File No. 230644 **Committee Item No.** 1
Board Item No. _____

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget and Appropriations Committee **Date** June 26, 2023
Board of Supervisors Meeting **Date** _____

Cmte Board

☒	☐	**Ordinance**
☒	☐	**Budget and Legislative Analyst Report**
☒	☐	**Department/Agency Cover Letter and/or Report**
☒	☐	**Public Correspondence**

OTHER **(Click on BLUE hyperlinks to view documents published at the Legislative Research Center)**

☒	☐	Mayor's Proposed Budget Book 6/1/2023
☒	☐	AAO Administrative Provisions FYs 2024-2025
☒	☐	MYR Budget Submission Letter 6/1/2023
☒	☐	MYR Trailing Legislation List
☒	☐	MYR Interim Exceptions 6/1/2023
☒	☐	MYR Notice of Transfer of Functions 6/1/2023
☒	☐	MYR 30-Day Waiver Request
☒	☐	Presidential Action Memo - 30-Day Waiver 6/5/2023
☒	☐	Department Presentations 6/14 - TTX, TIS, ASR, BOA, HSS, ADM HRD, ETH, REG, RET, MOHCD, CON, GEN, PLN, DPW, DBI, BOS
☒	☐	Department Presentations 6/15 - AAM, HSA, HRC, FAM, SCI, ART, WAR, CHF, CHF SAP Briefing, CSS, WOM, REC, OEWD, DPH, HSH, DEC
☒	☐	Department Presentations 6/16 - FIR, CAT, ENV, LLB, LIB, CSC RNT, DEM, JUV, ADP, CRT, SHF, DPA, SDA, PDR, DAT, POL
☒	☐	BLA Reports - Description of Departments 6/21/2023
☒	☐	BLA Revised Recommendations - HRD, REG 6/20/2023
☒	☐	Round 1 Technical Adjustments - 6/21/2023
☒	☐	BLA Reports - Description of Departments 6/22/2023
☒	☐	BLA Reports - Description of Departments 6/23/2023
☒	☐	Department Follow-Up Data - DAT, WOM, ADM, SHF, OEWD, ETH, POL, ADP, CRT

Completed by: Brent Jalipa **Date** June 22, 2023
Completed by: Brent Jalipa **Date** _____

CITY AND COUNTY OF SAN FRANCISCO

MAYOR'S PROPOSED BUDGET AND ANNUAL APPROPRIATION ORDINANCE

AS OF JUNE 1, 2023

File No. _____ **Ordinance No. _____**

FISCAL YEAR ENDING JUNE 30, 2024 and
FISCAL YEAR ENDING JUNE 30, 2025

OFFICE OF THE CONTROLLER
CITY AND COUNTY OF SAN FRANCISCO

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

PROPOSED BUDGET AND APPROPRIATION ORDINANCE

AS OF JUNE 1, 2023

FISCAL YEAR ENDING JUNE 30, 2024
and
FISCAL YEAR ENDING JUNE 30, 2025

The Proposed Budget and Appropriation Ordinance as of June 1, 2023 and its accompanying schedules are produced by the Controller's Budget Office. Upon approval, this is the document that is the legal authority for the City to spend funds during the fiscal year.

This document contains information on the sources and uses of City funds and selected departments, detailed by department and program. Additional schedules summarize City revenues and expenditures by service area, department, and fund. Please see the table of contents for a complete list of the information contained in this document.

Copies of this document are distributed to City libraries and posted on the City Controller's website (http://www.sfcontroller.org). They may also be viewed at the following City Hall offices:

Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288

Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316

Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244

If you would like additional copies or need further information, please call the Controller's Budget Office at (415) 554-7500.

CITY HALL • 1 DR. CARLTON B. GOODLETT PLACE • ROOM 316 • SAN FRANCISCO, CA 94102-4694
PHONE 415-554-7500 • FAX 415-554-7466

Table of Contents

		Page
Annual Appropriation Ordinance (Sections 1 & 2)		7
Consolidated Schedule of Sources and Uses		9
Sources of Funds by Major Service Area and Department		11
Sources of Funds		15
Uses of Funds		21
Positions by Major Service Area and Department		27
Major Fund Budgetary Recap		31
Appropriation Detail by Department:		
A		
SCI	ACADEMY OF SCIENCES	36
ADP	ADULT PROBATION	38
AIR	AIRPORT	41
ART	ARTS COMMISSION	45
AAM	ASIAN ART MUSEUM	49
ASR	ASSESSOR / RECORDER	51
B		
BOA	BOARD OF APPEALS	53
BOS	BOARD OF SUPERVISORS	55
DBI	BUILDING INSPECTION	57
C		
CSS	CHILD SUPPORT SERVICES	59
CHF	CHILDREN, YOUTH & THEIR FAMILIES	61
CAT	CITY ATTORNEY	66
CPC	CITY PLANNING	68
CSC	CIVIL SERVICE	72
CON	CONTROLLER	74
D		
DEC	DEPARTMENT OF EARLY CHILDHOOD	77
DPA	DEPARTMENT OF POLICE ACCOUNTABILITY	81
DPW	DEPARTMENT OF PUBLIC WORKS	83
DAT	DISTRICT ATTORNEY	90
E		
ECN	ECONOMIC & WORKFORCE DEVELOPMENT	94
REG	ELECTIONS	98
DEM	EMERGENCY MANAGEMENT	100
ENV	ENVIRONMENT	103
ETH	ETHICS	106
F		
FAM	FINE ARTS MUSEUM	108
FIR	FIRE DEPARTMENT	110

Table of Contents

		Page
G		
GEN	GENERAL CITY RESPONSIBILITY	113
ADM	GENERAL SERVICES AGENCY - CITY ADMINISTRATOR	117
TIS	GENERAL SERVICES AGENCY - TECHNOLOGY	124
H		
HSS	HEALTH SERVICE SYSTEM	128
HOM	HOMELESSNESS AND SUPPORTIVE HOUSING	130
HRD	HUMAN RESOURCES	137
HRC	HUMAN RIGHTS	141
HSA	HUMAN SERVICES AGENCY	143
J		
JUV	JUVENILE PROBATION	149
L		
LLB	LAW LIBRARY	153
M		
MYR	MAYOR	154
MTA	MUNICIPAL TRANSPORTATION AGENCY	158
P		
POL	POLICE	163
PRT	PORT	168
PDR	PUBLIC DEFENDER	172
DPH	PUBLIC HEALTH	174
LIB	PUBLIC LIBRARY	190
PUC	PUBLIC UTILITIES	193
R		
REC	RECREATION AND PARK	200
RNT	RENT ARBITRATION BOARD	208
RET	RETIREMENT SYSTEM	210
S		
SAS	SANITATION AND STREETS	212
SHF	SHERIFF	215
SDA	SHERIFF'S DEPARTMENT OF ACCOUNTABILITY	219
WOM	STATUS OF WOMEN	220
CRT	SUPERIOR COURT	222
T		
TTX	TREASURER / TAX COLLECTOR	223
W		
WAR	WAR MEMORIAL	226
Detail of Reserves		229
Administrative Provisions		233
Statement of Bond Redemption and Interest		263

FILE NO. _____ ORDINANCE NO. _____

AN ORDINANCE APPROPRIATING ALL ESTIMATED RECEIPTS

AND ALL ESTIMATED EXPENDITURES FOR THE

CITY AND COUNTY OF SAN FRANCISCO

FOR THE FISCAL YEAR ENDING JUNE 30, 2024

and

THE FISCAL YEAR ENDING JUNE 30, 2025

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO

SECTION 1. The amounts of estimated receipts, income, prior-year fund balance, prior-year reserves, de-appropriations, and revenue enumerated herein are hereby appropriated to the funds and departments indicated in this ordinance for the purpose of meeting appropriations herein provided.

SECTION 2. The amounts of proposed expenditures are hereby appropriated to the funds and departments as enumerated herein. Each department for which an expenditure appropriation is herein made is hereby authorized to use, in the manner provided by the law, the amounts so appropriated for the purposes specified in this appropriation ordinance.

CONSOLIDATED SCHEDULE OF SOURCES AND USES

Consolidated Schedule of Sources and Uses

Sources of Funds	FY 2023-24			FY 2024-25		
	General Fund	Self Supporting	Total	General Fund	Self Supporting	Total
Prior Year Fund Balance	117,375,377	225,611,524	342,986,901	287,630,474	179,316,206	466,946,680
Prior Year Reserves	101,545,728	19,571,162	121,116,890	70,754,000	15,720,708	86,474,708
Regular Revenues	6,429,426,457	7,719,505,615	14,148,932,072	6,484,442,586	7,534,649,056	14,019,091,642
Transfers Into the General Fund	208,746,220	(208,746,220)		207,768,170	(207,768,170)	
Sources of Funds Total	**6,857,093,782**	**7,755,942,081**	**14,613,035,863**	**7,050,595,230**	**7,521,917,800**	**14,572,513,030**

Uses of Funds	FY 2023-24			FY 2024-25		
	General Fund	Self Supporting	Total	General Fund	Self Supporting	Total
Gross Expenditures	6,132,737,044	9,079,380,846	15,212,117,890	6,242,285,721	8,874,529,391	15,116,815,112
Less Interdepartmental Recoveries	(719,792,114)	(692,438,521)	(1,412,230,635)	(724,420,670)	(721,075,060)	(1,445,495,730)
Capital Projects	43,715,260	401,087,746	444,803,006	44,687,147	271,104,981	315,792,128
Facilities Maintenance	2,999,706	67,132,068	70,131,774	2,566,442	67,258,911	69,825,353
Reserves	93,750,000	204,463,828	298,213,828	64,310,000	451,266,167	515,576,167
Transfers From the General Fund	1,303,683,886	(1,303,683,886)		1,421,166,590	(1,421,166,590)	
Uses of Funds Total	**6,857,093,782**	**7,755,942,081**	**14,613,035,863**	**7,050,595,230**	**7,521,917,800**	**14,572,513,030**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

SOURCES OF FUNDS BY MAJOR SERVICE AREA

AND DEPARTMENT

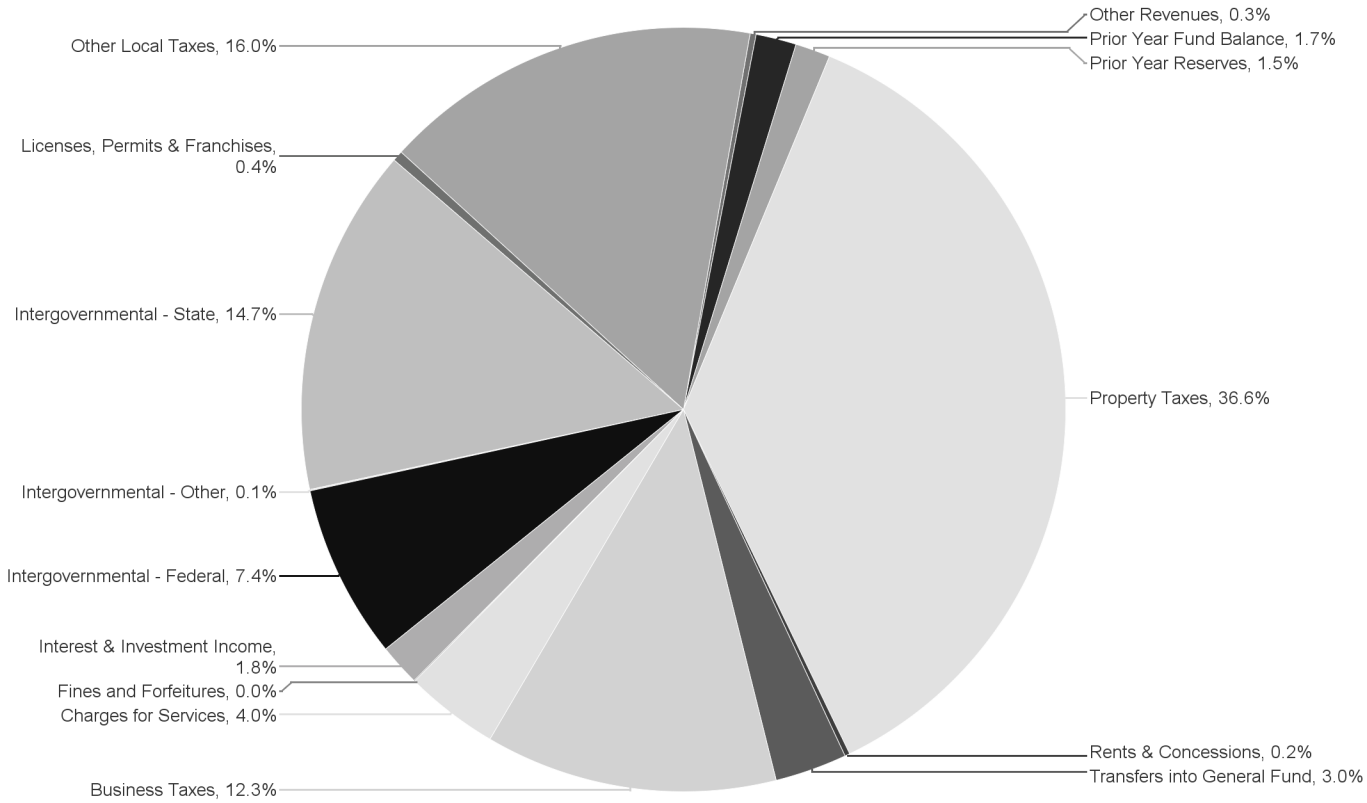
Department	Fiscal Year FY 2023-24			Fiscal Year FY 2024-25		
	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
01: Public Protection						
ADP Adult Probation	27,136,519	31,328,680	58,465,199	27,280,047	30,366,455	57,646,502
CRT Superior Court	0	32,856,944	32,856,944	0	33,056,944	33,056,944
DAT District Attorney	9,758,324	80,055,479	89,813,803	9,493,769	82,716,442	92,210,211
DEM Emergency Management	43,408,396	95,364,880	138,773,276	43,468,071	91,881,203	135,349,274
DPA Department Of Police Accountability	332,795	9,657,558	9,990,353	332,795	9,488,396	9,821,191
FIR Fire Department	161,784,744	349,983,947	511,768,691	161,547,365	365,138,901	526,686,266
JUV Juvenile Probation	18,213,270	31,049,588	49,262,858	16,707,694	28,594,012	45,301,706
PDR Public Defender	2,533,184	48,327,775	50,860,959	1,970,042	49,724,786	51,694,828
POL Police	157,650,432	619,136,268	776,786,700	152,673,303	635,205,013	787,878,316
SDA Sheriff's Department Office of Inspector General	40,000	2,224,088	2,264,088	40,000	2,207,052	2,247,052
SHF Sheriff	68,369,333	223,306,005	291,675,338	68,808,971	224,852,451	293,661,422
TOTAL Public Protection	**489,226,997**	**1,523,291,212**	**2,012,518,209**	**482,322,057**	**1,553,231,655**	**2,035,553,712**
02: Public Works, Transportation & Commerce						
AIR Airport Commission	1,305,429,570	0	1,305,429,570	1,492,725,714	0	1,492,725,714
BOA Board Of Appeals	1,132,059	10,978	1,143,037	1,163,469	0	1,163,469
DBI Building Inspection	81,343,574	0	81,343,574	83,030,884	0	83,030,884
DPW Public Works	330,408,253	122,447,429	452,855,682	271,161,609	136,463,105	407,624,714
ECN Economic And Workforce Development	48,315,245	104,254,743	152,569,988	42,707,342	81,420,274	124,127,616
MTA Municipal Transportation Agency	959,000,301	513,360,000	1,472,360,301	930,333,610	535,870,000	1,466,203,610
PRT Port	150,125,276	(0)	150,125,276	151,009,533	(0)	151,009,533
PUC Public Utilities Commission	1,788,716,558	0	1,788,716,558	1,791,852,788	0	1,791,852,788
TOTAL Public Works, Transportation & Commerce	**4,664,470,836**	**740,073,150**	**5,404,543,986**	**4,763,984,949**	**753,753,379**	**5,517,738,328**
03: Human Welfare & Neighborhood Development						
CHF Children; Youth & Their Families	260,483,480	81,548,388	342,031,868	245,898,195	97,399,913	343,298,108
CSS Child Support Services	13,666,530	0	13,666,530	13,721,106	0	13,721,106
DEC Dept of Early Childhood	273,347,838	51,200,584	324,548,422	284,682,631	61,092,353	345,774,984
ENV Environment	32,117,937	0	32,117,937	30,882,858	0	30,882,858
HOM Homelessness And Supportive Housing	387,072,435	303,226,769	690,299,204	365,284,211	295,329,858	660,614,069
HRC Human Rights Commission	5,099,600	14,061,764	19,161,364	5,099,600	14,249,094	19,348,694
HSA Human Services	872,306,046	317,601,359	1,189,907,405	871,915,357	339,209,948	1,211,125,305
MYR Mayor	64,280,118	121,521,454	185,801,572	67,775,685	127,532,237	195,307,922
RNT Rent Arbitration Board	17,725,223	(0)	17,725,223	14,740,863	(0)	14,740,863
WOM Status Of Women	200,000	12,626,542	12,826,542	200,000	12,254,087	12,454,087
TOTAL Human Welfare & Neighborhood Development	**1,926,299,207**	**901,786,860**	**2,828,086,067**	**1,900,200,506**	**947,067,490**	**2,847,267,996**
04: Community Health						
DPH Public Health	2,364,602,007	871,512,389	3,236,114,396	2,243,141,887	967,677,895	3,210,819,782

Department	Fiscal Year FY 2023-24			Fiscal Year FY 2024-25		
	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
TOTAL Community Health	**2,364,602,007**	**871,512,389**	**3,236,114,396**	**2,243,141,887**	**967,677,895**	**3,210,819,782**
05: Culture & Recreation						
AAM Asian Art Museum	391,982	11,089,976	11,481,958	404,201	11,379,295	11,783,496
ART Arts Commission	29,500,360	11,400,923	40,901,283	21,634,399	7,235,607	28,870,006
FAM Fine Arts Museum	1,340,188	21,956,152	23,296,340	1,375,023	21,581,056	22,956,079
LIB Public Library	97,464,962	102,690,000	200,154,962	80,311,047	105,910,000	186,221,047
LLB Law Library	0	1,794,860	1,794,860	0	1,851,548	1,851,548
REC Recreation And Park Commission	167,957,101	88,541,356	256,498,457	169,325,882	91,837,899	261,163,781
SCI Academy Of Sciences	0	7,460,485	7,460,485	0	7,329,391	7,329,391
WAR War Memorial	28,170,709	9,570,578	37,741,287	22,027,455	9,678,958	31,706,413
TOTAL Culture & Recreation	**324,825,302**	**254,504,330**	**579,329,632**	**295,078,007**	**256,803,754**	**551,881,761**
06: General Administration & Finance						
ADM General Services Agency - City Admin	514,900,414	79,751,800	594,652,214	517,431,652	85,704,287	603,135,939
ASR Assessor / Recorder	5,258,213	32,155,928	37,414,141	4,932,288	33,116,359	38,048,647
BOS Board Of Supervisors	506,146	22,158,240	22,664,386	506,146	22,617,823	23,123,969
CAT City Attorney	76,452,191	32,450,560	108,902,751	74,510,225	38,652,044	113,162,269
CON Controller	71,625,672	12,552,218	84,177,890	73,726,624	10,706,448	84,433,072
CPC City Planning	47,449,674	11,820,524	59,270,198	46,697,085	9,675,417	56,372,502
CSC Civil Service Commission	430,839	951,163	1,382,002	430,839	972,907	1,403,746
ETH Ethics Commission	157,200	7,071,409	7,228,609	157,200	8,428,026	8,585,226
HRD Human Resources	130,795,166	20,770,181	151,565,347	134,129,237	16,474,450	150,603,687
HSS Health Service System	13,862,082	0	13,862,082	13,951,317	0	13,951,317
MYR Mayor	2,446,975	8,446,514	10,893,489	2,503,296	8,702,919	11,206,215
REG Elections	294,229	22,719,483	23,013,712	738,909	25,666,358	26,405,267
RET Retirement System	51,479,503	0	51,479,503	54,104,920	0	54,104,920
TIS General Services Agency - Technology	159,643,468	7,628,389	167,271,857	163,865,119	7,154,006	171,019,125
TTX Treasurer/Tax Collector	23,014,084	27,165,820	50,179,904	23,180,330	25,563,217	48,743,547
TOTAL General Administration & Finance	**1,098,315,856**	**285,642,229**	**1,383,958,085**	**1,110,865,187**	**293,434,261**	**1,404,299,448**
07: General City Responsibilities						
GEN General City Responsibility	6,386,118,040	(4,576,810,170)	1,809,307,870	6,287,561,158	(4,771,968,434)	1,515,592,724
TOTAL General City Responsibilities	**6,386,118,040**	**(4,576,810,170)**	**1,809,307,870**	**6,287,561,158**	**(4,771,968,434)**	**1,515,592,724**
Less Citywide Transfer Adjustments	(1,228,591,747)	0	(1,228,591,747)	(1,065,144,991)	0	(1,065,144,991)
Less Interdepartmental Recoveries	(1,412,230,635)	0	(1,412,230,635)	(1,445,495,730)	0	(1,445,495,730)
Net Total Sources of Funds	**14,613,035,863**	**0**	**14,613,035,863**	**14,572,513,030**	**0**	**14,572,513,030**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

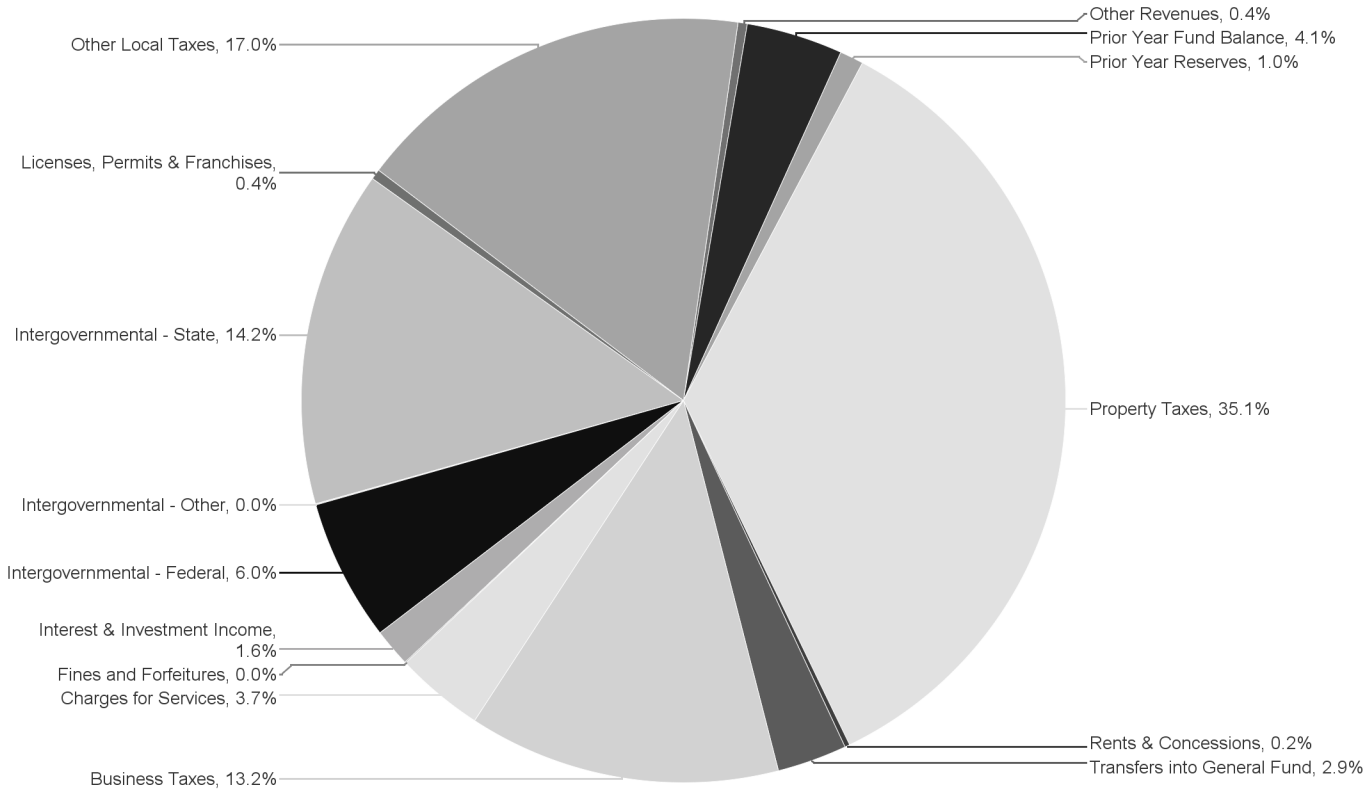
SOURCES OF FUNDS

Sources of Funds - FY 2023-24
General Fund



All Funds	Sorted by Size	
Sources of Funds	**FY 2023-24**	**% of Total**
Property Taxes	2,510,000,000	36.6%
Other Local Taxes	1,098,880,000	16.0%
Intergovernmental - State	1,006,719,460	14.7%
Business Taxes	846,700,000	12.3%
Intergovernmental - Federal	505,078,722	7.4%
Charges for Services	271,700,183	4.0%
Interest & Investment Income	121,070,506	1.8%
Licenses, Permits & Franchises	30,291,484	0.4%
Other Revenues	17,531,790	0.3%
Rents & Concessions	14,571,090	0.2%
Intergovernmental - Other	3,868,781	0.1%
Fines and Forfeitures	3,014,441	0.0%
Regular Revenues	**6,429,426,457**	**93.8%**
Transfers into General Fund	208,746,220	3.0%
Prior Year Fund Balance	117,375,377	1.7%
Prior Year Reserves	101,545,728	1.5%
	427,667,325	**6.2%**
Total Sources	**6,857,093,782**	**100.0%**

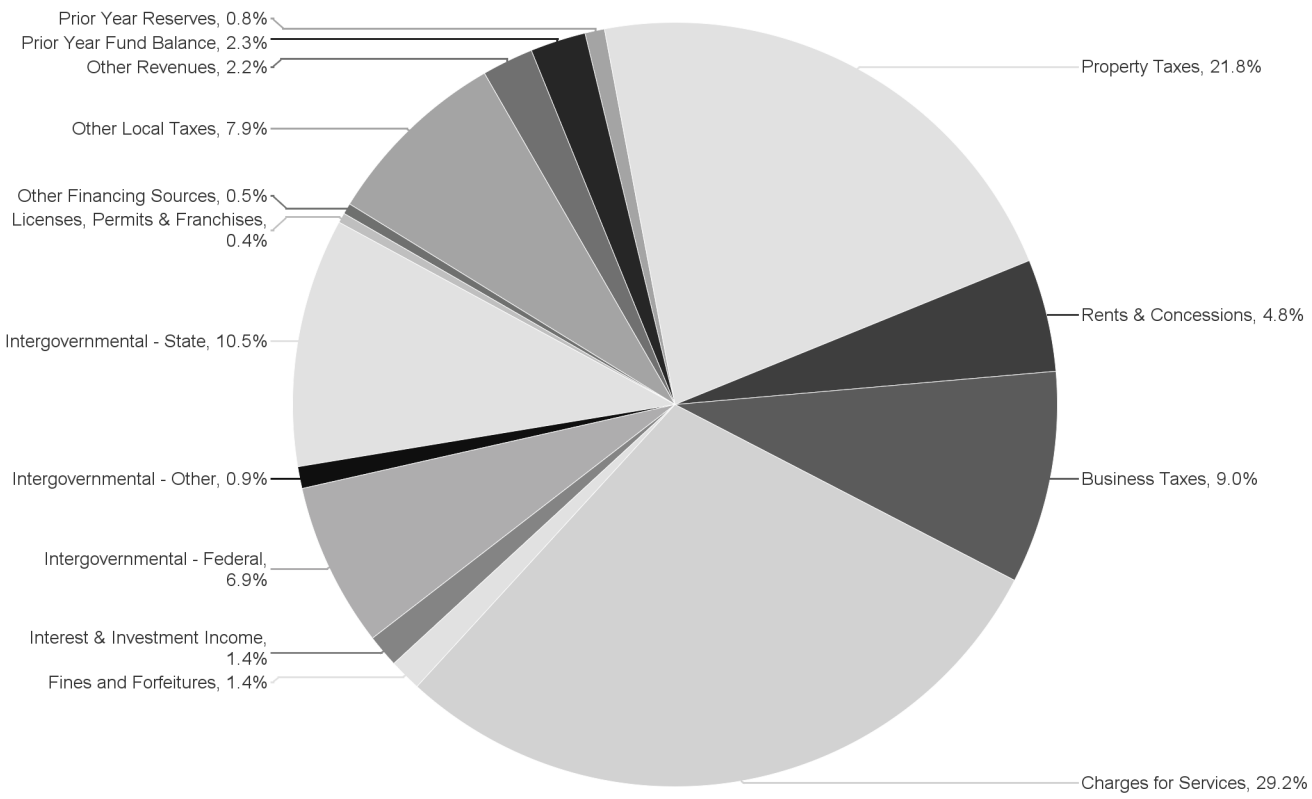
Sources of Funds - FY 2024-25
General Fund



All Funds	**Sorted by Size**	
Sources of Funds	**FY 2024-25**	**% of Total**
Property Taxes	2,474,000,000	35.1%
Other Local Taxes	1,197,380,000	17.0%
Intergovernmental - State	1,002,703,669	14.2%
Business Taxes	930,500,000	13.2%
Intergovernmental - Federal	422,415,625	6.0%
Charges for Services	264,263,432	3.7%
Interest & Investment Income	113,516,897	1.6%
Licenses, Permits & Franchises	30,583,070	0.4%
Other Revenues	27,766,444	0.4%
Rents & Concessions	14,803,200	0.2%
Intergovernmental - Other	3,369,094	0.0%
Fines and Forfeitures	3,141,155	0.0%
Regular Revenues	**6,484,442,586**	**92.0%**
Prior Year Fund Balance	287,630,474	4.1%
Transfers into General Fund	207,768,170	2.9%
Prior Year Reserves	70,754,000	1.0%
	566,152,644	**8.0%**
Total Sources	**7,050,595,230**	**100.0%**

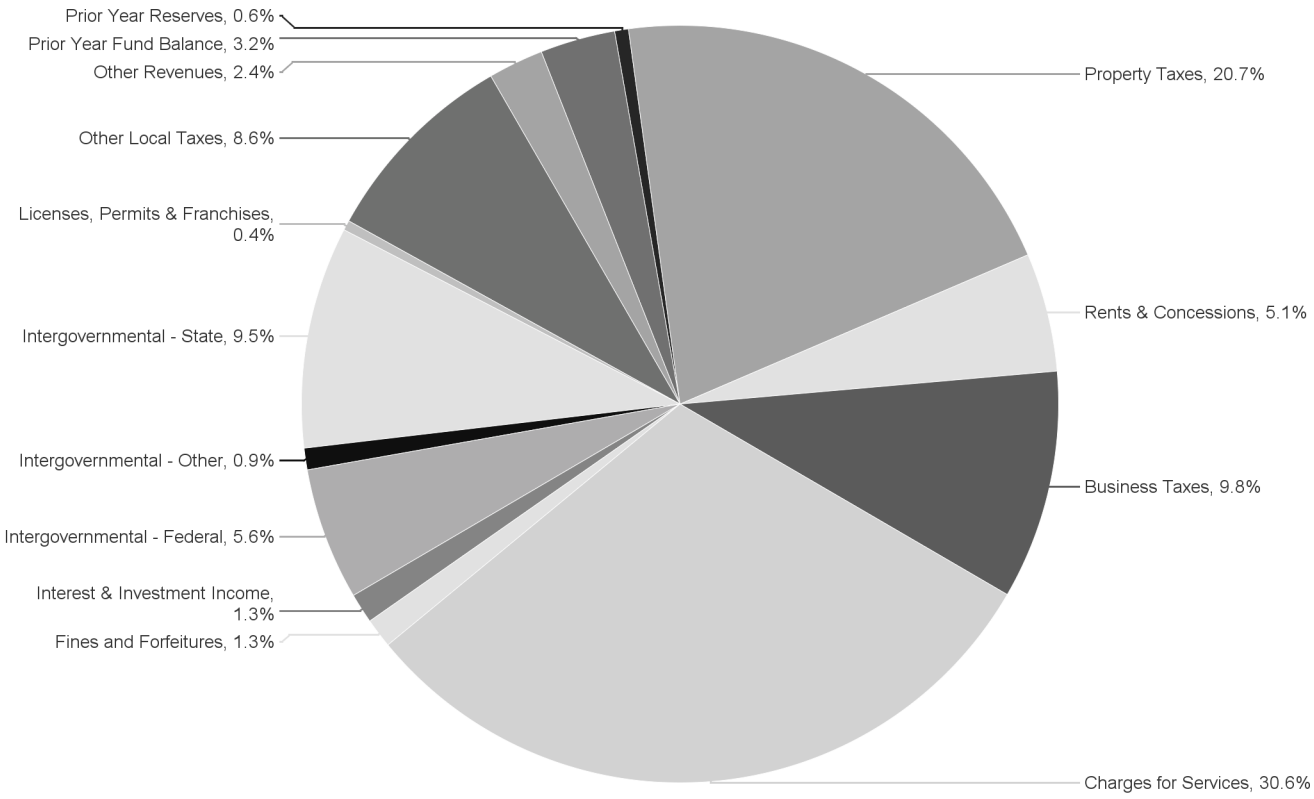
* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

Sources of Funds FY 2023-24
All Funds



All Funds	Sorted by Size	
Sources of Funds	**FY 2023-24**	**% of Total**
Charges for Services	4,264,351,660	29.2%
Property Taxes	3,187,243,086	21.8%
Intergovernmental - State	1,536,910,980	10.5%
Business Taxes	1,314,700,000	9.0%
Other Local Taxes	1,154,349,000	7.9%
Intergovernmental - Federal	1,014,327,190	6.9%
Rents & Concessions	695,281,049	4.8%
Other Revenues	317,596,744	2.2%
Interest & Investment Income	201,660,625	1.4%
Fines and Forfeitures	198,752,222	1.4%
Intergovernmental - Other	135,233,958	0.9%
Other Financing Sources	67,076,978	0.5%
Licenses, Permits & Franchises	61,448,580	0.4%
Regular Revenues	**14,148,932,072**	**96.8%**
Prior Year Fund Balance	342,986,901	2.3%
Prior Year Reserves	121,116,890	0.8%
	464,103,791	**3.2%**
Total Sources	**14,613,035,863**	**100.0%**

Sources of Funds FY 2024-25
All Funds

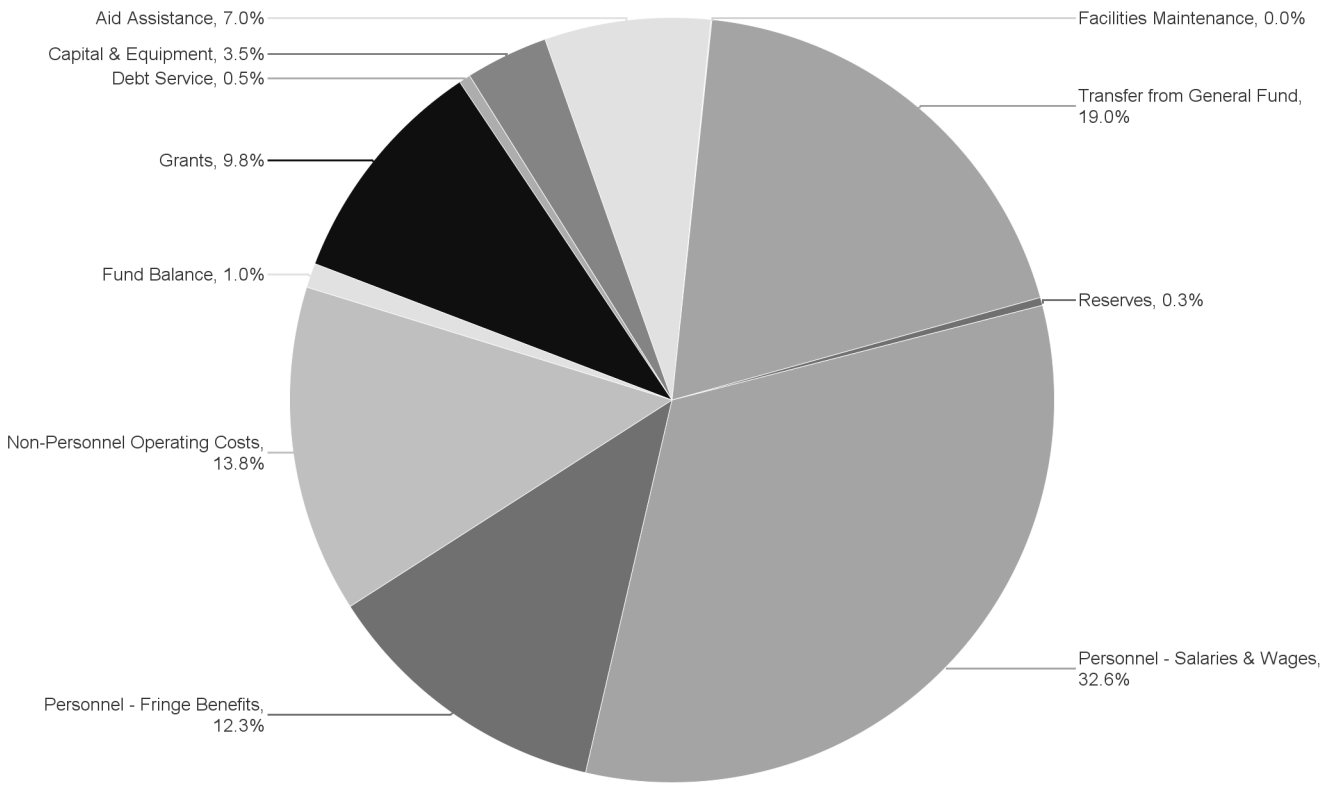


All Funds	Sorted by Size	
Sources of Funds	**FY 2024-25**	**% of Total**
Charges for Services	4,465,408,676	30.6%
Property Taxes	3,020,742,639	20.7%
Business Taxes	1,424,700,000	9.8%
Intergovernmental - State	1,379,974,050	9.5%
Other Local Taxes	1,258,199,000	8.6%
Intergovernmental - Federal	823,057,266	5.6%
Rents & Concessions	737,141,498	5.1%
Other Revenues	343,654,264	2.4%
Interest & Investment Income	186,528,849	1.3%
Fines and Forfeitures	183,395,945	1.3%
Intergovernmental - Other	134,549,289	0.9%
Licenses, Permits & Franchises	61,740,166	0.4%
Other Financing Sources	0	0.0%
Regular Revenues	**14,019,091,642**	**96.2%**
Prior Year Fund Balance	466,946,680	3.2%
Prior Year Reserves	86,474,708	0.6%
	553,421,388	**3.8%**
Total Sources	**14,572,513,030**	**100.0%**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

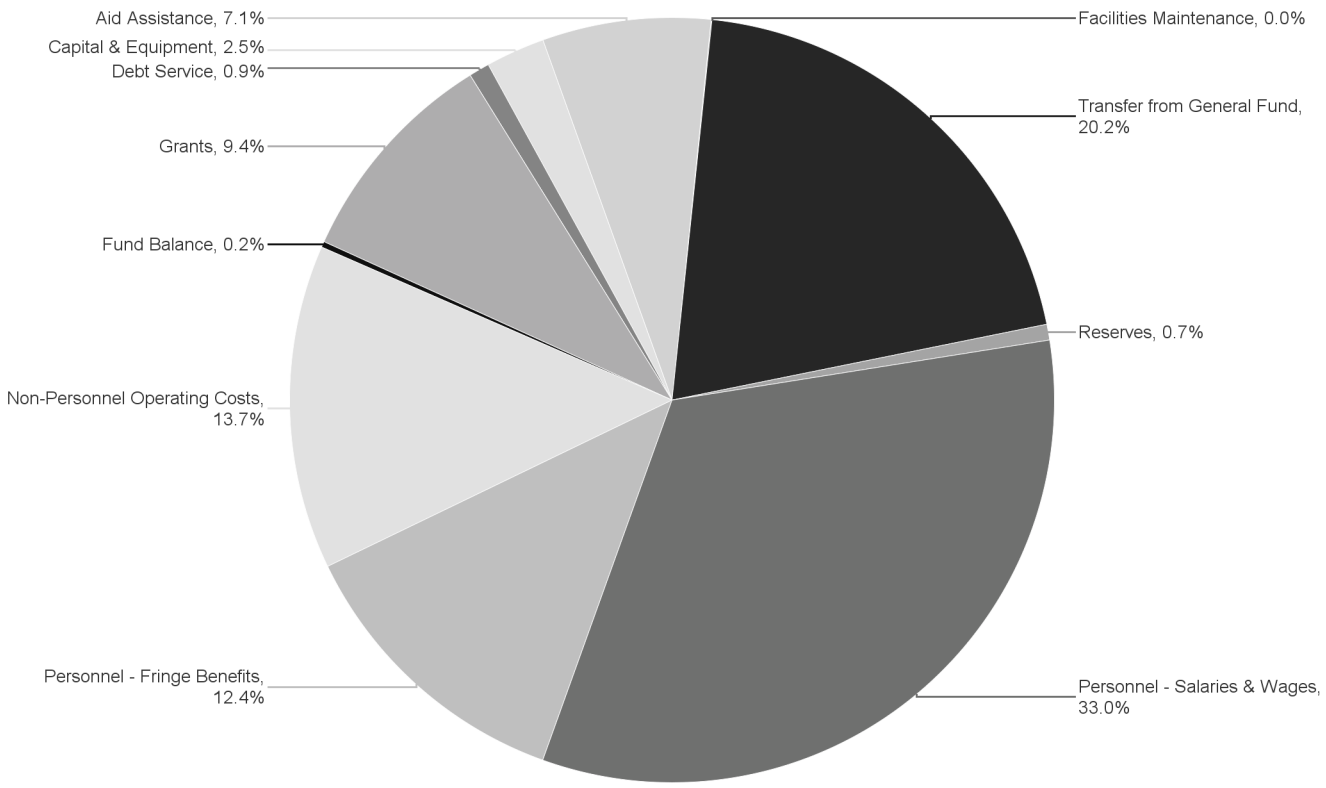
USES OF FUNDS

Uses of Funds - FY 2023-24
General Fund



	Gross		Net Recoveries	
Types of Uses	**FY 2023-24**	**% of Total**	**FY 2023-24**	**% of Total**
Personnel - Salaries & Wages	2,288,756,509	33.4%	2,236,565,179	32.6%
Personnel - Fringe Benefits	862,832,517	12.6%	843,157,040	12.3%
Personnel - Sub Total	**3,151,589,026**	**46.0%**	**3,079,722,219**	**44.9%**
Non-Personnel Operating Costs	971,329,845	14.2%	949,180,265	13.8%
Grants	673,651,712	9.8%	673,651,712	9.8%
Aid Assistance	481,096,234	7.0%	481,096,234	7.0%
Capital & Equipment	239,342,158	3.5%	239,342,158	3.5%
Fund Balance	70,750,000	1.0%	70,750,000	1.0%
Debt Service	33,667,602	0.5%	33,667,602	0.5%
Reserves	23,000,000	0.3%	23,000,000	0.3%
Facilities Maintenance	2,999,706	0.0%	2,999,706	0.0%
Services of Other Depts, Recoveries & Ov	(94,016,387)	(1.4%)	0	0.0%
Transfer from General Fund	1,303,683,886	19.0%	1,303,683,886	19.0%
Non-Personnel - Sub Total	**3,705,504,756**	**54.0%**	**3,777,371,563**	**55.1%**
Grand Total	**6,857,093,782**	**100.0%**	**6,857,093,782**	**100.0%**

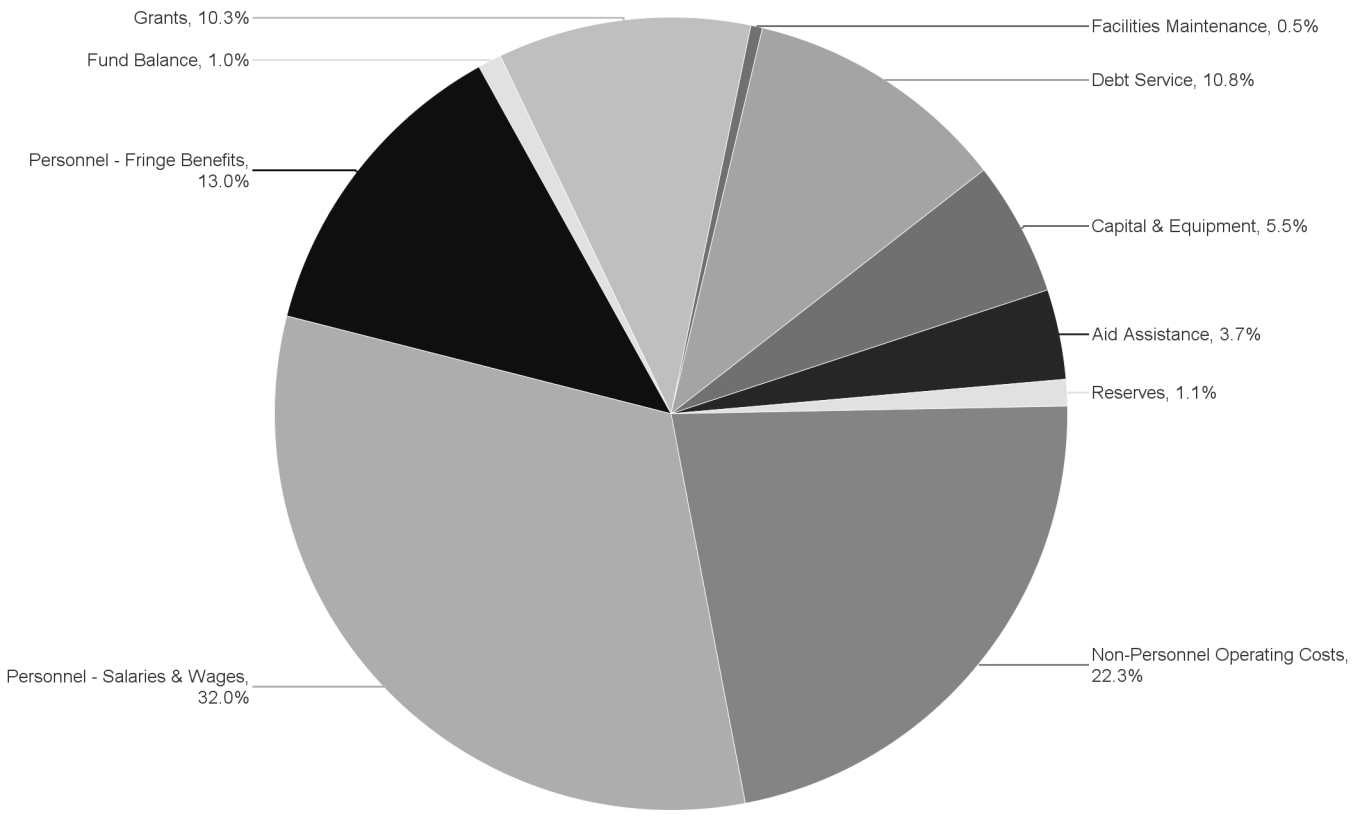
Uses of Funds - FY 2024-25
General Fund



	Gross		Net Recoveries	
Types of Uses	**FY 2024-25**	**% of Total**	**FY 2024-25**	**% of Total**
Personnel - Salaries & Wages	2,375,239,879	33.7%	2,326,757,538	33.0%
Personnel - Fringe Benefits	889,071,059	12.6%	870,923,735	12.4%
Personnel - Sub Total	**3,264,310,938**	**46.3%**	**3,197,681,273**	**45.4%**
Non-Personnel Operating Costs	986,483,201	14.0%	966,347,544	13.7%
Grants	659,316,599	9.4%	659,316,599	9.4%
Aid Assistance	501,649,137	7.1%	501,649,137	7.1%
Capital & Equipment	176,108,517	2.5%	176,108,517	2.5%
Debt Service	61,449,128	0.9%	61,449,128	0.9%
Reserves	47,000,000	0.7%	47,000,000	0.7%
Fund Balance	17,310,000	0.2%	17,310,000	0.2%
Facilities Maintenance	2,566,442	0.0%	2,566,442	0.0%
Services of Other Depts, Recoveries & Ov	(86,765,322)	(1.2%)	0	0.0%
Transfer from General Fund	1,421,166,590	20.2%	1,421,166,590	20.2%
Non-Personnel - Sub Total	**3,786,284,292**	**53.7%**	**3,852,913,957**	**54.6%**
Grand Total	**7,050,595,230**	**100.0%**	**7,050,595,230**	**100.0%**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

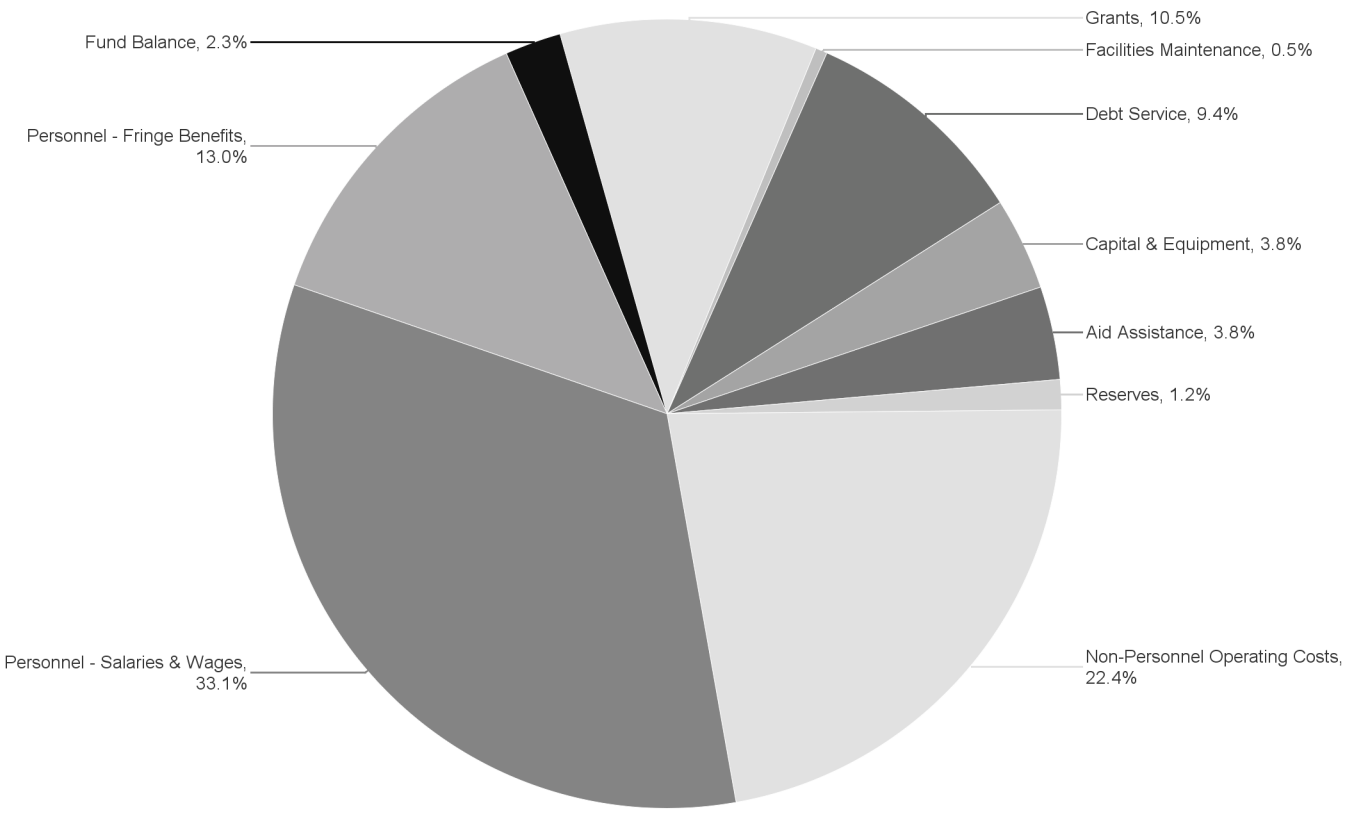
Uses of Funds - FY 2023-24
All Funds



	Gross		Net Recoveries	
Types of Uses	**FY 2023-24**	**% of Total**	**FY 2023-24**	**% of Total**
Personnel - Salaries & Wages	4,790,995,510	32.8%	4,671,047,229	32.0%
Personnel - Fringe Benefits	1,946,132,454	13.3%	1,897,408,709	13.0%
Personnel - Sub Total	**6,737,127,964**	**46.1%**	**6,568,455,938**	**44.9%**
Non-Personnel Operating Costs	3,343,788,386	22.9%	3,260,072,659	22.3%
Debt Service	1,572,353,875	10.8%	1,572,353,875	10.8%
Capital & Equipment	800,565,229	5.5%	800,565,229	5.5%
Aid Assistance	535,649,600	3.7%	535,649,600	3.7%
Grants	1,507,592,960	10.3%	1,507,592,960	10.3%
Reserves	157,928,253	1.1%	157,928,253	1.1%
Fund Balance	140,285,575	1.0%	140,285,575	1.0%
Facilities Maintenance	70,131,774	0.5%	70,131,774	0.5%
Services of Other Depts, Recoveries & Ov	(252,387,753)	(1.7%)	0	0.0%
Non-Personnel - Sub Total	**7,875,907,899**	**53.9%**	**8,044,579,925**	**55.1%**
Grand Total	**14,613,035,863**	**100.0%**	**14,613,035,863**	**100.0%**

Average Per Employee (FTE)		
Personnel - Salary & Wages	143,118	71.1%
Personnel - Fringe Benefits	58,136	28.9%
Grand Total	**201,254**	**100.0%**

Uses of Funds - FY 2024-25
All Funds



	Gross		Net Recoveries	
Types of Uses	**FY 2024-25**	**% of Total**	**FY 2024-25**	**% of Total**
Personnel - Salaries & Wages	4,951,898,959	34.0%	4,823,759,604	33.1%
Personnel - Fringe Benefits	1,947,612,414	13.4%	1,897,214,415	13.0%
Personnel - Sub Total	**6,899,511,373**	**47.3%**	**6,720,974,019**	**46.1%**
Non-Personnel Operating Costs	3,344,090,708	22.9%	3,257,556,304	22.4%
Debt Service	1,365,141,906	9.4%	1,365,141,906	9.4%
Capital & Equipment	551,931,090	3.8%	551,931,090	3.8%
Aid Assistance	555,868,778	3.8%	555,868,778	3.8%
Grants	1,535,639,413	10.5%	1,535,639,413	10.5%
Reserves	179,691,774	1.2%	179,691,774	1.2%
Fund Balance	335,884,393	2.3%	335,884,393	2.3%
Facilities Maintenance	69,825,353	0.5%	69,825,353	0.5%
Services of Other Depts, Recoveries & Ov	(265,071,758)	(1.8%)	0	0.0%
Non-Personnel - Sub Total	**7,673,001,657**	**52.7%**	**7,851,539,011**	**53.9%**
Grand Total	**14,572,513,030**	**100.0%**	**14,572,513,030**	**100.0%**
Average Per Employee (FTE)				
Personnel - Salary & Wages	147,455	71.8%		
Personnel - Fringe Benefits	57,995	28.2%		
Grand Total	**205,449**	**100.0%**		

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

POSITIONS BY MAJOR SERVICE AREA

AND DEPARTMENT

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Service Area: A, Public Protection					
Adult Probation	148.54	146.57	(1.97)	142.52	(4.05)
Department Of Police Accountability	43.17	40.95	(2.22)	40.85	(0.10)
District Attorney	283.24	296.03	12.79	295.94	(0.09)
Emergency Management	294.67	312.92	18.24	313.02	0.10
Fire Department	1,801.46	1,807.83	6.38	1,828.16	20.33
Juvenile Probation	173.54	175.39	1.85	174.33	(1.06)
Police	2,849.36	2,944.30	94.94	2,950.58	6.28
Public Defender	209.60	208.01	(1.59)	204.09	(3.92)
Sheriff	1,001.89	995.57	(6.31)	999.15	3.58
Sheriff's Department Office of Inspector General	10.20	6.87	(3.33)	6.33	(0.54)
Service Area: A, Public Protection Total	**6,815.66**	**6,934.45**	**118.79**	**6,954.98**	**20.52**
Service Area: B, Public Works, Transportation & Commerce					
Airport Commission	1,584.17	1,681.63	97.45	1,721.47	39.84
Board Of Appeals	4.22	4.25	0.03	4.25	0.00
Building Inspection	266.94	269.24	2.31	268.45	(0.79)
Economic And Workforce Development	112.50	116.58	4.07	115.27	(1.31)
Municipal Transportation Agency	5,806.17	5,649.98	(156.20)	5,614.66	(35.31)
Port	249.47	258.97	9.49	257.73	(1.24)
Public Utilities Commission	1,718.39	1,723.51	5.11	1,726.29	2.78
Public Works	545.97	1,171.51	625.54	1,171.51	0.00
Sanitation & Streets	581.79	0.00	(581.79)	0.00	0.00
Service Area: B, Public Works, Transportation & Commerc	**10,869.64**	**10,875.66**	**6.02**	**10,879.62**	**3.96**
Service Area: C, Human Welfare & Neighborhood Development					
Children; Youth & Their Families	67.80	70.79	2.98	71.05	0.26
Child Support Services	66.23	64.12	(2.12)	63.47	(0.64)
Dept of Early Childhood	64.17	65.96	1.79	65.96	0.00
Environment	80.38	80.89	0.51	81.13	0.23
Homelessness And Supportive Housing	228.69	255.34	26.65	263.83	8.49
Human Rights Commission	26.72	32.10	5.38	32.12	0.02
Human Services	2,250.43	2,278.43	28.00	2,296.91	18.48
Mayor	39.04	40.22	1.18	40.24	0.02
Rent Arbitration Board	49.81	49.88	0.08	49.88	(0.01)
Status Of Women	12.02	10.09	(1.94)	10.09	0.00
Service Area: C, Human Welfare & Neighborhood Develop	**2,885.3**	**2,947.82**	**62.52**	**2,974.68**	**26.86**
Service Area: D, Community Health					
Public Health	7,739.48	7,733.04	(6.44)	7,771.60	38.56
Service Area: D, Community Health Total	**7,739.48**	**7,733.04**	**(6.44)**	**7,771.6**	**38.56**
Service Area: E, Culture & Recreation					
Academy Of Sciences	12.12	13.35	1.23	13.35	0.00

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Service Area: E, Culture & Recreation					
Arts Commission	27.53	29.79	2.26	29.33	(0.46)
Asian Art Museum	52.25	52.91	0.66	52.90	(0.01)
Fine Arts Museum	107.48	108.17	0.69	108.14	(0.03)
Law Library	2.35	2.38	0.04	2.38	0.00
Public Library	706.81	720.92	14.11	723.56	2.64
Recreation And Park Commission	947.26	988.91	41.64	997.41	8.50
War Memorial	67.57	67.95	0.38	67.90	(0.05)
Service Area: E, Culture & Recreation Total	**1,923.37**	**1,984.38**	**61.01**	**1,994.96**	**10.58**
Service Area: F, General Administration & Finance					
Assessor / Recorder	170.71	171.42	0.70	177.21	5.79
Board Of Supervisors	90.54	89.49	(1.05)	89.49	(0.01)
City Attorney	320.28	316.71	(3.57)	317.28	0.57
City Planning	200.39	186.38	(14.01)	185.27	(1.11)
Civil Service Commission	6.00	5.26	(0.74)	5.24	(0.02)
Controller	248.91	251.14	2.23	252.08	0.94
Elections	58.42	55.11	(3.30)	59.07	3.96
Ethics Commission	31.43	28.80	(2.64)	18.84	(9.96)
General Services Agency - City Admin	978.59	978.87	0.29	980.94	2.07
General Services Agency - Technology	251.65	259.50	7.85	261.28	1.77
Health Service System	49.20	47.67	(1.53)	47.65	(0.02)
Human Resources	193.18	208.75	15.57	203.72	(5.03)
Mayor	43.11	43.62	0.51	43.60	(0.02)
Retirement System	123.85	154.22	30.37	163.62	9.40
Treasurer/Tax Collector	207.49	203.49	(4.00)	201.42	(2.07)
Service Area: F, General Administration & Finance Total	**2,973.75**	**3,000.45**	**26.70**	**3,006.71**	**6.26**
Grand Total	**33,207.2**	**33,475.79**	**268.59**	**33,582.54**	**106.75**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

MAJOR FUND BUDGETARY RECAP

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2023-2024
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/ Trust	Total All Funds
Prior Year Fund Balance	307,743	98,705			189,245	3,220	63	598,976
Prior Year Reserves	87,666	16,881						104,547
Prior Year Sources Total	**395,409**	**115,586**			**189,245**	**3,220**	**63**	**703,523**
Property Taxes	2,379,530	272,450		358,587				3,010,567
Other Local Taxes	1,050,820	41,620						1,092,440
Business Taxes	902,300	542,200						1,444,500
Rents & Concessions	13,131	49,858			486,998	550	11,655	562,193
Fines and Forfeitures	3,088	10,660		18,408	102,420			134,576
Interest & Investment Income	44,467	3,134	70		36,292		415	84,378
Licenses, Permits & Franchises	26,818	9,981			19,531			56,330
Intergovernmental - State	947,811	265,965		700	131,512			1,345,988
Intergovernmental - Federal	560,424	225,782			337,922			1,124,128
Intergovernmental - Other	3,051	2,183			121,006	43		126,283
Charges for Services	236,924	137,312	252		3,512,782	855	250	3,888,374
Other Revenues	19,420	37,954	6	6,183	160,371		64,217	288,150
Other Financing Sources			139,842					139,842
Current Year Sources Total	**6,187,783**	**1,599,098**	**140,169**	**383,878**	**4,908,835**	**1,448**	**76,537**	**13,297,748**
Contribution Transfers In		266,664			749,555			1,016,219
Operating Transfer In	203,001	195,194	728	2,250	327,768	300		729,242
Transfer In Total	**203,001**	**461,858**	**728**	**2,250**	**1,077,323**	**300**		**1,745,460**
Available Sources Total	**6,786,193**	**2,176,542**	**140,898**	**386,128**	**6,175,403**	**4,969**	**76,599**	**15,746,731**
Community Health	(1,162,956)	(267,972)	(11,975)		(1,499,551)			(2,942,454)
Culture & Recreation	(197,596)	(321,135)	(20,076)				(115)	(538,922)
General Administration & Finance	(338,055)	(151,482)	(44,759)			(4,969)	(76,156)	(615,422)
General City Responsibilities	(226,931)	(10,327)		(386,128)				(623,385)
Human Welfare & Neighborhood Development	(1,576,410)	(1,054,951)						(2,631,361)
Public Protection	(1,675,801)	(88,862)	(7,872)		(106,861)			(1,879,395)
Public Works, Transportation & Commerce	(262,733)	(211,469)	(56,216)		(4,120,389)			(4,650,806)
Current Year Uses Total	**(5,440,482)**	**(2,106,198)**	**(140,898)**	**(386,128)**	**(5,726,801)**	**(4,969)**	**(76,271)**	**(13,881,746)**
Contribution Transfers Out	(1,016,219)							(1,016,219)
Operating Transfer Out	(263,752)	(68,780)			(396,710)			(729,242)
Transfer Out Total	**(1,279,970)**	**(68,780)**			**(396,710)**			**(1,745,460)**
Proposed Uses Total	**(6,720,452)**	**(2,174,978)**	**(140,898)**	**(386,128)**	**(6,123,511)**	**(4,969)**	**(76,271)**	**(15,627,206)**
Fund Balance	65,741	1,563			51,892		328	119,525

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2024-2025
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/ Trust	Total All Funds
Prior Year Fund Balance	149,695	45,191		1,569	144,632	3,196	63	344,346
Prior Year Reserves	90,178	25,590						115,768
Prior Year Sources Total	**239,873**	**70,781**		**1,569**	**144,632**	**3,196**	**63**	**460,114**
Property Taxes	2,494,850	285,720		281,234				3,061,804
Other Local Taxes	1,183,490	52,218						1,235,708
Business Taxes	960,200	560,600						1,520,800
Rents & Concessions	13,296	55,332			572,551	570	10,495	652,243
Fines and Forfeitures	3,088	10,759		16,835	105,164			135,846
Interest & Investment Income	59,947	3,611			44,392		415	108,365
Licenses, Permits & Franchises	27,735	9,981			19,921			57,637
Intergovernmental - State	948,199	179,961		700	132,682			1,261,543
Intergovernmental - Federal	487,826	223,220			264,818			975,863
Intergovernmental - Other	4,432	888			124,240	44		129,604
Charges for Services	238,933	142,588	252		3,644,581	853	250	4,027,456
Other Revenues	18,652	27,147	6	2,713	154,192		63,345	266,055
Other Financing Sources								
Current Year Sources Total	**6,440,648**	**1,552,024**	**258**	**301,482**	**5,062,540**	**1,467**	**74,506**	**13,432,923**
Contribution Transfers In		281,484			868,383			1,149,867
Operating Transfer In	216,582	196,549	288	2,250	301,188	300		717,156
Transfer In Total	**216,582**	**478,033**	**288**	**2,250**	**1,169,571**	**300**		**1,867,023**
Available Sources Total	**6,897,103**	**2,100,838**	**545**	**305,301**	**6,376,743**	**4,963**	**74,568**	**15,760,061**
Community Health	(1,168,262)	(262,896)			(1,521,734)			(2,952,892)
Culture & Recreation	(204,661)	(318,530)	(545)				(115)	(523,850)
General Administration & Finance	(365,922)	(149,079)				(4,963)	(74,453)	(594,416)
General City Responsibilities	(256,020)	(12,718)		(305,301)				(574,039)
Human Welfare & Neighborhood Development	(1,551,143)	(1,004,938)						(2,556,081)
Public Protection	(1,678,498)	(77,314)			(109,013)			(1,864,824)
Public Works, Transportation & Commerce	(229,775)	(197,289)			(4,312,478)			(4,739,543)
Current Year Uses Total	**(5,454,281)**	**(2,022,762)**	**(545)**	**(305,301)**	**(5,943,225)**	**(4,963)**	**(74,568)**	**(13,805,645)**
Contribution Transfers Out	(1,149,867)							(1,149,867)
Operating Transfer Out	(268,374)	(71,948)			(376,834)			(717,156)
Transfer Out Total	**(1,418,241)**	**(71,948)**			**(376,834)**			**(1,867,023)**
Proposed Uses Total	**(6,872,522)**	**(2,094,709)**	**(545)**	**(305,301)**	**(6,320,060)**	**(4,963)**	**(74,568)**	**(15,672,668)**
Fund Balance	24,581	6,128			56,683			87,393

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

APPROPRIATION DETAIL BY DEPARTMENT

Department: SCI Academy Of Sciences

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	1,638,538	1,839,159	200,621	1,888,163	49,004
Mandatory Fringe Benefits	632,759	679,209	46,450	694,825	15,616
Non-Personnel Services	1,499,468	1,215,448	(284,020)	1,140,081	(75,367)
Capital Outlay	981,598	919,021	(62,577)	368,782	(550,239)
Services Of Other Depts	2,669,982	2,807,648	137,666	3,237,540	429,892
Total Uses by Chart of Accounts	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**
Sources Summary					
General Fund Support	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Total Sources by Chart of Accounts	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**
Fund Summary					
General Fund	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Total Uses by Funds	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**
Division Summary					
SCI Academy of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Total Uses by Division	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	1,638,538	1,839,159	200,621	1,888,163	49,004
			Mandatory Fringe Benefits	632,759	679,209	46,450	694,825	15,616
			Non-Personnel Services	1,499,468	1,215,448	(284,020)	1,140,081	(75,367)
			Capital Outlay		279,500	279,500		(279,500)
			Services Of Other Depts	2,669,982	2,807,648	137,666	3,237,540	429,892
10000 Total				**6,440,747**	**6,820,964**	**380,217**	**6,960,609**	**139,645**
Operating Total				**6,440,747**	**6,820,964**	**380,217**	**6,960,609**	**139,645**

Department: SCI Academy Of Sciences

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	15806	Sci - Facility Maintenance	981,598	639,521	(342,077)	368,782	(270,739)
10010 Total				**981,598**	**639,521**	**(342,077)**	**368,782**	**(270,739)**
Annual Projects - Authority Control Total				**981,598**	**639,521**	**(342,077)**	**368,782**	**(270,739)**
Total Uses of Funds				**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**

Department: ADP Adult Probation

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	18,621,828	19,031,092	409,264	19,251,793	220,701
Mandatory Fringe Benefits	10,285,779	10,253,516	(32,263)	10,079,322	(174,194)
Non-Personnel Services	7,186,730	6,836,102	(350,628)	6,871,552	35,450
City Grant Program	14,289,186	15,143,598	854,412	14,655,192	(488,406)
Materials & Supplies	211,783	156,783	(55,000)	141,105	(15,678)
Programmatic Projects	4,050,000	3,750,000	(300,000)	3,300,000	(450,000)
Services Of Other Depts	3,391,180	3,294,108	(97,072)	3,347,538	53,430
Total Uses by Chart of Accounts	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**
Sources Summary					
Intergovernmental: Federal	387,356	387,356		287,356	(100,000)
Intergovernmental: Other	483,676	483,676			(483,676)
Intergovernmental: State	25,949,275	21,237,389	(4,711,886)	21,872,373	634,984
Charges for Services	2,500	2,500		2,500	
Expenditure Recovery	3,235,369	5,025,598	1,790,229	5,117,818	92,220
General Fund Support	27,978,310	31,328,680	3,350,370	30,366,455	(962,225)
Total Sources by Chart of Accounts	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**
Fund Summary					
General Fund	54,414,855	54,880,454	465,599	54,156,773	(723,681)
Public Protection Fund	3,621,631	3,584,745	(36,886)	3,489,729	(95,016)
Total Uses by Funds	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**
Division Summary					
ADP Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
Total Uses by Division	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								

Department: ADP Adult Probation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	17,657,889	17,978,553	320,664	18,280,725	302,172
			Mandatory Fringe Benefits	9,758,352	9,788,932	30,580	9,574,472	(214,460)
			Non-Personnel Services	6,969,642	6,689,558	(280,084)	6,681,869	(7,689)
			City Grant Program	12,376,009	13,222,520	846,511	12,831,064	(391,456)
			Materials & Supplies	211,783	156,783	(55,000)	141,105	(15,678)
			Services Of Other Depts	3,391,180	3,294,108	(97,072)	3,347,538	53,430
10000 Total				**50,364,855**	**51,130,454**	**765,599**	**50,856,773**	**(273,681)**
Operating Total				**50,364,855**	**51,130,454**	**765,599**	**50,856,773**	**(273,681)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	21824	Treatment Recovery Prevention	3,600,000	3,300,000	(300,000)	3,300,000	
10010 Total				**3,600,000**	**3,300,000**	**(300,000)**	**3,300,000**	**0**
Annual Projects - Authority Control Total				**3,600,000**	**3,300,000**	**(300,000)**	**3,300,000**	**0**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	21748	Reinvestment Initiatives	450,000	450,000			(450,000)
10020 Total				**450,000**	**450,000**	**0**	**0**	**(450,000)**
13470	SR ADP Special Rev Fund	16547	AP Comm Corrections Perf Incen	3,054,052	3,054,052		3,054,052	
13470 Total				**3,054,052**	**3,054,052**	**0**	**3,054,052**	**0**
Continuing Projects - Authority Control Total				**3,504,052**	**3,504,052**	**0**	**3,054,052**	**(450,000)**
Grants Projects								
13550	SR Public Protection-Grant	10037203	CH FY22-23 Federal JAG Grant	77,939		(77,939)		
		10037380	ADP FY 2022-23 Cal -OES DV	100,000		(100,000)		
		10037382	ADP FY 2022-23 BSCC STC	72,284		(72,284)		
		10037387	ADP FY 22-23 JUS & MH Collab	287,356	287,356		287,356	
		10038274	CH FY23-24 Federal JAG Grant		73,021	73,021		(73,021)
		10038577	ADP FY 2023-24 Cal -OES DV		100,000	100,000		(100,000)
		10038583	Supervised Release File	30,000		(30,000)		
		10038736	ADP FY 2023-24 BSCC STC		70,316	70,316	75,300	4,984
		10039713	CH FY24-25 Federal JAG Grant				73,021	73,021
13550 Total				**567,579**	**530,693**	**(36,886)**	**435,677**	**(95,016)**

Department: ADP Adult Probation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
Grants Projects Total				**567,579**	**530,693**	**(36,886)**	**435,677**	**(95,016)**
Total Uses of Funds				**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**

Department: AIR Airport Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	197,989,240	220,078,480	22,089,240	231,335,605	11,257,125
Mandatory Fringe Benefits	92,390,915	93,921,103	1,530,188	98,373,899	4,452,796
Non-Personnel Services	172,340,723	189,685,653	17,344,930	197,484,619	7,798,966
Capital Outlay	93,455,539	55,093,005	(38,362,534)	52,375,000	(2,718,005)
Debt Service	443,538,450	575,029,174	131,490,724	484,231,331	(90,797,843)
Facilities Maintenance	15,000,000	15,750,000	750,000	15,750,000	
Materials & Supplies	15,064,191	16,306,528	1,242,337	17,474,015	1,167,487
Services Of Other Depts	96,333,513	94,953,334	(1,380,179)	101,064,188	6,110,854
Overhead and Allocations	(6,194,192)	(6,306,170)	(111,978)	(6,454,325)	(148,155)
Transfers Out	37,111,713	50,918,463	13,806,750	54,147,813	3,229,350
Intrafund Transfers Out	159,719,000	153,625,000	(6,094,000)	227,125,000	73,500,000
Unappropriated Rev-Designated				246,943,569	246,943,569
Transfer Adjustment - Uses	(159,719,000)	(153,625,000)	6,094,000	(227,125,000)	(73,500,000)
Total Uses by Chart of Accounts	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**
Sources Summary					
Intergovernmental: Federal	86,010,001	48,010,000	(38,000,001)	48,010,000	
Intergovernmental: State		5,000	5,000	5,000	
Charges for Services	784,570,000	858,381,000	73,811,000	1,082,998,000	224,617,000
Fines, Forfeiture, & Penalties	1,061,000	1,664,000	603,000	1,788,000	124,000
Rents & Concessions	273,006,000	365,563,000	92,557,000	387,897,000	22,334,000
Other Revenues	56,788,000	59,748,000	2,960,000	62,609,000	2,861,000
Interest & Investment Income	18,844,000	22,522,000	3,678,000	27,554,000	5,032,000
Expenditure Recovery	88,000	88,000		88,000	
IntraFund Transfers In	159,719,000	153,625,000	(6,094,000)	227,125,000	73,500,000
Beg Fund Balance - Budget Only	43,523,786	64,080,682	20,556,896	88,745	(63,991,937)
Transfer Adjustment-Source	(266,579,695)	(268,257,112)	(1,677,417)	(345,437,031)	(77,179,919)
General Fund Support					
Total Sources by Chart of Accounts	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**

Department: AIR Airport Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Fund Summary					
San Francisco Intl Airport	1,157,030,092	1,305,429,570	148,399,478	1,492,725,714	187,296,144
Total Uses by Funds	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**
Division Summary					
AIR Finance Office	485,233,832	626,087,155	140,853,323	539,044,052	(87,043,103)
AIR Chief Operating Office	16,812,553	18,390,578	1,578,025	18,721,057	330,479
AIR Airport Director	9,023,494	9,142,274	118,780	9,468,694	326,420
AIR Facilities	229,031,666	236,856,460	7,824,794	244,887,213	8,030,753
AIR Operations & Security	116,994,854	128,536,247	11,541,393	138,501,964	9,965,717
AIR Chief Development Office	14,143,018	13,305,526	(837,492)	18,780,356	5,474,830
AIR Planning Division	12,923,245	15,513,711	2,590,466	15,811,702	297,991
AIR Capital Projects	91,229,001	53,385,000	(37,844,001)	53,385,000	
AIR Fire Bureau	1,357,165	1,398,356	41,191	1,036,411	(361,945)
AIR Police Bureau	3,221,272	2,889,393	(331,879)	2,519,971	(369,422)
AIR Facilities; Maintenance	15,000,000	15,750,000	750,000	15,750,000	
AIR Chief Information Office	38,725,352	43,791,298	5,065,946	46,635,296	2,843,998
AIR Commercial Office	44,291,867	47,162,215	2,870,348	42,240,692	(4,921,523)
AIR Bureau Of Admin & Policy	29,574,462	29,570,940	(3,522)	31,846,599	2,275,659
AIR External Affairs	9,856,598	10,231,954	375,356	10,505,325	273,371
AIR General	39,611,713	53,418,463	13,806,750	303,591,382	250,172,919
Total Uses by Division	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
17960	AIR Op Annual Account Ctrl		Salaries	189,412,109	211,358,848	21,946,739	222,492,603	11,133,755
			Mandatory Fringe Benefits	86,706,593	88,267,305	1,560,712	92,695,316	4,428,011
			Non-Personnel Services	172,340,723	189,685,653	17,344,930	197,484,619	7,798,966
			Capital Outlay	3,236,539	2,718,005	(518,534)		(2,718,005)

Department: AIR Airport Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Debt Service	443,538,450	575,029,174	131,490,724	484,231,331	(90,797,843)
			Materials & Supplies	15,064,191	16,306,528	1,242,337	17,474,015	1,167,487
			Services Of Other Depts	96,333,513	94,953,334	(1,380,179)	101,064,188	6,110,854
			Overhead and Allocations	4,557,260	4,557,260		4,557,260	
			Transfers Out	37,111,713	50,918,463	13,806,750	54,147,813	3,229,350
			Intrafund Transfers Out	22,719,000	23,625,000	906,000	23,625,000	
			Unappropriated Rev-Designated				246,943,569	246,943,569
			Transfer Adjustment - Uses	(22,719,000)	(23,625,000)	(906,000)	(23,625,000)	
17960 Total				**1,048,301,091**	**1,233,794,570**	**185,493,479**	**1,421,090,714**	**187,296,144**
18020	AIR Operating GASB 45 PEB		Mandatory Fringe Benefits	2,500,000	2,500,000		2,500,000	
18020 Total				**2,500,000**	**2,500,000**	**0**	**2,500,000**	**0**
Operating Total				**1,050,801,091**	**1,236,294,570**	**185,493,479**	**1,423,590,714**	**187,296,144**
Continuing Projects - Authority Control								
17980	AIR Continuing Authority Ctrl	15748	AC Facility Maintenance	15,000,000	15,750,000	750,000	15,750,000	
17980 Total				**15,000,000**	**15,750,000**	**750,000**	**15,750,000**	**0**
18951	AIR CAP 2020 APPN Capital Proj	10337	AC Airfield Improvements	125,000,000		(125,000,000)		
		10340	AC Airport Support Improvement	(125,000,000)		125,000,000		
18951 Total				**0**	**0**	**0**	**0**	**0**
19120	AIR CAP OPERATING FUND AOF	10337	AC Airfield Improvements	2,000,000	2,000,000		2,000,000	
		10340	AC Airport Support Improvement		500,000	500,000	500,000	
		10343	AC Groundside Improvements		400,000	400,000	400,000	
		10345	AC Terminal Improvements	500,000	500,000		500,000	
		10347	AC Utility Improvements	2,719,000	1,975,000	(744,000)	1,975,000	
19120 Total				**5,219,000**	**5,375,000**	**156,000**	**5,375,000**	**0**
19610	AIR CAP PASSENGER FAC CHG PFC	10718	AC Passenger Facility Charge P	137,000,000	130,000,000	(7,000,000)	203,500,000	73,500,000
			Transfer Adjustment - Uses	(137,000,000)	(130,000,000)	7,000,000	(203,500,000)	(73,500,000)
19610 Total				**0**	**0**	**0**	**0**	**0**
Continuing Projects - Authority Control Total				**20,219,000**	**21,125,000**	**906,000**	**21,125,000**	**0**
Grants Projects								

Department: AIR Airport Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
19540	AIR CAP PROJ FUND FED	10003760	AC Airfield Unallocated-Ordina	80,000,000	30,000,000	(50,000,000)	30,000,000	
		10004055	AC Air Support Unallocated-Ord		17,000,000	17,000,000	17,000,000	
		10004134	AC Groundside Unallocated-Ordi	5,000,000		(5,000,000)		
19540 Total				**85,000,000**	**47,000,000**	**(38,000,000)**	**47,000,000**	**0**
19950	AIR K9 EXPLOSIVES SRF K9F	10037040	AC TSA K9 2020-2024	1,010,001	1,010,000	(1)	1,010,000	
19950 Total				**1,010,001**	**1,010,000**	**(1)**	**1,010,000**	**0**
Grants Projects Total				**86,010,001**	**48,010,000**	**(38,000,001)**	**48,010,000**	**0**
Work Orders/Overhead								
18000	AIR Overhead OHF	109711	AIR Chief Development Office	4,847,476	4,959,460	111,984	5,107,609	148,149
			Transfer Adjustment - Uses	(4,847,476)	(4,959,460)	(111,984)	(5,107,609)	(148,149)
18000 Total				**0**	**0**	**0**	**0**	**0**
18040	AIR Paid Time Off PTO	228994	AIR General	5,903,976	5,903,970	(6)	5,903,976	6
			Transfer Adjustment - Uses	(5,903,976)	(5,903,970)	6	(5,903,976)	(6)
18040 Total				**0**	**0**	**0**	**0**	**0**
Work Orders/Overhead Total				**0**	**0**	**0**	**0**	**0**
Total Uses of Funds				**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission

Department: ART Arts Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	3,264,128	3,725,684	461,556	3,782,532	56,848
Mandatory Fringe Benefits	1,496,281	1,540,491	44,210	1,554,990	14,499
Non-Personnel Services	5,955,469	5,356,855	(598,614)	5,953,715	596,860
Capital Outlay	11,581,625	12,839,707	1,258,082	616,004	(12,223,703)
City Grant Program	14,231,916	13,046,309	(1,185,607)	12,546,309	(500,000)
Materials & Supplies	25,229	25,229		22,706	(2,523)
Programmatic Projects	3,110,517	3,060,047	(50,470)	3,066,379	6,332
Services Of Other Depts	903,901	1,031,240	127,339	1,051,650	20,410
Overhead and Allocations	351,300	275,721	(75,579)	275,721	
Total Uses by Chart of Accounts	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**
Sources Summary					
Other Local Taxes	9,195,000	13,691,000	4,496,000	15,061,000	1,370,000
Intergovernmental: Federal		60,000	60,000	60,000	
Intergovernmental: State		130,000	130,000	65,000	(65,000)
Charges for Services	1,876,437	1,876,552	115	1,881,605	5,053
Expenditure Recovery	2,941,567	1,267,539	(1,674,028)	1,845,998	578,459
IntraFund Transfers In	2,671	2,671		2,671	
Transfers In	1,356,907	208,823	(1,148,084)	208,823	
Other Financing Sources	10,920,000	10,698,751	(221,249)		(10,698,751)
Beg Fund Balance - Budget Only	2,103,302	1,565,024	(538,278)	2,509,302	944,278
General Fund Support	12,524,482	11,400,923	(1,123,559)	7,235,607	(4,165,316)
Total Sources by Chart of Accounts	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**
Fund Summary					
City Facilities Improvement Fd	10,920,000	10,698,751	(221,249)		(10,698,751)
Culture and Recreation Fund	14,603,327	16,558,171	1,954,844	19,382,791	2,824,620
General Fund	15,397,039	13,644,361	(1,752,678)	9,487,215	(4,157,146)
Total Uses by Funds	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**
Division Summary					

Department: ART Arts Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
ART Public Art & Collections	2,352,785	1,254,240	(1,098,545)	1,846,992	592,752
ART Street Artist Program	208,823	208,823		208,823	
ART Municipal Galleries	753,447	833,993	80,546	853,641	19,648
ART Civic Design	184,763	180,721	(4,042)	185,774	5,053
ART Community Investments	19,197,429	19,252,436	55,007	18,874,884	(377,552)
ART Administration	18,223,119	19,171,070	947,951	6,899,892	(12,271,178)
Total Uses by Division	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**

Reserved Appropriations

Controller Reserves

10037808	MCCLA Retrofit CR RS			12,038,751		
Controller Reserves: Total				**12,038,751**	**0**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	1,223,377	879,377	(344,000)	824,765	(54,612)
			Mandatory Fringe Benefits	637,926	425,480	(212,446)	403,423	(22,057)
			Non-Personnel Services	70,073	103,623	33,550	93,414	(10,209)
			Materials & Supplies	25,229	25,229		22,706	(2,523)
			Services Of Other Depts	761,644	571,232	(190,412)	585,618	14,386
			Overhead and Allocations	351,300	275,721	(75,579)	275,721	
10000 Total				**3,069,549**	**2,280,662**	**(788,887)**	**2,205,647**	**(75,015)**
Operating Total				**3,069,549**	**2,280,662**	**(788,887)**	**2,205,647**	**(75,015)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	15759	Civic Collection - Maintenance	566,794	577,870	11,076	593,895	16,025
		16549	AR Art Commission - Symphony Orch	4,039,573	4,259,460	219,887	4,358,438	98,978
		16617	AR Galleries-administration	753,447	833,993	80,546	853,641	19,648
10010 Total				**5,359,814**	**5,671,323**	**311,509**	**5,805,974**	**134,651**

Department: ART Arts Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
Annual Projects - Authority Control Total				**5,359,814**	**5,671,323**	**311,509**	**5,805,974**	**134,651**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	10829	AR Civic Collecn Restoration;	375,000	300,000	(75,000)	300,000	
		15760	Maintenance - Civic Collection	122,628	128,759	6,131	135,197	6,438
		15761	AR Maintenance - Culutral Cent	163,997	172,197	8,200	180,807	8,610
		16612	AR Community Investments Admin	148,381	198,381	50,000	198,381	
		19600	AR Bos Funding	2,765,512	500,000	(2,265,512)		(500,000)
		21748	Reinvestment Initiatives	2,110,000	2,200,000	90,000		(2,200,000)
		21849	ART AAACC Retrofit CR RS		1,340,000	1,340,000		(1,340,000)
		22529	AR SOMArts Relocation		200,000	200,000		(200,000)
10020 Total				**5,685,518**	**5,039,337**	**(646,181)**	**814,385**	**(4,224,952)**
11740	SR Arts Com-Public Arts	16557	AR Public Art - Market Street	109,586	109,586		109,586	
		16558	AR Public Art - Jc Decaux	30,000	30,000		30,000	
		16577	AR Arts Commission-civic Desig	184,763	180,721	(4,042)	185,774	5,053
		16612	AR Community Investments Admin	133,017	133,017		133,017	
		16622	AR Public Art Trust Projects	1,040,470		(1,040,470)	570,289	570,289
		21762	AR OCII AE funds to ART	282		(282)		
11740 Total				**1,498,118**	**453,324**	**(1,044,794)**	**1,028,666**	**575,342**
11750	SR Arts Com-Strt Artist Prog	16562	AR Street Artist License Admin	208,823	208,823		208,823	
11750 Total				**208,823**	**208,823**	**0**	**208,823**	**0**
11802	SR Culture & Rec Hotel Tax	20331	AR HTA Arts Impact Endow	2,450,022	2,949,789	499,767	2,965,010	15,221
		20449	AR HTA Cultural Centers	4,173,764	4,939,871	766,107	4,970,189	30,318
		20450	AR HTA Cultural Equity Endow	6,272,600	7,816,364	1,543,764	10,085,103	2,268,739
11802 Total				**12,896,386**	**15,706,024**	**2,809,638**	**18,020,302**	**2,314,278**
15384	CPXCF COP Crit Reprs/Rcv Stmls	21849	ART AAACC Retrofit CR RS	1,340,000	(1,340,000)	(2,680,000)		1,340,000
		21850	ART MCCLA Retrofit CR RS	9,580,000	12,038,751	2,458,751		(12,038,751)
15384 Total				**10,920,000**	**10,698,751**	**(221,249)**	**0**	**(10,698,751)**
Continuing Projects - Authority Control Total				**31,208,845**	**32,106,259**	**897,414**	**20,072,176**	**(12,034,083)**
Grants Projects								

Department: ART Arts Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
11870	SR Culture & Rec Grants; C	10039883	AR CAC MMAC		65,000	65,000		(65,000)
		10039884	AR CAC FY24		65,000	65,000		(65,000)
		10039885	AR CAC FY25				65,000	65,000
		10039886	AR NEA FY24		60,000	60,000		(60,000)
		10039887	AR NEA FY25				60,000	60,000
11870 Total				**0**	**190,000**	**190,000**	**125,000**	**(65,000)**
Grants Projects Total				**0**	**190,000**	**190,000**	**125,000**	**(65,000)**
Work Orders/Overhead								
10060	GF Work Order	163646	ART Public Art & Collections	138,025	138,025		138,025	
		187644	ART Community Investments	1,144,133	515,014	(629,119)	523,184	8,170
10060 Total				**1,282,158**	**653,039**	**(629,119)**	**661,209**	**8,170**
Work Orders/Overhead Total				**1,282,158**	**653,039**	**(629,119)**	**661,209**	**8,170**
Total Uses of Funds				**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**

Department: AAM Asian Art Museum

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	5,371,945	5,636,421	264,476	5,814,938	178,517
Mandatory Fringe Benefits	2,290,702	2,267,539	(23,163)	2,332,810	65,271
Non-Personnel Services	1,248,380	1,041,116	(207,264)	1,041,116	
Capital Outlay	375,000	722,911	347,911	554,807	(168,104)
Facilities Maintenance	321,820		(321,820)		
Services Of Other Depts	1,546,384	1,783,173	236,789	2,009,027	225,854
Overhead and Allocations	38,672	30,798	(7,874)	30,798	
Total Uses by Chart of Accounts	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**
Sources Summary					
Charges for Services	489,628	391,982	(97,646)	404,201	12,219
General Fund Support	10,703,275	11,089,976	386,701	11,379,295	289,319
Total Sources by Chart of Accounts	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**
Fund Summary					
Culture and Recreation Fund	489,628	391,982	(97,646)	404,201	12,219
General Fund	10,703,275	11,089,976	386,701	11,379,295	289,319
Total Uses by Funds	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**
Division Summary					
AAM Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
Total Uses by Division	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	5,155,404	5,411,822	256,418	5,582,513	170,691
			Mandatory Fringe Benefits	2,141,678	2,130,954	(10,724)	2,191,832	60,878
			Non-Personnel Services	1,162,989	1,041,116	(121,873)	1,041,116	
			Services Of Other Depts	1,546,384	1,783,173	236,789	2,009,027	225,854

Department: AAM Asian Art Museum

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000 Total				**10,006,455**	**10,367,065**	**360,610**	**10,824,488**	**457,423**
Operating Total				**10,006,455**	**10,367,065**	**360,610**	**10,824,488**	**457,423**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	10325	Museum Repair Projects	375,000	385,000	10,000	200,000	(185,000)
		15741	Aam - Facility Maintenance	321,820	337,911	16,091	354,807	16,896
10010 Total				**696,820**	**722,911**	**26,091**	**554,807**	**(168,104)**
Annual Projects - Authority Control Total				**696,820**	**722,911**	**26,091**	**554,807**	**(168,104)**
Continuing Projects - Authority Control								
11940	SR Museums Admission	16472	AA Asian Arts Operating Rev-ex	489,628	391,982	(97,646)	404,201	12,219
11940 Total				**489,628**	**391,982**	**(97,646)**	**404,201**	**12,219**
Continuing Projects - Authority Control Total				**489,628**	**391,982**	**(97,646)**	**404,201**	**12,219**
Total Uses of Funds				**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**

Department: ASR Assessor / Recorder

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	20,020,455	21,228,464	1,208,009	22,896,448	1,667,984
Mandatory Fringe Benefits	8,237,300	8,163,940	(73,360)	8,728,663	564,723
Non-Personnel Services	1,352,998	2,862,401	1,509,403	2,802,500	(59,901)
Materials & Supplies	256,162	283,670	27,508	157,747	(125,923)
Programmatic Projects	1,786,958	1,500,000	(286,958)		(1,500,000)
Services Of Other Depts	3,390,486	3,236,359	(154,127)	3,323,982	87,623
Overhead and Allocations	114,021	139,307	25,286	139,307	
Total Uses by Chart of Accounts	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**
Sources Summary					
Charges for Services	4,405,000	3,181,412	(1,223,588)	3,296,668	115,256
Expenditure Recovery	2,331,464		(2,331,464)		
Beg Fund Balance - Budget Only	797,933	2,076,801	1,278,868	1,635,620	(441,181)
General Fund Support	27,623,983	32,155,928	4,531,945	33,116,359	960,431
Total Sources by Chart of Accounts	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**
Fund Summary					
General Fund	32,655,447	34,106,664	1,451,217	35,133,124	1,026,460
General Services Fund	2,502,933	3,307,477	804,544	2,915,523	(391,954)
Total Uses by Funds	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**
Division Summary					
ASR Transactions	1,638,527	1,727,639	89,112	1,769,153	41,514
ASR Exemptions	661,506	695,245	33,739	709,865	14,620
ASR Public Service	1,824,761	2,521,611	696,850	2,589,832	68,221
ASR Standards Mapping Analysis	2,516,008	2,465,879	(50,129)	3,493,447	1,027,568
ASR Real Property	14,259,464	14,761,251	501,787	13,986,686	(774,565)
ASR Personal Property	3,881,493	3,938,669	57,176	4,039,585	100,916
ASR Administration	6,960,705	7,952,237	991,532	8,151,209	198,972
ASR Recorder	3,415,916	3,351,610	(64,306)	3,308,870	(42,740)
Total Uses by Division	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**

Department: ASR Assessor / Recorder

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	17,248,978	19,377,846	2,128,868	21,236,474	1,858,628
			Mandatory Fringe Benefits	7,109,390	7,421,191	311,801	8,070,983	649,792
			Non-Personnel Services	712,271	2,507,965	1,795,694	2,444,387	(63,578)
			Materials & Supplies	75,900	63,303	(12,597)	57,298	(6,005)
			Services Of Other Depts	2,490,486	2,336,359	(154,127)	2,423,982	87,623
10000 Total				**27,637,025**	**31,706,664**	**4,069,639**	**34,233,124**	**2,526,460**
Operating Total				**27,637,025**	**31,706,664**	**4,069,639**	**34,233,124**	**2,526,460**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16628	AS Assessment Appeals Research	900,000	900,000		900,000	
		16629	AS Property Tax Assessment Sys	1,786,958	1,500,000	(286,958)		(1,500,000)
10020 Total				**2,686,958**	**2,400,000**	**(286,958)**	**900,000**	**(1,500,000)**
12610	SR State Auth Special Rev	16627	AS Recorder - Erecording	314,455	399,786	85,331	323,652	(76,134)
		17402	AS Doc Storage Conver Fund Ab3	142,492	106,423	(36,069)	110,005	3,582
		17403	AS Page Recorders Modernizatio	1,377,493	1,911,928	534,435	1,755,726	(156,202)
		17405	AS Assessor 10% Alloc Real Est	28,578	99,795	71,217	29,901	(69,894)
		17409	AS Recorder Indexing Project	425,665	554,751	129,086	452,053	(102,698)
		19830	SB2 Building Homes & Jobs Fee	160,000	149,672	(10,328)	155,659	5,987
12610 Total				**2,448,683**	**3,222,355**	**773,672**	**2,826,996**	**(395,359)**
12650	SR Vital & Hlth Stat Fees	17404	AS Statistics Fee Collection	54,250	85,122	30,872	88,527	3,405
12650 Total				**54,250**	**85,122**	**30,872**	**88,527**	**3,405**
Continuing Projects - Authority Control Total				**5,189,891**	**5,707,477**	**517,586**	**3,815,523**	**(1,891,954)**
Work Orders/Overhead								
10060	GF Work Order	229011	ASR Real Property	2,331,464		(2,331,464)		
10060 Total				**2,331,464**	**0**	**(2,331,464)**	**0**	**0**
Work Orders/Overhead Total				**2,331,464**	**0**	**(2,331,464)**	**0**	**0**
Total Uses of Funds				**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**

Department: BOA Board Of Appeals

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	484,100	501,705	17,605	518,430	16,725
Mandatory Fringe Benefits	272,831	263,608	(9,223)	277,168	13,560
Non-Personnel Services	61,700	19,700	(42,000)	32,501	12,801
Materials & Supplies	9,398	3,398	(6,000)	3,058	(340)
Services Of Other Depts	367,087	354,626	(12,461)	332,312	(22,314)
Total Uses by Chart of Accounts	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Sources Summary					
Charges for Services	1,195,116	1,132,059	(63,057)	1,163,469	31,410
General Fund Support		10,978	10,978		(10,978)
Total Sources by Chart of Accounts	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Fund Summary					
General Fund	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Total Uses by Funds	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Division Summary					
BOA Board of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Total Uses by Division	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	484,100	501,705	17,605	518,430	16,725
			Mandatory Fringe Benefits	272,831	263,608	(9,223)	277,168	13,560
			Non-Personnel Services	61,700	19,700	(42,000)	32,501	12,801
			Materials & Supplies	9,398	3,398	(6,000)	3,058	(340)
			Services Of Other Depts	367,087	354,626	(12,461)	332,312	(22,314)
10000 Total				**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Operating Total				**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**

Department: BOA Board Of Appeals

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Uses of Funds				**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**

Department: BOS Board Of Supervisors

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	12,218,372	12,492,535	274,163	12,874,073	381,538
Mandatory Fringe Benefits	4,665,649	4,537,678	(127,971)	4,635,653	97,975
Non-Personnel Services	4,584,221	4,864,212	279,991	4,843,499	(20,713)
Materials & Supplies	226,916	176,916	(50,000)	159,224	(17,692)
Services Of Other Depts	419,318	593,045	173,727	611,520	18,475
Total Uses by Chart of Accounts	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**
Sources Summary					
Charges for Services	311,140	344,150	33,010	344,150	
Expenditure Recovery	161,996	161,996		161,996	
General Fund Support	21,641,340	22,158,240	516,900	22,617,823	459,583
Total Sources by Chart of Accounts	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**
Fund Summary					
General Fund	22,096,476	22,646,386	549,910	23,105,969	459,583
General Services Fund	18,000	18,000		18,000	
Total Uses by Funds	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**
Division Summary					
BOS Youth Commission	444,847	451,042	6,195	461,880	10,838
BOS Sunshine Ord Task Force	193,874	196,045	2,171	200,976	4,931
BOS Budget & Legis Analysis	2,979,318	3,083,950	104,632	3,083,950	
BOS Clerk Of The Board	5,212,045	5,873,550	661,505	6,013,828	140,278
BOS Assessment Appeals Board	911,174	958,404	47,230	981,584	23,180
BOS Supervisors	11,577,141	11,752,061	174,920	12,028,320	276,259
BOS Local Agncy Formation Comm	796,077	349,334	(446,743)	353,431	4,097
Total Uses by Division	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24

Department: BOS Board Of Supervisors

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	11,929,795	12,337,047	407,252	12,713,981	376,934
			Mandatory Fringe Benefits	4,597,035	4,483,077	(113,958)	4,580,182	97,105
			Non-Personnel Services	4,127,335	4,206,967	79,632	4,187,631	(19,336)
			Materials & Supplies	226,916	176,916	(50,000)	159,224	(17,692)
			Services Of Other Depts	419,318	593,045	173,727	611,520	18,475
10000 Total				**21,300,399**	**21,797,052**	**496,653**	**22,252,538**	**455,486**
12600	SR Outreach Fund - Prop J		Non-Personnel Services	18,000	18,000		18,000	
12600 Total				**18,000**	**18,000**	**0**	**18,000**	**0**
Operating Total				**21,318,399**	**21,815,052**	**496,653**	**22,270,538**	**455,486**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16641	BD Bd Of Supervisors Lafco Prog	796,077	349,334	(446,743)	353,431	4,097
		19667	BD Legislative Management Syst		500,000	500,000	500,000	
10020 Total				**796,077**	**849,334**	**53,257**	**853,431**	**4,097**
Continuing Projects - Authority Control Total				**796,077**	**849,334**	**53,257**	**853,431**	**4,097**
Total Uses of Funds				**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**

Department: DBI Building Inspection

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	37,487,568	41,362,210	3,874,642	42,742,337	1,380,127
Mandatory Fringe Benefits	16,403,803	16,798,842	395,039	17,236,850	438,008
Non-Personnel Services	4,995,460	3,791,000	(1,204,460)	3,633,000	(158,000)
City Grant Program	5,255,314		(5,255,314)		
Materials & Supplies	590,000	452,000	(138,000)	442,000	(10,000)
Programmatic Projects	6,390,000		(6,390,000)		
Services Of Other Depts	20,635,537	17,587,066	(3,048,471)	17,627,067	40,001
Overhead and Allocations	1,087,245	1,352,456	265,211	1,349,630	(2,826)
Intrafund Transfers Out	27,718,602	22,852,067	(4,866,535)	24,526,831	1,674,764
Transfer Adjustment - Uses	(27,718,602)	(22,852,067)	4,866,535	(24,526,831)	(1,674,764)
Total Uses by Chart of Accounts	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Sources Summary					
Charges for Services	49,435,753	47,097,008	(2,338,745)	47,109,554	12,546
Licenses, Permits,& Franchises	6,937,815	7,718,319	780,504	7,718,319	
Other Revenues		1,250,000	1,250,000	1,250,000	
Interest & Investment Income	1,422,127	1,922,127	500,000	1,922,127	
Expenditure Recovery	203,271	204,053	782	204,053	
IntraFund Transfers In	27,718,602	22,852,067	(4,866,535)	24,526,831	1,674,764
Transfers In	325,000	300,000	(25,000)	300,000	
Prior Year Designated Reserve	16,880,961	19,352,067	2,471,106	15,526,831	(3,825,236)
Beg Fund Balance - Budget Only	17,640,000	3,500,000	(14,140,000)	9,000,000	5,500,000
Transfer Adjustment-Source	(27,718,602)	(22,852,067)	4,866,535	(24,526,831)	(1,674,764)
General Fund Support					
Total Sources by Chart of Accounts	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Fund Summary					
Building Inspection Fund	92,844,927	81,343,574	(11,501,353)	83,030,884	1,687,310
Total Uses by Funds	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Division Summary					

Department: DBI Building Inspection

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
DBI Inspection Services	46,817,781	37,686,001	(9,131,780)	38,457,191	771,190
DBI AdminIstration	26,710,524	23,939,764	(2,770,760)	24,287,004	347,240
DBI Permit Services	19,316,622	19,717,809	401,187	20,286,689	568,880
Total Uses by Division	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10190	SR BIF Operating Project		Salaries	37,487,568	41,362,210	3,874,642	42,742,337	1,380,127
			Mandatory Fringe Benefits	16,403,444	16,798,842	395,398	17,236,850	438,008
			Non-Personnel Services	4,565,460	3,761,000	(804,460)	3,603,000	(158,000)
			City Grant Program	5,255,314		(5,255,314)		
			Materials & Supplies	578,000	452,000	(126,000)	442,000	(10,000)
			Services Of Other Depts	20,524,947	17,587,066	(2,937,881)	17,627,067	40,001
			Overhead and Allocations	1,087,245	1,352,456	265,211	1,349,630	(2,826)
10190 Total				**85,901,978**	**81,313,574**	**(4,588,404)**	**83,000,884**	**1,687,310**
Operating Total				**85,901,978**	**81,313,574**	**(4,588,404)**	**83,000,884**	**1,687,310**
Continuing Projects - Authority Control								
10210	SR Building Standards Comssn	16665	BI Building Standards Commissi	30,000	30,000		30,000	
10210 Total				**30,000**	**30,000**	**0**	**30,000**	**0**
10230	SR BIF-Continuing Projects	16670	BI Illegal In-law Units	3,952,359		(3,952,359)		
		22179	Records Management	2,850,000		(2,850,000)		
10230 Total				**6,802,359**	**0**	**(6,802,359)**	**0**	**0**
10250	SR PW-Strong Motion Admin	16680	BI Strong Motion Administratio	110,590		(110,590)		
10250 Total				**110,590**	**0**	**(110,590)**	**0**	**0**
Continuing Projects - Authority Control Total				**6,942,949**	**30,000**	**(6,912,949)**	**30,000**	**0**
Total Uses of Funds				**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**

Department: CSS Child Support Services

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	7,740,752	7,712,971	(27,781)	7,924,126	211,155
Mandatory Fringe Benefits	3,962,513	3,751,258	(211,255)	3,824,868	73,610
Non-Personnel Services	184,890	358,079	173,189	219,983	(138,096)
Materials & Supplies	79,549	166,735	87,186	38,238	(128,497)
Services Of Other Depts	1,614,352	1,677,487	63,135	1,713,891	36,404
Total Uses by Chart of Accounts	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Sources Summary					
Intergovernmental: Federal	8,359,395	8,359,395		8,359,395	
Intergovernmental: State	4,306,354	4,306,354		4,306,354	
Other Revenues	768,195	849,607	81,412	900,000	50,393
Expenditure Recovery	148,112	151,174	3,062	155,357	4,183
General Fund Support					
Total Sources by Chart of Accounts	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Fund Summary					
Children and Families Fund	13,582,056	13,666,530	84,474	13,721,106	54,576
Total Uses by Funds	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Division Summary					
CSS Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
Total Uses by Division	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
11300	SR Child Support-Operating		Salaries	7,740,752	7,712,971	(27,781)	7,924,126	211,155
			Mandatory Fringe Benefits	3,962,513	3,751,258	(211,255)	3,824,868	73,610
			Non-Personnel Services	184,890	358,079	173,189	219,983	(138,096)
			Materials & Supplies	79,549	166,735	87,186	38,238	(128,497)

Department: CSS Child Support Services

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Services Of Other Depts	1,614,352	1,677,487	63,135	1,713,891	36,404
11300 Total				**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Operating Total				**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Total Uses of Funds				**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**

Department: CHF Children; Youth & Their Families

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	9,282,174	10,057,426	775,252	10,375,807	318,381
Mandatory Fringe Benefits	3,638,574	3,564,488	(74,086)	3,654,899	90,411
Non-Personnel Services	10,608,826	9,414,786	(1,194,040)	9,899,606	484,820
City Grant Program	262,885,813	273,186,391	10,300,578	277,671,648	4,485,257
Materials & Supplies	775,870	679,058	(96,812)	427,808	(251,250)
Programmatic Projects	5,462,694	3,152,503	(2,310,191)	867,503	(2,285,000)
Services Of Other Depts	40,267,894	41,602,216	1,334,322	39,185,837	(2,416,379)
Overhead and Allocations		375,000	375,000	1,215,000	840,000
Intrafund Transfers Out	6,275,000	6,510,000	235,000	6,720,000	210,000
Transfer Adjustment - Uses	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
Total Uses by Chart of Accounts	**332,921,845**	**342,031,868**	**9,110,023**	**343,298,108**	**1,266,240**
Sources Summary					
Property Taxes	121,210,000	127,220,000	6,010,000	127,080,000	(140,000)
Intergovernmental: Federal	1,475,881	1,524,359	48,478	1,612,327	87,968
Intergovernmental: State	5,109,586	8,383,220	3,273,634	3,085,597	(5,297,623)
Other Revenues	400,000	4,800,000	4,400,000	300,000	(4,500,000)
Interest & Investment Income	80,000	80,000		80,000	
Expenditure Recovery	10,485,460	8,555,959	(1,929,501)	8,274,771	(281,188)
IntraFund Transfers In	6,753,329	6,988,329	235,000	7,198,329	210,000
Transfers In	96,180,000	99,735,000	3,555,000	102,815,000	3,080,000
Prior Year Designated Reserve	4,000,000	6,867,385	2,867,385		(6,867,385)
Beg Fund Balance - Budget Only	8,566,042	2,839,228	(5,726,814)	2,172,171	(667,057)
Transfer Adjustment-Source	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
General Fund Support	84,936,547	81,548,388	(3,388,159)	97,399,913	15,851,525
Total Sources by Chart of Accounts	**332,921,845**	**342,031,868**	**9,110,023**	**343,298,108**	**1,266,240**

Department: CHF Children; Youth & Their Families

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Fund Summary					
Children and Families Fund	226,698,542	245,904,228	19,205,686	267,677,171	21,772,943
General Fund	101,213,363	87,870,681	(13,342,682)	72,658,871	(15,211,810)
Public Protection Fund	5,009,940	8,256,959	3,247,019	2,962,066	(5,294,893)
Total Uses by Funds	**332,921,845**	**342,031,868**	**9,110,023**	**343,298,108**	**1,266,240**
Division Summary					
CHF Children;Youth & Families	332,921,845	342,031,868	9,110,023	343,298,108	1,266,240
Total Uses by Division	**332,921,845**	**342,031,868**	**9,110,023**	**343,298,108**	**1,266,240**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	267,502		(267,502)		
			Mandatory Fringe Benefits	86,795		(86,795)		
			City Grant Program	1,388,492	1,388,492		1,388,492	
			Services Of Other Depts	836,849	745,428	(91,421)	755,428	10,000
10000 Total				**2,579,638**	**2,133,920**	**(445,718)**	**2,143,920**	**10,000**
11190	SR Children and Youth		Salaries	7,655,973	8,153,546	497,573	8,422,890	269,344
			Mandatory Fringe Benefits	3,016,590	3,018,192	1,602	3,097,388	79,196
			Non-Personnel Services	8,483,782	7,737,642	(746,140)	8,120,670	383,028
			City Grant Program	79,106,728	79,078,738	(27,990)	77,620,341	(1,458,397)
			Materials & Supplies	775,870	677,758	(98,112)	426,508	(251,250)
			Services Of Other Depts	24,804,599	25,193,352	388,753	25,154,374	(38,978)
			Intrafund Transfers Out	6,275,000	6,510,000	235,000	6,720,000	210,000
			Transfer Adjustment - Uses	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
11190 Total				**123,843,542**	**123,859,228**	**15,686**	**122,842,171**	**(1,017,057)**
Operating Total				**126,423,180**	**125,993,148**	**(430,032)**	**124,986,091**	**(1,007,057)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17230	Community Based Agencies	1,160,700	1,160,700		1,160,700	

Department: CHF Children; Youth & Their Families

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
		20111	CH Family Empowerment	3,242,786	3,242,786		3,242,786	
		20112	CH Justices Services	1,410,877	1,410,895	18	891,192	(519,703)
		20115	CH Outreach and Access	1,518,203	1,518,203		1,518,203	
		20118	CH Early Care and Education	4,694,179	6,133,731	1,439,552	4,766,033	(1,367,698)
		20119	CH Educational Supports	991,279	991,279		991,279	
		20120	CH Enrichment Leadership Skill	1,000,000	1,000,000		1,000,000	
10010 Total				**14,018,024**	**15,457,594**	**1,439,570**	**13,570,193**	**(1,887,401)**
11141	SR Student Success Fund	22378	Student Success Fund		11,000,000	11,000,000	35,000,000	24,000,000
11141 Total				**0**	**11,000,000**	**11,000,000**	**35,000,000**	**24,000,000**
Annual Projects - Authority Control Total				**14,018,024**	**26,457,594**	**12,439,570**	**48,570,193**	**22,112,599**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16915	CH Sfusd Special Projects	5,500,000	4,000,000	(1,500,000)		(4,000,000)
		16916	CH Bos Allocations	6,178,000	1,167,000	(5,011,000)		(1,167,000)
		16918	CH Dcyf Nutrition Project	2,012,823	2,348,662	335,839	2,472,487	123,825
		16919	CH Our Children; Our Families	896,684	664,600	(232,084)	682,283	17,683
		17230	Community Based Agencies	12,893,826	15,139,682	2,245,856	12,356,311	(2,783,371)
		19805	City College Enroll Asst Fund	20,944,480	18,933,998	(2,010,482)	16,934,640	(1,999,358)
		20110	CH Emotional Well-Being	186,000	186,000		93,000	(93,000)
		20111	CH Family Empowerment	283,250	283,250		283,250	
		20112	CH Justices Services	450,000	300,000	(150,000)		(300,000)
		20113	CH Mentorship Service Area	250,000	250,000			(250,000)
		20114	CH Out of School Time	5,179,609	5,134,609	(45,000)	4,099,609	(1,035,000)
		20115	CH Outreach and Access	5,398,367	4,800,705	(597,662)	4,550,705	(250,000)
		20117	CH Youth Workforce Development	1,215,677	1,175,677	(40,000)	653,677	(522,000)
		20118	CH Early Care and Education	1,819,025	1,819,025		1,819,025	
		20119	CH Educational Supports	125,000	125,000			(125,000)
		20120	CH Enrichment Leadership Skill	1,105,000	670,000	(435,000)		(670,000)
		20324	Sugar-Sweetened Beverages Tax	225,000	225,000		225,000	
		21058	ERAF CHF Mental Health Centers	1,400,000	1,400,000		1,400,000	
		21748	Reinvestment Initiatives	3,100,000	3,100,000		3,100,000	

Department: CHF Children; Youth & Their Families

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		22263	CH Mental Health & Fam Wellnss	5,000,000		(5,000,000)		
10020 Total				**74,162,741**	**61,723,208**	**(12,439,533)**	**48,669,987**	**(13,053,221)**
11200	SR Public Education Special	16914	CH Sfusd Grants - Peef Baselin	12,550,000	13,020,000	470,000	13,440,000	420,000
		16923	PEEF	88,230,000	91,550,000	3,320,000	94,420,000	2,870,000
		20324	Sugar-Sweetened Beverages Tax	1,675,000	1,675,000		1,675,000	
11200 Total				**102,455,000**	**106,245,000**	**3,790,000**	**109,535,000**	**3,290,000**
Continuing Projects - Authority Control Total				**176,617,741**	**167,968,208**	**(8,649,533)**	**158,204,987**	**(9,763,221)**
Grants Projects								
13550	SR Public Protection-Grant	10000074	CH FY15-16 Sfcops Program		336,827	336,827		(336,827)
		10001103	CH FY16-17 Jjcpa Grant Year		1,342,389	1,342,389		(1,342,389)
		10029618	CH FY17-18 Jjcpa Grant Year		1,749,760	1,749,760		(1,749,760)
		10035806	CH FY21-22 Federal JAG Grant	19,627		(19,627)		
		10037203	CH FY22-23 Federal JAG Grant	110,727		(110,727)		
		10038274	CH FY23-24 Federal JAG Grant		103,739	103,739		(103,739)
		10039713	CH FY24-25 Federal JAG Grant				106,469	106,469
13550 Total				**130,354**	**3,532,715**	**3,402,361**	**106,469**	**(3,426,246)**
13720	SR Public Protection-Grant Sta	10032945	CH FY 19-20 SFCOPS Program	44,087		(44,087)		
		10034584	CH FY20-21 JJCPA Grant	1,527,381		(1,527,381)		
		10034594	CH FY 20-21 SFCOPS Program	364,918		(364,918)		
		10035816	CH FY21-22 JJCPA Grant Year		1,507,350	1,507,350		(1,507,350)
		10035818	CH FY 21-22 SFCOPS Program		361,297	361,297		(361,297)
		10037204	CH FY 22-23 SFCOPS Program	568,712		(568,712)		
		10037207	CH FY 22-23 JJCPA Grant	2,374,488		(2,374,488)		
		10038280	CH FY23-24 JJCPA Grant		2,303,370	2,303,370		(2,303,370)
		10038289	CH FY23-24 SFCOPS Program		552,227	552,227		(552,227)
		10039714	CH FY24-25 JJCPA Grant				2,303,370	2,303,370
		10039715	CH FY24-25 SFCOPS Program				552,227	552,227
13720 Total				**4,879,586**	**4,724,244**	**(155,342)**	**2,855,597**	**(1,868,647)**
Grants Projects Total				**5,009,940**	**8,256,959**	**3,247,019**	**2,962,066**	**(5,294,893)**

Department: CHF Children; Youth & Their Families

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
10060	GF Work Order	229218	CHF Children;Youth & Families	10,452,960	8,555,959	(1,897,001)	8,274,771	(281,188)
10060 Total				**10,452,960**	**8,555,959**	**(1,897,001)**	**8,274,771**	**(281,188)**
Work Orders/Overhead Total				**10,452,960**	**8,555,959**	**(1,897,001)**	**8,274,771**	**(281,188)**
Continuing Projects - Project Control								
11150	SR Child Youth&Fam-Grants Oth	10037464	CH 2022 CFE Fund	400,000		(400,000)		
		10038282	CH 2023 CFE Fund		300,000	300,000		(300,000)
		10039718	CH 2024 CFE Fund				300,000	300,000
		10039874	CH Crankstart Summer 2023		4,500,000	4,500,000		(4,500,000)
11150 Total				**400,000**	**4,800,000**	**4,400,000**	**300,000**	**(4,500,000)**
Continuing Projects - Project Control Total				**400,000**	**4,800,000**	**4,400,000**	**300,000**	**(4,500,000)**
Total Uses of Funds				**332,921,845**	**342,031,868**	**9,110,023**	**343,298,108**	**1,266,240**

Department: CAT City Attorney

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	61,577,955	64,696,525	3,118,570	66,891,911	2,195,386
Mandatory Fringe Benefits	22,732,047	22,641,691	(90,356)	23,187,720	546,029
Non-Personnel Services	15,266,387	17,548,423	2,282,036	19,010,963	1,462,540
Materials & Supplies	161,000	155,000	(6,000)	139,500	(15,500)
Services Of Other Depts	3,676,831	3,861,112	184,281	3,932,175	71,063
Total Uses by Chart of Accounts	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**
Sources Summary					
Intergovernmental: Other	400,000	400,000		400,000	
Fines, Forfeiture, & Penalties	4,679,332	4,799,038	119,706	4,907,072	108,034
Expenditure Recovery	69,396,320	71,253,153	1,856,833	69,203,153	(2,050,000)
General Fund Support	28,938,568	32,450,560	3,511,992	38,652,044	6,201,484
Total Sources by Chart of Accounts	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**
Fund Summary					
General Fund	98,734,888	104,103,713	5,368,825	108,255,197	4,151,484
Public Protection Fund	4,679,332	4,799,038	119,706	4,907,072	108,034
Total Uses by Funds	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**
Division Summary					
CAT City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
Total Uses by Division	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	58,704,527	61,676,226	2,971,699	63,781,659	2,105,433
			Mandatory Fringe Benefits	21,684,865	21,621,674	(63,191)	22,149,622	527,948
			Non-Personnel Services	14,202,665	16,484,701	2,282,036	17,947,241	1,462,540
			Materials & Supplies	161,000	155,000	(6,000)	139,500	(15,500)

Department: CAT City Attorney

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Services Of Other Depts	1,276,831	1,461,112	184,281	1,532,175	71,063
10000 Total				**96,029,888**	**101,398,713**	**5,368,825**	**105,550,197**	**4,151,484**
Operating Total				**96,029,888**	**101,398,713**	**5,368,825**	**105,550,197**	**4,151,484**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	16966	Business Tax Litigation	470,000	470,000		470,000	
10010 Total				**470,000**	**470,000**	**0**	**470,000**	**0**
Annual Projects - Authority Control Total				**470,000**	**470,000**	**0**	**470,000**	**0**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16965	CA Legal Initiatives	2,235,000	2,235,000		2,235,000	
10020 Total				**2,235,000**	**2,235,000**	**0**	**2,235,000**	**0**
13490	SR City Attorney-Special Rev	16967	CA Cat Consumer Protection Enf	4,679,332	4,799,038	119,706	4,907,072	108,034
13490 Total				**4,679,332**	**4,799,038**	**119,706**	**4,907,072**	**108,034**
Continuing Projects - Authority Control Total				**6,914,332**	**7,034,038**	**119,706**	**7,142,072**	**108,034**
Total Uses of Funds				**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**

Department: CPC City Planning

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	28,094,441	27,268,767	(825,674)	27,959,874	691,107
Mandatory Fringe Benefits	11,885,767	10,780,287	(1,105,480)	11,018,727	238,440
Non-Personnel Services	3,513,060	3,148,060	(365,000)	3,273,624	125,564
Materials & Supplies	450,935	422,178	(28,757)	380,580	(41,598)
Programmatic Projects	10,728,954	7,705,818	(3,023,136)	4,273,791	(3,432,027)
Services Of Other Depts	8,845,046	9,486,330	641,284	9,007,148	(479,182)
Overhead and Allocations	401,241	458,758	57,517	458,758	
Unappropriated Rev-Designated	9,989		(9,989)		
Total Uses by Chart of Accounts	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**
Sources Summary					
Intergovernmental: Federal	2,100,000	1,120,000	(980,000)	1,245,000	125,000
Intergovernmental: Other	526,000	876,000	350,000	526,000	(350,000)
Intergovernmental: State	1,838,537	3,890,000	2,051,463	825,000	(3,065,000)
Charges for Services	42,429,282	38,045,230	(4,384,052)	40,722,106	2,676,876
Other Revenues	675,000	475,000	(200,000)	335,535	(139,465)
Expenditure Recovery	3,119,000	3,043,444	(75,556)	3,043,444	
General Fund Support	13,241,614	11,820,524	(1,421,090)	9,675,417	(2,145,107)
Total Sources by Chart of Accounts	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**
Fund Summary					
Community / Neighborhood Development	7,995,217	8,727,027	731,810	5,744,858	(2,982,169)
General Fund	55,734,216	49,993,171	(5,741,045)	50,427,644	434,473
Public Wks Trans and Commerce	200,000	550,000	350,000	200,000	(350,000)
Total Uses by Funds	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**
Division Summary					
CPC Environmental Planning	7,547,817	7,202,762	(345,055)	6,495,124	(707,638)
CPC Zoning Admin & Compliance	712,958	802,476	89,518	812,875	10,399
CPC Community Equity	9,420,782	4,922,342	(4,498,440)	5,029,433	107,091
CPC Executive Office	2,719,373	1,838,589	(880,784)	1,888,843	50,254

Department: CPC City Planning

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
CPC Citywide Planning	7,970,084	8,381,378	411,294	5,666,634	(2,714,744)
CPC Current Planning	16,876,040	16,623,221	(252,819)	17,103,238	480,017
CPC Administration	18,682,379	19,499,430	817,051	19,376,355	(123,075)
Total Uses by Division	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**

Reserved Appropriations

Controller Reserves

10023235	Eastern Neighborhood Infrastructure	800,000		671,070	
Controller Reserves: Total		**800,000**		**671,070**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	24,873,995	24,256,059	(617,936)	24,859,824	603,765
			Mandatory Fringe Benefits	10,710,414	9,754,160	(956,254)	9,944,098	189,938
			Non-Personnel Services	3,380,460	3,015,460	(365,000)	3,141,024	125,564
			Materials & Supplies	444,735	415,978	(28,757)	374,380	(41,598)
			Services Of Other Depts	8,163,042	8,847,727	684,685	8,365,983	(481,744)
			Overhead and Allocations	401,241	458,758	57,517	458,758	
10000 Total				**47,973,887**	**46,748,142**	**(1,225,745)**	**47,144,067**	**395,925**
Operating Total				**47,973,887**	**46,748,142**	**(1,225,745)**	**47,144,067**	**395,925**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	10950	CP Integrated Permit Tracking	767,133	779,306	12,173	788,662	9,356
		11479	PC Neighborhood Profiles Project	5,378,624	846,455	(4,532,169)	864,248	17,793
		16950	CP Plan Implementation - General	381,706	387,604	5,898	398,034	10,430
		16954	CP Backlog Reduction	444,566	444,566		444,566	
		16957	CP Electronic Document Review	57,800	57,800		57,800	
		16958	CP Records Digitization	75,000	75,000		75,000	
		16962	CP Development Agreements	377,606	377,606		377,606	

Department: CPC City Planning

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		19503	CP Pavement To Parks Program	25,000	25,000		25,000	
		21034	CPC Historic Presv Survey	252,894	251,692	(1,202)	252,661	969
10020 Total				**7,760,329**	**3,245,029**	**(4,515,300)**	**3,283,577**	**38,548**
10670	SR Eastern Neighborhood CI	17063	GE Eastern Neighborhood Infrastructure	600,000	400,000	(200,000)	335,535	(64,465)
10670 Total				**600,000**	**400,000**	**(200,000)**	**335,535**	**(64,465)**
10840	SR Planning Code Enforcement	16949	CP Sign Code Enforcement	1,310,261	1,117,231	(193,030)	1,163,437	46,206
		16956	CP Short Term Rental Program	1,570,834	1,618,381	47,547	1,659,138	40,757
		16960	CP Transportation Demand Manag	500,585	506,415	5,830	516,748	10,333
10840 Total				**3,381,680**	**3,242,027**	**(139,653)**	**3,339,323**	**97,296**
Continuing Projects - Authority Control Total				**11,742,009**	**6,887,056**	**(4,854,953)**	**6,958,435**	**71,379**
Grants Projects								
10680	SR Neighborhood Dev-Grants State	10038670	CPC FY23 CAHCD REAP	838,537		(838,537)		
		10038671	CPC FY23 CA Coastal Conservanc	1,000,000		(1,000,000)		
		10038677	CPC FY24 CALTRANS		1,400,000	1,400,000	700,000	(700,000)
		10040077	CPC FY24 CA Coastal Conservanc		750,000	750,000		(750,000)
		10040088	CPC FY24 CA GOV Planning and R		650,000	650,000		(650,000)
10680 Total				**1,838,537**	**2,800,000**	**961,463**	**700,000**	**(2,100,000)**
10690	SR Neighborhood Dev-Grants Other	10037362	CPC FY23 USDN ADAPTATION	75,000		(75,000)		
		10038676	CPC FY24 USDN ADAPTATION		150,000	150,000		(150,000)
		10040076	CPC FY25 USDN ADAPTATION				75,000	75,000
		10040078	CPC FY24 MTC PDA		1,000,000	1,000,000		(1,000,000)
		10040079	CPC FY24 ABAG REAP		840,000	840,000		(840,000)
		10040082	CPC FY25 MTC PDA				1,000,000	1,000,000
10690 Total				**75,000**	**1,990,000**	**1,915,000**	**1,075,000**	**(915,000)**
10770	SR Neighborhood Dev-Grants	10037361	CPC FY23 CA OFFICE OF HISTORIC	200,000		(200,000)		
		10038674	CPC FY23 MTC PDA/TA	1,900,000		(1,900,000)		
		10038675	CPC FY24 CA OFFICE OF HISTORIC		245,000	245,000	45,000	(200,000)
		10040075	CPC FY25 CA OFFICE OF HISTORIC				200,000	200,000
		10040083	CPC FY24 NPS OHP		50,000	50,000		(50,000)
		10040084	CPC FY25 NPS OHP				50,000	50,000

Department: CPC City Planning

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
10770 Total				**2,100,000**	**295,000**	**(1,805,000)**	**295,000**	**0**
14020	SR TC Grants;Continuing	10038673	CPC FY23 SFCTA PROP K	200,000		(200,000)		
14020 Total				**200,000**	**0**	**(200,000)**	**0**	**0**
14070	SR TC Grants;Continuing Other	10038672	CPC FY25 SFCTA PROP K				200,000	200,000
		10040081	CPC FY24 SFCTA PROP K		200,000	200,000		(200,000)
		10040087	CPC FY24 Caltrain		350,000	350,000		(350,000)
14070 Total				**0**	**550,000**	**550,000**	**200,000**	**(350,000)**
Grants Projects Total				**4,213,537**	**5,635,000**	**1,421,463**	**2,270,000**	**(3,365,000)**
Total Uses of Funds				**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**

Department: CSC Civil Service Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	821,941	810,131	(11,810)	833,969	23,838
Mandatory Fringe Benefits	323,205	293,322	(29,883)	298,512	5,190
Non-Personnel Services	28,795	28,795		28,795	
Materials & Supplies	3,395	3,395		3,055	(340)
Services Of Other Depts	270,029	246,359	(23,670)	239,415	(6,944)
Total Uses by Chart of Accounts	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Sources Summary					
Expenditure Recovery	430,839	430,839		430,839	
General Fund Support	1,016,526	951,163	(65,363)	972,907	21,744
Total Sources by Chart of Accounts	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Fund Summary					
General Fund	1,447,365	1,382,002	(65,363)	1,403,746	21,744
Total Uses by Funds	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Division Summary					
CSC Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
Total Uses by Division	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	821,941	810,131	(11,810)	833,969	23,838
			Mandatory Fringe Benefits	323,205	293,322	(29,883)	298,512	5,190
			Non-Personnel Services	28,795	28,795		28,795	
			Materials & Supplies	3,395	3,395		3,055	(340)
			Services Of Other Depts	270,029	246,359	(23,670)	239,415	(6,944)
10000 Total				**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Operating Total				**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**

Department: CSC Civil Service Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Uses of Funds				**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**

Department: CON Controller

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	39,365,713	41,272,061	1,906,348	42,672,328	1,400,267
Mandatory Fringe Benefits	15,042,221	15,039,396	(2,825)	15,448,511	409,115
Non-Personnel Services	14,018,740	16,186,581	2,167,841	15,421,641	(764,940)
Materials & Supplies	592,158	630,011	37,853	555,486	(74,525)
Programmatic Projects	7,403,405	7,266,463	(136,942)	6,386,347	(880,116)
Services Of Other Depts	5,278,649	3,783,378	(1,495,271)	3,948,759	165,381
Total Uses by Chart of Accounts	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**
Sources Summary					
Property Taxes	67,000	100,000	33,000	100,000	
Intergovernmental: Other	440,000	298,000	(142,000)	298,000	
Charges for Services	440,000	440,000		440,000	
Other Revenues	1,000,000	1,000,000		1,000,000	
Expenditure Recovery	67,967,801	68,930,284	962,483	70,807,296	1,877,012
Beg Fund Balance - Budget Only		857,388	857,388	1,081,328	223,940
General Fund Support	11,786,085	12,552,218	766,133	10,706,448	(1,845,770)
Total Sources by Chart of Accounts	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**
Fund Summary					
General Fund	81,700,886	83,320,502	1,619,616	83,351,744	31,242
Public Wks Trans and Commerce		857,388	857,388	1,081,328	223,940
Total Uses by Funds	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**
Division Summary					
CON Budget & Analysis	3,492,856	3,803,083	310,227	3,829,637	26,554
CON Economic Analysis	625,112	635,682	10,570	650,222	14,540
CON Public Finance	550,878	956,068	405,190	978,340	22,272
CON Refuse Rates Administration		857,388	857,388	1,081,328	223,940
CON Administration	1,588,710	1,673,562	84,852	1,641,720	(31,842)
CON Accounting	14,570,171	17,022,832	2,452,661	16,435,783	(587,049)
CON Citywide Systems	31,453,128	29,978,014	(1,475,114)	30,611,284	633,270

Department: CON Controller

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
CON Payroll	3,313,902	3,233,643	(80,259)	3,404,109	170,466
CON City Services Auditor	26,106,129	26,017,618	(88,511)	25,800,649	(216,969)
Total Uses by Division	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	14,882,839	15,547,604	664,765	16,184,566	636,962
			Mandatory Fringe Benefits	5,773,893	5,715,382	(58,511)	5,895,917	180,535
			Non-Personnel Services	2,291,902	2,397,961	106,059	2,148,545	(249,416)
			Materials & Supplies	345,257	385,257	40,000	310,732	(74,525)
			Services Of Other Depts	834,120	891,822	57,702	919,751	27,929
			Overhead and Allocations	(4,035,330)	(3,991,736)	43,594	(4,035,458)	(43,722)
10000 Total				**20,092,681**	**20,946,290**	**853,609**	**21,424,053**	**477,763**
Operating Total				**20,092,681**	**20,946,290**	**853,609**	**21,424,053**	**477,763**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16935	CO Economic Analysis	625,112	635,682	10,570	650,222	14,540
		16940	CO Office Of Public Finance	550,878	956,068	405,190	978,340	22,272
		22135	CO Department Financial Assist	2,872,958	4,561,830	1,688,872	3,662,196	(899,634)
		22443	Financial Standards Training		225,000	225,000	225,000	
10020 Total				**4,048,948**	**6,378,580**	**2,329,632**	**5,515,758**	**(862,822)**
14000	SR Solid Waste Projects	22434	CO Refuse Rates Administration		857,388	857,388	1,081,328	223,940
14000 Total				**0**	**857,388**	**857,388**	**1,081,328**	**223,940**
Continuing Projects - Authority Control Total				**4,048,948**	**7,235,968**	**3,187,020**	**6,597,086**	**(638,882)**
Work Orders/Overhead								
10060	GF Work Order	229228	CON Citywide Systems	31,453,128	29,978,014	(1,475,114)	30,611,284	633,270
		275641	CON City Services Auditor	26,106,129	26,017,618	(88,511)	25,800,649	(216,969)
10060 Total				**57,559,257**	**55,995,632**	**(1,563,625)**	**56,411,933**	**416,301**
Work Orders/Overhead Total				**57,559,257**	**55,995,632**	**(1,563,625)**	**56,411,933**	**416,301**

Department: CON Controller

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Uses of Funds				**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**

Department: DEC Dept of Early Childhood

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	8,532,955	9,181,726	648,771	9,450,529	268,803
Mandatory Fringe Benefits	3,536,990	3,633,803	96,813	3,717,904	84,101
Non-Personnel Services	3,773,434	6,174,100	2,400,666	6,274,100	100,000
Aid Assistance	470,510	272,328	(198,182)	272,328	
City Grant Program	317,543,687	270,129,601	(47,414,086)	287,570,717	17,441,116
Materials & Supplies	378,210	345,610	(32,600)	345,610	
Programmatic Projects	158,370		(158,370)		
Services Of Other Depts	6,782,751	9,011,254	2,228,503	9,023,796	12,542
Transfers Out	34,000,000	25,800,000	(8,200,000)	29,120,000	3,320,000
Total Uses by Chart of Accounts	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**
Sources Summary					
Business Taxes	226,300,000	172,000,000	(54,300,000)	194,100,000	22,100,000
Intergovernmental: Federal	1,275,471	3,314,672	2,039,201	3,773,001	458,329
Intergovernmental: State	19,915,297	15,069,083	(4,846,214)	16,030,416	961,333
Charges for Services	2,000,000	2,000,000		2,000,000	
Other Revenues	5,000,000	6,767,822	1,767,822	7,551,000	783,178
Interest & Investment Income	749,736	11,926,736	11,177,000	11,226,736	(700,000)
Expenditure Recovery	43,439,185	48,284,023	4,844,838	48,786,980	502,957
Beg Fund Balance - Budget Only	4,427,017	13,985,502	9,558,485	1,214,498	(12,771,004)
General Fund Support	72,070,201	51,200,584	(20,869,617)	61,092,353	9,891,769
Total Sources by Chart of Accounts	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**
Fund Summary					
Children and Families Fund	298,330,541	264,808,773	(33,521,768)	274,719,371	9,910,598
Community / Neighborhood Dev	5,000,000	6,767,822	1,767,822	7,551,000	783,178
General Fund	71,316,111	50,738,096	(20,578,015)	61,270,882	10,532,786
Human Welfare Fund	530,255	2,233,731	1,703,476	2,233,731	
Total Uses by Funds	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**
Division Summary					

Department: DEC Dept of Early Childhood

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
DEC Early Care & Education	347,871,102	299,134,385	(48,736,717)	323,980,349	24,845,964
DEC Children & Families Commsn	27,305,805	25,414,037	(1,891,768)	21,794,635	(3,619,402)
Total Uses by Division	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**

Reserved Appropriations

Controller Reserves

10022889	HS CH Childcare Capital Funds		5,017,000		6,492,000	
10038865	IPIC SoMa Childcare Facilities		1,750,822		1,059,000	
Controller Reserves: Total			**6,767,822**		**7,551,000**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	1,289,132		(1,289,132)		
			Mandatory Fringe Benefits	599,719	117,864	(481,855)	123,301	5,437
			Non-Personnel Services	59,832	6,832	(53,000)	6,832	
			Aid Assistance	198,182		(198,182)		
			City Grant Program	63,569,660	45,159,316	(18,410,344)	55,674,003	10,514,687
			Services Of Other Depts		379,498	379,498	392,160	12,662
10000 Total				**65,716,525**	**45,663,510**	**(20,053,015)**	**56,196,296**	**10,532,786**
Operating Total				**65,716,525**	**45,663,510**	**(20,053,015)**	**56,196,296**	**10,532,786**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17555	State Childcare Reserve	3,324,586	3,324,586		3,324,586	
		17558	HS Infant&toddler Early Learn	1,750,000	1,750,000		1,750,000	
		21748	Reinvestment Initiatives	525,000		(525,000)		
10020 Total				**5,599,586**	**5,074,586**	**(525,000)**	**5,074,586**	**0**
10570	SR Child Care Capital	16913	Childcare Capital Funds	5,000,000	5,000,000		5,000,000	
10570 Total				**5,000,000**	**5,000,000**	**0**	**5,000,000**	**0**
10610	SR Balboa Park CI	16913	Childcare Capital Funds		17,000	17,000		(17,000)

Department: DEC Dept of Early Childhood

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
10610 Total				**0**	**17,000**	**17,000**	**0**	**(17,000)**
10820	SR Market & Octavia CI	16913	Childcare Capital Funds				1,492,000	1,492,000
10820 Total				**0**	**0**	**0**	**1,492,000**	**1,492,000**
10860	SR Rincon Hill and SOMA CI	22286	IPIC SoMa Childcare Facilities		1,750,822	1,750,822	1,059,000	(691,822)
10860 Total				**0**	**1,750,822**	**1,750,822**	**1,059,000**	**(691,822)**
11000	SR CFC ContinuingAuthorityCtrl	16921	CF Prop 10 - Tobacco Tax Fundi	23,522,079	23,517,975	(4,104)	19,898,573	(3,619,402)
11000 Total				**23,522,079**	**23,517,975**	**(4,104)**	**19,898,573**	**(3,619,402)**
11140	SR PEEF Annual Contr-EarlyCare	16923	PEEF	44,724,736	46,394,736	1,670,000	47,824,736	1,430,000
11140 Total				**44,724,736**	**46,394,736**	**1,670,000**	**47,824,736**	**1,430,000**
11201	SR Comm Rnt GR Tx for OECE	20473	CommRntGRTx-OECE	192,300,000	167,200,000	(25,100,000)	175,980,000	8,780,000
		21491	Prop C 15% GF baseline	34,000,000	25,800,000	(8,200,000)	29,120,000	3,320,000
11201 Total				**226,300,000**	**193,000,000**	**(33,300,000)**	**205,100,000**	**12,100,000**
Continuing Projects - Authority Control Total				**305,146,401**	**274,755,119**	**(30,391,282)**	**285,448,895**	**10,693,776**
Grants Projects								
11020	SR Children&FamiliesGrants Fed	10035577	CFC IMPACT 2020 Local	580,166		(580,166)		
		10037041	CFC IMPACT 2022 HUB	1,567,649		(1,567,649)		
		10038149	CFC FY22-FY23 PDG-R	139,764		(139,764)		
		10038150	CFC FY22-23 CSPP QRIS	1,205,183		(1,205,183)		
		10038151	CFC FY22-23 QCC QRIS	290,964		(290,964)		
11020 Total				**3,783,726**	**0**	**(3,783,726)**	**0**	**0**
12960	SR Human Welfare-Grants	10038237	DEC QCC Wkfc Pathways FY23	468,486		(468,486)		
		10038238	DEC CLPC Planning Cnl FY23	56,647		(56,647)		
		10039534	DEC QCC Wkfc Pathways FY24		468,486	468,486	468,486	
		10039535	DEC CLPC Planning Cnl FY24		123,812	123,812	123,812	
		10039537	CFC FY24 QCC QRIS		290,964	290,964	290,964	
		10039540	CFC FY24 PDG-R		139,764	139,764	139,764	
12960 Total				**525,133**	**1,023,026**	**497,893**	**1,023,026**	**0**
Grants Projects Total				**4,308,859**	**1,023,026**	**(3,285,833)**	**1,023,026**	**0**
Continuing Projects - Project Control								

Department: DEC Dept of Early Childhood

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Project Control								
11030	SR Children&FamiliesGrants Sta	10039532	CFC IMPACT 2024 Local		800,354	800,354	800,354	
		10039533	CFC IMPACT 2024 HUB		1,095,708	1,095,708	1,095,708	
11030 Total				**0**	**1,896,062**	**1,896,062**	**1,896,062**	**0**
12920	SR Human Welfare-Grants Sta	10038238	DEC CLPC Planning Cnl FY23	5,122		(5,122)		
		10039535	DEC CLPC Planning Cnl FY24		5,122	5,122	5,122	
		10039536	CFC FY24 CSPP QRIS		1,205,583	1,205,583	1,205,583	
12920 Total				**5,122**	**1,210,705**	**1,205,583**	**1,210,705**	**0**
Continuing Projects - Project Control Total				**5,122**	**3,106,767**	**3,101,645**	**3,106,767**	**0**
Total Uses of Funds				**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**

Department: DPA Department Of Police Accountability

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	6,003,750	5,930,159	(73,591)	6,158,974	228,815
Mandatory Fringe Benefits	2,257,157	2,086,784	(170,373)	2,143,678	56,894
Non-Personnel Services	324,336	334,336	10,000	333,742	(594)
Materials & Supplies	34,918	34,918		31,426	(3,492)
Programmatic Projects	100,000	500,000	400,000	100,000	(400,000)
Services Of Other Depts	1,056,016	1,104,156	48,140	1,053,371	(50,785)
Total Uses by Chart of Accounts	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**
Sources Summary					
Expenditure Recovery	128,000	332,795	204,795	332,795	
General Fund Support	9,648,177	9,657,558	9,381	9,488,396	(169,162)
Total Sources by Chart of Accounts	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**
Fund Summary					
General Fund	9,776,177	9,990,353	214,176	9,821,191	(169,162)
Total Uses by Funds	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**
Division Summary					
DPA Police Accountabilty	9,776,177	9,990,353	214,176	9,821,191	(169,162)
Total Uses by Division	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	6,003,750	5,930,159	(73,591)	6,158,974	228,815
			Mandatory Fringe Benefits	2,257,157	2,086,784	(170,373)	2,143,678	56,894
			Non-Personnel Services	224,336	224,336		223,742	(594)
			Materials & Supplies	34,918	34,918		31,426	(3,492)
			Services Of Other Depts	1,056,016	1,104,156	48,140	1,053,371	(50,785)
10000 Total				**9,576,177**	**9,380,353**	**(195,824)**	**9,611,191**	**230,838**

Department: DPA Department Of Police Accountability

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
Operating Total				**9,576,177**	**9,380,353**	**(195,824)**	**9,611,191**	**230,838**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	20327	DP Charter Mandate	200,000	610,000	410,000	210,000	(400,000)
10010 Total				**200,000**	**610,000**	**410,000**	**210,000**	**(400,000)**
Annual Projects - Authority Control Total				**200,000**	**610,000**	**410,000**	**210,000**	**(400,000)**
Total Uses of Funds				**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**

Department: DPW Public Works

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	81,048,977	154,420,870	73,371,893	159,784,266	5,363,396
Mandatory Fringe Benefits	34,528,037	63,137,501	28,609,464	65,057,279	1,919,778
Non-Personnel Services	16,370,559	24,238,124	7,867,565	28,487,609	4,249,485
Capital Outlay	93,258,734	107,655,544	14,396,810	68,507,465	(39,148,079)
City Grant Program	2,306,131	9,234,885	6,928,754	9,234,885	
Debt Service	8,940,000	10,477,000	1,537,000		(10,477,000)
Facilities Maintenance		1,040,738	1,040,738	567,775	(472,963)
Materials & Supplies	2,759,320	21,074,722	18,315,402	5,932,954	(15,141,768)
Programmatic Projects	8,026,966	8,468,291	441,325	19,087,291	10,619,000
Services Of Other Depts	33,733,405	46,910,815	13,177,410	47,621,094	710,279
Overhead and Allocations	509,916	43	(509,873)	43	
Transfers Out	3,004,852	5,396,207	2,391,355	5,465,137	68,930
Intrafund Transfers Out	623,907	1,702,399	1,078,492	2,300,588	598,189
Unappropriated Rev-Designated	1,323,120	3,098,624	1,775,504	245,528	(2,853,096)
Transfer Adjustment - Uses	(1,181,462)	(4,000,081)	(2,818,619)	(4,667,200)	(667,119)
Total Uses by Chart of Accounts	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**
Sources Summary					
Intergovernmental: State	46,664,269	63,855,791	17,191,522	63,312,291	(543,500)
Charges for Services	18,498,147	29,749,413	11,251,266	31,040,091	1,290,678
Licenses, Permits,& Franchises	168,000	498,000	330,000	498,000	
Other Revenues		508,002	508,002		(508,002)
Interest & Investment Income	10,415	14,331,944	14,321,529	41,661	(14,290,283)
Expenditure Recovery	118,997,399	159,979,279	40,981,880	158,257,920	(1,721,359)
IntraFund Transfers In	623,907	1,702,399	1,078,492	2,300,588	598,189
Transfers In	557,555	2,297,682	1,740,127	2,366,612	68,930
Other Financing Sources	55,715,751	44,426,849	(11,288,902)		(44,426,849)
Beg Fund Balance - Budget Only	13,150,763	17,058,975	3,908,212	18,011,646	952,671
Transfer Adjustment-Source	(1,181,462)	(4,000,081)	(2,818,619)	(4,667,200)	(667,119)
General Fund Support	32,047,718	122,447,429	90,399,711	136,463,105	14,015,676

Department: DPW Public Works

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Sources by Chart of Accounts	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**
Fund Summary					
City Facilities Improvement Fd	12,480,751	15,374,532	2,893,781		(15,374,532)
Community / Neighborhood Dev		508,002	508,002		(508,002)
Gasoline Tax Fund	47,421,355	65,698,373	18,277,018	68,473,716	2,775,343
General Fund	146,643,938	276,574,390	129,930,452	289,097,637	12,523,247
Public Wks Trans and Commerce	39,706,418	49,432,785	9,726,367	50,053,361	620,576
Street Improvement Fund	39,000,000	45,267,600	6,267,600		(45,267,600)
Total Uses by Funds	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**
Division Summary					
DPW Infrastructure	179,303,469	177,138,149	(2,165,320)	149,943,994	(27,194,155)
DPW Buildings	30,608,708	47,640,791	17,032,083	31,397,054	(16,243,737)
DPW Operations	56,850,643	236,630,870	179,780,227	231,153,188	(5,477,682)
DPW Public Works Oversight	431,433	412,589	(18,844)	421,079	8,490
DPW Administration	18,058,209	(8,966,717)	(27,024,926)	(5,290,601)	3,676,116
Total Uses by Division	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**

Reserved Appropriations

Controller Reserves

10008998	WA Eser1 Master Project	504,000
10031013	WA Rincon Hill Budget	398,002
10034764	PW Street Resurfacing Budget	43,342,600
10034844	PW BP Stscp Enhance Budget	50,000
10039818	PW EN Mission Street Trees	60,000
10040286	PW Elev City Hall Modernize	3,000,000
10040287	PW Elev JUV Modernization	1,750,000
10040288	PW Elev Opera House Modernize	1,300,000
10040290	PW Elev Program Admin & Contgy	250,000
Controller Reserves: Total		**50,654,602**

0

Uses of Funds Detail Appropriation

Department: DPW Public Works

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	8,051,124	31,016,362	22,965,238	31,696,152	679,790
			Mandatory Fringe Benefits	3,555,839	11,771,058	8,215,219	12,150,031	378,973
			Non-Personnel Services	246,987	1,932,567	1,685,580	1,927,531	(5,036)
			Capital Outlay	282,156	2,700,000	2,417,844		(2,700,000)
			City Grant Program	1,713,749	6,865,357	5,151,608	6,865,357	
			Materials & Supplies	274,159	1,526,307	1,252,148	1,283,676	(242,631)
			Services Of Other Depts	363,355	1,718,702	1,355,347	2,120,163	401,461
			Overhead and Allocations	12,651,304	42,430,136	29,778,832	43,325,014	894,878
10000 Total				**27,138,673**	**99,960,489**	**72,821,816**	**99,367,924**	**(592,565)**
Operating Total				**27,138,673**	**99,960,489**	**72,821,816**	**99,367,924**	**(592,565)**
Annual Projects - Authority Control								
12769	SR Gas Tax Annual Authority	20680	PW SES - Street Env Services	2,317,825	8,717,317	6,399,492	8,936,374	219,057
		20681	PW BUF - Urban Forestry	2,316,580	9,334,661	7,018,081	9,579,865	245,204
		21412	IT Systems and Equipment	1,375	5,500	4,125	5,500	
12769 Total				**4,635,780**	**18,057,478**	**13,421,698**	**18,521,739**	**464,261**
12789	SR Road Annual Authority	20676	PW BBR - Building Repair		7,154,271	7,154,271	8,270,477	1,116,206
		20679	PW SSR - Street & Sewer Repair	1,555,575	186,624	(1,368,951)		(186,624)
12789 Total				**1,555,575**	**7,340,895**	**5,785,320**	**8,270,477**	**929,582**
Annual Projects - Authority Control Total				**6,191,355**	**25,398,373**	**19,207,018**	**26,792,216**	**1,393,843**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17066	Mission Bay Transportation Imp	262,500	1,081,000	818,500		(1,081,000)
		18883	PW Japantown Buchanan Mall Imp	224,000	850,000	626,000	476,000	(374,000)
		19038	PW Sidewalks (Public Property)	1,589,817	1,271,532	(318,285)	1,285,109	13,577
		19145	PW Facilities Maintenance		540,738	540,738	567,775	27,037
		19329	WI Infrastructure Debt Service	5,462,428	5,565,956	103,528	7,918,461	2,352,505
		19374	PW Addbacks	125,000		(125,000)		
		19375	PW DIstrict 10 Addback (BOS)	4,750		(4,750)		
		19441	PW Potholes Budget		1,500,000	1,500,000	1,500,000	
		19454	PW Landscape-Median Maint		100,000	100,000	100,000	

Department: DPW Public Works

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		20683	PW Citywide Projects	4,441,250	11,165,000	6,723,750	11,165,000	
		20685	PW District 2 Projects	132,500	230,000	97,500	230,000	
		20686	PW District 3 Projects	50,000	200,000	150,000	200,000	
		20687	PW District 4 Projects	36,000	124,000	88,000	124,000	
		20688	PW District 5 Projects	207,500	30,000	(177,500)	30,000	
		20689	PW District 6 Projects	72,895	12,000	(60,895)	12,000	
		20690	PW District 7 Projects	580,000	50,000	(530,000)	50,000	
		20691	PW District 8 Projects	261,000		(261,000)		
		20692	PW District 9 Projects	14,000	56,000	42,000	56,000	
		20694	PW District 11 Projects	109,500	38,000	(71,500)	38,000	
		21850	ART MCCLA Retrofit CR RS		(8,838,751)	(8,838,751)		8,838,751
		22218	PW Snst Blvd Rcycl Wtr Irrgtn		1,200,000	1,200,000		(1,200,000)
		22287	PW Great Highway Sand Removal	250,000		(250,000)		
		22364	PW Sunset Blvd Hosebib Inst		935,000	935,000		(935,000)
		80142	PW Operations Yard		2,980,751	2,980,751		(2,980,751)
		80143	PW Curb Ramp Insp & Rpr FY 20	3,472,828	2,000,000	(1,472,828)	1,000,000	(1,000,000)
		80146	PW Plaza Inspect & Rpr FY 25	200,000	135,963	(64,037)	200,000	64,037
		80147	PW Islais Creek Bridge FY 20		2,120,000	2,120,000		(2,120,000)
		80148	PW Street Resurfacing FY 24				17,024,000	17,024,000
		80149	PW Tree Establishment FY 20		600,000	600,000		(600,000)
		80150	PW Structure Repair FY 25	935,000	623,250	(311,750)	631,913	8,663
		80151	PW Capital Repairs FY 20	442,378	408,178	(34,200)	403,924	(4,254)
		80500	PW JUV Roof and Elevator		3,547,000	3,547,000		(3,547,000)
10020 Total				**18,873,346**	**28,525,617**	**9,652,271**	**43,012,182**	**14,486,565**
10610	SR Balboa Park CI	18883	PW Japantown Buchanan Mall Imp		50,000	50,000		(50,000)
10610 Total				**0**	**50,000**	**50,000**	**0**	**(50,000)**
10670	SR Eastern Neighborhood CI	18883	PW Japantown Buchanan Mall Imp		60,000	60,000		(60,000)
10670 Total				**0**	**60,000**	**60,000**	**0**	**(60,000)**
10860	SR Rincon Hill and SOMA CI	22531	PW Rincon Hill CFD		398,002	398,002		(398,002)
10860 Total				**0**	**398,002**	**398,002**	**0**	**(398,002)**

Department: DPW Public Works

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
12760	SR Special Gas Tax St Impvt	80148	PW Street Resurfacing FY 24	8,170,000	6,900,000	(1,270,000)	6,934,500	34,500
12760 Total				**8,170,000**	**6,900,000**	**(1,270,000)**	**6,934,500**	**34,500**
12775	SR RMRA City Capital Funding	80148	PW Street Resurfacing FY 24	18,905,000	19,200,000	295,000	20,064,000	864,000
12775 Total				**18,905,000**	**19,200,000**	**295,000**	**20,064,000**	**864,000**
12780	SR Road	80148	PW Street Resurfacing FY 24	4,275,000	3,900,000	(375,000)	3,919,500	19,500
12780 Total				**4,275,000**	**3,900,000**	**(375,000)**	**3,919,500**	**19,500**
12785	SR RMRA County Capital Funding	80148	PW Street Resurfacing FY 24	9,880,000	10,300,000	420,000	10,763,500	463,500
12785 Total				**9,880,000**	**10,300,000**	**420,000**	**10,763,500**	**463,500**
13960	SR DW-Special Engr Inspection	22115	JCDecaux Agreement	1,672,666		(1,672,666)		
13960 Total				**1,672,666**	**0**	**(1,672,666)**	**0**	**0**
13970	SR Services to Outside Agncy	21656	SoMa 5th&Brannan St Develop	50,000	200,000	150,000	200,000	
13970 Total				**50,000**	**200,000**	**150,000**	**200,000**	**0**
13980	SR Other Special Revenue	19404	PW ASAP Private Property Bdgt	1,863,734	2,434,962	571,228	2,556,710	121,748
		20680	PW SES - Street Env Services	62,500	250,000	187,500	250,000	
13980 Total				**1,926,234**	**2,684,962**	**758,728**	**2,806,710**	**121,748**
13985	SR 2016 Prop E StreetTreeMaint	20681	PW BUF - Urban Forestry	5,522,500	22,627,968	17,105,468	23,568,240	940,272
		21412	IT Systems and Equipment	57,500	230,000	172,500	230,000	
13985 Total				**5,580,000**	**22,857,968**	**17,277,968**	**23,798,240**	**940,272**
14000	SR Solid Waste Projects	20680	PW SES - Street Env Services	2,377,075	12,808,301	10,431,226	9,508,301	(3,300,000)
14000 Total				**2,377,075**	**12,808,301**	**10,431,226**	**9,508,301**	**(3,300,000)**
15384	CPXCF COP Crit Reprs/Rcv Stmls	18883	PW Japantown Buchanan Mall Imp	2,500,000	(500,000)	(3,000,000)		500,000
		22216	PW Innes Ave Bayvw Hunters	5,000,000		(5,000,000)		
		22218	PW Snst Blvd Rcycl Wtr Irrgtn	1,200,000	(1,200,000)	(2,400,000)		1,200,000
		22364	PW Sunset Blvd Hosebib Inst		(935,000)	(935,000)		935,000
		80142	PW Operations Yard		(2,580,751)	(2,580,751)		2,580,751
		80143	PW Curb Ramp Insp & Rpr FY 20	3,000,000		(3,000,000)		
		80443	SAS Operations Yard	780,751		(780,751)		
		80500	PW JUV Roof and Elevator		6,300,000	6,300,000		(6,300,000)
15384 Total				**12,480,751**	**1,084,249**	**(11,396,502)**	**0**	**(1,084,249)**
15460	CPXCF 10 EQ SFTY&EMY RE S2010E	17905	PW ESER 2010 TCFSD		138,382	138,382		(138,382)

Department: DPW Public Works

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
15460 Total				**0**	**138,382**	**138,382**	**0**	**(138,382)**
15470	CPXCF 10 EQ SFTY&EMY RE S2012A	17905	PW ESER 2010 TCFSD		295,812	295,812		(295,812)
15470 Total				**0**	**295,812**	**295,812**	**0**	**(295,812)**
15480	CPXCF 10 EQ SFTY&EMY RE S2012E	17905	PW ESER 2010 TCFSD		8,524	8,524		(8,524)
15480 Total				**0**	**8,524**	**8,524**	**0**	**(8,524)**
15490	CPXCF 10 EQ SFTY&EMY RE S2013B	17905	PW ESER 2010 TCFSD		10,186	10,186		(10,186)
15490 Total				**0**	**10,186**	**10,186**	**0**	**(10,186)**
15500	CPXCF 10 EQ SFTY&EMY RE S2014C	17905	PW ESER 2010 TCFSD		903,681	903,681		(903,681)
15500 Total				**0**	**903,681**	**903,681**	**0**	**(903,681)**
15510	CPXCF 14 EQ SFTY&EMY RE S2014D	17906	PW ESER 2014 NFS		1,151,638	1,151,638		(1,151,638)
15510 Total				**0**	**1,151,638**	**1,151,638**	**0**	**(1,151,638)**
15511	CPXCF 14 EQ SFTY&EMY RE S2018C	17906	PW ESER 2014 NFS		8,714,287	8,714,287		(8,714,287)
15511 Total				**0**	**8,714,287**	**8,714,287**	**0**	**(8,714,287)**
15770	CPXCF 10 EQ SFTY&EMY RE S2016C	17905	PW ESER 2010 TCFSD		925,748	925,748		(925,748)
15770 Total				**0**	**925,748**	**925,748**	**0**	**(925,748)**
15780	CPXCF 14 EQ SFTY&EMY RE S2016D	17906	PW ESER 2014 NFS		2,142,025	2,142,025		(2,142,025)
15780 Total				**0**	**2,142,025**	**2,142,025**	**0**	**(2,142,025)**
17105	CPSIF COP Street Repaving	80148	PW Street Resurfacing FY 24	39,000,000	43,342,600	4,342,600		(43,342,600)
17105 Total				**39,000,000**	**43,342,600**	**4,342,600**	**0**	**(43,342,600)**
Continuing Projects - Authority Control Total				**123,190,072**	**166,601,982**	**43,411,910**	**121,006,933**	**(45,595,049)**
Work Orders/Overhead								
10040	GF PW Work Order	207988	DPW Infrastructure	59,490,888	67,321,231	7,830,343	65,121,012	(2,200,219)
		207989	DPW Buildings	26,746,745	29,828,061	3,081,316	27,866,029	(1,962,032)
		207990	DPW Operations	14,149,267	52,793,089	38,643,822	55,162,195	2,369,106
		229889	DPW Administration	245,019	(1,854,097)	(2,099,116)	(1,431,705)	422,392
10040 Total				**100,631,919**	**148,088,284**	**47,456,365**	**146,717,531**	**(1,370,753)**
13920	SR PW-Overhead	207988	DPW Infrastructure	22,718,370	23,868,968	1,150,598	23,156,559	(712,409)
		207989	DPW Buildings	13,028,615	13,270,622	242,007	13,489,045	218,423
		207990	DPW Operations	7,324,769	26,428,979	19,104,210	26,919,985	491,006
		229889	DPW Administration	49,246,024	53,732,407	4,486,383	55,580,561	1,848,154

Department: DPW Public Works

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
			Transfer Adjustment - Uses	(64,217,335)	(109,134,512)	(44,917,177)	(105,406,040)	3,728,472
13920 Total				**28,100,443**	**8,166,464**	**(19,933,979)**	**13,740,110**	**5,573,646**
13940	SR PW Paid Time Off	207988	DPW Infrastructure	12,057,024	16,415,157	4,358,133	14,736,669	(1,678,488)
		207989	DPW Buildings	6,920,179	7,782,014	861,835	7,031,203	(750,811)
		207990	DPW Operations	5,378,894	20,218,301	14,839,407	21,213,745	995,444
		229889	DPW Administration	6,526,957	7,248,682	721,725	7,463,753	215,071
			Transfer Adjustment - Uses	(30,883,054)	(48,949,064)	(18,066,010)	(50,445,370)	(1,496,306)
13940 Total				**0**	**2,715,090**	**2,715,090**	**0**	**(2,715,090)**
Work Orders/Overhead Total				**128,732,362**	**158,969,838**	**30,237,476**	**160,457,641**	**1,487,803**
Total Uses of Funds				**285,252,462**	**450,930,682**	**165,678,220**	**407,624,714**	**(43,305,968)**

Department: DAT District Attorney

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	47,859,138	51,859,188	4,000,050	53,576,348	1,717,160
Mandatory Fringe Benefits	16,464,623	16,723,222	258,599	16,987,343	264,121
Non-Personnel Services	4,413,770	4,436,300	22,530	3,935,745	(500,555)
Capital Outlay		100,000	100,000		(100,000)
City Grant Program	1,100,120	1,104,186	4,066	1,063,008	(41,178)
Materials & Supplies	168,905	168,905		155,157	(13,748)
Programmatic Projects	3,044,099	3,086,304	42,205	3,086,304	
Services Of Other Depts	11,142,424	12,544,242	1,401,818	13,627,478	1,083,236
Overhead and Allocations	(208,839)	(208,544)	295	(221,172)	(12,628)
Total Uses by Chart of Accounts	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**
Sources Summary					
Intergovernmental: Federal	2,921,899	2,913,016	(8,883)	2,913,016	
Intergovernmental: State	3,850,540	3,759,914	(90,626)	3,482,499	(277,415)
Charges for Services	698,233	706,604	8,371	706,604	
Expenditure Recovery	490,853	490,853		490,853	
Beg Fund Balance - Budget Only	1,864,833	1,887,937	23,104	1,900,797	12,860
General Fund Support	74,157,882	80,055,479	5,897,597	82,716,442	2,660,963
Total Sources by Chart of Accounts	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**
Fund Summary					
General Fund	75,665,968	81,489,936	5,823,968	84,175,899	2,685,963
General Services Fund	310,000	310,000		310,000	
Public Protection Fund	8,008,272	8,013,867	5,595	7,724,312	(289,555)
Total Uses by Funds	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**
Division Summary					
DAT District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
Total Uses by Division	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**

Uses of Funds Detail Appropriation

Department: DAT District Attorney

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	39,727,719	43,252,705	3,524,986	44,635,906	1,383,201
			Mandatory Fringe Benefits	13,370,032	13,662,348	292,316	13,974,621	312,273
			Non-Personnel Services	1,589,065	1,589,065		1,560,100	(28,965)
			Capital Outlay		100,000	100,000		(100,000)
			City Grant Program	188,981	196,540	7,559	196,540	
			Materials & Supplies	137,480	137,480		123,732	(13,748)
			Services Of Other Depts	11,129,224	12,531,042	1,401,818	13,614,278	1,083,236
			Overhead and Allocations	(204,170)	(203,599)	571	(203,599)	
10000 Total				**65,938,331**	**71,265,581**	**5,327,250**	**73,901,578**	**2,635,997**
Operating Total				**65,938,331**	**71,265,581**	**5,327,250**	**73,901,578**	**2,635,997**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	16973	DA Victim Services	200,000	165,000	(35,000)	165,000	
		17300	Ois Oversight	2,844,099	2,921,304	77,205	2,921,304	
10010 Total				**3,044,099**	**3,086,304**	**42,205**	**3,086,304**	**0**
Annual Projects - Authority Control Total				**3,044,099**	**3,086,304**	**42,205**	**3,086,304**	**0**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	10000	Operating		125,000	125,000		(125,000)
		16969	DA Peace Officer Std & Testing	30,000	30,000		30,000	
		16970	DA Child Abduction	1,413,085	1,435,870	22,785	1,469,656	33,786
		16971	DA Career Criminal	1,467,994	1,505,867	37,873	1,548,583	42,716
		16973	DA Victim Services	2,976,213	3,244,347	268,134	3,346,362	102,015
		17406	AS Dist Atty 54% Alloc Real Es	305,393	306,114	721	302,563	(3,551)
10020 Total				**6,192,685**	**6,647,198**	**454,513**	**6,697,164**	**49,966**
12470	SR Court Dispute Resolution	10929	CS Community Court Dispute Res	30,000	30,000		30,000	
12470 Total				**30,000**	**30,000**	**0**	**30,000**	**0**
12510	SR Dispute Resolution Program	17225	MY Dispute Resolution	280,000	280,000		280,000	
12510 Total				**280,000**	**280,000**	**0**	**280,000**	**0**
13500	SR Da-Special Revenue	16976	DA Civil Litigation Fund	80,000	80,000		80,000	
		16977	DA Da Consumer Protection Enfo	1,864,833	1,887,937	23,104	1,900,797	12,860

Department: DAT District Attorney

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
13500 Total				**1,944,833**	**1,967,937**	**23,104**	**1,980,797**	**12,860**
Continuing Projects - Authority Control Total				**8,447,518**	**8,925,135**	**477,617**	**8,987,961**	**62,826**
Grants Projects								
13550	SR Public Protection-Grant	10037203	CH FY22-23 Federal JAG Grant	140,767		(140,767)		
		10038165	DA Human Trafficking FY22-23	154,500		(154,500)		
		10038185	DA VV VAWV Prosec Prog FY23	202,545		(202,545)		
		10038191	DA VW Victim/Witness FY23	1,591,707		(1,591,707)		
		10038193	DA KI Innovative Response FY23	163,145		(163,145)		
		10038196	DA UV Un/Underserved FY22-23	175,000		(175,000)		
		10038198	DA XC Mass Casualty FY22-23	451,544		(451,544)		
		10038202	DA XE Elder Abuse FY22-23	200,000		(200,000)		
		10038274	CH FY23-24 Federal JAG Grant		131,884	131,884	131,884	
		10039319	DA Human Trafficking FY23-24		154,500	154,500	154,500	
		10039321	DA KI Innovative Response FY24		163,145	163,145	163,145	
		10039322	DA UV Unserved/UnderservedFY24		175,000	175,000	175,000	
		10039324	DA VV VAWV Prosecution FY23-24		202,545	202,545	202,545	
		10039325	DA VW Victim/Witness Assistance		1,591,707	1,591,707	1,591,707	
		10039326	DA XC Mass Casualty FY23-24		451,544	451,544	451,544	
		10039327	DA XE Elder Abuse FY23-24		200,000	200,000	200,000	
13550 Total				**3,079,208**	**3,070,325**	**(8,883)**	**3,070,325**	**0**
13720	SR Public Protection-Grant State	10034594	CH FY 20-21 SFCOPS Program	297,002		(297,002)		
		10035818	CH FY 21-22 SFCOPS Program		302,415	302,415		(302,415)
		10037204	CH FY 22-23 SFCOPS Program	476,211		(476,211)		
		10038142	DA Board of Control FY22-23	826,338		(826,338)		
		10038157	DA Criminal Restitution FY23	89,124		(89,124)		
		10038161	DA Auto-22-23	316,939		(316,939)		
		10038163	DA Workers' Compensation FY22-23	928,617		(928,617)		
		10038164	DA High Tech Crimes FY22-23	50,000		(50,000)		
		10038289	CH FY23-24 SFCOPS Program		462,172	462,172	462,172	
		10039316	DA Board of Control FY23-24		826,338	826,338	826,338	

Department: DAT District Attorney

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039317	DA Criminal Restitution FY24		89,124	89,124	89,124	
		10039329	DA High Tech Crimes FY23-24		50,000	50,000	50,000	
		10039330	DA Auto-FY23-24		316,939	316,939	316,939	
		10039331	DA Workers' Compensation FY23-24		928,617	928,617	928,617	
13720 Total				**2,984,231**	**2,975,605**	**(8,626)**	**2,673,190**	**(302,415)**
Grants Projects Total				**6,063,439**	**6,045,930**	**(17,509)**	**5,743,515**	**(302,415)**
Work Orders/Overhead								
10060	GF Work Order	229313	DAT District Attorney	490,853	490,853		490,853	
10060 Total				**490,853**	**490,853**	**0**	**490,853**	**0**
Work Orders/Overhead Total				**490,853**	**490,853**	**0**	**490,853**	**0**
Total Uses of Funds				**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**

Department: ECN Economic And Workforce Development

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	15,732,780	16,914,693	1,181,913	17,276,508	361,815
Mandatory Fringe Benefits	5,958,684	5,930,446	(28,238)	6,049,299	118,853
Non-Personnel Services	8,658,470	8,634,652	(23,818)	8,558,862	(75,790)
City Grant Program	108,016,405	95,484,189	(12,532,216)	67,713,616	(27,770,573)
Materials & Supplies	62,154	57,485	(4,669)	55,769	(1,716)
Programmatic Projects	13,991,216	13,414,693	(576,523)	12,365,866	(1,048,827)
Services Of Other Depts	11,461,541	12,133,830	672,289	12,107,696	(26,134)
Overhead and Allocations	58,020		(58,020)		
Total Uses by Chart of Accounts	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**
Sources Summary					
Business Taxes	350,000	350,000		350,000	
Other Local Taxes	2,500,000	2,500,000		2,500,000	
Intergovernmental: Federal	5,073,621	5,055,917	(17,704)	5,055,917	
Intergovernmental: Other	291,119	255,200	(35,919)	255,200	
Intergovernmental: State	267,500	2,333,871	2,066,371	820,000	(1,513,871)
Charges for Services	485,000	535,000	50,000	560,000	25,000
Rents & Concessions		300,000	300,000	300,000	
Other Revenues	13,879,327	14,149,032	269,705	13,930,000	(219,032)
Expenditure Recovery	5,151,019	22,177,440	17,026,421	18,277,440	(3,900,000)
IntraFund Transfers In	58,785	58,785		58,785	
Transfers In	600,000	600,000		600,000	
Beg Fund Balance - Budget Only	1,604,322		(1,604,322)		
General Fund Support	133,678,577	104,254,743	(29,423,834)	81,420,274	(22,834,469)
Total Sources by Chart of Accounts	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**
Fund Summary					
Culture and Recreation Fund	1,225,000	1,575,000	350,000	1,600,000	25,000
Community / Neighborhood Dev	9,501,352	10,127,516	626,164	8,340,917	(1,786,599)
General Fund	153,212,918	140,867,472	(12,345,446)	114,186,699	(26,680,773)
Total Uses by Funds	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**

Department: ECN Economic And Workforce Development

Division Summary

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
ECN Workforce Development	52,197,034	48,961,429	(3,235,605)	46,638,900	(2,322,529)
ECN Economic Development	91,579,516	82,930,337	(8,649,179)	56,751,671	(26,178,666)
ECN Office of Small Business	3,724,316	3,842,016	117,700	3,788,944	(53,072)
ECN Film Commission	1,225,000	1,575,000	350,000	1,600,000	25,000
ECN Real Estate Development	15,218,295	15,261,206	42,911	15,349,101	87,895
ECN Economic and Workforce Dev	(4,891)		4,891	(1,000)	(1,000)
Total Uses by Division	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	3,132,568	3,588,878	456,310	3,702,630	113,752
			Mandatory Fringe Benefits	1,220,016	1,307,173	87,157	1,337,931	30,758
			Non-Personnel Services	306,350	303,350	(3,000)	300,750	(2,600)
			Materials & Supplies	17,020	17,020		15,318	(1,702)
			Services Of Other Depts	539,577	604,363	64,786	617,151	12,788
			Overhead and Allocations	(3,751,775)	(3,923,457)	(171,682)	(4,039,516)	(116,059)
10000 Total				**1,463,756**	**1,897,327**	**433,571**	**1,934,264**	**36,937**
Operating Total				**1,463,756**	**1,897,327**	**433,571**	**1,934,264**	**36,937**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	16652	EW Economic Development Projec	67,995,633	70,960,990	2,965,357	45,472,324	(25,488,666)
		16658	EW Public-private Development	15,412,642	15,455,553	42,911	15,543,448	87,895
		16663	EW Workforce Development	21,675,886	21,778,913	103,027	22,417,983	639,070
		20324	Sugar-Sweetened Beverages Tax	150,000	150,000		150,000	
10010 Total				**105,234,161**	**108,345,456**	**3,111,295**	**83,583,755**	**(24,761,701)**
Annual Projects - Authority Control Total				**105,234,161**	**108,345,456**	**3,111,295**	**83,583,755**	**(24,761,701)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16648	EW City Economic Development P	30,000	30,000		30,000	

Department: ECN Economic And Workforce Development

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		16656	EW Disability Access And Educa	350,000	350,446	446	350,433	(13)
		16657	EW City Economic Development P	14,349,101	4,762,067	(9,587,034)	2,901,916	(1,860,151)
		16659	EW Legacy Business Preservatio	1,095,900	792,176	(303,724)	696,331	(95,845)
		20990	Opportunities for All	4,000,000	4,000,000		4,000,000	
		21748	Reinvestment Initiatives	20,480,000	20,480,000		20,480,000	
		88888	CoVid Departmental Operations	6,000,000		(6,000,000)		
10020 Total				**46,305,001**	**30,414,689**	**(15,890,312)**	**28,458,680**	**(1,956,009)**
10650	SR Development Agreement	21420	EW Pier 70 Workforce	83,333		(83,333)		
		21421	EW Mission Rock Workforce	363,636	272,728	(90,908)		(272,728)
		21635	EW Potrero Power Station	1,000,000		(1,000,000)		
		22057	EW Transbay Workforce	248,262		(248,262)		
10650 Total				**1,695,231**	**272,728**	**(1,422,503)**	**0**	**(272,728)**
11890	SR Mobed-Film Prod Sp	16523	AD Film Rebate Program	600,000	600,000		600,000	
		16654	EW Film Services	625,000	975,000	350,000	1,000,000	25,000
11890 Total				**1,225,000**	**1,575,000**	**350,000**	**1,600,000**	**25,000**
Continuing Projects - Authority Control Total				**49,225,232**	**32,262,417**	**(16,962,815)**	**30,058,680**	**(2,203,737)**
Grants Projects								
10680	SR Neighborhood Dev-Grants Sta	10036930	SBDC Cap-Infusion 2022	62,500		(62,500)		
		10036932	SBDC TAEP 2022	205,000		(205,000)		
		10039360	SBDC CIP 10/2023-9/2024		65,000	65,000	65,000	
		10039366	SBDC TAEP 10/2023-9/2024		155,000	155,000	155,000	
		10039844	UCSF CCOP Program Year 23/24		150,000	150,000	150,000	
		10039845	UCSF CPHP Yr 23/24		450,000	450,000	450,000	
		10040004	CWDB HRTP Resilient Workforce		1,513,871	1,513,871		(1,513,871)
10680 Total				**267,500**	**2,333,871**	**2,066,371**	**820,000**	**(1,513,871)**
10770	SR Neighborhood Dev-Grants	10036926	WIOA PY 22-Adult AA211035	1,317,822		(1,317,822)		
		10036927	WIOA PY 22-Youth AA211035	1,209,383		(1,209,383)		
		10036928	WIOA PY 22-DW AA211035	1,599,935		(1,599,935)		
		10036929	WIOA PY 21/22-RR AA211035	703,777		(703,777)		
		10036931	SBDC SBA CY2022	207,704		(207,704)		

Department: ECN Economic And Workforce Development

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039351	WIOA PY 24-Adult A4		1,317,822	1,317,822	1,317,822	
		10039352	WIOA PY 24-Youth A4		1,209,383	1,209,383	1,209,383	
		10039353	WIOA PY 24-DW A4		1,599,935	1,599,935	1,599,935	
		10039354	WIOA PY 23/24-RR A4		703,777	703,777	703,777	
		10039357	SBDC SBA CY2024		190,000	190,000	190,000	
10770 Total				**5,038,621**	**5,020,917**	**(17,704)**	**5,020,917**	**0**
Grants Projects Total				**5,306,121**	**7,354,788**	**2,048,667**	**5,840,917**	**(1,513,871)**
Work Orders/Overhead								
10060	GF Work Order	207766	ECN Workforce Development	210,000	210,000		210,000	
10060 Total				**210,000**	**210,000**	**0**	**210,000**	**0**
Work Orders/Overhead Total				**210,000**	**210,000**	**0**	**210,000**	**0**
Continuing Projects - Project Control								
10855	SR Small Business Assistance	10037562	EW Small Biz Support Fund	2,500,000	2,500,000		2,500,000	
10855 Total				**2,500,000**	**2,500,000**	**0**	**2,500,000**	**0**
Continuing Projects - Project Control Total				**2,500,000**	**2,500,000**	**0**	**2,500,000**	**0**
Total Uses of Funds				**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**

Department: REG Elections

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	7,502,265	7,351,336	(150,929)	8,264,206	912,870
Mandatory Fringe Benefits	2,007,372	1,816,882	(190,490)	1,927,170	110,288
Non-Personnel Services	11,085,903	11,255,328	169,425	13,571,121	2,315,793
Capital Outlay	41,700	21,726	(19,974)	21,726	
City Grant Program	300,000	100,000	(200,000)	200,000	100,000
Materials & Supplies	490,401	438,194	(52,207)	378,625	(59,569)
Services Of Other Depts	1,878,637	2,030,246	151,609	2,042,419	12,173
Total Uses by Chart of Accounts	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Sources Summary					
Charges for Services	519,291	84,229	(435,062)	598,909	514,680
Expenditure Recovery	70,000	210,000	140,000	140,000	(70,000)
General Fund Support	22,716,987	22,719,483	2,496	25,666,358	2,946,875
Total Sources by Chart of Accounts	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Fund Summary					
General Fund	23,306,278	23,013,712	(292,566)	26,405,267	3,391,555
Total Uses by Funds	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Division Summary					
REG Elections Services	23,234,230	22,936,632	(297,598)	26,330,212	3,393,580
REG Elections-Commission	72,048	77,080	5,032	75,055	(2,025)
Total Uses by Division	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	7,502,265	7,351,336	(150,929)	8,264,206	912,870
			Mandatory Fringe Benefits	2,007,372	1,816,882	(190,490)	1,927,170	110,288
			Non-Personnel Services	11,085,903	11,255,328	169,425	13,571,121	2,315,793

Department: REG Elections

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Capital Outlay	41,700	21,726	(19,974)	21,726	
			City Grant Program	300,000	100,000	(200,000)	200,000	100,000
			Materials & Supplies	490,401	438,194	(52,207)	378,625	(59,569)
			Services Of Other Depts	1,878,637	2,030,246	151,609	2,042,419	12,173
10000 Total				**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Operating Total				**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Total Uses of Funds				**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**

Department: DEM Emergency Management

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	47,352,984	52,461,517	5,108,533	53,963,204	1,501,687
Mandatory Fringe Benefits	16,062,433	16,899,485	837,052	17,261,317	361,832
Non-Personnel Services	40,119,703	33,804,190	(6,315,513)	33,382,922	(421,268)
Capital Outlay	1,570,701	1,023,295	(547,406)		(1,023,295)
City Grant Program	40,000	40,000		40,000	
Debt Service	5,311,006	3,922,592	(1,388,414)	3,863,872	(58,720)
Materials & Supplies	2,262,772	2,234,185	(28,587)	2,198,108	(36,077)
Programmatic Projects	15,980,908	19,503,856	3,522,948	15,239,667	(4,264,189)
Services Of Other Depts	7,530,145	8,884,156	1,354,011	9,400,184	516,028
Total Uses by Chart of Accounts	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**
Sources Summary					
Intergovernmental: Federal	42,501,365	40,943,447	(1,557,918)	41,021,643	78,196
Charges for Services	933,892	1,314,678	380,786	1,296,157	(18,521)
Expenditure Recovery	1,080,067	1,150,271	70,204	1,150,271	
Other Financing Sources	1,570,701		(1,570,701)		
General Fund Support	90,144,627	95,364,880	5,220,253	91,881,203	(3,483,677)
Total Sources by Chart of Accounts	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**
Fund Summary					
City Facilities Improvement Fund	1,570,701		(1,570,701)		
General Fund	92,158,586	97,829,829	5,671,243	94,327,631	(3,502,198)
Public Protection Fund	42,501,365	40,943,447	(1,557,918)	41,021,643	78,196
Total Uses by Funds	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**
Division Summary					
DEM Administration	39,231,514	36,953,586	(2,277,928)	37,852,500	898,914
DEM Emergency Communications	43,976,786	46,827,402	2,850,616	47,991,678	1,164,276
DEM Emergency Services	10,720,460	15,679,859	4,959,399	10,212,436	(5,467,423)
DEM Homeland Security Grants	42,301,892	39,312,429	(2,989,463)	39,292,660	(19,769)
Total Uses by Division	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**

Department: DEM Emergency Management

		2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Reserved Appropriations						
Controller Reserves						
10006421	Dem - Operation Floor Expansio		1,570,701			
10035936	Lighting Rods Replacement					
Controller Reserves: Total			**1,570,701**		**0**	
Mayor Reserves						
10038982	EM DEM - HSOC		5,500,000			
Mayor Reserves: Total			**5,500,000**		**0**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	42,928,229	46,717,287	3,789,058	48,046,989	1,329,702
			Mandatory Fringe Benefits	14,419,904	14,848,347	428,443	15,163,452	315,105
			Non-Personnel Services	5,627,251	2,545,168	(3,082,083)	2,273,316	(271,852)
			Capital Outlay		90,000	90,000		(90,000)
			City Grant Program	40,000	40,000		40,000	
			Debt Service	1,576,134	63,720	(1,512,414)		(63,720)
			Materials & Supplies	456,866	443,066	(13,800)	398,758	(44,308)
			Programmatic Projects		5,500,000	5,500,000		(5,500,000)
			Services Of Other Depts	7,361,808	8,716,139	1,354,331	9,232,467	516,328
10000 Total				**72,410,192**	**78,963,727**	**6,553,535**	**75,154,982**	**(3,808,745)**
Operating Total				**72,410,192**	**78,963,727**	**6,553,535**	**75,154,982**	**(3,808,745)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	10000	Operating	50,000		(50,000)		
10010 Total				**50,000**	**0**	**(50,000)**	**0**	**0**
Annual Projects - Authority Control Total				**50,000**	**0**	**(50,000)**	**0**	**0**
Continuing Projects - Authority Control								

Department: DEM Emergency Management

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	19507	EM Public Safety Radio Syst &	7,588,744	6,394,337	(1,194,407)	6,399,337	5,000
		22234	DEM Data Ctr Certify Study	219,000		(219,000)		
		22520	BreakrSensTst,Pwr&LdDistStudy		745,795	745,795		(745,795)
		22523	Generator Elec Component Upgr		187,500	187,500		(187,500)
		80044	DEM CAD Replacement- Scoping	11,700,000	11,347,820	(352,180)	12,582,661	1,234,841
10020 Total				**19,507,744**	**18,675,452**	**(832,292)**	**18,981,998**	**306,546**
15384	CPXCF COP Crit Reprs/Rcv Stmls	19511	EM Dem - Operation Floor Expan		1,570,701	1,570,701		(1,570,701)
		21207	Lighting Rods Replacement	1,570,701	(1,570,701)	(3,141,402)		1,570,701
15384 Total				**1,570,701**	**0**	**(1,570,701)**	**0**	**0**
Continuing Projects - Authority Control Total				**21,078,445**	**18,675,452**	**(2,402,993)**	**18,981,998**	**306,546**
Grants Projects								
13560	SR Homeland Security	10034276	FY21 SHSGP	34,796		(34,796)		
		10036933	FY23 UASI Grant		34,000,000	34,000,000	34,000,000	
		10036934	FY22 UASI Grant	34,199,473	186,547	(34,012,926)	245,267	58,720
		10036935	FY23 STC Grant		4,000,000	4,000,000	4,000,000	
		10037238	FY23 RCPGP Grant		1,500,000	1,500,000	1,500,000	
		10038155	FY22 STC Grant	4,011,759		(4,011,759)		
		10038159	FY22 TVTP Grant	1,500,000		(1,500,000)		
		10038160	FY22 RCPGP Grant	1,500,000		(1,500,000)		
		10038194	FY23 Emergency Mgmt Performanc	303,380	303,949	569	311,028	7,079
		10038200	FY23 SHSGP	951,957	952,951	994	965,348	12,397
13560 Total				**42,501,365**	**40,943,447**	**(1,557,918)**	**41,021,643**	**78,196**
Grants Projects Total				**42,501,365**	**40,943,447**	**(1,557,918)**	**41,021,643**	**78,196**
Work Orders/Overhead								
10060	GF Work Order	229985	DEM Administration	190,650	190,650		190,650	
		267659	DEM Emergency Services				1	1
10060 Total				**190,650**	**190,650**	**0**	**190,651**	**1**
Work Orders/Overhead Total				**190,650**	**190,650**	**0**	**190,651**	**1**
Total Uses of Funds				**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**

Department: ENV Environment

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	9,354,461	9,664,779	310,318	9,995,728	330,949
Mandatory Fringe Benefits	3,985,633	3,991,570	5,937	4,107,068	115,498
Non-Personnel Services	9,398,774	8,191,100	(1,207,674)	7,384,542	(806,558)
City Grant Program	492,121	628,142	136,021	628,142	
Materials & Supplies	243,984	244,896	912	247,262	2,366
Programmatic Projects	859,935	859,935		859,935	
Services Of Other Depts	6,074,880	7,510,886	1,436,006	6,633,552	(877,334)
Overhead and Allocations	1,093,568	1,026,629	(66,939)	1,026,629	
Intrafund Transfers Out	3,845,927	4,168,084	322,157	4,245,624	77,540
Transfer Adjustment - Uses	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
Total Uses by Chart of Accounts	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**
Sources Summary					
Intergovernmental: Federal		1,000,000	1,000,000		(1,000,000)
Intergovernmental: State	5,922,066	5,509,991	(412,075)	5,152,282	(357,709)
Charges for Services	17,694,147	19,269,727	1,575,580	19,239,032	(30,695)
Other Revenues	2,336,255	2,022,509	(313,746)	1,955,246	(67,263)
Expenditure Recovery	2,621,211	2,857,778	236,567	2,888,859	31,081
IntraFund Transfers In	3,845,927	4,168,084	322,157	4,245,624	77,540
Transfers In	2,929,677	1,064,932	(1,864,745)	1,647,439	582,507
Beg Fund Balance - Budget Only		393,000	393,000		(393,000)
Transfer Adjustment-Source	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
General Fund Support					
Total Sources by Chart of Accounts	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**
Fund Summary					
Environmental Protection Fund	14,430,739	13,109,029	(1,321,710)	12,308,365	(800,664)
Gift and Other Exp Trust Fund	60,000		(60,000)		
Public Wks Trans and Commerce	17,012,617	19,008,908	1,996,291	18,574,493	(434,415)
Total Uses by Funds	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**

Department: ENV Environment

Division Summary

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
ENV Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
Total Uses by Division	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
12200	SR Env-Operating-Non-Project		Salaries	2,996,583	1,984,159	(1,012,424)	2,057,583	73,424
			Mandatory Fringe Benefits	1,105,955	908,215	(197,740)	938,622	30,407
			Non-Personnel Services	1,894,537	1,126,612	(767,925)	1,709,119	582,507
			Materials & Supplies	30,667	43,499	12,832	45,865	2,366
			Services Of Other Depts	949,296	991,263	41,967	836,662	(154,601)
			Overhead and Allocations	371,035	317,998	(53,037)	317,998	
12200 Total				**7,348,073**	**5,371,746**	**(1,976,327)**	**5,905,849**	**534,103**
13850	SR Cigarette Litter Abatement		Services Of Other Depts	3,230,000	4,603,654	1,373,654	4,091,910	(511,744)
13850 Total				**3,230,000**	**4,603,654**	**1,373,654**	**4,091,910**	**(511,744)**
13990	SR Solid Waste Non-Project		Salaries	4,736,635	4,941,557	204,922	5,103,280	161,723
			Mandatory Fringe Benefits	2,245,640	2,145,728	(99,912)	2,205,840	60,112
			Non-Personnel Services	950,198	1,084,563	134,365	1,084,563	
			City Grant Program	490,000	443,142	(46,858)	443,142	
			Materials & Supplies	101,502	110,722	9,220	110,722	
			Services Of Other Depts	1,412,715	1,511,458	98,743	1,289,412	(222,046)
			Intrafund Transfers Out	3,845,927	4,168,084	322,157	4,245,624	77,540
			Transfer Adjustment - Uses	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
13990 Total				**9,936,690**	**10,237,170**	**300,480**	**10,236,959**	**(211)**
Operating Total				**20,514,763**	**20,212,570**	**(302,193)**	**20,234,718**	**22,148**
Continuing Projects - Authority Control								
12210	SR Env-Continuing Projects	19256	WB Air Travel Carbon Offset Pr	55,711	119,451	63,740	120,421	970
		19366	WA Safe Drug Disposal Ordinanc	126,353	117,533	(8,820)	119,756	2,223

Department: ENV Environment

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		22131	Construction & Demolition Ord	978,536	990,308	11,772	1,010,057	19,749
12210 Total				**1,160,600**	**1,227,292**	**66,692**	**1,250,234**	**22,942**
14000	SR Solid Waste Projects	15740	EV Environment Now Program	3,845,927	4,168,084	322,157	4,245,624	77,540
14000 Total				**3,845,927**	**4,168,084**	**322,157**	**4,245,624**	**77,540**
Continuing Projects - Authority Control Total				**5,006,527**	**5,395,376**	**388,849**	**5,495,858**	**100,482**
Grants Projects								
12230	SR Grants; ENV Continuing	10016482	Mud Charging Solutions	2		(2)		
		10034583	REALIZE: Implementation	2		(2)		
		10036055	BayRen 2021	4,100,000		(4,100,000)		
		10038723	Used Oil OPP13 FY23	110,000		(110,000)		
		10038724	SWMP Outreach Bottle Bill FY23	215,000		(215,000)		
		10038725	EV Clean Cities FY23	95,002		(95,002)		
		10038726	Emergency Ride Home FY23	52,060		(52,060)		
		10038751	CalRecycles SB-1383 Implement	1,100,000		(1,100,000)		
		10038752	CalRecycles Reduce Food Waste	250,000		(250,000)		
		10039609	Used Oil OPP14 FY24		126,837	126,837	128,771	1,934
		10039610	SWMP Outreach Bottle Bill FY24		215,000	215,000	215,000	
		10039611	EV Clean Cities FY24		110,061	110,061	110,511	450
		10039612	Emergency Ride Home FY24		118,555	118,555	53,069	(65,486)
		10039613	BayRen Grant 2024-2027		4,617,871	4,617,871	4,644,931	27,060
		10039907	Zero Waste Re-Use Grant		1,000,000	1,000,000		(1,000,000)
		10039908	DPR Grant 2023-2025		321,667	321,667		(321,667)
12230 Total				**5,922,066**	**6,509,991**	**587,925**	**5,152,282**	**(1,357,709)**
14820	SR ETF-Gift	10029309	EV Mayor's Earth Day Breakfast	60,000		(60,000)		
14820 Total				**60,000**	**0**	**(60,000)**	**0**	**0**
Grants Projects Total				**5,982,066**	**6,509,991**	**527,925**	**5,152,282**	**(1,357,709)**
Total Uses of Funds				**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**

Department: ETH Ethics Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	4,467,481	4,268,736	(198,745)	2,960,210	(1,308,526)
Mandatory Fringe Benefits	1,694,823	1,510,506	(184,317)	1,018,650	(491,856)
Non-Personnel Services	292,879	270,160	(22,719)	246,064	(24,096)
City Grant Program	446,860	446,860		3,702,199	3,255,339
Materials & Supplies	90,320	66,120	(24,200)	21,157	(44,963)
Services Of Other Depts	594,490	666,227	71,737	636,946	(29,281)
Total Uses by Chart of Accounts	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**
Sources Summary					
Charges for Services	2,450	2,450		2,450	
Fines, Forfeiture, & Penalties	62,750	62,750		62,750	
Licenses, Permits,& Franchises	92,000	92,000		92,000	
General Fund Support	7,429,653	7,071,409	(358,244)	8,428,026	1,356,617
Total Sources by Chart of Accounts	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**
Fund Summary					
General Fund	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
Total Uses by Funds	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**
Division Summary					
ETH Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
Total Uses by Division	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	4,467,481	4,268,736	(198,745)	2,960,210	(1,308,526)
			Mandatory Fringe Benefits	1,694,823	1,510,506	(184,317)	1,018,650	(491,856)
			Non-Personnel Services	292,879	270,160	(22,719)	246,064	(24,096)
			Materials & Supplies	90,320	66,120	(24,200)	21,157	(44,963)

Department: ETH Ethics Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Services Of Other Depts	594,490	666,227	71,737	636,946	(29,281)
10000 Total				**7,139,993**	**6,781,749**	**(358,244)**	**4,883,027**	**(1,898,722)**
Operating Total				**7,139,993**	**6,781,749**	**(358,244)**	**4,883,027**	**(1,898,722)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	16984	EC Public Financing Of Elections	446,860	446,860		3,702,199	3,255,339
10020 Total				**446,860**	**446,860**	**0**	**3,702,199**	**3,255,339**
Continuing Projects - Authority Control Total				**446,860**	**446,860**	**0**	**3,702,199**	**3,255,339**
Total Uses of Funds				**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**

Department: FAM Fine Arts Museum

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	10,419,517	10,844,855	425,338	11,174,178	329,323
Mandatory Fringe Benefits	4,492,765	4,481,215	(11,550)	4,610,596	129,381
Non-Personnel Services	624,754	388,924	(235,830)	145,359	(243,565)
Capital Outlay	1,035,258	2,032,521	997,263	820,397	(1,212,124)
Materials & Supplies	42,500	46,050	3,550	41,670	(4,380)
Services Of Other Depts	4,479,157	5,433,484	954,327	6,094,588	661,104
Overhead and Allocations	79,564	69,291	(10,273)	69,291	
Total Uses by Chart of Accounts	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**
Sources Summary					
Charges for Services	1,091,813	1,161,188	69,375	1,196,023	34,835
Expenditure Recovery	179,000	179,000		179,000	
General Fund Support	19,902,702	21,956,152	2,053,450	21,581,056	(375,096)
Total Sources by Chart of Accounts	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**
Fund Summary					
Culture and Recreation Fund	1,091,813	1,161,188	69,375	1,196,023	34,835
General Fund	20,081,702	22,135,152	2,053,450	21,760,056	(375,096)
Total Uses by Funds	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**
Division Summary					
FAM Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
Total Uses by Division	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	9,821,296	10,151,662	330,366	10,463,789	312,127
			Mandatory Fringe Benefits	4,085,874	4,091,133	5,259	4,209,310	118,177
			Non-Personnel Services	619,117	382,552	(236,565)	132,552	(250,000)

Department: FAM Fine Arts Museum

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Materials & Supplies	41,000	43,800	2,800	39,420	(4,380)
			Services Of Other Depts	4,479,157	5,433,484	954,327	6,094,588	661,104
10000 Total				**19,046,444**	**20,102,631**	**1,056,187**	**20,939,659**	**837,028**
Operating Total				**19,046,444**	**20,102,631**	**1,056,187**	**20,939,659**	**837,028**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	15774	Fam Facility Maintenance	245,258	257,521	12,263	270,397	12,876
		21249	Legion Laylight Shades	175,000	175,000			(175,000)
10010 Total				**420,258**	**432,521**	**12,263**	**270,397**	**(162,124)**
Annual Projects - Authority Control Total				**420,258**	**432,521**	**12,263**	**270,397**	**(162,124)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	11117	FA Legion Of Honor - Masonry	500,000	250,000	(250,000)		(250,000)
		21229	de Young Chiller 1 & 2 Compnts	115,000	800,000	685,000		(800,000)
		22526	Legion Chillers		550,000	550,000	550,000	
10020 Total				**615,000**	**1,600,000**	**985,000**	**550,000**	**(1,050,000)**
11940	SR Museums Admission	17041	FA Fine Arts Operating Rev-exp	1,091,813	1,161,188	69,375	1,196,023	34,835
11940 Total				**1,091,813**	**1,161,188**	**69,375**	**1,196,023**	**34,835**
Continuing Projects - Authority Control Total				**1,706,813**	**2,761,188**	**1,054,375**	**1,746,023**	**(1,015,165)**
Total Uses of Funds				**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**

Department: FIR Fire Department

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	348,384,862	361,421,896	13,037,034	374,724,592	13,302,696
Mandatory Fringe Benefits	95,329,476	91,405,311	(3,924,165)	95,157,820	3,752,509
Non-Personnel Services	3,101,959	3,101,959		3,036,209	(65,750)
Capital Outlay	5,487,672	6,657,354	1,169,682	5,441,489	(1,215,865)
Materials & Supplies	6,623,256	9,128,447	2,505,191	7,134,026	(1,994,421)
Programmatic Projects	2,855,000	2,475,000	(380,000)	2,475,000	
Services Of Other Depts	36,617,040	37,385,264	768,224	38,523,670	1,138,406
Overhead and Allocations	186,251	193,460	7,209	193,460	
Transfers Out	1,321,974	1,354,313	32,339	1,387,784	33,471
Intrafund Transfers Out	1,801,498	1,801,498		1,801,498	
Transfer Adjustment - Uses	(3,123,472)	(3,155,811)	(32,339)	(3,189,282)	(33,471)
Total Uses by Chart of Accounts	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**
Sources Summary					
Intergovernmental: Federal	1,321,974	1,354,313	32,339	1,387,784	33,471
Intergovernmental: State	46,370,000	51,710,000	5,340,000	52,920,000	1,210,000
Charges for Services	50,190,724	60,454,669	10,263,945	57,402,452	(3,052,217)
Rents & Concessions	320,000	320,000		320,000	
Expenditure Recovery	13,435,989	13,183,066	(252,923)	13,484,200	301,134
IntraFund Transfers In	1,801,498	1,801,498		1,801,498	
Transfers In	1,321,974	1,354,313	32,339	1,387,784	33,471
Transfer Adjustment-Source	30,075,413	31,606,885	1,531,472	32,843,647	1,236,762
General Fund Support	353,747,944	349,983,947	(3,763,997)	365,138,901	15,154,954
Total Sources by Chart of Accounts	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**
Fund Summary					
General Fund	465,386,631	477,005,995	11,619,364	490,653,337	13,647,342
San Francisco Intl Airport	33,198,885	34,762,696	1,563,811	36,032,929	1,270,233
Total Uses by Funds	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**
Division Summary					

Department: FIR Fire Department

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
FIR Administration	31,353,867	31,278,344	(75,523)	34,581,794	3,303,450
FIR Airport	33,198,885	34,762,696	1,563,811	36,032,929	1,270,233
FIR Fireboat	3,845,642	4,016,923	171,281	4,198,887	181,964
FIR Investigation	3,191,204	3,287,701	96,497	3,372,011	84,310
FIR Nert	340,247	346,946	6,699	352,901	5,955
FIR Operations	368,461,547	373,817,138	5,355,591	384,445,427	10,628,289
FIR Prevention	21,953,052	24,062,265	2,109,213	24,423,755	361,490
FIR Support Services	29,613,874	33,326,041	3,712,167	31,985,380	(1,340,661)
FIR Training	4,639,634	4,761,195	121,561	4,858,268	97,073
FIR Capital Project & Grants	1,987,564	2,109,442	121,878	2,434,914	325,472
Total Uses by Division	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	313,332,883	324,058,845	10,725,962	335,958,717	11,899,872
			Mandatory Fringe Benefits	85,762,965	81,935,727	(3,827,238)	85,515,592	3,579,865
			Non-Personnel Services	2,486,083	2,486,083		2,420,333	(65,750)
			Capital Outlay	3,500,108	4,295,848	795,740	809,191	(3,486,657)
			Materials & Supplies	4,592,767	7,093,892	2,501,125	5,095,101	(1,998,791)
			Services Of Other Depts	36,609,447	37,373,678	764,231	38,511,209	1,137,531
			Intrafund Transfers Out	1,801,498	1,801,498		1,801,498	
			Transfer Adjustment - Uses	(1,801,498)	(1,801,498)		(1,801,498)	
10000 Total				**446,284,253**	**457,244,073**	**10,959,820**	**468,310,143**	**11,066,070**
17960	AIR Op Annual Account Ctrl		Salaries	25,852,037	27,541,976	1,689,939	28,582,334	1,040,358
			Mandatory Fringe Benefits	7,346,848	7,220,720	(126,128)	7,450,595	229,875
17960 Total				**33,198,885**	**34,762,696**	**1,563,811**	**36,032,929**	**1,270,233**
Operating Total				**479,483,138**	**492,006,769**	**12,523,631**	**504,343,072**	**12,336,303**
Annual Projects - Authority Control								

Department: FIR Fire Department

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17054	Firefighter Uniforms & Turnout	1,727,980	1,727,980		1,727,980	
10010 Total				**1,727,980**	**1,727,980**	**0**	**1,727,980**	**0**
Annual Projects - Authority Control Total				**1,727,980**	**1,727,980**	**0**	**1,727,980**	**0**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	11130	FD Fir - Hvac Systems Repair	250,000		(250,000)		
		11137	FD Fire Prevention Facility	225,000	225,000		225,000	
		11144	FD Fir - Boiler System Replacement		150,000	150,000	150,000	
		15777	Underground Storage Tank Monitor	447,669	470,052	22,383	493,555	23,503
		15781	Various Facility Maintenance	1,039,895	1,239,390	199,495	1,541,359	301,969
		17055	FD Fire Prevention Vehicle		252,064	252,064		(252,064)
		17056	FD Ems Equipment Replacement	324,090	324,090		2,521,474	2,197,384
		19514	FD Fir - Generator Replacement	250,000	250,000		250,000	
		20725	FD City College ISA	300,000	300,000		300,000	
		20907	FD OES Response & Mutual Aid	1,500,000	1,500,000		1,500,000	
		21269	Prevention Community Development	50,000	50,000		50,000	
		21748	Reinvestment Initiatives	530,127	545,621	15,494	554,969	9,348
		22213	HRMS Platform Migration	380,000		(380,000)		
10020 Total				**5,296,781**	**5,306,217**	**9,436**	**7,586,357**	**2,280,140**
Continuing Projects - Authority Control Total				**5,296,781**	**5,306,217**	**9,436**	**7,586,357**	**2,280,140**
Work Orders/Overhead								
10060	GF Work Order	130644	FIR Administration	109,722	109,200	(522)	109,621	421
		130647	FIR Fireboat	3,845,642	4,016,923	171,281	4,198,887	181,964
		130650	FIR Operations	6,703,596	6,938,193	234,597	7,008,837	70,644
		130651	FIR Prevention	1,418,657	1,663,409	244,752	1,711,512	48,103
10060 Total				**12,077,617**	**12,727,725**	**650,108**	**13,028,857**	**301,132**
Work Orders/Overhead Total				**12,077,617**	**12,727,725**	**650,108**	**13,028,857**	**301,132**
Total Uses of Funds				**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**

Department: GEN General City Responsibility

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Mandatory Fringe Benefits	102,843,661	88,692,776	(14,150,885)	92,522,754	3,829,978
Non-Personnel Services	19,261,019	20,515,790	1,254,771	21,459,790	944,000
Capital Outlay	5,500,000		(5,500,000)		
City Grant Program	29,408,404		(29,408,404)	37,270,000	37,270,000
Debt Service	386,127,519	418,147,554	32,020,035	289,954,702	(128,192,852)
Programmatic Projects	4,390,536	15,056,919	10,666,383	7,772,084	(7,284,835)
Services Of Other Depts	45,124,021	49,113,223	3,989,202	48,993,517	(119,706)
Transfers Out	265,459,802	268,400,309	2,940,507	270,353,886	1,953,577
Intrafund Transfers Out	909,180,526	871,331,299	(37,849,227)	689,189,857	(182,141,442)
Unappropriated Rev-Designated	64,382,000	70,750,000	6,368,000	17,310,000	(53,440,000)
Unappropriated Rev Retained	32,453,331	23,000,000	(9,453,331)	47,000,000	24,000,000
Transfer Adjustment - Uses	(8,800,000)	(15,700,000)	(6,900,000)	(6,233,866)	9,466,134
Total Uses by Chart of Accounts	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**
Sources Summary					
Business Taxes	904,174,790	848,589,800	(55,584,990)	932,389,800	83,800,000
Property Taxes	2,737,600,104	2,900,433,086	162,832,982	2,734,252,639	(166,180,447)
Other Local Taxes	1,066,770,000	1,117,350,000	50,580,000	1,217,750,000	100,400,000
Intergovernmental: Federal	243,360,000	170,000,000	(73,360,000)	80,000,000	(90,000,000)
Intergovernmental: State	9,450,000	5,804,684	(3,645,316)	5,804,684	
Charges for Services	19,920,955	26,176,603	6,255,648	26,173,777	(2,826)
Fines, Forfeiture, & Penalties	20,907,900	20,240,266	(667,634)	19,158,483	(1,081,783)
Licenses, Permits,& Franchises	14,250,000	15,590,000	1,340,000	15,620,000	30,000
Other Revenues	6,232,515	5,860,907	(371,608)	19,825,235	13,964,328
Interest & Investment Income	38,240,000	114,727,000	76,487,000	107,161,000	(7,566,000)
Expenditure Recovery	1,723,265	1,958,869	235,604	1,958,869	
IntraFund Transfers In	908,582,287	870,733,060	(37,849,227)	688,591,618	(182,141,442)
Transfers In	73,330,000	85,536,750	12,206,750	85,486,100	(50,650)
Prior Year Designated Reserve	83,665,602	94,678,343	11,012,741	70,754,000	(23,924,343)
Beg Fund Balance - Budget Only	306,680,524	124,138,672	(182,541,852)	288,868,819	164,730,147

Department: GEN General City Responsibility

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Transfer Adjustment-Source	(8,800,000)	(15,700,000)	(6,900,000)	(6,233,866)	9,466,134
General Fund Support	(4,570,757,123)	(4,576,810,170)	(6,053,047)	(4,771,968,434)	(195,158,264)
Total Sources by Chart of Accounts	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

Fund Summary

Certificates of Participation	2,250,000	2,250,000		2,250,000	
General Fund	1,451,028,510	1,370,450,516	(80,577,994)	1,201,058,222	(169,392,294)
General Obligation Bond Fund	383,877,519	415,897,554	32,020,035	289,674,702	(126,222,852)
Our City Our Home Fund	2,224,790	2,239,800	15,010	2,239,800	
Public Wks Trans and Commerce	15,950,000	18,470,000	2,520,000	20,370,000	1,900,000
Total Uses by Funds	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

Division Summary

GEN General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
Total Uses by Division	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

Reserved Appropriations

Mayor Reserves

10040275 APEC 2023		10,000,000			
Mayor Reserves: Total		**10,000,000**		**0**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Mandatory Fringe Benefits	102,843,661	88,692,776	(14,150,885)	92,522,754	3,829,978
			Non-Personnel Services	9,888,290	9,888,290		9,888,290	
			City Grant Program	29,408,404		(29,408,404)	37,270,000	37,270,000
			Debt Service				(1,970,000)	(1,970,000)
			Programmatic Projects				2,679,989	2,679,989
			Services Of Other Depts	42,644,689	46,608,423	3,963,734	46,476,717	(131,706)
			Transfers Out	252,495,073	247,429,809	(5,065,264)	255,039,386	7,609,577

Department: GEN General City Responsibility

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Intrafund Transfers Out	909,180,526	871,331,299	(37,849,227)	689,189,857	(182,141,442)
			Unappropriated Rev Retained	32,453,331	23,000,000	(9,453,331)	47,000,000	24,000,000
			Transfer Adjustment - Uses	(8,800,000)	(9,100,000)	(300,000)	(6,233,866)	2,866,134
10000 Total				**1,370,113,974**	**1,277,850,597**	**(92,263,377)**	**1,171,863,127**	**(105,987,470)**
17380	DSCOP HOUSING TRUST FUND		Debt Service	2,250,000	2,250,000		2,250,000	
17380 Total				**2,250,000**	**2,250,000**	**0**	**2,250,000**	**0**
17620	DSGOB GENERAL OBLIGATION BOND		Debt Service	364,325,660	394,395,923	30,070,263	263,896,935	(130,498,988)
17620 Total				**364,325,660**	**394,395,923**	**30,070,263**	**263,896,935**	**(130,498,988)**
17640	DSGOB TSR FOR LHH GOB		Debt Service	18,407,900	18,403,561	(4,339)	18,396,828	(6,733)
17640 Total				**18,407,900**	**18,403,561**	**(4,339)**	**18,396,828**	**(6,733)**
17650	DSGOB Loan Repmt for PASS S19A		Debt Service	1,143,959	3,098,070	1,954,111	7,380,939	4,282,869
17650 Total				**1,143,959**	**3,098,070**	**1,954,111**	**7,380,939**	**4,282,869**
Operating Total				**1,756,241,493**	**1,695,998,151**	**(60,243,342)**	**1,463,787,829**	**(232,210,322)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	10000	Operating		10,000,000	10,000,000		(10,000,000)
		17065	Indigent Defense Special Circu	600,000	600,000		600,000	
10010 Total				**600,000**	**10,600,000**	**10,000,000**	**600,000**	**(10,000,000)**
Annual Projects - Authority Control Total				**600,000**	**10,600,000**	**10,000,000**	**600,000**	**(10,000,000)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17058	GE Board District Projects	650,000	650,000		650,000	
		17064	GE General Reserve Admin Code	64,707,000	71,050,000	6,343,000	17,610,000	(53,440,000)
		17066	Mission Bay Transportation Imp	4,792,000	4,968,000	176,000	4,968,000	
		17073	GE Tech & Infr Maint-replaceme	925,000	925,000		925,000	
		21818	Cultural Museums	5,500,000		(5,500,000)		
		22255	Government Recovery Project	3,740,536	4,406,919	666,383	4,442,095	35,176
10020 Total				**80,314,536**	**81,999,919**	**1,685,383**	**28,595,095**	**(53,404,824)**
10582	SR OCOH Nov18 PropCHomelessSvc	20764	Prop C OCOH Gr Receipts tax	2,224,790	2,239,800	15,010	2,239,800	
10582 Total				**2,224,790**	**2,239,800**	**15,010**	**2,239,800**	**0**
Continuing Projects - Authority Control Total				**82,539,326**	**84,239,719**	**1,700,393**	**30,834,895**	**(53,404,824)**

Department: GEN General City Responsibility

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Account Control								
13831	SR Traffic Congest Mitign Tax		Non-Personnel Services	7,847,729	9,102,500	1,254,771	10,046,500	944,000
			Services Of Other Depts	254,542	265,000	10,458	277,000	12,000
			Transfers Out	7,847,729	9,102,500	1,254,771	10,046,500	944,000
13831 Total				**15,950,000**	**18,470,000**	**2,520,000**	**20,370,000**	**1,900,000**
Continuing Projects - Account Control Total				**15,950,000**	**18,470,000**	**2,520,000**	**20,370,000**	**1,900,000**
Total Uses of Funds				**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

Department: ADM General Services Agency - City Admin

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	121,103,959	125,967,421	4,863,462	130,049,672	4,082,251
Mandatory Fringe Benefits	48,240,290	47,474,533	(765,757)	48,854,496	1,379,963
Non-Personnel Services	197,739,492	202,122,965	4,383,473	204,242,541	2,119,576
Capital Outlay	24,407,913	12,001,133	(12,406,780)	4,153,132	(7,848,001)
City Grant Program	28,944,502	32,474,625	3,530,123	33,657,667	1,183,042
Debt Service	74,432,264	60,592,493	(13,839,771)	63,088,475	2,495,982
Materials & Supplies	18,968,232	18,600,467	(367,765)	18,281,855	(318,612)
Programmatic Projects	1,470,934	1,362,997	(107,937)	1,116,118	(246,879)
Services Of Other Depts	84,905,161	85,778,236	873,075	91,414,639	5,636,403
Overhead and Allocations	7,571,509	8,277,344	705,835	8,277,344	
Transfers Out	2,517,421		(2,517,421)		
Intrafund Transfers Out	1,000,000		(1,000,000)		
Unappropriated Rev-Designated	230,250		(230,250)		
Transfer Adjustment - Uses	(1,000,000)		1,000,000		
Total Uses by Chart of Accounts	**610,531,927**	**594,652,214**	**(15,879,713)**	**603,135,939**	**8,483,725**
Sources Summary					
Business Taxes	2,500,000	2,500,000		2,500,000	
Other Local Taxes	11,803,000	17,574,000	5,771,000	19,331,000	1,757,000
Intergovernmental: Other	894,777	2,163,387	1,268,610	2,096,114	(67,273)
Intergovernmental: State	324,330	641,895	317,565	364,812	(277,083)
Charges for Services	19,010,261	22,720,093	3,709,832	22,582,947	(137,146)
Fines, Forfeiture, & Penalties	525,000	798,286	273,286	925,000	126,714
Licenses, Permits,& Franchises	2,508,840	2,601,077	92,237	2,759,333	158,256
Rents & Concessions	47,838,300	59,136,745	11,298,445	53,539,701	(5,597,044)
Other Revenues	26,839,509	18,368,890	(8,470,619)	19,293,081	924,191
Expenditure Recovery	309,992,824	325,479,338	15,486,514	333,600,480	8,121,142
IntraFund Transfers In	1,000,000		(1,000,000)		
Transfers In	55,395,989	45,092,461	(10,303,528)	45,377,643	285,182
Other Financing Sources	42,759,168	4,234,378	(38,524,790)		(4,234,378)

Department: ADM General Services Agency - City Admin

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Beg Fund Balance - Budget Only	10,426,146	13,589,864	3,163,718	15,061,541	1,471,677
Transfer Adjustment-Source	(1,000,000)		1,000,000		
General Fund Support	79,713,783	79,751,800	38,017	85,704,287	5,952,487
Total Sources by Chart of Accounts	**610,531,927**	**594,652,214**	**(15,879,713)**	**603,135,939**	**8,483,725**
Fund Summary					
City Facilities Improvement Fd	42,259,168	4,234,378	(38,024,790)		(4,234,378)
Culture and Recreation Fund	15,976,586	17,599,000	1,622,414	19,356,000	1,757,000
Central Shops Fund	40,166,678	41,914,396	1,747,718	41,753,940	(160,456)
Convention Facilities Fund	97,345,803	110,260,779	12,914,976	97,640,439	(12,620,340)
Community / Neighborhood Dev	2,800,000	3,015,331	215,331	2,800,000	(215,331)
General Fund	185,172,234	194,521,374	9,349,140	211,668,286	17,146,912
General Services Fund	562,893	886,458	323,565	609,375	(277,083)
Real Property Fund	181,573,585	183,922,893	2,349,308	190,284,161	6,361,268
Reproduction Fund	9,569,265	9,751,067	181,802	9,655,669	(95,398)
Treasure Island Dev Authority	35,105,715	28,546,538	(6,559,177)	29,368,069	821,531
Total Uses by Funds	**610,531,927**	**594,652,214**	**(15,879,713)**	**603,135,939**	**8,483,725**
Division Summary					
ADM Community Invest-Infrastr	1		(1)		
ADM Administration	18,828,325	18,878,059	49,734	19,261,801	383,742
ADM Animal Care And Control	9,962,893	10,072,750	109,857	10,017,917	(54,833)
ADM Convention Facilities Mgmt	97,345,803	110,260,779	12,914,976	97,640,439	(12,620,340)
ADM Medical Examiner	13,889,027	13,920,268	31,241	13,649,398	(270,870)
ADM Internal Services	334,045,956	324,352,707	(9,693,249)	337,516,195	13,163,488
ADM City Administrator Prog	135,079,019	115,754,007	(19,325,012)	123,620,475	7,866,468
ADM Entertainment Commission	1,380,903	1,413,644	32,741	1,429,714	16,070
Total Uses by Division	**610,531,927**	**594,652,214**	**(15,879,713)**	**603,135,939**	**8,483,725**

Reserved Appropriations

Controller Reserves

10001290	ADNB CCG IPIC Partnership	200,000		200,000

Department: ADM General Services Agency - City Admin

		2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
10037301	Crit Repair Recovry Stim COPs		8,228,200			
10040306	ADRE HOJ Roof Replacement		5,000,000			
Controller Reserves: Total			**13,428,200**		**200,000**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	51,196,915	45,356,438	(5,840,477)	46,690,125	1,333,687
			Mandatory Fringe Benefits	19,302,507	16,128,829	(3,173,678)	16,493,030	364,201
			Non-Personnel Services	4,920,872	4,917,803	(3,069)	4,686,437	(231,366)
			City Grant Program	5,077,479	4,002,479	(1,075,000)	3,559,479	(443,000)
			Materials & Supplies	1,029,293	1,144,643	115,350	1,023,879	(120,764)
			Services Of Other Depts	9,365,334	9,183,223	(182,111)	8,966,391	(216,832)
10000 Total				**90,892,400**	**80,733,415**	**(10,158,985)**	**81,419,341**	**685,926**
11430	SR Conv Fac Fd-Operating		Salaries	1,103,100	1,055,920	(47,180)	1,081,147	25,227
			Mandatory Fringe Benefits	349,615	311,882	(37,733)	317,780	5,898
			Non-Personnel Services	55,625,832	59,711,626	4,085,794	52,994,876	(6,716,750)
			Capital Outlay		80,000	80,000	65,000	(15,000)
			City Grant Program	600,000	600,000		600,000	
			Debt Service	506,231		(506,231)		
			Materials & Supplies	51,530	21,530	(30,000)	5,000	(16,530)
			Services Of Other Depts	9,985,234	9,879,136	(106,098)	11,429,632	1,550,496
			Intrafund Transfers Out	1,000,000		(1,000,000)		
			Unappropriated Rev-Designated	230,250		(230,250)		
			Transfer Adjustment - Uses	(1,000,000)		1,000,000		
11430 Total				**68,451,792**	**71,660,094**	**3,208,302**	**66,493,435**	**(5,166,659)**
12620	SR Surety Bond Self-Insurance		Non-Personnel Services	158,563	158,563		158,563	
12620 Total				**158,563**	**158,563**	**0**	**158,563**	**0**
27500	ISCSF CENTRAL SHOPS FUND		Salaries	11,687,847	11,787,199	99,352	12,350,167	562,968

Department: ADM General Services Agency - City Admin

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Mandatory Fringe Benefits	5,923,611	5,790,455	(133,156)	6,046,669	256,214
			Non-Personnel Services	5,106,653	6,338,351	1,231,698	5,233,293	(1,105,058)
			Capital Outlay		184,402	184,402		(184,402)
			Materials & Supplies	14,031,132	14,320,178	289,046	14,060,941	(259,237)
			Services Of Other Depts	3,417,435	3,493,811	76,376	4,062,870	569,059
27500 Total				**40,166,678**	**41,914,396**	**1,747,718**	**41,753,940**	**(160,456)**
28310	ISOIS REPRODUCTION FUND		Salaries	1,904,418	1,964,081	59,663	2,021,700	57,619
			Mandatory Fringe Benefits	1,006,666	1,006,755	89	1,040,069	33,314
			Non-Personnel Services	5,461,080	5,505,634	44,554	5,389,639	(115,995)
			Capital Outlay		103,158	103,158		(103,158)
			Materials & Supplies	367,220	367,220		367,220	
			Services Of Other Depts	829,881	804,219	(25,662)	837,041	32,822
28310 Total				**9,569,265**	**9,751,067**	**181,802**	**9,655,669**	**(95,398)**
Operating Total				**209,238,698**	**204,217,535**	**(5,021,163)**	**199,480,948**	**(4,736,587)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	15754	AD Red Facilities Maintenance	286,650	300,983	14,333	316,032	15,049
		15756	City Admin Svcs Other Faciliti	405,533	425,810	20,277	447,100	21,290
		16518	City Vehicle Pool	48,878	44,628	(4,250)	44,394	(234)
		16519	Entertainment Commission Fund	1,380,903	1,413,644	32,741	1,429,714	16,070
		16902	Community Ambassador Program	2,953,627	2,947,709	(5,918)	2,966,221	18,512
		19666	AD Office Of Cannabis	1,115,449	1,118,019	2,570	1,133,580	15,561
		22295	AD Budget Addbacks	388,000		(388,000)		
10010 Total				**6,579,040**	**6,250,793**	**(328,247)**	**6,337,041**	**86,248**
Annual Projects - Authority Control Total				**6,579,040**	**6,250,793**	**(328,247)**	**6,337,041**	**86,248**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	15753	AD Disasbility Access Maintena	200,000	600,000	400,000		(600,000)
		16522	AD E-procurement	101,650		(101,650)		
		16530	AD Comm. Challenge Grants Spec	40,000		(40,000)		
		16537	AD Digital Services Program	10,456,592	13,381,426	2,924,834	13,788,330	406,904

Department: ADM General Services Agency - City Admin

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		16538	AD Real Estate Project		600,000	600,000		(600,000)
		16540	AD Coit Program Planning	704,352	709,503	5,151	726,610	17,107
		19255	PW City Capital Imprv Planning	1,813,040	1,708,249	(104,791)	1,718,335	10,086
		19486	AD Red-capital Improvements	700,000	2,725,000	2,025,000	125,000	(2,600,000)
		20451	Grants For the Arts		50,000	50,000	50,000	
		20886	ADRE HOJ Relocation	5,878,150	5,777,800	(100,350)	5,883,650	105,850
		21652	ADCP Critical Repairs	2,830,000	2,428,431	(401,569)	12,325,813	9,897,382
		21691	AD Contractor Development	200,000	200,000		200,000	
		22229	ADRE 1099 Sunnydale CR COPs		400,000	400,000		(400,000)
10020 Total				**22,923,784**	**28,580,409**	**5,656,625**	**34,817,738**	**6,237,329**
10493	SR Union Sq Prk, Rec, OS fee	21146	Union Sq Prk, Rec, OS fee		215,331	215,331		(215,331)
10493 Total				**0**	**215,331**	**215,331**	**0**	**(215,331)**
10600	SR Neighborhood Beautifcation	16531	AD Ccg-puc Watershed Stwd Gran	100,000	100,000		100,000	
		19598	AD Neighborhood Beautification	2,500,000	2,500,000		2,500,000	
10600 Total				**2,600,000**	**2,600,000**	**0**	**2,600,000**	**0**
10670	SR Eastern Neighborhood CI	10804	AD Adm - Interagency Planning	200,000	200,000		200,000	
10670 Total				**200,000**	**200,000**	**0**	**200,000**	**0**
11440	SR Conv Fac Fd-Continuing	19491	AD Moscone Conv Fac Capital Pr	1,000,000	10,600,000	9,600,000	3,000,000	(7,600,000)
11440 Total				**1,000,000**	**10,600,000**	**9,600,000**	**3,000,000**	**(7,600,000)**
11445	SR Conv Fac Fd-Moscone Expan D	19804	Moscone Expansion District	27,894,011	28,000,685	106,674	28,147,004	146,319
11445 Total				**27,894,011**	**28,000,685**	**106,674**	**28,147,004**	**146,319**
11802	SR Culture & Rec Hotel Tax	20451	Grants For the Arts	15,976,586	17,599,000	1,622,414	19,356,000	1,757,000
11802 Total				**15,976,586**	**17,599,000**	**1,622,414**	**19,356,000**	**1,757,000**
12650	SR Vital & Hlth Stat Fees	17083	HC Vital & Health Stats Fd	80,000	86,000	6,000	86,000	
12650 Total				**80,000**	**86,000**	**6,000**	**86,000**	**0**
14300	SR Real Property	17375	Real Estate Div Facilities Inv	1,173,919	1,240,936	67,017	1,276,923	35,987
		17377	Real Estate Projects	2,825,242	105,000	(2,720,242)	105,000	
		17378	Real Estate Real Property Fund	167,498,703	171,606,516	4,107,813	177,931,797	6,325,281
14300 Total				**171,497,864**	**172,952,452**	**1,454,588**	**179,313,720**	**6,361,268**
14400	SR Yerba Buena Gardens	17379	Yerba Buena Gardens Project	2,767,421	311,656	(2,455,765)	311,656	

Department: ADM General Services Agency - City Admin

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		20307	Yerba Buena Gardens Operations	7,308,300	10,658,785	3,350,485	10,658,785	
14400 Total				**10,075,721**	**10,970,441**	**894,720**	**10,970,441**	**0**
15382	CPXCF COP HOJ Relo-Tenant Imp	20886	ADRE HOJ Relocation		(5,000,000)	(5,000,000)		5,000,000
15382 Total				**0**	**(5,000,000)**	**(5,000,000)**	**0**	**5,000,000**
15384	CPXCF COP Crit Reprs/Rcv Stmls	19486	AD Red-capital Improvements	2,000,000		(2,000,000)		
		21652	ADCP Critical Repairs	21,651,620	8,228,200	(13,423,420)		(8,228,200)
		21796	AD CR RS COPs Contingency	(1,406,179)	(3,593,822)	(2,187,643)		3,593,822
		22224	ADFM Fleet Management CR COPs	9,225,727		(9,225,727)		
		22225	ADDA Disability Access CR COPs	900,000		(900,000)		
		22226	ADRE 555 7th CR COPs	2,250,000		(2,250,000)		
		22227	ADRE City Hall CR COPs	2,500,000		(2,500,000)		
		22228	ADRE 1650 Mission CR COPs	500,000		(500,000)		
		22229	ADRE 1099 Sunnydale CR COPs	400,000	(400,000)	(800,000)		400,000
		22230	ADRE 50 Raymond CR COPs	500,000		(500,000)		
		22231	ADRE CC Steam Loop CR COPs	3,738,000		(3,738,000)		
		22551	ADRE HOJ Roof CR COPs		5,000,000	5,000,000		(5,000,000)
15384 Total				**42,259,168**	**9,234,378**	**(33,024,790)**	**0**	**(9,234,378)**
31920	TI Continuing Authority Ctrl	19599	AD Treasure Island Project	34,060,806	28,546,538	(5,514,268)	28,797,780	251,242
		20275	AD Treasure Island Art Fee	1,044,909		(1,044,909)	570,289	570,289
31920 Total				**35,105,715**	**28,546,538**	**(6,559,177)**	**29,368,069**	**821,531**
Continuing Projects - Authority Control Total				**329,612,849**	**304,585,234**	**(25,027,615)**	**307,858,972**	**3,273,738**
Grants Projects								
12550	SR Grants; GSF Continuing	10038975	ADMME CHP DUID Toxicology 2	324,330	252,083	(72,247)		(252,083)
		10040274	ADMME CHP DUID Toxicology 3		389,812	389,812	364,812	(25,000)
12550 Total				**324,330**	**641,895**	**317,565**	**364,812**	**(277,083)**
Grants Projects Total				**324,330**	**641,895**	**317,565**	**364,812**	**(277,083)**
Work Orders/Overhead								
10060	GF Work Order	296644	ADM Internal Services	64,777,010	78,956,757	14,179,747	89,094,166	10,137,409
10060 Total				**64,777,010**	**78,956,757**	**14,179,747**	**89,094,166**	**10,137,409**

Department: ADM General Services Agency - City Admin

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
Work Orders/Overhead Total				**64,777,010**	**78,956,757**	**14,179,747**	**89,094,166**	**10,137,409**
Total Uses of Funds				**610,531,927**	**594,652,214**	**(15,879,713)**	**603,135,939**	**8,483,725**

Department: TIS General Services Agency - Technology

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	40,402,200	43,396,976	2,994,776	44,957,956	1,560,980
Mandatory Fringe Benefits	15,354,144	15,960,230	606,086	16,588,840	628,610
Non-Personnel Services	69,053,265	74,983,463	5,930,198	75,653,672	670,209
Capital Outlay	4,140,000	1,805,000	(2,335,000)	2,100,000	295,000
Materials & Supplies	3,303,949	3,225,657	(78,292)	3,311,705	86,048
Programmatic Projects	5,299,000	6,596,347	1,297,347	7,162,844	566,497
Services Of Other Depts	15,003,622	19,651,506	4,647,884	19,591,430	(60,076)
Overhead and Allocations	863,520	1,652,678	789,158	1,652,678	
Intrafund Transfers Out	3,997,000	3,626,847	(370,153)	5,037,856	1,411,009
Transfer Adjustment - Uses	(3,997,000)	(3,626,847)	370,153	(5,037,856)	(1,411,009)
Total Uses by Chart of Accounts	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**
Sources Summary					
Intergovernmental: Other	99,605	115,062	15,457	99,280	(15,782)
Licenses, Permits,& Franchises	1,828,000	1,828,000		1,828,000	
Rents & Concessions	550,104	581,169	31,065	594,060	12,891
Interest & Investment Income	90,000	90,000		90,000	
Expenditure Recovery	138,598,276	149,183,479	10,585,203	154,854,217	5,670,738
IntraFund Transfers In	3,997,000	3,626,847	(370,153)	5,037,856	1,411,009
Transfers In	300,000	300,000		300,000	
Other Financing Sources	2,500,000		(2,500,000)		
Beg Fund Balance - Budget Only	3,220,457	7,545,758	4,325,301	6,099,562	(1,446,196)
Transfer Adjustment-Source	(3,997,000)	(3,626,847)	370,153	(5,037,856)	(1,411,009)
General Fund Support	6,233,258	7,628,389	1,395,131	7,154,006	(474,383)
Total Sources by Chart of Accounts	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**

Department: TIS General Services Agency - Technology

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Fund Summary					
City Facilities Improvement Fd	2,500,000		(2,500,000)		
General Fund	8,685,170	10,187,634	1,502,464	9,273,200	(914,434)
General Services Fund	1,918,000	3,318,000	1,400,000	2,518,000	(800,000)
Telecom & Information Fund	140,316,530	153,766,223	13,449,693	159,227,925	5,461,702
Total Uses by Funds	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**
Division Summary					
DT Communications	6,769,698	9,201,236	2,431,538	7,241,724	(1,959,512)
DT Support Services	10,812,981	10,593,885	(219,096)	12,084,791	1,490,906
DT Administration	54,221,686	63,114,949	8,893,263	63,441,564	326,615
DT JUSTIS	3,012,433	3,183,765	171,332	3,087,679	(96,086)
DT Cybersecurity	12,126,319	13,074,582	948,263	13,434,010	359,428
DT PMO	3,186,545	2,793,202	(393,343)	2,862,056	68,854
DT Rate Model Usage	6,491,734	8,774,278	2,282,544	9,317,427	543,149
DT Capital And Equipment	2,700,000	505,000	(2,195,000)	500,000	(5,000)
DT Innovation	761,238	721,363	(39,875)	707,286	(14,077)
DT Enterprise Applications	7,242,552	7,405,111	162,559	7,461,196	56,085
DT Infrastructure & Operations	28,285,776	29,990,834	1,705,058	32,336,234	2,345,400
DT Public Safety	17,808,738	17,913,652	104,914	18,545,158	631,506
Total Uses by Division	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**

Reserved Appropriations

Controller Reserves

10033388	DT Fiber to Public Housing		
Controller Reserves: Total		**0**	**0**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								

Department: TIS General Services Agency - Technology

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	2,162,653	2,228,895	66,242	1,878,079	(350,816)
			Mandatory Fringe Benefits	745,577	741,748	(3,829)	726,814	(14,934)
			Non-Personnel Services	505,166	405,646	(99,520)	404,346	(1,300)
			Materials & Supplies	17,863	17,863		16,077	(1,786)
			Services Of Other Depts	500	500		500	
			Overhead and Allocations	788,978	1,334,717	545,739	1,334,717	
10000 Total				**4,220,737**	**4,729,369**	**508,632**	**4,360,533**	**(368,836)**
12500	SR Cable TV Access Dev&Prog		Non-Personnel Services	798,000	848,000	50,000	848,000	
			Materials & Supplies	740,000	690,000	(50,000)	690,000	
			Services Of Other Depts	380,000	1,780,000	1,400,000	980,000	(800,000)
12500 Total				**1,918,000**	**3,318,000**	**1,400,000**	**2,518,000**	**(800,000)**
28100	ISTIF NON PROJECT CONTROLLED		Salaries	826,930	853,617	26,687	878,954	25,337
			Mandatory Fringe Benefits	256,211	289,147	32,936	294,638	5,491
			Non-Personnel Services	23,499,689	23,512,109	12,420	22,983,177	(528,932)
			Materials & Supplies	50,000	50,000		50,000	
			Overhead and Allocations	231,134	347,301	116,167	347,301	
28100 Total				**24,863,964**	**25,052,174**	**188,210**	**24,554,070**	**(498,104)**
Operating Total				**31,002,701**	**33,099,543**	**2,096,842**	**31,432,603**	**(1,666,940)**
Annual Projects - Authority Control								
28070	ISTIF Annual Authority Ctrl	17582	DT Dt Operating Master Project	91,562,989	102,016,183	10,453,194	107,467,103	5,450,920
		17608	Dt Work Order Projects	19,592,577	21,971,019	2,378,442	21,868,896	(102,123)
28070 Total				**111,155,566**	**123,987,202**	**12,831,636**	**129,335,999**	**5,348,797**
Annual Projects - Authority Control Total				**111,155,566**	**123,987,202**	**12,831,636**	**129,335,999**	**5,348,797**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	15346	DT Broadband Connectivity		350,000	350,000	500,000	150,000
		16524	AD Justis Project - City Adm.	3,012,433	3,183,765	171,332	3,087,679	(96,086)
		20315	Mainframe Retirement Plan	1,002,000	1,369,500	367,500	1,324,988	(44,512)
		20355	DT Fiber to Public Housing	200,000		(200,000)		
		20356	DT VOIP Facilities Remediation	250,000	400,000	150,000		(400,000)

Department: TIS General Services Agency - Technology

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		21814	DT City Hall WiFi Improvements		155,000	155,000		(155,000)
10020 Total				**4,464,433**	**5,458,265**	**993,832**	**4,912,667**	**(545,598)**
15384	CPXCF COP Crit Reprs/Rcv Stmls	22232	DT Fiber to Public Housing COP	2,500,000		(2,500,000)		
15384 Total				**2,500,000**	**0**	**(2,500,000)**	**0**	**0**
28080	ISTIF ContinuingAuthorityCtrl	17610	DT Telecom - Voip Project	1,533,000	1,380,000	(153,000)	3,200,000	1,820,000
		19672	TI City Cloud Enhancement	1,314,000	1,371,847	57,847	1,257,856	(113,991)
		21487	DT Projects	200,000	200,000		200,000	
		21876	DT Digital Divide Connectivity	300,000	300,000		300,000	
		22233	DT City Data Ctr Resiliency	950,000	675,000	(275,000)	380,000	(295,000)
		22549	DT 49 SVN Broadcast System		800,000	800,000		(800,000)
28080 Total				**4,297,000**	**4,726,847**	**429,847**	**5,337,856**	**611,009**
Continuing Projects - Authority Control Total				**11,261,433**	**10,185,112**	**(1,076,321)**	**10,250,523**	**65,411**
Total Uses of Funds				**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**

Department: HSS Health Service System

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	6,353,817	6,308,915	(44,902)	6,516,841	207,926
Mandatory Fringe Benefits	2,862,833	2,613,811	(249,022)	2,685,762	71,951
Non-Personnel Services	2,314,006	2,522,965	208,959	2,331,981	(190,984)
Materials & Supplies	61,362	44,459	(16,903)	39,593	(4,866)
Services Of Other Depts	1,958,716	2,371,932	413,216	2,377,140	5,208
Total Uses by Chart of Accounts	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Sources Summary					
Charges for Services	9,131	9,131		9,131	
Other Revenues	450,000	460,000	10,000	640,958	180,958
Expenditure Recovery	13,091,603	13,392,951	301,348	13,301,228	(91,723)
General Fund Support					
Total Sources by Chart of Accounts	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Fund Summary					
General Fund	13,550,734	13,862,082	311,348	13,951,317	89,235
Total Uses by Funds	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Division Summary					
HSS Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
Total Uses by Division	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	6,353,817	6,308,915	(44,902)	6,516,841	207,926
			Mandatory Fringe Benefits	2,862,833	2,613,811	(249,022)	2,685,762	71,951
			Non-Personnel Services	2,314,006	2,522,965	208,959	2,331,981	(190,984)
			Materials & Supplies	61,362	44,459	(16,903)	39,593	(4,866)
			Services Of Other Depts	1,958,716	2,371,932	413,216	2,377,140	5,208

Department: HSS Health Service System

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000 Total				**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Operating Total				**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Total Uses of Funds				**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**

Department: HOM Homelessness And Supportive Housing

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	29,672,035	34,209,776	4,537,741	36,447,470	2,237,694
Mandatory Fringe Benefits	11,606,349	12,425,708	819,359	13,234,079	808,371
Non-Personnel Services	29,519,392	29,643,373	123,981	29,570,604	(72,769)
Aid Assistance	2,754,382	2,754,382		2,754,382	
Capital Outlay	535,023	500,000	(35,023)		(500,000)
City Grant Program	460,562,875	484,875,091	24,312,216	501,637,140	16,762,049
Materials & Supplies	183,165	183,165		164,848	(18,317)
Programmatic Projects	90,694,375	75,598,853	(15,095,522)	24,925,144	(50,673,709)
Services Of Other Depts	46,492,208	50,108,855	3,616,647	51,880,401	1,771,546
Overhead and Allocations		1	1	1	
Total Uses by Chart of Accounts	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**
Sources Summary					
Business Taxes	233,381,407	218,445,150	(14,936,257)	221,520,150	3,075,000
Intergovernmental: Federal	66,460,426	62,799,252	(3,661,174)	62,799,252	
Intergovernmental: State	55,724,887	67,038,166	11,313,279		(67,038,166)
Charges for Services		6,683,325	6,683,325	8,971,642	2,288,317
Rents & Concessions	129,840	129,840		129,840	
Other Revenues	775,000		(775,000)		
Expenditure Recovery	11,684,015	9,610,401	(2,073,614)	9,385,401	(225,000)
IntraFund Transfers In	18,825,945	22,366,301	3,540,356	23,091,926	725,625
Beg Fund Balance - Budget Only				39,386,000	39,386,000
General Fund Support	285,038,284	303,226,769	18,188,485	295,329,858	(7,896,911)
Total Sources by Chart of Accounts	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**
Fund Summary					
Community Health Services Fund	609,494	631,550	22,056	631,550	
General Fund	324,822,042	362,744,152	37,922,110	336,908,667	(25,835,485)
Human Welfare Fund	113,206,861	108,478,352	(4,728,509)	62,167,702	(46,310,650)
Our City Our Home Fund	233,381,407	218,445,150	(14,936,257)	260,906,150	42,461,000
Total Uses by Funds	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**

Department: HOM Homelessness And Supportive Housing

Division Summary

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
HOM ADMINISTRATION	20,987,547	24,102,414	3,114,867	24,851,093	748,679
HOM PROGRAMS	651,032,257	666,196,790	15,164,533	635,762,976	(30,433,814)
Total Uses by Division	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	24,996,837	29,193,138	4,196,301	31,282,256	2,089,118
			Mandatory Fringe Benefits	9,575,912	10,596,044	1,020,132	11,281,268	685,224
			Non-Personnel Services	27,849,593	28,029,991	180,398	27,962,308	(67,683)
			Aid Assistance	301,264	301,264		301,264	
			City Grant Program	160,486,036	168,354,998	7,868,962	169,710,754	1,355,756
			Materials & Supplies	183,165	183,165		164,848	(18,317)
			Services Of Other Depts	42,461,285	44,646,536	2,185,251	46,887,325	2,240,789
			Overhead and Allocations	(11,435,911)	(12,419,511)	(983,600)	(12,845,355)	(425,844)
10000 Total				**254,418,181**	**268,885,625**	**14,467,444**	**274,744,668**	**5,859,043**
Operating Total				**254,418,181**	**268,885,625**	**14,467,444**	**274,744,668**	**5,859,043**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	11346	HO 440 Turk Building		155,234	155,234	160,027	4,793
		17129	HO Shelter And Navigation Cent	23,953,618	36,061,744	12,108,126	22,575,997	(13,485,747)
		17702	HN Whole Person Care Pilot	8,221,593	27,410,841	19,189,248	8,971,642	(18,439,199)
		20938	Housing for Homeless	13,312,209	4,107,548	(9,204,661)	4,107,548	
		21815	260 Golden Gate Seismic	535,023	500,000	(35,023)		(500,000)
10020 Total				**46,022,443**	**68,235,367**	**22,212,924**	**35,815,214**	**(32,420,153)**
10030	GF Human Services Care	17560	HS Human Services Care	18,825,945	22,366,301	3,540,356	23,091,926	725,625
10030 Total				**18,825,945**	**22,366,301**	**3,540,356**	**23,091,926**	**725,625**
10582	SR OCOH Nov18 PropCHomelessSvc	21528	HOM AffordHousing-GenHomeless	85,720,063	83,515,000	(2,205,063)	96,082,000	12,567,000
		21529	HOM AffordHousing-Under Age 30	30,992,541	17,328,000	(13,664,541)	29,536,000	12,208,000

Department: HOM Homelessness And Supportive Housing

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		21530	HOM AffordHousing-Families	38,875,000	27,565,000	(11,310,000)	36,920,000	9,355,000
		21532	HOM Homelessness Prevention	46,676,282	52,771,000	6,094,718	55,392,000	2,621,000
		21533	HOM Shelter and Hygiene	31,117,521	37,266,150	6,148,629	42,976,150	5,710,000
10582 Total				**233,381,407**	**218,445,150**	**(14,936,257)**	**260,906,150**	**42,461,000**
Continuing Projects - Authority Control Total				**298,229,795**	**309,046,818**	**10,817,023**	**319,813,290**	**10,766,472**
Grants Projects								
11580	SR Community Health-Grants	10038139	HOM FY23 SB Mckinney PATH	609,494		(609,494)		
		10039359	HOM FY24 SB Mckinney PATH		631,550	631,550	631,550	
11580 Total				**609,494**	**631,550**	**22,056**	**631,550**	**0**
12960	SR Human Welfare-Grants	10038144	HOM FY23 250 Kearny VASH	2,453,118		(2,453,118)		
		10038146	HOM FY23 CoC AO Budget	5,643,326		(5,643,326)		
		10038244	San Francisco HMIS 2015	396,000		(396,000)		
		10038246	Rita da Cascia Positive Match	188,775		(188,775)		
		10038247	Hope House (Consolidated)	2,106,439		(2,106,439)		
		10038584	El Dorado/Midori	406,206		(406,206)		
		10038586	Hotel Isabel	225,448		(225,448)		
		10038587	Veterans Academy	358,694		(358,694)		
		10038588	Veterans Commons	455,791		(455,791)		
		10038589	SF HMIS Expansion	320,712		(320,712)		
		10038590	TNDC Ambassador Hotel	1,128,240		(1,128,240)		
		10038591	TNDC Franciscan Towers 2	1,195,045		(1,195,045)		
		10038592	Cadillac/William Penn	1,807,584		(1,807,584)		
		10038593	Canon Barcus Community House	795,086		(795,086)		
		10038619	Glide Cecil William Comm House	662,599		(662,599)		
		10038620	Hazel Betsey	293,523		(293,523)		
		10038621	Knox	406,206		(406,206)		
		10038622	Juan Pifarre Plaza	163,848		(163,848)		
		10038623	CHP Scattered Sites	1,043,454		(1,043,454)		
		10038624	Richardson Hall/ 55 Laguna	293,241		(293,241)		
		10038625	CCCYO Scattered Sites	1,800,164		(1,800,164)		

Department: HOM Homelessness And Supportive Housing

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038626	Dir Accss Hsng Chrnic Alchlics	1,648,319		(1,648,319)		
		10038628	Franciscan Towers	1,195,045		(1,195,045)		
		10038629	Henry Hotel	1,245,213		(1,245,213)		
		10038630	CoC Planning 2021	1,250,000		(1,250,000)		
		10038631	Dir Acc Hsng Empress/Folsm Dor	1,309,656		(1,309,656)		
		10038632	Mission Housing Sth Prk Residn	338,672		(338,672)		
		10038633	THC-Baldwin House	3,521,976		(3,521,976)		
		10038634	TNDC Scattered Sites	1,084,062		(1,084,062)		
		10038635	3rd Strt Hmless Youth RRH Prgm	597,904		(597,904)		
		10038636	1296 Shotwell	444,442		(444,442)		
		10038637	Mission Bay	299,518		(299,518)		
		10038638	Rnt Asstnce for Hmless Vets II	562,594		(562,594)		
		10038640	Hope House for Veterans	1,029,208		(1,029,208)		
		10038641	1036 Mission	1,123,411		(1,123,411)		
		10038642	95 Laguna Senior Housing	560,916		(560,916)		
		10038643	Bayview Hill Gardens	526,270		(526,270)		
		10038644	Canon Kip	2,099,352		(2,099,352)		
		10038645	HPP Housing Plus	602,884		(602,884)		
		10038646	Rapid Re-Housing for TAY	304,480		(304,480)		
		10038647	Compass Rapid Rehousing	1,012,317		(1,012,317)		
		10038648	THC-National, Crown, Winton	3,966,593		(3,966,593)		
		10038649	Mission Bay South 9	1,591,605		(1,591,605)		
		10038650	San Fran Coordin Entry Expan	997,570		(997,570)		
		10038651	Youth Coordinated Entry	225,000		(225,000)		
		10038652	Hamilton Famly Rapid Rehousing	1,245,912		(1,245,912)		
		10038653	DV Coordinated Entry	882,911		(882,911)		
		10038654	Larkin Strt YAC Collaborative	443,708		(443,708)		
		10038655	AWS Rapid Rehousing	1,528,590		(1,528,590)		
		10038656	LGBT Center Host Home Program	368,177		(368,177)		
		10038657	681 Florida	956,019		(956,019)		

Department: HOM Homelessness And Supportive Housing

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038658	Integrated Services Network	993,797		(993,797)		
		10038659	1300 Fourth	548,064		(548,064)		
		10038660	Mary Helen Rogers Senr Commnty	359,287		(359,287)		
		10038661	Lyric	1,309,998		(1,309,998)		
		10038662	Rent Asstnce for Hmless Vets I	703,215		(703,215)		
		10038663	Bishop Swing Community House	513,407		(513,407)		
		10038664	Treasure Island Consolidated	2,931,560		(2,931,560)		
		10038665	TNDC Folsom Dore	660,588		(660,588)		
		10038666	Allen Hotel	712,602		(712,602)		
		10038667	San Francisco HMIS 2016	33,909		(33,909)		
		10038668	Eddy and Taylor	330,836		(330,836)		
		10038669	Housing for Survivors	1,647,846		(1,647,846)		
		10039361	HOM FY24 250 Kearny VASH		2,453,118	2,453,118	2,453,118	
		10039364	HOM FY24 CoC AO Budget		5,643,326	5,643,326	5,643,326	
		10039368	El Dorado/Midori		365,662	365,662	365,662	
		10039369	Veterans Academy		358,694	358,694	358,694	
		10039370	Veterans Commons		416,149	416,149	416,149	
		10039371	SF HMIS Expansion		716,712	716,712	716,712	
		10039372	TNDC Franciscan Towers 2		15,650,848	15,650,848	15,650,848	
		10039373	Glide Cecil William Comm House		604,457	604,457	604,457	
		10039383	Hazel Betsey		266,109	266,109	266,109	
		10039395	CHP Scattered Sites		1,014,815	1,014,815	1,014,815	
		10039398	Richardson Hall/ 55 Laguna		4,452,876	4,452,876	4,452,876	
		10039414	CCCYO Scattered Sites		1,619,657	1,619,657	1,619,657	
		10039417	Dir Accss Hsng Chrnic Alchlics		1,494,069	1,494,069	1,494,069	
		10039421	3rd Strt Hmless Youth RRH Prgm		556,578	556,578	556,578	
		10039427	1296 Shotwell		399,215	399,215	399,215	
		10039432	Mission Bay		273,638	273,638	273,638	
		10039433	Rnt Asstnce for Hmless Vets II		507,842	507,842	507,842	
		10039434	Hope House for Veterans		1,030,314	1,030,314	1,030,314	

Department: HOM Homelessness And Supportive Housing

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039446	Rapid Re-Housing for TAY		2,336,472	2,336,472	2,336,472	
		10039449	San Fran Coordin Entry Expan		997,570	997,570	997,570	
		10039450	Youth Coordinated Entry		225,000	225,000	225,000	
		10039452	DV Coordinated Entry		882,911	882,911	882,911	
		10039457	Larkin Strt YAC Collaborative		444,106	444,106	444,106	
		10039458	AWS Rapid Rehousing		1,379,412	1,379,412	1,379,412	
		10039462	LGBT Center Host Home Program		368,177	368,177	368,177	
		10039470	Integrated Services Network		993,797	993,797	993,797	
		10039472	1300 Fourth		492,006	492,006	492,006	
		10039473	Mary Helen Rogers Senr Commnty		371,163	371,163	371,163	
		10039474	Lyric		1,178,246	1,178,246	1,178,246	
		10039475	Rent Asstnce for Hmless Vets I		642,430	642,430	642,430	
		10039476	Bishop Swing Community House		468,479	468,479	468,479	
		10039477	Treasure Island Consolidated		2,639,096	2,639,096	2,639,096	
		10039478	TNDC Folsom Dore		599,723	599,723	599,723	
		10039479	Allen Hotel		712,602	712,602	712,602	
		10039480	San Francisco HMIS 2016		33,909	33,909	33,909	
		10039481	Eddy and Taylor		296,874	296,874	296,874	
		10039482	Housing for Survivors		2,338,149	2,338,149	2,338,149	
		10039501	Hope House		3,608,623	3,608,623	3,608,623	
		10039502	CoC Planning 2022		1,250,000	1,250,000	1,250,000	
		10039834	78 Haight		969,546	969,546	969,546	
		10039835	180 Jones		1,095,332	1,095,332	1,095,332	
		10040222	HOM VETERAN AFFAIRS ONE SYSTEM		20,000	20,000	20,000	
12960 Total				**65,850,932**	**62,167,702**	**(3,683,230)**	**62,167,702**	**0**
Grants Projects Total				**66,460,426**	**62,799,252**	**(3,661,174)**	**62,799,252**	**0**
Work Orders/Overhead								
10060	GF Work Order	203646	HOM PROGRAMS	5,555,473	3,256,859	(2,298,614)	3,256,859	
10060 Total				**5,555,473**	**3,256,859**	**(2,298,614)**	**3,256,859**	**0**

Department: HOM Homelessness And Supportive Housing

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
Work Orders/Overhead Total				**5,555,473**	**3,256,859**	**(2,298,614)**	**3,256,859**	**0**
Continuing Projects - Project Control								
12920	SR Human Welfare-Grants Sta	10038927	HHAP 3	47,355,929		(47,355,929)		
		10039905	HHAP 4		40,696,894	40,696,894		(40,696,894)
		10040254	HHIP		3,668,050	3,668,050		(3,668,050)
		10040256	PATH CITED		1,945,706	1,945,706		(1,945,706)
12920 Total				**47,355,929**	**46,310,650**	**(1,045,279)**	**0**	**(46,310,650)**
Continuing Projects - Project Control Total				**47,355,929**	**46,310,650**	**(1,045,279)**	**0**	**(46,310,650)**
Total Uses of Funds				**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**

Department: HRD Human Resources

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	27,916,678	31,058,809	3,142,131	31,423,707	364,898
Mandatory Fringe Benefits	10,757,292	11,092,985	335,693	11,320,908	227,923
Non-Personnel Services	91,711,970	94,033,154	2,321,184	97,114,095	3,080,941
Materials & Supplies	368,689	440,516	71,827	407,220	(33,296)
Programmatic Projects	4,231,000	5,455,279	1,224,279	1,807,567	(3,647,712)
Services Of Other Depts	7,698,897	9,484,604	1,785,707	8,530,190	(954,414)
Total Uses by Chart of Accounts	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**
Sources Summary					
Other Revenues	138,425	146,103	7,678	150,462	4,359
Expenditure Recovery	123,931,221	130,649,063	6,717,842	133,978,775	3,329,712
General Fund Support	18,614,880	20,770,181	2,155,301	16,474,450	(4,295,731)
Total Sources by Chart of Accounts	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**
Fund Summary					
General Fund	41,837,101	47,883,244	6,046,143	42,869,222	(5,014,022)
General Services Fund	100,847,425	103,682,103	2,834,678	107,734,465	4,052,362
Total Uses by Funds	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**
Division Summary					
HRD Administration	9,585,625	7,325,573	(2,260,052)	6,379,558	(946,015)
HRD Equal Emplymt Opportunity	8,132,608	9,206,806	1,074,198	9,989,846	783,040
HRD Employee Relations	4,969,260	7,812,553	2,843,293	4,827,108	(2,985,445)
HRD Recruit-Assess-Client Svc	12,517,853	12,810,037	292,184	13,680,426	870,389
HRD Workers Compensation	100,709,000	103,536,000	2,827,000	107,584,003	4,048,003
HRD Workforce Development	6,770,180	10,874,378	4,104,198	8,142,746	(2,731,632)
Total Uses by Division	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24

Department: HRD Human Resources

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	16,917,279	18,006,866	1,089,587	18,991,367	984,501
			Mandatory Fringe Benefits	6,051,374	6,004,213	(47,161)	6,278,528	274,315
			Non-Personnel Services	1,544,443	1,459,443	(85,000)	944,370	(515,073)
			Materials & Supplies	132,960	132,960		119,664	(13,296)
			Services Of Other Depts	5,708,220	5,778,611	70,391	6,759,391	980,780
			Overhead and Allocations	(1,502,692)	(1,502,692)		(1,502,692)	
10000 Total				**28,851,584**	**29,879,401**	**1,027,817**	**31,590,628**	**1,711,227**
12460	SR Workers' Compensation		Salaries	7,913,352	8,305,641	392,289	8,572,519	266,878
			Mandatory Fringe Benefits	3,557,595	3,612,730	55,135	3,714,059	101,329
			Non-Personnel Services	86,067,095	88,431,388	2,364,293	92,146,376	3,714,988
			Materials & Supplies	180,406	180,406		180,406	
			Services Of Other Depts	1,487,860	1,503,143	15,283	1,467,951	(35,192)
			Overhead and Allocations	1,502,692	1,502,692		1,502,692	
12460 Total				**100,709,000**	**103,536,000**	**2,827,000**	**107,584,003**	**4,048,003**
Operating Total				**129,560,584**	**133,415,401**	**3,854,817**	**139,174,631**	**5,759,230**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17358	HR Tuition Reimbursement	9,000	9,000		9,000	
		17360	Labor Relations	1,600,514	4,410,439	2,809,925	1,358,778	(3,051,661)
		17363	Hr Trainee Program	163,655	165,978	2,323	170,518	4,540
		17364	Leave Management	413,232	419,977	6,745	431,940	11,963
		17366	It Project Hire	490,992		(490,992)		
		20992	HR SF Fellows Program	2,990,000	3,480,000	490,000	1,080,000	(2,400,000)
		22015	ExpAuth-Auto Machinists 1414	4,000	4,000		4,000	
		22016	ExpAuth-Bldg Inspectors Assoc.	10,000	10,000		10,000	
		22017	ExpAuth-Consolidated Crafts	4,500	4,500		4,500	
		22018	ExpAuth-Carpenters, Local 22	5,000	5,000		5,000	
		22019	ExpAuth-DeputySheriffs'Assoc	5,000	5,000		5,000	
		22020	ExpAuth-Electrical Workers,L6	8,000	8,000		8,000	
		22021	ExpAuth-FirefightersL798 Unit1	20,000	20,000		20,000	
		22022	ExpAuth-FirefightersL798 Unit2	3,000	3,000		3,000	

Department: HRD Human Resources

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
		22023	ExpAuth-IFPTE, Local 21	1,000,000		(1,000,000)		
		22024	ExpAuth-Laborers, Local 261	152,472	7,500	(144,972)	7,500	
		22025	ExpAuth-MunicipalExecAssoc	356,580	250,000	(106,580)	250,000	
		22026	ExpAuth-Plumbers, Local 38	7,500	7,500		7,500	
		22027	ExpAuth-Police Officers, L911	5,000	5,000		5,000	
		22028	ExpAuth-DeputyProbationOfficer	20,000	20,000		20,000	
		22029	ExpAuth-SF City Workers United	2,000	4,000	2,000	4,000	
		22030	ExpAuth-SEIU Local 1021, Misc	120,000	120,000		120,000	
		22031	ExpAuth-SEIU L1021,StaffNurses	275,000	275,000		275,000	
		22032	ExpAuth-SheetMetalWorkers,L104	750	750		750	
		22033	ExpAuth-SheriffsMgrSupervisor	5,000	5,000		5,000	
		22034	ExpAuth-StationaryEngineer,L39	8,000	8,000		8,000	
		22035	ExpAuth-Teamsters, 853	6,000	6,000		6,000	
		22036	ExpAuth-TeamstersL856MultiUnit	20,000	20,000		20,000	
		22037	ExpAuth-Teamsters, L856SupvRN	100,000	100,000		100,000	
		22038	ExpAuth-TWU Local 250-A, 7410	2,500	2,500		2,500	
		22039	ExpAuth-TWU, Local 200, SEAM	6,000	6,000		6,000	
		22040	ExpAuth-TWU, L250-A, MultiUnit	15,000	15,000		15,000	
		22041	ExpAuth-UnrepresentedEmployees	30,000	30,000		30,000	
10010 Total				**7,858,695**	**9,427,144**	**1,568,449**	**3,991,986**	**(5,435,158)**
Annual Projects - Authority Control Total				**7,858,695**	**9,427,144**	**1,568,449**	**3,991,986**	**(5,435,158)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17358	HR Tuition Reimbursement		29,972	29,972	29,972	
		17367	HR Fingerprinting	350,000	350,000		350,000	
		20357	HIRING MODERNIZATION	2,242,200	2,575,293	333,093	2,001,094	(574,199)
		21748	Reinvestment Initiatives	205,049	208,104	3,055	213,503	5,399
		22023	ExpAuth-IFPTE, Local 21		1,000,000	1,000,000	1,000,000	
		22431	HRD-Local 261 Apprenticeship		100,000	100,000	100,000	
		22432	HRD-Local 1414 Apprenticeship		15,000	15,000	15,000	
		22446	HRD Career Center		755,909	755,909	461,494	(294,415)

Department: HRD Human Resources

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		22550	Internet-Employee Portal		1,075,729	1,075,729	727,567	(348,162)
10020 Total				**2,797,249**	**6,110,007**	**3,312,758**	**4,898,630**	**(1,211,377)**
Continuing Projects - Authority Control Total				**2,797,249**	**6,110,007**	**3,312,758**	**4,898,630**	**(1,211,377)**
Grants Projects								
12550	SR Grants; GSF Continuing	10038208	HRD Fish Fellow Grant FY23	138,425		(138,425)		
		10039615	HRD Fish Fellow Grant FY24		146,103	146,103	150,462	4,359
12550 Total				**138,425**	**146,103**	**7,678**	**150,462**	**4,359**
Grants Projects Total				**138,425**	**146,103**	**7,678**	**150,462**	**4,359**
Work Orders/Overhead								
10060	GF Work Order	232025	HRD Recruit-Assess-Client Svc	1,407,896	1,288,563	(119,333)	1,324,611	36,048
		232029	HRD Workforce Development	921,677	1,178,129	256,452	1,063,367	(114,762)
10060 Total				**2,329,573**	**2,466,692**	**137,119**	**2,387,978**	**(78,714)**
Work Orders/Overhead Total				**2,329,573**	**2,466,692**	**137,119**	**2,387,978**	**(78,714)**
Total Uses of Funds				**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**

Department: HRC Human Rights Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	3,447,410	4,195,617	748,207	4,362,212	166,595
Mandatory Fringe Benefits	1,352,887	1,573,854	220,967	1,619,232	45,378
Non-Personnel Services	300,616	150,616	(150,000)	149,951	(665)
City Grant Program	1,612,900	1,547,416	(65,484)	1,547,416	
Materials & Supplies	29,437	29,437		26,493	(2,944)
Programmatic Projects	7,555,000	10,615,205	3,060,205	10,615,205	
Services Of Other Depts	797,423	1,049,219	251,796	1,028,185	(21,034)
Total Uses by Chart of Accounts	**15,095,673**	**19,161,364**	**4,065,691**	**19,348,694**	**187,330**
Sources Summary					
Expenditure Recovery	99,600	5,099,600	5,000,000	5,099,600	
General Fund Support	14,996,073	14,061,764	(934,309)	14,249,094	187,330
Total Sources by Chart of Accounts	**15,095,673**	**19,161,364**	**4,065,691**	**19,348,694**	**187,330**
Fund Summary					
General Fund	15,095,673	19,161,364	4,065,691	19,348,694	187,330
Total Uses by Funds	**15,095,673**	**19,161,364**	**4,065,691**	**19,348,694**	**187,330**
Division Summary					
HRC Human Rights Commission	15,095,673	19,161,364	4,065,691	19,348,694	187,330
Total Uses by Division	**15,095,673**	**19,161,364**	**4,065,691**	**19,348,694**	**187,330**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	3,340,551	4,085,332	744,781	4,248,661	163,329
			Mandatory Fringe Benefits	1,307,086	1,529,181	222,095	1,573,492	44,311
			Non-Personnel Services	300,616	150,616	(150,000)	149,951	(665)
			City Grant Program	1,612,900	1,547,416	(65,484)	1,547,416	
			Materials & Supplies	29,437	29,437		26,493	(2,944)

Department: HRC Human Rights Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Services Of Other Depts	587,423	774,424	187,001	753,390	(21,034)
10000 Total				**7,178,013**	**8,116,406**	**938,393**	**8,299,403**	**182,997**
Operating Total				**7,178,013**	**8,116,406**	**938,393**	**8,299,403**	**182,997**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	20990	Opportunities for All	775,000	64,795	(710,205)	64,795	
		21748	Reinvestment Initiatives	6,752,660	10,590,163	3,837,503	10,594,496	4,333
		22070	HRC CBO Grant Pool	390,000	390,000		390,000	
10020 Total				**7,917,660**	**11,044,958**	**3,127,298**	**11,049,291**	**4,333**
Continuing Projects - Authority Control Total				**7,917,660**	**11,044,958**	**3,127,298**	**11,049,291**	**4,333**
Total Uses of Funds				**15,095,673**	**19,161,364**	**4,065,691**	**19,348,694**	**187,330**

Department: HSA Human Services

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	249,700,306	259,909,610	10,209,304	270,770,934	10,861,324
Mandatory Fringe Benefits	116,947,954	116,504,745	(443,209)	121,063,907	4,559,162
Non-Personnel Services	45,975,813	45,877,413	(98,400)	51,358,618	5,481,205
Aid Assistance	20,683,571	16,613,495	(4,070,076)	11,733,495	(4,880,000)
Aid Payments	422,985,293	454,471,475	31,486,182	474,904,378	20,432,903
Capital Outlay	1,067,519	1,451,243	383,724		(1,451,243)
City Grant Program	156,455,222	177,852,284	21,397,062	159,892,086	(17,960,198)
Debt Service				2,600,463	2,600,463
Materials & Supplies	3,914,664	3,914,664		3,525,854	(388,810)
Other Support/Care of Persons	1,010,000	1,010,000		1,010,000	
Programmatic Projects	680,000	183,500	(496,500)	680,000	496,500
Services Of Other Depts	86,027,452	89,752,675	3,725,223	90,493,644	740,969
Intrafund Transfers Out	18,825,945	22,366,301	3,540,356	23,091,926	725,625
Total Uses by Chart of Accounts	**1,124,273,739**	**1,189,907,405**	**65,633,666**	**1,211,125,305**	**21,217,900**
Sources Summary					
Intergovernmental: Federal	319,712,917	335,641,715	15,928,798	342,556,346	6,914,631
Intergovernmental: State	472,615,712	496,032,999	23,417,287	491,022,202	(5,010,797)
Charges for Services	1,587,875	1,561,225	(26,650)	1,561,225	
Rents & Concessions	100,000	100,000		100,000	
Other Revenues	2,175,472	2,324,523	149,051	80,000	(2,244,523)
Interest & Investment Income	300,000	288,000	(12,000)	288,000	
Expenditure Recovery	20,903,431	21,009,428	105,997	21,009,428	
Transfers In	14,474,316	15,348,156	873,840	15,298,156	(50,000)
General Fund Support	292,404,016	317,601,359	25,197,343	339,209,948	21,608,589
Total Sources by Chart of Accounts	**1,124,273,739**	**1,189,907,405**	**65,633,666**	**1,211,125,305**	**21,217,900**

Department: HSA Human Services

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Fund Summary					
General Fund	1,040,540,632	1,089,501,839	48,961,207	1,127,072,311	37,570,472
Gift and Other Exp Trust Fund	95,472		(95,472)		
Human Welfare Fund	73,864,544	91,577,608	17,713,064	75,282,035	(16,295,573)
Senior Citizens Program Fund	9,773,091	8,827,958	(945,133)	8,770,959	(56,999)
Total Uses by Funds	**1,124,273,739**	**1,189,907,405**	**65,633,666**	**1,211,125,305**	**21,217,900**
Division Summary					
HSA Disability & Aging Svc	482,840,113	489,256,266	6,416,153	513,676,371	24,420,105
HSA Admin Support (HSA)	150,241,184	173,893,002	23,651,818	174,275,373	382,371
HSA Benefits & Family Support	491,192,442	526,758,137	35,565,695	523,173,561	(3,584,576)
Total Uses by Division	**1,124,273,739**	**1,189,907,405**	**65,633,666**	**1,211,125,305**	**21,217,900**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	236,264,564	246,038,601	9,774,037	257,120,500	11,081,899
			Mandatory Fringe Benefits	114,654,821	114,219,769	(435,052)	118,768,596	4,548,827
			Non-Personnel Services	39,535,790	40,058,343	522,553	45,568,548	5,510,205
			Aid Assistance	14,489,366	7,421,266	(7,068,100)	7,541,266	120,000
			Aid Payments	422,985,293	454,471,475	31,486,182	474,904,378	20,432,903
			City Grant Program	58,691,802	61,781,483	3,089,681	63,524,431	1,742,948
			Debt Service				2,600,463	2,600,463
			Materials & Supplies	3,888,099	3,888,099		3,499,289	(388,810)
			Other Support/Care of Persons	10,000	10,000		10,000	
			Services Of Other Depts	84,552,780	88,185,461	3,632,681	88,859,523	674,062
			Intrafund Transfers Out	18,825,945	22,366,301	3,540,356	23,091,926	725,625
10000 Total				**993,898,460**	**1,038,440,798**	**44,542,338**	**1,085,488,920**	**47,048,122**
Operating Total				**993,898,460**	**1,038,440,798**	**44,542,338**	**1,085,488,920**	**47,048,122**

Continuing Projects - Authority Control

Department: HSA Human Services

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	10000	Operating		21,817,023	21,817,023	11,817,023	(10,000,000)
		15811	Facility Impr & Maint c		1,101,243	1,101,243		(1,101,243)
		17553	CWS-FC-Title IV-E Waiver		(1,000,000)	(1,000,000)		1,000,000
		17554	SF Connected Prg	356,554	361,720	5,166	371,487	9,767
		17556	Community Living Fund	9,074,626	9,198,519	123,893	9,217,806	19,287
		17559	HS Fire Victim Assistance Fund	2,078,940	2,082,978	4,038	2,082,978	
		17561	IPO	1,060,073	1,906,900	846,827	1,909,966	3,066
		17562	HS Jobs Now Programs	9,751,406	9,716,601	(34,805)	9,744,665	28,064
		17565	HS Working Families Credit	1,000,000	1,000,000		1,000,000	
		17566	CalWIN	4,606,031	4,692,557	86,526	4,759,466	66,909
		21014	HS Benefits Connectors	680,000	183,500	(496,500)	680,000	496,500
		21784	HS 1235 Mission	1,067,519		(1,067,519)		
		88888	CoVid PPE & Scarce Resources	16,967,023		(16,967,023)		
10020 Total				**46,642,172**	**51,061,041**	**4,418,869**	**41,583,391**	**(9,477,650)**
12890	SR Community Living	17552	Child Svcs Fund-W&I Art5	148,607	121,957	(26,650)	121,957	
12890 Total				**148,607**	**121,957**	**(26,650)**	**121,957**	**0**
12965	SR Nov 2016 Prop I Dignity	20354	Nov 16 Prop I dignity Fund	70,533,343	71,720,183	1,186,840	74,670,183	2,950,000
12965 Total				**70,533,343**	**71,720,183**	**1,186,840**	**74,670,183**	**2,950,000**
Continuing Projects - Authority Control Total				**117,324,122**	**122,903,181**	**5,579,059**	**116,375,531**	**(6,527,650)**
Grants Projects								
12910	SR Human Welfare-Grants Oth	10038901	HS CH Guaranteed Income - Tipp	1,000,000	1,500,000	500,000		(1,500,000)
		10038902	HS CH Guaranteed Income - Cran	500,000		(500,000)		
		10038903	HS CH Guaranteed Income - Gees	500,000		(500,000)		
		10040021	HS FS CSNS		744,523	744,523		(744,523)
12910 Total				**2,000,000**	**2,244,523**	**244,523**	**0**	**(2,244,523)**
12960	SR Human Welfare-Grants	10037027	HS PA Refugee RESS FFYs22-23	9,057	26,715	17,658		(26,715)
		10038234	HS PA Refugee ORSA FFYs23-24	7,376		(7,376)		
		10038235	HS PA Refugee RESS FFYs23-24	110,384	179,286	68,902		(179,286)
		10039485	HS PA Refugee ORSA FFYs24-25		7,376	7,376	7,376	
		10039486	HS PA Refugee RESS FFYs24-25		110,384	110,384	110,384	

Department: HSA Human Services

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10040266	HS PA CalAIM JI Round 2 Fed		83,771	83,771	28,067	(55,704)
12960 Total				**126,817**	**407,532**	**280,715**	**145,827**	**(261,705)**
14520	SR Senior Citizens-Grants Sta	10037991	HS AG HICAP Aug FY22	53,308		(53,308)		
		10038214	HS AG Omb State GF FY23	129,479		(129,479)		
		10038215	HS AG Omb PH L&C Pg Fnd FY23	4,611		(4,611)		
		10038216	HS AG Omb SHF CP Accnt FY23	21,698		(21,698)		
		10038217	HS AG Omb SNF QAF FY23	21,903		(21,903)		
		10038218	HS AG HICAP Reim FY23	139,971		(139,971)		
		10038219	HS AG HICAP State FY23	70,766		(70,766)		
		10038221	HS AG Con Nutr IIIC1 FY23	295,637		(295,637)		
		10038222	HS AG HDM Nutr IIIC2 FY23	1,729,094		(1,729,094)		
		10038473	HS AG Admin State GF FY23	100,000		(100,000)		
		10038582	HS AG CalVet MHSA FY23-FY24	57,000	57,000			(57,000)
		10038825	HS AG ADRC Infr FY23	509,019		(509,019)		
		10038938	HS AG HCBS NI FY23	1,052,073		(1,052,073)		
		10039272	HS AG Omb State GF FY24		129,479	129,479	129,479	
		10039273	HS AG Omb PH L&C Pg Fnd FY24		4,611	4,611	4,611	
		10039274	HS AG Omb SHF CP Accnt FY23		21,698	21,698	21,698	
		10039275	HS AG Omb SNF QAF FY24		21,903	21,903	21,903	
		10039277	HS AG Con Nutr IIIC1 FY24 ST		295,637	295,637	295,637	
		10039278	HS AG HDM Nutr IIIC2 FY24 ST		1,729,094	1,729,094	1,729,094	
		10039315	HS AG Admin State GF FY24		100,000	100,000	100,001	1
		10039334	HS AG HICAP Reim FY24/25		105,265	105,265	105,265	
		10039335	HS AG HICAP State FY24/25		52,592	52,592	52,592	
		10039451	HS AG ADRC Infr FY24		355,404	355,404	355,404	
		10039454	HS AG HICAP AUG FY24/25		39,981	39,981	39,981	
		10039530	HS AG CalFresh Exp FFY24 State		54,427	54,427	54,427	
14520 Total				**4,184,559**	**2,967,091**	**(1,217,468)**	**2,910,092**	**(56,999)**
14560	SR Senior Citizens-Grants	10038123	HS AG Elder Abuse Prev FY23	10,999		(10,999)		
		10038220	HS AG Supp Svcs IIIB FY23	1,106,597		(1,106,597)		

Department: HSA Human Services

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038221	HS AG Con Nutr IIIC1 FY23	831,955		(831,955)		
		10038222	HS AG HDM Nutr IIIC2 FY23	778,471		(778,471)		
		10038223	HS AG Prev Hlth IIID FY23	56,909		(56,909)		
		10038224	HS AG Fam Caregiver Svc FY23	412,267		(412,267)		
		10038225	HS AG Omb LTC Svcs VIIA FY23	37,259		(37,259)		
		10038226	HS AG NSIP Con Nutr IIIC1 FY23	743,320		(743,320)		
		10038227	HS AG NSIP HDM Nutr IIIC2 FY23	1,336,848		(1,336,848)		
		10038228	HS AG CalFresh Healthy FFY23	125,587		(125,587)		
		10038229	HS AG HICAP SHIP FY23	93,018		(93,018)		
		10038230	HS AG MIPPA AAA MIPPA FFY23	14,083		(14,083)		
		10038231	HS AG MIPPA ADRC MIPPA FFY23	11,668		(11,668)		
		10038232	HS AG MIPPA HICAP MIPPA FFY23	29,551		(29,551)		
		10039269	HS AG Elder Abuse Prev FY24		10,999	10,999	10,999	
		10039270	HS AG Con Nutr IIIC1 FY24 Fed		930,899	930,899	930,899	
		10039271	HS AG HDM Nutr IIIC2 FY24 Fed		871,054	871,054	871,054	
		10039276	HS AG Supp Svcs IIIB FY24		915,069	915,069	915,069	
		10039279	HS AG Prev Hlth IIID FY24		162,425	162,425	162,425	
		10039280	HS AG Fam Caregiver Svc FY24		412,267	412,267	412,267	
		10039281	HS AG Omb LTC Svcs VIIA FY24		37,259	37,259	37,259	
		10039282	HS AG NSIP Con Nutr IIIC1 FY24		743,320	743,320	743,320	
		10039283	HS AG NSIP HDM Nutr IIIC2 FY24		1,336,848	1,336,848	1,336,848	
		10039336	HS AG HICAP SHIP FY24/25		71,923	71,923	71,923	
		10039456	HS AG CalFresh Healthy FFY24		246,190	246,190	246,190	
		10039460	HS AG MIPPA AAA MIPPA FFY24		23,192	23,192	23,192	
		10039463	HS AG MIPPA ADRC MIPPA FFY24		19,188	19,188	19,188	
		10039468	HS AG MIPPA HICAP MIPPA FFY24		38,400	38,400	38,400	
		10039484	HS AG CalFresh Exp FFY24 Fed		41,834	41,834	41,834	
14560 Total				**5,588,532**	**5,860,867**	**272,335**	**5,860,867**	**0**
14820	SR ETF-Gift	10038233	HS AG Hospital Council FY23	95,472		(95,472)		
14820 Total				**95,472**	**0**	**(95,472)**	**0**	**0**

Department: HSA Human Services

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
Grants Projects Total				**11,995,380**	**11,480,013**	**(515,367)**	**8,916,786**	**(2,563,227)**
Continuing Projects - Project Control								
12920	SR Human Welfare-Grants Sta	10029771	HS AD CCR&ICWA Cty Liaison 2	302,537	307,464	4,927	316,001	8,537
		10038241	HS CH HNP Round 2	147,020		(147,020)		
		10038704	HS CH THP Round 3	459,200		(459,200)		
		10038705	HS CH HNP Round 3	147,020		(147,020)		
		10039775	HS CH Guaranteed Income Grant		3,500,000	3,500,000		(3,500,000)
		10039779	HS CH HNMP Round 1		303,668	303,668		(303,668)
		10039780	HS CH THP Round 4		2,042,421	2,042,421		(2,042,421)
		10039992	HS CH THP Round 5		2,042,421	2,042,421		(2,042,421)
		10039994	HS CH HNMP Round 2		303,668	303,668		(303,668)
		10040034	HS CH CCCPP		8,500,000	8,500,000		(8,500,000)
		10040268	HS PA CalAIM JI Round 2 State		83,771	83,771	28,067	(55,704)
12920 Total				**1,055,777**	**17,083,413**	**16,027,636**	**344,068**	**(16,739,345)**
Continuing Projects - Project Control Total				**1,055,777**	**17,083,413**	**16,027,636**	**344,068**	**(16,739,345)**
Total Uses of Funds				**1,124,273,739**	**1,189,907,405**	**65,633,666**	**1,211,125,305**	**21,217,900**

Department: JUV Juvenile Probation

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	19,551,800	20,524,022	972,222	21,026,944	502,922
Mandatory Fringe Benefits	10,345,568	10,579,724	234,156	10,499,844	(79,880)
Non-Personnel Services	5,123,123	3,991,859	(1,131,264)	3,456,304	(535,555)
Capital Outlay	2,354,346	3,119,742	765,396	417,126	(2,702,616)
City Grant Program	235,000		(235,000)		
Materials & Supplies	393,800	389,347	(4,453)	350,413	(38,934)
Programmatic Projects	3,933,073	1,236,293	(2,696,780)	229,890	(1,006,403)
Services Of Other Depts	10,598,316	9,421,871	(1,176,445)	9,321,185	(100,686)
Total Uses by Chart of Accounts	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**
Sources Summary					
Intergovernmental: Federal	1,366,060	1,958,140	592,080	1,575,140	(383,000)
Intergovernmental: State	18,543,073	16,522,492	(2,020,581)	14,949,554	(1,572,938)
Charges for Services	3,000	3,000		3,000	
Expenditure Recovery	180,000	205,638	25,638	180,000	(25,638)
Other Financing Sources	1,476,000	(476,000)	(1,952,000)		476,000
General Fund Support	30,966,893	31,049,588	82,695	28,594,012	(2,455,576)
Total Sources by Chart of Accounts	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**
Fund Summary					
City Facilities Improvement Fund	1,476,000	(476,000)	(1,952,000)		476,000
General Fund	32,883,271	33,612,782	729,511	30,748,568	(2,864,214)
Public Protection Fund	18,175,755	16,126,076	(2,049,679)	14,553,138	(1,572,938)
Total Uses by Funds	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**
Division Summary					
JUV Community Investments		5,835,081	5,835,081	5,547,093	(287,988)
JUV Probation Services	13,011,695	9,240,218	(3,771,477)	8,359,246	(880,972)
JUV Juvenile Hall	18,083,548	18,795,614	712,066	17,903,041	(892,573)
JUV Children's Baseline	20,892		(20,892)		
JUV General	21,418,891	15,391,945	(6,026,946)	13,492,326	(1,899,619)

Department: JUV Juvenile Probation

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Uses by Division	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**

Reserved Appropriations

Controller Reserves

10016881	Juv - Facilities Maintenance
10034485	YGC Elevators - East & West

Controller Reserves: Total	**0**	**0**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	15,761,533	15,413,240	(348,293)	15,600,813	187,573
			Mandatory Fringe Benefits	7,957,962	7,254,894	(703,068)	7,154,223	(100,671)
			Non-Personnel Services	3,940,742	3,673,648	(267,094)	3,063,301	(610,347)
			Materials & Supplies	389,347	389,347		350,413	(38,934)
			Services Of Other Depts	3,955,341	3,942,890	(12,451)	4,130,192	187,302
10000 Total				**32,004,925**	**30,674,019**	**(1,330,906)**	**30,298,942**	**(375,077)**
Operating Total				**32,004,925**	**30,674,019**	**(1,330,906)**	**30,298,942**	**(375,077)**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	15785	JP Juv - Facilities Maintenanc	378,346	397,263	18,917	417,126	19,863
10010 Total				**378,346**	**397,263**	**18,917**	**417,126**	**19,863**
Annual Projects - Authority Control Total				**378,346**	**397,263**	**18,917**	**417,126**	**19,863**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	19555	JP Juv - Ygc Capital Improveme		450,000	450,000		(450,000)
		20709	YGC Replace HVAC Systems		1,676,000	1,676,000		(1,676,000)
		22202	Juvenile Hall Replacement	500,000		(500,000)		
		22451	JUV FFPSA Certainty Grant		415,500	415,500	32,500	(383,000)
10020 Total				**500,000**	**2,541,500**	**2,041,500**	**32,500**	**(2,509,000)**
15384	CPXCF COP Crit Reprs/Rcv Stmls	20708	YGC Elevators - Modernization	1,000,000		(1,000,000)		

Department: JUV Juvenile Probation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		20709	YGC Replace HVAC Systems	476,000	(476,000)	(952,000)		476,000
15384 Total				**1,476,000**	**(476,000)**	**(1,952,000)**	**0**	**476,000**
Continuing Projects - Authority Control Total				**1,976,000**	**2,065,500**	**89,500**	**32,500**	**(2,033,000)**
Grants Projects								
13550	SR Public Protection-Grant	10000575	JUV Juvenile Re-Entry FY14-15	7,625		(7,625)		
		10000576	JUV Juvenile Re-Entry FY15-16	2,406		(2,406)		
		10000577	JUV Juvenile Re-Entry FY16-17	91,481		(91,481)		
		10000580	JUV YOBG FY10-11	10		(10)		
		10000582	JUV YOBG FY12-13	141,362		(141,362)		
		10000583	JUV YOBG FY13-14	272,960		(272,960)		
		10000584	JUV YOBG FY14-15	108,153		(108,153)		
		10000586	JUV YOBG FY16-17	393,453		(393,453)		
		10029612	JUV Juvenile Re-entry FY17-18	55,840		(55,840)		
		10029614	JUV YOBG FY17-18	308,693		(308,693)		
		10033056	JUV YOBG FY18-19	120,165		(120,165)		
13550 Total				**1,502,148**	**0**	**(1,502,148)**	**0**	**0**
13720	SR Public Protection-Grant Sta	10023405	Juvenile Probation Activities	735,368		(735,368)		
		10033432	JUV Juvenile Re-entry FY19-20	119		(119)		
		10033433	JUV STC Core Training	81,900		(81,900)		
		10033434	JUV YOBG FY19-20	729,597		(729,597)		
		10036257	JUV Juvenile Re-entry FY20-21	98,552		(98,552)		
		10036258	JUV YOBG FY20-21	2,048,589		(2,048,589)		
		10037106	JUV Juvenile Re-entry FY21-22	12,454		(12,454)		
		10037107	JUV YOBG FY21-22	514,098	1,130,050	615,952		(1,130,050)
		10038189	JUV YOBG FY22-23	5,093,917		(5,093,917)		
		10038197	JUV JPAF FY22-23	4,881,303	451,226	(4,430,077)	1,377,412	926,186
		10038199	JUV Juvenile Re-entry FY22-23	123,910		(123,910)		
		10038201	FY22-23 DJJ Realignment	2,353,800		(2,353,800)		
		10039240	JUV Cty Op Juv Facilit FY22-23		1,072,479	1,072,479		(1,072,479)
		10039385	JUV YOBG FY23-24		4,967,311	4,967,311	4,967,311	

Department: JUV Juvenile Probation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039388	JUV STC Core Training FY23-24		75,000	75,000	75,000	
		10039428	JUV DJJ Realignment FY23-24		2,734,182	2,734,182	2,734,182	
		10039430	JUV JPAF FY23-24		5,299,233	5,299,233	5,299,233	
		10039804	JUV FFPSA Block Grant FY21-22		346,595	346,595		(346,595)
		10039864	JUV Juvenile Re-entry FY23-24		50,000	50,000	100,000	50,000
13720 Total				**16,673,607**	**16,126,076**	**(547,531)**	**14,553,138**	**(1,572,938)**
Grants Projects Total				**18,175,755**	**16,126,076**	**(2,049,679)**	**14,553,138**	**(1,572,938)**
Total Uses of Funds				**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**

Department: LLB Law Library

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	394,378	428,446	34,068	443,147	14,701
Mandatory Fringe Benefits	178,020	178,772	752	182,892	4,120
Materials & Supplies	6,000	6,000		5,400	(600)
Services Of Other Depts	1,553,266	1,181,642	(371,624)	1,220,109	38,467
Total Uses by Chart of Accounts	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Sources Summary					
General Fund Support	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Total Sources by Chart of Accounts	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Fund Summary					
General Fund	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Total Uses by Funds	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Division Summary					
LLB Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Total Uses by Division	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	394,378	428,446	34,068	443,147	14,701
			Mandatory Fringe Benefits	178,020	178,772	752	182,892	4,120
			Materials & Supplies	6,000	6,000		5,400	(600)
			Services Of Other Depts	1,553,266	1,181,642	(371,624)	1,220,109	38,467
10000 Total				**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Operating Total				**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Total Uses of Funds				**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**

Department: MYR Mayor

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	10,979,122	11,753,706	774,584	12,099,421	345,715
Mandatory Fringe Benefits	4,091,517	4,187,186	95,669	4,295,031	107,845
Non-Personnel Services	2,652,056	2,645,864	(6,192)	2,607,409	(38,455)
Aid Assistance	4,200,000	4,200,000		4,200,000	
City Grant Program	95,838,431	92,152,291	(3,686,140)	87,111,258	(5,041,033)
Debt Service	2,727,919	5,828,541	3,100,622	15,320,396	9,491,855
Materials & Supplies	30,000	30,000		27,000	(3,000)
Other Support/Care of Persons	79,908,586	56,327,920	(23,580,666)	60,994,195	4,666,275
Programmatic Projects	7,248,117	7,602,089	353,972	8,045,089	443,000
Services Of Other Depts	5,262,080	5,738,640	476,560	5,666,178	(72,462)
Overhead and Allocations	3,435,075	3,978,824	543,749	3,898,160	(80,664)
Transfers Out	2,250,000	2,250,000		2,250,000	
Total Uses by Chart of Accounts	**218,622,903**	**196,695,061**	**(21,927,842)**	**206,514,137**	**9,819,076**
Sources Summary					
Other Local Taxes	2,172,000	3,234,000	1,062,000	3,557,000	323,000
Intergovernmental: Other	2,012,919	1,415,097	(597,822)	1,415,097	
Rents & Concessions	5,030,000	5,030,000		5,030,000	
Other Revenues	17,667,534	17,385,534	(282,000)	19,600,034	2,214,500
Expenditure Recovery	32,360,504	36,074,008	3,713,504	37,088,396	1,014,388
IntraFund Transfers In	58,454	58,454		58,454	
Transfers In	2,060,220		(2,060,220)		
Beg Fund Balance - Budget Only	4,506,178	3,530,000	(976,178)	3,530,000	
General Fund Support	152,755,094	129,967,968	(22,787,126)	136,235,156	6,267,188
Total Sources by Chart of Accounts	**218,622,903**	**196,695,061**	**(21,927,842)**	**206,514,137**	**9,819,076**

Department: MYR Mayor

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Fund Summary					
Culture and Recreation Fund	2,940,028	3,234,000	293,972	3,557,000	323,000
Community / Neighborhood Dev	68,542,925	65,275,534	(3,267,391)	70,290,034	5,014,500
General Fund	140,866,174	123,035,527	(17,830,647)	127,517,103	4,481,576
General Services Fund	150,000	150,000		150,000	
LowMod Income Housing Asset Fd	6,123,776	5,000,000	(1,123,776)	5,000,000	
Total Uses by Funds	**218,622,903**	**196,695,061**	**(21,927,842)**	**206,514,137**	**9,819,076**
Division Summary					
MYR Office Of The Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
MYR Housing & Community Dev	208,357,451	185,801,572	(22,555,879)	195,307,922	9,506,350
Total Uses by Division	**218,622,903**	**196,695,061**	**(21,927,842)**	**206,514,137**	**9,819,076**

Reserved Appropriations

Controller Reserves

10038810	706 Mission - SOMA Stab	200,000		200,000	
Controller Reserves: Total		**200,000**		**200,000**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	4,899,765	5,287,149	387,384	5,450,378	163,229
			Mandatory Fringe Benefits	1,995,608	2,018,583	22,975	2,075,870	57,287
			Non-Personnel Services	193,597	193,597		193,597	
			City Grant Program	34,631	34,631		34,631	
			Debt Service		3,009,654	3,009,654	10,544,204	7,534,550
			Materials & Supplies	30,000	30,000		27,000	(3,000)
			Services Of Other Depts	1,780,169	1,873,472	93,303	1,824,413	(49,059)
10000 Total				**8,933,770**	**12,447,086**	**3,513,316**	**20,150,093**	**7,703,007**
Operating Total				**8,933,770**	**12,447,086**	**3,513,316**	**20,150,093**	**7,703,007**

Department: MYR Mayor

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17165	Board Enhancements	4,057,000		(4,057,000)		
		17168	Mohcd Children's Baseline	1,658,507	1,658,507		1,658,507	
		17172	Ellis Act	155,887	158,147	2,260	162,522	4,375
		17184	MY Hope Sf Initiative	1,158,089	1,308,089	150,000	1,308,089	
		17195	Moh-Low Income Capacity Bldg	1,659,907	1,651,989	(7,918)	1,655,267	3,278
		17198	MO CBO Grant Pool	46,524,781	48,681,653	2,156,872	42,469,871	(6,211,782)
		17216	Mohcd Transitional Age Youth B	194,382	194,382		194,382	
		17229	MY Mayor's Special-protocol Fund	25,000	25,000		25,000	
		21672	Midtown Operating Subsidy	1,200,000	1,200,000		1,200,000	
10010 Total				**56,633,553**	**54,877,767**	**(1,755,786)**	**48,673,638**	**(6,204,129)**
Annual Projects - Authority Control Total				**56,633,553**	**54,877,767**	**(1,755,786)**	**48,673,638**	**(6,204,129)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17069	GE Public Housing Rebuild Fund	12,719,204	2,891,569	(9,827,635)	4,859,879	1,968,310
		17070	GE Public Safety Projects	5,000	5,000		5,000	
		17196	MY Low Income Housing	10,000,000		(10,000,000)		
		17231	MY Mayor's Special-strategic P	150,000	150,000		150,000	
		21520	GF Rent Subsidies	4,200,000	4,200,000		4,200,000	
		21636	SnrOprSubsidy&Voucher	4,125,000	125,000	(4,000,000)	125,000	
		21748	Reinvestment Initiatives	10,850,000	10,850,000		10,850,000	
10020 Total				**42,049,204**	**18,221,569**	**(23,827,635)**	**20,189,879**	**1,968,310**
10569	SR Afford Housing Enforcement	22336	Affordable Housing Enforcement		30,000	30,000	30,000	
10569 Total				**0**	**30,000**	**30,000**	**30,000**	**0**
10580	SR Citywide Affordable Housing	17166	MY Affordable Housing Fund-moh	3,494,041		(3,494,041)		
		17190	MY Inclusionary Housing Reg	2,980	3,500,000	3,497,020	3,500,000	
10580 Total				**3,497,021**	**3,500,000**	**2,979**	**3,500,000**	**0**
10790	SR Housing Program Fees	17194	MY Moh Loan Administration Fee	295,034	295,034		295,034	
		17211	MY Revenue From Rents & Leases	30,000	30,000		30,000	
		20768	2016 HOUS GOB Repay MOHCD part	1,000,000	1,000,000		1,000,000	
		22068	Former SFRA Non-LMIHAF	509,346	8,000,000	7,490,654		(8,000,000)
		22069	Treasure Island Dev Cont-Hsng	16,222,500	7,740,500	(8,482,000)	17,955,000	10,214,500

Department: MYR Mayor

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
10790 Total				**18,056,880**	**17,065,534**	**(991,346)**	**19,280,034**	**2,214,500**
10795	SR Housing Trust Fund	17182	MY Housing Trust Fund - Moh	45,200,000	44,480,000	(720,000)	47,280,000	2,800,000
10795 Total				**45,200,000**	**44,480,000**	**(720,000)**	**47,280,000**	**2,800,000**
10860	SR Rincon Hill and SOMA CI	19603	MY Soma Stabilization Fund	1,789,024	200,000	(1,589,024)	200,000	
10860 Total				**1,789,024**	**200,000**	**(1,589,024)**	**200,000**	**0**
11802	SR Culture & Rec Hotel Tax	20290	Cultural Districts	2,940,028	3,234,000	293,972	3,557,000	323,000
11802 Total				**2,940,028**	**3,234,000**	**293,972**	**3,557,000**	**323,000**
14190	SR Low-mod Inc Housing NonBond	17177	MY Low-mod Housing Assets	6,123,776	5,000,000	(1,123,776)	5,000,000	
14190 Total				**6,123,776**	**5,000,000**	**(1,123,776)**	**5,000,000**	**0**
Continuing Projects - Authority Control Total				**119,655,933**	**91,731,103**	**(27,924,830)**	**99,036,913**	**7,305,810**
Grants Projects								
12550	SR Grants; GSF Continuing	10037108	MYR Strategic Grant FY22	150,000	150,000		150,000	
12550 Total				**150,000**	**150,000**	**0**	**150,000**	**0**
Grants Projects Total				**150,000**	**150,000**	**0**	**150,000**	**0**
Work Orders/Overhead								
10060	GF Work Order	232055	MYR Office Of The Mayor	2,181,539	2,296,975	115,436	2,353,296	56,321
		232065	MYR Housing & Community Dev	31,068,108	35,192,130	4,124,022	36,150,197	958,067
10060 Total				**33,249,647**	**37,489,105**	**4,239,458**	**38,503,493**	**1,014,388**
Work Orders/Overhead Total				**33,249,647**	**37,489,105**	**4,239,458**	**38,503,493**	**1,014,388**
Total Uses of Funds				**218,622,903**	**196,695,061**	**(21,927,842)**	**206,514,137**	**9,819,076**

Department: MTA Municipal Transportation Agency

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	642,700,360	624,015,243	(18,685,117)	633,719,759	9,704,516
Mandatory Fringe Benefits	303,356,590	345,414,521	42,057,931	294,463,644	(50,950,877)
Non-Personnel Services	247,122,886	259,520,795	12,397,909	249,300,613	(10,220,182)
Capital Outlay	36,352,061	65,210,058	28,857,997	111,259,026	46,048,968
Debt Service	22,980,226	27,850,760	4,870,534	27,850,760	
Materials & Supplies	74,590,391	74,590,552	161	74,590,551	(1)
Programmatic Projects	271,000		(271,000)		
Services Of Other Depts	101,104,492	109,711,028	8,606,536	116,783,022	7,071,994
Overhead and Allocations	(37,716,442)	(33,952,656)	3,763,786	(41,763,765)	(7,811,109)
Transfers Out	193,817,324	165,511,487	(28,305,837)	165,511,487	
Intrafund Transfers Out	39,262,064	45,387,369	6,125,305	46,331,369	944,000
Transfer Adjustment - Uses	(233,079,388)	(210,898,856)	22,180,532	(211,842,856)	(944,000)
Total Uses by Chart of Accounts	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**
Sources Summary					
Intergovernmental: Federal	177,432,459	206,084,347	28,651,888	136,282,950	(69,801,397)
Intergovernmental: Other	121,006,370	124,239,639	3,233,269	124,239,639	
Intergovernmental: State	60,234,073	61,088,973	854,900	61,088,973	
Charges for Services	152,357,361	182,800,965	30,443,604	182,792,150	(8,815)
Fines, Forfeiture, & Penalties	98,609,197	101,282,266	2,673,069	101,282,266	
Licenses, Permits,& Franchises	19,530,556	19,921,167	390,611	19,921,167	
Rents & Concessions	121,921,370	139,849,506	17,928,136	139,849,506	
Other Revenues	18,248,894	22,509,428	4,260,534	59,738,396	37,228,968
Interest & Investment Income	12,147,776	12,390,731	242,955	12,313,034	(77,697)
Expenditure Recovery	3,884,254	4,384,254	500,000	4,392,504	8,250
IntraFund Transfers In	39,262,064	45,387,369	6,125,305	46,331,369	944,000
Transfers In	273,966,578	249,960,512	(24,006,066)	253,944,512	3,984,000
Beg Fund Balance - Budget Only	52,700,000		(52,700,000)		
Transfer Adjustment-Source	(233,079,388)	(210,898,856)	22,180,532	(211,842,856)	(944,000)
General Fund Support	472,540,000	513,360,000	40,820,000	535,870,000	22,510,000

Department: MTA Municipal Transportation Agency

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Sources by Chart of Accounts	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**
Fund Summary					
Municipal Transportation Agcy	1,390,761,564	1,472,360,301	81,598,737	1,466,203,610	(6,156,691)
Total Uses by Funds	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**
Division Summary					
MTASS Sustainable Streets	220,198,406	223,487,303	3,288,897	229,903,869	6,416,566
MTAHR Human Resources	30,964,818	31,154,816	189,998	31,754,582	599,766
MTAFA Fit Finance & Info Tech	98,156,424	95,567,302	(2,589,122)	96,163,743	596,441
MTAED Executive Director	7,686,570	8,909,648	1,223,078	9,126,430	216,782
MTABD Board Of Directors	675,178	685,495	10,317	703,357	17,862
MTACC CV-Captl Progr & Constr	46,132,928	68,379,051	22,246,123	111,119,535	42,740,484
MTATS Transit Svc Division	783,308,057	753,965,600	(29,342,457)	767,839,569	13,873,969
MTAAW Agency-wide	121,906,815	206,078,875	84,172,060	134,274,434	(71,804,441)
MTASA Safety	7,558,685	7,646,796	88,111	7,798,535	151,739
MTACO Communications	8,345,324	8,313,399	(31,925)	8,451,913	138,514
MTAGA Government Affairs	2,143,042	2,282,841	139,799	2,346,741	63,900
MTATZ Taxi & Accessible Svc	39,787,917	39,852,706	64,789	39,949,207	96,501
MTAST Chief Strategy Office	23,897,400	26,036,469	2,139,069	26,771,695	735,226
Total Uses by Division	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**

Reserved Appropriations

Controller Reserves

10011999	Tsf-Transit Cap Maint & Progra	16,699,000	36,981,000
10012000	MT Tsf-Transit Svc&Reliability	443,054	905,204
10012001	MT Tsf-Transit Srvc Exp&Realib	4,300,739	14,483,261
10035881	MT IPIC SOMA	2,526,980	5,881,755
Controller Reserves: Total		**23,969,773**	**58,251,220**

Uses of Funds Detail Appropriation

Department: MTA Municipal Transportation Agency

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
22260	MTA TS Op Annual Account Ctrl		Salaries	525,680,529	507,195,269	(18,485,260)	513,933,994	6,738,725
			Mandatory Fringe Benefits	216,554,056	256,013,349	39,459,293	202,209,045	(53,804,304)
			Non-Personnel Services	122,193,569	135,871,263	13,677,694	125,951,039	(9,920,224)
			Materials & Supplies	66,967,799	66,967,799		66,967,799	
			Services Of Other Depts	23,424,622	28,756,858	5,332,236	33,765,111	5,008,253
			Overhead and Allocations	(66,223,769)	(88,104,450)	(21,880,681)	(22,060,520)	66,043,930
			Transfers Out	1,565,891	1,565,891		1,565,891	
			Intrafund Transfers Out	21,414,335	26,284,869	4,870,534	26,284,869	
			Transfer Adjustment - Uses	(22,980,226)	(27,850,760)	(4,870,534)	(27,850,760)	
22260 Total				**888,596,806**	**906,700,088**	**18,103,282**	**920,766,468**	**14,066,380**
22261	MTA TS DSF REVBD S2017 (NEW)		Debt Service	9,994,204	9,991,371	(2,833)	9,991,371	
22261 Total				**9,994,204**	**9,991,371**	**(2,833)**	**9,991,371**	**0**
22267	MTA TS DSF REVBND S2021A		Debt Service	8,210,722	13,084,089	4,873,367	13,084,089	
22267 Total				**8,210,722**	**13,084,089**	**4,873,367**	**13,084,089**	**0**
22268	MTA TS DSF REVBND S2021B		Debt Service	179,200	179,200		179,200	
22268 Total				**179,200**	**179,200**	**0**	**179,200**	**0**
22269	MTA TS DSF REVBND S2021C		Debt Service	3,030,209	3,030,209		3,030,209	
22269 Total				**3,030,209**	**3,030,209**	**0**	**3,030,209**	**0**
22870	MTA SS Op Annual Account Ctrl		Salaries	70,050,877	68,585,843	(1,465,034)	71,056,079	2,470,236
			Mandatory Fringe Benefits	33,854,825	34,576,368	721,543	35,837,917	1,261,549
			Non-Personnel Services	95,250,586	95,068,136	(182,450)	94,848,600	(219,536)
			Materials & Supplies	5,252,433	5,252,433		5,252,433	
			Services Of Other Depts	11,889,700	12,542,872	653,172	12,628,878	86,006
			Overhead and Allocations	29,416,518	30,875,323	1,458,805	30,806,426	(68,897)
			Transfers Out	192,251,433	163,945,596	(28,305,837)	163,945,596	
			Transfer Adjustment - Uses	(192,251,433)	(163,945,596)	28,305,837	(163,945,596)	
22870 Total				**245,714,939**	**246,900,975**	**1,186,036**	**250,430,333**	**3,529,358**
23426	MTA SS DSF REVBND S2021C		Debt Service	1,565,891	1,565,891		1,565,891	
23426 Total				**1,565,891**	**1,565,891**	**0**	**1,565,891**	**0**
Operating Total				**1,157,291,971**	**1,181,451,823**	**24,159,852**	**1,199,047,561**	**17,595,738**

Department: MTA Municipal Transportation Agency

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
22420	MTA TS CAP DEV IMPACT PRJ	18846	MT Ipic-market Octavia Transit	395,000		(395,000)		
		80224	MT 10035881 IPIC SOMA	550,000	2,526,980	1,976,980	5,881,755	3,354,775
		80225	MT 10035882 IPIC HUB	339,200	(2,000,000)	(2,339,200)		2,000,000
22420 Total				**1,284,200**	**526,980**	**(757,220)**	**5,881,755**	**5,354,775**
22540	MTA TS SPE REV TIDF	18850	MT Tsf-transit Cap Maint & Pro	6,837,861	6,699,000	(138,861)	26,981,000	20,282,000
22540 Total				**6,837,861**	**6,699,000**	**(138,861)**	**26,981,000**	**20,282,000**
22890	MTA SS ContinuingAuthorityCtrl	19693	MS Vision Zero D7-Addback	250,000		(250,000)		
		80372	MS Citywide Addback	21,000		(21,000)		
22890 Total				**271,000**	**0**	**(271,000)**	**0**	**0**
Continuing Projects - Authority Control Total				**8,393,061**	**7,225,980**	**(1,167,081)**	**32,862,755**	**25,636,775**
Grants Projects								
22320	MTA TS OPR ANNUAL-FED	10017934	Ada Paratransit Operating Supp	4,887,414	4,985,162	97,748	4,985,162	
22320 Total				**4,887,414**	**4,985,162**	**97,748**	**4,985,162**	**0**
22330	MTA TS OPR ANNUAL-STA	10017942	Expanded Svc fod Disadvantaged	17,489,073	17,489,073		17,489,073	
22330 Total				**17,489,073**	**17,489,073**	**0**	**17,489,073**	**0**
22331	MTA TS COVID STIMULUS FUND-FED	10037465	ARP 5307 Transit Opr Assist	172,545,045	201,099,185	28,554,140	131,297,788	(69,801,397)
22331 Total				**172,545,045**	**201,099,185**	**28,554,140**	**131,297,788**	**(69,801,397)**
22350	MTA TS OPR ANNUAL-REG	10033251	Metro T-Third Street - Generic	2,125,000	2,125,000		2,125,000	
22350 Total				**2,125,000**	**2,125,000**	**0**	**2,125,000**	**0**
Grants Projects Total				**197,046,532**	**225,698,420**	**28,651,888**	**155,897,023**	**(69,801,397)**
Work Orders/Overhead								
22265	MTA OH OPR AGENCYWIDE NEW	103745	MTASS Sustainable Streets	10,313,826	10,305,626	(8,200)	10,326,200	20,574
		103758	MTAHR Human Resources	23,639,602	23,504,978	(134,624)	24,061,586	556,608
		103773	MTAFA Fit Finance & Info Tech	48,121,927	46,739,792	(1,382,135)	46,684,763	(55,029)
		103776	MTAED Executive Director	7,686,570	8,909,648	1,223,078	9,126,430	216,782
		103788	MTABD Board Of Directors	675,178	685,495	10,317	703,357	17,862
		139648	MTAAW Agency-wide	84,792,325	89,846,693	5,054,368	93,204,390	3,357,697
		175644	MTACO Communications	8,345,324	8,313,399	(31,925)	8,451,913	138,514
		175649	MTAGA Government Affairs	2,143,042	2,282,841	139,799	2,346,741	63,900

Department: MTA Municipal Transportation Agency

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
		210685	MTAST Chief Strategy Office	3,258,949	3,221,686	(37,263)	3,224,983	3,297
			Transfer Adjustment - Uses	(188,976,743)	(193,810,158)	(4,833,415)	(198,130,363)	(4,320,205)
22265 Total				**0**	**0**	**0**	**0**	**0**
22305	MTA TS OPR PROJ SUP-PSF NEW	103745	MTASS Sustainable Streets	1,523,698	1,526,747	3,049	1,486,433	(40,314)
		103773	MTAFA Fit Finance & Info Tech	2,139,464	2,402,416	262,952	2,328,321	(74,095)
		138672	MTACC CV-Captl Progr & Constr	4,270,176	3,633,677	(636,499)	3,412,624	(221,053)
		138753	MTATS Transit Svc Division	1,045,642	1,048,951	3,309	1,048,953	2
			Transfer Adjustment - Uses	(8,978,980)	(8,611,791)	367,189	(8,276,331)	335,460
22305 Total				**0**	**0**	**0**	**0**	**0**
Work Orders/Overhead Total				**0**	**0**	**0**	**0**	**0**
Continuing Projects - Project Control								
22431	MTA TS CAP TSF TRANSIT	10012000	MT Tsf-Transit Svc&Reliability		443,054	443,054	905,204	462,150
		10012001	MT Tsf-Transit Srvc Exp&Realib		4,300,739	4,300,739	14,483,261	10,182,522
22431 Total				**0**	**4,743,793**	**4,743,793**	**15,388,465**	**10,644,672**
22455	MTA TS CAP Projects Prop B Fun	10034129	MT SFMTA Pop Growth Alloc	13,520,000	32,120,000	18,600,000	38,740,000	6,620,000
22455 Total				**13,520,000**	**32,120,000**	**18,600,000**	**38,740,000**	**6,620,000**
22481	MTA TS SPE REV TCM Tax	10036279	MT Prop D TCM Tax	7,847,729	9,102,500	1,254,771	10,046,500	944,000
			Transfer Adjustment - Uses	(7,847,729)	(9,102,500)	(1,254,771)	(10,046,500)	(944,000)
22481 Total				**0**	**0**	**0**	**0**	**0**
23021	MTA SS CAP TSF SSD	10010140	MS TSF-COMPLETE ST (BIKE&PED)		410,285	410,285	1,357,806	947,521
23021 Total				**0**	**410,285**	**410,285**	**1,357,806**	**947,521**
23035	MTA SS CAP Projects Prop B Fun	10034131	MS SFMTA POP GROWTH ALLOC SSD	14,510,000	20,710,000	6,200,000	22,910,000	2,200,000
23035 Total				**14,510,000**	**20,710,000**	**6,200,000**	**22,910,000**	**2,200,000**
Continuing Projects - Project Control Total				**28,030,000**	**57,984,078**	**29,954,078**	**78,396,271**	**20,412,193**
Total Uses of Funds				**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Municipal Transportation Agency

Department: POL Police

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	459,390,919	521,541,914	62,150,995	542,152,839	20,610,925
Mandatory Fringe Benefits	136,414,814	134,454,892	(1,959,922)	139,146,722	4,691,830
Non-Personnel Services	24,905,863	18,509,488	(6,396,375)	18,344,926	(164,562)
Capital Outlay	4,707,404	4,253,366	(454,038)	3,073,339	(1,180,027)
Carry-Forward Budgets Only		494,805	494,805	494,805	
City Grant Program	166,122	166,122		166,122	
Debt Service	550,000	550,000		550,000	
Materials & Supplies	5,847,650	6,811,207	963,557	6,059,271	(751,936)
Programmatic Projects	11,978,853	17,059,353	5,080,500	4,249,219	(12,810,134)
Services Of Other Depts	70,019,059	72,945,553	2,926,494	73,641,073	695,520
Total Uses by Chart of Accounts	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**
Sources Summary					
Intergovernmental: Federal	1,154,503	8,172,005	7,017,502	1,147,850	(7,024,155)
Intergovernmental: State	51,322,886	52,261,478	938,592	51,819,542	(441,936)
Charges for Services	9,022,414	9,045,626	23,212	9,045,630	4
Fines, Forfeiture, & Penalties	770,207	795,454	25,247	795,454	
Licenses, Permits,& Franchises	994,806	1,489,610	494,804	1,489,610	
Expenditure Recovery	5,906,787	6,016,843	110,056	6,096,115	79,272
Transfer Adjustment-Source	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
General Fund Support	571,147,271	619,136,268	47,988,997	635,205,013	16,068,745
Total Sources by Chart of Accounts	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**
Fund Summary					
General Fund	628,180,142	681,565,095	53,384,953	698,923,112	17,358,017
Public Protection Fund	12,138,732	15,352,189	3,213,457	6,676,102	(8,676,087)
San Francisco Intl Airport	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
Total Uses by Funds	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**
Division Summary					
POL - SOB - Special Operations	46,819,762	50,002,960	3,183,198	52,318,604	2,315,644

Department: POL Police

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
POL Admin	138,932,764	153,788,691	14,855,927	143,884,621	(9,904,070)
POL - FOB - Field Operations	454,566,348	493,125,633	38,559,285	509,395,989	16,270,356
POL - Airport	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
Total Uses by Division	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	394,339,689	447,887,497	53,547,808	468,916,943	21,029,446
			Mandatory Fringe Benefits	115,951,517	114,411,262	(1,540,255)	118,231,496	3,820,234
			Non-Personnel Services	17,832,339	17,435,964	(396,375)	17,271,402	(164,562)
			Capital Outlay	3,238,473	2,476,690	(761,783)	2,011,580	(465,110)
			Debt Service	550,000	550,000		550,000	
			Materials & Supplies	5,393,630	6,306,630	913,000	5,606,630	(700,000)
			Services Of Other Depts	69,467,063	72,401,411	2,934,348	73,080,387	678,976
10000 Total				**606,772,711**	**661,469,454**	**54,696,743**	**685,668,438**	**24,198,984**
17960	AIR Op Annual Account Ctrl		Salaries	53,307,046	60,022,538	6,715,492	61,486,325	1,463,787
			Mandatory Fringe Benefits	20,354,764	19,846,878	(507,886)	20,792,777	945,899
17960 Total				**73,661,810**	**79,869,416**	**6,207,606**	**82,279,102**	**2,409,686**
Operating Total				**680,434,521**	**741,338,870**	**60,904,349**	**767,947,540**	**26,608,670**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17265	S.Francisco Safe;Inc	1,408,901	1,195,702	(213,199)	1,200,513	4,811
		17275	PC Ples - Hud-oig Operation Sa	1,018,266	1,017,272	(994)	1,017,273	1
		17293	D9 Foot Patrol-2014 Bos Addabc	162,636	162,477	(159)	162,477	
10010 Total				**2,589,803**	**2,375,451**	**(214,352)**	**2,380,263**	**4,812**
Annual Projects - Authority Control Total				**2,589,803**	**2,375,451**	**(214,352)**	**2,380,263**	**4,812**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	11484	PC Hazmat Abatement	30,956	32,504	1,548	34,129	1,625
		11492	PC Pol Station Security Camera	25,000	100,000	75,000	100,000	

Department: POL Police

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		16466	Var Loc-Misc Fac Maint Proj	161,116	169,172	8,056	177,630	8,458
		17066	Mission Bay Transportation Imp	2,958,000	3,051,000	93,000	1,265,866	(1,785,134)
		17260	PC Body Camera Initiative	2,777,973	2,777,973		2,777,973	
		17262	PC Lab Info Management System	18,000	18,000		18,000	
		17407	AS Police 36% Alloc Real Estat	120,000	119,902	(98)	119,902	
		19563	PC Pol Facility Renewal	1,125,000	775,000	(350,000)	525,000	(250,000)
		21851	NIBRS Compliant RMS	4,900,000	4,900,000			(4,900,000)
		22185	Salesforce Recruitment Tool	480,000		(480,000)		
		22186	HRMS Replacement	555,000		(555,000)		
10020 Total				**13,151,045**	**11,943,551**	**(1,207,494)**	**5,018,500**	**(6,925,051)**
13570	SR SFPD-Criminalistics Lab	17257	PC Sfpd Crime Lab	2,000	2,000		2,000	
13570 Total				**2,000**	**2,000**	**0**	**2,000**	**0**
13580	SR Dvros Reimbursement	17295	PC Dvros Development & Mainten	25,000	25,000		25,000	
13580 Total				**25,000**	**25,000**	**0**	**25,000**	**0**
13590	SR SFPD-Auto Fingerprint Id	17297	PC Automated Fingerprint Id	1,268,207	1,293,454	25,247	1,293,454	
13590 Total				**1,268,207**	**1,293,454**	**25,247**	**1,293,454**	**0**
13610	SR Traffic Offender	17256	PC S F Traffic Offender Progra	100,000	100,000		100,000	
13610 Total				**100,000**	**100,000**	**0**	**100,000**	**0**
13630	SR Police Law Enforcement Svcs	19739	Transit Center Police Security	2,666,330	2,743,642	77,312	2,743,646	4
13630 Total				**2,666,330**	**2,743,642**	**77,312**	**2,743,646**	**4**
13640	SR SFPD-Vehicle Theft Crimes	17253	PC Vehicle Theft Crimes	494,806	989,610	494,804	989,610	
13640 Total				**494,806**	**989,610**	**494,804**	**989,610**	**0**
Continuing Projects - Authority Control Total				**17,707,388**	**17,097,257**	**(610,131)**	**10,172,210**	**(6,925,047)**
Grants Projects								
13550	SR Public Protection-Grant	10035801	PC 2021 Forensic DNA Backlog	51,476		(51,476)		
		10037203	CH FY22-23 Federal JAG Grant	54,777		(54,777)		
		10037293	PC FY22-23 B&W Safety Equipmen	101,859		(101,859)		
		10037294	PC Bulletproof Vest 2022	123,665		(123,665)		
		10037296	PC 2022 Coverdell	69,818		(69,818)		
		10037297	PC 2022 DNA Backlog Reduction	387,908		(387,908)		

Department: POL Police

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10037298	PC 2022 STEP Program - DUI	120,000		(120,000)		
		10037299	PC 2022 STEP Program - Ped & B	120,000		(120,000)		
		10038274	CH FY23-24 Federal JAG Grant		51,320	51,320		(51,320)
		10038383	PC FY23-24 B&W Grant		200,000	200,000		(200,000)
		10038384	PC Bulletproof Vest 2023		137,683	137,683		(137,683)
		10038386	PC 2023 Coverdell		70,549	70,549		(70,549)
		10038387	PC 2023 Forensic DNA Backlog R		423,298	423,298		(423,298)
		10038388	PC 2023 STEP Program - DUI		120,000	120,000		(120,000)
		10038389	PC 2023 STEP Program - Ped & B		120,000	120,000		(120,000)
		10038396	PC 2022 STEP Stunt Driving	100,000		(100,000)		
		10038397	PC 2022 Port Security Grant Pr	25,000		(25,000)		
		10038398	PC 2023 Port Security Grant Pr		500,000	500,000		(500,000)
		10038474	PC 2021 COPS Hiring Program		6,125,000	6,125,000		(6,125,000)
		10039713	CH FY24-25 Federal JAG Grant				51,320	51,320
		10039739	PC FY24-25 B&W Safety Grant				200,000	200,000
		10039740	PC 2024 Bulletproof Vest				137,683	137,683
		10039742	PC 2024 Coverdell				70,549	70,549
		10039743	PC 2024 Forensic DNA Backlog R				423,298	423,298
		10039744	PC 2024 STEP Program - DUI				120,000	120,000
		10039745	PC 2024 STEP Program - Ped & B				120,000	120,000
		10039746	PC 2024 Port Security Grant				25,000	25,000
		10039822	PC PSN 2023		364,155	364,155		(364,155)
		10039823	PC Motorcycle Safety 2023		60,000	60,000		(60,000)
13550 Total				**1,154,503**	**8,172,005**	**7,017,502**	**1,147,850**	**(7,024,155)**
13720	SR Public Protection-Grant Sta	10034594	CH FY 20-21 SFCOPS Program	50,974		(50,974)		
		10035818	CH FY 21-22 SFCOPS Program		51,936	51,936		(51,936)
		10037204	CH FY 22-23 SFCOPS Program	81,751		(81,751)		
		10037292	PC ABC 22-23 Grant Assistance	100,000		(100,000)		
		10037295	PC 2022 CalMMET	195,161		(195,161)		
		10038289	CH FY23-24 SFCOPS Program		79,381	79,381		(79,381)

Department: POL Police

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038382	PC ABC 23-24 Grant Assistance		100,000	100,000		(100,000)
		10038385	PC 2023 CalMMET		195,161	195,161		(195,161)
		10038399	PC 2023 CalVIP Grant	6,000,000		(6,000,000)		
		10039306	PC SB154 Use of Force Training		1,000,000	1,000,000		(1,000,000)
		10039715	CH FY24-25 SFCOPS Program				79,381	79,381
		10039738	PC ABC 24-25 Grant Assistance				100,000	100,000
		10039741	PC 2024 CalMMET				195,161	195,161
		10039863	PC Firearm Relinquishment 2023		600,000	600,000		(600,000)
13720 Total				**6,427,886**	**2,026,478**	**(4,401,408)**	**374,542**	**(1,651,936)**
Grants Projects Total				**7,582,389**	**10,198,483**	**2,616,094**	**1,522,392**	**(8,676,091)**
Work Orders/Overhead								
10060	GF Work Order	207909	POL - SOB - Special Operations	5,314,701	5,420,844	106,143	5,496,460	75,616
		232091	POL - FOB - Field Operations	351,882	355,795	3,913	359,451	3,656
10060 Total				**5,666,583**	**5,776,639**	**110,056**	**5,855,911**	**79,272**
Work Orders/Overhead Total				**5,666,583**	**5,776,639**	**110,056**	**5,855,911**	**79,272**
Total Uses of Funds				**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**

Department: PRT Port

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	33,615,334	35,827,687	2,212,353	36,760,557	932,870
Mandatory Fringe Benefits	14,925,218	15,307,798	382,580	15,497,065	189,267
Non-Personnel Services	15,254,479	15,248,943	(5,536)	17,077,514	1,828,571
Capital Outlay	80,234,610	33,740,034	(46,494,576)	30,258,671	(3,481,363)
Debt Service	6,879,558	6,135,955	(743,603)	6,135,955	
Materials & Supplies	1,039,805	1,333,905	294,100	1,323,397	(10,508)
Programmatic Projects	4,366,589	4,551,589	185,000	4,701,589	150,000
Services Of Other Depts	32,981,459	36,777,968	3,796,509	39,223,072	2,445,104
Transfers Out	31,713	31,713		31,713	
Intrafund Transfers Out	91,402,040	47,106,318	(44,295,722)	26,667,698	(20,438,620)
Unappropriated Rev-Designated	361,956	2,270	(359,686)		(2,270)
Unappropriated Rev Retained	4,050,357	1,167,414	(2,882,943)		(1,167,414)
Transfer Adjustment - Uses	(91,402,040)	(47,106,318)	44,295,722	(26,667,698)	20,438,620
Total Uses by Chart of Accounts	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**
Sources Summary					
Intergovernmental: Federal	74,479,632	27,279,000	(47,200,632)		(27,279,000)
Intergovernmental: Other		1,000,774	1,000,774	1,000,774	
Charges for Services	20,257,614	20,633,997	376,383	21,843,307	1,209,310
Fines, Forfeiture, & Penalties	2,750,213	2,819,552	69,339	2,819,552	
Rents & Concessions	77,557,481	85,976,464	8,418,983	110,714,498	24,738,034
Other Revenues	17,196,138	11,415,489	(5,780,649)	9,631,402	(1,784,087)
Interest & Investment Income	1,000,000	1,000,000		5,000,000	4,000,000
IntraFund Transfers In	91,402,040	47,106,318	(44,295,722)	26,667,698	(20,438,620)
Transfers In	500,000		(500,000)		
Transfer Adjustment-Source	(91,402,040)	(47,106,318)	44,295,722	(26,667,698)	20,438,620
General Fund Support		()	()	()	
Total Sources by Chart of Accounts	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**

Department: PRT Port

Fund Summary

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Port of San Francisco	193,741,078	150,125,276	(43,615,802)	151,009,533	884,257
Total Uses by Funds	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**

Division Summary

PRT Real Estate & Development	18,299,998	18,867,281	567,283	20,904,532	2,037,251
PRT Planning & Environment	3,043,955	3,161,954	117,999	3,224,779	62,825
PRT Maritime	13,762,788	14,313,579	550,791	14,740,731	427,152
PRT Finance And Administration	32,500,926	35,149,829	2,648,903	37,415,431	2,265,602
PRT Maintenance	22,934,916	24,242,772	1,307,856	23,592,681	(650,091)
PRT Executive	8,810,113	8,927,105	116,992	9,043,134	116,029
PRT Port Commission (Portwide)	87,341,197	38,164,532	(49,176,665)	34,567,698	(3,596,834)
PRT Engineering	7,047,185	7,298,224	251,039	7,520,547	222,323
Total Uses by Division	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
23680	PRT-OP Annual Account Ctrl		Salaries	32,394,517	34,568,906	2,174,389	35,468,091	899,185
			Mandatory Fringe Benefits	14,490,843	14,771,182	280,339	14,946,824	175,642
			Non-Personnel Services	15,254,479	15,248,943	(5,536)	17,077,514	1,828,571
			Capital Outlay	992,797	1,051,943	59,146		(1,051,943)
			Debt Service	6,343,603	5,600,000	(743,603)	5,600,000	
			Materials & Supplies	1,039,805	1,333,905	294,100	1,323,397	(10,508)
			Services Of Other Depts	31,622,399	35,349,567	3,727,168	37,787,222	2,437,655
			Transfers Out	31,713	31,713		31,713	
			Intrafund Transfers Out	16,386,527	18,271,527	1,885,000	25,121,827	6,850,300
			Unappropriated Rev-Designated	361,956	2,270	(359,686)		(2,270)
			Unappropriated Rev Retained	4,050,357	1,167,414	(2,882,943)		(1,167,414)
			Transfer Adjustment - Uses	(16,386,527)	(18,271,527)	(1,885,000)	(25,121,827)	(6,850,300)

Department: PRT Port

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
23680 Total				**106,582,469**	**109,125,843**	**2,543,374**	**112,234,761**	**3,108,918**
Operating Total				**106,582,469**	**109,125,843**	**2,543,374**	**112,234,761**	**3,108,918**
Annual Projects - Authority Control								
23690	PRT-OP Annual Authority Ctrl	16294	Stormwater Pollution Control	190,000	200,000	10,000	200,000	
		16296	Public Access Improvements	40,000	60,000	20,000	60,000	
		16297	Miscellaneous Tenant Faciltiy	400,000	400,000		400,000	
		16303	PO Facility Maint Repair P1	50,000	50,000		50,000	
		16308	Abondoned Mat-Illegal Dumpin C	200,000	200,000		200,000	
		16316	Utility Annual Maintenance	80,000	80,000		80,000	
		16317	Oil Spill Response Training &	90,000	90,000		90,000	
		16325	Sanitary Sewer Management Plan	150,000	250,000	100,000	250,000	
		16338	PO Cargo Fac Repair	109,000	109,000		109,000	
		16339	Heron'S Head Park (Pier 98)	77,000	82,000	5,000	82,000	
		17726	GE Youth Employment & Environm	365,000	415,000	50,000	415,000	
		21275	PO Racial Equity Econ Impact P	510,000	510,000		510,000	
		21276	PO Facility Maint Repair P50	407,000	407,000		407,000	
		21277	PO Env Cleanup Pier 39-45	50,000	50,000		50,000	
		21279	PO Crane Cove Park	368,527	368,527		368,527	
23690 Total				**3,086,527**	**3,271,527**	**185,000**	**3,271,527**	**0**
24530	PRT-SBH Annual Authority Ctrl	17321	South Beach Harbor Project	3,867,769	4,002,315	134,546	4,207,074	204,759
24530 Total				**3,867,769**	**4,002,315**	**134,546**	**4,207,074**	**204,759**
Annual Projects - Authority Control Total				**6,954,296**	**7,273,842**	**319,546**	**7,478,601**	**204,759**
Continuing Projects - Authority Control								
23700	PRT-OP ContinuingAuthorityCtrl	12672	PO Waterfront Resilience Progm	1,548,922	3,181,424	1,632,502	1,683,012	(1,498,412)
		12688	PO Southern Waterfront Beautif	2,222,000	2,222,000		2,222,000	
		12740	PO Waterfront Development Proj	9,078,800	9,687,800	609,000	9,687,800	
		19567	PO Cargo Maint Dredging	1,050,854		(1,050,854)	3,500,000	3,500,000
		20125	Capital Proj Implement Team				1,854,000	1,854,000
		21270	PO Environment	3,076,000		(3,076,000)		

Department: PRT Port

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		21272	PO Real Estate & Development	500,000	4,540,573	4,040,573	5,790,573	1,250,000
		21763	Finance and Admin	5,402,224	5,056,003	(346,221)	5,012,915	(43,088)
		22119	ARPA STIMULUS	54,815,632	7,482,000	(47,333,632)		(7,482,000)
23700 Total				**77,694,432**	**32,169,800**	**(45,524,632)**	**29,750,300**	**(2,419,500)**
24540	PRT-SBHContinuingAuthorityCtrl	12726	PO Sf Port Marina Repairs & Up	1,522,881	1,555,791	32,910	1,545,871	(9,920)
24540 Total				**1,522,881**	**1,555,791**	**32,910**	**1,545,871**	**(9,920)**
Continuing Projects - Authority Control Total				**79,217,313**	**33,725,591**	**(45,491,722)**	**31,296,171**	**(2,429,420)**
Grants Projects								
24090	PRT-CP PROJ-Federal	10011403	PO Heron's Head Park Stabiliza	987,000		(987,000)		
24090 Total				**987,000**	**0**	**(987,000)**	**0**	**0**
Grants Projects Total				**987,000**	**0**	**(987,000)**	**0**	**0**
Total Uses of Funds				**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Port Commission

Department: PDR Public Defender

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	33,754,013	34,809,051	1,055,038	35,591,860	782,809
Mandatory Fringe Benefits	11,757,242	11,380,561	(376,681)	11,526,824	146,263
Non-Personnel Services	1,873,474	1,342,751	(530,723)	1,332,335	(10,416)
City Grant Program		414,239	414,239	414,239	
Materials & Supplies	146,809	131,809	(15,000)	118,628	(13,181)
Programmatic Projects	314,276	333,212	18,936	333,212	
Services Of Other Depts	2,339,523	2,449,336	109,813	2,377,730	(71,606)
Total Uses by Chart of Accounts	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**
Sources Summary					
Intergovernmental: Federal	57,704	54,063	(3,641)	54,063	
Intergovernmental: State	1,873,950	1,798,979	(74,971)	1,823,979	25,000
Other Revenues	531,858	588,142	56,284		(588,142)
Expenditure Recovery	92,000	92,000		92,000	
General Fund Support	47,629,825	48,327,775	697,950	49,724,786	1,397,011
Total Sources by Chart of Accounts	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**
Fund Summary					
General Fund	48,400,825	49,016,775	615,950	50,438,786	1,422,011
Public Protection Fund	1,784,512	1,844,184	59,672	1,256,042	(588,142)
Total Uses by Funds	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**
Division Summary					
PDR Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
Total Uses by Division	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	32,936,814	33,883,292	946,478	35,095,974	1,212,682

Department: PDR Public Defender

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Mandatory Fringe Benefits	11,441,143	11,034,454	(406,689)	11,340,793	306,339
			Non-Personnel Services	1,184,672	1,184,672		1,172,449	(12,223)
			Materials & Supplies	131,809	131,809		118,628	(13,181)
			Services Of Other Depts	2,339,523	2,449,336	109,813	2,377,730	(71,606)
10000 Total				**48,033,961**	**48,683,563**	**649,602**	**50,105,574**	**1,422,011**
Operating Total				**48,033,961**	**48,683,563**	**649,602**	**50,105,574**	**1,422,011**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	22262	PDR Enhancement	366,864	333,212	(33,652)	333,212	
10010 Total				**366,864**	**333,212**	**(33,652)**	**333,212**	**0**
Annual Projects - Authority Control Total				**366,864**	**333,212**	**(33,652)**	**333,212**	**0**
Grants Projects								
13550	SR Public Protection-Grant	10037203	CH FY22-23 Federal JAG Grant	57,704		(57,704)		
		10038274	CH FY23-24 Federal JAG Grant		54,063	54,063		(54,063)
		10039713	CH FY24-25 Federal JAG Grant				54,063	54,063
13550 Total				**57,704**	**54,063**	**(3,641)**	**54,063**	**0**
13720	SR Public Protection-Grant State	10038720	PDR Public Defense Pilot Program	1,194,950		(1,194,950)		
		10039312	PDR Public Defense Pilot Y2		1,201,979	1,201,979	1,201,979	
13720 Total				**1,194,950**	**1,201,979**	**7,029**	**1,201,979**	**0**
13730	SR Public Protection-Grant Other	10038697	PDR Clean Slate Program FY22	120,000		(120,000)		
		10038845	PDR Clean Slate Program FY23	411,858	588,142	176,284		(588,142)
13730 Total				**531,858**	**588,142**	**56,284**	**0**	**(588,142)**
Grants Projects Total				**1,784,512**	**1,844,184**	**59,672**	**1,256,042**	**(588,142)**
Total Uses of Funds				**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**

Department: DPH Public Health

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	1,110,954,146	1,152,656,322	41,702,176	1,194,032,428	41,376,106
Mandatory Fringe Benefits	422,238,054	414,348,810	(7,889,244)	430,190,554	15,841,744
Non-Personnel Services	986,980,009	1,086,801,170	99,821,161	1,088,786,650	1,985,480
Capital Outlay	29,560,972	79,251,959	49,690,987	1,417,430	(77,834,529)
City Grant Program	10,949,501	10,949,501		10,949,501	
Debt Service	12,170,265	17,737,015	5,566,750	25,444,770	7,707,755
Facilities Maintenance	4,096,690	4,301,526	204,836	4,516,603	215,077
Materials & Supplies	180,005,855	193,286,723	13,280,868	200,610,526	7,323,803
Programmatic Projects	74,904,547	84,915,305	10,010,758	63,842,172	(21,073,133)
Services Of Other Depts	156,136,110	185,788,780	29,652,670	187,067,022	1,278,242
Overhead and Allocations	5,088,659	5,008,220	(80,439)	3,962,126	(1,046,094)
Transfers Out	116,018,049	106,796,804	(9,221,245)	105,619,445	(1,177,359)
Intrafund Transfers Out	21,478,764	12,584,544	(8,894,220)	26,384,086	13,799,542
Unappropriated Rev Retained	4,596,027	1,069,065	(3,526,962)		(1,069,065)
Transfer Adjustment - Uses	(137,496,813)	(119,381,348)	18,115,465	(132,003,531)	(12,622,183)
Total Uses by Chart of Accounts	**2,997,680,835**	**3,236,114,396**	**238,433,561**	**3,210,819,782**	**(25,294,614)**
Sources Summary					
Business Taxes	77,793,803	72,815,050	(4,978,753)	73,840,050	1,025,000
Intergovernmental: Federal	88,677,563	88,296,193	(381,370)	84,916,226	(3,379,967)
Intergovernmental: Other	128,168	600,000	471,832	600,000	
Intergovernmental: State	459,888,597	619,115,893	159,227,296	546,291,902	(72,823,991)
Charges for Services	1,300,600,669	1,366,624,825	66,024,156	1,336,423,529	(30,201,296)
Fines, Forfeiture, & Penalties	5,016,715	61,597,000	56,580,285	51,463,758	(10,133,242)
Licenses, Permits,& Franchises	9,799,511	11,510,407	1,710,896	11,613,737	103,330
Rents & Concessions	747,990	747,990		747,990	
Other Revenues	30,412,987	50,095,394	19,682,407	27,077,534	(23,017,860)
Interest & Investment Income	228,000	11,010,358	10,782,358	9,480,562	(1,529,796)
Expenditure Recovery	55,426,885	55,657,572	230,687	53,829,133	(1,828,439)
IntraFund Transfers In	21,478,764	12,584,544	(8,894,220)	26,384,086	13,799,542

Department: DPH Public Health

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Transfers In	117,620,351	108,398,459	(9,221,892)	107,221,186	(1,177,273)
Other Financing Sources	11,975,000	2,600,000	(9,375,000)		(2,600,000)
Beg Fund Balance - Budget Only	5,920,312	22,329,670	16,409,358	45,255,725	22,926,055
Transfer Adjustment-Source	(137,496,813)	(119,381,348)	18,115,465	(132,003,531)	(12,622,183)
General Fund Support	949,462,333	871,512,389	(77,949,944)	967,677,895	96,165,506
Total Sources by Chart of Accounts	**2,997,680,835**	**3,236,114,396**	**238,433,561**	**3,210,819,782**	**(25,294,614)**
Fund Summary					
City Facilities Improvement Fd	11,975,000	2,600,000	(9,375,000)		(2,600,000)
Community Health Services Fund	184,257,553	322,083,652	137,826,099	269,186,814	(52,896,838)
General Fund	1,211,376,047	1,217,055,993	5,679,946	1,245,387,191	28,331,198
Gift and Other Exp Trust Fund		255,000	255,000	255,000	
Laguna Honda Hospital	332,937,779	338,542,973	5,605,194	347,269,997	8,727,024
Medical Reimbursement Accounts		9,123,994	9,123,994	9,123,994	
Our City Our Home Fund	87,088,800	98,059,840	10,971,040	104,337,292	6,277,452
General Hospital Medical Ctr	1,170,045,656	1,248,392,944	78,347,288	1,235,259,494	(13,133,450)
Total Uses by Funds	**2,997,680,835**	**3,236,114,396**	**238,433,561**	**3,210,819,782**	**(25,294,614)**
Division Summary					
HBH Behavioral Health	597,626,124	763,085,056	165,458,932	726,621,020	(36,464,036)
HNS Health Network Services	360,607,768	373,365,323	12,757,555	373,451,161	85,838
HPC Primary Care	120,782,475	140,867,961	20,085,486	143,779,795	2,911,834
HHH Health At Home	9,494,128	9,756,723	262,595	10,062,122	305,399
HLH Laguna Honda Hospital	333,912,779	342,642,973	8,730,194	347,269,997	4,627,024
HPH Population Health Division	211,227,582	173,096,917	(38,130,665)	175,939,574	2,842,657
HGH Zuckerberg SF General	1,152,531,025	1,204,368,761	51,837,736	1,191,842,289	(12,526,472)
HAD Public Health Admin	170,743,555	185,829,206	15,085,651	197,228,534	11,399,328
HJH Jail Health	40,755,399	43,101,476	2,346,077	44,625,290	1,523,814
Total Uses by Division	**2,997,680,835**	**3,236,114,396**	**238,433,561**	**3,210,819,782**	**(25,294,614)**

Reserved Appropriations

Controller Reserves

Department: DPH Public Health

		2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
10030963	HL LHH Water Tank Replacement		4,100,000			
Controller Reserves: Total			**4,100,000**		**0**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	303,703,306	330,902,167	27,198,861	344,893,019	13,990,852
			Mandatory Fringe Benefits	110,576,643	114,099,241	3,522,598	118,247,623	4,148,382
			Non-Personnel Services	479,179,898	482,741,013	3,561,115	485,195,722	2,454,709
			Capital Outlay	514,497	167,641	(346,856)	322,091	154,450
			City Grant Program	10,949,501	10,949,501		10,949,501	
			Debt Service		6,080,495	6,080,495	13,776,800	7,696,305
			Materials & Supplies	26,085,334	27,142,096	1,056,762	29,077,834	1,935,738
			Services Of Other Depts	26,827,930	31,329,807	4,501,877	31,132,722	(197,085)
			Overhead and Allocations	(460,917)	(12,074,462)	(11,613,545)	(5,085,976)	6,988,486
10000 Total				**957,376,192**	**991,337,499**	**33,961,307**	**1,028,509,336**	**37,171,837**
21080	SFGH-Op Annual Account Ctrl		Salaries	479,527,292	492,777,513	13,250,221	509,077,318	16,299,805
			Mandatory Fringe Benefits	189,526,288	187,177,407	(2,348,881)	193,384,124	6,206,717
			Non-Personnel Services	283,053,572	302,103,806	19,050,234	317,640,301	15,536,495
			Capital Outlay	814,506	183,214	(631,292)	145,339	(37,875)
			Debt Service	2,916,515	2,406,520	(509,995)	2,417,470	10,950
			Materials & Supplies	120,017,808	127,098,077	7,080,269	133,728,550	6,630,473
			Services Of Other Depts	70,437,117	72,533,540	2,096,423	75,362,261	2,828,721
			Overhead and Allocations	69,547	69,547		69,547	
			Transfers Out	116,018,049	106,796,804	(9,221,245)	105,619,445	(1,177,359)
			Intrafund Transfers Out	19,080,382	6,581,766	(12,498,616)	1,975,854	(4,605,912)
			Transfer Adjustment - Uses	(135,098,431)	(113,378,570)	21,719,861	(107,595,299)	5,783,271
21080 Total				**1,146,362,645**	**1,184,349,624**	**37,986,979**	**1,231,824,910**	**47,475,286**
21490	LHH-Op Annual Account Ctrl		Salaries	175,884,036	178,843,707	2,959,671	190,508,157	11,664,450

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Mandatory Fringe Benefits	74,839,243	73,014,174	(1,825,069)	77,733,427	4,719,253
			Non-Personnel Services	14,145,255	21,600,298	7,455,043	13,679,139	(7,921,159)
			Capital Outlay	392,043	181,365	(210,678)		(181,365)
			Materials & Supplies	25,828,140	26,751,516	923,376	29,041,351	2,289,835
			Services Of Other Depts	23,315,510	23,394,367	78,857	24,328,714	934,347
			Overhead and Allocations	29,627	29,627		29,627	
			Intrafund Transfers Out	2,398,382	2,475,792	77,410	2,657,082	181,290
			Transfer Adjustment - Uses	(2,398,382)	(2,475,792)	(77,410)	(2,657,082)	(181,290)
21490 Total				**314,433,854**	**323,815,054**	**9,381,200**	**335,320,415**	**11,505,361**
21941	LHH-Refunding COP-DSF		Debt Service	9,253,750	9,250,000	(3,750)	9,250,500	500
			Intrafund Transfers Out		3,526,986	3,526,986	21,751,150	18,224,164
			Unappropriated Rev Retained	4,596,027	1,069,065	(3,526,962)		(1,069,065)
			Transfer Adjustment - Uses		(3,526,986)	(3,526,986)	(21,751,150)	(18,224,164)
21941 Total				**13,849,777**	**10,319,065**	**(3,530,712)**	**9,250,500**	**(1,068,565)**
29050	DPH HCSO		Non-Personnel Services		9,123,994	9,123,994	9,123,994	
29050 Total				**0**	**9,123,994**	**9,123,994**	**9,123,994**	**0**
Operating Total				**2,432,022,468**	**2,518,945,236**	**86,922,768**	**2,614,029,155**	**95,083,919**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	16185	Var Loc-Misc Fac Maint Projs	756,160	793,968	37,808	833,667	39,699
		17077	HC Centralized It	79,972,549	82,846,614	2,874,065	85,898,162	3,051,548
		19611	HC Dph System Wide Security Im		300,000	300,000	300,000	
		20324	Sugar-Sweetened Beverages Tax	5,948,747	5,964,621	15,874	5,989,654	25,033
		80000	EHR Project Management Office	34,715,747	35,198,932	483,185	35,788,851	589,919
10010 Total				**121,393,203**	**125,104,135**	**3,710,932**	**128,810,334**	**3,706,199**
21110	SFGH-Annual Authority Ctrl	15783	HG Misc Fac Maint Proj	1,792,160	1,881,766	89,606	1,975,854	94,088
21110 Total				**1,792,160**	**1,881,766**	**89,606**	**1,975,854**	**94,088**
21500	LHH-Annual Authority Ctrl	15784	HL Dph - Facilities Maintenanc	1,548,370	1,625,792	77,422	1,707,082	81,290
21500 Total				**1,548,370**	**1,625,792**	**77,422**	**1,707,082**	**81,290**
Annual Projects - Authority Control Total				**124,733,733**	**128,611,693**	**3,877,960**	**132,493,270**	**3,881,577**

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	11159	HC Dph Civic Center Relocation	1,500,000	8,600,000	7,100,000		(8,600,000)
		11181	HC Local Dental Pilot Project	29,414	29,414		29,414	
		11183	HC Practice Improvement Progra	2,500,000	2,500,000		2,500,000	
		17077	HC Centralized It	8,780,076	8,780,076		8,780,076	
		17078	HC Deemed Approved Off-sale Al	211,871	155,876	(55,995)	155,876	
		17128	HB Managed Care	4,775,053	4,775,053		4,775,053	
		20826	HB Mental Health Reform	920,184	920,184		920,184	
		21465	DPH GO Bond Planning	1,500,000		(1,500,000)		
		21748	Reinvestment Initiatives	15,135,000	15,165,000	30,000	15,615,000	450,000
		22071	HN CALAIM Implementation	2,084,685	787,273	(1,297,412)		(787,273)
		22422	HB Care Court Implementation		4,296,304	4,296,304	2,000,000	(2,296,304)
		80000	EHR Project Management Office	5,350,320	5,354,631	4,311	5,355,803	1,172
		88888	CoVid PPE & Scarce Resources	41,200,000		(41,200,000)		
10020 Total				**83,986,603**	**51,363,811**	**(32,622,792)**	**40,131,406**	**(11,232,405)**
10582	SR OCOH Nov18 PropCHomelessSvc	21531	Mental Health SF	87,088,800	98,059,840	10,971,040	104,337,292	6,277,452
10582 Total				**87,088,800**	**98,059,840**	**10,971,040**	**104,337,292**	**6,277,452**
11630	SR Public Health	17083	HC Vital & Health Stats Fd	130,000	130,000		130,000	
		17084	HC Sb 1773 Emergency Medical S	314,000	214,000	(100,000)	214,000	
		17095	HC Emergency Med Svc Fund	314,000	214,000	(100,000)	214,000	
		17099	HC Tobacco Settlement Project	1,000,000	1,000,000		1,000,000	
		17122	HB Dui Program	1,000	1,000		1,000	
		17123	HB Alcohol Rehab Program	40,000	40,000		40,000	
		17156	HB Prop 63 Mental Health Servi	72,996,573	92,443,919	19,447,346	78,108,781	(14,335,138)
		19522	HC Southeast Heatlh Ctr-integr	4,000,000		(4,000,000)		
		21177	HC Lead Paint Settlement	3,375,715	3,375,715		3,375,715	
11630 Total				**82,171,288**	**97,418,634**	**15,247,346**	**83,083,496**	**(14,335,138)**
11650	SR Opioid Settlement Fund	80501	Citywide Opioid Settlements		56,190,468	56,190,468	46,493,638	(9,696,830)
11650 Total				**0**	**56,190,468**	**56,190,468**	**46,493,638**	**(9,696,830)**
15384	CPXCF COP Crit Reprs/Rcv Stmls	11332	HL Lhh Water Tank Replacement		4,100,000	4,100,000		(4,100,000)
		20756	HL Cooling Center	975,000		(975,000)		

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		21798	DPH ZSFG Childcare Ctr RS		(1,500,000)	(1,500,000)		1,500,000
		80442	DPH-HG Crit Reprs/Rcv Stimls	11,000,000		(11,000,000)		
15384 Total				**11,975,000**	**2,600,000**	**(9,375,000)**	**0**	**(2,600,000)**
21120	SFGH-Continuing Authority Ctrl	11244	HG Sfgh Bldg 5 Ff&e And Moving	2,650,000	3,900,000	1,250,000		(3,900,000)
		19542	HG Sfgh Rebuild Proj-close Out	7,300,000	75,000	(7,225,000)		(75,000)
		19543	HG Sfgh Rebuild Transition Pla		361,412	361,412		(361,412)
		22133	HG Phar Auto Disp Cabinets	6,888,222		(6,888,222)		
		22207	DPHHG Pharmacy Carousel Replac	450,000		(450,000)		
		22502	HG Colonnade Repairs		400,000	400,000		(400,000)
		22504	HG Bld5 2M Mechanical Project		400,000	400,000		(400,000)
21120 Total				**17,288,222**	**5,136,412**	**(12,151,810)**	**0**	**(5,136,412)**
21260	SFGH-Capital Projects-Other	10001	Grants		18,359,117	18,359,117		(18,359,117)
21260 Total				**0**	**18,359,117**	**18,359,117**	**0**	**(18,359,117)**
21510	LHH-Continuing Authority Ctrl	17117	HL Lhh - Gift Shop	10,000	10,000		10,000	
		17120	HL Lhh - General Store	32,000	32,000		32,000	
		20754	HL Roof Replacement-Admin Bdgs				200,000	200,000
		21289	HL emergency Stair Egress Repa	250,000		(250,000)		
		21290	HL Kitchen Coil Design				250,000	250,000
		21666	HL Admin Bldg Fire Alarm	250,000		(250,000)		
		22132	HL Phar Auto Disp Cabinets	1,983,828		(1,983,828)		
		22203	HL Server Room UPS Replacement	200,000		(200,000)		
		22204	HL Sterilizer Replacement	150,000		(150,000)		
		22205	HL F Wing Structural Damage		500,000	500,000		(500,000)
		22206	HL Pharmacy Auto Packagers		350,000	350,000		(350,000)
		22500	HL Elev Modern Admin Campus				500,000	500,000
21510 Total				**2,875,828**	**892,000**	**(1,983,828)**	**992,000**	**100,000**
Continuing Projects - Authority Control Total				**285,385,741**	**330,020,282**	**44,634,541**	**275,037,832**	**(54,982,450)**
Grants Projects								
11580	SR Community Health-Grants	10029323	HC Public Health Community Out	101,315		(101,315)		
		10031565	PW Castro Mission HlthCtr Reno	537,462		(537,462)		

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10036969	HD HIV 1V18 2122 The UNC/Emory	49,032		(49,032)		
		10037057	HB SA SA17 2122 STARR Prop 47)	42,000		(42,000)		
		10037059	HD STD PD146 2122 STD UCSF/CPT	163,275		(163,275)		
		10037062	HD STD PD145 2122 UCSF TB Suba	120,000		(120,000)		
		10037064	HC 2122 CALCRG	174,306	174,306		174,306	
		10037070	HD EHS PD108 2122 CDPH Prop 56	434,750	434,750		434,750	
		10037404	HD ENV2122 PD136 Noxious Weed	20,221		(20,221)		
		10037463	HC PC105 2122 RISE	141,488	141,488		141,488	
		10037568	HD EPR PD157	11,300,271		(11,300,271)		
		10037658	HD STD PD159 2122 Advancing	1,350,320		(1,350,320)		
		10037747	HD HIV PD158 2223 Integrated V	318,634		(318,634)		
		10038050	HN HIV AO16 2223 HCP SAM	3,252,038		(3,252,038)		
		10038051	HD HIV D134 2223 UCSF-CFAR	30,078		(30,078)		
		10038053	HN HIV AO60 2223 Ryan White P	325,801		(325,801)		
		10038055	HD HIV D123 2223 NHBS	1,071,620		(1,071,620)		
		10038056	HN HIV PD13 2223 RWPA	16,208,894		(16,208,894)		
		10038057	HD TB DC22 2223 Ca Tb Controll	200,000		(200,000)		
		10038059	HD EHS EH15 2223 Beach Water	30,694		(30,694)		
		10038060	HD HIV AO54 2223 UCSF TA 8940	47,920		(47,920)		
		10038061	HD HIV AO99 2223 Transnational	44,495		(44,495)		
		10038062	HD HIV PD113 2223 UCSF 11580sc	43,173		(43,173)		
		10038063	HD HIV PD121 2223 UCSF 11644sc	21,404		(21,404)		
		10038064	HD HIV PD123 2223 UCSF 11626sc	70,132		(70,132)		
		10038065	HD HIV PD141 2223 SHINE	20,415		(20,415)		
		10038066	HD HIV PD142 2223 Biomedical	21,587		(21,587)		
		10038067	HD HIV IV14 2223 Mandel	29,169		(29,169)		
		10038068	HD HIV PD154 2223 UCSF 12518sc	18,779		(18,779)		
		10038069	HD TB PD17 2223 TB/HIV Control	925,999		(925,999)		
		10038070	HD HIV IV08 2223 Mid-Career	162,517		(162,517)		
		10038072	HD HIV AO98 2223 Western State	38,735		(38,735)		

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038074	HD EHS PB02 2223 State CLPPP	694,082		(694,082)		
		10038075	HD HIV AO78 2324 REBOOT	97,628		(97,628)		
		10038076	HD HIV PD117 2223 TORO-SRO	350,000		(350,000)		
		10038077	HD HIV PD118 2223 OD2A Academi	300,000		(300,000)		
		10038078	HD EHS EH16 2223 Pedestrian an	100,000		(100,000)		
		10038079	HD HIV PD124 2223 OD2A Peer	250,000		(250,000)		
		10038080	HD TB PD21 2223 Tuberculosis S	347,005		(347,005)		
		10038081	HD ENV PD143 2223 Strengthenin	38,766		(38,766)		
		10038082	HD HED PH01 2223 Tobacco Free	1,196,333		(1,196,333)		
		10038083	HD STD D141 2223 ELC GC Rapid	259,831		(259,831)		
		10038084	HD HIV PD138 2223 Expanding Ac	7,380		(7,380)		
		10038085	HD HIV PD139 2324 Western Stat	26,262		(26,262)		
		10038086	HD HIV PD152 2223 PRIME	95,117		(95,117)		
		10038087	HD HIV PD161 2223 Mirtazapine	56,124		(56,124)		
		10038088	HD HIV AO86 2223 Leadershp LOC	85,602		(85,602)		
		10038089	HD HIV D128 2223 HVTN Scientif	126,091		(126,091)		
		10038090	HD HIV D119 2223 SF Bay CTU	134,794		(134,794)		
		10038091	HD HIV AO67 2223 HPTN Leadersh	34,010		(34,010)		
		10038092	HD HIV PD111 2223 DoxyPrep	44,594		(44,594)		
		10038093	HD HIV PD112 2223 PrEP-3D	166,602		(166,602)		
		10038094	HD HIV PD155 2223 AMBER SOW	32,451		(32,451)		
		10038095	HD STD CD142 2223, Core Mgmt L	635,689		(635,689)		
		10038098	HN HIV PD140 2223 Ryan White	1,671,729		(1,671,729)		
		10038106	HN MCH 2223 HCMC02	1,357,529		(1,357,529)		
		10038107	HN MCH 2223 HCPM03	8,443,510		(8,443,510)		
		10038108	HN MCH PM103 2223 CHVP SGF Inn	1,000,000		(1,000,000)		
		10038109	HD EPR CD113 2223 Pan Flu	97,498		(97,498)		
		10038110	HD EPR PD69 2223 PHEP	670,591		(670,591)		
		10038111	HD EPR PD95 2223 CRI	195,332		(195,332)		
		10038112	HD HIV PD14 2223 State HIV Sur	728,591		(728,591)		

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038117	HD HIV PD114 2122 COPING	51,841		(51,841)		
		10038118	HD STD PD126 2223 Hepatitis C	380,812		(380,812)		
		10038119	HD STD PD131-2223 CDPH DPC L	259,455		(259,455)		
		10038120	HB MH AD04 2223 State Vocation	294,474		(294,474)		
		10038130	HB HM M005 2223 Hrsa Title Iv	100,676		(100,676)		
		10038132	HB MH M007 2223 SAMHSA-MHBG	4,646,586		(4,646,586)		
		10038133	HD HIV PD90 2223 SFDPH High Im	7,119,101		(7,119,101)		
		10038135	HD HIV PD151 2223 PS20-2010: I	3,140,893		(3,140,893)		
		10038137	HD EPR AC11 2223 HPP	316,000		(316,000)		
		10038138	HN MCH PM08 2223 WIC	3,105,913		(3,105,913)		
		10038140	HN MCH PM13 2223 NUTRITION	916,298		(916,298)		
		10038141	HN MCH PM14 2223 Foster Care	813,285		(813,285)		
		10038143	HD HIV AO05 2223 MMP	584,742		(584,742)		
		10038147	HN MCH PM05 2223 CHDP	1,742,363		(1,742,363)		
		10038162	HD HIV AO73 2223 SFDPH High Im	987,545		(987,545)		
		10038167	HC HIV PD128 2223 UCSF PTBi	83,000		(83,000)		
		10038168	HN MCH PM02 2223 Black Infant	2,067,822		(2,067,822)		
		10038169	HN MCH PM101 2223 Oral Health	308,879		(308,879)		
		10038170	HN MCH PM102 2223 CA Perinatal	459,560		(459,560)		
		10038171	HD EPI PD29 2223 Immunization	296,772		(296,772)		
		10038172	HD EHS PD116 2223 TobaccoGrant	350,000	350,000		350,000	
		10038173	HD ADM AC13 2223 Enhancing Hea	300,000		(300,000)		
		10038175	HD ENV 2223 PD150 SFDPH DOJ PR	487,060		(487,060)		
		10038176	HC ADM GLSC 2223 RWPC LSYC	75,700		(75,700)		
		10038178	HC ADM GMCK 2223 Mckinney Home	1,255,850		(1,255,850)		
		10038179	HC ADM GTWC 2223 RWPC TWC	88,800		(88,800)		
		10038182	HD STD PD132 2223 CDPH STD Pr	272,481		(272,481)		
		10038184	HD STD PD156 2223 Hellman Foun	135,000		(135,000)		
		10038186	HD HIV 1V18 2223 UNC/Emo itech	67,173		(67,173)		
		10038187	HD HIV PD130 2223 PPrEPmate 21	32,061		(32,061)		

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10038188	HM109-23 Mental Health Student	1,572,146		(1,572,146)		
		10038195	HD HIV IV24 2223 UCSF 10409sc	12,216		(12,216)		
		10038203	HM111-23 Crisis Care Mobile Un	646,094		(646,094)		
		10038204	HB MH HM107 2223 Early Psychos	533,342		(533,342)		
		10038205	HD HIV PD153 2223 PCORI	137,039		(137,039)		
		10038206	HD STD DC01 2223 Surveillance	272,898		(272,898)		
		10038207	HD STD PD16 2223 Std Preventio	3,525,391		(3,525,391)		
		10038322	HB SA SA102 2223 SABG ARPA	664,393		(664,393)		
		10038400	HD HIV PD164 2223 HPTN	133,474		(133,474)		
		10038401	HD HIV PD163 2223 RWJF Data-to	84,080		(84,080)		
		10038413	HD HIV PD165 2223 UCSF 12855sc	11,875		(11,875)		
		10038426	HB HM HM112 2223 MHBG-Americ	940,808		(940,808)		
		10038428	HD HED CH11-2223 Refugee Healt	206,881		(206,881)		
		10038448	HN HIV PD140 2324 Ryan White	1,671,027		(1,671,027)		
		10038566	HB SA SA103 2223 NACCHO IOPSLL	340,496		(340,496)		
		10038569	HN MCH PM104 2223 CHVP SGF Exp	329,075		(329,075)		
		10038574	HN MCH PM105 FY 2223 CYSHCN	395,500		(395,500)		
		10038581	HB MH HM105 2223 Pre-Trial Fel	671,861		(671,861)		
		10038750	HD STD PD159 2223 Advancing He	1,347,649		(1,347,649)		
		10038774	HD EPR PD168 2123 WFD	1,189,498		(1,189,498)		
		10038870	HD HIV PD169 2223 ONE BALLROOM	5,875		(5,875)		
		10038871	HD HIV PD172 2223 ViiV Interve	55,255		(55,255)		
		10038880	HD HIV PD173 2223 Leveraging	39,585		(39,585)		
		10039337	HD HIV PD151 2324 PS20-2010: I		3,197,784	3,197,784	3,282,590	84,806
		10039339	HD STD CD142 2324, Core Mgmt L		281,718	281,718	282,090	372
		10039340	HB MH M007 2324 Samhsa-MHBG		4,593,470	4,593,470	4,586,741	(6,729)
		10039341	HB HM M005 2324 Hrsa Title Iv		102,205	102,205	107,343	5,138
		10039347	HB MH HM105 2324 Pre-Trial Fel		737,671	737,671		(737,671)
		10039348	HD STD PD156 2324 Hellman Foun		135,000	135,000	135,000	

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039350	HD HIV PD153 2324 PCORI		171,372	171,372	177,330	5,958
		10039356	HD HIV AO73 2324 SFDPH High Im		990,520	990,520	990,520	
		10039358	HD HED PH01 2324 Tobacco Free		984,491	984,491	812,017	(172,474)
		10039362	HB MH AD04 2324 State Vocation		265,175	265,175	264,904	(271)
		10039363	HD HIV D134 2324 UCSF-CFAR		99,314	99,314	99,314	
		10039365	HD HIV AO54 2324 UCSF TA 8940		57,730	57,730	56,351	(1,379)
		10039367	HM109-24 Mental Health Student		1,627,176	1,627,176	1,634,360	7,184
		10039374	HM111-24 Crisis Care Mobile Un		530,501	530,501	526,983	(3,518)
		10039375	HB MH HM107 2324 Early Psychos		522,924	522,924	522,924	
		10039376	HB HM HM112 2324 MHBG-Americ		1,073,434	1,073,434	1,108,009	34,575
		10039377	HN HIV AO60 2324 Ryan White P		325,801	325,801	325,801	
		10039378	HD AO16 2324 HIV Care Program		3,260,304	3,260,304	3,259,535	(769)
		10039379	HD HIV PD90 2324 SFDPH High Im		5,008,377	5,008,377	5,008,377	
		10039380	HD HIV AO05 2324 MMP		582,307	582,307	582,307	
		10039381	HD HIV PD14 2324 State HIV Sur		715,084	715,084	715,084	
		10039382	HD STD PD131-2324 CDPH DPC L		259,455	259,455	259,455	
		10039384	HD HIV D123 2324 NHBS		1,254,648	1,254,648	1,253,920	(728)
		10039386	HD HIV PD113 2324 UCSF 11580sc		43,173	43,173	43,173	
		10039387	HD STD PD132 2324 CDPH STD Pr		369,754	369,754	369,754	
		10039390	HD STD D141 2324 ELC GC Rapid		422,064	422,064	422,064	
		10039391	HD HIV PD121 2324 UCSF 11644sc		21,404	21,404	21,404	
		10039393	HD STD DC01 2324 Surveillance		250,000	250,000	250,000	
		10039394	HD HIV PD123 2324 UCSF 11626sc		70,132	70,132	70,132	
		10039396	HD HIV IV14 2324 Mandel		29,169	29,169	29,169	
		10039397	HD STD PD16 2324 Std Preventio		3,469,838	3,469,838	3,469,838	
		10039399	HD STD PD126 2324 Hepatitis C		380,812	380,812	380,812	
		10039400	HD HIV PD154 2324 UCSF 12518sc		18,779	18,779	18,779	
		10039401	HD HIV IV08 2324 Mid-Career		204,252	204,252	203,114	(1,138)
		10039402	HD HIV AO78 2425 REBOOT		100,865	100,865	103,280	2,415
		10039403	HD HIV PD118 2324 OD2A Academi		300,000	300,000	300,000	

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039404	HD PD180-24 Future of Public		4,534,040	4,534,040	3,940,078	(593,962)
		10039405	HD HIV PD124 2324 OD2A Peer		250,000	250,000	250,000	
		10039406	HD TB DC22 2324 Ca Tb Controll		243,945	243,945	243,945	
		10039407	HD TB PD17 2324 TB/HIV Control		976,318	976,318	976,318	
		10039409	HD HIV PD138 2324 Expanding Ac		7,380	7,380	7,380	
		10039410	HD HIV PD139 2425 Western Stat		26,262	26,262	26,262	
		10039411	HD HIV PD152 2324 PRIME		97,262	97,262	98,763	1,501
		10039412	HD TB PD21 2324 Tuberculosis S		337,200	337,200	337,200	
		10039413	HD HIV PD161 2324 Mirtazapine		56,124	56,124	56,124	
		10039415	HD HIV AO86 2324 Leadershp LOC		88,065	88,065	89,349	1,284
		10039416	HD HIV D128 2324 HVTN Scientif		158,956	158,956	162,002	3,046
		10039418	HD HIV D119 2324 SF Bay CTU		162,435	162,435	177,793	15,358
		10039419	HD HIV PD158 2324 Integrated		316,125	316,125	315,923	(202)
		10039420	HD HIV AO67 2324 HPTN Leadersh		38,120	38,120	37,554	(566)
		10039422	HD HIV PD111 2324 DoxyPrep		44,594	44,594	44,594	
		10039423	HD CH12 2324 ASHS		226,000	226,000	226,000	
		10039424	HD HIV PD112 2324 PrEP-3D		166,602	166,602	166,602	
		10039425	HD HIV PD155 2324 AMBER SOW		32,451	32,451	32,451	
		10039426	HD HIV PD114 2223 COPING		51,841	51,841	51,841	
		10039429	HD HED CH11-2324 RHAP		324,061	324,061	324,061	
		10039431	HD HIV PD163 2324 RWJF Data-to		84,080	84,080	84,080	
		10039437	HD HIV PD164 2324 HPTN		133,474	133,474	133,474	
		10039439	HD HIV PD165 2324 UCSF 12855sc		11,875	11,875	11,875	
		10039440	HD HIV PD169 2324 ONE BALLROOM		5,875	5,875	5,875	
		10039442	HD HIV PD172 2324 ViiV Interve		55,255	55,255	55,255	
		10039443	HD HIV PD173 2324 Leveraging		39,585	39,585	39,585	
		10039444	HD HIV PD174 2324 PROTECT		22,810	22,810	22,810	
		10039445	HD HIV PD175 2324 UCSF 12668sc		43,611	43,611	43,611	
		10039447	HD HIV PD176 2324 UCSF 13199sc		15,207	15,207	15,207	

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039448	HD HIV PD178 2324 BLISS		205,679	205,679	235,470	29,791
		10039459	HD ENV PD143 2324 Strengthenin		39,746	39,746	39,746	
		10039461	HN MCH PM105 FY 2324 CYSHCN		395,500	395,500	395,500	
		10039464	HD HIV PD179 2324 UCSF 13184sc		14,193	14,193	14,193	
		10039466	HD EHS PB02 2324 State CLPPP		891,290	891,290	895,748	4,458
		10039467	HN HIV PD13 2324 RWPA		16,277,425	16,277,425	16,317,041	39,616
		10039487	HD HIV AO99 2324 Transnational		44,461	44,461	44,937	476
		10039488	HD HIV PD141 2324 SHINE		20,415	20,415	20,415	
		10039489	HD HIV PD142 2324 Biomedical		21,587	21,587	21,587	
		10039490	HD HIV AO98 2324 Western State		38,713	38,713	39,025	312
		10039491	HD ENV2425 PD136 Noxious Weed		44,630	44,630	44,640	10
		10039492	HN HIV PD140 2425 Ryan White		3,639,909	3,639,909	2,191,310	(1,448,599)
		10039503	HN MCH 2324 HCMC02		1,367,293	1,367,293	1,367,946	653
		10039504	HN MCH PM02 2324 Black Infant		2,252,216	2,252,216	2,256,250	4,034
		10039506	HN MCH 2324 HCPM03		8,380,255	8,380,255	8,301,099	(79,156)
		10039510	HN MCH PM101 2324 Oral Health		308,879	308,879	308,879	
		10039513	HN MCH PM102 2324 CA Perinatal		459,560	459,560	459,560	
		10039516	HN MCH PM103 2324 CHVP SGF Inn		1,000,000	1,000,000	1,000,000	
		10039517	HN MCH PM104 2324 CHVP SGF Exp		329,075	329,075	329,075	
		10039519	HD EPR CD113 2324 Pan Flu		99,821	99,821	97,203	(2,618)
		10039520	HD EPR PD69 2324 PHEP		712,140	712,140	736,158	24,018
		10039521	HD EPR PD95 2324 CRI		195,536	195,536	195,538	2
		10039522	HD EPI PD29 2324 Immunization		301,282	301,282	309,519	8,237
		10039523	HC ADM GLSC 2324 RWPC LSYC		75,700	75,700	75,700	
		10039524	HC ADM GMCK 2324 Mckinney Home		1,255,850	1,255,850	1,255,850	
		10039526	HC ADM GTWC 2324 RWPC TWC		88,800	88,800	88,800	
		10039528	HD ADM AC13 2324 Enhancing Hea		300,000	300,000	300,000	
		10039529	HD ENV 2324 PD150 SFDPH DOJ PR		487,060	487,060		(487,060)
		10039538	HD EHS EH15 2324 Beach Water		29,225	29,225	29,225	
		10039547	HD EPR AC11 2324 HPP		300,290	300,290	300,290	

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039552	HN MCH PM08 2324 WIC		3,028,924	3,028,924	3,029,019	95
		10039553	HN MCH PM05 2324 CHDP		1,590,585	1,590,585	1,644,992	54,407
		10039554	HN MCH PM13 2324 NUTRITION		921,750	921,750	921,750	
		10039555	HN MCH PM14 2324 Foster Care		825,436	825,436	849,478	24,042
		10039556	HB SA SA102 2324 SABG ARPA		1,574,980	1,574,980	1,574,980	
		10039633	HD CH13-24 RHPP		74,328	74,328	74,328	
		10039685	BHCIP Round 3: Launch Ready		6,774,965	6,774,965		(6,774,965)
		10039759	PD185-24 STD SOS		889,417	889,417	889,417	
		10039760	HD HIV PD183 2324 ASTHO OPPR		20,000	20,000	20,000	
		10039783	HD ADM PD186-24 Project INVEST		3,593,597	3,593,597	3,654,656	61,059
		10039878	LAB PD187 2324 CDPH - LabAspi		44,450	44,450	44,450	
		10039892	PD HIV PD188 2324 UCSF Bay Ar		69,259	69,259	69,259	
		10039973	HB SA104 FY 2324 SABG Block Gr		8,913,363	8,913,363	8,913,363	
		10040036	HN WPC WP101 2324 PATH CITED		3,862,930	3,862,930	3,862,930	
		10040040	HN PC PC109 FY2324 PCORI HSII		485,606	485,606		(485,606)
		10040041	HN PC PC110 FY2324 Primary Car		1,200,000	1,200,000		(1,200,000)
		10040050	HB MH HM114 2324 Behavioral He		32,265,440	32,265,440	32,265,440	
		10040052	HN WPC WP102 FY 2324 HHIP		3,375,884	3,375,884	3,375,884	
		10040089	HB SA105 FY 2426 CCE Treasure		9,500,000	9,500,000		(9,500,000)
		10040211	HD STD PD192 2324 CDC-ELC		148,691	148,691		(148,691)
		10040218	HD STD PD193 2324 PS20-2010:		200,000	200,000		(200,000)
		10040235	HB HM HM115 2324 Community Car		7,431,615	7,431,615		(7,431,615)
11580 Total				**102,086,265**	**168,474,550**	**66,388,285**	**139,609,680**	**(28,864,870)**
14820	SR ETF-Gift	10035431	HN Safety Net		120,000	120,000	120,000	
		10036449	2020 Epic for FQHCs Program		135,000	135,000	135,000	
14820 Total				**0**	**255,000**	**255,000**	**255,000**	**0**
Grants Projects Total				**102,086,265**	**168,729,550**	**66,643,285**	**139,864,680**	**(28,864,870)**
Work Orders/Overhead								
10060	GF Work Order	207703	HBH Behavioral Health	25,394,439	25,657,468	263,029	24,407,667	(1,249,801)
		207705	HNS Health Network Services	13,120,073	12,939,150	(180,923)	12,939,150	

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
		240642	HPC Primary Care	1,885,094	1,944,736	59,642	1,944,736	
		240661	HPH Population Health Division	7,203,364	7,380,964	177,600	7,291,403	(89,561)
		251961	HAD Public Health Admin	1,017,079	1,328,230	311,151	1,353,159	24,929
10060 Total				**48,620,049**	**49,250,548**	**630,499**	**47,936,115**	**(1,314,433)**
21550	LHH-Work Order Fund	240649	HLH Laguna Honda Hospital	229,950		(229,950)		
21550 Total				**229,950**	**0**	**(229,950)**	**0**	**0**
Work Orders/Overhead Total				**48,849,999**	**49,250,548**	**400,549**	**47,936,115**	**(1,314,433)**
Continuing Projects - Project Control								
21131	SFGH-OPERATING GRANTS-STATE	10039989	HG COVID19 Test 2 Treat Equity		496,065	496,065		(496,065)
21131 Total				**0**	**496,065**	**496,065**	**0**	**(496,065)**
21132	SFGH-OPERATING GRANTS-PRIVATE	10036351	Addiction Med. T Expan -ZSFG	1,088,193		(1,088,193)		
		10037612	ZSFG Patient Care Qual R2 FY23	155,137		(155,137)		
		10038608	HG GED Implementation at ZSFG	1,339,039		(1,339,039)		
		10038609	HG GED Implementation at ZSFG		1,497,930	1,497,930		(1,497,930)
		10038610	HG GED Implementation at ZSFG				1,458,730	1,458,730
		10038612	HG TMBH Fund Round 2	1,150,000		(1,150,000)		
		10038613	HG Health Advocates Prog	15,000		(15,000)		
		10038614	HG Social Med COVID19 at ZSFG	100,000		(100,000)		
		10038615	HG Solid Start Program	755,260		(755,260)		
		10039876	HG Equity&Innovation (Hearts)		721,847	721,847		(721,847)
		10039879	HG Pediatrics-Children's HLTH		256,786	256,786		(256,786)
		10039880	HG SolidStarts Initiative FY24		308,905	308,905		(308,905)
		10039881	HG Nursing General Account		50,735	50,735		(50,735)
		10039882	HG Social Med-Physic. Consult		186,548	186,548		(186,548)
		10039912	HG Child Truma Research Prog		918,000	918,000		(918,000)
		10040037	HG CTRP Covid-19 Tech Support		132,547	132,547		(132,547)
		10040230	HG EHI-SM Opioid Use Disorder		50,000	50,000		(50,000)
		10040246	HG OB/GYN Dept. Program		311,557	311,557		(311,557)
21132 Total				**4,602,629**	**4,434,855**	**(167,774)**	**1,458,730**	**(2,976,125)**
21270	SFGH-Capital Projects-State	10040228	HG Intensive Youth Behav. HLTH		33,735,105	33,735,105		(33,735,105)

Department: DPH Public Health

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Project Control								
21270 Total				**0**	**33,735,105**	**33,735,105**	**0**	**(33,735,105)**
21680	LHH-OP Grants-State	10040223	HL Infection Control Grant		1,891,062	1,891,062		(1,891,062)
21680 Total				**0**	**1,891,062**	**1,891,062**	**0**	**(1,891,062)**
Continuing Projects - Project Control Total				**4,602,629**	**40,557,087**	**35,954,458**	**1,458,730**	**(39,098,357)**
Total Uses of Funds				**2,997,680,835**	**3,236,114,396**	**238,433,561**	**3,210,819,782**	**(25,294,614)**

Department: LIB Public Library

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	71,167,562	75,426,010	4,258,448	78,029,404	2,603,394
Mandatory Fringe Benefits	38,591,849	38,767,362	175,513	40,007,021	1,239,659
Non-Personnel Services	10,850,135	10,614,533	(235,602)	9,889,931	(724,602)
Capital Outlay	23,601,159	33,758,000	10,156,841	6,680,000	(27,078,000)
City Grant Program	638,000	650,000	12,000	650,000	
Materials & Supplies	26,774,893	26,154,071	(620,822)	25,854,071	(300,000)
Services Of Other Depts	14,076,112	14,784,501	708,389	14,755,438	(29,063)
Overhead and Allocations	163	485	322	485	
Intrafund Transfers Out	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
Unappropriated Rev-Designated				10,354,697	10,354,697
Transfer Adjustment - Uses	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
Total Uses by Chart of Accounts	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**
Sources Summary					
Property Taxes	75,620,000	79,520,000	3,900,000	79,430,000	(90,000)
Intergovernmental: State	205,000	250,000	45,000	250,000	
Charges for Services	175,000	175,000		175,000	
Rents & Concessions	26,115	26,115		26,115	
Other Revenues	20,000	1,020,000	1,000,000	20,000	(1,000,000)
Interest & Investment Income	237,400	237,400		237,400	
Expenditure Recovery	77,532	87,636	10,104	90,032	2,396
IntraFund Transfers In	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
Transfers In	20,000	20,000		20,000	
Beg Fund Balance - Budget Only	10,358,826	16,128,811	5,769,985	62,500	(16,066,311)
Transfer Adjustment-Source	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
General Fund Support	98,960,000	102,690,000	3,730,000	105,910,000	3,220,000
Total Sources by Chart of Accounts	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**

Department: LIB Public Library

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Fund Summary					
Bequest Fund	115,000	1,115,000	1,000,000	115,000	(1,000,000)
Gift and Other Exp Trust Fund	5,000	5,000		5,000	
Public Library Fund	185,579,873	199,034,962	13,455,089	186,101,047	(12,933,915)
Total Uses by Funds	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**
Division Summary					
LIB Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
Total Uses by Division	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
13140	SR Public Library Preserv		Salaries	71,167,562	75,426,010	4,258,448	78,029,404	2,603,394
			Mandatory Fringe Benefits	38,591,849	38,767,362	175,513	40,007,021	1,239,659
			Non-Personnel Services	10,830,135	9,875,533	(954,602)	9,850,931	(24,602)
			Capital Outlay	975,114	978,000	2,886		(978,000)
			City Grant Program	638,000	650,000	12,000	650,000	
			Materials & Supplies	26,570,056	25,623,556	(946,500)	25,623,556	
			Services Of Other Depts	14,076,112	14,784,501	708,389	14,755,438	(29,063)
			Intrafund Transfers Out	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
			Unappropriated Rev-Designated				10,354,697	10,354,697
			Transfer Adjustment - Uses	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
13140 Total				**162,848,828**	**166,104,962**	**3,256,134**	**179,271,047**	**13,166,085**
Operating Total				**162,848,828**	**166,104,962**	**3,256,134**	**179,271,047**	**13,166,085**
Continuing Projects - Authority Control								
13080	SR Library Fund - Continuing	17146	LB Library-summer Reading Prog	20,000	20,000		20,000	
		19559	LB Branch Library Capital Impr	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
13080 Total				**22,646,045**	**32,800,000**	**10,153,955**	**6,700,000**	**(26,100,000)**
13150	SR Library Special Revenue	17144	LB Library Special Collection-	25,000	25,000		25,000	

Department: LIB Public Library

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
13150 Total				**25,000**	**25,000**	**0**	**25,000**	**0**
Continuing Projects - Authority Control Total				**22,671,045**	**32,825,000**	**10,153,955**	**6,725,000**	**(26,100,000)**
Grants Projects								
13120	SR Library Grants; Cont Sta	10036945	LB-FY23 Project Read CLLS	60,000		(60,000)		
		10038048	LB-FY24 Project Read CLLS		60,000	60,000		(60,000)
		10039805	LIB-FY24 PLP CLSA Funds		19,000	19,000		(19,000)
		10039806	LIB-FY25 PLP CLSA Funds				19,000	19,000
		10039807	LB-FY25 Project Read CLLS				60,000	60,000
		10039927	LB-FY24 CLLS - ESL Program		26,000	26,000		(26,000)
		10039928	LB-FY25 CLLS - ESL Program				26,000	26,000
13120 Total				**60,000**	**105,000**	**45,000**	**105,000**	**0**
14820	SR ETF-Gift	10000589	LB-F&F-Spl Coll-Architect/Deco	5,000	5,000		5,000	
14820 Total				**5,000**	**5,000**	**0**	**5,000**	**0**
17860	Perm ETF-Bequests	10000592	LB-Lillian Dannenberg Bequest	15,000	15,000		15,000	
		10000595	LB-Fuhrman Bequest	100,000	100,000		100,000	
		10039890	LIB-Estate of Howard A. Cooper		1,000,000	1,000,000		(1,000,000)
17860 Total				**115,000**	**1,115,000**	**1,000,000**	**115,000**	**(1,000,000)**
Grants Projects Total				**180,000**	**1,225,000**	**1,045,000**	**225,000**	**(1,000,000)**
Total Uses of Funds				**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**

Department: PUC Public Utilities Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	304,429,474	316,251,021	11,821,547	326,512,289	10,261,268
Mandatory Fringe Benefits	128,512,711	126,852,172	(1,660,539)	130,000,883	3,148,711
Non-Personnel Services	467,700,656	583,597,873	115,897,217	582,086,512	(1,511,361)
Capital Outlay	17,637,728	15,581,607	(2,056,121)	13,529,167	(2,052,440)
City Grant Program	2,831,524	2,831,524		2,831,524	
Debt Service	452,286,312	435,545,028	(16,741,284)	435,545,028	
Facilities Maintenance	45,124,885	46,886,510	1,761,625	46,837,975	(48,535)
Materials & Supplies	36,589,351	39,875,564	3,286,213	39,878,377	2,813
Programmatic Projects	1,910,594	2,851,014	940,420	1,244,828	(1,606,186)
Services Of Other Depts	106,429,816	111,600,913	5,171,097	114,221,435	2,620,522
Overhead and Allocations	(95,589,466)	(92,378,260)	3,211,206	(94,652,740)	(2,274,480)
Transfers Out	49,731,137	46,614,485	(3,116,652)	46,614,485	
Intrafund Transfers Out	212,271,756	214,138,146	1,866,390	212,940,495	(1,197,651)
Unappropriated Rev-Designated	51,530,230	66,434,681	14,904,451	61,030,599	(5,404,082)
Unappropriated Rev Retained	132,444,972	132,691,774	246,802	132,691,774	
Transfer Adjustment - Uses	(261,907,756)	(260,657,494)	1,250,262	(259,459,843)	1,197,651
Total Uses by Chart of Accounts	**1,651,933,924**	**1,788,716,558**	**136,782,634**	**1,791,852,788**	**3,136,230**
Sources Summary					
Charges for Services	1,320,750,244	1,496,497,235	175,746,991	1,496,497,235	
Rents & Concessions	13,949,600	14,640,400	690,800	14,640,400	
Other Revenues	39,858,189	40,292,320	434,131	40,292,320	
Interest & Investment Income	4,300,000	4,507,000	207,000	4,507,000	
Expenditure Recovery	180,274,866	197,117,443	16,842,577	218,292,305	21,174,862
IntraFund Transfers In	212,271,756	214,138,146	1,866,390	212,940,495	(1,197,651)
Transfers In	49,715,538	46,523,886	(3,191,652)	46,523,886	
Prior Year Designated Reserve		219,095	219,095	193,877	(25,218)
Beg Fund Balance - Budget Only	93,021,487	35,438,527	(57,582,960)	17,425,113	(18,013,414)
Transfer Adjustment-Source	(261,907,756)	(260,657,494)	1,250,262	(259,459,843)	1,197,651
General Fund Support	(300,000)		300,000		

Department: PUC Public Utilities Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Sources by Chart of Accounts	**1,651,933,924**	**1,788,716,558**	**136,782,634**	**1,791,852,788**	**3,136,230**
Fund Summary					
CleanPowerSF	315,749,958	369,554,174	53,804,216	369,554,174	
Hetch Hetchy Water and Power	266,011,702	315,158,785	49,147,083	315,143,284	(15,501)
San Francisco Water Enterprise	664,208,825	675,677,315	11,468,490	676,573,501	896,186
San Francisco Wastewater Ent	405,963,439	428,326,284	22,362,845	430,581,829	2,255,545
Total Uses by Funds	**1,651,933,924**	**1,788,716,558**	**136,782,634**	**1,791,852,788**	**3,136,230**
Division Summary					
HHP CleanPowerSF	315,749,958	369,554,174	53,804,216	369,554,174	
WWE Wastewater Enterprise	405,963,439	428,326,284	22,362,845	430,581,829	2,255,545
HHP Hetch Hetchy Water & Power	266,011,702	315,158,785	49,147,083	315,143,284	(15,501)
PUB Public Utilities Bureaus	696,138	1,193,883	497,745	1,179,203	(14,680)
WTR Water Enterprise	663,512,687	674,483,432	10,970,745	675,394,298	910,866
Total Uses by Division	**1,651,933,924**	**1,788,716,558**	**136,782,634**	**1,791,852,788**	**3,136,230**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
20160	WWE Op Annual Account Ctrl		Salaries	60,930,584	61,921,967	991,383	63,932,532	2,010,565
			Mandatory Fringe Benefits	26,229,970	25,647,782	(582,188)	26,355,369	707,587
			Non-Personnel Services	26,603,401	27,695,904	1,092,503	27,195,904	(500,000)
			Capital Outlay	2,159,478	2,038,175	(121,303)	1,717,597	(320,578)
			City Grant Program	250,000	250,000		250,000	
			Debt Service	113,226,023	98,039,423	(15,186,600)	98,039,423	
			Materials & Supplies	12,188,910	13,204,682	1,015,772	13,204,682	
			Services Of Other Depts	35,700,349	38,793,475	3,093,126	39,852,379	1,058,904
			Overhead and Allocations	37,573,094	39,042,421	1,469,327	39,892,025	849,604
			Transfers Out	31,713	31,713		31,713	
			Intrafund Transfers Out	89,007,917	87,584,667	(1,423,250)	86,964,667	(620,000)

Department: PUC Public Utilities Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Unappropriated Rev-Designated		27,805,077	27,805,077	26,846,561	(958,516)
			Transfer Adjustment - Uses	(89,007,917)	(87,584,667)	1,423,250	(86,964,667)	620,000
20160 Total				**314,893,522**	**334,470,619**	**19,577,097**	**337,318,185**	**2,847,566**
24750	HH CleanPowerSF Op Annual Acco		Salaries	5,937,925	6,227,753	289,828	6,448,874	221,121
			Mandatory Fringe Benefits	1,859,618	1,871,848	12,230	1,894,637	22,789
			Non-Personnel Services	11,916,028	11,964,028	48,000	11,964,028	
			Materials & Supplies	183,000	229,358	46,358	229,358	
			Services Of Other Depts	4,089,128	4,169,830	80,702	4,186,681	16,851
			Overhead and Allocations	5,426,644	6,141,614	714,970	6,223,202	81,588
24750 Total				**29,412,343**	**30,604,431**	**1,192,088**	**30,946,780**	**342,349**
24970	HHWP Op Annual Account Ctrl		Salaries	38,205,185	38,606,583	401,398	39,997,618	1,391,035
			Mandatory Fringe Benefits	16,168,215	15,865,583	(302,632)	16,266,725	401,142
			Non-Personnel Services	132,855,853	195,221,441	62,365,588	194,221,441	(1,000,000)
			Capital Outlay	3,232,412	2,598,647	(633,765)	866,785	(1,731,862)
			Debt Service	3,959,626	3,813,501	(146,125)	3,813,501	
			Materials & Supplies	3,548,442	3,451,842	(96,600)	3,451,842	
			Services Of Other Depts	9,381,453	8,557,873	(823,580)	8,977,083	419,210
			Overhead and Allocations	24,117,058	24,963,753	846,695	25,463,838	500,085
			Transfers Out	31,712	285,060	253,348	285,060	
			Intrafund Transfers Out	16,147,135	18,992,204	2,845,069	18,992,204	
			Unappropriated Rev-Designated	18,038,611		(18,038,611)		
			Transfer Adjustment - Uses	(16,147,135)	(19,245,552)	(3,098,417)	(19,245,552)	
24970 Total				**249,538,567**	**293,110,935**	**43,572,368**	**293,090,545**	**(20,390)**
25940	WTR Op Annual Account Ctrl		Salaries	79,592,195	80,858,297	1,266,102	83,497,229	2,638,932
			Mandatory Fringe Benefits	34,929,052	34,085,157	(843,895)	34,973,987	888,830
			Non-Personnel Services	21,721,620	18,629,838	(3,091,782)	18,629,838	
			Capital Outlay	2,431,582	2,647,308	215,726	2,647,308	
			City Grant Program	2,581,524	2,581,524		2,581,524	
			Debt Service	335,100,663	333,692,104	(1,408,559)	333,692,104	
			Materials & Supplies	17,753,742	19,074,652	1,320,910	19,074,652	

Department: PUC Public Utilities Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Services Of Other Depts	26,550,874	27,589,640	1,038,766	28,668,392	1,078,752
			Overhead and Allocations	63,140,408	66,107,444	2,967,036	67,415,744	1,308,300
			Transfers Out	49,667,712	46,297,712	(3,370,000)	46,297,712	
			Intrafund Transfers Out	75,968,315	76,047,844	79,529	75,277,844	(770,000)
			Unappropriated Rev-Designated		5,918,777	5,918,777	1,665,560	(4,253,217)
			Transfer Adjustment - Uses	(125,604,315)	(122,313,844)	3,290,471	(121,543,844)	770,000
25940 Total				**583,833,372**	**591,216,453**	**7,383,081**	**592,878,050**	**1,661,597**
27180	PUC Operating Fund		Salaries	59,082,962	62,034,300	2,951,338	64,115,727	2,081,427
			Mandatory Fringe Benefits	27,393,457	27,206,929	(186,528)	27,998,145	791,216
			Non-Personnel Services	23,493,804	23,832,996	339,192	23,832,996	
			Capital Outlay	1,681,256	1,007,477	(673,779)	1,007,477	
			Materials & Supplies	2,915,257	2,878,423	(36,834)	2,878,423	
			Services Of Other Depts	29,363,050	30,360,075	997,025	30,294,501	(65,574)
			Overhead and Allocations	(143,233,648)	(146,877,567)	(3,643,919)	(149,709,854)	(2,832,287)
27180 Total				**696,138**	**442,633**	**(253,505)**	**417,415**	**(25,218)**
Operating Total				**1,178,373,942**	**1,249,845,071**	**71,471,129**	**1,254,650,975**	**4,805,904**
Annual Projects - Authority Control								
20170	WWE Annual Authority Ctrl	17726	GE Youth Employment & Environm	697,000	697,000		697,000	
		19459	UW Treasure Island - Maintena	2,600,000	2,600,000		2,600,000	
		19460	UW 525 Golden Gate - O & M	1,332,000	1,372,000	40,000	1,372,000	
		19461	UW 525 Golden Gate - Lease Pay	2,426,917	2,416,551	(10,366)	2,416,551	
		19466	WW Urban Ag-college Hill Proje	681,000	681,000		681,000	
		80068	WWE Neighborhood Steward Prog2	705,000	620,000	(85,000)		(620,000)
20170 Total				**8,441,917**	**8,386,551**	**(55,366)**	**7,766,551**	**(620,000)**
20210	WWE Work Order	10002	Interdepartmental-Overhead		4,130,998	4,130,998	4,158,977	27,979
20210 Total				**0**	**4,130,998**	**4,130,998**	**4,158,977**	**27,979**
24765	Clean Pw Annual Authority Ctrl	20993	CPSF Neighborhood Steward Prog	150,000	150,000			(150,000)
24765 Total				**150,000**	**150,000**	**0**	**0**	**(150,000)**
24980	HHWP Annual Authority Ctrl	15812	Hetchy Water - Facilities Main	3,000,000	3,000,000		3,000,000	
		17661	Wecc-Nerc Compliance	4,449,000	4,449,000		4,449,000	

Department: PUC Public Utilities Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
		17662	Wecc-Nerc Transmission Line Cl	200,000	208,000	8,000	208,000	
		17726	GE Youth Employment & Environm	150,000	150,000		150,000	
		19459	UW Treasure Island - Maintena	4,217,000	4,428,000	211,000	4,428,000	
		19460	UW 525 Golden Gate - O & M	802,000	826,000	24,000	826,000	
		19461	UW 525 Golden Gate - Lease Pay	1,249,541	1,244,204	(5,337)	1,244,204	
		80067	HHP Neighborhood Steward Prog2	140,594		(140,594)		
24980 Total				**14,208,135**	**14,305,204**	**97,069**	**14,305,204**	**0**
25030	HHWP Work Order Fund	10002	Interdepartmental-Overhead		2,727,646	2,727,646	2,732,535	4,889
25030 Total				**0**	**2,727,646**	**2,727,646**	**2,732,535**	**4,889**
25950	WTR Annual Authority Ctrl	17726	GE Youth Employment & Environm	1,290,000	1,290,000		1,290,000	
		19158	UW Awss Maintenance - Cdd	2,500,000	2,500,000		2,500,000	
		19159	UW Water Enterprise-watershed	4,486,000	6,586,000	2,100,000	6,586,000	
		19458	UW Water Resources Planning-bu	50,000	500,000	450,000	500,000	
		19459	UW Treasure Island - Maintena	1,350,000	1,350,000		1,350,000	
		19460	UW 525 Golden Gate - O & M	4,311,000	4,441,000	130,000	4,441,000	
		19461	UW 525 Golden Gate - Lease Pay	9,178,389	9,139,186	(39,203)	9,139,186	
		80065	WTR Neighborhood Steward Progr	915,000	770,000	(145,000)		(770,000)
		80424	Drought Response Program	500,000	500,000		500,000	
		80425	Personnel Safety	1,000,000		(1,000,000)		
25950 Total				**25,580,389**	**27,076,186**	**1,495,797**	**26,306,186**	**(770,000)**
26000	WTR Work Order	10002	Interdepartmental-Overhead		4,072,385	4,072,385	4,102,192	29,807
26000 Total				**0**	**4,072,385**	**4,072,385**	**4,102,192**	**29,807**
Annual Projects - Authority Control Total				**48,380,441**	**60,848,970**	**12,468,529**	**59,371,645**	**(1,477,325)**
Continuing Projects - Authority Control								
20550	WWE CPF Repair & Replace	19135	WW Cwp_revenue Transfer-sub Fund	82,628,000	81,338,116	(1,289,884)	81,338,116	
20550 Total				**82,628,000**	**81,338,116**	**(1,289,884)**	**81,338,116**	**0**
24761	CleanPowerSF Cap Revenue Fund	80233	CleanPowerSF Capital	1,586,046	759,000	(827,046)	759,000	
24761 Total				**1,586,046**	**759,000**	**(827,046)**	**759,000**	**0**
24870	HH CleanPowerSF Cust Trust Fd	20543	CleanPowerSF Customer Trst Fnd	284,601,569	338,040,743	53,439,174	337,848,394	(192,349)
24870 Total				**284,601,569**	**338,040,743**	**53,439,174**	**337,848,394**	**(192,349)**

Department: PUC Public Utilities Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
24990	HHWP ContinuingAuthorityCtrl	15405	UH Hhp_revenue Transfer-sub Fund	2,265,000	5,015,000	2,750,000	5,015,000	
24990 Total				**2,265,000**	**5,015,000**	**2,750,000**	**5,015,000**	**0**
25960	WTR ContinuingAuthorityCtrl	19047	UW Watershed Protection	1,162,000	900,000	(262,000)	900,000	
		19052	UW Landscape Conservation Budg		1,000,000	1,000,000	1,000,000	
		19055	UW Long Term Monitoring & Perm	6,971,000	4,890,000	(2,081,000)	4,890,000	
		19133	UW Wtr_revenue Transfer-sub Fund	20,965,926	20,579,658	(386,268)	20,579,658	
		19463	UW Retrofit Grant Program		500,000	500,000	500,000	
25960 Total				**29,098,926**	**27,869,658**	**(1,229,268)**	**27,869,658**	**0**
26570	WTR CPF Other Fund	19133	UW Wtr_revenue Transfer-sub Fund	8,750,000		(8,750,000)		
26570 Total				**8,750,000**	**0**	**(8,750,000)**	**0**	**0**
26600	WTR CPF Wholesale Customer	19133	UW Wtr_revenue Transfer-sub Fund	16,250,000		(16,250,000)		
26600 Total				**16,250,000**	**0**	**(16,250,000)**	**0**	**0**
26603	Water Regional Revenue Fund	19133	UW Wtr_revenue Transfer-sub Fund		25,000,000	25,000,000	25,000,000	
26603 Total				**0**	**25,000,000**	**25,000,000**	**25,000,000**	**0**
Continuing Projects - Authority Control Total				**425,179,541**	**478,022,517**	**52,842,976**	**477,830,168**	**(192,349)**
Work Orders/Overhead								
20205	WWE Paid Time Off	229309	WWE Wastewater Enterprise	2,700,000	2,700,000		2,700,000	
			Transfer Adjustment - Uses	(2,700,000)	(2,700,000)		(2,700,000)	
20205 Total				**0**	**0**	**0**	**0**	**0**
25025	HHWP HetchyPower Paid Time Off	231637	HHP Hetch Hetchy Water & Power	1,300,000	1,300,000		1,300,000	
			Transfer Adjustment - Uses	(1,300,000)	(1,300,000)		(1,300,000)	
25025 Total				**0**	**0**	**0**	**0**	**0**
25026	HHWP HetchyWater Paid Time Off	231637	HHP Hetch Hetchy Water & Power	1,100,000	1,100,000		1,100,000	
			Transfer Adjustment - Uses	(1,100,000)	(1,100,000)		(1,100,000)	
25026 Total				**0**	**0**	**0**	**0**	**0**
25985	WTR Paid Time Off	232429	WTR Water Enterprise	5,700,000	5,700,000		5,700,000	
			Transfer Adjustment - Uses	(5,700,000)	(5,700,000)		(5,700,000)	
25985 Total				**0**	**0**	**0**	**0**	**0**
27190	PUC Personnel Fund	232176	PUB Public Utilities Bureaus	82,613,022	84,260,437	1,647,415	86,446,178	2,185,741
			Transfer Adjustment - Uses	(82,613,022)	(84,260,437)	(1,647,415)	(86,446,178)	(2,185,741)

Department: PUC Public Utilities Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
27190 Total				**0**	**0**	**0**	**0**	**0**
Work Orders/Overhead Total				**0**	**0**	**0**	**0**	**0**
Total Uses of Funds				**1,651,933,924**	**1,788,716,558**	**136,782,634**	**1,791,852,788**	**3,136,230**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Public Utilities Commission

Department: REC Recreation And Park Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	94,804,991	102,116,870	7,311,879	106,396,230	4,279,360
Mandatory Fringe Benefits	41,299,564	41,947,374	647,810	43,485,450	1,538,076
Non-Personnel Services	25,745,178	26,039,466	294,288	26,062,860	23,394
Capital Outlay	27,892,781	32,701,455	4,808,674	29,454,066	(3,247,389)
Carry-Forward Budgets Only		(100,000)	(100,000)		100,000
City Grant Program	1,914,838	2,263,831	348,993	2,359,859	96,028
Debt Service	1,880,686	1,458,020	(422,666)	1,458,020	
Facilities Maintenance	2,003,000	2,153,000	150,000	2,153,000	
Materials & Supplies	6,184,507	6,355,446	170,939	6,347,946	(7,500)
Programmatic Projects	8,240,916	8,086,397	(154,519)	7,934,356	(152,041)
Services Of Other Depts	32,866,213	35,325,393	2,459,180	37,480,434	2,155,041
Overhead and Allocations	(1,525,680)	(1,848,795)	(323,115)	(1,968,440)	(119,645)
Transfers Out	20,653,922	24,069,033	3,415,111	23,963,219	(105,814)
Intrafund Transfers Out	10,428,413	8,160,836	(2,267,577)	10,998,881	2,838,045
Transfer Adjustment - Uses	(31,082,335)	(32,229,869)	(1,147,534)	(34,962,100)	(2,732,231)
Total Uses by Chart of Accounts	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**
Sources Summary					
Property Taxes	75,620,000	79,520,000	3,900,000	79,430,000	(90,000)
Intergovernmental: Other		3,387,123	3,387,123	3,619,185	232,062
Intergovernmental: State	145,000	145,000		145,000	
Charges for Services	40,772,659	45,076,257	4,303,598	46,588,700	1,512,443
Fines, Forfeiture, & Penalties		4,500,000	4,500,000		(4,500,000)
Rents & Concessions	17,530,095	19,590,095	2,060,000	19,695,248	105,153
Other Revenues	3,904,129	5,112,746	1,208,617	4,456,687	(656,059)
Interest & Investment Income	70,000		(70,000)		
Expenditure Recovery	4,020,146	4,120,169	100,023	4,142,872	22,703
IntraFund Transfers In	10,428,413	8,160,836	(2,267,577)	10,998,881	2,838,045
Transfers In	21,382,319	24,069,033	2,686,714	23,963,219	(105,814)
Other Financing Sources	900,000		(900,000)		

Department: REC Recreation And Park Commission

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Beg Fund Balance - Budget Only	10,136,079	6,505,711	(3,630,368)	11,248,190	4,742,479
Transfer Adjustment-Source	(31,082,335)	(32,229,869)	(1,147,534)	(34,962,100)	(2,732,231)
General Fund Support	87,480,489	88,541,356	1,060,867	91,837,899	3,296,543
Total Sources by Chart of Accounts	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**
Fund Summary					
Bequest Fund		221,578	221,578		(221,578)
City Facilities Improvement Fd	906,000	6,000	(900,000)	6,000	
Culture and Recreation Fund	7,563,996	17,530,123	9,966,127	13,027,832	(4,502,291)
Community / Neighborhood Dev	1,336,000	2,259,318	923,318	3,363,250	1,103,932
General Fund	137,985,297	140,550,630	2,565,333	146,638,390	6,087,760
Gift and Other Exp Trust Fund	744,539	781,496	36,957	791,374	9,878
Golf Fund	20,629,254	21,133,536	504,282	21,491,974	358,438
Open Space and Park Fund	71,091,833	71,215,776	123,943	75,844,961	4,629,185
Recreation and Park Projects	1,050,075	2,800,000	1,749,925		(2,800,000)
Total Uses by Funds	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**
Division Summary					
REC Operations	216,287,599	231,021,875	14,734,276	238,679,893	7,658,018
REC Admin Services	(3,910,255)	(3,406,146)	504,109	(3,476,768)	(70,622)
REC Zoo	4,000,000	4,000,000		4,000,000	
REC Capital Division	24,929,650	24,882,728	(46,922)	21,960,656	(2,922,072)
Total Uses by Division	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**

Reserved Appropriations

Controller Reserves

10013127	RP Buchanan Street Mall	505,250			
10013265	RP Jackson Playground	599,623		2,858,000	
10031217	RP 11th Street And Natoma Park			505,250	
10040229	RP Balboa Park IPIC Fees	27,000			
Controller Reserves: Total		**1,131,873**		**3,363,250**	

Department: REC Recreation And Park Commission

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	47,261,709	50,594,673	3,332,964	52,895,291	2,300,618
			Mandatory Fringe Benefits	19,402,461	19,463,224	60,763	20,245,283	782,059
			Non-Personnel Services	250,000	250,000		250,000	
			City Grant Program	1,816,403	2,165,396	348,993	2,261,424	96,028
			Materials & Supplies	75,000	75,000		67,500	(7,500)
			Services Of Other Depts	339,137	349,849	10,712	346,506	(3,343)
			Overhead and Allocations	32,153,429	33,491,437	1,338,008	35,510,222	2,018,785
			Transfers Out	5,453,444	7,285,441	1,831,997	6,979,036	(306,405)
			Transfer Adjustment - Uses	(5,453,444)	(7,285,441)	(1,831,997)	(6,979,036)	306,405
10000 Total				**101,298,139**	**106,389,579**	**5,091,440**	**111,576,226**	**5,186,647**
11902	SR R&P-Marina -Annual		Salaries	1,161,869	1,196,934	35,065	1,231,610	34,676
			Mandatory Fringe Benefits	560,004	553,846	(6,158)	572,693	18,847
			Non-Personnel Services	224,097	224,097		224,097	
			Debt Service	1,880,686	1,458,020	(422,666)	1,458,020	
			Materials & Supplies	112,000	112,000		112,000	
			Services Of Other Depts	145,024	210,950	65,926	224,779	13,829
			Overhead and Allocations	640,793	681,195	40,402	694,118	12,923
			Intrafund Transfers Out	421,933	420,879	(1,054)	523,337	102,458
			Transfer Adjustment - Uses	(421,933)	(420,879)	1,054	(523,337)	(102,458)
11902 Total				**4,724,473**	**4,437,042**	**(287,431)**	**4,517,317**	**80,275**
12360	SR Golf Fund Annual		Salaries	4,504,089	4,812,204	308,115	4,970,248	158,044
			Mandatory Fringe Benefits	2,001,570	1,951,161	(50,409)	2,009,672	58,511
			Non-Personnel Services	6,785,961	6,934,955	148,994	6,934,955	
			Materials & Supplies	726,101	726,101		726,101	
			Services Of Other Depts	2,852,352	2,692,767	(159,585)	2,744,221	51,454
			Overhead and Allocations	2,634,695	2,766,348	131,653	2,816,777	50,429
			Transfers Out	1,180,000	1,180,000		1,180,000	
			Intrafund Transfers Out	374,486	500,000	125,514	517,500	17,500
			Transfer Adjustment - Uses	(1,554,486)	(1,680,000)	(125,514)	(1,697,500)	(17,500)

Department: REC Recreation And Park Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
12360 Total				**19,504,768**	**19,883,536**	**378,768**	**20,201,974**	**318,438**
13370	SR Open Space&Park-Annual		Salaries	24,042,567	25,418,804	1,376,237	26,107,016	688,212
			Mandatory Fringe Benefits	12,543,337	12,557,109	13,772	12,897,930	340,821
			Non-Personnel Services	4,516,843	4,524,983	8,140	4,528,705	3,722
			Services Of Other Depts	239,219	252,066	12,847	258,106	6,040
			Overhead and Allocations	20,189,314	21,294,298	1,104,984	22,166,601	872,303
			Transfers Out	13,334,401	15,010,671	1,676,270	15,158,229	147,558
			Intrafund Transfers Out	9,560,553	7,168,516	(2,392,037)	9,886,603	2,718,087
			Transfer Adjustment - Uses	(22,894,954)	(22,179,187)	715,767	(25,044,832)	(2,865,645)
13370 Total				**61,531,280**	**64,047,260**	**2,515,980**	**65,958,358**	**1,911,098**
Operating Total				**187,058,660**	**194,757,417**	**7,698,757**	**202,253,875**	**7,496,458**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17856	Zoo Operations Project	4,000,000	4,000,000		4,000,000	
		20134	Community Services Operating	142,439	222,439	80,000	222,439	
		20135	Mather Operating	540,113	540,113		540,113	
		20136	Cultural Arts Drama Operating	40,000	40,000		40,000	
		20137	Cultural Arts Gen Operating	52,195	92,195	40,000	92,195	
		20138	Cultural Arts Randall Operatin	36,141	36,141		36,141	
		20139	Cultural Arts Sharon Operating	42,000	42,000		42,000	
		20140	Botanical Operating	58,593	58,593		58,593	
		20141	Golden Gate Park Operating	1,724,481	1,724,481		1,724,481	
		20142	Nursery Operating	58,400	63,400	5,000	63,400	
		20143	Int Pest Management Operating	58,387	78,387	20,000	78,387	
		20144	Leisure Services Operating	492,194	232,194	(260,000)	232,194	
		20146	Park Patrol Operating	172,988	172,988		172,988	
		20147	Park Service Area 1 Operating	242,157	247,157	5,000	247,157	
		20148	Park Service Area 2 Operating	288,934	253,934	(35,000)	253,934	
		20149	Park Service Area 3 Operating	120,428	163,428	43,000	163,428	
		20150	Park Service Area 4 Operating	184,158	154,158	(30,000)	154,158	
		20151	Park Service Area 5 Operating	113,212	153,212	40,000	153,212	

Department: REC Recreation And Park Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
		20152	Park Service Area 6 Operating	133,463	155,463	22,000	155,463	
		20154	Permit & Reservation Operating	67,050	67,050		67,050	
		20156	Structural Maint Operating	1,129,600	1,129,600		1,129,600	
		20158	Support Services Operating	452,013	482,013	30,000	482,013	
		20159	Turf Operating	146,464	146,464		146,464	
		20192	RP SM Operating Work Orders	471,795	482,710	10,915	482,710	
		20193	RP Capital Budget Baseline	750,000	800,000	50,000	800,000	
10010 Total				**11,517,205**	**11,538,120**	**20,915**	**11,538,120**	**0**
13350	Open Space & Park-Annual Proj	20133	Apprentice Operating	61,500	61,500		61,500	
		20145	Natural Areas Operating	140,400	165,400	25,000	165,400	
		20155	Planning Operating	40,000	40,000		40,000	
		20157	Sports & Athletics Operating	634,768	744,768	110,000	744,768	
		20160	Urban Forestry Operating	101,475	101,475		101,475	
		20161	Volunteer Operating	650,902	680,902	30,000	680,902	
		22430	Asset Management		30,000	30,000	30,000	
13350 Total				**1,629,045**	**1,824,045**	**195,000**	**1,824,045**	**0**
Annual Projects - Authority Control Total				**13,146,250**	**13,362,165**	**215,915**	**13,362,165**	**0**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	19385	RP 11th Street And Natoma Park	400,000		(400,000)		
		19701	RP BOS District Projects	841,459	(473,935)	(1,315,394)	1	473,936
		20191	RP PUC Garage CO Repayment	104,781	104,781		104,781	
		20193	RP Capital Budget Baseline	14,192,000	14,097,259	(94,741)	14,200,000	102,741
		20324	Sugar-Sweetened Beverages Tax	2,687,213	2,678,734	(8,479)	2,679,647	913
		20361	RP Equipment	1,759,330	1,500,899	(258,431)	1,501,719	820
		21673	Park Health and Safety	1,082,024	582,024	(500,000)	882,024	300,000
		22063	GGP - Tennis Center	70,000		(70,000)		
		80337	Coit Tower Mural Maintenace	13,000	13,000		13,000	
10020 Total				**21,149,807**	**18,502,762**	**(2,647,045)**	**19,381,172**	**878,410**
10610	SR Balboa Park Cl	18914	RP Balboa Park Rec And Open Sp		27,000	27,000		(27,000)
10610 Total				**0**	**27,000**	**27,000**	**0**	**(27,000)**

Department: REC Recreation And Park Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
10660	SR Downtown Park	18934	RP Guy Place		1,127,445	1,127,445		(1,127,445)
10660 Total				**0**	**1,127,445**	**1,127,445**	**0**	**(1,127,445)**
10670	SR Eastern Neighborhood CI	18937	RP Central Waterfront		599,623	599,623	2,858,000	2,258,377
10670 Total				**0**	**599,623**	**599,623**	**2,858,000**	**2,258,377**
10820	SR Market & Octavia CI	18975	RP Market Octavia Community Im		505,250	505,250	505,250	
10820 Total				**0**	**505,250**	**505,250**	**505,250**	**0**
10900	SR Visitacion Valley CI	19028	RP Visitacion Valley Rec Park	1,336,000		(1,336,000)		
10900 Total				**1,336,000**	**0**	**(1,336,000)**	**0**	**0**
11895	SR R&P Maintenance Fund	17379	Yerba Buena Gardens Project		296,063	296,063	296,063	
		19385	RP 11th Street And Natoma Park		485,000	485,000	200,000	(285,000)
		19387	RP Botanical Garden Improvemen		3,004,016	3,004,016	2,867,430	(136,586)
		22063	GGP - Tennis Center		150,000	150,000	154,500	4,500
		22486	Park Service Area 7 Operating		2,484,106	2,484,106	2,484,106	
		22496	RP Shipyard		903,017	903,017	1,135,079	232,062
		22497	RP GGP Pagoda		300,000	300,000	300,000	
11895 Total				**0**	**7,622,202**	**7,622,202**	**7,437,178**	**(185,024)**
11900	SR R&P-Marina Yacht Harbor	18931	RP Marina Dbw Loan Reserve	78,700	77,300	(1,400)	79,654	2,354
		18936	RP East Harbor Sediment Remedi	1,817,590	4,500,000	2,682,410		(4,500,000)
		19012	RP 1296p-alvord Lake		(100,000)	(100,000)		100,000
		19034	RP Yh Marina Dredging	600,000	550,000	(50,000)	550,000	
		19035	RP Marina Yacht Renovation Pro	5,233	5,579	346	5,683	104
		19156	RP Myh-facilities Maintenance-	338,000	438,000	100,000	438,000	
11900 Total				**2,839,523**	**5,470,879**	**2,631,356**	**1,073,337**	**(4,397,542)**
12350	SR Golf Fund -Continuing	18953	RP Golf Program	374,486	500,000	125,514	517,500	17,500
		20643	RP Golf Maintenance Fund	750,000	750,000		772,500	22,500
12350 Total				**1,124,486**	**1,250,000**	**125,514**	**1,290,000**	**40,000**
13360	SR Open Space-Continuing	18905	RP OS ACQ Interest	3,781,000	976,000	(2,805,000)	3,971,500	2,995,500
		18925	RP Open Space Audit Services	14,527	15,490	963	15,777	287
		18927	RP Open Space Contingency	2,268,600	2,385,600	117,000	2,382,900	(2,700)
		18928	RP OS CPM Blue Greenway	1,592,381	1,692,381	100,000	1,692,381	

Department: REC Recreation And Park Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		18944	RP Bernal Heights (nrpa)	275,000	275,000			(275,000)
13360 Total				**7,931,508**	**5,344,471**	**(2,587,037)**	**8,062,558**	**2,718,087**
15384	CPXCF COP Crit Reprs/Rcv Stmls	20193	RP Capital Budget Baseline	900,000		(900,000)		
15384 Total				**900,000**	**0**	**(900,000)**	**0**	**0**
15789	CPXCF CFD Spcl Tax Bd S19A-TTC	19021	RP Transit Center -guy Place B	6,000	6,000		6,000	
15789 Total				**6,000**	**6,000**	**0**	**6,000**	**0**
16781	CPRPF FC OSP VARS PK LRBS06&07	19001	RP 17th And Folsom Park	70,000		(70,000)		
16781 Total				**70,000**	**0**	**(70,000)**	**0**	**0**
Continuing Projects - Authority Control Total				**35,357,324**	**40,455,632**	**5,098,308**	**40,613,495**	**157,863**
Grants Projects								
14820	SR ETF-Gift	10001169	RP National Aids Mem Grove	127,696	141,812	14,116	146,207	4,395
		10001172	RP Scholarship Fund - Misc	83,435	83,435		83,435	
		10001178	RP Misc. Donations-Budget Only	250,000	250,000		250,000	
		10001179	RP Hardly Strictly Bluegrass	100,000	100,000		100,000	
		10037373	RP Francisco Park Conservancy	183,408	206,249	22,841	211,732	5,483
14820 Total				**744,539**	**781,496**	**36,957**	**791,374**	**9,878**
17860	Perm ETF-Bequests	10001141	RP Fuhrman Bequest		196,051	196,051		(196,051)
		10040029	RP Milton J Mosk Bequest		25,527	25,527		(25,527)
17860 Total				**0**	**221,578**	**221,578**	**0**	**(221,578)**
Grants Projects Total				**744,539**	**1,003,074**	**258,535**	**791,374**	**(211,700)**
Work Orders/Overhead								
10060	GF Work Order	207912	REC Operations	3,784,657	3,884,680	100,023	3,907,383	22,703
		262668	REC Capital Division	235,489	235,489		235,489	
10060 Total				**4,020,146**	**4,120,169**	**100,023**	**4,142,872**	**22,703**
10080	GF Overhead-Recreation & Parks	207912	REC Operations	3,119,306	2,770,750	(348,556)	2,828,758	58,008
		232199	REC Admin Services	50,724,246	53,948,839	3,224,593	56,915,788	2,966,949
		262668	REC Capital Division	3,300,359	3,362,484	62,125	3,411,612	49,128
			Transfer Adjustment - Uses	(57,143,911)	(60,082,073)	(2,938,162)	(63,156,158)	(3,074,085)
10080 Total				**0**	**0**	**0**	**0**	**0**

Department: REC Recreation And Park Commission

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
Work Orders/Overhead Total				**4,020,146**	**4,120,169**	**100,023**	**4,142,872**	**22,703**
Total Uses of Funds				**240,326,919**	**253,698,457**	**13,371,538**	**261,163,781**	**7,465,324**

Department: RNT Rent Arbitration Board

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	7,500,161	7,747,722	247,561	7,984,036	236,314
Mandatory Fringe Benefits	3,049,162	2,965,934	(83,228)	3,042,750	76,816
Non-Personnel Services	3,109,558	4,087,558	978,000	1,287,558	(2,800,000)
Materials & Supplies	127,749	40,250	(87,499)	40,250	
Services Of Other Depts	2,480,062	2,549,588	69,526	2,052,098	(497,490)
Overhead and Allocations	27,591	334,171	306,580	334,171	
Transfers Out	1,000,000		(1,000,000)		
Transfer Adjustment - Uses	(1,000,000)		1,000,000		
Total Uses by Chart of Accounts	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**
Sources Summary					
Charges for Services	11,994,494	12,950,258	955,764	12,950,681	423
Transfers In	1,000,000		(1,000,000)		
Beg Fund Balance - Budget Only	4,299,789	4,774,965	475,176	1,790,182	(2,984,783)
Transfer Adjustment-Source	(1,000,000)		1,000,000		
General Fund Support					
Total Sources by Chart of Accounts	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**
Fund Summary					
Community / Neighborhood Dev	15,294,283	17,725,223	2,430,940	14,740,863	(2,984,360)
General Fund	1,000,000		(1,000,000)		
Total Uses by Funds	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**
Division Summary					
RNT Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
Total Uses by Division	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								

Department: RNT Rent Arbitration Board

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10850	SR Rent Arbitration Board		Salaries	7,500,161	7,747,722	247,561	7,984,036	236,314
			Mandatory Fringe Benefits	3,049,162	2,965,934	(83,228)	3,042,750	76,816
			Non-Personnel Services	2,109,558	4,087,558	1,978,000	1,287,558	(2,800,000)
			Materials & Supplies	127,749	40,250	(87,499)	40,250	
			Services Of Other Depts	2,480,062	2,549,588	69,526	2,052,098	(497,490)
			Overhead and Allocations	27,591	334,171	306,580	334,171	
			Transfers Out	1,000,000		(1,000,000)		
			Transfer Adjustment - Uses	(1,000,000)		1,000,000		
10850 Total				**15,294,283**	**17,725,223**	**2,430,940**	**14,740,863**	**(2,984,360)**
Operating Total				**15,294,283**	**17,725,223**	**2,430,940**	**14,740,863**	**(2,984,360)**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	22256	RNT TI Capital Improvement	1,000,000		(1,000,000)		
10020 Total				**1,000,000**	**0**	**(1,000,000)**	**0**	**0**
Continuing Projects - Authority Control Total				**1,000,000**	**0**	**(1,000,000)**	**0**	**0**
Total Uses of Funds				**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**

Department: RET Retirement System

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	22,266,948	28,035,243	5,768,295	29,947,972	1,912,729
Mandatory Fringe Benefits	7,799,301	9,480,837	1,681,536	10,143,238	662,401
Non-Personnel Services	5,265,507	5,436,665	171,158	5,363,665	(73,000)
Capital Outlay	10,173	37,049	26,876		(37,049)
Materials & Supplies	255,000	265,000	10,000	265,000	
Programmatic Projects		50,000	50,000	50,000	
Services Of Other Depts	7,131,576	7,627,628	496,052	7,787,964	160,336
Overhead and Allocations	40,243	547,081	506,838	547,081	
Unappropriated Rev-Designated	328,113		(328,113)		
Total Uses by Chart of Accounts	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**
Sources Summary					
Charges for Services	1,113,309	1,931,150	817,841	2,020,658	89,508
Contributions Ret/HSS/HlthCare	40,988,635	49,037,353	8,048,718	51,573,262	2,535,909
Interest & Investment Income	401,000	401,000		401,000	
Expenditure Recovery	110,000	110,000		110,000	
General Fund Support	483,917		(483,917)		
Total Sources by Chart of Accounts	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**
Fund Summary					
OPEB Trust Fund: Retiree Hlth	1,633,350	1,688,430	55,080	1,688,430	
General Fund	1,598,226	1,932,150	333,924	2,021,658	89,508
Pension Trust Fund: SFERS	39,865,285	47,858,923	7,993,638	50,394,832	2,535,909
Total Uses by Funds	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**
Division Summary					
RET SF Deferred Comp Program	1,598,226	1,932,150	333,924	2,021,658	89,508
RET Health Care Trust	1,633,350	1,688,430	55,080	1,688,430	
RET Retirement Services	14,918,817	19,598,130	4,679,313	21,518,224	1,920,094
RET Investment	11,089,170	13,233,004	2,143,834	13,581,717	348,713
RET Administration	13,857,298	15,027,789	1,170,491	15,294,891	267,102

Department: RET Retirement System

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Total Uses by Division	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
31330	Employees Retirement Trust		Salaries	21,510,448	27,052,099	5,541,651	28,938,290	1,886,191
			Mandatory Fringe Benefits	7,520,805	9,128,422	1,607,617	9,782,385	653,963
			Non-Personnel Services	3,773,907	3,907,735	133,828	3,834,735	(73,000)
			Capital Outlay	10,173	37,049	26,876		(37,049)
			Materials & Supplies	250,000	260,000	10,000	260,000	
			Programmatic Projects		50,000	50,000	50,000	
			Services Of Other Depts	6,431,596	6,876,537	444,941	6,982,341	105,804
			Overhead and Allocations	40,243	547,081	506,838	547,081	
			Unappropriated Rev-Designated	328,113		(328,113)		
31330 Total				**39,865,285**	**47,858,923**	**7,993,638**	**50,394,832**	**2,535,909**
31440	Health Care-Prop B Trust Fund		Non-Personnel Services	1,253,350	1,308,430	55,080	1,308,430	
			Services Of Other Depts	380,000	380,000		380,000	
31440 Total				**1,633,350**	**1,688,430**	**55,080**	**1,688,430**	**0**
Operating Total				**41,498,635**	**49,547,353**	**8,048,718**	**52,083,262**	**2,535,909**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17410	RS Employee Deferred Compensat		1,932,150	1,932,150	2,021,656	89,506
10010 Total				**0**	**1,932,150**	**1,932,150**	**2,021,656**	**89,506**
Annual Projects - Authority Control Total				**0**	**1,932,150**	**1,932,150**	**2,021,656**	**89,506**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17410	RS Employee Deferred Compensat	1,598,226		(1,598,226)	2	2
10020 Total				**1,598,226**	**0**	**(1,598,226)**	**2**	**2**
Continuing Projects - Authority Control Total				**1,598,226**	**0**	**(1,598,226)**	**2**	**2**
Total Uses of Funds				**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**

Department: SAS Sanitation & Streets

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Sources Summary					
General Fund Support	89,837,945		(89,837,945)		
Total Sources by Chart of Accounts	**165,699,339**	**0**	**(165,699,339)**	**0**	**0**
Fund Summary					
City Facilities Improvement Fd	4,735,000		(4,735,000)		
Gasoline Tax Fund	18,948,824		(18,948,824)		
General Fund	117,816,789		(117,816,789)		
Public Wks Trans and Commerce	24,198,726		(24,198,726)		
Total Uses by Funds	**165,699,339**	**0**	**(165,699,339)**	**0**	**0**
Division Summary					
SAS Sanitation & Str Oversight	416,689		(416,689)		
SAS Administration	6,709,428		(6,709,428)		
SAS Operations	158,573,222		(158,573,222)		
Total Uses by Division	**165,699,339**	**0**	**(165,699,339)**	**0**	**0**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	20,300,329		(20,300,329)		
			Mandatory Fringe Benefits	7,930,827		(7,930,827)		
			Non-Personnel Services	1,259,561		(1,259,561)		
			Capital Outlay	1,345,749		(1,345,749)		
			City Grant Program	5,141,249		(5,141,249)		
			Materials & Supplies	1,041,692		(1,041,692)		
			Services Of Other Depts	1,680,465		(1,680,465)		
			Overhead and Allocations	27,163,421		(27,163,421)		
10000 Total				**65,863,293**	**0**	**(65,863,293)**	**0**	**0**
Operating Total				**65,863,293**	**0**	**(65,863,293)**	**0**	**0**

Department: SAS Sanitation & Streets

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	22074	SAS SES - Street Env Services	462,956		(462,956)		
		22075	SAS BUF - Urban Forestry	483,515		(483,515)		
		22077	SAS IT Systems and Equipment	331,122		(331,122)		
		22097	SAS Paid Time Off	2,330		(2,330)		
10010 Total				**1,279,923**	**0**	**(1,279,923)**	**0**	**0**
12769	SR Gas Tax Annual Authority	22074	SAS SES - Street Env Services	6,697,075		(6,697,075)		
		22075	SAS BUF - Urban Forestry	6,964,658		(6,964,658)		
		22077	SAS IT Systems and Equipment	4,125		(4,125)		
12769 Total				**13,665,858**	**0**	**(13,665,858)**	**0**	**0**
12789	SR Road Annual Authority	22076	SAS SSR - Street & SewerRepair	5,282,966		(5,282,966)		
12789 Total				**5,282,966**	**0**	**(5,282,966)**	**0**	**0**
Annual Projects - Authority Control Total				**20,228,747**	**0**	**(20,228,747)**	**0**	**0**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	17066	Mission Bay Transportation Imp	787,500		(787,500)		
		22079	SAS Citywide Projects	7,548,750		(7,548,750)		
		22081	SAS District 2 Projects	247,500		(247,500)		
		22082	SAS District 3 Projects	150,000		(150,000)		
		22083	SAS District 4 Projects	93,000		(93,000)		
		22084	SAS District 5 Projects	36,750		(36,750)		
		22085	SAS District 6 Projects	97,500		(97,500)		
		22088	SAS District 9 Projects	42,000		(42,000)		
		22090	SAS District 11 Projects	28,500		(28,500)		
		22154	SAS Facilities Maintenance	514,989		(514,989)		
		22155	SAS Potholes Budget	1,368,270		(1,368,270)		
		22156	SAS Median Maintenance Budget	154,663		(154,663)		
		22160	SAS Fence Repairs	150,646		(150,646)		
		80429	SAS Tree Establishment FY 24	400,000		(400,000)		
10020 Total				**11,620,068**	**0**	**(11,620,068)**	**0**	**0**
13970	SR Services to Outside Agncy	21656	SoMa 5th&Brannan St Develop	150,000		(150,000)		
13970 Total				**150,000**	**0**	**(150,000)**	**0**	**0**

Department: SAS Sanitation & Streets

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
13980	SR Other Special Revenue	22074	SAS SES - Street Env Services	187,500		(187,500)		
13980 Total				**187,500**	**0**	**(187,500)**	**0**	**0**
13985	SR 2016 Prop E StreetTreeMaint	22075	SAS BUF - Urban Forestry	16,557,500		(16,557,500)		
		22077	SAS IT Systems and Equipment	172,500		(172,500)		
13985 Total				**16,730,000**	**0**	**(16,730,000)**	**0**	**0**
14000	SR Solid Waste Projects	22074	SAS SES - Street Env Services	7,131,226		(7,131,226)		
14000 Total				**7,131,226**	**0**	**(7,131,226)**	**0**	**0**
15384	CPXCF COP Crit Reprs/Rcv Stmls	22222	SAS Sunset Blvd Hosebib Inst	935,000		(935,000)		
		80429	SAS Tree Establishment FY 24	2,000,000		(2,000,000)		
		80443	SAS Operations Yard	1,800,000		(1,800,000)		
15384 Total				**4,735,000**	**0**	**(4,735,000)**	**0**	**0**
Continuing Projects - Authority Control Total				**40,553,794**	**0**	**(40,553,794)**	**0**	**0**
Work Orders/Overhead								
10060	GF Work Order	210744	SAS Operations	39,053,505		(39,053,505)		
10060 Total				**39,053,505**	**0**	**(39,053,505)**	**0**	**0**
Work Orders/Overhead Total				**39,053,505**	**0**	**(39,053,505)**	**0**	**0**
Total Uses of Funds				**165,699,339**	**0**	**(165,699,339)**	**0**	**0**

Department: SHF Sheriff

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	166,388,332	157,248,281	(9,140,051)	161,178,684	3,930,403
Mandatory Fringe Benefits	73,215,514	73,230,517	15,003	73,153,955	(76,562)
Non-Personnel Services	14,908,426	15,781,823	873,397	15,206,273	(575,550)
Capital Outlay	6,205,435	756,457	(5,448,978)	794,280	37,823
City Grant Program	11,407,282	12,198,047	790,765	11,867,047	(331,000)
Materials & Supplies	6,608,742	7,564,112	955,370	6,215,932	(1,348,180)
Programmatic Projects	1,335,933	1,890,235	554,302	1,895,251	5,016
Services Of Other Depts	19,116,642	23,005,866	3,889,224	23,350,000	344,134
Total Uses by Chart of Accounts	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**
Sources Summary					
Intergovernmental: State	39,113,886	36,019,808	(3,094,078)	34,536,590	(1,483,218)
Charges for Services	1,089,965	529,965	(560,000)	529,965	
Fines, Forfeiture, & Penalties	193,610	193,610		193,610	
Expenditure Recovery	34,391,372	33,032,950	(1,358,422)	33,548,806	515,856
Other Financing Sources	4,825,000	(1,407,000)	(6,232,000)		1,407,000
Beg Fund Balance - Budget Only	33,685		(33,685)		
General Fund Support	219,538,788	223,306,005	3,767,217	224,852,451	1,546,446
Total Sources by Chart of Accounts	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**
Fund Summary					
City Facilities Improvement Fd	4,825,000	(1,407,000)	(6,232,000)		1,407,000
Environmental Protection Fund	55,888	22,133	(33,755)	27,149	5,016
General Fund	291,983,763	288,958,313	(3,025,450)	291,795,599	2,837,286
Public Protection Fund	2,321,655	4,101,892	1,780,237	1,838,674	(2,263,218)
Total Uses by Funds	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**
Division Summary					
SHF Custody	148,284,027	138,940,473	(9,343,554)	141,022,526	2,082,053
SHF Field	74,501,769	74,432,606	(69,163)	75,277,075	844,469
SHF Planning	16,116,153	10,982,140	(5,134,013)	11,089,512	107,372

Department: SHF Sheriff

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
SHF Administration	60,284,357	67,320,119	7,035,762	66,272,309	(1,047,810)
Total Uses by Division	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**

Reserved Appropriations

Controller Reserves

10038961	425 7th Street - Building Management		1,400,000		
10038962	425 7th St. Roof Replacement		2,025,000		
Controller Reserves: Total			**3,425,000**	**0**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	140,541,011	133,009,463	(7,531,548)	136,710,621	3,701,158
			Mandatory Fringe Benefits	64,755,734	64,194,249	(561,485)	64,137,645	(56,604)
			Non-Personnel Services	13,461,764	13,798,770	337,006	13,759,611	(39,159)
			City Grant Program	10,567,133	11,028,061	460,928	11,028,061	
			Materials & Supplies	5,524,012	5,857,365	333,353	5,271,627	(585,738)
			Services Of Other Depts	19,116,642	22,674,035	3,557,393	23,350,000	675,965
10000 Total				**253,966,296**	**250,561,943**	**(3,404,353)**	**254,257,565**	**3,695,622**
Operating Total				**253,966,296**	**250,561,943**	**(3,404,353)**	**254,257,565**	**3,695,622**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	15808	Shf - Facilites Maintenance	720,435	756,457	36,022	794,280	37,823
		17425	Msa Fit Program	4,049	4,049		4,049	
		17427	Violence Prevention Programming	821,722	821,722		821,722	
10010 Total				**1,546,206**	**1,582,228**	**36,022**	**1,620,051**	**37,823**
Annual Projects - Authority Control Total				**1,546,206**	**1,582,228**	**36,022**	**1,620,051**	**37,823**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	15244	SH Roads & Urban Forestry	50,000		(50,000)		
		21788	SH Jail Monitoring System JMS	2,277,036	2,865,093	588,057	2,865,093	

Department: SHF Sheriff

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Continuing Projects - Authority Control								
		21807	SHF Fire Life Safety CR		1,407,000	1,407,000		(1,407,000)
		22244	CJ1 Sallyport Door	250,000		(250,000)		
		22245	Generator	100,000		(100,000)		
10020 Total				**2,677,036**	**4,272,093**	**1,595,057**	**2,865,093**	**(1,407,000)**
12210	SR Env-Continuing Projects	10000	Operating	55,888	22,133	(33,755)	27,149	5,016
12210 Total				**55,888**	**22,133**	**(33,755)**	**27,149**	**5,016**
13520	SR DNA Id Fund -Prop 69-2004	17424	SH Sheriff Dna Identification	227,295	193,610	(33,685)	193,610	
13520 Total				**227,295**	**193,610**	**(33,685)**	**193,610**	**0**
13660	SR Sheriff-State Authorized	17420	SH Ab1109 Sheriff Vehicle Main	68,156	68,156		68,156	
		17421	SH Ab1109 Sheriff Vehicle Repl	300,415	40,415	(260,000)	40,415	
		17422	SH Furniture & Equiptment	169,851	169,851		169,851	
		17423	SH Ab709 - Sheriff Civil Admin	19,052	19,052		19,052	
13660 Total				**557,474**	**297,474**	**(260,000)**	**297,474**	**0**
13690	SR Sheriff-Peace Offr Traing	17419	SH Peace Office Training	350,000	350,000		350,000	
13690 Total				**350,000**	**350,000**	**0**	**350,000**	**0**
15384	CPXCF COP Crit Reprs/Rcv Stmls	21807	SHF Fire Life Safety CR		(1,407,000)	(1,407,000)		1,407,000
		22246	SHF Building Management System		1,400,000	1,400,000		(1,400,000)
		22247	Roof Replacement	1,400,000	2,025,000	625,000		(2,025,000)
		22252	CJ3 Annex roof	3,425,000	(3,425,000)	(6,850,000)		3,425,000
15384 Total				**4,825,000**	**(1,407,000)**	**(6,232,000)**	**0**	**1,407,000**
Continuing Projects - Authority Control Total				**8,692,693**	**3,728,310**	**(4,964,383)**	**3,733,326**	**5,016**
Grants Projects								
13550	SR Public Protection-Grant	10037203	CH FY22-23 Federal JAG Grant	18,427		(18,427)		
		10037385	SH FY22-23 CSA STC Grant	345,696		(345,696)		
		10038274	CH FY23-24 Federal JAG Grant		17,264	17,264		(17,264)
		10038444	SHF21-24 Gun Reduction Program		301,554	301,554		(301,554)
		10038545	SH FY23-24 CSA STC Grant		297,988	297,988		(297,988)
		10039690	SHF PATH Grant		662,831	662,831		(662,831)
		10039713	CH FY24-25 Federal JAG Grant				17,264	17,264
		10039782	SH FY24-25 CSA STC Grant				297,988	297,988

Department: SHF Sheriff

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Grants Projects								
		10039995	SHF Officer Wellness		536,391	536,391		(536,391)
		10040310	COVID 19-Confinement Facilitie		315,982	315,982		(315,982)
13550 Total				**364,123**	**2,132,010**	**1,767,887**	**315,252**	**(1,816,758)**
13720	SR Public Protection-Grant Sta	10035818	CH FY 21-22 SFCOPS Program		446,460	446,460		(446,460)
		10037204	CH FY 22-23 SFCOPS Program	822,763		(822,763)		
		10038289	CH FY23-24 SFCOPS Program		682,338	682,338		(682,338)
		10039715	CH FY24-25 SFCOPS Program				682,338	682,338
13720 Total				**822,763**	**1,128,798**	**306,035**	**682,338**	**(446,460)**
Grants Projects Total				**1,186,886**	**3,260,808**	**2,073,922**	**997,590**	**(2,263,218)**
Work Orders/Overhead								
10060	GF Work Order	210738	SHF Field	34,679,682	33,015,395	(1,664,287)	33,436,180	420,785
		232331	SHF Administration	(885,457)	(473,346)	412,111	(383,290)	90,056
10060 Total				**33,794,225**	**32,542,049**	**(1,252,176)**	**33,052,890**	**510,841**
Work Orders/Overhead Total				**33,794,225**	**32,542,049**	**(1,252,176)**	**33,052,890**	**510,841**
Total Uses of Funds				**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**

Department: SDA Sheriff's Department Office of Inspector General

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	1,463,763	1,089,917	(373,846)	1,082,070	(7,847)
Mandatory Fringe Benefits	542,130	360,701	(181,429)	349,079	(11,622)
Non-Personnel Services	329,979	377,162	47,183	377,162	
Materials & Supplies	4,821	4,821		4,821	
Services Of Other Depts	171,119	431,487	260,368	433,920	2,433
Total Uses by Chart of Accounts	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Sources Summary					
Expenditure Recovery	40,000	40,000		40,000	
General Fund Support	2,471,812	2,224,088	(247,724)	2,207,052	(17,036)
Total Sources by Chart of Accounts	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Fund Summary					
General Fund	2,511,812	2,264,088	(247,724)	2,247,052	(17,036)
Total Uses by Funds	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Division Summary					
SDA Inspector General	2,060,179	1,807,137	(253,042)	1,780,500	(26,637)
SDA Sheriff Oversight	451,633	456,951	5,318	466,552	9,601
Total Uses by Division	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	21789	SDA Operations	2,511,812	2,264,088	(247,724)	2,247,052	(17,036)
10010 Total				**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Annual Projects - Authority Control Total				**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Total Uses of Funds				**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**

Department: WOM Status Of Women

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	1,541,428	1,346,799	(194,629)	1,386,984	40,185
Mandatory Fringe Benefits	533,950	506,973	(26,977)	518,364	11,391
Non-Personnel Services	295,657	81,864	(213,793)	81,779	(85)
City Grant Program	12,346,776	10,673,828	(1,672,948)	10,259,838	(413,990)
Materials & Supplies	32,677	31,684	(993)	28,516	(3,168)
Services Of Other Depts	153,677	185,394	31,717	178,606	(6,788)
Total Uses by Chart of Accounts	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**
Sources Summary					
Intergovernmental: State	50,000		(50,000)		
Licenses, Permits,& Franchises	220,000	200,000	(20,000)	200,000	
Other Revenues	100,000		(100,000)		
General Fund Support	14,534,165	12,626,542	(1,907,623)	12,254,087	(372,455)
Total Sources by Chart of Accounts	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**
Fund Summary					
General Fund	14,534,165	12,626,542	(1,907,623)	12,254,087	(372,455)
Gift and Other Exp Trust Fund	100,000		(100,000)		
Human Welfare Fund	220,000	200,000	(20,000)	200,000	
Public Protection Fund	50,000		(50,000)		
Total Uses by Funds	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**
Division Summary					
WOM Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
Total Uses by Division	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	1,534,799	1,346,799	(188,000)	1,386,984	40,185

Department: WOM Status Of Women

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
			Mandatory Fringe Benefits	540,579	506,973	(33,606)	518,364	11,391
			Non-Personnel Services	162,761	81,864	(80,897)	81,779	(85)
			City Grant Program	12,110,665	10,473,828	(1,636,837)	10,059,838	(413,990)
			Materials & Supplies	31,684	31,684		28,516	(3,168)
			Services Of Other Depts	153,677	185,394	31,717	178,606	(6,788)
10000 Total				**14,534,165**	**12,626,542**	**(1,907,623)**	**12,254,087**	**(372,455)**
12900	SR WOM Domestic Violence Program		Non-Personnel Services	33,396		(33,396)		
			City Grant Program	186,111	200,000	13,889	200,000	
			Materials & Supplies	493		(493)		
12900 Total				**220,000**	**200,000**	**(20,000)**	**200,000**	**0**
Operating Total				**14,754,165**	**12,826,542**	**(1,927,623)**	**12,454,087**	**(372,455)**
Grants Projects								
13550	SR Public Protection-Grant	10038976	WOM-CCSWG DV Survivor Guarantee	50,000		(50,000)		
13550 Total				**50,000**	**0**	**(50,000)**	**0**	**0**
14820	SR ETF-Gift	10001241	WOGIFT-Fy 2017	94,000		(94,000)		
		10001242	WO-Misc Donations	6,000		(6,000)		
14820 Total				**100,000**	**0**	**(100,000)**	**0**	**0**
Grants Projects Total				**150,000**	**0**	**(150,000)**	**0**	**0**
Total Uses of Funds				**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**

Department: CRT Superior Court

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Mandatory Fringe Benefits	665,000	665,000		665,000	
Non-Personnel Services	32,677,253	32,170,944	(506,309)	32,370,944	200,000
Services Of Other Depts	21,000	21,000		21,000	
Total Uses by Chart of Accounts	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Sources Summary					
General Fund Support	33,363,253	32,856,944	(506,309)	33,056,944	200,000
Total Sources by Chart of Accounts	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Fund Summary					
General Fund	33,363,253	32,856,944	(506,309)	33,056,944	200,000
Total Uses by Funds	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Division Summary					
CRT Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
Total Uses by Division	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Mandatory Fringe Benefits	665,000	665,000		665,000	
			Non-Personnel Services	32,677,253	32,170,944	(506,309)	32,370,944	200,000
			Services Of Other Depts	21,000	21,000		21,000	
10000 Total				**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Operating Total				**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Total Uses of Funds				**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**

Department: TTX Treasurer/Tax Collector

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	24,354,868	24,980,399	625,531	25,591,384	610,985
Mandatory Fringe Benefits	9,928,277	9,532,623	(395,654)	9,551,000	18,377
Non-Personnel Services	6,668,695	6,340,936	(327,759)	6,046,206	(294,730)
Materials & Supplies	97,682	125,343	27,661	116,819	(8,524)
Programmatic Projects	700,000	3,111,000	2,411,000	1,210,000	(1,901,000)
Services Of Other Depts	6,164,646	6,090,300	(74,346)	6,228,863	138,563
Overhead and Allocations	(19,465)	(697)	18,768	(725)	(28)
Total Uses by Chart of Accounts	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**
Sources Summary					
Property Taxes	450,000	450,000		450,000	
Charges for Services	3,735,609	4,249,350	513,741	4,249,350	
Other Revenues	1,764,139	1,409,943	(354,196)	1,444,112	34,169
Interest & Investment Income	6,226,329	6,226,329		6,226,329	
Expenditure Recovery	10,311,577	10,678,462	366,885	10,810,539	132,077
General Fund Support	25,407,049	27,165,820	1,758,771	25,563,217	(1,602,603)
Total Sources by Chart of Accounts	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**
Fund Summary					
General Fund	46,255,564	48,829,961	2,574,397	47,359,435	(1,470,526)
General Services Fund	1,639,139	1,349,943	(289,196)	1,384,112	34,169
Total Uses by Funds	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**
Division Summary					
TTX Impact	4,202,545	6,241,748	2,039,203	4,245,735	(1,996,013)
TTX Management	8,281,630	7,924,894	(356,736)	8,021,052	96,158
TTX Treasury	7,409,473	7,501,744	92,271	7,583,078	81,334
TTX Collection	28,001,055	28,511,518	510,463	28,893,682	382,164
Total Uses by Division	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**

Uses of Funds Detail Appropriation

Department: TTX Treasurer/Tax Collector

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Salaries	14,229,724	14,666,385	436,661	14,989,975	323,590
			Mandatory Fringe Benefits	6,546,785	6,166,613	(380,172)	6,254,991	88,378
			Non-Personnel Services	3,547,207	3,280,675	(266,532)	2,914,052	(366,623)
			Materials & Supplies	85,241	85,241		76,717	(8,524)
			Services Of Other Depts	4,472,469	4,421,637	(50,832)	4,560,421	138,784
			Overhead and Allocations	(536,611)	(627,691)	(91,080)	(662,993)	(35,302)
10000 Total				**28,344,815**	**27,992,860**	**(351,955)**	**28,133,163**	**140,303**
Operating Total				**28,344,815**	**27,992,860**	**(351,955)**	**28,133,163**	**140,303**
Annual Projects - Authority Control								
10010	GF Annual Authority Ctrl	17617	Bank On San Francisco Project	732,891	853,009	120,118	872,406	19,397
		17622	Kinder2College Annual Project	1,397,372	1,415,859	18,487	1,440,475	24,616
10010 Total				**2,130,263**	**2,268,868**	**138,605**	**2,312,881**	**44,013**
Annual Projects - Authority Control Total				**2,130,263**	**2,268,868**	**138,605**	**2,312,881**	**44,013**
Continuing Projects - Authority Control								
10020	GF Continuing Authority Ctrl	10002	Interdepartmental-Overhead		335,000	335,000	510,000	175,000
		17621	TX Gross Receipts Tax Implemen	5,468,909	5,478,771	9,862	5,592,852	114,081
		21854	First Year Free		2,076,000	2,076,000		(2,076,000)
10020 Total				**5,468,909**	**7,889,771**	**2,420,862**	**6,102,852**	**(1,786,919)**
Continuing Projects - Authority Control Total				**5,468,909**	**7,889,771**	**2,420,862**	**6,102,852**	**(1,786,919)**
Grants Projects								
12550	SR Grants; GSF Continuing	10037184	TX-OFE Earn FY22-23	353,629	305,817	(47,812)	312,690	6,873
		10037186	TX-FJP Earn FY22-23	639,142	509,126	(130,016)	521,422	12,296
		10037401	TX-OFE MOTT	180,000	200,000	20,000	200,000	
		10038700	TX-FJP Arnold Ventures FY22-FY	250,000	235,000	(15,000)	250,000	15,000
		10038701	TX-FJP Policy Link FY22-FY23	100,000	100,000		100,000	
		10038971	TX-OFE Larkin St Rising FYE23	116,368		(116,368)		
12550 Total				**1,639,139**	**1,349,943**	**(289,196)**	**1,384,112**	**34,169**
Grants Projects Total				**1,639,139**	**1,349,943**	**(289,196)**	**1,384,112**	**34,169**

Department: TTX Treasurer/Tax Collector

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Work Orders/Overhead								
10060	GF Work Order	210663	TTX Impact	433,115	546,910	113,795	548,715	1,805
		232346	TTX Management	373,002	373,002		373,002	
		232350	TTX Treasury	1,177,958	1,182,758	4,800	1,182,758	
		232360	TTX Collection	8,327,502	8,575,792	248,290	8,706,064	130,272
10060 Total				**10,311,577**	**10,678,462**	**366,885**	**10,810,539**	**132,077**
Work Orders/Overhead Total				**10,311,577**	**10,678,462**	**366,885**	**10,810,539**	**132,077**
Total Uses of Funds				**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**

Department: WAR War Memorial

	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Uses Summary					
Salaries	7,836,784	8,116,347	279,563	8,343,082	226,735
Mandatory Fringe Benefits	3,551,653	3,518,962	(32,691)	3,617,579	98,617
Non-Personnel Services	1,078,150	1,135,920	57,770	1,143,194	7,274
Capital Outlay	7,809,276	7,639,740	(169,536)	671,727	(6,968,013)
Debt Service	9,096,780	9,079,743	(17,037)	9,098,134	18,391
Materials & Supplies	292,017	292,017		293,379	1,362
Services Of Other Depts	6,902,189	7,958,558	1,056,369	8,539,318	580,760
Total Uses by Chart of Accounts	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**
Sources Summary					
Charges for Services	586,778	513,804	(72,974)	586,778	72,974
Rents & Concessions	3,485,627	3,289,725	(195,902)	3,557,140	267,415
Expenditure Recovery	273,987	273,987		273,987	
Transfers In	14,532,711	16,332,807	1,800,096	17,004,609	671,802
Other Financing Sources	7,200,000	7,000,000	(200,000)		(7,000,000)
Beg Fund Balance - Budget Only	966,937	760,386	(206,551)	604,941	(155,445)
General Fund Support	9,520,809	9,570,578	49,769	9,678,958	108,380
Total Sources by Chart of Accounts	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**
Fund Summary					
City Facilities Improvement Fd	7,200,000	7,000,000	(200,000)		(7,000,000)
General Fund	9,520,809	9,570,578	49,769	9,678,958	108,380
War Memorial Fund	19,846,040	21,170,709	1,324,669	22,027,455	856,746
Total Uses by Funds	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**
Division Summary					
WAR War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
Total Uses by Division	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**

Reserved Appropriations

Controller Reserves

Department: WAR War Memorial

		2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
10031059	WM Oh Mansard Roof		7,000,000			
10037717	Davies Hall Elevators CR					
10038986	Opera House Mansard Roof Replace					
Controller Reserves: Total			**7,000,000**		**0**	

Uses of Funds Detail Appropriation

Fund Code	Fund Title	Code	Title	2022-23 Original Budget	2023-24 Proposed Budget	2023-24 Change From 2022-23	2024-25 Proposed Budget	2024-25 Change From 2023-24
Operating								
10000	GF Annual Account Ctrl		Debt Service	9,096,780	9,079,743	(17,037)	9,098,134	18,391
			Services Of Other Depts	424,029	490,835	66,806	580,824	89,989
10000 Total				**9,520,809**	**9,570,578**	**49,769**	**9,678,958**	**108,380**
14670	SR War Memorial-Operating		Salaries	7,836,784	8,116,347	279,563	8,343,082	226,735
			Mandatory Fringe Benefits	3,551,653	3,518,962	(32,691)	3,617,579	98,617
			Non-Personnel Services	1,078,150	1,135,920	57,770	1,143,194	7,274
			Materials & Supplies	292,017	292,017		293,379	1,362
			Services Of Other Depts	6,478,160	7,467,723	989,563	7,958,494	490,771
14670 Total				**19,236,764**	**20,530,969**	**1,294,205**	**21,355,728**	**824,759**
Operating Total				**28,757,573**	**30,101,547**	**1,343,974**	**31,034,686**	**933,139**
Annual Projects - Authority Control								
14680	SR WAR - Annual Authority Ctrl	15835	War - Facility Maintenance	609,276	639,740	30,464	671,727	31,987
14680 Total				**609,276**	**639,740**	**30,464**	**671,727**	**31,987**
Annual Projects - Authority Control Total				**609,276**	**639,740**	**30,464**	**671,727**	**31,987**
Continuing Projects - Authority Control								
15384	CPXCF COP Crit Reprs/Rcv Stmls	15703	WM Opera House Renewal Project		7,000,000	7,000,000		(7,000,000)
		21809	WAR Davies Hall Elevators CR	2,200,000		(2,200,000)		
		22257	Opera House Mansard Roof Replace	5,000,000		(5,000,000)		
15384 Total				**7,200,000**	**7,000,000**	**(200,000)**	**0**	**(7,000,000)**
Continuing Projects - Authority Control Total				**7,200,000**	**7,000,000**	**(200,000)**	**0**	**(7,000,000)**
Total Uses of Funds				**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**

DETAIL OF RESERVES

Detail of Contribution to Budgetary Reserves

BUDGETARY RESERVES

		FY 2023-24		FY 2024-25
Unappropriated Designed Reserves - (require subsequent Board appropriation to spend)				
AIRPORT COMMISSION - EXP BALANCING BUDGET ONLY	$	-	$	246,943,569
GENERAL CITY RESPONSIBILITY - DESIGNATED FOR GENERAL RESERVE	$	70,750,000	$	17,310,000
PORT - DESIGNATED FOR GENERAL RESERVE	$	2,270	$	-
PUBLIC LIBRARY - DESIGNATED FOR GENERAL RESERVE	$	-	$	10,354,697
PUBLIC WORKS - DESIGNATED FOR GENERAL RESERVE	$	3,098,624	$	245,528
PUC HHP CLEANPOWERSF - DESIGNATED FOR GENERAL RESERVE	$	32,710,827	$	32,518,478
PUC WTR WATER ENTERPRISE - DESIGNATED FOR GENERAL RESERVE	$	5,918,777	$	1,665,560
PUC WWE WASTEWATER ENTERPRISE - DESIGNATED FOR GENERAL RESERVE	$	27,805,077	$	26,846,561
Subtotal - Unappropriated Designated Reserves	**$**	**140,285,575**	**$**	**335,884,393**
Appropriated Reserves				
GENERAL CITY RESPONSIBILITY - RESERVE FOR LITIGATION	$	11,000,000	$	11,000,000
GENERAL CITY RESPONSIBILITY - RESERVE FOR TECHNICAL ADJS	$	5,000,000	$	5,000,000
GENERAL CITY RESPONSIBILITY - SALARIES AND BENEFITS	$	7,000,000	$	31,000,000
PORT - GENERAL RESERVE	$	1,167,414	$	-
PUBLIC HEALTH - RESERVE FOR DEBT SERVICES	$	1,069,065	$	-
PUC HHP CLEANPOWERSF - RESERVE FOR CAPTL IMPROVEMENT	$	759,000	$	759,000
PUC HHP HETCH HETCHY WATER & POWER - RESERVE FOR CAPTL IMPROVEMENT	$	5,015,000	$	5,015,000
PUC WTR WATER ENTERPRISE - RESERVE FOR CAPTL IMPROVEMENT	$	45,579,658	$	45,579,658
PUC WWE WASTEWATER ENTERPRISE - RESERVE FOR CAPTL IMPROVEMENT	$	81,338,116	$	81,338,116
Subtotal - Designated Reserves	**$**	**157,928,253**	**$**	**179,691,774**
Total Budgetary Reserves	**$**	**298,213,828**	**$**	**515,576,167**

APPROPRATION RESERVE

Department Reserve Description	FY 2023-24	FY 2024-25	Releasing Authority	Reserve Reason/ Follow up Action Required
ARTS COMMISSION : Certificates of Participation	$ 12,038,751	$ -	CONTROLLER	Pending Receipt of Revenue
CITY PLANNING : Interagency Plan Impl Cmte	$ 400,000	$ 335,535	CONTROLLER	Pending Receipt of Revenue
DEPT OF EARLY CHILDHOOD : Interagency Plan Impl Cmte	$ 6,767,822	$ 7,551,000	CONTROLLER	Pending Receipt of Revenue
EMERGENCY MANAGEMENT : Certificates of Participation	$ 1,570,701	$ -	CONTROLLER	Pending Receipt of Revenue
EMERGENCY MANAGEMENT : EM DEM - Healthy Streets Operation Center	$ 5,500,000	$ -	MAYOR	Pending detailed scope of work and budget details
GENERAL CITY RESPONSIBILITY : Asia-Pacific Economic Cooperation 2023	$ 10,000,000	$ -	MAYOR	Pending detailed scope of work and budget details
GENERAL SERVICES AGENCY - CITY ADMIN : Certificates of Participation	$ 13,228,200	$ -	CONTROLLER	Pending Receipt of Revenue
GENERAL SERVICES AGENCY - CITY ADMIN : Interagency Plan Impl Cmte	$ 200,000	$ 200,000	CONTROLLER	Pending Receipt of Revenue
MAYOR : Interagency Plan Impl Cmte	$ 200,000	$ 200,000	CONTROLLER	Pending Receipt of Revenue
MUNICIPAL TRANSPORTATION AGENCY : Interagency Plan Impl Cmte	$ 23,969,773	$ 58,251,220	CONTROLLER	Pending Receipt of Revenue
PUBLIC HEALTH : Certificates of Participation	$ 4,100,000	$ -	CONTROLLER	Pending Receipt of Revenue
PUBLIC WORKS : Certificates of Participation	$ 49,642,600	$ -	CONTROLLER	Pending Receipt of Revenue
PUBLIC WORKS : ESER 2010 MASTER PROJECT	$ 113,000	$ -	CONTROLLER	Pending Receipt of Revenue and Arbitrage Calculation
PUBLIC WORKS : ESER 2014 MASTER PROJECT	$ 391,000	$ -	CONTROLLER	Pending Receipt of Revenue and Arbitrage Calculation
PUBLIC WORKS : Interagency Plan Impl Cmte	$ 508,002	$ -	CONTROLLER	Pending Receipt of Revenue
RECREATION AND PARK COMMISSION : Interagency Plan Impl Cmte	$ 1,131,873	$ 3,363,250	CONTROLLER	Pending Receipt of Revenue
SHERIFF : Certificates of Participation	$ 3,425,000	$ -	CONTROLLER	Pending Receipt of Revenue
WAR MEMORIAL : Certificates of Participation	$ 7,000,000	$ -	CONTROLLER	Pending Receipt of Revenue
Grand Total	**$ 140,186,722**	**$ 69,901,005**		

ADMINISTRATIVE PROVISIONS

SECTION 3. General Authority.
The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

SECTION 3.1 Two-Year Budget.
For departments for which the Board of Supervisors has authorized, or the Charter requires, a fixed two-year budget, appropriations in this ordinance shall be available for allotment by the Controller on July 1st of the fiscal year in which appropriations have been approved. The Controller is authorized to adjust the two-year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

SECTION 4. Interim Budget Provisions.
All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Chair of the Budget and Finance Committee.

When the Budget and Finance Committee or Budget and Appropriations Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of that committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget and Finance Committee or Budget and Appropriations Committee recommends a budget that increases funding that was deleted in the Mayor's Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 4.1 Interim Budget – Positions.
No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has

approved the reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or “tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget and Finance Committee or Budget and Appropriations Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor’s Budget, the Controller and the Human Resources Director shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 5. Transfers of Functions and Duties.
Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance or Mayoral memorandum transferring the duty or function. The Controller, the Human Resources Director and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

SECTION 5.1 Agencies Organized under One Department.
Where one or more offices or agencies are organized under a single appointing officer or department head, the component units may continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However, the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the department, and reappropriation of funds.

SECTION 5.2 Continuing Funds Appropriated.
In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Municipal Codes.

SECTION 5.3 Multi-Year Revenues.
In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

SECTION 5.4 Contracting Funds.
All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

SECTION 5.5 Real Estate Services.
Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

SECTION 5.6 Collection Services.
In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to Article V of Chapter 10 of the Administrative Code, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

SECTION 5.7 Contract Amounts Based on Savings.
When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

SECTION 5.8 Collection and Legal Services.
In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

SECTION 6. Bond Interest and Redemption.
In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem taxes, shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

SECTION 7. Allotment Controls.
Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

SECTION 7.1 Prior Year Encumbrances.
The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

SECTION 7.2 Equipment Purchases.
Funds for the purchase of items of equipment having a significant value of under $20,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the General Services Agency and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

SECTION 7.3 Enterprise Deficits.
Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year unless otherwise appropriated by ordinance.

SECTION 7.4 Public Utilities Commission Debt Service.
The San Francisco Public Utilities Commission shall, in coordination with the Controller's Office, record and report the use of debt service appropriations in their respective debt service funds consistent with the Schedule of Bond Redemption and Interest Statement included herein and as required pursuant to Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP) accounting rules, requirements and practices. The Controller is hereby authorized to make all associated net-zero appropriation transfers to ensure compliant financial reporting.

SECTION 8. Expenditure Estimates.
Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

SECTION 8.1 State and Federal Funds.
The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Human Resources Director is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Human Resources Director shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

SECTION 8.2 State and Federal Funding Restorations.
If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Reserve.

SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls
Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

SECTION 9. Interdepartmental Services.
The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of

Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part. Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Technology Marketplace. Such fees are hereby appropriated for that purpose.

SECTION 10. Positions in the City Service.
Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

SECTION 10.1 Positions, Funds, and Transfers for Specific Purposes.
Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the City Administrator, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement

or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the transfer of funds must be made from funds currently available in departmental personnel service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) For purposes of defining terms in Administrative Code Section 3.18, the Controller is authorized to process transfers where such transfers are required to administer the budget through the following certification process: In cases where expenditures are reduced at the level of appropriation control during the Board of Supervisors phase of the budget process, the Chair of the Budget and Finance Committee, on recommendation of the Controller, may certify that such a reduction does not reflect a deliberate policy

reduction adopted by the Board. The Mayor's Budget Director may similarly provide such a certification regarding reductions during the Mayor's phase of the budget process.

SECTION 10.2 Professional Services Contracts.
Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

SECTION 10.3 Surety Bond Fund Administration.
The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).
The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Human Resources Director are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and other pay requirements above the funding level established in the base and adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards or Board of Supervisors approved employee and retiree health and dental rates. The Controller's Office shall report to the Budget and Finance Committee or Budget and Appropriations Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City departments and remaining Reserve balances, as part of the Controller's Six and Nine Month Budget Status Reports.

SECTION 10.5 MOUs to be Reflected in Department Budgets.
Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting

or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

SECTION 10.6 Funding Memoranda of Understanding (MOUs).
Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding with recognized employee organizations or an arbitration award has become effective, and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

SECTION 10.7 Fringe Benefit Rate Adjustments.
Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required to support adopted or required contribution rates. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from adopted or required contribution rates and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make and reconcile such prepayments.

SECTION 10.8 Police Department Uniformed Positions.
Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Human Resources Director are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

SECTION 10.9 Holidays, Special Provisions.
Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

SECTION 10.10 Litigation Reserve, Payments.
The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation

against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

Amounts required to pay settlements of claims or litigation involving the Public Utilities Commission are hereby appropriated from the Public Utilities Commission Wastewater Enterprise fund balance or the Public Utilities Commission Water Enterprise fund balance, as appropriate, for the purpose of paying such settlements following final approval of those settlements by resolution or ordinance.

SECTION 10.11 Changes in Health Services Eligibility.
Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

Section 10.12 Workers' Compensation Alternative Dispute Resolution Program
Resolutions 85-19 and 86-19 authorized the Department of Human Resources to enter Workers' Compensation Alternative Dispute Resolution (ADR) Labor-Management Agreements with the San Francisco Firefighters' Association, Local 798, and San Francisco Police Officers Association, respectively. These Agreements require the City to allocate an amount equal to 50% of the ADR program estimated net savings, as determined by actuarial report, for the benefit of active employees. The Controller is authorized and directed to transfer from any legally available funds the amount necessary to make the required allocations. This provision will terminate if the parties agree to terminate the Agreements.

SECTION 11. Funds Received for Special Purposes, Trust Funds.
The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created either by additional grants and bequests or under other conditions, and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

SECTION 11.1 Special and Trust Funds Appropriated.
Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have

been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

The Controller is authorized to adjust transfers to the San Francisco Capital Planning Fund, established by Administrative Code Section 10.100-286, to account for final capital project planning expenditures reimbursed from approved sale of bonds and other long term financing instruments.

SECTION 11.2 Insurance Recoveries.
Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

SECTION 11.3 Bond Premiums.
Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

SECTION 11.4 Ballot Arguments.
Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

SECTION 11.5 Tenant Overtime.
Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be

deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

SECTION 11.6 Refunds.
The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

SECTION 11.7 Arbitrage.
The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

SECTION 11.8 Damage Recoveries.
Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded project are appropriated to the department incurring costs of repairing or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

SECTION 11.9 Purchasing Damage Recoveries.
That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

SECTION 11.10 Off-Street Parking Guarantees.
Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

SECTION 11.11 Hotel Tax – Special Situations.
The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

SECTION 11.12 Local Transportation Agency Fund.
Local transportation funds are hereby appropriated pursuant to the Government Code.

SECTION 11.13 Insurance.
The Controller is hereby authorized to transfer to the Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

SECTION 11.14 Grants to Departments of Disability and Aging Services, Child Support Services, Homelessness and Supportive Housing, and Children, Youth and their Families
The Department of Disability and Aging Services and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions. The Department of Homelessness and Supportive Housing is authorized to apply surpluses among subgrants within master HUD grants to shortfalls in other subgrants. The Department of Children, Youth and Their Families is authorized to receive and expend funds in instances where funds from grants appropriated herein are not fixed and exceed the estimates contained in the budget.

SECTION 11.15 FEMA, OES, Other Reimbursements.
Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and other disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses. Revenues received from other governments as reimbursement for mutual aid provided by City departments are hereby appropriated for services provided.

Whenever the City and County is required to designate agents authorized to obtain state and federal disaster and emergency assistance funding, the Mayor and Board of Supervisors designate the Executive Director of the Department of Emergency Management, the Controller, and the Deputy Controller to be the agents authorized to execute agreements for and on behalf of the City and County of San Francisco, for disaster and emergency assistance funding from State and Federal agencies, for all open and future disasters.

SECTION 11.16 Interest on Grant Funds.

Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

SECTION 11.17 Treasurer – Banking Agreements.
Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and credit card processing to departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to General Fund departments as necessary to support allocated charges.

SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).
Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.
The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation, and to implement new accounting standards issued by the Governmental Accounting Standards Board and other changes in generally accepted accounting principles.

SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.
The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

SECTION 11.21 State Local Public Safety Fund.
Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

SECTION 11.22 Health Care Security Ordinance Agency Fund.
Irrevocable health care expenditures made to the City by employers on behalf of their employees pursuant to the provisions of Administrative Code Chapter 14, the San Francisco Health Care Security Ordinance are maintained in the Health Care Security Ordinance Fund, an agency fund maintained by the City for the benefit of City Option account holders. Interest earnings in the fund are hereby appropriated for the administrative costs incurred to manage participant accounts.

SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings.
Loan repayments, proceeds of property sales in cases of defaulted loans, and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures, including payments from loans made by the former San Francisco Redevelopment Agency and transferred to the Mayor's Office of Housing and Community Development, the designated the housing successor agency. Expenditures shall be subject to the conditions under which each such fund was established.

SECTION 11.24 Development Agreement Implementation Costs.
The Controller is hereby authorized to appropriate reimbursements of City costs incurred to implement development agreements approved by the Board of Supervisors, including but not limited to City staff time, consultant services and associated overhead costs to conduct plan review, inspection, and contract monitoring, and to draft, negotiate, and administer such agreements. This provision does not apply to development impact fees or other payments approved in a development agreement, which shall be appropriated by the Board of Supervisors.

SECTION 11.25 Housing Trust Fund.
The Controller is hereby authorized to adjust appropriations as necessary to implement the movement of Housing Trust Fund revenues and expenditures from the General Fund to a special revenue fund.

The Controller shall account for appropriation of $17,600,000 for eligible affordable housing projects in fiscal year 2021-22 as an advance of future year Housing Trust Fund allocations, and shall credit such advance against required appropriations to that fund for a period of five years, beginning in fiscal year 2023-24, in an annual amount of $3,520,000.

SECTION 12. Special Situations.

SECTION 12.1 Revolving Funds.
Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

SECTION 12.2 Interest Allocations.
Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

SECTION 12.3 Property Tax.
Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, and City and County of San Francisco Infrastructure Financing Districts as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements and ordinances, and as mandated by State law.

The Controller is authorized to adjust the budget to conform to assumptions in final approved property tax rates and to make debt service payments for approved general obligation bonds accordingly.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes. The tax rate for the City's General Obligation Bond Fund, approved annually by resolution of the Board of Supervisors, includes a collection fee of 0.25% of the fund collected for the purpose of the General Obligation Bond debt service. An amount sufficient to pay this fee is hereby appropriated within the General Obligation Bond Fund and the Controller is hereby authorized to pay this fee into the General Fund from the General Obligation Bond Fund.

SECTION 12.4 New Project Reserves.
Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

SECTION 12.5 Aid Payments.
Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

SECTION 12.6 Department of Public Health Transfer Payments, Indigent Health Revenues, and Realignment Funding to Offset for Low Income Health Programs.
To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs.

Funds necessary to participate in such programs that require transfer payments are hereby appropriated. The Controller is authorized to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for health services for low income individuals.

SECTION 12.7 Municipal Transportation Agency.
Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

SECTION 12.8 Treasure Island Authority.
Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance, and that expenditures of special assessment revenues conform to governmental accounting standards and requirements of the special assessment as adopted by voters and approved by the Board of Supervisors.

SECTION 12.9 Hetch Hetchy Power Stabilization Fund.
Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the Public Utility Commission's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

SECTION 12.10 Closure of Special Funds, Projects, and Accounts
In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to reconcile and balance funds, projects and accounts, and to close completed projects. The Controller is directed to create a clearing account for the purpose of balancing surpluses and deficits in such funds, projects and accounts, and funding administrative costs incurred to perform such reconciliations.

This budget ordinance appropriates fund balance from active project closeouts in continuing funds as follows: $99.6 million in the General Fund, $77.4 million in the Homelessness Gross Receipts Tax Fund, $6.6 million in the Our City, Our Home Prop C Advance Fund, $10.7 million in the Building Inspection Fund, $3.5 million in the Department of Building Inspection Repair and Demolition Fund, $4.2 million in the Zuckerberg San Francisco General hospital enterprise fund, $2.6 million in the Cable TV Access Fund, and $2.4 million in the Assessor's State Authorized Special Revenue Fund. The Controller is directed to deappropriate projects up to this amount to realize the fund balance.

SECTION 12.11 Charter-Mandated Baseline Appropriations.
The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

SECTION 12.12 Parking Tax Allocation.
The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agency that are greater than those already appropriated in the Annual Appropriation Ordinance.

SECTION 12.13 Former Redevelopment Agency Funds.
Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency (SFRA) fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse departments for such additional services, the departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller will increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing and Community Development is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

SECTION 12.14 CleanPowerSF.
CleanPowerSF customer payments and all other associated revenues deposited in the CleanPowerSF special revenue fund are hereby appropriated in the amounts actually received by the City and County in each fiscal year. The Controller is authorized to disburse the revenues appropriated by this section as well as those appropriated yet unspent from prior fiscal years to pay power purchase obligations and other operating costs as provided in the program plans and annual budgets, as approved by the Board of Supervisors for the purposes authorized therein.

SECTION 12.15 Unclaimed Funds Escheatment Noticing & Accounting Procedures
Pursuant to Government Code Sections 50055 and 50057, the Board of Supervisors authorizes the Treasurer to transfer to the General Fund without publication of a notice in a newspaper the following amounts that remain unclaimed in the treasury of the City and County of San Francisco or in the official custody of an officer of the City and County of San Francisco for a period of at least one year: (1) any individual items of less than $15; and (2) any individual items of $5,000 or less if the depositor's name is unknown. The Treasurer shall notify the Controller of transfers performed using this authorization.

SECTION 14. Departments.
The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Telecommunication and Information Services, and the Department of Administrative Services. The City Administrator shall be considered one entity for budget purposes and for disbursement of funds.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Disability and Aging Services ("DAAS"), under the Disability and Aging Services Commission, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Department of Disability and Aging Services, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments. The Human Resources Director and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Disability and Aging Services Commission to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. This coordination is not intended to diminish the authority of the Disability and Aging Services Commission over matters under the jurisdiction of the Commission.

The Director of the Aging and Adult Services Commission also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Aging and Adult Services Commission over matters under the jurisdiction of the Commission.

(d) The Local Agency Formation Commission (LAFCo) is a separate legal entity established under State law and is not a department or agency of the City. Because the City has a legal obligation to provide funds to LAFCo, this ordinance includes an appropriation for that purpose. Although LAFCo is not part of the Board of Supervisors or subject to the Board’s oversight and direction, this ordinance includes appropriations to LAFCo in the Board of Supervisors budget for administrative reasons related to the format of this ordinance. Any transfers of funds to LAFCo from other appropriations in the budget are prohibited without approval by a subsequent ordinance. City staff, including but not limited to the Clerk of the Board of Supervisors, may perform work for LAFCo, under a memorandum of understanding between the City and LAFCo, subject to any required approvals.

SECTION 15. Travel Reimbursement and Cell Phone Stipends.

The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as the Controller shall deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Human Resources Director, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones.

SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.
The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

SECTION 17. Airport Service Payment.
The moneys received from the Airport’s revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airport Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airport Commission.

SECTION 18. Pooled Cash, Investments.
The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed therefrom at the rate of interest earned on the City Pooled Cash Fund. No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

SECTION 19. Matching Funds for Federal or State Programs.
Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for Zuckerberg San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

SECTION 20. Advance Funding of Bond Projects – City Departments.
Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County, the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 21. Advance Funding of Projects – Transportation Authority.
Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of the Business and Tax Regulations Code of the City and County of San Francisco, the Controller is hereby authorized to make such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 22. Controller to Make Adjustments, Correct Clerical Errors.
The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in this ordinance. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

SECTION 22.1 Controller to Implement New Financial and Interfacing Subsystems.
In order to further the implementation and adoption of the Financial and Procurement System's modules, the Controller shall have the authority to reclassify departments' appropriations to conform to the accounting and project costing structures established in the new system, as well as reclassify contract authority utilized (expended) balances and unutilized (available) balances to reflect actual spending.

SECTION 23. Transfer of State Revenues.
The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

SECTION 24. Use of Permit Revenues from the Department of Building Inspection.
Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

SECTION 25. Board of Supervisors Official Advertising Charges.
The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

SECTION 26. Work Order Appropriations.
The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

SECTION 26.1 Property Tax System
In order to minimize new appropriations to the property tax system replacement project, the Controller is authorized and directed to apply operational savings from the offices of the Tax Collector, Assessor, and Controller to the project. No later than June 1, 2018 the Controller shall report to the Budget and Legislative Analyst's Office and Budget and Finance Committee on the specific amount of operational savings, including details on the source of such savings, in the budgets of Tax Collector, Assessor, and Controller that are re-allocated to the Property Tax System Replacement Project

SECTION 27. Revenue Reserves and Deferrals.
The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts. In order to maintain balance between budgeted revenues and expenditures, revenues realized in the fiscal year preceding the year in which they are appropriated shall be considered reserved for the purposes for which they are appropriated.

SECTION 28. Close-Out of Reserved Appropriations.
On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee or Budget and Appropriations Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

SECTION 28.1. Reserves Placed on Expenditures by Controller.
Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.
Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

The Controller is authorized to transfer approved appropriations between departments to correctly account for capitalization of fixed assets.

The Controller is authorized to shift sources among cash and COP-funded capital projects across General Fund departments to ensure the most efficient and cost-effective administration of COP funds, provided there is no net increase or decrease in project budgets.

SECTION 30. Business Improvement Districts.
Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby

appropriated in the respective amounts actually received by the City and County in such fiscal year for each such district.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District and Moscone Expansion Business Improvement District assessments are levied on gross hotel room revenue and are collected and distributed by the Tax Collector's Office.

SECTION 31. Infrastructure Financing and Infrastructure Revitalization Financing Districts.

Pursuant to California Government Code Section 53395 et seq. (IFD Law), the Board of Supervisors has formed Infrastructure Financing (IFD) and Infrastructure Revitalization Financing (IRFD) Districts within the City and County of San Francisco. The Board of Supervisors hereby authorizes the Controller to transfer funds and appropriation authority between and within accounts related to City and County of San Francisco IFDs and IRFDs to serve accounting and State requirements, the latest approved Infrastructure Financing Plan for a District, and applicable bond covenants.

When 100% of the portion of property tax increment normally appropriated to the City and County of San Francisco's General Fund or Special Revenue Fund or to the County's Educational Revenue Augmentation Fund (ERAF) is instead pledged, based on Board of Supervisors Ordinance, the Controller may increase or decrease appropriations to match actual revenues realized for the IFD or IRFD. Any increases to appropriations would be consistent with the Financing Plan previously approved by the Board of Supervisors.

IFD/IRFD No / Title	Ordinance	Estimated Tax Increment *	
		FY 2023-24	FY 2024-25
IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core	27-16	$ 779,000	$ 794,000
IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4	220-18	$ 2,283,000	$ 4,323,000
IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock)	34-18	$ 5,103,000	$ 5,305,000
IRFD 1 Treasure Island Infrastructure and Revitalization Financing District	21-17	$ 8,897,000	$ 11,612,000
IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District	348-18	$ -	$ 1,830,000

*Estimated tax increment per approved Infrastructure Financing Plans.

SECTION 32. Community Facilities and Special Tax Districts.

Pursuant to California Government Code 53311 et seq. (the Mello-Roos Community Facilities Act of 1982) and Chapter 43, Article X of the San Francisco Administrative

Code, which incorporates the Mello-Roos Community Facilities Act of 1982, the Board of Supervisors has formed Community Facilities Districts (CFDs) and Special Tax Districts (STDs) within the City. Proceeds from special taxes levied on property in the CFDs/STDs are hereby appropriated in the respective amounts actually received by the City in such fiscal year for each such district.

The Controller is authorized to disburse the special tax revenues appropriated by this section as provided in the Joint Community Facilities Agreements, Development Agreements, Disposition and Development Agreements, and Ordinances levying special taxes, as approved by the Board of Supervisors for each such district for the purposes authorized therein.

The Controller may transfer funds and appropriation authority between and within accounts related to CFDs and STDs to serve accounting requirements, the Board of Supervisors approved CFD/STD Report for each district (as approved in the referenced Ordinances), and applicable bond covenants.

The table below provides estimated special tax revenues for informational purposes; only amounts actually received by the City and County of San Francisco for each district in any given fiscal year are authorized to be expended.

CFD/STD No / Title	Ordinance	Estimated Special Tax Revenues (FY 2023-24)	Estimated Special Tax Revenues (FY 2024-25)
CFD No. 2014-1 (Transbay) (1)	001-15	$ 32,711,674	$ 33,365,908
CFD No. 2016-1 (T.I.) - IA No. 1 (2)(3)	022-17	$ 2,890,444	$ 2,948,253
CFD No. 2016-1 (T.I.) - IA No. 2 (2)(3)	022-17	$ 2,330,136	$ 2,376,739
CFD No. 2016-1 (T.I.) - IA No. 3 (4)	022-17	$ -	$ 1,293,535
STD No. 2018-1 (Central SoMa)	021-19	$ -	$ -
STD No. 2019-1 (P70 Condos) (5)	027-20	$ 1,180,912	$ 1,204,530
STD No. 2019-2 (P70 Leased) (6)	028-20	$ 562,094	$ 573,336
STD No. 2020-1 (Mission Rock) (7)	079-20	$ 8,843,065	$ 9,019,927
STD No. 2022-1 (Power Station)	061-22	$ -	$ -

*Preliminary, subject to change

Notes:

(1) Special tax projection are subject to change if additional properties issue a COO as of the fiscal year cut-off date.

(2) Based on building permits issued as of April 10, 2023.

(3) Special tax projections are subject to change if additional parcels issue building permits prior to the June 30th cut-off date.

(4) Assumes the building permit for Sub-Block C3.5 is issued by September 2023. Special tax estimates based on Attachment 2 of the RMA.

(5) "Based on VDDA Execution Dates and COOs as of "&A1&". PKN is the only property that has had a VDDA Execution Date, no property has issued a COO. Special tax estimates based on Attachment 3 of the RMA.

(6) "Based on VDDA Execution Dates and COOs as of "&A1&". Building 12 is the only property that has had a VDDA Execution Date and issued a COO.

(7) "Based on Parcel Lease Execution Dates as of "&A1&". Parcel G was Developed as of FY 2022-23 and the remaining Tax Zone 1 parcels are Developed as of FY 2023-24.

SECTION 32.1. Exclusion of Projected Unassigned Fund Balance from Budget Stabilization Reserve.

Seventy-nine million, five hundred and five thousand dollars ($79,505,000) of projected but unbudgeted, unassigned fund balance from fiscal year 2022-23 is designated for balancing future budget shortfalls in FY 2024-25 and after. This amount shall not be included in the calculations of deposits to the Budget Stabilization Reserve described in Administrative Code Section 10.60 (c).

SECTION 32.2. Federal and State Emergency Revenue Revisions.

The Controller is authorized to revise approved revenue budgets for federal and state emergency-related revenues to manage timing differences and cash flow needs driven by changing granting agencies' guidance and approvals, provided that such adjustments shall not change cumulative total revenue budgets in a given fund for the period from fiscal years 2020-21 through 2024-25. Such revisions shall not change approved expenditure authority. The Controller shall report any such revisions to the Mayor and Board within 30 days of their enactment.

SECTION 33. Federal, State and Local Match Sources & Uses Accounting for COVID-19 Emergency.

The Controller is authorized to adjust federal and state sources appropriations to reflect eligible costs by authorized spending category, to ensure cost reimbursement recovery revenues are maximized, and to align eligible costs to the appropriate federal or state fund, provided there is no net increase or decrease to COVID-19 emergency response revenues or expenditures. Adjustments may be made across fiscal years.

SECTION 34. Transbay Joint Powers Authority Financing.

Sources received for purposes of payment of debt service for the approved and issued Transbay Community Facilities District special tax bonds and the approved and drawn City bridge loan to the Transbay Joint Powers Authority are hereby appropriated.

STATEMENT OF BOND REDEMPTION

AND INTEREST

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Fiscal Years 2023-2024 and 2024-2025

Summary

	FY 2023-2024				FY 2024-2025			
	Principal	Interest	Adm Expense	Total	Principal	Interest	Adm Expense	Total
GENERAL OBLIGATION BONDS								
CITY AND COUNTY OF SAN FRANCISCO	$ 310,776,206	$ 107,834,186	$ 500	$ 418,610,892	$ 185,916,476	$ 106,152,522	$ 500	$ 292,069,498
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT	24,880,000	14,232,727	-	39,112,727	19,430,000	13,145,418	-	32,575,418
SAN FRANCISCO UNIFIED SCHOOL DISTRICT	95,715,000	45,472,178	-	141,187,178	77,190,000	40,909,772	-	118,099,772
BAY AREA RAPID TRANSIT DISTRICT	13,296,086	34,262,005	-	47,558,091	18,656,083	33,528,393	-	52,184,476
SUB-TOTAL GENERAL OBLIGATIONS - FROM AD VALOREM PROPERTY TAXES	**$ 444,667,292**	**$ 201,801,096**	**$ 500**	**$ 646,468,888**	**$ 301,192,559**	**$ 193,736,105**	**$ 500**	**$ 494,929,164**
OTHER DEBTS - GOVERNMENTAL ACTIVITIES	$ 55,806,464	$ 45,145,397	$ -	$ 100,951,861	$ 61,964,136	$ 70,371,984	$ -	$ 132,336,120
ADD FISCAL CHARGES	-	6,110,203	-	6,110,203	-	7,886,149	-	7,886,149
SUB-TOTAL OTHER DEBTS - GOVERNMENTAL ACTIVITIES	**$ 55,806,464**	**$ 51,255,600**	**$ -**	**$ 107,062,064**	**$ 61,964,136**	**$ 78,258,133**	**$ -**	**$ 140,222,269**
PUBLIC SERVICE ENTERPRISE - REV BONDS, CERTICATES OF PARTICIPATION AND LOANS	**$ 375,506,822**	**$ 739,076,439**	**$ -**	**$ 1,114,583,261**	**$ 395,648,861**	**$ 708,253,081**	**$ -**	**$ 1,103,901,942**
TOTAL DEBT PAYMENTS	**$ 875,980,578**	**$ 992,133,135**	**$ 500**	**$ 1,868,114,213**	**$ 758,805,556**	**$ 980,247,319**	**$ 500**	**$ 1,739,053,375**

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024				FY 2024-2025			
	Principal	Interest	Adm Expense	Total	Principal	Interest	Adm Expense	Total
GENERAL CITY								
1992 UMB Program - Seismic Safety, Series 2007A - Drawdown 1-7	$ 1,826,206	$ 584,548	$ -	$ 2,410,754	$ 1,916,476	$ 494,278	$ -	$ 2,410,754
2016 Preservation and Seismic Safety, Series 2019A	990,000	2,757,171	-	3,747,171	1,020,000	2,729,243	-	3,749,243
2016 Preservation and Seismic Safety, Series 2020C	1,665,000	2,469,558	-	4,134,558	1,675,000	2,459,302	-	4,134,302
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D [1]	3,100,000	1,398,815	-	4,498,815	3,205,000	1,234,515	-	4,439,515
2008 Clean and Safe Neighborhood Parks, Series 2016A	410,000	163,750	-	573,750	420,000	155,550	-	575,550
2012 Clean and Safe Neighborhood Parks, Series 2016B	1,335,000	531,650	-	1,866,650	1,360,000	504,950	-	1,864,950
2012 Clean and Safe Neighborhood Parks, Series 2018A	2,080,000	1,293,963	-	3,373,963	2,185,000	1,189,963	-	3,374,963
2008 San Francisco General Hospital Improvement, BAB Series 2010C [1]	15,110,000	6,820,657	-	21,930,657	15,630,000	6,019,827	-	21,649,827
2010 Earthquake Safety & Emergency Response Series 2016C	1,195,000	529,325	-	1,724,325	1,255,000	469,575	-	1,724,575
2014 Earthquake Safety & Emergency Response Series 2016D	4,035,000	1,786,013	-	5,821,013	4,235,000	1,584,263	-	5,819,263
2014 Earthquake Safety & Emergency Response Series 2018C	5,905,000	4,248,150	-	10,153,150	6,200,000	3,952,900	-	10,152,900
2020 Earthquake Safety & Emergency Response Series 2021-B1	1,670,000	2,686,900	-	4,356,900	1,750,000	2,603,400	-	4,353,400
2020 Earthquake Safety & Emergency Response, Series 2021E-1	1,545,000	2,485,750	-	4,030,750	1,620,000	2,408,500	-	4,028,500
2011 Road Repaving and Street Safety, Series 2016E	2,090,000	926,650	-	3,016,650	2,195,000	822,150	-	3,017,150
2014 Transportation & Road Improvements Series 2015B	2,295,000	1,158,881	-	3,453,881	2,410,000	1,044,131	-	3,454,131
2014 Transportation & Road Improvements Series 2018B	4,730,000	2,942,588	-	7,672,588	4,970,000	2,706,088	-	7,676,088
2014 Transportation & Road Improvements Series 2020B	5,020,000	2,009,000	-	7,029,000	5,120,000	1,908,600	-	7,028,600
2014 Transportation & Road Improvements Series 2021C-1	2,160,000	3,476,050	-	5,636,050	2,265,000	3,368,050	-	5,633,050
2015 Affordable Housing Series 2016F	2,550,000	1,087,180	-	3,637,180	2,605,000	1,031,335	-	3,636,335
2015 Affordable Housing Series 2018D	4,370,000	3,275,393	-	7,645,393	4,520,000	3,122,443	-	7,642,443
2015 Affordable Housing, Series 2019C	1,165,000	499,720	-	1,664,720	1,185,000	479,915	-	1,664,915
2019 Affordable Housing, Series 2021A	6,000,000	3,764,313	-	9,764,313	6,020,000	3,740,553	-	9,760,553
2016 Public Health and Safety, Series 2017A	5,775,000	3,746,050	-	9,521,050	6,065,000	3,457,300	-	9,522,300
2016 Public Health and Safety, Series 2018E	1,555,000	1,095,188	-	2,650,188	1,635,000	1,017,438	-	2,652,438
2016 Public Health and Safety, Series 2020D-1	2,265,000	3,285,100	-	5,550,100	2,360,000	3,171,850	-	5,531,850
2020 Health and Recovery, Series 2021D-1	4,265,000	6,865,800	-	11,130,800	4,475,000	6,652,550	-	11,127,550
2020 Health and Recovery, Series 2023A	1,760,000	1,320,750	-	3,080,750	1,760,000	1,232,750	-	2,992,750
2019 Affordable Housing, Series 2023C	2,865,000	5,492,878	-	8,357,878	2,215,000	5,320,978	-	7,535,978
General Obligation Bond Refunding, Series 2015 R1 [2]	23,985,000	7,569,250	-	31,554,250	21,955,000	6,370,000	-	28,325,000
General Obligation Bond Refunding, Series 2020 R1	14,525,000	7,487,200	500	22,012,700	18,570,000	6,760,950	500	25,331,450
General Obligation Bond Refunding, Series 2021 R1	8,445,000	3,717,300	-	12,162,300	8,870,000	3,295,050	-	12,165,050
General Obligation Bond Refunding, Series 2021 R2 [2]	18,380,000	2,179,250	-	20,559,250	13,955,000	1,260,250	-	15,215,250
General Obligation Bond Refunding, Series 2022-R1	24,615,000	15,103,000	-	39,718,000	25,835,000	13,872,250	-	39,707,250
2016 Preservation and Seismic Safety, Series 2024A (estimated)	415,000	974,610	-	1,389,610	2,400,000	5,542,225	-	7,942,225
2020 Health and Recovery, Series 2024B (estimated)	130,680,000	2,101,785	-	132,781,785	2,060,000	4,169,400	-	6,229,400
TOTAL BEFORE OFFSET FOR FEDERAL SUBSIDY, NET BID PREMIUM & TOBACCO SETTLEMENT REVENUE	$ 310,776,206	$ 107,834,186	$ 500	$ 418,610,892	$ 185,916,476	$ 106,152,522	$ 500	$ 292,069,498
NET BID PREMIUM, FEDERAL SUBSIDY & TSR								
2020 Health and Recovery, Series 2023A	-	(1,320,750)	-	(1,320,750)	-	(1,232,750)	-	(1,232,750)
2019 Affordable Housing, Series 2023C	-	(814,243)	-	(814,243)	-	-	-	-
2008 San Francisco General Hospital Improvement, BAB Series 2010C [1]	-	(2,251,158)	-	(2,251,158)	-	(1,986,844)	-	(1,986,844)
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D [1]	-	(461,679)	-	(461,679)	-	(407,452)	-	(407,452)
Tobacco Settlement Revenue Reimbursement [2]	(13,755,236)	(4,648,326)	-	(18,403,562)	(14,436,265)	(3,960,563)	-	(18,396,828)
PASS Loan Repayments	-	(3,098,070)	-	(3,098,070)	(2,192,394)	(5,188,545)	-	(7,380,939)
GENERAL CITY, NET OF FEDERAL SUBSIDY, BID PREMIUM & TSR	$ 297,020,970	$ 95,239,960	$ 500	$ 392,261,430	$ 169,287,817	$ 93,376,368	$ 500	$ 262,664,685

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024				FY 2024-2025			
	Principal	Interest	Adm Expense	Total	Principal	Interest	Adm Expense	Total
OUTSIDE CITY BUDGET								
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT (SFCCD), PROP 39								
2015 Community College District Refunding Bonds	$ 19,775,000	$ 5,697,750	$ -	$ 25,472,750	$ 13,790,000	$ 4,709,000	$ -	$ 18,499,000
2020 Community College District Refunding Bonds	1,360,000	922,450	-	2,282,450	1,430,000	854,450	-	2,284,450
2020 Community College District, 2020 Series A	-	2,979,450	-	2,979,450	-	2,979,450	-	2,979,450
2020 Community College District, 2020 Series A-1	3,745,000	4,633,077	-	8,378,077	4,210,000	4,602,518	-	8,812,518
SF COMMUNITY COLLEGE DISTRICT TOTAL	$ 24,880,000	$ 14,232,727	$ -	$ 39,112,727	$ 19,430,000	$ 13,145,418	$ -	$ 32,575,418
SAN FRANCISCO UNIFIED SCHOOL DISTRICT (SFUSD) PROP 39								
2006 Unified School District, 2010 Series C (QSCBs) (1)	$ -	$ 742,969	$ -	$ 742,969	$ -	$ 742,969	$ -	$ 742,969
2006 Unified School District, 2010 Series D (BABs) (1)	10,715,000	4,150,420	-	14,865,420	11,325,000	3,535,914	-	14,860,914
2006 Unified School District, 2015 Series F	685,000	430,713	-	1,115,713	720,000	396,463	-	1,116,463
2011 Unified School District, 2015 Series C	9,650,000	6,055,363	-	15,705,363	10,130,000	5,572,863	-	15,702,863
2015 Unified School District Refunding Bonds	3,110,000	320,550	-	3,430,550	3,265,000	165,050	-	3,430,050
2016 Unified School District, Series A	6,290,000	4,826,363	-	11,116,363	6,605,000	4,511,863	-	11,116,863
2017 Unified School District Refunding Bonds	11,710,000	585,500	-	12,295,500	-	-	-	-
2016 Unified School District, Series B	8,595,000	7,396,950	-	15,991,950	8,940,000	7,053,150	-	15,993,150
2020 General Obligation Refunding Bonds	21,615,000	3,645,600	-	25,260,600	18,945,000	2,781,000	-	21,726,000
2016 Unified School District, Series C	14,300,000	11,630,500	-	25,930,500	7,760,000	10,915,500	-	18,675,500
2022 General Obligation Refunding Bonds	9,045,000	5,687,250	-	14,732,250	9,500,000	5,235,000	-	14,735,000
TOTAL BEFORE OFFSET FOR FEDERAL SUBSIDY	$ 95,715,000	$ 45,472,178	$ -	$ 141,187,178	$ 77,190,000	$ 40,909,772	$ -	$ 118,099,772
FEDERAL SUBSIDY								
2006 Unified School District, 2010 Series C (QSCBs) (1)	-	(662,138)	-	(662,138)	-	(662,138)	-	(662,138)
2006 Unified School District, 2010 Series D (BABs) (1)	-	(1,369,846)	-	(1,369,846)	-	(1,369,846)	-	(1,369,846)
SF UNIFIED SCHOOL DISTRICT, NET OF FEDERAL SUBSIDY	$ 95,715,000	$ 43,440,194	$ -	$ 139,155,194	$ 77,190,000	$ 38,877,788	$ -	$ 116,067,788
BAY AREA RAPID TRANSIT DISTRICT (BART)								
2004 BART Earthquake Safety Bonds 2013 Series C	$ 3,718,164	$ 951,713	$ -	$ 4,669,877	$ 3,654,621	$ 772,940	$ -	$ 4,427,561
2004 BART Gen Obligation Bonds Refunding 2015 Series D	3,500,055	3,951,215	-	7,451,270	3,917,382	3,785,366	-	7,702,748
2004 BART Gen Obligation Bonds Refunding 2017 Series E	-	1,060,853	-	1,060,853	-	1,060,853	-	1,060,853
2004 BART Gen Obligation Bonds 2019 Series F-1	2,177,659	2,759,805	-	4,937,464	2,287,573	2,659,612	-	4,947,185
2004 BART Gen Obligation Bonds Refunding 2019 Series G	-	421,928	-	421,928	-	421,928	-	421,928
2016 BART General Obligation Bonds 2017 Series A	1,908,028	3,833,590	-	5,741,618	1,945,811	3,765,865	-	5,711,676
2016 BART General Obligation Bonds 2019 Series B-1	1,992,180	3,953,946	-	5,946,126	2,091,789	3,851,846	-	5,943,635
2016 BART General Obligation Bonds 2020 Series C	-	7,006,395	-	7,006,395	3,283,663	6,924,304	-	10,207,967
2016 BART General Obligation Bonds 2022 Series D	-	10,322,560	-	10,322,560	1,475,244	10,285,679	-	11,760,923
TOTAL BART	$ 13,296,086	$ 34,262,005	$ -	$ 47,558,091	$ 18,656,083	$ 33,528,393	$ -	$ 52,184,476
SUB-TOTAL SFCCD, SFUSD AND BART	$ 133,891,086	$ 93,966,910	$ -	$ 227,857,996	$ 115,276,083	$ 87,583,583	$ -	$ 202,859,666
TOTAL GEN OBLIGATION - GENERAL CITY, SFCCD, SFUSD AND BART (3)	$ 444,667,292	$ 201,801,096	$ 500	$ 646,468,888	$ 301,192,559	$ 193,736,105	$ 500	$ 494,929,164

(1) Interest payment will be offset in part by available federal subsidies of interest.

(2) Debt service will be offset by available tobacco settlement revenues (TSR). The offset assumes that TSR will be available to cover GOBs debt service with respect to Laguna Honda Hospital Series 2008-R3 and Laguna Honda Hospital Series 2005A & 2005I. Series 2005A & 2005I were refunded by GOB Refunding Series 2011-R1 and Series 2008-R3 by GOB Refunding Series 2015-R1. GOB Refunding Series 2011-R1 was subsequently refunded by GOB Series 2021-R2.

(3) For AAO purpose, the totals in the summary are gross of net bid premium, federal subsidies and tobacco settlement revenue.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Other Debt Service
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024					FY 2024-2025				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total [4]	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total [4]
CERTIFICATES OF PARTICIPATION [5]										
Moscone Center South Refunding Project, Series 2011A	$ 2,200,000	$ 143,066	$ 2,343,066	$ 666,270	$ 3,009,336	$ 2,340,000	$ 58,500	$ 2,398,500	$ 787,680	$ 3,186,180
Multiple Capital Improvement Projects, Series 2012A	1,720,000	1,127,125	2,847,125	262,411	3,109,536	1,770,000	1,058,325	2,828,325	309,107	3,137,432
Refunding Certificate of Participation Series 2014-R2 (Juvenile Hall Proj)	1,665,000	732,163	2,397,163	97,250	2,494,413	1,705,000	690,538	2,395,538	113,373	2,508,911
War Memorial Veterans Building Improvement Series 2015A, B	3,080,000	4,697,819	7,777,819	492,625	8,270,444	3,225,000	4,556,300	7,781,300	581,726	8,363,026
Refunding Certificate of Participation Series 2015-R1 (City office Bldgs.)	3,785,000	4,231,875	8,016,875	229,595	8,246,470	3,970,000	4,038,000	8,008,000	270,128	8,278,128
War Memorial Veterans Building Improvement Series 2016A	975,000	305,425	1,280,425	14,793	1,295,218	1,000,000	295,335	1,295,335	15,587	1,310,922
Hope SF Series 2017A	660,000	891,321	1,551,321	68,431	1,619,752	685,000	908,143	1,593,143	79,149	1,672,292
Moscone Expansion Project Series 2017B [6]	12,515,000	14,679,713	27,194,713	805,973	28,000,686	13,140,000	14,053,963	27,193,963	953,042	28,147,005
Less: MED Assessments	(12,515,000)	(5,979,638)	(18,494,638)	-	(18,494,638)	(13,140,000)	(5,215,776)	(18,355,776)	-	(18,355,776)
Net City Contribution:	-	8,700,075	8,700,075	805,973	9,506,048	-	8,838,187	8,838,187	953,042	9,791,229
Refunding Certificate of Participation Series 2019-R1	1,435,000	735,163	2,170,163	260,661	2,430,824	1,510,000	663,413	2,173,413	307,357	2,480,770
Refunding Certificate of Participation Series 2020-R1 (Multpl Capital Impr.)	4,850,000	2,366,450	7,216,450	419,093	7,635,543	4,680,000	2,128,200	6,808,200	494,307	7,302,507
49 South Van Ness Project, Series 2019A	3,730,000	9,761,950	13,491,950	232,200	13,724,150	4,590,000	9,575,450	14,165,450	273,261	14,438,711
Animal Care and Control, Series 2020	1,660,000	1,831,100	3,491,100	89,354	3,580,454	1,740,000	1,748,100	3,488,100	103,988	3,592,088
Multiple Capital Improvement Projects, Series 2021A	2,710,000	3,056,800	5,766,800	11,000	5,777,800	2,850,000	3,022,650	5,872,650	11,000	5,883,650
Approved Department of Public Health Facilities	3,855,000	2,025,495	5,880,495	200,000	6,080,495	4,105,000	9,471,800	13,576,800	200,000	13,776,800
Proposed Affordable Housing/Community Development	2,345,000	464,654	2,809,654	200,000	3,009,654	3,375,000	6,769,204	10,144,204	400,000	10,544,204
Approved Critical Repairs	1,425,000	245,700	1,670,700	200,000	1,870,700	3,030,000	5,406,213	8,436,213	400,000	8,836,213
Approved Economic Recovery Stimulus	305,000	52,731	357,731	200,000	557,731	1,215,000	1,874,600	3,089,600	400,000	3,489,600
Approved Street Repaving Program	-	-	-	-	-	915,000	1,153,263	2,068,263	200,000	2,268,263
Proposed 170 Otis Exit Project	-	-	-	-	-	1,060,000	1,340,463	2,400,463	200,000	2,600,463
Approved HOPE SF COPs	715,000	342,067	1,057,067	200,000	1,257,067	770,000	2,202,550	2,972,550	200,000	3,172,550
TOTAL CERTIFICATES OF PARTICIPATION	$ 37,115,000	$ 41,710,979	$ 78,825,979	$ 4,649,656	$ 83,475,635	$ 44,535,000	$ 65,799,234	$ 110,334,234	$ 6,299,705	$ 116,633,939
LOANS AND LEASES										
San Francisco Marina-West Harbor Loan	$ 542,055	$ 915,965	$ 1,458,020	$ -	$ 1,458,020	$ 564,508	$ 893,512	$ 1,458,020	$ -	$ 1,458,020
Citywide Emergency Radio Replacement Project	3,529,409	199,463	3,728,872	161,790	3,890,662	3,589,628	139,244	3,728,872	189,686	3,918,558
TOTAL LOANS AND LEASES	$ 4,071,464	$ 1,115,428	$ 5,186,892	$ 161,790	$ 5,348,682	$ 4,154,136	$ 1,032,756	$ 5,186,892	$ 189,686	$ 5,376,578
SAN FRANCISCO FINANCE CORP LEASE REVENUE BONDS										
EMERGENCY COMMUNICATION SYSTEM										
LRB Refinancing Series 2010-R1	$ 1,985,000	$ (1,945,300)	$ 39,700	$ 64,635	$ 104,335	$ -	$ -	$ -	$ -	$ -
OPEN SPACE FUND (VARIOUS PARK PROJECTS)										
LRB Refunding Open Space Fund Series 2018A	$ 3,485,000	$ 980,000	$ 4,465,000	$ 281,306	$ 4,746,306	$ 3,655,000	$ 805,750	$ 4,460,750	$ 330,222	$ 4,790,972
MOSCONE CENTER EXPANSION PROJECT										
LR Refunding Bonds Series 2008 -1, 2	$ 7,800,000	$ 2,975,590	$ 10,775,590	$ 847,701	$ 11,623,291	$ 8,200,000	$ 2,493,044	$ 10,693,044	$ 945,717	$ 11,638,761
LIBRARY PRESERVATION FUND										
LRB Refunding Series 2018B	$ 1,350,000	$ 308,700	$ 1,658,700	$ 105,115	$ 1,763,815	$ 1,420,000	$ 241,200	$ 1,661,200	$ 120,819	$ 1,782,019
TOTAL OTHER DEBT SERVICE	$ 55,806,464	$ 45,145,397	$ 100,951,861	$ 6,110,203	$ 107,062,064	$ 61,964,136	$ 70,371,984	$ 132,336,120	$ 7,886,149	$ 140,222,269

(4) A portion or all debt service payment is payable from non-general fund revenue.
(5) Does not include budgeted optional paydowns for commercial paper, including for Housing Trust Fund and Police Vehicle Acquisition.
(6) "Other Fiscal Charges" for Series 2017B Moscone include the cost of the 2017B COPs property insurance premiums in the amount of $794,973 for FY24 and $942,042 for FY25.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024			FY 2024-2025		
	Principal	Interest	Total	Principal	Interest	Total
HETCH HETCHY WATER & POWER ENTERPRISE						
2011 Qualified Energy Conservation Bonds	$ 561,938	$ 115,769	$ 677,707	$ 568,690	$ 89,053	$ 657,743
2015 New Clean Renewable Energy Bonds	147,859	67,166	215,025	149,916	60,311	210,227
2015 Power Revenue Bonds Series A (Green)	-	1,592,950	1,592,950	-	1,592,950	1,592,950
2015 Power Revenue Bonds Series B	850,000	123,600	973,600	910,000	62,000	972,000
2021 Power Revenue Bonds Series A	-	-	-	1,385,000	3,050,425	4,435,425
2021 Power Revenue Bonds Series B	-	-	-	585,000	2,030,375	2,615,375
SRF Loan:						
Mt. Tunnel Improvements Project	-	300,000	300,000	-	450,000	450,000
COP 525 Golden Gate Office Space, Series 2009 D	444,708	798,329	1,243,037	463,176	769,450	1,232,626
Trustee and Arbitrage Computation Fee (COPs 9.72%)	-	369	369	-	923	923
Trustee and Arbitrage Computation Fee (Power Bonds)	-	53,850	53,850	-	56,542	56,542
TOTAL HETCH HETCHY WATER & POWER BEFORE OFFSET	$ 2,004,505	$ 3,052,033	$ 5,056,538	$ 4,061,782	$ 8,162,029	$ 12,223,811
Federal Offsets						
2011 Qualified Energy Conservation Bonds Federal Offset	-	(81,578)	(81,578)	-	(66,545)	(66,545)
2015 New Clean Renewable Energy Bonds Federal Offset	-	(44,336)	(44,336)	-	(42,218)	(42,218)
COP 525 Golden Gate Office Space, Series 2009 Federal Offset	-	(263,489)	(263,489)	-	(253,946)	(253,946)
TOTAL HETCH HETCHY WATER & POWER	$ 2,004,505	$ 2,662,630	$ 4,667,136	$ 4,061,782	$ 7,799,320	$ 11,861,102
LAGUNA HONDA HOSPITAL [7]						
COP Refunding Series 2019-R1	$ 6,690,000	$ 2,551,750	$ 9,241,750	$ 7,025,000	$ 2,217,250	$ 9,242,250
Other Fiscal Charges: Non-Insurance	-	8,250	8,250	-	8,250	8,250
Other Fiscal Charges: Insurance	-	889,495	889,495	-	1,054,052	1,054,052
Other Fiscal Charges	-	897,745	897,745	-	1,062,302	1,062,302
TOTAL BEFORE REIMBURSEMENT OFFSET	$ 6,690,000	$ 3,449,495	$ 10,139,495	$ 7,025,000	$ 3,279,552	$ 10,304,552
SB 1128 Reimbursement Offset	(6,690,000)	(958,345)	(7,648,345)	(7,025,000)	(623,759)	(7,648,759)
TOTAL LAGUNA HONDA HOSPITAL	$ -	$ 2,491,150	$ 2,491,150	$ -	$ 2,655,793	$ 2,655,793
SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY						
SFMTA 2017 Series Revenue Bonds	$ 3,880,000	$ 6,111,371	$ 9,991,371	$ 4,070,000	$ 5,914,204	$ 9,984,204
SFMTA 2021 Series A Refunding Revenue Bonds	10,065,000	3,019,089	13,084,089	10,110,000	2,970,947	13,080,947
SFMTA 2021 Series B Revenue Bonds	-	179,200	179,200	-	179,200	179,200
SFMTA 2021 Series C Revenue Bonds	-	4,596,100	4,596,100	-	4,596,100	4,596,100
TOTAL SF MUNICIPAL TRANSPORTATION AGENCY	$ 13,945,000	$ 13,905,760	$ 27,850,760	$ 14,180,000	$ 13,660,451	$ 27,840,451
PORT OF SAN FRANCISCO						
Hyde Street Harbor Loan	$ 177,969	$ 53,791	$ 231,760	$ 185,977	$ 45,783	$ 231,760
Refunding Revenue Bonds, Series 2020A/B	1,245,000	692,697	1,937,697	1,275,000	670,361	1,945,361
Revenue Bonds, Series 2014A/B	540,000	789,631	1,329,631	565,000	762,631	1,327,631
COP Port Facilities Project Series 2013 B & C	740,000	1,253,338	1,993,338	780,000	1,216,338	1,996,338
SBH - CalBoating Loan - $400K	13,221	11,260	24,481	13,816	10,665	24,481
SBH - CalBoating Loan - $3.1M	119,717	92,444	212,161	125,104	87,057	212,161
SBH - CalBoating Loan - $4.5M	176,494	122,819	299,313	184,437	114,876	299,313
Other Fiscal Charges	-	460,210	460,210	-	446,497	446,497
TOTAL PORT OF SAN FRANCISCO	$ 3,012,401	$ 3,476,190	$ 6,488,591	$ 3,129,334	$ 3,354,208	$ 6,483,542

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024			FY 2024-2025		
	Principal	Interest	Total	Principal	Interest	Total
SAN FRANCISCO GENERAL HOSPITAL						
Capital Lease - Emergency Back-up Generators	$ 2,067,093	$ 270,738	$ 2,337,831	$ 2,183,409	$ 154,422	$ 2,337,831
Other Fiscal Charges	-	68,689	68,689	-	79,639	79,639
TOTAL SAN FRANCISCO GENERAL HOSPITAL	$ 2,067,093	$ 339,427	$ 2,406,520	$ 2,183,409	$ 234,061	$ 2,417,470
SAN FRANCISCO INTERNATIONAL AIRPORT						
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009D	$ 1,022,500	$ 1,739,000	$ 2,761,500	$ 1,022,500	$ 1,739,000	$ 2,761,500
2013 Airport 2nd Series Revenue Bonds Series 2013A/B/C	-	12,866,475	12,866,475	-	12,866,475	12,866,475
2014 Airport 2nd Series Revenue Bonds Series 2014	-	23,680,000	23,680,000	-	23,680,000	23,680,000
2016 Airport 2nd Series Revenue Refunding Bonds Series 2016A	20,771,667	6,396,875	27,168,542	20,771,667	6,396,875	27,168,542
2016 Airport 2nd Series Revenue Bonds Series 2016B/C	-	37,006,250	37,006,250	-	37,006,250	37,006,250
2016 Airport 2nd Series Revenue Refunding Bonds Series 2016D	27,910,833	4,793,417	32,704,250	27,910,833	4,793,417	32,704,250
2017 Airport 2nd Series Revenue Bonds Series 2017A	-	17,129,300	17,129,300	-	17,129,300	17,129,300
2017 Airport 2nd Series Revenue Bonds Series 2017B	-	11,599,250	11,599,250	-	11,599,250	11,599,250
2017 Airport 2nd Series Revenue Refunding Bonds Series 2017D	25,664,167	3,388,750	29,052,917	25,664,167	3,388,750	29,052,917
2018 Airport 2nd Series Variable Rate Revenue Bonds Series 2018B/C	-	19,586,141	19,586,141	-	19,586,141	19,586,141
2018 Airport 2nd Series Revenue Bonds Series 2018D	-	36,640,000	36,640,000	-	36,640,000	36,640,000
2018 Airport 2nd Series Revenue Bonds Series 2018E	-	5,813,750	5,813,750	-	5,813,750	5,813,750
2018 Airport 2nd Series Revenue Bonds Series 2018F	-	266,950	266,950	-	266,950	266,950
2018 Airport 2nd Series Revenue Refunding Bonds Series 2018G	-	1,783,000	1,783,000	-	1,783,000	1,783,000
2019 Airport 2nd Series Revenue Bonds Series 2019A	-	57,560,750	57,560,750	-	57,560,750	57,560,750
2019 Airport 2nd Series Revenue Bonds Series 2019B	-	4,564,000	4,564,000	-	4,564,000	4,564,000
2019 Airport 2nd Series Revenue Bonds Series 2019C	-	281,471	281,471	-	281,471	281,471
2019 Airport 2nd Series Revenue Refunding Bonds Series 2019D	27,026,667	19,865,583	46,892,250	27,026,667	19,865,583	46,892,250
2019 Airport 2nd Series Revenue Bonds Series 2019E	-	37,673,750	37,673,750	-	37,673,750	37,673,750
2019 Airport 2nd Series Revenue Bonds Series 2019F	-	5,346,250	5,346,250	-	5,346,250	5,346,250
2019 Airport 2nd Series Revenue Bonds Series 2019G	2,396,667	261,273	2,657,940	2,396,667	261,273	2,657,940
2019 Airport 2nd Series Revenue Refunding Bonds Series 2019H	5,843,333	7,409,750	13,253,083	5,843,333	7,409,750	13,253,083
2020 Airport 2nd Series Revenue Refunding Bonds Series 2020A	-	5,224,350	5,224,350	-	5,224,350	5,224,350
2020 Airport 2nd Series Revenue Refunding Bonds Series 2020B	-	2,063,000	2,063,000	-	2,063,000	2,063,000
2020 Airport 2nd Series Revenue Refunding Bonds Series 2020C	-	3,850,724	3,850,724	-	3,850,724	3,850,724
2021 Airport 2nd Series Revenue Refunding Bonds Series 2021A	-	9,761,250	9,761,250	-	9,761,250	9,761,250
2021 Airport 2nd Series Revenue Refunding Bonds Series 2021B	-	6,453,500	6,453,500	-	6,453,500	6,453,500
2021 Airport 2nd Series Revenue Refunding Bonds Series 2021C	-	7,452,995	7,452,995	-	7,452,995	7,452,995
2022 Airport 2nd Series Revenue and Refunding Bonds Series 2022A	3,728,333	12,022,509	15,750,842	3,728,333	12,022,509	15,750,842
2022 Airport 2nd Series Revenue and Refunding Bonds Series 2022B	-	11,223,160	11,223,160	-	11,223,160	11,223,160
2022 Airport 2nd Series Revenue and Refunding Bonds Series 2022C	-	4,999,363	4,999,363	-	4,999,363	4,999,363
2023 Airport 2nd Series Revenue and Refunding Bonds Series 2023A	10,030,000	7,975,333	18,005,333	10,030,000	7,975,333	18,005,333
2023 Airport 2nd Series Revenue and Refunding Bonds Series 2023B	-	3,975,500	3,975,500	-	3,975,500	3,975,500
Proposed Series 2023A-2	-	6,408,611	6,408,611	-	6,408,611	6,408,611
Proposed Series 2024A	-	-	-	-	-	-
Swap Payments	-	-	-	-	-	-
Commercial Paper Interest	42,526,180	-	42,526,180	42,526,180	-	42,526,180
Letter of Credit Fees	-	-	-	-	-	-
LOC Fees for VRDBs	4,226,148	-	4,226,148	4,226,148	-	4,226,148
LOC Fees for Commercial Paper	6,543,490	-	6,543,490	6,543,490	-	6,543,490
Remarketing Fees	276,909	-	276,909	276,909	-	276,909
TOTAL SAN FRANCISCO INTERNATIONAL AIRPORT	$ 177,966,894	$ 397,062,280	$ 575,029,174	$ 177,966,894	$ 397,062,280	$ 575,029,174

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024			FY 2024-2025		
	Principal	Interest	Total	Principal	Interest	Total
WASTEWATER ENTERPRISE						
2010 Wastewater Revenue Bonds, Series B BABs	$ 7,505,000	$ 10,168,662	$ 17,673,662	$ 7,745,000	$ 9,800,666	$ 17,545,666
2013 Wastewater Revenue Bonds, Series A	575,000	14,375	589,375	-	-	-
2013 Wastewater Revenue Bonds, Series B	-	7,346,600	7,346,600	-	3,723,800	3,723,800
2016 Wastewater Revenue Bonds, Series A	5,475,000	10,508,875	15,983,875	5,760,000	10,228,000	15,988,000
2016 Wastewater Revenue Bonds, Series B	1,545,000	2,962,425	4,507,425	1,625,000	2,883,175	4,508,175
2018 Wastewater Revenue Bonds, Series A	7,160,000	10,179,100	17,339,100	6,580,000	9,835,600	16,415,600
2018 Wastewater Revenue Bonds, Series B	5,810,000	8,839,250	14,649,250	5,335,000	8,560,625	13,895,625
2018 Wastewater Revenue Bonds, Series C	-	5,486,316	5,486,316	-	-	-
2021 Wastewater Revenue Notes, Series A	-	2,183,550	2,183,550	-	2,183,550	2,183,550
2021 Wastewater Revenue Notes, Series B	-	1,291,100	1,291,100	-	1,291,100	1,291,100
2021 Wastewater Revenue Bonds, Series A	-	-	-	-	10,000,638	10,000,638
2021 Wastewater Revenue Bonds, Series B	-	-	-	-	1,615,574	1,615,574
2022 Wastewater Revenue Bonds, Series B	-	6,854,000	6,854,000	8,325,000	6,645,875	14,970,875
2023 Wastewater Revenue Bonds, Series A*	-	44,335,752	44,335,752	-	-	-
2023 Wastewater Revenue Bonds, Series B*	-	-	-	-	3,553,250	3,553,250
2023 Wastewater Revenue Bonds, Series C*	-	-	-	-	6,626,400	6,626,400
SRF Loans:						
North Point Facility Outfall Rehabilitation	487,794	274,164	761,958	496,574	265,383	761,957
SEP Primary/Secondary Clarifier Upgrades	808,772	454,569	1,263,341	823,330	440,011	1,263,341
SEP 521/522 and Disinfection Upgrades	1,059,110	655,365	1,714,475	1,078,174	636,301	1,714,474
Lake Merced Green Infrastructure OSP Gas Utilization	169,961	95,117	265,078	172,681	92,397	265,078
OSP Gas Utilization	-	-	-	1,363,061	705,431	2,068,492
SEP Headworks Project	-	-	-	3,011,799	1,067,150	4,078,949
WIFIA Construction Period Loan Servicing Fee (BDFP)	-	27,050	27,050	-	28,800	28,800
WIFIA Construction Period Loan Servicing Fee (SEP Headworks)	-	27,050	27,050	-	28,800	28,800
WIFIA Construction Period Loan Servicing Fee (Master Agreement)	-	-	-	-	31,752	31,752
COP 525 Golden Gate Office Space, Series 2009 D	863,732	1,550,553	2,414,285	899,603	1,494,461	2,394,064
Trustee and Arbitrage Computation Fee (COPs 18.88%)	-	719	719	-	1,793	1,793
Trustee and Arbitrage Computation Fee (Wastewater Revenue Bonds)	-	75,500	75,500	-	79,275	79,275
TOTAL WASTEWATER ENTERPRISE BEFORE OFFSET	$ 31,459,369	$ 113,330,092	$ 144,789,461	$ 43,215,222	$ 81,819,807	$ 125,035,029
Federal Offsets						
2010 Wastewater Revenue Bonds, Series B BABs Federal Offset	-	(3,356,167)	(3,356,167)	-	(3,430,233)	(3,430,233)
COP 525 Golden Gate Office Space, Series 2009	-	(511,760)	(511,760)	-	(493,262)	(493,262)
TOTAL WASTEWATER ENTERPRISE	$ 31,459,369	$ 109,462,165	$ 140,921,534	$ 43,215,222	$ 77,896,312	$ 121,111,534
WATER ENTERPRISE						
2010 Water Revenue Bonds, Series B BABs	$ 13,245,000	$ 19,613,188	$ 32,858,188	$ 13,725,000	$ 18,871,513	$ 32,596,513
2010 Water Revenue Bonds, Series E BABs	13,165,000	19,104,076	32,269,076	13,610,000	18,417,800	32,027,800
2010 Water Revenue Bonds, Series G BABs	-	24,427,165	24,427,165	-	24,427,165	24,427,165
2015 Water Revenue Bonds, Series A	28,070,000	16,642,944	44,712,944	29,485,000	15,221,569	44,706,569
2016 Water Revenue Bonds, Series A	23,590,000	31,366,250	54,956,250	24,800,000	30,156,500	54,956,500

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2023-2024 and 2024-2025

	FY 2023-2024			FY 2024-2025		
	Principal	Interest	Total	Principal	Interest	Total
2016 Water Revenue Bonds, Series B	13,175,000	2,098,625	15,273,625	13,720,000	1,569,150	15,289,150
2016 Water Revenue Bonds, Series C	6,105,000	8,463,314	14,568,314	6,275,000	8,297,667	14,572,667
2017 Water Revenue Bonds, Series A	2,445,000	1,172,625	3,617,625	2,570,000	1,047,250	3,617,250
2017 Water Revenue Bonds, Series B	2,985,000	1,430,125	4,415,125	3,135,000	1,277,125	4,412,125
2017 Water Revenue Bonds, Series C	1,425,000	684,125	2,109,125	1,500,000	611,000	2,111,000
2017 Water Revenue Bonds, Series D	1,270,000	17,130,550	18,400,550	10,230,000	16,843,050	27,073,050
2017 Water Revenue Bonds, Series E	795,000	2,337,125	3,132,125	835,000	2,296,375	3,131,375
2017 Water Revenue Bonds, Series F	735,000	381,875	1,116,875	770,000	344,250	1,114,250
2017 Water Revenue Bonds, Series G	13,665,000	343,558	14,008,558	5,225,000	75,919	5,300,919
2019 Water Revenue Bonds, Series A	3,565,000	19,258,348	22,823,348	3,640,000	19,185,126	22,825,126
2019 Water Revenue Bonds, Series B	70,000	555,618	625,618	75,000	553,332	628,332
2019 Water Revenue Bonds, Series C	80,000	605,268	685,268	80,000	602,746	682,746
2020 Water Revenue Bonds, Series A	-	7,294,750	7,294,750	-	7,294,750	7,294,750
2020 Water Revenue Bonds, Series B	-	3,066,500	3,066,500	-	3,066,500	3,066,500
2020 Water Revenue Bonds, Series C	-	3,413,400	3,413,400	-	3,413,400	3,413,400
2020 Water Revenue Bonds, Series D	-	1,476,000	1,476,000	-	1,476,000	1,476,000
2020 Water Revenue Bonds, Series E	1,530,000	9,492,844	11,022,844	1,575,000	9,448,985	11,023,985
2020 Water Revenue Bonds, Series F	1,430,000	3,594,021	5,024,021	1,440,000	3,585,240	5,025,240
2020 Water Revenue Bonds, Series G	7,065,000	1,808,725	8,873,725	7,105,000	1,765,378	8,870,378
2020 Water Revenue Bonds, Series H	685,000	1,719,591	2,404,591	690,000	1,715,384	2,405,384
2023 Water Revenue Bonds*	-	-	-	-	1,751,735	1,751,735
SRF Loan:						
Mt. Tunnel Improvements Project	-	1,000,000	1,000,000	-	1,587,615	1,587,615
COP 525 Golden Gate Office Space, Series 2009 D BAB	3,266,560	5,864,057	9,130,617	3,402,220	5,651,923	9,054,144
Trustee and Arbitrage Computation Fee (COPs 71.40%)	-	2,720	2,720	-	6,783	6,783
Trustee and Arbitrage Computation Fee (Water Revenue Bonds)	-	113,775	113,775	-	119,463	119,463
TOTAL WATER ENTERPRISE BEFORE OFFSET	$ 138,361,560	$ 204,461,162	$ 342,822,722	$ 143,887,220	$ 200,680,693	$ 344,567,914
Federal Offsets						
2010 Water Revenue Bonds, Series B BABs Federal Offset	-	(6,473,333)	(6,473,333)	-	(6,314,552)	(6,314,552)
2010 Water Revenue Bonds, Series E BABs Federal Offset	-	(6,305,300)	(6,305,300)	-	(6,151,595)	(6,151,595)
2010 Water Revenue Bonds, Series G BABs Federal Offset	-	(8,062,186)	(8,062,186)	-	(7,883,005)	(7,883,005)
COP 525 Golden Gate Office Space, Series 2009 Federal Offset	-	(1,935,432)	(1,935,432)	-	(1,865,411)	(1,865,411)
TOTAL WATER ENTERPRISE	$ 138,361,560	$ 181,684,911	$ 320,046,471	$ 143,887,220	$ 178,466,130	$ 322,353,351
TOTAL PUBLIC SERVICE ENTERPRISES	$ 375,506,822	$ 739,076,439	$ 1,114,583,261	$ 395,648,861	$ 708,253,081	$ 1,103,901,943

(7) Debt service related to construction cost of Laguna Honda Hospital is offset by SB 1128 sinking fund. The information assumes that SB 1128 reimbursement will be available to partially cover the Certificates of Participation Refunding Bond, Series 2019-R1 LHH debt service.

(8) Other Fiscal Charges include insurance, trustees and arbitrage rebate computation fees.

(9) The Hetch Hetchy Water and Power Enterprise and Wastewater Enterprise and Water Enterprise are on a fixed two-year budget (FY 2022-2023 and FY 2023-2024). The debt service schedules for FY 2023-2024 and FY 2024-2025 for these departments were updated in this AAO.

(10) The Airport is on a fixed two-year budget and the FY 2024-2025 debt service figures will be updated in the next year's AAO.

*Debt Service for the 2023 Wastewater Revenue Bonds and 2023 Water Revenue Bonds not available for FY 2024 Budget submission. Debt Service for the FY 2025 Budget Submission is preliminary and subject to change.

CITY & COUNTY OF SAN FRANCISCO, CALIFORNIA

PROPOSED BUDGET

FISCAL YEARS 2023-2024 & 2024-2025

LONDON N. BREED

MAYOR'S OFFICE OF PUBLIC POLICY AND FINANCE

Anna Duning, Director of Mayor's Office of Public Policy and Finance

Sally Ma, Deputy Budget Director

Radhika Mehlotra, Senior Fiscal and Policy Analyst

Damon Daniels, Fiscal and Policy Analyst

Matthew Puckett, Fiscal and Policy Analyst

Fisher Zhu, Fiscal and Policy Analyst

Anya Shutovska, Fiscal and Policy Analyst

Jack English, Fiscal and Policy Analyst

Xang Hang, Junior Fiscal and Policy Analyst

Tabitha Romero-Bothi, Fiscal and Policy Assistant

ACKNOWLEDGEMENTS

CONTROLLER'S OFFICE

Ben Rosenfield, Controller
Todd Rydstrom, Deputy Controller
Michelle Allersma
Joanna Bell
Grant Carson
Mark Chen
Ana Contreras
Ted Egan
Prakash Ganapa
Min Guo
Yuri Hardin
Ketan Hazari
Ken Hinton
Sylvia Ho
Jerome Hou
Jack Huang
Juliet Huang
Theresa Kao
Alice Kassinger
Asim Khan
Nicholas Leo
Philip Liu
Darren Low
Carol Lu
Sherman Luk
Reyna Mckinnon
Natasha Mihal
Michael Mitton
Howard Murayama
Marisa Pereira Tully
Donna Pinto
Calvin Quock
Theary Sandgren
Risa Sandler
Beau Scott
Dinh Tran
Vishal Trivedi
Anna Van Degna
Angela Whittaker
Jamie Whitaker
Jamila Wilson
Mildred Zaragoza

RESILIENCE AND CAPITAL PLANNING

Brian Strong
Kate Faust
Nishad Joshi
Olivia Chen
Hemiar Alburati

COMMITTEE ON INFORMATION TECHNOLOGY

Jillian Johnson
Julia Chrusciel
Danny Thomas Vang

DESIGN AND PRODUCTION

Tandem Creative, Inc.

PRINTING

ReproMail

Salla Vaerma-Jadlos
René Antonio Alvarado
Rubia Alvarez
Arsenio Bolinao Jr.
Michael Vuu
Henry Lam

TABLE OF CONTENTS

EXECUTIVE SUMMARY 7
Mayor's Letter 9
Executive Summary 11
How to Use This Book 25

SAN FRANCISCO: AN OVERVIEW 29
City Governance and Structure 31
Demographic and Economic Statistics 34
Local Economy 36
San Francisco Performance Measures 39

BUDGET PROCESS 45
Long-Term Financial Planning Process 47
Annual Budget Process 49

BUDGET INFORMATION & SUMMARY TABLES . . 53
General Fund Revenue and Expenditure Trends 55
Fund Structure 61
Budget Summary Tables 63
Consolidated Schedule of Sources and Uses 63
Major Fund Budgetary Recap 64
Sources and Uses of Funds 66
Uses by Service Area and Department 67
Uses by Service Area, Department, and Division 69
Authorized Positions 77
Funded Positions 78

DEPARTMENT BUDGETS 81
Academy of Sciences 83
Adult Probation 87
Airport 91
Arts Commission 97
Asian Art Museum 101
Assessor-Recorder 105
Board of Appeals 111
Board of Supervisors 115
Building Inspection 119
Child Support Services 123
Children, Youth & Their Families 127
City Administrator's Office 133
City Administrator's Office – Technology 139
City Attorney 143
City Planning 149
Civil Service Commission 153
Community Investment and Infrastructure 157
Controller 163
District Attorney 167
Early Childhood 171
Economic & Workforce Development 175
Elections 179
Emergency Management 183
Environment 187
Ethics Commission 191
Fine Arts Museums 195
Fire Department 199
General City Responsibility 205
Health Service System 207
Homelessness and Supportive Housing 211
Human Resources 215
Human Rights Commission 219
Human Services Agency 223
Juvenile Probation 229
Law Library 233
Mayor 237
Municipal Transportation Agency 241
Police Accountability 243
Police Department 251
Port 255
Public Defender 261
Public Health 265
Public Library 271
Public Utilities Commission 275
Public Works 279
Recreation and Parks 285
Rent Arbitration Board 289
Retirement System 293
Sheriff Accountability 297
Sheriff 301
Status of Women 307
Superior Court 311
Treasurer-Tax Collector 313
War Memorial 317

BONDED DEBT & LONG-TERM OBLIGATIONS 321

CAPITAL PROJECTS 331

IT PROJECTS 349

ADDITIONAL BUDGETARY RESOURCES 355

EXECUTIVE SUMMARY



MAYOR'S LETTER

May 31, 2023

Dear Residents of San Francisco,

I am honored to present my proposed balanced budget for the City and County of San Francisco for Fiscal Years (FY) 2023-24 and 2024-25. We are in a unique moment as we face both uncertainty and incredible opportunity. This budget reflects that by closing our projected $780 million two-year shortfall, protecting jobs, and minimally impacting services, while allowing for strategic investments to lift our City up and set us up for a brighter, more prosperous future.

We are a city that can deliver on both safety and justice. A city that believes everyone deserves a safe and affordable place to call home. A city that celebrates our innovative spirit, where the next great idea is created by world-leading businesses and where we create opportunities for all our residents to succeed and thrive.

First, the proposed budget invests in public safety. This budget recognizes a national trend that San Francisco is not immune to: a chronic understaffing that plagues public safety departments and places stress on minimum staffing levels. The budget funds contract agreements reached with our police officers, firefighters, EMTs, paramedics, and 911 dispatchers that recognize the tremendous work these men and women do for our City day in and day out, and also acknowledges the difficulty these departments have in recruiting new talent. Police officers choosing to begin their careers in San Francisco will now be the highest paid in all large Bay Area cities and new retention bonuses aim to extend the careers of current officers. I'm confident these investments will help build back our police force in the coming years.



Additional public safety investments build upon our successes in expanding alternatives to policing and civilianization of law enforcement work, including through the use of Police Service Aides and Community Safety Ambassador programs that make our streets more welcoming and safe for both residents and tourists. Ambassadors will continue to play a key role in improving street conditions citywide, and specifically in the Tenderloin, mid-Market, Mission, and in and around BART stations. All ambassadors will now be coordinated through a new Department of Emergency Management lead, improving deployment strategies to maximize their effectiveness.

San Francisco needs to strengthen its support for creating economic success in this time of dramatic shifts in how people work and shop. Remote

work and the changing nature of retail continue to impact our City, but we can't just sit back and wait for things to go back to the way they were. We have to act to set our City up to recruit new businesses, stabilize the ones we have, and fill vacant office and retail spaces across our City. This budget proposes changes to business and commercial rent taxes aimed to incentivize new businesses and ease the burdens of San Francisco's taxes on our existing businesses. I'm also setting aside funds for small business relief as well as dollars for downtown and neighborhood events, and for storefront activations to bring all our commercial corridors to life – from Powell Street to the Castro to West Portal and beyond.

Helping everyone have a safe and affordable place to call home requires a commitment to building more housing at all income levels, and also providing support for the most vulnerable populations in our City. San Francisco saw a 15 percent reduction in unsheltered homelessness between 2019 and 2022, but there remains significant work to do. The budget makes critical investments in new housing, shelter, and homelessness prevention as outlined in our citywide strategic plan, to create 594 new shelter beds, 545 new housing slots, and 825 new homelessness prevention and problem-solving slots over the next two years.

We are a city that leads with services for those who are in need of support. San Francisco's Department of Public Health serves 16,000 people per year with mental health services and 4,500 per year with substance use issues. Our budget will continue and expand critical behavioral health programs, including funding our Street Response Teams, opening additional mental health beds, and expanding immediate access to services through our Behavioral Health Access Center. We'll expand treatment options for those most at-risk of overdose and open wellness hubs – safe and supervised spaces to get drug use off the streets and connect people to services.

This budget also addresses other key priorities including children and youth programming to address systemic inequities in education, funding for food security, support of nonprofit partners, continuance of the Dream Keeper Initiative, and advancing the Climate Action Plan, all of which are vital to San Francisco's future.

We couldn't do it all. Deficits require difficult choices. This budget includes reductions across departments from current levels of spending, only minimally funds our capital program, and reduces salary budgets in some departments with high vacancy rates. It also uses some reserves to balance out lower revenue levels in the coming years, but maintains our largest reserves to hedge against the uncertainties ahead.

I look forward to working with the Board of Supervisors, the community, and all stakeholders to pass a budget that reflects these priorities and our shared values and vision for the City we call home.



London N. Breed

Mayor

EXECUTIVE SUMMARY

SAN FRANCISCO'S BUDGET

The budget for the City and County of San Francisco (the City) for Fiscal Years (FY) 2023-24 and FY 2024-25 is $14.6 billion and $14.6 billion, respectively. Just over half of the budget consists of self-supporting activities, primarily at the City's Enterprise departments, which focus on City-related business operations, and include the Port, Municipal Transportation Agency, Airport, and Public Utilities Commission. General Fund monies comprise the remaining half, which support public services such as public health, housing, support for those experiencing homelessness, safety and fire services, parks management, and others.

The City receives funds into its General Fund from a combination of local tax revenues, such as property, transfer, sales, hotel, and business taxes, as well as state and federal resources, and fees for service.

Each year, the City makes decisions on how to allocate the City's budget based on the resources that are available and the priorities and needs of the City and its residents. The table below summarizes total spending in each of the next two years in the City's Major Service Areas.

The City and County of San Francisco is also a major employer. The proposed budget for FY 2023-24 includes salaries and benefits for 33,476 employees. This represents a 0.8 percent growth in the labor force compared to the FY 2022-23 budget.

Total Department Uses by Major Service Area	FY 2023-24 ($ millions)	FY 2024-25 ($ millions)
Community Health	3,236.1	3,210.8
Culture and Recreation	579.3	551.9
General Administration and Finance	1,384.0	1,404.3
General City Responsibilities	1,809.3	1,515.6
Human Welfare and Neighborhood Development	2,828.1	2,847.3
Public Protection	2,012.5	2,035.5
Public Works, Transportation and Commerce	5,404.5	5,517.7
Less Transfer Adjustments	(2,640.8)	(2,510.6)
Total Budget	**14,613.0**	**14,572.5**

BUDGET PROCESS

The City's budget process begins in September with preliminary revenue projections for the upcoming budget years. In December, the Mayor's Office and the Controller's Office issue budget instructions to departments, which contain detailed guidance on the preparation of departments' budget requests. Departments then prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates, verifies, and refines the departments' proposed budgets, and turns the proposals over to the Mayor's Office of Public Policy and Finance. From March through May, the Mayor's Office analyzes each budget proposal, examining policy and service implications, in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year.

Concurrently, the Mayor conducts budget outreach with community members to obtain feedback on budget priorities. From February through May, the Mayor and the Mayor's Office of Public Policy

and Finance staff conduct comprehensive outreach to understand the budget priorities of San Francisco's communities. For the proposed budget for FY 2023-24 and FY 2024-25, the Mayor's Office hosted a public meeting to obtain input on budget priorities understand community members' neighborhood and citywide priorities for the upcoming budget. All San Franciscans had the opportunity to share their budget feedback and priorities by emailing the Mayor's Office of Public Policy and Finance or using an online form. Feedback from these various forums was used to make decisions about the upcoming budget.

The Mayor presents a balanced two-year budget proposal for departments by the first business day in June of each year. The Board of Supervisors' Budget and Appropriations Committee holds public hearings on the budget in June, makes recommendations for approval, and makes changes to the budget before it goes to the full Board. The entire budget is heard and must be voted on and approved by the full Board of Supervisors by August 1st. Finally, the budget returns to the Mayor for signature and final adoption.

In November of 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments beginning in FY 2012-13. Four departments – the Municipal Transportation Agency, the Public Utilities Commission, the Airport, and the Port –adopted fixed two-year budgets in last year's budget cycle for FY 2022-23 and FY 2023-24. Since the four enterprises are on a fixed two-year budget cycle, the departments budgets were closed this budget cycle. Any changes in departments with a fixed budget above or below the percentage threshold require approval from the Board via supplemental. All other departments retain a rolling two-year budget.

Five-Year Financial Plan and Budget Instructions for Fiscal Years 2023-24 and 2024-25

In January 2023, the Mayor's Office, along with the Controller's Office and the Board of Supervisors' Budget and Legislative Analyst, released an updated Five-Year Financial Plan for FY 2023-24 through FY 2027-28. The report projected a General Fund deficit of $200.8 million in FY 2023-24 and $527.5 million in FY 2024-25, for a cumulative deficit of $728.3 million. The report also projected that the deficit would grow to $1.2 billion by the end of the forecast period.

The forecast was driven by a number of key factors, including the persistence of remote work, with impacts to commercial and residential real estate, as well as taxable gross receipts; implementation of measures adopted by voters in 2022; previously negotiated wage increases on employee contracts; escalating health insurance costs; pension costs; inflationary increases on non-personnel operating costs; and projected capital and technology project spending.

In recognition of the projected deficit, the Mayor required departments to propose General Fund budget reductions totaling 5 percent in FY 2023-24, and an ongoing 8 percent in FY 2024-25.

Five-Year General Fund Shortfall: January 2023 ($ Millions)	FY 2023-24	FY 2024-25	FY2025-26	FY 2026-27	FY 2027-28
Sources Increase/(Decrease)	(29.2)	(24.7)	**49.9**	105.4	206.2
Uses (Increase)/Decrease	(171.6)	(502.8)	**(795.4)**	(1,097.0)	(1,430.4)
Projected Cumulative Surplus/(Shortfall)	**(200.8)**	**(527.5)**	**(745.5)**	**(991.6)**	**(1,224.2)**
Two-Year Deficit	**(728.3)**				

Five-Year General Fund Shortfall: March 2023 ($ Millions)	FY 2023-24	FY 2024-25	FY2025-26	FY 2026-27	FY 2027-28
Sources Increase/(Decrease)	(116.0)	18.3	**85.6**	72.8	191.3
Uses (Increase)/Decrease	(174.9)	(507.3)	**(809.6)**	(1,148.1)	(1,511.1)
Projected Cumulative Surplus/(Shortfall)	**(290.9)**	**(489.0)**	**(724.0)**	**(1,075.3)**	**(1,319.8)**
Two-Year Deficit	**(779.8)**				

Update to Prior Projections

In March 2023, the three offices released an update to the Five-Year Financial Plan, known as the March Update. This report showed the two upcoming fiscal years, the period for which the City is required to adopt a balanced two-year budget, the three offices projected a $779.8 million shortfall, or $51.5 million more than the deficit of $728.3 million projected in the January report. The worsening trends are largely the result of lower revenue projections, higher employee benefit costs, and new spending proposals adopted by the City since the January forecast.

As a result of the worsened fiscal outlook, the Mayor instructed departments to propose additional General Fund reductions that is equivalent to at least another 5 percent in each fiscal year and identify project balance savings as one-time sources to help balance the budget.

Balancing the Budget

The Mayor's proposed budget is balanced with a combination of departmental budget reductions, savings and spending reductions in citywide operating costs, the use of one-time project savings and fund balance, as well as the use of some reserves. The budget also leverages non-General Fund revenue sources to support critical programs, notably in homelessness and public health.

The projected two-year deficit was closed using the following solutions:

- **Departmental Budget Reductions:** Departments and the Mayor's Office reduced General Fund expenditures by cutting salary budgets to account for position vacancies, limiting professional services and some grant budgets, and shifting costs to non-General Fund sources.
- **Citywide Operating Savings:** Savings in other citywide costs include reduced funding levels for capital, IT, and equipment spending; savings in fleet, fuel, and workers' compensation costs from prior projections; reductions in costs in the City's debt portfolio, and savings targets in technology and real estate expenses in FY 2024-25.
- **Use of Special Funds:** The budget leverages multiple non-General Fund sources to support programs, including Our City, Our Home ("Prop C") funds to support spending in homelessness; recent opioid settlement funding to support overdose prevention, behavioral health, and other related programs; and reductions to the Early Care and Education General Fund baseline to support funding for food access programs.
- **Fund Balance and Project Savings:** The proposed budget appropriates the projected FY 2022-23 year-end surplus of $36.3 million as starting fund balance in FY 2023-24. Budgeted fund balance also includes $137.0 million in various project and other one-time savings across departments for projects that are complete, funded with other ongoing sources, or non-critical to core department operations.
- **Revenue Improvements:** Modest revenue improvements from the March Update to the Five-Year Financial Plan in FY 2023-24 help balance the first year of the budget, but are not sustained in FY 2024-25.

- **Use of Reserves:** The proposed budget utilizes an additional $75.8 million in reserves in order to balance, including $29.5 million from the Business Tax Stabilization Reserve and $41.3 from the Federal and State Emergency Grant Disallowance Reserve. The proposed budget also utilizes and $90.2 million from the City's Fiscal Cliff Reserve, which was originally appropriated in the prior two-year budget and remains unchanged. This leaves a balance of approximately $130.3 million in the Fiscal Cliff Reserve to help the City hedge against future budget shortfalls, in addition to $40 million in the Federal and State Emergency Grant Disallowance to help the City address any FEMA reimbursement recoveries reduction, in addition to the City's rainy day reserves.

Balancing Snapshot	FY 2023-24	FY 2024-25
Projected Surplus/(Shortfall)	(290.9)	(488.9)
Balancing Solutions		
Departmental Budget Reductions	142.6	158.4
Citywide Operating Savings	133.3	214.3
Use of Special Funds	63.9	66.2
Fund Balance and Project Savings	46.7	126.4
General Fund Revenue	31.7	(17.2)
Departmental Revenue	(0.9)	3.0
Use of Reserves	6.5	69.2
General Fund Investments		
Public Safety Investments	(48.2)	(34.4)
Labor Agreements - Public Safety	(16.7)	(42.7)
Community & Nonprofit Support	(31.6)	(49.0)
Economic Recovery Investments	(21.2)	(2.9)
Behavioral Health & Homelessness Investments	(15.2)	(2.5)
Adjusted Surplus/(Shortfall)	-	-

HIGHLIGHTS FROM THE FISCAL YEARS 2023-24 AND 2024-25 BUDGET

The Mayor's proposed FY 2023-24 and FY 2024-25 budget makes investments the following priority areas discussed further below and throughout this book:

- Public safety;
- Homelessness;
- Behavioral health;
- Economic recovery;
- Children and families;
- Community and climate;
- Good government.

Public Safety

The Mayor's proposed budget makes a number of investments to meet key public safety priorities, both through traditional public safety departments such as the Police, Fire, Sheriff, and Emergency Management Departments, as well as in continuing and expanding civilianization efforts and alternatives to law enforcement. These investments acknowledge and address the difficulty public safety departments have had in recruitment and retention, while building on the success of existing programs, such as Police Service Aides and citywide Community Safety Ambassadors. The proposed budget prioritizes building back the police force to meet long-term hiring goals, expanding alternatives to policing to free up officers to focus on crime prevention and safety, delivering more tools for addressing open-air drug markets, and improving coordination to get resources to San Franciscans most in need quickly and efficiently.

Building Back Our Police Force

The Mayor's proposed budget expands investments within the San Francisco Police Department (SFPD) to promote recruitment, restore staffing to pre-pandemic

levels, and promote public safety, while continuing to focus on reform and the use of non-sworn civilian staff to help carry out department operations. San Francisco has seen an increase in applications for Police Department academies over the last six months, and interest continues to grow. Seeking to capitalize on this momentum, the budget sets dynamic Academy class goals so that the Department is ready to start classes as soon as they fill. Taken together, these classes aim to backfill a total of 220 officers over the next two budget years.

Given the challenges the Department is facing with recruitment and retention, the Mayor's proposed budget also includes new funding to support efforts to attract new officers and retain those already employed by the Department. In April 2023, the City agreed to a new memorandum of understanding (MOU) which will adjust both entry-level and continuing salaries for incoming and current officers. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as retention pay increases of 3 percent when officers reach five, seven, and eight years of service. These wage increases make San Francisco the highest paid starting salary for officers of large Bay Area cities and provide significant retention incentives to prevent the outflow of experienced officers.

Furthermore, in the upcoming fiscal year, the Mayor's Office will convene a Police Staffing Accountability Working Group with representatives from SFPD, the Department of Human Resources, and the Controller's Office. This group will work collaboratively over the course of the year to improve and track outcomes in hiring, leave management, and overtime usage within the Police Department.

Expanding Alternatives to Policing

San Francisco continues to be a leader in moving non-law enforcement work away from police officers to provide more tailored responses, and to free up officers to focus on the crime and safety issues they are trained to confront. Community Police Service Aides (PSAs) are civilian employees of the SFPD who provide a variety of support services to sworn officers and are an integral part of civilianization of the Department, allowing for relationship building within communities and faster response times to non-emergency calls. The proposed budget includes investments of $2.2 million in FY 2023-24 and $3.0 million in FY 2024-25 to support an additional 22 PSA positions and 2 PSA Supervisors to add staffing resources at more district stations.

The proposed budget also makes key investments in a variety of ambassador programs in the City Prop F Community Ambassadors. These are formerly-retired SFPD officers who have been specially trained to build relationships with the community. They are assigned to specific neighborhoods and work to develop trust and understanding between the police and the people they serve, and are limited to a part-time status. The SFPD budget includes $2.8 million in FY 2023-24 and $2.9 million in FY 2024-25 to support expansion by an additional 24,000 hours of Ambassador time per fiscal year.

In addition to retired Police Officers, the budget continues the recent expansion of Community Safety Ambassadors in other key areas throughout the City, including the Tenderloin and mid-Market area, the Mission, and in and around BART stations with $26.5 million in FY 2023-24 and $16.0 million in FY 2024-25 in funding. The Mission cohort was first deployed in May 2023 and a full-year of funding for this new program is included in the budget.

Improving Coordination

Coordination of the City's safety ambassador programs will be led by the Department of Emergency Management (DEM), which recently hired a Street Ambassador Coordinator to improve and coordinate existing programs citywide through strategic planning, and deployment. These include ambassador programs that are operated or contracted by the City, as well

as those operated by nonprofit organizations, Community Benefits Districts, and Business Improvement Districts. Collectively, these programs employ over 800 public, private, and contracted employees in ambassador roles supporting safety, cleanliness, wellness, and hospitality. These programs are a critical component of San Francisco's street response efforts.

Earlier this year, under the Mayor's direction, DEM implemented a Unified Command structure to coordinate multi-departmental responses that are tailored to address challenging neighborhood conditions that can vary by location, from the Castro, to the Tenderloin, South of Mission, to the Mission District. Unified Command will be expanded under DEM's leadership so that city agencies work in concert to ensure that all of the city's Street Response teams, Department of Public Health's (DPH) neighborhood-based street care teams, and other local and state agency resources—including law enforcement—are deployed to get as many people into care as possible.

Ensuring Accountability Around Open-Air Drug Markets

Key to the Mayor's priorities of delivering a clean and safe city, restoring downtown, and continuing progress on homelessness and mental health, is combating open-air drug markets. These cause harm to those struggling with addiction, and the larger communities. In addition to targeting the markets directly, the Mayor's strategy includes expanded treatment and service options through DPH and other outreach programs. To ensure there is accountability and strict enforcement of these open-air drug markets, the proposed budget funds prosecutors in the District Attorney's Office dedicated to targeting drug trafficking.

Staffing Investments in Core Public Safety Services

The Mayor's proposed budget also includes resources within the DEM to return to sufficient 911 dispatcher staffing levels in order to meet their service standard. The service standard is to answer 90 percent of 911 calls in 10 seconds or less. Currently, the Department is only able to achieve approximately 75 percent of 911 calls answered in 10 seconds or less and needs at least 40 more fully-trained dispatchers to meet the service standard. The Mayor's proposed budget provides $2.9 million over two years for 911 dispatchers' salary increases due to a recently negotiated MOU, which aims to combat the high level of dispatcher vacancies. To help reach recruitment goals, the proposed budget includes additional human resources staff as well. With these investments, the Department expects academy classes to be filled to capacity in FY 2023-24.

Homelessness

Mayor Breed's proposed budget makes critical investments in new housing, shelter, and prevention as called for in the recently released citywide strategic plan, "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco." The plan calls for new investments and strategies to reduce unsheltered homelessness by half over the next five years. The FY 2023-24 and FY 2024-25 proposed budget allocates approximately $98.6 million in Our City, Our Home Fund (OCOH) sources to implement the plan's goals and strategies, along with leveraging state grants and reprogramming $21 million of the Department of Homelessness and Supportive Housing's (HSH) General Fund budget to meet these goals. These shelter and housing resources are supported by a citywide network of crisis response, behavioral health, and homeless outreach teams that make connections with people every day so that they can exit homelessness.

Maintaining and Expanding Temporary Shelter and Crisis Interventions

The Mayor's proposed budget supports operating approximately 521 beds of non-congregate shelter and other programs established during the COVID-19 pandemic that would otherwise sunset without continued funding. In addition, the budget also increases shelter beds at the City's existing sites and allocates funds to operate new sites. These

investments will increase HSH's shelter capacity by approximately 594 beds to operate a total of 3,656 beds. The budget also invests in improving services and extends shelter hours to accommodate more people, with an ultimate goal of improving outcomes overall.

Shelter investment highlights include:

- Expanding adult shelter capacity to pre-pandemic levels by adding 395 shelter beds at existing sites.
- $24.6 million over two years to create and operate a new shelter site in the Bayview and operate a 60-cabin project in the Mission District.
- $2.3 million in FY 2023-24 and $5.5 million in FY 2024-25 to continue operations of 70 cabins.
- $150,000 in funding for a vehicular assistance program.
- $820,000 to expand hours and services at family and adult shelters.

Expanding New Housing

Over the last three years as part of the Mayor's Homelessness Recovery Plan, San Francisco successfully leveraged local, state and federal dollars for the largest expansion of supportive housing in over 20 years. The City has expanded housing options to include a broad range of subsidies, vouchers, and units to meet the diverse needs of people who are exiting homelessness. The Mayor's proposed budget funds 75 new PSH units in FY 2024-25 through OCOH.

In addition, the Mayor's Office of Housing and Community Development (MOHCD), in partnership with HSH, administers the Local Operating Subsidy Program (LOSP), which provides housing units with supportive services for formerly homeless households. Over the next two fiscal years, approximately 258 permanent supportive housing (PSH) units are under construction and are expected to be completed by June 2025.

The Mayor's proposed budget also makes a significant investment in housing expansion beyond PSH units funded, including:

- $14 million over two years for 350 new rapid re-housing slots for adults.
- $1.5 million ongoing investment for 60 new family shallow rental assistance subsidies.
- $1.1 million ongoing investment for 60 new adult shallow rental assistance subsidies.

Doing More in Homelessness Prevention

One of the most effective solutions to homelessness is to keep people stably housed or to rapidly resolve their homelessness. As such, the Mayor's proposed budget will increase the HSH prevention budget by $18.2 million dollars in FY 2023-24 and FY 2024-25, through the addition of 825 new prevention and problem-solving slots. This significant investment will help reduce the inflow of people entering homelessness.

Increasing Capacity and Accountability

The budget also funds positions to ensure HSH has the capacity to execute the ambitious five-year strategic plan and implement accountability measures to ensure effective use of this funding. The Mayor's proposed budget adds nine new positions in FY 2023-24, and four additional positions in FY 2024-25, for a total increase of 13 new positions over two years. This additional staffing will help build the Department's organizational capacity to carry out its existing workload and implement expansions funded in the two-year budget. The new staff will also fill gaps in essential functions across housing, shelter, and program compliance to achieve strategic goals.

Leveraging Every Dollar Available

Even with all of the progress the City has made, San Francisco continues to face a significant need for more shelter and housing solutions. While the City faces a budget deficit, there are significant resources in the Our City, Our Home (OCOH) Fund that are unspent because of the prescriptive spending plan outlined in the code that governs the fund. On a one-time basis, the Mayor's proposed budget reallocates $60 million in unspent and unprogrammed OCOH funds to support critical investments in preventing and reducing homelessness in San Francisco. The

budget seeks to authorize two years of flexibility to allow unspent and unprogrammed OCOH funds to be transferred across categories. These funds will support expansions in shelter and prevention categories and create flexibility in the fund to support time-limited housing solutions. During this time of tremendous need, these unspent funds must be leveraged to fill in every gap possible and provide the right supports for the most vulnerable San Franciscans.

Behavioral Health

The proposed budget builds on the Mayor's commitments to expand and improve behavioral health treatment primarily through the continued implementation of Mental Health SF (MHSF), legislation passed in December 2019 that proposed a comprehensive overhaul of San Francisco's mental health system. The proposed budget leverages General Fund, Our City Our Home (OCOH), State grants, and Opioid settlement funding to continue critical behavioral health efforts, including in residential treatment expansion, overdose prevention efforts in targeted communities, coordinating a robust street outreach program, expanding abstinence-based treatment programs, launching CARE Court implementation, and opening wellness hubs.

Continued Investments in Behavioral Health Programs

In the recent year, the City launched and implemented key initiatives and programs funded with the OCOH allocation that support important mental health and substance use services for people experiencing homelessness. These accomplishments include: adding the seventh Street Crisis Response Team (SCRT) that provides 24/7 coverage of San Francisco and respond to nearly 80 percent of eligible 911 calls for behavioral health cases, launching the second Street Overdose Response Team (SORT), opening over 160 new residential care and treatment beds that brings the total of new beds opened under Mental Health SF to over 350, and adding three TAY and Transgender Mental Health clinicians focused on providing behavioral health services for trans and non-binary TAY experiencing homelessness.

Despite revenue shortfalls in gross receipts business tax that impact the OCOH budget, the Mayor's proposed budget includes over $200 million over the two years to continue these key behavioral health initiatives, which includes adding Office of Coordinated Care case managers for justice-involved individuals and expanding follow-up for people exiting involuntary holds, pursuing the opening of 50 additional residential care and treatment beds to approach completion of the 400-bed goal, working to implement the Mental Health Service Center as a one-stop behavioral health clinic, strengthening street-based follow-up care and linkage treatment, expanding overdose prevention services, and launching the behavioral health element of the Permanent Housing Advanced Clinical Services program.

Coordinated Street Outreach

The Mayor's proposed budget will continue to fund the City's Street Response Teams, coordinated by DEM, as discussed above. The City's multi-department approach to helping people in crisis on its streets coordinates Police, Fire, Public Health, and Homelessness and Supportive Housing. As of April 2023, over 18,000 calls have been diverted from police to street response teams.

The Department of Public Health's neighborhood-based street care teams have expanded to five neighborhoods working seven days a week to get people into care. The Street Medicine team, serving nearly 3,000 patients a year, will continue to provide medical and behavioral health care to people experiencing homelessness in streets, parks, and encampments. The City will continue to expand buprenorphine distribution by emergency responders and medical professionals in the community. More than 5,000 San Franciscans get access to buprenorphine or methadone annually.

Addressing the Opioid Crisis

The City reached historic settlements with pharmaceutical chains, drug manufacturers, and distributors for their role in fueling the opioid epidemic in San Francisco. Through the work of the City Attorney's Office, San Francisco has secured over $290 million of settlement funding over the course of multiple years. The Mayor's proposed budget includes $100 million of settlement funding over the two years, allowing the City to progress in implementing the Overdose Prevention Plan released in October 2022. This evidence-based, equity-oriented plan aims to reduce fentanyl and other drug-related deaths, increase access to treatment for opioid use disorder (including addiction to fentanyl) and stimulant use disorder, increase social support for and reduce the stigma experienced by people at risk of overdose, and improve the community conditions in which drug use occurs.

Settlement funding in the proposed budget includes $18.9 million to open up to three Wellness Hubs over the two budget years to improve the health and well-being of people who use drugs, including those experiencing homelessness, and reduce public drug use. These sites will provide low- to no-barrier:

- Overdose prevention services and resources;
- Resources to improve a person's health, including basic needs such as housing, food assistance, and basic medical services;
- Connections to outpatient and inpatient residential treatment.

Any possible inclusion of safe consumption would be funded by private entities.

The Mayor's proposed budget also enhances investments in high-risk overdose communities. While the African-American community represents less than 6 percent of the San Francisco population, they represent 28 percent of overdose deaths over the last two years. To address the City's disproportionate overdose deaths among African American people and people experiencing homelessness, the Mayor's proposed budget will fund culturally congruent programs tailored to serve at-risk communities, as well as expanded overdose prevention education, overdose prevention champions, and links to care, including abstinence-based treatment.

Additionally, the Mayor's proposed budget invest in expansion of recovery programs, including $2.0 million each year for expanding contingency management, a motivational incentive model for treatment that has shown efficacy against stimulant use disorder. The proposed budget also includes $3.0 million for new investments in sober living programs, medication-assisted treatment programs, especially methadone, and preventing overdose in high-risk housing settings such as single-room occupancy hotels. Additional funding will also expand abstinence-based treatment services, including a women's abstinence-based therapeutic community, which supports those exiting the criminal justice system who have experienced addiction, domestic violence, and family separation and will support additional abstinence-based treatment services.

Finally, the Mayor's proposed budget also allocates $36.0 million of settlement funds across the two years to sustain investments in the Behavioral Health Services and the Population Health Division previously supported with by the General Fund. These funds offset some of the sizable investments the City has had to make to address opioid use disorder as the epidemic has grown over the last few years.

CARE Court Implementation

This fall, the State will begin implementing the new Community Assistance, Recovery, and Empowerment (CARE) Court, connecting clients struggling with untreated health issues with a court-ordered CARE plan for up to 24 months. San Francisco is among the first seven counties in California to implement CARE Courts. This program is designed to bring people into care who are not ready to engage voluntarily but not eligible for programs like conservatorship. CARE Courts allow family members, healthcare providers, or

first responders to petition for an individual to enter the programs. In these procedures, a CARE Plan is established, and a judge can use court orders with support such as short-term stabilization medications and beds, as well as wellness and recovery offerings. The Mayor's proposed budget includes funding for engagement and assessment staff, new City attorneys dedicated to CARE Court implementation, increased capacity for treatment and housing, and outreach and educational efforts.

Improvements at Laguna Honda Hospital

Beyond behavioral health, this budget makes investments in DPH's budget for Laguna Honda Hospital, which is actively working towards gaining recertification with the Centers for Medicare and Medicaid Services (CMS). DPH is currently implementing the action plan submitted to CMS, and it represents a significant facility-wide effort and includes hundreds of process improvements. The Mayor's proposed budget includes over $3.5 million of new annual investment to support the implementation of the action plan and sustain the improvements, including staffing in key areas, including education and training, patient care experience, medication management, and leadership within the San Francisco Health Network.

Economic Recovery

The Mayor's proposed FY 2023-24 and FY 2024-25 budget invests $24.4 million over the two years in support of the Roadmap for Downtown San Francisco's Future, and broadly supports economic recovery across the entire City. While critical components around recovery include investments in public safety and street conditions, there are also targeted improvements and programs to support a thriving economy, both downtown and throughout the City's neighborhood commercial corridors.

Providing Tax Relief and Incentives

To keep existing businesses stable and to recruit new businesses, the Mayor's budget includes key changes to the City's business taxes. In November 2020, San Francisco voters passed Proposition F, which phased out the payroll expense tax, while gradually increasing gross receipts tax for businesses across most industries. The proposition also delayed gross receipts tax increases until 2023 and 2024 for industries hit hardest by the pandemic. In March 2023, the Mayor introduced legislation to further delay tax increases for maintenance and laundry businesses, retail trade, food services, manufacturing, accommodations, arts, entertainment, and recreation until 2025 and 2026. The proposed budget includes revenue assumptions aligned with these tax changes.

The City must also attract new businesses to fill its office vacancies, support customer-serving businesses, and bolster future revenue through gross receipts tax, property tax, and contributions to other revenue sources. The Mayor's legislation will offer a discount for up to three years on the office-based gross receipts tax for new offices locating in San Francisco in the information, administrative and support services, financial services, insurance, professional scientific and technical services industries.

Finally, the budget proposes a change to the Commercial Rent Tax, which was passed by voters in June 2018. The change seeks to pause the collection revenues on sub-leases of commercial spaces through 2029 to ensure commercial properties are only subject to a single commercial rent tax, rather than also being taxed for sub-leasing the space. Profits on subleases will continue to be collected.

Supporting Small Businesses

The Mayor's proposed budget continues the small business grant program, providing $5 million in direct grants to help small businesses across the city to stabilize, scale, and adapt business models to changed conditions. The program will target businesses in commercial corridors that have experienced the highest drop in sales tax to fill vacancies, or expand into new storefronts, while providing business assistance to improve operations and renegotiate leases.

The proposed budget also continues the First-Year Free program. This citywide initiative promotes economic recovery for small businesses by waiving first-year permits, initial licenses, and initial business registration fees. Over 2,400 brand new businesses have participated in the program since its launch in November 2021.

Restoring Vibrancy Downtown and Across Neighborhoods

The Mayor's proposed budget includes $12 million of funding for programs to restore vibrancy and fill empty storefronts Downtown, and ensure stability of the City's neighborhood commercial corridors. This includes the new Vacant to Vibrant program, which matches pop-up activations with property owners with vacant ground floor spaces and larger public space activations. To bring life to one of the City's most active tourist areas, the budget funds streetscape improvements and support for new tenants on Powell Street near the Cable Car Turnaround. The budget also includes $1 million dedicated to commercial corridor improvements in the Mission, one of San Francisco's neighborhoods that has been especially hard hit since the pandemic.

The Mission District, and neighborhoods citywide, will also benefit from continued funding for the Department of Public Works' street vending permit program. Along with ensuring continued access to BART stations and Muni stops, the program discourages the sale of stolen goods through enforcement by Public Works' street inspectors.

Investing in Clean and Welcoming Streets

The Mayor's proposed budget includes $8.2 million over the two years to continue funding for Welcome Ambassadors stationed in key transit and tourist nodes such as Downtown BART stations, Union Square, Moscone Convention Center, and along the Embarcadero. These Downtown-focused Ambassadors provide a consistent and visible presence as well as proactive positive engagement and friendly assistance in wayfinding, making referrals and recommendations, and coordinating with other City departments and community-based efforts to support positive street conditions and experiences by business owners, employees, residents, and visitors, alike.

The proposed budget also includes increased funding for Public Works to enhance street cleaning operations across the City. This includes continued or expanded deployment of Public Works cleaning crews and contractors who power wash sidewalks, remove litter, and sweep gutters. The Department will also continue providing courtesy graffiti removal for storefronts and other private property in the City's diverse neighborhood commercial corridors.

Children & Families

The Mayor's proposed FY 2023-24 and FY 2024-25 budget prioritizes children, youth, and families through a series of investments centered around wellness, access to childcare, and overall family supports.

Afterschool and Summer Programs

The Department of Children, Youth, and Families (DCYF) provides approximately $41M in funding for school year and summer programs, which include programs focused on learning, enrichment, skill-building, and leadership strategies. DCYF's Comprehensive Year-Round and Summer Learning programs (around $35 million annually) are designed to ensure continuous support and programming for children and youth outside of school hours throughout the school year and summer. Last summer, the Summer Together Initiative served over 30,000 youth. The FY 2023-24 budget includes grant and City funding to continue reaching 30,000 youth in the summer of 2023.

Student Success Fund

In 2022, San Francisco voters approved Proposition G that established the Student Success Fund, which provide grants to the San Francisco Unified School District (SFUSD) and schools to implement programs that improve academic achievement and social/emotional wellness of students. The Mayor's proposed budget includes $11.0 million in FY 2023-24 and

$35.0 million in FY 2024-25 for the Fund. DCYF is working closely with SFUSD to release a request for funding proposal in 2023, seeking to make grant funds available for the 2024-25 school year. The first year will be focused on providing funding support for crisis and emergency needs at school sites, critical non-core staffing, school readiness and preparation for grant application, and the workforce pipeline to address workforce shortages in after school, paraprofessional, school social worker, and school district nurse staffing.

Early Childhood

The Mayor's proposed budget includes funding for early childhood and education, ensuring sustained distribution of childcare vouchers to low-income families, continued funding for the landmark compensation initiative for early educators, pipeline programs to support recruitment and retention of early educators, and childcare facilities construction and improvements.

In April 2022, the Mayor and the Office of Early Care and Education (OECE), now the Department of Early Childhood (DEC), announced a new initiative to invest up to $71 million annually to advance pay raises, increase benefits, and improve working conditions and support educational attainment for San Francisco's workforce of over 2,000 City-funded early educators. The Mayor's proposed budget continues the ongoing funding for these early educator raises and earmarks another $60 million to ensure these funds are available as the economic outlook fluctuates, ensuring educators are paid more fairly for their crucial work, and to help attract new, quality educators to the field. This program is funded by the Commercial Rent Tax that was passed by voters in June 2018 and funds are dedicated to serving early childcare programs in San Francisco.

The Mayor's budget proposal also includes funding in FY 2023-24 and FY 2024-25 to for early learning scholarship childcare vouchers. Families that make up to 110 percent of the Area Median Income are eligible for this program, which provides children from birth to 5 years old with financial assistance to ensure the youngest San Franciscans have access to quality early care and education.

Food Security

In response to the pandemic and financial crisis that ensued for many individuals, the Human Services Agency (HSA) established the City's COVID-19 food support program, now referred to as the Food Access Program. This program successfully reaches tens of thousands of families. Despite the City's transition from the pandemic, the high cost of living and increased food costs persists. The Mayor's proposed budget continues the City's investments in food pantries, grocery vouchers, and meals and markets, targeting community-based organizations that meet unique population needs. The budget allocates $20 million in FY 2023-24 and $10 million in FY 2024-25 to support these integral programs in HSA. An additional $5 million in new funding each year for food access programs will be made available through a partnership between the Department of Public Health and the Dream Keeper Initiative.

In addition to community funding, HSA will continue to combat food insecurity by connecting people to other longer-term assistance such as CalFresh, WIC, Medi-Cal, CalWORKs and IHSS, and coordinating with other departments on food security interventions.

Community & Climate

Despite the deficit, the Mayor's proposed budget adds additional funding to support its non-profit partners and sustains funding for major initiatives including Dream Keeper and the Climate Action Plan.

Supporting Nonprofit Partners

The Mayor's proposed budget recognizes the central role that nonprofit providers play in administering City services. The proposed budget makes a significant investment in helping organizations address inflationary pressures, providing 3 percent cost-of-doing-business increase for next fiscal year, an ongoing cost of approximately $27 million per year. In addition,

the proposed budget makes an additional 1 percent investment, an ongoing cost of $5.5 million per year, for contracts that provide services related to health and homelessness, which have some of the highest rates of staff vacancies according to a recent Controller's Office survey.

Additionally, the proposed budget goes one step further by targeting the wages of lowest paid workers that help provide City services through updates to the Minimum Compensation Ordinance (MCO). The budget includes $3.3 million in FY 2023-24 to bring wages to $18.93 per hour, providing pay equity and promoting retention of trained staff. In FY 2024-25, the budget invests an additional $4.3 million to bring wages up to $20.25 per hour. The proposed changes to the MCO will ultimately increases wages to $23 per hour by FY 2025-26. These new investments are aimed at promoting retention of staff, and ultimately contributing to improved service delivery.

Continuing Investment in the Dream Keeper Initiative

In June of 2020, the Mayor and Board of Supervisors announced the City's $60 million ongoing annual investment into San Francisco's Black communities. An impact evaluation of the last two years has found that the Dream Keeper Initiative (DKI) is beginning to deliver on its mission of remedying historical exclusion and divestment.

Programs include technical and financial assistance for small or emerging Black businesses, which have already reached over 150 different businesses and 400 individuals. The Mayor's Office of Housing and Community Development supports two programs through DKI – the Dream Keeper Down Payment Assistance Loan Program (DALP) that offers up to $500,000 to help cover the cost of a mortgage down payment, and the Senior Home Repair Program (SHRP) that helps low-to-moderate-income older adults in historically underserved communities with property rehabilitation. The Department of Public Health's DKI funding has supported hundreds of families with services that address physical and mental health needs. DKI grants in DCYF continue to support youth through educational investments in tutoring, homework assistance, and career planning.

The Mayor's proposed budget will preserve these investments and continue to build on the progress in the coming two years.

Advancing the Climate Action Plan

The Climate Action Plan, released in 2021 with contributions from the Mayor's Office, Mayor Breed's Zero Emission Building Task Force, the Department of the Environment, and other City partners, details a data-driven, community-informed, and people-focused plan to achieve net-zero emissions by 2040, while building a more just and equitable future. The Mayor's proposed budget invests $2 million over the two years to support staff at the Department of Environment (ENV) to continue their work advancing the Climate Action Plan, enabling the Department to secure Federal and State funding to further accelerate progress toward these goals.

Good Government

Finally, the Mayor's proposed budget includes funding for building on citywide reforms to hiring, contracting, and other core operations. It also funds ongoing and new IT projects and makes investments in capital maintenance and critical repairs, though at lower levels than planned.

Hiring and Contracting Reform

The Mayor's proposed budget continues its investment in staffing resources for the Government Operations Recovery initiative, a citywide effort focused on improvements to hiring, contracting, and other City processes that support the efficient and timely delivery of City services. In the upcoming year, cross-departmental teams in contracting, hiring, and financial management will build on new initiatives launched this past year. In contracting, projects include centralized contract review processes and the creation of a one-stop shop that consolidates procurement plans from Chapter 6 departments. In

hiring, projects include the creation of online, on-demand assessments and automated scoring for certain recruitments.

Investing in Capital and Information Technology

Given the uncertain economic future, as the City recovers from the impact of COVID-19, the proposed capital budget remains at a reduced level compared to the City's 10-year Capital Plan, and significantly lower than before the pandemic. The proposed General Fund support for the Pay-As-You-Go Program is $118 million over two years, supported by an additional $58.4 million in debt-funded capital for street resurfacing and other critical renewal needs. The Mayor's proposed budget primarily funds urgent repairs, including roofs, HVAC systems, elevators, potholes, as well as, crucial projects across the park system, and ADA needs.

The City continues to invest in vital technology projects through the Committee of Information Technology (COIT) allocation. The proposed COIT budget is $53.9 million over the next two fiscal years, $26.8 million lower than the City's Information and Communication Technology (ICT) plan from the Five-Year Report. Given the fiscal outlook, the City is focused on IT projects that are crucial for the City's technology operations and advancement. Major projects funded include the replacement of two critical City systems - the Computer Aided Dispatch system, and the Property Tax System. The budget continues funding for the Sheriff's Jail Management System, JUSTIS Data Center of Excellence, Infrastructure Modernization, and digital accessibility. New projects include replacement of the legacy Legislative Management System and a new platform to help manage the implementation of the new Empty Homes Tax passed by voters recently.

Balancing a $780 million Deficit

These investments are made possible by making reductions across City spending and leveraging all available funding sources beyond the General Fund. City departments and the Mayor's Office made reductions to General Fund budgets by eliminating balances in non-critical or completed projects, reducing contracts, cutting salary budgets to account for vacancies, and shifting existing program spending to special funds with dedicated revenue sources, including the Children's Fund, Hotel Tax for Fund, Our City Our Home Fund and Early Care and Education Fund. It also budgets new funding secured through historic settlements with opioid manufacturers and distributors to pay for both existing and new overdose prevention, treatment, and outreach programs.

The proposed budget sets savings targets in FY 2024-25 by reducing the budget for real estate expenses, software and technology licenses, and materials and supplies. By reducing budgets in the second year, the Mayor's Office plans to work with City departments in the year ahead to continue identifying areas for greater efficiencies. The budget also includes savings in the City's debt portfolio, including through re-financing, and maximizes interest earnings. Finally, it makes lower-than-planned investments in citywide equipment, IT, and particularly, in capital spending. The City's Ten-Year Capital Plan proposed investing an additional $30 million each year in cash-funded capital maintenance and improvement projects. This budget leaves General Fund capital funding mostly flat, at around $59 million each year.

Finally, the proposed budget includes a use of reserves to help balance, but maintains the bulk of the City's reserves to hedge against continued economic uncertainty. Even with these reductions and use of reserves, the City's projected structural deficit remains significant, at over $500 million in FY 2025-26 and greater after that. Future budgets will need to continue making reductions or identify new revenue sources to address these deficits.

Ultimately, the proposed budget sustains funding for the key City services and critical programs that support children and families, while making targeted investments in public safety, homelessness and mental health, and economic revitalization.

HOW TO USE THIS BOOK

MAYOR'S PROPOSED TWO-YEAR BUDGET

The Mayor's proposed Fiscal Year (FY) 2023-24 and 2024-25 budget for the City and County of San Francisco (the City) contains citywide budgetary and fiscal policy information as well as detailed departmental budgets for General Fund and Enterprise Departments. The proposed budget is organized into the following sections:

EXECUTIVE SUMMARY includes the Mayor's Letter and the Executive Summary of the proposed budget, and provides a high-level overview of the City's budget, the changes from the prior budget year, an update on how the budget was balanced, and other high-level details on specific policy areas that are changing in the proposed budget.

SAN FRANCISCO: AN OVERVIEW provides a high-level overview of economic, demographic, and financial trends in San Francisco.

SAN FRANCISCO PERFORMANCE MEASURES features selection of measures related to the Mayor's priorities and discuss data on how the City has performed in these key service areas in recent years.

BUDGET PROCESS describes the various financial planning and budgeting processes and reports that inform the budget process.

BUDGET INFORMATION AND SUMMARY TABLES provides technical information on the structure, policies, and processes that govern the City's budget development and implementation as well as high-level financial data summarizing the Mayor's proposed budget. Tables detail changes over a three-year period: FY 2022-23 budgeted, and the proposed (FY) 2023-24 and 2024-25 budgets. The variance column measures the dollar and position differences between fiscal years. Summary data is provided on a citywide basis and organized in a variety of ways, including by department, major service area, revenue or expenditure type, and by fund type.

DEPARTMENT BUDGETS provides budgetary information and operational priorities for each of the City's departments. Department information is organized alphabetically by department name and includes the following information:

- Mission statements with a website link to learn more about the department's latest updates.
- Budget Issues and Details explains any significant service level changes in (FY) 2023-24 and 2024-25, and highlights key areas of focus.
- Performance Measures illustrates the department's progress in meeting strategic goals.
- Organizational Chart depicts the department's organizational structure.
- Total Budget – Historical Comparison Chart illustrates the department's total revenue sources, expenditures, and funded positions over time.

BONDED DEBT AND LONG-TERM OBLIGATIONS provides technical information as well as current data on the City's debt portfolio and other long-term obligations.

CAPITAL PROJECTS provides information on capital projects funded in the proposed budget. It provides an overview of the City's capital planning process and budget development. Capital projects generally include major construction of new or existing buildings, roads, and other investments in

the City's physical infrastructure. Specific projects are detailed in this section.

INFORMATION AND COMMUNICATION TECHNOLOGY PROJECTS provides a summary of information technology (IT) projects funded in the proposed budget. It provides an overview of the City's IT planning process and budget development. IT projects generally refer to new investments and replacement of the City's technology infrastructure. Specific projects are detailed in this section.

ADDITIONAL RESOURCES provides additional information related to the City's budget and finances as well as a glossary of commonly-used terms.



*The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City and County of San Francisco, California for its annual budget for the fiscal year beginning July 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SAN FRANCISCO: AN OVERVIEW



SAN FRANCISCO: AN OVERVIEW

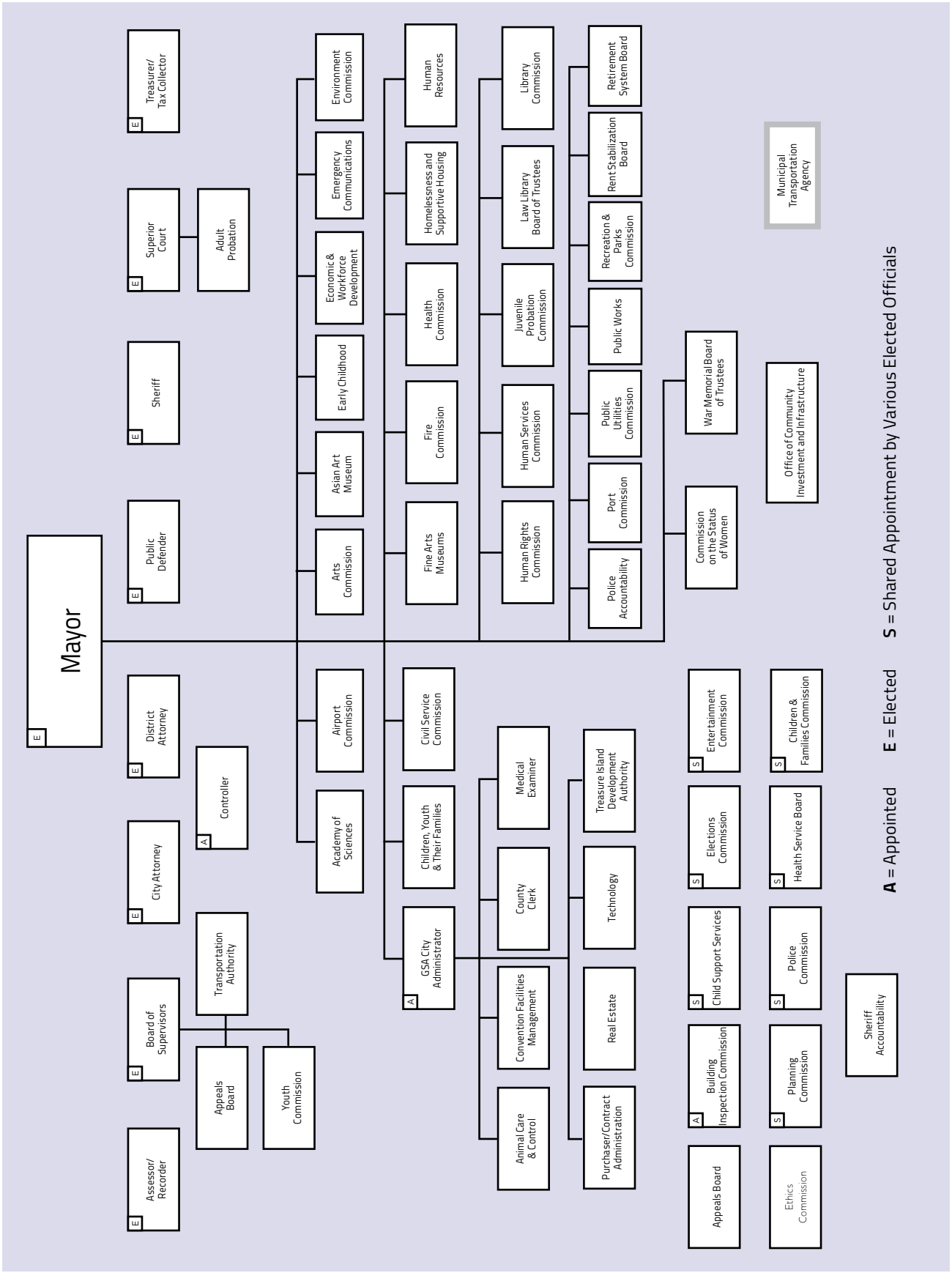
CITY GOVERNANCE AND STRUCTURE

The City and County of San Francisco (the City) was established by Charter in 1850 and is a legal subdivision of the State of California. It is the only consolidated city and county in the State, exercising the governmental powers of both a city and a county under California law. The City's governance structure, codified in the City Charter of 1996, is similar in form to the federal government. The Mayor's Office comprises the Executive branch, while the Board of Supervisors and Superior Court act as the Legislative and Judicial branches, respectively.

The Mayor and all 11 members of the Board of Supervisors serve four-year terms. In November 2022 San Francisco voters passed Proposition H, shifting Mayoral elections to even-numbered years starting with the next Mayoral election, which will be held in November 2024. Board of Supervisors elections are held in even-numbered years and are staggered, with five or six seats being open each election. Any vacancies on the Board of Supervisors are filled by Mayoral appointment. Both the Mayor and members of the Board of Supervisors are limited to two terms.

Each of the City's 11 districts is represented by a member of the Board of Supervisors. Beginning in November 2000, the Board of Supervisors was elected by district for the first time since the 1970s. The Mayor appoints the heads of most city departments. Many departments are also advised by commissions or boards whose members are citizens appointed by the Mayor or, in some cases, by a combination of the Mayor, the Board of Supervisors, and other elected officials. Other elected officials include the Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff, Superior Court Judges, and Treasurer.

SAN FRANCISCO: AN OVERVIEW



ELECTED OFFICIALS

Mayor	London N. Breed

Board of Supervisors

Supervisor, District 1	Connie Chan
Supervisor, District 2	Catherine Stefani
Supervisor, District 3	Aaron Peskin
Supervisor, District 4	Joel Engardio
Supervisor, District 5	Dean Preston
Supervisor, District 6	Matt Dorsey
President, District 7	Myrna Melgar
Supervisor, District 8	Rafael Mandelman
Supervisor, District 9	Hillary Ronen
Supervisor, District 10	Shamann Walton
Supervisor, District 11	Ahsha Safaí

Assessor-Recorder	Joaquín Torres
City Attorney	David Chiu
District Attorney	Brooke Jenkins
Public Defender	Mano Raju
Sheriff	Paul Miyamoto
Superior Courts Presiding Judge	Anne-Christine Massullo
Treasurer	José Cisneros

Appointed Officials

City Administrator	Carmen Chu
Controller	Ben Rosenfield

DEMOGRAPHIC AND ECONOMIC STATISTICS

Incorporated on April 15th, 1850, San Francisco is the fourth largest city in the State of California and geographically the smallest county. Occupying just 49 square miles of land, the city is located on a peninsula bounded by the Pacific Ocean to the west, San Francisco Bay to the east, the entrance to the Bay and the Golden Gate to the north, and San Mateo County to the south.

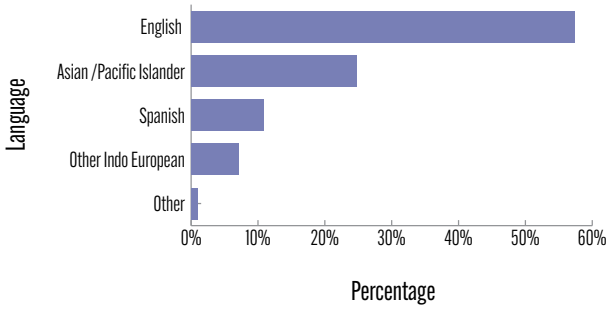
While the government has played a key role in San Francisco's development, the true wealth of the City resides in the creative and entrepreneurial spirit of its pioneering citizens.

According to the U.S. Census Bureau, San Francisco's population was 808,437 on July 1, 2022. From July 2021 to July 2022, the City's population decreased by 2,816 people, a 0.3 percent decline. The decline in 2021 was much more significant, 59,140 (or 6.8 percent). Comparatively, in 2022, Los Angeles and Santa Clara counties lost 90,704 and 15,650 people, respectively. In contrast, Riverside and Merced counties gained 20,724 and 5,556 people, respectively.

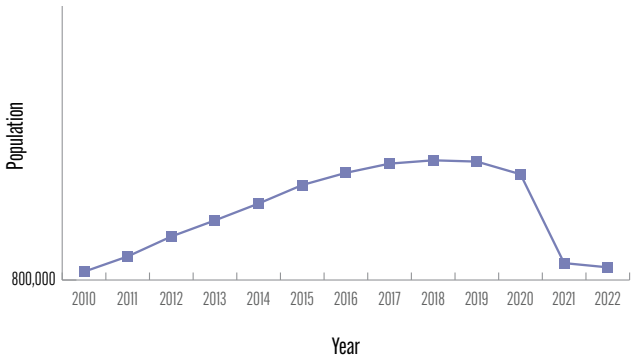
International immigration has long been a major contributor to San Francisco's cultural diversity. About 36 percent of the City's population over the age of five was born outside of the United States, and about 43 percent speak a language other than English at home. Immigration and its legacy contribute to a sense of diversity in San Francisco and positions the City's future labor force for success in the global economy.

According to the U.S. Census Bureau American Community Survey 2017-2021, 39.2 percent of the San Francisco population identifies as white, 34.1 percent identifies as Asian, 15.4 percent identifies as Hispanic or Latino, 5.3 percent identifies as Black or African American, 4.9 percent identifies with two or more races, 0.3 percent identifies as Native Hawaiian and other Pacific Islander, and 0.2 percent identifies as American Indian and Alaska Native.

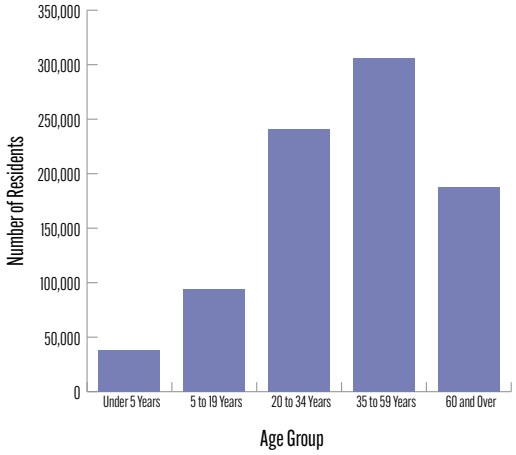
LANGUAGE SPOKEN AT HOME.
Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.



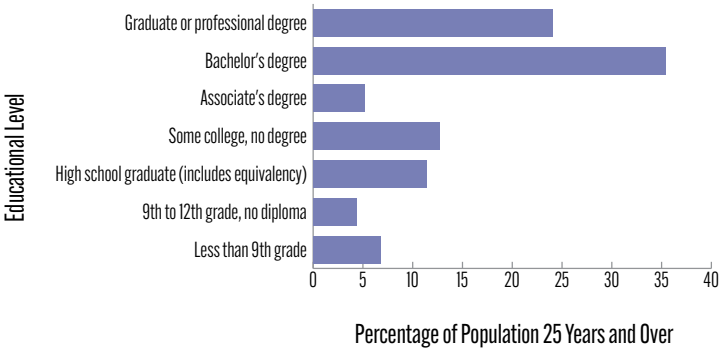
TOTAL POPULATION.
Source: U.S. Census Bureau, County Population Estimates.



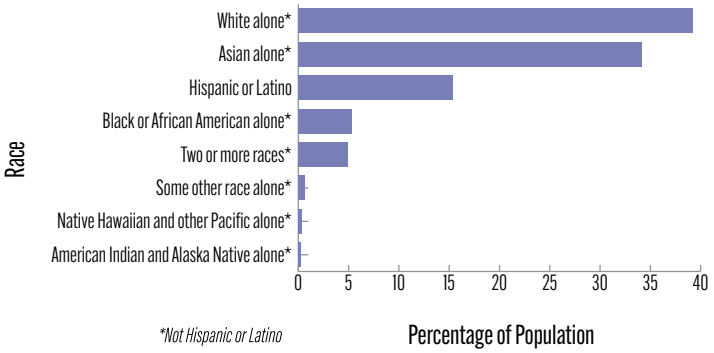
POPULATION BY AGE.
Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.



EDUCATIONAL ATTAINMENT.
Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.



RACE IDENTIFICATION.
Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-years Estimate.



LOCAL ECONOMY

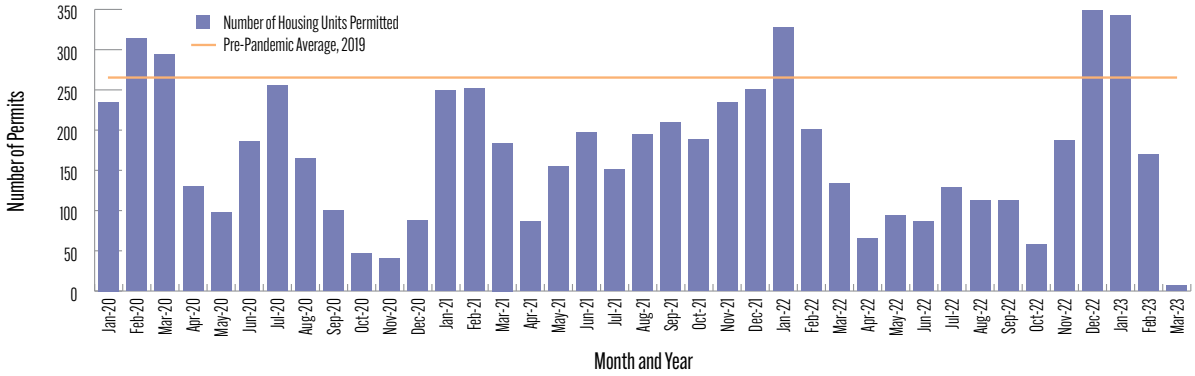
San Francisco is at the center of a dynamic and innovative region with a long track record of creating jobs and opportunities, lasting social and cultural impacts, and tools and ideas that are used worldwide. While post-pandemic changes in work and retail create new challenges for the City's economic future, the long-term fundamentals of the City's economy remain strong.

The strength of San Francisco's economy comes from a diverse portfolio of well-established industries and businesses, as well as emerging and growing sectors. In addition to being an economic center for advanced, knowledge-based services such as professional and financial services, information technology and digital media, and healthcare, San Francisco is pushing to develop new and innovative fields in civic-based and green technologies to help grow its manufacturing sector.

According to the Quarterly Census of Employment and Wages (QCEW), in 2019, there were over 760,000 jobs in San Francisco—the most at any point in the City's history. However, in 2020, due to COVID-19 related slowdown, the City's employment fell by 9.9 percent to about 685,000 people. Leisure and hospitality – including restaurants, hotels, arts, and recreation service industries fared the worst. Since then the City began to experience an economic recovery in early 2021, and according to the latest QCEW figures, the City's employment stood around 786,000 in September 2022 (an 81,000 jobs or 8.9 percent gain from 2020 level). This means that the city gained back all the jobs lost during the shutdown period in 2020. Similarly, the San Francisco Metropolitan Division, which includes San Mateo County, lost about 183,000 jobs from February to April 2020 but has since more than fully recovered (gained about 185,000 jobs) by March 2023.

Before the pandemic, San Francisco led economic growth in the Bay Area and California, and had been at full employment for over three years. Although San Francisco represents only 2.1 percent of the State's population, it accounted for 9.9 percent of Gross Domestic Product growth in California from 2012 to 2021. During the same period, the City created 1 in 4.5 new jobs in the nine-county Bay Area.

Nonetheless, San Francisco must contend with major structural changes adopted during the pandemic that persist, namely, the high level of remote work. This has significant economic implications for San Francisco. Office attendance in large metropolitan areas is only 45% - 65% of pre-pandemic levels. The San Francisco area is



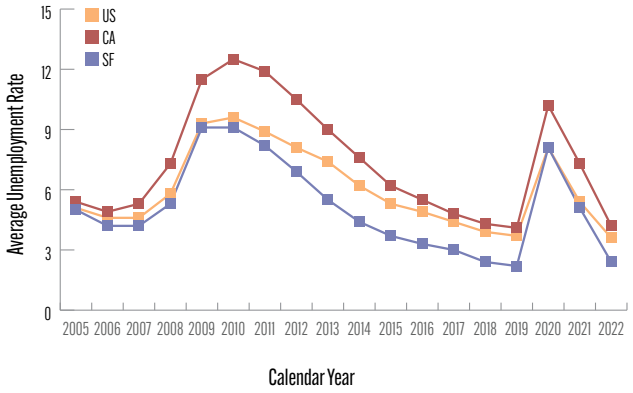
NUMBER OF HOUSING UNITS PERMITTED. *3 Month Moving Average, San Francisco, through March, 2023.*

trailing most other metro areas in office attendance, and office industries produce approximately three-quarters of the City's Gross Domestic Product. Remote work is one of the major reasons why San Francisco's economy has been slower to recover than other cities.

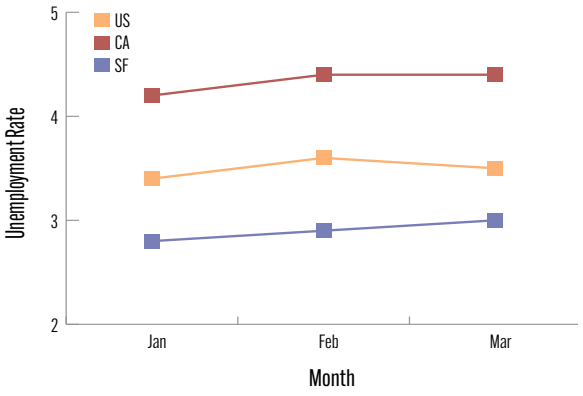
Meanwhile, the City's housing market remains under pressure due to the higher interest rate environment and other factors. The City residential building permit activity dropped by 37.4 percent in 2020, mainly due to COVID-19 related shutdown. The City issued 2,004 permits in 2020, whereas in 2019, 3,200 permits were issued. The situation improved in 2021 when the city issued 2,519 (a 25.7 percent increase), but in 2022 the City issued only 2,044 permits (an 18.7 percent decline). The City's residential building permit applications showed unusual strength at the end of 2022. Building permits are a volatile indicator, as 1,019 units were permitted from November to December last year. However, more recently, through March 2023, there has been a sharp drop off in housing permit activity, with only 22 units permitted from January to March.

High interest rates are not just affecting building permit activity – they're also hampering real estate transactions, which have an impact on the City's property tax revenues. In 2023 and beyond, the key macroeconomic question is how inflation responds to rising interest rates. If the Fed is required to maintain unusually high interest rates for an extended period of time to curb inflation, that will continue to curtail the investment that drove San Francisco's property values for the past decade.

Structural changes to the City's economy that were brought about by the pandemic combined with macro-economic forces, including interest rates and inflation, will determine the outlook for the City's budget in the next several years. Nonetheless, San Francisco's long-term economic fundamentals—the quality of its workforce, business environment, technological base, and general quality of life—remain among the strongest of any city in the United States.



UNEMPLOYMENT RATE.
Source: Bureau of Labor Statistics.



UNEMPLOYMENT RATE 2023.
Source: Bureau of Labor Statistics.

SAN FRANCISCO PERFORMANCE MEASUREMENT

The Controller's Office works with the Mayor's Office every year to monitor the performance of City departments. This helps to evaluate the effectiveness of services provided by the City and County of San Francisco.

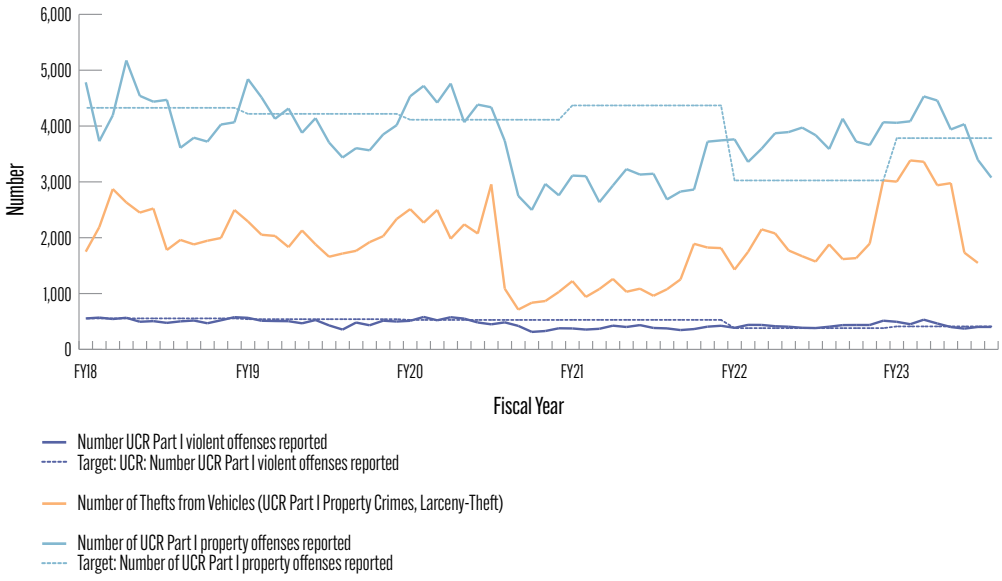
Each department collects data on a series of performance measures connected with their strategic plan. Departments report on their results in the prior year, in addition to their projected performance this year and performance targets for the next two fiscal years. Performance data for every City department is available in the Department Budget section of the Budget Book.

This section features a selection of measures related to some of the Mayor's priorities: public safety, housing, homelessness, and transportation. The charts below include monthly and annual data showing how the City has performed in these key service areas in recent years.

Public Safety

Crime

The San Francisco Police Department (POL) reports the number of violent crimes and property crimes to the FBI under the Uniform Crime Reporting (UCR) program. Thefts from vehicles is a subset of Part I Property crimes. All three categories experienced a drop in reports halfway through FY 2019-20, reflecting the effects of the COVID-19 pandemic and associated response, but began trending up shortly thereafter through the end of FY 2021-22. Since the beginning of FY 2022-23, all three categories are experiencing a positive downward trend. The performance measure program mandates annual targets, and POL sets targets for Property Crime and Violent Offenses based on expected outcomes given historical trends. For this report, those annual targets are divided into monthly values indicated by the dotted lines. An annual target is not set for UCR: Number of Thefts from Vehicles (UCR Part I Property Crimes, Larceny-Theft).



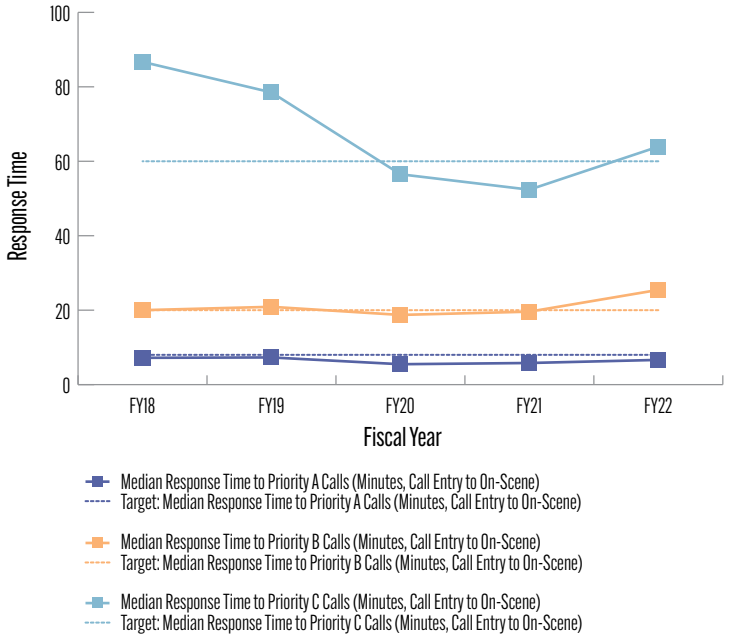
Police Response Times

The San Francisco Police Department measures the Median Response Time of Priority A, B, and C Calls from the time that the call is entered into the dispatch system by the Department of Emergency Management (DEM) to the time that a POL officer is on scene. POL works with DEM to respond to 911 calls that are received to facilitate dispatch of officers on the scene. This response time measure accounts for the time POL may have knowledge of a call to the time a POL unit arrives in response, and differs from other police response time measures which include DEM call response and entry time. Response time decreased from FY 2017-18 to FY 2020-21 for each of the three priority categories. From FY 2020-21 forward, response time steadily increased for Priority B and C categories, going over their annual targets. Priority A response time remains under the 8-minute target.

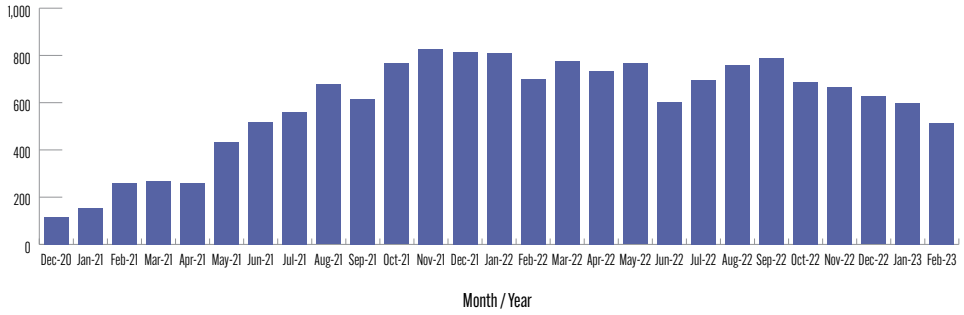
Street Crisis Response

The Street Crisis Response Team (SCRT) provides rapid, trauma-informed response to people experiencing crisis in San Francisco with the aim to reduce law enforcement encounters and unnecessary emergency room use. SCRT launched in November 2020 and there are currently seven teams that provide citywide coverage 24 hours a day, seven days a week. Teams are staffed through the Department of Public Health and the Fire Department. In the first half of FY 2022-23, SCRT responded to between 500 and 800 crisis calls each month.

MEDIAN POLICE RESPONSE TIME TO PRIORITY A, B, AND C CALLS, BY MONTH.



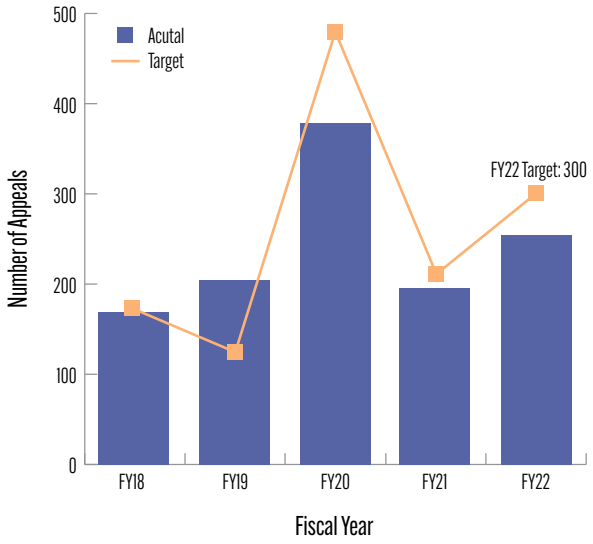
NUMBERS OF CALLS HANDLED BY THE STREET CRISIS RESPONSE TEAM (SCRT), BY MONTH.



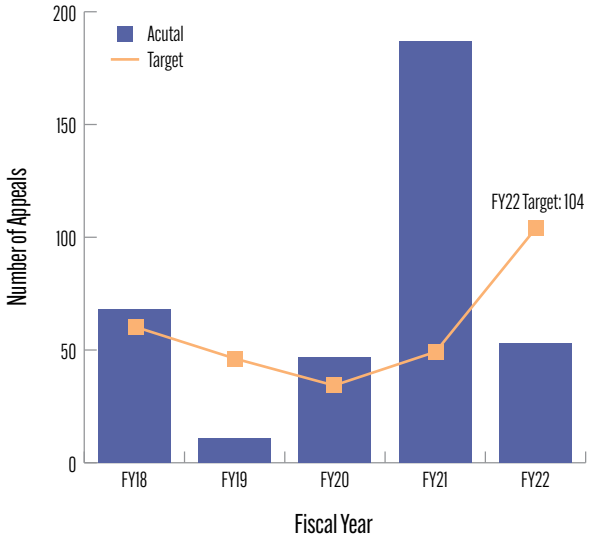
Housing

The number of new below market rate (BMR) rental and ownership units constructed by private developers is one measurement of the growth in the City's affordable housing stock. The Mayor's Office of Housing and Community Development is responsible for working with private developers to ensure their below market rate units are meeting the BMR unit requirements. The number of new BMR rental units peaked in FY 2019-20 while the number of new BMR ownership units peaked in FY 2020-21. The number of new units constructed varies year-to-year because the construction of below market rate housing is subject to the same market forces as market-rate housing. Economic conditions at the time a market-rate project containing BMR units submits its land use entitlement applications or moves toward construction are inconsistent year-to-year. Similarly, BMR unit targets are subject to change based on the number of projects that have been approved by the Planning Department.

NUMBER OF NEW BMR RENTAL UNITS, BY FISCAL YEAR.



NUMBER OF NEW BMR OWNERSHIP UNITS, BY FISCAL YEAR.



Homelessness

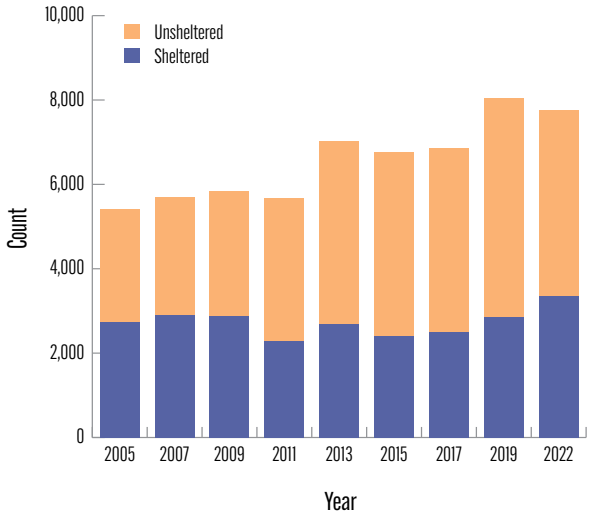
Homeless Population

Every two years, communities across the country conduct a Point-in-Time (PIT) Count of individuals experiencing homelessness. 2021's PIT Count was delayed due to the pandemic and was conducted in February 2022. San Francisco's count of unsheltered and sheltered individuals experiencing homelessness decreased by 3.5 percent between 2019 and 2022. The number of people experiencing unsheltered homelessness dropped by 15 percent in the same time frame.

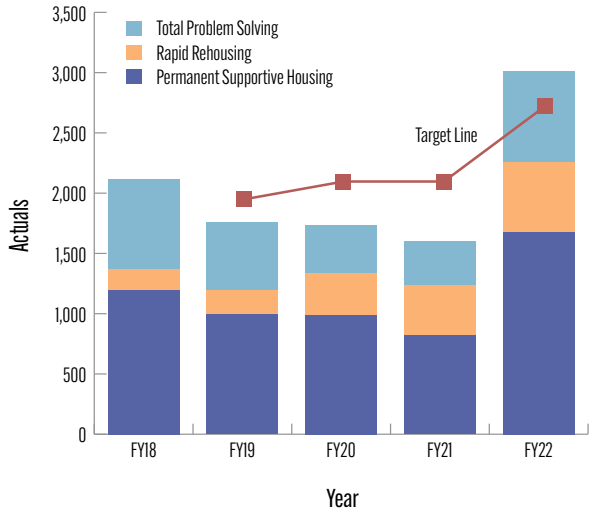
Direct Exits from Homelessness

The Department of Homelessness and Supportive Housing operates programs to help households exit homelessness to housing. This measure of direct exits counts the number of households (both individuals and families) who exit homelessness each year through participation in these City programs. Permanent supportive housing offers long-term affordable housing with a range of supportive services, including case management and housing retention assistance. Rapid re-housing is a time-limited subsidy for tenants to live in private-market units and access supportive services. Housing problem solving includes relocation assistance, financial assistance, and other interventions to divert or rapidly exit people from homelessness. For FY 2017-18 through FY 2019-20, housing problem solving included only the Homeward Bound program, which provided relocation assistance. For FY 2020-21 and FY 2021-22, housing problem solving exits include all types of assistance. Data

HOMELESS POINT-IN-TIME COUNT, BY YEAR.



DIRECT EXITS FROM HOMELESSNESS, BY FISCAL YEAR.



may differ from what is seen on the scorecards page, due to different de-duplication methodology for annual data versus monthly data.

Transportation

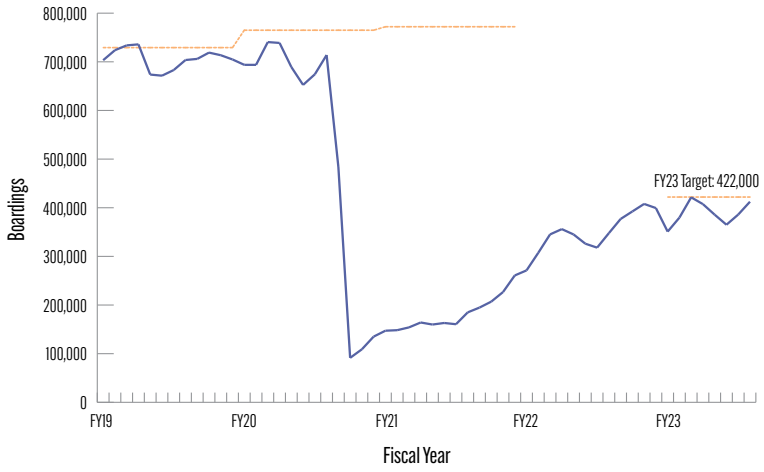
Muni Ridership

Muni ridership is measured by the number of passengers boarding Muni vehicles during weekdays. Muni ridership dropped significantly in FY 2019-20 because of the COVID-19 pandemic, and has since partially rebounded to levels that remain below those in FY 2018-19. The SFMTA has set their target ridership for FY 2022-23 at 422,000, to reflect reduced ongoing demand for transit after the pandemic. Ridership has remained around that target during the first half of FY 2022-23.

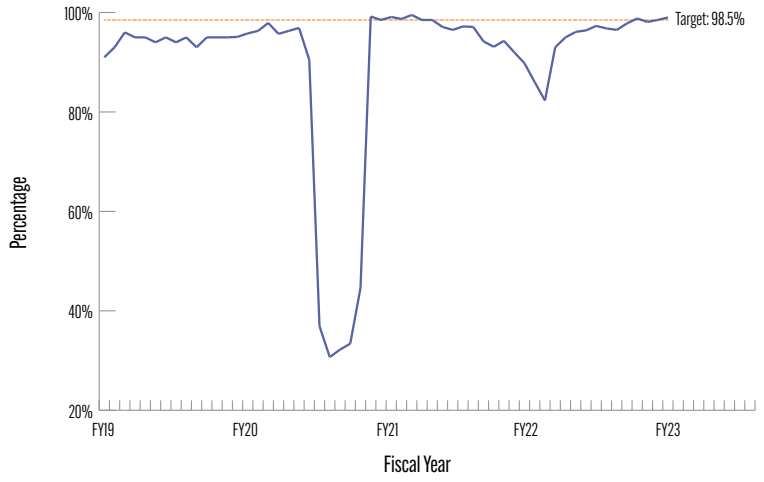
Percent of Scheduled Service Hours Delivered

The percentage of scheduled service hours delivered is one measurement of reliability of Muni services. The target of 98.5 percent is set in the City Charter. The percent of scheduled service hours delivered dropped to around 30 percent in April 2020 after the COVID-19 shelter-in-place order, though rebounded to about 99 percent in September 2020 as the schedule was adjusted to reflect operating conditions. Since the beginning of FY 2022-23, the percent of scheduled service hours delivered has been close to the target.

AVERAGE MUNI WEEKDAY BOARDINGS, BY MONTH.



PERCENT OF SCHEDULED SERVICE HOURS DELIVERED, BY MONTH.



BUDGET PROCESS



LONG-TERM FINANCIAL PLANNING PROCESS

The Constitution of the State of California requires all cities to adopt a balanced budget wherein revenues match expenditures. To ensure that San Francisco can meet its immediate needs while planning for long-term growth, the City has adopted a process that develops annual budgets alongside multi-year financial plans. This process assumed its current form with the passage of Proposition A on November 3, 2009, which replaced annual budgeting with two-year budgeting, and required additional long-term financial planning.

The sections below provide an understanding of the processes that guide San Francisco's multi-year and annual financial plans.

Multi-Year Financial Planning Process

The City operates on a two-year budget, which is guided by two fundamental components. The first consists of the City's revenue and expenditure projections, which are developed via four analytical assessments. The second consists of the City's financial and reserve policies, which assume unexpected fiscal pressures that may not be accounted for in the revenue and expenditure projections. In addition, the City's long-term information technology and capital needs are assessed through citywide processes. The components and processes that guide San Francisco's multi-year plans are described in more detail below.

Two-Year Budget Cycle

On November 3, 2009, voters approved Proposition A, amending the City Charter to stabilize spending by requiring two-year budgeting for all city departments and multi-year financial planning.

In Fiscal Year (FY) 2010-11, the City adopted two-year budgets for the following four departments: Airport, Port, Public Utilities Commission, and Municipal Transportation Agency. These four enterprise departments are on a fixed two year budget cycle and any changes to their budget in FY 2023-24 would require approval from the Board through the supplemental process. The rest of the City's departments will submit rolling two-year budgets over the same period. Two-year budgeting has been in effect for all departments since FY 2012-13.

Long-Term Operating Revenue and Expenditure Projections

The City's budget process is guided by operating revenue and expenditure projections. The Controller's Office, Mayor's Office, and the Board of Supervisors are responsible for the City's long-term financial planning. These three offices cooperate to produce four reports, including a Five-Year Financial Plan each odd calendar year, the Joint Report each even calendar year, and the Six- and Nine-Month Reports each February and May. Together, these reports provide the basis for developing the City's budget. The reports are described below and can be accessed online at **sfcontroller.org**.

The Controller's Six-Month Budget Status Report, published annually in early February, projects the year-end status of the City's General Fund and key special revenue and enterprise funds based on financial activity from July through December. Issues identified within this report can then be incorporated into mid-year budgetary adjustments as necessary.

The Four-Year Budget Projection ("Joint Report"), published each even calendar year, reports on projected citywide revenues and expenditures for the following four fiscal years. First required by voters in 1994, this analysis captures significant one-time budgetary items in addition to forecasting revenue and expenditure trends into the future. Beginning in FY 2011-12, the Joint Report was extended to forecast four years into the future (prior to FY 2011-12, the report projected three years into the future.) This change was required by Proposition A, which also

required adoption of a biennial Five- Year Financial Plan. The Joint Report now serves as an "off-year" update to the Five-Year Financial Plan and projects out the remaining four years of the prior year's plan. The Joint Report was last published on March 31, 2022, as an update to the City's Five-Year Financial Plan for FY 2022-23 through FY 2025-26.

The Five-Year Financial Plan, published first in December of each odd calendar year and then updated in March, forecasts expenditures and revenues over a five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for city departments. On January 13, 2023, the Mayor proposed the City's seventh Five-Year Financial Plan for Fiscal Years 2023-24 through 2027-28, which was updated on March 31, 20231 and heard by the Board of Supervisors on April 12, 2023.

The Controller's Nine-Month Budget Status Report, published annually in early May, reports financial activity from July through March and includes the projected year-end status of the City's General Fund and key special revenue and enterprise funds. A comprehensive review of revenue and spending to date and discussions with financial officers at major city departments drive the report's year-end projections.

Taken as a whole, these reports are used by the Mayor's Office to prepare a balanced budget to propose to the Board of Supervisors each year and to plan for long-term financial needs. The reports provide information on the financial resources available to fund the City's programs and projections of future costs.

Capital and Information Technology Projections

As noted above, the City also engages in long-term planning for the City's infrastructure and information technology (IT) needs. Managed by the City Administrator, the City has completed comprehensive assessments of the City's near- and long-term capital and IT needs through the creation of the Ten-Year Capital Plan and the Information and Communications Technology (ICT) Plan, each of which is issued biennially in odd calendar years in conjunction with the City's Five-Year Financial Plan.

The Capital Plan is prepared under the guidance of the Capital Planning Committee (CPC), while the Committee on Information Technology (COIT) oversees the ICT Plan. Both committees work to identify, assess, and prioritize needs for the City as they relate to capital and IT investments. They also present departments with the opportunity to share information about the impact to operating costs that projects generate.

Funding for capital and technology is appropriated through the City's budget process. While the creation of the Capital and ICT Plans does not change their basic funding mechanisms, the priorities in the capital and IT budgets do reflect the policies and objectives identified in each respective plan.

Further information about capital and IT planning and expenditures can be found in the Capital Planning and Information Technology sections of this book.

Financial Policies and Enhanced Reserves

The City's budget is further guided by financial policies that plan for unforeseen financial circumstances that cannot be factored into revenue and expenditure projections. Proposition A charges the Controller's Office with proposing to the Mayor and Board of Supervisors financial policies addressing reserves, use of volatile revenues, debt, and financial measures in the case of disaster recovery, and requires the City to adopt budgets consistent with these policies once approved.

In May 2010, legislation was adopted to codify the City's practice of maintaining an annual General Reserve for fiscal pressures not anticipated in the budget and to help the City mitigate the impact of

multi-year downturns. This included augmentation of the existing Rainy Day Reserve and the creation of a new Budget Stabilization Reserve funded by excess receipts from volatile revenue streams.

Finally, independent auditors who certify the City's annual financial statements and credit ratings from the national bond rating agencies provide additional external oversight of the City's financial matters.

Mission-driven budgeting, as described by the City Charter, requires department budget requests to include goals, programs, targeted clients, and strategic plans. The requested budget must tie program funding proposals directly to specific goals. In addition, legislation passed by the Board of Supervisors requires performance standards to increase accountability. The City and County of San Francisco operates under a budget that balances all operating expenditures with available revenue sources and prior-year fund balance.

Governmental financial information statements are reported using the modified accrual basis of accounting. Revenues are recognized when they are measurable and available, and are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred as under accrual accounting. However, debt service expenditures and expenditures related to vacation, sick leave, and claims and judgments are recorded only when payment is due.

ANNUAL BUDGET PROCESS

The City adopts annual budgets for all government funds on a substantially modified accrual basis of accounting, except for capital project funds and certain debt service funds that generally adopt project-length budgets.

The budget of the City is a detailed operating plan that identifies estimated costs and results in relation to estimated revenues.

The budget includes: the programs, projects, services, and activities to be provided during the fiscal year; the estimated resources (inflows) available for appropriation; and the estimated changes to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

Two-Year Budget Cycle

As described in the previous section, in November 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets covering FY 2010-11 and FY 2011-12 for four early implementation departments: the Airport, Municipal Transportation Agency, Public Utilities Commission, and Port Commission. FY 2012-13 was the first year that all city departments submitted a two-year budget for FY 2012-13 and 2013-14. Also for the first time that year, the four early-implementation departments had a "fixed" two-year budget. This means that in the second year, these departments could only amend their budget if proposed revenues or expenditures were 5.0 percent above or below projections. All other departments retained a variable two-year budget and thus are open to changes and must be rebalanced as part of the next two-year budget. Moving to a fixed two-year budget for all departments would require the passage of legislation by the Board of Supervisors. The two-year budget is developed, approved, and implemented pursuant to the process described below.

Key Participants

- Residents provide direction for and commentary on budget priorities throughout the annual budget process. Input from residents through virtual feedback forms, stakeholder working groups convened by the Mayor's Office, public budget hearings, and communication with elected officials are all carefully considered in formulating the Mayor's proposed budget.
- City departments prioritize needs and present balanced budgets for review and analysis by the Mayor's Office of Public Policy and Finance.
- The multi-year budget projections described in the previous section as well as the Capital Planning Committee (CPC) and Committee on Information Technology (COIT) provide guidance to the Mayor's Office on both long-term fiscal trends as well as citywide priorities for capital and IT investments.
- The Mayor, with the assistance of the Mayor's Office of Public Policy and Finance, prepares and submits a balanced budget to the Board of Supervisors on an annual basis.
- The Board of Supervisors is the City's legislative body and is responsible for amending and approving the Mayor's proposed budget. The Board's Budget and Legislative Analyst also participates in reviews of city spending and financial projections and makes recommendations to the Board on budget modifications.
- The Controller is the City's Chief Financial Officer and is responsible for projecting available revenue to fund city operations and investments in both the near- and long-term. In addition, the City Services Auditor Division of the Controller's Office is responsible for working with departments to develop, improve, and evaluate their performance standards.

Calendar and Process

Beginning in September and concluding in July, the annual budget cycle can be divided into three major stages (see calendar at the end of this section):

- Budget Preparation: budget development and submission to the Board of Supervisors.
- Approval: budget review and enactment by the Board of Supervisors and budget signing by the Mayor.
- Implementation: department execution and budget adjustments.

Budget Preparation

Preliminary projections of Enterprise and General Fund revenues for the next fiscal year by the Controller's Office and Mayor's Office staff begin in September. Around this time, many departments begin budget planning to allow adequate input from oversight commissions and the public. In December, budget instructions are issued by the Mayor's Office and the Controller's Office with detailed guidance on the preparation of department budget requests. The instructions contain a financial outlook, policy goals, and guidelines as well as technical instructions.

Three categories of budgets are prepared:

- General Fund department budgets: General Fund departments rely in whole or in part on discretionary revenue comprised primarily of local taxes such as property, sales, payroll, and other taxes. The Mayor introduces the proposed General Fund budget to the Board of Supervisors on June 1.
- Enterprise department budgets: Enterprise departments generate non-discretionary revenue primarily from charges for services that are used to support operations. The Mayor introduces the proposed Enterprise budgets to the Board of Supervisors on May 1.
- Capital and IT budgets: Capital and IT budget requests are submitted to the CPC and COIT for review. The recommendations for each committee are taken into account during the budget preparation process. The City's Ten-Year Capital Plan is brought before the Board of Supervisors and Mayor for approval concurrently with the General Fund and Enterprise department budgets.

Between December and early February, departments prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates and verifies all of the information that departments have submitted. The Controller submits departments' proposed budget requests to the Mayor's Office of Public Policy and Finance for review in early March.

From March through June, the Mayor and the Mayor's Office of Public Policy and Finance analyze each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Controller's Office certifies all revenue estimates.

From February through May, the Mayor and Mayor's Office of Public Policy and Finance staff conduct a comprehensive outreach process to understand the budget priorities of San Francisco's communities and address these priorities in the budget. Additionally, the Mayor and the Mayor's Office of Public and Policy Finance meet with community groups to understand community members' neighborhood and citywide priorities for the upcoming budget. All San Franciscans have the opportunity to submit their budget priorities and feedback to the Mayor's Office of Public Policy and Finance by email and/or online form. The Mayor's Office use all feedback to make decisions about the upcoming budget that reflect the needs and priorities of San Francisco community members.

Total budget requests must be brought into balance with estimated total revenues, which requires the Mayor's Office of Public Policy and Finance to prioritize funding requests that typically exceed projected available revenues. Before the Mayor's proposed budget is introduced to the Board of Supervisors, the Controller ensures that the finalized budget is balanced and accurate.

Approval

Upon receiving the Mayor's proposed budget, the Budget and Appropriations Committee of the Board of Supervisors holds public hearings during the month of June to review departmental requests and solicit public input. The Budget and Appropriations Committee makes recommendations to the full Board for budget approval along with their proposed changes. Since budget review lapses into the new fiscal year, the Interim Budget—usually the Mayor's proposed budget—is passed by the Board as a continuing resolution and serves as the operating budget until the budget is finalized in late July. The Mayor typically signs the budget ordinance into law by August.

The Budget and Appropriations Committee works closely with the Board of Supervisor's Budget and Legislative Analyst (BLA), which develops recommendations on departmental budgets. Informed by departmental discussions that center on justifications for proposed expenses and comparison with prior year spending, the BLA forwards a report with recommended reductions. The Budget and Appropriations Committee reviews the Budget Analyst's recommended expenditure reductions, along with department and public input, before making final budget recommendations to the full Board of Supervisors.

Because the budget must be balanced, expenditure reductions that are made to General Fund departments represent unallocated monies that the Board of Supervisors can apply to new public services or to offset proposed budget cuts. The Board of Supervisors generates a list of budget policy priorities that the Budget and Appropriations Committee uses to guide funding decisions on the unallocated pool of money. The Budget Committee then votes to approve the amended budget and forwards it to the full Board by June 30th.

As required by the City Charter, the Board of Supervisors must vote on the budget twice between

July 15 and August 1. At the first reading, which occurs the first Tuesday after July 15, amendments may be proposed and, if passed by a simple majority, added to the budget. These amendments may be proposed by any member of the Board of Supervisors and can reflect further public input and/or Board policy priorities. At the second reading, the Board votes on the amended budget again, and, if passed, the budget is forwarded to the Mayor for final signature. If additional amendments are proposed during the second reading, the budget must go through another reading a week later. Final passage by the Board must occur before the August 1 deadline.

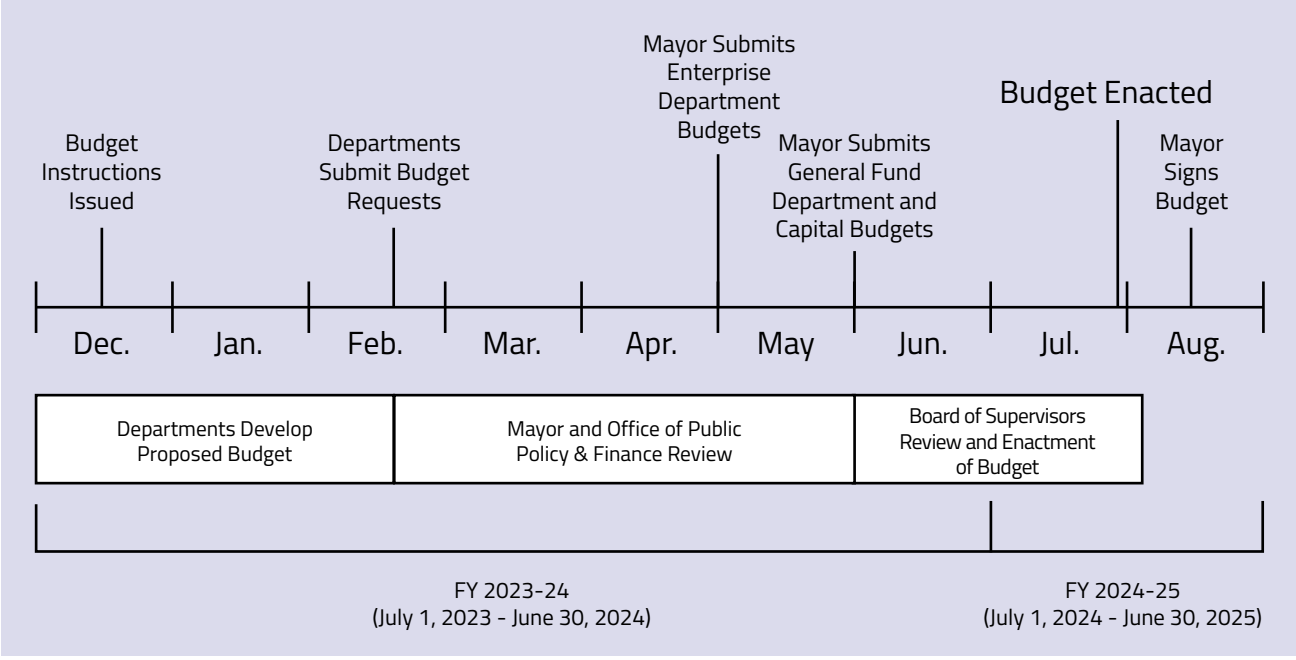
The Mayor has 10 days to approve the final budget, now called the Budget and Appropriation Ordinance. The Mayor may sign the budget as approved by the Board, making it effective immediately, or may veto any portion, whereupon the budget returns to the Board of Supervisors. The Board has ten-days to override any or all of the Mayor's vetoes with a two-thirds majority vote. In this case, upon Board vote, the budget is immediately enacted, thus completing the budget process for the fiscal year.

Should the Mayor opt not to sign the budget within the ten-day period, the budget is automatically enacted but without the Mayor's signature of approval. Once the Budget and Appropriation Ordinance is passed, it supersedes the Interim Budget.

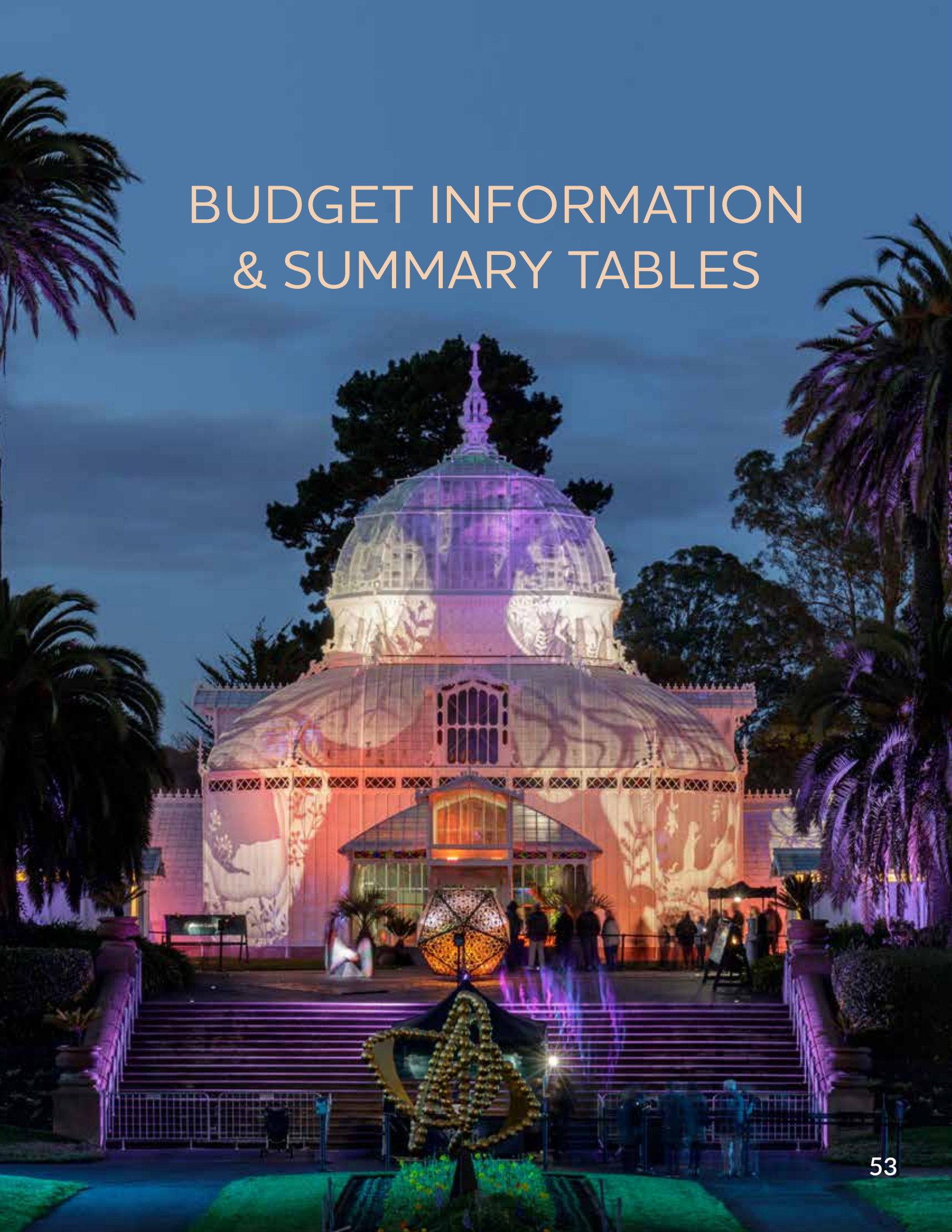
Implementation

Responsibility for execution of the budget rests largely with departments. The Mayor's Office and the Controller's Office monitor department spending throughout the year and take measures to mitigate overspending or revenue shortfalls. Both offices, as well as the Board of Supervisors, also evaluate departments' achievement of performance measures on a periodic basis.

Budget adjustments during the fiscal year take place in two ways: through supplemental appropriation requests, and through grant appropriation legislation. Supplemental appropriation requests are made when a department finds that it has inadequate resources to support operations through the end of the year. Grant appropriations occur when an outside entity awards funding to a department. Both supplemental and grant appropriation requests require approval by the Board of Supervisors before going to the Mayor for final signature.



BUDGET INFORMATION & SUMMARY TABLES



GENERAL FUND REVENUE & EXPENDITURE TRENDS

OVERVIEW

Each year, the City prepares a budgetary forecast of General Fund-supported operating expenditures and revenues, and projects either a surplus or shortfall between the two. In odd-numbered years, the Mayor's Office works with the Controller's Office and the Board of Supervisors' Budget and Legislative Analyst to forecast revenue and expenditures to prepare the City's Five-Year Financial Plan. The most recent update to the Five-Year Financial Plan (also called the Joint Report) was released in March 2023. The March Joint Report projected deficits of $290.9 million in FY 2023-24 and $488.9 million in FY 2024-25 and shortfalls of $723.9 million, $1,075.3 million, and $1,319.8 for FY 2025-26, FY 2026-27, and FY 2027-28 respectively.

The City is legally required to balance its budget each year. The proposed FY 2023-24 budget totals $14.6 billion, a $611.8 million, or 4.4 percent, increase over the FY 2022-23 budget. The proposed FY 2024-25 budget totals $14.6 billion, a $40.5 million, or 0.3 percent, decrease over the FY 2023-24 proposed budget.

TRENDS IN GENERAL FUND SOURCES

Total General Fund resources – which include revenue, transfers, fund balance, and use of reserves – are projected to increase by $70.9 million in FY 2023-24, or 1.0 percent above the FY 2022-23 original budget, and increase by $193.5 million, or 2.8 percent, in FY 2024-25.

REGULAR REVENUES. General Fund regular revenues make up 93.8 and 92.0 percent of total General Fund resources in FY 2023-24 and FY 2024-25, respectively. General Fund tax revenues have been profoundly affected by the pandemic. The revenue outlook for the City is closely tied to the recovery of sectors most impacted or transformed during the COVID-19 pandemic, including tourism and office-using industries. In this budget, the revenue forecast assumes long-term structural change in office usage due to the prevalence of hybrid and remote work. This negatively impacts property, transfer, and business taxes beyond the budget period. The City's hospitality-based taxes are expected to rebound by FY 2027-28 if not earlier.

Regular revenues are budgeted to increase by $241.6 million in FY 2023-24, 3.9 percent more than the FY 2022-23 original budget, and increase by $55.0 million in FY 2024-25, 0.9 percent higher than the FY 2023-24 proposed budget. The FY 2023-24 increase is largely driven by property tax, hotel tax, and interest income, with increases of $130.5 million, $114.0 million, and $76.6 million respectively from FY 2022-23 budget. These increases are partially offset by significant anticipated losses of real property transfer tax and Federal Emergency Management Agency reimbursements of $168.5 million and $73.4, respectively. In FY 2024-25, revenue growth moderates from FY 2023-24, with strength in business, hotel and transfer taxes, growing $83.8 million, $39.1 million, and $47.7 million, respectively from the FY 2023-24 budget. These gains are mostly offset by reductions to Federal Emergency Management Agency reimbursements.

USE OF FUND BALANCE AND USE OF RESERVES. The proposed budget allocates $406.1 million in General Fund year-end fund balance as a source in the two budget years. The budget also withdraws $172.3 million from reserves in the two budget years, including $90.2 million from the Fiscal Cliff Reserve, $41.3 million from the Federal and State Emergency Revenue Reserve, $29.5 million from the Business Tax Stabilization Reserve, and $11.4 million from various other reserves.

Detail about General Fund Revenues

Property Tax Revenue

Property valuations are in flux following a rapid increase in interest rates, reduction in time spent in offices, and a pause in construction of some entitled development projects. Assessments and taxes are based upon market valuations as of January 1st preceding any new fiscal year (starting on July 1st).

The FY 2023-24 General Fund share of property tax revenue is budgeted at $2,510.0 million, which is $130.5 million, or 5.5 percent, more than the FY 2022-23 budget. The FY 2024-25 General Fund share of property tax revenue is budgeted at $2,474.0 million, which is $36.0 million, or 1.4 percent, less than the proposed FY 2023-24 budget.

The budget assumes secured roll growth of four percent in FY 2023-24 and 2.5 percent in FY 2024-25, including the two percent inflation allowed under the state constitution, and unsecured values are projected to decline 0.5 percent in each year. Approximately $90.0 million is assumed diverted from the General Fund to various tax increment financing districts, including redevelopment projects and infrastructure financing districts in FY 2023-24, increasing to $96.0 million in FY 2024-25. The budget assumes $2.5 billion of reductions in current year local assessment values over the course of each of the two budget years, which translates to approximately $14.0 million in General Fund property tax revenues refunded annually. Additionally, the budget assumes refunds of $64.0 million in General Fund revenue from appeals of assessed values filed in FY 2023-24 and $103.0 million from appeals filed in FY 2024-25 will need to be paid at such time as the Assessment Appeals Board determines reductions.

Supplemental assessments capture changes in value for the portion of the tax year remaining after an assessable event—a change in ownership or new construction—results in a change in the base year assessed value of a property. Supplemental property taxes are estimated at $46.0 million in FY 2023-24, dampened in the second half of the year due to the Assessor's planned migration to new assessment software, and $45.0 million in FY 2024-25. Escape assessments capture a full year's increase in assessed value up to four years after the event trigger date and are estimated to generate $13.0 million in each of the budget years.

Excess Educational Revenue Augmentation Fund (ERAF) revenue represents the amount of property tax revenues initially diverted from the City to help the state meet its funding obligations for K-14 education. The amount that exceeds these entities' revenue limits is returned to the City. Excess ERAF revenues are budgeted at $365.0 million in FY 2023-24 and $322.0 million in FY 2024-25, based on current state law.

Business Tax Revenue

FY 2023-24 General Fund business tax revenue is budgeted at $846.7 million, which is $55.6 million, or 6.2 percent, less than what was budgeted in FY 2022-23. FY 2024-25 business tax revenue is budgeted at $930.5 million, which is an additional $83.8 million, or 9.9 percent, higher than the proposed FY 2023-24 budget. Business tax revenue is comprised of business registration fees, administrative office tax, and gross receipts tax.

San Francisco gross receipt taxes are determined in part by the proportion of businesses'

employees that physically work within the City limits. Responding to the pandemic, workers who previously commuted into the City began telecommuting from home, outside the City, and business tax revenue fell accordingly.

While office attendance increased over the course of the pandemic, in recent weeks office attendance in the Bay Area has stagnated around 45 percent of pre-pandemic levels, according to office security company Kastle Systems. With lower office attendance and recent layoffs in the technology industry, office vacancy rates continue to rise. Real estate firm JLL reports that office vacancy in the City increased to 26.4 percent in the first quarter of 2023. Considering the stable levels of remote work and office occupancy, the projection assumes economic growth rates of 0 percent in 2023-24 and 1 percent in 2024-25.

In November 2020, voters passed Proposition F, which eliminated the payroll tax, modified gross receipt tax rates, reduced business registration fees for businesses with less than $1.0 million in gross receipts, and raised the small business exemption for gross receipts taxes to $2.0 million. The impacts of Proposition F are accounted for in the budget.

Additionally, the budget assumes two pieces of pending legislation that impact this source will pass: a delay of tax increases for business categories most acutely affected by the pandemic, and a tax reduction for businesses that sign new leases in the City.

Sales Tax Revenue

In FY 2023-24, local sales tax revenue is budgeted at $200.1 million, which is $17.2 million, or 9.4 percent, higher than what was budgeted in FY 2022-23. FY 2024-25 local sales tax revenue is budgeted at $205.2 million, which is $5.2 million, or 2.6 percent, higher than the proposed FY 2023-24 budget.

Sales tax experienced significant losses during the COVID-19 public health emergency shut-downs. The budget assumes sales tax revenues will stagnate in FY 2023-24 and FY 2024-25 at FY 2022-23 levels but slowly reach pre-pandemic levels by FY 2025-26.

This is largely due to the persistence of fewer in-commuters, travelers, and residents.

Transient Occupancy (Hotel) Tax

The FY 2023-24 General Fund share of hotel tax revenue is budgeted at $302.9 million, which is $114.0 million, or 60.4 percent, more than what was budgeted in FY 2022-23. FY 2024-25 revenue is budgeted at $342.0 million, an increase of $39.1 million, or 12.9 percent, from the proposed FY 2023-24 budget.

The City's hotel tax experienced an unprecedented decline in FY 2020-21, with a 90 percent revenue drop compared to pre-pandemic levels.

The City's budget assumes hotel tax returns to pre-pandemic levels by FY 2027-28, as the resumption of large group events, conventions, business, and international travel contribute to growth in the budget years. Conventions drive up hotel room rates through compression pricing, which is important to the full recovery of the City's hotel tax base.

San Francisco's hotel tax is derived from hotel stays from individual business travelers, group events such as conferences and meetings, and leisure tourists.

These visitors primarily travel to the City by air. In April 2020, at the height of the first peak of the COVID-19 pandemic, enplanements at San Francisco International Airport decreased by 97 percent compared to prior year. Enplanements at San Francisco International Airport have improved steadily since the onset of the pandemic. As of March 2023, domestic and international enplanements throughout FY 2022-23 were 43.3 percent greater than FY 2021-22, but behind FY 2018-19 by 19.8 percent.

Real Property Transfer Tax Revenue

Real property transfer tax revenue is budgeted at $222.0 million in FY 2023-24, representing a decrease of $168.5 million, or 43.2 percent, below what was budgeted in FY 2022-23. In FY 2024-25, revenue is budgeted at $269.6 million, an increase of $47.7 million, or 21.5 percent, above the proposed FY 2023-24 budget.

The high interest rate environment makes borrowing more difficult for residents and businesses, and the persistent remote work makes office space less attractive. The budget assumes FY 2023-24 and FY 2024-25 transfer taxes grow from a low in FY 2022-23 to a new long-term average by FY 2026-27. FY 2022-23 transfer activity has dropped across- the-board to levels not seen since FY 2003-04 and FY 2009-10. Considering the highly volatile nature of this revenue source, the Controller's Office monitors collections throughout the fiscal year and provides regular updates to the Mayor and Board of Supervisors.

Overpaid Executive Tax

The overpaid executive tax is budgeted at $100.0 million in FY 2023-24 and $100.0 million in FY 2024-25. In November 2020, voters adopted Proposition L, a new tax on businesses in the City, where compensation of the businesses' highest-paid managerial employee compared to the median compensation paid to the businesses' employees based in the City exceeds a ratio of 100:1. The measure took effect on January 1, 2022 for tax year 2022, and revenue was first collected in FY 2022-23. This tax is expected to be highly volatile due to the narrow base of expected payers, annual fluctuations in the value and form of executive compensation, and the risk of tax-avoidance. In tax year 2022, the top five payers owed 64 percent of the total tax. Estimates based on prior years' activity may not be predictive of future revenues.

State and Federal Grants and Subventions

General Fund federal grants and subventions are budgeted at $505.1 million in FY 2023-24, which is $55.3 million, or 9.9 percent, less than what was budgeted in FY 2022-23. In FY 2024-25, federal grants and subventions are budgeted at $422.4 million, which is $82.7 million, or 16.4 percent, less than the proposed FY 2023-24 budget.

These changes are largely driven by reimbursements from the Federal Emergency Management Agency (FEMA) for the City's COVID-19 emergency response. FEMA reimbursements are budgeted at $170.0 million in FY 2023-24, which is $73.4 million, or 30.1 percent, less than what was budgeted in FY 2022-23. In FY 2024-25, FEMA reimbursements are budgeted at $80.0 million, which is $90.0 million, or 52.9 percent, less than the proposed FY 2023-24 budget. The City's FEMA forecast is based on updated timelines upon which FEMA will obligate and remit funds for the COVID-19 public health emergency.

General Fund state grants and subventions are budgeted at $947.8 million in FY 2023-24, which is $58.9 million, or 6.2 percent, more than what was budgeted in FY 2022-23. In FY 2024-25, General Fund state grants and subventions are budgeted at $1,002.7 million, which is $4.0 million, or 0.4 percent, less than the proposed FY 2023-24 budget. The increase in FY2023-24 is driven by growth in social service subventions, health and welfare realignment, and health and mental health subventions, and public safety sales tax, partially offset by reductions public safety realignment.

Operating Transfers-In

Transfers-in to the General Fund are budgeted at $208.7 million in FY 2023-24, which is $5.75 million, or 0.1 percent, more than what was budgeted in FY 2022-23. In FY 2024-25, transfers-in are budgeted at $206.4 million, which is $2.4 million, or 0.0 percent, less than the proposed FY 2023-24 budget. These transfers include a portion of Airport concessions revenue and 15 percent of commercial rent tax collections as authorized by June 2018 Proposition C.

USE TRENDS

Personnel Expenses

The proposed budget includes an increase in total labor costs of $222.7 million, or 3.4 percent, from FY 2022-23 and an additional increase of $162.4 million, or 2.4 percent, for all funds in FY 2023-24 and FY 2024-25, respectively. This total increase includes an increase in General Fund labor costs of $63.2 million, or 2.0 percent, in FY 2023-24 and an additional increase of $112.7 million, or 3.6 percent, in FY 2024-25. The change in FY 2023-24 and FY 2024-25 is driven by cost of living adjustment increases to wages for all City employees and increases in employee benefit costs in health and retirement.

Non-Personnel Expenses

General Fund non-personnel expenses – including professional services, materials and supplies, aid assistance, grants, capital projects and equipment, debt service, and contributions to reserves – will decrease by $16.0 million, or 0.7 percent, to $2.4 billion in FY 2023-24 and will decrease further by $36.7 million, or 1.5 percent, to $2.37 billion in FY 2024-25. In FY 2023-24, the change is primarily due to one-time FY 2022-23 investments in nonprofit capital and community base organization (CBO) grants, and shifting CBO grants in FY 2023-24 to non-General Fund sources. The change in FY 2024-25 is primarily due to a one-time deposit to the General Reserve made in FY 2023-24.

Transfers Out

Transfers Out of the General Fund are budgeted at $1.3 billion and $1.42 billion in FY 2023-24 and FY 2024-25, respectively, representing an increase of $23.7 million in FY 2023-24 from the previous year and an increase of $117.5 million in FY 2024-25. Changes are due to increases in mandatory baseline funded requirements.

SPENDING MANDATES AND DISCRETIONARY SOURCES

The General Fund represents 46.9 percent and 48.4 percent in FY 2023-24 and FY 2024-25, respectively, of the City's total budget. General Fund discretionary spending capacity, however, is less, due to voter- approved minimum spending requirements. San Francisco voters have passed ballot measures that require minimum spending levels for certain operations, including the Children's Baseline, the Transitional Youth Baseline, Our City Our Homes Baseline, Early Care and Education Baseline, the Public Library Baseline, the Public Transportation Baseline, the City Services Auditor operations, the Municipal Symphony Baseline, Housing Trust Fund, Dignity Fund, Street Tree Maintenance Fund, Recreation and Parks Baseline, Mission Bay Transportation Improvement Fund, and required reserve deposits.

These requirements are discussed in detail in the Controller's discussion of the Mayor's Budget, also known as the Revenue Letter, published the second week of June 2023.

FUND STRUCTURE

The fund structure chart below maps out how the City's revenue and expenditures are organized within the budget. At its most basic, a budget is divided into revenues (sources) and expenses (uses). Budgets like San Francisco's (a consolidated city and county), contain a detailed organizational scheme to group, categorize, and identify revenues and expenses. The tables displayed in the following pages summarize proposed revenues and expenditures by funding sources and uses at multiple levels, by service area, and by full time equivalent FTE employee counts.

In the public sector, financial activity is planned and recorded in a series of funds, which are created to reflect restrictions on the uses of different types of revenue. For example, enterprise funds are used to account for activities primarily funded by user charges, such as the Port, Airport, MTA and Public Utilities Commission. The General Fund is the City's largest single fund. Because it contains revenues with the broadest allowable uses (tax proceeds), it is the focus of a large amount of budget discussion and deliberation.

A **fund** is a high-level classification unit that is organized according to its purpose.

An **account** is a unique six digit code that identifies the general nature of a source or use, at its lowest level of detail. A value between 400000 and 499999 denotes a source, while a value between 500000 and 599999 denotes a use.

Accounts can be summarized at different levels. For the reports contained in this book, accounts are summarized at Level 5, into a 4 digit code. For example, accounts 501010 - Permanent Salaries and 501070 - Holiday Pay roll up to an Account Level 5 of 5010 – Salaries.

BUDGET SUMMARY TABLES

CONSOLIDATED SCHEDULE OF SOURCES AND USES

Sources of Funds	FY 2023-24			FY 2024-25		
	General Fund	Self Supporting	Total	General Fund	Self Supporting	Total
Prior Year Fund Balance	117,375,377	225,611,524	342,986,901	287,630,474	179,316,206	466,946,680
Prior Year Reserves	101,545,728	19,571,162	121,116,890	70,754,000	15,720,708	86,474,708
Regular Revenues	6,429,426,457	7,719,505,615	14,148,932,072	6,484,442,586	7,534,649,056	14,019,091,642
Transfers Into the General Fund	208,746,220	(208,746,220)		207,768,170	(207,768,170)	
Sources of Funds Total	**6,857,093,782**	**7,755,942,081**	**14,613,035,863**	**7,050,595,230**	**7,521,917,800**	**14,572,513,030**

Uses of Funds	FY 2023-24			FY 2024-25		
	General Fund	Self Supporting	Total	General Fund	Self Supporting	Total
Gross Expenditures	6,132,737,044	9,079,380,846	15,212,117,890	6,242,285,721	8,874,529,391	15,116,815,112
Less Interdepartmental Recoveries	(719,792,114)	(692,438,521)	(1,412,230,635)	(724,420,670)	(721,075,060)	(1,445,495,730)
Capital Projects	43,715,260	401,087,746	444,803,006	44,687,147	271,104,981	315,792,128
Facilities Maintenance	2,999,706	67,132,068	70,131,774	2,566,442	67,258,911	69,825,353
Reserves	93,750,000	204,463,828	298,213,828	64,310,000	451,266,167	515,576,167
Transfers From the General Fund	1,303,683,886	(1,303,683,886)		1,421,166,590	(1,421,166,590)	
Uses of Funds Total	**6,857,093,782**	**7,755,942,081**	**14,613,035,863**	**7,050,595,230**	**7,521,917,800**	**14,572,513,030**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP, FY 2023-24 (IN THOUSANDS OF DOLLARS)

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/ Trust	Total All Funds
Prior Year Fund Balance	307,743	98,705			189,245	3,220	63	598,976
Prior Year Reserves	87,666	16,881						104,547
Prior Year Sources Total	**395,409**	**115,586**			**189,245**	**3,220**	**63**	**703,523**
Property Taxes	2,379,530	272,450		358,587				3,010,567
Other Local Taxes	1,050,820	41,620						1,092,440
Business Taxes	902,300	542,200						1,444,500
Rents & Concessions	13,131	49,858			486,998	550	11,655	562,193
Fines and Forfeitures	3,088	10,660		18,408	102,420			134,576
Interest & Investment Income	44,467	3,134	70		36,292		415	84,378
Licenses, Permits & Franchises	26,818	9,981			19,531			56,330
Intergovernmental - State	947,811	265,965		700	131,512			1,345,988
Intergovernmental - Federal	560,424	225,782			337,922			1,124,128
Intergovernmental - Other	3,051	2,183			121,006	43		126,283
Charges for Services	236,924	137,312	252		3,512,782	855	250	3,888,374
Other Revenues	19,420	37,954	6	6,183	160,371		64,217	288,150
Other Financing Sources			139,842					139,842
Current Year Sources Total	**6,187,783**	**1,599,098**	**140,169**	**383,878**	**4,908,835**	**1,448**	**76,537**	**13,297,748**
Contribution Transfers In		266,664			749,555			1,016,219
Operating Transfer In	203,001	195,194	728	2,250	327,768	300		729,242
Transfer In Total	**203,001**	**461,858**	**728**	**2,250**	**1,077,323**	**300**		**1,745,460**
Available Sources Total	**6,786,193**	**2,176,542**	**140,898**	**386,128**	**6,175,403**	**4,969**	**76,599**	**15,746,731**
Community Health	(1,162,956)	(267,972)	(11,975)		(1,499,551)			(2,942,454)
Culture & Recreation	(197,596)	(321,135)	(20,076)				(115)	(538,922)
General Administration & Finance	(338,055)	(151,482)	(44,759)			(4,969)	(76,156)	(615,422)
General City Responsibilities	(226,931)	(10,327)		(386,128)				(623,385)
Human Welfare & Neighborhood Development	(1,576,410)	(1,054,951)						(2,631,361)
Public Protection	(1,675,801)	(88,862)	(7,872)		(106,861)			(1,879,395)
Public Works, Transportation & Commerce	(262,733)	(211,469)	(56,216)		(4,120,389)			(4,650,806)
Current Year Uses Total	**(5,440,482)**	**(2,106,198)**	**(140,898)**	**(386,128)**	**(5,726,801)**	**(4,969)**	**(76,271)**	**(13,881,746)**
Contribution Transfers Out	(1,016,219)							(1,016,219)
Operating Transfer Out	(263,752)	(68,780)			(396,710)			(729,242)
Transfer Out Total	**(1,279,970)**	**(68,780)**			**(396,710)**			**(1,745,460)**
Proposed Uses Total	**(6,720,452)**	**(2,174,978)**	**(140,898)**	**(386,128)**	**(6,123,511)**	**(4,969)**	**(76,271)**	**(15,627,206)**
Fund Balance	65,741	1,563			51,892		328	119,525

CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP, FY 2024-25 (IN THOUSANDS OF DOLLARS)

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Other Agency/ Trust	Total All Funds
Prior Year Fund Balance	149,695	45,191		1,569	144,632	3,196	63	344,346
Prior Year Reserves	90,178	25,590						115,768
Prior Year Sources Total	**239,873**	**70,781**		**1,569**	**144,632**	**3,196**	**63**	**460,114**
Property Taxes	2,494,850	285,720		281,234				3,061,804
Other Local Taxes	1,183,490	52,218						1,235,708
Business Taxes	960,200	560,600						1,520,800
Rents & Concessions	13,296	55,332			572,551	570	10,495	652,243
Fines and Forfeitures	3,088	10,759		16,835	105,164			135,846
Interest & Investment Income	59,947	3,611			44,392		415	108,365
Licenses, Permits & Franchises	27,735	9,981			19,921			57,637
Intergovernmental - State	948,199	179,961		700	132,682			1,261,543
Intergovernmental - Federal	487,826	223,220			264,818			975,863
Intergovernmental - Other	4,432	888			124,240	44		129,604
Charges for Services	238,933	142,588	252		3,644,581	853	250	4,027,456
Other Revenues	18,652	27,147	6	2,713	154,192		63,345	266,055
Other Financing Sources								
Current Year Sources Total	**6,440,648**	**1,552,024**	**258**	**301,482**	**5,062,540**	**1,467**	**74,506**	**13,432,923**
Contribution Transfers In		281,484			868,383			1,149,867
Operating Transfer In	216,582	196,549	288	2,250	301,188	300		717,156
Transfer In Total	**216,582**	**478,033**	**288**	**2,250**	**1,169,571**	**300**		**1,867,023**
Available Sources Total	**6,897,103**	**2,100,838**	**545**	**305,301**	**6,376,743**	**4,963**	**74,568**	**15,760,061**
Community Health	(1,168,262)	(262,896)			(1,521,734)			(2,952,892)
Culture & Recreation	(204,661)	(318,530)	(545)				(115)	(523,850)
General Administration & Finance	(365,922)	(149,079)				(4,963)	(74,453)	(594,416)
General City Responsibilities	(256,020)	(12,718)		(305,301)				(574,039)
Human Welfare & Neighborhood Development	(1,551,143)	(1,004,938)						(2,556,081)
Public Protection	(1,678,498)	(77,314)			(109,013)			(1,864,824)
Public Works, Transportation & Commerce	(229,775)	(197,289)			(4,312,478)			(4,739,543)
Current Year Uses Total	**(5,454,281)**	**(2,022,762)**	**(545)**	**(305,301)**	**(5,943,225)**	**(4,963)**	**(74,568)**	**(13,805,645)**
Contribution Transfers Out	(1,149,867)							(1,149,867)
Operating Transfer Out	(268,374)	(71,948)			(376,834)			(717,156)
Transfer Out Total	**(1,418,241)**	**(71,948)**			**(376,834)**			**(1,867,023)**
Proposed Uses Total	**(6,872,522)**	**(2,094,709)**	**(545)**	**(305,301)**	**(6,320,060)**	**(4,963)**	**(74,568)**	**(15,672,668)**
Fund Balance	24,581	6,128			56,683			87,393

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

SOURCES AND USES OF FUNDS EXCLUDING FUND TRANSFERS

	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Sources of Fund					
Local Taxes	5,547,507,104	5,656,292,086	108,784,982	5,703,641,639	47,349,553
Licenses & Fines	190,905,452	260,200,802	69,295,350	245,136,111	(15,064,691)
Use of Money or Property	646,570,551	896,941,674	250,371,123	923,670,347	26,728,673
Intergovernmental Revenue - Federal	1,124,128,227	1,014,327,190	(109,801,037)	823,057,266	(191,269,924)
Intergovernmental Revenue - State	1,345,987,630	1,536,910,980	190,923,350	1,379,974,050	(156,936,930)
Intergovernmental Revenue - Other	126,282,634	135,233,958	8,951,324	134,549,289	(684,669)
Charges for Services	3,888,374,468	4,264,351,660	375,977,192	4,465,408,676	201,057,016
Other Revenues	427,991,821	384,673,722	(43,318,099)	343,654,264	(41,019,458)
Use of / (Deposit to) Fund Balance	703,522,749	464,103,791	(239,418,958)	553,421,388	89,317,597
Sources of Fund Subtotals	**14,001,270,636**	**14,613,035,863**	**611,765,227**	**14,572,513,030**	**(40,522,833)**
Uses of Fund					
Salaries & Wages	4,584,637,140	4,790,995,510	206,358,370	4,951,898,959	160,903,449
Fringe Benefits	1,929,748,346	1,946,132,454	16,384,108	1,947,612,414	1,479,960
Overhead	(82,586,534)	(73,603,122)	8,983,412	(84,552,550)	(10,949,428)
Professional & Contractual Services	2,945,441,300	3,190,708,306	245,267,006	3,101,981,079	(88,727,227)
Aid Assistance / Grants	2,081,089,667	2,043,242,560	(37,847,107)	2,091,508,191	48,265,631
Materials & Supplies	400,852,417	437,501,649	36,649,232	424,449,151	(13,052,498)
Equipment	40,972,780	33,968,921	(7,003,859)	16,721,506	(17,247,415)
Debt Service	1,426,920,985	1,572,353,875	145,432,890	1,365,141,906	(207,211,969)
Services of Other Departments	1,205,147,994	1,270,817,737	65,669,743	1,302,054,456	31,236,719
Expenditure Recovery	(1,340,184,392)	(1,412,230,635)	(72,046,243)	(1,445,495,730)	(33,265,095)
Budgetary Reserves	293,069,482	298,213,828	5,144,346	515,576,167	217,362,339
Facilities Maintenance	67,061,384	70,131,774	3,070,390	69,825,353	(306,421)
Capital Renewal	33,821,102	25,737,454	(8,083,648)	20,214,807	(5,522,647)
Capital Projects	415,278,965	419,065,552	3,786,587	295,577,321	(123,488,231)
Uses of Fund Subtotals	**14,001,270,636**	**14,613,035,863**	**611,765,227**	**14,572,513,030**	**(40,522,833)**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the

USES BY SERVICE AREA AND DEPARTMENT

Service Area: Community Health

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Public Health	2,997,880,835	3,236,114,396	238,233,561	3,210,819,782	(25,294,614)
COMMUNITY HEALTH Total	**2,997,880,835**	**3,236,114,396**	**238,233,561**	**3,210,819,782**	**(25,294,614)**

Service Area: Culture & Recreation

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Academy Of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Arts Commission	40,920,366	40,901,283	(19,083)	28,870,006	(12,031,277)
Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
Recreation And Park Commission	241,306,994	256,498,457	15,191,463	261,163,781	4,665,324
War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
CULTURE & RECREATION Total	**546,414,509**	**579,329,632**	**32,915,123**	**551,881,761**	**(27,447,871)**

Service Area: General Administration & Finance

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Assessor / Recorder	35,158,380	37,414,141	2,255,761	38,048,647	634,506
Board Of Supervisors	22,114,476	22,664,386	549,910	23,123,969	459,583
City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
City Planning	63,929,433	59,270,198	(4,659,235)	56,372,502	(2,897,696)
Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
Controller	81,700,886	84,177,890	2,477,004	84,433,072	255,182
Elections	23,306,278	23,013,712	(292,566)	26,405,267	3,391,555
Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
General Services Agency - City Admin	610,631,927	594,652,214	(15,979,713)	603,135,939	8,483,725
General Services Agency - Technology	153,419,700	167,271,857	13,852,157	171,019,125	3,747,268
Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
Human Resources	142,684,526	151,565,347	8,880,821	150,603,687	(961,660)
Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
Retirement System	43,096,861	51,479,503	8,382,642	54,104,920	2,625,417
Treasurer/Tax Collector	47,894,703	50,179,904	2,285,201	48,743,547	(1,436,357)
GENERAL ADMINISTRATION & FINANCE Total	**1,360,201,794**	**1,383,958,085**	**23,756,291**	**1,404,299,448**	**20,341,363**

Service Area: General City Responsibilities

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
GENERAL CITY RESPONSIBILITIES Total	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

USES BY SERVICE AREA AND DEPARTMENT, *Continued*

Service Area: Human Welfare & Neighborhood Development

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Children; Youth & Their Families	333,011,845	342,031,868	9,020,023	343,298,108	1,266,240
Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
Dept of Early Childhood	375,176,907	324,548,422	(50,628,485)	345,774,984	21,226,562
Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
Homelessness And Supportive Housing	672,019,804	690,299,204	18,279,400	660,614,069	(29,685,135)
Human Rights Commission	15,120,673	19,161,364	4,040,691	19,348,694	187,330
Human Services	1,124,598,739	1,189,907,405	65,308,666	1,211,125,305	21,217,900
Mayor	209,785,430	185,801,572	(23,983,858)	195,307,922	9,506,350
Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT Tot	**2,805,997,258**	**2,828,086,067**	**22,088,809**	**2,847,267,996**	**19,181,929**

Service Area: Public Protection

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
Department Of Police Accountability	9,776,177	9,990,353	214,176	9,821,191	(169,162)
District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
Emergency Management	136,230,652	138,773,276	2,542,624	135,349,274	(3,424,002)
Fire Department	498,585,516	511,768,691	13,183,175	526,686,266	14,917,575
Juvenile Probation	52,535,026	49,262,858	(3,272,168)	45,301,706	(3,961,152)
Police	713,980,684	776,786,700	62,806,016	787,878,316	11,091,616
Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
Sheriff	299,186,306	291,675,338	(7,510,968)	293,661,422	1,986,084
Sheriff's Department Office of Inspector General	2,511,812	2,264,088	(247,724)	2,247,052	(17,036)
Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
PUBLIC PROTECTION Total	**1,938,375,489**	**2,012,518,209**	**74,142,720**	**2,035,553,712**	**23,035,503**

Service Area: Public Works, Transportation & Commerce

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Airport Commission	1,157,030,092	1,305,429,570	148,399,478	1,492,725,714	187,296,144
Board Of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Building Inspection	92,844,927	81,343,574	(11,501,353)	83,030,884	1,687,310
Economic And Workforce Development	163,939,270	152,569,988	(11,369,282)	124,127,616	(28,442,372)
Municipal Transportation Agency	1,390,761,564	1,472,360,301	81,598,737	1,466,203,610	(6,156,691)
Port	193,741,078	150,125,276	(43,615,802)	151,009,533	884,257
Public Utilities Commission	1,652,233,924	1,788,716,558	136,482,634	1,791,852,788	3,136,230
Public Works	285,252,462	452,855,682	167,603,220	407,624,714	(45,230,968)
Sanitation & Streets	165,699,339	0	(165,699,339)	0	0
PUBLIC WORKS, TRANSPORTATION & COMMERCE Total	**5,102,697,772**	**5,404,543,986**	**301,846,214**	**5,517,738,328**	**113,194,342**
Expenditure Subtotals	**16,606,898,476**	**17,253,858,245**	**646,959,769**	**17,083,153,751**	**(170,704,494)**
Less Interdepartmental Recoveries And Transfers	**(2,605,627,840)**	**(2,640,822,382)**	**(35,194,542)**	**(2,510,640,721)**	**130,181,661**
Net	**14,001,270,636**	**14,613,035,863**	**611,765,227**	**14,572,513,030**	**(40,522,833)**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

USES BY SERVICE AREA, DEPARTMENT AND DIVISION

Service Area: Community Health

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Public Health					
HAD Public Health Admin	170,743,555	185,829,206	15,085,651	197,228,534	11,399,328
HBH Behavioral Health	597,626,124	763,085,056	165,458,932	726,621,020	(36,464,036)
HGH Zuckerberg SF General	1,152,531,025	1,204,368,761	51,837,736	1,191,842,289	(12,526,472)
HHH Health At Home	9,494,128	9,756,723	262,595	10,062,122	305,399
HJH Jail Health	40,755,399	43,101,476	2,346,077	44,625,290	1,523,814
HLH Laguna Honda Hospital	333,912,779	342,642,973	8,730,194	347,269,997	4,627,024
HNS Health Network Services	360,607,768	373,365,323	12,757,555	373,451,161	85,838
HPC Primary Care	120,782,475	140,867,961	20,085,486	143,779,795	2,911,834
HPH Population Health Division	211,427,582	173,096,917	(38,330,665)	175,939,574	2,842,657
Public Health Total	**2,997,880,835**	**3,236,114,396**	**238,233,561**	**3,210,819,782**	**(25,294,614)**
COMMUNITY HEALTH Total	**2,997,880,835**	**3,236,114,396**	**238,233,561**	**3,210,819,782**	**(25,294,614)**

Service Area: Culture & Recreation

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Academy Of Sciences					
SCI Academy of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Academy Of Sciences Total	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**
Arts Commission					
ART Administration	18,223,119	19,171,070	947,951	6,899,892	(12,271,178)
ART Civic Design	184,763	180,721	(4,042)	185,774	5,053
ART Community Investments	19,197,429	19,252,436	55,007	18,874,884	(377,552)
ART Municipal Galleries	753,447	833,993	80,546	853,641	19,648
ART Public Art & Collections	2,352,785	1,254,240	(1,098,545)	1,846,992	592,752
ART Street Artist Program	208,823	208,823		208,823	
Arts Commission Total	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**
Asian Art Museum					
AAM Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
Asian Art Museum Total	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**
Fine Arts Museum					
FAM Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
Fine Arts Museum Total	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**
Law Library					
LLB Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Law Library Total	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Public Library					
LIB Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
Public Library Total	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**
Recreation And Park Commission					
REC Admin Services	(3,910,255)	(3,406,146)	504,109	(3,476,768)	(70,622)
REC Capital Division	24,929,650	24,882,728	(46,922)	21,960,656	(2,922,072)
REC Operations	216,287,599	231,021,875	14,734,276	238,679,893	7,658,018
REC Zoo	4,000,000	4,000,000		4,000,000	
Recreation And Park Commission Total	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
War Memorial					
WAR War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
War Memorial Total	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**
CULTURE & RECREATION Total	**546,414,509**	**579,329,632**	**32,915,123**	**551,881,761**	**(27,447,871)**

Service Area: General Administration & Finance

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Assessor / Recorder					
ASR Administration	6,960,705	7,952,237	991,532	8,151,209	198,972
ASR Exemptions	661,506	695,245	33,739	709,865	14,620
ASR Personal Property	3,881,493	3,938,669	57,176	4,039,585	100,916
ASR Public Service	1,824,761	2,521,611	696,850	2,589,832	68,221
ASR Real Property	14,259,464	14,761,251	501,787	13,986,686	(774,565)
ASR Recorder	3,415,916	3,351,610	(64,306)	3,308,870	(42,740)
ASR Standards Mapping Analysis	2,516,008	2,465,879	(50,129)	3,493,447	1,027,568
ASR Transactions	1,638,527	1,727,639	89,112	1,769,153	41,514
Assessor / Recorder Total	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**
Board Of Supervisors					
BOS Assessment Appeals Board	911,174	958,404	47,230	981,584	23,180
BOS Budget & Legis Analysis	2,979,318	3,083,950	104,632	3,083,950	
BOS Clerk Of The Board	5,212,045	5,873,550	661,505	6,013,828	140,278
BOS Local Agncy Formation Comm	796,077	349,334	(446,743)	353,431	4,097
BOS Sunshine Ord Task Force	193,874	196,045	2,171	200,976	4,931
BOS Supervisors	11,577,141	11,752,061	174,920	12,028,320	276,259
BOS Youth Commission	444,847	451,042	6,195	461,880	10,838
Board Of Supervisors Total	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**
City Attorney					
CAT City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
City Attorney Total	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**
City Planning					
CPC Administration	18,682,379	19,499,430	817,051	19,376,355	(123,075)
CPC Citywide Planning	7,970,084	8,381,378	411,294	5,666,634	(2,714,744)
CPC Community Equity	9,420,782	4,922,342	(4,498,440)	5,029,433	107,091
CPC Current Planning	16,876,040	16,623,221	(252,819)	17,103,238	480,017
CPC Environmental Planning	7,547,817	7,202,762	(345,055)	6,495,124	(707,638)
CPC Executive Office	2,719,373	1,838,589	(880,784)	1,888,843	50,254
CPC Zoning Admin & Compliance	712,958	802,476	89,518	812,875	10,399
City Planning Total	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**
Civil Service Commission					
CSC Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
Civil Service Commission Total	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Controller					
CON Accounting	14,570,171	17,022,832	2,452,661	16,435,783	(587,049)
CON Administration	1,588,710	1,673,562	84,852	1,641,720	(31,842)
CON Budget & Analysis	3,492,856	3,803,083	310,227	3,829,637	26,554
CON City Services Auditor	26,106,129	26,017,618	(88,511)	25,800,649	(216,969)

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Controller					
CON Citywide Systems	31,453,128	29,978,014	(1,475,114)	30,611,284	633,270
CON Economic Analysis	625,112	635,682	10,570	650,222	14,540
CON Payroll	3,313,902	3,233,643	(80,259)	3,404,109	170,466
CON Public Finance	550,878	956,068	405,190	978,340	22,272
CON Refuse Rates Adm		857,388	857,388	1,081,328	223,940
Controller Total	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**
Elections					
REG Elections-Commission	72,048	77,080	5,032	75,055	(2,025)
REG Elections Services	23,234,230	22,936,632	(297,598)	26,330,212	3,393,580
Elections Total	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Ethics Commission					
ETH Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
Ethics Commission Total	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**
General Services Agency - City Admin					
ADM Administration	18,828,325	18,878,059	49,734	19,261,801	383,742
ADM Animal Care And Control	9,962,893	10,072,750	109,857	10,017,917	(54,833)
ADM City Administrator Prog	135,179,019	115,754,007	(19,425,012)	123,620,475	7,866,468
ADM Community Invest-Infrastr	1		(1)		
ADM Convention Facilities Mgmt	97,345,803	110,260,779	12,914,976	97,640,439	(12,620,340)
ADM Entertainment Commission	1,380,903	1,413,644	32,741	1,429,714	16,070
ADM Internal Services	334,045,956	324,352,707	(9,693,249)	337,516,195	13,163,488
ADM Medical Examiner	13,889,027	13,920,268	31,241	13,649,398	(270,870)
General Services Agency - City Admin Total	**610,631,927**	**594,652,214**	**(15,979,713)**	**603,135,939**	**8,483,725**
General Services Agency - Technology					
DT Administration	54,221,686	63,114,949	8,893,263	63,441,564	326,615
DT Capital And Equipment	2,700,000	505,000	(2,195,000)	500,000	(5,000)
DT Communications	6,769,698	9,201,236	2,431,538	7,241,724	(1,959,512)
DT Cybersecurity	12,126,319	13,074,582	948,263	13,434,010	359,428
DT Enterprise Applications	7,242,552	7,405,111	162,559	7,461,196	56,085
DT Infrastructure & Operations	28,285,776	29,990,834	1,705,058	32,336,234	2,345,400
DT Innovation	761,238	721,363	(39,875)	707,286	(14,077)
DT JUSTIS	3,012,433	3,183,765	171,332	3,087,679	(96,086)
DT PMO	3,186,545	2,793,202	(393,343)	2,862,056	68,854
DT Public Safety	17,808,738	17,913,652	104,914	18,545,158	631,506
DT Rate Model Usage	6,491,734	8,774,278	2,282,544	9,317,427	543,149
DT Support Services	10,812,981	10,593,885	(219,096)	12,084,791	1,490,906
General Services Agency - Technology Total	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**
Health Service System					
HSS Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
Health Service System Total	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Human Resources					
HRD Administration	9,585,625	7,325,573	(2,260,052)	6,379,558	(946,015)
HRD Employee Relations	4,969,260	7,812,553	2,843,293	4,827,108	(2,985,445)
HRD Equal Emplymt Opportunity	8,132,608	9,206,806	1,074,198	9,989,846	783,040
HRD Recruit-Assess-Client Svc	12,517,853	12,810,037	292,184	13,680,426	870,389

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Human Resources					
HRD Workers Compensation	100,709,000	103,536,000	2,827,000	107,584,003	4,048,003
HRD Workforce Development	6,770,180	10,874,378	4,104,198	8,142,746	(2,731,632)
Human Resources Total	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**
Mayor					
MYR Office Of The Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
Mayor Total	**10,265,452**	**10,893,489**	**628,037**	**11,206,215**	**312,726**
Retirement System					
RET Administration	13,857,298	15,027,789	1,170,491	15,294,891	267,102
RET Health Care Trust	1,633,350	1,688,430	55,080	1,688,430	
RET Investment	11,089,170	13,233,004	2,143,834	13,581,717	348,713
RET Retirement Services	14,918,817	19,598,130	4,679,313	21,518,224	1,920,094
RET SF Deferred Comp Program	1,598,226	1,932,150	333,924	2,021,658	89,508
Retirement System Total	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**
Treasurer/Tax Collector					
TTX Collection	28,001,055	28,511,518	510,463	28,893,682	382,164
TTX Impact	4,202,545	6,241,748	2,039,203	4,245,735	(1,996,013)
TTX Management	8,281,630	7,924,894	(356,736)	8,021,052	96,158
TTX Treasury	7,409,473	7,501,744	92,271	7,583,078	81,334
Treasurer/Tax Collector Total	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**
GENERAL ADMINISTRATION & FINANCE Total	**1,360,201,794**	**1,383,958,085**	**23,756,291**	**1,404,299,448**	**20,341,363**

Service Area: General City Responsibilities

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
General City Responsibility					
GEN General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
General City Responsibility Total	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**
GENERAL CITY RESPONSIBILITIES Total	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

Service Area: Human Welfare & Neighborhood Development

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Children; Youth & Their Families					
CHF Children;Youth & Families	333,011,845	342,031,868	9,020,023	343,298,108	1,266,240
Children; Youth & Their Families Total	**333,011,845**	**342,031,868**	**9,020,023**	**343,298,108**	**1,266,240**
Child Support Services					
CSS Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
Child Support Services Total	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Dept of Early Childhood					
DEC Children & Families Commsn	27,305,805	25,414,037	(1,891,768)	21,794,635	(3,619,402)
DEC Early Care & Education	347,871,102	299,134,385	(48,736,717)	323,980,349	24,845,964
Dept of Early Childhood Total	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**
Environment					
ENV Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
Environment Total	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**
Homelessness And Supportive Housing					
HOM ADMINISTRATION	20,987,547	24,102,414	3,114,867	24,851,093	748,679

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Homelessness And Supportive Housing					
HOM PROGRAMS	651,032,257	666,196,790	15,164,533	635,762,976	(30,433,814)
Homelessness And Supportive Housing Total	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**
Human Rights Commission					
HRC Human Rights Commission	15,120,673	19,161,364	4,040,691	19,348,694	187,330
Human Rights Commission Total	**15,120,673**	**19,161,364**	**4,040,691**	**19,348,694**	**187,330**
Human Services					
HSA Admin Support (HSA)	150,241,184	173,893,002	23,651,818	174,275,373	382,371
HSA Benefits & Family Support	491,192,442	526,758,137	35,565,695	523,173,561	(3,584,576)
HSA Disability & Aging Svc	483,165,113	489,256,266	6,091,153	513,676,371	24,420,105
Human Services Total	**1,124,598,739**	**1,189,907,405**	**65,308,666**	**1,211,125,305**	**21,217,900**
Mayor					
MYR Housing & Community Dev	209,785,430	185,801,572	(23,983,858)	195,307,922	9,506,350
Mayor Total	**209,785,430**	**185,801,572**	**(23,983,858)**	**195,307,922**	**9,506,350**
Rent Arbitration Board					
RNT Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
Rent Arbitration Board Total	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**
Status Of Women					
WOM Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
Status Of Women Total	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**
HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT Tot	**2,805,997,258**	**2,828,086,067**	**22,088,809**	**2,847,267,996**	**19,181,929**

Service Area: Public Protection

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Adult Probation					
ADP Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
Adult Probation Total	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**
Department Of Police Accountability					
DPA Police Accountabilty	9,776,177	9,990,353	214,176	9,821,191	(169,162)
Department Of Police Accountability Total	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**
District Attorney					
DAT District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
District Attorney Total	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**
Emergency Management					
DEM Administration	39,231,514	36,953,586	(2,277,928)	37,852,500	898,914
DEM Emergency Communications	43,976,786	46,827,402	2,850,616	47,991,678	1,164,276
DEM Emergency Services	10,720,460	15,679,859	4,959,399	10,212,436	(5,467,423)
DEM Homeland Security Grants	42,301,892	39,312,429	(2,989,463)	39,292,660	(19,769)
Emergency Management Total	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**
Fire Department					
FIR Administration	31,353,867	31,278,344	(75,523)	34,581,794	3,303,450
FIR Airport	33,198,885	34,762,696	1,563,811	36,032,929	1,270,233
FIR Capital Project & Grants	1,987,564	2,109,442	121,878	2,434,914	325,472
FIR Fireboat	3,845,642	4,016,923	171,281	4,198,887	181,964
FIR Investigation	3,191,204	3,287,701	96,497	3,372,011	84,310
FIR Nert	340,247	346,946	6,699	352,901	5,955

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Fire Department					
FIR Operations	368,461,547	373,817,138	5,355,591	384,445,427	10,628,289
FIR Prevention	21,953,052	24,062,265	2,109,213	24,423,755	361,490
FIR Support Services	29,613,874	33,326,041	3,712,167	31,985,380	(1,340,661)
FIR Training	4,639,634	4,761,195	121,561	4,858,268	97,073
Fire Department Total	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**
Juvenile Probation					
JUV Children'S Baseline	20,892		(20,892)		
JUV Community Investments		5,835,081	5,835,081	5,547,093	(287,988)
JUV General	21,418,891	15,391,945	(6,026,946)	13,492,326	(1,899,619)
JUV Juvenile Hall	18,083,548	18,795,614	712,066	17,903,041	(892,573)
JUV Probation Services	13,011,695	9,240,218	(3,771,477)	8,359,246	(880,972)
Juvenile Probation Total	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**
Police					
POL Admin	138,932,764	153,788,691	14,855,927	143,884,621	(9,904,070)
POL - Airport	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
POL - FOB - Field Operations	454,566,348	493,125,633	38,559,285	509,395,989	16,270,356
POL - SOB - Special Operations	46,819,762	50,002,960	3,183,198	52,318,604	2,315,644
Police Total	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**
Public Defender					
PDR Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
Public Defender Total	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**
Sheriff					
SHF Administration	60,284,357	67,320,119	7,035,762	66,272,309	(1,047,810)
SHF Custody	148,284,027	138,940,473	(9,343,554)	141,022,526	2,082,053
SHF Field	74,501,769	74,432,606	(69,163)	75,277,075	844,469
SHF Planning	16,116,153	10,982,140	(5,134,013)	11,089,512	107,372
Sheriff Total	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**
Sheriff's Department Office of Inspector General					
SDA Inspector General	2,060,179	1,807,137	(253,042)	1,780,500	(26,637)
SDA Sheriff Oversight	451,633	456,951	5,318	466,552	9,601
Sheriff's Department Office of Inspector General Total	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Superior Court					
CRT Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
Superior Court Total	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
PUBLIC PROTECTION Total	**1,938,375,489**	**2,012,518,209**	**74,142,720**	**2,035,553,712**	**23,035,503**

Service Area: Public Works, Transportation & Commerce

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Airport Commission					
AIR Airport Director	9,023,494	9,142,274	118,780	9,468,694	326,420
AIR Bureau Of Admin & Policy	29,574,462	29,570,940	(3,522)	31,846,599	2,275,659
AIR Capital Projects	91,229,001	53,385,000	(37,844,001)	53,385,000	
AIR Chief Development Office	14,143,018	13,305,526	(837,492)	18,780,356	5,474,830
AIR Chief Information Office	38,725,352	43,791,298	5,065,946	46,635,296	2,843,998
AIR Chief Operating Office	16,812,553	18,390,578	1,578,025	18,721,057	330,479

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Airport Commission					
AIR Commercial Office	44,291,867	47,162,215	2,870,348	42,240,692	(4,921,523)
AIR External Affairs	9,856,598	10,231,954	375,356	10,505,325	273,371
AIR Facilities	229,031,666	236,856,460	7,824,794	244,887,213	8,030,753
AIR Facilities; Maintenance	15,000,000	15,750,000	750,000	15,750,000	
AIR Finance Office	485,233,832	626,087,155	140,853,323	539,044,052	(87,043,103)
AIR Fire Bureau	1,357,165	1,398,356	41,191	1,036,411	(361,945)
AIR General	39,611,713	53,418,463	13,806,750	303,591,382	250,172,919
AIR Operations & Security	116,994,854	128,536,247	11,541,393	138,501,964	9,965,717
AIR Planning Division	12,923,245	15,513,711	2,590,466	15,811,702	297,991
AIR Police Bureau	3,221,272	2,889,393	(331,879)	2,519,971	(369,422)
Airport Commission Total	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**
Board Of Appeals					
BOA Board of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Board Of Appeals Total	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Building Inspection					
DBI AdminIstration	26,710,524	23,939,764	(2,770,760)	24,287,004	347,240
DBI Inspection Services	46,817,781	37,686,001	(9,131,780)	38,457,191	771,190
DBI Permit Services	19,316,622	19,717,809	401,187	20,286,689	568,880
Building Inspection Total	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Economic And Workforce Development					
ECN Economic and Workforce Dev	(4,891)		4,891	(1,000)	(1,000)
ECN Economic Development	91,579,516	82,930,337	(8,649,179)	56,751,671	(26,178,666)
ECN Film Commission	1,225,000	1,575,000	350,000	1,600,000	25,000
ECN Office of Small Business	3,724,316	3,842,016	117,700	3,788,944	(53,072)
ECN Real Estate Development	15,218,295	15,261,206	42,911	15,349,101	87,895
ECN Workforce Development	52,197,034	48,961,429	(3,235,605)	46,638,900	(2,322,529)
Economic And Workforce Development Total	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**
Municipal Transportation Agency					
MTAAW Agency-wide	121,906,815	206,078,875	84,172,060	134,274,434	(71,804,441)
MTABD Board Of Directors	675,178	685,495	10,317	703,357	17,862
MTACC CV-Captl Progr & Constr	46,132,928	68,379,051	22,246,123	111,119,535	42,740,484
MTACO Communications	8,345,324	8,313,399	(31,925)	8,451,913	138,514
MTAED Executive Director	7,686,570	8,909,648	1,223,078	9,126,430	216,782
MTAFA Fit Finance & Info Tech	121,601,387	95,567,302	(26,034,085)	96,163,743	596,441
MTAGA Government Affairs	2,143,042	2,282,841	139,799	2,346,741	63,900
MTAHR Human Resources	30,964,818	31,154,816	189,998	31,754,582	599,766
MTAPA Policy & Administration	452,437		(452,437)		
MTASA Safety	7,558,685	7,646,796	88,111	7,798,535	151,739
MTASS Sustainable Streets	220,198,406	223,487,303	3,288,897	229,903,869	6,416,566
MTAST Chief Strategy Office		26,036,469	26,036,469	26,771,695	735,226
MTATS Transit Svc Division	783,308,057	753,965,600	(29,342,457)	767,839,569	13,873,969
MTATZ Taxi & Accessible Svc	39,787,917	39,852,706	64,789	39,949,207	96,501
Municipal Transportation Agency Total	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**
Port					
PRT Engineering	7,047,185	7,298,224	251,039	7,520,547	222,323

USES BY SERVICE AREA, DEPARTMENT AND DIVISION, *Continued*

Department & Division	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Port					
PRT Executive	8,810,113	8,927,105	116,992	9,043,134	116,029
PRT Finance And Administration	32,500,926	35,149,829	2,648,903	37,415,431	2,265,602
PRT Maintenance	22,934,916	24,242,772	1,307,856	23,592,681	(650,091)
PRT Maritime	13,762,788	14,313,579	550,791	14,740,731	427,152
PRT Planning & Environment	3,043,955	3,161,954	117,999	3,224,779	62,825
PRT Port Commission (Portwide)	87,341,197	38,164,532	(49,176,665)	34,567,698	(3,596,834)
PRT Real Estate & Development	18,299,998	18,867,281	567,283	20,904,532	2,037,251
Port Total	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**
Public Utilities Commission					
HHP CleanPowerSF	315,749,958	369,554,174	53,804,216	369,554,174	
HHP Hetch Hetchy Water & Power	266,011,702	315,158,785	49,147,083	315,143,284	(15,501)
PUB Public Utilities Bureaus	696,138	1,193,883	497,745	1,179,203	(14,680)
WTR Water Enterprise	663,662,687	674,483,432	10,820,745	675,394,298	910,866
WWE Wastewater Enterprise	406,113,439	428,326,284	22,212,845	430,581,829	2,255,545
Public Utilities Commission Total	**1,652,233,924**	**1,788,716,558**	**136,482,634**	**1,791,852,788**	**3,136,230**
Public Works					
DPW Administration	18,058,209	(8,966,717)	(27,024,926)	(5,290,601)	3,676,116
DPW Buildings	30,608,708	47,640,791	17,032,083	31,397,054	(16,243,737)
DPW Infrastructure	179,303,469	177,138,149	(2,165,320)	149,943,994	(27,194,155)
DPW Operations	56,850,643	236,630,870	179,780,227	231,153,188	(5,477,682)
DPW Public Works Oversight	431,433	412,589	(18,844)	421,079	8,490
Public Works Total	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**
Sanitation & Streets					
SAS Administration	6,709,428		(6,709,428)		
SAS Operations	158,573,222		(158,573,222)		
SAS Sanitation & Str Oversight	416,689		(416,689)		
Sanitation & Streets Total	**165,699,339**	**0**	**(165,699,339)**	**0**	**0**
PUBLIC WORKS, TRANSPORTATION & COMMERCE Total	**5,102,697,772**	**5,404,543,986**	**301,846,214**	**5,517,738,328**	**113,194,342**
Expenditure Subtotals	**16,606,898,476**	**17,253,858,245**	**646,959,769**	**17,083,153,751**	**(170,704,494)**
Less Interdepartmental Recoveries And Transfers	**(2,605,627,840)**	**(2,640,822,382)**	**(35,194,542)**	**(2,510,640,721)**	**130,181,661**
Net	**14,001,270,636**	**14,613,035,863**	**611,765,227**	**14,572,513,030**	**(40,522,833)**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

AUTHORIZED POSITIONS, GRAND RECAP DETAIL

	Position Detail	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Operating	Permanent	35,656.2	36,298.9	642.7	36,388.8	89.9
	Temporary	1,103.74	979.66	(124.08)	924.16	(55.49)
Non-Operating	Capital/Other	2,698.25	2,791.02	92.77	2,799.84	8.82
	Grant	342.56	399.7	57.14	394.48	(5.22)
Authorized Positions Total		**39,800.74**	**40,469.28**	**668.54**	**40,507.28**	**38.01**
Unfunded Positions	Attrition Savings	(3,503.29)	(3,810.46)	(307.17)	(3,732.9)	77.56
	Capital/Other	(3,090.25)	(3,183.02)	(92.77)	(3,191.84)	(8.82)
Unfunded Positions Total		**(6,593.54)**	**(6,993.48)**	**(399.94)**	**(6,924.74)**	**68.74**
Net Funded Positions		**33,207.2**	**33,475.79**	**268.59**	**33,582.54**	**106.75**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA AND DEPARTMENT TITLE

Service Area: A Public Protection

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Adult Probation	148.54	146.57	(1.97)	142.52	(4.05)
Department Of Police Accountability	43.17	40.95	(2.22)	40.85	(0.10)
District Attorney	283.24	296.03	12.79	295.94	(0.09)
Emergency Management	294.67	312.92	18.24	313.02	0.10
Fire Department	1,801.46	1,807.83	6.38	1,828.16	20.33
Juvenile Probation	173.54	175.39	1.85	174.33	(1.06)
Police	2,849.36	2,944.30	94.94	2,950.58	6.28
Public Defender	209.60	208.01	(1.59)	204.09	(3.92)
Sheriff	1,001.89	995.57	(6.31)	999.15	3.58
Sheriff's Department Office of Inspector General	10.20	6.87	(3.33)	6.33	(0.54)
Service Area: A Total	**6,815.66**	**6,934.45**	**118.79**	**6,954.98**	**20.52**

Service Area: B Public Works, Transportation & Commerce

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Airport Commission	1,584.17	1,681.63	97.45	1,721.47	39.84
Board Of Appeals	4.22	4.25	0.03	4.25	(0.00)
Building Inspection	266.94	269.24	2.31	268.45	(0.79)
Economic And Workforce Development	112.50	116.58	4.07	115.27	(1.31)
Municipal Transportation Agency	5,806.17	5,649.98	(156.20)	5,614.66	(35.31)
Port	249.47	258.97	9.49	257.73	(1.24)
Public Utilities Commission	1,718.39	1,723.51	5.11	1,726.29	2.78
Public Works	545.97	1,171.51	625.54	1,171.51	0.00
Sanitation & Streets	581.79	0.00	(581.79)	0.00	0.00
Service Area: B Total	**10,869.64**	**10,875.66**	**6.02**	**10,879.62**	**3.96**

Service Area: C Human Welfare & Neighborhood Development

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Children; Youth & Their Families	67.80	70.79	2.98	71.05	0.26
Child Support Services	66.23	64.12	(2.12)	63.47	(0.64)
Dept of Early Childhood	64.17	65.96	1.79	65.96	0.00
Environment	80.38	80.89	0.51	81.13	0.23
Homelessness And Supportive Housing	228.69	255.34	26.65	263.83	8.49
Human Rights Commission	26.72	32.10	5.38	32.12	0.02
Human Services	2,250.43	2,278.43	28.00	2,296.91	18.48
Mayor	39.04	40.22	1.18	40.24	0.02
Rent Arbitration Board	49.81	49.88	0.08	49.88	(0.01)
Status Of Women	12.02	10.09	(1.94)	10.09	0.00
Service Area: C Total	**2,885.30**	**2,947.82**	**62.52**	**2,974.68**	**26.86**

Service Area: D Community Health

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Public Health	7,739.48	7,733.04	(6.44)	7,771.60	38.56
Service Area: D Total	**7,739.48**	**7,733.04**	**(6.44)**	**7,771.60**	**38.56**

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA AND DEPARTMENT TITLE, *Continued*

Service Area: E Culture & Recreation

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Academy Of Sciences	12.12	13.35	1.23	13.35	(0.00)
Arts Commission	27.53	29.79	2.26	29.33	(0.46)
Asian Art Museum	52.25	52.91	0.66	52.90	(0.01)
Fine Arts Museum	107.48	108.17	0.69	108.14	(0.03)
Law Library	2.35	2.38	0.04	2.38	(0.00)
Public Library	706.81	720.92	14.11	723.56	2.64
Recreation And Park Commission	947.26	988.91	41.64	997.41	8.50
War Memorial	67.57	67.95	0.38	67.90	(0.05)
Service Area: E Total	**1,923.37**	**1,984.38**	**61.01**	**1,994.96**	**10.58**

Service Area: F General Administration & Finance

Department	2022-2023 Budget	2023-2024 Proposed	Changes from 2022-2023	2024-2025 Proposed	Changes from 2023-2024
Assessor / Recorder	170.71	171.42	0.70	177.21	5.79
Board Of Supervisors	90.54	89.49	(1.05)	89.49	(0.01)
City Attorney	320.28	316.71	(3.57)	317.28	0.57
City Planning	200.39	186.38	(14.01)	185.27	(1.11)
Civil Service Commission	6.00	5.26	(0.74)	5.24	(0.02)
Controller	248.91	251.14	2.23	252.08	0.94
Elections	58.42	55.11	(3.30)	59.07	3.96
Ethics Commission	31.43	28.80	(2.64)	18.84	(9.96)
General Services Agency - City Admin	978.59	978.87	0.29	980.94	2.07
General Services Agency - Technology	251.65	259.50	7.85	261.28	1.77
Health Service System	49.20	47.67	(1.53)	47.65	(0.02)
Human Resources	193.18	208.75	15.57	203.72	(5.03)
Mayor	43.11	43.62	0.51	43.60	(0.02)
Retirement System	123.85	154.22	30.37	163.62	9.40
Treasurer/Tax Collector	207.49	203.49	(4.00)	201.42	(2.07)
Service Area: F Total	**2,973.75**	**3,000.45**	**26.70**	**3,006.71**	**6.26**
Report Grand Total	**33,207.20**	**33,475.79**	**268.59**	**33,582.54**	**106.75**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission, Municipal Transportation Agency, Port Commission, and Public Utilities Commission

DEPARTMENT BUDGETS



ACADEMY OF SCIENCES

MISSION

The Academy of Sciences (The Academy) is an aquarium, planetarium, rainforest, and natural history museum in the heart of San Francisco's Golden Gate Park. The Academy's mission is to regenerate the natural world through science, learning, and collaboration. It is a leading institution for biodiversity research and exploration, environmental education, and sustainability across the globe. For more information about this department's services, please visit **calacademy.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $7.5 million for the Academy of Science is approximately $0.04 million, or 0.5 percent, higher than the FY 2022-23 budget. This is primarily due to reduced reimbursements to the Academy offset by increased costs in salaries and benefits. The FY 2024-25 proposed budget of $7.3 million is $0.1 million, or 1.8 percent, lower than the FY 2023-24 proposed budget. This change is primarily due one-time capital funding in FY 2023-24.

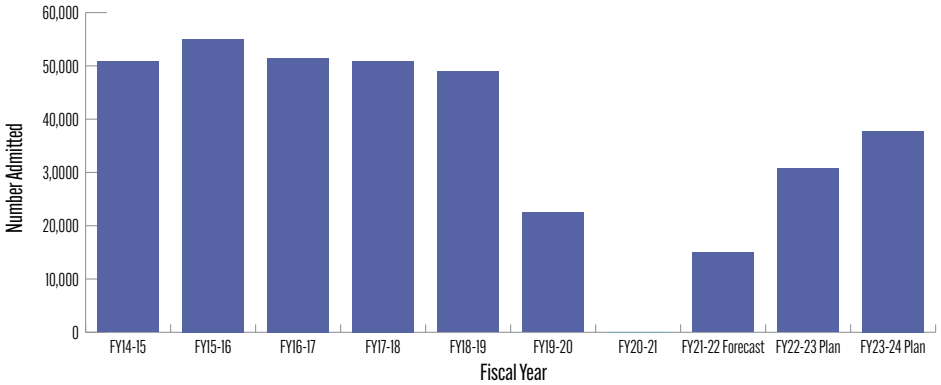
Philanthropic Endeavors

The Academy of Science's fundraising efforts are focused on major initiatives such as Coral Reefs, California & Tropical Island Biodiversity, and Museum Accessibility. These initiatives align with the Academy's mission and leverage exhibits within the museum to inspire better understanding and regeneration of the natural world.

Exhibits

The Academy's exhibits and seasonal festivals bring science and nature to life for visitors of all ages. Public engagement specialists orchestrate more than 30 interactive presentations and activities throughout the Academy every day to connect guests with science concepts and ideas. The Academy's team has increased the number of online experiences to aid in distance

STUDENTS ADMITTED FREE. *The Academy continues to expand its free admission program for San Francisco school groups.*



learning and informal science education, and will continue to bring back in-person experiences as well.

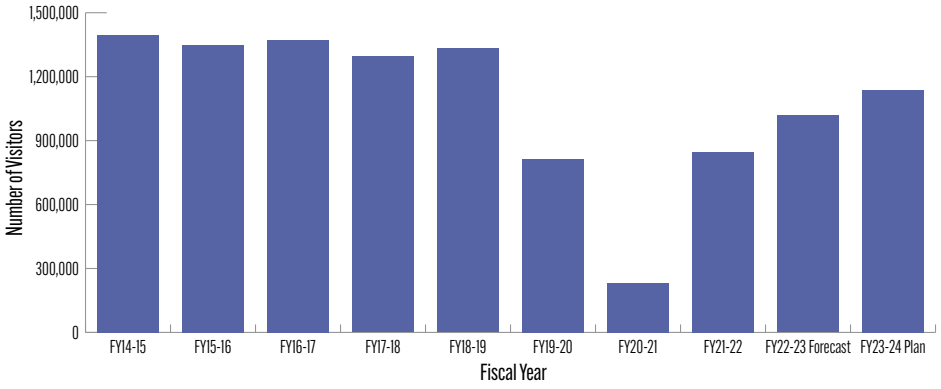
Capital Investment

The Mayor's proposed budget invests in facilities maintenance, building projects, and stationary engineers to keep Steinhart Aquarium in working order and ensure a safe environment for staff, visitors, and live animals. This investment in preventative maintenance will decrease future facilities' maintenance costs and represents an investment in City resources.

Accessibility

The "Academy for All" initiative currently serves children and their families annually through free and low-cost programs including free admission days, free field trips, and special programs targeting youth from backgrounds traditionally underrepresented in STEM fields. The Academy is also a proud participant in the Mayor's Museums for All initiative and a partner with the ARC of San Francisco and AccessSFUSD. From toddlers to young adults, the Academy provides pathways for discovery, learning, and workforce development.

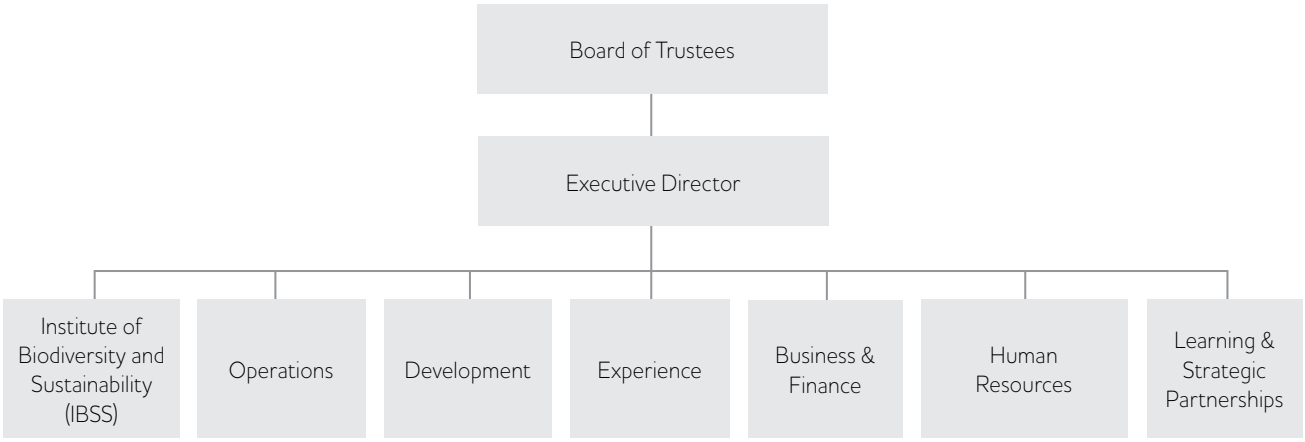
NUMBER OF VISITORS.
On average, the Academy hosts over 1 million visitors each year.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Educate and inspire the world					
Number of visitors	770,160	1,017,648	1,059,983	1,093,000	115,000
Percentage of staff who commute sustainably to the Academy	25%	18%	30%	20%	25%
Recycling rate of Academy waste	74%	64%	70%	70%	70%
Ensure unencumbered access to science learning experiences					
City cost per visitor (SCI)	$7.2	$7.3	$5.4	$6.8	$6.8
Maintain the Steinhart aquarium as a world class leading aquarium					
Number of public floor visitor engagements with education staff	1,176,085	1,650,000	1,500,000	2,000,000	2,200,000
Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better	97%	97%	97%	97%	97%
Promote workforce inclusivity					
Percent of management positions held by women	62%	62%	58%	64%	64%
Provide STEM education opportunities to all members of the community					
Number of Careers in Science Program interns	37	43	50	45	45
Number of hours worked by Careers in Science interns	4,515	3,294	7,000	5,700	5,700
Number of school-aged children participating in an Academy educational program	299,567	217,830	305,000	200,000	200,000

ORGANIZATIONAL STRUCTURE: ACADEMY OF SCIENCES



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	12.12	13.35	1.23	13.35	(0.00)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**12.12**	**13.35**	**1.23**	**13.35**	**(0.00)**
Sources					
General Fund	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Sources Total	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**
Uses - Operating Expenditures					
Salaries	1,638,538	1,839,159	200,621	1,888,163	49,004
Mandatory Fringe Benefits	632,759	679,209	46,450	694,825	15,616
Non-Personnel Services	1,499,468	1,215,448	(284,020)	1,140,081	(75,367)
Capital Outlay	981,598	919,021	(62,577)	368,782	(550,239)
Services Of Other Depts	2,669,982	2,807,648	137,666	3,237,540	429,892
Uses Total	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**
Uses - By Division Description					
SCI Academy of Sciences	7,422,345	7,460,485	38,140	7,329,391	(131,094)
Uses by Division Total	**7,422,345**	**7,460,485**	**38,140**	**7,329,391**	**(131,094)**

ADULT PROBATION

MISSION

The mission of the Adult Probation Department (ADP) is to protect and serve the community, further justice, inspire change, and prioritize racial equity. ADP collaborates with the courts and numerous partners and community-based organizations, and provides evidence-based supervision and holistic and client-centered services. ADP values the diversity of its clients and invests in their success by providing a continuum of integrated services designed to address individual needs and help clients permanently exit the criminal justice system. ADP offers its reentry services to all justice-involved individuals, not just those on formal supervision. For more information about this department's services, please visit **sf.gov/departments/adult-probation-department**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $58.5 million for the Adult Probation Department $0.4 million, or 0.7 percent, higher than FY 2022-23 budget. This is primarily due to on-going investments in re-entry services including transitional housing and behavioral health treatment programs. The FY 2024-25 proposed budget of $57.6 million is $0.8 million, or 1.4 percent lower than the FY 2023-24 proposed budget. This change is due to one-time funding for community programs in FY 2023-24.

Restoring Vibrancy in San Francisco through Improved Public Safety

Adult Probation Department's core functions of supervision, investigations and re-entry are crucial to improved public safety. Through collaboration with City and community partners, ADP provides transitional housing and supportive services to justice-involved adults. Supportive services include employment, medication management, drug treatment and case management. The Mayor's proposed budget includes $3.7 million in grants to community-based organization funding to preserve these services.

The proposed budget also continues to invest $3.5 million annually to support a treatment and transitional housing program for justice-involved, un-housed individuals with 75 units of transitional housing. The project is a partnership between the Department of Public Health and ADP. In addition to transitional housing, participants have access to on-site wraparound services, including outpatient mental health and substance disorder treatment. Participants will also have access to case management, medication management and support groups.

The proposed budget also includes $3.3 million annually in continued funding for the department's abstinence-based Treatment Recovery and Prevention (TRP) program. The program is a peer-led, abstinence-based, therapeutic teaching community and transitional housing program offering 105 beds.

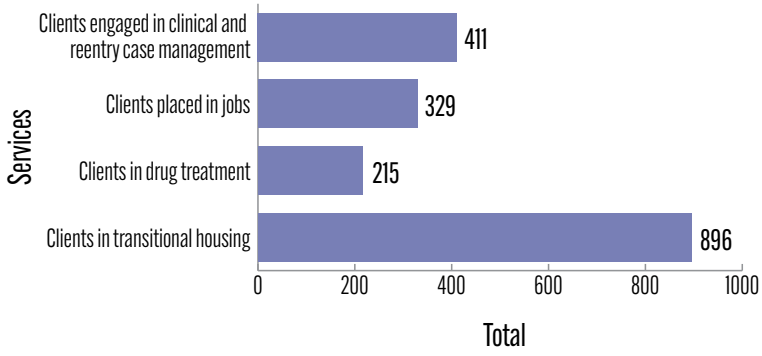
In addition to housing, programs are designed to offer continuum of care, including detox, peer-led services, and cognitive behavioral interventions. The TRP also extends the hours of ADP's Community Assessment and Services Center ensure that residents have the help they need at any hour.

Prioritizing Equity

ADP will continue to implement its Racial Equity Action Plan through various initiatives. In FY 2023-24, ADP will expand services through the development of new LGBTQ+ and Immigrant programs.

The department will participate in National Institute of Justice (NIJ) Coaching Model project that will change the way the department engages with clients and partners. The Model compliments ADP's efforts to implement its racial equity plan and develop a strategic plan.

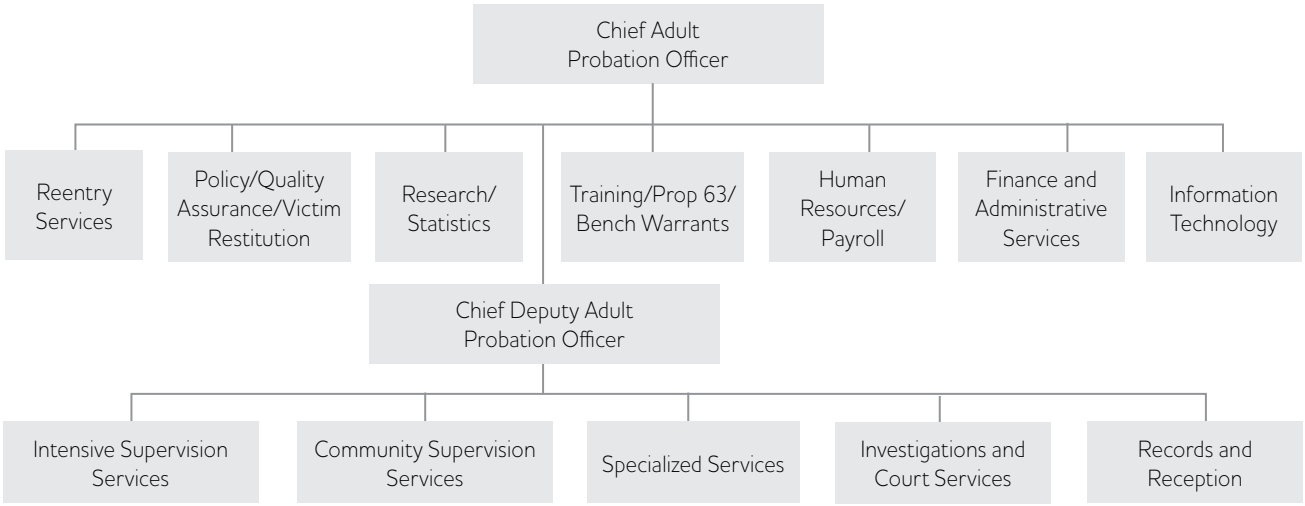
FY 2021-22 HOUSING AND SUPPORTIVE SERVICES. *In FY 21-22, through community partnerships, ADP clients accessed housing and supportive services.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Provide services that break the cycle of crime					
Number of risk and needs assessments and reassessments conducted	541	450	730	730	500
Number of visits to the department by clients under community supervision	4,439	4,500	5,000	5,000	5,000
Number of visits to the department by non-clients, including victims, members of the public, and justice system partners	45	40	50	50	50
Percentage of individuals who successfully completed (terminated) probation	81%	80%	80%	80%	80%
Percentage of individuals who successfully completed a term of Mandatory Supervision	92%	80%	80%	80%	80%
Percentage of individuals who successfully completed Post Release Community Supervision after being on PRCS for at least 12 months	81%	75%	75%	75%	75%
Percentage of reports submitted to the Court prior to sentencing	100%	100%	100%	100%	100%
Support victims of crimes					
Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant	99%	100%	100%	100%	100%

ORGANIZATIONAL STRUCTURE: ADULT PROBATION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	151.54	146.57	(4.97)	142.52	(4.05)
Non-Operating Positions (CAP/Other)	(3.00)		3.00		
Net Operating Positions	**148.54**	**146.57**	**(1.97)**	**142.52**	**(4.05)**
Sources					
Intergovernmental: Federal	387,356	387,356		287,356	(100,000)
Intergovernmental: Other	483,676	483,676			(483,676)
Intergovernmental: State	25,949,275	21,237,389	(4,711,886)	21,872,373	634,984
Charges for Services	2,500	2,500		2,500	
Expenditure Recovery	3,235,369	5,025,598	1,790,229	5,117,818	92,220
General Fund	27,978,310	31,328,680	3,350,370	30,366,455	(962,225)
Sources Total	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**
Uses - Operating Expenditures					
Salaries	18,621,828	19,031,092	409,264	19,251,793	220,701
Mandatory Fringe Benefits	10,285,779	10,253,516	(32,263)	10,079,322	(174,194)
Non-Personnel Services	7,186,730	6,836,102	(350,628)	6,871,552	35,450
City Grant Program	14,289,186	15,143,598	854,412	14,655,192	(488,406)
Materials & Supplies	211,783	156,783	(55,000)	141,105	(15,678)
Programmatic Projects	4,050,000	3,750,000	(300,000)	3,300,000	(450,000)
Services Of Other Depts	3,391,180	3,294,108	(97,072)	3,347,538	53,430
Uses Total	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**
Uses - By Division Description					
ADP Adult Probation	58,036,486	58,465,199	428,713	57,646,502	(818,697)
Uses by Division Total	**58,036,486**	**58,465,199**	**428,713**	**57,646,502**	**(818,697)**

AIRPORT

MISSION

The San Francisco International Airport (SFO or the Airport) strives to be an exceptional airport in service to its communities. SFO is the Bay Area's largest airport by passenger volume. For more information about this department's services, please visit **flysfo.com**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.3 billion for the Airport is $148.4 million, or 12.8 percent, higher lower than FY 2022-23 budget. This is primarily due to increases in salaries and benefits and debt service. The FY 2024-25 proposed budget of $1.5 million is $187.3 million, or 14.3 percent higher than the FY 2023-24 proposed budget. This change is primarily due to increases in revenue from charges for services, such as landing fees, parking fees, and airline rentals.

COVID-19 Impact on Passenger Levels

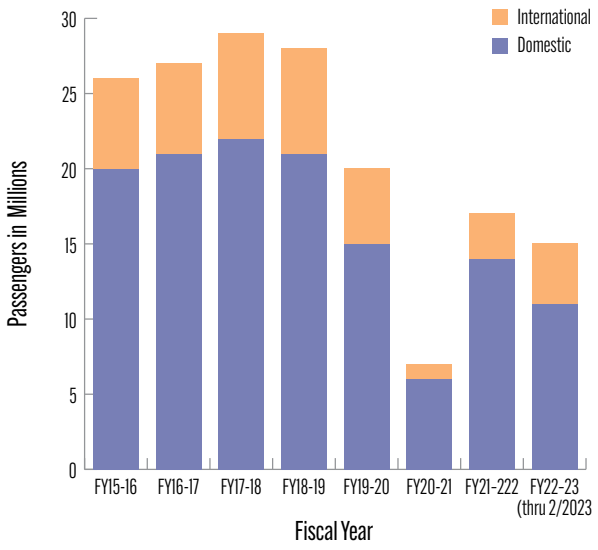
The Airport's revenues are primarily driven by passenger levels. As the graphic on passenger levels indicates, there are encouraging signs that travel demand is recovering. The Airport anticipates the full recovery to pre-pandemic FY 2018-19 levels in FY 2024-25, according to passenger enplanement forecasts.

Enhancing Health, Safety and Security

Passengers, employees, airlines, and tenants depend on Airport systems and processes to provide a safe and secure travel environment. The Airport is committed to exceeding all aviation safety and security regulations in response to COVID-19, and maintains measures to facilitate physical distancing, on-site vaccinations, and testing, as needed. Through the use of advanced technology and implementation of best practices, the Airport continues to advance its safety and security profile.

Investing In Capital

The Mayor's proposed budget continues to support the implementation of the Airport's Capital Improvement Plan (CIP). In January 2023, the Airport Commission approved a mid-year update



REDUCTION IN PASSENGER LEVELS DUE TO COVID-19. *Passenger traffic continues to recover and as of February 2023 has recovered close to 80 percent of pre-pandemic levels.*

to the FY 2022-23 CIP increasing the total budget from $7.8 billion to $8.9 billion to take advantage of potential federal funding opportunities and prioritize certain capital projects related to the modernization of the West Field and supporting the Airport's infrastructure. In addition, the Airport is currently in the process of developing a new FY 2023-24 CIP focusing on capital projects that are critical for Airport operations and forecasted passenger growth. Approximately $5.9 billion of the current CIP project costs have been financed to date, and many CIP projects have been completed, such as the AirTrain Extension to the long-term parking garages, the Harvey Milk Terminal Boarding Area B, the Courtyard 3 Connector post-security passenger connector between Terminal 2 and Terminal 3, and the rehabilitation of Runway 10L-28R. Construction activity continues on major projects such as the expansion of Terminal 1 Center and North Areas, the International Terminal departures level expansion of both security checkpoints, Wayfinding Enhancement Program, and the Terminal 3 West Modernization.

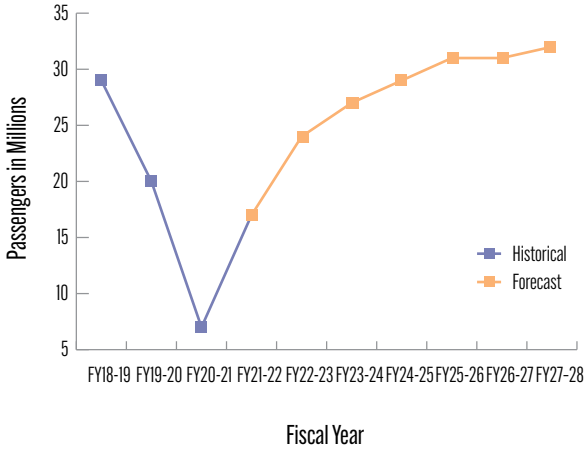
Diversity, Equity & Inclusion

The Airport continues to use the Racial Equity Action Plan as the blueprint that guides and helps focus our efforts towards advancing racial equity in all aspects of the department's work. Airport leadership and employees are are looking both inward and outward to address existing gaps. For workforce, priority areas include increasing opportunities and resources for career development; implementing process improvements to better address employee workplace concerns, including complaints of equal employment opportunity (EEO); as well as providing team members with practical racial equity tools that inform decision-making, measurement, and accountability.

Accelerating Sustainability

SFO is halfway through its journey to be the first airport in the world to achieve "triple zero": zero net carbon operations, zero net energy facilities, zero waste going to landfill, and healthy and safe indoor environments by 2030. Key milestones include achieving Level 4 of the Airport Carbon Accreditation Program, a first for large-hub airports in North America; completing a Distributed Energy Resources (DER) study to identify sites for new solar generation; receiving the first airport Platinum certification under the Leadership in Energy and Environmental Design (LEED v4.1) for Communities program; leading the industry in Sustainable Aviation Fuel pipeline deliveries.

PASSENGER ENPLANEMENT SCENARIOS.
The latest forecast shows SFO returning to FY 2018-19 passenger levels by FY 2024-25.



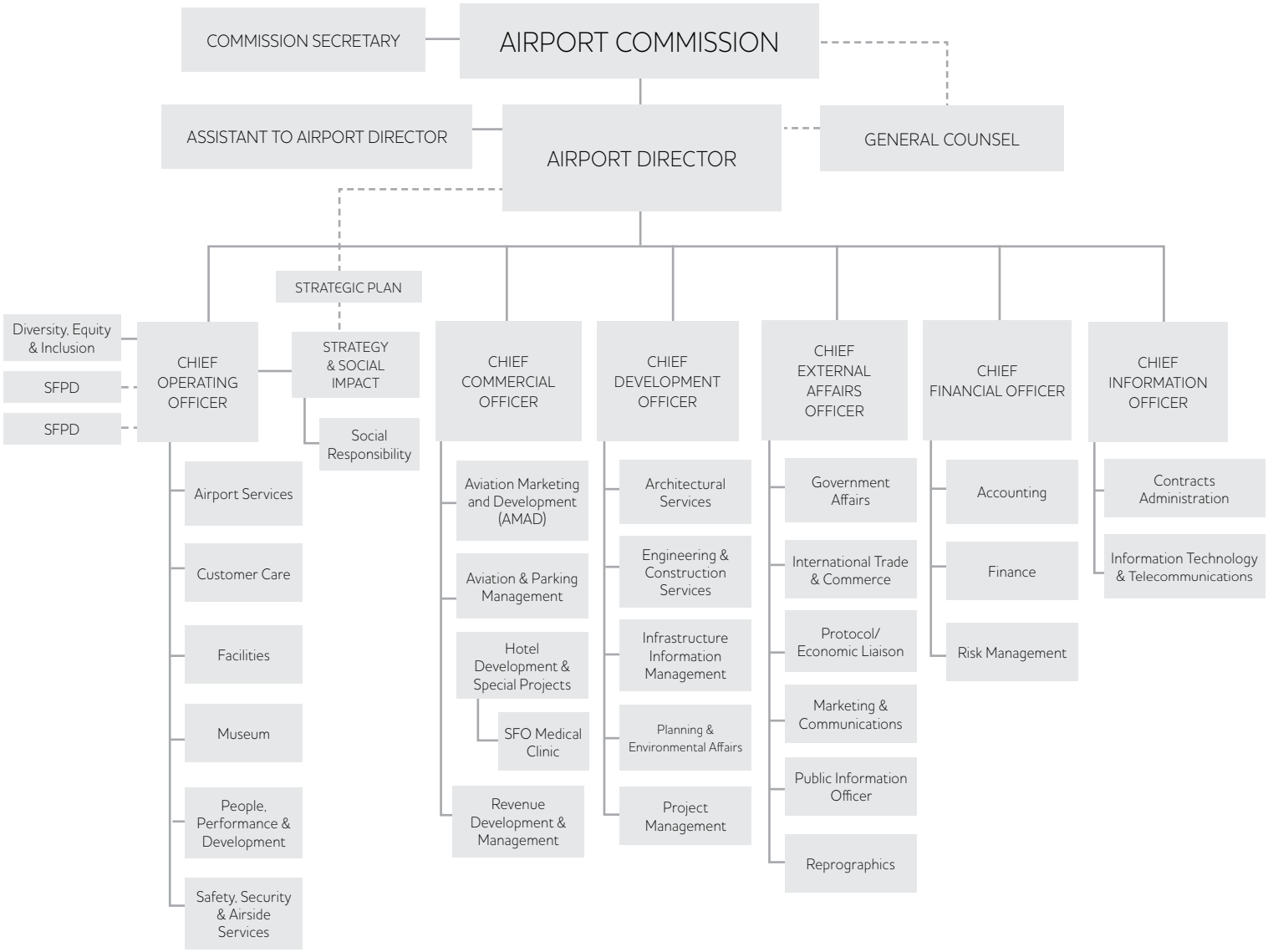
Launching Resilience

In December 2022, the Airport established a new Resilience & Sustainability Office to define and deliver projects that can reduce the magnitude and duration of impacts of future disruptive hazard events to our campus facilities and operations. The Office is preparing recommended actions that can enable SFO's dynamic response to ever-changing conditions and disruptive events by hardening critical infrastructure, assets and operations. Investments set by staff in the coming year will target vulnerabilities within SFO's critical facilities and services to unpredictable events through scenario planning, capital project delivery, tool development, and preventative maintenance.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Achieve net zero energy and zero waste by 2021					
Campus wide water savings per passenger relative to 2013 baseline	0.1	0.2	0.1	0.2	0.2
Percent of campus wide electricity use generated from Airport-owned renewable energy sources per Fiscal Year	1.2%	1.6%	1.5%	2.0%	2.5%
Percent of campus wide waste, by mass, diverted from landfill (including ADC)	64%	65%	70%	70%	72%
Reduction in terminal electricity usage per square foot as a percentage of 2013 baseline	19%	13%	19%	13%	14%
Reduction in terminal natural gas usage per square foot as a percentage of 2013 baseline	12%	9%	13%	10%	12%
Be the industry leader in safety and security					
Annual percent of the Airport tenants' ground support equipment inventory that has had safety inspections conducted through its Ground Support Equipment Safety Inspection Program.	8%	10%	10%	10%	10%
Number of Airport-controlled runway incursions	3.0	2.0	0.0	0.0	0.0
Number of Annual Unauthorized Access Events (UAE) classified as "Criminal Intent"	1.0	1.0	0.0	0.0	0.0
Care for and protect our airport communities					
All Title 21 requirements met (1 equals yes) California Code of Regulations Title 21 Chapter 6 Noise Standards	1.0	1.0	1.0	1.0	1.0
Annual recordable injury rate per 100 employees	5.6	7.0	6.0	5.5	6.0
Deliver exceptional business performance					
Amount of annual service payment to the City's General Fund, in millions	$38	$48	$37	$50	$55
Annual percent of Non-Airline Revenue (as % of Total Operating Revenue)	42%	49%	45%	46%	46%
Percent of small business participation in Concession Sector	33%	34%	30%	30%	30%
Percent of small business participation in Construction Sector	21%	19%	20%	20%	20%
Percent of tenant businesses with active Green Business certifications	17%	16%	20%	20%	23%
Total Annual Non-Airline Revenue	$447,966,049	$530,680,670	$443,551,000	$543,062,470	$586,147,470
Total concession revenue per enplaned passenger	$14	$13	$13	$12	$12
Nurture a competitive air service market					
Airline cost per enplaned passenger in nominal dollars	$36	$24	$28	$24	$24
Annual percent of total international passengers market share (as % of total SFO passenger traffic)	18%	26%	21%	21%	24%
Average passport processing times in SFO's customs area (in minutes) compared to other US airports of comparable passenger traffic.	0.4	4.0	2.0	4.0	4.0
Percent change in domestic air passenger volume	135%	24%	30%	20%	17%
Revolutionize the passenger experience					
Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable)	4.3	4.1	4.3	4.1	4.1

ORGANIZATIONAL STRUCTURE: AIRPORT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,830.17	1,934.74	104.56	1,976.47	41.73
Non-Operating Positions (CAP/Other)	(246.00)	(253.11)	(7.11)	(255.00)	(1.89)
Net Operating Positions	**1,584.17**	**1,681.63**	**97.45**	**1,721.47**	**39.84**
Sources					
Intergovernmental: Federal	86,010,001	48,010,000	(38,000,001)	48,010,000	
Intergovernmental: State		5,000	5,000	5,000	
Charges for Services	784,570,000	858,381,000	73,811,000	1,082,998,000	224,617,000
Fines, Forfeiture, & Penalties	1,061,000	1,664,000	603,000	1,788,000	124,000
Rents & Concessions	273,006,000	365,563,000	92,557,000	387,897,000	22,334,000
Other Revenues	56,788,000	59,748,000	2,960,000	62,609,000	2,861,000
Interest & Investment Income	18,844,000	22,522,000	3,678,000	27,554,000	5,032,000
Expenditure Recovery	88,000	88,000		88,000	
IntraFund Transfers In	159,719,000	153,625,000	(6,094,000)	227,125,000	73,500,000
Beg Fund Balance - Budget Only	43,523,786	64,080,682	20,556,896	88,745	(63,991,937)
Transfer Adjustment-Source	(266,579,695)	(268,257,112)	(1,677,417)	(345,437,031)	(77,179,919)
General Fund					
Sources Total	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**
Uses - Operating Expenditures					
Salaries	197,989,240	220,078,480	22,089,240	231,335,605	11,257,125
Mandatory Fringe Benefits	92,390,915	93,921,103	1,530,188	98,373,899	4,452,796
Non-Personnel Services	172,340,723	189,685,653	17,344,930	197,484,619	7,798,966
Capital Outlay	93,455,539	55,093,005	(38,362,534)	52,375,000	(2,718,005)
Debt Service	443,538,450	575,029,174	131,490,724	484,231,331	(90,797,843)
Facilities Maintenance	15,000,000	15,750,000	750,000	15,750,000	
Intrafund Transfers Out	159,719,000	153,625,000	(6,094,000)	227,125,000	73,500,000
Materials & Supplies	15,064,191	16,306,528	1,242,337	17,474,015	1,167,487
Overhead and Allocations	(6,194,192)	(6,306,170)	(111,978)	(6,454,325)	(148,155)
Services Of Other Depts	96,333,513	94,953,334	(1,380,179)	101,064,188	6,110,854
Transfers Out	37,111,713	50,918,463	13,806,750	54,147,813	3,229,350
Unappropriated Rev-Designated				246,943,569	246,943,569
Transfer Adjustment - Uses	(159,719,000)	(153,625,000)	6,094,000	(227,125,000)	(73,500,000)
Uses Total	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**
Uses - By Division Description					
AIR Airport Director	9,023,494	9,142,274	118,780	9,468,694	326,420
AIR Bureau Of Admin & Policy	29,574,462	29,570,940	(3,522)	31,846,599	2,275,659
AIR Capital Projects	91,229,001	53,385,000	(37,844,001)	53,385,000	
AIR Chief Development Office	14,143,018	13,305,526	(837,492)	18,780,356	5,474,830
AIR Chief Information Office	38,725,352	43,791,298	5,065,946	46,635,296	2,843,998
AIR Chief Operating Office	16,812,553	18,390,578	1,578,025	18,721,057	330,479
AIR Commercial Office	44,291,867	47,162,215	2,870,348	42,240,692	(4,921,523)
AIR External Affairs	9,856,598	10,231,954	375,356	10,505,325	273,371
AIR Facilities	229,031,666	236,856,460	7,824,794	244,887,213	8,030,753
AIR Facilities; Maintenance	15,000,000	15,750,000	750,000	15,750,000	
AIR Finance Office	485,233,832	626,087,155	140,853,323	539,044,052	(87,043,103)
AIR General	39,611,713	53,418,463	13,806,750	303,591,382	250,172,919
AIR Operations & Security	116,994,854	128,536,247	11,541,393	138,501,964	9,965,717
AIR Planning Division	12,923,245	15,513,711	2,590,466	15,811,702	297,991
AIR Police Bureau	3,221,272	2,889,393	(331,879)	2,519,971	(369,422)
Uses by Division Total	**1,157,030,092**	**1,305,429,570**	**148,399,478**	**1,492,725,714**	**187,296,144**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Airport Commission.

ARTS COMMISSION

MISSION

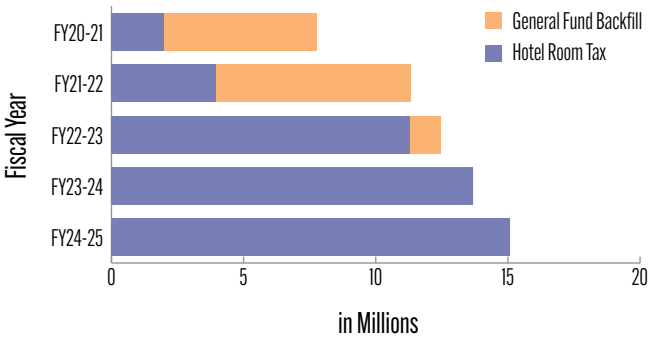
The San Francisco Arts Commission (ART) champions the arts as essential to daily life by investing in a vibrant arts community, enlivening the urban environment, and shaping innovative cultural policy. The Commission values the transformative power of art as critical to strengthening neighborhoods, building infrastructure and fostering positive social change. Additionally, the Commission strives to ensure a vibrant San Francisco where creativity, prosperity and progress go hand in hand. For more information about this department's services, please visit **sfartscommission.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $40.9 million for the Arts Commission is less than $0.1 million, or 0.05 percent, lower than the FY 2022-23 budget. This is primarily due to decreases in capital funding offset by increases in hotel tax revenue. The FY 2024-25 proposed budget of $28.9 million is $12.0 million, or 29.4 percent, lower than the FY 2023-24 proposed budget. This change is due to expiration of one-time capital funding.

Hotel Tax Arts Allocation

Hotel tax revenue allocated to ART supports San Francisco artists and arts organizations representing historically underserved communities through grants, technical assistance and capacity building, economic development, arts education initiatives and community-based Cultural Centers. Hotel tax is expected to continue to increase in the next fiscal years. In FY 2023-24, the Mayor's proposed budget includes $14 million of funding from Hotel Tax in the Arts Commission to fund programs and to support artist and art organizations. The San Francisco Arts Commission will continue working towards providing equitable access to cultural resources and creating more sustainable impact across the arts ecosystem.



HOTEL ROOM TAX ONGOING FUNDING TO THE ARTS COMMISSION. *Hotel Room Tax saw large declines during the pandemic years. The General Fund backfill prevented large reductions to ART's budget. Hotel Room Tax is projected to continue its recovery and growth in the next two fiscal years.*

ART's Role in the Recovery of Local Economy

Through its grants program, local arts and culture nonprofits, the Arts Commission's seven cultural centers were supported to return to pre-COVID-19 pandemic vibrancy. As visitors return to performances and special events, the local economy is stimulated through dining and shopping at small businesses. The arts and culture sector produces employment opportunities for the creative community and draws residents and tourists to neighborhoods' cultural sites across the City. Individual artists from the Art Vendor Program also participated in the City Hall holiday and Small Business Week craft fairs, creating economic opportunities for local artists to showcase SF-made artwork and goods.

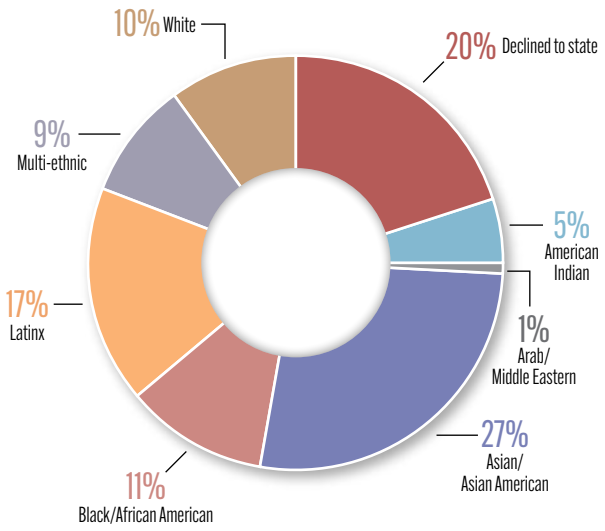
Civic Art Collection

The Monuments and Memorials Advisory Committee (MMAC) is a body that will establish the criteria and guidelines by which to determine the future of historic monuments and memorials in the City's Civic Art Collection. This initiative was established by Mayoral directive and is a partnership between ART, the Human Rights Commission (HRC), and the Recreation and Parks Department (REC). The MMAC is responsible for examining the history of monuments in the public realm in San Francisco, the individuals, events, and ideals they represent and how the narratives associated with these monuments align or do not align with San Francisco's values today. The MMAC meetings began in early 2022 and are set to finalize its recommendations by the end of FY 2022–23.

Organizational Improvements

ART is actively recruiting to fill all open budgeted positions to improve core service delivery and is on track to be fully staffed by the end of FY 2022–23. ART has invested in professional development to ensure that staff is well-trained and has access to job related tools, resources, and opportunities. It has also just completed development of a new grants management system that aims to streamline grant applications and monitoring.

In FY 2023–24, the Commission will begin its strategic and business planning process. ART will engage in a process to work with a variety of community stakeholders to help plan the City's cultural future and assess the impact of past and present programs, practices and policies to help set priorities and identify opportunities.

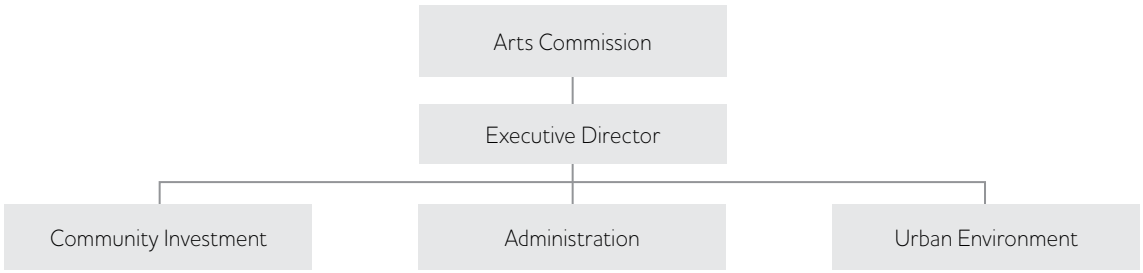


SAN FRANCISCO ARTIST GRANTEES.
ART supports San Francisco artists and arts organizations representing historically underserved communities through grants.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Build public awareness of the value and benefits of the arts					
Number of arts and culture events funded by the Arts Commission in a year	4,215	300	720	1,000	1,000
Enliven the urban environment					
Number of permanently-sited artworks accessible to the public during the fiscal year	664	687	675	675	690
Improve operations to better serve the San Francisco arts ecosystem					
# of employees for whom performance appraisals were scheduled (ART)	34	40	40	40	40
# of employees for whom scheduled performance appraisals were completed (ART)	34	40	40	40	40
Invest in a vibrant arts community					
Number of artists and organizations attending technical assistance and capacity building workshops/year	405	350	400	400	450
Number of payments to individual artists by the Arts Commission	461	400	350	350	400

ORGANIZATIONAL STRUCTURE: ARTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	37.43	41.44	4.01	40.98	(0.46)
Non-Operating Positions (CAP/Other)	(9.90)	(11.65)	(1.75)	(11.65)	
Net Operating Positions	**27.53**	**29.79**	**2.26**	**29.33**	**(0.46)**
Sources					
Other Local Taxes	9,195,000	13,691,000	4,496,000	15,061,000	1,370,000
Intergovernmental: Federal		60,000	60,000	60,000	
Intergovernmental: State		130,000	130,000	65,000	(65,000)
Charges for Services	1,876,437	1,876,552	115	1,881,605	5,053
Expenditure Recovery	2,941,567	1,267,539	(1,674,028)	1,845,998	578,459
IntraFund Transfers In	2,671	2,671		2,671	
Transfers In	1,356,907	208,823	(1,148,084)	208,823	
Other Financing Sources	10,920,000	10,698,751	(221,249)		(10,698,751)
Beg Fund Balance - Budget Only	2,103,302	1,565,024	(538,278)	2,509,302	944,278
General Fund	12,524,482	11,400,923	(1,123,559)	7,235,607	(4,165,316)
Sources Total	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**
Uses - Operating Expenditures					
Salaries	3,264,128	3,725,684	461,556	3,782,532	56,848
Mandatory Fringe Benefits	1,496,281	1,540,491	44,210	1,554,990	14,499
Non-Personnel Services	5,955,469	5,356,855	(598,614)	5,953,715	596,860
City Grant Program	14,231,916	13,046,309	(1,185,607)	12,546,309	(500,000)
Capital Outlay	11,581,625	12,839,707	1,258,082	616,004	(12,223,703)
Materials & Supplies	25,229	25,229		22,706	(2,523)
Overhead and Allocations	351,300	275,721	(75,579)	275,721	
Programmatic Projects	3,110,517	3,060,047	(50,470)	3,066,379	6,332
Services Of Other Depts	903,901	1,031,240	127,339	1,051,650	20,410
Uses Total	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**
Uses - By Division Description					
ART Administration	18,223,119	19,171,070	947,951	6,899,892	(12,271,178)
ART Civic Design	184,763	180,721	(4,042)	185,774	5,053
ART Community Investments	19,197,429	19,252,436	55,007	18,874,884	(377,552)
ART Municipal Galleries	753,447	833,993	80,546	853,641	19,648
ART Public Art & Collections	2,352,785	1,254,240	(1,098,545)	1,846,992	592,752
ART Street Artist Program	208,823	208,823		208,823	
Uses by Division Total	**40,920,366**	**40,901,283**	**(19,083)**	**28,870,006**	**(12,031,277)**

ASIAN ART MUSEUM

MISSION

The Asian Art Museum (the Museum) celebrates, preserves, and promotes Asian and Asian American art and cultures for local and global audiences. We provide a dynamic forum for exchanging ideas, inviting collaboration, and fueling imagination to deepen understanding and empathy among people of all backgrounds. For more information about this department's services, please visit **asianart.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023–24 budget of $11.5 million for the Asian Art Museum is $0.3 million, or 2.6 percent, higher than the FY 2022-23 budget, primarily due to capital funding. The FY 2024-25 proposed budget of $11.8 million is $0.3 million, or 2.6 percent, higher than the FY 2023-24 proposed budget, primarily due to increases in salaries and benefits.

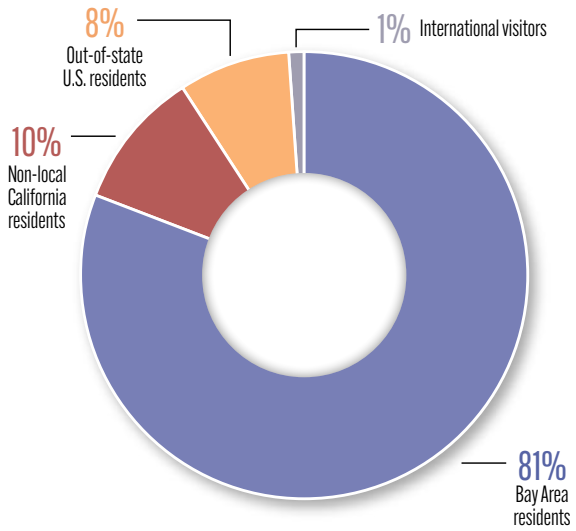
Ongoing Priorities

One of the top priorities of the Museum is to create thought-provoking experiences that demonstrate the impact and relevance of Asian and Asian American art and culture in contemporary life. Its focus is to challenge stereotypes, create cross-cultural understanding, celebrate heritage and innovation, and connect the past to both present and future.

The Museum has recently adopted the following core strategic priorities:

- Become experience-centered
- Accelerate digital transformation
- Double and diversify audiences
- Increase and diversify revenues

A new exhibition pavilion opened in July 2021 and a new rooftop art terrace is expected to open in 2023. The transformed space will allow the Museum to increase its contribution to the economic recovery of the City, the City's global tourism market, and vitality of the Civic Center neighborhood.



VISITOR ORIGIN. *In FY 2021-22, a majority of the Museum's visitors were from the Bay Area as the local tourism industry continued to recover from the impacts of the pandemic.*

The Museum strives to ensure stakeholders reflect the ethnic and cultural diversity of the Bay Area. General admission is free the first Sunday of every month, as well as during a variety of heritage celebrations and access days throughout the year. In addition to participating in the San Francisco Museums for All program, the Museum also offers free admission to museum members, children aged 12 and under, San Francisco Unified School District (SFUSD) students, essential workers, active-duty military, and college students visiting as part of their coursework.

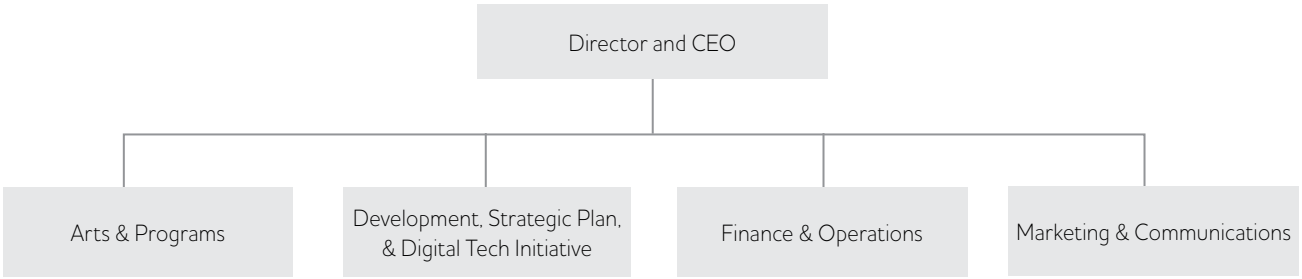
Capital Projects

The Museum opened its Civic Center location in 2003. While the building received a Leadership in Energy and Environmental Design certification in December 2018, protection, conservation, and exhibition of the City's priceless collection of Asian and Asian American art requires diligent maintenance of the building. Capital investments focus on renewal and replacement of life-safety infrastructure, efficient maintenance, and operations of aging equipment. The Mayor's proposed budget includes $0.7 million in FY 2023-24 and $0.6 million in FY 2024-25 to fund these critical repairs.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Ensure unencumbered access to Asian and Asian American art and culture					
City cost per visitor (AAM)	$50	$90	$43	$34	$34
Illuminate Asian art and culture for a global audience					
Number of museum members	8,639	7,600	8,975	8,600	8,600
Number of museum visitors	173,000	115,000	200,000	300,000	300,000
Reach and engage expanded audiences					
Number of education program participants	12,714	13,000	15,000	13,000	15,000
Number of public program participants	11,187	26,828	12,000	40,260	40,260

ORGANIZATIONAL STRUCTURE: ASIAN ART MUSEUM



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	52.25	52.91	0.66	52.90	(0.01)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**52.25**	**52.91**	**0.66**	**52.90**	**(0.01)**
Sources					
Charges for Services	489,628	391,982	(97,646)	404,201	12,219
General Fund	10,703,275	11,089,976	386,701	11,379,295	289,319
Sources Total	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**
Uses - Operating Expenditures					
Salaries	5,371,945	5,636,421	264,476	5,814,938	178,517
Mandatory Fringe Benefits	2,290,702	2,267,539	(23,163)	2,332,810	65,271
Non-Personnel Services	1,248,380	1,041,116	(207,264)	1,041,116	
Capital Outlay	375,000	722,911	347,911	554,807	(168,104)
Facilities Maintenance	321,820		(321,820)		
Overhead and Allocations	38,672	30,798	(7,874)	30,798	
Services Of Other Depts	1,546,384	1,783,173	236,789	2,009,027	225,854
Uses Total	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**
Uses - By Division Description					
AAM Asian Art Museum	11,192,903	11,481,958	289,055	11,783,496	301,538
Uses by Division Total	**11,192,903**	**11,481,958**	**289,055**	**11,783,496**	**301,538**

ASSESSOR-RECORDER

MISSION

The Office of the Assessor-Recorder's (ASR) mission is to fairly and accurately identify and assess all taxable property in San Francisco, collect transfer tax, and record, secure, and provide access to property, marriage and other records. For more information about this department's services, please visit **sfassessor.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $37.4 million for the Office of the Assessor-Recorder is $2.3 million, or 6.4 percent, higher than FY 2022-23 budget. This is primarily due to costs associated with the ongoing maintenance and staff for the new Property Assessment System as well as, staffing for the Assessment Appeals team. The FY 2024-25 proposed budget of $38.0 million is $0.6 million, or 1.7 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

Goal-to-Roll and Assessments

The assessed roll for FY 2022-23 continued its growth trajectory, increasing 5.4 percent over the prior year to $330 billion. These assessments equate to approximately $3.9 billion in revenue that the City relies on to maintain critical programs in the areas of public safety, mental health, homelessness, and more. In June 2022, staff closed the roll on time for the fourth year since clearing a historically large backlog. By implementing technology improvements, standardizing work processes, and establishing performance expectations, the Department continues to set production targets to ensure it is advancing transparency, accessibility, and integrity to ensure the financial stability of the City and best serve taxpayers.

Recorder Revenues

ASR is projecting a decline in recorder revenue due to a decline in the volume of recorded documents from the prior year. In order to respond to this trend, the Department is shifting costs from the General Fund by increasing the use of one-time fund balance to cover the decrease in annual fee collections each year.

Real Property Transfer Tax

The Department's Recorder Division collects Real Property Transfer Tax (RPTT) when a building changes ownership. Over the last five years, RPTT has generated an average of $369 million annually to support the General Fund and free community college. ASR maintains a robust RPTT Audit Program that closely reviews high value transactions to ensure these entities are not underreporting their transfer tax obligations. Since 2015, ASR has recovered $75 million through the audit program.

Assessment Appeals

In the year ahead, ASR will focus on successful roll close while balancing the increase in assessment appeals and implementing major improvements to ASR's primary technology platform. The focus on Assessment Appeals will be important as appeals filed in FY 2021–22 increased 8 percent over the prior year, with open appeals representing $531 million in revenue-at-risk, a 54 percent increase from FY 2020–21. The Mayor's proposed budget invests $0.2 million in FY 2023-24 and $0.5 million in FY 2024-25 to support four new appeals support positions, advancing the Department's ability to dedicate time to assessment appeals.

Modernizing Technology

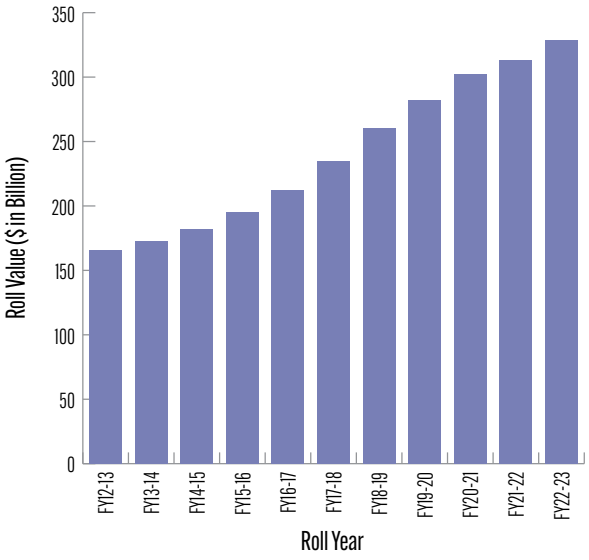
Through the City's Committee on Information Technology, San Francisco has made significant investments to improve and modernize the systems that assess properties and bill, collect, and allocate property tax revenue. The Property Assessment and Tax System program encapsulates the integrated systems of the Assessor-Recorder, Treasurer-Tax Collector, and Controller. The modernization and upgrade of these antiquated systems will:

- Increase efficiency and quality of work product by eliminating the need for manual processes.
- Improve the revenue collection process for the Treasurer and Tax Collector through decreasing turnaround time for property assessments tax billing, revenue collection, and certification to reduce revenue at risk.
- Strengthen and modernize technology infrastructure that is the system foundation for the City's property tax revenue stream.
- Increase access to data and reporting for the public as well as policymakers and city leaders by creating a system that can store all Assessor property information and analysis in a single system.
- Improve taxpayer service and transparency.

The Treasurer-Tax Collector's tax billing and collection system went live in 2020, and Phase I of the Property Assessment System went live in 2021, with Phase II to follow in December 2023.

The Mayor's proposed budget includes new ongoing investments to support the maintenance and staff needed for this system, totaling $2.7 million in FY 2023-24 and $3.5 million in FY 2024-25. Over the next year, ASR's project team will work to integrate its components with the Treasurer-Tax Collector's system. The project will

VALUE OF CERTIFIED ASSESSMENT ROLL.
The Certified Assessment Roll (after non-reimbursable exemptions) value has increased each of the last ten years. In FY 2022-23, the Roll grew by 5 percent or $16.5 billion.



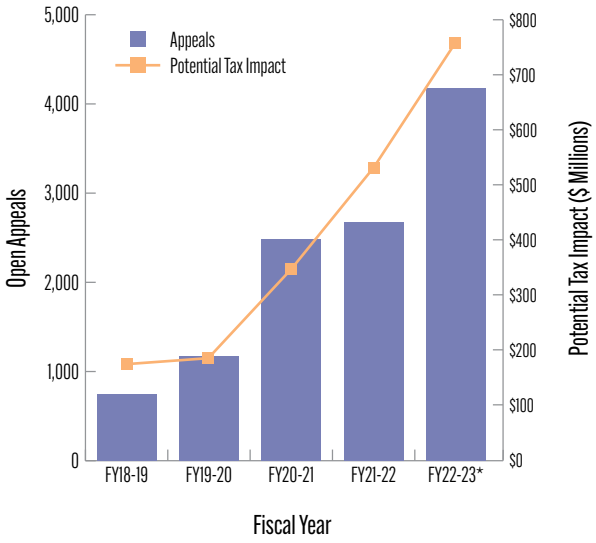
also undertake a major change management effort for hundreds of users who rely on assessment data.

Community Engagement

In 2022, ASR partnered with community groups and engaged with residents online and in-person. The office held webinars to share updates on new state laws such as Proposition 19, property tax basics, and continued outreach and education on the benefits of estate planning and tax savings programs to strengthen intergenerational wealth building particularly for communities of color.

ASR will continue to expand recruitment efforts to a broader talent pool, support professional development for all staff, and implement California Assembly Bill 1466 (AB 1466). AB 1466 was signed into law by Governor Newsom in 2021 and requires that all county recorder offices work to identify and redact unlawfully restrictive covenants from real property records. This effort to uphold the implementation of AB 1466 is made possible with the ongoing support of the Mayor's proposed budget which makes investments to continue supporting two positions tasked with finding and redacting discriminatory language from recorded documents.

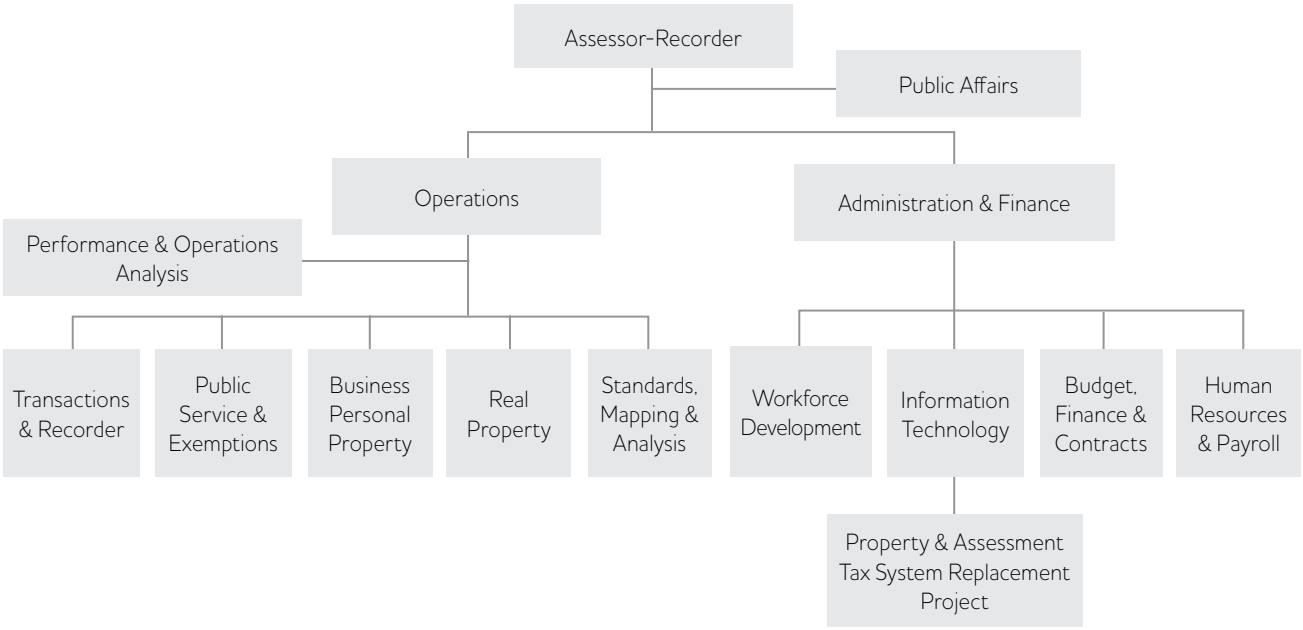
NUMBER OF OPEN APPEALS & POTENTIAL PROPERTY TAX IMPACT. *Over the past three years, the average number of appeals filed has climbed to an average of 2,500. The increase in open appeals has resulted in a dramatic over 335 percent increase in potential property tax impact from FY18-19 to now, up from $174 million to over $750 million.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Assess all taxable property within the City and County of San Francisco					
Board of Equalization (BOE)-required business property audits completed in the fiscal year for businesses within the City and County of San Francisco	294	303	303	303	303
In-progress new construction value added to secured working assessment roll in the fiscal year	$3,118,429,793	$3,100,000,000	$3,100,000,000	$3,100,000,000	$3,100,000,000
Number of Real Property Supplemental and Escape Assessments	22,540	29,903	13,231	9,209	12,438
Value (in billions) of secured working assessment roll (excluding State Board of Equalization (SBE) roll)	$324	$332	$337	$340	$347
Value of Real Property Supplemental and Escape Assessments	$100,681,050	$138,000,000	$59,100,000	$42,500,000	$57,400,000
Collect documentary transfer tax due					
Value of transfer tax from non-recorded documents and under-reported transactions	$3,708,548	$13,400,000	$7,500,000	$5,000,000	$5,000,000
Value of transfer tax from recorded documents	$512,047,044	$233,800,000	$390,500,000	$277,500,000	$321,200,000
Effectively defend and resolve assessment appeals					
Number of appeals resolved in the fiscal year	2,359	2,500	2,500	2,500	2,500
Percentage of appeals resolved in the fiscal year where ASR's value determination was upheld	97%	75%	75%	75%	75%
Provide outstanding customer service					
Percentage of customers with a good or excellent experience when visiting ASR in the fiscal year	94%	99%	99%	99%	99%

ORGANIZATIONAL STRUCTURE: ASSESSOR-RECORDER



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	191.71	184.42	(7.30)	186.21	1.79
Non-Operating Positions (CAP/Other)	(21.00)	(13.00)	8.00	(9.00)	4.00
Net Operating Positions	**170.71**	**171.42**	**0.70**	**177.21**	**5.79**
Sources					
Charges for Services	4,405,000	3,181,412	(1,223,588)	3,296,668	115,256
Expenditure Recovery	2,331,464		(2,331,464)		
Beg Fund Balance - Budget Only	797,933	2,076,801	1,278,868	1,635,620	(441,181)
General Fund	27,623,983	32,155,928	4,531,945	33,116,359	960,431
Sources Total	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**
Uses - Operating Expenditures					
Salaries	20,020,455	21,228,464	1,208,009	22,896,448	1,667,984
Mandatory Fringe Benefits	8,237,300	8,163,940	(73,360)	8,728,663	564,723
Non-Personnel Services	1,352,998	2,862,401	1,509,403	2,802,500	(59,901)
Materials & Supplies	256,162	283,670	27,508	157,747	(125,923)
Overhead and Allocations	114,021	139,307	25,286	139,307	
Programmatic Projects	1,786,958	1,500,000	(286,958)		(1,500,000)
Services Of Other Depts	3,390,486	3,236,359	(154,127)	3,323,982	87,623
Uses Total	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**
Uses - By Division Description					
ASR Administration	6,960,705	7,952,237	991,532	8,151,209	198,972
ASR Exemptions	661,506	695,245	33,739	709,865	14,620
ASR Personal Property	3,881,493	3,938,669	57,176	4,039,585	100,916
ASR Public Service	1,824,761	2,521,611	696,850	2,589,832	68,221
ASR Real Property	14,259,464	14,761,251	501,787	13,986,686	(774,565)
ASR Recorder	3,415,916	3,351,610	(64,306)	3,308,870	(42,740)
ASR Standards Mapping Analysis	2,516,008	2,465,879	(50,129)	3,493,447	1,027,568
ASR Transactions	1,638,527	1,727,639	89,112	1,769,153	41,514
Uses by Division Total	**35,158,380**	**37,414,141**	**2,255,761**	**38,048,647**	**634,506**

BOARD OF APPEALS

MISSION

The Board of Appeals (BOA) provides the public with a final administrative review process for the issuance, denial, suspension, revocation, and modification of city permits as well as for certain decisions of the Zoning Administrator, Planning Commission, and Historic Preservation Commission. For more information about this department's services, please visit **sf.gov/departments/board-appeals**

BUDGET ISSUES & DETAILS

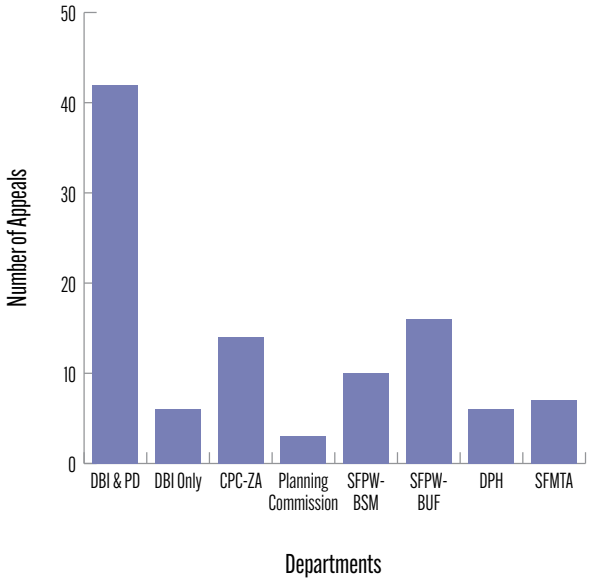
The proposed Fiscal Year (FY) 2023-24 budget of $1.1 million for the Board of Appeals is $0.1 million, or 4.4 percent, lower than FY 2022-23 budget. This is primarily due to decline in permitting revenues. The FY 2024-25 proposed budget of $1.2 million is $0.02 million, or 1.8 percent higher than the FY 2023-24 proposed budget, and does not significantly differ from their FY 2023-24 proposed budget.

Commitment to Racial Equity and Inclusion

The Mayor's proposed budget maintains training opportunities for Board of Appeals commissioners and staff that focus on racial equity and inclusion.

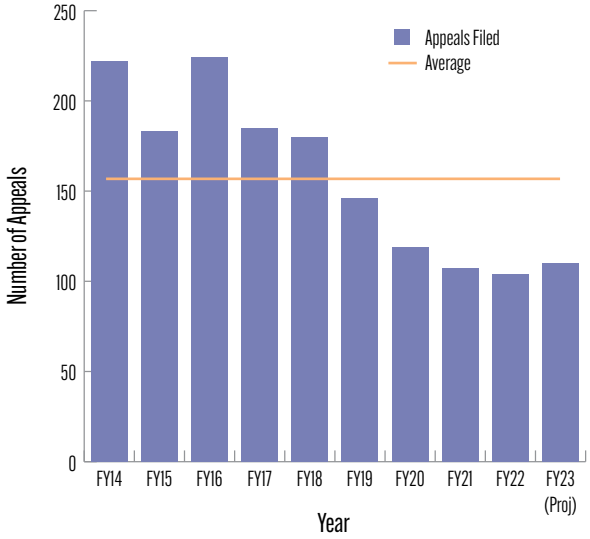
Cost of Service

The Department has experienced revenue shortfalls primarily from a reduced number of surcharges which are collected on permits issued by various departments. The Mayor's proposed budget assumes an increase to surcharge fees consistent with this year's consumer price index. This adjustment to fees will allow the Department to maintain its current operations.



APPEAL DISTRIBUTION. *This graphic shows the number of appeals heard from each department throughout the current fiscal year.*

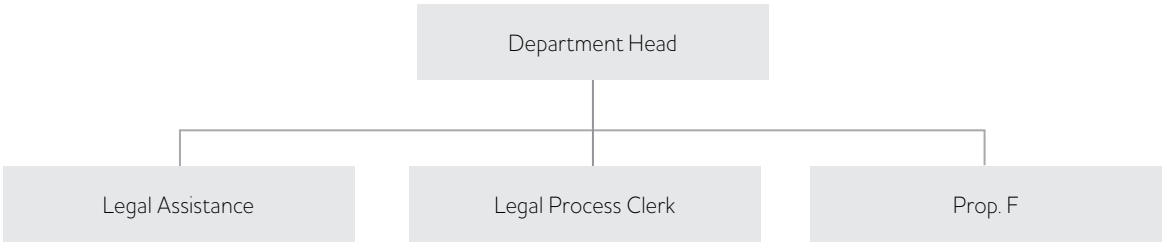
APPEAL VOLUME. *The number of appeals filed in the last ten fiscal years with the projected number for FY 23-24.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Measure the quality of our services and timeliness of decisions by tracking appeals					
Percentage of cases decided within 75 days of filing	53%	79%	70%	70%	70%
Percentage of written decisions released within 15 days of final action	90%	100%	90%	90%	90%
Support our staff to ensure we are equipped to deliver consistent, convenient, and high-quality handling of appeals					
# of employees for whom performance appraisals were scheduled (PAB)	2.0	5.0	5.0	3.0	3.0
# of employees for whom scheduled performance appraisals were completed (PAB)	2.0	2.0	5.0	3.0	3.0

ORGANIZATIONAL STRUCTURE: BOARD OF APPEALS



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	4.22	4.25	0.03	4.25	(0.00)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**4.22**	**4.25**	**0.03**	**4.25**	**(0.00)**
Sources					
Charges for Services	1,195,116	1,132,059	(63,057)	1,163,469	31,410
General Fund		10,978	10,978		(10,978)
Sources Total	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Uses - Operating Expenditures					
Salaries	484,100	501,705	17,605	518,430	16,725
Mandatory Fringe Benefits	272,831	263,608	(9,223)	277,168	13,560
Non-Personnel Services	61,700	19,700	(42,000)	32,501	12,801
Materials & Supplies	9,398	3,398	(6,000)	3,058	(340)
Services Of Other Depts	367,087	354,626	(12,461)	332,312	(22,314)
Uses Total	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**
Uses - By Division Description					
BOA Board of Appeals	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Uses by Division Total	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**

BOARD OF SUPERVISORS

MISSION

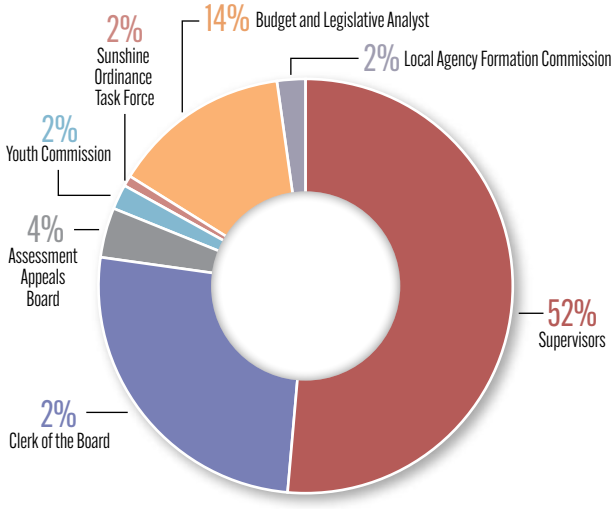
The Board of Supervisors (BOS or "the Board") is the legislative branch of government in the City and County of San Francisco. The Board of Supervisors responds to the needs of the people of San Francisco by adopting legislation, establishing policies, and assisting constituents. As stated in the City Charter, the Board of Supervisors provides for the public's access to government meetings, documents, and records. For more information about this department's services, please visit **sfbos.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $22.7 million for the Board of Supervisors is $0.5 million, or 2.5 percent, higher than the FY 2022-23 budget. This is primarily due to increased costs in salaries and benefits. The FY 2024-25 proposed budget of $23.1 million is $0.5 million, or 2.0 percent, higher than the FY 2023-24 proposed budget. This change is due to further increases in salaries and benefits.

Charter Mandated Services

The Board of Supervisors is the legislative branch of the City and County of San Francisco. The Office of the Clerk of the Board, at the direction of the Board of Supervisors, is designated by the City's Charter to oversee the affairs and records of the Board of Supervisors, the legislative process, and Board and Committee proceedings. The Charter also requires that the Board of Supervisors provide direct services that support open and participatory government, including the requirements of the Maddy Act, which mandates the Clerk of the Board publish an annual listing of vacancies for active boards, commissions, and committees. Charter-mandated positions and programs include members of the Board of Supervisors, legislative assistants, the Clerk of the Board and committee clerks, the Assessment Appeals Board, the Sunshine Ordinance Task Force, the Youth Commission, and the Budget and Legislative Analyst.

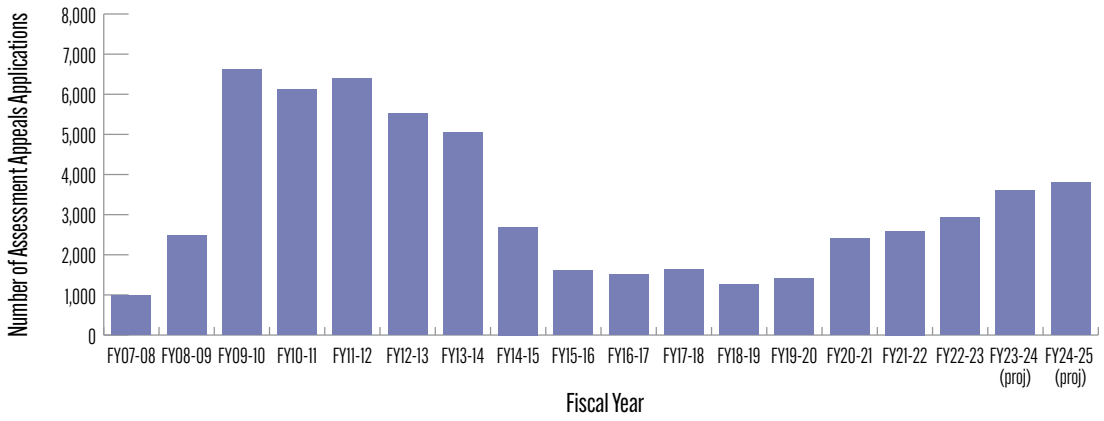


PROPOSED BUDGET BY DIVISION. *The largest division within the Department is the Supervisors, which includes all 11 District offices and their staff.*

Innovating the Legislative Process through Technology

The Mayor's proposed budget includes funding for a new legislative management system which will promote open, transparent, and responsive government. The new system will provide the Board and Commissions with end-to-end integrated legislative process management, mobile digital accessibility independent of device platform, an online public portal for constituent engagement, enhanced search and subscribe capabilities, and a geo-map to identify how legislation affects each neighborhood.

The Assessment Appeals Board's Online Appeals Application Filing System continues to undergo re-engineering to integrate with the Assessor's new property assessment (SMART) system to meet new requirements in the Revenue and Taxation code and make system enhancements for streamlined processes.



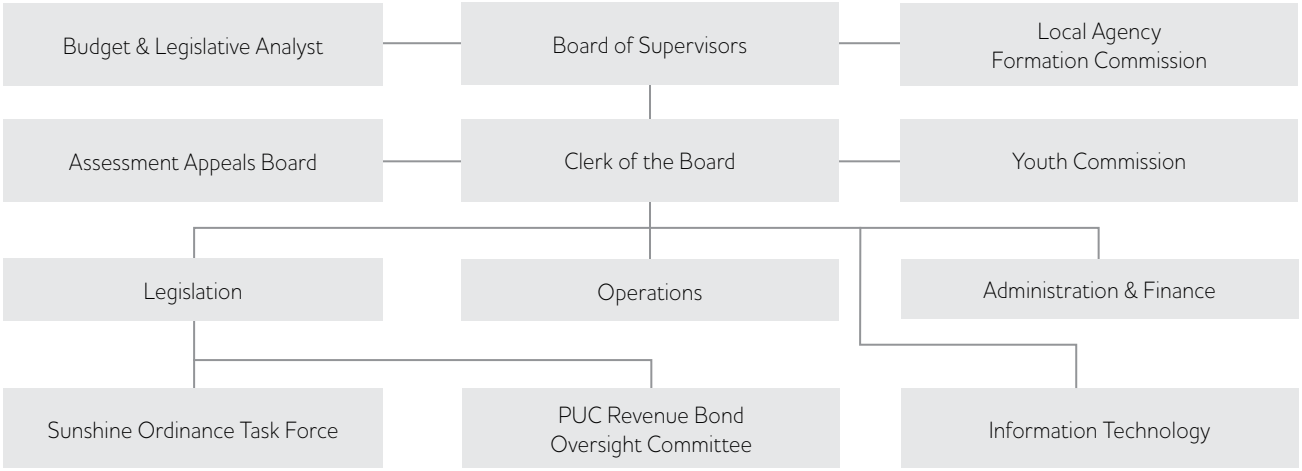
ASSESSMENT APPEALS APPLICATIONS.

Assessment appeals application filings continue to climb since the pandemic pointing to a potential increase in appeals as lease agreements in the city come up for renewal.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Align resources to allow the Board to achieve its mission and duties to support open and participatory government					
Number of hits on BOS website	875,280	733,949	1,000,000	1,000,000	1,000,000
Percentage of vacancy notices posted within 30 days of expiration	100%	100%	100%	100%	100%
Ensure accurate and comprehensive public access to information					
Average response time (in days) to Assessment Appeals Board public information requests	1.5	2.5	2.5	2.5	2.5
Percentage of Assessment Appeals Board meeting agendas continued due to improper notice and/or missed publication within required timeframes	0.0%	0.0%	0.0%	0.0%	0.0%
Percentage of assessment appeals heard and decided pursuant to legal requirements	100%	100%	100%	100%	100%
Percentage of hearing notifications issued to parties within the required timeframe	100%	100%	100%	100%	100%
Percentage of Sunshine Ordinance Task Force complaints processed and scheduled in accordance with established timeframes	60%	89%	100%	100%	100%
Percentage of Sunshine Ordinance Task Force meeting agendas continued due to improper notice and/or missed publication within required timeframes	0.0%	0.0%	0.0%	0.0%	0.0%
Percentage of Sunshine Ordinance Task Force meeting minutes posted within 10 business days of meeting adjournment	100%	99%	100%	100%	100%
Percentage of Youth Commission adopted resolutions and motions posted on the website within 48 hours after a meeting	80%	95%	100%	100%	100%
Percentage of Youth Commission referral responses posted on the website within 72 hours of action taken at a meeting	50%	97%	100%	100%	100%
Ensure equal opportunity to engage with the Board					
Percentage of Board meeting agendas posted on website at least 72 hours prior to meeting	100%	100%	100%	100%	100%
Percentage of Youth Commission or Committee meeting notices, agendas and packets posted on the website at least 72 hours prior to the meeting.	93%	97%	100%	100%	100%
Manage the Board effectively					
Percentage of appeals processed and scheduled in accordance with established timeframes.	100%	100%	100%	100%	100%
Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes	0.0%	2.0%	0.0%	0.0%	0.0%
Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes	0.0%	0.0%	0.0%	0.0%	0.0%
Percentage of Board or Committee meeting minutes posted within 2 business days of meeting adjournment.	100%	100%	100%	100%	100%
Strengthen accountability of the Board to City residents					
Percentage of Board, Committee, Commission and Task Force legislative or policy related documents posted on the web site within the mandated timeframes for public access	100%	100%	100%	100%	100%
Percentage of identified Assessment Appeals Board filers notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frames	100%	100%	100%	100%	100%
Percentage of identified COB filers (except AAB) notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frame	99%	99%	100%	100%	100%

ORGANIZATIONAL STRUCTURE: BOARD OF SUPERVISORS



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	90.54	89.49	(1.05)	89.49	(0.01)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**90.54**	**89.49**	**(1.05)**	**89.49**	**(0.01)**
Sources					
Charges for Services	311,140	344,150	33,010	344,150	
Expenditure Recovery	161,996	161,996		161,996	
General Fund	21,641,340	22,158,240	516,900	22,617,823	459,583
Sources Total	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**
Uses - Operating Expenditures					
Salaries	12,218,372	12,492,535	274,163	12,874,073	381,538
Mandatory Fringe Benefits	4,665,649	4,537,678	(127,971)	4,635,653	97,975
Non-Personnel Services	4,584,221	4,864,212	279,991	4,843,499	(20,713)
Materials & Supplies	226,916	176,916	(50,000)	159,224	(17,692)
Services Of Other Depts	419,318	593,045	173,727	611,520	18,475
Uses Total	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**
Uses - By Division Description					
BOS Assessment Appeals Board	911,174	958,404	47,230	981,584	23,180
BOS Budget & Legis Analysis	2,979,318	3,083,950	104,632	3,083,950	
BOS Clerk Of The Board	5,212,045	5,873,550	661,505	6,013,828	140,278
BOS Local Agncy Formation Comm	796,077	349,334	(446,743)	353,431	4,097
BOS Sunshine Ord Task Force	193,874	196,045	2,171	200,976	4,931
BOS Supervisors	11,577,141	11,752,061	174,920	12,028,320	276,259
BOS Youth Commission	444,847	451,042	6,195	461,880	10,838
Uses by Division Total	**22,114,476**	**22,664,386**	**549,910**	**23,123,969**	**459,583**

BUILDING INSPECTION

MISSION

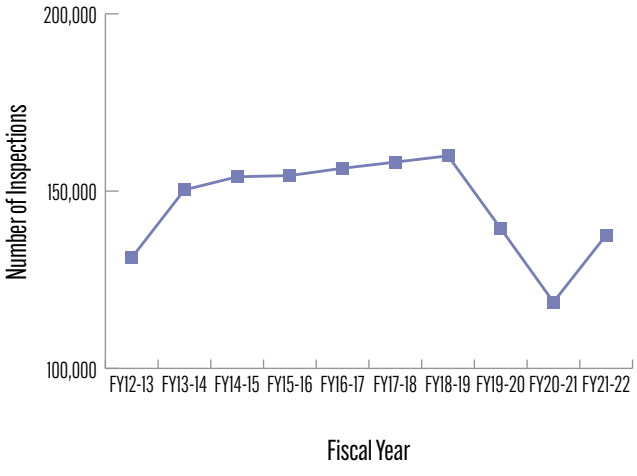
The Department of Building Inspection (DBI) ensures that life and property within the City and County of San Francisco are safeguarded and provides a public forum for community involvement in that process. DBI oversees the effective, efficient, fair, and safe enforcement of Building, Housing, Plumbing, Electrical, and Mechanical Codes, along with Disability Access Regulations. For more information about this department's services, please visit **sf.gov/departments/department-building-inspection**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $81.3 million for Building Inspection is $11.5 million, or 12.4 percent, lower than the FY 2022-23 budget. This change is due to aligning decreased spending with declining revenues, generated by reduced spending on non-personnel services, contracts with community-based organizations, projects, as well as, services performed by other City departments. The FY 2024-25 proposed budget of $83.0 million is $1.7 million, or 2.1 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

Revenue Changes

The COVID-19 pandemic slowed construction activity over the past three years, and permitting activity remains below pre-pandemic levels. The pandemic's impact on permitting activity has resulted in reduced revenues for DBI. As a self-supporting department that relies on the revenues it collects, revenue decline has a direct impact on the department's budget. Over this time, DBI has been reducing its expenditures, to the extent possible, and leveraging its reserves to balance its budget. However, reliance on reserves is not a sustainable option for the Department. As such, in 2023, DBI began conducting a fee study to bring revenue and expenditures closer in alignment. This is also crucial, given that the last fee change was a reduction in 2015. The fee study will address the recent revenue decline and ensure appropriate cost recovery in the long-run. As part of this effort, the Department will also continue to monitor revenues



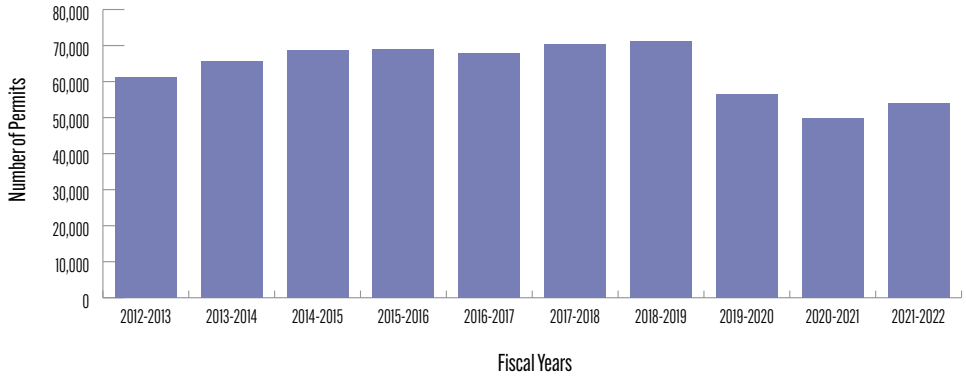
TOTAL INSPECTIONS PERFORMED

and identify expenditure savings. As such, DBI's focus will remain on providing core services and making operational improvements with existing resources. In addition, given the continued downward trend in construction activity, the Department continues to assume slowed revenue in both years of the budget.

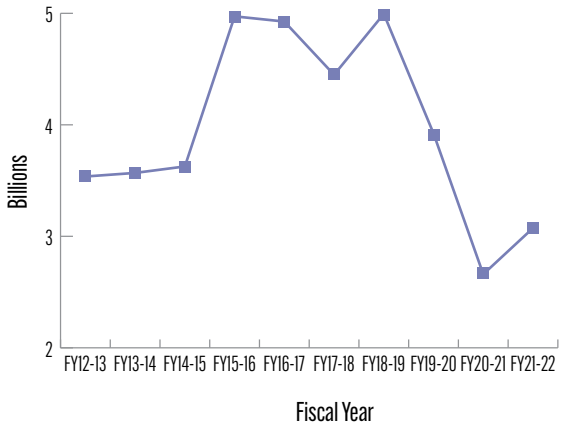
Streamlining Permitting and Application Review

As part of the Mayor's Housing for All Executive Directive, DBI will assess permitting timelines, identify opportunities to reduce review times, and implement process improvements to expedite housing delivery in San Francisco. The Department will specifically implement changes to the Site Permit review process. Changes, including standardization of the site permit process, will establish greater transparency and a more predictable project review process. Permit applicants will receive clear direction from the City about the information and additional permits required for their project.

TOTAL NUMBER OF PERMITS ISSUED. *The COVID-19 pandemic slowed construction activity over the past three years, and permitting activity remains below pre-pandemic levels.*



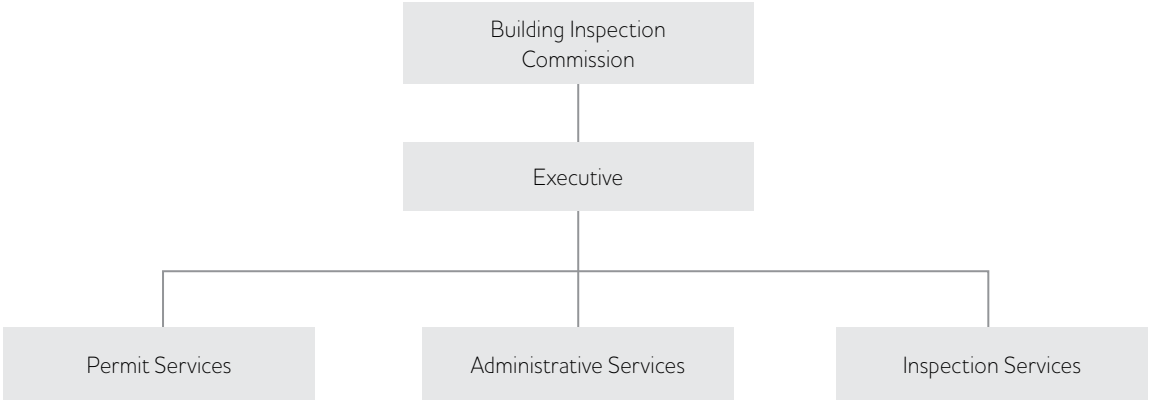
TOTAL CONSTRUCTION VALUATIONS.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Deliver the highest level of customer service					
Percentage of Records Requests Processed Over-The-Counter	85%	92%	85%	85%	85%
Perform inspections to enforce codes and standards to ensure safety and quality of life					
Inspections per inspector/day (building)	11	11	11	11	11
Inspections per inspector/day (electrical)	10	11	11	11	11
Inspections per inspector/day (plumbing)	11	11	11	11	11
Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day	79%	85%	85%	85%	85%
Percentage of Non-Hazard Complaints Responded to Within Three Business Days	99%	98%	85%	85%	85%
Percentage of Non-Hazard Housing Inspection Complaints Responded to Within Three Business Days	89%	88%	85%	85%	85%
Proactively engage and educate customers, contractors, and stakeholders on DBI services, functions, and legislated programs					
Percentage of DBI customers that are satisfied with DBI's services overall (4 or 5 on the DBI Customer Satisfaction Survey)		75%	85%	85%	85%
Review plans and issue permits safeguarding life and property in compliance with city and state regulations					
Percent of in-house review building permits for 1-2 family dwellings** meeting specified review time, based on project scope of work*		40%	85%	85%	85%
Percent of in-house review building permits for commercial, industrial, & institutional buildings** meeting specified review time, based on project scope of work*		40%	85%	85%	85%
Percent of in-house review building permits for multi-family/residential mixed use buildings** meeting specified review time, based on project scope of work*		40%	85%	85%	85%
Percent of in-house review building permits for other structures** meeting specified review time, based on project scope of work*		72%	85%	85%	85%
Percent of in-house review building permits that are processed with electronic plan review		73%	65%	65%	65%
Percent of over the counter building permits that are issued in 2 business days or less		58%	60%	60%	60%
Percent of over-the-counter, no-plans building permits that are processed online		12%	15%	15%	15%
Percent of plumbing and electrical permits that are processed online		60%	60%	60%	60%
Percentage of Pre-Application Meetings Conducted by DBI Within 14 Calendar Days	92%	80%	92%	92%	92%
Utilize efficient and effective administrative practices					
Percentage of Records Requests Processed Within 15 Business Days	100%	98%	90%	90%	90%
Percentage of Reports of Residential Building Records (3R reports) Produced Within Seven Business Days	89%	98%	93%	93%	93%

ORGANIZATIONAL STRUCTURE: BUILDING INSPECTION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	287.94	269.24	(18.69)	268.45	(0.79)
Non-Operating Positions (CAP/Other)	(21.00)		21.00		
Net Operating Positions	**266.94**	**269.24**	**2.31**	**268.45**	**(0.79)**
Sources					
Charges for Services	49,435,753	47,097,008	(2,338,745)	47,109,554	12,546
Licenses, Permits,& Franchises	6,937,815	7,718,319	780,504	7,718,319	
Other Revenues		1,250,000	1,250,000	1,250,000	
Interest & Investment Income	1,422,127	1,922,127	500,000	1,922,127	
Expenditure Recovery	203,271	204,053	782	204,053	
IntraFund Transfers In	27,718,602	22,852,067	(4,866,535)	24,526,831	1,674,764
Transfers In	325,000	300,000	(25,000)	300,000	
Beg Fund Balance - Budget Only	17,640,000	3,500,000	(14,140,000)	9,000,000	5,500,000
Prior Year Designated Reserve	16,880,961	19,352,067	2,471,106	15,526,831	(3,825,236)
Transfer Adjustment-Source	(27,718,602)	(22,852,067)	4,866,535	(24,526,831)	(1,674,764)
General Fund					
Sources Total	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Uses - Operating Expenditures					
Salaries	37,487,568	41,362,210	3,874,642	42,742,337	1,380,127
Mandatory Fringe Benefits	16,403,803	16,798,842	395,039	17,236,850	438,008
Non-Personnel Services	4,995,460	3,791,000	(1,204,460)	3,633,000	(158,000)
City Grant Program	5,255,314		(5,255,314)		
Intrafund Transfers Out	27,718,602	22,852,067	(4,866,535)	24,526,831	1,674,764
Materials & Supplies	590,000	452,000	(138,000)	442,000	(10,000)
Overhead and Allocations	1,087,245	1,352,456	265,211	1,349,630	(2,826)
Programmatic Projects	6,390,000		(6,390,000)		
Services Of Other Depts	20,635,537	17,587,066	(3,048,471)	17,627,067	40,001
Transfer Adjustment - Uses	(27,718,602)	(22,852,067)	4,866,535	(24,526,831)	(1,674,764)
Uses Total	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Uses - By Division Description					
DBI AdminIstration	26,710,524	23,939,764	(2,770,760)	24,287,004	347,240
DBI Inspection Services	46,817,781	37,686,001	(9,131,780)	38,457,191	771,190
DBI Permit Services	19,316,622	19,717,809	401,187	20,286,689	568,880
Uses by Division Total	**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**

CHILD SUPPORT SERVICES

MISSION

The Department of Child Support Services (CSS) works to empower parents to provide economic support for their children, thereby contributing to the well-being of families and children. For more information about this department's services, please **visit sf.gov/departments/child-support-services**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $13.7 million for the Department of Child Support Services is $0.1 million, or 0.6 percent, higher than the FY 2022-23 budget. This is primarily due to anticipated increases in non-personnel costs. The FY 2024-25 proposed budget of $13.7 million is $0.1 million, or 0.4 percent, higher than the FY 2023-24 budget, which remains in line with projected State and Federal allocations.

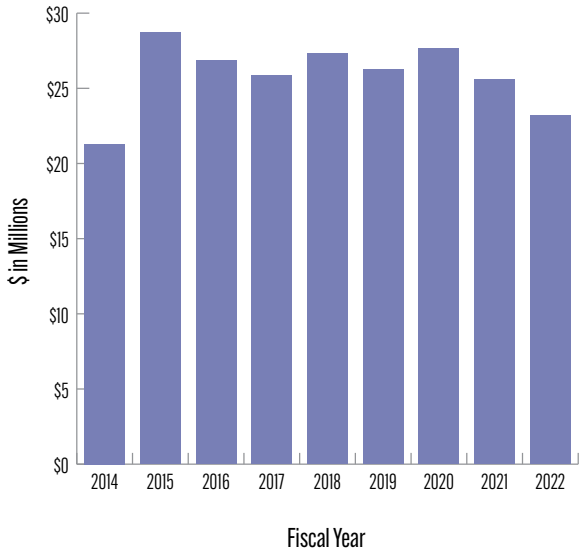
Ongoing Initiatives

The Department will continue to focus its energy and resources on the following five key initiatives during FY 2023-24 and FY 2024-25:

Paternity Establishment A collaboration with SF General Hospital and other San Francisco birthing centers to support children with an opportunity for financial and emotional support from both parents.

Serving Incarcerated Parents Expanding collaboration with the Sheriff's Department to provide both virtual and in-person assistance to incarcerated parents ensures they have equitable access to the program and opportunities for debt relief.

Providing More Parents with Debt Relief The Debt Relief program is an expansion of the familiar Compromise of Arrears Program (COAP) that allows more parents to qualify to settle government-owned debt – reducing the negative consequences of debt burden and promotes parent stability in getting more resources to their children.



ANNUAL DISTRIBUTED COLLECTIONS. *The annual amount of support collections distributed to families on the CSS caseload over recent years.*

Succession Planning Through an Equitable Lens

DCSS looks to prepare for the future by providing its team with professional training and development to provide equitable opportunities for staff to compete and promote to leadership roles. To increase diversity and employment equity the department seeks to work with the Department of Human Resources to create child support officer positions that allows community representation.

Community Input through Advisory Committee

DCSS is building an Advisory Committee to work directly with parents and community based organizations on issues of concerns to families to promote equitable change and effectively guide the department.

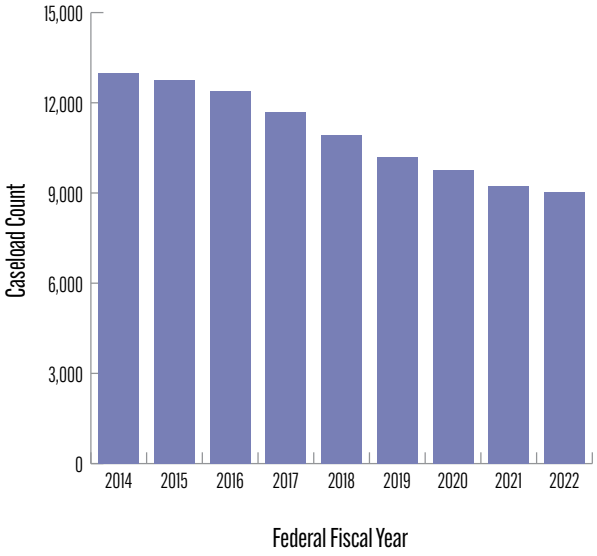
A New Approach to Child Support for San Francisco Families

The Department understands that parents work together in many ways to support their children. In recognition of this fact, CSS partnered with the San Francisco Superior Court in 2021 to create a non-cash payment alternative to the traditional child support order.

A non-cash payment alternative, also referred to as in-kind support, is an arrangement between parents to care for their children. The arrangement may involve the exchange of goods or services such as transportation, clothing, shoes, groceries, housing, rent, or other items. Working with the San Francisco Superior Court, the Department coordinates a pilot program to acknowledge the various ways that parents provide for their children and reflect those arrangements in their formal child support court order.

Recruitment of families into the voluntary program is currently underway. Enrolled parents will work with court mediators to draft their in-kind support agreements; the court will monitor the agreements for compliance, and child support will enforce the monetary portion of the child support order.

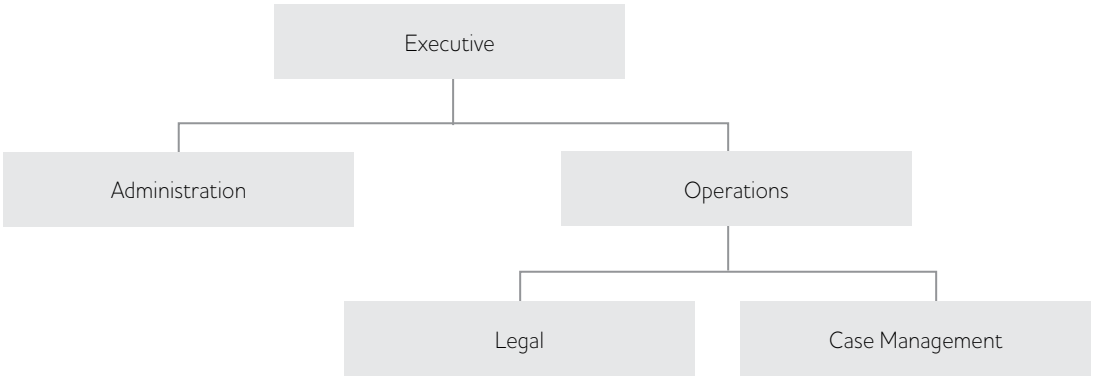
AVERAGE CASELOAD. *Cases managed by CSS have decreased over the last several years, averaging 9,037 in Federal FY 2021-22.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Be innovative in meeting the needs of families					
Number of unemancipated children in CSE counties caseloads	1,036,538	1,028,319	1,036,538	1,028,319	1,028,319
Number of unemancipated children in San Francisco caseload	7,611	7,200	7,611	7,273	7,273
Deliver excellent and consistent customer services statewide					
Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock	100%	100%	100%	100%	100%
San Francisco orders established as a percentage of cases needing an order	93%	92%	93%	92%	92%
Develop and strengthen collaborative partnerships					
Amount of child support collected by SF DCSS annually, in millions	$24	$24	$24	$24	$24
Enhance program performance and sustainability					
Statewide cases with collections on arrears during fiscal year as a percentage of cases with arrears owed	64%	64%	64%	63%	63%
Statewide current collections as a percentage of current support owed	63%	63%	63%	61%	61%
Increase support for California children					
San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco	76%	72%	76%	72%	72%
San Francisco current collections as a percentage of current support owed	89%	72%	89%	72%	72%

ORGANIZATIONAL STRUCTURE: CHILD SUPPORT SERVICES



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	66.23	64.12	(2.12)	63.47	(0.64)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**66.23**	**64.12**	**(2.12)**	**63.47**	**(0.64)**
Sources					
Intergovernmental: Federal	8,359,395	8,359,395		8,359,395	
Intergovernmental: State	4,306,354	4,306,354		4,306,354	
Other Revenues	768,195	849,607	81,412	900,000	50,393
Expenditure Recovery	148,112	151,174	3,062	155,357	4,183
General Fund					
Sources Total	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Uses - Operating Expenditures					
Salaries	7,740,752	7,712,971	(27,781)	7,924,126	211,155
Mandatory Fringe Benefits	3,962,513	3,751,258	(211,255)	3,824,868	73,610
Non-Personnel Services	184,890	358,079	173,189	219,983	(138,096)
Materials & Supplies	79,549	166,735	87,186	38,238	(128,497)
Services Of Other Depts	1,614,352	1,677,487	63,135	1,713,891	36,404
Uses Total	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**
Uses - By Division Description					
CSS Child Support Services	13,582,056	13,666,530	84,474	13,721,106	54,576
Uses by Division Total	**13,582,056**	**13,666,530**	**84,474**	**13,721,106**	**54,576**

CHILDREN, YOUTH AND THEIR FAMILIES

MISSION

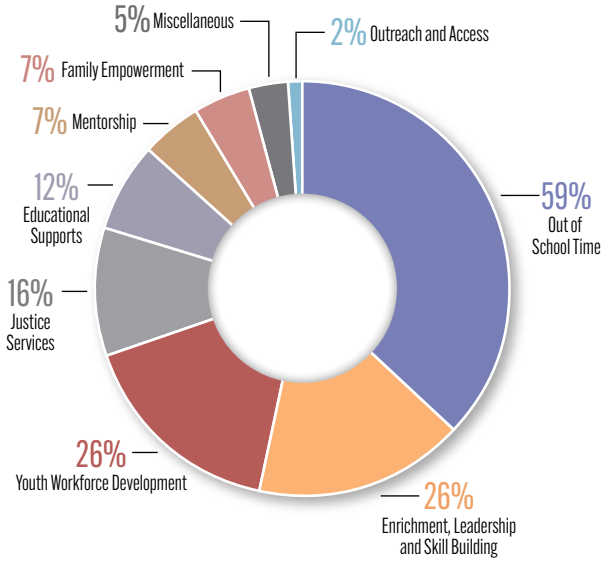
The Department of Children, Youth and Their Families (DCYF) has administered San Francisco's powerful investments in children, youth, transitional age youth, and their families through the Children and Youth Fund since 1991. With a deep commitment to advancing equity and healing trauma, DCYF brings together government agencies, schools, community-based organizations to strengthen San Francisco communities to lead full lives of opportunity and happiness. The Department strives to make San Francisco a great place to grow up. For more information about this department's services, please visit **dcyf.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $342 million for the Department of Children, Youth and their Families (DCYF) is $9 million, or 2.7 percent higher, than the FY 2022-23 budget. This is primarily due to the newly approved Student Success Fund, which set asides $11 million in FY 2023-24 for new programming, offset by savings in non-personnel services and the expiration of grant funding. The FY 2024-25 proposed budget of $343.3 million is $1.3 million, or 0.4 percent, higher than the FY 2023-24 proposed budget. This change is due to the Student Success Fund of $24 million, offset by the expiration of one-time grant funding.

Mental Health and Family Wellness

The Mayor's proposed budget continues allocating $5 million annually to address critical mental health needs and support family wellness. This includes a Mental Health Support Pilot with UCSF, where clinicians and graduate students will work with community-based organizations (CBO) to provide onsite support to children and youth, train and coach CBO staff to identify signs and symptoms of mental health needs, provide clinical support services for CBO staff, and increase agency capacity to provide wellness and referral services. The investment also funds an expansion



INVESTMENTS BY SERVICE AREA (FY 2022-23).
DCYF invest in a variety of children and youth services and programs. Majority of the services are out of school time, followed by youth workforce development and enrichment, leadership and skill building.

of culturally specific mental health services. As part of the budget, DCYF will continue to partner with CBOs to provide parents and caregivers additional support related to parenting and understanding their child's developmental needs.

Citywide Referral and Navigation Supports

The exacerbated need for support during the pandemic highlighted that City services can be difficult to understand and access. As part of the Children and Family Recovery Plan, the Mayor's proposed budget includes $2.5 million in FY 2023-24 and $2.6 million in FY 2024-25 to support enhanced referral and navigation for citywide resources, making it easier for children and families to get the support they need to thrive. This initiative increases communication and improves coordination to reach more children, youth and families across City agencies and the San Francisco Unified School District. This reduces confusion for families, lowers barriers to accessing services and reaches vulnerable families who might otherwise not know about services that exist for them.

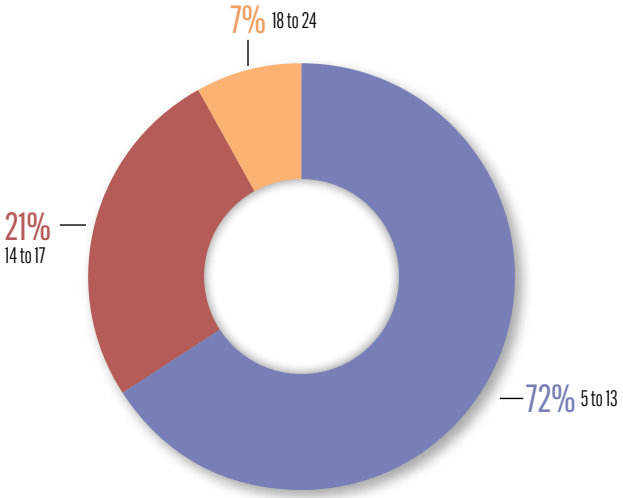
Restoration of Technical Assistance

The City is committed to improving program quality and driving better outcomes for program participants. To that end, DCYF offers technical assistance and capacity building training workshops, and other support to all its grantees. After a brief period of reduced funding during the pandemic, the Mayor's proposed budget maintains DCYF's Technical Assistance programming budget in FY 2023-24 and FY 2024-25.

San Francisco Unified School District and the City College of San Francisco

The proposed budget continues to invest in the Free City College Program at City College of San Francisco (CCSF). Further, in 2022, San Francisco voters approved Proposition G to establish the Student Success Fund to provide grants to the San Francisco Unified School District (SFUSD) and schools to implement programs that improve academic achievement and social/emotional wellness of students. The amended Charter requires an annual appropriation to the Fund for 15 years based on a calculation of the City's excess Educational Revenue Augmentation Fund (Fund) allocation in specified fiscal years. The Mayor also proposes to increase support for San Francisco's School Crisis Support Coordination Project (SCSCP) in partnership with SFUSD in response to an increase in violent incidents

YOUTH SERVED BY AGE GROUP (FY 2021-22). *Participants in DCYF-funded programs by age group. DCYF also contributes funding to Early Care and Education programs and Family Resource Centers that serve children ages 0 to 4. The data associated with these programs is tracked by partner City departments and is not included in the chart.*



both on and off school campus. The SCSCP was developed with the explicit goals of intervening and preventing escalation of violent incidents and coordinating supports and services for youth with City Departments, SFUSD, and CBO partners. In FY 22-23, DCYF received its first STOP School Violence Program grant and is in the process of applying for the second grant to expand this project. The Mayor's proposed budget includes $11.0 million in FY 2023-24 and $35.0 million in FY 2024-25 for the Fund. DCYF is partnering with SFUSD on implementation. In addition, the budget includes a one-time use of $2 million from the Free City College reserve to alleviate student fees to support students with course enrollment.

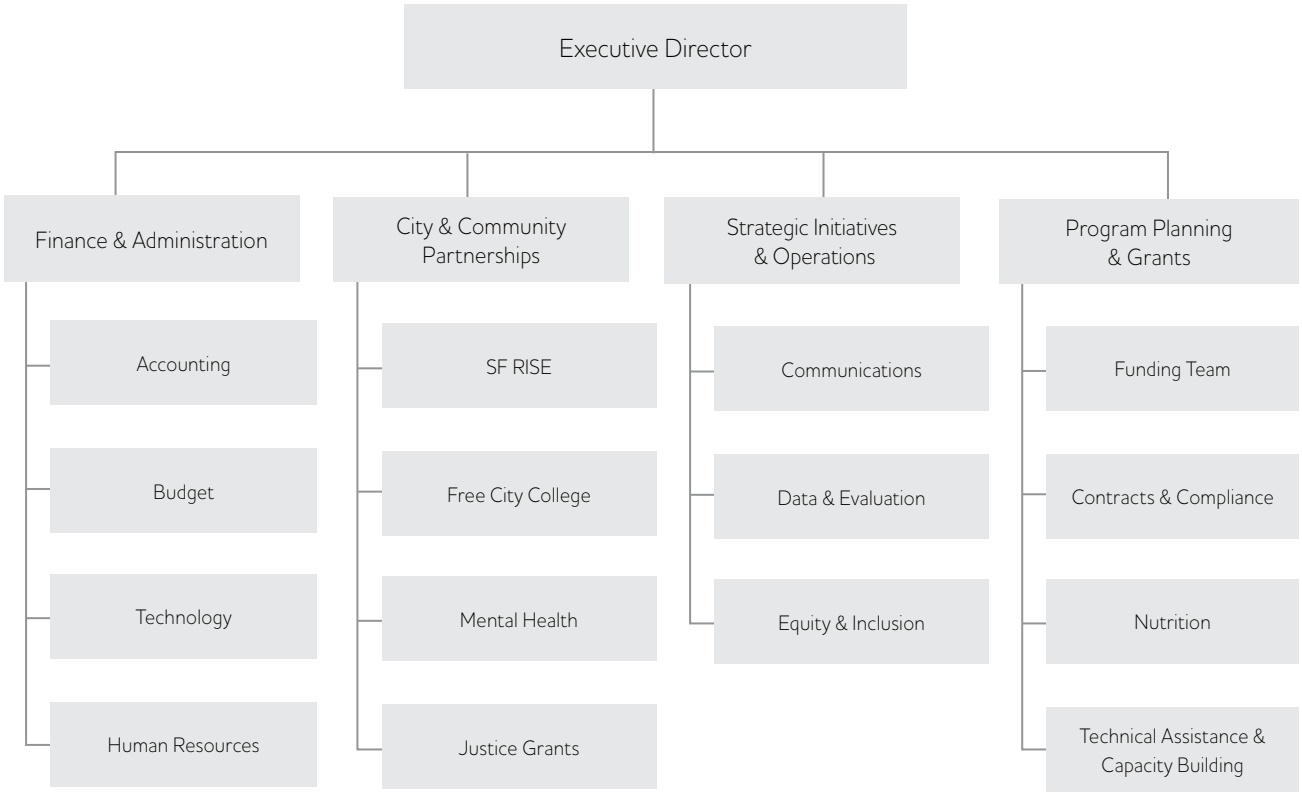
Equity and the 5-Year Granting Cycle

DCYF's equity-based funding framework is developed through a three-part planning process which includes Community Needs Assessment (CNA), Services Allocation Plan (SAP), and Request for Proposal (RFP) for services implemented by CBOs. The CNA process utilizes equity metrics that help DCYF identify the high need groups. The SAP process is the way that DCYF makes meaning of CNA findings and turns them into services that meet the needs of the City's residents. The five-year RFP is the procurement process used to identify CBO providers with the experience, cultural competence and community connection to implement the services DCYF funds in support of the Department's racial equity and equity goals.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Prioritize the voices of children, youth, transitional age youth, and families in setting funding priorities					
Number of community events at which DCYF provides outreach	22	40	60	60	60
Number of student participants at Youth Advocacy Day	N/A	150	150	150	150
Promote practice- and research-informed programs, seed innovation, and seek to address inequities in access and opportunity					
Average daily attendance of DCYF-funded comprehensive afterschool programs for youth in grades K-8	9,232	9,800	9,500	9,500	9,500
Average daily attendance of DCYF-funded summer programs for youth in grades K-8	7,225	7,500	7,500	7,500	7,500
Number of children and youth who participate in programs and services funded by DCYF grants	34,922	35,000	35,000	35,000	35,000
Number of disconnected transitional age youth who participate in programs and services funded by DCYF grants	2,001	1,300	1,300	1,300	1,300
Number of meals served by DCYF to children and youth in afterschool and summer programs	206,155	180,000	210,000	210,000	210,000
Number of participants in DCYF-funded Arts & Creative Expression and Science, Technology, Engineering and Math (STEM) programs	9,170	6,400	6,000	6,000	6,000
Number of participants in DCYF-funded Educational Supports programs	4,524	4,500	4,500	4,500	4,500
Number of participants in DCYF-funded Identity Formation programs	1,370	1,000	1,000	1,000	1,000
Number of participants in DCYF-funded Mentorship programs	1,142	1,000	600	600	600
Number of participants in DCYF-funded Service Learning; Youth Leadership, Engagement and Organizing; and Youth-Led Philanthropy programs	1,799	1,600	1,600	1,600	1,600
Number of participants in DCYF-funded Sports and Physical Activity programs	4,368	3,800	3,500	3,500	3,500
Number of snacks served by DCYF to children and youth in afterschool and summer programs	150,218	170,000	155,000	155,000	155,000
Number of youth who participate in job training, job shadows, internships, and paid or subsidized employment opportunities offered by DCYF-funded programs (all ages)	5,960	6,000	6,000	6,000	6,000
Percent of DCYF-funded programs that meet or exceed annual targets for number of youth served	69%	70%	75%	75%	75%
Percent of participants in DCYF-funded programs from populations that demonstrate increased levels of need	72%	70%	75%	75%	75%
Percent of surveyed participants in DCYF-funded programs who report that there is an adult at the program who really cares about them	65%	70%	70%	70%	70%
Provide leadership in developing high quality programs and strong community-based organizations in the interest of promoting positive outcomes					
Number of DCYF-funded agencies that participate in DCYF technical assistance and capacity building offerings	154	145	125	125	125
Number of technical assistance and capacity building workshops offered by DCYF-funded providers	167	150	150	150	150
Percent of DCYF University participants who attain a Certificate of Achievement for their Specialization	N/A	N/A	65%	65%	65%
Percent of DCYF-funded organizations that report satisfaction with the services and support they receive from DCYF	N/A	90%	90%	90%	90%
Work collaboratively with other city stakeholders to ensure efficient use of resources					
Number of participants in the DCYF-funded Young Adult Court Case Management program who successfully complete the requirements of the program	15	30	30	30	30
Percent of SFUSD high school students who receive services at High School Wellness Centers	N/A	50%	50%	50%	50%

ORGANIZATIONAL STRUCTURE: CHILDREN, YOUTH AND THEIR FAMILIES



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	77.30	77.29	(0.02)	76.83	(0.46)
Non-Operating Positions (CAP/Other)	(9.50)	(6.50)	3.00	(5.78)	0.72
Net Operating Positions	**67.80**	**70.79**	**2.98**	**71.05**	**0.26**
Sources					
Property Taxes	121,210,000	127,220,000	6,010,000	127,080,000	(140,000)
Intergovernmental: Federal	1,475,881	1,524,359	48,478	1,612,327	87,968
Intergovernmental: State	5,109,586	8,383,220	3,273,634	3,085,597	(5,297,623)
Other Revenues	400,000	4,800,000	4,400,000	300,000	(4,500,000)
Interest & Investment Income	80,000	80,000		80,000	
Expenditure Recovery	10,485,460	8,555,959	(1,929,501)	8,274,771	(281,188)
IntraFund Transfers In	6,753,329	6,988,329	235,000	7,198,329	210,000
Transfers In	96,180,000	99,735,000	3,555,000	102,815,000	3,080,000
Beg Fund Balance - Budget Only	8,566,042	2,839,228	(5,726,814)	2,172,171	(667,057)
Prior Year Designated Reserve	4,000,000	6,867,385	2,867,385		(6,867,385)
Transfer Adjustment-Source	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
General Fund	85,026,547	81,548,388	(3,478,159)	97,399,913	15,851,525
Sources Total	**333,011,845**	**342,031,868**	**9,020,023**	**343,298,108**	**1,266,240**
Uses - Operating Expenditures					
Salaries	9,282,174	10,057,426	775,252	10,375,807	318,381
Mandatory Fringe Benefits	3,638,574	3,564,488	(74,086)	3,654,899	90,411
Non-Personnel Services	10,608,826	9,414,786	(1,194,040)	9,899,606	484,820
City Grant Program	262,975,813	273,186,391	10,210,578	277,671,648	4,485,257
Intrafund Transfers Out	6,275,000	6,510,000	235,000	6,720,000	210,000
Materials & Supplies	775,870	679,058	(96,812)	427,808	(251,250)
Overhead and Allocations		375,000	375,000	1,215,000	840,000
Programmatic Projects	5,462,694	3,152,503	(2,310,191)	867,503	(2,285,000)
Services Of Other Depts	40,267,894	41,602,216	1,334,322	39,185,837	(2,416,379)
Transfer Adjustment - Uses	(6,275,000)	(6,510,000)	(235,000)	(6,720,000)	(210,000)
Uses Total	**333,011,845**	**342,031,868**	**9,020,023**	**343,298,108**	**1,266,240**
Uses - By Division Description					
CHF Children;Youth & Families	333,011,845	342,031,868	9,020,023	343,298,108	1,266,240
Uses by Division Total	**333,011,845**	**342,031,868**	**9,020,023**	**343,298,108**	**1,266,240**

CITY ADMINISTRATOR'S OFFICE

MISSION

City Administrator's Office (ADM) comprises over 25 departments and programs that provide a broad range of services to other City departments and the public. Examples of the Agency's functions include public safety, internal services, civic engagement, capital planning, asset management, code enforcement, disaster mitigation, tourism promotion, and economic development. For more information about this department's services, please visit **sf.gov/departments/city-administrator**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $594.7 million for the City Administrator is $16.0 million, or 2.6 percent, lower than the FY 2022-23 budget. This is primarily due to the expiration of one-time capital expenditures in FY 2022-23. The FY 2024-25 proposed budget of $603.1 million is $8.5 million, or 1.4 percent, higher than the FY 2023-24 proposed budget. This change is due to increased costs in salaries and benefits, non-personnel services, and services of other departments.

Improving the Customer Experience

The Mayor's proposed budget for the City Administrator's Office funds an overall improvement to resident and non-resident experience. At the Permit Center, new staffing will aid the on-going interdepartmental effort to centralize customer services by consolidating standard questions to a single-entry point, handling simple inquiries, and routing more complex inquiries to the permitting department for resolution. Centralizing points of intake makes it easier for customers to ask questions and receive a faster and efficient response.

Similarly, the proposed budget funds County Clerk's service upgrades to its current queuing system, facilitating pre-check-in text notifications in multiple languages, and improving queue management and customer flow. In addition, the County Clerk is replacing paper applications with an online portal to allow customers to submit forms and applications remotely.

Finally, the budget also continues to invest in bringing better digital services to all citywide departments via the Digital Services program. Currently, in collaboration with the Department of Technology and the Department of Building Inspection, the program is piloting an electronic version of the "pink form" that allows building permit applicants to send their data and documents directly into City systems from their own device and get a confirmation email with a tracking link immediately.

Helping to Meet Climate and Housing Goals

The Fleet Management Division laid the research, procurement, and operational groundwork to double the City's fleet of hydrogen fuel cell vehicles.

The Mayor's proposed budget in FY 2023-24 funds the planning for development of a City-operated hydrogen fuel cell station, which will provide the City's fleet with reliable access to a zero-emission fuel.

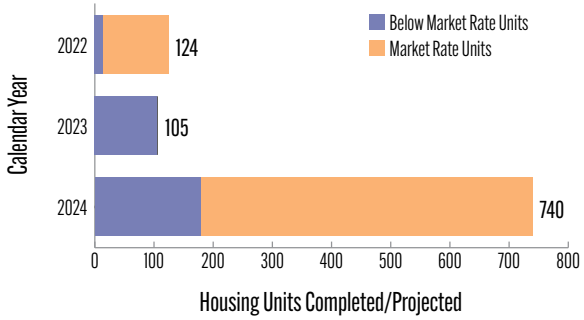
In addition, the Treasure Island Development Authority has made substantial progress with the completion of new roadways, utilities, parks, and a ferry terminal in support of future housing. So far, 229 new units have been completed, 119 of which are affordable units including the Maceo May Apartments, which houses formerly homeless veterans and their families. An additional 740 units are currently in progress for completion by the end of 2024, 178 of which will be affordable. At full buildout, the project will deliver 8,000 new units of housing, 27.2 percent of which will be permanently affordable. The proposed budget includes $15 million of new expenses related to the TICD Developer Housing Subsidy as well as $1.5 million of new expenses for anticipated operations and maintenance of new parks and open spaces scheduled to open in FY 2023-24.

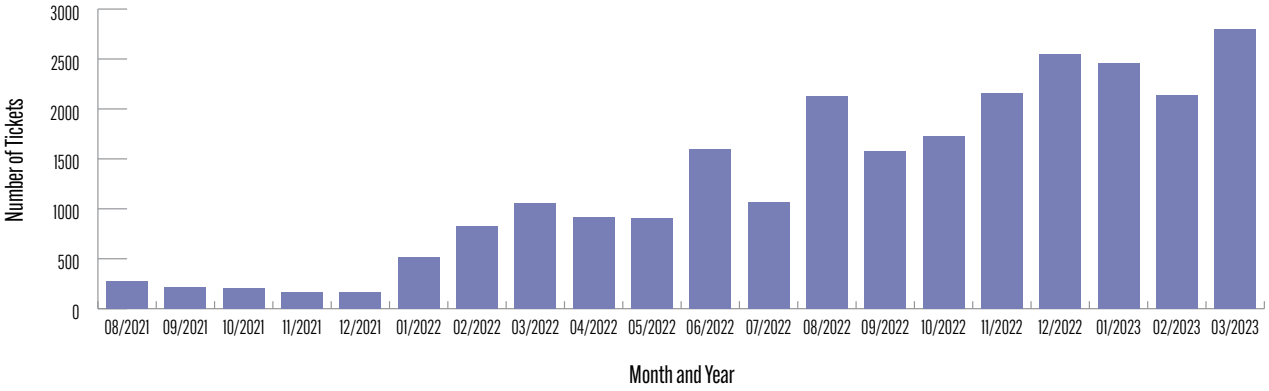
Contracting Reform and Community Safety

Under the Mayor's proposed budget, new staffing under the Office of Contract Administration will help with citywide contracting reform and contribute to future cost savings by conducting procurement analysis across departments and identify efficiencies.

The proposed budget also sustains funding for the Community Ambassadors Program (CAP) under the Office of Civic Engagement and Immigrant Affairs. CAP is a community safety and neighborhood engagement program and provides visible, non-law enforcement safety presence in several neighborhoods across San Francisco.

TREASURE ISLAND/YERBA BUENA ISLAND HOUSING PIPELINE.
Housing Units Completed/Projected by Calendar Year.



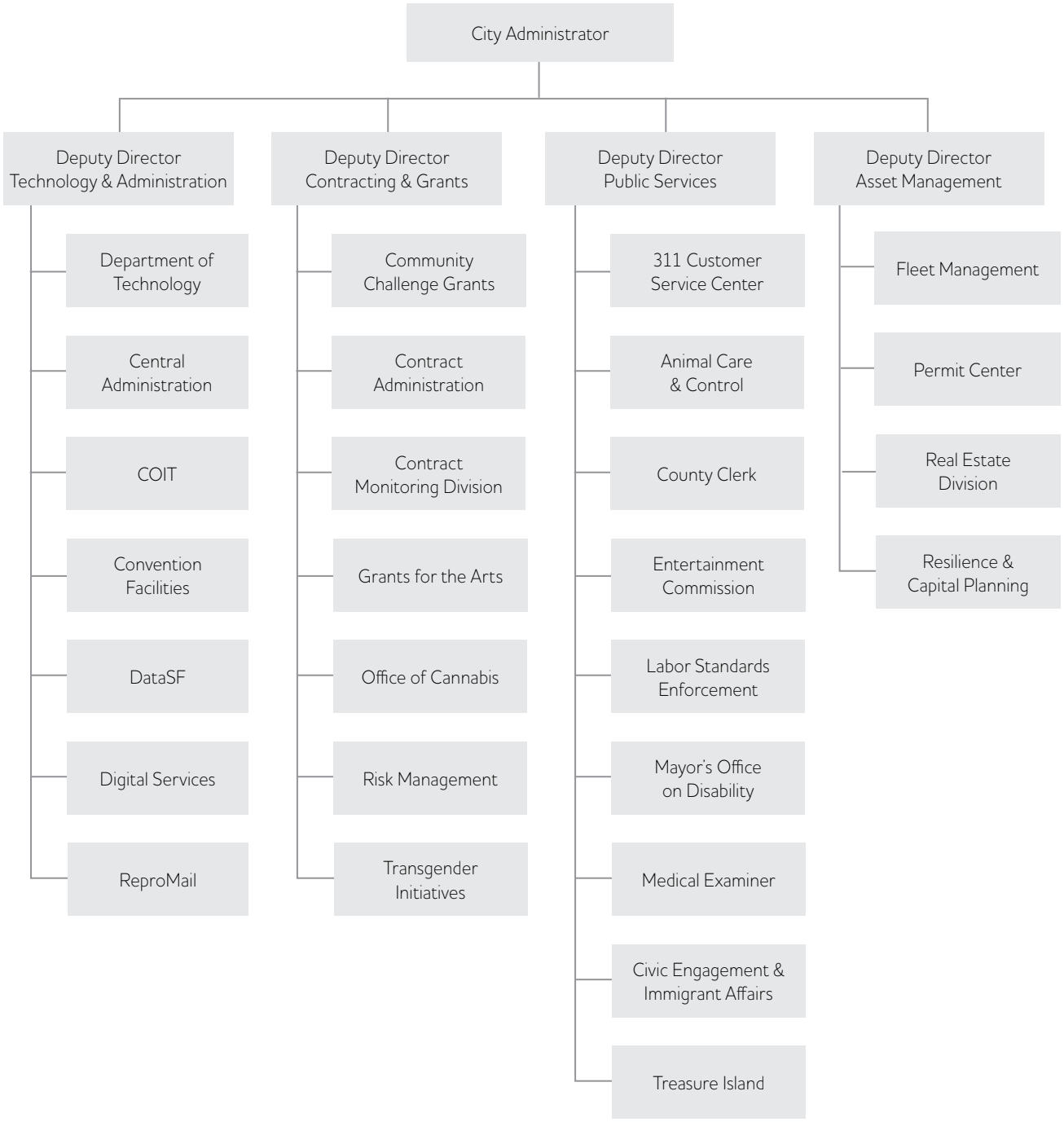


PERMIT CENTER. *Since its opening in July 2021, the Permit Center has responded to an increasing number of service tickets and provided streamlined customer service to residents, businesses, and communities.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Citywide Planning					
Average occupancy rate in City-owned buildings managed by Real Estate	97%	100%	100%	100%	100%
Average per sq ft cost of City-operated buildings compared to listing rates in Civic Center	65%	65%	55%	60%	60%
Percentage of non-patrol, light duty fleet that uses green technologies	40%	40%	40%	42%	42%
Economic and Community Development					
Percentage of client post-convention survey ratings in the above average or higher category	82%	85%	80%	85%	85%
Equity and Inclusion					
Total Minimum Dollars Awarded to Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA)	$215,475,093	$375,000,000	$200,000,000	$200,000,000	$375,000,000
Total Number of Local Business Enterprise and Non-Discrimination in Contracting Certified Firms (LBE, PUC-LBE, NPE, and SBA)	1,127	1,100	1,200	1,200	1,200
Total number of awarded active CCSF contracts monitored by Contract Monitoring Division	2,050	1,500	2,000	2,000	2,000
Total Number of Equal Benefits Ordinance (12B) Compliant CCSF Vendors	23,740	25,000	23,500	23,500	23,500
Excellent Services					
Percentage of 311 calls answered in 60 seconds	86%	85%	70%	70%	70%
Percentage of 311 calls handled without a transfer	91%	90%	90%	90%	90%
Percentage of all purchases made through term contracts (excluding professional services) by procurement services	76%	78%	78%	80%	82%
Percentage of Automated 311 Service Requests	76%	75%	65%	70%	70%
Percentage of County Clerk customers assisted within ten minutes from the time they are ready to be served	47%	70%	88%	88%	88%
Percentage of live cat and dog releases	91%	92%	88%	88%	88%
Percentage of repairs of non-patrol, light duty passenger vehicles performed in less than 3 days	81%	80%	80%	80%	80%
Percentage of requests for site reviews fulfilled within seven business days by disability access	100%	95%	95%	95%	95%
Quality assurance percentage score for 311 Customer Service Center	94%	92%	92%	92%	92%
Safety and Resilience					
Animal Welfare field service emergency response time (in minutes)	23	23	23	23	23
Percent of toxicology exams completed by medical examiner within 90 calendar days of submission	52%	100%	90%	90%	90%

ORGANIZATIONAL STRUCTURE: CITY ADMINISTRATOR'S OFFICE



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Non-Operating Positions (CAP/Other)	(51.85)	(55.79)	(3.94)	(46.41)	9.38
Net Operating Positions	**978.59**	**978.87**	**0.29**	**980.94**	**2.07**
Sources					
Business Taxes	2,500,000	2,500,000		2,500,000	
Other Local Taxes	11,803,000	17,574,000	5,771,000	19,331,000	1,757,000
Intergovernmental: Other	894,777	2,163,387	1,268,610	2,096,114	(67,273)
Intergovernmental: State	324,330	641,895	317,565	364,812	(277,083)
Charges for Services	19,010,261	22,720,093	3,709,832	22,582,947	(137,146)
Fines, Forfeiture, & Penalties	525,000	798,286	273,286	925,000	126,714
Licenses, Permits,& Franchises	2,508,840	2,601,077	92,237	2,759,333	158,256
Rents & Concessions	47,838,300	59,136,745	11,298,445	53,539,701	(5,597,044)
Other Revenues	26,839,509	18,368,890	(8,470,619)	19,293,081	924,191
Expenditure Recovery	309,992,824	325,479,338	15,486,514	333,600,480	8,121,142
IntraFund Transfers In	1,000,000		(1,000,000)		
Transfers In	55,395,989	45,092,461	(10,303,528)	45,377,643	285,182
Other Financing Sources	42,759,168	4,234,378	(38,524,790)		(4,234,378)
Beg Fund Balance - Budget Only	10,426,146	13,589,864	3,163,718	15,061,541	1,471,677
Transfer Adjustment-Source	(1,000,000)		1,000,000		
General Fund	79,813,783	79,751,800	(61,983)	85,704,287	5,952,487
Sources Total	**610,631,927**	**594,652,214**	**(15,979,713)**	**603,135,939**	**8,483,725**
Uses - Operating Expenditures					
Salaries	121,103,959	125,967,421	4,863,462	130,049,672	4,082,251
Mandatory Fringe Benefits	48,240,290	47,474,533	(765,757)	48,854,496	1,379,963
Non-Personnel Services	197,739,492	202,122,965	4,383,473	204,242,541	2,119,576
City Grant Program	29,044,502	32,474,625	3,430,123	33,657,667	1,183,042
Capital Outlay	24,407,913	12,001,133	(12,406,780)	4,153,132	(7,848,001)
Debt Service	74,432,264	60,592,493	(13,839,771)	63,088,475	2,495,982
Intrafund Transfers Out	1,000,000		(1,000,000)		
Materials & Supplies	18,968,232	18,600,467	(367,765)	18,281,855	(318,612)
Overhead and Allocations	7,571,509	8,277,344	705,835	8,277,344	
Programmatic Projects	1,470,934	1,362,997	(107,937)	1,116,118	(246,879)
Services Of Other Depts	84,905,161	85,778,236	873,075	91,414,639	5,636,403
Transfers Out	2,517,421		(2,517,421)		
Unappropriated Rev-Designated	230,250		(230,250)		
Transfer Adjustment - Uses	(1,000,000)		1,000,000		
Uses Total	**610,631,927**	**594,652,214**	**(15,979,713)**	**603,135,939**	**8,483,725**
Uses - By Division Description					
ADM Administration	18,828,325	18,878,059	49,734	19,261,801	383,742
ADM Animal Care And Control	9,962,893	10,072,750	109,857	10,017,917	(54,833)
ADM City Administrator Prog	135,179,019	115,754,007	(19,425,012)	123,620,475	7,866,468
ADM Community Invest-Infrastr	1		(1)		
ADM Convention Facilities Mgmt	97,345,803	110,260,779	12,914,976	97,640,439	(12,620,340)
ADM Entertainment Commission	1,380,903	1,413,644	32,741	1,429,714	16,070
ADM Internal Services	334,045,956	324,352,707	(9,693,249)	337,516,195	13,163,488
ADM Medical Examiner	13,889,027	13,920,268	31,241	13,649,398	(270,870)
Uses by Division Total	**610,631,927**	**594,652,214**	**(15,979,713)**	**603,135,939**	**8,483,725**

CITY ADMINISTRATOR'S OFFICE–TECHNOLOGY

MISSION

The Department of Technology modernizes City technology infrastructure, communications, and applications to deliver resilient, cost-effective, and efficient city business systems. These solutions drive innovation while promoting public safety, digital equity, and new government services. For more information about this department's services, please visit **sf.gov/departments/department-technology**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $167.3 million for the Department of Technology (TIS) is $13.9 million, or 9.0 percent higher than FY 2022-23 budget. This is primarily due to increased cost of salary and benefits, software contracts, and services of other departments. The FY 2024-25 proposed budget of $171.0 million is $3.7 million, or 2.2 percent higher than the FY 2023-24 proposed budget. This change is due to increase in salaries and benefits.

Accelerating a Digital City

The Department continues to deliver shareable enterprise-level business applications and modernize the City's technology infrastructure. Emphasizing infrastructure resiliency and migrating departments to a new software defined network increases capacity and performance. New applications speed up City services, and modernized infrastructure delivers security, performance, reliability, and enables new services such as Voice over Internet Protocol (VoIP).

Data Center of Excellence

Since decommissioning the Justice Tracking Information System (JUSTIS) legacy mainframe, the Department has jumpstarted the Data Center of Excellence which manages the JUSTIS Hub. The hub empowers justice organizations with in-depth data analysis and streamlined workflows to make data-driven decisions about public safety and criminal justice issues.

The full-fledged JUSTIS Hub will soon provide easy-to-use dashboards and thorough insights to criminal justice agencies in the City and County of San Francisco.

Cloud Center of Excellence

The Department is expanding its team of cloud architects and engineers to deploy cloud solutions for business partners. The center will reduce costs and increase operational capacity by helping to migrate processes and data to the cloud. This work simultaneously makes City systems more secure and resilient, bringing together constant improvement and diligent defense.

The Cloud Center of Excellence is well-positioned to help other departments accomplish more with less and tap into cloud technology with DT Cloud Desktop in place of costly device refreshes.

Information Technology Support Nexus

The Department is committed to collaboration across the City and County of San Francisco to expand digital services, validate election results, and secure enterprise applications. With projects across dozens of departments and agencies, the Department helps lower cost, increase efficiency, and improve quality of services.

For instance in fiscal year 2022-23, the Department collaborated with the Department of Elections to provide an award-winning Risk-Limiting Audit web application. The Department also partnered with and the San Francisco International Airport to secure their own TaxiVQ app with MyApps, which secures over 10,000 users with single sign-on and multifactor authentication.

Closing the Digital Divide

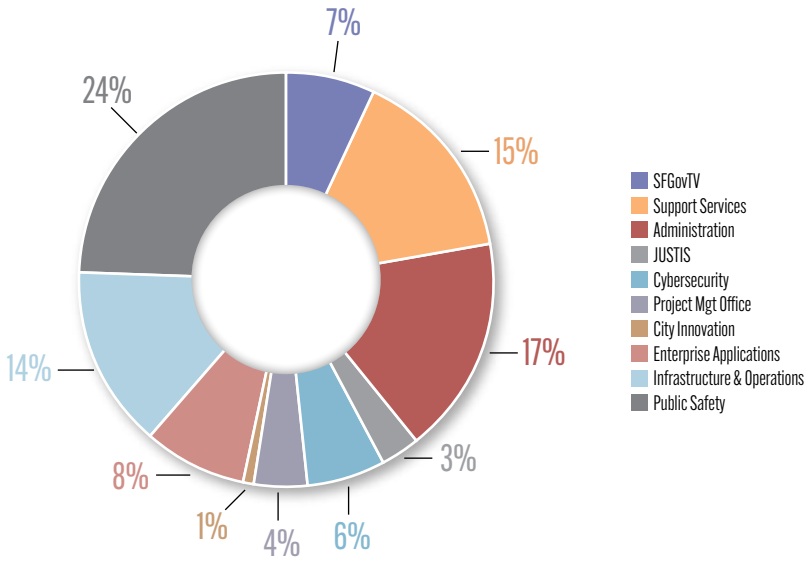
The Department continues its work to close gaps in equitable community access to the Internet by installing, operating, and maintaining municipal broadband fiber. The Department has delivered free internet broadband service to thousands of units as well as community centers and non-profits.

Office of Cybersecurity

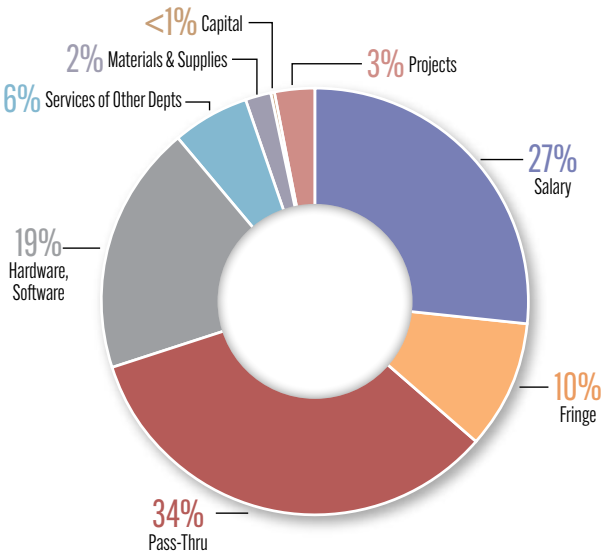
Protecting the City's technology and information is critical to ensure City departments can continue providing essential services. The Office of Cybersecurity ensures mission critical business systems can be restored after any natural or human-caused disaster with minimal delay. The Office consistently works to raise the awareness of City staff while proactively identifying and addressing potential cybersecurity risks.

STAFF RESOURCE BY DIVISION.

The Department have staff that work on and support various technology projects and initiatives in the City, such as Public Safety, Cybersecurity, and Infrastructure.



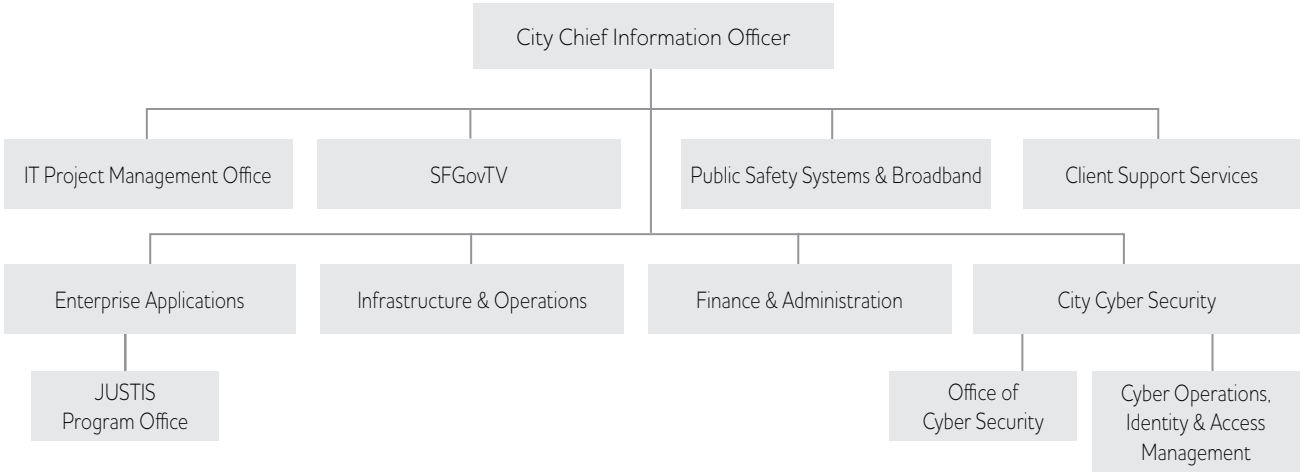
BUDGET USE BY EXPENDITURE TYPE.
The majority of the Department's budget goes to support hardware and software, including assisting employees with setting up remote work environments.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Increase organizational performance					
Percent of projects completed on time, on budget, and to specification within Fiscal Year	70%	85%	85%	85%	85%
Invest in IT infrastructure and communications					
Percent of Data Center Uptime	100%	100%	100%	100%	100%
Percent of E-mail System Uptime	100%	100%	100%	100%	100%
Percent of Fiber Infrastructure Uptime	100%	100%	100%	100%	100%
Percent of Network Services Uptime	100%	100%	100%	100%	100%
Strengthen shared services delivery					
Percent of SFGOVTV Uptime	100%	99%	99%	99%	99%

ORGANIZATIONAL STRUCTURE: CITY ADMINISTRATOR'S OFFICE - TECHNOLOGY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	293.76	302.03	8.27	306.86	4.82
Non-Operating Positions (CAP/Other)	(42.11)	(42.53)	(0.42)	(45.58)	(3.05)
Net Operating Positions	**251.65**	**259.50**	**7.85**	**261.28**	**1.77**

Sources

Intergovernmental: Other	99,605	115,062	15,457	99,280	(15,782)
Licenses, Permits,& Franchises	1,828,000	1,828,000		1,828,000	
Rents & Concessions	550,104	581,169	31,065	594,060	12,891
Interest & Investment Income	90,000	90,000		90,000	
Expenditure Recovery	138,598,276	149,183,479	10,585,203	154,854,217	5,670,738
IntraFund Transfers In	3,997,000	3,626,847	(370,153)	5,037,856	1,411,009
Transfers In	300,000	300,000		300,000	
Other Financing Sources	2,500,000		(2,500,000)		
Beg Fund Balance - Budget Only	3,220,457	7,545,758	4,325,301	6,099,562	(1,446,196)
Transfer Adjustment-Source	(3,997,000)	(3,626,847)	370,153	(5,037,856)	(1,411,009)
General Fund	6,233,258	7,628,389	1,395,131	7,154,006	(474,383)
Sources Total	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**

Uses - Operating Expenditures

Salaries	40,402,200	43,396,976	2,994,776	44,957,956	1,560,980
Mandatory Fringe Benefits	15,354,144	15,960,230	606,086	16,588,840	628,610
Non-Personnel Services	69,053,265	74,983,463	5,930,198	75,653,672	670,209
Capital Outlay	4,140,000	1,805,000	(2,335,000)	2,100,000	295,000
Intrafund Transfers Out	3,997,000	3,626,847	(370,153)	5,037,856	1,411,009
Materials & Supplies	3,303,949	3,225,657	(78,292)	3,311,705	86,048
Overhead and Allocations	863,520	1,652,678	789,158	1,652,678	
Programmatic Projects	5,299,000	6,596,347	1,297,347	7,162,844	566,497
Services Of Other Depts	15,003,622	19,651,506	4,647,884	19,591,430	(60,076)
Transfer Adjustment - Uses	(3,997,000)	(3,626,847)	370,153	(5,037,856)	(1,411,009)
Uses Total	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**

Uses - By Division Description

DT Administration	54,221,686	63,114,949	8,893,263	63,441,564	326,615
DT Capital And Equipment	2,700,000	505,000	(2,195,000)	500,000	(5,000)
DT Communications	6,769,698	9,201,236	2,431,538	7,241,724	(1,959,512)
DT Cybersecurity	12,126,319	13,074,582	948,263	13,434,010	359,428
DT Enterprise Applications	7,242,552	7,405,111	162,559	7,461,196	56,085
DT Infrastructure & Operations	28,285,776	29,990,834	1,705,058	32,336,234	2,345,400
DT Innovation	761,238	721,363	(39,875)	707,286	(14,077)
DT JUSTIS	3,012,433	3,183,765	171,332	3,087,679	(96,086)
DT PMO	3,186,545	2,793,202	(393,343)	2,862,056	68,854
DT Public Safety	17,808,738	17,913,652	104,914	18,545,158	631,506
DT Rate Model Usage	6,491,734	8,774,278	2,282,544	9,317,427	543,149
DT Support Services	10,812,981	10,593,885	(219,096)	12,084,791	1,490,906
Uses by Division Total	**153,419,700**	**167,271,857**	**13,852,157**	**171,019,125**	**3,747,268**

CITY ATTORNEY

MISSION

The Officee of the City Attorney (CAT) provides legal services to the Mayor's Office, the Board of Supervisors, other elected City officials, and all the departments, boards, and commissions that comprise the government of the City and County of San Francisco. For more information about this department's services, please visit **sfcityattorney.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $108.9 million for the Office of the City Attorney is $5.5 million, or 5.3 percent, higher than FY 2022-23 budget. This is primarily due to new attorney positions related to the California CARE Court, cost increases to outside counsel expenses, court reporters and legal vendors, and a one-time workorder with the Department of Human Resources. The FY 2024-25 proposed budget of $113.2 million is $4.3 million, or 3.9 percent, higher than the FY 2023-24 proposed budget. This change is due to the increases in salaries and benefits and ongoing outside service costs.

Major Opioid Settlements

In May 2023, the Office helped secure a $230 million settlement with Walgreens over the company's role in the opioid epidemic for the City of San Francisco, the largest ever paid by a pharmacy chain to a local government in connection with the opioid crisis. The settlement will be used to fund programs and services to address the opioid crisis in San Francisco, including treatment, prevention, and harm reduction. In addition to the settlement with Walgreens, the Office has also reached settlements with other pharmaceutical companies and distributors involved in the opioid crisis.

In total, the City Attorney has generated over $350 million in cash payments, benefits, and fees from the opioid industry through these settlements, which will provide the City a new revenue source to defray general fund expenditures and provide a reliable ongoing funding source.

CARE Court

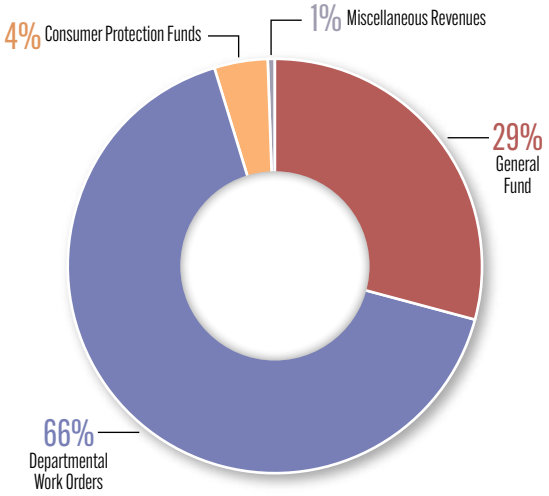
The California CARE Court is a new system created to help those with severe mental illness who are not otherwise receiving treatment, and is meant to be a supportive environment where a person, upon referral to the court by a family member or law enforcement officer, can be assigned a case manager who will develop a comprehensive and holistic treatment plan. The City Attorney's Office will play an important role in the administration and success of the CARE Court program. The Mayor's proposed budget includes resources that will allow the Office to begin hiring CARE Court-specific attorneys to handle upcoming caseloads.

Advising City Departments on Homelessness, Housing, and Mental Health Service Delivery

The Office advises on housing delivery, including planning, development, leasing, financing, and construction at all affordability levels. It has successfully defended the City's eviction protection law, protecting tenants. The Office also advices departments on policies and procedures for shelter and services for those experiencing homelessness, and has allocated extensive resources defending litigation challenging City actions related to encampments. The Office further continues to devote extensive resources to protecting Laguna Honda Hospital.

Recovery of the local economy with a focus on downtown and the economic core

Attorneys have supported all aspects of the drive to revitalize the local economy, providing expert advice on economic development programs, development agreements, workforce programs, assessment districts, land use changes to facilitate conversions and reuse, and capital improvement programs. They advise on tax reform for downtown businesses, including tax and fee waiver and delay initiatives, and streamlining permitting and infrastructure.

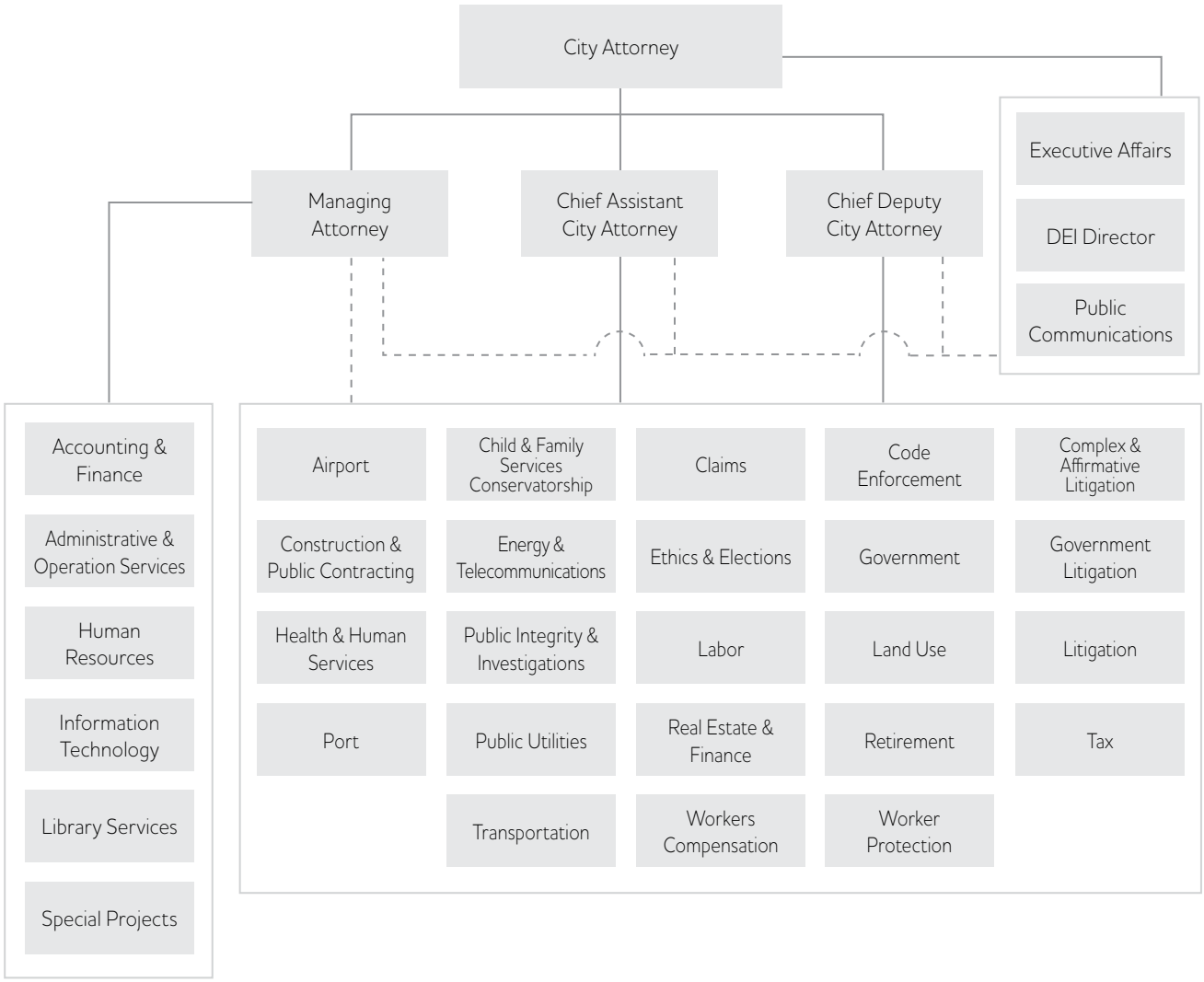


REVENUE SOURCES. *Most revenue supporting the City Attorney's Office budget are recoveries from workorders with other City departments.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco					
Number of Board-generated work assignments	285	300	300	300	300
Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims					
Average number of days from claim filing to final disposition	74	68	68	70	70
Number of claims closed	2,134	2,200	2,200	2,200	2,200
Number of claims opened	2,100	2,300	2,300	2,300	2,300
Percent of claims denied	71%	62%	62%	65%	65%
Percent of claims settled	30%	38%	38%	38%	38%
Maintain and increase specialized skills of staff					
Number of staff members participating in training programs produced for staff	290	200	200	300	300
Provide advice and counsel to the Mayor, Board of Supervisors, and City departments and commissions, on legal issues of importance to the administration of local government					
Number of hours required to respond to requests for advice and counsel	188,481	180,000	180,000	180,000	180,000
Total cost of responses to requests for advice and counsel, in millions	$57,946,247	$68,000,000	$68,000,000	$70,000,000	$70,000,000
Provide legal services to client departments which meet client expectations for quality					
Percent of client departments who believe that communications with the Office are open and beneficial (biennial client surveys)	N/A	N/A	N/A	88%	88%
Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed (biennial client survey)	N/A	N/A	N/A	88%	88%
Percent of client departments who believe the department is responsive to their needs, and timely in addressing their legal issues (biennial client survey)	N/A	N/A	N/A	88%	88%
Percent of client departments who consider the overall service of the Office to be of high quality (biennial client survey)	N/A	N/A	N/A	88%	88%
Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government					
Number of tort litigation cases opened	454	425	425	425	425
Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.					
Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors	401	350	350	350	350

ORGANIZATIONAL STRUCTURE: CITY ATTORNEY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	324.86	322.50	(2.36)	323.28	0.78
Non-Operating Positions (CAP/Other)	(4.58)	(5.79)	(1.21)	(6.00)	(0.21)
Net Operating Positions	**320.28**	**316.71**	**(3.57)**	**317.28**	**0.57**
Sources					
Intergovernmental: Other	400,000	400,000		400,000	
Fines, Forfeiture, & Penalties	4,679,332	4,799,038	119,706	4,907,072	108,034
Expenditure Recovery	69,396,320	71,253,153	1,856,833	69,203,153	(2,050,000)
General Fund	28,938,568	32,450,560	3,511,992	38,652,044	6,201,484
Sources Total	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**
Uses - Operating Expenditures					
Salaries	61,577,955	64,696,525	3,118,570	66,891,911	2,195,386
Mandatory Fringe Benefits	22,732,047	22,641,691	(90,356)	23,187,720	546,029
Non-Personnel Services	15,266,387	17,548,423	2,282,036	19,010,963	1,462,540
Materials & Supplies	161,000	155,000	(6,000)	139,500	(15,500)
Services Of Other Depts	3,676,831	3,861,112	184,281	3,932,175	71,063
Uses Total	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**
Uses - By Division Description					
CAT City Attorney	103,414,220	108,902,751	5,488,531	113,162,269	4,259,518
Uses by Division Total	**103,414,220**	**108,902,751**	**5,488,531**	**113,162,269**	**4,259,518**

CITY PLANNING

MISSION

The Planning Department works to make San Francisco the world's most livable urban place — environmentally, economically, socially, and culturally. For more information about this department's services, please visit **sf-planning.org**

BUDGET ISSUES & DETAILS

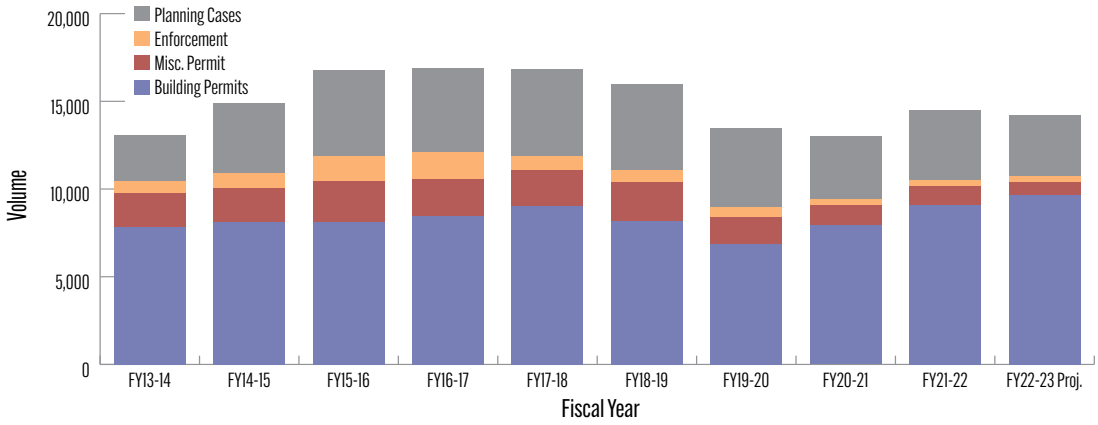
The proposed Fiscal Year (FY) 2023-24 budget of $59.3 million for Planning is $4.7 million, or 7.3 percent, lower than the FY 2022-23 budget. This change is due to aligning decreased spending with declining revenues, generated by deleting vacant positions, with no impacts to service, and expiring one-time project spending. The FY 2024-25 proposed budget of $56.4 million is $2.9 million, or 4.9 percent, lower than the FY 2023-24 proposed budget. This change is also due to continued expected revenue decline, and reductions to grants-related project spending.

Updated Revenue Outlook

The largest changes in City Planning's (Planning) budget relate to revenue changes. Given the past several years of slowing fee revenue, the Mayor's proposed budget adjusts revenue downward to align with these trends. While volume of cases reviewed has increased, it has not yet recovered to pre-pandemic levels. As such, Planning is aligning its expenditures with updated revenue expectations to create a balanced budget.

Streamlining Permitting and Application Review

In alignment with the recently adopted Housing Element and the Mayor's Executive Directive on Housing for All, the coming fiscal year will focus on streamlining permit and application review by creating a more predictable and transparent process to approve housing. Additionally, Planning



VOLUME TRENDS. *While Planning's volume of cases reviewed has increased since 2020, it has not yet recovered to pre-pandemic levels.*

will continue its efforts to increase efficiency, consistency, and in its site permitting process, the Department will roll out a new internal dashboard to better track compliance with the Permit Streamlining Act, Housing Accountability Act, and other State and local laws.

Community Engagement: Housing Element Rezoning

As part of the City's implementation of the Housing Element, the Department has committed to engaging with the community to have an inclusive conversation about the need for additional housing, solicit feedback on zoning proposals to create affordable housing, build community facilities, enhance economic development, improve urban design, support small businesses, and create community capacity, understanding, and awareness of the City's priorities and upcoming housing-related actions.

As such, Planning will partner with the City's wide range of communities to hold community conversations with neighborhood merchants and other groups, host focus groups, conduct open houses for the general public, sponsor educational workshops to break down technical housing and land use information, and convene topical roundtable discussions to help inform decision-making. These activities will culminate in a series of webinars, open to the general public, where the Department will report back on how community input has informed the final zoning proposals.

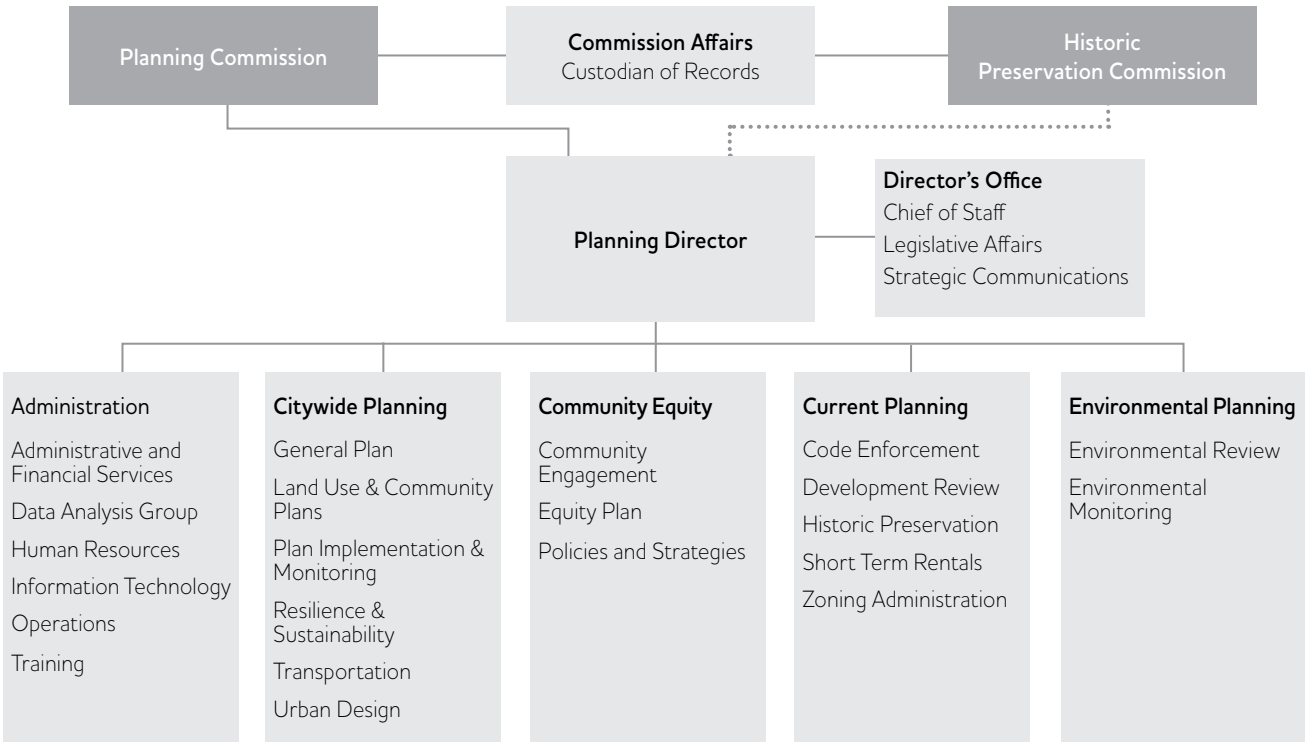


PROJECT SUBMITTALS & APPROVALS MAP

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Build Neighborhoods & Public Spaces that Welcome All					
Enforcement: Average number of days to escalate a valid complaint	258	90	90	90	90
Streamline Project Approval Processes					
Affordable Housing Projects: The average number of days from the application being accepted by the Department to first Commission Hearing	761	180	180	180	180
Caseload per Planner: Average active caseload per planner of planning cases & building permits	147	40	40	40	40
Change of Use with No Additional Construction Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date	111	60	60	60	60
Change of Use with No Additional Construction Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing	137	90	90	90	90
Large, New Residential Construction Projects Requiring a Hearing: The average number of days from application being accepted by the Department to first Commission Hearing	1,079	540	540	540	540
Over-the-Counter Building Permits	7,698	5,500	5,500	5,500	5,500
Pending Volume: Total planning cases & building permits awaiting initial departmental review	1,970	1,800	1,800	1,800	1,800
Public Projects: The average number of days from the application being accepted by the Department to final CEQA determination	49	30	30	30	30
Small Residential Addition Projects Not Requiring a Hearing: The average number of days from application being accepted by the Department to Action Date	150	180	180	180	180
Total Caseload: Total active caseload of planning cases and building permits	17,242	12,000	12,000	12,000	12,000
Total Volume: Total volume of new planning cases & building permits requiring departmental review	11,025	12,000	12,000	12,000	12,000

ORGANIZATIONAL STRUCTURE: CITY PLANNING



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	225.81	210.80	(15.01)	209.69	(1.11)
Non-Operating Positions (CAP/Other)	(25.42)	(24.42)	1.00	(24.42)	
Net Operating Positions	**200.39**	**186.38**	**(14.01)**	**185.27**	**(1.11)**
Sources					
Intergovernmental: Federal	2,100,000	1,120,000	(980,000)	1,245,000	125,000
Intergovernmental: Other	526,000	876,000	350,000	526,000	(350,000)
Intergovernmental: State	1,838,537	3,890,000	2,051,463	825,000	(3,065,000)
Charges for Services	42,429,282	38,045,230	(4,384,052)	40,722,106	2,676,876
Other Revenues	675,000	475,000	(200,000)	335,535	(139,465)
Expenditure Recovery	3,119,000	3,043,444	(75,556)	3,043,444	
General Fund	13,241,614	11,820,524	(1,421,090)	9,675,417	(2,145,107)
Sources Total	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**
Uses - Operating Expenditures					
Salaries	28,094,441	27,268,767	(825,674)	27,959,874	691,107
Mandatory Fringe Benefits	11,885,767	10,780,287	(1,105,480)	11,018,727	238,440
Non-Personnel Services	3,513,060	3,148,060	(365,000)	3,273,624	125,564
Materials & Supplies	450,935	422,178	(28,757)	380,580	(41,598)
Overhead and Allocations	401,241	458,758	57,517	458,758	
Programmatic Projects	10,728,954	7,705,818	(3,023,136)	4,273,791	(3,432,027)
Services Of Other Depts	8,845,046	9,486,330	641,284	9,007,148	(479,182)
Unappropriated Rev-Designated	9,989		(9,989)		
Uses Total	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**
Uses - By Division Description					
CPC Administration	18,682,379	19,499,430	817,051	19,376,355	(123,075)
CPC Citywide Planning	7,970,084	8,381,378	411,294	5,666,634	(2,714,744)
CPC Community Equity	9,420,782	4,922,342	(4,498,440)	5,029,433	107,091
CPC Current Planning	16,876,040	16,623,221	(252,819)	17,103,238	480,017
CPC Environmental Planning	7,547,817	7,202,762	(345,055)	6,495,124	(707,638)
CPC Executive Office	2,719,373	1,838,589	(880,784)	1,888,843	50,254
CPC Zoning Admin & Compliance	712,958	802,476	89,518	812,875	10,399
Uses by Division Total	**63,929,433**	**59,270,198**	**(4,659,235)**	**56,372,502**	**(2,897,696)**

CIVIL SERVICE COMMISSION

MISSION

The Civil Service Commission (CSC) establishes, ensures, and maintains an equitable and credible merit system for public service employment for the citizens of San Francisco, and strives to consistently provide the best-qualified candidates for public service in a timely and efficient manner. For more information about this department's services, please visit **sf.gov/departments/civil-service-commission**

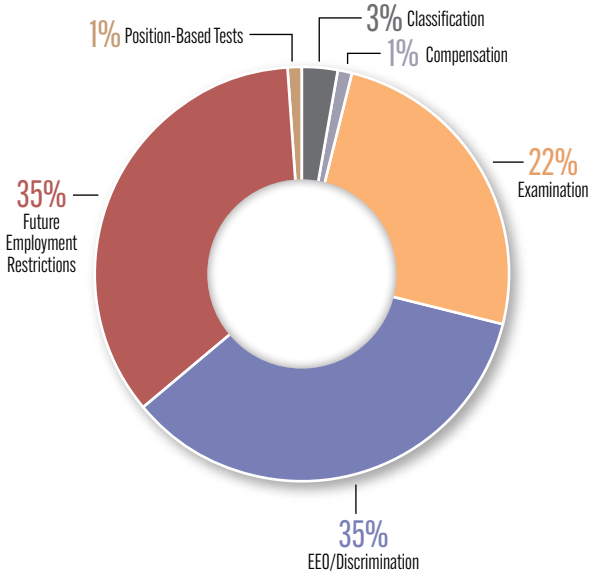
BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.4 million for the Civil Service Commission is $0.1 million, or 4.5 percent, lower than the FY 2022-23 budget. This is primarily due to salaries and benefits savings from vacant positions. The FY 2024-25 proposed budget of $1.4 million is less than $0.1 million, or 1.6 percent, higher than the FY 2023-24 proposed budget. This change is due to increased costs in salaries and benefits.

The Department is committed to the citywide government operations recovery initiative to develop faster hiring processes for City staff and job applicants, make contracting less resource-demanding for City staff, and to use data to understand challenges and measure the impact of changes.

Supporting the City's Workforce

The Department continues to work closely with City departments in order to meet the growing demand for public service employees. The Department also supports the Mayor's initiatives of accountability and equity in services by conducting trainings, investigations, and hearing appeals. CSC works with hiring managers, employees, department staff, and union representatives when reviewing policies and current practices in addition to proposing rule or policy amendments to expedite and expand equity in hiring. The Department staff educates employees and union representatives to increase their knowledge of the merit system, impacts on City employment, and what employees



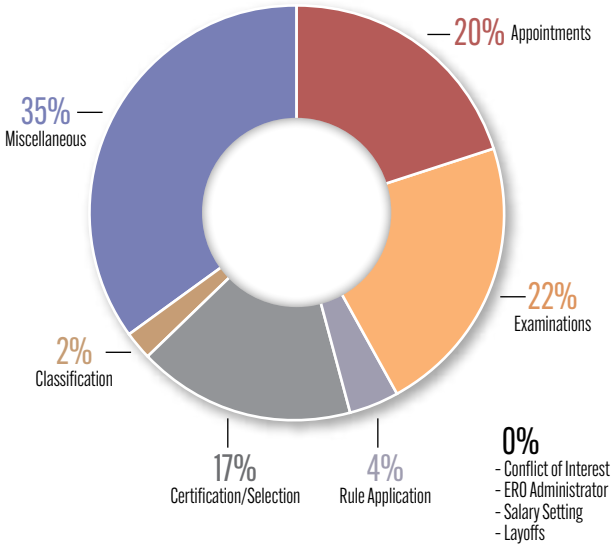
TYPES OF APPEALS IN FY 2021-22. *CSC accepts a wide range of appeals related to City's merit system. CSC holds hearings and makes decisions on the appeals filed.*

can do to gain promotional opportunities within the City. CSC also works closely with the City Attorney's Office and Contract Management staff from other City departments to search for alternative methods to efficiently move forward contracts while maintaining transparency with the union and the public.

Ensuring Equity in Hiring

The Department is mandated by Charter to establish an equitable merit system to ensure the City hires the most qualified people for public service jobs. With the ongoing ability to conduct virtual public meetings, Civil Service Commissioners and Department staff have been able to build an even stronger connection with City employees and the public they serve. Department staff will continue to operate in this hybrid environment and find new ways to be more inclusive and further expand opportunities for City employees as part of the citywide government operations recovery initiative. Many of these methods demand an equitable lens (e.g. the Racial Equity Action Plan) that in return, diversifies the City's hiring process, creating a public service workforce that is reflective of the City's diverse communities.

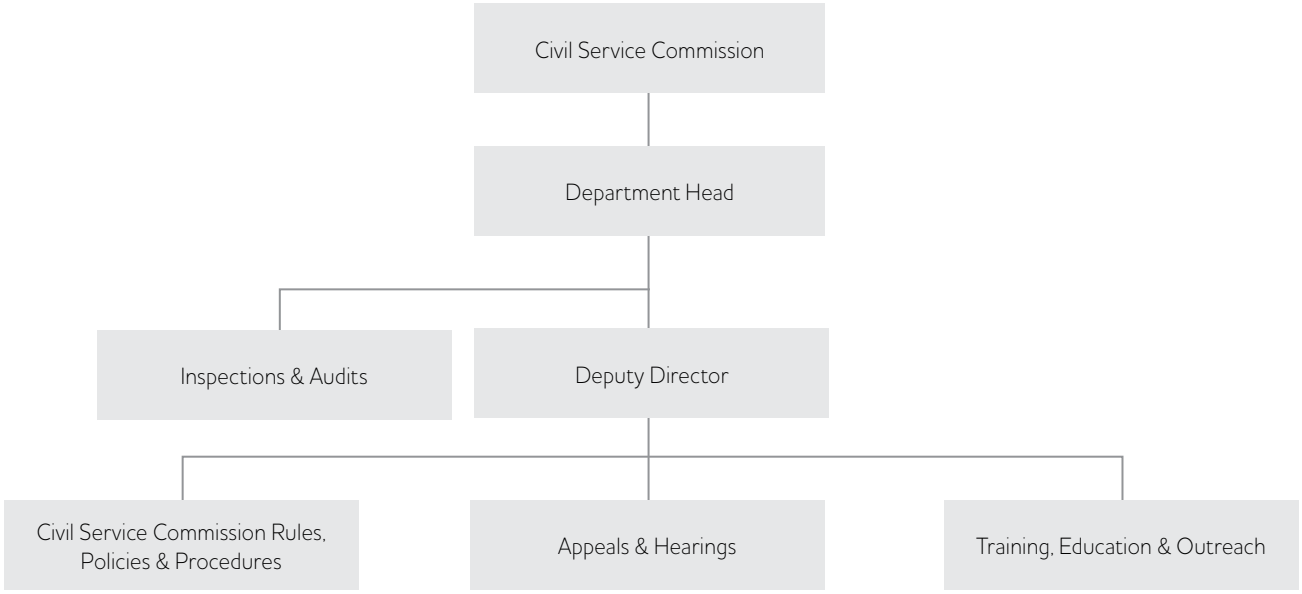
TYPES OF INSPECTION SERVICE REQUESTS IN FY 2021-22. *CSC conducts investigations and audits of many aspects of the City's merit system and makes sure that the City's merit system is working.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create greater transparency and efficiencies in the Commission's procedures and communications					
# of employees for whom performance appraisals were scheduled (CSC)	2.0	5.0	6.0	6.0	6.0
# of employees for whom scheduled performance appraisals were completed (CSC)	2.0	5.0	6.0	6.0	6.0
The percentage of completed Inspection Service Requests	68%	70%	100%	100%	100%
Ensure the timely resolution of appeals					
Percentage of appeals and requests for hearings processed within seven days	99%	98%	100%	100%	100%
Percentage of appeals forwarded and resolved by the Commission in the fiscal year	49%	50%	70%	70%	80%
Strenghten the Commission's ability to meet its Charter mandates and oversee the operation of the merit system					
The number of merit system audits conducted and completed in the fiscal year	9.0	9.0	9.0	9.0	12
The percentage of completed responses to Inspection Service requests within 60 days	21%	65%	80%	80%	90%

ORGANIZATIONAL STRUCTURE: CIVIL SERVICE COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	6.00	5.26	(0.74)	5.24	(0.02)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**6.00**	**5.26**	**(0.74)**	**5.24**	**(0.02)**
Sources					
Expenditure Recovery	430,839	430,839		430,839	
General Fund	1,016,526	951,163	(65,363)	972,907	21,744
Sources Total	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Uses - Operating Expenditures					
Salaries	821,941	810,131	(11,810)	833,969	23,838
Mandatory Fringe Benefits	323,205	293,322	(29,883)	298,512	5,190
Non-Personnel Services	28,795	28,795		28,795	
Materials & Supplies	3,395	3,395		3,055	(340)
Services Of Other Depts	270,029	246,359	(23,670)	239,415	(6,944)
Uses Total	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**
Uses - By Division Description					
CSC Civil Service Commission	1,447,365	1,382,002	(65,363)	1,403,746	21,744
Uses by Division Total	**1,447,365**	**1,382,002**	**(65,363)**	**1,403,746**	**21,744**

COMMUNITY INVESTMENT AND INFRASTRUCTURE

MISSION

The Office of Community Investment and Infrastructure (OCII) is the Successor Agency to the San Francisco Redevelopment Agency (SFRA), which the State of California dissolved in 2012. OCII is responsible for development in Mission Bay, Transbay, and the Hunters Point Shipyard/Candlestick Point neighborhoods which will collectively provide over 22,000 new housing units and 14 million square feet of new commercial space; the management of significant assets in the City; and the development of over 7,000 affordable housing units and over 400 acres of parks. For more information about this department's services, please visit **sfocii.org**

BUDGET ISSUES & DETAILS

OCII is a separate legal entity from the City and County of San Francisco and does not rely on General Fund appropriation. Rather, OCII uses property tax increment authorized under state law. Accordingly, OCII's budget is considered separately from the City and County budget. OCII operates with an annual budget with expenditures approved by the California Department of Finance and required to complete enforceable obligations. The Fiscal Year (FY) 2023-24 proposed budget is presented here and is consistent with DOF's approval of expenditures dated April 14, 2023.

The proposed FY 2023-24 budget of $717.4 million for the Office of Community Investment and Infrastructure is $0.1 million more than the FY 2022-23 budget of $717.3 million. The FY 2023-24 proposed budget of $717.4 million is approximately equivalent to the FY 2022-23 proposed budget.

OCII funds its construction programs primarily with bond proceeds generated by the issuance of tax allocation bonds. In FY 2023-24, OCII anticipates expending $151.0 million on its debt program, including bond debt service. The FY 2023-24 proposed budget includes three new debt issuances of $129.0 million, which will fund infrastructure in Transbay and affordable housing projects.

The Department anticipates spending $331.6 million for affordable housing, $178.5 million for infrastructure, $2.1 million for community and workforce development, and $54.3 million for project management and operations, including a payment of $33.7 million to the Transbay Joint Powers Authority for the Transbay Terminal Project.

Housing Obligations

To build a more equitable San Francisco, OCII funds affordable housing that serves low or very low-

income households. OCII's total housing production obligation includes 21,927 units, of which 7,116 will be affordable and 65 percent will be funded by OCII. As of July 1, 2023, OCII will have completed 9,316 units of housing, of which 2,752 are affordable. These units are known as OCII's Retained Affordable Housing Production Obligation.

In FY 2023-24, OCII will complete 148 affordable housing units in Mission Bay South and 77 units in Hunters Point Shipyard Phase 1.

Land Use & Infrastructure

OCII contributes to livability and vibrancy through its delivery of public infrastructure, including funding for parks and streetscape improvements that are required under existing enforceable obligations. At completion, HPS2/CP will include 326 acres, Mission Bay will include 49 acres, and Transbay will include 4 acres of parks.

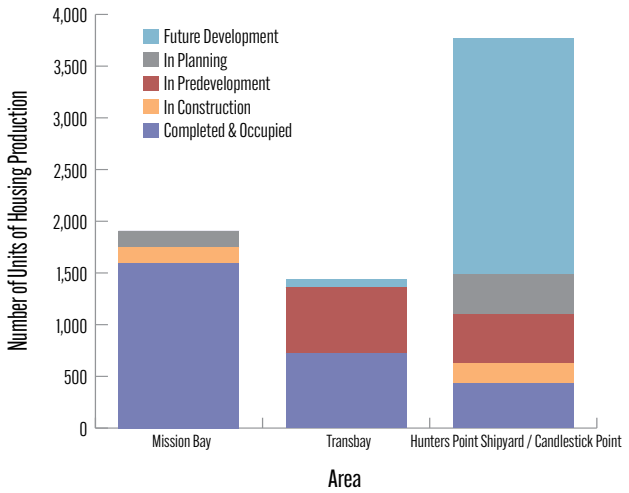
In FY 2023-24, OCII will complete 5.6 acres of park space, as well as a street segment, in Mission Bay.

Community & Workforce Development

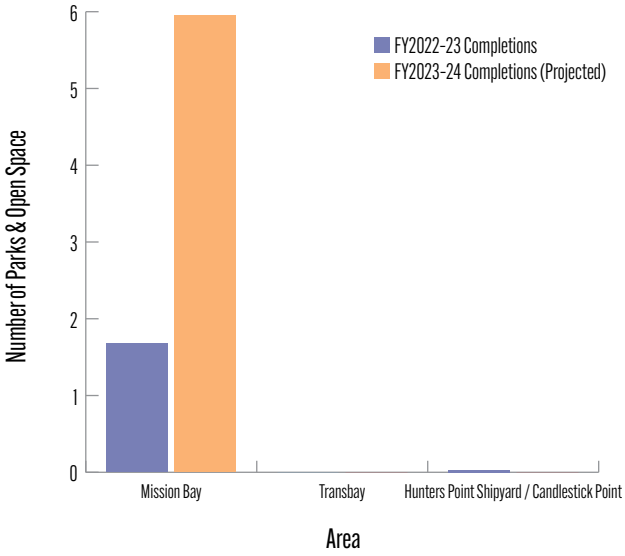
OCII contributes to diversity, equity, and inclusivity through its equal opportunity program for contracting and workforce. OCII works with private contractors, CityBuild, and community-based organizations to foster job creation for local workers and to improve opportunities for small, local, minority and women-owned businesses to participate on OCII projects.

To date, the Department has awarded over $5.7 billion in contracts with nearly $1.8 billion or 32 percent credited to small business enterprises. Of this amount, $973 million or 54 percent has been awarded to San Francisco-based small businesses. Over 49,890 workers, of which 7,401 or 15 percent are San Francisco residents, have performed 18.3 million construction hours on OCII-administered projects since 2012. Local residents have performed 3.5 million hours or 19 percent, garnering $154.7 million in wages.

OCII'S TOTAL HOUSING PRODUCTION OBLIGATION.
Most of OCII's future development projects will be in the Hunters Point Shipyard/ Candlestick Point neighborhood.



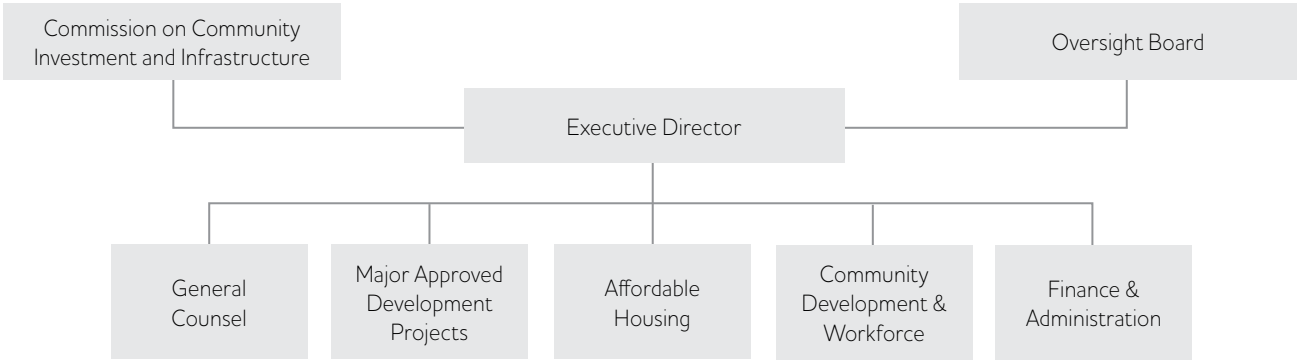
OCII'S PARKS & OPEN SPACE COMPLETIONS. *OCII projects to complete several parks and open space projects in Mission Bay in FY 2023-24.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create New Public Infrastructure & Open Spaces					
Total number of new parks open to the public by OCII	7	1	4	3	2
Invest in Disadvantaged Communities by Accelerating Delivery of New Housing					
Total number of new housing units completed by OCII	0	0	218	218	159
Maximize Opportunities for Local Businesses & Workers					
Percent of Contract Dollars Awarded to Small Business Enterprises for OCII Sponsored Projects	24%	91%	25%	18%	30%

ORGANIZATIONAL STRUCTURE: COMMUNITY INVESTMENT AND INFRASTRUCTURE



TOTAL BUDGET – HISTORICAL COMPARISON

	FY2022-23	FY2023-24	YOY
	BUDGET	PROPOSED	DIFFERENCE
Sources			
Property Tax Increment - TAB Debt Service	$ 61.1	$ 65.3	$ 4.2
Property Tax Increment - Debt Portfolio	$ 1.1	$ -	$ (1.1)
Property Tax Increment - Mission Bay	$ 40.3	$ 27.1	$ (13.2)
Property Tax Increment - HPS2/CP	$ 1.0	$ 1.8	$ 0.9
Property Tax Increment - State Owned TBY	$ 36.8	$ 33.7	$ (3.2)
Property Tax Increment - Other	$ 7.7	$ 14.9	$ 7.2
Property Tax Increment - ACA	$ 3.9	$ 3.5	$ (0.4)
Subtotal Property Tax Increment	**$ 151.8**	**$ 146.2**	**$ (5.5)**
New Bonds - Housing	$ -	$ 24.0	$ 24.0
New Bonds - Infra	$ 92.1	$ 103.9	$ 11.8
Subtotal New Bonds	**$ 92.1**	**$ 127.9**	**$ 35.8**
Developer Payments	$ 66.8	$ 22.4	$ (44.4)
Subtotal Developer Payments	**$ 66.8**	**$ 22.4**	**$ (44.4)**
Rent & Lease Revenue	$ 0.4	$ 0.4	$ (0.0)
Payments from Other Gov Entities	$ 2.5	$ 0.4	$ (2.1)
Hotel Tax	$ 4.5	$ 4.7	$ 0.2
Subtotal Other	**$ 7.4**	**$ 5.5**	**$ (1.9)**
Fund Balance - Housing	$ 112.8	$ 75.6	$ (37.2)
Fund Balance - Non-Housing	$ 27.2	$ 66.4	$ 39.2
Subtotal Fund Balance	**$ 140.0**	**$ 142.1**	**$ 2.1**
Prior Period Authority - Housing	$ 198.0	$ 215.6	$ 17.6
Prior Period Authority - Non-Housing	$ 61.3	$ 57.8	$ (3.4)
Subtotal Prior Period Authority	**$ 259.2**	**$ 273.4**	**$ 14.2**
Total Sources	**$ 717.3**	**$ 717.4**	**$ 0.1**

**Dollar amounts will be slightly off due to rounding.*

TOTAL BUDGET – HISTORICAL COMPARISON

	FY2022-23 BUDGET	FY2023-24 PROPOSED	YOY DIFFERENCE
Uses - Operations			
Operational Salaries and Benefits	$ 9.8	$ 9.9	$ 0.2
Affordable Housing Services	$ 0.8	$ 1.4	$ 0.6
Rent	$ 1.0	$ 0.9	$ (0.1)
Retiree Health and Pension Costs	$ 4.3	$ 3.5	$ (0.8)
Auditing & Accounting Services	$ 0.3	$ 0.3	$ -
Legal Services	$ 1.4	$ 1.5	$ 0.1
Planning & Infrastructure Rvw	$ 5.0	$ 5.0	$ 0.0
Real Estate Development Services	$ 0.0	$ 0.2	$ 0.2
Workforce Development Services	$ 0.1	$ 0.2	$ 0.1
Other Professional Services	$ 10.2	$ 10.7	$ 0.5
Grants to Community-Based Organizations	$ 1.5	$ 1.5	$ -
Payments to Other Public Agencies	$ 0.4	$ 0.4	$ -
Other Current Expenses	$ 1.5	$ 2.4	$ 0.9
Subtotal Uses - Operations	**$ 36.2**	**$ 37.8**	**$ 1.6**
Uses - Non-Operations			
Affordable Housing Loans	$ 162.5	$ 116.0	$ (46.5)
Development Infrastructure	$ 167.5	$ 146.2	$ (21.3)
Pass-through to TJPA	$ 36.8	$ 33.7	$ (3.2)
Debt Service - OCII TAB Bonds	$ 88.0	$ 95.5	$ 7.5
Public Art	$ 1.4	$ 1.0	$ (0.4)
Other Debt	$ 5.7	$ 52.7	$ 47.1
Subtotal Uses - Non-Operations	**$ 461.9**	**$ 445.2**	**$ (16.8)**
Prior Period Authority - Housing	$ 198.0	$ 215.6	$ 17.6
Prior Period Authority - Non-Housing	$ 21.2	$ 18.9	$ (2.2)
Subtotal Prior Period Authority	**$ 219.1**	**$ 234.5**	**$ 15.4**
Total Uses	**$ 717.3**	**$ 717.4**	**$ 0.1**

**Dollar amounts will be slightly off due to rounding.*

CONTROLLER

MISSION

The Office of the Controller works to ensure the City's financial integrity and to promote efficient, effective, and accountable government. The Department strives to be a model for good government and to make the City a better place to live and work. For more information about this department's services, please visit **sf.gov/departments/controllers-office**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $84.2 million for the Office of the Controller (CON) is $2.5 million, or 3.0 percent, higher than FY 2022-23 budget. This is primarily due to increased costs in accounting services and the addition of the new Refuse Rates division to the Controller's Office. The FY 2024-25 proposed budget of $84.4 million is $0.3 million, or 0.3 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits offset by non-personnel savings.

Training and Developing the City's Financial Professionals

A highly qualified financial workforce is the backbone of the City and County of San Francisco's (City) financial operations. An array of technical expertise and experience is required to successfully manage and support the City's vast complex financial activities. In FY 2023–24, the Controller's Office proposed the expansion of its training programs to establish financial standards across the City and County of San Francisco.

In order to address this issue, a pilot program will be created to develop and retain senior-level financial and accounting management talent. The program will prepare managers for accounting leadership positions and will expand their knowledge and financial management experience. This new program is made possible with investments from the Mayor's proposed budget to support staffing required to begin this initiative.

A comprehensive training program on the City's budget cycle for staff with budget preparation and management duties will ensure that departments and central agencies gain professionals with a consistent and current training.

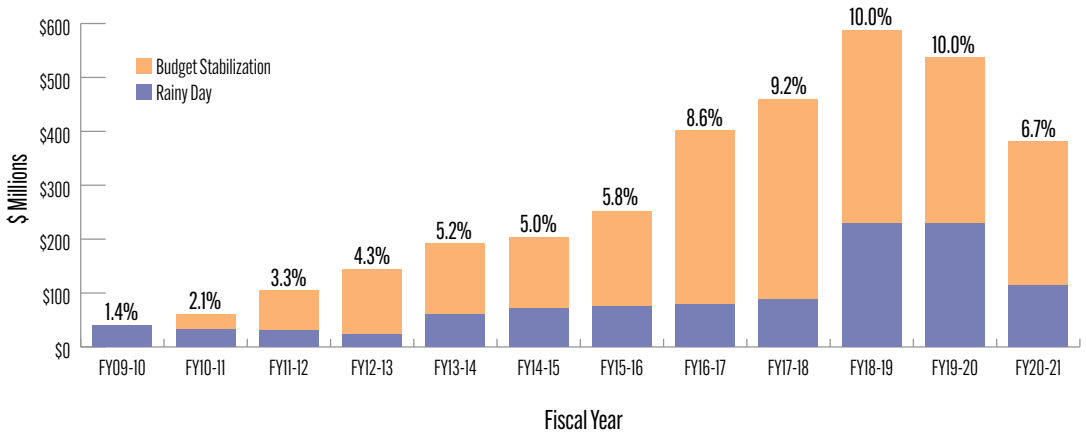
Controller as Refuse Rate Administrator

On June 7, 2022, voters approved Proposition F, which amended the Refuse Collection and Disposal Ordinance to restructure the refuse rate-setting process and membership of the Refuse Rate Board ("Board"). The Controller's new role is to serve as Refuse Rate Administrator, replacing the Director of Public Works as the party responsible for monitoring and proposing new rates to the Board. The Refuse Rate Administrator must present its proposals at public hearings to the Commission on the Environment and the Sanitation and Streets Commission before submitting proposed rates to the Board. The Refuse Rate Administrator must

also consider all written objections and public input to the refuse rates and address them with the Board. Lastly, the Refuse Rate Administrator is responsible for monitoring the financial and operational performance of refuse collectors, performing studies and investigations, and advising the Board to ensure rates are just and reasonable, considering any applicable service standards and environmental goals established by law.

Government Operations Recovery

Government Operations Recovery (Gov Ops) continues to focus on improvements to the City's hiring, contracting, and other City processes. The Controller's Office continues to work with the City Administrator's Office and the Department of Human Resources to implement key initiative that support more efficient and timely City services to the public. The Mayor's proposed budget continues to support this initiative and invests $0.2 million in both FY 2023-24 and FY 2024-25 to hire for previously vacant positions. In the coming year, Gov Ops will continue to work towards further streamlining the City's contracting procurement and reducing citywide vacancy rates.

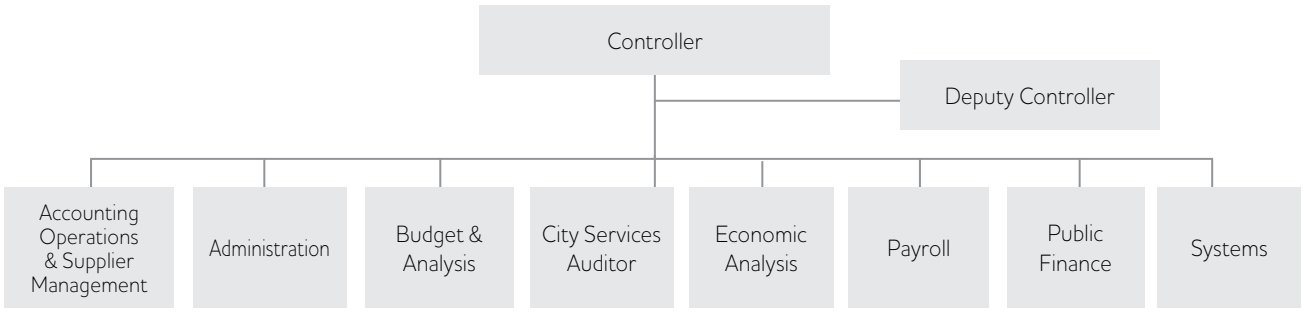


GROWTH OF FINANCIAL STABILIZATION RESERVES. *The strength of the City's economy during the past decade, combined with financial management reforms, have driven improvement in the City's overall financial condition, which includes fully funding the City's economic stabilization reserves. In FY 2018-19, the City reached its reserve target of 10 percent of General Fund reserves, with an economic stabilization reserve balance of $588 million. In FY 2019-20, economic stabilization reserve balances are $537 million, which is at 10 percent of General Fund reserve when adjusted for one-time Coronavirus Relief Fund and Federal Emergency Management Agency revenues related to the COVID-19 public health emergency. The FY 2020-21 budget included a use $156.5 million of the economic stabilization reserves, but a de minimus use was assumed in the FY 2021-22 budget while the City is eligible to withdraw $57.3 million per the voter-adopted policy.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Ensure Government is Accountable to City Residents					
Count of code required audits completed	23	20	20	20	20
Percent of audit recommendations implemented within 2 years after report issuance.	95%	85%	90%	85%	85%
Percent of auditee ratings that are good or excellent	94%	85%	90%	85%	85%
Percent of audits completed within hours budgeted	85%	80%	80%	80%	80%
Percent of client ratings for technical assistance projects that are good or excellent	100%	100%	100%	95%	95%
Percent of planned audits completed within scheduled deadline	84%	80%	75%	75%	75%
Percent of planned projects completed within scheduled deadline	N/A	N/A	80%	50%	80%
Percent of projects completed within hours budgeted	N/A	80%	80%	80%	80%
Increase Access to Useful & Timely Information					
Number of days to complete the City's annual comprehensive financial report (ACFR) for the previous fiscal year	217	231	150	150	150
Invest In & Value our Employees					
Percent of employees who agree with the statement: Overall, I'm satisfied with the Controller's Office as a place to work and grow	84%	90%	90%	90%	90%
Percent of employees who complete 24 hours of professional development in a performance year	82%	90%	90%	90%	90%
Provide High-Quality Financial Services & Systems					
City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes)	1.0	1.0	1.0	1.0	1.0
Number of audit findings with questioned costs in annual Single Audit of federal grants	0.0	0.0	0.0	0.0	0.0
Number of findings of material weakness in annual City audit	0.0	0.0	0.0	0.0	0.0
Percent of payroll transactions not requiring correction	98%	99%	99%	99%	99%
Percent of Problem Description Forms (PDF) processed within 2 pay periods of receipt	83%	90%	88%	90%	90%
Percent of scheduled time that financial systems are available for departmental use	100%	100%	100%	100%	100%
Percent of scheduled time that human capital systems are available for departmental use	100%	100%	100%	100%	100%
Safeguard the City's Long-Term Financial Health					
Number of departments that received training on cost recovery policies and procedures	40	30	30	30	30
Percentage by which actual General Fund revenues vary from prior year revised budget estimates	1.8%	8.5%	5.6%	2.0%	2.0%
Percentage by which actual revenues vary from mid-year estimates	0.5%	9.5%	1.5%	1.5%	1.5%
Ratings of the City's General Obligation Bonds from Moody's. Highest: 1=Aaa	1.0	1.0	1.0	1.0	1.0
Stabilization reserve balance as a percentage of General Fund revenues	6.7%	6.0%	6.5%	6.5%	6.5%
Support Informed Policy Decisions					
Completion rate of ballot analysis by hearing date	100%	100%	100%	100%	100%
Number of Data Academy Training Participants	72	600	300	N/A	N/A
Percentage of OEA economic impact reports completed by the hearing date	100%	100%	100%	100%	100%

ORGANIZATIONAL STRUCTURE: CONTROLLER



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	308.23	313.30	5.07	313.50	0.20
Non-Operating Positions (CAP/Other)	(59.32)	(62.16)	(2.84)	(61.42)	0.74
Net Operating Positions	**248.91**	**251.14**	**2.23**	**252.08**	**0.94**
Sources					
Property Taxes	67,000	100,000	33,000	100,000	
Intergovernmental: Other	440,000	298,000	(142,000)	298,000	
Charges for Services	440,000	440,000		440,000	
Other Revenues	1,000,000	1,000,000		1,000,000	
Expenditure Recovery	67,967,801	68,930,284	962,483	70,807,296	1,877,012
Beg Fund Balance - Budget Only		857,388	857,388	1,081,328	223,940
General Fund	11,786,085	12,552,218	766,133	10,706,448	(1,845,770)
Sources Total	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**
Uses - Operating Expenditures					
Salaries	39,365,713	41,272,061	1,906,348	42,672,328	1,400,267
Mandatory Fringe Benefits	15,042,221	15,039,396	(2,825)	15,448,511	409,115
Non-Personnel Services	14,018,740	16,186,581	2,167,841	15,421,641	(764,940)
Materials & Supplies	592,158	630,011	37,853	555,486	(74,525)
Programmatic Projects	7,403,405	7,266,463	(136,942)	6,386,347	(880,116)
Services Of Other Depts	5,278,649	3,783,378	(1,495,271)	3,948,759	165,381
Uses Total	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**
Uses - By Division Description					
CON Accounting	14,570,171	17,022,832	2,452,661	16,435,783	(587,049)
CON Administration	1,588,710	1,673,562	84,852	1,641,720	(31,842)
CON Budget & Analysis	3,492,856	3,803,083	310,227	3,829,637	26,554
CON City Services Auditor	26,106,129	26,017,618	(88,511)	25,800,649	(216,969)
CON Citywide Systems	31,453,128	29,978,014	(1,475,114)	30,611,284	633,270
CON Economic Analysis	625,112	635,682	10,570	650,222	14,540
CON Payroll	3,313,902	3,233,643	(80,259)	3,404,109	170,466
CON Public Finance	550,878	956,068	405,190	978,340	22,272
CON Refuse Rates Adm		857,388	857,388	1,081,328	223,940
Uses by Division Total	**81,700,886**	**84,177,890**	**2,477,004**	**84,433,072**	**255,182**

DISTRICT ATTORNEY

MISSION

To promote justice by fostering accountability and repairing harms; to address root causes of crime and prevent recidivism; to center and support crime victims and survivors; to reduce mass incarceration and develop effective alternatives to incarceration; to eliminate racial and class inequities in the criminal legal system; and to promote public safety by using innovative, evidence-based approaches. For more information about this department's services, please visit **sfdistrictattorney.org**

BUDGET ISSUES & DETAILS

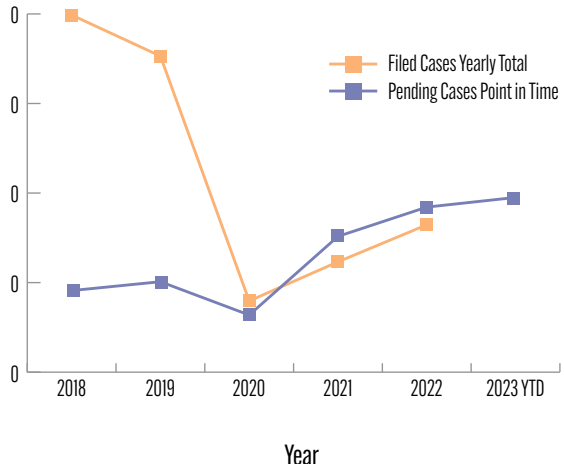
The proposed Fiscal Year (FY) 2023-24 budget of $89.8 million for the Office of the District Attorney is $5.8 million, or 6.9 percent, higher than FY 2022-23 budget. This is primarily due to an increase in personnel budget to account for current staffing, new attorney positions, and an overall increase in salaries and benefits. The FY 2024-25 proposed budget of $92.2 million is $2.4 million, or 2.7 percent higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

Combatting Open-Air Drug Markets

The proposed budget includes funding for three dedicated attorneys to focus on open-air drug markets and drug trafficking throughout the City. The DAT has prioritized the prosecution of high-level dealers and are working closely with the San Francisco Police Department to file narcotics sales cases, and this new investment will expand the Office's capacity to address open-air drug dealing.

Public Safety Services and Programs

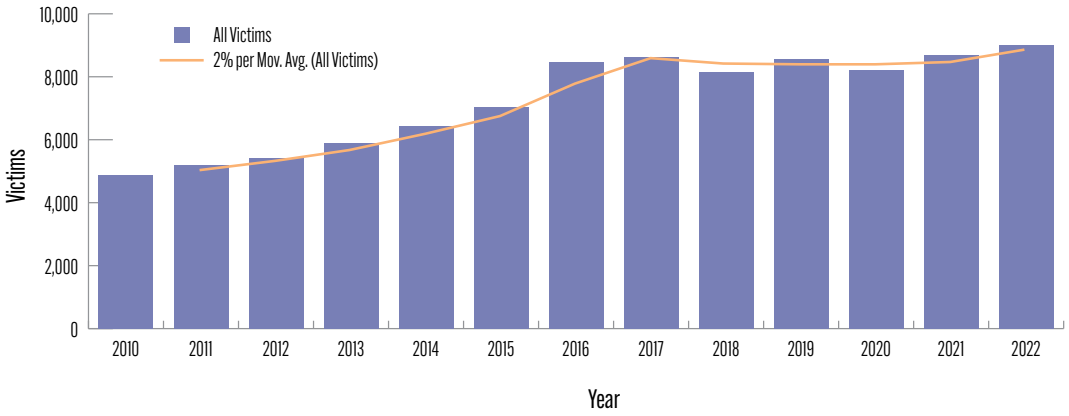
DAT continues to be forward-thinking in its approach to ensuring public safety and combatting crime in the 21st century. The Department focuses on ensuring that all residents and families thrive as they interact with the criminal justice system, especially the most vulnerable and those who have been historically subjected to discrimination within the criminal justice system.



PENDING CASES VERSUS FILED CASES. *The Office of the District Attorney has seen an increase in both number of cases filed and pending cases since 2020.*

Independent Investigations Bureau

In its seventh year of funding, the Independent Investigations Bureau (IIB) is firmly in place as the entity investigating Officer Involved Shootings and other peace officer misconduct. DAT is now the lead agency responding to and investigating these matters. In the Mayor's proposed budget, the IIB program is funded at $2.9 million in FY 2023-24 and FY 2024-25.



VICTIM SERVICES DIVISION. *The Office of the District Attorney has continued to expand service provision in the Victim Services Division since 2010.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Administer Justice in a Timely & Efficient Manner					
Average Pending Caseload by ADA, General Felonies Units (Cases)	100	85	85	85	85
Average Pending Caseload by ADA, Misdemeanor Unit (Cases)	154	115	115	115	115
Assist Victims to Recover in the Aftermath of Crime					
Number of victims provided with crisis intervention services (Services)	6,112	5,000	5,000	5,000	5,000
Number of victims receiving an orientation to the criminal justice system (Services)	11,320	8,000	8,000	8,000	8,000
Effectively Prosecute Child Abuse & Sexual Assault Cases					
Average Pending Caseload by ADA, Child Abuse & Sexual Assault Unit (Cases)	33	20	20	35	35
Child Abuse & Sexual Assault Trial Conviction Rate	N/A	N/A	100%	N/A	N/A
Median number of days (age) of Pending Child Abuse & Sexual Assault Unit Cases	705	400	400	400	400
Effectively Prosecute Homicide Cases					
Average Pending Caseload by ADA, Homicide Unit (Cases)	20	7.0	7.0	10	10
Homicide Unit Trial Conviction Rate	N/A	N/A	100%	N/A	N/A
Median number of days (age) of Pending Homicide Cases	1,185	700	700	700	700
Hold Offenders Accountable					
Charging Rate for Felony Incidents	60%	55%	55%	50%	50%
Felony Trial Conviction Rate	N/A	N/A	100%	N/A	N/A
Misdemeanor Trial Conviction Rate	N/A	N/A	100%	N/A	N/A
Total Rate of Action Taken for Felony Incidents	73%	65%	65%	70%	70%
Maintain and Increase Specialized Skills of Investigators and Prosecutors through Training Programs					
Number of enhanced trainings provided to attorneys, victim advocates, and investigators	700	700	700	500	500
Promote the Fair Administration of Justice					
Median number of days (age) of Pending Officer Involved Shooting & In Custody Incidents	916	180	180	500	500

ORGANIZATIONAL STRUCTURE: DISTRICT ATTORNEY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	313.98	324.03	10.05	323.94	(0.09)
Non-Operating Positions (CAP/Other)	(30.74)	(28.00)	2.74	(28.00)	
Net Operating Positions	**283.24**	**296.03**	**12.79**	**295.94**	**(0.09)**
Sources					
Intergovernmental: Federal	2,921,899	2,913,016	(8,883)	2,913,016	
Intergovernmental: State	3,850,540	3,759,914	(90,626)	3,482,499	(277,415)
Charges for Services	698,233	706,604	8,371	706,604	
Expenditure Recovery	490,853	490,853		490,853	
Beg Fund Balance - Budget Only	1,864,833	1,887,937	23,104	1,900,797	12,860
General Fund	74,157,882	80,055,479	5,897,597	82,716,442	2,660,963
Sources Total	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**
Uses - Operating Expenditures					
Salaries	47,859,138	51,859,188	4,000,050	53,576,348	1,717,160
Mandatory Fringe Benefits	16,464,623	16,723,222	258,599	16,987,343	264,121
Non-Personnel Services	4,413,770	4,436,300	22,530	3,935,745	(500,555)
City Grant Program	1,100,120	1,104,186	4,066	1,063,008	(41,178)
Capital Outlay		100,000	100,000		(100,000)
Materials & Supplies	168,905	168,905		155,157	(13,748)
Overhead and Allocations	(208,839)	(208,544)	295	(221,172)	(12,628)
Programmatic Projects	3,044,099	3,086,304	42,205	3,086,304	
Services Of Other Depts	11,142,424	12,544,242	1,401,818	13,627,478	1,083,236
Uses Total	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**
Uses - By Division Description					
DAT District Attorney	83,984,240	89,813,803	5,829,563	92,210,211	2,396,408
Uses by Division Total	**83,984,240**	**89,813,803**	**5,829,563**	**92,210,211**	**2,396,408**

EARLY CHILDHOOD

MISSION

The Department of Early Childhood (DEC) strives to weave together family, community, and system supports so that all children who grow up in San Francisco have a strong foundation of nurturing, health, and learning. For more information about this department's services, please visit **sfdec.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $324.5 million for the Department of Early Childhood (DEC) is $50.6 million, or 13.5 percent, lower than the FY 2022-23 budget. This is primarily due to reductions in commercial rent tax (Proposition C) revenues. The Fiscal Year (FY) 2024-25 proposed budget of $345.8 million is $21.2 million, or 6.5 percent, higher than the FY 2023-24 proposed budget due to Proposition C revenue improvement. The department will leverage both prior year balances of Proposition C revenue and new projected revenues to maintain programming.

Establishing the New Department

In FY 2023-24, The Department of Early Childhood (DEC) will be in its second year of operation. Through this budget cycle, DEC will continue its progress on building administrative and program capacity to administer Proposition C (Prop C) funds in support of young children and their families. This includes setting up merged offices, implementing a unified financial structure, and developing a single procurement procedure.

Early Care and Education Programs

The Mayor's proposed budget includes funding for early childhood and education, ensuring sustained distribution of child care vouchers to low income families, continued funding for the landmark compensation initiative for early educators, pipeline programs to support recruitment and retention of early educators, and child care facilities construction and improvements.

These efforts are largely funded by the June 2018 Prop C that created the Babies and Families Fund, with revenues for early childhood expenditures totaling $360 million over FY 2023-24 and FY 2024-25.

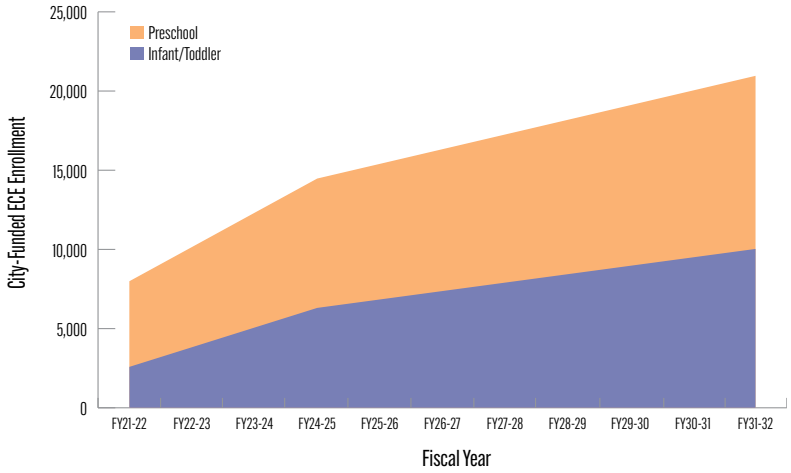
Proposition C initiatives will support recovery of the local economy by providing early learning subsidies to families earning less than 110 percent of area median income (AMI) for infants, toddlers, and preschool aged children. These subsidies will allow more families to work outside of the home, increasing the number of available child care vouchers from 10,000 to 12,000 per year by investing another $3.8 million.

DEC's budget also includes over $2 million to establish infrastructure to track programs and evaluate their impact. This will allow DEC to enhance accountability. In addition, DEC is providing funding to address inequity in early education. The Department will be funding targeted professional development opportunities to improve the cultural responsiveness of the early care and education workforce.

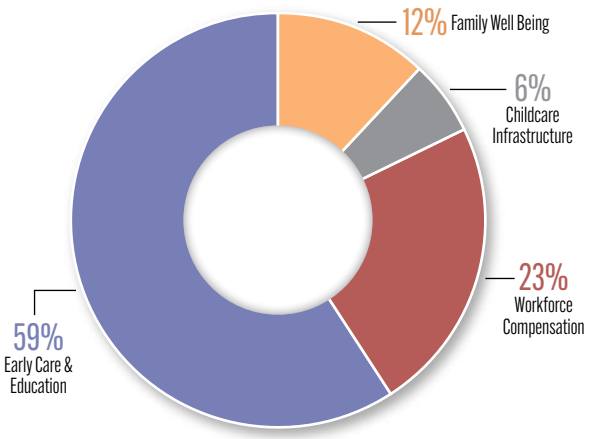
Early Educators Pay Raise

In April 2022, the Mayor announced a new initiative to invest up to $71 million annually to advance pay raises, increase benefits, improve working conditions, and support educational attainment for San Francisco's early education workforce. The Mayor's proposed budget includes ongoing funding for this program and earmarks another $60 million to ensure these funds are available as the economic outlook fluctuates, ensuring educators are paid more fairly paid for their crucial work, and also help attract new, quality educators to the field. This investment will continue to ensure early educators are more equitably paid for their crucial work and that centers and family childcare sites continue to attract new, quality educators to the field. Over the next budget cycle, DEC will expand the program from stipends and wage increases to also include funding for direct supports to educators to attain permits/degrees and enhance professional development.

TEN-YEAR GROWTH IN CITY-FUNDED EARLY CARE AND EDUCATION ENROLLMENTS. *Ten-year growth projection in city-funded child enrollments needed to reach 75 percent of preschool children and 40 percent of infant/toddlers.*



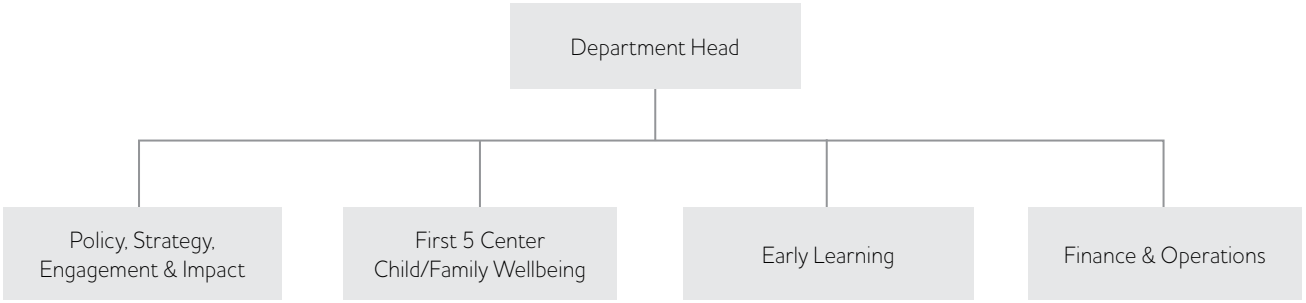
TOTAL PROPOSED PROGRAMMATIC SPENDING BY PROGRAM AREA FY2023-24. *85 percent of DEC's total budget is spent on community based programs and services. A majority of those funds are for child development/early care and education.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Ensure optimal child development and improved outcomes for all children					
Number of children 0-5 served in Family Resource Centers	1,461	2,000	2,000	2,500	2,500
Number of children screened for special needs	3,043	4,000	4,000	4,500	4,500
Number of parents served in Family Resource Centers (FRC)	7,153	7,000	7,000	8,000	8,000
Percent of children ages 0 to 5 enrolled in City-funded ECE programs meeting quality standards	18%	N/A	19%	19%	19%
Percent of subsidy-eligible children ages 0 to 5 receiving fully or partially funded services in an ECE setting	48%	N/A	60%	60%	60%

ORGANIZATIONAL STRUCTURE: EARLY CHILDHOOD



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	65.17	65.96	0.79	65.96	0.00
Non-Operating Positions (CAP/Other)	(1.00)		1.00		
Net Operating Positions	**64.17**	**65.96**	**1.79**	**65.96**	**0.00**
Sources					
Business Taxes	226,300,000	172,000,000	(54,300,000)	194,100,000	22,100,000
Intergovernmental: Federal	1,275,471	3,314,672	2,039,201	3,773,001	458,329
Intergovernmental: State	19,915,297	15,069,083	(4,846,214)	16,030,416	961,333
Charges for Services	2,000,000	2,000,000		2,000,000	
Other Revenues	5,000,000	6,767,822	1,767,822	7,551,000	783,178
Interest & Investment Income	749,736	11,926,736	11,177,000	11,226,736	(700,000)
Expenditure Recovery	43,439,185	48,284,023	4,844,838	48,786,980	502,957
Beg Fund Balance - Budget Only	4,427,017	13,985,502	9,558,485	1,214,498	(12,771,004)
General Fund	72,070,201	51,200,584	(20,869,617)	61,092,353	9,891,769
Sources Total	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**
Uses - Operating Expenditures					
Salaries	8,532,955	9,181,726	648,771	9,450,529	268,803
Mandatory Fringe Benefits	3,536,990	3,633,803	96,813	3,717,904	84,101
Non-Personnel Services	3,773,434	6,174,100	2,400,666	6,274,100	100,000
City Grant Program	317,543,687	270,129,601	(47,414,086)	287,570,717	17,441,116
Aid Assistance	470,510	272,328	(198,182)	272,328	
Materials & Supplies	378,210	345,610	(32,600)	345,610	
Programmatic Projects	158,370		(158,370)		
Services Of Other Depts	6,782,751	9,011,254	2,228,503	9,023,796	12,542
Transfers Out	34,000,000	25,800,000	(8,200,000)	29,120,000	3,320,000
Uses Total	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**
Uses - By Division Description					
DEC Children & Families Commsn	27,305,805	25,414,037	(1,891,768)	21,794,635	(3,619,402)
DEC Early Care & Education	347,871,102	299,134,385	(48,736,717)	323,980,349	24,845,964
Uses by Division Total	**375,176,907**	**324,548,422**	**(50,628,485)**	**345,774,984**	**21,226,562**

ECONOMIC & WORKFORCE DEVELOPMENT

MISSION

The Office of Economic and Workforce Development (OEWD) advances equitable and shared prosperity for San Franciscans by growing sustainable jobs, supporting businesses of all sizes, creating great places to live and work, and helping everyone achieve economic self-sufficiency. For more information about this department's services, please visit **sf.gov/departments/office-economic-and-workforce-development**

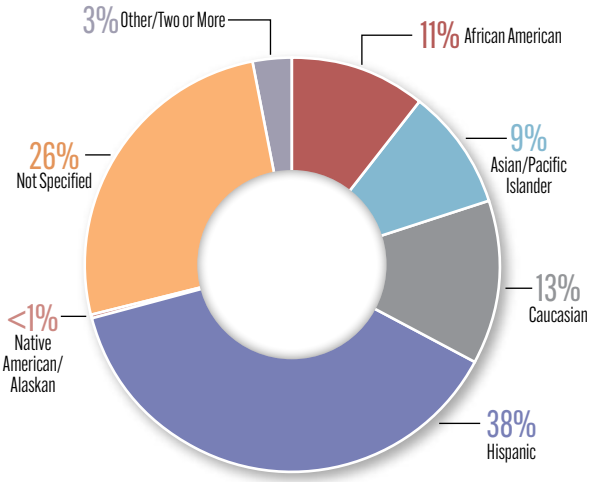
BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $152.6 million for the Office of Economic and Workforce Development is $11.4 million, or 6.9 percent, lower than the FY 2022-23 budget. This is primarily due to one-time economic recovery investments funded in FY 2022-23. The FY 2024-25 proposed budget of $124.1 million is $28.4 million, or 18.6 percent, lower than the FY 2023-24 proposed budget. This change is due to the expiration of one-time economic recovery investments in the proposed FY 2023-24 budget.

Small Business & Economic Recovery

OEWD is the primary City agency charged with economic recovery and revitalization efforts. The Mayor's proposed budget includes funding for OEWD to spark economic recovery, enhance the safety and beautification of key downtown areas, and restore vibrancy through activating and transforming downtown and neighborhood commercial corridors.

This budget includes a total of $22.3 million over the next two years to promote the economic recovery of the City, which continues to adapt to the post-COVID remote work economy. Acknowledging that the last two years have significantly restructured the downtown landscape, this budget includes $17 million over the two years for OEWD's Economic Development Division and the Office of Small Business to continue to pursue innovative strategies



SF CONSTRUCTION WORKER DEMOGRAPHICS.
Data from January 1, 2022 to December 31, 2022 show various populations participate in the construction industry in the City.

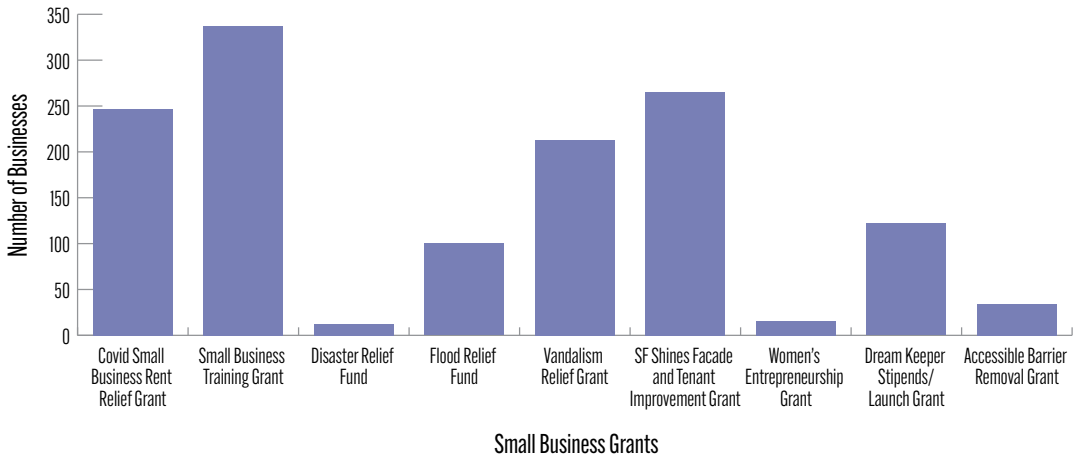
for downtown's economic recovery and to ensure other neighborhoods' economic stability. This investment includes support for small businesses by providing grants to fill vacancies, renegotiate leases, and improve their business operations. Similar programs and capital improvements targeted along Powell Street will work in tandem with investment in the Street Vibrancy Initiative that includes streamlining the permitting process for special events, facilitating recurring outdoor activations, and filling vacant retail spaces through the Vacant to Vibrant pop-up program. The budget also includes funds for similar operations in neighborhood commercial corridors, with a dedicated fund for the Mission.

Ambassadors

OEWD will manage the continued funding for various community ambassador programs, including Welcome Ambassadors stationed in key transit and tourist nodes such as Downtown BART stations, Union Square, Moscone Convention Center, and along the Embarcadero, as well as Community Safety Ambassadors stationed around the City including in the Tenderloin and mid-Market area, with a new cohort now dedicated to the Mission.

Workforce Development

OEWD will prioritize its citywide, neighborhood based, and specialized job centers as San Francisco continues to provide hiring services to attract, grow, and retain a diverse workforce. The Workforce Development Division connects job seekers in San Francisco, who are unemployed, under-employed or have barriers to employment, with job opportunities in growing industries. OEWD will continue to invest in Sector Training programs, particularly the CityBuild construction program, TechSF, Hospitality and the HealthCare Academy, as well as opportunities responsive to the local economy. The Department will maintain workforce development activities in sectors that are in demand, face staffing shortages, and have the capacity to provide significant career pathway opportunities and work with local employers to tailor the Department services to meet their workforce needs.

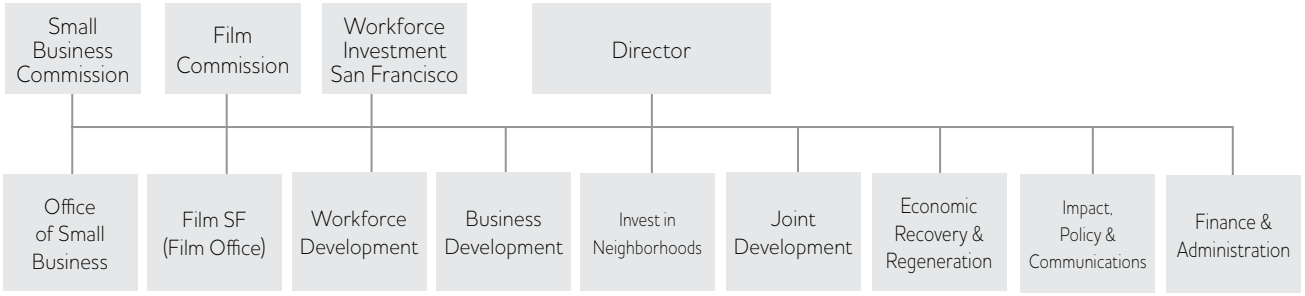


SMALL BUSINESS GRANT RECIPIENTS. *In FY 2022-23, OEWD issued various small business grants supporting training, facade improvements, rent and vandalism relief, and women's entrepreneurship.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create economic prosperity for all residents, including the unemployed, underemployed and hard to employ, by preparing, training, and connecting San Franciscans to sustainable jobs with strong career pathways					
Placement rate of individuals 18 and older who complete a program in jobs that are employed either full-time or part-time	76%	65%	65%	65%	65%
Facilitate a resilient and robust economy that helps businesses start, stay and grow - creating shared prosperity and a diverse and vibrant city					
Dollar amount of rebates given to film productions	$191,226	$1,000,000	$1,000,000	$1,000,000	$1,000,000
Number of commercial shoot days	67	100	100	120	150
Number of film and tv shoot days	129	225	225	250	250
Number of film productions taking advantage of film incentive rebate program	2.0	5.0	5.0	5.0	5.0
Number of international trade delegations hosted or co-hosted	26	100	100	100	85
Number of other shoot days	479	500	500	550	400
Number of permits issued	343	550	550	600	650
Number of still photo shoot days	115	200	200	225	225
Support diverse and vibrant neighborhoods by strengthening and investing in small businesses, non-profits, community organizations, commercial corridors and public spaces					
Number of businesses receiving one-on-one technical assistance	3,120	2,200	2,200	2,200	2,200
Number of ordinances, resolutions, motions and policies initiated by or reviewed by the Small Business Commission	73	100	100	100	100
Number of outreach events (ECN)	8.0	18	18	20	30
Number of small businesses assisted	3,120	3,600	3,600	3,600	3,600

ORGANIZATIONAL STRUCTURE: ECONOMIC & WORKFORCE DEVELOPMENT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	146.08	155.96	9.87	156.12	0.16
Non-Operating Positions (CAP/Other)	(33.58)	(39.38)	(5.80)	(40.85)	(1.47)
Net Operating Positions	**112.50**	**116.58**	**4.07**	**115.27**	**(1.31)**
Sources					
Business Taxes	350,000	350,000		350,000	
Other Local Taxes	2,500,000	2,500,000		2,500,000	
Intergovernmental: Federal	5,073,621	5,055,917	(17,704)	5,055,917	
Intergovernmental: Other	291,119	255,200	(35,919)	255,200	
Intergovernmental: State	267,500	2,333,871	2,066,371	820,000	(1,513,871)
Charges for Services	485,000	535,000	50,000	560,000	25,000
Rents & Concessions		300,000	300,000	300,000	
Other Revenues	13,879,327	14,149,032	269,705	13,930,000	(219,032)
Expenditure Recovery	5,151,019	22,177,440	17,026,421	18,277,440	(3,900,000)
IntraFund Transfers In	58,785	58,785		58,785	
Transfers In	600,000	600,000		600,000	
Beg Fund Balance - Budget Only	1,604,322		(1,604,322)		
General Fund	133,678,577	104,254,743	(29,423,834)	81,420,274	(22,834,469)
Sources Total	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**
Uses - Operating Expenditures					
Salaries	15,732,780	16,914,693	1,181,913	17,276,508	361,815
Mandatory Fringe Benefits	5,958,684	5,930,446	(28,238)	6,049,299	118,853
Non-Personnel Services	8,658,470	8,634,652	(23,818)	8,558,862	(75,790)
City Grant Program	108,016,405	95,484,189	(12,532,216)	67,713,616	(27,770,573)
Materials & Supplies	62,154	57,485	(4,669)	55,769	(1,716)
Overhead and Allocations	58,020		(58,020)		
Programmatic Projects	13,991,216	13,414,693	(576,523)	12,365,866	(1,048,827)
Services Of Other Depts	11,461,541	12,133,830	672,289	12,107,696	(26,134)
Uses Total	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**
Uses - By Division Description					
ECN Economic and Workforce Dev	(4,891)		4,891	(1,000)	(1,000)
ECN Economic Development	91,579,516	82,930,337	(8,649,179)	56,751,671	(26,178,666)
ECN Film Commission	1,225,000	1,575,000	350,000	1,600,000	25,000
ECN Office of Small Business	3,724,316	3,842,016	117,700	3,788,944	(53,072)
ECN Real Estate Development	15,218,295	15,261,206	42,911	15,349,101	87,895
ECN Workforce Development	52,197,034	48,961,429	(3,235,605)	46,638,900	(2,322,529)
Uses by Division Total	**163,939,270**	**152,569,988**	**(11,369,282)**	**124,127,616**	**(28,442,372)**

ELECTIONS

MISSION

The mission of the Department of Elections (REG) is to provide equitable access to election-related services and voting and to conduct elections that are free, fair, and functional. The Department administers elections and complies with all applicable federal, state, and local laws, including the Voting Rights Act, the Help America Vote Act, the Americans with Disabilities Act, and the City's Language Access Ordinance. For more information about this department's services, please visit **sf.gov/departments/department-elections**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $23.0 million for the Department is $0.3 million, or 1.3 percent, lower than the FY 2022-23 budget. This is primarily due to savings in salaries and benefits due to less temporary election staff need. The FY 2024-25 proposed budget of $26.4 million is $3.4 million, or 14.7 percent, higher than the FY2023-24 proposed budget. This is primarily due to anticipated elections cost.

These changes in both budget years are primarily due to holding two elections in March and November 2024, which may be among the largest and most complex elections in San Francisco's history. The three primary factors informing this expectation are: 1) the historically high voter turnout for presidential elections, 2) long ballots, and 3) correspondingly large Voter Information Pamphlets.

Equitable and Convenient Voting Services

In FY 2023-24 and FY 2024-25, the Department of Elections (Elections) will conduct two elections, the March 5, 2024 Presidential Primary Election and the November 5, 2024 Consolidated General Election. For each election, the Department will work to provide equitable and convenient voter services for all eligible voters in San Francisco as well as the City's most vulnerable residents – including those who do not speak English fluently, people with disabilities, people involved with the justice system, and people experiencing homelessness. These services include a universal vote-by-mail ballot program, in-person voting, emergency ballot delivery to homebound or hospitalized voters, and ballot delivery to incarcerated voters. The Mayor's proposed budget includes funding to maintain public-facing aspects of these voting services while, expanding access to election programs for all voters and potential registrants.

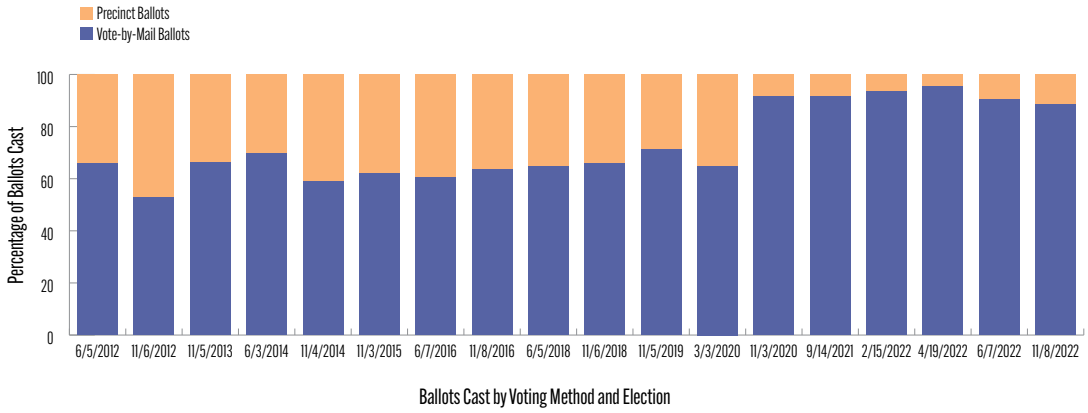
Voter Education and Outreach

With two historic elections scheduled over the next two fiscal years, the Mayor's proposed budget includes the funding necessary to provide effective, equitable, and accessible voter outreach programs designed to build awareness of election services and encourage voter participation. Elections will maintain its outreach to the general public, which includes distribution of digital and print materials at community events, mailing of election notices, placement of news and radio

advertisements, and broadcasting of public service announcements, all in multiple languages and formats. With the support of the Mayor's proposed budget, the Department will continue liaising with local nonprofit organizations that work with San Francisco's vulnerable and hard-to-reach populations – coordinating with these organizations to help ensure that all residents have access to safe, barrier-free registration and voting options.

Public Engagement with Elections Processes

With the goal of maximizing public transparency and involvement in government operations, Elections will continue to work on raising public awareness and engagement with elections processes. Such engagement includes election observation, poll worker service, and participation in Voting Accessibility and Language Accessibility Advisory committees. With the goal of instilling civic interest and participation among the youth, the Mayor's proposed budget will maintain several programs designed to engage students in the High School Student Poll Worker and Ambassador programs. The Mayor's proposed budget continues to support strategies for engaging local populations and agencies with election processes.

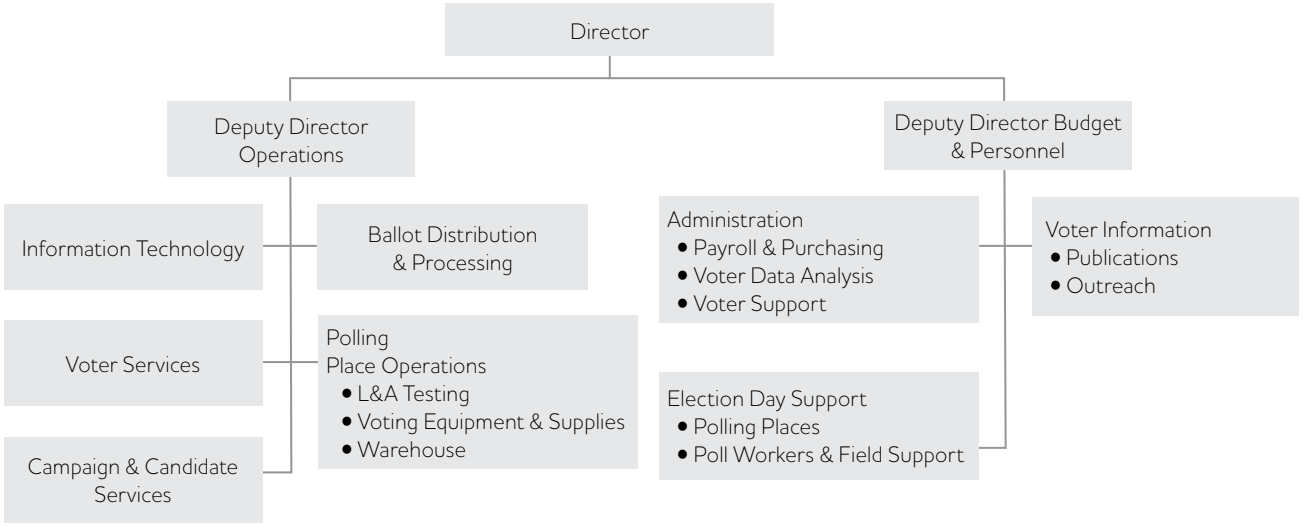


BALLOTS CAST BY VOTING METHOD AND ELECTION.
Implementation of Vote-by-Mail provisions has significantly increased the use of that method for ballot delivery since 2020.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Administer conditional voter registration					
Number of voters who voted conditionally	758	9,506	3,000	3,000	3,000
Ensure access for all residents and raise awareness through community partners					
# of employees for whom performance appraisals were scheduled (REG)	34	34	34	34	34
# of employees for whom scheduled performance appraisals were completed (REG)	34	34	34	34	34
Average rating for the level of customer service provided (scale of 1-5)	4.0	4.0	5.0	5.0	5.0
Number of bilingual poll workers recruited	1,926	3,074	1,200	1,200	1,200
Number of educational presentation program attendees	1,930	2,500	1,880	1,880	1,880
Number of educational presentations	94	100	100	100	100
Number of organizations contacted	1,088	1,300	840	840	840
Number of outreach events (REG)	287	300	300	300	300
Number of polling places that accommodate additional HAVA equipment	588	501	501	501	501
Number of polling places with physically accessible entryways and voting areas	585	498	501	501	501
Number of returned undeliverable permanent vote-by-mail ballots	2,315	2,936	7,875	7,875	7,875
Number of second ballot requests from permanent vote-by-mail voters	7,493	20,034	20,000	20,000	20,000
Percentage of polling place sidewalks surveyed for accessibility	100%	100%	100%	100%	100%
Percentage of polling places staffed with bilingual Chinese-speaking pollworkers	51%	67%	67%	67%	67%
Percentage of polling places staffed with bilingual Filipino-speaking pollworkers	11%	9.4%	10%	10%	10%
Percentage of polling places staffed with bilingual Spanish-speaking pollworkers	43%	60%	60%	60%	60%
Percentage of returned undeliverable permanent vote-by-mail ballots	0.5%	59%	2.0%	2.0%	2.0%
Turnout as a percentage of registration	46%	6232%	86%	86%	86%
Voter turnout	229,229	310,071	464,400	464,400	464,400
Expand programs serving new registrants					
Number of educational materials distributed	152,520	172,993	40,000	40,000	40,000
Number of registered voters	495,498	505,000	540,000	540,000	540,000
Implement an accessible vote-by-mail system					
Vote-by-mail turnout	208,356	274,476	394,740	394,740	394,740
Vote-by-mail turnout as a percentage of total turnout	42%	55%	85%	85%	85%

ORGANIZATIONAL STRUCTURE: ELECTIONS



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	58.42	55.11	(3.30)	59.07	3.96
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**58.42**	**55.11**	**(3.30)**	**59.07**	**3.96**
Sources					
Charges for Services	519,291	84,229	(435,062)	598,909	514,680
Expenditure Recovery	70,000	210,000	140,000	140,000	(70,000)
General Fund	22,716,987	22,719,483	2,496	25,666,358	2,946,875
Sources Total	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Uses - Operating Expenditures					
Salaries	7,502,265	7,351,336	(150,929)	8,264,206	912,870
Mandatory Fringe Benefits	2,007,372	1,816,882	(190,490)	1,927,170	110,288
Non-Personnel Services	11,085,903	11,255,328	169,425	13,571,121	2,315,793
City Grant Program	300,000	100,000	(200,000)	200,000	100,000
Capital Outlay	41,700	21,726	(19,974)	21,726	
Materials & Supplies	490,401	438,194	(52,207)	378,625	(59,569)
Services Of Other Depts	1,878,637	2,030,246	151,609	2,042,419	12,173
Uses Total	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**
Uses - By Division Description					
REG Elections-Commission	72,048	77,080	5,032	75,055	(2,025)
REG Elections Services	23,234,230	22,936,632	(297,598)	26,330,212	3,393,580
Uses by Division Total	**23,306,278**	**23,013,712**	**(292,566)**	**26,405,267**	**3,391,555**

EMERGENCY MANAGEMENT

MISSION

The Department of Emergency Management (DEM) leads the City in planning, preparedness, communication, response, and recovery for daily emergencies, large-scale citywide events, and major disasters. DEM is the vital link in emergency communication between the public and first responders, providing key coordination and leadership to city departments, stakeholders, residents, and visitors. For more information about this department's services, please visit **sf.gov/departments/department-emergency-management**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $138.8 million for the Department of Emergency Management is $2.5 million, or 1.9 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits, technology projects, and enhanced street response coordination. The FY 2024-25 proposed budget of $135.3 million is $3.4 million, or 2.5 percent lower than the FY 2023-24 proposed budget. This change is due to loss in one-time funding for programs budgeted only in FY 2023-24.

The FY 2023-24 and FY 2024-25 Mayor's proposed budget focuses on enhancing core service delivery, and ensuring that all emergencies in San Francisco are responded to efficiently and safely. The Mayor's proposed budget proposes increases in the following areas:

Improving 9-1-1 Core Services

Ensuring that the 9-1-1 Call Center is fully staffed is essential to ensuring the safety of the public. Due to hiring challenges, DEM has not been able to replace the annual attrition of veteran dispatchers with new recruits. Through the recent hiring of a full-time recruiter, DEM plans to increase staffing levels in FY 2023-24 with 40 new dispatcher trainees for a total cost of $2.4 million in FY 2023-24 and $2.3 million in FY 2024-25. This investment, included in the Mayor's proposed budget, will allow the City to improve response times for emergencies.

The proposed budget also invests $1.4 million in FY 2023-24 and $1.5 million in FY2024-25 for recently negotiated MOUs to increase wages for dispatchers.

Expanded Street Response Support and Coordination of Citywide Initiatives

DEM continues to lead citywide efforts in Street Response. The Mayor's proposed budget includes three new positions to coordinate the various street teams under San Francisco's Street Crisis Initiative, Department dedicated staff, and their stakeholders in order to more effectively serve the people experiencing crisis on the streets. Additional funding of $0.25 million in FY 2023-24 will be used to support the development of Drug Market Intervention (DMI) that eliminates the overt open air drug market and addresses the most serious community harms in the most impacted areas of the City.

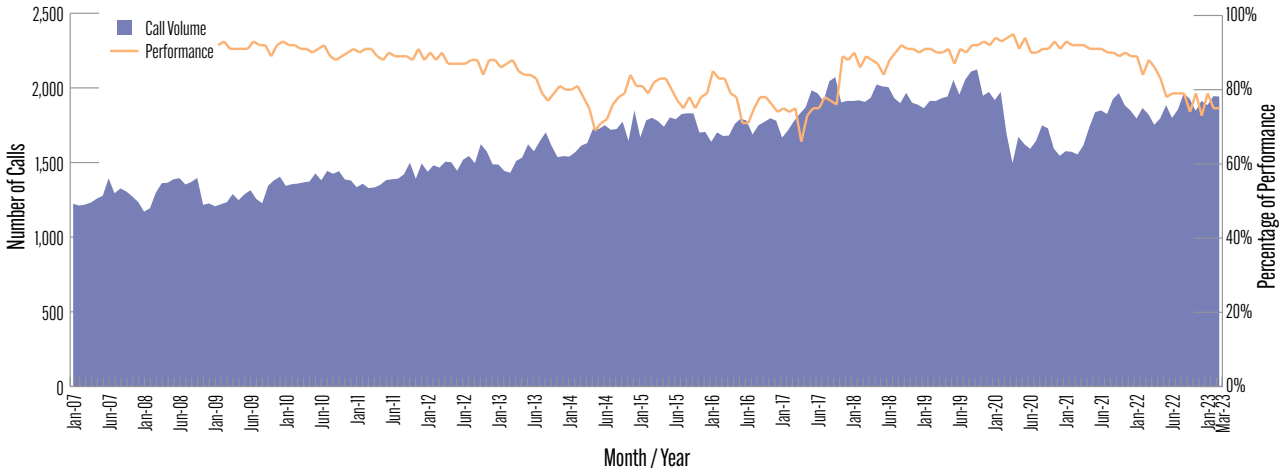
Improving Resiliency of the Citywide Data Center

The Mayor's proposed budget includes capital investments totaling $0.9 million in FY 2023-24 to ensure continuity of operations for the City's Data Center. Projects include a power load distribution study to test critical electrical components, replacing end of useful life cooling units, and refreshing outdated electrical component panels of essential generator systems.

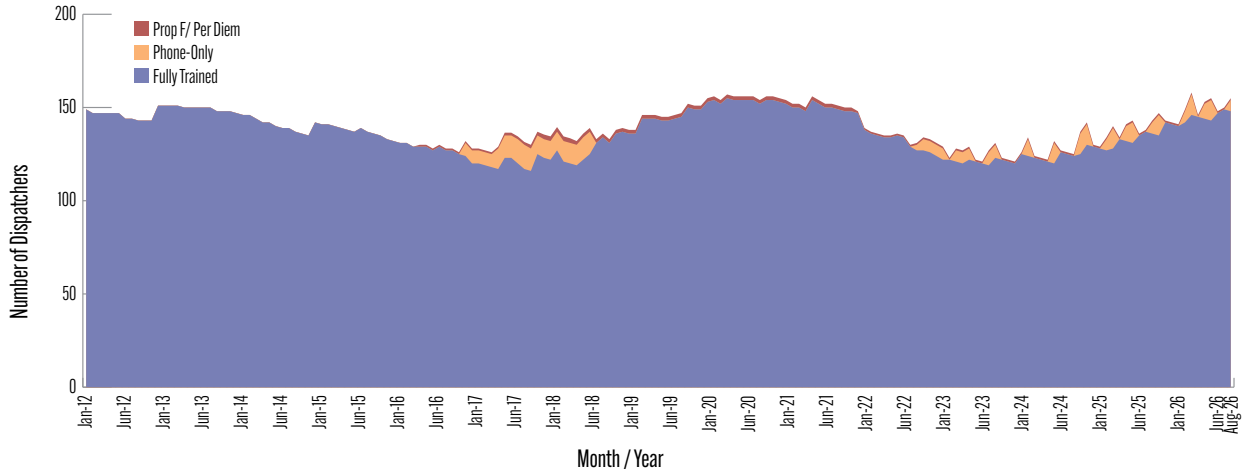
Data Support for Public Safety

DEM holds all the relevant data for emergency response and dispatch within the City that spans across all other public safety departments. DEM is responsible for conducting analysis on the types and quantity of calls coming into the 9-1-1 system, which enables the City to better respond to emergencies in a safe and timely manner. The Mayor's proposed budget includes capital funding for facility enhancements that help maintain these vital City systems.

The City is also continuing to invest in the replacement of Computer Aided Dispatch (CAD) System. CAD systems are used by dispatchers to prioritize and record incident calls. Dispatchers identify the status and location of responders in the field, and dispatch responders to the scene. The current system was purchased in 2001 and is at end-of-life. The new system is planned to go live in 2023.



CALL VOLUME VERSUS PERFORMANCE. *Service Standard v. Average Daily Emergency Call Volume.*

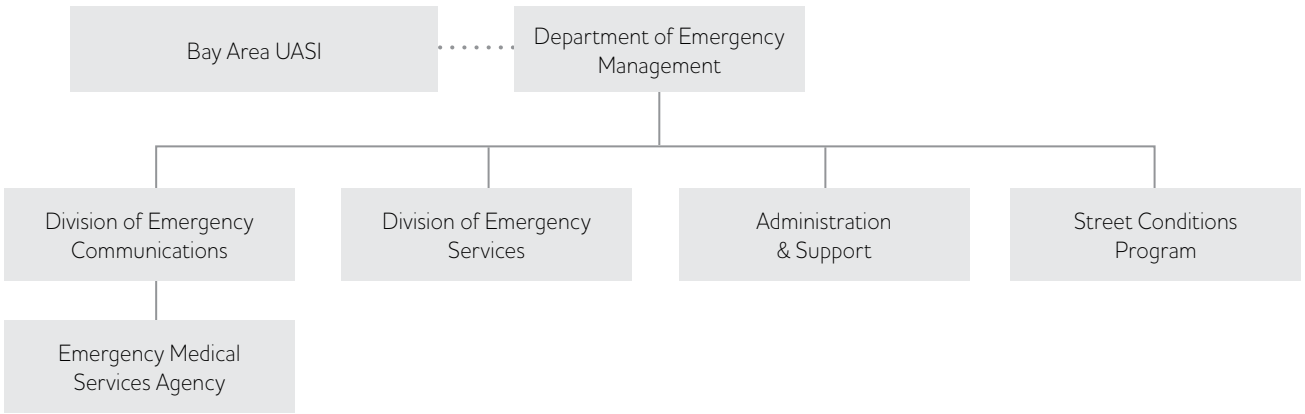


TOTAL EFFECTIVE STAFFING LEVEL. *Total number of available 9-1-1 Dispatchers.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create a Thriving Workforce					
Number of new dispatchers successfully completing the training program	0.0	5.0	12	24	24
Educate & Engage Communities					
Percent of increase in number of AlertSF registrants	5.0%	N/A	10%	5.0%	0.0%
Ensure a Prepared & Resilient City					
Number of new emergency plans developed or existing emergency plans revised in the last 3 years	3.0	20	6.0	6.0	6.0
Invest in the 911 Center					
Average daily emergency call volume	1,851	1,900	1,900	1,900	1,900
Average time (in minutes) from received to dispatch of Code 3 medical calls	1.9	N/A	2.0	2.0	2.0
Percentage of emergency calls answered within 10 seconds ("Ring Time")	87%	85%	90%	90%	90%
Percentage of emergency calls answered within 15 seconds ("Answer Time")	89%	80%	95%	95%	95%
Percentage of non-emergency calls answered within 1 minute	73%	70%	80%	80%	80%
Response to code 3 medical calls (in minutes) in 90th percentile	1.0	N/A	2.0	2.0	2.0

ORGANIZATIONAL STRUCTURE: EMERGENCY MANAGEMENT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	298.83	318.71	19.87	319.02	0.31
Non-Operating Positions (CAP/Other)	(4.16)	(5.79)	(1.63)	(6.00)	(0.21)
Net Operating Positions	**294.67**	**312.92**	**18.24**	**313.02**	**0.10**
Sources					
Intergovernmental: Federal	42,501,365	40,943,447	(1,557,918)	41,021,643	78,196
Charges for Services	933,892	1,314,678	380,786	1,296,157	(18,521)
Expenditure Recovery	1,080,067	1,150,271	70,204	1,150,271	
Other Financing Sources	1,570,701		(1,570,701)		
General Fund	90,144,627	95,364,880	5,220,253	91,881,203	(3,483,677)
Sources Total	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**
Uses - Operating Expenditures					
Salaries	47,352,984	52,461,517	5,108,533	53,963,204	1,501,687
Mandatory Fringe Benefits	16,062,433	16,899,485	837,052	17,261,317	361,832
Non-Personnel Services	40,119,703	33,804,190	(6,315,513)	33,382,922	(421,268)
City Grant Program	40,000	40,000		40,000	
Capital Outlay	1,570,701	1,023,295	(547,406)		(1,023,295)
Debt Service	5,311,006	3,922,592	(1,388,414)	3,863,872	(58,720)
Materials & Supplies	2,262,772	2,234,185	(28,587)	2,198,108	(36,077)
Programmatic Projects	15,980,908	19,503,856	3,522,948	15,239,667	(4,264,189)
Services Of Other Depts	7,530,145	8,884,156	1,354,011	9,400,184	516,028
Uses Total	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**
Uses - By Division Description					
DEM Administration	39,231,514	36,953,586	(2,277,928)	37,852,500	898,914
DEM Emergency Communications	43,976,786	46,827,402	2,850,616	47,991,678	1,164,276
DEM Emergency Services	10,720,460	15,679,859	4,959,399	10,212,436	(5,467,423)
DEM Homeland Security Grants	42,301,892	39,312,429	(2,989,463)	39,292,660	(19,769)
Uses by Division Total	**136,230,652**	**138,773,276**	**2,542,624**	**135,349,274**	**(3,424,002)**

ENVIRONMENT

MISSION

The Department of Environment's (ENV) mission is to provide solutions that advance climate protection and enhance the quality of life for all San Franciscans. ENV implements change-making environmental policies and delivers programs and services directly to residents and businesses that help promote zero waste, protect human health, increase energy efficiency, prevent pollution, enhance biodiversity, and reduce personal vehicle trips. ENV also works in partnership with city agencies and the public to implement San Francisco's ambitious Climate Action Strategy, also known as "0-80-100-Roots" to reach net-zero citywide emissions by 2040 and strengthen community resilience. For more information about this department's services, please visit **sfenvironment.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $32.1 million for the Department of Environment is $0.6 million, or 2.0 percent, higher than FY 2022-23 budget. This is primarily due to new Federal and State funding and investments to support staff working on the Climate Action Plan. The FY 2024-25 proposed budget of $30.9 million is $1.2 million, or 3.8 percent lower than the FY 2023-24 proposed budget. This change is primarily due to the loss of one-time funding from FY 2023-24.

Environmental Justice

ENV manages several programs focused on improving access to clean transportation. ENV is currently administering funds to develop a plan to electrify medium and heavy-duty vehicles in the City and to install three electric vehicle fast-charging plazas. ENV will be leading an engagement process to inform this work and has prioritized outreach in areas like Bayview Hunters Point, a neighborhood disproportionately impacted by major freeways and vehicle congestion. Additionally, the Fix Lead SF program completed several residential retrofits to remove lead hazards from residential homes. Their learnings and best practices will inform the 2023 program rollout in southeast neighborhoods with high incidences of lead-hazards in households. Finally, ENV is partnering with a coalition to implement a Citywide electric bicycle (e-bike) program for app-based food delivery workers. The program will provide up to 30 delivery workers with e-bikes and collect data to evaluate the impact on efficiency, working conditions, income, and safety.

Climate Action Plan

The Climate Action Plan (CAP), released in 2021 with contributions from the Mayor's Office, Mayor Breed's Zero Emission Building Task Force, ENV, and other City partners details a data-driven,

community-informed, and people-focused plan which contains implementable strategies to achieve net-zero emissions by 2040 while building a more just and equitable future.

Along with work done by the Department, investments from the Mayor's proposed budget allow for continued work to be done regarding the CAP. In FY 2023-24, the proposed budget will invest $0.7 million to support current staff whose priority is to maintain and secure Federal and State funding relating to climate action. This investment continues into FY 2024-25 with an investment of $1.3 million from the Mayor's proposed budget to continue supporting these positions in the Department. In the current year, ENV has been working on creating new grants and programs to empower local communities while continuing the work needed to implement the CAP with an equity lens. An example of this work is the continued efforts to establish the Climate Equity Hub, a one-stop-shop with resources about decarbonization and support for residents and business owners to learn how to achieve the City's growing electrification and net-zero carbon requirements. While this process will take time, the investments from the Mayor's proposed budget guarantee ENV the staffing needed to continue various initiatives relating to the CAP.

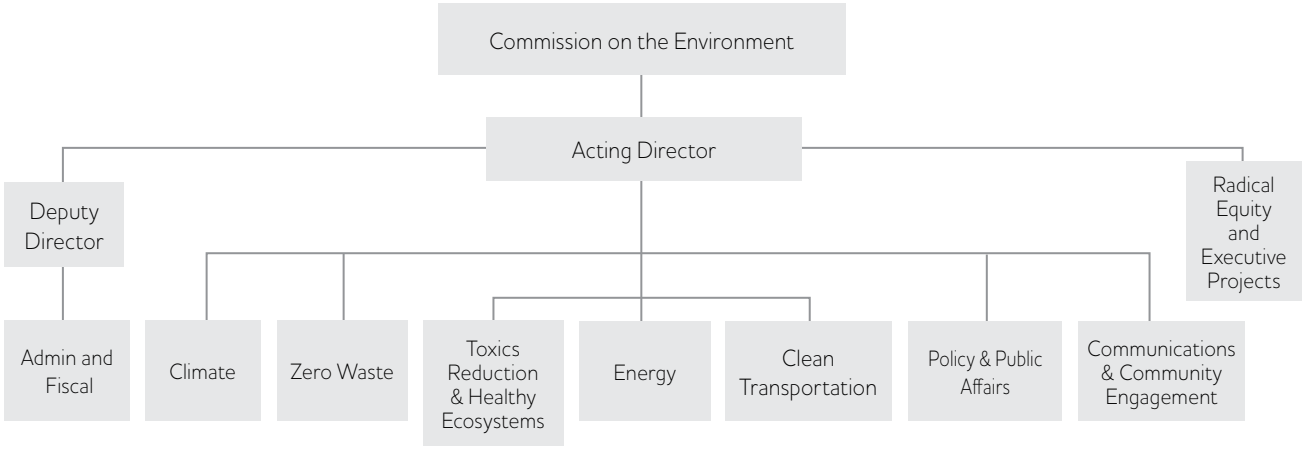
Climate Action in Small Businesses

The SF Green Business Program (SFGBP) provides free technical assistance to help businesses save money and go green. To become a Green Business, businesses must implement best management practices in the areas of pollution prevention, water conservation, energy efficiency, zero waste, clean transportation, and employee engagement. The program offers rebates and "prebates" to offset costs. From 2020 to 2023, the SFGBP has provided businesses with $68,240, assisting businesses in conserving resources, reducing utility usage, and attracting clientele to the City's businesses.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Amplifying community action					
Number of interns and public service trainees recruited annually	45	45	45	45	45
Number of K-12 students reached annually through the school education environmental sustainability program	10,000	10,000	10,000	13,000	13,000
Eliminating waste					
Average workday tons of refuse to primary landfill	1,472	1,550	1,550	1,500	1,450
Number of San Francisco homes serviced for household hazardous waste pickup (equivalent loads)	4,201	4,046	4,201	4,201	4,243
Percentage of residential and small business refuse recovered through recycling and composting	53%	52%	55%	55%	60%
Pounds of non-electronic household hazardous waste properly managed and recycled or disposed of through Recology SF	1,019,230	970,174	1,034,518	1,283,469	984,727
Leading on climate action					
Floor area (in square feet) of existing commercial buildings which have reported on energy efficiency by submitting the required Annual Energy Benchmark Summary	127,738,578	135,000,000	145,000,000	165,000,000	165,000,000
Greenhouse gas emissions percentage below 1990 levels	N/A	N/A	45%	50%	52%
Percent of vehicles registered in San Francisco that are zero emission vehicles	3.7%	5.0%	5.0%	7.0%	8.0%
Percentage of City employees driving to work alone	34%	N/A	34%	33%	33%
Total public zero emission vehicle charging and fueling stations	828	1,000	1,000	1,200	1,500
Promoting healthy communities & ecosystems					
Floor area (in square feet) of municipal building stock certified through an environmental rating system, such as LEED to lead and leverage interagency efforts to green San Francisco's built environment	11,018,739	11,042,000	11,250,000	12,050,000	13,050,000
Floor area (in square feet) of private building stock certified through an environmental rating system, such as LEED or Green Point Rated to ensure environmental-friendly designed buildings	213,800,000	220,000,000	210,000,000	220,000,000	230,000,000
Percentage of SFE employees that have received racial equity and implicit bias training to ensure sustainability initiatives are equitable and accessable	97%	100%	100%	100%	100%
Strengthening community resilience					
Incentive dollars provided to multi-family housing and commercial sector customers for energy efficiency upgrades	$136,133	$1,959,600	$1,275,000	$2,000,000	$2,200,000
Number of certified Green Businesses (certified through the Green Business program) to improve environemental quality and affordability	379	370	345	370	375
Percentage of all Department of the Environment grant funds allocated to low-income communities or public housing	50%	50%	50%	50%	50%

ORGANIZATIONAL STRUCTURE: ENVIRONMENT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	94.09	90.89	(3.20)	91.13	0.23
Non-Operating Positions (CAP/Other)	(13.71)	(10.00)	3.71	(10.00)	
Net Operating Positions	**80.38**	**80.89**	**0.51**	**81.13**	**0.23**
Sources					
Intergovernmental: Federal		1,000,000	1,000,000		(1,000,000)
Intergovernmental: State	5,922,066	5,509,991	(412,075)	5,152,282	(357,709)
Charges for Services	17,694,147	19,269,727	1,575,580	19,239,032	(30,695)
Other Revenues	2,336,255	2,022,509	(313,746)	1,955,246	(67,263)
Expenditure Recovery	2,621,211	2,857,778	236,567	2,888,859	31,081
IntraFund Transfers In	3,845,927	4,168,084	322,157	4,245,624	77,540
Transfers In	2,929,677	1,064,932	(1,864,745)	1,647,439	582,507
Beg Fund Balance - Budget Only		393,000	393,000		(393,000)
Transfer Adjustment-Source	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
General Fund					
Sources Total	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**
Uses - Operating Expenditures					
Salaries	9,354,461	9,664,779	310,318	9,995,728	330,949
Mandatory Fringe Benefits	3,985,633	3,991,570	5,937	4,107,068	115,498
Non-Personnel Services	9,398,774	8,191,100	(1,207,674)	7,384,542	(806,558)
City Grant Program	492,121	628,142	136,021	628,142	
Intrafund Transfers Out	3,845,927	4,168,084	322,157	4,245,624	77,540
Materials & Supplies	243,984	244,896	912	247,262	2,366
Overhead and Allocations	1,093,568	1,026,629	(66,939)	1,026,629	
Programmatic Projects	859,935	859,935		859,935	
Services Of Other Depts	6,074,880	7,510,886	1,436,006	6,633,552	(877,334)
Transfer Adjustment - Uses	(3,845,927)	(4,168,084)	(322,157)	(4,245,624)	(77,540)
Uses Total	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**
Uses - By Division Description					
ENV Environment	31,503,356	32,117,937	614,581	30,882,858	(1,235,079)
Uses by Division Total	**31,503,356**	**32,117,937**	**614,581**	**30,882,858**	**(1,235,079)**

ETHICS COMMISSION

MISSION

The mission of the Ethics Commission (ETH) is to promote and practice the highest standards of ethical behavior in government. The Department acts as a filing officer, administers campaign finance, lobbying, and ethics programs; advises city departments on ethical matters, conducts policy analysis and issues reports; and performs audits, investigations, and administrative enforcement. For more information about this department's services, please visit **SFethics.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $7.2 million for the Ethics Commission is $0.4 million, or 4.7 percent, lower than the FY 2022-23 budget. This is primarily due to salaries and benefits savings from vacant positions. The FY 2024-25 proposed budget of $8.6 million is $1.4 million, or 18.8 percent, higher than the FY 2023-24 proposed budget. This is primarily due to an increased contribution to the Election Campaign Fund.

Election Campaign Fund

The Election Campaign Fund (Fund) is established in the City's Campaign Finance Reform Ordinance to fund the City's system of partial public financing for candidates for the Office of the Mayor and the Board of Supervisors. The Fund was created by San Francisco voters in 2000 and enables eligible candidates to qualify for a limited amount of public funds in their campaigns. The Fund is capped at a maximum of $7.0 million. Annual required allocations into the Fund are based on a formula in the law of $2.75 per resident to ensure adequate program funding, with additional allocations required in the case of a Mayoral or Board of Supervisors vacancy. No more than 15 percent of the total budget in the Fund for any given election may be used for administering the public financing program.

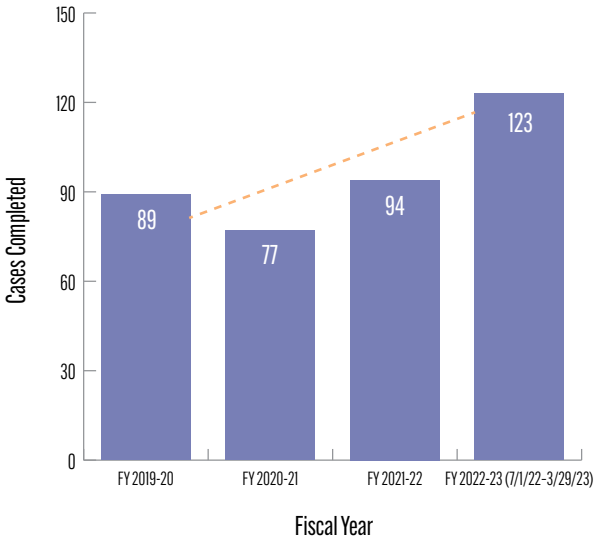
Ethics@Works

The Ethics@Work division was created to ensure that City officials, employees, and contractors are equipped to navigate ethical issues. The program is developing multimedia and multilingual content to engage all City departments to establish individually curated training approaches, including overviews of common issues like gifts, financial disclosures, conflicts of interest, and the misuse of positions.

Enforcement

The Enforcement Division investigates and pursues penalties for violations of the laws administered by the Commission. This essential function deters future violations and establishes consequences and, where possible, remedies for past violations. In FY 2021-22, the Enforcement Division increased its size from four to eight

full-time employees in order to decrease the time it takes to resolve cases, increase the number of cases completed, and allow for more complex and thorough investigations. This has successfully resulted in more timely and effective case resolutions, providing capacity to develop more advanced investigatory and prosecutorial techniques and processes.



ENFORCEMENT CASES COMPLETED (BY FISCAL YEAR OF DATE COMPLETED). *This table shows the total number of cases completed by the Commission's Enforcement Division in each fiscal year. This includes cases that required full investigation. Case completion includes when a case results in a Commission order (penalties), closure (no penalties), or warning letter.*



AVERAGE DAYS TO COMPLETE PRELIMINARY REVIEW (BY FISCAL YEAR OF DATE COMPLETED). *This table shows the average time (days) for completing the preliminary review of all cases in each fiscal year. Preliminary review is conducted for all cases and is the process for determining whether a full investigation is warranted.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Enhance Transparency Through Public Disclosure					
Percentage of annual Statements of Economic Interests e-filed with the Ethics Commission on time	91%	93%	93%	94%	94%
Percentage of expected campaign finance statements (Form 460) filed on time	88%	83%	86%	85%	85%
Percentage of identified lobbyists filing reports on a timely basis	99%	99%	99%	99%	99%
Increase Accountability in Government					
Average age (in months) of open matters in preliminary review at end of the fiscal year	4.9	5.0	5.0	4.0	3.0
Number of campaign committees and publicly financed candidate committees audited	0.0	4.0	8.0	19	16
Number of investigations opened during the fiscal year	45	45	50	50	50

ORGANIZATIONAL STRUCTURE: ETHICS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	31.43	28.80	(2.64)	18.84	(9.96)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**31.43**	**28.80**	**(2.64)**	**18.84**	**(9.96)**
Sources					
Charges for Services	2,450	2,450		2,450	
Fines, Forfeiture, & Penalties	62,750	62,750		62,750	
Licenses, Permits,& Franchises	92,000	92,000		92,000	
General Fund	7,429,653	7,071,409	(358,244)	8,428,026	1,356,617
Sources Total	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**
Uses - Operating Expenditures					
Salaries	4,467,481	4,268,736	(198,745)	2,960,210	(1,308,526)
Mandatory Fringe Benefits	1,694,823	1,510,506	(184,317)	1,018,650	(491,856)
Non-Personnel Services	292,879	270,160	(22,719)	246,064	(24,096)
City Grant Program	446,860	446,860		3,702,199	3,255,339
Materials & Supplies	90,320	66,120	(24,200)	21,157	(44,963)
Services Of Other Depts	594,490	666,227	71,737	636,946	(29,281)
Uses Total	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**
Uses - By Division Description					
ETH Ethics Commission	7,586,853	7,228,609	(358,244)	8,585,226	1,356,617
Uses by Division Total	**7,586,853**	**7,228,609**	**(358,244)**	**8,585,226**	**1,356,617**

FINE ARTS MUSEUMS

MISSION

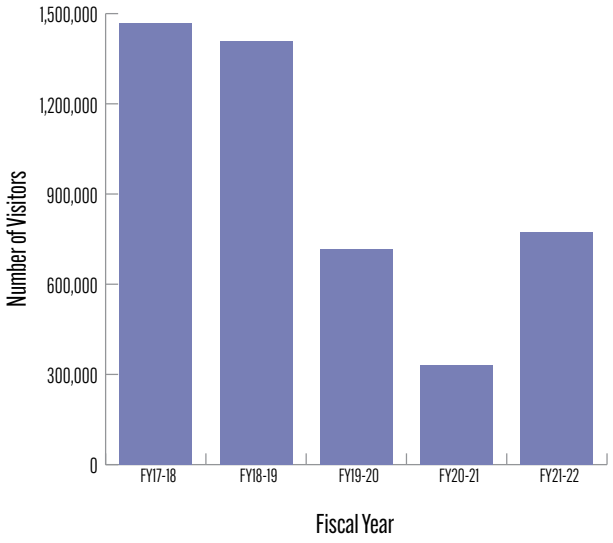
The Fine Arts Museums of San Francisco (FAM) was formed in 1972 with the merger of the de Young and Legion of Honor museums. The Fine Arts Museums' mission is to connect visitors with local and global art in order to promote their knowledge of and curiosity about the past, deepen their engagement with the art and ideas of today, and stimulate their creative agency in their own futures. FAM is further envisioned as a forum that stimulates community and visitor conversations and explorations by applying inclusive and equitable perspectives to collections and the histories they embody, and to support staff to realize their potential in an inclusive and equitable workplace. For more information about this department's services, please visit **famsf.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $23.3 million for the Fine Arts Museum is $2.1 million, or 10.0 percent, higher than the FY 2022-23 budget. This is primarily due to capital funding. The FY 2024-25 proposed budget of $23.0 million is $0.3 million, or 1.5 percent, lower than the FY 2023-24 proposed budget. This change is primarily due to reductions in capital funding.

Exhibitions that Embrace Inclusive Narratives while Supporting Economic Recovery

The Fine Arts Museums (Museums) offer a wide range of programs that expand knowledge and provide audiences with an inclusive and equitable lens on historic and contemporary issues. This inclusive programming supports economic recovery by welcoming an expanded audience to the Museums. The Museums will offer several major special exhibitions in FY 2023-24 covering a wide range of art and artists, including the following:



ANNUAL VISITORS. *The Fine Arts Museums of San Francisco, comprising the de Young Museum and the Legion of Honor.*

- *Kehinde Wiley* – A monumental new body of work created against the backdrop of the COVID-19 pandemic, the murder of George Floyd, and

the worldwide rise of the Black Lives Matter movement, this exhibition meditates on the deaths of young Black people slain all over the world.

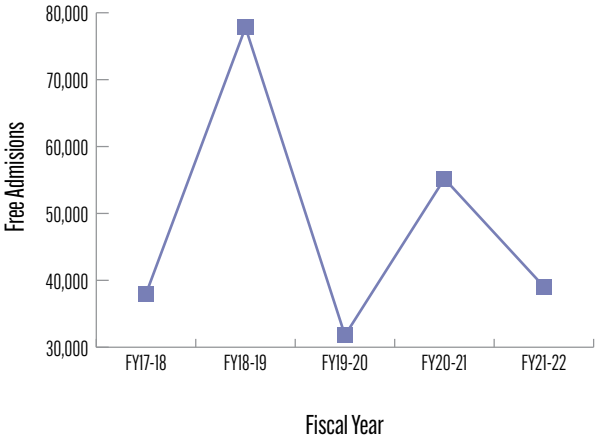
- *The Tudors* —The first major exhibition in the United States of portraiture and decorative arts of the Tudor courts.
- *Botticelli Drawings* —A quintessential artist of the Italian Renaissance, Alessandro di Mariano di Vanni Filipepi — better known as Sandro Botticelli — has had an enduring influence on contemporary culture, from art and design to dance, music, fashion, and film.
- *The de Young Open* —The immensely popular exhibition, The de Young Open returns this year as a newly recurring triennial exhibit, featuring artworks from the nine Bay Area counties' diverse creative communities.
- *San Francisco Style* — San Francisco Style offers the opportunity to explore a facet of our city through an examination of the permanent collection of the Fine Arts Museums of San Francisco — home to one of the most significant collections of women's high fashion and haute couture in the United States.
- *Lee Mingwei* dissolves the boundaries between artist, art object, and viewer through participatory installations that draw visitors into an intimate experience of reflection and exchange, pondering the question of how the museum can be a place of healing in the wake of the COVID-19 pandemic.

Equitable Access to the Museums through Free Saturdays

The Museums ensure that the City's collections are accessible to individuals and families from across the socio-economic spectrum. The Free Saturdays program was established in April 2019 to provide free General Admission to every San Francisco resident. In October 2019, the Museums expanded the program to all San Francisco Bay Area residents. As part of the Free Saturday program, the Museums provide a variety of complimentary public and family programming every Saturday. Since its inception, the program has provided over 400,000 free visits.

In addition to Free Saturday, FAM provides free general admission through Museums for All and for visitors with disabilities. FAM continues to offer free general admission to all every first Tuesday of the month. School group admission and programs are also free of charge, including for special exhibitions. These combined programmatic efforts assist to increase diversity and financial accessibility at the museums, and to expand awareness in new communities.

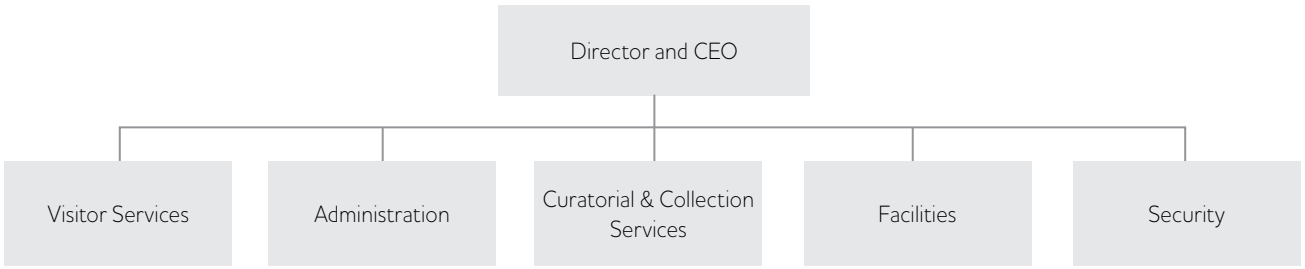
FREE STUDENT MUSEUM VISITS. *Museum visits and programming are provided free of charge at the Fine Arts Museums for thousands of local students each year. This includes digital programs in FY 2020-21.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create a dynamic, efficient, and financially secure organization					
# of employees for whom performance appraisals were scheduled (FAM)	99	103	103	103	103
# of employees for whom scheduled performance appraisals were completed (FAM)	3.0	103	103	103	103
City cost per visitor (All museums)	$24	$19	$19	$15	$15
Create a welcoming and stimulating environment for all audiences					
Number of participants in public programs	168,385	200,000	200,000	200,000	200,000
Lead as two of the major museums on the West Coast					
Number of de Young visitors	504,007	750,000	750,000	1,000,000	1,000,000
Number of Legion of Honor visitors	270,735	200,000	200,000	300,000	300,000
Number of paid memberships	81,565	90,000	90,000	100,000	100,000
Present extraordinary exhibitions and build on Collection's strengths					
Number of acquisitions through gifts, bequests and purchases	464	750	750	750	750
Number of exhibitions	19	18	18	18	18
Support education and engagement programs					
Number of all school children and youth participating in education programs	39,060	50,000	50,000	50,000	50,000
Number of San Francisco school children and youth participating in education programs	23,436	24,000	24,000	24,000	24,000

ORGANIZATIONAL STRUCTURE: FINE ARTS MUSEUM



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	107.48	108.17	0.69	108.14	(0.03)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**107.48**	**108.17**	**0.69**	**108.14**	**(0.03)**
Sources					
Charges for Services	1,091,813	1,161,188	69,375	1,196,023	34,835
Expenditure Recovery	179,000	179,000		179,000	
General Fund	19,902,702	21,956,152	2,053,450	21,581,056	(375,096)
Sources Total	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**
Uses - Operating Expenditures					
Salaries	10,419,517	10,844,855	425,338	11,174,178	329,323
Mandatory Fringe Benefits	4,492,765	4,481,215	(11,550)	4,610,596	129,381
Non-Personnel Services	624,754	388,924	(235,830)	145,359	(243,565)
Capital Outlay	1,035,258	2,032,521	997,263	820,397	(1,212,124)
Materials & Supplies	42,500	46,050	3,550	41,670	(4,380)
Overhead and Allocations	79,564	69,291	(10,273)	69,291	
Services Of Other Depts	4,479,157	5,433,484	954,327	6,094,588	661,104
Uses Total	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**
Uses - By Division Description					
FAM Fine Arts Museum	21,173,515	23,296,340	2,122,825	22,956,079	(340,261)
Uses by Division Total	**21,173,515**	**23,296,340**	**2,122,825**	**22,956,079**	**(340,261)**

FIRE DEPARTMENT

MISSION

The mission of the San Francisco Fire Department is to protect the lives and property of the people of San Francisco and its visitors from fires, natural disasters, accidents, hazardous materials incidents, and other causes requiring a rapid and skilled emergency response; serve the needs of its most vulnerable residents through community paramedicine, and save lives and reduce suffering by providing emergency medical services; prevent harm through prevention services and education programs; and to provide a work environment that is free from harassment and discrimination, and values health, wellness, cultural diversity, and equity. For more information about this department's services, please visit **sf-fire.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $511.8 million for the Fire Department is $13.2 million, or 2.6 percent, higher than FY 2022-23 budget. This is primarily due to increased overtime and increased costs associated with recently negotiated employee labor contract, offset by new one-time and ongoing ambulance revenues. The FY 2024-25 proposed budget of $526.7 million is $14.9 million, or 2.9 percent, higher than the FY 2023-24 proposed budget. This change is due to ongoing salaries and benefits costs related to the labor contract, offset by ongoing ambulance revenues.

Hiring to Support Operations

As the San Francisco Fire Department (FIR) emerges from the COVID-19 pandemic and the City embarks on its recovery, FIR has undertaken a number of hiring initiatives to support the daily emergency staffing operations of the Department. Fire Department call volume has increased, and the Department is staffing to restore levels of personnel that were lost during the pandemic. The FY 2023-24 and FY 2024-25 proposed budget funds four additional H-2 Firefighter academies and two additional H-3 EMT/Paramedic EMS academies to support these initiatives. These academies aim to increase sworn staffing levels to pre-pandemic levels and to backfill positions to support front-line Fire Suppression, EMS, and Community Paramedicine services to the public.

Recognizing the role FIR plays in key public safety priorities, the proposed budget includes new funding to support efforts to attract new recruits and retain those currently employed. In April 2023, the City agreed to a new memorandum of understanding (MOU) which adjusts salaries for incoming and existing sworn staff. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as a retention pay increase of 2 percent when sworn staff reaches twenty-one years of service.

In addition to fully funding these wage increases, the proposed budget provides overtime wage support to account for Department understaffing and required minimum staffing levels.

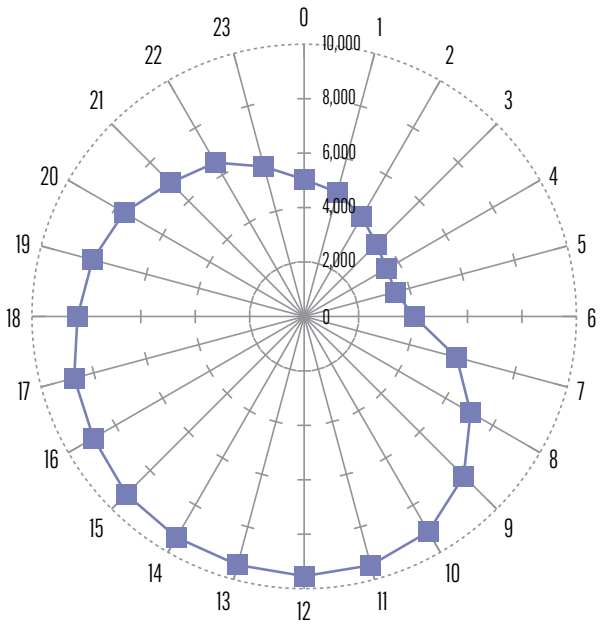
Emphasis on Community Paramedicine

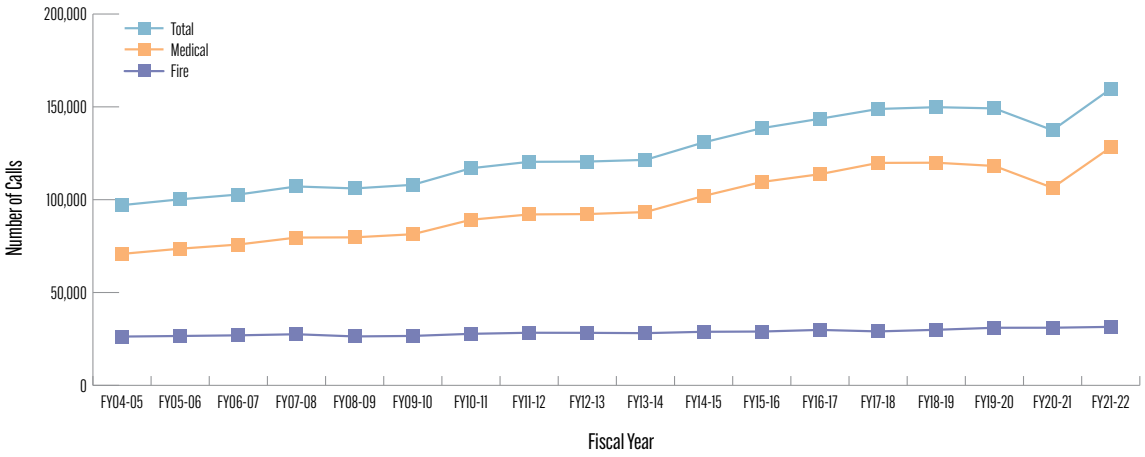
The FY 2023-24 and 2024-25 budget continues the collaborative work amongst City partners on the City's Street Teams, including the Street Crisis Response Team, the Street Overdose Response Team, and the EMS-6 program. These teams expand the Fire Department's Division of Community Paramedicine and support the efforts of the Community Paramedicine Program to coordinate programs across the City and expand the resources available.

Equipment and Fleet Replacement

The Mayor's proposed budget continues the Department's multi-year Equipment and Fleet replacement plan. These investments support FIR's Fire Suppression and EMS personnel with the tools and equipment required to perform their crucial tasks and responsibilities. The proposed budget includes $4.5 million in FY 2023-24 and $3.0 million in FY 2024-25 for equipment purchases, including emergency apparatus.

NUMBER OF CALLS FOR SERVICE BY HOUR IN 2022.
A breakdown of the busiest periods for call volume for the Fire Department.





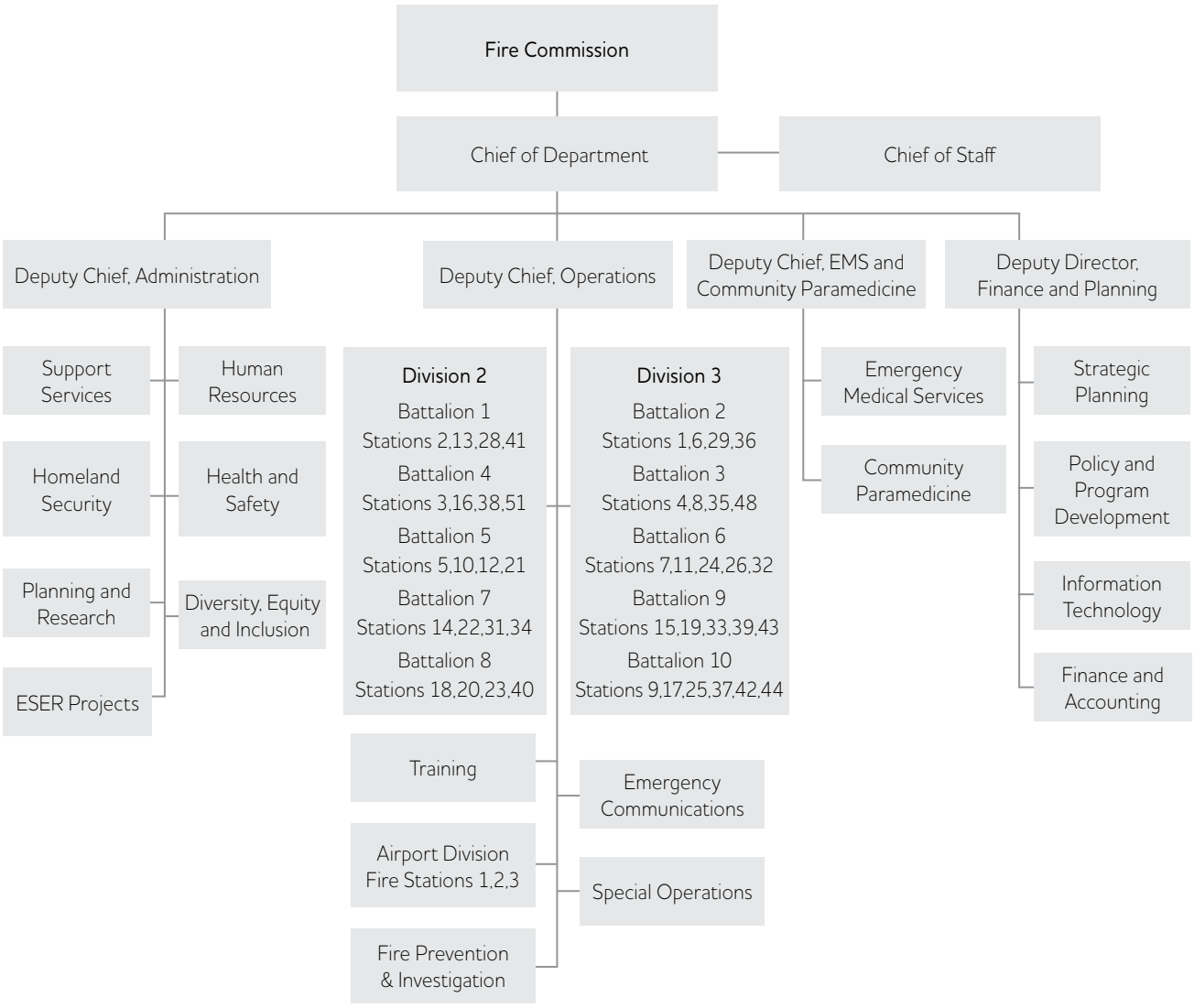
CALLS FOR EMERGENCY SERVICES.

Total call volume for the Fire Department has recovered to exceed pre-pandemic levels.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Emphasize the Physical and Mental Health and Wellness of Department employees					
Number of new recruits trained	N/A	N/A	150	150	150
Number of probationary firefighter training hours	N/A	N/A	100,000	100,000	100,000
Prioritize Employee & Community Engagement					
Number of citizens trained in emergency techniques and procedures	983	1,200	1,000	1,200	1,200
Number of public education presentations	21	25	25	25	25
Provide the Highest Level of Service					
Number of Code 2 (Non Emergency) Incidents	70,317	70,000	60,000	70,000	60,000
Number of Code 3 (Emergency) Incidents	88,353	100,000	88,000	100,000	100,000
Number of fires extinguished	5,025	4,000	3,500	4,000	3,500
Percentage of ambulances that arrive on-scene within 10 minutes to life-threatening medical emergencies	86%	90%	90%	90%	90%
Percentage of ambulances that arrive on-scene within 20 minutes to non-life-threatening medical emergencies	88%	90%	90%	90%	90%
Percentage of First Responders (Advanced Life Support) that arrive on-scene within 7 minutes to life-threatening medical emergencies	90%	90%	90%	90%	90%
Percentage of First Responders (Basic Life Support) that arrive on-scene within 4 minutes 30 seconds to life-threatening medical emergencies	68%	90%	90%	90%	90%
Total arson arrests	40	60	60	60	60
Total number of arson incidents	158	220	220	220	220
Total number of responses to emergency incidents	319,303	360,000	325,000	360,000	360,000

ORGANIZATIONAL STRUCTURE: FIRE DEPARTMENT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,883.62	1,906.63	23.02	1,931.16	24.53
Non-Operating Positions (CAP/Other)	(82.16)	(98.80)	(16.64)	(103.00)	(4.20)
Net Operating Positions	**1,801.46**	**1,807.83**	**6.38**	**1,828.16**	**20.33**
Sources					
Intergovernmental: Federal	1,321,974	1,354,313	32,339	1,387,784	33,471
Intergovernmental: State	46,370,000	51,710,000	5,340,000	52,920,000	1,210,000
Charges for Services	50,190,724	60,454,669	10,263,945	57,402,452	(3,052,217)
Rents & Concessions	320,000	320,000		320,000	
Expenditure Recovery	13,435,989	13,183,066	(252,923)	13,484,200	301,134
IntraFund Transfers In	1,801,498	1,801,498		1,801,498	
Transfers In	1,321,974	1,354,313	32,339	1,387,784	33,471
Transfer Adjustment-Source	30,075,413	31,606,885	1,531,472	32,843,647	1,236,762
General Fund	353,747,944	349,983,947	(3,763,997)	365,138,901	15,154,954
Sources Total	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**
Uses - Operating Expenditures					
Salaries	348,384,862	361,421,896	13,037,034	374,724,592	13,302,696
Mandatory Fringe Benefits	95,329,476	91,405,311	(3,924,165)	95,157,820	3,752,509
Non-Personnel Services	3,101,959	3,101,959		3,036,209	(65,750)
Capital Outlay	5,487,672	6,657,354	1,169,682	5,441,489	(1,215,865)
Intrafund Transfers Out	1,801,498	1,801,498		1,801,498	
Materials & Supplies	6,623,256	9,128,447	2,505,191	7,134,026	(1,994,421)
Overhead and Allocations	186,251	193,460	7,209	193,460	
Programmatic Projects	2,855,000	2,475,000	(380,000)	2,475,000	
Services Of Other Depts	36,617,040	37,385,264	768,224	38,523,670	1,138,406
Transfers Out	1,321,974	1,354,313	32,339	1,387,784	33,471
Transfer Adjustment - Uses	(3,123,472)	(3,155,811)	(32,339)	(3,189,282)	(33,471)
Uses Total	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**
Uses - By Division Description					
FIR Administration	31,353,867	31,278,344	(75,523)	34,581,794	3,303,450
FIR Airport	33,198,885	34,762,696	1,563,811	36,032,929	1,270,233
FIR Capital Project & Grants	1,987,564	2,109,442	121,878	2,434,914	325,472
FIR Fireboat	3,845,642	4,016,923	171,281	4,198,887	181,964
FIR Investigation	3,191,204	3,287,701	96,497	3,372,011	84,310
FIR Nert	340,247	346,946	6,699	352,901	5,955
FIR Operations	368,461,547	373,817,138	5,355,591	384,445,427	10,628,289
FIR Prevention	21,953,052	24,062,265	2,109,213	24,423,755	361,490
FIR Support Services	29,613,874	33,326,041	3,712,167	31,985,380	(1,340,661)
FIR Training	4,639,634	4,761,195	121,561	4,858,268	97,073
Uses by Division Total	**498,585,516**	**511,768,691**	**13,183,175**	**526,686,266**	**14,917,575**

GENERAL CITY RESPONSIBILITY

MISSION

General City Responsibility is a departmental designation for expenditures and revenues that are not directly attributable to one City department, or that are citywide in nature. Examples of citywide expenditures are voter mandated General Fund support for transit, libraries, and other baselines, the General Fund portion of retiree health premiums, nonprofit cost of doing business increases, required reserve deposits, and debt service. These costs are budgeted in General City Responsibility rather than allocating costs to departments. Examples of citywide revenues deposited into General City Responsibility are undesignated property taxes, business taxes, and hotel taxes. These revenues are transferred to departments in the form of General Fund subsidy allocations.

TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Sources					
Business Taxes	904,174,790	848,589,800	(55,584,990)	932,389,800	83,800,000
Property Taxes	2,737,600,104	2,900,433,086	162,832,982	2,734,252,639	(166,180,447)
Other Local Taxes	1,066,770,000	1,117,350,000	50,580,000	1,217,750,000	100,400,000
Intergovernmental: Federal	243,360,000	170,000,000	(73,360,000)	80,000,000	(90,000,000)
Intergovernmental: State	9,450,000	5,804,684	(3,645,316)	5,804,684	
Charges for Services	19,920,955	26,176,603	6,255,648	26,173,777	(2,826)
Fines, Forfeiture, & Penalties	20,907,900	20,240,266	(667,634)	19,158,483	(1,081,783)
Licenses, Permits,& Franchises	14,250,000	15,590,000	1,340,000	15,620,000	30,000
Other Revenues	6,232,515	5,860,907	(371,608)	19,825,235	13,964,328
Interest & Investment Income	38,240,000	114,727,000	76,487,000	107,161,000	(7,566,000)
Expenditure Recovery	1,723,265	1,958,869	235,604	1,958,869	
IntraFund Transfers In	908,582,287	870,733,060	(37,849,227)	688,591,618	(182,141,442)
Transfers In	73,330,000	85,536,750	12,206,750	85,486,100	(50,650)
Beg Fund Balance - Budget Only	306,680,524	124,138,672	(182,541,852)	288,868,819	164,730,147
Prior Year Designated Reserve	83,665,602	94,678,343	11,012,741	70,754,000	(23,924,343)
Transfer Adjustment-Source	(8,800,000)	(15,700,000)	(6,900,000)	(6,233,866)	9,466,134
General Fund	(4,570,757,123)	(4,576,810,170)	(6,053,047)	(4,771,968,434)	(195,158,264)
Sources Total	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Uses - Operating Expenditures					
Mandatory Fringe Benefits	102,843,661	88,692,776	(14,150,885)	92,522,754	3,829,978
Non-Personnel Services	19,261,019	20,515,790	1,254,771	21,459,790	944,000
City Grant Program	29,408,404		(29,408,404)	37,270,000	37,270,000
Capital Outlay	5,500,000		(5,500,000)		
Debt Service	386,127,519	418,147,554	32,020,035	289,954,702	(128,192,852)
Intrafund Transfers Out	909,180,526	871,331,299	(37,849,227)	689,189,857	(182,141,442)
Programmatic Projects	4,390,536	15,056,919	10,666,383	7,772,084	(7,284,835)
Services Of Other Depts	45,124,021	49,113,223	3,989,202	48,993,517	(119,706)
Transfers Out	265,459,802	268,400,309	2,940,507	270,353,886	1,953,577
Unappropriated Rev-Designated	64,382,000	70,750,000	6,368,000	17,310,000	(53,440,000)
Unappropriated Rev Retained	32,453,331	23,000,000	(9,453,331)	47,000,000	24,000,000
Transfer Adjustment - Uses	(8,800,000)	(15,700,000)	(6,900,000)	(6,233,866)	9,466,134
Uses Total	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**
Uses - By Division Description					
GEN General City Responsibility	1,855,330,819	1,809,307,870	(46,022,949)	1,515,592,724	(293,715,146)
Uses by Division Total	**1,855,330,819**	**1,809,307,870**	**(46,022,949)**	**1,515,592,724**	**(293,715,146)**

HEALTH SERVICE SYSTEM

MISSION

The San Francisco Health Service System (SFHSS) is dedicated to preserving and improving sustainable, quality health benefits and to enhancing the well-being of employees, retirees and their families. For more information about this department's services, please visit **SFHSS.ORG**

BUDGET ISSUES & DETAILS

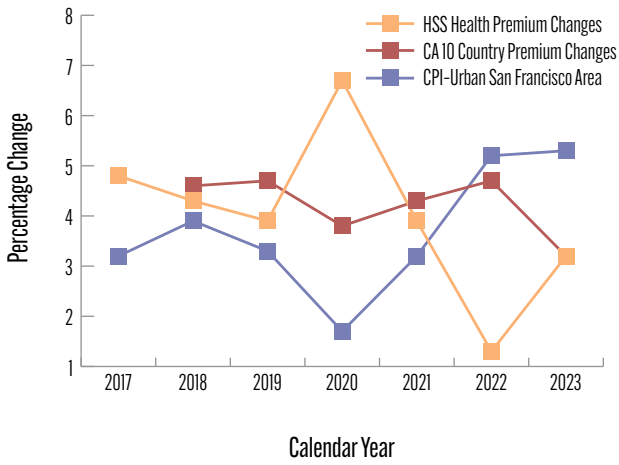
The proposed Fiscal Year (FY) 2023-24 proposed budget of $13.9 million for the Health Service System is $0.3 million, or 2.3 percent, higher than the FY 2022-23 budget due to enhanced Employee Assistance (EAP) services for the Police and Fire departments and an increase in a workorder with the Human Resources Department. The FY 2024-25 proposed budget of $14.0 million is $0.1 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

Strategic Goals

SFHSS completed the drafting of its 2023–25 strategic plan in November 2022. The strategic goals in this plan are:

- Foster equity through intentional organizational culture, accessibility, inclusion and belonging.
- Advance primary care practice and member engagement to ensure the right care, at the right time and place.
- Provide affordable and sustainable healthcare and high-quality well-being services through value-driven decisions and program design.
- Support the mental health and well-being of our membership by reducing stigma and addressing barriers to care in partnership with key stakeholds.

The Mayor's proposed budget supports SFHSS's strategic goals to ensure the Department delivers quality services. SFHSS health membership covers

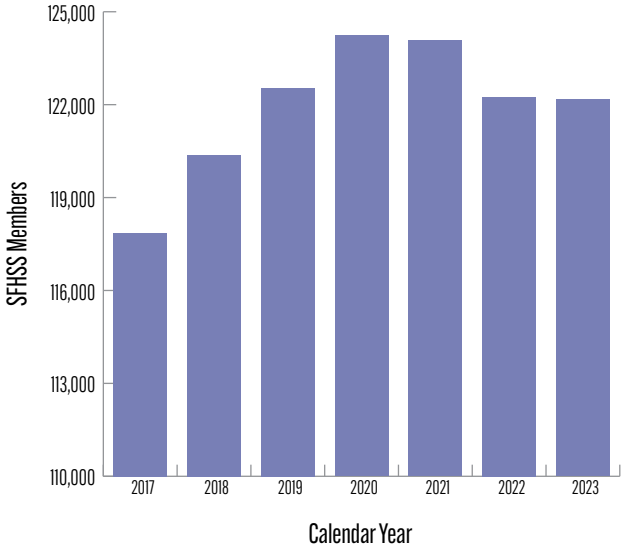


SFHSS MEDICAL RATES TREND VS BENCHMARKS, CALENDAR YEAR-OVER-YEAR. *Comparison of SFHSS Change in Medical Rates to National Average and CPI. The rising cost of healthcare has outpaced inflation in most years and affects the economy at the local, state, and national level. SFHSS oversight has resulted in lower increases than the national average and inflation for four of the last five years.*

more than 122,000 active employees, dependents, and retirees. The Department's community engagement efforts center around the Member Services Division that provides front-line support through consultation and enrollment. Additionally, the Well-Being Division advises City departments on Well-Being Annual Plans. The Department's Wellness Center offers exercise challenges, flu clinics and benefits fairs, and the Employee Assistance Program provides individual counseling sessions, organizational development consultation, and critical incident response.

Healthcare Sustainability Fund

The Healthcare Sustainability Fund (HSF) was established under San Francisco City Charter Section A8.423. The HSF budget covers annual activities and multi-year implementation of strategic initiatives to improve member service experience, mitigate rising health care costs, and invest in the well-being of all members. SFHSS has utilized sources in HSF to fund projects, including an updated member communications plan, self-servicing eBenefits, and telephony replacement including integration with customer relationship management tool.

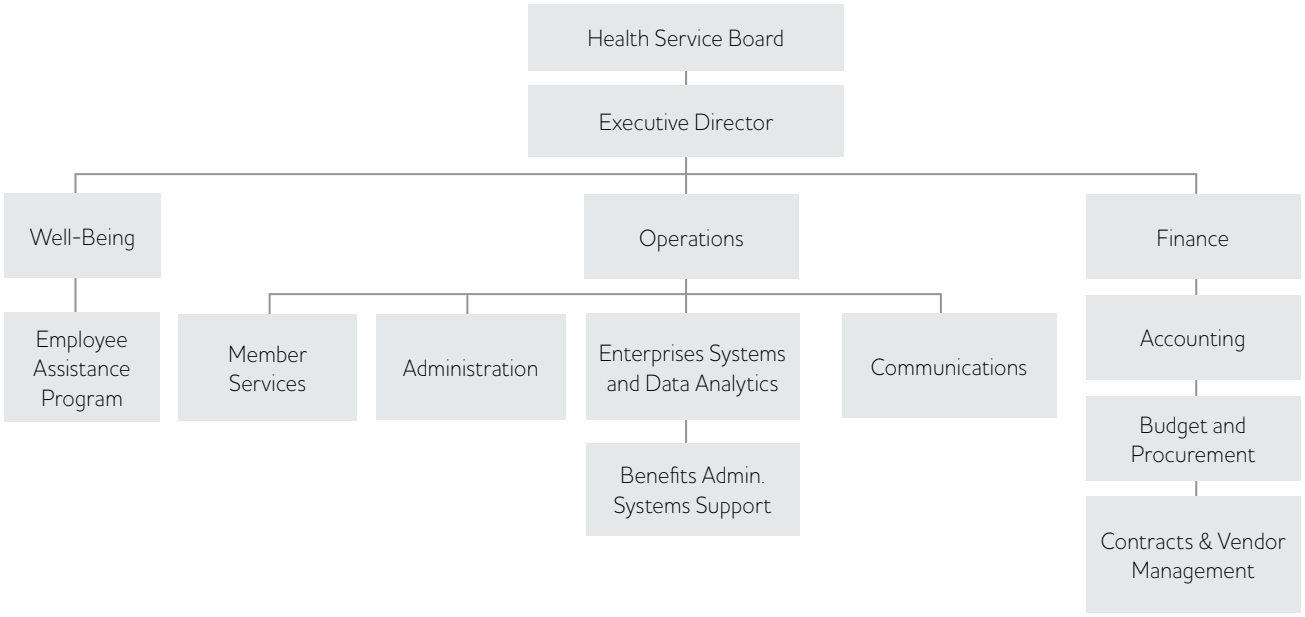


SFHSS ENROLLMENT TREND. *SFHSS Enrollment had been climbing up to the pandemic year and declined in the last 3 years, due to the pandemic slowdown in hiring.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Educate and empower HSS members					
Number of unique visitors to http://sfhss.org/	189,942	180,318	160,000	160,000	210,000
Number of vaccinations at worksite/health fair-based flu clinics	2,123	2,309	2,505	2,424	2,545
Ensure operational excellence					
Average lobby wait time (in minutes)	0.0	0.0	N/A	0.0	0.0
Average time to answer telephone calls (in seconds)	95	1,080	54	54	54
Call abandonment rate	6.0%	28%	2.4%	2.4%	2.4%
Percentage of appeals responded to within 60 days and appeals not reaching the Health Service Board	31%	26%	30%	30%	30%
Percentage HSS Participation at SFERS Retirement Seminars	0.0%	0.0%	100%	0.0%	0.0%
Percentage of vendor contracts that are current and final for the executed plan year	90%	100%	100%	100%	100%
Percentage of vendor contracts that include HSS specific performance guarantees	63%	73%	63%	73%	73%
Promote an informed, transparent, effective governance					
Number of findings of audit reports with reportable material weakness in annual external and internal audit	0.0	0.0	0.0	0.0	0.0
Percent of purchase orders created after invoice received	0.3%	0.0%	0.0%	0.0%	0.0%
Percentage of accounts current in premium payments (deliquent less than 60 days)	99%	99%	99%	100%	100%
Percentage of invoices aged greater than 30 days	0.0%	0.0%	0.0%	0.0%	0.0%
Provide affordable, quality healthcare to City workers					
Percentage of departments with Wellness Champions	84%	86%	85%	86%	86%

ORGANIZATIONAL STRUCTURE: HEALTH SERVICE SYSTEM



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	56.60	57.02	0.42	57.00	(0.02)
Non-Operating Positions (CAP/Other)	(7.40)	(9.35)	(1.95)	(9.35)	
Net Operating Positions	**49.20**	**47.67**	**(1.53)**	**47.65**	**(0.02)**
Sources					
Charges for Services	9,131	9,131		9,131	
Other Revenues	450,000	460,000	10,000	640,958	180,958
Expenditure Recovery	13,091,603	13,392,951	301,348	13,301,228	(91,723)
General Fund					
Sources Total	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Uses - Operating Expenditures					
Salaries	6,353,817	6,308,915	(44,902)	6,516,841	207,926
Mandatory Fringe Benefits	2,862,833	2,613,811	(249,022)	2,685,762	71,951
Non-Personnel Services	2,314,006	2,522,965	208,959	2,331,981	(190,984)
Materials & Supplies	61,362	44,459	(16,903)	39,593	(4,866)
Services Of Other Depts	1,958,716	2,371,932	413,216	2,377,140	5,208
Uses Total	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**
Uses - By Division Description					
HSS Health Service System	13,550,734	13,862,082	311,348	13,951,317	89,235
Uses by Division Total	**13,550,734**	**13,862,082**	**311,348**	**13,951,317**	**89,235**

HOMELESSNESS AND SUPPORTIVE HOUSING

MISSION

The Department of Homelessness and Supportive Housing (HSH) strives to make homelessness in San Francisco rare, brief, and one-time through the provision of coordinated, compassionate, and high-quality services. For more information about this department's services, please visit **hsh.sfgov.org.**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $690.3 million for the Department of Homelessness and Supportive Housing is $18.3 million, or 2.7 percent, higher than the FY 2022-23 budget. This is primarily due to increase in one-time state funding, as well as, increased spending on salary and benefits, and services performed by other City departments. The FY 2024-25 proposed budget of $660.6 million is $29.7 million, or 4.3 percent, lower than the FY 2023-24 proposed budget. This is primarily due to expiring one-time state funding budgeted in FY 2023-24, offset by increases in salary and benefits, as well as, spending on services performed by other City departments.

Investments in the Citywide Strategic Plan to Prevent and End Homelessness

The newly released, citywide five-year strategic plan, "Home by the Bay: An Equity-Driven Plan to Prevent and End Homelessness in San Francisco," is built upon the three pillars of equity, quality, and innovation. The Plan calls for expanding HSH's housing, shelter, and prevention inventory and implementing new strategies to achieve a 50 percent reduction in unsheltered homelessness in the next five years with greater focus on equity, homelessness prevention, and housing retention.

The Mayor's proposed FY 2023-24 and FY 2024-25 budget allocates approximately $98.6 million in Our City, Our Home Fund (OCOH) sources to implement the plan's goals and strategies, along with leveraging state grants and reprogramming $21 million in the Department of Homelessness and Supportive Housing's (HSH) General Fund budget to meet these goals.

On a one-time basis, the proposed budget reallocates unspent OCOH funds to support critical investments in preventing and reducing homelessness in San Francisco. The two-year budget invests $46 million in new housing initiatives, $18.2 million in additional prevention strategies, and $34.4 million in additional shelter beds and shelter services.

The investments include:

- 750 new slots of emergency rental assistance.
- Acquisition funding for Transitional Age Youth (TAY) and Family Housing in FY 2024-25.
- 75 new units of permanent supportive housing (PSH) for adults.
- 350 slots of rapid re-housing for adults.
- Capital funding for legacy permanent supportive housing (PSH) sites.

- 60 additional shallow rental subsidies for families and 60 additional shallow rental subsidies for adults.
- A pilot program for TAY for a Bridge Housing model that provides shared housing with services for young people with high behavioral health care needs.
- 75 slots of problem-solving assistance set aside for Latine youth experiencing homelessness.
- Expanded money management services for tenants at PSH sites.

Maintaining and Expanding Emergency Shelter

The Mayor's proposed budget leverages OCOH, and repurposes General Fund and state grant funds, to operate a total of 3,656 shelter beds citywide, including reopening beds closed during the pandemic and maintaining capacity that was previously added with expiring funds. This includes the addition of 594 new shelter beds, while also investing in improved services and extended hours to accommodate more people.

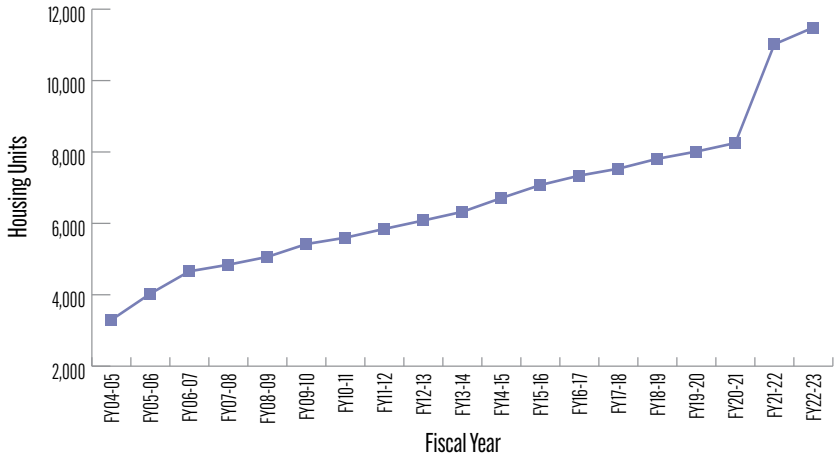
The proposed budget's shelter investments include funding to:

- Expand adult shelter capacity to pre-pandemic levels by adding 395 shelter beds at existing sites.
- Build and operate a non-congregate shelter site in the Bayview, a new cabin site in the Mission District, and continue 70 cabins at the 33 Gough Street site.
- Expand hours and services at family and adult shelters.
- Create a vehicular assistance program for people living in their vehicles.
- Add hotel vouchers for families needing emergency shelter.

Investments in Staffing

The Mayor's proposed budget also funds positions to ensure HSH has the capacity to execute the ambitious five-year strategic plan and to implement accountability measures to ensure that this funding is being used effectively. The budget adds 9 new positions in FY 2023-24, and four additional positions in FY 2024-25, for a total increase of 13 positions over two years. This additional staffing will help build the Department's organizational capacity to carry out its existing workload and implement expansions funded in the two-year budget. The new staff will also fill gaps in essential functions across housing, shelter, and program compliance to achieve strategic goals.

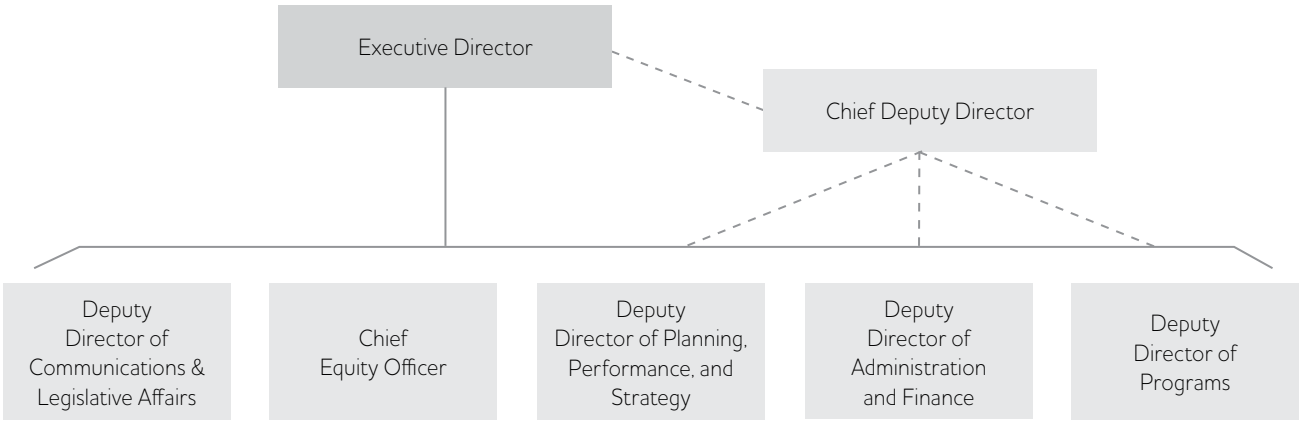
NUMBER OF PERMANENT SUPPORTIVE HOUSING UNITS.
The City has invested in the largest expansion of permanent supportive housing (PSH) in 20 years. At the end of FY 2022-23, the City had 11,487 units of PSH.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Homelessness Prevention					
Number of households that secured and/or maintained housing due to homelessness prevention grant	923	537	500	600	600
Temporary Shelter					
Percent of case managed families in individual room shelters that are placed in permanent or transitional housing, enter a treatment program, or reunite with family	71%	65%	65%	65%	65%
Percentage of all available year-round adult homeless shelter beds used	92%	89%	95%	95%	95%
Problem Solving					
Number of households whose homelessness was resolved through Problem Solving interventions	831	912	700	700	700
Rapid Rehousing					
Number of adults leaving homelessness due to rapid rehousing rental subsidy	306	271	75	164	94
Number of families leaving homelessness due to a rapid rehousing rental subsidy	270	176	100	96	96
Number of households leaving homelessness due to a rapid rehousing rental subsidy	576	447	175	260	190
Permanent Supportive Housing					
Number of adults leaving homelessness due to placement in permanent supportive housing	1,656	1,843	980	1,323	1,060
Number of families leaving homelessness due to placement in permanent supportive housing	20	183	65	201	157
Percent of households (includes adults and families) in permanent supportive housing that remained or exited to other permanent housing		98%	95%	95%	95%

ORGANIZATIONAL STRUCTURE: HOMELESSNESS AND SUPPORTIVE HOUSING



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	252.48	279.92	27.44	287.83	7.91
Non-Operating Positions (CAP/Other)	(23.79)	(24.58)	(0.79)	(24.00)	0.58
Net Operating Positions	**228.69**	**255.34**	**26.65**	**263.83**	**8.49**
Sources					
Business Taxes	233,381,407	218,445,150	(14,936,257)	221,520,150	3,075,000
Intergovernmental: Federal	66,460,426	62,799,252	(3,661,174)	62,799,252	
Intergovernmental: State	55,724,887	67,038,166	11,313,279		(67,038,166)
Charges for Services		6,683,325	6,683,325	8,971,642	2,288,317
Rents & Concessions	129,840	129,840		129,840	
Other Revenues	775,000		(775,000)		
Expenditure Recovery	11,684,015	9,610,401	(2,073,614)	9,385,401	(225,000)
IntraFund Transfers In	18,825,945	22,366,301	3,540,356	23,091,926	725,625
Beg Fund Balance - Budget Only				39,386,000	39,386,000
General Fund	285,038,284	303,226,769	18,188,485	295,329,858	(7,896,911)
Sources Total	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**
Uses - Operating Expenditures					
Salaries	29,672,035	34,209,776	4,537,741	36,447,470	2,237,694
Mandatory Fringe Benefits	11,606,349	12,425,708	819,359	13,234,079	808,371
Non-Personnel Services	29,519,392	29,643,373	123,981	29,570,604	(72,769)
City Grant Program	460,562,875	484,875,091	24,312,216	501,637,140	16,762,049
Capital Outlay	535,023	500,000	(35,023)		(500,000)
Aid Assistance	2,754,382	2,754,382		2,754,382	
Materials & Supplies	183,165	183,165		164,848	(18,317)
Overhead and Allocations		1	1	1	
Programmatic Projects	90,694,375	75,598,853	(15,095,522)	24,925,144	(50,673,709)
Services Of Other Depts	46,492,208	50,108,855	3,616,647	51,880,401	1,771,546
Uses Total	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**
Uses - By Division Description					
HOM ADMINISTRATION	20,987,547	24,102,414	3,114,867	24,851,093	748,679
HOM PROGRAMS	651,032,257	666,196,790	15,164,533	635,762,976	(30,433,814)
Uses by Division Total	**672,019,804**	**690,299,204**	**18,279,400**	**660,614,069**	**(29,685,135)**

HUMAN RESOURCES

MISSION

The Department of Human Resources (DHR) uses fair and equitable practices to hire, develop, support and retain a highly-qualified workforce. For more information about this department's services, please visit **sfdhr.org**

BUDGET ISSUES & DETAILS

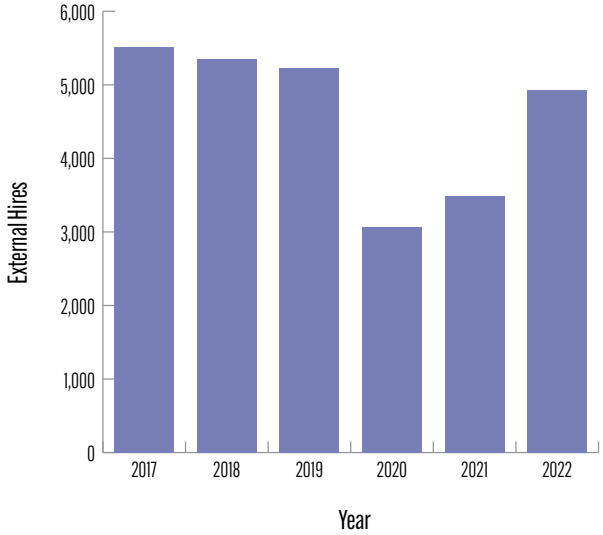
The proposed Fiscal Year (FY) 2023-24 budget of $151.6 million for the Department of Human Resources is $8.9 million, or 6.2 percent, higher than the FY 2022-23 budget. This is primarily due to costs related to negotiating labor agreements, hosting the SF Fellows program, and salaries and benefits. Other increases include technology investments to improve citywide hiring practices. The FY 2024-25 proposed budget of $150.6 million is $1.0 million, or 0.6 percent, lower than the FY 2023-24 proposed budget. This change is due to having no planned labor negotiations occurring in FY 2024-25.

Human Resources Modernization

Human Resources Modernization is an ongoing Citywide initiative to simplify hiring practices and provide tools to enable City staff to do their best work. The Mayor's proposed budget continues to invest in the Department of Human Resources (DHR) to continue advancing in modernization HR practices: Digital Records, Onboarding, and the Intranet/Employee Portal. These projects are unified in providing all City employees with a common human resources access point and experience. The Digital Records project establishes the base of employees' careers in the City. The Electronic Onboarding project will improve the beginning of employees' journeys into the City and the Intranet project will provide equitable access to services.

EEO Case Management

Starting in FY 2023-24, the Equal Employment Opportunity Division will provide direct services and consultation to the Department of Public Health, including investigating and resolving discrimination issues, harassment prevention, and other staff training, reasonable accommodation for individuals with disabilities, and establishing City-wide leave management policies and protocols.



EXTERNAL HIRES. *Citywide external hiring has mostly recovered since the pandemic began.*

Labor Negotiations

The Employee Relations Division is responsible for negotiating all non-Municipal Transportation Agency labor contracts for City employees. It also conducts all required meet-and-confer sessions with labor unions under the City Charter and state law.

In FY 2023-24, DHR will be negotiating collective bargaining agreements on behalf of 88 percent of the City's workforce covered by 34 unions contracts.

SF Fellows

The Department also hosts the annual San Francisco Fellows Program. This program serves as a talent pipeline and has delivered diverse recent college graduates into the City's workforce for the past 13 years. San Francisco Fellows support important analytical projects across various City departments. Over half of the San Francisco Fellows become part of the City's permanent workforce after they graduate from the program. In the Mayor's proposed budget for FY 2023-24, 29 Fellows are funded across 11 departments.

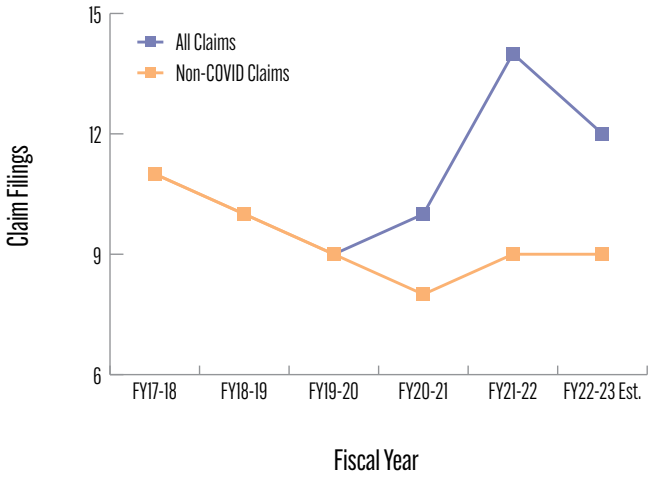
Workers' Compensation

The City self-insures for workers' compensation and is financially responsible for all workers' compensation liabilities. In the proposed budget, the Workers' Compensation Division will continue to advance its safety & health initiatives and partner with departments to implement the Temporary Transitional Work Assignment (TTWA) policy to improve Return to Work outcomes. Citywide workers' compensation expenditures in the next two fiscal years are expected to grow slower than previously anticipated with fewer claims since a COVID-19 peak.

Career Center

The Mayor's proposed budget includes funding for the new Career Center at City Hall which will help City employees access existing programs and resources that support their career goals such as City University and SEIU's work training program. In addition, the Department will launch and promote new career pathway programs, including a public safety pathway program and a health worker pathway program that support employees with upskilling, career exploration, and preparation and application support to apply for other City jobs that offer career advancement opportunities.

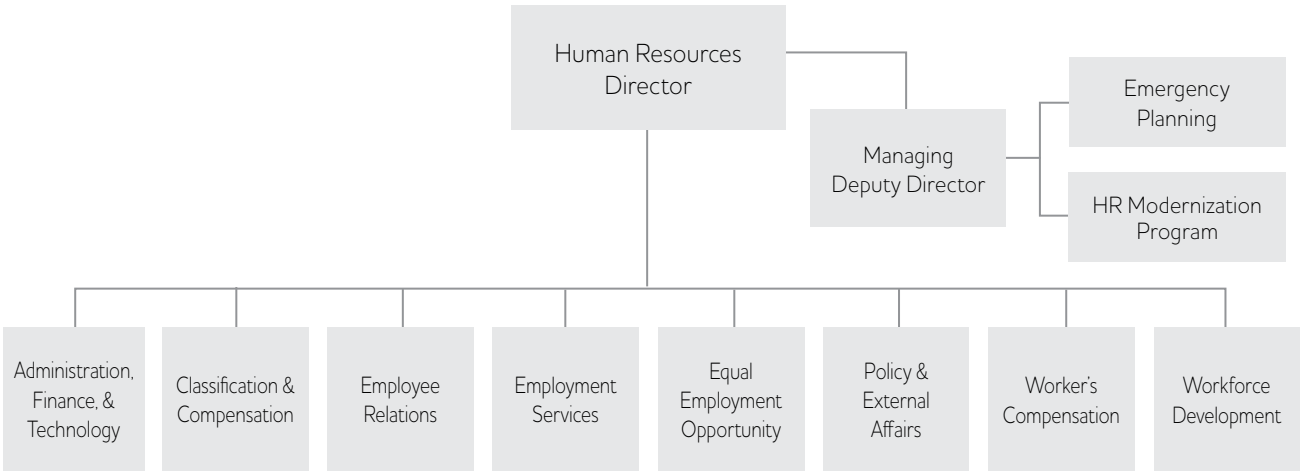
WORKERS' COMPENSATION CLAIM FILINGS PER 100 FULL-TIME EQUIVALENT (FTE) EMPLOYEES.
Annual claim filing totals for indemnity, medical, and future medical workers' compensation claims.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Champion diversity, fairness and equity					
Number of Equal Employment Opportunities complaints closed	306	334	400	400	400
Percentage of discrimination complaints investigated/closed within 6 months of receipt	64%	N/A	N/A	N/A	N/A
Usefulness of diversity, equity, and inclusion awareness and skill building workshops, as rated by participants		4.2	4.2	4.2	4.2
Design and implement user-friendly practices					
Average rating by departments of their claims administration services (1-5 scale)	4.9	4.6	4.8	4.7	4.8
Average time between department submission and DHR's initial response, in days	0.5	0.5	0.5	0.5	0.5
Improve employee well-being, satisfaction and engagement					
Percent of DHR workshop participants who feel confident applying what they learned to their job		80%	N/A	80%	80%
Workers' Compensation claims closing ratio	90%	100%	100%	100%	100%
Partner with others to solve problems					
Percent of grievances proceeding to arbitration in which the City prevails	46%	80%	80%	85%	90%
Percent of identified policy initiatives implemented through MOUs and other mechanisms	100%	100%	100%	100%	100%
Usefulness of DHR training workshops related to workplace conflict management skills, as rated by participants (1-5 Scale)		4.2	4.2	4.2	4.2
Retain top talent while shaping the future workforce					
Average rating by participants in DHRs Leadership Development training program (1-5 Scale)		4.2	4.2	4.2	4.2
Average time between examination announcement closing and list adoption, in months	3.0	N/A	3.0	3.0	N/A
Number of employees who participate in career development services offered by WD		500	N/A	500	500

ORGANIZATIONAL STRUCTURE: HUMAN RESOURCES



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	264.04	298.02	33.98	293.72	(4.30)
Non-Operating Positions (CAP/Other)	(70.86)	(89.27)	(18.41)	(90.00)	(0.73)
Net Operating Positions	**193.18**	**208.75**	**15.57**	**203.72**	**(5.03)**
Sources					
Other Revenues	138,425	146,103	7,678	150,462	4,359
Expenditure Recovery	123,931,221	130,649,063	6,717,842	133,978,775	3,329,712
General Fund	18,614,880	20,770,181	2,155,301	16,474,450	(4,295,731)
Sources Total	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**
Uses - Operating Expenditures					
Salaries	27,916,678	31,058,809	3,142,131	31,423,707	364,898
Mandatory Fringe Benefits	10,757,292	11,092,985	335,693	11,320,908	227,923
Non-Personnel Services	91,711,970	94,033,154	2,321,184	97,114,095	3,080,941
Materials & Supplies	368,689	440,516	71,827	407,220	(33,296)
Programmatic Projects	4,231,000	5,455,279	1,224,279	1,807,567	(3,647,712)
Services Of Other Depts	7,698,897	9,484,604	1,785,707	8,530,190	(954,414)
Uses Total	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**
Uses - By Division Description					
HRD Administration	9,585,625	7,325,573	(2,260,052)	6,379,558	(946,015)
HRD Employee Relations	4,969,260	7,812,553	2,843,293	4,827,108	(2,985,445)
HRD Equal Emplymt Opportunity	8,132,608	9,206,806	1,074,198	9,989,846	783,040
HRD Recruit-Assess-Client Svc	12,517,853	12,810,037	292,184	13,680,426	870,389
HRD Workers Compensation	100,709,000	103,536,000	2,827,000	107,584,003	4,048,003
HRD Workforce Development	6,770,180	10,874,378	4,104,198	8,142,746	(2,731,632)
Uses by Division Total	**142,684,526**	**151,565,347**	**8,880,821**	**150,603,687**	**(961,660)**

HUMAN RIGHTS COMMISSION

MISSION

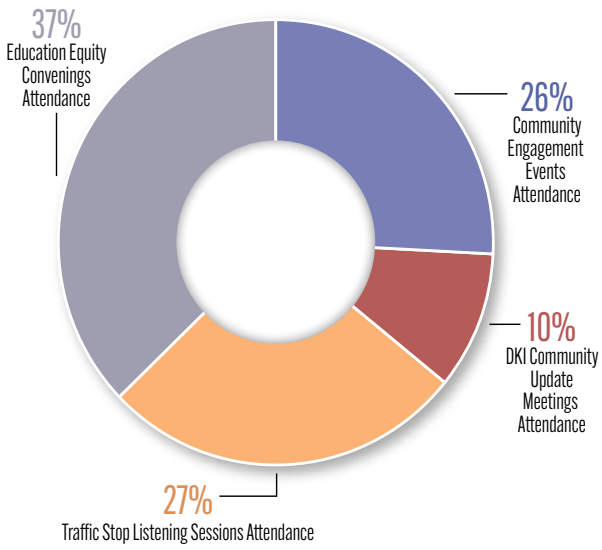
The Human Rights Commission (HRC), established in 1964 by City Ordinance, provides leadership and advocacy in securing, protecting, and promoting human rights for all people. The HRC advocates for human and civil rights, and works in service of the City's anti-discrimination laws to further racial solidarity, equity, and healing. For more information about this department's services, please visit **sf.gov/departments/human-rights-commission**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $19.2 million for the Human Rights Commission is $4.0 million, or 26.7 percent, higher than the FY 2022-23 budget. This is primarily due to spending related to a new state grant, increases in salaries and benefits, and spending on services performed by other City departments. The FY 2024-25 proposed budget of $19.3 million is $0.2 million, or 1.0 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

Dream Keeper Initiative

Over the last several years, HRC's programming has significantly increased, largely due to the annual $60.0 million annual commitment made by the Mayor to the Dream Keeper Initiative (DKI) for citywide community engagement and grant-making, which is coordinated by HRC. Since the start of DKI, these funds have been allocated to more than 70 San Francisco-based organizations to provide direct services and programs to the City's diverse Black and African American communities. DKI programming has wide reach and includes a variety of direct services, such as workforce development training, educational assistance, down payment mortgage support, home repair subsidies, preventative healthcare, case management supports, comprehensive wraparound services for children and their families, and spotlighting Black arts and culturally important programming. Despite the challenges of the City budget, the Mayor's Proposed Budget preserves this annual funding.



SNAPSHOT OF HRC ENGAGEMENTS.
By mid-year FY 2022-23, HRC convened a series of community engagements, meetings, listening sessions, and other convenings, on track with projections.

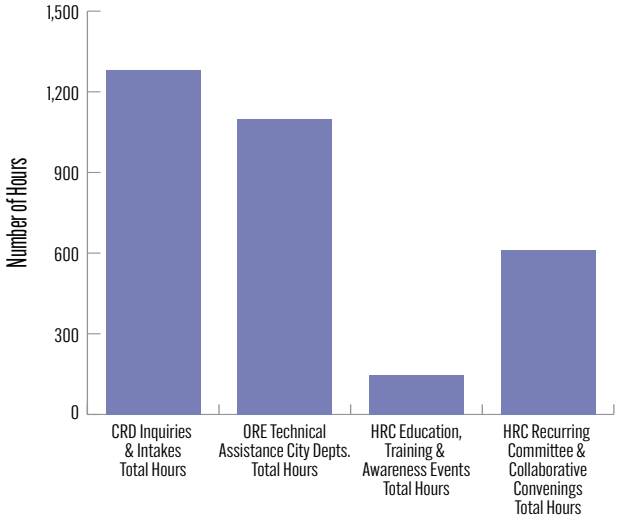
Mental Health Investment

As part of investing in improved mental and behavioral health outcomes, HRC will spearhead new programming for the City. Through a partnership with the Department of Public Health, HRC will leverage new state grant funding of $5.0 million in both FY 2023-24 and FY 2024-25 to lead a new talk therapy program for Black and African American San Franciscans.

Opportunities for All

The Mayor's Proposed Budget also continues to support the Opportunities for All (OFA) program. OFA provides paid internships, mentorship, and career services to youth aged 13 to 24 from across the City. The program serves more than 3,000 youth each summer, and is a crucial support for their personal, academic, and professional development. OFA offers a spectrum of opportunities through placements at companies, community organizations, and City departments. Some internship locations include SFO, Bank of America, United, Blackrock, City departments, the Latino Task Force, Collective Impact, Ella Hill Hutch Community Center, Boys and Girls Club, Code Tenderloin, and Life Learning Academy on Treasure Island.

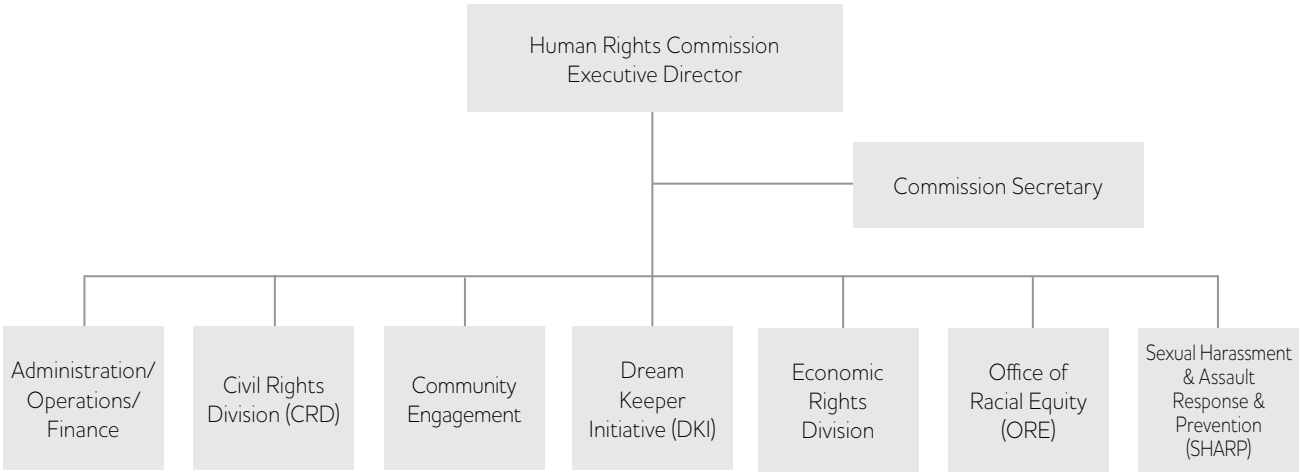
HOURS OF DIRECT SERVICE & SUPPORT. *By mid-year FY 2022-23, HRC invested thousands of hours of direct service and support across all departmental divisions.*



PERFORMANCE MEASURES

FISCAL YEAR		FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL		ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Workforce Alignment						
Number of job placement through the Opportunities For All program	2,248	40	2,700	2,400	2,500	3,000
Youth Empowerment Programs						
Number of Education, Training & Awareness Events lead by HRC	22	22	25	20	22	50
Number of Reoccurring Committee and Collaborative Meetings staffed by HRC	36	15	20	35	24	35

ORGANIZATIONAL STRUCTURE: HUMAN RIGHTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	37.88	44.10	6.22	44.12	0.02
Non-Operating Positions (CAP/Other)	(11.16)	(12.00)	(0.84)	(12.00)	
Net Operating Positions	**26.72**	**32.10**	**5.38**	**32.12**	**0.02**
Sources					
Expenditure Recovery	99,600	5,099,600	5,000,000	5,099,600	
General Fund	15,021,073	14,061,764	(959,309)	14,249,094	187,330
Sources Total	**15,120,673**	**19,161,364**	**4,040,691**	**19,348,694**	**187,330**
Uses - Operating Expenditures					
Salaries	3,447,410	4,195,617	748,207	4,362,212	166,595
Mandatory Fringe Benefits	1,352,887	1,573,854	220,967	1,619,232	45,378
Non-Personnel Services	300,616	150,616	(150,000)	149,951	(665)
City Grant Program	1,612,900	1,547,416	(65,484)	1,547,416	
Materials & Supplies	29,437	29,437		26,493	(2,944)
Programmatic Projects	7,580,000	10,615,205	3,035,205	10,615,205	
Services Of Other Depts	797,423	1,049,219	251,796	1,028,185	(21,034)
Uses Total	**15,120,673**	**19,161,364**	**4,040,691**	**19,348,694**	**187,330**
Uses - By Division Description					
HRC Human Rights Commission	15,120,673	19,161,364	4,040,691	19,348,694	187,330
Uses by Division Total	**15,120,673**	**19,161,364**	**4,040,691**	**19,348,694**	**187,330**

HUMAN SERVICES AGENCY

MISSION

The Human Services Agency (HSA) is committed to delivering essential services that support and protect people, families, and communities. The Department partners with community-based organizations and advocates for public policies to improve well-being and economic opportunity for all San Franciscans. For more information about this department's services, please visit **sfhsa.org**

BUDGET ISSUES & DETAILS

The Fiscal Year (FY) 2023-24 proposed budget of $1.2 billion for HSA is $65.3 million, or 5.8 percent, more than the FY 2022-23 budget. This is primarily due to increased aid payments in IHSS and CalWORKs, increased costs in salaries, and increased child care spending in CalWORKs. The proposed budget includes IHSS costs reflecting the recently negotiated MOU described below.

The FY 2024-25 proposed budget of $1.2 billion for HSA is $21.2 million, or 1.8 percent, more than the FY 2023-24 proposed budget. This is due to increased aid payments in the IHSS Program, increased costs in salaries and benefits, and costs related to the relocation of HSA's headquarters at 170 Otis. In addition, the proposed budget in both FY 2023-24 and FY 2024-25 includes savings related to positions being held vacant and other non-personnel spending.

Food Support

The demand for food assistance in the CalFresh Program has grown since March 2020 and has not waned since the transition from the COVID-19 pandemic. Food insecurity will be exacerbated in FY 2023-24 by the end of CalFresh Emergency Allotments which, during the COVID-19 pandemic, granted households the maximum monthly benefit amount for their household size. San Francisco also faces a persistent gap between the number of potentially eligible residents and the number actually enrolled in public assistance benefits like CalFresh and Medi-Cal. To maintain food security, especially among underserved populations, HSA plans to purchase a mobile office vehicle that will enable eligibility workers to visit different food distribution sites each weekday, enroll clients, and issue benefits on-site.

Additionally, the Citywide Food Access Team (CFAT) supports community-based organizations that provide food resources centered on dignity, cultural relevance, quality and choice. CFAT invests in neighborhood-run grocery distributions, grocery vouchers, and meals in order to combat hunger and bridge the gap left by state and federal food programs. To date in FY 2022-23, CFAT has distributed 600,000 grocery bags, 180,000 meals, and 60,000 grocery vouchers. CFAT also supports food sovereignty

efforts aimed at ending food insecurity through community kitchens and other community-driven initiatives. These community-based efforts ensure that low-income San Franciscans have dignified access to culturally-relevant food through a diverse portfolio of strategies and across all districts in the City. The Mayor's proposed budget continues this vital work with investments of $20 million in FY 2023-24 and $10 million in FY 2024-25, as well as the replacement of five temporary positions with permanent staff in order to continue program, contract, and planning support.

Family and Children's Services (FCS) Children's Crisis Continuum Pilot

The Mayor's proposed budget reflects the award of $8.5 million in state funding to establish a regional Children's Continuum of Care Pilot that will enable foster youth in crisis to receive stabilization and long-term wellness services close to their homes and families. In collaboration with regional Child Welfare and Behavioral Health departments, FCS will establish a range of additional high-end programs and placement options that will support dependent youth with complex needs, increasing alternatives for them to receive targeted care in the least restrictive settings possible.

In-Home Supportive Services

The Department's In-Home Supportive Services (IHSS) program continues to grow due to the general aging of the City's population and state expansions to Medi-Cal eligibility. There is, however, a nationwide shortage of home care workers, which results in consumers not having a reliable support system. The City and its partners' ability to recruit and retain a workforce sufficient to deliver essential home care services to all eligible San Franciscans constitutes the central challenge facing the program over the next two years.

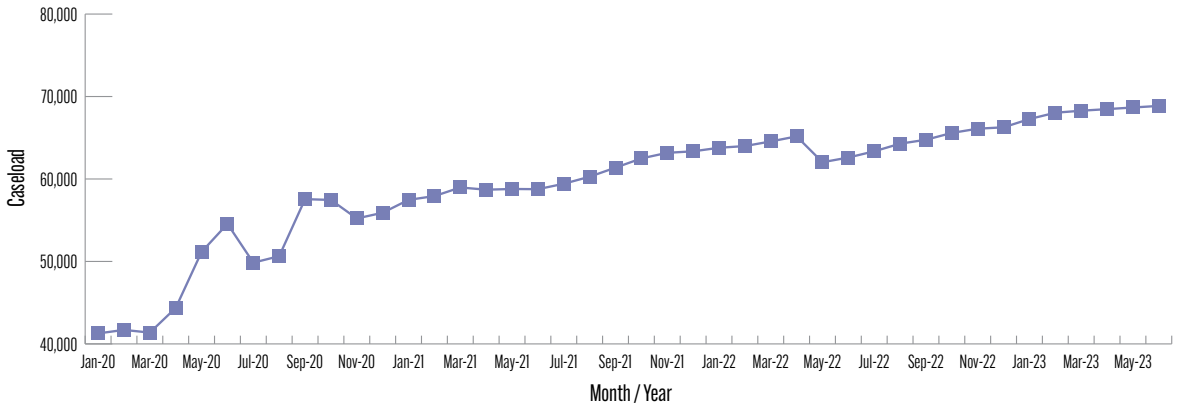
The City – through the IHSS Public Authority – and IHSS independent providers (IPs) – through Service Employees International Union Local 2015 – have now reached agreement on a new 4-year labor contract, which will begin on July 1, 2023 and continue through FY 2026-27. This agreement will bring the wage for in-home care providers to $25.50 per hour by the contract's conclusion. It also establishes a training and education fund, enabling IPs to embrace career development opportunities, as well as offers caregivers a limited number of transit passes on a pilot basis. Despite the many challenges facing the City right now, this agreement provides a well-deserved lift to San Francisco's more than 24,000 IHSS providers, who perform vital supportive services for 28,000 San Franciscans daily.

Contract Mode IHSS, which serves consumers unable to direct their own care due to complex health and behavioral issues, continues to be a critical service in San Francisco, especially among newly-housed residents in the City's permanent supportive housing system. San Francisco's Contract Mode provider has rolled out a number of recruitment and retention initiatives to meet the increasing need for services. The Department of Disability and Aging Services (DAS) will continue to work on strategies to address the shortage and ensure that care is available to those in need.

Disability Community Cultural Center

In collaboration with the Disability community, City partners, and service providers, DAS is currently procuring services to begin implementation of the nation's first City-funded Disability Community Cultural Center. The budget includes $680,000 from the Dignity Fund and State grant funds for a community-based provider to lead the continued development of the Center which will create a space for diverse people

with disabilities to come together; advance social and disability justice; celebrate disability culture, community, and pride; and provide information about and access to disability programs and services. It will be located in the heart of San Francisco, on the site of a new affordable housing development, a quarter of whose units are designated for low-income people with disabilities. The site is currently under construction, and will welcome residents and launch services in 2025.

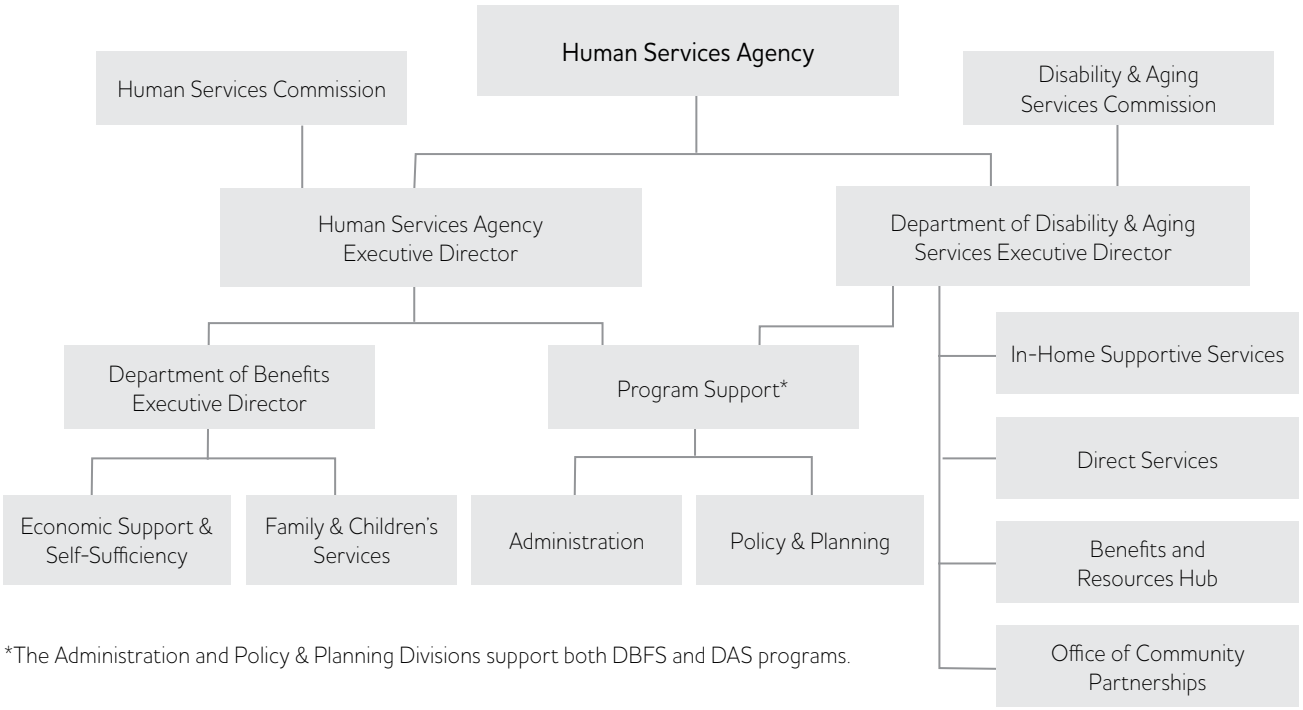


CALFRESH CASELOAD BY MONTH. *Number of San Francisco households receiving CalFresh benefits each month during the pandemic.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Help residents access employment (DHS)					
CalWorks: Current active CalWORKs caseload	3,210	3,580	3,650	4,000	4,000
WDD: Job placement rate for aided individuals receiving Workforce Development Division Services	43%	45%	55%	65%	65%
Help residents reach economic stability (DHS)					
12-month job retention rate for subsidized employment clients	45%	45%	55%	60%	60%
Average increase in earnings for graduates of subsidized employment program after 1 year	87%	85%	90%	90%	90%
CAAP: CAAP SSI award rate (excluding pending cases)	85%	90%	80%	80%	80%
CAAP: Current active CAAP caseload	5,355	5,400	5,500	5,360	5,360
CAAP: Number of CAAP SSI Case Mgmt clients exiting county cash aid due to receipt of federal SSI benefits	150	186	152	206	235
CAAP: Percent of CAAP participants who left aid due to earned income from employment	19%	19%	18%	18%	18%
CalFresh: Current active CalFresh caseload	66,379	73,500	65,000	82,200	82,200
CalFresh: Percent of eligible clients that are enrolled in CalFresh	N/A	N/A	65%	75%	75%
CalWorks: Percent of CalWORKs families who left aid due to earned income from employment	16%	20%	22%	22%	22%
Medi-Cal: Current active Medi-Cal caseload	135,529	148,000	135,000	162,000	162,000
Number of public benefit applications approved during the reporting period (CAAP, CW, MC, CF and IHSS)	65,121	65,000	75,000	65,000	65,000
Improve outcomes for children in the child welfare system (DHS)					
FCS: Percent of children discharged from foster care to permanency within 12 months (out of all children who entered care during a 12-month period)	44%	48%	41%	41%	41%
FCS: Percent of long-term foster care children discharged to permanency (out of all children who had been in care for at least 24 months)	28%	27%	30%	30%	30%
Improve service delivery, operations, and client experience (DHS)					
Personnel: Percent of required bilingual positions filled	82%	85%	95%	95%	95%
Protect children from abuse and neglect (DHS)					
FCS: Entry rate: Number of first-time entries to foster care per thousand children in the population	1.8	1.4	1.8	1.8	1.8
FCS: In-care rate: Number of children in foster care on a given day per thousand children in the population	3.6	3.1	3.9	3.9	3.9
FCS: Recurrence of maltreatment: Of all children with a substantiated allegation during the 12-month period, the percent that had another substantiated allegation within 12 months	6.7%	7.2%	9.1%	9.1%	9.1%
FCS: Total number of children in foster care	561	585	714	675	675
Maintain strong network of community-based services (DAS)					
CLF: Number of unduplicated clients served by the Community Living Fund program in the past six months	325	350	400	375	375
CLF: Percent of care plan problems resolved/addressed on average, after one year of enrollment in Community Living Fund	60%	60%	80%	70%	70%
CLF: Percent of clients with one or fewer admissions to an acute care hospital within a six month period	91%	92%	85%	85%	85%
IHSS: Current active In Home Support Services caseload	25,278	26,000	25,000	26,000	26,000
IHSS: Percentage of IHSS applications processed within mandated timeframe	92%	90%	100%	100%	100%
IHSS: Percentage of IHSS case reassessments completed within the mandated timeframe	87%	85%	100%	100%	100%
IR: Number of information and referral contacts regarding services for older adults and adults with disabilities (including follow-ups)	4,830	5,000	5,000	5,000	5,000
IR: Number of program intakes completed for services for older adults and adults with disabilities	15,250	15,500	15,500	15,500	15,500
IR: Percentage of calls to the DAS Information and Referral Line abandoned	10%	8.0%	8.0%	8.0%	8.0%
OCP: Number of home-delivered meals provided to older people	2,152,243	2,150,000	2,233,412	2,150,000	2,150,000
OCP: Number of meals served at centers for older people	1,466,822	1,400,000	1,200,000	1,200,000	1,200,000
OCP: Number of unduplicated clients enrolled in OCP programs	39,908	40,500	40,500	41,000	41,000
OCP: Total number of enrollments in OCP services	101,966	105,000	100,000	105,000	105,000
Protect populations from abuse, neglect, and financial exploitation (DAS)					
APS: Percentage of initial face to face visits that were completed or attempted within the mandated timeframe	96%	100%	100%	100%	100%
APS: Reports of abuse of seniors and adults with disabilities	7,952	8,000	8,000	8,250	8,250
PA: Number of new referrals to the Public Administrator	474	475	475	475	475
PA: Number of unique investigations active with the Public Administrator	989	900	800	800	800
PC: Number of new referrals to the Office of the Public Conservator	138	140	200	200	200
PC: Number of unique individuals with an active case with the Public Conservator (including referrals)	781	775	750	750	750
PC: Percent of referrals that had a previous conservatorship within the prior year	8.0%	9.0%	10%	10%	10%
PG: Number of new referrals to the Public Guardian	79	80	100	100	100
PG: Number of unique individuals with an active case with the Public Guardian (including all accepted referrals)	369	300	350	350	325
PG: Percent of guardianship petitions filed within 60 days of receipt of completed referral	67%	50%	70%	80%	70%
RP: Number of unique cases active with the Representative Payee	1,073	925	900	800	800
Provide consumer-centered programming to best address needs (DAS)					
CVSO: Number of unduplicated veterans that received assistance	2,382	3,400	3,400	3,400	3,400
CVSO: Total ongoing monthly benefits awarded to veterans supported by CVSO	$150,319	$300,000	$300,000	$300,000	$300,000
PC: Percent of Public Conservator cases closed due to client stabilization (no longer gravely disabled)	63%	60%	60%	60%	60%

ORGANIZATIONAL STRUCTURE: HUMAN SERVICES AGENCY



*The Administration and Policy & Planning Divisions support both DBFS and DAS programs.

TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2,261.43	2,289.43	28.00	2,307.91	18.48
Non-Operating Positions (CAP/Other)	(11.00)	(11.00)		(11.00)	
Net Operating Positions	**2,250.43**	**2,278.43**	**28.00**	**2,296.91**	**18.48**
Sources					
Intergovernmental: Federal	319,712,917	335,641,715	15,928,798	342,556,346	6,914,631
Intergovernmental: State	472,615,712	496,032,999	23,417,287	491,022,202	(5,010,797)
Charges for Services	1,587,875	1,561,225	(26,650)	1,561,225	
Rents & Concessions	100,000	100,000		100,000	
Other Revenues	2,175,472	2,324,523	149,051	80,000	(2,244,523)
Interest & Investment Income	300,000	288,000	(12,000)	288,000	
Expenditure Recovery	20,903,431	21,009,428	105,997	21,009,428	
Transfers In	14,474,316	15,348,156	873,840	15,298,156	(50,000)
General Fund	292,729,016	317,601,359	24,872,343	339,209,948	21,608,589
Sources Total	**1,124,598,739**	**1,189,907,405**	**65,308,666**	**1,211,125,305**	**21,217,900**
Uses - Operating Expenditures					
Salaries	249,700,306	259,909,610	10,209,304	270,770,934	10,861,324
Mandatory Fringe Benefits	116,947,954	116,504,745	(443,209)	121,063,907	4,559,162
Non-Personnel Services	45,975,813	45,877,413	(98,400)	51,358,618	5,481,205
City Grant Program	156,780,222	177,852,284	21,072,062	159,892,086	(17,960,198)
Capital Outlay	1,067,519	1,451,243	383,724		(1,451,243)
Aid Assistance	20,683,571	16,613,495	(4,070,076)	11,733,495	(4,880,000)
Aid Payments	422,985,293	454,471,475	31,486,182	474,904,378	20,432,903
Debt Service				2,600,463	2,600,463
Intrafund Transfers Out	18,825,945	22,366,301	3,540,356	23,091,926	725,625
Materials & Supplies	3,914,664	3,914,664		3,525,854	(388,810)
Other Support/Care of Persons	1,010,000	1,010,000		1,010,000	
Programmatic Projects	680,000	183,500	(496,500)	680,000	496,500
Services Of Other Depts	86,027,452	89,752,675	3,725,223	90,493,644	740,969
Uses Total	**1,124,598,739**	**1,189,907,405**	**65,308,666**	**1,211,125,305**	**21,217,900**
Uses - By Division Description					
HSA Admin Support (HSA)	150,241,184	173,893,002	23,651,818	174,275,373	382,371
HSA Benefits & Family Support	491,192,442	526,758,137	35,565,695	523,173,561	(3,584,576)
HSA Disability & Aging Svc	483,165,113	489,256,266	6,091,153	513,676,371	24,420,105
Uses by Division Total	**1,124,598,739**	**1,189,907,405**	**65,308,666**	**1,211,125,305**	**21,217,900**

JUVENILE PROBATION

MISSION

It is the mission of the San Francisco Department of Juvenile Probation to serve the needs of youth and families who are brought to the Department's attention with care and compassion; to identify and respond to the individual risks and needs presented by each youth; to engage fiscally sound and culturally humble strategies that promote the best interests of the youth; to provide victims with opportunities for restoration; to identify and utilize the least restrictive interventions and placements that do not compromise public safety; to hold youth accountable for their actions while providing them with opportunities and assisting them to develop new skills and competencies; and contribute to the overall quality of life for the citizens of San Francisco within the sound framework of public safety as outlined in the Welfare & Institutions Code. For more information about this department's services, please visit **sf.gov/departments/juvenile-probation-department**

BUDGET ISSUES & DETAILS

The Fiscal Year (FY) 2023-24 proposed budget of $49.3 million for the Juvenile Probation Department is $3.3 million, or 6.2 percent, lower than the FY 2022-23 budget. This is primarily due to a decrease in one-time balances of state funding for the Youthful Offender Block Grant (YOBG) and Juvenile Probation Activities Funding (JPAF), and reduced security services at Log Cabin Ranch. The FY 2024-25 proposed budget of $45.3 million is $4 million, or 8 percent, less than the FY 2023-24 proposed budget. The decrease is due to one-time sources in FY 2023-24 going away in FY 2024-25 and reductions in non-personnel services.

Department Goals

The Juvenile Probation Department (JUV) is guided by these goals, developed in collaboration with the Juvenile Probation Commission:

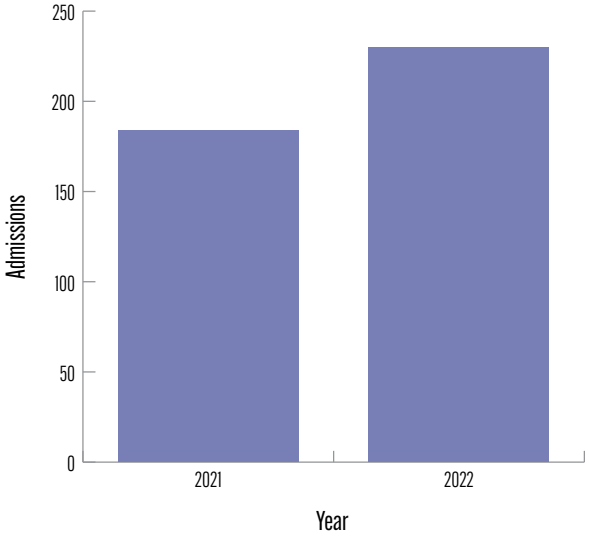
- Reimagine how the City addresses juvenile crime and delinquency – from referral through reentry – in collaboration with community and government partners; emphasizing research, evidence-based practices, and innovation; and sustainably addressing pervasive racial disparities throughout the system.
- Prioritize diversion and connection to appropriate services and responses at every stage of the youth's contact with JUV. Ensure youth are returned home as quickly as possible, whenever appropriate, and that families are provided comprehensive support. Maximize the utilization of community-based services that provide high quality care for all youth and their families.
- Advance a whole family engagement strategy that places racial equity at its center to ensure that all youth have full and equal access to

opportunities, power, and resources; that advances youth- and family-centered case plans and goal development to help justice-involved youth and their families thrive.

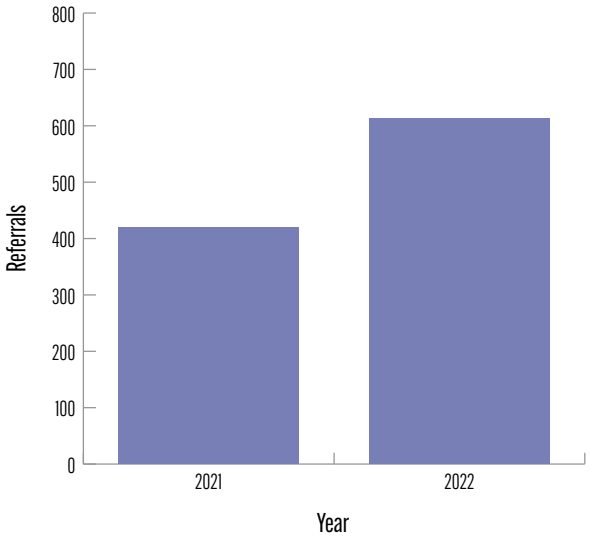
- Create a non-institutional home-like secure setting for both detained and incarcerated youth and young adults that is healing-centered, family-centered, community-connected, culturally responsive, and developmentally appropriate.
- Continue to organize and right-size the JUV department and budget to reflect changes in caseloads, increased emphasis on community-based services, and changes in approach and responsibilities, including Division of Juvenile Justice (DJJ) realignment duties.
- Advance the goals of the City and DJJ Realignment Subcommittee in the ongoing implementation of DJJ Realignment to effectively support the most impacted youth and young adults, both in the community and in the Secure Youth Treatment Facility located in Juvenile Hall.

Juvenile Justice Landscape & Priorities

In the prior year, the Department experienced a 46 percent increase in law enforcement referrals and a 25 percent increase in Juvenile Hall admissions. This coincided with a seismic shift that created local new responsibilities related to the closure of California's youth prison system. The Department is focused on maintaining staffing levels critical to implement juvenile justice system transformation, meet statutory obligations, and advance community safety. One top priority is justice reinvestment into community-based services for youth and families, reflected in the Department's new Community Investments Division.



JUVENILE HALL ADMISSIONS. *Admissions to Juvenile Hall increased 25 percent from 2021 to 2022.*

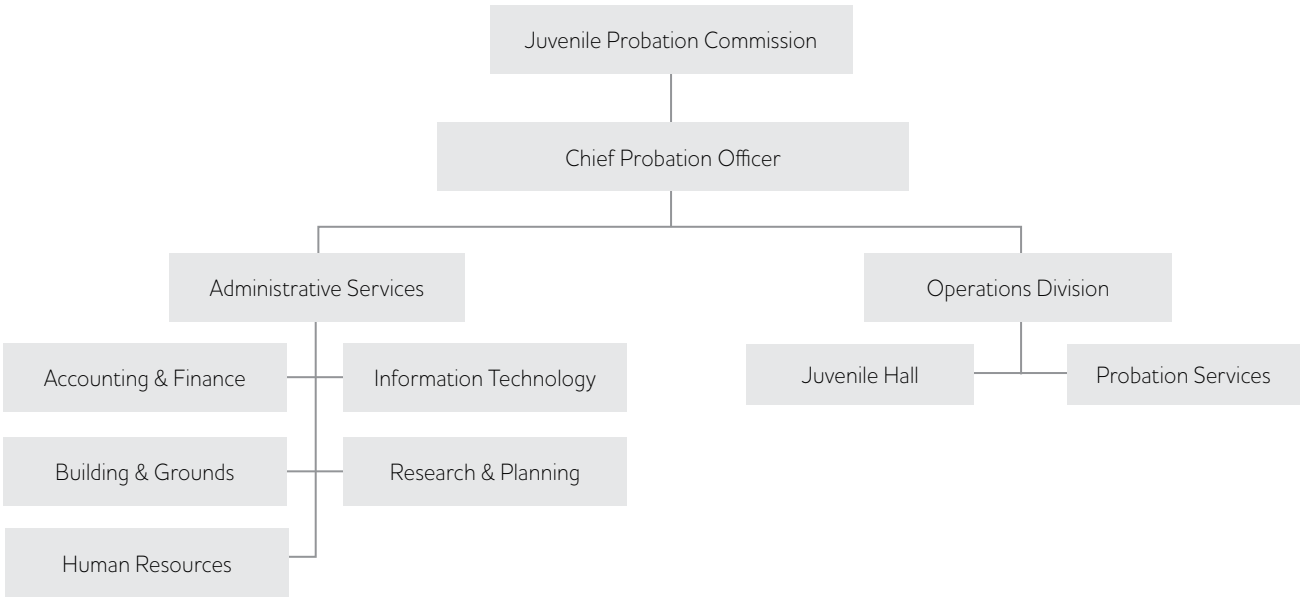


LAW ENFORCEMENT REFERRALS TO JUV. *Law enforcement referrals for JUV of juvenile arrests increased 46 percent from 2021 to 2022.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Provide a safe and secure environment for staff and detainees					
Juvenile hall population	14	20	30	30	30
Percent of Juvenile Justice Center youth grievances processed within two business days after filing	100%	100%	100%	100%	100%
Reduce overtime expenditures in the entire department					
Annual overtime expenditures	$942,037	$1,200,000	$1,000,000	$750,000	$750,000
Number of overtime hours incurred across the department	20,735	17,000	15,000	11,000	11,000
Reduce repeat offenders					
Percent of youth on wardship probation who incur a sustained finding for a new law violation	17%	10%	10%	10%	10%
Successful Completion of Probation					
Average length of stay (in days) from disposition to placement of youth in juvenile hall awaiting out of home placement	26	15	7.0	15	15

ORGANIZATIONAL STRUCTURE: JUVENILE PROBATION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	174.54	176.39	1.85	175.33	(1.06)
Non-Operating Positions (CAP/Other)	(1.00)	(1.00)		(1.00)	
Net Operating Positions	**173.54**	**175.39**	**1.85**	**174.33**	**(1.06)**
Sources					
Intergovernmental: Federal	1,366,060	1,958,140	592,080	1,575,140	(383,000)
Intergovernmental: State	18,543,073	16,522,492	(2,020,581)	14,949,554	(1,572,938)
Charges for Services	3,000	3,000		3,000	
Expenditure Recovery	180,000	205,638	25,638	180,000	(25,638)
Other Financing Sources	1,476,000	(476,000)	(1,952,000)		476,000
General Fund	30,966,893	31,049,588	82,695	28,594,012	(2,455,576)
Sources Total	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**
Uses - Operating Expenditures					
Salaries	19,551,800	20,524,022	972,222	21,026,944	502,922
Mandatory Fringe Benefits	10,345,568	10,579,724	234,156	10,499,844	(79,880)
Non-Personnel Services	5,123,123	3,991,859	(1,131,264)	3,456,304	(535,555)
City Grant Program	235,000		(235,000)		
Capital Outlay	2,354,346	3,119,742	765,396	417,126	(2,702,616)
Materials & Supplies	393,800	389,347	(4,453)	350,413	(38,934)
Programmatic Projects	3,933,073	1,236,293	(2,696,780)	229,890	(1,006,403)
Services Of Other Depts	10,598,316	9,421,871	(1,176,445)	9,321,185	(100,686)
Uses Total	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**
Uses - By Division Description					
JUV Children'S Baseline	20,892		(20,892)		
JUV Community Investments		5,835,081	5,835,081	5,547,093	(287,988)
JUV General	21,418,891	15,391,945	(6,026,946)	13,492,326	(1,899,619)
JUV Juvenile Hall	18,083,548	18,795,614	712,066	17,903,041	(892,573)
JUV Probation Services	13,011,695	9,240,218	(3,771,477)	8,359,246	(880,972)
Uses by Division Total	**52,535,026**	**49,262,858**	**(3,272,168)**	**45,301,706**	**(3,961,152)**

LAW LIBRARY

MISSION

The Law Library (LLB) provides the people of San Francisco free access to legal information and specialized reference assistance in the use of those materials, so they may preserve their rights and conduct their legal affairs. For more information about this department's services, please visit **sf.gov/departments/san-francisco-law-library**

BUDGET ISSUES & DETAILS

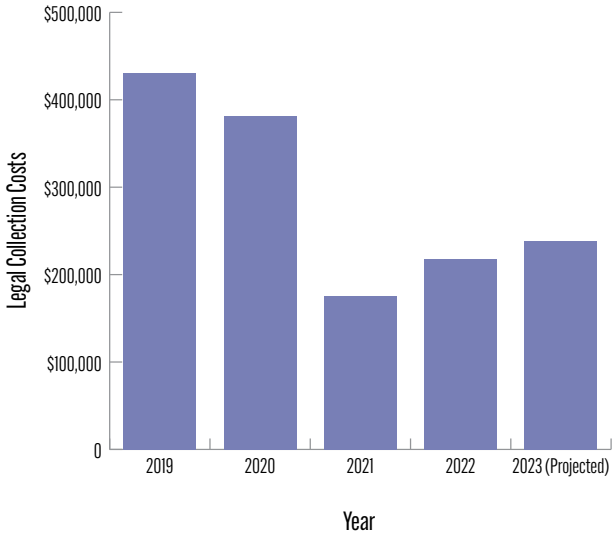
The proposed Fiscal Year (FY) 2023-24 budget of $1.8 million for the Law Library is $0.3 million, or 15.8 percent, lower than FY 2022-23 budget. This is primarily due to a decrease in office lease costs. The FY 2024-25 proposed budget of $1.9 million is $0.1 million, or 3.2 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in salaries and benefits.

Legal Resources for San Franciscans

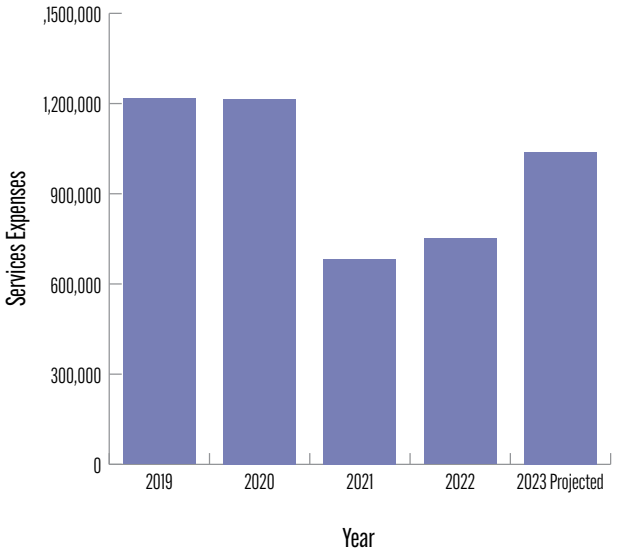
The Law Library's (LLB) priority is to provide professional, legal reference assistance and resources to the City's departments and agencies. Post-COVID-19, demand significantly increased for law library assistance related to housing, employment, discrimination, consumer debt, domestic violence, MUNI & building codes, health services, homelessness, and small business. All of these critical issues affect San Francisco's recovery.

LLB contributes to the recovery of the local economy by including all sectors of the community in its service delivery whether in person, online or by phone. Programs are continually developed to address customer legal information needs.

LEGAL MATERIALS EXPENSES: DATABASES, PRINT, MULTIMEDIA.
The Law Library's collection expenses are expected to increase slightly in FY 2023 due to publication costs.



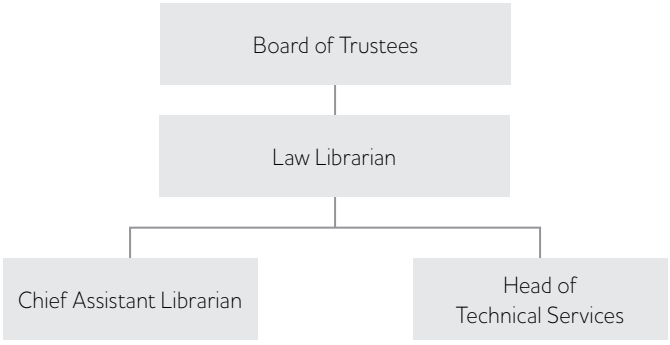
PUBLIC SERVICES COSTS. *Public Services costs funded by the Law Library are expected to increase to near pre-pandemic levels in FY 2023.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Promote access to justice for all San Franciscans					
Weekly hours of operation staffed by legal professionals to meet user needs	40	40	40	40	40
Promote community legal education					
Number of legal education program attendees	343	300	190	305	305
Patrons rating of legal seminars & educational programs	98%	90%	80%	80%	85%
Provide free access to extensive legal databases					
Electronic, print & multimedia collection costs.	$211,994	$190,000	$190,000	$190,000	$190,000

ORGANIZATIONAL STRUCTURE: LAW LIBRARY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2.35	2.38	0.04	2.38	(0.00)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**2.35**	**2.38**	**0.04**	**2.38**	**(0.00)**
Sources					
General Fund	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Sources Total	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Uses - Operating Expenditures					
Salaries	394,378	428,446	34,068	443,147	14,701
Mandatory Fringe Benefits	178,020	178,772	752	182,892	4,120
Materials & Supplies	6,000	6,000		5,400	(600)
Services Of Other Depts	1,553,266	1,181,642	(371,624)	1,220,109	38,467
Uses Total	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**
Uses - By Division Description					
LLB Law Library	2,131,664	1,794,860	(336,804)	1,851,548	56,688
Uses by Division Total	**2,131,664**	**1,794,860**	**(336,804)**	**1,851,548**	**56,688**

MAYOR

MISSION

The Mayor's Office (MYR) represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant community. For more information about this department's services, please visit **https://sf.gov/departments/office-mayor**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $196.7 million for the Mayor's Office is $23.4 million, or 10.6 percent, lower than the FY 2022-23 budget. This is primarily due to due to the expiration of one-time investments made in FY 2022-23, and reduction in spending on contracts with community-based organizations. The FY 2024-25 proposed budget of $206.5 million is $9.8 million, or 5.0 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increases in developer-funded, one-time housing investments.

Maximizing Affordable Housing Opportunities

The Mayor's Office of Housing and Community Development (MOHCD) continues to work closely with the City Planning Department to develop policy objectives that reinforce practices and programs in support of new affordable housing, housing preservation, and community stabilization. As outlined in the Mayor's Housing for All Executive Directive, MOHCD will continue to collaborate with agency and community partners to accelerate delivery of the City's affordable housing pipeline.

In FY 2023-24 and FY 2024-25, MOHCD will continue to expand its new construction pipeline of affordable housing projects and expand the supply of permanent supportive housing units serving San Franciscans experiencing homelessness. Recent Notices of Funding Availability (NOFAs) will result in the acquisition of new affordable housing sites, capital improvements to existing MOHCD-funded properties, and new permanently affordable educator housing projects. Projects selected for funding under these NOFAs will be announced this summer.

Significant efforts will continue with HOPE SF, the City's signature initiative to transform its most distressed public housing communities, directing considerable resources to advance racial equity by focusing on preservation of communities of color. For the first time since the initiative was launched in 2016, construction of new replacement housing is underway at three of four HOPE SF sites.

The Dream Keeper Down Payment Assistance Program launched in FY 2022-23 made great strides in increasing Black homeownership in San Francisco and will continue with an additional $10 million investment in FY 2023-24. To date, MOHCD

has assisted 22 new homeowners with 5 more in escrow to close on their first home. Additionally, the program is preparing another 190 Black San Franciscans for homeownership to utilize the FY 2023-24 funding.

In the Mayor's proposed budget, the largest increase in FY 2023-24 is an $8.0 million housing developer subsidy from a Mission Bay housing developer to be used for downpayment assistance at Mission Bay South 9a. The largest budget increase in FY 2024-25 is a $17.9 million housing developer subsidy from a Treasure Island Development Authority housing developer.

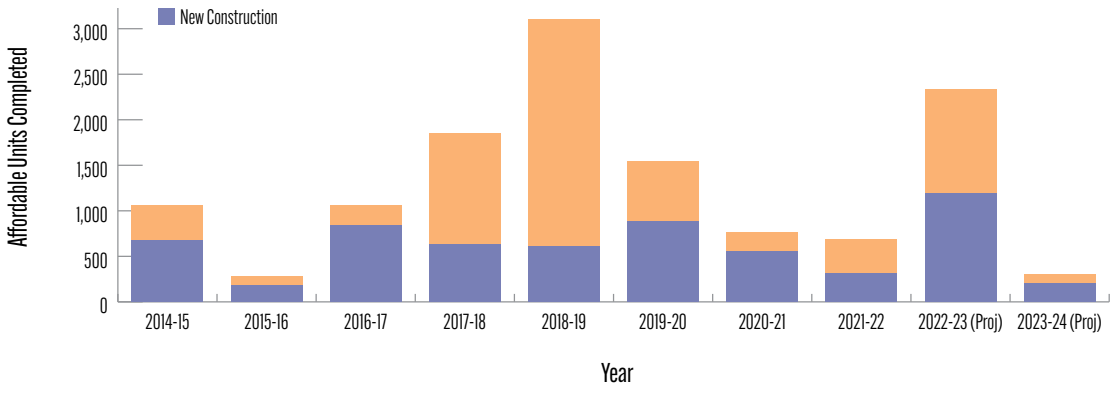
Eviction Prevention and Housing Stabilization

MOHCD funds community-based organizations to deliver essential anti-displacement services to residents, including eviction legal assistance (Tenant Right to Counsel), tenants' rights counseling and education, tenant-landlord mediation and technical assistance, ongoing rental subsidies, and one-time emergency rental assistance. In FY 2023-24 and FY 2024-25, MOHCD will continue to provide guaranteed full-scope legal representation for all individuals facing unlawful detainer notices as well as continue to stabilize housing for our most vulnerable residents through financial assistance and subsidies as these communities begin to recover from the economic effects of the pandemic.

MOHCD administers the Local Operating Subsidy Program (LOSP) which currently provides over 2,338 subsidized housing units for formerly homeless households, through a work order with the Department of Homelessness and Supportive Housing. Approximately 258 permanent supportive housing units are under construction and are expected to be completed by June 2025, of which 152 units are LOSP-supported.

Fostering Community and Neighborhood Vitality

Community programs such as cultural districts also continue to be supported by the MOHCD budget. This program is designed to celebrate and strengthen the unique cultural identities of San Francisco's communities and currently encompasses 10 different cultural districts located throughout the city. MOHCD currently coordinates the partnerships with the City's 10 cultural districts that cover San Francisco's diverse neighborhoods and cultural communities, and will



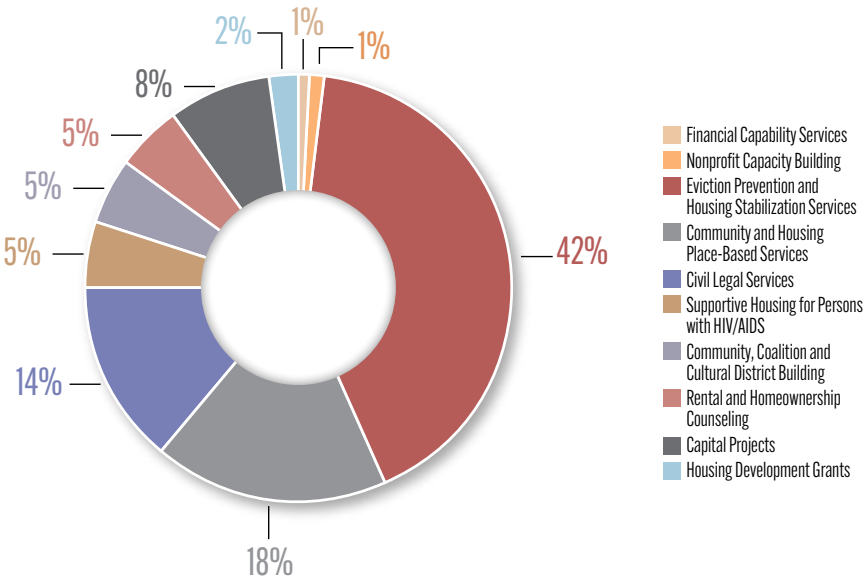
NUMBER OF AFFORDABLE UNITS COMPLETED.

The Mayor's Office of Housing and Community Development constructs and rehabilitates affordable housing across the City to mitigate displacement and keep people housed.

be providing ongoing programmatic support for all of the districts through FY 2023-24. In addition, the Mayor's Proposed budget makes a one-time $5.0 million and $250,000 ongoing investment in priority community-based organization needs, including capital and infrastructure, as well as providing public safety.

The Mayor's budget also includes the Mayor's Office Administration, which directly supports the Mayor and advances Mayoral priorities through policy and budget development, communications, and advocacy for the City's interests at the all the local, regional, state, and federal levels of government.

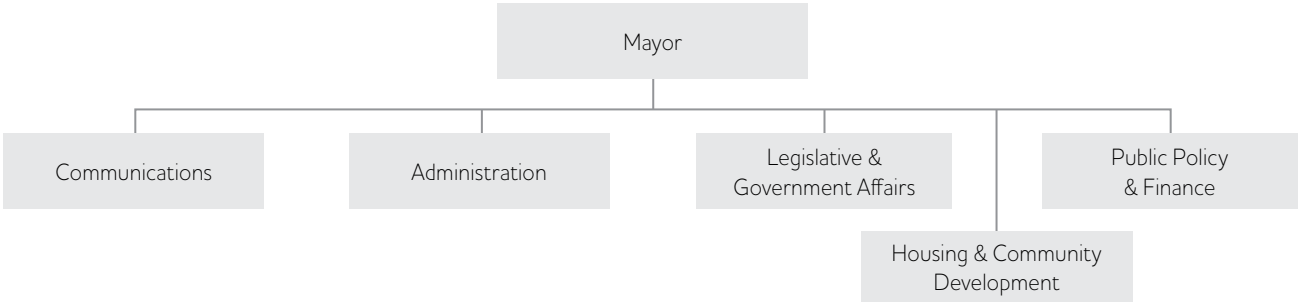
MOHCD GRANT AWARD AMOUNTS BY PROGRAM AREA, FY 2022-23. *The Mayor's Office of Housing and Community Development grants funds to nonprofits across the City for various program areas and needs.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create permanently affordable housing					
Number of loans or other types of assistance to first time homebuyers	91	100	70	79	70
Number of new BMR ownership units created by private developers	53	220	223	13	10
Number of new BMR rental units created by private developers	169	176	208	61	50
Number of newly constructed low and moderate-income rental units completed with public financial assistance	168	945	1,406	806	310
Foster healthy communities and neighborhoods					
Number of community facilities and public space improvement projects assisted with capital funding	10	25	12	2.0	2.0
Improve access to affordable housing					
Number of individuals that received services related to accessing affordable housing	13,779	8,184	10,000	10,000	10,000
Preserve affordable housing					
Number of low-and-moderate income rental units rehabilitated or preserved with public financial assistance	563	321	605	153	0.0
Promote self-sufficiency for all and protect rights					
Number of individuals that received services related to self sufficiency and protection of rights	15,816	8,184	11,000	10,000	10,000

ORGANIZATIONAL STRUCTURE: MAYOR



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	190.45	192.13	1.68	192.13	0.01
Non-Operating Positions (CAP/Other)	(108.30)	(108.29)	0.01	(108.29)	
Net Operating Positions	**82.15**	**83.84**	**1.69**	**83.84**	**0.01**
Sources					
Other Local Taxes	2,172,000	3,234,000	1,062,000	3,557,000	323,000
Intergovernmental: Other	2,012,919	1,415,097	(597,822)	1,415,097	
Rents & Concessions	5,030,000	5,030,000		5,030,000	
Other Revenues	17,667,534	17,385,534	(282,000)	19,600,034	2,214,500
Expenditure Recovery	32,360,504	36,074,008	3,713,504	37,088,396	1,014,388
IntraFund Transfers In	58,454	58,454		58,454	
Transfers In	2,060,220		(2,060,220)		
Beg Fund Balance - Budget Only	4,506,178	3,530,000	(976,178)	3,530,000	
General Fund	154,183,073	129,967,968	(24,215,105)	136,235,156	6,267,188
Sources Total	**220,050,882**	**196,695,061**	**(23,355,821)**	**206,514,137**	**9,819,076**
Uses - Operating Expenditures					
Salaries	10,979,122	11,753,706	774,584	12,099,421	345,715
Mandatory Fringe Benefits	4,091,517	4,187,186	95,669	4,295,031	107,845
Non-Personnel Services	2,652,056	2,645,864	(6,192)	2,607,409	(38,455)
City Grant Program	97,263,431	92,152,291	(5,111,140)	87,111,258	(5,041,033)
Aid Assistance	4,200,000	4,200,000		4,200,000	
Debt Service	2,727,919	5,828,541	3,100,622	15,320,396	9,491,855
Materials & Supplies	30,000	30,000		27,000	(3,000)
Other Support/Care of Persons	79,908,586	56,327,920	(23,580,666)	60,994,195	4,666,275
Overhead and Allocations	3,435,075	3,978,824	543,749	3,898,160	(80,664)
Programmatic Projects	7,248,117	7,602,089	353,972	8,045,089	443,000
Services Of Other Depts	5,265,059	5,738,640	473,581	5,666,178	(72,462)
Transfers Out	2,250,000	2,250,000		2,250,000	
Uses Total	**220,050,882**	**196,695,061**	**(23,355,821)**	**206,514,137**	**9,819,076**
Uses - By Division Description					
MYR Housing & Community Dev	209,785,430	185,801,572	(23,983,858)	195,307,922	9,506,350
MYR Office Of The Mayor	10,265,452	10,893,489	628,037	11,206,215	312,726
Uses by Division Total	**220,050,882**	**196,695,061**	**(23,355,821)**	**206,514,137**	**9,819,076**

MUNICIPAL TRANSPORTATION AGENCY

MISSION

The San Francisco Municipal Transportation Agency's (SFMTA) goals are to: create a safer transportation experience for everyone, make transit and other sustainable modes of transportation the most attractive and preferred means of travel, improve the quality of life and environment in San Francisco and the region, and create a workplace that delivers outstanding service. For more information about this department's services, please visit **sfmta.com**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.5 billion for the San Francisco Municipal Transportation Agency is $81.6 million, or 5.9 percent, higher than FY 2022-23 budget. This is primarily due to increased salary and benefit costs, non-personnel services costs, and increased capital investments. The FY 2024-25 proposed budget of $1.5 billion is $6.2 million, or 0.4 percent, lower than the FY 2023-24 proposed budget. This change is due to a decrease in benefits costs and non-personnel services costs, offset by increased capital investments and expiring federal revenues.

Customer Experience

The Mayor's proposed budget supports transit service that is a lynchpin of San Francisco's economic recovery. It invests in improving the customer experience for public transportation in San Francisco in a variety of ways, including increased budgets for car cleanings, signage, and transit stop maintenance. The SFMTA continues to expand transit priority lanes to increase system speed and reliability. Since 2019, the SFMTA has nearly doubled red transit-only lanes from 11 miles to 20 miles, with more expansions planned. The FY 2023-24 budget does not raise any fares, helping make transit a more affordable and attractive option to riders. This budget's funds continues the Free Muni for all Youth program, allowing all San Franciscans 18 and under to ride SFMTA services for free.

Capital Investment

The FY 2023-24 SFMTA capital budget is $388.2 million. The largest component is $143.9 million towards the transit fleet, which includes buses and Muni subway cars. The proposed capital budget also funds $32.4 million for replacement of the Muni Metro Train Control System, $67.5 million towards upgraded facilities for better maintenance, and $37.3 million for street safety improvements. These investments will improve system reliability and allow the SFMTA to support San Francisco's long-term economic recovery.

Fiscal Cliff and Continued Recovery

In FY 2023-24, the SFMTA is projected to use $247 million in federal funds for operating purposes to balance its budget. Remaining federal relief will be used in FY 2024-25, at which point it will be exhausted. After FY 2024-25, the SFMTA faces a projected fiscal cliff due to transit fare revenue losses and the Department's will need to identify new revenue sources and implement expenditure controls to maintain service levels.

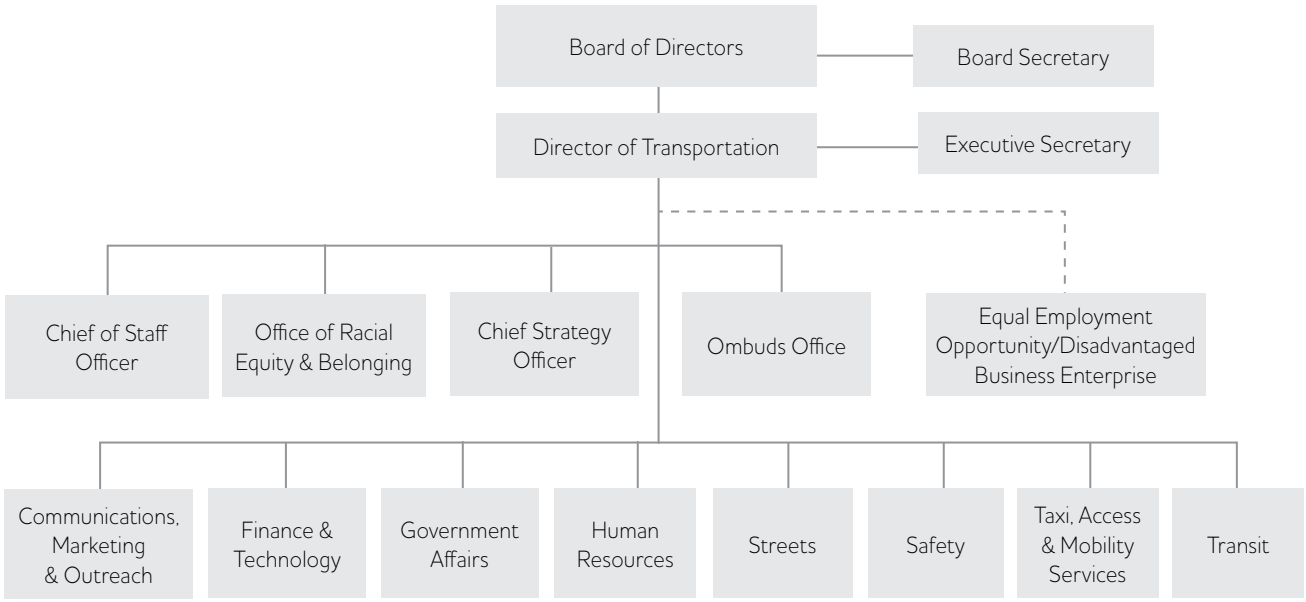
The FY 2023-24 budget invests in human resources and workforce development staff to help SFMTA fill vacancies. The Department's apprenticeship program is also being expanded to create new skilled labor hiring pathways. These enhancements will position SFMTA to maintain service for public transportation as the City continues to recover from the COVID-19 pandemic.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Create a work environment that is responsive, equitable and inclusive.					
Employee Rating: Overall employee satisfaction (%)	48%	N/A	50%	53%	N/A
Employee wellness program utilization rate	N/A	N/A	N/A	N/A	N/A
Deliver reliable and equitable transportation services.					
Customer rating: Overall satisfaction with Muni	57%	N/A	N/A	66%	N/A
Muni customer complaints per 100,000 miles	69	61	65	61	N/A
Muni on-time performance	51%	56%	85%	85%	85%
Muni total annual ridership	116,265,671	N/A	140,000,000	N/A	N/A
Muni total annual ridership - Cable Car	N/A	N/A	N/A	N/A	N/A
Muni total annual ridership - Light Rail	27,196,482	N/A	N/A	N/A	N/A
Muni total annual ridership - Motor Bus	58,779,584	N/A	N/A	N/A	N/A
Muni total annual ridership - Streetcar	N/A	N/A	N/A	N/A	N/A
Muni total annual ridership - Trolley Bus	30,289,605	N/A	N/A	N/A	N/A
Paratransit on-time performance	98%	98%	87%	88%	N/A
Percentage of eligible population utilizing free or discounted Muni fare programs (Lifeline)	4.9%	46%	30%	40%	N/A
Percentage of Muni trips with early arrivals	34%	28%	N/A	N/A	N/A
Percentage of Muni trips with late arrivals	11%	12%	N/A	N/A	N/A
Percentage of Muni trips with very late arrivals	4.5%	4.0%	N/A	N/A	N/A
Percentage of scheduled service hours delivered	93%	98%	99%	99%	99%
Eliminate pollution and greenhouse gas emissions by increasing use of transit, walking, and bicycling.					
Muni average weekday boardings	304,196	430,405	422,000	410,450	N/A
Sustainable transportation mode share	N/A	N/A	N/A	N/A	N/A
Fix things before they break, and modernize systems and infrastructure.					
Hazardous traffic signal reports: % responded to and repaired within two hours	98%	99%	92%	92%	N/A
Parking meter malfunction reports: % responded to and repaired within 48 hours	91%	93%	90%	90%	N/A
Make streets safer for everyone.					
Muni collisions per 100,000 vehicle miles	3.9	4.5	5.0	5.0	N/A
SFPD-reported Muni-related crimes per 100,000 miles	2.1	2.3	3.5	N/A	N/A

ORGANIZATIONAL STRUCTURE: MUNICIPAL TRANSPORTATION AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	6,306.81	6,159.48	(147.34)	6,124.16	(35.31)
Non-Operating Positions (CAP/Other)	(500.64)	(509.50)	(8.86)	(509.50)	
Net Operating Positions	**5,806.17**	**5,649.98**	**(156.20)**	**5,614.66**	**(35.31)**
Sources					
Intergovernmental: Federal	177,432,459	206,084,347	28,651,888	136,282,950	(69,801,397)
Intergovernmental: Other	121,006,370	124,239,639	3,233,269	124,239,639	
Intergovernmental: State	60,234,073	61,088,973	854,900	61,088,973	
Charges for Services	152,357,361	182,800,965	30,443,604	182,792,150	(8,815)
Fines, Forfeiture, & Penalties	98,609,197	101,282,266	2,673,069	101,282,266	
Licenses, Permits,& Franchises	19,530,556	19,921,167	390,611	19,921,167	
Rents & Concessions	121,921,370	139,849,506	17,928,136	139,849,506	
Other Revenues	18,248,894	22,509,428	4,260,534	59,738,396	37,228,968
Interest & Investment Income	12,147,776	12,390,731	242,955	12,313,034	(77,697)
Expenditure Recovery	3,884,254	4,384,254	500,000	4,392,504	8,250
IntraFund Transfers In	39,262,064	45,387,369	6,125,305	46,331,369	944,000
Transfers In	273,966,578	249,960,512	(24,006,066)	253,944,512	3,984,000
Beg Fund Balance - Budget Only	52,700,000		(52,700,000)		
Transfer Adjustment-Source	(233,079,388)	(210,898,856)	22,180,532	(211,842,856)	(944,000)
General Fund	472,540,000	513,360,000	40,820,000	535,870,000	22,510,000
Sources Total	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**
Uses - Operating Expenditures					
Salaries	642,700,360	624,015,243	(18,685,117)	633,719,759	9,704,516
Mandatory Fringe Benefits	303,356,590	345,414,521	42,057,931	294,463,644	(50,950,877)
Non-Personnel Services	247,122,886	259,520,795	12,397,909	249,300,613	(10,220,182)
Capital Outlay	36,352,061	65,210,058	28,857,997	111,259,026	46,048,968
Debt Service	22,980,226	27,850,760	4,870,534	27,850,760	
Intrafund Transfers Out	39,262,064	45,387,369	6,125,305	46,331,369	944,000
Materials & Supplies	74,590,391	74,590,552	161	74,590,551	(1)
Overhead and Allocations	(37,716,442)	(33,952,656)	3,763,786	(41,763,765)	(7,811,109)
Programmatic Projects	271,000		(271,000)		
Services Of Other Depts	101,104,492	109,711,028	8,606,536	116,783,022	7,071,994
Transfers Out	193,817,324	165,511,487	(28,305,837)	165,511,487	
Transfer Adjustment - Uses	(233,079,388)	(210,898,856)	22,180,532	(211,842,856)	(944,000)
Uses Total	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**
Uses - By Division Description					
MTAAW Agency-wide	121,906,815	206,078,875	84,172,060	134,274,434	(71,804,441)
MTABD Board Of Directors	675,178	685,495	10,317	703,357	17,862
MTACC CV-Captl Progr & Constr	46,132,928	68,379,051	22,246,123	111,119,535	42,740,484
MTACO Communications	8,345,324	8,313,399	(31,925)	8,451,913	138,514
MTAED Executive Director	7,686,570	8,909,648	1,223,078	9,126,430	216,782
MTAFA Fit Finance & Info Tech	98,156,424	95,567,302	(2,589,122)	96,163,743	596,441
MTAGA Government Affairs	2,143,042	2,282,841	139,799	2,346,741	63,900
MTAHR Human Resources	30,964,818	31,154,816	189,998	31,754,582	599,766
MTASA Safety	7,558,685	7,646,796	88,111	7,798,535	151,739
MTASS Sustainable Streets	220,198,406	223,487,303	3,288,897	229,903,869	6,416,566
MTAST Chief Strategy Office	23,897,400	26,036,469	2,139,069	26,771,695	735,226
MTATS Transit Svc Division	783,308,057	753,965,600	(29,342,457)	767,839,569	13,873,969
MTATZ Taxi & Accessible Svc	39,787,917	39,852,706	64,789	39,949,207	96,501
Uses by Division Total	**1,390,761,564**	**1,472,360,301**	**81,598,737**	**1,466,203,610**	**(6,156,691)**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Municipal Transportation Agency.

POLICE ACCOUNTABILITY

MISSION

The Department of Police Accountability (DPA) is committed to providing the City and County of San Francisco with independent and impartial law enforcement oversight through investigations, policy recommendations, and performance audits to ensure that the City reflects the values and concerns of the community it serves. For more information about this department's services, please **visit sf.gov/departments/department-police-accountability**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $10.0 million for the Department of Police Accountability is $0.2 million, or 2.2 percent, higher than FY 2022-23 budget. This is primarily due to one-time funding to support Sheriff's investigations work. The FY 2024-25 proposed budget of $9.8 million is $0.2 million, or 1.7 percent lower than the FY 2023-24 proposed budget. This change is due to holding positions vacant and the loss of one-time funding in the prior year.

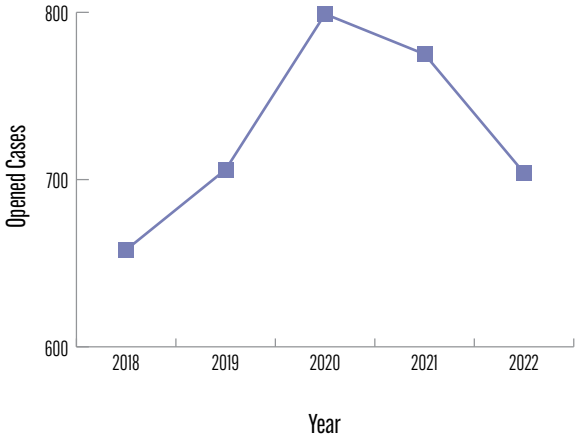
Case Tracking

The Department of Police Accountability's cases are increasingly complex and require additional review due to the prevalence of video evidence. The Department will continue using existing programs and resources to ensure that it meets mandated investigation levels. In addition, the Department is also actively investigating complaints filed against the Sheriff's Office until the Office of Inspector General becomes operational.

DPA has endeavored to meet community and Police Commission expectations by exercising its charter-mandated authority to conduct periodic biased policing audits of the San Francisco Police Department.

Complying with new state laws including SB 1421, SB 16, and SB 2 continues to present significant

5 YEAR COMPARISON OF OPENED CASES. *Cases increased by 6 percent from 2018 to 2021 and decreased by 1 percent in 2021.*



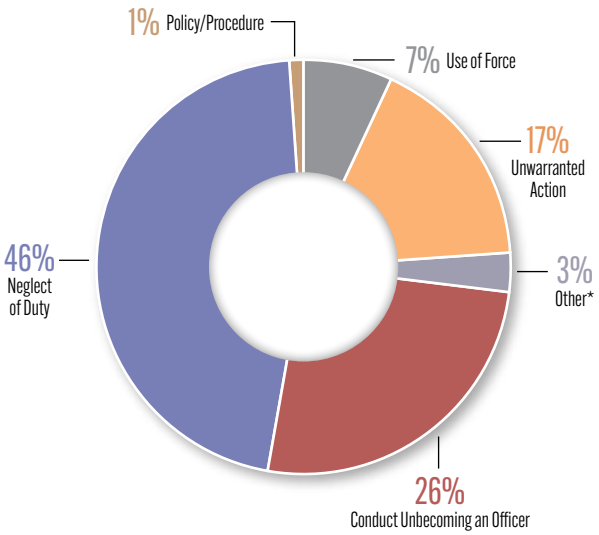
administrative challenges as DPA reviews and redacts thousands of qualifying records. As of January 1, 2023, nine new disclosure categories require additional record review and an obligation to provide case data to the statewide Commission on Peace Officer Standards and Training.

Racial Equity

DPA will continue prioritizing racial equity by pursuing multiple internal and external equity actions, including outreach activities, internship programs, and using the Career Pathway Program to advance racial equity in the community.

2022 CASE ALLEGATIONS.

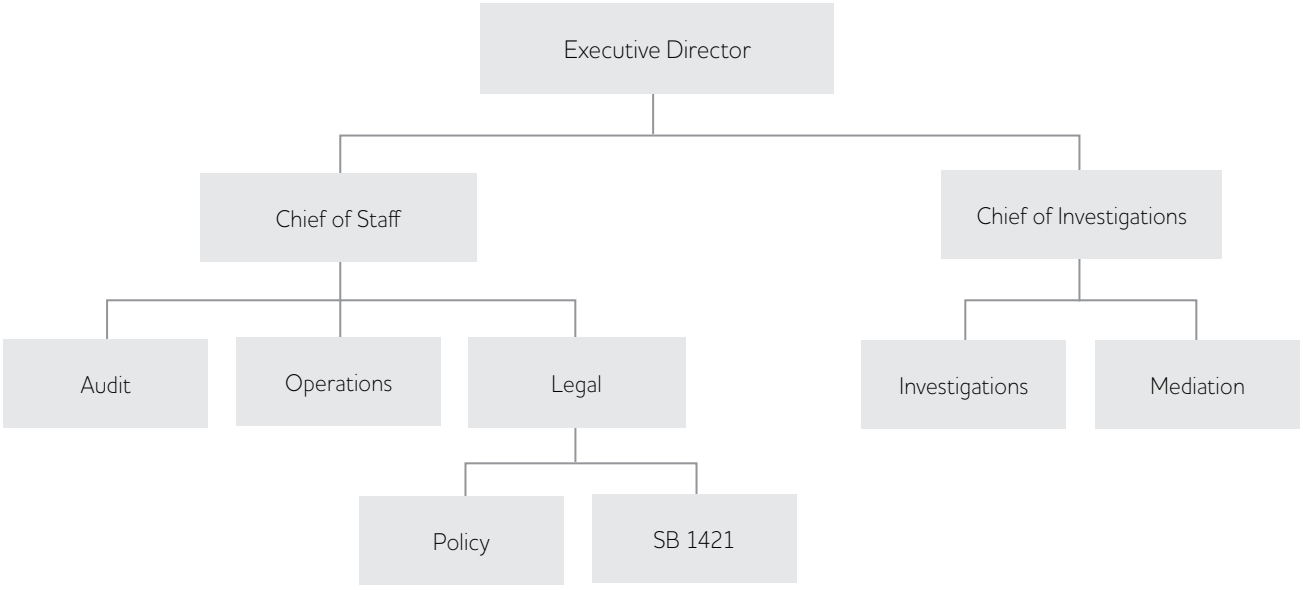
Allegations describe officer misconduct. Multiple allegations are usually investigated for each case. In 2022, 2,487 new allegations were brought against 830 officer involvement (some officers were the subject of multiple investigations). The most common allegations were Neglect of Duty, Conduct Unbecoming an Officer, and Unwarranted Action, which made up a combined 89 percent of all allegations.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Address civilian complaints of police misconduct professionally and efficiently					
Number of Cases Closed During the Reporting Period	742	712	720	720	720
Percentage of Sustained Cases that Resulted in Corrective or Disciplinary Action by the Chief or Police Commission	87%	78%	90%	90%	90%

ORGANIZATIONAL STRUCTURE: POLICE ACCOUNTABILITY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	45.17	41.95	(3.22)	41.85	(0.10)
Non-Operating Positions (CAP/Other)	(2.00)	(1.00)	1.00	(1.00)	
Net Operating Positions	**43.17**	**40.95**	**(2.22)**	**40.85**	**(0.10)**
Sources					
Expenditure Recovery	128,000	332,795	204,795	332,795	
General Fund	9,648,177	9,657,558	9,381	9,488,396	(169,162)
Sources Total	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**
Uses - Operating Expenditures					
Salaries	6,003,750	5,930,159	(73,591)	6,158,974	228,815
Mandatory Fringe Benefits	2,257,157	2,086,784	(170,373)	2,143,678	56,894
Non-Personnel Services	324,336	334,336	10,000	333,742	(594)
Materials & Supplies	34,918	34,918		31,426	(3,492)
Programmatic Projects	100,000	500,000	400,000	100,000	(400,000)
Services Of Other Depts	1,056,016	1,104,156	48,140	1,053,371	(50,785)
Uses Total	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**
Uses - By Division Description					
DPA Police Accountabilty	9,776,177	9,990,353	214,176	9,821,191	(169,162)
Uses by Division Total	**9,776,177**	**9,990,353**	**214,176**	**9,821,191**	**(169,162)**

POLICE DEPARTMENT

MISSION

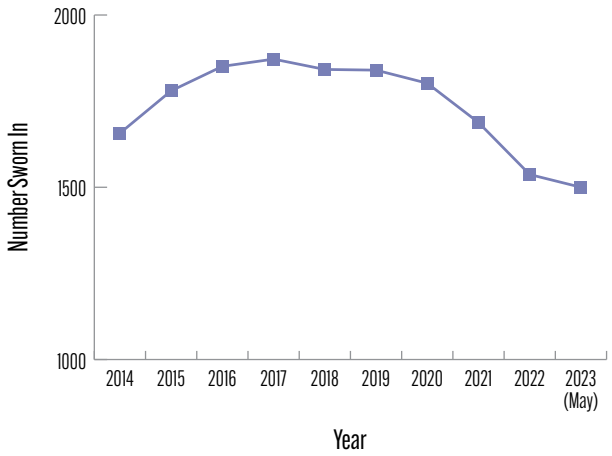
The San Francisco Police Department (SFPD) is committed to ensuring safety while maintaining respect for all. The Department provides responsive policing through collaboration with the community, and works to maintain and build trust and respect. For more information about this department's services, please visit **sanfranciscopolice.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $776.8 million for the Police Department is $62.8 million, or 8.8 percent, higher than FY 2022-23 budget. This is primarily due to increased overtime, increased costs associated with recently negotiated labor agreements, and new Police Service Aide and Community Ambassador positions. The FY 2024-25 proposed budget of $787.9 million is $11.1 million, or 1.4 percent, higher than the FY 2023-24 proposed budget. This change is due to salaries and benefits costs related to the labor contract and continuing new positions, offset by overtime savings.

Recruitment and Retention

The Mayor's proposed budget includes expanded investments within the San Francisco Police Department (SFPD) to promote recruitment, restore staffing to pre-pandemic levels, and promote public safety within the City. San Francisco has seen an increase in applications for Police Department academies over the last six months, and interest continues to grow. Seeking to capitalize on this momentum, the budget sets dynamic Academy class goals so that the Department is ready to start classes as soon as they fill, and taken together will total up 100 new recruits in FY 2023-24 and 120 new recruits in FY 2023-24, with the goal backfilling a total of 220 officers over the next two budget years. Recognizing challenges the Department is facing with recruitment and retention, the Mayor's proposed budget also includes new funding to support efforts to attract new officers and keep those currently employed. In April 2023, the City agreed to a new memorandum of understanding (MOU) which will adjust both entry-level and continuing salaries for incoming and



POLICE DEPARTMENT END OF YEAR SWORN FULL DUTY STAFFING. *Staffing levels continue to fall behind recommended levels as separations have outpaced recruiting.*

current officers. The proposed budget fully funds wage increases of 7.75 percent for all sworn staff across FY 2023-24 and FY 2024-25, as well as retention pay increases of 3 percent when officers reach five, seven, and eight years of service. Taken together, these wage increases make the City the highest paid starting salary for officers of large Bay Area cities (100,000 or more) and provide significant retention incentives to prevent the outflow of experienced officers.

In addition to fully funding these wage increases, the proposed budget provides overtime funding support to account for the Department's chronic understaffing to ensure necessary deployment levels as the Department staffs up.

Prop F Ambassadors

The Mayor's proposed budget includes $2.8 million in FY 2023-24 and $2.9 million in FY 2024-25 to support expansion of the Prop F Community Ambassador program. Prop F Officer Ambassadors are a group of formerly-retired sworn officers who have been specially trained to build relationships with the community. They are assigned to specific neighborhoods and work to develop trust and understanding between the police and the people they serve, and are limited to a part-time status. This investment supports an additional 24,000 hours of Ambassador time per fiscal year, as the Department has identified and hired an additional 25 Prop F Officers in April 2023.

Community Police Service Aides

The Mayor's proposed budget includes $2.2 million in FY 2023-24 and $3.0 million in FY 2024-25 to support expansion of the Community Police Service Aide (PSA) program. PSAs are civilian employees of the San Francisco Police Department who provide a variety of support services to sworn officers. PSAs are not peace officers and do not carry firearms, but are required to wear uniforms and are an integral part of civilianization of the Department, allowing for relationship building within communities and faster response times to non-emergency calls. This investment supports an additional 22 PSA positions and 2 PSA Supervisors.

Reform Sustainability and Transparency

The Department continues its progress on the Collaborative Reform Initiative recommendations. As of May 2023, the SFPD has achieved substantial compliance in 245 of the 272 recommendations. The California Department of Justice has agreed to continue being the independent third-party monitor for the remaining 27 recommendations, of which, 19 require investments in information technology to progress forward. The budget continues funding to continue reform work; positions for Community Policy Working Groups to gather community input and feedback on Department General Orders or Department Manuals; and additional positions to support Public Records Act requests for improved transparency.

Vehicles and Equipment

The Mayor's proposed budget includes $4.5 million investment over the two budget years to replace vehicles of the SFPD's aging fleet, outfit existing vehicles with new technology, and provide state-of-the-art drug detection equipment to all District stations.

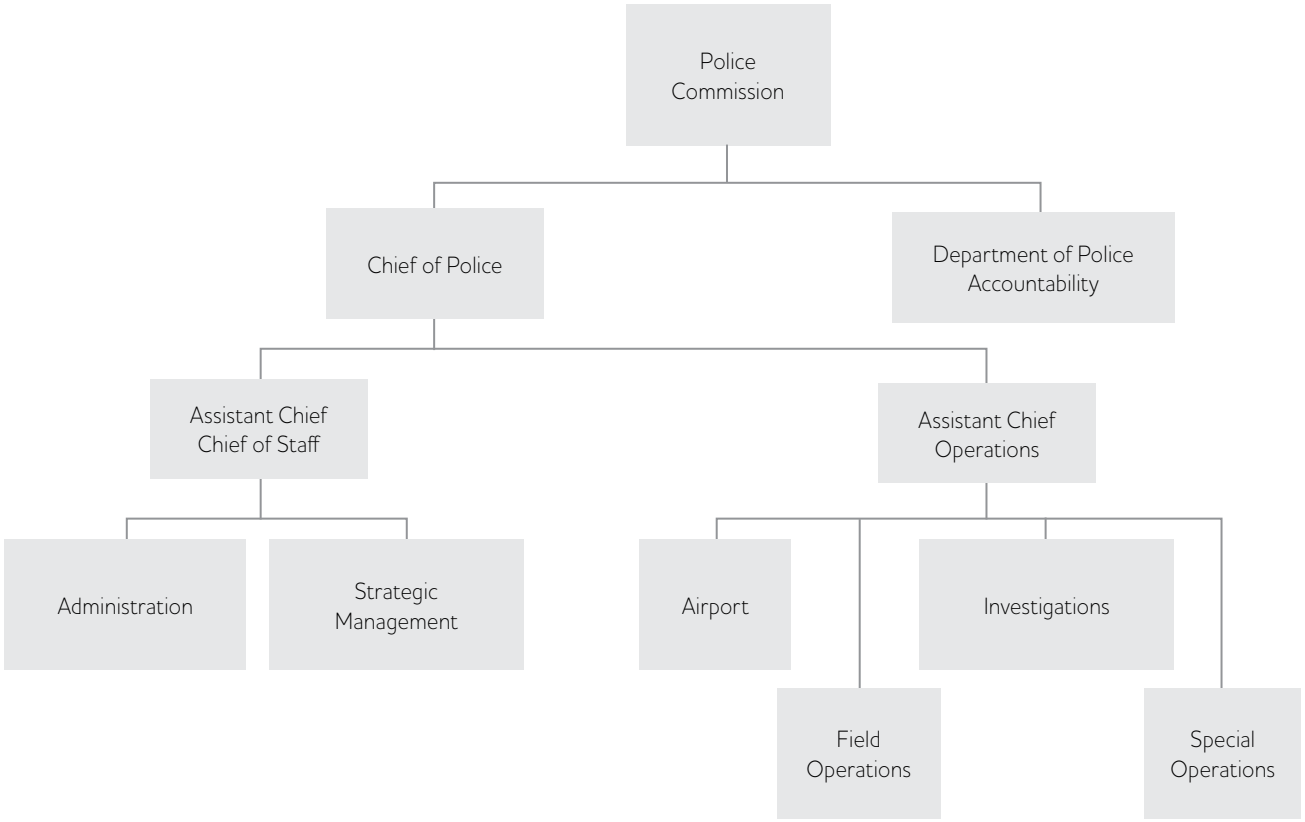
Efficiency Gains Through Technology

The Federal Bureau of Investigation's Uniform Crime Reporting Program has transitioned to the National Incident-Based Reporting System (NIBRS) and will only accept incident data adhering to the NIBRS format. The proposed budget includes $4.9 million in FY 2024 to help implement a new NIBRS-compliant Record Management System (RMS). SFPD will have a modern RMS system that will reduce the burden of using multiple disparate systems and improve data reporting capabilities and crime data quality.

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Improve Responsiveness					
Ensure the safety of persons riding public transportation (MUNI) in the City; offenses reported as per 1,000 riders	0.7	0.6	0.0	0.0	0.0
Median Response Time to Priority A Calls (Minutes, Call Entry to On-Scene)	6.6	8.0	8.0	8.0	8.0
Median Response Time to Priority B Calls (Minutes, Call Entry to On-Scene)	25	20	20	20	20
Median Response Time to Priority C Calls (Minutes, Call Entry to On-Scene)	64	60	60	60	60
Measure and Communicate					
Firearm seizures	1,086	1,136	1,195	1,159	1,182
Number of 'driving under the influence' arrests	253	306	253	0.0	0.0
Percentage of citations for top five causes of collisions	55%	50%	50%	50%	50%
UCR: Number of UCR homicides per 100,000 population	6.2	7.4	0.0	0.0	0
UCR: Number of UCR Part I property offenses reported	46,568	49,372	45,404	48,138	46,934
UCR: Number of UCR Part I property offenses reported per 100,000 population	5,323	5,642	5,190	5,501	5,363
UCR: Number of UCR Part I violent offenses reported per 100,000 population	579	610	564	595	580
UCR: Number UCR Part I violent offenses reported	5,063	5,344	4,936	5,210	5,080

ORGANIZATIONAL STRUCTURE: POLICE DEPARTMENT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2,893.11	3,035.17	142.06	3,050.58	15.41
Non-Operating Positions (CAP/Other)	(43.75)	(90.87)	(47.12)	(100.00)	(9.13)
Net Operating Positions	**2,849.36**	**2,944.30**	**94.94**	**2,950.58**	**6.28**

Sources

Intergovernmental: Federal	1,154,503	8,172,005	7,017,502	1,147,850	(7,024,155)
Intergovernmental: State	51,322,886	52,261,478	938,592	51,819,542	(441,936)
Charges for Services	9,022,414	9,045,626	23,212	9,045,630	4
Fines, Forfeiture, & Penalties	770,207	795,454	25,247	795,454	
Licenses, Permits,& Franchises	994,806	1,489,610	494,804	1,489,610	
Expenditure Recovery	5,906,787	6,016,843	110,056	6,096,115	79,272
Transfer Adjustment-Source	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
General Fund	571,147,271	619,136,268	47,988,997	635,205,013	16,068,745
Sources Total	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**

Uses - Operating Expenditures

Salaries	459,390,919	521,541,914	62,150,995	542,152,839	20,610,925
Mandatory Fringe Benefits	136,414,814	134,454,892	(1,959,922)	139,146,722	4,691,830
Non-Personnel Services	24,905,863	18,509,488	(6,396,375)	18,344,926	(164,562)
City Grant Program	166,122	166,122		166,122	
Capital Outlay	4,707,404	4,253,366	(454,038)	3,073,339	(1,180,027)
Carry-Forward Budgets Only		494,805	494,805	494,805	
Debt Service	550,000	550,000		550,000	
Materials & Supplies	5,847,650	6,811,207	963,557	6,059,271	(751,936)
Programmatic Projects	11,978,853	17,059,353	5,080,500	4,249,219	(12,810,134)
Services Of Other Depts	70,019,059	72,945,553	2,926,494	73,641,073	695,520
Uses Total	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**

Uses - By Division Description

POL Admin	138,932,764	153,788,691	14,855,927	143,884,621	(9,904,070)
POL - Airport	73,661,810	79,869,416	6,207,606	82,279,102	2,409,686
POL - FOB - Field Operations	454,566,348	493,125,633	38,559,285	509,395,989	16,270,356
POL - SOB - Special Operations	46,819,762	50,002,960	3,183,198	52,318,604	2,315,644
Uses by Division Total	**713,980,684**	**776,786,700**	**62,806,016**	**787,878,316**	**11,091,616**

PORT

MISSION

The Port of San Francisco (PRT) manages the waterfront as a gateway to a world-class city and advances environmentally and financially sustainable maritime, recreational, and economic opportunities to serve the City, Bay Area region, and California. For more information about this department's services, please visit **sfport.com**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $150.1 million for the Port is $43.6 million, or 22.5 percent lower than the FY 2022-23 budget because the majority of the $114 million of American Rescue Plan Act (ARPA) economic recovery stimulus funds received by the Port was appropriated in FY 2022-23. The proposed FY 2024-25 budget of $151.0 million is $0.9 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increased salary and benefit costs.

Addition of Mission Bay Parks

FY 2023-24 is the second year of the biennial budget previously approved by the Mayor and Board of Supervisors, and includes two budget items that were not previously approved.

The Mayor's proposed budget includes funds to provide for the ongoing operations of select Mission Bay parks that were previously operated by the Office of Community Investment and Infrastructure (OCII). State law requires OCII to dispose of their real property interests, including parks in Mission Bay which are on Port property. The Mayor's proposed budget includes approximately $1.0 million in revenue from the Community Facilities District in Mission Bay to fund annual operating costs.

Additionally, the Mayor's proposed budget includes approval of new contracts to allow for maintenance of non-standard improvements at the Mission Rock and Pier 70 development sites. These development projects include unique improvements which do not meet the Department of Public Works (DPW) standards, and therefore cannot be maintained by DPW. The proposed new contracts provide for the needed maintenance at a savings to the City.

Pursuing Economic Recovery

The Port launched COVID-19 pandemic recovery efforts in 2021 and experienced early success with the allocation of up to $114 million in stimulus funding which provided an economic reprieve to the Port's operations and budget, sustaining a safe and active waterfront, and allowing the Port to support its tenants and drive new leasing. Actual FY 2022 results showed the recovery was well underway, with operating revenues nearing pre-pandemic levels and cruise passenger volumes reaching historic highs.

In FY 2023-24 the Port will continue to focus on economic recovery, maximizing revenue from business such as cargo and cruise, seeking and investing in new tenants, revitalizing historic piers, activating waterfront neighborhoods, and

identifying external funding sources to improve facilities, support resilience, and reduce its capital backlog.

Waterfront Resilience Program

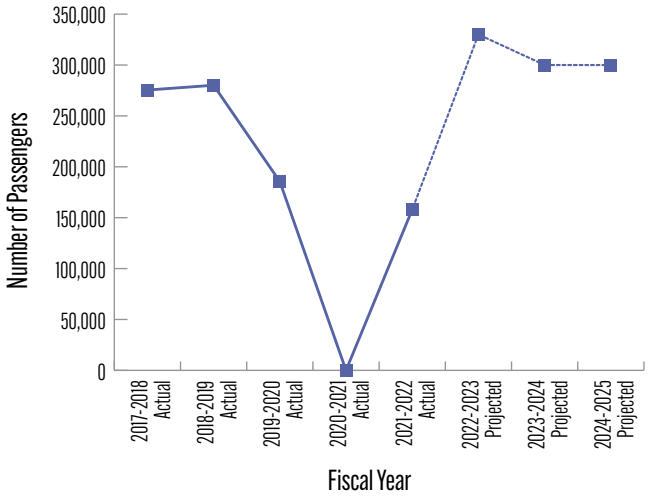
In recognition of the need to address both seismic and flood risk, the Port of San Francisco has created the Waterfront Resilience Program and is advancing assessments, policies, plans and projects to reduce these risks as efficiently and effectively as possible. As of 2018, the rough estimated cost to reduce these risks for the three miles of the Embarcadero Seawall is over was up to $5 billion, with less than $1 billion in funding sources identified. The Port is now working with the U.S. Army Corps of Engineers (USACE) on a more detailed study of coastal flood risks and the strategies to address them across the full 7.5 miles of Port waterfront (as compared to the three miles of Embarcadero Seawall). The Port expects to report the projected timeline and cost of such measures during the first half of 2024. Initial funding sources include the U.S. Army Corps of Engineers (USACE), General Obligation bonds, and Port contributions.

While advancing the broader resilience work with USACE, the Port has identified 23 potential Embarcadero early projects to advance into the design phase based on its extensive risk assessment work, including the Embarcadero Seawall Multi-Hazard Risk Assessment and the joint Disaster Response Exercise conducted with the Department of Emergency Management. These projects address immediate needs and improve safety along the Embarcadero.

Pursuing Equity

The Port will continue to prioritize racial equity in FY 2023-24. In the coming fiscal years, the Port will make equity a key aspect of daily operations pursuing multiple internal and external equity actions, including building a culture of inclusion through an active employee mentorship program, improved diversity in recruitment, and the addition of an ombudsperson to support employee development. External equity efforts include funding to implement a line of credit program for Local Business Enterprises (LBE) in partnership with the Treasurer Tax Collector, workforce development in partnership with the Office of Economic and Workforce Development, and efforts to attract more LBE tenants to lease affordable Port space.

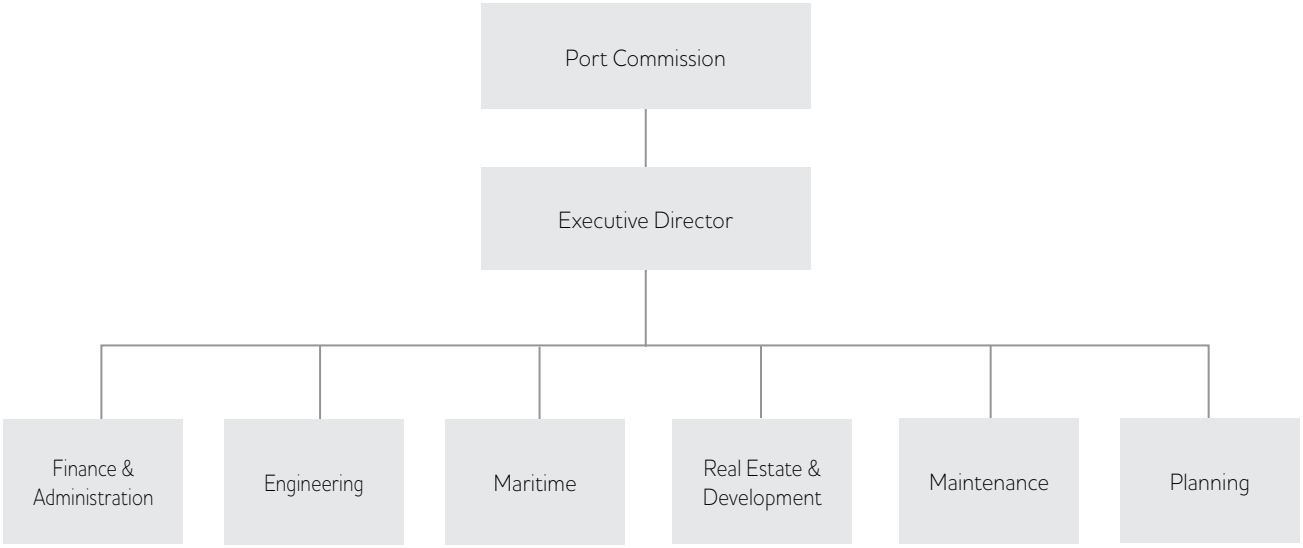
CRUISE LINE PASSENGERS BY FISCAL YEAR. *Operating revenues decreased during the COVID-19 Pandemic but are projected to grow in the upcoming budget years.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Economic Vitality: Attract and retain maritime and non-maritime commerce to contribute to the long term viability of the Port and the City					
Overall Port Vacancy Rate	5.5%	9.0%	9.0%	9.0%	9.0%
Total automobiles imports and exports	19,440	30,000	50,000	50,000	100,000
Total cargo tonnage - Bulk	913,954	800,000	1,000,000	1,000,000	1,000,000
Total number of cruise ship calls	71	113	100	125	125
Total number of cruise ship passengers	157,930	360,000	230,000	400,000	400,000
Engagement: Promote the richness the Port has to offer through education, marketing, and maintaining strong relationships with Port users and stakeholders					
Number of presentations to community groups	29	32	29	33	33
Total number of community meetings held to discuss ongoing Port projects and programs	44	46	44	47	47
Livability: Ensure improvements of the Port result in advances in the environment, social equity and quality of life for San Francisco residents and visitors					
Local Business Enterprise (LBE) participation --% of contracts awarded to LBEs	60%	50%	50%	50%	50%
Total number of ferry passengers transiting though Port managed facilities	3,176,191	3,180,000	3,350,000	3,816,000	4,579,200
Renewal: Enhance and balance maritime and economic purpose of the Port, its rich history, and its changing relationship with the City, so the waterfront continues to be a treasured destination					
Annual Capital Budget, in millions	$8.3	$13	$13	$15	$15
Cost per square foot of apron replacement (in dollars)	N/A	$200	$200	$200	$190
Cubic feet of pile and deck removed per fiscal year	N/A	20,000	20,000	20,000	50,000
Maintenance cost per square foot of Port facilities (in dollars)	$1.0	$1.1	$1.2	$1.1	$1.1
Number of unscheduled repairs of sewer pumps	11	11	11	11	11
Percentage of preventative maintenance of sewer pumps performed on schedule	87%	87%	87%	87%	87%
Total number of projects in defined development process	11	10	8.0	11	11
Stability: Maintain financial strength of the Port for future generations by addressing the growing backlog of deferred Port maintenance and managing waterfront assets to meet the long-term goals of the City and the Port					
Net Portwide Revenue/Designation to Capital (Gross Revenues minus Gross Expenditures, in millions)	$0.0	$13	$0.0	$15	$16
Net Revenue, Real Estate (Gross Revenues minus Gross Expenditures in millions)	$24	$60	$55	$62	$64
Outstanding receivables as a percent of annual billed revenue	29%	25%	12%	23%	19%
The Port's debt service coverage ratio	1.3	9.0	1.3	9.0	9.0

ORGANIZATIONAL STRUCTURE: PORT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	318.00	328.97	10.96	327.73	(1.24)
Non-Operating Positions (CAP/Other)	(68.53)	(70.00)	(1.47)	(70.00)	
Net Operating Positions	**249.47**	**258.97**	**9.49**	**257.73**	**(1.24)**
Sources					
Intergovernmental: Federal	74,479,632	27,279,000	(47,200,632)		(27,279,000)
Intergovernmental: Other		1,000,774	1,000,774	1,000,774	
Charges for Services	20,257,614	20,633,997	376,383	21,843,307	1,209,310
Fines, Forfeiture, & Penalties	2,750,213	2,819,552	69,339	2,819,552	
Rents & Concessions	77,557,481	85,976,464	8,418,983	110,714,498	24,738,034
Other Revenues	17,196,138	11,415,489	(5,780,649)	9,631,402	(1,784,087)
Interest & Investment Income	1,000,000	1,000,000		5,000,000	4,000,000
IntraFund Transfers In	91,402,040	47,106,318	(44,295,722)	26,667,698	(20,438,620)
Transfers In	500,000		(500,000)		
Transfer Adjustment-Source	(91,402,040)	(47,106,318)	44,295,722	(26,667,698)	20,438,620
General Fund		()		()	
Sources Total	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**
Uses - Operating Expenditures					
Salaries	33,615,334	35,827,687	2,212,353	36,760,557	932,870
Mandatory Fringe Benefits	14,925,218	15,307,798	382,580	15,497,065	189,267
Non-Personnel Services	15,254,479	15,248,943	(5,536)	17,077,514	1,828,571
Capital Outlay	80,234,610	33,740,034	(46,494,576)	30,258,671	(3,481,363)
Debt Service	6,879,558	6,135,955	(743,603)	6,135,955	
Intrafund Transfers Out	91,402,040	47,106,318	(44,295,722)	26,667,698	(20,438,620)
Materials & Supplies	1,039,805	1,333,905	294,100	1,323,397	(10,508)
Programmatic Projects	4,366,589	4,551,589	185,000	4,701,589	150,000
Services Of Other Depts	32,981,459	36,777,968	3,796,509	39,223,072	2,445,104
Transfers Out	31,713	31,713		31,713	
Unappropriated Rev-Designated	361,956	2,270	(359,686)		(2,270)
Unappropriated Rev Retained	4,050,357	1,167,414	(2,882,943)		(1,167,414)
Transfer Adjustment - Uses	(91,402,040)	(47,106,318)	44,295,722	(26,667,698)	20,438,620
Uses Total	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**
Uses - By Division Description					
PRT Engineering	7,047,185	7,298,224	251,039	7,520,547	222,323
PRT Executive	8,810,113	8,927,105	116,992	9,043,134	116,029
PRT Finance And Administration	32,500,926	35,149,829	2,648,903	37,415,431	2,265,602
PRT Maintenance	22,934,916	24,242,772	1,307,856	23,592,681	(650,091)
PRT Maritime	13,762,788	14,313,579	550,791	14,740,731	427,152
PRT Planning & Environment	3,043,955	3,161,954	117,999	3,224,779	62,825
PRT Port Commission (Portwide)	87,341,197	38,164,532	(49,176,665)	34,567,698	(3,596,834)
PRT Real Estate & Development	18,299,998	18,867,281	567,283	20,904,532	2,037,251
Uses by Division Total	**193,741,078**	**150,125,276**	**(43,615,802)**	**151,009,533**	**884,257**

PUBLIC DEFENDER

MISSION

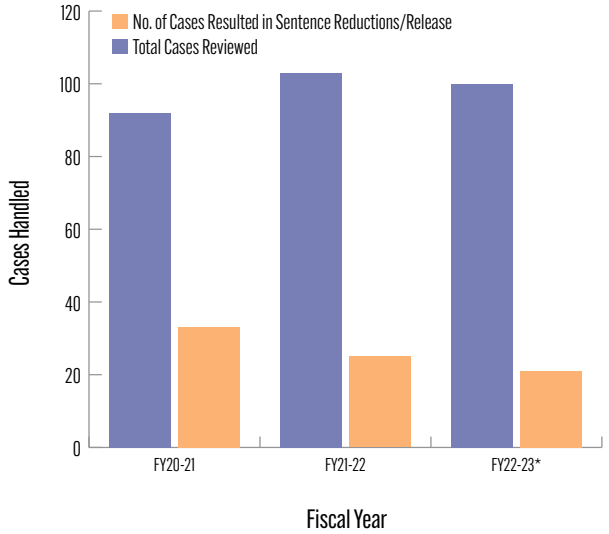
The Public Defender's Office (PDR) delivers zealous, compassionate, and client-centered legal representation to over 20,000 indigent persons accused of crimes, facing deportation, and/or involved in conservatorship matters in San Francisco, and advocates for systemic changes to benefit the City's most disenfranchised and disempowered. For more information about this department's services, please visit **sfpublicdefender.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $50.9 million for the Public Defender's Office is $0.7 million, or 1.3 percent, higher than FY 2022-23 budget. This is primarily due to increases in salaries and benefits. The FY 2024-25 proposed budget of $51.7 million is $0.8 million, or 1.6 percent higher than the FY 2023-24 proposed budget. This change is due increases in salaries and benefits.

Providing People with the Tools and Support to Rebuild their Lives and Increase Community Health

The Mayor's proposed budget includes $1.2 million of grant funding for The Freedom Project, which will allow PDR to continue administering post-conviction resentencing available under new legislation and evolving case law. The Freedom Project is dedicated to safe and successful post-release transition and post-conviction systemic change through ensuring every individual released is connected to housing, social services and ongoing, indefinite support. Additionally, the Project assists with other immediate needs such as cell phones, providing DMV vouchers, benefit enrollment assistance, employment referrals and more. This investment allows the Department to expand its indigent defense services for the City and County in client representation, including addressing Racial Justice Act violations, reviewing resentencing opportunities and parole suitability. The Public Defender strives to maintain this vital program so the Department may continue to meet the individual needs of its clients, their families and the overall community's need for a just and equitable system.



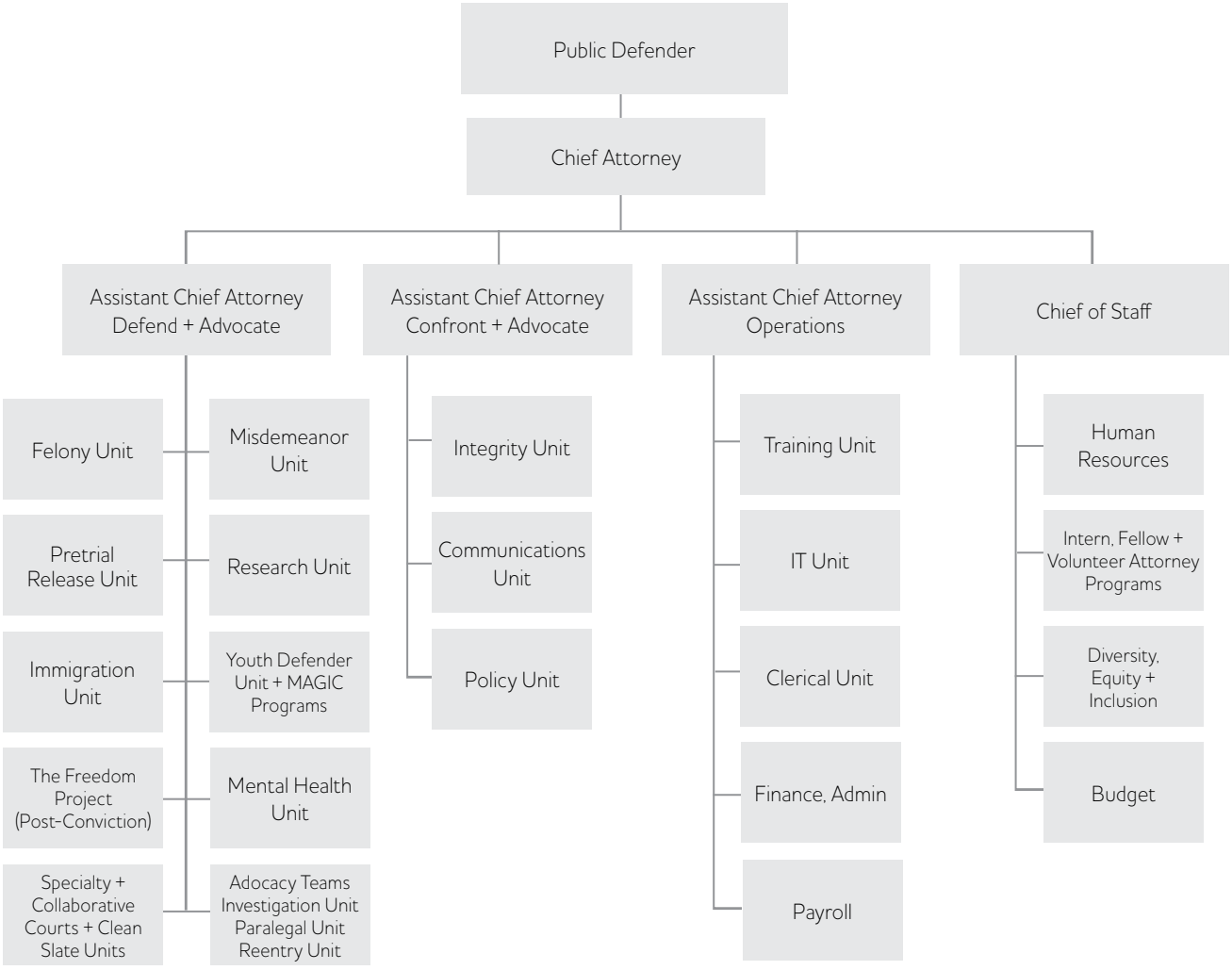
THE FREEDOM PROJECT CASES HANDLED. *Total Number of Cases Reviewed and Sentences Reduced (FY 2020 - FY 2023)*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Advocate for Clients' Release					
Clients provided pre-arraignment legal consultation	1,656	1,817	2,000	2,400	2,700
Number of bail motions filed by the Bail Unit	708	734	600	600	700
Provide alternatives to incarceration					
Number of carryover participants in Drug Court	187	95	60	30	30
Number of dismissals of Drug Court client cases	16	8.0	25	15	15
Number of Drug Court cases in bench warrant status	45	36	40	20	20
Number of new participants in Drug Court	96	78	100	50	50
Provide expungement services					
Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences	5,878	12,432	5,000	7,500	7,500
Number of motions filed on behalf of the clients under Clean Slate	2,400	2,006	1,400	1,800	1,800
Provide immigration representation					
Number of immigration matters handled	1,172	1,200	1,200	1,200	1,200
Provide Re-entry Services to Clients					
Number of clients evaluated for referral to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	355	300	300	300	300
Number of clients referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	273	200	200	200	200
Provide Services for Children of Incarcerated Parents					
Number of clients evaluated for referral and referred to services including shelter, housing, drug treatment, mental health treatment, educational and vocational services	70	80	80	80	80
Represent defendants effectively					
Number of felony matters handled[1]	7,827	6,452	10,646	8,462	6,452
Number of juvenile matters handled	2,000	3,766	2,190	3,870	3,967
Number of mental health clients represented	3,238	3,218	3,670	3,605	4,038
Number of misdemeanor matters handled[1]	3,500	4,130	4,083	3,797	4,130

1. PDR is currently transitioning to a new data gathering and reporting system.

ORGANIZATIONAL STRUCTURE: PUBLIC DEFENDER



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	215.85	215.84	(0.01)	210.68	(5.16)
Non-Operating Positions (CAP/Other)	(6.25)	(7.83)	(1.58)	(6.59)	1.24
Net Operating Positions	**209.60**	**208.01**	**(1.59)**	**204.09**	**(3.92)**
Sources					
Intergovernmental: Federal	57,704	54,063	(3,641)	54,063	
Intergovernmental: State	1,873,950	1,798,979	(74,971)	1,823,979	25,000
Other Revenues	531,858	588,142	56,284		(588,142)
Expenditure Recovery	92,000	92,000		92,000	
General Fund	47,629,825	48,327,775	697,950	49,724,786	1,397,011
Sources Total	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**
Uses - Operating Expenditures					
Salaries	33,754,013	34,809,051	1,055,038	35,591,860	782,809
Mandatory Fringe Benefits	11,757,242	11,380,561	(376,681)	11,526,824	146,263
Non-Personnel Services	1,873,474	1,342,751	(530,723)	1,332,335	(10,416)
City Grant Program		414,239	414,239	414,239	
Materials & Supplies	146,809	131,809	(15,000)	118,628	(13,181)
Programmatic Projects	314,276	333,212	18,936	333,212	
Services Of Other Depts	2,339,523	2,449,336	109,813	2,377,730	(71,606)
Uses Total	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**
Uses - By Division Description					
PDR Public Defender	50,185,337	50,860,959	675,622	51,694,828	833,869
Uses by Division Total	**50,185,337**	**50,860,959**	**675,622**	**51,694,828**	**833,869**

PUBLIC HEALTH

MISSION

The mission of the Department of Public Health (DPH) is to protect and promote the health of all San Franciscans. For more information about this department's services, please visit **sf.gov/departments/department-public-health**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $3.2 billion for the Department of Public Health is $238.2 million, or 7.9 percent, higher than the FY 2022-23 budget. This is primarily due to increases in salaries mandated by labor agreements, new programs supported by opioid settlement funding, and state and private funding for capital improvements and mental health services. The FY 2024-25 proposed budget of $3.2 billion is $25.3 million, or 0.8 percent, lower than the FY 2023-24 proposed budget. This change is driven by the expiration of one-time State and private funding that supported capital expenditures, offset by projected labor cost growth.

Opioid Settlement Funds

Through the work of the City Attorney's Office, San Francisco has now reached historic settlements with pharmacy chains and distributors for their role in fueling the opioid epidemic. The City has been dealing with the impacts of opioids for years, including the need for direct treatment and support for those struggling with addiction. The Mayor's proposed budget includes the first two years of the settlement funds, with over $100 million over the two budget years to address the devastating impacts of the opioid crisis. These funds will allow for the City to make progress in implementing the Overdose Prevention Plan released in October 2022. This evidence-based, equity-oriented plan aims to reduce fentanyl and other drug-related deaths, increase access to treatment for opioid use disorder (including addiction to fentanyl) and stimulant use disorder, increase social support for and reduce the stigma experienced by people at risk of overdose, and improve the community conditions in which drug use occurs. The plan builds upon decades of commitment and success by advocates, people who use drugs, and community organizations, whose partnership with the City is vital in this work.

CARE Court and Bridge Housing Programs

This fall, the State will begin implementing the new Community Assistance, Recovery and Empowerment (CARE) Court to connect clients struggling with untreated behavioral health issues with a court-ordered CARE Plan for up to 24 months. Under this pilot, Behavioral Health Service (BHS) will be responsible for the clinical evaluation of clients, who may be referred by a family member, health provider, or other community member with knowledge of their medical history. San Francisco has agreed to be part of the first cohort of counties implementing CARE Court, beginning October 2023 and has received $4.3 million in State funding for the first year of implementation. The Department must engage referred clients and, for those who are eligible, either reach a voluntary treatment agreement with them or develop a CARE Plan for review and adoption by a court order.

The Mayor's proposed budget in DPH also includes an anticipated grant from the State for Behavioral Health Bridge Housing for $32.0 million to be spent over the next four years to support behavioral health clients, especially those associated with CARE Court, in accessing shelter and housing

Sustaining Improvements at Laguna Honda Hospital

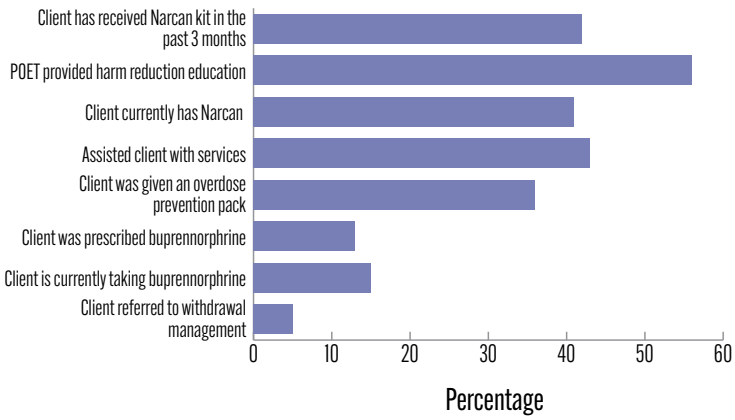
Laguna Honda Hospital (LHH) is dedicated to successful recertification in Medicare and Medicaid to continue providing care to our residents and bring long-term stability to the community. To support and maintain improvements gained through the recertification process, the Mayor's proposed budget supports 18 new positions in key areas including education and training for staff, patient care experience, medication management, and facility operations.

Capital and Bed Expansion Investments through State and Private Partnerships

The Mayor's proposed budget includes significant new investments in its Behavioral Health Services facilities expansion and at the Zuckerberg San Francisco General Hospital funded by the State and by private partners. The Department continues to successfully leverage outside capital investments to meet its ambitious goals for expanding capacity and improving facilities. These investments include:

- A $33.7 million state grant awarded to DPH to build new inpatient and outpatient psychiatric facilities for youth at ZSFG, which include 12 inpatient beds to up to 450 young people each year.
- An $18.3 million grant from the ZSFG Foundation for phase one of the build-out and additional improvements of the Outpatient Care Center, at Zuckerberg San Francisco General Hospital and Trauma Center. When completed, all outpatient services will be centralized into this building, which provides 500,000 patient visits per year.
- Two different Community Care Expansion grants from the State:
  - One of the grant is for $7.4 million, to be administered jointly with the Mayor's Office of Housing and Community Development, to provide operating subsidies towards leases costs and grants to licensed board and care operators towards the facility acquisition.
  - The second grant is $9.5 million that will support the renovation and expansion of the residential treatment step-down site on Treasure Island.

SORT POST-OVERDOSE ENGAGEMENT TEAM ENGAGEMENT OUTCOMES. *The goals of the of the SORT Post-Overdose Engagement Team (POET) are to reduce the risk of opioid-related death of individuals who have recently experienced an overdose, contribute to an overall reduction in overdose deaths through referrals and care coordination with community-based organziations, and to provide support to people who have survived any overdose.*



CalAIM Expansion for People At-Risk of Institutionalization and Justice-Involved People

The State of California is continuing its multi-year roll out of California Advancing and Innovating Medi-Cal (CalAIM), a new framework that encompasses a broad-based delivery system, program, and payment reform across the Medi-Cal program with a whole-person care approach. For the proposed FY 2023-24 and FY 2024-25 budget, the focus is on the roll-out of expanded benefits to people at risk of long-term institutionalization and justice-system involved people exiting jail. As CalAIM focuses on stabilizing patients in community settings as much as possible, the enhanced care management (ECM) benefit allows for Medi-Cal to pay for hands-on support to address both the clinical and non-clinical needs of medically complex patients to keep them out of institutions.

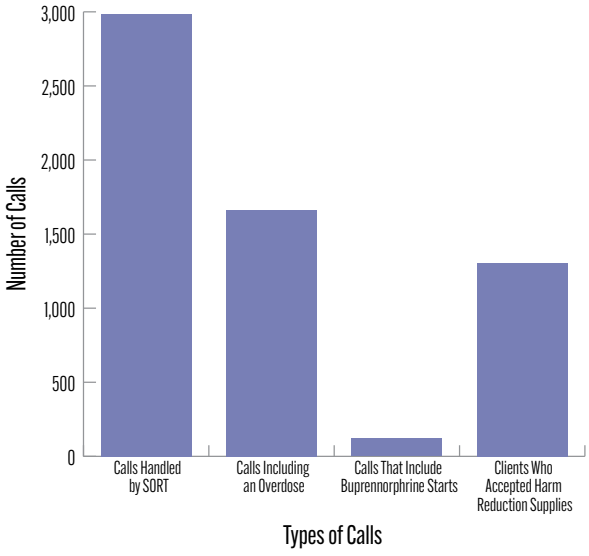
Health Equity Investments through the Mental Health Services Act

The Mayor's proposed budget includes $32.0 million in FY 2022-23 and $17.7 million of ongoing in additional Mental Health Services Act (MHSA) funds. These funds will be used to ensure the continuity of existing MHSA programming; support new, innovative and culturally congruent services to meet the pressing needs of the Black/African American community and sustain a pilot effort to provide mental health support for Black mothers. New initiatives in this budget include $15.0 million for a three-year pilot from FY 2023-24 through FY 2025-26 with the Dream Keeper Initiative to create a talk therapy, telehealth program for people in San Francisco, with a particular focus on Black/African American residents.

Fee for Service Transition

In January 2023, the San Francisco Health Plan (SFHP) and Zuckerberg San Francisco General Hospital (ZSFG) expanded its use of the fee-for-service model to maximize revenues. By expanding the use of fee-for-service, ZSFG will recover more funding from the SFHP and the State, while maintaining quality care for its patients. DPH projects $36.7 M in additional revenues in FY 2023-24 and $36.9 M in FY 2024-25 as result of the shift that is included in the Mayor's proposed budget.

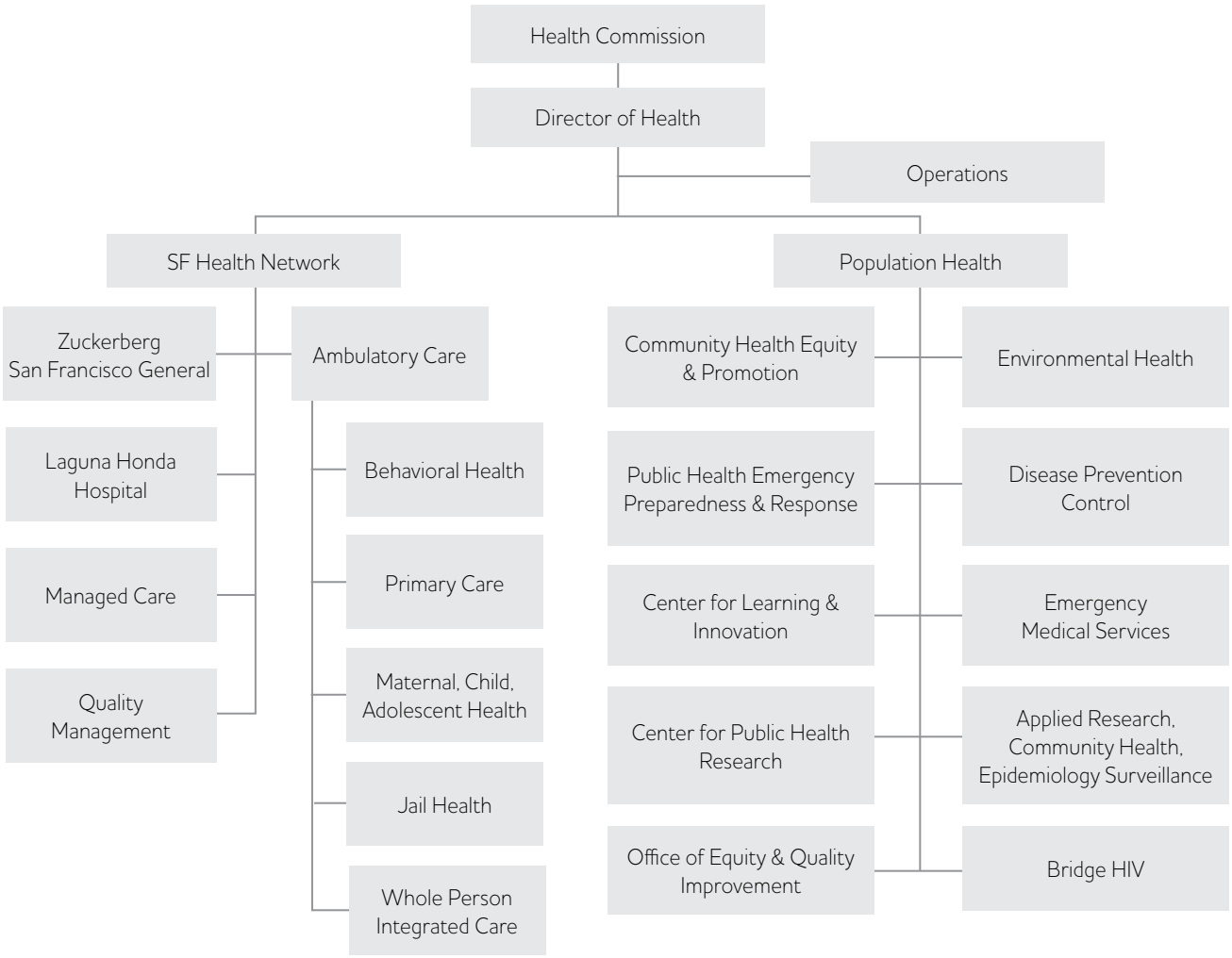
STREET RESPONSE TEAM. *The goals of the San Francisco Street Overdose Response Team (SORT) are to reduce the risk of opioid-related death of individuals who have recently experienced an overdose, contribute to an overall reduction in overdose deaths through referrals and care coordination with community-based organziations, and to provide support to people who have survived any overdose.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Ensure Equitable Access to All					
Percentage of San Francisco Residents with Health Coverage	97%	97%	97%	97%	97%
Protect & Promote the Health of all San Franciscans					
Total managed care program enrollees in the San Francisco Health Network, the City's health system	111,392	115,600	110,000	102,500	101,900
Number of participants in the Healthy San Francisco program for uninsured residents	16,136	13,500	10,000	6,000	3,000
Number of children who receive dental screening, fluoride varnish, education or sealant	5,870	7,000	8,500	9,900	10,100
Number of new HIV diagnoses	160	158	144	128	106
Percent of HIV infected patients who are virally suppressed within one year of diagnosis	80%	80%	85%	85%	85%
Number of complaint investigations performed by the Healthy Housing and Vector Control Program	2,111	2,500	3,000	3,000	3,000
Percentage of Healthy Housing and Vector Control Program complaints abated within 30 days	55%	60%	86%	70%	75%
Number of unique individuals receiving a Mental Health service in the SF Health Network	37,201	37,130	N/A	40,800	40,800
Number of unique clients under 18 years old in specialty mental health care	3,397	3,210	N/A	3,500	3,500
Number of unique individuals receiving a Substance Use Disorder service in the SF Health Network	16,878	16,539	N/A	18,200	18,200
Number of unique patients on buprenorphine (citywide)	3,094	3,268	N/A	3,511	3,718
Number of unique patients on methadone (citywide)	2,241	1,970	N/A	2,240	2,424
Number of Naloxone kits distributed	46,402	78,000	N/A	98,000	118,000
Number of Deaths due to Acute Toxicity (overdose)	600	606	N/A	595	554
Provide San Franciscans with World-Class Care					
Average Daily Population at Zuckerberg San Francisco General Hospital	296	315	295	308	308
Zuckerberg San Francisco General Hospital's Occupancy Rate	102%	102%	95%	100%	100%
Percentage of time that Zuckerberg San Francisco General Hospital Emergency Department is unable to accept lower-priority emergency cases	65%	64%	30%	50%	50%
Percentage of primary care patients rating their provider as 9 or 10 overall on the San Francisco Health Network patient satisfaction survey	87%	86%	86%	86%	86%

ORGANIZATIONAL STRUCTURE: PUBLIC HEALTH



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	7,857.13	7,843.88	(13.25)	7,884.93	41.05
Non-Operating Positions (CAP/Other)	(117.65)	(110.84)	6.81	(113.33)	(2.49)
Net Operating Positions	**7,739.48**	**7,733.04**	**(6.44)**	**7,771.60**	**38.56**
Sources					
Business Taxes	77,793,803	72,815,050	(4,978,753)	73,840,050	1,025,000
Intergovernmental: Federal	88,677,563	88,296,193	(381,370)	84,916,226	(3,379,967)
Intergovernmental: Other	128,168	600,000	471,832	600,000	
Intergovernmental: State	459,888,597	619,115,893	159,227,296	546,291,902	(72,823,991)
Charges for Services	1,300,600,669	1,366,624,825	66,024,156	1,336,423,529	(30,201,296)
Fines, Forfeiture, & Penalties	5,016,715	61,597,000	56,580,285	51,463,758	(10,133,242)
Licenses, Permits,& Franchises	9,799,511	11,510,407	1,710,896	11,613,737	103,330
Rents & Concessions	747,990	747,990		747,990	
Other Revenues	30,412,987	50,095,394	19,682,407	27,077,534	(23,017,860)
Interest & Investment Income	228,000	11,010,358	10,782,358	9,480,562	(1,529,796)
Expenditure Recovery	55,426,885	55,657,572	230,687	53,829,133	(1,828,439)
IntraFund Transfers In	21,478,764	12,584,544	(8,894,220)	26,384,086	13,799,542
Transfers In	117,620,351	108,398,459	(9,221,892)	107,221,186	(1,177,273)
Other Financing Sources	11,975,000	2,600,000	(9,375,000)		(2,600,000)
Beg Fund Balance - Budget Only	5,920,312	22,329,670	16,409,358	45,255,725	22,926,055
Transfer Adjustment-Source	(137,496,813)	(119,381,348)	18,115,465	(132,003,531)	(12,622,183)
General Fund	949,662,333	871,512,389	(78,149,944)	967,677,895	96,165,506
Sources Total	**2,997,880,835**	**3,236,114,396**	**238,233,561**	**3,210,819,782**	**(25,294,614)**
Uses - Operating Expenditures					
Salaries	1,110,954,146	1,152,656,322	41,702,176	1,194,032,428	41,376,106
Mandatory Fringe Benefits	422,238,054	414,348,810	(7,889,244)	430,190,554	15,841,744
Non-Personnel Services	987,180,009	1,086,801,170	99,621,161	1,088,786,650	1,985,480
City Grant Program	10,949,501	10,949,501		10,949,501	
Capital Outlay	29,560,972	79,251,959	49,690,987	1,417,430	(77,834,529)
Debt Service	12,170,265	17,737,015	5,566,750	25,444,770	7,707,755
Facilities Maintenance	4,096,690	4,301,526	204,836	4,516,603	215,077
Intrafund Transfers Out	21,478,764	12,584,544	(8,894,220)	26,384,086	13,799,542
Materials & Supplies	180,005,855	193,286,723	13,280,868	200,610,526	7,323,803
Overhead and Allocations	5,088,659	5,008,220	(80,439)	3,962,126	(1,046,094)
Programmatic Projects	74,904,547	84,915,305	10,010,758	63,842,172	(21,073,133)
Services Of Other Depts	156,136,110	185,788,780	29,652,670	187,067,022	1,278,242
Transfers Out	116,018,049	106,796,804	(9,221,245)	105,619,445	(1,177,359)
Unappropriated Rev Retained	4,596,027	1,069,065	(3,526,962)		(1,069,065)
Transfer Adjustment - Uses	(137,496,813)	(119,381,348)	18,115,465	(132,003,531)	(12,622,183)
Uses Total	**2,997,880,835**	**3,236,114,396**	**238,233,561**	**3,210,819,782**	**(25,294,614)**
Uses - By Division Description					
HAD Public Health Admin	170,743,555	185,829,206	15,085,651	197,228,534	11,399,328
HBH Behavioral Health	597,626,124	763,085,056	165,458,932	726,621,020	(36,464,036)
HGH Zuckerberg SF General	1,152,531,025	1,204,368,761	51,837,736	1,191,842,289	(12,526,472)
HHH Health At Home	9,494,128	9,756,723	262,595	10,062,122	305,399
HJH Jail Health	40,755,399	43,101,476	2,346,077	44,625,290	1,523,814
HLH Laguna Honda Hospital	333,912,779	342,642,973	8,730,194	347,269,997	4,627,024
HNS Health Network Services	360,607,768	373,365,323	12,757,555	373,451,161	85,838
HPC Primary Care	120,782,475	140,867,961	20,085,486	143,779,795	2,911,834
HPH Population Health Division	211,427,582	173,096,917	(38,330,665)	175,939,574	2,842,657
Uses by Division Total	**2,997,880,835**	**3,236,114,396**	**238,233,561**	**3,210,819,782**	**(25,294,614)**

PUBLIC LIBRARY

MISSION

The Public Library (Library) is dedicated to providing free and equal access to information, knowledge, independent learning, and reading for the community. The Library consists of the Main Library at Civic Center, 27 branch libraries geographically distributed throughout San Francisco, four Bookmobiles that travel around the City, and a digital library collection via **sfpl.org**. In addition to the Library's collection of over 3.8 million items in various formats and more than 50 languages, the Library offers high-speed internet through free wireless and public access computers as well as educational, cultural, and literary programming. For more information about this department's services, please visit **sfpl.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $200.2 million for the San Francisco Public Library is $14.5 million, or 7.8 percent, higher than FY 2022-23 budget. This is primarily due to an increase in salaries and benefits, and increased capital investments. The FY 2024-25 proposed budget of $186.2 million is $13.9 million, or 7.0 percent, lower than the FY 2023-24 proposed budget. This change is due to increased salaries and benefits costs, offset by one-time capital funding.

Equity and Recovery

The San Francisco Public Library (SFPL) is an essential resource for the City's diverse communities, offering an equitable and safe space for people of all ages to gather, gain knowledge, and participate in shared experiences. The SFPL is committed to advancing racial equity through its core services to the community. Equity investments include bolstering BIPOC representation in the circulating collections, which starts with Black and Native American peoples, and expanding *Scholars@Home* program to include the successful Summer Together and BIPOC Everybody Reads programs. The Library's budget also includes position changes to add analytical and clerical support to the department's overall racial equity efforts in Human Resources, and funding to expand bookmobile capacity to support least served communities. The Library's budget continues to invest in its successful *Work It* and *Tech Time* services, as well as the Smart Money Coaching program through the Office of the Treasurer & Tax Collector.

Robust Collections

In addition to its focused collection development on BIPOC authors, the Library continuously enhances its library collections based on usage each cycle to better meet the needs of San Francisco's diverse communities in the future. The Library purchases materials in various formats and multiple languages to support the City's diverse

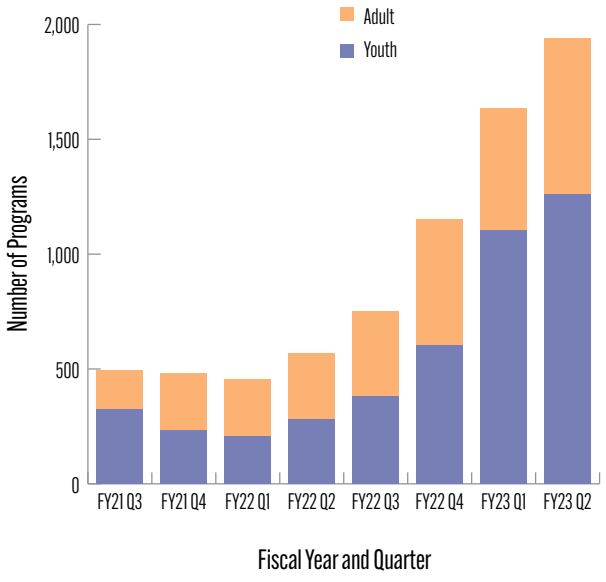
community. Print books remain the primary material format for patrons; however, e-Media circulation continues to grow. Given the current budgetary environment, the Library will maintain $22.2 million allocated in FY 2023-24 and $22.2 million in FY 2024-25. Library collections investments over these two fiscal years are more than 12 percent of the Library's operating budget, which is above the industry standard of 10 percent.

Digital Access

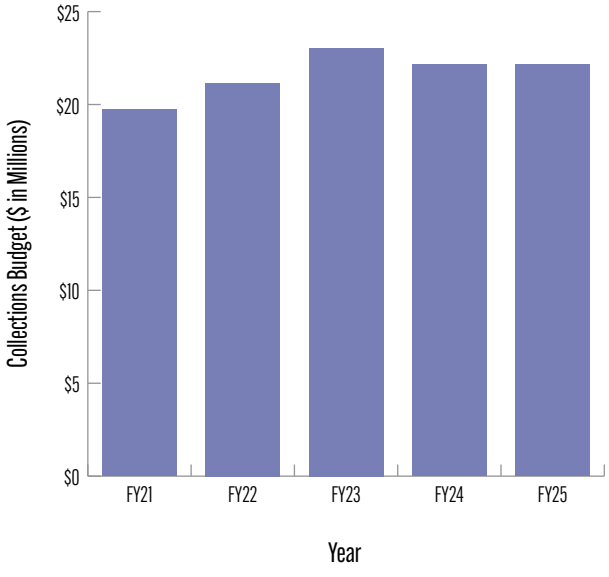
The Library continuously refreshes its technology to meet the needs of San Franciscans. The Mayor's proposed budget includes obtaining a book scanner for the DigiCenter in the Main Library to allow Digitized books allow free public access to unique, rare, fragile, and/or high-demand materials - many of which are only available at SFPL - to researchers and curious browsers all over the world. Digital access expands access for patrons, and two other key digital access investments this cycle include ongoing enhancements to the digital access management system that digitizing archives and virtual programming software and hybrid programming kits for the public so they can participate remotely in live-streamed or recorded library programming. The budget also includes new positions to expand the Media Services capacity to support public programming and implement lessons learned while delivering programming through the COVID-19 pandemic.

Mission Branch Renovation

The proposed budget includes $3.0 million in additional funding for the SFPL's Mission Branch Renovation Project, which has been under contract since 2018 and will update and improve the historic library building in the Mission District. The project will include a number of improvements, including increased accessibility, increased floor space, improved energy efficiency, and updated technology.



LIBRARY PROGRAMMING VOLUME. *Library programming has increased significantly due to seven day service and increased staffing capacity.*

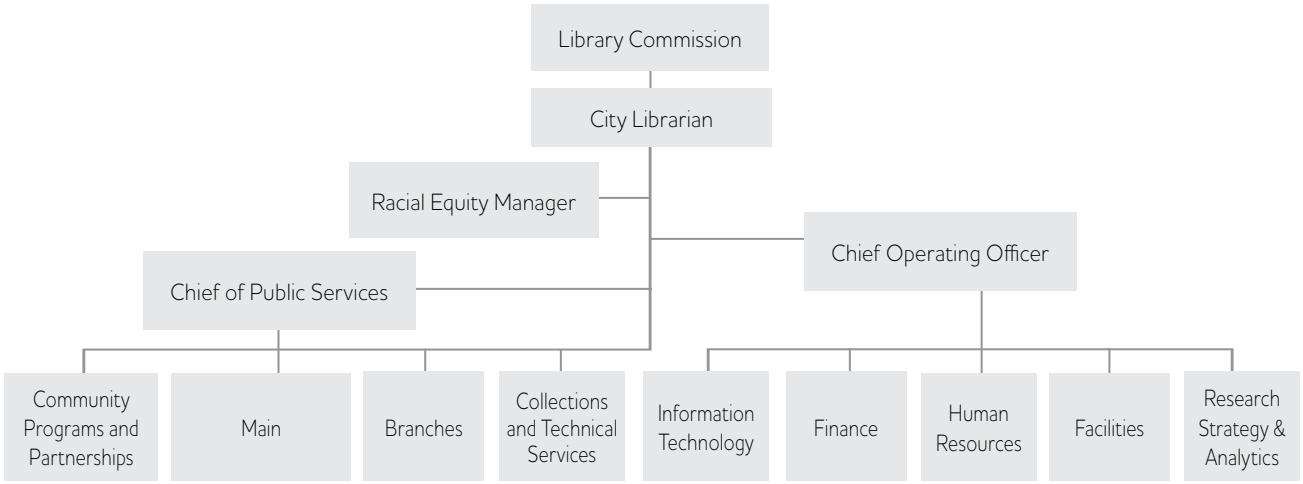


COLLECTIONS BUDGET - 5 YEAR TREND. *Maintaining stable collections budget to meet format demands, exceeding industry standards*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Be the Premier Public Library in the Nation					
How patrons rate the quality of library staff assistance at the Main and Branch Libraries and Bookmobiles on a scale of 1-10	N/A	N/A	9.0	9.0	9.0
Number of library cardholders	437,825	441,486	442,203	446,625	451,091
Number of persons entering San Francisco Main and Branch libraries, Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center	2,425,569	3,050,000	3,000,000	3,150,000	3,307,500
Number of reference questions answered annually at the Main Library and branch libraries including Bookmobiles, Jail and Re-Entry Services and Juvenile Justice Center	302,550	381,250	354,000	393,750	413,438
Percentage of San Franciscans who rate the quality of the library's digital collections as good or very good (biennial City Survey)	N/A	N/A	85%	85%	85%
Percentage of San Franciscans who rate the quality of the library's physical collections as good or very good (biennial City Survey)	N/A	N/A	N/A	85%	85%
Value of services and items offered freely through the library	$356,057,266	$376,000,000	$375,000,000	$410,000,000	$422,300,000
Develop Strong Community Partnerships					
Number of community group uses of library meeting rooms	786	1,150	821	1,250	1,350
Number of patron contacts made by the SFPL Social Service team	8,850	8,500	9,500	9,750	10,500
Engage Youth in Learning, Workforce & Personal Growth					
Number of children and teens receiving instruction via school visits or library visits	17,437	34,000	21,796	42,000	48,300
Number of children and teens registered for Summer Stride	5,447	17,025	10,894	20,430	23,495
Number of children and youth attending programs	38,896	100,000	48,620	125,000	143,750
Number of programs provided (youth)	1,870	4,500	2,338	5,000	5,750
Percentage of Storytime participants who report spending more time engaged in early literacy activities with their children.	N/A	N/A	90%	90%	90%
Excel in Management and Professional Development					
Expenditures per Number of Visits	$60	N/A	$60	$52	$54
Provide Access to Innovative Information Services					
Average number of wi-fi users per day at the Main and Branch Libraries	5,913	7,846	7,400	8,200	8,500
Number of hours used by patrons at public computer terminals, including both reserved and walk-in use	202,751	270,000	120,000	278,100	286,443
Number of online engagements via social networking applications	1,601,036	1,600,000	1,725,000	1,680,000	1,730,400
Provide Facilities to Meet 21st Century Needs					
How patrons rate the cleanliness and maintenance of library facilities on a scale of 1 to 10	N/A	N/A	8.5	8.5	8.5
Number of high and moderate security incidents reported in Library facilities	515	850	576	978	1,124
Support & Celebrate Reading and Learning					
Circulation of eBooks and eMedia	5,538,945	5,704,112	6,165,043	5,903,756	6,080,869
Circulation of physical books and materials	5,893,751	6,690,921	6,679,146	7,143,495	7,500,670
Collection expenditures as a percentage of total operating expenditures	11%	N/A	13%	14%	13%
Number of people attending adult programs	62,478	50,500	75,000	56,500	59,325
Number of physical items in languages other than English added to the library's collection	58,363	45,000	70,000	51,750	54,338
Number of physical materials added to the collection	390,825	350,000	390,000	402,500	422,625
Number of programs provided (adult)	1,443	2,400	2,000	2,700	2,835
Number of uses of the Library's subscription databases by staff and public	10,472,428	10,500,000	10,500,000	11,000,000	11,500,000
Percentage of adult participants in digital learning classes who applied their skills	N/A	N/A	90%	90%	90%
Percentage of job skills program participants who report applying skills learned in work-related activities	N/A	N/A	90%	90%	90%

ORGANIZATIONAL STRUCTURE: PUBLIC LIBRARY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	706.81	720.92	14.11	723.56	2.64
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**706.81**	**720.92**	**14.11**	**723.56**	**2.64**
Sources					
Property Taxes	75,620,000	79,520,000	3,900,000	79,430,000	(90,000)
Intergovernmental: State	205,000	250,000	45,000	250,000	
Charges for Services	175,000	175,000		175,000	
Rents & Concessions	26,115	26,115		26,115	
Other Revenues	20,000	1,020,000	1,000,000	20,000	(1,000,000)
Interest & Investment Income	237,400	237,400		237,400	
Expenditure Recovery	77,532	87,636	10,104	90,032	2,396
IntraFund Transfers In	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
Transfers In	20,000	20,000		20,000	
Beg Fund Balance - Budget Only	10,358,826	16,128,811	5,769,985	62,500	(16,066,311)
Transfer Adjustment-Source	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
General Fund	98,960,000	102,690,000	3,730,000	105,910,000	3,220,000
Sources Total	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**
Uses - Operating Expenditures					
Salaries	71,167,562	75,426,010	4,258,448	78,029,404	2,603,394
Mandatory Fringe Benefits	38,591,849	38,767,362	175,513	40,007,021	1,239,659
Non-Personnel Services	10,850,135	10,614,533	(235,602)	9,889,931	(724,602)
City Grant Program	638,000	650,000	12,000	650,000	
Capital Outlay	23,601,159	33,758,000	10,156,841	6,680,000	(27,078,000)
Intrafund Transfers Out	22,626,045	32,780,000	10,153,955	6,680,000	(26,100,000)
Materials & Supplies	26,774,893	26,154,071	(620,822)	25,854,071	(300,000)
Overhead and Allocations	163	485	322	485	
Services Of Other Depts	14,076,112	14,784,501	708,389	14,755,438	(29,063)
Unappropriated Rev-Designated				10,354,697	10,354,697
Transfer Adjustment - Uses	(22,626,045)	(32,780,000)	(10,153,955)	(6,680,000)	26,100,000
Uses Total	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**
Uses - By Division Description					
LIB Public Library	185,699,873	200,154,962	14,455,089	186,221,047	(13,933,915)
Uses by Division Total	**185,699,873**	**200,154,962**	**14,455,089**	**186,221,047**	**(13,933,915)**

PUBLIC UTILITIES COMMISSION

MISSION

The San Francisco Public Utilities Commission (SFPUC) provides customers with high quality, efficient, and reliable water, power, and wastewater services in a manner that values environmental and community interests and sustains the resources entrusted in their care. For more information about this department's services, please visit **sfpuc.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $1.8 billion for the Public Utilities Commission is $136.5 million, or 8.3 percent, higher than the FY 2022-23 budget. This is primarily due to increased power purchasing and power delivery costs for the Power enterprise. The FY 2024-25 budget of $1.8 billion is $3.1 million, or 0.2 percent, higher than the FY 2023-24 proposed budget. This is primarily due to increased costs for salaries and benefits.

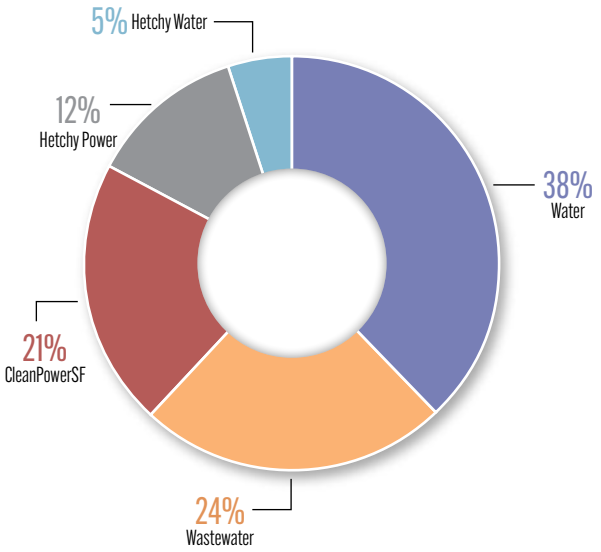
The SFPUC has a fixed 2-year (biennial) operating budget for FY 2022-23 and FY 2023-24. FY 2023-24 represents the second year of the fixed biennial budget, and as such only critical changes are proposed. FY 2024-25 represents a "rollover" budget with minor adjustments that will be revisited as part of the Department's next budget cycle.

SFPUC's budget was developed based on the following three overarching priorities which continue to resonate through the second year of the fixed budget:

Responsible Management

SFPUC's budget is grounded in responsibility and transparency, with a focus on core service delivery. The SFPUC will prioritize financial sustainability, meet regulatory requirements, ensure public confidence, advance environmental stewardship, and maintain critical infrastructure. Some examples of this in the FY 2023-24 budget include:

Through the Mayor's proposed budget, the Department is continuing to work on the acquisition of PG&E's San Francisco electricity distribution network that will enable the SFPUC to directly provide electricity that is more cost-effective, cleaner, and more reliable.



USES BY ENTERPRISE. *Uses of funds broken down into the SFPUC's enterprises.*

The FY 2023-24 budget includes new funding to run the Westside Recycled Water plant, which will begin operations in late 2023. The plant will provide up to two million gallons per day of recycled water to Golden Gate Park, Lincoln Park Golf Course, and other landscaped areas for irrigation.

Access and Affordability

The SFPUC's new Water and Wastewater rate structure will begin in FY 2023-24. Wastewater rates will include a new stormwater charge that will more fairly bill customers based on their property's stormwater runoff and the resulting impact on the City's combined sewer system.

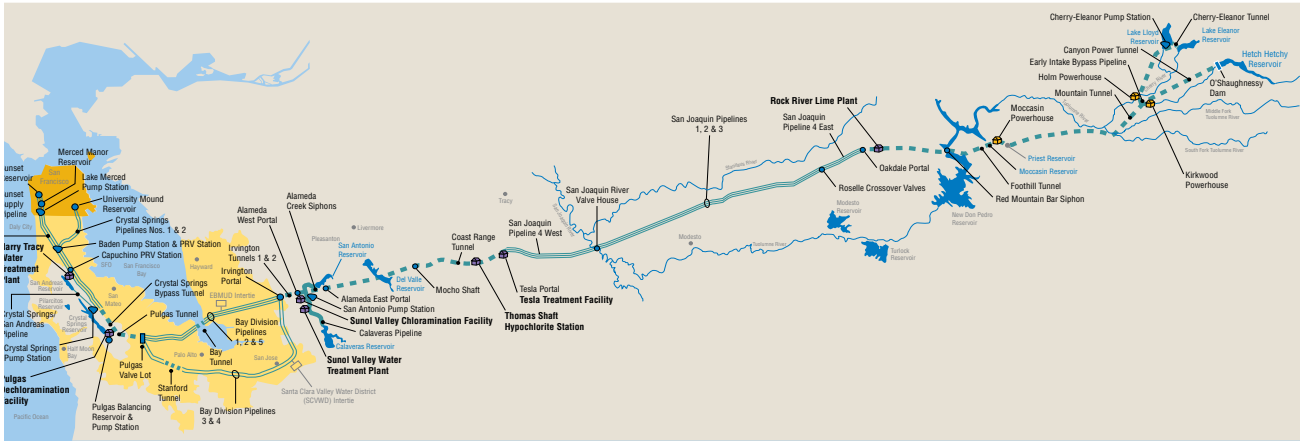
The SFPUC is committed to ensuring rate fairness and affordability for its customers, and the projected utility rates meet the Department's approved affordability level of service goal that the average combined water and wastewater bill remain under 2.5 percent of Median Household Income.

The department has also undertaken a significant effort to reduce its operating costs, including prioritizing and constraining its 10-Year Capital Plan, leading to over a billion dollars in savings. In addition, the department has been successful in applying for low-interest state and federal loans resulting in an estimated $1.4 billion in savings in contrast to issuing bonds in FY 2023-24.

People and Communities

One of the most visible and meaningful ways SFPUC will contribute to the recovery of the economy and restoring the vibrancy of San Francisco will be through its capital program, which will invest approximately $1.4 billion dollars in FY 2023-24 and $8.8 billion over the next 10 years. These investments will support local jobs and businesses while improving the City's essential utility infrastructure. SFPUC's largest investment in FY 2023-24 is in upgrading the Southeast Treatment Plant, located in the Bayview Hunters Point neighborhood, which was built in 1952 and represents 1940s technology and facilities operating well beyond their useful lives. These upgrades include the New Biosolids Digester Facilities, replacement of the headworks (where the flow enters the plant), structural and seismic retrofits, as well as odor control improvements, and architectural and landscape improvements to the perimeter that will benefit the local community. Nearby, the new Southeast Community Center at 1550 Evans Avenue recently opened for community use and enjoyment. The Center features a childcare center, nonprofit workspace, community meeting rooms and provides a wide range of workforce development and educational opportunities for Southeast San Francisco residents of all ages.

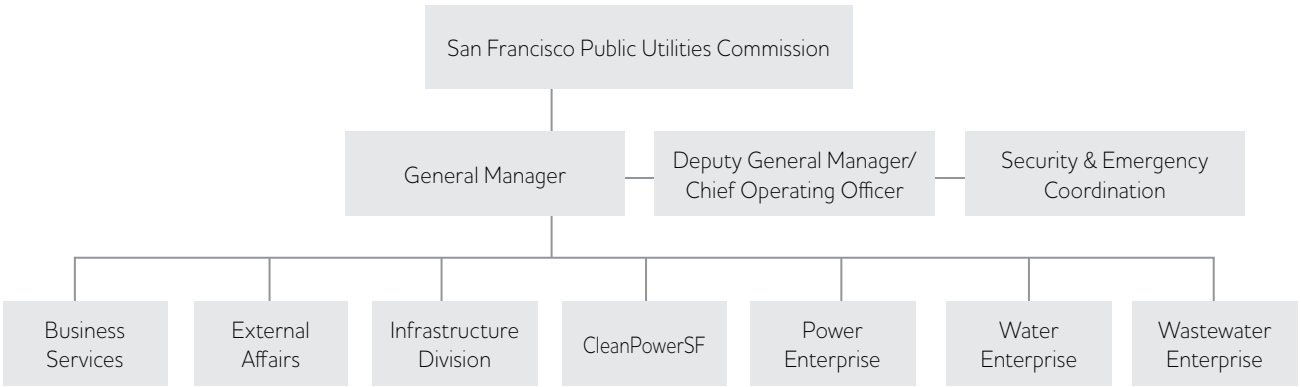
HETCH HETCHY REGIONAL WATER SYSTEM



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Achieve Organizational Excellence					
Number of employees over the maximum permissible overtime threshold	16	16	10	16	10
Act as Environmental Stewards					
Average water used by San Francisco residential customers (gpcd)	43	43	50	50	50
Average water used by San Francisco residential customers (gpcd)--rolling average	42	38	50	50	50
CleanPowerSF customer account retention rate	96%	95%	95%	90%	90%
Gallons of stormwater managed annually by green infrastructure	240,000,000	255,000,000	270,000,000	264,000,000	275,000,000
Percent of biogas going to beneficial uses - Oceanside Plant	0.0%	25%	0.0%	75%	100%
Percent of biogas going to beneficial uses - Southeast Plant	44%	50%	50%	50%	50%
Percent of water supplied by alternative sources to the system as a whole	3.6%	3.5%	3.3%	3.4%	3.4%
Build an Effective Workforce					
Number of promotions	229	286	300	300	350
Time to hire	289	250	318	275	275
Foster Trust and Engagement with Stakeholders					
Eligible customers enrolled in California Alternate Rates for Energy (CARE) for CleanPowerSF Customers	81%	82%	90%	90%	90%
Eligible households enrolled in Community Assistance Program (CAP)	9.9%	20%	9.9%	20%	20%
Number of adults and children who have participated in SFPUC sponsored education programs	2,533	3,000	2,500	3,250	3,500
Percent of eligible electric customers receiving low-income discount rate	46%	60%	75%	70%	75%
Percentage of retail customers rating the SFPUC as "good" or better on a customer survey	89%	89%	90%	90%	90%
Maintain Financial Sustainability					
Average Residential Power bill as percent of median income in San Francisco	0.7%	0.7%	0.7%	0.7%	0.7%
Average Residential Wastewater bill as percent of median income in San Francisco	0.8%	0.7%	0.8%	0.8%	0.8%
Average Residential Water bill as percent of median income in San Francisco	0.7%	0.6%	0.7%	0.6%	0.6%
Operating cost coverage for Power	1.2	1.1	1.0	0.9	1.0
Operating cost coverage for Wastewater	1.9	1.8	1.9	2.1	2.1
Operating cost coverage for Water	1.9	1.9	1.7	2.1	2.0
Provide Reliable Services and Assets					
Percent of dry weather main sewer overflows per 100 miles of main sewer	0.1%	15%	3.0%	3.0%	3.0%
Percent of in-city service connections without water for more than four hours due to unplanned outage	0.0%	0.6%	0.1%	0.1%	0.1%
Percent of street light outages complying with 48-hour SFPUC response goal; simple street light repaired	100%	80%	100%	80%	80%
System renewal and replacement rates for In-City Water distribution mains (percent)	0.4%	0.7%	1.5%	1.5%	1.5%
System renewal and replacement rates for Wastewater pipelines (percent)	13%	0.9%	1.3%	1.1%	1.4%

ORGANIZATIONAL STRUCTURE: PUBLIC UTILITIES COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	2,113.59	2,129.75	16.15	2,133.79	4.04
Non-Operating Positions (CAP/Other)	(395.20)	(406.24)	(11.04)	(407.50)	(1.26)
Net Operating Positions	**1,718.39**	**1,723.51**	**5.11**	**1,726.29**	**2.78**
Sources					
Charges for Services	1,320,750,244	1,496,497,235	175,746,991	1,496,497,235	
Rents & Concessions	13,949,600	14,640,400	690,800	14,640,400	
Other Revenues	39,858,189	40,292,320	434,131	40,292,320	
Interest & Investment Income	4,300,000	4,507,000	207,000	4,507,000	
Expenditure Recovery	180,274,866	197,117,443	16,842,577	218,292,305	21,174,862
IntraFund Transfers In	212,271,756	214,138,146	1,866,390	212,940,495	(1,197,651)
Transfers In	49,715,538	46,523,886	(3,191,652)	46,523,886	
Beg Fund Balance - Budget Only	93,021,487	35,438,527	(57,582,960)	17,425,113	(18,013,414)
Prior Year Designated Reserve		219,095	219,095	193,877	(25,218)
Transfer Adjustment-Source	(261,907,756)	(260,657,494)	1,250,262	(259,459,843)	1,197,651
General Fund					
Sources Total	**1,652,233,924**	**1,788,716,558**	**136,482,634**	**1,791,852,788**	**3,136,230**
Uses - Operating Expenditures					
Salaries	304,429,474	316,251,021	11,821,547	326,512,289	10,261,268
Mandatory Fringe Benefits	128,512,711	126,852,172	(1,660,539)	130,000,883	3,148,711
Non-Personnel Services	467,700,656	583,597,873	115,897,217	582,086,512	(1,511,361)
City Grant Program	2,831,524	2,831,524		2,831,524	
Capital Outlay	17,637,728	15,581,607	(2,056,121)	13,529,167	(2,052,440)
Debt Service	452,286,312	435,545,028	(16,741,284)	435,545,028	
Facilities Maintenance	45,124,885	46,886,510	1,761,625	46,837,975	(48,535)
Intrafund Transfers Out	212,271,756	214,138,146	1,866,390	212,940,495	(1,197,651)
Materials & Supplies	36,589,351	39,875,564	3,286,213	39,878,377	2,813
Overhead and Allocations	(95,589,466)	(92,378,260)	3,211,206	(94,652,740)	(2,274,480)
Programmatic Projects	2,210,594	2,851,014	640,420	1,244,828	(1,606,186)
Services Of Other Depts	106,429,816	111,600,913	5,171,097	114,221,435	2,620,522
Transfers Out	49,731,137	46,614,485	(3,116,652)	46,614,485	
Unappropriated Rev-Designated	51,530,230	66,434,681	14,904,451	61,030,599	(5,404,082)
Unappropriated Rev Retained	132,444,972	132,691,774	246,802	132,691,774	
Transfer Adjustment - Uses	(261,907,756)	(260,657,494)	1,250,262	(259,459,843)	1,197,651
Uses Total	**1,652,233,924**	**1,788,716,558**	**136,482,634**	**1,791,852,788**	**3,136,230**
Uses - By Division Description					
HHP CleanPowerSF	315,749,958	369,554,174	53,804,216	369,554,174	
HHP Hetch Hetchy Water & Power	266,011,702	315,158,785	49,147,083	315,143,284	(15,501)
PUB Public Utilities Bureaus	696,138	1,193,883	497,745	1,179,203	(14,680)
WTR Water Enterprise	663,662,687	674,483,432	10,820,745	675,394,298	910,866
WWE Wastewater Enterprise	406,113,439	428,326,284	22,212,845	430,581,829	2,255,545
Uses by Division Total	**1,652,233,924**	**1,788,716,558**	**136,482,634**	**1,791,852,788**	**3,136,230**

* The table above reflects preliminary Fiscal Year 2024-25 appropriations for the Public Utilities Commission.

PUBLIC WORKS

MISSION

San Francisco Public Works (DPW) cares for and builds the City's assets for the people of San Francisco. For more information about this department's services, please visit **sfpublicworks.org**

BUDGET ISSUES & DETAILS

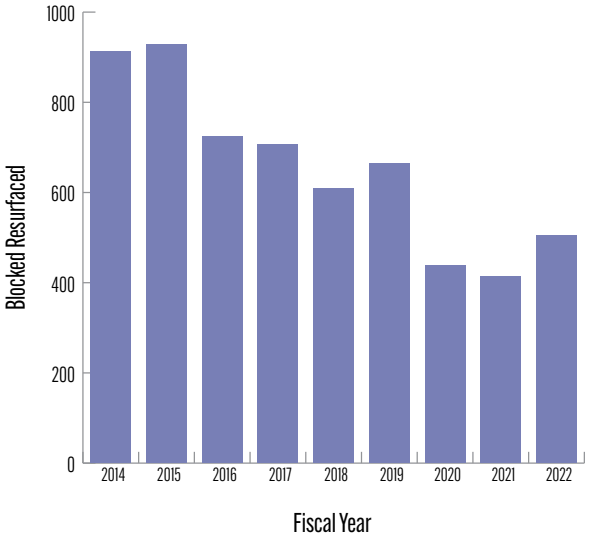
The proposed Fiscal Year (FY) 2023-24 budget of $452.9 million for the Department of Public Works (DPW) is $1.9 million, or 0.4 percent, higher than the FY 2022-23 budgets of DPW and the Department of Sanitation and Streets (SAS) combined. This is primarily due increased funding for street cleaning operations and other core services offset by administrative cost reductions from the recombination of DPW and SAS. The FY 2024-25 proposed budget of $407.6 million is $45.2 million, or 10.0 percent, lower than the FY 2023-24 proposed budget. This change is primarily due to reductions in capital project funding.

Proposition B

In November 2022, 75 percent of San Francisco voters approved Proposition B, returning all components of the Department of Sanitation and Streets back within Public Works. This reversed the 2020 ballot measure (also labeled Proposition B) that created SAS by separating out DPW's Operations Division as a standalone department. The savings from reduced administrative costs will enable DPW to increase funding for more direct services, such as graffiti abatement, sidewalk steam cleaning, and street cleaning and repair, in coordination with the Department's engineering, architecture, building repair, and street tree care functions.

Clean Streets and Graffiti Removal

The proposed budget includes increased funds for DPW's Operations Division to enhance street cleaning operations. This includes expanded deployment of cleaning crews to neighborhoods across the City to power wash sidewalks, remove litter and debris, and sweep gutters while the Department continues participation in daily joint operations with City departments in the Tenderloin. Along with fostering street and sidewalk cleanliness,



ANNUAL BLOCKS RESURFACED. *An annual average of 655 blocks per year have been resurfaced since FY 2014.*

Public Works will continue providing courtesy graffiti removal for storefronts and other private property in the City's diverse neighborhood commercial corridors. Launched in December 2022, this program relieves participating property owners and businesses of the financial burdens of removing tags from their buildings, and letting professional Public Works crews or City contractors wipe out graffiti. During its first three months, more than 400 property and business owners signed up for the program, with a turn-around time of less than a week for the reported tags to be removed.

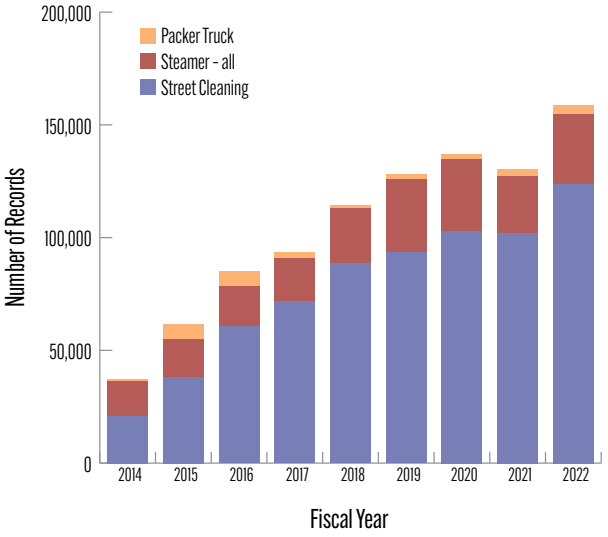
Sidewalk Vending Permits and Enforcement

DPW's Bureau of Street-use and Mapping implemented the new Street Vending Permit program launched in September 2022, enabling legitimate street vendors to operate, while keeping streets and sidewalks accessible and free of hazards. Along with ensuring continued access to BART stations, Muni stops, shops, and restaurants, the program discourages the sale of stolen goods through enforcement by DPW inspectors. Since beginning the program, DPW has issued more than 120 low-cost or no-cost permits for vendors in the Mission, Downtown, Chinatown, the Haight, North Beach, and the Inner Richmond.

Curb Ramps, Tree Planting and Street Resurfacing Programs

The Department's programs, including curb ramps, tree planting, and street resurfacing, have developed prioritization criteria that incorporate geographic equity to extend improvements to all of San Francisco's neighborhoods. The curb ramp program, in coordination with the Mayor's Office on Disability, prioritizes locations most requested by people with disabilities; the tree planting program focuses on areas where there is lower tree canopy cover; the street resurfacing program is prioritized based on a specific street's regionally tracked Pavement Condition Index score.

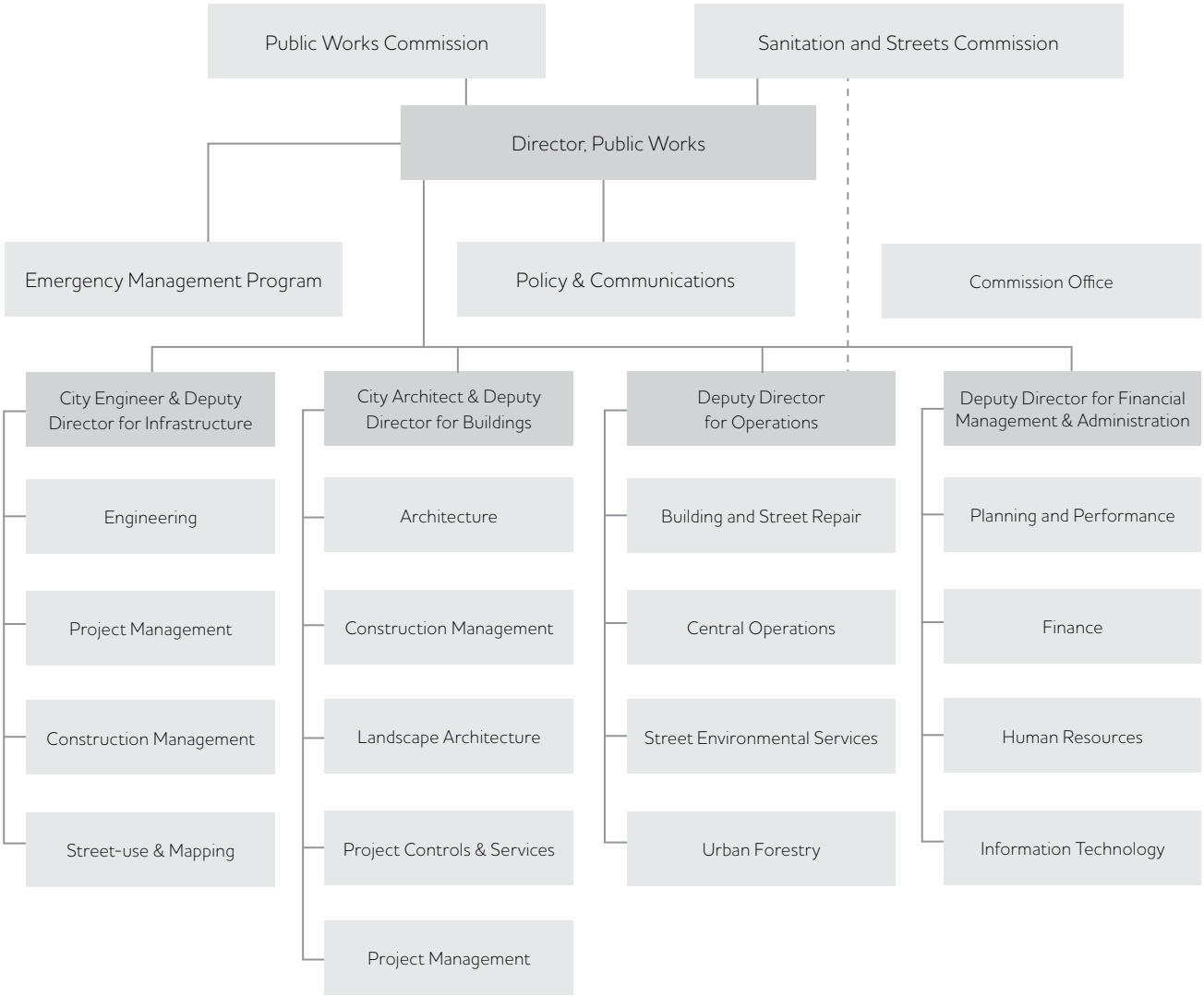
ANNUAL STREET CLEANING SERVICE ORDER VOLUME BY PROBLEM DESCRIPTION. *Service orders have increased by 328 percent since 2014. Note: Data does not include requests related to encampments.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Be the Best Place to Work					
Lost Workday Rate (due to injury or illness) for Public Works	5.3	0.1	3.8	5.0	4.9
Preventable motor vehicle accident rate per 100 vehicles in Public Works fleet	5.2	0.1	4.9	4.9	4.5
Drive Innovation & Exceptional Service					
Cost per block paved by BSSR	$39,299	$47,552	$46,905	$52,307	$57,538
Map backlog as a percentage of all active maps	8.0%	20%	10%	12%	10%
Percent of all approvals for property subdivisions and condominium conversions issued within 50 days	92%	91%	90%	90%	90%
Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding $2 million	0.0%	0.0%	0.0%	0.0%	0.0%
Percentage change order cost to original contracts, due to errors and omissions in design, for projects not exceeding $2 million	0.0%	0.0%	0.0%	0.0%	0.0%
Percentage change order cost to original contracts, for projects exceeding $2 million	0.6%	0.2%	5.2%	0.2%	0.2%
Percentage change order cost to original contracts, for projects not exceeding $2 million	0.1%	3.2%	1.3%	3.2%	3.2%
Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the Architect-Engineer cost estimate	49%	N/A	80%	80%	N/A
Percentage of decisions rendered on street use permit requests within established time frames	93%	90%	95%	95%	95%
Percentage of graffiti requests abated within 48 hours (public property)	28%	95%	95%	95%	95%
Percentage of graffiti requests on private property inspected within three days	N/A	95%	95%	95%	95%
Percentage of pothole service requests responded to within 72 hours	92%	90%	90%	90%	90%
Percentage of projects for which contracts are awarded on first bid solicitation	67%	N/A	85%	85%	N/A
Percentage of street cleaning requests abated within 48 hours	82%	95%	95%	95%	95%
Percentage of street use complaints responded to within service level agreement time frames	88%	90%	95%	95%	95%
Improve & Inspire Stewardship of Public Spaces					
Number of blocks of City streets paved or preserved	504	500	500	500	500
Number of curb miles mechanically swept	163,902	76,284	N/A	160,000	170,000
Number of pothole service orders received	2,085	2,028	1,671	1,927	1,985
Number of street trees planted	1,321	1,447	N/A	2,900	N/A
Pavement Condition Index (PCI)	74	74	N/A	N/A	N/A
Percentage of buildable locations with curb ramps in good condition	74%	74%	72%	N/A	N/A
Volume of graffiti service orders received (private)	N/A	13,671	N/A	N/A	N/A
Volume of graffiti service orders received (public)	34,172	33,327	38,280	N/A	N/A
Volume of street cleaning requests	178,482	171,932	180,023	N/A	N/A

ORGANIZATIONAL STRUCTURE: PUBLIC WORKS



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,151.71	1,814.30	662.59	1,814.51	0.21
Non-Operating Positions (CAP/Other)	(605.74)	(642.79)	(37.05)	(643.00)	(0.21)
Net Operating Positions	**545.97**	**1,171.51**	**625.54**	**1,171.51**	**0.00**
Sources					
Intergovernmental: State	46,664,269	63,855,791	17,191,522	63,312,291	(543,500)
Charges for Services	18,498,147	29,749,413	11,251,266	31,040,091	1,290,678
Licenses, Permits,& Franchises	168,000	498,000	330,000	498,000	
Other Revenues		508,002	508,002		(508,002)
Interest & Investment Income	10,415	14,331,944	14,321,529	41,661	(14,290,283)
Expenditure Recovery	118,997,399	159,979,279	40,981,880	158,257,920	(1,721,359)
IntraFund Transfers In	623,907	1,702,399	1,078,492	2,300,588	598,189
Transfers In	557,555	2,297,682	1,740,127	2,366,612	68,930
Other Financing Sources	55,715,751	44,426,849	(11,288,902)		(44,426,849)
Beg Fund Balance - Budget Only	13,150,763	17,058,975	3,908,212	18,011,646	952,671
Transfer Adjustment-Source	(1,181,462)	(4,000,081)	(2,818,619)	(4,667,200)	(667,119)
General Fund	32,047,718	122,447,429	90,399,711	136,463,105	14,015,676
Sources Total	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**
Uses - Operating Expenditures					
Salaries	81,048,977	154,420,870	73,371,893	159,784,266	5,363,396
Mandatory Fringe Benefits	34,528,037	63,137,501	28,609,464	65,057,279	1,919,778
Non-Personnel Services	16,370,559	24,238,124	7,867,565	28,487,609	4,249,485
City Grant Program	2,306,131	9,234,885	6,928,754	9,234,885	
Capital Outlay	93,258,734	107,655,544	14,396,810	68,507,465	(39,148,079)
Debt Service	8,940,000	10,477,000	1,537,000		(10,477,000)
Facilities Maintenance		1,040,738	1,040,738	567,775	(472,963)
Intrafund Transfers Out	623,907	1,702,399	1,078,492	2,300,588	598,189
Materials & Supplies	2,759,320	21,074,722	18,315,402	5,932,954	(15,141,768)
Overhead and Allocations	509,916	43	(509,873)	43	
Programmatic Projects	8,026,966	8,468,291	441,325	19,087,291	10,619,000
Services Of Other Depts	33,733,405	46,910,815	13,177,410	47,621,094	710,279
Transfers Out	3,004,852	5,396,207	2,391,355	5,465,137	68,930
Unappropriated Rev-Designated	1,323,120	3,098,624	1,775,504	245,528	(2,853,096)
Transfer Adjustment - Uses	(1,181,462)	(4,000,081)	(2,818,619)	(4,667,200)	(667,119)
Uses Total	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**
Uses - By Division Description					
DPW Administration	18,058,209	(8,966,717)	(27,024,926)	(5,290,601)	3,676,116
DPW Buildings	30,608,708	47,640,791	17,032,083	31,397,054	(16,243,737)
DPW Infrastructure	179,303,469	177,138,149	(2,165,320)	149,943,994	(27,194,155)
DPW Operations	56,850,643	236,630,870	179,780,227	231,153,188	(5,477,682)
DPW Public Works Oversight	431,433	412,589	(18,844)	421,079	8,490
Uses by Division Total	**285,252,462**	**452,855,682**	**167,603,220**	**407,624,714**	**(45,230,968)**

RECREATION AND PARKS

MISSION

The Recreation and Park Department (REC) strives to foster the well-being of San Francisco's diverse community by maintaining beautiful parks, preserving the environment, and providing enriching recreational activities. REC maintains more than 220 parks, playgrounds, and open spaces. These include Camp Mather, the Marina Yacht Harbor, six municipal golf courses, and other recreational facilities and urban forestry areas. For more information about this department's services, please visit **sfrecpark.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $256.5 million for the Recreation and Parks Department is $15.2 million, or 6.3 percent, higher than FY 2022-23 budget. This is primarily due to funding of new park rangers, increased capital investments, and an increase in salaries and benefits. The FY 2024-25 proposed budget of $261.2 million is $4.7 million, or 1.8 percent, higher than the FY 2023-24 proposed budget. This change is due to increases in salaries and benefits.

New Park Rangers

The Mayor's proposed budget includes funding for an additional eight Park Rangers to staff the Park Ranger Unit. The Park Ranger Unit is responsible for providing law enforcement, safety, and environmental protection services in San Francisco's parks and open spaces, and will further the City's mission to provide safe and clean parks and open spaces for all San Franciscans. The additional funding expands capacity of the Park Ranger Unit to 101.2 positions in FY 2023-24 and to 103.5 in FY 2024-25, an increase of 17 percent from FY 2022-23 levels.

Expanding Requity's Reach to Bolster Equity

The Requity program brings free, engaging, and culturally relevant recreation programming to youth under 18 living in shelters, foster care, public housing, or housing developments assisted by the City through the Mayor's Office of Housing & Community Development (MOHCD). REC seeks to expand Requity's reach in vulnerable communities and enhance programming. In this proposed budget, $123,594 of Requity funding will be used for the Bayview Safety Swim and Splash program, which is a program of the India Basin Waterfront Park Initiative, and $124,000 will be used to fund a Recreation Coordinator for Margaret Hayward Clubhouse. Another $40,000 will fund the expansion of Junior Warriors for an additional 40 teams to accommodate high demand.

Staffing to Support the Delivery of the 2020 Health and Recovery Bond

The proposed budget adds four off-budget finance positions to support capital and planning's delivery of the 2020 Health and Recovery Bond.

This major initiative is an expansion of REC's roles and responsibilities in the accounting of large bond project work. Funded with bond revenue, these positions will lead capital project contract procurement and invoice processing work.

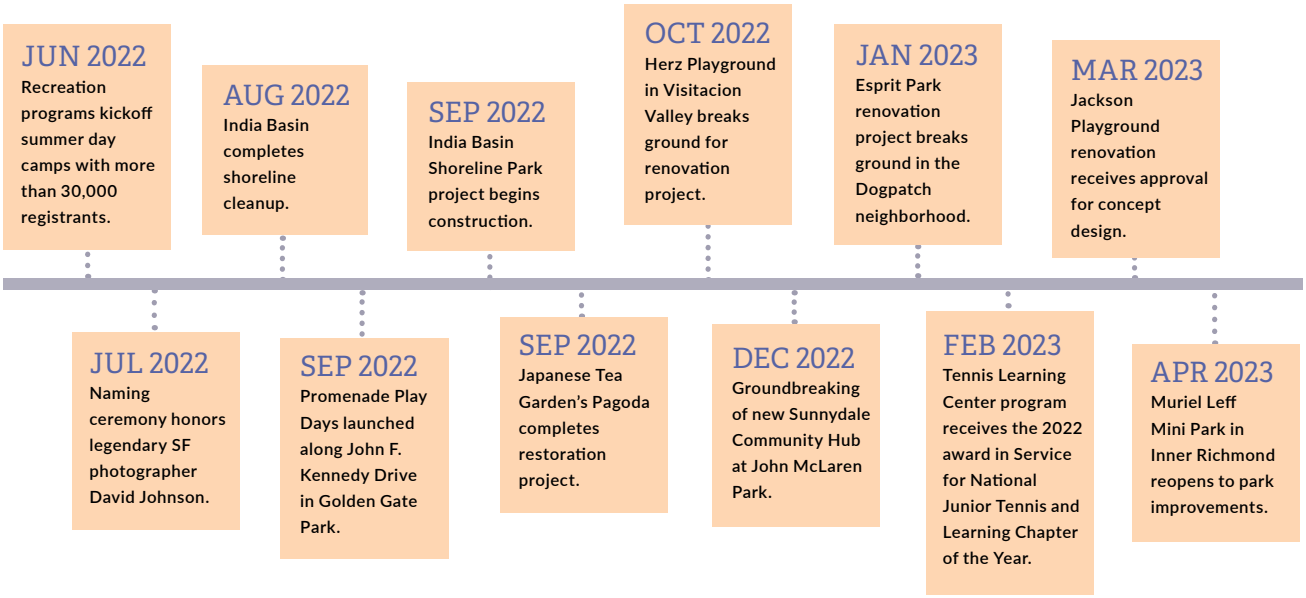
Preparing for Mission Bay Parks

REC is preparing for a transfer of Mission Bay Parks from the Office of Community Investment and Infrastructure (OCII) on July 1, 2023. This proposed budget includes an additional 3.5 FTEs and funding for utilities and facilities maintenance.

Equity Remains a Primary Focus of the Department

REC will continue providing critical equity programming, such as Requity, Peace Parks, the Tennis Learning Center (TLC), and discounted Camp Mather fees. Peace Parks promote community wellness and violence prevention in vulnerable communities. TLC provides tutoring, tennis instruction, and other support services for 100 underserved elementary students annually. REC also provides discounts for eligible residents at Camp Mather and engages inner-city youth through the Teen Outdoor Experience program.

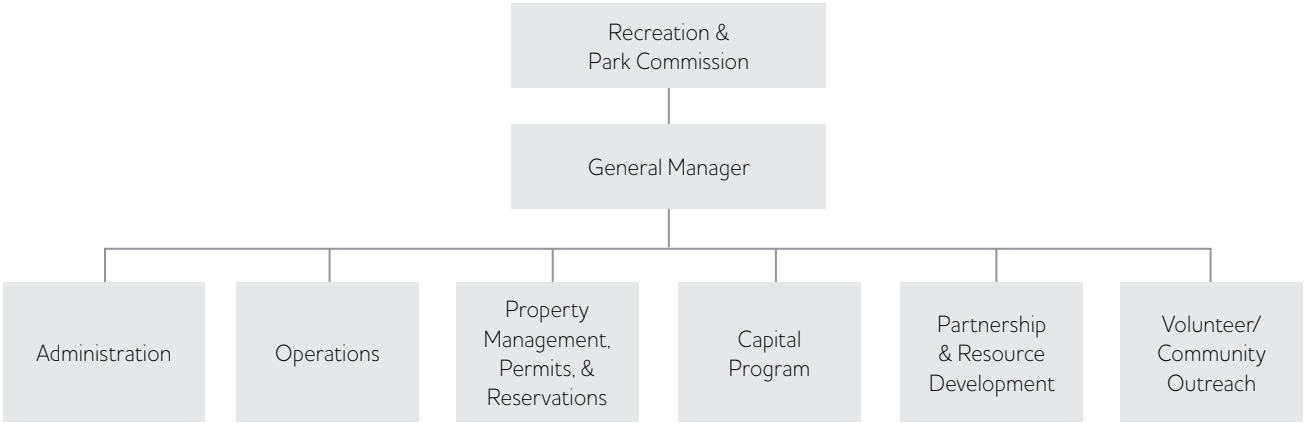
RECREATION AND PARKS HIGHLIGHTS (FY 2022-23)



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Inspire Investment					
Number of recreation and park volunteer hours	68,767	75,000	125,000	80,000	85,000
Rate of Engagement: number of digital media recipients	102,400	115,000	108,000	125,000	127,500
Rate of Engagement: number of social media followers	73,200	78,000	75,000	82,000	85,000
Inspire Place					
Annual work order completion rate	84%	70%	75%	75%	75%
Citywide Average Park Score	90%	91%	91%	91%	91%
Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas)	$20,609	$22,641	$21,500	$22,700	$22,800
Park acres per 1,000 residents	5.0	4.7	4.7	4.7	4.7
Percentage of graffiti work orders completed within 48 hours	89%	35%	75%	75%	75%
Percentage of San Franciscans who rate the condition of recreation center and clubhouse buildings as good or excellent (biennial City Survey)	N/A	70%	72%	70%	73%
Percentage of San Franciscans who rate the quality of the City's park landscaping and plantings as good or excellent (biennial City Survey)	N/A	70%	72%	70%	73%
Percentage of seismically updated recreation facilities	74%	74%	74%	74%	74%
Inspire Play					
Number of recreation course registrations	28,374	35,000	40,000	20,000	25,000
Percentage of program registrants receiving scholarships	23%	33%	15%	15%	15%
Percentage of recreation courses with 70% capacity of class size	84%	85%	70%	70%	75%
Satisfaction rate among recreation program participants	92%	88%	92%	90%	88%
Inspire Stewardship					
Percentage of diverted waste material	40%	41%	45%	41%	41%
Percentage reduction in potable water use compared to SFPUC baseline	-66.0%	-40.0%	-20.0%	-20.0%	-20.0%
Tree replacement ratio	6.0	0.5	2.0	2.0	2.0
Inspire Team					
Percentage of facilities with high-speed internet connections	74%	79%	78%	84%	87%

ORGANIZATIONAL STRUCTURE: RECREATION AND PARKS



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	972.42	1,019.53	47.10	1,029.41	9.88
Non-Operating Positions (CAP/Other)	(25.16)	(30.62)	(5.46)	(32.00)	(1.38)
Net Operating Positions	**947.26**	**988.91**	**41.64**	**997.41**	**8.50**
Sources					
Property Taxes	75,620,000	79,520,000	3,900,000	79,430,000	(90,000)
Intergovernmental: Other		3,387,123	3,387,123	3,619,185	232,062
Intergovernmental: State	145,000	145,000		145,000	
Charges for Services	40,772,659	45,076,257	4,303,598	46,588,700	1,512,443
Fines, Forfeiture, & Penalties		4,500,000	4,500,000		(4,500,000)
Rents & Concessions	17,530,095	19,590,095	2,060,000	19,695,248	105,153
Other Revenues	3,904,129	5,112,746	1,208,617	4,456,687	(656,059)
Interest & Investment Income	70,000		(70,000)		
Expenditure Recovery	4,020,146	4,120,169	100,023	4,142,872	22,703
IntraFund Transfers In	10,428,413	8,160,836	(2,267,577)	10,998,881	2,838,045
Transfers In	21,382,319	24,069,033	2,686,714	23,963,219	(105,814)
Other Financing Sources	900,000		(900,000)		
Beg Fund Balance - Budget Only	10,136,079	6,505,711	(3,630,368)	11,248,190	4,742,479
Transfer Adjustment-Source	(31,082,335)	(32,229,869)	(1,147,534)	(34,962,100)	(2,732,231)
General Fund	87,480,489	88,541,356	1,060,867	91,837,899	3,296,543
Sources Total	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**
Uses - Operating Expenditures					
Salaries	94,804,991	102,116,870	7,311,879	106,396,230	4,279,360
Mandatory Fringe Benefits	41,299,564	41,947,374	647,810	43,485,450	1,538,076
Non-Personnel Services	25,745,178	26,039,466	294,288	26,062,860	23,394
City Grant Program	1,914,838	2,263,831	348,993	2,359,859	96,028
Capital Outlay	27,892,781	32,701,455	4,808,674	29,454,066	(3,247,389)
Carry-Forward Budgets Only		(100,000)	(100,000)		100,000
Debt Service	1,880,686	1,458,020	(422,666)	1,458,020	
Facilities Maintenance	2,003,000	2,153,000	150,000	2,153,000	
Intrafund Transfers Out	10,428,413	8,160,836	(2,267,577)	10,998,881	2,838,045
Materials & Supplies	6,184,507	6,355,446	170,939	6,347,946	(7,500)
Overhead and Allocations	(1,525,680)	(1,848,795)	(323,115)	(1,968,440)	(119,645)
Programmatic Projects	8,240,916	8,086,397	(154,519)	7,934,356	(152,041)
Services Of Other Depts	32,866,213	35,325,393	2,459,180	37,480,434	2,155,041
Transfers Out	20,653,922	24,069,033	3,415,111	23,963,219	(105,814)
Transfer Adjustment - Uses	(31,082,335)	(32,229,869)	(1,147,534)	(34,962,100)	(2,732,231)
Uses Total	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**
Uses - By Division Description					
REC Admin Services	(3,910,255)	(3,406,146)	504,109	(3,476,768)	(70,622)
REC Capital Division	24,929,650	24,882,728	(46,922)	21,960,656	(2,922,072)
REC Operations	216,287,599	231,021,875	14,734,276	238,679,893	7,658,018
REC Zoo	4,000,000	4,000,000		4,000,000	
Uses by Division Total	**241,306,994**	**256,498,457**	**15,191,463**	**261,163,781**	**4,665,324**

RENT ARBITRATION BOARD

MISSION

The Rent Arbitration Board's (RNT) mission is to protect tenants from excessive rent increases and unjust evictions, while assuring landlords fair and adequate rents; to provide fair and even-handed treatment for both tenants and landlords through efficient and consistent administration of the rent law; to promote the preservation of sound, affordable housing; and to maintain the ethnic and cultural diversity that is unique to San Francisco. For more information about this department's services, please visit **sf.gov/departments/rent-board**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $17.7 million for the Rent Arbitration Board is $1.4 million, or 8.8 percent, higher than FY 2022-23 budget. This is due to one-time costs from office space updates and increased benefits costs. The FY 2024-25 proposed budget of $14.7 million is $3.0 million, or 16.8 percent lower than the FY 2023-24 proposed budget. This change is primarily due to the one-time costs from the prior year and changes in salaries and benefits.

Citywide Residential Housing Inventory

Recent legislation requires owners of approximately 291,000 residential housing units to report to the Rent Board certain information regarding each unit's occupancies and vacancies. This information is now maintained in a Housing Inventory of all units in the City, and licenses are issued to owners so they may impose annual and/or banked rent increases. To manage this responsibility, RNT has created an Inventory and Fee Unit and collaborates with the SF311 Customer Service Center to serve residents' needs more quickly.

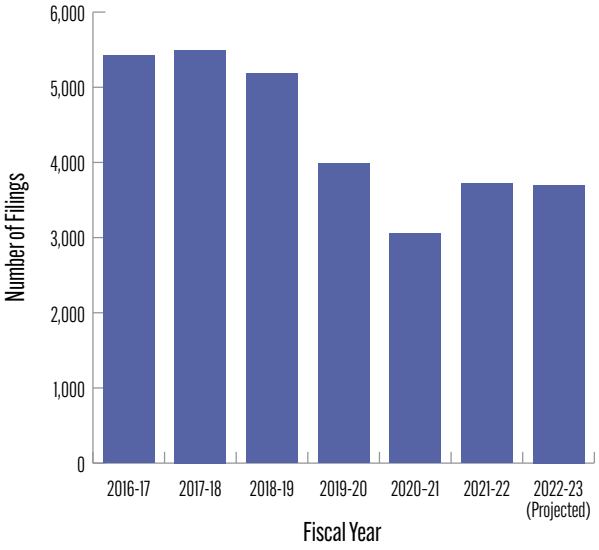
Expansion of Equity in Services and Programming

As part of its ongoing commitment to racial equity, the Board continues to implement and regularly evaluate its comprehensive Racial Equity Action Plan initiatives. RNT is committed to an equitable and inclusive workplace and is hiring an analyst to coordinate its racial equity work. The Board will improve core service delivery by having broader race representation among its employees and actively working to ensure staff have the tools and resources to be effective. The Board continues to focus an equity lens on Housing Inventory implementation to collect concrete data to better inform the local housing landscape and to provide targeted Inventory and Fee-related outreach to small property owners in Chinese, Spanish, and Filipino. RNT is growing its Public Information Unit and reevaluating its core service priorities, grounding racial equity and shifting from its traditional model of services to landlords or tenants in the aggregate, which can hide problems and trends in vulnerable populations.

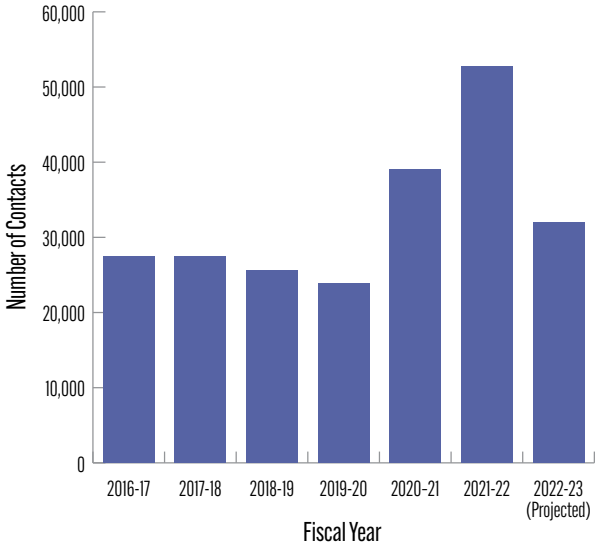
Modernization and Improved Data Sharing

RNT is undertaking a business process workflow modernization project to provide more efficient services to the public. During the COVID-19 pandemic, RNT implemented a new call center, and began accepting filings by email, conducting remote hearings, and using a contactless online platform for the public to make fee payments and request 55,000 fee exemptions. The Board continues to streamline and standardize its data-sharing practices with other City departments and increase its effectiveness by providing timely data and documents, which helps expedite permitting and decision-making processes.

TOTAL FILINGS. *The Rent Board accepts petitions from renters and landlords seeking arbitration of disputes, reporting issues with housing conditions, or otherwise seeking assistance with conflicts relating to the Rent Ordinance.*



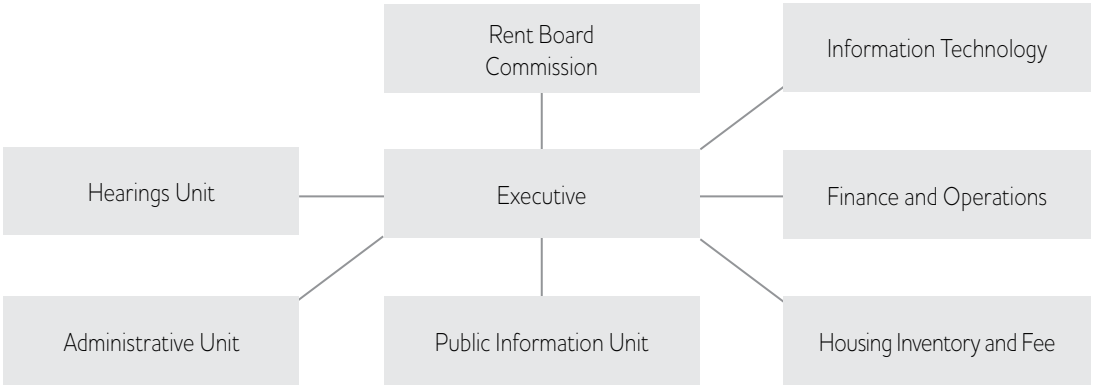
PHONE COUNSELING CONTACTS. *Phone counseling interactions on all matters, including petition filing, evictions, fee, and housing inventory.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Increase collaboration with other City agencies					
Number of Days to respond to no-fault eviction reports provided to the Planning Department	1.0	14	14	14	14
Population Measure					
Number of rent-controlled housing units	222,573	N/A	N/A	N/A	N/A
Process tenant and landlord petitions efficiently					
Average number of days for Administrative Law Judges to submit decisions for review	30	28	28	28	28
Average number of days needed to process allegations of wrongful evictions	3.9	4.0	2.0	2.0	2.0
Provide effective information to tenants and landlords					
Average number of days to post a summary of amendments to the Rent Ordinance and Rules and Regulations on the website	0.0	7.0	5.0	5.0	5.0
Support limited English proficient communities					
Number of discrete documents in languages other than English	732	700	700	705	710
Number of locations where translated documents are available	961	905	915	920	925

ORGANIZATIONAL STRUCTURE: RENT ARBITRATION BOARD



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	49.81	49.88	0.08	49.88	(0.01)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**49.81**	**49.88**	**0.08**	**49.88**	**(0.01)**
Sources					
Charges for Services	11,994,494	12,950,258	955,764	12,950,681	423
Transfers In	1,000,000		(1,000,000)		
Beg Fund Balance - Budget Only	4,299,789	4,774,965	475,176	1,790,182	(2,984,783)
Transfer Adjustment-Source	(1,000,000)		1,000,000		
General Fund		()		()	
Sources Total	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**
Uses - Operating Expenditures					
Salaries	7,500,161	7,747,722	247,561	7,984,036	236,314
Mandatory Fringe Benefits	3,049,162	2,965,934	(83,228)	3,042,750	76,816
Non-Personnel Services	3,109,558	4,087,558	978,000	1,287,558	(2,800,000)
Materials & Supplies	127,749	40,250	(87,499)	40,250	
Overhead and Allocations	27,591	334,171	306,580	334,171	
Services Of Other Depts	2,480,062	2,549,588	69,526	2,052,098	(497,490)
Transfers Out	1,000,000		(1,000,000)		
Transfer Adjustment - Uses	(1,000,000)		1,000,000		
Uses Total	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**
Uses - By Division Description					
RNT Rent Arbitration Board	16,294,283	17,725,223	1,430,940	14,740,863	(2,984,360)
Uses by Division Total	**16,294,283**	**17,725,223**	**1,430,940**	**14,740,863**	**(2,984,360)**

RETIREMENT SYSTEM

MISSION

The Retirement System (RET) works to secure, protect, and prudently invest the City's pension trust accounts, administer mandated benefit programs, and provide promised benefits. For more information about this department's services, please visit **mysfers.org**

BUDGET ISSUES & DETAILS

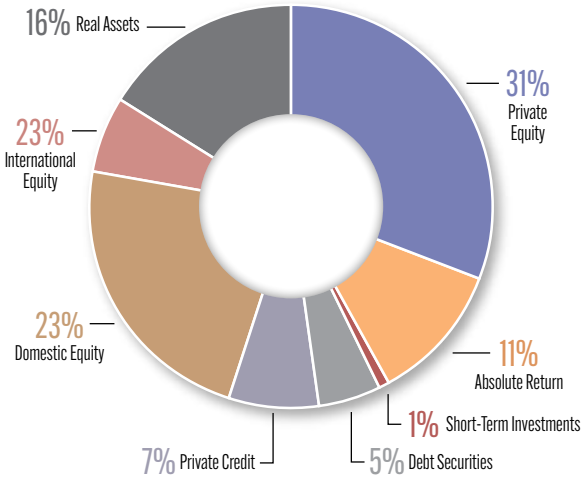
The proposed Fiscal Year (FY) 2023-24 budget of $51.5 million for the San Francisco's Employee Retirement System is $8.4 million, or 19.5 percent, higher than the FY 2022-23 budget. The increase is primarily due to the costs of new positions added. The FY 2024-25 proposed budget of $54.1 million is $2.6 million, or 5.1 percent, higher than the FY 2023-24 budget. The increase is also due to changes to salaries and benefits.

The entirety of the Department's budget is funded from the San Francisco Employee's Retirement System (SFERS) Trust, the Retiree Health Care Trust (RHCTF), or through reimbursements from the San Francisco Deferred Compensation Plan (SFDCP) recordkeeper.

Prudently Invest the SFERS Trust

In its most recent February 2023 Actuarial Valuation Report, SFERS is 98 percent funded based on the market value of the assets as of July 1, 2022. As one of its key on-going strategic initiatives, SFERS will continue to prudently invest the SFERS Trust assets to maintain full funding of the City's pension liabilities.

INVESTMENT ALLOCATION AS OF JUNE 30, 2022 - FAIR VALUE.
SFERS has diverse investment allocations to secure and protect Trust assets and deliver promised benefits.



Educate Employees about Retirement Planning

The Retirement System has a long-standing goal to provide City employees with the tools and resources needed to ensure financial wellness and retirement readiness at the end of their City employment. In recent years, the Retirement System has partnered with the City's Deferred Compensation Plan to provide a more coordinated approach to employee outreach on the importance of taking advantage of retirement and savings programs offered by the City.

Enhance Member Experience

SFERS will be adding 18 new positions funded by the SFERS Trust in the next two Fiscal Years to provide quality benefits administration services and deliver benefits on time and accurately. In addition, SFERS continues to upgrade its member services platforms to enhance the member experience and offer 24/7 self-service. As part of this initiative, the Department is also updating its website and adding online educational videos.

Operational Risk Management and Quality Assurance

The Department is building a comprehensive operational risk management program to measure and report on operational risk issues related to calculating and paying out more than $1.7 billion in retirement benefits each year. The systematic review and audit of business processes used in calculating and paying benefits ensures the integrity and financial soundness of the SFERS pension trust.

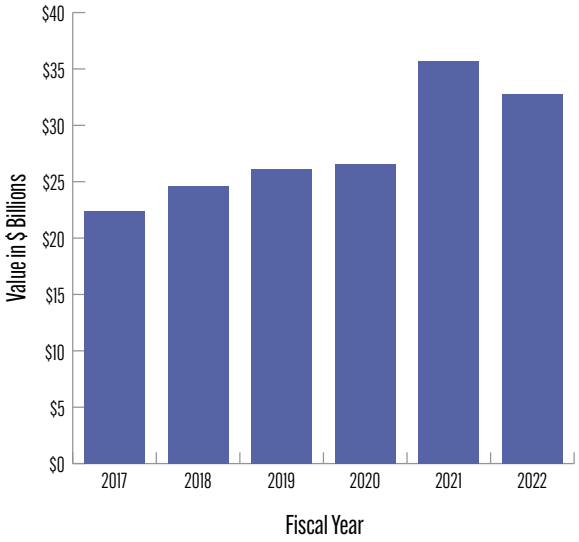
Support a Qualified and Diverse Workforce

SFERS' Racial Equity Plan involves removing barriers to successful recruitment and retention of qualified department staff with diverse educational and life experience throughout the department. To develop and support a qualified and diverse workforce, SFERS is building out an internship program in both the Retirement Services Division and the Investment Division.

Build Career Pathways

The Department has had a long-standing challenge of recruiting and retaining staff, particularly in its retirement services division, which has been exacerbated by the COVID-19 pandemic. The Department is proposing a strategic restructuring of certain retirement operations and business services positions to remove recruitment and retention barriers and more closely align the required skills and experience for these positions to the long-term needs of the Department.

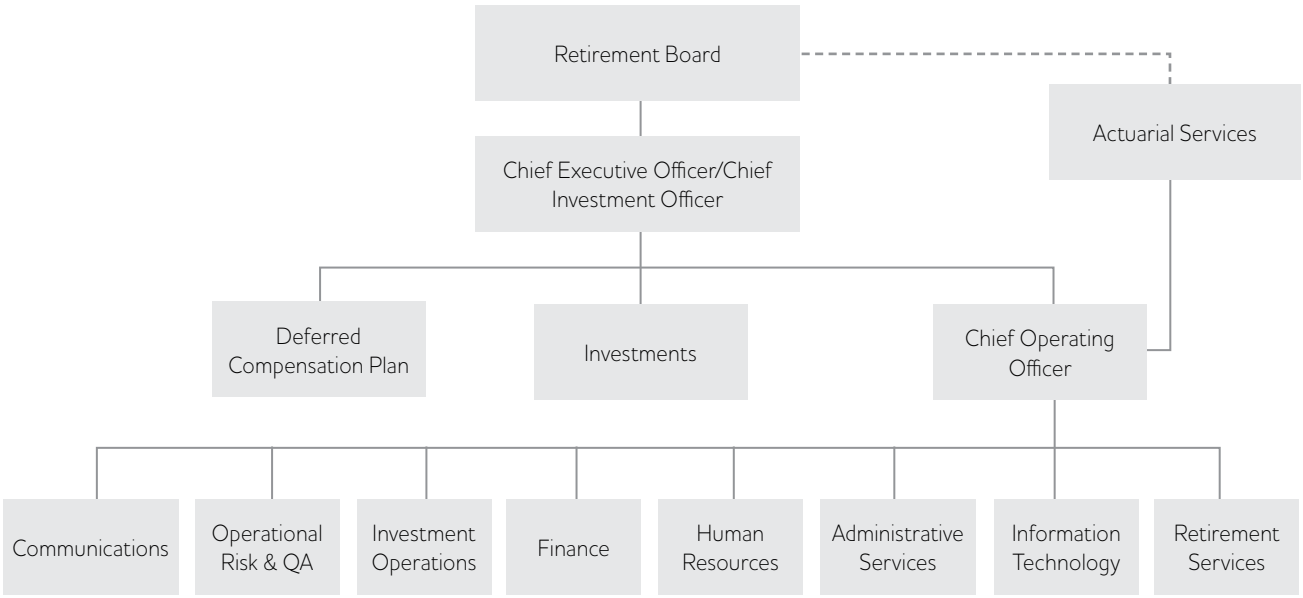
PLAN NET POSITION AS OF JUNE 30, 2022 ($ BILLIONS).
SFERS is 98 percent funded based on the market value of the assets.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Educate Employees About Retirement Readiness					
Percentage of eligible City employees who participate in the Deferred Compensation Plan	57%	59%	50%	50%	50%
Total number of visits to main website (mysfers.org)	1,612,026	1,600,000	1,800,000	2,000,000	2,200,000
Prudently Invest the Trust Assets					
Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of $1 billion, using 5-year average return (1 equals yes)	1.0	1.0	1.0	1.0	1.0

ORGANIZATIONAL STRUCTURE: RETIREMENT SYSTEM



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	123.85	154.22	30.37	163.62	9.40
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**123.85**	**154.22**	**30.37**	**163.62**	**9.40**
Sources					
Charges for Services	1,113,309	1,931,150	817,841	2,020,658	89,508
Contributions Ret/HSS/HlthCare	40,988,635	49,037,353	8,048,718	51,573,262	2,535,909
Interest & Investment Income	401,000	401,000		401,000	
Expenditure Recovery	110,000	110,000		110,000	
General Fund	483,917		(483,917)		
Sources Total	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**
Uses - Operating Expenditures					
Salaries	22,266,948	28,035,243	5,768,295	29,947,972	1,912,729
Mandatory Fringe Benefits	7,799,301	9,480,837	1,681,536	10,143,238	662,401
Non-Personnel Services	5,265,507	5,436,665	171,158	5,363,665	(73,000)
Capital Outlay	10,173	37,049	26,876		(37,049)
Materials & Supplies	255,000	265,000	10,000	265,000	
Overhead and Allocations	40,243	547,081	506,838	547,081	
Programmatic Projects		50,000	50,000	50,000	
Services Of Other Depts	7,131,576	7,627,628	496,052	7,787,964	160,336
Unappropriated Rev-Designated	328,113		(328,113)		
Uses Total	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**
Uses - By Division Description					
RET Administration	13,857,298	15,027,789	1,170,491	15,294,891	267,102
RET Health Care Trust	1,633,350	1,688,430	55,080	1,688,430	
RET Investment	11,089,170	13,233,004	2,143,834	13,581,717	348,713
RET Retirement Services	14,918,817	19,598,130	4,679,313	21,518,224	1,920,094
RET SF Deferred Comp Program	1,598,226	1,932,150	333,924	2,021,658	89,508
Uses by Division Total	**43,096,861**	**51,479,503**	**8,382,642**	**54,104,920**	**2,625,417**

SHERIFF ACCOUNTABILITY

MISSION

The Sheriff's Department of Accountability (SDA), Office of Inspector General (OIG) is committed to providing the City and County of San Francisco with professional, fair, and impartial oversight of the San Francisco Sheriff's Office (SFSO) consistent with community values and concerns, through thorough investigations, comprehensive policy reviews and recommendations, and performance audits to ensure compliance with applicable laws and policies.

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $2.3 million for the Sheriff's Department of Accountability is $0.2 million, or 9.9 percent, lower than FY 2022-23 budget. This is primarily due to anticipated vacancies in the department as it becomes operational. The FY 2024-25 proposed budget of $2.2 million is $0.02 million, or 0.8 percent lower than the FY 2023-24 proposed budget due to slight changes in salaries and benefits.

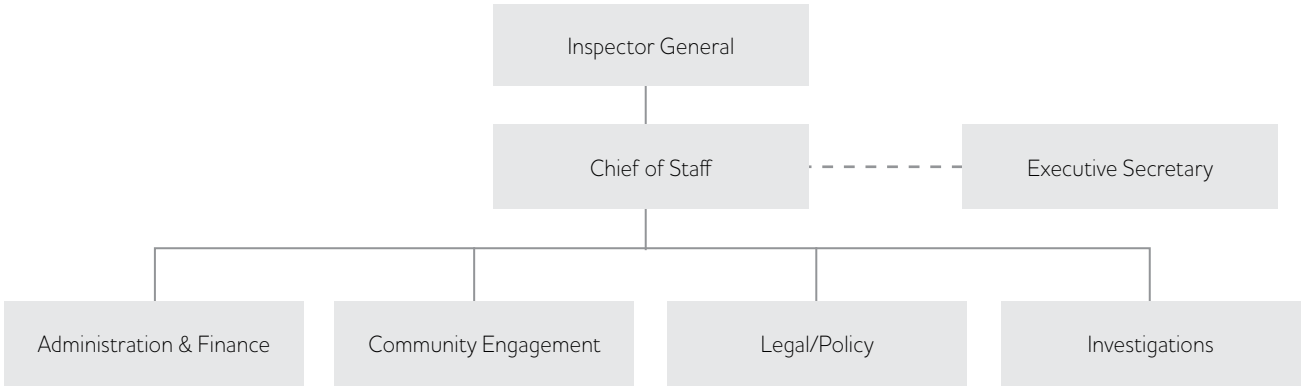
Creating the Sheriff's Department of Accountability

In November 2020, voters passed Proposition D, a charter amendment that created the Sheriff's Department Oversight Board. (SDOB). In addition, the Sheriff's Department of Accountability (SDA) was created under SDOB to review and investigate complaints. After conducting and finalizing investigations SDA makes final recommendations for disciplinary action. The department is currently in the process of becoming operational and has very minimal staff. The Sheriff's Department Oversight Board (SDOB), which, aims to appoint a department head, referred to as the Inspector General, in Fiscal Year (FY) 2023-24. The proposed budget for FY 2022-23 and FY 2023-24 includes all required costs that are outlined in Proposition D. Once the Department is operationalized, the Inspector General will determine any additional budget changes required to meet the needs of the community.

The Board is actively engaged in identifying candidates and expects to hire for the position before the end of the 2023 calendar year. Once a candidate is chosen, the department head will lead in the hiring of other key roles within the Department to begin investigations.

The Inspector General will set performance measures when appointed. Since 2019, the Department of Police Accountability (DPA) has performed all independent oversight investigative functions for the San Francisco Sheriff's Office (SFSO). The DPA provides this service for certain types of serious misconduct allegations pursuant to an agreement with the SFSO under different parameters than those specified by the SDA charter.

ORGANIZATIONAL STRUCTURE: SHERIFF ACCOUNTABILITY



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	10.20	6.87	(3.33)	6.33	(0.54)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**10.20**	**6.87**	**(3.33)**	**6.33**	**(0.54)**
Sources					
Expenditure Recovery	40,000	40,000		40,000	
General Fund	2,471,812	2,224,088	(247,724)	2,207,052	(17,036)
Sources Total	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Uses - Operating Expenditures					
Salaries	1,463,763	1,089,917	(373,846)	1,082,070	(7,847)
Mandatory Fringe Benefits	542,130	360,701	(181,429)	349,079	(11,622)
Non-Personnel Services	329,979	377,162	47,183	377,162	
Materials & Supplies	4,821	4,821		4,821	
Services Of Other Depts	171,119	431,487	260,368	433,920	2,433
Uses Total	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**
Uses - By Division Description					
SDA Inspector General	2,060,179	1,807,137	(253,042)	1,780,500	(26,637)
SDA Sheriff Oversight	451,633	456,951	5,318	466,552	9,601
Uses by Division Total	**2,511,812**	**2,264,088**	**(247,724)**	**2,247,052**	**(17,036)**

SHERIFF

MISSION

The San Francisco Sheriff's Office (The Office) provides for the safe, secure, and constitutional detention of persons arrested or under a court order; operates county jail facilities, including educational, vocational, and transitional programs; operates alternative sentencing for in-custody and out-of-custody community programs; provides law enforcement services for a number of City and County facilities and the surrounding area; provides bailiffs to ensure the security of all juvenile, adult civil and criminal courts; and executes criminal and civil warrants and court orders. For more information about this department's services, please visit **sfsheriff.com**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $291.7 million for the Sheriff's Office (SHF) is $7.5 million, or 2.5 percent, lower than FY 2022-23 budget. This is primarily due to salary reductions from position vacancies and a decrease in overtime. The FY 2024-25 proposed budget of $293.7 million is $2.0 million, or 0.7 percent higher than the FY 2023-24 proposed budget. This change is primarily due to increases in interdepartmental services and salaries and benefits.

Meeting Existing Staffing Needs

The Sheriff's Office has ongoing staffing challenges, resulting in a demand for overtime to meet mandated minimum staffing requirements and maintain safety and the provision of programming. The proposed budget includes funding to meet the overtime needs of the Sheriff's Office in FY 2023-24. As the Office improves its regular staffing levels, the need for overtime spending will decrease.

The Office of the Sheriff is aggressively and actively recruiting to fill the numerous vacancies in its deputy sheriff positions as well as its professional staff.

Community Programs

The Office of the Sheriff is increasing its law enforcement presence in the community, expanding the field officer training program, and increasing staff in the warrant services unit, which searches for, arrests, and returns persons with criminal warrants to secure detention. The Office continues to support victims of crime by funding the Survivor Restoration Program and assisting mothers with minor children by providing housing and services at Cameo House.

The Office is revitalizing its in-custody therapeutic communities, including the Roads to Recovery and SISTERs programs following the pandemic.

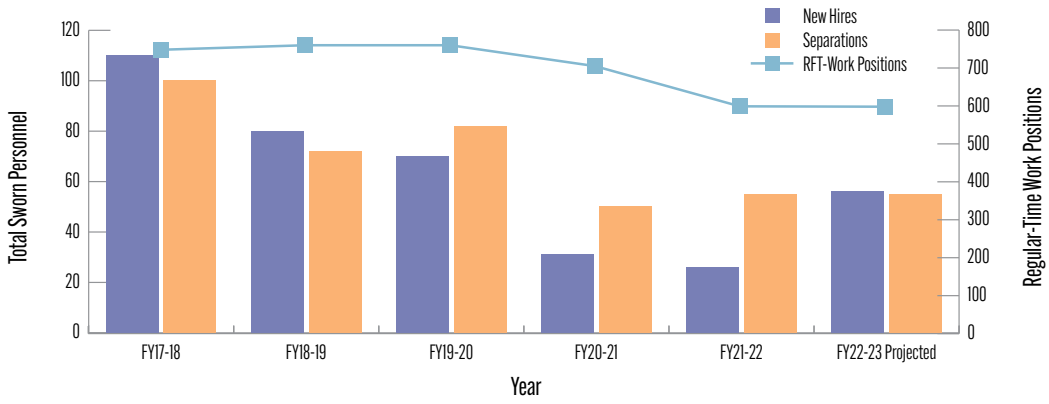
The Office is dedicated to building community by providing a robust visiting program including video visits, in-person visits, and parent-child contact visits. The department intends to improve the physical environment for the visiting family members and children as some of these programs are decades old.

Recruitment and community outreach are vital in advancing public safety and public trust. However, the Office struggles with the representation of women in law enforcement. This has led to its participation in the 30X30 initiative, a nationwide campaign advancing the representation of women in law enforcement with a goal of 30 percent women by 2030.

Improving Organizational Accountability and Modernizing Technology

Digital devices, cloud-based software, and data-driven tools are changing the landscape of law enforcement. By utilizing technology to improve performance, the Office can operate more efficiently.

The Mayor's proposed budget continues to support the replacement of the current jail management case system. The new system improves City and County operations, while minimizing legal and security risks and improves cross-agency data sharing, which improves public safety.

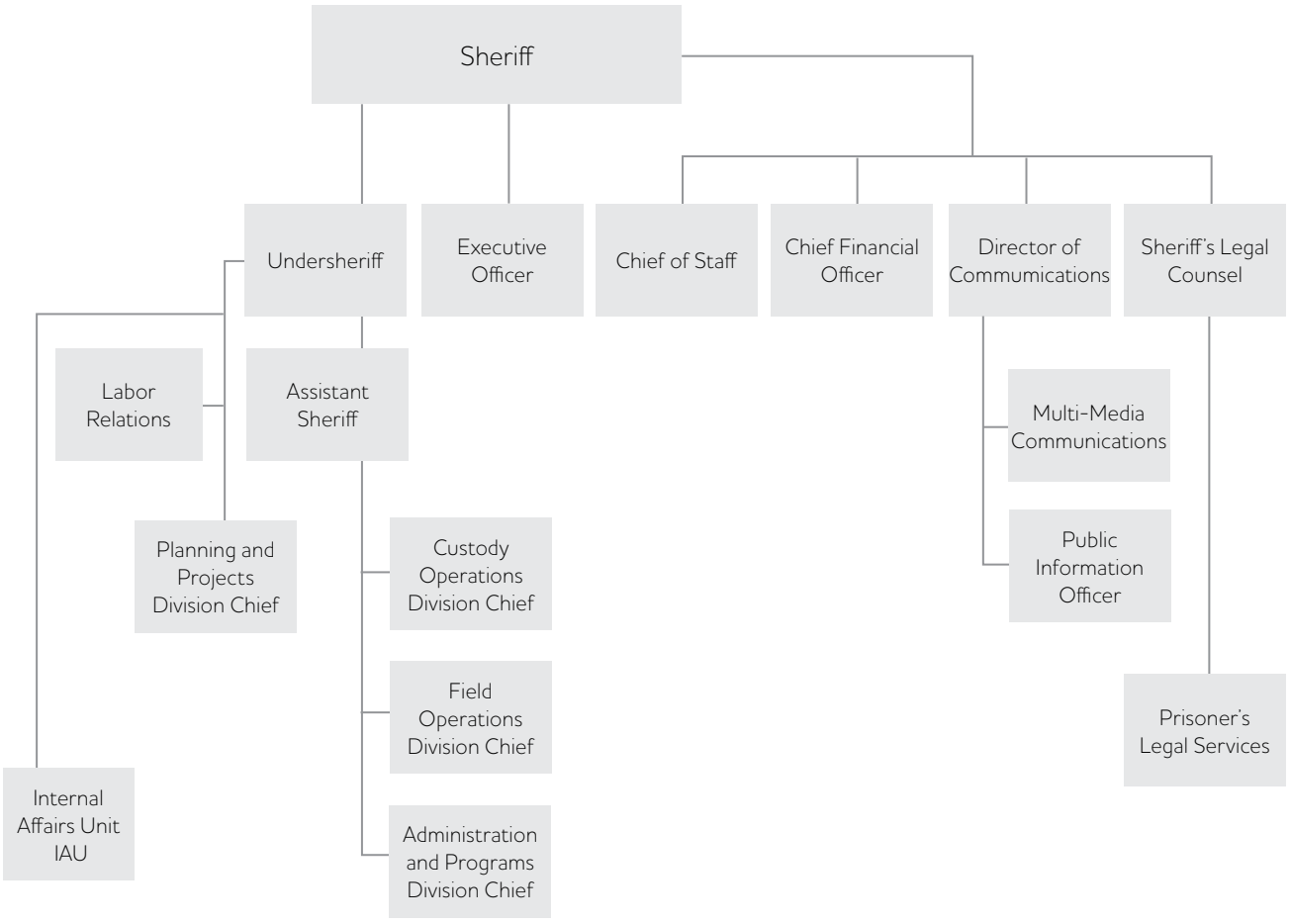


STAFFING PROGRESS. *Sworn staffing level projections suggest that hiring of new employees will keep pace with the number of separations within the department.*

PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Execute and enforce criminal and civil warrants, civil process, orders issued by the Courts, Board of Supervisors, or orders issued by any legally authorized department or commission.					
Number of civil emergency protective/restraining orders served	1,139	N/A	1,350	1,350	N/A
Number of firearms seized pursuant to civil protective orders	11	N/A	10	7.0	N/A
Maintain a culturally-diverse force of well-trained, professional Deputy Sheriffs who are dedicated to public service, the enforcement of law, and the protection of the lives and property of all people in San Francisco.					
Percent of sworn staff who completed 24-hour Crisis Intervention Training	4.0%	N/A	75%	75%	75%
Percentage-point difference between the percent of non-male SFSO deputized staff and of the non-male population of City and County of San Francisco (2010 Census)	36	N/A	0.3	0.4	0.5
Percentage-point difference between the percent of non-white SFSO deputized staff and of the non-white population of City and County of San Francisco (2010 Census)	29	N/A	0.1	0.1	0.2
Maintain and operate a safe and secure jail system while providing effective programs, education, and treatment.					
Average daily population (ADP) in custody in SF County jails	797	N/A	1,100	800	N/A
Average length of stay in jail (days)	73	N/A	53	15	N/A
Number of unique individuals booked into the county jail	8,068	N/A	13,500	8,000	N/A
Percent of unique individuals booked for the first time in San Francisco of total unique individuals booked	26%	N/A	25%	30%	N/A
Maintain effective alternatives to incarceration for individuals who are eligible through sentencing and pretrial assignment by the courts to remain out of custody.					
Number of people released by the Courts to the Pre-Trial Diversion Program pre-arraignment	837	N/A	200	450	775
Number of people sentenced to county jail who served their sentence out of custody (in an alternative to incarceration)	33	N/A	1,200	200	10
Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Electronic Monitoring Program	17%	N/A	5.0%	10%	15%
Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Residential Treatment Program	0.0%	N/A	5.0%	10%	5.0%
Percent of individuals re-arrested for non-compliance with program requirements or on new charges within one-year-post release after successfully participating in the sentenced Work Alternative Program	2.0%	N/A	5.0%	10%	3.0%
Provide effective and efficient support services for the Criminal and Civil Courts of San Francisco, including building security, prisoner transport and courtroom oversight.					
Number of in-custody criminal court appearances at the Hall of Justice Courthouse	32,751	N/A	26,000	32,000	37,300
Provide Peace Officer Patrol Services to enhance public safety and crime prevention with responsive public service, community engagement, accountability, transparency and organizational excellence.					
Number of deputy hours spent guarding an individual at DPH hospitals (civil)	0.0	N/A	9,000	50	400
Number of deputy hours spent guarding an individual at DPH hospitals (criminal)	148	N/A	375	75	450
Number of public safety standby requests by staff at ZSFG	2,207	N/A	2,600	1,500	1,400

ORGANIZATIONAL STRUCTURE: SHERIFF



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	1,002.89	996.57	(6.31)	1,000.15	3.58
Non-Operating Positions (CAP/Other)	(1.00)	(1.00)		(1.00)	
Net Operating Positions	**1,001.89**	**995.57**	**(6.31)**	**999.15**	**3.58**
Sources					
Intergovernmental: State	39,113,886	36,019,808	(3,094,078)	34,536,590	(1,483,218)
Charges for Services	1,089,965	529,965	(560,000)	529,965	
Fines, Forfeiture, & Penalties	193,610	193,610		193,610	
Expenditure Recovery	34,391,372	33,032,950	(1,358,422)	33,548,806	515,856
Other Financing Sources	4,825,000	(1,407,000)	(6,232,000)		1,407,000
Beg Fund Balance - Budget Only	33,685		(33,685)		
General Fund	219,538,788	223,306,005	3,767,217	224,852,451	1,546,446
Sources Total	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**
Uses - Operating Expenditures					
Salaries	166,388,332	157,248,281	(9,140,051)	161,178,684	3,930,403
Mandatory Fringe Benefits	73,215,514	73,230,517	15,003	73,153,955	(76,562)
Non-Personnel Services	14,908,426	15,781,823	873,397	15,206,273	(575,550)
City Grant Program	11,407,282	12,198,047	790,765	11,867,047	(331,000)
Capital Outlay	6,205,435	756,457	(5,448,978)	794,280	37,823
Materials & Supplies	6,608,742	7,564,112	955,370	6,215,932	(1,348,180)
Programmatic Projects	1,335,933	1,890,235	554,302	1,895,251	5,016
Services Of Other Depts	19,116,642	23,005,866	3,889,224	23,350,000	344,134
Uses Total	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**
Uses - By Division Description					
SHF Administration	60,284,357	67,320,119	7,035,762	66,272,309	(1,047,810)
SHF Custody	148,284,027	138,940,473	(9,343,554)	141,022,526	2,082,053
SHF Field	74,501,769	74,432,606	(69,163)	75,277,075	844,469
SHF Planning	16,116,153	10,982,140	(5,134,013)	11,089,512	107,372
Uses by Division Total	**299,186,306**	**291,675,338**	**(7,510,968)**	**293,661,422**	**1,986,084**

STATUS OF WOMEN

MISSION

Tasked with helping to transform San Francisco into a fully gender equitable City, the San Francisco Department on the Status of Women advances the equitable treatment and furtherment of women and girls across social, economic, and political indexes through policies, programs, and legislation, both within City and County government and in the private sector. For more information about this department's services, please visit **dosw.org**

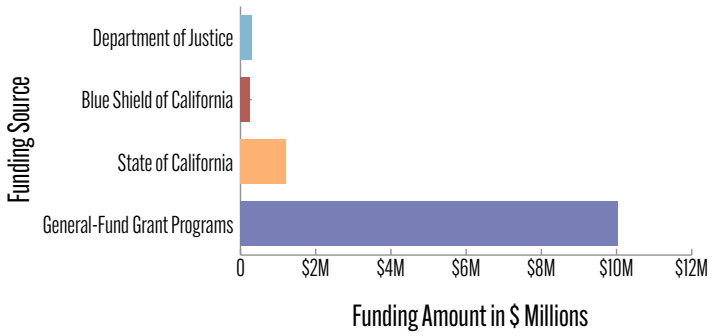
BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $12.8 million for the Department on the Status of Women (WOM) is $2.1 million, or 13.9 percent lower, than the FY 2022-23 budget. This is primarily driven by savings in non-personnel and grant budgets, while leveraging existing staff and grant resources. The FY 2024-25 proposed budget of $12.5 million is approximately $0.4 million, or 2.9 percent, lower than the FY 2023-24 proposed budget due to non-personnel and grant savings. The budget continues programming in the areas of health and safety, economic security, civic engagement and political empowerment, antihuman trafficking, and gender-based violence.

Accountability and Equity in Services and Spending

With a focus on its four core service areas of Ending Gender-Based Violence, Health and Safety, Economic Security, and Civic Engagement and Political Empowerment, the Department continues to serve as an accountability partner to all City departments and agencies as it relates to the commitment to gender equity. WOM works towards equity in service delivery, employment opportunities, leadership development, and policies that best support women, girls, and nonbinary people to thrive. Over the next two years, WOM will work to serve as a Chief Advocate for equity in service delivery, employment opportunities,

GENERAL FUND AND NON-GENERAL FUND GRANT PROGRAMS (FY 2022-23). *In addition to the grant programs supported by the General Fund, the Department on the Status of Women administers five non-General Fund programs. Two of these are funded by the State of California, two by the Blue Shield Foundation of California, and one by the Department of Justice Office of Violence Against Women.*

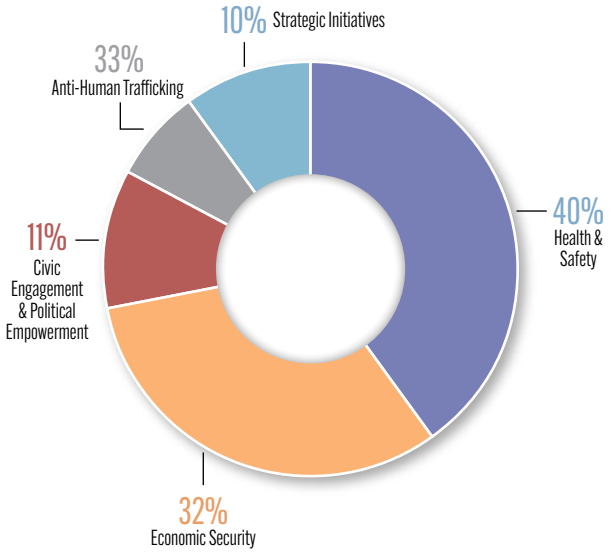


leadership development, and budget allocation; and Master Convener - bringing people together inside and outside the City to collaborate on ideas, strategies and impactful actions to help San Francisco transform into a fully gender equitable City and County.

Additionally, the Department recently began implementing information-technology solutions to create accurate data and reporting, efficient operations, and increased management of resources.

As the country's oldest local department dedicated to women and gender equity with subject matter expertise on the policy, programmatic and political conditions surrounding reproductive freedom and access, the Department has also been tapped to lead the BAARC (Bay Area Abortion Rights Coalition) Initiative, the first ever regional collective of municipal governments and reproductive health and justice stakeholders across nine Bay Area counties. The purpose of the Coalition is to coordinate a regional response to the immediate, long-term, and unanticipated impacts of the reversal of Roe v Wade. San Francisco is uniquely prepared and positioned to convene BAARC as human rights and civic innovation global leaders.

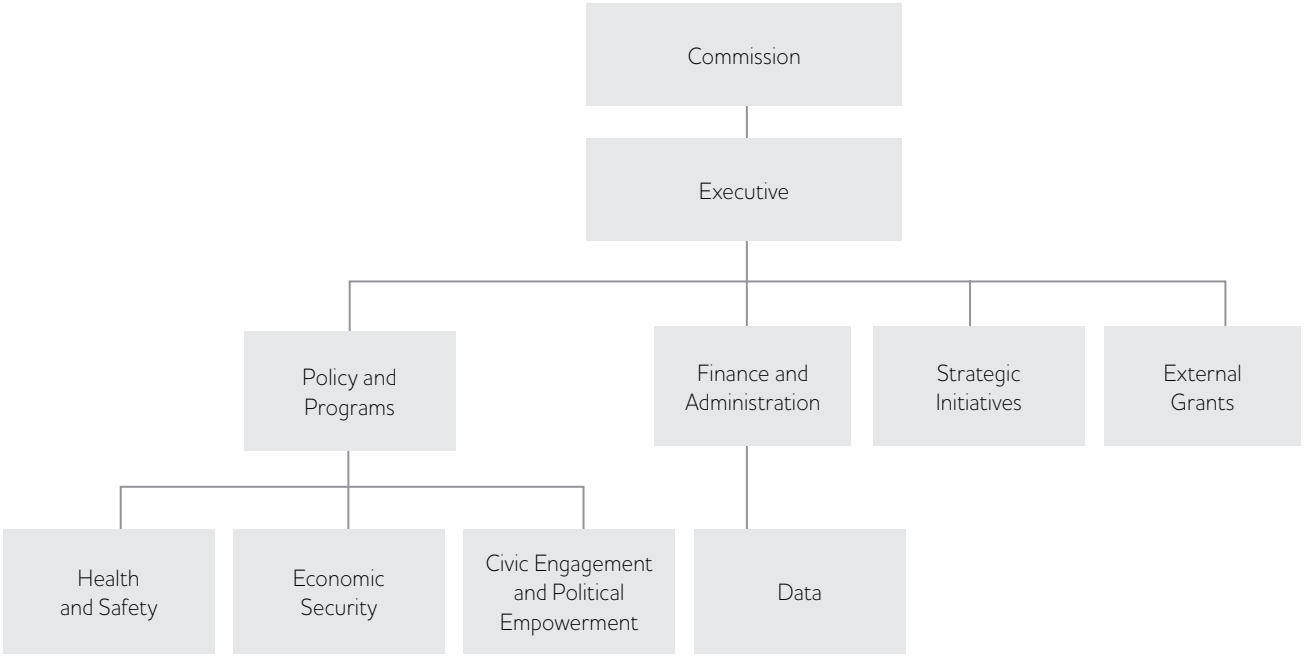
INVESTMENT BY PROGRAM AREA (FY 2022-23). *The majority of the Department's City Grants budget goes to support the Health and Safety program, which includes funding for services such as legal assistance and crisis lines for gender-based violence victims.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Advance the human rights of women and girls in the workforce, services, and budget of city government					
Number of City programs and agencies reviewed under the Women's Human Rights Ordinance (CEDAW).	1.0	1.0	1.0	1.0	1.0
Number of educational forums conducted on gender equality in the workplace.	0.0	1.0	2.0	2.0	2.0
Number of resolutions passed by the Commission on the Status of Women recognizing important women and girls' achievements and promoting gender equality and human rights	1.0	12	12	12	12
Number of sexual harassment complaints against the City and County of San Francisco.	33	-	-	-	-
End Violence Against Women					
Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually	48,654	32,000	32,000	32,000	32,000
Number of calls to crisis lines annually	11,986	12,000	12,000	12,000	12,000
Number of individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually	18,473	20,000	20,000	20,000	20,000
Number of individuals turned away from shelters annually	224	500	500	500	500
Number of shelter bed-nights annually	5,429	4,000	4,000	4,000	4,000
Number of transitional housing bed nights annually	9,497	20,000	20,000	20,000	20,000
Percent of people accessing services for which English is not a primary language.	38%	20%	20%	20%	20%

ORGANIZATIONAL STRUCTURE: STATUS OF WOMEN



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	14.77	13.01	(1.77)	12.26	(0.75)
Non-Operating Positions (CAP/Other)	(2.75)	(2.92)	(0.17)	(2.17)	0.75
Net Operating Positions	**12.02**	**10.09**	**(1.94)**	**10.09**	**0.00**
Sources					
Intergovernmental: State	50,000		(50,000)		
Licenses, Permits,& Franchises	220,000	200,000	(20,000)	200,000	
Other Revenues	100,000		(100,000)		
General Fund	14,534,165	12,626,542	(1,907,623)	12,254,087	(372,455)
Sources Total	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**
Uses - Operating Expenditures					
Salaries	1,541,428	1,346,799	(194,629)	1,386,984	40,185
Mandatory Fringe Benefits	533,950	506,973	(26,977)	518,364	11,391
Non-Personnel Services	295,657	81,864	(213,793)	81,779	(85)
City Grant Program	12,346,776	10,673,828	(1,672,948)	10,259,838	(413,990)
Materials & Supplies	32,677	31,684	(993)	28,516	(3,168)
Services Of Other Depts	153,677	185,394	31,717	178,606	(6,788)
Uses Total	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**
Uses - By Division Description					
WOM Status Of Women	14,904,165	12,826,542	(2,077,623)	12,454,087	(372,455)
Uses by Division Total	**14,904,165**	**12,826,542**	**(2,077,623)**	**12,454,087**	**(372,455)**

SUPERIOR COURT

MISSION

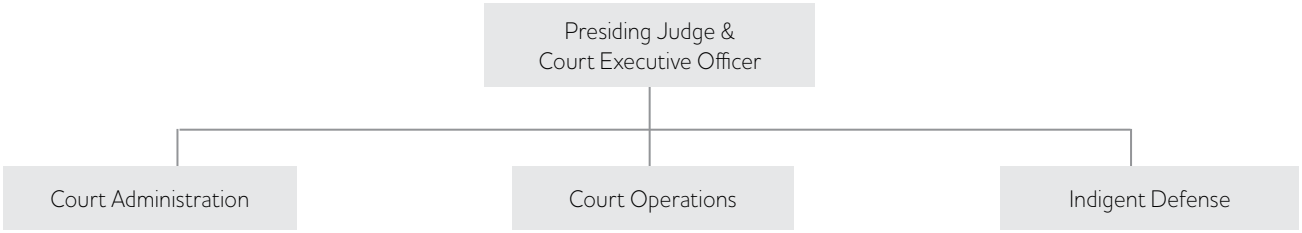
The Superior Court (CRT) assures equal access, fair treatment, and the just and efficient resolution of disputes for all people asserting their rights under the law in the City and County of San Francisco. For more information about this department's services, please visit **sf.courts.ca.gov**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $32.9 million for the San Francisco Superior Court is $0.5 million, or 1.5 percent, lower than FY 2022-23 budget. This is primarily due to a decrease in funding to the Indigent Defense Program to align the budget with actual program usage. The FY 2024-25 proposed budget of $33.1 million is $0.2 million, or 0.6 percent, higher than the FY 2023-24 proposed budget. This change is due to updating the Indigent Defense Program budget to account for inflation.

The Superior Court receives funding from the City for its Indigent Defense Program, which assigns attorneys to individuals and families in cases that represent a conflict of interest to the Public Defender. Attorneys with the Bar Association of San Francisco provide legal representation in both criminal defense and foster care cases. Beginning in FY 2023-24, adjustments have been made to funding levels to accurately reflect the billing of costs to the program.

ORGANIZATIONAL STRUCTURE: SUPERIOR COURT



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Non-Operating Positions (CAP/Other)					
Net Operating Positions					
Sources					
General Fund	33,363,253	32,856,944	(506,309)	33,056,944	200,000
Sources Total	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Uses - Operating Expenditures					
Mandatory Fringe Benefits	665,000	665,000		665,000	
Non-Personnel Services	32,677,253	32,170,944	(506,309)	32,370,944	200,000
Services Of Other Depts	21,000	21,000		21,000	
Uses Total	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**
Uses - By Division Description					
CRT Superior Court	33,363,253	32,856,944	(506,309)	33,056,944	200,000
Uses by Division Total	**33,363,253**	**32,856,944**	**(506,309)**	**33,056,944**	**200,000**

TREASURER-TAX COLLECTOR

MISSION

The Office of the San Francisco Treasurer & Tax Collector serves as the banker, tax collector, collection agent, and investment officer for the City and County of San Francisco. The Department's mission is to collect and safeguard the City's money and utilize internal expertise to assist low-income San Francisco families to build economic security and mobility.

The Department is committed to providing excellent services for taxpayers, customers, and the community. By promoting diversity, equity, and inclusion, the Department is are a stronger, smarter, and more informed government agency. For more information about this department's services, please visit **sftreasurer.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $50.2 million for the Office of the Treasurer-Tax Collector (TTX) is $2.3 million, or 4.8 percent, higher than FY 2022-23 budget. This increase is primarily due to a one-time investment in the Mayor's proposed budget to continue supporting the First Year Free program. The FY 2024-25 proposed budget of $48.7 million is $1.4 million, or 2.9 percent lower than the FY 2023-24 proposed budget. This change is due to savings from the deletion of vacant positions and non-personnel reductions.

Tax Implementation and Reform

In March of 2020, the Commercial Vacancy Tax was passed by voters. Filing for the tax began in 2023 and TTX conducted extensive outreach to property and business owners. This included resources like a new website with an interactive map, instructional videos on filing the tax, and multilingual outreach. The Commercial Vacancy Tax is a tax on certain types of commercial spaces that have been vacant for more than 182 days in a calendar year. A similar tax was recently passed in November 2022 and will begin collecting a vacancy tax on multifamily units that have been vacant for longer than 182 days in a calendar year. The Empty Homes Tax will become effective in 2024.

Additionally, the Department is partnering with the Controller to formulate recommendations regarding business tax reform for the 2024 Ballot, with a specific focus on addressing post-COVID-19 pandemic shifts to remote work and encouraging investment in downtown.

Recovery of the local economy and supporting public safety

Property tax revenue is one of the most significant funding sources for public safety programs. Because of comprehensive communication from the Department to property owners, more than 99 percent of secured property tax revenue was

collected on time, providing billions in revenue to the City.

First Year Free

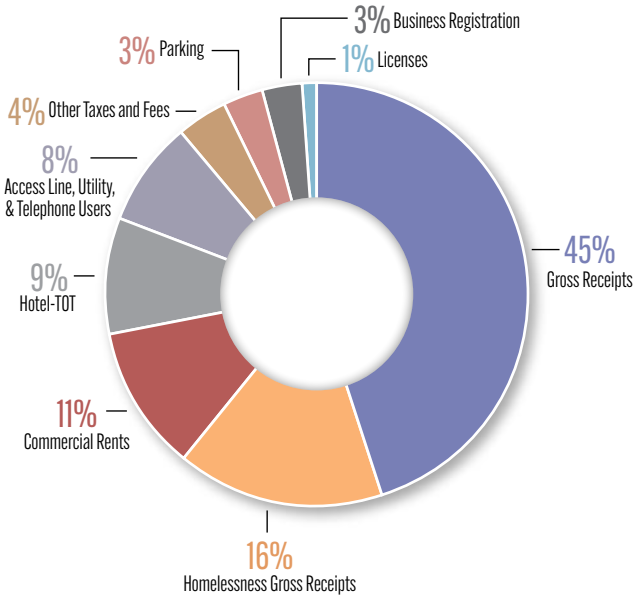
The Mayor's Office and TTX are fully committed to a City-wide effort to provide relief to small businesses by implementing the expansion of First Year Free to additional small businesses, with over 3,300 businesses now enrolled and more than $1.1 million in initial license and first-year permit fees waived for qualifying businesses. The Mayor's proposed budget continues to invest in the First Year Free by allocating $2.1 million in FY 2023-24, further supporting the growth of small business and re-vitalization of the City's economy.

Accountability & Equity

The Department continues its efforts to implement its Racial Equity Action Plan and has made significant progress by developing a work plan and training staff. The Department moved to improve citywide banking services by transitioning the City and County of San Francisco's primary banking partner to JP Morgan. This partnership includes a first-ever Social Responsibility MOU.

Kindergarten to College (K2C) is preparing to celebrate the first cohort of students graduating from high school in 2023 and readying their college savings for disbursements. K2C continues to build on an equity incentive pilot for low-income families, encouraging college savings by increasing their initial seed money.

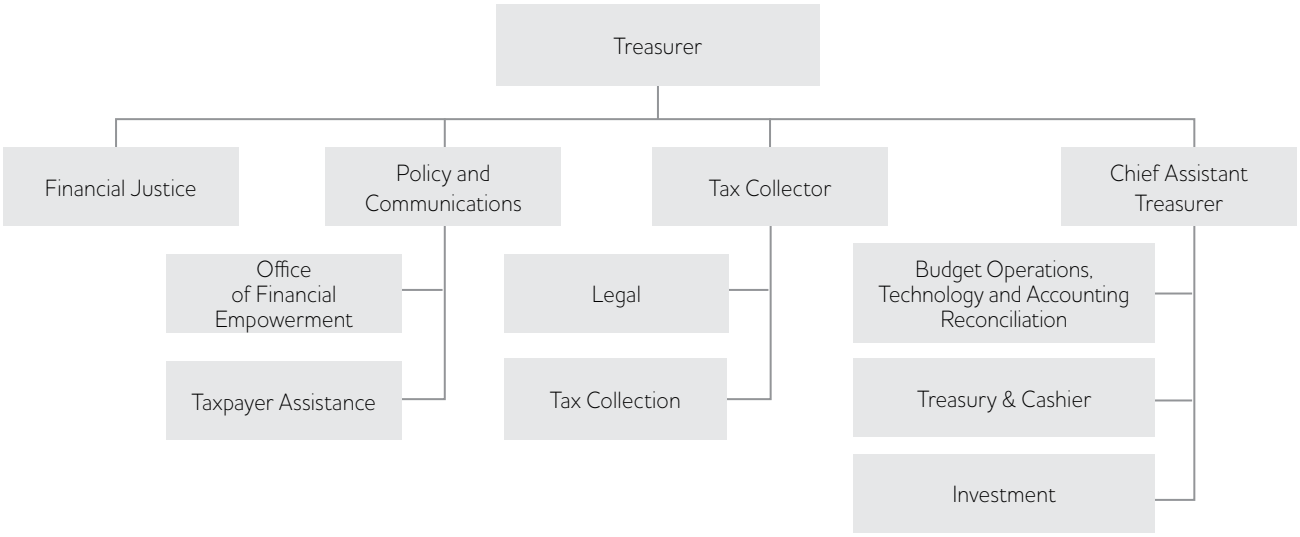
BUSINESS TAX & FEE COLLECTIONS.
This pie chart shows the business tax and fee collections by type. As demonstrated in the chart, gross receipts accounts for almost half of all fees collected by the Department in FY 2021-22.



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Collect all taxes and fees					
Amount collected through Unified License		$1,750,000	N/A	$1,750,000	$1,750,000
Amount of money processed in person		$120,000,000	N/A	$100,000,000	$90,000,000
Amount of money processed via checks/wires		$2,000,000,000	N/A	$1,470,000,000	$1,470,000,000
Amount of total revenue collected on all delinquent debts	$138,460,618	$110,000,000	$106,500,000	$110,000,000	$110,000,000
Total amount of Online credit card revenue collected		$3,253,000,000	N/A	$3,253,000,000	$3,253,000,000
Financial Equity- Remove barriers and develop safe financial products for residents and businesses					
Amount of fees waived		$10,000,000	N/A	$10,500,000	$11,000,000
Number of fine and fee discounts provided to low-income residents		200,000	N/A	210,000	220,000
Number of prepaid cards (reloadable and gift cards) issued for all Citywide Programs		2,400	N/A	2,400	2,400
Value of prepaid cards (reload and gift) issued for all Citywide programs		$3,390,000	N/A	$3,390,000	$3,390,000
Operational Excellence - Optimize Business Effectiveness					
Number of business tax refunds processed		2,000	N/A	2,000	2,000
Number of delinquent accounts that make a payment before the 2nd letter is issued		30,000	N/A	22,000	22,000
Number of in person payment transactions		26,930	N/A	22,000	22,000
Number of new hires		70	N/A	30	30
Number of online transactions through Citywide Payment Processing contracts		14,693,000	N/A	14,693,000	14,693,000
Number of property tax refunds processed	12,000	14,500	9,000	15,000	13,000
Number of refunds processed within a month		1,200	N/A	1,250	1,150
Number of regulatory department licenses issued	17,375	22,000	20,000	22,000	22,000
Number of transactions processed via checks/wires		603,100	N/A	603,100	603,100
Provide efficient customer service					
Average number of days to close 311 service tickets	2.9	3.0	3.0	3.0	3.0
Number of 311 service tickets received	23,708	21,000	21,000	21,000	21,000
Percent of 311 inquiries answered by TTX vs. 311		65%	N/A	65%	65%
Rigorous Compliance - Digital, intelligent, and rapid					
Amount of revenue through summary judgments, post judgement collections, and legal actions	$106,772	$3,000,000	$120,000	$3,500,000	$3,750,000
Number of business registered after investigator contact		300	N/A	300	300
Number of Businesses contacted for compliance review and audits		120	N/A	120	120
Number of email and letter communications sent related to tax filings, due dates and tax compliance		565,000	N/A	564,500	564,500
Percentage of delinquency rate of secured property taxes	1.0%	1.0%	1.0%	1.0%	1.0%

ORGANIZATIONAL STRUCTURE: TREASURER-TAX COLLECTOR



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	212.28	208.49	(3.79)	206.42	(2.07)
Non-Operating Positions (CAP/Other)	(4.79)	(5.00)	(0.21)	(5.00)	
Net Operating Positions	**207.49**	**203.49**	**(4.00)**	**201.42**	**(2.07)**
Sources					
Property Taxes	450,000	450,000		450,000	
Charges for Services	3,735,609	4,249,350	513,741	4,249,350	
Other Revenues	1,764,139	1,409,943	(354,196)	1,444,112	34,169
Interest & Investment Income	6,226,329	6,226,329		6,226,329	
Expenditure Recovery	10,311,577	10,678,462	366,885	10,810,539	132,077
General Fund	25,407,049	27,165,820	1,758,771	25,563,217	(1,602,603)
Sources Total	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**
Uses - Operating Expenditures					
Salaries	24,354,868	24,980,399	625,531	25,591,384	610,985
Mandatory Fringe Benefits	9,928,277	9,532,623	(395,654)	9,551,000	18,377
Non-Personnel Services	6,668,695	6,340,936	(327,759)	6,046,206	(294,730)
Materials & Supplies	97,682	125,343	27,661	116,819	(8,524)
Overhead and Allocations	(19,465)	(697)	18,768	(725)	(28)
Programmatic Projects	700,000	3,111,000	2,411,000	1,210,000	(1,901,000)
Services Of Other Depts	6,164,646	6,090,300	(74,346)	6,228,863	138,563
Uses Total	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**
Uses - By Division Description					
TTX Collection	28,001,055	28,511,518	510,463	28,893,682	382,164
TTX Impact	4,202,545	6,241,748	2,039,203	4,245,735	(1,996,013)
TTX Management	8,281,630	7,924,894	(356,736)	8,021,052	96,158
TTX Treasury	7,409,473	7,501,744	92,271	7,583,078	81,334
Uses by Division Total	**47,894,703**	**50,179,904**	**2,285,201**	**48,743,547**	**(1,436,357)**

WAR MEMORIAL

MISSION

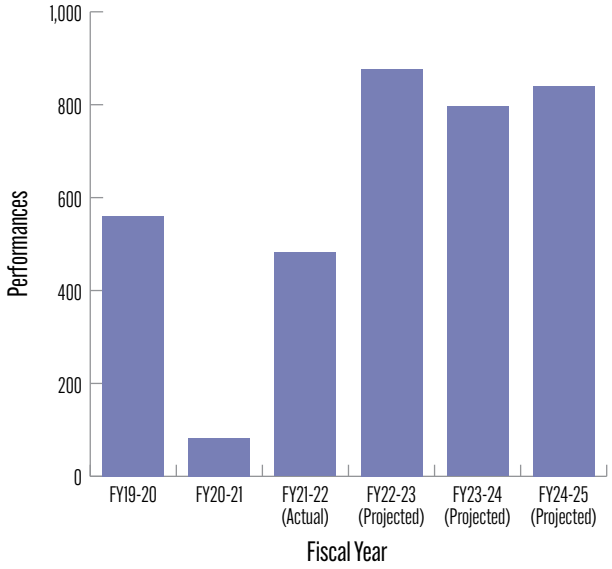
The War Memorial (WAR) and Performing Arts Center manages, maintains and operates safe and accessible world class venues to promote cultural, educational and entertainment opportunities in a cost-effective manner for enjoyment by the public, while best serving the purposes and beneficiaries of the War Memorial Trust. For more information about this department's services, please visit **sfwarmemorial.org**

BUDGET ISSUES & DETAILS

The proposed Fiscal Year (FY) 2023-24 budget of $37.7 million for the War Memorial is $1.2 million, or 3.2 percent, higher than the FY 2022-23 budget. This is primarily due to increases in one-time capital funding. The FY 2024-25 proposed budget of $31.7 million is $6.0 million, or 16 percent, lower than the FY 2023-24 proposed budget. This is due to the expiration of one-time capital funding and increases in salaries and benefits.

Restoring Vibrancy Through the Performing Arts

San Francisco has one of the most diverse artistic communities in the nation. As a cornerstone of San Francisco's performing arts community, the War Memorial plays a pivotal role in invigorating the City's economy and allowing communities to reconnect and engage with one another. The War Memorial and its resident companies such as the Symphony, Ballet, and Opera, as well as hundreds of outside licensees, employ a significant workforce year-round. The arts presented here consistently draw thousands of residents and visitors to the Civic Center neighborhood, indirectly contributing to important business sectors such as restaurants and tourism.

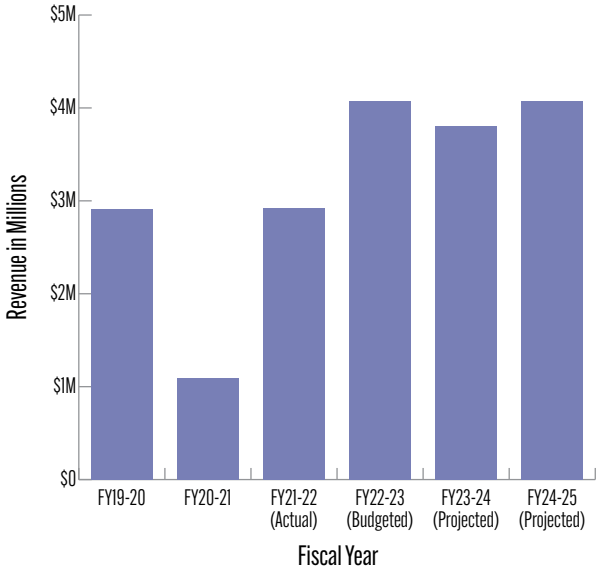


TOTAL ANNUAL PERFORMANCES. *The number of performances in FY 2022-23 did not reach projected pre-pandemic levels. As a result, performance projections for FY 2023-24 have been slightly decreased.*

Capital Upgrades

WAR is consistently engaged in numerous capital projects and regular ongoing facilities maintenance. During the closure of venues due to COVID-19, WAR partnered with resident companies to execute privately funded capital improvement projects, including Opera House seating replacement, ADA upgrades in the Opera House and LED lighting conversion in Davies Symphony Hall. The Department also completed the modernization of one of the passenger elevators in Davies Symphony Hall under the management of the Department of Public Works (DPW), and will be working with DPW on for the modernization of another passenger elevator in the same building. In addition, WAR is working to replace the mansard roof of the Opera House.

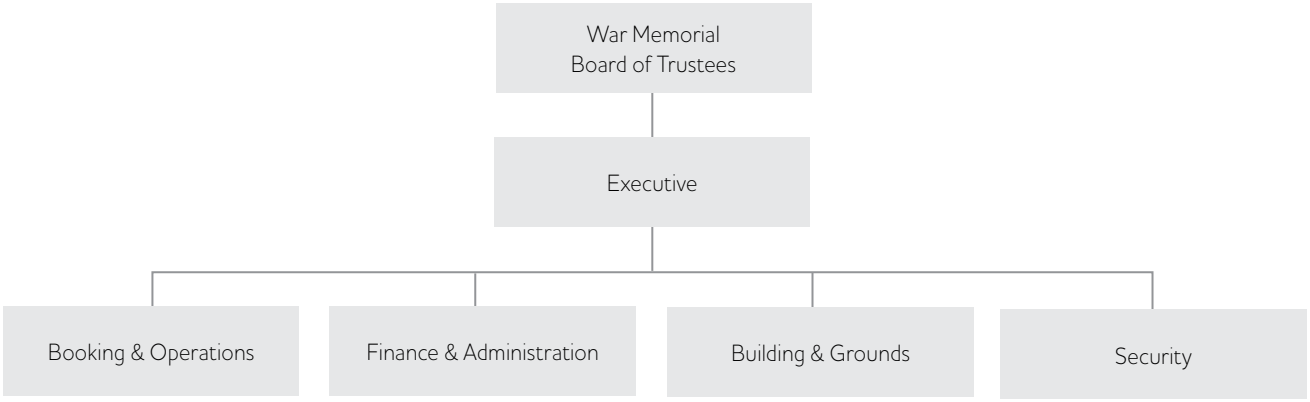
ANNUAL EARNED REVENUE. *The earnings in FY 2022-23 did not return to the budgeted pre-pandemic level. As a result, revenue projections for FY 2023-24 have been slightly decreased.*



PERFORMANCE MEASURES

FISCAL YEAR	FY2021-22	FY2022-23		FY2023-24	FY2024-25
GOAL	ACTUALS	PROJECTED	TARGET	TARGET	TARGET
Increase partnerships and collaborations					
Veterans' use of meeting rooms	338	500	500	600	800
Maximize utilization of the Performing Arts Center					
Atrium Theater percentage of days rented	75%	75%	75%	73%	73%
Atrium Theater performances/events	30	57	67	60	67
Davies Symphony Hall percentage of days rented	88%	89%	89%	89%	89%
Davies Symphony Hall performances/events	185	215	220	231	241
Green Room percentage of days rented	28%	39%	39%	55%	55%
Green Room performances/events	63	130	135	181	191
Herbst Theatre percentage of days rented	54%	69%	69%	69%	69%
Herbst Theatre performances/events	150	206	216	206	216
Opera House percentage of days rented	92%	96%	96%	96%	96%
Opera House performances/events	134	160	160	163	173
Zellerbach Rehearsal Hall performances/events	6.0	8.0	8.0	8.0	8.0

ORGANIZATIONAL STRUCTURE: WAR MEMORIAL



TOTAL BUDGET – HISTORICAL COMPARISON

FUNDED POSITIONS	2022-2023 ORIGINAL BUDGET	2023-2024 PROPOSED BUDGET	CHANGE FROM 2022-2023	2024-2025 PROPOSED BUDGET	CHANGE FROM 2023-2024
Total Funded	67.57	67.95	0.38	67.90	(0.05)
Non-Operating Positions (CAP/Other)					
Net Operating Positions	**67.57**	**67.95**	**0.38**	**67.90**	**(0.05)**
Sources					
Charges for Services	586,778	513,804	(72,974)	586,778	72,974
Rents & Concessions	3,485,627	3,289,725	(195,902)	3,557,140	267,415
Expenditure Recovery	273,987	273,987		273,987	
Transfers In	14,532,711	16,332,807	1,800,096	17,004,609	671,802
Other Financing Sources	7,200,000	7,000,000	(200,000)		(7,000,000)
Beg Fund Balance - Budget Only	966,937	760,386	(206,551)	604,941	(155,445)
General Fund	9,520,809	9,570,578	49,769	9,678,958	108,380
Sources Total	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**
Uses - Operating Expenditures					
Salaries	7,836,784	8,116,347	279,563	8,343,082	226,735
Mandatory Fringe Benefits	3,551,653	3,518,962	(32,691)	3,617,579	98,617
Non-Personnel Services	1,078,150	1,135,920	57,770	1,143,194	7,274
Capital Outlay	7,809,276	7,639,740	(169,536)	671,727	(6,968,013)
Debt Service	9,096,780	9,079,743	(17,037)	9,098,134	18,391
Materials & Supplies	292,017	292,017		293,379	1,362
Services Of Other Depts	6,902,189	7,958,558	1,056,369	8,539,318	580,760
Uses Total	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**
Uses - By Division Description					
WAR War Memorial	36,566,849	37,741,287	1,174,438	31,706,413	(6,034,874)
Uses by Division Total	**36,566,849**	**37,741,287**	**1,174,438**	**31,706,413**	**(6,034,874)**

BONDED DEBT & LONG-TERM OBLIGATIONS



BONDED DEBT & LONG-TERM OBLIGATIONS

MISSION

The Office of Public Finance is housed within the Controller's Office and provides and manages low-cost debt financing for large-scale, long-term capital projects and improvements that produce social and economic benefit to the City and its citizens while balancing market and credit risk with appropriate benefits, mitigations, and controls. For more information about this office's services, please visit **sf.gov/controllers-office-public-finance**

BACKGROUND

The City and County of San Francisco is the fourth largest city in California and the 17th largest city in the country. The City has gained national recognition among investors in municipal debt obligations as a high-profile economic center of one of the country's largest metropolitan areas. Investor interest benefits the City in the form of lower interest rates and lower annual debt service expenditures compared to other California cities.

The Office of Public Finance utilizes five principal types of municipal debt to finance long-term capital projects: general obligation (G.O.) bonds, lease revenue bonds, certificates of participation (COPs), special tax bonds, and tax increment revenue bonds.

The City relies on the issuance of G.O. bonds to leverage property tax receipts for voter-approved capital expenditures for the acquisition, improvement, and/or construction of real property such as libraries, hospitals, parks, and cultural and educational facilities.

The City utilizes lease revenue bonds and COPs to finance capital projects and acquisitions, some of which provide a direct revenue benefit or cost savings to the City. Debt service payments for lease revenue bonds and COPs may be paid from revenues of the related project or fees, taxes, or surcharges imposed on users of the project. The City utilizes its commercial paper COP program to provide interim financing for approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of issuing long-term financings.

The City has utilized Mello-Roos community facilities districts and special tax districts to assist in the financing of public benefits, infrastructure, and community facilities. The City has formed Infrastructure Financing Districts and Infrastructure and Revitalization Financing Districts to assist financing projects, such as affordable housing, waterfront improvements, public benefits, infrastructure, and community facilities. These districts facilitate improvements to real property, providing in connection with new developments in the City.

RATINGS

The City's G.O. bond debt is rated Aaa by Moody's, AAA by Standard & Poor's, and AA+ by Fitch. These ratings represent the highest or second-highest scores possible for G.O. bonds. The City's Certificates of Participation (COPs) and Lease Revenue Bonds are rated Aa1/Aa2 by Moody's, AA+ by Standard & Poor's, and AA/AA+ by Fitch. These ratings are one or two levels below the City's G.O. bond ratings. The City has no legal obligation or authority to levy taxes for repayment of lease revenue debt. However, the City may appropriate monies from the General Fund to pay for rent associated with the use of facilities that have been financed from lease revenues only when the facilities provide beneficial use to San Franciscans.

MOODY'S

In March 2023, Moody's affirmed its Aaa rating for the City's General Obligation bond debt, recognizing the City's exceptionally strong financial position and the outperformance of economically sensitive revenues through the COVID-19 pandemic. According to Moody's latest rating report, the City's stable property tax base and capable financial management team should insulate its G.O. bond portfolio from economic headwinds, including a high office vacancy rate and population loss. In the same report, Moody's affirmed its Aa1/Aa2 rating for the City's Lease Revenue Bonds and COPs.

STANDARD & POOR'S

In March 2023, Standard & Poor's (S&P) affirmed its AAA rating for the City's G.O. bond debt, ascribing the action to San Francisco's extremely strong levels of sustained income and wealth through the COVID-19 pandemic. S&P notes that although the City boasts strong reserve balances and a steady growth in assessed value (AV), high downtown office vacancy rates present the risk of continued declines in commercial and business tax revenues. In the same report, S&P affirmed its AA+ rating for the City's Lease Revenue Bonds and COPs.

FITCH RATINGS

In March 2023, Fitch maintained the City's G.O. bond rating of AA+, citing its strong financial management capabilities and ample resources to help bolster the City's spending flexibility as revenue growth slows. In the same rating report, Fitch also affirmed its AA/AA+ rating on the City's Lease Revenue Bonds and COPs.

DEBT PROFILE

Pursuant to the City Charter, the City must have voter authorization to issue G.O. bonds and lease revenue bonds. In the case of G.O. bonds, authorization is required by a two-thirds majority vote. In the case of Lease Revenue Bonds, authorization is required by a simple majority vote to fund new money capital projects. The City also issues Commercial Paper and Certificates of Participation, which do not require voter authorization. There are additional long-term obligations issued by public agencies whose jurisdictions overlap the boundaries of the City in whole or in part. See overlapping debt obligations described below.

Of the $4.3 billion in outstanding G.O. bonds and other long-term general fund backed obligations, only $58.2 million or 1.4 percent is variable rate debt.

GENERAL OBLIGATION BONDS

Debt service on the City's G.O. bonds is repaid from taxes levied on all real and personal property within the City boundaries. In addition to a two-thirds majority voter threshold, the principal amount of bonds outstanding at any one time must not exceed three percent of the assessed value of all taxable real and personal property located within the boundaries of the City.

As of April 15, 2023, the total amount of G.O. bonds authorized by the voters, but not yet issued, was $1.3 billion. Of the total principal amount of $4.7 billion of G.O. bonds originally issued from these authorizations, $2.9 billion remains outstanding. **Table 1** lists the City's outstanding and unissued G.O. bonds by series and authorization. Additionally, the

TABLE 1: GENERAL OBLIGATION BONDS (AS OF APRIL 15, 2023)

Bond Authorization Name	Election Date	Authorized Amount	Series	Bonds Issued	Bonds Outstanding	Authorized & Unissued
Seismic Safety Loan Program	11/3/92	$350,000,000	1994A	$35,000,000	-	
			2007A	$30,315,450	$13,912,882	[2]
			2015A	$24,000,000	-	
Reauthorization to Repurpose for Affordable Housing	11/8/16		2019A	$72,420,000	$69,665,000	
			2020C	$102,580,000	$95,240,000	$85,684,550
Clean & Safe Neighborhood Parks	2/5/08	$185,000,000	2008B	$42,520,000	-	
			2010B	$24,785,000	-	
			2010D	$35,645,000	$27,185,000	
			2012B	$73,355,000	-	
			2016A	$8,695,000	$6,125,000	-
San Francisco General Hospital & Trauma Center	11/4/08	$887,400,000	2009A	$131,650,000	-	
Earthquake Safety			2010A	$120,890,000	-	
			2010C	$173,805,000	$132,565,000	
			2012D	$251,100,000	-	
			2014A	$209,955,000	-	-
Earthquake Safety and Emergency Response Bond	6/8/10	$412,300,000	2010E	$79,520,000	-	
			2012A	$183,330,000	-	
			2012E	$38,265,000	-	
			2013B	$31,020,000	-	
			2014C	$54,950,000	-	
			2016C	$25,215,000	$18,330,000	-
Road Repaving & Street Safety	11/8/11	$248,000,000	2012C	$74,295,000	-	
			2013C	$129,560,000	-	
			2016E	$44,145,000	$32,090,000	-
Clean & Safe Neighborhood Parks	11/6/12	$195,000,000	2013A	$71,970,000	-	
			2016B	$43,220,000	$19,890,000	
			2018A	$76,710,000	$39,460,000	
			2019B	$3,100,000	-	-
Earthquake Safety and Emergency Response Bond	6/3/14	$400,000,000	2014D	$100,670,000	-	
			2016D	$109,595,000	$61,840,000	
			2018C	$189,735,000	$122,260,000	-
Transportation and Road Improvement	11/4/14	$500,000,000	2015B	$67,005,000	$35,925,000	
			2018B	$174,445,000	$89,740,000	
			2020B	$135,765,000	$106,235,000	
			2021C-1	$104,785,000	$85,285,000	
			2021C-2	$18,000,000	-	-
Affordable Housing Bond	11/3/15	$310,000,000	2016F	$75,130,000	$41,280,000	
			2018D	$142,145,000	$90,010,000	
			2019C	$92,725,000	$22,990,000	-
Public Health and Safety Bond	6/7/16	$350,000,000	2017A	$173,120,000	$101,945,000	
			2018E	$49,955,000	$32,520,000	
			2020D-1	$111,925,000	$79,830,000	
			2020D-2	$15,000,000	-	-
Embarcadero Seawall Earthquake Safety	11/6/18	$425,000,000	2020A	$49,675,000	-	
			2023B	$39,020,000	$39,020,000	$336,305,000
Affordable Housing Bond	11/5/19	$600,000,000	2021A	$254,585,000	$174,410,000	
			2023C	$170,780,000	$170,780,000	$174,635,000
Earthquake Safety and Emergency Response Bond	3/3/20	$628,500,000	2021B-1	$69,215,000	$65,925,000	
			2021B-2	$11,500,000	-	
			2021E-1	$74,090,000	$60,990,000	
			2021E-2	$13,000,000	-	$460,695,000
Health and Recovery Bond	11/4/20	$487,500,000	2021D-1	$194,255,000	$168,455,000	
			2021D-2	$64,250,000	-	
			2023A	$28,785,000	$28,785,000	$200,210,000
SUBTOTAL		$5,978,700,000		$4,721,170,450	$2,032,687,882	$1,257,529,550

General Obligation Refunding Bonds	Dated Issued	Bonds Issued	Bonds Outstanding
Series 2015-R1	2/25/15	$293,910,000	$187,040,000
Series 2020-R1	5/7/20	$195,250,000	$168,770,000
Series 2021-R1	5/6/21	$91,230,000	$84,035,000
Series 2021-R2	9/16/21	$86,905,000	$64,285,000
Series 2022-R1	5/18/22	$327,300,000	$327,300,000
SUBTOTAL		$994,595,000	$831,430,000
TOTALS	**$5,978,700,000**	**$5,715,765,450**	**$2,864,117,882**	**$1,257,529,550**

[1] Section 9.106 of the City Charter limits issuance of general obligation bonds of the City to three percent of the assessed value of all taxable real and personal property, located within the City and County

[2] Of the $35,000,000 authorized by the Board of Supervisors in February 2007, $30,315,450 has been drawn upon to date pursuant to the Credit Agreement described under "General Obligation bonds.

Source: Office of Public Finance, City and County of San Francisco.

table includes a list of outstanding refunding G.O. bonds that were issued to refinance other series of G.O. bonds.

Long-Term Obligations

The City's Long-Term Obligations, shown in **Table 2**, include lease revenue bonds and COPs. Pursuant to the Charter, lease revenue bonds must be approved by a simple majority of the voters. As shown in Table 2, as of June 30, 2023, the City will have roughly $1.4 billion in projected Long-Term Obligations outstanding. The City anticipates issuing approximately $400 million of COPs in Fiscal Year (FY) 2023-24 for Affordable Housing and Community Development projects, Department of Public Health Facilities projects, and Critical Repairs, Recovery Stimulus, and Streets projects. The City estimates this number will increase to $1.8 billion by the end of FY 2023-24. The gross debt service payment for FY 2023-24 is estimated to be $134.7 million.

In 1990, voters approved Proposition C, which amended the Charter to authorize the City to lease-purchase equipment through a nonprofit corporation without additional voter approval but with certain restrictions. The City and County of San Francisco Finance Corporation (the Corporation) was incorporated for that purpose. Proposition C provides that the outstanding aggregate principal amount of obligations with respect to lease financings may not exceed $20.0 million, with such amount increasing by five percent each fiscal year. As of July 1, 2022, the total authorized and unissued amount for such financings was $95.3 million. There are no current plans to issue additional debt under the Proposition C authorization.

In 1994, voters approved Proposition B, which authorized the issuance of up to $60.0 million in lease revenue bonds for the acquisition and construction of a combined dispatch center

TABLE 2: PROJECTED OUTSTANDING G.O. BONDS & LONG-TERM OBLIGATIONS, & DEBT SERVICE FOR FISCAL YEAR 2023-2024[1]

Principal Outstanding	
Outstanding General Obligation Bonds (as of 6/30/2023)	$2,587,797,632
Plus Projected New FY 2023-24 Issuance	247,700,000
Less Projected FY 2023-24 Principal Repayment	-179,681,206
Projected Outstanding General Obligation Bonds (as of 6/30/2024)	**$2,655,816,426**
Outstanding Long-Term Obligations1 (as of 6/30/2023)	$1,420,531,500
Plus Projected New FY 2023-24 Issuance	400,570,000
Less Projected FY 2023-24 Principal Repayment	-73,041,503
Projected Outstanding Long Term Obligations1 (as of 6/30/2024)	**$1,748,059,998**
Total Principal Outstanding (as of 6/30/2023)	$4,008,329,132
Plus Expected New FY 2023-24 Issuance	648,270,000
Less Projected FY 2023-24 Repayment	**-252,722,709**
Total Projected Outstanding (as of 6/30/2024)	**$4,403,876,424**
Projected Fiscal Year 2023-2024 Outstanding Debt Service	
General Obligation Bonds	$284,438,992
Long-Term Obligations[2]	134,703,327
Total Annual Debt Service	**$419,142,319**

[1] Table shows amounts based on actual payment dates. [2] Includes certificates of participation, lease revenue bonds and certain equipment leases

[2] Includes certificates of participation, lease revenue bonds and certain equipment leases

for the City's emergency 9-1-1 communication system and for the emergency information and communications equipment for the center. To date, $45.9 million of Proposition B lease revenue bonds have been issued and there is approximately $14.0 million in remaining authorization. There are no current plans to issue additional debt under the Proposition B authorization.

In March 2000, voters approved Proposition C, which extended a two and one-half cent per $100 in assessed valuation property tax set-aside for the benefit of the Recreation and Park Department (the Open Space Fund). Proposition C also authorized the issuance of lease revenue bonds or other forms of indebtedness payable from the Open Space Fund. The City issued $27.0 million and $42.4 million of such Open Space Fund lease revenue bonds in October 2006 and October 2007, respectively. The City issued refunding lease revenue bonds to refinance the remaining outstanding amounts of the Series 2006 and Series 2007 Open Space Fund lease revenue bonds in August 2018.

In November 2007, voters approved Proposition D, which renewed a two and one-half cent per $100 in assessed valuation property tax set-aside for the benefit of the Library (the Library Preservation Fund) and authorized the City to issue lease revenue bonds or other types of debt to construct and improve library facilities. The City issued Library Preservation Fund lease revenue bonds in the amount of $34.3 million in March 2009 and refinanced these obligations with the issuance of refunding lease revenue bonds in August 2018.

COMMERCIAL PAPER PROGRAM

In March 2009, the City approved the establishment of a not-to-exceed $150 million Lease Revenue Commercial Paper Certificates of Participation Program (the CP Program). Under the CP Program, Commercial Paper Notes (the CP Notes) are issued from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of long-term or other takeout financing to be issued when market conditions are favorable. Projects are eligible to access the CP Program once the Board and the Mayor have approved the project and the long- term, permanent financing for the project. In July 2013, the City approved an additional $100 million of commercial paper for a total authorized CP Program of $250 million.

The City's CP Program is secured by two revolving credit facilities. The Series 1 and Series 2 CP notes are secured by a $150 million revolving credit facility issued by Wells Fargo Bank which expires in March 2026. The Series 3 CP notes are secured by a $100 million revolving credit facility issued by Bank of the West which expires in April 2026.

As of April 15, 2023, the outstanding principal amount of CP Notes was $33.2 million with a weighted average interest rate of 4.26 percent. The CP Program currently provides interim financing for the following projects: Hall of Justice Projects, HOPE SF, Housing Trust Fund Projects, the Homeless Services Center, the Laguna Honda Hospital Wings Improvement Project, Critical Repairs & Recovery Stimulus projects, and Police Vehicles projects. The CP program has previously financed other various projects including 49 South Van Ness, the Animal Care & Control Facility, and the Moscone Convention Center Expansion.

OVERLAPPING DEBT OBLIGATIONS

Overlapping debt obligations are long-term obligations that are often sold in the public credit markets by public agencies whose boundaries overlap the boundaries of the City in whole or in part. In many cases, overlapping debt obligations issued by a public agency are payable only from

TABLE 3: CALCULATION OF DEBT LIMIT RATIO

Assessed Valuation (as of 8/8/22)	$329,109,287,967
Less Exemptions	(578,793,600)
Net Assessed Value (as of 8/8/22)	**$328,530,494,367**
Legal Debt Capacity (3 percent of Assessed Valuation)	$9,855,914,831
Outstanding G.O. Bonds (as of 4/15/23)	$2,864,117,882
G.O. Debt Ratio	0.87%
Unused Capacity	**$6,991,796,948**

the revenues of the public agency, such as sales tax receipts, property taxes, and special taxes generated within the City's boundaries. Overlapping debt obligations of the City have been issued by public agencies such as the Office of Community Investment and Infrastructure (OCII), Association of Bay Area Governments (ABAG), the Bayshore-Hester Assessment District, the Bay Area Rapid Transit District (BART), the San Francisco Community College District, and the San Francisco Unified School District.

DEBT LIMIT

The City's debt limit for outstanding G.O. bond principal is governed by Section 9.106 of the City's Charter and is subject to Article XIII of the State Constitution. Under the Charter, the City's outstanding G.O. bond principal is limited to three percent of the assessed value of all taxable real and personal property located within the jurisdiction of the City and County of San Francisco.

As indicated in **Table 3**, the City has a current G.O. bond limit of $9.9 billion, based upon the Controller's Certificate of Assessed Valuation released on August 8, 2022 (FY 2022-23 AV). As of April 15, 2023, the City has $2.9 billion of G.O. bonds outstanding, which results in a G.O. bond debt to assessed value ratio of 0.87 percent. Based on the FY 2022-23 AV, the City's remaining legal capacity for G.O. bond debt is $7.0 billion. The FY 2023-24 AV will be released in August 2023 and will likely result in modest growth in the City's G.O. bond debt capacity. The City has $1.3 billion in voter authorized and unissued G.O. bonds. The amount of authorized but unissued debt is not included in the debt limit calculation since the limit applies only to outstanding bonds. Principal on previously issued bonds is repaid on a continuous basis allowing for additional debt capacity despite continued authorization for the issuance of new debt. Furthermore, debt capacity will increase or decrease as the City's total assessed property value changes.

CITIZENS' GENERAL OBLIGATION BOND OVERSIGHT COMMITTEE

In March 2002, San Francisco voters approved Proposition F, creating the Citizens' General Obligation Bond Oversight Committee (the Committee). The purpose of the Committee is to inform the public about the expenditure of G.O. bond proceeds. The Committee actively reviews and reports on the expenditure of taxpayers' money in accordance with the voter authorization. The Committee provides oversight for ensuring that (1) G.O. bond proceeds are expended only in accordance with the ballot measure, and (2) no G.O. bond funds are used for any administrative salaries or other general governmental operating expenses, unless specifically authorized in the ballot measure for such G.O. bonds.

Proposition F provides that all ballot measures seeking voter authorization for G.O. bonds after the 2002 adoption of Proposition F must provide that 0.1 percent of the gross proceeds from the proposed bonds be deposited in a fund established by the Controller's Office and appropriated by the Board at the direction of the Committee to cover the Committee's costs. The Committee, which was initially convened on January 9, 2003, continuously reviews existing G.O. bond programs. The Committee issues reports on the results of its activities to the Board of Supervisors at least once a year.

Since the Committee was convened in 2003, the voters have approved approximately $5.6 billion in G.O. Bonds to fund various bond programs such as Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving & Street Safety Bonds, San Francisco General Hospital Bonds, Transportation and Road Improvement Bonds, Affordable Housing Bonds, Public Health and Safety Bonds, Seawall, and Health and Recovery Bonds.

ENTERPRISE DEPARTMENT PRINCIPAL OUTSTANDING AND DEBT SERVICE

Certain Public Service Enterprise departments of the City and County of San Francisco have outstanding revenue bond indebtedness that does not require discretionary City funding for their support. The departments include the Airport Commission, Municipal Transportation Agency, Port Commission, and the Public Utilities Commission. These departments have issued revenue bonds to leverage operating revenues to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the public. Table 4 shows the total estimated FY 2023-24 principal outstanding and debt service payments due for these enterprise departments.

As of July 1, 2023, the Public Service Enterprise Departments are expected to have approximately $15.2 billion principal outstanding, with $1.2 billion expected to be issued by the end of FY 2023-24.

The FY 2023-24 budget provides for an annual debt service payment of $1.04 billion for Public Service Enterprise departments bonds.

TABLE 4: ENTERPRISE DEPARTMENT BOND PRINCIPAL OUTSTANDING AND DEBT SERVICE FOR FISCAL YEAR 2023-2024

Agency	Principal Amount[4] Outstanding as of 7/1/23	Expected New Issuance	Total	Fiscal Year 2023-2024 Principal and Interest Payments
PUC[1]	$6,676,629,529	$819,000,000[(2)]	$7,495,629,529	$430,182,068
SFMTA	430,365,000	-	430,365,000	27,850,759
Port Commission[2]	44,719,198	-	44,719,198	4,035,043
Airport Commission[3]	8,078,485,000 (6)	343,545,000	8,422,030,000	575,029,174
	$15,230,198,727	**$1,162,545,000**	**$16,392,743,727**	**$1,037,097,044**

[1] Does not include outstanding or expected WIFIA and SRF loan issuances; 2023 Water Refunding Bonds – Series ABCDE; and 2023 Wastewater Refunding Bonds – Series ABC

[2] Preliminary, subject to change.

[3] Includes South Beach Harbor.

[4] Does not reflect outstanding Commercial Paper or General Obligation debt.

[5] Principal and Interest Payments reflect Debt Service Budget for FY 2023-24.

[6] Estimated, does not include potential transactions between now and June 30, 2023.

CAPITAL PROJECTS



CAPITAL PROJECTS

THE CAPITAL PLANNING PROCESS onesanfrancisco.org

Beginning in Fiscal Year (FY) 2005-06, San Francisco centralized its capital planning process by enacting legislation that required the creation of a multi-year capital plan. As a result, while departments receive funds annually for capital projects, the City strategizes, prioritizes and plans for capital expenditures on a ten-year timeframe.

This process is guided by the Ten-Year Capital Plan (the Plan). Every other year, the City Administrator submits the proposed Plan to the Mayor and Board of Supervisors (Board), as required under Section 3.20 of the Administrative Code. The Plan provides an assessment of the City's capital infrastructure needs and a financing plan for addressing those needs. The Plan is a coordinated citywide approach to long-term infrastructure planning covering the City's General Fund departments, as well as enterprise departments and external agencies. Under the authority of the City Administrator, the Office of Resilience and Capital Planning prepares the Plan and presents it to the Capital Planning Committee (CPC) for review. The Plan is then submitted to the Board by March 1 for approval no later than May 1 every odd-numbered year.

Following the Plan's adoption, CPC proposes a rolling two-year capital budget for consideration by the Board during the regular budget process. The currently proposed FY 2024-33 Capital Plan was approved by the CPC on May 9.

The capital budget was updated on the following timeline:

- **JANUARY 20:** Budget requests due from departments
- **APRIL 24:** Review of General Fund department budget scenarios
- **MAY 22:** Capital Planning Committee approval of General Fund department budget
- **MAY 31:** Citywide proposed budget, including capital budget, submitted to the Board of Supervisors

About The Ten-Year Capital Plan

The City's current Ten-Year Capital Plan recommends total investments over $41 billion between Fiscal Years 2023-24 and 2032-33. The proposed projects address capital needs related to eight service areas: Affordable Housing; Economic and Neighborhood Development; General Government; Health and Human Services; Infrastructure and Streets; Public Safety; Recreation, Culture and Education; and Transportation. **Table 1** shows how the Plan recommends investment across these service areas.

The most recently approved Plan reflects a renewed level of investment in the Pay-As-You-Go program, with increased General Fund investment at $2.2 billion from $1 billion in the previous capital plan adopted for FY 2022–31. The COVID-19 pandemic and its related impacts continue to have consequences on the City's funding capacity.

TABLE 1: FISCAL YEAR 2024-31 CAPITAL PLAN INVESTMENTS BY SERVICE AREA

Capital Plan Funding Amounts (Funding in Millions)	FY 2024-28	FY 2029-33	Plan Total
Affordable Housing	2,183	1,596	3,780
Economic and Neighborhood Development	2,682	2,056	4,738
General Government	92	219	311
Health and Human Services	485	406	891
Infrastructure and Streets	7,123	3,360	10,483
Public Safety	688	276	1,413
Recreation, Culture, and Education	2,721	1,608	4,329
Transportation	8,628	6,687	15,315
Total	**24,603**	**16,657**	**41,260**

The loss of revenue for capital projects is made up by Certificate of Participation (COP) investments. The Plan anticipates $527 million in Certificates of Participation (COPs), also known as General Fund debt, over the next 10 years. COPs are backed by a physical asset in the City's capital portfolio and repayments are appropriated each year out of the General Fund. While the overall COP program is $238 million lower than the previous Plan, it makes significant commitments in the early years to address reductions in the Pay-Go Program and support projects to promote economic stimulus and racial equity. In addition, the Plan proposes approximately $2.0 billion in General Obligation (G.O.) debt over the next decade, up from $1.25 billion in the previous capital plan. Due to a historic number of successful bond measures over the two-year interim period, the City will be able to issue $1.7 billion in G.O. bonds to address critical needs in earthquake safety and emergency response, affordable housing, public health, homelessness and open space. As a result, there is significantly reduced capacity in the G.O. Bond program looking forward. Despite this reduced capacity, the FY 2024-33 Capital Plan incorporates $310 million for Shelters and Public Health capital needs, and $200 million for Shelters and Affordable Housing in 2024.

Funding principles from the Plan that help establish capital priorities for the City are to:

- Address legal or regulatory mandates.
- Protect life safety and minimize physical danger to those who work in and use City infrastructure and facilities.
- Enhance resilience and eliminate racial and social disparities so that all San Franciscans may thrive.
- Ensure asset preservation and sustainability, i.e. timely maintenance and renewal of existing infrastructure.
- Serve programmatic or planned needs, i.e. formal objectives of an adopted plan or action by the City's elected officials.
- Promote economic development with projects that are expected to increase revenue, improve government effectiveness, or reduce operating costs.

Capital-Related Policies

The City's Ten-Year Capital Plan is financially constrained, meaning that it lists funded as well as deferred projects that are selected based on fiscally responsible and transparent policies. The FY 2024-33 Capital Plan generally retains most policies and practices set in prior year plans,

including restrictions around debt issuance, in order to meet key objectives such as:

- Growing the Pay-As-You-Go program at a rate that allows the City to address its facilities backlog.
- Funding Street Resurfacing to maintain a Pavement Condition Index (PCI) in a state of good repair with a score of 75.
- Prioritizing the City's curb ramp program and barrier removal projects to improve accessibility for all.
- Prioritizing regulatory requirements, life safety concerns, and the maintenance of current assets in order to reduce the City's backlog of deferred capital projects.
- Keeping property tax rates at or below 2006 levels.
- Funding critical enhancements to cover unexpected capital needs and emergencies as well as projects that are not good candidates for debt financing.

Operating Impacts of Capital Projects

The vast majority of projects in the City's Capital Plan and Budget address the needs of existing assets and are not expected to substantially impact operating costs. For those projects where a substantial operational impact is expected, San Francisco Administrative Code Section 3.20 states, "The capital expenditure plan shall include a summary of operating costs and impacts on city operations that are projected to result from capital investments recommended in the plan." This operations review includes expected changes in the cost and quality of city service delivery.

Such operational planning is a foundational component of the pre-development planning for the City's large-scale capital projects, and is included in the Plan whenever possible. In practice, because projects are often described in the Plan so far in advance of their construction, and even before pre-planning is complete, operating impacts are typically not available in detail at the time of Plan publication. More often, operating impacts are presented to the Capital Planning Committee as project plans come into focus.

Departments present future one-time and ongoing costs of their projects to the Capital Planning Committee as part of the funding approval process. The Capital Planning Committee considers recurring salary and benefits costs, other operating costs such as maintenance and any anticipated recurring revenues to understand the net operating impacts of major projects. Considerations for the costs of stand-alone facilities include ongoing costs like staffing and utilities, as well as one-time costs like furniture, fixtures, and equipment. The near-term impacts of major projects are reflected in the projected sources and uses of the City's Five-Year Financial Plan, issued every other year. In addition, renewal needs and condition assessments for all facilities and infrastructure are modeled before a project is funded. These models are updated annually as a part of the capital planning process.

Eligible Capital Project Types

Capital projects funded through the annual budget are considered part of the Plan's Pay-As-You-Go (Pay-Go) Program. Debt-financed projects are typically funded through supplemental appropriations and considered outside of the annual budgeting process. Projects funded through the Pay-As-You-Go Program fall into one of five general funding categories defined below:

ADA Facility Transition Plan and ADA Right-of-Way: ADA Facility investments are barrier removal projects on public buildings. ADA Right-of-Way projects correspond to on-demand curb ramp work. These dedicated ADA projects represent a small fraction of the accessibility improvements the Plan funds, as capital projects frequently include accessibility upgrades that are not counted as separate line items.

Routine Maintenance: Projects that provide for the day-to-day maintenance of existing buildings and infrastructure, including labor costs. Unlike renewals and enhancements, these annual expenditures are often a mix of capital and operating expenses, and they can be used for minor renewals according to department needs.

Street Resurfacing: This funding is used to maintain a citywide average PCI score of 75.

Critical Enhancement: An investment that increases an asset's value or useful life and changes its use. Critical enhancement projects include emergency repairs and improvements that address growth or other priority capital needs that are not good candidates for debt financing due to size or timing.

Facility and Right-of-Way Infrastructure Renewals: An investment that preserves or extends the useful life of existing facilities or infrastructure.

The categories of spending captured in the Capital Budget mirror those of San Francisco's Ten-Year Capital Plan and enable the City to chart trends, measure capital spending in terms of best practices, and report against the City's targets for state of good repair spending.

Historical Capital Accomplishments

The City's first Ten-Year Capital Plan was adopted on June 20, 2006, and recommended $16 billion in total investments and $3 billion in General Fund investments through FY 2014-15. Since its adoption, nearly all of the high-priority projects identified in the first Plan have been accomplished while planned General Fund investments have surpassed $5 billion.

General Obligation (G.O.) Bonds and Certificates of Participation

Prior to 2008, San Francisco voters had not authorized any G.O. bonds since 2000, which contributed to the City's infrastructure maintenance backlog. Since 2008, voters have approved $5.9 billion in G.O. bonds for hospitals, clinics, parks, police stations, firefighting facilities, public safety operations, transportation, streets, shelter and affordable housing. Recent levels of investment are higher than at any other time in the City's history. New bonds are only issued as old ones are retired and/or the City's base of net assessed value grows. This policy has ensured the repayment of these obligations without raising property tax rates for San Francisco residents and businesses since 2006.

COPs, which are repaid from the General Fund, are another financing method used to address infrastructure projects. COPs are reserved for projects with a revenue source, such as the Moscone Convention Center, or for critical improvements such as those at the War Memorial Veterans Building and the Animal Care and Control Facility. These issuances are limited to an amount that results in debt service that is no more than 3.25 percent of the discretionary General Fund budget.

Pay-As-You-Go Capital Investments

The annual General Fund investment in the Pay-As-You-Go Program will be $59 million in FY 2023-24 and $59 million in FY 2024-25. These funds go toward maintaining basic infrastructure and investing in the City's assets including facility renovations, street repaving, right-of-way renewals, ADA improvements, critical enhancements and regular maintenance. In the five years prior to the COVID-19 pandemic the City had an average General Fund investment of $144 million annually, however in light of the shortfalls caused by COVID-19, the Capital Plan recommendation was reduced. These shortfalls are being addressed through the issuance of $60 million in FY 2023-24 Certificates of Participation to address critical repairs and street repaving.

Integration of Impact Fees

In the early 2000s, several planning initiatives to transform former industrial areas into new neighborhoods in east San Francisco were partially funded by impact fees. Projects funded by these impact fees include pedestrian and streetscape enhancements, transportation improvements, new parks, library assets and childcare facilities. The impact fees are managed by the Interagency Planning Implementation Committee in collaboration with the Citizens' Advisory Committee for each plan area.

Projected revenues have slowed due to the overall decline of the developer project pipeline.

Streets Program

In addition to providing a safer and smoother ride for users, streets with a higher PCI score last longer and are less expensive to maintain, which results in operating savings in future years. A block with a PCI score of 85-100 is in excellent condition and does not require any treatment. In 2011, the City's streets were at an average PCI score of 63 and declining quickly.

Since then, the City has made streets funding a top priority and, with the help of voters, passed the Road Repaving and Streets Safety Bond, which provided funding to increase the City's overall PCI score to 67. Now at 74, San Francisco is continuing to improve its citywide average PCI score with large SB1 investments from the Pay-As-You-Go program, complemented by General Fund. This will save the City millions on future street repaving costs, save Muni on vehicle repair costs and reduce citizens' annual car maintenance costs. Considering financial constraints, the Plan's funding levels for streets will maintain the PCI at 74 during the 10-year cycle.

Recent Major Projects

Since 2020, the City has completed or broken ground on a number of major projects, including:

- Produced 2,600 new affordable housing units through 10 groundbreakings.
- Completed the City's Housing Element, centering on racial and social equity.
- Completed Fire Station 35, an innovative new floating station berthed at Pier 22 1/2, funded through ESER 2014.
- Completed the Animal Care and Control replacement animal shelter at 1419 Bryant Street.
- Opened the Embarcadero SAFE Navigation Center and expanded the Division Circle Navigation Center.
- Completed seismic retrofit and modernization of Maxine Hall and Castro Mission Health Centers, also funded by the 2016 Health and Safety G.O. Bond.
- Achieved a citywide PCI of 74. All districts have had at least one-third of their blocks resurfaced since 2009.
- Completed the Salesforce Transit Center, with ongoing work to form a mixed-use neighborhood surrounding the Transit Center.
- Completed the Downtown San Francisco Ferry Terminal Expansion Project.
- Renovation of the Bayview Opera House for greater accessibility and community use.
- Moved police staff into the newly completed Forensic Serices Division.
- Opened the Central Subway, extending the T-line through SoMa, Union Square and Chinatown.
- Connected over 8,096 units with free broadband internet access over the last 5 years.
- Modernization of the City's 100+ year-old sewer system.
- Improvements to the City's Emergency Firefighting Water System.
- Designed, constructed, or upgraded thousands of curb ramps to comply with ADA standards.

The proposed FY 2023-24 and FY 2024-25 budget funds capital investment at $512 million for General Fund departments over the two-year period.

The proposed budget includes funding the General Fund Capital Budget Pay-Go Program at $59 million per year in FY 2023-24 and FY 2024-25. Due to ongoing capital funding reductions post-COVID, in FY 2023-24 the budget also proposes $25.6 million for a Critical Repairs Program and $32.5 million for Street Repaving – funded through Certificates of Participation. Additional revenues for capital investments come from non-General Fund sources, state and federal grants, impact fees, and other locally generated revenues. These revenue sources total $271 million in FY 2023-24 and $65 million in FY 2024-25.

Capital investment is critical for keeping the City's infrastructure, roads, parks, and public safety facilities in a state of good repair and maintaining the City's service delivery capabilities. Highlights from the FY 2023-24 and FY 2024-25 proposed Capital Budget include funding for:

- Street repaving, pothole repair, and sidewalks.
- Critical repairs to roofs, elevators, and HVAC systems across the City's facilities.
- On-going curb ramp improvements and barrier removals for improved accessibility citywide.
- Funding for essential parks infrastructure such as fields, courts, forestry, fencing, and erosion control.

CAPITAL PROJECTS

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET

Department: Academy Of Sciences

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10016949	Sci - Facility Maintenance	Sci - Facilities Maintenance	GF Annual Authority Ctrl	351,221	368,782
10037343	Animal Holding/Quarantine	Animal Holding/Quarantine	GF Annual Authority Ctrl	288,300	0
Academy Of Sciences Total				**639,521**	**368,782**

Department: Airport Commission

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10003760	AC Airfield Unallocated-Ordina	Airfield Improvements-Unalloc	SFIA-Capital Projects Fund	32,000,000	32,000,000
10004055	AC Air Support Unallocated-Ord	Airport Support-Unalloc	SFIA-Capital Projects Fund	17,500,000	17,500,000
10004134	AC Groundside Unallocated-Ordi	Roadway Improvements-Unalloc	SFIA-Capital Projects Fund	400,000	400,000
10004334	AC Terminals Unallocated-Ordin	Terminal Renovations-Unalloc	SFIA-Capital Projects Fund	500,000	500,000
10004436	AC Utilities Unallocated-Ordin	Utility Improvements-Unalloc	SFIA-Capital Projects Fund	1,975,000	1,975,000
10016644	Facility Maintenance	Facility Maintenance	SFIA-Operating Fund	15,750,000	15,750,000
Airport Commission Total				**68,125,000**	**68,125,000**

Department: Arts Commission

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10005832	AR Civic Collection Capital	CCCA - CIP CONSERVE	GF Continuing Authority Ctrl	100,000	100,000
		CCCA - CIP RESTO	GF Continuing Authority Ctrl	100,000	100,000
		CCCA - CIP STRUCT	GF Continuing Authority Ctrl	100,000	100,000
10016793	AR Civic Collection Maint	Civic Collection - Maintenance	GF Continuing Authority Ctrl	128,759	135,197
10016794	AR Cultural Centers Maint	Cultural Centers - Maintenance	GF Continuing Authority Ctrl	172,197	180,807
10037807	AAACC Retrofit CR RS	AAACC Retrofit CR	CPXCF COP Crit Reprs/Rcv Stmls	(1,340,000)	0
		AAACC Retrofit CR	GF Continuing Authority Ctrl	1,340,000	0
10037808	MCCLA Retrofit CR RS	MCCLA Retrofit RS	CPXCF COP Crit Reprs/Rcv Stmls	12,038,751	0
10040149	SOMArts Relocation	SOMArts Relocation	GF Continuing Authority Ctrl	200,000	0
Arts Commission Total				**12,839,707**	**616,004**

Department: Asian Art Museum

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10016504	Aam - Facility Maintenance	Facility Maintenance	GF Annual Authority Ctrl	337,911	354,807
10030854	AA Museum Repair Projects	Accessibility Compliance	GF Annual Authority Ctrl	150,000	50,000
10034665	AAM assess R&R fire sprinkler	AAM assess R&R fire sprinkler	GF Annual Authority Ctrl	100,000	100,000
10038904	AAM boiler control upgrade	boiler control upgrade	GF Annual Authority Ctrl	85,000	0
10040137	Roof Repair	Roof Repair	GF Annual Authority Ctrl	50,000	50,000
Asian Art Museum Total				**722,911**	**554,807**

Department: Emergency Management

Project	Project Title	Activity Title	Fund Title	2023-2024 Budget	2024-2025 Budget
10006421	Dem - Operation Floor Expansio	Dem-Operation Floor Expansion	CPXCF COP Crit Reprs/Rcv Stmls	1,570,701	0
10035936	Lighting Rods Replacement	Lighting Rods Replacement	CPXCF COP Crit Reprs/Rcv Stmls	(1,570,701)	0
10040162	BreakrSensTst,Pwr&LdDistStudy	BreakrSensTst,Pwr&LdDistStudy	GF Continuing Authority Ctrl	745,795	0

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Fine Arts Museum	10009026	Legion Of Honor - Masonry	Legion of Honor - Masonry	GF Continuing Authority Ctrl	500,000	0
	10016869	Fam Facility Maintenance	Fam - Facilities Maintenance	GF Annual Authority Ctrl	245,258	257,521
	10035949	de Young Fire Doors	de Young Fire Doors	GF Continuing Authority Ctrl	0	150,000
	10035965	de Young Chiller 1 & 2 Compnts	de Young Chiller 1 & 2 Compnts	GF Continuing Authority Ctrl	115,000	185,000
	10035985	Legion Laylight Shades	Legion Laylight Shades	GF Annual Authority Ctrl	175,000	290,000
	10038910	LOH Main Entrance Wooden Doors	Redesign&Modify LOH Main Doors	GF Continuing Authority Ctrl	0	150,000
Fine Arts Museum Total					**1,035,258**	**1,032,521**
Fire Department	10009040	FD HVAC Systems Repair	HVAC System Repair	GF Continuing Authority Ctrl	250,000	250,000
	10009042	FD Generator Replacement Proj	Generator Replacement	GF Continuing Authority Ctrl	250,000	250,000
	10016871	FD Underground Storage Tank Mo	Underground Storage Tank Monit	GF Continuing Authority Ctrl	447,669	470,052
	10016875	FD Various Facility Maintenanc	Various Facility Maintenance P	GF Continuing Authority Ctrl	989,895	1,039,390
	10033438	FD Station Shower Replacements	Fire Station Shower Replacemen	GF Continuing Authority Ctrl	50,000	50,000
Fire Department Total					**1,987,564**	**2,059,442**
General Services Agency - City Admin	10001289	ADRE Capital Improvements	1SVN FPS ER Generator	CPXCF COP Crit Reprs/Rcv Stmls	1,000,000	0
			25VN - Domestic Booster Pump	GF Continuing Authority Ctrl	0	150,000
			25VN Elevator Control Upgrade	CPXCF COP Crit Reprs/Rcv Stmls	1,000,000	0
			25VN - Exterior Façade	GF Continuing Authority Ctrl	0	500,000
			Alemany Farmers Market Roof	GF Continuing Authority Ctrl	0	350,000
			City Hall Dome Leaks Repair	GF Continuing Authority Ctrl	200,000	300,000
			City Hall - Exterior Stone Ref	GF Continuing Authority Ctrl	200,000	200,000
			Civic Center - Steam Loop Emer	GF Continuing Authority Ctrl	100,000	200,000
			HOJ- Fire Pump/Controls Replcm	GF Continuing Authority Ctrl	0	225,000
			HOJ - Garage Door Replacement	GF Continuing Authority Ctrl	100,000	0
			Kern County Oil Wells Closure	GF Continuing Authority Ctrl	100,000	400,000
	10001290	ADNB CCG IPIC Partnership	Eastern Neighborhoods Grant	SR Eastern Neighborhood CI	200,000	200,000
	10001291	ADRE Facilities Maintenance	HOJ Facilities Maintenance	GF Annual Authority Ctrl	286,650	300,983
	10005814	Moscone Conv Fac Capital Proje	Moscone Conv Fac Capital Proje	SR Conv Fac Fd-Continuing	1,000,000	1,000,000
	10016763	ADDA Access Barrier Removal	Critical Access Repair & Maint	GF Continuing Authority Ctrl	100,000	300,000
	10016766	ADAD Facilities Maintenance	GSA Facilities Maintenance	GF Annual Authority Ctrl	405,533	425,809
	10030243	ADCP City Resilience Projects	Hazards and Climate-Resilient Design Guidance	GF Continuing Authority Ctrl	100,000	250,000
	10037704	COPs Contingency	COPs Contingency CR	CPXCF COP Crit Reprs/Rcv Stmls	(906,179)	0

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
General Services Agency - City Admin	10038911	ADDA Barrier Removal Stow Lake	Stow Lake Barrier Removal	GF Continuing Authority Ctrl	100,000	0
	10038912	ADDA GGP SharonArtStudioMeadow	GGP Sharon Art Studio	GF Continuing Authority Ctrl	0	500,000
	10038913	ADDA GGP Barrier Removal PROW	Public ROW - JFK Drive	CPXCF COP Crit Reprs/Rcv Stmls	500,000	0
			Public ROW - Stanyan Curb	CPXCF COP Crit Reprs/Rcv Stmls	400,000	0
	10038914	ADRE 555 7th Siding CR COPs	555 7th Ext Wood Siding Repl	CPXCF COP Crit Reprs/Rcv Stmls	750,000	0
	10038915	ADRE 555 7th Elevator CR COPs	555 7th Elevator Project	CPXCF COP Crit Reprs/Rcv Stmls	1,500,000	0
	10038916	ADRE CH Roof Waterprf CR COPs	City Hall Roof Waterproof	CPXCF COP Crit Reprs/Rcv Stmls	2,500,000	0
	10038917	ADRE 1650M Chiller CR COPs	1650M Chiller/Cooling Tower	CPXCF COP Crit Reprs/Rcv Stmls	500,000	0
	10038918	ADRE 1099Suny Boiler CR COPs	1099 Sunnydale Boiler	CPXCF COP Crit Reprs/Rcv Stmls	400,000	0
	10038919	ADRE 50Ray Ext Siding CR COPs	50 Raymond Exterior Siding	CPXCF COP Crit Reprs/Rcv Stmls	500,000	0
	10038920	ADRE Steam Loop Renew CR COPs	Civic Center Steam Loop Renew	CPXCF COP Crit Reprs/Rcv Stmls	3,738,000	0
	10038921	ADFM Underground Fuel Tanks	Underground fuel tanks	CPXCF COP Crit Reprs/Rcv Stmls	9,225,727	0
General Services Agency - City Admin Total					**23,999,731**	**5,301,792**
General Services Agency - Public Works	10031502	PW Islais Crk Brg Rehab	Reserve- Project	GF Continuing Authority Ctrl	0	2,120,000
	10033865	PW VL CR and Sub-Sdwlk Bsmnt	Curb Ramps Basements CR	CPXCF COP Crit Reprs/Rcv Stmls	3,000,000	0
	10034763	PW Curb Ramps Budget	Reserve- Project	GF Continuing Authority Ctrl	3,472,828	4,264,079
	10034764	PW Street Resurfacing Budget	Reserve- Project	CPSIF COP Street Repaving	30,000,000	0
			Reserve- Project	SR RMRA City Capital Funding	18,905,000	19,472,150
			Reserve- Project	SR RMRA County Capital Funding	9,880,000	10,176,400
			Reserve- Project	SR Road	4,275,000	4,403,250
			Reserve- Project	SR Special Gas Tax St Impvt	8,170,000	8,415,100
	10034786	PW Plazas Budget	Reserve- Project	GF Continuing Authority Ctrl	200,000	135,963
	10034790	PW Urgent Repairs Budget	Reserve- Project	GF Continuing Authority Ctrl	442,378	464,497
	10034791	PW SIRP Sidewalk Budget	Reserve- Project	GF Continuing Authority Ctrl	1,355,025	1,428,902
			Reserve- Project	SR Other Special Revenue	1,435,192	1,506,952
	10034792	PW ASAP Sidewalk Budget	Reserve- Project	GF Continuing Authority Ctrl	234,792	271,532
			Reserve- Project	SR Other Special Revenue	428,542	449,969
	10034853	PW Landslide/ Rockfall Budget	Reserve- Project	GF Continuing Authority Ctrl	165,000	173,250
	10034854	PW Street Structures Budget	Reserve- Project	GF Continuing Authority Ctrl	660,000	878,000
	10037814	PW Sunset Blvd Recycl Wtr Impr	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	1,200,000	0

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
General Services Agency - Public Works	10038738	PW UN Plaza Fence_Lighting Imp	Reserve- Project	GF Continuing Authority Ctrl	110,000	0
	10038786	PW Japantown Buchanan Mall	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	2,000,000	0
	10038888	SAS Pothole Repairs Budget	Reserve- Project	GF Continuing Authority Ctrl	1,368,270	1,436,684
	10038889	SAS Facilities Maint Budget	Reserve- Project	GF Continuing Authority Ctrl	514,989	540,738
	10038890	SAS Median Maintenance Budget	Reserve- Project	GF Continuing Authority Ctrl	154,663	162,396
	10038891	SAS Fence Repairs Budget	Reserve- Project	GF Continuing Authority Ctrl	150,646	158,178
	10038892	SAS Tree Planting & Establish	Reserve- Project	GF Continuing Authority Ctrl	400,000	400,000
	10038893	SAS Street Tree Est Budget	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	2,000,000	0
	10038896	SAS Yard Tenant Imprv Prop B	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	780,751	0
	10038897	SAS Yard HVAC System Upgrade	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	1,800,000	0
	10038898	SAS Sunset Blvd Hosebib Instal	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	935,000	0
	10038899	PW Escolta Way Improvements	Reserve- Project	GF Continuing Authority Ctrl	224,000	0
	10038900	PW Innes Ave Rdwy Rebuild	Reserve- Project	CPXCF COP Crit Reprs/Rcv Stmls	5,000,000	0
General Services Agency - Public Works Total					**99,262,076**	**56,858,040**
General Services Agency - Technology	10033388	DT Fiber to Public Housing	Fiber to Public Housing	CPXCF COP Crit Reprs/Rcv Stmls	2,500,000	0
	10033389	DT VOIP Facilities Remediation	VoIP Facilities Remediation	GF Continuing Authority Ctrl	250,000	250,000
	10037678	DT City Hall WiFi Improvements	DT City Hall WiFi Improvements	GF Continuing Authority Ctrl	0	155,000
General Services Agency - Technology Total					**2,750,000**	**405,000**
Homelessness And Supportive Housing	10037697	260 Golden Gate Seismic	260 GG Seismic Retrofit	GF Continuing Authority Ctrl	535,023	0
Homelessness And Supportive Housing Total					**535,023**	**0**
Human Services	10037672	1235 Mission Elevator MODRN	1235 Mission Elevator MODRN	GF Continuing Authority Ctrl	720,000	0
	10037674	1235 Mission HVAC MODRN	1235 Mission HVAC MODRN	GF Continuing Authority Ctrl	347,519	0
Human Services Total					**1,067,519**	**0**
Juvenile Probation	10016881	Juv - Facilities Maintenance	Juv - Facilities Maintenance	GF Annual Authority Ctrl	378,346	397,263
			YGC HVAC Activities	CPXCF COP Crit Reprs/Rcv Stmls	476,000	0
	10034485	YGC Elevators - East & West	Modernization Activities	CPXCF COP Crit Reprs/Rcv Stmls	1,000,000	0
	10038884	Juv Hall Replacement Study	Replacement Study Activities	GF Continuing Authority Ctrl	500,000	0
Juvenile Probation Total					**2,354,346**	**397,263**
Municipal Transportation Agency	10011999	Tsf-Transit Cap Maint & Progra	Tsf-Transit Capital Maint (Repl	Transit	6,837,861	6,699,000

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Municipal Transportation Agency	10031009	MT Ipic-market Octavia	Ipic-market Octavia Transit-(m	Transit	395,000	0
	10034129	MT SFMTA Pop Growth Alloc	FY22 Prop B Alloc For Transit	Transit	13,520,000	35,480,000
	10034131	MS SFMTA POP GROWTH ALLOC SSD	FY22 Prop B Alloc for SSD	Sustainable Streets	14,510,000	21,830,000
	10035881	MT IPIC SOMA	MT IPIC SOMA	Transit	550,000	2,526,980
	10035882	MT IPIC HUB	MT IPIC HUB	Transit	339,200	135,524
Municipal Transportation Agency Total					**36,152,061**	**66,671,504**
Police	10009500	Hazmat Abatement	Hazmat Abatement	GF Continuing Authority Ctrl	30,956	32,504
	10009510	Pol Station Security Camera Up	PS Security Camera Upgrd	GF Continuing Authority Ctrl	25,000	100,000
	10020722	Var Loc-Misc Fac Maint Proj	Various Locations Fac Maint Pr	GF Continuing Authority Ctrl	161,116	169,172
	10030970	BBR SFPD Maint and Rpr	Academy HVAC Boilers	GF Continuing Authority Ctrl	500,000	0
			Fire Panel Replacements	GF Annual Authority Ctrl	200,000	0
			Fire Panel Replacements	GF Continuing Authority Ctrl	0	400,000
			HVAC Test Balance Stations	GF Continuing Authority Ctrl	100,000	100,000
			POL Fac Master Planning	GF Continuing Authority Ctrl	350,000	0
			Police Facilities Roofs Repair	GF Continuing Authority Ctrl	0	100,000
			PS Security Camera Upgrd	GF Continuing Authority Ctrl	75,000	0
			Range Truss Replacement	GF Continuing Authority Ctrl	200,000	200,000
			Replace Central Station Study	GF Continuing Authority Ctrl	250,000	0
			Station Key Card Access	GF Continuing Authority Ctrl	0	150,000
Police Total					**1,892,072**	**1,251,676**
Port	10010831	PO Cargo Maint Dredging	Cargo Maint Dredging	Port Operating	4,800,000	0
	10011124	PO Seawall & Marginal Wharf Re	Seawall&Marginal Wharf Rep Prj	Port Operating	3,082,000	4,682,000
	10011284	PO Pier Bldgs Ladders & Skylig	PierBldgs Ladders&Skylight Rep	Port Operating	1,000,000	0
	10011395	PO SF Port Marina Repairs & Up	Marina Repairs & Upgrades	Port-South Beach Harbor	1,522,881	1,551,908
	10011403	PO Heron's Head Park Stabiliza	Heron's Head Park Stabilizat'n	Port Operating	513,000	0
			NCWC Grant HHP	Port-Capital	987,000	0
	10011407	PO Waterfront Development Proj	Waterfront Development Proj	Port Operating	8,178,800	8,712,800
	10032237	PO Seawall Resiliency Project	General Planning Activities	Port Operating	1,486,422	1,518,924
	10032906	PO Enterprise Technology Proj	Enterprise Technology Projects	Port Operating	1,500,000	0
	10032988	PO Capital Proj Implement Team	Capital Proj Implement Team	Port Operating	1,800,000	1,800,000
	10032989	PO P90 Grain Silo Demolition	P90 Grain Silo demolition proj	Port Operating	1,150,000	0
	10032990	PO Cap Proj Contingency Fund	Project Overages	Port Operating	2,602,224	3,556,003

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Port	10033008	PO Concrete Pile Repair Crew	Concrete Pile Repair Crew	Port Operating	800,000	1,600,000
	10035116	PO Facility Condition Assessm.	Facility Condition Assessment	Port Operating	1,000,000	1,000,000
	10036001	PO Environmtl Cleanup Pier 64	Environmental Cleanup Pier 64	Port Operating	1,400,000	0
	10036010	PO P29.5 ParkingExhaust System	P29	Port Operating	1,505,000	0
	10036012	PO Southern Waterfront Beautif	Southern Waterfront Beautifica	Port Operating	2,222,000	2,222,000
	10037604	Insurance Deductible	Insurance Deductible	Port Operating	800,000	500,000
	10038571	PO 2021 3180 RH2 Bldg Envelope	Round House Envelope 2	Port Operating	8,000,000	0
	10038685	PO 2019 1800 Subsidence	2019 1800 Subsidence	Port Operating	750,000	0
	10038686	PO 2019 1800 Fendering	2019 1800 Piling & Fenderng	Port Operating	9,400,000	0
	10038687	PO 2022 PRTW Pile/Fill Removal	2022 PRTW Pile/Fill Removal	Port Operating	1,956,104	0
	10038688	PO 2022 1500 P50 Seismc Pre-DS	2022 1500 P50 Seismc Pre-DS	Port Operating	3,800,000	0
	10038689	PO 2022 1295 P29.5 Office Reha	2022 1295 P29.5 Office Reha	Port Operating	232,000	0
	10038690	PO 2022 1090 P9 Tier 1 FIRPA	2022 1090 P9 Tier 1 FIRPA	Port Operating	0	2,840,573
	10038691	PO Aquatic Park Sewer Repair	Aquatic Park Sewer Repair	Port Operating	1,226,000	0
	10038692	PO 2022 1450 P45 Shed B/D Repr	2022 1450 P45 Shed B/D Repr	Port Operating	0	1,700,000
	10038693	PO Grant Match	Grant Match	Port Operating	2,000,000	1,000,000
	10038694	PO Stormwater Trash Capture	Stormwater Trash Capture	Port Operating	450,000	0
	10038695	PO Re-tenanting Fund	Re-tenanting Fund	Port Operating	8,078,382	0
	10038696	PO Crane Barge Purchase	Crane Barge Purchase	Port Operating	6,500,000	0
Port Total					**78,741,813**	**32,684,208**
Public Health	10002778	HG SFGH Bldg 5 ClinLab Replace	Clin Lab Automation System	CPXCF COP Crit Reprs/Rcv Stmls	4,000,000	0
	10016877	HG Misc Fac Maint Proj	Misc Fac Maint Proj	SFGH-Operating Fund	1,792,160	1,881,766
	10016878	HL Dph - Facilities Maintenanc	Dph - Facilities Maintenance (	LHH-Operating Fund	1,548,370	1,625,792
	10030946	HG Bldg 5 Kitchen Upgrade	CPC Funding	CPXCF COP Crit Reprs/Rcv Stmls	1,500,000	0
	10031565	PW Castro Mission HlthCtr Reno	CON Work – FEMA Grant	SR Community Health-Grants	537,462	0
	10033176	HA DPH Facilities Maintenance	101 Grove FM	GF Annual Authority Ctrl	86,874	91,217
			CBHS Facility	GF Annual Authority Ctrl	180,249	189,261
			PC Clinic FM	GF Annual Authority Ctrl	489,037	513,489
	10034589	HL Roof replacement-admin bdgs	Roof replacement - L Wing	LHH-Operating Fund	0	400,000
	10034591	HL Cooling Center	Cooling Center	CPXCF COP Crit Reprs/Rcv Stmls	975,000	0
	10034618	HG Freight Elevator Modernizat	CPC Funding	CPXCF COP Crit Reprs/Rcv Stmls	1,150,000	0
	10035872	HL Emergency Stair Egress Repa	Emergency Stair Egress Repairs	LHH-Operating Fund	250,000	0

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Public Health	10036526	DPH G.O. Bond Planning	DPH G.O. Bond Planning	GF Continuing Authority Ctrl	1,500,000	0
	10037346	HL Admin Bldg Fire Alarm	Admin Bldg Fire Alarm	LHH-Operating Fund	250,000	0
	10038702	HL Phar Auto Disp Cabinets	Phar Auto Disp Cabinets	LHH-Operating Fund	700,000	0
	10038703	HG Phar Auto Disp Cabinets	Reserve- Project	SFGH-Operating Fund	2,550,000	0
	10038873	HL Server Room UPS Replacement	Server Room UPS Replacement	LHH-Operating Fund	200,000	0
	10038874	HL Sterilizer Replacement	Sterilizer Replacement	LHH-Operating Fund	150,000	350,000
	10038875	HL F Wing Structural Damage	F Wing Structural Damage	LHH-Operating Fund	0	450,000
	10038876	HL Pharmacy Auto Packagers	Pharmacy Auto Packagers	LHH-Operating Fund	0	350,000
	10038881	HG Inpatient Pharmacy Carousel	ZSFG Inpatient Pharmacy Carou	SFGH-Operating Fund	450,000	0
	10038883	HG Fire Alarm Backbone & Infra	COP Funding	CPXCF COP Crit Reprs/Rcv Stmls	4,350,000	0
Public Health Total					**22,659,152**	**5,851,525**
Public Library	10009363	LB Capital Improvement Project	LB Capital Improvement Project	SR Library Fund - Continuing	1,500,000	0
			Non-BLIP Branch Remodel	SR Library Fund - Continuing	3,000,000	0
	10029842	PW 750 Brannan St Office Const	750 Brannan Leasehold Budget	SR Library Fund - Continuing	3,000,000	0
	10032983	LB-Branch Building Envelope Pr	Branch Building Envelope Proj	SR Library Fund - Continuing	250,000	250,000
			Park Building Envelope Proj	SR Library Fund - Continuing	2,500,000	0
	10034331	LB-SFPL Oceanview Capital Prj	SFPL Oceanview Branch Capital	SR Library Fund - Continuing	3,500,000	15,000,000
	10034332	LB-SFPL AV Equipment Refresh	SFPL AV Equipment Refresh Proj	SR Library Fund - Continuing	320,000	0
	10034333	LB-SFPL Chinatown Renovation	SFPL Chinatown Branch Renovati	SR Library Fund - Continuing	7,956,045	3,000,000
	10038442	LB Br Elevator Modernization	LB Br Elevator Modernization	SR Library Fund - Continuing	100,000	500,000
	10038443	LB Bldg System Assess&Upgrades	LB Bldg System Assess&Upgrades	SR Library Fund - Continuing	500,000	2,000,000
Public Library Total					**22,626,045**	**20,750,000**
Public Utilities Commission	10014854	Natural Resources Planning	Natural Resources Planning	SFWD-Operating Fund	1,162,000	900,000
	10015023	Landscape Conservation Program	Landscape Conservation Program	SFWD-Operating Fund	0	1,000,000
	10015046	Long Term Monitoring & Permit	Long Term Monitoring & Permit	SFWD-Operating Fund	6,971,000	4,890,000
	10016956	Hetchy Water - Facilities Main	Facilities Maint	Hetchy Operating Fund	3,000,000	3,000,000
	10016972	Awss Maintenance - Cdd	Awss Maintenance - Cdd	SFWD-Operating Fund	2,500,000	2,500,000
	10016976	Watershed Structure Projection	Watershed Structure Projection	SFWD-Operating Fund	4,486,000	5,486,000
	10025172	Wecc/Nerc Compliance	Wecc/Nerc Compliance	Hetchy Operating Fund	4,449,000	4,449,000
	10025175	Wecc/Nerc Transmission Line Cl	Wecc/Nerc Transmission Line Cl	Hetchy Operating Fund	200,000	208,000
	10025206	Water Resources Planning And D	Water Resources Planning/ Budge	SFWD-Operating Fund	50,000	500,000

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Public Utilities Commission	10025207	Treasure Island - Maintenance	Treasure Island - Maintenance	Hetchy Operating Fund	4,217,000	4,428,000
			Treasure Island - Maintenance	SFWD-Operating Fund	1,350,000	1,350,000
			Treasure Island - Wastewater	CWP-Operating Fund	2,600,000	2,600,000
	10025208	525 Golden Gate - O & M	525 Golden Gate - O & M	CWP-Operating Fund	1,332,000	1,372,000
			525 Golden Gate - O & M	Hetchy Operating Fund	802,000	826,000
			525 Golden Gate - O & M	SFWD-Operating Fund	2,966,038	3,096,038
	10025209	525 Golden Gate - Lease Paymen	525 Golden Gate - Lease Paymen	CWP-Operating Fund	2,426,917	2,416,551
			525 Golden Gate - Lease Paymen	Hetchy Operating Fund	1,249,541	1,244,204
			525 Golden Gate - Lease Paymen	SFWD-Operating Fund	9,178,389	9,139,186
	10025211	Retrofit Grant Program	Retrofit Grant Program	SFWD-Operating Fund	0	500,000
	10025762	Low Impact Development	FY22 Low Impact Development	CWP-Operating Fund	681,000	681,000
	10025785	Youth Employment & Environment	Youth Employment & Environ Bud	CWP-Operating Fund	697,000	697,000
			Youth Employment & Environ Bud	Hetchy Operating Fund	150,000	150,000
			Youth Employment & Environ Bud	SFWD-Operating Fund	1,290,000	1,290,000
	10038495	Drought Response Program	Drought Response Program	SFWD-Operating Fund	500,000	500,000
	10038496	Personnel Safety Program	Personnel Safety Program	SFWD-Operating Fund	1,000,000	0
Public Utilities Commission Total					**53,257,885**	**53,222,979**
Recreation And Park Commission	10013093	RP Open Space Acquisition	Os Acquisition-Budget	SR Open Space-Continuing	3,781,000	3,979,500
	10013099	RP ADA Compliance	ADA Compliance-Budget	GF Continuing Authority Ctrl	600,000	800,000
	10013170	RP Gene Friend Rec Center	Budget	CP R&P Capital Impvt-Oth	728,397	287,510
	10013173	RP Concession Maintenance	Concession Maintenance	GF Continuing Authority Ctrl	300,000	400,000
	10013254	RP Marina DBW Loan Reserve	Marina Dbw Loan Reserve	SR R&P-Marina Yacht Harbor	78,700	80,235
	10013259	RP MYH E Harbor Sediment Rmd	East Harbor Sediment Remediati	SR R&P-Marina Yacht Harbor	1,817,590	2,317,590
	10013274	RP Erosion Cntrl/Rtaining Wall	Erosion Control & Retaining Wa	GF Continuing Authority Ctrl	525,000	600,000
	10013280	RP Forestry	Forestry	GF Continuing Authority Ctrl	450,000	550,000
	10013283	RP Field Rehabilitation	Field Rehabilitation-Budget	GF Continuing Authority Ctrl	550,000	525,000
	10013292	RP Gateways/Borders/ Bollards	Gateways/Borders/Bollars/ Fenci	GF Continuing Authority Ctrl	273,000	550,000
	10013296	RP General Facility Renewal	General Facility Renewal Budge	GF Continuing Authority Ctrl	750,000	750,000
	10013347	RP Golf Capital	Golf Program	SR Golf Fund -Continuing	374,486	374,486
	10013359	RP Irrigation Systems	Irrigation Systems	GF Continuing Authority Ctrl	500,000	500,000

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Recreation And Park Commission	10013373	RP Camp Mather Capital Renewal	Camp Mather Facility Renewal B	GF Continuing Authority Ctrl	496,000	700,000
	10013432	RP Angelo J. Rossi Pool	3283V-Proj Reserve	CPRPF FC OSP VARS PK LRBS06&07	70,000	0
	10013454	RP LPSF Herz Playground	Reserve	SR Visitacion Valley CI	1,336,000	0
	10013588	RP Paving	Paving	GF Continuing Authority Ctrl	500,000	600,000
	10013593	RP Playing Fields Replacement	Playing Fields Replacement	GF Continuing Authority Ctrl	5,151,000	3,650,000
	10013617	RP Pump Replacement Project	Pump Replacement Project-Budge	GF Continuing Authority Ctrl	300,000	500,000
	10013653	RP Emergency Repairs	Emergency Repairs Budget	GF Continuing Authority Ctrl	500,000	500,000
	10013659	RP Court Resurfacing	Court Resurfacing	GF Continuing Authority Ctrl	500,000	700,000
	10013668	RP Security and Lighting	Security and Lighting-Cameras	GF Continuing Authority Ctrl	200,000	300,000
	10013675	RP Signage & Information Sys	Signage & Information System	GF Continuing Authority Ctrl	150,000	200,000
	10016942	RP General Facilities Maintena	General Facilities Maint-Budge	GF Annual Authority Ctrl	548,000	550,000
	10016944	RP Mather Facilities Maint	Mather Facilities Maint-Budget	GF Annual Authority Ctrl	202,000	250,000
	10016948	RP Marina YH Facilities Maint	Myh-Facilities Maintenance-Bud	SR R&P-Marina Yacht Harbor	338,000	338,000
	10024391	RP M Dolores Playground Resrve	Mission Dolores Pg Fac Maint R	GF Continuing Authority Ctrl	15,000	15,000
	10031044	RP Yacht Harbor-dredging	Marina Dredging	SR R&P-Marina Yacht Harbor	600,000	600,000
	10031217	RP 11th Street And Natoma Park	Budget	GF Continuing Authority Ctrl	400,000	400,000
	10031220	RP Floor Resurfacing Project	Floor Resurfacing Project	GF Continuing Authority Ctrl	100,000	600,000
	10032369	RP Civic Center Pg Maint Fund	Civic Center Pg Maint Fund	GF Continuing Authority Ctrl	15,000	15,000
	10032971	RP Alarm Maintenance	Alarm Maintenance	GF Continuing Authority Ctrl	200,000	220,000
	10032972	RP Playground Maintenance	Playground Maintenance	GF Continuing Authority Ctrl	700,000	700,000
	10033303	RP Fencing	Fencing	GF Continuing Authority Ctrl	350,000	700,000
	10034463	RP GGP Pagoda	GGP Pagoda	GF Continuing Authority Ctrl	442,000	0
	10035933	RP OS Contingency - GEN - NEW	OS Contingency - GEN-Budget	SR Open Space-Continuing	2,268,600	2,387,700
	10036166	RP Community Garden Maint	Community Garden Maint	GF Continuing Authority Ctrl	25,000	25,000
	10037377	RP Waste Receptacle/Park Furn	Waste Receptacle/ ParkFurniture	GF Continuing Authority Ctrl	100,000	100,000
	10038456	RP ADA TPC Harding Park	Budget	CPXCF COP Crit Reprs/Rcv Stmls	900,000	0
	10038559	RP - Gardens of GGP	GGP Gardens - Budget	CP R&P Capital Impvt-Oth	251,678	251,678
	10038616	RP Noe Valley Town Sq Restroom	Budget	GF Continuing Authority Ctrl	200,000	0
	10038617	RP Precita Park Restroom	Budget	GF Continuing Authority Ctrl	200,000	0
	10038618	RP Kelloch Vellasco Fitness	Budget	GF Continuing Authority Ctrl	100,000	0

CAPITAL PROJECTS, *CONTINUED*

DEPARTMENT	PROJECT	PROJECT TITLE	ACTIVITY	FUND TITLE	2022-2023 BUDGET	2023-2024 BUDGET
Sheriff	10013792	SH Repair Of Roof On Jail Faci	County Jail	GF Continuing Authority Ctrl	0	250,000
	10013797	Roads & Urban Forestry	Cj 5 Road Maintenance	GF Continuing Authority Ctrl	50,000	50,000
	10016951	Shf - Facilites Maintenance	Shf - Facilities Maintenance	GF Annual Authority Ctrl	543,140	570,297
			Shf - Jail Maintenance - Hoj	GF Annual Authority Ctrl	177,295	186,160
	10038959	CJ1 Sallyport Door Replacement	Replace CJ1 Sallyport Door	GF Continuing Authority Ctrl	250,000	0
	10038960	425 7th Street Generator	Generator Day Tank & Control-4	GF Continuing Authority Ctrl	100,000	0
	10038961	425 7th Street - Building Mana	425 7th Street - Building Mana	GF Continuing Authority Ctrl	0	427,608
	10038962	425 7th St. Roof Replacement	425 7th St. Roof Replacement	CPXCF COP Crit Reprs/Rcv Stmls	1,400,000	0
	10038963	425 7th Street Boiler	425 7th Street Boiler	GF Continuing Authority Ctrl	0	581,596
	10038964	CJ3 Annex&Lrng Ctr-Extr Paint	CJ3 Annex&Lrng Ctr-Extr Paint	GF Continuing Authority Ctrl	0	68,074
	10038965	SBJ Boiler Repair	SBJ Boiler Repair	GF Continuing Authority Ctrl	0	459,000
	10038966	CJ3 Roof-Painting HVAC Equip	Roof Painting for CJ3 HVAC Equ	GF Continuing Authority Ctrl	0	97,000
	10038967	CJ3 Annex roof Coating	Roof coating for CJ3 Annex	CPXCF COP Crit Reprs/Rcv Stmls	3,425,000	0
Sheriff Total					**5,945,435**	**2,689,735**
War Memorial	10016982	War - Facility Maintenance	War - Facility Maintenance	SR WAR - Annual Authority Ctrl	609,276	639,739
	10037717	Davies Hall Elevators CR	Davies Hall Elevators CR	CPXCF COP Crit Reprs/Rcv Stmls	2,200,000	0
	10038986	Opera House Mansard Roof Rplce	Opera House Mansard Roof Rplce	CPXCF COP Crit Reprs/Rcv Stmls	5,000,000	0
War Memorial Total					**7,809,276**	**639,739**
Capital Projects Total					**510,011,451**	**347,960,033**

IT PROJECTS


EMPRESS
OF
CHINA
CHINATOWN
MUSIC FESTIVAL
San Francisco
CHINATOWN
ONE WAY
WORLD OF
MAGNETS
zippo
SHIRTS
JACKETS
CLAY

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

SF.GOV/COIT

THE COMMITTEE ON INFORMATION TECHNOLOGY (COIT)

Investment in information and communications technology (IT or ICT) enables the City and County to enhance city services, facilitate resident and visitor engagement, and utilize data to better inform leaders and policymakers.

The City plans, funds, and coordinates IT projects through the Committee on Information Technology (COIT). COIT is responsible for advising the Mayor and Board of Supervisors (Board) on technology matters and setting overall technology direction for the City.

Every other year, COIT publishes the City's Information and Communication Technology Plan (ICT Plan) to proactively plan, fund, and implement the City's technology efforts to align with the Mayor's goals on equity and government accountability. The ICT Plan for Fiscal Year (FY) 2023-24 through FY 2027-28 was proposed by COIT in the spring of 2023, and the full plan can be found on the COIT website at **sf.gov/coit**.

INFORMATION AND COMMUNICATION TECHNOLOGY PLAN (ICT PLAN)

The proposed Five-Year ICT Plan presents a vision of government services that are available and universally accessible in times of crisis and beyond.

This vision reflects the increased importance of ensuring the accessibility and reliability of City services that are essential to our economic recovery. The Plan outlines a path to coordinate technology investments, improve city services, and improve the resilience of our most critical systems.

The ICT plan identifies three strategic IT goals:

- Online and Accessible City Services Residents Can Use.
- Integrated City Operations that are Efficient and Cost-Effective.
- IT Infrastructure You Can Trust.

FY 2023-24 and FY 2024-25 Proposed ICT Budget

COIT recommends strategic investments in technology projects citywide. The FY 2023-24 and FY 2024-25 Mayor's proposed budget provides $53.9 million in funding for 14 projects for the two years, including:

City Telecom Modernization

Phone systems across the City are relying on aging technology and require replacement. The City will convert more than 35,000 phones lines from more than 100 telephone systems to Voice Over Internet Protocol (VOIP).

Digital Accessibility & Inclusion Support

COIT adopted the citywide Digital Accessibility and Inclusion Policy to ensure city websites are accessible regardless of disability and across languages. This project will continue to provide secure web hosting on the growing SF.gov site.

Computer Aided Dispatch (CAD) Replacement

The City's CAD system is a tool for tracking field personnel of the City's police, fire, sheriff and other public safety agencies. The current system was purchased in 2001 and is at end-of-life. Cut-over to the new system is planned to go live in 2023.

Human Resources Modernization

The Department of Human Resources (DHR) is continuing to modernize the employee and job candidate experience within the City by developing an employee onboarding tool and e-personnel filing system. This work builds on the City's new applicant tracking system that went live in 2021, and will improve the candidate experience by shortening time-to-hire. Additionally, DHR will begin developing a "one-stop shop" intranet to improve the accessibility of key resources for employees. This project will facilitate organization-wide communication, increase employee productivity, and improve team collaboration.

JUSTIS Data Center of Excellence

The City reached a significant milestone in the JUSTIS project, completely retiring the mainframe and launching a new modernized court case management system that will transform and streamline case management and improve access and services to judicial partners and the community at-large. The next phase of the JUSTIS hub will provide a data sharing and analysis platform for the courts and public safety agencies.

Infrastructure Modernization

Over the past four years, the City has invested in modernizing network and data center infrastructure. The proposed budget continues the Department of Technology's work by improving resilience in the City's data centers. This will allow for rapid recovery of critical city systems in the event of a failure, such as a power outage or a natural disaster.

Public Safety and Public Service Radio Replacement

The Public Safety and Public Service Radio Replacement Project will upgrade the citywide radio communications system used primarily by the City's public safety agencies. The new technology will support over 9,000 mobile and handheld radios, with 10 city departments and four outside agencies operating daily on the system.

New Property Assessment and Tax System

The Assessor, the Treasurer-Tax Collector, and the Controller are replacing the property tax system in order to better support document capture, reporting, storage maintenance, conversion migration services, and management.

Jail Management System

The Sheriff's Jail Management System is at end-of-life and requires replacement. A modern, supported system will allow the department to more efficiently manage operations and increase accountability by improving data sharing between Sheriff and partnering City agencies.

SF Cloud Expansion

The City uses four central data centers to support daily operations. The Department of Technology seeks to enhance the provisioning and functionality of Infrastructure-as-a-Service (IaaS) and Platform-as-a-Service (PaaS) services for city departments. In the next year, the City will provide departments with advice and expertise in platforms to optimize business functions and disaster recovery, and consolidate procurement of cloud services to achieve economies of scale.

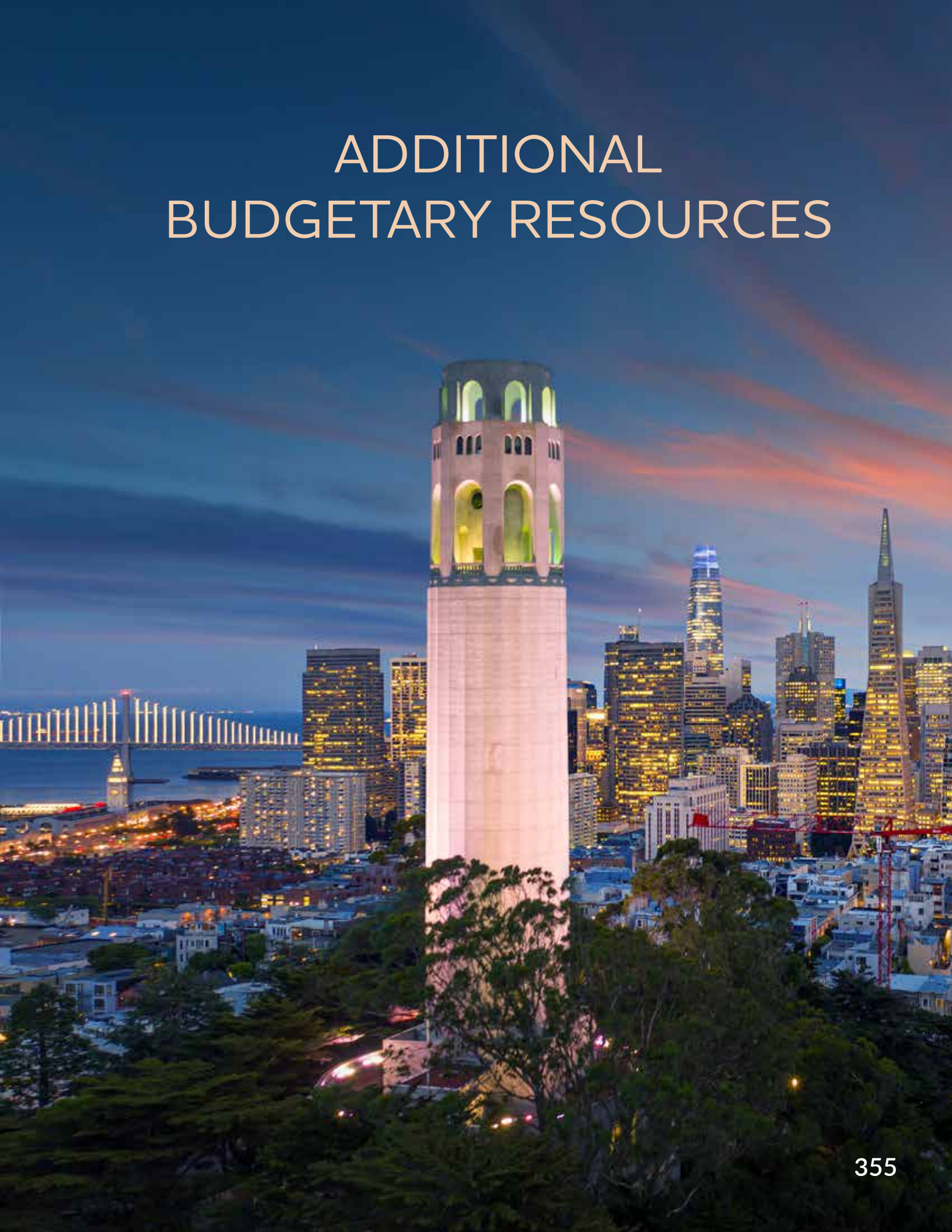
Empty Homes Tax

In November 2022, a ballot measure was passed to implement a new tax on vacant units. It is effective January 1, 2024. The tax is unique in that property owners are required to file information regarding the vacancy of their unit; these owners are not normally subject to filing a return or being assessed on this basis. The tax is assessed based on number of days vacant with exemptions related to building permits, construction, and other factors per the tax. The new technology will support the creation of a database that determines the filing universe, filer requirements, and timelines for the new tax. The system will be an online and accessible form for taxpayers to file and pay. It will also provide effective customer service, including targeted taxpayer outreach and education.

Legislative Management System

The Board of Supervisors are replacing the previous Legislative Management System. The new system will better support City boards, commissions and other task force throughout the legislative process. The new system will allow departments to automate legislative processes from submission to codification in the Municipal Code. In addition, the system will create an online public portal with a Heat Map for tracking legislative items. Another major function of the system deals with record retention as the system will serve as a records repository for preserving the last century of the City's legislative history and saving department reports and records associated with each file.

ADDITIONAL BUDGETARY RESOURCES



ADDITIONAL BUDGETARY RESOURCES

The Mayor's proposed Fiscal Years (FY) 2023-24 and 2024-25 budget for the City and County of San Francisco (the City), published on June 1, is one of several financial documents that can be a resource to the public. Other sources of financial information include:

Consolidated Budget and Appropriation Ordinance, FY 2023-24 and FY 2024-25

The Consolidated Budget and Appropriation Ordinance (BAO) contains the City's sources of funds and their uses, detailed by department. This document provides the legal authority for the City to spend funds during each fiscal year. The BAO is released annually with the Board's passage and the Mayor's signing of the final budgets. An interim BAO is passed by a continuing resolution of the Board and provides the City's interim operating budget between the end of the fiscal year on June 30 and when the final budget is passed.

Annual Salary Ordinance, FY 2023-24 and FY 2024-25

The Annual Salary Ordinance (ASO) is the legal document that authorizes the number of positions and job classifications in departments for the budgeted fiscal years. The ASO is passed at the same time as the BAO.

Annual Comprehensive Financial Report

The City's Annual Comprehensive Financial Report (ACFR) summarizes the performance of all revenue sources and accounts for total expenditures in any given fiscal year. The ACFR for the fiscal year ending June 30, 2022 is currently available. The FY 2022-23 ACFR will be made available by the Controller after the fiscal year has closed and the City's financial reports have been reviewed and certified.

Five-Year Financial Plan and Joint Report

The City's Five-Year Financial Plan forecasts expenditures and revenues during the five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for city departments. The Plan is published each odd calendar year by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst. In even calendar years, the Five-Year Financial Plan Update, commonly known as the Joint Report, is issued and is currently available for FY 2023-24 through FY 2027-28.

OBTAINING BUDGET DOCUMENTS AND RESOURCES

Copies of these documents are distributed to the SFPL Main Library. They may also be viewed online at the City's web site (**sf.gov**) and at the following City Hall locations:

Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114
https://sf.gov/topics/budget

Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500
https://sf.gov/departments/controllers-office

Clerk of The Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
Phone: (415) 554-5184
sfbos.org

For more information regarding San Francisco's budget, finance, and performance measurements, please visit the web sites below.

SF Performance Scorecards
Regularly-updated information on the efficiency and effectiveness of San Francisco government in eight highlighted service areas, including livability, public health, safety net, public safety, transportation, environment, economy, and finance.
sfgov.org/scorecards

SF Open Book
A clear look at San Francisco's fiscal and economic health.
openbook.sfgov.org

SF Open Data
The central clearinghouse for data published by the City and County of San Francisco.
datasf.org

COMMONLY USED TERMS

ACCRUAL BASIS ACCOUNTING – An accounting methodology that recognizes revenues or expenditures when services are provided.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR) – The City's Annual Financial Report, which summarizes the performance of all revenue sources and accounts for total expenditures in the prior fiscal year.

ANNUALIZATION – Adjusting a partial year revenue or expense to reflect a full year's worth of income or spending.

APPROPRIATION – Legislative designation of money to a department, program, or project for a particular use, including operations, personnel, or equipment.

ATTRITION SAVINGS – Salary savings that result when positions at a department are vacant.

BALANCED BUDGET – A budget in which revenues equal expenditures, with no deficit.

BALANCING – Process of making revenues match expenditures within each departmental budget and within the City budget as a whole.

BASE BUDGET – The budget predicated on maintaining the existing level of services and operations. The City and County of San Francisco require two-year budgeting annually, and the second year of the budget becomes the base budget for the following budget cycle.

BASELINE – (1) The annualized budget for the current fiscal year, which serves as the starting point for preparing the next fiscal year's budget. (2) A required minimum of spending for a specific purpose.

BOND – A debt investment in which an investor loans money to an entity that borrows the funds for a defined period of time at a fixed interest rate. Bonds are used by companies and governments to finance a variety of projects and activities.

BUDGET AND APPROPRIATION ORDINANCE (BAO) – The legislation that enacts the annual two-year budget. Formerly the Annual Appropriation Ordinance (AAO).

BUDGET CYCLE – The period of time in which the City's financial plan for the upcoming fiscal year is developed; submitted to, reviewed, and enacted by the Board of Supervisors and signed by the Mayor; and implemented by city departments.

CAPITAL BUDGET – Funds to acquire land, plan and construct new buildings, expand or modify existing buildings, and/or purchase equipment related to such construction.

CAPITAL EXPENDITURE – Expenditures creating future benefits, used to acquire or upgrade physical assets such as equipment or property.

CARRYFORWARD – Funds remaining unspent at year-end that a department requests permission to spend during the following fiscal year. Some funds carry forward automatically at year-end.

CASH BASIS ACCOUNTING – An accounting methodology that recognizes revenues and expenditures when payments are actually made.

COVID-19 – An illness caused by a virus that can spread from person to person that created a global pandemic.

COST-OF-LIVING ADJUSTMENT (COLA) – A regularly scheduled adjustment to salaries, aid payments, or other types of expenditures to reflect the cost of inflation.

COUNTY-WIDE COST ALLOCATION PLAN (COWCAP) – The County-Wide Cost Allocation Plan is developed annually by the Controller's Office and calculates the overhead rate charged to each department for its share of citywide overhead costs, such as payroll, accounting, and operations.

DEFICIT – An excess of expenditures over revenues.

ENTERPRISE DEPARTMENT – A department that does not require a General Fund subsidy because it generates its own revenues by charging fees for services.

FIDUCIARY FUND – Used to account for assets held in trust by the government for the benefit of individuals or other entities. Government employee pension funds are an example of a fiduciary fund. Fiduciary funds are one of the three broad types of government funds, the other two being governmental and proprietary funds.

FISCAL YEAR – The twelve-month budget cycle. San Francisco's fiscal year runs from July to June 30.

FRINGE – The dollar value of employee benefits such as health and dental, which varies from position to position.

FULL-TIME EQUIVALENT (FTE) – One or more employees who cumulatively work 40 hours/week.

FUND – Government budgets are made up of funds that organize and account for specific resources. Each fund is considered a separate accounting entity.

FUND BALANCE – The amount of funding that remains in a given fund at the end of the fiscal year.

GENERAL FUND – The largest of the City's funds, the General Fund is a source for discretionary spending and funds many of the basic municipal services such as public safety, health and human services, and public works. Primary revenue sources include local taxes such as property, sales, payroll, and other taxes.

GENERAL FUND DEPARTMENT – A department that receives an annual appropriation from the City's General Fund.

GOVERNMENTAL FUND – The City's basic operating fund, includes the General Fund and Capital projects. One of the three broad types of government funds, the other two being the fiduciary fund and the proprietary fund.

INTERIM BUDGET – The citywide budget that is in effect for the first two months of the fiscal year, during the lag period between July 1—the date on which the Board of Supervisors must technically submit its budget—until mid-August when the new budget is signed into effect by the Mayor. The Mayor's proposed budget serves as the interim budget.

MAJOR AND PROPRIETARY FUND – Used to account for a government's on-going activities and operations, the proprietary fund includes enterprise funds (which account for activities in which a fee is charged to external user) and internal service funds (used for services provided to other funds or departments). One of the three broad types of government funds, the other two being the fiduciary fund and the governmental fund.

MAYOR'S PROPOSED BUDGET – The citywide budget submitted to the Board of Supervisors by the Mayor's Office, by May 1 for selected Enterprise and other departments and June 1 for all remaining departments, that makes recommendations and estimates for the City's financial operations for the ensuing fiscal year.

MEMORANDUM OF UNDERSTANDING (MOU) – A binding agreement between two parties.

ORDINANCE – A proposed or enacted law. Typically prepared by the City Attorney.

RAINY DAY CITY AND SCHOOL RESERVES – Funds that are legally set-aside by the City Charter, Section 9.113.5, with the intent of protecting the City from being negatively impacted

by the economy's boom-bust cycle. Generally, the Rainy Day Reserve requires that money be saved when revenue growth exceeds a certain level (in good economic times) in order to create a cushion during economic downturns. Pursuant to Proposition C, approved by San Francisco voters in November of 2014, the original Rainy Day Reserve was split into two separate reserves—the City Reserve for use by the City and the School Reserve for use by the San Francisco Unified School District.

RESOLUTION – A type of legislation. Typically prepared by the sponsoring department or a member of the Board of Supervisors and generally directed internally.

REVISED BUDGET – The department's budget at the end of the fiscal year. Over the course of the fiscal year, the department's original budget may be amended to reflect supplemental appropriations, and receipt of unbudgeted grants.

SALARY ORDINANCE – The legislation that grants departments the authority to fill a specified number of positions during the fiscal year. Note that this is not the same as having the funding to fill that number of positions. Formerly the Annual Salary Ordinance (ASO). This legislation is passed at the same time as the Budget and Appropriation Ordinance.

SPECIAL FUND – Any fund other than the General Fund. Revenues in special funds are non-discretionary.

SURPLUS – An excess of revenue over expenditures.

TECHNICAL ADJUSTMENT – Changes made by the Mayor's Office to the Mayor's proposed budget after it has been submitted to the Board of Supervisors.

TWO-YEAR BUDGETING – The citywide process (beginning Fiscal Year 2012-13) of budgeting each year for the next two fiscal years.

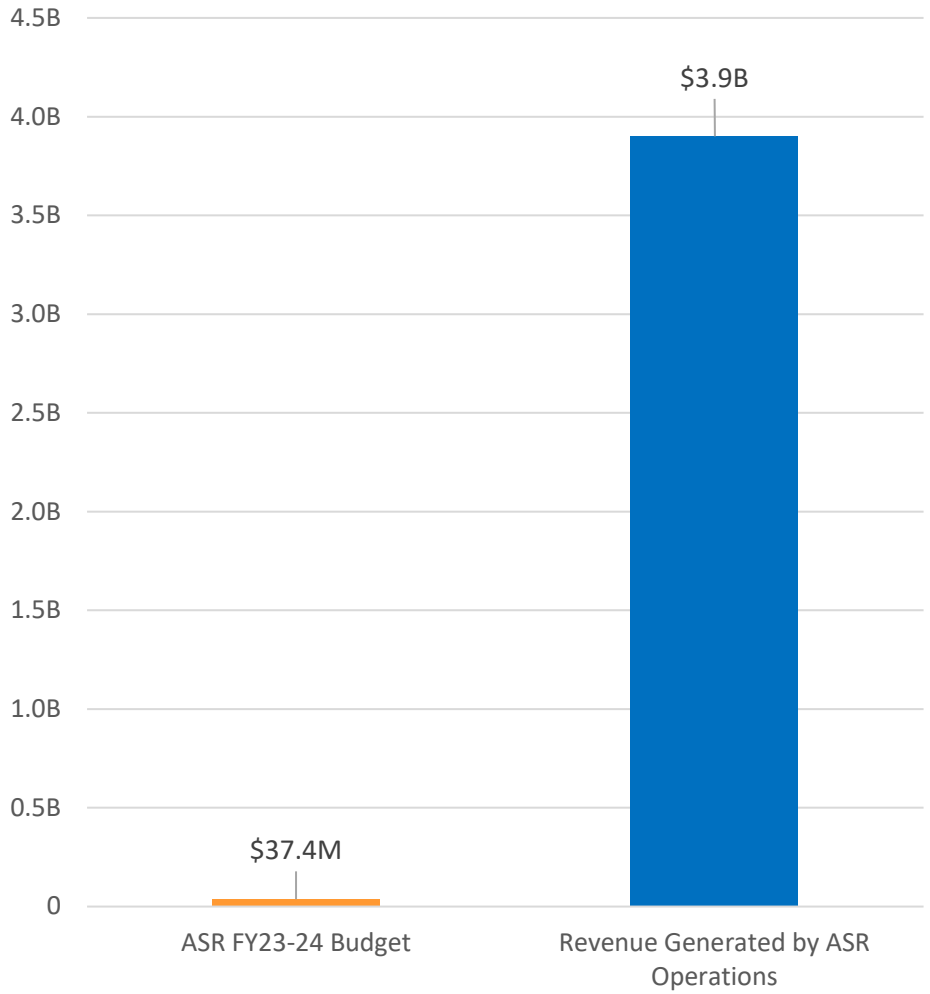
2023-24 & 2024-25 Proposed Budget






Presented to the Budget and Appropriations Committee
Assessor-Recorder Joaquín Torres
June 14, 2023

Delivering Value With Our Budget

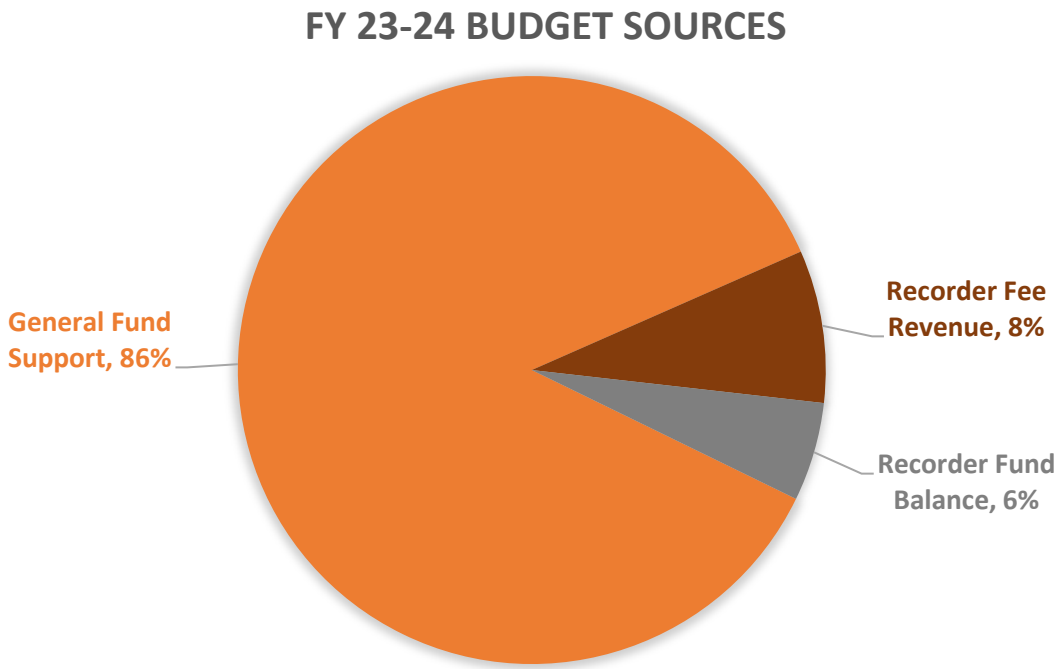


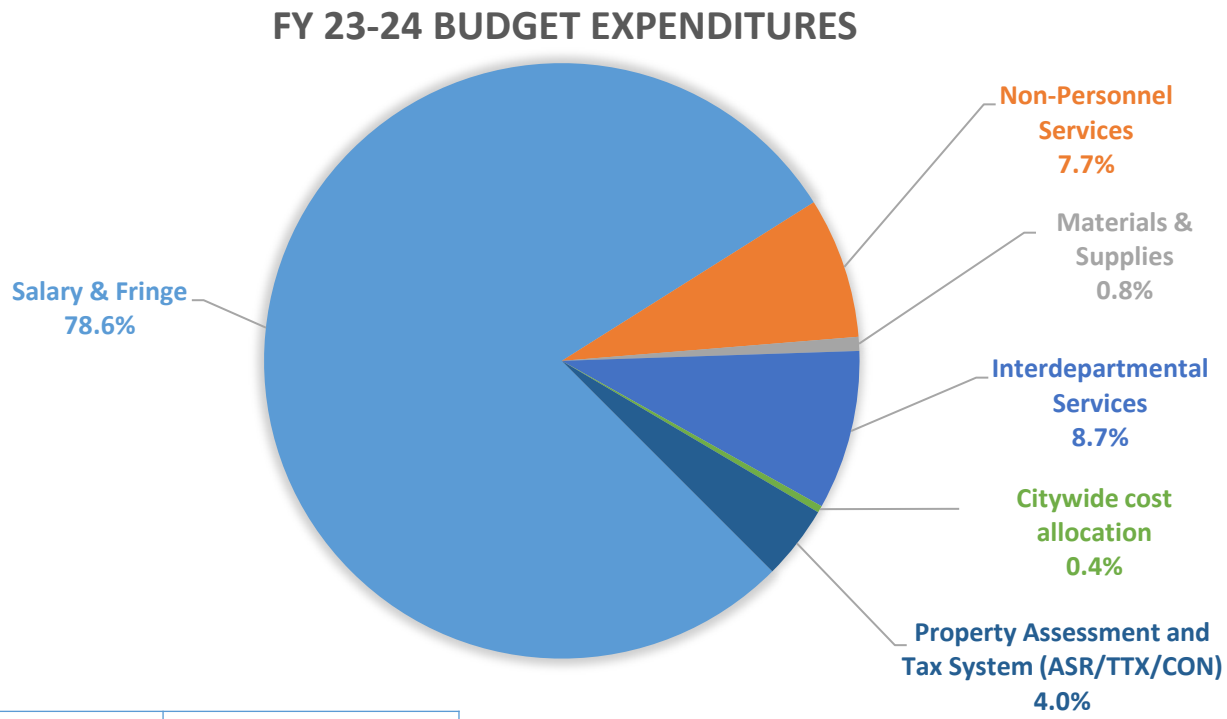
- $37.4M Total Expenditure Budget

- $3.9B in revenue of which $2.5B is available to the General Fund, generated by $329B assessed roll (after exemptions).

ASSESSOR
SAN FRANCISCO

FY 23-24 Sources & Uses





Expenditure Type	FY 23-24 Proposed
Salary & Fringe	$29.39M
Non-Personnel Services	$2.86M
Materials & Supplies	$0.28M
Interdepartmental Services	$3.24M
Citywide cost allocation	$0.14M
Property Assessment and Tax System (ASR/TTX/CON)	$1.5M
Total Budget	**$37.41M**

Key Performance Measures

- FY 23 General Fund property tax revenue projected to be $86.5 million (3.6%) above budget
- $1.5B Lien date new construction has been added to the roll; estimated to generate revenue of $18.1M in FY 24
- Real property transfer tax audit program has generated an additional $75M since inception
- Exceeded the Board of Equalization's number of required business property audits by 17%
- Received an A+ on the Board of Equalization audit of assessment practices

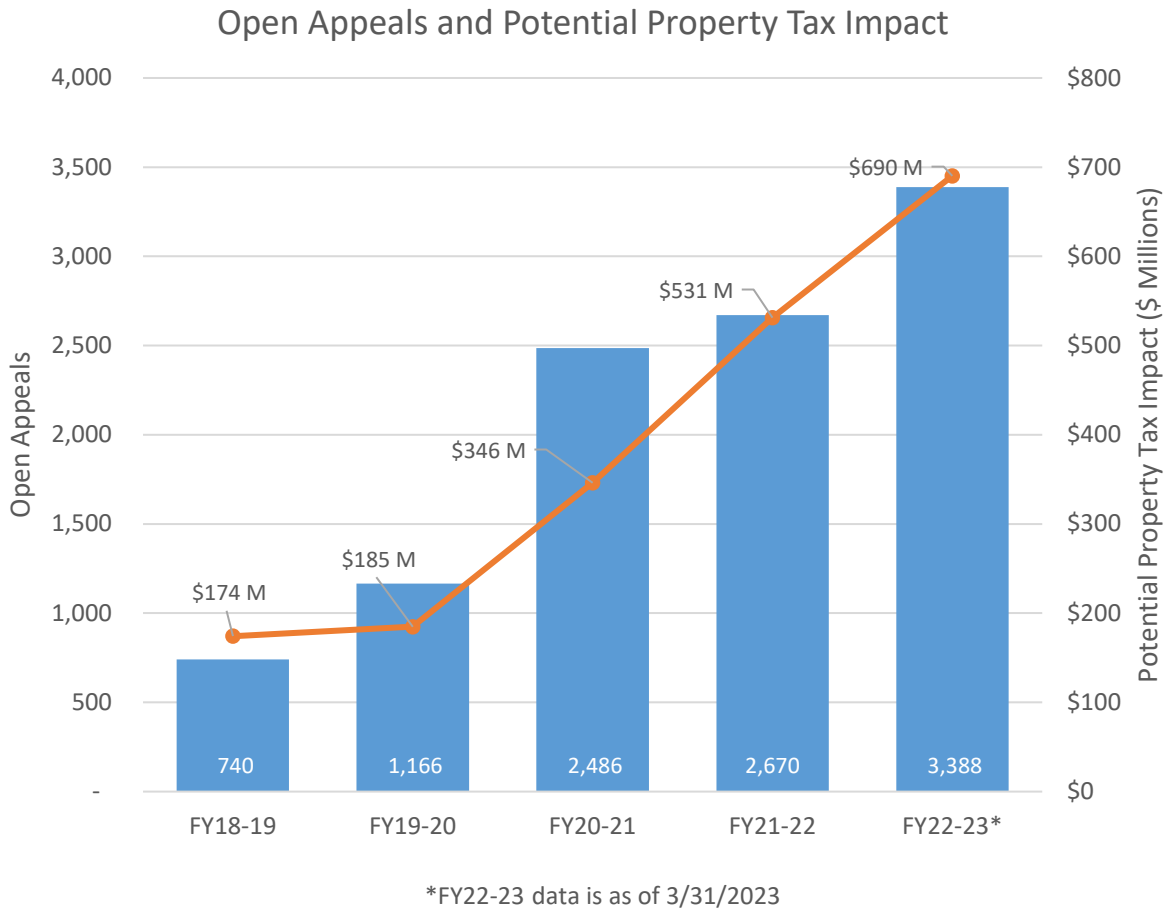




ASSESSOR
SAN FRANCISCO

Addressing Challenges: Assessment Appeals

- 121% increase in appeals filed annually from FY 19 to FY 23, *1,253 -> 2,769*
- 295% increase in potential property tax impact from FY 19 to FY 23, *$174M -> $690M*
- 355% increase in appeals remaining open at the end of the year from FY 19 to FY 23, *740 -> 3,388*



*FY22-23 data is as of 3/31/2023

Addressing Challenges: Property Assessment and Tax System Replacement Project

- Five-year project to replace our legacy property assessment system in partnership with the Treasurer/Tax Collector and Controller
- Major Information Technology improvement for San Francisco
- Managing challenging operational environment while implementing a major system replacement
- The project is nearing the final phase before go-live and every day is crucial
- FY 24 Programmatic project budget will ensure successful roll close in the new system next fiscal year

ASSESSOR
SAN FRANCISCO

Engagement: Access and Opportunity

- **Community presentations & events:** Property Taxes 101, Family Wealth Forum, Library Pop-Ups, How to Secure a Fair Appraisal, Assessment Basics for First-Time Homeowners, Understanding HOAs, Foreclosure Prevention, Prop 19, Tax Savings.
- **Language Access:** Tripled budget over last 2 years for translation & interpretation services. Customer Check-In Kiosk offered in multiple languages.
- **ASR's Estate Planning Program:** Pilot provided 100 free or low-cost estate plans across the southeast sector of SF & Western Addition. Hosted 12 workshops. 100 additional slots for 2023-2024.
    - 76% of estate plan recipients were very low/low income. 45% API, 17% African American, 19% Latino.

Presence in Community









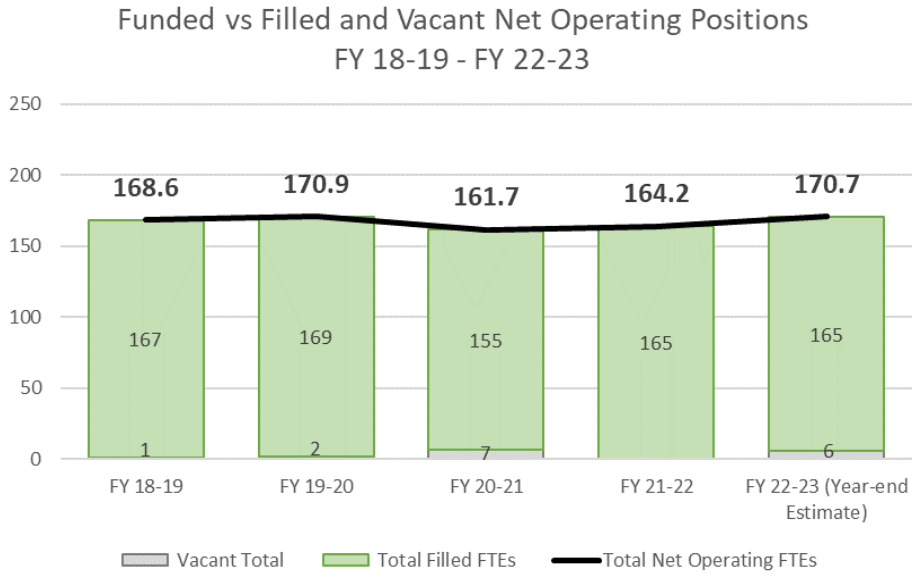


Speaking with Estate Planning Program Clients

Hiring Efficiencies

- 170.71 funded positions and 13 vacancies (8% vacancy rate)
  - 7 of the 13 positions will be filled in two weeks
- 50 positions filled this fiscal year including 17 temporary to permanent transitions
- 6 projected year-end vacancies (3% vacancy rate)

	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23 (Year-end Estimate)
Total Operating FTE	189.2	190.7	187.6	187.6	189.3
Attrition Savings	(20.6)	(19.8)	(26.0)	(23.5)	(18.6)
Total Net Operating FTE	**168.6**	**170.9**	**161.7**	**164.2**	**170.7**
Total Filled FTE	167.5	169.3	155.0	164.7	164.8
Vacant Total	1.1	1.6	6.7	(0.5)	5.9



Thank you!

BOARD OF APPEALS

BOS Budget Presentation
FY24 & FY25
June 14, 2023

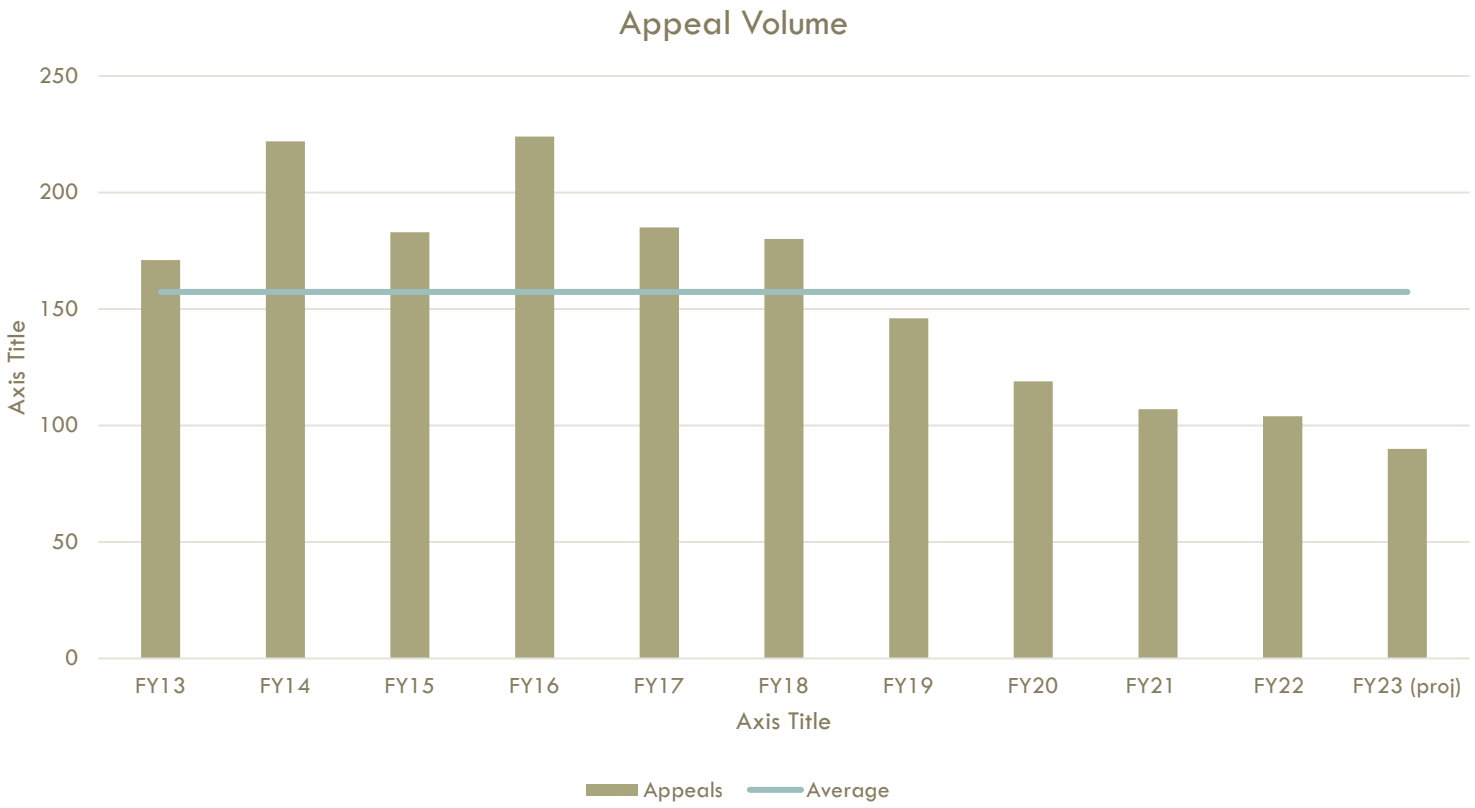
BOARD OF APPEALS

Mission

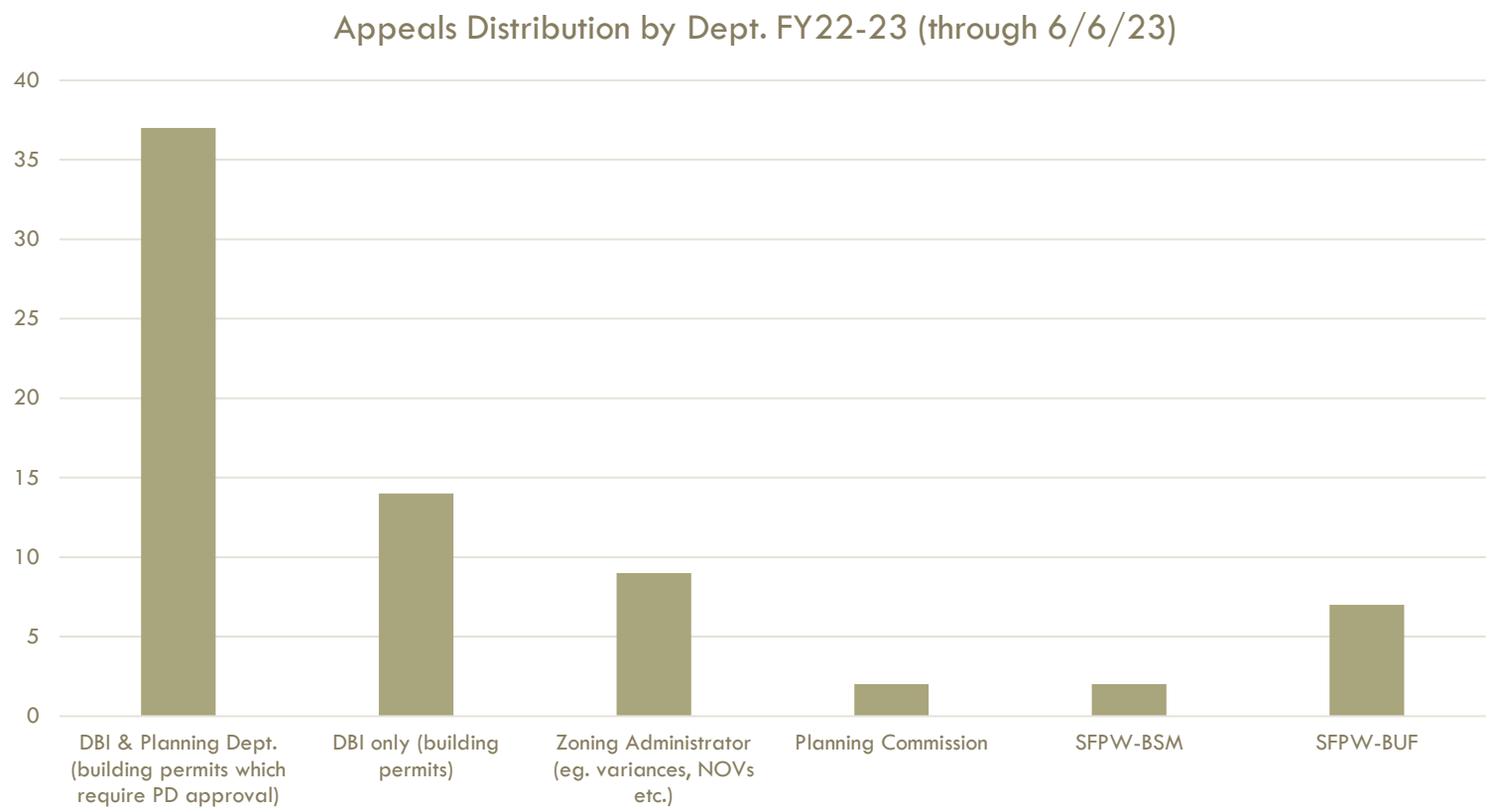
Provide the public with a final administrative review process for the issuance, denial, suspension, revocation and modification of City permits, licenses and other determinations.

Provide an efficient, fair and expeditious public hearing and decision-making process before an impartial panel.

PROJECTED APPEAL VOLUME FOR FY23 (90 APPEALS) IS 43% BELOW THE 10-YEAR AVERAGE OF 157 APPEALS



APPEAL DISTRIBUTION BY DEPARTMENT FY22-FY23



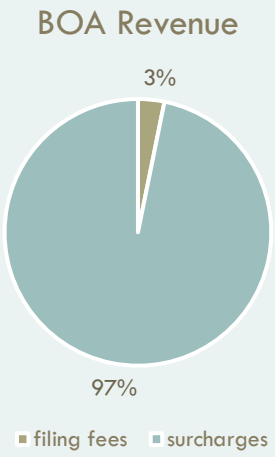
OVERVIEW – REVENUE SOURCES

Surcharges = 97% of budget

- Collected on new and renewed permits
- Rates proportional to percent of cases originating from each department
- Rates analyzed annually and adjusted if needed
- Controller may make CPI-based adjustments; rate changes beyond CPI require legislation

Filing Fees = 3% of budget

- Collected by Board when appeals are filed
- Amount collected fluctuates based on appeal volume and types filed each year



BUDGET SUMMARY

	Current Budget FY23	Proposed Budget FY24	Change from FY23	Proposed Budget FY25	Change from FY24
Total Expenditures	1,195,116	1,143,037	(52,079)	1,163,469	20,432
Total FTE	5.11	5.11	0	5.11	0

- In FY24, four surcharge rates will be increased through CPI adjustments. No change in filing fees.
- The actual funded count is only 4.25 FTE. This savings is the result of attrition due to a vacancy.

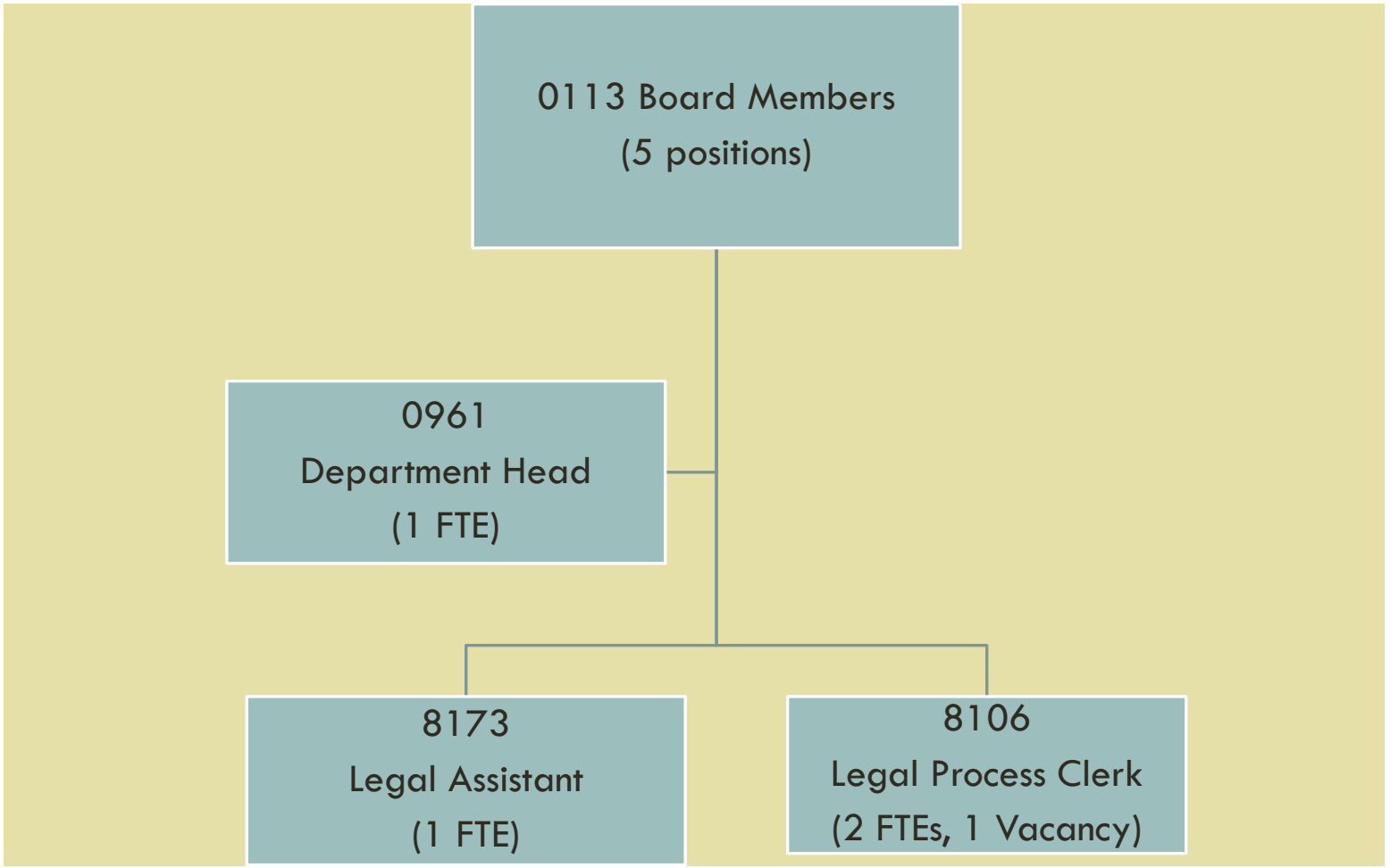
APPENDIX A
BUDGET DETAIL - REVENUE

REVENUE	Current FY Budget	FY24 Proposed	Variance From FY23	FY25 Proposed	Variance From FY24
FILING FEES	35,000	20,000	(15,000)	20,000	0
SURCHARGES	1,160,116	1,123,037	(37,079)	1,143,469	20,432
TOTAL REVENUE	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**20,432**

APPENDIX B – BUDGET DETAIL- EXPENDITURES

EXPENDITURES	CURRENT FY23	FY24	Variance From FY23	FY25	Variance From FY23	Variance From FY24
Salary & Fringe	756,931	765,313	8,382	795,598	38,667	30,285
Non-Personnel Services	61,700	19,700	(42,000)	32,501	(29,199)	12,801
Materials & Supplies	9,398	3,398	(6,000)	3,058	(6,340)	(340)
Work Orders & Infrastructure (includes rent)	367,087	354,626	(12,461)	332,312	(34,775)	(22,314)
TOTAL	**1,195,116**	**1,143,037**	**(52,079)**	**1,163,469**	**(31,647)**	**20,432**

EXHIBIT C – ORGANIZATIONAL CHART



APPENDIX D SURCHARGE RATES

	Current Surcharge FY23	Proposed Surcharge FY24	Change
Planning	$37.00	$39.00	$2.00
DBI	$37.00	$39.00	$2.00
DPH	$45.00	$48.00	$3.00
SFPD	$3.00	$3.00	$0
Public Works	$9.00	$10.00	$1.00
Entertainment Commission	$2.00	$2.00	$0

APPENDIX E
FILING FEES

DETERMINATION	FEE
ZONING ADMINISTRATOR DETERMINATION	$600
PLANNING COMMISSION ACTION	$600
DEPT. OF BUILDING INSPECTION ALTERATION, DEMOLITION OR OTHER PERMIT	$175
DEPT. OF BUILDING INSPECTION RESIDENTIAL HOTEL OR APARTMENT CONVERSION PERMIT	$525
DEPT. OF BUILDING INSPECTION IMPOSITION OF PENALTY	$300
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO BUSINESS OWNER OR OPERATOR	$375
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO EMPLOYEE OR CONTRACT WORKER	$150
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT REVOCATION OR SUSPENSION	$375
SAN FRANCISCO PUBLIC WORKS TREE REMOVAL PERMIT ISSUED TO CITY	$100
OTHER ORDER OR DECISION: TAXI, TOBACCO, MASSAGE, TREE REMOVAL, FOOD TRUCK, ETC.	$300
REHEARING REQUEST & JURISDICTION REQUEST	$150

PERFORMANCE MEASURES

1. Percentage of cases decided within 75 days of filing. Target=70%

2. Percentage of written decisions released within 15 days of final action. Target=90%

3. Number of employees for whom performance appraisal were scheduled.

4. Number of employees for whom schedule performance appraisals were completed.

The BOA plans on meeting or exceeding the targets for FY23.

San Francisco Employees' Retirement System

Department Budget Presentation

Prepared for: Budget and Appropriations Committee of the San Francisco Board of Supervisors

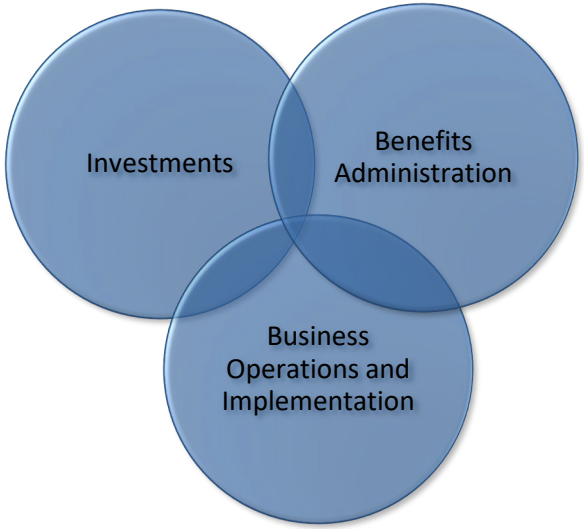
June 14, 2023

SFERS

San Francisco Employees' Retirement System

Mission and Funding

- ***Mission:*** SFERS is dedicated to securing, protecting and prudently investing the pension trust assets, administering mandated benefits programs, and providing promised benefits to the active and retired members.



- **Funding:** To deliver on the mission, SFERS needs to invest sufficiently and efficiently in people and systems across all aspects of the business, including benefits administration, investments and operations.
  - **SFERS is self-funded. The SFERS budget is not part of the General Fund.**

SFERS
San Francisco Employees' Retirement System

Who We Serve

- Pension Plan

	Current	10-Year Growth
Net Asset Market Value	$33.1bn	114%
Members	77,003	30%

- Deferred Compensation Plan (DC)

	Current	10-Year Growth
Asset Balance	$4.6bn	99%
Participants	33,712	37%

- Invest assets of Retiree Health Care Trust Fund (RHCTF)

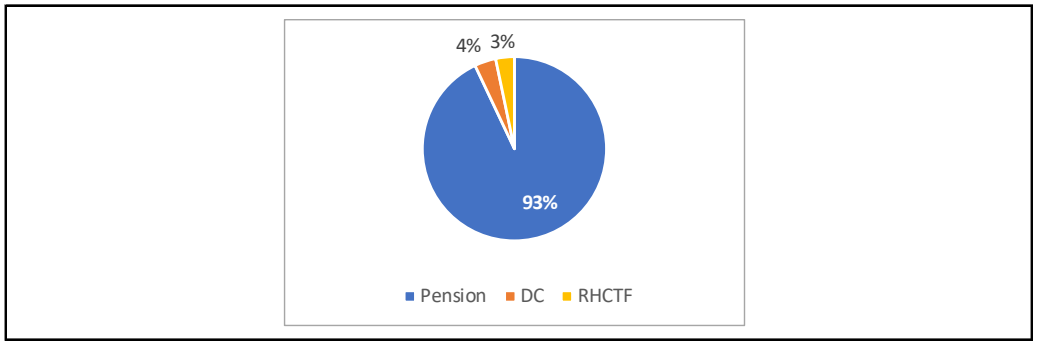
Note: Preliminary estimated pension plan value as of May 31, 2023. Membership as of June 30, 2022. Deferred Compensation balance and number of participants with a balance as of April 30, 2023.

SFERS
San Francisco Employees' Retirement System

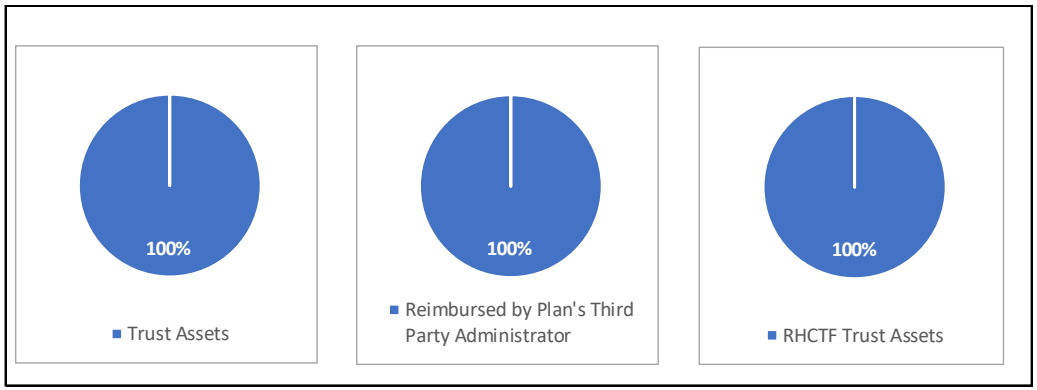
Budget Summary: Totals and Sources

	Pension	DC	RHCTF	Total
Proposed FY2023 - 2024 Budget	$ 47,858,923	$ 1,932,150	$ 1,688,430	$ 51,479,503
Proposed FY2024 - 2025 Budget	$ 50,394,832	$ 2,021,658	$ 1,688,430	$ 54,104,920

2023 - 2024 Expenditures



Funding Sources



SFERS
San Francisco Employees' Retirement System

FY23-24 Budget Supports Strategic Priorities

Budget Context

- Reflects complexities and requirements of business today
- Enables SFERS to deliver successfully on its mission into the future
- Mitigates risk

Budget Priorities

Enhance Benefits Administration	• Increase Retirement Services FTEs to mitigate current implementation risks, align headcount with complex business and continue to provide exemplary customer service • *Fiscal impact of incremental $1.2 million in FY2024*
Effective & Efficient Business Operations	• Provide technology solutions to enhance and improve collaboration and reporting efficiency; enhance web-content accessibility • Partner with consultants in areas of enterprise/operations management • *Fiscal impact of incremental $150,000 in FY2024*
Retirement Readiness (DC)	• Improve retirement readiness for participants and CCSF employees • Cultivate a high performing and innovative plan offering • Increase visibility to enhance plan effectiveness

SFERS
San Francisco Employees' Retirement System

Key Budget Need: Retirement Services

Issue

- Going forward, SFERS does not have sufficient staff to effectively and efficiently administer a plan that has grown significantly in membership and complexity and in a manner befitting our members

Solution

- Align resources with business needs
  - Hire 18 FTEs to Retirement Services over the next two fiscal years
  - Includes Benefit Technicians, Retirement Analysts and Sr Retirement Analysts

Estimated Budget Impact

- Estimated cost is $1.2mm in salaries and benefits next fiscal year and an additional $1.3mm thereafter
- Expense is paid through the Trust and has no impact on the City's general fund budget

SFERS Staffing over Time

- Over the last 10 years, SFERS has grown considerably in membership and benefits paid, without comparable growth in Admin expenses and headcount
  - 30% increase in membership vs. 12.5% in retirement services staffing
  - 37% increase in benefits paid, inflation adjusted

	Staffing				
	FY2020	**FY2021**	**FY2022**	**FY2023**	**Proposed FY2024**
Administration & Retirement Services	83	87	88	94	104
Investments	24	23	26	29	32
DC	5	5	5	7	7
Total	***112***	***115***	***119***	***130***	***143***

Note: Headcount includes filled and vacant budgeted positions, rounded to nearest whole number.

SFERS
San Francisco Employees' Retirement System

SFERS
San Francisco Employees' Retirement System

FY 2022-23
Current Positions w/Vacancies
(As of May 1, 2023)

SAN FRANCISCO EMPLOYEES' RETIREMENT BOARD

ACTUARIAL SERVICES COORDINATOR
1- 0922

CEO/CIO
1 - 1119

EXECUTIVE ASST-EX DIRECTOR
1 - 1110

SR. MGMT ASST
1 - 1844

CHIEF OPERATING OFFICER
1- 1117

CHIEF OF STAFF, COO
1 -0923
(vacant)

SR. MGMT ASST
1- 1844

MGMT ASST
1- 1842
(vacant)

COMMUNICATIONS MANAGER
1 - 0923

SR. ADMIN ANALYST
1- 1823

FINANCE MANAGER
1- 0931

PRINCIPAL ADMIN ANALYST II
1 – 1825
(vacant)

ACCOUNTANT III
1 – 1654
(vacant)

ACCOUNTANT II
2 - 1652

INVESTMENT OPS MANAGER
1 - 0932

PRINCIPAL ADMIN ANALYST II
1 - 1825

ACCOUNTANT III
2 - 1654

INV ANALYST
1 – 4331
(vacant)

RETIREMENT OP RISK AND QA MGR
1 - 0941

QUALITY ASSURANCE MGR
1 – 0922
(vacant)

AUDITOR III
1 - 1686

AUDITOR I
1 – 1867
(sub to 1840)

IT DIRECTOR
1 -0941
(vacant)

IS PROJECT DIRECTOR
1 - 1070

IS ENGINEER SR
1 – 1043

IS PROG ANALYST-PRIN
2 – 1064
(1 vacant)

IS BUSINESS ANALYST – PRIN
3 - 1054

IS ENGINEER SR
2 – 1043
(1 vacant)

IT OPS ADM IV
1 - 1094

IT OPS ADM III
1 - 1093

IS BUSINESS ANALYST – PRIN
1 - 1054

IS BUSINESS ANALYST – SR
1 - 1053

ADMIN SERVICES MANAGER
1 – 0922
(sub from 4331)

IS PROG ANALYST – SR
1 – 1063
(sub to 1764)
(vacant)

SR ACCT CLERK
1 – 1632
(sub to 1752)

CLERK
4 – 1404
(sub to 1750)
(1 vacant)

PRIN HR ANALYST
1 – 1246
(funded by temp budget)

SR HR ANALYST
1 – 1244
(vacant)

HR ANALYST
2 – 1241

RETIREMENT SERVICES DEP DIR
1 - 0955

OUTREACH MANAGER/ OMBUDSPERSON
1 - 0922

BUSINESS PROCESS IMPROVEMENT MGR
1 – 0931 (vacant)

RETIREMENT SUPERVISOR
1 - 1814

SR. RETIREMENT ANALYST
1 - 1813

BENEFITS TECHNICIAN
3 – 1209
(1 vacant)

RETIREMENT OPS MANAGER (ACTIVE MEMBERS AND BENEFITS)
1 – 0931

RETIREMENT SUPERVISOR
3 – 1814

SR. RETIREMENT ANALYST
2 – 1813
(1 vacant)

RETIREMENT ANALYST
8 – 1812

BENEFITS TECHNICIAN
4 – 1209
(1 vacant)

RET BENEFITS TRAINEE
4 – 9910
(2 vacant)
(funded by temp budget)

MEMBER SERVICES, LEGAL AND DISABILITY MANAGER
1 - 0931

RETIREMENT SUPERVISOR
3 – 1814
(1 vacant)

SR. RETIREMENT ANALYST
2 – 1813
(1 vacant)

RETIREMENT ANALYST
10 – 1812
(2 vacant)

BENEFITS TECHNICIAN
5 – 1209
(3 – vacant)

RET BENEFITS TRAINEE
4 – 9910
(2 vacant)
(funded by temp budget)

DEPUTY DIRECTOR II
1 – 0952
(vacant)

MGMT ASST
1 – 1842
(vacant)

DEFERRED COMPENSATION MANAGER
1- 0932

SFDCP LOAN PROG MANAGER
1 - 0922

RETIREMENT SUPERVISOR
1 - 1814

RETIREMENT ANALYST
1 – 1812

BENEFITS TECHNICIAN
3 – 1209
(2 vacant)

MANAGING DIR PUBLIC MARKETS
1 - 1116

DIRECTOR
3 - 1115

SR PORTFOLIO MGR
1 - 1114

ASSO PORTFOLIO MGR
3 – 0923

INVESTMENT OFFICER
3 – 0922
(1 vacant)

INVESTMENT ANALYST
1 - 4331
(sub to 0922)

MANAGING DIR ABSOLUTE RETURN
1 - 1116

ASSO PORTFOLIO MGR
1 - 0923

INVESTMENT OFFICER
1 - 0922

MANAGING DIR PRIVATE MARKETS
1 - 1116

DIRECTOR
3 - 1115

SR PORTFOLIO MGR
1 - 1114

ASSO PORTFOLIO MGR
2 – 0923
(1 vacant)

INVESTMENT OFFICER
2 – 0922

INVESTMENT ANALYST
1 – 4331
(vacant)

MANAGING DIR ASSET ALLO., RISK MGMT & INNO. SOLUTIONS
1 - 1116

ASSO PORTFOLIO MGR
1 – 0923

INVESTMENT OFFICER
1- 0922

MANAGING DIR Directs/Co-Investments
1 – 1116
(vacant)

DIRECTOR
1 – 1115
(vacant)

ASSO PORTFOLIO MGR
1 – 0923
(vacant)

INVESTMENT OFFICER
1 – 0922

- 1825 Prin. Admin Analyst II (PCS) – Hiring; recruitment in progress
- 1654 Accountant III (PCS) – Hiring; citywide exam in progress
- 4331 Inv. Analyst (PCS) – Hiring; recruitment in progress
- 0922 Quality Assurance Manager (PCS) – Hiring; recruitment in progress
- 0941 IT Director (PCS) – Filled as of 5/15/2023
- 1043 IS Engineer SR (PCS) – Hiring; recruitment in progress
- 1064 IS Prog Analyst – Prin. (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1063 IS Prog Analyst – SR (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 1404 Clerk (PCS) – Hiring; recruitment in progress
- 1244 Sr. HR Analyst – Hiring; recruitment in progress

- 0923 Chief of Staff (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 0952 Deputy Director II (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 0931 Bus. Process Improvement Mgr. (PCS) – Hiring; recruitment in progress
- 1842 Management Assistant (2) (PCS) – Hiring; recruitment in progress
- 1814 Retirement Supervisor (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1813 Sr. Benefits Analyst (2) (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1812 Asst. Ret. Analyst (2) (PCS) – Vacant; target announcement to be issued Q2 FY23-24
- 1209 Benefits Technician (5) (PCS) – Vacant; target announcement to be issued Q2 FY23-24

- 1209 Benefits Technician (2) (PCS) – Vacant; target announcement to be issued Q2 FY23-24
- 0922 Investment Officer (PEX) – Hiring; recruitment in progress
- 0923 Associate Portfolio Manager (PEX) – Hiring; recruitment in progress
- 4331 Investment Analyst (PCS) – Vacant; target announcement to be issued Q1 FY23-24
- 1116 Managing Director (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 1115 Director (PEX) – Vacant; target announcement to be issued Q1 FY23-24
- 0923 Associate Portfolio Manager (PCS) – Vacant; target announcement to be issued Q1 FY23-24

SFERS Continues to Deliver on Mission FY2022 at a Glance



Prudently Invest Trust Assets

Funded Status: 96% as of July 1, 2022

Investment performance has exceeded actuarial rate of return and benchmark over 5, 10 and 20 years



Administer Mandated Benefits

Responded to 10,322 inquiries on Sfersconnect

Conducted 1,783 retirement and 719 service purchase appointments

45,962 SFERS members logged into member portal

Hosted 29 educational webinars, with a total of 6,014 attendees and satisfaction rate of 4.6 out of 5.0



Provide Promised Benefits

Paid $1.738 billion in benefits

Processed 1,484 new retirements



Deferred Comp Plan

57% participation rate for City eligible employees, representing 33,064 participants

19,546 participants logged into website during the year

Call center handled 21,317 calls, with 97% average monthly customer satisfaction level

Counselors conducted 5,701 one-on-one meetings

SFERS
San Francisco Employees' Retirement System

Performance Measures

	FY 21-22	FY22-23		FY23-24	FY24-25
	Actuals	Projected	Target	Target	Target
Educate Employees About Retirement Readiness					
Percentage of Eligible City Employees who participate in the DC Plan	57%	59%	50%	50%	50%
Total Number of Visits to Main Website (mysfers.org)	1,612,026	1,600,000	1,800,000	2,000,000	2,200,000
Prudently Invest Trust Assets					
Return on investment ranking of 50th Percentile or better among pension plans with assets in excess of $1bn, using 5-year average return (1= yes)	1	1	1	1	1

SFERS
San Francisco Employees' Retirement System

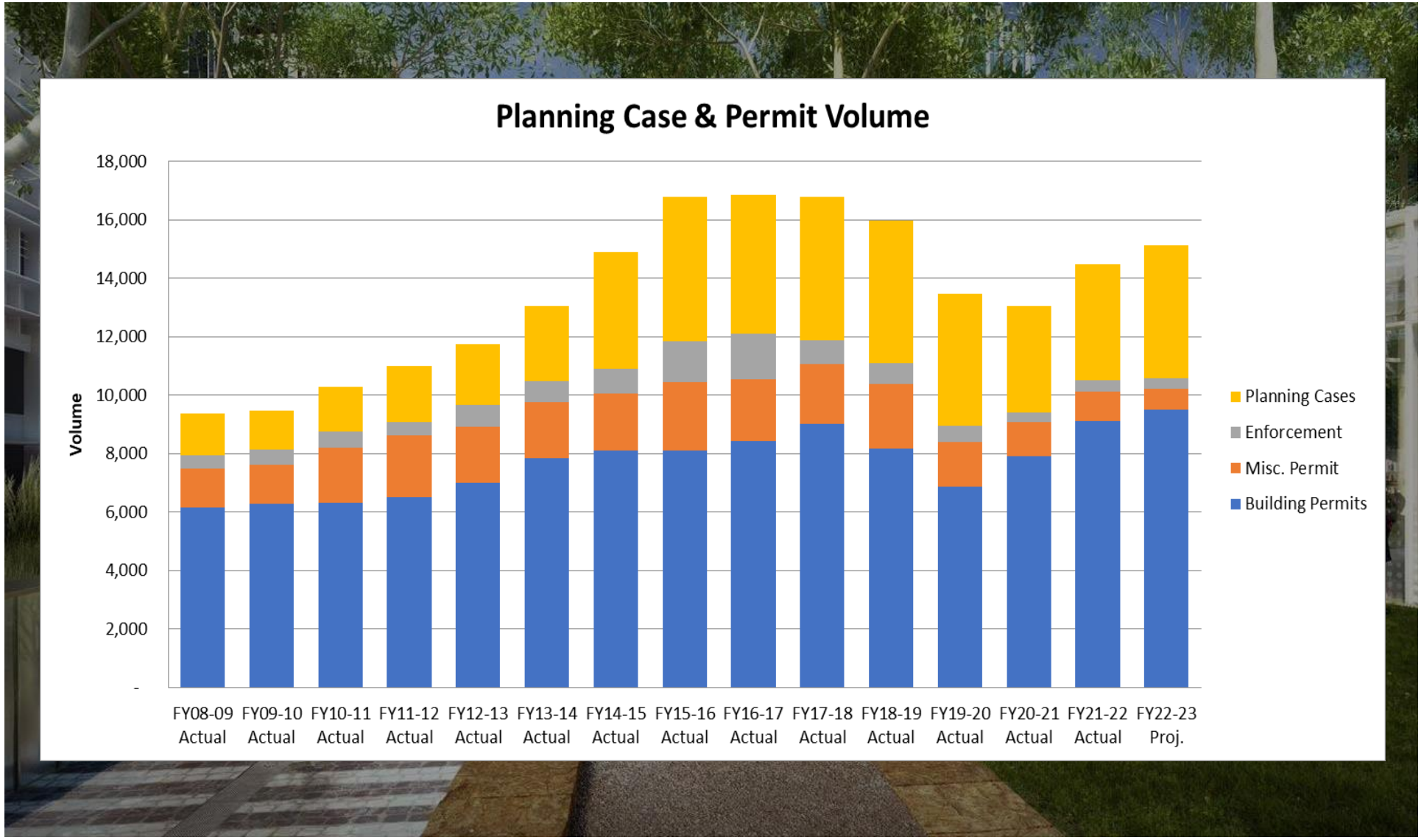


PLANNING DEPARTMENT FY2023-2025 HEARING

Rich Hillis
Planning Director, June 14, 2023

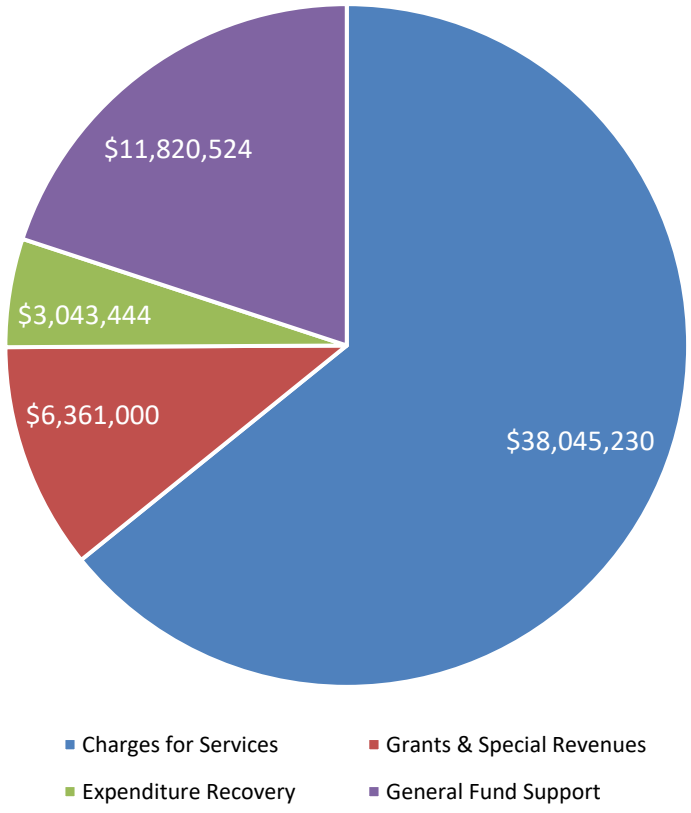
San Francisco Planning

Volume Trend



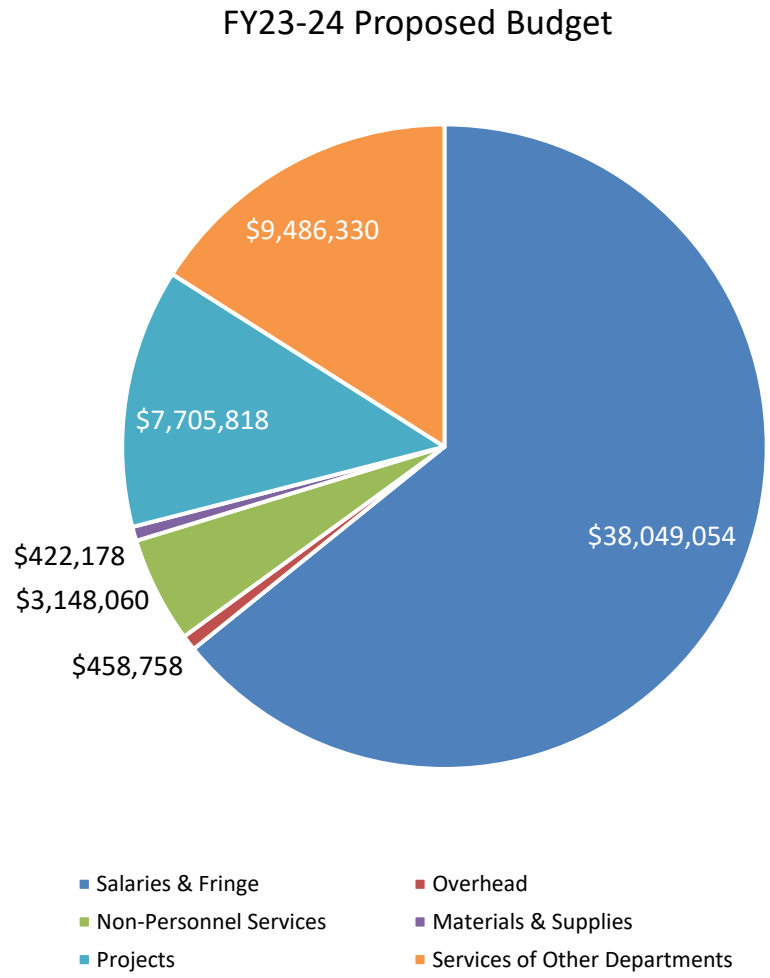
Revenue Budget FY23-25

Revenues (All Funds)	FY22-23 Adopted Budget	FY23-24 Proposed Budget	FY24-25 Proposed Budget
Charges for Services (Fees)	$42,429,282	$38,045,230	$40,722,106
Grants & Special Revenues	$5,139,537	$6,361,000	$2,931,535
Expenditure Recovery	$3,119,000	$3,043,444	$3,043,444
General Fund Support	$13,241,614	$11,820,524	$9,675,417
Total Revenues	$63,929,433	$59,270,198	$56,372,502



Expenditure Budget FY23-25

Expenditures	FY22-23 Adopted Budget	FY23-24 Proposed Budget	FY24-25 Proposed Budget
Salaries & Fringe	$39,990,197	$38,049,054	$38,978,601
Overhead	$401,241	$458,758	$458,758
Non-Personnel Services	$3,513,060	$3,148,060	$3,273,624
Materials & Supplies	$450,935	$422,178	$380,580
Projects	$10,728,954	$7,705,818	$4,273,791
Services of Other Departments	$8,845,046	$9,486,330	$9,007,148
Total Expenditures	$63,929,433	$59,270,198	$56,372,502



Chair Questions

MISSION

The mission of the San Francisco Planning Department, under the direction of the Planning Commission, is to shape the future of San Francisco and the region by: generating an extraordinary vision for the General Plan and in neighborhood plans; fostering exemplary design through planning controls; improving our surroundings through environmental analysis; preserving our unique heritage; encouraging a broad range of housing and a diverse job base; and enforcing the Planning Code.

MAYOR'S BUDGET REDUCTIONS

- Reduced fee revenue by ($4.4M)
- Cut 24 positions
- $500k in Dec and additional $500k in Apr

PERFORMANCE MEASURES

- Case Load & Volume
- Application Review Time
- Enforcement Review Time

CHALLENGES

- Declining Fee Revenue
- Reduced Staffing
- State Legislative Changes

Organizational Chart

COMMISSIONS



Planning Commission

Commission Affairs

Custodian of Records

Historic Preservation Commission

DEPT. DIVISIONS



Planning Director

Director's Office

- Chief of Staff
- Legislative Affairs
- Strategic Communications

Administration

- Administrative & Financial Services
- Data Analysis Group
- Human Resources
- Information Technology
- Operations
- Training

Citywide Planning

- General Plan
- Land Use & Community Plans
- Plan Implementation & Monitoring
- Resilience & Sustainability
- Transportation
- Urban Design

Community Equity

- Community Engagement
- Equity Plan
- Policies and Strategies

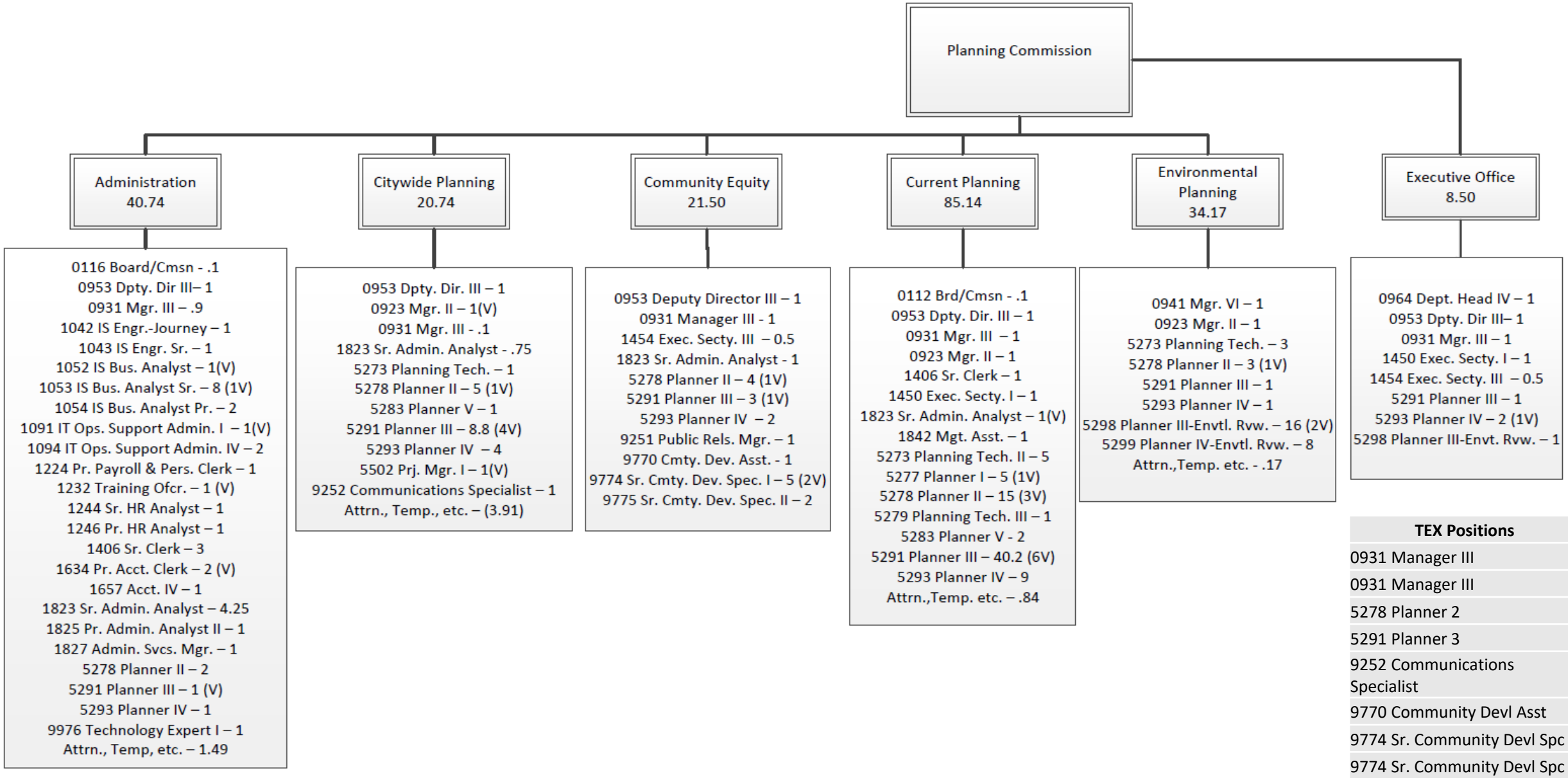
Current Planning

- Code Enforcement
- Development Review
- Historic Preservation
- Short Term Rentals
- Zoning Administrator

Environmental Planning

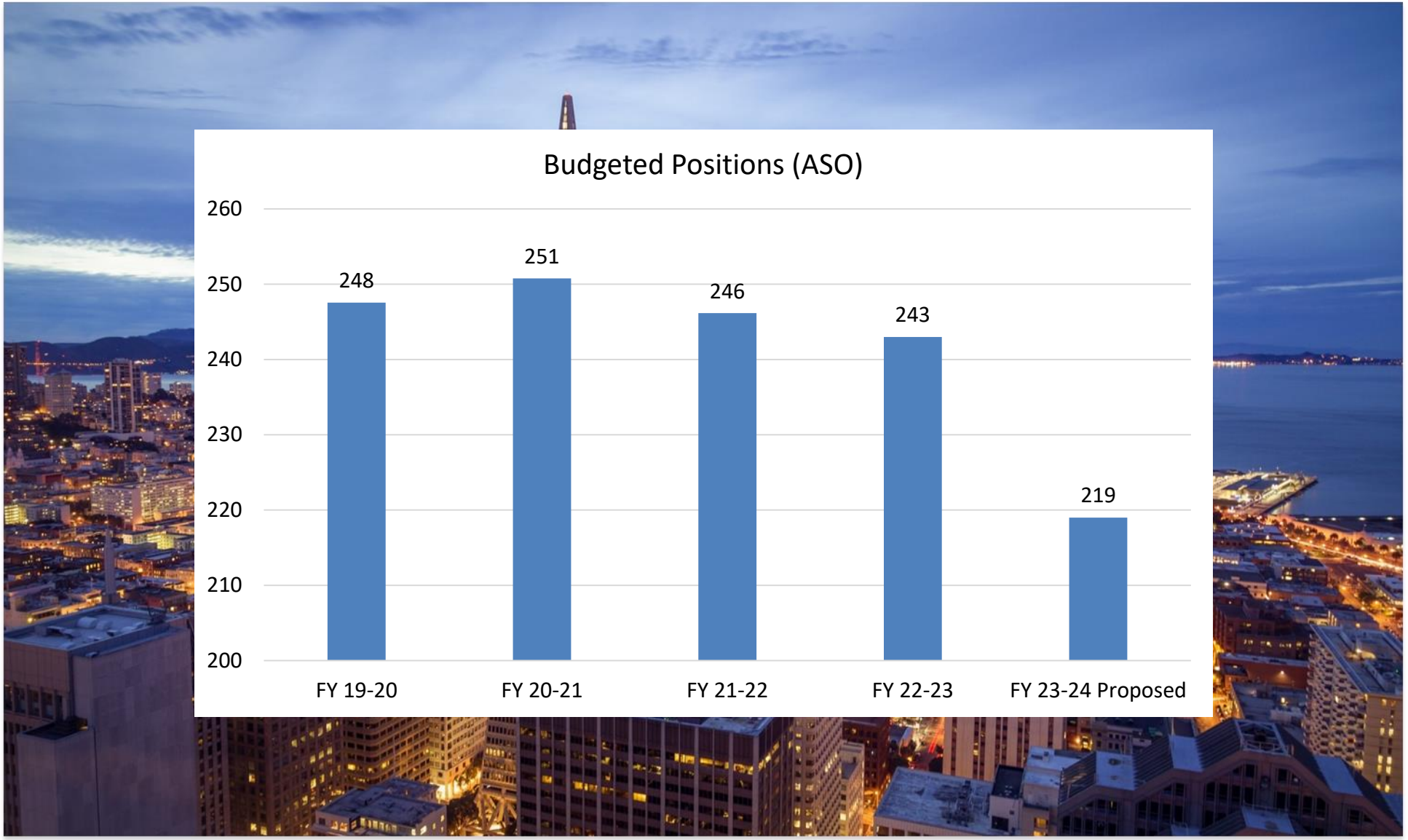
- Environmental Review
- Environmental Monitoring

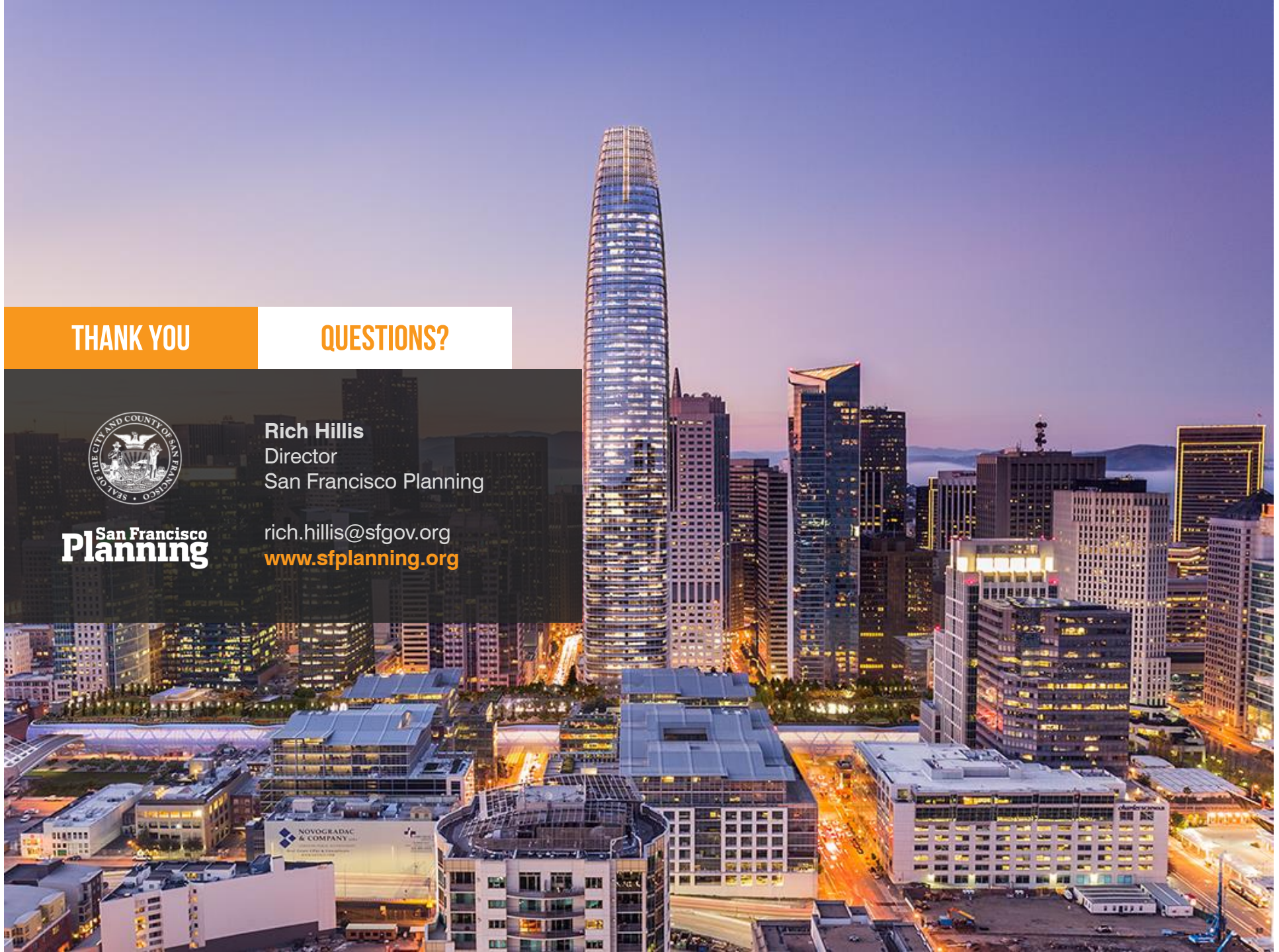
Detailed Organizational Chart



TEX Positions
0931 Manager III
0931 Manager III
5278 Planner 2
5291 Planner 3
9252 Communications Specialist
9770 Community Devl Asst
9774 Sr. Community Devl Spc 1
9774 Sr. Community Devl Spc 1

Position History





THANK YOU

QUESTIONS?

Rich Hillis
Director
San Francisco Planning

rich.hillis@sfgov.org
www.sfplanning.org



Department of Building Inspection
Proposed Budget
FY 2023-24 and 2024-25

Patrick O'Riordan, Director

Priorities and Core Services

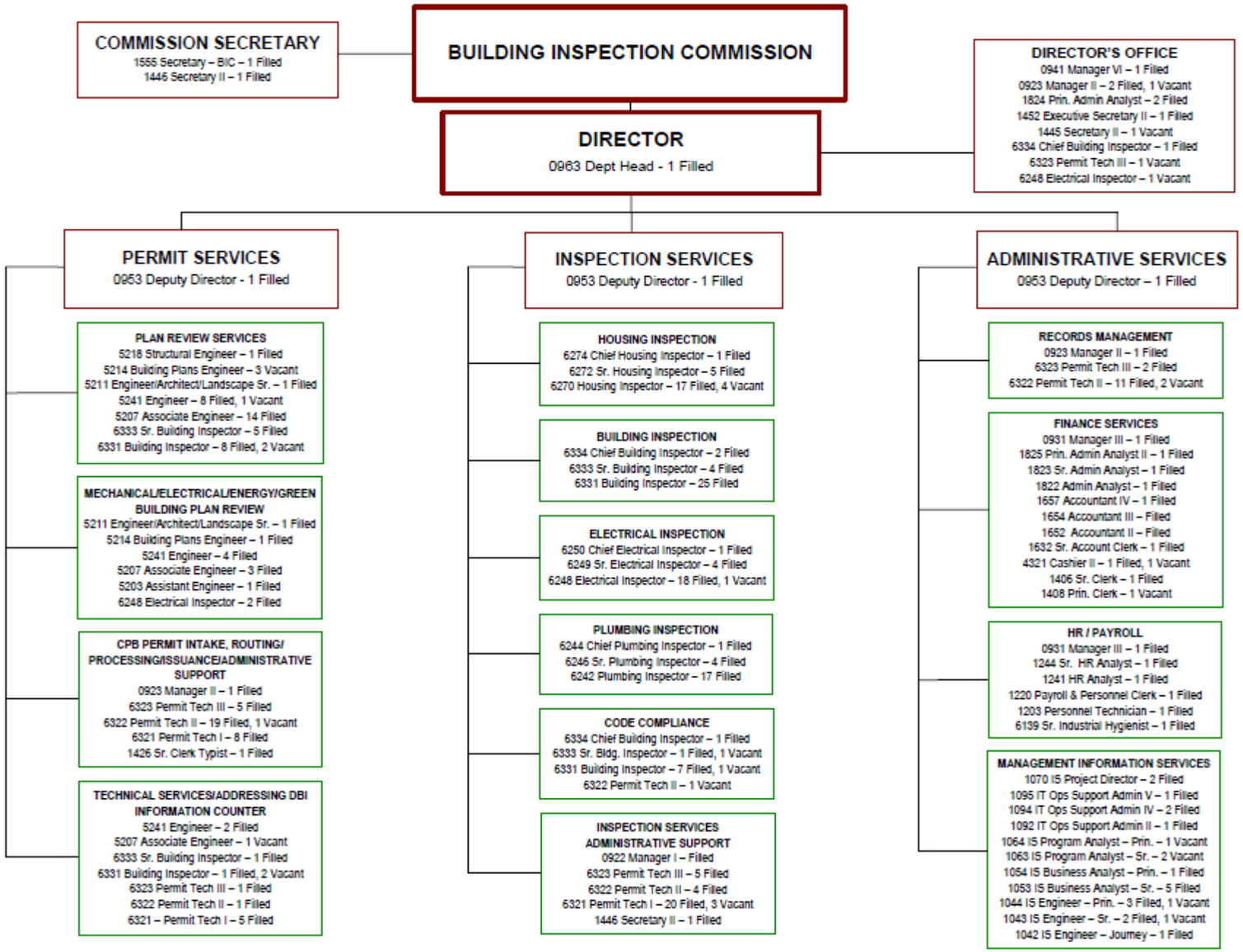
DBI priorities:

- Transparency
- Accountability
- Equity
- Efficiency

DBI's core services:

- Review plans and issue permits safeguarding life and property in compliance with city and state regulations
- Perform inspections to enforce codes and standards to ensure safety and quality of life
- Deliver the highest level of customer service
- Implement efficient and effective administrative practices
- Proactively engage and educate stakeholders, customers, and the public

Org Chart


COMMISSION SECRETARY
1555 Secretary – BIC – 1 Filled
1446 Secretary II – 1 Filled
BUILDING INSPECTION COMMISSION
DIRECTOR
0963 Dept Head - 1 Filled
DIRECTOR'S OFFICE
0941 Manager VI – 1 Filled
0923 Manager II – 2 Filled, 1 Vacant
1824 Prin. Admin Analyst – 2 Filled
1452 Executive Secretary II – 1 Filled
1445 Secretary II – 1 Vacant
6334 Chief Building Inspector – 1 Filled
6323 Permit Tech III – 1 Vacant
6248 Electrical Inspector – 1 Vacant
PERMIT SERVICES
0953 Deputy Director - 1 Filled
PLAN REVIEW SERVICES
5218 Structural Engineer – 1 Filled
5214 Building Plans Engineer – 3 Vacant
5211 Engineer/Architect/Landscape Sr. – 1 Filled
5241 Engineer – 8 Filled, 1 Vacant
5207 Associate Engineer – 14 Filled
6333 Sr. Building Inspector – 5 Filled
6331 Building Inspector – 8 Filled, 2 Vacant
MECHANICAL/ELECTRICAL/ENERGY/GREEN BUILDING PLAN REVIEW
5211 Engineer/Architect/Landscape Sr. – 1 Filled
5214 Building Plans Engineer – 1 Filled
5241 Engineer – 4 Filled
5207 Associate Engineer – 3 Filled
5203 Assistant Engineer – 1 Filled
6248 Electrical Inspector – 2 Filled
CPB PERMIT INTAKE, ROUTING/ PROCESSING/ISSUANCE/ADMINISTRATIVE SUPPORT
0923 Manager II – 1 Filled
6323 Permit Tech III – 5 Filled
6322 Permit Tech II – 19 Filled, 1 Vacant
6321 Permit Tech I – 8 Filled
1426 Sr. Clerk Typist – 1 Filled
TECHNICAL SERVICES/ADDRESSING DBI INFORMATION COUNTER
5241 Engineer – 2 Filled
5207 Associate Engineer – 1 Vacant
6333 Sr. Building Inspector – 1 Filled
6331 Building Inspector – 1 Filled, 2 Vacant
6323 Permit Tech III – 1 Filled
6322 Permit Tech II – 1 Filled
6321 – Permit Tech I – 5 Filled
INSPECTION SERVICES
0953 Deputy Director - 1 Filled
HOUSING INSPECTION
6274 Chief Housing Inspector – 1 Filled
6272 Sr. Housing Inspector – 5 Filled
6270 Housing Inspector – 17 Filled, 4 Vacant
BUILDING INSPECTION
6334 Chief Building Inspector – 2 Filled
6333 Sr. Building Inspector – 4 Filled
6331 Building Inspector – 25 Filled
ELECTRICAL INSPECTION
6250 Chief Electrical Inspector – 1 Filled
6249 Sr. Electrical Inspector – 4 Filled
6248 Electrical Inspector – 18 Filled, 1 Vacant
PLUMBING INSPECTION
6244 Chief Plumbing Inspector – 1 Filled
6246 Sr. Plumbing Inspector – 4 Filled
6242 Plumbing Inspector – 17 Filled
CODE COMPLIANCE
6334 Chief Building Inspector – 1 Filled
6333 Sr. Bldg. Inspector – 1 Filled, 1 Vacant
6331 Building Inspector – 7 Filled, 1 Vacant
6322 Permit Tech II – 1 Vacant
INSPECTION SERVICES ADMINISTRATIVE SUPPORT
0922 Manager I – Filled
6323 Permit Tech III – 5 Filled
6322 Permit Tech II – 4 Filled
6321 Permit Tech I – 20 Filled, 3 Vacant
1446 Secretary II – 1 Filled
ADMINISTRATIVE SERVICES
0953 Deputy Director – 1 Filled
RECORDS MANAGEMENT
0923 Manager II – 1 Filled
6323 Permit Tech III – 2 Filled
6322 Permit Tech II – 11 Filled, 2 Vacant
FINANCE SERVICES
0931 Manager III – 1 Filled
1825 Prin. Admin Analyst II – 1 Filled
1823 Sr. Admin Analyst – 1 Filled
1822 Admin Analyst – 1 Filled
1657 Accountant IV – 1 Filled
1654 Accountant III – Filled
1652 Accountant II – Filled
1632 Sr. Account Clerk – 1 Filled
4321 Cashier II – 1 Filled, 1 Vacant
1406 Sr. Clerk – 1 Filled
1408 Prin. Clerk – 1 Vacant
HR / PAYROLL
0931 Manager III – 1 Filled
1244 Sr. HR Analyst – 1 Filled
1241 HR Analyst – 1 Filled
1220 Payroll & Personnel Clerk – 1 Filled
1203 Personnel Technician – 1 Filled
6139 Sr. Industrial Hygienist – 1 Filled
MANAGEMENT INFORMATION SERVICES
1070 IS Project Director – 2 Filled
1095 IT Ops Support Admin V – 1 Filled
1094 IT Ops Support Admin IV – 2 Filled
1092 IT Ops Support Admin II – 1 Filled
1064 IS Program Analyst – Prin. – 1 Vacant
1063 IS Program Analyst – Sr. – 2 Vacant
1054 IS Business Analyst – Prin. – 1 Filled
1053 IS Business Analyst – Sr. – 5 Filled
1044 IS Engineer – Prin. – 3 Filled, 1 Vacant
1043 IS Engineer – Sr. – 2 Filled, 1 Vacant
1042 IS Engineer – Journey – 1 Filled

Performance Measures

What are the performance measures that the department uses to determine whether it is achieving its objectives?

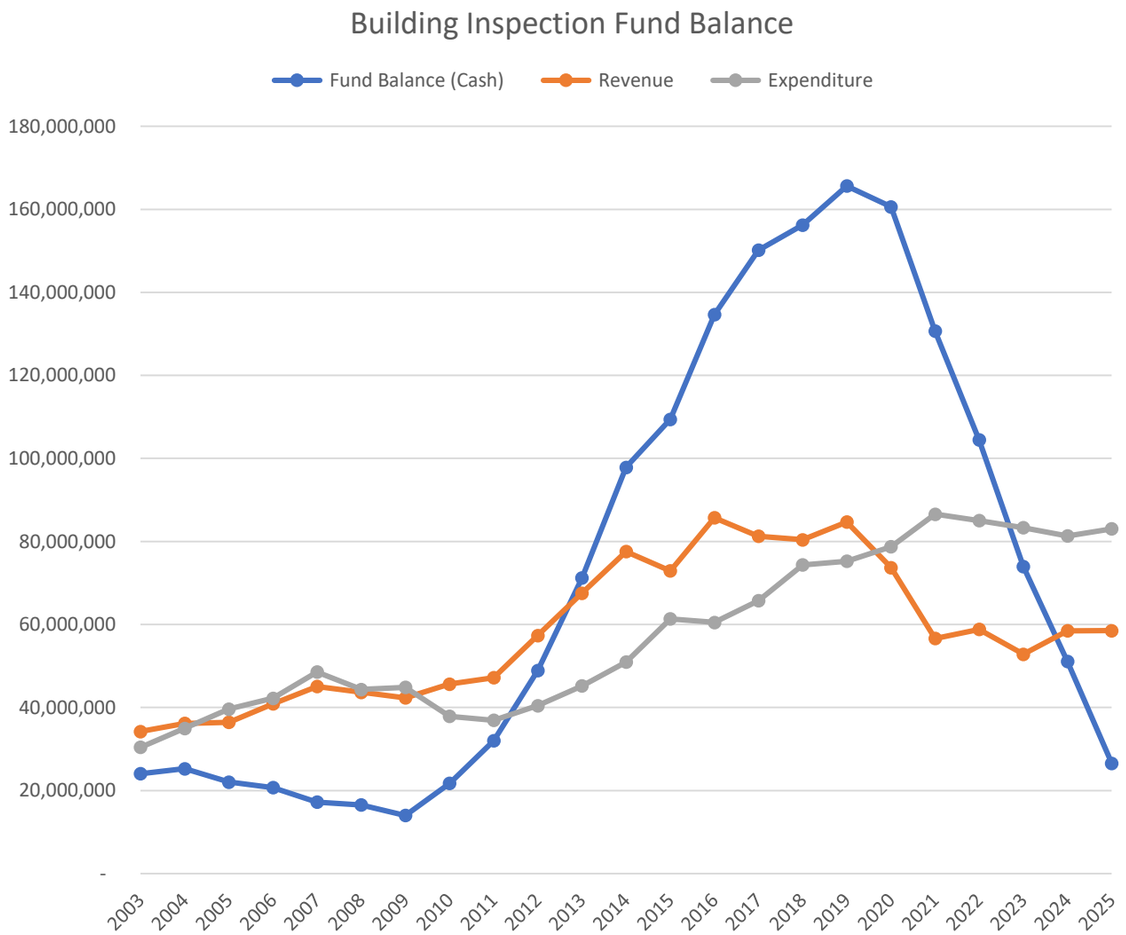
- Inspection Services performance measures are the number of days to complete inspections and respond to complaints
- The Mayor has set a target of 50% reduced permit issuance time. DBI is working on process improvements.

Challenges

What are the budgetary and operational challenges to meeting the department's objectives?

- Department revenue has fallen $25.8M (31%) since FY19 primarily due to the pandemic and the slowdown in construction

Fund Balance



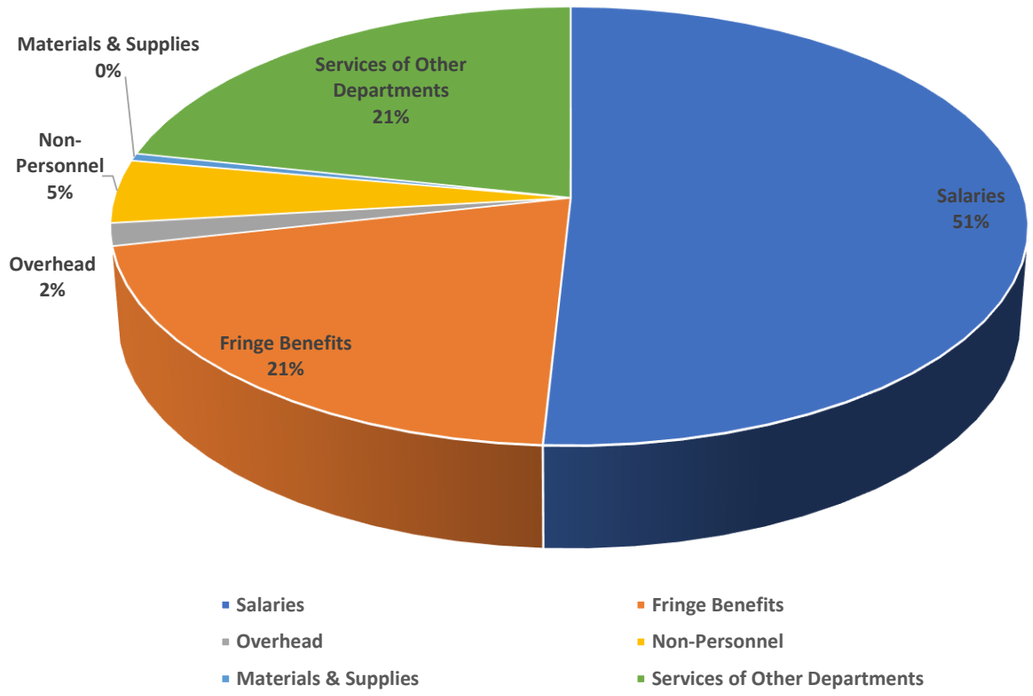
FY 2023-24 and FY 2024-25 Budget

		FY 2022-23 Original	FY 2023-24 Mayor	Change from 2022-23	FY 2024-25 Mayor	Change from 2023-24
Revenue	Licenses, Permits & Franchises	6,937,815	7,718,319	780,504	7,718,319	-
	Interest & Investment Income	1,422,127	1,922,127	500,000	1,922,127	-
	Charges for Services	49,435,753	47,097,008	(2,338,745)	47,109,554	12,546
	Other Revenue	-	1,250,000	1,250,000	1,250,000	-
	Services of Other Departments - Recoveries	203,271	204,053	782	204,053	-
	Operating Transfer In	325,000	300,000	(25,000)	300,000	-
	Prior Year Fund Balance	17,640,000	3,500,000	(14,140,000)	9,000,000	5,500,000
	Prior Year Reserve	16,880,961	19,352,067	2,471,106	15,526,831	(3,825,236)
Revenue Total		**92,844,927**	**81,343,574**	**(11,501,353)**	**83,030,884**	**1,687,310**
Expenditure	Salaries	37,634,638	41,362,210	3,727,572	42,742,337	1,380,127
	Fringe Benefits	16,465,682	16,798,842	333,160	17,236,850	438,008
	Programmatic Projects	6,390,000	-	(6,390,000)	-	-
	Overhead	1,087,245	1,352,456	265,211	1,349,630	(2,826)
	Non-Personnel	4,995,460	3,791,000	(1,204,460)	3,633,000	(158,000)
	City Grants	5,255,314	-	(5,255,314)	-	-
	Materials & Supplies	590,000	452,000	(138,000)	442,000	(10,000)
	Services of Other Departments	20,635,537	17,587,066	(3,048,471)	17,627,067	40,001
Expenditure Total		**93,053,876**	**81,343,574**	**(11,710,302)**	**83,030,884**	**1,687,310**

- Total budget equals $81.3M (FY 23-24) and $83.0M (FY 24-25).
- $2.3M decrease in Charges for Services Revenues (Fees) reflects a 15% fee increase and 18% volume decrease.
- $1.9M increase in salaries & fringes due to COLAs and substitutions.
- $16.0M decrease in Programmatic Projects ($6.4M), Non-Personnel ($1.2M), City Grants ($5.3M), Materials & Supplies ($0.1M), and Services of Other Departments ($3.0M)

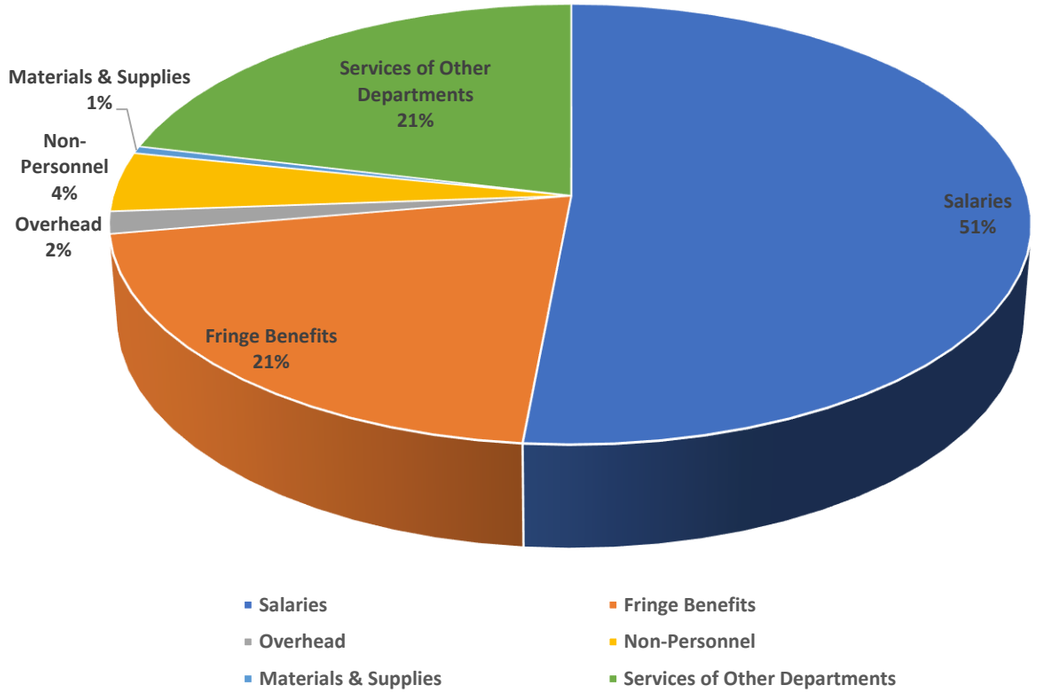
FY 2023-24 and FY 2024-25 Expenditures

FY 2023-24
Proposed Expenditures



Total Expenditures $81.3M

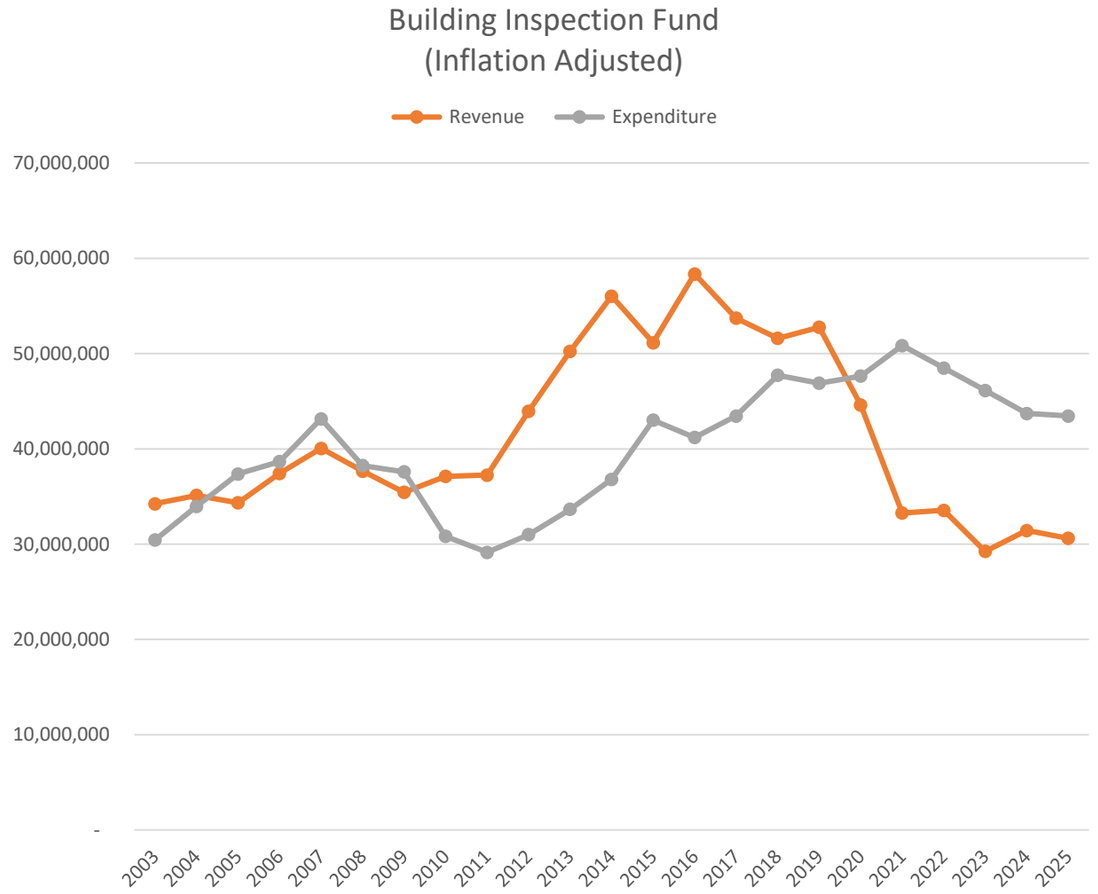
FY 2024-25
Proposed Expenditures



Total Expenditures $83.0M

Revenue

- 31% revenue decrease from FY19 to FY22
- 18% fee volume decrease projected in FY24
- 15% fee increase proposed for FY24 and included in budget
- Future solutions may be needed to close operating gap



Staffing

Division Title	FY 2022-23 Original FTE	FY 2023-24 Mayor FTE	FY 2024-25 Mayor FTE
DBI Inspection Services	128.3	126.7	126.4
DBI Permit Services	79.9	85.5	85.2
DBI Administration	59.9	57.0	56.8
Grand Total	**268.1**	**269.2**	**268.5**

- The number of funded positions is not changing, FTE differences are due to calculated attrition
- All funded FTE are utilized and no savings are projected for FY23

THANK YOU

Note: Additions are *single-underline italics Times New Roman*;
deletions are ~~*strikethrough italics Times New Roman*~~.
Board amendment additions are double underlined.
Board amendment deletions are ~~strikethrough normal~~.

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO.

SECTION 3. General Authority.

The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

SECTION 3.1 Two-Year Budget.

For departments for which the Board of Supervisors has authorized, or the Charter requires, a fixed two-year budget, appropriations in this ordinance shall be available for allotment by the Controller on July 1st of the fiscal year in which appropriations have been approved. The Controller is authorized to adjust the two-year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

SECTION 4. Interim Budget Provisions.

All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Chair of the Budget and Finance Committee.

When the Budget and Finance Committee or Budget and Appropriations Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of that committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget and Finance Committee or Budget and Appropriations Committee recommends a budget that increases funding that was deleted in the Mayor’s Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 4.1 Interim Budget – Positions.

No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has approved the

reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or “tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget and Finance Committee or Budget and Appropriations Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor’s Budget, the Controller and the Human Resources Director shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 5. Transfers of Functions and Duties.

Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and

appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance or Mayoral memorandum transferring the duty or function. The Controller, the Human Resources Director and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

SECTION 5.1 Agencies Organized under One Department.

Where one or more offices or agencies are organized under a single appointing officer or department head, the component units may continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However, the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the department, and reappropriation of funds.

SECTION 5.2 Continuing Funds Appropriated.

In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Municipal Codes.

SECTION 5.3 Multi-Year Revenues.

In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

SECTION 5.4 Contracting Funds.

All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

SECTION 5.5 Real Estate Services.

Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

SECTION 5.6 Collection Services.

In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to Article V of Chapter 10 of the Administrative Code, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various

divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

SECTION 5.7 Contract Amounts Based on Savings.

When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

SECTION 5.8 Collection and Legal Services.

In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish

appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

SECTION 6. Bond Interest and Redemption.

In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem taxes, shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

SECTION 7. Allotment Controls.

Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised

estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

SECTION 7.1 Prior Year Encumbrances.

The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

SECTION 7.2 Equipment Purchases.

Funds for the purchase of items of equipment having a significant value of ~~over~~ under $~~5~~20,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the General Services Agency and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

SECTION 7.3 Enterprise Deficits.

Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year unless otherwise appropriated by ordinance.

SECTION 7.4 Public Utilities Commission Debt Service.

The San Francisco Public Utilities Commission shall, in coordination with the Controller's Office, record and report the use of debt service appropriations in their respective debt service funds consistent with the Schedule of Bond Redemption and Interest Statement included herein and as required pursuant to Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP) accounting rules, requirements and practices. The Controller is hereby authorized to make all associated net-zero appropriation transfers to ensure compliant financial reporting.

SECTION 8. Expenditure Estimates.

Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

SECTION 8.1 State and Federal Funds.

The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Human Resources Director is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Human Resources Director shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

SECTION 8.2 State and Federal Funding Restorations.

If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Reserve.

SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls

Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

SECTION 9. Interdepartmental Services.

The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current

performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part. Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Technology Marketplace. Such fees are hereby appropriated for that purpose.

SECTION 10. Positions in the City Service.

Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing

salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

SECTION 10.1 Positions, Funds, and Transfers for Specific Purposes.

Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the City Administrator, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the transfer of funds must be made from funds currently available in departmental personnel service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) For purposes of defining terms in Administrative Code Section 3.18, the Controller is authorized to process transfers where such transfers are required to administer the budget through the following certification process: In cases where expenditures are reduced at the level of appropriation control during the Board of Supervisors phase of the budget process, the Chair of the Budget and Finance Committee, on recommendation of the Controller, may certify that such a reduction does not reflect a deliberate policy reduction adopted by the Board. The Mayor's Budget Director may similarly provide such a certification regarding reductions during the Mayor's phase of the budget process.

~~(j) Department travel budgets shall be considered as line-item appropriations for the purposes of administration for Administrative Code Section 3.18 and Charter Section 9.113(c) governing limitations on transfer of appropriated funds.~~

SECTION 10.2 Professional Services Contracts.

Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

SECTION 10.3 Surety Bond Fund Administration.

The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).

The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Human Resources Director are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and other pay requirements above the funding level established in the base and adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards or Board of Supervisors approved employee and retiree health and dental rates. The Controller's Office shall report to the Budget and

Finance Committee or Budget and Appropriations Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City departments and remaining Reserve balances, as part of the Controller's Six and Nine Month Budget Status Reports.

SECTION 10.5 MOUs to be Reflected in Department Budgets.

Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

SECTION 10.6 Funding Memoranda of Understanding (MOUs).

Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding with recognized employee organizations or an arbitration award has become effective, and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

SECTION 10.7 Fringe Benefit Rate Adjustments.

Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required to support adopted or required contribution rates. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from adopted or required contribution rates and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make and reconcile such prepayments.

SECTION 10.8 Police Department Uniformed Positions.

Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Human Resources Director are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

SECTION 10.9 Holidays, Special Provisions.

Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is

hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

SECTION 10.10 Litigation Reserve, Payments.

The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

Amounts required to pay settlements of claims or litigation involving the Public Utilities Commission are hereby appropriated from the Public Utilities Commission Wastewater Enterprise fund balance or the Public Utilities Commission Water Enterprise fund balance, as appropriate, for the purpose of paying such settlements following final approval of those settlements by resolution or ordinance.

SECTION 10.11 Changes in Health Services Eligibility.

Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

Section 10.12 Workers' Compensation Alternative Dispute Resolution Program

Resolutions 85-19 and 86-19 authorized the Department of Human Resources to enter Workers' Compensation Alternative Dispute Resolution (ADR) Labor-Management Agreements with the San Francisco Firefighters' Association, Local 798, and San Francisco Police Officers Association, respectively. These Agreements require the City to allocate an amount equal to 50% of the ADR program estimated net savings, as determined by actuarial report, for the benefit of active employees. The Controller is authorized and directed to transfer from any legally available funds the amount necessary to make the required allocations. This provision will terminate if the parties agree to terminate the Agreements.

SECTION 11. Funds Received for Special Purposes, Trust Funds.

The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created either by additional grants and bequests or under other conditions, and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

SECTION 11.1 Special and Trust Funds Appropriated.

Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency,

or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

The Controller is authorized to adjust transfers to the San Francisco Capital Planning Fund,

established by Administrative Code Section 10.100-286, to account for final capital project planning expenditures reimbursed from approved sale of bonds and other long term financing instruments.

SECTION 11.2 Insurance Recoveries.

Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

SECTION 11.3 Bond Premiums.

Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

SECTION 11.4 Ballot Arguments.

Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

SECTION 11.5 Tenant Overtime.

Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

SECTION 11.6 Refunds.

The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

SECTION 11.7 Arbitrage.

The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

SECTION 11.8 Damage Recoveries.

Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded project are appropriated to the department incurring costs of repairing or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

SECTION 11.9 Purchasing Damage Recoveries.

That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

SECTION 11.10 Off-Street Parking Guarantees.

Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

SECTION 11.11 Hotel Tax – Special Situations.

The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

SECTION 11.12 Local Transportation Agency Fund.

Local transportation funds are hereby appropriated pursuant to the Government Code.

SECTION 11.13 Insurance.

The Controller is hereby authorized to transfer to the Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

SECTION 11.14 Grants to Departments of Disability and Aging Services, Child Support Services, Homelessness and Supportive Housing, and Children, Youth and their Families

The Department of Disability and Aging Services and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions. The Department of Homelessness and Supportive Housing is authorized to apply surpluses among subgrants within master HUD grants to shortfalls in other subgrants. The Department of Children, Youth and Their Families is authorized to receive and expend funds in instances where funds from grants appropriated herein are not fixed and exceed the estimates contained in the budget.

SECTION 11.15 FEMA, OES, Other Reimbursements.

Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and other disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses.

Revenues received from other governments as reimbursement for mutual aid provided by City departments are hereby appropriated for services provided.

Whenever the City and County is required to designate agents authorized to obtain state and federal disaster and emergency assistance funding, the Mayor and Board of Supervisors designate the Executive Director of the Department of Emergency Management, the Controller, and the Deputy Controller to be the agents authorized to execute agreements for and on behalf of the City and County of San Francisco, for disaster and emergency assistance funding from State and Federal agencies, for all open and future disasters.

SECTION 11.16 Interest on Grant Funds.

Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

SECTION 11.17 Treasurer – Banking Agreements.

Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and

credit card processing to departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to General Fund departments as necessary to support allocated charges.

SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs). Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation. The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation, and to implement new accounting standards issued by the Governmental Accounting Standards Board and other changes in generally accepted accounting principles.

SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions. The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

SECTION 11.21 State Local Public Safety Fund.

Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

SECTION 11.22 Health Care Security Ordinance Agency Fund.

Irrevocable health care expenditures made to the City by employers on behalf of their employees pursuant to the provisions of Administrative Code Chapter 14, the San Francisco Health Care Security Ordinance are maintained in the Health Care Security Ordinance Fund, an agency fund maintained by the City for the benefit of City Option account holders. Interest earnings in the fund are hereby appropriated for the administrative costs incurred to manage participant accounts.

SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings.

Loan repayments, proceeds of property sales in cases of defaulted loans, and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures, including payments from loans made by the former San Francisco Redevelopment Agency and transferred to the Mayor's Office of Housing and Community Development, the designated the housing successor

agency. Expenditures shall be subject to the conditions under which each such fund was established.

SECTION 11.24 Development Agreement Implementation Costs.

The Controller is hereby authorized to appropriate reimbursements of City costs incurred to implement development agreements approved by the Board of Supervisors, including but not limited to City staff time, consultant services and associated overhead costs to conduct plan review, inspection, and contract monitoring, and to draft, negotiate, and administer such agreements. This provision does not apply to development impact fees or other payments approved in a development agreement, which shall be appropriated by the Board of Supervisors.

SECTION 11.25 Housing Trust Fund.

The Controller is hereby authorized to adjust appropriations as necessary to implement the movement of Housing Trust Fund revenues and expenditures from the General Fund to a special revenue fund.

The Controller shall account for appropriation of $17,600,000 for eligible affordable housing projects in fiscal year 2021-22 as an advance of future year Housing Trust Fund allocations, and shall credit such advance against required appropriations to that fund for a period of five years, beginning in fiscal year 2023-24, in an annual amount of $3,520,000.

SECTION 12. Special Situations.

SECTION 12.1 Revolving Funds.

Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

SECTION 12.2 Interest Allocations.

Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

SECTION 12.3 Property Tax.

Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, and City and County of San Francisco Infrastructure Financing Districts as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements and ordinances, and as mandated by State law.

The Controller is authorized to adjust the budget to conform to assumptions in final approved property tax rates and to make debt service payments for approved general obligation bonds accordingly.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes. The tax rate for the City's General Obligation Bond Fund, approved annually by resolution of the Board of Supervisors, includes a collection fee of 0.25% of the fund collected for the purpose of the General Obligation Bond debt service. An amount sufficient to pay this fee is hereby appropriated within the General Obligation Bond Fund and the Controller is hereby authorized to pay this fee into the General Fund from the General Obligation Bond Fund.

SECTION 12.4 New Project Reserves.

Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

SECTION 12.5 Aid Payments.

Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

SECTION 12.6 Department of Public Health Transfer Payments, Indigent Health Revenues, and Realignment Funding to Offset for Low Income Health Programs.

To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs.

Funds necessary to participate in such programs that require transfer payments are hereby appropriated. The Controller is authorized to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for health services for low income individuals.

SECTION 12.7 Municipal Transportation Agency.

Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

SECTION 12.8 Treasure Island Authority.

Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance, and that expenditures of special assessment revenues conform to governmental accounting standards and requirements of the special assessment as adopted by voters and approved by the Board of Supervisors.

SECTION 12.9 Hetch Hetchy Power Stabilization Fund.

Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the Public Utility Commission's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

SECTION 12.10 Closure of Special Funds, Projects, and Accounts

In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to reconcile and balance funds, projects and accounts, and to close completed projects. The Controller is directed to create a clearing account for the purpose of balancing surpluses and deficits in such funds, projects and accounts, and funding administrative costs incurred to perform such reconciliations.

This budget ordinance appropriates fund balance from active project closeouts in continuing funds as follows: $99.6 million in the General Fund, $77.4 million in the Homelessness Gross Receipts Tax Fund, $6.6 million in the Our City, Our Home Prop C Advance Fund, $10.7 million in the Building Inspection Fund, $3.5 million in the Building Inspection Repair and Demolition Fund, $4.2 million in the Zuckerberg San Francisco

General hospital enterprise fund, $2.6 million in the Cable TV Access Fund, and $2.4 million in the Assessor's State Authorized Special Revenue Fund. The Controller is directed to deappropriate projects up to this amount to realize the fund balance.

SECTION 12.11 Charter-Mandated Baseline Appropriations.

The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

SECTION 12.12 Parking Tax Allocation.

The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agency that are greater than those already appropriated in the Annual Appropriation Ordinance.

SECTION 12.13 Former Redevelopment Agency Funds.

Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency (SFRA) fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City

Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse departments for such additional services, the departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller will increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing and Community Development is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

SECTION 12.14 CleanPowerSF.

CleanPowerSF customer payments and all other associated revenues deposited in the

CleanPowerSF special revenue fund are hereby appropriated in the amounts actually received by the City and County in each fiscal year. The Controller is authorized to disburse the revenues appropriated by this section as well as those appropriated yet unspent from prior fiscal years to pay power purchase obligations and other operating costs as provided in the program plans and annual budgets, as approved by the Board of Supervisors for the purposes authorized therein.

SECTION 12.15 Unclaimed Funds Escheatment Noticing & Accounting Procedures

Pursuant to Government Code Sections 50055 and 50057, the Board of Supervisors authorizes the Treasurer to transfer to the General Fund without publication of a notice in a newspaper the following amounts that remain unclaimed in the treasury of the City and County of San Francisco or in the official custody of an officer of the City and County of San Francisco for a period of at least one year: (1) any individual items of less than $15; and (2) any individual items of $5,000 or less if the depositor's name is unknown. The Treasurer shall notify the Controller of transfers performed using this authorization.

SECTION 14. Departments.

The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes

and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Public Works, the Department of Telecommunication and Information Services, and the Department of Administrative Services. The City Administrator shall be considered one entity for budget purposes and for disbursement of funds.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Disability and Aging Services ("DAAS"), under the Disability and Aging Services Commission, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Department of Disability and Aging Services, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments. The Human Resources Director and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes

of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Disability and Aging Services Commission to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. This coordination is not intended to diminish the authority of the Disability and Aging Services Commission over matters under the jurisdiction of the Commission.

The Director of the Aging and Adult Services Commission also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Aging and Adult Services Commission over matters under the jurisdiction of the Commission.

~~(d) Pursuant to Charter Section 4.138 approved by voters on November 3, 2020, there shall be a Department of Sanitation and Streets that will come into existence on October 1, 2022, responsible for sweeping streets, cleaning sidewalks, and other functions historically performed largely by the Operations Division of the Department of Public Works. The Controller is authorized to adjust budgets between the Department of Public Works and the Department of Sanitation and Streets during the fiscal year to achieve the purposes of the measure, provided that such adjustments shall not change cumulative total expenditure budgets across the two departments, and to reclassify appropriations to conform to the accounting and project costing structures in each department as appropriate.~~

~~If the voters amend the Charter in November 2022 to eliminate the Department of Sanitation and Streets, the Controller is further authorized to adjust the budgets during the fiscal year to achieve the purposes of that measure, provided that such adjustments shall not change cumulative total expenditures authorized herein, and to reclassify appropriations to conform to the accounting and project costing structures in the Department of Public Works.~~

(d) The Local Agency Formation Commission (LAFCo) is a separate legal entity established under State law and is not a department or agency of the City. Because the City has a legal obligation to provide funds to LAFCo, this ordinance includes an appropriation for that purpose. Although LAFCo is not part of the Board of Supervisors or subject to the Board's oversight and direction, this ordinance includes appropriations to LAFCo in the Board of Supervisors budget for administrative reasons related to the format of this ordinance. Any transfers of funds to LAFCo from other appropriations in the budget are prohibited without approval by a subsequent ordinance. City staff, including but not limited to the Clerk of the Board of Supervisors, may perform work for LAFCo, under a memorandum of understanding between the City and LAFCo, subject to any required approvals.

~~(e) Until such time as the Board of Supervisors finally approves legislation to consolidate the Office of Early Care and Education (OECE) and the First Five Commission (CFC) into the Department of Early Childhood (DEC), appropriations to DEC herein authorized are hereby authorized for those departments' uses.~~

SECTION 15. Travel Reimbursement and Cell Phone Stipends.

The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as the Controller shall

deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Human Resources Director, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones.

SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.

The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

SECTION 17. Airport Service Payment.

The moneys received from the Airport's revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airport Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airport Commission.

SECTION 18. Pooled Cash, Investments.

The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed therefrom at the rate of interest earned on the City Pooled Cash Fund.

No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

SECTION 19. Matching Funds for Federal or State Programs.

Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for Zuckerberg San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

SECTION 20. Advance Funding of Bond Projects – City Departments.

Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County, the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 21. Advance Funding of Projects – Transportation Authority.

Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of the Business and Tax Regulations Code of the City and County of San Francisco, the Controller is hereby authorized to make

such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 22. Controller to Make Adjustments, Correct Clerical Errors.

The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in this ordinance. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

SECTION 22.1 Controller to Implement New Financial and Interfacing Subsystems.

In order to further the implementation and adoption of the Financial and Procurement System’s modules, the Controller shall have the authority to reclassify departments' appropriations to conform to the accounting and project costing structures established in the new system, as well as reclassify contract authority utilized (expended) balances and unutilized (available) balances to reflect actual spending.

SECTION 23. Transfer of State Revenues.

The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

SECTION 24. Use of Permit Revenues from the Department of Building Inspection.

Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

SECTION 25. Board of Supervisors Official Advertising Charges.

The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

SECTION 26. Work Order Appropriations.

The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

~~It is the policy of the Mayor and the Board of Supervisors to allocate costs associated with the replacement of the City's financial and purchasing system to all City Departments proportional to the departments' costs and financial requirements. In order to minimize new General Fund appropriations to complete the project, the Controller is authorized and directed to work with departments to identify efficiencies and savings in their financial and administrative operations to be applied to offset their share of the costs of this project, and is authorized to apply said savings to the project.~~

SECTION 26.1 Property Tax System

In order to minimize new appropriations to the property tax system replacement project, the Controller is authorized and directed to apply operational savings from the offices of the Tax Collector, Assessor, and Controller to the project. No later than June 1, 2018 the Controller shall report to the Budget and Legislative Analyst's Office and Budget and Finance Committee on the specific amount of operational savings, including details on the source of such savings, in the budgets of Tax Collector, Assessor, and Controller that are re-allocated to the Property Tax System Replacement Project

SECTION 27. Revenue Reserves and Deferrals.

The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts. In order to maintain balance between budgeted revenues and expenditures, revenues realized in the fiscal year preceding the year in which they are appropriated shall be considered reserved for the purposes for which they are appropriated.

SECTION 28. Close-Out of Reserved Appropriations.

On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee or Budget and Appropriations Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

SECTION 28.1. Reserves Placed on Expenditures by Controller.

Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.

Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

The Controller is authorized to transfer approved appropriations between departments to correctly account for capitalization of fixed assets.

The Controller is authorized to shift sources among cash and COP-funded capital projects across General Fund departments to ensure the most efficient and cost-effective administration of COP funds, provided there is no net increase or decrease in project budgets.

SECTION 30. Business Improvement Districts.

Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby appropriated in the respective amounts actually received by the City and County in such fiscal year for each such district.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District and Moscone Expansion Business Improvement District assessments are levied on gross hotel room revenue and are collected and distributed by the Tax Collector’s Office.

SECTION 31. Infrastructure Financing and Infrastructure Revitalization Financing Districts.

Pursuant to California Government Code Section 53395 et seq. (IFD Law), the Board of Supervisors has formed Infrastructure Financing (IFD) and Infrastructure Revitalization Financing (IRFD) Districts within the City and County of San Francisco. The Board of Supervisors hereby authorizes the Controller to transfer funds and appropriation authority between and within accounts related to City and County of San Francisco IFDs and IRFDs to serve accounting and State requirements, the latest approved Infrastructure Financing Plan for a District, and applicable bond covenants.

When 100% of the portion of property tax increment normally appropriated to the City and County of San Francisco's General Fund or Special Revenue Fund or to the County's Educational Revenue Augmentation Fund (ERAF) is instead pledged, based on Board of Supervisors Ordinance, the Controller may increase or decrease appropriations to match actual revenues realized for the IFD or IRFD. Any increases to appropriations would be consistent with the Financing Plan previously approved by the Board of Supervisors.

IFD/IRFD No / Title	Ordinance	Estimated Tax Increment	
		FY 2022-23	FY 2023-24
IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core	27-16	$ 762,000	$ 779,000
IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4	220-18	$ -	$ 2,283,000
IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock)	34-18	$ 368,000	$ 5,106,000
IRFD 1 Treasure Island Infrastructure and Revitalization Financing District	21-17	$ 6,539,000	$ 8,897,000
IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District	348-18	$ -	$ -

IFD/IRFD No / Title	Ordinance	Estimated Tax Increment *	
		FY 2023-24	FY 2024-25
IFD 2 Port Infrastructure Financing District Subproject Area Pier 70 G-1 Historic Core	27-16	$ 779,000	$ 794,000
IFD 2 Port Infrastructure Financing District Subproject Areas Pier 70 G-2, G-3, and G-4	220-18	$ 2,283,000	$ 4,323,000
IFD 2 Port Infrastructure Financing District Subproject Area I (Mission Rock)	34-18	$ 5,103,000	$ 5,305,000
IRFD 1 Treasure Island Infrastructure and Revitalization Financing District	21-17	$ 8,897,000	$ 11,612,000
IRFD 2 Hoedown Yard Infrastructure and Revitalization Financing District	348-18	$ -	$ 1,830,000

*Estimated tax increment per approved Infrastructure Financing Plans.

SECTION 32. Community Facilities and Special Tax Districts.

Pursuant to California Government Code 53311 et seq. (the Mello-Roos Community Facilities Act of 1982) and Chapter 43, Article X of the San Francisco Administrative Code, which incorporates the Mello-Roos Community Facilities Act of 1982, the Board of Supervisors has formed Community Facilities Districts (CFDs) and Special Tax Districts (STDs) within the City. Proceeds from special taxes levied on property in the CFDs/STDs are hereby appropriated in the respective amounts actually received by the City in such fiscal year for each such district.

The Controller is authorized to disburse the special tax revenues appropriated by this section as provided in the Joint Community Facilities Agreements, Development Agreements, Disposition and Development Agreements, and Ordinances levying special taxes, as approved by the Board of Supervisors for each such district for the purposes authorized therein.

The Controller may transfer funds and appropriation authority between and within accounts related to CFDs and STDs to serve accounting requirements, the Board of Supervisors

approved CFD/STD Report for each district (as approved in the referenced Ordinances), and applicable bond covenants.

The table below provides estimated special tax revenues for informational purposes; only amounts actually received by the City and County of San Francisco for each district in any given fiscal year are authorized to be expended.

CFD/STD No / Title	Ordinance	Estimated Special Tax Revenues*	
		FY 2022-23	FY 2023-24
CFD 2014-1 Transbay Transit Center(1)	001-15	$ 32,070,268	$ 32,711,673
CFD 2016-1 Treasure Island Improvement Area No. 1(2)(3)	022-17	$ 1,738,989	$ 1,773,769
CFD 2016-1 Treasure Island Improvement Area No. 2(2)(3)	022-17	$ 2,917,637	$ 2,975,990
CFD 2016-1 Treasure Island Improvement Area No. 3(4)	022-17	$ -	$ 1,268,171
STD 2018-1 Central SOMA	021-19	$ -	$ -
STD 2019-1 Pier 70 Condominiums(5)	027-20	$ 1,157,757	$ 1,180,912
STD 2019-2 Pier 70 Leased Properties(6)	028-20	$ 527,819	$ 538,376
STD 2020-1 Mission Rock Facilities & Services(7)(8)	079-20	$ 5,967,871	$ 8,843,065
STD 2022-1 Power Station	061-22	$ -	$ -

*Preliminary; subject to change

Notes:

(1) Special tax projection are subject to change if additional properties issue a COO as of the fiscal year cut-off date.

(2) Based on building permits expected to be issued as of June 30, 2022.

(3) Special tax projections are subject to change if additional parcels issue building permits prior to the June 30th cut-off date.

(4) Assumes building permit for Sub-Block C3.5 is issued by September 2022. Special tax estimates based on Attachment 2 of the RMA.

(5) Based on VDDA Execution Dates and COOs as of March 28, 2022. PKN is the only property that has had a VDDA Execution Date, no property has issued a COO. Special tax estimates based on Attachment 3 of the RMA.

(6) Based on VDDA Execution Dates and COO as of March 28, 2022. Building 12 is the only property that has had a VDDA Execution Date and issued a COO. Special tax estimates based on Attachment 3 of the RMA.

(7) Based on Parcel Lease Execution Dates as of March 28, 2022. Parcel G is Developed as of FY 2022-23 and the remaining Tax Zone 1 parcels are Developed as of FY 2023-24. Services are contingent only.

(8) Based on debt service due for the outstanding Development Special Tax Bonds. Does not include administrative expenses.

CFD/STD No / Title

CFD/STD No / Title	Ordinance	Estimated Special Tax Revenues (FY 2023-24)	Estimated Special Tax Revenues (FY 2024-25)
CFD No. 2014-1 (Transbay) (1)	001-15	$ 32,711,674	$ 33,365,908
CFD No. 2016-1 (T.I.) - IA No. 1 (2)(3)	022-17	$ 2,890,444	$ 2,948,253
CFD No. 2016-1 (T.I.) - IA No. 2 (2)(3)	022-17	$ 2,330,136	$ 2,376,739
CFD No. 2016-1 (T.I.) - IA No. 3 (4)	022-17	$ -	$ 1,293,535
STD No. 2018-1 (Central SoMa)	021-19	$ -	$ -
STD No. 2019-1 (P70 Condos) (5)	027-20	$ 1,180,912	$ 1,204,530
STD No. 2019-2 (P70 Leased) (6)	028-20	$ 562,094	$ 573,336
STD No. 2020-1 (Mission Rock) (7)	079-20	$ 8,843,065	$ 9,019,927
STD No. 2022-1 (Power Station)	061-22	$ -	$ -

*Preliminary, subject to change

Notes:

(1) Special tax projection are subject to change if additional properties issue a COO as of the fiscal year cut-off date.

(2) Based on building permits issued as of April 10, 2023.

(3) Special tax projections are subject to change if additional parcels issue building permits prior to the June 30th cut-off

(4) Assumes the building permit for Sub-Block C3.5 is issued by September 2023. Special tax estimates based on Attachmei of the RMA.

(5) "Based on VDDA Execution Dates and COOs as of "&A1&". PKN is the only property that has had a VDDA Executio Date, no property has issued a COO. Special tax estimates based on Attachment 3 of the RMA.

(6) "Based on VDDA Execution Dates and COOs as of "&A1&". Building 12 is the only property that has had a VDDA Execution Date and issued a COO.

(7) "Based on Parcel Lease Execution Dates as of "&A1&". Parcel G was Developed as of FY 2022-23 and the remaining T Zone 1 parcels are Developed as of FY 2023-24.

SECTION 32.1. Exclusion of Projected Unassigned Fund Balance from Budget Stabilization Reserve.

~~One hundred sixty three million, four hundred thousand dollars ($163,400,000)~~ Seventy-nine million, five hundred and five thousand ($79,505,000) of projected but unbudgeted, unassigned fund balance from fiscal year 2021~~1~~2-22~~3~~ is designated for balancing future budget shortfalls in FY 2023~~3~~4-24~~5~~ and after. This amount shall not be included in the calculations of deposits to the Budget Stabilization Reserve described in Administrative Code Section 10.60 (c).

SECTION 32.2. Federal and State Emergency Revenue Revisions.

The Controller is authorized to revise approved revenue budgets for federal and state emergency-related revenues to manage timing differences and cash flow needs driven by changing granting agencies' guidance and approvals, provided that such adjustments shall not change cumulative total revenue budgets in a given fund for the period from fiscal years 2020-21 through 20234-245. Such revisions shall not change approved expenditure authority. The Controller shall report any such revisions to the Mayor and Board within 30 days of their enactment.

SECTION 33. Federal, State and Local Match Sources & Uses Accounting for COVID-19 Emergency.

The Controller is authorized to adjust federal and state sources appropriations to reflect eligible costs by authorized spending category, to ensure cost reimbursement recovery revenues are maximized, and to align eligible costs to the appropriate federal or state fund, provided there is no net increase or decrease to COVID-19 emergency response revenues or expenditures. Adjustments may be made across fiscal years~~, and any balances available on June 30, 2021 are assigned for COVID-19 emergency response uses in fiscal year 2021-22~~.

~~**SECTION 33.1 Emergency Transfers of Funds.**~~

~~The Controller shall each month report any transfer of appropriated or unappropriated funds adopted pursuant to the Mayor's COVID-19 Emergency Order.~~

SECTION 34. Transbay Joint Powers Authority Financing.

Sources received for purposes of payment of debt service for the approved and issued Transbay Community Facilities District special tax bonds and the approved and drawn City bridge loan to the Transbay Joint Powers Authority are hereby appropriated.

~~**SECTION 35. Department Spending Plan Reporting.**~~

~~As part of their fiscal year 2023-24 and 2024-25 budget submissions to the Mayor and Controller, departments shall report on ongoing funding levels for programs included in the fiscal year 2022-23 Board of Supervisors spending plan.~~

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2023 JUN -1 PM 2:37
BY

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Anna Duning, Mayor's Budget Director
Date: June 1, 2023
Re: Interim Exceptions to the Annual Salary Ordinance and Annual Appropriations Ordinance

Dear Madam Clerk,

I herein present exceptions to the Annual Salary Ordinance (ASO) and Annual Appropriations Ordinance (AAO) for consideration by the Budget and Appropriations Committee of the Board of Supervisors. The City's standard practice is to budget new positions beginning in pay period 7, at 0.79 FTE, and to hold funding for new initiatives until the budget is signed on August 1. Where there is justification for expedited hiring and spending, however, the Board may authorize exceptions to the Interim ASO and AAO, which allow new positions to be filled and expenditures related to new initiatives to begin in the first quarter of the fiscal year, prior to final adoption of the budget.

Exceptions are being requested for the following positions and non-personnel expenditures:

General Fund Positions (15.0 FTE)

- **City Attorney's Office (1.0 FTE)**
  8177 Attorney (1.0 FTE). This position is critical to the coordination, management, and support of the City Attorney's Office work in preparation for state-mandated CARE Court requirements.

- **Department of Emergency Management (3.0 FTE)**
  0922 Manager I (1.0 FTE); 0931 Manager III (1.0 FTE); 0941 Manager VI (1.0 FTE). These positions are critical to the coordination, management, and expansion of Street Crisis Response and Intervention programs.

- **Department of Public Health (1.0 FTE)**
  0961 Department Head I (1.0 FTE). This position will serve as the Director for the new department, the Office of Victim and Witness Rights, created by voters through the passage of Proposition D in November 2022.

- **District Attorney's Office (3.0 FTE)**
  8177 Attorney (3.0 FTE). These 8177 positions are critical to the ongoing work and caseload the District Attorney's Office is performing around the abatement of open-air drug market and drug trafficking prosecutions.

- **Ethics Commission (2.0 FTE)**
  1840 Junior Management Assistant (1.0 FTE); 1043 IS Engineer-Senior (1.0 FTE). These limited-term positions are extended into FY 2023-24, ensuring continued client support for Form 700 filers and system support for campaign finance disclosure, and case management.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

- **HSA (5.0 FTE)**
  0923 Manager II (1.0 FTE); 1823 Senior Administrative Analyst (4.0 FTE). These are to make permanent the 5 temporary positions in the Food Access Team.

Non-General Fund Positions (23.42 FTE)

- **Department of Building Inspection (4.0 FTE)**
  6322 Permit Technician II (3.0 FTE); 1241 Human Resources Analyst (1.0 FTE). These are existing staff transitioning from temporary to permanent positions and will be working on July 1, 2023.

- **Department of Public Health (12.5 FTE)**
  1230 Instructional Designer (1.0 FTE); 1232 Training Officer (1.0 FTE); 1314 Public Relations Officer (1.0 FTE); 1824 Principal Administrative Analyst (1.0 FTE); 2119 Health Care Analyst (1.0 FTE); 2589 Health Program Coordinator I (1.0 FTE); 2591 Health Program Coordinator II (1.0 FTE); 2593 Health Program Coordinator III (3.0 FTE); 2803 Epidemiologist II (0.5 FTE); 2818 Health Program Planner (1.0 FTE); 2820 Senior Health Program Planner (1.0 FTE). These positions will support the Population Health Division Project INVEST (Innovations that Value Equity and Strengthen Teams) grant.

- **Office of the Public Defender (4.0 FTE)**
  8177 Attorney (1.0 FTE); 8173 Legal Assistant (1.0 FTE); 8446 Court Alternative Specialist I (1.0 FTE); 8452 Criminal Justice Specialist II (1.0 FTE). These positions will support the Public Defense Pilot Program grant.

- **Office of the Treasurer/Tax Collector (1.0 FTE)**
  1824 Principal Administrative Analyst (1.0 FTE). This position is funded through a grant and will support Department's Financial Justice Project on fine and fee reform.

- **Department on the Status of Women (1.92 FTE)**
  1820 Junior Administrative Analyst (0.75 FTE); 1823 Senior Administrative Analyst (1.0 FTE); and 0931 Manager III (0.17 FTE). These positions will support the San Francisco Safety, Opportunity, and Lifelong Relationships (SF SOL) program and other work funded by grants from the Blue Shield Foundation of California and the California Department of Social Services received in FY 2022-23.

General Fund Non-personnel Expenditures

- **Department on Children, Youth, and their Families ($2,071,518)**
  To immediately utilize the Free City College reserve in order to alleviate student fees to support students with course enrollment currently in process for the 2023-2024 school year at City College of San Francisco.

There is a position in the Department of Public Health that indicates it is starting at pay-period one in the Mayor's proposed budget, however, the Mayor's Office intends to submit a technical adjustment to move this position to start at pay period 7. This change will be noted in the

technical adjustments letter to the Board of Supervisors, at a later date, rather than included in this letter noting interim exceptions.

Please do not hesitate to contact me if you have any questions regarding the requested interim exceptions to the Annual Salary Ordinance and Annual Appropriations Ordinance.

Sincerely,

Anna Duning
Mayor's Budget Director

cc: Members of the Budget and Appropriations Committee
Budget & Legislative Analyst's Office
Controller

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2023 JUN -1 PM 2:38
BY

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Anna Duning, Mayor's Budget Director
Date: June 1, 2023
Re: Notice of Transfer of Functions under Charter Section 4.132

Dear Madam Clerk,

This memorandum constitutes notice to the Board of Supervisors under Charter Section 4.132 of transfers of functions between departments within the Executive Branch. All positions are regular positions unless otherwise specified. The positions include the following:

- Two positions (2 FTE 6333 Senior Building Inspectors) to be transferred from the City Administrator's Office to the Department of Building Inspection, to return responsibility of accessibility plan review and inspection of city-permitted architectural projects to the Building Official, as required by the California Building Code.

- Two positions (1 FTE 1822 Administrative Analyst; 1 FTE 2588 Health Worker IV) to be transferred from the Department of Public Health to the Department of Homelessness and Supportive Housing, to comply with Board of Supervisors Rules Committee Change for HSH (previously DPH) to provide clerical and administrative staffing for the Shelter Monitoring Committee.

If you have any questions, please contact my office.

Sincerely,

Anna Duning
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Budget & Legislative Analyst's Office
Controller

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

TO: Aaron Peskin, President of the Board of Supervisors; Angela Calvillo, Clerk of the Board of Supervisors
FROM: Tom Paulino
RE: 30-day Waiver Request for 7 Ordinances Related to Budget
DATE: June 2, 2023

A formal request to waive the 30-day hold on the following 7 ordinances introduced along with the budget on Thursday, June 1, 2023:

- Interim AAO
- Interim ASO
- Proposed AAO
- Proposed ASO
- Airport ASO Supplemental
- Port ASO Supplemental
- PUC Capital Budget and AAO Supplemental

Should you have any questions, please contact Tom Paulino at 415-554-6153.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

President, District 3
BOARD of SUPERVISORS

City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689
Tel. No. 554-7450
Fax No. 554-7454
TDD/TTY No. 544-6546

Aaron Peskin

PRESIDENTIAL ACTION

Date: 6/05/2023

To: Angela Calvillo, Clerk of the Board of Supervisors

Madam Clerk,
Pursuant to Board Rules, I am hereby:

☒ Waiving 30-Day Rule (Board Rule No. 3.23)

File No. 230644-230669 Mayor
(Primary Sponsor)

Title. Please see attached for reference.

☐ Transferring (Board Rule No 3.3)

File No. _____ _____
(Primary Sponsor)

Title. _____

From: _____ Committee

To: _____ Committee

☐ Assigning Temporary Committee Appointment (Board Rule No. 3.1)

Supervisor: _____ Replacing Supervisor: _____

For: _____ _____ Meeting
(Date) (Committee)

Start Time: _____ End Time: _____

Temporary Assignment: ◉ Partial ○ Full Meeting

Aaron Peskin, President
Board of Supervisors

Board of Supervisors
Legislation Introduced

Legislation Introductions - 6/6/23

Number	Requests or IA	File No.	Sponsor	File Type	Description
	30-Day	**230642**	Mayor	O	Proposed Interim Budget and Annual Appropriation Ordinance (AAO)
	30-Day	**230643**	Mayor	O	Proposed Interim Annual Salary Ordinance (ASO)
	30-Day	**230644**	Mayor	O	Proposed Budget and Annual Appropriation Ordinance (AAO)
	30-Day	**230645**	Mayor	O	Proposed Annual Salary Ordinance (ASO)
	30 Day Waiver	**230646**	Mayor	O	Admin Code - Minimum Compensation Ordinance
	30 Day Waiver	**230647**	Mayor	O	Admin & Environment Codes - Reducing Reporting Burdens
	30 Day Waiver	**230648**	Mayor	O	Admin Code - Eliminating Annual Joint Fundraising Drive
	30 Day Waiver	**230649**	Mayor	O	Admin Code - Technology Commodities and Services Procurements
	30 Day Waiver	**230650**	Mayor	O	Admin Code - DPH Managed Care Contracts
	30 Day Waiver	**230651**	Mayor	O	Admin Code - Film Commission Programs
	30-Day	**230652**	Mayor	O	Appropriation - $124,020,472 in Proceeds from Revenue Bonds, Hetch Hetchy Revenue, Cap and Trade Allowance - FY 2023-24
	30-Day	**230653**	Mayor	O	Appropriation - Proceeds from CleanPowerSF Revenue and CPUC Grant Funds for CleanPowerSF Capital Improvements - $1,607,220 - FY2023-24
	30-Day	**230654**	Mayor	O	Appropriation - $332,278,006 in Proceeds from Revenue Bonds, State Loan or Grant Funds, Water Revenues, and Water Capacity Fees - FY2023-24
	30-Day	**230655**	Mayor	O	Appropriation - Proceeds from Revenue Bonds, State Loans or Grant Funds, Wastewater Revenues, and Wastwater Capacity Fees for Wastwater Capital Improvements - $1,142,597,402 - FY2023-24
	30-day	**230656**	Mayor	O	Appropriation - Port Commission - $501,908 - PUC - $97,057,341 - FY2023-24
	30 Day Waiver	**230657**	Mayor	O	Funding Reallocation - Our City, Our Home Homelessness Gross Receipts Tax
	30 Day Waiver	**230658**	Mayor	O	Building Code - Fees
	30 Day Waiver	**230659**	Mayor	O	Business & Tax Regulations, Health Codes - Emergency Medical Services Fees
	30 Day Waiver	**230660**	Mayor	O	Business & Tax Regulations Code - Early Care and Education Commerical Rents Tax Sublessor Deduction
	30 Day Waiver	**230661**	Mayor	O	Business & Tax Regulations Code - Early Care and Education Commerical Rents Tax Baseline
	30 Day Waiver	**230662**	Mayor	O	Health Code - Patient Rates for FY 2023-24 and 2024-25
	30 Day Waiver	**230663**	Mayor	O	Municipal Elections Code - Supporters and Opponents in Ballot Questions for Local Measures
	30 Day Waiver	**230664**	Mayor	O	Business & Tax Regulations Code - Waiver of Permit, License, and Business Registration Fees for Certain Small Businesses

Board of Supervisors
Legislation Introduced

Legislation Introductions - 6/6/23					
Number	**Requests or IA**	**File No.**	**Sponsor**	**File Type**	**Description**
	30-Day	**230665**	Mayor	O	SFPUC Water Revenue Bond and Other Forms of Indebtedness Issuance - NTE $358,985,453
	30-Day	**230666**	Mayor	O	SFPUC Wastewater Revenue Bond Issuance - NTE $1,047,288,286
	30-Day	**230667**	Mayor	O	SFPUC Power Revenue Bond and Other Forms of Indebtedness Issuance - NTE $41,031,367
	30 Day Waiver	**230668**	Mayor	O	Neighborhood Beautification and Graffiti Clean-Up Fund Tax Designation Ceiling
	30-Day	**230669**	Mayor	O	Public Employment - Amendment to the Salary Ordinance for the Port Commission and the Airport Commission - FY2023-24

OFFICE OF THE MAYOR
SAN FRANCISCO

LONDON N. BREED
MAYOR

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2023 MAY 32 PM 2:31
BY

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Anna Duning, Mayor's Budget Director
Date: June 1, 2023
Re: Mayor's FY 2023-24 and FY 2024-25 Budget Submission

Madam Clerk,

In accordance with City and County of San Francisco Charter, Article IX, Section 9.100, the Mayor's Office hereby submits the Mayor's proposed budget by June 1st, corresponding legislation, and related materials for Fiscal Year (FY) 2023-24 and FY 2024-25.

In addition to the Mayor's Proposed FY 2023-24 and FY 2024-25 Budget Book, the following items are included in the Mayor's submission:

- The Annual Appropriation Ordinance and Annual Salary Ordinance, along with Administrative Provisions
- The proposed budget for the Office of Community Investment and Infrastructure for FY 2023-24
- The Airport Annual Salary Ordinance Supplemental for FY 2023-24
- The Port of San Francisco Annual Salary Ordinance Supplemental for FY 2023-24 and Annual Appropriation Ordinance Supplemental for FY 2023-24
- The Public Utilities Commission Capital Budget for FY 2023-24 and Annual Appropriation Ordinance Supplemental for FY 2023-24
- 34 separate pieces of trailing legislation (see list attached)
- A Transfer of Function letter detailing the transfer of positions from one City department to another
- An Interim Exception letter
- A letter addressing funding levels for nonprofit corporations or public entities for the coming two fiscal years
- Memo to the Board President requesting for 30-day rule waivers on ordinances

Please note the following:

- Technical adjustments to the June 1 budget are being prepared, but are not submitted with this set of materials.

Sincerely,

Anna Duning
Mayor's Budget Director

cc: Members of the Board of Supervisors
Budget & Legislative Analyst's Office
Controller

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2023 JUN -1 PM 2:34
BY

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

DEPT	Item	Description	Type of Legislation	File #
ADM	Code Amendment	Amending the Administrative Code to eliminate the Annual Joint Fundraising Drive	Ordinance	230648
ADM	Code Amendment	Amending the Administrative and Environment Codes to reduce reporting burdens, so as to update insurance manuals when requested or necessary, instead of on an annual basis, and eliminating some scheduled reports	Ordinance	230647
ADM	Code Amendment	Amending the Administrative Code relating to Technology Commodities and Services Procurements, to eliminate the Tech Marketplace fee	Ordinance	230649
ADM	Continuing Prop J	City Administrator's Office convention facility management services, Real Estate custodial services, and Fleet and Real Estate security services	Resolution	230672
BOS	Continuing Prop J	Board of Supervisors Budget and Legislative Analyst Services for FY 2023-24	Resolution	230672
CON	Access Line Tax (ALT) Tax Rates	Sets Access Line Tax in line with 2023 Consumer Price Index. Revenues assumed in budget.	Ordinance	230676
CON	Neighborhood Beautification Fund	Neighborhood Beautification and Graffiti Clean-Up Fund Option (now known as the Community Challenge Grant Program)	Ordinance	230668
DBI	Department of Building Inspection Fee Changes	Changing the fee structure for DBI fees that are charged for permitting and inspection	Ordinance	230658
DEC	Early Care and Education Commercial Rents Tax Baseline	Amending the baseline funding requirements for early care and education programs to enable the City to use Early Care and Education Commercial Rents Tax revenues for those programs	Ordinance	230661
DEC	Early Care and Education, Commercial Rents Tax Deductions	Amending the Business and Tax Regulations Code relating to the Early Care and Education Commercial Rents Tax Sublessor Deduction	Ordinance	230660
DEM	EMSA Fee Changes	Updating medical services fees due to annual adjustments for the purposes of funding trauma and pediatric centers. Fees also required for certain additional services.	Ordinance	230659

DPH	Patient Rates	Amending the Health Code to set patient rates and rates for other services provided by the Department of Public Health.	Ordinance	230662
DPH	Recurring State Grants	Accept and expend for annual, recurring state grant funds.	Resolution	230677
DPH	Managed Care Rates	Amending the Health Code to set managed care rates provided by the Department of Public Health.	Ordinance	230650
DPH	Public Health Foundation MOU	MOU between DPH and San Francisco Public Health Foundation to establish roles and responsibilities for purposes of fundraising and capital projects	Resolution	230673
DPH	Hospital Foundation MOU	MOU between DPH and San Francisco General Hospital Foundation to establish roles and responsibilities for purposes of fundraising and capital projects	Resolution	230674
DPH	Mobile Crisis Grant	Grant agreement between DPH and Advocates for Human Potential Inc. for anticipated revenue that support behavioral health mobile crisis and non-mobile crisis services	Resolution	230679
DPH	Continuing Prop J	Department of Public Health Security Services	Resolution	230672
DPW	Continuing Prop J	Department of Public Works Security Services for FY 2023-24	Resolution	230672
ECN	Contract Amendment - MidMarket Foundation	Contract amendment to reflect budgeted funding levels for the Mid-Market Foundation - Mid-Market/Tenderloin Community-Based Safety Program	Resolution	230681
ECN	Contract Amendment – San Francisco Tourism Improvement District Management Corporation	Contract amendment to reflect budgeted funding levels for the San Francisco Tourism Improvement District Management Corporation – Downtown Welcome Ambassador Program	Resolution	230680
ECN	Film Commission Fee Changes	Increase of filming fees for the SF Film Commission	Ordinance	230651
HOM	CAAP Legislation	Annual legislation for CAAP housing, required if appropriations for HSH fund exceed $11.9 million, including expenditure details and explanation of benefits provided	Resolution	230675
HOM	Continuing Prop J	Homelessness and Supportive Housing security services	Resolution	230672

HSA	Continuing Prop J	Human Services Agency Security Services for FY 2023-24	Resolution	230672
HSH/ DPH	Funding Reallocation - Our City, Our Home Homelessness Gross Receipts Tax	Ordinance reallocating approximately $60,000,000 in unencumbered revenues from the Our City, Our Home Fund to allow the City to use revenues from the Homelessness Gross Receipts Tax to provide services to prevent homelessness.	Ordinance	230657
LIB	Friends of the Library A&E	Annual Accept & Expend legislation for the SFPL's Friends of the Library Fund	Resolution	230678
MOHCD	Continuing Prop J	Mayor's Office of Housing and Community Development security services for undeveloped real property	Resolution	230672
OCII	OCII Interim Budget Resolution	OCII Interim Budget Resolution	Resolution	230670
	Citywide Tax Changes	Gross Receipts Tax Rate Increase Postponement and Credits for Opening City Location	Ordinance (Introduced)	File No. 230155
REG	Continuing Prop J	Department of Elections Envelope Assembly Services for FY 2023-24	Resolution	230672
REG	Ballot Arguments Opt-Out	Legislation for CCSF opt out of arguments on ballots required in AB 1416	Ordinance	230663
SHF	Continuing Prop J	Sheriff's Department County Jails Food Services for FY 2023-24	Resolution	230672
TTX	First Year Free	Continues waiving certain small business first-year permit, license, and business registration fees	Ordinance	230664