
DEPT. OF BUILDING INSPECTION ALTERATION, DEMOLITION OR OTHER PERMIT	\$175
DEPT. OF BUILDING INSPECTION RESIDENTIAL HOTEL OR APARTMENT CONVERSION PERMIT	\$525
DEPT. OF BUILDING INSPECTION IMPOSITION OF PENALTY	\$300
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO BUSINESS OWNER OR OPERATOR	\$375
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO EMPLOYEE OR CONTRACT WORKER	\$150
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT REVOCATION OR SUSPENSION	\$375
SAN FRANCISCO PUBLIC WORKS TREE REMOVAL PERMIT ISSUED TO CITY	\$100
OTHER ORDER OR DECISION: TAXI, TOBACCO, MASSAGE, TREE REMOVAL, FOOD TRUCK, ETC.	\$300
REHEARING REQUEST & JURISDICTION REQUEST	\$150

# PERFORMANCE MEASURES

1. Percentage of cases decided within 75 days of filing. Target=70%
2. Percentage of written decisions released within 15 days of final action. Target=90%
3. Number of employees for whom performance appraisal were scheduled.
4. Number of employees for whom schedule performance appraisals were completed.

The BOA plans on meeting or exceeding the targets for FY23.

# **San Francisco Employees' Retirement System**

## **Department Budget Presentation**

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**Prepared for: Budget and Appropriations Committee of the San Francisco Board of Supervisors**

June 14, 2023

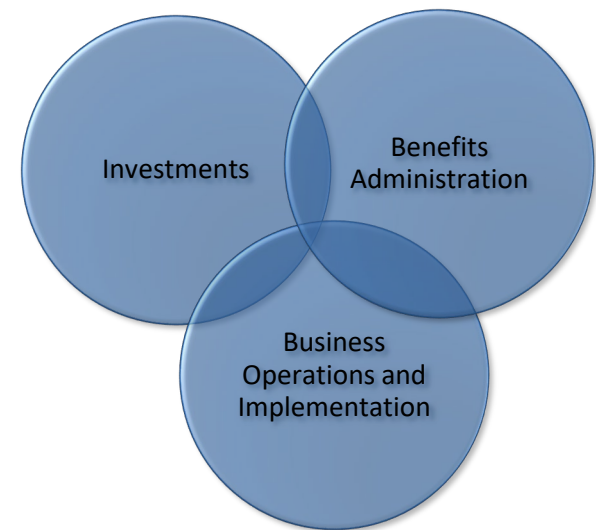


**SFERS**

San Francisco Employees' Retirement System

# Mission and Funding

- **Mission:** SFERS is dedicated to securing, protecting and prudently investing the pension trust assets, administering mandated benefits programs, and providing promised benefits to the active and retired members.
- **Funding:** To deliver on the mission, SFERS needs to invest sufficiently and efficiently in people and systems across all aspects of the business, including benefits administration, investments and operations.
- **SFERS is self-funded. The SFERS budget is not part of the General Fund.**



# Who We Serve

- Pension Plan

	Current	10-Year Growth
Net Asset Market Value	\$33.1bn	114%
Members	77,003	30%

- Deferred Compensation Plan (DC)

	Current	10-Year Growth
Asset Balance	\$4.6bn	99%
Participants	33,712	37%

- Invest assets of Retiree Health Care Trust Fund (RHCTF)

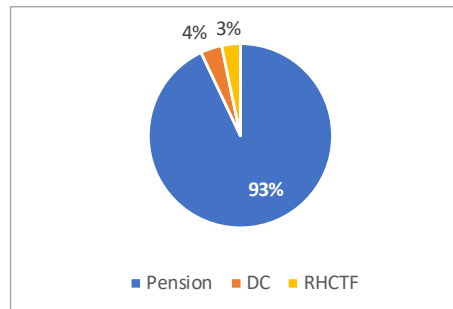
Note: Preliminary estimated pension plan value as of May 31, 2023. Membership as of June 30, 2022.  
Deferred Compensation balance and number of participants with a balance as of April 30, 2023.



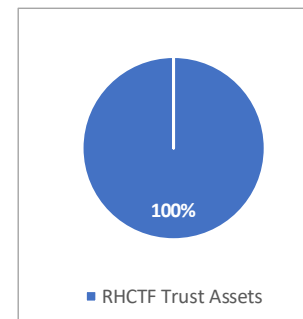
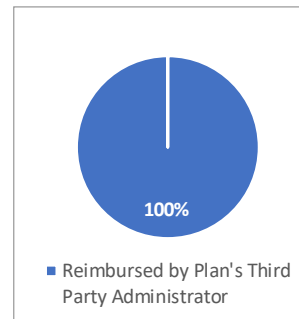
# Budget Summary: Totals and Sources

	Pension	DC	RHCTF	Total
Proposed FY2023 - 2024 Budget	\$ 47,858,923	\$ 1,932,150	\$ 1,688,430	\$ 51,479,503
Proposed FY2024 - 2025 Budget	\$ 50,394,832	\$ 2,021,658	\$ 1,688,430	\$ 54,104,920

## 2023 - 2024 Expenditures



## Funding Sources





# FY23-24 Budget Supports Strategic Priorities

## Budget Context

- Reflects complexities and requirements of business today
- Enables SFERS to deliver successfully on its mission into the future
- Mitigates risk

## Budget Priorities

### Enhance Benefits Administration

- Increase Retirement Services FTEs to mitigate current implementation risks, align headcount with complex business and continue to provide exemplary customer service
- *Fiscal impact of incremental \$1.2 million in FY2024*

### Effective & Efficient Business Operations

- Provide technology solutions to enhance and improve collaboration and reporting efficiency; enhance web-content accessibility
- Partner with consultants in areas of enterprise/operations management
- *Fiscal impact of incremental \$150,000 in FY2024*

### Retirement Readiness (DC)

- Improve retirement readiness for participants and CCSF employees
- Cultivate a high performing and innovative plan offering
- Increase visibility to enhance plan effectiveness



# Key Budget Need: Retirement Services

## Issue

- Going forward, SFERS does not have sufficient staff to effectively and efficiently administer a plan that has grown significantly in membership and complexity and in a manner befitting our members

## Solution

- Align resources with business needs
  - Hire 18 FTEs to Retirement Services over the next two fiscal years
  - Includes Benefit Technicians, Retirement Analysts and Sr Retirement Analysts

## Estimated Budget Impact

- Estimated cost is \$1.2mm in salaries and benefits next fiscal year and an additional \$1.3mm thereafter
- Expense is paid through the Trust and has no impact on the City's general fund budget

# SFERS Staffing over Time

- Over the last 10 years, SFERS has grown considerably in membership and benefits paid, without comparable growth in Admin expenses and headcount
  - 30% increase in membership vs. 12.5% in retirement services staffing
  - 37% increase in benefits paid, inflation adjusted

	Staffing				
	FY2020	FY2021	FY2022	FY2023	Proposed FY2024
Administration & Retirement Services	83	87	88	94	104
Investments	24	23	26	29	32
DC	<u>5</u>	<u>5</u>	<u>5</u>	<u>7</u>	<u>7</u>
<b>Total</b>	<b>112</b>	<b>115</b>	<b>119</b>	<b>130</b>	<b>143</b>

Note: Headcount includes filled and vacant budgeted positions, rounded to nearest whole number.



# SFERS Continues to Deliver on Mission FY2022 at a Glance



## Prudently Invest Trust Assets

Funded Status: 96% as of July 1, 2022

Investment performance has exceeded actuarial rate of return and benchmark over 5, 10 and 20 years



## Administer Mandated Benefits

Responded to 10,322 inquiries on Sfersconnect

Conducted 1,783 retirement and 719 service purchase appointments

45,962 SFERS members logged into member portal

Hosted 29 educational webinars, with a total of 6,014 attendees and satisfaction rate of 4.6 out of 5.0



## Provide Promised Benefits

Paid \$1.738 billion in benefits

Processed 1,484 new retirements



## Deferred Comp Plan

57% participation rate for City eligible employees, representing 33,064 participants

19,546 participants logged into website during the year

Call center handled 21,317 calls, with 97% average monthly customer satisfaction level

Counselors conducted 5,701 one-on-one meetings



**SFERS**  
San Francisco Employees' Retirement System

# Performance Measures

	FY 21-22	FY22-23	FY23-24	FY24-25	
	<u>Actuals</u>	<u>Projected</u>	<u>Target</u>	<u>Target</u>	<u>Target</u>
<b>Educate Employees About Retirement Readiness</b>					
Percentage of Eligible City Employees who participate in the DC Plan	57%	59%	50%	50%	50%
Total Number of Visits to Main Website (mysfers.org)	1,612,026	1,600,000	1,800,000	2,000,000	2,200,000
<b>Prudently Invest Trust Assets</b>					
Return on investment ranking of 50 <sup>th</sup> Percentile or better among pension plans with assets in excess of \$1bn, using 5-year average return (1= yes)	1	1	1	1	1



An aerial night photograph of San Francisco, showing the city's skyline with numerous illuminated skyscrapers. The Transamerica Pyramid is prominent on the left. In the center, a large, modern building with a glass facade is visible. To the right, the city extends towards the water, with the Bay Bridge and the Golden Gate Bridge visible in the distance. The text "PLANNING DEPARTMENT" is overlaid in white, and "FY2023-2025 HEARING" is overlaid in orange and white.

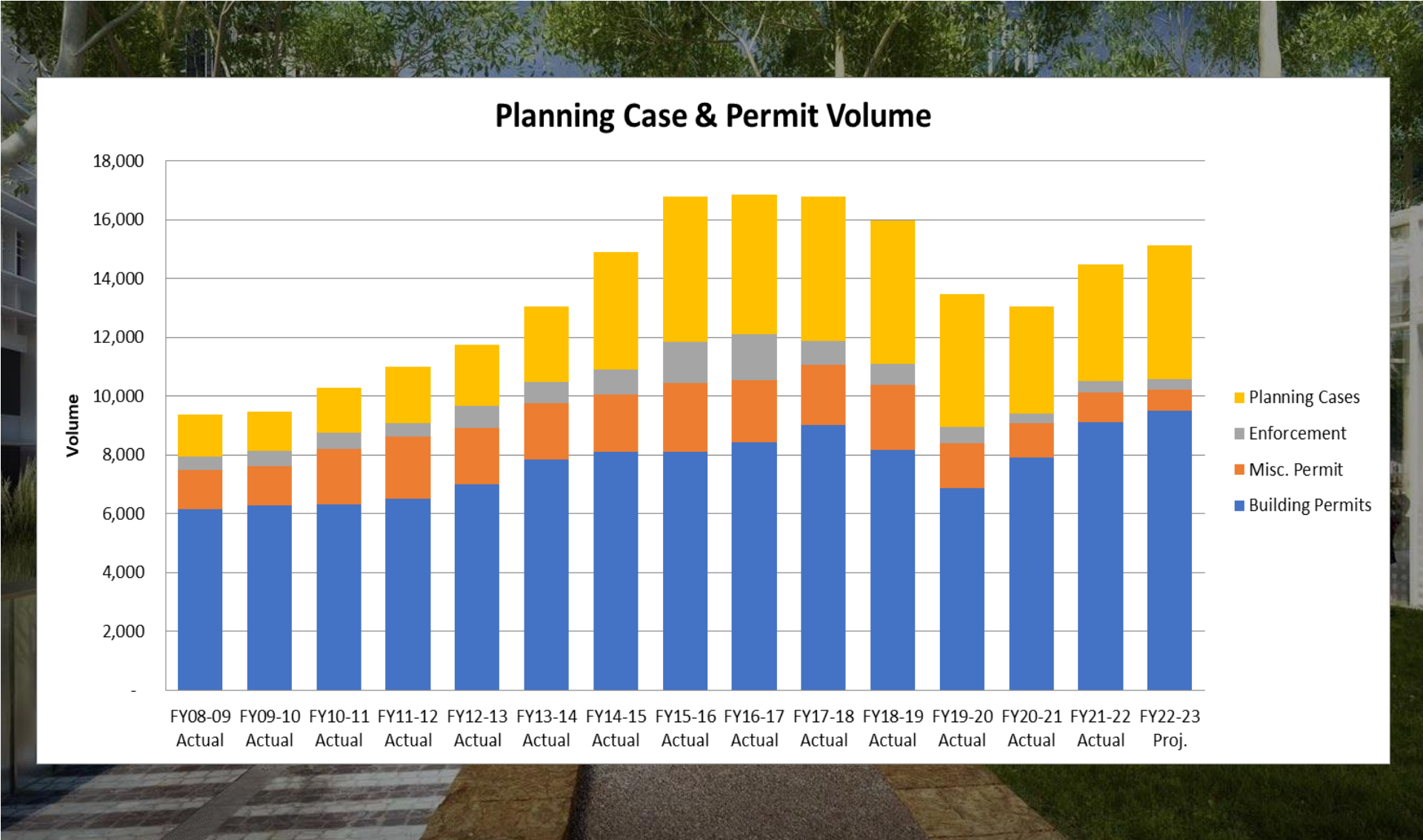
# PLANNING DEPARTMENT FY2023-2025 HEARING

**Rich Hillis**  
Planning Director, June 14, 2023



**San Francisco**  
**Planning**

# Volume Trend

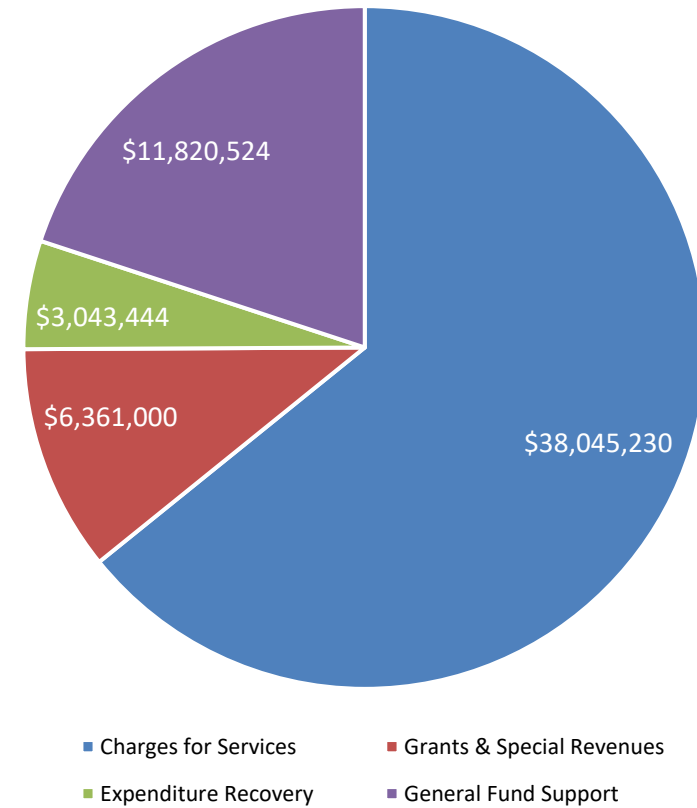




# Revenue Budget FY23-25

Revenues (All Funds)	FY22-23 Adopted Budget	FY23-24 Proposed Budget	FY24-25 Proposed Budget
Charges for Services (Fees)	\$42,429,282	\$38,045,230	\$40,722,106
Grants & Special Revenues	\$5,139,537	\$6,361,000	\$2,931,535
Expenditure Recovery	\$3,119,000	\$3,043,444	\$3,043,444
General Fund Support	\$13,241,614	\$11,820,524	\$9,675,417
Total Revenues	\$63,929,433	\$59,270,198	\$56,372,502

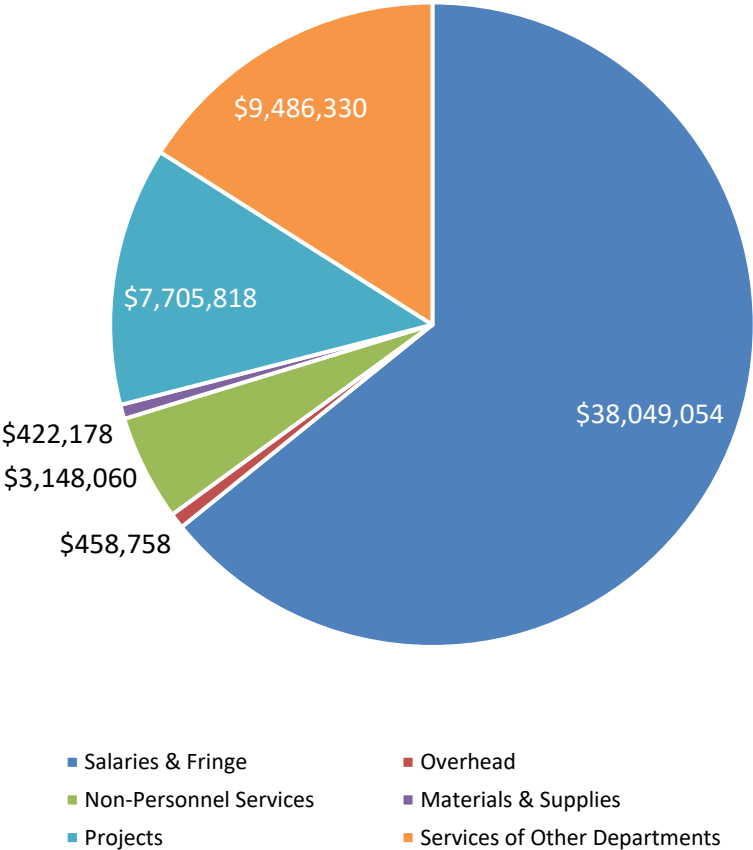
FY23-24 Proposed Budget



# Expenditure Budget FY23-25

Expenditures	FY22-23 Adopted Budget	FY23-24 Proposed Budget	FY24-25 Proposed Budget
Salaries & Fringe	\$39,990,197	\$38,049,054	\$38,978,601
Overhead	\$401,241	\$458,758	\$458,758
Non-Personnel Services	\$3,513,060	\$3,148,060	\$3,273,624
Materials & Supplies	\$450,935	\$422,178	\$380,580
Projects	\$10,728,954	\$7,705,818	\$4,273,791
Services of Other Departments	\$8,845,046	\$9,486,330	\$9,007,148
Total Expenditures	\$63,929,433	\$59,270,198	\$56,372,502

FY23-24 Proposed Budget



# Chair Questions

## MISSION

The mission of the San Francisco Planning Department, under the direction of the Planning Commission, is to shape the future of San Francisco and the region by: generating an extraordinary vision for the General Plan and in neighborhood plans; fostering exemplary design through planning controls; improving our surroundings through environmental analysis; preserving our unique heritage; encouraging a broad range of housing and a diverse job base; and enforcing the Planning Code.

## MAYOR'S BUDGET REDUCTIONS

- Reduced fee revenue by (\$4.4M)
- Cut 24 positions
- \$500k in Dec and additional \$500k in Apr

## PERFORMANCE MEASURES

- Case Load & Volume
- Application Review Time
- Enforcement Review Time

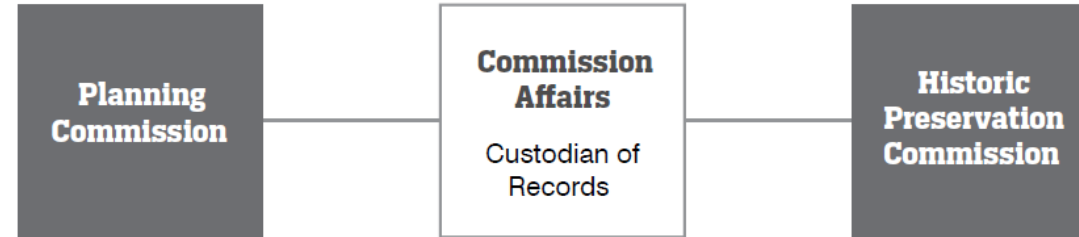
## CHALLENGES

- Declining Fee Revenue
- Reduced Staffing
- State Legislative Changes



# Organizational Chart

## COMMISSIONS

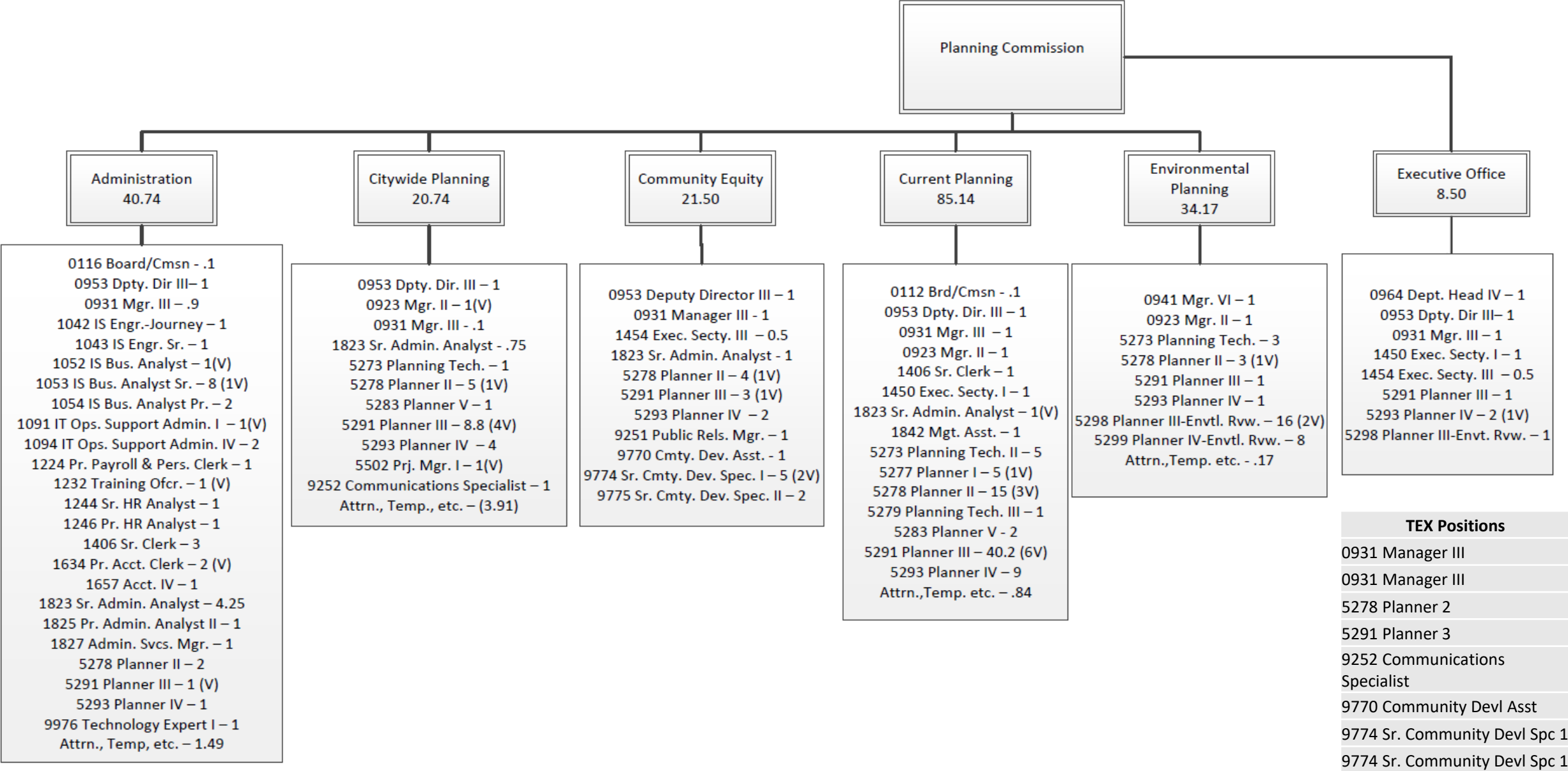


## DEPT. DIVISIONS

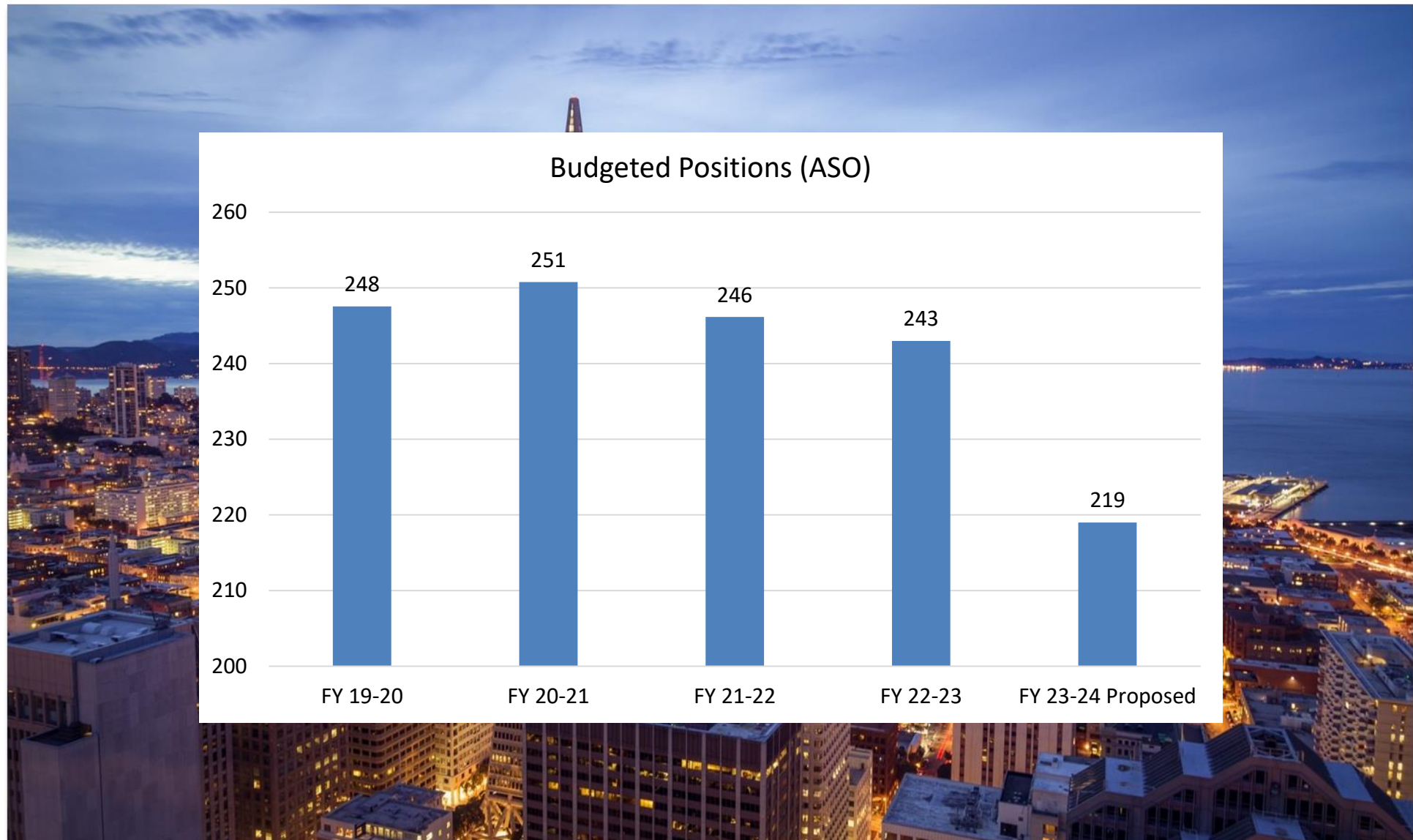


Administration	Citywide Planning	Community Equity	Current Planning	Environmental Planning
Administrative & Financial Services	General Plan	Community Engagement	Code Enforcement	Environmental Review
Data Analysis Group	Land Use & Community Plans	Equity Plan	Development Review	Environmental Monitoring
Human Resources	Plan Implementation & Monitoring	Policies and Strategies	Historic Preservation	
Information Technology	Resilience & Sustainability		Short Term Rentals	
Operations	Transportation		Zoning Administrator	
Training	Urban Design			

# Detailed Organizational Chart



# Position History





THANK YOU

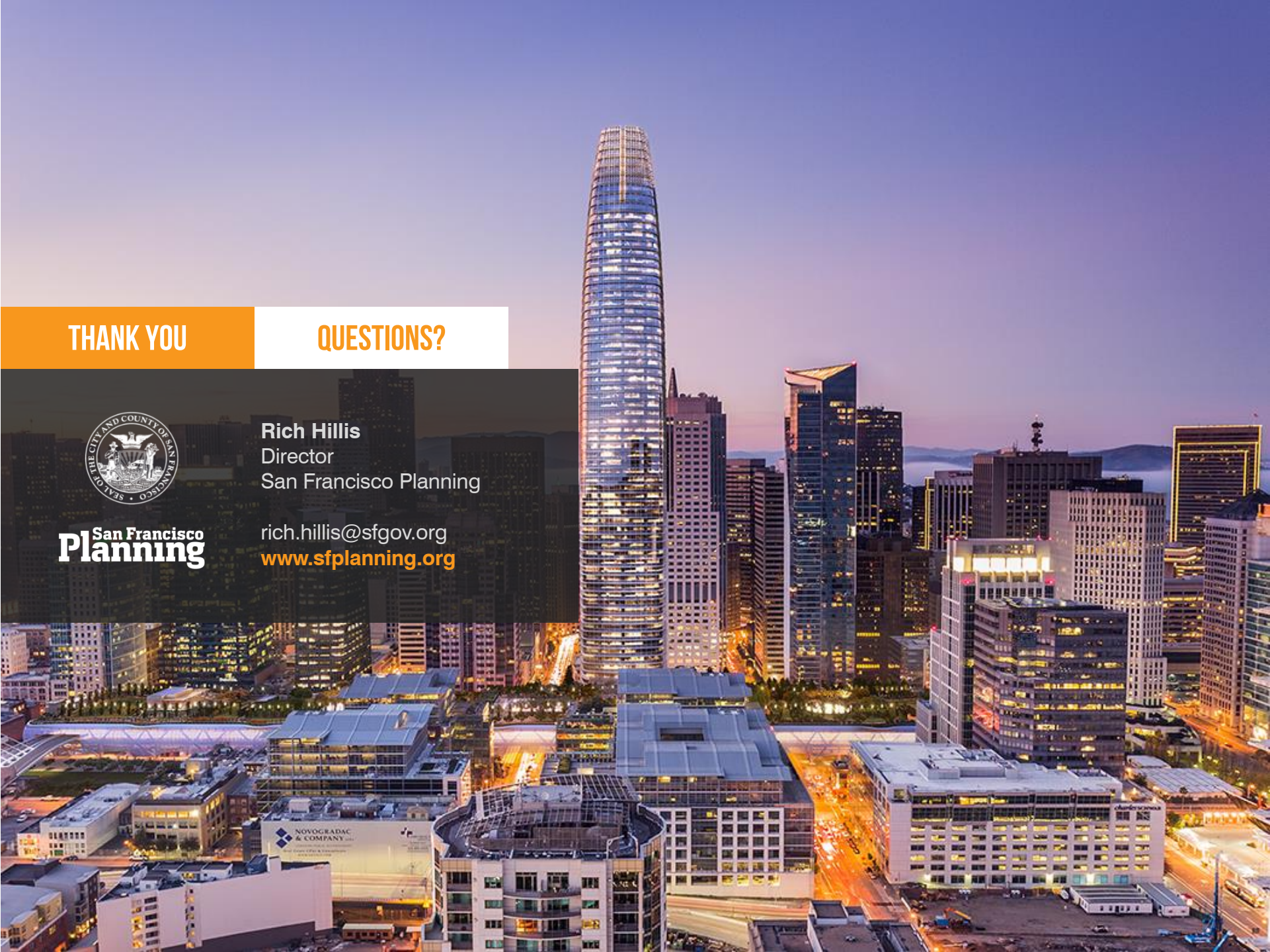
QUESTIONS?



**San Francisco**  
**Planning**

**Rich Hillis**  
Director  
San Francisco Planning

[rich.hillis@sfgov.org](mailto:rich.hillis@sfgov.org)  
[www.sfplanning.org](http://www.sfplanning.org)





The background of the slide is a close-up, high-angle shot of several large rolls of architectural blueprints. The blueprints are unrolled, showing detailed technical drawings of buildings, including floor plans, elevations, and sections. The lines are dark blue on a light background. The rolls are stacked, creating a sense of depth and volume. The lighting is soft, highlighting the texture of the paper and the complexity of the drawings.

# **Department of Building Inspection Proposed Budget FY 2023-24 and 2024-25**

**Patrick O’Riordan, Director**



# Priorities and Core Services

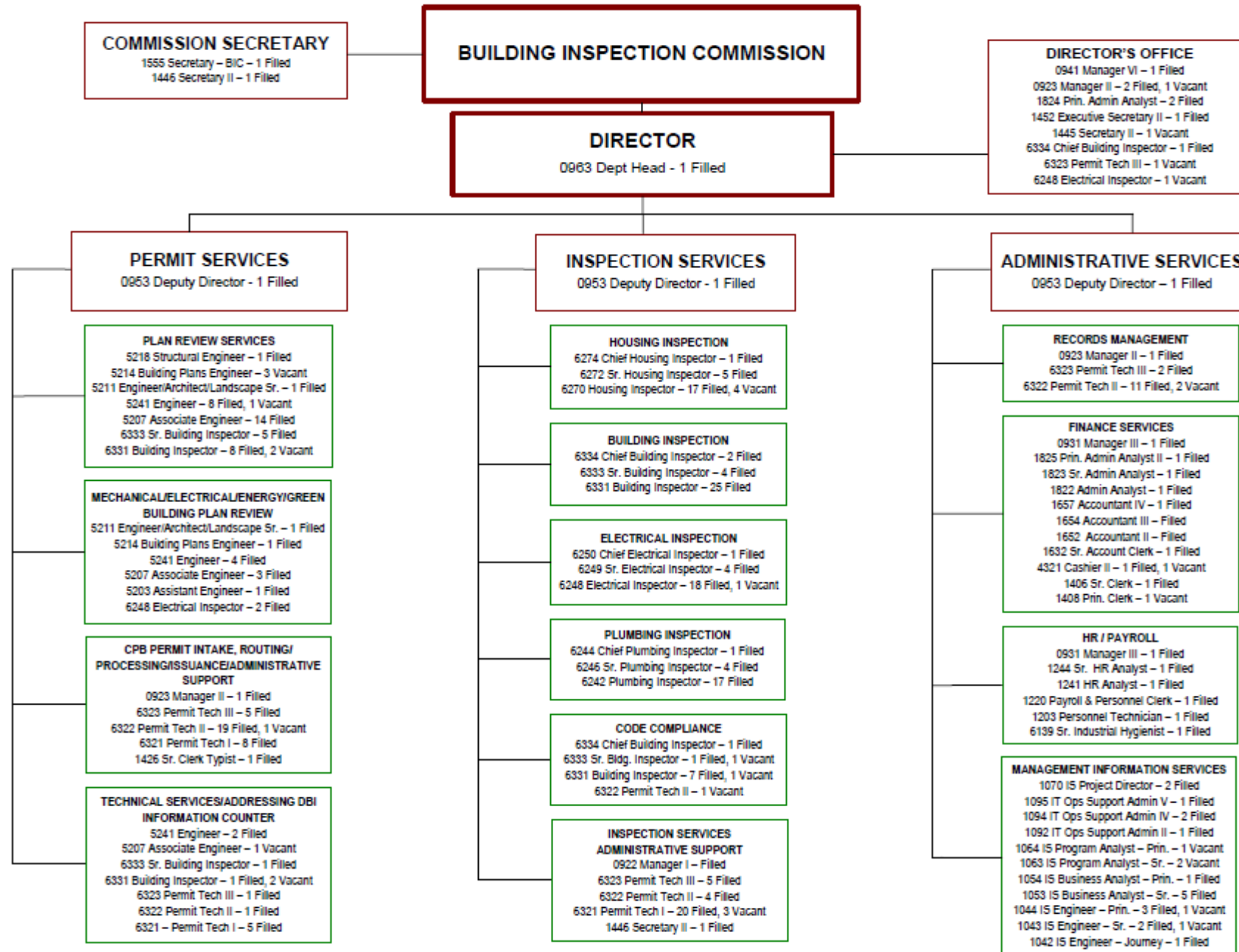
DBI priorities:

- Transparency
- Accountability
- Equity
- Efficiency

DBI's core services:

- Review plans and issue permits safeguarding life and property in compliance with city and state regulations
- Perform inspections to enforce codes and standards to ensure safety and quality of life
- Deliver the highest level of customer service
- Implement efficient and effective administrative practices
- Proactively engage and educate stakeholders, customers, and the public

# Org Chart



# Performance Measures

What are the performance measures that the department uses to determine whether it is achieving its objectives?

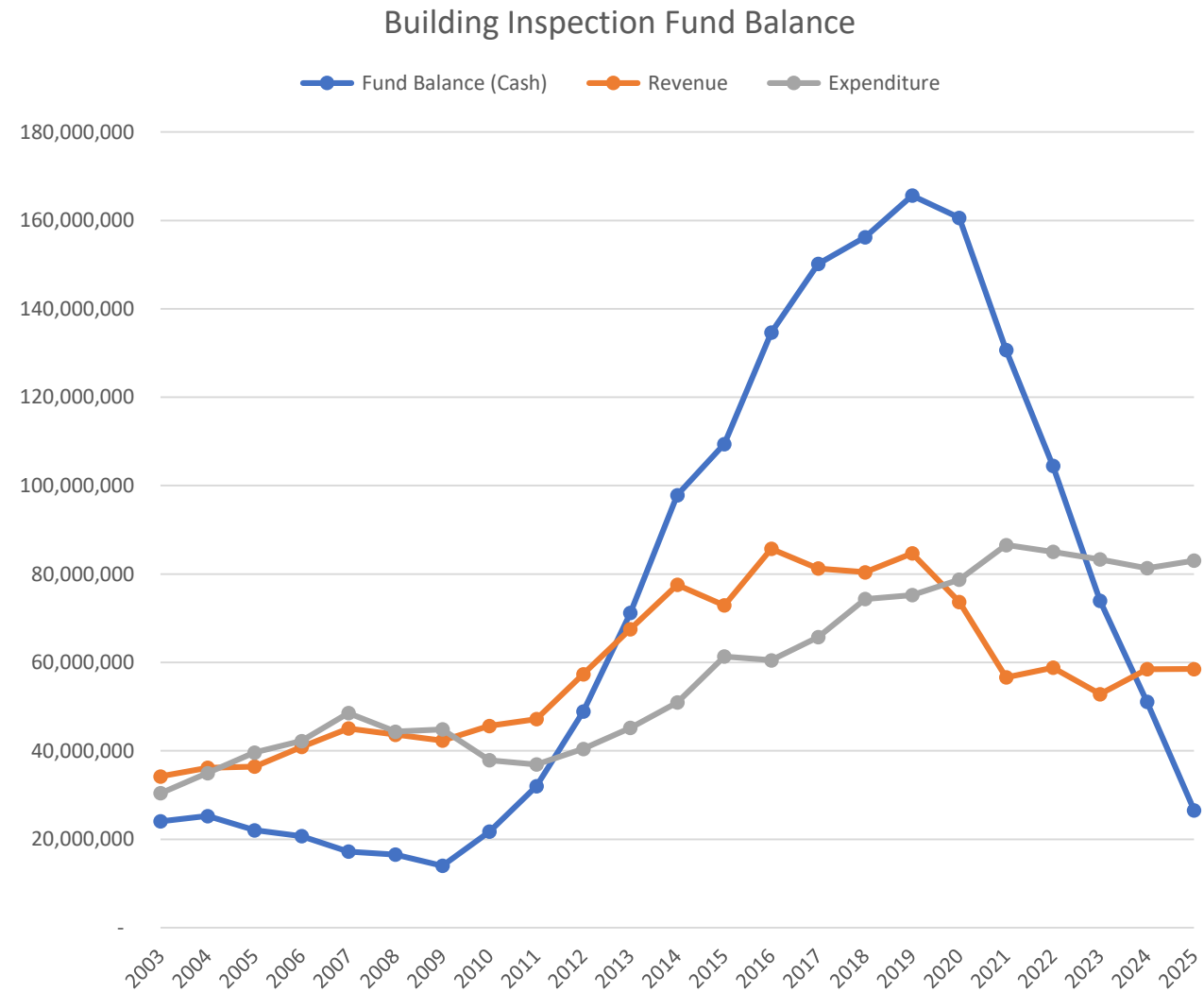
- Inspection Services performance measures are the number of days to complete inspections and respond to complaints
- The Mayor has set a target of 50% reduced permit issuance time. DBI is working on process improvements.

# Challenges

What are the budgetary and operational challenges to meeting the department's objectives?

- Department revenue has fallen \$25.8M (31%) since FY19 primarily due to the pandemic and the slowdown in construction

# Fund Balance



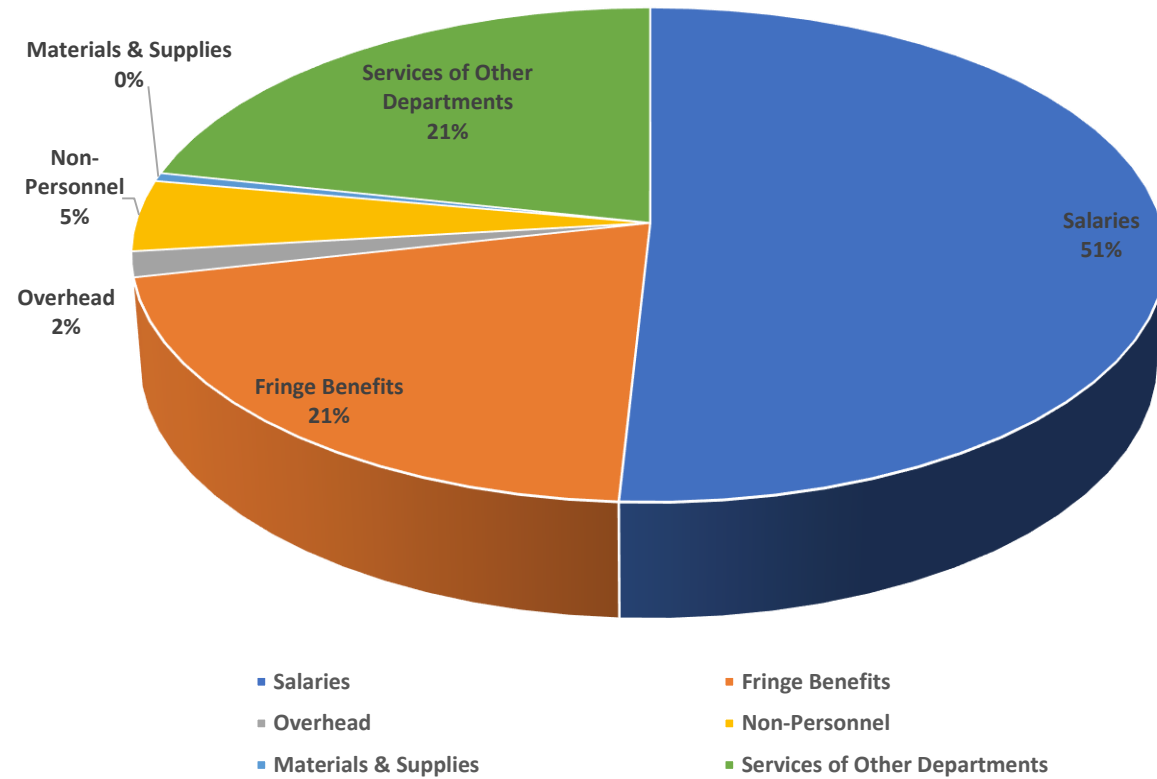
# FY 2023-24 and FY 2024-25 Budget

		FY 2022-23 Original	FY 2023-24 Mayor	Change from 2022-23	FY 2024-25 Mayor	Change from 2023-24
<b>Revenue</b>	Licenses, Permits & Franchises	6,937,815	7,718,319	780,504	7,718,319	-
	Interest & Investment Income	1,422,127	1,922,127	500,000	1,922,127	-
	Charges for Services	49,435,753	47,097,008	(2,338,745)	47,109,554	12,546
	Other Revenue	-	1,250,000	1,250,000	1,250,000	-
	Services of Other Departments - Recoveries	203,271	204,053	782	204,053	-
	Operating Transfer In	325,000	300,000	(25,000)	300,000	-
	Prior Year Fund Balance	17,640,000	3,500,000	(14,140,000)	9,000,000	5,500,000
	Prior Year Reserve	16,880,961	19,352,067	2,471,106	15,526,831	(3,825,236)
<b>Revenue Total</b>		<b>92,844,927</b>	<b>81,343,574</b>	<b>(11,501,353)</b>	<b>83,030,884</b>	<b>1,687,310</b>
<b>Expenditure</b>	Salaries	37,634,638	41,362,210	3,727,572	42,742,337	1,380,127
	Fringe Benefits	16,465,682	16,798,842	333,160	17,236,850	438,008
	Programmatic Projects	6,390,000	-	(6,390,000)	-	-
	Overhead	1,087,245	1,352,456	265,211	1,349,630	(2,826)
	Non-Personnel	4,995,460	3,791,000	(1,204,460)	3,633,000	(158,000)
	City Grants	5,255,314	-	(5,255,314)	-	-
	Materials & Supplies	590,000	452,000	(138,000)	442,000	(10,000)
	Services of Other Departments	20,635,537	17,587,066	(3,048,471)	17,627,067	40,001
<b>Expenditure Total</b>		<b>93,053,876</b>	<b>81,343,574</b>	<b>(11,710,302)</b>	<b>83,030,884</b>	<b>1,687,310</b>

- Total budget equals \$81.3M (FY 23-24) and \$83.0M (FY 24-25).
- \$2.3M decrease in Charges for Services Revenues (Fees) reflects a 15% fee increase and 18% volume decrease.
- \$1.9M increase in salaries & fringes due to COLAs and substitutions.
- \$16.0M decrease in Programmatic Projects (\$6.4M), Non-Personnel (\$1.2M), City Grants (\$5.3M), Materials & Supplies (\$0.1M), and Services of Other Departments (\$3.0M)

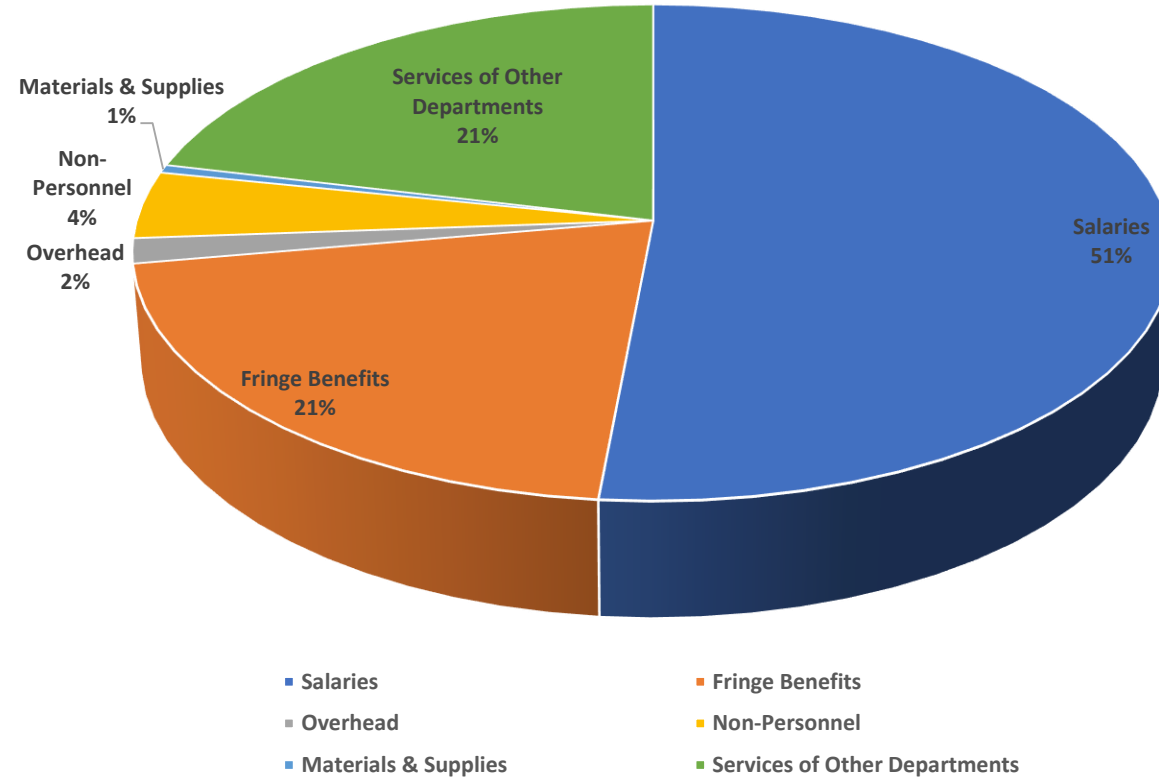
# FY 2023-24 and FY 2024-25 Expenditures

**FY 2023-24  
Proposed Expenditures**



**Total Expenditures \$81.3M**

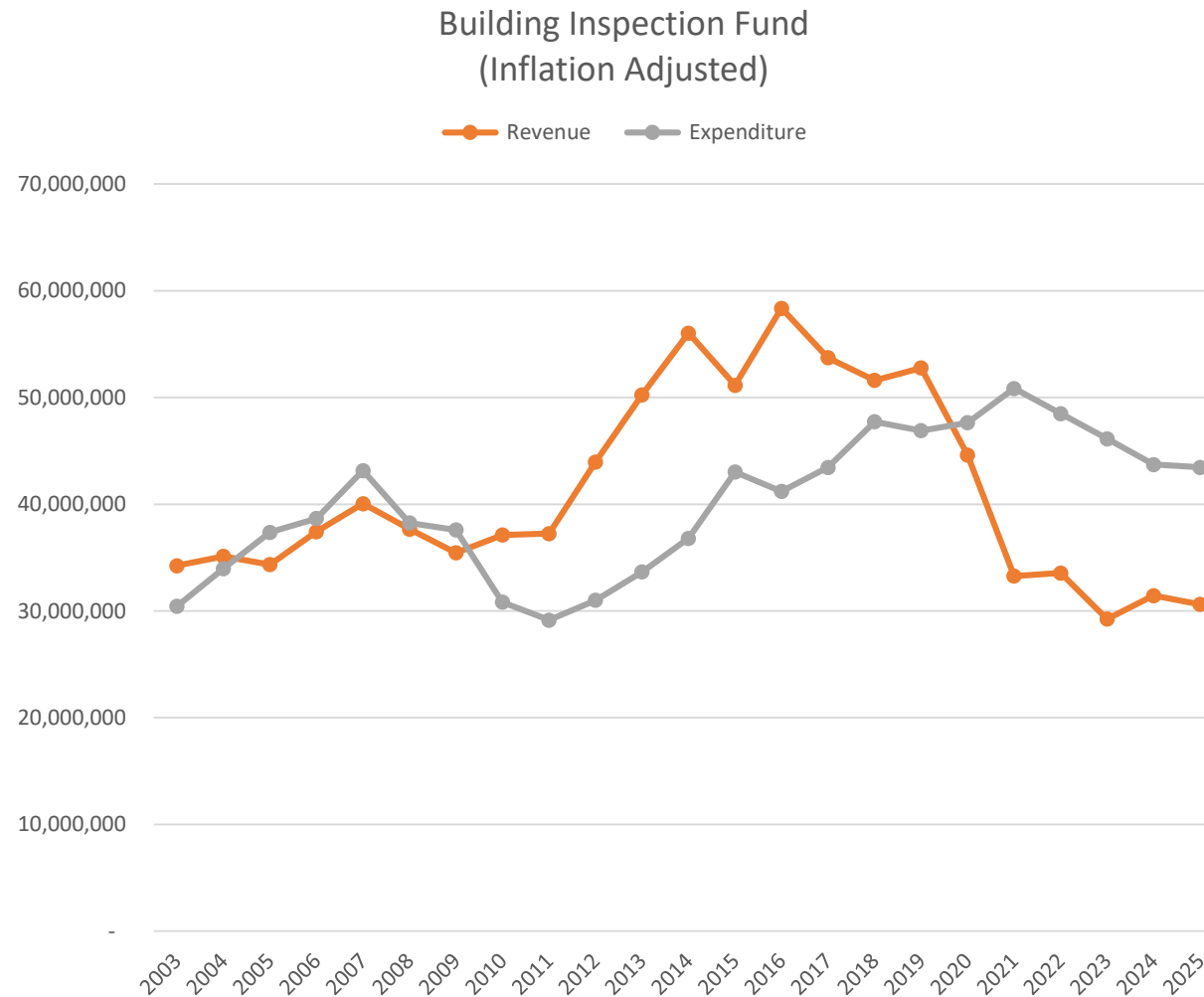
**FY 2024-25  
Proposed Expenditures**



**Total Expenditures \$83.0M**

# Revenue

- 31% revenue decrease from FY19 to FY22
- 18% fee volume decrease projected in FY24
- 15% fee increase proposed for FY24 and included in budget
- Future solutions may be needed to close operating gap





# Staffing

	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>FY 2024-25</b>
<b>Division Title</b>	<b>Original FTE</b>	<b>Mayor FTE</b>	<b>Mayor FTE</b>
DBI Inspection Services	128.3	126.7	126.4
DBI Permit Services	79.9	85.5	85.2
DBI Administration	59.9	57.0	56.8
<b>Grand Total</b>	<b>268.1</b>	<b>269.2</b>	<b>268.5</b>

- The number of funded positions is not changing, FTE differences are due to calculated attrition
- All funded FTE are utilized and no savings are projected for FY23



**THANK YOU**

Note: Additions are single-underline italics Times New Roman;  
deletions are ~~strikethrough italics Times New Roman~~.  
Board amendment additions are double underlined.  
Board amendment deletions are ~~strikethrough normal~~.

AN ORDINANCE ENUMERATING POSITIONS IN THE ANNUAL BUDGET AND  
APPROPRIATION ORDINANCE FOR THE FISCAL YEARS ENDING JUNE 30, 202~~43~~, AND  
JUNE 30, 202~~54~~ CONTINUING, CREATING, OR ESTABLISHING THESE POSITIONS;  
ENUMERATING AND INCLUDING THEREIN ALL POSITIONS CREATED BY CHARTER OR  
STATE LAW FOR WHICH COMPENSATIONS ARE PAID FROM CITY AND COUNTY  
FUNDS AND APPROPRIATED IN THE ANNUAL APPROPRIATION ORDINANCE;  
AUTHORIZING APPOINTMENTS OR CONTINUATION OF APPOINTMENTS THERETO;  
SPECIFYING AND FIXING THE COMPENSATIONS AND WORK SCHEDULES THEREOF;  
AND AUTHORIZING APPOINTMENTS TO TEMPORARY POSITIONS AND FIXING  
COMPENSATIONS THEREFORE.

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO.

SECTION 1. ESTABLISHMENT, CREATION AND CONTINUATION OF POSITIONS.

In accordance with the provisions of the Administrative Code, the positions hereinafter  
enumerated under the respective departments are hereby created, established, or continued  
for the fiscal year ending June 30, 202~~43~~. Positions created or authorized by Charter or State  
law, compensations for which are paid from City and County funds and appropriated in the  
Annual Appropriation Ordinance, as that ordinance may be modified during the fiscal year in  
supplemental appropriation or deappropriation ordinances (together "Annual Appropriation

Ordinance”), are enumerated and included herein.

The word “position” or “positions” as used in the ordinance shall be construed to include office or offices, and the word “employee” or “employees” shall be construed to include officer or officers. The terms “requisition” and “request to fill” are intended to be synonymous and shall be construed to mean a position authorization that is required by the Charter.

#### Section 1.1. APPOINTMENTS AND VACANCIES PERMANENT POSITIONS.

Section 1.1A. Appointing officers as specified in the Charter are hereby authorized, subject to the provisions of this ordinance, to make or continue appointments as needed during the fiscal year to permanent positions enumerated in their respective sections of this ordinance. Such appointments shall be made in accordance with the provisions of the Charter. Appointing officers shall not make an appointment to a vacancy in a permanent position until the request to fill for such position is approved by the Controller. Provided further, that if the Mayor declares an intent to approve requests to fill due to unanticipated financial reasons, appointing officers shall not make an appointment to a vacancy in a permanent position until the request to fill for such position is approved by the Mayor. Provided further, that if changes occur to the classification, compensation, or duties of a permanent position, appointing officers shall not make an appointment to a vacancy in such position until the request to fill for such position is approved by the Department of Human Resources. Provided further, that in order to prevent the stoppage of essential services, the Human Resources Director may authorize an emergency appointment pending approval or disapproval of a request to fill, if funds are available to pay the compensation of such emergency appointee.

1  
2 Provided that if the proposed employment is for inter-departmental service, the Controller  
3 shall approve as to conformity with the following inter-departmental procedure.

4 Appointing officers shall not authorize or permit employees to work in inter-departmental  
5 service unless the following provisions are satisfied. The payment of compensation for  
6 the employment of persons in inter-departmental service shall be within the limit of the  
7 funds made available by certified inter-departmental work orders and such compensation  
8 shall be distributed to the inter-departmental work orders against which they constitute  
9 proper detailed charges.

10  
11 A. If the appointing officer is unable to employ a qualified person to cover the work  
12 schedule of a position herein established or authorized, the appointing officer, subject  
13 to the provisions of this ordinance and the Annual Appropriation Ordinance and with  
14 the approval of the Department of Human Resources, may in the appointing officer's  
15 discretion employ more than one person on a lesser work schedule but the combined  
16 salaries shall not exceed the compensation appropriated for the position, or may  
17 appoint one person on a combined work schedule but subject to the limitation of the  
18 appropriation and the compensation schedule for the position and without  
19 amendment to this ordinance.

20  
21 B. Where a vacancy exists in a position, the Human Resources Director may and is  
22 hereby authorized to approve a temporary (diverted) request to fill in a different class,  
23 provided that the Controller certifies that funds are available to fill that vacancy on this  
24 basis, and provided that no action taken as a result of the application of this section  
25 will affect the classification of the position concerned as established in the Annual

Appropriation Ordinance and this ordinance.

An appointing officer, subject to the provisions of this ordinance, the Annual Appropriation Ordinance, the Controller's certification of funds, and Civil Service certification procedures, may employ more than one person on a combined work schedule not to exceed the permanent full-time equivalent, or may combine the appropriations for more than one permanent part-time position in order to create a single full-time equivalent position limited to classifications of positions herein established or authorized and their respective compensation schedules. Such changes shall be reported to the Department of Human Resources and the Controller's office. No full-time equivalent position which is occupied by an employee shall be reduced in hours without the voluntary consent of the employee, if any, holding that position. However, the combined salaries for part-time positions created shall not exceed the compensation appropriated for the full-time position, nor will the salary of a single full-time position created exceed the compensation appropriated for part-time positions. Each permanent part-time employee shall receive the same benefits as existing permanent part-time employees. The funding of additional fringe benefit costs subject to availability of funds will be from any legally available funds.

Section 1.1B. The Human Resources Director is solely authorized to administratively adjust the terms of this ordinance as follows:

A. To change the classification of a position provided that the rate of pay is the same or less and the services are in the same functional area.

B. To adjust the compensation of a position pursuant to an approved Memorandum of Understanding or ordinance.

C. To reflect the initial rates of compensation for a newly established classification, excluding classes covered under Administrative Code Sections 2A.76 and 2A.90.

D. To add positions funded in accordance with section 10.22 of the Annual Appropriation Ordinance, regarding Professional Service Contracts, and section 26 of the Annual Appropriation Ordinance, regarding work order appropriations.

The Department of Human Resources shall promptly notify the Controller, the Clerk of the Board, the Mayor's Office and the affected department(s) if the Human Resources Director takes such actions as authorized above.

Section 1.1C. Provided further, that if requests to fill for vacant permanent positions issued by departments where the appointing officers are elected officials enumerated in Article II and Section 6.100 of the Charter (the Board of Supervisors, Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff and Treasurer) are approved by the Controller and are not approved or rejected by the Mayor and the Department of Human Resources within 15 working days of submission, the requests to fill shall be deemed approved. If such requests to fill are rejected by the Mayor and/or the Department of Human Resources, the appointing officers listed above may appeal that rejection in a hearing before the Budget and Finance and/or Budget and Appropriations Committee of the Board of Supervisors, and the Board of Supervisors in its discretion may then grant approval of said requests to fill.

1 Section 1.1D. The Human Resources Director is authorized to make permanent exempt  
2 appointments for a period of up to 6 months to permit simultaneous employment of an existing  
3 City employee who is expected to depart City employment and a person who is expected to  
4 be appointed to the permanent position previously held by the departing employee when such  
5 an appointment is necessary to ensure implementation of successful succession plans and to  
6 facilitate the transfer of mission-critical knowledge within City departments.

7  
8 Section 1.1E. The Human Resources Director, with concurrence of the Controller, is  
9 authorized to adjust the terms of this ordinance to reflect the conversion of temporary  
10 positions to a permanent position(s) when sufficient funding is available and conversion is  
11 needed either (A) to maintain services when elimination of temporary positions is consistent  
12 with the terms of Memoranda of Understanding or (B) to address City staffing needs created  
13 by the San Francisco Housing Authority's changing scope of work, or (C) when the Human  
14 Resources Director determines the conversion is warranted and the Controller certifies that  
15 the conversion will not require additional salary appropriations in that fiscal year.

16  
17 Section 1.2. APPOINTMENTS TEMPORARY POSITIONS.

18  
19 Section 1.2A. Temporary appointments to positions defined by Charter Section 10.104(16) as  
20 seasonal or temporary positions may be made by the respective appointing officers in excess  
21 of the number of permanent positions herein established or enumerated and such other  
22 temporary services as required at rates not in excess of salary schedules if funds have been  
23 appropriated and are available for such temporary service. Such appointments shall be  
24 limited in duration to no more than 1040 hours in any fiscal year. No appointment to such  
25 temporary or seasonal position shall be made until the Controller has certified the availability



of funds, and the request to fill for such service is approved by the Controller and the Department of Human Resources. Provided further that in order to prevent the stoppage of essential services, the Human Resources Director may authorize an emergency appointment pending approval or disapproval of the request to fill, if funds are available to pay the compensation of such emergency appointee. No such appointment shall continue beyond the period for which the Controller has certified the availability of funds. Provided that if the proposed employment is for inter-departmental service, the Controller shall approve as to conformity with the following inter-departmental procedure. Appointing officers shall not authorize or permit employees to work in inter-departmental service unless the following provisions are complied with. The payment of compensation for the employment of persons in inter-departmental service shall be within the limit of the funds made available by certified inter-departmental work orders and such compensation shall be distributed to the inter-departmental work orders against which they constitute proper detailed charges.

Section 1.2B. Temporary Assignment, Different Department. When the needs and the best interests of the City require, appointing officers are authorized to arrange among themselves the assignment of personnel from one department to another department on a temporary basis. Such temporary assignments shall not be treated as transfers, and may be used to alleviate temporary seasonal peak-load situations, complete specific projects, provide temporary transitional work programs to return injured employees to work, or other circumstances in which employees from one department can be effectively used on a temporary basis in another department. All such temporary assignments between departments shall be reviewed and approved by the Department of Human Resources.

Section 1.3. EXCEPTIONS TO NORMAL WORK SCHEDULES FOR WHICH NO EXTRA

COMPENSATION IS AUTHORIZED.

Employees appointed to salaried classifications (i.e., designated –Z symbol) shall work such hours as may be necessary for the full and proper performance of their duties and shall receive no additional compensation for work on holidays or in excess of eight hours per day for five days per week, but may be granted compensatory time off under the provisions of any applicable Memorandum of Understanding or ordinance. Provided that, subject to the fiscal provisions of the Charter and the availability of funds, the Human Resources Director may suspend the provisions of this section to allow overtime payment. Approval of overtime payments shall be limited to extraordinary circumstances in which employees are required to work a significant number of hours in excess of their regular work schedules for a prolonged period of time, with a limited ability to use compensatory time off. Further, such payment shall be consistently applied to all personnel in a class.

## SECTION 2. COMPENSATION PROVISIONS.

### Section 2.1. PUC EMPLOYEES ASSIGNED TO HETCH HETCHY AND RECREATION AND PARK EMPLOYEES PERMANENTLY ASSIGNED TO CAMP MATHER.

The Public Utilities Commission and Recreation and Park Department will pay a stipend of \$4~~08.04~~~~47.19~~ per month to employees residing in designated zip code areas enrolled in the Health Services System with employee plus two or more dependents where HMOs are not available and such employees are limited to enrollment to the City Plan I. The Public Utilities Commission will pay a stipend of \$130.~~81~~~~49~~ per month to employees residing in designated zip code areas enrolled in the Health Services System with employee plus one

dependent where HMOs are not available and such employees are limited to enrollment to City Plan I. These rates may be adjusted by the Health Service System Board to reflect the increase in premiums effective January 1, 202~~43~~. The City reserves the right to either reimburse the affected employees or provide an equivalent amount directly to the Health Services System.

## Section 2.2. MOVING EXPENSES.

Where needed to recruit employees to fill Department Head, Deputy Director or Manager Level IV or higher (Manager V or higher for SFMTA) positions, an appointing authority may authorize the expenditure of pre-offer recruitment expenses, such as interview travel expenses, and reimbursement of post-offer expenses, such as moving, lodging/temporary housing and other relocation costs, not to exceed \$2~~5,6784,385~~. Reimbursement will be made for actual expenses documented by receipts. As an alternative, the Controller may authorize advance payment of approved expenses. Payments under this section are subject to approval by the Controller and the Human Resources Director (except for SFMTA, where the approval is the Controller and Director of Transportation). This amount shall be indexed to the growth rate in the Consumer Price Index – All Urban Consumers (CPI-U), as reported by the Bureau of Labor Statistics for the San Francisco Metropolitan Statistical Area from February to February of the preceding fiscal year.

## Section 2.3. SUPPLEMENTATION OF MILITARY PAY.

A. In accordance with Charter Section A8.400(h) and in addition to the benefits provided pursuant to Section 395.01 and 395.02 of the California Military and Veterans Code and

the Civil Service Rules, any City employee who is a member of the reserve corps of the United States Armed Forces, National Guard or other uniformed service organization of the United States and is called into active military service in response to the September 11th, 2001 terrorist attacks, international terrorism, conflict in Iraq or related extraordinary circumstances, or to provide medical or logistical support to federal, state, or local government responses to the COVID-19 pandemic shall have the benefits provided for in subdivision (B).

B. Any employee to whom subdivision (A) applies, while on military leave, shall receive from the City the following supplement to their military pay and benefits:

1. The difference between the amount of the individual's gross military pay and the amount of gross pay the individual would have received as a City employee, had the employee worked the employee's regular work schedule (excluding overtime unless regularly scheduled as part of the employee's regular work schedule).
2. Retirement service credit consistent with Section A8.520 of the Charter.
3. All other benefits to which the employee would have been entitled had the employee not been called to eligible active military service, except as limited under state law or the Charter.

C. As set forth in Charter Section A8.400(h), this section shall be subject to the following limitations and conditions:

1. The employee must have been called into active service for a period greater than 30 consecutive days.

2. The purpose for such call to active service shall have been to respond to the September 11th, 2001 terrorist attacks, international terrorism, conflict in Iraq or related extraordinary circumstances, or to the COVID-19 pandemic, and shall not include scheduled training, drills, unit training assemblies or similar events.

3. The amounts authorized under this section shall be offset by amounts required to be paid pursuant to any other law, so there are no double payments to the employee.

4. Any employee receiving compensation under this section shall execute an agreement providing that if the employee does not return to City service within 60 days of release from active duty (or if the employee is not fit for employment at that time, within 60 days of a determination that the employee is fit for employment), then the compensation described in Sections (B)(1) through (B)(3) shall be treated as a loan payable with interest at a rate equal to the greater of (i) the rate received for the concurrent period by the Treasurer's Pooled Cash Account or (ii) the minimum amount necessary to avoid imputed income under the Internal Revenue Code of 1986, as amended from time to time, and any successor statute. Interest shall begin to accrue 90 days after the employee's release from active service or return to fitness for employment. Such loan shall be payable in equal monthly installments over a period not to exceed 5 years, commencing 90 days after the individual's release from active service or return to fitness for employment.

5. This section shall not apply to any active duty served voluntarily after the time that the employee is called to active service.

Section 2.4 CITY EMPLOYEES SERVING ON CHARTER-MANDATED BOARDS AND COMMISSIONS, OR BOARDS, COMMISSIONS AND COMMITTEES CREATED BY INITIATIVE ORDINANCE.

A. City employees serving on Charter-mandated boards and commissions, or boards, commissions and committees created by initiative ordinance, shall not be compensated for the number of hours each pay period spent in service of these boards and commissions, based on a 40-hour per week compensation assumption.

B. City employees covered by this provision shall submit to the Controller each pay period a detailed description of the time spent in service, including attending meetings, preparing for meetings, meeting with interested stakeholders or industry, and writing or responding to correspondence. There is a rebuttable presumption that such employees spend 0.25 of their time in service of these duties. This information shall be made publicly available pursuant to the Sunshine Ordinance.

C. This provision shall not apply to City employees whose service is specified in the Charter or by initiative ordinance, nor shall it apply to City employees serving on interdepartmental or other working groups created by initiative of the Mayor or Board of Supervisors, nor shall it apply to City employees who serve on the Health Service Board, Retiree Health Care Trust Fund Board, or Retirement Board

Section 2.5 STIPEND FOR PLANNING COMMISSIONERS FOR ATTENDANCE AT  
PLANNING COMMISSION MEETINGS.

Each commissioner serving on the Planning Commission may receive full stipend for that commissioner's attendance at each meeting of the Commission, as enumerated and included herein, if the commissioner is present at the beginning of the first action item on the agenda for such meeting for which a vote is taken until the end of the public hearing on the last calendared item. A commissioner of the Planning Commission who attends a portion of a meeting of the Planning Commission, but does not qualify for full stipend, may receive one-quarter of the stipend available for the commissioner's attendance at each meeting of the commission, as enumerated and included herein

EXPLANATION OF SYMBOLS.

The following symbols used in connection with the rates fixed herein have the significance and meaning indicated.

- B. Biweekly.
- C. Contract rate.
- D. Daily.
- E. Salary fixed by Charter.
- F. Salary fixed by State law.
- G. Salary adjusted pursuant to ratified Memorandum of Understanding.
- H. Hourly.
- I. Intermittent.
- J. Rate set forth in budget.
- K. Salary based on disability transfer.
- L. Salary paid by City and County and balance paid by State.
- M. Monthly.
- O. No funds provided.
- P. Premium rate.
- Q. At rate set under Charter Section A8.405 according to prior service.
- W. Weekly.
- Y. Yearly.



## **FISCAL YEARS 2023-24 AND 2024-25**

### **ANNUAL SALARY ORDINANCE**

#### **NOTES TO POSITION COUNT DETAIL AND APPENDIX**

##### NOTE

##### **A. PAY RATES**

Certain pay rates included in this document may not reflect year-end rates due to negotiated wage settlements and arbitration awards that have not received final legislative action. If you have a question regarding a rate of pay for a specific classification, please consult the Department of Human Resources Compensation Manual online at <http://www.sfgov.org/dhr>, or contact the Department of Human Resources' Compensation Program at (415) 557-4990.

##### **B. EXEMPT POSITIONS**

The appendix lists the different types of Charter exemptions per Charter Section 10.104 and then identifies all exempt positions with approved requisitions by department per Charter Section 10.104 (1-14). These exempt positions are subject to change during the fiscal year. All Commissioners and Board Members are exempt pursuant to Charter section 10.104-3, but are not included as positions and are not detailed in the budget.

##### **C. POSITION COUNT**

Total position counts include off-budget positions.

OFFICE OF THE MAYOR  
SAN FRANCISCO



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BY

*gls*

LONDON N. BREED  
MAYOR

To: Angela Calvillo, Clerk of the Board of Supervisors  
From: Anna Duning, Mayor's Budget Director  
Date: June 1, 2023  
Re: Interim Exceptions to the Annual Salary Ordinance and Annual Appropriations Ordinance

Dear Madam Clerk,

I herein present exceptions to the Annual Salary Ordinance (ASO) and Annual Appropriations Ordinance (AAO) for consideration by the Budget and Appropriations Committee of the Board of Supervisors. The City's standard practice is to budget new positions beginning in pay period 7, at 0.79 FTE, and to hold funding for new initiatives until the budget is signed on August 1. Where there is justification for expedited hiring and spending, however, the Board may authorize exceptions to the Interim ASO and AAO, which allow new positions to be filled and expenditures related to new initiatives to begin in the first quarter of the fiscal year, prior to final adoption of the budget.

Exceptions are being requested for the following positions and non-personnel expenditures:

***General Fund Positions (15.0 FTE)***

- **City Attorney's Office (1.0 FTE)**  
8177 Attorney (1.0 FTE). This position is critical to the coordination, management, and support of the City Attorney's Office work in preparation for state-mandated CARE Court requirements.
- **Department of Emergency Management (3.0 FTE)**  
0922 Manager I (1.0 FTE); 0931 Manager III (1.0 FTE); 0941 Manager VI (1.0 FTE). These positions are critical to the coordination, management, and expansion of Street Crisis Response and Intervention programs.
- **Department of Public Health (1.0 FTE)**  
0961 Department Head I (1.0 FTE). This position will serve as the Director for the new department, the Office of Victim and Witness Rights, created by voters through the passage of Proposition D in November 2022.
- **District Attorney's Office (3.0 FTE)**  
8177 Attorney (3.0 FTE). These 8177 positions are critical to the ongoing work and caseload the District Attorney's Office is performing around the abatement of open-air drug market and drug trafficking prosecutions.
- **Ethics Commission (2.0 FTE)**  
1840 Junior Management Assistant (1.0 FTE); 1043 IS Engineer-Senior (1.0 FTE). These limited-term positions are extended into FY 2023-24, ensuring continued client support for Form 700 filers and system support for campaign finance disclosure, and case management.

- **HSA (5.0 FTE)**  
0923 Manager II (1.0 FTE); 1823 Senior Administrative Analyst (4.0 FTE). These are to make permanent the 5 temporary positions in the Food Access Team.

***Non-General Fund Positions (23.42 FTE)***

- **Department of Building Inspection (4.0 FTE)**  
6322 Permit Technician II (3.0 FTE); 1241 Human Resources Analyst (1.0 FTE). These are existing staff transitioning from temporary to permanent positions and will be working on July 1, 2023.
- **Department of Public Health (12.5 FTE)**  
1230 Instructional Designer (1.0 FTE); 1232 Training Officer (1.0 FTE); 1314 Public Relations Officer (1.0 FTE); 1824 Principal Administrative Analyst (1.0 FTE); 2119 Health Care Analyst (1.0 FTE); 2589 Health Program Coordinator I (1.0 FTE); 2591 Health Program Coordinator II (1.0 FTE); 2593 Health Program Coordinator III (3.0 FTE); 2803 Epidemiologist II (0.5 FTE); 2818 Health Program Planner (1.0 FTE); 2820 Senior Health Program Planner (1.0 FTE). These positions will support the Population Health Division Project INVEST (Innovations that Value Equity and Strengthen Teams) grant.
- **Office of the Public Defender (4.0 FTE)**  
8177 Attorney (1.0 FTE); 8173 Legal Assistant (1.0 FTE); 8446 Court Alternative Specialist I (1.0 FTE); 8452 Criminal Justice Specialist II (1.0 FTE). These positions will support the Public Defense Pilot Program grant.
- **Office of the Treasurer/Tax Collector (1.0 FTE)**  
1824 Principal Administrative Analyst (1.0 FTE). This position is funded through a grant and will support Department's Financial Justice Project on fine and fee reform.
- **Department on the Status of Women (1.92 FTE)**  
1820 Junior Administrative Analyst (0.75 FTE); 1823 Senior Administrative Analyst (1.0 FTE); and 0931 Manager III (0.17 FTE). These positions will support the San Francisco Safety, Opportunity, and Lifelong Relationships (SF SOL) program and other work funded by grants from the Blue Shield Foundation of California and the California Department of Social Services received in FY 2022-23.

***General Fund Non-personnel Expenditures***

- **Department on Children, Youth, and their Families (\$2,071,518)**  
To immediately utilize the Free City College reserve in order to alleviate student fees to support students with course enrollment currently in process for the 2023-2024 school year at City College of San Francisco.

There is a position in the Department of Public Health that indicates it is starting at pay-period one in the Mayor's proposed budget, however, the Mayor's Office intends to submit a technical adjustment to move this position to start at pay period 7. This change will be noted in the

technical adjustments letter to the Board of Supervisors, at a later date, rather than included in this letter noting interim exceptions.

Please do not hesitate to contact me if you have any questions regarding the requested interim exceptions to the Annual Salary Ordinance and Annual Appropriations Ordinance.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Anna Duning', with a stylized flourish at the end.

Anna Duning  
Mayor's Budget Director

cc: Members of the Budget and Appropriations Committee  
Budget & Legislative Analyst's Office  
Controller

OFFICE OF THE MAYOR  
SAN FRANCISCO



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LONDON N. BREED  
MAYOR

BY \_\_\_\_\_

To: Angela Calvillo, Clerk of the Board of Supervisors  
From: Anna Duning, Mayor's Budget Director  
Date: June 1, 2023  
Re: Notice of Transfer of Functions under Charter Section 4.132

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Dear Madam Clerk,

This memorandum constitutes notice to the Board of Supervisors under Charter Section 4.132 of transfers of functions between departments within the Executive Branch. All positions are regular positions unless otherwise specified. The positions include the following:

- Two positions (2 FTE 6333 Senior Building Inspectors) to be transferred from the City Administrator's Office to the Department of Building Inspection, to return responsibility of accessibility plan review and inspection of city-permitted architectural projects to the Building Official, as required by the California Building Code.
- Two positions (1 FTE 1822 Administrative Analyst; 1 FTE 2588 Health Worker IV) to be transferred from the Department of Public Health to the Department of Homelessness and Supportive Housing, to comply with Board of Supervisors Rules Committee Change for HSH (previously DPH) to provide clerical and administrative staffing for the Shelter Monitoring Committee.

If you have any questions, please contact my office.

Sincerely,

A handwritten signature in blue ink, appearing to read "Anna Duning".

Anna Duning  
Mayor's Budget Director

cc: Members of the Budget and Finance Committee  
Budget & Legislative Analyst's Office  
Controller



TO: Aaron Peskin, President of the Board of Supervisors; Angela Calvillo, Clerk of  
the Board of Supervisors  
FROM: Tom Paulino  
RE: 30-day Waiver Request for 7 Ordinances Related to Budget  
DATE: June 2, 2023

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A formal request to waive the 30-day hold on the following 7 ordinances introduced along with the budget on Thursday, June 1, 2023:

- Interim AAO
- Interim ASO
- Proposed AAO
- Proposed ASO
- Airport ASO Supplemental
- Port ASO Supplemental
- PUC Capital Budget and AAO Supplemental

Should you have any questions, please contact Tom Paulino at 415-554-6153.



President, District 3  
BOARD of SUPERVISORS



City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102-4689  
Tel. No. 554-7450  
Fax No. 554-7454  
TDD/TTY No. 544-6546

**Aaron Peskin**

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**PRESIDENTIAL ACTION**

Date:

To: Angela Calvillo, Clerk of the Board of Supervisors

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Madam Clerk,  
Pursuant to Board Rules, I am hereby:

Waiving 30-Day Rule (Board Rule No. 3.23)

File No.

(Primary Sponsor)

Title.

Transferring (Board Rule No 3.3)

File No.

(Primary Sponsor)

Title.

From:

Committee

To:

Committee

Assigning Temporary Committee Appointment (Board Rule No. 3.1)

Supervisor:

Replacing Supervisor:

For:

Meeting

(Date)

(Committee)

Start Time:

End Time:

Temporary Assignment:

Partial

Full Meeting

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Aaron Peskin, President  
Board of Supervisors

**Board of Supervisors  
Legislation Introduced**

<b>Legislation Introductions - 6/6/23</b>					
<b>Number</b>	<b>Requests or IA</b>	<b>File No.</b>	<b>Sponsor</b>	<b>File Type</b>	<b>Description</b>
	30-Day	<b>230642</b>	Mayor	O	Proposed Interim Budget and Annual Appropriation Ordinance (AAO)
	30-Day	<b>230643</b>	Mayor	O	Proposed Interim Annual Salary Ordinance (ASO)
	30-Day	<b>230644</b>	Mayor	O	Proposed Budget and Annual Appropriation Ordinance (AAO)
	30-Day	<b>230645</b>	Mayor	O	Proposed Annual Salary Ordinance (ASO)
	30 Day Waiver	<b>230646</b>	Mayor	O	Admin Code - Minimum Compensation Ordinance
	30 Day Waiver	<b>230647</b>	Mayor	O	Admin & Environment Codes - Reducing Reporting Burdens
	30 Day Waiver	<b>230648</b>	Mayor	O	Admin Code - Eliminating Annual Joint Fundraising Drive
	30 Day Waiver	<b>230649</b>	Mayor	O	Admin Code - Technology Commodities and Services Procurements
	30 Day Waiver	<b>230650</b>	Mayor	O	Admin Code - DPH Managed Care Contracts
	30 Day Waiver	<b>230651</b>	Mayor	O	Admin Code - Film Commission Programs
	30-Day	<b>230652</b>	Mayor	O	Appropriation - \$124,020,472 in Proceeds from Revenue Bonds, Hetch Hetchy Revenue, Cap and Trade Allowance - FY 2023-24
	30-Day	<b>230653</b>	Mayor	O	Appropriation - Proceeds from CleanPowerSF Revenue and CPUC Grant Funds for CleanPowerSF Capital Improvements - \$1,607,220 - FY2023-24
	30-Day	<b>230654</b>	Mayor	O	Appropriation - \$332,278,006 in Proceeds from Revenue Bonds, State Loan or Grant Funds, Water Revenues, and Water Capacity Fees - FY2023-24
	30-Day	<b>230655</b>	Mayor	O	Appropriation - Proceeds from Revenue Bonds, State Loans or Grant Funds, Wastewater Revenues, and Wastewater Capacity Fees for Wastewater Capital Improvements - \$1,142,597,402 - FY2023-24
	30-day	<b>230656</b>	Mayor	O	Appropriation - Port Commission - \$501,908 - PUC - \$97,057,341 - FY2023-24
	30 Day Waiver	<b>230657</b>	Mayor	O	Funding Reallocation - Our City, Our Home Homelessness Gross Receipts Tax
	30 Day Waiver	<b>230658</b>	Mayor	O	Building Code - Fees
	30 Day Waiver	<b>230659</b>	Mayor	O	Business & Tax Regulations, Health Codes - Emergency Medical Services Fees
	30 Day Waiver	<b>230660</b>	Mayor	O	Business & Tax Regulations Code - Early Care and Education Commerical Rents Tax Sublessor Deduction
	30 Day Waiver	<b>230661</b>	Mayor	O	Business & Tax Regulations Code - Early Care and Education Commerical Rents Tax Baseline
	30 Day Waiver	<b>230662</b>	Mayor	O	Health Code - Patient Rates for FY 2023-24 and 2024-25
	30 Day Waiver	<b>230663</b>	Mayor	O	Municipal Elections Code - Supporters and Opponents in Ballot Questions for Local Measures
	30 Day Waiver	<b>230664</b>	Mayor	O	Business & Tax Regulations Code - Waiver of Permit, License, and Business Registration Fees for Certain Small Businesses



**Board of Supervisors  
Legislation Introduced**

<b>Legislation Introductions - 6/6/23</b>					
<b>Number</b>	<b>Requests or IA</b>	<b>File No.</b>	<b>Sponsor</b>	<b>File Type</b>	<b>Description</b>
	30-Day	<b>230665</b>	Mayor	O	SFPUC Water Revenue Bond and Other Forms of Indebtedness Issuance - NTE \$358,985,453
	30-Day	<b>230666</b>	Mayor	O	SFPUC Wastewater Revenue Bond Issuance - NTE \$1,047,288,286
	30-Day	<b>230667</b>	Mayor	O	SFPUC Power Revenue Bond and Other Forms of Indebtedness Issuance - NTE \$41,031,367
	30 Day Waiver	<b>230668</b>	Mayor	O	Neighborhood Beautification and Graffiti Clean-Up Fund Tax Designation Ceiling
	30-Day	<b>230669</b>	Mayor	O	Public Employment - Amendment to the Salary Ordinance for the Port Commission and the Airport Commission - FY2023-24

OFFICE OF THE MAYOR  
SAN FRANCISCO



To: Angela Calvillo, Clerk of the Board of Supervisors  
From: Anna Duning, Mayor's Budget Director  
Date: June 1, 2023  
Re: Mayor's FY 2023-24 and FY 2024-25 Budget Submission

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Madam Clerk,

In accordance with City and County of San Francisco Charter, Article IX, Section 9.100, the Mayor's Office hereby submits the Mayor's proposed budget by June 1<sup>st</sup>, corresponding legislation, and related materials for Fiscal Year (FY) 2023-24 and FY 2024-25.


In addition to the Mayor's Proposed FY 2023-24 and FY 2024-25 Budget Book, the following items are included in the Mayor's submission:

- The Annual Appropriation Ordinance and Annual Salary Ordinance, along with Administrative Provisions
- The proposed budget for the Office of Community Investment and Infrastructure for FY 2023-24
- The Airport Annual Salary Ordinance Supplemental for FY 2023-24
- The Port of San Francisco Annual Salary Ordinance Supplemental for FY 2023-24 and Annual Appropriation Ordinance Supplemental for FY 2023-24
- The Public Utilities Commission Capital Budget for FY 2023-24 and Annual Appropriation Ordinance Supplemental for FY 2023-24
- 34 separate pieces of trailing legislation (see list attached)
- A Transfer of Function letter detailing the transfer of positions from one City department to another
- An Interim Exception letter
- A letter addressing funding levels for nonprofit corporations or public entities for the coming two fiscal years
- Memo to the Board President requesting for 30-day rule waivers on ordinances

Please note the following:

- Technical adjustments to the June 1 budget are being prepared, but are not submitted with this set of materials.

Sincerely,

  
Anna Duning  
Mayor's Budget Director

cc: Members of the Board of Supervisors  
Budget & Legislative Analyst's Office  
Controller



<b>DEPT</b>	<b>Item</b>	<b>Description</b>	<b>Type of Legislation</b>	<b>File #</b>
ADM	Code Amendment	Amending the Administrative Code to eliminate the Annual Joint Fundraising Drive	Ordinance	230648
ADM	Code Amendment	Amending the Administrative and Environment Codes to reduce reporting burdens, so as to update insurance manuals when requested or necessary, instead of on an annual basis, and eliminating some scheduled reports	Ordinance	230647
ADM	Code Amendment	Amending the Administrative Code relating to Technology Commodities and Services Procurements, to eliminate the Tech Marketplace fee	Ordinance	230649
ADM	Continuing Prop J	City Administrator's Office convention facility management services, Real Estate custodial services, and Fleet and Real Estate security services	Resolution	230672
BOS	Continuing Prop J	Board of Supervisors Budget and Legislative Analyst Services for FY 2023-24	Resolution	230672
CON	Access Line Tax (ALT) Tax Rates	Sets Access Line Tax in line with 2023 Consumer Price Index. Revenues assumed in budget.	Ordinance	230676
CON	Neighborhood Beautification Fund	Neighborhood Beautification and Graffiti Clean-Up Fund Option (now known as the Community Challenge Grant Program)	Ordinance	230668
DBI	Department of Building Inspection Fee Changes	Changing the fee structure for DBI fees that are charged for permitting and inspection	Ordinance	230658
DEC	Early Care and Education Commercial Rents Tax Baseline	Amending the baseline funding requirements for early care and education programs to enable the City to use Early Care and Education Commercial Rents Tax revenues for those programs	Ordinance	230661
DEC	Early Care and Education, Commercial Rents Tax Deductions	Amending the Business and Tax Regulations Code relating to the Early Care and Education Commercial Rents Tax Sublessor Deduction	Ordinance	230660
DEM	EMSA Fee Changes	Updating medical services fees due to annual adjustments for the purposes of funding trauma and pediatric centers. Fees also required for certain additional services.	Ordinance	230659

DPH	Patient Rates	Amending the Health Code to set patient rates and rates for other services provided by the Department of Public Health.	Ordinance	230662
DPH	Recurring State Grants	Accept and expend for annual, recurring state grant funds.	Resolution	230677
DPH	Managed Care Rates	Amending the Health Code to set managed care rates provided by the Department of Public Health.	Ordinance	230650
DPH	Public Health Foundation MOU	MOU between DPH and San Francisco Public Health Foundation to establish roles and responsibilities for purposes of fundraising and capital projects	Resolution	230673
DPH	Hospital Foundation MOU	MOU between DPH and San Francisco General Hospital Foundation to establish roles and responsibilities for purposes of fundraising and capital projects	Resolution	230674
DPH	Mobile Crisis Grant	Grant agreement between DPH and Advocates for Human Potential Inc. for anticipated revenue that support behavioral health mobile crisis and non-mobile crisis services	Resolution	230679
DPH	Continuing Prop J	Department of Public Health Security Services	Resolution	230672
DPW	Continuing Prop J	Department of Public Works Security Services for FY 2023-24	Resolution	230672
ECN	Contract Amendment - MidMarket Foundation	Contract amendment to reflect budgeted funding levels for the Mid-Market Foundation - Mid-Market/Tenderloin Community-Based Safety Program	Resolution	230681
ECN	Contract Amendment – San Francisco Tourism Improvement District Management Corporation	Contract amendment to reflect budgeted funding levels for the San Francisco Tourism Improvement District Management Corporation – Downtown Welcome Ambassador Program	Resolution	230680
ECN	Film Commission Fee Changes	Increase of filming fees for the SF Film Commission	Ordinance	230651
HOM	CAAP Legislation	Annual legislation for CAAP housing, required if appropriations for HSH fund exceed \$11.9 million, including expenditure details and explanation of benefits provided	Resolution	230675
HOM	Continuing Prop J	Homelessness and Supportive Housing security services	Resolution	230672

HSA	Continuing Prop J	Human Services Agency Security Services for FY 2023-24	Resolution	230672
HSH/ DPH	Funding Reallocation - Our City, Our Home Homelessness Gross Receipts Tax	Ordinance reallocating approximately \$60,000,000 in unencumbered revenues from the Our City, Our Home Fund to allow the City to use revenues from the Homelessness Gross Receipts Tax to provide services to prevent homelessness.	Ordinance	230657
LIB	Friends of the Library A&E	Annual Accept & Expend legislation for the SFPL's Friends of the Library Fund	Resolution	230678
MOHCD	Continuing Prop J	Mayor's Office of Housing and Community Development security services for undeveloped real property	Resolution	230672
OCII	OCII Interim Budget Resolution	OCII Interim Budget Resolution	Resolution	230670
	Citywide Tax Changes	Gross Receipts Tax Rate Increase Postponement and Credits for Opening City Location	Ordinance (Introduced)	File No. 230155
REG	Continuing Prop J	Department of Elections Envelope Assembly Services for FY 2023-24	Resolution	230672
REG	Ballot Arguments Opt-Out	Legislation for CCSF opt out of arguments on ballots required in AB 1416	Ordinance	230663
SHF	Continuing Prop J	Sheriff's Department County Jails Food Services for FY 2023-24	Resolution	230672
TTX	First Year Free	Continues waiving certain small business first-year permit, license, and business registration fees	Ordinance	230664