

FILE NO. 231181

Petitions and Communications received from November 2, 2023, through November 9, 2023, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on November 14, 2023.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Mayor, making a reappointment to the following body. Copy: Each Supervisor. (1)

Reappointment pursuant to Charter, Sections 3.100(18) and 4.107:

- Human Rights Commission
  - Mark Kelleher - term ending June 30, 2027

From the San Francisco Police Department (SFPD), regarding the Third Quarter 2023 Report, per Chapter 96A, Law Enforcement Reporting Requirements and Domestic Violence Data Reporting, per Chapter 96E. Copy: Each Supervisor. (2)

From the Mayor's Office of Housing and Community Development (MOHCD), submitting the fully executed documents for the Commercial Ground Lease agreement between the City and County of San Francisco (CCSF) and 681 Florida Street Commercial LLC. Copy: Each Supervisor. (3)

From the Recreation and Park Department (RPD), submitting the Golden Gate Park Access and Safety Program Report for Quarter ending September 30, 2023. Copy: Each Supervisor. (4)

From the San Francisco Police Department (SFPD), submitting the SFPD's Staffing Analysis Report for 2023. Copy: Each Supervisor. (5)

From the San Francisco Public Utilities Commission (SFPUC), submitting the New Money Sale Report titled "Public Utilities Commission of the City and County of San Francisco \$123,905,000 Power Revenue Bonds, 2023 Series A Board of Supervisors Bond Sale Report," pursuant to File No. 220499, Ordinance No. 109-22. Copy: Each Supervisor. (6)

From the Recreation and Park Department (RPD), submitting First Quarter Childhood Lead Poisoning Prevention Program Status Report for Fiscal Year (FY) 2023-2024 pursuant to Resolution No. 157-99. Copy: Each Supervisor. (7)

From various departments, pursuant to Administrative Code, Section 12B.5-1(d)(1), submitting approved Chapter 12B Waiver Request Forms. 3 Contracts. Copy: Each Supervisor. (8)

From the San Francisco Police Department (SFPD), submitting Non-City Entity Live Monitoring Report for Q2 from July 1, 2023 through June 30, 2023, pursuant to Ordinance No. 205-22 and Crime Data Parts I and II between March 1, 2023, to October 31, 2023. Copy: Each Supervisor. (9)

From the State of California Fish and Game Commission, submitting a Notice of Proposed 90-Day Extension of Emergency Regulations. Copy: Each Supervisor. (10)

From Wynship Hillier, regarding a proposed Ordinance amending the Administrative Code to reduce the membership of the Behavioral Health Commission from 17 to 11 seats; provide that the full Board of Supervisors rather than individual Supervisors makes these appointments; require that at least one seat be held by a veteran or veteran advocate; reduce the minimum number of seats reserved for consumers and families of consumers from nine to six; reset staggered terms for all seats; and remove seat requirements for child advocates and certain mental health professionals. File No. 231076. Copy: Each Supervisor. (11)

From Ellen B. Klyce, regarding the Sky Star Ferris Wheel. Copy: Each Supervisor. (12)

From Chris Ward Kline, regarding electronic surveillance. Copy: Each Supervisor. (13)

From Karen Kennard, regarding a proposed Resolution responding to the Presiding Judge of the Superior Court on the findings and recommendations contained in the 2022-2023 Civil Grand Jury Report, entitled "Taking Care of Business: San Francisco's Plan to Save its Small Businesses;" and urging the Mayor to cause the implementation of accepted findings and recommendations through her department heads and through the development of the annual budget. File No. 230727. Copy: Each Supervisor. (14)

From Planet Glassberg, regarding vacant buildings. Copy: Each Supervisor. (15)

From members of the public, regarding street vendors. 2 Letters. Copy: Each Supervisor. (16)

From members of the public, regarding San Francisco Police Department (SFPD) Department General Order (DGO) 5.25, Foot Pursuits. 2 Letters. Copy: Each Supervisor. Copy: Each Supervisor. (17)

From members of the public, regarding John F. Kennedy Drive. 2 Letters Copy: Each Supervisor. (18)

From a member of the public, regarding algal blooms. Copy: Each Supervisor. (19)

From Trish Yee, regarding 2700 Sloat Holdings LLC. Copy: Each Supervisor. (20)



From Nicole Thomas, regarding a Budget and Appropriation Ordinance appropriating all estimated receipts and all estimated expenditures for Departments of the City and County of San Francisco as of June 1, 2023, for the Fiscal Years (FYs) ending June 30, 2024, and June 30, 2025 and an Annual Salary Ordinance enumerating positions in the Annual Budget and Appropriation Ordinance for the Fiscal Years (FYs) ending June 30, 2024, and June 30, 2025, continuing, creating, or establishing these positions; enumerating and including therein all positions created by Charter or State law for which compensations are paid from City and County funds and appropriated in the Annual Appropriation Ordinance; authorizing appointments or continuation of appointments thereto; specifying and fixing the compensations and work schedules thereof; and authorizing appointments to temporary positions and fixing compensations therefore. File No. 230644; Ordinance No. 144-23. File No. 230645; Ordinance No. 145-23. Copy: Each Supervisor. (21)

From Rob Fleischer, regarding San Francisco Police Department (SFPD) Department General Order (DGO) 6.21, SFPD use of Social Media. Copy: Each Supervisor. (22)

From Takoui Kechedjian, regarding the Affordable Care Act. Copy: Each Supervisor. (23)

From the Municipal Executives Association, regarding a proposed Charter Amendment (First Draft) to amend the Charter of the City and County of San Francisco to establish within the Charter the Department of Emergency Management, the position of the Director of the Department, and the Director's qualifications and appointing authority; at an election to be held on March 5, 2024. File No. 230987. Copy: Each Supervisor. (24)

From members of the public, regarding a proposed Charter Amendment (Second Draft) to amend the Charter of the City and County of San Francisco to provide that the Mayor may disapprove in writing certain San Francisco Municipal Transportation Agency (SFMTA) proposals that must be part of SFMTA's proposed budget or budget amendment; proposals subject to disapproval are increases in fares and parking meter maximum rates, and net expansion of hours or days of parking meter operation; at an election to be held on March 5, 2024. 3 Letters. File No. 230986. Copy: Each Supervisor. (25)

From members of the public, regarding a Resolution urging the Municipal Transportation Agency (MTA) to develop and implement a plan for No Turn On Red (NTOR) at every signalized intersection in San Francisco and approve a citywide NTOR policy. 15 Letters. File No. 231016; Resolution No. 481-23. Copy: Each Supervisor. (26)

From members of the public, regarding Hayes Street closures. 32 Letters. Copy: Each Supervisor. (27)

From members of the public, regarding a proposed Ordinance amending the Administrative Code to clarify the Controller's audit and monitoring responsibilities with

respect to nonprofit organizations contracting with the City. 54 Letters. File No. 230973. Copy: Each Supervisor. (28)

From members of the public, regarding a proposed Charter Amendment (Third Draft) to amend the Charter of the City and County of San Francisco to define "Full-Duty Sworn Officers" for purposes of establishing minimum staffing levels for sworn officers of the Police Department; and, contingent upon the Controller's certification that a future tax measure passed by the voters will generate sufficient additional revenue to fund the cost of employing Full-Duty Sworn Officers at specified minimum staffing levels and the minimum amount necessary to implement a police staffing fund. 851 Letters. File No. 230985. Copy: Each Supervisor. (29)

From SOMA Pilipinas, regarding APEC. Copy: Each Supervisor. (30)



## Notice of Reappointment

November 9, 2023

San Francisco Board of Supervisors  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

Honorable Board of Supervisors,

Pursuant to Charter Sections 3.100(18) and 4.107 of the City and County of San Francisco, I make the following reappointment to the Human Rights Commission:

**Mark Kelleher**, for a four- year term ending June 30, 2027.

I am confident that Mr. Kelleher will continue to serve our community well. Attached are his qualifications to serve, which demonstrate how his appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any question about this reappointment, please contact my Director of Boards and Commissions, Jesse Mainardi, at 415.554.6588.

Sincerely,

A handwritten signature in blue ink, reading "London Breed".

London N. Breed  
Mayor, City and County of San Francisco

**From:** [Bullock, John \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Update on SFPD Mandated Report Under Chapter 96A.3  
**Date:** Wednesday, November 8, 2023 11:29:00 AM  
**Attachments:** [2023\\_Q3\\_Letter\\_Extension\\_Signed.pdf](#)

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Hello,

Please see submission from the SFPD regarding Law Enforcement Reporting Requirements and Domestic Violence Data Reporting for Third Quarter of 2023.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Cunningham, Jason (POL) <[jason.cunningham@sfgov.org](mailto:jason.cunningham@sfgov.org)>  
**Sent:** Wednesday, November 8, 2023 9:22 AM  
**To:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>  
**Cc:** Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>; ChanStaff (BOS) <[chanstaff@sfgov.org](mailto:chanstaff@sfgov.org)>; StefaniStaff, (BOS) <[stefanistaff@sfgov.org](mailto:stefanistaff@sfgov.org)>; PeskinStaff (BOS) <[peskinstaff@sfgov.org](mailto:peskinstaff@sfgov.org)>; EngardioStaff (BOS) <[EngardioStaff@sfgov.org](mailto:EngardioStaff@sfgov.org)>; PrestonStaff (BOS) <[prestonstaff@sfgov.org](mailto:prestonstaff@sfgov.org)>; DorseyStaff (BOS) <[DorseyStaff@sfgov.org](mailto:DorseyStaff@sfgov.org)>; MelgarStaff (BOS) <[melgarstaff@sfgov.org](mailto:melgarstaff@sfgov.org)>; MandelmanStaff, [BOS] <[mandelmanstaff@sfgov.org](mailto:mandelmanstaff@sfgov.org)>; RonenStaff (BOS) <[ronenstaff@sfgov.org](mailto:ronenstaff@sfgov.org)>; Waltonstaff (BOS) <[waltonstaff@sfgov.org](mailto:waltonstaff@sfgov.org)>; SafaiStaff (BOS) <[safaistaff@sfgov.org](mailto:safaistaff@sfgov.org)>  
**Subject:** Update on SFPD Mandated Report Under Chapter 96A.3

Good Morning Madam Clerk,

Please see attached letter from Chief William Scott. Your assistance is appreciated in the distribution to the members of the Board.

Thank you.

v/r

Jason Cunningham  
Program Manager  
Professional Standards & Principled Policing Bureau  
San Francisco Police Department

[jason.cunningham@sfgov.org](mailto:jason.cunningham@sfgov.org)

(415) 889-0024 (C)



**LONDON N. BREED**  
MAYOR

CITY AND COUNTY OF SAN FRANCISCO  
**POLICE DEPARTMENT**  
HEADQUARTERS  
1245 3<sup>RD</sup> Street  
San Francisco, California, 94158



**WILLIAM SCOTT**  
CHIEF OF POLICE

November 1st, 2023

The Honorable London N. Breed  
Mayor, City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

The Honorable Aaron Peskin  
President, Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
San Francisco, CA 94102

The Honorable Cindy Elias  
Police Commission  
1245 3rd Street  
San Francisco, CA 94158

Director Sheryl Davis  
Executive Director, Human Rights Commission  
25 Van Ness Avenue, Suite 800  
San Francisco, CA 94102

Dear Mayor Breed, Supervisor Peskin, Commissioner Elias, and Director Davis:

**RE: Third Quarter 2023 Report per Chapter 96A, Law Enforcement Reporting Requirements and Chapter 96E, Domestic Violence Data Reporting**

The reporting requirements under Chapter 96A to include reporting of officer activity (Chapter 96A.3, 96A.4), crime victim data (Chapter 96A.5), and Domestic Violence Reporting (Chapter 96E) for Quarter 3 (July, August and September) will be delayed.

Our efforts to meet the deadlines imposed under the various local statutes, including the additional reporting elements under Chapter 96E, domestic violence data, and the expanded analyses requested by stakeholders (per capita comparisons), require extensive information gathering above and beyond the original mandated data sets. Additionally, the cutover to an improved stop data collection system has imposed some technical hurdles that have taken longer than expected to overcome.

As a result of this additional workload coupled with the current shortage of professional staff resulting from the assignment of staff temporarily to support the APEC event, we anticipate this report will be completed late. We anticipate this report will be completed and available by the fourth week of December 2023.

Your patience and consideration are greatly appreciated. If you have any further questions, please do not hesitate to contact me or my staff, Director of Policy and Public Affairs, Diana Aroche at [diana.aroche@sfgov.org](mailto:diana.aroche@sfgov.org).

Sincerely,

**WILLIAM SCOTT**  
Chief of Police

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Jalipa, Brent \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: 681 Florida Street | BoS File Number 230925 | Executed Documents for BoS Clerk  
**Date:** Wednesday, November 8, 2023 8:17:05 AM  
**Attachments:** [03 681 Florida Residential 1st Amendment to Ground Lease.pdf](#)  
[01 681 Florida Commercial Ground Lease.pdf](#)  
[02 681 Florida Commercial Memo to Ground Lease.pdf](#)

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Hello,

Please see attached commercial ground lease agreement between CCSF and 681 Florida Street Commercial LLC.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Masry, Omar (MYR) <omar.masry@sfgov.org>  
**Sent:** Tuesday, November 7, 2023 9:12 AM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** Amaral, Sara (MYR) <sara.amaral@sfgov.org>; Nickolopoulos, Sheila (MYR) <sheila.nickolopoulos@sfgov.org>  
**Subject:** Re: 681 Florida Street | BoS File Number 230925 | Executed Documents for BoS Clerk

Hi,

On behalf of MOHCD, please find to the fully executed documents as shown below:

- 01 681 Florida Commercial Ground Lease
- 02 681 Florida Commercial Memo to Ground Lease
- 03 681 Florida Residential 1st Amendment to Ground Lease

Thank you,

OMAR MASRY, [AICP](#) | Multi-Family Lending Project Manager

City & County of San Francisco | [Mayor's Office of Housing & Community Development](#)  
1 South Van Ness Avenue, 5th Floor, San Francisco, CA 94103  
[omar.masry@sfgov.org](mailto:omar.masry@sfgov.org) | (628) 652-5839



COMMERCIAL GROUND LEASE AGREEMENT

by and between

CITY AND COUNTY OF SAN FRANCISCO

and

681 FLORIDA STREET COMMERCIAL LLC,

a California limited liability company

for

681 FLORIDA STREET COMMERCIAL SPACE

683 Florida Street, 2070 Bryant Street

San Francisco, CA 94110

DATED AND EXECUTED AS OF October 10, 2023

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THIS COMMERCIAL GROUND LEASE AGREEMENT (this “**Commercial Ground Lease**” or this “**Lease**”) is entered into as of October 10, 2023 by and between the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation (“**City**” or “**Landlord**”), represented by the Mayor, acting through its Real Estate Division and the Mayor’s Office of Housing and Community Development (“**MOHCD**”), and 681 FLORIDA STREET COMMERCIAL LLC, a California limited liability company (“**Tenant**”). The “**Effective Date**” of this Lease is the date of recordation of the Memorandum of this Lease in the Official Records of the City and County of San Francisco.

## RECITALS

A. The City is the fee owner of certain real property described in Exhibit 1 attached hereto (the “**Site**”).

B. The Site is comprised of the land and three (3) air-rights parcels, as shown on Parcel Map 9907 recorded in the Official Records of the City and County of San Francisco (“**Official Records**”) on December 6, 2019 as Document Number 2019-K870592-00 (the “**Parcel Map**”). Parcel 1 (Block 4022, Lot 239) is developed and built as affordable housing. Parcel 2 (8,189 square feet addressed as 683 Florida Street, Block 4022, Lot 240) and Parcel 3 (1,323 square feet addressed as 2070 Bryant Street, Block 4022, Lot 241) will be developed and used for commercial purposes (together, the “**Commercial Parcels**”). Together, the Commercial Parcels consist of approximately 9,512 square feet of ground floor space.

C. Mission Economic Development Agency, a California nonprofit public benefit corporation (“**MEDA**”), and Turk Street, Inc., a California nonprofit public benefit corporation (“**TNDC**” and, together with MEDA, the “**Sponsors**”), were selected by the City as joint venture partners to develop the Site, pursuant to a Request for Proposals issued by the City on October 13, 2016. Sponsors subsequently formed 681 Florida Housing Associates, L.P., a California limited partnership (“**Residential Borrower**”), to develop the Site with 130 units of affordable housing for low-income persons consisting of 44 studios, 31 one-bedroom units (including one manager’s unit), 41 two-bedroom units, and 14 three-bedroom units (the “**Residential Project**”). Sponsors have also formed Tenant for the purpose of developing and operating the Commercial Parcels as public benefit or community-serving space (the “**Commercial Project**”).

D. The City entered into that certain Amended and Restated Loan Agreement with Residential Borrower, dated as of September 25, 2020 (“**MOHCD Residential Loan Agreement**”), for the purpose of constructing, developing, and operating the Residential Project, as well as constructing and developing certain warm-shell improvements for the Commercial Project.

E. The City and Residential Borrower entered into that certain Ground Lease dated as of October 15, 2020 (“**Residential Ground Lease**”), and that certain Memorandum of Ground Lease dated as of October 15, 2020 and recorded in the Official Records on October 15, 2020 as Document Number 2020031158, for the development, construction, and operation of the Site. In particular, Section 14.03 of the Residential Ground Lease states that upon construction completion of the Residential Project and prior to Residential Borrower’s conversion of construction financing to permanent financing, Residential Borrower will convey the Commercial Parcels to Tenant. As part of such conveyance, City intends to enter into this Commercial Ground Lease with Tenant for the Commercial Parcels, in accordance with all



applicable approvals and MOHCD's Commercial Underwriting Guidelines, and intends to amend the Residential Ground Lease to remove the Commercial Parcels from the leasehold of the Residential Ground Lease.

F. Residential Borrower represents that it has completed the Residential Project and the development and construction of warm-shell improvements for the Commercial Project in accordance with the MOHCD Residential Loan Agreement and all applicable requirements. Tenant and Residential Borrower have also entered into that certain Purchase and Sale Agreement dated as of October 15, 2020 (the "**PSA**") regarding the sale of the Commercial Parcels to Tenant. Tenant will undertake the operation and management of the Commercial Project, including leasing the Commercial Parcels for public benefit or community-serving purposes.

G. City is willing to lease the Commercial Parcels to Tenant for the purposes of Tenant owning, operating, and managing the Commercial Project for public benefit or community-serving uses during the Term and in accordance with the provisions of this Lease.

H. Concurrently with execution of this Lease, City and Tenant will execute that certain Commercial Loan Agreement dated as of [\_\_\_\_], 2023 (the "**MOHCD Commercial Loan Agreement**") and corresponding commercial loan documents to reflect Tenant's assumption of a portion of the MOHCD loan to Residential Borrower under the MOHCD Residential Loan Agreement, in an amount equal to the purchase price of the Commercial Parcels ("**MOHCD Commercial Loan**"). Also concurrently with execution of this Lease, City and Residential Borrower will amend the Residential Ground Lease and MOHCD Residential Loan Agreement to remove the Commercial Parcels from the leasehold of the Residential Ground Lease and to reduce the amount of the MOHCD loan by the MOHCD Commercial Loan amount.

NOW, THEREFORE, in consideration of the mutual promises and covenants, the purposes stated in the above Recitals, and other valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Landlord and Tenant (the "**Parties**") hereby agree as follows:

#### ARTICLE 1 PREMISES; TERMS; EXTENSION OPTIONS; DEFINITIONS

1.1 Premises. Landlord hereby leases to Tenant, and Tenant hereby leases from Landlord, the Commercial Parcels and all appurtenances thereto (the "**Premises**"), for and in consideration of the ground rents and the covenants and agreements contained in this Lease. The Parties understand, acknowledge, and agree that as of the Effective Date of this Lease, the Premises is comprised of the Commercial Parcels, as more particularly described in Exhibit 2, together with all rights, privileges, and licenses appurtenant to such Commercial Parcels.

1.2 Term of Commercial Ground Lease; Commercial Ground Lease Effective Date. The Term of this Lease (the "**Term**") will commence on the Effective Date and will terminate on October 15, 2095 (the "**Termination Date**"), unless such Term is extended for an additional twenty-four (24) years, as set forth below, or earlier terminated under this Lease; provided, however, that in all circumstances, the Term of this Lease will be coterminous with the term of the Residential Ground Lease.

1.3 Notice of Extension. Provided that Tenant is not in default under the terms of this Lease or the MOHCD Commercial Loan documents beyond any notice, grace, or cure period either at the time of giving of an Extension Notice (as defined below) or on the Termination Date,

not later than one hundred eighty (180) days prior to the Termination Date, Tenant may notify the Landlord in writing that it wishes to exercise its option to extend the term of this Lease (an “**Extension Notice**”). The extended term shall be for twenty-four (24) years from the Termination Date, which option Tenant may exercise only once, for a total term of not to exceed ninety-nine (99) years; provided, however, that in all circumstances, the Term of this Lease will match the term of the Residential Ground Lease. If the Term is extended pursuant to this Section, all references in this Lease to the “Term” will mean the Term as extended by this extension period.

#### 1.4 Definitions and Exhibits

(a) Capitalized Terms. All capitalized terms used herein have the meanings given them when first defined or as set forth in this Section 1.4, unless the context clearly requires otherwise. Whenever an Attachment is referenced, it means an attachment to this Lease unless otherwise specifically identified. Whenever a section, article, or paragraph is referenced, it is a reference to this Lease unless otherwise specifically referenced.

“Additional Ground Rent” means all sums (other than Ground Rent) that may be or become payable by Tenant to Landlord under this Lease.

“Annual Statement” is defined in Section 2.2(b).

“Base Rent” is defined in Section 2.1(b).

“Business Day” means a day in which normal business is transacted. Generally, Monday through Friday but not weekends or holidays.

“City” means the City and County of San Francisco, a municipal corporation.

“CNA” means a 20-year capital needs assessment or analysis of replacement reserve requirements.

“Commercial Expenses” mean all operating expenses or other costs attributable to Tenant's operation and management of the Improvements, including property taxes, assessments, insurance, business taxes, utility services, leasing fees or commissions, auditing, commercial property and asset management fees, operating reserves, any other reserves as permitted pursuant to Section 7.4 below, expenditures for tenant improvement allowances as permitted under the terms of the Loan Agreement (if applicable), income taxes and any other taxes on the proceeds of the operations, payments made pursuant to this Lease other than Base Rent, required payments of interest and principal on any financing secured by the Commercial Parcels that has been approved by the City, and any other imposition, costs or reserves related to the ownership, operation, and maintenance of the Improvements that Tenant is responsible to pay, including, but not limited to, costs and expenses incurred in connection with the REA, provided that such expenses are commercially reasonable and approved by the Landlord (which shall not be unreasonably withheld, delayed or conditioned).

“Commercial Income” means any and all retail/commercial rental income, pass-throughs, subtenant charges, subtenant reimbursements to Tenant under all leases and subleases of its interests in the Commercial Parcels, real estate tax rebates or refunds, and insurance proceeds received by or for the account of Tenant for renting/leasing/letting of retail/commercial spaces on the Commercial Parcels.

“Commercial Ground Lease” means this Lease.

“Commercial Parcels” has the meaning set forth in Recital B.

“Condemnation” means the taking of all or any part of any property or the possession thereof under the power of eminent domain or voluntary sale of all or any part of any property to any person having the power of eminent domain, provided that the property or such part thereof is then under the threat of condemnation.

“Condemnation Date” means the earlier of: (a) the date when possession of the condemned property is taken by the condemning authority; or (b) the date when title to the condemned property (or any part thereof) vests in the condemning authority.

“Effective Date” is defined in the first sentences of this Lease.

“Event of Default” is defined in Section 17.1.

“Extension Notice” is defined in Section 1.3.

“First Mortgage Lender” means the entity holding the first Mortgage on Tenant’s leasehold estate in the Commercial Parcels and approved by the City, if any.

“Force Majeure” means events which result in delays in a party's performance of its obligations hereunder due to causes beyond such party's control, including, but not restricted to, acts of God or of the public enemy, acts of the government, terrorist actions, acts of the other 59 party, fires, floods, strikes, freight embargoes, delays of subcontractors and unusually severe weather and, in the case of Tenant, any delay resulting from a defect in Landlord's title to the Premises. Force Majeure does not include failure to obtain financing or to have adequate funds.

“Ground Rent” is defined in Section 2.1(a).

“Hazardous Material” shall mean any material that, because of its quantity, concentration or physical or chemical characteristics, is at any time now or hereafter deemed by any federal, state or local governmental authority to pose a present or potential hazard to human health, welfare or safety or to the environment. Hazardous Material includes, without limitation, any material or substance defined as a “hazardous substance,” or “pollutant” or “contaminant” pursuant to the Comprehensive Environmental Response, Compensation and Liability Act of 1980 (“CERCLA”, also commonly known as the “Superfund” law), as amended, (42 U.S.C. Section 9601 et seq.) or pursuant to Section 25316 of the California Health & Safety Code; any “hazardous waste” listed pursuant to Section 25140 of the California Health & Safety Code; and petroleum, including crude oil or any fraction thereof, natural gas or natural gas liquids.

“Hazardous Materials Claims” means any and all enforcement, cleanup, removal, remedial or other governmental or regulatory actions, agreements or orders threatened, instituted or completed pursuant to any Hazardous Materials Laws, together with any and all claims made or threatened by any third party against Landlord, Tenant or the Premises relating to damage, contribution, cost recovery compensation, loss or injury resulting from the presence, release or discharge of any Hazardous Materials.

“Hazardous Materials Laws” (or Environmental Law) means any federal, state or local laws, ordinances or regulations relating to the environment, health and safety, any Hazardous Materials (including, without limitation, the use, handling, transportation, production, disposal, discharge or storage thereof) or to industrial hygiene or the environmental conditions on, under or about the Premises, including, without limitation, soil, groundwater and indoor and ambient air conditions.

“Impositions” is defined in Section 3.1.

“Improvements” means all buildings (or portions thereof), structures and anything else erected, built, placed, installed or constructed upon or within the Premises (exclusive of personal property, and furniture, fixtures and equipment), whether existing at the date hereof or hereafter constructed.

“Index” means the Consumer Price Index for All Urban Consumers (base years 1982-1984 =100) for the San Francisco-Oakland-San Jose area, published by the United States Department of Labor, Bureau of Labor Statistics. If the Index is modified during the Term, the modified Index shall be used in place of the Index. If compilation or publication of the Index is discontinued during the Term, the City shall select another similar published index, generally reflective of increases in the cost of living, subject to Tenant's approval, which shall not be unreasonably withheld or delayed, in order to obtain substantially the same result as would be obtained if the Index had not been discontinued.

“Indexed” means, whenever any amount is referred to in this Lease as being “Indexed,” that such amount or amounts shall be adjusted on the anniversary date of this Lease or where applicable the anniversary date of the completion of the Improvements, using the Index as a mutually determined index by the Parties for such adjustment.

“Landlord” is defined in the introductory paragraph hereof.

“Laws and Ordinances” or “Laws or Ordinances” shall mean all present and future applicable laws, ordinances, rules, regulations, permits, authorizations, orders and requirements, including, without limitation, all consents or approvals required to be obtained from, and all rules and regulations of, and all building and zoning laws of, all federal, state, county and municipal governments, or the departments, bureaus, agencies or commissions thereof, authorities, board of officers, any national or local board of fire underwriters, or any other body or bodies exercising similar functions, having or acquiring jurisdiction of, or which may affect or be applicable to the Premises or any part thereof, including, without limitation, any vault space, sidewalks, curbs or alleyways, use thereof and the buildings and Improvements thereon, and similarly the phrase “Law and Ordinance” shall be construed to mean the same as the above in the singular as well as the plural.

“Lease Year” means the time interval between the Effective Date and the December 31<sup>st</sup> of that year, and thereafter, each succeeding twelve-month calendar year

“MOHCD Commercial Loan” is defined in Recital H.

“MOHCD Commercial Loan Agreement” is defined in Recital H.

“Mortgage” means any mortgage, deed of trust, trust indenture, letter of credit or other security instrument, and any assignment of the rents, issues and profits from the Premises, or any portion thereof, which constitute a lien on the leasehold estate created by this Lease.

“Mortgagee” means the holder of a Mortgage.

“Net Commercial Cash Flow” means Commercial Income minus Commercial Expenses for a given period.

“Occupant” or “Occupants” means any Commercial Parcel subtenant, licensees, concessionaire, or other person, firm or entity entitled to use and occupy any area within the Premises under Tenant.

“Percentage Rent” means forty percent (40%) of annual Net Commercial Cash Flow.

“Permitted Exceptions” means liens in favor of the Landlord, real property taxes and assessments that are not delinquent, any leasehold liens created pursuant to Section 35.2(a), and any other liens and encumbrances the Landlord expressly approves in writing.

“Permitted Transferee” means a transferee or proposed transferee, with whom Landlord is not otherwise prevented by law or adopted policy of Landlord from transacting business or entering into contract, possessing the experience, qualifications and financial resources necessary for the proper performance of Tenant's obligations under this Lease in a manner consistent with the operational quality and character and requirements for economic viability of the Premises and business practices of Tenant as applied to Tenant's operation of the Premises (collectively, “**Transferee Criteria**”), as determined by Landlord, in its reasonable judgment; provided however, that if the Premises are owned by a party other than Landlord or other governmental entity and there shall exist a dispute between Tenant and Landlord as to whether a proposed transferee constitutes a Permitted Transferee, such dispute shall be resolved by a court of competent jurisdiction provided, however, in any such proceeding Landlord shall have burden of proof in establishing that the proposed transferee does not meet the Transferee Criteria.

“Personal Property” means all fixtures, furniture, furnishings, equipment, machinery, supplies, software and other personalty that is incident to the ownership, development or operation of the Improvements and/or the Premises, whether now or hereafter located in, upon or about the Premises, belonging to Tenant and/or in which Tenant has or may hereafter acquire an ownership interest, together with all present and future attachments, accessions, replacements, substitutions and additions thereto or therefor.

“Premises” is defined in Section 1.1.

“Prime Rate” as reported by the Wall Street Journal’s bank survey.

“Public Benefit Use” is a land use, typically programs or services, that primarily benefits low-income persons, is implemented by one or more 501(c)(3) public benefit corporations, and has been identified by the City or community as a priority use.

“REA” is defined as that certain Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California, dated as of October 15, 2020 and recorded in the Official Records on October 15, 2020, under Document Number 2020031160, as may be amended from time to time.

“Residential Project” is defined in Recital C.

“Significant Change” means voluntary or involuntary sale, assignment, conveyance, lease, trust or power, or transfer in any other form with respect to this Lease or any portion of or interest in the Premises, or any contract or agreement to do any of the same (except for contracts and agreements referred to in this Lease).

“Space Sublease” means any lease, sublease, license, concession or other agreement by which any Tenant leases, subleases, demises, licenses or otherwise grants to any person, firm or corporation, in conformity with the provisions of this Lease, the right to occupy portions of the Premises to the exclusion of others.

“Space Subtenant” means any person, firm or corporation, including its agents, subtenants, assignees, licensees, and concessionaires, that leases, occupies or has the right to occupy under and by virtue of a Space Sublease or otherwise occupies and/or conducts any operation of any kind in the Commercial Project.

“Tenant” is defined in the introductory paragraph hereof.

“Term” means the term commencing as of the Effective Date and ending upon the expiration or termination of the Term.

“Termination Date” is defined in Section 1.2.

“Transferee Criteria” is defined in the definition of Permitted Transferee.

(b) Exhibits to this Lease. Whenever an “Exhibit” is referenced, it means an attachment to this Lease unless otherwise specifically identified. All such Exhibits are incorporated herein. Whenever an article, section, subsection, or paragraph is referenced, it is a reference to this Lease unless otherwise specifically referenced.

## ARTICLE 2 RENT AND FINANCIAL ACCOUNTING

### 2.1 Ground Rent During Term.

(a) Payment of Ground Rent. Tenant shall pay the City per lease year (i) Base Rent, as defined in Section 2.1(b), and (ii) if applicable, Percentage Rent, as defined in Section 2.2(a), without offset of any kind and without necessity of demand, notice or invoice from the City (together, “**Ground Rent**”).

(b) Base Rent. “**Base Rent**” means, One and No/100 Dollars (\$1.00) in any given Lease Year. Base Rent shall be due and payable in arrears on January 31st of each Lease Year, provided, however, that at Tenant’s election, Tenant may prepay the cumulative Base Rent for the entire Term in one lump sum in the first Lease Year.

2.2 Percentage Rent. After full repayment of the MOHCD Commercial Loan, Tenant will pay to City the Percentage Rent, if any, in addition to the Base Rent under Section 2.1.

#### (a) Annual Statements.

(i) On or before May 30<sup>th</sup> immediately following each anniversary of the Effective Date, Tenant will deliver a complete statement (each, an “**Annual Statement**”) showing the computation of the Commercial Parcels for the immediately preceding Lease Year in a form approved by City. Each Annual Statement must show in reasonable detail (i) the Commercial Income for the immediately preceding Lease Year, including an itemized list of any and all deductions or exclusions from Commercial Income that Tenant may claim and that are expressly permitted under this Commercial Ground Lease, (ii) the Commercial Expenses for the immediately preceding Lease Year, and (iii) a computation of the Percentage Rent for the immediately preceding Lease Year. Each Annual Statement must be certified as accurate, complete, and current by an independent certified public accounting firm acceptable to MOHCD

or the City's Director of Property in his or her sole discretion. Tenant may coordinate with Sponsors to submit a joint annual statement that combines the Annual Statement with Sponsors' Annual Monitoring Report.

(ii) If Tenant fails to deliver any Annual Statement within the time period set forth in this subsection (regardless of whether any Percentage Rent is actually paid or due to City for the preceding Lease Year) and that failure continues for three (3) days after the date Tenant receives (or refuses receipt of) written notice of the failure from the City, the City will have the right, among its other remedies under this Commercial Ground Lease, to employ a certified public accountant to make an examination of Tenant's Books and Records (and the Books and Records of any other occupant of the Commercial Parcels) as may be necessary to certify the amount of the Commercial Income and Commercial Expenses for the period in question. The certification will be binding upon Tenant and Tenant will promptly pay to the City the total reasonable cost of the examination and the City's other reasonable costs (including attorneys' fees) in exercising its examination rights, together with the full amount of Percentage Rent due and payable for the period in question. Tenant acknowledges that the late submittal of any Annual Statement will cause the City increased costs not contemplated by this Commercial Ground Lease, the exact amount of which will be extremely difficult to ascertain. The parties agree that the charges set forth in this Section represent a fair and reasonable estimate of the cost that City will incur by reason of Tenant's lateness, but the City's acceptance of any such amount will not limit the City's rights or remedies under this Commercial Ground Lease for Tenant's failure to perform its obligations under this Section.

(b) Payments of Percentage Rent.

(i) After full repayment of the MOHCD Commercial Loan, by no later than June 30 immediately following each anniversary of the date the MOHCD Commercial Loan is fully repaid, Tenant will pay to the City, in addition to the Base Rent payable by Tenant, the Percentage Rent for the Lease Year immediately preceding such payment date. Notwithstanding anything to the contrary in the foregoing sentence, if this Commercial Ground Lease terminates before the anniversary of the Effective Date, then Tenant will pay to the City a final payment of Percentage Rent on or before the sixtieth (60th) day immediately following such termination, which payment shall be in an amount equal to forty percent (40%) of the Net Commercial Cash Flow for the period (i) between the last anniversary of the Effective Date before such termination date and (ii) the termination of this Commercial Ground Lease.

(ii) The City's acceptance of any sums paid by Tenant as Percentage Rent as shown by the applicable Annual Statement will not be an admission of the accuracy of the Annual Statement or the amount of the Percentage Rent payment. The City's receipt of a portion of Percentage Rent will be deemed strictly as rental and nothing in this Commercial Ground Lease will be construed to create the legal relation of a partnership or joint venture between the City and Tenant.

(iii) Tenant will maintain adequate accounting systems and controls reasonably satisfactory to Landlord to ensure that Commercial Income collected and all Commercial Expenses incurred are properly accounted for and recorded on a cash basis.

(iv) Any provision to the contrary notwithstanding, it will be a material breach of this Lease if, at any time, Tenant takes any action or enters into any arrangement or agreement with any subtenant of any portion of the Commercial Parcels, or Tenant's employees, creditors, officers or any other person which arrangement or agreement is intended to understate or to conceal Tenant's Percentage Rent under this Lease.

(v) Notwithstanding anything to the contrary contained herein, for purposes of calculating the Percentage Rent, Landlord and Tenant agree that Tenant shall be allowed to recoup in future years its Commercial Expenses for the Commercial Project to the extent Net Commercial Income is negative in any year. In the event Tenant's Commercial Expenses exceed Tenant's Commercial Income in any given year (a "**Rental Shortfall**"), the calculation of Net Commercial Income in any following year shall be reduced by any Rental Shortfall accumulated from prior years until all prior Commercial Expenses have been recovered by Tenant.

(c) Books and Records; Audit.

(i) "Books and Records" means all of Tenant's books, records, and accounting reports or statements relating to the business at or use of the Commercial Parcels, this Commercial Ground Lease, the Improvements, any alterations, and the operation and maintenance of the Commercial Parcels, including, without limitation, cash journals, rent rolls, general ledgers, income statements, bank statements, income tax schedules relating to the business in or use of the Commercial Parcels, and any other bookkeeping documents Tenant utilizes in its business operations for the Commercial Parcels. Tenant must maintain a separate set of accounts to allow a determination of all Commercial Expenses, all Commercial Income generated directly from the Commercial Parcels, and all exclusions therefrom.

(ii) Tenant agrees that the business conducted in the Commercial Parcels will be operated with a non-resettable register and so that a duplicate dated sales slip or such other recording method reasonably acceptable to the City is issued with each sale, whether for cash, credit, or exchange. Furthermore, Tenant will keep (and will cause its agents, subtenants, assignees, licensees, and concessionaires, or otherwise to keep) at the Commercial Parcels, at all times between the Effective Date and the expiration or earlier termination of this Commercial Ground Lease, complete and accurate Books and Records that contain all information required to permit the City to verify Commercial Income, deductions and exclusions therefrom, and Commercial Expenses that are in accordance with this Commercial Ground Lease and with generally accepted accounting practices consistently applied from period to period with respect to all operations of the business to be conducted in or from the Commercial Parcels. Tenant will retain (and will cause its agents, subtenants, assignees, licensees, and concessionaires, or otherwise to retain) such Books and Records for a period (the "**Audit Period**") that is the later of (1) four (4) years after the end of each Lease Year (or portion thereof) to which such Books and Records apply or, (2) if an audit is commenced or if a controversy arises between the parties regarding the Percentage Rent payable, until such audit or controversy is terminated.

(iii) Tenant will make its Books and Records available to the City, any City auditor, or any auditor or representative designated by the City (each referred to in this subsection as "**City's Audit Representative**"), on no less than fifteen (15) business days' prior written notice to Tenant, for the purpose of examining said Books and Records to determine the accuracy of Tenant's reporting of Percentage Rent for a period not to exceed the Audit Period after an Annual Statement is delivered to the City. Tenant will cooperate with the City's Audit Representative during the course of any audit, provided however, such audit will occur at Tenant's business office, or at such other location in San Francisco where the Books and Records are kept, and no books or records may be removed by City's Audit Representative without the prior express written consent of Tenant (but copies may be made by City's Audit Representative on site), and once commenced, with Tenant's cooperation, the audit will be diligently pursued to completion by the City within a reasonable time, so long as that Tenant makes available to the City's Audit Representative all the relevant Books and Records in a timely manner. If an audit is made of the Books and Records and the City claims that errors or omissions have occurred, the Books and Records will be retained by Tenant and made available to the City's Audit Representative until those matters are expeditiously resolved with Tenant's cooperation. If Tenant operates the Commercial Parcels through one or more subtenants or agents or otherwise,



Tenant will require each such subtenant or agent or other party to provide the City with the copy of this audit right. Upon completion of the audit, the City will promptly deliver a copy of the audit report to Tenant.

(iv) If an audit reveals that Tenant has understated its Net Commercial Cash Flow for the applicable audit period, Tenant will pay the City, promptly upon demand, the difference between the Percentage Rent payment Tenant has paid and the Percentage Rent payment it should have paid to the City, plus, if the difference is a material amount and if required by the City, interest from the date of the error in the payment equal to ten percent (10%) per year or, if a higher rate is legally permissible, the highest rate an individual is permitted to charge under applicable law, if the City elects to charge such interest. If an audit reveals that Tenant has overstated its Net Commercial Cash Flow for the applicable audit period, Tenant shall be entitled to a credit equal to the difference between the amount Tenant has paid and the amount it should have paid to City against the next installment of Percentage Rent owed by Tenant. If Tenant understates the Net Commercial Cash Flow for any audit period by three percent (3%) or more, Tenant will pay the reasonable cost of the audit. A second understatement of three percent (3%) or more within any three (3) Lease Year period will be a material default of this Commercial Ground Lease.

(d) Tenant's Compliance with City Business and Tax and Regulations Code. Tenant acknowledges that under Section 6.10-2 of the San Francisco Business and Tax Regulations Code, the City Treasurer and Tax Collector may require the withholding of payments to any vendor that is delinquent in the payment of any amounts that the vendor is required to pay the City under the San Francisco Business and Tax Regulations Code. If, under that authority, any payment City is required to make to Tenant under this Commercial Ground Lease is withheld, then City will not be in breach or default under this Lease, and the Treasurer and Tax Collector will authorize release of any payments withheld under this paragraph to Tenant, without interest, late fees, penalties, or other charges, upon Tenant coming back into compliance with its San Francisco Business and Tax Regulations Code obligations.

2.3 Triple Net Lease. This Lease is a "triple net lease," and it means Tenant shall pay for all taxes, maintenance and other costs, charges, impositions and obligations attributed to the Commercial Parcels, Improvements located in the Commercial Parcels, and its leasehold interest under this Lease ("**Carrying Costs**"). If Landlord pays any Carrying Costs, whether to cure a default or otherwise protect its interests hereunder, and provided Landlord has provided Tenant with notice and an opportunity to cure, as required below in this Section 2.3, Tenant shall reimburse Landlord the Carrying Costs as Additional Ground Rent on the next Ground Rent payment date. Tenant is responsible for all of Tenant's expenses, and Landlord shall be indemnified against all liabilities and expenses arising from the development and operation of the Commercial Parcels, except those arising from Landlord's gross negligence or willful misconduct. Landlord shall not pay any Carrying Costs without providing at least fifteen (15) days prior written notice to Tenant unless for immediate safety reasons or to prevent cancellation of required insurance policies or to avoid the imposition of penalties if earlier payment is required, and in such instances Landlord shall provide written notice to Tenant as soon as possible.

## ARTICLE 3 PAYMENT OF IMPOSITIONS

### 3.1 Taxes

(a) Tenant's Covenant to Pay Impositions. Subject to any available exemptions to Tenant, Tenant covenants and agrees to pay, before delinquency and before any fine, penalty, interest or cost may be added thereto for the nonpayment thereof, all Impositions which are or may have been or shall be assessed, levied, confirmed, imposed or become a lien upon the

Commercial Parcels or any part thereof that become payable until the later of (i) the last day of the Term, or (ii) the last day Tenant has possession of the Commercial Parcels. If any applicable law, code, regulation or rule permits Tenant to pay any such Imposition in installments, Tenant may pay the same (and any accrued interest thereon) in installments prior to delinquency and before any fine, penalty, interest or cost may be added thereto for the nonpayment thereof. As used herein, “**Impositions**” means all taxes and all transit taxes, possessory interest taxes associated with the Commercial Parcels and assessments (including, without limitation, all assessments for public improvements or benefits, whether or not commenced or completed prior to the date hereof and whether or not to be completed within the Term of this Lease), taxes assessed by any governmental authority by virtue of any operations by Tenant conducted in on or out of the Commercial Parcels and the Improvements located thereon, fees, water, sewer or similar rents, rates and charges, excises, levies, vault license fees or rentals, license fees, permit fees, inspection fees and other authorization fees and other governmental charges of any kind or nature whatsoever, whether general or special, ordinary or extraordinary, foreseen or unforeseen, or hereinafter levied or assessed in lieu of or in substitution of any of the foregoing of every character, except as expressly stated herein to the contrary (including all interest and penalties thereon), which at any time during or in respect of the period to the later of (i) the last day of the Term, or (ii) the later of the last day Tenant (a) is in or (b) has a right to possession of the Commercial Parcels, may be assessed, levied, confirmed or imposed on or in respect of or be a lien upon the Commercial Parcels, any buildings or Improvements which are now or hereafter located thereon, any Personal Property now or hereafter located thereon, on the leasehold estates created hereby or which may be imposed upon any taxable interest of Tenant acquired pursuant to this Lease or on account of any taxable possessory right which Tenant may have acquired pursuant to this Lease, or any part thereof. Tenant must pay or reimburse Landlord, as the case may be, for any fine, penalty, interest or cost which may be added by the collecting authority for the late payment or nonpayment of any Imposition required to be paid by Tenant hereunder. All Impositions imposed for the tax years in which Tenant vacates the Commercial Parcels will be apportioned and prorated between Tenant and Landlord. Upon demand made from time to time by Landlord, Tenant will furnish to Landlord for inspection, immediately upon receipt thereof, official receipts of the appropriate taxing authority, or other proof satisfactory to Landlord evidencing the payment of such Imposition.

(b) Landlord's Right to Pay. Unless Tenant is exercising its right to contest under and in accordance with the provisions of Article 4, if Tenant fails to pay and discharge any amounts payable pursuant to this Article 3 Landlord, at its option, may (but is not obligated to) pay or discharge the same; and the amount paid by Landlord and the amount of all costs, expenses, interest and penalties connected therewith, including attorneys' fees, together with interest at an interest rate equal to the lesser of: (a) ten percent (10%); or (b) the maximum lawful rate of interest accruing from the date of such payment, shall be deemed to be and shall be payable by Tenant as Additional Ground Rent and must be reimbursed to Landlord by Tenant on demand.

### 3.2 Taxes, Assessments, Licenses, Permit Fees and Liens

(a) Tenant recognizes and understands that this Lease may create a possessory interest subject to property taxation and that Tenant may be subject to the payment of property taxes levied on such interest.

(b) Tenant agrees to pay taxes of any kind, including possessory interest taxes, that may be lawfully assessed on the leasehold interest hereby created and to pay all other taxes, excises, licenses, permit charges and assessments based on Tenant's usage of the Premises that may be imposed upon Tenant by law, all of which shall be paid when the same become due and payable and before delinquency.

(c) Tenant agrees not to allow or suffer a lien for any such taxes to be imposed upon the Premises or upon any equipment or property located thereon without promptly discharging the same, provided that Tenant, if so desiring, may have reasonable opportunity to contest the validity of the same pursuant to Article 4, below.

(d) San Francisco Administrative Code Sections 23.38 and 23.39 require that the City and County of San Francisco report certain information relating to this Lease, and any renewals thereof, to the County Assessor within sixty (60) days after any such transaction, and that Tenant report certain information relating to any assignment of or sublease under this Lease to the County Assessor within sixty (60) days after such assignment or sublease transaction. Tenant agrees to provide such information as may be requested by the City to enable the City to comply with this requirement.

#### ARTICLE 4 CONTESTS

4.1 Contests. Tenant has the right, after not more than ninety (90) days nor less than ten (10) business days prior written notice to Landlord, to contest the amount or validity of any Imposition, Law or Ordinance, and/or lien by appropriate proceedings promptly initiated and conducted in good faith and with due diligence, at its sole cost and expense; provided, that (i) Landlord shall have determined reasonably that neither the Premises, nor any part thereof or interest therein, will be in danger of being sold, forfeited, terminated, canceled or lost, (ii) Tenant shall have furnished such security as may be required in such proceedings or as may from time to time be reasonably requested by Landlord, and (iii) Landlord shall have determined reasonably that Landlord shall not be in danger of being subjected to fines, penalties or criminal liability as a result of such contest. Tenant shall not be required to pay any Imposition or lien being so contested during the pendency of any such proceedings unless payment is required by the court, quasi-judicial body or administrative agency conducting such proceedings. Before any fine, interest, penalty or cost may be added thereto for nonpayment. Tenant must pay and discharge the amounts involved in or affected by such contest, together with any penalties, fines, interest, costs and expenses that may have accrued thereon or that may result from any such contest by Tenant. After such payment and discharge by Tenant, Landlord will promptly return to Tenant the unused portion of such security as Landlord received in connection with such contest, without interest. If Landlord is a necessary party with respect to any such contest, or if any law now or hereafter in effect requires that such proceedings be brought by and/or in the name of Landlord or any owner of the Premises, Landlord, at the request of Tenant and at Tenant's sole cost and expense and with counsel selected and engaged by Tenant, subject to Landlord's reasonable approval, shall join in or initiate, as the case may be, any such proceeding. Landlord, at its own expense and at its sole option, may elect to join in any such proceeding whether or not any law now or hereafter in effect requires that such proceedings be brought by and/or in the name of Landlord or any owner of the Premises. Neither Landlord nor the Premises may be subjected to any liability for the payment of any fines, penalties, costs, fees, including attorneys' fees, or expenses in connection with any such proceeding, and Tenant covenants to indemnify, defend and hold harmless Landlord and the Premises from any such fines, penalties, costs, fees or expenses.

4.2 Contesting Impositions. At its own cost and after notice to Tenant of its intention to do so, by appropriate proceedings conducted in good faith and with due diligence, Landlord may but in no event shall be obligated to contest the validity, applicability and/or the amount of any Impositions. Landlord in so contesting any Imposition, shall hold all other parties harmless from and against any loss, cost or damage they suffer by reason of such contest. Nothing in this Section requires Landlord to pay any Impositions as long as it contests the validity, applicability or the amount thereof in good faith and so long as it does not allow the portion of the Premises affected thereby to be forfeited to the imposer of such Impositions as a result of its nonpayment.

Landlord must give notice to all other parties within a reasonable period of time of the commencement of any such contest and of the final determination of such contest.

## ARTICLE 5 INSURANCE

5.1 Insurance Requirements for Tenant. Tenant must procure and maintain, or cause to be procured and maintained, insurance against claims for injuries to persons or damages to property or the Improvements on the Commercial Parcels which may arise from or in connection with Tenant's operation and use of the Commercial Parcels until the termination of the Commercial Ground Lease.

5.2 Minimum Scope. In order to satisfy the foregoing requirements, coverage must be at least as broad as:

(a) Insurance Services Office Commercial General Liability coverage (occurrence form CG 00 01).

(b) Insurance Services Office Automobile Liability coverage, code 1 (form number CA 00 01) (any auto).

(c) Workers' Compensation insurance as required by the State of California and Employer's Liability Insurance.

(d) Professional Liability. During the course of any construction within the Premises, Professional Liability Insurance covering all negligent acts, errors and omissions by all architectural and engineering professional consultants. Tenant must provide the City with copies of consultants' insurance certificates showing such coverage.

(e) Property Insurance. Property Insurance against all risks of direct physical loss to the Commercial Parcels and the Improvements, excluding earthquake or flood, during the course of construction. This insurance requirement may be met by obtaining the physical loss insurance required under the REA.

5.3 Minimum Limits. Tenant must maintain limits for the foregoing coverage of no less than:

(a) General Liability: Commercial general liability insurance with limits not less than Two Million Dollars (\$2,000,000) each occurrence combined single limit for bodily injury and property damage, including contractual liability, independent contractors, broad-form property damage, fire damage legal liability (of not less than Fifty Thousand Dollars (\$50,000), personal injury, products and completed operations, and explosion, collapse, and underground (XCU).

(b) Automobile Liability: \$1,000,000 per accident for bodily injury and property damage.

(c) Workers' Compensation and Employer's Liability: Workers' Compensation limits as required by the State of California and Employer's Liability limits of \$1,000,000 for bodily injury by accident and \$1,000,000 per person and in the annual aggregate for bodily injury by disease.

(d) Professional Liability: \$1,000,000 per claim and in the annual aggregate covering all negligent acts, errors and omissions of all design/engineering consultants, including architects, engineers and surveyors. If the design/engineering consultants' Professional Liability

Insurance is “claims made” coverage, these minimum limits shall be maintained by the design/engineering consultants for no less than three (3) years beyond completion of construction.

(e) Property Insurance:

1. Ongoing:

i. Property insurance, excluding earthquake and flood, in the amount no less than One Hundred Percent (100%) of the then-current replacement value of all Improvements and City property in the care, custody, and control of Tenant or its contractor. Tenant must obtain Property Insurance by the Effective Date.

ii. Boiler and machinery insurance, comprehensive form, covering damage to, loss or destruction of machinery and equipment located on the Site that is used by Tenant for heating, ventilating, air-conditioning, power generation, and similar purposes, in an amount not less than one hundred percent (100%) of the actual then-current replacement value of such machinery and equipment.

2. As applicable, during the course of any Tenant improvements:

i. Builder’s risk insurance, special form coverage, excluding earthquake and flood, for one hundred percent (100%) of the then-current replacement cost of all completed improvements and City property in the care, custody, and control of Tenant or its contractor, including coverage in transit and storage off-site; the cost of debris removal and demolition as may be made reasonably necessary by such covered perils, resulting damage and any applicable Law; start up, testing and machinery breakdown including electrical arcing, copy of the applicable endorsement to the Builder’s Risk policy, if the Builder’s Risk policy is issued on a declared-project basis; and with a deductible not to exceed Ten Thousand Dollars (\$10,000) each loss, including the City and all subcontractors as loss payees.

ii. Performance and payment bonds of contractors, each in the amount of One Hundred Percent (100%) of contract amounts, naming the City and Tenant as dual obligees or other completion security approved by the City in its sole discretion

3. Upon completion of Tenant improvements: Following completion of construction, Full Replacement Value of the Improvements with no coinsurance penalty provision.

Insurance of Others. To the extent Tenant requires liability insurance policies to be maintained by Subtenants, contractors, subcontractors or others in connection with their use or occupancy of, or their activities in, on, under, around, or about the Premises, Tenant will require that such policies be endorsed to include the **CITY AND COUNTY OF SAN FRANCISCO, MOHCD, AND THE SAN FRANCISCO PORT COMMISSION AND THEIR RESPECTIVE OFFICERS, DIRECTORS, EMPLOYEES AND AGENTS** as additional insureds. Unless City determines that the particular activity presents exposure that warrants increased coverage, notwithstanding the foregoing, Tenant will require all contractors and sub-contractors performing work in, on, under, around, or about the Premises and all operators and Subtenants of any portion of the Premises to carry the following coverages: (i) commercial general liability with limits of no less than One Million Dollars (\$1,000,000) per occurrence and Two Million

Dollars (\$2,000,000) annual general aggregate, (ii) workers' compensation in amounts required by law, (iii) employer's liability coverage in an amount not less than One Million Dollars (\$1,000,000) per accident, per employee and policy limit for injury by disease, covering all employees employed at the Premises, (iv) automobile insurance in an amount not less than \$1,000,000 combined single limit covering use of owned, non-owned or hired vehicles utilized in the performance of work in, on, under, around, or about the Premises.

#### 5.4 Other Insurance Provisions

(a) Additional Insured Endorsement. The general liability and automobile liability policies are to contain, or be endorsed to contain, the following provisions: the Landlord and its officers, agents, employees and Supervisors are to be covered as additional insureds as respects: liability arising out of automobiles owned, leased, hired or borrowed by or on behalf of Tenant; and liability arising out of work or operations performed by or on behalf of Tenant.

(b) Primacy of Tenant's Insurance. For any claims related to the Commercial Parcels during the Term, Tenant's insurance coverage must be primary insurance as respects the Landlord and its, officers, agents, employees and Supervisors. Any insurance or self-insurance maintained by Landlord, and its Supervisors, officers, agents or employees must be in excess of Tenant's insurance and shall not contribute with it.

(c) Insured Not Affected by Failure to Report. Any failure to comply with reporting provisions of the policies shall not affect coverage provided to Landlord and its Supervisors, officers, agents or employees.

(d) Written Notice Required to Effect Changes. Each insurance policy required by this Article 5 must be endorsed to state that coverage shall not be suspended, voided, canceled by either party, or reduced in coverage or in limits, except after thirty (30) days' prior written notice has been given to the Landlord.

5.5 Acceptability of Insurers. Insurance is to be placed with insurers with a current A. M. Best's rating of no less than A:VII, unless otherwise approved by the City.

5.6 Verification of Coverage. Tenant must furnish City with certificates of insurance and with original endorsements effecting coverage required by this Article 5. The certificates and endorsements for each insurance policy are to be signed by a person authorized by that insurer to bind coverage on its behalf. The certificates and endorsements may be on forms provided by the City. All certificates and endorsements are to be received and approved by City before work commences. City reserves the right to require complete, certified copies of all required insurance policies, including endorsements effecting the coverage required by these specifications at any time.

5.7 Contractors. Tenant must include any and all contractors with which it contracts directly as insureds under its policies or, upon request, must furnish separate certificates and endorsements for each contractor's coverage. All such coverage shall be subject to the requirements stated herein, unless otherwise approved by Landlord.

5.8 Assignment of Policies. Upon the termination or expiration of the Term, Landlord may require Tenant to assign to it all policies of insurance to be maintained by Tenant hereunder; provided, however, that all such policies that are not assignable by their terms and all such policies that would require the consent of any insurer, which consent is not obtained by Tenant in a timely manner, shall be canceled and all refunds of premiums with respect to all of such policies shall immediately be paid to Landlord. In the event of an assignment of any such policy, the premium will be prorated between Landlord and Tenant as of the date of such termination or

expiration. In the event that an assignment is not required as to any policy or, in the case of a blanket policy, if coverage is terminated, any premium refund will be payable to Tenant.

5.9 Landlord Entitled to Participate. Except for the rights of Lenders, Landlord shall be entitled to participate in and consent to any settlement, compromise or agreement with respect to any claim for any loss in excess of Five Hundred Thousand Dollars (\$500,000) (as Indexed) covered by the insurance required to be carried hereunder; provided, however, that (i) Landlord's consent shall not be unreasonably withheld, and (ii) no consent of Landlord shall be required in connection with any such settlement, compromise or agreement concerning damage to all or any portion of the Premises if Tenant shall have agreed to commence and complete restoration of the Premises in accordance with this Lease.

5.10 Release and Waiver of Subrogation. Each party hereby waives all rights of recovery and causes of action, and releases each of the other parties from any liability, losses and damages occasioned to the property of each such party, which losses and damages are of the type covered under the policies required by this Section to the extent that said loss is reimbursed by an insurer.

## ARTICLE 6 LANDLORD'S RIGHT TO PERFORM TENANT'S COVENANTS

6.1 Landlord May Perform in Emergency. Without limiting any other provision in this Lease, and in addition to all other remedies available to Landlord hereunder and/or at law or in equity, and without waiving any alternative rights or remedies, including, without limitation, the right to declare Tenant to be in default of its obligations under this Lease, Tenant covenants and agrees that upon any failure by Tenant to pay any obligation and/or perform any act, covenant, term, condition or agreement required to be paid or performed by Tenant hereunder within the time provided herein for such payment and/or performance, which failure shall give rise to an emergency, as reasonably determined by Landlord, after using reasonable efforts to notify Tenant of Landlord's intent, Landlord may, but shall not be obligated to, pay any such obligation and/or perform any such act, covenant, term, condition or agreement required to be paid or performed by Tenant hereunder for and on behalf of Tenant.

6.2 Landlord May Perform Following Tenant's Failure to Perform. Without limiting any other provision in this Lease, but subject to the provisions of Article 35, and in addition to all other remedies available to Landlord hereunder and/or at law or in equity, and without waiving any alternative rights or remedies, including, without limitation, the right to declare Tenant to be in default of its obligations under this Lease, Tenant covenants and agrees that if Tenant at any time fails to perform any act, covenant, term, condition or agreement on Tenant's part to be performed under this Lease, which failure to perform, in all cases other than as described in Article 6, continues for thirty (30) days after written notice from Landlord; then, Landlord may, but shall not be obligated to, perform any such act, covenant, term, condition or agreement for and on behalf of Tenant. If Landlord believes that Tenant has failed to perform an obligation set forth in this Lease, then before performing such obligation, Landlord shall give Tenant as much notice as reasonably possible.

6.3 Tenant's Obligation to Reimburse Landlord. If, pursuant to the provisions of Sections 6.1 and 6.2, Landlord shall pay and/or perform any obligation required to be paid or performed by Tenant hereunder, Tenant shall reimburse Landlord immediately upon demand for all sums so paid by Landlord, including, without limitation, all costs and expenses and reasonable attorney fees, incurred by Landlord in connection with the performance of any such obligation by Landlord, regardless of which party actually completes the same, together with interest from the date Landlord incurs the cost or expense until paid at a per annum rate equal to the sum of the

Prime Rate plus 5%, which rate shall be reduced to the extent that it exceeds the maximum rate permissible by applicable law.

#### ARTICLE 7 COVENANTS AGAINST WASTE AND TO REPAIR AND MAINTAIN PREMISES

7.1 No Waste. Subject to the applicable provisions of this Lease, Tenant covenants not to do or suffer any waste or damage, disfigurement or injury to the Premises.

7.2 Repair. Under no circumstances shall Landlord be obligated to make repairs or replacements of any kind or to maintain all or any portion of the Commercial Parcels, the Improvements on the Commercial Parcels or any portion thereof, as part of the consideration for rental, and Tenant hereby expressly waives all right to make repairs at Landlord's expense under Sections 1941 and 1942 of the California Civil Code, as either or both may from time to time be amended, replaced, or restated. Tenant covenants, throughout the Term, at Tenant's sole cost and expense, to repair and maintain the Commercial Parcels and all buildings and Improvements now or at any time erected on the Commercial Parcels including all Personal Property within the Commercial Parcels owned by Tenant, in good and clean order, condition and repair, as may be necessary to maintain the same in first- class condition and in compliance with all applicable laws and governmental regulations, and promptly, at Tenant's own cost and expense, to make or cause others to make all necessary or appropriate capital and operating repairs, renewals and replacements, whether structural or non- structural, interior or exterior, ordinary or extraordinary, foreseen or unforeseen, reasonable wear and tear excepted, to the extent that the same is consistent with maintenance of the Commercial Parcels in a first-class condition, with materials, apparatus and facilities as originally installed and approved by Landlord under this Lease, or, if not originally subject to Landlord approval or not available, with materials, apparatus and facilities of quality at least equal in quality, appearance and durability of the materials, apparatus and facilities repaired, replaced or maintained. All such repairs and replacements made by Tenant shall be at least equivalent in quality, appearance, and durability to and in all respects consistent with the original work.

7.3 Reserved.

7.4 Other Reserve Requirements. Tenant may, at its discretion, establish and annually fund a segregated interest-bearing depository accounts for (1) a commercial leasing reserve, (2) a tenant improvement reserve, (3) a vacancy reserve, and/or (4) an incident reserve, each subject to review and prior written approval by City. The approved reserve payments will be made only to the extent there is Commercial Income sufficient to make such payments.

7.5 Return of the Commercial Parcels. The Commercial Parcels, together with all Improvements thereon, repairs, alterations, additions, substitutions and replacements thereto or thereof shall be surrendered to Landlord upon the expiration or earlier termination of the Term subject to reasonable wear and tear.

#### ARTICLE 8 LEASED PROPERTY CONDITION

8.1 AS-IS Condition. The Premises are being leased, as applicable, "AS IS," without representation or warranty of any kind, and subject to all applicable Laws governing their use, occupancy and possession, and Tenant agrees to take possession of the Premises in its "AS IS" condition on the Effective Date, subject to the provisions of this Lease. Tenant acknowledges and agrees that Tenant is familiar with the Premises. Tenant represents and warrants to City that Tenant has investigated and inspected, either independently or through agents of Tenant's own



choosing, the condition of the Premises and the suitability of the Premises for Tenant's business and intended use. Tenant acknowledges and agrees that neither City nor any of its agents have made, and City hereby disclaims, any representations or warranties, express or implied, concerning the rentable area of the Premises, the physical or environmental condition of the Premises or the Improvements (including, but not limited to the substructure), the present or future suitability of the Premises for Tenant's business, or any other matter whatsoever relating to the Premises, including, without limitation, any implied warranties of merchantability or fitness for a particular purpose.

8.2 Accessibility Disclosure. California Civil Code Section 1938 requires commercial landlords to disclose to tenants whether the property being leased has undergone inspection by a Certified Access Specialist (“CASp”) to determine whether the property meets all applicable construction-related accessibility requirements. The law does not require landlords to have the inspections performed. Tenant is hereby advised that the Premises have not been inspected by a CASp.

8.3 Presence of Hazardous Substances. California law requires landlords to disclose to tenants the presence of certain Hazardous Substances as identified in the Phase I Environmental Site Assessment performed by Langan Engineering and Environmental Services and dated October 2020 and the Phase II Environmental Site Assessment performed by Langan Engineering and Environmental Services and dated January 2021.

## ARTICLE 9 UTILITY SERVICES

In no event shall Landlord be obligated to provide any utility, sewer, mechanical or other services with respect to the Premises or any portion thereof. Tenant will pay or cause to be paid as the same become due all charges for all public or private utility services at any time rendered to or in connection with the Premises or any part thereof and will do all other things required for the maintenance and continuance of all such services. Tenant hereby expressly waives any and all claims against Landlord for compensation, damages, payments or offset based upon or with respect to any and all loss or damage now or hereafter sustained by Tenant by reason of any failure by Landlord to furnish, supply or provide any service or utility furnished or supplied to or used by Tenant or any other party in connection with the use, occupancy, maintenance, or operation of the Premises or any part thereof. Such services and utilities shall include, without limitation, the water supply system, drainage, sewer system, wires leading to or inside the Premises, gas, electric or telephone services.

## ARTICLE 10 DAMAGE OR DESTRUCTION

10.1 Notice. In case of any damage to or destruction of the Premises or of the Improvements thereon or any part thereof, Tenant will promptly but not more than ten (10) days after the occurrence of any such damage or destruction, give written notice thereof to Landlord describing, with as much specificity as is reasonable, the nature and extent of such damage or destruction.

10.2 Insured Casualty. If the Improvements or any part thereof are damaged or destroyed by any cause covered by any policy of insurance required to be maintained by Tenant hereunder, Tenant shall promptly commence and diligently complete the restoration of the Improvements as nearly as possible to the condition thereof prior to such damage or destruction, subject to written approval of the First Mortgage Lender; provided, however, that if more than fifty percent (50%) of the Improvements are destroyed or are so damaged by fire or other casualty and if the insurance proceeds do not provide at least ninety percent (90%) of the funds necessary to

accomplish the restoration, Tenant, with the written consent of Lender, may terminate this Commercial Ground Lease within thirty (30) days after the later of (i) the date of such damage or destruction, or (ii) the date on which Tenant is notified of the amount of insurance proceeds available for restoration. In the event Tenant is required or elects to restore the Improvements, all proceeds of any policy of insurance required to be maintained by Tenant under this Commercial Ground Lease shall be used by Tenant for that purpose and Tenant shall make up from its own funds, or obtain additional financing as reasonably approved by the Landlord, any deficiency between the amount of insurance proceeds available for the work of restoration and the actual cost thereof. In the event Tenant elects to terminate this Commercial Ground Lease pursuant to its right to do so under this Section 10.2, or elects not to restore the Improvements, the insurance proceeds shall be disbursed in the order set forth in Section 10.3 below.

**10.3 Uninsured Casualty.** If (i) more than 50% of the Improvements are damaged or destroyed and ten percent (10%) or more of the cost of restoration is not within the scope of the insurance coverage; and (ii) in the reasonable opinion of Tenant, the undamaged portion of the Improvements cannot be completed or operated on an economically feasible basis; and (iii) there is not available to Tenant any feasible source of third party financing for restoration reasonably acceptable to Tenant; then Tenant may, with the written consent of each Lender, terminate this Commercial Ground Lease upon ninety (90) days written notice to the Landlord. If it appears that the provisions of this Section 10.3 may apply to a particular event of damage or destruction, Tenant shall notify the Landlord promptly and not consent to any settlement or adjustment of an insurance award without the Landlord's written approval, which approval shall not be unreasonably withheld or delayed. In the event that Tenant terminates this Commercial Ground Lease pursuant to this Section 10.3, all insurance proceeds and damages payable by reason of the casualty shall be divided among Landlord, Tenant and Lenders in accordance with the provisions of Section 10.4. If Tenant does not have the right, or elects not to exercise the right, to terminate this Commercial Ground Lease as a result of an uninsured casualty, Tenant shall promptly commence and diligently complete the restoration of the Improvements as nearly as possible to their condition prior to such damage or destruction, subject to First Mortgage Lender's written approval, in accordance with the provisions of Section 10.2.

**10.4 Distribution of the Insurance Proceeds.** In the event of an election by Tenant to terminate and surrender as provided in either Section 10.01 or 10.02, the priority and manner for distribution of the proceeds of any insurance policy required to be maintained by Tenant hereunder shall be as follows:

- (a) First to the Lenders, in order of their priority, to control, disburse or apply to any outstanding loan amounts in accordance with the terms of their respective Leasehold Mortgages;
- (b) Second, to pay for the cost of removal of all debris from the Commercial Parcels or adjacent and underlying property, and for the cost of any work or service required by any statute, law, ordinance, rule, regulation or order of any federal, state or local government, or any agency or official thereof, for the protection of persons or property from any risk, or for the abatement of any nuisance, created by or arising from the casualty or the damage or destruction caused thereby;
- (c) Third, to compensate Landlord for any diminution in the value (as of the date of the damage or destruction) of the Commercial Parcels as a raw development site caused by or arising from the damage or destruction; and
- (d) The remainder to Tenant.

**10.5 Clean Up of Commercial Parcels.** In the event Tenant terminates this Commercial Ground Lease pursuant to the provisions of Article 10 and the proceeds of any insurance policy

are insufficient to pay the clean-up and other costs described in Section 10.4(b), Tenant shall have the obligation to pay the costs to clean-up the interior of the Commercial Parcels to the extent such costs are not covered by the insurance proceeds.

## ARTICLE 11 CONDEMNATION

11.1 Parties' Rights and Obligations to be Governed by Agreement. If, during the term of this Commercial Ground Lease, there is any Condemnation of all or any part of the Commercial Parcels or any interest in the leasehold estate is taken by Condemnation, the rights and obligations of the parties shall be determined pursuant to this Article 11, subject to the rights of any Lender.

11.2 Total Taking. If the Commercial Parcels is totally taken by Condemnation, this Commercial Ground Lease shall terminate on the date the condemnor has the right to possession of the Site.

11.3 Partial Taking. If any portion of the Commercial Parcels is taken by Condemnation, this Commercial Ground Lease shall remain in effect, except that Tenant may, with Lender's written consent, elect to terminate this Commercial Ground Lease if, in Tenant's reasonable judgment, the remaining portion of the Improvements is rendered unsuitable for Tenant's continued use of the Commercial Parcels. If Tenant elects to terminate this Commercial Ground Lease, Tenant must exercise its right to terminate pursuant to this paragraph by giving notice to the Landlord within thirty (30) days after the Landlord notifies Tenant of the nature and the extent of the taking. If Tenant elects to terminate this Commercial Ground Lease as provided in this Section 11.3, Tenant also shall notify the Landlord of the date of termination, which date shall not be earlier than thirty (30) days nor later than six (6) months after Tenant has notified the Landlord of its election to terminate; except that this Commercial Ground Lease shall terminate on the date the condemnor has the right to possession of the Commercial Parcels if such date falls on a date before the date of termination as designated by Tenant. If Tenant does not terminate this Commercial Ground Lease within such thirty (30) day notice period, this Commercial Ground Lease shall continue in full force and effect.

11.4 Effect on Rent. If any portion of the Improvements is taken by Condemnation and this Lease remains in full force and effect, then on the date of taking the rent shall be reduced by an amount that is in the same ratio to the rent as the value of the area of the portion of the Improvements taken bears to the total value of the Improvements immediately before the date of the taking.

11.5 Restoration of Improvements. If there is a partial taking of the Improvements and this Lease remains in full force and effect pursuant to Section 11.3, Tenant may, subject to the terms of the Leasehold Mortgage, use the proceeds of the taking to accomplish all necessary restoration to the Improvements, upon receipt of First Mortgage Lender's written approval.

11.6 Award and Distribution. Any compensation awarded, paid or received on a total or partial Condemnation of the Commercial Parcels or threat of Condemnation of the Commercial Parcels shall belong to and be distributed in the following order:

(a) First, to pay the any balance due on any outstanding Leasehold Mortgages in accordance with applicable loan documents and other outstanding or unpaid obligations and/or liabilities that could result in a lien on the Premises; and

(b) Second, to Tenant.

11.7 Payment to Lenders. In the event the Improvements are subject to the lien of a Leasehold Mortgage on the date when any compensation resulting from a Condemnation or threatened Condemnation is to be paid to Tenant, such award shall be disposed of as provided in the Leasehold Mortgage.

## ARTICLE 12 LIENS.

12.1 No Liens. Tenant will not directly or indirectly create or permit the creation of or to remain, and will immediately discharge, any mortgage, deed of trust, lien, security interest, encumbrance or charge on, pledge of or conditional sale or other title retention agreement with respect to the Premises, the Improvements thereon, or any part thereof or all or any portion of Tenant's interest therein, other than (i) this Lease and Space Subleases approved by City, (ii) liens for Impositions not yet payable, or payable without the addition of any fine, penalty, interest or cost for nonpayment, or being contested as permitted by Article 4, (iii) the Permitted Exceptions, and (iv) the Mortgages by the First Senior Lender and the City.

12.2 Entry. Tenant shall permit Landlord and the authorized representatives of Landlord to enter the Premises at all reasonable times (and at any time in the event of emergencies) for the purpose of (i) inspecting the same and (ii) pursuant to the provisions of Sections 6.1 and 6.2, performing any work therein that may be performed by Landlord in accordance with such Sections. Nothing herein shall imply any duty upon the part of Landlord to do any such work which under any provision of this Lease Tenant may be required to perform, nor to place upon Landlord any obligation, or liability whatsoever, for the care, supervision or repair of the Premises. During the progress of any work on the Premises, Landlord may keep and store therein all necessary materials, tools and equipment required for such work, which must be stored therein. Landlord shall not in any event be liable for inconvenience, loss of business or other damage to Tenant by reason of the performance of any such work on the Premises, or on account of bringing materials, supplies and equipment into or through the Premises during the course thereof.

12.3 Exhibit for Sale or Lease. Landlord has the right during normal business hours to enter the Premises (a) at any time during the Term, to exhibit the same in a reasonable manner for the purpose of selling, transferring or otherwise conveying all or any portion of its interest in the Premises; and (b) during the last eighteen (18) months of the Term, for the purpose of leasing the Premises.

12.4 Notice. Landlord agrees to give Tenant reasonable prior notice of Landlord's entering on the Premises except in an emergency.

## ARTICLE 13 ASSIGNMENT, TRANSFER, SIGNIFICANT CHANGE AND SUBLEASING

13.1 Landlord's Consent Required for Transfer. Tenant, its successors and permitted assigns shall not (i) suffer or permit any Significant Change to occur, (ii) assign any interest in this Lease either voluntarily or by operation of law, or (iii) sublease all or any part of the Premises, or allow any other person or entity to occupy or use all or any part of the Premises, in each case, without the prior written consent of Landlord, which consent may be withheld in the sole discretion of Landlord.

13.2 Assignment Subject to Assumption of Performance Obligation. No assignment of any interest in this Lease made with Landlord's consent, or as herein otherwise permitted, will be effective until there has been delivered to Landlord, within thirty (30) days after Tenant entered into such assignment, an executed counterpart of such assignment containing an agreement, in

recordable form, executed by the assignor and the proposed assignee, wherein and whereby such assignee assumes performance of the obligations on the assignor's part to be performed under this Lease to the end of the Term.

13.3 Tenant and Transferee Obligations. The consent by Landlord to an assignment hereunder is not in any way to be construed to (i) from and after the date of such assignment, relieve Tenant of any liability arising out of or with regard to the performance of any covenants or obligations to be performed by Tenant hereunder or under this Lease prior to the date of such assignment, or (ii) relieve any transferee of Tenant from its obligation to obtain the express consent in writing of Landlord to any further assignment or to any Significant Change.

13.4 Tenant Notice to Landlord of Any and All Significant Changes. Tenant must promptly notify Landlord of any and all Significant Changes. At such time or times as Landlord may reasonably request, Tenant must furnish Landlord with a statement, certified as true and correct by an officer of Tenant, setting forth all of the members of the board of directors of Tenant. Such lists, data and information must in any event be furnished to Landlord annually at the end of each Lease Year.

13.5 Landlord's Review of Proposed Transfer. At any time, Tenant may submit a request in writing to Landlord for the approval of the terms of an assignment, transfer, sublease or encumbrance of this Lease or of a Significant Change (all of the foregoing being collectively referred to herein as a “**proposed transfer**”) or for a decision by Landlord as to whether in its opinion a proposed transfer requires Landlord consent under the provisions of this Article 13. Tenant's request for a proposed transfer must comply with the following:

(i) any proposed transferee, by instrument in writing, for itself and its successors and assigns, and expressly for the benefit of Landlord, must expressly assume all of the obligations of Tenant under this Lease and agree to be subject to all of the conditions and restrictions to which Tenant is subject; provided, however, that the fact that any transferee of this Lease, or any other successor in interest whatsoever to this Lease, whatsoever the reason, does not assume such obligations will not relieve or except such transferee or successor of or from such obligations, conditions, or restrictions, or deprive or limit Landlord of or with respect to any rights or remedies or controls with respect to this Lease, the Premises or the construction of the Improvements unless and only to the extent otherwise specifically provided in this Lease or agreed to in writing by Landlord. It is the intent of this Lease, to the fullest extent permitted by law and equity and excepting only in the manner and to the extent specifically provided otherwise in this Lease, that no transfer of this Lease, or any interest therein, however consummated or occurring, and whether voluntary or involuntary, may operate, legally or practically, to deprive or limit Landlord of or with respect to any rights or remedies or controls provided in or resulting from this Lease with respect to the Premises that Landlord would have had, had there been no such transfer or change;

(ii) all instruments and other legal documents involved in effecting transfer shall have been submitted to Landlord for review, and Landlord shall have approved such documents which approval shall not be unreasonably withheld or delayed; and Tenant shall have complied with the provisions of this Article 13.

13.6 Reserved.

13.7 Landlord's Sale or Assignment. Landlord has the right to sell and/or assign all or any portion of its interest in all or any portion of the Premises and/or this Lease, without the prior written consent of Tenant, provided, however, that no such transfer of the Premises may be effective until there is delivered to Tenant an agreement of the transferee reasonably satisfactory to Tenant expressly assuming all of Landlord's obligations hereunder with respect to those

portions of the Premises so transferred, which obligations arise from and after the date of transfer. Upon delivery of such agreement, Landlord will be relieved of all obligations hereunder arising from and after the date of such transfer with respect to those portions of the Premises so transferred.

#### ARTICLE 14 INDEMNIFICATION OF LANDLORD

Tenant will protect, indemnify, defend, and hold Landlord and its officers, directors, employees, agents, successors, assigns and Supervisors (each, an “**Indemnified Party**”) harmless from and against any and all loss, liabilities, obligations, claims, damages, penalties, causes of action, costs and expenses (including, without limitation, reasonable attorney fees and all costs, disbursements and expenses of legal counsel) imposed upon or incurred by or asserted against any such Indemnified Party or the Premises by reason of the occurrence or existence of any of the following (except to the extent such losses, liabilities, obligations, claims, damages, penalties, causes of action, costs and expenses arise from the gross negligence or willful misconduct of the Indemnified Party): (a) any accident, injury to or death of persons (including workers) or loss of or damage to property occurring in the Premises or any part thereof; (b) any use, possession, occupation, operation, maintenance, management or condition of the Premises or any part thereof; (c) any failure on the part of Tenant to perform or comply with any of the terms of this Lease; (d) performance of any labor or services or the furnishing of any materials or other property in respect of the Premises or any part thereof; (e) any negligence on the part of Tenant or any of its agents, contractors, servants, employees, sublessees, licensees or invitees; (f) the death of or any accident, occurrence, injury, loss or damage whatsoever caused to any natural person or to the property of any persons as shall occur in or on the Premises during the Term hereof; or (g) any Hazardous Material Claims. In case any action, suit or proceeding is brought against any Indemnified Party by reason of any occurrence for which Tenant is obliged to furnish indemnity to such Indemnified Party, such Indemnified Party will notify Tenant of such action, suit or proceeding, and Tenant may, and upon the request of such Indemnified Party will, at Tenant's sole expense, resist and defend such action, suit or proceeding, or cause the same to be resisted and defended by counsel designated by Tenant and reasonably approved by such Indemnified Party in writing. Notwithstanding the foregoing, this Article 14 shall not be deemed or construed to and shall not impose any obligation to indemnify and save harmless the Indemnified Parties from any claim, loss, damage, liability or expense of any nature whatsoever, arising from or in any way related to or connected with any willful misconduct or gross negligence by an Indemnified Party.

#### ARTICLE 15 USE OF PREMISES; CHANGE OF USE; SURRENDER OF PREMISES

15.1 Permitted Uses. The permitted uses of the Commercial Parcels are non-residential uses that provide a direct benefit to the community in which the Commercial Parcels is located, including, but not limited to, artist studios, a grocery market with affordable and healthy food, or retail with a demonstrated benefit to residential occupants of the Residential Project. All subleases of the Commercial Improvements must be approved in advance by MOHCD, which approval will not be unreasonably withheld or delayed. Tenant may use the Commercial Parcels for other Public Benefit Use with the prior written approval of the City, which shall not be unreasonably withheld or delayed, and that are compatible with the use and operation of the Residential Project, and for no other purposes. Any other commercial uses of the Commercial Parcels are subject to City's prior written approval, in the City's sole and absolute discretion.

15.2 Prohibited Uses. Except as otherwise consented to in writing by Landlord, which consent Landlord may withhold in its sole and absolute discretion, the uses prohibited on the Premises are as follows:

(a) Prohibited Uses. No part of the Premises shall be used or operated for: (i) any use which violates any applicable zoning ordinance, (ii) any unlawful or disreputable purpose or any activity which is inappropriate for a comparable mixed-use residential complex conducted in accordance with good and generally accepted standards of operations, or (iii) any activity that exposes occupants or permittees to health or safety risks. No noxious or offensive activities shall be carried on, upon or within the Premises, nor shall anything be done or placed thereon which may be or become a nuisance, or cause unreasonable disturbance, or hazard or annoyance to the Residential Project, or its residents.

(b) Other Prohibited Uses. Other uses not permitted under the City Codes, and any use causing excessive noise, odor or Hazardous Material in quantities that could damage the Residential Project or disrupt the residential occupants, including, but not limited to the following:

- (i) any activity, or the maintaining of any object, that is not within the Permitted Use;
- (ii) any activity, or the maintaining of any object, that will in any way increase the existing rate of, affect or cause a cancellation of, any fire or other insurance policy covering the Premises, any part thereof or any of its contents, or cause a substantial increase in the cost of insurance for City or the Residential Project;
- (iii) any activity or object that will overload or cause damage to the Premises;
- (iv) any activity that constitutes a public or private nuisance or waste, including, but not limited to, the preparation, manufacture or mixing of anything that might emit any objectionable odors, noises, or lights onto adjacent properties, or the use of loudspeakers or sound or light apparatus that can be heard or seen outside the Premises;
- (v) any activity that will in any way injure, obstruct, or interfere with the rights of owners or occupants of adjacent properties, including, but not limited to, rights of ingress and egress;
- (vi) any auction, distress, fire, bankruptcy or going out of business sale on the Premises without the prior written consent of the City, which consent may be granted, conditioned, or withheld in the sole and absolute discretion of the City;
- (vii) any vehicle and equipment maintenance, including but not limited to, washing, fueling, changing oil, transmission or other automotive fluids;
- (viii) the storage of any and all excavated materials, including but not limited to, dirt, concrete, sand, asphalt, and pipes, except to the extent necessary during construction of the Project;
- (ix) the storage of any and all aggregate material, or bulk storage, such as wood or of other loose materials, except to the extent necessary during construction of the Project;
- (x) the washing of any vehicles or equipment; or
- (xi) bars, retail liquor sales, marijuana sales, or any other uses that cater exclusively to adults.

15.3 Compliance with Reciprocal Easement Agreement. Tenant shall at all times comply with the provisions in the REA and shall require in the Space Sublease that all Space Subtenants, if applicable, comply with the REA.

15.4 Reserved.

15.5 Purchase of Personal Property by Landlord. At the termination of this Lease, if no Event of Default exists, Landlord has the right to purchase all Personal Property, including, without limitation, all signs, furniture, furnishings, equipment and supplies, placed in or on the Premises by Tenant, except any logos, trademarks, symbols, designs or Personal Property not owned by Tenant, at a price, determined by Tenant and agreed to by Landlord, not to exceed the fair market value thereof. If at the termination of this Lease, no Event of Default exists and Landlord elects not to purchase such Personal Property, Tenant must remove all such Personal Property within sixty (60) days of the termination of this Lease. If Tenant fails to remove such Personal Property within said period of time, such Personal Property will be deemed abandoned by Tenant and become the property of Landlord.

15.6 Surrender. Tenant must surrender to Landlord the Improvements, all other leased property and renewals and replacements thereof in good order, condition and repair, normal wear and tear excepted, upon termination of this Lease. Upon termination of this Lease, Landlord has the right to terminate all Space Subleases (if applicable). At the request of Landlord, Tenant must surrender the Premises to Landlord free of all Personal Property and fixtures belonging to Tenant, and in any event, Tenant must repair any damage to the Premises caused by such removal.

15.7 Temporary Cessation of Business. Temporary cessation of business by Tenant when necessary for the purpose of making alterations, repairs or Restoration or by reason of such reasonable interruptions as may be incidental to the conduct of its business will not be deemed a discontinuance of the operation of Tenant so long as the Premises are reopened promptly upon completion of such act or event. Nothing contained in this Section limits the effect of the Force Majeure provisions herein.

## ARTICLE 16 QUIET ENJOYMENT

Subject to the Permitted Exceptions, Landlord covenants and agrees that Tenant, upon observing and keeping all of the covenants, agreements and conditions of this Lease on its part to be kept, shall lawfully and quietly hold, occupy and enjoy said Premises during the Term without hindrance or molestation of anyone claiming by, through or under Landlord.

Notwithstanding the foregoing, Landlord shall have no liability to Tenant in the event of any defect in the title of Landlord whether or not such defect affects Tenant's rights of quiet enjoyment and, except as otherwise expressly provided for under the terms and provisions of this Lease, no such defect shall be grounds for a termination of this Lease by Tenant and Tenant's sole remedy shall be to obtain compensation for such event by pursuing its rights against any title insurance company or companies issuing title insurance policies to Tenant.

## ARTICLE 17 EVENTS OF DEFAULT; TERMINATION

17.1 Events of Default.

The occurrence of any one or more of the following events, which event shall not have been cured as provided in this Commercial Ground Lease, shall constitute an “**Event of Default**”



under the terms of this Lease (regardless of the pendency of any bankruptcy, reorganization, receivership, insolvency or other proceedings, in law, in equity or before any administrative tribunal which has or might have the effect of preventing Tenant from complying with the terms of this Lease). Notwithstanding any provision in this Lease to the contrary, no Event of Default will be deemed to have occurred until the Mortgagees, if any, have been notified as required by Section 35.10 and the applicable period of time in which the Mortgagees may cure the Event of Default pursuant to Section 35.10 has expired without the Event of Default having been cured.

(a) Failure to Pay Ground Rent Within Certain Time Period. Tenant shall fail to pay any Ground Rent, in the manner prescribed in Section 2.1 of the Lease, when due to Landlord within five (5) days after notice thereof from Landlord.

(b) Failure to Terminate Certain Proceedings Within Certain Time Period. Subject to the provisions of Sections 28.2 and 28.3, the filing by or against Tenant of any proceedings under any state or federal insolvency or bankruptcy law, or any comparable law that is now or hereafter may be in effect, whether for liquidation or reorganization, which proceedings if filed against Tenant are not dismissed or stayed within sixty (60) days;

(c) Failure to Stop Certain Order for Relief Under Certain Conditions. Subject to the provisions of Sections 28.2 and 28.3, the entry of an order for relief against Tenant under any bankruptcy or reorganization case which order has not been stayed or dismissed within sixty (60) days;

(d) Final Appointment of a Receiver Under Certain Conditions. Subject to the provisions of Sections 28.2 and 28.3, the appointment of a receiver, trustee or custodian of all or any part of the property of Tenant which appointment with respect to Tenant is not dismissed or stayed within sixty (60) days; provided that Tenant shall have an additional thirty (30) days to achieve such dismissal or stay if Tenant commences to pursue such relief within the first sixty (60) days; and further provided, however, that the appointment of a receiver pursuant to the exercise by a Mortgagee of its rights under a Mortgage shall not be an Event of Default hereunder;

(e) Unauthorized Assignment of Certain Property. Except for a transfer by the First Mortgage Lender through foreclosure or deed in lieu of foreclosure, the assignment of all or any part of the Commercial Parcels, by Tenant;

(f) Tenant's Failure to Notify Landlord Within Certain Time Period in Filing Certain Proceedings. The failure of Tenant to give written notice to Landlord of Tenant's intention to commence proceedings under any state or federal insolvency, bankruptcy or any comparable law that is now or hereafter may be in effect, whether for liquidation or reorganization, at least thirty (30) days prior to the commencement of such proceedings;

(g) Failure to Release Attachment Within Certain Time Period. A writ of attachment or execution is levied on this Lease which is not released within sixty (60) days;

(h) Abandonment of Premises Under Certain Conditions. Except as permitted by Article 11, the Premises are abandoned or cease to be used for the uses permitted hereunder, which abandonment or cessation is not cured within thirty (30) days after notice thereof from Landlord;

(i) Unauthorized Assignment of, or Changes to, this Lease Under Certain Conditions. Tenant suffers or permits an assignment of this Lease or any interest therein to occur in violation of this Lease, suffers or permits a Significant Change to occur in violation of this Lease or

sublets all or any portion of the Premises in violation of this Lease, which violation is not remedied within thirty (30) days after notice thereof from Landlord;

(j) Failure to Comply With Lease Terms Under Certain Conditions. Tenant shall fail to perform or comply with any other term hereof, and such failure shall continue beyond the applicable cure period, if any, or, if none, for more than thirty (30) days after notice thereof from Landlord, or if such default cannot reasonably be cured within such thirty (30)-day period, Tenant shall not within such period commence with due diligence and dispatch the curing of such default, or having so commenced, shall thereafter cease, fail or neglect to prosecute or complete with diligence and dispatch the curing of such default.

17.2 Special Provisions Concerning Mortgagees and Events of Default. Notwithstanding anything in this Lease to the contrary, however, the exercise by a Mortgagee of any of its remedies under its Mortgage or the exercise by the City of any of its remedies under the Residential Ground Lease shall not, in and of itself, constitute a default under this Lease.

## ARTICLE 18 IMPROVEMENTS

### 18.1 Changes to the Improvements.

(a) Changes. The City has a particular interest in the Commercial Parcels and in the nature and extent of the permitted changes to the Improvements. Accordingly, it desires to and does hereby impose the following particular controls on the Commercial Parcels and on the Improvements: during the term of this Lease, neither Tenant, nor any voluntary or involuntary successor or assign, shall make or permit any change in the Improvements, as change is hereinafter defined, unless the express prior written consent for any change shall have been requested in writing from the City and obtained, and, if obtained, upon such terms and conditions as the City may require. The City agrees not to withhold or delay its response to such a request unreasonably

(b) Definition of Change. "Change" as used in this Article means any alteration, modification, addition and/or substitution of or to the Commercial Parcels and the Improvements which differs materially from that which existed upon the completion of construction of the Improvements, and shall include without limitation the exterior design, exterior materials and/or exterior color, and/or relocation or removal of either the control room, the transformer room, or both. For purposes of the foregoing, exterior shall mean and include the roof of the Improvements. "Change" does not include any repair, maintenance, cosmetic interior alterations (e.g., paint, carpet, installation of moveable equipment and trade fixtures, and hanging of wall art) in the normal course of operation of the Improvements, any subtenant improvements to the Commercial Parcels installed for a permitted use of the Commercial Parcels, or as may be required in an emergency to protect the safety and well-being of the employees, guests and invitees of Tenant or a Space Subtenant.

(c) Enforcement. The City shall have any and all remedies in law or equity (including without limitation restraining orders, injunctions and/or specific performance), judicial or administrative, to enforce the provisions of this Article, including without limitation any threatened breach thereof or any actual breach or violation thereof.

18.2 Title to Improvements. Fee title to any Improvements shall be vested in Tenant and shall remain vested in Tenant during the term of this Lease. Subject to the rights of any Mortgagees and as further consideration for the City entering into this Commercial Ground Lease, at the expiration or earlier termination of this Commercial Ground Lease, fee title to all the Improvements shall vest in the City without further action of any party, without any obligation

by the City to pay any compensation therefor to Tenant and without the necessity of a deed from Tenant to the City.

### 18.3 Tenant Improvements.

(a) Tenant shall be responsible, at no cost to the City, for performing any work or construction related to the Improvements, at Tenant's expense, only by duly licensed and bonded contractors or mechanics, and subject to any conditions that City may reasonably impose. Tenant shall further be responsible, at no cost to the City, for obtaining all permits and licenses required in connection with any tenant improvements. Upon completion of any tenant improvements, Tenant shall furnish City with a copy of the final as-built plans and specifications. No approval by City of the plans, any changes thereto or of any alterations for purposes of this Lease shall be deemed to constitute approval of any federal, state or local regulatory authority with jurisdiction over the Premises or Tenant's use hereunder, and nothing herein shall limit Tenant's obligation to obtain all such regulatory approvals at no cost to the City.

(b) Tenant shall comply with the applicable requirements of San Francisco Administrative Code Section 23.61, as further set forth in Sections 36.8 and 36.19 below.

## ARTICLE 19 REMEDIES

The provisions of this Section 19 and the exercise of Landlord's remedies are subject to the limitations on recourse set forth in Article 31.

### 19.1 Landlord's Remedies Generally.

#### (a) Landlord's Rights and Tenant's Obligations Under an Event of Default.

Upon the occurrence of an Event of Default hereunder, Landlord may continue this Lease in full force and effect, and this Lease shall continue in effect and Landlord shall have the right to collect, Ground Rent, Additional Ground Rent and other sums when and as they become due. If Tenant abandons the Premises in violation of this Lease, Landlord may enter the Premises and relet the Premises, or any part thereof, to third parties for Tenant's account without notice to Tenant, Tenant's rights, if any, to any such notice under any applicable law being hereby waived, and alter or install or modify the Improvements at the Premises, or any portion thereof, and Tenant shall be liable immediately to Landlord for all costs Landlord incurs in enforcing this Lease, whether or not any action or proceeding is commenced, including, without limitation, the reasonable attorney fees and all costs, disbursements and expenses of Landlord's outside counsel, expert witness fees, transcript preparation fees and costs and document copying, exhibit preparation, courier, postage, facsimile expenses, brokers' fees or commissions, the costs of removing and storing the property of Tenant, costs incurred by Landlord in connection with reletting the Premises, or any portion thereof, and altering, installing, modifying and constructing tenant improvements required for a new tenant, and the costs of restoration and of repairing and maintaining the Premises or any portion thereof. Reletting may be for a period equal to, shorter or longer than the remaining Term of this Lease.

(b) Lease May Not Terminate Without Landlord's Consent. No act by Landlord allowed by this Section 19.1 shall terminate the Lease unless Landlord notifies Tenant that Landlord elects to terminate the Lease.

(c) Lease Termination Requires Landlord To Notify Tenant. Landlord may terminate Tenant's right to possession of the Premises or this Lease or both at any time after the occurrence of an Event of a Default by giving written notice of such termination, and such

termination shall then occur on the date set forth in such notice. Acts of maintenance and efforts to relet the Premises shall not constitute a termination of Tenant's right to possession. No act by Landlord other than giving notice to Tenant shall terminate this Lease.

(d) Cessation of Tenant's Rights to Sublet or Assign. Upon the occurrence of an Event of Default, Tenant shall have no right to sublet or assign its interest in the Premises and/or this Lease without Landlord's written consent, which may be given or withheld in Landlord's sole and unfettered discretion.

(e) Landlord's Remedies Are Cumulative. The remedies given to Landlord in this Section shall be in addition and supplemental to all other rights or remedies which Landlord may have at law or in equity.

(f) Personal Property. At the termination of this Lease, if an Event of Default exists, title to all Personal Property, except any logos, trademarks, symbols, designs or Personal Property not owned by Tenant, will vest in Landlord without any further action of any parties

#### 19.2 Continuation of Subleases and Other Agreements.

Except as provided in Article 17, in case of default by Tenant in the performance of any of the terms, covenants or agreements herein contained on the part of Tenant to be done, observed, kept and performed and the continuance thereof for the period hereinbefore provided for, or if Landlord shall for any lawful reason or cause recover or come into possession of the Premises before the date hereinbefore fixed for the expiration of the Term hereof, Landlord shall have the right, at its sole option, to take over any and all Space Subleases of the Premises, if applicable, or any part thereof and all concessions and licenses and agreements by Tenant for the maintenance thereof or supplies thereof, and at Landlord's option to have and succeed to all the risks and privileges of said Space Subleases, or concessions, licenses or agreements, or such of them as it may elect to take over and assume, and Tenant upon any such default by Tenant or recovery of possession by Landlord hereby expressly assigns and transfers to Landlord such of the Space Subleases, or concessions, licenses and agreements as Landlord may elect to take over and assume as may exist and be in force and effect at the time of said default and recovery of possession and all deposits with Landlord pursuant thereto; and Tenant hereby further expressly covenants that, upon request of Landlord, Tenant will execute, acknowledge and deliver to Landlord such further instruments as may be necessary or desirable to vest in Landlord the then existing Space Subleases of said Premises or any part thereof and the licenses, concessions and agreements then in force, as above specified.

### ARTICLE 20 LANDLORD'S EQUITABLE RELIEF

No expiration or termination of this Lease pursuant to the terms hereof or by operation of law or otherwise and no repossession of the Premises or any part thereof pursuant to the term hereof or by operation of law or otherwise, shall relieve Tenant of its liabilities and obligations hereunder arising prior to termination of this Lease, all of which shall survive such expiration, termination or repossession, including, without limitation, the rights of Landlord for indemnification for liability, personal injuries or property damage, nor shall anything in this Lease be deemed to affect the right of Landlord to equitable relief where such relief does not impose personal liability on Tenant which is inconsistent with the provisions of Article 32.

### ARTICLE 21 NO WAIVER BY LANDLORD OR TENANT

No failure by Landlord or Tenant to insist upon the strict performance of any term hereof or to exercise any right, power or remedy consequent upon a breach thereof, and no submission

by Tenant or acceptance by Landlord of full or partial Ground Rent during the continuance of any such breach shall constitute a waiver of any such breach or of any such term. No waiver of any breach shall affect or alter this Lease, which shall continue in full force and effect, or the respective rights of Landlord or Tenant with respect to any other then existing or subsequent breach.

## ARTICLE 22 DEFAULT BY LANDLORD; TENANT'S REMEDIES

22.1 Default by Landlord; Tenant's Remedies. Landlord shall be deemed to be in default hereunder if Landlord shall fail to perform or comply with any term hereof and such failure shall continue for more than the time of any cure period provided herein, or, if no cure period is provided herein, for more than thirty (30) days after written notice thereof from Tenant, or, if such default cannot reasonably be cured within such thirty (30)-day period, Landlord shall not within such period commence with due diligence and dispatch the curing of such default, or, having so commenced, shall thereafter fail or neglect to prosecute or complete with diligence and dispatch the curing of such default. Upon such default by Landlord, Tenant may exercise any remedy available at law or at equity. including, but not limited to, specific performance.

22.2 Survival of Certain Obligations. Subject to the provisions of Section 22.1, no expiration, termination or repossession of this Lease pursuant to the term hereof or by operation of law or otherwise, shall relieve Landlord of its liabilities and obligations hereunder arising prior to such expiration, termination or repossession of this Lease, all of which shall survive such expiration, termination or repossession, including, without limitation, the rights of Tenant for indemnification for liability, for personal injuries or property damage.

## ARTICLE 23 ACCEPTANCE OF SURRENDER

No modification, termination or surrender of this Lease or surrender of the Premises or any part thereof or of any interest therein by Tenant shall be valid or effective unless agreed to and accepted in writing by Landlord and Mortgagee, and no act by any representative or agent of Landlord, other than such a written agreement and acceptance by Landlord, shall constitute an acceptance thereof.

## ARTICLE 24 NO MERGER OF TITLE

There shall be no merger of the leasehold estate created by this Lease with the fee estate in the Premises by reason of the fact that the same person may own or hold (a) the leasehold estate created by this Lease or any interest in such leasehold estate, and (b) any interest in such fee estate; and no such merger shall occur unless and until all persons having any interest in (i) the leasehold estate created by this Lease and (ii) the fee estate in the Premises shall join in and record a written instrument effecting such merger.

## ARTICLE 25 END OF LEASE TERM

Upon the expiration or other termination of the Term, Tenant shall quit and surrender to Landlord the Premises in good order, condition and repair, reasonable wear and tear excepted to the extent the same is consistent with maintenance of the Premises in good order, condition and repair. Tenant hereby agrees to execute all documents as Landlord may deem necessary to evidence such termination of this Lease. Any holding over by Tenant after the expiration or termination of this Lease shall not constitute renewal hereof or give Tenant any rights hereunder or in the Premises, except with the prior written consent of Landlord, and Tenant shall be a

Tenant at sufferance hereunder. Ground Rent during such periods of holding over shall be at the rate of one hundred and fifty percent (150%) of all Ground Rent, which Ground Rent (shall be computed on an actual basis) shall be computed on the basis of the average monthly amount thereof accruing during the immediately preceding nine-quarter period.

#### ARTICLE 26 PROVISIONS SUBJECT TO APPLICABLE LAW

All rights, powers and remedies provided herein may be exercised only to the extent that the exercise thereof does not violate any applicable law, and are intended to be limited to the extent necessary so that they will not render this Lease invalid, unenforceable or not entitled to be recorded under any applicable law.

#### ARTICLE 27 CUMULATIVE REMEDIES; NO WAIVER

Subject to the provisions of Article 31, the specific remedies to which Landlord may resort under the terms of this Lease are cumulative and are not intended to be exclusive of any other remedies or means of redress to which they may be lawfully entitled. The failure of Landlord to insist in anyone or more cases upon the strict performance of any of the covenants of this Lease, or to exercise any option herein contained, shall not be construed as a waiver or relinquishment for the future of such covenant or option. A receipt by Landlord for Ground Rent with knowledge of the breach of any covenant hereto' shall not be deemed a waiver of such breach, and no waiver, change, modification or discharge by either party hereto of any provision in this Lease shall be deemed to have been made or shall be effective unless expressed in writing and signed by both Landlord and Tenant. Subject to the provisions of Articles 31 and 32, in addition to the other remedies in this Lease provided, Landlord and Tenant shall be entitled to the restraint by injunction of the violation, or threatened violation, of any of the covenants, conditions, or provisions of this Lease, or to a decree compelling performance of any of such covenants, conditions or provisions.

#### ARTICLE 28 NOTICES

##### 28.1 Notices.

All notices, demands, consents, and requests which may or are to be given by any party to the other shall be in writing. All notices, demands, consents and requests to be provided hereunder shall be deemed to have been properly given on the date sent if served personally on a day that is a business day, or, if mailed, on the date that is three days after the date when sent in the United States registered or certified mail, return receipt requested, postage prepaid, in either case, addressed as follows:

If to Tenant:

681 Florida Street Commercial LLC  
201 Eddy Street  
San Francisco, CA 94102  
Attn: Maurilio Leon

If to Landlord:

City and County of San Francisco  
Mayor's Office of Housing and Community Development  
1 South Van Ness Avenue, 5th Floor

San Francisco, California 94103  
Attention: Executive Director

or at such other place or places in the United States as each such party may from time to time designate by written notice to the other.

#### 28.2 Form and Effect of Notice.

Every notice given to a party or other person under this Section must state (or must be accompanied by a cover letter that states):

- (a) the Section of this Lease pursuant to which the notice is given and the action or response required, if any;
- (b) if applicable, the period of time within which the recipient of the notice must respond thereto; and
- (c) if applicable, that the failure to object to the notice within a stated time period will be deemed to be the equivalent of the recipient's approval of or consent to the subject matter of the notice.

In no event shall a recipient's approval of or consent to the subject matter of a notice be deemed to have been given by its failure to object thereto if such notice (or the accompanying cover letter) did not fully comply with the requirements of Subsection 28.2(a) and (b). The effectiveness of notices sent by Landlord to Tenant shall not be invalidated or impaired by a failure of Landlord to send copies of notices to any person or entity other than Tenant.

#### 28.3 Time of Performance.

Except as provided herein, all performance (including cure) dates expire at 5:00 p.m. Pacific Standard/Daylight Savings Time on the performance or cure date. Provisions in this Lease relating to number of days will be calendar days, unless otherwise specified, provided that if the last day of any period to give notice, reply to a notice or to undertake any other action is not a Business Day, then the last day for undertaking the action or giving or replying to the notice will be the next succeeding Business Day. Time is of the essence in the performance of all the terms and conditions in this Lease.

### ARTICLE 29 SEVERABILITY

If any term or provision of this Lease or application thereof to any party, parties, person or circumstances is found to be invalid or unenforceable to any extent, the remainder of this Lease and its application to parties, persons or circumstances other than those as to which it is held invalid or unenforceable will not be affected, and each term and provision of this Lease will be valid and enforceable to the fullest extent permitted by law.

### ARTICLE 30 SUCCESSORS AND ASSIGNS BOUND; GOVERNING LAW

#### 30.1 Successors and Assigns Bound.

This Lease shall be binding upon and inure to the benefit of the successors and assigns of the City and Tenant and where the term "Tenant" or "City" is used in this Lease, it shall mean and include their respective successors and assigns; provided, however, that the City shall have

no obligation under this Lease to, nor shall any benefit of this Lease accrue to, any unapproved successor or assign of Tenant where City approval of a successor or assign is required by this Lease.

### 30.2 Governing Law.

This Lease shall be construed and enforced in accordance with the laws of the State of California and the City's Charter and Municipal Codes.

## ARTICLE 31 LANDLORD'S RECOURSE AGAINST TENANT

Landlord may recover from Tenant, but not from any officer, member, director, employee, representative or attorney, past, present or future of Tenant, and/or any Mortgagee that has acquired Tenant's interest in this Lease and/or the Premises at a foreclosure sale or by deed in lieu of foreclosure of the Mortgage held by such Mortgagee and/or any successor to Tenant and any such Mortgagee, only those damages that arise out of or in connection with (i) any Impositions not paid by Tenant; (ii) the amount of any insurance premiums paid for by Landlord pursuant to this Lease; (iii) the application of any insurance or Condemnation proceeds in a manner inconsistent with or contrary to the provisions of this Lease, except as applied as required by any Mortgage; (iv) the cost of razing any Improvements Tenant fails to raze in accordance with the terms of this Lease; (v) any damages suffered by Landlord as the result of the breach by Tenant of the covenants contained in this Lease, whether or not any action or proceeding is commenced, including, without limitation, reasonable attorney fees and all costs, disbursements and expenses of Landlord's outside counsel, expert witness fees, transcript preparation fees and costs and document copying, exhibit preparation, courier, postage, and facsimile expenses; (vi) any expenses in enforcing the limited recourse provisions of this Article 31, whether or not any action or proceeding is commenced, including, without limitation, reasonable attorney fees and all costs, disbursements and expenses of Landlord's outside counsel, expert witness fees, transcript preparation fees and costs and document copying, exhibit preparation, courier, postage, and facsimile expenses; (vii) the portion of any amounts paid to Tenant for the period ending on the date of termination of this Lease which Tenant is required to pay Landlord as Ground Rent under this Lease; and (viii) waste committed or permitted by Tenant.

## ARTICLE 32 RECOURSE AGAINST LANDLORD

### 32.1 No Recourse to Other Persons.

Tenant agrees that it will have no recourse with respect to any obligation of Landlord under this Lease, or for any claim based upon this Lease or otherwise, against any officer, director, employee, Supervisors, representative or attorney, past, present or future, of Landlord, or against any person other than Landlord, or against Landlord except to the extent of the value of Landlord's interest in the Premises, whether by virtue of any constitution, statute, rule of law, rule of equity, enforcement of any assessment as penalty, or by reason of any matter prior to the execution and delivery of this Lease, or otherwise. By Tenant's execution and delivery hereof and as part of the consideration for Landlord's obligations hereunder all such liability is expressly waived.

### 32.2 Limitation on Landlord's Liability.

In the event of any transfer of Landlord's interest in and to the Premises, Landlord, subject to the provisions hereof, (and in case of any subsequent transfers, the then transferor) will



automatically be relieved from and after the date of such transfer of all liability with regard to the performance of any covenants or obligations on the part of Landlord (or such transferor, as the case may be) contained in this Lease thereafter to be performed, but not from liability incurred by Landlord (or such transferor, as the case may be) on account of covenants or obligations to be performed by Landlord (or such transferor, as the case may be) hereunder prior to the date of such transfer; provided, however, that (a) any funds in Landlord's possession (or in the possession of the then transferor at the time of such transfer) in which Tenant has an interest must be turned over to the transferee, in trust, for application pursuant to the provisions hereof and such transferee shall assume all liability for all such funds so received by such transferee from Landlord and (b) any amount then due and payable to Tenant by Landlord or the then transferor under any provisions of this Lease must be paid to Tenant.

### ARTICLE 33 TENANT TO FURNISH AND EQUIP THE IMPROVEMENTS

#### 33.1 Tenant to Furnish and Equip the Improvements.

Tenant covenants and agrees to furnish and equip the Improvements with all fixtures, furniture, furnishings, equipment, machinery, supplies and other personalty of a quantity and quality necessary to operate the Premises in accordance with the provisions of this Lease.

#### 33.2 Landlord's Lien.

If Landlord elects such lien, Tenant hereby grants to Landlord a lien in all of its Personal Property, and all products and proceeds thereof, as security for the payment and performance of Tenant's obligations hereunder, and agrees to execute a financing statement evidencing such lien to secure the performance by Tenant of all of its (or their) obligations under this Lease; provided, however, that the foregoing lien shall be subject and subordinate to any lien made in favor of a Mortgagee; upon the request of any such Mortgagee, Landlord shall execute a subordination agreement in form and substance reasonably satisfactory to such Mortgagee and to Landlord. Landlord hereby agrees to subordinate its lien in all Personal Property to any purchase money lien in any Personal Property (such subordination shall be self-operative; however, in confirmation thereof, upon the request of each such lienor in Tenant's Personal Property, Landlord shall execute a subordination agreement in form and substance reasonably satisfactory to such lienor and to Landlord). if any of such Personal Property is leased from third parties, Tenant agrees to collaterally assign its leasehold interest to Landlord upon terms and conditions and pursuant to an assignment acceptable in form and substance to Landlord to secure the performance by Tenant of all of its obligations under this Lease. Tenant shall execute from time to time such additional documents as may be necessary to effectuate and evidence such assignments if requested to do so by Landlord. Upon the occurrence of an Event of Default on the part of Tenant, Landlord shall have the immediate right of possession of all of the Personal Property and the right to assume the leasehold interest of Tenant in such Personal Property, subject to the interest of the lien of any Mortgagee.

### ARTICLE 34 NO JOINT VENTURE

Nothing contained in this Lease shall be deemed or construed as creating a partnership or joint venture between Landlord and Tenant or between Landlord and any other party, or cause Tenant to be responsible in any way for the debts or obligations of Landlord, except as otherwise provided to the contrary herein, or cause Landlord to be responsible in any way for the debts or obligations of Tenant or any other party.

## ARTICLE 35 MORTGAGE OF LEASEHOLD

35.1 No Mortgage Except as Set Forth Herein. Except as permitted in this Article 35 or as consented to by Landlord, Tenant shall not:

(a) No Mortgages, Except as Permitted. Engage in any financing or other transaction creating any mortgage or deed of trust upon the Premises or upon Tenant's leasehold estate therein; or

(b) No Liens/Encumbrances Except as Permitted. Place or suffer to be placed upon the Premises or Tenant's leasehold estate therein any lien or other encumbrances (other than as permitted by this Lease). Any such mortgage, encumbrance or lien not permitted by this Article 35 shall be deemed to be a violation of this covenant on the date of its execution or filing of record regardless of whether or when it is foreclosed or otherwise enforced.

35.2 Leasehold Liens.

(a) Tenant Remains Liable to pay Ground Rent. At any time and from time to time during the Term, Tenant may assign or encumber the estate created by this Lease by way of leasehold mortgages or other security instruments of any kind to the extent permitted hereby; provided, however, that notwithstanding any foreclosure thereof, Tenant shall remain liable for the payment of Ground Rent and other sums payable hereunder to the extent provided in this Lease.

(b) No Greater Rights to Mortgagees, Except as Granted. With the exception of the rights expressly granted to Mortgagees in this Lease, the execution and delivery of a Mortgage shall not give or be deemed to give a Mortgagee any greater rights than those granted to Tenant hereunder.

(c) Rights Apply to no More Than two Mortgagees. Notwithstanding anything to the contrary set forth herein, any rights given hereunder to Mortgagees shall not apply to more than two (2) Mortgagees at any one time. Once a Mortgagee is designated by Tenant, Tenant shall not designate different or additional Mortgagees without the written consent of the Mortgagees first designated. In the event that at any time there are more than two (2) Mortgagees, Tenant shall notify Landlord in writing of the Mortgagee to which such rights should apply.

35.3 Notice of Liens. Tenant shall notify Landlord promptly upon becoming aware of any lien or encumbrance of which Tenant has knowledge and which has been recorded against or attached to the Premises or Tenant's leasehold estate hereunder after the date of this Lease whether by act of Tenant or otherwise, other than Mortgages expressly permitted hereunder or consented to by Landlord.

35.4 Purpose of Mortgage.

(a) During Term. During the Term, a Mortgage can be made for any purpose.

(b) Landlord Statement Permitting Security Instruments. Landlord agrees within thirty (30) days after request by Tenant to give to any holder or proposed holder of a mortgage, deed of trust, sale and leaseback or other form of conveyance a statement in recordable form as to whether such mortgage, deed of trust, sale and leaseback or other form of conveyance is permitted hereunder to secure all of the advances and indebtedness stated by the terms of the applicable financing documents. Except as set forth in such statement, such a statement shall estop Landlord from asserting that such mortgage, deed of trust, sale and leaseback or other form of conveyance is not permitted hereunder, but shall create no liability on Landlord, and, if the

same states that such conveyance is not permitted, shall set forth the reasons therefor in reasonable detail. In making a request for such statement, Tenant shall furnish Landlord copies of such financing documents as are required to permit Landlord to make the determination whether such conveyance is permitted hereby. In no event, however, shall any failure by Tenant or other party to comply with the terms of any Mortgage, including without limitation the use of any proceeds of any debt, the repayment of which secured by a Mortgage, be deemed to invalidate the lien of a Mortgage.

(c) Mortgagee Not Obligated to Construct. A Mortgagee, including the successors, assigns or designees of the Holder, is not obligated to complete any construction of the Improvements or to guarantee such completion; and no covenant or any other provision of this Lease may be construed to obligate the Mortgagee or its successors, assigns or designees. However, if a Mortgagee undertakes to complete or guarantee the completion of the construction of the Improvements, nothing in this Lease will be deemed or construed to permit or authorize a Mortgagee or its successors, assigns or designees to devote the Commercial Parcels or any portion thereof to any uses, or to construct any Improvements on the Commercial Parcels, other than those uses or Improvements authorized under Section 15.1 and any reasonable modifications in plans proposed by a Mortgagee or its successors in interest proposed for the viability of the Commercial Project approved by the City in its reasonable discretion. To the extent any Mortgagee or its successors in interest wish to change such uses or construct different improvements, Mortgagee or its successors in interest must obtain the advance written consent of the City.

(d) Failure of Mortgage to Complete Construction. In any case where six (6) months after assumption of obligations under Section 35.4(c) above, a Mortgagee, having first exercised its option to complete the construction, has not proceeded diligently with completion of the construction, the City will have all the rights against the Mortgagee it would otherwise have against Tenant under this Lease for events or failures occurring after

### 35.5 Interest Covered by Mortgage.

A Mortgage recorded for the Commercial Parcels shall cover no interest in any real property other than (a) Tenant's leasehold interest in the Commercial Parcels and fee interest in the Improvements thereon or some portion thereof, (b) any subleases thereon, if applicable, (c) any Personal Property of Tenant, (d) Tenant's interest, and (e) real property interests of Tenant directly related to Tenant's interest in or use of the foregoing interests described in clauses (a)-(d), unless expressly approved by Landlord.

35.6 Institutional Lender; Other Permitted Mortgagees. A Mortgage may be given only to a lender which shall have been approved in writing by Landlord.

### 35.7 Rights Subject to Lease.

(a) Rights Acquired by a Mortgagee. All rights acquired by a Mortgagee under any Mortgage shall be subject to each and all of the covenants, conditions and restrictions set forth in this Lease, and to all rights of Landlord hereunder, none of which covenants, conditions and restrictions is or shall be waived by Landlord by reason of the giving of such Mortgage.

(b) Mortgagee's Rights to Prevent Termination. Subject to the terms and conditions of Section 35.10 below, each Mortgagee has the right, but not the obligation, at any time before termination of this Lease and without payment of any penalty other than the interest on unpaid rent, to pay all of the rents due under this Lease, to effect any insurance, to pay any taxes and assessments, to make any repairs and improvements, to do any other act or thing required of Tenant or necessary and proper to be done in the performance and observance of the agreements,

covenants, and conditions of this Lease to prevent a termination of this Lease to the same effect as if the same had been made, done, and performed by Tenant instead of by Mortgagee.

35.8 Required Provisions of any Mortgage. Except for the First Mortgage Lender, Tenant agrees to have any Mortgage provide the following:

(a) That the Mortgagee shall by registered or certified mail give written notice to Landlord of the occurrence of any event of default under the Mortgage;

(b) That Landlord shall be given notice at the time any Mortgagee initiates any foreclosure action. It shall not be deemed a breach of this Lease if Landlord acknowledges compliance with this Section 35.8 in a separate agreement entered into with a Mortgagee.

(c) In the event of a default or breach by Tenant under any Mortgage, and Tenant's failure to timely commence or diligently prosecute cure of such default or breach, Landlord may, at its option, cure such breach or default during the one hundred ten (110) days after the date that the Mortgagee files a notice of default. In such event, Landlord will be entitled to reimbursement from Tenant of all costs and expenses reasonably incurred by the City in curing the default or breach. Landlord will also be entitled to a lien upon the leasehold estate or any portion thereof to the extent such costs and disbursements are not reimbursed by Tenant. Any such lien will be subject to the lien of any then-existing Mortgage authorized by this Lease, including any lien contemplated because of advances yet to be made. After ninety (90) days following the date of Mortgage filing a notice of default and expiration of all applicable cure periods of Tenant under the terms of the applicable Mortgage, the City will also have the right to assign Tenant's interest in the Lease to another entity, subject to all Mortgagees' (if any) written consent, and which consent may be conditioned, among other things, upon the assumption by such other entity of all obligations of Tenant under the Mortgage and the assignee meeting all reasonable underwriting standards of the Mortgage.

35.9 Notices to Mortgagee.

(a) Landlord's Notice to Mortgagee about Tenant's Default. If Tenant shall have granted any Mortgage and if the Mortgagee thereunder shall have given to Landlord written notice substantially in the form provided in Subsection (b), Landlord shall give to Mortgagee a copy of any and all notices of default or of the occurrence of an Event of Default from time to time given to Tenant by Landlord at the same time as and whenever any such notice shall be given by Landlord to Tenant, addressed to such Mortgagee at the address last furnished to Landlord. Landlord shall acknowledge in writing its receipt of the name and address of a Mortgagee so delivered to Landlord. No such notice by Landlord shall be deemed to have been given to Tenant unless and until a copy thereof shall have been so given to Mortgagee. Any such notices to Mortgagee shall be given in the same manner as provided in Section 28.2.

(b) Mortgagee's Notice Requesting Landlord to Notify Mortgagee. The Mortgagee under any Mortgage shall be entitled to receive notices from time to time given to Tenant by Landlord under this Lease in accordance with Subsection (a) above provided such Mortgagee shall have delivered a notice to Landlord in substantially the following form:

The undersigned does hereby certify that it is a Mortgagee, as such term is defined in that certain Lease entered into by and between the City and County of San Francisco, as Landlord, and 681 Florida Street Commercial LLC, as Tenant ("**Lease**"), of Tenant's interest in this Lease demising the Commercial Parcels. The undersigned hereby requests that copies of any and all notices from time to time given under this Lease to Tenant by Landlord be sent to the undersigned at the following address:

35.10 Mortgagee's Right to Cure. If Tenant, or Tenant's successors or assigns, shall mortgage this Lease in compliance with the provisions of this Section 35, then, so long as any such Mortgage shall remain unsatisfied of record, the following provisions shall apply, and Landlord may not terminate this Lease or enforce any of its remedies hereunder so long as any Mortgagee has a right to cure the applicable default of Tenant:

(a) Periods for Mortgagee to Cure Tenant's Default. In the case of any notice of default given by Landlord to Tenant and Mortgagee in accordance with this Lease, the Mortgagee shall have the same concurrent cure periods as are given Tenant under this Lease for remedying a default or causing it to be remedied, plus, in each case, an additional period of (30) days after the later to occur of (i) the expiration of such cure period provided Landlord has delivered timely notice to the Mortgagee in accordance with this Lease, or (ii) the date that Landlord has served a notice of default upon Mortgagee provided Mortgagee shall have the entirety of the applicable initial cure period available to it in addition to the stated thirty (30) day period, and Landlord shall accept such performance by or at the instance of the Mortgagee as if the same had been made by Tenant; provided, however, if such default cannot reasonably be cured or remedied within such additional thirty (30) period, such cure period shall be extended (and no Event of Default shall be deemed to have occurred under this Lease) in Landlord's reasonable discretion so long as the Mortgagee commences the cure or remedy within such period, and prosecutes the completion thereof with diligence and dispatch, subject to Force Majeure and delays caused by bankruptcy or insolvency proceedings.

(b) Instances When Landlord Would Forebear From Taking Action on Tenant's Default. Anything herein contained to the contrary notwithstanding, upon the occurrence of an Event of Default, other than an Event of Default due to a default in the payment of money or other default reasonably susceptible of being cured prior to Mortgagee obtaining possession (each of which shall be subject to the cure provision set forth in Section 35.10(a) above), Landlord shall take no action to effect a termination of this Lease if, prior to the expiration of the cure provision set forth in Section 35.10(a), including any extension granted by Landlord, a Mortgagee shall have (x) obtained possession of the Premises (including possession by a receiver), or (y) commenced foreclosure proceedings or otherwise acquire Tenant's interest under this Lease, and thereafter promptly prosecutes and completes such proceedings with diligence and dispatch (subject to Force Majeure and delays caused by bankruptcy or insolvency proceedings). A Mortgagee, upon acquiring Tenant's interest under this Lease, shall be required promptly to cure all other defaults for which the Mortgagee has received notice pursuant to Section 35.10 then reasonably susceptible of being cured by such Mortgagee. The foregoing provisions of this Subsection (b) are subject to the following: (i) no Mortgagee shall be obligated to continue possession or to continue foreclosure proceedings after the defaults or Events of Default hereunder referred to shall have been cured; (ii) nothing herein contained shall preclude Landlord, subject to the provisions of this Section, from exercising any rights or remedies under this Lease (other than a termination of this Lease to the extent otherwise permitted hereunder) with respect to any other Event of Default by Tenant during the pendency of such foreclosure proceedings; and (iii) such Mortgagee shall agree with Landlord in writing to comply during the period Landlord forebears from terminating this Lease with such of the terms, conditions and covenants of this Lease as are reasonably susceptible of being complied with by such Mortgagee prior to obtaining possession of the Premises. Notwithstanding anything to the contrary, including an agreement by Mortgagee given under clause (iii) of the preceding sentence, Mortgagee shall have the right at any time to notify Landlord that it has relinquished possession of the Premises or that it will not institute foreclosure proceedings or, if such foreclosure proceedings have commenced, that it has discontinued them, and, in such event, the Mortgagee shall have no further liability under such agreement from and after the date it delivers such notice to Landlord, and, thereupon, Landlord shall be entitled to seek the termination of this Lease as otherwise herein provided. Upon any such termination, the provisions of Section 35.10(d) shall apply. Notwithstanding anything to the contrary contained herein, in no event shall the First

Mortgage Lender be required, as a condition to preventing the termination of this Lease, or obtaining a new ground lease hereunder, to (A) cure any default by Tenant under Section 35.8(c) of this Lease, or (B) the cure any default by Tenant in the payment of any amounts payable by Tenant under any indemnification provisions of this Lease, and upon completion of a foreclosure (or deed in lieu thereof), all such defaults shall automatically be deemed cured and waived.

(c) Court Action Preventing Foreclosure. If a Mortgagee is prohibited by any process or injunction issued by any court or because of any action by any court having jurisdiction of any bankruptcy or insolvency proceeding involving Tenant from commencing or prosecuting foreclosure or other appropriate proceedings in the nature of foreclosure, the times specified in Sections 35.10(a) and 35.10(b) above for commencing or prosecuting such foreclosure or other proceedings will be extended for the period of such prohibition. If this Lease is terminated or rejected by Tenant in bankruptcy, then Landlord agrees to enter into a new ground lease with the Lender (or its designee) as set forth in Section 35.10(d) below.

(d) Landlord's Notice to Mortgagee Upon Lease Termination and Mortgagee's Option. In the event of the termination of this Lease prior to the expiration of the Term, except (i) by eminent domain, or (ii) as the result of damage or destruction as provided in Article 10, Landlord shall serve upon the Mortgagee written notice that this Lease has been terminated, together with a statement of any and all sums which would at that time be due under this Lease but for such termination, and of all other defaults, if any, under this Lease then known to Landlord. The Mortgagee shall thereupon have the option to obtain a new Lease in accordance with land upon the following terms and conditions:

(i) Upon the written request of the Mortgagee, within thirty (30) days after service of such notice that this Lease has been terminated, Landlord shall enter into a new lease of the Premises with the most senior Mortgagee giving notice within such period;

(ii) If there is more than one Mortgagee, Landlord will offer the new lease to each Mortgagee in the order of priority until accepted; and

(iii) Such new Lease shall be entered into at the reasonable cost of the Mortgagee thereunder, shall be effective as of the date of termination of this Lease, and shall be for the remainder of the Term and at the Ground Rent and upon all the agreements, terms, covenants and conditions hereof, including any applicable rights of renewal or extension. Such new Lease shall require the Mortgagee to perform any unfulfilled obligation of Tenant under this Lease which is reasonably susceptible of being performed by such Mortgagee other than obligations of Tenant with respect to construction of the Improvements, which obligations shall be performed by Mortgagee in accordance with this Lease. Upon the execution of such new Lease, the Mortgagee shall pay any and all sums which would at the time of the execution thereof be due under this Lease but for such termination, and shall pay all expenses, including reasonable counsel fees, court costs and disbursements incurred by Landlord in connection with such defaults and termination, the recovery of possession of the Premises, and the preparation, execution and delivery of such new Lease. Upon the execution of such new Lease, Landlord shall allow the Mortgagee, and such Mortgagee shall be entitled to, an adjustment in Ground Rent in an amount equal to the net income derived by Landlord from the Premises during the period from the date of termination of this Lease to the date of execution of such new Lease.

(e) Exercise of Mortgagee's Rights. Any rights of a Mortgagee under this Section, as amended hereby, may be exercised by or through its nominee or designee other than Tenant; provided, however, that no Mortgagee shall acquire title to this Lease through a nominee or designee which is not a person otherwise permitted to become Tenant hereunder; provided, further that a Mortgagee may acquire title to this Lease through a wholly owned (directly or indirectly) subsidiary of Mortgagee.

(f) Automatic Transfer of Tenant's Rights Under Subleases. If applicable, effective upon the commencement of the term of any new Lease executed pursuant to Section 35.10(d), all subleases then in effect shall be assigned and transferred without recourse by Landlord to Mortgagee and all monies on deposit with Landlord which Tenant would have been entitled to use but for the termination or expiration of this Lease may be used by Mortgagee for the purposes of and in accordance with the provisions of such new lease. Between the date of termination of this Lease and the later of (1) the expiration of the election period for Mortgagee to elect to execute a new Lease or (2) if so elected by the Mortgagee, the commencement of the term of the new lease, Landlord shall not (i) enter into any new subleases, management agreements or agreements for the maintenance of the Premises or the supplies therefor which would be binding upon Mortgagee if Mortgagee enters into a new lease, (ii) cancel or materially modify any of the existing subleases, management agreements or agreements for the maintenance of the Premises or the supplies therefor, or (iii) accept any cancellation, termination or surrender thereof without the written consent of Mortgagee, which consent shall not be unreasonably withheld or delayed. Effective upon the commencement of the term of the new lease, Landlord shall also transfer to Mortgagee, its designee or nominee (other than Tenant), without recourse, all Personal Property.

(g) Benefits Inure to Mortgagee Holder. Anything herein contained to the contrary notwithstanding, the provisions of this Section shall inure only to the benefit of the holders of the Mortgages which are permitted hereunder.

(h) Mortgagee's Written Consent Required for Material Revisions to this Lease. No agreement between Landlord and Tenant materially amending, terminating or surrendering this Lease, or election by Tenant not to continue this Lease as provided for herein, shall be valid or effective without Mortgagee's written consent.

(i) No Merger of Landlord and Tenant's Interests in this Lease Without Mortgagee's Consent. No union of the interests of Landlord and Tenant herein shall result in a merger of this Lease in the fee interest, so long as any Mortgage shall be unsatisfied, without Mortgagee's written consent.

(j) Mortgagee not Liable without Ownership of Leasehold Interest. Anything herein contained to the contrary notwithstanding, no Mortgagee, or its designee or nominee, shall become liable under the provisions of this Lease unless and until such time as it becomes, and then only for so long as it remains, the owner of this leasehold estate created hereby.

(k) Instances of When Mortgagee is Not Obligated to Cure an Event of Default. Except as provided herein, a Mortgagee, and its designee or nominee (other than Tenant), shall have no obligation to cure any Event of Default by Tenant under this Lease.

35.11 Assignment by Mortgagee. If a Mortgagee or a purchaser at a foreclosure sale shall acquire Tenant's interest in this Lease as a result of a sale under said Mortgage pursuant to a power of sale contained therein, pursuant to a judgment of foreclosure, through any transfer in lieu of foreclosure, or through settlement of or arising out of any pending or contemplated foreclosure, bankruptcy or insolvency action, or in the event a Mortgagee becomes Tenant under this Lease or any new Lease obtained pursuant to the terms hereof, such Mortgagee's or purchaser's right thereafter to assign or transfer this Lease or such new Lease shall be subject to the restrictions of Article 15. In the event Mortgagee subsequently assigns or transfers its interest under this Lease after acquiring the same by foreclosure or deed in lieu of foreclosure or subsequently assigns or transfers its interest under any new lease obtained pursuant to the terms thereof, and in connection with any such assignment or transfer, Mortgagee takes back a mortgage or deed of trust encumbering such leasehold interest to secure a portion of the purchase

price given to Mortgagee for such assignment of transfer, then such mortgage or deed of trust shall be considered a Mortgage, and Mortgagee shall be entitled to receive the benefit and enforce the provisions of this Article and any other provisions of this Lease intended for the benefit of the holder of a Mortgage.

35.12 Preservation of Leasehold Benefits. Until such time as a Mortgagee notifies Landlord in writing that the obligations of Tenant under its Mortgage have been satisfied, the City agrees:

(i) That subject to Section 17.1 the City shall not voluntarily cancel or surrender this Lease, or accept a voluntary cancellation or surrender of this Lease by Tenant, or amend this Lease to materially increase the obligations of Tenant or the rights of Landlord under this Lease, without the prior written consent of the Mortgagee (which may not be unreasonably withheld or delayed);

(ii) That Landlord shall not enforce against a Mortgagee any waiver or election made by Tenant under this Lease that has a material adverse effect on the value of the leasehold estate without the prior written consent of the Mortgagee (which will not be unreasonably withheld or delayed); and

(iii) That Landlord shall provide reasonable prior notice to each Mortgagee of any proceedings for adjustment or adjudication of any insurance or condemnation claim involving the Premises and will permit each Mortgagee to participate in the proceedings as an interested party.

## ARTICLE 36 CITY REQUIREMENTS

### 36.1 Nondiscrimination.

(a) Tenant's Covenant not to Discriminate. In the performance of this Lease, Tenant agrees not to discriminate against any employee, any City employee working with Tenant, or applicant for employment with Tenant, or against any person seeking accommodations, advantages, facilities, privileges, services, or membership in all business, social, or other establishments or organizations, on the basis of the fact or perception of a person's race, color, creed, religion, national origin, ancestry, age, height, weight, sex, sexual orientation, gender identity, domestic partner status, marital status, disability or Acquired Immune Deficiency Syndrome or HIV status (AIDS/HIV status), or association with members of such protected classes, or in retaliation for opposition to discrimination against such classes. .

(b) Others Bound by the Nondiscrimination Provisions. Any transferee, successor, assign, or holder of any interest in this Lease or the Premises, or any occupant or user thereof, whether by contract, lease, rental, sublease, license, deed or mortgage or otherwise, and whether or not any written instrument or oral agreement contains the foregoing prohibitions against discrimination, will be bound hereby and shall not violate in whole or part, directly or indirectly, these nondiscrimination requirements. In addition, Tenant shall incorporate by reference in all subleases and other subcontracts the provisions of Sections 12B.2(a), 12B.2(c)-(k), and 12C.3 of the San Francisco Administrative Code and shall require all subtenants and other subcontractors to comply with such provisions. Tenant's failure to comply with the obligations in this subsection shall constitute a material breach of this Lease.

(c) Nondiscrimination in Benefits. Tenant does not as of the date of this Lease and will not during the Term, in any of its operations in San Francisco or where the work is being performed for the City, discriminate in the provision of bereavement leave, family medical leave, health benefits, membership or membership discounts, moving expenses, pension and retirement benefits or travel benefits (collectively "**Core Benefits**") as well as any benefits other than the



Core Benefits between employees with domestic partners and employees with spouses, and/or between the domestic partners and spouses of such employees, where the domestic partnership has been registered with a governmental entity pursuant to state or local Law authorizing such registration, subject to the conditions set forth in Section 12B.2 of the Administrative Code.

(d) **CMD Form.** As a condition to this Lease, Tenant shall execute the “Chapter 12B Declaration: Nondiscrimination in Contracts and Benefits” form (Form CMD-12B-101) with supporting documentation and secure the approval of the form by the San Francisco Contract Monitoring Division, to the extent applicable. Tenant hereby represents that prior to execution of this Lease, (i) Tenant executed and submitted to the CMD Form CMD-12B-101 with supporting documentation, and (ii) the CMD approved such form.

(e) **Incorporation of Administrative Code Provisions by Reference.** The provisions of Chapters 12B and 12C of the San Francisco Administrative Code relating to non-discrimination by parties contracting for the lease of City property are incorporated in this Section by reference and made a part of this Agreement as though fully set forth herein. Tenant shall comply fully with and be bound by all of the provisions that apply to this Lease under such Chapters of the Administrative Code, including but not limited to the remedies provided in such Chapters. Without limiting the foregoing, Tenant understands that pursuant to Section 12B.2(h) of the San Francisco Administrative Code, a penalty of Fifty Dollars (\$50) for each person for each calendar day during which such person was discriminated against in violation of the provisions of this Lease may be assessed against Tenant and/or deducted from any payments due Tenant.

36.2 **No Relocation Assistance; Waiver of Claims.** Tenant acknowledges that it will not be a displaced person at the time this Lease is terminated or expires by its own terms, and Tenant fully RELEASES, WAIVES AND DISCHARGES forever any and all Claims against, and covenants not to sue, City, its departments, commissions, officers, directors and employees, and all persons acting by, through or under each of them, under any laws, including, without limitation, any and all claims for relocation benefits or assistance from City under federal and state relocation assistance laws (including, but not limited to, California Government Code Section 7260 et seq.), except as otherwise specifically provided in this Lease with respect to a Taking.

36.3 **MacBride Principles – Northern Ireland.** The City and County of San Francisco urges companies doing business in Northern Ireland to move toward resolving employment inequities and encourages them to abide by the MacBride Principles as expressed in San Francisco Administrative Code Section 12F.1 et seq. The City and County of San Francisco also urges San Francisco companies to do business with corporations that abide by the MacBride Principles. Tenant acknowledges that it has read and understands the above statement of the City and County of San Francisco concerning doing business in Northern Ireland.

36.4 **Tropical Hardwood and Virgin Redwood Ban.** The City and County of San Francisco urges companies not to import, purchase, obtain or use for any purpose, any tropical hardwood, tropical hardwood wood product, virgin redwood or virgin redwood wood product. Except as expressly permitted by the application of Sections 802(b) and 803(b) of the San Francisco Environment Code, Tenant shall not provide any items to the construction of Tenant Improvements or alterations, or otherwise in the performance of this Lease which are tropical hardwoods, tropical hardwood wood products, virgin redwood, or virgin redwood wood products. In the event Tenant fails to comply in good faith with any of the provisions of Chapter 8 of the San Francisco Environment Code, Tenant shall be liable for liquidated damages for each violation in any amount equal to Tenant’s net profit on the contract, or five percent (5%) of the total amount of the contract dollars, whichever is greater.

36.5 Restrictions on the Use of Pesticides. Chapter 3 of the San Francisco Environment Code (the Integrated Pest Management Program Ordinance or “**IPM Ordinance**”) describes an integrated pest management (“**IPM**”) policy to be implemented by all City departments. Tenant shall not use or apply or allow the use or application of any pesticides on the Premises or contract with any party to provide pest abatement or control services to the Premises without first receiving City’s written approval of an IPM plan that (i) lists, to the extent reasonably possible, the types and estimated quantities of pesticides that Tenant may need to apply to the Premises during the term of this Lease, (ii) describes the steps Tenant will take to meet the City’s IPM Policy described in Section 300 of the IPM Ordinance and (iii) identifies, by name, title, address and telephone number, an individual to act as Tenant’s primary IPM contact person with the City. Tenant shall comply, and shall require all of Tenant’s contractors to comply, with the IPM plan approved by the City and shall comply with the requirements of Sections 300(d), 302, 304, 305(f), 305(g), and 306 of the IPM Ordinance, as if Tenant were a City department. Among other matters, such provisions of the IPM Ordinance: (a) provide for the use of pesticides only as a last resort, (b) prohibit the use or application of pesticides on property owned by the City, except for pesticides granted an exemption under Section 303 of the IPM Ordinance (including pesticides included on the most current Reduced Risk Pesticide List compiled by City’s Department of the Environment), (c) impose certain notice requirements, and (d) require Tenant to keep certain records and to report to City all pesticide use at the Premises by Tenant’s staff or contractors.

If Tenant or Tenant’s contractor will apply pesticides to outdoor areas at the Premises, Tenant must first obtain a written recommendation from a person holding a valid Agricultural Pest Control Advisor license issued by the California Department of Pesticide Regulation (“**CDPR**”) and any such pesticide application shall be made only by or under the supervision of a person holding a valid, CDPR-issued Qualified Applicator certificate or Qualified Applicator license. City’s current Reduced Risk Pesticide List and additional details about pest management on City property can be found at the San Francisco Department of the Environment website, <http://sfenvironment.org/ipm>.

36.6 Sunshine Ordinance. In accordance with Section 67.24(e) of the San Francisco Administrative Code, contracts, contractors’ bids, leases, agreements, responses to Requests for Proposals, and all other records of communications between City and persons or firms seeking contracts will be open to inspection immediately after a contract has been awarded. Nothing in this provision requires the disclosure of a private person’s or organization’s net worth or other proprietary financial data submitted for qualification for a contract, lease, agreement or other benefit until and unless that person or organization is awarded the contract, lease, agreement or benefit. Information provided which is covered by this Section will be made available to the public upon request.

36.7 Conflicts of Interest. Through its execution of this Lease, Tenant acknowledges that it is familiar with the provisions of Section 15.103 of the San Francisco Charter, Article III, Chapter 2 of City’s Campaign and Governmental Conduct Code, and Section 87100 et seq. and Section 1090 et seq. of the Government Code of the State of California, and certifies that it does not know of any facts which would constitute a violation of said provisions, and agrees that if Tenant becomes aware of any such fact during the term of this Lease Tenant shall immediately notify the City. Tenant further certifies that it has made a complete disclosure to the City of all facts bearing on any possible interests, direct or indirect, that Tenant believes any officer or employee of the City presently has or will have in this Commercial Ground Lease or in the performance thereof or in any portion of the profits thereof. Willful failure by Tenant to make such disclosure, if any, will constitute grounds for City’s termination and cancellation of this Commercial Ground Lease.

36.8 Prevailing Wage and Working Conditions.

(a) Any undefined, initially-capitalized term used in this Section has the meaning given to that term in San Francisco Administrative Code Section 23.61. To the extent applicable, Tenant will require its Contractors and Subcontractors performing (i) labor in connection with a “public work” as defined under California Labor Code Section 1720 *et seq.* (which includes certain construction, alteration, maintenance, demolition, installation, repair, carpet laying, or refuse hauling work if paid for in whole or part out of public funds) or (ii) Covered Construction, at the Premises to (A) pay workers performing that work not less than the Prevailing Rate of Wages, (B) provide the same hours, working conditions, and benefits as in each case are provided for similar work performed in San Francisco County, and (C) employ Apprentices in accordance with San Francisco Administrative Code Section 23.61 (collectively, “**Prevailing Wage Requirements**”). Tenant will cooperate with City in any action or proceeding against a Contractor or Subcontractor that fails to comply with the Prevailing Wage Requirements.

(b) To the extent applicable, Tenant will include, and will require its subtenants, and Contractors and Subcontractors (regardless of tier), to include in any Construction Contract the Prevailing Wage Requirements, with specific reference to San Francisco Administrative Code Section 23.61, and the agreement to cooperate in City enforcement actions. Each Construction Contract will name the City and County of San Francisco, affected workers, and employee organizations formally representing affected workers as third-party beneficiaries for the limited purpose of enforcing the Prevailing Wage Requirements, including the right to file charges and seek penalties against any Contractor or Subcontractor in accordance with San Francisco Administrative Code Section 23.61. Tenant’s failure to comply with its obligations under this Section will constitute a material breach of this Lease. A Contractor’s or Subcontractor’s failure to comply with this Section will enable City to seek the remedies specified in San Francisco Administrative Code Section 23.61 against the breaching party. For the current Prevailing Rate of Wages, see [www.sfgov.org/olse](http://www.sfgov.org/olse) or call City’s Office of Labor Standards Enforcement at 415-554-6235.

36.9 Prohibition of Tobacco Sales and Advertising. Tenant acknowledges and agrees that no advertising or sale of cigarettes or tobacco products is allowed on the Premises. This advertising prohibition includes the placement of the name of a company producing, selling or distributing cigarettes or tobacco products or the name of any cigarette or tobacco product in any promotion of any event or product. This advertising prohibition does not apply to any advertisement sponsored by a state, local, nonprofit or other entity designed to (a) communicate the health hazards of cigarettes and tobacco products, or (b) encourage people not to smoke or to stop smoking. In addition, Tenant acknowledges and agrees that no Sales, Manufacture, or Distribution of Tobacco Products (as those capitalized terms are defined in Health Code Section 19K.1) is allowed on the Premises and such prohibition must be included in all subleases or other agreements allowing use of the Premises. The prohibition against Sales, Manufacture, or Distribution of Tobacco Products does not apply to persons who are affiliated with an accredited academic institution where the Sale, Manufacture, and/or Distribution of Tobacco Products is conducted as part of academic research.

36.10 Prohibition of Alcoholic Beverage Advertising. Tenant acknowledges and agrees that no advertising of alcoholic beverages is allowed on the Premises. For purposes of this section, “alcoholic beverage” shall be defined as set forth in California Business and Professions Code Section 23004, and shall not include cleaning solutions, medical supplies and other products and substances not intended for drinking. This advertising prohibition includes the placement of the name of a company producing, selling or distributing alcoholic beverages or the name of any alcoholic beverage in any promotion of any event or product.

36.11 Requiring Health Benefits for Covered Employees. Unless exempt, Tenant agrees to comply fully with and be bound by all of the provisions of the Health Care Accountability

Ordinance (HCAO), as set forth in San Francisco Administrative Code Chapter 12Q, including the remedies provided, and implementing regulations, as the same may be amended from time to time. The provisions of Chapter 12Q are incorporated herein by reference and made a part of this Lease as though fully set forth. The text of the HCAO is available on the web at <http://www.sfgov.org/olse/hcao>. Capitalized terms used in this Section and not defined in this Lease shall have the meanings assigned to such terms in Chapter 12Q.

(a) For each Covered Employee, Tenant shall provide the appropriate health benefit set forth in Section 12Q.3 of the HCAO. If Tenant chooses to offer the health plan option, such health plan shall meet the minimum standards set forth by the San Francisco Health Commission.

(b) Notwithstanding the above, if Tenant is a small business as defined in Section 12Q.3(d) of the HCAO, it shall have no obligation to comply with subsection (a) above.

(c) Tenant's failure to comply with the HCAO shall constitute a material breach of this Lease. City shall notify Tenant if such a breach has occurred. If, within thirty (30) days after receiving City's written notice of a breach of this Lease for violating the HCAO, Tenant fails to cure such breach or, if such breach cannot reasonably be cured within such period of thirty (30) days, Tenant fails to commence efforts to cure within such period, or thereafter fails diligently to pursue such cure to completion, City shall have the right to pursue the remedies set forth in Section 12Q.5(f)(1-5). Each of these remedies shall be exercisable individually or in combination with any other rights or remedies available to City.

(d) Any Subcontract entered into by Tenant shall require the Subcontractor to comply with the requirements of the HCAO and shall contain contractual obligations substantially the same as those set forth in this Section. Tenant shall notify City's Purchasing Department when it enters into such a Subcontract and shall certify to the Purchasing Department that it has notified the Subcontractor of the obligations under the HCAO and has imposed the requirements of the HCAO on Subcontractor through the Subcontract. Each Tenant shall be responsible for its Subcontractors' compliance with this Chapter. If a Subcontractor fails to comply, the City may pursue the remedies set forth in this Section against Tenant based on the Subcontractor's failure to comply, provided that City has first provided Tenant with notice and an opportunity to obtain a cure of the violation.

(e) Tenant shall not discharge, reduce in compensation, or otherwise discriminate against any employee for notifying City with regard to Tenant's compliance or anticipated compliance with the requirements of the HCAO, for opposing any practice proscribed by the HCAO, for participating in proceedings related to the HCAO, or for seeking to assert or enforce any rights under the HCAO by any lawful means.

(f) Tenant represents and warrants that it is not an entity that was set up, or is being used, for the purpose of evading the intent of the HCAO.

(g) Tenant shall keep itself informed of the current requirements of the HCAO.

(h) Tenant shall provide reports to the City in accordance with any reporting standards promulgated by the City under the HCAO, including reports on Subcontractors and Subtenants, as applicable.

(i) Tenant shall provide City with access to records pertaining to compliance with HCAO after receiving a written request from City to do so and being provided at least five (5) business days to respond.

(j) City may conduct random audits of Tenant to ascertain its compliance with HCAO. Tenant agrees to cooperate with City when it conducts such audits.

(k) If Tenant is exempt from the HCAO when this Lease is executed because its amount is less than Fifty Thousand Dollars (\$50,000), but Tenant later enters into an agreement or agreements that cause Tenant's aggregate amount of all agreements with City to reach Seventy-Five Thousand Dollars (\$75,000), all the agreements shall be thereafter subject to the HCAO. This obligation arises on the effective date of the agreement that causes the cumulative amount of agreements between Tenant and the Contracting Department to be equal to or greater than Seventy-Five Thousand Dollars (\$75,000) in the fiscal year.

**36.12 Notification of Limitations on Contributions** . For the purposes of this Section, a “City Contractor” is a party that contracts with, or seeks to contract with, the City for the sale or leasing of any land or building to or from the City whenever such transaction would require the approval by a City elective officer, the board on which that City elective officer serves, or a board on which an appointee of that individual serves. Through its execution of this Agreement, Tenant acknowledges that it is familiar with Section 1.126 of the San Francisco Campaign and Governmental Conduct Code, which prohibits a City Contractor from making any campaign contribution to (1) the City elective officer, (2) a candidate for the office held by such individual, or (3) a committee controlled by such individual or candidate, at any time from the commencement of negotiations for the contract until the later of either the termination of negotiations for that contract or twelve (12) months after the date that contract is approved. Tenant acknowledges that the foregoing restriction applies only if the contract or a combination or series of contracts approved by the same individual or board in a fiscal year have a total anticipated or actual value of \$100,000 or more. Tenant further acknowledges that (i) the prohibition on contributions applies to Tenant, each member of Tenant’s board of directors, Tenant’s chief executive officer, chief financial officer and chief operating officer, any person with an ownership interest of more than ten percent (10%) in Tenant, any subcontractor listed in the contract, and any committee that is sponsored or controlled by Tenant, and (ii) within thirty (30) days of the submission of a proposal for the contract, the City department seeking to enter into the contract must notify the Ethics Commission of the parties and any subcontractor to the contract. Additionally, Tenant certifies it has informed each of the persons described in the preceding sentence of the prohibitions contained in Section 1.126 by the time it submitted a proposal for the contract to the City, and has provided the names of the persons required to be informed to the City department seeking to enter into that contract within thirty (30) days of submitting its contract proposal to the City department receiving that submittal, and acknowledges the City department receiving that submittal was required to notify the Ethics Commission of those persons.

**36.13 Preservative-Treated Wood Containing Arsenic**. Tenant may not purchase preservative-treated wood products containing arsenic in the performance of this Lease unless an exemption from the requirements of Environment Code Chapter 13 is obtained from the Department of Environment under Section 1304 of the Environment Code. The term “preservative-treated wood containing arsenic” shall mean wood treated with a preservative that contains arsenic, elemental arsenic, or an arsenic copper combination, including, but not limited to, chromated copper arsenate preservative, ammoniac copper zinc arsenate preservative, or ammoniacal copper arsenate preservative. Tenant may purchase preservative-treated wood products on the list of environmentally preferable alternatives prepared and adopted by the Department of Environment. This provision does not preclude Tenant from purchasing preservative-treated wood containing arsenic for saltwater immersion. The term “saltwater immersion” shall mean a pressure-treated wood that is used for construction purposes or facilities that are partially or totally immersed in saltwater.

36.14 Resource Efficient City Buildings. Tenant acknowledges that the City and County of San Francisco has enacted San Francisco Environment Code Sections 700 to 713 relating to green building requirements for the design, construction, and operation of buildings owned or leased by City. Tenant hereby agrees that it shall comply with all applicable provisions of such code sections.

36.15 Food Service Waste Reduction. Tenant will comply with and is bound by all of the applicable provisions of the Food Service and Packaging Waste Reduction Ordinance, as set forth in the San Francisco Environment Code, Chapter 16, including the remedies provided therein, and implementing guidelines and rules. The provisions of Chapter 16 are incorporated into this Lease by reference and made a part of this Lease as though fully set forth. Accordingly, Tenant acknowledges that City contractors and lessees may not use Food Service Ware for Prepared Food in City Facilities and while performing under a City contract or lease (1) where the Food Service Ware is made, in whole or in part, from Polystyrene Foam, (2) where the Food Service Ware is not Compostable or Recyclable, or (3) where the Food Service Ware is Compostable and not Fluorinated Chemical Free. The capitalized terms (other than Tenant and City) in the previous sentence are defined in San Francisco Environment Code Section 1602.

36.16 San Francisco Packaged Water Ordinance. Tenant will comply with San Francisco Environment Code Chapter 24 ("**Chapter 24**"). Tenant may not sell, provide, or otherwise distribute Packaged Water, as defined in Chapter 24 (including bottled water), in the performance of this Lease or on City property unless Tenant obtains a waiver from City's Department of the Environment. If Tenant violates this requirement, City may exercise all remedies in this Lease and the Director of City's Department of the Environment may impose administrative fines as set forth in Chapter 24.

36.17 Criminal History in Hiring and Employment Decisions.

(a) Unless exempt, Tenant agrees to comply with and be bound by all of the provisions of San Francisco Administrative Code Chapter 12T (Criminal History in Hiring and Employment Decisions; "**Chapter 12T**"), which are hereby incorporated as may be amended from time to time, with respect to applicants and employees of Tenant who would be or are performing work at the Premises.

(b) Tenant shall incorporate by reference the provisions of Chapter 12T in all subleases of some or all of the Premises and shall require all subtenants to comply with such provisions. Tenant's failure to comply with the obligations in this subsection shall constitute a material breach of this Lease.

(c) Tenant and subtenants shall not inquire about, require disclosure of, or if such information is received base an Adverse Action on an applicant's or potential applicant for employment, or employee's: (1) Arrest not leading to a Conviction, unless the Arrest is undergoing an active pending criminal investigation or trial that has not yet been resolved; (2) participation in or completion of a diversion or a deferral of judgment program; (3) a Conviction that has been judicially dismissed, expunged, voided, invalidated, or otherwise rendered inoperative; (4) a Conviction or any other adjudication in the juvenile justice system; (5) a Conviction that is more than seven years old, from the date of sentencing; or (6) information pertaining to an offense other than a felony or misdemeanor, such as an infraction.

(d) Tenant and subtenants shall not inquire about or require applicants, potential applicants for employment, or employees to disclose on any employment application the facts or details of any conviction history, unresolved arrest, or any matter identified in subsection (c) above. Tenant and subtenants shall not require such disclosure or make such

inquiry until either after the first live interview with the person, or after a conditional offer of employment.

(e) Tenant and subtenants shall state in all solicitations or advertisements for employees that are reasonably likely to reach persons who are reasonably likely to seek employment with Tenant or subtenant at the Premises, that Tenant or subtenant will consider for employment qualified applicants with criminal histories in a manner consistent with the requirements of Chapter 12T.

(f) Tenant and subtenants shall post the notice prepared by the Office of Labor Standards Enforcement (“**OLSE**”), available on OLSE’s website, in a conspicuous place at the Premises and at other workplaces within San Francisco where interviews for job opportunities at the Premises occur. The notice shall be posted in English, Spanish, Chinese, and any language spoken by at least 5% of the employees at the Premises or other workplace at which it is posted.

(g) Tenant and subtenants understand and agree that upon any failure to comply with the requirements of Chapter 12T, the City shall have the right to pursue any rights or remedies available under Chapter 12T or this Lease, including but not limited to a penalty of \$50 for a second violation and \$100 for a subsequent violation for each employee, applicant or other person as to whom a violation occurred or continued, termination or suspension in whole or in part of this Lease.

(h) If Tenant has any questions about the applicability of Chapter 12T, it may contact the City’s Real Estate Division for additional information. City’s Real Estate Division may consult with the Director of the City’s Office of Contract Administration who may also grant a waiver, as set forth in Section 12T.8.

#### 36.18 Reserved

36.19 Local Hiring Policy. Any undefined, initially-capitalized term used in this Section shall have the meaning given to such term in San Francisco Administrative Code Section 6.22(G) (the “**Local Hiring Policy**”). To the extent applicable, the Tenant Improvements and any alterations are subject to the Local Hiring Policy unless the cost for such Tenant Improvement Work or alteration is (i) estimated to be less than \$750,000 per building permit or (ii) meets any of the other exemptions in the Local Hiring Policy. Accordingly, as a condition of this Lease, Tenant agrees that it shall comply with the requirements of the Local Hiring Policy applicable to the Tenant Improvements or any Alteration and shall require its subtenants to comply with those requirements to the extent applicable. Before starting any Tenant Improvement Work or any Alteration, Tenant shall contact City’s Office of Economic Workforce and Development (“**OEWD**”) to verify if any Local Hiring Ordinance requirements apply to such Tenant Improvement Work or Alteration. Tenant shall comply with all such applicable requirements. Tenant’s failure to comply with its obligations under this Section shall constitute a material breach of this Lease and may subject Tenant and its subtenants to the consequences of noncompliance specified in the Local Hiring Policy, including but not limited to penalties. Without limiting the foregoing:

(a) For a Covered Project estimated to cost more than \$750,000, Tenant and its subtenants shall comply with the applicable mandatory participation levels for Project Work Hours performed by Local Residents, Disadvantaged Workers, and Apprentices as set forth in San Francisco Administrative Code Section 6.22(G)(4).

(b) For a Covered Project estimated to cost more than \$1,000,000, Tenant and its subtenants shall prepare and submit a local hiring plan to OEWD for approval as set forth in



San Francisco Administrative Code Section 6.22(G)(6) prior to commencing any of the work subject to the Local Hiring Policy.

(c) Tenant and its subtenants shall comply with the applicable record keeping and reporting requirements and shall cooperate in City inspections and audits for compliance with the Local Hiring Policy, including access to employees of its contractors and subcontractors and other witnesses at the Premises.

(d) Tenant agrees that (i) Tenant shall comply with all applicable requirements of the Local Hiring Policy; (ii) the provisions of the Local Hiring Policy are reasonable and achievable by Tenant and its subtenants; and (iii) Tenant has had, and its subtenants will have prior to signing their subleases for the Premises, a full and fair opportunity to review and understand the terms of the Local Hiring Policy.

36.20 Public Transit Information. Tenant shall establish and carry on during the Term a program to encourage maximum use of public transportation by personnel of Tenant employed on the Premises, including, without limitation, the distribution to such employees of written materials explaining the convenience and availability of public transportation facilities adjacent or proximate to the Commercial Parcels and encouraging use of such facilities, all at Tenant's sole expense.

36.21 First Source Hiring. Tenant and City are parties to the First Source Agreement attached to this Lease as Exhibit pursuant to San Francisco Administrative Code, Chapter 83 (the "**First Source Agreement**"). Any default by Tenant under the First Source Agreement shall be a default under this Lease.

36.22 Graffiti Removal. Tenant agrees to remove all graffiti from the Premises within forty-eight (48) hours of the earlier of Tenant's: (a) discovery or notification of the graffiti or (b) receipt of notification of the graffiti from the Department of Public Works. This section is not intended to require a tenant to breach any lease or other agreement that it may have concerning its use of the real property.

36.23 Drug-Free Workplace . Tenant acknowledges that pursuant to the Federal Drug-Free Workplace Act of 1989, the unlawful manufacture, distribution, possession or use of a controlled substance is prohibited on City premises. Tenant agrees that any violation of this prohibition by Tenant, its Agents or assigns shall be deemed a material breach of this Lease.

36.24 Vending Machines; Nutritional Standards. Tenant may not install or permit any vending machine on the Premises without the prior written consent of the Director of Real Estate. Any permitted vending machine will comply with the food and beverage nutritional standards and calorie labeling requirements set forth in San Francisco Administrative Code Section 4.9-1(c), as may be amended from time to time (the "**Nutritional Standards Requirements**"). Tenant will incorporate the Nutritional Standards Requirements into any contract for the installation of a vending machine on the Premises or for the supply of food and beverages to that vending machine. Failure to comply with the Nutritional Standards Requirements or to otherwise comply with this Section 36.24 will be a material breach of this Lease. Without limiting Landlord's other rights and remedies under this Lease, Landlord will have the right to require the immediate removal of any vending machine on the Premises that is not permitted or that violates the Nutritional Standards Requirements.

36.25 All-Gender Toilet Facilities. If applicable, Tenant will comply with San Francisco Administrative Code Section 4.1-3 requiring at least one all-gender toilet facility on each floor of the Building where extensive renovations are made. An "all-gender toilet facility" means a toilet that is not restricted to use by persons of a specific sex or gender identity by means of signage,



design, or the installation of fixtures, and “extensive renovations” means any renovation where the construction cost exceeds 50% of the cost of providing the toilet facilities required by Administrative Code Section 4.1-3. If Tenant has any question about applicability or compliance, Tenant should contact the Director of Property or MOHCD for guidance.

**36.26 Tenant’s Compliance with City Business and Tax Regulations Code.** Tenant acknowledges that under Section 6.10-2 of the San Francisco Business and Tax Regulations Code, the City Treasurer and Tax Collector may require the withholding of payments to any vendor that is delinquent in the payment of any amounts that the vendor is required to pay the City under the San Francisco Business and Tax Regulations Code. If, under that authority, any payment City is required to make to Tenant under this Lease is withheld, then City will not be in breach or default under this Lease, and the Treasurer and Tax Collector will authorize release of any payments withheld under this paragraph to Tenant, without interest, late fees, penalties, or other charges, upon Tenant coming back into compliance with its San Francisco Business and Tax Regulations Code obligations.

**36.27 Consideration of Salary History.** In addition to Tenant's obligations as an employer under San Francisco Police Code Article 33J, Tenant must comply with San Francisco Administrative Code Chapter 12K. For each employment application to Tenant for work of eight (8) or more hours per week at the Premises, Tenant must not consider the applicant's current or past salary (a “**Salary History**”) in deciding whether to hire the applicant or what salary to offer the applicant unless the applicant voluntarily discloses that Salary History without prompting. In addition, Tenant must not (1) ask those applicants about their Salary History, (2) refuse to hire, or otherwise disfavor, injure, or retaliate against applicants that do not disclose their Salary History, or (3) disclose a current or former employee's Salary History without that employee's authorization unless it is required by law, publicly available, or subject to a collective bargaining agreement. Tenant is subject to the posting, enforcement, and penalty provisions in Chapter 12K. Information about Chapter 12K is available on the web at <https://sfgov.org/olse/consideration-salary-history>.

**36.28 GASB 87 Lease Accounting.** The Governmental Accounting Standards Board (GASB), an independent organization that establishes accounting and financial reporting standards for U.S. state and local governments, issued Statement 87 to improve certain reporting and accounting practices. In connection with GASB 87, Tenant agrees to complete a checklist provided by the City within thirty (30) days of the Effective Date in order to facilitate the City’s collection and evaluation of information for City’s financial reporting purpose.

## ARTICLE 37 GENERAL PROVISIONS

**37.1 Cooperative Drafting.** This Lease has been drafted through a cooperative effort of both parties, and both parties have had an opportunity to have the Lease reviewed and revised by legal counsel. No party shall be considered the drafter of this Lease, and no presumption or rule that an ambiguity shall be construed against the party drafting the clause shall apply to the interpretation or enforcement of this Lease.

**37.2 Amendments.** Neither this Lease nor any terms or provisions hereof may be changed, waived, discharged or terminated, except by a written instrument signed by the party against which the enforcement of the change, waiver, discharge or termination is sought. No waiver of any breach shall affect or alter this Lease, but each and every term, covenant and condition of this Lease shall continue in full force and effect with respect to any other then-existing or subsequent breach thereof.

37.3 Authority . If Tenant signs as a corporation or a partnership, each of the persons executing this Lease on behalf of Tenant does hereby covenant and warrant that Tenant is a duly authorized and existing entity, that Tenant has and is qualified to do business in California, that Tenant has full right and authority to enter into this Lease, and that each and all of the persons signing on behalf of Tenant are authorized to do so. Upon Landlord's request, Tenant shall provide Landlord with evidence reasonably satisfactory to City confirming the foregoing representations and warranties.

37.4 Survival of Indemnities . Termination of this Lease shall not affect the right of either party to enforce any and all indemnities and representations and warranties given or made to the other party under this Lease, nor shall it affect any provision of this Lease that expressly states it shall survive termination hereof.

## ARTICLE 38 RECORDATION OF LEASE

Landlord and Tenant shall record on, or as of, the Effective Date a memorandum of this Lease for the Premises, substantially in the form and substance as set forth in Exhibit 3, in the Official Records. This Commercial Ground Lease shall not be recorded.

## ARTICLE 39 ENTRY

39.1 Entry. The City reserves for itself and its authorized representatives the right to enter the Site at all reasonable times during normal business hours upon not less than forty-eight (48) hours' written notice to Tenant (except in the event of an emergency), subject to the rights of the occupants, tenants, and others lawfully permitted on the Site, for any of the following purposes:

- (a) to determine whether the Premises is in good condition and to inspect the Premises (including soil borings or other Hazardous Substance investigations);
- (b) to determine whether Tenant is in compliance with its Lease obligations and to cure or attempt to cure any Tenant default;
- (c) to serve, post, or keep posted any notices required or allowed under any of the provisions of this Lease;
- (d) to do any maintenance or repairs to the Premises that the City has the right or the obligation, if any, to perform hereunder; and
- (e) to show the Premises to any prospective purchasers, brokers, Lenders, or public officials, or, during the last year of the Term of this Lease, exhibit the Premises to prospective tenants or other occupants, and to post any reasonable "for sale" or "for lease" signs in connection therewith.

39.2 Emergency Entry. In the event of any emergency, as reasonably determined by the City, at its sole option and without notice, the City may enter the Premises and alter or remove any Improvements or Tenant's personal property on or about the Premises as reasonably necessary, given the nature of the emergency. The City will have the right to use any and all means the City considers appropriate to gain access to any portion of the Premises in an emergency, in which case, the City will not be responsible for any damage or injury to any property, or for the replacement of any property, and no emergency entry may be deemed to be a forcible or unlawful entry onto or a detainer of the Premises, or an eviction, actual or constructive, of Tenant from the Premises or any portion thereof.

39.3 Liability. The City will not be liable in any manner for any inconvenience, disturbance, loss of business, nuisance, or other damage arising out of the City's entry onto the Premises, except to the extent damage arises out of the active gross negligence or willful misconduct of the City or its agents. The City will be responsible for any losses resulting from its active gross negligence or willful misconduct and will repair any resulting damage promptly.

39.4 No Abatement. Tenant will not be entitled to any abatement in Base Rent if the City exercises any rights reserved in this Article, subject to Section 39.3 above.

39.5 Reasonable Conduct. The City will use its reasonable good faith efforts to conduct any activities on the Premises allowed under this Article in a manner that, to the extent practicable, will minimize any disruption to Tenant's use of the Premises as permitted by this Lease.

#### ARTICLE 40 LIST OF EXHIBITS

The following Exhibits are attached and by this reference incorporated into this Lease as if fully set forth above:

- |           |   |
|-----------|---|
| Exhibit 1 | Legal Description of Site                     |
| Exhibit 2 | Commercial Parcels Legal Description          |
| Exhibit 3 | Form of Memorandum of Commercial Ground Lease |

IN WITNESS WHEREOF, the parties have executed this Lease as of the day and year first above written.

**LANDLORD:**

**CITY AND COUNTY OF SAN FRANCISCO, a  
municipal corporation**

By: Enoch

**Eric D. Shaw, Director  
Mayor's Office of Housing and Community  
Development**

By: Candace L. Lingo, for

**Andrico Q. Penick**  
**Director of Real Estate**

CLAUDIA S. GORMAN  
ACTING DIRECTOR

**TENANT:**

**681 FLORIDA STREET COMMERCIAL  
LLC,**  
a California limited liability company

By: Mission Economic Development Agency  
a California nonprofit public benefit  
corporation, its managing member

By: Luis Granados,  
Chief Executive Officer

By: Turk Street, Inc.,  
a California nonprofit public benefit  
corporation, its managing member

By: Maurilio Leon,  
Chief Executive Officer

APPROVED AS TO FORM:

DAVID CHIU, City Attorney

DocuSigned by:  
*Jessica Alfaro-Cassella*  
By: C2A810107182428

**Deputy City Attorney**

IN WITNESS WHEREOF, the parties have executed this Lease as of the day and year first above written.

**LANDLORD:**

CITY AND COUNTY OF SAN FRANCISCO, a  
municipal corporation

By: \_\_\_\_\_

Eric D. Shaw, Director  
Mayor's Office of Housing and Community  
Development

By: \_\_\_\_\_

Andrico Q. Penick  
Director of Real Estate

APPROVED AS TO FORM:

DAVID CHIU, City Attorney

By: \_\_\_\_\_

Deputy City Attorney

**TENANT:**

681 FLORIDA STREET COMMERCIAL  
LLC,  
a California limited liability company

By: Mission Economic Development Agency  
a California nonprofit public benefit  
corporation, its managing member

By: \_\_\_\_\_  
Luis Granados,  
Chief Executive Officer

By: Turk Street, Inc.,  
a California nonprofit public benefit  
corporation, its managing member

By: \_\_\_\_\_  
Maurilio Leon,  
Chief Executive Officer

**EXHIBIT 1**

Legal Description of Site

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

All that certain real property as shown on that certain map entitled "Parcel Map 9907", filed for Record December 6, 2019, in Book 50 of Parcel Maps, Page 11, San Francisco County Records.

Assessor's Lots 239, 240 and 241 (formerly Lot 028); Block 4022

## **EXHIBIT A**

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

Leasehold estate as created by that certain Ground Lease dated October 10, 2023, made by and between the City and County of San Francisco, a municipal corporation, as Lessor, and 681 Florida Street Commercial LLC, a California limited liability company, as Lessee, for the term of and upon the terms and conditions contained in said lease, a memorandum thereof recorded concurrently herewith in Official Records, in and to the following:

### **TRACT A:**

Parcels 2 and 3 as shown on that certain map entitled "Parcel Map 9907", filed for Record December 6, 2019, in Book 50 of Parcel Maps, Pages 11 through 14, inclusive, San Francisco County Records.

Assessor's Lots 240 and 241 (formerly Lot 028); Block 4022

### **TRACT B:**

Non-exclusive easements for the benefit of Tract A above as created in that certain "Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California" recorded October 15, 2020, in Official Records under Recorder's Serial Number 2020031160, as more particularly defined in Article 3 therein.

**EXHIBIT 3**

Free Recording Requested Pursuant to  
Government Code Section 27383

When recorded, mail to:  
Mayor's Office of Housing and Community Development  
of the City and County of San Francisco  
1 South Van Ness Avenue, Fifth Floor  
San Francisco, California 94103  
Attn: Director

APN: Block 4022, Lots 240-241 (formerly Lot 028)  
Address: 683 Florida Street & 2070 Bryant Street, San Francisco, CA

-----Space Above This Line for Recorder's Use-----

**MEMORANDUM OF COMMERCIAL GROUND LEASE**

This Memorandum of Commercial Ground Lease (“**Memorandum**”) is entered into as of [\_\_\_\_], 2023 by and between the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation, acting by and through its Real Estate Division and the Mayor’s Office of Housing and Community Development (“**City**” or “**Landlord**”), and 681 FLORIDA STREET COMMERCIAL LLC, a California limited liability company (“**Tenant**”), with respect to that certain Commercial Ground Lease (the “**Lease**”) dated as of [\_\_\_\_], 2023 between City and Tenant.

Pursuant to the Lease, City hereby leases to Tenant and Tenant leases from City the real property more particularly described in Exhibit A, attached hereto and incorporated herein by this reference (the “**Property**”). The Lease will commence on the date set forth above and will end on October 15, 2095, unless terminated earlier or extended pursuant to the terms of the Lease.

This Memorandum will incorporate herein all of the terms and provisions of the Lease as though fully set forth herein.

This Memorandum is solely for recording purposes and shall not be construed to alter, modify, amend or supplement the Lease, of which this is a memorandum.

This Memorandum may be signed by the parties hereto in counterparts with the same effect as if the signatures to each counterpart were upon a single instrument. All counterparts shall be deemed an original of this Memorandum.

***[Signatures Appear on the Following Page]***



Executed as of \_\_\_\_\_, 2023 in San Francisco, California.

**LANDLORD:**

CITY AND COUNTY OF SAN FRANCISCO,  
a municipal corporation

By: \_\_\_\_\_

Eric D. Shaw, Director  
Mayor's Office of Housing and  
Community Development

By: \_\_\_\_\_

Andrico Q. Penick  
Director of Real Estate

APPROVED AS TO FORM:

DAVID CHIU,

City Attorney

By: \_\_\_\_\_

Deputy City Attorney

**TENANT:**

681 FLORIDA STREET COMMERCIAL LLC,  
a California limited liability company

By: Mission Economic Development Agency,  
a California nonprofit public benefit corporation,  
its managing member

By: \_\_\_\_\_

Luis Granados,  
Chief Executive Officer

By: Turk Street, Inc.,  
a California nonprofit public benefit  
corporation, its managing member

By: \_\_\_\_\_

Maurilio Leon,  
Chief Executive Officer

[ALL SIGNATURES MUST BE NOTARIZED]

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of the document.

State of California )

County of San Francisco )

On \_\_\_\_\_, \_\_\_\_\_, before me,  
\_\_\_\_\_, Notary Public, personally appeared \_\_\_\_\_,  
\_\_\_\_\_, who proved to me on the basis of satisfactory  
evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and  
acknowledged to me that he/she/they executed the same in his/her/their authorized  
capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the  
entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the  
foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature: \_\_\_\_\_

(Seal)

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of the document.

State of California )  
County of San Francisco )

On \_\_\_\_\_, \_\_\_\_\_, before me,  
\_\_\_\_\_, Notary Public, personally appeared \_\_\_\_\_,  
\_\_\_\_\_, who proved to me on the basis of satisfactory  
evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and  
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capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the  
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WITNESS my hand and official seal.

Signature: \_\_\_\_\_

(Seal)

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State of California )  
County of San Francisco )

On \_\_\_\_\_, \_\_\_\_\_, before me,  
\_\_\_\_\_, Notary Public, personally appeared \_\_\_\_\_,  
\_\_\_\_\_ who proved to me on the basis of satisfactory  
evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and  
acknowledged to me that he/she/they executed the same in his/her/their authorized  
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WITNESS my hand and official seal.

Signature: \_\_\_\_\_

(Seal)

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State of California )  
County of San Francisco )

On \_\_\_\_\_, \_\_\_\_\_, before me,  
\_\_\_\_\_, Notary Public, personally appeared \_\_\_\_\_,  
\_\_\_\_\_, who proved to me on the basis of satisfactory  
evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and  
acknowledged to me that he/she/they executed the same in his/her/their authorized  
capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the  
entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the  
foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature: \_\_\_\_\_

(Seal)

**EXHIBIT A**  
**Legal Description of the Property**

**Parcel 2:**

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

**TRACT A:**

Parcel 2 as shown on that certain map entitled “Parcel Map 9907”, filed for Record December 6, 2019, in Book 50 of Parcel Maps, Pages 11 through 14, inclusive, San Francisco County Records.

Assessor’s Lot 240 (formerly Lot 028); Block 4022

**TRACT B:**

Non-exclusive easements for the benefit of Tract A above as created in that certain “Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California” recorded October 15, 2020, in Official Records under Recorder’s Serial Number 2020031160, as more particularly defined in Article 3 therein.

**Parcel 3:**

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

TRACT A:

Parcel 3 as shown on that certain map entitled “Parcel Map 9907”, filed for Record December 6, 2019, in Book 50 of Parcel Maps, Pages 11 through 14, inclusive, San Francisco County Records.

Assessor’s Lot 241 (formerly Lot 028); Block 4022

TRACT B:

Non-exclusive easements for the benefit of Tract A above as created in that certain “Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California” recorded October 15, 2020, in Official Records under Recorder’s Serial Number 2020031160, as more particularly defined in Article 3 therein.

Street Addresses:

683 Florida Street and 2070 Bryant Street  
San Francisco, CA 94110

Free Recording Requested Pursuant to  
Government Code Section 27383

When recorded, mail to:  
Mayor's Office of Housing and Community Development  
of the City and County of San Francisco  
1 South Van Ness Avenue, Fifth Floor  
San Francisco, California 94103  
Attn: Housing Loan Administrator

APN: Block 4022, Lots 240-241 (formerly Lot 028)  
Address: 683 Florida Street & 2070 Bryant Street, San Francisco, CA

-----Space Above This Line for Recorder's Use-----

### **MEMORANDUM OF COMMERCIAL GROUND LEASE**

This Memorandum of Commercial Ground Lease ("**Memorandum**") is entered into as of October 31, 2023 by and between the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation, acting by and through its Real Estate Division and the Mayor's Office of Housing and Community Development ("**City**" or "**Landlord**"), and 681 FLORIDA STREET COMMERCIAL LLC, a California limited liability company ("**Tenant**"), with respect to that certain Commercial Ground Lease (the "**Lease**") dated as of October 10, 2023 between City and Tenant.

Pursuant to the Lease, City hereby leases to Tenant and Tenant leases from City the real property more particularly described in Exhibit A, attached hereto and incorporated herein by this reference (the "**Property**"). The Lease will commence on the date set forth above and will end on October 15, 2095, unless terminated earlier or extended pursuant to the terms of the Lease.

This Memorandum will incorporate herein all of the terms and provisions of the Lease as though fully set forth herein.

This Memorandum is solely for recording purposes and shall not be construed to alter, modify, amend or supplement the Lease, of which this is a memorandum.

This Memorandum may be signed by the parties hereto in counterparts with the same effect as if the signatures to each counterpart were upon a single instrument. All counterparts shall be deemed an original of this Memorandum.

***[Signatures Appear on the Following Page]***



Executed as of \_\_\_\_\_, 2023 in San Francisco, California.

**LANDLORD:**

CITY AND COUNTY OF SAN FRANCISCO,  
a municipal corporation

By: \_\_\_\_\_

Eric D. Shaw, Director  
Mayor's Office of Housing and  
Community Development

By:  \_\_\_\_\_

Andrico Q. Penick  
Director of Real Estate

**TENANT:**

681 FLORIDA STREET COMMERCIAL LLC,  
a California limited liability company

By: Mission Economic Development Agency,  
a California nonprofit public benefit corporation,  
its managing member

By:  \_\_\_\_\_  
Luis Granados,  
Chief Executive Officer

By: Turk Street, Inc.,  
a California nonprofit public benefit  
corporation, its managing member

By:  \_\_\_\_\_  
Maurilio Leon,  
Chief Executive Officer

APPROVED AS TO FORM:

DAVID CHIU,

City Attorney

By: \_\_\_\_\_

Deputy City Attorney

[ALL SIGNATURES MUST BE NOTARIZED]

## ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California  
County of San Francisco )

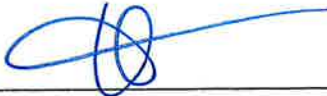
On 2nd day of Oct 2023 before me, James K. Han, Notary Public  
(insert name and title of the officer)

personally appeared Luis Granados  
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

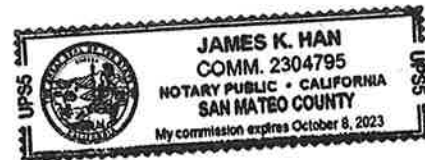
I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature



(Seal)



## ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California

County of San Francisco

On September 14, 2023 before me, My Tran, Notary Public  
(insert name and title of the officer)

personally appeared Maurilio Leon,  
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are  
subscribed to the within instrument and acknowledged to me that he/she/they executed the same in  
his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the  
person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing  
paragraph is true and correct.

WITNESS my hand and official seal.

Signature [Signature] (Seal)



Executed as of \_\_\_\_\_, 2023 in San Francisco, California.

**LANDLORD:**

CITY AND COUNTY OF SAN FRANCISCO,  
a municipal corporation

By:  \_\_\_\_\_

Eric D. Shaw, Director  
Mayor's Office of Housing and  
Community Development

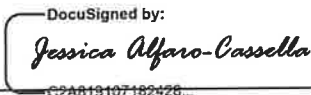
By:  \_\_\_\_\_

Andrico Q. Penick  
Director of Real Estate

APPROVED AS TO FORM:

DAVID CHIU,

City Attorney

By:  \_\_\_\_\_  
C2A819107182426...  
Deputy City Attorney

**TENANT:**

681 FLORIDA STREET COMMERCIAL LLC,  
a California limited liability company

By: Mission Economic Development Agency,  
a California nonprofit public benefit corporation,  
its managing member

By: \_\_\_\_\_  
Luis Granados,  
Chief Executive Officer

By: Turk Street, Inc.,  
a California nonprofit public benefit  
corporation, its managing member


By: \_\_\_\_\_  
Maurilio Leon,  
Chief Executive Officer


[ALL SIGNATURES MUST BE NOTARIZED]

Executed as of \_\_\_\_\_, 2023 in San Francisco, California.

**LANDLORD:**

CITY AND COUNTY OF SAN FRANCISCO,  
a municipal corporation

By:   
Eric D. Shaw, Director  
Mayor's Office of Housing and  
Community Development

By:   
Andrico Q. Penick  
Director of Real Estate

**TENANT:**

681 FLORIDA STREET COMMERCIAL LLC,  
a California limited liability company

By: Mission Economic Development Agency,  
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By: \_\_\_\_\_  
Luis Granados,  
Chief Executive Officer

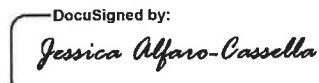
By: Turk Street, Inc.,  
a California nonprofit public benefit  
corporation, its managing member

By: \_\_\_\_\_  
Maurilio Leon,  
Chief Executive Officer

APPROVED AS TO FORM:

DAVID CHIU,

City Attorney

By:   
C2A819107182426...  
Deputy City Attorney

[ALL SIGNATURES MUST BE NOTARIZED]

## ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California  
County of San Francisco )

On October 26, 2023 before me, Julie A Fitzgerald, notary public  
(insert name and title of the officer)

personally appeared Andrico Q. Penick,  
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are  
subscribed to the within instrument and acknowledged to me that he/she/they executed the same in  
his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the  
person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing  
paragraph is true and correct.

WITNESS my hand and official seal.



Signature

A handwritten signature in blue ink, appearing to read 'Julie A. Fitzgerald', written over a horizontal line.

(Seal)

## ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California  
County of San Francisco )

On October 26, 2023 before me, Julie A Fitzgerald, notary public  
(insert name and title of the officer)

personally appeared Andrico Q. Penick,  
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are  
subscribed to the within instrument and acknowledged to me that he/she/they executed the same in  
his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the  
person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing  
paragraph is true and correct.

WITNESS my hand and official seal.

Signature

(Seal)



## ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California  
County of San Francisco

On October 25, 2023 before me, Julie A Fitzgerald, notary public  
(insert name and title of the officer)

personally appeared Eric D Shaw  
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are subscribed to the within instrument and acknowledged to me that he/she/they executed the same in his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing paragraph is true and correct.

WITNESS my hand and official seal.

Signature

Julie A Fitzgerald

(Seal)





## ACKNOWLEDGMENT

A notary public or other officer completing this certificate verifies only the identity of the individual who signed the document to which this certificate is attached, and not the truthfulness, accuracy, or validity of that document.

State of California  
County of San Francisco

On October 25, 2023 before me, Julie A Fitzgerald, notary public  
(insert name and title of the officer)

personally appeared Eric D Shaw,  
who proved to me on the basis of satisfactory evidence to be the person(s) whose name(s) is/are  
subscribed to the within instrument and acknowledged to me that he/she/they executed the same in  
his/her/their authorized capacity(ies), and that by his/her/their signature(s) on the instrument the  
person(s), or the entity upon behalf of which the person(s) acted, executed the instrument.

I certify under PENALTY OF PERJURY under the laws of the State of California that the foregoing  
paragraph is true and correct.

WITNESS my hand and official seal.

Signature

Julie A Fitzgerald

(Seal)



**EXHIBIT A**  
**Legal Description of the Property**

**Parcel 2:**

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

**TRACT A:**

Parcel 2 as shown on that certain map entitled "Parcel Map 9907", filed for Record December 6, 2019, in Book 50 of Parcel Maps, Pages 11 through 14, inclusive, San Francisco County Records.

Assessor's Lot 240 (formerly Lot 028); Block 4022

**TRACT B:**

Non-exclusive easements for the benefit of Tract A above as created in that certain "Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California" recorded October 15, 2020, in Official Records under Recorder's Serial Number 2020031160, as more particularly defined in Article 3 therein.

**Parcel 3:**

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

**TRACT A:**

Parcel 3 as shown on that certain map entitled "Parcel Map 9907", filed for Record December 6, 2019, in Book 50 of Parcel Maps, Pages 11 through 14, inclusive, San Francisco County Records.

Assessor's Lot 241 (formerly Lot 028); Block 4022

**TRACT B:**

Non-exclusive easements for the benefit of Tract A above as created in that certain "Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California" recorded October 15, 2020, in Official Records under Recorder's Serial Number 2020031160, as more particularly defined in Article 3 therein.

**Street Addresses:**

683 Florida Street and 2070 Bryant Street  
San Francisco, CA 94110

## **FIRST AMENDMENT TO GROUND LEASE**

THIS FIRST AMENDMENT TO GROUND LEASE (this “**Amendment**”) is entered into as of October 16, 2023, in San Francisco, California, by and between the CITY AND COUNTY OF SAN FRANCISCO, a municipal corporation (“**City**” or “**Landlord**”), represented by the Mayor, acting through its Real Estate Division and the Mayor's Office of Housing and Community Development (“**MOHCD**”), and 681 FLORIDA HOUSING ASSOCIATES, L.P., a California limited partnership (“**Tenant**”).

### **RECITALS**

This Amendment is made with reference to the following facts and circumstances:

A. City and Tenant previously entered into that certain Ground Lease, dated as of October 15, 2020 (the “**Lease**”), and that certain Memorandum of Ground Lease dated as of October 15, 2020, and recorded in the Official Records on October 15, 2020 as Document Number 2020031158, for the lease of the real property located at 681 Florida Street in San Francisco, California, Assessor’s Parcel Block 4022, Lots 239, 240, and 241 (the “**Premises**”). Block 4022, Lot 239 shall be referred to herein as the “**Residential Parcel**” and Block 4022, Lots 240 and 241 shall be referred to herein as the “**Commercial Parcels**.”

B. Tenant has developed the Premises with 130 units of affordable housing for low-income persons consisting of 44 studios, 31 one-bedroom units (including one manager’s unit), 41 two-bedroom units, and 14 three-bedroom units (the “**Residential Project**”), and two ground floor commercial spaces (the “**Commercial Project**”).

C. Section 14.03 of the Lease states that upon construction completion of the Residential Project and prior to Tenant’s conversion of construction financing to permanent financing, Tenant will convey the Commercial Parcels to an affiliate of Tenant. As part of such conveyance, City intends to enter into a Commercial Ground Lease with 681 Florida Street Commercial LLC for the Commercial Parcels, in accordance with all applicable approvals and MOHCD’s Commercial Underwriting Guidelines and intends to amend the Lease to remove the Commercial Parcels from the Tenant’s leasehold under the Lease.

D. The parties now desire to modify the Lease on the terms and conditions as set forth herein.

### **AGREEMENT**

ACCORDINGLY, in consideration of the matters described in the foregoing Recitals, and for other good and valuable consideration, the receipt and sufficiency of which are mutually acknowledged, the City and Tenant agree as follows:

1. **Lease Amendments**. The Lease is hereby amended as follows:

- a. Attachment 1 (Legal Description of the Site) of the Lease is hereby deleted and replaced in its entirety with the attached Attachment 1.

- b. Recital C of the Lease is hereby amended and restated in its entirety to read as follows:

“Mission Economic Development Agency, a California nonprofit public benefit corporation (“**MEDA**”), and Tenderloin Neighborhood Development Corporation, a California nonprofit public benefit corporation (“**TNDC**” and, together with MEDA, the “**Developer**”), were selected as joint venture partners by the City to develop the Site under a Request for Proposals issued by the City on October 13, 2016. MEDA and TNDC have formed Tenant to undertake the development of the Site with 130 units of affordable housing for low-income persons consisting of 44 studios, 31 one-bedroom units (including one manager’s unit), 41 two-bedroom units, and 14 three-bedroom units (the “**Project**”).

- c. Section 9.01 (Permitted Uses and Occupancy Restrictions) of the Lease is hereby amended and restated in its entirety to read as follows:

“The permitted uses of the Project are limited to 130 units of affordable rental housing including one manager’s unit (collectively, the “**Residential Units**”) and common areas. Upon the completion of construction, one hundred percent (100%) of the Residential Units, with the exception of the manager’s unit, in the Project will be leased to households certified as Qualified Households, as set forth in MOHCD’s Declaration of Restrictions and any amendments thereto mutually agreed upon by the parties; provided, however that the maximum initial occupancy income level restrictions when averaged for all Residential Units in the Project may not exceed sixty percent (60%) of AMI and subject to any applicable regulatory agreement, restrictive covenant, or other encumbrance. Residential Units must be occupied and rented in accordance with all applicable restrictions imposed on the Project by this Ground Lease and by Lenders for so long as the restrictions are required by the applicable Lender. In addition, Tenant will enter into a Local Operating Subsidy Program (“**LOSP**”) grant agreement with MOHCD, applicable to thirty-nine (39) Residential Units, and such Residential Units will be subject to the terms of the LOSP grant agreement and applicable Laws.”

- d. Section 4.05 (Commercial Revenue Sharing) of the Lease is hereby deleted in its entirety.

2. **No Joint Venture.** This Amendment or any activity by the City hereunder does not create a partnership or joint venture between the City and Tenant relating to the Lease or otherwise. This Amendment does not constitute authorization or approval by the City of any activity conducted by Tenant, and the City shall in no way be responsible for the acts or omissions of Tenant on the Premises or otherwise.

3. **Attorneys Fees.** In the event a dispute arises concerning this Amendment, the party not prevailing in such dispute shall pay any and all costs and expenses incurred by the other party in

enforcing or establishing its rights hereunder, including, without limitation, court costs and reasonable attorneys' fees. For purposes of this Amendment, reasonable fees of attorneys of City's Office of the City Attorney shall be based on the fees regularly charged by private attorneys with the equivalent number of years of experience in the subject matter area of the law for which the City Attorney's services were rendered who practice in the City of San Francisco in law firms with approximately the same number of attorneys as employed by the Office of the City Attorney.

4. **References.** No reference to this Amendment is necessary in any instrument or document at any time referring to the Lease. Any future reference to the Lease shall be deemed a reference to such document as amended hereby.

5. **Applicable Law.** This Amendment shall be governed by, construed and enforced in accordance with the laws of the State of California.

6. **Further Instruments.** The parties hereto agree to execute such further instruments and to take such further actions as may be reasonably required to carry out the intent of this Amendment.

7. **Effective Date.** The date of which this Amendment shall become effective is as of the date this Amendment is duly executed and exchanged by the parties hereto.

8. **Miscellaneous.** Except as expressly modified herein, the terms, covenants and conditions of the Lease shall remain unmodified and in full force and effect. The Lease as amended by this Amendment constitutes the entire agreement of the parties concerning the subject matter hereof, and supersedes and cancels any and all previous negotiations, agreements, or understandings, if any, regarding the matters contained herein. The execution of this Amendment shall not constitute a waiver of relinquishment of any rights that City may have relating to the Lease. Tenant and City hereby ratify and confirm all of the provisions of the Lease as amended by this Amendment.

[signatures follow]

In witness whereof, the parties hereto have executed this Amendment as of the date written above.

**TENANT:** 681 FLORIDA HOUSING ASSOCIATES, L.P.,  
a California limited partnership

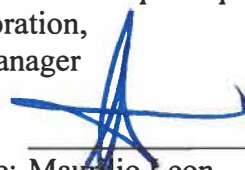
By: MEDA 681 Florida LLC,  
a California limited liability company  
its administrative general partner

By: Mission Economic Development  
Agency,  
a California nonprofit public benefit  
corporation,  
its sole member/manager

By:   
Name: Luis Granados  
Its: Chief Executive Officer


By: 681 Florida TNDC LLC,  
a California limited liability company  
its managing general partner

By: Tenderloin Neighborhood  
Development Corporation,  
a California nonprofit public benefit  
corporation,  
its manager


By:   
Name: Mauricio Leon  
Its: Chief Executive Officer

**LANDLORD:**

CITY AND COUNTY OF SAN FRANCISCO,  
a municipal corporation

By:   
Andrico Q. Penick  
Director of Property

CLAUDIA S. GURHAM  
Acting Director of Property

By:   
Eric D. Shaw  
Director, Mayor's Office of Housing and Community Development

**APPROVED AS TO FORM:**

DAVID CHIU,  
City Attorney

By:   
Deputy City Attorney



**Attachment 1**

**LEGAL DESCRIPTION OF THE SITE**

**Parcel 1:**

The land referred to is situated in the County of San Francisco, City of San Francisco, State of California, and is described as follows:

**TRACT A:**

Parcel 1 as shown on that certain map entitled “Parcel Map 9907”, filed for Record December 6, 2019, in Book 50 of Parcel Maps, Pages 11 through 14, inclusive, San Francisco County Records.

Assessor’s Lot 239 (formerly Lot 028); Block 4022

**TRACT B:**

Non-exclusive easements for the benefit of Tract A above as created in that certain “Declaration Establishing Reciprocal Easements and Covenants Running with the Land for the Mixed Use Development Located at 681 Florida Street, San Francisco, California” recorded October 15, 2020, in Official Records under Recorder’s Serial Number 2020031160, as more particularly defined in Article 3 therein.

**Street Address: 681 Florida Street, San Francisco, CA**

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: JFK Quarterly report  
**Date:** Wednesday, November 8, 2023 8:20:39 AM  
**Attachments:** [image001.png](#)  
[GGP Access and Safety Quarterly Report as of Sept 30, 2023.pdf](#)

---

Hello,

Please see attached Golden Gate Park Access and Safety Program Report for Quarter ending September 30, 2023.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

---

**From:** Somera, Alisa (BOS) <alisa.somera@sfgov.org>  
**Sent:** Monday, November 6, 2023 11:02 AM  
**To:** BOS-Operations <bos-operations@sfgov.org>  
**Cc:** Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Mchugh, Eileen (BOS) <eileen.e.mchugh@sfgov.org>; Hickey, Jacqueline (BOS) <jacqueline.hickey@sfgov.org>; Emerson, Taylor (REC) <taylor.emerson@sfgov.org>; Chami, Barbara (REC) <barbara.chami@sfgov.org>; Golan, Yael (REC) <yael.golan@sfgov.org>  
**Subject:** FW: JFK Quarterly report

Operations and Eileen,

Attached please find Rec and Park's quarterly report on GG Park access for the period ending

September 30, 2023, for processing and inclusion on the Communications page.

Thank you!

*Alisa Somera*

Legislative Deputy Director  
San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
415.554.7711 direct | 415.554.5163 fax  
[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)

**(VIRTUAL APPOINTMENTS)** To schedule a “virtual” meeting with me (on Microsoft Teams), please ask and I can answer your questions in real time.

Click [HERE](#) to complete a Board of Supervisors Customer Service Satisfaction form.

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**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

---

**From:** Emerson, Taylor (REC) <[taylor.emerson@sfgov.org](mailto:taylor.emerson@sfgov.org)>

**Sent:** Monday, November 6, 2023 10:45 AM

**To:** Somera, Alisa (BOS) <[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)>

**Cc:** Chami, Barbara (REC) <[barbara.chami@sfgov.org](mailto:barbara.chami@sfgov.org)>; Golan, Yael (REC) <[yael.golan@sfgov.org](mailto:yael.golan@sfgov.org)>

**Subject:** JFK Quarterly report

Dear Ms. Somera,

On behalf of the San Francisco Recreation and Park Department and the San Francisco Municipal Transportation Agency, please find attached the quarterly report on the Golden Gate Park Access and Safety Program for the period ending September 30, 2023.

Thank you,  
Taylor Emerson

**Taylor Emerson** (she/her)

Manager, Strategic Planning  
Capital and Planning Division  
San Francisco Recreation and Park Department | City & County of San Francisco  
49 South Van Ness, 12<sup>th</sup> Floor | San Francisco, CA | 94103  
628-652-6604 desk | [taylor.emerson@sfgov.org](mailto:taylor.emerson@sfgov.org)



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Watch us on [sfRecParkTV](#)  
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*Kids from Mission Arts in the DeYoung Tower as part of the Junior Guides Program*

Golden Gate Park Access and Safety Program  
Quarterly Report  
Quarter ending September 30, 2023

## BACKGROUND

On March 16, 2020, the City issued shelter-in-place orders to prevent the spread of COVID 19. On April 27, 2020, the Recreation and Park Department (RPD) created JFK Promenade in Golden Gate Park by closing JFK Boulevard to cars and creating a safe, fun place to play, roll and stroll. On April 26, 2022, the Board of Supervisors approved Ordinance 74-22 which amended Park Code Section 6.13 Section 5 reporting as follows:

“(a) Beginning July 1, 2023, and annually thereafter until July 1, 2033, the San Francisco Municipal Transportation Agency and Recreation and Park Department shall submit to the Board of Supervisors a joint report on the impacts of the street closures and on the implementation of Golden Gate Park Access and Safety Program. The annual reports shall include but not be limited to: annual visitation data to the Academy of Sciences, de Young Museum, and Gardens of Golden Gate Park; relevant analysis of park visitation data including access from equity priority communities, feedback from the disability community, a summary of traffic safety and collisions; and data and analysis on the usage of the Music Concourse Garage.

(b) Beginning July 1, 2022, and every three months thereafter until July 1, 2024, the San Francisco Municipal Transportation Agency and Recreation and Park Department shall submit to the Board of Supervisors a joint report addressing the implementation status of the policy initiatives included in the Golden Gate Park Access and Safety Program and described in subsection (6)(d) of Section 6.12 of the Park Code. Quarterly reports submitted in July of each year may be consolidated with the annual reports required under subsection (a).”

The legislation became effective June 7, 2022. On Nov 8, 2022, voters approved Proposition J making JFK Promenade permanent and Proposition N transferring ownership of the Golden Gate Park Concourse Garage to RPD.

The reporting period of this quarterly report is July 1 through September 30, 2023.



## EQUITY

### Bandshell

Summer of 2023 marked 18 months of free, radically inclusive, live performance events at the Bandshell. Since its inception in August 2021, Free Live has provided 350 shows with 2,000+ performers, for more than 500,000 audience members. Music is performed every Wednesday, Friday, and Sunday evening, with some daytime shows on Saturday afternoons.

Types of Performances included: Singer/Songwriter, Rock, R&B, Soul, Funk, Reggae, Jazz, Latin Rock Fusion, Classical, Blues, Hip Hop, Salsa, Brazilian, African and Indian Dance and Drumming, Children's Music, Poetry, Jam Band, Bluegrass, Brass Ensembles, Choir and Holiday Music, and other genres.

### Junior Guides

During FY23, the Recreation & Park Department, in partnership with the Gardens of Golden Gate Park, the de Young Museum, SFMTA, and the San Francisco Parks Alliance, expanded the *Golden Gate Park Junior Guides* field trip program to engage community organizations supporting residents in environmental justice communities. The field trips invited 1,070 San Francisco children aged 5-12 and 178 teen leaders plus 11 community groups. The goal of the program was to expose more people to the wonders of Golden Gate Park and empower them to return with their families and serve as Honorary Guides to the park.

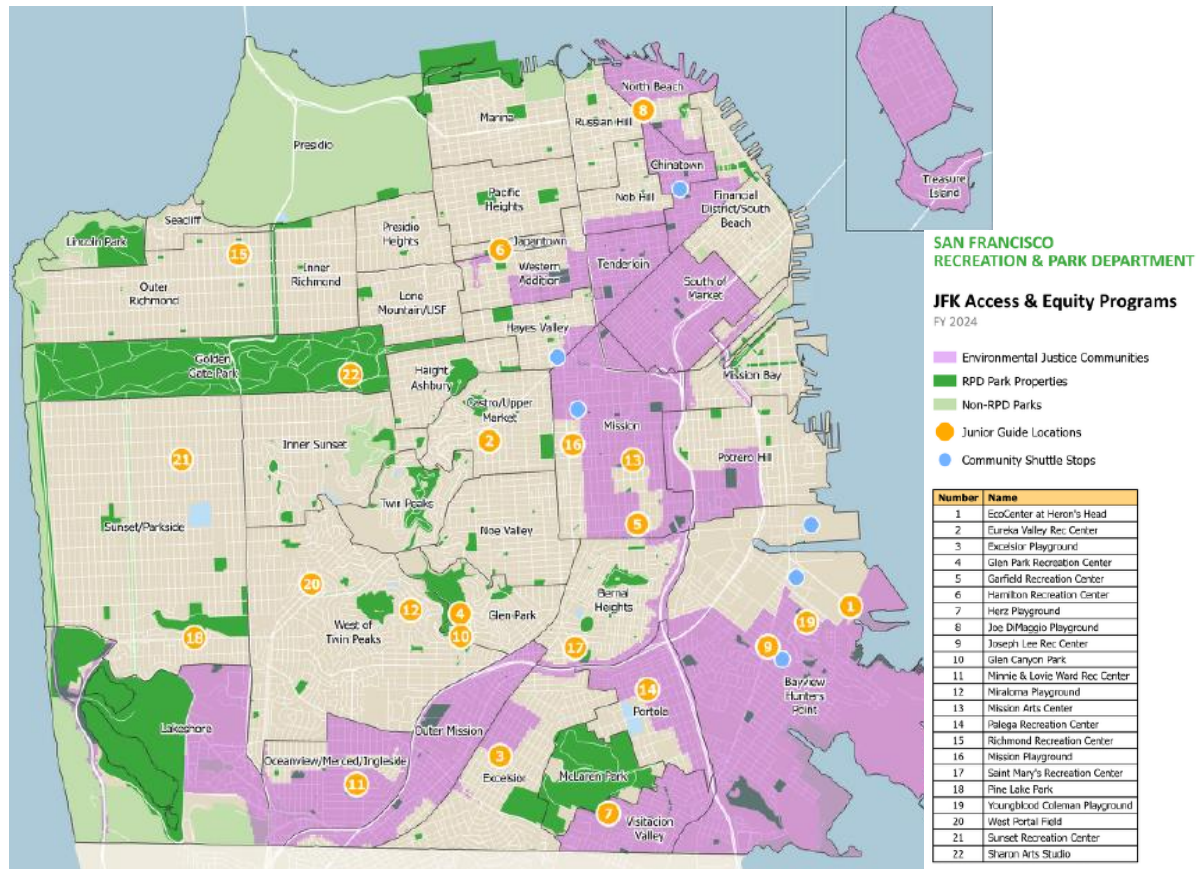
Originally planned for 2020 as part of Golden Gate Park's 150th birthday celebration, the program was postponed due to COVID. The 2021 and 2022 Junior Guides program served over 1,500 San Francisco children and attending summer camps, plus 11 groups in Environmental Justice Communities.



## Summer 2023 Quarter Highlights

### Community Shuttle Program:

The Community Shuttle transports adults from Environmental Justice Community neighborhoods and provides a guided experience to the cultural institutions, JFK art installations, and landscaped beauty of our parks. During summer 2023 the shuttle program brought 330 adults from across the city to enjoy our parks.



| Community Groups                       | Supervisory District | Group Size |
|----------------------------------------|----------------------|------------|
| Arab Resource and Organizing Center    | 5                    | 110        |
| Bayview United                         | 10                   | 10         |
| Chinatown Community Development Center | 3                    | 40         |
| Community Grows                        | 5                    | 10         |
| District 10 Resource Fair              | 10                   | 80         |
| Network for Elders                     | 10                   | 40         |
| Rafiki Coalition                       | 10                   | 40         |
| TOTAL Participants                     |                      | 330        |



### Community Gathering:

On Saturday August 5, 2023, JFK hosted a free community event for more than 1,000 soccer fans from around the Bay Area with a World Cup quarterfinal match viewing party to watch Netherlands and South Africa play. With live music and a World Cup Village with food trucks, face painting, games for the kids, and sunshine, it was an energetic quarterfinal game.



## ACCESSIBILITY

### Adaptive Bike Program

The Adaptive Bike Programs returned to San Francisco and the Bay Area Outdoor Recreation Program (BORP) operated all summer. This free program runs at two locations on alternating weekends, Golden Gate Park and Upper Great Highway. BORP takes reservations to ensure that the right type of adaptive bike is available, and BORP staff assist participants to use their bicycles.

### Outside Lands

More than 225,000 people attended Outside Lands (OSL) festival August 11-13, 2023 and accessibility to GGP was enhanced by a variety of transportation elements:

- Shuttles provided by OSL served 9,000 per day

## Summer 2023 Quarter Highlights

- SFMTA provided a record number of additional buses and services
- Three Transportation Network Company stations were established to allow pick up and drop off by Uber and Lyft
- Bike parking was available

## MOBILITY

### JFK Shuttle

The JFK shuttle's regular weekend service supported transportation access for Outside Lands and Hardly Strictly Bluegrass and ridership was more than double the usual rate on those weekends.

### Bike Mobility

There are now 11 new bike racks installed adjacent and near JFK. A total of 20 racks with capacity for 96 bikes are planned, with the remainder scheduled to be installed in early 2024.

There are also five new Lyft shared bike stations in the park. In community engagement during COVID, bike share stations were repeatedly requested by the public as a great way to enhance mobility and enjoy recreational access within the park. Locations are:

1. Pompei Circle at JFK Dr
2. MLK Jr. Dr at 7th Ave
3. JFK Dr at 8th Ave/Music Concourse Dr
4. JFK Dr at Ocean Beach
5. Spreckels Lake

## STREET SAFETY

### JFK Promenade

The project to grind off most traffic paint lines on JFK has begun! The center line and crosswalks will remain, but parking lines, bus zone markings, and other vehicle-related paint will be removed. This will enhance clarity in the space and improve the look of the promenade. The project is scheduled to be completed in early 2024.

## UPCOMING INITIATIVES AND NEAR-TERM WORK IN PROGRESS

- The jurisdictional transfer of the Music Concourse Garage is still in process, now expected to be complete in early 2024. Once completed, RPD will be able to:
  - Institute flexible pricing and reduce rates at less popular hours for all users,
  - Increase the time limit on the free loading zone in the garage from 15 minutes to 30 minutes,
  - Provide additional subsidized parking for Discover and Go and Museums for All pass users, and
  - Install improved directional signage for better access to and flow within the garage.
- As part of the Slow Street Network, MTA is planning to conduct an evaluation of the street conditions along JFK. This will include four days of observation (weekdays and weekends) to better understand visitor behavior, modal interactions, and opportunities for improvement.
- A Disability Access Coordinator (DAC), a new position approved in the RPD's budget, is expected to begin work in late November 2023. The DAC will plan, develop, and implement architectural accessibility projects along with developing and supporting programmatic access policies, practices, and procedures. The DAC will streamline departmental compliance set forth by state and federal codes, as well as other relevant laws, ordinance and regulations impacting people with disabilities, consistent with the Americans with Disabilities Act (ADA).
- RPD is committed to ADA improvements along the north side of JFK at Conservatory Drive East, Pompeii Circle, and Conservatory Drive West. As part of a larger barrier removal project on JFK, the Department is replacing 10 curb ramps and improving three crosswalks. The estimated project cost is \$350,000 and is being funded by the City's Certificates of Participation program. Construction is scheduled to begin winter 2024.
- RPD is also studying the feasibility of reconfiguring the roadway at Conservatory Drive West to include a turnaround circle near the intersection of JFK. This would allow passengers to drop park users off at the ADA path of travel, closest to the Conservatory of Flowers. Cost estimation has begun.

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Prop E Staffing Analysis Report 2023  
**Date:** Wednesday, November 8, 2023 8:19:05 AM  
**Attachments:** [2023 SFPD Staffing Analysis FINAL.pdf](#)

---

Hello,

Please see attached Staffing Analysis of the SFPD for 2023.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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---

**From:** Malouf, Rima (POL) <[rima.malouf@sfgov.org](mailto:rima.malouf@sfgov.org)>  
**Sent:** Monday, November 6, 2023 11:53 AM  
**To:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>  
**Cc:** Gamero, Lili (POL) <[lili.gamero@sfgov.org](mailto:lili.gamero@sfgov.org)>; Fountain, Chris (POL) <[Christine.Fountain@sfgov.org](mailto:Christine.Fountain@sfgov.org)>; Aroche, Diana (POL) <[diana.aroche@sfgov.org](mailto:diana.aroche@sfgov.org)>; Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Subject:** Prop E Staffing Analysis Report 2023

Madam Clerk,

As part of the City Charter for SFPD Staffing, attached please find SFPD's 2023 Staffing Analysis to share with the full BOS.

-

Thank you,

Rima Malouf, Legislative Liaison

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# **Staffing Analysis of the San Francisco Police Department 2023**



**September 30, 2023**

**City & County of San Francisco**  
Police Department

## About this report

In November 2020, San Francisco voters approved Proposition E, amending the City Charter to remove the previously established Police staffing baseline and requiring the Police Department to submit a report and recommendation on staffing levels every two years to the Police Commission for consideration when approving the Department's budget. **The purpose of this report is to determine and recommend baseline staffing levels for the San Francisco Police Department using rigorous, industry-reputed methodologies.**

# Executive Summary

## Background & Purpose

In 2018, the San Francisco Police Department formed a Task Force on Strategic Police Staffing (“Staffing Task Force”) per direction from the Board of Supervisors and the Police Commission as adopted in Resolution No. 63-17. Resolution No. 63-17, supported and signed by the Mayor, “[urged] the San Francisco Police Commission to form a Task Force, in collaboration with the San Francisco Police Chief, on Strategic Police Staffing and with the purpose of determining the best methodology for establishing staffing levels in the San Francisco Police Department.” Resolution 63-17 was adopted to initiate an update to the 1994 Proposition D Charter amendment by determining SFPD staffing levels using a

workload methodology based on the demand for police services rather than utilizing other metrics such as population size.

RESOLUTION 63-17 CALLED FOR THE FORMATION OF A TASK FORCE ON STRATEGIC POLICE STAFFING TO INITIATE AN UPDATE TO THE PREVIOUSLY ESTABLISHED BASELINE USING INDUSTRY-REPUTED, DATA-DRIVEN METHODOLOGIES.

As prescribed in Resolution No. 63-17, the Staffing Task Force included a cross-section of community stakeholders, nationally recognized police staffing experts, data analysts, City and County of San Francisco agency partners, and Police Commissioners. In early 2019, the San Francisco Police Department hired police

staffing expert Matrix Consulting Group, Ltd (“Matrix”) to conduct a comprehensive staffing analysis of the Department. Matrix was directed to develop an understanding of SFPD staffing, operations, and workload; and to develop methodologies to use in the analysis. In 2019, Matrix developed the staffing analysis framework and presented the methodologies throughout the duration of the project to the Staffing Task Force to seek input and direction. In early 2020, Matrix released its report that described the methodologies used to establish SFPD staffing levels, developed in collaboration with the Staffing Task Force; and provided the results of the staffing analysis.

MATRIX CONSULTING GROUP DEVELOPED A STAFFING ANALYSIS FRAMEWORK IN COLLABORATION WITH THE STAFFING TASK FORCE AND RELEASED THE RESULTS OF THE ANALYSIS IN EARLY 2020.

In November 2020, San Francisco voters approved Proposition E, amending the City Charter to remove the previously established 1,971 baseline staffing level and requiring the Police Department to submit a report and recommendation on staffing levels every two years to the Police Commission for consideration when approving the Department’s budget. **The purpose of this report is to recommend baseline staffing levels for the San Francisco Police Department using the rigorous, industry-reputed methodologies developed and used by Matrix Consulting Group and vetted by the Staffing Task Force.**



## Methodologies Used to Determine Staffing

In mid-June 2021, following the passage of Proposition E, the Police Commission adopted Resolution No. 21-60 which prescribes the methodologies to be used in establishing San Francisco Police Department staffing levels in this 2021 report. Per the Resolution, Chief Scott directed the Project Team to utilize the following methodologies, as developed and used by Matrix Consulting Group and vetted by the Staffing Task Force, in establishing staffing levels for the Department.

### Workload-based Methodology

This analysis utilizes a workload-based methodology that uses quantitative metrics, including community-generated calls for service (CFS), to quantify staffing required for Sector Patrol cars.

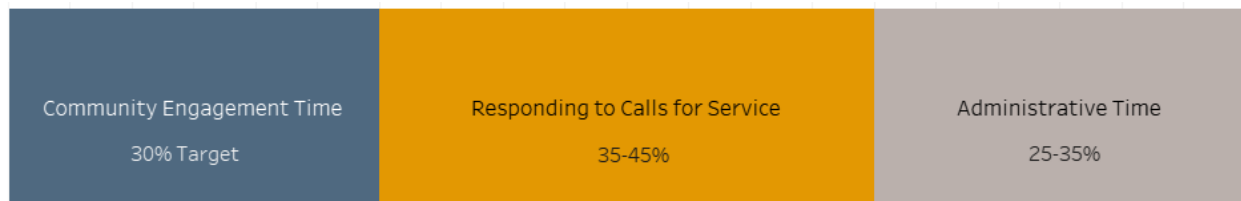
THIS WORKLOAD-BASED METHODOLOGY IS THE INDUSTRY STANDARD. IT HAS BEEN UTILIZED IN PREVIOUS ANALYSES ON DEPARTMENT STAFFING AND CITED IN VARIOUS REPORTS AS THE BEST PRACTICE FOR DETERMINING POLICE STAFFING.

- Matrix Consulting Group’s 2020 “Report on the Police Department – Staffing Study” used the percentage of time spent responding to calls for service from the public, and a target percentage of time devoted to community engagement, to establish recommended staffing levels for patrol officers.
- The Controller’s Office’s 2018 “SFPD Car Sector Patrol Staffing Analysis” conducted best practices research including interviews with police staffing experts and a literature review. The Controller’s Office determined that a workload-based approach was the most rigorous and appropriate methodology and used a framework based on a target percentage of time spent responding to community-generated calls for service and a percentage of time devoted to community engagement, to establish recommended staffing levels for patrol officers.
- The Police Executive Research Forum’s (PERF) 2008 “Organizational Assessment of the San Francisco Police Department” determined via extensive interviews with San Francisco community members, members of the Police Department, and elected and appointed local government officials that “Officers assigned to the 10 districts are expected to perform reactive policing tasks in response to calls for service but also to perform proactive tasks featuring substantial community engagement and partnership.” PERF uses a workload-based methodology with various targets for percentage of time spent responding to community-generated calls for service, with a percentage of time devoted to community policing and problem-solving, to establish recommended staffing levels for patrol officers.
- The San Francisco Budget and Legislative Analyst’s 2016 policy analysis report “Best Practices Related to Police Staffing and Funding Levels found that “the preferred approach by experts in the field, as well as professional organizations, is the workload-based approach as it considers historical workload data, such as calls for service.” The report recommends that “any changes to

the SFPD's minimum staffing level should be based on a workload-based assessment that accounts for department-specific conditions, as well as a comprehensive examination of historical workload data."

- Ph.D. Professor James McCabe's International City/County Management Association (ICMA) Center for Public Safety Management White Paper analyzes police department staffing and reviews findings from 62 agencies nationwide. The White Paper recommends staffing decisions made on actual workload, as "it relies on actual levels of demand for police services and matches that demand with the supply of police resources." The report notes that a workload-based approach does have shortcomings because demand is modeled entirely on calls for service and "ignores other elements of community demands placed on a department." Therefore, ICMA advocates for modeling workload and then placing the quantitative analysis in context with other demands facing a department, resulting in "a comprehensive assessment of workload through both calls for service and other sustained operational commitments placed on the department." The report asserts that a workload-based methodology is the most accurate and reliable predictor of police staffing levels.

**Sector Patrol staffing is determined using a workload-based methodology which, as demonstrated by the research presented here, is the industry best practice.** This workload-based analysis uses the demand for police services, represented by the time spent responding to calls for service (CFS) from the public, and a target percentage of time devoted to community engagement, to establish recommended staffing levels for Sector Patrol Officers. This is the same methodology used by Matrix Consulting Group in 2020 and aligns with the methodology utilized by the Controller's Office in 2018 and the Police Executive Research Forum in 2008. An illustration is shown below.



A workload-based methodology is also employed to determine recommended staffing levels for positions with investigative caseloads. Matrix Consulting Group used the same methodology; a basic equation is shown below.

**Investigative Workload = [Number of cases assigned] x [Time spent working each case]**

### Ratio-based Methodology

This analysis utilizes the ratio-based methodology to determine recommended staffing levels for supervisory positions and positions that scale directly with another metric. One example is Sergeants that provide street-level supervision for Sector Patrol Officers.

**1 Sergeant to 6 Officers** – the police organization industry standard for patrol officer oversight

## Fixed Post Methodology

This analysis utilizes the fixed post methodology to establish recommended staffing levels for positions that must be staffed at a specific level for a determined number of hours. The fixed post methodology is an operational analysis such that the Project Team calculated recommended staffing based on designated number of positions or teams must be staffed for a designated timeframe to meet operational coverage needs for the Department.

## Non-scaling Methodology

This analysis utilizes the non-scaling methodology to recommend staffing levels for positions that fulfill unique Department functions and are staffed electively to facilitate citywide and Department priorities. Positions that use the non-scaling methodology to determine recommended staffing do not scale based on workload metrics such as calls for service (CFS) or other determined ratios (e.g., number of sworn members in the Department). A senior leadership position is one such example.

*Detailed methodological descriptions are provided in each Bureau section.*

## Approaches Utilized in the Staffing Analysis

- **Data Wrangling and Analysis:** The Project Team conducted extensive quantitative data analysis on calls for service (CFS) to determine recommended staffing levels for Sector Patrol Officers. This workload-based analysis utilizes demand for police services and is the industry best practice that has been utilized in the previous three analyses on SFPD staffing. The Project Team developed and documented replicable data cleaning and data filtering steps for preparing and analyzing the data. This methodology can be used ongoing and will be utilized in future Department staffing analyses.
- **Interviews and Data Collection:** The Project Team conducted extensive qualitative data analysis in the form of interviews with every Bureau, Division, and unit in the Department. The objectives of the interviews were to learn about the function and role of the unit, understand contextual factors that may impact staffing, and to collect data (e.g., caseload data from investigative units).
- **Information Synthesis and Analysis:** Using methodology guidance from the Matrix Consulting Group staffing analysis and police organization industry best practices, the Project Team synthesized both the quantitative data analyzed and the qualitative information collected to determine recommended staffing levels across all Bureaus, Divisions, and units in the Department. These are the “Recommended” figures presented in the report. The “Current” numbers presented are as of June 2023. Given the dynamic nature of the “Current” number, the “Recommended” number is the unchanging baseline.

## Major Findings

*The results of the analysis indicate that the San Francisco Police Department has a significant staffing deficit across both sworn and non-sworn professional staff.*

A summary table showing current and recommended staffing for the San Francisco Police Department by Bureau is shown below followed by a brief discussion of high-level themes and recommendations.

| Summary of Staffing Analysis Results |              |              |             |            |             |             |
|--------------------------------------|--------------|--------------|-------------|------------|-------------|-------------|
|                                      | SWORN        |              |             | CIVILIAN   |             |             |
|                                      | Current      | Recommended  | Need        | Current    | Recommended | Need        |
| <b>Bureau</b>                        |              |              |             |            |             |             |
| Field Operations Bureau              | 1,069        | 1,477        | +408        | 67         | 118         | +51         |
| Investigations Bureau                | 247          | 273          | +26         | 79         | 131         | +52         |
| Special Operations Bureau            | 141          | 193          | +52         | 21         | 24          | +3          |
| Administration Bureau                | 81           | 76           | -5          | 126        | 176         | +50         |
| Strategic Management Bureau          | 9            | 7            | -2          | 72         | 114         | +42         |
| Chief of Staff                       | 39           | 44           | +5          | 52         | 86          | +34         |
| Chief's Office                       | 3            | 4            | +1          | 3          | 4           | +1          |
| <b>BUREAU TOTAL</b>                  | <b>1,589</b> | <b>2,074</b> | <b>+485</b> | <b>420</b> | <b>653</b>  | <b>+233</b> |

A LARGE MAJORITY (82%) OF RECOMMENDED ADDITIONAL SWORN POSITIONS ARE CONCENTRATED IN THE FIELD OPERATIONS BUREAU AT THE DISTRICT STATIONS.

### Sworn Staff: High-level Themes

The San Francisco Police Department has a substantial sworn staffing shortage in the Field Operations, Investigations, and Special Operations Bureaus.

In line with industry best practices, the Project Team conducted a workload-based

quantitative analysis using community-generated calls for service (CFS) to determine that the District Stations have a significant resource need in Sector Patrol, representing those Officers in sector cars that are responsible for responding to calls for service from the public. According to the President's Task Force on 21<sup>st</sup> Century Policing, building trust and legitimacy on both sides of the police-citizen divide is the foundational principle underlying relations between law enforcement and the communities they serve. Therefore, the Department and the City have set the directive and expectation that Sector Patrol Officers should not only respond to calls for service, but also ideally have dedicated time for engaging with community residents and local businesses. Per the report on 21<sup>st</sup> Century Policing, community policing emphasizes working with neighborhood residents to coproduce public safety. Law enforcement agencies should, therefore, work with community residents to identify problems and collaborate on implementing

solutions, yet these activities are resource intensive, requiring time from police officers and Department personnel, and must be accounted for when determining staffing need.

In the post-pandemic environment, the City's objective is to ensure that

San Francisco is a vibrant and welcoming place for residents and visitors alike. The City has launched various initiatives aimed at keeping San Francisco's communities safe, such as targeted interventions addressing gun violence. San Francisco's gun intervention program, launched in February 2021 as a coordinated response between the City's law enforcement agencies, implements strategies to help reduce shootings, break the cycle of recidivism, and build trust between the community and the Police Department. Other initiatives include the Mid-Market Vibrancy and Safety Plan, the Tourism Deployment Plan, and the Drug Market Agency Coordination Center. SFPD is central to these initiatives by providing staffing resources to deter crime, engage with the community, and problem-solve with other involved agencies. The Department is fully supportive – but it must be recognized that such initiatives require specialized resources. Due to staffing shortages and citywide resource prioritization, some of the smaller District Stations have temporarily disbanded their specialized units such as Footbeat and Homeless Outreach Officers to ensure adequate Sector Patrol coverage. Additionally, members needed for sworn administrative functions have been assisting Sector Patrol on a rotational basis, which provides some relief in patrol, but at the expense of delays or backlog in the administrative functions.

**In addition to the Field Operations Bureau, the Investigations Bureau and the Special Operations Bureau, whose functions require law enforcement expertise and jurisdiction in all operations, have demonstrated sworn staffing need based on workload and coverage metrics.** Current trends in organized retail theft, shootings, and homicides require that the Investigations Bureau collaborate with other regional agencies and City partners to address complex, organized crime, and increase investigative efforts across the Bureau in response to rising caseloads. Staffing needs in the Special Operations Bureau has been identified in the traffic enforcement and in the Tactical Division, to ensure minimum coverage for specialized units such as SWAT that operate in teams.

### Professional Staff: High-level Themes

Professional staff, Department members who are not sworn police officers, possess unique expertise and skills in areas such as analysis, and hence contribute to Department operations and support in critical

SFPD HAS A SIGNIFICANT NEED FOR HIGHLY TRAINED PROFESSIONAL STAFF TO SUPPORT ANALYTICAL, TECHNICAL, AND MANAGEMENT FUNCTIONS THROUGHOUT THE DEPARTMENT.

WHILE THE MAJORITY OF THE STAFFING NEED AT THE DISTRICT STATIONS IS IN SECTOR PATROL, THERE IS A RESOURCE NEED IN SPECIALIZED UNITS (E.G., FOOTBEATS) AT THE DISTRICT STATIONS.

areas. Throughout the report, these Department members are referred to interchangeably as professional staff, civilians or civilian members, and non-sworn staff. The San Francisco Police Department has a shortage of

professional staff given the increasing demand for analytics and reporting, policy development, technology, and specialized expertise.

Over the last several years, the breadth and depth of analytical projects in the Department have increased dramatically due to various factors. These include the Collaborative Reform Initiative (CRI) implementation and ongoing progress monitoring; an internal shift toward using management analyses in decision-making, with specialized units such as the Crime Strategies Division and the Staffing and Deployment Unit undertaking such data-oriented projects; and increased externally facing reporting and interface with external partners, exemplified by the work conducted by the Business Analysis Team and the Policy and Public Affairs Office.

Conducting and managing the Department's analytical projects is one piece, and the other is technology. Given the increasingly technological nature of the field, driven in part by the demand for large IT infrastructure projects and systems that can seamlessly store and report large volumes of data, and the continuously involving demand for advanced IT security, the Department has a significant need for technically trained professional staff, in areas from IT Project Management to IT Architecture and Operations to IT Support.

There is a significant need for professional staff who possess a broad skillset in management operations to enhance the functionality of units across the Department. Historically, operational units have relied

SFPD HAS A SIGNIFICANT NEED FOR PROFESSIONAL STAFF WHO POSSESS SPECIALIZED SKILLSETS, SUCH AS CRIMINALISTS, TO ENABLE EXISTING SWORN STAFF TO BE REASSIGNED TO ADDRESS OTHER OPERATIONAL NEEDS.

heavily on Clerks for data entry and record keeping, and it would be beneficial to expand the role of professional staff in administrative management. A classification such as a Management Assistant can manage office operations, conduct basic reporting and analysis, author memos and newsletters, and develop and

implement processes. Various units across the Department would greatly benefit from professional staff trained in operational management, from the Captain's Staff at District Stations to the Community Engagement Division, to the units responsible for the Department's permitting functions.

Other examples of professional staffing needs can be seen with the Department's Forensic Services Division, which requires specialized positions such as Criminalists, who are trained in forensic investigation; and in the ID Unit, which requires Fingerprint Technicians, who are trained in biometric identification systems. The Project Team recommends full civilianization of the Crime Scene Investigations (CSI) unit, transitioning Sworn Sergeants and Officers to the civilian Criminalist or Latent Examiner classification.

At the District level, Police Services Aides (PSAs) would be beneficial as they are able to work alongside sworn members in areas such as staffing public facing windows at the District Stations and taking certain types of reports. PSAs would also prove useful in areas such as the Report Writing Units by facilitating

continuity in operations and providing high-quality service and may yield opportunities to civilianize portions of sworn member job duties.

According to the International Association of Chiefs of Police (IACP) Model Policy establishing law enforcement agencies' commitment to hiring and utilizing professional staff, the "efficiency and effectiveness of law enforcement agencies is enhanced when sworn and non-sworn personnel are appropriately used to perform those functions that are best suited to their special knowledge, skills and abilities." Throughout, the full report suggests civilian staffing opportunities that can be categorized by: the complete civilianization of a position, the addition of a civilian position to remove some job duties from a sworn member and hence utilize the sworn member's expertise elsewhere, and the addition of a civilian position because the unit's responsibilities necessitate additional staffing and specialized professional staff expertise in particular. The full report provides detailed analysis and considerations.

## Summary and Recommendations by Bureau

### Field Operations Bureau

| Field Operations Bureau           |              |              |             |           |             |            |
|-----------------------------------|--------------|--------------|-------------|-----------|-------------|------------|
|                                   | SWORN        |              |             | CIVILIAN  |             |            |
|                                   | Current      | Recommended  | Need        | Current   | Recommended | Need       |
| <b>Administration</b>             | <b>4</b>     | <b>4</b>     | <b>0</b>    | <b>2</b>  | <b>4</b>    | <b>2</b>   |
| Operations - Executive Team       | 1            | 1            | 0           | 1         | 1           | 0          |
| Field Operations Bureau - Admin   | 3            | 3            | 0           | 1         | 3           | +2         |
| <b>FOB - Patrol</b>               | <b>1,022</b> | <b>1,428</b> | <b>406</b>  | <b>48</b> | <b>68</b>   | <b>20</b>  |
| Metro Division                    | 595          | 821          | +226        | 25        | 37          | +12        |
| Golden Gate Division              | 427          | 607          | +180        | 23        | 31          | +8         |
| <b>FOB - Other Units</b>          | <b>43</b>    | <b>45</b>    | <b>+2</b>   | <b>17</b> | <b>46</b>   | <b>+29</b> |
| FOB-Headquarters (FOB-HQ)         | 22           | 24           | +2          | 3         | 13          | +10        |
| Healthy Streets Operations Center | 9            | 9            | 0           | 0         | 0           | 0          |
| Community Engagement Division     | 12           | 12           | 0           | 5         | 5           | 0          |
| Crime Strategies                  | 0            | 0            | 0           | 9         | 28          | +19        |
| <b>BUREAU TOTAL</b>               | <b>1,069</b> | <b>1,477</b> | <b>+408</b> | <b>67</b> | <b>118</b>  | <b>+51</b> |

Please note that the Assistant Chief of Operations is included in FOB Administration for the purpose of summarizing full Department numbers.

### Methodologies Used to Determine Recommended Staffing

The methodologies used to determine staffing levels for the Field Operations Bureau are listed below followed by brief Bureau-specific examples.

- **Workload-based Methodology:** The Project Team conducted a workload analysis based on community-generated calls for service (CFS) to determine staffing for Sector Patrol Officers.
- **Ratio-based Methodology:** The industry best practice span of control ratio of one Sergeant to six Officers is used to determine staffing for Sector Patrol Sergeants, who provide street-level supervision to Sector Patrol Officers.
- **Non-scaling Methodology:** An example here is Community Engagement Division (CED), as staffing levels are driven by Department priorities, initiatives, and staffing availability.

### Summary and Recommendations

- The majority of sworn need in the Field Operations Bureau is in Patrol (District Stations), where the Project Team recommends an additional 404 sworn members across the Metro Division and the Golden Gate Division. The workload-based analysis indicates that the majority of sworn staffing need is in Sector Patrol for both Divisions, with additional resources needed to fully staff District Station specialized assignments such as Foot Beat Officers.
- The City and the Department need to determine priorities and vision around SFPD's involvement in the City's response to homelessness. In September 2021, SFPD's HSOC staffing level was the bare minimum for SFPD having any presence at all at HSOC the Department's HSOC presence had



been entirely disbanded due to SFPD's ongoing operational need for staffing. However, with recent changes to Department prioritization, HSOC has been restaffed and restructured to work within the new Mid-City Division. Future SFPD staffing at HSOC must be driven by the City's vision for the Department's role in HSOC and staffing availability. Similarly, staffing for the Community Engagement Division (CED) is based on Department policy initiatives and staffing levels must be determined based on prioritization and resource availability.

- **There are opportunities for increased professional staffing in various units throughout the Field Operations Bureau to facilitate improved operational management and service delivery.** Subunits such as [Overtime] Police Law Enforcement Services (PLES) in the FOB-HQ have significant administrative tasks involving record keeping and coordination and could benefit from a Management Assistant; Alcohol Liaison Unit and Permits similarly are responsible for a range of different administrative processes and coordination with internal and external partners and could benefit from professional staff trained in operations. At the District Stations, a Management Assistant would play a valuable role on the Captain's Staff and would be tasked with office operations, basic reporting and analysis, and authoring newsletters. Finally, the Department should consider utilizing professional staff rather than sworn members on temporary modified duty (TMD) in the newly formed Report Writing Unit to promote continuity and a high level of service.
- **Given the breadth and depth of the analytical work conducted by the Crime Strategies Division (CSD), there is a significant need for Analyst positions in the Division.** CSD supports the entire Operations branch of the Department – Field Operations Bureau, Investigations Bureau, and Special Operations Bureau – in conducting strategic, tactical, and operational analyses and case support. Using a ratio-based methodology established by the International Association of Crime Analysts (IACA), the Project Team recommends additional staffing in CSD.

## Investigations Bureau

| Investigations Bureau    |            |             |            |           |             |            |
|--------------------------|------------|-------------|------------|-----------|-------------|------------|
| Division or Unit         | SWORN      |             |            | CIVILIAN  |             |            |
|                          | Current    | Recommended | Need       | Current   | Recommended | Need       |
| Investigations - Admin   | 3          | 3           | 0          | 6         | 5           | -1         |
| Strategic Investigations | 47         | 60          | +13        | 2         | 2           | 0          |
| Major Crimes             | 67         | 96          | +29        | 1         | 1           | 0          |
| General Crimes           | 38         | 31          | -7         | 3         | 5           | +2         |
| Special Investigations   | 27         | 32          | +5         | 1         | 1           | 0          |
| Special Victims          | 43         | 50          | +7         | 4         | 4           | 0          |
| Forensic Services        | 22         | 1           | -21        | 62        | 113         | +51        |
| <b>BUREAU TOTAL</b>      | <b>247</b> | <b>273</b>  | <b>+26</b> | <b>79</b> | <b>131</b>  | <b>+52</b> |

### Methodologies Used to Determine Staffing

The methodologies used to determine staffing levels for the Investigations Bureau are listed below followed by brief Bureau-specific examples.

- **Workload-based Methodology:** The Project Team conducted analyses using the number of assigned cases to be investigated and hours per case to determine staffing such as Sergeant Investigators in investigative units and Fingerprint Technician in the Forensic Services Division.
- **Ratio-based Methodology:** The Project Team used a ratio-based span of control methodology to determine staffing for supervisory positions such as Sergeants supervising Officers in some investigative units and Criminalist Supervisors supervising Criminalists in the Forensic Services Division.
- **Non-scaling Methodology:** Examples of positions that do not scale to workload or other metrics include leadership positions such as the Lieutenant that serves as the Officer in Charge (OIC) of an investigative unit and positions in Special Investigations such as the liaison with the US Marshall's Task Force.

### Summary and Recommendations

- **Based on the caseload-based analyses conducted, the Project Team recommends additional sworn staffing primarily in the Strategic Investigations Division, the Major Crimes Division, and the Special Victims Unit.** In the Strategic Investigations Division, caseload data indicates the need for additional Investigators in the Homicide Unit and Crime Gun Investigation Center (CGIC); in the Major Crimes Division, there is a need for additional Investigators in the Robbery, Burglary, and Narcotics Units. Special Victims Unit (SVU) covers a broad range of person crimes and conducts a large portion of the Department's rebookings; caseloads have remained relatively constant, yet current staffing is down significantly due to retirements and assignment to other units.

- **The Forensic Services Division has a need for professional staff who possess specialized skills and training in specific areas.** For example, Criminalists in Forensic Services are trained to scientifically analyze the nature, origin, and significance of physical evidence in criminal investigations; additional Criminalists are needed to support the chemical analysis function in the Forensic Alcohol section. The ID Unit requires additional Fingerprint Technicians, trained specifically in fingerprinting and biometric identification systems, to support the unit's workload.
- **The Project Team recommends that the Department initiate the process of civilianizing Crime Scene Investigations (CSI).** This process is possible but not timely; the Department should explore civilianization options for the Unit while maintaining current staffing to provide continuity of operations and service.

## Special Operations Bureau

| Special Operations Bureau       |            |             |            |           |             |           |
|---------------------------------|------------|-------------|------------|-----------|-------------|-----------|
| Division or Unit                | SWORN      |             |            | CIVILIAN  |             |           |
|                                 | Current    | Recommended | Need       | Current   | Recommended | Need      |
| Special Operations - Admin      | 1          | 1           | 0          | 1         | 1           | 0         |
| Traffic Division                | 53         | 79          | +26        | 4         | 6           | +2        |
| Tactical Division               | 58         | 80          | +22        | 7         | 7           | 0         |
| Homeland Security Division      | 28         | 32          | +4         | 8         | 9           | +1        |
| Urban Areas Security Initiative | 1          | 1           | 0          | 1         | 1           | 0         |
| <b>BUREAU TOTAL</b>             | <b>141</b> | <b>193</b>  | <b>+52</b> | <b>21</b> | <b>24</b>   | <b>+3</b> |

### Methodologies Used to Determine Staffing

The methodologies used to determine staffing levels for the Special Operations Bureau are listed below followed by brief Bureau-specific examples.

- **Workload-based Methodology:** The Project Team conducted a workload-based analysis using the number of investigated traffic collisions and the time per case to determine recommended staffing for the Traffic Collision Investigations Unit (TCIU).
- **Ratio-based Methodology:** The Project Team used a ratio-based span of control methodology to determine staffing for supervisory positions such as Sergeants supervising Officers on Special Weapons and Tactics (SWAT) teams
- **Fixed Post Methodology:** The Project Team used the “fixed post” methodology to determine staffing for units with coverage requirements, meaning that the Project Team must consider that operationally teams must be staffed on both sides of the watch and across multiple shifts. One example is the SWAT team: to ensure full coverage, recommended staffing is four teams of one Sergeant and seven Officers.
- **Non-Scaling Methodology:** The Special Operations Bureau has several positions that do not scale to workload or other metrics. Examples are positions whose staffing is determined via directive codified in grant agreements with other City and regional/federal agencies such as positions in the Port Unit and Homeland Security/Urban Areas Security Initiative. The non-scaling methodology is also used to determine staffing for positions that provide highly specialized skills and expertise to the Department.

### Summary and Recommendations

- The Project Team recommends additional staffing in the Traffic Division, the Tactical Division, and the Homeland Security Unit based on analyses conducted using the methodologies described above. In the Traffic Division, resources are recommended primarily in Traffic Enforcement, with some additional staffing recommended in Traffic Collision Investigations Unit (TCIU). In the Tactical Division, additional resources are recommended in SWAT and in the Honda Unit based on

the fixed post, team-based structure utilized by both units. Minimal positions are recommended in Homeland Security based on grant funding agreements currently in place.

- **The Project Team recommends that the Department explore options for civilianizing the Department Operations Center (DOC).** Currently DOC is staffed with sworn members who are less than full duty (and therefore not fully deployable to other assignments) based on some sort of temporary modified duty (TMD) classification or pending disciplinary investigation. Therefore, sworn members in this assignment are often only temporarily assigned to provide call center services, and may not provide a standard level of service and continuity. As a large portion of DOC staffing does not require law enforcement expertise, the Department should consider civilianizing DOC for both continuity and to promote high quality service.

## Administrative Services Bureau (“Administration Bureau”)

| Administrative Services Bureau |           |             |           |            |             |            |
|--------------------------------|-----------|-------------|-----------|------------|-------------|------------|
| Division or Unit               | SWORN     |             |           | CIVILIAN   |             |            |
|                                | Current   | Recommended | Need      | Current    | Recommended | Need       |
| Administration - Executive     | 2         | 2           | 0         | 1          | 2           | +1         |
| Office of Equity and Inclusion | 1         | 1           | 0         | 0          | 1           | +1         |
| Administration Division        | 1         | 1           | 0         | 28         | 42          | +14        |
| Academy Division               | 33        | 37          | +4        | 6          | 7           | +1         |
| Staff Services Division        | 23        | 24          | +1        | 53         | 73          | +20        |
| Crime Information Services     | 21        | 11          | -10       | 38         | 51          | +13        |
| <b>BUREAU TOTAL</b>            | <b>81</b> | <b>76</b>   | <b>-5</b> | <b>126</b> | <b>176</b>  | <b>+50</b> |

### Methodologies Used to Determine Staffing

The methodologies used to determine staffing levels for the Administration Bureau are listed below followed by brief Bureau-specific examples.

- **Workload-based Methodology:** The Project Team conducted a workload-based analysis using the number of background investigations for potential Police Officer candidates and the time per case to determine recommended staffing for the Background Investigations Unit.
- **Ratio-based Methodology:** The Project Team used a ratio-based methodology to determine staffing for units like Fleet and Facilities, where a ratio based on the number of Department vehicles and Department facilities, respectively, is used to determine recommended staffing; the Range, where a ratio based on the number of sworn members in the Department is used; and various units in the Academy, where Peace Officer Standards and Training (POST) mandates instructor-to-trainee ratios in training classes.
- **Non-scaling Methodology:** Examples include staffing for units that are specific Department and citywide priorities such as the Office of Equity and Inclusion (OEI). San Francisco’s Office of Racial Equity (ORE) was established via ordinance in July 2019; ORE has the authority to enact a citywide Racial Equity Framework and to direct City departments to develop and implement mandated Racial Equity Action Plans (REAP). SFPD’s OEI was created in response to the Racial Equity Framework and the Department’s REAP.

### Summary and Recommendations

- **The Administration Bureau needs additional professional staff in some key areas: Fleet and Facilities in the Administration Division, various units in the Staff Services Division, and in Crime Information Services.** The Project Team recommends additional staff in the Fleet and Facilities units to effectively manage and maintain the Department’s physical assets. In the Staff Services Division, additional analytical resources are needed to support the Bureau’s analytical projects on recruitment, hiring, training, retention, and staffing.

- **The Department should consider centralizing command of the Fleet and Facilities unit entirely within the Administration Division.** Currently, the Automotive Service Workers and the Facilities Coordinators that manage and maintain the District Station vehicles and facilities, respectively, report to the Commanding Officers of their respective stations. Developing a centralized management and reporting structure would facilitate standardized processes, unified direction, and more efficient management of the Department's physical assets.
- **The Department worked with the City's Department of Human Resources (DHR) to create a civilian Background Investigator classification that is now active.** Background Investigators are important because they are responsible for conducting background investigations on potential police officer candidates, a critical role in the Department's hiring pipeline. Past studies identified the Background Investigator position as an opportunity for civilianization and this recommendation has largely been fulfilled, as the unit is comprised of predominantly professional staff. Many of the civilian part-time Investigators in the Background Investigations unit are now under the new classification, and the Department should continue to explore the implications of utilizing part-time versus full-time Investigators.
- **There is an opportunity to civilianize all sworn positions within the Records Management of CIS.** Records Management is responsible for the collection, storage, and distribution of all incident reports; and the maintenance of historic records, with the added responsibility of ensuring that all digital records are searchable and available to be used for statistical and investigative purposes. Staff in the unit are responsible for fulfilling information requests from the public, other agencies, and internal units. While some Officers are assigned to Records Management due to temporary activity restrictions, there are some sworn members who hold a permanent assignment. All duties and responsibilities of Records Management, which are largely administrative, can be performed by professional staff.
- **The Property Control Division of CIS needs additional support and can utilize members on temporary modified duty (TMD) to prepare for the Division's anticipated planned relocation.** The Property Control Division is responsible for maintaining and processing all property and evidence that is entered into the custody of the San Francisco Police Department. Considering physical limitations, additional support is needed with administrative tasks to prepare for the move. Thousands of old cases will need to be reviewed to determine if property and evidence can be disposed of and items will need to be barcoded, packed, transported, and/or prepared for destruction. This is a temporary assignment that provides an opportunity for the Department to utilize sworn members with temporary activity restrictions in the one-time, critical task of assisting with the Division's anticipated relocation.

## Strategic Management Bureau

| Strategic Management Bureau |          |             |           |           |             |            |
|-----------------------------|----------|-------------|-----------|-----------|-------------|------------|
| Division or Unit            | SWORN    |             |           | CIVILIAN  |             |            |
|                             | Current  | Recommended | Need      | Current   | Recommended | Need       |
| SMB - Admin                 | 0        | 0           | 0         | 2         | 3           | +1         |
| Professional Standards      | 8        | 6           | -2        | 9         | 18          | +9         |
| Fiscal Division             | 0        | 0           | 0         | 12        | 15          | +3         |
| Technology Division         | 1        | 1           | 0         | 49        | 78          | +29        |
| <b>BUREAU TOTAL</b>         | <b>9</b> | <b>7</b>    | <b>-2</b> | <b>72</b> | <b>114</b>  | <b>+42</b> |

### Methodologies Used to Determine Staffing

The methodologies used to determine staffing levels for the Strategic Management Bureau are listed below followed by brief Bureau-specific examples.

- **Ratio-based Methodology:** The Project Team used a ratio-based span of control methodology to determine the appropriate staffing levels for supervisory roles based on the targeted number of direct reports for a specific unit/function. For example, span of control for the Program Manager of the Business Analysis Team scales at a rate of one full-time equivalent (FTE) per 10 direct reports; the Business Analysis Team currently has seven Analysts which can be managed by one Program Manager.
- **Non-scaling Methodology:** Many of the units and roles within the Strategic Management Bureau are specialized and are not scalable to workload or other metrics. These positions are unique and staffing levels are determined by Department leaders and key decision makers.

### Summary and Recommendations

- **The Project Team recommends additional professional staff in the Professional Standards and Principled Policing (PSPP) Unit to support growing needs in data collection, monitoring, and reporting.** The Collaborative Reform Initiatives (CRI) has been a high priority for the Department over the last seven years. With 90% compliance of the 272 DOJ recommendations, the CRI Team has developed individual project plans with aspirations to complete the remaining recommendations by April 2024. Professional Standards and Principled Policing will need additional resources to sustain the CRI efforts and implement change management. Data collection and transparency continue to be critical aspects of Department operations, and additional analytical resources are needed to meet the demands of data-driven decision-making and data reporting requirements
- **The Project Team recommends additional professional staff in the Fiscal Division, which handles all budgeting, accounting, contracts, and grants for the Department.** The Fiscal Division has several vacancies, and citywide changes in technology procurement as well as the City's transition to a new financial management system have placed additional pressure on the Fiscal Division's



capacity. The Budget Manager has remained vacant since December 2022 and an additional Analyst is needed to support the workload of the Contracts and Budget Managers.

- **The Project Team recommends additional professional staff in various units of the Technology Division as the IT Portfolio Solutions Unit and the Technical Support & Services Unit.** The Technology Division provides all communication and information technology support services for the Department in areas including IT Project Management, Architecture and Operations, Applications, Business Intelligence, and IT support. The Project Team recommends additional resources to develop a long-term IT strategic framework and a comprehensive technology training program for the Department, to create redundancy in crucial security and database programming functions, to support the Department's evolving business analysis needs, and to provide high-quality technological support that enables Department members to do their jobs effectively.

## Office of Chief of Staff

| Office of Chief of Staff  |           |             |           |           |             |            |
|---------------------------|-----------|-------------|-----------|-----------|-------------|------------|
| Division or Unit          | SWORN     |             |           | CIVILIAN  |             |            |
|                           | Current   | Recommended | Need      | Current   | Recommended | Need       |
| Administration            | 1         | 1           | 0         | 1         | 1           | 0          |
| Strategic Communications  | 4         | 5           | +1        | 5         | 6           | +1         |
| Policy and Public Affairs | 0         | 0           | 0         | 6         | 7           | +1         |
| Labor Relations Office    | 0         | 0           | 0         | 2         | 3           | +1         |
| Risk Management - Admin   | 2         | 2           | 0         | 1         | 1           | 0          |
| RMO - Legal               | 10        | 13          | +3        | 26        | 50          | +24        |
| RMO - Internal Affairs    | 18        | 15          | -3        | 8         | 7           | -1         |
| Policy Development        | 2         | 6           | +4        | 2         | 9           | +7         |
| Commission Office         | 2         | 2           | 0         | 1         | 2           | +1         |
| <b>BUREAU TOTAL</b>       | <b>39</b> | <b>44</b>   | <b>+5</b> | <b>52</b> | <b>86</b>   | <b>+34</b> |

### Methodologies Used to Determine Staffing

The methodologies used to determine staffing levels for the Office of Chief of Staff are listed below followed by brief Bureau-specific examples.

- **Workload-based Methodology:** The Project Team conducted analyses on various measures throughout the different Divisions to determine appropriate staffing levels for Officers, Sergeant Investigators, Legal Assistants, and Clerks. Examples of workload measures include the total number of various Public Records Act (PRA) requests, the number of Internal Affairs (IA) investigations, and the number of officer-involved shootings.
- **Ratio-based Methodology:** The Project Team used a ratio-based methodology to determine staffing for positions supporting the Court Liaison Unit. Recommended staffing for sworn and civilian members is scaled to the total number of court dates within the calendar year.
- **Non-scaling Methodology:** Many of the units and roles within the Office of Chief of Staff are specialized and are not scalable to workload or other metrics. These positions are unique and staffing levels are determined by Department leaders and key decision makers.

### Summary and Recommendations

- **Given recent legislative changes, the Project Team recommends additional professional staff in the Legal Division within the Risk Management Office.** Senate Bill (SB) 1421, which mandates the disclosure of all records connected to officer-involved shootings, use of force resulting in great bodily injury, and cases of dishonesty and/or sexual assault by Department members, has increased workload significantly for all Divisions and a significant backlog exists. Senate Bill (SB) 16, which became effective on January 1, 2022, has also increased the workload for all Risk Management units, as this bill expands use of force disclosures and allows for the release of sustained findings of unlawful/discriminatory conduct by Department members.

- **The Media Relations Unit and the Policy and Public Affairs Office need additional specialized and analytical professional staffing.** As social media platforms continue to evolve, there is a great demand for video content and Media Relations needs an additional videographer to support the Department's multiple video projects. In addition to liaising with the Board of Supervisors and collaborating with the Police Commission, the Policy and Public Affairs office must stay up to date with constantly changing legislation. Currently the unit does not have the resource availability to routinely review more than 30 state bills that impact the Department and participate regularly in all committee meetings and therefore additional analytical support is recommended.
- **Given the Police Commission's decision to apply the Department's Code of Conduct (DGO 2.01) and all other DGOs to civilian employees, the Labor Relations Office needs additional analytical support.** Prior to this decision, the Labor Relations Office only worked with the two unions for sworn members: Police Officers Association (POA) and the San Francisco Municipal Executives Association (SFMEA). Effective September 2021, the Labor Relations Office must now provide an opportunity to meet and confer for the general ordinance with all 10 unions that represent employees in the Department.

## Chief's Office

| Chief's Office              |              |             |           |                 |             |           |
|-----------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                             | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                             | Current      | Recommended | Need      | Current         | Recommended | Need      |
| Division or Unit            |              |             |           |                 |             |           |
| Chief's Office              | 3            | 3           | 0         | 2               | 2           | 0         |
| Constitutional Policing     | 0            | 1           | +1        | 1               | 2           | +1        |
| <b>CHIEF'S OFFICE TOTAL</b> | <b>3</b>     | <b>4</b>    | <b>+1</b> | <b>3</b>        | <b>4</b>    | <b>+1</b> |

## Summary and Recommendations

- There is a need for additional support within the Chief's Office to assist with various **administrative tasks**. Members in the Chief's Office provide high-level administrative support for the Chief of Police in managing the oversight of the Department and its operations. Sworn Detail triages, refers, and elevates points of contact to the Chief as appropriate, and serves as an escort detail for the Chief. Staffing has decreased in recent years due to promotions and other Department staffing priorities. The Department has created a Constitutional Policing Unit to provide policy advice to the Chief of Police and Department staff on strategies to support effective, constitutional policing through identifying areas of improvement, policy development, and facilitation of Department training and policing strategies.

## Conclusion

The analysis shows that the San Francisco Police Department has a significant staffing deficit across both sworn and professional staff when assessed against recommended staffing levels, determined using the industry-reputed methodologies used by Matrix Consulting Group and prescribed in Police Commission Resolution No. 21-60. For detailed analysis on the staffing figures and summarized recommendations, please reference the full report "Staffing Analysis of the San Francisco Police Department."

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# Field Operations Bureau

## Overview

The Field Operations Bureau provides patrol services to the City and County of San Francisco. There are 10 District Stations located throughout San Francisco, organized under two Divisions: Metro and Golden Gate. Each District Station includes Sector Patrol cars, which respond to community-generated calls for service, and specialized station assignments like Foot/Bike Beat, Homeless Outreach, and Housing officers. Full duty sworn members across all ranks in Patrol – meaning, assigned to the District Stations – represent approximately 65% of the Department’s full duty sworn workforce.

The Field Operations Bureau also includes specific units located at Police Headquarters that provide centralized operational support to the Bureau in areas such as creating citywide event plans, managing vendor contracts in the hiring of off duty personnel to provide uniformed patrol, and coordination of the Department’s Cadet program. The Field Operations Bureau also includes citywide units that operate permitting and crisis intervention training and implementation, and SFPD’s unit within San Francisco’s Healthy Streets Operations Center (HSOC). The Department’s Community Engagement Division (CED) and new Drug Market Agency Coordination Center (DMACC) also sits within the Field Operations Bureau.

## Recommended Staffing

The results of the analysis indicate a significant staffing need at the District Stations in order to handle workload demand. The next section provides an explanation of the workload-based methodology utilized to determine staffing.

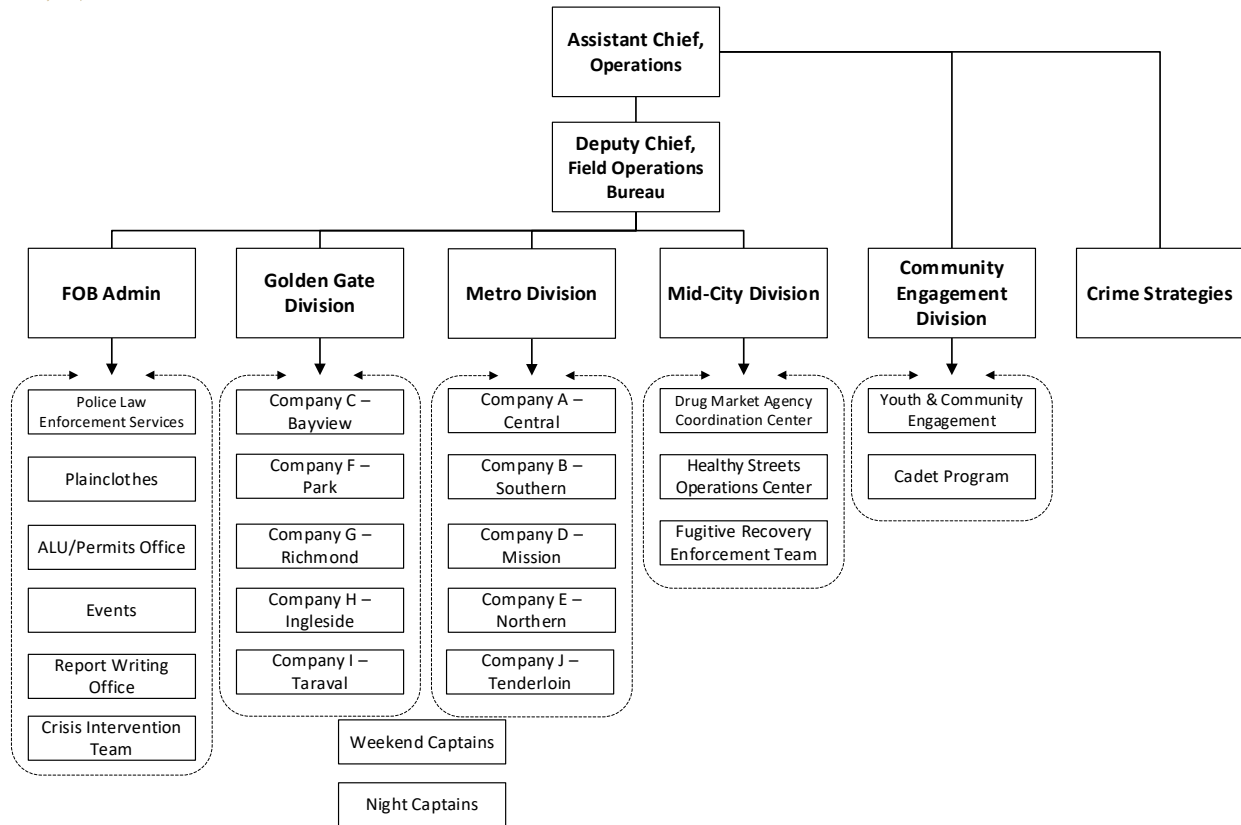
| Field Operations Bureau           |              |              |             |                 |             |            |
|-----------------------------------|--------------|--------------|-------------|-----------------|-------------|------------|
|                                   | <i>SWORN</i> |              |             | <i>CIVILIAN</i> |             |            |
|                                   | Current      | Recommended  | Need        | Current         | Recommended | Need       |
| <b>Administration</b>             | <b>4</b>     | <b>4</b>     | <b>0</b>    | <b>2</b>        | <b>4</b>    | <b>+2</b>  |
| Operations - Executive Team       | 1            | 1            | 0           | 1               | 1           | 0          |
| Field Operations Bureau - Admin   | 3            | 3            | 0           | 1               | 3           | +2         |
| <b>FOB - Patrol</b>               | <b>1,022</b> | <b>1,428</b> | <b>+406</b> | <b>48</b>       | <b>68</b>   | <b>+20</b> |
| Metro Division                    | 595          | 821          | +226        | 25              | 37          | +12        |
| Golden Gate Division              | 427          | 607          | +180        | 23              | 31          | +8         |
| <b>FOB - Other Units</b>          | <b>43</b>    | <b>45</b>    | <b>+2</b>   | <b>17</b>       | <b>46</b>   | <b>+29</b> |
| FOB-Headquarters (FOB-HQ)         | 22           | 24           | +2          | 3               | 13          | +10        |
| Healthy Streets Operations Center | 9            | 9            | 0           | 0               | 0           | 0          |
| Community Engagement Division     | 12           | 12           | 0           | 5               | 5           | 0          |
| Crime Strategies                  | 0            | 0            | 0           | 9               | 28          | +19        |
| <b>BUREAU TOTAL</b>               | <b>1,069</b> | <b>1,477</b> | <b>+408</b> | <b>67</b>       | <b>118</b>  | <b>+51</b> |

\* Please note that the Assistant Chief of Operations is included in the Field Operations Bureau table.

## Organizational Chart



### Field Operations Bureau



## Methodologies Used to Determine Staffing

### Workload-based Methodology

Sector Patrol Officers are responsible for responding to community-generated calls for service; these are the Officers that arrive on-scene when members of the public request law enforcement services. At each District Station, Lieutenants oversee the Sector Patrol function, while Sergeants provide street-level supervision and the Police Officer rank responds to calls for service.

The District Stations represent approximately 65% of the Department's sworn full duty workforce, and approximately 80% of Officers at the District Stations are assigned to Sector Patrol. Providing direct patrol services accounts for a significant portion of the Department's resources and this function is paramount to the services provided by any law enforcement agency. The following section provides a detailed description of the methodology used to determine workload and service levels at each District Station, metrics that are then used to determine recommended staffing levels for Sector Patrol Officers. **Per industry best practices, Sector Patrol Officer staffing needs are determined using a workload-based methodology based on calls for service from the public.**

### *Sector Patrol Officer Definition*

- **SECTOR PATROL ONLY:** Sector Patrol units are identified in the data by a "call sign" code that indicates the District Station, the assignment, and the shift. To be included in this analysis, the assignment number must represent a Sector Patrol unit. ***Other station personnel assigned to units such as Foot/Bike Beat, Housing, Homeless Outreach, and Plainclothes are not included in this analysis.*** Even though officers in specialized units do respond to calls for service (e.g., a Footbeat officer may respond to call for service in the designated beat area), it is not their primary responsibility to do so, as is the case with Sector Patrol.
- **OFFICER RANK ONLY:** Sector Patrol supervisors (Lieutenants and Sergeants) are not included in this analysis. Other methodologies such as span of control are used to determine Sector Patrol supervisory staffing levels.

---

*METHODOLOGY SUMMARY: Recommended staffing for Officers assigned to Sector Patrol is calculated by measuring workload, which is community-generated calls for service (CFS), and the time it takes to respond to the CFS workload, as well as accounting for time dedicated to community engagement and time dedicated to administrative tasks. Time spent on community engagement is a policy decision for which a target must be set. Workload is then assessed against staffing availability, which is the net available work hours (NAWH) for personnel, representing work time available after leave and training.*

---

### *Workload – Community-Generated Calls for Service (CFS)*

#### *Data*

The Project Team calculated the community-generated calls for service workload of Sector Patrol Officers by analyzing incidents in the computer-aided dispatch (CAD) system for calendar year 2022. The Covid-19 pandemic dramatically impacted law enforcement call volume across the nation in calendar year 2020 and has been declining each year since.

#### *Criteria*

For incidents to be classified as a community-generated call for service in this analysis, the following criteria must be met:

- The incident was first created in calendar year 2022.
- The incident must have been assigned to a unit designated as Sector Patrol via the “call sign” identifier 1-19. This includes both one-person and two-person Sector Patrol units.
- ***The incident is a community-generated call for service and therefore NOT an “on view” incident (e.g., a self-initiated traffic stop).*** Specific incident types that are likely to be self-initiated as well as administrative call codes are excluded from this analysis.
- The incident is a unique record (duplicate records have been eliminated from the analysis).

Using this methodology, the Project Team determined the community-generated calls for service workload for Sector Patrol officers at the 10 District Stations. **It should be noted that the calls for service figures presented in this analysis are a specific subset of SFPD *total* calls for service given that these incidents represent: 1) only those that are community-generated (rather than self-initiated), 2) were responded to by a unit assigned to Sector Patrol, and 3) by personnel holding the Officer rank.**

#### Community-Generated Calls for Service Responded to by Sector Patrol Officers by District Station

| District Station           | # CFS          |
|----------------------------|----------------|
| Co. A - Central Station    | 30,134         |
| Co. B - Southern Station   | 33,317         |
| Co. C - Bayview Station    | 22,641         |
| Co. D - Mission Station    | 35,249         |
| Co. E - Northern Station   | 34,649         |
| Co. F - Park Station       | 14,308         |
| Co. G - Richmond Station   | 16,419         |
| Co. H - Ingleside Station  | 21,535         |
| Co. I - Taraval Station    | 20,331         |
| Co. J - Tenderloin Station | 28,361         |
| <b>Grand Total</b>         | <b>256,944</b> |

### *Workload Hours – Time Spent on Calls for Service*

Calls for service workload hours – the hourly measurement of the time spent responding to CFS – are determined by multiplying the number of community-generated calls for service and the time spent responding to (“handling”) this workload. “Handling time” (HT) represents the duration of time from the call dispatch timestamp to the call close time stamp in order to accurately account for the interval of time that a unit spends committed to a call. This is the same handling time interval used by Matrix Consulting Group to calculate Sector Patrol workload hours. It should be noted that this analysis excludes the duration between the time a call was created to the dispatch timestamp. This time is often included in the overall response time in other reports which includes responsibilities handled by both DEM and SFPD.

Furthermore, more serious calls for service result in an assigned (primary) unit responding to the incident with an additional backup unit(s) subsequently responding to provide additional support. As these backup units are devoting staffing hours toward a particular call, backup unit responses and backup unit handling time must also be included in the calls for service workload hours. On average, backup unit handling time is *longer* than assigned unit handling time for a few key reasons. First, incidents that warrant support from additional units are inherently more severe and hence generally record longer handling times. Similarly, incidents of higher severity often require multiple backup units, and additional handling time for *all* backup units must be included to accurately represent workload hours.

Based on professional experience, Matrix Consulting Group estimated backup unit handling time at a rate of 75% of the assigned unit’s handling time on each individual call, and the Project Team used the same methodology and estimate. The overall average backup unit handling time is *higher* than the overall average handling time for assigned units for the reasons described above.

Therefore, the **workload hours** calculation of Sector Patrol staffing must include:

- The number of community-generated calls for service for the assigned unit, and the number of backup unit responses to these calls for service
- Average handling time for assigned unit and backup units

The following table presents these calculations, showing the total workload hours resulting from the community-generated calls for service workload.

Total Calls for Service Hours by District Station

| District Station           | # CFS  | Assigned Unit HT (minutes) | Assigned Unit Hours | Backup Unit Count | Backup Unit HT (minutes) | Backup Unit Hours | Total CFS Hours |
|----------------------------|--------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-----------------|
| Co. A - Central Station    | 30,134 | 36.7                       | 18,455              | 17,177            | 52.8                     | 15,128            | 33,583          |
| Co. B - Southern Station   | 33,317 | 38.9                       | 21,600              | 19,212            | 56.8                     | 18,176            | 39,775          |
| Co. C - Bayview Station    | 22,641 | 54.0                       | 20,378              | 15,080            | 69.8                     | 17,532            | 37,910          |
| Co. D - Mission Station    | 35,249 | 39.9                       | 23,464              | 21,013            | 63.0                     | 22,054            | 45,518          |
| Co. E - Northern Station   | 34,649 | 41.8                       | 24,110              | 15,756            | 68.0                     | 17,854            | 41,964          |
| Co. F - Park Station       | 14,308 | 39.3                       | 9,376               | 6,465             | 50.4                     | 5,431             | 14,806          |
| Co. G - Richmond Station   | 16,419 | 43.3                       | 11,854              | 7,497             | 58.2                     | 7,269             | 19,123          |
| Co. H - Ingleside Station  | 21,535 | 53.5                       | 19,197              | 11,842            | 77.9                     | 15,374            | 34,571          |
| Co. I - Taraval Station    | 20,331 | 50.7                       | 17,194              | 13,428            | 55.4                     | 12,395            | 29,589          |
| Co. J - Tenderloin Station | 28,361 | 34.4                       | 16,256              | 11,440            | 65.6                     | 12,502            | 28,757          |

CFS hours are taken in tandem with administrative time and an established community engagement time target to determine the number of unit hours needed to handle workload. This entails handling calls for service and related administrative tasks, while retaining sufficient time for Officers to engage in community engagement activities.

### *Utilization*

#### *Administrative Time*

Recent staffing analyses have measured and estimated time spent on administrative tasks using slightly different methodologies. While the CAD system includes various administrative codes (under the “10-7” identifier) to indicate unit administrative activity, the 10-7 code is used inconsistently – and on a limited basis – across the District Stations. For example, units are often writing reports but display themselves in CAD as available (“10-8”) should they need to respond to a call, and events like meal breaks are rarely recorded in the CAD system. As units run from call to call, administrative time is limited, fragmented, and not recorded consistently in the dispatch system.

#### *Previous Analyses*

In spring 2018, the Controller’s Office released a report on Sector Patrol staffing. The Controller’s Office analyzed the 10-7 code in CAD from FY 2015 to FY 2017 and found that Sector Patrol officers spend 25% of available work time on administrative tasks; the report acknowledged that because “the tracking of administrative tasks is done inconsistently, time on Admin could be higher than 25%” and that 25% administrative time should be considered the minimum. The Controller’s Office also found that call duration for the administrative codes increased by 26% from FY 2015 to FY 2017 and attributed this increase at least in part to policy changes that impact report writing and other policing protocols. In the years since the Controller’s Office analysis, additional reform efforts and subsequent policy changes have come into effect. Therefore, it is likely that Sector Patrol Officer time spent on administrative tasks greatly exceeds the 25% baseline calculated by the Controller’s Office.

Matrix Consulting Group used figures developed from prior work with other jurisdictions to estimate the time spent on two key types of administrative time:

- Administrative time (meal breaks, line up, gas, email, etc.) – estimated at 263 hours
- Report writing time – based on number of reports written and estimated at 45 minutes per report

Due to the inconsistency of the administrative time data in the CAD system, the Project Team utilized the same estimates and methodology as those utilized in the analysis conducted by Matrix Consulting Group. Estimated report writing time, which is a component of administrative time for which an actual hour estimate is available, is shown below.

Report Writing Hours by District Station

| District Station           | # Reports | Estimated Time/Report (Hours) | Report Writing Hours |
|----------------------------|-----------|-------------------------------|----------------------|
| Co. A - Central Station    | 5,180     | 0.75                          | 3,885                |
| Co. B - Southern Station   | 5,568     | 0.75                          | 4,176                |
| Co. C - Bayview Station    | 5,363     | 0.75                          | 4,022                |
| Co. D - Mission Station    | 5,907     | 0.75                          | 4,430                |
| Co. E - Northern Station   | 5,408     | 0.75                          | 4,056                |
| Co. F - Park Station       | 2,299     | 0.75                          | 1,724                |
| Co. G - Richmond Station   | 2,831     | 0.75                          | 2,123                |
| Co. H - Ingleside Station  | 5,114     | 0.75                          | 3,836                |
| Co. I - Taraval Station    | 3,720     | 0.75                          | 2,790                |
| Co. J - Tenderloin Station | 4,252     | 0.75                          | 3,189                |

\* Please note that whole number rounding may impact how numbers appear in the table.

### *Community Engagement Time*

Community engagement time is calculated by deducting 1) CFS workload hours and 2) administrative hours from net available work hours (NAWH). Community engagement time represents the balance of time units have available after responding to calls for service and conducting job-related administrative work. Setting a target for community engagement time enables units to problem-solve and interact with the community – residents, visitors, and merchants – in a manner that is not possible when units are running from call to call to call.

It is important to note that setting a target for the amount of community engagement time is a policy decision that must be set by the organization or jurisdiction based the priorities of the community that the agency serves. The Police Executive Research Forum’s (PERF) 2008 “Organizational Assessment of the San Francisco Police Department” determined via extensive interviews with San Francisco community members, members of the Police Department, and elected and appointed local government officials that “Officers assigned to the 10 districts are expected to perform reactive policing tasks in response to calls for service but also to perform proactive tasks featuring substantial community engagement and partnership.” In the many years since the PERF study was conducted, the expectation that officers engage with the community has only increased given reform efforts, many of which are explicitly recommended in the Department’s Collaborative Reform Initiative (CRI) and the ongoing recognition that community engagement and policing is a cornerstone of 21<sup>st</sup> century police reform. Best practice research indicates that the industry standard target for time devoted to community engagement should be 30-40%<sup>1</sup>. **Matrix**

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<sup>1</sup> Previous analyses conducted by the Controller’s Office and by the Police Executive Research Forum (PERF) utilized the following breakdown: 30-35% time spent responding to calls for service, and 25-30% administrative time with a remaining balance of approximately 40% community engagement time, respectively.

*Consulting Group used a target of 30% of Sector Patrol time devoted to community engagement. This analysis uses the same target of 30% community engagement time.*

### Staffing Availability

Out of the total number of hours that an employee could theoretically work over the course of the year, only a certain percentage of these hours are actually worked and spent on-duty in the employee's assignment after leave and training. This figure represents net available work hours (NAWH).

Net Available Work Hours Calculation

| Definition                             | Explanation                                    | Number of Hours |
|----------------------------------------|------------------------------------------------|-----------------|
| Max # work hours per year              | 40 hours/week x 52 weeks/year                  | 2,080           |
| Leave hours                            | Estimated usage of paid leave (FH, SP, VA)     | (310)           |
| Court hours                            | On duty court time                             | (60)            |
| Training hours                         | On duty training allotment per year            | (50)            |
| <b>Net Available Work Hours (NAWH)</b> | <b>Time balance available for on-duty work</b> | <b>1,660</b>    |

It is a policy decision whether an agency chooses to operate one- or two-person units. SFPD's Chief has previously directed that Sector Patrol should operate two-person units for officer safety and officer accountability. In response to declining staffing levels and to maintain coverage, one-person units are prevalent during certain shifts and at particular stations. Matrix Consulting Group estimated that 98.2% of Sector Patrol units are two-person and therefore the Project Team deemed it necessary to conduct an analysis of calls responded to by one-person units by District Station. For each District Station, the Project Team analyzed the percentage of calls within the respective district that were responded to by a one-person versus a two-person unit, identified by the unit's "call sign" identifier.

Calls for Service Responded to by One- and Two-Person Units by District Station

| District Station           | One Person Units | Two Person Units | Total       |
|----------------------------|------------------|------------------|-------------|
| Co. A - Central Station    | 14.58%           | 85.42%           | 100.00%     |
| Co. B - Southern Station   | 19.90%           | 80.10%           | 100.00%     |
| Co. C - Bayview Station    | 3.13%            | 96.87%           | 100.00%     |
| Co. D - Mission Station    | 8.94%            | 91.06%           | 100.00%     |
| Co. E - Northern Station   | 7.81%            | 92.19%           | 100.00%     |
| Co. F - Park Station       | 12.58%           | 87.42%           | 100.00%     |
| Co. G - Richmond Station   | 18.06%           | 81.94%           | 100.00%     |
| Co. H - Ingleside Station  | 4.27%            | 95.73%           | 100.00%     |
| Co. I - Taraval Station    | 15.88%           | 84.12%           | 100.00%     |
| Co. J - Tenderloin Station | 8.58%            | 91.42%           | 100.00%     |
| <b>Citywide</b>            | <b>11%</b>       | <b>89%</b>       | <b>100%</b> |



The results of the analysis indicate that citywide, two-person units respond to approximately 89% percent of calls, and one-person units respond to approximately 11% of calls. This is a departure from previous operating procedures. The District Station-level results show that some stations respond to calls with two-person units over 90% of the time, while others run one-person units more frequently.

While it may be appropriate in limited instances to run one-person units, the Department aims to staff Sector Patrol with two-person units to promote officer safety and accountability. Significantly, two-person units align with the reform efforts and training that the Department has been implementing around de-escalation and Critical Mindset and Coordinated Response (CMCR) training. This analysis uses the two-person unit “ideal state” in determining staffing need. **Therefore, in this Sector Patrol analysis, the staffing availability figure in question is for the Sector Patrol unit – two Officers that jointly operate a sector car – rather than an individual employee.** The number of Sector Patrol units by District Station is shown below.

Sector Patrol Units by District Station

| District Station           | # Ofc. | # Units |
|----------------------------|--------|---------|
| Co. A - Central Station    | 96     | 48      |
| Co. B - Southern Station   | 124    | 62      |
| Co. C - Bayview Station    | 102    | 51      |
| Co. D - Mission Station    | 122    | 61      |
| Co. E - Northern Station   | 112    | 56      |
| Co. F - Park Station       | 52     | 26      |
| Co. G - Richmond Station   | 62     | 31      |
| Co. H - Ingleside Station  | 96     | 48      |
| Co. I - Taraval Station    | 84     | 42      |
| Co. J - Tenderloin Station | 84     | 42      |

### *Putting the Analysis Together*

Workload hours are then assessed against staffing availability, which includes unit NAWH with utilization rates for administrative time (reporting writing time and an estimate for tasks such as Department emails, gas, etc.) and community engagement time, set at 30% of NAWH), factored in. This calculation hence determines the recommended number of Sector Patrol Officers by District Station based on workload.

### *Additional Staffing Considerations*

#### *Hospital Watch*

For incidents in which SFPD makes an arrest, the prisoner must see a nurse prior to being admitted to the County Jail. If the nurse rejects the prisoner’s admission for medical reasons, the prisoner must go to Zuckerberg San Francisco General Hospital (ZSFGH) until cleared. SFPD is responsible for remaining with the prisoner until they are officially booked, taking available work time away from District Station patrol

efforts. In the first 24 hours of a hospital watch, the arresting Sector Patrol Officers are generally responsible for the remaining with the prisoner. **The Project Team analyzed the 10-7H “Admin Time – Hospital Watch” code and found that citywide in 2022, approximately 15,000 hours were devoted to hospital watch.** In order to account for this known number of workload hours, the Project Team incorporated District Station-level hospital watch data into the workload analysis. These figures are minimal compared to the workload hours devoted to responding to calls for service; however, it is important to factor in known workload where data is available.

### *Shift Schedules*

The SFPD uses a 10-hour shift platoon schedule for officers assigned to patrol. A research study funded by the Police Foundation analyzed the differences between an 8-hour, 10-hour, and 12-hour shift lengths (Karen L. Amendola, 2011). The study sample included 226 volunteers from the Detroit Police Department and Arlington Police Department over the course of two years. Researchers examined numerous areas of interest, including officer performance, safety, health, quality of life, fatigue, sleep, and extra-duty employment, in order to examine the potential advantages and disadvantages associated with various shift schedules. Key findings from the study suggests that:

- 10-hour shifts have several advantages over 8-hour shifts:
  - Reduces the number of days worked, the total amount of commute time, and the likelihood of working on a holiday
  - Provides an overlap period between shifts when officers from two shifts are working, effectively allowing the Department to double staffing during peak demand times
  - Officers assigned to 10-hour shifts reported significantly more sleep per night (over half an hour) and a significantly higher quality of work life
  - Officers assigned to 10-hour shifts worked the least amount of overtime amongst the three shift-lengths
- Benefits from 10-hour shifts did not extend to 12-hour shifts:
  - Officers assigned to 12-hour shifts did not report sleeping significantly more hours than those on 8-hour shifts
  - Officers assigned to 12-hour shifts worked less overtime than those working 8-hour shifts, but worked comparatively more overtime hours than those on 10-hour shifts
- 12-hour shifts may pose safety risks to officers and the public:
  - Officers assigned to 12-hour shifts had significantly lower levels of alertness and were sleepier than those on 8-hour shifts. These findings were not true for those on 10-hour shifts
- 8-hour shifts may be more costly
  - Officers assigned to 8-hour shifts worked significantly more overtime than those on 10-hour or 12-hour shifts

The study noted that shift length did not have a significant impact on measures of performance, safety, work-family conflict, or health. While there may be varying advantages with each shift length, the Department acknowledges that any major changes to the work schedule policy will require a meet and confer process with the Police Officers Association.

### *Response Times*

Response times are not a direct input into the workload-based calls for service methodology, yet analyzing response time service levels provides additional insight into Sector Patrol staffing.

Response time analytics developed by the Controller's Office in partnership with SFPD and the Department of Emergency Management (DEM) define the SFPD response time as call entry to on-scene, representing the interval from when the DEM dispatcher enters the call into the queue until the time that the first SFPD unit arrives on-scene. **For the Fiscal Year 2021-2022, the median SFPD response time for Priority A calls was 6.64 minutes.** This means that for half of the calls with imminent threat to life or property, an SFPD unit arrived on scene within 6.64 minutes or faster, indicating an effective response to high priority incidents. However, as the Department continues to experience staffing challenges, response times have increased compared to prior years.

**For Priority C calls, the median SFPD response time over the same time period was 64 minutes, meaning that only half of non-emergency calls were responded to within that time.** In this analysis, 26% of calls were classified as Priority C. It is not typical for a response time to have wait times of well over an hour in many instances. This finding indicates a resource shortage: Sector Patrol units are quickly responding to high priority incidents, but are running from call to call without adequate time to address lower priority incidents, which are subject to significant wait times.

SFPD, the Controller's Office, and DEM continue to monitor Priority A, B, and C response times through a dashboard developed via a mutually agreed upon methodology.

### *Events, Special Details, and Backfill*

SFPD must plan for and staff events throughout San Francisco and there are hundreds of events citywide every year. The number of citywide events is expected to approach pre-Covid-19 levels. With the significant staffing losses from the past three years, a larger portion of required event staffing is now performed on overtime; however, on-duty work time likely accounts for a significant portion of event staffing, particularly for smaller events localized to individual Districts. SFPD currently does not have a comprehensive methodology for tracking all the time spent on events. The lack of personnel resources and the disparate systems used for scheduling and payroll currently makes this a difficult and time-consuming task. The Department should determine a system and methodology for tracking event staffing to be included in future analyses. Event staffing is not factored into this analysis.

Moreover, there are specific, high priority incidents such as stunt driving and shootings that specialized units at the Stations are often pulled to handle in order to generate a citywide response. SFPD does not currently have an easy and comprehensive system and methodology for tracking the time that specific District Station units are pulled for these incidents. The Project Team recommends that the Department determine a process and technological solution for doing so in the future. Time spent on these special details are not included in this analysis.

Other methodologies used to determine staffing levels in the Field Operations Bureau include:

**Ratio-based Methodology:** The industry best practice span of control ratio of one Sergeant to six Officers is used to determine staffing for Sector Patrol Sergeants, who provide street-level supervision to Sector Patrol Officers.

**Fixed Post Methodology:** An example here is Homeless Outreach Officers for which the Department has determined that District Stations should have coverage in this position throughout the week. Though these Officers are not posted at a specific location, staffing is determined via coverage assignment.

**Non-scaling Methodology:** Example here is Community Engagement Division (CED), as staffing levels are driven by Department priorities, initiatives, and staffing availability.

## FOB Patrol – Unit Descriptions

This section provides an overview and discussion of the units at the District Stations with some additional methodological description where relevant.

### *Sector Patrol*

As described in the previous section, staffing for Officers assigned to Sector Patrol is determined using a workload-based methodology based on community-generated calls for service (CFS).

Patrol Sergeants provide direct supervision to Sector Patrol Officers, providing street-level supervision and responding to serious and complicated calls as needed. Patrol Sergeants also supervise other officers from specialized units (e.g., Foot/Bike Beat, Homeless Outreach) that work the same shift. Sergeants also provide management and guidance in administrative tasks and must sign off on every correspondence or report authored by an Officer. The new Use of Force policy has likely increase administrative time significantly for Sergeants, as they are the first line of review and sign off on all paperwork that must be completed; however, this metric is difficult to measure. As mentioned above, Sergeant staffing is determined via a “span of control” ratio-based methodology in which a single Sergeant should supervise a designated number of Officers based on industry standard of 1:6.

Patrol Lieutenants are responsible for the day-to-day running of the watch to which they are assigned, serving as the operational lead under the District Station Captain. Lieutenants provide minimal direction and supervision in the field and spend the majority of their time managing station operations, including creating staffing and deployment plans, implementing operational orders, addressing personnel-related matters like training and scheduling, reading and signing off on police reports, and various other operational and administrative tasks. Given that Patrol Lieutenants provide day-to-day station-level supervision, Patrol Lieutenant staffing is determined using the fixed post methodology based on watch coverage: Patrol Lieutenants are assigned to opposite watches with morning and afternoon/evening shift start times to ensure coverage.

### *Foot/Bike Beats*

Foot/Bike Beats, referred to as such or as “Footbeat Officers” or “uniformed foot patrol,” facilitate desired public safety outcomes through improved community relationships and high visibility. While foot

and bicycle officers do respond to calls for service in their beats, their primary functions are to engage and forge relationships with merchants, residents, and visitors; and to serve as a visible law enforcement presence in the community to deter crime.

Due to the community engagement component of the assignment, Foot/Bike Beats do not scale directly with workload. Staffing is determined using the fixed post methodology in which the Project Team assessed the appropriateness of the current footbeat sectors, utilizing the results of an analysis conducted by public policy think tank California Policy Lab (CPL). Given the demonstrated appropriateness of the current footbeat sectors, the Project Team determined the resources required to provide consistent coverage to these designated footbeat areas. It should be noted that Footbeat staffing may also be determined electively, based on Department and/or citywide prioritization or directive.

The Project Team uses this section to:

1. Provide a discussion on the benefits and efficacy of footbeat staffing in meeting various desired public safety outcomes; and
2. Incorporate available data into the methodology for determining footbeat staffing.

### *The Benefits of Foot/Bike Beats & Current Initiatives*

***Footbeat Officers and Community Policing.*** In 2017, the SFPD Community Engagement Division convened an Executive Sponsor Working Group (ESWG) comprised of SFPD and community stakeholders to develop the Department's first Community Policing Strategic Plan. The Plan was developed in response to the 2016 United States Department of Justice (DOJ) Collaborative Reform Initiative (CRI) and lays out goals, objectives and measures for each unit. Footbeat officers feature prominently throughout the Plan and particularly in the "Goal 4: Relationship-Building" section, with a stated objective of "[increasing] visible officer presence and proactive, positive engagement with individuals outside of calls for service." Toward this objective, ESWG brainstormed that casual interactions or those unrelated to a specific crime incident help build goodwill, as "it is easier to build relationships in good times than in crisis." The group identified "[increasing the] number of foot and bicycle beat officers" as a strategy for promoting relationship-building, also noting that "staffing and funding availability is a huge barrier." Community policing is also the central strategy in the President's Task Force on 21<sup>st</sup> Century Policing. The introduction of the Implementation Guide describes that: "Community policing is a philosophy as well as a way of doing business. The commitment to work with communities to tackle the immediate and longer-term causes of crime through joint problem-solving reduces crime and improves quality of life."

***Footbeat Officers and Decreased Crime.*** In 2018, nonprofit policy group California Policy Lab (CPL) released a report evaluating the reallocation of police officers from Plainclothes and other special assignments to uniformed foot patrol. The analysis assessed the impact of this reassignment on reported daily criminal incidents for the 120-day period surrounding the policy change, which took place on September 1<sup>st</sup>, 2017. CPL analyzed micro-level data for the ten most frequently reported offenses and found statistically significant declines in the daily level of larceny thefts and assaults that correspond with the reallocation of police officers to uniformed foot patrol. While this study assesses a short time period

and acknowledges that there may be additional external factors at play, the findings suggest that foot beat officers are an effective tool that police departments can utilize to deter crime.

***Footbeat Officers and the Reopening of San Francisco.*** As San Francisco continues to recover and reopen following the 2020 pandemic shutdown, footbeat officers play a critical role in reinvigorating the city and helping to ensure that residents, visitors, and businesses feel welcome and safe. Current initiatives in which SFPD uniformed foot patrol play a vital role include the following:

- **Gun Violence Prevention Program.** In February 2021, the City introduced the strategies for addressing gun violence through targeted interventions. A coordinated effort between the City's law enforcement agencies, these programs aim to reduce shootings, break the cycle of recidivism, and build trust between the community and the Police Department.
- **Mid-Market Vibrancy and Safety Plan.** In May 2021, Mayor London Breed introduced the Mid-Market Vibrancy and Safety Plan which "includes both a visible increase in police presence to deter criminal activity and a community ambassador program to connect people in need with services, and provide a welcoming presence for residents, workers, visitors, and businesses." **SFPD significantly increased deployments in the Mid-Market, UN Plaza and Tenderloin areas,** embodying strategies outlined in the SFPD Community Policing Strategic Plan: working collaboratively to problem-solve around issues that impact local residents, businesses and visitors; connecting individuals in need with appropriate services; and building trust with local residents and visitors in a high visibility assignment.
- **Tourism Deployment Plan.** In mid-July 2021, SFPD deployed additional officers on bicycle and foot patrols to a number of high-traffic and highly sought-after travel destinations in five of the city's 10 police districts with the goal of protecting tourists and supporting San Francisco's tourism industry.
- **Organized Retail Crime Initiative.** On September 22<sup>nd</sup>, 2021, Mayor London Breed announced the SFPD-led Organized Retail Crime Initiative aimed at reporting, investigating, and solving retail theft crimes. One key element of the Initiative is increased law enforcement presence in hot spot areas, funded in large part through the 10B program in which private entities hire off-duty law enforcement personnel to provide uniformed presence.
- **Increased Uniformed Deployment in Union Square and the Tenderloin.** Starting in December 2021, the City increased SFPD deployment significantly in the Union Square area. Also in December 2021, Mayor London Breed announced an emergency declaration to deploy additional law enforcement resources to the Tenderloin District.
- **SFPD Community Ambassador Program.** SFPD's Community Ambassador program utilizes the deployment of retired officers to highly-trafficked areas such as Fisherman's Wharf, Union Square, and the Castro. These SFPD Community Ambassadors serve as a visible law enforcement presence, engage with merchants and visitors, and patrol these areas as needed.

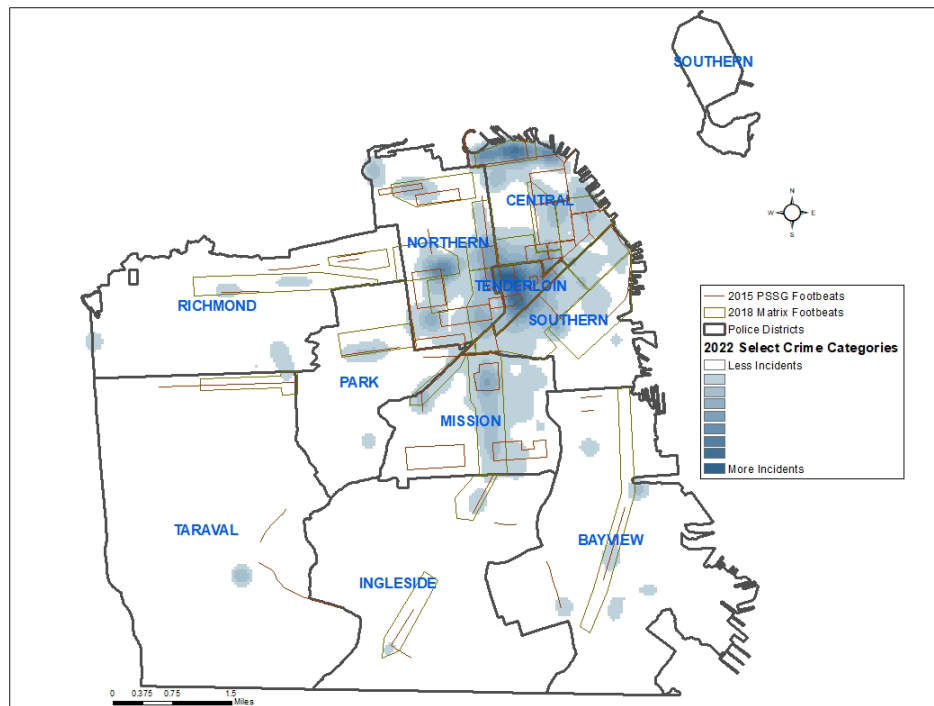
### *Staffing Discussion*

Evidently, uniformed foot patrol provides significant benefits to San Francisco through community policing and problem-solving, visible law enforcement presence, and strategic deployment based on the

City's priorities. While metrics related to this assignment cannot be directly quantified via workload, the Project Team determined that mapping the crime incidents in the 10 categories analyzed by CPL within current footbeat boundaries can, by proxy, indicate the appropriateness of SFPD's footbeat locations, given that the CPL study found foot patrol to be an effective deterrent to these crime types.

These are the following crime categories mapped against the current footbeat boundaries below:  
*Larceny, Assault, Vandalism, Vehicle Theft, Suspicious occurrences, Burglary, Robbery, Drug/narcotic, Fraud and Other offenses.*

2022 Top 10 CPL Crime Categories & SFPD Beats



These heat maps indicate that the current foot beat sectors are approximately aligned with the concentration of citywide incidents of the crime types analyzed in the CPL report. **It appears that the location and number of the current SFPD “beats” are generally appropriate for promoting a visible law enforcement presence in hot spot areas with high incident counts.** Hence, the Project Team assessed the resources needed to adequately staff these beats citywide to determine recommended Foot/Bike Beat staffing levels. The City's current initiatives are discussed but the resources required are not included.

**At the citywide-level, District Stations do not have the personnel to adequately staff, at minimum, the current beats.** Given current trends and initiatives, the Department has prioritized foot beat staffing in the northeast quadrant of the City, where, for example, there is high-density tourist activity and auto break-ins (Fisherman's Wharf); retail theft in shopping corridors (Union Square); and targeted robbery, theft, and violence against specific communities (e.g., Chinatown/North Beach). The Department has also prioritized foot beat staffing in the central eastern area of the city, around the Transbay Terminal and all along the Mid-Market, UN Plaza, and Tenderloin areas; and to some extent around specific areas such as



Golden Gate Park in the western portion of the city. Foot/Bike Beats are a scarce resource that must be allocated across the city, and many District Stations are unable to staff their footbeat assignments consistently or at all. The Project Team recommends that at minimum, each District Station have the Foot/Bike Beat resources to consistently staff the footbeat sectors in the district. **Additional resources are required to staff all District Station footbeat sectors on a regular basis. This analysis does not consider the resources needed to fulfill the staffing requirements of the City's current initiatives.**

It should be noted that beyond the established beats, footbeat staffing and day-to-day deployment is at the discretion of the District Station Captain with guidance provided by the Field Operations Bureau and the City. District Station Captains must engage in dynamic decision-making on foot beat deployment, given current crime trends, hot spot areas, staffing resources, and other demands of the district.

### *Housing Sergeants and Officers*

Housing units consist of a supervisory Sergeant and a team of Officers and are responsible for patrolling public housing developments and for building relationships with the housing development community; these units are normally operational at five of the 10 District Stations. A significant benefit of the Housing assignment is that the officers have a rapport with the community: they know many of the community advocates and pastors, have credibility for being honest and trustworthy, and already know many of the suspects that they come into contact with. Though Housing officers do handle any calls for service at the public housing developments, much of their work is community engagement. Given the coverage requirements of the Housing assignment, staffing is determined using a fixed-post methodology, with the intention of having a team with full coverage over the course of the week. Housing unit structure examples include:

- 1 Sergeant supervisor (staffing based on span of control) and 6 Officers (electively staffed, team designed to have 3 Officers on each side of the watch)
- 1 Sergeant supervisor (staffing based on span of control) and 4 Officers (electively staffed, team designed to have 2 Officers on each side of the watch)

Through interviews, the Project Team determined that District Station staffing shortages have impacted the Housing assignment in a few different ways. First, District Stations that are directed to staff Housing Units are unable to staff full Housing teams; for example, the supervisory Sergeant is shared amongst other specialized station assignments or there are not enough Officers to equally cover each side of the watch. Second, Housing officers are often utilized to respond to calls for service across the district if day-to-day shortages in Sector Patrol staffing require that resources be drawn from elsewhere in the station staffing. Housing units are often tasked with responding to critical incidents and staffing events.

### *Plainclothes*

The Plainclothes unit provides district-level directed enforcement, with activities directed by the Captain of the District Station based on priorities of the Department and the City. The Plainclothes units does not respond to calls for service; the unit's workload is self-initiated activity and directed enforcement focused on current hot crime types and locations. For example, District Station personnel indicate that the focus



of the unit may range from narcotics to auto burglaries and nighttime burglaries/hot prowls to taking guns off the streets. The Plainclothes unit also supports requests from investigative units and writes search warrants. As the Plainclothes unit provides specialized directed enforcement to each District Station, Matrix Consulting Group used a ratio-based methodology based on the station's number of core Sector Patrol Officers to determine a recommended number for Plainclothes officers. This analysis also uses a ratio-based methodology based on the number of Sector Patrol Officers.

### *Captain's Staff*

Captain's Staff at the District Stations are responsible for a variety of different tasks that support the Captain and the operation of the District Station. Captain's Staff includes both sworn officers and Police Services Aides (PSAs) that are largely responsible for managing the public-facing windows at the District Stations and assisting with reports and other law enforcement duties as they are able. Busier District Stations and/or those District Stations that are centrally located within the community and experience a high walk-in volume – generally those stations in the Metro Division – are staffed with more PSAs than those in quieter and/or outlying areas of the city. PSA staffing is determined using the non-scaling methodology; however, future analyses should determine if and what workload metrics might be available to determine PSA staffing.

Sworn member duties include issuing and enforcing permits, event planning, including writing operations orders for smaller district events and for coordinating with centralized FOB to plan for large scale events. Generally, Metro Division District Stations have more events than those in the Golden Gate Division and therefore Metro Division Stations warrant a Sergeant position that is responsible for permitting and event planning in the community. Other duties include pulling together crime statistics and other data for internal Department and external community meetings, social media management and responding to inquiries from the community, producing various newsletters for the Station, assisting the Captain in preparing for community meetings, and attending meetings with or standing in for the Captain at meetings as necessary. While Captain's Staff assignment will always need sworn members to operate and enforce permitting, to plan events, and to attend community events as a sworn presence with the Captain, there is opportunity for some of the Captain's Staff tasks currently conducted by sworn members to be transferred to a civilian classification with the appropriate job description.

**Recommendation: Every District Station should have a Management Assistant or equivalent classification on the Captain's Staff to assist with analysis, written content, and meeting preparation.** Members of the Captain's Staff undertake duties such as managing the District Station's social media accounts, authoring the Station's newsletter, and assisting the Captain in preparing for meetings. These tasks can be conducted by a civilian member. Moreover, the Project Team learned from interviews that it would be useful for the Captain if there were a staff member who could pull and analyze various statistics pulled from the Department's Oracle Business Intelligence (BI) system. The Project Team recommends a classification such as a Management Assistant, whose job description indicates that the position "compiles and produces a variety of status reports for management," and "arranges meetings and assists in development of agenda; participates in department meetings, including making presentations," among many other tasks. This position could undertake tasks such as meeting preparation and newsletter

development, enabling sworn members to utilize their unique skillset in relevant areas or for additional patrol support. This position would also prove useful in District Station office management.

### *Homeless Outreach*

Homeless Outreach Officers at the District Stations handle homeless-related calls in the district. SFPD's centralized HSOC unit addresses large-scale issues such as working with other City agencies on encampment response whereas the Homeless Outreach Officers at the stations address localized smaller-scale homeless issues. Homeless Outreach Officers are aware of resources for individuals experiencing homelessness, mental health and/or substance use issues, and are familiar with the unsheltered population in their respective district. District Station staffing shortages have impacted Homeless Outreach staffing: many Stations are unable to field Homeless Outreach officers given resource availability. Homeless Outreach Officer staffing is determined using the fixed post methodology such that there are two to four Homeless Outreach Officers at each District Station, based on the size of and homeless population in the district. Recommended staffing is based on coverage across the week.

### *Other Assignments*

District Stations may have other assignments relevant to the respective district such as Park Car – Officers that patrol Golden Gate Park – and Transbay Joint Powers Agreement (TJPA) Officers. These assignments are elective and at the discretion of the District Station Captain (except for TJPA, which is a funded agreement with the Transbay Terminal and is staffed based on the levels determined in the agreement).

## FOB Patrol – Current Trends

**Citywide full duty staffing has been declining steadily since the beginning of 2019.** The primary indicator that the Department uses to monitor and assess staffing levels is the number of citywide full duty sworn. This figure represents currently deployable members who are not on some type of medical, family, or disciplinary leave; are not recruits in the Academy; and who hold an assignment in the city (rather than the Airport). Due to various factors that are described in detail in the Staffing Context section, this number declined 19% from January 2019 to June 2023 (from 1,868 to 1,503). The Field Operations Bureau includes 65% of the Department’s sworn full duty workforce in the city and is the largest Bureau in the Department. Declining citywide staffing levels have significant operational impacts on the Field Operations Bureau.

**District Station staffing is declining in tandem with citywide staffing.** First and foremost, the Department must always staff police officers at the District Stations, which provide critical law enforcement services at a hyper-localized level. As staffing levels decline, the Department continues to prioritize District Station staffing while also maintain other non-patrol functions, such as Investigations.. As discussed in the Staffing Context section, the number of full duty police officers at the stations has declined in tandem with the citywide full duty staffing, down 21% from January 2019 through June 2023.

**The Field Operations Bureau and the District Stations have had to make difficult resource allocation decisions amidst staffing shortages.** Sector Patrol officers respond to calls for service from the public, fulfilling the critical mission of the Department: to arrive on-scene when community members request law enforcement services. As staffing levels decline, each District Station, with overall direction from the Field Operations Bureau, has had to make difficult decisions about how to allocate resources amongst competing unit assignments after striving to staff Sector Patrol adequately.

**Traditionally, District Station assignments have included Sector Patrol, Foot/Bike Beat, Housing, Homeless Outreach, Plainclothes and Captain’s Staff.** Staffing shortages at the District Stations have become particularly dire. Sector Patrol staffing is the priority and many other assignments have either been eliminated or are operating at reduced capacity and with concurrent job duties (e.g., Housing officers often get detailed to events or to pulled to assist with other district activity). At some of the smaller District Stations, many of the specialized units have been disbanded due to staffing availability.

## Recommended Staffing by Division and Unit

### Administration

#### Operations

The Operations branch of the Department includes the Field Operations Bureau, the Investigations Bureau, and the Special Operations Bureau. Operations is overseen by an Assistant Chief of Police who is supported by an Executive Secretary. Staffing for this leadership position and supporting position are determined using the non-scaling methodology.

| SFPD Operations         |          |             |          |          |             |          |
|-------------------------|----------|-------------|----------|----------|-------------|----------|
|                         | SWORN    |             |          | CIVILIAN |             |          |
|                         | Current  | Recommended | Need     | Current  | Recommended | Need     |
| Assistant Chief         | 1        | 1           | 0        |          |             |          |
| Executive Secretary     |          |             |          | 1        | 1           | 0        |
| <b>OPERATIONS TOTAL</b> | <b>1</b> | <b>1</b>    | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |

#### Field Operations Bureau

The Field Operations Bureau is overseen by a Deputy Chief with two Commanders managing field operations. One Commander oversees the Metro Division and select units centralized in FOB and the other Commander oversees the Golden Gate Division and another set of centralized FOB units. The Deputy Chief is supported by an Executive Assistant and the two Commanders are normally supported by a Senior Clerk. There is a third Commander in FOB that heads the Community Engagement Division but is currently on loan to oversee the Mid-City Division which includes the Drug Market Agency Coordination Center (DMACC), Fugitive Recovery Enforcement Team (FRET), and Healthy Street Operations Center (HSOC). With the restructuring of various divisions and units to fall within Field Operations, the Project Team recommends additional clerical support for the Field Operations Administration. All leadership and executive support positions are non-scalable.

| Field Operations - Administration |          |             |          |          |             |           |
|-----------------------------------|----------|-------------|----------|----------|-------------|-----------|
|                                   | SWORN    |             |          | CIVILIAN |             |           |
|                                   | Current  | Recommended | Need     | Current  | Recommended | Need      |
| <b>Administration</b>             | <b>3</b> | <b>3</b>    | <b>0</b> | <b>1</b> | <b>3</b>    | <b>+2</b> |
| Deputy Chief                      | 1        | 1           | 0        |          |             |           |
| Commander                         | 2        | 2           | 0        |          |             |           |
| Executive Secretary               |          |             |          | 1        | 1           | 0         |
| Senior Clerk                      |          |             |          | 0        | 2           | +2        |

## FOB Patrol – Metro Division

Metro Division District Stations are generally larger in personnel than those in the Golden Gate Division. These districts are the downtown core of San Francisco, representing relatively small geographic areas that are densely populated and heavily visited. These District Stations situated in the urban city center of San Francisco experience significant calls for service (CFS) volume.

Metro Division: Recommended Staffing by District Station

| Metro Division             |            |             |             |           |             |            |
|----------------------------|------------|-------------|-------------|-----------|-------------|------------|
|                            | SWORN      |             |             | CIVILIAN  |             |            |
|                            | Current    | Recommended | Need        | Current   | Recommended | Need       |
| Co. A - Central Station    | 116        | 154         | +38         | 6         | 8           | +2         |
| Co. B - Southern Station   | 109        | 159         | +50         | 7         | 7           | 0          |
| Co. D - Mission Station    | 119        | 186         | +67         | 6         | 9           | +3         |
| Co. E - Northern Station   | 120        | 168         | +48         | 4         | 7           | +3         |
| Co. J - Tenderloin Station | 131        | 154         | +23         | 2         | 6           | +4         |
| <b>DIVISION TOTAL</b>      | <b>595</b> | <b>821</b>  | <b>+226</b> | <b>25</b> | <b>37</b>   | <b>+12</b> |

### Summary and Trends

- **The vast majority of the staffing need identified for the Metro Division is in Sector Patrol.** The results of the workload-based calls for service (CFS) analysis indicate that District Stations in the Metro Division require significant additional Sector Patrol officers to handle the calls for service workload while retaining sufficient time for community engagement. The number of additional Sector Patrol officers needed is greater in the Metro Division compared to the Golden Gate Division due to the higher volume of calls for service across Metro Division District Stations.
- **While additional resources are needed in the specialized units to ensure that they are fully staffed at each station, the Metro Division stations generally possess the staffing to consistently fill *prioritized* specialized unit assignments.** For example, through the City's Mid-Market Vibrancy and Safety Plan and due to prioritized deployments in Union Square and in the Tenderloin, the Department has prioritized, on a citywide level, Foot/Bike Beat deployment in the central/north central areas of San Francisco.
- **The Metro Division District Stations have a large volume of events such as First Amendment demonstrations and parades and the Captain's Staff assignment should be staffed accordingly.** The Project Team recommends that in the Metro Division District Stations, the Captain's Staff assignment be staffed with one Sergeant, two Officers, and one Management Assistant, with support from PSAs. The Sergeant oversees event planning. The addition of a Management Assistant to the Captain's Staff would reallocate some of the administrative and technical tasks to a civilian staff classification best suited for these job duties while retaining sworn members to execute tasks such as permitting and event planning where their sworn expertise and jurisdiction is necessary.

*Co. A – Central Station*

| Co. A - Central Station     |            |             |            |          |             |           |
|-----------------------------|------------|-------------|------------|----------|-------------|-----------|
|                             | SWORN      |             |            | CIVILIAN |             |           |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>4</b>   | <b>4</b>    | <b>0</b>   | <b>6</b> | <b>8</b>    | <b>+2</b> |
| Captain                     | 0          | 1           | +1         |          |             |           |
| Sergeant                    | 1          | 1           | 0          |          |             |           |
| Officer                     | 3          | 2           | -1         |          |             |           |
| Senior Clerk                |            |             |            | 1        | 1           | 0         |
| Management Assistant        |            |             |            | 0        | 1           | +1        |
| PSA                         |            |             |            | 5        | 6           | +1        |
| <b>Sector Patrol</b>        | <b>90</b>  | <b>116</b>  | <b>+26</b> |          |             |           |
| Lieutenant                  | 3          | 4           | +1         |          |             |           |
| Sergeant                    | 16         | 16          | 0          |          |             |           |
| Officer                     | 71         | 96          | +25        |          |             |           |
| <b>Specialized Units</b>    | <b>22</b>  | <b>34</b>   | <b>+12</b> |          |             |           |
| Sergeant                    | 2          | 2           | 0          |          |             |           |
| Officer (Foot/Bike Beat)    | 13         | 19          | +6         |          |             |           |
| Officer (Homeless Outreach) | 2          | 4           | +2         |          |             |           |
| Officer (Housing)           | 0          | 4           | +4         |          |             |           |
| Officer (Plainclothes)      | 5          | 5           | 0          |          |             |           |
| <b>STATION TOTAL</b>        | <b>116</b> | <b>154</b>  | <b>+38</b> | <b>6</b> | <b>8</b>    | <b>+2</b> |

*Staffing Notes and Considerations*

- **The vast majority of Central Station's staffing need is in Sector Patrol.** Based on the calls for service (CFS) workload-based methodology, Central Station needs 96 Sector Patrol Officers and 16 Patrol Sergeant supervisors.
- **Central Station has heavily prioritized Foot/Bike Beat staffing.** The district has four beats, ranging from Fisherman's Wharf, to Chinatown, to North Beach, to Union Square, and given recent trends in retail theft, targeted theft and violence toward the Asian American Pacific Islander (AAPI) community, and auto break-ins and burglaries targeting tourists, these beats are fully staffed. Central Station has beat areas that have been prioritized in the Tourism Deployment Plan. Since September 2021, the Department received directive from the City to increase deployments in Union Square and is doing so primarily on overtime.

*Co. B – Southern Station*

| Co. B - Southern Station    |            |             |            |          |             |          |
|-----------------------------|------------|-------------|------------|----------|-------------|----------|
|                             | SWORN      |             |            | CIVILIAN |             |          |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need     |
| <b>Captain's Staff</b>      | <b>5</b>   | <b>4</b>    | <b>-1</b>  | <b>6</b> | <b>6</b>    | <b>0</b> |
| Captain                     | 1          | 1           | 0          |          |             |          |
| Sergeant                    | 1          | 1           | 0          |          |             |          |
| Officer                     | 3          | 2           | -1         |          |             |          |
| Senior Clerk                |            |             |            | 1        | 1           | 0        |
| Management Assistant        |            |             |            | 0        | 1           | +1       |
| PSA                         |            |             |            | 5        | 4           | -1       |
| <b>Sector Patrol</b>        | <b>91</b>  | <b>130</b>  | <b>+39</b> |          |             |          |
| Lieutenant                  | 4          | 4           | 0          |          |             |          |
| Sergeant                    | 14         | 18          | +4         |          |             |          |
| Officer                     | 73         | 108         | +35        |          |             |          |
| <b>Specialized Units</b>    | <b>13</b>  | <b>25</b>   | <b>+12</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Sergeant                    | 2          | 1           | -1         |          |             |          |
| Officer (Foot/Bike Beat)    | 0          | 7           | +7         |          |             |          |
| Officer (Homeless Outreach) | 4          | 8           | +4         |          |             |          |
| Officer (Plainclothes)      | 3          | 5           | +2         |          |             |          |
| Officer (TJPA)              | 4          | 4           | 0          |          |             |          |
| Security Guard (TI)         |            |             |            | 1        | 1           | 0        |
| <b>STATION TOTAL</b>        | <b>109</b> | <b>159</b>  | <b>+50</b> | <b>7</b> | <b>7</b>    | <b>0</b> |

*Staffing Notes and Considerations*

- The vast majority of Southern Station's staffing need is in Sector Patrol. Based on workload-based methodology using calls for service, Southern Station needs 108 Sector Patrol Officers and 18 Patrol Sergeant supervisors.
- Given the unique needs of the district, Southern Station has heavily prioritized staffing Homeless Outreach officers within the specialized units.
- Southern Station staffs the Transbay Terminal with officers that function generally as Foot/Bike Beat officers in this area. There are four beats including the Transbay terminal. To fully staff all beats, the Project Team recommends 11 Officers.
- The Department employs one full-time Security Guard to work in a fixed-post position on Treasure Island. This position is assigned to Southern Station as a specialized position.

*Co. D – Mission Station*

| Co. D - Mission Station     |            |             |            |          |             |           |
|-----------------------------|------------|-------------|------------|----------|-------------|-----------|
|                             | SWORN      |             |            | CIVILIAN |             |           |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>5</b>   | <b>4</b>    | <b>-1</b>  | <b>6</b> | <b>9</b>    | <b>+3</b> |
| Captain                     | 1          | 1           | 0          |          |             |           |
| Sergeant                    | 1          | 1           | 0          |          |             |           |
| Officer                     | 3          | 2           | -1         |          |             |           |
| Senior Clerk                |            |             |            | 1        | 1           | 0         |
| Management Assistant        |            |             |            | 0        | 1           | +1        |
| PSA                         |            |             |            | 5        | 7           | +2        |
| <b>Sector Patrol</b>        | <b>94</b>  | <b>149</b>  | <b>+55</b> |          |             |           |
| Lieutenant                  | 4          | 4           | 0          |          |             |           |
| Sergeant                    | 16         | 21          | +5         |          |             |           |
| Officer                     | 74         | 124         | +50        |          |             |           |
| <b>Specialized Units</b>    | <b>20</b>  | <b>33</b>   | <b>+13</b> |          |             |           |
| Sergeant                    | 1          | 2           | +1         |          |             |           |
| Officer (Foot/Bike Beat)    | 9          | 12          | +3         |          |             |           |
| Officer (Housing)           | 0          | 6           | +6         |          |             |           |
| Officer (Homeless Outreach) | 3          | 7           | +4         |          |             |           |
| Officer (Plainclothes)      | 7          | 6           | -1         |          |             |           |
| <b>STATION TOTAL</b>        | <b>119</b> | <b>186</b>  | <b>+67</b> | <b>6</b> | <b>9</b>    | <b>+3</b> |

*Staffing Notes and Considerations*

- The vast majority of Mission Station's staffing need is in Sector Patrol. Based on workload-based methodology using calls for service, Southern Station needs 124 Sector Patrol Officers and 21 Patrol Sergeant supervisors.
- Mission Station is one District Station that may benefit from a more innovative approach to Foot/Bike Beat staffing. There are specific geographic areas within the district that may warrant fixed post positions or saturation from additional resources given the prevalence of crime incidents (e.g., narcotics). Any fixed post response would be resource intensive and would require additional officers beyond the figures shown above.



*Co. E – Northern Station*

| Co. E - Northern Station    |            |             |            |          |             |           |
|-----------------------------|------------|-------------|------------|----------|-------------|-----------|
|                             | SWORN      |             |            | CIVILIAN |             |           |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>6</b>   | <b>4</b>    | <b>-2</b>  | <b>4</b> | <b>7</b>    | <b>+3</b> |
| Captain                     | 1          | 1           | 0          |          |             |           |
| Sergeant                    | 1          | 1           | 0          |          |             |           |
| Officer                     | 4          | 2           | -2         |          |             |           |
| Senior Clerk                |            |             |            | 1        | 1           | 0         |
| Management Assistant        |            |             |            | 0        | 1           | +1        |
| PSA                         |            |             |            | 3        | 5           | +2        |
| <b>Sector Patrol</b>        | <b>103</b> | <b>132</b>  | <b>+29</b> |          |             |           |
| Lieutenant                  | 4          | 4           | 0          |          |             |           |
| Sergeant                    | 16         | 18          | +2         |          |             |           |
| Officer                     | 83         | 110         | +27        |          |             |           |
| <b>Specialized Units</b>    | <b>11</b>  | <b>32</b>   | <b>+21</b> |          |             |           |
| Sergeant                    | 1          | 1           | 0          |          |             |           |
| Officer (Foot/Bike Beat)    | 1          | 15          | +14        |          |             |           |
| Officer (Housing)           | 2          | 6           | +4         |          |             |           |
| Officer (Homeless Outreach) | 3          | 4           | +1         |          |             |           |
| Officer (Plainclothes)      | 4          | 6           | +2         |          |             |           |
| <b>STATION TOTAL</b>        | <b>120</b> | <b>168</b>  | <b>+48</b> | <b>4</b> | <b>7</b>    | <b>+3</b> |

*Staffing Notes and Considerations*

- **The vast majority of Northern Station's staffing need is in Sector Patrol.** Based on workload-based methodology using calls for service, Northern Station needs 110 Sector Patrol Officers and 18 Patrol Sergeant supervisors.
- **Northern Station has heavily prioritized Foot/Bike Beat staffing.** The district has six beats, ranging from Union Street, to Japantown and the Fillmore, to Hayes Valley, to City Hall, and these beats have been often difficult to staff due to staffing shortages. Northern Station has beat areas in which staffing has been prioritized via citywide initiatives such as the Tourism Deployment Plan and Union Square deployment and staffing for those initiatives are typically done with overtime and is not included in this analysis.

*Co. J – Tenderloin Station*

| Co. J - Tenderloin Station  |            |             |            |          |             |           |
|-----------------------------|------------|-------------|------------|----------|-------------|-----------|
|                             | SWORN      |             |            | CIVILIAN |             |           |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>5</b>   | <b>4</b>    | <b>-1</b>  | <b>2</b> | <b>6</b>    | <b>+4</b> |
| Captain                     | 1          | 1           | 0          |          |             |           |
| Sergeant                    | 1          | 1           | 0          |          |             |           |
| Officer                     | 3          | 2           | -1         |          |             |           |
| Senior Clerk                |            |             |            | 0        | 1           | +1        |
| Management Assistant        |            |             |            | 0        | 1           | +1        |
| PSA                         |            |             |            | 2        | 4           | +2        |
| <b>Sector Patrol</b>        | <b>98</b>  | <b>102</b>  | <b>+4</b>  |          |             |           |
| Lieutenant                  | 4          | 4           | 0          |          |             |           |
| Sergeant                    | 17         | 14          | -3         |          |             |           |
| Officer                     | 77         | 84          | +7         |          |             |           |
| <b>Specialized Units</b>    | <b>28</b>  | <b>48</b>   | <b>+20</b> |          |             |           |
| Lieutenant                  | 1          | 1           | 0          |          |             |           |
| Sergeant                    | 2          | 2           | 0          |          |             |           |
| Officer (Foot/Bike Beat)    | 14         | 35          | +21        |          |             |           |
| Officer (Homeless Outreach) | 2          | 4           | +2         |          |             |           |
| Officer (Plainclothes)      | 9          | 4           | -5         |          |             |           |
| Officer (Park/Shoplifting)  | 0          | 2           | +2         |          |             |           |
| <b>STATION TOTAL</b>        | <b>131</b> | <b>154</b>  | <b>+23</b> | <b>2</b> | <b>6</b>    | <b>+4</b> |

*Staffing Notes and Considerations*

- Using the calls for service (CFS) workload-based methodology, Tenderloin Station is close to fully staffed for patrol; however, this methodology does not account for factors that impact the Tenderloin specifically. A CFS-based methodology inherently prioritizes responding to community-generated calls for service over other methods of police work, such as self-initiated activity, that is likely more prevalent in the Tenderloin district. In fact, the Controller's Office conducted a workload-based CFS analysis in 2018 and similarly found that Tenderloin Station was adequately staffed with sector patrol officers, yet the Controller also noted that the Tenderloin may be subject to additional staffing considerations above and beyond responding to calls for service given the unique nature of the district. Moreover, Patrol Sergeant staffing differs slightly from the ratio-based methodology result in order to ensure operational coverage in Sector Patrol street-level supervision.
- On a citywide level, Foot/Bike Beat officers have been significantly prioritized in the mid-Market Street area due to the Mid-Market Vibrancy and Safety Plan. In May 2021, Mayor London Breed announced the Plan, "which is aimed at creating a safer and more welcoming environment in the Mid-Market and Tenderloin area. The plan includes both a visible increase in police presence to deter criminal activity and a community ambassador program to connect people in need with services, and provide a welcoming presence for residents, workers, visitors, and businesses."<sup>2</sup>

<sup>2</sup> Mayor's News Release on the Mid-Market Vibrancy and Safety Plan: <https://sfmayor.org/article/mayor-london-breed-announces-mid-market-vibrancy-and-safety-plan>.

Effective in May 2021, SFPD increased law enforcement in the area, which spans roughly “every block of the area from Powell Station (5th Street) to 8th Street on Market Street and adjacent areas just south of Market Street, UN Plaza, and the Tenderloin blocks bordered by Larkin Street and Eddy Street.” SFPD’s role in the Mid-Market Vibrancy and Safety Plan embodies the strategies discussed in the Department’s Community Policing Strategic Plan, such as interacting visibly with residents, businesses, and visitors; helping to connect individuals in need with appropriate services; and working collaboratively with other entities such as the community ambassadors to problem-solve.

- **SFPD’s increased deployment is in the Mid-Market, UN Plaza and Tenderloin areas.** There are 11 footbeat areas plus two floating areas and a roving shoplifting car; core beats are staffed consistently but others are staffed when possible, often on overtime. The additional foot/bike beat officers recommended represent the scenario in which all beats are staffed consistently, if the City and the Department determine that a visible increase in police presence in the mid-Market and Tenderloin area remains a priority. Staffing need does not consider the additional resources needed to fulfill Mayor London Breed’s proposed emergency declaration for the Tenderloin district.

## FOB Patrol – Golden Gate Division

Golden Gate Division District Stations are generally smaller in personnel than those in the Metro Division. These districts represent the outlying areas of San Francisco rather than the city center/downtown areas and represent relatively large geographic areas of the City in the west and the south.

Golden Gate Division: Recommended Staffing by District Station

| Golden Gate Division      |            |             |             |           |             |           |
|---------------------------|------------|-------------|-------------|-----------|-------------|-----------|
|                           | SWORN      |             |             | CIVILIAN  |             |           |
|                           | Current    | Recommended | Need        | Current   | Recommended | Need      |
| Co. C - Bayview Station   | 102        | 158         | +56         | 6         | 7           | +1        |
| Co. F - Park Station      | 69         | 88          | +19         | 3         | 6           | +3        |
| Co. G - Richmond Station  | 71         | 98          | +27         | 5         | 6           | +1        |
| Co. H - Ingleside Station | 104        | 143         | +39         | 4         | 6           | +2        |
| Co. I - Taraval Station   | 81         | 120         | +39         | 5         | 6           | +1        |
| <b>DIVISION TOTAL</b>     | <b>427</b> | <b>607</b>  | <b>+180</b> | <b>23</b> | <b>31</b>   | <b>+8</b> |

### Summary and Trends

- **The majority of the staffing need identified for the Golden Gate Division is in Sector Patrol.** The results of the workload-based calls for service (CFS) analysis indicate that District Stations in the Golden Gate Division require additional Sector Patrol officers to handle the calls for service workload while retaining sufficient time for community engagement. However, the volume of need is not as great as for those District Stations in the Metro Division. This is due to the fact that the Metro Division stations have a higher volume of calls for service.
- **Given limited resources, District Stations in the Golden Gate Division have generally prioritized Sector Patrol and are hence running limited specialized units.** Given that the Golden Gate Division District Stations have smaller sworn workforces than those in the Metro Division, prioritizing Sector Patrol means that there are fewer officers available to staff specialized units. For example, most Golden Gate Division District Stations do not have the personnel to consistently staff their designated footbeat areas throughout the week. Generally, these District Stations are staffing the one to two specialized units that are most relevant and responsive to the unique needs of the respective district and doing without the other specialized unit assignments.
- **Generally, District Stations in the Golden Gate Division do not experience the same volume of events as those District Stations in the Metro Division and Captain's Staff should be staffed accordingly.** Aside from some major events in Golden Gate Park, these District Stations do not see the same volume of First Amendment events, parades, etc. as those in the Metro Division. The Project Team recommends that the Captain's Staff assignment be staffed with two Officers and one Management Assistant with support from PSAs. As these District Stations are generally less busy, with less walk-up traffic, than those in the Metro Division, Golden Gate Division has fewer PSAs than the Metro Division. The addition of a Management Assistant to the Captain's Staff would reallocate some of the administrative and technical tasks to a civilian staff classification best suited for these job duties.

*Co. C – Bayview Station*

| Co. C - Bayview Station     |            |             |            |          |             |           |
|-----------------------------|------------|-------------|------------|----------|-------------|-----------|
|                             | SWORN      |             |            | CIVILIAN |             |           |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>4</b>   | <b>3</b>    | <b>-1</b>  | <b>6</b> | <b>7</b>    | <b>+1</b> |
| Captain                     | 1          | 1           | 0          |          |             |           |
| Sergeant                    | 0          | 0           | 0          |          |             |           |
| Officer                     | 3          | 2           | -1         |          |             |           |
| Senior Clerk                |            |             |            | 1        | 1           | 0         |
| Management Assistant        |            |             |            | 0        | 1           | +1        |
| PSA                         |            |             |            | 5        | 5           | 0         |
| <b>Sector Patrol</b>        | <b>87</b>  | <b>123</b>  | <b>+36</b> |          |             |           |
| Lieutenant                  | 3          | 4           | +1         |          |             |           |
| Sergeant                    | 14         | 17          | +3         |          |             |           |
| Officer                     | 70         | 102         | +32        |          |             |           |
| <b>Specialized Units</b>    | <b>11</b>  | <b>32</b>   | <b>+21</b> |          |             |           |
| Sergeant                    | 0          | 3           | +3         |          |             |           |
| Officer (Foot/Bike Beat)    | 7          | 8           | +1         |          |             |           |
| Officer (Homeless Outreach) | 1          | 1           | 0          |          |             |           |
| Officer (Housing)           | 3          | 12          | +9         |          |             |           |
| Officer (Plainclothes)      | 0          | 7           | +7         |          |             |           |
| Officer (Cars)              | 0          | 1           | +1         |          |             |           |
| <b>STATION TOTAL</b>        | <b>102</b> | <b>158</b>  | <b>+56</b> | <b>6</b> | <b>7</b>    | <b>+1</b> |

*Staffing Notes and Considerations*

- The vast majority of Bayview Station's staffing need is in Sector Patrol. Based on workload-based methodology using calls for service, Bayview Station needs 102 Sector Patrol officers and 17 Patrol Sergeant supervisors.
- Bayview Station currently has staffing distributed across all station specialized units; however, further prioritizing any specific specialized unit will require additional resources. For example, Bayview Station has only three beats. If additional beat areas are determined necessary, Bayview will require additional foot/bike beat officers to staff these areas.
- Bayview Station has one officer devoted to searching for and towing abandoned cars throughout the district.

*Co. F – Park Station*

| Co. F - Park Station        |           |             |            |          |             |           |
|-----------------------------|-----------|-------------|------------|----------|-------------|-----------|
|                             | SWORN     |             |            | CIVILIAN |             |           |
|                             | Current   | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>3</b>  | <b>3</b>    | <b>0</b>   | <b>3</b> | <b>6</b>    | <b>+3</b> |
| Captain                     | 1         | 1           | 0          |          |             |           |
| Sergeant                    | 0         | 0           | 0          |          |             |           |
| Officer                     | 2         | 2           | 0          |          |             |           |
| Senior Clerk                |           |             |            | 1        | 1           | 0         |
| Management Assistant        |           |             |            | 0        | 1           | +1        |
| PSA                         |           |             |            | 2        | 4           | +2        |
| <b>Sector Patrol</b>        | <b>65</b> | <b>68</b>   | <b>+3</b>  |          |             |           |
| Lieutenant                  | 5         | 4           | -1         |          |             |           |
| Sergeant                    | 11        | 12          | +1         |          |             |           |
| Officer                     | 49        | 52          | +3         |          |             |           |
| <b>Specialized Units</b>    | <b>1</b>  | <b>17</b>   | <b>+16</b> |          |             |           |
| Sergeant                    | 0         | 1           | +1         |          |             |           |
| Officer (Foot/Bike Beat)    | 0         | 8           | +8         |          |             |           |
| Officer (Park)              | 0         | 2           | +2         |          |             |           |
| Officer (Homeless Outreach) | 1         | 2           | +1         |          |             |           |
| Officer (Plainclothes)      | 0         | 4           | +4         |          |             |           |
| <b>STATION TOTAL</b>        | <b>69</b> | <b>88</b>   | <b>+19</b> | <b>3</b> | <b>6</b>    | <b>+3</b> |

*Staffing Notes and Considerations*

- The calls for service workload-based methodology indicates that Park Station needs a reduction in Sector Patrol Officers; however, the calculated number does not provide adequate coverage to staff both sides of the watch, all shifts, and all of the district's car sectors. Therefore, the Project Team has determined the number of Sector Patrol Officers that are operationally viable. The calls for service analysis does not account for the reality of operational coverage. Similarly, Patrol Sergeant staffing differs slightly from the ratio-based span of control result. The designated number is the minimum needed for operational coverage and to provide sufficient street-level supervision.
- **Park Station has four foot beats, which are not always staffed due to staffing availability.** Additional Foot/Bike Beat officers would enable Park Station to staff all four areas consistently.
- **Park Station has no Plainclothes team.** Four Officers and one Sergeant are recommended based on the ratio-based methodology based on Sector Patrol Officer numbers and the span of control needed to field a Plainclothes team.
- **Park Station has limited Homeless Outreach staffing.** The Project Team recommends two Officers, one on each side of the watch, to ensure that this important position is consistently staffed.

*Co. G – Richmond Station*

| Co. G - Richmond Station    |           |             |            |          |             |           |
|-----------------------------|-----------|-------------|------------|----------|-------------|-----------|
|                             | SWORN     |             |            | CIVILIAN |             |           |
|                             | Current   | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>4</b>  | <b>3</b>    | <b>-1</b>  | <b>5</b> | <b>6</b>    | <b>+1</b> |
| Captain                     | 1         | 1           | 0          |          |             |           |
| Sergeant                    | 1         | 0           | -1         |          |             |           |
| Officer                     | 2         | 2           | 0          |          |             |           |
| Senior Clerk                |           |             |            | 1        | 1           | 0         |
| Management Assistant        |           |             |            | 0        | 1           | +1        |
| PSA                         |           |             |            | 4        | 4           | 0         |
| <b>Sector Patrol</b>        | <b>65</b> | <b>80</b>   | <b>+15</b> |          |             |           |
| Lieutenant                  | 3         | 4           | +1         |          |             |           |
| Sergeant                    | 13        | 14          | +1         |          |             |           |
| Officer                     | 49        | 62          | +13        |          |             |           |
| <b>Specialized Units</b>    | <b>2</b>  | <b>15</b>   | <b>+13</b> |          |             |           |
| Sergeant                    | 0         | 1           | +1         |          |             |           |
| Officer (Foot/Bike Beat)    | 0         | 6           | +6         |          |             |           |
| Officer (Homeless Outreach) | 2         | 4           | +2         |          |             |           |
| Officer (Plainclothes)      | 0         | 4           | +4         |          |             |           |
| <b>STATION TOTAL</b>        | <b>71</b> | <b>98</b>   | <b>+27</b> | <b>5</b> | <b>6</b>    | <b>+1</b> |

*Staffing Notes and Considerations*

- The majority of Richmond Station's staffing need is in Sector Patrol. The calculated number does not provide adequate coverage to staff both sides of the watch, all shifts, and all of the district's car sectors. Therefore, the Project Team has determined the number of Sector Patrol Officers that are operationally viable. The calls for service analysis does not account for the reality of operational coverage. Similarly, Patrol Sergeant staffing differs slightly from the ratio-based span of control result. The designated number is the minimum needed for operational coverage and to provide sufficient street-level supervision.
- **Richmond Station could use some additional resources in specialized unit assignments.** Richmond Station has three beats that are subject to staffing availability and no Plainclothes team. Using the ratio-based methodology, the Project Team recommends the addition of one Sergeant and four Officers to staff a Plainclothes team in the district.

*Co. H – Ingleside Station*

| Co. H - Ingleside Station   |            |             |            |          |             |           |
|-----------------------------|------------|-------------|------------|----------|-------------|-----------|
|                             | SWORN      |             |            | CIVILIAN |             |           |
|                             | Current    | Recommended | Need       | Current  | Recommended | Need      |
| <b>Captain's Staff</b>      | <b>5</b>   | <b>5</b>    | <b>0</b>   | <b>4</b> | <b>6</b>    | <b>+2</b> |
| Captain                     | 1          | 1           | 0          |          |             |           |
| Sergeant                    | 0          | 1           | +1         |          |             |           |
| Officer                     | 4          | 3           | -1         |          |             |           |
| Senior Clerk                |            |             |            | 1        | 1           | 0         |
| Management Assistant        |            |             |            | 0        | 1           | +1        |
| PSA                         |            |             |            | 3        | 4           | +1        |
| <b>Sector Patrol</b>        | <b>94</b>  | <b>116</b>  | <b>+22</b> |          |             |           |
| Lieutenant                  | 4          | 4           | 0          |          |             |           |
| Sergeant                    | 12         | 16          | +4         |          |             |           |
| Officer                     | 78         | 96          | +18        |          |             |           |
| <b>Specialized Units</b>    | <b>5</b>   | <b>22</b>   | <b>+17</b> |          |             |           |
| Sergeant                    | 1          | 1           | 0          |          |             |           |
| Officer (Foot/Bike Beat)    | 0          | 6           | +6         |          |             |           |
| Officer (Housing)           | 4          | 6           | +2         |          |             |           |
| Officer (Homeless Outreach) | 0          | 2           | +2         |          |             |           |
| Officer (Plainclothes)      | 0          | 7           | +7         |          |             |           |
| <b>STATION TOTAL</b>        | <b>104</b> | <b>143</b>  | <b>+39</b> | <b>4</b> | <b>6</b>    | <b>+2</b> |

*Staffing Notes and Considerations*

- The majority of Ingleside Station's staffing need is in Sector Patrol. Based on workload-based methodology using calls for service, Ingleside Station needs 96 Sector Patrol Officers and 16 Patrol Sergeant supervisors.
- With limited resources, Ingleside Station has prioritized Sector Patrol and hence does not have staffing available for specialized units such as Foot/Bike Patrol. Within specialized units, Ingleside Station has prioritized the Housing Unit with limited staffing. Ingleside Station has three beats but at this time does not have a Foot/Bike Beat team, no Plainclothes team, and no Homeless Outreach team. The Project Team recommends additional staffing to all teams in this district.



*Co. I – Taraval Station*

| Co. I - Taraval Station     |           |             |            |          |             |          |
|-----------------------------|-----------|-------------|------------|----------|-------------|----------|
|                             | SWORN     |             |            | CIVILIAN |             |          |
|                             | Current   | Recommended | Need       | Current  | Recommended | Need     |
| <b>Captain's Staff</b>      | <b>3</b>  | <b>3</b>    | <b>0</b>   | <b>5</b> | <b>6</b>    | <b>0</b> |
| Captain                     | 1         | 1           | 0          |          |             |          |
| Sergeant                    | 0         | 0           | 0          |          |             |          |
| Officer                     | 2         | 2           | 0          |          |             |          |
| Senior Clerk                |           |             |            | 1        | 1           | 0        |
| Management Assistant        |           |             |            | 0        | 1           | +1       |
| PSA                         |           |             |            | 4        | 4           | 0        |
| <b>Sector Patrol</b>        | <b>67</b> | <b>102</b>  | <b>+35</b> |          |             |          |
| Lieutenant                  | 3         | 4           | +1         |          |             |          |
| Sergeant                    | 13        | 14          | +1         |          |             |          |
| Officer                     | 51        | 84          | +33        |          |             |          |
| <b>Specialized Units</b>    | <b>11</b> | <b>15</b>   | <b>+4</b>  |          |             |          |
| Sergeant                    | 1         | 1           | 0          |          |             |          |
| Officer (Foot/Bike Beat)    | 4         | 6           | +2         |          |             |          |
| Officer (Homeless Outreach) | 2         | 2           | 0          |          |             |          |
| Officer (Plainclothes)      | 4         | 6           | +2         |          |             |          |
| <b>STATION TOTAL</b>        | <b>81</b> | <b>120</b>  | <b>+39</b> | <b>5</b> | <b>6</b>    | <b>0</b> |

*Staffing Notes and Considerations*

- The majority of Taraval Station's staffing need is in Sector Patrol. Based on workload-based methodology using calls for service, Taraval Station needs 84 Sector Patrol Officers and 14 Patrol Sergeant supervisors.
- Taraval Station needs additional resources to ensure that all specialized units are staffed. Taraval Station is currently operating a Plainclothes team, a limited Homeless Outreach team, and a limited foot beat team. Taraval Station has three beats and additional resources would ensure that these three beats are consistently staffed with Foot/Bike Beat officers.

## FOB – Other Units

The Field Operations Bureau includes additional units that provide centralized support in functions such as event planning, licensing and permitting, the City’s Healthy Streets Operations Center (HSOC) initiative, and community engagement. Recommended staffing is shown below and the following sections describe the duties, responsibilities, and staffing metrics for each unit.

| Field Operations - Other Units           |              |             |           |                 |             |            |
|------------------------------------------|--------------|-------------|-----------|-----------------|-------------|------------|
|                                          | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |            |
|                                          | Current      | Recommended | Need      | Current         | Recommended | Need       |
| FOB-HQ                                   | 22           | 24          | +2        | 3               | 13          | +10        |
| Healthy Streets Operations Center (HSOC) | 9            | 9           | 0         | 0               | 0           | 0          |
| Community Engagement Division (CED)      | 12           | 12          | 0         | 5               | 5           | 0          |
| Crime Strategies                         | 0            | 0           | 0         | 9               | 28          | +19        |
| <b>FOB - OTHER UNITS TOTAL</b>           | <b>43</b>    | <b>45</b>   | <b>+2</b> | <b>17</b>       | <b>46</b>   | <b>+29</b> |

## Police Headquarters (FOB-HQ)

The Field Operations Bureau (FOB) includes specific units located at Police Headquarters that provide centralized operational support to the Bureau in areas such as creating staffing plans for City events such as protests, parades, and street fairs; managing contracts with vendors who wish to hire off duty personnel to work in uniform; and coordination of the Department’s Cadet program. Centralized FOB also manages staffing plan development, and sign-ups for the District Stations that occur twice annually. FOB provides general staffing guidelines and direction to the District Stations. FOB-HQ units are often tasked with special projects such as re-writing Department General Orders (DGOs) and working on initiatives related to calls for service. This section includes an overview of the services provided by FOB-HQ and recommended staffing. Assignments and sub-unit responsibilities shift amongst personnel based on Department priorities.

### *10B [Overtime] Police Law Enforcement Services (PLES)*

The Police Law Enforcement Services (PLES) program allows outside vendors, such as Apple, Salesforce and Walgreens, to hire off duty police officers in full uniform to provide law enforcement services. The program has staffed over 100,000 billable hours. The demand for vendor-sought law enforcement services is extremely high and there is not sufficient staffing – off duty personnel available to work overtime – to fill the volume of requests that are received. Available staff has become even more difficult in recent years as the Department must prioritize backfill staffing to Sector Patrol and events.

The unit provides scheduling, billing, and payroll for 200+ vendors per year. Coordination and communication with vendors represents the workload for the unit: emails, calls, and notifications come in at all hours and unit staff is responsible for filling, canceling, or changing shifts based on vendor requests.

### *Plainclothes*

The centralized Plainclothes Coordinator manages the various Plainclothes teams assigned to the various District Stations throughout the City. Duties in this assignment include coordinating operations, training, policy updates, and coordinating equipment for all Sergeants and Officers to Plainclothes.

### *Events*

The Events unit assists with staffing, guidance, and logistics with special events for all 10 District Stations. There are hundreds of First Amendment events (e.g., demonstrations) each year, in addition to scheduled parades, street fairs, and other events throughout the City. The Events unit is responsible for determining staffing plans for large citywide events, and for assisting the District Stations manage events in their district. The unit must also coordinate with the Staffing and Deployment Unit to support backfill staffing for patrol. At this time, there are no workload metrics for the unit and staffing is determined using the non-scaling methodology.

### *Report Writing Unit*

This unit takes “cold” reports from citizens after being transferred from dispatch. The unit was reconvened during the initial phase of Covid-19 to avoid exposure. The Department of Emergency Management has a set of criteria for dispatching calls to the Report Writing Unit. Due to staffing shortages, the Report Writing Unit (RWU) has been temporarily suspended. Previously, the unit was staffed by individuals who were on temporary modified duty (TMD); one challenge is that there is no permanent staffing and significant turnover. The Department should explore if this unit could be staffed by Police Services Aides (PSAs) or professional staff. This unit can be responsive to the public while enabling full duty officers to handle more serious calls for service.

### *Night Captains*

The Captains assigned to this role provide Captain-level supervisory duties to all District Stations throughout the city during the nighttime shift, when the regular District Station Captains are off duty.

### *Alcohol Liaison Unit (ALU) and Permits*

The Alcohol Liaison Unit (ALU) is responsible for processing license and permit applications, which includes background checks on applicants and field inspections of permitted locations. The unit processes approximately 30 applications per month, and approximately 400 total Alcoholic Beverage Control (ABC) licenses processed, including new licenses, transfers, and modifications. Each ABC application requires the unit to conduct an investigation for the specific location, including running statistics like saturation and complaints, and then has 30 days to make a recommendation to ABC about how to proceed. The unit is also involved in any public hearings that occur; if licensee rejects terms, they can go before the Board of Supervisors (BOS).

The unit also conducts enforcement on active license of which there are currently 4,566 Alcoholic Beverage Control licenses in San Francisco. The unit works with ABC on decoy programs and enforcement at venues during big City events. The sworn members in the unit are responsible for these decoy and enforcement efforts and the unit also enlists additional sworn personnel to assist with these efforts.

Previously, ALU and Permits were separate units but are currently merged into one unit. The unit handles approximately 40 types of permit applications for San Francisco businesses, including commercial parking lots, parking garages, tow operators, and secondhand dealers. For these types of applications, the business pays an application fee and the unit conducts background checks and an investigation. The unit processes over 800 permit applications per year, including both new applications and renewals. There is a six-week window for this process, as 95% of permits must have a hearing. Hearings occur every Wednesday, during which the public can comment. The unit is unable to approve or deny permits until referrals are approved by all stakeholders and agencies. The permit intake process as well as the background check process is by appointment only, which creates challenges with scheduling and processing applicants. Furthermore, the unit will be responsible for Article 25 of the Municipal Police Code regarding oversight and processing of security firms' permits within San Francisco. The number of current active guard cards within the City and County of San Francisco are estimated to be nearly 10,000. Additionally, the California Department of Consumer Affairs, Bureau of Security and Investigative Services continues to issue more licenses that will have to be processed by the ALU and Permits team.

Ideally, the unit would also provide enforcement services, which would include going out and checking on locations to make sure they are abiding by the regulations stipulated on permits. However, the unit is unable to currently do this based on the current staffing levels.

The Sergeant in the unit supervises the Officers and the professional staff and investigates matters pertaining to licensing or premises. The unit also has a Memorandum of Understanding (MOU) and work order agreement with the Department of Public Health (DPH) to conduct tobacco decoy operations, and the Sergeant is responsible for this work, as well as investigating complaints and collaborating with other City agencies. The Officers in the unit are responsible for investigating all matters regarding ABC licensing. The Management Assistant primarily handles the ALU side, maintaining reports, managing professional staff, and conducting data entry. The unit Clerks assist with daily duties including answering the phones, assisting applicants during the intake process, and coordinating with other City agencies (e.g., communicating with the Treasurer and Tax Collector on applicant information).

### ***Crisis Intervention Team (CIT)***

The Crisis Intervention Team (CIT) aims to improve police contacts with those individuals experiencing mental health and/or substance use crises by equipping officers with knowledge and providing techniques for reducing risk in the encounters. The Crisis Intervention Team operates a training program that provides comprehensive and relevant CIT training to all police personnel in the Department and responds to incidents in the field, facilitating practical applications of CIT alongside behavioral health professionals.

The CIT Program provides a 40-hour Crisis Intervention Certification Course to Law Enforcement as well as a 10-hour CIT Field Tactics Course to patrol, both of which are certified by Police Officer Standards and Training (POST). The 40-hour CIT training focuses on crisis intervention and mental health awareness. As of September 2023, approximately 71% of sworn members have received the 40-hour training, with the goal that all sworn members in the Department receive the training. Amidst the Covid-19 pandemic in

2020, the CIT Instructors designed a fully operational digital classroom for the 40-hour training. With this strong core of crisis intervention training, patrol has a wealth of capable and invested officers who are committed to the practices and principles of crisis intervention. The 10-hour CIT training – “Field tactics/CIT Course” – must be completed by all members assigned to patrol, investigative, and administrative units. As of September 2023, 99% of all sworn members have received 10-hour CIT training (only those on leave have not been trained).

The Crisis Intervention Team has a partnership with DPH Comprehensive Crisis Services (CCS). The CIT Field Unit will respond to situations alongside DPH Crisis Specialists to provide supportive assistance when they need to engage higher risk subjects who pose public safety concerns and danger potential.

In this partnership, CIT and CCS work together to effectively assist subjects in crisis, with joint emphasis on scene safety and subject engagement. DPH CCS has an existing infrastructure to provide services and support to subjects who need assistance, and trained CIT officers are able to contribute on-scene support via practical applications of de-escalation, crisis negotiations, and safety protocols.

Department General Order (DGO 5.21) directs all 10 District Stations throughout San Francisco to have designated “CIT Liaisons” who specialize in matters pertaining to Crisis Intervention at their respective Station. The 20+ CIT Liaisons throughout the city act as an auxiliary CIT unit at their respective stations, facilitating CIT training and practices amongst patrol members, and working with the centralized CIT Field Unit to ensure that crisis subjects who are most concerning are identified, engaged, and/or connected effectively with programs and services. CIT is a Department and City priority and staffing does not scale to workload or other metrics.

### ***DEM Liaison***

Within FOB, there is one Lieutenant who serves as the liaison between SFPD and the Department of Emergency Management (DEM). The liaison assists with ensuring that policy and procedural issues are resolved, coordinating with DEM for the Computer Aided Dispatch (CAD) project, and acting as the Department’s Disaster Coordinator. The liaison also works closely with HSU and DOC to respond to various special events and disasters. Due to the unique duties and responsibilities of this position, it is considered non-scalable for the purpose of this assessment.

Recommended staffing for FOB-HQ is shown below.

| FOB - Police Headquarters                     |           |             |           |          |             |            |
|-----------------------------------------------|-----------|-------------|-----------|----------|-------------|------------|
|                                               | SWORN     |             |           | CIVILIAN |             |            |
|                                               | Current   | Recommended | Need      | Current  | Recommended | Need       |
| <b>Administration</b>                         | <b>4</b>  | <b>4</b>    | <b>0</b>  | <b>0</b> | <b>0</b>    | <b>0</b>   |
| Lieutenant                                    | 2         | 2           | 0         |          |             |            |
| Officer                                       | 1         | 1           | 0         |          |             |            |
| Officer (Lobby)                               | 1         | 1           | 0         |          |             |            |
| <b>Alcohol Liaison Unit (ALU) and Permits</b> | <b>3</b>  | <b>4</b>    | <b>+1</b> | <b>3</b> | <b>5</b>    | <b>+2</b>  |
| Sergeant                                      | 0         | 1           | +1        |          |             |            |
| Officer                                       | 3         | 3           | 0         |          |             |            |
| Management Assistant                          |           |             |           | 1        | 2           | +1         |
| Senior Clerk                                  |           |             |           | 2        | 3           | +1         |
| <b>DEM Liaison</b>                            | <b>1</b>  | <b>1</b>    | <b>0</b>  |          |             |            |
| Lieutenant                                    | 1         | 1           | 0         |          |             |            |
| <b>10B/PLES</b>                               | <b>3</b>  | <b>4</b>    | <b>+1</b> | <b>0</b> | <b>1</b>    | <b>+1</b>  |
| Lieutenant                                    | 1         | 1           | 0         |          |             |            |
| Sergeant                                      | 2         | 2           | 0         |          |             |            |
| Officer                                       | 0         | 1           | +1        |          |             |            |
| Management Assistant                          |           |             |           | 0        | 1           | +1         |
| <b>Events</b>                                 | <b>4</b>  | <b>3</b>    | <b>-1</b> |          |             |            |
| Lieutenant                                    | 1         | 1           | 0         |          |             |            |
| Sergeant                                      | 1         | 1           | 0         |          |             |            |
| Officer                                       | 2         | 1           | -1        |          |             |            |
| <b>Crisis Intervention Team</b>               | <b>5</b>  | <b>5</b>    | <b>0</b>  |          |             |            |
| Lieutenant                                    | 1         | 1           | 0         |          |             |            |
| Sergeant                                      | 1         | 2           | +1        |          |             |            |
| Officer                                       | 3         | 2           | -1        |          |             |            |
| <b>Report Writing Unit</b>                    |           |             |           | <b>0</b> | <b>7</b>    | <b>+7</b>  |
| PSA Supervisor                                |           |             |           | 0        | 2           | +2         |
| PSA                                           |           |             |           | 0        | 5           | +5         |
| <b>Night Captains</b>                         | <b>2</b>  | <b>3</b>    | <b>+1</b> |          |             |            |
| Captain                                       | 2         | 3           | +1        |          |             |            |
| <b>FOB-HQ TOTAL</b>                           | <b>22</b> | <b>24</b>   | <b>+2</b> | <b>3</b> | <b>13</b>   | <b>+10</b> |

### Recommendations and Considerations

- The Department should consider formalizing and expanding the Report Writing Unit and staffing the unit with professional staff or Police Services Aides (PSAs). A unit made up of professional staff and/or PSAs would have more continuity than sworn personnel on temporary modified duty (TMD) and would hence be better equipped to operate efficiently, provide excellent customer service, and utilize skills more appropriate to non-sworn classifications. This would serve to provide high-quality service to the public while also ideally removing workload from sworn members in the field. This is directly aligned with the Department's Strategic Goal of being responsive to the community in an innovative way.

- Due to the heavily administrative nature of permit processing in ALU and Permits, and the additional responsibilities of Article 25, the Project Team recommends additional civilian staffing to ensure sworn resources are more effectively utilized and new responsibilities will be completed.
- The City and County of San Francisco is currently initiating various programs to provide assistance and services to individuals in the community who are experiencing mental health and/or substance use crises. Many of these programs are in development or in initial stages of implementation. **The City and the Department should determine the role of SFPD CIT response within these citywide programs and assess staffing need based on how trained law enforcement personnel fit within citywide priorities and San Francisco’s vision for addressing crisis response.**

## Mid-City Division

In 2023, the San Francisco Police Department launched its new Mid-City Division structured under Field Operations currently overseen by a Commander. The Commander is loaned from the Community Engagement Division to ensure high-level oversight for the new division to address and respond to the growing crimes around the Mission and Tenderloin districts, especially as it relates to the ongoing issues regarding the use and sale of drugs. Within this new division, the Department has members assigned to focus on the new Drug Market Agency Coordination Center (DMACC), Fugitive Recovery Enforcement Team (FRET), Healthy Streets Operations Center (HSOC), and Narcotics.

### *Drug Market Agency Coordination Center (DMACC)*

As part of the Mid-City Division, the new Drug Market Agency Coordination Center aims to centralize various units to enable better coordination and collaboration of operations and investigations especially as it relates to narcotics. The overarching goal is to disrupt open air drug markets in San Francisco by a comprehensive collaboration between SFPD, law enforcement partners (local, state, and federal), other city agencies, and community-based organizations. The Department is currently evaluating and allocating available resources to implement these strategies. As the work and responsibilities that fall within DMACC are based on Mayor initiatives, the positions and responsibilities are fluid and may change over time.

### *Fugitive Recover Enforcement Team (FRET)*

The Fugitive Recover Enforcement Team has been reestablished at SFPD as part of the new Mid-City Division. The team’s primary responsibility is to locate and apprehend individuals who have skipped bail or are fugitives from the law. This includes various operations, tracking and surveillance, and ultimately apprehending fugitives and returning them to jail.

### *Healthy Streets Operations Center (HSOC)*

The Healthy Streets Operations Center (HSOC) aims to address homelessness and unhealthy street behavior via coordination amongst the many City agencies that provide response and assistance to

unsheltered persons experiencing homelessness on the streets of San Francisco. HSOC functions as the Department liaison and working collaboratively with other City agencies to problem-solve. HSOC aims to ensure that San Francisco's streets are safe and clean, meet the shelter and service needs of individuals on the streets, and establish a unified City response to homelessness and street behavior. HSOC is structured as a unified command center: representatives from those City departments that have a role in addressing homelessness and street behavior convene in a singular location – the Emergency Operations Center (EOC) – and plan, triage, and coordinate responses to incidents of street behavior and homelessness. SFPD's role in HSOC is to provide representation at the command center and to provide engagement and, if necessary, enforcement, in those incidents where law enforcement presence is warranted.

In recent years, SFPD's HSOC staffing was scaled down due to staffing shortages, but due to shifting priorities, resources have been reallocated to the unit to provide support as part of the Drug Market Agency Coordination Center.

| Healthy Streets Operations Center (HSOC) |              |             |          |                 |             |          |
|------------------------------------------|--------------|-------------|----------|-----------------|-------------|----------|
|                                          | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |          |
|                                          | Current      | Recommended | Need     | Current         | Recommended | Need     |
|                                          |              |             |          |                 |             |          |
| Lieutenant                               | 1            | 1           | 0        |                 |             |          |
| Sergeant                                 | 1            | 1           | 0        |                 |             |          |
| Officer                                  | 7            | 7           | 0        |                 |             |          |
| <b>HSOC TOTAL</b>                        | <b>9</b>     | <b>9</b>    | <b>0</b> | <b>0</b>        | <b>0</b>    | <b>0</b> |

## Community Engagement Division (CED)

The Community Engagement Division (CED) runs various programs and initiatives that promote engagement between the Department and citizens and youth in the community. CED is overseen by a Commander with a Captain and Lieutenant serving as the Commanding Officer and Officer in Charge (OIC) to manage day-to-day operations.

CED provides the strategy and framework for continuously developing the Department's relationships with San Francisco's many communities. Members assigned to CED work collaboratively to support the effort of all Stations, Bureaus and assignments in promoting community policing and community engagement policies; implementing Collaborative Reform Initiative (CRI) recommendations and projects; interfacing directly with residents, visitors, and youth; and conducting outreach to disadvantaged communities in San Francisco. **Given that the activities of the Division are driven largely by executive-level policy decisions, there are no specific staffing metrics. All positions in the unit are elective based on the unique roles they serve, and the Division's activities are scaled based on priorities and staff availability.** CED's units and activities are described below.

- **Youth and Community Engagement** includes the Police Activities League (PAL), which runs programs such as the Community Youth Academy, which provides youth instruction on the



policing profession; and the youth football league. Youth and Community Engagement also runs a summer youth employment program, the annual holiday toy drive, and a wilderness program for disadvantaged youth.

- CED runs a **Limited English Proficiency (LEP)** program that aims to promote better services for and engagement with limited English speakers in the community. LEP establishes protocols for the Department for providing translation services while in the field, and conducts internal coordination for language training and certification with outside vendors.
- CED facilitates **direct stakeholder engagement** by providing oversight to the District Stations that run each run their own community policing advisory board. CED serves as the centralized conduit for these forums, providing administrative support and guidance in agendas, meeting minutes, and facilitation. CED also operates the Community Police Academy, which is an educational program about how the Department operates and serves as a recruitment tool for the Academy and Reserve Officers. CED also operates the Auxiliary Law Enforcement Response Team (ALERT), in which community members can partake in training to gain basic skills and knowledge in policing protocols so that the Department and the community can work together to coproduce public safety.
- The **Community Liaison Unit (CLU)**, created as a result of crimes against the AAPI community, ensures that all victims are receiving the resources they need. The aim of the unit is to provide guidance on resources and services to all communities throughout the City.
- The **Cadet Program** is responsible for employing and training 18-22 year-old college students in departmental procedures, while utilizing them for various tasks at all District Stations and in other Bureaus. Cadets must be enrolled in college to work in this paid position in which they gain clerical and logistical skills.

## Recommendations and Considerations

- **There is significant opportunity for the development of professional staff positions and functions in the Community Engagement Division.** Until mid-2020, CED had a Manager-level Senior Advisor who was responsible for organizing, implementing, and executing events and programs in the community; and engaging with citizens and youth via sports leagues and other community functions. There is opportunity for CED to develop this capability in the future. Professional staff members have the ability to interact with members in the community and to strengthen the relationship between the Department and the citizens it serves. The Department should explore opportunities for professional staff in CED and the Manager position recommended should lead strategy development and implementation. To this end, the Project Team recommends replacing the Lieutenant position with a Manager position, as both positions are mid-senior level. Professional staff in this role would be responsible for engaging with the community and also leading high-level CED strategic planning efforts under the direction of the Commander and/or Captain.

Recommended staffing for CED is shown in the table below.

| Community Engagement Division (CED) |           |             |          |          |             |          |
|-------------------------------------|-----------|-------------|----------|----------|-------------|----------|
|                                     | SWORN     |             |          | CIVILIAN |             |          |
|                                     | Current   | Recommended | Need     | Current  | Recommended | Need     |
| <b>CED Admin</b>                    | <b>11</b> | <b>11</b>   | <b>0</b> | <b>5</b> | <b>5</b>    | <b>0</b> |
| Commander                           | 1         | 1           | 0        |          |             |          |
| Captain                             | 1         | 1           | 0        |          |             |          |
| Lieutenant                          | 1         | 0           | -1       |          |             |          |
| Sergeant                            | 1         | 3           | +2       |          |             |          |
| Officer                             | 7         | 6           | -1       |          |             |          |
| Manager                             |           |             |          | 0        | 1           | +1       |
| Management Assistant                |           |             |          | 2        | 1           | -1       |
| Senior Administrative Analyst       |           |             |          | 1        | 1           | 0        |
| Police Services Aide                |           |             |          | 1        | 1           | 0        |
| Clerk                               |           |             |          | 1        | 1           | 0        |
| <b>Cadet Program</b>                | <b>1</b>  | <b>1</b>    | <b>0</b> |          |             |          |
| Sergeant                            | 1         | 1           | 0        |          |             |          |
| <b>DIVISION TOTAL</b>               | <b>12</b> | <b>12</b>   | <b>0</b> | <b>5</b> | <b>5</b>    | <b>0</b> |

## Crime Strategies Division

The Crime Strategies Division (CSD) supports the Operations branch of the Department and provides crime analysis and conclusive intelligence to the Field Operations, Investigations, and Special Operations Bureaus; and provides strategic analysis and intelligence to other agencies (e.g., Naval Criminal Investigative Service) and community-based organizations (CBOs). CSD is both strategic and analytical in nature, promoting data-driven policing by providing crime analysis and actionable summaries and insight for tactical and operational efforts, and by providing insight and analysis for strategic initiatives and community collaboration.

Prior to 2018, the unit was called Crime Analysis and strictly supported the Investigations Bureau, providing case support and data analysis, and had little interface with the 10 District Stations. In 2019, the unit became the Crime Strategies Division and adopted a broader scope of duties, including case support, operational data analysis, and strategic analysis through a multitude of platforms and programs.

On the strategic side, CSD Analysts are responsible for running and preparing for Crime Strategies meetings every other week; preparing weekly reports such as the Shooting Log and the Gun Violence Report to support community initiatives; fulfilling requests for conclusive intelligence and crime analysis and summaries for the Board of Supervisors, Police Commission, and Command Staff; and preparing reports and crime analysis data for community initiatives. Recurring weekly reports such as the Shooting Log and the weekly Shooting Report require significant time and resources. The strategic scope of CSD also has a strong community component: community members are actively engaged with the data and analysis received from CSD and are often interested in looking at the data along different crosstabs such as age, demographic group, and specific communities (e.g., AAPI). CSD assists CBOs in formulating strategies based on data and intelligence and is engaged in special projects such as a community violence

prevention joint partnership and gun violence program under the Mayor's Office and other grant-funded initiatives.

CSD also performs significant tactical and operational analyses, including case support. For example, CSD receives interagency requests from organizations like the Naval Criminal Investigative Service that require extensive reporting beyond providing crime stats; the prepared reports serve as conclusive intelligence and include temporal and spatial analysis, trends, summaries, and actionable strategy. On the case support side, CSD defines work in terms of an operation ("op"), and an op consists of cases linked to multiple individuals (e.g., organized retail theft). From 2018 to mid-summer 2021, there were five major ops that were 6-8 months-long projects. In 2020, the unit received 81 requests on the strategic side, aside from cases and ops. Through 2021 mid-summer, the unit received 31 requests for strategic support, and 11 requests for case support. Tactical analyses are on a case-by-case basis.

Case support requires a specialized skillset so that Analysts can testify in court. Some of this specialized skillset is gained officially through trainings on specific areas such as forensics and some expertise is gained through on the job training. One major challenge is that there is currently no clear separation between tactical, operational and strategic analyses within the unit, in terms of both skillset and the nature of the reporting. This is due primarily to limited staffing: CSD does not have the bandwidth to devote Analysts specifically to certain focuses within CSD.

On the project side, some of these major ops are ongoing, others are ad hoc and urgent, and still others are scheduled and recurring. Given the volume and sequencing of work product expected from CSD, the unit is often overwhelmed with competing deadlines. On the personnel side, subject matter experts (SMEs) who are able to testify in court have a specialized skillset that supports the Department in a unique way. However, due to certified analyst staffing, CSD is providing limited support to the Bureau at this time.

## Recommendations

- **The Department should explore splitting Crime Strategies Division into two separate units, one devoted to strategic analyses, and the other specifically focused on tactical and/or operational analyses and case support.** Given the different workflows for these separate types of projects, and the different skillsets required (e.g., certifications and case/court knowledge), this shift may enable the units to support the Department more efficiently. Additionally, projects can be planned versus unplanned, and may often have competing deadlines (e.g., providing case support based on court date). Moreover, the Department has somewhat limited and inconsistent analytical support currently. The Project Team learned during interviews that some investigative units rely on PSAs for analysis, while others interface with Crime Strategies when possible; developing and centralizing analytical support for Operations (Investigations, Field Operations, Special Operations) may ensure that all investigative units and the District Stations are able to access analytical information consistently and timely.

**The Department should determine how to bring more Crime Analysts who are certified to testify in court into CSD.** This may require creating a new classification, a Crime Analyst, or at the very least, maintaining

and developing positions in the City's 1820 series, but ensuring that the sub-unit is structured such that there is room for advancement. If an Analyst comes into the unit and subsequently seeks additional training (official and on the job) to gain certification, they must be compensated and given promotional opportunity given their newly acquired responsibility and skillset. Moreover, there may be potential for certified Analysts to testify instead of sworn members, enabling professional staff to undertake traditionally sworn duties and allowing sworn members to use their expertise elsewhere. This is beyond the scope of this analysis, but something that the Department should consider in the future.

| Crime Strategies Division |          |             |          |          |             |            |
|---------------------------|----------|-------------|----------|----------|-------------|------------|
|                           | SWORN    |             |          | CIVILIAN |             |            |
|                           | Current  | Recommended | Need     | Current  | Recommended | Need       |
|                           |          |             |          | 9        | 28          | +19        |
| Director                  |          |             |          | 1        | 1           | 0          |
| Principal Admin Analyst   |          |             |          | 1        | 2           | +1         |
| Senior Admin Analyst      |          |             |          | 1        | 6           | +5         |
| Admin Analyst             |          |             |          | 6        | 19          | +13        |
| <b>DIVISION TOTAL</b>     | <b>0</b> | <b>0</b>    | <b>0</b> | <b>9</b> | <b>28</b>   | <b>+19</b> |

### Staffing Methodologies by Position

- CSD is overseen by a Director. Given the unique leadership duties of this position, staffing is determined using the **non-scaling methodology**.
- CSD has one Principal Administrative Analyst that coordinates all aspects of the program, including training and managing the SharePoint platform; and coordinating with all Department units, District Supervisors, and Captains. This position also reviews all work product for the unit and creates and goes over reports and presentations for Command Staff, the Mayor's Office, and the Board of Supervisors. Given the unique duties of these positions, staffing is determined using the non-scaling methodology.
- CSD has Senior Administrative Analyst positions and Administrative Analyst positions. These Analyst positions are grouped together in determining staffing numbers, but the functions are delineated such that the Senior Administrative Analysts are responsible for supervising the Administrative Analysts in the tactical, operational, and strategic branches of the Division; and this classification also serves as the promotional classification for Administrative Analysts that become certified for court testimony, hence gaining additional SME skills. Administrative Analysts are the primary analytical classification for CSD. The International Association of Crime Analysts (IACA) recommends using a ratio of one Crime Analyst for every 70 officers in an organization to determine staffing. Staffing levels for Senior Administrative Analyst/Administrative Analyst positions were therefore determined using the ratio-based methodology of one crime analyst for every 70 sworn officers (citywide, excluding the Airport).

# Investigations Bureau

## Overview

The Investigations Bureau includes Divisions and units that are responsible for investigating potentially solvable cases<sup>3</sup> for major crimes, general crimes, and person crimes. The Bureau is also responsible for developing and implementing multi-disciplinary proactive investigative work such as coordinating with other state-wide agencies to monitor and respond to regional and national trends in retail theft. The Bureau is constantly evolving in order to be responsive to current crime trends in, for example, shootings, homicides, and narcotics. The Investigations Bureau continuously innovates on how units within each Division work together to problem-solve, interface with the District Stations to address crime at the hyper-localized level, and collaborate with other regional and national agencies in response to increasingly complex organized criminal activity.

Effective September 4th, 2021, the Department reorganized the Investigations Bureau “to better align units to improve communication, solvability, and pool resources” (Department Notice 21-132). The current organizational structure of the Investigations Bureau is shown on the following page.

## Recommended Staffing

The Project Team conducted thorough interviews with investigative units in the Bureau to obtain both qualitative and quantitative data to analyze staffing needs. Using the methodologies developed by Matrix Consulting Group with input and direction from the Staffing Task Force, the Project Team determined recommended staffing levels based on current data and the ever-evolving roles and responsibilities of each unit as the Bureau develops and implements strategies to address current crime trends.

The table below shows recommended staffing for the Investigations Bureau.

| Investigations Bureau    |            |             |            |           |             |            |
|--------------------------|------------|-------------|------------|-----------|-------------|------------|
|                          | SWORN      |             |            | CIVILIAN  |             |            |
|                          | Current    | Recommended | Need       | Current   | Recommended | Need       |
| Division or Unit         |            |             |            |           |             |            |
| Investigations - Admin   | 3          | 3           | 0          | 6         | 5           | -1         |
| Strategic Investigations | 47         | 60          | +13        | 2         | 2           | 0          |
| Major Crimes             | 67         | 96          | +29        | 1         | 1           | 0          |
| General Crimes           | 38         | 31          | -7         | 3         | 5           | +2         |
| Special Investigations   | 27         | 32          | +5         | 1         | 1           | 0          |
| Special Victims          | 43         | 50          | +7         | 4         | 4           | 0          |
| Forensic Services        | 22         | 1           | -21        | 62        | 113         | +51        |
| <b>BUREAU TOTAL</b>      | <b>247</b> | <b>273</b>  | <b>+26</b> | <b>79</b> | <b>131</b>  | <b>+52</b> |

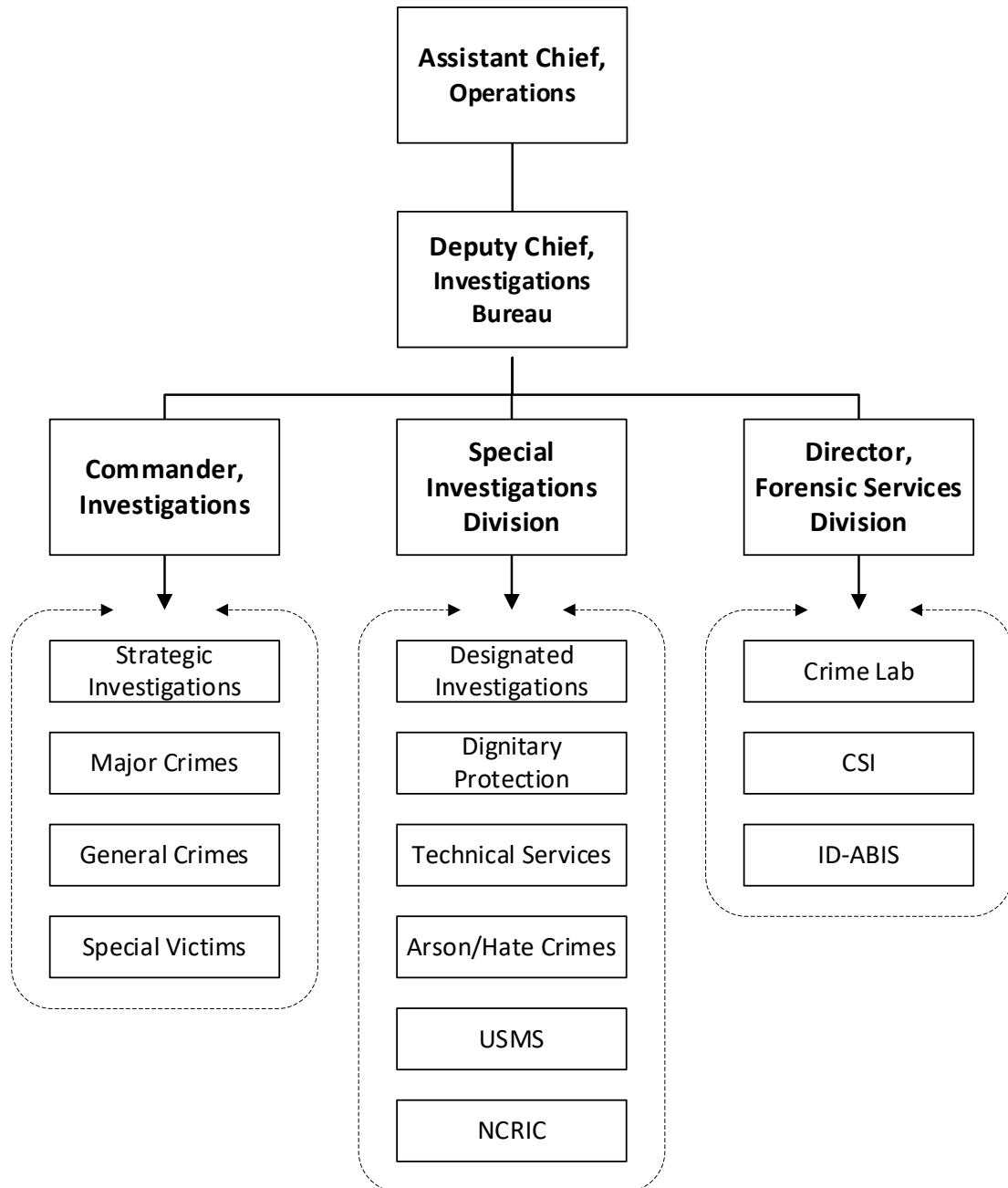
<sup>3</sup> Matrix Consulting Group also defined cases as those that are potentially solvable in their analysis.

## Organizational Chart



Safety with Respect

## Investigations Bureau



## Methodologies Used to Determine Staffing

### Workload-based Methodology

Most investigative units in the Department consist of a Lieutenant who serves as the Officer in Charge (OIC) of the unit, supervising Sergeant Investigators whose primary responsibility is to investigate assigned cases. Generally, Sergeant Investigators are the predominant classification in each unit. In some units, Officers perform law enforcement functions (e.g., surveillance and video retrieval) that directly contribute to the casework and/or activities of the unit.

#### *Workload Hours*

In general, Sergeant Investigator staffing is determined using a workload-based methodology in which the *number of cases assigned* is the significant metric in determining workload. Potentially solvable cases are assigned to an investigator, who then spends time and effort “working” the case. Therefore, an additional key metric in the workload-based methodology used to determine staffing for Investigators is the *time spent* working the case, with utilization rates applied to account for proactive and administrative duties. Workload hours can therefore be represented by the following equation:

$$\text{Workload Hours} = [\text{Number of cases assigned}] \times [\text{Time spent working each case}]$$

#### *Staffing Availability*

The calculated amount of time needed for the unit’s Investigators to work the unit’s caseload can be represented by workload hours plus a utilization rate time factor to account for administrative and proactive time. This number of required hours is then assessed against the unit’s staffing levels, which is represented by the net available work hours (NAWH) of the individuals in the unit. The following table shows net available work hours for each Investigator in the unit.

| Definition                             | Explanation                                    | Number of Hours |
|----------------------------------------|------------------------------------------------|-----------------|
| Max # work hours per year              | 40 hours/week x 52 weeks/year                  | 2,080           |
| Leave hours                            | Estimated usage of paid leave (FH, SP, VA)     | (270)           |
| Training hours                         | On duty training allotment per year            | (50)            |
| <b>Net Available Work Hours (NAWH)</b> | <b>Time balance available for on-duty work</b> | <b>1,760</b>    |

#### *Utilization*

As described in the Field Operations Bureau – Patrol section, the workload-based methodology must account for proactive and administrative time. Similar to FOB – Patrol, administrative time includes tasks such as reading and signing off on Department Bulletins and other Department email correspondence that is not directly case-related. All investigative units have administrative time in the 10-20% range, which is the industry standard also used by Matrix Consulting Group.

Proactive time varies by unit. Some investigative units, such as Homicide and Special Victims Unit (SVU), follow the “traditional” investigative model: cases are assigned to the unit and subsequently to a lead investigator, who then works independently and with other unit investigators on the various component

tasks that comprise “working” a case. These units have little or no proactive time incorporated into the utilization rates accounted for in determining recommended staffing levels.

Other units similarly investigate assigned cases, but devote significant time to proactive law enforcement functions in their designated area of expertise. One such unit is the Crime Gun Investigations Center (CGIC), which investigates specific gun-related cases but also conducts, for example, surveillance for illegal firearm tracing. These tasks are considered proactive efforts because they may contribute to effective casework in the future. The Project Team used a workload-based methodology based on caseload to determine staffing levels for CGIC, but with a utilization rate that accounts for the proactive investigative efforts required in the unit’s operations.

The following table shows NAWH with a 10% utilization rate to account for administrative time incorporated into the staffing availability calculation.<sup>4</sup>

| Definition                             | Explanation                                    | Number of Hours |
|----------------------------------------|------------------------------------------------|-----------------|
| Max # work hours per year              | 40 hours/week x 52 weeks/year                  | 2,080           |
| Leave hours                            | Estimated usage of paid leave (FH, SP, VA)     | (270)           |
| Training hours                         | On duty training allotment per year            | (50)            |
| <b>Net Available Work Hours (NAWH)</b> | <b>Time balance available for on-duty work</b> | <b>1,760</b>    |
| Utilization rate (10% Admin)           | On duty time spent on administrative duties    | (176)           |
| <b>NAWH (with Utilization Rate)</b>    | <b>Time balance available for casework</b>     | <b>1,584</b>    |

The table below shows the figures needed to determine staffing.

| Workload Hours           |                                           | Staffing Availability                                                                           | Utilization                                                                                                    |
|--------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|
| Workload                 | Time per Task                             |                                                                                                 |                                                                                                                |
| Number of cases per year | Amount of time it takes to work each case | Net available work hours (NAWH), representing staffing hours available after leave and training | % of time spent on Administrative tasks<br>% of time spent on Proactive tasks (e.g., working with other units) |

Subsequently, the calculation to determine staffing can be shown with this equation:

$$\frac{\text{Workload Hours}}{\text{NAWH, with utilization rate(s) incorporated}} = \text{Number of staff required}$$

NAWH, with utilization rate(s) incorporated

This workload-based methodology is used for almost all investigative units to determine staffing levels for Sergeant Investigators. Again, Sergeant Investigators are the primary personnel in most units in the Investigations Bureau.

<sup>4</sup> Please note that the example included here is for the Homicide Unit in the Strategic Investigations Division.



### Ratio-based Methodology

Span of control is the ratio-based methodology utilized most frequently in determining recommended staffing for the Investigations Bureau and represents industry standard best practices in how many direct reports each supervisory position should oversee.

### Non-scaling Methodology

The non-scaling methodology is utilized to determine staffing for those positions that provide the Department with a unique function or capability, such as a leadership position that does not scale based on workload or a role that directly supports a Department initiative or priority.

Some investigative units such as the Community Violence Reduction Team (CVRT) are entirely proactive, with activities directed by the Department based on current trends and priorities. A non-scaling methodology is used to determine staffing levels for these units.

## Recommended Staffing by Division and Unit

### Investigations – Administration

The Investigations Bureau is overseen by a Deputy Chief who reports directly to the Assistant Chief of Operations. A Commander reports directly to the Deputy Chief and oversees the Investigations Divisions: Strategic Investigations, Major Crimes, General Crimes, and the Special Victims Unit. The Investigations Bureau executive team is supported by a Sergeant, an Executive Secretary, and a Clerk. Police Services Aides (PSAs) are assigned to the administrative branch of the Bureau but are shared amongst the units in the Bureau, providing critical support in data entry and analysis and operational case support. Given the unique leadership and support roles of these positions, staffing is determined using the non-scaling methodology.

| Investigations - Administration |              |             |          |                 |             |           |
|---------------------------------|--------------|-------------|----------|-----------------|-------------|-----------|
|                                 | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |           |
|                                 | Current      | Recommended | Need     | Current         | Recommended | Need      |
| <b>Administration</b>           | <b>3</b>     | <b>3</b>    | <b>0</b> | <b>6</b>        | <b>5</b>    | <b>-1</b> |
| Deputy Chief                    | 1            | 1           | 0        |                 |             |           |
| Commander                       | 1            | 1           | 0        |                 |             |           |
| Sergeant                        | 1            | 1           | 0        |                 |             |           |
| Clerk                           |              |             |          | 1               | 1           | 0         |
| Executive Secretary             |              |             |          | 1               | 1           | 0         |
| Police Services Aide            |              |             |          | 4               | 3           | -1        |

## Strategic Investigations Division

The Strategic Investigations Division includes the Homicide Unit, the Community Violence Reduction Team (CVRT), and the Crime Gun Investigations Center (CGIC). Strategic Investigations was created in September 2021 to realign Homicide, CVRT, and CGIC together to improve communication and pool resources amidst current trends in gun violence. In 2021, the number of non-fatal shootings as well the number of homicides with a firearm both increased over prior year figures. A Captain oversees the Strategic Investigations Division, a leadership role that is not scalable to any workload measures.

| Strategic Investigations Division |           |             |            |          |             |          |
|-----------------------------------|-----------|-------------|------------|----------|-------------|----------|
|                                   | SWORN     |             |            | CIVILIAN |             |          |
|                                   | Current   | Recommended | Need       | Current  | Recommended | Need     |
| Administration                    | 1         | 1           | 0          |          |             |          |
| Homicide Unit                     | 14        | 25          | +11        | 1        | 1           | 0        |
| Violence Reduction Team           | 23        | 23          | 0          | 1        | 1           | 0        |
| Crime Gun Investigations          | 9         | 11          | +2         |          |             |          |
| <b>DIVISION TOTAL</b>             | <b>47</b> | <b>60</b>   | <b>+13</b> | <b>2</b> | <b>2</b>    | <b>0</b> |

### Homicide Unit

The Homicide Unit is responsible for investigating all homicides and deaths that are classified as suspicious by the SF Medical Examiner's office; in-custody deaths, which were previously investigated by SFPD Internal Affairs (IA) and the SF District Attorney's Office; officer-involved shootings (OIS) committed by an external agency, such as the Federal Bureau of Investigations (FBI); and assisting with SFPD OIS investigations. Due to the complex and significant nature of these cases, homicide investigations require extensive investigative work up and time-intensive documentation. One lead Sergeant Investigator is assigned to each homicide case and is generally assisted by one to two other Investigators.

#### Caseload & Current Trends

| Homicide Data, 2019 – 2022   |      |      |      |      |               |
|------------------------------|------|------|------|------|---------------|
|                              | 2019 | 2020 | 2021 | 2022 | 2021 vs. 2022 |
| Total Homicides as of Dec 31 | 41   | 48   | 56   | 56   | 0%            |

Over the past four years, the number of cases has steadily increased. Moreover, the number of tasks per case and the amount of time required has increased slightly due to some key factors. First, the unit has experienced policy and procedural changes that dictate updated guidelines for working with the District Attorney's office. Homicide Investigators are now responsible for scanning all case files and documentation to send to the District Attorney's office, time-consuming tasks that were previously handled by Clerks in the District Attorney's office prior to 2020. Second, Homicide Investigators now collaborate more closely with the Investigators in CVRT and CGIC, particularly in cases of homicide with a firearm; this collaboration is necessary and must be factored into the time that it takes to work a case.

| Strategic Investigations Division |              |             |            |                 |             |          |
|-----------------------------------|--------------|-------------|------------|-----------------|-------------|----------|
|                                   | <i>SWORN</i> |             |            | <i>CIVILIAN</i> |             |          |
|                                   | Current      | Recommended | Need       | Current         | Recommended | Need     |
| <b>Homicide</b>                   | <b>14</b>    | <b>25</b>   | <b>+11</b> | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Lieutenant                        | 1            | 1           | 0          |                 |             |          |
| Sergeant                          | 12           | 23          | +11        |                 |             |          |
| Officer                           | 1            | 1           | 0          |                 |             |          |
| Secretary                         |              |             |            | 1               | 1           | 0        |

### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of the Homicide Unit. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- The Sergeant Investigator position is responsible for the core investigative functions of the unit. Staffing is determined using the workload-based methodology based on 56 cases and 655 hours per case (one lead Investigator with others assisting).
- The Officer position is solely responsible for all video retrieval related to all cases assigned to the Homicide Unit. This position also provides support to the District Attorney's office regarding video requests for cases. Given the unique responsibilities of this position, staffing is determined using the non-scaling methodology.
- The Secretary position handles a variety of administrative responsibilities, including but not limited to scheduling, overtime and payroll, case tracking, incident recaps, and unit requests. Given the unique responsibilities of this position, staffing is determined using the non-scaling methodology.

### Community Violence Reduction Team (CVRT)

The Community Violence Reduction Team (CVRT) investigates high violence incidents and gang-related crimes in San Francisco communities. It does this by working extensively with other SFPD units, as well as state and federal partners in multi-agency efforts to address complex, highly-organized local criminal activities and crime syndicates from abroad. The Unit leads the Department's Shooting Review Meeting, providing weekly enforcement recommendations to the Field Operations Bureau. CVRT also provides extensive support in gang-related investigations that are led by other SFPD investigative units such as Homicide. These cases are not assigned to CVRT and hence are not reflected in the CVRT caseload.

A significant portion of CVRT's work differs from the "traditional" investigative model in which cases are assigned to a unit and the unit's Investigators workup potentially solvable cases to determine a resolution. Much of CVRT's work is proactive and the unit includes Officers who focus specifically on field surveillance and field investigations, proactively searching for and investigating gang encounters and violent criminal activity based on pre-existing knowledge and research. Given the increasing complexities of organized crime, the Officers in this unit must maintain extensive working knowledge of gang-related dynamics in the city, region, and state via ongoing surveillance of social media websites and attending

events such as concerts. Field investigations and field surveillance result in extensive documentation of gang members, gang activity, and any other information gathered. Moreover, CVRT spends a significant amount of time on surveillance and intel support for investigations assigned to other units. Surveillance and intel support are very time consuming, often taking weeks on end to gather information.

CVRT also provides court testimony for SFPD and outside agencies, conducts probation and parole searches, conducts search warrants, holds informant debriefs, and maintains a gang member registry in compliance with court order. Additionally, due to internal policy changes, CVRT also investigates shootings that *may* be gang-related as opposed to only those that are *known* to be gang-related.

In ongoing efforts to be more proactive and strengthen community ties, one Lieutenant and one officer are assigned to this unit to support the strategy, closely working with the Community Initiatives & Policy team, which is the programmatic team of this initiative and resides in another SFPD unit. As part of the initiative, the Lieutenant deconflicts with CVRT, other internal units and the City's Street Violence Intervention Program (SVIP) to strategize on outreach and intervention plans. The Lieutenant primarily works in the field with the community and city partners, directly messaging with potential participants of the program. Furthermore, the officer assigned to this work supports the Lieutenant and operations of the VRI strategy.

| Strategic Investigations Division |           |             |          |          |             |          |
|-----------------------------------|-----------|-------------|----------|----------|-------------|----------|
|                                   | SWORN     |             |          | CIVILIAN |             |          |
|                                   | Current   | Recommended | Need     | Current  | Recommended | Need     |
| <b>Violence Reduction Team</b>    | <b>23</b> | <b>23</b>   | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Lieutenant                        | 2         | 2           | 0        |          |             |          |
| Sergeant                          | 10        | 9           | -1       |          |             |          |
| Officer                           | 11        | 12          | +1       |          |             |          |
| Clerk                             |           |             |          |          |             |          |
|                                   |           |             |          | 1        | 1           | 0        |

### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of CVRT. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- The Sergeant Investigator position is responsible for the core investigative functions of the unit. Investigators in CVRT investigate assigned cases but also perform extensive proactive work such as directing the field surveillance activities of the Officers in the unit and providing assistance in surveillance and intel to other units. Staffing for this position is determined using a workload-based methodology based on 172 cases, 36 hours per case, and a 40% proactive time utilization rate to account for the unit's extensive surveillance efforts.
- The Officer positions are responsible for assisting Sergeant Investigators in surveillance and search warrants on an Enforcement Team sub-unit. SFPD introduced this team based on the finding from the California Partnership Program data and study (2021) that recommended additional staffing to support field and street enforcement. There is also one Officer position

solely responsible for all video retrieval related to all cases assigned to CVRT. Given the unique functions of the Officers in the unit, staffing is determined using the non-scaling methodology.

### *Crime Gun Investigations Center (CGIC)*

The Crime Gun Investigations Center (CGIC) is responsible for a variety of functions related to crime gun intelligence, firearm tracing, case investigation, and proactive surveillance related to illegal firearm tracing. CGIC interfaces with the National Integrated Ballistic Information Network (NIBIN) through various channels. One such way is producing crime gun intelligence through coordination with the federal Bureau of Alcohol, Tobacco, Firearms and Explosives (“ATF”) and the SFPD Crime Lab and SFPD Property Control to get results through a gun and/or casings used in a crime. Gun intelligence data is entered into NIBIN, which identifies whether the particular gun corresponds with other criminal activity or homicides in the network. Using NIBIN, the unit investigates different cases involving firearms, including firearm trafficking; data analysis on potential shots fired (the Shot Spotter program); and proactively investigates potential cases such as identifying illegal firearm trafficking through firearm tracing, social media surveillance, and/or undercover work. Over the past few years, the number of cases has been increasing in addition to the various tasks required to investigate each case with the use of NIBIN. CGIC and CVRT also partner to run the Department’s weekly shooting review, providing data analysis and areas of focus for the Department’s enforcement efforts.

| Strategic Investigations Division |              |             |           |                 |             |      |
|-----------------------------------|--------------|-------------|-----------|-----------------|-------------|------|
|                                   | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |      |
|                                   | Current      | Recommended | Need      | Current         | Recommended | Need |
| <b>Crime Gun Investigations</b>   | <b>9</b>     | <b>11</b>   | <b>+2</b> |                 |             |      |
| Lieutenant                        | 1            | 1           | 0         |                 |             |      |
| Sergeant                          | 4            | 5           | +1        |                 |             |      |
| Officer                           | 4            | 5           | +1        |                 |             |      |

### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of CGIC. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- Staffing for the Sergeant Investigator position is determined using the workload-based methodology based on 315 cases, 12 hours per case, and a 33% proactive time utilization rate to account for the unit’s extensive surveillance efforts.
- Staffing for the Officer position is determined using the workload-based methodology based on 315 cases and 12 hours per case. Casework is split collaboratively Sergeants and Officers; however, Officers conduct designated casework tasks such as search warrants and surveillance.

### Major Crimes Division

The Major Crimes Division includes Robbery, Burglary/Organized Retail Theft, and Narcotics. Major Crimes is responsible for investigating significant and serious crimes. Unit case assignments have shifted

dynamically in recent years between Robbery, Burglary, and the General Works Detail in the General Crimes Division to be responsive to current trends and case volume. A Captain oversees the Major Crimes Division, a leadership role that is not scalable to any workload measures.

| Major Crimes Division |           |             |            |          |             |          |
|-----------------------|-----------|-------------|------------|----------|-------------|----------|
|                       | SWORN     |             |            | CIVILIAN |             |          |
|                       | Current   | Recommended | Need       | Current  | Recommended | Need     |
| Administration        | 1         | 1           | 0          |          |             |          |
| Robbery               | 16        | 28          | +12        |          |             |          |
| Burglary/Retail Theft | 22        | 40          | +18        | 1        | 1           | 0        |
| Narcotics             | 28        | 27          | -1         |          |             |          |
| <b>DIVISION TOTAL</b> | <b>67</b> | <b>96</b>   | <b>+29</b> | <b>1</b> | <b>1</b>    | <b>0</b> |

### Robbery

The Robbery Unit is responsible for investigating serious robbery cases that meet specific criteria and that generally require lengthy and extensive investigations due to their complexity (e.g., series robberies). Department Notice 22-032 (DN 22-032), effective March 2022, listed the protocols for Robbery investigations and stated that the Robbery Unit would take most Robbery cases, review all robbery reports, and consult with the General Work Detail regarding which unit will investigate a robbery case. DN 22-020 directs that the Robbery Unit will investigate cases such as bank and armored transport robberies, home invasions, carjacking incidents, robberies where hostages are taken, robberies where the victim is injured, and robbery series involving multiple districts or jurisdictions.

Since 2017, Robbery Unit case criteria and assignment between the Robbery Unit, General Work Detail, and the Burglary Unit has continued to evolve based on current trends and case volume. Over the last few years, robberies as well as the complexity of robbery cases have increased and the Robbery Unit is unable to investigate all robbery cases. For example, there has been an increase in Estes robberies in which store employees or other personnel focused on loss prevention pursue and try to stop a shoplifter who then uses force or threat of force to avoid apprehension and get away with the merchandise. The use of force component in an Estes robbery elevates shoplifting to the more serious crime of robbery.

Given the volume of cases, the Robbery Unit now addresses only the most serious and complex robbery cases and the Burglary Unit now take many of the cases that previously may have been assigned to the Robbery Unit. General Work Detail investigates basic street robberies with no significant injuries and robberies with known suspects. With improved video retrieval and localized knowledge, Investigators and Officers focused on the District Stations can more effectively identify and arrest known suspects. The Burglary Unit now has a dedicated Organized Retail Theft sub-unit. Retail theft cases were sometimes handled by Robbery prior but are now all assigned to Burglary/Retail Theft. Though General Work Detail and Burglary now investigate specific case types that were previously assigned to the Robbery Unit, the Robbery Unit workload has increased because assigned cases are highly complex, serious robberies.

| Major Crimes Division |           |             |            |          |             |      |
|-----------------------|-----------|-------------|------------|----------|-------------|------|
|                       | SWORN     |             |            | CIVILIAN |             |      |
|                       | Current   | Recommended | Need       | Current  | Recommended | Need |
| <b>Robbery</b>        | <b>16</b> | <b>28</b>   | <b>+12</b> |          |             |      |
| Lieutenant            | 2         | 1           | -1         |          |             |      |
| Sergeant              | 13        | 25          | +12        |          |             |      |
| Officer               | 1         | 2           | +1         |          |             |      |

### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of Robbery. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- The Sergeant/Investigator position is responsible for the core investigative functions of the unit. Staffing is determined using the workload-based methodology based on 732 cases and 48 hours per case.
- The Officer positions assigned to the Robbery unit are responsible for video retrieval and review related to *all* robbery cases. Given the unique responsibilities of this position, staffing is determined using the non-scaling methodology.

### Burglary/Organized Retail Theft

The Burglary Unit is responsible for investigating auto, residential, and commercial burglaries that occur in San Francisco. Prior to late 2017, there was no centralized Burglary Unit and since then case criteria have changed and case assignments have shifted dynamically amongst Robbery, Burglary, and General Work, as mentioned above.

#### Auto Burglaries

In August 2017, following a sharp year-over-year increase in the number of auto burglaries, SFPD expanded the number and locations of foot and bicycle patrols in areas most impacted by this trend, and engaged with community groups in an aggressive educational component. A dramatic decrease in the number of incidents was seen right away – a 17% drop when comparing 2018 numbers to those of 2017. However, as the City emerged from the pandemic, there has been a 39% increase of auto burglary incidents from 2020 to 2021. This upward trend continued with another 8% increase in 2022.

#### Organized Retail Theft

Organized retail theft crimes are greatly impacting retailers, both national corporations and locally owned businesses. According to the 2022 Retail Security Survey conducted by the National Retail Federation, organized retail crime is a \$100 billion problem nationwide and rising. The same survey also identified San Francisco as the second most impacted area for organized retail crimes, followed by Los Angeles.

On September 22<sup>nd</sup>, 2021, Mayor London Breed announced the details of San Francisco's Organized Retail Crime Initiative, a focused plan to increase reporting, investigating, and solving of retail theft cases and



the upstream criminal enterprises that enable them. The Organized Retail Theft Initiative is led by the San Francisco Police Department (SFPD) in partnership with local retailers and regional law enforcement agencies. The Plan aims to expand and reallocate SFPD investigative resources, strategically restructure publicly and privately funded deployments, and facilitate public-private partnerships aimed at reporting, investigating, and solving cases.

Unit members will investigate cases locally within their citywide purview as well serve as full partners to the California Highway Patrol's Organized Retail Crime Task Force, to identify and prosecute organized theft rings, recover lost merchandise, collaborate with the retail industry to reduce theft and improve safety for shoppers.

#### *Other Tasks*

Each investigative unit is responsible for several different tasks, including but not limited to cases assigned for investigation and rebookings. Rebookings are time-consuming and difficult to schedule because they must be completed under specific time constraints and the amount that comes in on any given day is unpredictable.

| Major Crimes Division        |           |             |            |          |             |          |
|------------------------------|-----------|-------------|------------|----------|-------------|----------|
|                              | SWORN     |             |            | CIVILIAN |             |          |
|                              | Current   | Recommended | Need       | Current  | Recommended | Need     |
| <b>Burglary/Retail Theft</b> | <b>22</b> | <b>40</b>   | <b>+18</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Lieutenant                   | 1         | 1           | 0          |          |             |          |
| Sergeant                     | 19        | 37          | +18        |          |             |          |
| Officer                      | 2         | 2           | 0          |          |             |          |
| Clerk                        |           |             |            | 1        | 1           | 0        |

#### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of Burglary. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- The Sergeant Investigator position is responsible for the core investigative functions of the unit. Staffing is determined using the workload-based methodology based 1,648 cases and 30 hours per case.
- The Officer positions assigned to the Burglary unit are responsible for video retrieval and review related to *all* burglary cases. Given the unique responsibilities of this position, staffing is determined using the non-scaling methodology.

#### *Narcotics*

The Narcotics Unit is an entirely proactive unit that investigates mid- and street-level narcotic incidents that occur in San Francisco. Narcotics operates in a manner similar to District Station Plainclothes teams in that much of the work is directed enforcement, targeting hot spot areas in the city based on citywide crime trends and leads from confidential informants. Narcotics operates primarily in the Tenderloin area; however, the unit also focuses on other parts of the city such as the Mission, Bayview, and Ingleside.

Unlike some of the other investigative units in the Department that primarily work assigned cases, Narcotics is actively conducting search warrants, making arrests, and booking offenders. Narcotics also rebooks cases for the District Attorney's office. Based on current crime trends, **the Narcotics Unit is understaffed and unable to meet the demands of the Tenderloin in addition to other areas of the city.**

The Sergeant Investigators in the unit primarily work on cases, with tasks including authoring search warrants, arrest warrants, and memos; and conducting rebookings, arrests, and stakeouts. Sergeants lead investigative teams within the unit that generally work collaboratively on proactive, longer-term investigative efforts. The Sergeant positions also supervise the Officers in the unit, directing the Officers in conducting law enforcement activities that are critical to working cases. Therefore, the Officers in the unit primarily focus on proactive law enforcement in various situations related to casework.

For example, Officers conduct buy-bust operations and hundreds of hours are utilized when a mid- to high-level trafficker is identified and an investigation is initiated. Law enforcement operations that must be undertaken include surveillance, buys, meeting with informants, locating residence(s), and authoring various search warrants. Depending on how many locations are identified, a significant amount of time may be utilized on search warrant days. Narcotics also includes three Task Force Officers (TFOs) who are assigned to liaise with federal agencies such as the Department of Homeland Security and the Drug Enforcement Administration (DEA) on various initiatives.

**As Narcotics is an entirely proactive unit, its staffing level and focus should align with Department priorities and community needs.** Matrix Consulting Group noted that tracking key performance indicators (KPIs) is beneficial for proactive units to monitor systems for decision-making, internal accountability, and operations. If Narcotics does not already have some key indicators identified, this is an area that the unit should explore in the future.

| Major Crimes Division |           |             |           |          |             |      |
|-----------------------|-----------|-------------|-----------|----------|-------------|------|
|                       | SWORN     |             |           | CIVILIAN |             |      |
|                       | Current   | Recommended | Need      | Current  | Recommended | Need |
| <b>Narcotics</b>      | <b>28</b> | <b>27</b>   | <b>-1</b> |          |             |      |
| Lieutenant            | 1         | 1           | 0         |          |             |      |
| Sergeant              | 5         | 4           | -1        |          |             |      |
| Officer               | 22        | 22          | 0         |          |             |      |

### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of Narcotics. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- The Sergeant position leads teams that conduct proactive, long-term investigative efforts. As the Sergeant position is responsible for leading these teams and supervising the Officers in the unit, it is appropriate to use a ratio-based methodology with span of control set at 1:7.
- The Officer position conducts proactive law enforcement activities as directed by the needs of the cases. Staffing is determined using the non-scaling methodology.

## General Crimes Division

The General Crimes Division includes the General Work Detail (formerly the Station Investigation Teams), and Night Investigations Unit (NIU). Effective March 2022, the district Station investigation Team (SIT) transitioned into General Work Detail (Department Notice 22-040) and continues to investigate incidents that were previously handled by SIT. The General Work Detail is responsible for investigating general crime incidents throughout the 10 District Stations that do not meet the criteria for assignment to other investigative units such as Robbery and Burglary. Night Investigations is responsible for responding to crime scenes after-hours when no other investigative units are regularly scheduled to be on-duty. NIU generally investigates serious cases and may carry out the full investigation if specific criteria are met. Otherwise, NIU initiates the investigation at the crime scene and directly before the case is assigned to another investigative unit.

General Crimes is overseen by a Captain, a leadership position that does not scale based on workload. Recommended staffing for the General Crimes Division is shown below.

| General Crimes Division |                     |             |           |                        |             |           |
|-------------------------|---------------------|-------------|-----------|------------------------|-------------|-----------|
|                         | <i><b>SWORN</b></i> |             |           | <i><b>CIVILIAN</b></i> |             |           |
|                         | Current             | Recommended | Need      | Current                | Recommended | Need      |
| Administration          | 1                   | 1           | 0         |                        |             |           |
| General Work Detail     | 23                  | 19          | -4        | 2                      | 4           | +2        |
| Night Investigations    | 14                  | 11          | -3        | 1                      | 1           | 0         |
| <b>DIVISION TOTAL</b>   | <b>38</b>           | <b>31</b>   | <b>-7</b> | <b>3</b>               | <b>5</b>    | <b>+2</b> |

### General Work Detail

The General Work Detail is managed by a Lieutenant and the unit is responsible for investigating general crimes incidents throughout the 10 District Stations that do not meet criteria for assignment to other investigative units such as Special Victims, Community Violence Reduction Team (CVRT), Robbery, and Burglary. As described in the Robbery and Burglary sections, case assignment has shifted somewhat between General Work Detail, Robbery, and Burglary over the past few years; General Work Detail is now responsible for case types previously assigned to Robbery and Burglary, as the latter two units now investigate the most complex cases in their respective focus areas. Generally, the types of cases assigned to General Work Detail include, but are not limited to, aggravated assaults, possession of a firearm (felony/non-gang related), some terrorist threats, and non-domestic violence related kidnappings,. Given current crime trends as well as case reassignment protocols, General Work Detail experiences a significant case volume and the workload-based analysis indicates that General Work Detail's caseload warrants significant resources.

The structure and organization of General Work Detail within the Bureau – whether command is centralized in Investigations or decentralized at the District Stations – has switched over the years to be responsive to current priorities and staffing levels. Currently, command is centralized in the Investigations Bureau under the Captain that oversees General Crimes. Sergeants serve as the Investigators and primarily spend their time working cases with time allotment for court and minimal administrative time.

Generally, the busier District Stations in the Metro Division have higher caseloads than the smaller District Stations in the Golden Gate Division.

Police Service Aides perform a variety of different tasks, including but not limited to data entry, authoring crime alert emails, answering report requests, tracking caseload metrics, supporting research for investigative staff, providing rebooking support where appropriate, reviewing crime bulletins, and record payroll. This position provides valuable administrative support and enables sworn Investigators to focus on specialized casework. Given the extensive supportive duties and responsibilities of the PSAs, it is appropriate to use the fixed post methodology and assign four PSA to support General Work Detail.

General Works Detail handles a significant number of the Department's rebookings. Over the 90-day period from April – June 2021, the unit handled 35% of rebookings (469 out of 1,350). Rebookings account for substantial workload as they must be done under specific time constraints and the number that come in on a day-to-day basis is unpredictable.

| General Crimes Division    |              |             |           |                 |             |           |
|----------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                            | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                            | Current      | Recommended | Need      | Current         | Recommended | Need      |
| <b>General Work Detail</b> | <b>23</b>    | <b>19</b>   | <b>-4</b> | <b>2</b>        | <b>4</b>    | <b>+2</b> |
| Lieutenant                 | 1            | 1           | 0         |                 |             |           |
| Sergeant                   | 20           | 16          | -4        |                 |             |           |
| Officer                    | 2            | 2           | 0         |                 |             |           |
| Police Services Aide (PSA) |              |             |           | 2               | 4           | +2        |

### Staffing Methodologies by Position

- There is one Lieutenant that serves as the Officer in Charge (OIC). Due to the unique responsibilities of this position, staffing is determined using the non-scaling methodology.
- Staffing for the Sergeant Investigator position that investigates cases is determined using a workload-based methodology based on 2,149 cases citywide and 10.5 hours per case.
- The Officer positions serve as video retrieval officers for all of General Work Detail. Given the unique responsibilities of this position, staffing is determined using the non-scaling methodology.
- The PSA positions are determined using fixed-post methodology, with the intention of having adequate administrative support coverage for sworn personnel assigned to the unit.

### Night Investigations Unit

The Night Investigations Unit (NIU) is responsible for providing after-hours detective response to major crimes. NIU responds to active crime scenes and investigates cases that meet specific criteria or conducts preliminary investigative work before the case is assigned to another investigative unit for completion. NIU is responsible for initiating the investigative effort for after-hours crime scenes even if the case is subsequently assigned to another unit. In 2020, NIU's days and hours changed such that the unit is now considered active all day on Saturday and Sunday (previously the unit ran limited hours on weekends). More cases now occur within NIU's jurisdiction and this has increased caseloads for the unit.

NIU is overseen by a Lieutenant who serves as the Officer in Charge (OIC). Sergeant Investigators are responsible for conducting the unit's investigative work: assisting with cases throughout the night, triaging cases based on criteria, responding to crime scenes, interviewing witnesses and victims, coordinating with other Sergeants and Officers and Crime Scene Investigations (CSI), and collecting and reviewing video. These Investigators manage active crime scenes to provide oversight regarding the protocols and procedures that must be followed to initiate an investigative effort.

| General Crimes Division     |              |             |           |                 |             |          |
|-----------------------------|--------------|-------------|-----------|-----------------|-------------|----------|
|                             | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |          |
|                             | Current      | Recommended | Need      | Current         | Recommended | Need     |
| <b>Night Investigations</b> | <b>14</b>    | <b>11</b>   | <b>-3</b> | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Lieutenant                  | 1            | 1           | 0         |                 |             |          |
| Sergeant                    | 13           | 10          | -3        |                 |             |          |
| Clerk                       |              |             |           | 1               | 1           | 0        |

### Staffing Methodologies by Position

- The Lieutenant position serves as the Officer in Charge (OIC) of Night Investigations. Given the unique supervisory duties of the position, staffing is determined using the non-scaling methodology.
- Sergeant Investigator staffing is determined using a workload-based methodology based on 202 cases, 38 hours per case, and a 35% "responding time" utilization factor to account for those investigations in which NIU initially responds to and manages the active crime scene and initial investigation before the case is subsequently assigned to another investigative unit based on case assignment criteria.

### Special Investigations Division (SID)

The Special Investigations Division (SID) is responsible for a variety of unique investigative efforts and responsibilities that support regional initiatives, service internal and external stakeholders, and provide dignitary protection. SID has several specialized sub-units including Dignitary Protection, Hate Crimes, and Arson, as well as other sub-units that liaise with regional and national initiatives.

Special Investigations is overseen by a Lieutenant. The sub-units in the Special Investigations Division all serve unique functions, with assignments and unit size dictated by factors such as requests from City leadership, commitments to provide a dedicated level of interagency support, or Department policy or directive. Due to the specialized functions of units within the Special Investigations Division, staffing for these units is determined using the non-scaling methodology. Recommended staffing is provided below followed by a brief overview of the responsibilities of each sub-unit.

| Special Investigations Division  |           |             |           |          |             |          |
|----------------------------------|-----------|-------------|-----------|----------|-------------|----------|
|                                  | SWORN     |             |           | CIVILIAN |             |          |
|                                  | Current   | Recommended | Need      | Current  | Recommended | Need     |
| <b>Administration</b>            | <b>1</b>  | <b>1</b>    | <b>0</b>  | <b>1</b> | <b>1</b>    | <b>0</b> |
| Lieutenant<br>Clerk              | 1         | 1           | 0         | 1        | 1           | 0        |
| <b>Designated Investigations</b> | <b>5</b>  | <b>8</b>    | <b>+3</b> |          |             |          |
| Sergeant                         | 5         | 7           | +2        |          |             |          |
| Officer                          | 0         | 1           | +1        |          |             |          |
| <b>Dignitary Protection</b>      | <b>9</b>  | <b>10</b>   | <b>+1</b> |          |             |          |
| Sergeant                         | 2         | 1           | -1        |          |             |          |
| Officer                          | 7         | 9           | +2        |          |             |          |
| <b>Technical Services Unit</b>   | <b>6</b>  | <b>7</b>    | <b>+1</b> |          |             |          |
| Sergeant                         | 3         | 2           | -1        |          |             |          |
| Officer                          | 3         | 5           | +2        |          |             |          |
| <b>Arson Task Force</b>          | <b>3</b>  | <b>3</b>    | <b>0</b>  |          |             |          |
| Sergeant                         | 3         | 3           | 0         |          |             |          |
| <b>NCRIC</b>                     | <b>2</b>  | <b>2</b>    | <b>0</b>  |          |             |          |
| Sergeant                         | 1         | 1           | 0         |          |             |          |
| Officer                          | 1         | 1           | 0         |          |             |          |
| <b>US Marshall's Task Force</b>  | <b>1</b>  | <b>1</b>    | <b>0</b>  |          |             |          |
| Sergeant                         | 1         | 1           | 0         |          |             |          |
| <b>DIVISION TOTAL</b>            | <b>27</b> | <b>32</b>   | <b>+5</b> | <b>1</b> | <b>1</b>    | <b>0</b> |

- **Designated Investigations** investigates crimes and threats such as hate crimes, threats to elected officials, violent threats against schools and workplaces, public corruption, crimes against foreign dignitaries, confidential cases referred from Internal Affairs or Command Staff, threats against sworn Department members, and threats of mass shootings. In recent times, there has been a significant increase in the number of cases assigned to SID by Command Staff, and workplace shooting threats. Moreover, there has been an increase in hate crimes targeting specific groups such as the Asian American Pacific Islander (AAPI) community. These investigations have added additional workload to Designated Investigations and one additional Investigator is recommended to focus on investigating hate crimes specifically.
- **Dignitary Protection** serves as the liaison to the State Department, Capitol Police, Secret Service, and various Consulates, and provides physical security to dignitary officials, including the Mayor. This unit is also responsible for protest intel.
- **Technical Services Unit** assists other Investigative units such as Homicide, Robbery, Burglary and the Community Violence Reduction Team in locating suspects. Technical Services conducts physical surveillance and electronic surveillance (phones) to locate and arrest suspects. Unit personnel are experts on cell phone tracking regulations and laws and assist other investigators in writing warrants. The unit's workload is based on that of other units.
- **Arson Task Force** is responsible for investigating criminal fire-related incidents including explosions, major fire scenes, accidental fatalities during fires, and fires three-alarm and larger.

Once the San Francisco Fire Department determines that a fire was intentionally set, Arson Task Force initiates an investigation.

- **Northern California Regional Intelligence Center (NCRIC)** liaises with the regional law enforcement intelligence group, providing information regarding threats to public safety. NCRIC serves as an information clearinghouse, disseminating information to multiple local agencies.
- **US Marshall's Task Force** consists of one Sergeant assigned to the US Marshall's that is responsible for locating and arresting fugitives all over the state. This position is also responsible for extradition of prisoners from other jurisdictions and physically works out of the Federal building with a team of US Marshall's.

## Special Victims Unit

The Special Victims Unit (SVU) investigates various types of person crimes including sex assault, domestic violence, child abuse, elder abuse, and financial crimes. SVU follows the traditional investigative model in which Sergeant Investigators work assigned cases, without significant proactive time like some of the other units in the Bureau. SVU is overseen by one Captain and three Lieutenants and an administrative team that is responsible for various tasks related to case assignment and case tracking.

SVU staffing is down significantly due to retirements and assignment to other investigative units. The Project Team recommends additional staffing in SVU based on the caseload volume experienced by many of the sub-units. Recommended staffing for SVU is shown below followed by a description of each sub-unit.

| Special Victims Unit         |              |             |           |                 |             |          |
|------------------------------|--------------|-------------|-----------|-----------------|-------------|----------|
|                              | <b>SWORN</b> |             |           | <b>CIVILIAN</b> |             |          |
|                              | Current      | Recommended | Need      | Current         | Recommended | Need     |
| Administration               | 7            | 8           | +1        | 4               | 4           | 0        |
| DV, Child Abuse, Sex Assault | 17           | 20          | +3        |                 |             |          |
| Financial Crimes             | 5            | 9           | +4        |                 |             |          |
| Elder Abuse                  | 1            | 1           | 0         |                 |             |          |
| Stalking                     | 1            | 1           | 0         |                 |             |          |
| Human Trafficking            | 3            | 1           | -2        |                 |             |          |
| Missing Persons              | 3            | 3           | 0         |                 |             |          |
| ICAC                         | 2            | 2           | 0         |                 |             |          |
| 290 Sex Offenders            | 2            | 3           | +1        |                 |             |          |
| Cold Case                    | 2            | 2           | 0         |                 |             |          |
| <b>UNIT TOTAL</b>            | <b>43</b>    | <b>50</b>   | <b>+7</b> | <b>4</b>        | <b>4</b>    | <b>0</b> |

Given the size of the unit and the volume of various case types that are assigned to the unit, SVU has an administrative team that consists of both sworn and non-sworn personnel. The administrative team is responsible for assigning and tracking cases within the unit, video retrieval, payroll, external

requests/inquiry, and special projects. Due to the unique responsibilities of the positions within the SVU administrative subunit, staffing is determined using the non-scaling methodology.

SVU sub-units consist of Sergeant Investigators who investigate cases in their respective area. Sub-units are designated as follows:

- One large team of Sergeants investigates Domestic Violence, Child Abuse, and Sex Assault.
- One team of Sergeants investigates Financial Crimes cases, which are time-consuming and are becoming increasingly complex given financial innovations (e.g., cryptocurrency).
- Two single Sergeant sub-units investigate Elder Abuse, designated as either physical or financial, and Stalking.
- Another team of Sergeants investigates Internet Crimes Against Children (ICAC).
- The remaining sub-units, each staffed with two to four Sergeants, investigate Human Trafficking, Missing Persons, Cold Cases, and Sex Offenders.

It should also be noted that SVU handles a significant number of rebookings for the Bureau. Many of these cases are high liability and require quick turnaround, with close monitoring by the District Attorney's Office.

| Special Victims Unit                |           |             |           |          |             |          |
|-------------------------------------|-----------|-------------|-----------|----------|-------------|----------|
|                                     | SWORN     |             |           | CIVILIAN |             |          |
|                                     | Current   | Recommended | Need      | Current  | Recommended | Need     |
| <b>Administration</b>               | <b>7</b>  | <b>8</b>    | <b>+1</b> | <b>4</b> | <b>4</b>    | <b>0</b> |
| Captain                             | 1         | 1           | 0         |          |             |          |
| Lieutenant                          | 2         | 3           | +1        |          |             |          |
| Sergeant                            | 3         | 3           | 0         |          |             |          |
| Officer                             | 1         | 1           | 0         |          |             |          |
| Clerk                               |           |             |           | 2        | 2           | 0        |
| Police Services Aide                |           |             |           | 2        | 2           | 0        |
| <b>DV, Child Abuse, Sex Assault</b> | <b>17</b> | <b>20</b>   | <b>+3</b> |          |             |          |
| Sergeant                            | 17        | 20          | +3        |          |             |          |
| <b>Financial Crimes</b>             | <b>5</b>  | <b>9</b>    | <b>+4</b> |          |             |          |
| Sergeant                            | 5         | 9           | +4        |          |             |          |
| <b>Elder Abuse</b>                  | <b>1</b>  | <b>1</b>    | <b>0</b>  |          |             |          |
| Sergeant                            | 1         | 1           | 0         |          |             |          |
| <b>Stalking</b>                     | <b>1</b>  | <b>1</b>    | <b>0</b>  |          |             |          |
| Sergeant                            | 1         | 1           | 0         |          |             |          |
| <b>Human Trafficking</b>            | <b>3</b>  | <b>1</b>    | <b>-2</b> |          |             |          |
| Sergeant                            | 3         | 1           | -2        |          |             |          |
| <b>Missing Persons</b>              | <b>3</b>  | <b>3</b>    | <b>0</b>  |          |             |          |
| Sergeant                            | 3         | 3           | 0         |          |             |          |
| <b>Internet Crimes (Children)</b>   | <b>2</b>  | <b>2</b>    | <b>0</b>  |          |             |          |
| Sergeant                            | 2         | 2           | 0         |          |             |          |
| <b>290 Sex Offenders</b>            | <b>2</b>  | <b>3</b>    | <b>+1</b> |          |             |          |



|                   |           |           |           |              |
|-------------------|-----------|-----------|-----------|--------------|
| Sergeant          | 2         | 3         | +1        |              |
| <b>Cold Case</b>  | <b>2</b>  | <b>2</b>  | <b>0</b>  |              |
| Sergeant          | 2         | 2         | 0         |              |
| <b>UNIT TOTAL</b> | <b>43</b> | <b>50</b> | <b>+7</b> | <b>4 4 0</b> |

### Staffing Methodologies for Sergeant Investigators

The workload-based methodology is used to determine staffing for the Sergeants in Domestic Violence, Child Abuse, and Sex Assault (1,344, 75, and 578 cases, respectively); Financial Crimes (1,964 cases filed and 89 cases worked/rebooked); Elder Abuse (71 cases); Stalking (54 cases); Human Trafficking (51 cases); and ICAC (85 cases).

The non-scaling methodology is used to determine staffing for some Sergeant positions, given the unique nature of the work (e.g., there are no consistent workload metrics associated with cold case investigations). These sub-units include Missing Persons, Cold Cases, and 290 Sex Offenders.

### Forensic Services Division

The Forensic Services Division includes the Crime Lab, Crime Scene Investigations, and the ID Unit (referred to as ID-ABIS). Forensic Services is overseen by a professional staff Director who reports directly to the Deputy Chief of the Investigations Bureau. The Crime Lab and the ID Unit are both staffed exclusively with professional staff members and are each overseen by a professional staff Manager. Crime Scene Investigations (CSI) is overseen by a Lieutenant and staffed predominantly with sworn members; this section includes a discussion of how the Department might initiate the process of civilianizing CSI in the future. Recommended staffing levels for the Forensic Services Division are shown below followed by a description of each unit.

| Forensic Services Division |              |             |            |                 |             |            |
|----------------------------|--------------|-------------|------------|-----------------|-------------|------------|
|                            | <i>SWORN</i> |             |            | <i>CIVILIAN</i> |             |            |
|                            | Current      | Recommended | Need       | Current         | Recommended | Need       |
| Administration             |              |             |            | 1               | 1           | 0          |
| Crime Lab                  |              |             |            | 33              | 43          | +10        |
| Crime Scene Investigations | 22           | 1           | -21        | 5               | 30          | +25        |
| ID-ABIS                    |              |             |            | 23              | 39          | +16        |
| <b>DIVISION TOTAL</b>      | <b>22</b>    | <b>1</b>    | <b>-21</b> | <b>62</b>       | <b>113</b>  | <b>+51</b> |

### Crime Lab

The Crime Lab is responsible for scientifically analyzing the nature, origin, and significance of physical evidence in criminal investigations. It is overseen by the Crime Lab Manager and organized into four subunits, with supervisors in each area: Forensic Biology/DNA, Firearms/Toolmark, Forensic Breath Alcohol/Chemical Analysis, and Quality Assurance/Gun Shot Residue. A significant change that will impact

Crime Lab workload is the planned reopening of the Chemical Analysis unit within Forensic Breath Alcohol, which will require hiring and training new Criminalists as well as validating new equipment.

The Forensic Biology/DNA Unit is responsible for examining evidence for the presence of biological materials such as blood, semen, and saliva. The Unit performs DNA analysis on biological materials and reference samples, issues reports, and testifies to findings when needed. The Unit is led by a DNA Technical Lead Manager, which is required to maintain the lab's accreditation. The Criminalist III position predominantly supervises Criminalist IIs, who perform most of the DNA analysis investigations. The Unit uses a batch method to process significantly more samples and has a low backlog.

The Firearms and Toolmark Unit is responsible for microscopically comparing shell casings, bullets and toolmarks to verify their origination to a source; restoring obliterated serial numbers; determining the distance from which a gun was fired; and issuing reports and testifying as needed. When eligible, shell casings are entered into the National Integrated Ballistic Information Network (NIBIN) database for searching across agencies, which is performed by the NIBIN technical Examiners. The Unit is staffed with a supervising Criminalist III, Criminalist II positions that perform the casework, two Examiners, and three lab technicians.

The Forensic Breath Alcohol/Chemical Analysis Unit maintains breath alcohol instruments, provides training to officers on instruments, and testifies to intoxication levels in court. The Forensic Breath Alcohol Unit has planned to bring the chemical analysis service back, with the anticipated reopening in June 2024, which will require additional staffing. The work is currently outsourced to Alameda County. In order to be fully operational, validate instruments, and conduct the work currently outsourced, it is estimated that the Unit would need seven Criminalist II positions and two Criminalist III supervisors. Going forward, the Project Team recommends that the Chemical Analysis Unit capture data on chemical analysis cases, validating and maintaining instruments, and training provision.

Quality Assurance/Gun Shot Residue is performed by one Criminalist Supervisor who divides their time between the different sub-units, and supervises a lab technician/entry-level Criminalist who also performs duties across all sub-unit disciplines. Quality Assurance is responsible for ensuring compliance during audits for lab accreditation.

| Crime Lab                            |          |             |          |           |             |            |
|--------------------------------------|----------|-------------|----------|-----------|-------------|------------|
|                                      | SWORN    |             |          | CIVILIAN  |             |            |
|                                      | Current  | Recommended | Need     | Current   | Recommended | Need       |
| <b>Crime Lab - DNA</b>               |          |             |          | <b>19</b> | <b>20</b>   | <b>+1</b>  |
| Manager V                            |          |             |          | 1         | 1           | 0          |
| Manager IV                           |          |             |          | 1         | 1           | 0          |
| Criminalist Supervisor               |          |             |          | 3         | 3           | 0          |
| Criminalist/Examiner                 |          |             |          | 13        | 14          | +1         |
| Clerk                                |          |             |          | 1         | 1           | 0          |
| <b>Crime Lab - Firearms</b>          |          |             |          | <b>10</b> | <b>12</b>   | <b>+2</b>  |
| Criminalist Supervisor               |          |             |          | 1         | 1           | 0          |
| Criminalist/Examiner                 |          |             |          | 6         | 8           | +2         |
| Laboratory Technician                |          |             |          | 3         | 3           | 0          |
| <b>Crime Lab - Forensic Alcohol</b>  |          |             |          | <b>2</b>  | <b>9</b>    | <b>+7</b>  |
| Criminalist Supervisor               |          |             |          | 0         | 2           | +2         |
| Criminalist/Examiner                 |          |             |          | 2         | 7           | +5         |
| <b>Crime Lab - Quality Assurance</b> |          |             |          | <b>2</b>  | <b>2</b>    | <b>0</b>   |
| Criminalist Supervisor               |          |             |          | 1         | 1           | 0          |
| Laboratory Technician                |          |             |          | 1         | 1           | 0          |
| <b>UNIT TOTAL</b>                    | <b>0</b> | <b>0</b>    | <b>0</b> | <b>33</b> | <b>43</b>   | <b>+10</b> |

### Staffing Methodologies by Position

The sub-units in the Crime Lab are all organized in a similar structure, with the same classifications performing similar job duties across all sub-units, each with a specific focus based on the specialized nature of the respective unit. Therefore, the methodologies utilized to determine recommended staffing levels are relevant at the classification level.

- Any Manager-level positions are determined using a non-scaling methodology due to their unique responsibilities. For example, the Forensic Biology/DNA Unit is overseen by a DNA Technical Lead Manager, a position that is required in the unit to maintain the lab's accreditation.
- All sub-units include Criminalist III positions that are responsible for some casework (e.g., DNA analysis investigations), but the predominant responsibility of these positions is to directly supervise Criminalist IIs in casework and other unit activities. Therefore, Criminalist III staffing is primarily determined using a ratio-based methodology using a span of control of 1:6. Few Criminalist III positions use the non-scaling methodology based on specialized job duties that do not include supervision.
- Criminalist II positions are responsible for performing the casework relevant to the specific unit. For example, in Forensic Biology/DNA, cases are DNA analysis investigations; in Firearms and Toolmark, cases are firearms investigations. Therefore, Criminalist II staffing in each unit is determined using a workload-based methodology based on the number of investigations and the time per investigation.

- Some positions serve unique roles for their respective sub-units and therefore staffing is determined using the non-scaling methodology, including:
  - Examiners in the Firearm and Toolmark Unit, who are responsible for input and Department maintenance of NIBIN
  - Criminalist II staffing in the newly added Chemical Analysis section of Forensic Breath Alcohol
  - The two positions that provide Quality Assurance and Gun Shot Residue services and comprise that unit

### *Crime Scene Investigations (CSI)*

Crime Scene Investigations (CSI) is responsible for supporting and responding to requests for any special forensic process needs, including fingerprints, DNA and digital evidence collections, and examinations. CSI also responds to crime scenes for evidence processing. CSI includes the Media Evidence Unit (MEU), a Photo Lab, a Forensic Artist, and SFPD members staffed at the Silicon Valley Regional Computer Forensics Laboratory (SVRCFL). The whole unit was moved in to the new SFPD crime facility, along with the Crime Lab units, in early 2022. The Crime Lab and CSIU have additional benefits to co-location in terms of internal communications and processes.

CSI staffing levels have declined in recent years due to retirement, transfer, and promotion. CSI is currently comprised of predominantly sworn members and has vacancies for specific professional staff positions and is currently recruiting to fill these positions.

**Recommendation:** The Project Team recommends that the Department continue the process of civilianizing CSI, while recognizing that this change will take significant time and that current staffing must remain as-is during the initial stages in order to maintain service levels and accreditation. Police Executive Research Forum (PERF) made a similar recommendation in its 2008 report. One critical consideration is that it is likely that new professional staff classification(s) will need to be created in order to ensure that the unit is staffed with well-trained civilian specialists. This process is possible but not timely. The Department should explore civilianization options for the unit while maintaining current staffing to provide continuity of operations and service. As the staffing analysis is conducted on a bi-annual basis, this long-term civilianization process is recommended yet staffing remains as-is in this assessment to maintain accreditation.

| Crime Scene Investigations (CSI)  |           |             |            |          |             |            |
|-----------------------------------|-----------|-------------|------------|----------|-------------|------------|
|                                   | SWORN     |             |            | CIVILIAN |             |            |
|                                   | Current   | Recommended | Need       | Current  | Recommended | Need       |
| <b>Crime Scene Investigations</b> | <b>14</b> | <b>1</b>    | <b>-13</b> | <b>3</b> | <b>17</b>   | <b>+14</b> |
| Lieutenant                        | 1         | 1           | 0          |          |             |            |
| Sergeant                          | 2         | 0           | -2         |          |             |            |
| Officer                           | 11        | 0           | -11        |          |             |            |
| Criminalist Supervisor            |           |             |            | 0        | 5           | +5         |
| Criminalist/Examiner              |           |             |            | 2        | 11          | +9         |
| Clerk                             |           |             |            | 1        | 1           | 0          |
| <b>CSI - Media Evidence</b>       | <b>2</b>  | <b>0</b>    | <b>-2</b>  | <b>0</b> | <b>5</b>    | <b>+5</b>  |
| Sergeant                          | 1         | 0           | -1         |          |             |            |
| Officer                           | 1         | 0           | -1         |          |             |            |
| Criminalist Supervisor            |           |             |            | 0        | 1           | +1         |
| Criminalist/Examiner              |           |             |            | 0        | 4           | +4         |
| <b>CSI - SVRCFL</b>               | <b>2</b>  | <b>0</b>    | <b>-2</b>  | <b>0</b> | <b>2</b>    | <b>+2</b>  |
| Sergeant                          | 1         | 0           | -1         |          |             |            |
| Officer                           | 1         | 0           | -1         |          |             |            |
| Criminalist Supervisor            |           |             |            | 0        | 1           | +1         |
| Criminalist/Examiner              |           |             |            | 0        | 1           | +1         |
| <b>CSI - Photo Lab</b>            | <b>2</b>  | <b>0</b>    | <b>-2</b>  | <b>1</b> | <b>1</b>    | <b>0</b>   |
| Officer                           | 2         | 0           | -2         |          |             |            |
| Photographer                      |           |             |            | 1        | 1           | 0          |
| <b>CSI - Forensic Artist</b>      |           |             |            | <b>1</b> | <b>1</b>    | <b>0</b>   |
| Graphic Artist                    |           |             |            | 1        | 1           | 0          |
| <b>CSI - Digital Forensics</b>    | <b>2</b>  | <b>0</b>    | <b>-2</b>  | <b>0</b> | <b>4</b>    | <b>+4</b>  |
| Officer                           | 2         | 0           | -2         |          |             |            |
| Criminalist/Examiner              |           |             |            | 0        | 4           | +4         |
| <b>UNIT TOTAL</b>                 | <b>22</b> | <b>1</b>    | <b>-21</b> | <b>5</b> | <b>30</b>   | <b>+25</b> |

### Staffing Methodologies

Staffing for all sub-units in CSI is determined using the non-scaling methodology; this section details the unique duties and responsibilities of each sub-unit. The Project Team has used current staffing as a baseline with the recommendation for a significant shift in sworn versus non-sworn personnel ahead.

Generally, sworn members in CSI are serving in the forensic examiner capacity, providing technical expertise in video, computer and cellphone evidence. Though there may be specific instances in which sworn expertise and jurisdiction is necessary (e.g., going out on search warrants), the Department should explore the possibility of creating or utilizing civilian classifications that are authorized and trained to conduct forensic examination. CSI is operating with minimum staffing currently and this may be an opportunity to hire civilian classifications that already exist to supplement operational need now and to create additional civilian classifications to civilianize the unit in the long-term. Additionally, the Project Team recommends that workload metrics be tracked and utilized to determine staffing in future analyses.

The Media Evidence Unit (MEU) is responsible for collecting, documenting, examining, analyzing, clarifying, and archiving forensic media (video and audio) evidence. The unit provides technical support to the Department in cell phone, video, sketch, and photography mediums. MEU interfaces with the various video retrieval positions throughout the Investigations Bureau, providing support in casework, archived evidence, and equipment. With CSI's move to the new crime lab, all CSI video technicians will be co-located, and the Department should explore whether or not this presents an opportunity to consolidate video retrieval more generally to serve the Bureau in a centralized unit.

MEU consists of a supervising Sergeant and one Officer. Previously the unit was staffed with additional Officers, each of whom has their own area of expertise (video, computer, cellphone), as well as a Forensic Artist and a Photographer. Most critically, the unit has a resource need in cellphone examiner positions due to technological advancements and cultural shifts. Cellphones are more resource intensive than computers to examine.

The Photographer performs all Photo Lab functions, including taking and processing photos of Academy graduations and other Department events and processing and archiving photos of news conferences, court cases, and homicide investigations. The Photographer also answers questions related to camera usage from investigators, maintains camera equipment, and manages the CSI photo storage system in Crime Data Warehouse.

The Digital Forensics team currently consists of two Officers that examine and extract data from mobile devices such as cell phones, tablets, computers, DVRs, or any electronic device that may contain data relevant to an investigation.

The Forensic Artist performs all forensic duties for the Department including creating freehand art sketches of victims and witnesses using composite art sketches as investigative tools to aid in the identification, apprehension and/or elimination of suspects, victims, and witnesses; altering or modifying likenesses to aid in the identification of victims, witnesses, or suspects; creating three-dimensional reconstruction (sculptures) from physical data of decomposed or partially decomposed human remains for the purposes of forensic identification; and conducting interviews with crime victims and witnesses to create freehand drawings or sculptures of criminal suspects.

The Regional Digital Crime Lab – Silicon Valley Regional Computer Forensics Laboratory (SVRCFL) is a regional, multi-agency laboratory and as such, workload measures for individual positions are not attributable to independent agencies.

### **ID-ABIS**

ID-ABIS conducts identification procedures ("ID") and operates Automated Biometric Identification Systems ("ABIS"). The primary responsibilities of ID-ABIS (also referred to as the ID Unit) are to conduct fingerprinting for the City and County of San Francisco, identify criminal suspects, identify applications, and verify records and criminal history. The ID Unit services the entire City on a 24/7 basis. In 2015, Records Management moved from the Hall of Justice to the Public Safety Building (Police Headquarters), and subsequently the work of verifying and editing criminal history was transitioned from Records to the

ID Unit. As dictated by the Department of Justice, this work includes processing bookings and restraining orders. In this transition of work, the ID Unit grew from only including Fingerprinting Technicians to also including Clerks, who are responsible for processing restraining orders.

Given these changes and the fact that ID Unit staffing has steadily declined due to retirements and transfers, the Project Team recommends some additional staffing in the ID Bureau. Moreover, the ID Unit has a digitization case backlog and the statewide policy changes such as the September 2020 expansion of the sex offender law is anticipated to increase applications. Over the last few years, the Department has made an effort to transfer relevant positions into the ID Unit after significant staffing declines.

| ID-ABIS                           |          |             |          |           |             |            |
|-----------------------------------|----------|-------------|----------|-----------|-------------|------------|
|                                   | SWORN    |             |          | CIVILIAN  |             |            |
|                                   | Current  | Recommended | Need     | Current   | Recommended | Need       |
| <b>ID-ABIS</b>                    |          |             |          |           |             |            |
| Manager V                         |          |             |          | 1         | 1           | 0          |
| Manager I                         |          |             |          | 1         | 1           | 0          |
| Forensic Latent Exam. Supervisor  |          |             |          | 0         | 1           | +1         |
| Forensic Latent Examiner          |          |             |          | 0         | 4           | +4         |
| Fingerprint Technician Supervisor |          |             |          | 3         | 4           | +1         |
| Fingerprint Technician            |          |             |          | 8         | 16          | +8         |
| Clerk                             |          |             |          | 9         | 12          | +3         |
| IS Engineer                       |          |             |          | 1         | 0           | -1         |
| <b>UNIT TOTAL</b>                 | <b>0</b> | <b>0</b>    | <b>0</b> | <b>23</b> | <b>39</b>   | <b>+16</b> |

### Staffing Methodologies by Position

- The ID Bureau has one Manager and one supervising Fingerprint Technician Manager. Given the specialized supervisory nature of these positions, staffing is determined using the non-scaling methodology.
- Recommended staffing for Fingerprinting Technician Supervisors is determined using a ratio-based methodology using 1:7 span of control. Fingerprinting Technician Supervisors do perform fingerprinting work but serve as the supervisor on each shift.
- Recommended staffing for Fingerprinting Technicians is determined using a workload-based methodology based on the total number of cases of fingerprints processed, including applicants, adult criminal suspects, juvenile criminal suspects, registrants, adult citations, and deceased subjects for the Medical Examiner.
- Recommended staffing for Clerks in the ID Bureau is determined using a workload-based methodology based on the number of misdemeanor citations entered and updated in the content management system. Clerks work different shifts to ensure coverage.
- The IS Engineer position is funded through a federal Automated Fingerprinting Identification Systems (AFIS) program.

# Special Operations Bureau

## Overview

The Special Operations Bureau (SOB) supports the other Bureaus and units in the Department by providing specialized expertise and equipment when operationally necessary. Examples of this support include the Special Weapons and Tactics (SWAT) Team safely arresting a barricaded suspect, the Bomb Squad checking out a suspicious package, the Marine Unit rescuing a person from the Bay, the Traffic Company monitoring driving behavior in school zones, or the Homeland Security Unit planning for the safety of a large parade.

## Recommended Staffing

Through extensive interviews and quantitative data analysis, the Project Team identified specialized sworn staffing need in the Bureau's Traffic and Tactical Divisions. The Project Team also identified areas where the Department could initiate civilianization efforts in the Department Operations Center (DOC) within the Homeland Security Division.

Recommended staffing for the Special Operations Bureau is shown below.

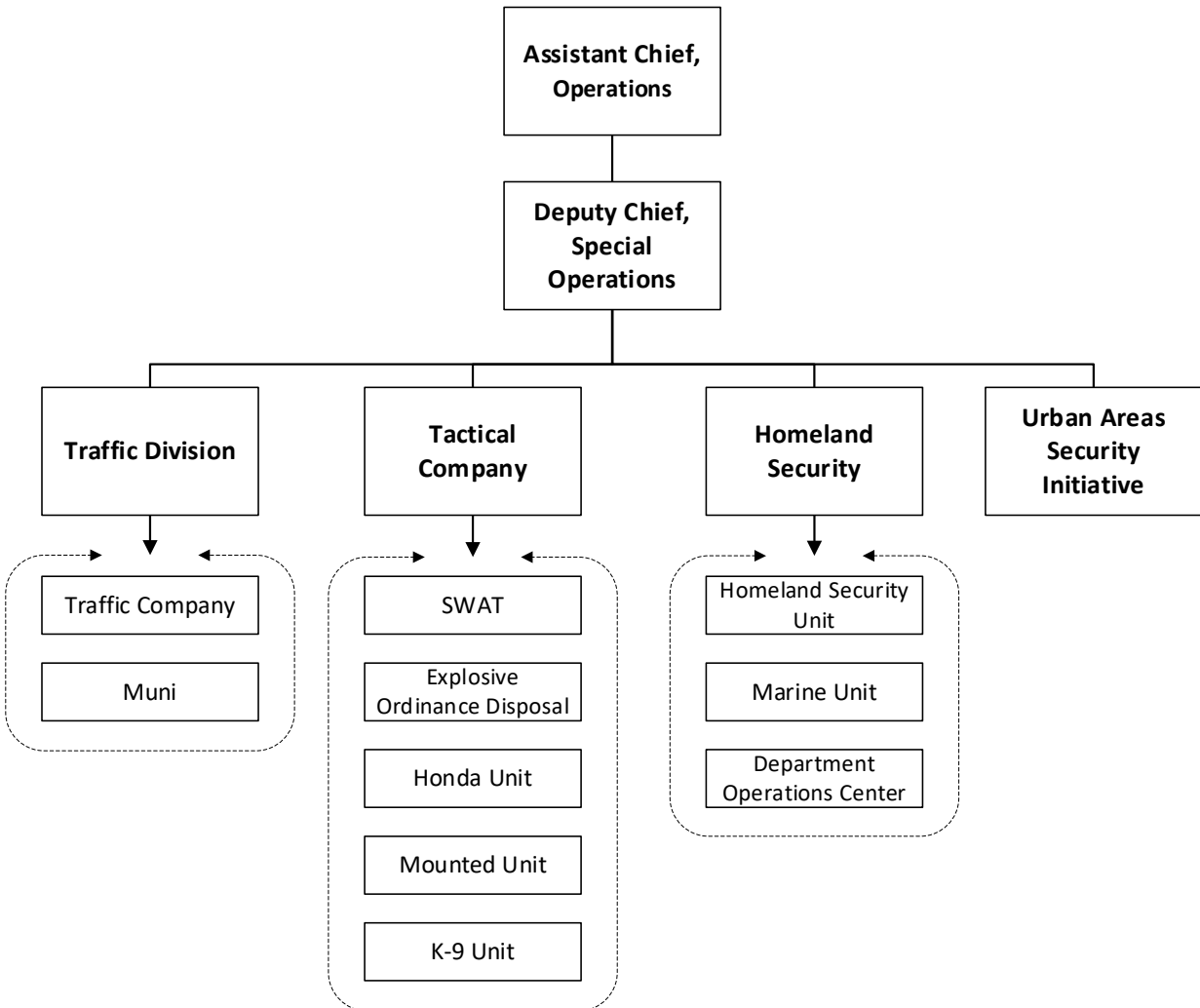
| Special Operations Bureau       |              |             |            |                 |             |           |
|---------------------------------|--------------|-------------|------------|-----------------|-------------|-----------|
|                                 | <i>SWORN</i> |             |            | <i>CIVILIAN</i> |             |           |
|                                 | Current      | Recommended | Need       | Current         | Recommended | Need      |
| Division or Unit                |              |             |            |                 |             |           |
| Special Operations - Admin      | 1            | 1           | 0          | 1               | 1           | 0         |
| Traffic Division                | 53           | 79          | +26        | 4               | 6           | +2        |
| Tactical Division               | 58           | 80          | +22        | 7               | 7           | 0         |
| Homeland Security Division      | 28           | 32          | +4         | 8               | 9           | +1        |
| Urban Areas Security Initiative | 1            | 1           | 0          | 1               | 1           | 0         |
| <b>BUREAU TOTAL</b>             | <b>141</b>   | <b>193</b>  | <b>+52</b> | <b>21</b>       | <b>24</b>   | <b>+3</b> |



## Organizational Chart



### Special Operations Bureau



## Methodologies Used to Determine Staffing

### Workload-based Methodology

The Project Team used a workload-based methodology to determine staffing levels for specific units in the Special Operations Bureau, based on unit workload metrics and available data. Examples include:

- ***Traffic Collision Investigations Unit (TCIU)***: TCIU functions as a traditional investigative unit that conducts workups on assigned cases. The number of assigned cases, and the average number of hours required to conduct a workup for each case, serve as the workload metrics for this unit.

### Fixed-post Methodology and Operational Analyses

The Project Team used a fixed-post framework coupled with an assessment of operational needs to determine staffing levels for units such as the Special Weapons and Tactics (SWAT) Team in the Tactical Division. In the specific context of SOB staffing, the term “fixed-post” does not necessarily reflect an actual posted area of assignment, but rather the essential coverage needed for an assignment. In order to provide full coverage across all days every week, the SWAT Team must be staffed with four teams. Operationally, each team should be staffed with one Sergeant and seven Officers to remain within industry standards for span of control (1:7) and to fulfill the operational needs of the Department.

### Ratio-based Methodology

As in other Bureaus, staffing levels for many supervisory positions in the Special Operations Bureau are determined using industry standard span of control metrics.

### Non-scaling Methodology and Grant Funded Positions

The Project Team used the non-scaling methodology to determine staffing levels for positions that provide the Department with unique functions, and particularly in the Special Operations Bureau, specialized expertise. Moreover, the Special Operations Bureau has a number of positions that are funded and staffed through grant agreements. Examples of these grant-funded positions include:

- ***Homeland Security/Urban Areas Security Initiative (UASI)***: These units have positions that are grant-funded through various regional and national programs.
- ***Port Unit***: These positions are funded via work order agreement with the Port of San Francisco.

Additional methodological detail is provided in each Division and unit section.

## Recommended Staffing by Division and Unit

### SOB – Administration

The Special Operations Bureau is overseen by a Deputy Chief that reports directly to the Assistant Chief of Operations. The Deputy Chief is supported by an Executive Secretary. Both positions are unique and are not scalable to any workload measures.

| Special Operations - Administration |          |             |          |          |             |          |
|-------------------------------------|----------|-------------|----------|----------|-------------|----------|
|                                     | SWORN    |             |          | CIVILIAN |             |          |
|                                     | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Administration</b>               | <b>1</b> | <b>1</b>    | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Deputy Chief                        | 1        | 1           | 0        |          |             |          |
| Executive Secretary                 |          |             |          | 1        | 1           | 0        |

### Traffic Division

The objectives of the Department's Municipal Transportation Agency (MTA) Traffic Division (referred to hereafter as the "Traffic Division" so as not to confuse with the City agency SFMTA) is to increase safety for all pedestrians, cyclists, and motorists who use the City's streets. Education and various enforcement strategies are deployed throughout San Francisco to ensure safe driving practices. Other responsibilities include responding to major traffic collisions, coordinating special events (e.g., motorcades), and responding to stunt driving incidents.

| Traffic Division                 |           |             |            |          |             |           |
|----------------------------------|-----------|-------------|------------|----------|-------------|-----------|
|                                  | SWORN     |             |            | CIVILIAN |             |           |
|                                  | Current   | Recommended | Need       | Current  | Recommended | Need      |
| Administration                   | 6         | 5           | -1         | 4        | 5           | +1        |
| Traffic Enforcement              | 32        | 51          | +19        |          |             |           |
| Commercial Vehicle               | 2         | 2           | 0          |          |             |           |
| Stunt Driving Response           | 1         | 2           | +1         |          |             |           |
| Traffic Collision Investigations | 6         | 8           | +2         | 0        | 1           | +1        |
| Muni Enforcement                 | 1         | 1           | 0          |          |             |           |
| Muni Response Team (MRT)         | 0         | 5           | +5         |          |             |           |
| MTA K9 Team                      | 5         | 5           | 0          |          |             |           |
| <b>DIVISION TOTAL</b>            | <b>53</b> | <b>79</b>   | <b>+26</b> | <b>4</b> | <b>6</b>    | <b>+2</b> |

### Traffic Division and Traffic Company – Administration

The Traffic Division operates under the direction of a Commander who is supported by a Clerk who also serves as the Secretary for the Collision Board of Review, a group of various members within the Department who come together to review cases to determine disciplinary action regarding member-involved collisions. Leadership and administrative support positions for the Traffic Division are unique and not scalable to any workload metrics.

The Traffic Company is organized within the Traffic Division and works collaboratively with other personnel in the Department to review collision data and employ strategies to increase traffic safety for pedestrians, cyclists, and motorists. The Traffic Company includes Traffic Enforcement, Commercial Vehicle Unit, Stunt Driving Response Unit, and Traffic Collision Investigations Unit (TCIU). The Traffic Company is overseen by a Captain who receives administrative and analytical support from one Clerk and one Analyst. There are no workload measures directly related to these positions, so they are considered non-scalable for the purpose of this assessment.

The Traffic Company is also responsible for managing the Hall of Justice's STOP Window, the tow release window where members of the public come to claim their towed vehicles. Currently there are two Police Services Aides (PSAs) assigned to the STOP Window who receive support from one sworn member who is primarily assigned to the Commercial Vehicle Unit. The STOP Window requires the addition of one Sergeant to supervise the public-facing window, to investigate tow hearings with appropriate law enforcement training, and to ensure proper handling of City funds and vouchers. This position requires supervisory jurisdiction and law enforcement expertise and is a Vehicle Code requirement.

The Traffic Company also has two Officers assigned to Red Light Enforcement and driving under the influence (DUI) misdemeanor rebookings. There are no workload measures associated with these positions, so they are classified as non-scalable for this assessment. The Project Team recommends implementing an analyzable tracking system for Red Light violations and misdemeanor DUI rebookings in order to utilize a workload-based methodology to assess staffing in future analyses.

| Traffic Division      |          |             |           |          |             |           |
|-----------------------|----------|-------------|-----------|----------|-------------|-----------|
|                       | SWORN    |             |           | CIVILIAN |             |           |
|                       | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Administration</b> | <b>6</b> | <b>5</b>    | <b>-1</b> | <b>4</b> | <b>5</b>    | <b>+1</b> |
| Commander             | 1        | 1           | 0         |          |             |           |
| Captain               | 0        | 1           | +1        |          |             |           |
| Sergeant              | 0        | 1           | +1        |          |             |           |
| Officer               | 5        | 2           | -3        |          |             |           |
| Police Services Aide  |          |             |           | 2        | 2           | 0         |
| Senior Clerk          |          |             |           | 1        | 2           | +1        |
| Analyst               |          |             |           | 1        | 1           | 0         |

### ***Traffic Company – Traffic Enforcement***

The Traffic Enforcement unit collects data and implements traffic enforcement for all ten District Stations. Based on data collected, police officers are assigned to specific areas to conduct proactive traffic enforcement with the primary objective of reducing the occurrence of fatal and major injury vehicular collisions. Areas of enforcement are determined via a multi-departmental data analysis project that identifies high injury corridors and by instances of citizen complaints. In addition to traffic enforcement, the unit provides additional support to the District Stations by saturating specific areas to increase visibility and deter crime.

The City and County of San Francisco adopted the Vision Zero policy in 2014, committing to build better and safer streets, educate the public on traffic safety, enforce traffic laws, and adopt policy changes that save lives. One strategic goal of Vision Zero is to create a culture that prioritizes traffic safety and to ensure that mistakes on the roadways do not result in serious injury or death. The Vision Zero initiative aims to eliminate all traffic-related fatalities and reduce severe and fatal injury to pedestrians, motorists, and cyclists. To facilitate San Francisco's "Vision Zero," proactive efforts are dedicated to enforcing traffic laws. Using multi-year collision data, the Traffic Company focuses on enforcing the five violations that are the primary collision factors in most fatal collisions (e.g., speeding, illegal right turns, etc.). Fifty percent of traffic citations issued by the Traffic Company are related to violations identified by Vision Zero.

The Traffic Enforcement unit is also assigned to all escort details involving dignitaries, parades, demonstrations, and funerals. Dignitary escorts for heads of states, including the President of the United States, require a large number of sworn personnel for safe execution. A safe number of motorcycle officers, referred to internally as "Solos", for a presidential escort is 50. The Solos also get requests from the Field Operations Bureau and District Stations to assist with traffic for events, demonstrations, marches, and parades. For many large events that span multiple districts, Traffic Company will plan and execute the event planning, deployment, and facilitation. Solos are also used as the primary units for incidents of stunt driving.

For the 2021 Staffing Analysis Report, the Project Team employed a workload-based methodology based on the number of traffic violations issued in combination with an operational assessment based on escort staffing and Traffic Enforcement's team-based deployment strategy to determine recommended staffing for Officers in the unit. However, with the significant reductions in sworn staffing, sworn personnel in the Traffic Division has dropped to its lowest staffing level in 30 years as the Department has prioritized its staffing resources toward patrol and responding to calls for service. The Traffic Division has also been tasked in helping with efforts to increase police presence to combat public safety issues in the Tenderloin, including the Mid-Market Vibrancy and Safety Plan, the Tourism Deployment Plan, and the City's commercial corridors. As a result, 2022 traffic violation citations fell to 4,006 as compared to 2019 traffic violation citations of 42,971 issued by SFPD. The drop in the number of citations is not an indication of a reduced need for traffic enforcement; the number of traffic-related deaths increased by 34% from 2019 (29 fatalities) to 2022 (39 fatalities). While the number of reported traffic injury crashes reduced during the COVID-19 pandemic, the number of reported traffic injury crashes has been increasing for each of the last two years. The number of reported traffic injury crashes in 2022 (2,787 crashes) is 15% higher than the low experienced in 2020 (2,405) as workers have begun to resume a hybrid-work schedule and a return to the office.

Given the changing dynamics impacting traffic enforcement activities and the lack of quality data, the Project Team is not recommending any staffing changes from its 2021 Staffing Analysis Report and will revisit Traffic Enforcement staffing in the next report revision.

| Traffic Division           |           |             |            |          |             |          |
|----------------------------|-----------|-------------|------------|----------|-------------|----------|
|                            | SWORN     |             |            | CIVILIAN |             |          |
|                            | Current   | Recommended | Need       | Current  | Recommended | Need     |
| <b>Traffic Enforcement</b> | <b>32</b> | <b>51</b>   | <b>+19</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Lieutenant                 | 4         | 4           | 0          |          |             |          |
| Sergeant                   | 3         | 6           | +3         |          |             |          |
| Officer                    | 25        | 41          | +16        |          |             |          |

### *Traffic Company – Commercial Vehicle Unit (CVU)*

The Commercial Vehicle Unit (CVU) is responsible for enforcing commercial vehicle laws throughout the City and investigates commercial vehicle collisions resulting in death or serious bodily injury. The unit also reviews hit and runs, performs vehicle inspections, and collaborates with outside agencies on related commercial vehicle issues. Unit members also handle forensic reconstruction on serious collisions as well as most officer-involved shootings (OIS) and assists other investigative units with reconstructing crime scenes. The unit also serves as the Department's subject matter experts for traffic-related Department General Orders (DGOs) and Department Notices (DNs).

Conducting commercial vehicle enforcement has been difficult due to lack of staffing and other responsibilities. CVU is currently staffed with one Sergeant and one Officer and both positions are on-call 24/7. Currently there are no tracked workload measures so these positions are considered non-scalable for this assessment.

| Traffic Division          |          |             |          |          |             |          |
|---------------------------|----------|-------------|----------|----------|-------------|----------|
|                           | SWORN    |             |          | CIVILIAN |             |          |
|                           | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Commercial Vehicle</b> | <b>2</b> | <b>2</b>    | <b>0</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant                  | 1        | 1           | 0        |          |             |          |
| Officer                   | 1        | 1           | 0        |          |             |          |

### *Traffic Company – Stunt Driving Response Unit (SDRU)*

The Stunt Driving Response Unit was established in 2020 to address the increasing number of informal demonstrations of automotive stunts in San Francisco. Stunt driving occurs when vehicles and/or pedestrian spectators block intersections to perform vehicle maneuvers such as donuts, figure eights, and ghost driving while crowds gather to watch. SDRU is responsible for the Department's response to stunt driving events which have become far more frequent and gained a great deal of media attention over the last year. When necessary, the unit pulls personnel and resources from multiple District Stations when such events occur. Other unit responsibilities include investigating incidents related to street racing, reckless driving, and evasion.

SDRU is currently staffed with only one full dedicated Sergeant, but previously staffed two. There are currently no workload measures directly related to these positions and they are considered non-scalable for this assessment.

| Traffic Division              |          |             |           |          |             |          |
|-------------------------------|----------|-------------|-----------|----------|-------------|----------|
|                               | SWORN    |             |           | CIVILIAN |             |          |
|                               | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>Stunt Driving Response</b> | <b>1</b> | <b>2</b>    | <b>+1</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant                      | 1        | 2           | +1        |          |             |          |

### *Traffic Company – Traffic Collision Investigations Unit (TCIU)*

The Traffic Collision Investigations Unit (TCIU) is responsible for investigating vehicle collisions resulting in death or serious injury. The unit also focuses on high-profile collisions and conducts review for hit and run incidents. As part of a September 2021 Department-wide restructuring, TCIU is now under the command of the Deputy Chief of the Special Operations Bureau. TCIU was moved from the Investigations Bureau to SOB to improve communication and solvability and to pool resources.

The unit is currently staffed with one Lieutenant and five Sergeants. The unit previously received support from one Officer, responsible for conducting video retrieval duties, and one Police Services Aide (PSA) assigned to the Investigations Bureau. The Project Team recommends transferring the PSA currently assigned to the Investigations Bureau to the Special Operations Bureau under TCIU, which is reflected in the table below and in the relevant Investigations Bureau section. The Lieutenant serves as the Officer in Charge (OIC) of the unit and the Officer and PSA both provide unique support functions; these positions are classified as non-scalable for this purpose of this assessment.

On average, each Sergeant is assigned a minimum of five collision reports to investigate every week which involves reviewing and gathering information for rebooking cases. The Project Team used a workload-based methodology to determine the recommended number of Sergeants needed to adequately staff the unit; TCIU functions as an investigative unit and so recommended staffing is determined using the number of cases and the amount of time it takes to work each case. In 2022 there were 255 cases assigned, each taking approximately 48 hours to complete (including case workup and rebooking). Based on these measures, TCIU needs six Sergeants to handle the unit's caseload.

| Traffic Division                    |          |             |           |          |             |           |
|-------------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                                     | SWORN    |             |           | CIVILIAN |             |           |
|                                     | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Traffic Coll. Investigations</b> | <b>6</b> | <b>8</b>    | <b>+2</b> | <b>0</b> | <b>1</b>    | <b>+1</b> |
| Lieutenant                          | 1        | 1           | 0         |          |             |           |
| Sergeant                            | 5        | 6           | +1        |          |             |           |
| Officer                             | 0        | 1           | +1        |          |             |           |
| Police Services Aide                |          |             |           | 0        | 1           | +1        |

### **Muni Enforcement**

Muni Enforcement is overseen by one Lieutenant who manages the MTA K-9 Unit. Previously, Muni Enforcement also included the Muni Response Team (MRT) and Muni Task Force (MTF). However, due to exigent staffing shortages, members assigned to MRT and MTF were transferred to district stations and urgent patrol responsibilities that were needed. Currently, the Department is unable to staff the MRT and

MTF units due to the patrol shortage. At this time, overtime is utilized to help provide additional Muni Enforcement and to staff special events as needed. Once there is sufficient patrol staffing, the Project Team recommends that the Department considers re-staffing the MRT and MTF units.

The Department's MTA K-9 Unit operates in close coordination with the San Francisco Municipal Transportation Agency's (SFMTA) Security, Investigations, and Enforcement Section. The SFMTA directly funds personnel assigned to SFPD's Muni Enforcement Division via Work Order budget agreements. There are two types of work orders between SFPD's Muni Enforcement and SFMTA: Operational-Funded Work Orders and Grant-Funded Work Orders. Operational Work Orders are fee-based agreements where SFPD is paid – meaning, positions are funded – following services rendered. Grant-Funded Work Orders are agreements where SFPD makes an upfront commitment to provide specific services via funded positions; funds for positions that are not actually staffed may ultimately be paid back to SFMTA. Although the Muni Enforcement Team is funded by SFMTA, staffing has been limited due to staffing shortages throughout the Department. The Lieutenant position is a leadership position and therefore it is considered non-scalable for this assessment.

| Traffic Division        |          |             |          |          |             |          |
|-------------------------|----------|-------------|----------|----------|-------------|----------|
|                         | SWORN    |             |          | CIVILIAN |             |          |
|                         | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Muni Enforcement</b> | <b>1</b> | <b>1</b>    | <b>0</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Lieutenant              | 1        | 1           | 0        |          |             |          |

### MTA K-9 Unit

The MTA K-9 Unit is the explosive threat assessment and detection resource that serves the City's transit system. Canine handlers with their canine partners trained in explosive detection patrol the Muni transit environment, conducting spot checks of metro stations, cable car turnarounds, Muni historic sites, maintenance facilities, and warehouses. MTA K-9 Unit teams are deployed in the transit system during special events and commute hours as a terrorism deterrent. The MTA K-9 Unit also provides support to the Tactical K-9 Unit and the Airport K-9 Unit as needed. Due to the MTA K-9 Unit's advanced training, they may support other jurisdictions that do not have access to these resources. Similar to the Muni Response Team, the positions within the MTA K-9 Unit are funded through an Operational Work Order in which SFMTA pays for services rendered by SFPD, and the canines in the unit are owned by the Transportation Security Administration (TSA) and paid for by SFMTA. Funding, ownership, and canine availability are the metrics that determine staffing for the MTA K-9 unit. Given the current operational funding and resource arrangements and the unique duties of this unit, the non-scaling methodology is used to determine staffing. The unit is currently staffed with one Sergeant, four Officers, and five dogs.

| Traffic Division    |          |             |          |          |             |          |
|---------------------|----------|-------------|----------|----------|-------------|----------|
|                     | SWORN    |             |          | CIVILIAN |             |          |
|                     | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>MTA K-9 Team</b> | <b>5</b> | <b>5</b>    | <b>0</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant            | 1        | 1           | 0        |          |             |          |
| Officer             | 4        | 4           | 0        |          |             |          |



## Tactical Division

The Tactical Division is comprised of the Special Weapons and Tactics (SWAT) Team, the Explosive Ordinance Disposal Unit (EOD), the Honda Unit, the Mounted Unit, and the Canine (“K-9”) Unit. The Tactical Division also oversees the Specialists Team and the Crisis/Hostage Negotiation Team (C/HNT), which include members who possess specialized training and hold other full-time assignments in the Department, yet are utilized in situations that warrant specific expertise. Recommended staffing for the Tactical Division is shown below followed by a description of each unit and its role and function within the Department.

| Tactical Division     |           |             |            |          |             |          |
|-----------------------|-----------|-------------|------------|----------|-------------|----------|
|                       | SWORN     |             |            | CIVILIAN |             |          |
|                       | Current   | Recommended | Need       | Current  | Recommended | Need     |
| Administration        | 2         | 2           | 0          | 1        | 1           | 0        |
| SWAT                  | 28        | 34          | +6         |          |             |          |
| EOD                   | 7         | 8           | +1         |          |             |          |
| Honda                 | 13        | 25          | +12        |          |             |          |
| Mounted               | 4         | 5           | +1         | 6        | 6           | 0        |
| Citywide K-9          | 4         | 6           | +2         |          |             |          |
| <b>DIVISION TOTAL</b> | <b>58</b> | <b>80</b>   | <b>+22</b> | <b>7</b> | <b>7</b>    | <b>0</b> |

### *Tactical Division – Administration*

The Tactical Division is overseen by a Captain that reports directly to the Deputy Chief of Special Operations. The Captain is supported by one Clerk. Both positions are unique and are considered non-scalable for the purpose of this assessment.

| Tactical Division     |          |             |          |          |             |          |
|-----------------------|----------|-------------|----------|----------|-------------|----------|
|                       | SWORN    |             |          | CIVILIAN |             |          |
|                       | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Administration</b> | <b>2</b> | <b>2</b>    | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Captain               | 1        | 1           | 0        |          |             |          |
| Officer               | 1        | 1           | 0        |          |             |          |
| Clerk                 |          |             |          | 1        | 1           | 0        |

### *Special Weapons and Tactics (SWAT) Team*

SWAT provides a variety of tactical-related and support services to the Department during critical incidents, high-risk search warrants, protection of officers and civilian during high-profile events, dignitary protection, and demonstrations. SWAT is tasked with leading crowd control events. On a weekly basis, SWAT is deployed to patrol designated hot spot areas of San Francisco based on current trends in violent crime such as shootings, homicides, and narcotics activity. SWAT also assists units in the Investigations Bureau with surveillance and with arresting violent wanted suspects.

SWAT provides training in crowd control, critical incidents, and chemical agents to officers and Academy recruits. In addition, SWAT assists in training officers in the Critical Mindset Coordinated Response (CMCR) Course, provides schools and private companies with trainings (e.g., active shooter trainings), and is called out to provide expertise in addressing incidents with barricaded suspects. Increased Department-wide training that facilitates “time and distance” in these critical situations have increased SWAT callouts and the need for specialized expertise. One SWAT team is always on call 24/7.

The Project Team determined SWAT Team recommended staffing levels using the fixed-post methodology and an assessment of operational need. The SWAT team is divided into four teams that should consist of one Sergeant and seven Officers based on industry standard span of control and on required duties of the unit.

| Tactical Division |           |             |           |          |             |          |
|-------------------|-----------|-------------|-----------|----------|-------------|----------|
|                   | SWORN     |             |           | CIVILIAN |             |          |
|                   | Current   | Recommended | Need      | Current  | Recommended | Need     |
| <b>SWAT</b>       | <b>28</b> | <b>34</b>   | <b>+6</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Lieutenant        | 2         | 2           | 0         |          |             |          |
| Sergeant          | 2         | 4           | +2        |          |             |          |
| Officer           | 24        | 28          | +4        |          |             |          |

### *Explosive Ordinance Disposal Unit (EOD)*

EOD provides explosive and ordinance identification, removal, and detonation. EOD responds to critical incidents and calls of suspicious devices and conduct sweeps during parades and concerts and in areas where large crowds gather such as political events and dignitary visits. EOD also provides training on explosives to Department members.

The Project Team determined the recommended EOD staffing levels using the fixed-post methodology given the unique expertise that the EOD unit provides to Department operations.

| Tactical Division |          |             |           |          |             |          |
|-------------------|----------|-------------|-----------|----------|-------------|----------|
|                   | SWORN    |             |           | CIVILIAN |             |          |
|                   | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>EOD</b>        | <b>7</b> | <b>8</b>    | <b>+1</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant          | 2        | 1           | -1        |          |             |          |
| Officer           | 5        | 7           | +2        |          |             |          |

### *Honda Unit*

The Honda Unit is primarily responsible for patrolling the downtown corridor, Golden Gate Park, and other City parks and beaches throughout San Francisco on dual sport motorcycles. The Hondas are a critical part of SFPD’s directed enforcement. Like the SWAT Team, the Hondas are on weekly rotating assignment amongst the ten District Stations and are deployed to areas with higher rates of vehicle burglaries, for example. The Hondas play a key role in crowd control and enforcement for demonstrations and special events such as Outside Lands, Pride, and other parades.

Like SWAT, the Honda Unit operates in a team format. A Lieutenant serves as the Officer in Charge (OIC) of the unit. Staffing for this leadership position is determined using the non-scaling methodology. Over the last couple of years, the Honda Unit has downsized from four full teams to two modified teams due to the Department's staffing shortages. The Project Team determined recommended staffing levels for the Honda Unit using the fixed-post methodology in which there are four teams that each consist of five Officers and one Sergeant (based on span of control). Department priorities and resource availability should determine the total size of the Honda Unit and number of teams going forward.

| Tactical Division |  |         |             |      |          |             |      |
|-------------------|--|---------|-------------|------|----------|-------------|------|
|                   |  | SWORN   |             |      | CIVILIAN |             |      |
|                   |  | Current | Recommended | Need | Current  | Recommended | Need |
| Honda             |  | 13      | 25          | +12  | 0        | 0           | 0    |
| Lieutenant        |  | 1       | 1           | 0    |          |             |      |
| Sergeant          |  | 0       | 4           | +4   |          |             |      |
| Officer           |  | 12      | 20          | +8   |          |             |      |

### *Mounted Unit*

The Mounted Unit is responsible for patrolling Golden Gate Park around the stables and for the upkeep and maintenance of the horses in the unit. The Mounted Unit is also detailed to ceremonial duties and parades, swearing in for City officials, color guard for funerals, National Night Out events, and school field trips. The Mounted Unit (equine) is a voter-approved legislative directive and thus its existence is mandated (though not its size). The Mounted unit is supported by civilian Stable Attendants who are responsible for the care and maintenance of the stable itself must provide 24/7 coverage; one additional Stable Attendant is recommended so that this position is staffed across the week on all shifts. The Project Team determined recommended staffing levels using the non-scaling methodology given the unique duties and responsibilities of the unit and the legislative directive that requires the Department to maintain a Mounted Unit.

| Tactical Division |         |             |      |          |             |      |
|-------------------|---------|-------------|------|----------|-------------|------|
|                   | SWORN   |             |      | CIVILIAN |             |      |
|                   | Current | Recommended | Need | Current  | Recommended | Need |
| Mounted           | 4       | 5           | +1   | 6        | 6           | 0    |
| Sergeant          | 1       | 1           | 0    |          |             |      |
| Officer           | 3       | 4           | +1   |          |             |      |
| Stable Attendant  |         |             |      | 6        | 6           | 0    |

### *Citywide Canine ("K-9") Unit*

The Citywide K-9 Unit supports patrol and provides canine resources to assist in searches by tracking and locating suspects in conditions where normal searches are higher-risk. Canines are only authorized to search for suspects who are wanted for a felony. The K-9 Unit conducts building sweeps as necessary in residences, warehouses, and schools. Additionally, canines are trained to detect bombs, narcotics, and other contraband in secret areas in which canine searches are most appropriate. Moreover, the City is potentially exposed to weapons of mass destruction (WMD) opportunities given its high profile and

geographic locale; therefore, the use of “bomb dogs” is considered best practice. The Project Team determined recommended Citywide K-9 Unit staffing levels using the non-scaling methodology given the unique duties and responsibilities of the unit. The Citywide K-9 unit is currently staffed with one Sergeant and three officers.

| Tactical Division   |          |             |           |          |             |          |
|---------------------|----------|-------------|-----------|----------|-------------|----------|
|                     | SWORN    |             |           | CIVILIAN |             |          |
|                     | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>K-9 Citywide</b> | <b>4</b> | <b>6</b>    | <b>+2</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant            | 1        | 1           | 0         |          |             |          |
| Officer             | 3        | 5           | +2        |          |             |          |

### Specialists Team

*Note: Specialists and members trained in Crisis/Hostage Negotiation are assigned to the District Stations in the Field Operations Bureau. These members possess specialized skills and training and are utilized by the Special Operations Bureau as necessary.*

Specialists are patrol officers assigned to District Stations who are trained to support the SWAT Team. Specialists work part-time in Special Operations in that they can be redeployed when on duty for a specific call out that warrants their skills and expertise. Specialists assist with search warrants, critical incidents, and special events, and support SWAT in dignitary protection. Specialists provide rapid response teams for demonstrations and mass arrests and have trained snipers. Since Specialists are assigned to District Stations, they assist patrol with everyday operations that may not necessarily activate SWAT. Specialists go through an application, testing, and interview process to garner their credentials.

### Crisis/Hostage Negotiation Team (C/HNT)

Similar to Specialists, C/HNT members are assigned to other units in the Department and work in a part-time capacity as negotiators. C/HNT are on call and respond to situations with barricaded suspects and critical and non-critical incidents, and assist in search warrants and in California Highway Patrol (CHP) calls. C/HNT members respond to incidents where subjects are not responsive or are not cooperating with law enforcement. When dealing with barricaded suspects, increased training to create time and distance has also increased C/HNT callouts.

On any given day, there are 6 to 25 C/HNT members working. There are currently 36 active members total who are C/HNT trained due to an increase in these types of calls for service. Over the last three years, C/HNT callouts have increased: in 2018 there were 29, in 2019 there were 40, and in 2020 there were 79, and in 2022 there were 93.

### Homeland Security Division

The Homeland Security Division includes the Homeland Security Unit (HSU), the Marine Unit, the Department Operations Center (DOC), and the Port Unit. A Captain oversees the Homeland Security Division; this position is funded through a grant with Urban Areas Security Initiative (UASI). The Captain is

supported by one Clerk to assist with the administrative functions of the Division. Both positions are unique and are not scalable to any workload measures.

| Homeland Security Division |              |             |           |                 |             |           |
|----------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                            | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                            | Current      | Recommended | Need      | Current         | Recommended | Need      |
| Administration             | 1            | 1           | 0         | 1               | 1           | 0         |
| HSU                        | 2            | 2           | 0         |                 |             |           |
| Marine Unit                | 4            | 8           | +4        |                 |             |           |
| DOC                        | 21           | 17          | -4        | 7               | 8           | +1        |
| Port                       | 0            | 4           | +4        |                 |             |           |
| <b>DIVISION TOTAL</b>      | <b>28</b>    | <b>32</b>   | <b>+4</b> | <b>8</b>        | <b>9</b>    | <b>+1</b> |

### *Homeland Security Unit (HSU)*

The Homeland Security Unit (HSU) is a vital component in the safekeeping and protection of the City and County of San Francisco. The unit conducts site safety surveys and inspections for key buildings, locations, transit hubs, events, stadiums, arenas, high profile public spaces and structures, areas of large public gatherings, government facilities, consulates, embassies, houses of worship, potential soft target locations, and other notable areas.

HSU gathers intelligence and disseminates it through Department channels and provides weekly briefings to SFPD's Command Staff. HSU is also the Department's liaison with State and Federal Fusion Centers, communicating information to further prevent and respond to all threats and hazards. Furthermore, the unit participates in Silicon Valley Homeland Security Coordination meetings to improve its efforts by collaborating with other nearby Homeland Security agencies.

As part of the unit's responsibilities, HSU plans events throughout the City and supports the Field Operations Bureau's event planning initiatives. For these special events, HSU staffs Command Centers to monitor events and provide intelligence support, command van deployment, and radiological detection. The staffing and security for all events at Oracle Park and Chase Center are also managed through HSU. Additionally, the unit provides training as needed to other SFPD members in topics such as the utilization of radiological detection devices.

The Homeland Security Unit also oversees the Terrorism Liaison Officer (TLO) program, managing and reviewing all TLO incident reports and communicating information through all proper channels.

In addition to regular responsibilities, the Homeland Security Unit has also been tasked with coordinating and managing public safety services for the upcoming Asia-Pacific Economic Cooperation (APEC) Leaders' Meeting. In November 2023, San Francisco will be hosting APEC, which will be the biggest global event hosted in San Francisco in recent years. During the week of November 12-18, the Department will be supporting public safety for approximately 30,000 delegates from across 21 APEC Member Economies, 1,200 CEOs from around the world, and 600 media representatives for this 30<sup>th</sup> annual event. Most of the official events will take place at the Moscone Center. As such, the Homeland Security Unit is tasked with

implementing significant security presence in the Moscone Center area, as well as near hotels and other neighborhoods during the conference. The Department expects that large attendance and security will significantly impact traffic, public transportation lines, and parking. The Department's MTA K-9 Unit will also be assisting to conduct bomb sweeps to ensure areas are free of explosive devices and to act as a visual deterrent to potential acts of terrorism. Ensuring public safety measures for APEC 2023 will have a great impact on the increased workload for the Department, especially within the Homeland Security Unit. This includes a temporary allocation of additional resources assigned to the Homeland Security Unit to help prepare and coordinate for APEC 2023.

There are no workload measures associated with these positions, so they are considered **non-scalable** for the purpose of this assessment. As discussed further in the Administration Bureau section of this report, the Project Team recommends centralizing Automotive Service Workers into one unit and therefore the reduction of the Automotive Service Worker counted in Administration, but the position would continue to support the vehicles within the Homeland Security Division as well as other vehicles throughout the Department as needed.

| Homeland Security Division |                     |             |          |                        |             |          |
|----------------------------|---------------------|-------------|----------|------------------------|-------------|----------|
|                            | <i><b>SWORN</b></i> |             |          | <i><b>CIVILIAN</b></i> |             |          |
|                            | Current             | Recommended | Need     | Current                | Recommended | Need     |
| <b>HSU</b>                 | <b>2</b>            | <b>2</b>    | <b>0</b> | <b>0</b>               | <b>0</b>    | <b>0</b> |
| Sergeant                   | 1                   | 1           | 0        |                        |             |          |
| Officer                    | 1                   | 1           | 0        |                        |             |          |

### ***Marine Unit***

The San Francisco Police Department Marine Unit is responsible for patrolling over 64 square miles of San Francisco County waterways, overlapping jurisdiction with the United States Coast Guard (USCG) – but the responsibilities and capabilities differ. The USCG is responsible for enforcing Federal laws, while the Marine Unit is responsible for enforcing State and local laws. The mission of the Marine Unit is to support maritime homeland security, law enforcement, and search and rescue operations with local, state, and federal partners. In the course of their duties, Marine Unit members regularly engage in search and rescue missions with the USCG and San Francisco Fire Department as well as other Bay Area law enforcement and fire rescue agencies. These operations include vessels in distress, boating accidents/collisions, and rescue of recreational sports enthusiasts who often get into distress due to of the dynamic conditions both on the San Francisco Bay and outside of the Golden Gate. The Marine Unit also responds to investigate or mitigate any criminal activity and maritime-related incidents on San Francisco Bay waters, such as Boating Under the Influence (BUI), theft, vandalism, burglaries in the marinas or piers, drownings, suicides and other deaths, trespassing, unlawful discharge of oil or sewage, and any Port of San Francisco property waterside-related incident. The Marine Unit has a long tradition of being the primary law enforcement agency in the San Francisco Bay Region and is a primary responder in case of major catastrophes including, but not limited to, earthquakes and tsunamis. The Marine Unit is prepared to assist in disaster mitigation and resumption of commerce/transportation through sub-surface sonar inspection of piers and docks and first-responder trans-Bay transport via water.

In addition to the Marine Unit's primary responsibilities, the unit provides safety oversight and assistance at numerous, large waterfront events, including fireworks shows, Fleet Week, US Naval vessel security detail, POTUS security and waterside screenings, and various large-scale swim events across the Bay each year. Additionally, the Unit maintains vessels outfitted with highly specialized gear for low-visibility search missions on the surface and comprise the Department Dive Team for underwater victim/evidence search and recovery missions through use of highly technical underwater robots, sonar equipment, and SCUBA dive operations.

The current staffing for the Marine Unit consists of one Sergeant and three Officers. Typically, the Department would have additional sworn members divided into two separate teams to cover all seven days in the week. For proper officer safety and operation of each Marine vessel and to promote readiness of the Dive Team, protocols dictate that each boat should be staffed with three Officers and one Sergeant supervisor. Due to the unique duties and responsibilities of these positions, they are considered non-scalable for the purpose of this assessment. Department priorities and resource availability should determine the total size of the Marine Unit and number of teams going forward. Based on the desired number of teams and required staffing on each team, the Project Team recommends two Sergeants and six Officers..

| Homeland Security Division |          |             |           |          |             |          |
|----------------------------|----------|-------------|-----------|----------|-------------|----------|
|                            | SWORN    |             |           | CIVILIAN |             |          |
|                            | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>Marine Unit</b>         | <b>4</b> | <b>8</b>    | <b>+4</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant                   | 1        | 2           | +1        |          |             |          |
| Officer                    | 3        | 6           | +3        |          |             |          |

### *The Port Unit*

The Department is establishing a Port Unit structured under the Homeland Security Division which will include four Officers. These positions are funded by a work order with the Port of San Francisco. Duties include providing safety and security and investigative police services to various Port properties. Given the varying nature of the workload and based on the work order agreement, staffing for this unit is determined using the fixed-post methodology.

| Homeland Security Division |          |             |           |          |             |          |
|----------------------------|----------|-------------|-----------|----------|-------------|----------|
|                            | SWORN    |             |           | CIVILIAN |             |          |
|                            | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>Port</b>                | <b>0</b> | <b>4</b>    | <b>+4</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Officer                    | 0        | 4           | +4        |          |             |          |

### *Department Operations Center (DOC)*

The primary function of the Department Operations Center (DOC) is to coordinate activity, information, and requests for assistance between patrol and investigative units. In addition, the unit provides timely

notifications to Command Staff for their situational awareness and functions as an Emergency Operations Center (EOC) during planned and spontaneous events/incidents. The DOC operates 24/7 and staffing levels for Sergeants, Officers, and PSAs were determined using the fixed-post methodology to ensure the DOC is staffed at all times.

**The Project Team recommends that the Department explore options for civilianizing the Department Operations Center (DOC).** A large portion of DOC staffing does not require law enforcement expertise. Currently DOC is staffed with sworn members who are less than full duty (and therefore not fully deployable to other assignments) based on some sort of temporary modified duty (TMD) classification or a pending disciplinary investigation. Therefore, sworn members in this assignment are often temporarily assigned to provide call center services and may not provide a high level of customer service based on the transitional nature of the assignment and other dynamics between the member and the Department. For both continuity and to promote high quality service, the Department should consider the implications of staffing DOC with civilian staff such as Police Services Aides (PSAs) or another call center-oriented classification and utilizing sworn members on TMD in areas such as Written Directives that may require sworn insight and expertise.

For those members with pending disciplinary cases, the Department should consider either staffing these members in a unit that does not have a customer service component or not utilizing these members at all until their investigations have reached a resolution. Civilianizing the unit will require that the Department determine how to address the less than full duty sworn members who currently hold a DOC assignment.

| Homeland Security Division |           |             |           |          |             |           |
|----------------------------|-----------|-------------|-----------|----------|-------------|-----------|
|                            | SWORN     |             |           | CIVILIAN |             |           |
|                            | Current   | Recommended | Need      | Current  | Recommended | Need      |
| <b>DOC</b>                 | <b>21</b> | <b>17</b>   | <b>-4</b> | <b>7</b> | <b>8</b>    | <b>+1</b> |
| Lieutenant                 | 1         | 1           | 0         |          |             |           |
| Sergeant                   | 2         | 4           | +2        |          |             |           |
| Officer                    | 18        | 12          | -6        |          |             |           |
| Police Services Aide       |           |             |           | 7        | 8           | +1        |

### Urban Areas Security Initiative (UASI)

The Urban Areas Security Initiative (UASI) unit was implemented in 2013 within the Homeland Security Division, but later reorganized as a separate Division that reports directly to the Special Operations Bureau Deputy Chief. The unit works closely with the Bay Area UASI to enhance public safety and security throughout the Bay Area, and is comprised of local, state, and federal subject matter experts working to achieve Homeland Security goals and objectives. The unit works on special projects for the Department, such as upgrading Police Intercommunications (PIC) radio, Personal Radio Nuclear Detector (PRND), as well as grant writing for equipment, training, and infrastructure funding.

The positions within UASI are grant-funded which determines staffing levels and therefore the Project Team recommends maintaining current staffing as agreed upon with the Department's regional partners in the existing work order.



| Homeland Security Division |              |             |          |                 |             |          |
|----------------------------|--------------|-------------|----------|-----------------|-------------|----------|
|                            | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |          |
|                            | Current      | Recommended | Need     | Current         | Recommended | Need     |
| <b>UASI</b>                | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Captain                    | 1            | 1           | 0        |                 |             |          |
| Principal Admin Analyst    |              |             |          | 1               | 1           | 0        |

# Administrative Services Bureau

## Overview

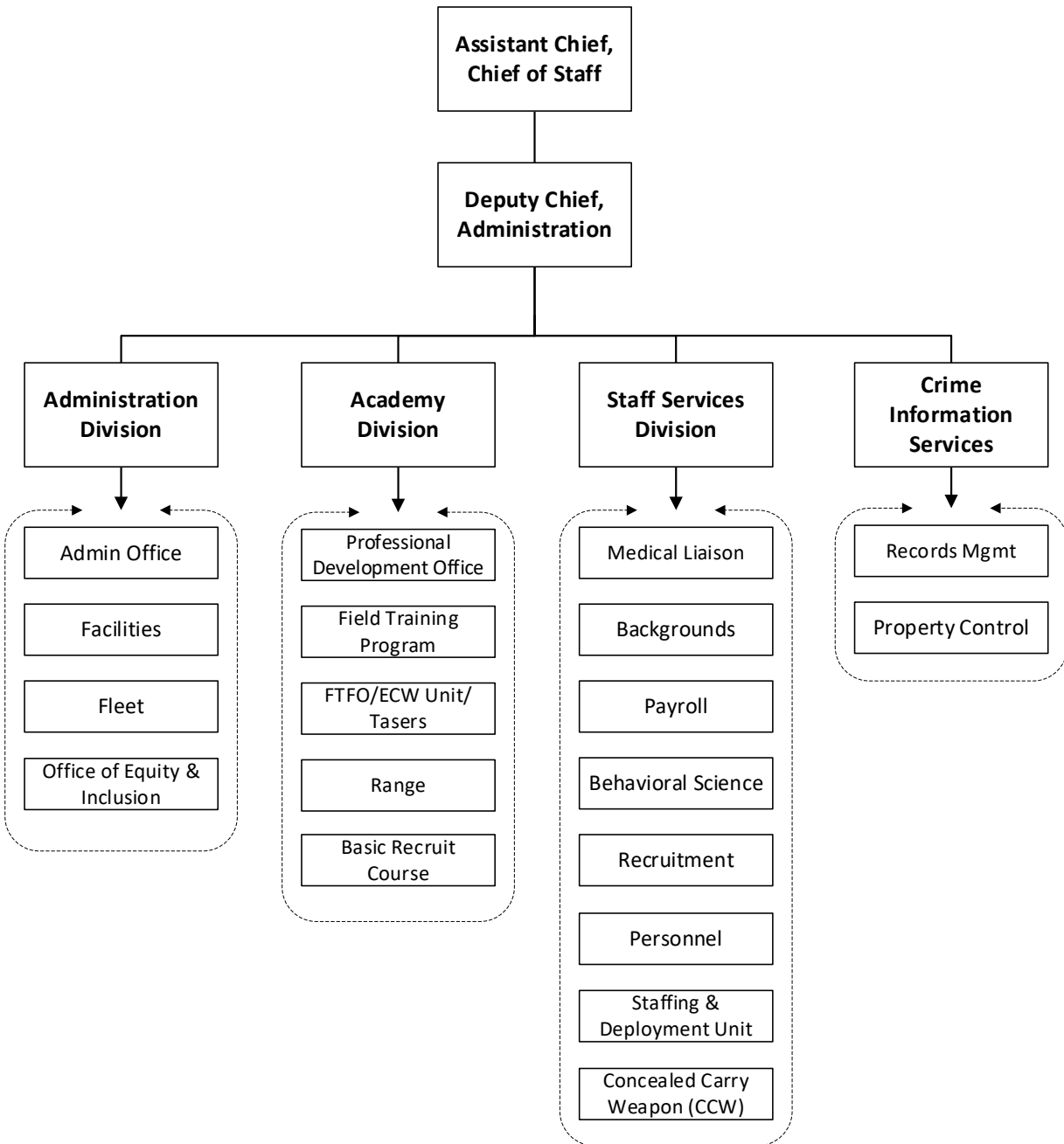
The Administrative Services Bureau (also referred to as the Administration Bureau) consists of four Divisions: Administration Division, Academy Division, Staff Services Division, and Crime Information Services (CIS). The Administration Division includes the Department's Fleet and Facilities units, as well as the Office of Equity and Inclusion (OEI). The Academy Division consists of multiple units who manage training, certification, and professional development for both Recruit Officers and Department personnel. The Staff Services Division include units that oversee a broad range of administrative functions that support the Department, including recruiting and backgrounding Police Officer applicants, processing payroll and medical accommodations, and conducting analyses on staffing and deployment. The Crime Information Services is responsible for a wide range of functions in Department recordkeeping, information provision, and property control.

## Recommended Staffing

The table below shows recommended staffing for the Administration Bureau by Division. The Bureau has sufficient sworn staffing, and the Project Team recommends civilianizing Records Management in CIS. The Bureau has demonstrated a need for professional staff in key areas including the Fleet and Facilities unit in the Administration Division, in the Staff Services Division, and in Crime Information Services to support civilianization efforts.

| Administrative Services Bureau |           |             |           |            |             |            |
|--------------------------------|-----------|-------------|-----------|------------|-------------|------------|
| Division or Unit               | SWORN     |             |           | CIVILIAN   |             |            |
|                                | Current   | Recommended | Need      | Current    | Recommended | Need       |
| Administration - Executive     | 2         | 2           | 0         | 1          | 2           | +1         |
| Office of Equity and Inclusion | 1         | 1           | 0         | 0          | 1           | +1         |
| Administration Division        | 1         | 1           | 0         | 28         | 42          | +14        |
| Academy Division               | 33        | 37          | +4        | 6          | 7           | +1         |
| Staff Services Division        | 23        | 24          | +1        | 53         | 73          | +20        |
| Crime Information Services     | 21        | 11          | -10       | 38         | 51          | +13        |
| <b>BUREAU TOTAL</b>            | <b>81</b> | <b>76</b>   | <b>-5</b> | <b>126</b> | <b>176</b>  | <b>+50</b> |

## Organizational Chart

**Administrative Services Bureau**

## Methodologies Used to Determine Staffing

Staffing for the Administrative Services Bureau is determined using the following methodologies.

### Workload-based Methodology

A workload-based methodology is used to determine staffing for certain units such as Background Investigations, for which the number of potential applicant cases multiplied by the time per case is calculated to generate workload hours and subsequently the number of staff required.

### Ratio-based Methodology

A ratio-based methodology is used to determine staffing for many units in the Administration Bureau. Examples include Fleet and Facilities, where a ratio based on the number of Department vehicles and Department facilities, respectively, is used to determine recommended staffing; the Range, where a ratio based on the number of sworn members in the Department is used; and various units in the Academy Division, where Peace Officer Standards and Training (POST) mandates instructor-to-trainee ratios in training classes.

### Non-scaling Methodology

An elective or non-scaling methodology is used to determine staffing for leadership positions that do not scale based on any metrics and for units that fulfill specific Department objectives such as Force Tactics Field Options.

## Recommended Staffing by Division and Unit

### Administrative Services – Administration

The Administration Bureau is overseen by a Deputy Chief who reports directly to the Assistant Chief (Chief of Staff). A Commander reports directly to the Deputy Chief and provides assistance in the management of the Administration Bureau and also directly oversees the Office of Equity and Inclusion (OEI). The Deputy Chief is supported by an Executive Secretary who manages emails, scheduling, and other administrative support assignments. Given the unique leadership and support functions of these positions, staffing is determined using the non-scaling methodology.

| Administrative Services Bureau - Administration |          |             |          |          |             |           |
|-------------------------------------------------|----------|-------------|----------|----------|-------------|-----------|
|                                                 | SWORN    |             |          | CIVILIAN |             |           |
|                                                 | Current  | Recommended | Need     | Current  | Recommended | Need      |
| <b>Bureau Admin</b>                             | <b>2</b> | <b>2</b>    | <b>0</b> | <b>1</b> | <b>2</b>    | <b>+1</b> |
| Deputy Chief                                    | 1        | 1           | 0        |          |             |           |
| Commander                                       | 1        | 1           | 0        |          |             |           |
| Executive Secretary                             |          |             |          | 1        | 1           | 0         |
| Secretary                                       |          |             |          | 0        | 1           | +1        |

### Office of Equity and Inclusion (OEI)

The Office of Equity and Inclusion (OEI) was established in March 2021 to create and sustain an equitable, supportive, and professional environment for all Department members. OEI was created per the Mayor's mandate to implement racial equity and action plan initiatives at the department level. To ensure that OEI is vested with the appropriate level of importance and influence to drive significant Department initiatives, the unit reports directly to the Commander of the Administration Bureau. OEI works in collaboration with all units, Divisions, and Bureaus in the Department and undertakes activities to promote racial equity at the line staff level. OEI interfaces with internal and external stakeholders – Command Staff, various Commissions, Board of Supervisors – to share activity results. OEI is a result of and a continuing component of the Department's Collaborative Reform Initiative (CRI).

The unit undertakes special projects such as working with external vendor BiasSync, a science-based solution for conscious management of unconscious bias, to administer the program to all Department members. In early 2023, the Department also signed on to the 30 by 30 Pledge and reaffirmed the commitment to the recruitment, retention, and advancement of women in policing. OEI leads the Department's initiative aiming to increase the representation of women in police academy recruit classes to 30 percent by 2030 and to ensure that police policies and culture intentionally support the success of women officers throughout their careers.

The Office of Equity and Inclusion is currently managed by only one Lieutenant with limited support from employees of other units. Previously, OEI utilized light duty officers to help report functions related to

racial equity impacts, as well as share diversity, equity, and inclusion related information in the field and the Department. The Project Team recommends the addition of one Senior Administrative Analyst to align the growing workload of OEI with the appropriate job classification. With additional support to the unit, the Lieutenant will be better equipped to focus on high-level strategic planning and oversight as OEI interfaces regularly with executive-level City leadership including SFPD Command Staff and Commissioners. Many of OEI's current and planned initiatives are data-driven, and a Senior Administrative Analyst would be responsible for all research and data analysis required for OEI's projects, as well as capable for supporting other administrative functions for the unit.

| Administrative Services Bureau |              |             |          |                 |             |           |
|--------------------------------|--------------|-------------|----------|-----------------|-------------|-----------|
|                                | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |           |
|                                | Current      | Recommended | Need     | Current         | Recommended | Need      |
| <b>OEI</b>                     | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>0</b>        | <b>1</b>    | <b>+1</b> |
| Lieutenant                     | 1            | 1           | 0        |                 |             |           |
| Senior Administrative Analyst  |              |             |          | 0               | 1           | +1        |

## Administration Division

The Administration Division includes the Bureau's Administrative Office and two units that are responsible for managing the Department's physical assets: Fleet and Facilities. Fleet and Facilities are responsible for managing the Department's vehicles, buildings and facilities.

Although the Department has its own staff to monitor and record maintenance needs for its physical assets, significant maintenance is generally performed by other City departments. Fleet and Facilities both currently operate under a decentralized model in which line-level staff do not report directly to Fleet or Facilities, but rather to their respective station Commanding Officer (e.g., Vehicle Maintenance personnel at the District Stations report to the respective Captain).

Recommended staffing for the Administration Division is shown below, followed by a discussion of the units in the Division.

| Administrative Division    |              |             |          |                 |             |            |
|----------------------------|--------------|-------------|----------|-----------------|-------------|------------|
|                            | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |            |
|                            | Current      | Recommended | Need     | Current         | Recommended | Need       |
| Fleet and Facilities Admin | 1            | 1           | 0        | 1               | 1           | 0          |
| Fleet                      | 0            | 0           | 0        | 14              | 20          | +6         |
| Facilities                 | 0            | 0           | 0        | 13              | 21          | +8         |
| <b>DIVISION TOTAL</b>      | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>28</b>       | <b>42</b>   | <b>+14</b> |

## Office and Fleet and Facilities Administration

The Administration Division Office is overseen by a civilian manager, with support from both sworn and professional staff. The unit has one Sergeant that reports directly to the Deputy Chief of Administration Bureau providing high-level administrative support as needed while assisting both fleet and facilities. The

unit is also supported by lower-level managers, supervisors, and clerks who are assigned to either Fleet or Facilities. Each employee has their own role and responsibility providing assistance related to the various projects and ongoing maintenance and coordination of Fleet and Facilities.

| Administrative Division           |              |             |          |                 |             |          |
|-----------------------------------|--------------|-------------|----------|-----------------|-------------|----------|
|                                   | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |          |
|                                   | Current      | Recommended | Need     | Current         | Recommended | Need     |
| <b>Fleet and Facilities Admin</b> | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Sergeant                          | 1            | 1           | 0        |                 |             |          |
| Fleet and Facilities Manager      |              |             |          | 1               | 1           | 0        |

### *Fleet*

The Fleet unit is responsible for managing the Department's vehicles. The Fleet Manager is responsible for managing the whole unit and overseeing its projects. The Auto Service Worker Supervisor provides direct supervision to the Auto Service Workers who perform the functional maintenance work of the unit. Both leadership roles are unique and are classified as non-scalable.

Auto Service Workers maintain DMV records, oversee the writing of vehicle and equipment specifications, direct the outfitting of marked and unmarked vehicles, transport vehicles to and from their assigned stations for maintenance and repair, and respond to service requests. As of June 2023, only eight of the ten district stations are staffed with an Auto Service Worker. Additionally, there are three Auto Service Workers assigned to non-district station assignments, such as the Homeland Security Unit (HSU), Academy, and the centralized Fleet unit in Administration.

**Recommendation: The Department should consider realigning the reporting structure so that all Auto Service Workers report directly to the Fleet Manager.** Currently, the majority of Auto Service Workers are assigned to and physically report to the District Stations. Centralized command would consolidate span of control over this technical service line and improve the Fleet Manager's ability to manage the Department's fleet support needs and improve coordination with Auto Service Workers to support other areas more effectively. For example, some District Stations are less busy than others and there may be instances in which a Station does not need a full-time Auto Service Worker. Centralized management would allow effective reallocation of resources when needed.

### *Staffing Methodologies by Position*

- Fleet Manager and Auto Service Worker Supervisor are supervisory positions that are classified as non-scalable.
- The clerk position that provides additional administrative support is also classified as non-scalable.
- Auto Service Worker staffing is determined using the ratio-based methodology.
  - One Auto Service Worker is assigned to each District Station. Each District Station has multiple vehicles that require servicing and maintenance and therefore one dedicated Auto Service Worker is appropriate.

- For vehicles not assigned to the District Stations, a ratio of one Auto Service Worker to 150 vehicles is appropriate. Approximately 934 Department vehicles are utilized and located at non-district station assignments.

At the time of the study, there were 11 Auto Service Workers; five additional Auto Service Workers are required based on the ratio-based methodology and calculations shown above. If a centralized Fleet unit is implemented, it may be appropriate to change the ratio of vehicles per staff as it may allow for more effective allocation of resources.

### *Facilities*

Facility Coordinators inspect and monitor the Department's facilities for preventative and corrective maintenance needs and works with San Francisco Public Works and the San Francisco Real Estate Division to coordinate all maintenance work, in addition to a range of other activities necessary to manage the Department's facilities and physical assets. The Facilities unit is responsible for maintaining 37 buildings used by the Department. Currently, there are seven Facility Coordinators each assigned to of the ten District Stations and the remaining 27 facilities are supported primarily by the Building and Grounds Maintenance Superintendent, Maintenance Planner, and Facility Coordinators assigned to the Administration Division.

In the Facilities unit, the Building and Grounds Maintenance Superintendent manages memoranda of understandings (MOUs) and facility projects and the Maintenance Planner provides indirect oversight to the Facility Coordinators; however, not all the Facility Coordinators report directly to the Facilities unit. The other positions report to the respective Commanding Officer at the District Station to which they are assigned.

**Recommendation:** The Department should consider realigning the reporting structure so that all Facility Coordinators report directly to the Building and Grounds Maintenance Superintendent and/or the Maintenance Planner. Similar to the Fleet reporting structure, the majority of the Facility Coordinators report to the Commanding Officer of their respective assigned District Station. Centralized command would consolidate span of control and promote efficiencies in managing all facilities across the Department.

| Administration Division |              |             |      |                 |             |           |
|-------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                         | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                         | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>Facilities</b>       |              |             |      | <b>13</b>       | <b>21</b>   | <b>+8</b> |
| Maintenance Manager     |              |             |      | 0               | 1           | +1        |
| Maintenance Planner     |              |             |      | 1               | 1           | 0         |
| Management Assistant    |              |             |      | 0               | 1           | +1        |
| Facilities Coordinator  |              |             |      | 11              | 17          | +6        |
| Clerk                   |              |             |      | 1               | 1           | 0         |



### Staffing Methodologies by Position

- Given the leadership roles and unique project-based duties of the positions, and administrative support functions, the Building and Grounds Maintenance Superintendent and the Maintenance Planner position are classified as non-scalable.
- Facility Coordinator staffing is determined using a ratio-based methodology. A ratio of one Facility Coordinator per District Station is adequate to oversee the asset management program for those facilities. Since the remaining 27 facilities are not as active as the 10 District Stations, a Facility Coordinator has greater capacity to support multiple non-District Station facilities.
  - The Project Team estimates that a ratio of one Facility Coordinator per four non-District Station facilities is adequate to manage the Department's asset management program. This will enable the Building and Grounds Superintendent and Maintenance Planner to focus on high-level project management and planning for the Department instead of conducting regular preventative and corrective monitoring and maintenance. This ratio infers that six Facility Coordinators are needed to adequately support the non-Station facilities. Altogether, the Project Team estimates that 17 Facility Coordinators are required to support the Facilities Division.

### Academy Division

The Academy Division (referred to as the Academy) includes the Professional Development Office, the Field Training Office (FTO), Field Tactics Force Options unit, and the Basic Recruit Course. The mission of the San Francisco Police Department's Regional Training Academy is to develop and deliver comprehensive, innovative, and timely education and training to Recruit Officers and Department members. The Academy also aims to inspire leadership, enhance mindsets and skillsets, and manifest mastery in members' professional and personal development.

Recommended staffing for the Academy is shown below, followed by a discussion of the units in the Division.

| Academy Division                |                     |                    |             |                        |                    |             |
|---------------------------------|---------------------|--------------------|-------------|------------------------|--------------------|-------------|
|                                 | <i><b>SWORN</b></i> |                    |             | <i><b>CIVILIAN</b></i> |                    |             |
|                                 | <b>Current</b>      | <b>Recommended</b> | <b>Need</b> | <b>Current</b>         | <b>Recommended</b> | <b>Need</b> |
| Administration                  | 1                   | 1                  | 0           | 1                      | 1                  | 0           |
| Professional Development Office | 6                   | 6                  | 0           | 5                      | 5                  | 0           |
| Field Training Office           | 4                   | 4                  | 0           | 1                      | 1                  | 0           |
| Field Tactics Force Options     | 5                   | 5                  | 0           |                        |                    |             |
| Range                           | 12                  | 12                 | 0           |                        |                    |             |
| Basic Recruit Course            | 14                  | 14                 | 0           |                        |                    |             |
| <b>DIVISION TOTAL</b>           | <b>42</b>           | <b>42</b>          | <b>0</b>    | <b>7</b>               | <b>7</b>           | <b>0</b>    |

### Academy – Administration

The Academy Division is overseen by a Captain with administrative support from a Secretary. Both roles are unique and are classified as non-scalable.

| Academy Division      |          |             |          |          |             |          |
|-----------------------|----------|-------------|----------|----------|-------------|----------|
|                       | SWORN    |             |          | CIVILIAN |             |          |
|                       | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Administration</b> | <b>1</b> | <b>1</b>    | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Captain               | 1        | 1           | 0        |          |             |          |
| Secretary             |          |             |          | 1        | 1           | 0        |

### Professional Development Office

The Professional Development Office includes the Professional Development Unit (PDU), the Video Production Unit, and various other assignments staffed with single individuals that are responsible for functions such as managing Advanced Officer (AO) training in the Department.

The Professional Development Office monitors and coordinates the ongoing in-service training needs of the Department, which entails providing instruction to in-service members, Recruit Officers, and Police Services Aides (PSAs). The Professional Development Unit also serves as a resource for Department members who are conducting their own training needs identification and implementation, but need assistance related to course identification, professional development, and training follow up.

| Academy Division                       |          |             |           |          |             |          |
|----------------------------------------|----------|-------------|-----------|----------|-------------|----------|
|                                        | SWORN    |             |           | CIVILIAN |             |          |
|                                        | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>Professional Development Office</b> | <b>3</b> | <b>6</b>    | <b>+3</b> | <b>5</b> | <b>5</b>    | <b>0</b> |
| Lieutenant                             | 1        | 1           | 0         |          |             |          |
| Sergeant                               | 0        | 4           | +4        |          |             |          |
| Officer                                | 2        | 1           | -1        |          |             |          |
| Management Assistant                   |          |             |           | 3        | 3           | 0        |
| Media Production Technician            |          |             |           | 2        | 2           | 0        |

### Staffing Methodologies by Position

Staff responsibilities are assigned as follows:

- The Professional Development Office is overseen by a Lieutenant; due to the leadership responsibilities of the position, it is classified as non-scalable.
- Sergeant positions:
  - One Sergeant serves as the liaison to the Institute of Criminal Investigation (ICI), a regional POST training program. This position serves as the Institute's administrator and is responsible for managing the logistics of hosting this regional training event periodically throughout each year. Pursuant to a contract with the State to administer this POST program, the current deployment of a Sergeant to run the Institute satisfies

- minimum staffing requirements. Due to the contract requirement, this position is elective and non-scalable.
  - One Sergeant is responsible for all coordination and logistics for Advanced Officer – Continued Professional Training (AO/CPT). This is a mandatory training all sworn members must take on a regular basis per Peace Officer Standards and Training (POST) and Department of Justice (DOJ) guidelines.
  - One Sergeant serves as the Leadership Development Institute (LDI) Program Coordinator. This position is non-scaling with staffing based on the Department’s objectives for administering this cohort-based, yearlong leadership program for sworn and civilian staff.
  - One Sergeant is responsible for Reserves/Roll Call; staffing for this position is determined using the non-scaling methodology.
- The Officer position serves as a POST/College Liaison Coordinator whose primary duties are to manage the POST certifications for the entire Department. This position also teaches booking and detention as a co-instructor, assists with AO training, assists with LDI, and manages the billing for training courses. This position is non-scalable and electively staffed based on operational needs.
- The Management Assistant positions are described below. As there are no workload metrics associated with these positions, staffing is determined using the non-scaling methodology. The Department should develop and monitor workload metrics so that in future analyses, staffing can be determined using a workload-based or ratio-based methodology.
  - One Management Assistant is the AO training manager and monitors Continuing Professional Training (CPT) records for the Department to ensure ongoing compliance.
  - One Management Assistant is the outside training manager and reviews, approves, and processes all outside training requests for the Department. This position also assists with grant development.
  - One Management Assistant is the internal training manager and processes billing for the unit and monitors City-mandated training requirements as well as POST certification.
- Media Production Technicians in the Video Production Unit are responsible for producing digital media used in a range of training courses for the Department, from Academy training to ongoing in-service training. The work of a Media Production Technician is complex: staff must script productions, coordinate with subject matter experts and other stakeholders to verify script content, cast, coordinate with staff for productions, record the production, and edit productions for release. Staffing for these positions is classified as non-scalable given the unique skillset required for the role.

### ***Field Training Office (FTO)***

The Field Training Office (FTO) manages and coordinates the Department’s field training program in which Recruit Officers who graduate from the Basic Recruit Course are then assigned to a training-designated District Station and are paired with a Training Officer to gain experience and training in the field. FTO oversees the progress of trainees and acts as the departmental liaison with the Commission on Peace Officer Standards and Training (POST) on program compliance issues; the program is administered

at the seven training District Stations. FTO consults with other City Departments such as the Department of Human Resources and Americans with Disabilities Act Unit and internally with the Behavioral Sciences Unit and sub-units in the Basic Recruit Course including Report Writing, Physical Training and Defensive Tactics, and Emergency Vehicle Operation Course to conduct remediation on any training and protocol-related deficiencies.

The critical and primary responsibility of FTO is to document and evaluate trainee progress and to address any issues that arise in a timely and effective manner. FTO staff ensures that all the administrative evaluation documents (Daily Observation Reports and Sergeant Weekly Reports) are completed for each trainee. Reviewing Daily Observation Reports (DOR) amounts to a workload average of approximately 30 per day with an additional 30 weekly supervisor reviews, each of which is estimated to approximately 16 to 34 minutes. This includes reviewing trainee ratings and ensuring that ratings are consistent with the standardized evaluation guidelines established by POST. FTO subsequently notes any deficiencies in performance and conducts bi-weekly meetings to problem-solve the trainee's issues.

The FTO Office is responsible for maintaining the rolls of eligible Field Training Officers and Sergeants. The FTO Office ensures program compliance with POST by ensuring all FTO Officers and Sergeants complete the 40-hour certification course, refresher 24-hour course, and Crisis Intervention Team (CIT) training. FTO is also responsible for tracking the Performance Improvement Plan (PIP) monthly evaluations for every probationary officer and coordinating the re-entry of permanent officers from administrative assignments to field work. Every month, the probationary officers have an appraisal completed, consisting of eight pages and six categories. The Field Training Office estimates that each monthly appraisal takes approximately 30 minutes to review and file for compliance. As of June 2023, there were approximately 60 probationary officers; this number changes dynamically throughout the year based on officers moving from field training to probation and probation to permanent status.

At reporting time, there are 116 certified FTO trainers; however, only 109 are assigned to District Stations that are eligible to receive trainees. As of June 2023, there were 11 trainees in the FTO program, which constitutes a ratio of approximately nine eligible trainers for every trainee.

Since 2019, FTO's responsibilities have increased due to additional administrative tasks required to develop policy and training materials. Over the past few years as the number of Recruit Officers graduating from the Basic Recruit Course has declined, FTO has redoubled efforts to monitor trainee progress and remediate performance issues where possible while working to ensure that POST standards and guidelines are being met. Hence, FTO has conducted more bi-weekly performance counseling sessions in an effort to mitigate performance deficiencies reported in FTO reports. However, 2023 is estimated to have significantly more applications moving forward, and the most recent Academy class (Class 280) started with 32 Recruits; the largest class since 2019.

| Academy Division             |          |             |           |          |             |           |
|------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                              | SWORN    |             |           | CIVILIAN |             |           |
|                              | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Field Training Office</b> | <b>3</b> | <b>4</b>    | <b>+1</b> | <b>0</b> | <b>1</b>    | <b>+1</b> |
| Lieutenant                   | 1        | 1           | 0         |          |             |           |
| Sergeant                     | 1        | 1           | 0         |          |             |           |
| Officer                      | 1        | 2           | +1        |          |             |           |
| Clerk                        |          |             |           | 0        | 1           | +1        |

### Staffing Methodologies by Position

- The Lieutenant serves as the Officer in Charge (OIC) of the unit. Due to the unique leadership role, this position is classified as non-scaling.
- The Sergeant and the Officers in the unit conduct all of the coordination and evaluative work of the unit, and the Sergeant can direct and supervise work as necessary. Staffing levels are determined using a ratio-based methodology using a ratio of one staff member for every 10-15 trainees, based on the estimated time needed to review DORs, Weekly Sergeant Reports, PIPs, and other documentation; coordinate with District Stations and POST; ensure Training Officers have updated certifications, etc. Current staffing is appropriate with estimated 30 – 45 trainees in the FTO program; in prior years, there have been approximately 30 trainees at any given time.
- The Clerk position manages all administrative duties of the unit and staffing is classified as non-scaling.

### Force Tactics Field Options (FTFO)

Force Tactics Field Options was formed in November 2018 to promote the Department's objective of promoting timely and relevant training so that members are equipped to utilize force tactics and field options that are aligned with the principles of 21<sup>st</sup> Century Policing. FTFO administers all field tactic and force options trainings, hence providing oversight, consistency, and guidance in sworn members' application of field tactics and force options during encounters with suspects. FTFO provides instruction to members and enhances officers' basic tactical knowledge, skills, and abilities. FTFO is also responsible for participating in incident review boards as necessary and subsequently preparing training-related analysis and recommendations. Staff are also responsible for conducting reviews of all officer-involved shootings (OIS), in-custody deaths, and other force-related incidents as requested. It is important to note that a Field Tactics Force Options unit is not typical in other law enforcement agencies, yet SFPD has prioritized a training program that equips members with best practices in field tactics and force options and a concurrent review program to promote a continuous improvement loop. FTFO is a Department priority and directive, and staffing is classified as non-scaling based on the subject matter and the unique service FTFO provides to the Department's sworn workforce.

| Academy Division                   |              |             |           |                 |             |          |
|------------------------------------|--------------|-------------|-----------|-----------------|-------------|----------|
|                                    | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |          |
|                                    | Current      | Recommended | Need      | Current         | Recommended | Need     |
| <b>Field Tactics Force Options</b> | <b>4</b>     | <b>5</b>    | <b>+1</b> | <b>0</b>        | <b>0</b>    | <b>0</b> |
| Lieutenant                         | 1            | 1           | 0         |                 |             |          |
| Sergeant                           | 2            | 2           | 0         |                 |             |          |
| Officer                            | 1            | 2           | +1        |                 |             |          |

### *Physical Training and Defensive Tactics (PT/DT)*

The Physical Training and Defensive Tactics Unit (PT/DT) now also falls under the command of the FTFO Lieutenant. PT/DT manages physical training and defensive tactics training for Recruit Officers and manages and coordinates ongoing physical testing and training for in-service members.

Unit responsibilities in defensive tactics training for Recruit Officers includes researching, generating, and implementing lesson plans on arrest and control; staying current on and instructing POST-mandated topics and procedures in physical training/defensive tactics, impact weapon, weaponless defense, and force options; and reviewing reported uses of force to update or amend training, study trends, and report findings. Standards for instructor-to-student ratios for most defensive tactics techniques are mandated in POST guidelines, requiring one training officer for 17 Recruit Officers in physical training and one training officer for 16 Recruit Officers for defensive tactics. Some high intensity defensive activities require a 1:1 ratio; however, each course is broken down and rotated accordingly such that all Recruit Officers are receiving the necessary attention and training. To account for these ranges, the Project Team utilizes a ratio of one training officer to 12 Recruit Officers for the purpose of this analysis.

For in-service personnel, the unit provides continued professional training (CPT). The unit is responsible for developing the curriculum, which incorporates updates to case law, force case studies, and resultant changes to the defensive tactics techniques and protocols instructed to and used by sworn members in the Department.

On the physical training side, the unit coordinates and administers physical fitness exams for both Recruits and in-service personnel. For Recruits, the POST battery outlines five different tasks that must be completed successfully within a certain timeframe: a 1.5-mile run, 500-yard sprint, climbing over a six-foot wall and sprinting 50 yards, climbing over a six-foot fence and sprinting 50 yards, and completing an obstacle course. For in-service personnel, vacation time is awarded based on individual score and members are tested twice per year.

| Basic Recruit Course |              |             |           |                 |             |      |
|----------------------|--------------|-------------|-----------|-----------------|-------------|------|
|                      | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |      |
|                      | Current      | Recommended | Need      | Current         | Recommended | Need |
| <b>PT/DT</b>         | <b>6</b>     | <b>4</b>    | <b>-2</b> |                 |             |      |
| Sergeant             | 2            | 1           | -1        |                 |             |      |
| Officer              | 4            | 3           | -1        |                 |             |      |

### Staffing Methodologies by Position

- A Sergeant serves as the supervisor of the unit and staffing is determined using the non-scaling methodology.
- Officers instruct on defensive tactics and administer physical fitness testing and training. Staffing is determined using a ratio-based methodology of one training Officer per 12 Recruit Officers and up to 35 Recruit Officers per class.

### Range

Range is responsible for managing and administering firearms training and qualification which all sworn members (including Reserve Officers) in the Department must complete twice per year. Range staff also teaches the initial rifle training courses for all personnel assigned rifles and host other agencies at the range (e.g., San Francisco Sheriff's Department).

Unit workload is based on firearms qualification and training duties for Department members, and therefore, required Range staffing scales based on Department size: the larger the department, the greater the workload. As a result, the staffing methodology used for Range personnel scales based on the number of sworn members in the Department (as civilian-related workloads are minor). Staffing is set as a ratio of 1 FTE for every 200 sworn positions in the Department. The ratio was developed by comparing range-master functions in other large metropolitan agencies.

For Range-related training at the Academy, POST certification requirements mandate an instructor-to-recruit ratio of 1:3. For in-service firearms qualification and training, a ratio of 1:5 is required. Testing and training is scheduled and does not occur concurrently, and so staffing for the Range unit is based upon the number of sworn members in the Department. However, it is important to note that the workload of the Range fluctuates based on Academy classes.

| Academy Division     |           |             |          |          |             |          |
|----------------------|-----------|-------------|----------|----------|-------------|----------|
|                      | SWORN     |             |          | CIVILIAN |             |          |
|                      | Current   | Recommended | Need     | Current  | Recommended | Need     |
| <b>Range</b>         | <b>11</b> | <b>11</b>   | <b>0</b> | <b>0</b> | <b>0</b>    | <b>0</b> |
| Sergeant             | 0         | 1           | +1       |          |             |          |
| Office (Lake Merced) | 10        | 9           | -1       |          |             |          |
| Officer (Airport)    | 1         | 1           | 0        |          |             |          |

### Staffing Methodologies by Position

- One Sergeant oversees the unit. Due to the leadership duties of this position, it is classified as non-scaling in this analysis.
- Staffing for Officers that manage Range operations and train and certify members is established based on a ratio of 1 Range staff member to 200 sworn members in the Department. As of June 2023, there were 1,907 sworn members citywide and at the Airport (both full duty and less than full duty). Using the ratio-based methodology, the Project Team determined that 10 Officers are

needed to staff the Range. These Officers are split between the citywide Range at Lake Merced and the Airport Range.

### *Basic Recruit Course*

The Basic Recruit Course operates all components of the training academy for Recruit Officers. Basic Recruit Course includes the Recruit Training Office (RTO) as well as Emergency Vehicle Operations Course (EVOC).

SFPD runs multiple training classes per year, with the full Basic Recruit Course for new Officers lasting 1,240 hours (roughly 8 months) and the course for lateral officers lasting eight weeks. In the past three fiscal years (FY), SFPD ran two to four classes per year. FY 2020 through FY 2023 were heavily impacted by the hiring freeze and decreasing interest in law enforcement careers. However, the Department is expected to run four classes again in FY 2024, with current trends showing an increasing number of applicants similar to data prior to 2019. Staffing figures for the units in this section are generally determined using the number of Academy classes operating concurrently and/or the number of Recruit Officers currently in the Academy.

Recommended staffing for Basic Recruit Course is below, followed by a discussion of each unit. Basic Recruit Course is overseen by a Lieutenant (denoted in the Administration section below) who serves as the Officer in Charge (OIC) of the unit and is hence classified as a non-scaling position in this analysis.

| Basic Recruit Course          |              |             |           |                 |             |          |
|-------------------------------|--------------|-------------|-----------|-----------------|-------------|----------|
|                               | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |          |
|                               | Current      | Recommended | Need      | Current         | Recommended | Need     |
| Administration                | 1            | 1           | 0         |                 |             |          |
| Recruit Training Office (RTO) | 6            | 6           | 0         |                 |             |          |
| EVOC                          | 4            | 3           | -1        |                 |             |          |
| <b>BRC TOTAL</b>              | <b>11</b>    | <b>10</b>   | <b>-1</b> | <b>0</b>        | <b>0</b>    | <b>0</b> |

### *Recruit Training Office (RTO)*

Recruit Training Office (RTO) is responsible for coordinating, managing, and operating the training academy for all new sworn personnel. In addition to overseeing all training- and qualification-related activities, RTO includes specific training academy sections: Scenarios and Reporting Writing.

Over the past several years, the average number of Recruit Officers in each Recruit Class has declined from roughly 50-55 in 2017 and 2018 to roughly 20-30 in recent years. This is due partly to the 2020 hiring freeze and partly due to various social, regional, and economic factors that have presented challenges in hiring and recruiting potential law enforcement candidates. However, the most recent Academy class, which started in June 2023, had over 30 Recruit Officers, and the Department expects larger class sizes in the future. For the purpose of this analysis, the Project Team uses a Recruit Class size of 25 entering Recruit Officers and approximately four Recruit Classes per year, with the potential for two



Academy classes to be run concurrently. These figures align with current trends and with historical data from previous years.

| Basic Recruit Course           |          |             |          |          |             |      |
|--------------------------------|----------|-------------|----------|----------|-------------|------|
|                                | SWORN    |             |          | CIVILIAN |             |      |
|                                | Current  | Recommended | Need     | Current  | Recommended | Need |
| <b>Recruit Training Office</b> | <b>6</b> | <b>6</b>    | <b>0</b> |          |             |      |
| Sergeant                       | 2        | 2           | 0        |          |             |      |
| Officer                        | 4        | 4           | 0        |          |             |      |

### Staffing Methodologies by Position

- Two Sergeants serve in leadership roles. One Sergeant is the Basic Coordinator and is responsible for managing and supervising both the training officers and the Recruit Officers as well as instructing when needed. One Sergeant serves as both the Scenario Manager and the Report Writing Instructor, overseeing the programs, the training Officers within, and the Recruit Officers when they are receiving instruction in these specific areas. Due to the unique managerial responsibilities of these roles, they are classified as non-scalable.
- Officers serve as the Scenario Evaluators and Report Writing Instructors. These duties occur periodically throughout the year when testing occurs and are scheduled far in advance; these Officers are also responsible for assisting with instruction. The current POST-approved safety policy mandates one training officer per 25 Recruits. Therefore, Officer staffing is determined using a ratio-based methodology. One Officer provides assistance in the management of Recruit Officers, instructs courses as needed, and is responsible for all data entry and coordination with POST. This position is classified as non-scalable in this analysis.

### Emergency Vehicle Operation Course (EVOC)

EVOC trains all Recruit Officers on the POST and state mandated EVOC course and conducts all in-service EVOC training. Several years ago, Recruit Officers began to experience difficulty passing the EVOC component of the Basic Recruit Course due to generational shifts in driving and other factors. Since then, EVOC has expanded its curriculum and instruction and now the Department's EVOC course is 104 hours, above the state minimum of 40 hours. The EVOC unit also develops and administers training for the Department's in-service members, including developing additional training on pursuits. As of January 1, 2022, Advanced Officer (AO) training for in-service members requires a minimum of four hours of behind the wheel training.

The EVOC unit is managed by a Sergeant and includes two full-time Officers. Given the current course structure and resource demands, the unit utilizes overtime: 8-10 part-time instructors teach Recruit Officers the EVOC course, which includes skill instruction and testing in a variety of techniques that must be completed within time limits to simulate high stakes situations, such as completing safe U-turns, forward and backward slalom, reverse parking in stalls, and T-turns.

Utilizing part-time staff is efficient for many reasons: additional Recruit Officer practice and re-testing is often conducted outside of regular work hours, on weekends, and same for some in-service training, in order to accommodate members on midnight shifts. Moreover, there are specific training and testing time periods for EVOC over the course of the Basic Recruit Course and it may not be necessary to have full-time trainers assigned to EVOC. On the other hand, trainer availability is dependent on member schedules and using overtime may not be a viable or desired solution. For the purpose of this analysis, the Project Team assumes the current model, with the recommendation that the Department continue to assess the full-time versus part-time staffing model for administering mandated EVOC training.

| Basic Recruit Course |                     |                    |             |                        |                    |             |
|----------------------|---------------------|--------------------|-------------|------------------------|--------------------|-------------|
|                      | <i><b>SWORN</b></i> |                    |             | <i><b>CIVILIAN</b></i> |                    |             |
|                      | <b>Current</b>      | <b>Recommended</b> | <b>Need</b> | <b>Current</b>         | <b>Recommended</b> | <b>Need</b> |
| <b>EVOC</b>          | <b>4</b>            | <b>3</b>           | <b>-1</b>   |                        |                    |             |
| Sergeant             | 1                   | 1                  | 0           |                        |                    |             |
| Officer              | 3                   | 2                  | -1          |                        |                    |             |

### Staffing Methodologies by Position

- One Sergeant serves as the supervisor of the unit, supervising the Officers and trainers. Staffing is determined using the non-scaling methodology.
- Officers are responsible for coordinating and administering training for Recruit Officers and in-service training for members as well as subject matter expert (SME) tasks such as reviewing pursuits and Code 3 driving responses and reviewing all officer-involved collisions. Within the current unit structure and model, staffing is determined using the non-scaling methodology based on the unique expertise these members provide to Department training and operations.

### Staff Services Division

The Staff Services Division includes several units that provide a broad range of administrative functions that support the Department. Staff Services contains the following units:

- **Medical Liaison**, which reviews and processes all Department member health and medical claims and serves as liaison and coordinator for a range of medical support services;
- **Background Investigations ("Backgrounds")**, which manages and conducts background investigations for candidates seeking employment with the Department and for vendors seeking to do business with the Department;
- **Payroll**, which conducts payroll for the Department, including bi-weekly payroll processing and payroll adjustments;
- **Behavioral Science**, which coordinates a range of mental health services to support Department staff by responding to critical incidents, consulting on disciplinary actions, and managing peer support programs to assist staff in managing stress, depression, and alcohol dependency;

- **Recruitment**, which performs various activities including conducting outreach in the community, administering workshops, and providing education services in order to recruit quality applicants to apply for the Police Officer position;
- **Personnel**, which provides human resources support for the Department in collaboration with the City's Department of Human Resources, with tasks including processing the onboarding and termination of employees;
- **Staffing and Deployment**, which conducts special projects and analysis on a broad range of topics including high-level Department staffing indicators and Department operations in order to drive data-driven decision-making amongst Department and City leadership. The unit also manages the new patrol backfill and overtime deployment for sworn members.
- **Concealed Carry Weapon Unit (CCW)**, which handles all CCW license applications for the City and County of San Francisco.

Recommended staffing for the Staff Services Division is shown in the table below, and the following sections provide an overview of the duties and responsibilities of each unit.

| Staff Services Division   |                     |             |           |                        |             |            |
|---------------------------|---------------------|-------------|-----------|------------------------|-------------|------------|
|                           | <i><b>SWORN</b></i> |             |           | <i><b>CIVILIAN</b></i> |             |            |
|                           | Current             | Recommended | Need      | Current                | Recommended | Need       |
| Administration            | 2                   | 2           | 0         | 1                      | 1           | 0          |
| Medical Liaison           | 1                   | 1           | 0         | 5                      | 6           | +1         |
| Background Investigations | 4                   | 2           | -2        | 20                     | 27          | +7         |
| Payroll                   | 0                   | 0           | 0         | 9                      | 12          | +3         |
| Behavioral Science        | 4                   | 6           | +2        | 0                      | 0           | 0          |
| Recruitment               | 4                   | 4           | 0         | 4                      | 7           | +3         |
| Personnel                 | 0                   | 0           | 0         | 12                     | 13          | +1         |
| Staffing and Deployment   | 7                   | 7           | 0         | 2                      | 4           | +2         |
| CCW Permits               | 1                   | 2           | +1        | 0                      | 3           | +3         |
| <b>DIVISION TOTAL</b>     | <b>23</b>           | <b>24</b>   | <b>+1</b> | <b>53</b>              | <b>73</b>   | <b>+20</b> |

### *Staff Services – Administration*

The Staff Services Division is overseen by a Captain with assistance from a Lieutenant who directly manages the units in the Division. The Captain is supported by a Secretary position. Given the unique leadership duties of the Captain and Lieutenant and the administrative role of the Secretary, staffing for these positions is determined using the non-scaling methodology.

| Staff Services Division - Administration |          |             |          |          |             |          |
|------------------------------------------|----------|-------------|----------|----------|-------------|----------|
|                                          | SWORN    |             |          | CIVILIAN |             |          |
|                                          | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Administration</b>                    | <b>2</b> | <b>2</b>    | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Captain                                  | 1        | 1           | 0        |          |             |          |
| Lieutenant                               | 1        | 1           | 0        |          |             |          |
| Secretary                                |          |             |          | 1        | 1           | 0        |

### Medical Liaison

The Medical Liaison unit is responsible for managing medical and health claims for Department members. This entails reviewing, processing, and monitoring medical claims, medical records, substance abuse testing, and disability leave. The unit typically manages well over 100 employees who are on some sort of medical leave or temporary modified accommodation, and the count is currently over 150. This number had also increased due to the Covid-19 pandemic.

| Medical Liaison                |          |             |          |          |             |           |
|--------------------------------|----------|-------------|----------|----------|-------------|-----------|
|                                | SWORN    |             |          | CIVILIAN |             |           |
|                                | Current  | Recommended | Need     | Current  | Recommended | Need      |
| <b>Administration</b>          | <b>1</b> | <b>1</b>    | <b>0</b> | <b>2</b> | <b>3</b>    | <b>+1</b> |
| Sergeant                       | 1        | 1           | 0        |          |             |           |
| Health and Safety Manager      |          |             |          | 1        | 1           | 0         |
| Management Assistant           |          |             |          | 0        | 1           | +1        |
| Clerk                          |          |             |          | 1        | 1           | 0         |
| <b>Physician Specialist</b>    |          |             |          | <b>1</b> | <b>1</b>    | <b>0</b>  |
| Police Physician               |          |             |          | 1        | 1           | 0         |
| <b>ADA Coordinator</b>         |          |             |          | <b>1</b> | <b>1</b>    | <b>0</b>  |
| EEO Programs Senior Specialist |          |             |          | 1        | 1           | 0         |
| <b>Benefits</b>                |          |             |          | <b>1</b> | <b>1</b>    | <b>0</b>  |
| Benefits Technician            |          |             |          | 1        | 1           | 0         |

Medical Liaison is overseen by a Sergeant who has previously received assistance from an Officer which has now been replaced with a civilian Health & Safety Manager position. The Project Team recommends that Medical Liaison utilize a professional staff member in the Management Assistant classification to assist the Sergeant with day-to-day management of the unit. Per the Management Assistant job requirements, someone in this classification would have the skills necessary to assist with record keeping and reporting, to manage office operations, and conduct special projects as needed.

Other than the Sergeant, Medical Liaison is staffed with professional staff: Clerk, Police Physician, Equal Employment Opportunity (EEO) Specialist, Health & Safety Manager, and Benefits Technician. Based on the specialized functions of each position in the unit, staffing is determined using the non-scaling methodology. The Department should look evaluate sworn versus non-sworn supervision for this unit of specialty medical staff. There is no legal requirement or best practice for sworn supervision and this is an area simply for Department consideration. Moreover, the Project Team recommends that the Medical

Liaison unit monitor and record data and information on service delivery so that workload metrics may be utilized in future analyses.

### *Background Investigations*

Background Investigations (“Backgrounds”) conducts background investigations on all applicants, sworn and non-sworn, who are seeking employment with the San Francisco Police Department. Backgrounds also conducts investigations on external parties (e.g., consultants) that seek to do business with the Department. The unit relies heavily on part-time retired sworn members who serve as investigators and hence these members are included in the staffing analysis, whereas in other sections, part-time retirees are not addressed specifically in the report. Generally, background investigations for potential sworn hires, Police Service Aides, and Police Cadets are conducted by sworn members in the unit, supplemented with assistance from part-time retirees. Background investigations of other potential civilian hires are often conducted by an external backgrounding company. Clerks in the unit generally take on background investigations for contractors and vendors in addition to their administrative duties.

**The City and the Department should work jointly to re-initiate an increased non-sworn presence in Background Investigations.** The Department of Human Resources and SFPD worked together to create the non-sworn classification “Background Investigator,” and this classification became officially active in October 2019. The unit conducted interviews and was in the process of hiring some full-time individuals into the Background Investigator classification, but due to budget impacts from the 2020 Covid-19 pandemic, all vacant professional staff positions were eliminated during the budget process. Currently, part-time retirees are working in the unit as part-time Background Investigators with minimal sworn presence. The unit should re-initiate the hiring process for civilian Background Investigators to allow for the reallocation of the Officers to other areas of the Department with greater need for sworn members.

| Background Investigations        |          |             |           |           |             |           |
|----------------------------------|----------|-------------|-----------|-----------|-------------|-----------|
|                                  | SWORN    |             |           | CIVILIAN  |             |           |
|                                  | Current  | Recommended | Need      | Current   | Recommended | Need      |
| <b>Administration</b>            | <b>1</b> | <b>2</b>    | <b>+1</b> | <b>2</b>  | <b>3</b>    | <b>+1</b> |
| Sergeant                         | 1        | 2           | +1        |           |             |           |
| Principal Clerk                  |          |             |           | 1         | 1           | 0         |
| Clerk Typist                     |          |             |           | 1         | 2           | +1        |
| <b>Background Investigations</b> | <b>3</b> | <b>0</b>    | <b>-3</b> | <b>18</b> | <b>24</b>   | <b>+6</b> |
| Officer                          | 3        | 0           | -3        |           |             |           |
| Background Investigator          |          |             |           | 0         | 7           | +7        |
| Part-time Investigator           |          |             |           | 18        | 17          | -1        |

### *Staffing Methodologies by Position*

**Supervisor(s):** Background Investigations is overseen by a Sergeant who is responsible for supervising sworn and non-sworn investigators; triaging, assigning, and reviewing all cases; attending hiring meetings; and approving all conditional offer of employment (COE) letters. The Sergeant also leads all special projects to the unit, including process improvements and audits. For this supervisory position, staffing can

be determined using the ratio-based span of control methodology set at 1:7. If part-time Background Investigators are considered 0.5 FTE, the unit requires one additional supervisor. The Department should assess the implications of sworn versus non-sworn supervision in the future.

**Investigators:** Staffing for sworn and non-sworn investigators is determined using a workload-based methodology based on the number of sworn candidate background packets received annually and the time required to work each background packet.

- In the past three years, the Background Investigations Unit received an average of roughly 250 sworn background packets; a significant reduction compared to 567 packets in 2019 due to the Covid-19 pandemic, the hiring freeze, and the George Floyd civil unrest. However, with the recent changes to public perception of law enforcement needs, the Department's increased efforts in recruitment, the Background Unit has seen a dramatic increase in workload for the new year. For the purposes of this analysis, the project team estimated the expected number of background cases at 560 for the current year 2023. The first six months showed roughly 280 background packets were received and assigned to the unit, including cases for potential Officers, Police Service Aides, and Cadets. Although staffing, hiring, and recruitment for law enforcement remains difficult, the Department is experiencing an upward trend of applicants compared to recent years, and the recommended number for Background Investigator staffing is shown above.

**Clerks:** The unit clerks undertake a broad range of administrative responsibilities related to tracking candidate information. Moreover, the Principal Clerk is responsible for conducting background investigations on external vendors. Given the unique responsibilities of these positions, staffing is determined using the non-scaling methodology.

### Recommendations and Considerations

- **The Department should determine a comprehensive plan for employee classifications and long-term priorities and structure of the unit.** There are advantages and disadvantages to utilizing part-time Background Investigators. On one hand, staffing can be relatively easily scaled up or down based on caseload volume. On the other hand, part-time investigators inherently work reduced work-weeks and this may impact the unit's ability to conduct investigations in a timely manner. Moreover, this structure necessitates having multiple investigators working on one background, which requires additional coordination and supervisory effort. Under the current model, a comprehensive candidate tracking system is imperative.
- The unit is currently undertaking a special project to implement a new system that will enable better tracking of caseloads, more effective processing of case files, oversight of candidate progress, and reporting of performance metrics. In the highly competitive applicant pool, such a system will enable the unit to understand pain points in conducting timely investigations and identify situations in which more resources are needed to adhere to service delivery standards and make data driven decisions for process improvement. Such a system will also facilitate internal tracking and coordination and enable other supervisory decision-making as needed.

### Payroll Unit

Clerks in the Payroll unit are responsible for processing the bi-weekly payroll and making manual adjustments to time and payroll records for the whole Department. Payroll audits records, resolves problems, and facilitates solutions to all payroll-related questions and issues. Covid-19 and updated Collective Bargaining Agreement changes have recently created additional payroll processing workload and the staffing recommendation for the unit is shown below.

| Payroll Unit          |         |             |      |          |             |           |
|-----------------------|---------|-------------|------|----------|-------------|-----------|
|                       | SWORN   |             |      | CIVILIAN |             |           |
|                       | Current | Recommended | Need | Current  | Recommended | Need      |
| <b>Administration</b> |         |             |      | <b>2</b> | <b>3</b>    | <b>+1</b> |
| Manager               |         |             |      | 1        | 1           | 0         |
| Clerk Typist          |         |             |      | 1        | 2           | +1        |
| <b>Payroll</b>        |         |             |      | <b>7</b> | <b>9</b>    | <b>+2</b> |
| Chief Payroll Clerk   |         |             |      | 1        | 1           | 0         |
| Payroll Clerk         |         |             |      | 6        | 8           | +2        |

### Staffing Methodologies by Position

- The Payroll unit is overseen by a Manager and supported by a Clerk Typist. Both positions provide specialized expertise – leadership and administrative duties for the unit, respectively – and staffing is therefore determined using a non-scaling methodology.
- Payroll Clerks conduct the key work of the unit. There is one Chief Payroll Clerk, who supervises the Payroll Clerks, but also conducts direct payroll-related work and is therefore included in the Clerk count. In line with previous studies and industry standards, staffing for Clerks is determined using a ratio-based methodology that scales based on the size of the Department: one Payroll Clerk per 275 employees. As of June 2023, there were 2,272 active employees in the Department, including both sworn and non-sworn employees that work in the City.

### Behavioral Science Unit (BSU)

The Behavioral Health Science Unit (BSU) is available 24/7 to both sworn and non-sworn Department members to provide support and assistance in both work-related and off-duty health and wellness. BSU staff manages mental health and peer support programs, including services to help staff manage stress, depression, or unhealthy habits, such as alcohol dependency. Workload for the unit has increased significantly over the last few years due to the Covid-19 pandemic and the George Floyd civil unrest. The City has an Employee Assistance Program (EAP) for general City employees that serves as a resource for Department members; the SFPD BSU program provides law enforcement-specific support, services, and insight, which is why sworn members are necessary in these positions.

| Behavioral Science Unit |              |             |           |                 |             |      |
|-------------------------|--------------|-------------|-----------|-----------------|-------------|------|
|                         | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |      |
|                         | Current      | Recommended | Need      | Current         | Recommended | Need |
| <b>BSU</b>              | <b>4</b>     | <b>6</b>    | <b>+2</b> |                 |             |      |
| Sergeant                | 1            | 1           | 0         |                 |             |      |
| Officer                 | 3            | 5           | +2        |                 |             |      |

BSU serves a unique role for the Department and therefore staffing is determined using the non-scaling methodology. The Department should periodically assess current events and how external factors impact the BSU workload. The Project Team recommends that BSU implement a system for tracking caseloads and average time spent on each case, as well as time spent providing proactive support (e.g., support groups), so that a workload-based methodology may be utilized in future analyses.

### *Recruitment Unit*

The SFPD Recruitment Unit (RU) conducts outreach to potential candidates and participates in regular recruitment events locally and outside of San Francisco/Bay Area. The unit recruits Entry-Level Police Officers, Lateral Police Officers, Reserve Police Officers, Police Interns, Police and PAL Cadets. The focus of many recruitment efforts is to establish a diverse and equitable Police Department that mirrors the local San Francisco environment and population. In tandem with the overall goal of recruiting qualified and diverse candidates, the RU has prioritized mentorship and applicant outreach efforts that improve success rates in the initial testing components of the Police Officer application process. This process is administered by the City's centralized Department of Human Resources (DHR).

The high-level mission of a recruitment unit is to increase the number of potential candidates available to fill positions in a department that are vacant or anticipated to become vacant. If a department had zero vacancies and an extremely low rate of attrition, few if any staff would likely be needed to keep those positions filled. Conversely, a department with a significant number of vacancies has a much greater need to fill, which requires a more robust approach to attracting new candidates.

Given these considerations, staffing for sworn and non-sworn recruiters in this unit are determined using a ratio of staff to the sum of two variables:

- The number of sworn vacancies in the department, and
- The three-year average total of sworn resignations, terminations, and retirements.

As of September 2023, there were approximately 325 sworn vacancies in the Department, and over the past three fiscal years, the average attrition figure equates to 154 per year (retirements, resignations, and terminations, not including training attrition), which sums to a figure of 479. In order to adequately address these needs, the staffing target ratio is set at 1 FTE per 50. This ratio indicates that RU should be staffed with nine individuals, with a mix of sworn and non-sworn recruiters. It is important that the Department staff the unit with sworn members so that potential recruits can ask sworn, uniformed personnel about the experience of being a police officer at the many events and points of contact that RU



has with potential applicants. For some events, RU can utilize sworn members from outside the unit, but it is important that the unit have core sworn members for coverage and continuity.

| Recruitment Unit             |          |             |          |          |             |           |
|------------------------------|----------|-------------|----------|----------|-------------|-----------|
|                              | SWORN    |             |          | CIVILIAN |             |           |
|                              | Current  | Recommended | Need     | Current  | Recommended | Need      |
| <b>RU</b>                    | <b>4</b> | <b>4</b>    | <b>0</b> | <b>4</b> | <b>7</b>    | <b>+3</b> |
| Sergeant                     | 1        | 1           | 0        |          |             |           |
| Officer                      | 3        | 3           | 0        |          |             |           |
| Recruiter                    |          |             |          | 3        | 6           | +3        |
| Media Programming Specialist |          |             |          | 1        | 1           | 0         |

It is also important to highlight that the effectiveness of recruitment extends beyond staffing. Recruiting for law enforcement positions, particularly in recent years, is an especially competitive hiring market. Police departments face additional challenges that are rare in the private sector, including long hiring processes. Best practice recruiting operations utilize digital marketing effectively to reach younger generations. SFPD is working with an outside vendor to increase its media presence and has hired a Media Programming Specialist to coordinate with the vendor, conduct in-house media productions, and manage social media for the unit. The unit has also worked with the City Controller's Office to identify areas of process improvement, key performance measures, and various recruitment strategies.

### *Human Resources/Personnel*

Personnel staff are responsible for administering a range of human resources related processes, including processing new hires, promotions, leaves of absence, separations, personnel file maintenance, and custodian of secondary employment application documents. This Unit also participates in and advises upon negotiations and implementation of Collective Bargaining Agreements with various local employee representative groups covering Department employees in conjunction with the Labor Relations unit. Additionally, the unit has launched its new talent development and mentorship program to further the development and growth of all members, both sworn and professional staff. Mentoring connections will help members to expand networks, gain new knowledge and insight, and build new skills.

The Society of Human Resources Management (SHRM), Academy to Innovate HR (AIHR), and other established human resource organizations describes various factors in determining best practice HR to employee ratio, including organizational size, the role of the organization's HR unit, and industry. A ratio of one HR employee to 200 full-time equivalent positions is appropriate for SFPD given these considerations. First, SFPD is considered a large organization, and there are economies of scale gained through standardized processes and automation. Second, HR/Personnel is not directly responsible for some functions that HR units in other organizations are often responsible for, including retirement and benefits administration, labor relations, and recruitment. Other units in the Department and the City's centralized Department of Human Resources (DHR) are tasked with leading these functions. All staff members in HR/Personnel serve unique functions in the human resources space and are considered in the ratio-based calculation. As of June 2023, there were 2,616 full-time equivalent (FTE) employees in the Department. Part-time and as-needed employees are counted as 0.5 FTE for the purposes of this analysis.

The total number of employees required for the entire HR team is shown below, using the ratio-based methodology

| Human Resources/Personnel |         |             |      |           |             |           |
|---------------------------|---------|-------------|------|-----------|-------------|-----------|
|                           | SWORN   |             |      | CIVILIAN  |             |           |
|                           | Current | Recommended | Need | Current   | Recommended | Need      |
| <b>Human Resources</b>    |         |             |      | <b>2</b>  | <b>2</b>    | <b>0</b>  |
| Manager                   |         |             |      | 2         | 2           | 0         |
| <b>Personnel</b>          |         |             |      | <b>10</b> | <b>11</b>   | <b>+1</b> |
| Senior Personnel Analyst  |         |             |      | 2         | 3           | +1        |
| Personnel Analyst         |         |             |      | 3         | 3           | 0         |
| Personnel Technician      |         |             |      | 3         | 3           | 0         |
| Clerk                     |         |             |      | 2         | 2           | 0         |

### *Staffing and Deployment Unit*

The Staffing and Deployment Unit (SDU) was formed in April 2018 to manage all personnel movement within the Department; to track, monitor, analyze, and present all staffing-related metrics to internal and external stakeholders; and to conduct special projects and operational analytics as requested by Command Staff. SDU was created per SFPD Chief's vision to have one neutral entity responsible for overseeing personnel movement in the Department and to facilitate the ongoing tracking and reporting of key metrics to drive data-driven decision-making related to high-level Department staffing. **Since 2018, SDU's scope has increased significantly to include extensive ongoing reporting, operational analyses for other units in the Administration Bureau, and numerous special projects, including the comprehensive staffing analysis mandated by Proposition E.** The unit is also responsible for the mandatory deployment of sworn members for overtime and patrol details due to staffing shortages.

Over the last several years since its inception, SDU has assumed the role of an analytical unit for Staff Services and the Administration Bureau in addition to the analytical work conducted for all staffing-related projects and requests. SDU has conducted ongoing and ad hoc analyses for Recruitment and the Department of Human Resources Public Safety Team, Background Investigations, and the Academy. Moreover, SDU has developed detailed dashboards for these units that promote ongoing data-driven decision-making. There is no shortage of analytical work and projects, and what SDU can produce is based entirely on resource availability.

Voters passed Proposition E ("Prop E") in November 2020, mandating that SFPD prepare a **comprehensive staffing analysis of the entire Department every odd year for consideration by the Police Commission.** SDU is tasked with conducting the Prop E staffing analysis, a massive undertaking requiring complex quantitative data analysis, qualitative interviews, and extensive information synthesis. As a result of this significant and important project, all SDU analytical projects were put on hold and additional analysts were assigned to the unit, leaving their respective units with limited resource availability.

In addition to the various analytical projects in SDU, **the unit has also expanded in 2023 to include the responsibility of backfill patrol and event deployment, both overtime and on-duty due to current sworn staffing shortages.** Currently without the ability to use scheduling software or technology, the unit utilizes

one Sergeant and three Officers to handle all overtime and on-duty detail deployments for events, tourism, and patrol backfill. Since inception and launch of this new team in early 2023, the unit has deployed over 2000 sworn members to work over 50 different deployments, including Union Square Safe Shopper, unplanned special events, and the President of the United States visit to San Francisco. Moreover, the workload for these types of deployments may be spontaneous requiring significant amounts of ongoing administrative support, coordination with Field Operations, and individual members.

### Recommendations and Considerations

- **As the analytical arm of SDU is distinct from its operational duties, the Project Team recommends building out the analytics side of SDU with additional official responsibilities and staff.** First, the Department should consider modifying SDU's structure so that a supervisor-level position leads all analytical projects and initiatives for the Administration Bureau and for Staff Services. A professional staff leadership position would promote continuity in the unit and would also be the appropriate classification for an individual responsible for long-term planning, project management, personnel management, and analytical execution. Second, additional analytical staff would enable SDU to provide ongoing analytical support to other units in Staff Services and in the Administration Bureau; all work would be directed by supervisor-level position. Shared work responsibility for three additional Senior Administrative Analysts may take the following form:
  - One Senior Administrative Analyst would focus predominantly on long-term SDU projects, transfers and deployment, and ongoing reports.
  - One Senior Administrative Analyst would focus on providing project work and analytical support to SFDHR/Recruitment, Retention, and Backgrounds and assist with SDU projects as needed
  - One Senior Administrative Analyst would focus on the Academy Division (Basic Recruit Course and Field Training) and respond to PRAs and other internal and external requests
- **The Department should determine how to execute Proposition E ongoing.** The Proposition calls for a report every odd year. The Department should determine how to make the reporting process relevant and sustainable, and the Department the City must factor the work here into ongoing resource conversations and decisions.
- **SDU should explore technological support to alleviate the amount of manual processes associated with backfill and event deployments.** The backfill team may also benefit from some civilian support as most duties are administrative in nature. This may allow the Department to reallocate its limited sworn staffing resources.
- **SDU should determine methodologies for quantifying workload to be used in future analyses.** At this time, all positions in the unit are classified as non-scalable. Tracking projects and estimated hours required may be one such method. The Manager-level position should invest time and effort into determining performance metrics for the unit.

| Staffing and Deployment Unit |          |             |          |          |             |           |
|------------------------------|----------|-------------|----------|----------|-------------|-----------|
|                              | SWORN    |             |          | CIVILIAN |             |           |
|                              | Current  | Recommended | Need     | Current  | Recommended | Need      |
| <b>SDU</b>                   | <b>7</b> | <b>7</b>    | <b>0</b> | <b>2</b> | <b>4</b>    | <b>+2</b> |
| Lieutenant                   | 1        | 1           | 0        |          |             |           |
| Sergeant                     | 3        | 3           | 0        |          |             |           |
| Officer                      | 3        | 3           | 0        |          |             |           |
| Analytics Manager            |          |             |          | 0        | 1           | +1        |
| Sr. Administrative Analyst   |          |             |          | 2        | 3           | +1        |

### *Concealed Carry Weapon (CCW) Unit*

In June 2022, the Supreme Court ruled on concealed carry weapon laws that has created a spike in CCW license applications in the City and County of San Francisco. With these legislative changes, the Department created a new CCW Unit in January 2023 under Staff Services to research best practices, industry standards, and state/federal law related to CCWs. The unit started with one Lieutenant to launch and lead all aspects of the new unit, and has since assigned one Sergeant, two modified-duty Officers, and three part-time retirees. Since its inception, the unit has created a plan and process for investigating and administering CCW applications, developed a CCW Unit manual, and vetted nine different firearms training providers. The unit completely processed and issued over 70 CCW licenses out of approximately 350 applications, while still receiving 10 new applications per week. The remaining applications are pending various steps in the application process such as firearm training or psychological evaluation. It has also been estimated that each application takes roughly 6-7 hours to process completely.

### *Recommendations and Considerations*

**The unit should continue to track CCW applications and amount of workload to better identify staffing needs for future analyses.** Due to the unique nature of this new and evolving unit, all positions have been identified as non-scalable. The project team recommends the unit continue to utilize one Lieutenant to oversee all aspects of the CCW process, including continued research of applicable laws, trends and best practices, and staffing needs. The project team also recommends one Sergeant and two Officers to continue the current process as it seems sufficient for handling new incoming applications. Lastly, an administrative Clerk or Management Assistant will be beneficial to the unit to handle the administrative tasks, as well as reduce the need for part-time retirees in the unit. Furthermore, the Department should consider this new unit as another area for civilianization if the job responsibilities do not require sworn members.

| Concealed Carry Weapon Permits |          |             |           |          |             |           |
|--------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                                | SWORN    |             |           | CIVILIAN |             |           |
|                                | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>CCW Permits</b>             | <b>1</b> | <b>2</b>    | <b>+1</b> | <b>0</b> | <b>3</b>    | <b>+3</b> |
| Lieutenant                     | 1        | 1           | 0         |          |             |           |
| Sergeant                       | 0        | 1           | +1        |          |             |           |
| CCW Investigators              |          |             |           | 0        | 2           | +2        |
| Management Assistant           |          |             |           | 0        | 1           | +1        |

## Crime Information Services (CIS)

The Crime Information Services (CIS) is composed of two sections and is responsible for the management of records, property control, and crime analysis. According to regulations and mandates, CIS maintains a database for all stolen, lost, and recovered property entered into evidence, as well as property destroyed. The Division maintains all evidence and found property in a secure facility and compiles statistics and performs analysis of Department resources. Recommended staffing for CIS is presented below.

| Crime Information Services |           |             |            |           |             |            |
|----------------------------|-----------|-------------|------------|-----------|-------------|------------|
|                            | SWORN     |             |            | CIVILIAN  |             |            |
|                            | Current   | Recommended | Need       | Current   | Recommended | Need       |
|                            |           |             |            |           |             |            |
| CIS - Admin                | 1         | 1           | 0          | 1         | 1           | 0          |
| Records Management         | 13        | 1           | -12        | 19        | 28          | +9         |
| Property Control           | 7         | 9           | +2         | 18        | 22          | +4         |
| <b>DIVISION TOTAL</b>      | <b>21</b> | <b>11</b>   | <b>-10</b> | <b>38</b> | <b>51</b>   | <b>+13</b> |

### CIS - Admin

CIS is divided into Records Management and Property Control. A Captain oversees the two sections and is supported by a Clerk and two Lieutenants that manage their respective sections. The Admin Team is responsible for supporting administrative duties, serving as a liaison for Department projects, as well as distributing and overseeing staff workload. For the purpose of this analysis, the Admin positions are considered as unique and not scalable to any workload measures.

| Crime Information Services - Admin |          |             |          |          |             |          |
|------------------------------------|----------|-------------|----------|----------|-------------|----------|
|                                    | SWORN    |             |          | CIVILIAN |             |          |
|                                    | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>CISU - Admin</b>                | <b>1</b> | <b>1</b>    | <b>0</b> | <b>1</b> | <b>1</b>    | <b>0</b> |
| Captain                            | 1        | 1           | 0        |          |             |          |
| Clerk                              |          |             |          | 1        | 1           | 0        |

### Records Management

Records Management is responsible for the collection, storage, and distribution of all incident reports. These reports are submitted by Department members, outside agencies, and by members of the public using the Department's website (CopLogic) and/or the City's 311 system. Records Management also

keeps and maintains historic records, with the added responsibility of ensuring that all digital records are searchable and available to be used for statistical and investigative purposes. Another essential duty is maintaining the front window, which requires a supervisor to be present to approve requests and respond to potentially hostile citizens and/or requests that cannot be filled. Additionally, the unit also serves as the administrator for some of the software programs that the Department uses, including GovQA, CopLogic, and Laserfiche. Recommended staffing for Records Management is shown below.

| Records Management        |           |             |            |           |             |           |
|---------------------------|-----------|-------------|------------|-----------|-------------|-----------|
|                           | SWORN     |             |            | CIVILIAN  |             |           |
|                           | Current   | Recommended | Need       | Current   | Recommended | Need      |
| <b>Records Management</b> | <b>13</b> | <b>1</b>    | <b>-12</b> | <b>19</b> | <b>28</b>   | <b>+9</b> |
| Lieutenant                | 1         | 1           | 0          |           |             |           |
| Sergeant                  | 3         | 0           | -3         |           |             |           |
| Officer                   | 9         | 0           | -9         |           |             |           |
| Chief Clerk               |           |             |            | 2         | 4           | +2        |
| Senior Clerk              |           |             |            | 17        | 24          | +7        |

### Recommendations and Considerations

**Records Management faces many challenges due to recent turnover and current vacancies.** As of June 2023, the unit is staffed with nine modified-duty Officers, three modified-duty Sergeants, one Lieutenant, and 17 clerks. In practice, many of the staff members are cross-trained in the areas listed below but have primary assignments and responsibilities. Typically, the Lieutenant is the Officer in Charge (OIC) with one Sergeant and two Chief Clerks to provide supervision of the whole unit for both day and swing shift. However, the unit also utilizes members on modified duty due to high levels of workload and vacancies.

**All tasks performed by Records Management can be performed by civilian staff.** This is a civilian unit composed predominantly of Clerks who are used interchangeably. However, there are some Officers assigned to the unit. Most are on temporary modified duty (TMD) or non-public contact and are placed here due to work activity restrictions, but there are also several Officers who hold *permanent* work restrictions. There is an opportunity to civilianize these positions and utilize the sworn members in other areas of the Department as civilian/professional staff are capable of serving the same functions.

| Assignments             | Workload Measures                        | Volume (2022) | Time per Task (mins) | Total Hrs     |
|-------------------------|------------------------------------------|---------------|----------------------|---------------|
| Report Request Team     | # of Report Requests                     | 27,329        | 5                    | 2,277         |
| Report Request Team     | # of External Agency Requests            | 6212          | 30                   | 3,106         |
| Firearms FCN Processing | # of Firearm FCNs Processed (old system) | 1,282         | 15                   | 321           |
| Firearms FCN Processing | # of Firearm FCNs Processed*             | 1,282         | 5                    | 107           |
| Data Entry Team         | # of Data Entry Reports                  | 10,463        | 10                   | 1,744         |
| LIAS                    | # of LIAS Documents                      | 63,009        | 5                    | 5,251         |
| <b>Total Hours</b>      |                                          |               |                      | <b>12,806</b> |

\*New technology has improved firearms FCN processing times.

Previously there were two Sergeants who provided oversight for the sworn members within the Division but currently there is one Lieutenant, three modified duty Sergeants, and two Chief Clerks who are responsible for supervising nine Officers and 17 Clerks within Records Management. The Lieutenant being heavily involved in the day-to-day operations has limited the overall capacity of the sub-units and is not

feasible for the long-term. As mentioned above, with the recommendation to civilianize Records Management, the Project Team recommends four Chief Clerks to oversee daily operations for day and swing watch.

Duties and responsibilities of personnel assigned to Records Management include fulfilling any report requests from members of the public, outside agencies, and insurance companies; entering stolen and/or lost and found property into the California Law Enforcement Telecom System (CLETS) and entering reports from outside agencies; entering stolen and/or lost records regarding firearms into the California Law Enforcement Telecom System (CLETS) and entering reports from outside agencies; scanning and entering traffic reports, evidence sheets, arrest reports, non-arrest reports, COPLOGIC reports, FCNs, stolen and recovered vehicle reports, and crime lab reports into the Laserfiche Imaging Archive System (LIAS); and sealing of court documents and supporting requests from external law enforcement agencies. The mailroom and external background requests are also functions within Records Management, each of which requires one full-time employee.

Over the past few years, Records Management has been diligently working to fulfil a number of requests that have been backlogged due to staffing shortages, Covid-19, and the Shelter-in-Place policy by the City and County of San Francisco. Similar to the rest of the Department, Records Management has faced various challenges such as navigating remote employees and lack of technological and equipment resources. As of July 2023, Records Management shows a backlog of 685 GovQA requests, 210 Background requests, and over 20,000 Automated Firearms System (AFS) entries.

The Project Team recommends hiring more civilian clerks to fill current vacancies as result of retirements and to reduce the workload backlogs. Additionally, the unit would benefit greatly from software and systems that could automate some of the time-consuming manual processes currently performed by the Clerks. Even with the support from temporarily assigned members, the unit is significantly understaffed and requires additional full-time dedicated staff to fulfil operational needs.

### ***Property Control***

Property Control, often referred to Property Control Division (PCD), is responsible for maintaining and processing all property and evidence that is entered into the custody of the San Francisco Police Department. Property Control also handles evidence for SFPD investigations and ensures that evidence is barcoded and entered into the Evidence on Q system. This includes the collection, storage and tracking of all evidence including firearms, narcotics, and cash, from District Stations and other units. PCD maintains the important chain of custody for all evidentiary items at various locations and is also responsible for researching and returning lost or stolen items that are processed. A recent organizational restructuring moved the Supplies Unit from the Fiscal Division to Property Control. A supervising Lieutenant has oversight over Property Control, which is currently composed of both sworn and civilian employees, including Officers, Storekeepers, one Account Clerk, one Administrative Clerk, and part-time retirees (960s).



| Property Control        |              |             |           |                 |             |           |
|-------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                         | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                         | Current      | Recommended | Need      | Current         | Recommended | Need      |
| <b>Property Control</b> | <b>7</b>     | <b>9</b>    | <b>+2</b> | <b>18</b>       | <b>22</b>   | <b>+4</b> |
| Lieutenant              | 1            | 1           | 0         |                 |             |           |
| Sergeant                | 1            | 2           | +1        |                 |             |           |
| Officer                 | 5            | 6           | +1        |                 |             |           |
| Senior Storekeeper      |              |             |           | 1               | 1           | 0         |
| Storekeeper             |              |             |           | 15              | 19          | +4        |
| Account Clerk           |              |             |           | 1               | 1           | 0         |
| Sr. Clerk Typist        |              |             |           | 1               | 1           | 0         |

### Recommendations and Considerations

Property Control is split into multiple subunits located at three different locations. They are also in the process of preparing for its relocation before which all items will need to be barcoded or disposed of.

Thousands of old cases will need to be reviewed to determine if property can be disposed of and support is also needed with barcoding, destruction, packing, and evidence transport. The magnitude of this project alone will require significant staffing which Property Control will not be able to handle on its own without disrupting daily operations. To effectively staff PCD, the Project Team recommends additional Storekeepers and part-time Officers (960s) and/or utilizing Officers who are on Temporary Modified Duty (TMD) to provide support.

Full duty Officers within Property Control have specialized assignments while civilian staff are cross trained and share responsibilities of the core functions described below.

Currently there is one supervising Lieutenant and one Sergeant to oversee Property Control. There is an immediate need for an additional Sergeant to support daily operations, cross-train staff, facilitate various projects and tasks such as the Division's relocation project, and provide direct supervision of staff. Applying the span of control methodology, the Project Team recommends the addition of one Sergeant to help with supervisory duties. In addition to the Lieutenant and Sergeant that provide oversight and supervision, Property Control staffs one Account Clerk and one Storekeeper for more general administrative tasks, such as managing payroll, currency evidence, and all evidence tracking in the Evidence on Q system. Sworn staff members are needed to supervise the handling of certain types of evidence and property.

Full duty Officers and Storekeepers are responsible for the initial collecting, sorting, categorizing, and data entry of all property and evidence being received and released. Officers conduct daily runs to the 10 District Stations and other units to collect evidence and handle items that are dropped off throughout the day. This team requires full-duty (armed) Officers to handle evidence and property which often includes firearms. With the implementation of Evidence on Q, all items are now being tracked through barcodes.

A workload-based methodology is applied to determine staffing for this sub-unit and uses the following measures from 2022 to determine appropriate staffing levels: 10 hours per day for daily station runs

(collection and data entry), 105,160 total property items collected and processed, and approximately 11,333 items released from the front counter. Due to current staffing shortages, often times members are pulled from their primary assignment to cover the front counter.

The firearm processing team is responsible for the daily intake of firearms, release of firearms and related evidence, and the destruction of firearms. Staff members examine firearms, review case reports, categorize firearms, photograph firearms, maintain a firearms database, and cross reference items in various data systems. This team also now pulls daily gun reports to determine if they meet the criteria to be sent to the Crime Gun Information Center (CGIC) for further investigation. Unit members also prepare firearms for lab testing and destruction when needed. Firearms requiring destruction must be properly documented and dismantled.

A workload-based methodology is applied factoring in the total number of firearms processed annually. In 2022, there were 1,247 firearms processed, each taking approximately one hour. Additionally, the unit has approximately 7,000 firearms currently backlogged that have not been processed due to current staffing shortages. Using the previously established workload-based methodology, the Project team recommends two Officers and two Storekeepers to perform these particular responsibilities. The temporary light duty Officers and part-time retirees can also assist as needed.

Duties for the Narcotics team include storing and maintaining narcotics evidence, destruction of narcotics, and transporting substances to the Alameda Crime Laboratory for testing. Sworn officers retrieve evidence from the narcotic drop box located at Property Control, ensure the items are packaged and barcoded properly, and enter information into the Department's data systems. These Officers receive requests for items to be tested from Department members and specialized units, and the District Attorney's office. Officers also transport items that need to be destroyed and are often required to provide courtroom testimony. A workload-based methodology is applied factoring in the total number of narcotics envelopes received for intake, the total number of envelopes sent to the Alameda County Sheriff's Office for narcotics testing, and the total number of trips to Alameda for testing. In 2022, there were a total of 6,832 envelopes received at intake and 3,749 envelopes sent out for testing. Due to staffing shortages, less trips were taken, roughly 50 in 2022, but ideally at least two trips per week would be taken to Alameda for consistent testing. It should be noted that each envelope often contains multiple drugs. Based on these measures, the Project Team recommends additional Officer support.

The Holds and Destruction Team retains items that may be needed for investigations and disposes of items that investigators have determined are no longer needed. Investigators with case property in storage are sent forms on a regular basis to maintain an updated status of the items. This team supports destruction, donation, and recycling of items, such as e-waste, metal items, and biohazards. In 2022, this team processed 1,568 items requiring holds, and 34,422 items requiring destruction. Time per task is highly variable. These positions are unique and are not scalable to any workload measures. However, the team is also facing backlogged cases that need review and processing and the Project Team recommends two Storekeepers and additional support from part-time retirees.

The Lost and Found unit is responsible for returning property to rightful owners. Lost and found items are kept in a separate area from evidence. Items are booked into a database with as much identifying

information as possible, and staff members conduct various searches while attempting to locate the owner of the property. The team must also coordinate with the FounDrop webpage for found items with unknown owners, as well as collaborate with Investigations and SFPD's Legal team. The function of this Parcel and Auctions within Property Control is to prepare items for shipping, such as found property and evidence to other agencies, and to maintain the Property room webpage for auctioning items. The Storekeepers in Lost and Found, FounDrop, Parcels, and Auctions should all work closely together and be crossed train. These positions are unique and considered as non-scalable. The Project Team recommends four Storekeepers to effectively manage these various responsibilities in Property Control.

PCD also provides uniforms and equipment for sworn officers and uniformed civilians, including stars, vouchers, radios, and helmets. Staff track the assignment of stars and equipment, maintain files for uniform vouchers, and report to the Fiscal Unit on expenditures. This is a unique position and is considered non-scalable for this analysis.

The Overflow Warehouse stores items long-term, such as large bulky items, narcotics, bicycles, and freezer items. It also supports entry of items submitted from the Crime Lab. This team also supports destruction, donation, and recycling of items, such as e-waste, metal items, and biohazards. The unit is responsible for barcoding legacy items and adding them to the Evidence on Q database. These positions are classified as unique and non-scaling. The Project Team recommends four Storekeepers and utilizing part-time retirees as needed.

The Supplies Unit manages the procurement of all supplies needed by Department personnel and distributes the items to District Stations and specialized units. This includes stationary items, office supplies, and cleaning products. The unit also provides reproduction services including printing of brochures, pamphlets, and other materials needed by staff. The Supplies Unit is currently operated by one Senior Storekeeper (Supervisor), two Storekeepers and one Clerk. The Supervising Storekeeper is based on span of control, whereas the other positions are considered non-scalable for this analysis.

# Strategic Management Bureau

## Overview

The Strategic Management Bureau (SMB) is responsible for implementing tools and best practices regarding organizational change while simultaneously integrating change initiatives into the Department's strategic framework. The Department currently faces more than a dozen major change initiatives, many driven by external factors, such as the California Department of Justice (CalDOJ) Collaborative Reform Initiative (CRI), the San Francisco Office of Racial Equity's Racial Equity Action Plan (REAP), the Mayor's policing reform initiatives, and new legislation at the local, state, and federal levels.

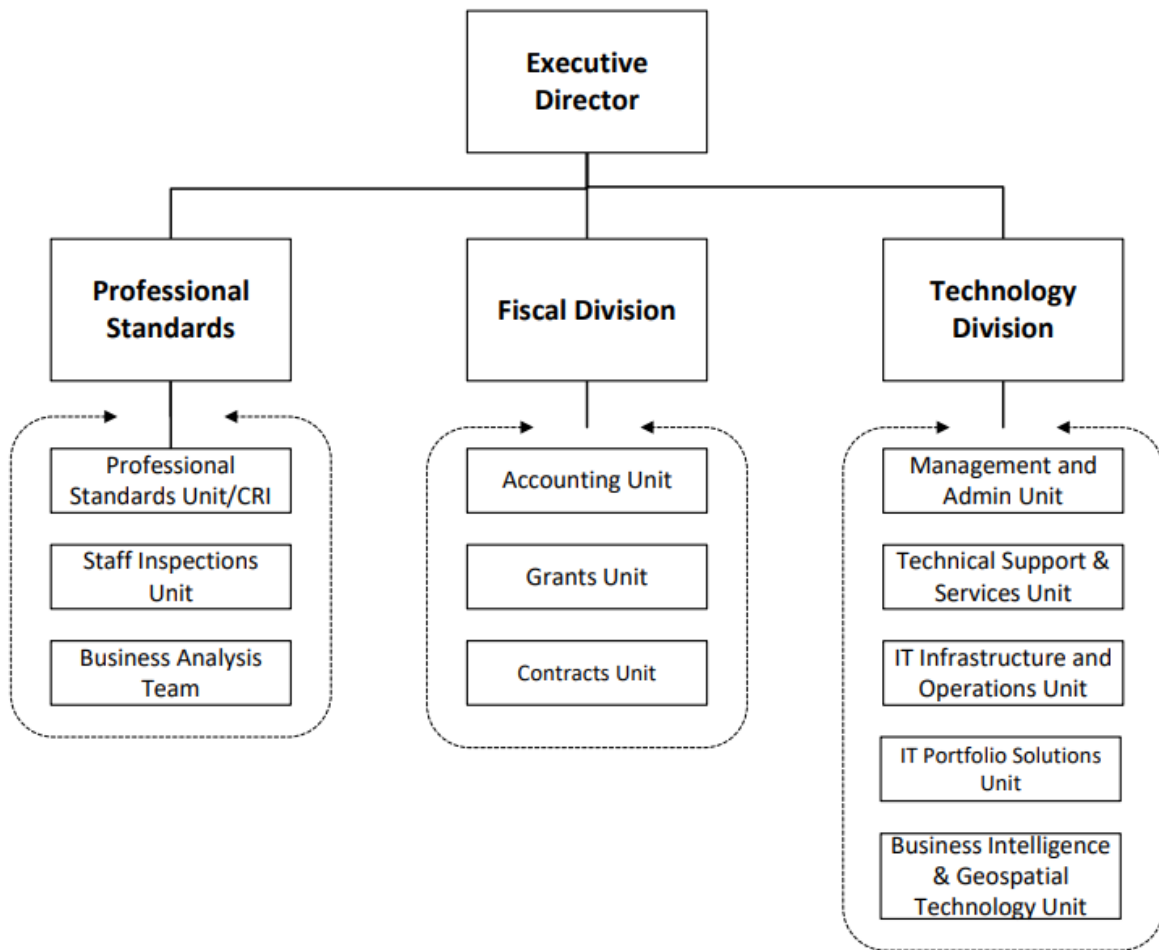
Strategic Management is broken into one unit and two Divisions: Professional Standards and Principled Policing (PSPP) Unit, Fiscal Division, and Technology Division. PSPP works collaboratively with internal and external stakeholders to update policies, implement policy changes and initiatives, and drive improvements rooted in reform efforts. The Strategic Management Bureau is also responsible for ensuring financial stewardship. SMB puts technological and procedural systems in place, as well as the monitoring and maintenance thereof, to enable members to do their jobs effectively. Finally, the Strategic Management Bureau coordinates annual and longer-range strategic planning efforts, which set and communicate the Department's priorities, both internally and externally, as to where effort and resources should be directed.

## Recommended Staffing

The table below provides a staffing overview for the various Divisions within the Strategic Management Bureau. While sworn staffing levels are appropriate to meet workload demands, there is a significant need for highly trained professional staff with expertise in analytics and technology. A detailed analysis for each Division/unit is provided in the following sections.

| Strategic Management Bureau |          |             |           |           |             |            |
|-----------------------------|----------|-------------|-----------|-----------|-------------|------------|
| Division or Unit            | SWORN    |             |           | CIVILIAN  |             |            |
|                             | Current  | Recommended | Need      | Current   | Recommended | Need       |
| SMB - Admin                 | 0        | 0           | 0         | 2         | 3           | +1         |
| Professional Standards      | 8        | 6           | -2        | 9         | 18          | +9         |
| Fiscal Division             | 0        | 0           | 0         | 12        | 15          | +3         |
| Technology Division         | 1        | 1           | 0         | 49        | 78          | +29        |
| <b>BUREAU TOTAL</b>         | <b>9</b> | <b>7</b>    | <b>-2</b> | <b>72</b> | <b>114</b>  | <b>+42</b> |

## Organizational Chart

**Strategic Management Bureau**

## Methodologies Used to Determine Staffing

Staffing for the Strategic Management Bureau is determined using the following methodologies. Examples are provided below.

### Ratio-based Methodology

The Project Team used a ratio-based span of control methodology to determine the appropriate staffing levels for supervisory roles based on the targeted number of direct reports for a specific unit/function. For example, span of control for the Program Manager of the Business Analysis Team scales at a rate of one full-time equivalent (FTE) per 10 direct reports; the Business Analysis Team currently has seven Analysts which can be managed by one Program Manager. Another example is the Accounting Unit in the Fiscal Division, where a ratio based on the number of sworn staff in the Department is used to determine staffing.

### Non-scaling Methodology

Many of the units and roles within the Strategic Management Bureau are specialized and are not scalable to any performance measures. These positions are unique and staffing levels are determined by Department leaders and key decision makers.

## Recommended Staffing by Division and Unit

### Strategic Management Bureau – Administration

The Strategic Management Bureau is managed by a civilian Executive Director who reports directly to the Chief of Police and receives administrative support from an Executive Secretary. These positions are unique and considered non-scalable for the purpose of this analysis.

| Strategic Management Bureau |              |             |      |                 |             |           |
|-----------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                             | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                             | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>Administration</b>       |              |             |      | <b>2</b>        | <b>3</b>    | <b>+1</b> |
| Executive Director          |              |             |      | 1               | 1           | 0         |
| Manager                     |              |             |      | 0               | 1           | +1        |
| Executive Secretary         |              |             |      | 1               | 1           | 0         |

The Project Team recommends adding a Manager to support the Executive Director and to provide additional oversight and leadership for the Bureau. This position would be well-versed in the Department's budget process and technologies and understand the functions of all three Divisions within the Bureau. As the Department prepares to transition to a brand-new Records Management System, this position would be responsible for assisting with implementation, oversight, and communication throughout the Department.

### Professional Standards and Principled Policing (PSPP) Unit

Members of PSPP are responsible for working collaboratively with internal and external stakeholders to update policies, implement policy changes and initiatives, drive improvements rooted in reform efforts, and work with leadership to determine strategic goals and annual initiatives. Professional Standards is composed of four units who work collaboratively on reform initiatives and various Department priorities.

| Professional Standards and Principled Policing Unit |              |             |           |                 |             |           |
|-----------------------------------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                                                     | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                                                     | Current      | Recommended | Need      | Current         | Recommended | Need      |
|                                                     |              |             |           |                 |             |           |
| PSPP - Admin                                        | 1            | 1           | 0         | 1               | 1           | 0         |
| Prof. Standards (CRI Team)                          | 6            | 2           | -4        | 0               | 3           | +3        |
| Staff Inspections Unit                              | 1            | 3           | +2        | 0               | 2           | +2        |
| Business Analysis Team                              | 0            | 0           | 0         | 8               | 12          | +4        |
| <b>DIVISION TOTAL</b>                               | <b>8</b>     | <b>6</b>    | <b>-2</b> | <b>9</b>        | <b>18</b>   | <b>+9</b> |

### PSPP – Administration

A Captain and Lieutenant provide general oversight of PSPP, with a Manager position serving as both the Executive Director's lead on special initiatives – policy implementation coordination and strategic

planning – and the Manager of the Business Analysis Team (BAT). Given the leadership responsibilities of these positions, they are considered non-scalable.

| Professional Standards and Principled Policing Unit |              |             |          |                 |             |          |
|-----------------------------------------------------|--------------|-------------|----------|-----------------|-------------|----------|
|                                                     | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |          |
|                                                     | Current      | Recommended | Need     | Current         | Recommended | Need     |
| <b>PSPP - Admin</b>                                 | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Lieutenant<br>Manager                               | 1            | 1           | 0        | 1               | 1           | 0        |

### *Professional Standards Unit – CRI Team*

The Professional Standards Unit, also referred to as the CRI Team, has the primary responsibility of driving Department-wide change initiatives relating to the Collaborative Reform Initiative (CRI) with the California Department of Justice (CalDOJ). Prior to January 2019, the CRI Team was composed of mostly sworn Officers. However, Department leadership determined that it would be more appropriate to have Sergeants in these roles, as the new direction of CRI would require more communication with executive sponsors and Command Staff. The unit is overseen by one Lieutenant and is currently composed of two Sergeants and four Officers. Team members are assigned to support a portfolio of recommendations for five different focus areas/objectives that were identified by the DOJ (Use of Force, Bias, Community Policing, Accountability, and Recruitment). Each Sergeant oversees their own focus area(s) which typically contains more than 30 recommendations. Their duties include collaborating with project managers, communicating with executive sponsors and external partners (e.g. CalDOJ and Hillard Heintz), facilitating meetings & workgroups, writing recommendations, and providing supporting documents.

The work completed by the CRI Team is complex and involves collaboration with various stakeholders throughout the Department. Significant progress has been made with the Collaborative Reform Initiatives as it has been the Department's top priority. As of June 30, 2023, the Department is in substantial compliance with 245 of the 272 (90%) DOJ recommendations. While the goal of the CRI team is to have the remaining 27 recommendations finalized by April 2024, the unit's focus will shift towards sustainability efforts, which includes conducting reviews to ensure that all action items associated with the CRI recommendations are being completed consistently by the Department.

The CRI Team has consolidated the remaining recommendations into individual project plans and will prioritize the different initiatives within those plans. The objective and focus of this unit will continue to evolve so these positions are considered as non-scalable for the purpose of this staffing analysis. As additional information is collected and work assigned, the Project Team recommends that a workload-based methodology be used in future analyses.



| Professional Standards and Principled Policing Unit |          |             |           |          |             |           |
|-----------------------------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                                                     | SWORN    |             |           | CIVILIAN |             |           |
|                                                     | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Prof. Standards (CRI Team)</b>                   | <b>6</b> | <b>2</b>    | <b>-4</b> | <b>0</b> | <b>3</b>    | <b>+3</b> |
| Sergeant                                            | 2        | 2           | 0         |          |             |           |
| Officer                                             | 4        | 0           | -4        |          |             |           |
| Senior Admin Analyst                                |          |             |           | 0        | 2           | +2        |
| Management Assistant                                |          |             |           | 0        | 1           | +1        |

For this unit's scope of work, it is essential to include staff that retain institutional knowledge that is specific to policing: how members patrol, how members are using force, how members are interacting with the community, etc. However, the unit could also benefit from having a dedicated Analyst in the unit who can provide administrative support in the areas of change management and/or policy development and implementation. Having an analyst working collaboratively with sworn members will align with the unit's objective of sustaining changes from the CRI recommendations and allow the Department to utilize sworn members elsewhere. The Project Team recommends adding one Analyst position to provide additional administrative support.

### *Staff Inspections Unit (SIU)*

The Staff Inspections Unit (SIU) serves as an internal audit unit for the entire Department. The unit is tasked with monitoring ongoing compliance with the Department's wide range of policies and procedures, and for conducting audits that are requested by various external agencies. SIU is a specialized unit; all members receive training and certification in law enforcement audit procedures. The unit frequently handles confidential information and must abide by the Generally Accepted Government Auditing Standards (GAGAS).

The unit has focused its efforts on reviewing all accountability recommendations that were implemented through CRI. SIU currently operates with one Sergeant who is supported part-time by an Analyst assigned to the Business Analysis Team (BAT).

**The Staff Inspections Unit's current staffing and limited capacity makes it difficult to support the entire Department.** The team needs dedicated Analysts to develop reports and manage large datasets that are pulled routinely from various systems. Additional sworn members are also needed to enable the unit to work on multiple audits and inspections simultaneously. As use of force policies change and new legislation is passed, the volume of compliance-checking from the Body Worn Camera Unit will also continue to increase to ensure the Department is compliant with all new requirements.

| Professional Standards and Principled Policing Unit |              |             |           |                 |             |           |
|-----------------------------------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                                                     | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                                                     | Current      | Recommended | Need      | Current         | Recommended | Need      |
| <b>Staff Inspections Unit</b>                       | <b>1</b>     | <b>3</b>    | <b>+2</b> | <b>0</b>        | <b>2</b>    | <b>+2</b> |
| Sergeant                                            | 1            | 1           | 0         |                 |             |           |
| Officer                                             | 0            | 2           | +2        |                 |             |           |
| Senior Admin Analyst                                |              |             |           | 0               | 2           | +2        |

The number of hours dedicated to complete audits is not currently tracked and therefore the positions within the unit are recognized as non-scalable in this analysis. The Project Team recommends that SIU develop, track, and monitor metrics on audit completion so that unit staffing can be determined using a workload-based methodology in the future. Based on the unit's needs and growing responsibilities, the Project Team recommends the addition of two dedicated Analysts and two Officers to allow the unit to function efficiently and to ensure Department accountability.

### *Business Analysis Team (BAT)*

The Business Analysis Team (BAT) was established in 2018 to centralize data-related work across the Department. Prior to 2018, there were no delineated roles between crime analysts and data analysts. The goal of BAT is to provide data to all stakeholders in a way that is informative, interesting, and accurate. The unit supports the Department with non-operational analytical requests and aims to improve data-driven decision making. The unit's primary responsibilities are to provide data analysis and generate various mandated reports to federal, state, and local officials. Some mandated reports include the Uniform Crime Reporting (UCR) Program, use-of-force reports, stop data reports, Law Enforcement Enterprise Portal Reporting (FBI), and local MOU reports. The Business Analysis Team is also responsible for responding to legal inquiries, CLERY requests (requirements of educational institutions), and other requests from stakeholders such as the Chief of Police, the Mayor's Office, and the Board of Supervisors.

BAT is comprised of one civilian Manager who oversees seven Senior Administrative Analysts and one Project Manager. The Analysts work collaboratively to respond to requests and generate routine reports but must also manage various projects within their specialized areas of focus. Focus areas include a data transparency program with the Department of Police Accountability, development of academic partnerships, data development for Department General Orders, strategic planning, dashboard development, and internal database development. In addition, each Analyst must also dedicate time to provide direct support to other units throughout the Bureau and Department (CRI Team, Staff Inspections Unit, Written Directives Unit, Policy Public Affairs Office).

Data collection and transparency are critical to the Department. Trends toward data-driven decision-making and increased data reporting requirements will continue to place greater pressure on the Business Analysis Team. BAT serves as a critical data team both internally (helping the Department understand what the data means) as well as externally (providing information to government officials and members of the public). With the growth of data collection and systems, the Business Analysis Team is no

“data rich”, however, a lack of data manipulation, coding, and analytical skills hinders the team’s ability to conduct more complex analysis over time.

**Recently the Business Analysis Team has been directed to support the Strategic Management Bureau is more strategic level, enterprise-wide project, and change management initiatives.** The department receives, on average, 4 major change directives from the legislature, Executive Branch, Police Commission, and elsewhere, that require skilled and dedicated resources to develop and implement. Major project delivery for non-IT based projects have traditionally been a challenge for the department. As such, one Sr Admin Analyst has been hired to directly support major projects and strategic level initiatives. These projects include things like the decennial station boundary analysis, department and interagency strategic planning, annual department level budget prioritization, and responding to process and change initiatives recommended or mandated internally or by third parties. Additionally, in support of major change initiatives, the Business Analysis Team has been increasing the amount of time dedicated to Academic level engagement with various institutions of higher education, and other think tanks. This engagement, tied to potential growth in evidence based policing practices in the SFPD, may yield benefits to efficiency and effectiveness across the department.

**Current staffing and the growing demand for data analyses and reporting from the Business Analysis Team has not allowed the unit to operate to its full potential.** Some of the required statutory reports are not submitted by required deadlines and the unit is unable to execute their plans for new development projects. Analysts are unable to devote time to more complex analytical work and fulfilling requests for analytical support from other Bureaus/units has been challenging. With only one Project Manager on staff, only one major initiative can be handled at this time, despite the average of 4 major projects per year. Additionally, with a lack of dedicated analysts to assist with evidence- based policing evaluation, the promise of testing and keeping what works remains just a promise. To meet required deadlines and provide a level of service that enables data-driven decision making, the Project Team recommends the addition of one Senior Administrative Analyst and one Senior Information Systems Engineer to allow the Business Analysis Team to meet their growing demand and better serve the Department.

| Professional Standards and Principled Policing Unit |              |             |      |                 |             |           |
|-----------------------------------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                                                     | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                                                     | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>Business Analysis Team</b>                       |              |             |      | <b>8</b>        | <b>12</b>   | <b>+4</b> |
| Project Manager                                     |              |             |      | 1               | 1           | 0         |
| Senior Admin Analyst                                |              |             |      | 7               | 10          | +3        |
| IS Engineer                                         |              |             |      | 0               | 1           | +1        |

At this time, the work performed by the Business Analysis Team varies immensely in scope and nature; therefore, the positions within BAT are recognized as non-scalable for this staffing assessment. The Project Team recommends that BAT develop and track metrics that represent workload for use in future analyses.

## Fiscal Division

The Fiscal Division is divided into three units and is responsible for carrying out all administrative functions related to budgeting, accounting, contracts, and grants. This includes executing the Department's annual budget, financial plans, financial analysis, supplemental appropriations, grant awards, and other revenue programs. The Chief Financial Officer provides oversight over the Division and is supported by three managers: Budget Manager, Contracts Manager, and Accounting Manager.

| Fiscal Division         |          |             |          |           |             |           |
|-------------------------|----------|-------------|----------|-----------|-------------|-----------|
|                         | SWORN    |             |          | CIVILIAN  |             |           |
|                         | Current  | Recommended | Need     | Current   | Recommended | Need      |
| Fiscal Division - Admin |          |             |          | 1         | 3           | +2        |
| Accounting Unit         |          |             |          | 7         | 8           | +1        |
| Grants Unit             |          |             |          | 3         | 3           | 0         |
| Contracts Unit          |          |             |          | 1         | 1           | 0         |
| <b>DIVISION TOTAL</b>   | <b>0</b> | <b>0</b>    | <b>0</b> | <b>12</b> | <b>15</b>   | <b>+3</b> |

### Fiscal Division – Administration

Currently, the Fiscal Division is understaffed due to several vacancies which has limited its operating efficiencies. A Grant Analyst position is currently vacant and the Budget Manager position has been vacant since December 2022. This has required a reprioritization of staff time toward only high-priority projects, and ultimately, project timelines have been significantly delayed and other initiatives suspended indefinitely, resulting in providing a lower level of service and support to Department staff.

The approval of the Acquisition of Surveillance Technology Ordinance (19B) by the San Francisco Board of Supervisors has also impacted the overall capacity of the Fiscal Division. The 19B ordinance requires Departments obtain Board approval for any technologies subject to the Surveillance Technology Ordinance. The ordinance requires the Department to go through a Surveillance Technology Review Process, which includes additional administrative work to adhere to the requirements. The significant amount of staff time and resources required to put together a surveillance technology review package has placed a significant strain on staffing resources. The various review packages require the coordination and input of various stakeholders before submission and presently, the work is performed ad-hoc, primarily by the Chief Financial Officer.

Additionally, the citywide Office of Contracts Administration has been revising its guidance and instructions to Departments on what types of technology commodities and services are eligible for the Technology Marketplace. Factors determining the applicability may include, but are not limited to, the cybersecurity risk factor, a purchase covering multiple fiscal years, or instances wherein the City desires to higher contract liability thresholds. More and more information technology service contracts that were once procured through the Technology Marketplace now warrant a separate solicitation and contract agreement. With the increased workload and limited capacity, the Project Team recommends the addition of a Senior Administrative Analyst to provide direct support to the Contracts Manager and Budget Manager and to facilitate requests for 19B Surveillance Ordinance Requirements.

| Fiscal Division                |              |             |      |                 |             |           |
|--------------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                                | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                                | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>Fiscal Division - Admin</b> |              |             |      | <b>1</b>        | <b>3</b>    | <b>+2</b> |
| Chief Financial Officer        |              |             |      | 1               | 1           | 0         |
| Budget Manager                 |              |             |      | 0               | 1           | +1        |
| Senior Administrative Analyst  |              |             |      | 0               | 1           | +1        |

### Accounting Unit

The Accounting Unit provides centralized accounting support for the whole Department. Responsibilities include reviewing, analyzing, and interpreting City accounting records and policies; identifying and allocating revenue and expenditures; financial record keeping within complex accounting systems; processing of deposits, reimbursements, and interdepartmental charges; reviewing invoices and purchase orders; and presenting accounting activity to various Department members. The unit is managed by an Accounting Manager who is currently supported by two Supervising Accountants, an Accountant, and three Senior Account Clerks.

The City's transition to a new financial management system has created many challenges for the entire Division and has reduced the overall productivity of staff within the Accounting Unit. Although the new system has some new/additional functionalities, there are limitations and inefficiencies within the system that have impacted the unit. For example, previous functionality that enabled employee reimbursements to be processed via batch processing is no longer possible and this has lengthened the amount of time required to process each document and the work required to perform the task. Changes in accounting and procurement policies has also added additional administrative time to process requisitions and purchase orders. New workloads from activities associated with Chase Center events and other projects such as the Mission Bay Transportation Improvement Fund have increased the need for additional accounting support. Staff has spent much more of their time on new workflows to ensure continued department operations are supported, but this has caused disruptions in other workloads.

| Fiscal Division        |              |             |      |                 |             |           |
|------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                        | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                        | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>Accounting Unit</b> |              |             |      | <b>7</b>        | <b>8</b>    | <b>+1</b> |
| Accounting Manager     |              |             |      | 1               | 1           | 0         |
| Accounting Supervisor  |              |             |      | 2               | 2           | 0         |
| Accountant             |              |             |      | 1               | 2           | +1        |
| Senior Account Clerk   |              |             |      | 3               | 3           | 0         |

### Grants Unit

The Grants Unit is comprised of a Grant Manager and two Grant Analysts in the Senior Administrative Analyst classification who are responsible for analytical work in the areas of grant administration. Their primary duties include preparing grant claims, preparing grant budget modifications, assisting with audits

and monitoring visits, the City's Post Audit, and preparing the general ledger. One of the Grant Analyst recently vacated a position and the Project Team recommends filling the position so the unit can fulfill all of its responsibilities.

| Fiscal Division    |              |             |      |                 |             |          |
|--------------------|--------------|-------------|------|-----------------|-------------|----------|
|                    | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |          |
|                    | Current      | Recommended | Need | Current         | Recommended | Need     |
| <b>Grants Unit</b> |              |             |      | <b>3</b>        | <b>3</b>    | <b>0</b> |
| Grants Manager     |              |             |      | 1               | 1           | 0        |
| Grants Analyst     |              |             |      | 2               | 2           | 0        |

### *Contracts Unit*

The Contracts Unit manages procurement activities related to all SFPD professional services, warranty, and maintenance contracts. The unit is operated by one Contracts Manager who is responsible for implementing contract administrative procedures; contract preparation, execution, and administration; and performing requests for proposals or other solicitation methods.

The Office of Contract Administrations recently implemented changes to the City's procurement process which has added a number of administrative requirements. The added tasks and increased processing times have made it challenging for all departments to complete contracts in a timely manner; however, current staffing is appropriate for this unit. As the Contract Manager provides unique services to the Department and the position is considered non-scalable for this staffing assessment.

| Fiscal Division       |              |             |      |                 |             |          |
|-----------------------|--------------|-------------|------|-----------------|-------------|----------|
|                       | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |          |
|                       | Current      | Recommended | Need | Current         | Recommended | Need     |
| <b>Contracts Unit</b> |              |             |      | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Contracts Manager     |              |             |      | 1               | 1           | 0        |

## Technology Division

The Technology Division provides all communication and information technology support services for the Department. The Division is divided into five units who work collaboratively to ensure that the Department's information systems are up-to-date and functioning properly, so that sworn and civilian members can perform their jobs efficiently. Members throughout the Department use various systems for record keeping, report writing, generating data, business intelligence, and data management.

High-level Department priorities and citywide trends include an effort to modernize technology platforms, which includes introducing and implementing new systems for records management and business intelligence. This will bring additional functionality for SFPD officers and become compliant with the FBI's National Incident-Based Reporting System (NIBRS).

NIBRS, which became the national standard for law enforcement crime data reporting in the US as of January 2021, represents both a significant shift and improvement in how reported crime is measured and estimated by the federal government.

SFPD is also currently working with the Department of Emergency Management (DEM) on a Computer Aided Dispatch (CAD) system which would improve the use of mobile technology and be utilized as a tool by Officers in the field. The primary role of the Technology Division is to understand the needs of end-users and develop systems and programs accordingly.

Projects and workload are only expected to increase with the nature of the Division's work gravitating towards business analysis. To keep pace with Citywide trends and standards for technological development, the Division will need to bolster its Business Analyst/Project Manager staffing capacity.

| Technology Division                  |          |             |          |           |             |            |
|--------------------------------------|----------|-------------|----------|-----------|-------------|------------|
|                                      | SWORN    |             |          | CIVILIAN  |             |            |
|                                      | Current  | Recommended | Need     | Current   | Recommended | Need       |
| Management & Admin Unit              | 0        | 0           | 0        | 6         | 7           | +1         |
| IT Infrastructure & Operations Unit  | 0        | 0           | 0        | 12        | 15          | +3         |
| IT Portfolio Solutions Unit          | 0        | 0           | 0        | 10        | 19          | +9         |
| BI & Geospatial Technology Unit      | 0        | 0           | 0        | 10        | 15          | +5         |
| IT Technical Support & Services Unit | 1        | 1           | 0        | 11        | 22          | +11        |
| <b>DIVISION TOTAL</b>                | <b>1</b> | <b>1</b>    | <b>0</b> | <b>49</b> | <b>78</b>   | <b>+29</b> |

\*The Technical Services & Support Unit currently relies on four contracted full-time employees to support their unit. Those employees are not reflected in the table above.

### Management and Administration Unit

The Management and Administration Unit provides the division with leadership, strategic management and planning, budget and procurement support, and daily administrative oversight. The Deputy Director III serves as the Chief Information Officer (CIO) and two Manager V positions serve as Deputy CIOs over the four IS Project Directors. Three business analysts provide technology procurement support and budget management, time and leave management and analysis, and an Agency CLETS Coordinator to ensure compliance with Criminal Justice Information Systems (CJIS) policies and procedures. The secretary position provides executive assistance and administrative support to the CIO and deputy CIOs.

| Technology Division                |         |             |      |          |             |           |
|------------------------------------|---------|-------------|------|----------|-------------|-----------|
|                                    | SWORN   |             |      | CIVILIAN |             |           |
|                                    | Current | Recommended | Need | Current  | Recommended | Need      |
| <b>Management &amp; Admin Unit</b> |         |             |      | <b>6</b> | <b>7</b>    | <b>+1</b> |
| Chief Information Officer          |         |             |      | 1        | 1           | 0         |
| Manager                            |         |             |      | 1        | 2           | +1        |
| Pr. IS Business Analyst            |         |             |      | 1        | 1           | 0         |
| Senior IS Business Analyst         |         |             |      | 1        | 1           | 0         |
| IS Business Analyst                |         |             |      | 1        | 1           | 0         |
| Secretary                          |         |             |      | 1        | 1           | 0         |

### *IT Portfolio Solutions Unit*

IT Portfolio Solutions manages Information Systems (IS) projects as well as applications related to the Web, HRMS and no code/low code solutions. The unit is run by a Project Director and is currently supported by 6 Project Managers (IS Business Analyst-Principal), one Programmer Analyst-Senior, and two Programmer Analysts.

Thus, IT Portfolio Solutions Unit has the responsibility for two distinct, but related areas:

- Projects
- Applications

#### **Projects**

Projects within IT Portfolio Solutions are structured to consist of Project Managers (IS Business Analyst-Principal) and Business Analysts (IS Business Analyst-Senior), the latter of which none are currently staffed.

Project Managers perform project management responsibilities of scoping out Department projects, gathering business requirements, project scheduling, executing schedules and plans with both internal and external parties, monitoring the implementation, and Go-Live – including post Go-Live stabilization. Major multi-year projects in Technology include:

- Implement a vendor RMS (Records Management System) that meets the new FBI reporting standard NIBRS (National Incident-Based Reporting System) to replace CDW (Crime Data Warehouse) which is based on an old reporting standard that the FBI will not accept.
- HRMS upgrade and migration to a sustainable infrastructure platform.
- City's Computer Aided Dispatch (CAD) replacement project with DEM.
- Fleet vehicle technology modernization project.
- Transition from A-number to DSW number with the City's Identity Access Management.
- Benchmark Analytics.
- Transition to new Department facilities/locations.
- Transition of the Department's call manager to the City-wide call manager.
- Infrastructure and foundational improvement.

Projects has no capacity to absorb additional short-term projects without impacting multi-year projects, least to say insufficient back-up coverage for existing staff when they take time-off. Additionally, there is an immediate and critical need for Business Analysts (IS Business Analyst-Senior) to conduct business and workflow AS-IS and TO-BE analyses for current and future projects.

In summary for Projects, IT Portfolio Solutions recommends the addition of one Project Manager and three Business Analysts.



## Applications

Applications within IT Portfolio Solutions is structured to consist of Programmer Analysts (IS Programmer Analyst-Principal, IS Programmer Analyst-Senior, Programmer Analyst) to cover Web Accessibility, NIBRS RMS, HRMS, and no code/low code solutions.

Using programming languages and configuration tools, Programmers perform the responsibilities of analyzing, designing, proof of concepts for stakeholders, developing, testing, and Go-Live – including post Go-Live stabilization and any troubleshooting during the life of the solution. In addition to programming for new solutions, programmers must be able to respond to all support requests of existing solutions. It also includes reviewing and improving current solutions, such as Web design simplification for an improved user experience.

No code/low code solutions use a model of rapid deployment when compared to formal projects. It is an important complement to Projects given its ability to implement solutions relatively quickly for the Department.

Current staffing does not even meet minimum coverage standards. There is no Portfolio Solutions back-up for Web, HRMS, and no code/low code solutions. Each of these three areas has only one Programmer who is specialized only in their area of responsibility.

In summary for Applications, IT Portfolio Solutions recommends the addition of two Programmers for Web and three Programmers for NIBRS RMS who would also be backup for other Programmer areas of responsibility.

| Technology Division                |                     |             |      |                        |             |           |
|------------------------------------|---------------------|-------------|------|------------------------|-------------|-----------|
|                                    | <i><b>SWORN</b></i> |             |      | <i><b>CIVILIAN</b></i> |             |           |
|                                    | Current             | Recommended | Need | Current                | Recommended | Need      |
| <b>IT Portfolio Solutions Unit</b> |                     |             |      | <b>10</b>              | <b>19</b>   | <b>+9</b> |
| IS Project Director                |                     |             |      | 1                      | 1           | 0         |
| IS Business Analyst-Principal      |                     |             |      | 6                      | 7           | +1        |
| IS Programmer Analyst – Sr.        |                     |             |      | 3                      | 8           | +5        |
| IS Business Analyst – Sr.          |                     |             |      | 0                      | 3           | +3        |

## ***IT Infrastructure and Operations Unit***

The Infrastructure and Operations Unit provides technical support and maintenance for all Networks, Systems, Storage, Security, and access controls used in Department applications and systems. The unit is led by an IS Project Director and administered by 11 IS Engineers. One of the unit's IS Engineer serves as the Department's Information Security Manager (DISO), while another supports the Department's Infrastructure. The remaining engineers are dedicated to supporting the different critical systems.

The Infrastructure and Operations Unit has been tasked with an increasing number of new projects but has not received any additional support. Current unit priorities include:

- NIBRS-RMS infrastructure setup and Network transport connectivity to AWS Cloud.
- Replacing and providing maintenance for aging infrastructure (e.g., replacing the video wall system at DOC)
- AD integration to Oracle IAM with SSO login for all the applications.
- Network upgrade to 10G with dual ring in all the core sites and district stations.
- HRMS application migration to OCI Cloud
- CELTS Migration from HOJ to PHQ and increase the bandwidth connectivity using ASE circuits.
- Increasing storage capacity and improving network performance
- Improve Infrastructure monitoring and Alerting.
- Call Manager and VOIP migration
- Setup AWS Cloud Infrastructure and migrate workloads from on-premises.
- Protecting the Department's network against the increasing number of cybersecurity threats.
- Compliance with the increasing number State and Federal regulations regarding criminal justice information

Due to the complexity of the variety of projects and technical tasks managed by each engineer, productivity is not measured through simple workload measures. However, there are industry best practices for applying a ratio of engineers based solely on specific technical functions.

The Technology Division manages a large network including 252 network switches, 82 wireless access points, 76 routers, 24 firewalls, 22 critical systems, 248 servers along with 2 Enterprise File storage arrays and Data Protection appliance replicated across two sites. The Department currently has one dedicated security manager to oversee this broad network. While industry ratios for security personnel vary, the Department needs to allocate two IS Engineers to create stability and redundancy in security oversight. Additional staff will mitigate the loss of institutional knowledge and allow for continuous coverage through succession planning should the current incumbent vacate the position. Doing so will also offer immediate relief whenever the current incumbent is out of the office or unavailable.

As for network support, the unit also only employs one engineer to manage 252 network switches, as well as the wireless access points, routers, and firewalls. Industry best practices recommended a ratio of one engineer per 100 network switches. For SFPD, this would amount to 2.5 full-time engineers. Based on these industry standards, the Project Team recommends hiring two additional full-time engineers to provide more oversight of the Department's broad network.

| Technology Division                            |              |             |      |                 |             |           |
|------------------------------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                                                | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                                                | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>IT Infrastructure &amp; Operations Unit</b> |              |             |      | <b>12</b>       | <b>15</b>   | <b>+3</b> |
| IS Project Director                            |              |             |      | 1               | 1           | 0         |
| IS Security Manager                            |              |             |      | 0               | 1           | +1        |
| IS Engineer – Principal                        |              |             |      | 5               | 5           | 0         |
| IS Engineer – Senior                           |              |             |      | 5               | 7           | +2        |
| IS Engineer – Journey                          |              |             |      | 1               | 1           | 0         |

### *Business Intelligence (BI) and Geospatial Technology Unit*

The BI and Geospatial Technology Unit reports directly to the Deputy Chief Information Officer and is managed by the IS Project Director. The team consists of four IS Business Analysts and five IS Programmer Analysts who are responsible for synthesizing all the data collected by the Department and centralizing it into one database so that members can access it; various databases are created, and tools are developed that enable end-users to extract data. This also includes centralizing GIS reporting for the department.

Over the last 18 months, the BI and Geospatial Technology Unit provided technological support for many Collaborative Reform Initiatives (CRI) Recommendations. Through collaboration with the CRI Team, various data models and dashboards were created related to stop data, and officer conduct and performance. These high-priority projects have been extremely time consuming, and the unit requires additional support to take on new initiatives and maintain other unit responsibilities.

The BI and Geospatial Technology Unit has concerns for providing redundancy in service coverage and preserving institutional knowledge for core support operations. Currently there is only one programmer for metadata modeling, and two programmers for ETL (extraction, transformation, loading) development. These roles are crucial in allowing dashboards and automated reports to accurately extract data and information. As the department becomes more technologically advanced and relies on data dashboards for a range of operational needs, the need for supporting these programming roles increases. Based on these needs, the Project Team recommends hiring four additional Programmers and one IS Engineer to support metadata modeling and ETL development. Doing so would also mitigate the risk of loss of institutional knowledge and optimize coverage for this function when the incumbents are unavailable.

| Technology Division                   |              |             |      |                 |             |           |
|---------------------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                                       | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                                       | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>BI &amp; Geospatial Technology</b> |              |             |      | <b>10</b>       | <b>15</b>   | <b>+5</b> |
| IS Project Director                   |              |             |      | 1               | 1           | 0         |
| IS Engineer                           |              |             |      | 0               | 1           | +1        |
| IS Business Analyst                   |              |             |      | 4               | 4           | 0         |
| IS Programmer Analyst                 |              |             |      | 5               | 9           | +4        |

### *IT Technical Support and Services Unit*

The Technical Support and Services Unit manages the 24-hour help desk and provides regular ongoing technical support for the entire department. The unit is managed by the IS Project Director and is currently comprised of 9 IT Operations Support Administrators (engineers), one IS Business Analyst, and one Officer.

Technical services include:

- Body worn camera deployment and support
- District station and field support
- Mobile device management
- Training for law enforcement applications
- Supporting Department-wide telecommunications
- E-Citations Support
- Testing applications coming out of build
- Script writing
- Monthly Security patches
- PC Desktop, Laptop, Tablet, Copier-Printer-Scanner, Mobile and Desk phone support
- Applications support – User access, p/w reset

Due to the lack of sufficient staffing and increasing demand from the Department, the unit must rely on four contractors who operate on a full-time basis responding to field work, service requests, and providing front counter support along with BWC devices technical support.

**Smart phone accessibility has been a priority for the Department over the last few years.** The mobile platform continues to evolve and allows sworn members to have access to data and information while they're in the field. New applications are constantly being developed and added to mobile devices, which is proving to be a great benefit for SFPD members. However, the addition of each application increases the scope of services to support and requests to manage thereby putting additional burden on already resource constraint Technical Support and Services Unit.

**Since the Covid-19 pandemic, drastic changes within the Department's work environment have been introduced where members are also working remotely.** Supporting this hybrid work environment has required the Department to adopt new technology and systems which has put significant additional demand on the unit. The number of laptops distributed increased exponentially; support for VPN connectivity has increased; requests for troubleshooting VPN/Cisco-related issues increased; the volume of requests for support of new systems/software (e.g., MS Teams, Zoom, Webex, etc.) has increased; and more technology such as speakers and webcams is required.

**There are several upcoming high-priority initiatives that will also have a huge impact on the Technical Services and Support Unit.** The first major change will be the implementation of the National Incident-

Based Reporting System (NIBRS). The implementation of a new Records Management System (RMS) will require an immense amount of training, guidance, and support to lead the Department through this transition. The new RMS will potentially have various modules and it is anticipated that the entire ecosystem will change with the possibility of moving to a web-based application. The Computer Aided Dispatch (CAD) project with DEM is another initiative that will increase the unit's workload exponentially. This will require changing and standardizing all computers and related components in every patrol car and providing appropriate training and support. This project alone will pull staff away from their current areas of responsibility so additional staff will be needed to support the various initiatives.

The positions within the Technical Support and Services Unit are considered as non-scalable as there are no measures directly related to the work performed. However, based on current staffing and various Department initiatives, the Project Team recommends hiring eleven additional full-time IT Operations Support Administrators (engineers). This would establish a core group of Engineers who could focus on managing their respective technical service areas while also allowing the unit to support new Department priorities. The Department would also no longer need to rely on the four contract employees for support.

#### **New positions recommended:**

##### **1093, Permanent – 4 (Body Worn Camera Support Administrators)**

BWC devices are an integral part of law enforcement activities and of huge importance for SFPD so much so that there is a dedicated BWC unit that works non-stop managing the entire eco system including interpreting laws and policies that change dramatically and ensuring their proper implementation, adherence, and monitoring.

These four BWC support staff will maintain and provide Tier I and Tier II support for the BWC cameras ecosystem implemented at SFPD.

This includes support for BWC cameras, docking stations, desktop applications and portals, mobile applications such as Axon View and Axon Sync.

Since BWC touches many key components of support and across multiple platforms such as Active Directory, Smart Phone interface, VPN Connectivity, Mobile Application tagging, CAD attribute mapping, SSO (Single Sign-On through ADFS), we require specialized support staff which is well trained in BWC eco system.

As SFPD faces a host of complex challenges with the BWC functionality, these four BWC support staff positions will help officers in training, Bluetooth pairing, BWC dock management and maintenance and integration of other smart devices with body worn cameras (BWCs) in ensuring its proper functioning around the clock.

Body Worn Cameras also present significant data management challenges like data storage, maintaining end to end encryption security for thousands of videos uploaded monthly. These four support staff members will constantly monitor to help ensure the devices are performing as expected and videos offloaded on a timely basis as per department policies.

Having to support a host of issues to keep the department in compliance with the state and federal laws and department policies, puts a significant burden on technical support team and these four BWC

support positions will be the backbone support in untangling the complicated knot of issues around body worn cameras.

#### 1093, Permanent – 3 (RMS Support Analysts) - NIBRS

These three analysts will provide critical and applicable interface configurations mapping and support to the 20 various NIBRS modules.

#### 1094, Permanent – 2 (Principal Technical Leads) - NIBRS

There are 20 modules that a user would use and interact within the new NIBRS system and having minimum two leads (Application subject matter experts) is a basic requirement to adequately support an enterprise-wide application of this scale.

#### 1095, Permanent – 2 (IT Technical Support Manager) - NIBRS

The two IT Applications Support Managers will help manage our new critical enterprise-wide systems/ applications such as NIBRS and BWC while serving as technical lead supervisory authority for NIBRS/ BWC's support activities. They will also help upskill the current support staff to better position them for supporting latest technologies and migrating the department to a newer Virtual Desktop Infrastructure (VDI) technology that completely transforms end-user computing (EUC), making it secure and more easily accessible.

| Technology Division                             |              |             |          |                 |             |            |
|-------------------------------------------------|--------------|-------------|----------|-----------------|-------------|------------|
|                                                 | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |            |
|                                                 | Current      | Recommended | Need     | Current         | Recommended | Need       |
| <b>IT Technical Support &amp; Services Unit</b> | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>11</b>       | <b>22</b>   | <b>+11</b> |
| IS Project Director                             |              |             |          | 1               | 1           | 0          |
| IT Technical Support Manager                    |              |             |          | 1               | 2           | +1         |
| IT Ops. Support Admin. IV                       |              |             |          | 4               | 7           | +3         |
| IT Ops. Support Admin. III                      |              |             |          | 4               | 11          | +7         |
| IT Ops. Support Admin. II                       |              |             |          | 1               | 1           | 0          |
| Officer                                         | 1            | 1           | 0        |                 |             |            |

\*The Technical Services & Support Unit currently relies on four contracted full-time employees to support their unit. Those employees are not reflected in the Current column in the table above. These positions are reflected in the Need column as they are not presently civil service employees.

# Office of Chief of Staff

## Overview

The Office of Chief of Staff reports directly to the Chief's Office and consists of six units: Strategic Communications, Policy and Public Affairs Office, Labor Relations Unit, Risk Management Office, the Police Commission Office, and Policy Development Division.

Strategic Communications includes the Media Relations Unit and is responsible for strategizing all external messaging and communications on behalf of the Department.

The Office of Policy and Public Affairs provides direct support to the Chief's Office and serves as a dedicated liaison to the San Francisco Board Supervisors (BOS). The unit is responsible for collaborating with the Police Commission and providing guidance to the Department regarding policy, legislation, and government mandates.

The Labor Relations Unit is responsible for any Department items that fall within the scope of representation. Among other things, this includes collective bargaining and meet-and-confers for general orders and policies.

The Risk Management Office is composed of two divisions: the Legal Division and Internal Affairs Division. Collectively it is the responsibility of the Risk Management Office to ensure that the Department complies with all applicable laws and legal requirements imposed by local, state, and federal mandates.

The Police Commission Office serves as a liaison for the Police Commission and is the point of contact for all Commission matters.

The Policy Development Division is responsible for the Department's policy development process of general orders and policies. These tasks include providing the Department with a suite of policy development services, including researching and drafting policy updates, collaborating with the other units to ensure policy revisions are clear, cohesive, and practical.

## Recommended Staffing

The following table provides a staffing overview for the various Divisions within the Office of Chief of Staff. Collectively, the staffing levels for sworn members appear to be appropriate for the current workload amongst the Divisions. However, there is a significant need for civilian staffing to increase the level of administrative and analytical support across the Bureau. A detailed analysis for each Division/unit is provided in the following sections.

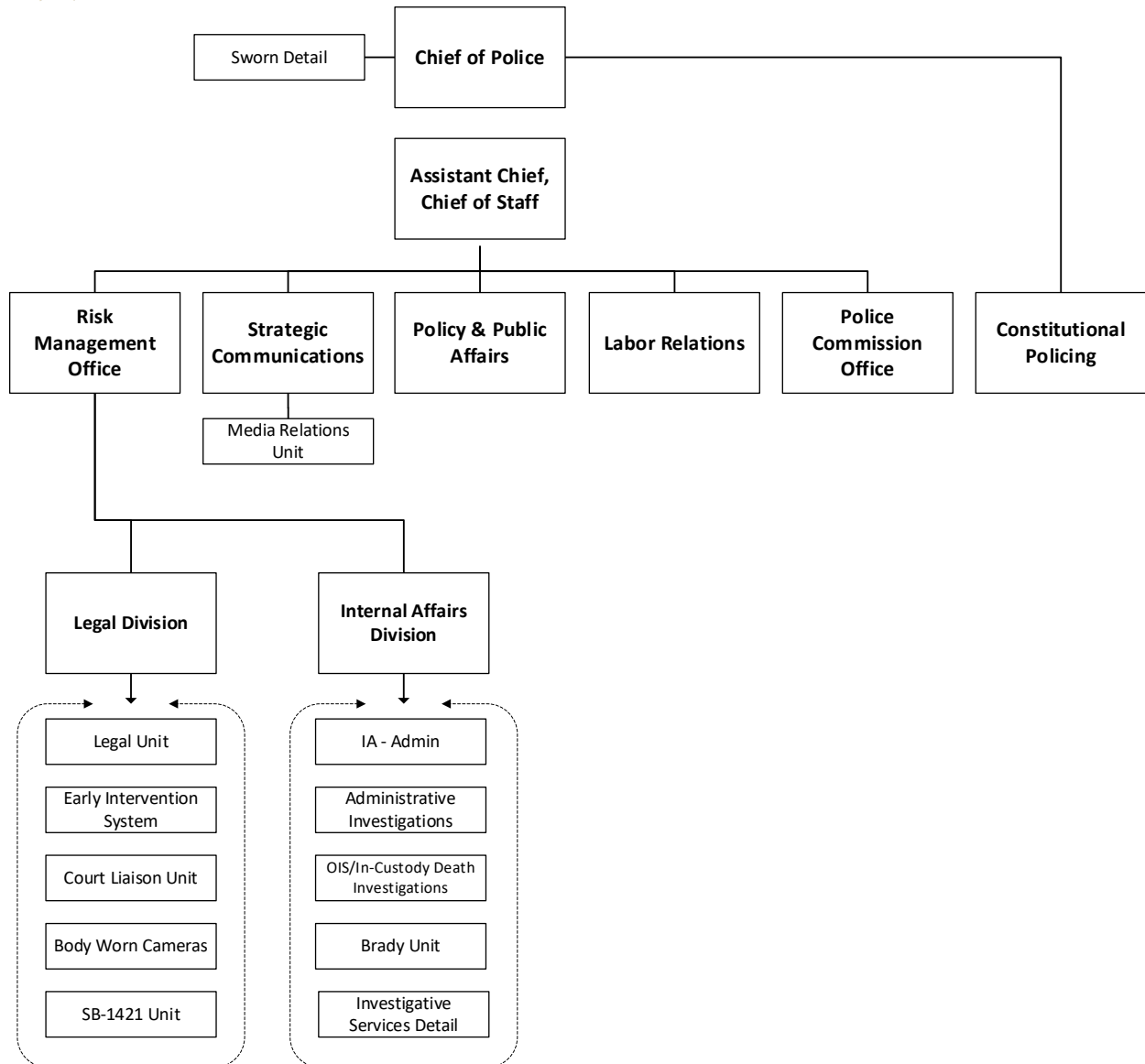
| Office of Chief of Staff  |                     |                    |             |                        |                    |             |
|---------------------------|---------------------|--------------------|-------------|------------------------|--------------------|-------------|
|                           | <i><b>SWORN</b></i> |                    |             | <i><b>CIVILIAN</b></i> |                    |             |
|                           | <b>Current</b>      | <b>Recommended</b> | <b>Need</b> | <b>Current</b>         | <b>Recommended</b> | <b>Need</b> |
|                           |                     |                    |             |                        |                    |             |
| Administration            | 1                   | 1                  | 0           | 1                      | 1                  | 0           |
| Strategic Communications  | 4                   | 5                  | +1          | 5                      | 6                  | +1          |
| Policy and Public Affairs | 0                   | 0                  | 0           | 6                      | 7                  | +1          |
| Labor Relations Office    | 0                   | 0                  | 0           | 2                      | 3                  | +1          |
| Risk Management - Admin   | 2                   | 2                  | 0           | 1                      | 1                  | 0           |
| RMO - Legal               | 10                  | 13                 | +3          | 26                     | 50                 | +24         |
| RMO - Internal Affairs    | 18                  | 15                 | -3          | 8                      | 7                  | -1          |
| Policy Development        | 2                   | 6                  | +4          | 2                      | 9                  | +7          |
| Commission Office         | 2                   | 2                  | 0           | 1                      | 2                  | +1          |
| <b>BUREAU TOTAL</b>       | <b>39</b>           | <b>44</b>          | <b>+5</b>   | <b>52</b>              | <b>86</b>          | <b>+34</b>  |



## Organizational Chart



### Office of Chief of Staff



## Methodologies Used to Determine Staffing

Staffing for the Office of the Chief of Staff is determined using the following methodologies. Examples are provided below.

### Workload-based Methodology

The Project Team conducted analyses on various measures throughout the different Divisions to determine appropriate staffing levels for Officers, Sergeant Investigators, Legal Assistants, and Clerks. Examples of workload measures include the total number of various Public Records Act (PRA) requests, the number of Internal Affairs (IA) investigations, and the number of officer-involved shootings.

### Ratio-based Methodology

The Project Team used a ratio-based methodology to determine staffing for positions supporting the Court Liaison Unit. Recommended staffing for sworn and civilian members is scaled to the total number of court dates within the calendar year.

### Non-scaling Methodology

Many of the units and roles within the Office of Chief of Staff are specialized and are not scalable to any measures. These positions are unique and staffing levels are determined by Department leaders and key decision makers.

## Recommended Staffing by Division and Unit

### Office of Chief of Staff – Administration

| Office of Chief of Staff - Administration |              |             |          |                 |             |          |
|-------------------------------------------|--------------|-------------|----------|-----------------|-------------|----------|
|                                           | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |          |
|                                           | Current      | Recommended | Need     | Current         | Recommended | Need     |
| <b>Administration</b>                     | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>1</b>        | <b>1</b>    | <b>0</b> |
| Assistant Chief                           | 1            | 1           | 0        |                 |             |          |
| Executive Secretary                       |              |             |          | 1               | 1           | 0        |

One of the Department's Assistant Chiefs serves as Chief of Staff and is the link between the Chief of Police and various units within the Department. The Chief of Staff is responsible for the oversight of the Strategic Communications Division (Media Relations Unit), the Policy and Public Affairs Office, the Labor Relations Office, the Risk Management Office, and the Commission Office. The Deputy Chief of the Administration Bureau also reports directly to the Chief of Staff.

The Chief of Staff receives administrative support from one dedicated Executive Secretary. The Secretary's responsibilities include calendar management, tracking of all incoming/outgoing correspondence, preparing documentation/talking points for appearances at specific events, miscellaneous report tracking, and other administrative duties. Both roles are unique and are classified as non-scalable.

### Strategic Communications/Media Relations Unit

The Strategic Communications Office is responsible for strategizing all external messaging and communications on behalf of the Department. The Director of Strategic Communications provides oversight to the Media Relations Unit (MRU), which consists of nine sworn and civilian members who act as the point of contact for the various media outlets (print, television, radio, and social media). Members of the unit provide information to the public by responding to media inquiries, compiling information for public records requests, and by creating multimedia content to convey messages from the Department. Unit members are delineated into the following roles:

- A civilian Director oversees Strategic Communications and the MRU
- A Sergeant is the Officer in Charge (OIC) of the Media Relations Unit and acts as the Public Information Officer for the Department
- Four sworn Officers perform Public Information Officer (PIO) duties and respond to media and external inquiries on a regular basis and coordinate public messaging on behalf of the Department
- One civilian Public Information Officer responds to media and external inquiries on a regular basis and coordinates public messaging on behalf of the Department as well as provides administrative

support for the office. One Social Media Manager works on messaging for the Department as well as maintains certain aspects of the Department website

- One fulltime Videographer supports the entire Department
- One Clerk provides administrative support to the unit

| Strategic Communications - Media Relations Unit |              |             |           |                 |             |           |
|-------------------------------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                                                 | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                                                 | Current      | Recommended | Need      | Current         | Recommended | Need      |
| <b>Media Relations Unit</b>                     | <b>4</b>     | <b>5</b>    | <b>+1</b> | <b>5</b>        | <b>6</b>    | <b>+1</b> |
| Director                                        |              |             |           | 1               | 1           | 0         |
| Sergeant/PIO                                    | 1            | 1           | 0         |                 |             |           |
| Officer/PIO                                     | 3            | 4           | +1        |                 |             |           |
| PR Assistant                                    |              |             |           | 1               | 1           | 0         |
| Media Production Technician                     |              |             |           | 1               | 2           | +1        |
| Management Assistant                            |              |             |           | 1               | 1           | 0         |
| Clerk                                           |              |             |           | 1               | 1           | 0         |

### Recommendations and Considerations

**The demand for videographer capabilities has increased significantly in recent years.** Social media platforms continue to evolve and there is a greater demand for the unit to produce more video content and explore new avenues with social media. The Covid-19 pandemic has also caused the unit to change their practices and adapt to new social distancing protocols. Many interviews are now conducted remotely and the Chief's Office is receiving an increasing number of requests for various video productions in lieu of invitations for the Chief to speak in person. If an officer-involved shooting (OIS) occurs, the videographer must dedicate several days to the production of video footage in preparation for Town Hall meetings and footage release to the public. With only one videographer on staff to support the entire Department, the MRU has struggled to meet growing demand and requires additional support. Other members have been cross-trained in the basic fundamentals of video editing but lack the proficiency required to produce professional videos/projects. The addition of a Videographer would provide backup and allow the MRU to work on more projects simultaneously for the Department.

**Language capability is a huge need for the Media Relations Unit.** Bilingual staff would improve communication and build better rapport with non-English speaking communities in San Francisco. However, bilingual resources are currently centralized in the Community Engagement Division and the Department should consider where and under what structure bilingual officers are best utilized in the Department.

All roles within the Media Relations Unit are non-scalable. However, based on the increased demand for video productions, the Project Team recommends the addition of one Videographer (Media Production Technician). The unit also previously had a civilian Website Manager that currently no longer exists. This position is required and plays a significant role in keeping the Department website up to date. The Department should consider consolidating the roles of the Social Media Manager and Website Manager.

In the Controller’s Office’s May 2019 report “Civilianization Progress and Options”, the Controller identified the Media Relations Unit’s Officer positions as potential candidates for civilianization. After reviewing the unit’s staffing structure and duties, the Project Team recommends that MRU maintain its current structure of utilizing sworn Officers as Public Information Officers so that the Department’s media representatives possess the applicable field knowledge and sworn expertise to respond effectively to public and media inquiries.

### Policy and Public Affairs Office

The Policy and Public Affairs Office reports directly to the Chief of Staff and is composed of all civilian members. The unit was established in 2019 to serve as a dedicated liaison with the San Francisco Board of Supervisors (BOS). Responsibilities have continued to expand, and other functions include supporting the Chief’s Office, being the Department’s liaison to the Mayor’s Office and the Police Commission, analyzing legislation and government mandates, reviewing Department reports, preparing Command Staff for public hearings/appearances, and contributing to messaging and negotiations during the budget cycle. The unit has established a Community Initiatives & Policy team dedicated to administering the Violence Reduction Initiative (VRI) grant program through 2025.

| Policy and Public Affairs Office |                     |             |      |                        |             |           |
|----------------------------------|---------------------|-------------|------|------------------------|-------------|-----------|
|                                  | <i><b>SWORN</b></i> |             |      | <i><b>CIVILIAN</b></i> |             |           |
|                                  | Current             | Recommended | Need | Current                | Recommended | Need      |
| <b>Policy and Public Affairs</b> |                     |             |      | <b>6</b>               | <b>7</b>    | <b>+1</b> |
| Director                         |                     |             |      | 1                      | 1           | 0         |
| Manager                          |                     |             |      | 1                      | 1           | 0         |
| Principal Admin Analyst          |                     |             |      | 1                      | 2           | +1        |
| Senior Admin Analyst             |                     |             |      | 3                      | 3           | 0         |

The primary function of the Policy and Public Affairs Office is acting as a liaison with the legislative bodies of the City & County of San Francisco and articulating the Department’s position on legislations, mandates, and forthcoming policies. The BOS routinely submit proposals for new ordinances and/or make amendments to existing police codes based on priorities of various Supervisors that can directly impact Department operations. The Policy and Public Affairs Office must facilitate the review of proposed ordinances by consulting with Command Staff and the City Attorney to consider all liabilities and policy decisions and impacts. The unit is also responsible for ensuring that the BOS understand the impact of proposed bills and new legislation so that all ordinances are in alignment. Reviewing state legislation and attending committee hearings are essential to understand the impact of amendments and determine if the Department needs to lobby for or against a bill through the Mayor’s Office. The same is true for items considered by the Police Commission. Additionally, the Policy and Public Affairs Office provides strategic support during the Department’s budget submission, including advocacy, preparation, deliberation, and execution of the Department’s budget positions for BOS and Police Commission hearings.

**The Community Initiatives & Policy team provides critical VRI grant support and is funded by the Board of State and Community Corrections (BSCC) grant.** The civilian team consists of one Manager and three Analysts. Responsibilities include providing on-site technical assistance to the grant partners, tracking program metrics, creating program systems, and providing quarterly and as-needed reporting for the BSCC and Department. The team takes an engaging and collaborative role with community-based and regional partners as well as other City agencies to administer the grant program, including participating in public-facing events. In 2022, the Community Initiatives & Policy team facilitated 50 coordination meetings with grant partners. At the end of Fiscal Year 2023, the team conducted 268 direct communications, enrolled 39 participants, and outreached to 89 unique candidates for supportive services.

**Collaboration with the Police Commission occurs routinely to review policies and develop strategic messaging as it relates to legislative priorities.** In today's climate, the direction of Department policies is heavily influenced by community input and high-profile incidents that occur often demand immediate action. In response to the George Floyd incident in 2020, the Policy and Public Affairs Office was able to work with the Commission to expedite the Department General Order (DGO) concurrence process to revise the Department's use of force policy (DGO 5.01).

The Policy and Public Affairs Office provides administrative support to the Chief's office and provides consultation to Command Staff prior to any BOS or Police Commission hearings. The unit reviews all shared information and prepares all presentations to ensure that messaging aligns with the Chief's vision and Department priorities. As these positions provide strategic leadership and direct support to Command Staff, they are unique and considered non-scalable in the staffing analysis. However, the Policy and Public Affairs Office currently does not have the bandwidth required to stay up to date with state legislation. The Project Team recommends an additional Analyst to conduct routine review of more than 30 state bills and participate in all committee hearings.

## Labor Relations Office

The Labor Relations Office was established in June 2020 and is currently staffed by two civilian members: one Director and one Senior Labor Personnel Analyst. The unit is responsible for collective bargaining, meet and confers for general orders and policies, any Department items that fall within the scope of representation, and the review of all changes and/or implementations related to DOJ recommendations or the Department's Collaborative Reform Initiative (CRI). The unit also provides guidance and recommendations to the Chief of Police and Command Staff when complex issues arise and regularly consults with the Police Commission and Board of Supervisors on labor-related issues.

| Labor Relations Office        |              |             |      |                 |             |           |
|-------------------------------|--------------|-------------|------|-----------------|-------------|-----------|
|                               | <i>SWORN</i> |             |      | <i>CIVILIAN</i> |             |           |
|                               | Current      | Recommended | Need | Current         | Recommended | Need      |
| <b>Labor Relations Office</b> |              |             |      | <b>2</b>        | <b>3</b>    | <b>+1</b> |
| Director                      |              |             |      | 1               | 1           | 0         |
| Senior Labor Analyst          |              |             |      | 1               | 2           | +1        |

**In August 2021, the Police Commission made the decision that the Department’s Code of Conduct (DGO 2.01) and all Department General Orders (DGOs) must apply to all civilian employees within the Department.** This decision has continued to have a great impact on the workload of the Labor Relations Office. Prior to this decision, the Labor Relations Office only worked with the two unions that represent sworn members: San Francisco Police Officers Association (SFPOA) and the San Francisco Municipal Executives Association (SFMEA). Effective September 2021, the Labor Relations Office must now provide an opportunity to meet and confer for the general ordinance with all 10 unions that represent Department employees. In 2021, the Labor Relations Office conducted 11 meet and confers.

**In addition to meeting with unions on department general orders, the Labor Relations Office is required to meet with unions to discuss departmental policies that fall within the scope of representation.** This includes policies involving new assignments, uniforms, administrative appeals, mandatory overtime, and compensatory time off.

The Labor Relations Office also participated in the bargaining of the Memorandum of Understandings that impacted the development. In the last year, the office has also been working with the Mayor’s Office to utilize Police Services Aide in the department in alignment with their counterparts in other agencies throughout the Bay Area to relieve sworn officers from administrative duties due to staffing shortages. These internal meetings are ongoing, and the Labor Relations Office will need to continue to work with the Department of Human Resources and the unions to discuss the change in working conditions.

The roles within the Labor Relations Office are unique and are not currently scalable to any workload measures. However, based on the Police Commission’s recent approval to include all civilian employees under DGO 2.01, the unit’s workload will increase significantly and requires additional analytical support. The Project Team suggests closely monitoring the unit’s workload and recommends the addition of one Labor Personnel Analyst to provide meet and confers for the additional unions that represent civilian members.

## Risk Management Office (RMO)

The Risk Management Office (RMO) is split between the Legal Division and the Internal Affairs Division (Administrative and Criminal). It is the responsibility of Risk Management to ensure that the Department complies with all the applicable laws and legal requirements imposed by local, state, and federal mandates. The two Divisions work collaboratively to monitor the conduct of all Department members to ensure that a high level of integrity is upheld and to mitigate misconduct and/or at-risk behavior. The table below provides an overview of current and recommended staffing in the two Risk Management Divisions. A summary and analysis of each RMO unit are provided in this section.

| Risk Management Office                |           |             |           |           |             |            |
|---------------------------------------|-----------|-------------|-----------|-----------|-------------|------------|
|                                       | SWORN     |             |           | CIVILIAN  |             |            |
|                                       | Current   | Recommended | Need      | Current   | Recommended | Need       |
| <b>Risk Management - Admin</b>        | <b>2</b>  | <b>2</b>    | <b>0</b>  | <b>1</b>  | <b>1</b>    | <b>0</b>   |
| Commander                             | 1         | 1           | 0         |           |             |            |
| Captain                               | 1         | 1           | 0         |           |             |            |
| Secretary                             |           |             |           | 1         | 1           | 0          |
| <b>Legal Division</b>                 | <b>10</b> | <b>13</b>   | <b>+3</b> | <b>26</b> | <b>50</b>   | <b>+24</b> |
| Legal Unit                            | 3         | 3           | 0         | 5         | 7           | +2         |
| EIS Unit                              | 1         | 2           | +1        | 2         | 2           | 0          |
| Court Liaison Unit                    | 2         | 3           | +1        | 4         | 9           | +5         |
| Body Camera Unit                      | 3         | 4           | +1        | 8         | 19          | +11        |
| SB-1421/SB-16 Unit                    | 1         | 1           | 0         | 7         | 13          | +6         |
| <b>Internal Affairs (IA) Division</b> | <b>18</b> | <b>15</b>   | <b>-3</b> | <b>8</b>  | <b>7</b>    | <b>-1</b>  |
| Administrative Investigations         | 11        | 5           | -6        | 6         | 5           | -1         |
| OIS/In-Custody Deaths                 | 0         | 2           | +2        | 0         | 0           | 0          |
| Brady Unit                            | 0         | 0           | 0         | 2         | 2           | 0          |
| EEO Office                            | 1         | 1           | 0         | 0         | 0           | 0          |
| Investigative Services Detail         | 6         | 7           | +1        | 0         | 0           | 0          |
| <b>RISK MANAGEMENT TOTAL</b>          | <b>30</b> | <b>30</b>   | <b>0</b>  | <b>35</b> | <b>58</b>   | <b>+23</b> |

### Current Trends

Senate Bill (SB) 1421 and SB 16 has increased workload significantly for all Risk Management Divisions. SB 1421, effective January 1, 2019, amended the Police Bill of Rights and expands the Public Records Act (PRA) to allow individuals to request documents that were previously able to be withheld by law enforcement agencies. This includes any records relating to incidents where: (1) an officer discharges a firearm at an individual; (2) an officer's use of force results in death or great bodily injury; (3) a sustained finding that an officer engaged in sexual assault involving a member of the public; and (4) a sustained finding that an officer was dishonest during the investigations, reporting, or prosecution of a crime.

Senate Bill (SB) 16, approved by the Governor of California on September 30, 2021, SB-16 expands the categories of disclosure previously defined by SB-1421 under the California Public Records Act. First it expands use of force disclosures to include sustained findings involving all use of force that is unreasonable or excessive. This bill also allows for release of sustained findings of unlawful searches/arrests and all records that show racist or discriminatory conduct by a member. SB-16 also expands the type of administrative investigations subject to disclosure and expands the definition of sustained cases which will require revisiting previously reviewed cases. SB-16 has the potential to produce 18,000 backdated/historical cases, in addition to 1,000+ new cases per year.

Staffing levels have not been adjusted to meet the demand of additional work created through DOJ recommendations and other PRA policy changes/requirements. Ongoing staffing shortages coupled with increased responsibilities has created backlog that will remain for some time. This has caused delays in service from various units and has made it difficult for Risk Management units to respond to requests



within customary time frames without impinging on the ability to perform other duties. DOJ recommendations and legislation have had the greatest impact on Department policies. Various processes now require additional steps and have become more time-consuming.

## RMO – Legal Division

The Legal Division is responsible for ensuring that the Department complies with all applicable laws and legal requirements imposed by local, state, and federal mandates. The Division also monitors litigation in which the Department, its members, or the Chief is named and works with the City Attorney's Office on civil litigation matters. The Legal Division consists of five sub-units that are described below.

| Risk Management Office - Legal Division |              |             |           |                 |             |            |
|-----------------------------------------|--------------|-------------|-----------|-----------------|-------------|------------|
|                                         | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |            |
|                                         | Current      | Recommended | Need      | Current         | Recommended | Need       |
| <b>Legal Division</b>                   |              |             |           |                 |             |            |
| Legal Unit                              | 3            | 3           | 0         | 5               | 7           | +2         |
| EIS Unit                                | 1            | 2           | +1        | 2               | 2           | 0          |
| Court Liaison Unit                      | 2            | 3           | +1        | 4               | 9           | +5         |
| Body Camera Unit                        | 3            | 4           | +1        | 8               | 19          | +11        |
| SB-1421/SB-16 Unit                      | 1            | 1           | 0         | 7               | 13          | +6         |
| <b>DIVISION TOTAL</b>                   | <b>10</b>    | <b>13</b>   | <b>+3</b> | <b>26</b>       | <b>50</b>   | <b>+24</b> |

### Legal Unit

The Legal Unit provides support and guidance to Department members and also handles the majority of requests made by the public and other City agencies under the CA Public Records Act (PRA) and Sunshine Ordinance. The process of fulfilling a PRA request begins when it is received. A legal assistant is assigned to the request and subsequently enters it into an information management system to monitor and track the Department's progress in completing the request. Through the same system, the Legal Unit acknowledges that the request was received and provides a response within 10 days. The Department is also able to file for a 14-day extension if additional time is warranted.

**While PRA requests are not new to the Department, they have increased in both activity and, in many cases, complexity given the emergence of body-worn cameras and the passing of SB-1421 and SB-16.** Requests vary extensively, ranging from narrow focuses that may only require a few hours to fulfill, to a vast and complicated request that requires significant research and legal analysis with contributions from multiple Divisions/units. Due to this variance, these positions are considered non-scalable in this staffing analysis. However, in 2021, the Legal Unit received 1,026 PRA requests and that number increased by 41% in 2022. The Project Team recommends that the Legal Unit have four Legal Assistants and one Management Assistant to support the growing demands of fulfilling PRA requests.

| Risk Management Office - Legal Division |          |             |          |          |             |           |
|-----------------------------------------|----------|-------------|----------|----------|-------------|-----------|
|                                         | SWORN    |             |          | CIVILIAN |             |           |
|                                         | Current  | Recommended | Need     | Current  | Recommended | Need      |
| <b>Legal Unit</b>                       | <b>3</b> | <b>3</b>    | <b>0</b> | <b>5</b> | <b>7</b>    | <b>+2</b> |
| Lieutenant                              | 1        | 1           | 0        |          |             |           |
| Sergeant                                | 1        | 1           | 0        |          |             |           |
| Officer                                 | 1        | 1           | 0        |          |             |           |
| Management Assistant                    |          |             |          | 0        | 1           | +1        |
| Legal Assistant                         |          |             |          | 5        | 4           | -1        |
| Senior Clerk                            |          |             |          | 0        | 1           | +1        |
| Senior Legal Clerk                      |          |             |          | 0        | 1           | +1        |

### Early Intervention System (EIS) Unit

The EIS Unit operates an early warning intervention program that aims to ensure member accountability and increase performance. EIS is an information management system that monitors the conduct of all sworn members and creates alerts for members who show patterns of at-risk behavior. If alerts are triggered, the EIS Unit will notify the District Stations and work with supervisors to coordinate interventions/trainings.

The methodology for determining staffing for the EIS sergeant is workload-based, assigning an estimated amount of time to review an alert and determine if an intervention is required. In 2022, there were 2,119 alerts generated by the EIS. There was a large influx of EIS alerts from April to December 2022 during which Department General Order 5.01 was changed to include drawing and exhibiting a firearm as a reportable use of force. The estimated time per alert is calculated from a base of 60 minutes to complete a comprehensive analysis of the alert and officer history, plus an additional average of 30 minutes to close the alert and/or initiate follow-up. In total, each alert represents 90 minutes of workload.

Overall, at over 900 hours, EIS-related workload (including all follow-up and intervention coordination) warrants the full-time Sergeant position. In addition to conducting EIS work, the Sergeant also serves as the Officer in Charge (OIC) of the unit. The Senior Administrative Analysts assigned to EIS are set as non-scalable support to the Sergeant. They play a valuable role in analyzing data, developing reports, and focusing on use of force incidents. Civilianization of the Sergeant position is not recommended, as law enforcement experience greatly aids in understanding the full context of each situation and the personnel record of the individual for whom an alert has been generated.

| Risk Management Office - Legal Division |          |             |           |          |             |          |
|-----------------------------------------|----------|-------------|-----------|----------|-------------|----------|
|                                         | SWORN    |             |           | CIVILIAN |             |          |
|                                         | Current  | Recommended | Need      | Current  | Recommended | Need     |
| <b>EIS Unit</b>                         | <b>1</b> | <b>2</b>    | <b>+1</b> | <b>2</b> | <b>2</b>    | <b>0</b> |
| Sergeant                                | 1        | 2           | +1        |          |             |          |
| Senior Admin Analyst                    |          |             |           | 2        | 1           | -1       |
| Principal Admin Analyst                 |          |             |           | 0        | 1           | +1       |

### *Court Liaison Unit*

The Court Liaison Unit has several sub-units and is responsible for the administrative processing of subpoenas, front counter interactions with the public, scheduling and payroll, and record keeping. The unit also provides legal counsel regarding subpoenas and various court issues and acts as a liaison between the Department and the SF City Attorney, SF Superior Court, SF District Attorney, and SF Public Defender.

**Unit staffing has decreased over the years due to retirement and reassignment which has resulted in staff performing the duties of multiple positions.** In June 2020, the unit's payroll clerk retired and this position has remained vacant. This role is essential to the unit as the member was responsible for processing and approving court-related overtime for the entire Department in a timely manner. The unit is also staffed with only one paralegal who is performing the duties of two distinct positions. Their primary responsibility is to act as the Department's Custodian of Record in responding to criminal records subpoenas. However, this member has also been taking on the duties of responding to civil records subpoenas which should be covered by a second paralegal position.

**Although staffing levels have been insufficient for a number of years, the unit's workload has increased simultaneously causing backlog and delays in timely subpoena service.** Prior to the COVID-19 pandemic, the volume of defense and civil subpoenas had increased at an alarming rate. With only a single clerk to manage front counter secretarial duties as well as all Department witness subpoenas, served subpoenas often do not arrive until well after the court date, if at all. Approximately less than 25% of all subpoenas sent for service are returned.

The courts also recently added a fifth day (Friday) to the weekly calendar which has increased the number of monthly traffic hearings by 25%, from 640 to 800. Criminal records subpoenas have not increased in volume but have begun to include subpoenas from the Grand Jury which are extremely time consuming. The scope and frequency is expected to increase over time and continue with the passing of SB-16 and the growing attention to cases involving officer use of force.

Many of the functions performed by the Court Liaison Unit are manual processes that involve the over-processing of documents. For example, the Traffic Subpoenas subunit is tasked with daily printing of Department-wide e-citations and is required to physically deliver them to various offices. The unit could work more efficiently and streamline their processes if automated systems were put in place.

| Risk Management Office - Legal Division |          |             |           |          |             |           |
|-----------------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                                         | SWORN    |             |           | CIVILIAN |             |           |
|                                         | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Court Liaison Unit</b>               | <b>2</b> | <b>3</b>    | <b>+1</b> | <b>4</b> | <b>9</b>    | <b>+5</b> |
| Sergeant                                | 1        | 1           | 0         |          |             |           |
| Officer                                 | 1        | 2           | +1        |          |             |           |
| Attorney                                |          |             |           | 1        | 1           | 0         |
| Legal Assistant                         |          |             |           | 1        | 1           | 0         |
| Senior Legal Clerk                      |          |             |           | 1        | 1           | 0         |
| Senior Clerk                            |          |             |           | 1        | 6           | +5        |

Given that the unit's scope of work continues to evolve and increase in volume, specifically the number of court hearings, a ratio-based methodology was used to assess the appropriate staffing levels of the unit for sworn and civilian members who share responsibilities. The ratio-based methodology recommends the addition of one sworn Officer, one legal clerk, and two civilian clerical positions. However, it appears that the Court Liaison Unit could benefit from civilianizing the additional sworn position to provide additional administrative support. Therefore, the Project Team recommends the addition of one paralegal to support the unit's legal counsel, and three clerical roles to support work with traffic subpoenas, records subpoenas, and witness subpoenas. Adding these roles will enable the unit to process all subpoenas in timely manner.

### ***Body Worn Camera (BWC) Unit***

The Body Worn Camera Unit is responsible for retrieving, editing, redacting, and processing audio and video footage for requesting parties. Requestors include the general public, media, the American Civil Liberties Union (ACLU), the Department of Police Accountability (DPA), the SF Public Defender's Office, traffic courts, and various City agencies. Requests vary considerably in their scope, ranging from pulling one narrowly defined video to numerous videos over a period of time. A Sergeant supervises the BWC Unit; however, a Lieutenant oversees both the BWC Unit and the SB-1421/SB-16 unit.

**The workload required to fulfill a request also depends on the party requesting video, as the standards and specifications needed for redactions and edits vary considerably.** A video released to the public, for instance, will be far more heavily redacted than a video released to the Department of Police Accountability (DPA). Requests made by other agencies, for instance, typically involve pulling far more videos, resulting in longer processing times. However, the most significant factor in determining workload is the number and length of videos requested. The industry standard for redaction is 6-9 times the amount of the recording being reviewed, based on technological tools and resources available. This does not account for the time spent locating videos, preparing letters, and completing other administrative tasks associated with the process.

A single Lieutenant oversees the BWC and SB-1421/SB-16 units with two Sergeants serving as the direct supervisor of each unit. The Officer assigned to the BWC Unit shares some responsibilities with the Legal Assistants. However, there is some role delineation where the civilian members focus on redacting videos, while the Officer spends the majority of their time locating and reviewing videos being sent to other law enforcement agencies for prosecution.

**The Body Worn Camera Unit does not have the bandwidth to meet the growing demand for audio/video requests.** With current staffing levels, the BWC Unit is only able to process approximately 50,000 minutes of video per year without employing overtime. The current demand is more than 100,000 minutes per year. In 2022, the unit allocated a significant amount of overtime and was able to respond to 519 requests and produce 200,118 minutes of redacted audio/video. Using the industry standard of redaction taking 6-9 times the amount of recorded footage reviewed as noted above, this corresponds to

approximately 28,350 hours spent on audio/video redaction<sup>5</sup>. A huge backlog remains which has resulted in the unit's inability to meet deadlines for requests from various requestors and City agencies such as DPA. On average, the unit typically has 75,000 - 80,000 minutes of audio/video backlog that has been requested and is awaiting processing. The volume of visual and audio recordings created each day continues to increase and the Department must now retain and document more body worn camera footage than previously required. This is due to SB-1421, SB-16, and other mandates.

**One of the primary obstacles in performing video and audio redactions are the tools associated with the Department's current software.** Some videos could potentially be outsourced for redaction but before release of any video for anything other than criminal prosecutions and investigations, state law requires the redaction of any CORI/CLETS information captured. This information is primarily captured on computer screens, printouts, and audio transmissions. Videos processed by an outside vendor would need to be processed for CLETS redactions prior to sending out and would need to be reviewed by staff prior to public release. Outsourcing this work would also require approval by the Civil Service Commission and notification to Local 21. Hiring provisional or temporary employees to clear the backlog would not be cost effective based on office space limitations and the training and time needed to gain competency and purchase additional equipment.

The Department's current redaction software has many shortcomings. The object tracking is inconsistent, and results in employees having to apply manual redactions throughout. The software does not provide a tracking log for redactions applied to video or audio, requiring notes of redactions to be made during the process, further compounding the length of time required to process video. More robust software suites have features such as masks automatically applied to computer screens and transcription that allows the user to easily locate and redact required CLETS audio as well as provide automated redaction audit trails. These features would greatly enhance the efficiency of the redaction workflow.

Using established workload-based methodologies, the Project Team recommends the addition of four Legal Assistants and one Officer to the Body Worn Camera Unit. Increased staffing levels will allow the unit to keep pace with the increasing demand for audio/video requests while decreasing overtime utilization. Additional work has been generated from the passing of SB-16.

| Risk Management Office - Legal Division |              |             |           |                 |             |            |
|-----------------------------------------|--------------|-------------|-----------|-----------------|-------------|------------|
|                                         | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |            |
|                                         | Current      | Recommended | Need      | Current         | Recommended | Need       |
| <b>Body Camera Unit</b>                 | <b>3</b>     | <b>4</b>    | <b>+1</b> | <b>8</b>        | <b>19</b>   | <b>+11</b> |
| Lieutenant                              | 1            | 1           | 0         |                 |             |            |
| Sergeant                                | 2            | 1           | -1        |                 |             |            |
| Officer                                 | 0            | 2           | +2        |                 |             |            |
| Legal Assistant                         |              |             |           | 8               | 19          | +11        |

<sup>5</sup> This calculation is (200,118 x 8.5)/60.

### *Senate Bill (SB) 1421 and SB-16 Unit*

The SB-1421/SB-16 Unit manages the disclosure of all records connected to officer-involved shootings (OIS), use of force resulting in great bodily injury, and cases of dishonesty and/or sexual assault by a Department member. The Department has received a number of requests for previously confidential peace officer records made public because of the passage of SB-1421 and SB-16. Despite the Department's best efforts to respond promptly, a backlog has quickly developed and will remain for some time.

Responding to each request is extremely time-consuming and involves many hours of research, analysis, and redaction. The Department has received general requests for disclosure of all records in all categories and requests by specific incidents and by specific officers. This requires a robust tracking and cross-tracking of all of the sub-requests contained within single requests as well as overall request tracking. The SB-1421/SB-16 Unit collaborates with other units within the Legal Division to provide responses in the form of acknowledgement of receipt, extension of time, clearance letters for non-responsive category requests for specific officers, and productions of responsive documents.

SB-16 expanded the categories of disclosure previously defined by SB-1421 under the California Public Records Act. First it expanded use of force disclosures to include sustained findings involving all use of force that is unreasonable or excessive. This bill also allows for release of sustained findings of unlawful searches/arrests and all records that show racist or discriminatory conduct by a member. The bill also expands the type of administrative investigations that are subject to disclosure and expands the definition of sustained cases which will require revisiting previously reviewed cases. The passing of SB-16 has led to the potential production of 18,000 backdated/historical cases (does not include paper files) and an additional 1,000+ new cases per year.

**Responding to SB-1421 and SB-16 requests has proven to be challenging and extremely time consuming and the Department has not been able to respond within customary time frames.** The Department began using an electronic tracking system (AIMS) to capture use of force incidents in 2006. However, the entries only indicate that a reportable use of force had occurred and did not track the type(s) of force used or whether great bodily injury occurred. Records created from 2016 to present indicate the type of force used, but the Department has only recently begun to track great bodily injury. Injury is not always apparent at the initial use of force and may become apparent later; this information may not be available in the form of a police report. Risk Management Divisions do not have electronic entries sufficient to determine the eligibility of a record for disclosure without reviewing the physical file for most cases.

Each case contains multiple line items that must be evaluated. Additional documents exist that must be evaluated by reviewing paper files. Locating and preparing documents for review for determination is a lengthy process which requires checking multiple electronic platforms, ordering physical files from offsite, and documenting each step for tracking purposes. Thousands of new records are generated yearly. These numbers do not include the time required to craft correspondence, update internal tracking, generate monthly reports, and review applicable laws and like requests and responses. In 2021, the SB-1421/SB-16 Unit received 92 PRA requests, which resulted in 1,622 releases/responses and more than 10,770 pages

released. In 2022, the unit received 31 PRA requests, which resulted in 3,240 releases/responses and more than 17,790 pages released.

**Eleven civilian positions were funded to provide support to the SB-1421/SB-16 Unit:** one Attorney, one Senior Legal Processing Clerk, and nine Legal Assistants. The positions were initially approved as temporary positions but were recently converted to permanent as the requirements for SB-1421 will remain in place and have been expanded with the passing of SB-16. The unit holds funding for those positions and has resumed the hiring process to fill the vacant positions.

Using established workload-based methodologies, the Project Team recommends the addition of five Legal Assistants and one Legal Clerk to support the SB-1421/SB-16 Unit. Additional members will allow the unit to decrease their amount of backlog and enable them to provide responses in a timely manner. Like the Body Worn Camera Unit, current workload has increased drastically due to the additional work that has been generated from the passing of SB-16. Moving forward and for future analysis, the unit's workload should be monitored closely to better measure/assess the impact of Senate Bill 16.

| Risk Management Office - Legal Division |              |             |          |                 |             |           |
|-----------------------------------------|--------------|-------------|----------|-----------------|-------------|-----------|
|                                         | <i>SWORN</i> |             |          | <i>CIVILIAN</i> |             |           |
|                                         | Current      | Recommended | Need     | Current         | Recommended | Need      |
| <b>SB-1421/SB-16 Unit</b>               | <b>1</b>     | <b>1</b>    | <b>0</b> | <b>7</b>        | <b>13</b>   | <b>+6</b> |
| Sergeant                                | 1            | 1           | 0        |                 |             |           |
| Attorney                                |              |             |          | 1               | 1           | 0         |
| Legal Assistant                         |              |             |          | 6               | 10          | +4        |
| Senior Legal Clerk                      |              |             |          | 0               | 2           | +2        |

## RMO – Internal Affairs (IA) Division

The Internal Affairs (IA) Division is directed by a Lieutenant and comprised of three units: Internal Affairs Administrative Investigations Unit, Officer-involved Shooting (OIS) Unit, and Brady Unit. The Investigative Services Detail (ISD) is also organized within IA but focuses primarily on criminal investigations and is led by a Lieutenant. The single person Equal Employment Opportunity (EEO) Office is also organized within IA. The table below provides a staffing overview of the Internal Affairs Division and an analysis of each unit is provided in this section.

| Risk Management Office - Internal Affairs Division |              |             |           |                 |             |           |
|----------------------------------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                                                    | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                                                    | Current      | Recommended | Need      | Current         | Recommended | Need      |
| <b>Administrative Investigations</b>               | <b>11</b>    | <b>5</b>    | <b>-6</b> | <b>6</b>        | <b>5</b>    | <b>-1</b> |
| Lieutenant                                         | 1            | 1           | 0         |                 |             |           |
| Sergeant                                           | 10           | 4           | -6        |                 |             |           |
| Attorney                                           |              |             |           | 3               | 2           | -1        |
| Principal Admin. Analyst                           |              |             |           | 1               | 1           | 0         |
| Senior Clerk                                       |              |             |           | 2               | 1           | -1        |
| Senior Legal Clerk                                 |              |             |           | 0               | 1           | +1        |

| Risk Management Office - Internal Affairs Division |           |           |           |          |           |
|----------------------------------------------------|-----------|-----------|-----------|----------|-----------|
| <b>OIS/In-Custody Deaths</b>                       | <b>0</b>  | <b>2</b>  | <b>+2</b> |          |           |
| Sergeant                                           | 0         | 2         | +2        |          |           |
| <b>Brady Unit</b>                                  |           |           |           | <b>2</b> | <b>2</b>  |
| Attorney                                           |           |           |           | 1        | 1         |
| Senior Legal Clerk                                 |           |           |           | 1        | 1         |
| <b>EEO Office</b>                                  | <b>1</b>  | <b>1</b>  | <b>0</b>  |          |           |
| Sergeant/Inspector                                 | 1         | 1         | 0         |          |           |
| <b>Investigative Services Detail</b>               | <b>6</b>  | <b>7</b>  | <b>+1</b> |          |           |
| Lieutenant                                         | 1         | 1         | 0         |          |           |
| Sergeant/Investigator                              | 5         | 5         | 0         |          |           |
| Officer                                            | 0         | 1         | +1        |          |           |
| <b>DIVISION TOTAL</b>                              | <b>18</b> | <b>15</b> | <b>-3</b> | <b>8</b> | <b>7</b>  |
|                                                    |           |           |           |          | <b>-1</b> |

### *IA – Administrative Investigations (Non-OIS)*

The primary responsibility of the Internal Affairs (IA) Administrative Investigations Unit is to investigate allegations of policy violations brought against Department members. Unlike criminal investigations, the subject(s) of an administrative investigation is generally known and interviews are scheduled and conducted in accordance with Public Safety Officers Procedural Bill of Rights Act (POBRA) and collective bargaining agreement protocols. A union representative is present during interviews and subjects are required to provide responses to questions relating to the alleged policy violations. Once an investigation is complete, a determination of the finding is conducted internally along with any proposed discipline that may be warranted. The discipline component is intended to be corrective so that such behaviors do not occur again; however, it is essential that this unit is staffed adequately so that investigations are comprehensive and corrective measures can be implemented as soon as possible.

The IA Administrative Unit is composed of seven Sergeant Investigators, one Attorney, and one Senior Clerk (both of whom work with all units in the Division). Staffing for the Investigators and Attorneys assigned to the unit are determined through a workload-based methodology, the structure of which mirrors the calculation process that is used for investigative units. As with many units in the Investigations Bureau, staff assigned to Internal Affairs are case-driven, following a process in which working a case entails case assignment, information retrieval and witness identification, interviews, and concluding with written investigative findings.

**Workload for the IA Administrative Unit has increased as a result of the recommendations made by the US Department of Justice (DOJ) in its 2016 assessment.** Through the Department’s Collaborative Reform Initiative (CRI), many of the Department’s policies changed which has created additional steps and made processes more time consuming. The unit is required to generate routine reports and complete trainings on a quarterly/annual basis. Its day-to-day responsibilities have also increased as Investigators now follow additional protocols, including regular monthly follow ups with complainants and additional documentation ensuring “closure.”



The methodology for determining staffing for IA Investigators is workload-based, assigning an estimated amount of time to review and complete administrative investigations (non-OIS). In 2021, there were 170 administrative investigations completed by IA. In 2022, there were 171 administrative investigations. There were also Covid-19 pandemic-related cases that affected the workload of the IA Administrative Unit. During the pandemic, the City required that employees obtain the Covid-19 vaccine and report the vaccination status to the City. The IA Administrative Unit was tasked with significantly more workload due to the Covid-19 mandate where they investigated 200 Covid-19 cases in 2021 and 32 cases in 2022. The estimated time required to complete a comprehensive investigation is approximately 30 hours. Using this workload-based methodology, the Project Team does not recommend any changes to the number of administrative Investigators.

A workload-based methodology is also used to determine Attorney assignments. However, since this position provides support to the entire IA Division (OIS and Non-OIS), the cases are categorized differently. There are minor cases which are considered “Chief’s Level Investigations” and major cases which are “Commission Level Investigations.” From the Attorney perspective, these cases are categorized based on the level of discipline sought rather than the underlying type of misconduct. For example, an OIS case could be considered a Chief’s Level Investigation and result in written reprimand, or it could be more severe and considered a Commission Level Investigation and result in termination. Determining whether a case is minor or major also drastically changes the amount of work that goes into the investigation. In 2021, the IA Division completed 160 Chief’s Level (minor) Investigations and 12 Commission Level (major) Investigations. In 2022, the number of Chief’s Level Investigations increased to 282 and Commission Level Investigations remained at 12. Chief’s Level investigations are estimated to take 35 hours to complete, while Commission Level investigations take approximately 140 hours. In IA Administrative Investigations, some of this workload is also distributed amongst the Sergeant Investigators, who provide assistance to the Attorneys in the cases described above. Using this workload-based approach, the Project Team recommends the addition of one Attorney to provide additional legal support to the entire Internal Affairs Division.

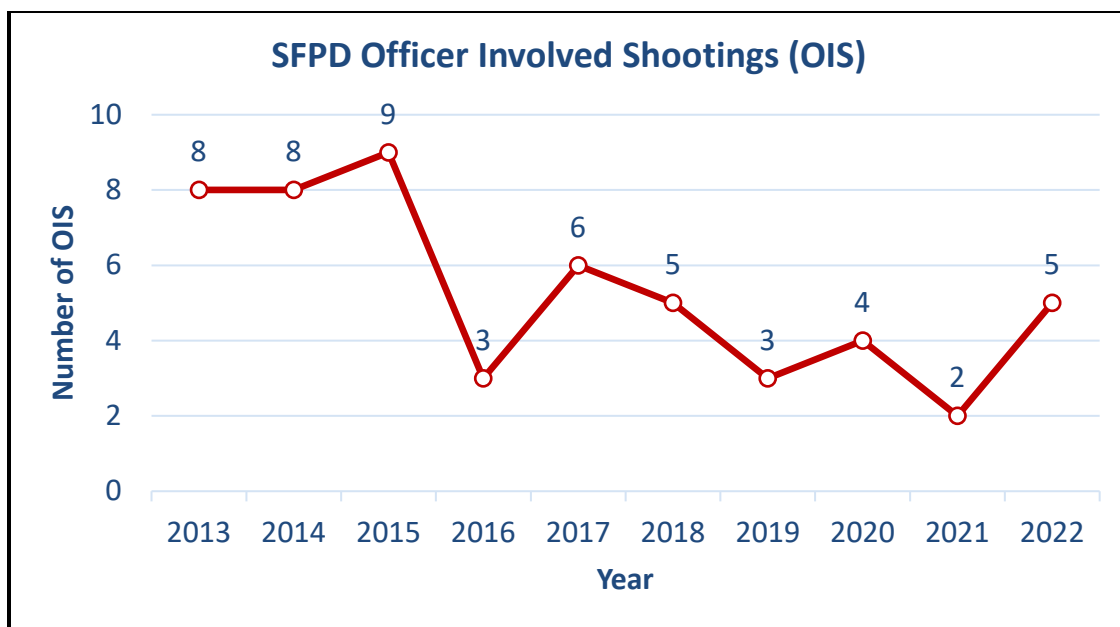
| Risk Management Office - Internal Affairs Division |           |             |           |          |             |           |
|----------------------------------------------------|-----------|-------------|-----------|----------|-------------|-----------|
|                                                    | SWORN     |             |           | CIVILIAN |             |           |
|                                                    | Current   | Recommended | Need      | Current  | Recommended | Need      |
| <b>Administrative Investigations</b>               | <b>11</b> | <b>5</b>    | <b>-6</b> | <b>6</b> | <b>5</b>    | <b>-1</b> |
| Lieutenant                                         | 1         | 1           | 0         |          |             |           |
| Sergeant                                           | 10        | 4           | -6        |          |             |           |
| Attorney                                           |           |             |           | 3        | 2           | -1        |
| Principal Admin. Analyst                           |           |             |           | 1        | 1           | 0         |
| Senior Clerk                                       |           |             |           | 2        | 1           | -1        |
| Senior Legal Clerk                                 |           |             |           | 0        | 1           | +1        |

### *Special Covered Incidents Unit*

Previously, the Internal Affairs Division assigned Sergeant Investigators directly to investigate and review special covered incidents such as officer-involved shootings (OIS), in-custody deaths, and use of force

cases with great bodily injury. However, due to staffing resources and shortages, there are no Sergeants dedicated to this team and the workload is shared amongst the Sergeants assigned to general administrative investigators. Their work investigating these incidents entail reviewing all documents and investigative materials from an officer-involved shooting; investigative work itself is conducted by Investigative Services Detail and District Attorney's office. Reviews focus on policy, training, and supervision are used to determine whether the use of force falls within policy and training. Unlike general investigations, reviews do not require new investigations or interviews, but rely on investigations that are already completed. An OIS review can be started before other investigations are complete, but cannot be concluded until all other processes have been completed.

The prior staffing report used a workload-based methodology with the 10-year average for OIS incidents as the primary metric. Since 2013, officer-involved shootings have decreased by 50%. This workload-based approach uses 2022 data, during which five OIS incidents occurred, each incident requiring approximately 800 hours of investigative time. There are currently no Investigators assigned to the Special Covered Incidents Unit. However, this methodology shows that only two Investigators are required given the number of cases and the time per case.



| Risk Management Office - Internal Affairs Division |          |             |           |          |             |      |
|----------------------------------------------------|----------|-------------|-----------|----------|-------------|------|
|                                                    | SWORN    |             |           | CIVILIAN |             |      |
|                                                    | Current  | Recommended | Need      | Current  | Recommended | Need |
| <b>OIS/In-Custody Deaths</b>                       | <b>0</b> | <b>2</b>    | <b>+2</b> |          |             |      |
| Sergeant                                           | 0        | 2           | +2        |          |             |      |

### *Brady Unit*

The Brady Unit is comprised of one Attorney and two Legal Assistants. Upon request, it is the unit's primary responsibility is to review conduct that calls into question the integrity of a member of the Department. Requests are most often received from the SF District Attorney's Trial Integrity Unit. The unit responded to 48 requests for Brady material in 2021 and 55 requests in 2022.

**The Brady Unit has taken on additional responsibilities pertaining to State Bill (SB) 2 compliance.** The stated intent for SB 2 is to increase accountability for misconduct by peace officers. SB 2 requires law enforcement agencies to employ as peace officers only those individuals who hold a current and valid Basic certificate from the Commission on Peace Officer Standards and Training (POST), except for provisional employment for up to 24 months of individuals awaiting certification. It also requires POST to revoke certification when an individual has become ineligible to hold office as a peace officer under Government Code section 1029, or when an individual has been terminated for cause for, or otherwise engaged in, "serious misconduct". Beginning on January 1, 2023, SB 2 will require all agencies that employ peace officers to begin submitting reports to POST any time one of the following occurs:

- The agency employs, appoints, terminates, or separates from employment any peace officer, including involuntary terminations, resignations, and retirements.
- A complaint, charge, or allegation of conduct is made against a peace officer employed by the agency that could result in decertification.
- A civilian oversight entity or review board, civilian police commission, police chief, or civilian inspector general makes a finding or recommendation that a peace officer employed by the agency engaged in conduct that could result in decertification.
- The final disposition of an investigation determines that a peace officer engaged in conduct that could result in decertification, regardless of the discipline imposed (if any).
- A civil judgment or court finding is made against a peace officer based on conduct that could result in decertification, or a settlement is reached in civil case against a peace officer or the employing agency based on allegations of officer conduct that could result in decertification.

Although the reporting requirement does not begin until January 2023, it does apply to events that occurred before January 2023. SB 2 specifically requires agencies to report any instance of a listed event that took place between January 1, 2020, and January 1, 2023.

The Brady Unit has been tasked with all SB 2 compliance as it relates to reporting responsive misconduct allegations and cases to POST. Workload includes identifying cases, preparing and providing investigative material (1-5 hours per investigation depending on the amount of investigative material), BWC review and redactions, and completing related tasks assigned by POST. To date, 146 allegations and cases have been reported to POST. Prior to being assigned additional SB 2 work, the Brady Unit already had a full-time assignment in identifying Brady material and litigating Brady motions. Since being assigned SB 2 compliance, the Brady Unit has been provided with one additional Legal Assistant.

Due to extensive variation in the workload involved in handling a Brady request and SB 2 compliance, it is not feasible to construct an overall average. Moreover, the number of miscellaneous tasks associated

with the role would require a very high generalized administrative time figure. As a result of these considerations and due to the unique role of the Brady Unit, the Attorney and Legal Assistant positions have been set as unique/non-scalable. The Brady Unit should be monitored for backlogs and processing delays in the future, as these may indicate that staffing levels should be reexamined.

| Risk Management Office - Internal Affairs Division |         |             |      |          |             |          |
|----------------------------------------------------|---------|-------------|------|----------|-------------|----------|
|                                                    | SWORN   |             |      | CIVILIAN |             |          |
|                                                    | Current | Recommended | Need | Current  | Recommended | Need     |
| <b>Brady Unit</b>                                  |         |             |      | <b>2</b> | <b>2</b>    | <b>0</b> |
| Attorney                                           |         |             |      | 1        | 1           | 0        |
| Legal Assistant                                    |         |             |      | 1        | 1           | 0        |

### *Equal Employment Opportunity (EEO) Office*

The Equal Employment Opportunity Office investigates Equal Employment Opportunity complaints for referral to the Human Resources Department; work is conducted by a single Inspector (Sergeant rank equivalent). Based on data previously reported by the Department, the EEO Office handled 60 cases in 2021 and was able to close 24. In 2022, the EEO Office handled 76 cases and closed 29 cases. Turnaround times for case reviews are unavailable to estimate staffing capacity so this position has been classified as non-scalable for this assessment. Workload and turnaround time should be tracked and monitored for use in future analyses.

| Risk Management Office - Internal Affairs Division |          |             |          |          |             |      |
|----------------------------------------------------|----------|-------------|----------|----------|-------------|------|
|                                                    | SWORN    |             |          | CIVILIAN |             |      |
|                                                    | Current  | Recommended | Need     | Current  | Recommended | Need |
| <b>EEO Office</b>                                  | <b>1</b> | <b>1</b>    | <b>0</b> |          |             |      |
| Sergeant/Inspector                                 | 1        | 1           | 0        |          |             |      |

### *Investigative Services Detail (ISD) – Criminal Investigations*

The primary responsibility of Investigative Services Detail is to conduct investigations of alleged criminal misconduct by Department members within the City and County of San Francisco. The unit frequently receives allegations from the Department of Police Accountability, various Department memos, and through referrals from the Internal Affairs Administrative Investigations Unit. Such cases have potential to be very high-profile so the unit needs to be extremely thorough when conducting investigations.

ISD investigations are different than criminal cases in that the subject of the investigation is generally known, interviews are scheduled in advance and are conducted in accordance with the union collective bargaining agreement (CBA), and there is typically counsel present. Officers cannot be compelled to make statements that could be used against them in a criminal proceeding and therefore the subject of the investigation is not required to answer questions. If statements are compelled, they cannot be used outside of internal discipline. Once an investigation is complete, it is forwarded for a determination of prosecution.

In 2019, a new MOU was created with the SF District Attorney's Office that defined "covered incidents" that would fall under the responsibility of the Investigative Services Detail. Most notably, these "covered incidents" included officer-involved shootings and in custody deaths. Prior to 2019, OIS were the responsibility of the Homicide Unit. With the new MOU, if an OIS occurs, ISD would be responsible for investigating the ancillary crime while the District Attorney would investigate the OIS. Officer-involved shootings take priority over all other investigations and the unit devotes one hundred percent of their time for a minimum of four to six days following an OIS. Tasks include collaborating with the DA and collecting all pertinent information to present to Command Staff in preparation for Community Town Hall Meetings, which must occur within ten days of the incident.

**With the new MOU, the Investigative Services Detail has taken on more responsibilities.** Simultaneously, the unit's staffing level has decreased as they have lost two Investigators since 2019 and one Officer since April 2023. A workload-based methodology is used in determining the staffing levels for both Investigators and Officers. In 2022, the unit conducted 36 criminal investigations, each requiring approximately 300 hours of investigative time from the Sergeant Investigators and approximately 50 hours of administrative support that is currently spread amongst the four Sergeants. Since there is no Officer or clerical support at this time, the Sergeants are tasked with fulfilling additional support work, including filing records and case files, payroll management, and supply ordering. Using this workload-based approach, the Project Team recommends an additional civilian position to be added.

| Risk Management Office - Internal Affairs Division |              |             |           |                 |             |      |
|----------------------------------------------------|--------------|-------------|-----------|-----------------|-------------|------|
|                                                    | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |      |
|                                                    | Current      | Recommended | Need      | Current         | Recommended | Need |
| <b>Investigative Services Detail</b>               | <b>6</b>     | <b>7</b>    | <b>+1</b> |                 |             |      |
| Lieutenant                                         | 1            | 1           | 0         |                 |             |      |
| Sergeant/Investigator                              | 5            | 5           | 0         |                 |             |      |
| Officer                                            | 0            | 1           | +1        |                 |             |      |

## Policy Development Division

The Policy Development Division was established in May 2023 and task with providing the department with a suite of policy development services, including research and drafting policy updates, collaborating with the Academy Training Division, Operations Bureaus, Risk Management, Policy and Public Affairs and other units to ensure policy revisions are clear, cohesive, and practical. The Division ensures policy discussions and agreements between the Department, the Department of Police Accountability (DPA) and any other stakeholder are received, tracked, or responded to in a transparent and consistent way. The division is overseen by a Captain and a manager who reports directly to the Assistant Chief of the Chief of Staff. The division is comprised of three units: the Written Directives Unit (formerly under the Professional Standards and Principled Policing Unit in the Strategic Management Bureau), the Policy and Community Working Group Management Unit, and the Policy Development Unit.

| Policy Development Division |          |             |           |          |             |           |
|-----------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                             | SWORN    |             |           | CIVILIAN |             |           |
|                             | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Policy Development</b>   |          |             |           |          |             |           |
| Administration              | 1        | 1           | 0         | 1        | 1           | 0         |
| Written Directives          | 1        | 3           | +2        | 1        | 4           | +3        |
| Community Working Groups    | 0        | 1           | +1        | 0        | 2           | +2        |
| Policy Development Unit     | 0        | 1           | +1        | 0        | 2           | +2        |
| <b>DIVISION TOTAL</b>       | <b>2</b> | <b>6</b>    | <b>+4</b> | <b>2</b> | <b>9</b>    | <b>+7</b> |

### Written Directives Unit

The Written Directives Unit is responsible for coordinating Department-wide policy reviews and disseminating all orders to the Department (e.g., Department General Orders, Department Bulletins, Department Notices). The unit is currently managed by a Sergeant with support from one Officer and one Management Assistant. Functionally, the unit provides administrative support and facilitates the concurrence process, which includes reviews by the Chief of Police and members of the Command Staff. The unit also devotes a significant amount of time to drafting and editing policy content for subject matter experts (SMEs).

The Written Directives Unit also works on pulling Department policies for the Legal Division for PRA requests, and fulfilling requests for the City Attorney's Office, Department of Police Accountability (DPA), and other stakeholders. From August 2019 through September 2020, team members spent a majority of their time procuring PowerDMS, a policy management software, for the Department.

The table below represents the number of policies, manuals, and orders that were worked on by the Written Directives Unit and issued by the Department. Although the unit can quantify these measures, it does not reflect their other duties and responsibilities, nor their work performed for those policies/orders that were not issued by the Department. The unit's work relies heavily on contributions from other stakeholders, which is why there are no measures directly related to workload. These positions are non-scalable for this staffing analysis.

| Written Directives Unit |                  |                      |                     |                         |                     |                        |                                |                                    |                                 |
|-------------------------|------------------|----------------------|---------------------|-------------------------|---------------------|------------------------|--------------------------------|------------------------------------|---------------------------------|
| Year                    | # of DGOs Issued | Time per DGO (hours) | # of Manuals Issued | Time per Manual (hours) | # of DBs/DNs Issued | Time per DB/DN (hours) | # of Bureau/Unit orders Issued | Time per Bureau/Unit Order (hours) | Total Time Spent by WDU (hours) |
| 2019                    | 4                | 120                  | 2                   | 50                      | 239                 | 15                     | 16                             | 10                                 | 4,325                           |

\* Please note the #s above do not include policies that were not issued by the Department

The Written Directives Unit faces many challenges with the Department's concurrence process. There are many stakeholders and subject matter experts (SMEs) involved from other Bureaus/units, making it very difficult to facilitate the process and meet deadlines. This process could be more efficient if it were centralized within one unit. As recommended by CalDOJ, the Department is currently looking into

creating a Policy Team that would be composed of a dedicated group of report writers and policy experts. This team's primary responsibility would be researching and drafting all policies for the Department.

If the Written Directives Unit was adequately staffed with a mix of sworn members and Analysts (policy writers), the unit could own and streamline the concurrence process. Current unit members would continue to handle the administrative side, and a policy development sub-unit would be responsible for developing drafts, managing workgroups, communicating with SMEs, providing DGO updates to Deputy Chiefs as necessary, facilitating discussions with the Department of Police Accountability (DPA), and finalizing documents. The Chief of Police also has special policies that require best practices research, including analyzing other jurisdictions and their policies to determine how and if the Department may be able to adopt some of these identified practices. Analysts could also help draft/propose policies that the Chief and Command Staff could further develop.

| Policy Development Division    |                     |             |           |                        |             |           |
|--------------------------------|---------------------|-------------|-----------|------------------------|-------------|-----------|
|                                | <i><b>SWORN</b></i> |             |           | <i><b>CIVILIAN</b></i> |             |           |
|                                | Current             | Recommended | Need      | Current                | Recommended | Need      |
| <b>Written Directives Unit</b> | <b>1</b>            | <b>3</b>    | <b>+2</b> | <b>1</b>               | <b>4</b>    | <b>+3</b> |
| Sergeant                       | 1                   | 1           | 0         |                        |             |           |
| Officer                        | 0                   | 2           | +2        |                        |             |           |
| Senior Admin Analyst           |                     |             |           | 0                      | 3           | +3        |
| Management Assistant           |                     |             |           | 1                      | 1           | 0         |

Based on these needs and the Department's intent to form a Policy Team, the Project Team recommends the addition of one Officer and three Senior Administrative Analysts who are dedicated to policy development. Implementing such changes within the Written Directives Unit would also create an opportunity for the Department to utilize sworn members who are on Temporary Modified Duty (TMD) to contribute to policy development with their field expertise. The Department should monitor workload and Policy Team roles and responsibilities to assess staffing needs ongoing as the unit develops.

### ***Policy and Community Working Group Management Unit***

The Policy and Community Working Group Management Unit convenes as part of the Department General Order (DGO) review process to gain a balance perspective from internal and external stakeholders before updating Department policies. Upon input from DPA and the Chief of Police, the unit establishes working group protocols, applicable codes of conduct, and provides guidance on selecting working group participants.

The unit was established in July 2022 under the revised DGO 3.01 for Department Written Directives. At this time, there is insufficient data to compute a proper workload-based staffing methodology and the positions in this unit will be considered non-scalable for this report.

| Policy Development Division  |          |             |           |          |             |           |
|------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                              | SWORN    |             |           | CIVILIAN |             |           |
|                              | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Policy Working Groups</b> | <b>0</b> | <b>1</b>    | <b>+1</b> | <b>0</b> | <b>2</b>    | <b>+2</b> |
| Principal Admin. Analyst     |          |             |           | 0        | 1           | +1        |
| Officer                      | 0        | 1           | +1        |          |             |           |
| Management Assistant         |          |             |           | 0        | 1           | +1        |

### *Policy Development Unit*

The Policy Development Unit is responsible for rev, in accordance with a tiered system. General Orders will be designated as follows:

- “Tier 1” are high priority and shall be reviewed annually and updated as necessary.
- “Tier 2” are medium priority and shall be reviewed every three years and updated as necessary.
- “Tier 3” are lowest priority and shall be reviewed every five years and updated as necessary.

In the General Order development process, the Chief of Police notifies the unit of a new DGO or a DGO amendment. The unit will assign an SME and determine the development timeline, typically not to exceed ninety (90) business days. The SME and the unit will work various stakeholders to initiate the drafting of the DGO or amendment by incorporating existing Department Bulletins/Notices, local, state, or federal law changes, community needs, accepted DPA recommendations, and Department identified policy goals, as appropriate and through research of other law enforcement agency best practices. Upon completing the draft DGO, the unit will work with DPA and/or the Police Commission to incorporate policy recommendations into the revision, as needed. Prior to submitting the draft policy for concurrence, the draft policy will be posted on the Department’s website to provide members of the public and Department members thirty (30) business days to submit recommendations. The unit is responsible for capturing and consolidating all substantive edits in the concurrence process before the final draft DGO is submitted to the Police Commission for approval.

| Policy Development Division    |          |             |           |          |             |           |
|--------------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                                | SWORN    |             |           | CIVILIAN |             |           |
|                                | Current  | Recommended | Need      | Current  | Recommended | Need      |
| <b>Policy Development Unit</b> | <b>0</b> | <b>1</b>    | <b>+1</b> | <b>0</b> | <b>2</b>    | <b>+2</b> |
| Principal Admin. Analyst       |          |             |           | 0        | 1           | +1        |
| Officer                        | 0        | 1           | +1        |          |             |           |
| Management Assistant           |          |             |           | 0        | 1           | +1        |

### *Police Commission Office*

The Police Commission Office acts as a liaison between the Department and the Police Commission and reports directly to both the Chief of Staff as well as the President of the Police Commission. A sworn



Commission Secretary (Sergeant) provides oversight and conducts duties such as handling discipline matters and reviewing policies. Other responsibilities include working on DOJ recommendations and reform initiatives, responding to PRA requests received by the Police Commission specifically, attending meetings on behalf of the Commission, coordinating weekly agendas with the Commission President, contributing to policy reviews/amendments, participating in workgroup meetings, and collaboration with the City Attorney's Office on discipline cases and other Commission matters.

There are no workload measures to determine staffing for the Police Commission Office and thus the positions are classified as non-scalable. Current staffing levels are adequate; however, it is recommended to closely monitor the number of PRA requests generated by SB-1421 and SB-16.

| Police Commission Office |                     |                    |             |                        |                    |             |
|--------------------------|---------------------|--------------------|-------------|------------------------|--------------------|-------------|
|                          | <i><b>SWORN</b></i> |                    |             | <i><b>CIVILIAN</b></i> |                    |             |
|                          | <b>Current</b>      | <b>Recommended</b> | <b>Need</b> | <b>Current</b>         | <b>Recommended</b> | <b>Need</b> |
| <b>Commission Office</b> | <b>2</b>            | <b>2</b>           | <b>0</b>    | <b>1</b>               | <b>2</b>           | <b>+1</b>   |
| Sergeant                 | 2                   | 2                  | 0           |                        |                    |             |
| Principal Admin Analyst  |                     |                    |             | 0                      | 1                  | +1          |
| Executive Secretary      |                     |                    |             | 1                      | 1                  | 0           |

# Chief's Office

## Overview

Members in the Chief's Office provide high-level administrative support for the Chief of Police in managing the oversight of the Department and its operations. The Chief's Office is currently comprised of three full-time positions and several part-time retirees. The Sworn Detail includes one Sergeant and one Officer who share responsibilities for oversight of the office. They triage, refer, and elevate points of contact to the Chief as appropriate. This includes fielding phone calls, emails, and in-person contact directed at the Chief in the office as well as in public spaces. The Sworn Detail also acts as an escort detail for the Chief, which includes driving the Chief to events and providing general security. The Chief also has an Executive Assistant who manages scheduling, emails to the Chief, and other administrative support assignments and special projects. The Chief's Office also includes a newly established Constitutional Policing Unit with one Director, one Sergeant, and one Professional Staff assigned to provide legal advice and strategic guidance on constitutional policing for the Department. Workload for these positions is not captured through specific measures and therefore these positions have been classified as non-scalable.

**Staffing within the Chief's Office has decreased in recent years due to promotions and other Department staffing priorities.** In recent years, the Chief's Sworn Detail alone included one Sergeant and four Officers. Previously there were also two Managers who were responsible for managing and coordinating oversight for special projects assigned by the Chief. These two positions are now assigned to the Policy and Public Affairs Office; they support policy work for the Chief under the direction of the Director of Policy and Public Affairs.

### Recommended Staffing

| Chief's Office              |                     |             |           |                        |             |           |
|-----------------------------|---------------------|-------------|-----------|------------------------|-------------|-----------|
|                             | <i><b>SWORN</b></i> |             |           | <i><b>CIVILIAN</b></i> |             |           |
|                             | Current             | Recommended | Need      | Current                | Recommended | Need      |
| Division or Unit            |                     |             |           |                        |             |           |
| Chief's Office              | 3                   | 3           | 0         | 2                      | 2           | 0         |
| Constitutional Policing     | 0                   | 1           | +1        | 1                      | 2           | +1        |
| <b>CHIEF'S OFFICE TOTAL</b> | <b>3</b>            | <b>4</b>    | <b>+1</b> | <b>3</b>               | <b>4</b>    | <b>+1</b> |

### Chief's Office

Although positions within the Chief's Office are non-scalable, there is a need for additional clerical support to assist with various administrative tasks such as payroll and processing Captain's compliments. The Project Team recommends the addition of one civilian Clerk to meet demands the Chief's Office.

| Chief's Office        |          |             |          |          |             |          |
|-----------------------|----------|-------------|----------|----------|-------------|----------|
|                       | SWORN    |             |          | CIVILIAN |             |          |
|                       | Current  | Recommended | Need     | Current  | Recommended | Need     |
| <b>Chief's Office</b> | <b>3</b> | <b>3</b>    | <b>0</b> | <b>2</b> | <b>2</b>    | <b>0</b> |
| Chief of Police       | 1        | 1           | 0        |          |             |          |
| Sergeant              | 1        | 1           | 0        |          |             |          |
| Officer               | 1        | 1           | 0        |          |             |          |
| Executive Assistant   |          |             |          | 1        | 1           | 0        |
| Management Assistant  |          |             |          | 1        | 1           | 0        |

### *Constitutional Policing*

The Constitutional Policing Unit provides policy advice to the Chief of Police and Department staff on strategies to support effective, constitutional policing through identifying areas of improvement, policy development, and facilitation of Department training and policing strategies. The unit is comprised of an attorney who serves as the Director of Constitutional Policing and is supported by a sergeant and professional staff.

**Unit responsibilities include policy development and legal advice for topics such as First and Fourth Amendment, use of force, bias, and criminal procedure.** The Director of Constitutional Policing will be responsible for strategic guidance such as reviewing and advising the Chief of Police on Internal Affairs investigations involving the First and Fourth Amendment, providing policy advice concerning the adjudication of Officer-Involved Shootings and other covered incidents, and facilitating the development of Department policies and procedures. The Director will also help draft/revise new and existing constitutional policing-related policies as needed (e.g., Department General Orders, Department Notices, Bureau and Unit Orders, Roll-Call Trainings). In 2022, there were 14 Department General Orders and 2 Bureau Orders that necessitated extensive guidance related to these constitutional policing topics.

One Sergeant will provide support to the Director of Constitutional Policing and work closely with Investigations and Field Operations Bureaus to identify areas where additional guidance and training is needed. The Sergeant will also design and implement internal trainings related to the Fourth Amendment and will conduct legal and policy research on projects as assigned. The Professional Staff will support the unit by providing high-level administrative support such as tracking project completion and deadlines and providing regular updates to Command Staff members and impacted stakeholders. The Professional Staff will also assist with internal and external correspondence, track criminal law related cases from state and federal courts, track new state and federal legislation that may impact the Department, and conduct legal and policy research on projects as assigned. Given the varying nature of the workload and the recency of its establishment, staffing for this unit is determined using the non-scaling methodology.

| Chief's Office                 |              |             |           |                 |             |           |
|--------------------------------|--------------|-------------|-----------|-----------------|-------------|-----------|
|                                | <i>SWORN</i> |             |           | <i>CIVILIAN</i> |             |           |
|                                | Current      | Recommended | Need      | Current         | Recommended | Need      |
| <b>Constitutional Policing</b> | <b>0</b>     | <b>1</b>    | <b>+1</b> | <b>1</b>        | <b>2</b>    | <b>+1</b> |
| Attorney                       |              |             |           | 1               | 1           | 0         |
| Sergeant                       | 0            | 1           | +1        |                 |             |           |
| Management Assistant           |              |             |           | 0               | 1           | +1        |

# Discussion of Non-Police Response

## Project Overview

The City and County of San Francisco has implemented various strategies to promote alternatives to policing such as using the Street Crisis Response Team (SCRT) to address specific mental health-related calls and reassigning specific Priority C call types from the Police Department to other City agencies.

The San Francisco Police Department has engaged with the City Performance Unit of the Controller's Office to initiate a joint project to determine 1) the ongoing SFPD workload related to 800-B calls as SCRT continues to develop, and 2) to assess if and how other City agencies may be able to handle workload currently attributed to SFPD for specific Priority C calls in areas such as homelessness, mental health, substance use, and traffic enforcement.

## Street Crisis Response Team (SCRT)

In December 2019, the City and County of San Francisco enacted legislation to establish Mental Health SF, a program that provides access to mental health, substance abuse, and psychiatric care services to homeless and uninsured San Franciscans. In November 2020, the City launched the first phase of San Francisco's Street Crisis Response Team (SCRT) pilot program. The goal of SCRT is to provide rapid, trauma-informed response to calls for service for people experiencing crisis in public spaces; to reduce the frequency of police responses to non-violent, non-criminal, behavioral health-related calls; and to reduce unnecessary emergency room occupancy. The first SCRT team began responding to calls on November 30, 2020, with a focus in the Tenderloin. Following data analysis and impact reports, SCRT expanded to six fully operational teams that provide services in areas impacted by severe behavioral health conditions in San Francisco.

Each SCRT team has a community paramedic from SF Fire Department, a behavioral health clinician from HealthRIGHT 360, a peer specialist from Richmond Area Multi-Services (RAMS), and a care staff dedicated to linkages and follow up support services. The first two teams launched and subsequently provided coverage seven days a week for 12 hours each day. Following the implementation of the additional four teams, coverage expanded to 24 hours a day, 7 days a week, with each team focusing on different areas of San Francisco.

SCRT teams respond to 911 calls that are designated as "800-B" – those calls whose code indicates a classification of mentally disturbed person and whose priority level indicates an active incident that is not a threat to public safety. SCRT teams can also respond to "on view" cases in which they encounter a person in crisis within their designated neighborhoods or receive a notification from another City agency.

The Department has worked collaboratively with partners to ensure a successful transition of calls to SCRT. As SCRT builds capacity, the Department is still co-responding to several calls or responding entirely when SCRT teams are limited or fully occupied. In 2020, SFPD responded to approximately 652,622 calls

for service. Of those, 20,950 calls were mental health-related (e.g., 800-B mentally disturbed person and 801 person attempting suicide) and 28,628 check on well-being (code 910) calls for service for a total of 49,578 mental health-related incidents. Similarly in 2022, SFPD responded to approximately 50,125 total mental health-related calls for service (code 800-B, 801, 910). Available data indicates that SFPD still responds to a large number of mental health-related calls for service even after the implementation of SCRT. The Department looks forward to ongoing evaluation and transfer of calls to SCRT.

Understanding the complexities of mental health issues, substance abuse issues, and homelessness, the City has supported the development and proposals of other groups, such as the Compassionate Alternative Response Team (CART) and the Street Wellness Response Team (SWRT). CART proposes to respond to all homeless C-Priority calls, coded 601 (trespassing - unauthorized person occupying others property), 916 (suspicious person in car), 917 (suspicious person), 919 (sit/lie), 910 (well-being check), and overflow 800. CART teams would be composed of community workers trained in mental health and first aid to de-escalate crisis and connect people to supportive services. The SWRT wellness teams would work 12-hour shifts and include paramedics with the Fire Department and members of the Homeless Outreach Team (HOT). SWRT would be two-member teams that drive around the City to assist located individuals who are not in an acute behavioral health crisis but may require immediate attention. Again, the Department is committed to ongoing conversations with City officials, City partners and community groups, to provide the appropriate care to those individuals who are non-violent but in need of assistance.

## Priority C Calls

This discussion provides some preliminary data on calls for service related to homelessness, behavioral/mental health, substance abuse, well-being, and other low priority, non-violent public safety areas.

### Homelessness

Calls for service related to homelessness include the call codes 915 (Homeless related) and 919 (Sitting or Lying on Public Sidewalks). In 2022 there were approximately 3,798 Priority C computer-aided dispatch (CAD) records with one of these codes listed as the final call type. In comparison, 2019 has approximately 48,224 CAD records of the same call type.

### Behavioral/Mental Health

Behavioral/mental health call codes include 800 (Mentally disturbed person) and 5150 (Psychiatric Evaluation/Hold). Other call codes to consider in future analyses would be 801 (Person attempting suicide), 806 (Juvenile Beyond Parental Control), 800CR (Mentally Disturbed Person/Weapon or Potential for Violence) and 801CR (Person Attempting Suicide/Weapon or Potential for Violence). However, the severity of these calls types generally warrant a Priority A or B response and therefore may not be appropriate to transfer wholly to other agencies. At this time, SFPD's Crisis Intervention Team (CIT),

specifically trained in crisis response, address 800CR and 801CR incidents with other City behavioral health specialists.

As discussed in the SCRT section, the Street Crisis Response Team aims to respond to 800-B calls at this time, though SFPD is still the responding agency, or one of the responding agencies, in many instances. Priority C calls account for less than 1% of mental health calls (codes 800 and 5150 in this analysis), with 24 CAD records. Priority C mental health calls could potentially be handled by SCRT, which is already intending to handle 800-B mental health calls.

## Well-Being Check

The CAD call code for Well Being Check is 910. Priority A and Priority B calls represent the majority of 2022 CAD records where the final call code is 910. There were 13,401 Priority A calls for service and 16,079 Priority B calls for service. For Priority C well-being checks, there were only 23 calls for service.

Substance use calls may also be considered under calls related to well-being checks. Call types specific to substance use include 811 (Intoxicated person), 106N or 6N (Narcotics). The majority of these substance use CAD entries in 2022 are Priority C, at 360 calls. Combined there were 141 Priority A and B calls for service.

The preliminary data presented here indicates that some call types, such as those related to Homelessness, may have a volume of Priority C calls that could be appropriate for other City agencies to handle, warranting further analysis here. On the other hand, CAD records from 2022 indicate that a majority of calls related to behavioral/mental health and to well-being checks are classified as high priority – Priority A and Priority B rather than Priority C, as initially designated for analysis. Further exploration of these calls codes and priority designations is needed to determine if transferring specific call codes in the Priority C designation is a viable strategy for facilitating non-police response – and at what workload magnitude.

# Civilian Staffing Opportunities

## Overview

According to the International Association of Chiefs of Police (IACP) Model Policy establishing law enforcement agencies' commitment to hiring and utilizing civilian personnel, the "efficiency and effectiveness of law enforcement agencies is enhanced when sworn and non-sworn personnel are appropriately used to perform those functions that are best suited to their special knowledge, skills and abilities." One primary goal of SFPD's civilianization effort is to enable sworn personnel to be properly assigned to patrol or other law enforcement-specific roles, yet the Department is also invested in ensuring that members, sworn and non-sworn, are performing job duties most aligned with their unique skillsets so that the Department can most efficiently provide services to the City and County of San Francisco. Allocating professional staff throughout the Department in a thoughtful and sustainable way can help build an infrastructure to effectively handle the public safety demands placed experienced by San Francisco.

Therefore, it should be noted that civilian staffing opportunities encompass various structural and job classification changes that aim to best align sworn and non-sworn members with the appropriate duties. These changes include:

- The **complete civilianization of a position** or unit because a civilian could execute the job duties of a sworn member and garner salary savings.
- The **addition of a civilian position** to a unit so that this position can execute *some* of the job duties performed by a sworn member, but not all duties. This results in more effective delineation in job duties such that sworn members can devote their time to activities that necessitate sworn expertise and/or a reduction in the number of sworn in the position.
- The **addition of a civilian position** to a unit because the unit responsibilities necessitate additional staffing and the specialized skills and abilities of trained professional staff provide the unit with function(s) that enhance unit operations.

Throughout, the report suggests civilian staffing opportunities that can be categorized by the situations described above. The full report provides detailed analysis and considerations of these recommendations. A summary table, including timeframes and relevant discussion, is shown below.



## Identified Opportunities for Civilianization

| Unit                                    | Civilianization Opportunity                                       | Benefits                                                                                                                                                                                                                                                                                                                                                                                         | Challenges & Considerations                                                                                                                                   |
|-----------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Captain's Staff, District Stations, FOB | Transfer some job duties to civilian members<br><i>Short-term</i> | Captain's Staff at District Stations are currently entirely sworn. The addition of a civilian member would transfer job duties such as social media management, newsletter authoring, and meeting preparation to a more appropriate job and enable the Department to reallocate some sworn members on Captain's Staff back to patrol.<br><br>Suggested classification: 1842 Management Assistant | Sworn members must always be present on the Captain's Staff to enforce permitting, plan events, and provide a sworn presence at community meetings as needed. |
| ALU/Permits, FOB                        | Transfer some job duties to civilian members<br><i>Short-term</i> | Permits/ALU is a heavily administrative unit and functions within a network of processes and communication with other agencies. The unit could greatly benefit from civilian staff with skills and expertise in developing standard work schemas and managing processes and interface with other City agencies.<br><br>Suggested classification: 1842 Management Assistant                       | Sworn members must always be present in ALU/Permits to enforce permitting and participate in decoy operations.                                                |

| Unit                               | Civilianization Opportunity                                        | Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Challenges & Considerations                                                                                                                                                                                                                                                     |
|------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Community Engagement Division, FOB | Transfer some job duties to civilian members<br><i>Medium-term</i> | <p>The Community Engagement Division interacts with residents, visitors, and youth in the community. Civilian members can also interface with the community members to strengthen the Department's relationship with those that it serves. CED could utilize a civilian member in the appropriate classification to also be responsible for programmatic strategic planning around community and youth engagement. Moreover, CED is responsible for managing aspects of SFPD's ongoing compliance with CRI, which includes extensive administrative follow up and meeting preparation. Many of these duties should be transferred to civilian staff.</p> <p>Suggested classifications: 0922 Manager I, 1842 Management Assistant</p> | The Department needs to conduct strategic planning for the Community Engagement Division and part of this process should be determining staffing structure, including role delineation between sworn and civilian staff that effectively utilizes the unique skillsets of each. |
| Report Writing Unit, FOB           | Civilianize unit<br><i>Medium/long-term</i>                        | <p>The Report Writing Unit handles non-urgent calls from the public and writes reports. Full duty law enforcement personnel can then focus on responding to high priority calls for service. Sworn members on temporary modified duty are currently staffing the unit. For continuity and to provide high quality customer service, the Department should consider staffing the unit with civilian staff that possess the appropriate skills.</p> <p>Suggested classification: 9209 Community Police Services Aide</p>                                                                                                                                                                                                               | The Report Writing Unit is one assignment in which the Department previously used sworn members who are not full duty. Before civilianizing the Report Writing Unit, the Department will need to determine other strategies for utilizing sworn members on TMD, if at all.      |

| Unit                                    | Civilianization Opportunity                        | Benefits                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Challenges & Considerations                                                                                                                                                                                                                                                                                                            |
|-----------------------------------------|----------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Department Operations Center (DOC), FOB | Civilianize unit<br><i>Medium/long-term</i>        | <p>The Department Operations Center (DOC) functions as a call center. While there are a number of Police Services Aides (PSAs) currently assigned to the unit, DOC is also staffed with sworn members who are less than full duty due to activity restriction or a disciplinary condition. For continuity and to provide high quality customer service, the Department should consider staffing the unit with civilian staff that possess the appropriate skills.</p> <p>Suggested classification: 9209 Community Police Services Aide</p> | DOC is one assignment in which the Department currently uses sworn members who are not full duty. Before civilianizing DOC, the Department will need to determine strategies for utilizing sworn members who on TMD and in particular, on some type of disciplinary condition with a pending investigation.                            |
| CIS, Administration Bureau              | Civilianize various sub-units<br><i>Short-term</i> | <p>The Crime Information Services (CIS) includes various sub-units organized in the Records Management and Property Control. Many of these sub-units, particularly in Records Management, as well as the direct supervision of the Divisions, can be wholly civilianized. Given the analysis conducted, the Project Team has made recommendations in the CISU section.</p> <p>Suggested classification: 1404-1410 Clerk series</p>                                                                                                         | The Department will always need some sworn presence, such as a member to work with an outside vendor who specializes in field tools for sworn members. Moreover, the Department currently utilizes some sworn members on temporary modified duty in this assignment and will need to determine strategies for utilizing these members. |

| Unit                                             | Civilianization Opportunity                       | Benefits                                                                                                                                                                                                                                                                                                                                                | Challenges & Considerations                                                                                                                                                                                                              |
|--------------------------------------------------|---------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Crime Scene Investigations (CSI), Investigations | Civilianize various sub-units<br><i>Long-term</i> | CSI has various sub-units whose functions could be performed by civilian members with the appropriate training. However, these civilian members would need to be highly specialized, which may identifying the appropriate job classification or creating a new one.<br><br>Suggested classifications to start with: 8259-8262 Criminalist I-III series | There is a sequencing component given that CSI must remain operational and staffed in order to maintain accreditation. Therefore, civilianization cannot occur until the appropriate classifications are determined, created, and hired. |

## Challenges

### Work Culture

SFPD is relatively new to integrating professional staff above the Clerk level into business administration processes and leadership. In a para-military organization, sworn hierarchy is inherently rigid, information-sharing is conducted on a need-to-know basis, and policies around personnel transfers and rotation decrease continuity or expertise in specific areas. Non-sworn with backgrounds in the private or public sector may be accustomed to process-driven information-sharing, open door access to leadership, and positions with growth pathways. Due to these differences, the Department must commit to establishing a culture that embraces non-sworn professional staff at all levels, provides career growth opportunities, and creates ways in which sworn can understand the positions being introduced in certain units.

As part of the non-sworn/professional staff integration process, the Department could consider introducing a rank equivalency structure. This structure not only creates a standard that is easily understood by sworn assigned to work directly with or for professional staff, but also aides the Department in determining equivalent classifications when civilianizing specific positions. For example, an administrative role typically managed by a Lieutenant can be replaced by an 0922 Manager I classification with the growth potential to promote to a 0923 Manager II position. A transparent and delineated classification structure allows for civilian job growth which facilitates continuity, minimizing attrition due to lack of in-house promotional opportunities.

### Example Rank Equivalency Standard

| <u>DHR Classification/Professional Staff</u>                                                             | <u>Rank and File/ Supervisory/Command Staff equivalent</u>                                                                                                                                             |
|----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <u>0955 Deputy Director V</u>                                                                            | Deputy Chief                                                                                                                                                                                           |
| <u>0954 Deputy Director IV</u>                                                                           | Deputy Chief                                                                                                                                                                                           |
| <u>0953 Deputy Director III</u>                                                                          | Commander                                                                                                                                                                                              |
| <u>0941 Manager VI</u>                                                                                   | Q-82 Captain                                                                                                                                                                                           |
| <u>0933 Manager V</u>                                                                                    | Q-82 Captain                                                                                                                                                                                           |
| <u>0932 Manager IV</u>                                                                                   | Q-81 Captain                                                                                                                                                                                           |
| <u>0931 Manager III</u>                                                                                  | Q-80 Captain                                                                                                                                                                                           |
| <u>0923 Manager II</u>                                                                                   | Q-60 thru Q-62/ Lieutenant through Lieutenant III                                                                                                                                                      |
| <u>0922 Manager I</u>                                                                                    | Q-60 thru Q-62/ Lieutenant through Lieutenant III                                                                                                                                                      |
| <u>1825 Principal Administrative Analyst II</u>                                                          | Q-52 Sergeant III                                                                                                                                                                                      |
| <u>1824 Principal Administrative Analyst</u>                                                             | Q-51 Sergeant II                                                                                                                                                                                       |
| <u>1823 Senior Administrative Analyst</u>                                                                | Q-50 Sergeant                                                                                                                                                                                          |
| <u>*1844 Senior Management Assistant</u>                                                                 | Q-4 Police Officer III                                                                                                                                                                                 |
| <u>1842 Management Assistant</u>                                                                         | Q-3 Police Officer II                                                                                                                                                                                  |
| <u>1454 Executive Secretary III</u>                                                                      | Q-2 Police Officer or defer to PSA classifications                                                                                                                                                     |
| <u>1452 Executive Secretary II</u>                                                                       | Q-2 Police Officer or defer to PSA classifications                                                                                                                                                     |
| All clerk positions (1202, 1204, 1222, 1226, 1402, 1404, 1406, 1408, 1410, 1424, 1920, 1922, 8106, 8108) | Q-2 Police Officer or defer to PSA classifications                                                                                                                                                     |
| Attorneys                                                                                                | Separate category. These may be treated outside of the chain of command structure as ACs, DCs and Commanders or other ranks at the Chief's discretion may submit requests directly to staff attorneys. |

\*Recommend using this classification instead of analyst (1823 -1825) classifications or 1454 secretarial classifications if there is a need for support staff that can do scheduling, research, analysis, and admin work but may also need to make certain decisions or supervise clerical staff.

### Other Considerations

By exploring the civilianization opportunities identified in this analysis, the Department can strategically align with citywide goals of achieving salary savings, moving sworn from administrative functions back to patrol, and managing a major metropolitan Police Department in an effective and sustainable way. Some other areas that may present challenges to the Department and hence warrant consideration are the need to develop a comprehensive general civilian personnel policy, funding, and collective bargaining agreements that dictate the working rights of sworn versus non-sworn members. Moreover, it is critical that the Department determine how to utilize sworn members who are less than full duty, given that this number fluctuates, and the inherently temporary nature of the assignment presents challenges for work continuity. Less than full duty statuses also vary; sworn members may be coming back from a work-related injury and have temporary activity restrictions or may have a pending disciplinary investigation that limits public contact. These factors drive if and how less than full duty sworn can be utilized, and the Department should determine appropriate assignments or alternative processes given the designation.

# SFPD Staffing Context

## Summary

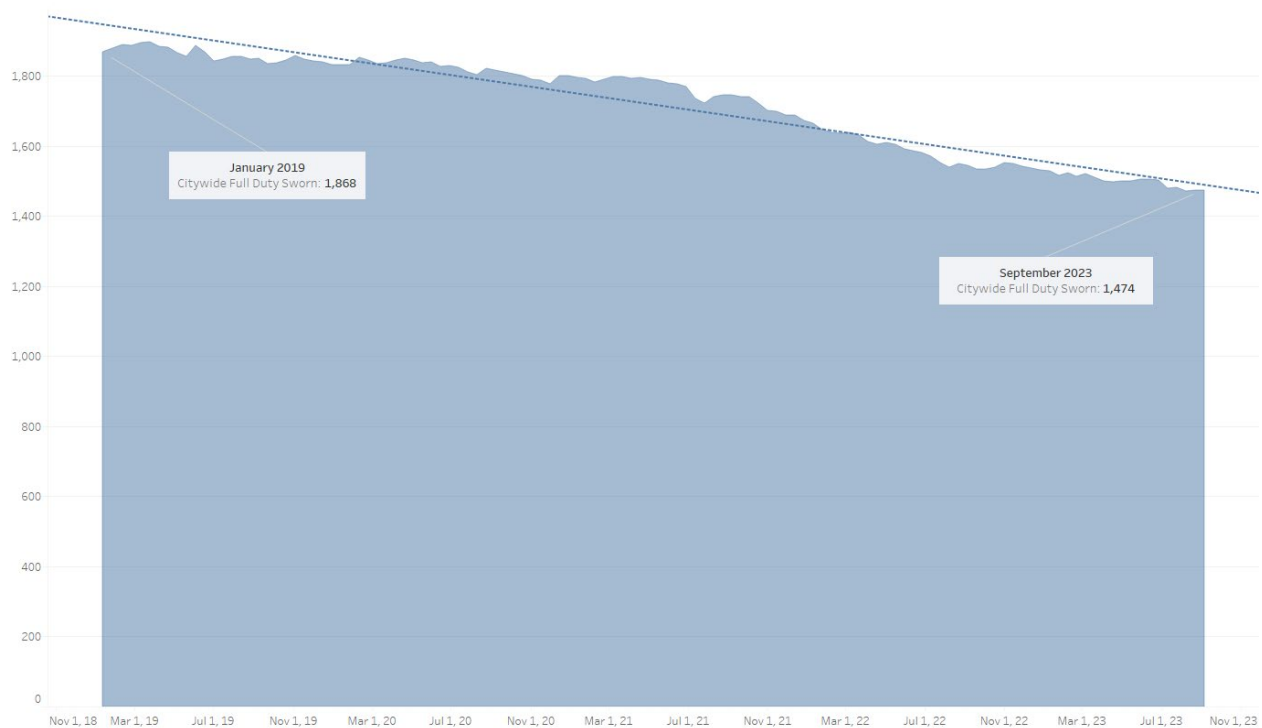
- SFPD staffing levels have been steadily declining over the past several years, and even more so in 2021 and 2022. From January 2019 to September 2023, the number of full duty sworn officers in San Francisco declined 21%, from 1,868 to 1,474. FY 2022 showed the highest number of separations since the end of the DROP program in FY 2012.
- Over the past five fiscal years FY 2019 – FY 2023, an average of 125 active sworn members have separated from the Department each year due to retirement, resignation, and termination. This does not include training attrition, which are those separations that occur in the Academy and during Field Training (FTO).
- Given the demographics of the Department, it is likely that retirements will increase significantly in the coming fiscal years as sworn members reach retirement age. This is a national trend; those police officers hired in 1991-1994, largely due to hiring increases related to the Violent Crime Control and Law Enforcement Act of 1994, are aging out of the workforce. As of June 2023, the Department has 491 sworn members over age 50.
- Over the last five years, there has been a significant decline in the number of Recruits entering the Academy due to fewer Academy classes, and smaller class sizes. As of June 2023, there are 41 Recruits in the Academy across two Academy classes. Training attrition occurs in Academy and FTO – and the reality is that it always will – even as SFPD implements targeted initiatives to improve training retention. Therefore, 125 Recruits entering the Academy does not eventually equate to 125 sworn active members in the Department due to training attrition.
- All of these points taken together indicate that even to just *maintain* staffing levels, SFPD will need to hire significantly more than 125 Recruits to 1) account for training attrition, and 2) to backfill those active sworn members who separate due to retirement, resignation, and termination.

## Trends in Declining Staffing Levels

### *Declining Citywide Full Duty Staffing*

SFPD staffing levels have been declining steadily since the beginning of 2019. The primary indicator that the Department uses to monitor and assess staffing levels and the overall staffing health of the Department is the **number of full duty sworn in San Francisco**. This metric represents those members who are currently fully deployable because they are not on some type of medical, family, or disciplinary leave; are not recruits in the Academy; and who are assigned to a unit and location within San Francisco rather than holding an assignment at the Airport. As illustrated on the chart below, SFPD citywide full duty staffing has declined 21% over the roughly five-year period from January 2019 to September 2023, from 1,868 to 1,474.

Citywide Full Duty Sworn, January 2019 – September 2023

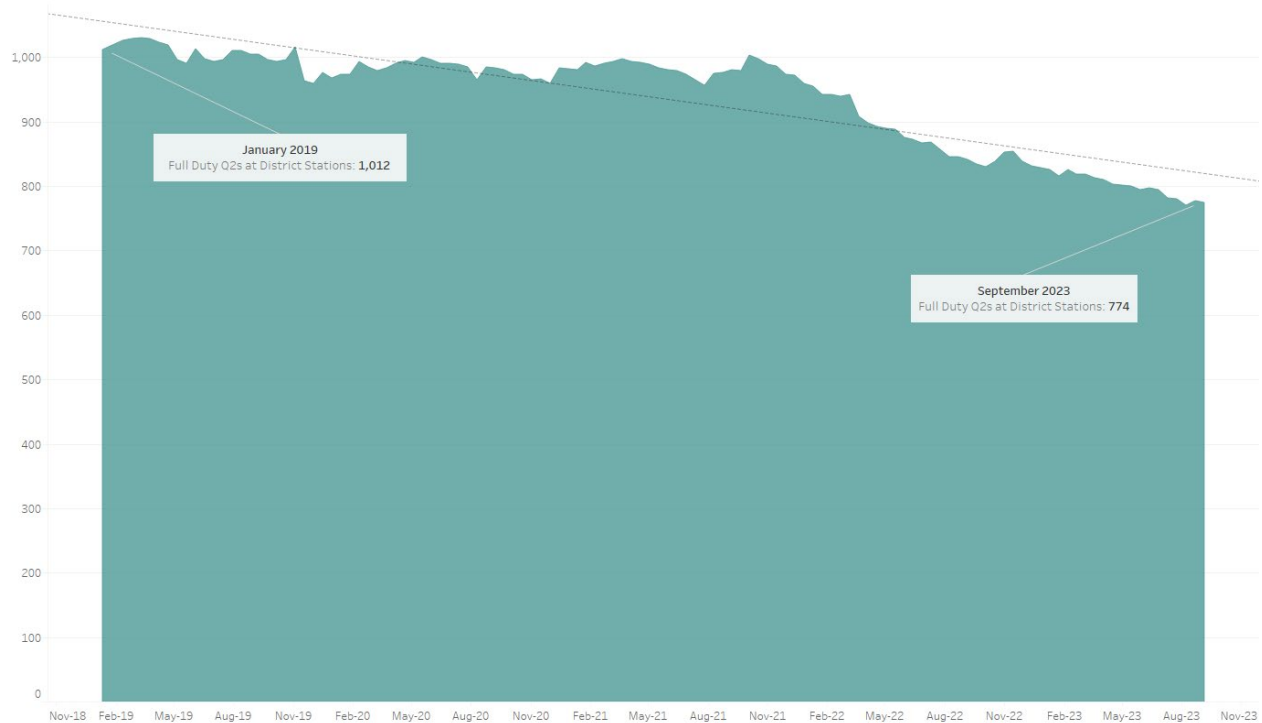


### *Declining District Station Staffing*

Operationally, SFPD monitors **the number of full duty Police Officers (entry level rank) at the District Stations**. The Department must always prioritize District Station staffing, as the District Stations provide critical law enforcement services of responding to calls for service from the public. The number of full duty Police Officers at the District Stations has declined in tandem, and because of, the decline in citywide full duty sworn over the past roughly five years.

**The number of full duty sworn Police Officers at the District Stations has declined 23% over the roughly five-year period from January 2019 to September 2023, from 1,012 to 774.** The number of full duty sworn Police Officers at the District Stations has declined slightly more (23%) than the number of citywide full duty sworn (20%) because there was a significant number of patrol level officers that separated from the Department due to the Covid-19 mandate and City policies. The Department continues to prioritize District Station staffing due to its paramount function of responding to community-generated calls for service, but challenges exist as other functions relating to investigations and special operations are also in need of staffing.

Full Duty Sworn Police Officers at District Stations, January 2019 – September 2023



## Reasons Behind Declining Staffing Levels

### *Department Separations, FY 2005-06 to FY 2022-23*

SFPD monitors separations across four different categories to track and analyze the total number of individuals separating from the department.

#### *Separations: Fully Active, Sworn Members*

- Retirements: This category includes both service retirements, calculated based on an individual's age and years of service, and non-service retirements, when individuals retire without full age and years of service eligibility.
- Resignations and Terminations: This category includes individuals who are terminated from the Department, for example, for disciplinary reasons; and those who resign to, for example, seek employment with another law enforcement agency ("lateral" to another agency).

#### *Separations: Sworn Members in Training*

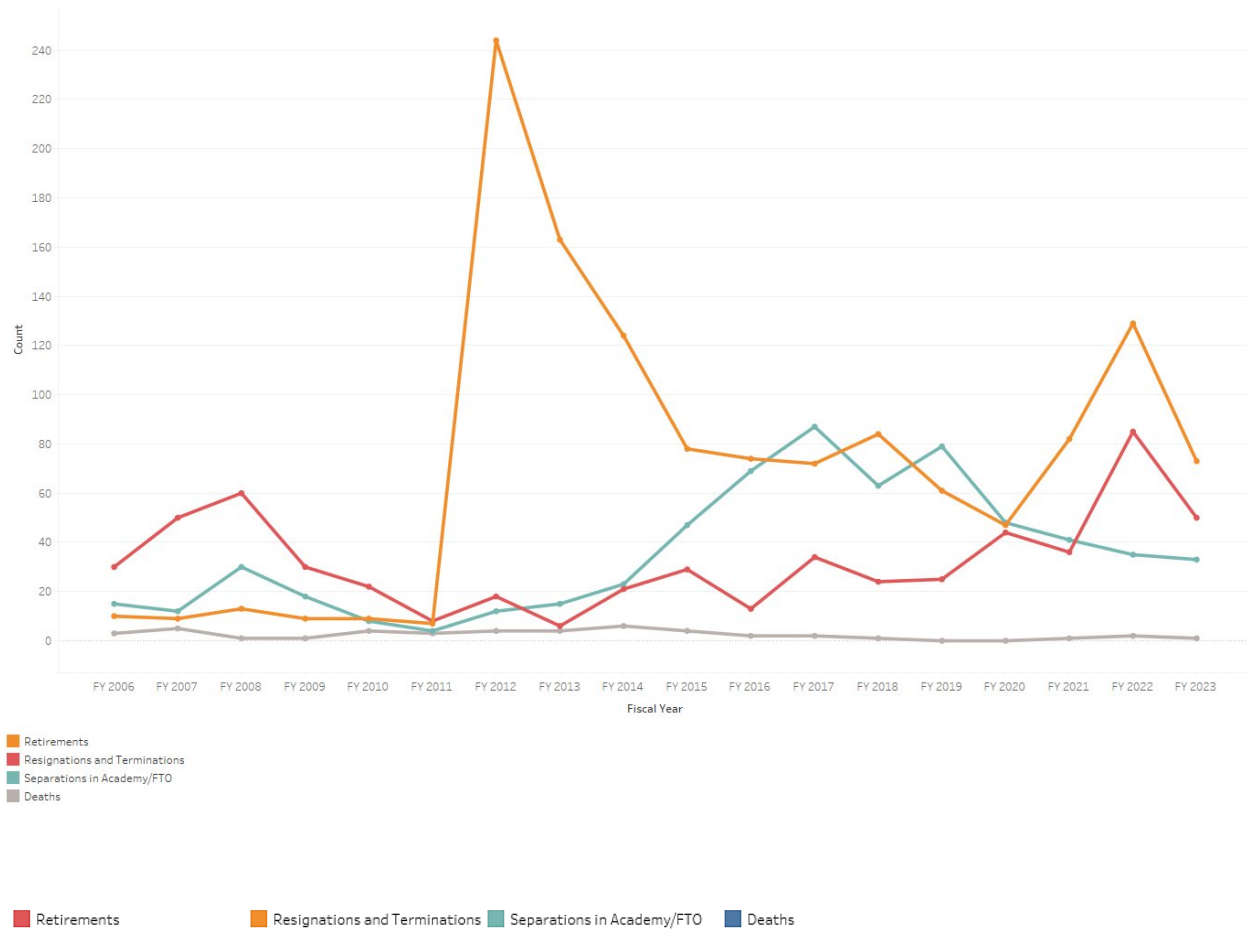
- Separations in Academy/Field Training (FTO): This category includes those individuals who have been hired into the Department as a sworn member, but who separate via release (e.g., training failure or disciplinary issue) or resignation (e.g., personal issue) sometime during the two training phases, the Police Academy ("Academy") or Field Training ("FTO").



SFPD also tracks the “In Memoriam” category for each fiscal year.

The chart below shows the count of individuals in each separation category for the respective fiscal year. Deferred Retirement Option Program (DROP) was effective from July 1, 2008 through June 30, 2011, encapsulating FY 2009 through FY 2011; the large spike in the chart represents the significant number of retirements (244) in FY 2012 after the program lapsed.

SFPD Separations by Major Category, FY 2006 – FY 2023



For the purpose of this analysis, we explore separation trends in the four major categories over the past five fiscal years, FY 2019 to FY 2023.

Table: Separations by All Separation Categories, FY 2019 to FY 2023

|             | Grand Total | Retirements | Resignations and Terminations | Separations in Academy/FTO | Deaths |
|-------------|-------------|-------------|-------------------------------|----------------------------|--------|
| FY 2019     | 165         | 61          | 25                            | 79                         | 0      |
| FY 2020     | 139         | 47          | 44                            | 48                         | 0      |
| FY 2021     | 160         | 82          | 36                            | 41                         | 1      |
| FY 2022     | 251         | 129         | 85                            | 35                         | 2      |
| FY 2023     | 157         | 73          | 50                            | 33                         | 1      |
| Grand Total | 872         | 392         | 240                           | 236                        | 4      |

### Retirements

Retirements typically hovered around 60-80, but there was a slight dip in FY 2020. However, FY 2022 shows the highest number of retirements over the past 10 years. **The Department anticipates that the number of retirements will trend upward significantly in the coming fiscal years due to the age demographic of SFPD's sworn workforce.** Nationally, law enforcement agencies are beginning to experience a wave of retirements as those officers hired via funding available in the Violent Crime Control and Law Enforcement Act of 1994 ("1994 Crime Bill") reach retirement age. SFPD's sworn workforce age demographics reflect this national trend: as of the end of June 2023, 491 sworn members in the Department were over age 50. **As roughly a quarter of SFPD's sworn workforce is age 50 and over, it is likely that retirements, including service and non-service, will continue to trend upward.**

### Resignations and Terminations

Resignations and terminations trended sharply upward in FY 2021 up to 85. Officers separating due to the Covid-19 mandate was the primary driver of this increase. Many sworn members "lateraled" to other law enforcement agencies while others were terminated from their position based on City policies. SFPD analyzed lateral locations and found that most sworn members were leaving the Department to seek employment with smaller agencies in the greater Bay Area, potentially closer to home, or were leaving the Bay Area – or the state of California – altogether. **The Department has made efforts to attract members to work for SFPD and continues to monitor reasons for separations.** Retention is becoming a priority for the Department to retain its valuable talent and 2023 is showing a significant decrease in members resigning to "lateral" to other law enforcement agencies. There has also been an increase in members returning to SFPD who had resigned.

### Training Separations

When analyzing separations in Academy and FTO, it is more productive to assess the number of separations against the number of individuals beginning training – the graduation rate – than to look only at separation counts. In the chart and table above, it appears that separations in Academy and FTO are trending downward in recent fiscal years, but there have been fewer classes entering the Academy in FY 2019 – FY 2023 compared to prior years. Training separations are discussed in the next section.

### *Separation Categories and Staffing Levels*

It is important to note how these separation categories influence the inflow and outflow of individuals into the Department, and how this impacts staffing levels. The sole *inflow* of individuals into the Department is through hiring and subsequent training. Staffing *outflow* from the Department occurs in many areas: in training, and amongst active members who are already part of SFPD's sworn workforce as members separate due to retirement, resignation, and termination. **To maintain staffing levels, the number of individuals graduating from training (passing the Academy and FTO) must at least equal the number of active sworn members already in the Department who separate due to 1) retirement and 2) resignation and termination.**

Over the past five fiscal years, an average of 125 individuals per year have separated due to "non-training" separations – retirement, resignation, and termination. **Therefore, roughly 125 individuals must *fully complete* training (Academy and FTO) and enter the sworn workforce to backfill those members that separate.**

### *Trends in the Academy, 2016 – 2023*

Over the seven-year period 2016 – 2023, the number of Recruits entering the Academy has trended downward, from 279 in 2016 to 44 in 2023. Factors such as the 2020 Covid-19 pandemic have certainly impacted hiring, but the trend is clear: fewer Recruits are entering the Academy. The table below shows the total number of Recruits entering the Academy in the respective year, and the breakdown of Recruit Class by size.

## Recruits Entering and Exiting the Academy, 2016 – 2023

| Year of Start Date | Academy Class | Count of Entering ACAD | Count of Entering FTO | Academy Graduation Rate |
|--------------------|---------------|------------------------|-----------------------|-------------------------|
| 2016               | 251           | 52                     | 42                    | 80.8%                   |
|                    | 252           | 51                     | 43                    | 84.3%                   |
|                    | 253           | 47                     | 39                    | 83.0%                   |
|                    | 254           | 25                     | 18                    | 72.0%                   |
|                    | 255           | 50                     | 35                    | 70.0%                   |
|                    | 256           | 54                     | 34                    | 63.0%                   |
|                    | Total         | 279                    | 211                   | 75.6%                   |
| 2017               | 257           | 56                     | 45                    | 80.4%                   |
|                    | 258           | 50                     | 34                    | 68.0%                   |
|                    | 259           | 59                     | 35                    | 59.3%                   |
|                    | Total         | 165                    | 114                   | 69.1%                   |
| 2018               | 260           | 51                     | 27                    | 52.9%                   |
|                    | 261           | 55                     | 36                    | 65.5%                   |
|                    | 263           | 50                     | 31                    | 62.0%                   |
|                    | 264           | 41                     | 19                    | 46.3%                   |
|                    | Total         | 197                    | 113                   | 57.4%                   |
| 2019               | 265           | 38                     | 28                    | 73.7%                   |
|                    | 267           | 33                     | 21                    | 63.6%                   |
|                    | 268           | 20                     | 15                    | 75.0%                   |
|                    | 269           | 36                     | 29                    | 80.6%                   |
|                    | Total         | 127                    | 93                    | 73.2%                   |
| 2020               | 270           | 38                     | 28                    | 73.7%                   |
|                    | 272           | 18                     | 8                     | 44.4%                   |
|                    | 273           | 30                     | 18                    | 60.0%                   |
|                    | Total         | 86                     | 54                    | 62.8%                   |
| 2021               | 274           | 22                     | 12                    | 54.5%                   |
|                    | 275           | 19                     | 15                    | 78.9%                   |
|                    | Total         | 41                     | 27                    | 65.9%                   |
| 2022               | 276           | 26                     | 13                    | 50.0%                   |
|                    | 277           | 21                     | 12                    | 57.1%                   |
|                    | 278           | 17                     | 9                     | 52.9%                   |
|                    | Total         | 64                     | 34                    | 53.1%                   |
| 2023               | 279           | 12                     |                       |                         |
|                    | 280           | 32                     |                       |                         |
|                    | Total         | 44                     |                       |                         |
| Grand Total        |               | 1,003                  | 646                   | 64.4%                   |

*Class 279 and Class 280 still in the Academy*

This table illustrates some significant trends. First, fewer Recruits entered the Academy in the years 2019 – 2023 compared to 2016 – 2018, due to both fewer classes and smaller classes. External factors and trends play a role: nationally, Police Officer applications are declining due to changes in public perception of policing, and locally, affordability and a competitive job market impact the supply of qualified candidates. SFPD analyzes data on the end-to-end hiring process, from recruitment through Academy, and facilitates a Recruitment and Hiring Working Group to convene all stakeholders and address issues identified. **The reality is that fewer Recruits are entering the Academy.** Given the trends apparent here, SFPD is currently in the midst of developing and implementing various recruitment strategies.

Second, attrition occurs in the Academy, as not all Recruits graduate and enter Field Training (FTO) – and not all Officers in Field Training proceed into probation. Recruits separate from the Academy because they fail a training component or resign for personal or other reasons. To address training releases, SFPD has conducted analysis on training failures and implemented targeted additional instruction and

remediation in problem subject areas to mitigate Academy releases. To address resignations, which generally occur due to personal reasons that result from a confluence of stressful factors, SFPD has implemented resources for incoming Recruits, such as a pre-Academy workshop for Recruits and their families to understand the demands of the job. **SFPD is constantly exploring strategies for improving Academy retention, but the reality is that there will always be attrition during Police Officer training.**

The table above also shows the overall graduation rates for the classes that entered the Academy in each respective year; over this time period, the overall graduation rates range from 53% to 75% (and additional attrition occurs in FTO as well). **The critical takeaway is that 125 Recruits in the Academy does not ultimately lead to 125 active sworn members in the Department due to training attrition in the Academy and in FTO.** Given that non-training separations have averaged 125 sworn active members over the last five fiscal years, SFPD would have to hire significantly more than 125 Recruit Officers to backfill these separations due to training attrition.

**SFPD will need significantly more support to recruit and hire officers to account for the widening deficit between its current full-duty sworn officer level and the recommended full-duty staffing level.** The City's Department of Human Resources (DHR) oversees all Public Safety test administration. During the COVID-19 pandemic, DHR suspended in-person testing for the Police Officer job classification when the San Francisco Department of Public Health (SFDPH) issued a shelter-in-place order to prevent the community spread of COVID-19. In June 2020, virtual, proctored testing was also suspended, in line with the Board of Supervisors resolution to review hiring and promotion for law enforcement classes. DHR contracts with the National Testing Network (NTN) for entry-level test administration and scoring. A top-to-bottom review of the application process to recruit, promote, and retain highly qualified police officers resulted in a new Public Safety Job Suitability Assessment focused on measuring bias, integrity, inappropriate use of force, and commitment to equity. The new test measures specific biases that may be present, as well as the potential biases that may develop over time as an officer. NTN has been working on the development of several additional tests specifically designed to target elements critical to equitable policing. The testing and hiring of entry-level police officers resumed in March 2021.

The Department recognizes that recruitment and retention are of utmost importance in addressing SFPD's staffing levels, which currently show a significant shortage when assessed against recommended levels. Given trends in retirements, resignations, and terminations; and Recruits entering the Academy, it is projected that the observed decline in citywide staffing will continue. The Department is currently exploring and developing aggressive recruitment and retention initiatives to address declining staffing levels through every strategy possible. Funding will, of course, play a role in the implementation of many of these initiatives.

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Operations](#); [BOS Legislation \(BOS\)](#); [Jalipa, Brent \(BOS\)](#)  
**Subject:** FW: SFPUC BOS Report - 2023 Power New Money Bonds Sale Report  
**Date:** Friday, November 3, 2023 1:13:41 PM  
**Attachments:** [image001.png](#)  
[SFPUC BOS Report - 2023 Power New Money Bonds Sales Report FINAL.pdf](#)

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Hello,

Please see below and attached for the Public Utilities Commission of the City and County of San Francisco \$123,905,000 Power Revenue Bonds, 2023 Series A Board of Supervisors Bond Sale Report, submitted pursuant to File No. 220499, Ordinance No. 109-22.

Sincerely,

**Joe Adkins**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco, CA 94102**  
**Phone: (415) 554-5184 | Fax: (415) 554-5163**  
[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Kwak, Eric <EKwak@sfwater.org>  
**Sent:** Thursday, November 2, 2023 4:32 PM  
**To:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Cc:** Sklaroff, Nikolai (PUC) <[NSklaroff@sfwater.org](mailto:NSklaroff@sfwater.org)>; Kwong, Edward (PUC) <[EKwong@sfwater.org](mailto:EKwong@sfwater.org)>; Fuchs, Daniel (PUC) <[DFuchs@sfwater.org](mailto:DFuchs@sfwater.org)>; Spitz, Jeremy (PUC) <[JSpitz@sfwater.org](mailto:JSpitz@sfwater.org)>  
**Subject:** SFPUC BOS Report - 2023 Power New Money Bonds Sale Report

Hi,

Kindly include the attached 2023A New Money Power Bond Sales Report to File Number 220499 as required by Ordinance No. 109-22.

Please confirm receipt.

Thank you,

**Eric Kwak**  
*Debt Analyst*  
Finance Department, Capital Finance Group  
**San Francisco Public Utilities Commission**  
Office: (415) 487-5207  
[ekwak@sfwater.org](mailto:ekwak@sfwater.org)



San Francisco  
**Water Power Sewer**  
Services of the San Francisco Public Utilities Commission



November 2, 2023

Ms. Angela Calvillo  
Clerk of the Board  
City and County of San Francisco  
1 Dr. Carlton B. Goodlett Place City Hall, Room 244  
San Francisco, CA 94102

Dear Ms. Calvillo,

Please see the attached transmittal to the Board of Supervisors of the New Money Sale Report titled "Public Utilities Commission of the City and County of San Francisco \$123,905,000 Power Revenue Bonds, 2023 Series A Board of Supervisors Bond Sale Report" prepared by the San Francisco Public Utilities Commission's Municipal Advisor for the transaction, PFM Financial Advisors LLC. The 2023 Power Revenue Bonds, 2023 Series A were issued pursuant to authorization from the Board of Supervisors of the City and County of San Francisco to refund commercial paper and finance capital projects benefiting the Power Enterprise.

The Report to the Clerk of the Board of Supervisors showing the results of the bonds, together with a copy of the final Official Statement, are being provided in accordance with Board of Supervisors Ordinance 109-22.

Sincerely,

/s/ Nikolai J. Sklaroff

Nikolai J. Sklaroff  
*Capital Finance Director*  
San Francisco Public Utilities Commission

**London N. Breed**  
Mayor

**Tim Paulson**  
President

**Anthony Rivera**  
Vice President

**Newsha K. Ajami**  
Commissioner

**Sophie Maxwell**  
Commissioner

**Kate H. Stacy**  
Commissioner

**Dennis J. Herrera**  
General Manager





**Public Utilities Commission of the City and County of San Francisco**  
**\$123,905,000**  
**Power Revenue Bonds, 2023 Series A**

**Board of Supervisors Bond Sale Report**

**To:** Public Utilities Commission of the City and County of San Francisco ("SFPUC")

**From:** PFM Financial Advisors LLC ("PFM")

**Date:** November 2, 2023

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***I. Background***

Proposition A, approved by voters of the City of San Francisco in 2018, authorizes the issuance of revenue bonds by the SFPUC, when authorized by ordinance approved by a two-thirds vote of the Board of Supervisors of the City and County of San Francisco ("Board of Supervisors"). Under Ordinance No.41-15, Ordinance No. 113-16, Ordinance No. 142-18, Ordinance No. 152-19, Ordinance No. 172-20 and, most recently Ordinance No. 109-22, SFPUC is authorized to issue bonds for its power enterprise.

Pursuant to Resolution No. 23-0162, passed on September 20, 2023, the SFPUC issued \$123.9 million of the Power Revenue Bonds, 2023 Series A (the "2023 Power Bonds") on October 12, 2023. The 2023 Power Bonds were issued to retire outstanding commercial paper notes previously issued to finance capital projects benefiting the Power Enterprise (as shown in Table 2 below).

Per Ordinance 109-22, within 30 days of bond issuance, the SFPUC must file with the Clerk of the Board of Supervisors a report ("Report") showing the results of the bond/note sale including (i) principal amount sold and method of sale, (ii) true interest cost, (iii) final maturity, (iv) the facilities constructed and/or improved, and (v) a statement about the remaining bond authorization under Ordinance 109-22.

The SFPUC has requested that PFM, who served as municipal advisor to the 2023 Power Bonds, prepare this Report for purposes of complying with the requirements set forth in Ordinance No. 109-22.

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***II. Bond Sale Report***

On October 12, 2023, the SFPUC issued \$123.9 million of the 2023 Power Bonds. The 2023 Power Bonds were sold pursuant to negotiated sale on September 27, 2023. The underwriting syndicate for the issuance was as follows: J.P. Morgan Securities LLC served as the senior manager, Morgan Stanley & Co. LLC served as the co-senior manager, and Siebert Williams Shank served as the co-manager. Bond statistics for the 2023 Power Bonds are provided in Table 1 below.

| Table 1   Summary Statistics: 2023 Power Bonds |                                                                                                                       |
|------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|
|                                                | <b>2023 Series A Bonds</b>                                                                                            |
| <b>Pricing Date</b>                            | September 27, 2023                                                                                                    |
| <b>Closing Date</b>                            | October 12, 2023                                                                                                      |
| <b>Method of Sale</b>                          | Negotiated Sale                                                                                                       |
| <b>Underwriting Syndicate</b>                  | J.P. Morgan Securities LLC (Senior Managing Underwriter)<br>Morgan Stanley & Co. LLC (Co-Senior Managing Underwriter) |

|                              |                                                  |
|------------------------------|--------------------------------------------------|
|                              | Siebert Williams Shank (Co-Managing Underwriter) |
| <b>Principal Amount Sold</b> | \$123.905 million                                |
| <b>True Interest Cost</b>    | 4.562%                                           |
| <b>Final Maturity</b>        | November 1, 2053                                 |

Table 2 below shows the projects which have been fully or partially funded with commercial paper which was repaid with the proceeds of the 2023 Power Bonds.

| <b>Table 2---Projects Funded with Commercial Paper</b> |
|--------------------------------------------------------|
| <b>2023 Series A Bonds</b>                             |
| SFO Substation                                         |
| Moccasin Penstock                                      |
| O'Shaughnessy Dam Outlet Works                         |
| Mountain Tunnel Inspection And                         |
| Mountain Tunnel Access/Additional Improvements         |
| UH Wsy Physical Security Upgrades                      |
| Cherry Dam Outlet Works Rehabilitation                 |
| Transmission/Distribution System                       |
| Kirkwood Penstock                                      |
| Ei Switchyard Slope Hazard Mitigation                  |
| 2018 Moccasin Storm Small Facilities                   |
| R&R Priest Reservoir Landslide                         |
| Other Powerhouse Projects                              |
| Kirkwood Powerhouse Bypass Valves                      |
| UH O'Shaughnessy Dam Access & Drainage                 |
| Microwave System                                       |
| 2018 Moccasin Storm - Power Project                    |
| Cherry Reservoir Pumps                                 |
| Moccasin Low Head Rehabilitation                       |
| Mt. Tunnel Expenses                                    |
| Moccasin Powerhouse & GSU Rehabilitation               |
| Warnerville Substation Rehabilitation                  |
| Transmission Line Clearance Mitigation                 |
| Power Infrastructure/Project D                         |
| Transmission Lines 7/8 Upgrades                        |
| R&R Powerhouse                                         |
| R&R Power Transmission Life Extension                  |
| Moccasin PH Bypass Upgrades                            |
| Kirkwood PH Bypass Upgrades                            |
| R&R Priest Dam Condition Assessment                    |
| Moccasin Switchyard Rehabilitation                     |
| 2023 January Winter Storm Joint                        |
| 2023 March Winter Storm Joint                          |
| Moccasin Penstock Rehabilitation                       |
| Moccasin Facilities Upgrade                            |
| R&R Dam Condition Assessment & Rehabilitation          |
| R&R Roads and Bridges                                  |
| Facilities Security Project                            |
| R&R Communications Systems                             |

|                                           |
|-------------------------------------------|
| Canyon Tunnel Rehabilitation              |
| Moccasin Waste Water Treatment            |
| Cherry Lake Spillway Improvements         |
| Joint Project Development                 |
| O'Shaughnessy Dam Outlet Works Phase 1    |
| R&R Power Distribution Improvements       |
| Bridge Replacement                        |
| Moccasin Old Powerhouse Hazard Mitigation |
| R&R Power Distribution Fire Reduction     |
| R&R HH Reservoir Boat Ramp Improvements   |
| Early Intake Dam Interim Improvements     |
| Moccasin Dam Long Term Improvements       |
| UH Hetch Hetchy System O&M                |
| Early Intake Dam - Long Term              |
| Moccasin Engineering & Records Building   |
| Switchyard/Substation Rehabilitation      |
| Kirkwood Penstock                         |
| UH Power                                  |
| Hetchy Water/Power Bonds                  |
| Series Loop Improvements                  |
| Bay Corridor Project                      |
| Intervening Facilities                    |
| Distribution Services Retail C            |
| Red. Mission Rock                         |
| Red. HopeSF– Sunnydale                    |
| Red. Pier 70                              |
| Red. Balboa Reservoir                     |
| Red. HopeSF – Potrero                     |
| GC 2000 Marin - CDD Facility              |
| UB Infrastructure                         |
| GC Grid Connections                       |
| GC Northern Waterfront                    |

#### **Remaining Authorization under Ordinance 109-22:**

As of June 1, 2023, pursuant to Proposition A (the New Money Authorizing Legislation), the SFPUC had authorized but unissued power revenue bonds or other forms of indebtedness in the amount of \$532,378,229 under Proposition A. Following the issuance of the 2023 Power Bonds, and the subsequent retirement of commercial paper notes with proceeds of the 2023 Power Bonds, the SFPUC has \$408,473,229 of authorized but unissued bonds remaining under Proposition A.

A copy of the final Official Statement for the 2023 Power Bonds is included with this Report.

*In the opinion of Stradling Yocca Carlson & Rauth, a Professional Corporation, Bond Counsel, under existing statutes, regulations, rulings and judicial decisions, and assuming the accuracy of certain representations and compliance with certain covenants and requirements described in this Official Statement, interest on the 2023A Bonds is excluded from gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals. In the further opinion of Bond Counsel, interest on the 2023A Bonds is exempt from State of California personal income tax. See “TAX MATTERS” with respect to certain tax consequences relating to the 2023A Bonds, including with respect to the alternative minimum tax imposed on certain large corporations for tax years beginning after December 31, 2022.*



**\$123,905,000**  
**PUBLIC UTILITIES COMMISSION**  
**OF THE CITY AND COUNTY OF SAN FRANCISCO**  
**POWER REVENUE BONDS, 2023 SERIES A**

**Dated:** Date of Delivery

**Due:** As shown on inside front cover

**General.** This cover page contains information for general reference only. It is not intended to be a summary of this issue. Potential purchasers are advised to read the entire Official Statement to obtain information essential to making an informed investment decision.

**Authority for Issuance.** The Public Utilities Commission of the City and County of San Francisco (the “SFPUC”) is issuing a single series of its Power Revenue Bonds, 2023 Series A (the “2023A Bonds”), pursuant to authority granted by the Charter of the City and County of San Francisco (the “City”) and a Trust Indenture, dated as of May 1, 2015, as amended and supplemented, including as supplemented by a Third Supplemental Trust Indenture, dated as of October 1, 2023 (collectively, the “Indenture”), each by and between the SFPUC and U.S. Bank Trust Company, National Association, as trustee (the “Trustee”).

**Plan of Finance.** The 2023A Bonds are being issued to (i) refund approximately \$117.7 million principal amount of and interest on Commercial Paper Notes issued to finance a portion of the costs of various capital projects benefiting the Power Enterprise, (ii) fund capitalized interest on the 2023A Bonds to November 1, 2025, and (iii) pay costs of issuance of the 2023A Bonds.

**Denominations and Interest.** The 2023A Bonds will be available in denominations of \$5,000 or any integral multiple thereof and will mature in the years and amounts and accrue interest from their date of delivery at the per annum rates set forth on the inside cover page of this Official Statement. Interest on the 2023A Bonds is payable semiannually on May 1 and November 1 of each year, commencing May 1, 2024.

**Book-Entry Only.** The 2023A Bonds will be issued as fully registered bonds, registered in the name of Cede & Co., as nominee of The Depository Trust Company (“DTC”), New York, New York, and will be available to ultimate purchasers (the “Beneficial Owners”) under the book-entry only system maintained by DTC. Beneficial Owners will not receive physical certificates representing their interests in the 2023A Bonds. The principal of, premium, if any, and interest on the 2023A Bonds are payable to DTC by the Trustee, and, so long as DTC is acting as securities depository for the 2023A Bonds, disbursements of such payments to DTC Participants is the responsibility of DTC and disbursements of such payments to the Beneficial Owners is the responsibility of DTC Participants.

**Redemption.** The 2023A Bonds are subject to optional and mandatory redemption prior to maturity as described in this Official Statement.

**Security.** Under the Indenture, the SFPUC has irrevocably pledged the Revenues of its Power Enterprise, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits (each as defined herein), to the punctual payment of principal of, premium, if any, and interest on the Bonds, which consist of all outstanding parity revenue bonds issued under the Indenture, including the 2023A Bonds. The 2023A Bonds, all other Bonds and outstanding parity obligations permitted by the Indenture are secured by a parity lien on Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. See “SECURITY FOR THE BONDS.”

**No Reserve Account.** No Reserve Account will be established for the 2023A Bonds. See “SECURITY FOR THE BONDS – No Reserve Account for 2023A Bonds.”

**Limited Obligation.** The 2023A Bonds are special limited obligations of the SFPUC. The SFPUC is not obligated to pay the principal of, premium, if any, or interest on the 2023A Bonds from any source of funds other than Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. Neither the general funds of the SFPUC nor the funds of any SFPUC enterprise (other than the Revenues and the funds pledged therefor under the Indenture) shall be liable for the payment on the 2023A Bonds. The SFPUC has no taxing power. The General Fund of the City is not liable for the payment of the principal of, premium, if any, or interest on the 2023A Bonds, and neither the credit nor the taxing power of the City is pledged to the payment of the principal of, premium, if any, or interest on the 2023A Bonds. The 2023A Bonds are not secured by a legal or equitable pledge of, or charge, lien, or encumbrance upon, any of the property of the City or of the SFPUC or any of its income or receipts, except Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. The 2023A Bonds are not secured by or payable from the revenues of the SFPUC’s Water Enterprise, Wastewater Enterprise or CleanPowerSF, or the revenues allocated to Hetch Hetchy Water. See “SECURITY FOR THE BONDS.”

**MATURITY SCHEDULE**  
**(see inside front cover)**

The 2023A Bonds are offered when, as and if issued by the SFPUC and received by the Underwriters, subject to the approval of validity by Stradling Yocca Carlson & Rauth, a Professional Corporation, Newport Beach, California, Bond Counsel, and to certain other conditions. Orrick, Herrington & Sutcliffe LLP, San Francisco, California, is acting as Disclosure Counsel. PFM California Advisors LLC, San Francisco, California, Municipal Advisor to the SFPUC, assisted in the structuring of this financing. Certain matters will be passed upon for the Underwriters by Husch Blackwell LLP, Oakland, California. It is expected that the 2023A Bonds in fully registered form will be available for delivery in book-entry form through the facilities of DTC, on or about October 12, 2023.

**J.P. Morgan**

**Morgan Stanley**

**Siebert Williams Shank & Co., LLC**

## MATURITY SCHEDULE

### 2023 Series A Bonds (Base CUSIP\* Number: 79771K)

\$48,655,000 Serial Bonds

| Maturity<br>(November 1) | Principal<br>Amount | Interest<br>Rate | Yield <sup>†</sup> | Price <sup>‡</sup>   | CUSIP* |
|--------------------------|---------------------|------------------|--------------------|----------------------|--------|
| 2026                     | \$1,075,000         | 5.00%            | 3.25%              | 105.045%             | DH6    |
| 2027                     | 1,445,000           | 5.00             | 3.17               | 106.906              | DJ2    |
| 2028                     | 1,820,000           | 5.00             | 3.15               | 108.577              | DK9    |
| 2029                     | 1,920,000           | 5.00             | 3.15               | 110.120              | DL7    |
| 2030                     | 2,015,000           | 5.00             | 3.16               | 111.549              | DM5    |
| 2031                     | 2,130,000           | 5.00             | 3.21               | 112.611              | DN3    |
| 2032                     | 2,325,000           | 5.00             | 3.25               | 113.627              | DP8    |
| 2033                     | 2,525,000           | 5.00             | 3.29 <sup>‡</sup>  | 113.292 <sup>‡</sup> | DQ6    |
| 2034                     | 2,655,000           | 5.00             | 3.38 <sup>‡</sup>  | 112.541 <sup>‡</sup> | DR4    |
| 2035                     | 2,785,000           | 5.00             | 3.48 <sup>‡</sup>  | 111.714 <sup>‡</sup> | DS2    |
| 2036                     | 2,915,000           | 5.00             | 3.61 <sup>‡</sup>  | 110.650 <sup>‡</sup> | DT0    |
| 2037                     | 3,065,000           | 5.00             | 3.72 <sup>‡</sup>  | 109.759 <sup>‡</sup> | DU7    |
| 2038                     | 3,220,000           | 5.00             | 3.83 <sup>‡</sup>  | 108.877 <sup>‡</sup> | DV5    |
| 2039                     | 3,385,000           | 5.00             | 3.96 <sup>‡</sup>  | 107.845 <sup>‡</sup> | DW3    |
| 2040                     | 3,560,000           | 5.00             | 4.05 <sup>‡</sup>  | 107.137 <sup>‡</sup> | DX1    |
| 2041                     | 3,745,000           | 5.00             | 4.12 <sup>‡</sup>  | 106.591 <sup>‡</sup> | DY9    |
| 2042                     | 3,935,000           | 5.00             | 4.21 <sup>‡</sup>  | 105.893 <sup>‡</sup> | DZ6    |
| 2043                     | 4,135,000           | 5.00             | 4.24 <sup>‡</sup>  | 105.662 <sup>‡</sup> | EA0    |

\$24,090,000 5.00% Term Bonds due November 1, 2048 Yield<sup>†</sup> 4.44%<sup>‡</sup> Price<sup>‡</sup> 104.134%<sup>‡</sup> CUSIP\* EB8

\$51,160,000 5.00% Term Bonds due November 1, 2053 Yield<sup>†</sup> 4.50%<sup>‡</sup> Price<sup>‡</sup> 103.681%<sup>‡</sup> CUSIP\* EC6

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\* CUSIP is a registered trademark of the American Bankers Association. CUSIP data herein are provided by CUSIP Global Services ("CGS"), which is managed on behalf of the American Bankers Association by FactSet Research Systems Inc. This data is not intended to create a database and does not serve in any way as a substitute for the CGS data base. Neither the SFPUC nor the Underwriters assume any responsibility for the accuracy of the CUSIP data.

<sup>†</sup> Reoffering yields and prices have been provided by the Underwriters. See "UNDERWRITING."

<sup>‡</sup> Yield and price to the par call date of November 1, 2032.

## San Francisco Public Utilities Commission Power Facilities



Figure 1-1 – Provides a depiction of the SFPUC’s power facilities (not to scale)

Hydroelectric power is generated by the SFPUC’s power facilities, which consist of three hydroelectric powerhouses: Moccasin, Kirkwood, and Holm. Moccasin and Kirkwood receive water from the Hetch Hetchy Reservoir, while Holm is fed from Lake Eleanor and Lake Lloyd Reservoir (Cherry Lake). The electricity generated at the three powerhouses is transmitted through a system of high-voltage power transmission lines from the Sierra Nevada mountains across the Central Valley to PG&E’s transmission system, interconnecting at Newark Substation. Electricity is transmitted through PG&E’s transmission system to San Francisco. For more information, see “THE HETCH HETCHY PROJECT.”

The 2023A Bonds are not secured by a legal or equitable pledge of, or charge, lien or encumbrance upon, any of the property of the SFPUC or of its income or receipts, except Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits (as each such term is defined herein). See “SECURITY FOR THE BONDS.”

## **GENERAL STATEMENT**

No dealer, broker, salesperson or other person has been authorized by the SFPUC to give any information or to make any representation other than those contained herein and, if given or made, such other information or representation must not be relied upon as having been authorized by the SFPUC.

This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the 2023A Bonds, by any person in any jurisdiction in which it is unlawful for such person to make such an offer, solicitation, or sale. This Official Statement is not to be construed as a contract with the purchasers of the 2023A Bonds. Any statement made in this Official Statement involving any forecast or matter of estimates or opinion, whether or not expressly so stated, is intended solely as such and not as a representation of fact. The information set forth herein other than that provided by the SFPUC, although obtained from sources which are believed to be reliable, is not guaranteed as to accuracy or completeness. The information and expressions of opinion herein are subject to change without notice, and neither delivery of this Official Statement nor any sale made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the SFPUC or the City since the date hereof.

The Underwriters have provided the following sentence for inclusion in this Official Statement: The Underwriters have reviewed the information in this Official Statement in accordance with, and as part of, their responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriters do not guarantee the accuracy or completeness of such information.

The City maintains a website at <https://sf.gov>, and the SFPUC maintains a website at <https://www.sfpuc.org>. The information contained on such websites is not incorporated by reference and should not be relied upon in making an investment in the 2023A Bonds.

References to website addresses presented herein are for information purposes only and may be in the form of a hyperlink solely for the reader's convenience. Unless specified otherwise, such websites and the information or links contained therein are not incorporated into, and are not part of, this Official Statement.

The issuance and sale of the 2023A Bonds have not been registered under the Securities Act of 1933 in reliance upon the exemption provided thereunder by Section 3(a)(2) for the potential issuance and sale of municipal securities.

IN CONNECTION WITH THE OFFERING OF THE 2023A BONDS, THE UNDERWRITERS MAY OVERALLOT OR EFFECT TRANSACTIONS WHICH STABILIZE OR MAINTAIN THE MARKET PRICE OF THE 2023A BONDS AT LEVELS ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

This Official Statement is delivered for use in connection with the issuance, sale, and delivery of the 2023A Bonds and may not be reproduced or used, in whole or in part, for any other purpose.

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## **FORWARD-LOOKING STATEMENTS**

CERTAIN STATEMENTS CONTAINED IN THIS OFFICIAL STATEMENT REFLECT NOT HISTORICAL FACTS BUT FORECASTS AND ARE “FORWARD-LOOKING STATEMENTS.” ALL FORWARD-LOOKING STATEMENTS ARE PREDICTIONS AND ARE SUBJECT TO KNOWN AND UNKNOWN RISKS AND UNCERTAINTIES. NO ASSURANCE CAN BE GIVEN THAT THE FUTURE RESULTS DISCUSSED HEREIN WILL BE ACHIEVED, AND ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THE FORECASTS DESCRIBED HEREIN. IN THIS RESPECT, THE WORDS “ESTIMATE,” “PROJECT,” “ANTICIPATE,” “EXPECT,” “INTEND,” “BELIEVE” AND SIMILAR EXPRESSIONS ARE INTENDED TO IDENTIFY FORWARD-LOOKING STATEMENTS. ALL PROJECTIONS, FORECASTS, ASSUMPTIONS, EXPRESSIONS OF OPINIONS, ESTIMATES AND OTHER FORWARD-LOOKING STATEMENTS ARE EXPRESSLY QUALIFIED IN THEIR ENTIRETY BY THE CAUTIONARY STATEMENTS SET FORTH IN THIS OFFICIAL STATEMENT. GIVEN THEIR UNCERTAINTY, INVESTORS ARE CAUTIONED NOT TO PLACE UNDUE RELIANCE ON SUCH STATEMENTS.

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## **SAN FRANCISCO PUBLIC UTILITIES COMMISSION**

Newsha Ajami, President  
Sophie Maxwell, Vice President  
Tim Paulson, Commissioner  
Anthony Rivera, Commissioner  
Kate H. Stacy, Commissioner

### **PUBLIC UTILITIES COMMISSION OFFICIALS**

Dennis J. Herrera, General Manager  
Ronald P. Flynn, Deputy General Manager and Chief Operating Officer  
Nancy L. Hom, Chief Financial Officer and Assistant General Manager, Business Services  
Barbara Hale, Assistant General Manager, Power Enterprise  
Masood Ordikhani, Assistant General Manager, External Affairs  
Stephen Robinson, Assistant General Manager, Infrastructure Division  
Joel Prather, Acting Assistant General Manager, Wastewater Enterprise  
Steven R. Ritchie, Assistant General Manager, Water Enterprise

### **CITY AND COUNTY OF SAN FRANCISCO**

#### **MAYOR**

London Breed

#### **BOARD OF SUPERVISORS**

|                                           |                               |
|-------------------------------------------|-------------------------------|
| Aaron Peskin, Board President, District 3 |                               |
| Connie Chan, District 1                   | Dean Preston, District 5      |
| Matt Dorsey, District 6                   | Hillary Ronen, District 9     |
| Joel Engardio, District 4                 | Ahsha Safaí, District 11      |
| Rafael Mandelman, District 8              | Catherine Stefani, District 2 |
| Myrna Melgar, District 7                  | Shamann Walton, District 10   |

#### **CITY ATTORNEY**

David Chiu

#### **CITY TREASURER**

José Cisneros

### **OTHER CITY AND COUNTY OFFICIALS**

Benjamin Rosenfield, Controller  
Carmen Chu, City Administrator

### **SPECIAL SERVICES**

#### *Bond Counsel*

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Newport Beach, California

#### *Municipal Advisor*

PFM California Advisors LLC  
San Francisco, California

#### *Disclosure Counsel*

Orrick, Herrington & Sutcliffe LLP  
San Francisco, California

#### *Independent Pricing Consultant*

Backstrom McCarley Berry & Co., LLC  
San Francisco, California

#### *Trustee*

U.S. Bank Trust Company, National Association  
San Francisco, California

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## OFFICIAL STATEMENT

**\$123,905,000**

### **PUBLIC UTILITIES COMMISSION OF THE CITY AND COUNTY OF SAN FRANCISCO POWER REVENUE BONDS, 2023 SERIES A**

#### INTRODUCTION

*This Introduction is qualified in its entirety by reference to the more detailed information included and referred to elsewhere in this Official Statement. The offering of the 2023A Bonds to potential investors is made only by means of the entire Official Statement. Terms used in this Introduction and not otherwise defined have the respective meanings assigned to them elsewhere in this Official Statement, including “APPENDIX A – SUMMARY OF CERTAIN PROVISIONS OF THE INDENTURE.”*

#### **General**

This Official Statement, including the cover page and Appendices hereto, is provided to furnish certain information in connection with the offering by the Public Utilities Commission of the City and County of San Francisco (the “**SFPUC**”) of its Power Revenue Bonds, 2023 Series A (the “**2023A Bonds**”).

#### **Authority for Issuance**

The SFPUC is issuing the 2023A Bonds pursuant to authority granted by the Charter (the “**Charter**”) of the City and County of San Francisco (the “**City**”), ordinances passed by the Board of Supervisors of the City (the “**Board of Supervisors**”) authorizing the issuance and sale of power revenue bonds and other forms of indebtedness of the SFPUC, a resolution adopted by the SFPUC governing body (the “**Commission**”) on September 20, 2023, and a Trust Indenture, dated as of May 1, 2015, as amended and supplemented (the “**Master Indenture**”), including as supplemented by a Third Supplemental Trust Indenture, dated as of October 1, 2023 (the “**Third Supplemental Indenture**” and, together with the Master Indenture, the “**Indenture**”), each by and between the SFPUC and U.S. Bank Trust Company, National Association as trustee (the “**Trustee**”).

#### **The San Francisco Public Utilities Commission and the Power Enterprise**

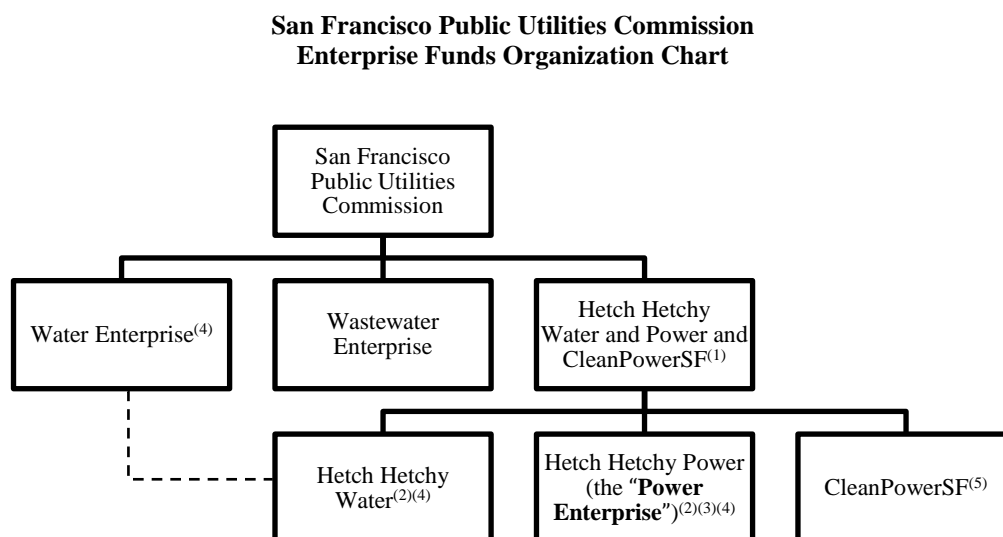
The SFPUC is a department of the City responsible for the maintenance, operation and development of three utility enterprises: (i) the Water Enterprise, (ii) the Wastewater Enterprise and (iii) Hetch Hetchy Water and Power and CleanPowerSF. The Water Enterprise provides drinking water to retail customers in San Francisco, to certain retail customers outside of San Francisco and to wholesale customers in San Mateo, Alameda and Santa Clara counties. The Wastewater Enterprise provides wastewater and stormwater collection, treatment and disposal services to residential, commercial, and industrial customers in San Francisco and three municipal sewer service providers serving residents and businesses in northern San Mateo County. For financial purposes, the Hetch Hetchy Water and Power and CleanPowerSF enterprise is comprised of three funds: (i) Hetch Hetchy Water, (ii) Hetch Hetchy Power (known as, and referred to in this Official Statement as, the “**Power Enterprise**”) and (iii) CleanPowerSF. See “San Francisco Public Utilities Commission Enterprise Funds Organization Chart” below.

Hetch Hetchy Water operates and maintains the Hetch Hetchy Water and Power Project, including (i) the O’Shaughnessy Dam, the Hetch Hetchy Reservoir, the Canyon and Mountain Tunnels, the Kirkwood, Moccasin and Holm Powerhouses, Cherry Lake and its dam, Lake Eleanor and its dam, the related water storage and transportation and hydroelectric generating facilities down to and including the Moccasin Powerhouse, all located in Yosemite National Park, Stanislaus National Forest and Tuolumne County, the rights to which were granted to the City by the Raker Act of 1913 (the “**Raker Act**”), and (ii) the related transmission facilities down to the City of Newark, California (“**Newark**”) (collectively, the “**Hetch Hetchy Project**”). The Power Enterprise provides hydroelectric, solar, and other power, serving City municipal customers, the Modesto Irrigation District (“**MID**”) and the Turlock Irrigation District (“**TID**” and, collectively with MID, the “**Districts**”), and other public agencies and retail customers, and also provides pedestrian and streetlight services. The Power Enterprise also operates and maintains

natural gas and electric utilities systems on Treasure Island/Yerba Buena Island pursuant to an agreement with Treasure Island Development Authority (“**TIDA**”). See “THE PUBLIC UTILITIES COMMISSION,” “THE HETCH HETCHY PROJECT” and “THE POWER ENTERPRISE.” CleanPowerSF (“**CleanPowerSF**”), a Community Choice Aggregation (“**CCA**”) program that began serving customers in May 2016, is a “Separate System” under the Indenture. CleanPowerSF is financially independent from the Power Enterprise, with the ability to set rates and charges with adequate revenues and to issue debt to support its operations and future projects. See “THE PUBLIC UTILITIES COMMISSION – Organization, Purposes and Powers – *CleanPowerSF*.”

Several Hetch Hetchy Project facilities are joint assets and are used for both water transmission and power generation and transmission, benefiting both Hetch Hetchy Water and the Power Enterprise (the “**Joint Facilities**”). All publicly-owned utility power sales revenues from providing hydroelectric, solar, and other power, all operating and capital costs benefiting the Power Enterprise, and 55% of the combined operating and capital costs of the Joint Facilities are allocated to the Power Enterprise. Operating and capital costs benefiting Hetch Hetchy Water and 45% of the combined operating and capital costs of the Joint Facilities are allocated to Hetch Hetchy Water. Hetch Hetchy Water’s expenses are paid primarily from charges for service paid by the Water Enterprise, and are not secured by Revenues of the Power Enterprise.

The following chart shows the organizational structure of the SFPUC’s three enterprise funds:



- (1) The “Hetch Hetchy Water and Power and CleanPowerSF” enterprise is comprised of three funds: (i) Hetch Hetchy Water, (ii) Hetch Hetchy Power (known as, and referred to in this Official Statement as, the “Power Enterprise”), and (iii) CleanPowerSF.
- (2) Hetch Hetchy Water operates and maintains the Hetch Hetchy Project, which provides water for distribution through the Water Enterprise and hydroelectric power for delivery through the Power Enterprise.
- (3) The Power Enterprise is responsible for all SFPUC power utility commercial transactions and in-city power operations.
- (4) Several Hetch Hetchy Project facilities are joint assets and are used for both water transmission and power generation and transmission, benefiting both Hetch Hetchy Water and the Power Enterprise. All publicly-owned utility power sales revenues from providing hydroelectric, solar, and other power, all operating and capital costs benefiting the Power Enterprise, and 55% of the combined operating and capital costs of the Joint Facilities are allocated to the Power Enterprise. Operating and capital costs benefiting Hetch Hetchy Water and 45% of the combined operating and capital costs of the Joint Facilities are allocated to Hetch Hetchy Water. Hetch Hetchy Water’s expenses are paid primarily from charges for service paid by the Water Enterprise, and are not secured by Revenues of the Power Enterprise.
- (5) CleanPowerSF is a “Separate System” under the Indenture and financially independent from the Power Enterprise. References to the “Power Enterprise” in this Official Statement do not include CleanPowerSF.

**The 2023A Bonds are secured by a pledge of Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits (each as defined herein). The 2023A Bonds are not secured by or payable from the revenues of the SFPUC's Water Enterprise, Wastewater Enterprise or CleanPowerSF, or the revenues allocated to Hetch Hetchy Water.**

### **Purposes**

The 2023A Bonds are being issued to (i) refund approximately \$117.7 million principal amount of and interest on Commercial Paper Notes issued to finance a portion of the costs of various capital projects benefiting the Power Enterprise, (ii) fund capitalized interest on the 2023A Bonds to November 1, 2025, and (iii) pay costs of issuance of the 2023A Bonds. See "PLAN OF FINANCE."

### **Security for the Bonds**

Under the Indenture, the SFPUC has irrevocably pledged the Revenues of its Power Enterprise, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, to the payment of principal of, premium, if any, and interest on any parity revenue bonds issued under the Indenture, including the 2023A Bonds (collectively, the "**Bonds**"). The 2023A Bonds, all other Bonds and any other parity obligations permitted by the Indenture are secured by a parity lien on Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. See "SECURITY FOR THE BONDS."

**The 2023A Bonds are special limited obligations of the SFPUC. The SFPUC is not obligated to pay the principal of, premium, if any, or interest on the 2023A Bonds from any source of funds other than Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. Neither the general funds of the SFPUC nor the funds of any SFPUC enterprise (other than the Revenues and the funds pledged therefor under the Indenture) shall be liable for payment of the 2023A Bonds. The SFPUC has no taxing power. The General Fund of the City is not liable for the payment of the principal of, premium, if any, or interest on the 2023A Bonds, and neither the credit nor the taxing power of the City is pledged to the payment of the principal of, premium, if any, or interest on the 2023A Bonds. The 2023A Bonds are not secured by a legal or equitable pledge of, or charge, lien or encumbrance upon, any of the property of the City or of the SFPUC or any of its income or receipts, except Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. The 2023A Bonds are not secured by or payable from the revenues of the SFPUC's Water Enterprise, Wastewater Enterprise or CleanPowerSF, or the revenues allocated to Hetch Hetchy Water. See "SECURITY FOR THE BONDS."**

### **No Reserve Account**

No Reserve Account will be established for the 2023A Bonds. See "SECURITY FOR THE BONDS – No Reserve Account for 2023A Bonds."

### **Outstanding and Future Parity Obligations**

The 2023A Bonds are the third Series of Bonds to be issued under the Master Indenture. The SFPUC has previously issued two Series of Bonds: (i) its Power Revenue Bonds, 2015 Series A (Green Bonds) (the "**2015A Bonds**"), and its Power Revenue Bonds, 2015 Series B (the "**2015B Bonds**" and together with the 2015A Bonds, the "**2015AB Bonds**") and (ii) its Power Revenue Bonds, 2021 Series A (Green Bonds) (the "**2021A Bonds**"), and its Power Revenue Bonds, 2021 Series B (the "**2021B Bonds**" and together with the 2021A Bonds, the "**2021AB Bonds**"). As of September 1, 2023, the 2015AB Bonds and the 2021AB Bonds are outstanding in the aggregate principal amount of \$158,910,000 (collectively, the "**Outstanding Bonds**"). There are currently no other obligations of the SFPUC payable from Revenues on a parity with the Outstanding Bonds and the 2023A Bonds.

The SFPUC may issue additional Series of Bonds under the Master Indenture and may incur additional obligations payable from Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, on a parity with the payment of the Outstanding Bonds and the 2023A Bonds. See "SECURITY FOR THE BONDS – Additional Series of Bonds" and "– No Senior Obligations; Other Parity Obligations."

## **Proposed Transaction with Pacific Gas & Electric Company**

In September 2019, in connection with the bankruptcy of Pacific Gas & Electric Company (“**PG&E**”) and PG&E Corporation, the City submitted a non-binding indication of interest to purchase substantially all of PG&E’s electric distribution and transmission assets needed to provide retail electric service to all electricity customers within the geographic boundaries of San Francisco. The City subsequently submitted additional non-binding indications of interest to PG&E in September 2020 and May 2023. PG&E has not indicated a willingness to sell any such assets. The City remains interested in acquiring these assets from PG&E and, in July 2021, submitted a petition to the California Public Utilities Commission (“**CPUC**”) for a formal determination of the fair market value of PG&E’s assets the City is interested in acquiring. In April 2023, the City filed direct testimony of four expert witnesses with the CPUC regarding the specific assets under consideration for acquisition and the value of such assets. No transaction has been consummated, and neither the SFPUC nor the City are able to predict whether a transaction will be consummated or what the terms of any such transaction would be, if consummated. For more information regarding the proposed transaction, see “**THE PUBLIC UTILITIES COMMISSION – Proposed Transaction with Pacific Gas & Electric Company.**”

## **Certain Risk Factors**

Investment in the 2023A Bonds is subject to material risks. For a general overview of certain risk factors which should be considered, in addition to other matters set forth in this Official Statement, in evaluating an investment in the 2023A Bonds, see “**CERTAIN RISK FACTORS.**”

## **Continuing Disclosure**

The SFPUC will covenant for the benefit of the Owners and Beneficial Owners (each as defined herein) of the 2023A Bonds to provide certain financial information and operating data not later than March 31 following the end of its Fiscal Year (presently June 30), beginning on March 31, 2024, with the report for Fiscal Year 2022-23, and to provide notices of the occurrence of certain enumerated events. These covenants will be made to assist the Underwriters in complying with Rule 15c2-12(b)(5) of the Securities and Exchange Commission (the “**Rule**”). See “**CONTINUING DISCLOSURE**” and “**APPENDIX D – FORM OF CONTINUING DISCLOSURE CERTIFICATE.**”

## **Other Matters**

Brief descriptions of the 2023A Bonds, the security and sources of payment for the 2023A Bonds, the SFPUC, and the Power Enterprise are provided herein. Such descriptions do not purport to be comprehensive or definitive. Definitions of certain capitalized terms used herein may be found in “**APPENDIX A – SUMMARY OF CERTAIN PROVISIONS OF THE INDENTURE.**” All references made to various documents herein are qualified in their entirety by reference to the forms thereof, all of which are available for inspection at the office of the SFPUC at:

San Francisco Public Utilities Commission  
525 Golden Gate Avenue, 13th Floor  
San Francisco, CA 94102  
Attention: Chief Financial Officer and Assistant General Manager, Business Services  
(415) 554-3155

## THE 2023A BONDS

### General

The 2023A Bonds will be dated their date of delivery and will accrue interest from the date of delivery at the rates per annum set forth on the inside cover page of this Official Statement. Interest on the 2023A Bonds is payable on May 1 and November 1 of each year, beginning May 1, 2024. Interest on the 2023A Bonds will be calculated on the basis of a 360-day year consisting of twelve 30-day months.

The 2023A Bonds will mature on the dates and in the principal amounts set forth on the inside cover page of this Official Statement. The 2023A Bonds will be issued in fully registered form in denominations of \$5,000 or any integral multiple of \$5,000.

### Securities Depository and Book-Entry Only System

The 2023A Bonds will be issued in fully registered form, registered in the name of Cede & Co., as nominee for The Depository Trust Company (“DTC”), New York, New York, as the Owner of the 2023A Bonds.

So long as DTC, or its nominee, Cede & Co., is the registered owner (“**Owner**”) of the 2023A Bonds, all payments on the 2023A Bonds will be made directly to DTC. Disbursement of such payments to the DTC Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners of the 2023A Bonds will be the responsibility of the DTC Participants. See “APPENDIX E – SECURITIES DEPOSITORY AND THE BOOK-ENTRY SYSTEM.”

### Redemption

**Optional Redemption.** The 2023A Bonds maturing on and after November 1, 2033 are subject to redemption prior to their respective stated maturity dates, at the option of the SFPUC, from any source of available funds, as a whole or in part, in Authorized Denominations, on any date on or after November 1, 2032, and if in part by lot within such maturity of 2023A Bonds, at a Redemption Price equal to 100% of the principal amount of 2023A Bonds to be redeemed, together with accrued interest thereon to the date fixed for redemption, without premium.

**Mandatory Sinking Fund Redemption.** The 2023A Bonds maturing on November 1, 2048 and November 1, 2053 are further subject to redemption prior to their stated maturity, in part by lot, from Mandatory Sinking Fund Payments required to be made by the SFPUC as specified below to be deposited in the 2023A Bond Retirement Account, on each November 1 on or after November 1, 2044 and November 1, 2049, respectively, at a Redemption Price equal to the principal amount thereof to be redeemed and accrued interest thereon to the date fixed for redemption, without premium.

The 2023 Series A Term Bonds maturing on November 1, 2048 shall be redeemed from Mandatory Sinking Fund Payments in the following principal amounts on the dates indicated below.

| Redemption Date<br>(November 1) | Principal Amount |
|---------------------------------|------------------|
| 2044                            | \$4,350,000      |
| 2045                            | 4,570,000        |
| 2046                            | 4,805,000        |
| 2047                            | 5,050,000        |
| 2048 <sup>†</sup>               | 5,315,000        |

<sup>†</sup> Maturity



The 2023 Series A Term Bonds maturing on November 1, 2053 shall be redeemed from Mandatory Sinking Fund Payments in the following respective principal amounts on the dates indicated below.

| Redemption Date<br>(November 1) | Principal Amount |
|---------------------------------|------------------|
| 2049                            | \$5,580,000      |
| 2050                            | 5,870,000        |
| 2051                            | 6,170,000        |
| 2052                            | 16,350,000       |
| 2053 <sup>†</sup>               | 17,190,000       |

<sup>†</sup> Maturity

In the event less than all of the Term Bonds of a single maturity are purchased or called for optional redemption, the Mandatory Sinking Fund Payments for such Term Bonds to be reduced shall be specified by the SFPUC.

***Selection of 2023A Bonds for Redemption.*** If less than all of the 2023A Bonds are called for redemption, the maturities of the 2023A Bonds to be redeemed (in whole or in part) shall be determined by the SFPUC. Subject to DTC's procedures relating to the selection of bonds for redemption (see "APPENDIX E – SECURITIES DEPOSITORY AND THE BOOK-ENTRY SYSTEM"), whenever less than all of the 2023A Bonds of any one maturity are called for redemption, the Trustee will select the 2023A Bonds of the maturity to be redeemed by lot from the Outstanding 2023A Bonds of that maturity. For purposes of such selection, 2023A Bonds will be deemed to be made up of \$5,000 portions of principal.

***Notice of Redemption.*** Notice of redemption will be mailed by the Trustee at least thirty (30) days but not more than sixty (60) days prior to the redemption date, to DTC (so long as the DTC Book-Entry System is used). The actual receipt by the owner of any 2023A Bond of notice of such redemption is not a condition precedent to redemption, and failure to receive a redemption notice or any defect in a redemption notice will not affect the redemption or the validity of the proceedings for the redemption of such 2023A Bonds. See "APPENDIX E – SECURITIES DEPOSITORY AND THE BOOK-ENTRY SYSTEM."

***Conditional Redemption; Rescission of Notice of Redemption.*** In the case of optional redemption of 2023A Bonds, the notice of redemption may state (i) that it is conditioned upon the deposit of money, in an amount equal to the amount necessary to effect the redemption with the Trustee no later than the redemption date, or (ii) that the SFPUC retains the right to rescind such notice on or prior to the scheduled redemption date (in either case, a "Conditional Redemption"), and such notice and optional redemption will be of no effect if such money is not deposited or if the notice is rescinded. The SFPUC may, at its option, prior to the date fixed for redemption in any notice of Conditional Redemption, rescind and cancel such notice of redemption by written request to the Trustee and the Trustee will give notice of such cancellation to the recipients of the notice of redemption being cancelled.

***Effect of Redemption.*** When notice of redemption has been duly given as described above, and moneys for payment of the redemption price are held by the Trustee, the 2023A Bonds called for redemption will, unless the SFPUC has given notice of rescission of the notice of redemption therefor as described above, on the redemption date designated in the redemption notice, become due and payable at the redemption price specified in such notice; and from and after the date so designated interest on the 2023A Bonds called for redemption will cease to accrue, and such 2023A Bonds will no longer be entitled to any benefit or security under the Indenture, and the Owners of said 2023A Bonds will have no rights in respect thereof except to receive payment of the redemption price thereof. The Trustee, upon surrender for payment of any of said 2023A Bonds, will pay such 2023A Bonds at the redemption price, together with accrued interest thereon. All 2023A Bonds redeemed will be cancelled upon surrender and no 2023A Bonds will be issued in place thereof.

## Defeasance

The obligations of the SFPUC and the pledge, lien, covenants and agreements of the SFPUC made or provided for in the Indenture will be fully discharged and satisfied as to any 2023A Bond and such Bond will no longer be deemed outstanding thereunder if certain conditions set forth in the Indenture are satisfied. See “APPENDIX A – SUMMARY OF CERTAIN PROVISIONS OF THE INDENTURE – Discharge and Defeasance.”

## PLAN OF FINANCE

The 2023A Bonds are being issued to (i) refund approximately \$117.7 million principal amount of and interest on Commercial Paper Notes issued to finance a portion of the costs of various capital projects benefiting the Power Enterprise, (ii) fund capitalized interest on the 2023A Bonds to November 1, 2025, and (iii) pay costs of issuance of the 2023A Bonds. See “ESTIMATED SOURCES AND USES OF FUNDS.”

### ESTIMATED SOURCES AND USES OF FUNDS

Proceeds of the 2023A Bonds are expected to be applied approximately as set forth below:

|                                                             |                         |
|-------------------------------------------------------------|-------------------------|
| <b>Sources</b>                                              |                         |
| Par Amount                                                  | \$123,905,000.00        |
| Original Issue Premium                                      | 7,324,363.80            |
| <b>Total Sources of Funds</b>                               | <b>\$131,229,363.80</b> |
| <b>Uses</b>                                                 |                         |
| Refunding of Commercial Paper Notes <sup>(1)</sup>          | \$117,670,922.29        |
| Deposit to 2023 Capitalized Interest Account <sup>(2)</sup> | 12,717,471.53           |
| Costs of Issuance <sup>(3)</sup>                            | 601,188.32              |
| Underwriters' Discount                                      | 239,781.66              |
| <b>Total Uses of Funds</b>                                  | <b>\$131,229,363.80</b> |

<sup>(1)</sup> Includes accrued interest.

<sup>(2)</sup> To pay interest on the 2023A Bonds to November 1, 2025.

<sup>(3)</sup> Including amounts for rating agency fees, fees for legal services, fees for municipal advisor, fees for independent pricing consultant, Trustee's fees and expenses, printing costs, and other costs relating to the issuance of the 2023A Bonds.

## SECURITY FOR THE BONDS

### Pledge of Revenues

**General.** Under the Indenture, the SFPUC has pledged and placed a lien and charge upon the Revenues of the Power Enterprise, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, to the payment of the Bonds, which consist of any parity revenue bonds issued under the Indenture, including the 2023A Bonds, and any additional Series of Bonds. This pledge is subject to the flow of funds contained in the Indenture, as described below. See “– Flow of Funds.”

No facilities of the Power Enterprise or the SFPUC have been pledged or mortgaged for, nor do they otherwise secure, payment of the Bonds.

Pursuant to Section 5451 of the California Government Code, the pledge of, lien on and security interest in Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, granted by the Indenture to secure the payment of the Bonds is valid and binding in accordance with the terms thereof from the time such pledge was made, such Revenues being immediately subject to such pledge, and such pledge constituting a lien and security interest immediately attaching to such Revenues and effective, binding and enforceable against the SFPUC, its successors, creditors and all others asserting rights therein to the extent set forth and in accordance with the terms of the Indenture irrespective of whether those parties have notice of such pledge and without the need

for any physical delivery, recordation, filing or other further act. Such pledge, lien and security interest are not subject to the provisions of Article 9 of the California Uniform Commercial Code.

For definitions of capitalized terms used herein and not otherwise defined, see “APPENDIX A – SUMMARY OF CERTAIN PROVISIONS OF THE INDENTURE – Definitions.”

**Power Enterprise.** The Indenture defines “Power Enterprise” as the SFPUC’s Power Enterprise, existing as of the date of the Master Indenture to provide electric power and related services to the City and its departments, agencies and commissions as well as other customers both in and outside of the City, including that portion of the Hetch Hetchy Project allocable to power generation, all other power generation, transmission and distribution facilities and related facilities, streetlights, property and rights constituting a part of the Power Enterprise, and any and all additions, improvements, betterments, renewals, replacements and repairs thereto and extensions thereof, but shall not include: (a) the Water Enterprise, (b) the Wastewater Enterprise, or (c) any Separate System.

The Indenture defines the “Hetch Hetchy Project” as the Hetch Hetchy Water and Power Project, including the O’Shaughnessy Dam, the Hetch Hetchy Reservoir, the Canyon and Mountain Tunnels, the Kirkwood, Moccasin and Holm Powerhouses, Cherry Lake and its dam, Lake Eleanor and its dam, the related water storage and transportation and hydroelectric generating facilities down to and including the Moccasin Powerhouse, all located in Yosemite National Park, Stanislaus National Forest and Tuolumne County, the rights to which were granted to the City by the Raker Act, and the related transmission facilities down to Newark.

The Indenture defines a “Separate System” as any electric power or energy generation, transmission, distribution or other facilities, property and rights that may be, after the date of the Master Indenture, purchased, constructed or otherwise acquired by the SFPUC where the revenues derived from the ownership and operation of which shall be pledged to the payment of bonds or other obligations for borrowed money issued or incurred to purchase, construct or otherwise acquire such facilities, property and rights and shall not be included in Revenues and the operation and maintenance expenses with respect to which shall not be included in Operation and Maintenance Expenses. CleanPowerSF is a “Separate System” under the Indenture.

**Net Revenues.** The Indenture defines “Net Revenues” as, for any Fiscal Year (or other designated twelve-month period) all of the Revenues in such Fiscal Year (or other designated twelve-month period), less all Operation and Maintenance Expense and Priority R&R Fund Deposits, if any, for such Fiscal Year (or other designated twelve-month period).

For purposes of the Indenture, “Revenues” means all revenues, rates and charges received and accrued by the SFPUC for electric power and energy and other services, facilities and commodities sold, furnished or supplied by the Power Enterprise, together with income, earnings and profits therefrom (including interest earnings on the proceeds of any Bonds pending application thereof), as determined in accordance with GAAP. Revenues shall include payments to the Power Enterprise from any Separate System maintained by the SFPUC on or with respect to loans made by the Power Enterprise to such Separate System. Revenues shall not include (a) proceeds from the issuance of any obligations for borrowed money, (b) amounts loaned to the Power Enterprise, (c) Swap Agreement Receipts, (d) proceeds from taxes, (e) customer deposits while retained as such, (f) contributions in aid of construction, (g) gifts, (h) grants, (i) insurance or condemnation proceeds that are properly allocable to a capital account, (j) non-cash revenues or gains that may be required or permitted under GAAP, including mark-to-market gains and deferred revenues, (k) money received by the SFPUC as the proceeds of the sale of any portion of the properties of the Power Enterprise, (l) amounts by their terms not available for the payment of Operation and Maintenance Expenses or principal and interest on the Bonds, (m) Refundable Credits, (n) revenues of any Separate System (including CleanPowerSF), (o) Water Enterprise revenues and (p) Wastewater Enterprise revenues.

For purposes of the Indenture, “Operation and Maintenance Expenses” means the costs of the proper operation, maintenance and repair of the Power Enterprise and taxes, assessments or other governmental charges lawfully imposed on the Power Enterprise or the Revenues, or payments in lieu thereof, as determined in accordance with GAAP. Operation and Maintenance Expenses shall include the payment of pension charges and proportionate payments to such compensation and other insurance or outside reserve funds as the SFPUC may establish or the Board of Supervisors may require with respect to employees of the Power Enterprise, as provided in Section 16.103(a) of the Charter. Operation and Maintenance Expenses shall also include repairs and maintenance

costs that constitute operating expenses in accordance with GAAP. Operation and Maintenance Expenses shall not include (a) any allowance for amortization, depreciation or obsolescence, (b) operation and maintenance expenses of the Water Enterprise, (c) operation and maintenance expenses of the Wastewater Enterprise, (d) operation and maintenance expenses of any Separate System (including CleanPowerSF), (e) any expense for which, or to the extent to which, the SFPUC is or will be paid or reimbursed from or by any source that is not included or includable as Revenues, (f) losses from any sale or other disposition of Power Enterprise assets, and (g) non-cash losses and costs that may be required or permitted under GAAP, including deferred expenses and unrealized mark-to-market losses.

For purposes of the Indenture, “Priority R&R Fund Deposits” means, for any Fiscal Year or other designated twelve-month period, the amount, if any, required by the Charter to be deposited into the Reconstruction and Replacement Fund from Revenues prior to deposits in such Fiscal Year into the Bond Fund. The SFPUC has determined that no Priority R&R Fund Deposits are presently required. Priority R&R Fund Deposits could, however, be required in the future.

For purposes of the Indenture, “Refundable Credits” means amounts payable by the federal government under direct-pay subsidy programs substantially similar to the Build America Bond program under Section 54AA of the Internal Revenue Code of 1986, as amended (the “Code”).

The Indenture defines “Swap Agreement Payments” as the regularly scheduled net amounts required to be paid by the SFPUC to the Qualified Counterparty pursuant to a Swap Agreement and “Swap Agreement Receipts” as the regularly scheduled net amounts required to be paid by a Qualified Counterparty to the SFPUC pursuant to a Swap Agreement. The SFPUC has not entered into any Swap Agreements payable from Revenues. See “– No Senior Obligations; Other Parity Obligations.”

### **Limited Obligations**

**The 2023A Bonds are special limited obligations of the SFPUC. The SFPUC is not obligated to pay the principal of, premium, if any, or interest on the 2023A Bonds from any source of funds other than Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. Neither the general funds of the SFPUC nor the funds of any SFPUC enterprise (other than the Revenues and the funds pledged therefor under the Indenture) shall be liable for the payment on the 2023A Bonds. The SFPUC has no taxing power. The General Fund of the City is not liable for the payment of the principal of, premium, if any, or interest on the 2023A Bonds, and neither the credit nor the taxing power of the City is pledged to the payment of the principal of, premium, if any, or interest on the 2023A Bonds. The 2023A Bonds are not secured by a legal or equitable pledge of, or charge, lien or encumbrance upon, any of the property of the City or of the SFPUC or any of its income or receipts, except Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. The 2023A Bonds are not secured by or payable from the revenues of the SFPUC’s Water Enterprise, Wastewater Enterprise or CleanPowerSF, or the revenues allocated to Hetch Hetchy Water.**

### **Flow of Funds**

In the Indenture, the SFPUC covenants and agrees that it will pay into the Revenue Fund as received all Revenues and further covenants and agrees that all Revenues shall be trust funds in the hands of the SFPUC and shall be used and applied as provided by the Indenture, solely for the purposes of operating and maintaining the Power Enterprise and paying all costs, charges and expenses in connection therewith and for the purpose of making repairs, renewals and replacements to the Power Enterprise and constructing additions, betterments and extensions thereto, and for the purpose of paying the Bonds, the Swap Agreement Payments, if any, and all other charges or obligations against the Revenues of whatever nature now or hereafter imposed thereon by law or contract. All such disbursements and deposits must be made in accordance with the provisions of the Charter, including Section 16.103 thereof.

The Indenture provides that Revenues deposited in the Revenue Fund shall be disbursed in the following order of priority:

*First*, for the payment of Operation and Maintenance Expenses;

*Second*, for any Priority R&R Fund Deposits;

*Third*, for deposit in the Interest Account of each Bond Fund;

*Fourth*, for deposit in the Bond Retirement Account of each Bond Fund;

*Fifth*, for deposit in the Reserve Fund (as applicable);

*Sixth*, (i) for the payment of principal and premium, if any, and interest on any Subordinate Obligations; (ii) for deposit into a reserve fund securing any Subordinate Obligations; (iii) for Swap Agreement Payments pursuant to Swap Agreements entered into by the SFPUC with respect to any Subordinate Obligations; and (iv) for payment to any financial institution or insurance company providing any letter of credit, line of credit, or other credit or liquidity facility, including municipal bond insurance and guarantees, that secures the payment of principal of or interest on any Subordinate Obligations; in each case in any order of priority within this paragraph which may be hereafter established by the SFPUC by resolution;

*Seventh*, for any Additional R&R Fund Deposits into the Reconstruction and Replacement Fund;

*Eighth*, for any necessary or desirable capital additions or improvements to the Power Enterprise;

*Ninth*, for any payment under a Take-or-Pay Power Purchase Agreement that does not constitute an Operation and Maintenance Expense;

*Tenth*, for any payment under a Swap Agreement that does not constitute a Swap Agreement Payment; and

*Eleventh*, for any other lawful purpose of the SFPUC.

In the Indenture, the SFPUC covenants and agrees to transfer to the Trustee for deposit in the Interest Account of each applicable Bond Fund all Refundable Credits received by the SFPUC.

#### **Rate Covenant; Rates and Charges**

In the Indenture, the SFPUC has covenanted to fix, establish, maintain and collect rates and charges for electric power and energy and other services, facilities and commodities sold, furnished or supplied through the Power Enterprise, which shall be fair and nondiscriminatory and adequate, together with other revenues of the Power Enterprise, to provide the SFPUC with Revenues sufficient to satisfy the covenants described in the next paragraph. The SFPUC will not be required to impose rates and charges in violation of (i) applicable provisions of the Raker Act or any successor statute; (ii) any other applicable federal or state statutes or regulations; or (iii) any current or future contract or agreement between any City enterprise department, agency or commission, and its customers, tenants or other parties thereto. See “CERTAIN RISK FACTORS – Limitations on Rate-Setting” and “– Raker Act Requirements.”

In the Indenture, the SFPUC has covenanted that the Revenues in each Fiscal Year will be sufficient:

(i) To pay, to the extent not paid from other available moneys, (A) the Operation and Maintenance Expenses during such Fiscal Year, (B) Annual Debt Service on the Bonds due and payable in such Fiscal Year, (C) the amounts, if any, required to be deposited into the Reserve Fund during such Fiscal Year and (D) any and all other amounts the SFPUC is obligated to pay or set aside from the Revenues by law or contract in such Fiscal Year;

- (ii) To maintain a Bond Coverage Ratio of at least 1.00 to 1.00; and
- (iii) Together with Available Funds, to maintain a Bond Coverage Ratio of at least 1.25 to 1.00.

The failure of the SFPUC to maintain the Bond Coverage Ratio in any Fiscal Year will not constitute a default in the observance of the covenants described above if, (i) within 60 days after the SFPUC first determines that the Bond Coverage Ratio was not met or 60 days after the SFPUC's receipt of audited financial statements showing that the Bond Coverage Ratio was not met (whichever is earlier), the SFPUC engages a Consulting Engineer to deliver a report to the SFPUC within 60 days after such engagement which includes recommendations as to how the SFPUC can increase Revenues and/or reduce Operation and Maintenance Expenses so as to satisfy the Bond Coverage Ratios; and if (ii) (A) within 120 days after receipt of the Consulting Engineer's report the SFPUC implements the recommendations set forth in such report, or (B) the report states that the Power Enterprise cannot generate Revenues and/or reduce Operation and Maintenance Expenses sufficiently to enable the SFPUC to maintain the Bond Coverage Ratios while satisfying the other covenants set forth in the Indenture and the SFPUC increases its Revenues and/or reduces its Operation and Maintenance Expenses to the extent otherwise recommended in such report, or (C) the SFPUC is prevented from taking any such action by order of any court of competent jurisdiction. Notwithstanding the foregoing, failure for two consecutive Fiscal Years to maintain the Bond Coverage Ratios shall in all events constitute an Event of Default.

For purposes of the Indenture, "Bond Coverage Ratio" for any Fiscal Year means the ratio of (a) (i) Net Revenues in such Fiscal Year, plus (ii) Available Funds in such Fiscal Year, to (b) Annual Debt Service on the Outstanding Bonds in such Fiscal Year; "Annual Debt Service" means, as of any date of calculation, for any Fiscal Year (or other designated twelve-month period) the amount of Principal and interest becoming due and payable on all Outstanding Bonds in such Fiscal Year (or other designated twelve-month period) computed as provided in the Indenture less the amount of any Refundable Credits due to the SFPUC with respect to interest coming due in such Fiscal Year; and "Available Funds" means any unencumbered amounts, including non-appropriated fund balances and reserves, and cash and the book value of investments held by the Treasurer of the City (the "**Treasurer**") for the Power Enterprise, that the SFPUC reasonably expects would be available, as of any date of calculation, to pay Principal of and interest on Bonds when due. See "APPENDIX A – SUMMARY OF CERTAIN PROVISIONS OF THE INDENTURE."

#### **No Reserve Account for 2023A Bonds**

*No Reserve Account is being established that would secure the 2023A Bonds. The 2023A Bonds are not a Common Reserve Series secured by the Common Reserve Account.*

#### **Reconstruction and Replacement Fund**

The Indenture creates a special fund of the SFPUC known as the "Power Enterprise Reconstruction and Replacement Fund," to be held by the Treasurer and administered by the SFPUC. The SFPUC covenants and agrees to deposit and maintain in the Reconstruction and Replacement Fund an amount at least equal to the amount, if any, required to be on deposit therein pursuant to the Charter. Amounts in the Reconstruction and Replacement Fund shall be applied to pay costs of reconstruction and replacement of the properties constituting a part of the Power Enterprise due to physical and functional depreciation.

#### **No Senior Obligations; Other Parity Obligations**

The Indenture prohibits the SFPUC from issuing or incurring any obligations (other than obligations constituting Operations and Maintenance Expenses) or issuing or creating additional indebtedness payable from Revenues senior to payment of the 2023A Bonds and from issuing or incurring any obligations or issuing or creating additional indebtedness payable from Revenues on a parity with the 2023A Bonds other than Bonds and Swap Agreements. The Indenture defines "Swap Agreement" as any financial instrument that (a) is entered into by the SFPUC with a party that is a Qualified Counterparty at the time the instrument is entered into; (b) is entered into with respect to all or a portion of a Series of Bonds; (c) is for a term not extending beyond the final maturity of the

Series of Bonds or portion thereof to which it relates; (d) provides that the SFPUC shall pay to such Qualified Counterparty an amount accruing at either a fixed rate or a variable rate, as the case may be, on a notional amount equal to or less than the principal amount of the Series of Bonds or portion thereof to which it relates, and that such Qualified Counterparty shall pay to the SFPUC an amount accruing at either a variable rate or fixed rate, as appropriate, on such notional amount; (e) provides that one party shall pay to the other party any net amounts due under such instrument; and (f) which has been designated to the Trustee in the Supplemental Trust Indenture authorizing the issuance of the related Series of Bonds or portion thereof or in a Certificate of the SFPUC as a Swap Agreement with respect to such Bonds. The SFPUC has not entered into any Swap Agreements.

### **Additional Series of Bonds**

The Charter and the Indenture authorize the issuance of additional Series of Bonds payable from Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, on parity with the Outstanding Bonds and the 2023A Bonds upon satisfaction of the conditions set forth therein.

The SFPUC expects to issue additional Series of Bonds to finance the costs of additional improvements to the facilities of the Power Enterprise (the “**Power Facilities**”). See “POWER ENTERPRISE CAPITAL PROGRAM.”

**Charter Requirements.** Under the Charter, the SFPUC may issue revenue bonds (including additional Series of Bonds) relating to the Power Enterprise upon satisfaction of the requirements described under “OBLIGATIONS PAYABLE FROM REVENUES – Authority for Issuance of Revenue Bonds and Other Obligations Payable from Revenues.”

**Indenture Requirements.** The Indenture provides that additional Series of Bonds secured on a parity with the Bonds may be issued for any lawful purpose if prior to the issuance of such additional Series of Bonds, the SFPUC has filed with the Trustee, among other documents, the following:

(a) A written opinion of Bond Counsel to the effect that (i) such Series of Bonds are valid and binding limited obligations of the SFPUC enforceable against the SFPUC in accordance with their terms and (ii) the Indenture, including the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds, is a valid and binding obligation of the SFPUC enforceable in accordance with its terms; provided, that such opinions may be qualified to the extent that the enforceability of the Bonds and the Indenture, including the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds, may be limited by bankruptcy, insolvency, reorganization or similar laws affecting the enforcement of creditors’ rights generally and by general equitable principles;

(b) A Certificate of the SFPUC stating that (i) no Event of Default, nor any event or condition which with notice and/or the passage of time would constitute an Event of Default, has occurred and is continuing under the Indenture as of the date of issuance of such Series of Bonds and (ii) the issuance of such Series of Bonds, in and of itself, will not cause an Event of Default under the Indenture;

(c) A Certificate of the SFPUC to the effect that provision has been made for the immediate deposit into the Reserve Account for such Series of Bonds of money, Authorized Investments, Reserve Account Credit Facility or Facilities or any combination of the foregoing in an aggregate amount equal to the Reserve Requirement, if any, for such Series of Bonds; and

(d) Either,

(i) A Certificate of the SFPUC stating that, in each of the first three full Fiscal Years after the sale of such Series of Bonds, projected Net Revenues:

(A) *Plus* Available Funds, are at least 1.25 times Annual Debt Service on the Outstanding Bonds, after giving effect to the issuance of such Series of Bonds, and

(B) Are at least 1.0 times Annual Debt Service on the Outstanding Bonds, plus required deposits into the Reserve Fund, after giving effect to the issuance of such Series of Bonds; or

(ii) A Certificate of the SFPUC stating that Net Revenues from any twelve consecutive months of the prior twenty-four months:

(A) *Plus* Available Funds, are at least 1.25 times the Annual Debt Service on the Bonds Outstanding, after giving effect to the issuance of such Series of Bonds, and

(B) Are at least 1.0 times Annual Debt Service on the Bonds Outstanding, plus required deposits into the Reserve Fund, after giving effect to the issuance of such Series of Bonds.

For purposes of paragraph (ii) the following adjustments may be made to Net Revenues for such period, if so stated in the Certificate of the SFPUC:

(I) An allowance for additional Revenues anticipated from any additions, extensions and improvements to the Power Enterprise to be acquired or constructed from proceeds of such or a prior Series of Bonds and for any changes in Operation and Maintenance Expenses resulting therefrom, that are not reflected in Net Revenues for such Fiscal Year, but only if such additional Revenues and changes in Operation and Maintenance Expenses represent a full twelve months' change in Net Revenues attributable to such additions, extensions and improvements; and

(II) An allowance for additional Revenues attributable to any increase in the rates and charges imposed by the SFPUC that (A) was in effect prior to the issuance of such Series of Bonds but which, during all or part of such Fiscal Year, was not in effect, or (B) was adopted by the SFPUC prior to the issuance of such Series of Bonds and will be in effect within 90 days after such issuance, but in either case only if such additional Revenues represent a full twelve (12) months' change in Net Revenues attributable to such increase in rates and charges.

Refunding Bonds may be issued by the SFPUC to provide funds sufficient for the payment of any or all of the following:

(1) The Principal, Purchase Price or Redemption Price of the Bonds or Original Bonds (as defined in the Indenture) to be refunded;

(2) All expenses incident to the purchase, call, redemption, retirement or payment of the Bonds or Original Bonds to be refunded;

(3) The costs of issuance of such Series of Refunding Bonds;

(4) Interest on the Bonds or Original Bonds to be refunded to the date such Bonds or Original Bonds will be purchased, redeemed, retired or paid;

(5) Interest on such Series of Refunding Bonds from the date thereof to the date of purchase, redemption, retirement or payment of the Bonds or Original Bonds to be refunded; and

(6) Any other lawful payment obligations, costs or expenses in connection with the issuance of the Refunding Bonds and the purchase, redemption, retirement or payment of the Bonds or Original Bonds to be refunded.

Refunding Bonds may be issued by the SFPUC only upon receipt by the Trustee of, among other things, the following:



(i) The documents specified in paragraphs (a) and (c) above under this subcaption “– *Indenture Requirements*”; and

(ii) Either (A) the document specified in paragraph (d) above under this subcaption “– *Indenture Requirements*”, or (B) a Certificate of the SFPUC stating that the issuance of such Series of Refunding Bonds will not result in any aggregate increase in Annual Debt Service for the Bonds greater than \$100,000 in any Fiscal Year that such Series of Refunding Bonds is scheduled to be Outstanding; and

(iii) An opinion of Bond Counsel that (A) all liability of the SFPUC in respect of the Bonds to be refunded has ceased, terminated and been discharged, pursuant to the terms of the Master Indenture and the Supplemental Trust Indenture pursuant to which such Bonds were issued, and the Owners of such Bonds are entitled to payment of the Principal, Purchase Price or Redemption Price of and interest on such Bonds only out of the money or securities deposited with the Trustee for the payment of such Bonds or (B) all liability of the SFPUC in respect of the Original Bonds to be refunded has ceased, terminated and been discharged, pursuant to the terms of the resolution or resolutions pursuant to which such Original Bonds were issued, and the owners of such Original Bonds are entitled to payment of the principal, purchase price or redemption price of and interest on such Original Bonds only out of the money or securities deposited with the trustee for the owners of such Original Bonds for the payment of such Original Bonds.

#### **Certain Obligations Payable as Operations and Maintenance Expenses**

The Indenture prohibits the SFPUC from entering into any Take-or-Pay Power Purchase Agreement payable from Revenues as an Operation and Maintenance Expense unless the SFPUC shall first deliver to the Trustee a Certificate of the SFPUC demonstrating compliance with the requirements set forth in paragraph (d) under “– Additional Series of Bonds – *Indenture Requirements*” for the first three full Fiscal Years following the Fiscal Year in which such Take-or-Pay Power Purchase Agreement will become effective.

The Indenture defines a “Take-or-Pay Power Purchase Agreement” as a contract (a) with a term of more than five years, (b) pursuant to which the SFPUC is obligated (i) to purchase capacity or energy from a generating facility, and (ii) to pay for such capacity or energy as an Operation and Maintenance Expense regardless of whether or not such capacity or energy is taken by or made available or delivered to the SFPUC, and (c) the payments pursuant to which are directly pledged and applied to pay and secure debt obligations issued to finance such generating facility.

#### **Subordinate Obligations; Obligations Not Payable from Revenues**

The Indenture permits the SFPUC to authorize and issue or incur, without limitation, bonds, notes, warrants, certificates or other obligations or evidences of indebtedness, the principal of or interest on which would be payable either (i) from Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits and after and subordinate to the payment from Revenues of the principal of and interest on the Bonds, or (ii) from moneys which are not Revenues. See “OBLIGATIONS PAYABLE FROM REVENUES – Subordinate Obligations.”

#### **Authorized Investments**

The Indenture provides that moneys in all funds and accounts held by the Trustee under the Indenture shall be invested upon receipt in Authorized Investments as directed by the SFPUC. “Authorized Investments” means any obligations on investments in which the Treasurer may legally invest the SFPUC’s funds. For information regarding the investment of moneys held in the various funds and accounts of the SFPUC, see “FINANCIAL OPERATIONS – Investment of SFPUC Funds.”

## OBLIGATIONS PAYABLE FROM REVENUES

### Authority for Issuance of Revenue Bonds and Other Obligations Payable from Revenues

**City Charter.** The Charter authorizes the SFPUC to issue revenue bonds and commercial paper notes and other obligations payable from and secured by a pledge of Revenues. The Charter requires voter approval of revenue bonds issued by the SFPUC unless a specific exception to the voter approval requirement applies. See “– Proposition A,” “– Reconstruction or Replacement of Existing Facilities,” “– Renewable Energy and Energy Conservation” and “– Refunding Bonds” below. The 2023A Bonds are being issued pursuant to the authority granted by the specific exceptions to the voter approval requirement contained in such provisions of the Charter.

**Proposition A.** On June 5, 2018, voters of San Francisco approved Proposition A, amending Section 8B.124 of the Charter (enacted by Proposition E, approved by voters of San Francisco on November 5, 2002 (“**Proposition E**”)) to authorize the issuance of revenue bonds, including notes, commercial paper or other forms of indebtedness, when authorized by ordinance approved by a two-thirds vote of the Board of Supervisors, for the purpose of reconstructing, replacing, expanding, repairing or improving water facilities, clean water facilities, power facilities or combinations of water, clean water and power facilities under the SFPUC’s jurisdiction.

**Reconstruction or Replacement of Existing Facilities.** Section 9.107(6) of the Charter provides that no voter approval is required for bonds issued for the purpose of the reconstruction or replacement of existing water facilities or electric power facilities or combinations of water and electric power facilities under the jurisdiction of the SFPUC when authorized by resolution adopted by a three-fourths affirmative vote of all members of the Board of Supervisors.

**Renewable Energy and Energy Conservation.** Section 9.107(8) of the Charter provides that no voter approval is required for bonds issued to finance or refinance the acquisition, construction, installation, equipping, improvement or rehabilitation of equipment or facilities for renewable energy and energy conservation.

**Refunding Bonds.** Section 9.109 of the Charter authorizes the Board of Supervisors to provide for the issuance of bonds for the purpose of refunding revenue bonds without voter approval if the issuance and sale of such refunding bonds are expected to result in net debt service savings on a present value basis, calculated as provided by ordinance.

**Ordinance No. 40-15.** Ordinance No. 40-15 enacted the Public Utilities Commission Power Enterprise Revenue Bond Law. Ordinance 40-15 establishes procedures for the issuance of Power Enterprise revenue bonds and provides that “the City, including without limitation the [SFPUC], shall fix, establish, maintain, approve and collect rates and charges for electric power and energy and other services, facilities and commodities sold, furnished or supplied through the Power Enterprise, including on, for and from the City and its departments, agencies and commissions, to provide [Power Enterprise revenues] sufficient (a) to pay all costs and expenses of the Power Enterprise, including without limitation debt service on [Power Enterprise revenue bonds], (b) to provide appropriate reserves therefor, and (c) to satisfy the debt service coverage and other requirements under each [indenture providing for the issuance of Power Enterprise revenue bonds]” (bracketed language added).

### Senior Obligations; Parity Obligations

The SFPUC has not issued or incurred any obligations (other than obligations constituting Operation and Maintenance Expenses) or issued or created additional indebtedness payable from Revenues senior to payment of the Bonds, including the 2023A Bonds.

The 2023A Bonds are the third Series of Bonds to be issued under the Master Indenture. The SFPUC has previously issued the 2015AB Bonds and the 2021AB Bonds. As of September 1, 2023, the Outstanding Bonds are outstanding in the aggregate principal amount of \$158,910,000. There are currently no other obligations of the SFPUC payable from Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, on a parity with the Outstanding Bonds and the 2023A Bonds.

## Subordinate Obligations

The Power Enterprise has previously issued and incurred, and in the future may issue, bonds or notes or incur other obligations of the Power Enterprises secured by a pledge of and lien and charge on Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, junior and inferior to the pledge, lien and charge securing repayment of the Bonds (the “**Subordinate Obligations**”).

In October 2011, the SFPUC issued \$8,291,000 aggregate principal amount of taxable qualified energy conservation bonds (“**QECBs**”) to fund certain qualified components for the SFPUC’s 525 Golden Gate Headquarters project. The QECBs mature in Fiscal Year 2027-28 and the annual debt service relating to the QECBs, net of anticipated federal subsidy payments to the SFPUC, is \$591,198.

In October 2015, the SFPUC issued \$4,100,000 aggregate principal amount of new clean renewable energy bonds (“**NCREBs**”) to fund certain qualified clean, renewable energy solar generation facilities at the Marina Middle School and the San Francisco Police Academy. The NCREBs mature in Fiscal Year 2032-33 and the annual debt service relating to the NCREBs, net of anticipated federal subsidy payments to the SFPUC, on average, is \$169,559.

The SFPUC has a commercial paper program to fund construction costs relating to Power Enterprise capital projects. The commercial paper program is authorized in the amount of \$250 million for the SFPUC to issue commercial paper notes (the “**Commercial Paper Notes**”). The Commercial Paper Notes are secured by two separate letters of credit, each with Bank of America, N.A., each in the amount of \$125 million and each with a stated expiration date of March 6, 2026. See “CERTAIN RISK FACTORS – Commercial Paper Note Credit Facilities.” As of September 20, 2023, the SFPUC had approximately \$117.7 million principal amount of and interest on Commercial Paper Notes outstanding. Approximately \$117.7 million principal amount of and interest on Commercial Paper Notes will be refunded with proceeds of the 2023A Bonds on or around October 12, 2023.

The QECBs, NCREBs and the Commercial Paper Notes constitute Subordinate Obligations under the Indenture.

## Contingent Payment Obligations

The Power Enterprise has no interest rate swaps, caps or hedges or other contingent payment obligations payable from Revenues. The Power Enterprise may in the future, however, incur contingent payment obligations payable from Revenues. Such contingent payment obligations may be payable on a parity with the Bonds if the conditions for the issuance of parity debt under the Indenture are satisfied. See “SECURITY FOR THE BONDS – No Senior Obligations; Other Parity Obligations.”

## Power Purchase Agreements

In June 2009, the Power Enterprise entered into a 25-year power purchase agreement with SFCity1, LP, to purchase electricity generated from a solar photovoltaic project located at Sunset Reservoir. The facility achieved commercial operation in November 2010. Duke Energy (“**Duke Energy**”) has assumed ownership of the project and the obligations under power purchase agreement. In accordance with the terms and conditions thereof, Duke Energy will sell and deliver, and the Power Enterprise will purchase and accept, all of the output of the project (the “**Sunset Solar Generating Project**”).

Payments made by the Power Enterprise under its agreement with Duke Energy constitute Operation and Maintenance Expenses under the Indenture. See “SECURITY FOR THE BONDS – Pledge of Revenues – *Net Revenues*.” In Fiscal Years 2020-21 and 2021-22, the Power Enterprise purchased approximately 6,598 megawatt-hours (“**MWh**”) of electricity for a total payment of \$2.13 million and approximately 6,460 MWh of electricity for a total payment of \$2.23 million, respectively. The SFPUC estimates purchasing approximately 6,607 MWh of electricity for a total payment of approximately \$2.25 million in Fiscal Year 2022-23.

## **Other Obligations Payable from Revenues**

The SFPUC completed the construction of a 13-story office building at 525 Golden Gate Avenue in San Francisco to house the administrative offices of the SFPUC's three utility enterprises, and moved into the building in July 2012. Total project costs were approximately \$202 million and were financed with land and property sale proceeds, fund balances, grants and the proceeds of certificates of participation (the "**2009 Golden Gate COPs**"), representing interests in a City General Fund lease, executed and delivered in two series (one of which constitutes Build America Bonds) on October 7, 2009, in the aggregate principal amount of \$167,670,000. The final maturity date of the 2009 Golden Gate COPs is November 1, 2041. As of September 1, 2023, the principal amount outstanding of the 2009 Golden Gate COPs was \$129,550,000. Pursuant to a memorandum of understanding between the City and the SFPUC, the SFPUC reimburses the City General Fund for all debt service in connection with this City financing (net of Refundable Credits received). The SFPUC allocates such payment obligations internally among its three utility enterprises based on percentage usage. The Power Enterprise is responsible for 9.72% of such obligations, payable from Revenues on a basis subordinate to the payment of principal of and interest on the Bonds.

## **Revenue Bond Oversight Committee**

On November 5, 2002, the voters of San Francisco adopted Proposition P, an ordinance that established the Public Utilities Revenue Bond Oversight Committee ("**RBOC**") to report publicly to the Mayor, the SFPUC and the Board of Supervisors regarding the expenditure of revenue bond proceeds on the repair, replacement, upgrading and expansion of the Wastewater Enterprise, the Water Enterprise and the Power Enterprise.

The RBOC has seven members appointed as follows: two by the Mayor, two by the Board of Supervisors, one by the City Controller, one by the Bay Area Water Users Association under the auspices of the Bay Area Water Supply and Conservation Agency. The seventh member is the City's Budget Analyst or their representative. Pursuant to Proposition P, the RBOC receives 1/20th of 1% of the gross new money revenue bond proceeds to fund the cost of retaining the services of outside auditors, inspectors, and necessary experts to perform independent reviews.

The provisions of the ordinance establishing the RBOC are set to expire on January 1, 2025.

The RBOC may, by majority vote of all its members, prohibit the issuance or sale of authorized SFPUC revenue bonds which have yet to be issued or sold if, after reviewing materials provided by the SFPUC and conducting its own independent audit, and after consultation with the City Attorney, the RBOC determines that revenue bond proceeds have been or are being spent on purposes not authorized by the authorizing bond resolution or otherwise in a manner amounting to an illegal expenditure or illegal waste of such revenue bond proceeds. The SFPUC may appeal such a decision to the Board of Supervisors within 30 days. The Board of Supervisors may overturn such a decision by the RBOC by a two-thirds vote of all members of the Board of Supervisors with evidence from the SFPUC of corrective measures satisfactory to the Board of Supervisors or may remand the decision to the RBOC for further consideration. To date, the RBOC has not prohibited the issuance or sale of any authorized SFPUC revenue bonds of the Wastewater Enterprise, the Water Enterprise or the Power Enterprise.

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## Debt Service Requirements

Set forth below are the annual principal, interest and total debt service requirements for the Outstanding Bonds and the 2023A Bonds:

| <b>Fiscal Year<br/>Ending<br/>June 30</b> | <b>Outstanding<br/>Bonds<sup>(1)(2)</sup></b> | <b>2023A Bonds<br/>Principal</b> | <b>2023A Bonds<br/>Interest<sup>(2)</sup></b> | <b>Total Debt<br/>Service<sup>(2)(3)</sup></b> |
|-------------------------------------------|-----------------------------------------------|----------------------------------|-----------------------------------------------|------------------------------------------------|
| 2024                                      | \$ 2,566,350                                  | --                               | --                                            | \$ 2,566,350                                   |
| 2025                                      | 9,615,750                                     | --                               | --                                            | 9,615,750                                      |
| 2026                                      | 9,617,525                                     | --                               | \$3,097,625                                   | 12,715,150                                     |
| 2027                                      | 9,612,650                                     | \$1,075,000                      | 6,168,375                                     | 16,856,025                                     |
| 2028                                      | 9,605,800                                     | 1,445,000                        | 6,105,375                                     | 17,156,175                                     |
| 2029                                      | 9,606,050                                     | 1,820,000                        | 6,023,750                                     | 17,449,800                                     |
| 2030                                      | 9,597,800                                     | 1,920,000                        | 5,930,250                                     | 17,448,050                                     |
| 2031                                      | 9,604,975                                     | 2,015,000                        | 5,831,875                                     | 17,451,850                                     |
| 2032                                      | 9,593,150                                     | 2,130,000                        | 5,728,250                                     | 17,451,400                                     |
| 2033                                      | 9,592,375                                     | 2,325,000                        | 5,616,875                                     | 17,534,250                                     |
| 2034                                      | 9,597,200                                     | 2,525,000                        | 5,495,625                                     | 17,617,825                                     |
| 2035                                      | 9,598,675                                     | 2,655,000                        | 5,366,125                                     | 17,619,800                                     |
| 2036                                      | 9,606,350                                     | 2,785,000                        | 5,230,125                                     | 17,621,475                                     |
| 2037                                      | 9,614,675                                     | 2,915,000                        | 5,087,625                                     | 17,617,300                                     |
| 2038                                      | 9,613,425                                     | 3,065,000                        | 4,938,125                                     | 17,616,550                                     |
| 2039                                      | 9,617,275                                     | 3,220,000                        | 4,781,000                                     | 17,618,275                                     |
| 2040                                      | 9,615,775                                     | 3,385,000                        | 4,615,875                                     | 17,616,650                                     |
| 2041                                      | 9,618,475                                     | 3,560,000                        | 4,442,250                                     | 17,620,725                                     |
| 2042                                      | 9,614,950                                     | 3,745,000                        | 4,259,625                                     | 17,619,575                                     |
| 2043                                      | 9,614,725                                     | 3,935,000                        | 4,067,625                                     | 17,617,350                                     |
| 2044                                      | 9,617,150                                     | 4,135,000                        | 3,865,875                                     | 17,618,025                                     |
| 2045                                      | 9,616,700                                     | 4,350,000                        | 3,653,750                                     | 17,620,450                                     |
| 2046                                      | 9,617,800                                     | 4,570,000                        | 3,430,750                                     | 17,618,550                                     |
| 2047                                      | 9,618,000                                     | 4,805,000                        | 3,196,375                                     | 17,619,375                                     |
| 2048                                      | 9,617,900                                     | 5,050,000                        | 2,950,000                                     | 17,617,900                                     |
| 2049                                      | 9,615,000                                     | 5,315,000                        | 2,690,875                                     | 17,620,875                                     |
| 2050                                      | 9,618,700                                     | 5,580,000                        | 2,418,500                                     | 17,617,200                                     |
| 2051                                      | 9,618,400                                     | 5,870,000                        | 2,132,250                                     | 17,620,650                                     |
| 2052                                      | 9,618,600                                     | 6,170,000                        | 1,831,250                                     | 17,619,850                                     |
| 2053                                      | --                                            | 16,350,000                       | 1,268,250                                     | 17,618,250                                     |
| 2054                                      | --                                            | 17,190,000                       | 429,750                                       | 17,619,750                                     |
| <b>Total<sup>(3)</sup></b>                | <b>\$271,682,200</b>                          | <b>\$123,905,000</b>             | <b>\$120,654,000</b>                          | <b>\$395,587,200</b>                           |

(1) Comprised of 2015AB Bonds and 2021AB Bonds. See "OBLIGATIONS PAYABLE FROM REVENUES."

(2) Net of capitalized interest payments.

(3) Totals may not add due to rounding.

## THE CITY AND COUNTY OF SAN FRANCISCO

THE FOLLOWING INFORMATION IS PROVIDED FOR CONVENIENCE ONLY. THE GENERAL FUND OF THE CITY IS NOT LIABLE FOR THE PAYMENT OF THE PRINCIPAL OF, PREMIUM, IF ANY, OR INTEREST ON THE 2023A BONDS, AND NEITHER THE CREDIT NOR THE TAXING POWER OF THE CITY IS PLEDGED TO THE PAYMENT OF THE PRINCIPAL OF, PREMIUM, IF ANY, OR INTEREST ON THE 2023A BONDS. THE 2023A BONDS ARE NOT SECURED BY A LEGAL OR EQUITABLE PLEDGE OF, OR CHARGE, LIEN, OR ENCUMBRANCE UPON, ANY OF THE PROPERTY OF THE CITY.

**General.** San Francisco is the economic and cultural center of the San Francisco Bay Area and northern California. The limits of San Francisco encompass over 93 square miles, of which 49 square miles are land, with the balance consisting of tidelands and a portion of the San Francisco Bay (the “**Bay**”). San Francisco is located at the northern tip of the San Francisco Peninsula, bounded by the Pacific Ocean to the west, the Bay and the San Francisco-Oakland Bay Bridge to the east, the entrance to the Bay and the Golden Gate Bridge to the north, and San Mateo County to the south. Silicon Valley is about a 40-minute drive to the south, and the Napa-Sonoma wine country is about an hour’s drive to the north. The City estimates San Francisco’s population in fiscal year 2021-22 was 804,534.

The San Francisco Bay Area consists of the nine counties contiguous to the Bay: Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano and Sonoma Counties (collectively, the “**Bay Area**”). The economy of the Bay Area includes a wide range of industries, supplying local needs as well as the needs of national and international markets. Major business sectors in the Bay Area include technology, retail, entertainment and the arts, conventions and tourism, service businesses, banking, professional and financial services, corporate headquarters, international and wholesale trade, multimedia and advertising, healthcare and higher education. The California State Supreme Court is also based in San Francisco.

The COVID-19 pandemic materially adversely affected the City’s population, finances and operations. Many aspects of the City’s future finances and operations and the local economy have been and may continue to be materially adversely impacted by the COVID-19 pandemic. To date, City economic and tax revenue losses associated with the COVID-19 pandemic have been significant. While COVID-19 case rates have significantly declined, vaccination rates have increased, certain emergency orders have been lifted, and the national and local economy has been improving, the situation is still developing and the resulting impact on the City’s local economy, population, finances and operations remains unknown.

San Francisco has historically been a major convention and tourist destination. However, the COVID-19 pandemic has significantly adversely impacted, and may continue to adversely impact tourism and convention activities in San Francisco. According to the San Francisco Travel Association, a nonprofit membership organization (“**SFTA**”), approximately 21.9 million tourists visited San Francisco in calendar year 2022, approximately 17.1 million tourists visited San Francisco in calendar year 2021, approximately 11.8 million tourists visited San Francisco in calendar year 2020 and approximately 26.3 million tourists visited San Francisco in calendar year 2019. SFTA also estimates that total spending, including spending from conventions, trade shows and group meetings, was \$7.7 billion in calendar year 2022, \$3.69 billion in calendar year 2021, \$2.85 billion in calendar year 2020 and \$10.29 billion in calendar year 2019.

San Francisco is also a leading center for financial activity in California. The headquarters of the Twelfth Federal Reserve District and the Eleventh District Federal Home Loan Bank are located in San Francisco.

San Francisco benefits from a highly skilled, educated and professional labor force. The City estimates the per-capita personal income of San Francisco for fiscal year 2021-22 was \$170,483. The San Francisco Unified School District (“**SFUSD**”), which is a separate legal entity from the City, operates 66 elementary schools, six alternative configured schools, 13 middle schools, 14 high schools, 13 early education schools, three continuation/alternative schools and six county schools. Higher education institutions located in San Francisco include the University of San Francisco, California State University – San Francisco, University of California – San Francisco (a medical school and health science campus) (“**UCSF**”), UC College of the Law, San Francisco (formerly University of California Hastings College of the Law), the University of the Pacific’s School of Dentistry,

Golden Gate University, City College of San Francisco (a public community college), the San Francisco Conservatory of Music, and the Academy of Art University.

San Francisco International Airport (“**SFO**”), located 14 miles south of downtown San Francisco in an unincorporated area of San Mateo County, is owned by the City and is operated by the San Francisco Airport Commission (the “**Airport Commission**”), and is the principal commercial service airport for the Bay Area and one of the nation’s principal gateways for Pacific Rim traffic. As discussed above, the COVID-19 pandemic has significantly adversely impacted tourism and travel in the San Francisco Bay Area. In fiscal year 2021-22, SFO served approximately 34.8 million passengers (compared to approximately 13.7 million passengers in fiscal year 2020-21, 40.5 million passengers in fiscal year 2019-20 and 57.4 million passengers in fiscal year 2018-19) and handled 545,335 metric tons of cargo (compared to 471,793 metric tons in fiscal year 2020-21, 490,073 metric tons in fiscal year 2019-20 and 564,485 metric tons in fiscal year 2018-19). San Francisco is also served by the Bay Area Rapid Transit District (“**BART**”), an electric rail commuter service linking San Francisco with the East Bay and the San Francisco Peninsula, including SFO), Caltrain (a conventional commuter rail line linking the City with the San Francisco Peninsula), and bus and ferry services between San Francisco and residential areas to the north, east and south of San Francisco. San Francisco Municipal Railway (“**Muni**”), operated by the San Francisco Municipal Transportation Agency (“**SFMTA**”), provides bus and streetcar service within San Francisco (although since fiscal year 2019-20, telecommuting resulting from emergency stay-at-home orders caused ridership into and within San Francisco to decline significantly compared to pre-pandemic levels). The Port of San Francisco (the “**Port**”), which administers 7.5 miles of Bay waterfront held in “public trust” by the Port on behalf of the people of California, promotes a balance of maritime-related commerce, fishing, recreational, industrial and commercial activities, and natural resource protection.

**Government.** San Francisco is a city and county chartered pursuant to Article XI, Sections 3, 4, 5 and 6 of the Constitution of the State of California and is the only consolidated city and county in California. Voters approved the City’s current Charter at the November 1995 election. The City is governed by a Board of Supervisors elected from 11 districts to serve four-year terms, and a Mayor who serves as chief executive officer, elected citywide to a four-year term. The City’s original budget for fiscal years 2022-23 and 2023-24 totals \$14.0 billion and \$13.9 billion, respectively. The General Fund portion of the original proposed budget is \$6.8 billion in fiscal year 2022-23 and \$6.9 billion in fiscal year 2023-24, with the balance allocated to all other funds, including enterprise fund departments, such as the Airport Commission, SFMTA, the Port Commission and the SFPUC. According to the City’s Controller (the “**Controller**”), at the start of fiscal year 2022-23, total net assessed valuation of taxable property in San Francisco was approximately \$328.6 billion.

**City Financial Challenges.** The COVID-19 pandemic resulted in general negative effects on the City’s economy. In addition, the local, State and national economies have faced significant headwinds, including multiple interest rate increases by the Federal Reserve, continuing price inflation, volatile investment markets, and economic disruption resulting from the war in Ukraine and other factors. Furthermore, on August 1, 2023, the Controller issued its most recent report on the status of the San Francisco economy (the “**Controller’s Report**”). The Controller’s Report noted that the local labor market remains strong, with the San Francisco unemployment rate at 3.2%. However, the Controller’s Report also notes that office vacancy increased in the second quarter of 2023, while rents, office attendance and downtown transit ridership remaining largely flat. Previous reports from the Controller in calendar year 2023 have also noted that housing prices are continuing to fall faster in San Francisco than Statewide.

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## THE PUBLIC UTILITIES COMMISSION

### General

The SFPUC is a department of the City responsible for the maintenance, operation and development of three utility enterprises: (i) the Water Enterprise, (ii) the Wastewater Enterprise and (iii) Hetch Hetchy Water and Power and CleanPowerSF. For financial purposes, the Hetch Hetchy Water and Power and CleanPowerSF enterprise is comprised of three funds: (i) Hetch Hetchy Water, (ii) the Power Enterprise and (iii) CleanPowerSF. See “INTRODUCTION – The San Francisco Public Utilities Commission and the Power Enterprise” for a chart showing the organizational structure of the SFPUC’s enterprise funds.

*The revenues of the Water Enterprise, the Wastewater Enterprise and CleanPowerSF, and the revenues allocated to Hetch Hetchy Water, as described under “– Organization, Purposes and Powers” below, are not available for payment of the principal of, premium, if any, or interest on the Bonds, including the 2023A Bonds. See “SECURITY FOR THE BONDS – Pledge of Revenues.”*

### Organization, Purposes and Powers

The SFPUC has been established under and is governed by the provisions of the Charter, including the provisions respecting the priority of appropriations from enterprise revenues in Section 16.103 of the Charter.

***Hetch Hetchy Water and Power.*** Hetch Hetchy Water and Power is comprised of two key components: Hetch Hetchy Water, which operates and maintains the Hetch Hetchy Project, and Hetch Hetchy Power (known and referred to in this Official Statement as the “Power Enterprise”), which is responsible for all SFPUC power utility commercial transactions and in-city power operations. The Hetch Hetchy Project provides water for distribution through the Water Enterprise and hydroelectric power for delivery through the Power Enterprise. A number of the facilities of the Hetch Hetchy Project are joint assets and are used for both water transmission and power generation and transmission, benefitting both Hetch Hetchy Water and the Power Enterprise. All publicly-owned utility power sales revenues are allocated to the Power Enterprise. Operating and capital costs benefitting the Power Enterprise and 55% of operating and capital costs that jointly benefit both Hetch Hetchy Water and the Power Enterprise are allocated to the Power Enterprise. See “THE POWER ENTERPRISE.” Operating and capital costs benefitting Hetch Hetchy Water and 45% of operating and capital costs jointly benefitting both Hetch Hetchy Water and the Power Enterprise are allocated to the Water Enterprise.

The Power Enterprise was created in February 2005 as a separate system and accounting unit within Hetch Hetchy Water and Power. The Power Enterprise provides retail electric service to meet the municipal requirements of the City, including power to operate the SFMTA’s streetcars and electric buses, Zuckerberg San Francisco General Hospital and Trauma Center, City Hall, police stations, fire stations and schools, certain Port facilities, street and traffic lights, municipal buildings and other City facilities, such as SFO, and to certain public agencies and retail customers and provides pedestrian and streetlight operation and maintenance services, energy efficiency, and distributed generation services to San Francisco residents and businesses and other customers. The Power Enterprise also operates and maintains the natural gas and electric utilities systems on Treasure Island/Yerba Buena Island pursuant to an agreement with TIDA. Additionally, the Power Enterprise is obligated to provide power to the Districts and to other customers consistent with prescribed contractual obligations and federal law. See “THE POWER ENTERPRISE.”

***CleanPowerSF.*** In May 2016, the SFPUC began serving customers through CleanPowerSF, a Community Choice Aggregation program. CleanPowerSF is a “Separate System” under the Indenture. Under CleanPowerSF, the SFPUC pools the electricity demands of many San Francisco residents and businesses that are retail electric distribution customers of PG&E, for the purpose of buying electricity on behalf of such customers. CleanPowerSF, which currently serves over 380,000 accounts, gives residential and commercial electricity consumers in San Francisco a choice of having their electricity supplied from clean renewable sources, such as solar, wind, and geothermal, at competitive rates. CleanPowerSF offers three products: the default “Green” product comprised of at least 50% California renewable portfolio standards (“RPS”)-eligible renewable energy; the “SuperGreen” product comprised of 100% RPS-eligible renewable energy; and the “SuperGreen Saver” product comprised of 100% RPS-eligible renewable energy in which eligible low-income customers receive a 20% bill discount. CleanPowerSF is an



opt-out program and customers can choose to use CleanPowerSF or stay with PG&E's existing generation service. Since the SFPUC began serving customers through CleanPowerSF, the program has maintained an approximately 96% participation rate, or an approximately 4% opt-out rate.

*The revenues of CleanPowerSF are not "Revenues" under the Indenture, and are not available to pay and do not secure the payment of the principal of, premium, if any, or interest on the Bonds, including the 2023A Bonds. See "SECURITY FOR THE BONDS – Pledge of Revenues."*

**Water Enterprise.** Approximately 2.7 million people rely on water supplied by the SFPUC to meet their daily water needs through its Water Enterprise. The SFPUC serves as the retail water supplier for San Francisco and is responsible for water deliveries to residents and institutions within the San Francisco city limits, as well as to a number of retail accounts outside of the San Francisco city limits. In addition, the SFPUC sells water to 26 wholesale customer entities in San Mateo, Alameda and Santa Clara counties pursuant to the Water Supply Agreement, which became effective in 2009 and was most recently amended and restated in 2021 (the "**Water Supply Agreement**") and individual contractual agreements, and one additional wholesale customer pursuant to an individual contractual agreement.

*The revenues of the Water Enterprise are not "Revenues" under the Indenture, and are not available to pay and do not secure the payment of the principal of, premium, if any, or interest on the Bonds, including the 2023A Bonds. See "SECURITY FOR THE BONDS – Pledge of Revenues."*

**Wastewater Enterprise.** The Wastewater Enterprise's collection and treatment system consists of a combined sewer collection system conveying sewage and stormwater flows within San Francisco to three water pollution control plants, also located within San Francisco. Treated effluent flows are then discharged through deep-water outfalls into the San Francisco Bay and Pacific Ocean. The Wastewater Enterprise also currently provides sewage treatment service on Treasure Island pursuant to contract and operates an onsite sewage and stormwater reclamation and treatment facility at the SFPUC headquarters at 525 Golden Gate Avenue.

*The revenues of the Wastewater Enterprise are not "Revenues" under the Indenture, and are not available to pay and do not secure the payment of the principal of, premium, if any, or interest on the Bonds, including the 2023A Bonds. See "SECURITY FOR THE BONDS – Pledge of Revenues."*

## **Commission Members**

Under the Charter, the SFPUC is given exclusive charge of the operation and management of all water, wastewater and energy supplies and utilities owned or maintained by the City, as well as the real, personal and financial assets under the SFPUC's jurisdiction. The SFPUC is governed by the Commission.

The Commission consists of five members appointed by the Mayor, subject to confirmation by a majority of the Board of Supervisors. Seat 1 is designated for a member with experience in environmental policy and an understanding of environmental justice issues. Seat 2 is designated for a member with experience in ratepayer or consumer advocacy. Seat 3 is designated for a member with experience in project finance. Seat 4 is designated for a member with expertise in water systems, power systems, or public utility management. Seat 5 is designated for an at-large member. Members are appointed for four-year terms and are eligible for reappointment. Members may be suspended by the Mayor and may be removed by a three-fourths vote of the Board of Supervisors for official misconduct.

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The current members of the Commission and their appointment dates and expiration dates of their current terms are set forth below:

| Name and Title                 | Seat | Appointment Date | Term Expires   |
|--------------------------------|------|------------------|----------------|
| Newsha Ajami, President        | 1    | February 4, 2021 | August 1, 2024 |
| Sophie Maxwell, Vice President | 2    | April 29, 2019   | August 1, 2025 |
| Tim Paulson                    | 3    | April 29, 2019   | August 1, 2024 |
| Anthony Rivera                 | 5    | October 11, 2022 | August 1, 2024 |
| Kate H. Stacy                  | 4    | October 18, 2022 | August 1, 2026 |

## Management

Management of the SFPUC is led by the General Manager. The General Manager is appointed by the Mayor from candidates submitted by the Commission. Once appointed by the Mayor, the General Manager serves at the pleasure of the Commission; however, the Commission also has Charter authority to employ the General Manager under an individual contract.

Brief biographies of the General Manager and principal members of the senior management of the SFPUC are set forth below.

***Dennis J. Herrera.*** Dennis J. Herrera commenced serving as the General Manager of the SFPUC on November 1, 2021. Prior to his appointment, Mr. Herrera had been re-elected in November 2019 to a four-year term as City Attorney for the City and County of San Francisco. Mr. Herrera was first elected City Attorney in December 2001. Before becoming City Attorney, Mr. Herrera had been a partner in a private law firm and had served in the Clinton Administration as Chief of Staff of the United States Maritime Administration. He also served as president of the San Francisco Police Commission and was a member of the San Francisco Public Transportation Commission. Mr. Herrera earned a B.A. from Villanova University and a J.D. from George Washington School of Law.

***Ronald P. Flynn.*** Ronald P. Flynn is the Deputy General Manager and Chief Operating Officer of the SFPUC. Appointed to this role in 2022, Mr. Flynn works with the General Manager on all policy and strategic initiatives, oversees the SFPUC's daily operations, including business services (finance, accounting, audits, customer services, information technology), external affairs (communications, legislative, community benefits, equity), and human resources. Prior to this position, Mr. Flynn served for almost 16 years in the San Francisco City Attorney's Office under Dennis Herrera. For the last seven years he was the Chief Deputy City Attorney, where he oversaw the City's litigation teams, as well as worked closely with departments and agencies, including the SFPUC, on procurement, financial, and litigation matters. He worked on Hetch Hetchy litigation, PG&E's bankruptcy, and other SFPUC-related issues. Mr. Flynn previously served as Team Leader of the Construction and Public Contracting Team in the City Attorney's Office, working on many SFPUC projects, including the Water System Improvement Program. Mr. Flynn earned a B.Sc. from California Polytechnic State University, San Luis Obispo, an Ed.M from Harvard University, and a J.D. from University of California, Berkeley School of Law.

***Nancy L. Hom.*** Nancy L. Hom is the Chief Financial Officer and Assistant General Manager for Business Services, providing direction and oversight for the Financial Services, Audit, Loans and Grants, Information Technology Services, Customer Services, and Strategy Innovation and Change bureaus. She has led several important bureaus of Business Services, including serving as the Assurance and Internal Control Director for 10 years; and more recently as the SFPUC's Co-Deputy Chief Financial Officer. Ms. Hom has nearly 20 years of experience leading financial and governance teams in public agencies and has extensive knowledge of the City's financial and accounting guidelines and systems, capital improvement projects and regulatory affairs. Prior to joining the SFPUC, she served as the Chief Financial Officer for the Department of Child Support Services and as a leader in the Office of the Controller's Budget and Analysis division. Ms. Hom earned her bachelor's degree in Business Administration from San Francisco State University, concentrating in Finance, Internal Audit, and Project Management. She also maintains two professional certifications from the Institute of Internal Auditors as a Certified Internal Auditor and Certified Risk Management Assurance professional.

**Barbara Hale.** Barbara Hale is Assistant General Manager for Power. Ms. Hale oversees the Power Enterprise, where she is responsible for all commercial arrangements associated with the purchase and sale of power, whether wholesale or retail, and operations of retail electric service programs. Prior to this role, Ms. Hale served as Analyst, Advisor to the President, Administrative Law Judge, and Division Director at the California Public Utilities Commission. Ms. Hale graduated cum laude from San Francisco State University with a B.A. in Economics, receiving special recognition for high achievement with the Department Honors Award, and pursued extensive graduate coursework in Applied Economics.

**Masood Ordikhani.** Masood Ordikhani serves as the Assistant General Manager, External Affairs for the SFPUC. Previously, he served as the SFPUC's first Chief Equity and Innovation Officer, leading the agency's racial equity work. Prior to that role, he was the Director of Workforce and Economic Program Services within the SFPUC's Infrastructure Division. During his tenure in that role, Mr. Ordikhani and his team have developed and delivered several nationally recognized programs. Prior to joining the SFPUC, Mr. Ordikhani was the Deputy Director of the City's Human Rights Commission. In addition, prior to his more than 14 years of public service, he was an attorney in private practice. He is a graduate of the University of California, Berkeley and UC College of the Law, San Francisco (formerly University of California Hastings College of the Law).

**Stephen Robinson.** Stephen Robinson is the Assistant General Manager for Infrastructure, where he is responsible for capital programs and project implementation for SFPUC facilities, including the Water System Improvement Program, the Sewer System Improvement Program, and the Hetchy Capital Improvement Program. Previously, he was the Director of the Wastewater Enterprise Capital Program for SFPUC's Infrastructure Division. He is a Professional Civil Engineer and a UK Chartered Civil Engineer with over two decades of planning, design, construction, and management experience in the water/wastewater sector. Prior to joining SFPUC, Mr. Robinson worked with MWH/Stantec as a consultant and served in the British Army as a Royal Engineer Captain. Mr. Robinson has a master's degree in Civil Engineering and Management from the Queens University of Belfast, Northern Ireland.

**Joel Prather.** Joel Prather is the Acting Assistant General Manager of the Wastewater Enterprise. His professional background includes more than a decade at the SFPUC's Wastewater Enterprise, and over 20 years with the City. He started with San Francisco Public Works in the Bureau of Street and Sewer Repair and came to the SFPUC in 2011 as a Maintenance Planner. He held the position of Maintenance Manager for the past seven years, where he managed the day to day maintenance systems and practices for the wastewater treatment facilities. He earned a B.A. in urban studies from San Francisco State University.

**Steven R. Ritchie.** Steven Ritchie is the Assistant General Manager of the Water Enterprise, responsible for overseeing water system operations and planning from the Hetch Hetchy Project through the Regional Water System to the City Distribution Division. He is also responsible for the management of the SFPUC's lands and natural resources. Mr. Ritchie was the Manager of Planning at the SFPUC from 1995 to 1998. Prior to his current assignment, he managed the South Bay Salt Pond Restoration Project, a multi-agency effort to restore 15,100 acres of valuable habitat in South San Francisco Bay, while providing for flood risk management and public access. In addition, Mr. Ritchie has worked at management positions at the San Francisco Bay Regional Water Quality Control Board (1987-1995), the CalFed Bay Delta Program (1998-2000), and URS consultants (2000-2004). He has a B.S. and M.S. in Civil Engineering from Stanford University.

### **Ongoing Investigations**

In January 2020, the City's former Director of Public Works, Mohammad Nuru, was criminally charged with public corruption, including honest services wire fraud and lying to Federal Bureau of Investigation ("FBI") agents. In February 2020, then-City Attorney Dennis Herrera and Controller Ben Rosenfield announced the initiation of a joint investigation stemming from the federal criminal charges against Mr. Nuru. The City Attorney's Office focused on holding public officials and City vendors accountable. The Controller undertook a public integrity review of contracts, purchase orders, and grants to the City.

Mr. Nuru resigned from employment with the City in February 2020. In January 2022, Mr. Nuru pled guilty to taking bribes from contractors, developers, and entities he regulated, including bribes from Walter Wong, a San Francisco construction company executive and permit expediting consultant, who ran or controlled multiple

entities doing business with the City. In August 2022, the district court judge sentenced Mr. Nuru to 84 months in prison.

Mr. Wong was criminally charged in June 2020 with conspiring with City officials and laundering money. As part of the criminal investigation into Mr. Nuru and Mr. Wong, the SFPUC received a federal, criminal, grand jury subpoena in June 2020 to produce documents, communications, contracts and records, including the complete personnel file of the SFPUC's former General Manager, Harlan L. Kelly, Jr.

In November 2020, Mr. Kelly was charged in a criminal complaint with one count of honest services wire fraud. The complaint alleged that Mr. Kelly also engaged in a long-running bribery scheme and corrupt partnership with Mr. Wong. The complaint further alleged that as part of the scheme, Mr. Wong provided items of value to Mr. Kelly in exchange for official acts by Mr. Kelly that benefited or attempted to benefit Mr. Wong's business ventures. According to the criminal complaint against Mr. Kelly, Mr. Wong bribed Mr. Kelly with thousands of dollars in airfare, meals, jewelry, and travel expenses, as well as by making improvements to Mr. Kelly's home.

Mr. Wong pled guilty in July 2020 and continues to cooperate with the ongoing federal criminal investigation. Mr. Wong has not been sentenced.

Mr. Wong settled civilly with the City in May 2021. As part of his civil settlement, he and his companies agreed to pay the City more than \$300,000 in ethics fines and more than \$1 million in restitution. The total restitution amount to the City includes \$73,000 that he received through the SFPUC when Mr. Kelly was General Manager.

Mr. Kelly resigned from employment with the City, effective November 30, 2020. Michael Carlin, former-Deputy General Manager of the SFPUC, then served as the Acting General Manager of the SFPUC through October 31, 2021. Mr. Herrera began serving as General Manager of the SFPUC on November 1, 2021.

Since Mr. Nuru's arrest in January 2020, the Controller's Office, in consultation with the City Attorney, has issued 11 public integrity reviews. Ten of the 11 reports focus primarily on City departments other than the SFPUC. The Controller's Office's December 9, 2021 Public Integrity Audit looked specifically at SFPUC's Social Impact Partnership Program and made seven recommendations to strengthen internal controls and oversight. The SFPUC concurred with all seven of those recommendations, and as of September 2023, five of the seven recommendations had been implemented and two were in progress.

In October 2021, a criminal grand jury returned an indictment against Mr. Kelly and Victor Makras, a San Francisco real estate broker and property developer. Mr. Makras formerly served on several City boards and commissions, including the Port Commission, Police Commission, Public Utilities Commission, and Retirement Board. In addition to the original charges against Mr. Kelly of conspiracy with Mr. Wong, the indictment added charges of bank fraud and bank fraud conspiracy related to a \$1.3 million loan Mr. Kelly obtained from Quicken Loans.

Mr. Makras' case was severed from Mr. Kelly's, and in August 2022, a jury convicted Mr. Makras of bank fraud for his role in making false statements to the bank in support of the loan to Mr. Kelly. In December 2022, Mr. Makras was sentenced to three years of probation and fined \$15,200.

On July 14, 2023, Mr. Kelly was convicted of one count of conspiracy to commit honest services wire fraud, one count of honest services wire fraud, and four counts related to charges stemming from a bank fraud scheme. The jury found Mr. Kelly not guilty of two honest services wire fraud counts. No sentence has been pronounced for Mr. Kelly.

On August 29, 2023, the San Francisco District Attorney charged Lanita Henriquez, who served as the director of the San Francisco Community Challenge Grant Program under the Office of the San Francisco City Administrator, and Rudolph Dwayne Jones, a former City official who occasionally served as a prime contractor and a subcontractor to the SFPUC, with counts of misappropriation of public monies, bribery, and financial conflict of interest in a government contract. It is alleged that Ms. Henriquez and Mr. Jones misappropriated public money

between 2016 and 2020, that Mr. Jones wrote Ms. Henriquez multiple checks in 2017 and 2018 totaling \$25,000, while Ms. Henriquez directed government grant contracts exceeding \$1.4 million to entities controlled by Mr. Jones, in which entities Ms. Henriquez also had a financial stake, between 2016 and 2020.

The San Francisco District Attorney has not alleged any impropriety in connection with the sole grant program Ms. Henriquez administered for the SFPUC and the SFPUC has confirmed that there are no active direct contracts between the SFPUC and Mr. Jones or his affiliated entities. The SFPUC has, however, identified four subcontracts between Mr. Jones or his affiliated entities and other SFPUC prime contractors that were effective on the date that Mr. Jones was charged. On September 8, 2023, the SFPUC directed each of the four prime contractors retaining Mr. Jones and/or RDJ Enterprises, LLC, an entity affiliated with Mr. Jones (collectively, “**RDJ**”), to terminate or cancel any subcontract, service order, or other contractual arrangement with RDJ.

The FBI investigation is ongoing, and the City can give no assurance when the FBI will complete its investigation. The San Francisco District Attorney’s Office Public Integrity Task Force has also independently investigated certain of the matters described here, and the City can give no assurance when this task force will complete its investigation.

### **Proposed Transaction with Pacific Gas & Electric Company**

In September 2019, in connection with the bankruptcy of PG&E and PG&E Corporation, the City submitted a non-binding indication of interest to PG&E and PG&E Corporation to purchase substantially all of PG&E’s electric distribution and transmission assets needed to provide retail electric service to all electricity customers within the geographic boundaries of San Francisco (collectively, the “**Targeted Assets**”) for a purchase price of \$2.5 billion. PG&E emerged from bankruptcy on July 1, 2020. The City subsequently submitted additional non-binding indications of interest to PG&E in September 2020 and May 2023. PG&E has not indicated a willingness to sell any such assets. The City remains interested in acquiring these assets from PG&E and, in July 2021, submitted a petition to the CPUC for a formal determination of the fair market value of PG&E’s assets the City is interested in acquiring. In April 2023, the City filed direct testimony of four expert witnesses with the CPUC regarding the specific assets under consideration for acquisition and the value of such assets. In June 2023, the City initiated preparation of an environmental impact report in compliance with the California Environmental Quality Act (“**CEQA**”). A transaction has not been consummated with PG&E, and neither the SFPUC nor the City are able to predict whether a transaction will be consummated or what the terms of any such transaction would be, if consummated.

In the event the City purchases or otherwise acquires all or a substantial portion of the electric distribution and transmission assets of PG&E needed to provide retail electric service to all electricity customers within the geographic boundaries of the City, the Indenture requires that the SFPUC either operate such service as a Separate System or provide for all then Outstanding Bonds to be defeased or retired pursuant to applicable provisions of the Indenture in connection with such purchase or acquisition. In the Third Supplemental Indenture, the SFPUC covenants that it will not elect to operate such service as a Separate System unless the SFPUC has determined that such operation will not have a material adverse effect on the holders of, or the security pledged for the payment of, the Bonds.

### **Employee Relations**

**San Francisco.** The City’s budget for fiscal years 2022-23 and 2023-24 included approximately 39,813 and 40,028 full-time and part-time budgeted and funded City positions, respectively. City workers are represented by 36 different labor unions. The largest unions in the City include the Service Employees International Union, Local 1021 (“**SEIU**”) and the International Federation of Professional and Technical Engineers, Local 21 (“**IFPTE**”), which represent Power Enterprise employees.

Wages, hours and working conditions of City employees, including employees of the SFPUC, are determined by collective bargaining pursuant to State law (the Meyers-Milias-Brown Act, California Government Code Sections 3500-3511) and the City Charter. San Francisco is unusual among California’s cities and counties in that nearly all of its employees, including managerial and executive-level employees, are represented by labor organizations.

Further, the City Charter requires binding arbitration to resolve negotiations in the event of impasse. If impasse occurs, the parties are required to convene a tripartite arbitration panel, chaired by an impartial third-party arbitrator, which sets the disputed terms of the new agreement. The award of the arbitration panel is final and binding. This process applies to almost all City employees. Since 1976, no City employees have participated in a union-authorized strike, which is prohibited by the City Charter. On July 24, 2023, the California Public Employment Relations Board (“**PERB**”) ruled in favor of the SEIU and IFPTE, concluding that City Charter sections A8.346 and A8.409 prohibiting strikes by City employees are invalid, affirming an earlier ruling of an administrative law judge that such City Charter provisions violate the Meyers-Milias-Brown Act. The City has filed a notice of appeal to the California Court of Appeal with respect to the PERB decision. The City can give no assurance whether the appeal will be successful. See “**CERTAIN RISK FACTORS – Risks Related to Power Enterprise Operations and Facilities – Labor Actions.**”

The City’s employee selection procedures are established and maintained through a civil service system. In general, selection procedures and other merit system issues, with the exception of discipline, are not subject to arbitration. Disciplinary actions are generally subject to grievance arbitration, with the exception of sworn police officers and fire fighters.

In May 2019, the City negotiated three-year agreements (for fiscal years 2019-20 through 2021-22) with 27 labor unions, including IFPTE, which represents Power Enterprise employees. For fiscal year 2019-20, the parties agreed to wage increases of 3% on July 1, 2019 and 1% on December 28, 2019. For fiscal year 2020-21, the parties agreed to a wage increase schedule of 3% on July 1, 2020 and 0.5% on December 26, 2020, with a provision to delay the fiscal year 2020-21 adjustment by six months if the City’s deficit for fiscal year 2020-21, as projected in the March 2020 update to the five-year financial plan, exceeded \$200 million. Because the March 2020 update to the five-year financial plan projected a deficit for fiscal year 2020-21 in excess of \$200 million, the scheduled wage increases as described above were delayed by approximately six months. For fiscal year 2021-22, the parties agreed to a wage increase schedule of 3% on July 1, 2021 and 0.5% on January 8, 2022, with a provision to delay the fiscal year 2021-22 increase by six months if the City’s deficit for fiscal year 2021-22, as projected in the March 2021 update to the five-year financial plan, exceeded \$200 million. The scheduled July 1, 2021 wage increase was implemented as the March 2021 update to the five-year financial plan did not project a \$200 million deficit.

In May 2022, the City negotiated two-year agreements (for fiscal years 2022-23 and 2023-24) with 27 labor unions, including IFPTE, which represents Power Enterprise employees. For fiscal year 2022-23, the parties agreed to a wage increase of 5.25% on July 1, 2022. For fiscal year 2023-24, the parties agreed to wage increases of 2.5% on July 1, 2023, and 2.25% on January 6, 2024, with a provision to delay the fiscal year 2023-24 adjustment by six months if the City’s deficit for fiscal year 2023-24, as projected in the March 2023 update to the five-year financial plan, exceeded \$300 million. The scheduled July 1, 2023 wage increase was implemented as the March 2023 update to the five-year financial plan did not project a \$300 million deficit.

**SFPUC.** The SFPUC currently employs approximately 2,300 of the City’s workers, of which approximately 6.8% work for the Power Enterprise. The Charter governs the SFPUC’s employment policies and authorizes the San Francisco Civil Service Commission to establish rules and procedures to implement those policies. Of the 36 labor unions representing City workers more broadly, 14 presently represent SFPUC employees.

Over the next five years, approximately 41.6% of the SFPUC workforce agency-wide will be eligible for retirement. A new generation of jobs will require workers with specialized training, skills and experience, while local hiring requirements will need to be observed. The SFPUC’s 2020 Strategic Sustainability Plan includes an “effective workforce” goal, which focuses on a number of workforce development and sustainability initiatives. In addition, one of the strategies set forth in the City’s Climate Action Plan (as defined and further described herein) with respect to energy supply sector goals is to develop workforce capacity to deliver clean energy resources (see “**POWER ENTERPRISE CAPITAL PROGRAM – Climate Action Plan**”). The SFPUC also provides ethics training, diversity training, management training, environmental management system training, as well as fraud prevention and awareness training. See also “**CERTAIN RISK FACTORS – Risks Related to Power Enterprise Operations and Facilities – Skilled Labor.**”

The following table summarizes the number of Power Enterprise employees covered by a memorandum of understanding (similar to a collective bargaining agreement), each of which expire on June 30, 2024.

**TABLE 1**  
**POWER ENTERPRISE**  
**MEMORANDA OF UNDERSTANDING**

| <b>Employee Bargaining Unit</b>                                            | <b>Full-Time Equivalent Employment<sup>(1)</sup></b> |
|----------------------------------------------------------------------------|------------------------------------------------------|
| Electrical Workers, Local 6                                                | 36                                                   |
| International Federation of Professional and Technical Engineers, Local 21 | 76                                                   |
| Municipal Executives' Association                                          | 19                                                   |
| SEIU Local 1021                                                            | 10                                                   |
| Stationary Engineers, Local 39                                             | 1                                                    |
| Unrepresented Employees <sup>(2)</sup>                                     | 4                                                    |
| Total:                                                                     | 146                                                  |

(1) Represents budgeted numbers as of July 1, 2023. Actual full-time equivalent employment totals will differ from the number of positions budgeted by the SFPUC for a variety of reasons, including certain requirements in the respective memoranda of understanding. See "FINANCIAL OPERATIONS – General – City Budget Process."

(2) Not covered by a memorandum of understanding.

Source: SFPUC, Human Resources Services.

### **Employee Benefit Plans**

**Retirement System Plan Description.** The San Francisco City and County Employees' Retirement System (the "**Retirement System**" or "**SFERS**") is charged with administering a defined-benefit pension plan (the "**Plan**") that covers substantially all City employees, including SFPUC employees, and certain other employees. The Retirement System was initially established by approval of City voters on November 2, 1920, and the State Legislature on January 12, 1921, and is currently codified in the Charter. The Charter provisions governing the Retirement System may be revised only by a Charter amendment, which requires an affirmative public vote at a duly called election. The Retirement System is administered by the Retirement Board (the "**Retirement Board**"). The Plan provides basic service retirement, disability and death benefits based on specified percentages of final average salary and provides cost-of-living adjustments after retirement. The Plan also provides pension continuation benefits to qualified survivors.

**Funding Practices.** Employer and employee (member) contributions are mandated by the Charter. Sponsoring employers, including the SFPUC, are required to contribute 100% of the actuarially determined contribution approved by the Retirement Board. The Charter specifies that employer contributions consist of the normal cost (the present value of the benefits that SFERS expects to become payable in the future attributable to a current year's employment) plus an amortization of the unfunded liability over a period not to exceed 20 years. The Retirement Board sets the funding policy subject to the Charter requirements.

The Retirement Board adopts the economic and demographic assumptions used in the annual valuations. Demographic assumptions such as retirement, termination and disability rates are based upon periodic demographic studies performed by a consulting actuarial firm approximately every five years. Economic assumptions are reviewed each year by the Retirement Board after receiving an economic experience analysis from the consulting actuarial firm.

At the December 9, 2020, Retirement Board meeting, the Retirement Board adopted all recommended demographic assumptions from the experience study dated August 12, 2020, including, among others, updates to public plan mortality tables, lower price and wage inflation rates, from 2.75% to 2.50% and from 3.50% to 3.25%, respectively, effective for the July 1, 2020 actuarial valuation. At the November 10, 2021, Retirement Board meeting, the Retirement Board lowered the assumed long-term investment earnings assumption from 7.40% to

7.20%, effective for the July 1, 2021, actuarial valuation. At the November 17, 2022, Retirement Board meeting, the Retirement Board voted to maintain the actuarial assumptions at their current levels. The Retirement Board is expected to review economic and demographic assumptions next in November 2023.

While employee contribution rates are mandated by the Charter, sources of payment of employee contributions may be the subject of collective bargaining agreements with each union or bargaining unit. Since July 1, 2011, substantially all employee groups have agreed through collective bargaining for employees to contribute all employee contributions through pre-tax payroll deductions.

The following table shows total Retirement System liabilities, assets and percent funded for the last five actuarial valuations, as well as contributions for the fiscal years 2017-18 through 2021-22.

**TABLE 2**  
**CITY AND COUNTY OF SAN FRANCISCO**  
**EMPLOYEES' RETIREMENT SYSTEM**  
**FISCAL YEARS 2017-18 THROUGH 2021-22**  
**(IN THOUSANDS)**

| <b>As of<br/>July 1<sup>st</sup></b> | <b>Actuarial<br/>Liability</b> | <b>Market<br/>Value of<br/>Assets</b> | <b>Actuarial<br/>Value of<br/>Assets</b> | <b>Market<br/>Percent<br/>Funded</b> | <b>Actuarial<br/>Percent<br/>Funded</b> | <b>Employee<br/>and<br/>Employer<br/>Contribution<br/>in Prior<br/>Fiscal Year</b> | <b>Employer<br/>Contribution<br/>Rates in<br/>Prior Fiscal<br/>Year<sup>(1)</sup></b> |
|--------------------------------------|--------------------------------|---------------------------------------|------------------------------------------|--------------------------------------|-----------------------------------------|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|
| 2018                                 | \$27,335,417                   | \$24,557,966                          | \$23,866,028                             | 89.8%                                | 87.3%                                   | \$ 983,763                                                                         | 23.46%                                                                                |
| 2019                                 | 28,798,581                     | 26,078,649                            | 25,247,549                               | 90.6                                 | 87.7                                    | 1,026,036                                                                          | 23.31                                                                                 |
| 2020                                 | 29,499,918                     | 26,620,218                            | 26,695,844                               | 90.2                                 | 90.5                                    | 1,143,634                                                                          | 25.19                                                                                 |
| 2021                                 | 31,905,275                     | 35,673,834                            | 30,043,222                               | 111.8                                | 94.2                                    | 1,245,957                                                                          | 26.90                                                                                 |
| 2022                                 | 33,591,565                     | 32,798,524                            | 32,275,474                               | 97.6                                 | 96.1                                    | 1,191,934                                                                          | 24.41                                                                                 |

<sup>(1)</sup> Employer contribution rates are shown before required employer/employee cost-sharing provisions. Employer contribution rates for fiscal years 2022-23 and 2023-24 are 21.35% and 18.24%, respectively.

Source: SFERS' audited year-end financial statements and required supplemental information. SFERS' annual Actuarial Valuation Report dated July 1<sup>st</sup>.

Note: Information above reflects entire Retirement System, which covers substantially all City employees, including SFPUC employees, and certain other employees.

The City's net pension asset was approximately \$2.4 billion for Fiscal Year 2021-22. The amount allocable to the Power Enterprise, as of June 30, 2022, was approximately \$17 million.

The SFPUC is required to contribute at an actuarially determined rate and allocates the applicable portions of such contribution to the separate enterprises, including the Power Enterprise. For Fiscal Years 2017-18 through 2021-22, the SFPUC's employee contribution rates varied from 7.5% to 13.0% as a percentage of gross covered salary. For Fiscal Years 2017-18 through 2021-22, the Power Enterprise has paid 100% of its required contributions. The contributions by the Power Enterprise required for Fiscal Years 2017-18 through 2021-22 are summarized in the following table:

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**TABLE 3**  
**POWER ENTERPRISE RETIREMENT SYSTEM CONTRIBUTION**  
**FISCAL YEARS 2017-18 THROUGH 2021-22**  
**(IN THOUSANDS)**

| <b>Fiscal Year<br/>(Measurement<br/>Period)</b> | <b>Employer<br/>Contribution<br/>Rates</b> | <b>Power Enterprise<br/>Contribution</b> |
|-------------------------------------------------|--------------------------------------------|------------------------------------------|
| 2017-18                                         | 23.5%                                      | \$3,822                                  |
| 2018-19                                         | 23.3                                       | 3,756                                    |
| 2019-20                                         | 25.2                                       | 4,369                                    |
| 2020-21                                         | 26.9                                       | 5,048                                    |
| 2021-22                                         | 24.4                                       | 5,071                                    |

*Source: SFERS Actuarial Valuation reports as of July 1, 2019, July 1, 2020, July 1, 2021 and July 1, 2022, and SFPUC audited financial statements.*

**Plan Financial Reports and Funded Status.** The Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. That report may be obtained by writing to the San Francisco City and County Employees' Retirement System, 1145 Market Street, 5<sup>th</sup> Floor, San Francisco, CA 94103, or by calling (415) 487-7000.

**Health Care Benefits.** The SFPUC participates in the City's agent multiple employer defined benefit plan, which operates as a cost-sharing multiple employer defined benefit plan for the SFPUC (the "**OPEB Plan**"). The OPEB Plan is maintained by the City and is administered through the City's Health Service System and provides postemployment medical, dental and vision insurance benefits to eligible employees, retired employees, and surviving spouses. Health benefit provisions are established and may be amended through negotiations between the City and the respective bargaining units. The City does not issue a separate report on its other post-employment benefit plan.

As prescribed under Governmental Accounting Standards Board ("**GASB**") Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, net OPEB liability, deferred outflows/inflows of resources related to OPEB, and OPEB expense are actuarially determined on a citywide basis. Net OPEB liability is measured as the portion of the present value of projected benefit payments to be provided to current active and inactive employees attributed to those employees' past service, less the amount of the Retiree Healthcare Trust Fund investments measured at fair value.

The provisions of GASB Statement No. 75 are effective for the Power Enterprise beginning in Fiscal Year 2017-18. The following table shows the components of the City's annual OPEB allocations for the Power Enterprise for Fiscal Years 2019-20 through 2021-22, for the amount contributed to the OPEB Plan, and changes in the City's net OPEB obligation:

**TABLE 4**  
**ANNUAL OPEB OBLIGATION**  
**FOR FISCAL YEARS 2019-20 TO 2021-22**  
**(IN THOUSANDS)**

|                                                                 | <b>2019-20</b> | <b>2020-21</b> | <b>2021-22</b> |
|-----------------------------------------------------------------|----------------|----------------|----------------|
| City's reported net OPEB liabilities                            | \$3,915,815    | \$3,823,334    | \$3,691,122    |
| Power Enterprise's proportionate share of City's contribution   | 1,204          | 1,136          | 1,192          |
| Power Enterprise's proportionate share of City's OPEB liability | 19,983         | 17,653         | 17,405         |

*Source: SFPUC.*

The City's OPEB net position liability was approximately \$3.7 billion for Fiscal Year 2021-22. The amount allocable to the Power Enterprise, as of June 30, 2022, was approximately \$17 million.

The City issues a publicly available financial report on a City-wide level that includes the complete note disclosures and required supplementary information related to the City's post-retirement health care obligations. The report may be obtained by writing to the City and County of San Francisco, Office of the Controller, 1 Dr. Carlton B. Goodlett Place, Room 316, San Francisco, CA 94102, or by calling (415) 554-7500.

***Pension and Health Care Cost Reforms.*** Voters implemented City employee pension and health care cost reforms to help mitigate future cost increases. These include the following propositions:

***Proposition B.*** Proposition B was a Charter amendment approved by voters in June 2008 that increased the years of service required to qualify for employer-funded retiree health benefits for City employees who retire under SFERS and were hired on or after January 10, 2009. Previously, employees became eligible to participate in the retirement health care system after five years of service and the employer paid 100% of the contribution. Beginning with employees hired on or after January 10, 2009, employees remain eligible to participate in the retirement health care system after five years of service, however, no employer contributions are required until 10 years of service. From 10 to 15 years of service, employers pay 50% of the contribution, from 15 to 20 years of service 75%, and for employees with 20 years or more of service, 100%.

Proposition B also established a health care trust fund to pay for future costs related to retiree health care. Employees hired on or after January 10, 2009, contribute up to 2% of their pre-tax pay, with employers contributing an additional 1%, to the health care trust fund. Proposition B also increased maximum pension benefits for employees retiring at and after age 60 and enhances cost of living increases for pensions.

***Proposition C.*** Proposition C was a Charter amendment approved by voters in November 2011 that changed the way the City and current and future employees share in funding SFERS pension and health benefits.

With regard to pension benefits, the base employee contribution rate remains at 7.5% for most employees when the City contribution rate is between 11% and 12% of City payroll. Employees making at least \$50,000 will pay an additional amount up to 6% of compensation when the City contribution rate is over 12% of City payroll. When the City contribution rate falls below 11%, employee contributions will be decreased proportionately.

Proposition C creates new retirement plans for employees hired on or after January 7, 2012 that: (1) for miscellaneous employees, increased the minimum retirement age to 53 with 20 years of service or 60 with 10 years; (2) for safety employees, kept the minimum retirement age at 50 with five years of service, but increased the age for maximum benefits to 58; (3) for all employees, limited covered compensation, calculated final compensation from a three year average, and changed the multipliers used to calculate pension benefits; and (4) for miscellaneous employees, raised the age of eligibility to receive vesting allowance to 53 and reduced by half the City's contribution to vesting allowances.

With regard to health benefits, elected officials and employees hired on or before January 9, 2009, contribute up to 1% of compensation toward their retiree health care, with matching contribution by the City. For employees or elected officials who left the City workforce before June 30, 2001, and retire after January 6, 2012, Proposition C requires that the City contributions toward retiree health benefits remain at the same levels they were when the employee left the City workforce.

Proposition C also limits cost of living adjustments ("COLA") for SFERS retirees; however, in 2015, the Court of Appeals held in a suit against the City brought by a retiree organization, *Protect Our Benefits v. City and County of San Francisco*, 235 Cal. App. 4<sup>th</sup> 619 (2015) that certain changes to payment of supplemental cost of living allowances imposed by Proposition C could not be applied to current City employees and those who retired after November 1996 when the supplemental cost of living allowance provisions were originally adopted, but could be applied to SFERS members who retired before November 1996. This decision is now final and its implementation increased the July 1, 2016 unfunded actuarial liability by \$429.3 million for Supplemental COLAs granted retroactive to July 1, 2013 and July 1, 2014.

On July 13, 2016, the Retirement Board adopted a resolution to exempt members who retired before November 6, 1996, from the “fully funded” provision related to payment of Supplemental COLAs under Proposition C. The resolution directed that retroactive payments for Supplemental COLAs be made to these retirees. After the Retirement Board adopted said resolution, the Retirement System published an actuarial study on the cost to the fund of payments to the pre-1996 retirees. The study reports that the two retroactive supplemental payments will trigger immediate payments of \$34 million, create additional liability for continuing payments of \$114 million, and cause a new unfunded liability of \$148 million. This liability does not include the Supplemental COLA payments that may be triggered in the future. Under the cost sharing formulas in Proposition C, the City and its employees will pay for these costs in the form of higher yearly contribution rates. The City Controller has projected the future cost to the City and its employees to be \$260 million, with over \$200 million to be paid in the next five fiscal years. The City obtained a permanent injunction to prevent SFERS from making Supplemental COLA payments to these members who retired before November 6, 1996. The Superior Court’s injunction was affirmed by the Court of Appeal.

## **THE HETCH HETCHY PROJECT**

### **General**

The Hetch Hetchy Project impounds and delivers to the Water Enterprise water for approximately 2.7 million Bay Area residents and is forecasted to generate an average of 1,250,000 MWh of clean, renewable electricity annually for the next 10 years, which the Power Enterprise uses to serve its customers and for wholesale sales when generation exceeds customer demand. The Hetch Hetchy Project is comprised of approximately 384.3 megawatts (“MW”) of nameplate capacity hydroelectric generating facilities in the Sierra Nevada and foothills of Tuolumne County, California. The Hetch Hetchy Project includes multiple water storage and water conveyance facilities (tunnels, pipelines, penstocks), generation facilities and transmission and associated transmission facilities from Hetch Hetchy Valley to Newark. See Figure 1-1 “San Francisco Public Utilities Commission Power Facilities.”

### **History**

As early as the 1880s, the City began looking to the Sierra Nevada and the Tuolumne River in what is now Yosemite National Park as a possible source of water for San Francisco and the Bay Area. Hetch Hetchy Valley, which is located on the Tuolumne River in Yosemite National Park, was first recommended as a reservoir site at the turn of the 20th Century in a United States Geological Survey Study. Then-City Mayor James D. Phelan made the first filings for water rights and reservoir rights-of-way in the Tuolumne River watershed as a private citizen, transferring those filings to the City in 1903.

Following the 1906 earthquake, the City again sought water rights and reservoir rights-of-way in the Tuolumne River watershed and began to develop a preliminary design for what would become the Hetch Hetchy Project. It also entered into negotiations with the Districts to protect the Districts’ existing water rights and to provide them a share of the hydroelectricity to be produced by the Hetch Hetchy Project, at cost-based rates.

The Raker Act, enacted in 1913 (38 Stat. 242), granted rights of way to the City over federal lands in Yosemite National Park, Stanislaus National Forest, and unclassified public lands for purposes of constructing and operating the Hetch Hetchy Project, conceived by the City to provide water to the Bay Area and generate hydroelectricity as part of water delivery operations. Major facilities in place under authorized Raker Act rights of way issued by the United States Department of the Interior include O’Shaughnessy Dam and Hetch Hetchy Reservoir on the Tuolumne River in Yosemite National Park; Eleanor Dam and Reservoir in Yosemite National Park; Cherry Dam and Lake Lloyd in Stanislaus National Forest; Kirkwood, Holm, and Moccasin Powerhouses; and appurtenant facilities such as tunnels, penstocks and regulating reservoirs and electric transmission facilities. See “– Hydroelectric Generation” below.

The Raker Act grants the City the right to develop generation as part of the Hetch Hetchy Project and to sell electricity for beneficial use, first to meet San Francisco municipal needs, then the Districts’ municipal and agricultural pumping needs, and finally for commercial purposes, provided that in each case such electricity may not be sold to a private corporation or individual for resale.

Wholesale electricity deliveries to the Districts are on an “as available” basis and are required by the Raker Act only after satisfying the City’s own municipal needs. Any additional excess electricity supplies are sold to certain end-user retail customers and then on the wholesale market to public entities consistent with the requirements of the Raker Act. The Raker Act does not restrict the City’s purchase, use and sale of non-Hetch Hetchy Project electricity. See “THE POWER ENTERPRISE – Wholesale Electricity Sales.”

## Hydroelectric Generation

The Hetch Hetchy Project is comprised of approximately 384.3 MW of large-scale hydroelectric facilities. The following table shows a timeline of Hetch Hetchy Project powerhouse improvements and impacts on installed capacity at the Hetch Hetchy Project.

**TABLE 5  
HETCH HETCHY PROJECT GENERATION RESOURCES  
POWERHOUSE TIMELINE**

| <b>Date</b>               | <b>Event</b>                                                                        | <b>Capacity Increases /<br/>(Decreases) in MW</b> |
|---------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------|
| 1918                      | Early Intake Powerhouse commences operation                                         | 3.0                                               |
| 1923                      | O’Shaughnessy Dam completed                                                         | --                                                |
| 1925                      | Moccasin Powerhouse begins operations                                               | 80.0                                              |
| 1938                      | O’Shaughnessy Dam raised 85.5 feet                                                  | --                                                |
| 1960                      | Holm/Cherry Powerhouse commences operation                                          | 148.5                                             |
| 1967                      | Kirkwood Powerhouse (1 <sup>st</sup> and 2 <sup>nd</sup> units) commences operation | 71.1                                              |
| 1967                      | Early Intake Powerhouse is removed                                                  | (3.0)                                             |
| 1969                      | New Moccasin Powerhouse replaces prior one                                          | 20.0                                              |
| 1986                      | Moccasin Low-head commences operation                                               | 3.8                                               |
| 1988                      | Kirkwood Powerhouse (3rd unit) commences operation                                  | 36.5                                              |
| 2005                      | Holm units 1 and 2 refurbished                                                      | 16.5                                              |
| 2007                      | Kirkwood units 1 and 2 refurbished                                                  | 7.9                                               |
| Total Installed Capacity: |                                                                                     | 384.3                                             |

*Source: SFPUC.*

The Hetch Hetchy Project includes three large reservoirs and three large hydroelectric powerhouses. The reservoirs, Cherry Lake, Lake Eleanor and the Hetch Hetchy Reservoir, have an aggregate water storage capacity of approximately 660,000 acre-feet. The powerhouses, Holm Powerhouse, Kirkwood Powerhouse and Moccasin Powerhouse, have an aggregate nameplate capacity of approximately 380.5 MW. Holm Powerhouse has two generating units, totaling approximately 165 MW in nameplate capacity, and relies on gravity-driven water flowing downhill from Cherry Lake. Kirkwood Powerhouse has three generating units, with an aggregate nameplate capacity of approximately 115 MW. Moccasin Powerhouse has two generating units, with an aggregate nameplate capacity of approximately 100 MW. Both Kirkwood and Moccasin rely on gravity-driven water flowing downhill from the Hetch Hetchy Reservoir. There is also a smaller, gravity driven in-line 3.8 MW hydroelectric unit near Moccasin Powerhouse, Moccasin Low-head. The Moccasin Low-head Powerhouse was damaged during a storm in March 2018 and is not currently operational; however, it is scheduled to be operational by December 2023.

The combined generating capacity of these facilities is approximately 384.3 MW, about 97% of the Power Enterprise’s aggregate 416.6 MW of controlled generation capacity. Annual Hetch Hetchy Project generation is forecasted to generate an average of 1.25 million MWh of clean, renewable electricity annually for the next 10 years, which represents on average approximately 105% of the Power Enterprise’s firm retail load. These multiple, sizable hydroelectric generating units, and ready access to California energy markets through available transmission resources, provide the Power Enterprise with redundancy to address both planned and unexpected outages, helping to ensure reliable, firm service for its customers.

## Transmission and Distribution

Electricity generated by the Hetch Hetchy Project is transmitted through SFPUC-owned and operated transmission lines, consisting of approximately 110 miles of 115 kilovolt (“kV”) and 50 miles of 230 kV transmission tower miles, plus four substations/switchyards. The SFPUC transmission segments are described in the following table.

**TABLE 6**  
**HETCH HETCHY PROJECT TRANSMISSION LINE SEGMENTS**

| Lines No. | Voltage | Transmission Line Alignment / Segment                                                 | Year Put into Operation | Approximate Length (miles) |
|-----------|---------|---------------------------------------------------------------------------------------|-------------------------|----------------------------|
| 1 & 2     | 230 kV  | Holm Powerhouse to SFPUC’s Intake Switchyard                                          | 1961                    | 1.6                        |
| 3 & 4     | 115 kV  | Moccasin Switchyard to PG&E’s Newark Substation                                       | 1925                    | 98.3                       |
| 5 & 6     | 230 kV  | Intake Switchyard to SFPUC’s Moccasin Switchyard                                      | 1961                    | 20.1                       |
|           |         | Moccasin Switchyard to SFPUC’s Warnerville Substation                                 | 1961                    | 28.3                       |
| 7 & 8     | 115 kV  | SFPUC’s Warnerville Substation to Modesto Irrigation District’s Standiford Substation | 1961                    | 12.5                       |
| 9 & 10    | 230 kV  | Kirkwood Powerhouse to SFPUC’s Intake Switchyard                                      | 1964                    | 0.7                        |
| 11        | 230 kV  | Kirkwood Powerhouse to SFPUC’s Intake Switchyard                                      | 1987                    | 0.7                        |

*Source: SFPUC.*

The transmission facilities also interconnect with PG&E’s transmission and distribution systems to deliver SFPUC generated or purchased power to customers of the Power Enterprise in and around San Francisco. The Hetch Hetchy Project has a small amount of load connected directly to its system, averaging approximately 4.5 MW, with a 10 MW peak during water pumping operations to support both Hetch Hetchy Water and Power operations, and the Water Enterprise’s municipal water operations.

Approximately 75% of the Hetch Hetchy Project’s generating capacity is connected to its 230 kV system via Intake Switchyard and Warnerville Substation. Intake Switchyard is a 230 kV switchyard configured using main and auxiliary buses. The switchyard was initially put into service in about 1961. Intake Switchyard provides the main accumulation, switching, and transmission point for the Holm and Kirkwood powerhouses (Lines 1 and 2 from Holm Powerhouse and Lines 9, 10 and 11 from Kirkwood Powerhouse). A failure of any critical component within this switchyard represents a significant loss of electric generation and transmission capability. From Intake Switchyard, electricity is transmitted to the SFPUC’s Warnerville Substation via Lines 5 and 6. The Warnerville Substation, put in operation in about 1961, is segregated into three areas: 230 kV yard, 115 kV yard, and PG&E 230 kV tap yard. The 230 kV yard has a main and transfer bus configuration and consists of two incoming lines, Lines 5 and 6, three 230/115 kV transformers, and two tap lines for PG&E. The 115 kV system has a main bus, two transformer positions and two line positions, Lines 7 and 8 towards MID’s Standiford Substation.

The remaining 25% of the Hetch Hetchy Project’s capacity is normally connected to another 115 kV sub system at the Moccasin Switchyard which interconnects with PG&E’s Newark Substation via two 115 kV lines, Lines 3 and 4. Taps off of these lines connect to Turlock Irrigation District at TID’s Oakdale Substation, and the

Calaveras Substation serving Water Enterprise facilities in Sunol. The Moccasin Powerhouse can be connected to either the 115 kV or 230 kV systems.

Approximately 39 miles of electric 22.9 kV and 2.9 kV distribution lines provide electricity to the Hetch Hetchy Project's remote operations. The distribution is fed from the powerhouses, where electricity is generated at 13.8 kV then stepped up to 22.9 kV. At some remote sites, the electricity is stepped down to 2.4 kV for distribution.

### **Physical Condition of Facilities**

In 2009, the SFPUC and its consultants began performing condition assessments for various Hetch Hetchy Project facilities and, since that time, have undertaken certain updates to the assessments. The following sections describe the physical condition of those facilities, as well as major capital projects relating to such facilities. Several of these capital projects are for Hetch Hetchy Project facilities that are joint assets and are used for both water transmission and power generation and transmission, benefiting both Hetch Hetchy Water and the Power Enterprise. 55% of the combined operating and capital costs of the Joint Facilities are allocated to the Power Enterprise and 45% of the combined operating and capital costs of the Joint Facilities are allocated to Hetch Hetchy Water. For more information regarding the Joint Facilities, see "INTRODUCTION – The San Francisco Public Utilities Commission and the Power Enterprise."

#### ***Generation Facilities***

The SFPUC owns and operates multiple power generation assets, including high-head and low-head hydropower houses, which have been in operation since the 1960s. These assets are all operated and maintained within the Hetch Hetchy Project. Hetch Hetchy Water and Power is responsible for the maintenance and operation of multiple power generation assets, most of which are integral to its water delivery system. These assets include Holm Powerhouse, Kirkwood Powerhouse, Moccasin Powerhouse, and Moccasin Low Head Powerhouse. For a description of these assets, see "– Hydroelectric Generation."

Generally, civil assets, such as structures, dams, tunnels, and pipes, have a service life of up to 100 years, while mechanical and electrical equipment within powerhouses have a shorter service life of approximately 15-20 years, depending on the equipment. For planning purposes, the SFPUC assumes expected life of equipment based on industry standards and manufacturer's design life. Actual expected life of equipment may vary depending on different factors including, but not limited to, site conditions, run time, loading, and maintenance. The SFPUC has experienced equipment life expectancies beyond industry standards; however, as equipment ages and technology expires, obtaining replacement parts may become a challenge.

The cost and operational impact to the SFPUC of either a loss of a generating unit or the inability to generate from a powerhouse varies. For example, at Holm Powerhouse, there would be significant cost and operational impacts if either unit were not available for generation for a one-year period. At Kirkwood Powerhouse, the loss of one of the three units would have moderate cost and operational impacts; however, the loss of two of the three units would become significant. Similarly, at Moccasin Powerhouse, the loss of either unit would have moderate cost and operational impacts; however, the loss of both units would be significant.

During the summer and fall period, each hydroelectric generation unit is taken out of service for two weeks to perform annual maintenance. Annual maintenance consists of inspections, testing and maintenance of the units. Corrective maintenance activities that require a full system outage are also sometimes scheduled during the annual outage period; however, the SFPUC focuses on and prioritizes proactive maintenance activities.

SFPUC construction costs are generally higher than industry average, in part because of the remote location of Hetch Hetchy Project facilities. Large, active capital projects associated with the power generation assets, all of which are part of the 2024 Capital Plan (as defined herein), include, but are not limited to the following:

- Kirkwood Powerhouse Bypass Upgrades: The SFPUC water supply must be conveyed through Kirkwood Powerhouse. When powerhouse generating units are out of service (e.g., planned or unplanned outage), water flows through an energy dissipation system, or generator bypass, conveying

water around the turbines at Kirkwood Powerhouse. The existing hydraulic bypass and energy-dissipation system cannot be operated for more than about two weeks without incurring significant damage. The SFPUC is updating the bypass system to ensure reliable water deliveries. The total budget for this project in the 2024 Capital Plan, as well as the current forecast, is \$16.2 million. As of June 30, 2023, \$0.09 million has been spent on this project. The project is currently on hold but is expected to resume in 2027-2028. This project is expected to be completed in 2035.

- Moccasin Powerhouse Bypass Upgrade: Like Kirkwood Powerhouse, the SFPUC water supply is conveyed through the generating units at Moccasin Powerhouse, which must be bypassed during planned or unplanned outages. The existing hydraulic bypass and energy-dissipation system cannot be operated for more than about two weeks without incurring significant damage. The SFPUC is updating the bypass system to ensure reliable water deliveries. The total budget for this project in the 2024 Capital Plan is \$27.4 million. The current forecasted cost is \$40.7 million. As of June 30, 2023, \$1.2 million has been spent on this project. This project is expected to be completed in 2027.
- Moccasin Powerhouse and Generator Step-Up Rehabilitation: This project consists of three components: (1) generator rehabilitation, which consists of replacing the entire generator and associated equipment; (2) generator step-up replacement, which consists of replacing two of the three existing generator step-up transformers, new foundations and oil containment, and relay upgrades; and (3) power plant systems upgrades, which consists of replacing the 480 voltage switchgear, 13.8 kilovolt switchgear, motor control centers, main control boards, protective relays, cooling water piping, and improving oil containment systems. The total budget for this project in the 2024 Capital Plan is \$66.7 million. The current forecasted cost is \$107 million. As of June 30, 2023, \$30.4 million has been spent on this project. The generator step-up replacement project was completed in 2023. The generator rehabilitation project is expected to be completed in 2025, and the power plant systems upgrades is expected to be completed in 2028.

Additionally, the SFPUC has an ongoing replacement and rehabilitation program funded at approximately \$500,000 to \$2.5 million a year to provide inspections, condition assessments, design, environmental evaluations, and construction to sustain the reliability of its generation facilities. Funding from the replacement and rehabilitation program was used to fund the improvements at Moccasin Low-Head Powerhouse. This work is scheduled to be completed by December 2023.

### ***Transmission and Distribution Facilities***

Transmission. The Hetch Hetchy Project electricity delivery system includes transmission lines and switchyards/substations, including Lines 1 and 2, Lines 3 and 4, Lines 5 and 6, Lines 7 and 8, and Lines 9, 10 and 11, Intake Switchyard, Moccasin Switchyard, Warnerville Substation, and Calaveras Substation. These assets vary in age, condition, and estimated service life remaining. For planning purposes, the SFPUC assumes expected life of equipment based on industry standards and manufacturer's design life. Actual expected life of equipment will vary depending on a variety of factors, but the largest driver for a transmission system is site conditions.

A majority of the Hetch Hetchy Project's transmission lines were built in the 1960s and have a remaining life expectancy of about 15 years, depending on equipment. However, Lines 3 and 4 were built in 1925 and have exceeded their expected life expectancy. Although Lines 3 and 4 are at end of life, the existing lines are acceptable for limited continued use with selective refurbishment. Lines 3 and 4 are important to the delivery of electricity by the Power Enterprise, and the SFPUC anticipates that there would be moderate cost and operational impacts were they to go out of service. A complete rebuild will ultimately be required for long-term continued use of this transmission segment. The 2024 Capital Plan includes funding for a condition assessment and strategic business planning for replacement and/or upgrade of Lines 3 and 4.

Transmission system reliability is affected by new, renewable generation being added to the California grid, or requests to interconnect with the SFPUC transmission system. Funding for these transmission system improvements will be collected from the developers, however, collection schedules do not always work with SFPUC construction schedules and the SFPUC may provide upfront funding that will be eventually paid back by the

developers. To help mitigate the impacts of new renewable power generation being added to the California electrical grid, as well as resolve clearance detections, the SFPUC has an active project to reconductor Lines 7 and 8. This project, which is part of the 2024 Capital Plan, is described below:

- Transmission Lines 7 and 8 Upgrades: This project includes the replacement of the existing 115 kilovolt conductors on Lines 7 and 8 from Warnerville to Standiford substations. The total budget for this project in the 2024 Capital Plan, as well as the current forecast, is \$38.0 million. To date, the SFPUC has received \$27.4 million in developer funding for this project, and anticipates collecting a total of \$33.3 million in mitigation payments. As of June 30, 2023, \$5.7 million has been spent on this project. This project is expected to be completed in 2025.

To maintain the current level of reliability of these transmission lines, substantial future maintenance and upkeep will be required; currently these improvements are addressed with the SFPUC's ongoing rehabilitation and replacement program, which is funded at about \$3-6 million per year. The rehabilitation and replacement program includes, but is not limited to inspections, condition assessments, design, environmental evaluations, and construction.

Hetch Hetchy Project substations/switchyards were built in the 1960s. Like the powerhouses, the SFPUC has experienced life expectancies beyond industry standards but is experiencing challenges obtaining replacement parts as the equipment ages and technology expires. In 2014, Intake Switchyard was rebuilt, and in 2019, the 115 kV side of the Warnerville Substation was rebuilt. Within the next 10 years, the remainder of the 230 kV side of the Warnerville Substation and Moccasin Switchyard are expected to be rebuilt. These projects, which are part of the 2024 Capital Plan, are described below:

- Warnerville Substation Rehabilitation: This project will rehabilitate the substation and includes improvements to meet reliability requirements and intertie agreements. Upgrades include replacing three existing three-phase transformers with two larger rated transformers. In addition, other upgrades include new 115 kilovolt and 230 kilovolt disconnect switches and breakers, a new control room, a new perimeter fence, relays and controls, and improving the grading and grounding system. The total budget for this project in the 2024 Capital Plan is \$34.3 million. The current forecasted cost is \$36.1 million. As of June 30, 2023, \$23.0 million has been spent on this project. This project is expected to be completed in 2026.
- Moccasin Switchyard Rehabilitation: This project will rehabilitate the switchyard, including replacing the 115 kilovolt disconnect switches, replacing the 115 kilovolt bus configuration, replacing the 230 kilovolt disconnect switches, changing the 230 kilovolt bus configuration, replacing the 115 kilovolt circuit breakers, adding surge arresters, performing a fault study and a grounding study, improving switchyard grading, and replacing fencing. The total budget for this project in the 2024 Capital Plan, as well as the current forecast, is \$9.7 million. As of June 30, 2023, \$0.08 million has been spent on this project. This project is expected to be completed in 2028.

Intake Switchyard, Moccasin Switchyard and Warnerville Substation are necessary to transmit Hetch Hetchy Project generation to the grid. The SFPUC anticipates that there would be significant cost and operational impact if Intake Switchyard, Moccasin Switchyard or Warnerville Substation were inoperable.

Calaveras Substation feeds the SFPUC facilities at Sunol Valley Water Treatment Plant. Though the financial impact from loss of this substation would be small, the operational impact to the water operations would be significant. The substation is in good condition. Certain improvements will be made to improve redundancy by purchasing critical spare equipment which have long lead times. This project, which is part of the 2024 Capital Plan, is described below:

- Calaveras Substation: This project will include procuring critical spare equipment. The total budget for this project in the 2024 Capital Plan, as well as the current forecast, is \$0.4 million. As of June 30, 2023, no funds have been spent on this project. This project is expected to be completed in 2025.



Furthermore, a condition assessment completed over the period between 2012-2014 of the SFPUC's transmission lines identified over 200 safety detections that did not meet National Electric Safety Code and/or CPUC General Order Number 95 minimum safety clearance criteria. In response to these findings, the SFPUC has increased maintenance and selective refurbishment activities to preserve and extend the operability of these lines and to meet regulatory requirements. See "POWER ENTERPRISE CAPITAL PROGRAM" and "CERTAIN RISK FACTORS – Risks Related to Power Enterprise Operations and Facilities – *Operational Liability*."

The Hetch Hetchy Project includes approximately 40 miles of power distribution system. Approximately 20 miles of the system were replaced after being destroyed in the 2013 Rim Fire. For more information about the 2013 Rim Fire and the impact of wildfires on the Power Enterprise, see "– Wildfire Considerations."

Additionally, the SFPUC has an ongoing replacement and rehabilitation program funded at approximately \$1-2 million a year to provide inspections, condition assessments, design, environmental evaluations, and construction to sustain the reliability of the electric distribution system.

### ***Reservoir and Dam Facilities***

The Hetch Hetchy Project owns and operates six dams that are under the California Division of Safety of Dams ("DSOD") jurisdiction. Five of these dams are associated with the SFPUC's hydrogeneration facilities: O'Shaughnessy Dam, Cherry Valley Dam, Eleanor Dam, Priest Dam and Moccasin Dam. The sixth dam is the Early Intake Dam. The SFPUC has an ongoing comprehensive dam safety program to monitor, inspect and maintain the dams to ensure public safety downstream. The extensive program establishes policies, objectives, and expectations as they relate to dam safety, including surveillance and monitoring programs. Emergency action plans for all applicable dams are maintained and reviewed and/or updated annually.

In 2018, then-Governor Brown ordered the DSOD to identify spillways in California associated with large high-hazard dams that could pose significant risk to the public if a spillway incident like the Oroville Dam in 2017 were to occur. This included condition assessments of the spillways for O'Shaughnessy Dam and Cherry Valley Dam. Spillway assessments were completed and submitted to DSOD in 2019 for their review.

In 2020, the SFPUC delivered to the DSOD a conceptual plan for implementing known dam safety projects over the next 15 years, known as the 15-Year Dam Safety Plan. The DSOD has reviewed and responded favorably to the conceptual plan. The SFPUC continues to make progress on the dam safety projects that are currently authorized under the existing capital program. Information regarding these facilities (dams, outlet piping, valves and spillways), including condition assessment and upcoming projects, are summarized below. The SFPUC takes into consideration climate change when evaluating new capital projects for its dams and reservoirs.

The DSOD categorizes the condition of each of the dams within its jurisdiction as: "satisfactory," meaning no existing or potential dam safety deficiencies are recognized; "fair", meaning no existing dam safety deficiencies are recognized for normal loading conditions, and rare or extreme hydrologic and/or seismic events may result in a dam safety deficiency; "poor," meaning dam safety deficiency is recognized for loading conditions that may realistically occur, and remedial action is necessary; "unsatisfactory," meaning a dam safety deficiency is recognized that requires immediate or emergency remedial action for problem resolution; or "not rated," meaning the dam has not been inspected or is not under State jurisdiction.

Information regarding the six dams under DSOD jurisdiction, DSOD's characterization of the dam's condition, and certain large, active capital projects associated with the dams, all of which are part of the 2024 Capital Plan, are described below.

O'Shaughnessy Dam: O'Shaughnessy Dam and the Hetch Hetchy Reservoir are in Yosemite National Park. O'Shaughnessy Dam is a 312 foot-high above-streambed (430 feet above the lowest point in the foundation) gravity arch dam that impounds 360,360 acre-feet (capacity with drum gates in use) of water along the main stem of the Tuolumne River, creating the Hetch Hetchy Reservoir. The dam was originally built in 1923 and raised in 1938. The Hetch Hetchy Reservoir collects water from the surrounding 459 square miles of the Hetch Hetchy watershed. Water from this reservoir is drafted through Kirkwood and Moccasin powerhouses. The DSOD categorizes the condition of

O'Shaughnessy Dam as "satisfactory." Release valves at O'Shaughnessy Dam need to be upgraded due to their age. Large, active capital projects planned for rehabilitation of outlet works facilities and the diversion tunnel, which will improve the safety and functionality of the reservoir release system, are described below.

- O'Shaughnessy Dam Outlet Works Phase I: This project will include the replacement of two existing instream flow release valves, improvements to access and drainage in the dam gallery and stairs, installation of new bulkheads for outlet intake, and planning for slide gate and drum gate improvements. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$48.0 million (55%, or \$26.4 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$6.1 million has been spent on this project (55%, or \$3.4 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2025.
- O'Shaughnessy Dam Outlet Works Phase II: This project will include replacement of a 72-inch needle valve and rehabilitation of a 72-inch butterfly valve, replacement of six 60-inch needle valves and controls, rehabilitation of three drum gates, refurbishment of twelve slide gates, installation of a new diversion pipe isolation valve, and diversion tunnel rehabilitation. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$98.0 million (55%, or \$53.9 million, of which is allocated to the Power Enterprise). This project is expected to begin in 2026 and be completed by 2034.

Cherry Valley Dam: Cherry Valley Dam is a 330-foot-high earth and rock fill dam. Lake Lloyd, the reservoir impounded by Cherry Valley Dam, stores approximately 273,500 acre-feet. The dam was built in 1955. Water from the Cherry watershed is used for downstream flow obligations and power generation at Holm Powerhouse. The DSOD categorizes the condition of Cherry Valley Dam as "satisfactory." The SFPUC completed a needs assessment report for Cherry Dam, which defined the need for capital improvements, primarily to address spillway deficiencies and the intake tower's inability to handle seismic loads. The SFPUC is prioritizing the spillway scope of work. This project, which is part of the 2024 Capital Plan, is described below:

- Cherry Dam Spillway – Short-Term Improvements: This project includes improvements downstream of the concrete spillway structure that will accommodate higher flows. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$24.9 million (55%, or \$13.7 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$1.5 million has been spent on this project (55%, or \$0.82 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2027. An additional project to address the intake tower and long-term improvements to the spillway is also expected to be initiated within 15 years.

Eleanor Dam: Eleanor Dam is a 70-foot concrete buttressed arch dam. Lake Eleanor stores approximately 27,113 acre-feet (capacity with flashboards). The dam was built in 1918. Water from the Lake Eleanor is diverted (gravity or pumping) to Lake Lloyd and used for downstream flow obligations and power generation at Holm Powerhouse. The DSOD categorizes the condition of Eleanor Dam as "satisfactory." In 2015-2016, the SFPUC completed a needs assessment report for Eleanor Dam, which identified the need for multiple capital improvements. There were two primary issues identified: (1) condition of the bridge over the top of dam; and (2) erosion and scour due to the dam overtopping. First, the bridge over the top of the dam is showing signs of distress and needs to be repaired or replaced soon. In addition to access, the bridge serves as a critical structure to maintain the dam's structural integrity during an earthquake. Second, the capacity of the existing spillway is not adequate, resulting in the overtopping of the dam. Over the years, this has resulted in some erosion and scour on the downstream side of the dam. To address these issues, the SFPUC is planning the following project, which is part of the 2024 Capital Plan:

- Eleanor Dam Rehabilitation: This project will address the cracking and spalling of concrete, exposed rebar, leakage through the arch barrels, cracks and erosion of the spillway concrete, and spillway capacity. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$28.6 million (55%, or

\$15.7 million, of which is allocated to the Power Enterprise). This project is expected to begin late 2023 and to be completed in 2031.

**Priest Dam:** Priest Dam is a 160-foot-high earth and rock dam that impounds a storage volume of 1,706 acre-feet. The dam was built in 1923. Priest Reservoir is a regulating reservoir and stores Hetch Hetchy water before it reaches the Moccasin Powerhouse via the Moccasin Power Tunnel. The DSOD categorizes the condition of Priest Dam as “satisfactory.” Priest Dam has a long history of issues related to settlement and deflection. The SFPUC has an ongoing rehabilitation and replacement program that focuses on performing a geotechnical exploration of the dam, updating the stability analysis, and installing new instrumentation to monitor and document the movement of the dam under varying reservoir storage conditions to (i) update the current surveillance and monitoring plan for the dam; and (ii) serve as the technical basis for future capital improvements that may be necessary.

In addition, wildfire can impact the water quality of water that could enter Priest Reservoir. For more information about the impact of wildfires on the Power Enterprise and the SFPUC’s mitigation strategies, see “–Wildfire Considerations.”

**Moccasin Dam:** Moccasin Dam is a 70-foot-high earth and rock dam that impounds a storage volume of 552 acre-feet. The dam was built in 1929. This is a regulating reservoir for Moccasin Low-head Powerhouse. The DSOD categorizes the condition of Moccasin Dam as “fair.” The lower rating is the impact of a flood event in 2018, which required a reevaluation of the design flood. To increase the rating to “satisfactory”, the SFPUC will be required to increase the release capacity of the system to meet the requirements of the updated design flood, which is now approximately double the flood of record. To address this, the SFPUC is planning the following project, which is part of the 2024 Capital Plan:

- **Moccasin Dam and Reservoir Long-Term Improvements:** This project has been initiated to construct a new concrete spillway with adequate flow capacity along the alignment of the existing auxiliary spillway and additional flood protection to the Moccasin project facilities. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$73.2 million (55%, or \$40.2 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$1.9 million has been spent on this project (55%, or \$1.1 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2028.

**Early Intake Dam:** Early Intake Dam is a single-curvature concrete arch structure, constructed between 1923 and 1924 to direct deliveries from the Tuolumne River into Mountain Tunnel for San Francisco water customers. The dam is reaching the end of its design life. Engineering studies concluded that permanent repair of the alkali aggregate reaction concrete is not feasible, and the dam should be replaced. The DSOD categorizes the condition of Early Intake Dam as “fair” due to the condition of the dam. To address these issues, the SFPUC is planning the following project, which is part of the 2024 Capital Plan:

- **Early Intake Dam Interim and Long-Term Improvements:** The Early Intake Dam Interim Improvement project was initially developed to provide short-term improvements to the dam, but will now provide the needed engineering alternative studies to determine the scope and cost for the long-term remediation, as well as planning to address the deterioration and structural concerns of the existing dam. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for these combined projects, as well as the current forecast, is \$91.5 million (55%, or \$50.3 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$0.56 million has been spent on this project (55%, or \$0.30 million, of which is allocated to the Power Enterprise). This Early Intake Dam Interim Improvement project is expected to be completed in 2023, with work continuing under the Early Intake Dam Long-Term Improvement project. The long-term project scope of replacing the deteriorated Early Intake Dam with a new concrete dam or diversion structure is expected to be completed in 2031.

In addition, the SFPUC has an ongoing rehabilitation and replacement program funded at approximately \$500,000 to \$1.5 million a year to continue inspections, condition assessments, design, environmental evaluations,

and as-needed construction to meet the DSOD dam assessment requirements. Projects for power asset dams (Priest Dam) and joint asset dams (O'Shaughnessy, Eleanor, Early Intake, and Cherry dams) have been included in the 2024 Capital Plan and are ongoing.

### *Conveyance Facilities*

Penstocks: Approximately every 20 years, the SFPUC performs internal inspections on its penstocks, which also convey the SFPUC's water supply, to proactively identify potential vulnerabilities before major problems occur. Penstocks that are for power generation only are inspected less frequently. Over the next several years, the SFPUC will be reevaluating its penstock inspection and maintenance program to ensure a systematic approach to managing these assets. The effort will review current inspection and maintenance activities, including frequency. Information regarding the penstocks and certain large, active capital projects associated with the penstocks, all of which are part of the 2024 Capital Plan, are described below.

- Kirkwood Penstock: Built in 1964, the Kirkwood Penstock conveys water from Canyon Power Tunnel to Kirkwood Powerhouse. In response to a portion of the Kirkwood Penstock foundation experiencing significant movement in 1984 and 2007, the SFPUC completed a risk assessment for the asset. Multiple short-term risk reduction measures were recommended, including installation of an automated monitoring system and pre-procurement of long-lead replacement couplings, both of which have been completed. The SFPUC monitors penstock movement. Although there has been no significant movement, small movements indicate an ongoing stability issue. The SFPUC will continue to monitor the foundation with the goal of deferring the need for a large capital project for at least 20 years.
- Moccasin Penstock: The Moccasin Penstocks convey water from Moccasin Power Tunnel, downstream of Priest Reservoir, to Moccasin Powerhouse. Moccasin Penstock was built in 1925, with new sections completed in 1969. A condition assessment in 2011 identified corrosion, impacting the structural integrity of the asset, as well as degradation of the concrete anchor/saddle system.
  - Moccasin Penstock Rehabilitation: This project includes (i) rehabilitation of anchor blocks, penstock coating, penstock saddles, air valves, large-diameter butterfly valves, bifurcation section, and flow meters; and (ii) upgrading the electrical system, power transformers, the standby generator at West Portal Valve House, and the bulkhead isolation valves in the surge tower. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$47.3 million (55%, or \$26.0 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$7.2 million has been spent on this project (93%, or \$6.7 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2028.
- Holm Penstock: Built in 1960, the Holm Penstock conveys water from Cherry Power Tunnel to Holm Powerhouse. No work is currently planned for Holm Penstock.

Tunnels: Approximately every 15 years, the SFPUC performs internal inspections on its tunnels, which also convey the SFPUC's water supply, to proactively identify potential vulnerabilities before major problems occur. Tunnels that are for power generation only are inspected less frequently. Information regarding the tunnels and certain large, active capital projects associated with the tunnels, all of which are part of the 2024 Capital Plan, are described below.

- Canyon Power Tunnel: Built in 1965, Canyon Power Tunnel is a 10.8 mile-long tunnel that conveys water from O'Shaughnessy Dam to Kirkwood Penstock, feeding Kirkwood Powerhouse. Most of the tunnel is horseshoe-shaped and measures approximately 14 feet by 14.5 feet. Canyon Power Tunnel includes two adits, North Mountain and Hetch Hetchy Adit. In 2007 and 2008, Hetch Hetchy Water and Power staff observed increased leakage at the Hetch Hetchy Adit weir. During a five-day shutdown in January 2009, temporary repairs to the concrete plug in the Hetch Hetchy Adit of the tunnel were undertaken to reduce the 200 to 300 gallons per minute exiting from cracks and

deteriorated concrete in the plug. Canyon Tunnel was last inspected in 2009 and was found to be in very good condition, however, rehabilitation work is required at the Hetch Hetchy Adit.

- Canyon Tunnel - Hetchy Adit Rehabilitation: This project will replace the Hetch Hetchy Adit with a new concrete-gated structure. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$15.0 million (55%, or \$8.2 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$1.3 million has been spent on this project (55%, or \$0.73 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2026.
- Early Intake Bypass Tunnel and Pipeline: The Early Intake Bypass Tunnel and Pipeline conveys water from Kirkwood Powerhouse directly into the Mountain Tunnel. The bypass consists of a tunnel on the northern side of the Tuolumne River, leading to a steel pipe crossing the Tuolumne River to Mountain Tunnel on the southern side. The 1,725-foot tunnel is horseshoe-shaped, varying in diameter from 10 feet to 14.6 feet. The water exits the Early Intake Bypass Tunnel, entering a 293-foot-long, 9.5 foot-diameter pipeline that crosses over the Tuolumne River. The Early Intake Bypass Tunnel and Pipeline was last inspected in 2019 and found to be in satisfactory condition.
- Mountain Tunnel: Built between 1917 and 1925, Mountain Tunnel extends 19.2 miles from Early Intake Dam to Priest Reservoir. Most of the tunnel is horseshoe-shaped, and measures approximately 14 feet by 14.5 feet. The first 7.2 miles of Mountain Tunnel west from Early Intake are unlined, except for small, lined areas at each adit and a short section approximately 400 feet east of South Fork Adit. Nine of the remaining 12 miles of tunnel are lined. This asset was inspected in 2007, 2008, 2017 and 2019.
  - Mountain Tunnel Improvement Project: This project includes rehabilitation of the tunnel under the Mountain Tunnel Improvement Project for which construction started in 2021 and will continue through December 2026. As an improvement to the system, the SFPUC is constructing a new flow control facility within the Mountain Tunnel, installed just above Priest Reservoir. The purpose of the facility will be to maintain constant pressure and thus reduce wear and tear on the tunnel during operation. In addition, the Priest Adit Tunnel is being constructed to provide access to Mountain Tunnel without having to drain Priest Reservoir, providing operational flexibility. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$118.8 million (55%, or \$65.3 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$76.8 million has been spent on this project (55%, or \$42.3 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2027.
- Moccasin Power Tunnel: Moccasin Power Tunnel is a 1-mile-long tunnel that conveys water from Priest Reservoir to the Moccasin Penstocks (leading to Moccasin Powerhouse). Most of the tunnel is horseshoe-shaped, and measures approximately 13 feet by 13 feet. Moccasin Power Tunnel was last inspected during in 2019 and found to be in satisfactory condition.
- Eleanor-Cherry Tunnel: Eleanor-Cherry Tunnel is a 1.1-mile-long tunnel that conveys water from Lake Eleanor to Lake Lloyd. The tunnel is horseshoe-shaped, and measures approximately 8.5 feet by 8.5 feet. Eleanor-Cherry Tunnel was inspected within the last 10 years. The tunnel was found to be in satisfactory condition. The Cherry Reservoir Pump Station contains ten pumps that draw water from Lake Eleanor to Lake Lloyd. Five of these pumps are inoperable and the remaining five pumps are at continued risk of failure.
  - Cherry-Eleanor Pumps: This project is to replace and upgrade the pumps, transformer, and pump motor starters in Cherry Pump Station, and to install a programmable logic controller, a supervisory control and data acquisition (“SCADA”) system, and fiber optics. The existing

motor control center building will be improved. The total budget for this project, as well as the current forecast, is \$40.2 million. This project is expected to start in 2025 and to be completed in 2031.

- Cherry Power Tunnel: Cherry Power Tunnel is a 5.6-mile-long tunnel that conveys water from Lake Lloyd to Holm Penstock. Most of the tunnel is horseshoe-shaped, and measures approximately 12 feet by 12.5 feet. Cherry Power tunnel was last inspected in 2000 and found to be in satisfactory condition. Work was performed on the tunnel to improve efficiency (reduce tunnel friction losses).

In addition, the SFPUC has an ongoing rehabilitation and replacement program to continue inspections, condition assessments, design, environmental evaluations, and as-needed construction to sustain the reliability of water conveyance assets with capital improvements. Projects for power-funded water conveyance assets (Kirkwood Penstock, Holm Penstock, Cherry Power Tunnel and Cherry Pump Station, Priest Gate Tower, Priest Canal, Moccasin Power Tunnel and surge tower, West Portal, and Moccasin Penstock) and joint-funded water conveyance assets (Canyon Tunnel and adits, Can-yon Portal, Mountain Tunnel Headgates, Early Intake Bypass, Mountain Tunnel Diversion Access at Early Intake, Mountain Tunnel shafts and adits, South Fork Crossing and adits, and Priest Reservoir Bypass) are included in the 2024 Capital Plan and are ongoing.

### *Utilities*

The Hetch Hetchy Project includes buildings/offices, roads and bridges to access facilities, and other utilities including water and wastewater systems, communications, and security. Information regarding various facilities, roads and bridges, and other utilities is described below.

Facilities: The SFPUC is responsible for over 80 buildings, structures, facilities, and systems, many of which were constructed in the early 1900s to facilitate the construction of the Regional Water System (as defined herein). Capital improvements are needed to provide employees and staff with safe, comfortable, and efficient facilities. Large, active capital projects associated with facilities, all of which are part of the 2024 Capital Plan, include, but are not limited to the following:

- Moccasin Old Powerhouse Hazard Mitigation: The Moccasin Old Powerhouse was constructed in 1926 and abandoned in the 1960s and is currently used for storage of large equipment and critical spares. The building has multiple structural and nonstructural issues, including cracks, spalling of structural concrete, water intrusion, broken windows, settlement, hazardous materials, and seismic deficiencies. This project will design and install mitigation measures to prevent the building from collapsing and to prevent hazardous materials from contaminating Moccasin Reservoir. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$17.4 million (55%, or \$9.6 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$0.58 million has been spent on this project (55%, or \$0.32 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2028.
- Moccasin Engineering and Records Building: Hetch Hetchy Water and Power project operation and administration is in Moccasin, California, with facilities including buildings, office trailers, warehouses, shops, laboratories, and sheds. Many of these existing facilities are deteriorating, do not meet current building codes, and are incurring increased maintenance costs. This project will design and construct a 25,000 square-foot, two-story building to create adequate office space for current and future staff. In addition, new records and archives space and new server space will be included. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$60.7 million (55%, or \$33.4 million, of which is allocated to the Power Enterprise). This project started in early 2023 and is expected to be completed in 2031.

In addition, the SFPUC has an ongoing rehabilitation and replacement program funded at approximately \$1-2 million a year to continue inspections, condition assessments, design, environmental evaluations, and as-needed construction to maintain facilities along the system.

**Roads and Bridges:** The SFPUC is responsible for maintaining access roads to all upcountry facilities, electric transmission towers, and San Joaquin pipelines. There are approximately 14 bridges, 40 miles of paved roads, and hundreds of miles of unpaved roadways that provide access to Hetch Hetchy Project facilities. Up-country paved roads are also used by the public. Large, active capital projects associated with roads and bridges, all of which are part of the 2024 Capital Plan, include, but are not limited to the following:

- **Holm Bridge Rehabilitation:** Access to Holm Powerhouse is off Cherry Oil Road via the Holm Bridge. The 136-foot bridge is a three-span, continuously supported bridge that requires replacement to address seismic and current Caltrans (as defined herein) design standard deficiencies. The total budget for this project, as well as the current forecast, is \$11.7 million. This project is expected to begin in 2030 and to be completed in 2036.
- **Bridge Replacement:** The Lake Eleanor Dam Bridge and the O'Shaughnessy Adit Access Bridge require substantial modification or re-placement. The Lake Eleanor Dam Bridge is a structural component of the dam and is integral to the structural/seismic integrity of the dam. The O'Shaughnessy Adit Access Bridge is downstream of O'Shaughnessy Dam and provides access to Canyon Tunnel. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$29.4 million (55%, or \$16.2 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$2.8 million has been spent on this project (55%, or \$1.6 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2027.

In addition, the SFPUC has an ongoing rehabilitation and replacement program funded at approximately \$1-2 million a year to continue inspections, condition assessments, design, environmental evaluations, and as-needed construction to maintain the various roads and bridges along the system.

**Other Utilities:** The SFPUC is responsible for maintaining various utility-related assets along the Hetch Hetchy Project system. Large, active capital projects associated with other utilities, all of which are part of the 2024 Capital Plan, include, but are not limited to the following:

- **Moccasin Wastewater Treatment Plant:** The Moccasin Wastewater Treatment Plant provides primary treatment of wastewater from Moccasin Compound prior to discharging treated water to a nearby spray field. The current treatment plant was constructed in the 1970s and has been in continuous operation since its installation. It has reached the end of its reliable service life and is becoming increasingly maintenance intensive. This project will replace the existing plant with a package two-train sequence batch reactor plant, upgrade the electrical and flow monitoring system, flow equalizations, SCADA instrumentation and automation features, and related site improvements. Because this project is for a Joint Facility, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as the current forecast, is \$12.0 million (55%, or \$6.6 million, of which is allocated to the Power Enterprise). As of June 30, 2023, \$1.4 million has been spent on this project (55%, or \$0.78 million, of which is allocated to the Power Enterprise). This project is expected to be completed in 2026.
- **eFleet Infrastructure Improvements:** In 2017, the Board of Supervisors approved Ordinance 115-17, which required that the City's passenger vehicles transition to zero-emission vehicles, and encourages the selection of zero-emission vehicles in other classes as technology improves. This project will perform a suitability study for electrifying Hetch Hetchy Project's fleet. Based on findings, the SFPUC will determine vehicle specifications and evaluate charging infrastructure required to support the effort. Because this project jointly benefits Hetch Hetchy Water and Power Enterprise operations, 55% of the project costs are allocated to the Power Enterprise. The total budget for this project, as well as

the current forecast, is \$3.2 million (55%, or \$1.8 million, of which is allocated to the Power Enterprise). This project is expected to begin in late 2023 and to be completed in 2025.

## **Hetch Hetchy Project Operations**

### ***General***

The Hetch Hetchy Project provides two utility services with distinct ratepayers: water and power. Several facilities operated by Hetch Hetchy Project staff are joint assets used for both water storage and transmission and electric generation and transmission, benefitting both Hetch Hetchy Water and Power Enterprise operations. Operating and capital costs that jointly benefit both ratepayer groups are allocated 45% to the Water Enterprise and 55% to the Power Enterprise.

### ***Water First Policy***

The Hetch Hetchy Project is operated as a combined water storage and conveyance and electric generation and transmission system. The Water Enterprise and the Power Enterprise coordinate operation of the Hetch Hetchy Project to ensure reliable utility services are provided by the combined system. In accordance with State statute, the Charter and the terms of the Water Supply Agreement, the SFPUC operates the Hetch Hetchy Project pursuant to a “water first” policy to optimize the reliability and quality of its water deliveries and ensure that hydroelectric generation does not cause any reasonably anticipated adverse impact on water service. Power is generated when water is delivered to meet water system operational requirements.

Hetch Hetchy Project reservoir operations are guided by two principal objectives: collection of Tuolumne River water runoff for diversion to the Bay Area; and fulfillment of the SFPUC’s downstream release obligations. To ensure water supply, Hetch Hetchy Project reservoirs remain high through the early winter, until snowmelt runoff is forecasted to fill all Tuolumne reservoirs. When the forecasted snowmelt is certain to be in excess of the fill volume, the reservoirs may be drawn down, generating electricity, without risking water supply. Similarly, the Bay Area reservoirs included in the regional water system serving San Francisco and the Water Enterprise’s wholesale customers (the “**Regional Water System**”) are operated to conserve watershed runoff. As such, reservoirs are drawn down early in the winter period to capture storms and reduce the potential for spilling water out of the reservoirs. In the spring, the Hetch Hetchy Project water that may be drawn down (snowmelt) is often transferred to three of the Bay Area reservoirs that can receive the water, so that any unused local reservoir storage is filled prior to July 1.

Typically, this policy requires that more water be delivered by the Hetch Hetchy Project to lower-level reservoirs in spring, when electricity prices tend to be lower than they are in the summer and fall. Therefore, in an average year, the Power Enterprise has excess generation to sell in the first half of the year and generally supplements its own generation with purchases of wholesale electricity to meet demand during the second half of the year. Nevertheless, consistent annual water needs and water deliveries create consistent “base load” electricity generation to meet almost all of the Power Enterprise’s annual retail customer load requirements. In addition, reservoir levels are flexible and, to the extent possible, are strategically managed to generate power when most valuable. The Power Enterprise accounts for the costs of projected power purchases, including seasonal differential in electricity prices, in its budget and reflects such costs in the rates it charges customers. See “– Variability of Hydroelectric Generation” and “CERTAIN RISK FACTORS – Changes in Energy Prices.”

## **Licensing and Regulation**

### ***FERC Regulation***

Under the Federal Power Act, the Federal Energy Regulatory Commission (“**FERC**”) is responsible for the licensing of hydroelectric plants within the United States. The Raker Act, which authorized rights-of-way on federal lands necessary for the Hetch Hetchy Project, predates the Federal Power Act. Hetch Hetchy Project hydroelectric facilities are on rights-of-way granted under the Raker Act. In addition, the Federal Power Act specifically exempts from FERC regulation those Hetch Hetchy Project facilities subject to the Raker Act. See “DEVELOPMENTS IN



## THE ELECTRICITY MARKETS AND REGULATION – Federal Law and Regulation – *Federal Energy Regulatory Commission.*

Downstream from the Hetch Hetchy Project, the Districts own and operate a hydroelectric generating plant located at the Don Pedro Reservoir on the Tuolumne River (the “**New Don Pedro Project**”). The New Don Pedro Project is subject to FERC regulation and is currently undergoing re-licensing. The SFPUC has a water banking arrangement with the Districts that allows the SFPUC to “advance” water owed to the Districts to satisfy their entitlements through storage in the Don Pedro Reservoir for the Districts’ later use, thus improving the water flows (and the timing of related electric generation) from Hetch Hetchy Project facilities upstream on the Tuolumne River. See “– FERC Proceeding Regarding Relicensing of the New Don Pedro Project.”

### ***California Public Utilities Commission Regulation***

The CPUC establishes standards that apply to transmission and distribution facilities to ensure the safety of employees and the general public. The CPUC applies these standards to publicly-owned utilities (“**POUs**”) as well as privately owned utilities, even though POUs are generally not subject to CPUC jurisdiction. The standards concern all aspects of maintaining and operating transmission and distribution facilities, including vegetation management, clearances, line-loading, inspections, and reporting.

### ***Dam Operation; Dam Safety***

In 1929, the California Legislature enacted legislation providing for supervision over non-federal dams in California. The statutes place the supervision of the safety of non-federal dams and reservoirs under DSOD jurisdiction. Dams under DSOD jurisdiction are artificial barriers, together with appurtenant work, including outlet towers that are 25 feet or more in height or have an impounding capacity of 50 acre-feet or more. Any artificial barrier not more than six feet in height, regardless of storage, or that has a capacity not more than 15 acre-feet, regardless of height, is not considered jurisdictional.

The DSOD reviews plans and specifications for the construction of new dams or for the enlargement, alteration, repair or removal of existing dams, under applications, and must grant written approval before the owner can proceed with construction. The DSOD routinely inspects operating dams to assure that they are adequately maintained. The DSOD also conducts investigations of selected dams and directs the owners to conduct additional investigations and detailed safety evaluations when necessary. DSOD dam inspection orders have included dams operated by Hetch Hetchy Water. See “– Physical Condition of Facilities – *Reservoir and Dam Facilities.*”

The SFPUC has an ongoing comprehensive dam safety program to monitor, inspect and maintain dams to ensure public safety downstream. The program establishes policies, objectives and expectations relating to dam safety, including a surveillance and monitoring program. The SFPUC has adopted long-term commitments relating to the operation of its dams. Such commitments include, but are not limited to: operating dams and appurtenant structures in a manner that keeps them operationally and structurally safe; maintaining dams in a safe and non-defective condition to prevent degradation and maintain serviceability; conducting regular preventive and corrective maintenance activities; addressing nonroutine, specialized, and large-scale dam maintenance work and studies through the SFPUC’s capital program; performing routine surveillance, monitoring, and reporting of dam conditions; inspecting dams once a year, as deemed necessary or prescribed by protocols; operating adit valves and emergency release valves for each dam once per year; and preparing emergency action plans for each applicable dam.

### **FERC Proceeding Regarding Relicensing of the New Don Pedro Project**

FERC licenses the New Don Pedro Project, owned and operated by the Districts. The City helped fund the original construction of the New Don Pedro Project in exchange for a 570,000-acre-foot “water bank” account allowing the SFPUC to receive water credits for advanced releases from the Hetch Hetchy Project to the New Don Pedro Reservoir.

The current FERC license for the New Don Pedro Project expired in 2016, and the Districts are now operating under an annual license that incorporates the conditions of their prior license. The Districts initiated the process to relicense the New Don Pedro Project using FERC's Integrated Licensing Process in 2010. Relicensing is a lengthy process, stretching over several years and open to public participation. It is estimated the process may cost up to \$50 million to complete, which costs are split for certain studies between the Districts and the SFPUC pursuant to an existing agreement. The Districts submitted an Amended Final License Application ("**AFLA**") for the New Don Pedro Project on October 11, 2017.

The Districts are also working through an initial licensing proceeding for the La Grange Diversion Dam (the "**La Grange Project**"), which is located on the Tuolumne River, two miles downstream of the New Don Pedro Project. The Districts also submitted their Final License Application ("**FLA**") for the La Grange Project on October 11, 2017. The City has no legal or contractual responsibilities regarding the ownership or operation of the La Grange Project and is not subject to the licensing conditions for the La Grange Project.

National Environmental Policy Act ("**NEPA**") and CEQA environmental review must be completed before licenses can be issued. On July 7, 2020, FERC released the Final Environmental Impact Statement ("**FEIS**") for both the AFLA for the New Don Pedro Project and the FLA for the La Grange Project. The FEIS presents a "staff recommendation" that is mostly aligned with the Districts' AFLA.

Under section 401 of the federal Clean Water Act, FERC cannot issue a new license for a hydroelectric project until a state's water quality agency issues a certification stating that the new license will comply with the applicable water quality requirements (the "**401 Certification**") or, alternatively, FERC determines that the state has waived its authority to issue a 401 Certification. The ongoing water quality control plan voluntary agreement process is designed, in part, to draft the terms of the 401 Certification that would be included as part of the FERC license in lieu of a requirement set forth in the "Phase 1" Amendment to the Water Quality Control Plan (the "**2018 Plan Amendment**") adopted by the California State Water Resources Control Board (the "**SWRCB**") in 2018 to release of 40% of the "unimpaired flow" on the three San Joaquin River tributaries from February through June in every water year type, whether wet, normal, dry, or critically dry. However, in January 2021, the SWRCB issued a final 401 Certification that sets a flow schedule more onerous than the 2018 Plan Amendment. The SFPUC and the Districts jointly filed a petition for reconsideration at the SWRCB in February 2021. The SWRCB did not respond to these petitions and the City and the Districts consequently filed related lawsuits challenging the 401 Certification. In addition, the Districts have challenged FERC to find that the SWRCB has waived its authority to issue a 401 Certification. Both the administrative and judicial proceedings are ongoing. The challenges to the SWRCB's issuance of the 401 Certification remain pending. The United States Court of Appeals for the District of Columbia Circuit decided the Districts' waiver lawsuit unfavorably to the Districts, and, in April 2023, the United States Supreme Court denied the Districts' petition for certiorari, fully resolving this case.

A 1995 Don Pedro Project Settlement Agreement ("**Settlement Agreement**") and a 1996 Order by FERC ("**1996 Order**") established increased water flows on the Tuolumne River to protect fisheries and riparian resources. A restoration plan ("**Restoration Plan**") adopted in 2000 guides planning, funding and implementation efforts. The Restoration Plan calls for a series of projects with a combined estimated cost of \$25 million to improve river channel, riparian, and fisheries conditions within a 27-mile stretch of the Tuolumne River corridor below the La Grange Diversion Dam. Four of the ten priority projects were completed with available State and federal funding. More recently, the City and the Districts as well as other non-governmental organizations have been working on implementing additional habitat restoration projects related to the Restoration Plan.

Pursuant to a then-existing agreement between the City and the Districts, the City might have been liable to provide a portion of the increased flows mandated under the 1995 Settlement Agreement. Instead, the City and the Districts entered into a new agreement (the "**Side Agreement**") whereby the Districts agreed to provide all flows ordered by FERC to implement the Settlement Agreement until FERC issues a new license for the New Don Pedro Project in exchange for which the City pays the Districts \$3.5 million per year, subject to an escalation clause applied to keep pace with inflation. Pursuant to the terms of its agreement with the Districts, the City may withdraw from the agreement upon one year's notice.

The term of the Side Agreement runs until FERC issues a new license for the New Don Pedro Project. License conditions, such as water-release requirements, could change under a new license. Changed release

requirements could adversely affect the availability of Tuolumne River water to the SFPUC and incidental hydroelectric generation. To prevent these potentially adverse effects to its operations on the Tuolumne River, the SFPUC is seeking to extend the existing Side Agreement so that it would remain in effect after the New Don Pedro Project FERC license is renewed.

FERC has not yet provided a schedule for relicensing.

### **WECC/NERC Requirements**

FERC has adopted mandatory electric reliability standards developed by the North American Electric Reliability Corporation (“NERC”) and enforced in the western region of the United States by the Western Electric Coordinating Council (“WECC”). These standards require all entities that are a part of the bulk power system to demonstrate their ability to ensure reliability for all operations. The SFPUC is required to register and demonstrate compliance (or plans to mitigate non-compliance) in several operational areas. The SFPUC has established a compliance program that includes regular training of staff, systematic inspection and monitoring of operations and facilities, regular audits of compliance and mitigation plans, and regular reporting to senior management. NERC regulations are specified by operational function and require entities to register for each applicable function. The SFPUC is registered for several functions, including those applicable to transmission owners and operators and generation owners and operators. The SFPUC is audited by WECC every three years on the program. See “DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION – Federal Law and Regulation – *Federal Energy Regulatory Commission.*”

### **Variability of Hydroelectric Generation**

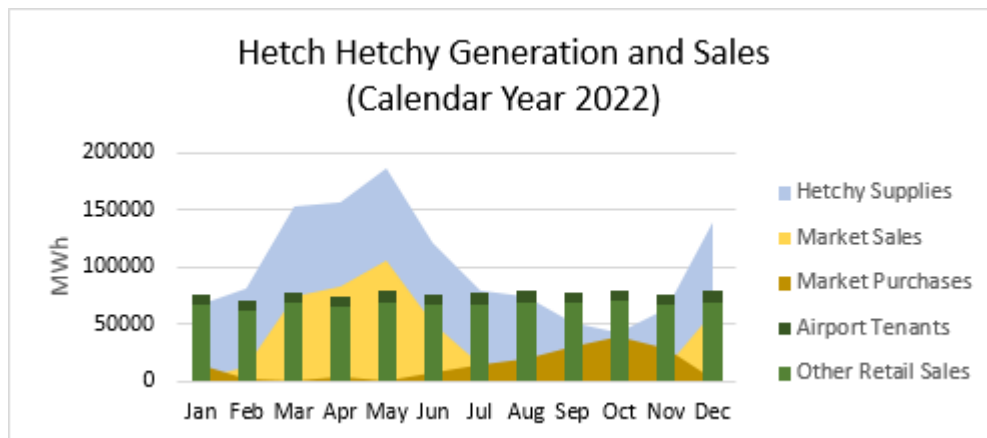
As is the case for nearly all hydroelectric generating assets, generation at the Hetch Hetchy Project is subject to annual and seasonal variations in precipitation. Typically, in the spring, hydroelectric generation at the Hetch Hetchy Project is higher than in other parts of the year as collected water and snowmelt flows through the Hetch Hetchy Project and the Regional Water System to satisfy customer draws and fill reservoirs at lower elevations, while electrical demand within the western region of the United States is generally lower than it is during most other parts of the year. Conversely, in the late summer and fall, with substantially less snowmelt and, on average, decreased precipitation, hydroelectric generation at the Hetch Hetchy Project declines due to concomitant decreases in water flow through the Hetch Hetchy Project. At the same time, electrical demand from western regional users increases. In an average year, the Power Enterprise has excess generation to sell in the first half of the year, and generally purchases wholesale electricity during the second half of the year to meet its load obligations. See “– Hetch Hetchy Project Operations – *Water First Policy*” and “CERTAIN RISK FACTORS – Changes in Energy Prices.”

Due to the critically dry period from October 2019 to September 2021, the SWRCB issued a curtailment order in August 2021 restricting the SFPUC’s ability to capture inflow to its reservoirs which feed the Kirkwood, Moccasin and Holm powerhouses. The curtailment order forced a shift in generation from fall to winter months, at release rates which likely exceeded generator capacities and reduced the SFPUC’s total annual generation from these powerhouses. The curtailment order impacted generation operations from August 2021 through mid-November 2022. The curtailment order was rescinded in April 2023.

Water Year 2023 has been well above normal for both precipitation and snowpack. As of September 5, 2023, Water Year 2023 precipitation for the upcountry area totals approximately 61.9 inches, which is 168.8% of normal annual total, and Water Year 2023 precipitation for the local area totals approximately 44.3 inches, which is 194.4% of normal annual total. Storage at the Hetch Hetchy Reservoir as of September 5, 2023 was approximately 99.5% of the maximum storage capacity of 360,360 acre-feet.

The SFPUC anticipates that purchased power costs in Fiscal Year 2023-24 will be higher than in prior years due to various market forces. See “CERTAIN RISK FACTORS – Risks Related to Power Enterprise Facilities and Operations – *Water System Operation Requirements,*” “– Increased Operation and Maintenance Expenses,” “– Changes in Energy Prices,” and “– Uncertainties of Projections, Forecasts and Assumptions.”

The following graph shows Hetch Hetchy Project generation and sales for calendar year 2022.



*Note: These load data figures do not include Treasure Island/Yerba Buena Island, whose power is not obtained from the Hetch Hetchy Project.*

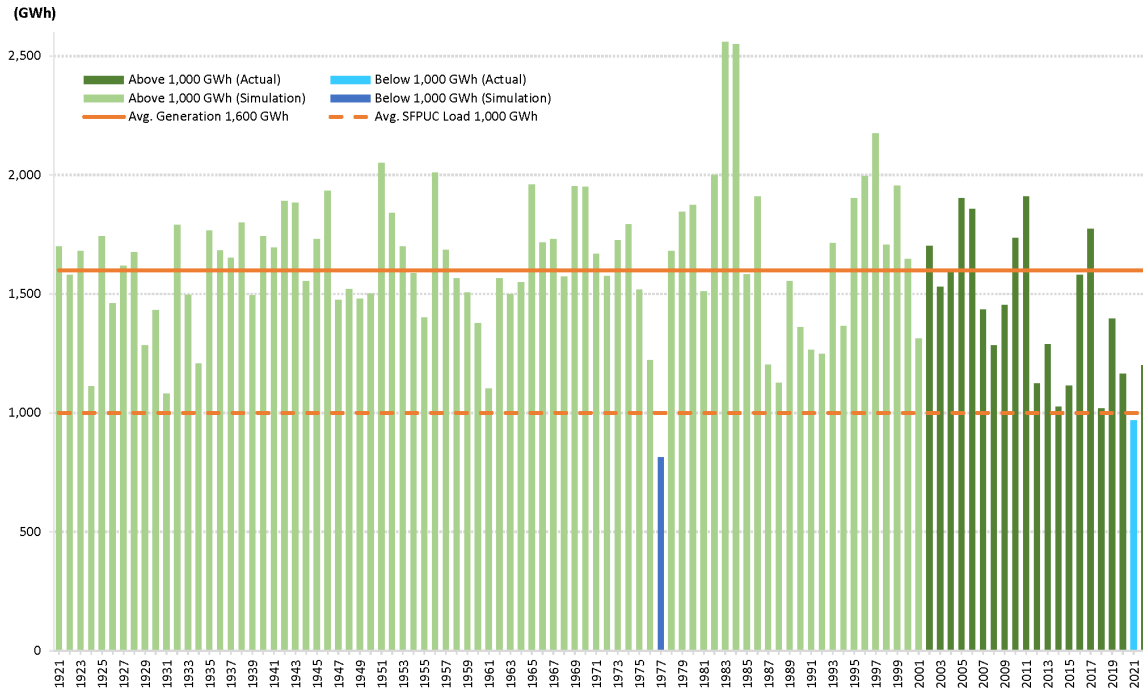
*Source: SFPUC.*

Over the past 10 years, the Hetch Hetchy Project generated an average of 1,253,000 MWh per year, with an average of 744,000 MWh generated in the first six months (January-June) to satisfy average customer load of 471,000 MWh during the same period, and an average of 508,000 MWh generated in the second six months (July-December) to satisfy average customer load of 481,000 MWh during the same period.

Precipitation conditions also vary on an annual basis. The Hetch Hetchy Project is geographically located in an environment subject to periodic drought conditions. Since 1921, seven multi-year droughts have been recorded in the Hetch Hetchy Project area. The Tuolumne Basin was recently in a drought from water years 2020 to 2022, the second driest three-year period on record. During dry years in the Hetch Hetchy Project area, the share of purchased power as a percentage of Power Enterprise customers' load increases. Because of the prevalence of hydroelectric generating resources in the western and particularly northwestern portions of the United States, regional drought conditions of the type experienced in such regions in water years 2013 and 2014 can also impact the overall cost of purchased power. The SFPUC cannot predict when drought conditions will begin or end, or the frequency or severity of any future drought conditions.

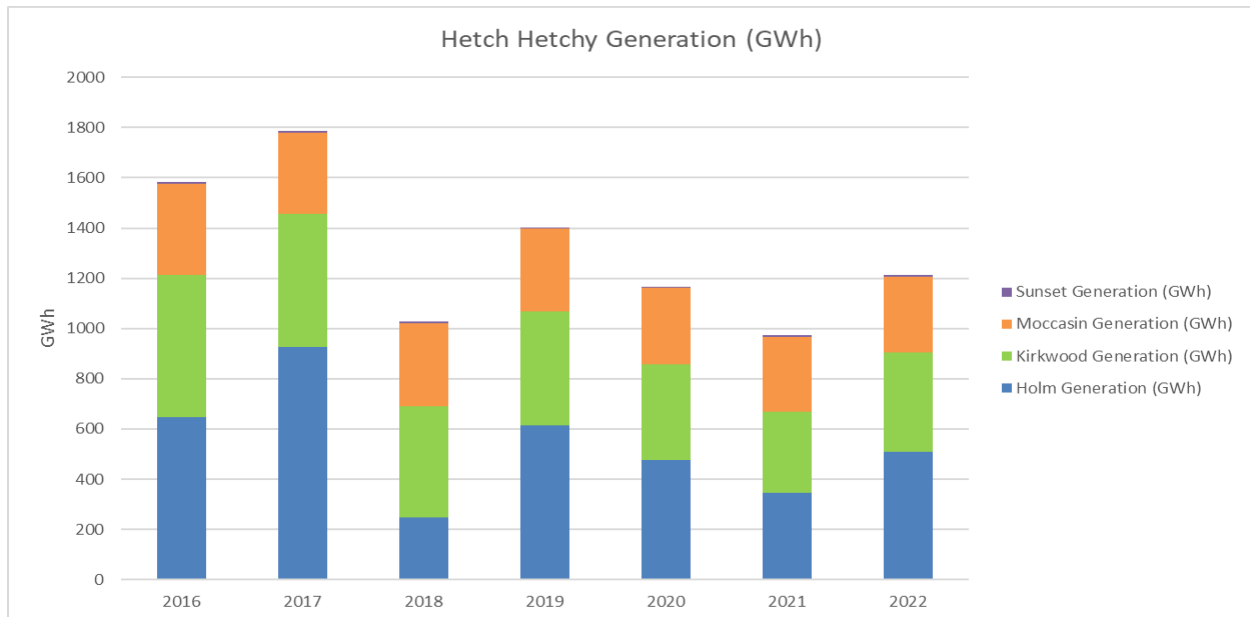
Had current system generation been in place throughout the past 93 years, models indicate the Hetch Hetchy Project would have produced an annual maximum generation of approximately 2,500,000 MWh (in a wet year similar to a year like 1983) and a minimum of approximately 900,000 MWh (in a critically dry year similar to a year like 1977), while currently serving an average retail customer load of 1,000,000 MWh. With climate change, Hetch Hetchy Project generation has decreased since 2000, and is estimated at about 1,250,000 MWh of electricity annually. Even during drought conditions, the Hetch Hetchy Project has frequently generated enough electricity to meet its retail load obligations, but had less excess generation available for wholesale sales, effectively reducing revenues from wholesale market transactions. See "THE POWER ENTERPRISE – Load and Electricity Supply Resource Management; Wholesale Electricity Trading." The following graph shows simulated and actual annual generation of the Hetch Hetchy Project applying current system generation capability to historical hydrology since 1921. This interannual variability is expected for this area and is an expected consequence of climate change. The Power Enterprise continues to meet its load obligations through supplemental wholesale power purchase.

**Simulated and Actual Annual Hetch Hetchy Generation  
Based on Historical Hydrology**



Source: SFPUC.

The following graph shows the Hetch Hetchy Project generation by powerhouse from 2016 through 2022. The Power Enterprise continues to meet its load obligations through supplemental wholesale power purchase.



Source: SFPUC.

## Safety and Security

The safety and security of Hetch Hetchy Project facilities is maintained via a combination of regular inspections by SFPUC employees, electronic monitoring and analysis of unusual incident reports. Most above-ground facilities operated and maintained by the SFPUC are controlled-access facilities with fencing, signage and gates. Additionally, closed circuit television surveillance systems and security officers may be deployed at certain times, as dictated by the security situation, the City, and federal requirements. Smaller, above ground and subterranean pumping stations operated and maintained by the SFPUC are locked with padlock or internal locking mechanisms, and most are monitored via access/intrusion alarms and are also regularly inspected by SFPUC employees. Security requirements are frequently inspected, evaluated and audited in accordance with current policies and procedures. Improvements to the current security system are continually evaluated as changes in technology or threats occur. The electronic operations and controls have been evaluated and designed to reduce exposure using a series of technology systems enhancements and integration in accordance with the SFPUC's security design procedures.

## Wildfire Considerations

### *Wildfire Mitigation Plan*

The CPUC created the Fire-Threat Map for California (the “**Fire-Threat Map**”). The Fire-Threat Map shows areas where there is an increased risk for utility associated wildfires and where utility infrastructure and operations will have stricter fire-safety regulations. The Fire-Threat Map is comprised of the High Fire Threat District, which is made up of two maps: Tier 1 High Hazard Zones (“**HHZs**”) and Tier 2 and Tier 3 fire-threat areas. Tier 1 HHZs, based on the United States Forest Service and California Department of Forestry and Fire Protection joint map of Tree Mortality, are zones near communities, roads, and utility lines, and are a direct threat to public safety. Tier 2 fire-threat areas outline areas where there is a higher risk (including likelihood and potential impacts on people and property) from utility related wildfires. Tier 3 fire-threat areas outline areas where there is an extreme risk (including likelihood and potential impacts on people and property) from utility related wildfires.

The SFPUC owns and operates about 94 miles of overhead electrical lines that are located within the CPUC's Tier 1 HHZs. The lines are primarily located in the Sierra Nevada, surrounding foothills and on the Peninsula. The Hetch Hetchy Project and electric transmission and other facilities operated by Hetch Hetchy Project staff are primarily located in the Sierra Nevada and surrounding foothills, where wildfire is a risk, especially within the Stanislaus National Forest.

The Hetch Hetchy Project has both power transmission and distributions lines within certain high fire-threat areas. Approximately 26% (42.6 miles) of the transmission lines are in Tier 2, and 2% (3.3 miles) of the transmission lines are in Tier 3. The remaining 72% of the transmission lines are outside of the High Fire Threat District. All Hetch Hetchy Project distribution lines are in Tier 2 (approximately 39 miles).

As required by the CPUC, the SFPUC maintains a Wildfire Mitigation Plan (the “**Wildfire Mitigation Plan**”) which describes the numerous programs that the SFPUC has in place to construct, maintain and operate its electrical facilities in order to minimize the risk that its equipment could be the origin or contributing source for a catastrophic wildfire. The Wildfire Mitigation Plan is reviewed by an independent evaluator, approved by the SFPUC Commission, and submitted to the California Wildfire Safety Advisory Board on or before July 1, of each year. The SFPUC's Wildfire Mitigation Plan was most recently reviewed by an independent evaluator, Zaragoza Consulting, Inc., in 2023, who determined that the SFPUC's Wildfire Mitigation Plan is comprehensive and meets the statutory requirements of Section 8387 of the California Public Utilities Code for publicly owned electric utilities. The California Wildfire Safety Advisory Board is expected to publish its guidance advisory opinions for recently submitted wildfire mitigation plans in late 2023.

### *Impact of Wildfires on the Power Enterprise*

Wildfires can adversely impact the Power Enterprise in two distinct ways. First, wildfires can damage Hetch Hetchy Project facilities and disrupt the operation of, or cause damage to, electric generation and transmission

facilities. As one example, in 2013, the Rim Fire, one of the largest wildfires on record in the Sierra Nevada, burned over 257,135 acres. The Rim Fire passed through an area containing two of the Hetch Hetchy Project's electric generating stations, the Kirkwood and Moccasin Powerhouses, which combined generate approximately 57% of the electricity produced by the Hetch Hetchy Project, and reached the southern edge of the Hetch Hetchy Reservoir, which supplies 85% of San Francisco's drinking water. Other critical infrastructure, including electricity transmission and distribution lines, switch yards, and structures, was in the wildfire's direct path prior to full containment in October 2013. The Rim Fire inflicted approximately \$40 million in damages to the Hetch Hetchy Project and other facilities in the Sierra Nevada region. The Hetch Hetchy Project electric generation system was also interrupted by the effects of the Rim Fire for a period of 43 days. To serve its retail load and maintain safety and reliability during this period, the SFPUC purchased power on the open market, including using existing banked electricity with PG&E. The total cost to the SFPUC of such power purchases and banked power usage was approximately \$1.7 million. The SFPUC is pursuing cost recovery to recoup losses through the Federal Emergency Management Agency's and the State of California Governor's Office of Emergency Services' Public Assistance Grant programs, as well as purchased property insurance coverage for mission critical assets. To date, the SFPUC has made progress in recovering most costs related to the power purchases through insurance and is working towards collecting further reimbursements for damages caused by the Rim Fire. See "FINANCIAL OPERATIONS – Risk Management and Insurance." Endpoint delivery of electricity to Power Enterprise retail and wholesale customers remained unaffected and the Rim Fire did not have an adverse impact on drinking water quality, despite some ash having been observed falling into the Hetch Hetchy Reservoir.

Second, wildfires attributable to Hetch Hetchy Project facilities may result in liability for damage to private property. For more information, see "CERTAIN RISK FACTORS – Inverse Condemnation."

The SFPUC participates in a City-wide purchased insurance policy which provides up to \$1 billion of coverage against certain losses with respect to scheduled property. Such scheduled property includes certain properties of the City and its departments, including, but not limited to, the SFPUC's enterprises which alone total approximately \$2.8 billion. The Power Enterprise has included on the insurance schedule the Kirkwood and Holmes Powerhouses, the Intake and Calaveras Switchyards the Warnerville Substations, certain penstocks and a number of other facilities with a total combined value of approximately \$986 million. This purchased insurance policy generally does not cover any power transmission or distribution lines and does not cover any third-party liability in connection with wildfires, all of which are instead included in the SFPUC's self-insurance program. For more information about the SFPUC's risk management program, which encompasses both self-insured and insured coverage, see "FINANCIAL OPERATIONS – Risk Management and Insurance."

### ***Wildfire Mitigation Strategies***

As set forth in the Wildfire Mitigation Plan, the SFPUC has evaluated prevention and response strategies and established capital projects designed to mitigate the threat of wildfire posed by overhead electrical lines. Such projects, which are part of the SFPUC's ongoing replacement and rehabilitation program related to wildfire mitigation efforts, include (i) reconductoring, increasing safe-clearance distances, undergrounding, and adding alternative power supplies in some areas designated by the CPUC as High Fire Threat District zones to reduce the Hetch Hetchy Project's overhead electrical line footprint, and (ii) developing fire breaks near and/or around other facilities, which will require clearing certain amounts of vegetation on either side of identified access rounds to ground level and is expected to include herbicide treatments to prevent re-growth as part of periodic maintenance. The ongoing replacement and rehabilitation program is funded at approximately \$2.0 million a year to provide condition assessments, design, environmental evaluations, and construction.

In addition, another one of the SFPUC's wildfire mitigation strategies set forth in the Wildfire Mitigation Plan is de-energization during critical fire weather conditions. The SFPUC owns two water treatment plants, Sunol Valley Water Treatment Plant (the "SVWTP") and Harry Tracy Water Treatment Plant (the "HTWTP"). SFPUC transmission lines feed the SVWTP. In the event SFPUC must de-energize the transmission lines that feed the SVWTP, the portion of the transmission system outside of the de-energization zone can be back fed from the PG&E electrical grid. In the event of both public safety power shutoffs ("PSPS") by PG&E and SFPUC de-energization, SVWTP operates on backup generation. Unlike SVWTP, which is connected to SFPUC transmission lines, the Power Enterprise serves the HTWTP under a transmission service agreement with PG&E. Backup generation is available at the HTWTP in the event of a PG&E PSPS event.

## **Winter Storms in Fiscal Year 2022-23**

Early winter storms at the end of 2022 and beginning of 2023 caused damage to some Hetch Hetchy Project facilities. The storms damaged multiple water and joint assets on the Hetch Hetchy Water and Power system, with most of the damage occurring to paved and unpaved access roads. The SFPUC continued to deliver high-quality drinking water to its retail and wholesale customers throughout the storm events, and power generation and transmission continued uninterrupted. Watershed roads in Tuolumne, Alameda, and San Joaquin counties experienced erosion, sinkholes and slides and are awaiting repairs for access to be reestablished. Under the terms of the Raker Act, Hetch Hetchy Water and Power is responsible for maintenance of certain right of way roads. Two of these roads, Cherry Lake Road and Hetch Hetchy Road, experienced complete and partial road failures, and an emergency contract in the amount of \$11.5 million has been awarded to complete the necessary repairs prior to the next winter storm season. Hetch Hetchy Project crews were able to maintain access to critical facilities throughout the storm events. Additional reported damages include erosion adjacent to the headgate structure of the Early Intake Dam and damage to the Moccasin Creek bypass pipe.

The SFPUC anticipates that both short- and long-term capital projects will be required to rebuild roads and complete repairs to damaged facilities. Total cost of damages is expected to be at least \$40 million; however, final costs will not be known until at least 2024. The SFPUC anticipates it will be able to pay such costs from reserves, revenues of the Power Enterprise and Water Enterprise, and/or proceeds of existing Power Enterprise and Water Enterprise bonds. The City has applied for federal and State disaster relief funding, and the SFPUC plans to seek reimbursement for qualified expenses.

## **THE POWER ENTERPRISE**

### **General**

The SFPUC has provided electricity services to retail customers and California irrigation districts since the 1920s in accordance with the terms of the Raker Act. Pursuant to the Raker Act, the City developed a system of hydroelectric facilities, transmission facilities and other electric utility infrastructure to serve its customers. See “THE HETCH HETCHY PROJECT.” The City also built and owns certain transmission and distribution facilities that are not part of the Hetch Hetchy Project. Since at least 1945, the SFPUC has purchased transmission and distribution services from PG&E through a FERC-approved wholesale agreement to transmit and deliver electricity to its City customers.

In 2005, as part of an agency-wide reorganization, the SFPUC created the Power Enterprise as a separate electric utility enterprise to complement the Water and Wastewater Enterprises. Although the Power Enterprise is functionally organized as a separate enterprise within the SFPUC’s overall structure, the Hetch Hetchy Project is operated as a combined water storage and conveyance and electric generation and transmission system. See also “INTRODUCTION – The San Francisco Public Utilities Commission and the Power Enterprise” and “THE HETCH HETCHY PROJECT.”

In 2016, the SFPUC began serving customers through CleanPowerSF, a Community Choice Aggregation program. Under CleanPowerSF, the SFPUC pools the electricity demands of San Francisco residents and businesses that are retail electric distribution customers of PG&E for the purpose of buying electricity on behalf of such customers. CleanPowerSF is a “Separate System” under the Indenture.

The Power Enterprise schedules, purchases, sells, transmits and distributes electricity to meet the needs of more than 6,000 retail and wholesale accounts, currently representing 19% of the total electricity consumed within San Francisco (with 58% provided by CleanPowerSF and the remaining 23% by PG&E and electricity service providers through a State-authorized direct access program). The Power Enterprise’s customers include:

- municipal departments, including the City’s fire houses, hospitals, municipal transit rail system, water and wastewater treatment facilities, SFO, recreational facilities, maritime facilities, public housing and City streetlights and traffic signals;



- the SFUSD;
- tenants in City-owned properties, including tenants of the Port and SFO;
- the Hunters Point Shipyard Phase I redevelopment project and tenants of TIDA on the former Naval Station Treasure Island and Yerba Buena Island;
- other new developments including Mission Rock and Pier 70;
- SF Housing Authority, Rental Assistance Demonstration projects; and
- commercial customers and developments including the Salesforce Transit Center in downtown San Francisco, and Digital Realty, a data center transferred from PG&E retail service to the Power Enterprise.

The Power Enterprise also owns, operates and maintains half of the streetlights in San Francisco and supplies electricity to the other half, which are owned and maintained by PG&E.

The Power Facilities include the power-related assets of the Hetch Hetchy Project, 25 solar arrays and two biogas facilities, transmission lines, and numerous distribution facilities. The Power Enterprise currently has 136 full-time positions, an operating budget of \$220.4 million for Fiscal Year 2023-24, and a capital budget of approximately \$41.9 million for power facilities and the power portion of combined water and power facilities. The Power Enterprise's revenues for Fiscal Years 2021-22 and 2020-21 were approximately \$185.0 million and \$155.7 million, respectively. Power Enterprise revenues currently support approximately 80% of the SFPUC's costs of operating the Hetch Hetchy Project, including maintenance and capital improvements relating to the Hetch Hetchy Project. See "THE HETCH HETCHY PROJECT – Hetch Hetchy Project Operations" and "FINANCIAL OPERATIONS."

### **Power Service in San Francisco**

San Francisco's electricity needs are met by four primary providers. CleanPowerSF is currently the largest supplier of electricity in San Francisco, serving approximately 58% of the total load within San Francisco. In addition, approximately 19% of the total load within San Francisco is currently supplied by the Power Enterprise, and the remaining 23% is supplied by PG&E and electricity service providers through a State-authorized direct access program. The above percentages include electricity usage for all of San Francisco and SFO, which is located outside San Francisco city boundaries in unincorporated San Mateo County and served by the SFPUC. In 2008, the City established a goal to have greenhouse gas ("GHG")-free electric service by 2030, to be realized in part by generating, deploying and procuring all of the SFPUC's electricity needs from renewable and zero-GHG electric energy sources. PG&E is currently the dominant provider of distribution services in San Francisco, with SFPUC owning the distribution system serving The Shipyard development (the Hunters Point Shipyard Phase I redevelopment project), and portions of the distribution system serving the Treasure Island and Yerba Buena Island development.

The SFPUC is commissioning and testing an SFPUC-owned transmission and electrical distribution facility along the Bayside of San Francisco, known as the Bay Corridor Transmission and Distribution ("**BCTD**") project, in support of the Power Enterprise's long-term business plan of owning in-city distribution to provide electric service to existing and future customers in San Francisco. The BCTD project consists of (i) a 230 kV underground transmission line, (ii) a 15 kv distribution system and (iii) a 75 megavolt-amperes 230/15 kV substation. The BCTD project is interconnected with PG&E at the Potrero Substation at 230 kV. The SFPUC will own the 230 kV transmission line from the Potrero Substation to the BCTD distribution substation, the Davidson Substation, where the voltage is transformed to 12.47 kV for delivery to customers. The BCTD will serve retail customers along the southeastern waterfront of San Francisco, including the Pier 70 development, the Mission Rock development, the Southeast Treatment Plant, the UCSF clinic and garage, the Mariposa pump station, the Southeast Community Center and the Water Enterprise's new City Distribution Division facility. The BCTD is expected to be on-line by the end of 2023.

## *Pacific Gas & Electric Company*

Incorporated in California in 1905, PG&E is a for-profit, investor-owned natural gas and electric utility company, with a service area in California that extends from Eureka in the coastal north to Bakersfield in the south, and from the Pacific Ocean in the west to the Sierra Nevada in the east, although portions of the area are served by other for-profit investor-owned utilities and municipally-owned utilities. PG&E moved its headquarters from San Francisco to Oakland, California in 2022. While PG&E is the largest provider of electric distribution services within San Francisco, the Power Enterprise and CleanPowerSF together now provide approximately 77% of the electricity consumed in San Francisco.

PG&E is regulated primarily by the CPUC and FERC. The CPUC has jurisdiction over the rates and terms and conditions of service for PG&E's retail electricity and natural gas distribution operations, electric generation, and natural gas transportation and storage. FERC has jurisdiction over the rates and terms and conditions of service governing PG&E's electric transmission operations, interstate natural gas transportation contracts and Wholesale Distribution Tariff (the "**Tariff**") services. The federal Nuclear Regulatory Commission oversees the licensing, construction, operation, and decommissioning of PG&E's nuclear generation facility. PG&E is also subject to the jurisdiction of other federal, State, and local governmental agencies in certain matters.

The SFPUC interfaces with PG&E in multiple ways, as described below.

- The Power Enterprise is a wholesale customer of PG&E for transmission and distribution services within San Francisco. In Fiscal Years 2021-22 and 2022-23, the Power Enterprise paid PG&E approximately \$22.3 million and \$29.0 million, respectively, for its distribution services. The Power Enterprise is also a customer of PG&E streetlight services, and currently pays PG&E approximately \$1.9 million per year to operate and maintain the 17,925 PG&E-owned streetlights in San Francisco. While the SFPUC pays PG&E directly for wholesale distribution services, it pays California Independent System Operator ("**CAISO**") tariffed "postage stamp" rates for transmission services on PG&E owned transmission lines. The Power Enterprise provides electricity for streetlights, traffic signals and certain unmetered loads in San Francisco. See "FINANCIAL OPERATIONS – Rate-Setting Process; Rates – *PG&E Retail Rates*" and "CERTAIN RISK FACTORS – Risks Related to Power Enterprise Operations and Facilities – *Interconnection Delays and Costs*."
- *Power Distribution, Metering and Billing for CleanPowerSF.* PG&E also provides metering, data transfer and billing services to CleanPowerSF, pursuant to State statute implemented through rules and regulations adopted and enforced by the CPUC. PG&E provides retail transmission and distribution services and consolidated billing services to CleanPowerSF customers. CleanPowerSF customers pay PG&E for all electric services charges (generation, transmission and distribution) and PG&E transfers customer payments received for CleanPowerSF electric generation service to the SFPUC.
- *Regulator.* The franchise agreements between the City and PG&E, approved by the Board of Supervisors on December 26, 1939, grant PG&E non-exclusive franchises to provide electric and gas service in San Francisco and authorize use of public rights-of-way in connection therewith. The City, including the SFPUC, regularly issues permits to PG&E for work on or use of City property to improve its systems. For example, PG&E is a permitted user of some of the SFPUC's watershed lands.
- *Competitor to Power Enterprise.* Neither the Raker Act nor PG&E's franchise agreements impose any limitations on the City's ability to serve retail electric customers. The SFPUC and PG&E compete to serve load and offer competing products. The Power Enterprise provides bundled electric services through the Power Enterprise's publicly owned utility and provides generation services through CleanPowerSF. Both business lines provide other services such as distributed energy resources, decarbonization and energy efficiency services.

PG&E filed for Chapter 11 bankruptcy on January 29, 2019, and subsequently emerged from bankruptcy on July 1, 2020. In connection with PG&E's bankruptcy, the City submitted a non-binding indication of interest to

PG&E to purchase substantially all of PG&E's electric distribution and transmission assets needed to provide retail electric service to all electricity customers within the geographic boundaries of San Francisco. The City subsequently submitted additional non-binding indications of interest to PG&E in September 2020 and May 2023. A transaction has not been consummated to date. The City remains interested in acquiring these assets from PG&E. For more information, see "THE PUBLIC UTILITIES COMMISSION – Proposed Transaction with Pacific Gas & Electric Company."

### ***Electric Service Providers (Direct Access)***

Direct access service in California was established following the restructuring of California's electric industry in 1998 through Assembly Bill 1890 (1996) ("AB 1890") and allows qualified large investor-owned utility customers to purchase their electricity directly from qualified suppliers through bilateral contracts, subject to utility-specific load caps. The investor-owned utility continues to be responsible for transmission and distribution under CPUC tariffs. None of the Power Enterprise's customers are eligible to participate in the State's direct access program as the program is only available to investor-owned utility retail customers.

### ***CleanPowerSF Service***

The Power Enterprise is responsible for the operation of CleanPowerSF, a Community Choice Aggregation program. Under CleanPowerSF, the SFPUC pools the electricity demands of many San Francisco residents and businesses that are retail electric distribution customers of PG&E for the purpose of buying electricity on behalf of such customers. CleanPowerSF, which currently serves over 380,000 accounts, gives residential and commercial electricity consumers in San Francisco a choice of having their electricity supplied from clean renewable sources, such as solar, wind, and geothermal, at competitive rates. CleanPowerSF offers three products: the default "Green" product comprised of at least 50% RPS-eligible renewable energy; the "SuperGreen" product comprised of 100% RPS-eligible renewable energy; and the "SuperGreen Saver" product comprised of 100% RPS-eligible renewable energy in which eligible low-income customers receive a 20% bill discount. As required by State law, CleanPowerSF is an opt-out program and customers can choose to use CleanPowerSF or stay with PG&E's existing generation service. Since the SFPUC began serving customers through CleanPowerSF in 2016, the program has maintained an approximately 96% participation rate, or an approximately 4% opt-out rate.

CleanPowerSF is a "Separate System" under the Indenture. CleanPowerSF cannot provide service to Power Enterprise customers; under State law, CCAs cannot operate within the service areas of local publicly owned electric utilities.

### ***Power Enterprise Service***

The Power Enterprise is responsible for the marketing, sale, transmission, and delivery of all the clean energy products produced by the Hetch Hetchy Project and other power produced by the SFPUC. The Power Enterprise balances that supply with purchases or sales to meet customer demand. The Power Enterprise distributes, meters, provides outage response and call center services and prepares the electric bills for its customers, comprised of City offices, facilities and their tenants, ranging from neighborhood police stations and fire houses, the Ferry Building, and City Hall, to SFO, Zuckerberg San Francisco General Hospital and Trauma Center, wastewater pumping and treatment facilities, the Regional Water System facilities, and the SFMTA. The Power Enterprise is also the full-service electricity provider to new developments like The Shipyard, The Bristol, and the Salesforce Transit Center. The Power Enterprise also provides gas and electric services to former Naval Station Treasure Island, by agreement with TIDA. See "– Power Enterprise Customers." The Power Enterprise operates and maintains many miles of distribution system to provide reliable electric service to its customers.

The Power Enterprise provides the full complement of electricity services to its customers, which includes implementing energy efficiency improvements and on-site renewable power generation, and operating programs to encourage customer actions like reducing usage on high demand days to help with system reliability, and rebates for customer investment in clean technology. The Power Enterprise has developed, owns and maintains 3.525 MW of rooftop solar projects. The Power Enterprise has also developed certain in-city solar generation and methane gas-fired co-generation facilities. See "– Power Supply Resources." The Power Enterprise owns, operates, manages and maintains approximately half of all streetlights and related circuitry throughout San Francisco.

The Power Enterprise’s operations and planning are guided by several policy objectives, including:

- Ensuring compliance with the Raker Act;
- Preserving the ability to operate, maintain, repair and improve SFPUC-owned facilities and providing safe and reliable electric service;
- Maximizing the value received from Hetch Hetchy Project electricity supply; and
- Continuing to support other valuable City and community goals, such as reducing the City’s carbon footprint, increasing the reliability of the City’s electricity supply, and encouraging conservation and sustainable technologies.

## Power Supply Resources

The Power Enterprise meets its customers’ electricity requirements with a combination of (1) generation from the SFPUC-owned Hetch Hetchy Project, (2) generation at renewable projects in San Francisco owned by the Power Enterprise and (3) market purchases. See “THE HETCH HETCHY PROJECT.”

The Power Enterprise portfolio is comprised of approximately 416.6 MW of renewable electricity generating capacity, as set forth in the following table, serving approximately 150 MW of retail load.

**TABLE 7**  
**POWER GENERATION RESOURCES**

### **Hetch Hetchy Project Large Hydro (96% of Total)**

| Powerhouse | Capacity (MW) | Units    |
|------------|---------------|----------|
| Holm       | 170           | 2        |
| Kirkwood   | 125           | 3        |
| Moccasin   | <u>110</u>    | <u>2</u> |
| Total      | 405           | 7        |

### **Other Renewable (4% of Total)**

| Source         | Capacity (MW)            |
|----------------|--------------------------|
| Solar (local)  | 8.5                      |
| Biogas (local) | <u>3.1<sup>(1)</sup></u> |
| Total          | 11.6                     |

<sup>(1)</sup> A majority of the current power generation is expected to be taken offline when the P3 Biogas Utilization Project is completed. See “– Solar, Biogas, Wind” below.  
Source: SFPUC.

### ***Solar, Biogas, Wind***

In addition to the generation resources of the Hetch Hetchy Project, the Power Enterprise has developed, owns, and maintains 3.525 MW of rooftop solar projects on property in San Francisco. Solar generation capacity is distributed among the 28 municipal solar installations listed in the following table.

**TABLE 8**  
**SOLAR GENERATION RESOURCES**

| Project                                    | Date Online | Location                | Output  |
|--------------------------------------------|-------------|-------------------------|---------|
| 1. Moscone Convention Center               | Mar. 2004   | 747 Howard St.          | 676 kW  |
| 2. Southeast Wastewater Treatment Plant    | Oct. 2005   | 750 Phelps St.          | 255 kW  |
| 3. Maxine Hall Neighborhood Medical Center | Dec. 2007   | 1301 Pierce St.         | 32 kW   |
| 4. North Point Wet-Weather Facility        | Dec. 2007   | 111 Bay St.             | 241 kW  |
| 5. City Distribution Division              | Dec. 2007   | 1990 Newcomb Ave.       | 134 kW  |
| 6. Chinatown Public Library                | Jan. 2008   | 1135 Powell St.         | 10 kW   |
| 7. San Francisco International Airport     | Mar. 2008   | Terminal 3              | 456 kW  |
| 8. MUNI Maintenance Yard                   | Oct. 2011   | 1095 Indiana St.        | 106 kW  |
| 9. Chinatown Public Health Center          | Nov. 2011   | 1490 Mason St.          | 24.5 kW |
| 10. Tesla Water Treatment Facility         | Mar. 2012   | Tracy, CA               | 32 kW   |
| 11. SFPUC Headquarters                     | Jun. 2012   | 525 Golden Gate Ave.    | 164 kW  |
| 12. Alvarado Elementary School             | Nov. 2012   | 625 Douglass St.        | 50 kW   |
| 13. MUNI Ways and Structures               | Sep. 2013   | 700 Pennsylvania Ave.   | 101 kW  |
| 14. Louise M. Davies Symphony Hall         | Mar. 2014   | 201 Van Ness Ave.       | 182 kW  |
| 15. North Beach Library                    | Jul. 2014   | 850 Columbus Ave.       | 11.7 kW |
| 16. Thurgood Marshall High School          | Jun. 2015   | 45 Conkling St.         | 87.3 kW |
| 17. SF City Hall                           | Jul. 2015   | 1 Carlton B Goodlett St | 82 kW   |
| 18. Cesar Chavez School                    | Mar. 2016   | 825 Shotwell St         | 53.7 kW |
| 19. Downtown High School                   | Aug. 2016   | 693 Vermont St.         | 47 kW   |
| 20. Starr King Elementary School           | Aug. 2019   | 1215 Carolina St.       | 32 kW   |
| 21. Burton High School                     | Dec. 2019   | 400 Mansell St.         | 141 kW  |
| 22. South Van Ness Ave.                    | Oct. 2020   | 49 South Van Ness Ave.  | 68 kW   |
| 23. SFPD Academy                           | Dec. 2020   | 350 Amber Drive         | 156 kW  |
| 24. Visitacion Valley Middle School        | Aug. 2021   | 1971 Visitacion Ave     | 98 kW   |
| 25. Opera House Solar                      | Jan. 2022   | 301 Van Ness Ave.       | 90 kW   |
| 26. Southeast Health Center                | Dec. 2022   | 2403 Keith St.          | 72 kW   |
| 27. Marina Middle School                   | April 2023  | 3500 Fillmore St.       | 52 kW   |
| 28. Alameda Creek Watershed Center         | July 2023   | Sunol, CA               | 71 kW   |

*Source: SFPUC.*

In addition, the Power Enterprise partnered with Duke Energy, a private solar developer, to build a large-scale, local solar facility on the SFPUC's Sunset Reservoir. The facility achieved commercial operation in November 2010. The Power Enterprise has entered into a long-term power purchase agreement for the output of this 5 MW Sunset Solar Generating Project. See "OBLIGATIONS PAYABLE FROM REVENUES – Power Purchase Agreements" and "– *Power Purchases.*"

The Power Enterprise expects to install additional solar assets as part of its solar portfolio. Generally, the Power Enterprise aims to install two-to-three new solar assets with 150-300 kW of output every Fiscal Year, subject to its ability to identify suitable rooftop space in a dense urban environment and buildings that can structurally support a roofing system that can accommodate a new solar electric system.

The SFPUC also operates two biogas generation facilities, located at the Wastewater Enterprise's Southeast and Oceanside Wastewater Treatment Plants, with a combined capacity of approximately 3.1 MW or approximately 1% of the Power Enterprise's aggregate generation capacity. Such facilities generate clean, renewable energy from the gas byproducts of the wastewater decomposition process. Currently, the biogas from the digesters at the Southeast Treatment Plant is used to produce heat and power to support a portion of the plant operation. The Wastewater Enterprise is currently pursuing a P3 Biogas Utilization Project intended to develop new facilities to treat and upgrade biogas from Southeast Treatment Plant digesters to natural gas quality and sell the biogas and related energy credits. Such sales would not be undertaken by the Power Enterprise or result in additional Power Enterprise Revenues. As a result of this change in end use of the biogas, the Wastewater Enterprise will require

additional power from Power Enterprise and natural gas from PG&E to replace that previously provided by the existing digester biogas, and to support a new Southeast Plant Biosolids Digester Facilities which is targeted for substantial completion in late 2027.

### ***Power Purchases***

The Power Enterprise supplements its resource portfolio with long-term and short-term power purchases to meet retail customer demand. The SFPUC has entered into several long-term power purchase agreements to help meet its electricity requirements:

- *Western Area Power Administration* – The SFPUC has entered into a long-term power agreement with the Western Area Power Administration (“WAPA”) wherein WAPA provides supplemental power and portfolio management services for customer needs on Treasure Island and Yerba Buena Island. Through the agreement, WAPA provides full load service and scheduling coordinator services for Treasure Island and Yerba Buena Island. The contract allocates a percentage of WAPA’s base resources and supplemental electricity to the SFPUC to meet the existing needs of Treasure Island and Yerba Buena Island. Additionally, the WAPA agreement provides for transmission access on the Central Valley Project Transmission System for such allocation. The contract expires on December 31, 2054.
- *Sunset Reservoir Photovoltaic* –The SFPUC has entered into an agreement with Duke Energy to finance, construct, own, operate and maintain a 5 MW solar photovoltaic generating plant on the rooftop of the SFPUC-owned North Storage Basin Reservoir and certain adjacent land on the Sunset Reservoir property and to sell all electricity generated by such project to the SFPUC through a 25-year power purchase agreement that expires in November 2035. The power purchase agreement provides that the SFPUC will purchase all electricity produced by the Sunset Solar Generating Project at specified contract prices. The contract provides an option for the SFPUC to buy the solar facility at a predetermined price after 15 full years from the actual commercial operation date (which occurred in November 2010) and upon the expiration of the agreement, all subject to the terms of the agreement.

When electricity from its owned generation resources and long-term purchased power are not sufficient to meet electricity demand, the Power Enterprise supplements its resources with medium- and short-term power purchases through month-ahead, day-ahead and spot purchases on the CAISO market. All market purchases are subject to established risk management practices and guidelines, including trading limits and counterparty credit requirements.

### **Wholesale Electricity Sales**

The Raker Act grants the City the right to develop generation as part of the Hetch Hetchy Project and to sell electricity for beneficial use, first to meet San Francisco municipal needs, then the Districts’ municipal and agricultural pumping needs, and finally for commercial purposes. The Raker Act does not limit the type of commercial end-use customer that SFPUC may supply; electricity may be sold to any retail/commercial end-use customer. However, such electricity may not be sold to a private corporation or individual for resale. Excess Hetch Hetchy Project electricity has generally been sold to other public utilities, the CAISO, and CCAs.

In 1988, the SFPUC entered into a long-term power sales agreement with the Districts. The SFPUC subsequently amended the terms of the agreement with each of the Districts. The agreement with MID was renegotiated in 2008 to remove the Power Enterprise’s obligation to provide firm power to MID and to modify MID’s rights to excess electricity from the Hetch Hetchy Project by requiring MID to pay reasonable prices for such electricity when available. The SFPUC’s agreement with MID expired on June 30, 2015, and was subsequently extended through December 31, 2017. In 2005, the SFPUC amended the terms of the agreement with TID. The amended agreement between the SFPUC and TID terminates the Power Enterprise’s obligation to provide TID firm power at below market costs. The SFPUC’s agreement with TID also expired on June 30, 2015, and was subsequently extended through December 31, 2017. Although the agreements with MID and TID have expired, they have not been terminated. See “FINANCIAL OPERATIONS – Rate-Setting Process; Rates – *Contractual Rate-*

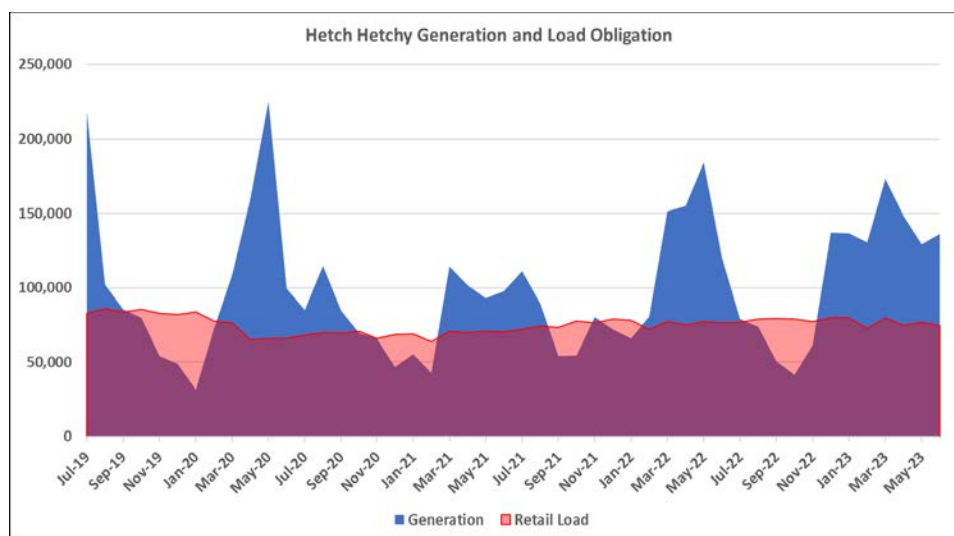
*Setting Actions.*” The SFPUC will continue to comply with the Raker Act by making hydroelectricity generated by the Hetch Hetchy Project available at cost to MID and TID for agricultural pumping and municipal loads after the expiration of the power sales agreement, as electricity is available. See “CERTAIN RISK FACTORS – Raker Act Requirements.” In recent years, neither MID nor TID have purchased hydroelectricity generated by the Hetch Hetchy Project. In the event the Districts renew their interest in such purchases, the SFPUC will prepare a rate, and provide electricity as it is available, consistent with Raker Act requirements.

The SFPUC previously entered into a long-term agreement with the Riverbank Local Redevelopment Authority (the “**Riverbank LRA**”) to provide firm power to the Riverbank LRA to serve electric load at the former Riverbank Army Ammunition Plant (the “**RAAP**”). The agreement expired in 1991; however, the SFPUC continued to provide firm service under the same terms and conditions. The Riverbank LRA has since mostly converted the RAAP to civilian and commercial uses, and the site is now known as the Riverbank Industrial Complex (the “**RIC**”). In 2019, the Riverbank LRA and the SFPUC agreed to a short-term term sheet specifying new rates and terms of service. The SFPUC is currently providing service to the Riverbank LRA for the RIC under a revised term sheet specifying, among other things, rates and annual rate increases through June 2025. Total electric sales to the Riverbank LRA in Fiscal Years 2019-20 and 2020-21 were approximately 5,567 MWh and 6,065 MWh respectively. This was expected to more than double with the addition of a new tenant to the RIC in mid-2021. Total electric sales to the RIC for Fiscal Years 2021-22 and 2022-23 were approximately 19,011 MWh, and 21,265 MWh, respectively. See “– Power Enterprise Customers – *Wholesale Customers.*”

### **Load and Electricity Supply Resource Management; Wholesale Electricity Trading**

The Power Enterprise manages Hetch Hetchy Project generation with market power purchases as needed to meet retail load in real time and by season to account for the variability of available hydroelectric generation. As a net-long generator, variation in annual generation is covered by fund balances which are replenished in normal- and high-precipitation years. Seasonal variability in hydroelectric generation is addressed through seasonal market power sales and purchases. In the second half of the calendar year, the Power Enterprise has historically purchased wholesale electricity to meet, on average, approximately 15% of its needs. During dry years, when less Hetch Hetchy Project generation is available, the Power Enterprise’s market exposure increases, historically by an additional 5% on average of its retail needs. See “THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation.”

The following chart shows the last four years of historical Hetch Hetchy Project generation and Power Enterprise customer demand on an annual basis.



Source: SFPUC.

The SFPUC has adopted an Energy Trading Risk Management Policy applicable to the wholesale purchases and sales of electricity by the SFPUC to balance loads and resources in the near-term. The policy sets parameters for trades that include guidelines for load forecasting, counterparty eligibility, transaction authorizations, documentation and reporting requirements, and other transaction limitations. See “THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation.”

## **Transmission and Distribution**

Since at least 1945, the SFPUC has purchased transmission and distribution services from PG&E through a FERC-approved wholesale agreement to transmit and deliver electricity to its City customers. The SFPUC currently purchases transmission service from PG&E under the CAISO tariff and distribution service under PG&E’s Tariff on file with the FERC. Although the SFPUC owns and operates transmission and distribution facilities within and outside of San Francisco, it lacks a comprehensive distribution system to serve its customers. The SFPUC uses the Tariff to serve almost all of its customers in San Francisco – largely City agencies and related public entities, City properties and tenants on those properties, and entities providing services on behalf of or in coordination with the City. In addition, the SFPUC uses the Tariff to serve other types of customers including the Salesforce Transit Center and the new development, The Shipyard. The SFPUC also serves or will serve other customers, including the developments at Pier 70 and Mission Rock, without using the Tariff.

See “DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION – Federal Law and Regulation.”

Current transmission and distribution rates are pursuant to the FERC-approved tariffed rates for transmission service through the CAISO Open-Access Transmission Tariff and distribution service through PG&E’s Tariff. The Power Enterprise’s adopted two-year budget through Fiscal Year 2022-23, and all financial projections, include the anticipated cost increases. The cost estimate is \$71.3 million for Fiscal Year 2023-24 and projected to increase on average 7.9% per year from Fiscal Year 2024-25 through Fiscal Year 2032-33.

### ***SFPUC-owned Transmission Service***

The SFPUC owns and maintains both 115 kV and 230 kV transmission lines extending from the generation units of the Hetch Hetchy Project. See “THE HETCH HETCHY PROJECT.” These transmission lines connect with the CAISO system and to two other balancing authorities: (i) the Balancing Authority of Northern California, which covers MID, and (ii) TID, which operates as its own balancing authority. See “DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION – The Power Enterprise’s Relationship to the CAISO.”

The SFPUC also provides transmission-level service to RIC via a tap from the SFPUC’s 115 kV transmission system located just north of the main RIC site. The SFPUC service to SFO is also at transmission level via two SFPUC substations connected to PG&E-owned transmission lines. In addition, the Harry Tracy Plant and Crystal Springs Pump Station receive SFPUC transmission level service connected through switchgear to PG&E-owned transmission lines. All of these customers are located outside the geographic boundaries of San Francisco.

### ***In-City Distribution***

PG&E owns and operates most of the electric distribution infrastructure within San Francisco and, except for Trans Bay Cable, PG&E also owns all of the high-voltage transmission lines entering San Francisco. The Power Enterprise serves customers through City-owned distribution networks at large City-owned properties (for example, properties operated by the Port, SFMTA, and the SFPUC’s water treatment and wastewater facilities). The Power Enterprise has completed the installation of additional distribution facilities to serve new retail customers at The Shipyard, the early phases of the Treasure Island and Yerba Buena Island redevelopment project, and at the Salesforce Transit Center. The SFPUC distribution facilities (lines and switchgear) directly interconnect to PG&E’s distribution network, but they are not adequate to provide service to all SFPUC customers.

Through an agreement with TIDA, the Power Enterprise also maintains the existing electric distribution system at the former Naval Station Treasure Island, on behalf of TIDA. The existing system on the property was



installed and owned by the United States Navy and transferred to TIDA pursuant to a memorandum of agreement between TIDA and the Navy. In an agreement with the Navy, the California Department of Transportation (“Caltrans”) and TIDA, Caltrans installed two electric submarine cables from Oakland to Treasure Island. In an agreement with TIDA, the SFPUC paid Caltrans for the installation of the cables subject to reimbursement and has the right to take title to the submarine electric cables which provide electricity to Treasure Island from the East Bay. TIDA has entered into a development agreement for the redevelopment of the property, which includes construction of new utility infrastructure and will transfer to the SFPUC the new utility infrastructure after the facilities are inspected and accepted by the City through the street dedication process with the Board of Supervisors. Until the assets are transferred to the SFPUC through such dedication process, the SFPUC may serve permanent customers using the new infrastructure and facilities through a license agreement between the developer and the SFPUC. Under a license agreement, the developer will continue to own the substructures and the SFPUC will own and maintain the electrical facilities within the substructures. The SFPUC is currently serving new customer accounts utilizing the license method.

### **Operational Control**

The Power Enterprise plans for and operates within resource adequacy, RPS, and other retail regulatory requirements for peak demand of 160 MW and an annual electricity requirement of 1,000,000 MWh of retail load. The Power Enterprise provides scheduling services on a non-stop basis. Electricity supplies are firm and shaped to retail loads with market purchases and sales (at hourly, daily, monthly and longer term periods). Scheduling coordinator services and certain federal reliability requirements are independent of sales volumes, strategy and retail/wholesale mix. See “DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION – Federal Law and Regulation.” Power Enterprise staff handles trading, scheduling, settlements, risk management, and long-term resource planning with capacity largely independent of sales volumes, strategy, and retail/wholesale mix.

In Fiscal Year 2020-21, due primarily to the impacts of the COVID-19 pandemic, total metered load (including Treasure Island and Riverbank LRA) declined to approximately 842,874 MWh, with a peak demand of 118 MW. In Fiscal Year 2021-22, total metered load increased to approximately 925,800 MWh, with a peak demand of 137 MW. In Fiscal Year 2022-23, total metered load increased to approximately 945,946 MWh, with the peak demand remaining at 137 MW.

### **Power Enterprise Customers**

The Power Enterprise’s retail service territory provides it with a monopoly franchise similar to those enjoyed by other public utilities, but with atypical geographic boundaries. Except for a few large customers, most of the Power Enterprise’s retail customers are directly interconnected to PG&E’s distribution network. See “– Transmission and Distribution – *In-City Distribution.*” Most Power Enterprise retail customers are entities affiliated with the City or are located on City property. Many City departments currently served by the Power Enterprise have been served by the City and/or the SFPUC (or its predecessor) for decades, in many cases since 1923. The ability of such customers to switch to service provided by another utility in the area is limited and generally would not result in cost savings or service improvements for such customers. Specifically, PG&E’s ability to serve customers in San Francisco is constrained by its non-exclusive franchise agreement with the City and the Power Enterprise’s competitive cost-of-service, which is currently below PG&E’s cost-of-service.

The following table shows the total number of electric service accounts maintained by the Power Enterprise from Fiscal Years 2018-19 to 2022-23 by customer category.

**TABLE 9**  
**POWER ENTERPRISE ELECTRIC SERVICE ACCOUNTS**  
**BY CUSTOMER CATEGORY**  
**FISCAL YEARS 2018-19 TO 2022-23**

|                                      | <u>2018-19</u> | <u>2019-20</u> | <u>2020-21</u> | <u>2021-22</u> | <u>2022-23</u> |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Retail and Other <sup>(1)(2)</sup>   | 2,209          | 2,526          | 3,858          | 3,551          | 4,688          |
| City Agencies                        | 1,499          | 1,512          | 1,489          | 1,522          | 1,528          |
| Moccasin/Riverbank LRA               | 37             | 37             | 36             | 35             | 38             |
| Modesto/Turlock Irrigation Districts | 2              | 2              | 2              | 2              | 2              |
| <b>Total Accounts</b>                | <b>3,747</b>   | <b>4,077</b>   | <b>5,385</b>   | <b>5,110</b>   | <b>6,256</b>   |

<sup>(1)</sup> Other customers include commercial and residential retail, and quasi-municipal customers such as Moscone tenants, Exploratorium, Yerba Buena Gardens and SFUSD.

<sup>(2)</sup> Decrease in accounts from Fiscal Year 2020-21 to 2021-22 due primarily to corrections to the customer type made during a transition to the Power Enterprise's new billing system. Increase in accounts from Fiscal Year 2021-22 to Fiscal Year 2022-23 due primarily to new accounts from affordable housing units.

Source: SFPUC

The following table presents the Power Enterprise's annual electricity sales for Fiscal Years 2018-19 to 2022-23 and shows major municipal and retail customers.

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**TABLE 10**  
**ANNUAL ELECTRICITY SALES**  
**FISCAL YEARS 2018-19 TO 2022-23**

|                                                                           | <b>Annual Electricity Sales (MWh)</b> |                  |                |                |                |
|---------------------------------------------------------------------------|---------------------------------------|------------------|----------------|----------------|----------------|
|                                                                           | <b>2018-19</b>                        | <b>2019-20</b>   | <b>2020-21</b> | <b>2021-22</b> | <b>2022-23</b> |
| <b>Municipal Customers<sup>(1)</sup></b>                                  |                                       |                  |                |                |                |
| San Francisco International Airport (incl. tenants)                       | 311,460                               | 300,299          | 267,514        | 278,622        | 279,902        |
| Municipal Transportation Agency                                           | 105,990                               | 93,852           | 68,289         | 92,728         | 95,854         |
| SFPUC – Wastewater Enterprise                                             | 65,699                                | 61,390           | 59,120         | 56,417         | 66,015         |
| Administrative Services Agency                                            | 89,408                                | 84,438           | 74,966         | 67,962         | 69,139         |
| Department of Public Health                                               | 65,570                                | 66,439           | 64,491         | 64,380         | 63,108         |
| SFPUC – Water Enterprise                                                  | 54,363                                | 50,737           | 47,808         | 49,155         | 42,942         |
| San Francisco Unified School District                                     | 30,608                                | 27,933           | 21,723         | 30,955         | 30,421         |
| Recreation and Parks Department                                           | 15,358                                | 14,514           | 12,535         | 14,175         | 14,277         |
| San Francisco Housing Authority                                           | 7,496                                 | 6,337            | 5,961          | 5,890          | 5,475          |
| City Owned Parking Garages                                                | 10,210                                | 7,797            | 6,479          | 6,926          | 7,359          |
| Port of San Francisco <sup>(2)</sup>                                      | 11,898                                | 10,073           | 7,288          | 14,199         | 15,180         |
| <b>Retail</b>                                                             |                                       |                  |                |                |                |
| Treasure Island <sup>(3)</sup>                                            | 12,416                                | 9,786            | 9,713          | 10,381         | 11,385         |
| Hunters Point Shipyard Redevelopment – Phase 1 Development <sup>(4)</sup> | 3,142                                 | 2,909            | 3,116          | 3,303          | 3,394          |
| Salesforce Transit Center <sup>(4)</sup>                                  | 4,257                                 | 6,373            | 6,218          | 6,400          | 7,359          |
| <b>Other Municipal and Retail<sup>(5)</sup></b>                           | <b>217,054</b>                        | <b>203,399</b>   | <b>191,835</b> | <b>195,306</b> | <b>210,592</b> |
| <b>Wholesale</b>                                                          |                                       |                  |                |                |                |
| Turlock Irrigation District                                               | --                                    | --               | --             | --             | --             |
| Modesto Irrigation District                                               | --                                    | --               | --             | --             | --             |
| Riverbank LRA                                                             | 6,594                                 | 5,641            | 6,065          | 19,011         | 21,265         |
| Western Systems Power Pool                                                | 14,124                                | 91,872           | --             | --             | --             |
| <b>Total<sup>(6)</sup></b>                                                | <b>1,025,646</b>                      | <b>1,043,792</b> | <b>853,121</b> | <b>915,810</b> | <b>943,667</b> |

(1) Includes some quasi-municipal customers, such as San Francisco Unified School District.

(2) Excludes tenants.

(3) Customers are tenants of TIDA and federal agencies. Excludes tenants paying a flat rate for combined utilities.

(4) Includes construction and post-construction/occupancy.

(5) Includes other City departments, Port tenants, Moccasin and miscellaneous residential and commercial accounts.

(6) Totals may not add due to rounding.

Source: SFPUC.

Significant load decreases across many customers began in April 2020 following the issuance of stay-at-home orders relating to the COVID-19 pandemic. Loads were significantly depressed in Fiscal Year 2020-21, although some loads showed signs of recovery. Impacts ranged from mild/none (e.g., Department of Public Health), to moderate (e.g., SFO), to severe (e.g., SFMTA, convention centers (convention center electricity sales included within Administrative Services Agency and Other Municipal and Retail)). Load recovery in Fiscal Years 2021-22 and 2022-23 has also been uneven, with certain customers showing a rapid rate of recovery, for example, the Port's shoreside power for cruise ships and SFUSD, and others such as SFO still significantly lower compared to the pre-COVID-19 pandemic period. The SFPUC anticipates that most power sales will return to pre-pandemic levels in Fiscal Year 2025-26. Some reductions may be permanent as the local economy shifts to a post-pandemic "new normal" with more remote work and shifts in the demand for City services. Pursuant to the 2024 Financial Plan, the SFPUC projects that sales to existing power customers will stabilize at approximately 98% of their pre-pandemic usage.

### ***Municipal Customers***

- San Francisco Public Utilities Commission: The Power Enterprise supplies electricity to the SFPUC Water Enterprise and Wastewater Enterprise. See “THE PUBLIC UTILITIES COMMISSION – Organization, Purposes and Powers.”
- San Francisco International Airport: SFO is the principal commercial service airport for the San Francisco Bay Area. According to data for calendar year 2019 from the Airports Council International, SFO ranked seventh in the United States in terms of passengers and 16th in the United States in terms of air cargo tonnage. In 2021, SFO ranked 17th in the United States in terms of both passengers and air cargo tonnage, according to the Airports Council International. According to United States Department of Transportation statistics, SFO is also a major origin and destination point (14<sup>th</sup> in the United States in fiscal year 2021-22). Passenger enplanements and deplanements at SFO grew from approximately 39.7 million in fiscal year 2010-11 to approximately 57.4 million in fiscal year 2018-19, before dropping to 40.5 million in fiscal year 2019-20 and 13.7 million in fiscal year 2020-21 and recovering to 34.8 million in fiscal year 2021-22.
- San Francisco Municipal Transportation Agency: The SFMTA is an enterprise department of the City responsible for the management of all ground transportation in San Francisco. The SFMTA has oversight over Muni, as well as bicycling, paratransit, parking, traffic, walking, and taxis. Muni is one of America’s oldest public transit agencies, the largest in the Bay Area, and eighth largest system in the United States. During the five-year period from fiscal year 2018 through fiscal year 2022, annual Muni ridership varied between approximately 62 million and 225 million boardings.
- San Francisco Unified School District: The San Francisco Unified School District is the sixth largest school district in California. SFUSD operates 66 elementary schools serving transitional kindergarten through grade five, six alternative configured schools serving transitional kindergarten through grade eight, 13 middle schools serving grades six through eight, 14 high schools serving grades nine through twelve, 13 early education schools, three continuation/alternative schools and six county schools. For fiscal year 2022-23, SFUSD had enrollment of approximately 50,013 students (not including county schools).
- Other City Departments: In addition to the departments described above, the Power Enterprise serves other City departments, including but not limited to City Hall, the Port, the San Francisco Public Library, the San Francisco Police Department, the San Francisco Fire Department, and also serves the San Francisco Housing Authority and the Community College District of San Francisco.
- City Tenants: The Power Enterprise serves customers who are tenants on City property, including at SFO and the Port.

### ***Wholesale Customers***

- The Districts: TID and MID, both established in 1887, are publicly owned irrigation districts in California that also provide retail electricity directly to homes, farms and businesses. The Districts were both organized under the Wright Act and operate under the provisions of the California Water Code as special districts. TID provides electric service within its 662 square mile service area to over 102,900 residential, commercial, industrial and other customers, and supplies water for irrigation use within its boundaries. MID provides electric service within its 160 square mile service area to over 131,600 residential, commercial, industrial and other customers, supplies water for irrigation use in a portion of Stanislaus County and owns and operates a water treatment plant which supplies treated domestic water on a wholesale basis to the City of Modesto. Although the Power Enterprise has long-term power sales agreements with the Districts that expired in 2017, the agreements have not been terminated. See “– Wholesale Electricity Sales.”
- Riverbank Local Redevelopment Authority: The Riverbank LRA has converted the former RAAP to civilian and commercial uses. The former RAAP, now referred to as the RIC, is located at the southeastern edge of the City of Riverbank, five miles north of the City of Modesto and consists of approximately 673,000 square feet of buildings located on 173 acres. The SFPUC provides electric service to the Riverbank LRA for the RIC, and the

Riverbank LRA and the SFPUC are developing agreements to continue SFPUC service as RIC's electric load is expanding, exceeding 50 MW in the next few years. See "– Wholesale Electricity Sales."

- **Western Systems Power Pool:** The Western Systems Power Pool (the "**WSPP**") is a group of energy buyers and sellers who maintain an agreement that provides standard terms and conditions for power transactions to facilitate trading opportunities and manage power delivery and price risk. The current WSPP agreement, effective June 28, 2020, is the most commonly used standardized power sales contract in the electric industry. It is regularly modified and approved by FERC and used by jurisdictional and non-jurisdictional entities. WSPP parties regularly enter agreements using some or all of the WSPP standard terms and adding additional terms as required for particular transactions. Many public entities are members of the WSPP, which allows the Power Enterprise to efficiently sell excess Hetch Hetchy Project electricity to Raker Act-eligible entities, such as the Districts and the California CCAs.

The Power Enterprise may purchase or sell energy with different market entities through the WSPP and directly with the CAISO. During periods in which the Hetch Hetchy Project generates electricity in excess of the amount necessary to satisfy the Power Enterprise's retail and wholesale obligations, the Power Enterprise may sell such excess to counterparties eligible under the provisions of the Raker Act through the WSPP. The SFPUC performs verification processes regularly to update the qualified counterparties in order to comply with the Raker Act. Any excess or shortage thereafter is sold to or purchased from the CAISO. During Fiscal Years 2020-21 and 2021-22, the Power Enterprise purchased and sold nominal amounts of power through the WSPP. In contrast, power purchases through the CAISO were \$5.3 million and \$7.1 million in Fiscal Years 2020-21 and 2021-22, respectively, while sales of excess electricity through the CAISO were \$13.4 million and \$28.6 million, respectively.

### ***Commercial Customers***

- **Hunters Point Shipyard Phase 1:** A redevelopment project currently under construction, the Hunters Point Shipyard Phase 1 is entitled for 1,400 residential units. SFPUC has constructed facilities to serve this development, and will own, operate and maintain the distribution system as public utility infrastructure is installed and dedicated to the City.

- **Treasure Island:** Under Navy control since 1941, the former Naval Station Treasure Island was decommissioned in the 1990s. The property includes both Treasure Island and Yerba Buena Island, totaling approximately 575 acres with access from Highway 80 off the Bay Bridge. In 1997, the City created a non-profit public benefit corporation, TIDA, to act as a single entity focused on reuse and conversion of former Naval Station Treasure Island. Since that time, under agreements with the Navy, TIDA has assumed maintenance and operation of the property, excluding portions that were transferred to the United States Coast Guard, the United States Department of Labor, or retained by the Navy. TIDA has established both residential and commercial tenancies in existing facilities, with a current resident population over 2,500. TIDA has entered into a memorandum of agreement with the Navy providing for transfer of the property, on a phased basis, subject to Navy remediation of hazardous materials. The SFPUC operates and maintains the existing water, wastewater, gas, and power distribution systems on Treasure Island pursuant to agreement with TIDA, subject to receiving full compensation from TIDA for those services. TIDA sets rates, fees and charges for its tenants and the federal agencies under agreement with the Navy. TIDA and the City have also entered into agreements with the Treasure Island Community Developers, a for-profit development company, to redevelop the property, with entitlements for 8,000 residential units, and commercial development. As of 2023, approximately 1,080 new residential units have been constructed and are receiving power from the Power Enterprise. Unlike the legacy TIDA facilities which the SFPUC serves under agreement with TIDA, new redevelopment customers are served by SFPUC-owned assets and charged SFPUC standard retail rates.

- **Salesforce Transit Center:** The Transbay Joint Powers Authority ("**TJPA**") is constructing a new multi-modal regional transportation center, a downtown rail extension, bus ramps, bus storage facility, and related facilities (collectively referred to as the "**Salesforce Transit Center**"). Phase 1, which included the creation of a new, 1,000,000-square-foot transit center, was completed in 2018. TJPA is currently starting its design for Phase 2 of the Salesforce Transit Center program, which includes construction of the Downtown Rail Extension, including a new Fourth and Townsend Street Caltrain station; completion of the Salesforce Transit Center's train station,

including a pedestrian connection to BART and Muni; and a new intercity bus facility. The TJPA and the SFPUC entered into an electric service agreement for the Power Enterprise to be the primary provider of electric service to the Salesforce Transit Center, beginning January 2014 with no defined expiration date. The SFPUC anticipates that future train service into the Salesforce Transit Center will be electrified, which may result in increased load. See “FUTURE POWER SUPPLY AND DEMAND” and “CERTAIN RISK FACTORS – Uncertainties of Forecasting Future Load Growth.”

Under the City’s Administrative Code, all City projects, including projects managed by the successor to the San Francisco Redevelopment Agency, the Office of Community Investment and Infrastructure, must work with SFPUC to study the feasibility of the Power Enterprise providing power to the project. For example, in 2007 the Power Enterprise, working with the San Francisco Redevelopment Agency, performed a financial analysis to assess the feasibility of the Power Enterprise being the electricity provider to the new Hunters Point Shipyard redevelopment project. The results of the analysis guided the City’s decision that the Power Enterprise would be the power provider for Phase 1 of the development. The Power Enterprise expects to be the power provider for other phases of the Hunters Point Shipyard development and is working with developers and other City agencies as later phases are developed. Similar processes resulted in the Power Enterprise providing power to the Pier 70 Development and the Mission Rock Development.

### **Recent Factors Impacting Power Revenues**

Because most Power Enterprise customers are municipal departments, the Power Enterprise’s revenues vary in impact from recent economic trends which have reduced the residential and commercial population in San Francisco. For commercial and residential retail customers, as well as municipal functions which are exposed to such economic trends (such as the SFMTA and Moscone Convention Center), several factors have contributed to a decline in their electricity demand in recent years, including, but not limited to, certain developments in the local San Francisco economy. For example, there has been a general decline in San Francisco’s population in recent years due to, among other factors, business closures, worker migration out of San Francisco because of permissive remote work policies, a general decline in tourism, and unemployment concentrated recently in the tech-heavy information and professional and business services sectors, which can be attributable in some part to the COVID-19 pandemic. However, other customers, including the San Francisco Unified School District and the Port, have recovered to or exceeded their pre-COVID-19 usage levels as of 2022. See also “THE CITY AND COUNTY OF SAN FRANCISCO – *City Financial Challenges*,” “– Power Enterprise Customers,” “FUTURE POWER SUPPLY AND DEMAND – Projected Power Demand and Adequacy of Power Supply” and “CERTAIN RISK FACTORS – Customer Concentration.”

### **Security and Reliability**

The security and reliability of the nation’s electrical grid is regulated by FERC through agreement with the NERC. The SFPUC is a NERC-registered Generator Owner, Generator Operator, Transmission Owner, Transmission Operator, and Transmission Planner, and as such is subject to NERC’s mandatory and enforceable reliability standards (the “**NERC Reliability Standards**”). The SFPUC ensures the secure and reliable operation of its electric system, and compliance with the NERC Reliability Standards, by having systems, processes, and trained staff in place to avoid, and if necessary, mitigate operating emergencies. These systems include a SCADA system providing 24/7 monitoring and control functions to NERC-certified system operators, and data sharing functions with interconnected transmission systems to enhance situational awareness and interconnection-wide preparedness. The secure and reliable operation of the Hetch Hetchy Project system is maintained by following a well-defined set of mandatory rules established by the NERC Reliability Standards, which the SFPUC implements through its own operating procedures, in coordination with other interconnected systems. The SFPUC’s procedures provide its trained personnel with pre-planned processes for event reporting, back-up control center operations, system restoral, emergency operations, and contingency analysis and planning that can be executed in coordination with other entities. The security and reliability of the Hetch Hetchy Project, and compliance with the NERC Reliability Standards, is achieved through this application of tools, processes, and trained staff.

## FUTURE POWER SUPPLY AND DEMAND

### Projected Power Demand and Adequacy of Power Supply

The Power Enterprise develops five-year forecasts of growth in electricity sales to its customers based on a combination of known new construction projects, expansion of existing service and general projected load growth. Included in these forecasts are the Power Enterprise's adopted budget for Fiscal Years 2023-24, the 2024 Financial Plan and current budget and planning assumptions for the remaining forecast period. The Power Enterprise anticipates electricity sales to current and new customers will increase over the next five years.

**TABLE 11**  
**POWER ENTERPRISE**  
**PROJECTED LOAD GROWTH AND POWER SUPPLIES (MWH)**  
**FISCAL YEARS 2023-24 TO 2027-28**

|                                                 | <u>2023-24</u>   | <u>2024-25</u>   | <u>2025-26</u>   | <u>2026-27</u>   | <u>2027-28</u>   |
|-------------------------------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Projected Power Load Sales<sup>(1)</sup></b> |                  |                  |                  |                  |                  |
| Current Customers                               | 923,203          | 947,100          | 968,469          | 985,646          | 999,894          |
| Redevelopment – New Customers <sup>(2)</sup>    | 18,963           | 53,402           | 80,067           | 121,641          | 139,531          |
| Other – New Customers <sup>(3)</sup>            | 8,346            | 22,688           | 41,075           | 43,012           | 43,154           |
| <b>Total Projected Retail Power Sales</b>       | <b>950,512</b>   | <b>1,023,190</b> | <b>1,089,611</b> | <b>1,150,300</b> | <b>1,182,579</b> |
| Riverbank LRA                                   | 22,261           | 22,200           | 22,200           | 22,200           | 22,200           |
| Contract/Market Sales <sup>(4)</sup>            | 454,201          | 434,863          | 412,737          | 364,162          | 352,917          |
| <b>Total Projected Wholesale Power Sales</b>    | <b>476,462</b>   | <b>457,063</b>   | <b>434,937</b>   | <b>386,362</b>   | <b>375,117</b>   |
| <b>Projected Power Supply</b>                   |                  |                  |                  |                  |                  |
| Hetch Hetchy Generation                         | 1,224,103        | 1,234,616        | 1,234,616        | 1,245,987        | 1,269,995        |
| Sunset Solar Generating Project                 | 6,607            | 6,603            | 6,600            | 6,597            | 6,593            |
| Energy Purchases <sup>(5)</sup>                 | 280,194          | 300,425          | 348,709          | 353,096          | 352,063          |
| <b>Total Projected Power Supply</b>             | <b>1,510,904</b> | <b>1,541,644</b> | <b>1,589,925</b> | <b>1,605,680</b> | <b>1,628,651</b> |

(1) Fiscal Year 2023-24 projections based on adopted budget for Fiscal Year 2023-24. Fiscal Years 2024-25 through 2027-28 projections based on budget and planning assumptions in 2024 Financial Plan.

(2) "Redevelopment – New customers" includes Hunter's Point, Salesforce Transit Center, Alice Griffith, Pier 70 Historic Core, Pier 70 Forest City, Mission Rock, Potrero-Hope SF, Sunnysdale-Hope SF, UCSF Block 34, and new Treasure/Yerba Buena Island load.

(3) "Other – New Customers" includes City departments and other retail or housing customers that are outside of the redevelopment areas.

(4) "Contract/Market Sales" are all sales of excess Hetch Hetchy Project generation after meeting retail load requirements. The availability of Hetch Hetchy Project generation depends on hydrological conditions. Contract/Market Sales forecasts are based on Average Annual Hydrological Conditions. See "THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation."

(5) "Energy Purchases" are needed to shape the supply to the demand, resulting in Total Projected Power Supply exceeding Total Projected Retail Power Sales.

Source: SFPUC.

The Power Enterprise meets its electricity delivery obligations through a portfolio of demand management and supply-side resources consistent with City policies and best utility practices. The Power Enterprise anticipates addressing any increases in retail electricity sales through a combination of energy efficiency measures, Hetch Hetchy Project generation as available, and supplemental market purchases, each as reflected in the Power Enterprise's current five-year forecast. See "CERTAIN RISK FACTORS – Uncertainties of Forecasting Future Load Growth."

## POWER ENTERPRISE CAPITAL PROGRAM

### Capital and Financial Planning Process

The SFPUC's long-term capital and financial planning is performed on an annual rolling 10-year forward-looking basis. The SFPUC prepares a 10-year capital plan for each of its enterprises, as required by the Charter. The 10-year capital plan serves as the basis for the development of the annual 10-year financial plan. Proposed long-term capital programs, projects and investments, and related costs are included in the 10-year financial plan. Consistent with the Charter, updates to the 10-year capital plan and 10-year financial plan are generally reviewed at least annually and adopted by the Commission each February. The 10-year financial plan provides estimated rate impacts of projected capital and operating spending and assures compliance with the SFPUC's adopted financial policies, including its debt service coverage and fund balance reserve policy requirements.

The 10-year capital plan is not a budget and is not "appropriated" like a budget. The annual capital programs can be revised during the development of the budget and final projects, costs and totals for specific capital improvements to be financed can change. Consequently, even though the annual budgets passed are based on the 10-year capital plan, they may occasionally differ from it.

### Financing of Capital Program

On February 14, 2023, the Commission adopted the 10-year capital plan for Fiscal Years 2023-24 through 2032-33 (the "**2024 Capital Plan**"), totaling approximately \$8.788 billion. Pursuant to the 10-year financial plan for Fiscal Years 2023-24 through 2032-33 (the "**2024 Financial Plan**"), which is based on the 2024 Capital Plan and which was also adopted on February 14, 2023, approximately \$1.572 billion has been allocated to Hetch Hetchy Water and Power, with approximately \$441.21 million allocated to Hetch Hetchy Water and \$1.13 billion allocated to the Power Enterprise over the 10-year period.

The 2024 Capital Plan further projects that revenue funding over such period will account for \$196.74 million of project funding and total debt funding will account for \$1.38 billion of project funding. Of such debt funding amount, \$934.48 million is projected to be allocated to Power Enterprise debt and \$441.21 million is projected to be allocated to Water Enterprise debt. See "FORWARD-LOOKING STATEMENTS."

The following table sets forth the projected sources of funds for the first five years of the Power Enterprise's capital improvement program as set forth in the 2024 Capital Plan. The following table does not include the projected sources of funds allocable to the Water Enterprise.

**TABLE 12**  
**POWER ENTERPRISE CAPITAL IMPROVEMENT PROGRAM**  
**FUNDING SOURCES<sup>(1)</sup>**  
**FOR FISCAL YEARS ENDING JUNE 30**  
**(IN THOUSANDS)**

| <b>Appropriations</b>                   | <b>2024</b> | <b>2025</b> | <b>2026</b> | <b>2027</b> | <b>2028</b> | <b>Total</b> |
|-----------------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Power Enterprise Debt <sup>(2)</sup>    | \$34,877    | \$137,270   | \$158,624   | \$155,084   | \$116,458   | \$602,312    |
| Power Enterprise Revenue <sup>(3)</sup> | 7,015       | 7,811       | 13,029      | 20,665      | 20,665      | 69,185       |
| Total Sources                           | \$41,892    | \$145,081   | \$171,653   | \$175,749   | \$137,123   | \$671,497    |

<sup>(1)</sup> Amounts are based on anticipated appropriations and are projections from the Power Enterprise 2024 Capital Plan. Actual results may differ materially from these projections. See "FORWARD-LOOKING STATEMENTS."

<sup>(2)</sup> Consists of Power Enterprise revenue bonds and Commercial Paper Notes.

<sup>(3)</sup> Includes non-operating revenues, such as revenues from the licensing of street poles for installation of distributed antenna system equipment, cap-and-trade auctions, and the sale of Low Carbon Fuel Standard ("LCFS") credits allocable to the Power Enterprise.

Source: SFPUC.



## **2024 Capital Plan Projects**

The 2024 Capital Plan consists of projects that are Power Enterprise Projects, Hetch Hetchy Water Infrastructure Projects, Hetch Hetchy Power Infrastructure Projects, and Hetch Hetchy Joint Water and Power Infrastructure Projects, which are further described below. The following descriptions include projected capital spending for these project categories pursuant to the 2024 Capital Plan; however, actual spending may differ from the amounts shown as the SFPUC retains broad authority to prioritize and substitute projects to meet its needs at any time.

### ***Power Enterprise Projects***

*Streetlights.* The 2024 Capital Plan includes approximately \$37.2 million for streetlights located in San Francisco. Specifically, funds will be spent for various street lighting improvements, replacement and repairs, including engineering and construction costs.

*Renewable Generation.* The 2024 Capital Plan includes approximately \$10.0 million for renewable generation projects, including the planning, development and implementation of new electricity generation resources to provide clean, local generation.

*Transmission/Distribution/Alternative Transmission.* The 2024 Capital Plan includes approximately \$538.4 million for transmission/distribution projects, including (i) approximately \$141.6 million on distribution interface-redevelopment projects, (ii) approximately \$146.6 million on the SFO substation improvements, which include upgrading existing substations to meet the airport's demand growth, and (iii) approximately \$105.5 million on the Intervening Facilities project, which includes electrical distribution equipment to connect SFPUC customers to PG&E's existing distribution system; (iv) \$42.7 million for the in-city power asset acquisition analysis.

*Energy Efficiency.* The 2024 Capital Plan includes approximately \$10.0 million for energy efficiency projects, that will be spent on investments to reduce facility operating costs for General Fund and other Power Enterprise customers, improve system functionality and reduce the environmental impact of energy use.

### ***Hetch Hetchy Water Infrastructure Projects***

During the 10-year period of the 2024 Capital Plan, the Water Enterprise will invest \$185.6 million for improvements on the Hetch Hetchy Project. Funds will be spent on upcountry water projects such as Mountain Tunnel, which has been reclassified as a Water Enterprise-funded project, except for the Flow Control Facility, which is joint-funded (See “– *Hetch Hetchy Joint Power/Water Projects*” below), San Joaquin Pipeline Valve and Safe Entry project, and continued rehabilitation to the San Joaquin Pipeline to extend the life of the asset. These costs are expected to be 100% funded by the Water Enterprise.

### ***Hetch Hetchy Power Infrastructure Projects***

The 2024 Capital Plan includes approximately \$223.3 million for rehabilitation and upgrades to Hetch Hetchy Project powerhouses, including Moccasin Powerhouse rehabilitation project and upgrades to the bypass systems at Kirkwood and Moccasin powerhouses. This category includes rehabilitation of transmission lines/distribution systems and switchyards/substations.

### ***Hetch Hetchy Joint Power/Water Projects***

During the 10-year period of the 2024 Capital Plan, approximately \$568.1 million will be related to capital spending for upcountry joint assets, allocable 55% to the Power Enterprise and 45% to the Water Enterprise pursuant to the Water Supply Agreement. See “THE HETCH HETCHY PROJECT – Hetch Hetchy Project Operations – *General*.” The Power Enterprise's 55% allocable share of this capital spending totals \$312.4 million. Projects identified include replacements to support the infrastructure required for the operation and maintenance for the Hetch Hetchy Project's water- and power-related systems, including improvements to dam infrastructure, buildings and facilities improvements and new construction, road improvements, facility security and

communication projects. The largest of the joint power/water projects during the 2024 Capital Plan period is spending on dam rehabilitation and improvement projects, totaling \$274.9 million.

### **Environmental Considerations**

Projects undertaken by the SFPUC are generally subject to CEQA and certain projects involving the participation of federal agencies, including projects on federal land, are also subject to the NEPA. The San Francisco Planning Department, acting as lead agency under Chapter 31 of the City's Administrative Code, generally coordinates environmental review of SFPUC projects.

Under CEQA, a project that may have a significant effect on the environment and is to be carried out or approved by a public agency must comply with a comprehensive environmental review process, including the preparation of an Environmental Impact Report ("EIR"). The EIR reflects not only an independent technical analysis of the project's potential impacts, but also the comments of other agencies with some form of jurisdiction over the project and the comments of interested members of the public. Contents of the EIR include a detailed statement of the project's significant environmental effects; any such effects that cannot be avoided if the project is implemented; mitigation measures proposed to minimize such effects; alternatives to the proposed project; the relationship between local and short-term uses and long-term productivity; any significant irreversible environmental changes that would result from the project; the project's growth-inducing impacts; and a brief statement setting forth the agency's reasons for determining that certain effects are not significant and hence do not require discussion in the EIR. Before approving a project, the SFPUC must make findings on whether or how it can mitigate the significant environmental effects of the project. If the project requires mitigation, the SFPUC must adopt a mitigation monitoring plan to determine whether the mitigation is carried out during project implementation. If the SFPUC determines that the project itself will not have a significant effect on the environment, it may adopt a written statement (called a negative declaration) to that effect and need not prepare an EIR. After deciding to approve or carry out a project, either following the EIR process or after adopting a negative declaration, the SFPUC must file notice of such determination.

Prior to the sale of bonds, the San Francisco Planning Department Environmental Review Officer will issue a "Planning Certificate" required under Proposition E. The Planning Certificate will identify the status of environmental review for each capital project to be funded under the proposed bond sale and the type of CEQA document either completed or to be completed for each project. CEQA compliance must be completed for each project prior to project approval or approval to award a construction contract to implement any project to be funded by the proposed bond sale.

Any action or proceeding challenging the SFPUC's determination must be brought within 30 days following the filing of such notice. Actions have been, and in the future may be, filed against the SFPUC challenging a project's compliance with CEQA, including the adequacy of the EIR and other environmental documents, for particular projects. If an action challenging the SFPUC's compliance with CEQA is successful, the particular project could be delayed, revised, suspended or canceled. CEQA also contains a number of exemptions, which the SFPUC uses for its projects when appropriate.

As part of its regular planning and budgetary process, the San Francisco Planning Department gives careful attention to environmental considerations. All projects are evaluated under the SFPUC's environmental evaluation procedures, developed in compliance with federal and State laws and regulations, and City ordinances and Administrative Code procedures.

### **Climate Action Plan**

In September 2021, the City adopted a set of emissions reduction targets: achieve net-zero greenhouse gas emissions generated by the City by 2040 and reduce emissions associated with consumption of all goods and services in the City (regardless of where emissions originate) 80% by 2050. In December 2021, Mayor Breed released the City's Climate Action Plan (the "**Climate Action Plan**") detailing the actions needed to accomplish these targets, developed through a multi-agency and stakeholder process led by the San Francisco Department of Environment (the "**Department of Environment**"). The Climate Action Plan is a roadmap of goals, strategies and actions to achieve emission reductions across six sectors: energy supply, building operations, transportation and

land use, housing, responsible production and consumption, and healthy ecosystems. Key strategies include, but are not limited to, provision of 100% carbon-free energy, decarbonization of buildings, and increases in the public transit, active transportation, and vehicle electrification networks. In addition to reducing emissions to zero over the next 20 years, the Climate Action Plan strives to ensure all San Franciscans have the skills, knowledge, and resources to meet interconnected challenges that lie ahead, including climate change. To do so, the proposed strategies aim to leverage community strengths, advance racial and social equity, and provide critical benefits to the entire community. The Climate Action Plan includes sections on funding and investment, monitoring and reporting. The City also maintains a public-facing reporting mechanism to keep stakeholders and residents informed on progress made against performance metrics laid out in the Climate Action Plan. The Department of Environment contracted with the University of California, Berkeley, Center for Law, Energy & the Environment (the “CLEE”) to assess options for funding the equitable implementation of the Climate Action Plan. CLEE released its report entitled “Funding San Francisco Climate Action” in November 2022.

Pursuant to the Climate Action Plan, energy supply sector goals include achieving 100% affordable and reliable renewable electricity by 2025 and 100% renewable energy by 2040, which requires eliminating fossil fuels as a source of power generation. Strategies for achieving such goals include (i) supplying 100% greenhouse gas-free electricity to residents and businesses; (ii) investing in local renewable energy and energy resilience projects; (iii) designing and developing the reliable and flexible grid of the future; (iv) developing workforce capacity to deliver clean energy resources; and (v) planning for the equitable decommissioning of San Francisco’s natural gas system with plans for coordinated electrification. Actions taken by the Power Enterprise to implement such strategies include the continuation and expansion of programs and rates that provide low-income customers with renewable electricity; ensuring community and stakeholder engagement in program development and rate-setting; developing onsite solar on City-owned buildings and reservoirs based on emerging opportunities and SFPUC feasibility analysis; encouraging private sector investment in local renewable energy solutions by engaging in public advocacy, educating consumers about their options, and serving as a strategic partner; and championing clean energy installers participating in City-funded incentive programs that engage in workforce development.

## FINANCIAL OPERATIONS

### General

The SFPUC is a department of the City and, as such, the financial operations of the SFPUC’s three enterprises are included in the Annual Comprehensive Financial Report of the City and shown as enterprise funds. *The City’s Annual Comprehensive Financial Report is not incorporated by reference herein.*

*The following information is provided with respect to the Power Enterprise only and does not purport to reflect the financial position of the SFPUC or the City as a whole.*

**Basis of Accounting.** The accounts of Hetch Hetchy Water and Power are organized based on proprietary fund types and are included as enterprise funds of the City. The activities of the Power Enterprise are accounted for with a separate set of self-balancing accounts that comprise assets, deferred outflows, liabilities, deferred inflows, net position, revenues and expenses. The Power Enterprise fund accounts for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by laws or regulations that the activity’s costs of providing services, including capital costs (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service).

The financial activities of the Power Enterprise are accounted for on a flow of economic resources measurement focus, using the accrual basis of accounting in accordance with generally accepted accounting principles in the United States. Under this method, all assets and liabilities associated with operations are included on the statements of net position, revenues are recognized when earned, and expenses are recognized when liabilities are incurred. Operating revenues are defined as charges to customers and rental income.

The Power Enterprise applies all GASB pronouncements, as well as statements and interpretations of the Financial Accounting Standards Board, Accounting Principles Board Opinions, and Accounting Research Bulletins

of the Committee on Accounting Procedures issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

**City Budget Process.** The SFPUC's operating and capital budget preparation and approval is a part of a City-wide process. The SFPUC is one of several departments that prepare biannual budgets. The Commission reviews and approves the SFPUC's two-year budget, which is then submitted to the Mayor's Office for review. The Mayor then incorporates the proposed budget, with amendments, into the City-wide budget that is submitted to the Board of Supervisors for approval. Under the Charter, the Board of Supervisors may increase or decrease any proposed expenditure in the Mayor's budget so long as the aggregate changes do not cause the expenditures to exceed the total amount of expenditures proposed by the Mayor. The Charter further provides that the Mayor may reduce or reject any expenditure authorized by the Board of Supervisors except appropriations for bond interest, redemption or other fixed charges, subject to reinstatement of any such expenditure by a two thirds vote of the Board of Supervisors.

**City Services Auditor.** On November 4, 2003, voters of San Francisco adopted Proposition C, an ordinance that established the City Services Auditor ("CSA"), an audit function within the Office of the City Controller. Pursuant to the provisions of this ordinance, which have been incorporated into the Charter, the CSA has broad oversight authority and responsibilities including, but not limited to, (i) reporting upon level of effectiveness for City public services, (ii) auditing financial and management performance of City departments and functions, (iii) ensuring the financial integrity and improving the overall performance and efficiency of City government, and (iv) maintaining a whistleblower hotline to investigate upon reports of fraud, waste and abuse.

CSA has engaged HKA Global, Inc. and Yano Accountancy Corporation to conduct a three-phase performance audit of select revenue bonds issued by the SFPUC to determine whether revenue bond funds were spent in accordance with the stated purposes and permissible use of such bonds. The first phase included the audit of six series of revenue bonds issued by the SFPUC's Water and Wastewater Enterprises. In February 2022, CSA issued the audit report for the first phase, which concluded that the revenue bond expenditures for such bonds were spent appropriately, and made two recommendations that (i) the SFPUC coordinate with RBOC to determine the most effective method to comprehensively report project expenditures by funding source and uses of revenue bond proceeds, and (ii) the SFPUC comply with its policies regarding quality assurance audits. The SFPUC has since implemented both recommendations from the first phase audit report. The second phase included the audit of six series of revenue bonds issued by the SFPUC's Water, Wastewater and Power Enterprises. In August 2023, CSA issued the audit report for the second phase, which concluded that nearly all revenue bond expenditures were spent appropriately. The audit identified two contracts with expenditures totaling \$15.36 million (representing less than 1.5% of the audited expenditures) in which CSA determined that the SFPUC did not comply with preferred procurement practices. CSA made two recommendations: (i) that the SFPUC improve documentation controls over its procurement solicitation requirements, with which the SFPUC partially concurred, and (ii) that the SFPUC coordinate with RBOC to strengthen its monitoring activities on overhead rates on capital projects funded with revenue bond proceeds, with which the SFPUC did not concur. The third phase is currently ongoing and includes the audit of six series of revenue bonds issued by the SFPUC's Water, Wastewater and Power Enterprises. The SFPUC anticipates that the audit report for the third phase will be issued by July 2024.

**Financial Management Policies.** To support sound financial management practices during periods of instability and to ensure organizational accountability and disciplined decision making, and to maintain the highest practical credit ratings, the SFPUC conducted an extensive peer review study to compare the financial policies of other United States municipal utilities, analyze rating agency evaluations of financial policies and recommend changes to the SFPUC's existing financial policies. Based on this study, the Commission adopted in February and March 2017 a Debt Service Coverage Policy, a Capital Financing Policy and a Fund Balance Reserve Policy. The SFPUC subsequently revised its Debt Management Policies and Procedures, which the Commission adopted in November 2019. See "– Financial Management Policies." In addition, the Commission adopted a Ratepayer Assurance Policy to address the prudent use of ratepayer funds and the establishment of rates and charges and to ensure process transparency.

## **Rate-Setting Process; Rates**

### ***General***

The California Constitution permits the City, like other municipalities within California, to serve electric customers both within and outside of its geographic borders, except within the service territory of another municipality that objects to such service. Section 8B.121 of the Charter gives the SFPUC exclusive control of energy supplies and utilities for the City. The Commission sets the rates, fees and other charges imposed in connection with the provision of utility services within its geographic borders pursuant to Section 8B.125 of the Charter. Commission action on all retail rates, fees and charges for utility services is subject to rejection – within 30 days of submission – by resolution of the Board of Supervisors. If the Board of Supervisors fails to act within 30 days, the rates shall become effective without further action by the Board of Supervisors. Prior to the Commission taking action on any rate-setting, the proposed rates, fees and charges are reviewed by the Citizens' Advisory Committee and the Rate Fairness Board (as further described under “– *SFPUC Citizens Advisory Committee and Rate Fairness Board*”).

In addition, under Charter Section 8B.125, in setting retail rates, fees and charges, the Commission must:

- (a) Provide sufficient revenues to improve or maintain the financial condition and bond ratings of the Power Enterprise at or above levels equivalent to highly-rated utilities, meet requirements and covenants under all bond resolutions and the Indenture, and provide sufficient resources for the continued financial health (including appropriate reserves), operation, maintenance and repair of the Power Enterprise, consistent with good utility practice;
- (b) Retain an independent rate consultant to conduct a cost-of-service study for the Power Enterprise at least every five years;
- (c) Set retail rates, fees and charges based on the cost-of-service;
- (d) Study and develop, in accordance with applicable state and federal laws, rate-based conservation incentives or lifeline rates and similar rate structures to provide assistance to low-income customers;
- (e) Adopt annually a rolling five-year forecast of rates, fees and other charges; and
- (f) Establish an independent Rate Fairness Board.

None of the rates set by the Commission are subject to administrative or regulatory review by any State or federal regulatory body, including the CPUC and FERC. However, such rates are subject to review by the Board of Supervisors and must comply with certain ratemaking and other requirements of federal and State law, together with the Charter and municipal code of the City. It is possible that future legislative or regulatory changes could subject the rates or service area of the SFPUC to the jurisdiction of a regulatory body such as the CPUC, or to other limitations or requirements of law.

### ***SFPUC Citizens Advisory Committee and Rate Fairness Board***

The Citizens' Advisory Committee (“CAC”), established by a Charter amendment in 2002, provides recommendations to the SFPUC's General Manager and the Board of Supervisors regarding the SFPUC's long-term strategic, financial and capital improvement plans for all of its enterprises. The CAC is comprised of 17 appointees. Each member of the Board of Supervisors may appoint one member who must be a resident of their supervisory district. Candidates must demonstrate one or more of the following qualifications: represent a community, business, environmental or environmental justice organization, or have demonstrated knowledge, skill or experience in a field related to public utilities, environmental justice or environmental science. Two additional members of the CAC are appointed by the President of the Board of Supervisors, one of whom represents a small business and the other of whom represents an environmental justice organization. The final four members are appointed by the Mayor and must include one member who represents regional water customers of the SFPUC, one who represents a large

San Francisco water user, one San Francisco resident who has knowledge of engineering or financial management and one who represents a regional or statewide environmental organization.

Proposition E directed the establishment of a Rate Fairness Board to advise the SFPUC on water, sewer, and power rate matters. The Rate Fairness Board consists of seven members: the City Administrator or their designee; the Controller or their designee; the Director of the Mayor's Office of Public Finance or their designee; two residential San Francisco retail customers, consisting of one appointed by the Mayor and one by the Board of Supervisors; and two San Francisco retail business customers, consisting of a large business customer appointed by the Mayor and a small business customer appointed by the Board of Supervisors. Specific powers for the Rate Fairness Board include the authority to: (1) review the five-year rate forecasts produced by the SFPUC enterprises, including the Power Enterprise; (2) hold one or more public hearings on annual rate recommendations before the SFPUC adopts rates; (3) provide a report and recommendations to the SFPUC on any rate proposal; and (4) in connection with periodic rate studies, submit to the SFPUC rate policy recommendations for the Commission's consideration, including recommendations to reallocate costs among various retail utility customer classifications, subject to any outstanding bond requirements. The Rate Fairness Board is not authorized, however, to reject proposed rates approved by the Commission.

### *Cost of Service Studies*

Proposition E also added a requirement in the Charter that the SFPUC conduct an independent utility cost-of-service study at least every five years. The most recent study was completed in May 2022 (the "**2022 Power Rates Study**") to evaluate the cost of service of the Power Enterprise and to recommend appropriate rate structures. For more information regarding the 2022 Power Rates Study, see "– Rate-Setting Actions" below.

### *Rate-Setting Actions*

From July 2012 through June 2022, the Power Enterprise provided service to three "rate classes:" (i) General Use Municipal, (ii) Enterprise Municipal (including, but not limited to SFO, the SFPUC's Water and Wastewater Enterprises, and the Port of San Francisco), and (iii) Retail (Non-Municipal). For the General Use Municipal rate class, there was one flat \$ per kWh charge that did not vary based on the season or customer class, or have demand or fixed service charges. General Use Municipal rates were lower than the Enterprise Municipal rates and the cost of service identified in the 2022 Power Rates Study. For the Enterprise Municipal rate class, electric rates and charges were established to cover Power Enterprise expenses for operations, maintenance, and capital investment. For certain private entities and some municipal and public agencies, electric rates were based on rate schedules adopted by PG&E, as authorized in a rate-setting process regulated by the CPUC. Finally, for the Retail rate class, due to limited cost data for these new customers, as well as a policy goal to remain competitive with PG&E, the Power Enterprise's retail power rates were set to 10% below the equivalent PG&E tariff schedules, with automatic annual adjustments.

The 2022 Power Rates Study transitioned away from the legacy groupings described above, and instead charge all customer rates based on their customer class (i.e., residential, small commercial, medium commercial, large commercial, industrial, etc.), and to move all rates to their cost of service. The transition was designed to support the fiscal health of the Power Enterprise, improve the fairness of the Power Enterprise's rates, vastly simplify billing administration, and set up the program to implement modern rate structures to support its policy goals.

Key rate design changes proposed as part of the 2022 Power Rates Study included the following:

- Assigning all General Use customers to the appropriate customer class.
  - Creating a "Municipal General" rate for each class with the same structure as the retail rate within that class (i.e., the same seasonal periods, energy and demand line items, customer charge, etc.).

- Calculating the Municipal General rate as a discount from the equivalent retail rate schedule in the year, solving for an all-in average \$ per kWh effective rate that increases by \$0.03/kWh annually from the prior General Use rate of \$0.0988/kWh.
- If the Municipal General rate for a fiscal year met or exceeded the cost of service for the customer class, eliminating the rate schedule, and charging these customers the normal retail rate for that customer class.
- For Enterprise and Retail customers, maintaining the current rate structures and options available, but transitioning to cost of service, with some adjustments.
  - Phasing-in rate changes – increasing or decreasing – to the cost-of-service rate over two fiscal years.
  - If phasing-in would require an increase of more than 10% annually in the all-in average \$ per kWh paid by customers on a particular rate schedule, limiting the increase to no more than approximately 10% as a customer class.
- Distributing the under-collection amount to all retail and Enterprise non-residential rate classes.

In addition to the steps described above, the proposed rates were generally designed to minimize significant changes to rate structures, because the proposed changes to rate levels as part of the transition to cost of service rates are significant.

On May 24, 2022, the Commission adopted Resolution 22-0095, establishing rates for Fiscal Years 2022-23 and 2023-24 based on staff recommendations from the 2022 Power Rates Study.

The following tables set forth adopted electric service rates for Fiscal Year 2023-24 for major customer classes. For Fiscal Year 2023-24, the “Residential” customer class is projected to make up approximately 3.7% of revenues; the “small commercial” customer class is projected to make up approximately 8.4% of revenues; the “medium commercial” customer class is projected to make up approximately 14.3% of revenues; the “large commercial” customer class is projected to make up approximately 10.6% of revenues; and the “industrial” customer class is projected to make up approximately 63% of revenues.

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**TABLE 13**  
**ADOPTED RETAIL, ENTERPRISE MUNICIPAL AND GENERAL USE**  
**ELECTRIC SERVICE RATES FOR MAJOR CUSTOMER CLASSES**  
**FOR FISCAL YEAR 2023-24**

| <b>Residential, Gas Heating</b>              | <b>Retail and Enterprise<br/>Municipal<sup>(1)</sup></b> |                              | <b>General Use<sup>(2)</sup></b> |                              |
|----------------------------------------------|----------------------------------------------------------|------------------------------|----------------------------------|------------------------------|
| Customer Charge (\$ per month)               |                                                          | \$7.23                       |                                  | --                           |
| Summer Energy Charge (\$ per kWh)            |                                                          |                              |                                  |                              |
| Tier 1 (0 kWh – 227 kWh)                     |                                                          | \$0.22770                    |                                  | --                           |
| Tier 2 (227 kWh – 524 kWh)                   |                                                          | \$0.27324                    |                                  | --                           |
| Tier 3 (Over 524 kWh)                        |                                                          | \$0.40986                    |                                  | --                           |
| Winter Energy Charge (\$ per kWh)            |                                                          |                              |                                  |                              |
| Tier 1 (0 kWh – 252 kWh)                     |                                                          | \$0.22770                    |                                  | --                           |
| Tier 2 (252 kWh – 579 kWh)                   |                                                          | \$0.27324                    |                                  | --                           |
| Tier 3 (Over 579 kWh)                        |                                                          | \$0.40986                    |                                  | --                           |
|                                              |                                                          |                              |                                  |                              |
| <b>Small Commercial (Demand &lt;75 kW)</b>   | <b>Retail and Enterprise<br/>Municipal<sup>(1)</sup></b> |                              | <b>General Use<sup>(2)</sup></b> |                              |
| Customer Charge (\$ per month)               |                                                          |                              |                                  |                              |
| Single Phase Service                         |                                                          | \$14.31                      |                                  | \$8.52                       |
| Poly Phase Service                           |                                                          | \$35.80                      |                                  | \$21.32                      |
| Summer Energy Charge (\$ per kWh)            |                                                          | \$0.29680                    |                                  | \$0.17332                    |
| Winter Energy Charge (\$ per kWh)            |                                                          | \$0.23852                    |                                  | \$0.13862                    |
|                                              |                                                          |                              |                                  |                              |
| <b>Medium Commercial (Demand 75-500 kW)</b>  | <b>Retail and Enterprise<br/>Municipal<sup>(1)</sup></b> |                              | <b>General Use<sup>(2)</sup></b> |                              |
|                                              | <b>Secondary<sup>(3)</sup></b>                           | <b>Primary<sup>(4)</sup></b> | <b>Secondary<sup>(3)</sup></b>   | <b>Primary<sup>(4)</sup></b> |
| Customer Charge (\$ per month)               | \$255.11                                                 | \$238.51                     | \$181.77                         | \$192.84                     |
| Summer Energy Charge (\$ per kWh)            | \$0.18865                                                | \$0.17023                    | \$0.12729                        | \$0.12955                    |
| Winter Energy Charge (\$ per kWh)            | \$0.15362                                                | \$0.13881                    | \$0.10233                        | \$0.10414                    |
| Demand Charge (\$ per kW)                    | \$20.70                                                  | \$17.12                      | \$14.75                          | \$13.84                      |
|                                              |                                                          |                              |                                  |                              |
| <b>Large Commercial (Demand 500-1000 kW)</b> | <b>Retail and Enterprise<br/>Municipal<sup>(1)</sup></b> |                              | <b>General Use<sup>(2)</sup></b> |                              |
|                                              | <b>Secondary<sup>(3)</sup></b>                           | <b>Primary<sup>(4)</sup></b> | <b>Secondary<sup>(3)</sup></b>   | <b>Primary<sup>(4)</sup></b> |
| Customer Charge (\$ per month)               | \$1,659.31                                               | \$1,553.60                   | \$1,350.68                       | \$1,529.83                   |
| Summer Energy Charge (\$ per kWh)            |                                                          |                              |                                  |                              |
| On-Peak                                      | \$0.12123                                                | \$0.09424                    | \$0.08598                        | \$0.07744                    |
| Part-Peak                                    | \$0.12123                                                | \$0.09424                    | \$0.08598                        | \$0.07744                    |
| Off-Peak                                     | \$0.09969                                                | \$0.07821                    | \$0.06845                        | \$0.06165                    |
| Winter Energy Charge (\$ per kWh)            |                                                          |                              |                                  |                              |
| Part-Peak                                    | \$0.10727                                                | \$0.08385                    | \$0.06114                        | \$0.06721                    |
| Off-Peak                                     | \$0.09962                                                | \$0.07815                    | \$0.05604                        | \$0.06159                    |
| Summer Demand Charge (\$ per kW)             |                                                          |                              |                                  |                              |
| On-Peak                                      | \$15.44                                                  | \$12.89                      | \$12.57                          | \$12.69                      |
| Part-Peak                                    | \$12.59                                                  | \$10.78                      | \$10.25                          | \$10.62                      |
| Off-Peak                                     | \$28.24                                                  | \$22.93                      | \$22.98                          | \$22.58                      |
| Winter Demand Charge (\$ per kW)             |                                                          |                              |                                  |                              |
| Maximum                                      | \$28.24                                                  | \$22.93                      | \$22.98                          | \$22.58                      |

(Table and footnotes continued on the following page.)



| <b>Industrial (Demand &gt;1000 kW)</b> | <b>Retail and Enterprise<br/>Municipal<sup>(1)</sup></b> |                              | <b>General Use<sup>(2)</sup></b> |                              |
|----------------------------------------|----------------------------------------------------------|------------------------------|----------------------------------|------------------------------|
|                                        | <b>Secondary<sup>(3)</sup></b>                           | <b>Primary<sup>(4)</sup></b> | <b>Secondary<sup>(3)</sup></b>   | <b>Primary<sup>(4)</sup></b> |
| Customer Charge (\$ per month)         | \$1,660.42                                               | \$1,594.48                   | \$1,522.94                       | \$1,518.50                   |
| Summer Energy Charge (\$ per kWh)      |                                                          |                              |                                  |                              |
| On-Peak                                | \$0.10890                                                | \$0.10605                    | \$0.07833                        | \$0.07816                    |
| Part-Peak                              | \$0.10890                                                | \$0.10605                    | \$0.07833                        | \$0.07816                    |
| Off-Peak                               | \$0.09030                                                | \$0.08818                    | \$0.06127                        | \$0.06114                    |
| Winter Energy Charge (\$ per kWh)      |                                                          |                              |                                  |                              |
| Part-Peak                              | \$0.09679                                                | \$0.09441                    | \$0.06722                        | \$0.06707                    |
| Off-Peak                               | \$0.08996                                                | \$0.08785                    | \$0.06096                        | \$0.06083                    |
| Summer Demand Charge (\$ per kW)       |                                                          |                              |                                  |                              |
| On-Peak                                | \$16.39                                                  | \$16.63                      | \$15.04                          | \$15.84                      |
| Part-Peak                              | \$12.91                                                  | \$13.74                      | \$11.84                          | \$13.09                      |
| Maximum                                | \$29.18                                                  | \$27.00                      | \$26.77                          | \$25.72                      |
| Winter Demand Charge (\$ per kW)       |                                                          |                              |                                  |                              |
| Maximum                                | \$29.18                                                  | \$27.00                      | \$26.77                          | \$25.72                      |

(1) Rates applicable to most retail non-municipal Power Enterprise customers (i.e., “Retail”), and certain municipal, governmental, and commercial customers, referred to as “Enterprise” customers.

(2) Rates applicable to certain municipal, governmental, and commercial customers, referred to as “General Use” customers.

(3) Secondary voltage class if the service voltage is less than 2,400 volts.

(4) Primary voltage class if the customer is served from a single customer substation or without transformation at a standard primary voltage.

Source: SFPUC; Rate Schedules & Fees for Hetch Hetchy Power and CleanPowerSF (Fiscal Year 2023-24), adopted by the Commission on May 24, 2022.

The following table sets forth the average electric service rates for each major customer class for Fiscal Year 2023-24.

**TABLE 14**  
**AVERAGE ELECTRIC SERVICE RATES<sup>(1)</sup>**  
**FOR FISCAL YEAR 2023-24**

| <b>Customer Classes</b>               | <b>Retail and<br/>Enterprise<br/>Municipal<sup>(2)</sup></b> | <b>General Use<br/>Municipal<sup>(3)</sup></b> |
|---------------------------------------|--------------------------------------------------------------|------------------------------------------------|
| Residential                           | \$0.21278/kWh                                                | --                                             |
| Small Commercial (Demand <75 kW)      | \$0.27771/kWh                                                | \$0.15877/kWh                                  |
| Medium Commercial (Demand 75-500kW)   | \$0.23357/kWh                                                | \$0.15877/kWh                                  |
| Large Commercial (Demand 500-1000 kW) | \$0.20045/kWh                                                | \$0.15877/kWh                                  |
| Industrial (Demand >1000kW)           | \$0.17008/kWh                                                | \$0.15877/kWh                                  |

(1) Average rates are calculated by dividing total revenue projections (\$) by total energy usage projections (kWh) for each applicable customer class.

(2) Rates applicable to most retail non-municipal Power Enterprise customers (i.e., “Retail”), and certain municipal, governmental, and commercial customers, referred to as “Enterprise” customers.

(3) Rates applicable to certain municipal, governmental, and commercial customers, referred to as “General Use” customers.

Source: SFPUC.

The SFPUC anticipates that rates for Fiscal Years 2024-25 and 2025-26 will be adopted in Fiscal Year 2023-24, informed by the 2022 Power Rates Study and then-current market conditions.

### ***Contractual Rate-Setting Actions***

While the SFPUC is obligated to provide power at cost to MID and TID, the Districts have not elected to take such power since Fiscal Year 2017-18. The contracts governing these rates are currently expired, and discussions regarding a renegotiation are ongoing. See “THE POWER ENTERPRISE – Wholesale Electricity Sales.”

### ***PG&E Retail Rates***

The rates PG&E may charge its retail customers for various categories of electricity delivery within San Francisco (“**PG&E Rates**”) are established by the CPUC. PG&E Rates are adjusted by the CPUC from time to time. While previously the electric rates charged by the Power Enterprise to its customers were sometimes limited by or established with reference to PG&E rates, this is no longer true beginning in Fiscal Year 2022-23. See “– *Rate-Setting Actions.*” As a result, the establishment of higher or lower PG&E Rates by the CPUC no longer has an impact on the electric rates charged by the SFPUC to affected customers or Revenues. See also “THE POWER ENTERPRISE – Power Service in San Francisco – *Pacific Gas & Electric Company.*”

### ***Billing and Collection Procedures***

The SFPUC directly bills Power Enterprise customers for electric service on a monthly basis. Billing is generally based on actual meter reads, although in certain cases estimates are used (with a later adjustment). The SFPUC may impose a late charge or, for customers other than municipal customers, disconnect service for nonpayment.

### ***Discount Programs***

In 2020, the SFPUC established a temporary emergency customer assistance program for customers whose income had been impacted by COVID-19 or the City’s stay-at-home orders. The temporary program provided residential Power Enterprise customers a 30% electricity bill discount. The temporary program ended March 31, 2022 and was replaced by an income-limited permanent discount program for eligible Power Enterprise customers.

### **Power Sales Revenues; Other Revenues**

As shown in the following table, on average, approximately 88.4% of all Power Enterprise revenues were from charges for services and approximately 11.6% of all Power Enterprise revenues were from other revenues, including rents, interest income and other revenues from Fiscal Years 2017-18 through 2021-22. During such period, approximately 76.7% of charges for services revenues were from municipal sales, approximately 12.3% of charges for services revenues were from other retail sales, and approximately 11.0% of charges for services revenues were from wholesale sales. Municipal sales declined starting in Fiscal Year 2019-20 due in large part to the COVID-19 pandemic. Retail sales have increased since Fiscal Year 2018-19 due to customer growth in redevelopment areas and customers transferring to Power Enterprise service from other providers. Wholesale sales are possible when there is excess Hetch Hetchy Project generation available for sale, and are driven by supply variability. See “THE POWER ENTERPRISE – Power Enterprise Customers.”

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**TABLE 15**  
**HISTORICAL REVENUES**  
**FOR FISCAL YEARS 2017-18 TO 2021-22**  
**(IN THOUSANDS)**

| <b>Revenues:</b>                            | <b>2017-18</b>   | <b>2018-19</b>   | <b>2019-20</b>   | <b>2020-21</b>   | <b>2021-22</b>   |
|---------------------------------------------|------------------|------------------|------------------|------------------|------------------|
| Charges for Services                        |                  |                  |                  |                  |                  |
| Municipal Sales                             | \$110,942        | \$122,637        | \$104,452        | \$ 96,730        | \$111,456        |
| Other Retail Sales <sup>(1)</sup>           | 4,229            | 4,960            | 22,352           | 24,411           | 31,470           |
| Wholesale Sales                             | 3,501            | 15,812           | 13,876           | 15,106           | 30,179           |
| <b>Subtotal</b>                             | <b>\$118,672</b> | <b>\$143,409</b> | <b>\$140,680</b> | <b>\$136,247</b> | <b>\$173,105</b> |
| Rent & concessions                          | \$ 163           | \$ 152           | \$ 191           | \$ 136           | \$ 137           |
| Interest & investment income <sup>(2)</sup> | 2,537            | 6,883            | 5,746            | 24               | (4,001)          |
| Trans Bay Cable License <sup>(3)</sup>      | 2,434            | 2,522            | 2,574            | --               | --               |
| Cap & Trade Allowances <sup>(3)</sup>       | 2,398            | 2,843            | 3,184            | 2,045            | 674              |
| All Others <sup>(4)</sup>                   | 5,241            | 5,542            | 19,248           | 17,228           | 15,089           |
| <b>Subtotal</b>                             | <b>\$ 12,773</b> | <b>\$ 17,942</b> | <b>\$ 30,943</b> | <b>\$ 19,433</b> | <b>\$ 11,899</b> |
| <b>Totals</b>                               | <b>\$131,445</b> | <b>\$161,351</b> | <b>\$171,623</b> | <b>\$155,680</b> | <b>\$185,004</b> |

(1) Includes revenues recovered from services to Treasure Island. Such amounts are excluded from Revenues under the Indenture.

(2) Interest and investment loss in Fiscal Year 2021-22 mainly due to unrealized loss as a result of the decline in market value of investments related to rising interest rates.

(3) Trans Bay Cable LLC licenses and cap and trade allowances are excluded from Revenues under the Indenture.

(4) Includes federal and State grants revenue, power system impact mitigation revenue, distributed antenna system fees revenue, LCFS credits revenue, settlements revenue, sale of fixed assets revenue, sale of scrap and waste revenue, and IRS federal bond subsidies.

Source: SFPUC.

### Operation and Maintenance Expenses

“Operation and Maintenance Expenses” covers the general operational expenses of the Power Enterprise. These expenses include labor and employment benefits, contractual services, materials and supplies, depreciation, general and administrative, services from other departments and other miscellaneous costs. Services from other departments include payment for services from other City departments, such as City Attorney’s Office and the General Services Agency. Purchased power costs also constitute Operation and Maintenance Expenses. See “HISTORICAL OPERATING RESULTS” and “THE PUBLIC UTILITIES COMMISSION – Employee Relations.”

### Allocation of Costs

Various common costs incurred by the SFPUC are allocated among the Power Enterprise, the Water Enterprise and the Wastewater Enterprise. Allocations are based on the SFPUC management’s best estimate and may change from year to year depending on activities undertaken by each enterprise and information available.

For Fiscal Years 2020-21 and 2021-22, the SFPUC allocated \$13 million and \$9 million, respectively, in administrative costs to Hetch Hetchy Water and Power. For Fiscal Years 2022-23 and 2023-24, the SFPUC budgeted \$10.6 million and \$11.0 million, respectively, in administrative costs to the Power Enterprise. Administrative costs are included in the financial statements under various expense categories. These costs are then allocated to Hetch Hetchy Water and the Power Enterprise in the Hetch Hetchy Water and Power financial statements, using the periodically reviewed department overhead allocation model.

## Payments to/from the City

A variety of City departments provide direct services such as engineering, purchasing, legal, data processing, telecommunications and human resources to the Power Enterprise and charge amounts designed to recover those costs. For Fiscal Years 2020-21 and 2021-22, these charges totaled approximately \$6 million and \$6 million, respectively. For Fiscal Years 2022-23 and 2023-24, the Power Enterprise budgeted \$6.9 million and \$6 million, respectively, for such charges.

The SFPUC has a 75-year lease agreement with the San Francisco Recreation and Parks Department for parking spaces at the Civic Center garage for use by the SFPUC's fleet of vehicles. The lease commenced on February 1, 2011. Payments to be made under this agreement total \$6.274 million, all of which has been paid. The expenses and prepayments are allocated among the Power Enterprise, the Water Enterprise and the Wastewater Enterprise based on employee occupancy at 525 Golden Gate. For Fiscal Years 2020-21, 2021-22, and 2022-23, the Power Enterprise's allocable shares of expenses and prepayments were \$17,000 and \$922,000, \$18,000 and \$904,000, and \$17,000 and \$887,000, respectively.

The SFPUC makes payments to the City relating to the financing of the SFPUC's headquarters at 525 Golden Gate Avenue, San Francisco, California. See "OBLIGATIONS PAYABLE FROM REVENUES – Other Obligations Payable from Revenues."

The SFPUC receives payments from other agencies of the City for their share of the proportionate cost of the service provided to them. For Fiscal Years 2020-21 and 2021-22, these service deliveries, the majority of which constitute municipal sales, generated approximately \$82 million and \$116 million in revenues for the Power Enterprise, respectively. Revenues from service deliveries averaged approximately 68% of Power Enterprise revenues for Fiscal Years 2017-18 through 2021-22. See "– Power Sales Revenues; Other Revenues." For Fiscal Years 2022-23 and 2023-24, the Power Enterprise budgeted \$150.0 million and \$161.9 million in revenues, respectively, from service deliveries to other City agencies.

## Financial Management Policies

*The SFPUC makes no representation that the following policies will not be revised or amended and, except to the extent required for compliance with the terms of the Indenture, makes no representation that these policies will be followed by the SFPUC.*

**Debt Management Policies and Procedures.** The SFPUC has established "Debt Management Policies and Procedures" (the "**Debt Policies**") for debt financing under its jurisdiction. The SFPUC has also established separate "SFPUC Municipal Securities Disclosure Policies and Procedures" (the "**Disclosure Policies**") which are appended to the Debt Policies. The Debt Policies, including the appended Disclosure Policies, apply to all SFPUC enterprises, including the Power Enterprise, and are intended to enable the SFPUC to effectively manage its debt issuance and administration practices and comply with all debt issuance and administration rules and regulations. The Debt Policies are reviewed bi-annually and revised, as necessary, with Commission approval.

The Commission adopted revisions to the Debt Policies in 2019. Such revisions included adding two amendments that were made to Rule 15c2-12, effective February 27, 2019 (the "**Rule 15c2-12 Amendments**") to the Disclosure Policies. See the Listed Events 15 and 16 in "APPENDIX E – FORM OF CONTINUING DISCLOSURE CERTIFICATE." In addition, pursuant to the Disclosure Policies, the SFPUC developed a Disclosure Practices Working Group (the "**DPWG**"). The DPWG meets at least semiannually to better and more effectively administer the SFPUC's continuing disclosure requirements, particularly to monitor the SFPUC's financial obligations and financial difficulties, if any, in light of the Rule 15c2-12 Amendments. The DPWG is comprised of the Chief Financial Officer and Assistant General Manager, Business Services, two Deputy Chief Financial Officers and the Debt Manager of the SFPUC, with legal consultation from the City Attorney's Office and the SFPUC's outside disclosure counsel.

**Debt Service Coverage Policy.** The Commission adopted a debt service coverage policy (the "**Debt Service Coverage Policy**") on March 28, 2017, which applies to all SFPUC enterprises, including the Power

Enterprise. Pursuant to the Debt Service Coverage Policy, to ensure that the SFPUC maintains access to low-cost capital and retains financial flexibility for contingencies, the SFPUC will aim to adopt budgets, rates and financial plans that generate revenues such that debt service coverage on an Indenture basis (including certain available fund balances) will be at least 1.35 times and debt service coverage on a current basis will be at least 1.10 times.

The Indenture includes a rate covenant of 1.25 times coverage (including certain available fund balances). See “SECURITY FOR THE BONDS – Rate Covenant; Rates and Charges.”

**Capital Financing Policy.** The Commission adopted a capital financing policy (the “**Capital Financing Policy**”) on March 28, 2017, which applies to all SFPUC enterprises, including the Power Enterprise. The SFPUC relies mainly on current revenue and debt financing to pay for capital assets or improvements. According to the Capital Financing Policy, the appropriate mix of current revenues versus debt financing depends, in part, on the capital investment lifecycle of the Power Enterprise. Accordingly, the SFPUC has determined that over the 10-year financial planning horizon, the SFPUC will aim to pay for a minimum ranging between 15% and 30% of the Power Enterprise’s capital budget from current revenues.

**Fund Balance Reserve Policy.** The Commission adopted a fund balance reserve policy (the “**Fund Balance Reserve Policy**”) on February 28, 2017, which applies to all SFPUC enterprises, including the Power Enterprise. Pursuant to the Fund Balance Reserve Policy, for the time period covered in the 10-year financial plan, the SFPUC will aim to propose operating and capital budgets and rates for adoption such that the Fund Balance Reserve totals a minimum of 90 days or 25% of operations and maintenance expenses (including programmatic projects and excluding debt service and revenue-funded capital) throughout the forecast period. Amounts in excess of such minimum will be considered for contingencies and rate stabilization.

#### **Investment of SFPUC Funds**

The SFPUC’s pooled deposits and investments are invested pursuant to State law and the investment policy established from time to time by the City Treasurer and overseen by the Treasury Oversight Committee. The current policy seeks the preservation of capital, liquidity and yield, in that order of priority. Under the City Treasurer’s current investment procedures, the SFPUC’s pooled deposits and investments are invested in the City’s larger pooled investment fund (the “**City Pool**”). Among other purposes, the City Pool serves in effect as a disbursement account for expenditures from the City’s various segregated and pooled funds. Investments are generally made so that securities can be held to maturity. The City Treasurer calculated the weighted average maturity of these investments as of June 30, 2023, to be 442 days (most recent data available).

The following table sets forth the approximate book values of the investments held in the City Pool reported by the City Treasurer as of June 30, 2023. The Power Enterprise’s pooled deposits and investments accounted for approximately \$247.4 million, or approximately 1.5%, of such amounts. The Water Enterprise and the Wastewater Enterprise each have their own pooled deposits and investments that are separate from the Power Enterprise.

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**TABLE 16**  
**CITY POOLED INVESTMENT FUND**  
**(AS OF JUNE 30, 2023)**

| <b>Investments</b>   | <b>Book Value<br/>(millions)</b> |
|----------------------|----------------------------------|
| U.S. Treasuries      | \$3,626.3                        |
| Federal Agencies     | 7,353.5                          |
| Public Time Deposits | 30.0                             |
| Negotiable CDs       | 1,920.0                          |
| Commercial Paper     | 389.5                            |
| Money Market Funds   | 2,573.9                          |
| Supranationals       | 643.2                            |
| Total                | \$16,536.4                       |

*Source: Office of the Treasurer and Tax Collector of the City and County of San Francisco.*

The SFPUC's non-pooled deposits and investments consist primarily of funds related to the SFPUC's outstanding bonds, which are invested pursuant to policy established by the SFPUC, subject to the restrictions contained in the applicable bond documentation.

### **Risk Management and Insurance**

The SFPUC's risk management program encompasses both self-insured and insured coverage. Risk assessments and coverage are coordinated by the SFPUC Enterprise Risk Manager through the City Office of Risk Management. With certain exceptions, the City and SFPUC's general approach is to first evaluate self-insurance for the risk of loss to which it is exposed. Based on this analysis, the SFPUC has determined that mitigating risk through a "self-retention" mechanism is more economical as it manages risks internally and administers, adjusts, settles, defends and pays claims from budgeted resources (i.e., pay-as-you-go). When economically more viable or when required by debt financing covenants, the SFPUC obtains commercial insurance.

At least annually, the City reviews and actuarially determines general liability and workers' compensation liabilities, which are recorded as "Damages and Claims" and "Accrued Worker's Compensation" in the financial statements.

The SFPUC does not maintain commercial earthquake coverage, with certain minor exceptions, such as a sub-limit for fire-sprinkler leakage due to earthquake under the Property Insurance program.

The following is a summary of the SFPUC's coverage approach to risk:

| <b>Primary Risks</b>           | <b>Typical Coverage Approach</b>                                               |
|--------------------------------|--------------------------------------------------------------------------------|
| General Liability              | Self-Insured                                                                   |
| Property                       | Purchased Insurance & Self-Insured                                             |
| Electronic Data Processing     | Purchased Insurance & Self-Insured                                             |
| Workers' Compensation          | Self-Insured through City-Wide Pool                                            |
| <b>Other Risks</b>             | <b>Typical Coverage Approach</b>                                               |
| Surety Bonds                   | Purchased and Contractually Transferred                                        |
| Professional Liability         | Combination of Self-Insured, Purchased Insurance and Contractual Risk Transfer |
| Errors & Omissions             | Combination of Self-Insured, Purchased Insurance and Contractual Risk Transfer |
| Builders Risk                  | Purchased Insurance & Contractual Risk Transfer                                |
| Public Officials Liability     | Purchased Insurance                                                            |
| Employment Practices Liability | Purchased Insurance                                                            |
| Crime                          | Purchased Insurance                                                            |
| Cyber Liability                | Purchased Insurance                                                            |

The SFPUC's property risk management approach varies depending on whether the facility is currently under construction, or if the property is part of revenue-generating operations. The majority of purchased insurance is for revenue-generating facilities, debt-financed facilities and mandated coverage to meet statutory or contractual requirements. The SFPUC's insured coverage is through a City-wide purchased insurance policy which provides up to \$1 billion of coverage against certain losses with respect to scheduled property. Such scheduled property includes certain properties of the City and its departments, including, but not limited to, the SFPUC's enterprises which alone total approximately \$2.8 billion. The Power Enterprise has included on the insurance schedule the Kirkwood and Holmes Powerhouses, the Intake and Calaveras Switchyards, the Warnerville Substations, certain penstocks and a number of other facilities with a total combined value of approximately \$986 million.

Additionally, the SFPUC acknowledges the importance of aligning strategic planning to the risk management process and has implemented an Enterprise Risk Management ("ERM") program to meet this need. The framework provides a strategic approach to managing operational risks. The ERM program has been implemented thus far for Information Technology Services, the Power Enterprise and CleanPowerSF and plans are in place to continue implementation across the remainder of the SFPUC as needed.

***Capital Project Risk Management.*** For capital construction projects, the SFPUC has utilized traditional contractual risk transfer, contractor-controlled insurance programs or other alternative insurance programs. Under the latter two approaches, the insurance program usually provides coverage for the entire construction project, along with multiple risk coverages, such as general liability and workers compensation. When a contractual risk transfer is used for capital construction risks, the SFPUC requires each contractor to provide its own insurance, while ensuring that the full scope of work be covered with satisfactory levels to limit the SFPUC's risk exposure balanced by that which is commercially available.

Performance bonds are required, and Builder's Risk insurance must be purchased, in most phases of the construction contracting process for such phases as bid, performance, and payment or maintenance. Additionally, bonds may be required in other contracts where goods or services are provided to ensure compliance with applicable terms and conditions such as warranty.

Professional liability policies are either directly purchased insurance on behalf of the SFPUC, transferred through contract to the contracted professional, or retained through self-insurance on a case-by-case basis depending on the size, complexity or scope of construction or professional service contracts. Professional liability policies are typically purchased for services provided by engineers, architects, design professionals and other licensed or certified professional service providers.

Builder's Risk policies of insurance are required to be provided either through an owner-controlled insurance program or the contractor on all construction projects for the full value of the construction.

## **HISTORICAL OPERATING RESULTS**

The historical results of operations reflected in the following table are based on the tables contained in the SFPUC's audited financial statements entitled "Statements of Revenues, Expenses and Changes in Net Position" and "Statements of Cash Flows" for the Fiscal Years listed. See "APPENDIX B – SFPUC POWER ENTERPRISE FINANCIAL STATEMENTS."

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**TABLE 17**  
**POWER ENTERPRISE**  
**HISTORICAL REVENUES AND OPERATION AND MAINTENANCE EXPENSES**  
**FOR FISCAL YEARS ENDED JUNE 30**  
**(IN THOUSANDS)<sup>(1)</sup>**

|                                                                          | <u>2018</u>      | <u>2019</u>      | <u>2020</u>      | <u>2021</u>      | <u>2022</u>      |
|--------------------------------------------------------------------------|------------------|------------------|------------------|------------------|------------------|
| <b>OPERATING &amp; INVESTMENT REVENUE<sup>(2)</sup></b>                  |                  |                  |                  |                  |                  |
| Charges for Services <sup>(3)</sup>                                      | \$118,672        | \$143,409        | \$140,680        | \$136,247        | \$173,105        |
| Rent & Concessions                                                       | 163              | 152              | 191              | 136              | 137              |
| Interest & Investment Income <sup>(4)</sup>                              | 2,537            | 6,883            | 5,746            | 24               | (4,001)          |
| Other Non-Operating Revenues <sup>(5)</sup>                              | 10,073           | 10,907           | 25,006           | 19,273           | 15,763           |
| <b>Total Revenues</b>                                                    | <b>\$131,445</b> | <b>\$161,351</b> | <b>\$171,623</b> | <b>\$155,680</b> | <b>\$185,004</b> |
| <b>OPERATING &amp; MAINTENANCE EXPENSE</b>                               |                  |                  |                  |                  |                  |
| Salary & Fringe Benefits <sup>(6)</sup>                                  | \$34,950         | \$37,583         | \$40,712         | \$40,756         | \$34,646         |
| Contractual Services                                                     | 5,526            | 6,086            | 7,742            | 8,726            | 9,604            |
| Purchased Power & Related Costs <sup>(7)</sup>                           | 34,435           | 47,437           | 48,831           | 42,693           | 58,252           |
| Materials & Supplies                                                     | 1,541            | 672              | 2,260            | 1,990            | 2,270            |
| Depreciation & Amortization <sup>(8)</sup>                               | 14,049           | 14,484           | 15,723           | 15,627           | 17,628           |
| Services of Other Departments                                            | 5,848            | 6,833            | 6,426            | 6,137            | 6,253            |
| General & Administrative <sup>(9)</sup>                                  | 4,238            | 3,660            | 4,370            | 6,074            | 4,654            |
| Other <sup>(10)</sup>                                                    | 18,808           | 5,933            | 22,063           | 23,635           | 23,040           |
| <b>Total Operating Expenses</b>                                          | <b>\$119,395</b> | <b>\$122,688</b> | <b>\$148,127</b> | <b>\$145,638</b> | <b>\$156,347</b> |
| <b>OPERATING AND INVESTMENT INCOME</b>                                   | <b>\$12,050</b>  | <b>\$38,663</b>  | <b>\$23,496</b>  | <b>\$10,042</b>  | <b>\$28,657</b>  |
| <b>COVERAGE CALCULATION</b>                                              |                  |                  |                  |                  |                  |
| Operating & Investment Income                                            | \$12,050         | \$38,663         | \$23,496         | \$10,042         | \$28,657         |
| – Revenue and Expenses Excluded from Coverage Calculation <sup>(1)</sup> | (9,194)          | (8,478)          | (12,868)         | (5,731)          | 6,707            |
| + Adjustment to Investing Activities                                     | 419              | (2,606)          | 101              | 1,902            | 3,297            |
| + Depreciation & Non-Cash Expenses                                       | 14,131           | 14,604           | 27,470           | 23,037           | 18,351           |
| + Changes in Working Capital                                             | 13,281           | (2,386)          | 3,243            | (18,641)         | (2,702)          |
| <b>= “Net Revenues”<sup>(11)</sup></b>                                   | <b>\$30,687</b>  | <b>\$39,798</b>  | <b>\$41,442</b>  | <b>\$10,609</b>  | <b>\$54,310</b>  |
| + Other “Available Funds” <sup>(2)</sup>                                 | 36,525           | 31,215           | 39,119           | 23,569           | 44,315           |
| Funds Available for Debt Service                                         | \$67,212         | \$71,013         | \$80,561         | \$34,178         | \$98,625         |
| Revenue Bond Debt Service                                                | \$2,570          | \$2,569          | \$2,568          | \$2,567          | \$2,565          |
| <b>DEBT SERVICE COVERAGE<sup>(12)</sup></b>                              |                  |                  |                  |                  |                  |
| Indenture Basis (Including “Available Funds”) <sup>(1)(13)(14)</sup>     | 26.15x           | 27.64x           | 31.37x           | 13.31x           | 38.45x           |
| Current Basis <sup>(1)(15)</sup>                                         | 11.94x           | 15.49x           | 13.44x           | 3.67x            | 20.71x           |

<sup>(1)</sup> Operating and Investment Income presented in this table differs from the Change in Net Position presented in the Statement of Revenues, Expenses and Changes in Net Position in the audited financial statements. This table may exclude certain elements of non-operating revenue and expenses included in the Statements of Revenues, Expenses and Changes in Net Position. Revenues and expenses associated with Treasure Island Development, Transbay Cable Proceeds, cap and trade allowances, power system impact mitigation, federal subsidies, and other revenues deemed unavailable to pay debt service have been excluded. LCFS revenue is excluded in Current Basis coverage but included for Indenture Basis coverage calculation.

(Footnotes continued on the following page.)



- (2) Excludes operating results for CleanPowerSF.
- (3) Increase in Fiscal Year 2021-22 mainly due to higher wholesale electricity sales mostly from CAISO credits, increase in sales to City departments, and sales to retail customers due to higher consumption.
- (4) Decrease in Fiscal Year 2021-22 mainly due to unrealized loss attributed to decrease in market value of cash and investments held in the City Treasury.
- (5) Decrease in Fiscal Year 2021-22 due to lower power system impact mitigation payments and cap and trade revenue received.
- (6) Decrease in Fiscal Year 2021-22 mainly due to lower pension obligations based on actuarial reports.
- (7) Increase in Fiscal Year 2021-22 mainly due to increased wholesale distribution rates.
- (8) Increase in Fiscal Year 2021-22 mainly due to additional buildings, structures, and equipment placed in service.
- (9) Decrease in Fiscal Year 2021-22 mainly due to lower litigation expenses.
- (10) Comprised primarily of capital related expenditures. Decrease in Fiscal Year 2018-19 mainly due to several projects being placed in service and capitalized.
- (11) "Net Revenue" is presented on a cash basis.
- (12) Coverage does not include debt service on the Subordinate Obligations, the Power Enterprise's share of lease payments associated with the 2009 Golden Gate COPs and debt service on Commercial Paper Notes.
- (13) Per the Indenture, in addition to current year cash flow, coverage calculation includes certain "Available Funds," which are unencumbered amounts, and cash and investments held by the Treasurer, that the SFPUC reasonably expects would be available, as of the date of calculation, to pay debt service.
- (14) Unaudited. Calculated as ratio between Net Revenues plus "Available Funds" over debt service on all senior lien obligations.
- (15) Unaudited. Calculated as ratio between Net Revenues over debt service on all senior lien obligations; excludes "Available Funds." LCFS revenue is excluded in Current Basis coverage; in Fiscal Years 2019-20, 2020-21 and 2021-22, LCFS revenue was \$6.9 million, \$1.2 million, and \$1.2 million, respectively.

*Source: SFPUC, Hetch Hetchy Water and Power and CleanPowerSF Audited Financial Statements*

## **Fiscal Year 2022-23 Fourth Quarter Budgetary Report**

The SFPUC's Fiscal Year 2022-23 Fourth Quarter Budgetary Report through June 2023 (the "**Q4 Budgetary Report**") was presented to the Commission on September 20, 2023. Budgetary reports are prepared on a budgetary basis and the projections in the Q4 Budgetary Report reflect variations from the SFPUC's original budget for Fiscal Year 2022-23, which was adopted in February 2022 (the "**Original Fiscal Year 2022-23 Budget**"). Such projections do not necessarily correspond to similar line items presented in Table 15 (Historical Revenues for Fiscal Years 2017-18 to 2021-22) or Table 17 (Power Enterprise Historical Revenues and Operation and Maintenance Expenses for Fiscal Years Ended June 30), each of which are based upon the SFPUC's GAAP financial statements for the Power Enterprise.

The Q4 Budgetary Report projects positive operating results for the Power Enterprise for Fiscal Year 2022-23, with overall year end results better than the Original Fiscal Year 2022-23 Budget and Fiscal Year 2021-22 actual results, and a higher fiscal year end fund balance on a budgetary basis. Due to the timing of the adoption of the final 2022 Power Rates Study, which did not allow the assumptions in such study to be reflected in the Original Fiscal Year 2022-23 Budget, retail sales, which include charges for services for municipal sales and other retail sales, are projected to be approximately \$10.2 million below the Original Fiscal Year 2022-23 Budget of \$171.4 million (although approximately \$8.0 million higher than Fiscal Year 2021-22 actual results on a budgetary basis). See "FINANCIAL OPERATIONS – Rate-Setting Process; Rates – *Cost of Service Studies*" and "– *Rate-Setting Actions*." Wholesale sales, however, are projected to be approximately \$36.0 million above the Original Fiscal Year 2022-23 Budget of \$18.3 million (approximately \$24.1 million higher than Fiscal Year 2021-22 actual results on a budgetary basis), due primarily to higher power prices combined with higher generation due to the winter storms at the end of 2022 and beginning of 2023. See "THE HETCH HETCHY PROJECT – Winter Storms in Fiscal Year 2022-23." Interest income and purchased power costs, including transmission and distribution costs, are also projected to be higher than the amounts in the Original Fiscal Year 2022-23 Budget and Fiscal Year 2021-22 actual results on a budgetary basis. See "THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation" and "CERTAIN RISK FACTORS – Changes in Transmission and Distribution Service Costs." Finally, the SFPUC projects to meet or exceed all of its financial policy minimums and coverage ratios at year end for the Power Enterprise. See "FINANCIAL OPERATIONS – Financial Management Policies."

The Q4 Budgetary Report includes projections. See “FORWARD-LOOKING STATEMENTS.” Final Fiscal Year 2022-23 results will be published in the SFPUC’s audited financial statements for Fiscal Year 2022-23, which are expected to be released in December 2023.

## **CERTAIN RISK FACTORS**

*The following section discusses certain risk factors that should be considered by potential investors, along with all other information presented in this Official Statement, in evaluating the risks inherent in the purchase of the 2023A Bonds. The following discussion is not meant to be a comprehensive or definitive list of the risks associated with an investment in the 2023A Bonds. Any one or more of the risk factors discussed below, among others, could adversely affect the ability of the SFPUC to pay principal of or interest on the 2023A Bonds or lead to a decrease in the market value and/or in the liquidity of the 2023A Bonds. The order in which this information is presented does not necessarily reflect the relative importance of the various issues. There can be no assurance that other risk factors not discussed herein will not become material in the future, and the SFPUC has not undertaken to update investors about the emergence of other risk factors in the future.*

### **General**

The ability of the SFPUC to comply with its covenants under the Indenture and to generate Revenues sufficient to pay the Operation and Maintenance Expenses of the Power Enterprise and principal of and interest on the Bonds may be adversely affected by actions and events outside of the control of the SFPUC and may be adversely affected by actions taken (or not taken) by regulatory agencies, voters, Power Enterprise customers or PG&E. Among other matters, general and local economic conditions, weather or climatic conditions or natural or other disasters or the availability of insurance relating to any such events, and changes in law and government regulations could adversely affect the amount of Revenues realized by the SFPUC or significantly raise the cost of operating the Power Facilities. See “THE POWER ENTERPRISE – Recent Factors Impacting Power Revenues.”

In addition, the realization of future Revenues is subject to, among other things, the capabilities of management of the SFPUC, the ability of the SFPUC to provide service to its customers, the ability of the SFPUC to establish, maintain and collect charges from its customers and the ability of the SFPUC to establish, maintain and collect rates and charges sufficient to pay for Operation and Maintenance Expenses of the Power Enterprise, the Bonds and other obligations payable from Revenues. See “FINANCIAL OPERATIONS” and “OBLIGATIONS PAYABLE FROM REVENUES.”

### **Limited Obligations**

If the SFPUC defaults on its obligations to make debt service payments on the Bonds, the Trustee has the right under the Indenture to accelerate the total unpaid principal amount of the Bonds. However, in the event of a default and such acceleration, there can be no assurance that the SFPUC, and correspondingly the Trustee, will have sufficient moneys available for payment of the Bonds.

**The SFPUC is not obligated to pay the principal of, premium, if any, or interest on the 2023A Bonds from any source of funds other than the Revenues of the Power Enterprise, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. The General Fund of the City is not liable for the payment of the principal of, premium, if any, or interest on the 2023A Bonds, and neither the credit nor the taxing power of the City is pledged to the payment of the principal of, premium, if any, or interest on the 2023A Bonds. The SFPUC has no taxing power. The 2023A Bonds are not secured by a legal or equitable pledge of, or charge, lien or encumbrance upon, any of the property of the City or of the SFPUC or any of its income or receipts, except Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits.**

## **Risks Related to Power Enterprise Operations and Facilities**

The operation of the Power Facilities, including the Hetch Hetchy Project, is subject to a number of risks which could adversely affect the ability of the Power Enterprise to generate electricity or deliver electricity to its customers. Such interruptions in generation or transmission could adversely impact Revenues or require the SFPUC to increase expenditures for repairs and replacement power. Such Revenue losses or increased operating expenses, if significant, could adversely impact the SFPUC's ability to pay debt service on the Bonds.

***Lack of Supply Diversity.*** Although the SFPUC has been developing alternative sources of generation, the Power Enterprise's electric supply resources remain highly concentrated. Developments with respect to hydroelectric generation in general, or the Hetch Hetchy Project in particular, could have an amplified effect on the availability and cost of electricity required to meet the needs of the Power Enterprise's customers. See "THE HETCH HETCHY PROJECT."

***Aging Facilities; Failure of Key Facilities.*** The Power Facilities vary in age, condition and estimated service life remaining. The average useful life of generating assets is about 30 years while the average useful life of transmission assets is approximately 80 years. Certain portions of the Power Facilities are near the end of their useful life. Long-lived assets result in decreased reliability due to unplanned outages and place a greater maintenance burden on Power Enterprise operations. Aging generating and transmission assets, if left unaddressed, could result in increased system failures, including losses of Hetch Hetchy Project electric generation delivered to San Francisco, increasing the Power Enterprise's reliance on purchased power. See "THE HETCH HETCHY PROJECT – Physical Condition of Facilities."

***Limited Redundancy.*** Certain Power Facilities have limited redundancy, which reduces the SFPUC's ability to take components of the system out of service for maintenance and repairs, and to provide backup facilities in cases of failure. Any failure of the Power Facilities could result in an increase in the Power Enterprise's purchased power or transmission costs.

***Rainfall Variability and Drought.*** Hydroelectric generation by the Hetch Hetchy Project is subject to seasonal and annual variations in rainfall. See "THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation."

***Water System Operation Requirements.*** The SFPUC's "water first" policy requires the Power Enterprise to coordinate electricity generation with water releases from Hetch Hetchy Reservoir required to serve the needs of Water Enterprise customers, which has an impact on the Power Enterprise's ability to schedule generation in a manner that would maximize Revenues and minimize Operation and Maintenance Expenses. The price of electricity is subject to market conditions and seasonal market variations which frequently result in lower costs per MWh during the early part of the calendar year when more water is released to serve the requirements of the Water Enterprise and higher costs per MWh in the latter part of the calendar year when less water is released to serve the requirements of the Water Enterprise. See "THE HETCH HETCHY PROJECT – Hetch Hetchy Project Operations – Water First Policy" and "– Variability of Hydroelectric Generation."

***Unavailability of Transmission.*** The SFPUC's transmission assets are interconnected to the CAISO's system. The unavailability of transmission assets due to failure or maintenance outage could require the Power Enterprise to obtain alternative transmission services from other utilities through established interties to deliver energy to the CAISO's transmission network, which could result in increased transmission costs to the Power Enterprise. See "THE POWER ENTERPRISE – Transmission and Distribution."

***Interconnection Delays and Costs.*** In 2016, the SFPUC began taking distribution service from PG&E under its FERC-approved open access tariff (see "THE POWER ENTERPRISE – Transmission and Distribution"). Since that time, PG&E has updated and modified its distribution terms, which has had the effect of delaying grid access for certain SFPUC customers or increasing costs of service for the SFPUC. The SFPUC has challenged PG&E's distribution term modifications and sought grandfathered service under the tariff all before the FERC, and the SFPUC has further litigated FERC decisions in the federal courts. Starting in July 2018, the City required the SFPUC to provide the Board of Supervisors with quarterly reports identifying projects with applications to PG&E for electric service. Such reports identify any concerns with securing temporary and permanent power or other

obstacles that could increase costs or delay service to City customers, and provide updates on the status of disputes with PG&E before the FERC or in other forums. Since November 2018, the SFPUC has provided reports on 142 projects that have experienced such delays or other obstacles. At present, the SFPUC has 42 projects with active applications for distribution service that have experienced interconnection delays or increased project costs. Thirty-four City projects have been released to obtain electric service from PG&E.

To mitigate the impacts of such connection delays and increased costs, the City is investing in its own distribution systems (see “POWER ENTERPRISE CAPITAL PROGRAM – 2024 Capital Plan Projects – *Power Enterprise Projects – Transmission/Distribution/Alternative Transmission*”). The City has also indicated an interest in acquiring the PG&E transmission and distribution systems serving San Francisco (see “THE PUBLIC UTILITIES COMMISSION – Proposed Transaction with Pacific Gas & Electric Company”).

**Casualty Losses.** Damage to the Power Facilities from a variety of sources could impair or degrade the Power Enterprise’s ability to deliver electricity to its customers, perhaps for an extended period of time. The SFPUC maintains a risk management program which includes both insured and self-insured coverages; however, the program does not provide, and the SFPUC is not required to obtain, coverage for every type of loss. For example, damage attributable to seismic events and environmental pollution are excluded from such coverages. In situations where the SFPUC has not purchased commercial coverage, the Power Enterprise has a ‘self-retention’ program that it administers and retains budgeted resources internally to provide coverage for loss liabilities. See “FINANCIAL OPERATIONS – Risk Management and Insurance.” There can be no assurance in the event of a casualty loss that insurance proceeds or the SFPUC’s budgeted resources will be available in amounts sufficient to make necessary capital repairs and mitigate other consequential losses.

**Seismic Hazards.** Certain facilities and customers of the Power Enterprise are located in seismically active regions of California. See “– Seismic Considerations.”

**Other Natural and Man-Made Disasters.** Other disasters, including without limitation wildfires, flooding and landslides, or man-made disasters, could interrupt operation of the Hetch Hetchy Project and other Power Facilities. See “THE HETCH HETCHY PROJECT – Wildfire Considerations.”

**Operational Liability.** The SFPUC operates high voltage transmission lines through right of way corridors that extend approximately 134 miles across forested and populated areas between the Sierra Nevada Mountains and the Newark Substation. These high voltage transmission lines can cause fires, electrocution or other casualties if safe clearance zones are not maintained or are accidentally breached, potentially resulting in significant liability losses. The SFPUC performed a condition assessment of its transmission line right of way and has identified potential hazards (clearance detections), including those due to insufficient ground clearance and those caused by encroachments or structures improperly located by other local jurisdictions, utilities or individuals in proximity to the transmission lines. Immediate measures were taken to enhance warning notification and exclude access at detection points. The SFPUC has prioritized these detection points based on risk and developed a capital program to mitigate these clearance issues. The SFPUC anticipates that identified potential hazards are likely to be fully mitigated by 2030. See “THE HETCH HETCHY PROJECT – Wildfire Considerations.”

**Safety and Security.** Military conflicts and terrorist activities could also adversely impact the operations of the Power Enterprise or the finances of the SFPUC. The SFPUC plans and prepares for emergency situations and related responses to maintain critical services. However, there can be no assurance that any such safety and security measures will prove adequate in the event of terrorist activities directed against the Power Facilities or that costs of security measures will not be greater than presently anticipated.

**Statutory and Regulatory Compliance.** The operation of the Power Facilities and a retail electric service program is subject to a variety of federal and State statutory and regulatory requirements concerning matters such as reliability, reporting and the scheduling of electrical generation and transmission. Non-compliance with applicable laws or regulations could result in fines and penalties being assessed against the SFPUC or claims being made by private parties. Changes in the scope and standards for electricity generation, transmission and distribution systems such as the Power Facilities may also lead to administrative orders issued by federal or State regulators. Future compliance with increased regulatory requirements or enforcement orders could impose substantial additional operating expenses on the SFPUC.

**Endangered Species.** Various aquatic species (including native fishes) present in the Tuolumne River and Bay Area streams (e.g., Alameda, San Mateo and Pilarcitos Creeks) are either listed or candidates for listing under the State or federal endangered species acts. New listings and future enforcement actions under the acts, or conditions placed in permits to undertake construction for certain projects, could potentially directly affect water flow and electrical generation at the Hetch Hetchy Project. See “THE HETCH HETCHY PROJECT – FERC Proceedings Regarding Relicensing of the New Don Pedro Project.”

**Labor Actions.** The Charter prohibits SFPUC and other City employees from striking. Nonetheless, any work stoppage or other labor action could limit the SFPUC’s ability to operate the Power Facilities or provide service and adversely impact Revenues. On July 24, 2023, the PERB ruled in favor of the SEIU and IFPTE, concluding that certain City Charter provisions prohibiting strikes by City employees are invalid, affirming an earlier ruling of an administrative law judge that such City Charter provisions violate the Meyers-Milias-Brown Act. The City has filed a notice of appeal to the California Court of Appeal with respect to the PERB decision. The City can give no assurance whether the appeal will be successful. See also “THE PUBLIC UTILITIES COMMISSION – Employee Relations.”

**Skilled Labor.** Operation of a utility requires a skilled workforce. Tight labor markets and work places in high-cost regions, such as the San Francisco Bay Area, or remote mountainous regions, such as where Hetch Hetchy Project operations are located, may increase the difficulty in recruiting and retaining a skilled workforce. The SFPUC is currently experiencing challenges in hiring and retaining certified professional mechanical and electrical engineers with power systems experience as well as experienced trades such as power system operators, technicians and lineworkers. Although the Power Enterprise has been able to deliver uninterrupted power to its retail and wholesale customers, challenges in hiring and retaining a skilled workforce could potentially impact the SFPUC’s ability to operate the Power Facilities in the future.

**Proposals to Restore Hetch Hetchy Valley.** Some environmental organizations advocate for the removal of the Hetch Hetchy Reservoir and the restoration of Hetch Hetchy Valley. For example, an initiative ordinance qualified for the November 2012 City ballot with support from an organization called “Restore Hetch Hetchy” and would have required the City to identify alternative sources of water and, subject to certain additional conditions, end its use of the Hetch Hetchy Reservoir. That reservoir supplies the Kirkwood and Moccasin Powerhouses, which combined generate approximately 57% of the electricity produced by the Hetch Hetchy Project. This initiative was rejected by voters of San Francisco.

Previous studies have examined proposals to remove Hetch Hetchy Reservoir. For example, a 2006 report by the California Department of Water Resources and the California Department of Parks and Recreation concluded that it is technically feasible to restore Hetch Hetchy Valley but cautioned financial feasibility. The study estimated that the total cost of such a project would range from \$3 billion to \$10 billion in 2006 (approximately \$4 billion to \$13 billion in 2020, adjusted for inflation). The State agencies also concluded that the initial planning effort would take up to 10 years to complete and cost an additional \$65 million. A project to restore the Hetch Hetchy Valley likely would substantially increase the Power Enterprise’s annual cost of power.

In 2015, Restore Hetch Hetchy filed a complaint against the City alleging that the SFPUC’s operation of Hetch Hetchy Reservoir is an unreasonable method of diversion of water in violation of the California Constitution because of the O’Shaughnessy Dam’s location within a national park. The case has been fully and finally resolved in the City’s favor. In addition, in 2019, Restore Hetch Hetchy commissioned a report that concluded that restoring Hetch Hetchy Valley and opening it to greater public use had an economic use value between \$2 billion to \$5 billion and an intrinsic passive-use value of over \$100 billion over a 50-year period. No formal federal, State or local policy proposals have been made in response to the report.

The SFPUC is unable to predict whether any similar initiatives, or similar federal or State legislation, might be approved by the voters or adopted by legislative bodies in the future, or the potential impact of such efforts on the SFPUC or the Power Enterprise. Any such legislation or litigation, if successful, could impose substantial additional operating and capital expenses on the Power Enterprise.

## **Inverse Condemnation**

Under the doctrine of inverse condemnation (a legal concept that entitles property owners to just compensation if their private property is damaged by a public use), California courts have imposed liability on public agencies in legal actions brought by private property holders for damages caused by such public agencies' infrastructure. In *City of Oroville v. Superior Court of Butte County*, 7 Cal. 5th 1091 (2019), however, the California Supreme Court held that damage to private property must be substantially caused by an inherent risk presented by the deliberate design, construction or maintenance of the public improvement. Thus, if the inherent risks associated with the SFPUC's facilities, including water storage or transportation facilities or electrical distribution and transmission lines, as deliberately designed, constructed or maintained, are determined to be the substantial cause of damage to private property from flooding, fire or otherwise, and the doctrine of inverse condemnation applies, the SFPUC could be liable for direct and indirect property damage to private parties and such liability, in the aggregate, could be substantial. In addition to such claims for property damage, the SFPUC could also be liable for punitive damages and other damages under other theories of liability, including if the SFPUC were found to have been negligent, which liability, in the aggregate, could be substantial. See "THE HETCH HETCHY PROJECT – Wildfire Considerations."

## **Seismic Considerations**

Certain distribution and transmission facilities of the Power Enterprise and the Power Enterprise's principal customers are located in seismically active regions of California. The San Andreas Fault lies immediately west of San Francisco, and the Hayward fault is approximately fifteen miles to the east of San Francisco. A third major fault, the Calaveras Fault, is a branch of the Hayward Fault and lies east of the Hayward Fault.

During the past 150 years, the San Francisco Bay Area has experienced several major and numerous minor earthquakes. The largest was the 1906 San Francisco earthquake along the San Andreas Fault with an estimated magnitude of 8.2 on the Richter scale. The 1868 Hayward earthquake along the Hayward Fault had an estimated magnitude of between 6.8 and 7.0 on the Richter scale. The 1989 Loma Prieta earthquake along the San Andreas Fault had an estimated magnitude of 6.9 on the Richter scale. The most recent significant earthquake was the 2014 South Napa earthquake on the West Napa Fault, the northern extension of the Calaveras Fault, which had a magnitude of 6.0 on the Richter scale and an epicenter near the city of Napa, approximately 50 miles north of San Francisco. According to United States Geological Survey findings, a significant earthquake along these or other faults is probable during the period the 2023A Bonds will be outstanding. A significant earthquake in San Francisco could adversely affect power deliveries, short-term or long-term demand, or the ability of Power Enterprise customers to pay for electric service.

The Hetch Hetchy Project is located largely in Yosemite National Park, one of the most stable seismic zones in California, and there are no known major faults in the area in which its large generation facilities are located. The SFPUC therefore considers the risk of either a major earthquake in that region or an earthquake in the San Francisco Bay Area of a magnitude sufficient to have a significant impact on the Hetch Hetchy Project to be low. Many of the Hetch Hetchy Project's generation and transmission facilities were constructed prior to 1980, however, and have not been retrofitted to meet current seismic standards. As the SFPUC continues to upgrade and replace facilities, design improvements to meet, or exceed, current seismic standards are included.

The SFPUC's in-city assets, including for example certain distribution systems, renewable energy generating facilities and streetlights, along with facilities in other locations in the larger Bay Area, such as substations located near SFO, are expected to be subject to greater and more frequent seismic activity than the facilities of the Hetch Hetchy Project as sections of the Hayward Fault, San Andreas Fault and Calaveras Fault are near San Francisco.

With certain minor exceptions, the SFPUC does not maintain commercial earthquake insurance coverage for the Hetch Hetchy Project or other Hetch Hetchy Water and Power facilities. See "FINANCIAL OPERATIONS – Risk Management and Insurance."

A major seismic event affecting critical operational facilities of the Power Enterprise could result in electrical generation service interruptions necessitating that the Power Enterprise purchase wholesale electricity,

based on availability and market price, to replace any generation capacity taken offline by the seismic event. Particularly severe seismic events could also significantly impact the wholesale electricity market, available transmission resources and customer demand.

## Climate Change

***Impact on City of San Francisco.*** Numerous scientific studies on global climate change show that, among other effects on the global ecosystem, sea levels will rise, extreme temperatures, and extreme weather events will become more frequent as a result of increasing global temperatures attributable to atmospheric pollution.

The Fourth National Climate Assessment, published by the United States Global Change Research Program in November 2018 (“**NCA4**”), finds that more frequent and intense extreme weather and climate-related events, as well as changes in average climate conditions, are expected to continue to damage infrastructure, ecosystems and social systems over the next 25 to 100 years. NCA4 states that rising temperatures, sea level rise, and changes in extreme events are expected to increasingly disrupt and damage critical infrastructure and property and regional economies and industries that depend on natural resources and favorable climate conditions. Disruptions could include more frequent and longer-lasting power outages, fuel shortages and service disruptions. NCA4 states that the continued increase in the frequency and extent of high-tide flooding due to sea level rise threatens coastal public infrastructure. NCA4 also states that expected increases in the severity and frequency of heavy precipitation events will affect inland infrastructure, including access to roads, the viability of bridges and the safety of pipelines.

Sea levels will continue to rise in the future due to the increasing temperature of the oceans causing thermal expansion and growing ocean volume from glaciers and ice caps melting into the ocean. Between 1854 and 2016, sea level rose about nine inches according to the tidal gauge at Fort Point, a location underneath the Golden Gate Bridge. Weather and tidal patterns, including 100-year or more storms and king tides, may exacerbate the effects of climate related sea level rise. Coastal areas like San Francisco and the Bay Area are at risk of substantial flood damage over time, affecting private development and public infrastructure, including roads, utilities, emergency services, schools, and parks. As a result, the City could lose considerable tax revenues and many residents, businesses, and governmental operations along the waterfront could be displaced, and the City could be required to mitigate these effects at a potentially material cost.

Adapting to sea level rise is a key component of the City’s policies. The City and its enterprise departments have been preparing for future sea level rise for many years and have issued a number of public reports. For example, in March 2016, the City released a report entitled “Sea Level Rise Action Plan” (the “**Sea Level Rise Action Plan**”), identifying geographic zones at risk of sea level rise, providing a framework for adaptation strategies to confront these risks, and identifying data gaps and next steps. That study shows an upper range of end-of-century projections for permanent sea level rise, including the effects of temporary flooding due to a 100-year storm, of up to 108 inches above the 2015 average high tide. To implement the Sea Level Rise Action Plan, the Mayor’s Sea Level Rise Coordinating Committee, co-chaired by the Planning Department and the Port of San Francisco, worked together to develop the City’s Guidance for Incorporating Sea Level Rise into Capital Planning, Adopted September 2014, Revised December 2015, and Updated January 2020 and finalized the City’s Sea Level Rise Vulnerability and Risk Assessment, February 2020. The City is now working to fill some of the identified data gaps from the Sea Level Rise Action Plan, including working with Lawrence Berkeley National Laboratory to understand the effect of climate change on future storms for the Bay Area. Among the findings is that storm-total precipitation for the largest types of storms is expected to produce up to 17% more rainfall by 2050 and up to 37% more rainfall by 2100. For the smaller storms, the change is expected to be even larger with increases of up to 57% more rain by 2050 and 67% more rainfall by 2100. The written reports have been finalized and the City is considering how to use the information as part of a larger data set of climate variables needed for planning purposes. The City is transitioning toward efforts that would consolidate and coordinate sea level rise adaptation and overall resilience planning so that City departments can maximize efficiency and the co-benefits of investment dollars. The City has developed and continues to refine the governance structure of the Climate Resilience Program (also known as ClimateSF) to improve how the City manages, finances and implements climate resilience projects and/or programs. Such efforts include the publication of a comprehensive Climate Action Plan in 2021. See “**POWER ENTERPRISE CAPITAL PROGRAM – Climate Action Plan.**” For the City, climate resilience refers to a range of coordinated actions that eliminate greenhouse gas emissions and adapt the built and natural environment, while achieving a more equitable and sustainable city.

In April 2017, the Working Group of the California Ocean Protection Council Science Advisory Team (in collaboration with several state agencies, including the California Natural Resource Agency, the Governor’s Office of Planning and Research, and the California Energy Commission) published a report, that was formally adopted in March 2018, entitled “Rising Seas in California: An Update on Sea Level Rise Science” (the “**Sea Level Rise Report**”) to provide a new synthesis of the state of science regarding sea level rise. The Sea Level Rise Report provides the basis for State guidance to State and local agencies for incorporating sea level rise into design, planning, permitting, construction, investment and other decisions. Among many findings, the Sea Level Rise Report indicates that the effects of sea level rise are already being felt in coastal California with more extensive coastal flooding during storms, exacerbated tidal flooding, and increased coastal erosion. In addition, the report notes that the rate of ice sheet loss from Greenland and Antarctic ice sheets, while highly uncertain as to timing, could pose a particular risk of sea level rise for the California coastline.

The City has already incorporated site-specific adaption plans in the conditions of approval for certain large waterfront development projects, such as the Candlestick/Hunters Point Shipyard, Treasure Island, Pier 70 and Mission Rock projects. In November 2018, San Francisco voters approved a bond measure providing \$425 million toward study and repair of the City’s sea wall against seismic threats and sea level rise. This Phase 1 funding provides early investment in long-term upgrades expected to cost more than \$5 billion. The Port is also working with City partner agencies and the United States Army Corps of Engineers (“USACE”) to defend the City and its waterfront from flooding through the San Francisco Waterfront Coastal Flood Study (the “**Flood Study**”). Through the Flood Study, the Port, the City, and USACE are developing a Draft Waterfront Adaptation Plan to defend the 7.5 miles of waterfront from flood risks from Heron’s Head Park to Aquatic Park. The Flood Study is one of the several coordinated waterfront resilience activities being undertaken in partnership with federal, State, and local agencies to plan for anticipated seismic activity, flooding, and sea level rise.

Portions of the San Francisco Bay Area, including San Francisco, are built on fill that was placed over saturated silty clay known as “Bay Mud.” This Bay Mud is soft and compressible, and the consolidation of the Bay Mud under the weight of the existing fill is ongoing. A report issued in March 2018 by researchers at the University of California, Berkeley, and the University of Arizona suggests that flooding risk from climate change could be exacerbated in the San Francisco Bay Area due to the sinking or settling of the ground surface, known as subsidence. The study claims that the risk of subsidence is more significant for certain parts of San Francisco built on fill.

Projections of the effects of global climate change on San Francisco are complex and depend on many factors that are outside the City’s control. The various scientific studies that forecast climate change and its adverse effects, including sea level rise and flooding risk, are based on assumptions contained in such studies, but actual events may vary materially. Also, the scientific understanding of climate change and its effects continues to evolve. Accordingly, the City is unable to forecast when sea level rise or other adverse effects of climate change (e.g., the occurrence and frequency of 100-year storm events and king tides) will occur. In particular, the City cannot predict the timing or precise magnitude of adverse economic effects, including, without limitation, material adverse effects on the business operations or financial condition of the City and the local economy during the term of the 2023A Bonds. While the effects of climate change may be mitigated by the City’s past and future investment in adaptation strategies, the City can give no assurance about the net effects of those strategies and whether the City will be required to take additional adaptive mitigation measures. If necessary, such additional measures could require significant capital resources.

In September 2017, the City filed a lawsuit against the five largest investor-owned oil companies seeking to have the companies pay into an abatement fund to help fund infrastructure for climate change adaptation. In July 2018, the United States District Court for the Northern District of California denied the plaintiff’s motion for remand to State court and then dismissed the lawsuit, which the City had joined as a plaintiff. The plaintiffs appealed these decisions to the United States Court of Appeals for the Ninth Circuit, which in May 2020 vacated the District Court’s order that found the case arose under federal law, remanding the case back to the District Court to determine if there were any other grounds for federal jurisdiction. In June 2021, the United States Supreme Court declined to review the Ninth Circuit’s decision. In October 2022, the District Court ordered the case remanded to State court and stayed the remand pending any appeals. The defendants have appealed the District Court’s decision to the Ninth Circuit. While the City believes that the claims in this lawsuit are meritorious, it can give no assurance



regarding whether the lawsuit will be successful and obtain the requested relief from the courts, or contributions to the abatement fund from the defendant oil companies.

***Impact on SFPUC Power Enterprise.*** The issue of climate change has become an important factor in hydroelectric generation in California. There is evidence that increasing concentrations of greenhouse gases have caused and will continue to cause a rise in temperatures around the world, which will result in a wide range of changes in climate patterns. Moreover, there is evidence that a warming trend occurred during the latter part of the 20th century and will likely continue through the 21st century. These changes will have a direct effect on hydroelectric generation in California, and numerous studies on climate and water in California have been conducted to determine the potential impacts. Based on these studies, climate change could result in the following types of water resources impacts in California, including impacts on the Regional Water System and associated watersheds which may, in turn, impact hydroelectric generation:

- Reductions in the average annual snowpack versus historical levels due to a rise in the snowline and a shallower snowpack in the low- and medium-elevation zones, such as in the Tuolumne River basin, and a shift in snowmelt runoff to earlier in the year;
- Changes in the timing, intensity and annual variability of precipitation, and an increased amount of precipitation falling as rain instead of as snow;
- Long-term changes in watershed vegetation and increased incidence of wildfires that could degrade water quality;
- Sea level rise, which could cause inundation of Regional Water System assets and/or an increase in saltwater intrusion into groundwater basins;
- Increased water temperatures with accompanying adverse effects on some fisheries and water quality; and
- Changes in urban water demand.

However, other than the general trends listed above, there is no clear scientific consensus on exactly how climate change will quantitatively affect SFPUC or State water supplies and, therefore, hydroelectric generation.

Regarding sea level rise, the City has developed policies for considering the potential impact of sea level rise on City assets, “Guidance for Incorporating Sea Level Rise into Capital Planning” that requires all assets in the City’s 10-year capital plan be evaluated for inundation under a variety of sea level rise scenarios plus a 1% storm. The City, through its Sea Level Rise Action Plan, will be evaluating the best approaches and potential adaptive management plans for protecting public and private assets potentially subject to inundation caused by sea level rise and large storms.

## **Cybersecurity**

***City Measures.*** The City, like many other large public and private entities, relies on a large and complex technology environment to conduct its operations, and faces multiple cybersecurity threats including, but not limited to, hacking, viruses, malware and other attacks on its computing and other digital networks and systems (collectively, “**Systems Technology**”). As a recipient and provider of personal, private, or sensitive information, the City has been the subject of cybersecurity incidents that have resulted in or could have resulted in adverse consequences to the City’s Systems Technology and that required a response action to mitigate the consequences.

Cybersecurity incidents could result from unintentional events, or from deliberate attacks by unauthorized entities or individuals attempting to gain access to the City’s Systems Technology for the purposes of misappropriating assets or information or causing operational disruption and damage. To mitigate the risk of business operations impact and/or damage from cybersecurity incidents or cyber-attacks, the City invests in multiple forms of cybersecurity and operational safeguards. In November 2016, the City adopted a City-wide Cyber Security

Policy (the “**City Cyber Policy**”) to support, maintain, and secure critical infrastructure and data systems. The objectives of the City Cyber Policy include the protection of critical infrastructure and information, manage risk, improve cyber security event detection and remediation, and facilitate cyber awareness across all City departments. The City’s Department of Technology has established a cybersecurity team to work across all City departments, including the SFPUC, to implement the City Cyber Policy. The City Cyber Policy is reviewed periodically.

The City has also appointed a City Chief Information Security Officer (the “**CCISO**”), who is directly responsible for understanding the business and related cybersecurity needs of the City’s 54 departments, including the SFPUC. The CCISO is responsible for identifying, evaluating, responding, and reporting on information security risks in a manner that meets compliance and regulatory requirements, and aligns with and supports the risk posture of the City. Mayor Breed addressed this issue on June 4, 2021 in Executive Directive 21-02, Ensuring Strong and Organized City Defense Against Cybersecurity Attacks (“**Executive Directive 21-02**”), which sets forth requirements for City departments to strengthen and improve the City’s cyber functions and programs.

**SFPUC Measures.** The SFPUC also relies on a large and complex technology environment to conduct its operations. Although the SFPUC maintains its own business and control networks that are separate from the City’s network, the SFPUC faces similar cybersecurity threats as the City, including hacking, viruses, malware and other attacks on its computing and other digital networks and systems. To mitigate the risk of and damage from cybersecurity incidences or cyberattacks, the SFPUC abides by the City Cyber Policy and also maintains its own cybersecurity program (the “**SFPUC Cybersecurity Program**”). The SFPUC Cybersecurity Program is based on National Institute of Standards and Technology cybersecurity guidance and employs industry standard Center for Internet Security critical security controls. In addition, control networks for the Water Enterprise and the Wastewater Enterprise adhere to the American Water Works Association Cyber Security guidance and the control networks for the Power Enterprise adhere to the North American Electric Reliability Corporation critical infrastructure protection controls. The SFPUC Cybersecurity Program includes industry standard cybersecurity solutions, and the SFPUC’s technologies are continuously tested as part of an internal vulnerability program. The SFPUC’s technical controls are prescriptive for hardening servers, network devices and databases, and for addressing system administrator controls, mobile device management, incident response, security patching, antivirus, email, passwords, remote access, secure asset disposal, end user controls, and timely removal of access to systems and facilities for staff that leave employment at the SFPUC. In addition to the SFPUC’s controls and in alignment with Executive Directive 21-02, the SFPUC has deployed the city-wide-real-time threat monitoring and alerting solution. The SFPUC Cybersecurity Program is periodically reviewed for effectiveness by independent consultants, most recently in June 2022. In addition, pursuant to the SFPUC’s policies, the City Services Auditor and independent cybersecurity auditors performed extensive penetration and vulnerability testing on the SFPUC’s business and control networks.

The SFPUC has also appointed a Chief Information Security Officer (the “**CISO**”). In addition to working with the CCISO on cybersecurity policy development and solution sharing, the CISO is responsible for annual updates to the SFPUC’s policies, is charged with identifying and monitoring threats which are typically addressed by the SFPUC’s information technology services team, educating staff concerning vulnerabilities and constantly improving the SFPUC Cybersecurity Program.

While the SFPUC Cybersecurity Program is periodically reviewed, no assurances can be given by the SFPUC that such measures will ensure against other cybersecurity threats and attacks. Cybersecurity breaches could damage the SFPUC’s information security systems and cause material disruption to the SFPUC’s operations and the provision of SFPUC services. The costs of remedying any such damage or protecting against future attacks could be substantial. Further, cybersecurity breaches could expose the SFPUC to material litigation and other legal risks, which could cause the SFPUC to incur material costs related to such legal claims or proceedings. The SFPUC currently purchases liability insurance covering cyber-losses and requires its technology vendors to purchase technology errors and omissions insurance coverage. See “FINANCIAL OPERATIONS – Risk Management and Insurance.”

## **Construction Related Risks**

Construction projects for the Power Enterprise are subject to ordinary construction risks and delays applicable to projects of their kind, including but not limited to (i) inclement weather affecting contractor performance and timeliness of completion, which could affect the costs and availability of, or delivery schedule for, equipment, components, materials, labor or subcontractors; (ii) contractor claims or nonperformance; (iii) failure of contractors to execute within contract price; (iv) work stoppages or slowdowns; (v) failure of contractors to meet schedule terms; (vi) errors or omissions in contract documents requiring change orders; (vii) the occurrence of a major seismic event; or (viii) unanticipated project site conditions, including the discovery of hazardous materials on the site or other issues regarding compliance with applicable environmental standards, and other natural hazards or seismic events encountered during construction. Increased construction costs or delays could impact the Power Enterprise's financial condition in general and the implementation of its capital programs in particular. Construction bids may also be higher than anticipated for budgeting purposes.

## **Commercial Paper Note Credit Facilities**

**Commercial Paper Notes.** The bank credit facilities supporting the Commercial Paper Notes are subject to early termination upon the occurrence of certain events, including the failure of the SFPUC to make certain payments, the occurrence of certain bankruptcy or insolvency-related events, the reduction below specified levels or the withdrawal or suspension of ratings on certain obligations of the SFPUC payable from Net Revenues or certain other specified events of default. Upon the occurrence of such termination, one or more of the following would likely occur: (a) the SFPUC would be prohibited from issuing additional notes supported by such credit facilities; (b) any outstanding reimbursement obligation of the SFPUC to the bank providing such facility for draws made for the payment of principal of or interest on Commercial Paper Notes could bear interest at rates higher than the rates borne by the Commercial Paper Notes; and (c) any such outstanding reimbursement obligation of the SFPUC could be accelerated and become immediately due and payable. The Commercial Paper Notes and any reimbursement obligations are payable from Net Revenues on a basis subordinate to the Bonds. See "OBLIGATIONS PAYABLE FROM REVENUES – Subordinate Obligations."

## **Limitations on Rate-Setting**

The generation of Revenues sufficient to satisfy the requirements of the Indenture and to pay the principal of and interest on the 2023A Bonds will require the SFPUC to raise the rates payable by its customers. The increase or maintenance of rates is subject to various substantive and procedural requirements and limitations. See "FINANCIAL OPERATIONS – Rate-Setting Process; Rates."

## **Raker Act Requirements**

The Raker Act, enacted in 1913, granted the City the right to construct the Hetch Hetchy Project, including O'Shaughnessy Dam at Hetch Hetchy Valley in Yosemite National Park and related infrastructure, and to operate the dam and reservoirs to generate electricity and to supply water to San Francisco. The Raker Act further grants the City the right to sell electricity for beneficial use, first to meet San Francisco municipal needs, then the Districts' municipal and agricultural pumping needs, and finally for commercial purposes, provided that in each case such electricity may not be sold to a private corporation or individual for resale. See "THE HETCH HETCHY PROJECT – History." Wholesale electricity deliveries to the Districts are on an "as available" basis and are required by the Raker Act only after satisfying the City's own municipal needs. Any additional excess electricity supplies are sold to certain end-user retail customers and then on the wholesale market to public entities consistent with the requirements of the Raker Act. The Raker Act does not restrict the City's purchase, use and sale of non-Hetch Hetchy Project electricity. See "THE POWER ENTERPRISE – Wholesale Electricity Sales."

## **Customer Concentration**

The Power Enterprise's customer base consists of municipal customers, retail customers and long-term wholesale customers, with excess generation sold on the wholesale short-term markets primarily during the run-off spring season. Since Fiscal Year 2017-18, there have been no sales under long-term wholesale agreements with the Districts. See "THE POWER ENTERPRISE – Wholesale Electricity Sales."

On average, approximately 76.7% of charges for services revenues were from municipal sales from Fiscal Years 2017-18 through 2021-22. While those revenues have historically remained relatively constant, in recent years, the Commission has approved rate increases to municipal customers. Retail sales have grown in recent years due to customer growth in redevelopment areas and customers transferring to Hetch Hetchy power service from other providers. See "FINANCIAL OPERATIONS – Power Sales Revenues; Other Revenues" and "– Limitations on Rate-Setting."

As the Power Enterprise's retail customers are concentrated primarily in and around San Francisco, changes in the financial condition of, or the health of the economy in, San Francisco and, to a certain extent, the greater Bay Area, may have an amplified impact on the finances of the Power Enterprise. As many customers of the Power Enterprise are municipal and other governmental entities, factors impacting the financial condition of such entities may similarly have significant impact on the finances of the Power Enterprise. See "THE POWER ENTERPRISE – Recent Factors Impacting Power Revenues."

## **Increased Operation and Maintenance Expenses**

There can be no assurance that the Operation and Maintenance Expenses of the SFPUC, such as wages and salaries, pension and other benefits, purchased power costs, and purchased transmission and distribution service costs, will not increase, perhaps substantially, due to price inflation, volatile investment or commodities markets, economic disruption or any other factors. See "FINANCIAL OPERATIONS – Operation and Maintenance Expenses" and "THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation."

## **Uncertainties of Forecasting Future Load Growth**

The SFPUC's ability to serve a growing electric load may require capital investment in, and construction of, distribution facilities in advance of customers using such facilities. In addition, increased loads may require increased power purchases and may increase overall operating expenses. See "THE HETCH HETCHY PROJECT – Variability of Hydroelectric Generation" and "– Changes in Energy Prices." In the case of redevelopment projects, most, but not all of the costs of this investment is born by the developer. The pace of the development of such projects can be effected by overall economic conditions outside the control of the SFPUC, making financial and capital planning challenging. Similarly, the pace of customer response to State and local mandates and/or incentives, like electric vehicle adoption, conversion from gas to electric home heating and cooking, and building electrification is also difficult to predict, making financial and capital planning challenging. To address these challenges, the SFPUC applies standard industry practices in forecasting and sensitivity analysis, monitoring project progress, and maintaining ongoing communication with large project construction plans.

## **Changes in Energy Prices**

Energy prices have at times been subject to volatile change for numerous reasons, including market forces beyond the control of the SFPUC. In particular, recent years in California and western states have seen significant increases in overall prices and seasonal variability in power markets due to supply chain disruptions, the war in Ukraine, and extreme weather events. See "DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION." Depending on the timing during the year, higher wholesale energy market prices may increase operating costs of the Power Enterprise and reduce Net Revenues or increase wholesale power sales revenue and increase Net Revenues.

The State's electricity deregulation instituted pricing mechanisms that establish market clearing prices for all electricity not purchased under forward contracts. Electricity prices are set through this auction mechanism

designed to account for supply, demand and congestion. When generation supply exceeds demand, electricity prices move lower. Typically, electricity prices are lower in the spring when hydroelectric generation is abundant and demand moderate. Electricity prices tend to be higher in the late summer and fall when regional and State-wide generating resources are more limited and demand is highest. In an average year, the Power Enterprise has excess generation to sell in the first half of the year and generally purchases wholesale electricity during the second half of the year to meet its load obligations. The Power Enterprise accounts for the seasonal differential in electricity price in its budget request for annual electricity purchases and reflects such costs in the rates it charges customers.

The SFPUC generally sets electric rates for enterprise customers at a level competitive with the adopted PG&E rates for each customer class; however, there is currently no explicit linkage between the SFPUC's rates and PG&E's rates. See "THE POWER ENTERPRISE – Power Service in San Francisco – *Pacific Gas & Electric Company*." PG&E is regulated by the CPUC for its retail services and by the FERC for its wholesale service. PG&E's rates for retail service to customers in California are established by the CPUC after public review to determine they are "just and reasonable."

See also "– Limitations on Rate-Setting" and "DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION."

### **Changes in Transmission and Distribution Service Costs**

The SFPUC pays for transmission service to the CAISO and distribution service to PG&E. The rates and terms of these services are regulated by the FERC, and are subject to change. The SFPUC monitors and participates in the proceedings conducted by FERC to review and approve changes to the rates and terms of service to protect its interests in reasonable rates and terms. These rates and terms effect the SFPUC cost of service and, in some cases, the availability of service from SFPUC to its customers. See also "– Risks Related to Power Enterprise Operations and Facilities – *Interconnection Delays and Costs*."

### **Uncertainties of the Electric Utility Industry**

The operations of the Power Enterprise and its financial condition could be adversely affected by developments in the electricity markets and related regulation. See "DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION."

### **Economic, Political, Social and Environmental Conditions**

Changes in economic, political, social, or environmental conditions on a local, State, federal, and/or international level may adversely affect investment risk generally. Such conditional changes may include (but are not limited to) disruptions in business activity, consumer prices, or financial markets, unemployment rates, availability of skilled labor, technological advancements, shortages or surpluses in natural resources or energy supplies, changes in law, social unrest, fluctuations in the crime rate, political conflict, acts of war or terrorism, environmental damage, and natural disasters.

### **Pandemics; COVID-19 Pandemic**

A pandemic, epidemic or outbreak of an infectious disease can have significant adverse health and financial impacts on global and local economies. For example, the COVID-19 pandemic significantly impacted the City and resulted in prolonged stay-at-home orders that impacted each of the SFPUC's enterprises, including the Power Enterprise. In addition to certain direct impacts on the operations and finances of the Power Enterprise, COVID-19 has had significant and varied impacts on general economic activity at the local, national and global levels, including supply chain and labor market disruptions. Such disruptions have, among other effects, resulted in increases in materials, labor, transportation and other costs across a wide number of sectors, as well as delays in delivery of projects and equipment. The Power Enterprise has experienced, and may in the future experience, increases in certain costs and delays in the delivery of equipment, such as transformers, as a result of COVID-19's disruption of supply chains. Additionally, such disruptions may result in schedule delays for the Power Enterprise's capital projects or increased costs for such projects.

## **Constitutional, Statutory and Charter Limitations**

The SFPUC is subject to limitations imposed by the Charter and by the State Constitution and statutes. Such limitations could adversely affect the financial condition of the Power Enterprise. See “CONSTITUTIONAL, STATUTORY AND CHARTER LIMITATIONS.”

## **Initiative, Referendum, Charter Amendments and Future Legislation and Regulations**

Under the State Constitution, the voters of California have the ability to initiate legislation and require a public vote on legislation passed by the California Legislature through the powers of initiative and referendum, respectively. Under the Charter, the voters of San Francisco can restrict or revise the powers of the SFPUC through the approval of a Charter amendment. The SFPUC is unable to predict whether any such initiatives might be submitted to or approved by the voters, the nature of such initiatives, or their potential impact on the SFPUC or the Power Enterprise. See “CONSTITUTIONAL, STATUTORY AND CHARTER LIMITATIONS.” See also “– Risks Related to Power Enterprise Operations and Facilities – *Proposals to Restore Hetch Hetchy Valley.*”

In addition, the SFPUC and its operations are subject to various laws, rules and regulations adopted by the local, State and federal governments and their agencies. The SFPUC is unable to predict the adoption or amendment of any such laws, rules or regulations, or their effect on the operations or financial condition of the Power Enterprise.

## **Bankruptcy of the City**

The SFPUC, being an enterprise department of the City, likely cannot itself file for bankruptcy. While an involuntary bankruptcy petition cannot be filed against the City, the City is only authorized to file for bankruptcy under certain circumstances. Should the City file for bankruptcy, there could be adverse effects on the holders of the 2023A Bonds.

To the extent that the Revenues are “special revenues” under the United States Bankruptcy Code (the “**Bankruptcy Code**”), then Revenues collected after the date of the bankruptcy filing should be subject to the lien of the Indenture. If any or all of the Revenues are determined not to be “special revenues,” then any such amounts collected after the commencement of the bankruptcy case will likely not be subject to the lien of the Indenture. “Special revenues” are defined to include revenues derived from the ownership or operation of projects or systems that are primarily used to provide utility services. No assurance can be given that a court would hold that any or all Revenues are special revenues. In a case arising from the insolvency proceedings of Puerto Rico, the United States Court of Appeals for the First Circuit concluded that while a debtor has the right to voluntarily apply special revenues to the payment of debt service during the pendency of a bankruptcy case, the debtor is not obligated to do so, even though the special revenues are subject to the lien of the bond documents. The holders of the 2023A Bonds may not be able to assert a claim against any property of the City other than the Net Revenues, and if any or all of the Revenues are no longer subject to the lien of the Indenture, then there may be limited, if any, funds from which the holders of the 2023A Bonds are entitled to be paid.

The Bankruptcy Code provides that “special revenues” can be applied to necessary operating expenses of the project or system, before they are applied to other obligations. This rule applies regardless of the provisions of the transaction documents. It is not clear precisely which expenses would constitute necessary operating expenses, and any definition in the transaction documents may not be applicable.

If the City is in bankruptcy, the parties (including the Trustee and the holders of the 2023A Bonds) may be prohibited from taking any action to collect any amount from the City or to enforce any obligation of the City, unless the permission of the bankruptcy court is obtained. These restrictions may also prevent the Trustee from making payments to the holders of the 2023A Bonds from funds in the Trustee’s possession. The rate covenants (see “SECURITY FOR THE BONDS – Rate Covenant; Rates and Charges”) may not be enforceable in bankruptcy by the Trustee or the holders of the 2023A Bonds.

Revenues are deposited with and held by the Treasurer and may be commingled with other City funds. See “SECURITY FOR THE BONDS – Flow of Funds.” If the City goes into bankruptcy, the City may not be required to turn over to the Trustee any Revenues that are in its possession at the time of the bankruptcy filing. In addition, if the City has possession of Revenues (whether collected before or after commencement of the bankruptcy) and if the City does not voluntarily turn over such Revenues to the Trustee, it is not entirely clear what procedures the Trustee and the holders of the 2023A Bonds would have to follow to attempt to obtain possession of such Revenues, how much time it would take for such procedures to be completed, or whether such procedures would ultimately be successful. The United States Court of Appeals for the First Circuit, in another case involving the insolvency proceedings of Puerto Rico, concluded that a bankruptcy court does not have the power to order a debtor to comply with state law.

The City may be able to borrow additional money that is secured by a lien on any of its property (including the Revenues), which lien could have priority over the lien of the Indenture, or to cause some of the Revenues to be released to it, free and clear of the lien of the Indenture, in each case as long as the bankruptcy court determines that the rights of the Trustee and the holders of the 2023A Bonds will be adequately protected.

If the City is in bankruptcy it may be able, without the consent and over the objection of the Trustee and the holders of the 2023A Bonds, to alter the priority, interest rate, principal amount, payment terms, collateral, maturity dates, payment sources, covenants (including tax-related covenants), and other terms or provisions of the Indenture and the 2023A Bonds, as long as the bankruptcy court determines that the alterations are fair and equitable.

There may be delays in payments on the 2023A Bonds while the court considers any of these issues. There may be other possible effects of a bankruptcy of the City that could result in delays or reductions in payments on the 2023A Bonds, or result in losses to the holders of the 2023A Bonds. Regardless of any specific adverse determinations in a City bankruptcy proceeding, the fact of a City bankruptcy proceeding could have an adverse effect on the liquidity and value of the 2023A Bonds.

The SFPUC invests Revenues in the City’s Pooled Investment Fund. See “FINANCIAL OPERATIONS – Investment of SFPUC Funds.” In the event of a bankruptcy of the City, there may be delays or reductions in payments on the 2023A Bonds.

### **Limitations on Remedies**

The remedies available to the owners of the Bonds upon the occurrence of an event of default under the Indenture in many respects depend upon judicial actions which are themselves often subject to discretion and delay and could prove both expensive and time consuming to obtain. In addition to the limitations on remedies contained in the Indenture, the rights and obligations under the Bonds and the Indenture may be subject to bankruptcy, insolvency, reorganization, arrangement, fraudulent conveyance, moratorium and other laws relating to or affecting creditors’ rights, to the application of equitable principles, to the exercise of judicial discretion in appropriate cases and to limitations on legal remedies against charter cities and counties in California. The opinion to be delivered by Bond Counsel, concurrently with the issuance of the 2023A Bonds, that the 2023A Bonds constitute valid and binding limited obligations of the SFPUC and the Indenture constitutes a valid and binding obligation of the SFPUC will also be subject to such limitations and the various other legal opinions to be delivered concurrently with the issuance of the 2023A Bonds will be similarly qualified. See “APPENDIX C – PROPOSED FORM OF OPINION OF BOND COUNSEL.”

If the SFPUC fails to comply with its covenants under the Indenture or to pay principal of or interest on the 2023A Bonds, there can be no assurance that the available legal remedies will be adequate to protect the interests of the holders of the 2023A Bonds.

### **Loss of Tax Exemption/Risk of Tax Audit of Municipal Issuers**

As discussed under “TAX MATTERS,” interest on the 2023A Bonds could fail to be excluded from the gross income of the owners thereof for purposes of federal income taxation retroactive to the date of the issuance of the 2023A Bonds as a result of future acts or omissions of the SFPUC in violation of its covenants to comply with

requirements of the Code, as amended. Should such an event of taxability occur, the 2023A Bonds are not subject to redemption or any increase in interest rate and could remain outstanding until maturity.

The Internal Revenue Service (the “**IRS**”) has an expanded program for the auditing of tax-exempt securities issues, including both random and targeted audits. It is possible that the 2023A Bonds could be selected for audit by the IRS. It is also possible that the market value of the 2023A Bonds might be affected as a result of such an audit of the 2023A Bonds (or by an audit of similar securities).

### **Change in Tax Law**

As discussed under “TAX MATTERS,” current and future legislative proposals, if enacted into law, clarification of the Code or court decisions may cause interest on the 2023A Bonds to be subject, directly or indirectly, in whole or in part, to federal income taxation or to be subject to State income taxation, or otherwise prevent beneficial owners from realizing the full current benefit of the tax status of such interest.

### **Failure to Maintain Credit Ratings**

Certain rating agencies have assigned ratings to the 2023A Bonds. The ratings issued reflect only the views of such rating agencies. Any explanation of the significance of these ratings should be obtained from the respective rating agencies. See “RATINGS.” There is no assurance current ratings will continue for any given period or that such ratings will not be revised downward or withdrawn entirely by the rating agencies if, in the respective judgment of such rating agencies, circumstances so warrant. Any such downward revision or withdrawal of such ratings could be expected to have an adverse effect on the market price or the marketing of the 2023A Bonds. The SFPUC undertakes no obligation to maintain its current credit ratings on the 2023A Bonds or to oppose any such downward revision, suspension or withdrawal.

### **Secondary Market**

There can be no guarantee that there will be a secondary market for the 2023A Bonds or, if a secondary market exists, that the 2023A Bonds can be sold for any particular price. Occasionally, because of general market conditions or because of adverse developments or economic prospects connected with a particular issue, secondary trading practices in connection with a particular issue are suspended or terminated. Additionally, prices of issues for which a market is being made will depend upon then prevailing circumstances. Such prices could be substantially different from the original purchase price.

### **Uncertainties of Projections, Forecasts and Assumptions**

Certain information contained in this Official Statement is based upon assumptions and projections. Projections and assumptions are inherently subject to significant uncertainties. Inevitably, some assumptions will not be realized and unanticipated events and circumstances may occur and actual results are likely to differ, perhaps materially, from those projected. Accordingly, such projections are not necessarily indicative of future performance, and the SFPUC assumes no responsibility for the accuracy of such projections. See “FORWARD-LOOKING STATEMENTS.”

### **Other Risks**

The discussion in this section, “CERTAIN RISK FACTORS,” is not meant to be a comprehensive or definitive list of the risks associated with an investment in the 2023A Bonds. There may be other risks inherent in ownership of the 2023A Bonds in addition to those described in this section. Investors are advised to read the entire Official Statement in order to obtain information necessary to make an investment in the 2023A Bonds.



## DEVELOPMENTS IN THE ELECTRICITY MARKETS AND REGULATION

### Structure of the Energy Market Today

California's electric system is part of the Western grid, one of three interconnected electric systems that cover the continental United States (the others being the Eastern grid and the Texas Interconnection). In addition to all of California, the Western grid consists of all or part of 13 other Western states, two Canadian provinces, and Baja California, Mexico. The ability of electricity to flow across this grid, subject to transmission availability, creates a regional market for electricity.

Within the Western grid, there are 38 balancing authorities. A balancing authority is an entity responsible for operating a portion of the grid (called a transmission control area or balancing authority area). The balancing authority matches electric generation with load and maintains the electric frequency of the grid.

The CAISO is the largest of the balancing authorities in the western interconnection, handling an estimated 35% of the electric load in the West. The CAISO manages the flow of electricity across the high-voltage, long-distance electric transmission lines that make up 80% of California's and a small part of Nevada's electric grid. The CAISO began operations in 1998 as a result of FERC orders requiring transmission owners to provide nondiscriminatory access to all transmission customers and California's restructuring of the electric industry with the adoption of AB 1890 in 1996. AB 1890 encouraged California's three largest investor-owned electric utilities to turn over operational control of their transmission systems to the CAISO. The goal of AB 1890 was to make California's electric transmission system available on an open and non-discriminatory basis to all generators and electric consumers. The CAISO is a non-profit public benefit corporation overseen by a five-member board appointed by the Governor of the State and confirmed by the State Senate. It is regulated by the FERC.

The CAISO also operates California's wholesale electricity market, using state-of-the-art technology to match demand with the lowest cost energy available at any given time. The CAISO runs an hourly day-ahead market and runs real-time markets every fifteen minutes and every five minutes, facilitating over 28,000 market transactions a day. Although most of California's electric needs are met through longer-term business relationships (such as resource ownership or long-term contracts), the CAISO day-ahead and real-time energy markets provide indicators of the current market price of electricity. The market clearing prices reflect limitations in the transmission system; if an expensive generator must operate because there is inadequate transmission capacity to bring cheaper generation into a constrained area, then all the generators in the constrained area are paid the price bid by the most expensive generator that needs to operate within the constrained area.

The CAISO began financially binding operation of the Western Energy Imbalance Market (the "**WEIM**") on November 1, 2014. In the beginning, resources were only optimized across the CAISO and PacifiCorp balancing authority areas. Since that time, NV Energy, Arizona Public Service, Puget Sound Energy, Portland General Electric, Idaho Power, Powerex, Balancing Authority of Northern California, Salt River Project, Seattle City Light, Public Service Company of New Mexico, Northwestern Energy, Los Angeles Department of Water and Power, and TID have become participants in the WEIM. The footprint now includes portions of Arizona, California, Idaho, Nevada, Oregon, Utah, Washington, and Wyoming, even extending to the Canadian border. The WEIM allows load-serving entities located outside of the CAISO to access the CAISO's real-time energy market which leads to a better balance of supply and demand. The CAISO board of governors and the five-member WEIM governing board jointly govern the real-time market rules affecting the WEIM.

The CAISO also ensures the reliability of its electric system by imposing resource adequacy ("**RA**") standards upon all load-serving entities within the CAISO. The RA requirements obligate each load-serving entity to procure in advance a specified amount of electricity capacity that must be made available to the CAISO to schedule and dispatch as needed to meet electricity demand. The CAISO currently has three RA obligations that the SFPUC must meet:

- A system-wide obligation to provide capacity sufficient to meet the SFPUC's forecasted peak demand plus a sufficient reserve margin (currently set at 15% of peak demand) ("**System RA**");

- A flexible capacity obligation to ensure that a pre-determined portion of the capacity used to meet the system-wide obligation is capable of being dispatched and ramping up and down over the course of the day to meet fluctuations between supply and demand (“**Flexible RA**”); and
- A local capacity requirement to ensure that the CAISO has sufficient capacity in certain sub-regions to ensure reliable service in the event of local reliability issues (“**Local RA**”).

The CAISO also engages in long-term transmission planning, identifying upgrades or expansions that are needed to meet reliability requirements, providing economic benefits, connecting new generation to the grid and/or achieving public policy goals (such as the development of new renewable generation).

### **The Power Enterprise’s Relationship to the CAISO**

Almost all of the Power Enterprise’s electric loads are scheduled through the CAISO transmission system. The Power Enterprise uses the CAISO’s transmission system to deliver electricity to the Power Enterprise load, as well as to buy and sell surplus electricity. The SFPUC’s high-voltage electric transmission lines are not under the operational control of the CAISO, so the SFPUC and the CAISO have an agreement that coordinates the operation of the SFPUC’s transmission lines with the CAISO system. Some of the SFPUC’s transmission lines are also connected to two other balancing authorities. These are TID, which operates as its own balancing authority area, and the Balancing Authority of Northern California, which includes MID.

As it relates to NERC, the CAISO also serves as the SFPUC’s reliability coordinator, balancing authority and planning coordinator.

The Power Enterprise receives wholesale distribution service from PG&E under a FERC-approved tariff and receives transmission service over PG&E’s facilities under PG&E’s and the CAISO’s open access transmission tariffs. See “THE POWER ENTERPRISE – Transmission and Distribution.”

### ***Resource Adequacy Requirements***

The RA compliance program is intended to ensure there is sufficient electric generating capacity available to the CAISO to meet demand at all times. The RA program requires Load Serving Entities (“**LSEs**”), such as the Power Enterprise to secure sufficient RA capacity resources to meet forecasted monthly peak demand plus a planning reserve margin to account for unexpected outages, higher than anticipated demand, and other contingencies.

Entities serving electric load in CAISO territory must comply with the RA compliance program requirements. However, the CPUC and other Local Regulatory Authorities (“**LRAs**”) have the authority to regulate their jurisdictional LSEs with their own RA requirements, as long as they meet CAISO’s minimum standards.

There are currently three RA products that the Power Enterprise must procure to meet the RA compliance program requirements, as further described under “– Structure of the Energy Market Today”: (1) System RA, ensuring sufficient capacity at the CAISO system-wide level; (2) Local RA, ensuring sufficient capacity within smaller transmission-constrained geographic areas throughout PG&E’s planning area in northern and central California; and (3) Flexible RA, ensuring sufficient ramping capacity to address short periods of high demand or quickly dropping demand. The Hetch Hetchy Project provides sufficient capacity to meet its own System RA; however, it is not within any of the CAISO’s transmission-constrained geographic areas throughout PG&E’s planning area, and therefore cannot be used to meet Local RA obligations.

### ***Extended Day-Ahead Market***

The CAISO is investigating extending the operation of its day-ahead market to the entire WEIM footprint, with the expectation that doing so would allow for a more efficient unit commitment, reductions in required reserves and more efficient utilization of the transmission system. Before it could do so, the CAISO would need to address important issues such as transmission access charge cost allocation, congestion revenue rights allocation, minimum

RA requirements, participation commitment requirements, and governance issues. The SFPUC is participating in the ongoing stakeholder process to advocate for its interests and to anticipate potential impacts of proposed rules changes.

### ***On-Going Market Changes***

The CAISO market is continually evolving to reflect changes in business needs, technological changes, and federal law and regulation.

## **Federal Law and Regulation**

### ***Federal Energy Regulatory Commission***

The Federal Power Act, as amended, gives FERC the authority to regulate the interstate transmission of electric energy and the sale, at wholesale, of electric energy. FERC is vested with “jurisdiction over all facilities for such transmission or sale” as well as the requirement to ensure that the rates and charges for these services as well as “any rule, regulation, practice, or contract affecting such rate, charge or classification,” are not “unjust, unreasonable, unduly discriminatory or preferential.”

Under the Federal Power Act, states retain authority over “any other sale of electric energy” and facilities used for “generation of electric energy,” “local distribution” or “transmission of electric energy in intrastate commerce.” POU’s like the SFPUC are also generally exempt from FERC regulation, except for regulations pertaining to electric system reliability. POU’s are affected by FERC regulation, however, to the extent they rely on FERC-regulated transmission services or energy purchases to meet their needs. Additionally, FERC has adopted a reciprocity requirement, under FERC Order 888 (as described below), that a POU that benefits from the open-access requirements of a FERC-regulated transmission provider must offer comparable open-access. To date none of the Power Facilities or related transmission lines have been subject to a comparable open-access request. In addition, certain FERC regulatory requirements, such as the licensing of dams, are applicable to POU’s, but not to the Hetch Hetchy Project as a result of specific exemptions for such facilities in the Federal Power Act.

FERC is the primary regulatory agency overseeing the rates, rules and regulations that the CAISO has established for its operation. As noted above, the Power Enterprise relies on the CAISO’s transmission system to deliver energy to its load, and is subject to the CAISO’s resource adequacy requirements which are also FERC-regulated. FERC is also responsible for regulation of the wholesale energy market. This regulation affects the price that the Power Enterprise may pay for energy purchases from FERC-regulated entities, as well as non-Raker Act energy sales. The Power Enterprise’s wholesale sales of excess energy to other public entities (which includes all sales of electric energy subject to the Raker Act) are not subject to FERC jurisdiction, but the price for such sales is generally influenced by the broader Western energy market which is largely under FERC jurisdiction. Power Enterprise wholesale sales to other public entities may also involve the use of FERC-regulated transmission services to deliver the electricity.

When Congress initially enacted the Federal Power Act in 1935, electric utilities were mostly vertically integrated firms that constructed and operated their own generation, transmission and distribution facilities. The firms acted as separate, local monopolies, and consumers paid a single “bundled” rate for delivered electricity. Sixty years later, the electric industry had experienced fundamental changes: electric systems had become increasingly interconnected, long-distance transmission had become increasingly economical, and smaller, lower-cost electric generating plants had begun to emerge as competitors to the vertically integrated utilities.

FERC responded to these changes and market conditions by adopting reforms to the electric industry that were designed to promote competition and create a competitive wholesale market for electricity. In FERC Order 888, FERC required each transmission provider subject to FERC regulation to “functional[ly] unbundle” its wholesale generation and transmission services and file an open-access transmission tariff that would allow non-discriminatory access to each utility’s transmission system (bracketed language added). The goal of this change was to allow customers to have the benefits of competitively priced generation. To promote development of competitive

markets, FERC encouraged the formation of regional transmission organizations and independent system operators such as the CAISO to coordinate the use, operation, and planning of a region's transmission system.

One of the results of FERC Order 888 is a competitive Western-wide wholesale energy market. FERC has adopted a pro-competition policy of letting prices in these markets be set by market forces, subject to FERC retaining authority to address instances of market abuse and manipulation.

FERC has also moved to make the market for transmission services more efficient and competitive. FERC Order 890 requires each FERC-regulated transmission provider to establish an open, transparent and coordinated transmission planning process. The CAISO utilizes a yearly transmission planning process to meet its requirements under FERC Order 890. FERC Order 1000 goes a step further and now requires inter-regional transmission planning, the development of methodologies to allocate the costs of inter-regional transmission facilities as well as allowing for competition among transmission developers to build new projects identified as needed as a result of the transmission planning process.

### ***North American Electric Reliability Corporation***

The Energy Policy Act of 2005 required FERC to certify an Electric Reliability Organization ("**ERO**") to develop mandatory and enforceable reliability standards ("**Reliability Standards**"), subject to FERC review and approval. On July 20, 2006, FERC certified NERC as an ERO. The reliability standards developed by NERC and adopted by FERC apply to entities included on NERC's Compliance Registry of users, owners and operators of the Bulk Power System that are material to the reliable operation of the Bulk Power System, as more specifically set forth in each Reliability Standard. Many Reliability Standards have since been approved by FERC.

FERC has adopted mandatory electric reliability standards developed by the North American Electric Reliability Corporation ("**NERC**") and enforced in the western region of the United States by the Western Electric Coordinating Council ("**WECC**"). These standards require all entities that are a part of the bulk power system to demonstrate their ability to ensure reliability for all operations. The SFPUC owns both transmission and generation assets that are part of the bulk electric system and therefore are required to register and demonstrate compliance (or plans to mitigate non-compliance) in several operational areas. The SFPUC is subject to over 1,000 requirements.

NERC and its Regional Entities ("**Regional Entities**") may enforce the Reliability Standards, subject to FERC oversight or FERC may independently enforce the Reliability Standards. The WECC is the Regional Entity for the western region. Potential monetary sanctions include fines of up to \$1.31 million per violation per day. FERC has provided NERC and the Regional Entities with the discretion necessary to assess penalties for such violations within an appropriate range, pursuant to NERC's FERC-approved Sanction Guidelines. In exercising its independent enforcement authority, FERC applies its own September 17, 2010, Revised Policy Statement on Penalty Guidelines. FERC clarified that it would not apply its Revised Policy Statement on Penalty Guidelines in its review of penalties assessed by NERC under the NERC Sanction Guidelines.

The SFPUC's compliance program is audited every three years by WECC. In June 2023, WECC completed its 2023 Compliance Audit covering the period May 2020 through February 2023. The audit concluded with "No Findings" for all requirements within audit scope, and included two positive observations on the SFPUC's compliance program.

### ***FERC Hydroelectric Licensing***

Under the Federal Power Act, FERC is also responsible for the licensing of hydroelectric plants within the United States. The Hetch Hetchy Project, however, predates FERC's authority and is exempt from FERC regulation pursuant to specific "grandfathering" provisions in the Federal Power Act. The New Don Pedro Project, owned and operated by the Districts, is subject to FERC regulation and is currently undergoing re-licensing. See "THE HETCH HETCHY PROJECT – FERC Proceeding Regarding Relicensing of the New Don Pedro Project."

## California State Law and Regulation

### *State Constitution*

Article XI, Section 9(a) of the State Constitution allows municipal corporations, such as the City, to “establish, purchase, and operate public works to furnish its inhabitants with light, water, power, heat, transportation, or means of communication.” As a result, the SFPUC has significant discretion to establish its own rules and procedures for operating its electric utility subject to those areas where either the State has asserted jurisdiction or there is an issue of federal pre-emption.

The following is a list of California legislation that affects the Power Enterprise’s electric operations and the SFPUC’s compliance with these requirements.

### *Assembly Bill 32; California Air Resources Board Scoping Plan; Cap and Trade*

State Assembly Bill 32 (2006) (“**AB 32**”), known as the Global Warming Solutions Act of 2006, required the California Air Resources Board (“**CARB**”) to adopt policies and regulations to reduce GHG emissions to 1990 levels by 2020. On December 11, 2008, CARB adopted a “scoping plan” identifying the market structures, prescriptive regulations, fees and voluntary measures that needed to be developed and implemented by CARB and other State agencies to achieve this goal. Among the measures identified in the scoping plan that could potentially affect the SFPUC were proposals to increase energy efficiency, promote renewable energy and distributed generation, and to increase electrification of motor vehicles.

The scoping plan included a cap-and-trade system covering approximately 85% of all GHG emissions in California that was approved by CARB on December 16, 2010 and became enforceable starting on January 1, 2013. In 2014 the program was expanded to include the province of Quebec, Canada.

For electric utilities, the cap-and-trade compliance obligation is placed on the “first deliverers” of electric energy. First deliverers include those who generate electric energy in state or those who first import energy into California from out-of-state. As the Power Enterprise’s electric generation resources do not emit CO<sub>2</sub> and the Power Enterprise does not purchase electric energy directly from out-of-state, the Power Enterprise has no compliance obligation under the program and is not a covered entity. GHG emissions from the Power Enterprise’s operation of the natural gas system at Treasure Island are also below the 25,000 ton CO<sub>2</sub> level that would trigger a compliance obligation.

Under the cap-and-trade program, electric distribution utilities (“**EDUs**”) such as the SFPUC receive a designated amount of allowances set by regulation. One purpose of these allowances is to compensate EDUs at least partially for the higher prices they may incur for purchasing electric energy that now has a compliance obligation. The EDU must either use the allowances to meet its own compliance obligations or put its allowances up for sale at quarterly auctions run by CARB. These allowances also serve a second purpose of covering for any potential “emissions leakage” from acquiring electricity through the WEIM. CARB directly reduces the allowance allocation to EDUs to reflect their electricity purchases through the WEIM. All remaining allowances provided to EDUs must be used to benefit the utility’s ratepayers. Because the SFPUC does not have a compliance obligation under the program, the SFPUC must sell all of its remaining allowances through the auction process and uses the proceeds to benefit ratepayers as required by the cap-and-trade program.

### *Senate Bill 32; Assembly Bill 398; Assembly Bill 1279; California Air Resources Board Scoping Plan; Cap and Trade*

State Senate Bill 32 (2016) (“**SB 32**”), known as the California Global Warming Solutions Act of 2016, requires GHG emissions reductions target of at least 40% below 1990 levels by 2030. State Assembly Bill 398 (2017) (“**AB 398**”) codified the continuation of the cap and trade program and required some post 2020 modifications to the program. State Assembly Bill 1279 (2022), known as the California Climate Crisis Act, requires the State to achieve net zero GHG emissions by 2045. As required by AB 32, CARB continues to update its scoping plan at least every five years identifying potential future measures to reduce GHG emissions. In its most recent

scoping plan update conducted in 2022, CARB proposed changes to the cap-and-trade program to align the program with the accelerated 2030 targets and the net zero GHG targets by 2045. As part of these changes, more ambitious reductions are anticipated from the electricity sector. CARB has released a notice in February 2023 confirming that changes are expected to the cap-and-trade program and has determined that the CEQA administrative record for the amendments commenced on February 13, 2023, but a formal rulemaking has not yet commenced.

### ***Senate Bill 350; Integrated Resource Plan***

State Senate Bill 350 (2015) requires all of California's large POUs, including the Power Enterprise, to submit an Integrated Resources Plan ("**IRP**") that shows how each POU will meet California's environmental and energy policy goals. The IRP is required to be updated once every five years. The current IRP for Hetch Hetchy Power was filed in February 2019 and subsequently approved by the California Energy Commission in June 2019. The current IRP described the Power Enterprise's plans to continue to provide 100% zero-GHG renewable energy to its customers through 2030, comply with RPS program requirements, and provide reliable electric service to meet its customer needs. The SFPUC is currently working on the next IRP, which is due in 2024.

### **Renewable Portfolio Standard**

The California Renewable Energy Resources Act (the "**CRERA**"), effective as of December 10, 2011, established requirements for the procurement of eligible renewable resources ("**Renewable Portfolio Standards**" or "**RPS**") for California's retail sellers of electricity, including local POUs such as the Power Enterprise. Eligible renewable resources include wind, solar, geothermal, biomass, wave/tidal energy and hydroelectric generation that meets certain criteria.

The CRERA generally requires all electric utilities, CCAs and energy service providers to procure 33% of their retail energy needs from renewable energy by 2020. State Senate Bill 350 (2015) set a new RPS target for 2030 of 50% which was further increased to 60% by the enactment of State Senate Bill 100 (2018) ("**SB 100**"). SB 100 also established a policy to achieve 100% of total retail sales from eligible renewable energy resources and zero-carbon resources by December 31, 2045. The CRERA recognized that imposing a 60% RPS obligation upon the Power Enterprise would have resulted in the Power Enterprise having to displace one zero-GHG energy resource (Hetch Hetchy Project hydroelectric energy) with another zero-GHG resource (eligible renewable resources) without any reduction in GHG emissions and significantly increased costs to the SFPUC. As a result, the CRERA established an alternative compliance obligation for the Power Enterprise. Provided that the Power Enterprise receives greater than 67% of its electricity demands from the Hetch Hetchy Project, the SFPUC is only required to procure eligible renewable energy resources for its electric demands unmet by the Hetch Hetchy Project. Since the enactment of CRERA in 2011, the Power Enterprise has met its RPS obligations for every year, historically meeting about 97% of its electric demands from its Hetch Hetchy Project generation, and in most years close to 100%. As a result, the Power Enterprise generally needs to procure only small amounts of eligible renewable energy annually to meet its RPS obligations under the CRERA. Almost all of this need can be met by RPS-eligible generation from the Power Enterprise's Kirkwood Powerhouse generating units. The Power Enterprise has additionally accumulated a significant surplus of renewable energy credits from this generation that can be banked and used for future compliance if needed. This banked renewable energy credits makes it unlikely that the Power Enterprise would need to procure additional RPS-eligible energy from third-parties and if this were needed, the amounts to be acquired would be relatively small and consistent with the Power Enterprise's budget for purchased power.

For POUs, the initial responsibility for enforcing the CRERA's requirements is placed upon the POU. To ensure that the Power Enterprise can meet applicable RPS requirements, the SFPUC adopted an enforcement program on December 13, 2011 (Resolution 11-0202), which directed staff to develop a procurement plan that was also adopted by the Commission (Resolution 12-0217). The procurement plan identifies the Power Enterprise's requirements under the RPS, identifies the exceptions allowed under the RPS that would allow the Power Enterprise to defer or delay meeting the RPS requirements, establishes the process for forecasting and procuring any additional RPS-eligible supplies needed to meet the RPS requirements (including unexpected contingencies).

## **Resource Adequacy Requirements**

Section 9620 of the California Public Utilities Code requires each POU to develop its own resource adequacy requirement and to “prudently plan for and procure resources that are adequate to meet its planning reserve margin and peak demand and operating reserves, sufficient to provide reliable electric service to its customers.” This requirement is similar to the RA requirements established by the CAISO. See “ – The Power Enterprise’s Relationship to the CAISO – *Resource Adequacy Requirements*.” FERC has authorized the CAISO to apply its own RA rules to any utility that has not adopted an RA program. To comply with Section 9620 of the California Public Utilities Code, on May 23, 2006, the SFPUC adopted, in its Resolution 06-0087, an Interim Utility Resource Adequacy Plan. The Interim Utility Resource Adequacy Plan established a 15% reserve margin and established forecasting and reporting requirements to meet the California Public Utilities Code’s requirements. The Power Enterprise must demonstrate compliance with resource requirements set by the CAISO.

As discussed above, the Hetch Hetchy project complies with the CAISO’s RA program. The Hetch Hetchy Project, as discussed above, generates enough System RA attributes to meet its obligations, but not enough to meet its Flexible or Local RA obligations.

## **Energy Loading Order**

State Senate Bill 1037 (2005), effective January 1, 2006, requires POUs to first acquire all available energy efficiency, demand reduction and renewable resources that are cost effective, reliable and feasible prior to procuring new energy generation resources. This requirement is similar to the Energy Action Plan adopted jointly by the CPUC, the California Energy Commission and the California Power Authority to establish an “energy loading order” for California’s electric utilities that focuses first on decreasing electricity demand by increasing energy efficiency and demand response, then meeting new generation needs first with renewable and distributed generation resources, and lastly with clean fossil-fueled generation.

In 2008, the Board of Supervisors, in its Resolution 227-08, adopted the policy goals outlined in the Energy Action Plan and energy loading order to guide SFPUC energy procurement. San Francisco’s 2011 Updated Electricity Resource Plan, approved by the SFPUC in its Resolution 11-0035 and by the Board of Supervisors in its Resolution 349-11, reaffirmed the use of the energy loading order to meet future energy needs.

State Assembly Bill 2021 (2006), signed by then-Governor Schwarzenegger on September 29, 2006, requires that POUs establish, report and explain the basis of their annual energy efficiency and demand reduction targets over a 10-year planning horizon. The SFPUC submits annual reports to the California Energy Commission through the California Municipal Utilities Association, which submitted its 16<sup>th</sup> Edition report in 2022.

## **Community Choice Aggregation Service**

State law allows a local government entity to sell electricity directly to customers within the entity’s jurisdiction through a CCA program when the customers in that jurisdiction are served by a for profit, investor-owned utility. Under a CCA program, a public entity could develop a portfolio of energy supplies that it purchased or produced to meet specific local targets for renewable energy or to meet other policy and service objectives. Transmission and distribution services would continue to be provided by the investor-owned utility subject to CPUC tariffs. Under State law, customers within a CCA’s jurisdiction may choose to opt-out of the program.

The SFPUC began serving customers through CleanPowerSF, a CCA program, in May 2016. CleanPowerSF is subject to CPUC rules and oversight for implementing State laws including those related to RA, IRP, and RPS, and is “Separate System” under the Indenture. See “INTRODUCTION – The San Francisco Public Utilities Commission and the Power Enterprise” and “THE PUBLIC UTILITIES COMMISSION – Organization, Purposes and Powers – *CleanPowerSF*.” The development of the CCA market in California, with 25 operational CCA programs serving more than 14 million customers in over 200 cities and counties throughout California, has resulted in more Raker Act-eligible wholesale counterparties for the Power Enterprise.

## Energy Storage

State Assembly Bill 2514 (2010) (“**AB 2514**”) requires POUs to determine appropriate targets, if any, to procure viable and cost-effective energy storage systems to be achieved by December 31, 2016, and December 31, 2020. In response to AB 2514, the SFPUC determined in its Resolution 14-0147 that it had no near-term need for energy storage services apart from the potential use of energy storage to fulfill Local Resource Adequacy Capacity requirements, which was not cost-effective at that time. The SFPUC also decided to continue to evaluate energy storage as a procurement option going forward and to identify a pilot energy storage project. The Power Enterprise installed a solar and battery storage system in San Francisco, which became operational in 2021.

## State Law Requirements Affecting Investor-Owned Utilities

The California State Constitution (Article XII) gives the CPUC the authority to regulate “[p]rivate corporations and persons that own, operate, control, or manage the production, generation, transmission, or furnishing of heat, light, water [or] power directly or indirectly to or for the public” (bracketed language added). The CPUC does not have authority over the rates and services offered by POUs such as the Power Enterprise, but the CPUC’s regulation of investor-owned utilities, particularly PG&E, can affect the SFPUC’s operations and programs, especially as to safety standards.

Much of the SFPUC’s electric load is served off of PG&E’s distribution system, and the SFPUC relies on PG&E’s transmission system (albeit under operational control of the CAISO) to deliver energy supplies to its load. These wholesale transactions are regulated by FERC. See “– Federal Law and Regulation.” Where SFPUC provides electric service to retail customers in the City, it does so in competition with PG&E. PG&E and Trans Bay Cable are subject to regulation by FERC with respect to applicable wholesale transactions and electricity transmission.

## Future Regulation and Other Factors

The electric industry has been highly regulated throughout its history and is subject to continuing legislative and administrative regulation and reform. State and federal entities routinely consider changes to the regulations governing the electric industry. Recent proposals have included both those aimed at further deregulating the industry and those proposing additional regulations. The SFPUC is unable to predict at this time the impact any such proposals will have on the operations and finances of the SFPUC or the electric utility industry generally.

The electric utility industry in general has been, and in the future may be, affected by a number of other factors which could impact the financial condition and competitiveness of many electric utilities and the level of utilization of generating and transmission facilities. In addition to the factors discussed above, such factors include, among others, (a) the effects of compliance with rapidly changing environmental, safety, licensing, regulatory and legislative requirements other than those described above; (b) changes resulting from conservation and demand side management programs on the timing and use of electric energy; (c) changes resulting from a national energy policy; (d) the effects of competition from other electric utilities (including increased competition resulting from mergers, acquisitions, and “strategic alliances” of competing electric and natural gas utilities and from competitors transmitting less expensive electricity from much greater distances over an interconnected system); (e) the development and deployment of new methods of, and new facilities for, producing electricity at competitive prices; (f) the repeal of certain federal statutes that would have the effect of increasing the competitiveness of many investor owned utilities; (g) increased competition from independent power producers and marketers, brokers and federal power marketing agencies; (h) “self-generation” or “distributed generation” (for example, solar power, microturbines and fuel cells) by customers and others; (i) current and future requirements relating to the SFPUC’s ability to issue tax-exempt obligations, including restrictions on sales to non-qualified entities of the electricity from generation projects and transmission service from transmission line projects financed with tax-exempt obligations; (j) the effects of inflation on the operating and maintenance costs of electric utilities and their facilities; (k) actual results that differ from projected future load requirements; (l) increases in costs and uncertain availability of capital; (m) shifts in the availability and relative costs of different fuels (including the cost of natural gas); (n) sudden and dramatic increases in the price of energy purchased on the open market that may occur in times of high peak demand in an area of the country experiencing such high peak demand, as occurred, for example, in California’s energy crisis in 2000 and 2001; (o) issues relating to risk management procedures and practices with respect to, among



other things, the purchase and sale of natural gas, energy and transmission capacity; (p) other legislative changes, voter initiatives, referenda and statewide propositions; (q) the effects of changes in the local, State, national or global economy; (r) supply chain disruptions; (s) the effects of possible manipulation of the electric markets; (t) natural disasters or other physical calamities, including, but not limited to, earthquakes and flood; (u) climate change and related regulations; and (v) issues relating to cybersecurity. Any of these factors (as well as other factors) could have an adverse effect on the financial condition of an electric utility, including the Power Enterprise.

This Official Statement includes a brief discussion of certain of the factors identified in the previous paragraph. It does not purport to be comprehensive or definitive, and these matters are subject to change subsequent to the date hereof. Extensive information on the electric utility industry is available from legislative and regulatory bodies and other sources in the public domain, and potential purchasers of the 2023A Bonds should obtain and review such information. The SFPUC is unable to predict what impact such factors will have on the SFPUC's electric system or the business operations and financial condition of the Power Enterprise, but such impacts could be significant. To the extent described herein, the SFPUC has taken steps to mitigate the potential impacts of a number of these factors.

## CONSTITUTIONAL, STATUTORY AND CHARTER LIMITATIONS

### State Law Limitations

**Proposition 218.** Proposition 218, a State ballot initiative known as the "Right to Vote on Taxes Act," was approved by California voters in 1996. The initiative added Articles XIIC and XIID to the California Constitution. Article XIID creates additional requirements for the imposition by most local governments (including the SFPUC) of general taxes, special taxes, assessments and "property-related" fees and charges. Article XIID explicitly exempts fees and charges for the provision of electric service from its provisions.

Article XIIC extends the people's initiative powers to the reduction or repeal of local taxes, assessments and fees and charges imposed prior to its effective date (November 1996). The California Supreme Court in *Bighorn-Desert View Water Agency v. Verjil*, 46 Cal.Rptr.3d 73 (2006) concluded that, under Article XIIC, local voters by initiative may reduce a public agency's water rates and delivery charges, as those are "property related" fees or charges within the meaning of Article XIID. As the terms "fees" and "charges" are not defined in Article XIIC, however, its extension of the initiative powers may apply not only to "property-related" fees and charges, as defined in Article XIID, but also, for example, to fees and charges for the provision of electric services which are exempted from Article XIID. The California appellate court suggested as much in *Bock v. City Council of Lompoc*, 109 Cal.App.3d 43 (1980). The SFPUC is unable to determine whether the California courts will hold that rates for electric service are subject to the initiative process or, if they are, what limitations will apply to that process.

**Proposition 26.** The California electorate adopted Proposition 26 at the November 2, 2010 election, amending Article XIIC of the California Constitution. Proposition 26 imposes a majority voter approval requirement on local governments such as the City with respect to certain fees and charges for general purposes, and a two-thirds voter approval requirement with respect to certain fees and charges for special purposes. The initiative was designed to supplement tax limitations California voters adopted when they approved Proposition 13 in 1978, and other measures. Proposition 26 applies by its terms to any levy, charge or exaction imposed, increased or extended by a local government on or after November 3, 2010. Proposition 26 deems any such levy, charge or fee to be a "tax", requiring voter approval unless it comes within one of the listed exceptions. Proposition 26 expressly excludes from its definition of a "tax", among other things, a charge imposed for a specific government service or product provided directly to the payor that is not provided to those not charged, and which does not exceed the reasonable costs to the local government of providing the service or product.

Proposition 26 is subject to interpretation by California courts, including the extent to which it is applicable to pre-existing electric rates and general fund transfers. A number of lawsuits have been filed against public agencies in California relating to electric utility fund transfers. In *Citizens for Fair REU Rates v. City of Redding* (filed on January 20, 2015 and modified on February 19, 2015), for example, the California Court of Appeal considered a ratepayer challenge to a "payment in lieu of taxes" (or "**PILOT**") required by the City of Redding to be made by its electric utility as an annual budgetary transfer amount without voter approval. The city's PILOT was

designed to compensate the general fund for the costs of services that other city departments provide to the electric utility. The amount of the PILOT was equivalent to the *ad valorem* taxes the electric utility would have had to pay if the electric utility were privately owned. The suits alleged that the PILOT was passed through to the city's electric utility customers as part of the rates and charges for electric service in excess of the reasonable costs to the city of providing electric service. The Court of Appeal determined that Proposition 26 has no retroactive effect as to local taxes that existed prior to November 3, 2010, but found that since the PILOT was subject to the city council's recurring discretion, the PILOT did not escape the purview of Proposition 26. The Court of Appeal concluded that the PILOT constituted a "tax" under Proposition 26 for which the city must secure voter approval unless the city proved that the amount collected was necessary to cover the reasonable costs to the city of providing electric service. On April 29, 2015, the California Supreme Court granted review of the decision of the Court of Appeal. The California Supreme Court rendered its decision on August 27, 2018, reversing the judgment of the Court of Appeal. The California Supreme Court determined that the budgetary transfer from the Redding electric utility to the city's general fund, calculated by using the PILOT, itself is not the type of exaction that is subject to Article XIII C of the California Constitution. The court reasoned that it is only the Redding electric utility rate, not the PILOT, that is imposed on customers for electric service. The California Supreme Court concluded that the challenged rate did not exceed the reasonable costs of providing electric service, and therefore did not constitute a tax.

The City does not collect a "payment in lieu of taxes" payable from the Power Enterprise, but the SFPUC does make transfers to the City's General Fund from the Power Enterprise for direct services provided to the Power Enterprise and for general City overhead costs allocable to the Power Enterprise. See "FINANCIAL OPERATIONS – Payments to/from the City." In addition, the City's General Fund as well as various City departments and agencies which are supported by the City's General Fund pay rates for power delivered by the Power Enterprise that are lower than those paid by other Power Enterprise customers of a comparable class. See "FINANCIAL OPERATIONS – Rate-Setting Process; Rates." The SFPUC is unable to predict the ultimate impact of Proposition 26 on the SFPUC and its charges for electricity.

**Initiative 1935.** A voter initiative entitled "The Taxpayer Protection and Government Accountability Act" ("Initiative 1935") has been determined to be eligible for the November 2024 Statewide general election and, unless withdrawn by its proponent prior to June 27, 2024, will be certified as qualified for the ballot in such election. Were it to be adopted by a majority of voters in the Statewide general election, Initiative 1935 would amend the California Constitution to, among other things, provide that charges for services or product provided directly to the payor (such as charges for power) are "taxes" subject to voter approval unless the local government can prove by clear and convincing evidence that the charge is reasonable and does not exceed the "actual cost" of providing the service or product, defined as "(i) the minimum amount necessary to reimburse the government for the cost of providing the service or the product to the payor and (ii) where the amount charged is not used by the government for any purpose other than reimbursing that cost." If adopted, Initiative 1935 would be subject to judicial interpretation. The SFPUC is unable to predict whether and how Initiative 1935, if adopted, would be interpreted by the courts, and there can be no assurance that any such interpretation or application would not have an adverse impact on the SFPUC, the Power Enterprise or Power Revenues.

## **Charter Limitations**

The Charter generally requires that bonds (such as the Bonds) secured by revenues, other than refunding bonds, may be issued only with the assent of a majority of voters. The Charter, however, provides for specified exceptions to the voter approval requirement. See "OBLIGATIONS PAYABLE FROM REVENUES – Authority for Issuance of Revenue Bonds and Other Obligations Payable from Revenues."

## **Initiative Measures and Charter Amendments**

Articles XIII C and XIII D of the California Constitution and Proposition 26 were adopted pursuant to the State's initiative process. From time to time other initiative measures could be adopted by State voters, or by voters of San Francisco, placing additional limitations on the ability of the SFPUC to increase revenues.

The voters could adopt additional Charter amendments in the future that could limit the ability of the SFPUC to issue debt, affect the operation of the Power Enterprise, limit the ability of the SFPUC to enact rate increases, or implement other changes affecting the SFPUC and the Power Enterprise.

## **LITIGATION**

The SFPUC is not aware of any litigation pending or threatened questioning the political existence of the City or the SFPUC or contesting the SFPUC's power to fix electric rates and charges, or in any way questioning or affecting:

- (i) the proceedings under which the 2023A Bonds are to be issued;
- (ii) the validity of any provision of the 2023A Bonds or the Indenture;
- (iii) the pledge of Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, by the SFPUC under the Indenture; or
- (iv) the titles to office of the present members of the Board of Supervisors and the Commission.

There are a number of suits and claims pending against the City and the SFPUC, which may include personal injury, wrongful death and other suits and claims against which the City may self-insure. The aggregate amount of the self-insured liabilities of the City and the SFPUC which may result from such suits and claims if determined adversely to the City or the SFPUC will not, in the opinion of the City Attorney, materially impair the ability of the SFPUC to pay principal of or interest on the 2023A Bonds as they become due. There is no litigation pending, with service of process having been accomplished, against the City or the SFPUC which if determined adversely to the City or the SFPUC would, in the opinion of the City Attorney, materially impair the ability of the SFPUC to pay principal of and interest on the 2023A Bonds as they become due.

## **TAX MATTERS**

In the opinion of Stradling Yocca Carlson & Rauth, a Professional Corporation, Bond Counsel, under existing statutes, regulations, rulings and judicial decisions, and assuming the accuracy of certain representations and compliance with certain covenants and requirements described herein, interest on the 2023A Bonds is excluded from gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals. However, it should be noted that for tax years beginning after December 31, 2022, with respect to applicable corporations as defined in Section 59(k) of the Code, generally certain corporations with more than \$1,000,000,000 of average annual adjusted financial statement income, interest with respect to the 2023A Bonds might be taken into account in determining adjusted financial statement income for purposes of computing the alternative minimum tax imposed by Section 55 of the Code on such corporations. In the further opinion of Bond Counsel, interest on the 2023A Bonds is exempt from State of California personal income tax.

Bond Counsel's opinion as to the exclusion from gross income for federal income tax purposes of interest on the 2023A Bonds is based upon certain representations of fact and certifications made by the SFPUC and others and is subject to the condition that the SFPUC comply with all requirements of the Code that must be satisfied subsequent to the issuance of the 2023A Bonds to assure that interest on the 2023A Bonds will not become includable in gross income for federal income tax purposes. Failure to comply with such requirements of the Code might cause interest on the 2023A Bonds to be included in gross income for federal income tax purposes retroactive to the date of issuance of the 2023A Bonds. The SFPUC has covenanted to comply with all such requirements.

The amount by which a 2023A Bond owner's original basis for determining loss on sale or exchange in the applicable 2023A Bond (generally, the purchase price) exceeds the amount payable on maturity (or on an earlier call date) constitutes amortizable bond premium, which must be amortized under Section 171 of the Code; such amortizable bond premium reduces the owner's basis in the applicable bond (and the amount of tax-exempt interest received), and is not deductible for federal income tax purposes. The basis reduction as a result of the amortization of bond premium may result in an owner realizing a taxable gain when a 2023A Bond is sold by the owner for an amount equal to or less (under certain circumstances) than the original cost of the 2023A Bond to the owner. Purchasers of the 2023A Bonds should consult their own tax advisors as to the treatment, computation and collateral consequences of amortizable bond premium.

The IRS has initiated an expanded program for the auditing of tax exempt bond issues, including both random and targeted audits. It is possible that the 2023A Bonds will be selected for audit by the IRS. It is also possible that the market value of the 2023A Bonds might be affected as a result of such an audit of the 2023A Bonds (or by an audit of similar municipal obligations). No assurance can be given that in the course of an audit, as a result of an audit, or otherwise, Congress or the IRS might not change the Code (or interpretation thereof) subsequent to the issuance of the 2023A Bonds to the extent that it materially adversely affects the exclusion from gross income of interest on the 2023A Bonds or their market value.

Subsequent to the issuance of the 2023A Bonds there might be federal, state, or local statutory changes (or judicial or regulatory changes to or interpretations of federal, state, or local law) that affect the federal, state, or local tax treatment of the 2023A Bonds including the imposition of additional federal income or state taxes on owners of tax-exempt state or local obligations, such as the 2023A Bonds. The introduction or enactment of any of such changes could adversely affect the market value or liquidity of the 2023A Bonds. No assurance can be given that subsequent to the issuance of the 2023A Bonds statutory changes will not be introduced or enacted or judicial or regulatory interpretations will not occur having the effects described above. Before purchasing any of the 2023A Bonds, all potential purchasers should consult their tax advisors regarding possible statutory changes or judicial or regulatory changes or interpretations, and their collateral tax consequences relating to the 2023A Bonds.

Bond Counsel's opinion with respect to the 2023A Bonds may be affected by actions taken (or not taken) or events occurring (or not occurring) after the date of issuance of the 2023A Bonds. Bond Counsel has not undertaken to determine, or to inform any person, whether any such actions or events are taken or do occur. The Indenture and the Tax Certificate relating to the 2023A Bonds permit certain actions to be taken or to be omitted if a favorable opinion of Bond Counsel is provided with respect thereto. Bond Counsel expresses no opinion as to the effect on the exclusion from gross income of interest on the 2023A Bonds for federal income tax purposes with respect to any 2023A Bond if any such action is taken or omitted based upon the advice of counsel other than Stradling Yocca Carlson & Rauth, a Professional Corporation.

Although Bond Counsel has rendered its opinion that interest on the 2023A Bonds is excluded from gross income for federal income tax purposes provided that the SFPUC continues to comply with certain requirements of the Code, the ownership of the 2023A Bonds and the accrual or receipt of interest on the 2023A Bonds may otherwise affect the tax liability of certain persons. Bond Counsel expresses no opinion regarding any such tax consequences. Accordingly, before purchasing any of the 2023A Bonds, all potential purchasers should consult their tax advisors with respect to collateral tax consequences relating to the 2023A Bonds.

A copy of the proposed form of opinion of Bond Counsel relating to the 2023A Bonds is included in Appendix C hereto.

## **CERTAIN LEGAL MATTERS**

Certain legal matters incident to the authorization, sale and delivery of the 2023A Bonds are subject to the approval of Stradling Yocca Carlson & Rauth, a Professional Corporation, Newport Beach, California, Bond Counsel to the SFPUC. Certain legal matters are being passed upon for the SFPUC by the City Attorney and by Orrick, Herrington & Sutcliffe LLP, San Francisco, California, Disclosure Counsel. Certain legal matters are being passed upon for the Underwriters by Husch Blackwell LLP, Oakland, California. Bond Counsel and Disclosure Counsel will receive compensation that is contingent upon the sale and delivery of the 2023A Bonds.

The form of approving opinion of Bond Counsel is set forth in Appendix C and will be available at the time of delivery of the 2023A Bonds. Bond Counsel is not passing upon and undertakes no responsibility for the accuracy, completeness or fairness of the information contained in this Official Statement.

Orrick, Herrington & Sutcliffe LLP has served as Disclosure Counsel to the SFPUC and in such capacity has advised the SFPUC with respect to the requirements of applicable securities laws and participated with responsible SFPUC officials and staff in conferences and meetings where information contained in this Official Statement was reviewed for accuracy and completeness. Disclosure Counsel is not responsible for the accuracy or completeness of the information presented in this Official Statement and has not undertaken to independently verify any of such information. Rather, the SFPUC is solely responsible for the accuracy and completeness of the

information contained in this Official Statement. Upon the issuance of the 2023A Bonds, Orrick, Herrington & Sutcliffe LLP will deliver a letter to the SFPUC concerning certain matters with respect to this Official Statement. No purchaser or holder of the 2023A Bonds, or other person or party other than the SFPUC, will be entitled to rely on such letter or on the fact that Orrick, Herrington & Sutcliffe LLP has acted as Disclosure Counsel to the SFPUC.

## RATINGS

The 2023A Bonds have been rated “AA” by S&P Global Ratings, a division of Standard & Poor’s Financial Services LLC (“**S&P**”) and “AA-” by Fitch Ratings, Inc. (“**Fitch**”). The ratings assigned by S&P and Fitch express only the views of the respective rating agencies. The explanation of the significance of these ratings, and any outlook associated with these ratings, may be obtained from S&P and Fitch, respectively. Each rating agency generally bases its rating on its own investigations, studies, and assumptions. The SFPUC has provided certain additional information and materials to the rating agencies (some of which does not appear in this Official Statement).

A securities rating is not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time. There is no assurance such ratings will continue for any given period of time or that such ratings will not be revised downward or withdrawn entirely by the rating agencies, if in the judgment of such rating agencies, circumstances so warrant. Any such downward revision or withdrawal of such ratings may have an adverse effect on the market price of the 2023A Bonds. The SFPUC undertakes no responsibility to maintain its current ratings on the 2023A Bonds or to oppose any such downward revision, suspension or withdrawal.

## UNDERWRITING

The 2023A Bonds are being purchased by J.P. Morgan Securities LLC, as representative on behalf of itself, Morgan Stanley & Co. LLC and Siebert Williams Shank & Co., LLC (collectively, the “**Underwriters**”).

The Underwriters have agreed to purchase from the SFPUC the 2023A Bonds at a purchase price of \$130,989,582.14 (consisting of \$123,905,000.00 aggregate principal amount of the 2023A Bonds, plus original issue premium of \$7,324,363.80, less an underwriters’ discount of \$239,781.66). Under the bond purchase contract to be entered into in connection with the purchase of the 2023A Bonds, the Underwriters will be obligated to purchase all of the 2023A Bonds if any are purchased, the obligation to make such purchase being subject to certain terms and conditions to be satisfied by the SFPUC.

The Underwriters have certified the reoffering prices and yields set forth on the inside cover page of this Official Statement for the 2023A Bonds. The SFPUC takes no responsibility for the accuracy of these prices and yields. The Underwriters may offer and sell the 2023A Bonds to certain dealers and others at prices lower than the offering prices stated on the inside cover page. The offering prices may be changed from time to time by the Underwriters.

The Underwriters and their respective affiliates are full service financial institutions engaged in various activities, which may include securities trading, commercial and investment banking, advisory, investment management, principal investment, hedging, financing and brokerage activities. Certain of the Underwriters and their respective affiliates have, from time to time, performed, and may in the future perform, various investment banking services for the SFPUC for which they received or will receive customary fees.

In the ordinary course of their various business activities, the Underwriters and their respective affiliates may make or hold a broad array of investments and actively trade debt and equity securities (or related derivative securities) and financial instruments (which may include bank loans and/or credit default swaps) for their own account and for the accounts of their customers and may at any time hold long and short positions in such securities and instruments. Such investment and securities activities may involve securities and instruments of the SFPUC.

J.P. Morgan Securities LLC (“**JPMS**”), one of the Underwriters of the 2023A Bonds, has entered into negotiated dealer agreements (each, a “**Dealer Agreement**”) with each of Charles Schwab & Co., Inc. (“**CS&Co.**”) and LPL Financial LLC (“**LPL**”) for the retail distribution of certain securities offerings at the original issue prices.

Pursuant to each Dealer Agreement, each of CS&Co. and LPL may purchase 2023A Bonds from JPMS at the original issue price less a negotiated portion of the selling concession applicable to any 2023A Bonds that such firm sells.

Morgan Stanley & Co. LLC, an Underwriter of the 2023A Bonds, has entered into a retail distribution arrangement with its affiliate Morgan Stanley Smith Barney LLC. As part of the distribution arrangement, Morgan Stanley & Co. LLC may distribute municipal securities to retail investors through the financial advisor network of Morgan Stanley Smith Barney LLC. As part of this arrangement, Morgan Stanley & Co. LLC may compensate Morgan Stanley Smith Barney LLC for its selling efforts with respect to the 2023A Bonds.

## FINANCIAL STATEMENTS

Audited financial statements of the SFPUC's Power Enterprise for Fiscal Years 2020-21 and 2021-22 are attached as Appendix B. The financial statements attached as Appendix B include financial information respecting Hetch Hetchy Water and CleanPowerSF, which are not part of the Power Enterprise. See "APPENDIX B – SFPUC POWER ENTERPRISE FINANCIAL STATEMENTS." Such financial statements have been audited by KPMG LLP (the "**Auditor**"), independent certified public accountants.

*The audited financial statements of the SFPUC are public documents and the SFPUC has not requested nor did the SFPUC obtain permission from the Auditor to include the audited financial statements as an appendix to this Official Statement. Accordingly, the Auditor has made no representation in connection with inclusion of the audits herein that there has been no material change in the financial condition of the SFPUC since the most recent audit was concluded. The Auditor has not been engaged to perform and has not performed, since the date of its report included herein, any procedures on the financial statements addressed in that report. The Auditor also has not performed any procedures relating to this Official Statement.*

## CONTINUING DISCLOSURE

The SFPUC will covenant for the benefit of the Owners and Beneficial Owners of the 2023A Bonds, under a continuing disclosure certificate dated as of the date of delivery (the "**Disclosure Certificate**"), to provide certain financial information and operating data (the "**Annual Report**") not later than March 31 following the end of its Fiscal Year (presently June 30), beginning on March 31, 2024, with the report for Fiscal Year 2022-23, and to promptly provide notices of the occurrence of certain enumerated events set forth in the Disclosure Certificate ("**Listed Events**").

The SFPUC will agree to file the Annual Report and any notice of Listed Events as described in the Disclosure Certificate. The specific nature of the information to be contained in the Annual Report or the notices of Listed Events is set forth in the Disclosure Certificate. These covenants will be made to assist the Underwriters in complying with the Rule. The form of the Disclosure Certificate is attached to this Official Statement as Appendix D.

On July 25, 2017, the SFPUC and U.S. Bank, National Association ("**U.S. Bank**") entered into revolving credit agreements (the "**Revolving Credit Agreements**") providing for the extension of credit to the SFPUC in the amount of \$100,000,000 for the Water Enterprise and \$75,000,000 for the Wastewater Enterprise. The SFPUC has not drawn on either credit facility and has no outstanding obligations thereunder. On January 7, 2022, the SFPUC and U.S. Bank entered into amendments to the Revolving Credit Agreements extending the respective commitment expiration dates to July 18, 2024. The SFPUC filed Listed Event notices with respect to such extensions on February 3, 2022.

## MUNICIPAL ADVISOR

PFM California Advisors LLC, San Francisco, California, is acting as municipal advisor to the SFPUC with respect to the 2023A Bonds (the "**Municipal Advisor**"). The Municipal Advisor has assisted the SFPUC in the preparation of this Official Statement and in other matters relating to the planning, structuring, execution and delivery of the 2023A Bonds. The Municipal Advisor has not independently verified any of the data contained

herein or conducted a detailed investigation of the affairs of the SFPUC to determine the accuracy or completeness of this Official Statement. Because of its limited participation, the Municipal Advisor assumes no responsibility for the accuracy or completeness of any of the information contained herein. The Municipal Advisor will not purchase or make a market in any of the 2023A Bonds.

The compensation to be received by the Municipal Advisor from the SFPUC for services provided in connection with the planning, structuring, execution and delivery of the 2023A Bonds is contingent upon the sale and delivery of the 2023A Bonds.

#### **INDEPENDENT PRICING CONSULTANT**

Backstrom McCarley Berry & Co., LLC, San Francisco, California, is acting as an independent pricing consultant to the SFPUC with respect to the 2023A Bonds (the “**Independent Pricing Consultant**”). As required by the SFPUC’s Debt Policies, the Independent Pricing Consultant will monitor the pricing process and provide an independent pricing report to the SFPUC certifying whether the pricing results were fair and reasonable to the SFPUC in light of prevailing market conditions. The Pricing Consultant has not independently verified any of the data contained herein or conducted a detailed investigation of the affairs of the SFPUC to determine the accuracy or completeness of this Official Statement. Because of its limited participation, the Pricing Consultant assumes no responsibility for the accuracy or completeness of any of the information contained herein. The Pricing Consultant will not purchase or make a market in any of the 2023A Bonds.

The compensation to be received by the Pricing Consultant from the SFPUC for services provided in connection with the planning, structuring, execution and delivery of the 2023A Bonds is contingent upon the sale and delivery of the 2023A Bonds.

#### **MISCELLANEOUS**

References made herein to certain documents and reports are brief summaries thereof that do not purport to be complete or definitive, and reference is made to such documents and reports for full and complete statements of the contents thereof.

The appendices to this Official Statement are integral parts of this Official Statement. Investors must read the entire Official Statement, including the appendices, to obtain information essential to making an informed investment decision.

Any statements in this Official Statement involving matters of opinion, whether or not expressly so stated, are intended as such and not as representations of fact. This Official Statement is not to be construed as a contract or agreement between the SFPUC and the purchasers or owners of any of the Bonds. The preparation and distribution of this Official Statement has been authorized by the SFPUC.

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## APPROVAL AND DELIVERY

This Official Statement has been duly approved, executed and delivered by the SFPUC.

PUBLIC UTILITIES COMMISSION OF THE  
CITY AND COUNTY OF SAN FRANCISCO

By: /s/ Dennis J. Herrera  
General Manager



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## APPENDIX A

### SUMMARY OF CERTAIN PROVISIONS OF THE INDENTURE

*The following is a brief summary of certain provisions of the Indenture. This summary does not purport to be complete or definitive and is qualified in its entirety by reference to the full terms of the Indenture. Reference is directed to the Indenture for the complete text thereof.*

#### Definitions

**“Accreted Value”** means, with respect to any Capital Appreciation Bond, the principal amount thereof plus the interest accrued thereon from its delivery date, compounded at the approximate interest rate thereof on each date specified therein, to the date of calculation.

**“Additional R&R Fund Deposits”** means, for any Fiscal Year or other designated twelve-month period, the amount, if any, in addition to any Priority R&R Fund Deposits, deposited in the Reconstruction and Replacement Fund from Revenues prior to deposits in such Fiscal Year for payment of any Subordinate Obligations.

**“Annual Debt Service”** means, as of any date of calculation, for any Fiscal Year (or other designated twelve-month period) the amount of Principal and interest becoming due and payable on all Outstanding Bonds in such Fiscal Year (or other designated twelve-month period); provided, that for the purposes of computing Annual Debt Service:

(a) the interest rate on Variable Rate Bonds will be assumed to be 80% of the 30-year Revenue Bond Index published in *The Bond Buyer* on such date of calculation (or, if *The Bond Buyer* ceases to be published or ceases to publish such index, any comparable successor nationally recognized financial publication or index designated by the SFPUC);

(b) notwithstanding clause (a), if a Swap Agreement is in effect pursuant to which the SFPUC is obligated to pay a fixed rate with respect to any Variable Rate Bonds, the interest rate on such Variable Rate Bonds during the period such Swap Agreement is scheduled to be in effect will be assumed to be the fixed rate specified in such Swap Agreement;

(c) if a Swap Agreement is in effect with respect to any Bonds pursuant to which the SFPUC receives a fixed rate in exchange for paying a variable rate, the interest rate on such Bonds during the period such Swap Agreement is scheduled to be in effect will be assumed to be the sum of (A) the interest rate on such Bonds determined as if such Bonds were Variable Rate Bonds, plus (B) the positive difference, if any, between the fixed rate of interest borne by such Bonds and the fixed rate the SFPUC receives pursuant to such Swap Agreement;

(d) notwithstanding clause (a), the interest rate on Paired Bonds will be assumed to be the aggregate fixed interest rate to be paid by the SFPUC with respect to such Paired Bonds;

(e) the Principal of any Balloon Bonds will be assumed to become due and payable in equal installments in each Fiscal Year for a period of 25 years from the date of calculation;

(f) the Principal and interest payments on Bonds will be excluded to the extent such payments are to be made from amounts on deposit, as of the date of calculation, with the Trustee or any other fiduciary in an escrow or other account irrevocably dedicated therefor, including interest payments that are to be paid from the proceeds of Bonds held by the Trustee or any other fiduciary; and

(g) the interest coming due in any Fiscal Year will be reduced by the amount of Refundable Credits due to the SFPUC with respect thereto.

**“Authorized Investments”** means any obligations or investments in which the Treasurer may legally invest the SFPUC’s funds.

**“Available Funds”** means any unencumbered amounts, including non-appropriated fund balances and reserves, and cash and the book value of investments held by the Treasurer for the Power Enterprise, that the SFPUC reasonably expects would be available, as of any date of calculation, to pay Principal of and interest on Bonds when due.

**“Balloon Bonds”** means the aggregate Principal of Bonds of a Series (including Capital Appreciation Bonds) that becomes due and payable, either at scheduled maturity, by Mandatory Sinking Fund Payment or by mandatory tender for purchase, in any Fiscal Year that constitutes 25% or more of the initial aggregate Principal of such Series of Bonds.

**“Beneficial Owner”** means, for any Bond held by a nominee, the owner of the beneficial interest in such Bond.

**“Board of Supervisors”** means the duly elected and acting Board of Supervisors of the City.

**“Bond Counsel”** means a firm of attorneys, appointed by the SFPUC with the consent of the City Attorney of the City, with substantial experience and expertise in the field of municipal finance law and the federal and state tax laws related thereto whose opinions are widely recognized and accepted by the municipal finance markets.

**“Bond Coverage Ratio”** for any Fiscal Year means the ratio of (a) (i) Net Revenues in such Fiscal Year, plus (ii) Available Funds in such Fiscal Year, to (b) Annual Debt Service on the Outstanding Bonds in such Fiscal Year.

**“Bond Fund”** means each fund of that name established pursuant to the Indenture.

**“Bond Register”** means the books maintained for the registration and transfer of Bonds.

**“Bond Retirement Account”** means each account of that name established pursuant to the Indenture.

**“Bond Year”** means, with respect to a Series of Bonds, the Bond Year set forth in the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds.

**“Bonds”** means the Public Utilities Commission of the City and County of San Francisco Power Revenue Bonds issued pursuant to, under authority of and for the purposes provided in the Indenture.

**“Book-Entry Bonds”** means Bonds for which a Securities Depository or its nominee is the Owner.

**“Business Day”** means any day other than (a) a Saturday, Sunday, or a day on which banking institutions in the State or the State of New York are authorized or obligated by law or executive order to be closed, (b) a day upon which the principal office of the SFPUC or the Trustee is authorized or required by law to be closed, or (c) with respect to a Series of Bonds, any day so specified in the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds.

**“Capital Appreciation Bonds”** means any Bonds the interest on which is not scheduled to be paid until the maturity or prior redemption thereof, or the conversion thereof to Current Interest Bonds.

**“Capitalized Interest Account”** means each account of that name established pursuant to the Indenture.

**“Certificate”** of the SFPUC means a written certificate signed by a duly authorized officer or employee of the SFPUC.

**“Charter”** means the Charter of the City and County of San Francisco, as supplemented and amended, and any new or successor Charter.

**“City”** means the City and County of San Francisco, a chartered city and county and municipal corporation duly organized and existing under and by virtue of the Constitution and laws of the State of California.

**“Code”** means the Internal Revenue Code of 1986, as amended and supplemented, and all regulations promulgated from time to time by the United States Department of the Treasury with respect thereto.

**“Commission”** means the governing body of the SFPUC as established pursuant to the Charter.

**“Common Reserve Account”** means the account of that name established in the Reserve Fund pursuant to the Indenture to secure the Common Reserve Series.

**“Common Reserve Series”** means those Series of Bonds secured by the Common Reserve Account as provided in the Supplemental Trust Indenture providing for each such Series.

**“Computation Period”** means a five-year period ending on the last day of each fifth Bond Year.

**“Consulting Engineer”** means an independent consulting engineering firm appointed by the SFPUC with substantial experience and expertise in the area of electric utility engineering consulting whose opinions and views are widely recognized and accepted in the municipal finance markets.

**“Credit Facility”** means a letter of credit, line of credit, or other credit or liquidity facility provided by a financial institution or insurance company, including municipal bond insurance and guarantees, delivered to the Trustee for a Series of Bonds or portion thereof, which provides for payment, in accordance with the terms thereof, of the Principal, Purchase Price and/or Redemption Price of and/or interest on such Series of Bonds or portion thereof.

**“Credit Facility Provider”** means the financial institution or insurance company that is providing a Credit Facility.

**“Current Interest Bonds”** means any Bonds, other than Capital Appreciation Bonds, which pay interest at least annually to the Owners thereof commencing within 18 months from the date of issuance thereof.

**“DTC”** means The Depository Trust Company, New York, New York, or its successor.

**“Event of Default”** means each event defined as such in the Indenture.

**“Fiscal Year”** means the twelve-month period selected from time to time by the SFPUC as the official fiscal year of the Power Enterprise.

**“Fitch”** means Fitch Ratings, Inc., and its successors and assigns, except that if such organization will be dissolved or liquidated or will no longer perform the functions of a securities credit rating agency, then the term “Fitch” will be deemed to refer to any other nationally recognized securities credit rating agency selected by the SFPUC.

**“Fund”** means any fund or account established under the Indenture.

**“GAAP”** means generally accepted accounting principles from time to time applicable to governmental entities such as the SFPUC.

**“Government Securities”** means direct obligations of, or obligations the timely payment of which are unconditionally guaranteed by, the United States of America.

**“Hetch Hetchy Project”** means the Hetch Hetchy Water and Power Project, including the O’Shaughnessy Dam, the Hetch Hetchy Reservoir, the Canyon and Mountain Tunnels, the Kirkwood, Moccasin and Holms Powerhouses, Cherry Lake and its dam, Lake Eleanor and its dam, the related water storage and transportation and hydro-electric generating facilities down to and including the Moccasin Powerhouse, all located in Yosemite National Park, Stanislaus National Forest and Tuolumne County, the rights to which were granted to the City by the Raker Act of 1913, and the related transmission facilities down to the City of Newark.

**“Indenture”** means the Trust Indenture, dated as of May 1, 2015, by and between the SFPUC and the Trustee, as supplemented or amended, together with any Supplemental Trust Indentures.

**“Insolvent”** means, with respect to any Person (a) such Person will have instituted proceedings to be adjudicated a bankrupt or insolvent, will have consented to the institution of bankruptcy or insolvency proceedings against it, will have filed a petition or answer or consent seeking reorganization or relief under the federal Bankruptcy Code or any other similar applicable federal or state law, or will have consented to the filing of any such petition or to the appointment of a receiver, liquidator, assignee, trustee or sequestrator or other similar official of itself or of any substantial part of its property, or will fail to timely controvert an involuntary petition filed against it under the federal Bankruptcy Code, or will consent to the entry of an order for relief under the federal Bankruptcy Code or will make an assignment for the benefit of creditors or will admit in writing its inability to pay its debts generally as they become due; or (b) a decree or order by a court having jurisdiction in the premises adjudging such Person as bankrupt or insolvent, or approving as properly filed a petition seeking reorganization, arrangement, adjustment or composition of or in respect of such person under the federal Bankruptcy Code or any other similar applicable federal or state law or for relief under the federal Bankruptcy Code after an involuntary petition has been filed against such Person, or appointing a receiver, liquidator, assignee, trustee or sequestrator or other similar official of such Person or of any substantial part of its property, or ordering the winding up or liquidation of its affairs, will have been entered and will have continued unstayed and in effect for a period of 90 consecutive days.

**“Interest Account”** means each account of that name established pursuant to the Indenture.

**“Interest Payment Date”** means the date or dates specified as such in a Supplemental Trust Indenture with respect to any Series of Bonds.

**“Mandatory Sinking Fund Payment”** means, with respect to any Term Bond, an amount required by the Supplemental Trust Indenture authorizing the issuance of the Series of Bonds of which such Term Bond is a part to be deposited in the Bond Retirement Account created for such Series of Bonds for the mandatory purchase or redemption of such Term Bond or portion thereof prior to the final maturity thereof.

**“Moody’s”** means Moody’s Investors Service, Inc. and its successors and assigns, except that if such organization will be dissolved or liquidated or will no longer perform the functions of a securities credit rating agency, then the term “Moody’s” will be deemed to refer to any other nationally recognized securities credit rating agency selected by the SFPUC.

**“Net Revenues”** for any Fiscal Year (or other designated twelve-month period) means Revenues in such Fiscal Year (or other designated twelve-month period), less (a) Operation and Maintenance Expenses and (b) any Priority R&R Fund Deposit for such Fiscal Year (or other designated twelve-month period).

**“Operation and Maintenance Expenses”** means the costs of the proper operation, maintenance and repair of the Power Enterprise and taxes, assessments or other governmental charges lawfully imposed on the Power Enterprise or the Revenues, or payments in lieu thereof, as determined in accordance with GAAP. Operation and Maintenance Expenses shall include the payment of pension charges and proportionate payments to such compensation and other insurance or outside reserve funds as the SFPUC may establish or the Board of Supervisors may require with respect to employees of the Power Enterprise, as provided in Section 16.103(a) of the Charter. Operation and Maintenance Expenses also include repairs and maintenance costs that constitute operating expenses in accordance with GAAP. Operation and Maintenance Expenses do not include (a) any allowance for amortization, depreciation or obsolescence, (b) operation and maintenance expenses of the Water Enterprise, (c) operation and maintenance expenses of the Wastewater Enterprise, (d) operation and maintenance expenses of any Separate System, (e) any expense for which, or to the extent to which, the SFPUC is or will be paid or reimbursed from or by any source that is not included or includable as Revenues, (f) losses from any sale or other disposition of Power Enterprise assets, and (g) non-cash losses and costs that may be required or permitted under GAAP to be expensed, including deferred expenses and unrealized mark-to-market losses.

**“Order”** means a written order of the SFPUC signed by a duly authorized officer or employee of the SFPUC.

**“Original Bonds”** means bonds or other obligations payable from Revenues (other than Bonds) to be refunded by Refunding Bonds.

**“Outstanding”** means, as of any date, (a) when used with respect to the Bonds, all Bonds authenticated and delivered under the Indenture, except (i) Bonds theretofore cancelled or delivered to the Trustee for cancellation under the Indenture, (ii) Bonds in substitution for which other Bonds have been authenticated and delivered pursuant to the Indenture, (iii) Bonds that are deemed to be no longer outstanding in accordance with the Indenture and (iv) Bonds that are deemed to be no longer outstanding in accordance with the Supplemental Trust Indenture pursuant to which such Bonds were issued; and (b) when used with respect to other obligations for borrowed money, all obligations issued pursuant to the resolution or resolutions authorizing the issuance of such obligations other than obligations deemed to be no longer outstanding pursuant to such resolution or resolutions.

**“Owner,”** with respect to a Bond, means the Person in whose name such Bond is registered.

**“Paired Bonds”** means Bonds (a) that are issued simultaneously, (b) that are designated as Paired Bonds in the Supplemental Trust Indenture authorizing the issuance thereof or in a Certificate of the SFPUC delivered at the time of issuance thereof, (c) the principal amount of each portion of which is equal and which matures and is subject to mandatory sinking fund redemption on the same date and in the same amount, and (d) the interest rates on which, taken together, result in an irrevocable fixed interest rate obligation of the SFPUC on the aggregate principal amount of such Bonds until the maturity or prior redemption of such Bonds.

**“Person”** means an individual, corporation, firm, association, partnership, trust, or other legal entity or group of entities, including a governmental entity or any agency or political subdivision thereof.

**“Power Enterprise”** means the SFPUC’s Power Enterprise established and existing as of the date of the Indenture to provide electric power and related services to the City and its departments, agencies and commissions as well as other customers both in and outside of the City, including that portion of the Hetch Hetchy Project used for power generation, and all other power generation, transmission and distribution facilities and related facilities, streetlights, property and rights constituting a part of the Power Enterprise, together with any and all additions, improvements, betterments, renewals, replacements and repairs thereto and extensions thereof, but shall not include: (a) the Water Enterprise, (b) the Wastewater Enterprise, or (c) any Separate System.

**“Principal”** means, as of any date of calculation, (a) with respect to any Current Interest Bond, the principal amount thereof, and (b) with respect to any Capital Appreciation Bond, the Accreted Value thereof as of the date on which interest on such Capital Appreciation Bond is compounded next preceding such date of calculation (unless such date of calculation is a date on which such interest is compounded, in which case, as of such date).

**“Priority R&R Fund Deposits”** means, for any Fiscal Year or other designated twelve month period, the amount, if any, required by the Charter to be deposited in the Reconstruction and Replacement Fund from Revenues prior to deposits in such Fiscal Year into the Bond Fund.

**“Project Fund”** means each fund of that name established pursuant to the Indenture.

**“Purchase Price”** means, with respect to any Bond, the price payable upon the optional or mandatory tender for purchase of such Bond or portion thereof as set forth in the Supplemental Trust Indenture authorizing the issuance of the Series of Bonds of which such Bond is a part.

**“Qualified Counterparty”** means a party other than the SFPUC which is the party to a Swap Agreement and, at the time of execution and delivery of the Swap Agreement, (a) (i) whose senior debt obligations are or claims-paying ability is rated in one of the three highest rating categories of each of at least two Rating Agencies (without regard to any gradations within a rating category) or (ii) whose obligations under the Swap Agreement are guaranteed for the entire term of the Swap Agreement by a Person whose senior debt obligations are or claims-paying ability is rated in one of the three highest rating categories of each of at least two Rating Agencies (without regard to any gradations within a rating category) and (b) which is otherwise qualified to act as the party to a Swap Agreement with the SFPUC under any applicable law.

**“Rating Agencies”** means Fitch, Moody’s and Standard & Poor’s or any other nationally recognized securities credit rating agency selected by the SFPUC.

**“Rebate Amount”** means, with respect to each Series of Tax-Exempt Bonds, an amount equal to the sum required to be paid to the United States Department of the Treasury from time to time, if any, with respect to the investment of proceeds of such Series of Tax-Exempt Bonds, all as determined in accordance with Section 148 of the Code and the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds.

**“Rebate Fund”** means each fund of that name established pursuant to the Indenture.

**“Reconstruction and Replacement Fund”** means the fund of that name established pursuant to the Indenture.

**“Record Date”** means the fifteenth day of the calendar month before each Interest Payment Date or such other date as specified as such in a Supplemental Trust Indenture for a Series of Bonds.

**“Redemption Price”** means, (a) with respect to any Bond or portion thereof; the Principal of such Bond or portion thereof plus the applicable premium, if any, payable upon redemption thereof pursuant to the provisions of such Bond and the Supplemental Trust Indenture authorizing the issuance of the Series of Bonds of which such Bond is a part, and (b) with respect to any other obligation for borrowed money or portion thereof, the principal or accreted value of such obligation or portion thereof plus the applicable premium, if any, payable upon redemption thereof pursuant to the provisions of such obligation and the resolution or resolutions authorizing the issuance or incurrence of such obligation.

**“Refundable Credits”** means amounts payable by the Federal government to the SFPUC under direct-pay subsidy programs substantially similar to the Build America Bond program under Section 54AA of the Code.

**“Refunding Bonds”** means all Bonds issued pursuant to the applicable provisions of the Indenture for the purpose of refunding Bonds or Original Bonds.

**“Registrar”** means the Person responsible for maintaining the Bond Register, which initially will be the Trustee.

**“Reserve Fund”** means the fund of that name established pursuant to the Indenture.

**“Reserve Account”** means each account of that name established pursuant to the Indenture, which Account may secure one or more Series of Bonds as provided therein or in the Supplemental Trust Indenture providing for the creation thereof.

**“Reserve Account Credit Facility”** means a letter of credit, insurance policy, surety bond, or other credit facility provided to the Trustee by a bank, insurance company or other financial institution whose senior unsecured debt obligations are, or whose claims-paying ability is, rated in the two highest rating categories by each of at least two (2) Rating Agencies at the time of delivery thereof, which provides for payment when due, in accordance with the terms thereof, of the Principal or Redemption Price of and/or interest on one or more Series of Bonds.

**“Reserve Requirement”** means, with respect to the Common Reserve Series, the least of (a) 10% of the stated Principal amount of the Common Reserve Series, (b) the maximum Annual Debt Service on the Common Reserve Series, and (c) 125% of the average Annual Debt Service on the Common Reserve Series and, with respect to any other Series of Bonds, such amount, if any, as shall be specified in the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds.

**“Revenue Fund”** means the “Revenue Fund” created pursuant to the Indenture.

**“Revenues”** means all revenues, rates and charges received and accrued by the SFPUC for electric power and energy and other services, facilities and commodities sold, furnished or supplied by the Power Enterprise, together with income, earnings and profits therefrom (including interest earnings on the proceeds of any Bonds

pending application thereof), as determined in accordance with GAAP. Revenues include payments to the Power Enterprise on or with respect to loans from any Separate System maintained by the SFPUC. Revenues do not include (a) proceeds from the issuance of any obligations for borrowed money, (b) amounts loaned to the Power Enterprise, (c) Swap Agreement Receipts, (d) proceeds from taxes, (e) customer deposits while retained as such, (f) contributions in aid of construction, (g) gifts, (h) grants, (i) insurance or condemnation proceeds that are properly allocable to a capital account, (j) non-cash revenues or gains that may be required or permitted under GAAP, including mark-to-market gains and deferred revenues, (k) money received by the SFPUC as the proceeds of the sale of any portion of the properties of the Power Enterprise, (l) amounts by their terms not available for the payment of Operation and Maintenance Expenses or Principal and interest on the Bonds, (m) Refundable Credits; (n) revenues of any Separate System, (o) Water Enterprise revenues as defined in the document or agreement governing the then-outstanding senior lien obligations of the Water Enterprise for borrowed money, and (p) Wastewater Enterprise revenues as defined in the document or agreement governing the then-outstanding senior lien obligations of the Wastewater Enterprise for borrowed money.

**“Securities Depository”** means a Person registered as a clearing agency under Section 17A of the Securities Exchange Act of 1934, or any successor legislation, or whose business is confined to the performance of the functions of a clearing agency with respect to exempted securities, as defined in Section 3(a)(12) of such Act, or any successor legislation, for the purposes of Section 17A thereof.

**“Separate System”** means any electric power or energy generation, transmission, distribution or other facilities, property and rights that may be purchased, constructed or otherwise acquired by the SFPUC where the revenues derived from the ownership and operation of which shall be pledged to the payment of bonds or other obligations for borrowed money issued or incurred to purchase, construct or otherwise acquire such facilities, property and rights and shall not be included in Revenues and the operation and maintenance expenses with respect to which will not be included in Operation and Maintenance Expenses.

**“Series”** means all of the Bonds designated by Supplemental Trust Indenture as being of the same series, regardless of variations in maturity, interest rate, redemption and other provisions, and any Bonds thereafter authenticated and delivered upon transfer or exchange or in lieu of or in substitution for (but not to refund) such Bonds as provided in the Indenture.

**“SFPUC”** means the Public Utilities Commission of the City and County of San Francisco, a department of the City duly constituted and existing under the Charter, and any departments, commissions, agencies or public bodies which shall succeed to the powers, duties and obligations of the SFPUC.

**“Standard & Poor’s”** means Standard & Poor’s Ratings Services, a Standard & Poor’s Financial Services LLC business, and its successors and assigns, except that if such organization will be dissolved or liquidated or will no longer perform the functions of a securities credit rating agency, then the term “Standard & Poor’s” will be deemed to refer to any other nationally recognized securities credit rating agency selected by the SFPUC.

**“State”** means the State of California.

**“Subordinate Obligations”** means, collectively, bonds, notes or other obligations of the SFPUC for borrowed money payable from and secured by a pledge of and lien and charge on Revenues junior and inferior to the Bonds and the payments required to be made into the Bond Funds and the Reserve Fund.

**“Supplemental Trust Indenture”** means any resolution duly adopted by the SFPUC, supplementing, modifying or amending the Indenture in accordance with the provisions of the Indenture.

**“Swap Agreement”** means any financial instrument that: (a) is entered into by the SFPUC with a party that is a Qualified Counterparty at the time the instrument is entered into; (b) is entered into with respect to all or a portion of a Series of Bonds; (c) is for a term not extending beyond the final maturity of the Series of Bonds or portion thereof to which it relates; (d) provides that the SFPUC will pay to such Qualified Counterparty an amount accruing at either a fixed rate or a variable rate, as the case may be, on a notional amount equal to or less than the principal amount of the Series of Bonds or portion thereof to which it relates, and that such Qualified Counterparty will pay to the SFPUC an amount accruing at either a variable rate or fixed rate, as appropriate, on such notional amount; (e) provides that one party will pay to the other party any net amounts due under such instrument; and



(f) has been designated to the Trustee in the Supplemental Trust Indenture authorizing the issuance of the related Series of Bonds or portion thereof or in a Certificate of the SFPUC as a Swap Agreement with respect to such Bonds.

**“Swap Agreement Payments”** means the regularly scheduled net amounts required to be paid by the SFPUC to the Qualified Counterparty pursuant to a Swap Agreement.

**“Swap Agreement Receipts”** means the regularly scheduled net amounts required to be paid by a Qualified Counterparty to the SFPUC pursuant to a Swap Agreement.

**“Take-or-Pay Power Purchase Agreement”** means a contract (a) with a term of more than 5 years, (b) pursuant to which the SFPUC is obligated (i) to purchase capacity or energy from a generating facility, and (ii) to pay for such capacity or energy as an Operation and Maintenance Expense regardless of whether or not such capacity or energy is taken by or made available or delivered to the SFPUC, and (c) the payments pursuant to which are directly pledged and applied to pay and secure debt obligations issued to finance such generating facility.

**“Take-or-Pay Power Sales Contract”** means a contract (a) with a term of at least 5 years, (b) between the SFPUC and a purchaser of capacity or energy from the Power Enterprise, (c) whereby such purchaser is obligated to make fixed payments or payments based on a percentage of cost for such capacity or energy whether or not such capacity or energy is taken by or made available or delivered to such purchaser.

**“Tax Certificate”** means a Tax Certificate delivered by the SFPUC at the time of the issuance and delivery of Tax-Exempt Bonds or other applicable Series of Bonds, as the same may be amended or supplemented in accordance with its terms.

**“Tax-Exempt Bonds”** means Bonds, the interest on which in the opinion of Bond Counsel as of the date of issuance thereof is not includable in gross income for federal income tax purposes under Section 103(a) of the Code.

**“Term Bonds”** means Bonds that are subject to mandatory purchase or redemption prior to their scheduled maturity date or dates from Mandatory Sinking Fund Payments established for that purpose and calculated to retire such Bonds on or before their specified maturity date or dates.

**“Treasurer”** means the Treasurer of the City.

**“Trustee”** means U.S. Bank Trust Company, National Association, a national banking association, organized and existing under the laws of the United States of America, or any successor trustee under the Indenture.

**“Variable Rate Bonds”** means any Bonds the interest rate on which is not fixed to the scheduled maturity date or prior mandatory tender or redemption date, as of the date of calculation, at a single numerical rate for the entire remaining term to maturity or mandatory tender or redemption thereof.

**“Wastewater Enterprise”** means the municipal sanitary waste and storm water collection, treatment and disposal system, as located partially within and partially without the City, and all additions, betterments, and extensions to said sanitary waste and storm water system.

**“Water Enterprise”** means the municipal water supply, storage and distribution system of the SFPUC, as located partially within and partially without the City, including all of the presently existing municipal water system of the City, and all additions, betterments, and extensions to said water system, but excluding any water supply, storage or distribution facilities which constitute part of the Hetch Hetchy Project.

## **Issuance of Bonds; Subordinate Obligations**

Authorization of Bonds. The maximum principal amount of Bonds that may be issued under the Indenture is not limited. The SFPUC may from time to time by Supplemental Trust Indenture authorize one or more Series of the Bonds, and the SFPUC may issue and the Trustee shall authenticate and deliver to the purchasers thereof any Bonds so authorized, in such principal amount as shall be determined by the SFPUC, but only upon compliance by

the SFPUC with the provisions of the Indenture and any additional requirements set forth in such Supplemental Trust Indenture.

Conditions for the Issuance of Bonds. Each Series of Bonds shall be executed by the SFPUC and delivered to the Trustee and thereupon authenticated by the Trustee and delivered to the SFPUC or upon its order, but only (except with respect to Refunding Bonds) upon receipt by the Trustee of the following:

- (a) A copy of the Indenture, including the Supplemental Trust Indenture authorizing the issuance of the Bonds of such Series;
- (b) A written opinion of Bond Counsel to the effect that (i) such Series of Bonds are valid and binding limited obligations of the SFPUC enforceable against the SFPUC in accordance with their terms and (ii) the Indenture, including the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds, is a valid and binding obligation of the SFPUC enforceable in accordance with its terms; provided, that such opinions may be qualified to the extent that the enforceability of the Bonds and the Indenture, including the Supplemental Trust Indenture authorizing the issuance of such Series of Bonds, may be limited by bankruptcy, insolvency, reorganization or similar laws affecting the enforcement of creditors' rights generally and by general equitable principles;
- (c) An Order of the SFPUC as to the delivery of such Series of Bonds;
- (d) A Certificate of the SFPUC stating that (i) no Event of Default, nor any event or condition which with notice and/or the passage of time would constitute an Event of Default, has occurred and is continuing under the Indenture as of the date of issuance of such Series of Bonds and (ii) the issuance of such Series of Bonds, in and of itself, will not cause an Event of Default under the Indenture;
- (e) A Certificate of the SFPUC to the effect that provision has been made for the immediate deposit into the Reserve Account for such Series of Bonds of money, Authorized Investments, Reserve Account Credit Facility or Facilities or any combination of the foregoing in an aggregate amount equal to the Reserve Requirement, if any, for such Series of Bonds; and
- (f) The document specified under the caption "Additional Bonds Certification" below.

Additional Bonds Certification. In connection with the issuance of a Series of Bonds, the requirements of paragraph (f) under the caption "Conditions for the Issuance of Bonds" above or of subparagraph (ii) of paragraph (b) under the caption "Conditions for the Issuance of Refunding Bonds" may be fulfilled by either:

- (i) A Certificate of the SFPUC stating that, in each of the first three (3) full Fiscal Years after the sale of such Series of Bonds, projected Net Revenues: (A) plus Available Funds, are at least 1.25 times Annual Debt Service on the Outstanding Bonds, after giving effect to the issuance of such Series of Bonds, and (B) are at least 1.0 times Annual Debt Service on the Outstanding Bonds, plus required deposits into the Reserve Fund, after giving effect to the issuance of such Series of Bonds; or
- (ii) A Certificate of the SFPUC stating that Net Revenues from any twelve consecutive months of the prior 24 months: (A) plus Available Funds, are at least 1.25 times Annual Debt Service on the Bonds Outstanding, after giving effect to the issuance of such Series of Bonds, and (B) are at least 1.0 times Annual Debt Service on the Bonds Outstanding, plus required deposits into the Reserve Fund after giving effect to the issuance of such Series of Bonds.

For purposes of the foregoing paragraph (ii) under this caption "Additional Bonds Certification," the following adjustments may be made to Net Revenues for such period, if so stated in the Certificate of the SFPUC:

- (I) An allowance for additional Revenues anticipated from any additions, extensions and improvements to the Power Enterprise to be acquired or constructed from proceeds of such or a prior Series of Bonds and for any changes in Operation and Maintenance Expenses resulting therefrom, that are not reflected in Net Revenues for such Fiscal Year, but only if such additional Revenues and changes in

Operation and Maintenance Expenses represent a full twelve months' change in Net Revenues attributable to such additions, extensions and improvements; and

(II) An allowance for additional Revenues attributable to any increase in the rates and charges imposed by the SFPUC that (A) was in effect prior to the issuance of such Series of Bonds but which, during all or part of such Fiscal Year, was not in effect, or (B) was adopted by the SFPUC prior to the issuance of such Series of Bonds and will be in effect within 90 days after such issuance, but in either case only if such additional Revenues represent a full twelve months' change in Net Revenues attributable to such increase in rates and charges.

Conditions for Issuance of Refunding Bonds.

(a) A Series of Refunding Bonds may be issued by the SFPUC to provide funds sufficient for the payment of any or all of the following: (i) the Principal, Purchase Price or Redemption Price of the Bonds or Original Bonds to be refunded; (ii) all expenses incident to the purchase, call, redemption, retirement or payment of the Bonds or Original Bonds to be refunded; (iii) the costs of issuance of such Series of Refunding Bonds; (iv) interest on the Bonds or Original Bonds to be refunded to the date such Bonds or Original Bonds will be purchased, redeemed, retired or paid; (v) interest on such Series of Refunding Bonds from the date thereof to the date of purchase, redemption, retirement or payment of the Bonds or Original Bonds to be refunded; and (vi) any other lawful payment obligations, costs or expenses in connection with the issuance of the Refunding Bonds and the purchase, redemption, retirement or payment of the Bonds or Original Bonds to be refunded.

(b) A Series of Refunding Bonds may be issued by the SFPUC only upon receipt by the Trustee of the following:

(i) The documents specified in paragraphs (a), (b), (c) and (e) under the caption "Conditions for the Issuance of Bonds" above;

(ii) Either (A) the document specified under the caption "Additional Bonds Certification" above, or (B) a Certificate of the SFPUC stating that the issuance of such Series of Refunding Bonds will not result in any aggregate increase in Annual Debt Service for the Bonds greater than \$100,000 in any Fiscal Year that such Series of Refunding Bonds is scheduled to be Outstanding;

(iii) If any of the Bonds or Original Bonds to be refunded are to be purchased or redeemed prior to their stated maturity dates, irrevocable instructions (A) to the Trustee to give the applicable notice of purchase or redemption of such Bonds or (B) to the trustee for the owners of such Original Bonds to give the applicable notice of purchase or redemption of such Original Bonds; and

(iv) An opinion of Bond Counsel that (A) all liability of the SFPUC in respect of the Bonds to be refunded has ceased, terminated and been discharged, pursuant to the terms of the Indenture and the Supplemental Trust Indenture pursuant to which such Bonds were issued, and the Owners of such Bonds are entitled to payment of the Principal, Purchase Price or Redemption Price of and interest on such Bonds only out of the money or securities deposited with the Trustee for the payment of such Bonds or (B) all liability of the SFPUC in respect of the Original Bonds to be refunded has ceased, terminated and been discharged, pursuant to the terms of the resolution or resolutions pursuant to which such Original Bonds were issued, and the owners of such Original Bonds are entitled to payment of the Principal, purchase price or redemption price of and interest on such Original Bonds only out of the money or securities deposited with the trustee for the owners of such Original Bonds for the payment of such Original Bonds.

Subordinate Obligations. Nothing in the Indenture shall prohibit the issuance by the SFPUC of Subordinate Obligations.

**Revenue Fund; Pledge of Revenues**

The Revenue Fund of the Power Enterprise established by the SFPUC and held by the Treasurer is continued under the Indenture for so long as any Bonds are Outstanding. Upon and after the issuance of any Bonds pursuant to the Indenture, the SFPUC covenants and agrees that it will pay into the Revenue Fund as received all

Revenues. The SFPUC further covenants and agrees that all Revenues shall be trust funds in the hands of the SFPUC and shall be used and applied as provided by the Indenture.

Under the Indenture, the SFPUC pledges and places a lien and charge upon the Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, to secure the payment of the Bonds, and, to the extent permitted by law, Swap Agreement Payments and other payments due under Swap Agreements, in accordance with their respective terms without priority or distinction of one over the other, subject only to the provisions of the Indenture permitting the application of such Revenues for the purposes and on the terms and conditions set forth therein. The pledge of any lien and charge on the Revenues made under the Indenture shall be irrevocable until there are no Bonds Outstanding and until all Swap Agreement Payments and other payments due in accordance with the provisions of the Swap Agreements, if any, and the Indenture have been made.

The covenants and agreements set forth in the Indenture to be performed by or on behalf of the SFPUC shall be for the equal and proportionate benefit, security and protection of all Owners, without preference, priority or distinction as to security or otherwise of any Bond over any other Bond by reason of the Series, time of issue, sale or negotiation thereof or for any cause whatsoever, except as expressly provided therein or in the Indenture. Notwithstanding the foregoing, nothing in the Indenture shall prevent additional security being provided for a particular Series of Bonds under any Supplemental Trust Indenture.

## **Other Funds and Accounts**

### Bond Funds.

(a) There is created under the Indenture for each Series of Bonds a special fund of the SFPUC to be known as the “Power Enterprise Revenue Bonds, Series \_\_\_\_ Bond Fund” (each, a “Bond Fund”). Each Bond Fund and the accounts therein will be held and administered by the Trustee appointed as provided for in the Indenture, and will be used solely for the purpose of paying the Bonds and the Swap Agreement Payments of the related Series in the manner provided in the Indenture. The SFPUC obligates and binds itself irrevocably to set aside and to pay to the Trustee (to the extent not otherwise provided) out of the Revenues, after payment of Operation and Maintenance Expenses, in trust for the account of the Bond Fund, certain fixed amounts, without regard to any fixed proportion of the Revenues, after payment of Operation and Maintenance Expenses, sufficient to pay the Bonds and the Swap Agreement Payments of the related Series issued pursuant to the Indenture and the Supplemental Trust Indenture authorizing the issuance thereof and from time to time Outstanding as the same respectively become due and payable. Such fixed amounts to be paid to the Trustee and deposited into the related Bond Fund will be a charge and lien upon the Revenue Fund and payable therefrom as set forth in the Indenture.

(b) There is created under the Indenture an Interest Account in each Bond Fund. Promptly upon receipt thereof the Trustee will deposit in the Interest Account money received by the SFPUC as accrued interest on the Bonds of the related Series, and any Swap Agreement Receipts and Refundable Credits related to such Series of Bonds. The SFPUC will pay or cause to be paid to the Trustee for deposit into such Interest Account such amounts, taking into account amounts then on deposit in such Interest Account, as will be necessary to pay the interest on and any Swap Agreement Payments with respect to such Series of Bonds as the same will become due. The money in such Interest Account will be applied by the Trustee on the date upon which any such interest or payment is due and in amounts sufficient to pay such interest or payment.

(c) There is created under the Indenture a Capitalized Interest Account in each Bond Fund for each Series of Bonds for which a portion of the proceeds of sale of such Series of Bonds or other available moneys of the SFPUC, if any, are to be used for the purpose of paying interest on such Series of Bonds. Upon the issuance, sale and delivery of such Series of Bonds, the SFPUC will pay or cause to be paid to the Trustee for deposit into the Capitalized Interest Account for such Series of Bonds such portion of the proceeds of sale or such other available moneys, if any. Money in the Capitalized Interest Account for such Series of Bonds will be applied by the Trustee to the extent available for the purpose of paying interest on such Series of Bonds during the period specified in the Supplemental Trust Indenture authorizing the issuance thereof. On or before the date on which interest on such Series of Bonds becomes due and payable, the Trustee will transfer from the Capitalized Interest Account for such Series of Bonds to the Interest Account for such Series of Bonds an amount which, together with any money theretofore received or held by the Trustee for such purpose, will be sufficient to pay the interest on such Series or Bonds coming due on such date.

(d) There is created under the Indenture a Bond Retirement Account in each Bond Fund. The SFPUC will pay or cause to be paid to the Trustee for deposit into such Bond Retirement Account such amounts, taking into account amounts then on deposit in the Bond Retirement Account, as will be necessary to pay the Mandatory Sinking Fund Payments and Principal of such Series of Bonds as the same will become due. The money in such Bond Retirement Account will be applied by the Trustee on the date upon which any such Mandatory Sinking Fund Payments or Principal is due and in amounts sufficient to pay such Mandatory Sinking Fund Payments or Principal.

(e) Each Bond Fund will be drawn upon for the sole purpose of paying the Principal, Mandatory Sinking Fund Payments and Redemption Price of and interest on the Bonds of and the Swap Agreement Payments for the related Series. Money set aside from time to time with the Trustee for the payment of such Principal, Mandatory Sinking Fund Payments, Redemption Price, interest and Swap Agreement Payments will be held in trust equally and ratably for the Owners or Qualified Counterparties in respect of which the same will have been so set aside. Each Series of Bonds and the interest thereon will be a valid claim of the Owners thereof only against the Bond Fund for such Series of Bonds (and the Reserve Account for such Series of Bonds, if such Series of Bonds are secured by a Reserve Account) and the amount of the Revenues pledged to such Bond Fund (and, if applicable, such Reserve Account), and together with the related Swap Agreement Payments will constitute a prior charge over all other charges or claims whatsoever against the Bond Fund (and, if applicable, such Reserve Account) for such Series of Bonds.

(f) If at any time there will be insufficient money in the Revenue Fund to make the payments required to be made into the respective Bond Funds, the SFPUC will make payments to the Trustee for deposit into such Bond Funds in the same ratio as the Principal amount of each Series of Bonds then Outstanding bears to the aggregate Principal amount of all Series of Bonds then Outstanding. If in any month there is a failure for any reason to pay into any Bond Fund for credit to the Interest Account or the Bond Retirement Account the amounts prescribed above, the amount of any such deficiency will be added to the amount otherwise required to be paid into the Bond Fund for credit to the Interest Account or the Bond Retirement Account during the succeeding month or months.

(g) Whenever the assets of the Bond Fund for a Series of Bonds (together, if such Series of Bonds are secured by a Reserve Account, with the assets of such Reserve Account allocable to such Series of Bonds) will be sufficient to provide money to pay all Bonds of such Series then Outstanding, including such interest thereon as thereafter may become due and payable and any premiums upon redemption thereof, and all related Swap Agreement Payments, no further payments need be made into the Bond Fund or such Reserve Account for such Series of Bonds.

#### Reserve Fund.

(a) There is created under the Indenture a special fund of the SFPUC to be known as the "Power Enterprise Revenue Bonds Reserve Fund" (the "Reserve Fund"). The Reserve Fund and the Reserve Accounts therein shall be held and administered by the Trustee, and shall be used solely for the purpose of paying the Bonds and the Swap Agreement Payments secured by the Reserve Accounts in the manner provided in the Indenture.

(b) There is established in the Reserve Fund the Common Reserve Account, and there may be established one or more additional accounts in the Reserve Fund (each, a "Reserve Account"), each of which may secure one or more Series of Bonds pursuant to the Indenture and to the Supplemental Indenture authorizing the issuance thereof. The Trustee shall deposit in each Reserve Account proceeds of sale of each Series of Bonds to be secured thereby or other available money, Authorized Investments or a Reserve Account Credit Facility or Facilities, or any combination of the foregoing, in such amount as may be necessary to bring the amount on deposit therein to the Reserve Requirement for such Series of Bonds.

(c) Each Reserve Account shall thereafter be maintained at all times at the respective Reserve Requirement of the Bonds secured by such Reserve Account by additional deposits into such Reserve Account from the Revenue Fund after payment of Operation and Maintenance Expenses and required deposits into the Bond Funds, until such time as the Principal or Redemption Price of the Bonds secured by such Reserve Account, together with interest thereon to the date of retirement or redemption, can be paid from amounts in the Bond Fund or Funds established for such Bonds, together with amounts in such Reserve Account. Each Reserve Account shall be replenished in the following priority: first, to make all payments required under all reimbursement agreements with

the providers of Reserve Account Credit Facilities credited to such Reserve Account (and if there is not sufficient money on deposit in such Reserve Account to make all such payments, then on a *pro rata* basis to each provider); and second, after all such payments are made in full, the amount necessary to make the money, Authorized Investments, and Reserve Account Credit Facility or Facilities or any combination of the foregoing deposited in or credited to such Reserve Account equal to the aggregate Reserve Requirements of the Bonds secured by such Reserve Account. If at any time there is not sufficient money to make all of the foregoing payments, such payments shall be made to the extent of available money into each Reserve Account in the same ratio as the Principal amount of the Outstanding Bonds secured thereby bears to the aggregate Principal amount of all Outstanding Bonds secured by the Reserve Fund.

(d) In the event of a deficiency in the Bond Fund for Bonds secured by a Reserve Account, the Trustee shall make up such deficiency from such Reserve Account in the following priority: first, by the withdrawal of cash held therein; second, by the sale or redemption of Authorized Investments held therein; and third, from draws upon the Reserve Account Credit Facility or Facilities credited thereto, if any, on a *pro rata* basis, in sufficient amounts to make up such deficiency. Such draws shall be made at such times and under such conditions as provided in such Reserve Account Credit Facility or Facilities.

(e) At the option of the SFPUC, amounts on deposit in a Reserve Account may be substituted at any time, in whole or in part, by the deposit with the Trustee of a Reserve Account Credit Facility or Facilities in a stated amount equal to the amounts so substituted. Any amounts released from a Reserve Account as a result of such substitution shall be applied for any lawful purpose of the Power Enterprise as provided in an Order of the SFPUC.

(f) Each Reserve Account may be drawn upon for the sole purpose of paying the Principal, Mandatory Sinking Fund Payments and Redemption Price of and interest on the Bonds and the Swap Agreement Payments relating to the Bonds secured by such Reserve Account, provided, that excess amounts in any Reserve Account may be withdrawn therefrom upon a written request to the Trustee by the SFPUC and applied to any lawful purposes of the Power Enterprise. Money set aside from time to time with the Trustee for the payment of such Principal, Mandatory Sinking Fund Payments, Redemption Price, interest and Swap Agreement Payments shall be held in trust equally and ratably for the Owners or Qualified Counterparties in respect of which the same shall have been so set aside.

Upon the issuance of each Series of Bonds the SFPUC must either designate such Series as a Common Reserve Series to be secured by the Common Reserve Account or establish the Reserve Requirement for such Series, if any. **As provided in the Third Supplemental Trust Indenture, the 2023A Bonds shall not be a Common Reserve Series, shall not be secured by a Reserve Account and the Reserve Requirement for the 2023A Bonds shall be \$0.**

Project Funds. There is created under the Indenture for each Series of Bonds a special fund of the SFPUC to be known as the “Power Revenue Bonds, Series \_\_\_\_ Project Fund” (each, a “Project Fund”). Each Project Fund will be held by the Treasurer and administered by the SFPUC. Immediately upon the issuance, sale and delivery of a Series of the Bonds, the SFPUC will pay or cause to be paid into the Project Fund for such Series such amount of the proceeds derived from the sale of such Series of Bonds as will be designated pursuant to the Supplemental Trust Indenture authorizing the issuance thereof. Money so deposited in the Project Fund will be applied to the costs of issuance of such Series of Bonds and to the costs of acquiring, and constructing the additions, betterments and improvements to, and repairs, renewals and replacements of the Power Enterprise or other lawful purposes of the Power Enterprise to be funded out of the proceeds of such Series of Bonds.

Each payment by the SFPUC from the Project Fund will constitute the representation of the SFPUC that (a) an obligation in such amount has been incurred by the SFPUC, (b) such obligation is a proper and reasonable charge against such Project Fund, (c) such amount has not been theretofore paid, (d) insofar as any such obligation was incurred for work, materials, equipment or supplies, such work was actually performed, or such materials, equipment or supplies were actually installed or delivered, or such amount is a progress payment due thereon and (e) there has not been filed with or served upon the SFPUC any notice of any lien, right to lien, or attachment upon or claim affecting the right to receive payment of such amount that has not been released or will not be released simultaneously with the payment of such amount.

**Reconstruction and Replacement Fund.** There is created under the Indenture a special fund of the SFPUC to be known as the “Power Enterprise Reconstruction and Replacement Fund,” to be held by the Treasurer and administered by the SFPUC. The SFPUC covenants and agrees to deposit and maintain in the Reconstruction and Replacement Fund such amount so that the balance therein shall be at least equal to the amount, if any, required to be on deposit therein pursuant to the Charter. Amounts in the Reconstruction and Replacement Fund shall be applied to pay costs for reconstruction and replacements of the properties constituting a part of the Power Enterprise due to physical and functional depreciation.

**Rebate Funds.** Unless otherwise provided pursuant to a Supplemental Trust Indenture, there is established under the Indenture a Rebate Fund for each Series of Tax-Exempt Bonds to be held by the Treasurer and administered by the SFPUC as set forth in the Indenture. The SFPUC will maintain each Rebate Fund until the expiration of 60 days after the retirement of such Series of Tax-Exempt Bonds. Within 30 days after the end of each Computation Period, the SFPUC will determine or cause to be determined the Rebate Amount attributable to each Rebate Fund for such Computation Period. Subject to the provisions of the Indenture, the SFPUC will transfer from the Revenue Fund into the Rebate Fund money to the extent required to provide for any Rebate Amount the SFPUC has determined to exist.

### **Investment or Deposit of Funds**

**Deposits and Security.** All money received by the Trustee under the Indenture for deposit in the Funds will be considered trust funds pending their application as provided in the Indenture and will be subject to a prior and paramount pledge, lien and charge in favor of the Owners of the Series of Bonds and Qualified Counterparties payable from or secured by each such Fund, and for the further security of such Series of Bonds until paid out or transferred as provided in the Indenture. All money on deposit with the Trustee will be secured in the manner required by State or other applicable law. All security for deposits will be perfected in such manner as may be required or permitted under applicable law in order to provide to the Trustee a perfected lien on and security interest in such security.

#### **Investment or Deposit of Funds.**

(a) All money on deposit in the Funds will be invested and reinvested by the Trustee or the Treasurer, as the case may be, in Authorized Investments that mature, or are subject to repurchase, withdrawal without penalty or redemption at the option of the holder on or before the dates on which the amounts invested are reasonably expected to be needed for the purposes of the Indenture.

(b) All purchases or sales of Authorized Investments made by the Trustee will be made at the direction of the SFPUC (given in writing or orally, confirmed in writing). In the absence of such direction, the Trustee will invest all money on deposit in the Funds held by the Trustee in money market funds comprised or full secured by Government Securities.

(c) Any Authorized Investments held by the Trustee may be transferred by the Trustee, if required in writing by the SFPUC, from any of the Funds to any other Fund at the then current market value thereof without having to be sold and purchased or repurchased; provided, that after any such transfer or transfers, the Authorized Investments in each such Fund will be in accordance with the provisions of the Indenture, and whenever any other transfer or payment is required to be made from any particular Fund, such transfer or payment will be made from such combination of maturing principal, redemption premiums, liquidation proceeds and withdrawals of principal as the Trustee deems appropriate for such purpose.

(d) The Trustee will not be accountable for any depreciation in the value of Authorized Investments or for any losses incurred upon any authorized disposition thereof.

(e) Subject to the foregoing, the Trustee is expressly authorized to invest money in two or more Funds in a single investment; provided, that the portion of the investment allocable to each such Fund, and all payments received with respect to such allocable portion, will be applied in accordance with the applicable provisions governing such Fund under the Indenture.

Valuation of Funds. The Trustee will determine the market value of the Authorized Investments in each of the Funds held by the Trustee as of (a) June 30 of each year (or if such day is not a Business Day, the preceding Business Day) and (b) the date of issuance of each Series of Bonds. As soon as practicable after each such valuation date, the Trustee will furnish to the SFPUC a report of the status of each Fund held by the Trustee as of such date. In computing the value of Authorized Investments in any Fund, Authorized Investments will be valued at the fair market value thereof; provided, that investments in any Reserve Account will be valued at cost plus accreted value.

### **Covenants of the Commission**

Among other covenants, the SFPUC covenants and agrees with the Owners from time to time of the Bonds issued pursuant to the Indenture as follows:

Operation and Maintenance of the Power Enterprise. Subject to the other provisions of the Indenture, the SFPUC will at all times operate the Power Enterprise and the business in connection therewith in an efficient manner and at reasonable cost, and shall maintain, preserve and keep, or cause to be maintained, preserved and kept, the properties and facilities constituting any part of the Power Enterprise, and all additions and betterments thereto and extensions thereof, and every part and parcel thereof, in good repair, working order and condition, and shall from time to time make, or cause to be made, all necessary and proper repairs, renewals, replacements, additions, extensions and betterments thereto, so that at all times the business carried on in connection therewith shall be properly and advantageously conducted.

### Sufficiency of Revenues.

- (a) The Revenues in each Fiscal Year shall be sufficient:
  - (i) To pay, to the extent not paid from other available moneys, (A) the Operation and Maintenance Expenses during such Fiscal Year, (B) Annual Debt Service on the Bonds due and payable in such Fiscal Year, (C) the amounts, if any, required to be deposited into the Reserve Fund during such Fiscal Year and (D) any and all other amounts the SFPUC is obligated to pay or set aside from the Revenues by law or contract in such Fiscal Year;
  - (ii) To maintain a Bond Coverage Ratio of at least 1.0 to 1.0; and
  - (iii) Together with Available Funds, to maintain a Bond Coverage Ratio of at least 1.25 to 1.00.
- (b) The failure of the SFPUC to maintain the Bond Coverage Ratios in any Fiscal Year shall not constitute a default in the observance of the covenants if:
  - (i) within 60 days after the SFPUC first determines that the Bond Coverage Ratio was not met or 60 days after the SFPUC's receipt of audited financial statements showing that the Bond Coverage Ratio was not met (whichever is earlier), the SFPUC engages a Consulting Engineer to deliver a report to the SFPUC within 60 days after such engagement which includes recommendations as to how the SFPUC can increase Revenues and/or reduce Operation and Maintenance Expenses so as to satisfy the Bond Coverage Ratios; and
  - (ii) (A) within 120 days after receipt of the Consulting Engineer's report the SFPUC implements the recommendations set forth in such report; or (B) the report states that the Power Enterprise cannot generate Revenues and/or reduce Operation and Maintenance Expenses sufficient to enable the SFPUC to maintain the Bond Coverage Ratios while satisfying the other covenants set forth in the Indenture, and the SFPUC increases its Revenues and/or reduces its Operation and Maintenance Expenses to the extent otherwise recommended in such report; or (C) the SFPUC is prevented from taking any such action by order of any court of competent jurisdiction. Notwithstanding the foregoing, failure for two (2) consecutive Fiscal Years to maintain the Bond Coverage Ratios shall in all events constitute an Event of Default.

Rates and Charges. The SFPUC will fix, establish, maintain and collect rates and charges for electric power and energy and other services, facilities and commodities sold, furnished or supplied through the facilities of the Power Enterprise, which shall be fair and nondiscriminatory and adequate to provide the SFPUC with Revenues



sufficient to satisfy the covenants set forth in paragraph (a) under the caption “Sufficiency of Revenues” above (without giving effect to the provisions of paragraph (b) under such caption); provided, that anything in the Indenture to the contrary notwithstanding, the SFPUC shall not be required to impose rates and charges in violation of (i) applicable provisions of the Raker Act of 1913 or any successor statute; (ii) any other applicable federal or state statutes or regulations; or (iii) any current or future contract or agreement between (A) any City enterprise department, agency or commission, and (B) its customers, tenants or users.

Protection of Security. The Revenues pledged under the Indenture are and shall be free and clear of any pledge, lien, charge or encumbrance thereon or with respect thereto prior to, or of equal rank with, the pledge created by the Indenture, except as otherwise expressly provided therein. The Bonds and the Indenture are and will be valid and binding obligations of the SFPUC enforceable in accordance with their terms and the terms of the Indenture; provided, that the rights of the Owners under the Indenture and under the Bonds may be subject to the exercise of judicial discretion, to bankruptcy, insolvency, reorganization, moratorium and other laws for the relief of debtors, and to limitations on remedies against cities and their departments and commissions under the laws of the State. The SFPUC will at all times, to the extent permitted by law, defend, preserve and protect the pledge of the Revenues and the rights of the Owners under the Indenture against all claims and demands of all persons whatsoever.

Take-or-Pay Power Sales Contracts. So long as any Take-or-Pay Power Sales Contract is in effect, the SFPUC will enforce the provisions of such Take-or-Pay Power Sales Contract and will not waive any right or fail to declare any default under or in connection with such Take-or-Pay Power Sales Contract that would reduce the payments provided therein or would materially adversely affect the security of the Owners; provided, that the SFPUC may, in the event the purchaser under such Take-or-Pay Power Sales Contract fails or refuses to take power and energy pursuant to such Take-or-Pay Power Sales Contract or to make payment therefor, sell such power and energy to others.

Take-or-Pay Power Purchase Agreements. The SFPUC will not hereafter enter into any Take-or-Pay Power Purchase Agreement payable from Revenues as an Operation and Maintenance Expense unless the SFPUC will first deliver to the Trustee a Certificate of the SFPUC demonstrating compliance with the requirements set forth in the Indenture for the first three (3) full Fiscal Years following the Fiscal Year in which such Take-or-Pay Power Purchase Agreement will become effective.

Not to Dispose of Power Enterprise Properties. The SFPUC will not sell, lease or otherwise dispose of, or cause the sale, lease or other disposition of or permit to be sold, leased or otherwise disposed of any real or personal properties constituting part of the Power Enterprise unless:

(a) Such sale, lease or disposal is of properties that in the judgment of the SFPUC have become unserviceable, inadequate, obsolete, unfit or no longer needed for the efficient and economical operation of the Power Enterprise; or

(b) Such sale, lease or disposal will not materially impair the ability of the SFPUC to comply with the provisions of the Indenture for a period of three Fiscal Years after such sale, lease or disposal, as set forth in a certificate of the SFPUC; or

(c) The SFPUC applies the proceeds of such sale, lease or disposal to redeem or defease the Outstanding Bonds on a pro rata basis across all maturities thereof.

The foregoing will not preclude the SFPUC from providing a security or leasehold interest in property to secure obligations for borrowed money entered into to finance the acquisition or construction of such properties.

Insurance.

(a) The SFPUC will maintain property, liability and other insurance with respect to the business, operations, works, plants and facilities of the Power Enterprise, to the extent available at a reasonable cost from responsible insurers, with policies payable to the SFPUC for the benefit of the Power Enterprise, in such amounts and against such risks as are typically carried by similar municipally-owned electric utilities; provided, that the SFPUC will not be required to carry insurance for losses to the Power Enterprise caused by earthquake.

(b) In the event of any loss or damage to the properties or facilities of the Power Enterprise covered by insurance exceeding in any Fiscal Year 5% of the net book value of the capital assets of the Power Enterprise, the SFPUC will apply the proceeds received by the SFPUC of any insurance policy or policies covering such damage or loss for the purposes of (i) repairing or replacing such properties or facilities; (ii) acquiring or constructing other properties or facilities; and/or (iii) to pay, redeem or defease Outstanding Bonds of such maturity or maturities as the SFPUC will determine in its discretion.

(c) The SFPUC may provide any insurance coverage otherwise required by (a) through a self-insurance program.

Eminent Domain. In the event of transfer of the properties of the Power Enterprise by operation of law or under threat of condemnation, the SFPUC will apply the proceeds received by the SFPUC of any such condemnation award or any such sale under threat of condemnation for the purpose of replacing or restoring such properties of the Power Enterprise, or to defease the Outstanding Bonds on a pro rata basis across all maturities thereof.

Economically Sound Improvements. The SFPUC will undertake any additions, betterments or improvements to the Power Enterprise in a sound and economical manner and in accordance with applicable law.

Payment of Bonds. The SFPUC will duly and punctually pay or cause to be paid, but only from the Revenues and other available moneys, the Bonds on the dates and in the manner provided in the Indenture and in the Bonds, and will faithfully do and perform and fully observe and keep any and all covenants, undertakings, stipulations and provisions contained in the Bonds and in the Indenture and the Supplemental Trust Indentures.

Payment of Taxes and Claims. The SFPUC will from time to time duly pay and discharge, or cause to be paid and discharged, all taxes, assessments and other governmental charges, or required payments in lieu thereof, lawfully imposed upon the properties constituting part of the Power Enterprise or on the Revenues when the same will become due, and all lawful claims for labor and material and supplies which, if not paid, might become a lien or charge upon such properties, or any part thereof, or upon the Revenues, or which might in any material way impair the security for the Bonds; provided, that the SFPUC will not be required to pay any such taxes, assessments, charges or claims which the SFPUC will in good faith contest by proper legal proceedings.

Tax Covenants. Except as provided in a Supplemental Trust Indenture with respect to a Series of Bonds the interest on which is not intended to be exempt from Federal income tax:

(a) The SFPUC will not take any action, or fail to take any action, if any such action or failure to take action would adversely affect the exclusion from gross income of interest on the Bonds under Section 103 of the Code. The SFPUC will not, directly or indirectly, use or permit the use of proceeds of the Bonds or any of the property financed or refinanced with proceeds of the Bonds, or any portion thereof, by any person other than a governmental unit (as such term is used in Section 141 of the Code), in such manner or to such extent as would result in the loss of exclusion from gross income for federal income tax purposes of interest on the Bonds.

(b) The SFPUC will not take any action, or fail to take any action, if any such action or failure to take action would cause the Bonds to be “private activity bonds” within the meaning of Section 141 of the Code, and in furtherance thereof, will not make any use of the proceeds of the Bonds or any of the property financed or refinanced with proceeds of the Bonds, or any portion thereof, or any other funds of the SFPUC, that would cause the Bonds to be “private activity bonds” within the meaning of Section 141 of the Code. To that end, so long as any Bonds are Outstanding, the SFPUC, with respect to such proceeds and property and such other funds, will comply with applicable requirements of the Code and all regulations of the United States Department of the Treasury issued thereunder, to the extent such requirements are, at the time, applicable and in effect. The SFPUC will establish reasonable procedures necessary to ensure continued compliance with Section 141 of the Code and the continued qualification of the Bonds as “governmental bonds.”

(c) The SFPUC will not, directly or indirectly, use or permit the use of any proceeds of any Bonds, or of any property financed or refinanced thereby, or take or omit to take any action, that would cause the Bonds to be “arbitrage bonds” within the meaning of Section 148 of the Code.

(d) The SFPUC will not make any use of the proceeds of the Bonds, or take or omit to take any other action, that would cause the Bonds to be “federally guaranteed” within the meaning of Section 149(b) of the Code.

Further Assurances. The SFPUC will at any and all times, insofar as it may be authorized to do so by law, pass, make, do, execute, acknowledge and deliver all and every such further resolutions, acts, assignments, instruments and assurances as may be necessary or desirable for the better assuring, granting, pledging, assigning and confirming any and all of the rights, revenues, funds and other property hereby granted, pledged or assigned to pay or secure the payment of the Bonds, in the manner and to the extent provided in the Indenture.

Covenant to Defeasement or Retire Bonds Upon Acquisition of PG&E Assets. In the event that the City shall hereafter purchase or otherwise acquire all or a substantial portion of the electric distribution and transmission assets of Pacific Gas & Electric Company needed to provide retail electric service to all electricity customers within the geographic boundaries of the City, the SFPUC will either operate such service as a Separate System or provide for all then Outstanding Bonds to be defeased or retired pursuant to applicable provisions of the Indenture. In connection with any such purchase or other acquisition, the SFPUC shall not elect to operate such service as a Separate System unless the SFPUC has determined that such operation will not have a material adverse effect on the holders of, or the security pledged for the payment of, the Bonds.

## **Defaults and Remedies**

Events of Default. Each of the following is an “Event of Default” under the Indenture:

(a) The SFPUC will default in the payment of any Principal, Purchase Price or Redemption Price of or interest on any Bond when the same becomes due and payable; or

(b) Subject to the provisions of the Indenture, default in the performance, or breach, of any covenant, warranty or representation of the SFPUC contained in the Indenture (other than a default under (a) above); or

(c) (i) The filing of a petition in bankruptcy (or other commencement of a bankruptcy or similar proceedings) by the SFPUC or the City as debtor, under federal or state bankruptcy law; (ii) the filing of a petition in bankruptcy (or other commencement of a bankruptcy or similar proceedings) against the SFPUC or the City as debtor, under federal or state bankruptcy law, which petition is not dismissed within 60 days after filing; (iii) the appointment of a receiver, liquidator, assignee, custodian, trustee, sequestrator or other similar official of the SFPUC or the City or of any substantial portion of its property; or (iv) the ordering of the winding up or liquidation of the affairs of the SFPUC or the City.

Remedies Upon Default.

(a) If an Event of Default under the caption “Events of Default” occurs and is continuing, the Trustee may, and upon the written request to the Trustee by the Owners of a majority in aggregate Principal amount of the Outstanding Bonds the Trustee will, subject to the requirements under the caption “Certain Rights of the Trustee,” by written notice to the SFPUC, declare the Principal of the Bonds and all interest accrued thereon to the date of acceleration to be immediately due and payable.

(b) At any time after such a declaration of acceleration has been made and before the entry of a judgment or decree for payment of the money due, the Trustee may, or the Owners of a majority in aggregate Principal amount of the Outstanding Bonds, may by written notice to the SFPUC and the Trustee, and subject to the requirements under the caption “Certain Rights of the Trustee,” direct the Trustee to, rescind and annul such declaration and its consequences if:

(i) there has been paid to or deposited with the Trustee by or for the account of the SFPUC, or provision satisfactory to the Trustee has been made for the payment of a sum sufficient to pay: (A) all overdue installments of interest on the Bonds; (B) the Principal, Purchase Price, and Redemption Price of any Bonds that have become due other than by such declaration of acceleration and interest thereon; (C) to the extent lawful, interest upon overdue interest and redemption premium, if any; and (D) all sums paid or advanced by the Trustee under the Indenture, together with the reasonable compensation, expenses, disbursements and advances of the Trustee and its agents and counsel prior to the date of notice of rescission; and

(ii) all Events of Default have been cured or waived, other than the nonpayment of Principal, Purchase Price or Redemption Price of and interest on the Bonds that occasioned such acceleration.

(c) No such rescission and annulment will affect any subsequent default or impair any consequent right.

Additional Remedies.

(a) The Trustee, upon the occurrence of an Event of Default may, and upon the written request of the Owners of a majority in aggregate Principal amount of the Outstanding Bonds, and subject to the requirements under the caption "Certain Rights of the Trustee," will proceed to protect and enforce its rights and the rights of the Owners of the Bonds under the Indenture by a suit or suits in equity or at law, either for the specific performance of any covenant or agreement contained in the Indenture or in aid of the execution of any power therein granted, or for the enforcement of any other appropriate legal or equitable remedy, and the Trustee in reliance upon the advice of counsel may deem most effective to protect and enforce any of the rights or interests of the Owners of the Bonds under the Bonds or the Indenture.

(b) Without limiting the generality of the foregoing, the Trustee will at all times have the power to institute and maintain such proceedings as it may deem expedient: (i) to prevent any impairment of the money and other property then held under the Indenture by any acts that may be unlawful or in violation of the Indenture, and (ii) to protect its interests and the interests of the Owners in the money and other property then held under the Indenture and in the issues, profits, revenues and other income arising therefrom, including the power to maintain proceedings to restrain the enforcement of or compliance with any governmental enactment, rule or order that may be unconstitutional or otherwise invalid, if the enforcement of or compliance with, such enactment, rule or order would impair the money and other property then held under the Indenture or be prejudicial to the interests of the Owners or the Trustee.

Marshaling of Assets. Upon the occurrence of an Event of Default, all money in all Funds will be available to be utilized by the Trustee in accordance with the provisions under the caption "Events of Default." The rights of the Trustee under the caption "Compensation and Expenses of the Trustee," will be applicable. During the continuance of any such Event of Default, all provisions of the Indenture relating to the utilization of the Funds will be superseded by the provisions under the caption "Events of Default." Subsequent to the curing or waiver of any such Event of Default, the provisions of the Indenture relating to utilization of the Funds will be reinstated.

Trustee May File Proofs of Claim.

(a) In case of the pendency of any receivership, insolvency, liquidation, bankruptcy, reorganization, arrangement, adjustment, composition or other judicial proceeding under the federal bankruptcy code relating to the SFPUC, any other obligor upon the Bonds or any property of the SFPUC, the Trustee (whether or not the Principal of the Bonds are then due and payable by acceleration or otherwise, and whether or not the Trustee has made any demand upon the SFPUC for the payment of overdue Principal, Purchase Price, Redemption Price and interest) will be entitled and empowered, by intervention in such proceeding or other means: (i) to file and prove a claim for the whole amount of the Principal, Purchase Price, Redemption Price and interest owing and unpaid in respect of the Bonds then Outstanding or for breach of the Indenture and to file such other papers or documents as may be necessary or advisable in order to have the claims of the Trustee (including any claim for the reasonable compensation, expenses, disbursements and advances of the Trustee and its agents and counsel) and of the Owners allowed in such proceeding; and (ii) to collect and receive any money or other property payable or deliverable on any such claims and to distribute the same; and each Owner, by holding the Bonds, thereby authorizes any receiver, assignee, trustee, liquidator, sequestrator or similar official in any such judicial proceeding to make such payments to the Trustee, and, in the event that the Trustee will consent to the making of such payments directly to the Owners, to pay to the Trustee any amount due it for the reasonable compensation, expenses, disbursements and advances of the Trustee and its agents and counsel, and any other amounts due the Trustee under the Indenture.

(b) No provision of the Indenture empowers the Trustee to authorize or consent to or accept or adopt on behalf of any Owners any plan of reorganization, arrangement, adjustment or composition affecting any of the Bonds or the rights of any Owner, or to authorize the Trustee to vote in respect of the claim of any Owner in any proceeding described in the Indenture.

Possession of Bonds Not Required. All rights under the Indenture and the Bonds may be enforced by the Trustee without possession of any Bonds or the production of them at trial or other proceedings. Any proceedings instituted by the Trustee may be brought in its name for itself or as representative of the Owners without the necessity of joining Owners as parties, and any recovery resulting from such proceedings will, subject to the Indenture, be for the ratable benefit of the Owners.

Notice and Opportunity to Cure Certain Defaults. No default in (b) under the caption “Events of Default,” will constitute an Event of Default until written notice of such default will have been given to the SFPUC by the Trustee or by the Owners of at least 25% in aggregate Principal amount of the Bonds Outstanding, and the SFPUC will have had 60 days after receipt of such notice to correct such default or cause such default to be corrected, and will have failed to do so. In the event, however, that the default is such that it cannot be corrected within such 60-day period, it will not constitute an Event of Default if corrective action is instituted by the SFPUC within such period and diligently pursued (as determined by the Trustee) until the default is corrected.

Priority of Payment Following Event of Default.

(a) If at any time after the occurrence of an Event of Default the money held by the Trustee under the Indenture will not be sufficient to pay the Bonds as the same become due and payable, such money, together with any money then available or thereafter becoming available for such purpose, whether through the exercise of remedies in the provisions described under this section “Defaults and Remedies” or otherwise, will, subject to the provisions described under paragraphs (b) and (c) below under this caption “Priority of Payment Following Event of Default,” be applied by the Trustee as follows:

(i) First, to the payment of all amounts due the Trustee under the caption “Compensation and Expenses of the Trustee”;

(ii) Second, to the payment of Operation and Maintenance Expenses;

(iii) Third, to the payment of all interest on the Bonds and Swap Agreement Payments then due and payable in the order in which the same became due and payable, and, if the amount available will not be sufficient to make any payment in full, then to the payment, ratably, according to the amounts due with respect to such payments, without discrimination or preference;

(iv) Fourth, to the payment of the unpaid Principal amount of any of the Bonds that will have become due and payable, in the order of due dates (other than Bonds called for redemption or contracted to be purchased for the payment of which money is held pursuant to the provisions of the Indenture), with interest upon the Principal amount of the Bonds from the respective dates upon which they will have become due and payable, and, if the amount available will not be sufficient to pay in full the Principal of such Bonds due and payable on any particular due date, together with such interest, then to the payment first of such interest, ratably, according to the amount of Principal due on such date, without any discrimination or preference;

(v) Fifth, to the payment of the Redemption Price of Bonds called for optional redemption, if any;

(vi) Sixth, to the payment under all reimbursement agreements with the providers of Reserve Account Credit Facilities of all amounts due and payable thereunder (and if there is not sufficient money to make all such payments, then on a *pro rata* basis to each provider);

(vii) Seventh, (A) for the payment of principal and premium, if any, and interest on Subordinate Obligations; (B) for deposit into a reserve fund securing any Subordinate Obligations; (C) for Swap Agreement Payments pursuant to any Swap Agreements entered into by the SFPUC with respect to any Subordinate Obligations; and (D) for payment to any financial institution or insurance company providing any letter of credit, line of credit, or other credit or liquidity facility, including municipal bond insurance and guarantees, that secures the payment of principal of or interest on any Subordinate Obligations; in each case in any order of priority which may be hereafter established by the SFPUC;

(viii) Eighth, for any payment under a Take-or-Pay Power Purchase Agreement that does not constitute an Operation and Maintenance Expense;

(ix) Ninth, for any payment under a Swap Agreement that does not constitute a Swap Agreement Payment; and

(x) Tenth, to the payment of all other charges or obligations against the Revenues of whatever nature now or hereafter imposed thereon by law or contract, in any order of priority which may be hereafter established by the SFPUC.

(b) If the Principal of all Bonds shall have become due and payable, subject to the provisions described in clause (i) of paragraph (a) under this caption “Priority of Payment Following Event of Default” above, regarding payment to the Trustee, all such money will be applied to the payment of the Principal and interest then due and unpaid upon the Bonds, without preference or priority of Principal over interest or of interest over Principal, or of any installment of interest over any other installment of interest, or of any Bond over any other Bond, ratably, according to the amounts due respectively for Principal and interest, without any discrimination or preference.

(c) Whenever money is to be applied pursuant to the provisions described under this caption “Priority of Payment Following Event of Default,” the Trustee may, in its discretion, establish and maintain a reserve for future fees and expenses, and may apply money to be distributed at such times, and from time to time, as the Trustee will determine, having due regard for the amount of such money available for application and the likelihood of additional money becoming available for such application in the future. Whenever the Trustee will apply such funds, it will fix a date (which will be an interest payment date unless it will deem another date more suitable) upon which such application is to be made and upon such date interest on the amounts of Principal to be paid on such dates, and for which money is available, will cease to accrue. The Trustee will also select a record date for such payment date. The Trustee will give such notice as it may deem appropriate of the deposit with it of any money and of the fixing of any such record date and payment date, and will not be required to make payment to the Owner of any Bond until such Bond will be presented to the Trustee for appropriate endorsement or for cancellation if fully paid.

Owners May Direct Proceedings. The Owners of a majority in aggregate Principal amount of the Outstanding Bonds will, subject to the requirements described in clause (e) under the caption “Certain Rights of the Trustee,” have the right, by an instrument or instruments in writing executed and delivered to the Trustee, to direct the method and place of conducting all remedial proceedings by the Trustee under the Indenture, provided that such direction will not be in conflict with any rule of law or the Indenture and that the Trustee will have the right to decline to follow any such direction which in the opinion of the Trustee would be unduly prejudicial to the rights of Owners not parties to such direction or would subject the Trustee to personal liability or expense. Notwithstanding the foregoing, the Trustee will have the right to select and retain counsel of its choosing to represent it in any such proceedings. The Trustee may take any other action which is not inconsistent with any direction given as described in this paragraph.

Limitations on Rights of Owners.

(a) No Owner will have any right to pursue any other remedy under the Indenture or the Bonds unless: (i) an Event of Default will have occurred and is continuing; (ii) the Owners of a majority in aggregate Principal amount of the Outstanding Bonds have requested the Trustee, in writing, to exercise the powers granted in the Indenture or to pursue such remedy in its or their name or names; (iii) the Trustee has been offered indemnity satisfactory to it against costs, expenses and liabilities reasonably anticipated to be incurred; (iv) the Trustee has declined to comply with such request, or has failed to do so, within 60 days after its receipt of such written request and offer of indemnity; and (v) no direction inconsistent with such request has been given to the Trustee during such 60-day period by the Owners of a majority in aggregate Principal amount of the Outstanding Bonds.

(b) The provisions described in paragraph (a) under this caption “Limitations on Rights of Owners” are conditions precedent to the exercise by any Owner of any remedy under the Indenture. The exercise of such rights is further subject to the provisions under the captions “Owners May Direct Proceedings,” “Unconditional Rights of Owners to Receive Payment” and “Delay or Omission Not Waiver.” No one or more Owners will have any right in any manner whatever to enforce any right under the Indenture, except in the manner therein provided.

All proceedings at law or in equity with respect to an Event of Default will be instituted and maintained in the manner provided in the Indenture for the equal and ratable benefit of the Owners of all Bonds Outstanding.

Unconditional Rights of Owners To Receive Payment. Notwithstanding any other provision of the Indenture, the Owner of each Bond will have the absolute and unconditional right to receive payment of Principal, Purchase Price and Redemption Price of and interest on such Bond on and after the due date thereof, and to institute suit for the enforcement of any such payment.

Restoration of Rights and Remedies. If the Trustee or any Owner has instituted any proceeding to enforce any right or remedy under the Indenture, and any such proceeding has been discontinued or abandoned for any reason, or has been determined adversely to the Trustee or such Owner, then the SFPUC, the Trustee and the Owners will, subject to any determination in such proceeding, be restored to their former positions under the Indenture, and all rights and remedies of the Trustee and the Owners will continue as though no such proceeding had been instituted.

Rights and Remedies Cumulative. No right or remedy conferred upon or reserved to the Trustee is intended to be exclusive of any other right or remedy, but each such right or remedy will, to the extent permitted by law, be cumulative of and in addition to every other right or remedy given under the Indenture or now or hereafter existing at law, in equity or otherwise. The assertion or employment of any right or remedy under the Indenture will not prevent the concurrent assertion or employment of any other appropriate right or remedy.

Delay or Omission Not Waiver. No delay or omission by the Trustee or any Owner to exercise any right or remedy accruing upon any Event of Default will impair any such right or remedy or constitute a waiver of such Event of Default. Every right and remedy given by the provisions under the caption “Events of Default” or by law to the Trustee or the Owners may be exercised from time to time, and as often as may as deemed expedient, by the Trustee or the Owners, as the case may be.

Waiver of Defaults.

(a) The Owners of a majority in aggregate Principal amount of the Outstanding Bonds may, by written notice to the Trustee and subject to the requirements of (e) under the caption “Certain Rights of the Trustee,” waive any existing default or Event of Default and its consequences, except an Event of Default under (a) under the caption “Events of Default.” Upon any such waiver, the default or Event of Default will be deemed cured and will cease to exist for all purposes. No waiver of any default or Event of Default will extend to or effect any subsequent default or Event of Default or will impair any right or remedy consequent thereto.

(b) Notwithstanding any provision of the Indenture, in no event will any Person, other than all of the affected Owners, have the ability to waive any Event of Default under the Indenture if such event results or may result, in the opinion of Bond Counsel, in interest on any of the Tax-Exempt Bonds becoming includable in gross income for federal income tax purposes.

Notice of Events of Default. If an Event of Default occurs of which the Trustee has or is deemed to have notice under (h) under the caption “Certain Rights of the Trustee,” the Trustee will give prompt notice thereof to the SFPUC. Within 30 days thereafter (unless such Event of Default has been cured or waived), the Trustee will give notice of such Event of Default to each Owner of Bonds then Outstanding; provided, that except in the instance of an Event of Default under (a) under the caption “Events of Default,” the Trustee may withhold such notice to Owners if and so long as the Trustee in good faith determines that the withholding of such notice is in the interests of Owners; and provided further, that notice to Owners of any Event of Default under (b) under the caption “Events of Default,” will be subject to the provisions under the caption “Notice and Opportunity to Cure Certain Defaults” and will not be given until the grace period has expired.

## The Trustee

Appointment; Duties and Responsibilities of the Trustee. U.S. Bank National Association will serve as the initial Trustee with respect to the Bonds.

(a) Prior to the occurrence of an Event of Default of which it has or is deemed to have notice under the Indenture, and after the curing or waiver of any Event of Default that may have occurred: (i) the Trustee undertakes to perform such duties and only such duties as are specifically set forth in the Indenture, and no implied covenants or obligations will be read into the Indenture against the Trustee; and (ii) in the absence of bad faith on its part, the Trustee may conclusively rely, as to the truth of the statements and the correctness of the opinions expressed therein, upon certificates or opinions furnished to the Trustee that conform to the requirements of the Indenture; but the Trustee is under a duty to examine such certificates and opinions to determine whether they conform to the requirements of the Indenture.

(b) In case an Event of Default of which the Trustee has or is deemed to have notice under the Indenture has occurred and is continuing, the Trustee will exercise such of the rights and powers vested in it by the Indenture, and use the same degree of care and skill in their exercise, as a prudent person would exercise or use in the conduct of such person's own affairs.

(c) No provision of the Indenture will be construed to relieve the Trustee from liability for its own negligent action, its own negligent failure to act, or its own willful misconduct, except that: (i) this paragraph (c) will not be construed to limit the effect of paragraph (b) under this caption "Appointment; Duties and Responsibilities of the Trustee"; (ii) the Trustee is not liable for any error of judgment made in good faith by an authorized officer of the Trustee, unless it is proven that the Trustee was negligent in ascertaining the pertinent facts; (iii) the Trustee is not liable with respect to any action it takes or omits to be taken by it in good faith in accordance with the direction of the Owners under any provision of the Indenture relating to the time, method and place of conducting any proceeding for any remedy available to the Trustee, or exercising any trust or power conferred upon the Trustee under the Indenture; and (iv) no provision of the Indenture will require the Trustee to expend or risk its own funds or otherwise incur any liability in the performance of any of its duties under the Indenture, or in the exercise of any of its rights or powers, if it has reasonable grounds for believing that the repayment of such funds or adequate indemnity against such risk or liability is not reasonably assured to it.

(d) The Trustee will maintain records of all investments and disbursements of proceeds in the Funds through the date ending 6 years following the date on which all the Bonds have been retired.

(e) Whether or not expressly so provided, every provision of the Indenture relating to the conduct or affecting the liability of or affording protection to the Trustee is subject to the provisions described under this caption "Appointment; Duties and Responsibilities of the Trustee."

Certain Rights of the Trustee. Except as otherwise provided in the provisions under the caption "Appointment; Duties and Responsibilities of the Trustee":

(a) The Trustee may rely and is protected in acting or refraining from acting upon any resolution, certificate, statement, instrument, opinion, report, notice, request, direction, consent, order, approval, bond, debenture or other paper or document believed by it to be genuine and to have been signed or presented by the proper party or parties;

(b) Any statement or certification of the SFPUC under the Indenture will be sufficiently evidenced by a Certificate of the SFPUC (unless other evidence thereof is specifically prescribed), any request, direction, order or demand of the SFPUC under the Indenture will be sufficiently evidenced by an Order of the SFPUC (unless other evidence thereof is specifically prescribed) and any resolution of the SFPUC may be sufficiently evidenced by a copy thereof certified by the Secretary of the SFPUC;

(c) Whenever in the administration of the Indenture the Trustee deems it desirable that a matter be proved or established prior to taking, suffering or omitting any action under the Indenture, the Trustee (unless other evidence thereof is specifically prescribed) may, in the absence of bad faith on its part, rely upon a Certificate of the SFPUC;



(d) The Trustee may consult with counsel and the written advice of such counsel or an opinion of counsel or of Bond Counsel will be full and complete authorization and protection for any action taken, suffered or omitted by it in good faith and in accordance with such advice or opinion;

(e) The Trustee is under no obligation to exercise any of the rights or powers vested in it by the Indenture at the request or direction of any of the Owners unless the Owners have offered to the Trustee security or indemnity satisfactory to the Trustee as to its terms, coverage, duration, amount and otherwise with respect to the costs, expenses and liabilities which may be incurred by it in compliance with such request or direction, and the provision of such indemnity will be mandatory for any remedy taken upon direction of the Owners of a majority in aggregate Principal amount of the Outstanding Bonds;

(f) The Trustee is not required to make any inquiry or investigation into the facts or matters stated in any resolution, certificate, statement, instrument, opinion, report, notice, request, direction, consent, order, approval, bond, debenture or other paper or document but the Trustee, in its discretion, may make such further inquiry or investigation into such facts or matters as it may see fit and, if the Trustee determines to make such further inquiry or investigation, it is entitled to examine the books, records and premises of the SFPUC, in person or by agent or attorney;

(g) The Trustee may execute any of its trusts or powers or perform any duties under the Indenture either directly or by or through agents or attorneys, and may in all cases pay, subject to reimbursement as provided under the caption "Compensation and Expenses of the Trustee," such reasonable compensation as it deems proper to all such agents and attorneys reasonably employed or retained by it, and the Trustee will not be responsible for any misconduct or negligence of any agent or attorney appointed with due care by it;

(h) The Trustee is not required to take notice or deemed to have notice of any default or Event of Default under the Indenture, except an Event of Default under (a) under the caption "Events of Default," (a), unless an officer of the Trustee has actual knowledge thereof or has received notice in writing of such default or Event of Default from the SFPUC or the Owners of at least 25% in aggregate Principal amount of the Outstanding Bonds, and in the absence of any such notice, the Trustee may conclusively assume that no such default or Event of Default exists;

(i) The Trustee is not required to give any bond or surety with respect to the performance of its duties or the exercise of its powers under the Indenture;

(j) In the event the Trustee receives inconsistent or conflicting requests and indemnity from two or more groups of Owners, each representing less than a majority in aggregate Principal amount of the Outstanding Bonds, pursuant to the provisions of the Indenture, the Trustee, in its sole discretion, may determine what action, if any, will be taken;

(k) The Trustee's immunities and protections from liability and its right to indemnification in connection with the performance of its duties under the Indenture will extend to the Trustee's officers, directors, agents, attorneys and employees. Such immunities and protections and right to indemnification, together with the Trustee's right to compensation, will survive the Trustee's resignation or removal, the defeasance or discharge of the Indenture and final payment of the Bonds;

(l) The permissive right of the Trustee to take the actions permitted by the Indenture will not be construed as an obligation or duty to do so;

(m) Except for information provided by the Trustee concerning the Trustee, the Trustee will have no responsibility for any information in any offering memorandum or other disclosure material distributed with respect to the Bonds, and the Trustee will have no responsibility for compliance with any state or federal securities laws in connection with the Bonds; and

(n) The Trustee will not be considered in breach of or in default in its obligations under the Indenture or progress in respect thereto in the event of delay in the performance of such obligations due to unforeseeable causes beyond its control and without its fault or negligence, including, acts of God or of the public enemy or terrorists, acts of a government, fires, floods, epidemics, quarantine restrictions, strikes, embargoes, earthquakes,

explosion, mob violence, riot, inability to procure or general sabotage or rationing of labor, equipment, facilities, sources of energy, material or supplies in the open market, condemnation, and unusually severe weather or delays of suppliers or subcontractors due to such causes.

Qualifications of the Trustee. There will at all times be a trustee under the Indenture which will be a corporation or banking association organized and doing business under the laws of the United States of America or of any state, authorized under such laws to exercise corporate trust powers, which satisfies the combined capital and surplus of requirements of the Indenture, or is an affiliate of, or has a contractual relationship with, a corporation or banking association meeting such capital and surplus requirement which guarantees the obligations and liabilities of the proposed trustee, and which is subject to supervision or examination by federal or state banking authority. If such corporation or banking association publishes reports of condition at least annually, pursuant to law or the requirements of any supervising or examining authority above referred to, then for purposes of the provisions of the Indenture, the combined capital and surplus of such corporation or banking association will be deemed to be its combined capital and surplus as set forth in its most recent report of condition so published. If at any time the Trustee will cease to be eligible in accordance with the provisions of the Indenture described in this paragraph, it will resign promptly in the manner and with the effect specified in the Indenture.

Resignation or Removal of the Trustee; Appointment of Successor Trustee.

(a) No resignation or removal of the Trustee and no appointment of a successor Trustee pursuant to the Indenture will become effective until the acceptance of appointment by the successor Trustee under the caption "Acceptance of Appointment by Successor Trustee."

(b) The Trustee may resign at any time by giving written notice to the SFPUC. Upon receiving such notice of resignation, the SFPUC will promptly appoint a successor Trustee by an instrument in writing. If an instrument of acceptance has not been delivered to the resigning Trustee within 30 days after the giving of such notice of resignation, the resigning Trustee or any Owner of a Bond then Outstanding may petition a court of competent jurisdiction for the appointment of a successor Trustee.

(c) Prior to the occurrence and continuance of an Event of Default under the Indenture, or after the curing or waiver of any such Event of Default, the SFPUC or the Owners of a majority in aggregate Principal amount of the Outstanding Bonds may remove the Trustee and will appoint a successor Trustee. In the event there will have occurred and be continuing an Event of Default under the Indenture, the Owners of a majority in aggregate Principal amount of the Outstanding Bonds may remove the Trustee and will appoint a successor Trustee. In each instance such removal and appointment will be accomplished by an instrument or concurrent instruments in writing signed by the SFPUC or such Owners, as the case may be, and delivered to the Trustee, the SFPUC and Owners of the Outstanding Bonds.

(d) If at any time: (i) the Trustee shall cease to be eligible and qualified under the Indenture and shall fail or refuse to resign after written request to do so by the SFPUC or the Owner of any Bond, or (ii) the Trustee shall become Insolvent, then in either such case (A) the SFPUC may remove the Trustee and appoint a successor Trustee in accordance with the provisions described in paragraph (c) under this caption "Resignation or Removal of the Trustee; Appointment of Successor Trustee"; or (B) any Owner of a Bond then Outstanding may, on behalf of the Owners of all Outstanding Bonds, petition a court of competent jurisdiction for removal of the Trustee and appointment of a successor Trustee.

(e) The SFPUC will give written notice of each resignation or removal of the Trustee and each appointment of a successor Trustee to each Owner of Bonds then Outstanding as listed in the Bond Register. Each such notice will include the name and address of the applicable corporate trust office of the successor Trustee.

Merger, Succession or Consolidation of Trustee. Any corporation or association: (a) into which the Trustee is merged or with which it is consolidated; (b) resulting from any merger or consolidation to which the Trustee is a party; or (c) succeeding to all or substantially all of the corporate trust business of the Trustee, will be the successor Trustee without the execution or filing of any document or the taking of any further action. Any such successor must nevertheless be eligible and qualified under the provisions of the Indenture.

#### Notices to Owners; Waiver.

(a) Where the Indenture provides for notice to Owners of any event, such notice will be sufficiently given (unless otherwise expressly provided therein) if in writing and mailed, first-class postage prepaid, to each Owner affected by each event, at such Owner's address as it appears on the Bond Register, not later than the latest date, and not earlier than the earliest date, prescribed for the first giving of such notice. In any case where notice to Owners is given by mail, neither the failure to mail such notice, nor any default in any notice so mailed to any particular Owner will affect the sufficiency of such notice with respect to other Owners. Where the Indenture provides for notice in any manner, such notice may be waived in writing by the Person entitled to receive such notice, either before or after the event, and such waiver will be the equivalent of such notice. Waivers of notice by Owners will be filed with the Trustee, but such filing will not be a condition precedent to the validity of any action taken in reliance upon such waiver.

(b) Where the Indenture provides for notice to the Owners of any event, the form of the notice will prominently include a title block, separate from the body of the notice, which will include the following information: (i) the complete title of the Bonds; (ii) the complete name of the SFPUC; (iii) the entire nine-digit CUSIP number of each affected Bond; (iv) the record date for the notice; and (v) a summary that is no more than the maximum number of characters permitted by the Securities Depository.

(c) Any notice required or permitted by the Indenture to be given to the Securities Depository will be given to it in the manner provided by the Indenture and described under this caption "Notice to Owners; Waiver" for giving notice to Owners, and also will be given in the format requested by the Securities Depository to such address as may be specified by the Securities Depository in writing to the Trustee.

#### **Discharge and Defeasance**

Discharge. If (a) the Principal of any Bonds and the interest due or to become due thereon together with any premium required by redemption of any of such Bonds prior to maturity will be paid, or is caused to be paid, or is provided for under the Indenture, at the times and in the manner to which reference is made in such Bonds, according to the true intent and meaning thereof, or such Bonds will have been paid and discharged in accordance with the Indenture, and (b) all Swap Agreement Payments and other payments due in accordance with the provisions of the Swap Agreements and the Indenture have been made and (c) all of the covenants, agreements, obligations, terms and conditions of the SFPUC under the Indenture will have been kept, performed and observed and there will have been paid to the Trustee all sums of money due or to become due to it in accordance with the terms and provisions of the Indenture, then the right, title and interest of the Trustee in all money and other property then held under the Indenture will thereupon cease and the Trustee, on request of and at the expense of the SFPUC, will release the Indenture and will execute such documents to evidence such release as may be reasonably required by the SFPUC and will turn over to the SFPUC, or to such other Person as may be entitled to receive the same, all balances remaining in any Funds except for amounts required to pay such Bonds or held pursuant to the Indenture.

Defeasance. If the SFPUC deposits with the Trustee money or non-callable Government Securities which, together with the earnings thereon, are sufficient to pay the Principal, Purchase Price or Redemption Price of any particular Bond or Bonds, or portions thereof, becoming due, together with all interest accruing thereon to the due date or redemption date, and pays or makes provision for payment of all fees, costs and expenses of the Trustee due or to become due with respect to such Bonds, all liability of the SFPUC with respect to such Bond or Bonds (or portions thereof) will cease, such Bond or Bonds (or portions thereof) will be deemed not to be Outstanding under the Indenture and the Owner or Owners of such Bond or Bonds (or portions thereof) will be restricted exclusively to the money or Government Securities so deposited, together with any earnings thereon, for any claim of whatsoever nature with respect to such Bond or Bonds (or portions thereof), and the Trustee will hold such money, Government Securities and earnings in trust exclusively for such Owner or Owners and such money, Government Securities and earnings will not secure any other Bonds under the Indenture. In determining the sufficiency of the money and Government Securities deposited pursuant to the provisions of the Indenture described in this paragraph, the Trustee will receive, at the expense of the SFPUC, and may rely upon: (a) a verification report of a firm of nationally recognized independent certified public accountants or other qualified firm acceptable to the SFPUC; and (b) an opinion of Bond Counsel to the effect that (1) all conditions set forth in the Indenture have been satisfied and (2) that defeasance of the Bonds will not cause interest on any Tax-Exempt Bonds to be includable in gross income for federal income tax purposes. Upon such defeasance all rights of the SFPUC, including its right to provide for

optional redemption of Bonds on dates other than planned pursuant to such defeasance, will cease unless specifically retained by filing a written notification thereof with the Trustee on or prior to the date the Government Securities are deposited with the Trustee. When a Bond is deemed to be paid under the Indenture, as aforesaid, it will no longer be secured by or entitled to the benefits of the Indenture, except for the purposes of any such payment from such money or Government Securities and except for the provisions of the Indenture as described in this paragraph.

#### Notice of Defeasance.

(a) If money or non-callable Government Securities have been deposited with the Trustee pursuant to the Indenture for payment of less than all Bonds of a Series and maturity, the Bonds of such Series and maturity to be so paid from such deposit will be selected by the Trustee by lot by such method as will provide for the selection of portions (in authorized denominations) of the Principal of Bonds of such Series and maturity of a denomination larger than the smallest authorized denomination. Such selection will be made within seven days after the money or Government Securities have been deposited with the Trustee. This selection process will be in lieu of the selection process otherwise provided with respect to redemption of Bonds in the Indenture. After such selection is made, Bonds that are to be paid from such deposit (including Bonds issued in exchange for such Bonds pursuant to the transfer or exchange provisions of the Indenture) will be identified by a separate CUSIP number or other designation satisfactory to the Trustee. The Trustee will notify Owners whose Bonds (or portions thereof) have been selected for payment from the money or Government Securities on deposit and will direct such Owners to surrender their Bonds to the Trustee in exchange for Bonds with the appropriate designation. The selection of Bonds for payment from such deposit pursuant to the provisions of the Indenture described under this paragraph will be conclusive and binding on the SFPUC. The SFPUC will give to the Trustee in form satisfactory to it irrevocable instructions to give notice of the deposit of money or Government Securities, the selection of Bonds to be redeemed including CUSIP numbers and the anticipated date of redemption. The Trustee will promptly give such notice to the Owners including the information required under the Indenture.

(b) In case any of the Bonds, for the payment of which money or Government Securities have been deposited with the Trustee pursuant to the Indenture, are to be redeemed on any date prior to their maturity, the SFPUC, in addition to any notice required as described in paragraph (a) under this caption "Notice of Defeasance," will give to the Trustee in form satisfactory to it irrevocable instructions to give notice of redemption of such Bonds on the redemption date for such Bonds as provided in the Indenture.

(c) In addition to the foregoing notice, in the event such Bonds to be redeemed are not by their terms subject to redemption within the next succeeding 65 days, the Trustee will give further notice to the Owners that the deposit required by the Indenture has been made with the Trustee and that said Bonds are deemed to have been paid in accordance with the Indenture and stating the maturity or redemption date or dates upon which money is to be available for the payment of the Principal, Purchase Price or Redemption Price of said Bonds; such further notice will be given promptly following the making of the deposit required by the Indenture; and such further notice also will be given in the manner set forth in the Indenture; but no defect in such further notice nor any failure to give all or any portion of such further notice will in any manner defeat the effectiveness of the deposit.

(d) If the SFPUC has retained any rights as described in the last sentence of the provisions under the caption "Defeasance," notice thereof will be sent to Owners of such Bonds as soon as practicable and not later than any notice required as described in paragraphs (a) or (b) under this caption "Notice of Defeasance."

### **Supplemental Indentures**

#### Supplemental Trust Indentures Without Owner Consent.

(a) The SFPUC may from time to time and at any time adopt a Supplemental Trust Indenture, without the consent of or notice to any Owner, to effect any one or more of the following:

- (i) provide for the issuance of Bonds in accordance with the provisions of the Indenture;
- (ii) cure any ambiguity or defect or omission or correct or supplement any provision in the Indenture or in any Supplemental Trust Indenture;

(iii) grant to or confer upon the Trustee for the benefit of the Owners any additional rights, remedies, powers, authority or security that may lawfully be granted to or conferred upon the Owners or the Trustee that are not contrary to or inconsistent with the Indenture as then in effect or to subject to the pledge and lien of the Indenture additional revenues, properties or collateral;

(iv) add to the covenants and agreements of the SFPUC in the Indenture other covenants and agreements thereafter to be observed by the SFPUC or to surrender any right or power in the Indenture reserved to or conferred upon the SFPUC that are not contrary to or inconsistent with the Indenture as then in effect;

(v) permit the appointment of a co-trustee under the Indenture;

(vi) modify, alter, supplement or amend the Indenture in such manner as will permit the qualification of the Indenture, if required, under the Indenture Act of 1939 or, the Securities Act of 1933, as from time to time amended, or any similar federal statute hereafter in effect;

(vii) make any other change in the Indenture that will not be materially adverse to the interests of the Owners and which does not involve a change described in the Indenture requiring consents of specific Owners; provided, that whether a Credit Facility is in place to further secure a Series of Bonds will not be taken into account in determining whether an amendment is materially adverse to the interests of such Owners; or

(viii) amend, modify, alter or replace the Letter of Representations as provided in the Indenture or other provisions relating to Book Entry Bonds.

Supplemental Trust Indentures Requiring Owner Consent. The SFPUC, at any time and from time to time, may adopt a Supplemental Trust Indenture for the purpose of making any modification or amendment to the Indenture, but only with the written consent, given as provided in the Indenture, of the Owners of a majority in aggregate Principal amount of the Outstanding Bonds at the time such consent is given, and in case less than all of the Bonds then Outstanding are affected by the modification or amendment, of the Owners of a majority in aggregate Principal amount of the Outstanding Bonds so affected at the time such consent is given; provided, that if such modification or amendment will, by its terms, not take effect so long as any Bonds so affected remain Outstanding, the consent of the Owners of such Bonds will not be required and such Bonds will not be deemed to be Outstanding for the purpose of any calculation of Outstanding Bonds under such provisions of the Indenture. Notwithstanding the foregoing, no modification or amendment contained in any such Supplemental Trust Indenture will permit any of the following, without the consent of each Owner whose rights are affected thereby: (a) a change in the terms of stated maturity or redemption of any Bond or of any interest thereon; (b) a reduction in the Principal, Purchase Price or Redemption Price of any Bond or in the rate of interest thereon or a change in the currency in which such Bond is payable; (c) the creation of a lien on or a pledge of any part of the money or assets pledged under the Indenture other than as permitted hereby; (d) the granting of a preference or priority of any Bond over any other Bond; (e) a reduction in the aggregate Principal amount of Bonds of which the consent of the Owners is required to effect any such modification or amendment; or (f) a change in the provisions under the caption "Waiver of Defaults." Notwithstanding the foregoing, the Owner of any Bond may extend the time for payment of the Principal, Purchase Price or Redemption Price of or interest on such Bond; provided, that upon the occurrence of an Event of Default, funds available under the Indenture for the payment of the Principal, Purchase Price or Redemption Price of and interest on the Bonds will not be applied to any payment so extended until all Principal, Purchase Price, Redemption Price and interest payments that have not been extended have first been paid in full. Notice of any Supplemental Trust Indenture executed pursuant to the provisions of the Indenture described in this paragraph will be given to the Owners promptly following the adoption thereof by the SFPUC.

Consent of Owners and Opinions. Each Supplemental Trust Indenture executed and delivered pursuant to the provisions of the Indenture will take effect only when and as described in this paragraph. A copy of such Supplemental Trust Indenture (or brief summary thereof or reference thereto in form approved by the Trustee), together with a request to Owners for their consent thereto in form satisfactory to the Trustee, will be sent by the Trustee to the Owners, at the expense of the SFPUC, by first class mail, postage prepaid; provided, that a failure to mail such request will not affect the validity of the Supplemental Trust Indenture when consented to as provided in the Indenture. Such Supplemental Trust Indenture will not be effective unless and until there will have been filed with the Trustee (a) the written consents of Owners of the percentage of Bonds specified in the Indenture, and (b) the written opinion of Bond Counsel described in the Indenture. Any such consent will be binding upon the

Owner giving such consent and upon any subsequent Owner of such Bonds and of any Bonds issued in exchange therefor or in lieu thereof (whether or not such subsequent Owner has notice thereof), unless such consent is revoked in writing by the Owner giving such consent or a subsequent Owner of such Bonds by filing such revocation with the Trustee prior to the date the Trustee receives the material required as described in (a) and (b) of this paragraph.

Consent of Trustee and Qualified Counterparties.

(a) Notwithstanding any provision of the Indenture to the contrary, the SFPUC will not adopt any Supplemental Trust Indenture that adversely affects the rights, duties or immunities of the Trustee under the Indenture without having received the prior written consent of the Trustee.

(b) Notwithstanding any provision of the Indenture to the contrary, the SFPUC will not adopt any Supplemental Trust Indenture that materially and adversely affects the rights or duties of any Qualified Counterparty under the Indenture without having received the prior written consent of each such Qualified Counterparty.

Notation on Bonds. Bonds authenticated and delivered after the effective date of any action taken as provided in the Indenture may, and, if the SFPUC so determines, will bear a notation by endorsement or otherwise in form approved by the Trustee as to such action, and in that case upon demand of the Owner of any Outstanding Bond at such effective date and presentation of such Bond for the purpose at the office of the Trustee, or upon any transfer of any Bond Outstanding at such effective date, suitable notation will be made on such Bond or upon any Bond issued upon any such transfer by the Trustee as to any such action. If the SFPUC will so determine, new Bonds so modified as in the opinion of the Trustee and the SFPUC to conform to such action will be prepared, authenticated and delivered, and upon demand of the Owner of any Bond then Outstanding will be exchanged, without cost to such Owner for Bonds then Outstanding, upon surrender of such Bonds for Bonds of an equal aggregate Principal amount and of the same Series, maturity and interest rate, in any authorized denomination.

Delivery of Opinion. Subject to the provisions of the Indenture, the Trustee in executing or accepting the additional trusts permitted by the Indenture or the modifications thereby of the trusts created by the Indenture may rely, and will be fully protected in relying, on an opinion of Bond Counsel stating that (a) the execution of such Supplemental Trust Indenture is authorized or permitted by the Indenture, (b) all conditions precedent to the execution and delivery of such Supplemental Trust Indenture have been complied with and (c) the execution and performance of such Supplemental Trust Indenture will not, in and of itself, adversely affect the federal income tax status of interest on the Tax-Exempt Bonds. The Trustee may accept and rely upon such opinion of Bond Counsel as conclusive evidence that any Supplemental Trust Indenture executed pursuant to the provisions of the Indenture complies with the requirements of the Indenture.

Effect of Supplemental Trust Indentures. Upon the adoption of any Supplemental Trust Indenture under the Indenture, the Indenture will be modified in accordance therewith, and such Supplemental Trust Indenture will form a part of the Indenture for all purposes; and every Owner of any Bond theretofore or thereafter authenticated and delivered under the Indenture will be bound thereby.

**Credit Facility Provider Rights**

Except as otherwise provided in the Supplemental Trust Indenture authorizing the issuance of a Series of Bonds, if the Credit Facility Provider with respect to such Series of Bonds is not in default in respect of any of its obligations under the Credit Facility securing such Series of Bonds and is not Insolvent, the following will apply:

(a) Such Credit Facility Provider, and not the actual Owners, will be deemed to be the Owner of such Series of Bonds at all times for the purposes of (i) giving any approval or consent to the effectiveness of any Supplemental Trust Indenture other than a Supplemental Trust Indenture providing for (A) a change in the terms of redemption, purchase or maturity of the Principal of any Outstanding Bond of such Series or any interest thereon or a reduction in the Principal amount, Purchase Price or Redemption Price thereof or in the rate of interest thereon, or (B) a reduction in the percentage of Owners required to approve or consent to the effectiveness of any Supplemental Trust Indenture, and (ii) giving any approval or consent or exercising any remedies in connection with the occurrence of an Event of Default.

(b) Any amendment to the Indenture requiring the consent of Owners of such Series of Bonds will also require the prior written consent of such Credit Facility Provider.

(c) Any amendment to the Indenture not requiring the consent of Owners of such Series of Bonds will require the prior written consent of such Credit Facility Provider if its rights will be materially and adversely affected by such amendment.

(d) The prior written consent of such Credit Facility Provider will be a condition precedent to the substitution by the SFPUC of any Reserve Account Credit Policy for cash deposited in any Reserve Account securing such Series of Bonds.

(e) In the event the maturity of the Bonds is accelerated, such Credit Facility Provider may elect, in its sole discretion, to pay the accelerated Principal of such Series of Bonds and interest thereon to the date of acceleration (to the extent unpaid by the SFPUC). Upon payment of such accelerated Principal and interest, the obligations of such Credit Facility Provider under such Credit Facility with respect to such Series of Bonds will be fully discharged.

(f) Such Credit Facility Provider will have the right to institute any suit, action or proceeding at law or in equity under the same terms as an Owner of such Series of Bonds in accordance with the Indenture.

(g) Such Credit Facility Provider will, to the extent it makes any payment of Principal or Purchase Price of or interest on such Series of Bonds, become subrogated to the rights of the recipients of such payments in accordance with the terms of such Credit Facility.

(h) The Principal or Purchase Price of or interest on such Series of Bonds paid by such Credit Facility Provider under such Credit Facility will not be deemed paid for purposes of the Indenture, and the Bonds with respect to which such payments were made will remain Outstanding and continue to be due and owing until paid by the SFPUC in accordance with the Indenture.

(i) In the event of any defeasance of such Series of Bonds, the SFPUC will provide such Credit Facility Provider with copies of all documents required by the provisions under the caption "Discharge and Defeasance" to be delivered to the Trustee.

(j) The SFPUC will not discharge the Indenture unless all amounts due or to become due to such Credit Facility Provider have been paid in full or duly provided for.

(k) The SFPUC will send or cause to be sent to such Credit Facility Provider copies of notices required to be sent to Owners or the Trustee under the Indenture.

(l) The SFPUC will observe any payment procedures under such Credit Facility required by such Credit Facility Provider as a condition to the issuance and delivery of the Credit Facility.

#### **Miscellaneous**

Disposition of Unclaimed Funds. Notwithstanding any provisions of the Indenture, and subject to applicable unclaimed property laws, any money deposited with the Trustee in trust for the payment of the Principal, Purchase Price or Redemption Price of or interest on the Bonds remaining unclaimed for 2 years after the payment thereof, to the extent permitted by applicable law, shall be paid to SFPUC, whereupon all liability of the Trustee with respect to such money will cease, and the Owners of such Bonds will thereafter look solely to the SFPUC for payment of any amounts then due.

Limitation of Rights. Nothing in the Indenture or in the Bonds expressed or implied is intended or will be construed to give to any Person other than the SFPUC, the Trustee, each Credit Facility Provider, each Qualified Counterparty and the Owners from time to time of the Bonds any rights, remedies or claims under or by reason of the Indenture or any covenant, condition or provision therein contained; and all the covenants, conditions and provisions in the Indenture contained are and will be held to be for the sole and exclusive benefit of the SFPUC, the

Trustee, each Credit Facility Provider, each Qualified Counterparty and the Owners from time to time of the Bonds. Each such Credit Facility Provider and Qualified Counterparty will be a third-party beneficiary of the Indenture.

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**APPENDIX B**

**SFPUC POWER ENTERPRISE FINANCIAL STATEMENTS**

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GENERATING CLEAN ENERGY FOR VITAL SERVICES.

# Hetch Hetchy Water and Power and CleanPowerSF

Basic Financial Statements June 30, 2022 and 2021  
(With Independent Auditors' Report Thereon)



San Francisco  
**Water Power Sewer**

Services of the San Francisco Public Utilities Commission

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

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KPMG LLP  
Suite 1400  
55 Second Street  
San Francisco, CA 94105

## **Independent Auditors' Report**

The Honorable Mayor and Board of Supervisors  
City and County of San Francisco:

### **Report on the Audit of the Financial Statements**

#### *Opinions*

We have audited the financial statements of the business-type activities and each major fund of Hetch Hetchy Water and Power and CleanPowerSF (Hetch Hetchy), as of and for the years ended June 30, 2022 and 2021, and the related notes to the financial statements, which collectively comprise Hetch Hetchy's basic financial statements for the years then ended as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of Hetch Hetchy, as of June 30, 2022 and 2021, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with U.S. generally accepted accounting principles.

#### *Basis for Opinions*

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Hetch Hetchy and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### *Emphasis of Matter*

As discussed in Note 1, the financial statements of Hetch Hetchy are intended to present the financial position, the changes in financial position, and, where applicable, cash flows of only that portion of the business-type activities and each major fund of the City and county of San Francisco, California that is attributable to the transactions of the Enterprise. They do not purport to, and do not, present fairly the financial position of the City and County of San Francisco, California, as of June 30, 2022 and 2021, the changes in its financial position, or, where applicable, its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles. Our opinions are not modified with respect to this matter.

#### *Responsibilities of Management for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with U.S. generally accepted accounting principles, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always





detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Hetch Hetchy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

#### *Required Supplementary Information*

U.S. generally accepted accounting principles require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with GAAS, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated January 27, 2023 on our consideration of Hetch Hetchy's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Hetch Hetchy's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Hetch Hetchy's internal control over financial reporting and compliance.

**KPMG LLP**

San Francisco, California  
January 27, 2023

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

This section presents management's analysis of San Francisco Hetch Hetchy Water and Power and CleanPowerSF Enterprise's (Hetch Hetchy or the Enterprise) financial condition and activities as of and for fiscal years ended June 30, 2022 and 2021. Management's Discussion and Analysis (MDA) is intended to serve as an introduction to the Enterprise's financial statements. This information should be read in conjunction with the audited financial statements that follow this section. All dollar amounts, unless otherwise noted, are expressed in thousands of dollars.

In May 2016, San Francisco Public Utilities Commission (SFPUC or the Commission) launched CleanPowerSF, a Community Choice Aggregation (CCA) program into operation, pooling the electricity demands of their residents and businesses for the purpose of buying electricity on behalf of those customers. CleanPowerSF provides San Francisco with new clean energy alternatives, with its objectives to reduce greenhouse gas emissions, and to provide the City and County of San Francisco's (the City) energy consumers with renewable electricity supplies at competitive rates. The SFPUC intends CleanPowerSF to be financially independent, with ability to set rates and charges with adequate revenues, and to issue debt to support its operations and future projects. CleanPowerSF is discretely presented as a fund of the Enterprise starting fiscal year 2017.

The information in this MDA is presented under the following headings:

- Organization and Business
- Overview of the Financial Statements
- COVID-19
- Financial Analysis
- Capital Assets
- Debt Administration
- Rates and Charges
- Request for Information

### **Organization and Business**

SFPUC is a department of the City that is responsible for the maintenance, operation, and development of three utility enterprises: Water, Wastewater, and Hetch Hetchy. The Enterprise was established as a result of the Raker Act of 1913, which granted water and power resource rights-of-way on the Tuolumne River in Yosemite National Park and the Stanislaus National Forest to the City. The Enterprise operates the Hetch Hetchy project, which provides both electricity generation and upcountry water service; and is engaged in the collection and conveyance of approximately 85% of the regional system's water supply and in the generation and transmission of electricity.

In normal rain years, 85% of San Francisco's drinking water starts out as snow falling on 459 square miles of watershed land in Yosemite National Park and the City may supplement water supply from an additional 193 square miles of watershed in Yosemite National Park and the Stanislaus National Forest during extremely dry years. As the snow melts, it collects in the SFPUC's storage reservoirs, then flows by gravity through over 150 miles of pipelines and tunnels, it turns the turbines in three hydroelectric powerhouses, generating approximately 1.2 billion kilowatt hours of electricity per year. The electricity travels over 160 miles of transmission and distribution lines from the upcountry powerhouses to the San Francisco Bay Area.

Approximately 69% of the electricity generated by Hetchy Power was used to provide electric service to the City's municipal customers (including the San Francisco Municipal Transportation Agency, Recreation and Parks Department, the Port of San Francisco, San Francisco International Airport and its tenants, Zuckerberg San Francisco General Hospital and Trauma Center, City streetlights, Moscone Convention Center, and the



## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

Water and Wastewater Enterprises). The remaining 31% of electricity generated was sold to CleanPowerSF and the wholesale electric market.

### **Hetch Hetchy**

Hetch Hetchy provides reliable, high-quality water and electric energy to the City and other customers, protects watershed resources in cooperation with Federal agencies, operates and maintains facilities to a high standard of safety and reliability, and maximizes revenue opportunities within approved levels of risk.

Hetch Hetchy, a stand-alone enterprise is comprised of three funds: 1) Hetch Hetchy Water (Hetchy Water) upcountry operations and water system; 2) Hetch Hetchy Power (Hetchy Power), also referred to as the Power Enterprise, which is wholly contained within the Hetch Hetchy fund; and 3) CleanPowerSF, which is an enterprise fund to aggregate the buying power of customers within San Francisco to purchase renewable energy sources or clean power, is reported as a separate fund of Hetch Hetchy. A number of the facilities are joint assets and used for both water and power generation.

### **Hetchy Water**

For efficiency and to streamline the coordination of upcountry water and power operations, Hetchy Water operates upcountry and joint asset facilities, managing resources in an environmentally responsible manner to a high standard of safety and reliability while meeting regulatory requirements. It is responsible for operating the Hetch Hetchy Reservoir, the main source of water for the Hetch Hetchy system. Hetchy Water operates, maintains, and improves water and power facilities, smaller dams and reservoirs, water transmission systems, power generation facilities, and power transmission assets, including transmission lines to the Newark substation. Hetchy Water delivers high-quality water from upcountry downhill to the Bay Area while optimizing the resulting generation of clean hydropower as water is transported through the system. It maintains land and properties consistent with public health and neighborhood concerns.

### **Hetchy Power**

The core business of Hetchy Power, as a municipal department, is to provide adequate and reliable supplies of electric power to meet the electricity needs of City and County of San Francisco's customers, and to offer, when available, power for the municipal loads and agricultural pumping demands consistent with prescribed contractual obligations and federal law.

Hetchy Power's portfolio consists of hydroelectric generation, onsite solar at SFPUC and other City facilities, generation using bio-methane produced at SFPUC wastewater treatment facilities, and third-party purchases. Consistent with its commitment to the development of cleaner and greener power, and to address environmental concerns and community objectives, Hetchy Power continues to evaluate and expand its existing resource base to include additional renewables, distributed generation, demand management, and energy efficiency programs. As part of its mission and core functions, Hetchy Power provides reliable energy services at reasonable cost to customers, with attention to environmental effects and community concerns.

### **Hetch Hetchy Joint**

A portion of Hetch Hetchy's operating budget, capital program, and assets, provides benefit to both Hetchy Power and Hetchy Water. This is commonly referred to as joint costs and joint assets. Both operating and capital costs that jointly benefit both funds are allocated 55% to Hetchy Power and 45% to Hetchy Water, as has historically been done by the SFPUC.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

### CleanPowerSF

CleanPowerSF is a community choice aggregation (CCA) program made possible by the 2002 passage of California Assembly Bill 117, enabling communities to purchase power on behalf of their residents and businesses and creating competition in power generation since May 2016. The core business is to provide greener electricity generation to residential and commercial consumers in San Francisco. Through CleanPowerSF, SFPUC seeks to achieve several complementary goals, including affordable and competitive electricity generation rates, a diverse electricity resource portfolio that is comprised of renewable and other clean sources of supply, and high-quality customer service. The program serves more than 380,000 customer accounts and provides San Francisco with an electricity supply from its default "Green" product that is at least 50% California State Renewables Portfolio Standard (RPS)-eligible. Additionally, CleanPowerSF offers "SuperGreen", a 100% RPS-eligible electricity supply, that is available to customers for a small additional cost. On June 1, 2022, CleanPowerSF opened enrollment for its "SuperGreen Saver" product, which provides eligible low-income ratepayers residing in Disadvantaged Communities with 100% RPS electricity at a 20% bill discount.

### Overview of the Financial Statements

Hetch Hetchy's financial statements include the following:

*Statements of Net Position* present information on Hetch Hetchy's assets, deferred outflows, liabilities, and deferred inflows as of year-end, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of Hetch Hetchy is improving or worsening.

While the *Statements of Net Position* provide information about the nature and amount of resources and obligations as of year-end, the *Statements of Revenues, Expenses, and Changes in Net Position* present the results of Hetch Hetchy's operations over the course of the fiscal year and information as to how the net position changed during the year. These statements can be used as an indicator of the extent to which Hetch Hetchy has successfully recovered its costs through user fees and other charges. All changes in net position are reported during the period in which the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in these statements from some items that will result in cash flows in future fiscal periods, such as delayed collection of operating revenues and the expenses of employee earned but unused vacation leave.

The *Statements of Cash Flows* present changes in cash and cash equivalents resulting from operational, capital financing, non-capital financing, and investing activities. These statements summarize the annual flow of cash receipts and cash payments, without consideration of the timing of the event giving rise to the obligation or receipt and exclude non-cash accounting measures of depreciation or amortization of assets.

The *Notes to Financial Statements* provide information that is essential to a full understanding of the financial statements that is not presented on the face of the financial statements.

### COVID-19

On February 25, 2020, the City's Mayor issued a proclamation declaring a local emergency to exist in connection with the imminent spread within the City of the novel coronavirus ("COVID-19"). On March 16, 2020, the City's Health Officer issued a stay safe at home order, Health Officer Order No. C19-07 (the "Stay Safe At Home Order"), requiring most people and City employees to remain in their homes subject to certain exceptions including obtaining essential goods (such as food and necessary supplies), and requiring the

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

closure of nonessential businesses. In addition, Section 2 of the second supplement to the emergency proclamation authorizes the SFPUC to suspend (a) the discontinuation or shutoff of power service for residents and businesses in the City for non-payment of power bills and (b) the imposition of late payment penalties or fees for delinquent power bills through July 11, 2020. The suspension was extended on December 8, 2020 through June 30, 2021, again on April 27, 2021 through March 31, 2022 and then again on February 22, 2022 to July 31, 2022 for shut off of power service for residential customers and to June 30, 2023 for late payment penalties. The suspension of the return of delinquent CleanPowerSF customers to Pacific Gas & Electric Company (PG&E) generation service for failure to pay CleanPowerSF charges was extended to June 30, 2022. This proclamation did not have a material effect on the operations of the Hetch Hetchy Enterprise.

### **Financial Analysis**

#### ***Financial Highlights for Fiscal Year 2022***

##### **Hetch Hetchy**

- Total assets of Hetch Hetchy exceeded total liabilities by \$893,577.
- Net position increased by \$43,480 or 5.5% during the fiscal year.
- Capital assets, net of accumulated depreciation and amortization, increased by \$117,106 or 17.5% to \$786,643.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, increased by \$89,276 or 22.8% to \$480,447.
- Operating expenses, excluding interest expenses, other non-operating expenses, and amortization of premium, discount, and issuance costs, increased by \$61,898 or 15.1% to \$470,768.

##### **Hetchy Water**

- Total assets of Hetchy Water exceeded total liabilities by \$276,423.
- Net position increased by \$24,519 or 10.9% during the fiscal year.
- Capital assets, net of accumulated depreciation and amortization, increased by \$23,526 or 13.3% to \$201,007.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, increased by \$2,222 or 4.7% to \$49,312.
- Operating expenses, excluding other non-operating expenses, increased by \$1,784 or 3.5% to \$52,303.

##### **Hetchy Power**

- Total assets of Hetchy Power exceeded total liabilities by \$527,476.

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

- Net position increased by \$21,718 or 4.6% during the fiscal year.
- Capital assets, net of accumulated depreciation and amortization, increased by \$93,580 or 19.0% to \$585,636.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, increased by \$36,859 or 27.0% to \$173,242.
- Operating expenses, excluding interest expenses, other non-operating expenses, and amortization of premium, discount, and issuance costs, increased by \$10,707 or 7.4% to \$156,347.

### **CleanPowerSF**

- Total assets of CleanPowerSF exceeded total liabilities by \$89,678.
- Net position decreased by \$2,757 or 3.2% during the fiscal year.
- CleanPowerSF had no capital assets, net of accumulated depreciation and amortization as of June 30, 2022.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, increased by \$50,195 or 24.2% to \$257,893.
- Operating expenses, excluding interest expenses increased by \$49,407 or 23.2% to \$262,118.

### ***Financial Highlights for Fiscal Year 2021***

#### **Hetch Hetchy**

- Total assets of Hetch Hetchy exceeded total liabilities by \$767,191.
- Net position increased by \$16,429 or 2.1% during the fiscal year.
- Capital assets, net of accumulated depreciation and amortization, increased by \$63,326 or 10.4% to \$669,537.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, decreased by \$30,113 or 7.1% to \$391,171.
- Operating expenses, excluding interest expenses, other non-operating expenses, and amortization of premium, discount, and issuance costs, increased by \$19,845 or 5.1% to \$408,871.

#### **Hetchy Water**

- Total assets of Hetchy Water exceeded total liabilities by \$216,214.
- Net position increased by \$13,630 or 6.5% during the fiscal year.

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

- Capital assets, net of accumulated depreciation and amortization, increased by \$16,699 or 10.4% to \$177,481.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, increased by \$12,137 or 34.7% to \$47,090.
- Operating expenses, excluding other non-operating expenses, increased by \$5,644 or 12.6% to \$50,517.

### **Hetchy Power**

- Total assets of Hetchy Power exceeded total liabilities by \$462,136.
- Net position increased by \$6,857 or 1.5% during the fiscal year.
- Capital assets, net of accumulated depreciation and amortization, increased by \$46,627 or 10.5% to \$492,056.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, decreased by \$4,488 or 3.2% to \$136,383.
- Operating expenses, excluding interest expenses, other non-operating expenses, and amortization of premium, discount, and issuance costs, decreased by \$2,489 or 1.7% to \$145,638.

### **CleanPowerSF**

- Total assets of CleanPowerSF exceeded total liabilities by \$88,841.
- Net position decreased by \$4,058 or 4.5% during the fiscal year.
- CleanPowerSF had no capital assets, net of accumulated depreciation and amortization as of June 30, 2021.
- Operating revenues, excluding interest and investment income, and other non-operating revenues, decreased by \$37,762 or 15.4% to \$207,698.
- Operating expenses, excluding interest expense increased by \$16,690 or 8.5% to \$212,716.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

## Financial Position

The following tables summarize Hetch Hetchy's changes in net position:

**Table 1A - Consolidated Hetch Hetchy  
Comparative Condensed Net Position  
June 30, 2022, 2021, and 2020**

|                                                                     | 2022       | Restated<br>2021* | 2020 **   | 2022-2021<br>Change | 2021-2020<br>Change |
|---------------------------------------------------------------------|------------|-------------------|-----------|---------------------|---------------------|
| Total assets:                                                       |            |                   |           |                     |                     |
| Current and other assets                                            | \$ 500,159 | 469,507           | 441,635   | 30,652              | 27,872              |
| Capital assets, net of accumulated<br>depreciation and amortization | 786,643    | 669,537           | 606,211   | 117,106             | 63,326              |
| Total assets                                                        | 1,286,802  | 1,139,044         | 1,047,846 | 147,758             | 91,198              |
| Deferred outflows of resources:                                     |            |                   |           |                     |                     |
| Pensions                                                            | 15,731     | 18,133            | 18,238    | (2,402)             | (105)               |
| Other post-employment benefits                                      | 8,069      | 8,719             | 5,452     | (650)               | 3,267               |
| Total deferred outflows of resources                                | 23,800     | 26,852            | 23,690    | (3,052)             | 3,162               |
| Liabilities:                                                        |            |                   |           |                     |                     |
| Current liabilities:                                                |            |                   |           |                     |                     |
| Bonds                                                               | 1,966      | 1,928             | 2,115     | 38                  | (187)               |
| Certificates of participation                                       | 427        | 405               | 384       | 22                  | 21                  |
| Commercial paper                                                    | 40,019     | 114,671           | 63,535    | (74,652)            | 51,136              |
| Other liabilities                                                   | 94,550     | 83,058            | 63,178    | 11,492              | 19,880              |
| Subtotal current liabilities                                        | 136,962    | 200,062           | 129,212   | (63,100)            | 70,850              |
| Long-term liabilities:                                              |            |                   |           |                     |                     |
| Bonds                                                               | 192,520    | 44,384            | 47,693    | 148,136             | (3,309)             |
| Certificates of participation                                       | 12,593     | 13,026            | 13,444    | (433)               | (418)               |
| Other liabilities                                                   | 51,150     | 114,392           | 98,697    | (63,242)            | 15,695              |
| Subtotal long-term liabilities                                      | 256,263    | 171,802           | 159,834   | 84,461              | 11,968              |
| Total liabilities:                                                  |            |                   |           |                     |                     |
| Bonds                                                               | 194,486    | 46,312            | 49,808    | 148,174             | (3,496)             |
| Certificates of participation                                       | 13,020     | 13,431            | 13,828    | (411)               | (397)               |
| Commercial paper                                                    | 40,019     | 114,671           | 63,535    | (74,652)            | 51,136              |
| Other liabilities                                                   | 145,700    | 197,450           | 161,875   | (51,750)            | 35,575              |
| Total liabilities                                                   | 393,225    | 371,864           | 289,046   | 21,361              | 82,818              |
| Deferred inflows of resources:                                      |            |                   |           |                     |                     |
| Related to pensions                                                 | 82,029     | 3,288             | 10,843    | 78,741              | (7,555)             |
| Other post-employment benefits                                      | 7,670      | 6,546             | 3,867     | 1,124               | 2,679               |
| Total deferred inflows of resources                                 | 89,699     | 9,834             | 14,710    | 79,865              | (4,876)             |
| Net position:                                                       |            |                   |           |                     |                     |
| Net investment in capital assets                                    | 553,169    | 500,547           | 482,986   | 52,622              | 17,561              |
| Restricted for debt service                                         | 140        | 99                | 142       | 41                  | (43)                |
| Restricted for capital projects                                     | —          | —                 | 6,513     | —                   | (6,513)             |
| Unrestricted                                                        | 274,369    | 283,552           | 278,139   | (9,183)             | 5,413               |
| Total net position                                                  | \$ 827,678 | 784,198           | 767,780   | 43,480              | 16,418              |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

\*\*Eliminated interfund payable and receivable of \$1,800 working capital loan between Hetchy Power and CleanPowerSF in fiscal year 2020.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Management's Discussion and Analysis (Unaudited)

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

**Table 1B - Hetchy Water**  
**Comparative Condensed Net Position**  
**June 30, 2022, 2021, and 2020**

|                                                                  | <b>2022</b> | <b>Restated<br/>2021*</b> | <b>2020</b> | <b>2022-2021<br/>Change</b> | <b>2021-2020<br/>Change</b> |
|------------------------------------------------------------------|-------------|---------------------------|-------------|-----------------------------|-----------------------------|
| Total assets:                                                    |             |                           |             |                             |                             |
| Current and other assets                                         | \$ 109,752  | 98,225                    | 92,711      | 11,527                      | 5,514                       |
| Capital assets, net of accumulated depreciation and amortization | 201,007     | 177,481                   | 160,782     | 23,526                      | 16,699                      |
| Total assets                                                     | 310,759     | 275,706                   | 253,493     | 35,053                      | 22,213                      |
| Deferred outflows of resources:                                  |             |                           |             |                             |                             |
| Pensions                                                         | 6,696       | 7,799                     | 7,950       | (1,103)                     | (151)                       |
| Other post-employment benefits                                   | 3,272       | 3,725                     | 2,332       | (453)                       | 1,393                       |
| Total deferred outflows of resources                             | 9,968       | 11,524                    | 10,282      | (1,556)                     | 1,242                       |
| Liabilities:                                                     |             |                           |             |                             |                             |
| Current liabilities                                              | 17,380      | 15,873                    | 6,769       | 1,507                       | 9,104                       |
| Long-term liabilities                                            | 16,956      | 43,623                    | 40,441      | (26,667)                    | 3,182                       |
| Total liabilities                                                | 34,336      | 59,496                    | 47,210      | (25,160)                    | 12,286                      |
| Deferred inflows of resources:                                   |             |                           |             |                             |                             |
| Related to pensions                                              | 34,477      | 988                       | 4,335       | 33,489                      | (3,347)                     |
| Other post-employment benefits                                   | 2,734       | 2,085                     | 1,195       | 649                         | 890                         |
| Total deferred inflows of resources                              | 37,211      | 3,073                     | 5,530       | 34,138                      | (2,457)                     |
| Net position:                                                    |             |                           |             |                             |                             |
| Net investment in capital assets                                 | 201,007     | 177,481                   | 160,782     | 23,526                      | 16,699                      |
| Restricted for capital projects                                  | —           | —                         | 6,513       | —                           | (6,513)                     |
| Unrestricted                                                     | 48,173      | 47,180                    | 43,740      | 993                         | 3,440                       |
| Total net position                                               | \$ 249,180  | 224,661                   | 211,035     | 24,519                      | 13,626                      |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Management's Discussion and Analysis (Unaudited)

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(Dollars in thousands, unless otherwise stated)

**Table 1C - Hetchy Power  
Comparative Condensed Net Position  
June 30, 2022, 2021, and 2020**

|                                                                  | 2022       | Restated<br>2021* | 2020       | 2022-2021<br>Change | 2021-2020<br>Change |
|------------------------------------------------------------------|------------|-------------------|------------|---------------------|---------------------|
| Total assets:                                                    |            |                   |            |                     |                     |
| Current and other assets                                         | \$ 260,560 | 249,365           | 228,845 ** | 11,195              | 20,520              |
| Capital assets, net of accumulated depreciation and amortization | 585,636    | 492,056           | 445,429    | 93,580              | 46,627              |
| Total assets                                                     | 846,196    | 741,421           | 674,274    | 104,775             | 67,147              |
| Deferred outflows of resources:                                  |            |                   |            |                     |                     |
| Pensions                                                         | 8,183      | 9,531             | 9,716      | (1,348)             | (185)               |
| Other post-employment benefits                                   | 3,999      | 4,552             | 2,850      | (553)               | 1,702               |
| Total deferred outflows of resources                             | 12,182     | 14,083            | 12,566     | (1,901)             | 1,517               |
| Liabilities:                                                     |            |                   |            |                     |                     |
| Current liabilities:                                             |            |                   |            |                     |                     |
| Bonds                                                            | 1,966      | 1,928             | 2,115      | 38                  | (187)               |
| Certificates of participation                                    | 427        | 405               | 384        | 22                  | 21                  |
| Commercial paper                                                 | 40,019     | 114,671           | 63,535     | (74,652)            | 51,136              |
| Other liabilities                                                | 48,549     | 49,450            | 33,218     | (901)               | 16,232              |
| Subtotal current liabilities                                     | 90,961     | 166,454           | 99,252     | (75,493)            | 67,202              |
| Long-term liabilities:                                           |            |                   |            |                     |                     |
| Bonds                                                            | 192,520    | 44,384            | 47,693     | 148,136             | (3,309)             |
| Certificates of participation                                    | 12,593     | 13,026            | 13,444     | (433)               | (418)               |
| Other liabilities                                                | 22,646     | 55,425            | 54,085     | (32,779)            | 1,340               |
| Subtotal long-term liabilities                                   | 227,759    | 112,835           | 115,222    | 114,924             | (2,387)             |
| Total liabilities:                                               |            |                   |            |                     |                     |
| Bonds                                                            | 194,486    | 46,312            | 49,808     | 148,174             | (3,496)             |
| Certificates of participation                                    | 13,020     | 13,431            | 13,828     | (411)               | (397)               |
| Commercial paper                                                 | 40,019     | 114,671           | 63,535     | (74,652)            | 51,136              |
| Other liabilities                                                | 71,195     | 104,875           | 87,303     | (33,680)            | 17,572              |
| Total liabilities                                                | 318,720    | 279,289           | 214,474    | 39,431              | 64,815              |
| Deferred inflows of resources:                                   |            |                   |            |                     |                     |
| Related to pensions                                              | 42,138     | 1,207             | 5,298      | 40,931              | (4,091)             |
| Other post-employment benefits                                   | 3,342      | 2,548             | 1,461      | 794                 | 1,087               |
| Total deferred inflows of resources                              | 45,480     | 3,755             | 6,759      | 41,725              | (3,004)             |
| Net position:                                                    |            |                   |            |                     |                     |
| Net investment in capital assets                                 | 352,162    | 323,066           | 322,204    | 29,096              | 862                 |
| Restricted for debt service                                      | 140        | 99                | 142        | 41                  | (43)                |
| Unrestricted                                                     | 141,876    | 149,295           | 143,261    | (7,419)             | 6,034               |
| Total net position                                               | \$ 494,178 | 472,460           | 465,607    | 21,718              | 6,853               |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

\*\*Included \$1,800 working capital loan to CleanPowerSF in fiscal year 2020.



# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Management's Discussion and Analysis (Unaudited)

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**Table 1D - CleanPowerSF**  
**Comparative Condensed Net Position**  
**June 30, 2022, 2021, and 2020**

|                                      | 2022       | Restated<br>2021* | 2020      | 2022-2021<br>Change | 2021-2020<br>Change |
|--------------------------------------|------------|-------------------|-----------|---------------------|---------------------|
| Total assets:                        |            |                   |           |                     |                     |
| Current and other assets             | \$ 129,847 | 121,917           | 121,879   | 7,930               | 38                  |
| Total assets                         | 129,847    | 121,917           | 121,879   | 7,930               | 38                  |
| Deferred outflows of resources:      |            |                   |           |                     |                     |
| Pensions                             | 852        | 803               | 572       | 49                  | 231                 |
| Other post-employment benefits       | 798        | 442               | 270       | 356                 | 172                 |
| Total deferred outflows of resources | 1,650      | 1,245             | 842       | 405                 | 403                 |
| Liabilities:                         |            |                   |           |                     |                     |
| Current liabilities                  | 28,621     | 17,735            | 24,991 ** | 10,886              | (7,256)             |
| Long-term liabilities                | 11,548     | 15,344            | 4,171     | (3,796)             | 11,173              |
| Total liabilities                    | 40,169     | 33,079            | 29,162    | 7,090               | 3,917               |
| Deferred inflows of resources:       |            |                   |           |                     |                     |
| Related to pensions                  | 5,414      | 1,093             | 1,210     | 4,321               | (117)               |
| Other post-employment benefits       | 1,594      | 1,913             | 1,211     | (319)               | 702                 |
| Total deferred inflows of resources  | 7,008      | 3,006             | 2,421     | 4,002               | 585                 |
| Net position:                        |            |                   |           |                     |                     |
| Unrestricted                         | 84,320     | 87,077            | 91,138    | (2,757)             | (4,061)             |
| Total net position                   | \$ 84,320  | 87,077            | 91,138    | (2,757)             | (4,061)             |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

\*\*Included \$1,800 working capital loan from Hetchy Power in fiscal year 2020.

### *Net Position, Fiscal Year 2022*

#### **Hetch Hetchy**

Hetch Hetchy's net position of \$827,678 increased by \$43,480 or 5.5% from prior year resulting from a net increase of \$144,706 in total assets and deferred outflows of resources, offset by an increase of \$101,226 in total liabilities and deferred inflows of resources (see Table 1A). Current and other assets were \$500,159, a \$30,652 or 6.5% increase from prior year, mainly due to net pension assets recognized in current year based on actuarial reports. Hetch Hetchy adopted GASB Statement No. 87, Leases and recognized right-to-use assets net of accumulated amortization of \$364 and \$369 in lease liabilities as of June 30, 2022. See Note 9 for additional information about the leases.

Capital assets, net of accumulated depreciation and amortization, increased by \$117,106 or 17.5% to \$786,643 primarily from construction and capital improvement activities for the Bay Corridor Project and the Mountain Tunnel Improvement Project. Deferred outflows of resources decreased by \$3,052 due to decreases of \$2,402 in pensions and \$650 in other post-employment benefits (OPEB) based on actuarial reports.

Total liabilities increased by \$21,361 or 5.7% to \$393,225. The increases included \$73,111 in outstanding debt mainly from Power 2021 Series AB revenue bonds and commercial paper issuances offset by a decrease of \$51,750 in other liabilities. Deferred inflows of resources increased by \$79,865 due to increases of \$78,741 in relation to pensions and \$1,124 in OPEB based on actuarial reports.

#### **Hetchy Water**

Hetchy Water's net position of \$249,180 increased by \$24,519 or 10.9% resulting from a net increase of \$33,497 in total assets and deferred outflows of resources, offset by a net increase of \$8,978 in total

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liabilities and deferred inflows of resources (see Table 1B). The increase of \$11,527 in current and other assets was attributed to increases of \$13,912 in net pension assets based on actuarial report, \$33 in charges for services receivables due to higher consumption from Lawrence Livermore National Laboratory, \$19 in interest receivables due to higher interest accrual from City's Treasury, and \$8 in inventory due to more purchases than issuances during the fiscal year. The increases were offset by decreases of \$2,173 in cash and investment with City Treasury mainly from higher project spending, \$192 in prepaid charges, advances, and other receivables mainly due to prepayment to Turlock Irrigation District for relicensing studies, \$67 decrease in due from other governments related to State grant reimbursement received for Lower Cherry Aqueduct project, and \$13 decrease in lease right-to-use assets net of accumulated amortization per implementation of GASB Statement No. 87, *Leases*.

Capital assets, net of accumulated depreciation and amortization, increased by \$23,526 or 13.3% to \$201,007 primarily from construction and capital improvement activities for the Mountain Tunnel Improvement Project and San Joaquin Pipeline Valve and Safe Entry Improvement Project. Deferred outflows of resources decreased by \$1,556 due to decreases of \$1,103 in pensions and \$453 in other post-employment benefits (OPEB) based on actuarial reports.

Hetchy Water's total liabilities decreased by \$25,160 or 42.3% to \$34,336, as explained by decreases of \$26,645 in net pension liability based on actuarial estimates, \$2,733 in restricted payables to vendors and contractors mainly due to lower year-end expense accruals for capital projects, \$204 in OPEB obligations based on actuarial assumptions, \$16 in lease liability per implementation of GASB Statement No. 87, *Leases*, and \$6 in grant advance due to recognition of prior year State grant for the Rim Fire project. These decreases were offset by increases of \$4,192 in unrestricted payables mainly for license and permit fees to National Park Service, \$148 in employee related benefits mainly due to increase in workers' compensation, \$102 in general liability based on actuarial estimates, and \$2 increase in rental deposits and prepaid rent.

Deferred inflows of resources increased by \$34,138 due to increases of \$33,489 in relation to pensions and \$649 in OPEB based on actuarial reports.

### **Hetchy Power**

Hetchy Power's net position of \$494,178 increased by \$21,718 or 4.6% resulting from a net increase of \$102,874 in total assets and deferred outflows of resources, offset by an increase of \$81,156 in total liabilities and deferred inflows of resources (see Table 1C). Increase of \$11,195 in current and other assets was attributed to increases of \$17,004 in net pension assets based on actuarial report, \$7,882 in prepaid charges, advances, and other receivables mainly due to collateral paid to satisfy the CAISO's financial security requirements, \$3,295 in cash and investments mainly due to higher collections from billings, \$76 in interest receivables due to higher interest accrual from City's Treasury, and \$31 increase in Federal grants receivable mainly from the Rim Fire Project.

These increases were offset by decreases of \$8,835 in charges for services receivables due to completion of billing system implementation in prior year resulting in more timely billings in current year, \$7,497 in restricted interest and other receivables mainly due to decrease in vendor prepayment to PG&E for the Bay Corridor Project, \$602 in due from other City departments mainly from repayment for Sustainable Energy Account, \$142 in inventory due to more issuances than purchases during the fiscal year, and \$17 decrease in lease right-to-use assets net of accumulated amortization per implementation of GASB Statement No. 87, *Leases*.

Capital assets, net of accumulated depreciation and amortization, increased by \$93,580 or 19.0% to \$585,636 primarily from construction and capital improvement activities for the Bay Corridor Project and

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Mountain Tunnel Improvement Project. Deferred outflows of resources decreased by \$1,901 due to decreases of \$1,348 in pensions and \$553 in OPEB based on actuarial reports.

Hetchy Power's total liabilities of \$318,720 increased by \$39,431 or 14.1%. As of June 30, 2022, outstanding debt increased by \$73,111 due to \$124,000 from 2021 Series AB revenue bond issuances, \$63,058 from commercial paper issuance for Hetchy Power facilities, and \$27,022 in bond premium from 2021 Series AB revenue bonds, offset by \$140,043 in commercial paper, bonds, and certificates of participation principal repayments, and \$926 in amortization of premium and discount. Other liabilities of \$71,195, such as payables to vendors, employees, contractors, and other government agencies for goods and services under contractual agreements, decreased by \$33,680 or 32.1%, mainly due to decreases of \$32,566 in net pension liability based on actuarial estimates, \$6,241 in unrestricted payables mainly from prior year wheeling charges to APX, Inc., \$248 in OPEB obligations based on actuarial assumptions, \$85 in general liability based on actuarial estimates, and \$19 decrease in lease liability per implementation of GASB Statement No. 87, *Leases*. These decreases were offset by increases of \$3,666 in restricted payables to vendors and contractors due to higher year-end expense accruals for capital projects, \$868 increase in interest payable related to 2021 Series AB revenue bond issuances, \$734 in unearned revenues, refunds, and other, \$200 in employee related benefits mainly due to increase in workers' compensation, and \$11 in due to Department of Public Works for painting of light poles. Increase of \$734 in unearned revenues, refunds, and other was mainly due to increases of \$458 in deposits from custom work projects, \$267 in prepayments from Distributed Antenna System (DAS) program, and \$60 in overpayments received from customers, offset by decreases of \$48 in grant advance due to recognition of Rim Fire State grant revenue and \$3 in deposits received from retail customers.

Deferred inflows of resources increased by \$41,725 due to increases of \$40,931 in relation to pensions and \$794 in OPEB based on actuarial reports.

### **CleanPowerSF**

CleanPowerSF's net position of \$84,320 decreased by \$2,757 or 3.2%, resulting from an increase of \$11,092 in total liabilities and deferred inflows of resources, offset by an increase of \$8,335 in total assets and deferred outflows of resources (see Table 1D). Increase in total assets of \$7,930 was due to increases of \$20,602 in prepaid expenses included \$12,236 in collateral paid to satisfy the CAISO's financial security requirements, \$5,914 from power purchase credits, and \$2,452 in prepayments to PG&E for electricity purchases. Other increases included \$20,438 in charges for services receivables due to pre-approved rate increases, \$1,833 in net pension assets based on actuarial report, and \$6 in interest receivable due to higher interest accrual from City's Treasury. These increases were offset by decreases of \$34,604 in cash and investments with City Treasury mainly attributed to volatile and increased pricing in power market and \$345 decrease in lease right-to-use assets net of accumulated amortization per implementation of GASB Statement No. 87, *Leases*.

Deferred outflows of resources increased by \$405 due to increases of \$356 in OPEB and \$49 in pensions based on actuarial reports.

Total liabilities increased by \$7,090 or 21.4% to \$40,169, mainly explained by \$7,667 increase in payables to suppliers for power purchases, \$3,168 increase in unearned revenues, refunds, and other due to \$2,676 grants received in advance from California Public Utilities Commission (CPUC) for the new Disadvantaged Communities Programs (DAC) and the Community Food Service Energy Efficiency program, \$503 from net energy metering credits to retail and commercial customers, offset by a decrease of \$11 from customer prepayments. Other increases included \$228 for employee related benefits including vacation sick leave and accrued payroll mainly due to an extra day in current year-end payroll accrual when compared to prior

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year and \$26 in general liability based on actuarial estimates. The increases were offset by decreases of \$3,008 in net pension liability based on actuarial estimates, \$645 in OPEB obligations based on actuarial assumptions, and \$346 decrease in lease liability and interest payable per implementation of GASB Statement No. 87, *Leases*.

Deferred inflows of resources increased by \$4,002 due to an increase of \$4,321 in relation to pensions, offset by a decrease of \$319 in OPEB based on actuarial reports.

### ***Net Position, Fiscal Year 2021***

#### **Hetch Hetchy**

Hetch Hetchy's net position of \$784,209 increased by \$16,429 or 2.1% from prior year resulting from an increase of \$93,621 in total assets and deferred outflows of resources, offset by a net increase of \$77,192 in total liabilities and deferred inflows of resources (see Table 1A). Current and other assets were \$468,768, a \$27,133 or 6.1% increase from prior year, driven by higher charges for services receivables from Hetchy Power. In April 2021, Hetchy Power implemented a new electric utility billing system causing billings from April to June to be delayed.

Capital assets, net of accumulated depreciation and amortization, increased by \$63,326 or 10.4% to \$669,537 primarily from construction and capital improvement activities, and additions of facilities, improvements, machinery, and equipment for the Bay Corridor Project and Holm Powerhouse Rehabilitation & Kirkwood Powerhouse Oil Containment Upgrades. Deferred outflows of resources increased by \$3,162 due to an increase of \$3,267 in other post-employment benefits (OPEB) based on actuarial reports offset by a decrease of \$105 in pensions.

Total liabilities increased by \$82,068 or 28.4% to \$371,114. The increases included \$47,243 in outstanding debt and \$34,825 in other liabilities. Deferred inflows of resources decreased by \$4,876 due to a decrease of \$7,555 in relation to pensions offset by an increase of \$2,679 in OPEB based on actuarial reports.

#### **Hetchy Water**

Hetchy Water's net position of \$224,665 increased by \$13,630 or 6.5% resulting from an increase of \$23,381 in total assets and deferred outflows of resources, offset by a net increase of \$9,751 in total liabilities and deferred inflows of resources (see Table 1B). The increase of \$5,440 in current and other assets was attributed to increases of \$7,423 in cash and investment with City Treasury mainly due to a \$16,000 transfer from the Water Enterprise to fund upcountry projects, offset by higher project spending, \$413 increase in charges for services receivables due to higher consumption from Lawrence Livermore National Laboratory, and \$4 increase in inventory due to more purchases than issuances during the fiscal year. The increases were offset by decreases of \$1,996 in due from other governments mainly due to prior year reimbursements received for disaster emergency recoveries related to the 2018 Moccasin Storm and \$186 in interest receivables due to lower annualized interest rate. Prepaid charges, advances, and other receivables decreased by \$114 due to \$448 Rim Fire insurance recovery collections and \$4 in amortization of the advance paid to the Recreation and Parks Department for the Civic Center Garage, offset by an increase of \$338 in vendor prepayment to Turlock Irrigation District for Federal Energy Regulatory Commission (FERC) relicensing studies and California Department of Water Resources for annual dam fees. Other decreases include \$104 due from the City Attorney's Office for legal services.

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Capital assets, net of accumulated depreciation and amortization, increased by \$16,699 or 10.4% to \$177,481 primarily from construction and capital improvement activities for the Mountain Tunnel Improvement Project and Repair & Replacement Life Extension Program, and additions of facilities, improvements, machinery, and equipment. Deferred outflows of resources increased by \$1,242 due to an increase of \$1,393 in OPEB based on actuarial reports offset by a decrease of \$151 in pensions.

Hetchy Water's total liabilities increased by \$12,208 or 25.9% to \$59,418, as explained by increases of \$5,778 in restricted payables to vendors and contractors mainly due to higher year-end expense accruals for capital projects, \$5,168 in net pension liability based on actuarial report, \$3,304 in unrestricted payables mainly for license and permit fees to National Park Service, \$626 in employee related benefits including workers' compensation, vacation, sick leave and accrued payroll mainly due to an extra day in current year-end payroll accrual when compared to prior year and a 3% cost of living adjustment increase in December 2020, and \$4 increase in rental deposits. The increases were offset by decreases of \$1,906 in OPEB obligations based on actuarial assumptions, \$493 in grant advance due to recognition of Rim Fire grant revenue, \$240 in payable due to the City Attorney's Office for unbilled legal services, and \$33 in general liability based on actuarial estimates.

Deferred inflows of resources decreased by \$2,457 due to a decrease of \$3,347 in relation to pensions offset by an increase of \$890 in OPEB based on actuarial reports.

### **Hetchy Power**

Hetchy Power's net position of \$472,464 increased by \$6,857 or 1.5% resulting from an increase of \$68,574 in total assets and deferred outflows of resources, offset by a net increase of \$61,717 in total liabilities and deferred inflows of resources (see Table 1C). Increase of \$20,430 in current and other assets was attributed to an increase of \$16,057 in charges for services receivables, of which \$15,673 was attributed to billing delays as a result of transitioning to new billing system implemented in April 2021. In addition, there was an increase of \$1,051 in year-end accrual for California Independent System Operator (CAISO) Congestion Revenue Right (CRR) credits, offset by an increase of \$667 in allowance for doubtful accounts due to increased past due balances as a result of the Mayor's emergency proclamation that Hetchy Power temporarily suspend collection procedures and utility shutoffs for past due accounts to help customers with financial hardship due to COVID-19. Restricted interest and other receivables increased by \$11,632 mainly due to vendor prepayment to PG&E for the Bay Corridor Project.

Prepaid charges, advances, and other receivables increased by \$405 mainly due to \$496 increase in vendor prepayments to PG&E for electric system reliability compliance product offset by decreases of \$61 in receivables for the Distributed Antenna System (DAS) program due to more payments received, \$16 in custom work receivables for Sunnydale Housing Projects, and \$14 in amortization of the advance paid to the Recreation and Parks Department for the Civic Center Garage. Inventory increased by \$211 due to more purchases than issuances during the fiscal year. The increases were offset by \$3,280 decrease in cash and investment with/outside City Treasury due primarily to increase in capital spending. Due from other City departments decreased by \$2,763, attributed to the final repayments of \$1,800 from CleanPowerSF for working capital loan, \$506 for the Sustainable Energy Account, \$331 from City Attorney's Office for legal services, \$109 from Wastewater Enterprise for the Living Machine System, and \$105 from the Recreation and Parks Department for Energy Efficiency Projects, offset by increases of \$46 in interest receivable from Treasure Island Development Authority (TIDA) in connection of an upgraded submarine power cable for the Treasure Island to increase service capacity and \$42 from the Department of Public Works for Hunters Point Shipyard Development and Transbay Folsom Street Improvement custom work projects. Other decreases include \$1,377 in grants receivable due to reimbursement received for disaster emergency recoveries

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related to the Rim Fire and 2018 Moccasin Storm, and \$455 in interest receivables due to lower annualized interest rate.

Capital assets, net of accumulated depreciation and amortization, increased by \$46,627 or 10.5% to \$492,056 primarily due to additions of facilities, improvements, machinery, and equipment for the Bay Corridor Project and Holm Powerhouse Rehabilitation & Kirkwood Powerhouse Oil Containment Upgrades. Deferred outflows of resources increased by \$1,517 due to an increase of \$1,702 in OPEB based on actuarial reports offset by a decrease of \$185 in pensions.

Hetchy Power's total liabilities of \$279,195 increased by \$64,721 or 30.2%. As of June 30, 2021, outstanding debts increased by \$47,243 and was attributable to \$51,136 in commercial paper issuance for Hetchy Power facilities, offset by \$2,402 in bonds and certificates of participation principal repayments, \$1,272 in return of unspent bond proceeds for 2015 NCREBs, and \$219 in amortization of premium and discount. Other liabilities of \$104,781, such as payables to vendors, employees, contractors, and other government agencies for goods and services under contractual agreements, increased by \$17,478 or 20.0%, mainly due to increases of \$8,724 in unrestricted payables mainly for wheeling charges to APX Inc., \$6,934 restricted payables to vendors and contractors due to higher year-end expense accruals for capital projects, \$6,317 in net pension liability based on actuarial report, and \$876 in employee related benefits including workers' compensation, vacation, sick leave and accrued payroll mainly due to an extra day in current year-end payroll accrual when compared to prior year and a 3% cost of living adjustment increase in December 2020. Offsetting decreases include \$2,330 in OPEB obligations based on actuarial assumptions, \$1,649 in unearned revenue, \$1,114 in general liability based on actuarial estimates, \$231 in due to City Attorney's Office for unbilled legal services, and \$49 in interest payable as a result of decreased outstanding debts and lower interest rates for commercial paper. Unearned revenue decreased by \$1,649 due to \$1,208 in remittance of utility tax collected, \$1,193 in power revenue from commercial deposits, \$681 in residential allowance refund for the Alice Griffith Housing Project, and \$609 in recognition of Rim Fire grants revenue received in advance, offset by increases of \$1,707 in deposits from custom work projects, \$200 in prepayments from DAS program, \$117 in overpayments received from customers, and \$18 in deposits received from retail customers and security deposits for cottage rental.

Deferred inflows of resources decreased by \$3,004 due to a decrease of \$4,091 in relation to pensions offset by an increase of \$1,087 in OPEB based on actuarial reports.

### **CleanPowerSF**

CleanPowerSF's net position of \$87,080 decreased by \$4,058 or 4.5%, resulting from a net decrease of \$134 in total assets and deferred outflows of resources and a net increase of \$3,924 in total liabilities and deferred inflows of resources (see Table 1D). Total assets decreased by \$537 due to a \$6,447 decrease in charges for services receivables attributed to an increase of \$3,675 in allowance for doubtful accounts due to higher past due balances in customer power utility accounts after the Mayor's proclamation to extend the moratorium on utility shutoffs and bill collections to help customers experiencing financial hardship as a result of COVID-19. Other decreases include \$2,772 in receivables mainly due to one-time customer assistance bill credits related to COVID-19 relief, \$576 in prepaid charges, advances, and other receivables mainly due to lower vendor prepayments for purchased electricity and \$160 in interest receivables due to lower annualized interest rate. The decreases were offset by an increase of \$6,646 in cash and investment with City Treasury mainly from cash collateral received for power purchase agreement.

Deferred outflows of resources increased by \$403 due to increases of \$231 in pensions and \$172 in OPEB based on actuarial reports.

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Total liabilities of \$32,501 increased by \$3,339 or 11.4%, which was mainly explained by \$9,000 in cash collateral received for power purchase agreement (see Note 14(a)), \$1,203 in net pension liability based on actuarial report, \$712 in OPEB obligations based on actuarial assumptions, and an increase of \$200 in employee related benefits including vacation, sick leave and accrued payroll mainly due to an extra day in current year-end payroll accrual when compared to prior year, and a 3% cost of living adjustment increase in December 2020. Other increases in unearned revenues, refunds, and other, include \$90 from net energy metering credits to retail and commercial customers, \$86 from customer prepayments, and \$4 from utility and electric energy surcharge tax payable. These increases were offset by decreases of \$6,047 in payables to vendors and contractors mainly from lower power purchases, \$1,809 due to other City departments (\$1,800 final working capital loan repayment to Hetchy Power and \$9 to City Attorney's Office for unbilled legal services), and \$100 in general liability based on actuarial estimates.

Deferred inflows of resources increased by \$585 due to an increase of \$702 in OPEB based on actuarial reports offset by a decrease of \$117 in relation to pensions.

## Results of Operations

The following tables summarize Hetch Hetchy's revenues, expenses, and changes in net position:

**Table 2A - Consolidated Hetch Hetchy**  
**Comparative Condensed Revenues, Expenses, and Changes in Net Position**  
**Years Ended June 30, 2022, 2021, and 2020**

|                                                       | 2022       | Restated<br>2021* | 2020    | 2022-2021<br>Change | 2021-2020<br>Change |
|-------------------------------------------------------|------------|-------------------|---------|---------------------|---------------------|
| Revenues:                                             |            |                   |         |                     |                     |
| Charges for services                                  | \$ 480,198 | 390,924           | 420,937 | 89,274              | (30,013)            |
| Rents and concessions                                 | 249        | 247               | 347     | 2                   | (100)               |
| Interest and investment income (loss)                 | (8,219)    | (157)             | 9,449   | (8,062)             | (9,606)             |
| Other non-operating revenues                          | 19,001     | 21,552            | 28,868  | (2,551)             | (7,316)             |
| Total revenues                                        | 491,229    | 412,566           | 459,601 | 78,663              | (47,035)            |
| Expenses:                                             |            |                   |         |                     |                     |
| Operating expenses                                    | 470,768    | 408,870           | 389,026 | 61,898              | 19,844              |
| Interest expenses                                     | 5,630      | 2,000             | 2,809   | 3,630               | (809)               |
| Amortization of premium, discount, and issuance costs | 192        | (219)             | (228)   | 411                 | 9                   |
| Non-operating expenses                                | 628        | 965               | 1,071   | (337)               | (106)               |
| Total expenses                                        | 477,218    | 411,616           | 392,678 | 65,602              | 18,938              |
| Change in net position before transfers               | 14,011     | 950               | 66,923  | 13,061              | (65,973)            |
| Transfers from the City and County of San Francisco   | 30,001     | 16,000            | 14,000  | 14,001              | 2,000               |
| Transfers to the City and County of San Francisco     | (532)      | (532)             | (32)    | —                   | (500)               |
| Net transfers                                         | 29,469     | 15,468            | 13,968  | 14,001              | 1,500               |
| Change in net position                                | 43,480     | 16,418            | 80,891  | 27,062              | (64,473)            |
| Net position at beginning of year                     | 784,198    | 767,780           | 686,889 | 16,418              | 80,891              |
| Net position at end of year                           | \$ 827,678 | 784,198           | 767,780 | 43,480              | 16,418              |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

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**Table 2B - Hetchy Water**  
**Comparative Condensed Revenues, Expenses, and Changes in Net Position**  
**Years Ended June 30, 2022, 2021, and 2020**

|                                                     | 2022       | Restated<br>2021* | 2020    | 2022-2021<br>Change | 2021-2020<br>Change |
|-----------------------------------------------------|------------|-------------------|---------|---------------------|---------------------|
| Revenues:                                           |            |                   |         |                     |                     |
| Charges for services                                | \$ 49,200  | 46,979            | 34,797  | 2,221               | 12,182              |
| Rents and concessions                               | 112        | 111               | 156     | 1                   | (45)                |
| Interest and investment income (loss)               | (2,932)    | (232)             | 1,932   | (2,700)             | (2,164)             |
| Other non-operating revenues                        | 479        | 1,352             | 3,861   | (873)               | (2,509)             |
| Total revenues                                      | 46,859     | 48,210            | 40,746  | (1,351)             | 7,464               |
| Expenses:                                           |            |                   |         |                     |                     |
| Operating expenses                                  | 52,303     | 50,519            | 44,873  | 1,784               | 5,646               |
| Interest expenses                                   | 1          | 2                 | —       | (1)                 | 2                   |
| Non-operating expenses                              | 37         | 63                | 11      | (26)                | 52                  |
| Total expenses                                      | 52,341     | 50,584            | 44,884  | 1,757               | 5,700               |
| Change in net position before transfers             | (5,482)    | (2,374)           | (4,138) | (3,108)             | 1,764               |
| Transfers from the City and County of San Francisco | 30,001     | 16,000            | 14,000  | 14,001              | 2,000               |
| Change in net position                              | 24,519     | 13,626            | 9,862   | 10,893              | 3,764               |
| Net position at beginning of year                   | 224,661    | 211,035           | 201,173 | 13,626              | 9,862               |
| Net position at end of year                         | \$ 249,180 | 224,661           | 211,035 | 24,519              | 13,626              |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

**Table 2C - Hetchy Power**  
**Comparative Condensed Revenues, Expenses, and Changes in Net Position**  
**Years Ended June 30, 2022, 2021, and 2020**

|                                                       | 2022       | Restated<br>2021* | 2020    | 2022-2021<br>Change | 2021-2020<br>Change |
|-------------------------------------------------------|------------|-------------------|---------|---------------------|---------------------|
| Revenues:                                             |            |                   |         |                     |                     |
| Charges for services                                  | \$ 173,105 | 136,247           | 140,680 | 36,858              | (4,433)             |
| Rents and concessions                                 | 137        | 136               | 191     | 1                   | (55)                |
| Interest and investment income (loss)                 | (4,001)    | 24                | 5,746   | (4,025)             | (5,722)             |
| Other non-operating revenues                          | 15,763     | 19,273            | 25,006  | (3,510)             | (5,733)             |
| Total revenues                                        | 185,004    | 155,680           | 171,623 | 29,324              | (15,943)            |
| Expenses:                                             |            |                   |         |                     |                     |
| Operating expenses                                    | 156,347    | 145,640           | 148,127 | 10,707              | (2,487)             |
| Interest expenses                                     | 5,624      | 1,972             | 2,740   | 3,652               | (768)               |
| Amortization of premium, discount, and issuance costs | 192        | (219)             | (228)   | 411                 | 9                   |
| Non-operating expenses                                | 591        | 902               | 1,060   | (311)               | (158)               |
| Total expenses                                        | 162,754    | 148,295           | 151,699 | 14,459              | (3,404)             |
| Change in net position before transfers               | 22,250     | 7,385             | 19,924  | 14,865              | (12,539)            |
| Transfers to the City and County of San Francisco     | (532)      | (532)             | (32)    | —                   | (500)               |
| Change in net position                                | 21,718     | 6,853             | 19,892  | 14,865              | (13,039)            |
| Net position at beginning of year                     | 472,460    | 465,607           | 445,715 | 6,853               | 19,892              |
| Net position at end of year                           | \$ 494,178 | 472,460           | 465,607 | 21,718              | 6,853               |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.



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**Table 2D - CleanPowerSF**  
**Comparative Condensed Revenues, Expenses, and Changes in Net Position**  
**Years Ended June 30, 2022, 2021, and 2020**

|                                       | 2022       | Restated<br>2021* | 2020    | 2022-2021<br>Change | 2021-2020<br>Change |
|---------------------------------------|------------|-------------------|---------|---------------------|---------------------|
| Revenues:                             |            |                   |         |                     |                     |
| Charges for services                  | \$ 257,893 | 207,698           | 245,460 | 50,195              | (37,762)            |
| Interest and investment income (loss) | (1,286)    | 51                | 1,771   | (1,337)             | (1,720)             |
| Other non-operating revenues          | 2,759      | 927               | 1       | 1,832               | 926                 |
| Total revenues                        | 259,366    | 208,676           | 247,232 | 50,690              | (38,556)            |
| Expenses:                             |            |                   |         |                     |                     |
| Operating expenses                    | 262,118    | 212,711           | 196,026 | 49,407              | 16,685              |
| Interest expenses                     | 5          | 26                | 69      | (21)                | (43)                |
| Total expenses                        | 262,123    | 212,737           | 196,095 | 49,386              | 16,642              |
| Change in net position                | (2,757)    | (4,061)           | 51,137  | 1,304               | (55,198)            |
| Net position at beginning of year     | 87,077     | 91,138            | 40,001  | (4,061)             | 51,137              |
| Net position at end of year           | \$ 84,320  | 87,077            | 91,138  | (2,757)             | (4,061)             |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

## Result of Operations, Fiscal Year 2022

### Hetch Hetchy

Hetch Hetchy's total revenues were \$491,229, an increase of \$78,663 or 19.1% over prior year (see Table 2A). Charges for services increased by \$89,274 or 22.8% from prior year's revenues mainly due to higher billings from CleanPowerSF and Hetchy Power. Total expenses increased by \$65,602 or 15.9% primarily from higher energy purchases due to volatile and increased pricing in power market. (See Table 2A).

### Hetchy Water

Hetchy Water's total revenues were \$46,859, a decrease of \$1,351 or 2.8% from prior year's revenues (see Table 2B). Decrease was due to \$2,700 in investment loss and a decrease of \$873 from other non-operating revenues, offset by increases of \$2,221 from charges for services and \$1 from rents and concessions.

Charges for services were \$49,200, an increase of \$2,221 or 4.7% mainly due to increased water assessment fees from the Water Enterprise to fund upcountry water-related costs and higher consumption from Lawrence Livermore National Laboratory. Rents were \$112, an increase of \$1 or 0.9% mainly due to consumer price index adjustment. Interest and investment loss was \$2,932 mainly due to unrealized losses as a result of the decline in market value of investments related to rising interest rates. Other non-operating revenues were \$479, a decrease of \$873 or 64.6% mainly due to \$899 lower Federal and State grants revenue from the Rim Fire Projects, offset by increases of \$19 in overhead charges and \$7 in net gain from sale of fixed assets.

Total operating expenses, excluding interest expenses and other non-operating expenses, were \$52,303, an increase of \$1,784 or 3.5%. The increase was primarily due to increases of \$4,275 in other operating expenses mainly due to higher capital spending, \$612 in services provided by other departments mainly due to higher legal service charges from City Attorney's Office, \$456 in contractual services mainly from increased engineering and management consulting services, \$309 in general and administrative expenses mainly due to higher fees, licenses, and permit expenses, \$277 in depreciation and amortization mainly related to additional building, structure and equipment placed in service, and \$90 in material and supplies

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mainly from fuel and water treatment supplies. These increases were offset by a decrease of \$4,235 in personnel services due to lower pension obligations based on actuarial reports.

Other non-operating expenses were \$37, a decrease of \$26 due to lower payments to community-based organization programs. Interest expenses were \$1, a decrease of \$1 due to implementation of GASB Statement No. 87, *Leases*. A transfer in of \$30,001 was received from the Water Enterprise to fund various Mountain Tunnel projects.

As a result of the above activities, net position for the year ended June 30, 2022 increased by \$24,519 or 10.9% compared to prior year.

### Hetchy Power

Hetchy Power's total revenues were \$185,004, an increase of \$29,324 or 18.8% from prior year's revenues (see Table 2C). Increases included \$36,858 from charges for services and \$1 from rents and concessions, offset by decreases of \$4,025 from interest and investment income and \$3,510 from other non-operating revenues.

Charges for services were \$173,105, an increase of \$36,858 or 27.1%, due to \$22,537 in billings from City departments such as San Francisco International Airport, Municipal Transportation Agency, and Port of San Francisco as a result of increased operation due to easing of COVID-19 restrictions and \$14,980 in Congestion Revenue Right (CRR) credits from California Independent System Operator (CAISO), offset by a decrease of \$659 in resale of capacity to CleanPowerSF. Rents increased slightly by \$1 or 0.7% to \$137 mainly due to consumer price index adjustment. Interest and investment loss was \$4,001, a decrease of \$4,025, mainly due to unrealized losses as a result of the decline in market value of investments related to rising interest rates.

Other non-operating revenues were \$15,763, a decrease of \$3,510 or 18.2%, mainly due to lower collections of \$3,254 from the Power System Mitigation Project, \$1,371 in Cap and Trade revenue due to decrease of 97,000 allowances or 80% sold, \$1,194 in revenue from Alice Griffith Housing Project due to prior year recognition of commercial deposits, \$797 in settlement revenue from prior year litigation settlement, and \$335 in overhead charges, offset by an increase of \$3,441 in State and Federal grants revenue from Rim Fire Project and California Utility Arrearages Relief Payment Program for unpaid bills.

Total operating expenses, excluding interest expenses, other non-operating expenses, and amortization of premium, discount, and issuance costs, increased by \$10,707 or 7.4%, to \$156,347. The increase was primarily due to increases of \$15,559 in purchased electricity and transmission, distribution, and other power costs due to volatile and increased pricing in power market, \$1,978 in depreciation and amortization mainly for buildings, facilities, machinery, and equipment related to higher capitalization of assets, \$899 in contractual services mainly for management consulting and engineering services, \$280 in materials and supplies mainly for electrical supplies and tools, and \$116 in services provided by other departments mainly due to higher risk management costs. The increases were offset by decreases of \$6,110 in personnel services due to lower pension obligations based on actuarial reports, \$1,420 in general and administrative expenses mainly due to lower judgments and claims expenses, and \$595 decrease in other operating expenses mainly due to higher capitalized project expenses.

Interest expenses increased by \$3,652 or 185.2% mainly due to no bond interest capitalization recognized in current year resulting from the implementation of GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*. Amortization of premium and discount increased by \$411 or 187.7% mainly due to costs of issuance for 2021 Series AB revenue bond.

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Other non-operating expenses were \$591, a decrease of \$311 or 34.5% mainly due to lower payments for GoSolarSF Incentive Program. Transfer out of \$532 includes \$500 to General Fund for repayment of Educational Revenue Augmentation Funds and \$32 to the Office of the City's Administrator for the Surety Bond Program.

As a result of the above activities, net position for the year ended June 30, 2022 increased by \$21,718 or 4.6% compared to prior year.

### **CleanPowerSF**

CleanPowerSF's total revenues were \$259,366, a \$50,690 or 24.3% increase over prior year (see Table 2D). Charges for services increased by \$50,195 or 24.2% mainly due to increases of \$44,215 in electricity sales to retail and commercial customers resulting from a 16% average rate increase, \$2,831 reduction in allowance for doubtful accounts attributed to assistance received from California Utility Arrearages Relief Payment Program (CAPP) for eligible customer account arrearages, \$2,817 in one-time customer assistance bill credit related to COVID-19 in prior year, and \$332 from higher capacity sales to Hetchy Power. Other non-operating revenue increased by \$1,832 mainly due to \$2,424 Federal grants received from CAPP, offset by a decrease of \$592 liquidated damage compensation received from supplier for delay of the Renewable Energy Project in prior year. Interest and investment loss was \$1,286 as a result of the decline in market value of investments related to rising interest rates.

Total operating expenses, excluding interest expenses were \$262,118, an increase of \$49,407 or 23.2% from prior year. The increase was due to \$48,749 in purchased electricity and transmission, distribution, and other power costs due to volatile and increased pricing in power market, and higher resource adequacy capacity purchases related to compliance requirements from the California Public Utilities Commission. Other operating expenses increased by \$2,895 due to \$2,424 grant expense recognized for CAPP when applied to customer account arrearages and \$471 in operating expenses mainly for the Neighborhood Steward Program and the new Local Renewable Energy. Other increases included \$1,394 in general and administrative expenses mainly due to higher judgements and claims expenses, \$143 in professional and contractual services mainly from higher software licensing fee, and \$7 in material and supplies mainly for data processing equipment. These increases were offset by decreases of \$3,474 in personnel services due to lower pension obligations based on actuarial reports, \$307 in services provided by other departments mainly due to lower labor support from Hetchy Power. Interest expenses decreased by \$21 mainly due to repayment of working capital loan to Hetchy Power completed in prior year.

As a result of the above activities, net position for the year ended June 30, 2022 decreased by \$2,757 or 3.2% compared to prior year.

### ***Result of Operations, Fiscal Year 2021***

#### **Hetch Hetchy**

Hetch Hetchy's total revenues were \$412,566, a decrease of \$47,035 or 10.2% over prior year (see Table 2A). Charges for services decreased by \$30,013 or 7.1% from prior year's revenues mainly due to lower billings from CleanPowerSF and Hetchy Power. Total expenses increased by \$18,927 or 4.8% primarily due to increase in California Independent System Operator (CAISO) charges for CleanPowerSF market energy purchases (See Table 2A).

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### **Hetchy Water**

Hetchy Water's total revenues were \$48,210, an increase of \$7,464 or 18.3% from prior year's revenues (see Table 2B). Increase was due to \$12,182 from charges for services, offset by decreases of \$2,509 from other non-operating revenues, \$2,164 in interest and investment income, and \$45 from rents and concessions.

Charges for services were \$46,979, an increase of \$12,182 or 35.0% mainly due to increased water assessment fees from the Water Enterprise to fund upcountry water-related costs and higher consumption from Lawrence Livermore National Laboratory. Rents were \$111, a decrease of \$45 or 28.8% mainly from lower cottage rental revenue. Other non-operating revenues were \$1,352, a decrease of \$2,509 or 65.0% mainly due to decreases of \$1,510 in Federal and State grants revenue resulting from lower collections from State grants related to 2018 Moccasin Storm, \$995 from prior year Rim Fire recoveries, and \$4 in net gain from sale of fixed assets. Interest and investment loss was \$232 mainly due to unrealized loss attributed to decrease in market value in cash and investments with City Treasury and lower interest rates.

Total operating expenses, excluding other non-operating expenses, were \$50,517, an increase of \$5,644 or 12.6%. The increase was attributed to \$3,567 in personnel services resulting from cost of living adjustments, higher retirement contribution rates, and increased personnel and fringe benefit costs. Other increases include \$773 in contractual services mainly from increased engineering and management consulting services, \$733 in depreciation and amortization related to additional building, structure and equipment placed in service, \$664 in services provided by other departments mainly due to higher bureau support costs and legal service charges from City Attorney's Office, and \$162 in other operating expenses mainly due to higher capital spending. These increases were offset by decreases of \$190 in general and administrative expenses mainly due to lower judgements and claims expenses and \$65 decrease in materials and supplies mainly for water and sewage treatment supplies.

Other non-operating expenses were \$63, an increase of \$52 due to payments to community-based organization programs. A transfer in of \$16,000 was received from the Water Enterprise to fund upcountry projects.

As a result of the above activities, net position for the year ended June 30, 2021 increased by \$13,630 or 6.5% compared to prior year.

### **Hetchy Power**

Hetchy Power's total revenues were \$155,680, a decrease of \$15,943 or 9.3% from prior year's revenues (see Table 2C). Decreases included \$5,733 from other non-operating revenues, \$5,722 from interest and investment income, \$4,433 from charges for services, and \$55 from rents and concessions.

Charges for services were \$136,247, a decrease of \$4,433 or 3.2% was attributed to a decrease of \$8,362 in sales to City departments, wholesale, and Treasure Island customers due to COVID-19 related impacts and \$667 increase in allowance for doubtful accounts. Receivables aging over 120 days increased significantly due to the suspension of collection efforts and moratorium on utility shutoffs in response to the COVID-19 emergency proclamation issued by the Mayor. The decrease was offset by increases of \$2,537 in sales to retail customers mainly due to new affordable redevelopment housing accounts and \$2,059 in resale of capacity to CleanPowerSF due to excess capacity of electric system reliability compliance product. Rents were \$136, a decrease of \$55 or 28.8% mainly due to lower cottage rental revenue. Interest and investment income were \$24, a decrease of \$5,722 or 99.6% mainly due to decreases of \$4,691 in interest

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earned from lower interest rates and cash balance, unrealized loss, and \$1,031 from interest accrued for Treasure Island submarine power cable in prior year.

Other non-operating revenues were \$19,273, a decrease of \$5,733, or 22.9%, mainly due to decreases of \$5,739 from Low Carbon Fuel Standard (LCFS) credit sales revenue, attributed to less carbon fuel credit generated by San Francisco Municipal Transportation Agency, \$2,574 in license fee from Transbay Cable Project due to final payment received in prior year, \$1,139 in Cap and Trade revenue due to decrease of 23,000 or 16% allowance sold, and \$654 decrease in fees collected from DAS program. Other decreases include \$402 in State and Federal grants revenue resulting from lower collections from State grants related to 2018 Moccasin Storm and Federal grants related to Hazard Mitigation grant, \$70 in Federal interest subsidy due to lower debt outstanding, \$37 in damage claims revenue, and \$5 in net gain from sale of fixed assets. These decreases were offset by increases of \$2,921 in collection for Power System Impact Mitigation Project, \$797 in settlement revenue related to litigation, \$736 in commercial deposits from Alice Griffith Housing Project recognized as revenue, \$259 in overhead charges, and \$174 in miscellaneous revenue mainly from generation interconnection study and refunds from vendor.

Total operating expenses, excluding interest expenses, other non-operating expenses, and amortization of premium, discount, and issuance costs, decreased by \$2,489 or 1.7%, to \$145,638. The decrease was primarily due to \$6,138 in purchased electricity and transmission, distribution, and other power costs due to lower electricity sales, \$289 in services provided by other departments mainly due to lower bureau support costs, \$270 in material and supplies due to lower equipment maintenance, and \$96 decrease in depreciation and amortization for machinery and equipment. The decreases were offset by increases of \$1,704 in general and administrative expenses mainly due to higher litigation expenses, \$1,572 in other operating expenses mainly due to higher capital spending, \$984 in contractual services mainly from new in-city inventory warehouse rental at Pier 23 in San Francisco, and \$44 in personnel services resulting from cost of living adjustments, higher retirement contribution rates, higher pension obligations based on actuarial reports, and increased personnel and fringe benefit costs.

Interest expenses were \$1,970, a decrease of \$770 or 28.1% due to decrease in outstanding debt and lower interest rates for commercial paper. Amortization of premium and discount slightly decreased by \$9 or 3.9% to \$219.

Other non-operating expenses were \$902, a decrease of \$158 or 14.9% mainly due to decrease in payments for GoSolarSF Incentive Program. Transfer out of \$532 includes \$500 to General Fund for repayment of Educational Revenue Augmentation Funds and \$32 to the Office of the City's Administrator for the Surety Bond Program.

As a result of the above activities, net position for the year ended June 30, 2021 increased by \$6,857 or 1.5% compared to prior year.

### **CleanPowerSF**

CleanPowerSF's total revenues were \$208,676, a \$38,556 or 15.6% decrease over prior year (see Table 2D). Charges for services decreased by \$37,762 or 15.4% mainly due to a decrease of \$32,077 in electricity sales to retail and commercial customers resulting from consumption decrease of 92,503 MWh or 3%, a one-time customer assistance bill credit of \$2,817 related to COVID-19 utility bill relief, an increase of \$2,451 in allowance for doubtful accounts, and \$417 lower capacity sales to other entities. Receivables aging over 120 days increased significantly due to the suspension of collection efforts and moratorium on utility shutoffs in response to the COVID-19 emergency proclamation issued by the Mayor. Interest and investment income decreased by \$1,720 or 97.1% due to unrealized loss and lower interest rates on pooled

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cash and investments. Other non-operating revenue increased by \$926 due to liquidated damage compensation from vendor for the delay of Renewable Energy Project.

Total operating expenses, excluding interest expenses were \$212,716, an increase of \$16,690 or 8.5% from prior year. The increase was due to \$16,219 in purchased electricity and transmission, distribution and other power costs as a result of higher prices in the CAISO market and increase in resource adequacy capacity purchases related to new compliance requirements from the California Public Utilities Commission. Other increases include \$1,200 in services provided by other departments due to increased labor support from Hetchy Power and legal service charges from City Attorney's Office, and \$305 increase in other operating expenses mainly from the Neighborhood Steward Program and the new Local Renewable Energy Program. These increases were offset by decreases of \$529 in professional and contractual services mainly from lower management consulting services, \$279 in personnel services mainly due to lower pension obligations and OPEB based on actuarial reports, \$195 in general and administrative expenses mainly due to lower judgements and claims based on actuarial estimates, and \$31 in material and supplies due to reduced furnishings expenses. Interest expenses were \$18, a decrease of \$51 or 73.9% due to lower principal outstanding from Hetchy Power working capital loan.

As a result of the above activities, net position for the year ended June 30, 2021 decreased by \$4,058 or 4.5% compared to prior year.

## Capital Assets

The following tables summarize Hetch Hetchy's changes in capital assets.

**Table 3A - Capital Assets, Net of Accumulated Depreciation and Amortization**  
As of June 30, 2022, 2021, and 2020

|                                                    | 2022              | 2021           | 2020           | 2022-2021<br>Change | 2021-2020<br>Change |
|----------------------------------------------------|-------------------|----------------|----------------|---------------------|---------------------|
| <b>Hetch Hetchy</b>                                |                   |                |                |                     |                     |
| Facilities, improvements, machinery, and equipment | \$ 440,460        | 432,916        | 386,560        | 7,544               | 46,356              |
| Intangible assets                                  | 24,472            | 24,932         | 25,393         | (460)               | (461)               |
| Land and rights-of-way                             | 5,181             | 5,181          | 5,181          | —                   | —                   |
| Construction work in progress                      | 316,530           | 206,508        | 189,077        | 110,022             | 17,431              |
| Total                                              | <u>786,643</u>    | <u>669,537</u> | <u>606,211</u> | <u>117,106</u>      | <u>63,326</u>       |
| <b>Hetchy Water</b>                                |                   |                |                |                     |                     |
| Facilities, improvements, machinery, and equipment | 133,263           | 128,335        | 122,433        | 4,928               | 5,902               |
| Intangible assets                                  | 10,374            | 10,581         | 10,789         | (207)               | (208)               |
| Land and rights-of-way                             | 3,232             | 3,232          | 3,232          | —                   | —                   |
| Construction work in progress                      | 54,138            | 35,333         | 24,328         | 18,805              | 11,005              |
| Total                                              | <u>201,007</u>    | <u>177,481</u> | <u>160,782</u> | <u>23,526</u>       | <u>16,699</u>       |
| <b>Hetchy Power</b>                                |                   |                |                |                     |                     |
| Facilities, improvements, machinery, and equipment | 307,197           | 304,581        | 264,127        | 2,616               | 40,454              |
| Intangible assets                                  | 14,098            | 14,351         | 14,604         | (253)               | (253)               |
| Land and rights-of-way                             | 1,949             | 1,949          | 1,949          | —                   | —                   |
| Construction work in progress                      | 262,392           | 171,175        | 164,749        | 91,217              | 6,426               |
| Total                                              | <u>\$ 585,636</u> | <u>492,056</u> | <u>445,429</u> | <u>93,580</u>       | <u>46,627</u>       |

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## Capital Assets, Fiscal Year 2022

### Hetch Hetchy

Hetch Hetchy has capital assets of \$786,643, net of accumulated depreciation and amortization, invested in both water and power utility capital assets as of June 30, 2022 (see Table 3A). This amount represents an increase of \$117,106 or 17.5%, resulting from increases of \$110,022 in construction work in progress and \$7,544 in facilities, improvements, machinery and equipment, offset by a decrease of \$460 in amortization of intangible assets. The investment in capital assets includes land, buildings, improvements, hydropower facilities, dams, transmission lines, machinery, and equipment.

Major additions to construction work in progress, depreciable facilities, improvements, intangible assets, machinery, and equipment placed in service, including transfers of completed projects from construction work in progress, during the year ended June 30, 2022 include the following:

**Table 3B - Hetch Hetchy**  
**Major Additions to Construction Work in Progress and**  
**Facilities, Improvements, Intangible Assets, Machinery, and Equipment Placed in Service**  
**Year ended June 30, 2022**

|                                                                                            | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>2022 Total</b> |
|--------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------|
| Bay Corridor Project                                                                       | \$ —                    | 46,608                  | 46,608            |
| Mountain Tunnel Improvement Project                                                        | 16,638                  | 20,335                  | 36,973            |
| Moccasin Powerhouse Rewind                                                                 | —                       | 12,368                  | 12,368            |
| O'Shaughnessy Dam Access & Drainage Improvements and<br>Outlet Works                       | 1,733                   | 2,118                   | 3,851             |
| San Joaquin Pipeline Valve & Safe Entry Improvement                                        | 2,952                   | —                       | 2,952             |
| Repair and Replacement Life Extension Program                                              | 2,776                   | —                       | 2,776             |
| Intervening Facilities                                                                     | —                       | 2,758                   | 2,758             |
| Pier 70                                                                                    | —                       | 2,739                   | 2,739             |
| Van Ness - Bus Rapid Transit                                                               | —                       | 2,423                   | 2,423             |
| Transmission Line Clearance Mitigation                                                     | —                       | 1,711                   | 1,711             |
| Other project additions individually below \$1,500                                         | 5,555                   | 19,799                  | 25,354            |
| Additions to Construction Work in Progress                                                 | <u>\$ 29,654</u>        | <u>110,859</u>          | <u>140,513</u>    |
| San Joaquin Pipeline Tesla Valves and Installation                                         | \$ 4,410                | —                       | 4,410             |
| O'Shaughnessy Dam Access & Drainage Improvements - Stairs<br>and Fall Protection           | 1,931                   | 2,360                   | 4,291             |
| Pier 70                                                                                    | —                       | 1,720                   | 1,720             |
| Transmission Line Clearance Mitigation                                                     | —                       | 1,508                   | 1,508             |
| Other project additions individually below \$1,500                                         | 4,672                   | 14,386                  | 19,058            |
| Facilities, Improvements, Intangible Assets, Machinery,<br>and Equipment Placed in Service | <u>\$ 11,013</u>        | <u>19,974</u>           | <u>30,987</u>     |

### Hetchy Water

Hetchy Water has capital assets of \$201,007, net of accumulated depreciation and amortization, invested in a broad range of utility capital assets as of June 30, 2022 (see Table 3A). This amount represents an increase of \$23,526 or 13.3%, primarily due to increases of \$18,805 in construction work in progress and \$4,928 in facilities, improvements, machinery, and equipment, offset by a decrease of \$207 in amortization of intangible assets.

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For the year ended June 30, 2022, Hetchy Water's major additions to construction work in progress totaled \$29,654. Major depreciable facilities, improvements, intangible assets, machinery, and equipment placed in service totaled \$11,013 (see Table 3B).

### **Hetchy Power**

Hetchy Power has capital assets of \$585,636, net of accumulated depreciation and amortization, invested in utility capital assets as of June 30, 2022 (see Table 3A). This amount represents an increase of \$93,580 or 19.0%, primarily due to increases of \$91,217 in construction work in progress and \$2,616 in facilities, improvements, machinery, and equipment, offset by a decrease of \$253 in amortization of intangible assets.

For the year ended June 30, 2022, Hetchy Power's major additions to construction work in progress totaled \$110,859. Major depreciable facilities, improvements, intangible assets, machinery, and equipment placed in service totaled \$19,974 (see Table 3B).

### **CleanPowerSF**

CleanPowerSF had no capital assets as of June 30, 2022 and 2021.

See Note 4 for additional information about capital assets.

### ***Capital Assets, Fiscal Year 2021***

#### **Hetch Hetchy**

Hetch Hetchy has capital assets of \$669,537, net of accumulated depreciation and amortization, invested in both water and power utility capital assets as of June 30, 2021 (see Table 3A). This amount represents an increase of \$63,326 or 10.4%, resulting from increases of \$46,356 in facilities, improvements, machinery and equipment and \$17,431 in construction work in progress, offset by a decrease of \$461 in amortization of intangible assets. The investment in capital assets includes land, buildings, improvements, hydropower facilities, dams, transmission lines, machinery, and equipment.



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Major additions to construction work in progress, depreciable facilities, improvements, intangible assets, machinery, and equipment placed in service, including transfers of completed projects from construction work in progress, during the year ended June 30, 2021 include the following:

**Table 3C - Hetch Hetchy**  
**Major Additions to Construction Work in Progress and**  
**Facilities, Improvements, Intangible Assets, Machinery, and Equipment Placed in Service**  
**Year ended June 30, 2021**

|                                                                                         | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>2021 Total</b> |
|-----------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------|
| Bay Corridor Project                                                                    | \$ —                    | 31,556                  | 31,556            |
| Mountain Tunnel Improvement Project                                                     | 7,744                   | 9,465                   | 17,209            |
| Transmission Line Clearance Mitigation & Upgrade                                        | —                       | 6,176                   | 6,176             |
| Repair & Replacement Life Extension Program                                             | 5,188                   | —                       | 5,188             |
| Moccasin Penstock Rehabilitation and Powerhouse Rewind                                  | —                       | 4,374                   | 4,374             |
| Van Ness - Bus Rapid Transit                                                            | —                       | 2,742                   | 2,742             |
| Moccasin Reservoir Security Fence                                                       | 2,723                   | —                       | 2,723             |
| San Joaquin Pipeline Valve & Safe Entry Improvement                                     | 2,115                   | —                       | 2,115             |
| Treasure Island Capital Improvements                                                    | —                       | 2,025                   | 2,025             |
| Other project additions individually below \$2,000                                      | 4,816                   | 13,721                  | 18,537            |
| Additions to Construction Work in Progress                                              | <u>\$ 22,586</u>        | <u>70,059</u>           | <u>92,645</u>     |
| Holm Powerhouse Rehabilitation & Kirkwood Powerhouse Oil Containment Upgrades           | \$ —                    | 21,920                  | 21,920            |
| Electrical Underground Duct Bank 23rd & Illinois South Street                           | —                       | 18,133                  | 18,133            |
| Moccasin Reservoir Security Fence                                                       | 3,549                   | —                       | 3,549             |
| Switch Yard Asset                                                                       | —                       | 3,533                   | 3,533             |
| San Joaquin Pipeline Rehabilitation                                                     | 3,243                   | —                       | 3,243             |
| San Francisco Academy Solar Carport                                                     | —                       | 2,657                   | 2,657             |
| Other project additions individually below \$2,000                                      | 4,911                   | 9,585                   | 14,496            |
| Facilities, Improvements, Intangible Assets, Machinery, and Equipment Placed in Service | <u>\$ 11,703</u>        | <u>55,828</u>           | <u>67,531</u>     |

## Hetchy Water

Hetchy Water has capital assets of \$177,481, net of accumulated depreciation and amortization, invested in a broad range of utility capital assets as of June 30, 2021 (see Table 3A). This amount represents an increase of \$16,699 or 10.4%, primarily due to increases of \$11,005 in construction work in progress and \$5,902 in facilities, improvements, machinery, and equipment, offset by a decrease of \$208 in amortization of intangible assets.

For the year ended June 30, 2021, Hetchy Water's major additions to construction work in progress totaled \$22,586. Major depreciable facilities, improvements, intangible assets, machinery, and equipment placed in service totaled \$11,703 (see Table 3C).

## Hetchy Power

Hetchy Power has capital assets of \$492,056, net of accumulated depreciation and amortization, invested in utility capital assets as of June 30, 2021 (see Table 3A). This amount represents an increase of \$46,627 or 10.5%, primarily due to increases of \$40,454 in facilities, improvements, machinery, and equipment and \$6,426 in construction work in progress, offset by a decrease of \$253 in amortization of intangible assets.

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For the year ended June 30, 2021, Hetchy Power's major additions to construction work in progress totaled \$70,059. Major depreciable facilities, improvements, intangible assets, machinery, and equipment placed in service totaled \$55,828 (see Table 3C).

### **CleanPowerSF**

CleanPowerSF had no capital assets as of June 30, 2021 and 2020.

See Note 4 for additional information about capital assets.

### **Debt Administration**

#### **Hetch Hetchy**

As of June 30, 2022, Hetch Hetchy has outstanding Certificates of Participation, Clean Renewable Energy Bonds (CREBs), Qualified Energy Conservation Bonds (QECBs), New Clean Renewable Energy Bonds (NCREBs), 2015 Series AB revenue bonds, 2021 Series AB revenue bonds, and commercial paper. The aforementioned debts are obligations of the Power Enterprise. See Hetchy Power section below for more details.

#### **Hetchy Water**

Hetchy Water did not have debt outstanding as of June 30, 2022 and 2021. Debt, including bond issuances, associated with the funding of water-related, upcountry infrastructure capital improvements is issued through the Water Enterprise, and is reflected in the Water Enterprise's financial statements.

#### **Hetchy Power**

As of June 30, 2022 and 2021, Hetchy Power had outstanding debt of \$247,525 and \$174,414, respectively, as shown in Table 4. More detailed information about the Hetchy Power's debt activity is presented in Notes 6, 7 and 8 to the financial statements.

### **CleanPowerSF**

CleanPowerSF did not have any debt outstanding as of June 30, 2022 and 2021.

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**Table 4 - Hetchy Power**  
**Outstanding Debt, Net of Unamortized Costs**  
**As of June 30, 2022, 2021, and 2020**

|                                                    | 2022              | 2021           | 2020           | 2022-2021<br>Change | 2021-2020<br>Change |
|----------------------------------------------------|-------------------|----------------|----------------|---------------------|---------------------|
| Clean Renewable Energy Bonds 2008                  | \$ 415            | 823            | 1,231          | (408)               | (408)               |
| Certificates of Participation 2009 Series C        | 427               | 838            | 1,235          | (411)               | (397)               |
| Certificates of Participation 2009 Series D (BABs) | 12,593            | 12,593         | 12,593         | —                   | —                   |
| Qualified Energy Conservation Bonds 2011           | 3,138             | 3,687          | 4,229          | (549)               | (542)               |
| New Clean Renewable Energy Bonds 2012              | —                 | —              | 130            | —                   | (130)               |
| New Clean Renewable Energy Bonds 2015              | 1,637             | 1,779          | 3,190          | (142)               | (1,411)             |
| 2015 Series A Revenue Bonds                        | 35,144            | 35,297         | 35,444         | (153)               | (147)               |
| 2015 Series B Revenue Bonds                        | 3,849             | 4,726          | 5,584          | (877)               | (858)               |
| 2021 Series A Revenue Bonds                        | 90,213            | —              | —              | 90,213              | —                   |
| 2021 Series B Revenue Bonds                        | 60,090            | —              | —              | 60,090              | —                   |
| Commercial Paper                                   | 40,019            | 114,671        | 63,535         | (74,652)            | 51,136              |
| Total                                              | <u>\$ 247,525</u> | <u>174,414</u> | <u>127,171</u> | <u>73,111</u>       | <u>47,243</u>       |

The increase of \$73,111 was mainly due to \$124,000 in 2021 Series AB revenue bond issuances, \$63,058 in commercial paper issuance for Hetchy Power facilities, and \$27,022 in bond premium for 2021 Series AB revenue bonds, offset by \$140,043 in commercial paper, bonds, and certificates of participation principal repayments, and \$926 in amortization of premium and discount.

**Credit Ratings and Bond Insurance** – The Power Enterprise's Power Revenue Bonds have been rated "AA-" by Fitch Inc and "AA" by Standard and Poor's (S&P) as of June 30, 2022 and 2021, respectively.

In December 2020, Moody's Investors Service, ("Moody's") assigned a first-time A2 Issuer Rating to CleanPowerSF, with a stable outlook. Hetch Hetchy Water and Power contains the Power Enterprise as a separate enterprise fund, with CleanPowerSF a component unit of the Power Enterprise. CleanPowerSF is tracked and audited as a standalone fund, with financial statements, including revenues and expenses, separate and discrete from the Power Enterprise. As such, CleanPowerSF is deemed to be a separate credit from the Power Enterprise, with its own credit rating.

**Debt Service Coverage** – Pursuant to the Indenture, the Power Enterprise is required to collect sufficient net revenues each fiscal year, together with any Available Funds (except Bond Reserve Funds) which include unappropriated fund balances and reserves, and cash and book value of investments held by the Treasurer for the Hetchy Power, that the SFPUC reasonably expects would be available, to pay principal and interest becoming due and payable on all outstanding bonds as provided in the Indenture, less any refundable credits, at least equal to 1.25 times annual debt service for said fiscal year. The Series 2015 AB power revenue bonds represent the first series of senior lien revenue bonds of Hetchy Power. Pursuant to Power's Master Trust Indenture, senior lien debt service coverage excludes debt service on subordinate obligations, such as Hetchy Power's existing CREBS, NCREBs, and QECBs. During fiscal year 2022, the Power Enterprise's net revenues, together with fund balances available to pay debt service and not budgeted to be expended, were sufficient to meet the rate covenant requirements under the Power Enterprise's Indenture (see Note 8).

**Debt Authorization** – Pursuant to Charter Section 9.107(6), the Power Enterprise can incur indebtedness upon three-fourths vote of the Board of Supervisors, for the purpose of the reconstruction or replacement of existing water facilities and electric power facilities, or combinations thereof, under the jurisdiction of the Public Utilities Commission. Pursuant to Charter Section 9.107(8), the Power Enterprise can issue revenue bonds, without voter approval, upon an affirmative vote of the Board of Supervisors, for the purpose of the acquisition, construction, installation, equipping, improvement, or rehabilitation of equipment or facilities for

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renewable energy and energy conservation. Pursuant to Proposition A, approved by the San Francisco voters on June 5, 2018, City Charter Section 8B.124 is amended to authorize the Power Enterprise to enter into indebtedness, including revenue bonds, notes, commercial paper or other forms of indebtedness, when authorized by ordinance approved by a two-thirds vote of the Board of Supervisors to reconstruct, replace, expand, repair, improve or construct new power facilities under the jurisdiction of SFPUC or for any other purpose of the Power Enterprise, and in compliance with City Charter Section 8B.124. Proposition A expressly prohibits the SFPUC from issuing bonds to finance the construction of power plants that generate electricity using fossil fuels or nuclear energy. As of June 30, 2022 and 2021, \$163,555 and \$39,555 of Hetchy Power revenue bonds were issued against existing authorization of \$555,043 and \$535,699, respectively.

**Cost of Debt Capital** – The Power Enterprise's outstanding long-term senior lien debt consists of the 2015 Series AB and 2021 Series AB Power Revenue Bonds issued in May 2015 and December 2021, respectively, which are issued under the Master Indenture and are senior in lien to all the other Enterprise's outstanding debt obligations. Coupon interest rates range from 3.0% to 5.0%. The Power Enterprise has previously issued and incurred debt service on Tax Credit Bonds and certificates of participation, which constitute subordinate obligations. Interest rates on the Tax Credit Bonds, which include QECBs and NCREBs, ranging from 1.2% to 1.5% (net of the federal tax subsidy). Certificates of participation carried interest rates ranging from 2.0% to 6.5%. The Power Enterprise's short-term debt issued under its commercial paper program has interest rates ranging from 0.1% to 1.1% and 0.1% to 0.2% during fiscal years 2022 and 2021, respectively.

### Rates and Charges

#### Hetchy Water

Hetchy Water charges for services relates to the storage and delivery of water. Assessment fees from the Water Enterprise, which cover the water-related upcountry costs, were \$45,815 and \$44,149 for the years ended June 30, 2022 and 2021, respectively. In fiscal year 2023, the assessment fees will be \$49,636, an increase of \$3,821 or 8.3% as reflected in the fiscal year 2023 adopted budget.

#### Hetchy Power

##### *Municipal Rates*

Hetchy Power charges for services relates to power generation and electricity delivery to contractual and municipal customers. For municipal power services, customers are typically charged a General Use rate or Enterprise rate. Enterprise rates are charged based on projected PG&E equivalent rates by customer class. General fund department customers are mostly charged a General Use rate, a rate that is currently below cost of service. These General Use rates, however, are moving closer towards cost of service and increasing by \$0.01 per kWh on an annual basis beginning July 1, 2020. The General Use rates have been adopted every two years.

On May 10, 2020, the Commission adopted two years of General Use rates effective July 1, 2020 through June 30, 2022. The adopted General Use rate for fiscal years 2022 and 2021 are \$0.09877/kWh and \$0.08877/kWh, respectively. The Power Enterprise has developed rates under the cost of service analysis model and completed the 2022 Power Rates Study in spring of 2022, in which General Use rates have been modernized to standard customer classes and incrementally increased to cost of service over the next few years. New rates effective fiscal year 2023 have been adopted in May 2022. The SFPUC Rates Schedules and Fees is available at <https://sfpuc.org/accounts-services/water-power-and-sewer-rates>.

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### ***Retail Rates***

The Commission approved a new schedule of retail electric rates, fees, and charges for residential, commercial, and industrial customers where Hetch Hetchy has been designated as the power provider for retail customers to be applied to meter readings on or after July 1, 2016. Total bundled service charges for residential service rates and low-income residential service rates are calculated using the total rates, monthly, based on monthly meter reading, plus any applicable taxes.

To date, Hetchy Power has prepared service standards, developed system plans and specifications, acquired materials and equipment, and initiated construction of primary distribution facilities.

Pursuant to City and County of San Francisco Charter Section 8B.125, an independent rate study is performed at least once every five years. The rate study is undertaken to examine future revenue requirements and cost-of-service of the Power Enterprise. In fall of 2020, SFPUC engaged a consultant to perform a cost-of-service study. The informed rate setting from this study resulted in recommendation and approval by the Commission in the spring of 2022 for rates to be effective July 1, 2023. The SFPUC Rates Schedules and Fees is available at <https://sfpuc.org/accounts-services/water-power-and-sewer-rates>.

### **CleanPowerSF**

CleanPowerSF began offering services in May 2016, giving residential and commercial electricity consumers in San Francisco a choice of having their electricity supplied from clean renewable sources, such as solar and wind, at competitive rates. CleanPowerSF offers two products: a "Green" product comprised of at least 50% renewable energy and a "SuperGreen" product comprised of 100% renewable energy. Most customers take service under the "Green" product rates and remaining customers have opted to upgrade to "SuperGreen" product rates. On May 25, 2021, the Commission approved a CleanPowerSF rate adjustment formula. Through Resolution 21-0085, CleanPowerSF rates formulaically adjusted, when PG&E rates changed to the lesser of no more than 5% higher than PG&E generation rates or rates that recover program costs. On September 28, 2021, the Commission approved a subsequent CleanPowerSF rate adjustment formula. Through Resolution 21-0152, CleanPowerSF rates formulaically adjusted when PG&E rates changed to the lesser of no more than 15% higher than PG&E generation rates or rates that recover program costs from November 1, 2021 to June 30, 2022.

CleanPowerSF revenues are adequate to support its own operations. CleanPowerSF is subject to Section 8B.125 of the City Charter, which requires an independent rate study to be performed at least once every five years, and the Commission sets rates and charges for the program. CleanPowerSF rates have been included in the 2022 Power Rates Study, which is completed in the spring of 2022 for rates to be effective July 1, 2023. The CleanPowerSF Rates Schedules are available at <http://cleanpowersf.org/residential> for residential customers and <http://cleanpowersf.org/commercial> for commercial customers.

### **Request for Information**

This report is designed to provide our citizens, customers, investors, and creditors with an overview of Hetch Hetchy's finances and to demonstrate Hetch Hetchy's respective accountability for the money it receives. Questions regarding any of the information provided in this report or requests for additional information should be addressed to San Francisco Public Utilities Commission, Chief Financial Officer, 525 Golden Gate Avenue, 13th Floor, San Francisco, CA 94102.

This report is available at <https://sfpuc.org/about-us/reports/audited-financial-statements-reports>.

**HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**  
**Statements of Net Position**  
June 30, 2022 and 2021  
(In thousands)

|                                                                                                                                                                                                                         | Hetchy<br>Water | Hetchy<br>Power | CleanPowerSF | 2022<br>Total | Hetchy<br>Water | Hetchy<br>Power | CleanPowerSF | Restated<br>2021<br>Total* |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|--------------|---------------|-----------------|-----------------|--------------|----------------------------|
| <b>Assets</b>                                                                                                                                                                                                           |                 |                 |              |               |                 |                 |              |                            |
| <b>Current assets:</b>                                                                                                                                                                                                  |                 |                 |              |               |                 |                 |              |                            |
| Cash and investments with City Treasury                                                                                                                                                                                 | \$ 94,190       | 189,641         | 56,234       | 340,065       | 89,373          | 190,719         | 90,838       | 370,930                    |
| Cash and investments outside City Treasury                                                                                                                                                                              | 1               | 16              | —            | 17            | 1               | 611             | —            | 612                        |
| <b>Receivables:</b>                                                                                                                                                                                                     |                 |                 |              |               |                 |                 |              |                            |
| Charges for services (net of allowance for doubtful accounts from Hetchy Power of \$1,297 and CleanPowerSF of \$6,330 as of June 30, 2022; and Hetchy Power of \$1,258 and CleanPowerSF of \$5,485 as of June 30, 2021) | 475             | 10,189          | 48,703       | 59,367        | 442             | 19,024          | 28,265       | 47,731                     |
| Due from other City departments, current portion                                                                                                                                                                        | —               | 867             | —            | 867           | —               | 7,413           | —            | 7,413                      |
| Due from other governments                                                                                                                                                                                              | 512             | 298             | —            | 810           | 579             | 267             | —            | 846                        |
| Interest                                                                                                                                                                                                                | 40              | 201             | 61           | 302           | 21              | 125             | 55           | 201                        |
| Restricted interest and other receivables                                                                                                                                                                               | —               | 4,303           | —            | 4,303         | —               | 11,800          | —            | 11,800                     |
| Total current receivables                                                                                                                                                                                               | 1,027           | 15,858          | 48,764       | 65,649        | 1,042           | 38,629          | 28,320       | 67,991                     |
| Prepaid charges, advances, and other receivables, current portion                                                                                                                                                       | 216             | 1,911           | 10,550       | 12,677        | 402             | 2,666           | 2,184        | 5,252                      |
| Inventory                                                                                                                                                                                                               | 199             | 1,678           | —            | 1,877         | 191             | 1,820           | —            | 2,011                      |
| Restricted cash and investments outside City Treasury, current portion                                                                                                                                                  | —               | 5,228           | —            | 5,228         | —               | 153             | —            | 153                        |
| Total current assets                                                                                                                                                                                                    | 95,633          | 214,332         | 115,548      | 425,513       | 91,009          | 234,598         | 121,342      | 446,949                    |
| <b>Non-current assets:</b>                                                                                                                                                                                              |                 |                 |              |               |                 |                 |              |                            |
| Net pension asset                                                                                                                                                                                                       | 13,912          | 17,004          | 1,833        | 32,749        | —               | —               | —            | —                          |
| Restricted cash and investments with City Treasury                                                                                                                                                                      | —               | —               | —            | —             | 6,990           | 5,241           | —            | 12,231                     |
| Restricted cash and investments outside City Treasury, less current portion                                                                                                                                             | —               | 8,824           | —            | 8,824         | —               | 3,690           | —            | 3,690                      |
| Capital assets, not being depreciated and amortized                                                                                                                                                                     | 57,376          | 265,772         | —            | 323,148       | 38,571          | 174,555         | —            | 213,126                    |
| Capital assets, net of accumulated depreciation and amortization                                                                                                                                                        | 143,631         | 319,864         | —            | 463,495       | 138,910         | 317,501         | —            | 456,411                    |
| Lease right-to-use assets, net of accumulated amortization                                                                                                                                                              | 61              | 73              | 230          | 364           | 74              | 90              | 575          | 739                        |
| Prepaid charges, advances, and other receivables, less current portion                                                                                                                                                  | 146             | 9,390           | 12,236       | 21,772        | 152             | 753             | —            | 905                        |
| Due from other City departments, less current portion                                                                                                                                                                   | —               | 10,937          | —            | 10,937        | —               | 4,993           | —            | 4,993                      |
| Total non-current assets                                                                                                                                                                                                | 215,126         | 631,864         | 14,299       | 861,289       | 184,697         | 506,823         | 575          | 692,095                    |
| Total assets                                                                                                                                                                                                            | 310,759         | 846,196         | 129,847      | 1,286,802     | 275,706         | 741,421         | 121,917      | 1,139,044                  |
| <b>Deferred outflows of resources:</b>                                                                                                                                                                                  |                 |                 |              |               |                 |                 |              |                            |
| Pensions                                                                                                                                                                                                                | 6,696           | 8,183           | 852          | 15,731        | 7,799           | 9,531           | 803          | 18,133                     |
| Other post-employment benefits                                                                                                                                                                                          | 3,272           | 3,999           | 798          | 8,069         | 3,725           | 4,552           | 442          | 8,719                      |
| Total deferred outflows of resources                                                                                                                                                                                    | 9,968           | 12,182          | 1,650        | 23,800        | 11,524          | 14,083          | 1,245        | 26,852                     |
| <b>Liabilities</b>                                                                                                                                                                                                      |                 |                 |              |               |                 |                 |              |                            |
| <b>Current liabilities:</b>                                                                                                                                                                                             |                 |                 |              |               |                 |                 |              |                            |
| Accounts payable                                                                                                                                                                                                        | 8,454           | 16,668          | 23,526       | 48,648        | 4,262           | 22,909          | 15,859       | 43,030                     |
| Accrued payroll                                                                                                                                                                                                         | 1,098           | 2,684           | 373          | 4,155         | 1,042           | 2,596           | 291          | 3,929                      |
| Accrued vacation and sick leave, current portion                                                                                                                                                                        | 1,034           | 1,747           | 279          | 3,060         | 1,059           | 1,777           | 205          | 3,041                      |
| Accrued workers' compensation, current portion                                                                                                                                                                          | 215             | 400             | —            | 615           | 197             | 378             | —            | 575                        |
| Damage claims liability, current portion                                                                                                                                                                                | 228             | 358             | 15           | 601           | 218             | 409             | 6            | 633                        |
| Due to other City departments, current portion                                                                                                                                                                          | —               | 380             | —            | 380           | —               | 369             | —            | 369                        |
| Lease liability, current portion                                                                                                                                                                                        | 3               | 3               | 232          | 238           | 16              | 19              | 345          | 380                        |
| Unearned revenues, refunds, and other, current portion                                                                                                                                                                  | 24              | 5,923           | 4,196        | 10,143        | 22              | 5,141           | 1,028        | 6,191                      |
| Bond, loan, and lease interest payable                                                                                                                                                                                  | —               | 1,327           | —            | 1,327         | —               | 459             | 1            | 460                        |
| Bonds, current portion                                                                                                                                                                                                  | —               | 1,966           | —            | 1,966         | —               | 1,928           | —            | 1,928                      |
| Certificates of participation, current portion                                                                                                                                                                          | —               | 427             | —            | 427           | —               | 405             | —            | 405                        |
| Commercial paper                                                                                                                                                                                                        | —               | 40,019          | —            | 40,019        | —               | 114,671         | —            | 114,671                    |
| Current liabilities payable from restricted assets                                                                                                                                                                      | 6,324           | 19,059          | —            | 25,383        | 9,057           | 15,393          | —            | 24,450                     |
| Total current liabilities                                                                                                                                                                                               | 17,380          | 90,961          | 28,621       | 136,962       | 15,873          | 166,454         | 17,735       | 200,062                    |
| <b>Long-term liabilities:</b>                                                                                                                                                                                           |                 |                 |              |               |                 |                 |              |                            |
| Other post-employment benefits obligations                                                                                                                                                                              | 14,240          | 17,405          | 2,264        | 33,909        | 14,444          | 17,653          | 2,909        | 35,006                     |
| Net pension liability                                                                                                                                                                                                   | —               | —               | —            | —             | 26,645          | 32,566          | 3,008        | 62,219                     |
| Accrued vacation and sick leave, less current portion                                                                                                                                                                   | 1,135           | 1,850           | 267          | 3,252         | 1,126           | 1,840           | 195          | 3,161                      |
| Accrued workers' compensation, less current portion                                                                                                                                                                     | 1,013           | 1,850           | —            | 2,863         | 923             | 1,740           | —            | 2,663                      |
| Damage claims liability, less current portion                                                                                                                                                                           | 399             | 665             | 17           | 1,081         | 307             | 699             | —            | 1,006                      |
| Bonds, less current portion                                                                                                                                                                                             | —               | 192,520         | —            | 192,520       | —               | 44,384          | —            | 44,384                     |
| Lease liability, less current portion                                                                                                                                                                                   | 59              | 72              | —            | 131           | 62              | 75              | 232          | 369                        |
| Unearned revenues, refunds, and other, less current portion                                                                                                                                                             | 110             | 804             | 9,000        | 9,914         | 116             | 852             | 9,000        | 9,968                      |
| Certificates of participation, less current portion                                                                                                                                                                     | —               | 12,593          | —            | 12,593        | —               | 13,026          | —            | 13,026                     |
| Total long-term liabilities                                                                                                                                                                                             | 16,956          | 227,759         | 11,548       | 256,263       | 43,623          | 112,835         | 15,344       | 171,802                    |
| Total liabilities                                                                                                                                                                                                       | 34,336          | 318,720         | 40,169       | 393,225       | 59,496          | 279,289         | 33,079       | 371,864                    |
| <b>Deferred inflows of resources:</b>                                                                                                                                                                                   |                 |                 |              |               |                 |                 |              |                            |
| Related to pensions                                                                                                                                                                                                     | 34,477          | 42,138          | 5,414        | 82,029        | 988             | 1,207           | 1,093        | 3,288                      |
| Other post-employment benefits                                                                                                                                                                                          | 2,734           | 3,342           | 1,594        | 7,670         | 2,085           | 2,548           | 1,913        | 6,546                      |
| Total deferred inflows of resources                                                                                                                                                                                     | 37,211          | 45,480          | 7,008        | 89,699        | 3,073           | 3,755           | 3,006        | 9,834                      |
| <b>Net position:</b>                                                                                                                                                                                                    |                 |                 |              |               |                 |                 |              |                            |
| Net investment in capital assets                                                                                                                                                                                        | 201,007         | 352,162         | —            | 553,169       | 177,481         | 323,066         | —            | 500,547                    |
| Restricted for debt service                                                                                                                                                                                             | —               | 140             | —            | 140           | —               | 99              | —            | 99                         |
| Unrestricted                                                                                                                                                                                                            | 48,173          | 141,876         | 84,320       | 274,369       | 47,180          | 149,295         | 87,077       | 283,552                    |
| Total net position                                                                                                                                                                                                      | \$ 249,180      | 494,178         | 84,320       | 827,678       | 224,661         | 472,460         | 87,077       | 784,198                    |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

See accompanying notes to financial statements.

**HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**  
**Statements of Revenues, Expenses, and Changes in Net Position**  
Years ended June 30, 2022 and 2021  
(In thousands)

|                                                       | Hetchy<br>Water | Hetchy<br>Power | CleanPowerSF | 2022<br>Total | Hetchy<br>Water | Hetchy<br>Power | CleanPowerSF | Restated<br>2021<br>Total* |
|-------------------------------------------------------|-----------------|-----------------|--------------|---------------|-----------------|-----------------|--------------|----------------------------|
| Operating revenues:                                   |                 |                 |              |               |                 |                 |              |                            |
| Charges for services                                  | \$ 49,200       | 173,105         | 257,893      | 480,198       | 46,979          | 136,247         | 207,698      | 390,924                    |
| Rents and concessions                                 | 112             | 137             | —            | 249           | 111             | 136             | —            | 247                        |
| Total operating revenues                              | 49,312          | 173,242         | 257,893      | 480,447       | 47,090          | 136,383         | 207,698      | 391,171                    |
| Operating expenses:                                   |                 |                 |              |               |                 |                 |              |                            |
| Personnel services                                    | 15,636          | 34,646          | 4,167        | 54,449        | 19,871          | 40,756          | 7,641        | 68,268                     |
| Contractual services                                  | 2,854           | 9,604           | 6,821        | 19,279        | 2,398           | 8,705           | 6,678        | 17,781                     |
| Transmission/distribution and other power costs       | —               | 51,521          | 192          | 51,713        | —               | 36,711          | 1,012        | 37,723                     |
| Purchased electricity                                 | —               | 6,731           | 239,546      | 246,277       | —               | 5,982           | 189,977      | 195,959                    |
| Materials and supplies                                | 1,362           | 2,270           | 33           | 3,665         | 1,272           | 1,990           | 26           | 3,288                      |
| Depreciation and amortization                         | 6,305           | 17,628          | 345          | 24,278        | 6,028           | 15,650          | 345          | 22,023                     |
| Services provided by other departments                | 3,129           | 6,253           | 3,621        | 13,003        | 2,517           | 6,137           | 3,928        | 12,582                     |
| General and administrative and other                  | 23,017          | 27,694          | 7,393        | 58,104        | 18,433          | 29,709          | 3,104        | 51,246                     |
| Total operating expenses                              | 52,303          | 156,347         | 262,118      | 470,768       | 50,519          | 145,640         | 212,711      | 408,870                    |
| Operating income (loss)                               | (2,991)         | 16,895          | (4,225)      | 9,679         | (3,429)         | (9,257)         | (5,013)      | (17,699)                   |
| Non-operating revenues (expenses):                    |                 |                 |              |               |                 |                 |              |                            |
| Federal and state grants                              | 450             | 4,924           | 2,424        | 7,798         | 1,349           | 1,483           | —            | 2,832                      |
| Interest and investment (loss) income                 | (2,932)         | (4,001)         | (1,286)      | (8,219)       | (232)           | 24              | 51           | (157)                      |
| Interest expenses                                     | (1)             | (5,624)         | (5)          | (5,630)       | (2)             | (1,972)         | (26)         | (2,000)                    |
| Amortization of premium, discount, and issuance costs | —               | (192)           | —            | (192)         | —               | 219             | —            | 219                        |
| Net gain from sale of assets                          | 7               | 9               | —            | 16            | —               | —               | —            | —                          |
| Other non-operating revenues                          | 22              | 10,830          | 335          | 11,187        | 3               | 17,790          | 927          | 18,720                     |
| Other non-operating expenses                          | (37)            | (591)           | —            | (628)         | (63)            | (902)           | —            | (965)                      |
| Net non-operating revenues (loss)                     | (2,491)         | 5,355           | 1,468        | 4,332         | 1,055           | 16,642          | 952          | 18,649                     |
| Change in net position before transfers               | (5,482)         | 22,250          | (2,757)      | 14,011        | (2,374)         | 7,385           | (4,061)      | 950                        |
| Transfers from the City and County of San Francisco   | 30,001          | —               | —            | 30,001        | 16,000          | —               | —            | 16,000                     |
| Transfers to the City and County of San Francisco     | —               | (532)           | —            | (532)         | —               | (532)           | —            | (532)                      |
| Net transfers                                         | 30,001          | (532)           | —            | 29,469        | 16,000          | (532)           | —            | 15,468                     |
| Change in net position                                | 24,519          | 21,718          | (2,757)      | 43,480        | 13,626          | 6,853           | (4,061)      | 16,418                     |
| Net position at beginning of year                     | 224,661         | 472,460         | 87,077       | 784,198       | 211,035         | 465,607         | 91,138       | 767,780                    |
| Net position at end of year                           | \$ 249,180      | 494,178         | 84,320       | 827,678       | 224,661         | 472,460         | 87,077       | 784,198                    |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

See accompanying notes to financial statements.

**HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**  
**Statements of Cash Flows**  
Years ended June 30, 2022 and 2021  
(In thousands)

|                                                                                           | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>CleanPowerSF</b> | <b>2022<br/>Total</b> | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>CleanPowerSF</b> | <b>Restated<br/>2021<br/>Total*</b> |
|-------------------------------------------------------------------------------------------|-------------------------|-------------------------|---------------------|-----------------------|-------------------------|-------------------------|---------------------|-------------------------------------|
| Cash flows from operating activities:                                                     |                         |                         |                     |                       |                         |                         |                     |                                     |
| Cash received from customers, including cash deposits                                     | \$ 49,161               | 183,203                 | 237,947             | 470,311               | 46,176                  | 120,981                 | 223,325             | 390,482                             |
| Cash received from tenants for rent                                                       | 114                     | 139                     | —                   | 253                   | 116                     | 142                     | —                   | 258                                 |
| Cash received from miscellaneous revenues                                                 | 22                      | 7,237                   | 335                 | 7,594                 | 3                       | 13,427                  | 927                 | 14,357                              |
| Cash paid to employees for services                                                       | (20,430)                | (40,448)                | (5,828)             | (66,706)              | (19,597)                | (40,236)                | (5,344)             | (65,177)                            |
| Cash paid to suppliers for goods and services                                             | (25,726)                | (107,969)               | (268,958)           | (402,653)             | (20,950)                | (81,722)                | (211,735)           | (314,407)                           |
| Cash paid for judgments and claims                                                        | (276)                   | (2,163)                 | (1,529)             | (3,968)               | (563)                   | (4,361)                 | (153)               | (5,077)                             |
| Net cash provided by (used in) operating activities                                       | <u>2,865</u>            | <u>39,999</u>           | <u>(38,033)</u>     | <u>4,831</u>          | <u>5,185</u>            | <u>8,231</u>            | <u>7,020</u>        | <u>20,436</u>                       |
| Cash flows from non-capital and related financing activities:                             |                         |                         |                     |                       |                         |                         |                     |                                     |
| Cash received from grants                                                                 | 517                     | 4,893                   | 5,100               | 10,510                | 3,345                   | 2,860                   | —                   | 6,205                               |
| Cash received for license fees                                                            | —                       | 3,333                   | —                   | 3,333                 | —                       | 3,151                   | —                   | 3,151                               |
| Cash received from settlements                                                            | —                       | —                       | —                   | —                     | —                       | 797                     | —                   | 797                                 |
| Cash paid for rebates, program incentives, and other                                      | (37)                    | (591)                   | —                   | (628)                 | (63)                    | (902)                   | —                   | (965)                               |
| Cash paid for Hetchy Power loan interest                                                  | —                       | —                       | —                   | —                     | —                       | —                       | (235)               | (235)                               |
| Transfers from the City and County of San Francisco                                       | 30,001                  | —                       | —                   | 30,001                | 16,000                  | —                       | —                   | 16,000                              |
| Transfers to the City and County of San Francisco                                         | —                       | (532)                   | —                   | (532)                 | —                       | (532)                   | —                   | (532)                               |
| Net cash provided by non-capital financing activities                                     | <u>30,481</u>           | <u>7,103</u>            | <u>5,100</u>        | <u>42,684</u>         | <u>19,282</u>           | <u>5,374</u>            | <u>(235)</u>        | <u>24,421</u>                       |
| Cash flows from capital and related financing activities:                                 |                         |                         |                     |                       |                         |                         |                     |                                     |
| Acquisition and construction of capital assets                                            | (32,558)                | (108,062)               | —                   | (140,620)             | (16,981)                | (62,461)                | —                   | (79,442)                            |
| Proceeds from sale of capital assets                                                      | 7                       | 9                       | —                   | 16                    | —                       | —                       | —                   | —                                   |
| Lease payments                                                                            | (17)                    | (22)                    | (351)               | (390)                 | (17)                    | (21)                    | (350)               | (388)                               |
| Proceeds from bond issuance, net of premium, discount, refunding loss, and issuance costs | —                       | 151,022                 | —                   | 151,022               | —                       | —                       | —                   | —                                   |
| Principal paid on long-term debt                                                          | —                       | (2,333)                 | —                   | (2,333)               | —                       | (3,674)                 | —                   | (3,674)                             |
| Proceeds from commercial paper borrowings                                                 | —                       | 63,058                  | —                   | 63,058                | —                       | 51,136                  | —                   | 51,136                              |
| Principal paid on commercial paper                                                        | —                       | (137,710)               | —                   | (137,710)             | —                       | —                       | —                   | —                                   |
| Interest paid on long-term debt                                                           | —                       | (4,695)                 | —                   | (4,695)               | —                       | (2,970)                 | —                   | (2,970)                             |
| Interest paid on commercial paper borrowings                                              | —                       | (59)                    | —                   | (59)                  | —                       | (132)                   | —                   | (132)                               |
| Issuance costs paid on long-term debt                                                     | —                       | (1,118)                 | —                   | (1,118)               | —                       | —                       | —                   | —                                   |
| Federal interest income subsidy                                                           | —                       | 397                     | —                   | 397                   | —                       | 511                     | —                   | 511                                 |
| Net cash used in capital and related financing activities                                 | <u>(32,568)</u>         | <u>(39,513)</u>         | <u>(351)</u>        | <u>(72,432)</u>       | <u>(16,998)</u>         | <u>(17,611)</u>         | <u>(350)</u>        | <u>(34,959)</u>                     |
| Cash flows from investing activities:                                                     |                         |                         |                     |                       |                         |                         |                     |                                     |
| Interest Income                                                                           | 329                     | 1,003                   | 407                 | 1,739                 | 739                     | 1,986                   | 802                 | 3,527                               |
| Proceeds from sale of investments outside City Treasury                                   | —                       | 7,118                   | —                   | 7,118                 | —                       | 3,968                   | —                   | 3,968                               |
| Purchases of investments outside City Treasury                                            | —                       | (7,118)                 | —                   | (7,118)               | —                       | (3,968)                 | —                   | (3,968)                             |
| Net cash provided by investing activities                                                 | <u>329</u>              | <u>1,003</u>            | <u>407</u>          | <u>1,739</u>          | <u>739</u>              | <u>1,986</u>            | <u>802</u>          | <u>3,527</u>                        |
| Increase (decrease) in cash and cash equivalents                                          | <u>1,107</u>            | <u>8,592</u>            | <u>(32,877)</u>     | <u>(23,178)</u>       | <u>8,208</u>            | <u>(2,020)</u>          | <u>7,237</u>        | <u>13,425</u>                       |
| Cash and cash equivalents:                                                                |                         |                         |                     |                       |                         |                         |                     |                                     |
| Beginning of year                                                                         | 96,276                  | 200,265                 | 90,764              | 387,305               | 88,068                  | 202,285                 | 83,527              | 373,880                             |
| End of year                                                                               | <u>\$ 97,383</u>        | <u>208,857</u>          | <u>57,887</u>       | <u>364,127</u>        | <u>96,276</u>           | <u>200,265</u>          | <u>90,764</u>       | <u>387,305</u>                      |
| Reconciliation of cash and cash equivalents to the statements of net position:            |                         |                         |                     |                       |                         |                         |                     |                                     |
| Cash and investments with City Treasury:                                                  |                         |                         |                     |                       |                         |                         |                     |                                     |
| Unrestricted                                                                              | \$ 94,190               | 189,641                 | 56,234              | 340,065               | 89,373                  | 190,719                 | 90,838              | 370,930                             |
| Restricted                                                                                | —                       | —                       | —                   | —                     | 6,990                   | 5,241                   | —                   | 12,231                              |
| Add: Unrealized loss (gain) on investments with City Treasury                             | 3,192                   | 5,148                   | 1,653               | 9,993                 | (88)                    | (149)                   | (74)                | (311)                               |
| Cash and investments outside City Treasury:                                               |                         |                         |                     |                       |                         |                         |                     |                                     |
| Unrestricted                                                                              | 1                       | 16                      | —                   | 17                    | 1                       | 611                     | —                   | 612                                 |
| Restricted                                                                                | —                       | 14,052                  | —                   | 14,052                | —                       | 3,843                   | —                   | 3,843                               |
| Cash and cash equivalents at end of year on statements of cash flows                      | <u>\$ 97,383</u>        | <u>208,857</u>          | <u>57,887</u>       | <u>364,127</u>        | <u>96,276</u>           | <u>200,265</u>          | <u>90,764</u>       | <u>387,305</u>                      |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*.



**HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

**Statements of Cash Flows**

Years ended June 30, 2022 and 2021

(In thousands)

|                                                                             | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>CleanPowerSF</b> | <b>2022<br/>Total</b> | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>CleanPowerSF</b> | <b>Restated<br/>2021<br/>Total*</b> |
|-----------------------------------------------------------------------------|-------------------------|-------------------------|---------------------|-----------------------|-------------------------|-------------------------|---------------------|-------------------------------------|
| Reconciliation of operating income (loss) to net cash provided by (used in) |                         |                         |                     |                       |                         |                         |                     |                                     |
| operating activities:                                                       |                         |                         |                     |                       |                         |                         |                     |                                     |
| Operating income (loss)                                                     | \$ (2,991)              | 16,895                  | (4,225)             | 9,679                 | (3,429)                 | (9,257)                 | (5,013)             | (17,699)                            |
| Adjustments to reconcile operating income (loss) to net cash                |                         |                         |                     |                       |                         |                         |                     |                                     |
| provided by (used in) operating activities:                                 |                         |                         |                     |                       |                         |                         |                     |                                     |
| Depreciation and amortization                                               | 6,305                   | 17,628                  | 345                 | 24,278                | 6,028                   | 15,650                  | 345                 | 22,023                              |
| Miscellaneous revenues                                                      | 22                      | 7,237                   | 335                 | 7,594                 | 3                       | 13,427                  | 927                 | 14,357                              |
| Provision for uncollectible accounts                                        | —                       | 39                      | 845                 | 884                   | —                       | 667                     | 3,675               | 4,342                               |
| Write-off of capital assets                                                 | 7                       | 648                     | —                   | 655                   | 51                      | 8,333                   | —                   | 8,384                               |
| Changes in operating assets and liabilities:                                |                         |                         |                     |                       |                         |                         |                     |                                     |
| Receivables:                                                                |                         |                         |                     |                       |                         |                         |                     |                                     |
| Charges for services                                                        | (33)                    | 8,796                   | (21,283)            | (12,520)              | (413)                   | (16,724)                | 2,772               | (14,365)                            |
| Prepaid charges, advances, and other                                        | 192                     | (344)                   | (20,574)            | (20,726)              | 114                     | (12,172)                | 576                 | (11,482)                            |
| Due from other City departments                                             | —                       | 531                     | —                   | 531                   | 104                     | 2,437                   | —                   | 2,541                               |
| Inventory                                                                   | (8)                     | 142                     | —                   | 134                   | (4)                     | (211)                   | —                   | (215)                               |
| Accounts payable                                                            | 4,192                   | (6,241)                 | 7,667               | 5,618                 | 3,304                   | 8,724                   | (6,047)             | 5,981                               |
| Accrued payroll                                                             | 56                      | 88                      | 82                  | 226                   | 154                     | 298                     | 91                  | 543                                 |
| Other post-employment benefits obligations                                  | 898                     | 1,099                   | (1,320)             | 677                   | (2,409)                 | (2,945)                 | 1,242               | (4,112)                             |
| Pension obligations                                                         | (5,965)                 | (7,291)                 | (569)               | (13,825)              | 1,972                   | 2,411                   | 855                 | 5,238                               |
| Accrued vacation and sick leave                                             | (16)                    | (20)                    | 146                 | 110                   | 539                     | 660                     | 109                 | 1,308                               |
| Accrued workers' compensation                                               | 108                     | 132                     | —                   | 240                   | (67)                    | (82)                    | —                   | (149)                               |
| Damage claims liability                                                     | 102                     | (85)                    | 26                  | 43                    | (33)                    | (1,114)                 | (100)               | (1,247)                             |
| Due to other City departments                                               | —                       | 11                      | —                   | 11                    | (240)                   | (231)                   | (1,592)             | (2,063)                             |
| Unearned revenues, refunds, and other liabilities                           | (4)                     | 734                     | 492                 | 1,222                 | (489)                   | (1,640)                 | 9,180               | 7,051                               |
| Total adjustments                                                           | 5,856                   | 23,104                  | (33,808)            | (4,848)               | 8,614                   | 17,488                  | 12,033              | 38,135                              |
| Net cash provided by (used in) operating activities                         | \$ 2,865                | 39,999                  | (38,033)            | 4,831                 | 5,185                   | 8,231                   | 7,020               | 20,436                              |
| Noncash transactions:                                                       |                         |                         |                     |                       |                         |                         |                     |                                     |
| Accrued capital asset costs                                                 | \$ 6,324                | 19,059                  | —                   | 25,383                | 9,057                   | 15,393                  | —                   | 24,450                              |
| Receivables from Wastewater                                                 | —                       | 629                     | —                   | 629                   | —                       | 739                     | —                   | 739                                 |
| Unrealized loss (gain) on investments                                       | 3,192                   | 5,148                   | 1,653               | 9,993                 | (88)                    | (149)                   | (74)                | (311)                               |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*.

See accompanying notes to financial statements.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

### (1) Description of Reporting Entity

San Francisco Hetch Hetchy Water and Power (Hetch Hetchy or the Enterprise) was established as a result of the Raker Act of 1913, which granted water and power resources rights-of-way on the Tuolumne River in Yosemite National Park and Stanislaus National Forest to the City and County of San Francisco (the City). CleanPowerSF, launched in May 2016, provides green electricity from renewable sources to residential and commercial customers in San Francisco and was reported as part of Hetch Hetchy starting fiscal year 2016. Hetch Hetchy is a stand-alone enterprise comprised of three funds, Hetchy Power (the Power Enterprise), CleanPowerSF and Hetchy Water, the portion of the Water Enterprise's operations, specifically the upcountry water supply and transmission service. Hetch Hetchy accounts for the activities of Hetch Hetchy Water and Power and is engaged in the collection and conveyance of approximately 85% of the regional system's water supply and in the generation and transmission of electricity from that resource, as well as the City Power services including energy efficiency and renewable.

Approximately 69% of the electricity generated by Hetchy Power is used to provide electric service to the City's municipal customers (including the San Francisco Municipal Transportation Agency, Recreation and Parks Department, the Port of San Francisco, the San Francisco International Airport and its tenants, Zuckerberg San Francisco General Hospital and Trauma Center, streetlights, Moscone Convention Center, and the Water and Wastewater Enterprises). The majority of the remaining 31% balance of electricity is sold to CleanPowerSF and the wholesale electric market. As a result of the 1913 Raker Act, energy produced above the City's municipal load is sold first to the Districts to cover their agricultural pumping and municipal load needs and any remaining energy is either sold to other municipalities and/or government agencies (not for resale) or sold into the CAISO. Hetch Hetchy operation is an integrated system of reservoirs, hydroelectric power plants, aqueducts, pipelines, and transmission lines.

Hetch Hetchy also purchases wholesale electric power from various energy providers that are used in conjunction with owned hydro resources to meet the power requirements of its customers. Operations and business decisions can be greatly influenced by market conditions, state and federal power matters before the California Public Utilities Commission (CPUC), the CAISO, and the Federal Energy Regulatory Commission (FERC). Therefore, Hetch Hetchy serves as the City's representative at CPUC, CAISO, and FERC forums and continues to monitor regulatory proceedings.

Until August 1, 2008, the San Francisco Public Utilities Commission (SFPUC) consisted of five members, all appointed by the Mayor. Proposition E, a City and County of San Francisco Charter Section 4.112 amendment approved by the voters in the June 3, 2008 election, terminated the terms of all five existing members of the SFPUC, changed the process for appointing new members, and set qualifications for all members. Under the amended Charter, the Mayor continues to nominate candidates to the SFPUC, but nominees do not take office until the Board of Supervisors votes to approve their appointments by a majority (at least six members). The amended Charter provides for staggered four-year terms for SFPUC members and requires them to meet the following qualifications:

- Seat 1 must have experience in environmental policy and an understanding of environmental justice issues.
- Seat 2 must have experience in ratepayer or consumer advocacy.
- Seat 3 must have experience in project finance.
- Seat 4 must have expertise in water systems, power systems, or public utility management.
- Seat 5 is an at-large member.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

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(Dollars in thousands, unless otherwise stated)

The SFPUC is a department of the City, and as such, the financial operations of Hetch Hetchy, Wastewater, and the Water Enterprises are included in the Annual Comprehensive Financial Report of the City as enterprise funds. These financial statements are intended to present only the financial position, and the changes in financial position and cash flows of only that portion of the City that is attributable to the transactions of Hetch Hetchy. They do not purport to, and do not, present fairly the financial position of the City as of June 30, 2022 and 2021, and the changes in its financial position, or, where applicable, the cash flows for the years then ended, in conformity with U.S. generally accepted accounting principles (GAAP).

### (2) Significant Accounting Policies

#### (a) *Basis of Accounting and Measurement Focus*

The accounts of Hetch Hetchy are organized on the basis of proprietary fund types and are included as enterprise funds of the City. The activities of Hetch Hetchy and each fund are accounted for with a separate set of self-balancing accounts that comprise Hetch Hetchy's and each fund's assets, deferred outflows, liabilities, deferred inflows, net position, revenues, and expenses. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by laws or regulations that the activity's costs of providing services, including capital costs (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service).

The financial activities of Hetch Hetchy are accounted for on a flow of economic resources measurement focus, using the accrual basis of accounting in accordance with U.S. GAAP. Under this method, all assets and liabilities associated with operations are included on the Statements of Net Position, revenues are recognized when earned, and expenses are recognized when liabilities are incurred. Operating revenues are defined as charges to customers and rental income.

Hetch Hetchy applies all applicable Governmental Accounting Standards Board (GASB) pronouncements.

#### (b) *Cash and Cash Equivalents*

Hetch Hetchy considers its pooled deposits and investments held with the City Treasury to be demand deposits and, therefore, cash and cash equivalents for financial reporting. The City Treasury also holds non-pooled cash and investments for the Enterprise. Non-pooled restricted deposits and restricted deposits and investments held outside the City Treasury with original maturities of three months or less are considered to be cash equivalents.

#### (c) *Investments*

Money market funds are carried at cost, which approximates fair value. All other investments are stated at fair value based upon quoted market prices. Changes in fair value are recognized as investment gains or losses and are recorded as a component of non-operating revenues.

#### (d) *Inventory*

Inventory consists primarily of construction materials and maintenance supplies and is valued at average cost. Inventory is expensed as it is consumed.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

(e) ***Capital Assets***

Capital assets are defined as assets with an initial individual cost of more than \$5 and an estimated useful life in excess of one year. Capital assets with an original acquisition date prior to July 1, 1977 are recorded in the financial statements at estimated cost, as determined by an independent professional appraisal, or at cost, if known. All subsequent acquisitions have been recorded at cost. All donated capital assets are valued at estimated fair value at the time of donation. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the related assets, which range from 1 to 100 years for equipment and 1 to 200 years for buildings, structures, and improvements. No depreciation or amortization is recorded in the year of acquisition, and depreciation or amortization is recorded in the year of disposal.

(f) ***Intangible Assets***

Under GASB Statement No. 51, *Accounting and Financial Reporting for Intangible Assets*, intangible assets are defined as identifiable, non-financial assets capable of being separated, sold, transferred, or licensed, and include contractual or legal rights. Examples of intangible assets include rights-of-way easements, land use rights, water rights, licenses, and permits. The accounting pronouncement also provides guidance on the capitalization of internally generated intangible assets, such as the development and installation of computer software by or on behalf of the reporting entity.

According to the standard, Hetch Hetchy is required to capitalize intangible assets with a useful life extending beyond one reporting period. Hetch Hetchy has established a capitalization threshold of \$100. GASB Statement No. 51 also requires amortization of intangible assets over the benefit period, except for certain assets having an indefinite useful life. Assets with an indefinite useful life generally provide a benefit that is not constrained by legal or contractual limitations or any other external factor and, therefore, are not amortized (see Note 4).

(g) ***Construction Work in Progress***

The cost of acquisition and construction of major plant and equipment is recorded as construction work in progress. Costs of construction projects that are discontinued are recorded as expenses in the year in which the decision is made to discontinue such projects.

(h) ***Capitalization of Interest***

A portion of the interest cost incurred on capital projects is capitalized on assets that require a period of time for construction or to otherwise prepare them for their intended use. Such amounts are amortized over the useful lives of the assets (see Note 4). Per the implementation of GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*, no interest was capitalized to capital assets in fiscal year 2022.

(i) ***Bond Discount, Premium, and Issuance Costs***

Bond issuance costs related to prepaid insurance costs are capitalized and amortized using the effective interest method. Other bond issuance costs are expensed when incurred. Original issue bond discount or premium are offset against the related debt and are also amortized using the effective interest method.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

(j) ***Accrued Vacation and Sick Leave***

Accrued vacation pay, which may be accumulated up to 10 weeks per employee, is charged to expense as earned. Sick leave earned subsequent to December 6, 1978 is non-vesting and may be accumulated up to six months per employee.

(k) ***Workers' Compensation***

The Enterprise is self-insured for workers' compensation claims and accrues the estimated cost of those claims, including the estimated cost of incurred but not reported claims (see Note 13(b)).

(l) ***General Liability***

The Enterprise is self-insured for general liability and uninsurable property damage claims. Commercially uninsurable property includes assets that are underground or provide transmission and distribution. Maintained commercial coverage does not cover claims attributed to loss from earthquake, contamination, pollution remediation efforts, and other specific naturally occurring contaminants such as mold. The liability represents an estimate of the cost of all outstanding claims, including adverse loss development and estimated incurred but not reported claims (see Note 13(a)).

(m) ***Arbitrage Rebate Payable***

Certain bonds are subject to arbitrage rebate requirements in accordance with regulations issued by the U.S. Treasury Department. The requirements of the Clean Renewable Energy Bonds (CREBs), the Qualified Energy Conservation Bonds (QECBs), and the New Clean Renewable Energy Bonds (NCREBs) stipulate that the first payment of excess investment earnings, if any, is required to be rebated to the federal government, no later than 60 days after the end of the fifth bond year of the agreement. Hetch Hetchy did not have any arbitrage liability as of June 30, 2022 and 2021.

(n) ***Income Taxes***

As a department of a government agency, the Enterprise is exempt from both federal income taxes and California State franchise taxes.

(o) ***Revenue Recognition***

Water and power revenues are based on water and power consumption and billing rates. Generally, customers are billed monthly. Revenues earned but unbilled are accrued as charges for services receivables on the Statements of Net Position. The unbilled amounts for the fiscal years ending June 30, 2022 and 2021 are as follows:

|      |    | <b>Hetchy<br/>Water</b> | <b>Hetchy<br/>Power</b> | <b>CleanPowerSF</b> | <b>Total</b> |
|------|----|-------------------------|-------------------------|---------------------|--------------|
| 2022 | \$ | —                       | 3,806                   | 21,878              | 25,684       |
| 2021 |    | —                       | 13,823                  | 12,600              | 26,423       |

(p) ***Use of Estimates***

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

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reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**(q) *Eliminations***

Eliminations for internal activities between the Hetchy Power and CleanPowerSF are made in the Statements of Net Position. There were no activities requiring eliminations for fiscal years ended June 30, 2022 and 2021.

**(r) *Accounting and Financial Reporting for Pollution Remediation Obligations***

According to GASB Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations*, a government would have to estimate its expected outlays for pollution remediation if it knows a site is polluted and any of the following recognition triggers occur:

- Pollution poses an imminent danger to the public or environment and a government has little or no discretion to avoid fixing the problem;
- A government has violated a pollution prevention-related permit or license;
- A regulator has identified (or evidence indicates it will identify) a government as responsible (or potentially responsible) for cleaning up pollution, or for paying all or some of the cost of the cleanup;
- A government is named (or evidence indicates that it will be named) in a lawsuit to compel it to address the pollution; or
- A government begins or legally obligates itself to begin cleanup or post-cleanup activities (limited to amounts the government is legally required to complete).

As a part of ongoing operations, situations may occur requiring the removal of pollution or other hazardous material. These situations typically arise in the process of acquiring an asset, preparing an asset for its intended use, or during the Design Phase of projects under review by the project managers. Other times, pollution may arise during the implementation and construction of a major or minor capital project. Examples of pollution may include, but are not limited to, asbestos or lead paint removal; leaking of sewage in underground pipes or neighboring areas; chemical spills; removal and disposal of known toxic waste; harmful biological and chemical pollution of water; or contamination of surrounding soils by underground storage tanks (see Note 14(d)).

**(s) *Leases***

Leases are defined as a contract that conveys control of the right to use another entity's underlying asset for a specified period. Hetch Hetchy is a lessee for various noncancellable leases of building and radio tower.

*Short-term Leases* – For leases with a maximum possible term of 12 months or less at commencement, the Enterprise recognizes lease revenue if the Enterprise is the lessor of the lease or lease expense if the Enterprise is the lessee of the lease, based on the provisions of the lease contract. Liabilities are only recognized if payments are received in advance, and receivables are only recognized if payments are received subsequent to the reporting period.

*Leases other than Short-term* – For all other leases (i.e. those that are not short-term), Hetch Hetchy recognizes a lease liability and intangible right-to-use lease asset as lessee leases, or lease receivable and deferred inflow of resources as lessor leases.

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Notes to Financial Statements

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(Dollars in thousands, unless otherwise stated)

*Measurement of Lease Amounts (Lessee)* – Hetch Hetchy’s lease liability is recorded at the present value of future minimum lease payments as of the date of inception. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, less lease payments made at or before the lease commencement date, plus any initial direct costs ancillary to placing the underlying asset into service, less any lease incentives received at or before the lease commencement date. Subsequently, the lease asset is amortized into depreciation and amortization expense on a straight-line basis over the shorter of the lease term or the useful life of the underlying asset. If Hetch Hetchy is reasonably certain of exercising a purchase option contained in a lease, the lease asset will be amortized over the useful life of the underlying asset.

*Measurement of Lease Amounts (Lessor)* – Hetch Hetchy’s lease receivable is measured at the present value of payments expected to be received during the lease term, reduced by any provision of estimated uncollectible amounts. Subsequently, the lease receivable is reduced by the principal portion of lease payments collected. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, less any lease incentives paid to, or on behalf of, the lessee at or before the commencement of the lease term, plus lease payments received from the lease at or before the commencement of the lease term that related to future periods. Subsequently, the deferred inflow of resources as lease revenue on a straight-line basis over the lease term.

*Key Estimates and Judgements* – Key estimates and judgements include how Hetch Hetchy determines (a) the discount rate it uses to calculate the present value of the expected lease payments, (b) lease terms, (c) lease payments, and (d) materiality threshold for equipment.

- Hetch Hetchy generally uses its estimated incremental borrowing rate as the discount rate for leases unless the rate implicit in the lease. The City’s incremental borrowing rate (IBR) is established using the average of Municipal Market Data (MMD) AAA benchmark interest rate index by maturity date (year 1 to 30+), plus the average credit spread based on City’s Aa/AA, COP, Tax-exempt to generate the yield curve and discount rate table. The City’s incremental borrowing rate for leases is based on the rate of interest it would need to pay if it issued general obligation bonds to borrow an amount equal to the lease payments under similar terms at the commencement or remeasurement date.
- The lease term includes the noncancellable period of the lease, plus any additional periods covered by either lessee or lessor unilateral option to (1) extend for which it is reasonably certain to be exercised, or (2) terminate for which it is reasonably certain not to be exercised. Periods in which both the lessee and lessor have an option to terminate (or if both parties have to agree to extend) are excluded from the lease term.
- Payments are evaluated by Hetch Hetchy to determine if they should be included in the measurement of the lease receivables or lease liabilities, including those payments that require a determination of whether they are reasonably certain of being made, such as residual value guarantees, purchase options, payments for termination penalties, and other payments.
- Equipment and other leases have a capitalization threshold of \$100. 70% below market rent and/or ground leases are determined to be below market rent (BMR), excluded from lease capitalization.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

**Remeasurement of Lease** – Hetch Hetchy monitors changes in circumstances that may require remeasurement of a lease. When certain changes occur that are expected to significantly affect the amount of the lease receivable or lease liability, the receivable or liability is remeasured and a corresponding adjustment is made to the deferred inflow of resources or lease asset, respectively.

**Presentation in Statements of Net Position** – Lease assets are reported with non-current assets, lease liabilities are reported with current and long-term liabilities in the Statements of Net Position.

### (t) **Other Post-employment Benefits (OPEB)**

As prescribed under GASB Statement No. 75, *Accounting and Financial Reporting for Post-employment Benefits Other than Pensions*, net OPEB liability, deferred outflows/inflows of resources related to OPEB, and OPEB expense are actuarially determined on a citywide basis. Net OPEB liability is measured as the portion of the present value of projected benefit payments to be provided to current active and inactive employees attributed to those employees' past service, less the amount of the Retiree Healthcare Trust Fund investments measured at fair value (see Note 11(b)).

### (u) **New Accounting Standards Adopted in Fiscal Year 2022**

1) In June 2017, the GASB issued Statement No. 87, *Leases*. GASB Statement No. 87 establishes a single model for lease accounting and requires reporting of certain lease liabilities that currently are not reported. The new standard is effective for periods beginning after June 15, 2021. The Enterprise adopted the provisions of Statement No. 87 in fiscal year 2022 (see Note 9). As a result of adoption, the cumulative effect of applying this Statement is recorded as beginning balances for the following accounts as of July 1, 2020:

|                                    | <u>Hetchy Water</u> | <u>Hetchy Power</u> | <u>CleanPowerSF</u> | <u>Total 2021</u> |
|------------------------------------|---------------------|---------------------|---------------------|-------------------|
| Beginning balance:                 |                     |                     |                     |                   |
| Right-to-use Assets                | \$ 93               | 113                 | 920                 | 1,126             |
| Lease Liability - Current          | (29)                | (35)                | (371)               | (435)             |
| Lease Liability - Long Term        | (64)                | (78)                | (549)               | (691)             |
| Activities:                        |                     |                     |                     |                   |
| Accumulated Amortization           | (19)                | (23)                | (345)               | (387)             |
| Accrued Interest Payable - Current | —                   | —                   | (1)                 | (1)               |
| Lease Liability - Current          | 13                  | 16                  | 26                  | 55                |
| Lease Liability - Long Term        | 2                   | 3                   | 317                 | 322               |
| Expenses                           | 4                   | 4                   | 3                   | 11                |
| Total:                             |                     |                     |                     |                   |
| Right-to-use Assets                | 93                  | 113                 | 920                 | 1,126             |
| Accumulated Amortization           | (19)                | (23)                | (345)               | (387)             |
| Accrued Interest Payable - Current | —                   | —                   | (1)                 | (1)               |
| Lease Liability - Current          | (16)                | (19)                | (345)               | (380)             |
| Lease Liability - Long Term        | (62)                | (75)                | (232)               | (369)             |
| Expenses                           | 4                   | 4                   | 3                   | 11                |
| Change to net position             | \$ <u>4</u>         | <u>4</u>            | <u>3</u>            | <u>11</u>         |

2) In June 2018, the GASB issued Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. GASB Statement No. 89 establishes accounting requirements for interest cost incurred before the end of construction period. The new



## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

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standard is effective for periods beginning after December 15, 2020. The Enterprise adopted the provisions of Statement No. 89 in fiscal year 2022.

- 3) In January 2020, the GASB issued Statement No. 92, *Omnibus 2020*. GASB Statement No. 92 addresses practice issues that have been identified during implementation and application of certain GASB Statements. The new standard is effective for periods beginning after June 15, 2021. The Enterprise adopted the provisions of Statement No. 92 in fiscal year 2022, which did not have significant effect on its financial statements.
- 4) In March 2020, the GASB issued Statement No. 93, *Replacement of Interbank Offered Rates (IBOR)*. The objective of this Statement is to address those and other accounting and financial reporting implications that result from the replacement of an IBOR. The new standard is effective for periods beginning after June 15, 2021. The Enterprise adopted the provisions of Statement No. 93 in fiscal year 2022, which did not have a significant effect on its financial statements.

### (v) *GASB Statements Implemented in Fiscal Year 2021*

- 1) In January 2017, the GASB issued Statement No. 84, *Fiduciary Activities*. GASB Statement No. 84 establishes criteria for state and local governments to identify fiduciary activities and how those activities should be reported. The new standard is effective for periods beginning after December 15, 2019. The Enterprise adopted the provisions of this Statement in fiscal year 2021, which did not have a significant effect on its financial statements.
- 2) In August 2018, the GASB issued Statement No. 90, *Accounting and Financial Reporting for Majority Equity Interests*. GASB Statement No. 90 provides clarification when a government should report a majority equity interest in a legally separate organization as either a component unit or an investment. The new standard is effective for periods beginning after December 15, 2019. The Enterprise adopted the provisions of this Statement in fiscal year 2021, which did not have a significant effect on its financial statements.
- 3) In June 2020, the GASB issued Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans* – an amendment of GASB Statements No. 14 and No. 84, and a supersession of GASB Statement No. 32. GASB Statement No. 97 clarifies rules related to reporting of fiduciary activities under Statements No. 14 and No. 84 and enhances the accounting and financial reporting of IRS Code section 457 plans that meet the definition of a pension plan. The new standard is effective for periods beginning after June 15, 2021. The Enterprise adopted early the provisions of this Statement in fiscal year 2021, which did not have a significant effect on its financial statements.
- 4) In October 2021, the GASB issued Statement No. 98, *The Annual Comprehensive Financial Report*. GASB Statement No. 98 updates existing accounting standards by changing the name of the Comprehensive Annual Financial Report to the Annual Comprehensive Financial Report. The new standard is effective for periods ending after December 15, 2021. The Enterprise adopted the provisions of this Statement in fiscal year 2021, which did not have a significant effect on its financial statements.

### (w) *Future Implementation of New Accounting Standards*

- 1) In May 2019, the GASB issued Statement No. 91, *Conduit Debt Obligations*. GASB Statement No. 91 enhances the compatibility and consistency of conduit debt obligation

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

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reporting and reporting of related transactions by State and local government issuers. The new standard is effective for periods beginning after December 15, 2021. The Enterprise will implement the provisions of Statement No. 91 in fiscal year 2023.

- 2) In March 2020, the GASB Issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). The new standard is effective for periods beginning after June 15, 2022. The Enterprise will implement the provisions of Statement No. 94 in fiscal year 2023.
- 3) In May 2020, the GASB issued Statement No. 96, *Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) by a government. The new standard is effective for periods beginning after June 15, 2022. The Enterprise will implement the provisions of Statement No. 96 in fiscal year 2023.
- 4) In April 2022, the GASB issued Statement No. 99, *Omnibus 2022*. This Statement enhances comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (1) practice issues that have been identified during implementation and application of certain GASB Statements and (2) accounting and financial reporting for financial guarantees. The new standard is effective for periods beginning after June 15, 2023. The Enterprise will implement the provisions of Statement No. 99 in fiscal year 2024.
- 5) In June 2022, the GASB issued Statement No. 100, *Accounting Changes and Error Corrections*. This Statement enhances accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The new standard is effective for periods beginning after June 15, 2023. The Enterprise will implement the provisions of Statement No. 100 in fiscal year 2024.
- 6) In June 2022, the GASB issued Statement No. 101, *Compensated Absences*. This Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. The new standard is effective for periods beginning after December 15, 2023. The Enterprise will implement the provisions of Statement No. 101 in fiscal year 2025.

### (x) ***Reclassifications***

The Hetch Hetchy Enterprise has reclassified certain amounts relating to the prior period to conform to its current period presentation. These reclassifications had no effect on previously reported changes in net position.

### (3) **Cash, Cash Equivalents, and Investments**

Hetch Hetchy's cash, cash equivalents, and investments with the City Treasury are invested in an unrated City pool pursuant to investment policy guidelines established by the City Treasurer. The objectives of the policy guidelines are, in order of priority, preservation of capital, liquidity, and yield. The policy addresses soundness of financial institutions in which the City will deposit funds, types of investment instruments as permitted by the California Government Code, and the percentage of the

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portfolio, which may be invested in certain instruments with longer terms to maturity. The City Treasurer allocates income from the investment of pooled cash at month-end in proportion to Hetch Hetchy's average daily cash balances. The primary objectives of Hetch Hetchy's investment policy are consistent with the City's policy.

Restricted assets are held by an independent trustee outside the City's investment pool. The assets are held for the purpose of paying future interest and principal on the bonds and for eligible capital project expenditures. The balances as of June 30, 2022 and 2021 were \$14,052 and \$3,843, respectively. The Enterprise held all investments in guaranteed investment contracts, treasury and government obligations, commercial paper, corporate bonds, and notes, as well as money market mutual funds consisting of treasury and government obligations. The balance as of June 30, 2022 included 2021 Series AB bond proceeds of \$10,346, 2015 Series A bond proceeds of \$2,194, certificates of participation proceeds of \$981, 2015 Series B bond proceeds of \$516, \$17 held at a commercial bank in a non-interest-bearing checking account that is covered by depository insurance, and commercial paper of \$15. The balance as of June 30, 2021 included 2015 Series A bond proceeds of \$2,193, certificates of participation proceeds of \$1,115, \$612 held at a commercial bank in a non-interest-bearing checking account that is covered by depository insurance, 2015 Series B bond proceeds of \$516, and commercial paper of \$19.

Hetch Hetchy did not have any unrealized gain and loss in the restricted cash and investments outside City Treasury as of June 30, 2022 and 2021.

Hetch Hetchy categorizes its fair value measurements within the fair value hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure fair value of the assets. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The inputs and techniques used for valuing securities are not necessarily an indication of risk associated with investing in those securities.

Commercial paper is valued using a variety of techniques such as matrix pricing; market corroborated pricing inputs such as yield curve, indices, and other market related data. Commercial paper, money market investments, and cash and cash equivalents are exempt from fair value treatment under GASB Statement No. 72.

The following is a summary of the Hetch Hetchy restricted and unrestricted cash and investments outside City Treasury and the fair value hierarchy as of June 30, 2022 and 2021.

| Hetch Hetchy Cash and Investments outside City Treasury            |                                 |               |                  |                                          |                                                                               |                                                           |                                     |
|--------------------------------------------------------------------|---------------------------------|---------------|------------------|------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------|
| Investments                                                        | Credit Ratings<br>(S&P/Moody's) | June 30, 2022 |                  | Investments<br>exempt from<br>fair value | Fair Value Measurements Using                                                 |                                                           |                                     |
|                                                                    |                                 | Maturities    | Fair Value       |                                          | Quoted prices<br>in active<br>markets for<br>Identical<br>assets<br>(Level 1) | Significant<br>other<br>observable<br>inputs<br>(Level 2) | Unobservable<br>Inputs<br>(Level 3) |
| <b>Hetchy Water</b>                                                |                                 |               |                  |                                          |                                                                               |                                                           |                                     |
| Cash and Cash Equivalents                                          | N/A                             |               | \$ 1             | 1                                        |                                                                               | —                                                         | —                                   |
| <b>Total Cash and Investments outside City Treasury</b>            |                                 |               | <b>\$ 1</b>      | <b>1</b>                                 | <b>—</b>                                                                      | <b>—</b>                                                  | <b>—</b>                            |
| <b>Hetchy Power</b>                                                |                                 |               |                  |                                          |                                                                               |                                                           |                                     |
| U.S. Treasury Money Market Funds                                   | AAAm/Aaa-mf                     | < 90 days     | \$ 14,037        | 14,037                                   | —                                                                             | —                                                         | —                                   |
| Cash and Cash Equivalents                                          | N/A                             |               | 15               | 15                                       | —                                                                             | —                                                         | —                                   |
| <b>Total Restricted Cash and Investments outside City Treasury</b> |                                 |               | <b>\$ 14,052</b> | <b>14,052</b>                            | <b>—</b>                                                                      | <b>—</b>                                                  | <b>—</b>                            |
| Cash and Cash Equivalents                                          | N/A                             |               | \$ 16            | 16                                       | —                                                                             | —                                                         | —                                   |
| <b>Total Cash and Investments outside City Treasury</b>            |                                 |               | <b>\$ 16</b>     | <b>16</b>                                | <b>—</b>                                                                      | <b>—</b>                                                  | <b>—</b>                            |

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| Hetch Hetchy Cash and Investments outside City Treasury            |                                 |               |                 |                                          |                                                                               |                                                           |                                     |
|--------------------------------------------------------------------|---------------------------------|---------------|-----------------|------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------|-------------------------------------|
| Investments                                                        | Credit Ratings<br>(S&P/Moody's) | June 30, 2021 |                 | Investments<br>exempt from<br>fair value | Fair Value Measurements Using                                                 |                                                           |                                     |
|                                                                    |                                 | Maturities    | Fair Value      |                                          | Quoted prices<br>in active<br>markets for<br>identical<br>assets<br>(Level 1) | Significant<br>other<br>observable<br>inputs<br>(Level 2) | Unobservable<br>Inputs<br>(Level 3) |
| <b>Hetchy Water</b>                                                |                                 |               |                 |                                          |                                                                               |                                                           |                                     |
| Cash and Cash Equivalents                                          | N/A                             |               | \$ 1            | 1                                        | —                                                                             | —                                                         | —                                   |
| <b>Total Cash and Cash Equivalents outside City Treasury</b>       |                                 |               | <b>\$ 1</b>     | <b>1</b>                                 | <b>—</b>                                                                      | <b>—</b>                                                  | <b>—</b>                            |
| <b>Hetchy Power</b>                                                |                                 |               |                 |                                          |                                                                               |                                                           |                                     |
| U.S. Treasury Money Market Funds                                   | AAAm/Aaa-mf                     | < 90 days     | \$ 3,824        | 3,824                                    | —                                                                             | —                                                         | —                                   |
| Cash and Cash Equivalents                                          | N/A                             |               | 19              | 19                                       | —                                                                             | —                                                         | —                                   |
| <b>Total Restricted Cash and Investments outside City Treasury</b> |                                 |               | <b>\$ 3,843</b> | <b>3,843</b>                             | <b>—</b>                                                                      | <b>—</b>                                                  | <b>—</b>                            |
| Cash and Cash Equivalents                                          | N/A                             |               | \$ 611          | 611                                      | —                                                                             | —                                                         | —                                   |
| <b>Total Cash and Cash Equivalents outside City Treasury</b>       |                                 |               | <b>\$ 611</b>   | <b>611</b>                               | <b>—</b>                                                                      | <b>—</b>                                                  | <b>—</b>                            |

For fiscal year 2022, proceeds from 2021 Series AB and 2015 Series AB bonds held as restricted cash and investments outside City Treasury in the amount of \$13,056 were invested in U.S. Treasury Money Market with maturity date less than 90 days. For fiscal year 2021, proceeds from 2015 Series A and B bonds held as restricted cash and investments outside City Treasury in the amount of \$2,709 were invested in U.S. Treasury Money Market with maturity date less than 90 days. The credit ratings of the U.S. Treasury Money Market as of June 30, 2022 and 2021 were “AAAm” by S&P and “Aaa-mf” by Moody’s.

Hetch Hetchy’s cash, cash equivalents, and investments are shown on the accompanying Statements of Net Position as of June 30, 2022 and 2021:

|                                                       | Hetchy<br>Water  | Hetchy<br>Power | CleanPowerSF  | Total 2022     |
|-------------------------------------------------------|------------------|-----------------|---------------|----------------|
| Current assets:                                       |                  |                 |               |                |
| Cash and investments with City Treasury               | \$ 94,190        | 189,641         | 56,234        | 340,065        |
| Cash and investments outside City Treasury            | 1                | 16              | —             | 17             |
| Restricted cash and investments outside City Treasury | —                | 5,228           | —             | 5,228          |
| Non-current assets:                                   |                  |                 |               |                |
| Restricted cash and investments outside City Treasury | —                | 8,824           | —             | 8,824          |
| <b>Total cash, cash equivalents, and investments</b>  | <b>\$ 94,191</b> | <b>203,709</b>  | <b>56,234</b> | <b>354,134</b> |
|                                                       | Hetchy<br>Water  | Hetchy<br>Power | CleanPowerSF  | Total 2021     |
| Current assets:                                       |                  |                 |               |                |
| Cash and investments with City Treasury               | \$ 89,373        | 190,719         | 90,838        | 370,930        |
| Cash and investments outside City Treasury            | 1                | 611             | —             | 612            |
| Restricted cash and investments outside City Treasury | —                | 153             | —             | 153            |
| Non-current assets:                                   |                  |                 |               |                |
| Restricted cash and investments with City Treasury    | 6,990            | 5,241           | —             | 12,231         |
| Restricted cash and investments outside City Treasury | —                | 3,690           | —             | 3,690          |
| <b>Total cash, cash equivalents, and investments</b>  | <b>\$ 96,364</b> | <b>200,414</b>  | <b>90,838</b> | <b>387,616</b> |

The following table shows the percentage distribution of the City’s pooled investment by maturity:

| Fiscal years<br>ended June 30 | Investment maturities (in months) |                  |                   |          |
|-------------------------------|-----------------------------------|------------------|-------------------|----------|
|                               | Under 1                           | 1 to less than 6 | 6 to less than 12 | 12 to 60 |
| 2022                          | 20.2%                             | 14.0%            | 14.9%             | 50.9%    |
| 2021                          | 14.5%                             | 27.6%            | 29.7%             | 28.2%    |

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### (4) Capital Assets

Capital assets with a useful life of 50 years or greater include buildings and structures, reservoirs, dams, power stations, certain water mains and pipelines, transmission and distribution systems, tunnels, and bridges.

a) Hetch Hetchy capital assets as of June 30, 2022 and 2021 consist of the following:

|                                                           | 2021       | Increases | Decreases  | 2022      |
|-----------------------------------------------------------|------------|-----------|------------|-----------|
| Capital assets not being depreciated and amortized:       |            |           |            |           |
| Land and rights-of-way                                    | \$ 5,181   | —         | —          | 5,181     |
| Intangible assets                                         | 1,437      | —         | —          | 1,437     |
| Construction work in progress                             | 206,508    | 140,513   | (30,491) * | 316,530   |
| Total capital assets not being depreciated and amortized  | 213,126    | 140,513   | (30,491)   | 323,148   |
| Capital assets being depreciated and amortized:           |            |           |            |           |
| Facilities and improvements                               | 782,963    | 26,982    | —          | 809,945   |
| Intangible assets                                         | 45,715     | —         | —          | 45,715    |
| Machinery and equipment                                   | 144,323    | 4,005     | (87)       | 148,241   |
| Total capital assets being depreciated and amortized      | 973,001    | 30,987 *  | (87)       | 1,003,901 |
| Less accumulated depreciation and amortization for:       |            |           |            |           |
| Facilities and improvements                               | (405,446)  | (18,285)  | —          | (423,731) |
| Intangible assets                                         | (22,220)   | (460)     | —          | (22,680)  |
| Machinery and equipment                                   | (88,924)   | (5,158)   | 87         | (93,995)  |
| Total accumulated depreciation and amortization           | (516,590)  | (23,903)  | 87         | (540,406) |
| Total capital assets being depreciated and amortized, net | 456,411    | 7,084     | —          | 463,495   |
| Total capital assets, net                                 | \$ 669,537 | 147,597   | (30,491)   | 786,643   |

\* Decrease in construction in progress included \$655 in capital project write-offs, mainly related to Hope San Francisco Project in Sunnydale and Potrero. The remaining difference of \$1,151 was offset by direct additions to machinery and equipment.

|                                                           | 2020       | Increases | Decreases  | 2021      |
|-----------------------------------------------------------|------------|-----------|------------|-----------|
| Capital assets not being depreciated and amortized:       |            |           |            |           |
| Land and rights-of-way                                    | \$ 5,181   | —         | —          | 5,181     |
| Intangible assets                                         | 1,437      | —         | —          | 1,437     |
| Construction work in progress                             | 189,077    | 92,645    | (75,214) * | 206,508   |
| Total capital assets not being depreciated and amortized  | 195,695    | 92,645    | (75,214)   | 213,126   |
| Capital assets being depreciated and amortized:           |            |           |            |           |
| Facilities and improvements                               | 723,182    | 59,781    | —          | 782,963   |
| Intangible assets                                         | 45,715     | —         | —          | 45,715    |
| Machinery and equipment                                   | 136,573    | 7,750     | —          | 144,323   |
| Total capital assets being depreciated and amortized      | 905,470    | 67,531 *  | —          | 973,001   |
| Less accumulated depreciation and amortization for:       |            |           |            |           |
| Facilities and improvements                               | (389,294)  | (16,152)  | —          | (405,446) |
| Intangible assets                                         | (21,759)   | (461)     | —          | (22,220)  |
| Machinery and equipment                                   | (83,901)   | (5,023)   | —          | (88,924)  |
| Total accumulated depreciation and amortization           | (494,954)  | (21,636)  | —          | (516,590) |
| Total capital assets being depreciated and amortized, net | 410,516    | 45,895    | —          | 456,411   |
| Total capital assets, net                                 | \$ 606,211 | 138,540   | (75,214)   | 669,537   |

\* Decrease in construction work in progress is greater than increase in capital assets being depreciated explained by \$8,384 in capital project write-offs, mainly related to Bay Corridor Project, Transmission and Distribution System Project, and Treasure Island Capital Improvement Project. The remaining difference of \$701 was offset by direct additions to machinery and equipment.

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b) Hetchy Water capital assets as of June 30, 2022 and 2021 consist of the following:

|                                                           | 2021              | Increases       | Decreases       | 2022             |
|-----------------------------------------------------------|-------------------|-----------------|-----------------|------------------|
| Capital assets not being depreciated and amortized:       |                   |                 |                 |                  |
| Land and rights-of-way                                    | \$ 3,232          | —               | —               | 3,232            |
| Intangible assets                                         | 6                 | —               | —               | 6                |
| Construction work in progress                             | 35,333            | 29,654          | (10,849) *      | 54,138           |
| Total capital assets not being depreciated and amortized  | <u>38,571</u>     | <u>29,654</u>   | <u>(10,849)</u> | <u>57,376</u>    |
| Capital assets being depreciated and amortized:           |                   |                 |                 |                  |
| Facilities and improvements                               | 295,968           | 10,148          | —               | 306,116          |
| Intangible assets                                         | 20,522            | —               | —               | 20,522           |
| Machinery and equipment                                   | 27,518            | 865             | —               | 28,383           |
| Total capital assets being depreciated and amortized      | <u>344,008</u>    | <u>11,013</u> * | <u>—</u>        | <u>355,021</u>   |
| Less accumulated depreciation and amortization for:       |                   |                 |                 |                  |
| Facilities and improvements                               | (174,695)         | (5,144)         | —               | (179,839)        |
| Intangible assets                                         | (9,947)           | (207)           | —               | (10,154)         |
| Machinery and equipment                                   | (20,456)          | (941)           | —               | (21,397)         |
| Total accumulated depreciation and amortization           | <u>(205,098)</u>  | <u>(6,292)</u>  | <u>—</u>        | <u>(211,390)</u> |
| Total capital assets being depreciated and amortized, net | <u>138,910</u>    | <u>4,721</u>    | <u>—</u>        | <u>143,631</u>   |
| Total capital assets, net                                 | <u>\$ 177,481</u> | <u>34,375</u>   | <u>(10,849)</u> | <u>201,007</u>   |

\* Decrease in construction in progress included \$7 in capital project write-offs, mainly related to Hetchy Water's share of road improvement projects. The remaining difference of \$171 was offset by direct additions to machinery and equipment.

|                                                           | 2020              | Increases       | Decreases       | 2021             |
|-----------------------------------------------------------|-------------------|-----------------|-----------------|------------------|
| Capital assets not being depreciated and amortized:       |                   |                 |                 |                  |
| Land and rights-of-way                                    | \$ 3,232          | —               | —               | 3,232            |
| Intangible assets                                         | 6                 | —               | —               | 6                |
| Construction work in progress                             | 24,328            | 22,586          | (11,581) *      | 35,333           |
| Total capital assets not being depreciated and amortized  | <u>27,566</u>     | <u>22,586</u>   | <u>(11,581)</u> | <u>38,571</u>    |
| Capital assets being depreciated and amortized:           |                   |                 |                 |                  |
| Facilities and improvements                               | 284,480           | 11,488          | —               | 295,968          |
| Intangible assets                                         | 20,522            | —               | —               | 20,522           |
| Machinery and equipment                                   | 27,303            | 215             | —               | 27,518           |
| Total capital assets being depreciated and amortized      | <u>332,305</u>    | <u>11,703</u> * | <u>—</u>        | <u>344,008</u>   |
| Less accumulated depreciation and amortization for:       |                   |                 |                 |                  |
| Facilities and improvements                               | (169,874)         | (4,821)         | —               | (174,695)        |
| Intangible assets                                         | (9,739)           | (208)           | —               | (9,947)          |
| Machinery and equipment                                   | (19,476)          | (980)           | —               | (20,456)         |
| Total accumulated depreciation and amortization           | <u>(199,089)</u>  | <u>(6,009)</u>  | <u>—</u>        | <u>(205,098)</u> |
| Total capital assets being depreciated and amortized, net | <u>133,216</u>    | <u>5,694</u>    | <u>—</u>        | <u>138,910</u>   |
| Total capital assets, net                                 | <u>\$ 160,782</u> | <u>28,280</u>   | <u>(11,581)</u> | <u>177,481</u>   |

\* Decrease in construction in progress included \$51 in capital project write-offs, mainly related to Hetchy Water's share of road improvement projects and 2018 Moccasin Strom project. The remaining difference of \$173 was offset by direct additions to machinery and equipment.

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c) Hetchy Power capital assets as of June 30, 2022 and 2021 consist of the following:

|                                                           | <u>2021</u> | <u>Increases</u> | <u>Decreases</u> | <u>2022</u> |
|-----------------------------------------------------------|-------------|------------------|------------------|-------------|
| Capital assets not being depreciated and amortized:       |             |                  |                  |             |
| Land and rights-of-way                                    | \$ 1,949    | —                | —                | 1,949       |
| Intangible assets                                         | 1,431       | —                | —                | 1,431       |
| Construction work in progress                             | 171,175     | 110,859          | (19,642) *       | 262,392     |
| Total capital assets not being depreciated and amortized  | 174,555     | 110,859          | (19,642)         | 265,772     |
| Capital assets being depreciated and amortized:           |             |                  |                  |             |
| Facilities and improvements                               | 486,995     | 16,834           | —                | 503,829     |
| Intangible assets                                         | 25,193      | —                | —                | 25,193      |
| Machinery and equipment                                   | 116,805     | 3,140            | (87)             | 119,858     |
| Total capital assets being depreciated and amortized      | 628,993     | 19,974 *         | (87)             | 648,880     |
| Less accumulated depreciation and amortization for:       |             |                  |                  |             |
| Facilities and improvements                               | (230,751)   | (13,141)         | —                | (243,892)   |
| Intangible assets                                         | (12,273)    | (253)            | —                | (12,526)    |
| Machinery and equipment                                   | (68,468)    | (4,217)          | 87               | (72,598)    |
| Total accumulated depreciation and amortization           | (311,492)   | (17,611)         | 87               | (329,016)   |
| Total capital assets being depreciated and amortized, net | 317,501     | 2,363            | —                | 319,864     |
| Total capital assets, net                                 | \$ 492,056  | 113,222          | (19,642)         | 585,636     |

\* Decrease in construction in progress included \$648 in capital project write-offs, mainly related to Hope San Francisco Project in Sunnydale and Potrero. The remaining difference of \$980 was offset by direct additions to machinery and equipment.

|                                                           | <u>2020</u> | <u>Increases</u> | <u>Decreases</u> | <u>2021</u> |
|-----------------------------------------------------------|-------------|------------------|------------------|-------------|
| Capital assets not being depreciated and amortized:       |             |                  |                  |             |
| Land and rights-of-way                                    | \$ 1,949    | —                | —                | 1,949       |
| Intangible assets                                         | 1,431       | —                | —                | 1,431       |
| Construction work in progress                             | 164,749     | 70,059           | (63,633) *       | 171,175     |
| Total capital assets not being depreciated and amortized  | 168,129     | 70,059           | (63,633)         | 174,555     |
| Capital assets being depreciated and amortized:           |             |                  |                  |             |
| Facilities and improvements                               | 438,702     | 48,293           | —                | 486,995     |
| Intangible assets                                         | 25,193      | —                | —                | 25,193      |
| Machinery and equipment                                   | 109,270     | 7,535            | —                | 116,805     |
| Total capital assets being depreciated and amortized      | 573,165     | 55,828 *         | —                | 628,993     |
| Less accumulated depreciation and amortization for:       |             |                  |                  |             |
| Facilities and improvements                               | (219,420)   | (11,331)         | —                | (230,751)   |
| Intangible assets                                         | (12,020)    | (253)            | —                | (12,273)    |
| Machinery and equipment                                   | (64,425)    | (4,043)          | —                | (68,468)    |
| Total accumulated depreciation and amortization           | (295,865)   | (15,627)         | —                | (311,492)   |
| Total capital assets being depreciated and amortized, net | 277,300     | 40,201           | —                | 317,501     |
| Total capital assets, net                                 | \$ 445,429  | 110,260          | (63,633)         | 492,056     |

\* Decrease in construction work in progress is greater than increase in capital assets being depreciated explained by \$8,333 in capital project write-offs, mainly related to Bay Corridor Project, Transmission and Distribution System Project, and Treasure Island Capital Improvement Project. The remaining difference of \$528 was offset by direct additions to machinery and equipment.

GASB Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 Financial Accounting Standards Board (FASB) and American Institute of Certified Public Accountants (AICPA) Pronouncements*, requires that interest expense incurred during construction of assets be capitalized. Per the implementation of GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*, no interest was capitalized to construction in progress beginning in fiscal year 2022.

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Interest included in the construction work in progress and total interest expense incurred during the years ended June 30, 2022 and 2021 are as follows:

| <b>Hetchy Power</b>                                | <b>2022</b> | <b>Restated<br/>2021**</b> |
|----------------------------------------------------|-------------|----------------------------|
| Interest expensed                                  | \$ 5,624    | 1,972                      |
| Interest included in construction work in progress | — *         | 1,083                      |
| Total interest incurred                            | \$ 5,624    | 3,055                      |

\*Per the implementation of GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the End of a Construction Period*.

\*\*Restated per the implementation of GASB Statement No. 87, *Leases*.

**(5) Restricted Assets**

Pursuant to the Hetchy Power Trust Indenture (the “Indenture”), established in fiscal year 2015, net revenues of the Hetchy Power are pledged first to the 2015 Series AB Bonds and 2021 Series AB Bonds, and have a priority lien on the pledge of net revenues to the outstanding CREBs, QECBs, and NCREBs (the “Subordinate Obligations”). The Lease/Purchase Agreements for the Subordinate Obligations pledge the net revenues of the Hetchy Power to these bonds, and such pledge is subordinate in lien to the net revenues pledge for the 2015 Series AB Bonds and 2021 Series AB Bonds (the “Bonds” or “Bond”).

In the Indenture, the SFPUC covenants and agrees that it will pay into the Revenue Fund as received all Revenues of Hetchy Power and shall be used and applied, as provided by the Indenture, solely for the purposes of operating and maintaining Hetchy Power and paying all costs, charges, and expenses in connection therewith and for the purpose of making repairs, renewals, and replacements to Hetchy Power and constructing additions, betterments, and extensions thereto.

The Indenture provides that Revenues deposited in the Revenue Fund shall be disbursed in the following order of priority:

1. The payment of operation and maintenance expenses;
2. Any priority reconstruction and replacement fund deposits;
3. Deposit in the interest account of each Bond Fund;
4. Deposit in the bond retirement account of each Bond Fund;
5. Deposit in the reserve fund;
6. (i) Payment of principal and premium, if any, and interest on any Subordinate Obligations; (ii) deposit into a reserve fund securing any Subordinate Obligations; (iii) Swap Agreement payments pursuant to Swap Agreements entered into by the SFPUC with respect to any Subordinate Obligations; and (iv) payment to any financial institution or insurance company providing any letter of credit, line of credit, or other credit or liquidity facility, including municipal bond insurance and guarantees, that secures the payment of principal or interest on any Subordinate Obligations; in each case in any order of priority within this paragraph which may be hereafter established by the SFPUC resolution;
7. Any additional reconstruction and replacement fund deposits into the reconstruction and replacement fund;
8. Any necessary or desirable capital additions or improvements to the Hetchy Power;
9. Any payment under a Take-or-Pay Power Purchase Agreement that does not constitute an operation and maintenance expense;
10. Any payment under a Swap Agreement that does not constitute a Swap Agreement payment; and
11. Any other lawful purpose of the SFPUC.



# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

In the Indenture, the SFPUC covenants and agrees to transfer to the Trustee for deposit in the Interest Account of each applicable Bond Fund all Refundable Credits received by the SFPUC.

In accordance with the Agreements, Hetch Hetchy maintains certain restricted cash and investment balances in trust.

(a) Hetchy Water has the following restricted assets held in trust as of June 30, 2022 and 2021:

|                                          | <u>2022</u> | <u>2021</u>  |
|------------------------------------------|-------------|--------------|
| Cash and investments with City Treasury: |             |              |
| Hetch Hetchy bond construction fund      | \$ —        | 6,990        |
| Total restricted assets                  | <u>\$ —</u> | <u>6,990</u> |

(b) Hetchy Power has the following restricted assets held in trust as of June 30, 2022 and 2021:

|                                                               | <u>2022</u>      | <u>2021</u>   |
|---------------------------------------------------------------|------------------|---------------|
| Cash and investments with City Treasury:                      |                  |               |
| Hetch Hetchy bond construction fund                           | \$ —             | 5,241         |
| Cash and investments outside City Treasury:                   |                  |               |
| 2009 Series C Certificates of participation - 525 Golden Gate | 223              | 223           |
| 2009 Series D Certificates of participation - 525 Golden Gate | 758              | 892           |
| 2015 Series A Revenue Bonds                                   | 2,194            | 2,193         |
| 2015 Series B Revenue Bonds                                   | 516              | 516           |
| 2021 Series AB Revenue Bonds                                  | 10,346           | —             |
| Commercial Paper                                              | 15               | 19            |
| Total restricted cash and investments outside City Treasury   | <u>14,052</u>    | <u>3,843</u>  |
| Interest and other receivables:                               |                  |               |
| Hetch Hetchy bond construction fund                           | 4,303            | 11,800        |
| Total restricted assets                                       | <u>\$ 18,355</u> | <u>20,884</u> |

Restricted assets listed above as cash and investments with City Treasury are held in fund accounts within the Hetch Hetchy Revenue Fund.

## (6) Short-Term Debt

Effective March 2019, under Charter Sections 9.107(6) and 9.107(8), and 2018 Proposition A, the Commission and Board of Supervisors authorized the issuance of up to \$250,000 in commercial paper notes for the purpose of reconstructing, replacing, expanding, repairing or improving power facilities of Hetchy Power. Interest rates for the commercial paper ranged from 0.1% to 1.1% and 0.1% to 0.2% in fiscal years 2022 and 2021, respectively. The Enterprise had \$40,019 and \$114,671 commercial paper outstanding as of June 30, 2022 and 2021, respectively. The Enterprise had \$209,981 and \$135,329 in unused authorization as of June 30, 2022 and 2021, respectively.

In accordance with GASB Statement No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*, Significant Events of default as specified in the Reimbursement Agreements include 1) non-payment, 2) material breach of warranty, representation, or other non-remedied breach of covenants as specified in the respective agreements and 3) bankruptcy, which may result in all outstanding obligations to be immediately due and payable (unless waived by the respective Bank, if applicable); or issuance of a No-Issuance Notice, reduction in credit to outstanding amount plus interest coverage, and/or termination of the respective agreement. As of June 30, 2022, there were no such events described herein.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

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(Dollars in thousands, unless otherwise stated)

### (7) Changes in Long-Term Liabilities

a) Hetch Hetchy's long-term liability activities for the years ended June 30, 2022 and 2021 are as follows:

|                                                                | Interest<br>rate | Maturity<br>(Calendar Year) | Restated<br>2021* | Additions | Reductions | 2022    | Due within<br>one year |
|----------------------------------------------------------------|------------------|-----------------------------|-------------------|-----------|------------|---------|------------------------|
| Bonds:                                                         |                  |                             |                   |           |            |         |                        |
| Clean Renewable Energy Bonds                                   | 0.00 %           | 2022                        | \$ 843            | —         | (422)      | 421     | 421                    |
| Qualified Energy Conservation Bonds                            | 4.74             | 2027                        | 3,687             | —         | (549)      | 3,138   | 555                    |
| New Clean Renewable Energy Bonds 2015                          | 4.62             | 2032                        | 1,779             | —         | (142)      | 1,637   | 146                    |
| 2015 Series A Revenue Bonds                                    | 4.00 - 5.00      | 2045                        | 32,025            | —         | —          | 32,025  | —                      |
| 2015 Series B Revenue Bonds                                    | 3.00 - 4.00      | 2026                        | 4,550             | —         | (815)      | 3,735   | 850                    |
| 2021 Series A Revenue Bonds                                    | 4.00 - 5.00      | 2052                        | —                 | 74,280    | —          | 74,280  | —                      |
| 2021 Series B Revenue Bonds                                    | 4.00 - 5.00      | 2052                        | —                 | 49,720    | —          | 49,720  | —                      |
| Less issuance discount                                         |                  |                             | (20)              | —         | 14         | (6)     | (6)                    |
| Add issuance premiums                                          |                  |                             | 3,448             | 27,022    | (934)      | 29,536  | —                      |
| Total bonds payable                                            |                  |                             | 46,312            | 151,022   | (2,848)    | 194,486 | 1,966                  |
| 2009 Series C Certificates of participation (COPs) 2.00 - 5.00 |                  | 2022                        | 830               | —         | (405)      | 425     | 425                    |
| 2009 Series C COPs issuance premiums                           |                  |                             | 8                 | —         | (6)        | 2       | 2                      |
| 2009 Series D COPs (Build America) 6.36 - 6.49                 |                  | 2041                        | 12,593            | —         | —          | 12,593  | —                      |
| Other post-employment benefits obligations                     |                  |                             | 35,006            | 5,135     | (6,232)    | 33,909  | —                      |
| Net pension liability                                          |                  |                             | 62,219            | —         | (62,219)   | —       | —                      |
| Accrued vacation and sick leave                                |                  |                             | 6,202             | 2,869     | (2,759)    | 6,312   | 3,060                  |
| Accrued workers' compensation                                  |                  |                             | 3,238             | 555       | (315)      | 3,478   | 615                    |
| Damage claims liability                                        |                  |                             | 1,639             | 3,840     | (3,797)    | 1,682   | 601                    |
| Due to other City departments                                  |                  |                             | 369               | 11        | —          | 380     | 380                    |
| Lease liability                                                |                  |                             | 749               | —         | (380)      | 369     | 238                    |
| Unearned revenues, refunds, and other                          |                  |                             | 16,159            | 23,113    | (19,215)   | 20,057  | 10,143                 |
| Total                                                          |                  |                             | \$ 185,324        | 186,545   | (98,176)   | 273,693 | 17,430                 |
| Bonds:                                                         |                  |                             |                   |           |            |         |                        |
| Clean Renewable Energy Bonds                                   | 0.00 %           | 2022                        | \$ 1,265          | —         | (422)      | 843     | 422                    |
| Qualified Energy Conservation Bonds                            | 4.74             | 2027                        | 4,229             | —         | (542)      | 3,687   | 549                    |
| New Clean Renewable Energy Bonds 2012                          | 4.74             | 2020                        | 130               | —         | (130)      | —       | —                      |
| New Clean Renewable Energy Bonds 2015                          | 4.62             | 2032                        | 3,190             | —         | (1,411)    | 1,779   | 142                    |
| 2015 Series A Revenue Bonds                                    | 4.00 - 5.00      | 2045                        | 32,025            | —         | —          | 32,025  | —                      |
| 2015 Series B Revenue Bonds                                    | 3.00 - 4.00      | 2026                        | 5,335             | —         | (785)      | 4,550   | 815                    |
| Less issuance discount                                         |                  |                             | (34)              | —         | 14         | (20)    | —                      |
| Add issuance premiums                                          |                  |                             | 3,668             | —         | (220)      | 3,448   | —                      |
| Total bonds payable                                            |                  |                             | 49,808            | —         | (3,496)    | 46,312  | 1,928                  |
| 2009 Series C Certificates of participation (COPs) 2.00 - 5.00 |                  | 2022                        | 1,214             | —         | (384)      | 830     | 405                    |
| 2009 Series C COPs issuance premiums                           |                  |                             | 21                | —         | (13)       | 8       | —                      |
| 2009 Series D COPs (Build America) 6.36 - 6.49                 |                  | 2041                        | 12,593            | —         | —          | 12,593  | —                      |
| Other post-employment benefits obligations                     |                  |                             | 38,530            | 5,646     | (9,170)    | 35,006  | —                      |
| Net pension liability                                          |                  |                             | 49,531            | 28,918    | (16,230)   | 62,219  | —                      |
| Accrued vacation and sick leave                                |                  |                             | 4,894             | 2,932     | (1,624)    | 6,202   | 3,041                  |
| Accrued workers' compensation                                  |                  |                             | 3,387             | 113       | (262)      | 3,238   | 575                    |
| Damage claims liability                                        |                  |                             | 2,886             | 4,843     | (6,090)    | 1,639   | 633                    |
| Due to other City departments                                  |                  |                             | 840               | —         | (471)      | 369     | 369                    |
| Lease liability                                                |                  |                             | 1,126             | —         | (377)      | 749     | 380                    |
| Unearned revenues, refunds, and other                          |                  |                             | 9,117             | 28,750    | (21,708)   | 16,159  | 6,191                  |
| Total                                                          |                  |                             | \$ 173,947        | 71,202    | (59,825)   | 185,324 | 13,522                 |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

- b) Hetchy Water's long-term liability activities for the years ended June 30, 2022 and 2021 are as follows:

|                                            | Restated<br>2021* | Additions | Reductions | 2022   | Due within<br>one year |
|--------------------------------------------|-------------------|-----------|------------|--------|------------------------|
| Other post-employment benefits obligations | \$ 14,444         | 1,921     | (2,125)    | 14,240 | —                      |
| Net pension liability                      | 26,645            | —         | (26,645)   | —      | —                      |
| Accrued vacation and sick leave            | 2,185             | 749       | (765)      | 2,169  | 1,034                  |
| Accrued workers' compensation              | 1,120             | 233       | (125)      | 1,228  | 215                    |
| Damage claims liability                    | 525               | 253       | (151)      | 627    | 228                    |
| Lease liability                            | 78                | —         | (16)       | 62     | 3                      |
| Unearned revenues, refunds, and other      | 138               | 14        | (18)       | 134    | 24                     |
| Total                                      | \$ 45,135         | 3,170     | (29,845)   | 18,460 | 1,504                  |

|                                            | 2020      | Additions | Reductions | Restated<br>2021* | Due within<br>one year |
|--------------------------------------------|-----------|-----------|------------|-------------------|------------------------|
| Other post-employment benefits obligations | \$ 16,350 | 1,818     | (3,724)    | 14,444            | —                      |
| Net pension liability                      | 21,477    | 12,119    | (6,951)    | 26,645            | —                      |
| Accrued vacation and sick leave            | 1,646     | 1,034     | (495)      | 2,185             | 1,059                  |
| Accrued workers' compensation              | 1,187     | 18        | (85)       | 1,120             | 197                    |
| Damage claims liability                    | 558       | 478       | (511)      | 525               | 218                    |
| Due to other City departments              | 240       | —         | (240)      | —                 | —                      |
| Lease liability                            | 93        | —         | (15)       | 78                | 16                     |
| Unearned revenues, refunds, and other      | 627       | 629       | (1,118)    | 138               | 22                     |
| Total                                      | \$ 42,178 | 16,096    | (13,139)   | 45,135            | 1,512                  |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, Leases.

- c) Hetchy Power's long-term liability activities for the years ended June 30, 2022 and 2021 are as follows:

|                                                                | Interest<br>rate | Maturity<br>(Calendar Year) | Restated<br>2021* | Additions | Reductions | 2022    | Due within<br>one year |
|----------------------------------------------------------------|------------------|-----------------------------|-------------------|-----------|------------|---------|------------------------|
| Bonds:                                                         |                  |                             |                   |           |            |         |                        |
| Clean Renewable Energy Bonds                                   | 0.00 %           | 2022                        | \$ 843            | —         | (422)      | 421     | 421                    |
| Qualified Energy Conservation Bonds                            | 4.74             | 2027                        | 3,687             | —         | (549)      | 3,138   | 555                    |
| New Clean Renewable Energy Bonds 2015                          | 4.62             | 2032                        | 1,779             | —         | (142)      | 1,637   | 146                    |
| 2015 Series A Revenue Bonds                                    | 4.00 - 5.00      | 2045                        | 32,025            | —         | —          | 32,025  | —                      |
| 2015 Series B Revenue Bonds                                    | 3.00 - 4.00      | 2026                        | 4,550             | —         | (815)      | 3,735   | 850                    |
| 2021 Series A Revenue Bonds                                    | 4.00 - 5.00      | 2052                        | —                 | 74,280    | —          | 74,280  | —                      |
| 2021 Series B Revenue Bonds                                    | 4.00 - 5.00      | 2052                        | —                 | 49,720    | —          | 49,720  | —                      |
| Less issuance discount                                         |                  |                             | (20)              | —         | 14         | (6)     | (6)                    |
| Add issuance premiums                                          |                  |                             | 3,448             | 27,022    | (934)      | 29,536  | —                      |
| Total bonds payable                                            |                  |                             | 46,312            | 151,022   | (2,848)    | 194,486 | 1,966                  |
| 2009 Series C Certificates of participation (COPs) 2.00 - 5.00 |                  | 2022                        | 830               | —         | (405)      | 425     | 425                    |
| 2009 Series C COPs issuance premiums                           |                  |                             | 8                 | —         | (6)        | 2       | 2                      |
| 2009 Series D COPs (Build America) 6.36 - 6.49                 |                  | 2041                        | 12,593            | —         | —          | 12,593  | —                      |
| Other post-employment benefits obligations                     |                  |                             | 17,653            | 2,347     | (2,595)    | 17,405  | —                      |
| Net pension liability                                          |                  |                             | 32,566            | —         | (32,566)   | —       | —                      |
| Accrued vacation and sick leave                                |                  |                             | 3,617             | 1,856     | (1,876)    | 3,597   | 1,747                  |
| Accrued workers' compensation                                  |                  |                             | 2,118             | 322       | (190)      | 2,250   | 400                    |
| Damage claims liability                                        |                  |                             | 1,108             | 2,005     | (2,090)    | 1,023   | 358                    |
| Due to other City departments                                  |                  |                             | 369               | 11        | —          | 380     | 380                    |
| Lease liability                                                |                  |                             | 94                | —         | (19)       | 75      | 3                      |
| Unearned revenues, refunds, and other                          |                  |                             | 5,993             | 8,410     | (7,676)    | 6,727   | 5,923                  |
| Total                                                          |                  |                             | \$ 123,261        | 165,973   | (50,271)   | 238,963 | 11,204                 |

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

|                                                    | Interest<br>rate | Maturity<br>(Calendar Year) | 2020       | Additions | Reductions | Restated<br>2021* | Due within<br>one year |
|----------------------------------------------------|------------------|-----------------------------|------------|-----------|------------|-------------------|------------------------|
| Bonds:                                             |                  |                             |            |           |            |                   |                        |
| Clean Renewable Energy Bonds                       | 0.00 %           | 2022                        | \$ 1,265   | —         | (422)      | 843               | 422                    |
| Qualified Energy Conservation Bonds                | 4.74             | 2027                        | 4,229      | —         | (542)      | 3,687             | 549                    |
| New Clean Renewable Energy Bonds 2012              | 4.74             | 2020                        | 130        | —         | (130)      | —                 | —                      |
| New Clean Renewable Energy Bonds 2015              | 4.62             | 2032                        | 3,190      | —         | (1,411)    | 1,779             | 142                    |
| 2015 Series A Revenue Bonds                        | 4.00 - 5.00      | 2045                        | 32,025     | —         | —          | 32,025            | —                      |
| 2015 Series B Revenue Bonds                        | 3.00 - 4.00      | 2026                        | 5,335      | —         | (785)      | 4,550             | 815                    |
| Less issuance discount                             |                  |                             | (34)       | —         | 14         | (20)              | —                      |
| Add issuance premiums                              |                  |                             | 3,668      | —         | (220)      | 3,448             | —                      |
| Total bonds payable                                |                  |                             | 49,808     | —         | (3,496)    | 46,312            | 1,928                  |
| 2009 Series C Certificates of participation (COPs) | 2.00 - 5.00      | 2022                        | 1,214      | —         | (384)      | 830               | 405                    |
| 2009 Series C COPs issuance premiums               |                  |                             | 21         | —         | (13)       | 8                 | —                      |
| 2009 Series D COPs (Build America)                 | 6.36 - 6.49      | 2041                        | 12,593     | —         | —          | 12,593            | —                      |
| Other post-employment benefits obligations         |                  |                             | 19,983     | 2,223     | (4,553)    | 17,653            | —                      |
| Net pension liability                              |                  |                             | 26,249     | 14,812    | (8,495)    | 32,566            | —                      |
| Accrued vacation and sick leave                    |                  |                             | 2,957      | 1,763     | (1,103)    | 3,617             | 1,777                  |
| Accrued workers' compensation                      |                  |                             | 2,200      | 95        | (177)      | 2,118             | 378                    |
| Damage claims liability                            |                  |                             | 2,222      | 4,212     | (5,326)    | 1,108             | 409                    |
| Due to other City departments                      |                  |                             | 600        | —         | (231)      | 369               | 369                    |
| Lease liability                                    |                  |                             | 113        | —         | (19)       | 94                | 19                     |
| Unearned revenues, refunds, and other              |                  |                             | 7,642      | 8,560     | (10,209)   | 5,993             | 5,141                  |
| Total                                              |                  |                             | \$ 125,602 | 31,665    | (34,006)   | 123,261           | 10,426                 |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*.

- d) CleanPowerSF's long-term liability activities for the years ended June 30, 2022 and 2021 are as follows:

|                                            | Restated<br>2021* | Additions | Reductions | 2022   | Due within<br>one year |
|--------------------------------------------|-------------------|-----------|------------|--------|------------------------|
| Other post-employment benefits obligations | \$ 2,909          | 867       | (1,512)    | 2,264  | —                      |
| Net pension liability                      | 3,008             | —         | (3,008)    | —      | —                      |
| Accrued vacation and sick leave            | 400               | 264       | (118)      | 546    | 279                    |
| Damage claims liability                    | 6                 | 1,582     | (1,556)    | 32     | 15                     |
| Lease liability                            | 577               | —         | (345)      | 232    | 232                    |
| Unearned revenues, refunds, and other      | 10,028            | 14,689    | (11,521)   | 13,196 | 4,196                  |
| Total                                      | \$ 16,928         | 17,402    | (18,060)   | 16,270 | 4,722                  |

|                                            | 2020     | Additions | Reductions | Restated<br>2021* | Due within<br>one year |
|--------------------------------------------|----------|-----------|------------|-------------------|------------------------|
| Other post-employment benefits obligations | \$ 2,197 | 1,605     | (893)      | 2,909             | —                      |
| Net pension liability                      | 1,805    | 1,987     | (784)      | 3,008             | —                      |
| Accrued vacation and sick leave            | 291      | 135       | (26)       | 400               | 205                    |
| Damage claims liability                    | 106      | 153       | (253)      | 6                 | 6                      |
| Lease liability                            | 920      | —         | (343)      | 577               | 345                    |
| Unearned revenues, refunds, and other      | 848      | 19,561    | (10,381)   | 10,028            | 1,028                  |
| Total                                      | \$ 6,167 | 23,441    | (12,680)   | 16,928            | 1,584                  |

\*Restated per Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*.

### (a) *Clean Renewable Energy Bonds*

In November 2008, Hetchy Power issued \$6,325 of taxable CREBs to finance the installation of solar energy equipment on City-owned facilities, including Chinatown Branch Library, Maxine Hall Medical Center, City Distribution Division Warehouse, North Point Wastewater Plant, Chinatown Public Health Center, Municipal Transportation Agency Woods, and Municipal Transportation Agency Ways and Structures. The CREBs were non-rated and privately-placed with Banc of America Leasing. The net effective interest rate on the CREBs, after the federal tax subsidy, is 0% through 2022. Hetchy Power began making principal payments in the amount of \$422 on December 15, 2008 and will continue annual payments for 15 years until December 15, 2022. Funding for these payments will be guaranteed by net power revenues. Interest

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(Dollars in thousands, unless otherwise stated)

payments are not required, since the effective equivalent of interest on the bonds is paid in the form of federal tax credits in lieu of interest paid by the issuer.

The future annual debt service relating to the CREBs outstanding as of June 30, 2022 is as follows:

| Fiscal year ending June 30:           | <u>Principal</u> |
|---------------------------------------|------------------|
| 2023                                  | \$ 421           |
| Less: Current portion                 | (421)            |
| Less: Unamortized bond discount       | (6)              |
| Less: Current portion                 | 6                |
| Long-term portion as of June 30, 2022 | <u>\$ —</u>      |

### (b) *Qualified Energy Conservation Bonds*

In December 2011, Hetchy Power issued \$8,291 of taxable QECBs. The QECBs were issued to fund certain qualified green components for the SFPUC's 525 Golden Gate Headquarters project. The QECBs were non-rated and privately placed with Banc of America Leasing. The net effective interest rate on the QECBs, after the federal tax subsidy, is 1.2% through 2028.

The future annual debt service relating to the QECBs outstanding as of June 30, 2022 is as follows:

| Fiscal years ending June 30:          | <u>Principal</u> | <u>Interest before subsidy</u> | <u>Federal interest subsidy*</u> | <u>Interest net of subsidy</u> |
|---------------------------------------|------------------|--------------------------------|----------------------------------|--------------------------------|
| 2023                                  | \$ 555           | 142                            | (100)                            | 42                             |
| 2024                                  | 562              | 116                            | (82)                             | 34                             |
| 2025                                  | 569              | 89                             | (63)                             | 26                             |
| 2026                                  | 576              | 62                             | (44)                             | 18                             |
| 2027                                  | 582              | 35                             | (24)                             | 11                             |
| 2028                                  | 294              | 7                              | (4)                              | 3                              |
|                                       | <u>3,138</u>     | <u>451</u>                     | <u>(317)</u>                     | <u>134</u>                     |
| Less: Current portion                 | (555)            |                                |                                  |                                |
| Long-term portion as of June 30, 2022 | <u>\$ 2,583</u>  |                                |                                  |                                |

\* The SFPUC received an IRS notice dated June 2, 2022 that the federal interest subsidy is reduced by 5.7% or a total reduction of \$19 due to sequestration over the remaining life of the bonds assuming the sequestration rate will remain the same after fiscal year 2023.

### (c) *New Clean Renewable Energy Bonds 2012*

In April 2012, Hetchy Power issued \$6,600 of taxable NCREBs. The NCREBs were issued to fund certain qualified facilities that provide clean, renewable energy at Davies Symphony Hall, City Hall, and University Mound Reservoir. The NCREBs were non-rated and privately placed with Banc of America Leasing. The net effective interest rate on the NCREBs, after the federal tax subsidy, is 1.5% through 2021. \$288 and \$2,523 of principal were prepaid in fiscal years 2017 and 2016, respectively. There was no prepayment thereafter. 2012 NCREBs have been fully repaid as of June 30, 2021.

### (d) *New Clean Renewable Energy Bonds 2015*

In October 2015, Hetchy Power issued \$4,100 of taxable 2015 NCREBs. The 2015 NCREBs were issued to fund certain qualified clean, renewable energy solar generation facilities at the Marina Middle School and the San Francisco Police Academy. The 2015 NCREBs were non-rated and privately placed with Banc of America Leasing. The net effective interest rate on the 2015 NCREBs, after the federal tax subsidy, is 1.4% through 2033. \$0 and \$1,272 of principal were prepaid in fiscal years 2022 and 2021, respectively.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

The future annual debt service relating to the 2015 NCREBs outstanding as of June 30, 2022 is as follows:

| Fiscal years ending June 30:          | Principal       | Interest before subsidy | Federal interest subsidy* | Interest net of subsidy |
|---------------------------------------|-----------------|-------------------------|---------------------------|-------------------------|
| 2023                                  | \$ 146          | 74                      | (49)                      | 25                      |
| 2024                                  | 148             | 67                      | (44)                      | 23                      |
| 2025                                  | 150             | 60                      | (40)                      | 20                      |
| 2026                                  | 152             | 53                      | (35)                      | 18                      |
| 2027                                  | 154             | 47                      | (31)                      | 16                      |
| 2028-2032                             | 803             | 122                     | (81)                      | 41                      |
| 2033                                  | 84              | 2                       | (1)                       | 1                       |
|                                       | <u>1,637</u>    | <u>425</u>              | <u>(281)</u>              | <u>144</u>              |
| Less: Current portion                 | (146)           |                         |                           |                         |
| Long-term portion as of June 30, 2022 | \$ <u>1,491</u> |                         |                           |                         |

\* The SFPUC received an IRS notice dated June 2, 2022 that the federal interest subsidy is reduced by 5.7% or a total reduction of \$17 due to sequestration over the remaining life of the bonds assuming the sequestration rate will remain the same after fiscal year 2023.

### (e) *Power Revenue Bonds 2015 Series A (Green) and Series B*

In May 2015, Hetchy Power issued tax-exempt revenue bonds, 2015 Series A (Green) in the amount of \$32,025 with interest rates ranging from 4.0% to 5.0% and 2015 Series B in the amount of \$7,530 with interest rates ranging from 3.0% to 4.0%. Proceeds from the bonds were used to finance reconstruction or replacement of existing facilities of the SFPUC's Hetch Hetchy project, to fund capitalized interest on the 2015 Series AB Bonds, to fund a debt service reserve account for the 2015 Series AB Bonds, and to pay costs of issuance of the 2015 Series AB bonds. The bonds were rated "A+" and "AA-" by S&P and Fitch, respectively. Final maturity for 2015 Series AB are November 1, 2045 and November 1, 2026, respectively. The true interest cost is 3.95%. As of June 30, 2022 and 2021, the outstanding principal amounts were \$35,760 and \$36,575, respectively.

The future annual debt service relating to the 2015 Series AB Bonds outstanding as of June 30, 2022 are as follows:

#### Hetchy Power - Power Revenue Bonds 2015 Series A (Green)

| Fiscal years ending June 30:          | Principal        | Interest      | Total         |
|---------------------------------------|------------------|---------------|---------------|
| 2023                                  | \$ —             | 1,593         | 1,593         |
| 2024                                  | —                | 1,593         | 1,593         |
| 2025                                  | —                | 1,593         | 1,593         |
| 2026                                  | —                | 1,593         | 1,593         |
| 2027                                  | 830              | 1,576         | 2,406         |
| 2028-2032                             | 5,645            | 7,121         | 12,766        |
| 2033-2037                             | 7,205            | 5,522         | 12,727        |
| 2038-2042                             | 9,190            | 3,482         | 12,672        |
| 2043-2046                             | 9,155            | 943           | 10,098        |
|                                       | <u>32,025</u>    | <u>25,016</u> | <u>57,041</u> |
| Add: Unamortized bond premium         | 3,119            |               |               |
| Long-term portion as of June 30, 2022 | \$ <u>35,144</u> |               |               |

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

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(Dollars in thousands, unless otherwise stated)

### Hetchy Power - Power Revenue Bonds 2015 Series B

| Fiscal years ending June 30:          | Principal       | Interest   | Total        |
|---------------------------------------|-----------------|------------|--------------|
| 2023                                  | \$ 850          | 124        | 974          |
| 2024                                  | 880             | 93         | 973          |
| 2025                                  | 910             | 62         | 972          |
| 2026                                  | 945             | 25         | 970          |
| 2027                                  | 150             | 3          | 153          |
|                                       | <u>3,735</u>    | <u>307</u> | <u>4,042</u> |
| Less: Current portion                 | (850)           |            |              |
| Add: Unamortized bond premium         | 114             |            |              |
| Long-term portion as of June 30, 2022 | \$ <u>2,999</u> |            |              |

### (f) *Power Revenue Bonds 2021 Series A (Green) and Series B*

In December 2021, Hetchy Power issued tax-exempt revenue bonds, 2021 Series A (Green) in the amount of \$74,280 with interest rates ranging from 4.0% to 5.0% and 2021 Series B in the amount of \$49,720 with interest rates ranging from 4.0% to 5.0%. Proceeds from the bonds were used to refinance a portion of the costs of various capital projects benefiting the Power Enterprise, to fund capitalized interest on the 2021 Series AB Bonds, and to pay costs of issuance. The bonds were rated “AA” and “AA-” by S&P and Fitch, respectively. Final maturity for 2021 Series AB are November 1, 2051. The true interest cost is 2.64%. As of June 30, 2022 the outstanding principal amount was \$124,000.

The future annual debt service relating to the 2021 Series AB Bonds outstanding as of June 30, 2022 are as follows:

### Hetchy Power - Power Revenue Bonds 2021 Series A (Green)

| Fiscal years ending June 30:          | Principal        | Interest      | Total          |
|---------------------------------------|------------------|---------------|----------------|
| 2023                                  | \$ —             | 3,085         | 3,085          |
| 2024                                  | —                | 3,085         | 3,085          |
| 2025                                  | 1,385            | 3,050         | 4,435          |
| 2026                                  | 1,455            | 2,979         | 4,434          |
| 2027                                  | 1,530            | 2,905         | 4,435          |
| 2028-2032                             | 8,875            | 13,294        | 22,169         |
| 2033-2037                             | 11,025           | 11,140        | 22,165         |
| 2038-2042                             | 13,470           | 8,698         | 22,168         |
| 2043-2047                             | 16,450           | 5,716         | 22,166         |
| 2048-2052                             | 20,090           | 2,073         | 22,163         |
|                                       | <u>74,280</u>    | <u>56,025</u> | <u>130,305</u> |
| Add: Unamortized bond premium         | 15,933           |               |                |
| Long-term portion as of June 30, 2022 | \$ <u>90,213</u> |               |                |

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(Dollars in thousands, unless otherwise stated)

### Hetchy Power - Power Revenue Bonds 2021 Series B

| Fiscal years ending June 30:          | Principal        | Interest      | Total         |
|---------------------------------------|------------------|---------------|---------------|
| 2023                                  | \$ —             | 2,045         | 2,045         |
| 2024                                  | —                | 2,045         | 2,045         |
| 2025                                  | 585              | 2,030         | 2,615         |
| 2026                                  | 620              | 2,000         | 2,620         |
| 2027                                  | 650              | 1,969         | 2,619         |
| 2028-2032                             | 3,765            | 9,308         | 13,073        |
| 2033-2037                             | 4,755            | 8,363         | 13,118        |
| 2038-2042                             | 5,945            | 7,295         | 13,240        |
| 2043-2047                             | 9,900            | 5,920         | 15,820        |
| 2048-2052                             | 23,500           | 2,426         | 25,926        |
|                                       | <u>49,720</u>    | <u>43,401</u> | <u>93,121</u> |
| Add: Unamortized bond premium         | 10,370           |               |               |
| Long-term portion as of June 30, 2022 | \$ <u>60,090</u> |               |               |

### (g) *Certificates of Participation Issued for the 525 Golden Gate Headquarters Building*

In October 2009, the City issued \$167,670 in certificates of participation to fund construction of the headquarters of the SFPUC at 525 Golden Gate Avenue. The 2009 Series C certificates were issued for \$38,120 and 2009 Series D for \$129,550 as “Build America Bonds” (BABs) on a taxable basis under the 2009 American Recovery and Reinvestment Act. The 2009 Series C certificates carry interest rates ranging from 2.0% to 5.0% and mature on November 1, 2022. The 2009 Series D certificates carry interest rates ranging from 6.4% to 6.5% and mature on November 1, 2041. After adjusting Series D for the federal interest subsidy, the true interest cost averages 3.4% and 4.3% for Series C and Series D certificates, respectively.

Under the terms of a Memorandum of Understanding between the City and the SFPUC dated October 1, 2009, the City conveyed the real property to the Trustee, the Bank of New York Mellon Trust Company, N.A., which was replaced by U.S. Bank in March 2014 under a property lease in exchange for the proceeds of the sale of the certificates. The Trustee has leased the property back to the City for the City’s use under a project lease. The City is obligated under the project lease to pay base rental payments and other payments to the Trustee each year during the 32-year term of the project lease. The Commission makes annual base rental payments to the City for the building equal to annual debt service on the certificates. It is anticipated these lease costs will be offset with reductions in costs associated with current office rental expense. Hetchy Power’s share is reflected on the Hetchy Power fund statements. There are no events of default stated in this memorandum of understanding.

The Power, Water, and Wastewater Enterprises have ownership interest in the building equal to their projected usage of space as follows: Water (73%), Wastewater (15%), and Power (12%). Similarly, each Enterprise is responsible for a portion of the annual base rental payment based on their ownership percentages less contributed equity. The percentage share of base rental payments for the Enterprises is as follows: Water (71.4%), Wastewater (18.9%), and Power (9.7%). The future annual debt service relating to the certificates of participation 2009 Series C and D outstanding as of June 30, 2022 are as follow:

### Hetchy Power - Certificates of Participation 2009 Series C (Tax Exempt)

| Fiscal years ending June 30:          | Principal   | Interest | Total |
|---------------------------------------|-------------|----------|-------|
| 2023                                  | \$ 425      | 10       | 435   |
| Less: Current portion                 | (425)       |          |       |
| Add: Unamortized bond premium         | 2           |          |       |
| Less: Current portion                 | (2)         |          |       |
| Long-term portion as of June 30, 2022 | \$ <u>—</u> |          |       |



# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

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### Hetchy Power - Certificates of Participation 2009 Series D (Taxable BABs)

| Fiscal years ending June 30:          | Principal        | Interest before subsidy | Federal interest subsidy* | Interest net of subsidy |
|---------------------------------------|------------------|-------------------------|---------------------------|-------------------------|
| 2023                                  | \$ —             | 812                     | (268)                     | 544                     |
| 2024                                  | 445              | 798                     | (263)                     | 535                     |
| 2025                                  | 463              | 769                     | (254)                     | 515                     |
| 2026                                  | 483              | 739                     | (244)                     | 495                     |
| 2027                                  | 503              | 709                     | (234)                     | 475                     |
| 2028-2032                             | 2,852            | 3,020                   | (997)                     | 2,023                   |
| 2033-2037                             | 3,514            | 1,995                   | (658)                     | 1,337                   |
| 2038-2042                             | 4,333            | 727                     | (240)                     | 487                     |
|                                       |                  | <u>9,569</u>            | <u>(3,158)</u>            | <u>6,411</u>            |
| Long-term portion as of June 30, 2022 | \$ <u>12,593</u> |                         |                           |                         |

\* The SFPUC received an IRS notice dated June 2, 2022 that the federal interest subsidy is reduced by 5.7% or a total reduction of \$191 due to sequestration over the remaining life of the bonds assuming the sequestration rate will remain the same after fiscal year 2023.

### (h) *Events of Default and Remedies*

In accordance with GASB Statement No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*, significant events of default as specified in the Power Enterprise Indenture (applicable to Power Revenue Bonds and energy bonds) and the Equipment Lease/Purchase Agreement include 1) non-payment, 2) material breach of warranty, representation, or indenture covenants (not cured within applicable grace periods) and 3) bankruptcy and insolvency events, which may result in the Trustee (upon written request by the majority of the owners (by aggregate amount of the bond obligations), declare the principal and the interest accrued thereon to be due and payable immediately. As of June 30, 2022 and 2021, there were no such events described herein.

### (8) **Revenue Pledge**

Hetchy Power has pledged future power revenues to repay the 2008 CREBs, the 2011 QECBs, the 2012 NCREBs, and the 2015 NCREBs. Additionally, Hetchy Power has pledged future power revenues for 2015 Series AB and 2021 Series AB power revenue bonds. Proceeds from the bonds provided financing for various capital construction and facility energy efficiency projects. 2015 Series AB and 2021 Series AB power revenue bonds are payable through fiscal year 2046 and 2052, respectively, and are solely payable from net revenues of Hetchy Power on a senior lien basis to the 2008 CREBs, the 2011 QECBs, the 2012 NCREBs, and the 2015 NCREBs.

The original amount of bonds issued, total principal and interest remaining, principal and interest paid during fiscal years 2022 and 2021, applicable net revenues, and funds available for debt service are as follows:

| Hetchy Power                                                | 2022       | 2021   |
|-------------------------------------------------------------|------------|--------|
| Bonds issued with revenue pledge                            | \$ 182,271 | 64,871 |
| Principal and interest remaining due at the end of the year | 290,581    | 71,082 |
| Principal and interest paid during the year*                | 3,928      | 5,368  |
| Net revenues for the year ended June 30                     | 54,310     | 10,609 |
| Funds available for debt service                            | 98,625     | 34,178 |

\*Per Indenture, debt service for coverage is calculated using the amount of principal and interest paid during the year for the 2015 Series AB and 2021 Series AB power revenue bonds net of capitalized interest if any, which have a senior lien on power enterprise revenues; principal and interest paid during the year for the 2015 Series AB and 2021 Series AB power revenue bonds was \$2,565, net of capitalized interest.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

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### (9) Leases

Hetch Hetchy has entered into long-term leases for office space and other equipment. The terms and conditions for these leases varies, which ranges between 1 to 75 years.

A summary of intangible right-to-use leases during the years ended June 30, 2022 and 2021 are as follows:

|                                                  |    | <b>2021</b> | <b>Increases</b> | <b>Decreases</b> | <b>Remeasurements</b> | <b>2022</b> |
|--------------------------------------------------|----|-------------|------------------|------------------|-----------------------|-------------|
| <b>Hetch Hetchy</b>                              |    |             |                  |                  |                       |             |
| Right-to-use assets: Building/facility equipment | \$ | 1,126       | —                | (58)             | —                     | 1,068       |
| Total lease assets                               |    | 1,126       | —                | (58)             | —                     | 1,068       |
| Less accumulated amortization for:               |    |             |                  |                  |                       |             |
| Building/facility equipment                      |    | (387)       | (375)            | 58               | —                     | (704)       |
| Total accumulated amortization                   |    | (387)       | (375)            | 58               | —                     | (704)       |
| Total lease assets, net                          | \$ | 739         | (375)            | —                | —                     | 364         |
| <b>Hetch Water</b>                               |    |             |                  |                  |                       |             |
| Right-to-use assets: Building/facility equipment | \$ | 93          | —                | (26)             | —                     | 67          |
| Total lease assets                               |    | 93          | —                | (26)             | —                     | 67          |
| Less accumulated amortization for:               |    |             |                  |                  |                       |             |
| Building/facility equipment                      |    | (19)        | (13)             | 26               | —                     | (6)         |
| Total accumulated amortization                   |    | (19)        | (13)             | 26               | —                     | (6)         |
| Total lease assets, net                          | \$ | 74          | (13)             | —                | —                     | 61          |
| <b>Hetch Power</b>                               |    |             |                  |                  |                       |             |
| Right-to-use assets: Building/facility equipment | \$ | 113         | —                | (32)             | —                     | 81          |
| Total lease assets                               |    | 113         | —                | (32)             | —                     | 81          |
| Less accumulated amortization for:               |    |             |                  |                  |                       |             |
| Building/facility equipment                      |    | (23)        | (17)             | 32               | —                     | (8)         |
| Total accumulated amortization                   |    | (23)        | (17)             | 32               | —                     | (8)         |
| Total lease assets, net                          | \$ | 90          | (17)             | —                | —                     | 73          |
| <b>CleanPowerSF</b>                              |    |             |                  |                  |                       |             |
| Right-to-use assets: Building/facility equipment | \$ | 920         | —                | —                | —                     | 920         |
| Total lease assets                               |    | 920         | —                | —                | —                     | 920         |
| Less accumulated amortization for:               |    |             |                  |                  |                       |             |
| Building/facility equipment                      |    | (345)       | (345)            | —                | —                     | (690)       |
| Total accumulated amortization                   |    | (345)       | (345)            | —                | —                     | (690)       |
| Total lease assets, net                          | \$ | 575         | (345)            | —                | —                     | 230         |

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

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(Dollars in thousands, unless otherwise stated)

|                                                  | 2020     | Increases | Decreases | Remeasurements | 2021  |
|--------------------------------------------------|----------|-----------|-----------|----------------|-------|
| <b>Hetch Hetchy</b>                              |          |           |           |                |       |
| Right-to-use assets: Building/facility equipment | \$ 1,126 | —         | —         | —              | 1,126 |
| Total lease assets                               | 1,126    | —         | —         | —              | 1,126 |
| Less accumulated amortization for:               |          |           |           |                |       |
| Building/facility equipment                      | —        | (387)     | —         | —              | (387) |
| Total accumulated amortization                   | —        | (387)     | —         | —              | (387) |
| Total lease assets, net                          | \$ 1,126 | (387)     | —         | —              | 739   |
| <b>Hetch Water</b>                               |          |           |           |                |       |
| Right-to-use assets: Building/facility equipment | \$ 93    | —         | —         | —              | 93    |
| Total lease assets                               | 93       | —         | —         | —              | 93    |
| Less accumulated amortization for:               |          |           |           |                |       |
| Building/facility equipment                      | —        | (19)      | —         | —              | (19)  |
| Total accumulated amortization                   | —        | (19)      | —         | —              | (19)  |
| Total lease assets, net                          | \$ 93    | (19)      | —         | —              | 74    |
| <b>Hetch Power</b>                               |          |           |           |                |       |
| Right-to-use assets: Building/facility equipment | \$ 113   | —         | —         | —              | 113   |
| Total lease assets                               | 113      | —         | —         | —              | 113   |
| Less accumulated amortization for:               |          |           |           |                |       |
| Building/facility equipment                      | —        | (23)      | —         | —              | (23)  |
| Total accumulated amortization                   | —        | (23)      | —         | —              | (23)  |
| Total lease assets, net                          | \$ 113   | (23)      | —         | —              | 90    |
| <b>CleanPowerSF</b>                              |          |           |           |                |       |
| Right-to-use assets: Building/facility equipment | \$ 920   | —         | —         | —              | 920   |
| Total lease assets                               | 920      | —         | —         | —              | 920   |
| Less accumulated amortization for:               |          |           |           |                |       |
| Building/facility equipment                      | —        | (345)     | —         | —              | (345) |
| Total accumulated amortization                   | —        | (345)     | —         | —              | (345) |
| Total lease assets, net                          | \$ 920   | (345)     | —         | —              | 575   |

A summary of changes in the related lease liabilities during the years ended June 30, 2022 and 2021 are as follows:

| Fiscal years        | Beginning of year | Deductions | End of year | Due within one year |
|---------------------|-------------------|------------|-------------|---------------------|
| <b>Hetch Hetchy</b> |                   |            |             |                     |
| 2022                | \$ 749            | (380)      | 369         | 238                 |
| 2021                | 1,126             | (377)      | 749         | 380                 |
| <b>Hetchy Water</b> |                   |            |             |                     |
| 2022                | \$ 78             | (16)       | 62          | 3                   |
| 2021                | 93                | (15)       | 78          | 16                  |
| <b>Hetchy Power</b> |                   |            |             |                     |
| 2022                | \$ 94             | (19)       | 75          | 3                   |
| 2021                | 113               | (19)       | 94          | 19                  |
| <b>CleanPowerSF</b> |                   |            |             |                     |
| 2022                | \$ 577            | (345)      | 232         | 232                 |
| 2021                | 920               | (343)      | 577         | 345                 |

# **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Notes to Financial Statements

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Future annual lease payments as of the years ended June 30, 2022 and 2021 are as follows:

## **Hetchy Water**

Fiscal years ending June 30:

|                                       | <b>Principal</b> | <b>Interest</b> | <b>Total</b> |
|---------------------------------------|------------------|-----------------|--------------|
| 2023                                  | \$ 3             | 1               | 4            |
| 2024                                  | 3                | 1               | 4            |
| 2025                                  | 3                | 1               | 4            |
| 2026                                  | 3                | 1               | 4            |
| 2027                                  | 3                | 1               | 4            |
| 2028-2032                             | 17               | 4               | 21           |
| 2033-2037                             | 18               | 3               | 21           |
| 2038-2042                             | 12               | 1               | 13           |
|                                       | <u>62</u>        | <u>13</u>       | <u>75</u>    |
| Less: Current portion                 | (3)              |                 |              |
| Long-term portion as of June 30, 2022 | \$ <u>59</u>     |                 |              |

## **Hetchy Power**

Fiscal years ending June 30:

|                                       | <b>Principal</b> | <b>Interest</b> | <b>Total</b> |
|---------------------------------------|------------------|-----------------|--------------|
| 2023                                  | \$ 3             | 2               | 5            |
| 2024                                  | 4                | 2               | 6            |
| 2025                                  | 4                | 1               | 5            |
| 2026                                  | 4                | 1               | 5            |
| 2027                                  | 4                | 1               | 5            |
| 2028-2032                             | 20               | 5               | 25           |
| 2033-2037                             | 23               | 3               | 26           |
| 2038-2042                             | 13               | 1               | 14           |
|                                       | <u>75</u>        | <u>16</u>       | <u>91</u>    |
| Less: Current portion                 | (3)              |                 |              |
| Long-term portion as of June 30, 2022 | \$ <u>72</u>     |                 |              |

## **CleanPowerSF**

Fiscal years ending June 30:

|                                       | <b>Principal</b> | <b>Interest</b> | <b>Total</b> |
|---------------------------------------|------------------|-----------------|--------------|
| 2023                                  | \$ 232           | 1               | 233          |
| Less: Current portion                 | (232)            |                 |              |
| Long-term portion as of June 30, 2022 | \$ <u>—</u>      |                 |              |

## **Hetchy Water**

Fiscal years ending June 30:

|                                       | <b>Principal</b> | <b>Interest</b> | <b>Total</b> |
|---------------------------------------|------------------|-----------------|--------------|
| 2022                                  | \$ 16            | 2               | 18           |
| 2023                                  | 3                | 1               | 4            |
| 2024                                  | 3                | 1               | 4            |
| 2025                                  | 3                | 1               | 4            |
| 2026                                  | 3                | 1               | 4            |
| 2027-2031                             | 16               | 5               | 21           |
| 2032-2036                             | 18               | 3               | 21           |
| 2037-2041                             | 16               | 1               | 17           |
|                                       | <u>78</u>        | <u>15</u>       | <u>93</u>    |
| Less: Current portion                 | (16)             |                 |              |
| Long-term portion as of June 30, 2021 | \$ <u>62</u>     |                 |              |

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

### Hetchy Power

Fiscal years ending June 30:

|                                       | Principal    | Interest  | Total      |
|---------------------------------------|--------------|-----------|------------|
| 2022                                  | \$ 19        | 2         | 21         |
| 2023                                  | 3            | 2         | 5          |
| 2024                                  | 4            | 2         | 6          |
| 2025                                  | 4            | 1         | 5          |
| 2026                                  | 4            | 1         | 5          |
| 2027-2031                             | 20           | 6         | 26         |
| 2032-2036                             | 22           | 3         | 25         |
| 2037-2041                             | 18           | 1         | 19         |
|                                       | <u>94</u>    | <u>18</u> | <u>112</u> |
| Less: Current portion                 | (19)         |           |            |
| Long-term portion as of June 30, 2021 | <u>\$ 75</u> |           |            |

### CleanPowerSF

Fiscal years ending June 30:

|                                       | Principal     | Interest | Total      |
|---------------------------------------|---------------|----------|------------|
| 2022                                  | \$ 345        | 5        | 350        |
| 2023                                  | 232           | 1        | 233        |
|                                       | <u>577</u>    | <u>6</u> | <u>583</u> |
| Less: Current portion                 | (345)         |          |            |
| Long-term portion as of June 30, 2021 | <u>\$ 232</u> |          |            |

**Variable Lease Payments** – Variable lease payments, other than those payments that depend on an index or rate or are fixed in substance, are excluded from the measurement of the lease liability. Such amounts are recognized as lease expenses in the period in which the obligation for those payments is incurred.

Certain equipment or facility rental leases require Hetch Hetchy to make variable lease payments that based on usage, related to the property taxes levied on the lessor, and insurance payments made by the lessor; these amounts are generally determined annually. As of June 30, 2022, the amounts recognized as expense for variable lease payments not included in the measurement of the lease liability were \$45 for Hetch Hetchy, of which \$1 for Hetchy Water, \$1 for Hetchy Power and \$43 for CleanPowerSF. As of June 30, 2021, the amounts recognized as expense for variable lease payments not included in the measurement of the lease liability were \$24 for CleanPowerSF and \$0 for Hetchy Water and Hetchy Power.

## (10) Other Non-Operating Revenues – Transbay Cable Construction and Licensing Fees

In 2007, the Board of Supervisors adopted the resolution to enter into two non-exclusive licenses with the Transbay Cable LLC (the Licensee) for the Transbay Cable Project. The Licensee proposed to install, operate, and maintain approximately 53 miles of high-voltage direct current transmission cable running from the City of Pittsburg to the City. The first license was a Construction License to install a 400 MW high-voltage transmission line, with a four-year term. The Licensee paid Hetchy Power \$3,500 in Renewable Energy, Transmission and Grid Reliability. The Construction licensing fees were fully spent as of 2020.

The second license is an operational license for operation of the transmission line with 25-year term and an option to renew for 10 years. The Licensee agrees to pay Hetchy Power in excess of \$20,000 in 10 separate installments of \$2,000 annually with adjustments for inflation, as the “San Francisco Electric Reliability Payment” to implement, advance, promote, or enhance policies and projects consistent with City Energy Policies. The project came on line November 29, 2010 and cumulative revenues of \$22,708 were recorded, with final payment of \$2,574 received in fiscal year 2020. Per

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agreement, the SFPUC shall consult with Departments of Environment and Public Health, as well as community members, including the Power Plant Task Force, in developing its proposals to the Board of Supervisors on how to spend the San Francisco Electricity Reliability Payment, and shall consider specifically renewable energy, conservation, and environmental health programs, which benefit low-income, at-risk, and environmentally disadvantaged communities. The San Francisco Electricity Reliability Payment shall also be partly used for green jobs training and placement programs, which benefit low-income, at-risk, and environmentally disadvantaged communities. As of June 30, 2022, cumulative expenses of \$11,136 have been incurred, with \$1,525 and \$1,254 in fiscal years 2022 and 2021, respectively.

### (11) Employee Benefits

#### (a) *Pension Plan*

**Retirement Plan** – Hetch Hetchy participates in a cost-sharing multiple-employer defined benefit pension Plan (SFERS Plan). The SFERS Plan is administered by the San Francisco City and County Employees' Retirement System (SFERS). For purposes of measuring the net pension liability, deferred outflows/inflows of resources related to pensions, pension expense, information about the fiduciary net position of the SFERS Plan, and additions to/deductions from the SFERS Plan's fiduciary net position have been determined on the same basis as they are reported by the SFERS Plan. Contributions are recognized in the period in which they are due pursuant to legal requirements. Benefit payments (including refunds of employee contributions) are recognized when currently due and payable in accordance with the benefit terms. Investments are reported at fair value.

GASB Statement No. 68 requires that the SFERS Plan reported results must pertain to liability and asset information within certain defined timeframes. For this report, the following timeframes are used:

|                         | Fiscal Year 2022                       | Fiscal Year 2021                       |
|-------------------------|----------------------------------------|----------------------------------------|
| Valuation Date (VD)     | June 30, 2020 updated to June 30, 2021 | June 30, 2019 updated to June 30, 2020 |
| Measurement Date (MD)   | June 30, 2021                          | June 30, 2020                          |
| Measurement Period (MP) | July 1, 2020 to June 30, 2021          | July 1, 2019 to June 30, 2020          |

**SFERS Plan** – The City is an employer of the plan with a proportionate share of 94.64% as of June 30, 2021 (measurement date), 0.25% increased from prior year, and 94.39% as of June 30, 2020 (measurement date). Hetch Hetchy's allocation percentage was determined based on its employer contributions divided by the City's total employer contributions for fiscal years 2021 and 2020. Hetch Hetchy's net pension liability, deferred outflows/inflows of resources related to pensions, amortization of deferred outflows/inflows, and pension expense is based on its allocated percentage. Hetch Hetchy's allocation of the City's proportionate share was 1.33%, of which 0.57% for Hetchy Water, 0.69% for Hetchy Power, and 0.07% for CleanPowerSF as of June 30, 2021 (measurement date). Hetch Hetchy's allocation of the City's proportionate share was 1.22%, of which 0.52% for Hetchy Water, 0.64% for Hetchy Power, and 0.06% for CleanPowerSF as of June 30, 2020 (measurement date).

**SFERS Plan Description** – The Plan provides basic service retirement, disability, and death benefits based on specified percentages of defined final average monthly salary and provides annual cost-of-living adjustments (COLA) after retirement. The Plan also provides pension continuation benefits to qualified survivors. The City Charter and the Administrative Code are the authorities which establish and amend the benefit provisions and employer obligations of the Plan. The Retirement System issues a publicly available financial report that includes financial

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statements and required supplementary information for the Plan. That report may be obtained on the Retirement System's website or by writing to the San Francisco Employees' Retirement System, 1145 Market Street, 5<sup>th</sup> Floor, San Francisco, CA 94103 or by calling (415) 487-7000.

***SFERS Benefits*** – The Retirement System provides service retirement, disability and death benefits based on specified percentages of defined final average monthly salary and annual COLA after retirement. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. The Retirement System pays benefits according to the category of employment and the type of benefit coverage provided by the City. The four main categories of Plan members are:

- a) Miscellaneous Non-Safety Members – staff, operational, supervisory, and all other eligible employees who are not in special membership categories.
- b) Sheriff's Department and Miscellaneous Safety members – sheriffs assuming office on and after January 7, 2012, and undersheriffs, deputized personnel of the Sheriff's department, and miscellaneous safety employees hired on and after January 7, 2012.
- c) Firefighter Members – firefighters and other employees whose principal duties are in fire prevention and suppression work or who occupy positions designated by law as firefighter member positions.
- d) Police Members – police officers and other employees whose principal duties are in active law enforcement or who occupy positions designated by law as police member positions.

The membership groups and the related service retirement benefits are included in the Notes to the Basic Financial Statements of San Francisco Employees' Retirement System.

All members are eligible to apply for a disability retirement benefit, regardless of age, when they have 10 or more years of credited service and they sustain an injury or illness that prevents them from performing their duties. Safety members are eligible to apply for an industrial disability retirement benefit from their first day on the job if their disability is caused by an illness or injury that they receive while performing their duties.

All retired members receive a benefit adjustment each July 1, which is the Basic COLA. The majority of adjustments are determined by changes in Consumer Price Index with increases capped at 2%. The Plan provides for a Supplemental COLA in years when there are sufficient "excess" investment earnings in the Plan. The maximum benefit adjustment each July 1 is 3.5% including the Basic COLA. Effective July 1, 2012, voters approved changes in the criteria for payment of the Supplemental COLA benefit, so that Supplemental COLAs would only be paid when the Plan is also fully funded on a market value of assets basis. Certain provisions of this voter-approved proposition were challenged in the Courts. A decision by the California Courts modified the interpretation of the proposition. Effective July 1, 2012, members who retired before November 6, 1996 will receive a Supplemental COLA only when the Plan is also fully funded on a market value of assets basis. However, the "full funding" requirement does not apply to members who retired on or after November 6, 1996 and were hired before January 7, 2012. For all members hired before January 7, 2012, all Supplemental COLAs paid to them in retirement benefits will continue into the future even where an additional Supplemental COLA is not payable in any given year. For members hired on and after January 7, 2012, a Supplemental COLA will only be paid to retirees when the Plan is fully funded on a market value of asset basis and in addition for these members, Supplemental COLAs will not be permanent adjustments to retirement benefits. That is, in years when a Supplemental COLA is not paid, all previously paid Supplemental COLAs will expire.

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### ***Funding and Contribution Policy***

***SFERS Plan*** – Contributions are made by both the City and the participating employees. Employee contributions are mandatory as required by the Charter. Employee contribution rates varied from 7.5% to 13.0% as a percentage of gross covered salary in fiscal years 2021 and 2020. Most employee groups agreed through collective bargaining for employees to contribute the full amount of the employee contributions on a pretax basis. The City is required to contribute at an actuarially determined rate. Based on the July 1, 2020 actuarial report, the required employer contribution rate for fiscal year 2022 range from 19.91% to 24.41%. Based on the July 1, 2019 actuarial report, the required employer contribution rate for fiscal year 2021 range from 22.40% to 26.90%.

Employer contributions and employee contributions made by the employer to the Plan are recognized when due and the employer has made a formal commitment to provide the contributions. The City's proportionate share of employer contributions recognized by the Retirement System in fiscal years ended June 30, 2021 and 2020 (measurement years) were \$791,736 and \$701,307, respectively. Hetch Hetchy's allocation of employer contributions were \$9,644, of which \$4,130 for Hetchy Water, \$5,048 for Hetchy Power, and \$466 for CleanPowerSF for fiscal year 2021 (measurement period). Hetch Hetchy's allocation of employer contributions were \$8,243, of which \$3,574 for Hetchy Water, \$4,369 for Hetchy Power, and \$300 for CleanPowerSF for fiscal year 2020 (measurement period).

For the year ended June 30, 2022, the City's actuarial determined contribution was \$729,578. Hetch Hetchy's share was \$9,766, of which \$4,149 for Hetchy Water, \$5,071 for Hetchy Power, and \$546 for CleanPowerSF for fiscal year 2022 and will be recognized as a reduction of the net pension liability in the subsequent fiscal period.

### ***Pension (Assets)/Liabilities, Pension Expenses, and Deferred Outflows and Inflows of Resources Related to Pensions***

#### **Fiscal Year 2022**

As of June 30, 2022, the City reported net pension assets (NPA) for its proportionate share of the net pension asset of the SFERS Plan of \$2,446,564. The City's net pension asset for the Plan is measured as the proportionate share of the net pension asset. The net pension asset of the SFERS Plan is measured as of June 30, 2021 (measurement date), and the total pension (asset)/liability for the SFERS Plan used to calculate the net pension (asset)/liability was determined by an actuarial valuation as of June 30, 2020 rolled forward to June 30, 2021 using standard update procedures. The City's proportion of the net pension (asset)/liability for the SFERS Plan was based on a projection of the City's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. Hetch Hetchy's allocation of the City's proportionate share of the net pension (asset)/liability for the SFERS Plan as of June 30, 2022 was (\$32,749), of which (\$13,912) for Hetchy Water, (\$17,004) for Hetchy Power, and (\$1,833) for CleanPowerSF.

For the year ended June 30, 2022, the City's recognized pension (benefit) was (\$922,979), which includes Retirement Benefit Plan pension expense of \$28,735. Hetch Hetchy's allocation of pension (benefit) including amortization of deferred outflows/inflows related pension items were (\$4,058), of which (\$1,816) for Hetchy Water, (\$2,220) for Hetchy Power, and (\$22) for CleanPowerSF. Pension (benefit) increased from the prior year, largely due to the amortization of deferrals.



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At June 30, 2022, Hetch Hetchy's reported deferred outflows of resources and deferred inflows of resources related to pensions from the following source:

|                                                                                  | Schedules of Deferred Outflows and Inflows of Resources |              |              |               |                               |               |              |               |
|----------------------------------------------------------------------------------|---------------------------------------------------------|--------------|--------------|---------------|-------------------------------|---------------|--------------|---------------|
|                                                                                  | Deferred Outflows of Resources                          |              |              |               | Deferred Inflows of Resources |               |              |               |
|                                                                                  | Hetchy Water                                            | Hetchy Power | CleanPowerSF | Total         | Hetchy Water                  | Hetchy Power  | CleanPowerSF | Total         |
| <b>Fiscal Year 2022</b>                                                          |                                                         |              |              |               |                               |               |              |               |
| Pension contributions subsequent to the measurement date                         | \$ 4,149                                                | 5,071        | 546          | 9,766         | —                             | —             | —            | —             |
| Differences between expected and actual experience                               | 1,278                                                   | 1,561        | 168          | 3,007         | 45                            | 56            | 6            | 107           |
| Changes in assumptions                                                           | 941                                                     | 1,151        | 124          | 2,216         | 2,443                         | 2,985         | 322          | 5,750         |
| Net difference between projected and actual earnings on pension plan investments | —                                                       | —            | —            | —             | 30,223                        | 36,939        | 3,982        | 71,144        |
| Change in employer's proportion                                                  | 328                                                     | 400          | 14           | 742           | 1,766                         | 2,158         | 1,104        | 5,028         |
| <b>Total</b>                                                                     | <b>\$ 6,696</b>                                         | <b>8,183</b> | <b>852</b>   | <b>15,731</b> | <b>34,477</b>                 | <b>42,138</b> | <b>5,414</b> | <b>82,029</b> |

Amounts reported as deferred outflows, exclusive of contributions made after the measurement date, and deferred inflows of resources will be amortized annually and recognized in pension expense as follows:

| <b>Fiscal years</b> | <b>Hetchy Water</b> | <b>Hetchy Power</b> | <b>CleanPowerSF</b> | <b>Total</b>    |
|---------------------|---------------------|---------------------|---------------------|-----------------|
| 2023                | \$ (8,033)          | (9,817)             | (1,407)             | (19,257)        |
| 2024                | (7,470)             | (9,130)             | (1,278)             | (17,878)        |
| 2025                | (7,679)             | (9,386)             | (1,194)             | (18,259)        |
| 2026                | (8,748)             | (10,693)            | (1,229)             | (20,670)        |
|                     | <u>\$ (31,930)</u>  | <u>(39,026)</u>     | <u>(5,108)</u>      | <u>(76,064)</u> |

### Fiscal Year 2021

As of June 30, 2021, the City reported net pension liabilities (NPL) for its proportionate share of the net pension liability of the SFERS Plan of \$5,107,270. The City's net pension liability for the Plan is measured as the proportionate share of the net pension liability. The net pension liability of the SFERS Plan is measured as of June 30, 2020 (measurement date), and the total pension liability for the SFERS Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019 rolled forward to June 30, 2020 using standard update procedures. The City's proportion of the net pension liability for the SFERS Plan was based on a projection of the City's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. Hetch Hetchy's allocation of the City's proportionate share of the net pension liability for the SFERS Plan as of June 30, 2021 was \$62,219, of which \$26,645 for Hetchy Water, \$32,566 for Hetchy Power, and \$3,008 for CleanPowerSF.

For the year ended June 30, 2021, the City's recognized pension expense was \$962,576 (which includes Retirement Benefit Plan pension expense of \$25,243), including amortization of deferred outflows/inflows related pension items. Hetch Hetchy's allocation of pension expense including amortization of deferred outflows/inflows related pension items were \$14,883, of which \$6,103 for Hetchy Water, \$7,459 for Hetchy Power, and \$1,321 for CleanPowerSF. Pension expense increased from the prior year, largely due to the amortization of deferrals.

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At June 30, 2021, Hetch Hetchy's reported deferred outflows of resources and deferred inflows of resources related to pensions were the following:

|                                                                                  | Schedules of Deferred Outflows and Inflows of Resources |              |              |               |                               |              |              |              |
|----------------------------------------------------------------------------------|---------------------------------------------------------|--------------|--------------|---------------|-------------------------------|--------------|--------------|--------------|
|                                                                                  | Deferred Outflows of Resources                          |              |              |               | Deferred Inflows of Resources |              |              |              |
|                                                                                  | Hetchy Water                                            | Hetchy Power | CleanPowerSF | Total         | Hetchy Water                  | Hetchy Power | CleanPowerSF | Total        |
| <b>Fiscal Year 2021</b>                                                          |                                                         |              |              |               |                               |              |              |              |
| Pension contributions subsequent to the measurement date                         | \$ 4,130                                                | 5,048        | 466          | 9,644         | —                             | —            | —            | —            |
| Differences between expected and actual experience                               | 905                                                     | 1,106        | 102          | 2,113         | 83                            | 102          | 9            | 194          |
| Changes in assumptions                                                           | 1,463                                                   | 1,788        | 165          | 3,416         | 462                           | 564          | 52           | 1,078        |
| Net difference between projected and actual earnings on pension plan investments | 558                                                     | 682          | 63           | 1,303         | —                             | —            | —            | —            |
| Change in employer's proportion                                                  | 743                                                     | 907          | 7            | 1,657         | 443                           | 541          | 1,032        | 2,016        |
| <b>Total</b>                                                                     | <b>\$ 7,799</b>                                         | <b>9,531</b> | <b>803</b>   | <b>18,133</b> | <b>988</b>                    | <b>1,207</b> | <b>1,093</b> | <b>3,288</b> |

Amounts reported as deferred outflows, exclusive of contributions made after the measurement date, and deferred inflows of resources will be amortized annually and recognized in pension expense as follows:

| Fiscal years | Hetchy Water    | Hetchy Power | CleanPowerSF | Total        |
|--------------|-----------------|--------------|--------------|--------------|
| 2022         | \$ (115)        | (141)        | (472)        | (728)        |
| 2023         | 665             | 812          | (195)        | 1,282        |
| 2024         | 1,160           | 1,418        | (90)         | 2,488        |
| 2025         | 971             | 1,187        | 1            | 2,159        |
|              | <b>\$ 2,681</b> | <b>3,276</b> | <b>(756)</b> | <b>5,201</b> |

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### Actuarial Assumptions

#### Fiscal Year 2022

A summary of the actuarial assumptions and methods used to calculate the Total Pension Liability for SFERS Plan as of June 30, 2021 (measurement year) is provided below, including any assumptions that differ from those used in the July 1, 2020 actuarial valuation. Refer to the July 1, 2020 actuarial valuation report for a complete description of all other assumptions, which can be found on the Retirement System's website <http://mysfers.org>.

| <u>Key Actuarial Assumptions</u> |               | SFERS Plan                                                                       |                    |                    |                    |
|----------------------------------|---------------|----------------------------------------------------------------------------------|--------------------|--------------------|--------------------|
| Valuation Date                   |               | June 30, 2020 updated to June 30, 2021                                           |                    |                    |                    |
| Measurement Date                 |               | June 30, 2021                                                                    |                    |                    |                    |
| Actuarial Cost Method            |               | Entry-Age Normal Cost                                                            |                    |                    |                    |
| Expected Rate of Return          |               | 7.40% net of investment expenses                                                 |                    |                    |                    |
| Municipal Bond Yield             |               | 2.21% as of June 30, 2020                                                        |                    |                    |                    |
|                                  |               | 2.16% as of June 30, 2021                                                        |                    |                    |                    |
|                                  |               | Bond Buyer 20-Bond GO Index, June 25, 2020 and June 24, 2021                     |                    |                    |                    |
| Inflation                        |               | 2.50%                                                                            |                    |                    |                    |
| Projected Salary Increases       |               | 3.25% plus merit component based on employee classification and years of service |                    |                    |                    |
| Discount Rate                    |               | 7.40% as of June 30, 2020                                                        |                    |                    |                    |
|                                  |               | 7.40% as of June 30, 2021                                                        |                    |                    |                    |
| Administrative Expenses          |               | 0.60% of payroll as of June 30, 2020                                             |                    |                    |                    |
|                                  |               | 0.60% of payroll as of June 30, 2021                                             |                    |                    |                    |
| Basic COLA                       |               | Old Miscellaneous and                                                            | Old Police & Fire, | Old Police & Fire, | Old Police & Fire, |
|                                  |               | All New Plans                                                                    | pre 7/1/75         | Charters A8.595    | Charters A8.559    |
|                                  |               |                                                                                  |                    | and A8.596         | and A8.585         |
|                                  | June 30, 2020 | 2.00%                                                                            | 2.50%              | 3.10%              | 4.20%              |
|                                  | June 30, 2021 | 2.00%                                                                            | 1.90%              | 2.50%              | 3.60%              |

Mortality rates for health Miscellaneous members were based upon adjusted PubG-2010 Employee and Retiree tables for non-annuitants and retirees, respectively. Mortality rates were then projected generationally from the base year using the MP-2019 projection scale.

The actuarial assumptions used at the June 30, 2021 measurement date was based upon the result of a demographic experience study for the period July 1, 2014 through June 30, 2019 and an economic experience study as of July 1, 2020.

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### Fiscal Year 2021

A summary of the actuarial assumptions and methods used to calculate the Total Pension Liability for SFERS Plan as of June 30, 2020 (measurement year) is provided below, including any assumptions that differ from those used in the July 1, 2019 actuarial valuation. Refer to the July 1, 2019 actuarial valuation report for a complete description of all other assumptions, which can be found on the Retirement System's website <http://mysfers.org>.

| Key Actuarial Assumptions  | SFERS Plan                                                                    |                                        |                                 |                                                    |
|----------------------------|-------------------------------------------------------------------------------|----------------------------------------|---------------------------------|----------------------------------------------------|
| Valuation Date             | June 30, 2019 updated to June 30, 2020                                        |                                        |                                 |                                                    |
| Measurement Date           | June 30, 2020                                                                 |                                        |                                 |                                                    |
| Actuarial Cost Method      | Entry-Age Normal Cost                                                         |                                        |                                 |                                                    |
| Expected Rate of Return    | 7.40% net of pension plan investment, including inflation                     |                                        |                                 |                                                    |
| Municipal Bond Yield       | 3.50% as of June 30, 2019                                                     |                                        |                                 |                                                    |
|                            | 2.21% as of June 30, 2020                                                     |                                        |                                 |                                                    |
| Inflation                  | Bond Buyer 20-Bond GO Index, June 27, 2019 and June 25, 2020                  |                                        |                                 |                                                    |
|                            | 2.75%                                                                         |                                        |                                 |                                                    |
| Projected salary increases | 3.50% plus merit component based employee classification and years of service |                                        |                                 |                                                    |
| Discount Rate              | 7.40% as of June 30, 2019                                                     |                                        |                                 |                                                    |
|                            | 7.40% as of June 30, 2020                                                     |                                        |                                 |                                                    |
| Administrative Expenses    | 0.60% of payroll as of June 30, 2019                                          |                                        |                                 |                                                    |
|                            | 0.60% of payroll as of June 30, 2020                                          |                                        |                                 |                                                    |
| Basic COLA                 |                                                                               | Old Miscellaneous and<br>all New Plans | Old Police & Fire<br>Pre 7/1/75 | Old Police & Fire<br>Charters A8.595 and<br>A8.596 |
|                            |                                                                               |                                        |                                 | Old Police & Fire<br>Charters A8.559 and<br>A8.585 |
|                            | June 30, 2019                                                                 | 2.00%                                  | 2.50%                           | 3.10%                                              |
|                            | June 30, 2020                                                                 | 2.00%                                  | 2.50%                           | 3.10%                                              |

For healthy annuitants, the sex distinct 2009 CalPERS healthy annuitant mortality table, adjusted 1.014 for females and 0.909 for males. For active members, the sex distinct 2009 CalPERS employee mortality tables, adjusted 0.918 for females and 0.948 for males. Rates are projected generationally from the 2009 base year using a modified version of the MP-2015 projection scale.

The actuarial assumptions used at the June 30, 2020 measurement date was based upon the result of a demographic experience study for the period July 1, 2009 through June 30, 2014 and an economic experience study as of July 1, 2019.

### Discount Rate

### Fiscal Year 2022

**SFERS Plan** – The beginning and end of year measurements are based on different assumptions and contribution methods that may result in different discount rates. The discount rate was 7.40% as of June 30, 2021 (measurement date) and June 30, 2020 (measurement date).

The discount rate used to measure the Total Pension Liability as of June 30, 2021 was 7.40%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will continue to be made at the rates specified in the Charter. Employer contributions were assumed to be made in accordance with the contribution policy in effect for July 1, 2020 actuarial valuation. That policy includes contributions equal to the employer portion

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of the entry age normal costs for members as of the valuation date, a payment for the expected administrative expenses, and an amortization payment on the unfunded actuarial liability.

The amortization payment is based on closed periods that vary in length depending on the source. Charter amendments prior to July 1, 2014 are amortized over 20 years. After July 1, 2014, any Charter changes to active member benefits are amortized over 15 years and changes to inactive member benefits, including Supplemental COLAs, are amortized over 5 years. The remaining unfunded actuarial liability not attributable to Charter amendments as of July 1, 2013 is amortized over a 19-year period commencing July 1, 2014. Experience gains and losses and assumption or method changes on or after July 1, 2014 are amortized over 20 years. The full amortization payment for the 2015 assumption changes is phased in over a period of 5 years. For the July 1, 2016 valuation, the increase in the unfunded actuarial liability attributable to the Supplemental COLAs granted on July 1, 2013 and July 1, 2014 are amortized over 17-years and 5-years respectively. All amortization schedules are established as a level percentage of payroll so payments increase 3.25% each year. The unfunded actuarial liability is based on an actuarial value of assets that smooths investment gains and losses over five years and a measurement of the actuarial liability that excludes the value of any future Supplemental COLAs.

While the contributions and measure of actuarial liability in the funding valuation do not anticipate any future Supplemental COLAs, the projected contributions for the determination of the discount rate include the anticipated future amortization payments on future Supplemental COLAs for current members when they are expected to be granted. For members who worked after November 6, 1996 and before Proposition C passed (Post 1997 Retirees), a Supplemental COLA is granted if the actual investment earnings during the year exceed the expected investment earnings on the actuarial value of assets. For members who did not work after November 6, 1996 and before Proposition C passed, the market value of assets must also exceed the actuarial liability at the beginning of the year for a Supplemental COLA to be granted. When a Supplemental COLA is granted, the amount depends on the amount of excess earnings and the basic COLA amount for each membership group. The large majority of members receive a 1.50% Supplemental COLA when granted.

Because the probability of a Supplemental COLA depends on the current funded level of the Retirement System for certain members, an assumption was developed as of June 30, 2021 for the probability and amount of Supplemental COLA for each future year. A full Supplemental COLA will be paid to all retired members, and their beneficiaries, who were retired effective July 1, 2021. The table below shows the net assumed Supplemental COLA for members with a 2.00% Basic COLA for sample years.

**Assumed Supplemental COLA for Members with a 2.00% Basic COLA**

| <b>Fiscal years</b> | <b>96 - Prop C</b> | <b>Before 11/6/96<br/>or After Prop C</b> |
|---------------------|--------------------|-------------------------------------------|
| 2023                | 0.75 %             | 0.70 %                                    |
| 2025                | 0.75               | 0.70                                      |
| 2027                | 0.75               | 0.60                                      |
| 2029                | 0.75               | 0.60                                      |
| 2031                | 0.75               | 0.60                                      |
| 2033+               | 0.75               | 0.50                                      |

The projection of benefit payments to current members for determining the discount rate includes the payment of anticipated future Supplemental COLAs.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

### Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

Based on these assumptions, the Retirement System's fiduciary net position was projected to be available to make projected future benefit payments for current members for all future years. Projected benefit payments are discounted at the long-term expected return on assets of 7.40% to the extent the fiduciary net position is available to make the payments and at the municipal bond rate of 2.16% to the extent they are not available. The single equivalent rate used to determine the Total Pension Liability as of June 30, 2021 is 7.40%.

The long-term expected rate of return on pension plan investments was 7.40%. It was set by the Retirement Board after consideration of both expected future returns and historical returns experienced by the Retirement System. Expected future returns were determined by using a building-block method in which best-estimate ranges of expected future real rates of return were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Target allocation and best estimates of geometric long-term expected real rates of return (net of pension plan investment expense and inflation) for each major asset class are summarized in the following table.

| Asset Class                  | Target Allocation | Long-Term Expected Real Rate of Return |
|------------------------------|-------------------|----------------------------------------|
| Global Equity                | 37.0 %            | 4.2 %                                  |
| Private Equity               | 23.0              | 7.9                                    |
| Private Credit               | 10.0              | 5.1                                    |
| Real Assets                  | 10.0              | 5.1                                    |
| Hedge Funds/Absolute Returns | 10.0              | 2.9                                    |
| Treasuries                   | 8.0               | 0.0                                    |
| Liquid Credit                | 5.0               | 2.3                                    |
| Leverage                     | (3.0)             | 0.1                                    |
| Total                        | 100.0             |                                        |

### Fiscal Year 2021

**SFERS Plan** – The beginning and end of year measurements are based on different assumptions and contribution methods that may result in different discount rates. The discount rate was 7.40% as of June 30, 2020 (measurement date) and June 30, 2019 (measurement date).

The discount rate used to measure the Total Pension Liability as of the June 30, 2020 was 7.40%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will continue to be made at the rates specified in the Charter. Employer contributions were assumed to be made in accordance with the contribution policy in effect for July 1, 2019 actuarial valuation. That policy includes contributions equal to the employer portion of the entry age, normal costs for members as of the valuation date, a payment for the expected administrative expenses, and an amortization payment on the unfunded actuarial liability.

The amortization payment is based on closed periods that vary in length depending on the source. Charter amendments prior to July 1, 2014 are amortized over 20 years. After July 1, 2014, any Charter changes to active member benefits are amortized over 15 years and changes to inactive member benefits, including Supplemental COLAs, are amortized over 5 years. The remaining unfunded actuarial liability not attributable to Charter amendments as of July 1, 2013 is amortized over a 19-year period commencing July 1, 2014. Experience gains and losses and assumption or method changes on or after July 1, 2014 are amortized over 20 years. The full amortization payment for the 2015 assumption changes is phased in over a period of 5 years.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

For the July 1, 2016 valuation, the increase in the unfunded actuarial liability attributable to the Supplemental COLAs granted on July 1, 2013 and July 1, 2014 are amortized over 17-years and 5-years respectively. All amortization schedules are established as a level percentage of payroll, so payments increase 3.50% each year. The unfunded actuarial liability is based on an actuarial value of assets that smooths investment gains and losses over five years and a measurement of the actuarial liability that excludes the value of any future Supplemental COLAs.

While the contributions and measure of actuarial liability in the funding valuation do not anticipate any future Supplemental COLAs, the projected contributions for the determination of the discount rate include the anticipated future amortization payments on future Supplemental COLAs for current members when they are expected to be granted. For members who worked after November 6, 1996 and before Proposition C passed (Post 1997 Retirees), a Supplemental COLA is granted if the actual investment earnings during the year exceed the expected investment earnings on the actuarial value of assets. For members who did not work after November 6, 1996 and before Proposition C passed, the market value of assets must also exceed the actuarial liability at the beginning of the year for a Supplemental COLA to be granted. When a Supplemental COLA is granted, the amount depends on the amount of excess earnings and the basic COLA amount for each membership group. The large majority of members receive a 1.50% Supplemental COLA when granted.

Because the probability of a Supplemental COLA depends on the current funded level of the Retirement System for certain members, an assumption was developed as of June 30, 2020 for the probability and amount of Supplemental COLA for each future year. There were no excess earnings during the fiscal year ending June 30, 2020; consequently, no Supplemental COLA will be paid effective July 1, 2020.

The table below shows the net assumed Supplemental COLA for members with a 2.00% Basic COLA for sample years.

**Assumed Supplemental COLA for Members with a 2.00% Basic COLA**

| <u>Fiscal years</u> | <u>96 - Prop C</u> | <u>Before 11/6/96</u>  |
|---------------------|--------------------|------------------------|
|                     |                    | <u>or After Prop C</u> |
| 2022                | 0.75 %             | 0.19 %                 |
| 2024                | 0.75               | 0.27                   |
| 2026                | 0.75               | 0.30                   |
| 2028                | 0.75               | 0.33                   |
| 2030                | 0.75               | 0.35                   |
| 2032                | 0.75               | 0.37                   |
| 2034+               | 0.75               | 0.38                   |

The projection of benefit payments to current members for determining the discount rate includes the payment of anticipated future Supplemental COLAs.

Based on these assumptions, the Retirement System's fiduciary net position was projected to be available to make projected future benefit payments for current members for all future years. Projected benefit payments are discounted at the long-term expected return on assets of 7.40% to the extent the fiduciary net position is available to make the payments and at the municipal bond rate of 2.21% to the extent they are not available. The single equivalent rate used to determine the Total Pension Liability as of June 30, 2020 is 7.40%.

The long-term expected rate of return on pension plan investments was 7.40%. It was set by the Retirement Board after consideration of both expected future returns and historical returns

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

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experienced by the Retirement System. Expected future returns were determined by using a building-block method in which best-estimate ranges of expected future real rates of return were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Target allocation and best estimates of geometric long-term expected real rates of return (net of pension plan investment expense and inflation) for each major asset class are summarized in the following table.

| Asset Class                  | Target Allocation | Long-Term Expected Real Rate of Return |
|------------------------------|-------------------|----------------------------------------|
| Global Equity                | 31.0 %            | 4.9 %                                  |
| Private Equity               | 18.0              | 7.9                                    |
| Real Assets                  | 17.0              | 5.7                                    |
| Hedge Funds/Absolute Returns | 15.0              | 3.0                                    |
| Private Credit               | 10.0              | 4.8                                    |
| Treasuries                   | 6.0               | (0.5)                                  |
| Liquid Credit                | 3.0               | 2.7                                    |
| Total                        | 100.0             |                                        |

## *Sensitivity of Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*

The following presents Hetch Hetchy's allocation of the employer's proportionate share of the net pension liability/asset for the SFERS Plan, calculated using the discount rate, as well as what Hetch Hetchy's allocation of the employer's proportionate share of the net pension (asset)/liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rate.

|                                  | Hetchy Water | Hetchy Power | CleanPowerSF | Total    |
|----------------------------------|--------------|--------------|--------------|----------|
| <b>Fiscal Year 2022</b>          |              |              |              |          |
| 1% Decrease Share of NPL @ 6.40% | \$ 9,272     | 11,333       | 1,221        | 21,826   |
| Share of NPA @ 7.40%             | (13,912)     | (17,004)     | (1,833)      | (32,749) |
| 1% Increase Share of NPA @ 8.40% | (33,053)     | (40,398)     | (4,354)      | (77,805) |
| <b>Fiscal Year 2021</b>          |              |              |              |          |
| 1% Decrease Share of NPL @ 6.40% | \$ 47,111    | 57,580       | 5,318        | 110,009  |
| Share of NPL @ 7.40%             | 26,645       | 32,566       | 3,008        | 62,219   |
| 1% Increase Share of NPL @ 8.40% | 9,736        | 11,899       | 1,099        | 22,734   |

## (b) *Other Post-Employment Benefits*

Hetch Hetchy participates in a single-employer defined benefit other post-employment plan (the Plan). The Plan is maintained by the City and is administered through the City's Health Service System. It provides post-employment medical, dental and vision insurance benefits to eligible employees, retired employees, surviving spouses, and domestic partners. Health benefit provisions are established and may be amended through negotiations between the City and the respective bargaining units. The City does not issue a separate report on its other post-employment benefit plan.



# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

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GASB Statement No. 75 requires that reported results must pertain to liability and asset information within certain defined timeframes. For this report, the following timeframes are used.

| San Francisco Health Service System Retiree Plan - Single-Employer |                                        |                               |
|--------------------------------------------------------------------|----------------------------------------|-------------------------------|
|                                                                    | Fiscal Year 2022                       | Fiscal Year 2021              |
| Valuation Date (VD)                                                | June 30, 2020 updated to June 30, 2021 | June 30, 2020                 |
| Measurement Date (MD)                                              | June 30, 2021                          | June 30, 2020                 |
| Measurement Period (MP)                                            | July 1, 2020 to June 30, 2021          | July 1, 2019 to June 30, 2020 |

Hetch Hetchy's proportionate share percentage of the Plan was determined based on its percentage of citywide "pay-as-you-go" contributions for the years ended June 30, 2021 and June 30, 2020. Hetch Hetchy's net OPEB liability, deferred outflows/inflows of resources related to OPEB, amortization of deferred outflows/inflows and OPEB expense to each department is based on its allocated percentage. Hetch Hetchy's proportionate share of the City's OPEB elements was 0.92%, of which 0.39% for Hetchy Water, 0.47% for Hetchy Power, and 0.06% for CleanPowerSF as of June 30, 2021 (measurement date). Hetch Hetchy's proportionate share of the City's OPEB elements was 0.92%, of which 0.38% for Hetchy Water, 0.46% for Hetchy Power, and 0.08% for CleanPowerSF as of June 30, 2020 (measurement date).

### Benefits

Permanent full-time and elected employees are eligible to retire and receive post-retirement health insurance benefits when they are eligible for retirement benefits from the City and County of San Francisco's Retirement System. The eligibility requirements are as follows:

|                                  |               |                                                                                                   |
|----------------------------------|---------------|---------------------------------------------------------------------------------------------------|
| Normal Retirement                | Miscellaneous | Age 50 with 20 years of credited service <sup>1</sup><br>Age 60 with 10 years of credited service |
|                                  | Safety        | Age 50 with 5 years of credited service                                                           |
| Disabled Retirement <sup>2</sup> |               | Any age with 10 years of credited service                                                         |
| Terminated Vested                |               | 5 years of credited service at separation                                                         |

<sup>1</sup> Age 53 with 20 years of credited service, age 60 with 10 years of credited service, or age 65 for Miscellaneous members hired on or after January 7, 2012.

<sup>2</sup> No service requirement for Safety members retiring under the industrial disability benefit or for surviving spouses/domestic partners of those killed in the line of duty.

Retiree healthcare benefits are administered by the San Francisco Health Service System and include the following:

|          |                                                                                                                                                |
|----------|------------------------------------------------------------------------------------------------------------------------------------------------|
| Medical: | PPO – City Health Plan (self-insured) and UHC Medicare Advantage (fully-insured)<br>HMO – Kaiser (fully-insured) and Blue Shield (flex-funded) |
| Dental:  | Delta Dental, DeltaCare USA and United Healthcare Dental                                                                                       |
| Vision:  | Vision benefits are provided under the medical insurance plans and are administered by Vision Service Plan.                                    |

Projections of the sharing of benefit related costs are based on an established pattern of practice.

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Notes to Financial Statements

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(Dollars in thousands, unless otherwise stated)

### ***Contributions***

Benefits provided under the Plan are currently paid through “pay-as-you-go” funding. Additionally, under the City Charter, active officers and employees of the City who commenced employment on or after January 10, 2009, shall contribute to the Retiree Health Care Trust Fund (Trust Fund) a percentage of compensation not to exceed 2% of pre-tax compensation. The City shall contribute 1% of compensation for officers and employees who commenced employment on or after January 10, 2009 until the City’s GASB Actuary has determined that the City’s portion of the Trust Fund is fully funded. At that time, the City’s 1% contribution shall cease, and officers and employees will each contribute 50% of the maximum 2% of pre-tax compensation.

Starting July 1, 2016, active officers and employees of the City who commenced employment on or before January 9, 2009, shall contribute 0.25% of pre-tax compensation into the Trust Fund. Beginning on July 1<sup>st</sup> of each subsequent year, the active officers and employees of the City who commenced employment on or before January 9, 2009, shall contribute an additional 0.25% of pre-tax compensation up to a maximum of 1%. Starting July 1, 2016, the City shall contribute 0.25% of compensation into the Trust Fund for each officer and employee who commenced employment on or before January 9, 2009. Beginning on July 1<sup>st</sup> of each subsequent year, the City shall contribute an additional 0.25% of compensation, up to a maximum of 1% for each officer and employee who commenced employment on or before January 9, 2009. When the City’s Actuary has determined that the City’s portion of the Trust Fund is fully funded, the City’s 1% contribution shall cease, and officers and employees will each contribute 50% of the maximum 1% of pre-tax compensation. Additional or existing contribution requirements may be established or modified by amendment to the City’s Charter.

### **Fiscal Year 2022**

For the fiscal year ended June 30, 2022, the City’s funding was based on “pay as you go” plus a contribution of \$41,841 to the Retiree Healthcare Trust Fund. The “pay as you go” portion paid by the City was \$211,025 for a total contribution of \$252,866 for the fiscal year ended June 30, 2022. Hetch Hetchy’s proportionate share of the City’s contributions for fiscal year 2022 were \$2,322: \$975 for Hetchy Water, \$1,192 for Hetchy Power, and \$155 for CleanPowerSF for fiscal year 2022 and will be recognized as a reduction of the net OPEB liability in the subsequent fiscal period.

### **Fiscal Year 2021**

For the fiscal year ended June 30, 2021, the City’s funding was based on “pay-as-you-go” plus a contribution of \$39,555 to the Retiree Healthcare Trust Fund. The “pay-as-you-go” portion paid by the City was \$206,439 for a total contribution of \$245,994 for the fiscal year ended June 30, 2021. Hetch Hetchy’s proportionate share of the City’s contributions for fiscal year 2021 were \$2,252: \$929 for Hetchy Water, \$1,136 for Hetchy Power, and \$187 for CleanPowerSF.

### ***OPEB Liabilities, OPEB Expenses and Deferred Outflows/Inflows of Resources Related to OPEB***

### **Fiscal Year 2022**

As of June 30, 2022, the City reported net OPEB liabilities related to the Plan of \$3,691,122. Hetch Hetchy’s proportionate share of the City’s net OPEB liability as of June 30, 2022 was \$33,909: \$14,240 for Hetchy Water, \$17,405 for Hetchy Power, and \$2,264 for CleanPowerSF.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

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For the year ended June 30, 2022, the City's recognized OPEB expense was \$272,001. Amortization of the City's deferred outflows and inflows is included as a component of OPEB expense. Hetch Hetchy's proportionate share of the City's OPEB expense was \$3,002: \$1,874 for Hetchy Water and \$2,291 for Hetchy Power, offset by a decrease of \$1,163 expense for CleanPowerSF.

As of June 30, 2022, Hetch Hetchy reported its proportionate share of the City's deferred outflows and inflows of resources related to OPEB from the following sources:

| Schedules of Deferred Outflows and Inflows of Resources                  |                                |              |              |              |                               |              |              |              |
|--------------------------------------------------------------------------|--------------------------------|--------------|--------------|--------------|-------------------------------|--------------|--------------|--------------|
|                                                                          | Deferred Outflows of Resources |              |              |              | Deferred Inflows of Resources |              |              |              |
|                                                                          | Hetchy Water                   | Hetchy Power | CleanPowerSF | Total        | Hetchy Water                  | Hetchy Power | CleanPowerSF | Total        |
| Contributions subsequent to measurement date                             | \$ 975                         | 1,192        | 155          | 2,322        | —                             | —            | —            | —            |
| Differences between expected and actual experience                       | 428                            | 523          | 68           | 1,019        | 2,193                         | 2,680        | 348          | 5,221        |
| Changes in assumptions                                                   | 602                            | 735          | 96           | 1,433        | —                             | —            | —            | —            |
| Net difference between projected and actual earnings on plan investments | —                              | —            | —            | —            | 269                           | 329          | 43           | 641          |
| Change in proportion                                                     | 1,267                          | 1,549        | 479          | 3,295        | 272                           | 333          | 1,203        | 1,808        |
| <b>Total</b>                                                             | <b>\$ 3,272</b>                | <b>3,999</b> | <b>798</b>   | <b>8,069</b> | <b>2,734</b>                  | <b>3,342</b> | <b>1,594</b> | <b>7,670</b> |

Amounts reported as deferred outflows, exclusive of contributions made after the measurement date, and deferred inflows of resources will be amortized annually and recognized in OPEB expense as follows:

| Deferred Outflows/(Inflows) of Resources |                 |              |              |                |
|------------------------------------------|-----------------|--------------|--------------|----------------|
| Fiscal years                             | Hetchy Water    | Hetchy Power | CleanPowerSF | Total          |
| 2023                                     | \$ (105)        | (128)        | (264)        | (497)          |
| 2024                                     | (106)           | (130)        | (264)        | (500)          |
| 2025                                     | (103)           | (125)        | (264)        | (492)          |
| 2026                                     | 46              | 57           | (167)        | (64)           |
| 2027                                     | (43)            | (53)         | (59)         | (155)          |
| Thereafter                               | (126)           | (156)        | 67           | (215)          |
| <b>Total</b>                             | <b>\$ (437)</b> | <b>(535)</b> | <b>(951)</b> | <b>(1,923)</b> |

## Fiscal Year 2021

As of June 30, 2021, the City reported net OPEB liabilities related to the Plan of \$3,823,334. Hetch Hetchy's proportionate share of the City's net OPEB liability as of June 30, 2021 was \$35,006: \$14,444 for Hetchy Water, \$17,653 for Hetchy Power, and \$2,909 for CleanPowerSF.

For the year ended June 30, 2021, the City's recognized OPEB expense was \$320,684. Amortization of the City's deferred outflows and inflows is included as a component of OPEB expense. Hetch Hetchy's proportionate share of the City's reduction of OPEB expense was \$1,859: \$1,480 for Hetchy Water and \$1,809 for Hetchy Power, offset by an increase of \$1,430 expense for CleanPowerSF.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

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(Dollars in thousands, unless otherwise stated)

As of June 30, 2021, Hetch Hetchy reported its proportionate share of the City's deferred outflows and inflows of resources related to OPEB from the following sources:

|                                                                          | Schedules of Deferred Outflows and Inflows of Resources |              |              |              |                               |              |              |              |
|--------------------------------------------------------------------------|---------------------------------------------------------|--------------|--------------|--------------|-------------------------------|--------------|--------------|--------------|
|                                                                          | Deferred Outflows of Resources                          |              |              |              | Deferred Inflows of Resources |              |              |              |
|                                                                          | Hetchy Water                                            | Hetchy Power | CleanPowerSF | Total        | Hetchy Water                  | Hetchy Power | CleanPowerSF | Total        |
| Contributions subsequent to measurement date                             | \$ 929                                                  | 1,136        | 187          | 2,252        | —                             | —            | —            | —            |
| Differences between expected and actual experience                       | 524                                                     | 640          | 106          | 1,270        | 2,070                         | 2,529        | 417          | 5,016        |
| Changes in assumptions                                                   | 731                                                     | 894          | 147          | 1,772        | —                             | —            | —            | —            |
| Net difference between projected and actual earnings on plan investments | 9                                                       | 12           | 2            | 23           | —                             | —            | —            | —            |
| Change in proportion                                                     | 1,532                                                   | 1,870        | —            | 3,402        | 15                            | 19           | 1,496        | 1,530        |
| <b>Total</b>                                                             | <b>\$ 3,725</b>                                         | <b>4,552</b> | <b>442</b>   | <b>8,719</b> | <b>2,085</b>                  | <b>2,548</b> | <b>1,913</b> | <b>6,546</b> |

Amounts reported as deferred outflows, exclusive of contributions made after the measurement date, and deferred inflows of resources will be amortized annually and recognized in OPEB expense as follows:

| Deferred Outflows/(Inflows) of Resources |               |              |                |             |
|------------------------------------------|---------------|--------------|----------------|-------------|
| Fiscal years                             | Hetchy Water  | Hetchy Power | CleanPowerSF   | Total       |
| 2022                                     | \$ 90         | 110          | (328)          | (128)       |
| 2023                                     | 96            | 117          | (326)          | (113)       |
| 2024                                     | 94            | 116          | (326)          | (116)       |
| 2025                                     | 99            | 120          | (326)          | (107)       |
| 2026                                     | 245           | 299          | (222)          | 322         |
| Thereafter                               | 87            | 106          | (130)          | 63          |
| <b>Total</b>                             | <b>\$ 711</b> | <b>868</b>   | <b>(1,658)</b> | <b>(79)</b> |

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

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### Actuarial Assumptions

#### Fiscal Year 2022

A summary of the actuarial assumptions and methods used to calculate the total OPEB liability as of June 30, 2021 (measurement date) is provided below:

##### Key Actuarial Assumptions

|                                        |                                                                                                                                                                                                                                                                                                                                |
|----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Valuation Date                         | June 30, 2020, updated to June 30, 2021                                                                                                                                                                                                                                                                                        |
| Measurement Date                       | June 30, 2021                                                                                                                                                                                                                                                                                                                  |
| Actuarial Cost Method                  | The Entry Age Actuarial Cost Method is used to measure the Plan's Total OPEB Liability                                                                                                                                                                                                                                         |
| Healthcare Cost Trend Rates            | Pre-Medicare trend starts at 6.74% trending down to ultimate rate of 4.04% in 2075<br>Medicare trend starts at 7.24% trending down to ultimate rate of 4.04% in 2075<br>10-County average trend starts at 5.50% trending down to ultimate rate of 4.04% in 2075<br>Vision and expenses trend remains a flat 3.0% for all years |
| Expected Rate of Return on Plan Assets | 7.00%                                                                                                                                                                                                                                                                                                                          |
| Salary Increase Rate                   | Wage Inflation Component: 3.25%<br>Additional Merit Component (dependent on years of service):<br>Police: 0.50% - 7.50%<br>Fire: 0.50% - 14.00%<br>Muni Drivers: 0.00% - 16.00%<br>Craft: 0.50% - 3.75%<br>Misc: 0.30% - 5.50%                                                                                                 |
| Inflation Rate                         | Wage Inflation: 3.25% compounded annually<br>Consumer Price Inflation: 2.50% compounded annually                                                                                                                                                                                                                               |
| Mortality Tables                       | Base mortality tables are developed by multiplying a published table by an adjustment factor developed in SFERS experience study for the period ending June 30, 2019.                                                                                                                                                          |

##### Non-Annuityants

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 0.834             | 0.866  |
| Safety        | PubS-2010 Employee | 1.011             | 0.979  |

##### Healthy Retirees

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 1.031             | 0.977  |
| Safety        | PubS-2010 Employee | 0.947             | 1.044  |

##### Disabled Retirees

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 1.045             | 1.003  |
| Safety        | PubS-2010 Employee | 0.916             | 0.995  |

##### Beneficiaries

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 1.031             | 0.977  |
| Safety        | PubG-2010 Employee | 1.031             | 0.977  |

The mortality rates in the base tables are projected generationally from the base year using the MP-2019 projection scale.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

### Fiscal Year 2021

A summary of the actuarial assumptions and methods used to calculate the total OPEB liability as of June 30, 2020 (measurement year) is provided below:

#### Key Actuarial Assumptions

|                                        |                                                                                                                                                                                                                                                                                                                                                                                                       |
|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Valuation Date                         | June 30, 2020                                                                                                                                                                                                                                                                                                                                                                                         |
| Measurement Date                       | June 30, 2020                                                                                                                                                                                                                                                                                                                                                                                         |
| Actuarial Cost Method                  | The Entry Age Actuarial Cost Method is used to measure the Plan's Total OPEB Liability                                                                                                                                                                                                                                                                                                                |
| Healthcare Cost Trend Rates            | Pre-Medicare trend starts at 4.00% in 2022, 7.00% in 2023, trending down to ultimate rate of 4.04% in 2075<br>Medicare trend starts at 1.00% in 2022, 7.50% in 2023, trending down to ultimate rate of 4.04% in 2075<br>10-County average trend starts at 4.5% in 2022, 5.50% in 2023, trending down to ultimate rate of 4.04% in 2075<br>Vision and expenses trend remains a flat 3.0% for all years |
| Expected Rate of Return on Plan Assets | 7.00%                                                                                                                                                                                                                                                                                                                                                                                                 |
| Salary Increase Rate                   | Wage Inflation Component: 3.25%<br>Additional Merit Component (dependent on years of service):<br>Police: 0.50% - 7.50%<br>Fire: 0.50% - 14.00%<br>Muni Drivers: 0.00% - 16.00%<br>Craft: 0.50% - 3.75%<br>Misc: 0.30% - 5.50%                                                                                                                                                                        |
| Inflation Rate                         | Wage Inflation: 3.25% compounded annually<br>Consumer Price Inflation: 2.50% compounded annually                                                                                                                                                                                                                                                                                                      |
| Mortality Tables                       | Base mortality tables are developed by multiplying a published table by an adjustment factor developed in SFERS experience study for the period ending June 30, 2019.                                                                                                                                                                                                                                 |
| Non-Annuityants                        |                                                                                                                                                                                                                                                                                                                                                                                                       |

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 0.834             | 0.866  |
| Safety        | PubS-2010 Employee | 1.011             | 0.979  |

#### Healthy Retirees

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 1.031             | 0.977  |
| Safety        | PubS-2010 Employee | 0.947             | 1.044  |

#### Disabled Retirees

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 1.045             | 1.003  |
| Safety        | PubS-2010 Employee | 0.916             | 0.995  |

#### Beneficiaries

|               | Published Table    | Adjustment Factor |        |
|---------------|--------------------|-------------------|--------|
|               |                    | Male              | Female |
| Miscellaneous | PubG-2010 Employee | 1.031             | 0.977  |
| Safety        | PubG-2010 Employee | 1.031             | 0.977  |

The mortality rates in the base tables are projected generationally from the base year using the MP-2019 projection scale.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

## *Sensitivity of Liabilities to Changes in the Healthcare Cost Trend Rate and Discount Rate*

The following presents Hetch Hetchy's proportionate share of the City's net OPEB liability calculated using the healthcare cost trend rate, as well as what its allocation of the City's net OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1% lower or 1% higher than the current rate as of June 30, 2022 and June 30, 2021:

|                  |    | <u>Hetchy<br/>Water</u> | <u>Hetchy<br/>Power</u> | <u>CleanPowerSF</u> | <u>2022</u> |
|------------------|----|-------------------------|-------------------------|---------------------|-------------|
| 1% Decrease      | \$ | 12,121                  | 14,814                  | 1,927               | 28,862      |
| Healthcare Trend |    | 14,240                  | 17,405                  | 2,264               | 33,909      |
| 1% Increase      |    | 16,882                  | 20,634                  | 2,685               | 40,201      |

|                  |    | <u>Hetchy<br/>Water</u> | <u>Hetchy<br/>Power</u> | <u>CleanPowerSF</u> | <u>2021</u> |
|------------------|----|-------------------------|-------------------------|---------------------|-------------|
| 1% Decrease      | \$ | 12,488                  | 15,264                  | 2,515               | 30,267      |
| Healthcare Trend |    | 14,444                  | 17,653                  | 2,909               | 35,006      |
| 1% Increase      |    | 16,992                  | 20,767                  | 3,422               | 41,181      |

## *Discount Rate*

### **Fiscal Year 2022**

The discount rate used to measure the Total OPEB Liability as of June 30, 2021 was 7.00%. Based on the assumption that plan member contributions will continue to be made at the rates specified in the Charter, it was determined that the Plan's projected fiduciary net position will be greater than or equal to the benefit payments projected for each future period. As such, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

The long-term expected rate of return on OPEB plan investments was 7.00% based on expected future returns and historical returns experienced by the Trust Fund. Expected future returns were determined based on 10-year and 20-year capital market assumptions for the Trust Fund's asset allocation.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

Target allocation for each major asset class and best estimates of geometric real rates of return are summarized in the following table:

| Asset Class                                               | Target Allocation | Long-term<br>Expected Real<br>Rate of Return |
|-----------------------------------------------------------|-------------------|----------------------------------------------|
| <b>Equities</b>                                           |                   |                                              |
| U.S. Large Cap                                            | 28.0 %            | 8.2 %                                        |
| U.S. Small Cap                                            | 3.0               | 9.5                                          |
| Developed Market Equity (non-U.S.)                        | 15.0              | 8.9                                          |
| Emerging Market Equity                                    | 13.0              | 11.0                                         |
| <b>Credit</b>                                             |                   |                                              |
| Bank Loans                                                | 3.0               | 4.4                                          |
| High Yield Bonds                                          | 3.0               | 4.4                                          |
| Emerging Market Bonds                                     | 3.0               | 4.3                                          |
| <b>Rate Securities</b>                                    |                   |                                              |
| Investment Grade Bonds                                    | 9.0               | 1.9                                          |
| Long-term Government Bonds                                | 4.0               | 3.2                                          |
| Short-term Treasury Inflation-Protected Securities (TIPS) | 4.0               | 1.5                                          |
| <b>Private Markets</b>                                    |                   |                                              |
| Private Equity                                            | 5.0               | 13.0                                         |
| Core Private Real Estate                                  | 5.0               | 6.2                                          |
| <b>Risk Mitigating Strategies</b>                         |                   |                                              |
| Global Macro                                              | 5.0               | 4.4                                          |
| <b>Total</b>                                              | <b>100.0 %</b>    |                                              |

The following presents Hetch Hetchy's proportionate share of the City's net OPEB liability calculated using the discount rate, as well as what Hetch Hetchy's proportionate share of the City's net OPEB liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rate:

|                     | Hetchy<br>Water | Hetchy<br>Power | CleanPowerSF | Total  |
|---------------------|-----------------|-----------------|--------------|--------|
| 1% Decrease 6.00%   | \$ 16,652       | 20,352          | 2,648        | 39,652 |
| Discount Rate 7.00% | 14,240          | 17,405          | 2,264        | 33,909 |
| 1% Increase 8.00%   | 12,271          | 14,997          | 1,951        | 29,219 |

## Fiscal Year 2021

The discount rate used to measure the total OPEB liability as of June 30, 2020 was 7.00%. Based on the assumption that plan member contributions will continue to be made at the rates specified in the Charter, it was determined that the Plan's projected fiduciary net position will be greater than or equal to the benefit payments projected for each future period. As such, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

The long-term expected rate of return on OPEB plan investments was 7.00% based on expected future returns and historical returns experienced by the Trust Fund. Expected future returns were determined based on 10-year and 20-year capital market assumptions for the Trust Fund's asset allocation.



# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

Target allocation for each major asset class and best estimates of geometric real rates of return are summarized in the following table:

| Asset Class                                               | Target Allocation | Long-term Expected Real Rate of Return |
|-----------------------------------------------------------|-------------------|----------------------------------------|
| <b>Equities</b>                                           |                   |                                        |
| U.S. Large Cap                                            | 28.0 %            | 8.4 %                                  |
| U.S. Small Cap                                            | 3.0               | 9.8                                    |
| Developed Market Equity (non-U.S.)                        | 15.0              | 9.6                                    |
| Emerging Market Equity                                    | 13.0              | 11.7                                   |
| <b>Credit</b>                                             |                   |                                        |
| Bank Loans                                                | 3.0               | 4.9                                    |
| High Yield Bonds                                          | 3.0               | 4.9                                    |
| Emerging Market Bonds                                     | 3.0               | 4.8                                    |
| <b>Rate Securities</b>                                    |                   |                                        |
| Investment Grade Bonds                                    | 9.0               | 2.2                                    |
| Long-term Government Bonds                                | 4.0               | 3.1                                    |
| Short-term Treasury Inflation-Protected Securities (TIPS) | 4.0               | 1.9                                    |
| <b>Private Markets</b>                                    |                   |                                        |
| Private Equity                                            | 5.0               | 12.5                                   |
| Core Private Real Estate                                  | 5.0               | 6.4                                    |
| <b>Risk Mitigating Strategies</b>                         |                   |                                        |
| Global Macro                                              | 5.0               | 4.1                                    |
| <b>Total</b>                                              | <u>100.0</u> %    |                                        |

The asset allocation targets summarized above have a 20-year return estimate of 6.90%, which was weighted against a 10-year model estimating a 6.93% return, resulting in the ultimate long-term expected rate of return of 7.00%.

The following presents Hetch Hetchy's proportionate share of the City's net OPEB liability calculated using the discount rate, as well as what Hetch Hetchy's proportionate share of the City's net OPEB liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rate:

|                     | Hetchy Water | Hetchy Power | CleanPowerSF | Total  |
|---------------------|--------------|--------------|--------------|--------|
| 1% Decrease 6.00%   | \$ 16,761    | 20,486       | 3,376        | 40,623 |
| Discount Rate 7.00% | 14,444       | 17,653       | 2,909        | 35,006 |
| 1% Increase 8.00%   | 12,551       | 15,341       | 2,528        | 30,420 |

The City issues a publicly available financial report that includes the complete note disclosures and required supplementary information related to the City's post-employment health care obligations. The report may be obtained by writing to the City and County of San Francisco, Office of the Controller, 1 Dr. Carlton B. Goodlett Place, Room 316, San Francisco, California 94102, or by calling (415) 554-7500.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

### (12) Related Parties

#### (a) *Hetch Hetchy*

Various common costs incurred by the SFPUC are allocated among Hetch Hetchy, Water, and Wastewater Enterprises. The allocations are based on the SFPUC management's best estimate and may change from year to year depending on the activities incurred by each Enterprise and the information available. For the years ended June 30, 2022 and 2021, the SFPUC allocated \$22,221 or 20.7% and \$20,099 or 20.5% respectively, in administrative costs including COVID-19 Project expenses, which is presented in the financial statements under various expense categories. These costs are then allocated to Hetchy Water, Hetchy Power, and CleanPowerSF in the Hetch Hetchy financial statements, using the periodically reviewed department overhead allocation model.

The City performs certain administrative services such as maintenance of accounting records and investment of cash for all fund groups within the City. The various funds are charged for these services based on the City's indirect cost allocation plan. Some City departments provide direct services such as engineering, purchasing, legal, data processing, telecommunication, and human resources to Hetch Hetchy and charge amounts designed to recover those departments' costs. These charges totaling approximately \$13,003 and \$12,582 for the years ended June 30, 2022 and 2021, respectively, have been included in services provided by other departments in the accompanying financial statements.

SFPUC's 75-year lease agreement with the San Francisco Recreation and Parks Department, for the use of parking spaces for its fleet of vehicles at the Civic Center Garage, commenced on February 1, 2011. Total payment under this agreement is \$6,274, which was fully made as of fiscal year 2015. The expenses and prepayments among the three SFPUC Enterprises are based on 525 Golden Gate occupancy. As of June 30, 2022, Hetch Hetchy's allocable shares of expenses and prepayment were \$18 and \$904, respectively, and as of June 30, 2021 were \$17 and \$922, respectively.

#### (b) *Hetchy Water*

For the years ended June 30, 2022 and 2021, the SFPUC allocated \$10,886 or 10.2%, and \$4,585 or 4.7%, respectively, in administrative costs including COVID-19 Project expense to Hetchy Water.

The Water Enterprise purchases water from Hetchy Water. Included in the operating revenues are the water assessment fees of \$45,815 and \$44,149 for the years ended June 30, 2022 and 2021, respectively. The water assessment fees represent a recovery to fund upcountry, water-related costs that are not otherwise funded through Hetchy water-related revenue or Water revenue bonds.

Hetchy Water received \$30,001 and \$16,000 for the years ended June 30, 2022 and 2021, respectively, from the Water Enterprise to fund upcountry projects.

#### (c) *Hetchy Power*

For the years ended June 30, 2022 and 2021, the SFPUC allocated \$8,820 or 8.2%, and \$13,202 or 13.5% respectively, in administrative costs including COVID-19 Project expense to Hetchy Power.

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

As of June 30, 2022, and 2021, operating revenues in sales of power to departments within the City were \$116,334 and \$82,129, respectively.

The Water Enterprise also purchases electricity and gas from Hetchy Power. This amount totaled \$11,394 and \$9,790 for the years ended June 30, 2022 and 2021, respectively.

The Wastewater Enterprise purchases electricity and gas from Hetchy Power. This amount totaled \$11,887 and \$10,122 for the years ended June 30, 2022 and 2021, respectively.

The Low Carbon Fuel Standard (LCFS) program is a regulatory program overseen by the California Air Resources Board (CARB). The LCFS program seeks to reduce the carbon intensity of California's transportation fuel by 20% by 2030. Transportation fuel suppliers can achieve this goal by either reducing the carbon intensity of their fuels or purchasing LCFS credits from other fuel suppliers that have a lower carbon intensity. In 2017, the San Francisco Municipal Transportation Agency (SFMTA) joined the LCFS program, signing up its transit fleet of electric buses, cable cars, and light rail vehicles and generating LCFS credits. Through a Memorandum of Understanding (MOU) with SFMTA, approved by the SFPUC Commission in Resolution 17-0199, net proceeds from the sale of LCFS credits would be shared 50/50 between SFMTA and Hetchy Power. Under the MOU, Hetchy Power would take responsibility for selling the LCFS credits. In Ordinance 0199-19, the Board of Supervisors authorized Hetchy Power to establish the Low Carbon Fuel Standard Fund to account for the revenue and expenditure from the sale of LCFS credits. The Ordinance also allowed Hetchy Power to sell LCFS credits on behalf of other City agencies. As of June 30, 2022 and 2021, Hetchy Power received total payments of \$2,367 and \$2,362, respectively, 50% (\$1,184 in fiscal year 2022 and \$1,181 in fiscal year 2021) was reallocated to SFMTA and the remaining portion was reported as other non-operating revenues on the Statements of Revenues, Expenses, and Change in Net Position.

Due from other City departments was \$11,804 and \$12,406 for the years ended June 30, 2022 and 2021, respectively. Hetchy Power serves as the City's department for energy efficiency projects and maintains the Sustainable Energy Account (SEA) (formerly known as the Mayor's Energy Conservation Account) fund to sponsor and financially support such projects at various City departments. In this role, Hetchy Power may secure low-interest financing to supplement funds available in the SEA fund. At June 30, 2022 and 2021, projects completed or under way throughout the City amounted to \$4,050 and \$4,556, respectively, and are recorded as due from other government agencies.

Hetch Hetchy funded a project for the Treasure Island Development Authority and recorded a receivable in connection with an upgraded submarine power cable for the Treasure Island as due from other government agencies. This amount totaled \$6,666 and \$6,627 for the years ended June 30, 2022 and 2021, respectively.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

### Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

As of June 30, 2022 and 2021, Hetchy Power recorded receivables of \$629 and \$739, respectively, due from Wastewater Enterprise for its share of costs relating to SFPUC Headquarters Living Machine System. Details of due from other City departments are as follows:

|                                                   | <u>2022</u>      | <u>2021</u>  |
|---------------------------------------------------|------------------|--------------|
| Treasure Island Development Authority             | \$ 6,666         | 6,627        |
| SEA-related project: Moscone Center               | 4,050            | 4,556        |
| Wastewater - 525 Golden Gate Headquarters Project | 629              | 739          |
| San Francisco Recreation and Park                 | 314              | 419          |
| Department of Public Works                        | 145              | 65           |
| Total due from other City departments             | 11,804           | 12,406       |
| Less: current portion                             | (867)            | (7,413)      |
| Long-term portion as of June 30, net              | <u>\$ 10,937</u> | <u>4,993</u> |

As of June 30, 2022, Hetchy Power had payables in the amount of \$380, of which \$369 to the Port of San Francisco for Pier 70 Shoreside Power Project and \$11 to the Department of Public Works for painting of light poles. As of June 30, 2021, Hetchy Power had payables of \$369 to the Port of San Francisco for Pier 70 Shoreside Power Project.

#### (d) *CleanPowerSF*

For the years ended June 30, 2022 and 2021, the SFPUC allocated \$2,515 or 2.4%, and \$2,312 or 2.4%, respectively, in administrative costs to CleanPowerSF.

As of June 30, 2022, and 2021, operating revenue in sales of power to Hetchy Power were \$2,332 and \$1,072, respectively. Operating expenses in purchase of power from Hetchy Power were \$1,589 and \$2,456, respectively. Wholesale sales of energy, capacity and/or other electric power related products may be made between the CleanPowerSF and Hetchy Power, when available. CleanPowerSF and Hetchy Power transact for such products at prevailing market prices.

CleanPowerSF received program support services from Hetchy Power. This amount totaled \$1,861 and \$2,224 for the years ended June 30, 2022 and 2021, respectively.

#### (13) Risk Management

The Enterprise's Risk Management program includes both self-insured (i.e., self-retention) and insured exposures at risk. Risk assessments and purchasing of insurance coverage are collaboratively coordinated by SFPUC Enterprise Risk Management and the City's Office of Risk Management. With certain exceptions, the City and the Enterprise's general approach is to first evaluate the exposure at risk for self-insurance. Based on this analysis, internal mitigation strategies and financing through a self-retention mechanism are generally more economical, as the SFPUC in coordination with the City Attorney's Office administers, adjusts, settles, defends, and pays claims from budgeted resources (i.e., pay-as-you-go fund). When economically more viable or when required by debt financing covenants, the Enterprise obtains commercial insurance. At least annually, the City actuarially determines general liability and workers' compensation risk exposures. The Enterprise does not maintain commercial earthquake coverage, with certain minor exceptions, such as a sub-limit for fire-sprinkler leakage due to earthquake under the SFPUC Property Insurance Program. In the past three years, there was no settlements that exceeded insurance coverage.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

| <b>Risk</b>                        | <b>Coverage Approach</b>                |
|------------------------------------|-----------------------------------------|
| (a) General Liability              | Self-Insured                            |
| (b) Workers' Compensation          | Self-Insured Through City-wide Pool     |
| (c) Property                       | Purchased Insurance and Self-Insured    |
| (d) Public Officials Liability     | Purchased Insurance                     |
| (e) Employment Practices Liability | Purchased Insurance                     |
| (f) Cyber Liability                | Purchased Insurance                     |
| (g) Crime                          | Purchased Insurance                     |
| (h) Electronic Data Processing     | Purchased Insurance and Self-Insured    |
| (i) Surety Bonds                   | Purchased and Contractual Risk Transfer |
| (j) Errors and Omissions           | Purchased and Contractual Risk Transfer |
| (k) Builders' Risk                 | Contractual Risk Transfer               |

### (a) *General Liability*

Through coordination with the Controller's Office and City Attorney's Office, the general liability risk exposure is actuarially determined and is addressed through pay-as-you-go funding as part of the budgetary process. Associated costs and estimates are recorded as expenses as required under GAAP for financial statement purposes for both the Enterprise and the City and County of San Francisco's Annual Comprehensive Financial Report. The claim expense allocations are determined based on actuarially determined anticipated claim payments and the projected timing of disbursement.

The changes for the general liability (damage claims) for the years ended June 30, 2022 and 2021 are as follows:

| <b>Fiscal years</b> | <b>Beginning of year</b> | <b>Claims and changes in estimates</b> | <b>Claims paid</b> | <b>End of year</b> |
|---------------------|--------------------------|----------------------------------------|--------------------|--------------------|
| <b>Hetch Hetchy</b> |                          |                                        |                    |                    |
| 2022                | \$ 1,639                 | 3,840                                  | (3,797)            | 1,682              |
| 2021                | 2,886                    | 4,843                                  | (6,090)            | 1,639              |
| <b>Hetchy Water</b> |                          |                                        |                    |                    |
| 2022                | \$ 525                   | 253                                    | (151)              | 627                |
| 2021                | 558                      | 478                                    | (511)              | 525                |
| <b>Hetchy Power</b> |                          |                                        |                    |                    |
| 2022                | \$ 1,108                 | 2,005                                  | (2,090)            | 1,023              |
| 2021                | 2,222                    | 4,212                                  | (5,326)            | 1,108              |
| <b>CleanPowerSF</b> |                          |                                        |                    |                    |
| 2022                | \$ 6                     | 1,582                                  | (1,556)            | 32                 |
| 2021                | 106                      | 153                                    | (253)              | 6                  |

### (b) *Workers' Compensation*

The City actuarially determines and allocates workers' compensation costs to the Enterprise according to a formula based on the following: (i) the dollar amount of claims; (ii) yearly projections of payments based on historical experience; and (iii) the size of the Enterprise's payroll. The administration of workers' compensation claims and payouts are handled by the Workers' Compensation Division of the City's Department of Human Resources. Statewide workers' compensation reforms have resulted in budgetary savings in recent years. The City continues to develop and implement improved programs, such as return-to-work programs, to lower or mitigate the growth of workers' compensation costs. Programs include accident prevention, investigation, and duty modification for injured employees with medical restrictions so return to work can occur as soon as possible.

# HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

## Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

The changes for the workers' compensation liabilities for the years ended June 30, 2022 and 2021 are as follows:

| <b>Fiscal years</b> | <b>Beginning<br/>of year</b> | <b>Claims and changes<br/>In estimates</b> | <b>Claims<br/>paid</b> | <b>End of<br/>year</b> |
|---------------------|------------------------------|--------------------------------------------|------------------------|------------------------|
| <b>Hetch Hetchy</b> |                              |                                            |                        |                        |
| 2022                | \$ 3,238                     | 555                                        | (315)                  | 3,478                  |
| 2021                | 3,387                        | 113                                        | (262)                  | 3,238                  |
| <b>Hetchy Water</b> |                              |                                            |                        |                        |
| 2022                | \$ 1,120                     | 233                                        | (125)                  | 1,228                  |
| 2021                | 1,187                        | 18                                         | (85)                   | 1,120                  |
| <b>Hetchy Power</b> |                              |                                            |                        |                        |
| 2022                | \$ 2,118                     | 322                                        | (190)                  | 2,250                  |
| 2021                | 2,200                        | 95                                         | (177)                  | 2,118                  |

\*CleanPowerSF had no workers' compensation liabilities as of June 30, 2022 and 2021.

### (c) *Property*

The Enterprise's property risk management approach varies depending on whether the facility is currently under construction, the property is part of revenue-generating operations, the property is of high value, or is mission-critical in nature. During the course of construction, the Enterprise requires each contractor to provide its own insurance, while ensuring the full scope of work is covered with satisfactory levels to limit the Enterprise's risk exposure. Once construction is complete, the Enterprise performs an assessment to determine whether liability/loss coverage will be obtained through the commercial property policy or self-insurance. The majority of property scheduled in the insurance program is for (1) revenue generating facilities, (2) debt-financed facilities, (3) mandated coverage to meet statutory requirements for bonding of various public officials, or (4) high-value, mission-critical property or equipment.

### (d) *Public Officials Liability*

All Enterprise public officials with financial oversight responsibilities are provided coverage through a commercial Public Officials Liability Policy.

### (e) *Employment Practices Liability*

An Employment Practices Liability Policy is retained to protect against employment-related claims and liabilities.

### (f) *Cyber Liability*

A Cyber Liability Policy is retained to protect against cyber-related claims and liabilities.

### (g) *Crime*

The Enterprise also retains a Commercial Crime Policy, in lieu of bonding its employees, to provide coverage against liabilities or losses due to third-party crime or employee fraud.

### (h) *Electronic Data Processing*

The Electronic Data Processing policy protects selected high-value electronic property in case of damage or loss.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

(i) ***Surety Bonds***

Bonds are required in most phases of the public utilities construction contracting process for such phases as bid, performance, and payment or maintenance. Additionally, bonds may be required in other contracts where goods or services are provided to ensure compliance with applicable terms and conditions such as warranty.

(j) ***Errors and Omissions***

Errors and omissions, also known as Professional Liability, are commonly transferred through contract to the contracted professional, or retained through self insurance on a case-by-case basis depending on the size, complexity, or scope of construction or professional service contracts. Examples of such contracts are inclusive of services provided by engineers, architects, design professionals, and other licensed or certified professional service providers.

(k) ***Builders' Risk***

Builders' Risk policies of insurance are required to be provided by the contractor on all construction projects for the full value of construction.

(l) ***Energy Risk Management***

Similar to other electric utilities with a heavy reliance on hydroelectric generation, Hetch Hetchy is exposed to risks that could impact its ability to generate net revenues to fund operating and capital investment activities. Hydroelectric generation facilities in the Sierra Nevada are the primary source of electricity for Hetch Hetchy. For this reason, the Hetch Hetchy revenues can vary with watershed hydrology, unexpected generator outages, and market prices for energy. Given the inherent risk for all hydroelectric generation, several risk management interventions have been developed to mitigate exposure.

(m) ***Enterprise Risk Management***

The Power Enterprise adopted the ISO 31000 standard for Hetchy Power and the CleanPowerSF program as the framework for implementing Enterprise Risk Management (ERM). The Enterprise utilizes this framework to systematically and proactively identify and mitigate risks that threatens its business objectives. Since not all risks are insurable or transferable contractually, the ERM program provides an additional method to manage risks and protect the Enterprise's current and expanding business allowing for increased operational resiliency and the ability to capitalize on opportunities.

**(14) Commitments and Litigation**

(a) ***Commitments***

As of June 30, 2022 and 2021, Hetch Hetchy has outstanding commitments with third parties of \$199,283 and \$143,404, respectively, for various capital projects and other purchase agreements for materials and services.

**Hetchy Water**

To meet certain requirements of the Don Pedro Reservoir operating license, the City entered into an agreement with the Modesto Irrigation District (MID) and Turlock Irrigation District (TID) in which the Districts would be responsible for an increase in water flow releases from the reservoir in exchange for annual payments from the City, which are included in Hetchy Water's

## **HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

operating expenses. The payment amounts were \$5,129 and \$5,069 for fiscal years 2022 and 2021, respectively. The payments are to be made for the duration of the license, but may be terminated with one year's prior written notice after 2001. The City and the Districts have also agreed to monitor the fisheries in the lower Tuolumne River for the duration of the license. A maximum monitoring expense of \$1,400 is to be shared between the City and the Districts over the term of the license. The City's share of the monitoring costs is 52%, while the Districts are responsible for 48% of the costs.

### **Hetchy Power**

#### ***Wholesale Distribution Tariff (WDT) and Key Operating Agreements for Grid Access***

Upon expiration of the City's previous Interconnection Agreement with PG&E, the City began taking service in 2015 under the Wholesale Distribution Tariff (WDT) for distribution service and under the CAISO Open-Access Transmission Tariff for transmission service. The FERC-regulated Wholesale Distribution Tariff is implemented by PG&E through the City specific Service Agreements and Interconnection Agreements. The terms of these agreements have been in contention since the effective date. The City continues to negotiate with PG&E and, where necessary, file complaints and protests at FERC. In September 2020, PG&E filed a revised WDT. Under the terms of the new WDT, the City would pay substantially higher rates, at least twice to potentially four times the current charges, and be required to install costly and inefficient equipment not needed for technical, safety or reliability of operations. In addition, Hetchy Power would no longer be allowed to connect to the "network" grid in the center of San Francisco; have new secondary interconnections; and/or serve any small, typically unmetered loads, such as streetlights, DAS, traffic signals, and bus shelters.

Staff prepare regular reporting to the Board of Supervisors outlining on-going disputes with PG&E over project requirements, costs and delays. During fiscal years 2022 and 2021, Hetchy Power purchased distribution services for \$22,404 and \$8,868, respectively, from PG&E under the terms of the Service Agreements and Interconnection Agreements that implement the WDT. The City continues to litigate and dispute these terms at FERC and in the court systems; and pursue the purchase of PG&E's electric grid in San Francisco.

#### ***Western System Power Pool and other Market Purchases and Sales***

Hetchy Power may purchase or sell energy and other related products (such as ancillary services, spinning reserves, resource adequacy products, and congestion revenue rights) with different market entities through the Western System Power Pool (WSPP) and the CAISO. During fiscal years 2022 and 2021, Hetchy Power purchased \$4,152 and \$0 of power and other related products, respectively. Sales of excess power, after meeting Hetchy's obligations, were \$0 for 2022 and \$469 or 110,043 MWh for 2021, respectively.

#### ***Power Purchase Agreement (PPA)***

Hetchy Power (Buyer) purchases energy, capacity, and environmental attributes from a local solar photovoltaic project located at Sunset Reservoir (the facility) pursuant to the 2009 25-year PPA with SFCity1, LP, owned by Duke Energy (Seller). In November 2010, the facility commenced commercial operation and began to provide Hetchy Power energy generated by the facility.



## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

The PPA sets the starting purchase price of generated energy at \$235/MWh, increasing by 3% each year throughout the term of the agreement, and it is expected that the facility will generate 6,560 MWh per year. In fiscal year 2022, the facility generated 6,460 MWh and the rate was at \$334/MWh. In the event that the facility generates more energy than expected due to better than normal meteorological conditions, the PPA requires the Buyer to purchase all the excess energy but generation in excess of 120% of expected is purchased at no cost. The PPA also requires the Seller to generate a minimum amount of energy from the facility annually. If energy production falls below 50% of expected, the Seller must provide replacement power, and if energy falls below 90% of expected, the price for energy generated is lowered. In fiscal years 2022 and 2021, purchases of energy under the Agreement were \$2,225, or 6,460 MWh, and \$2,127, or 6,598 MWh, respectively.

### *APX, Inc*

Hetchy Power and CleanPowerSF participate in the California Independent System Operator (CAISO) energy markets which requires the SFPUC to have a contract with a certified Scheduling Coordinator (SC). In June 2022, CleanPowerSF renewed a 5-year contract with APX, Inc with contract amount not to exceed \$134,743 to fulfill this requirement. APX, Inc provides a number of services including but not limited to an interface with the CAISO's energy scheduling portal, manage invoice payments to the CAISO and communications between the CAISO and the SFPUC, and dispatch of the Hetch Hetchy plant 24 hours a day, seven days a week. The contract also provides that APX, Inc will act as the SC for renewable generation plants under some of CleanPowerSF's Power Purchase Agreements. Hetchy Power's share was \$456 and \$472 as of June 30, 2022 and 2021, respectively. CleanPowerSF's share was \$192 as of June 30, 2022 and 2021.

### **CleanPowerSF**

CleanPowerSF has added multiple additional short-term and medium-term contracts with multiple counterparties pursuant to master agreements, including the WSPP Master Agreement, to purchase renewable, carbon-free and conventional energy and resource adequacy capacity. CleanPowerSF has also entered into long-term contracts for renewable energy and capacity with renewable energy developers including sPower, Terra-Gen, NextEra and EDF Renewables. These contracts have been entered to allow CleanPowerSF to meet its existing retail sales obligations, to support future retail sales from citywide enrollment into the CleanPowerSF program, and to comply with state law requiring that 65% of CleanPowerSF's RPS compliance targets be fulfilled by RPS-eligible electricity from contracts of 10 or more years. Citywide enrollment was substantively completed with the enrollment of residential accounts in April 2019. Since it began serving customers in 2016, CleanPowerSF's cumulative opt-out rate is 4.3% of all enrolled accounts. The total power purchase cost, net of wholesale sales, equaled \$238,149 and \$188,533 in fiscal years 2022 and 2021, respectively.

CleanPowerSF contracts with Calpine Energy Solutions to provide meter data management, billing and customer care support. Calpine is responsible for calculating and providing CleanPowerSF charges to Pacific Gas & Electric (PG&E), which in turn bills both CleanPowerSF and PG&E customers for electricity transmission, distribution, and CleanPowerSF generation services. PG&E remits payments received from customers for CleanPowerSF charges to the City. During fiscal years 2022 and 2021, amounts paid were \$4,730 and \$6,664, respectively.

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

### *CleanPowerSF Power Purchase Agreement (PPA)*

In November 2021, CleanPowerSF amended an existing Renewable Power Purchase Agreement with Blythe Solar IV, LLC (seller) to purchase a storage product from the solar powered generation facility located in Blythe, California pursuant to the 20-year PPA. Under the revised agreement, the project in Blythe, California, will add batteries to the operating 62-MW solar photovoltaic power plant. The contract, including the new battery component, is for \$196,399 over 20 years.

In November 2020, CleanPowerSF executed a Power and Storage Purchase Agreement to purchase solar product and storage product from a solar powered generation facility and battery storage facility located at Livermore pursuant to the 25-year PPA with IP Aramis, LLC (Seller). As of June 30, 2022 and 2021, CleanPowerSF received cash collateral of \$9,000 for Development Assurance and Performance Assurance from the Seller.

### *CleanPowerSF Guarantee*

In March 2018, CleanPowerSF entered into a five-year, \$75,000 Credit Agreement with JPMorgan Chase Bank, National Association ("Bank") to provide letters of credit or loans from the Bank to guarantee certain power purchase agreement payment obligations of CleanPowerSF and to meet working capital needs, if necessary. In November 2021 the Credit Agreement was decreased (at the request of CleanPowerSF) the available amount from \$75,000 to \$20,000, and the stated term of the agreement was extended to March 2024. Additional changes to the agreement effected by the November 2021 Amendments include elimination of target reserve requirements, revisions to debt service coverage (allowing for a liquidity test two times in the aggregate for any consecutive four quarters) and rate-setting covenants, changes to ongoing reporting requirements to the Bank, and changes to events of default, including the addition of an event of default if CleanPowerSF's long-term unenhanced credit rating is downgraded below investment grade or suspended, withdrawn or otherwise unavailable. In May 2022 CleanPowerSF executed another amendment to its Credit Agreement to eliminate and change certain financial covenants contained in the 2018 Credit Agreement. Specifically, this Amendment eliminated the covenant of the Commission to maintain a specified debt service coverage ratio and changed such financial covenant to commit the Commission to maintain a specified level of Day Liquidity on Hand (as defined in the Credit Agreement). The Credit Agreement is secured by CleanPowerSF's net revenues; there is no pledge of, or lien on net revenues that ranks senior to the obligations under the Credit Agreement. The Bank issued letters of credit in the face amounts totaling \$5,847 and \$13,810 for fiscal years ending June 30, 2022 and 2021, respectively. CleanPowerSF did not draw on the Credit Agreement during fiscal years 2022 and 2021. Accordingly, the uncommitted credit capacity under the Credit Agreement was \$14,153 and \$61,190 during fiscal years 2022 and 2021, respectively.

Original financial covenants include that CleanPowerSF maintain a Debt Service Coverage Ratio as defined in the Credit Agreement of not less than 1.05 for each fiscal quarter, as determined for the four consecutive fiscal quarter periods ended on the last day of such fiscal quarter. As of June 30, 2021, CleanPowerSF was not in compliance with this financial covenant as calculated for the four consecutive fiscal quarters ended on such date, resulting in a covenant event of default under the Credit Agreement. In connection with subsequent amendments to the Credit Agreement, JPMorgan Chase granted a waiver of such event of default for the period ended June 30, 2021. CleanPowerSF was in compliance with other covenants and requirements of the

## HETCH HETCHY WATER AND POWER AND CLEANPOWERSF

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

Credit Agreement as of June 30, 2021. CleanPowerSF was in compliance with all covenants and requirements of the Credit Agreement as amended as of June 30, 2022.

GASB Statement No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*, requires the disclosure of certain information related to debt, including unused letters of credit. Significant events of default under the Credit Agreement, include 1) non-payment, 2) material breach of warranty, representation, or other non-remedied breach of covenants as specified in the agreement and 3) bankruptcy and insolvency events, which could result in all outstanding loans under the Credit Agreement to be immediately due and payable; or the immediate termination of the Bank's commitment to issue letters of credit or make loans under the Credit Agreement.

### **Green Tariff and Community Solar Green Tariff Programs for Disadvantaged Communities**

In June 2018, the California Public Utilities Commission (CPUC) established the Disadvantaged Communities-Green Tariff (DAC-GT) and Community Solar Green Tariff (CSGT) program to address barriers to solar adoption faced by low-income electric customers in neglected communities. The DAC-GT program provides a 20% rate discount on 100% Renewable Portfolio Standard (RPS) eligible electricity service to income-qualified customers residing in Disadvantaged Communities (DACs) as defined by the California Environmental Protection Agency's (Cal EPA). Similar to DAC-GT, the CSGT program allows primarily for the DACs to benefit from the development of solar generation projects located in their own or nearby DACs. CSGT projects must also have a local community-based sponsor that supports site selection and customer enrollment.

The CPUC approved CleanPowerSF's application to establish DAC-GT and CSGT programs in April 2021 and to receive funds to cover program administration and a portion of electricity supply costs. CleanPowerSF began enrolling customers in the DAC-GT program branded as "SuperGreen Saver" on June 1, 2022. The CSGT program is expected to start serving customers during fiscal year 2025, once CleanPowerSF is able to procure electricity from a CSGT-eligible solar project(s). As of June 30, 2022, CleanPowerSF received \$1,150 from a combination of ratepayer funds and California Cap and Trade Auction proceeds.

#### **(b) *Litigation***

Hetch Hetchy is a defendant in various legal actions and claims that arise during the normal course of business. The final disposition of these legal actions and claims is not determinable. However, in the opinion of management, the outcome of any litigation of these matters will not have a material effect on the financial position or changes in net position of Hetch Hetchy.

#### **(c) *Grants***

Grants that the Enterprise received are subject to audit and final acceptance by the granting agency. Current and prior year costs of such grants are subject to adjustment upon audit.

#### **(d) *Environmental Issue***

As of June 30, 2022, and 2021, there was no pollution remediation liability recorded.

**HETCH HETCHY WATER AND POWER AND CLEANPOWERSF**

Notes to Financial Statements

June 30, 2022 and 2021

(Dollars in thousands, unless otherwise stated)

**(15) Subsequent Event**

**(a) *Hetchy Power and CleanPowerSF - Extension on the Moratorium on Shutoff of Electric Service***

On September 13, 2022, the Commission approved to extend moratorium on shutoff of electric service for Hetchy Power residential retail customers in the City through June 30, 2023 and granted the General Manager discretion to restart severance and liens processes to multi-family residential accounts carrying balances greater than \$25 which are 90 days or more past due. In addition, the temporary suspension of the return of delinquent residential CleanPowerSF customers to PG&E has also been extended through June 30, 2023.



KPMG LLP  
Suite 1400  
55 Second Street  
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**Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards***

The Honorable Mayor and Board of Supervisors

City and County of San Francisco: We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the business-type activities and each major fund of Hetch Hetchy Water and Power and Clean Power (Hetch Hetchy), as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise the Hetch Hetchy's basic financial statements, and have issued our report thereon dated January 27, 2023.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Hetch Hetchy's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Hetch Hetchy's internal control. Accordingly, we do not express an opinion on the effectiveness of Hetch Hetchy's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Hetch Hetchy's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Hetch Hetchy's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KPMG LLP

San Francisco, California  
January 27, 2023



San Francisco Public Utilities Commission  
An Enterprise Department of the City and  
County of San Francisco, California

## Our mission

To provide our customers with high-quality, efficient and reliable water, power and sewer services in a manner that values environmental and community interests and sustains the resources entrusted to our care.

Cover photo: San Francisco Embarcadero

Back photos: San Francisco Aquatic Park, Conservatory of Flowers  
in Golden Gate Park

Photos by: Robin Scheswohl and Sabrina Wong

Date of Publication: January 2023

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SFPUC Financial Services  
525 Golden Gate Avenue, 4th Floor  
San Francisco, CA 94102-3220  
[sfpuc.org](https://www.sfpuc.org)



## APPENDIX C

### PROPOSED FORM OF OPINION OF BOND COUNSEL

*Upon issuance of the 2023A Bonds, Stradling Yocca Carlson & Rauth, a Professional Corporation, Bond Counsel, proposes to render its final approving opinion in substantially the following form:*

[Closing Date]

Public Utilities Commission of the  
City and County of San Francisco  
San Francisco, California

\$123,905,000  
Public Utilities Commission  
of the City and County of San Francisco  
Power Revenue Bonds,  
2023 Series A

Members of the Commission:

We have acted as bond counsel to the Public Utilities Commission of the City and County of San Francisco (the “Commission”), a commission duly constituted under the Charter (the “Charter”) of the City and County of San Francisco (the “City”), in connection with the issuance of the Commission’s Power Revenue Bonds, 2023 Series A in the aggregate principal amount of \$123,905,000 (the “Bonds”). The Bonds are being issued pursuant to authority granted by the Charter of the City, and a Trust Indenture, dated as of May 1, 2015, by and between the Commission and U.S. Bank Trust Company National Association, as successor trustee (the “Trustee”), as amended and supplemented (the “Original Indenture”), and as further supplemented by a Third Supplemental Trust Indenture, dated as of October 1, 2023 (the “Third Supplemental Indenture” and together with the Original Indenture, the “Indenture”) by and between the Commission and the Trustee. Capitalized terms not otherwise defined herein shall have the respective meanings ascribed thereto in the Indenture.

In our capacity as bond counsel, we have reviewed the Indenture, ordinances and resolutions of the Commission and the City, certifications of the Commission, the Trustee and others, opinions of counsel to the Commission, the City and the Trustee, the Tax Certificate relating to the Bonds (the “Tax Certificate”), and such other documents, opinions and instruments as we deemed necessary to render the opinions set forth herein.

We have assumed, but have not verified, that the signatures on all documents, certificates and opinions that we have reviewed are genuine. In our examination, we have assumed, but have not verified, the legal capacity of all natural persons, the authenticity of all documents submitted to us as originals, the conformity to original documents of all documents submitted to us as certified or photostatic copies or by facsimile or other means of electronic transmission or which we obtained from sites on the internet, and the authenticity of the originals of such latter documents. As to facts and certain other matters and the consequences thereof relevant to the opinions expressed herein and the other statements made herein, we have relied without investigation or verification upon, and assumed the accuracy and completeness of certificates, letters (including opinion letters), and oral and written statements and representations of public officials, officers and other representatives of the Commission and the City, counsel for the Commission and the City, and others.

Our services as bond counsel were limited to such examination and to rendering the opinions set forth below. Furthermore, we have assumed compliance with all covenants and agreements in the Indenture and the Tax Certificate, including (without limitation) covenants and agreements compliance with which is necessary to assure that future actions, omissions or events will not cause the interest on the Bonds to be included in gross income for federal income tax purposes. With respect to the opinions expressed herein, we call attention to the fact that the enforceability of the rights and obligations under the Bonds, the Indenture and the Tax Certificate are subject to



bankruptcy, insolvency, reorganization, moratorium, fraudulent conveyance and other similar laws affecting creditors' rights, to the application of equitable principles if equitable remedies are sought, to the exercise of judicial discretion in appropriate cases and to limitations on legal remedies against cities and counties in the State of California.

By delivering this letter, we are not expressing any opinion with respect to any indemnification, contribution, liquidated damages, penalty (including any remedy deemed to constitute a penalty), right of set-off, arbitration, judicial reference, choice of law, choice of forum, choice of venue, non-exclusivity of remedies, waiver or severability provisions contained in the Bonds or the Indenture, nor are we expressing any opinion with respect to the state or quality of title to or interest in any assets described in or as subject to the lien of the Indenture or the accuracy or sufficiency of the description contained therein of, or the remedies available to enforce liens on any assets thereunder.

Based upon the foregoing and subject to the limitations and qualifications herein specified we are of the opinion, as of the date hereof and under existing law, that:

(1) The Bonds have been duly authorized, issued by, and constitute the valid and binding limited obligations of, the Commission.

(2) The Third Supplemental Indenture has been duly authorized, executed and delivered by the Commission, and the Indenture constitutes the valid and binding obligation of the Commission. The Indenture creates a valid pledge of the Revenues of the Power Enterprise, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits, to secure the payment of the principal of and interest on the Bonds, as and to the extent set forth in the Indenture and subject to the provisions of the Indenture permitting the application thereof for the purposes and on the terms and conditions set forth therein.

(3) The Bonds are limited obligations of the Commission and the Commission is not obligated to pay the principal of, or interest on, the Bonds from any source of funds other than Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits. The general fund of the City is not liable and the credit or taxing power of the City is not pledged for the payment of the Bonds or the interest thereon. The Bonds are not secured by a legal or equitable pledge of, or charge, lien or encumbrance upon, any of the property of the City or of the Commission or any of their income or receipts, except the Revenues, after payment of Operation and Maintenance Expenses and any Priority R&R Fund Deposits.

(4) Under existing statutes, regulations, rulings and judicial decisions, interest on the Bonds is excluded from gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals; however, for tax years beginning after December 31, 2022, with respect to applicable corporations as defined in Section 59(k) of the Internal Revenue Code of 1986, as amended (the "Code"), interest on the Bonds might be taken into account in determining adjusted financial statement income for the purposes of computing the alternative minimum tax imposed on such corporations.

(5) The interest on the Bonds is exempt from State of California personal income tax.

(6) The amount by which a Bond owner's original basis for determining loss on sale or exchange in the applicable Bonds (generally, the purchase price) exceeds the amount payable on maturity (or on an earlier call date) constitutes amortizable Bond premium, which must be amortized under Section 171 of the Code; such amortizable Bond premium reduces the Bond owner's basis in the applicable Bonds (and the amount of tax-exempt interest received), and is not deductible for federal income tax purposes. The basis reduction as a result of the amortization of Bond premium may result in a Bond owner realizing a taxable gain when a Bond is sold by the owner for an amount equal to or less (under certain circumstances) than the original cost of the Bond to the owner.

The opinions expressed herein as to the exclusion from gross income of interest on the Bonds are based upon certain representations of fact and certifications made by the Commission and others, and are subject to the condition that the Commission complies with all requirements of the Code that must be satisfied subsequent to the

issuance of the Bonds to assure that such interest will not become includable in gross income for federal income tax purposes. Failure to comply with such requirements of the Code might cause the interest to be included in gross income for federal income tax purposes retroactive to the date of issuance of the Bonds. The Commission has covenanted to comply with all such requirements.

The Indenture and the Tax Certificate permit certain actions to be taken or to be omitted if a favorable opinion of bond counsel is provided with respect thereto. No opinion is expressed herein as to the effect on the exclusion from gross income of interest for federal income tax purposes with respect to any Bonds if any such action is taken or omitted based upon the opinion or advice of counsel other than ourselves. Other provisions of the Code may give rise to adverse federal income tax consequences to particular Bond owners. Other than expressly stated herein, we express no other opinion regarding tax consequences with respect to the Bonds.

The opinions expressed and the statements made herein are based on an analysis of existing laws, regulations, rulings and judicial decisions and cover certain matters not directly addressed by such authorities. Such opinions and statements may be adversely affected by actions taken or events occurring, including a change in law, regulation or ruling (or in the application or official interpretation of any law, regulation or ruling) after the date hereof. We have not undertaken to determine, or to inform any person, whether such actions are taken or such events occur, and we have no obligation to update this letter in light of such actions or events or for any other reason.

No opinion is expressed herein on the accuracy, completeness or sufficiency of the official statement relating to the Bonds or other offering material relating to the Bonds and we expressly disclaim any duty to advise the owners of the Bonds with respect to matters contained in such official statement or other offering material.

This opinion is limited to the laws of the State of California and the federal laws of the United States. We assume no responsibility with respect to the applicability or the effect of the laws of any other jurisdiction.

Respectfully submitted,

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## APPENDIX D

### FORM OF CONTINUING DISCLOSURE CERTIFICATE

**\$123,905,000**

**Public Utilities Commission of the  
City and County of San Francisco  
Power Revenue Bonds, 2023 Series A**

[Closing Date]

This Continuing Disclosure Certificate (the “Disclosure Certificate”) is executed and delivered by the Public Utilities Commission of the City and County of San Francisco (the “SFPUC”) in connection with the issuance of its Power Revenue Bonds, 2023 Series A (the “2023A Bonds”). The 2023A Bonds are being issued pursuant to a Third Supplemental Trust Indenture, dated as of October 1, 2023 (the “Third Supplemental Indenture”), by and between the SFPUC and U.S. Bank Trust Company, National Association, as trustee (the “Trustee”). The Third Supplemental Indenture amends and supplements the Trust Indenture, dated as of May 1, 2015, by and between the SFPUC and the Trustee (as amended and supplemented, including as supplemented by the Third Supplemental Indenture, the “Indenture”). The SFPUC covenants and agrees as follows:

**SECTION 1. Purpose of the Disclosure Certificate.** This Disclosure Certificate is being executed and delivered by the SFPUC for the benefit of the Holders and Beneficial Owners of the 2023A Bonds and in order to assist the Participating Underwriters in complying with Securities and Exchange Commission (the “S.E.C.”) Rule 15c2-12(b)(5).

**SECTION 2. Definitions.** In addition to the definitions set forth in the Indenture, which apply to any capitalized term used in this Disclosure Certificate unless otherwise defined in this Section 2, the following capitalized terms shall have the following meanings:

“**Annual Report**” shall mean any Annual Report provided by the SFPUC pursuant to, and as described in, Sections 3 and 4 of this Disclosure Certificate.

“**Beneficial Owner**” shall mean any person that: (a) has or shares the power, directly or indirectly, to make investment decisions concerning ownership of any 2023A Bonds (including persons holding 2023A Bonds through nominees, depositories or other intermediaries) including, but not limited to, the power to vote or consent with respect to any 2023A Bonds or to dispose of ownership of any 2023A Bonds; or (b) is treated as the owner of any 2023A Bonds for federal income tax purposes.

“**Dissemination Agent**” shall mean the SFPUC, acting in its capacity as Dissemination Agent under this Disclosure Certificate, or any successor Dissemination Agent designated in writing by the SFPUC and which has filed with the SFPUC a written acceptance of such designation.

“**Financial Obligation**” means, for purposes of the Listed Events set out in Section 5(a)(15) and Section (5)(a)(16), a (i) debt obligation; (ii) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (iii) guarantee of (i) or (ii). The term “Financial Obligation” shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

“**Holder**” shall mean either the registered owners of the 2023A Bonds, or, if the 2023A Bonds are registered in the name of The Depository Trust Company or another recognized depository, any applicable participant in such depository system.

“**Listed Events**” shall mean any of the events listed in Section 5(a) of this Disclosure Certificate.

“**MSRB**” shall mean the Municipal Securities Rulemaking Board or any other entity designated or authorized by the Securities and Exchange Commission to receive continuing disclosure filings pursuant to the Rule.

Until otherwise designated by the MSRB or the Securities and Exchange Commission, filings with the MSRB are to be made through the Electronic Municipal Market Access (EMMA) website of the MSRB currently located at <https://emma.msrb.org/>.

**“Official Statement”** shall mean the final Official Statement, dated September 27, 2023, prepared in connection with the sale and offering of the 2023A Bonds.

**“Participating Underwriters”** shall mean any of the original underwriters or purchasers of the 2023A Bonds required to comply with the Rule in connection with the offering of the 2023A Bonds.

**“Rule”** shall mean Rule 15c2-12(b)(5) adopted by the S.E.C. under the Securities Exchange Act of 1934, as the same may be amended from time to time.

**SECTION 3. Provision of Annual Reports.**

(a) The SFPUC shall, or shall cause the Dissemination Agent to, not later than March 31 of each year, commencing with the report for Fiscal Year 2022-23 (which is due not later than March 31, 2024), provide to the MSRB an Annual Report which is consistent with the requirements of Section 4 of this Disclosure Certificate. If the Dissemination Agent is not the SFPUC, the SFPUC shall provide the Annual Report to the Dissemination Agent not later than 15 days prior to said date. The Annual Report must be submitted in electronic format and accompanied by such identifying information as is prescribed by the MSRB, and may cross-reference other information as provided in Section 4 of this Disclosure Certificate. However, if the audited financial statements of the SFPUC are not available by the date required above for the filing of the Annual Report, the SFPUC shall submit unaudited financial statements and submit the audited financial statements as soon as they are available. If the SFPUC’s Fiscal Year changes, it shall give notice of such change in the same manner as for a Listed Event under Section 5(b).

(b) If the SFPUC is unable to provide to the MSRB an Annual Report by the date required in subsection (a), the SFPUC shall send a notice to the MSRB in substantially the form attached as Exhibit A.

(c) The Dissemination Agent shall (if the Dissemination Agent is other than the SFPUC) file a report with the SFPUC certifying the date that the Annual Report was provided to the MSRB pursuant to this Disclosure Certificate.

**SECTION 4. Content of Annual Reports.** The SFPUC’s Annual Report shall contain or incorporate by reference the following information:

(a) Audited financial statements of the Power Enterprise for the prior Fiscal Year, prepared in accordance with generally accepted accounting principles applicable to the SFPUC from time to time. If the SFPUC’s audited financial statements are not available by the date the Annual Report is required to be filed, the Annual Report shall contain unaudited financial statements in a format similar to the financial statements contained in the final Official Statement, and the audited financial statements shall be filed in the same manner as the Annual Report when they become available;

(b) An update for the prior Fiscal Year of the table in the Official Statement entitled “TABLE 9, POWER ENTERPRISE ELECTRIC SERVICE ACCOUNTS BY CUSTOMER CATEGORY”;

(c) An update for the prior Fiscal Year of the table in the Official Statement entitled “TABLE 14, AVERAGE ELECTRIC SERVICE RATES”; and

(d) An update for the prior Fiscal Year of the table in the Official Statement entitled “TABLE 17, POWER ENTERPRISE HISTORICAL REVENUES AND OPERATION AND MAINTENANCE EXPENSES FOR FISCAL YEARS ENDED JUNE 30 (IN THOUSANDS)”.

Any or all of the items listed above may be set forth in a document or set of documents, or may be included by specific reference to other documents, including official statements of debt issues of the SFPUC or related public entities, which are available to the public on the MSRB website. If the document included by reference is a final official statement, it must be available from the MSRB. The SFPUC shall clearly identify each such other document so included by reference.

**SECTION 5.   Reporting of Significant Events.**

(a)       The SFPUC shall give, or cause to be given, notice of the occurrence of any of the following Listed Events with respect to the 2023A Bonds:

1.       Principal and interest payment delinquencies;
2.       Non-payment related defaults, if material;
3.       Unscheduled draws on debt service reserves reflecting financial difficulties;
4.       Unscheduled draws on credit enhancements reflecting financial difficulties;
5.       Substitution of credit or liquidity providers, or their failure to perform;
6.       Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the 2023A Bonds, or other material events affecting the tax status of the 2023A Bonds;
7.       Modifications to rights of Holders, if material;
8.       Optional, unscheduled or contingent 2023A Bond calls, if material, and tender offers;
9.       Defeasances;
10.      Release, substitution, or sale of property securing repayment of the 2023A Bonds, if material;
11.      Rating changes;
12.      Bankruptcy, insolvency, receivership or similar event of the SFPUC;
13.      The consummation of a merger, consolidation, or acquisition involving the SFPUC or the sale of all or substantially all of the assets of the SFPUC, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
14.      Appointment of a successor or additional trustee or the change of name of a trustee, if material;
15.      Incurrence of a Financial Obligation of the SFPUC, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the SFPUC, any of which affect Holders, if material; and

16. Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the SFPUC, any of which reflect financial difficulties.

Note: For the purposes of the event identified in subsection (a)(12), the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for the SFPUC in a proceeding under the United States Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the SFPUC, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the SFPUC.

(b) Whenever the SFPUC obtains knowledge of the occurrence of a Listed Event in subsection(a), the SFPUC shall, or shall cause the Dissemination Agent (if not the SFPUC) to, file a notice of such occurrence with the MSRB, in an electronic format as prescribed by the MSRB, in a timely manner not in excess of 10 business days after the occurrence of the Listed Event. Notwithstanding the foregoing, notice of a Listed Event described in subsection (a)(8) above need not be given under this subsection any earlier than the notice (if any) of the underlying event is given to holders of affected 2023A Bonds under the Indenture.

(c) The SFPUC intends to comply with the Listed Events described in subsection (a)(15) and subsection (a)(16) and the definition of “Financial Obligation” in Section 2, with reference to the Rule, any other applicable federal securities laws and the guidance provided by the S.E.C. in Release No. 34-83885 dated August 20, 2018 (the “2018 Release”), and any further amendments or written guidance provided by the S.E.C. or its staff with respect to the amendments to the Rule effected by the 2018 Release.

**SECTION 6. Termination of Reporting Obligation.** The SFPUC’s obligations under this Disclosure Certificate shall terminate upon the legal defeasance, prior redemption or payment in full of all of the 2023A Bonds. If such termination occurs prior to the final maturity of the 2023A Bonds, the SFPUC shall give notice of such termination in the same manner as for a Listed Event under Section 5(b).

**SECTION 7. Dissemination Agent.** The SFPUC may, from time to time, appoint or engage a Dissemination Agent to assist it in carrying out its obligations under this Disclosure Certificate, and may discharge any such Dissemination Agent, with or without appointing a successor Dissemination Agent. The Dissemination Agent shall have only such duties as are specifically set forth in this Disclosure Certificate.

**SECTION 8. Amendment; Waiver.** Notwithstanding any other provision of this Disclosure Certificate, the SFPUC may amend or waive this Disclosure Certificate or any provision of this Disclosure Certificate, provided that the following conditions are satisfied:

(a) If the amendment or waiver relates to the provisions of Sections 3(a), 3(b), 4 or 5(a), it may only be made in connection with a change in circumstances that arises from a change in legal requirements, change in law, or change in the identity, nature or status of an obligated person with respect to the 2023A Bonds or the type of business conducted;

(b) The undertaking, as amended or taking into account such waiver, would, in the opinion of the City Attorney of the City and County of San Francisco or nationally recognized bond counsel, have complied with the requirements of the Rule at the time of the original issuance of the 2023A Bonds, after taking into account any amendments or interpretations of the Rule, as well as any change in circumstances; and

(c) The amendment or waiver either (i) is approved by the owners of a majority in aggregate principal amount of the 2023A Bonds or (ii) does not, in the opinion of the City Attorney or nationally recognized bond counsel, materially impair the interests of the Holders.

In the event of any amendment or waiver of a provision of this Disclosure Certificate, the SFPUC shall describe such amendment in the next Annual Report, and shall include, as applicable, a narrative explanation of the reason for the amendment or waiver and its impact on the type (or in the case of a change of accounting principles, on the presentation) of financial information or operating data being presented by the SFPUC. In addition, if the amendment relates to the accounting principles to be followed in preparing financial statements: (i) notice of such change shall be given in the same manner as for a Listed Event under Section 5; and (ii) the Annual Report for the year in which the change is made should present a comparison (in narrative form and also, if feasible, in quantitative form) between the financial statements as prepared on the basis of the new accounting principles and those prepared on the basis of the former accounting principles.

**SECTION 9. Additional Information.** Nothing in this Disclosure Certificate shall be deemed to prevent the SFPUC from disseminating any other information, using the means of dissemination set forth in this Disclosure Certificate or any other means of communication, or including any other information in any Annual Report or notice of occurrence of a Listed Event, in addition to that which is required by this Disclosure Certificate. If the SFPUC chooses to include any information in any Annual Report or notice of occurrence of a Listed Event in addition to that which is specifically required by this Disclosure Certificate, the SFPUC shall have no obligation under this Disclosure Certificate to update such information or include it in any future Annual Report or notice of occurrence of a Listed Event.

**SECTION 10. Default.** In the event of a failure of the SFPUC to comply with any provision of this Disclosure Certificate, any Participating Underwriters, Holder or Beneficial Owner of the 2023A Bonds may take such actions as may be necessary and appropriate, including seeking mandate or specific performance by court order, to cause the SFPUC to comply with its obligations under this Disclosure Certificate; provided that any such action may be instituted only in a federal or state court located in the City and County of San Francisco, State of California. Failure by the SFPUC to comply with any provision of this Disclosure Certificate shall not be deemed an Event of Default under the Indenture and the sole remedy under this Disclosure Certificate in the event of any failure of the SFPUC to comply with this Disclosure Certificate shall be an action to compel performance.

**SECTION 11. Beneficiaries.** This Disclosure Certificate shall inure solely to the benefit of the SFPUC, the Dissemination Agent, the Participating Underwriters and Holders and Beneficial Owners from time to time of the 2023A Bonds, and shall create no rights in any other person or entity.

Dated as of the date first written above.

PUBLIC UTILITIES COMMISSION OF THE  
CITY AND COUNTY OF SAN FRANCISCO

By: \_\_\_\_\_  
General Manager

Approved as to form:

DAVID CHIU  
CITY ATTORNEY

By: \_\_\_\_\_  
Deputy City Attorney



**CONTINUING DISCLOSURE CERTIFICATE**

**EXHIBIT A**

**FORM OF NOTICE TO THE  
MUNICIPAL SECURITIES RULEMAKING BOARD  
OF FAILURE TO FILE ANNUAL REPORT**

Name of Issuer: Public Utilities Commission of the City and County of San Francisco

Name of Issue: Power Revenue Bonds, 2023 Series A

Date of Issuance: October 12, 2023

NOTICE IS HEREBY GIVEN that the SFPUC has not provided an Annual Report with respect to the above-named Bonds as required by Section 3 of the Continuing Disclosure Certificate of the Public Utilities Commission of the City and County of San Francisco, dated October 12, 2023. The SFPUC anticipates that the Annual Report will be filed by \_\_\_\_\_.

Dated: \_\_\_\_\_

PUBLIC UTILITIES COMMISSION OF  
THE CITY AND COUNTY OF SAN FRANCISCO

By: \_\_\_\_\_ [to be signed only if filed]  
Title: \_\_\_\_\_

## APPENDIX E

### SECURITIES DEPOSITORY AND THE BOOK-ENTRY SYSTEM

The information in this Appendix E has been obtained from DTC for use in securities offering documents, and the SFPUC takes no responsibility for the accuracy or completeness thereof. The SFPUC cannot and does not give any assurances that DTC, DTC Participants or Indirect Participants will distribute to the beneficial owners either (a) payments of interest, principal or premium, if any, with respect to the 2023A Bonds or (b) certificates representing ownership interest in or other confirmation of ownership interest in the 2023A Bonds, or that they will so do on a timely basis or that DTC, DTC Participants or DTC Indirect Participants will act in the manner described in this Official Statement. The current “Rules” applicable to DTC are on file with the Securities and Exchange Commission and the current “Procedures” of DTC to be followed in dealing with DTC Participants are on file with DTC.

As used in this Appendix E, “Securities” means the 2023A Bonds, “Issuer” means the SFPUC, and “Agent” means the Trustee.

1. The Depository Trust Company (“DTC”), New York, NY, will act as securities depository for the securities (the “Securities”). The Securities will be issued as fully-registered securities registered in the name of Cede & Co. (DTC’s partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered Security certificate will be issued for each issue of the Securities, each in the aggregate principal amount of such issue, and will be deposited with DTC. If, however, the aggregate principal amount of any issue exceeds \$500 million, one certificate will be issued with respect to each \$500 million of principal amount, and an additional certificate will be issued with respect to any remaining principal amount of such issue.

2. DTC, the world’s largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a “banking organization” within the meaning of the New York Banking Law, a member of the Federal Reserve System, a “clearing corporation” within the meaning of the New York Uniform Commercial Code, and a “clearing agency” registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC’s participants (“Direct Participants”) deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants’ accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation (“DTCC”). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly (“Indirect Participants”). DTC has a Standard & Poor’s rating of AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at [www.dtcc.com](http://www.dtcc.com). The information contained on this Internet site is not incorporated herein by reference.

3. Purchases of Securities under the DTC system must be made by or through Direct Participants, which will receive a credit for the Securities on DTC’s records. The ownership interest of each actual purchaser of each Security (“Beneficial Owner”) is in turn to be recorded on the Direct and Indirect Participants’ records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Securities are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive

certificates representing their ownership interests in Securities, except in the event that use of the book-entry system for the Securities is discontinued.

4. To facilitate subsequent transfers, all Securities deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Securities with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Securities; DTC's records reflect only the identity of the Direct Participants to whose accounts such Securities are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

5. Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of Securities may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Securities, such as redemptions, tenders, defaults, and proposed amendments to the Security documents. For example, Beneficial Owners of Securities may wish to ascertain that the nominee holding the Securities for their benefit has agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the registrar and request that copies of notices be provided directly to them.

6. Redemption notices shall be sent to DTC. If less than all of the Securities within an issue are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such issue to be redeemed.

7. Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Securities unless authorized by a Direct Participant in accordance with DTC's MMI Procedures. Under its usual procedures, DTC mails an Omnibus Proxy to Issuer as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Securities are credited on the record date (identified in a listing attached to the Omnibus Proxy).

8. Redemption proceeds, distributions, and dividend payments on the Securities will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from Issuer or Agent, on payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name," and will be the responsibility of such Participant and not of DTC, Agent, or Issuer, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds, distributions, and dividend payments to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of Issuer or Agent, disbursement of such payments to Direct Participants will be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

9. DTC may discontinue providing its services as depository with respect to the Securities at any time by giving reasonable notice to Issuer or Agent. Under such circumstances, in the event that a successor depository is not obtained, Security certificates are required to be printed and delivered.

10. Issuer may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Security certificates will be printed and delivered to DTC.

The information in this section concerning DTC and DTC's book-entry system has been obtained from sources that SFPUC believes to be reliable, but the SFPUC takes no responsibility for the accuracy thereof.





Services of the San Francisco  
Public Utilities Commission



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London N. Breed, Mayor  
Philip A. Ginsburg, General Manager

October 27, 2023

Ms. Angela Calvillo  
Clerk of the Board  
City Hall, Room 244  
1 Dr. Carlton B. Goodlett Place  
San Francisco, California 94102-4689

RECEIVED  
BOARD OF SUPERVISORS  
SAN FRANCISCO  
2023 NOV -2 PM 3:59  
BY BOS-11, JY

Dear Ms. Calvillo:

Please find attached the Recreation and Park Department's report for the 1<sup>st</sup> quarter of FY23-24 in response to the requirements of Resolution 157-99 Lead Poisoning Prevention. To date, the Department has completed assessment and cleanup at **191** sites since the program's inception in 1999. This includes all sites that were identified using the Department of Public Health's Guidelines for Identifying Lead-Contaminating City Sites as directed by the Comprehensive Environmental Lead Poisoning Prevention Program ordinance (Article 26 of the San Francisco Health Code).

The efficacy of a soil abatement project at Brewster Rutledge Community Garden has been established with one last set of soil samples that were collected in September 2023. This project is now completed. Additionally, cleanup at Kezar Pavilion is in progress, as elevated lead levels were identified as part of our ongoing monitoring program there.

I hope that you and interested members of the public find that the Department's performance demonstrates our commitment to the health and well-being of the children we serve.

Thank you for your support of this important program. Please do not hesitate to contact me with any questions, comments, or suggestions you have.

Sincerely,  
DocuSigned by:  
  
AF27F6596709494  
Philip A. Ginsburg  
General Manager

Attachments: 1. FY23-24 Implementation Plan, 1<sup>st</sup> Quarter Status Report  
2. Status Report for All Sites

Copy: H. Ahmad, DPH, Children's Environmental Health Promotion

## Attachment 1. Implementation Plan Status Report

## 1st Quarter Status Report

| Plan Item                                   | Status                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>I. Hazard Identification and Control</b> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>a) Program Revision</b>                  | Guidelines will be updated as needed.                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>b) Site Prioritization</b>               | <p>Site prioritization was updated in 2018 for changes in site information (as reflected in attached Status Report for All Sites).</p> <p>Prioritization is based on verified hazard reports (periodic inspections), documented program use (departmental and day care), estimated participant age, and presence of playgrounds or schoolyards.</p> <p>Sites are selected on a rolling basis; as one site is completed, the next site on the list becomes active.</p> |
| <b>c) Survey</b>                            | Brewster Rutledge Community Garden survey has been completed.                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>d) Cleanup</b>                           | <p>The efficacy of a soil abatement project at Brewster Rutledge Community Garden has been established with one last set of soil samples that were collected in September 2023. This project is now completed.</p> <p>Additionally, cleanup at Kezar Pavilion is in progress, as elevated lead levels were identified as part of our ongoing monitoring program there.</p>                                                                                            |
| <b>e) Site Posting and Notification</b>     | Each site has been or will be posted in advance of clean-up work so that staff and the public may be notified of the work to be performed.                                                                                                                                                                                                                                                                                                                            |



**City and County of San Francisco  
Recreation and Park Department**

**Childhood Lead Poisoning Prevention Program  
FY2023-2024 Implementation Plan**

**f) Next site**

Richmond Recreation Center

**II. Facilities Operations and Maintenance**

**a) Periodic Inspection**

Annual periodic facility inspections are completed by staff and include a question pertaining to the condition of paint in a facility (so that paint in poor condition can be addressed by Structural Maintenance).

**b) Housekeeping**

Staff is reminded of this hazard and the steps to control it through our Lead Safe Work Practice.

**c) Staff Training**

Under the Department's Injury and Illness Prevention Program, basic lead awareness training is recommended every two years for appropriate staff (e.g., custodians, gardeners, recreation staff, structural maintenance staff, etc.).

Additionally, Structural Maintenance has developed an Operations and Maintenance program to allow small-scale lead work to be conducted in house (including sampling). Larger scale work will continue to be completed through DPW-SAR.

**Attachment 2. Status Report for RPD Sites**

## Status Report for RPD Sites

Sites are listed in order in which they were prioritized for survey. Prioritization is done using an algorithm which takes into account attributes of a site that would likely mean the presence of children from 0-12 years old (e.g. programming serving children, or the presence of a playground).

Sites are surveyed on a rolling basis. "Rolling" means that when one site finishes, the next site on the list will begin. Current sites that have not yet been evaluated are listed at the top. Sites may not be completed in exact order of priority due to re-tests and other extenuating circumstances.

The priority number reflects the overall priority for this site, which may not be reflected in the current order. This is due to a number of factors, including the addition of sites which were not initially included in the list, and were added back in when the list was reprioritized.

New facilities are those built after 1978 and are not required to be tested for lead based paint. However, these facilities will be surveyed to ensure soil and water are tested, and are acceptable.

### SITES REMAINING TO BE EVALUATED

| Priority | Property Name                      | Location                   | FY Completed | Notes                                                                                                                                                        |
|----------|------------------------------------|----------------------------|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 144      | Brewster-Rutledge Community Garden | Brewster and Rutledge Sts. | 21-22        | Quarterly soil sampling completed. Last sample to be collected 9/2023.                                                                                       |
| 28       | Richmond Recreation Center         | 18th Ave./Lake St./Calif.  |              | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 79       | Victoria Manalo Draves Park        | Folsom & Sherman           |              | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 85       | Visitation Valley Playground       | Cora/Leland/Raymond        |              | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 90       | Parque Ninos Unidos                | 23rd and Folsom            |              | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 94       | Aptos Playground                   | Aptos/Ocean Avenue         |              | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 98       | Park Presidio Boulevard            | Park Presidio Blvd.        |              | Added out of order as this site was not tested previously, but is being tested now to address water and soil.                                                |

**Status Report for RPD Sites**

|     |                                  |                          |  |                                                                                                                                                              |
|-----|----------------------------------|--------------------------|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 101 | Alice Marble Tennis Courts       | Greenwich/Hyde           |  | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 103 | India Basin Shoreline Park       | E. Hunters Pt. Blvd.     |  | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 113 | Jefferson Square                 | Eddy/Gough               |  | Added out of order as this site was not tested previously, but is being tested now to address water and soil.                                                |
| 121 | In Chan Kaajal Park              | 17th/Folsom              |  | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 126 | Kid Power Park                   | 45 Hoff St.              |  | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 128 | Patricia's Green in Hayes Valley | Hayes & Octavia          |  | New facility; do not include painted surfaces. Added out of order as this site was not tested previously, but is being tested now to address water and soil. |
| 150 | Crags Court Community Garden     | 8 Crags                  |  |                                                                                                                                                              |
| 151 | Esprit Park                      | Minnesota Street         |  |                                                                                                                                                              |
| 152 | Fay Park                         | Chestnut and Leavenworth |  |                                                                                                                                                              |
| 153 | Fillmore-Turk Mini Park          | Fillmore/Turk            |  |                                                                                                                                                              |
| 154 | Geneva Avenue Strip              | Geneva/Delano            |  |                                                                                                                                                              |
| 155 | Howard-Langton Mini Park         | Howard/Langton           |  |                                                                                                                                                              |
| 157 | Joseph Conrad Mini Park          | Columbus/Beach           |  |                                                                                                                                                              |
| 158 | Maritime Plaza                   | Battery/Clay             |  |                                                                                                                                                              |
| 161 | Ralph D. House Community Park    |                          |  | New facility; do not include painted surfaces                                                                                                                |
| 163 | Sunnyside Conservatory           | Monterey & Baden         |  |                                                                                                                                                              |
| 168 | SoMa West Skatepark              | Duboce/Stevenson         |  | New facility; do not include painted surfaces. Is adjacent to Dog Park which may not need to be done depending on algorithm score (currently 0)              |

**SITES PREVIOUSLY EVALUATED**

| Priority | Property Name | Location | FY Completed | Notes |
|----------|---------------|----------|--------------|-------|
|----------|---------------|----------|--------------|-------|

**Status Report for RPD Sites**

|    |                                         |                         |                     |                                                                                                                                                                                             |
|----|-----------------------------------------|-------------------------|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | Camp Mather                             | Mather, Tuolumne County | 04-05               |                                                                                                                                                                                             |
| 2  | Hamilton Recreation Center              | Geary/Steiner           | 00-01               | Includes Pool                                                                                                                                                                               |
| 3  | Golden Gate Park - Section 1            |                         | var                 | Includes Panhandle, Tennis Courts, Carrousel, Sharon Art, Conservatory, Kezar and Lodge                                                                                                     |
| 4  | Herz Playground                         |                         | 99-00, 00-01        | Includes Pool                                                                                                                                                                               |
| 5  | Garfield Square                         | 25th/Harrison           | 00-01               |                                                                                                                                                                                             |
| 6  | Joe DiMaggio North Beach Playground     | Lombard/Mason           | 99-00               | Includes Pool                                                                                                                                                                               |
| 7  | Duboce Park                             | Duboce/Scott            | 99-00, 01-02        | Includes Harvey Milk RC                                                                                                                                                                     |
| 8  | Angelo J. Rossi Playground              | Arguello Blvd./Anza     | 00-01               | Includes Pool                                                                                                                                                                               |
| 9  | Mission Recreation Center               | 745 Treat Street        | 99-00, 02-03, 06-07 | Includes both the Harrison (Rec) and Treat St. (Art) sides.                                                                                                                                 |
| 10 | Corona Heights                          | 16th/Roosevelt          | 00-01               | Includes Randall Musuem                                                                                                                                                                     |
| 11 | Carl Larsen Park                        | 19th/Wawona             | 00-01               | Includes Pool                                                                                                                                                                               |
| 12 | Sunset Rec Center                       | 28th Avenue/Lawton      | 99-00               |                                                                                                                                                                                             |
| 13 | Eureka Valley Recreation Center         | Collingwood/18th        | 99-00               |                                                                                                                                                                                             |
| 14 | Palega Recreation Center                | Felton/Holyoke          | 99-00               |                                                                                                                                                                                             |
| 15 | Moscone Recreation Center               | Chestnut/Buchanan       | 00-01               |                                                                                                                                                                                             |
| 16 | Balboa Park                             | Ocean/San Jose          | 00-01               | Includes Pool and Matthew Boxer stadium. Note no programming there as site has been closed for major renovation.                                                                            |
| 17 | Glen Park                               | Chenery/Elk             | 99-00, 00-01        | Includes Silver Tree Day Camp                                                                                                                                                               |
| 18 | Minnie & Lovie Ward Recreation Center   | Capital Avenue/Montana  | 99-00               |                                                                                                                                                                                             |
| 19 | St. Mary's Recreation Center            | Murray St./JustinDr.    | 00-01               |                                                                                                                                                                                             |
| 20 | Golden Gate Park - Section 6            |                         | var                 | Includes Beach Chalet, Golf Course                                                                                                                                                          |
| 21 | Crocker Amazon Playground               | Geneva/Moscow           | 99-00               |                                                                                                                                                                                             |
| 22 | Golden Gate Park - Section 5            |                         | var                 | Includes Polo Field, Senior Center, Angler's Lodge, Stables                                                                                                                                 |
| 23 | Mission Playground                      | 19th & Linda            | 99-00               |                                                                                                                                                                                             |
| 24 | Upper Noe Recreation Center             | Day/Sanchez             | 99-00               |                                                                                                                                                                                             |
| 25 | Potrero Hill Recreation Center          | 22nd/Arkansas           | 99-00               |                                                                                                                                                                                             |
| 26 | Golden Gate Park - Section 2            |                         | var                 | Includes Big Rec, Bandstand, Bowling Green and Nursery                                                                                                                                      |
| 27 | Lake Merced Park                        | Skyline/Lake Merced     | 12-13               | Includes Harding Park, Flemming Golf, Boat House and other sites. Note that the Sandy Tatum clubhouse and maintenance facilities were built in 2004 and should be excluded from the survey. |
| 29 | Betty Ann Ong Chinese Recreation Center | Washington/Mason        | 00-01               |                                                                                                                                                                                             |
| 30 | John McLaren Park                       | Visitacion Valley       | 06-07               |                                                                                                                                                                                             |
| 31 | Julius Kahn Playground                  | Jackson/Spruce          | 01-02               |                                                                                                                                                                                             |
| 32 | Jackson Playground                      | 17th/Carolina           | 99-00, 04-05        |                                                                                                                                                                                             |
| 33 | Sunnyside Playground                    | Melrose/Edna            | 00-01               |                                                                                                                                                                                             |
| 34 | Golden Gate Park - Section 4            |                         | var                 | Includes Stow Lake                                                                                                                                                                          |
| 35 | Raymond Kimbell Playground              | Pierce/Ellis            | 01-02               |                                                                                                                                                                                             |

**Status Report for RPD Sites**

|    |                                         |                          |              |                                                                                       |
|----|-----------------------------------------|--------------------------|--------------|---------------------------------------------------------------------------------------|
| 36 | Sigmund Stern Recreation Grove          | 19th Avenue/Sloat Blvd.  | 04-05        |                                                                                       |
| 37 | J. P. Murphy Playground                 | 1960 9th Avenue          | 99-00        |                                                                                       |
| 38 | Excelsior Playground                    | Russia/Madrid            | 99-00        |                                                                                       |
| 39 | Bernal Heights Recreation Center        | Moultrie/Jarboe          | 00-01        |                                                                                       |
| 40 | Margaret S. Hayward Playground          | Laguna, Turk             | 00-01        |                                                                                       |
| 41 | Mission Dolores Park                    | 18th/Dolores             | 06-07        |                                                                                       |
| 42 | Cayuga Playground                       | Cayuga/Naglee            | 99-00        |                                                                                       |
| 43 | Youngblood Coleman Playground           | Galvez/Mendell           | 00-01        |                                                                                       |
| 44 | Tenderloin Children's Recreation Center | 560/570 Ellis Street     | 00-01        |                                                                                       |
| 45 | West Sunset Playground                  | 39th Avenue/Ortega       | 99-00        |                                                                                       |
| 46 | McCoppin Square                         | 24th Avenue/Taraval      | 02-03        |                                                                                       |
| 47 | Golden Gate Park - Section 3            |                          | var          | Includes County Fair Building                                                         |
| 48 | James Rolph Jr. Playground              | Potrero Ave./Army Street | 00-01, 02-03 |                                                                                       |
| 49 | South Sunset Playground                 | 40th Avenue/Vicente      | 99-00        |                                                                                       |
| 50 | West Portal Playground                  | Ulloa/Lenox Way          | 00-01        |                                                                                       |
| 51 | Cabrillo Playground                     | 38th/Cabrillo            | 99-00        |                                                                                       |
| 52 | Fulton Playground                       | 27th Avenue/Fulton       | 00-01        |                                                                                       |
| 53 | Joseph Lee Recreation Center            | Oakdale/Mendell          | 00-01        |                                                                                       |
| 54 | Junipero Serra Playground               | 300 Stonecrest Drive     | 99-00        |                                                                                       |
| 55 | Lincoln Park                            | 34th Avenue/Clement      | 02-03        | Includes golf course                                                                  |
| 56 | Gilman Playground                       | Gilman/Griffiths         | 00-01        |                                                                                       |
| 57 | Louis Sutter Playground                 | University/Wayland       | 00-01        |                                                                                       |
| 58 | Lower Great Highway                     | Sloat to Pt. Lobos       | 07-08        |                                                                                       |
| 59 | Silver Terrace Playground               | Silver Avenue/Bayshore   | 99-00        |                                                                                       |
| 60 | Douglass Playground                     | Upper/26th Douglass      | 00-01        |                                                                                       |
| 61 | Father Alfred E. Boeddeker Park         | Ellis/Taylor/Eddy/Jones  | 00-01        |                                                                                       |
| 62 | Hayes Valley Playground                 | Hayes/Buchanan           | 00-01        |                                                                                       |
| 63 | Laurel Hill Playground                  | Euclid & Collins         | 10-11        |                                                                                       |
| 64 | Parkside Square                         | 26th Avenue/Vicente      | 02-03        |                                                                                       |
| 65 | Yacht Harbor & Marina Green             | Marina                   | 06-07, 07-08 | Includes Yacht Harbor, Gas House Cover, 2 Yacht Clubs and Marina Green                |
| 66 | George Christopher Playground           | Diamond Hts/Duncan       | 99-00        |                                                                                       |
| 67 | Rochambeau Playground                   | 24th Avenue/Lake Street  | 00-01, 09-10 |                                                                                       |
| 68 | Argonne Playground                      | 18th/Geary               | 99-00        |                                                                                       |
| 69 | Eugene Friend Recreation Center         | Folsom/Harriet/6th       | 99-00        |                                                                                       |
| 70 | Grattan Playground                      | Stanyan/Alma             | 00-01        |                                                                                       |
| 71 | Helen Wills Playground                  | Broadway/Larkin          | 99-00        |                                                                                       |
| 72 | Holly Park                              | Holly Circle             | 02-03        |                                                                                       |
| 73 | Alice Chalmers Playground               | Brunswick/Whittier       | 99-00        |                                                                                       |
| 74 | Bay View Playground                     | 3rd/Armstrong            | 01-02        | Includes Pool (which is a new facility and painted surfaces do not have to be tested) |

**Status Report for RPD Sites**

|     |                                |                             |              |                                |
|-----|--------------------------------|-----------------------------|--------------|--------------------------------|
| 75  | Merced Heights Playground      | Byxbee/Shields              | 99-00        |                                |
| 76  | Mountain Lake Park             | 12th Avenue/Lake Sreet      | 02-03        |                                |
| 77  | Portsmouth Square              | Kearny/Washington           | 02-03        |                                |
| 78  | Richmond Playground            | 18th Avenue/Lake Street     | 00-01        |                                |
| 80  | Willie Woo Woo Wong Playground | Sacramento/Waverly          | 01-02, 09-10 |                                |
| 81  | Buchanan Street Mall           | Buchanan betw. Grove & Turk | 01-02        |                                |
| 82  | Midtown Terrace Playground     | Clarendon/Olympia           | 00-01        |                                |
| 83  | Miraloma Playground            | Omar/Sequoia Ways           | 99-00        |                                |
| 84  | Presidio Heights Playground    | Clay/Laurel                 | 00-01        |                                |
| 86  | Adam Rogers Park               | Jennings/Oakdale            | 01-02        |                                |
| 87  | Alta Plaza                     | Jackson/Steiner             | 01-02        |                                |
| 88  | Jose Coronado Playground       | 21st/Folsom                 | 02-03        |                                |
| 89  | Lafayette Park                 | Washington/Laguna           | 01-02        |                                |
| 91  | States Street Playground       | States St./Museum Way       | 01-02        |                                |
| 92  | Woh Hei Yuen Park              | 1213 Powell                 | 00-01        |                                |
| 93  | Alamo Square                   | Hayes/Steiner               | 01-02        |                                |
| 95  | Buena Vista Park               | Buena Vista/Haight          | 01-02        |                                |
| 96  | DuPont Courts                  | 30th Ave./Clement           | 07-08        |                                |
| 97  | Hilltop Park                   | La Salle/Whitney Yg. Circle | 01-02        |                                |
| 99  | Peixotto Playground            | Beaver/15th Street          | 01-02        |                                |
| 100 | Potrero del Sol Park           | Potrero/Army                | 02-03        |                                |
| 102 | Cow Hollow Playground          | Baker/Greenwich             | 00-01; 09-10 |                                |
| 104 | Noe Valley Courts              | 24th/Douglass               | 02-03        |                                |
| 105 | Pine Lake Park                 | Crestlake/Vale/Wawona       | 07-08, 16-17 |                                |
| 106 | Little Hollywood Park          | Lathrop-Tocoloma            | 02-03        |                                |
| 107 | McKinley Square                | 20th/Vermont                | 02-03        |                                |
| 108 | Michelangelo Playground        | Greenwich/Jones             | 01-02        |                                |
| 109 | Palace of Fine Arts            | 3601 Lyon Street            | 09-10, 13-14 | Includes Exploratorium/Theater |
| 110 | Washington Square              | Filbert/Stockton            | 02-03        |                                |
| 111 | Franklin Square                | 16th/Bryant                 | 01-02        |                                |
| 112 | Golden Gate Heights Park       | 12th Ave./Rockridge Dr.     | 01-02        |                                |
| 114 | Kelloch-Velasco Mini Park      | Kelloch/Velasco             | 02-03        |                                |
| 115 | Koshland Park                  | Page/Buchanan               | 02-03        |                                |
| 116 | Palou-Phelps Park              | Palou at Phelps             | 02-03        |                                |
| 117 | Precita Park                   | Precita/Folsom              | 02-03        |                                |
| 118 | Selby-Palou Mini Park          | Selby & Palou               | 10-11        |                                |
| 119 | South Park                     | 64 South Park Avenue        | 01-02        |                                |
| 120 | Walter Haas Playground         | Addison/Farnum/Beacon       | 02-03        |                                |
| 122 | Alioto Mini Park               | 20th/Capp                   | 01-02        |                                |
| 123 | Brooks Park                    | 373 Ramsell                 | 01-02        |                                |

## Status Report for RPD Sites

|     |                                         |                            |       |                                                                                                                                                              |
|-----|-----------------------------------------|----------------------------|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 124 | Head-Brotherhood Mini Park              | Head/Brotherwood Way       | 02-03 |                                                                                                                                                              |
| 125 | Jospeh L. Alioto Performing Arts Piazza | Grove/Larkin               | 01-02 |                                                                                                                                                              |
| 127 | Lessing-Sears Mini Park                 | Lessing/Sears              | 10-11 |                                                                                                                                                              |
| 129 | Telegraph Hill/Pioneer Park             | Telegraph Hill             | 09-10 |                                                                                                                                                              |
| 130 | 10th Avenue-Clement Mini Park           | Richmond Library           | 10-11 |                                                                                                                                                              |
| 131 | 24th Street-York Mini Park              | 24th/York/Bryant           | 02-03 |                                                                                                                                                              |
| 132 | Bernal Heights Park                     | Bernal Heights Blvd.       | 01-02 |                                                                                                                                                              |
| 133 | Collis P. Huntington Park               | California/Taylor          | 01-02 |                                                                                                                                                              |
| 134 | Juri Commons                            | San Jose/Guerrero/25th     | 05-06 |                                                                                                                                                              |
| 135 | Muriel Leff Mini Park                   | 7th Avenue/Anza            | 10-11 |                                                                                                                                                              |
| 136 | Prentiss Mini Park                      | Prentiss/Eugenia           | 10-11 |                                                                                                                                                              |
| 137 | Randolph-Bright Mini Park               | Randolph/Bright            | 02-03 |                                                                                                                                                              |
| 138 | Rolph Nicol Playground                  | Eucalyptus Dr./25th Avenue | 04-05 |                                                                                                                                                              |
| 139 | Seward Mini Park                        | Seward/Acme Alley          | 17-18 |                                                                                                                                                              |
| 140 | Sharp Park                              | Pacifica, San Mateo Co.    | 06-07 | Includes Golf Course                                                                                                                                         |
| 141 | St. Mary's Square                       | California Street/Grant    | 09-10 |                                                                                                                                                              |
| 142 | Sue Bierman Park                        | Clay/Embarcadero           | 17-18 | Does not include Emb Plaza/J Herman, but can do survey together                                                                                              |
| 143 | Visitacion Valley Greenway              | Campbell Ave./E. Rutland   | 02-03 |                                                                                                                                                              |
| 146 | Allyne Park                             | Gough/Green                | 06-07 |                                                                                                                                                              |
| 147 | Bush-Broderick Mini Park                | Bush/Broderick             | 01-02 |                                                                                                                                                              |
| 148 | Coleridge Mini Park                     | Coleridge/Esmeralda        | 02-03 |                                                                                                                                                              |
| 149 | Cottage Row Mini Park                   | Sutter/E. Fillmore         | 01-02 |                                                                                                                                                              |
| 156 | Hyde-Vallejo Mini Park                  | Hyde/Vallejo               | 02-03 |                                                                                                                                                              |
| 159 | Page Street Community Garden            |                            | 17-18 | This was done in 2017 as part of another project.                                                                                                            |
| 160 | Page-Laguna Mini Park                   | Page/Laguna                | 04-05 |                                                                                                                                                              |
| 162 | Sgt. John Macaulay Park                 | Larkin/O'Farrell           | 02-03 |                                                                                                                                                              |
| 164 | Turk-Hyde Mini Park                     | Turk & Hyde                | 10-11 |                                                                                                                                                              |
| 165 | Union Square                            | Post/Stockton              | 09-10 |                                                                                                                                                              |
| 166 | Washington-Hyde Mini Park               | Washington/Hyde            | 04-05 |                                                                                                                                                              |
| 167 | Embarcadero Plaza                       | Embarcadero/Clay           | 17-18 | Includes Embarcadero/J Herman Plaza. Must get approval from Permits before doing to ensure there are no activities there that might interfere with clean up. |
| 145 | Noe-Beaver Community Garden             | Noe/Beaver                 | 18-19 |                                                                                                                                                              |
|     |                                         |                            |       |                                                                                                                                                              |





**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 3 12B Waiver Request Forms  
**Date:** Thursday, November 9, 2023 8:54:27 AM  
**Attachments:** [3 12B Waiver Request Forms.pdf](#)

---

Hello,

Please see 3 12B Waiver Request Forms.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**From:** [CCSF IT Service Desk](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** CMD12B0003073 - "Request to Waive 12B Requirements" has been Approved by (CON) Department Head (Michael Lambert)  
**Date:** Wednesday, November 8, 2023 2:53:31 PM  
**Attachments:** [image](#)

---



## Contract Monitoring Division

SF Board of Supervisors,

This is to inform you that CMD12B0003073 - 'Request to Waive 12B Requirements' has been approved by (CON) Department Head (Michael Lambert).

### Summary of Request

**Requester:** Sherri Li

**Department:** CON

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000053213

**Requested total cost:** \$1,000.00

**Short Description:** Performance for Event: Bay Area Hip HOp

[Take me to the CMD 12B Waiver Request](#)

For additional questions regarding this waiver request please contact  
[cmd.equalbenefits@sfgov.org](mailto:cmd.equalbenefits@sfgov.org)

Thank you.

Ref:TIS4630654\_7Vx3WP7OtPKtspbxAQp

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-11-09 08:49:46 Pacific Standard Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

|                                      |                     |                        |                                |
|--------------------------------------|---------------------|------------------------|--------------------------------|
| Number:                              | CMD12B0003073       | Request Status:        | Awaiting CMD Director Approval |
| Requested for:                       | Sherri Li           | State:                 | Work in Progress               |
| Department Head/Delegated authority: | Michael Lambert     | Waiver Type:           | 12B Waiver                     |
| Opened:                              | 2023-11-07 14:58:41 | 12B Waiver Type:       | Limited (Under 250K)           |
|                                      |                     | Requesting Department: | CON                            |
|                                      |                     | Requester Phone:       |                                |
|                                      |                     | Awaiting Info from:    |                                |
|                                      |                     | Awaiting Info reason:  |                                |
|                                      |                     | Opened by:             | Sherri Li                      |
|                                      |                     | Watch list:            |                                |

Short Description:

Performance for Event: Bay Area Hip HOp

|                                                                          |                                   |                             |            |
|--------------------------------------------------------------------------|-----------------------------------|-----------------------------|------------|
| Supplier ID:                                                             | 0000053213                        | Requested Amount:           | \$1,000.00 |
| Is this a new waiver or are you modifying a previously approved waiver?: | New Waiver                        | Increase Amount:            | \$0.00     |
| Last Approved 12B Waiver Request:                                        |                                   | Previously Approved Amount: | \$0.00     |
|                                                                          |                                   | Total Requested Amount:     | \$1,000.00 |
| Document Type:                                                           | Purchase Order                    | Enter Contract ID:          |            |
| 12B Waiver Justification:                                                | 12B.5-1(d)(1) (No Vendors Comply) | Enter Requisition ID:       |            |
| City Treasurer:                                                          | Jose Cisneros                     | Enter Purchase Order ID:    | 0000777985 |
| Admin Code Chapter:                                                      | Chapter 21 Goods and Services     | Enter Direct Voucher ID:    |            |
| Select Chapter 21.04 Section:                                            |                                   | Waiver Start Date:          | 2023-11-07 |
| Confirm Dept. has documented this agreement as a Sole Source:            |                                   | Waiver End Date:            | 2024-06-30 |

|                                                               |       |
|---------------------------------------------------------------|-------|
| Advertising:                                                  | false |
| Commodities, Equipment and Hardware :                         | false |
| Equipment and Vehicle Lease:                                  | false |
| On Premise Software and Support:                              | false |
| Online Content, Reports, Periodicals and Journals:            | false |
| Professional and General Services:                            | true  |
| Software as a Service (SaaS) and Cloud Software Applications: | false |
| Vehicles and Trailers:                                        | false |

Detail the purpose of this contract is and what goods and/or services the contra:

Torman Jahi, is the musical artist and creator of the Bay Area Hip Hop Archive. We are engaging Mister Jahi, via his business Microphone Mechanics, to provide a musical/DJ performance and talk about the history of hip hop in the San Francisco Bay Area.

If you have made an effort to have the supplier comply, explain it here. If not,:

Mister Jahi is an independent contractor, a solo artist and community activist, and we are seeking waiver of the 12b compliance for this engagement. We have assisted Mister Jahi to the fullest extent to enable him to be as fully compliant as possible within the city requirements.

Cancel Notes:

#### CMD Analyst

|                       |                                                                                                                              |                                     |                                   |
|-----------------------|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|-----------------------------------|
| CMD Analyst:          | Domenic Viterbo-Martinez                                                                                                     | CMD Director:                       | Stephanie Tang                    |
| CMD Analyst Decision: | Reviewed and Approved                                                                                                        | Select the reason for this request: | 12B.5-1(d)(1) (No Vendors Comply) |
| CMD Analyst Comments: | No compliant source to provide a musical/DJ performance and talk about the history of hip hop in the San Francisco Bay Area. |                                     |                                   |

#### CMD Director

|               |                |                        |
|---------------|----------------|------------------------|
| CMD Director: | Stephanie Tang | CMD Director Decision: |
|---------------|----------------|------------------------|

Reason for Determination:

#### 12B.5-1(a)(1) (Non Property Contracts)

|                                                                                  |
|----------------------------------------------------------------------------------|
| Select OCA Solicitation Waiver:                                                  |
| Sole Source – Non Property Contract Justification Reason:                        |
| Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:  |
| Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?: |

Explain why this is a Sole Source:

#### 12B.5-1(a)(1) (Property Contracts)

|                                                                                  |
|----------------------------------------------------------------------------------|
| City Property Status:                                                            |
| Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:  |
| Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?: |

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

#### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract  
Justification Reason:

**12B.5-1(a)(2) (Declared Emergency)**

12B.5-1(a)(2) (Declared Emergency) Question2:

**12B.5-1(a)(3) (Specialized Litigation)**

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

**12B.5-1(b) (Public Entity-Non Property)**

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

**12B.5-1(b) (Public Entity-Property)**

12B.5-1(b) (Public Entity SS-PC) Question1:

**12B.5-1(b) (Public Entity - Substantial)**

12B.5-1(b) (Public Entity-SPI)  
Question1:

**12B.5-1(c) (Conflicting Grant Terms)**

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

**12B.5-1(e) Investments and Services**

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false

Bulk Gas: false

12B.5-1(f) (SFPUC Bulk WPG)  
Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

#### 12B.5-1(d)(1) (No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Question1:

12B.5-1(d)(1) (No Vendors Comply) Question2:

12B.5-1(d)(1) (No Vendors Comply) Question3:

12B.5-1(d)(1) (No Vendors Comply) Question4:

12B.5-1(d)(1) (No Vendors Comply) Question5:

#### 12B.5-1(d)(1)(No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

By not entering into this contract with Mister Jahi for a performance and presentation, we will miss out on his expertise and long historic knowledge of the hip hop scene in San Francisco. You can read more about his legacy and life's work here: <https://www.kqed.org/arts/13929183/at-the-bay-area-hip-hop-archives-leaving-a-legacy-is-an-art>

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

No other entities in the Bay Area bring forth the resources and historic knowledge as this presenter.

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

as the sole curator of the Hip Hop Archive, Mister Jahi is not discriminating based on the criteria in Chapter 12b.

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

Yes

#### 12B.5-1(d)(2) (Bulk Purchasing)

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.  
8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

12B.5-1(d)(2) (Bulk Purchasing) Question2:

12B.5-1(d)(2) (Bulk Purchasing) Question3:

12B.5-1(d)(2) (Bulk Purchasing) Question4:

12B.5-1(d)(2) (Bulk Purchasing) Question5:

12B.5-1(d)(2) (Bulk Purchasing) Question6:

#### 12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:

12B.5-1(d)(3) (Sham Entity) Question2:

12B.5-1(d)(3) (Sham Entity) Question3:

12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0003073  
**Sort Order:** Order in ascending order

1 Approvals

| State    | Approver        | Approving                        | Created             | Approval set | Comments |
|----------|-----------------|----------------------------------|---------------------|--------------|----------|
| Approved | Michael Lambert | CMD 12B Waiver:<br>CMD12B0003073 | 2023-11-08 14:50:56 |              |          |

**Related List Title:** Metric List  
**Table name:** metric\_instance  
**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = 5cb889f61b5eb510148d21b3b24bcb5d  
**Sort Order:** None

10 Metrics

| Created             | Definition           | ID                               | Value                          | Start               | End                 | Duration            | Calculation complete |
|---------------------|----------------------|----------------------------------|--------------------------------|---------------------|---------------------|---------------------|----------------------|
| 2023-11-07 15:28:51 | OCA 12B Metric       | CMD 12B Waiver:<br>CMD12B0003073 | Draft                          | 2023-11-07 15:28:49 | 2023-11-08 14:50:56 | 23 Hours 22 Minutes | true                 |
| 2023-11-08 14:52:56 | OCA 12B Metric       | CMD 12B Waiver:<br>CMD12B0003073 | Awaiting CMD Analyst Approval  | 2023-11-08 14:52:53 | 2023-11-08 15:43:56 | 51 Minutes          | true                 |
| 2023-11-08 15:44:00 | OCA 12B Metric       | CMD 12B Waiver:<br>CMD12B0003073 | Awaiting CMD Director Approval | 2023-11-08 15:43:56 |                     |                     | false                |
| 2023-11-08 14:51:00 | OCA 12B Metric       | CMD 12B Waiver:<br>CMD12B0003073 | Dept. Head approval            | 2023-11-08 14:50:56 | 2023-11-08 14:52:53 | 1 Minute            | true                 |
| 2023-11-08 14:51:00 | OCA 12B Metric       | CMD 12B Waiver:<br>CMD12B0003073 | Draft                          | 2023-11-08 14:50:56 | 2023-11-08 14:50:56 | 0 Seconds           | true                 |
| 2023-11-07 15:28:51 | Assigned to Duration | CMD 12B Waiver:<br>CMD12B0003073 | Draft                          | 2023-11-07 15:28:49 | 2023-11-08 14:50:56 | 23 Hours 22 Minutes | true                 |
| 2023-11-08 14:51:00 | Assigned to Duration | CMD 12B Waiver:<br>CMD12B0003073 | Draft                          | 2023-11-08 14:50:56 | 2023-11-08 14:50:56 | 0 Seconds           | true                 |
| 2023-11-08 14:52:56 | Assigned to Duration | CMD 12B Waiver:<br>CMD12B0003073 | Awaiting CMD Analyst Approval  | 2023-11-08 14:52:53 | 2023-11-08 15:43:56 | 51 Minutes          | true                 |



| Created             | Definition           | ID                            | Value                          | Start               | End                 | Duration | Calculation complete |
|---------------------|----------------------|-------------------------------|--------------------------------|---------------------|---------------------|----------|----------------------|
| 2023-11-08 14:51:00 | Assigned to Duration | CMD 12B Waiver: CMD12B0003073 | Dept. Head approval            | 2023-11-08 14:50:56 | 2023-11-08 14:52:53 | 1 Minute | true                 |
| 2023-11-08 15:44:00 | Assigned to Duration | CMD 12B Waiver: CMD12B0003073 | Awaiting CMD Director Approval | 2023-11-08 15:43:56 |                     |          | false                |

**From:** [CCSF IT Service Desk](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** CMD12B0003074 - "Request to Waive 12B Requirements" has been Approved by (HRD) Department Head (Carol Isen)  
**Date:** Wednesday, November 8, 2023 2:09:04 PM  
**Attachments:** [image](#)

---



## Contract Monitoring Division

SF Board of Supervisors,

This is to inform you that CMD12B0003074 - 'Request to Waive 12B Requirements' has been approved by (HRD) Department Head (Carol Isen).

### Summary of Request

**Requester:** Samaki Banks

**Department:** HRD

**Waiver Justification:** 12B.5-1(d)(1) (No Vendors Comply)

**Supplier ID:** 0000018762

**Requested total cost:** \$12,806.30

**Short Description:** Holiday Inn Golden Gateway will provide lodging rooms and meeting space for H50 Ratings

[Take me to the CMD 12B Waiver Request](#)

For additional questions regarding this waiver request please contact [cmd.equalbenefits@sfgov.org](mailto:cmd.equalbenefits@sfgov.org)

Thank you.

Ref:TIS4630454\_rFLmlh2HmUUNh29Qqx7Y

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-11-09 08:50:55 Pacific Standard Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

|                                      |                     |                        |                                |
|--------------------------------------|---------------------|------------------------|--------------------------------|
| Number:                              | CMD12B0003074       | Request Status:        | Awaiting CMD Director Approval |
| Requested for:                       | Samaki Banks        | State:                 | Work in Progress               |
| Department Head/Delegated authority: | Carol Isen          | Waiver Type:           | 12B Waiver                     |
| Opened:                              | 2023-11-08 08:57:42 | 12B Waiver Type:       | Standard                       |
|                                      |                     | Requesting Department: | HRD                            |
|                                      |                     | Requester Phone:       |                                |
|                                      |                     | Awaiting Info from:    |                                |
|                                      |                     | Awaiting Info reason:  |                                |
|                                      |                     | Opened by:             | Samaki Banks                   |
|                                      |                     | Watch list:            |                                |

Short Description:

Holiday Inn Golden Gateway will provide lodging rooms and meeting space for H50 Ratings

|                                                                          |                                   |                             |             |
|--------------------------------------------------------------------------|-----------------------------------|-----------------------------|-------------|
| Supplier ID:                                                             | 0000018762                        | Requested Amount:           | \$12,806.30 |
| Is this a new waiver or are you modifying a previously approved waiver?: | New Waiver                        | Increase Amount:            | \$0.00      |
| Last Approved 12B Waiver Request:                                        |                                   | Previously Approved Amount: | \$0.00      |
|                                                                          |                                   | Total Requested Amount:     | \$12,806.30 |
| Document Type:                                                           | Contract                          | Enter Contract ID:          | 1000031352  |
| 12B Waiver Justification:                                                | 12B.5-1(d)(1) (No Vendors Comply) | Enter Requisition ID:       |             |
| City Treasurer:                                                          | Jose Cisneros                     | Enter Purchase Order ID:    |             |
| Admin Code Chapter:                                                      | Chapter 23 Property Contracts     | Enter Direct Voucher ID:    |             |
| Select Chapter 21.04 Section:                                            |                                   | Waiver Start Date:          | 2023-12-03  |
| Confirm Dept. has documented this agreement as a Sole Source:            |                                   | Waiver End Date:            | 2023-12-09  |

|                                                               |       |
|---------------------------------------------------------------|-------|
| Advertising:                                                  | false |
| Commodities, Equipment and Hardware :                         | false |
| Equipment and Vehicle Lease:                                  | false |
| On Premise Software and Support:                              | false |
| Online Content, Reports, Periodicals and Journals:            | false |
| Professional and General Services:                            | false |
| Software as a Service (SaaS) and Cloud Software Applications: | false |
| Vehicles and Trailers:                                        | false |

Detail the purpose of this contract is and what goods and/or services the contra:

Holiday Inn Golden Gateway will provide lodging rooms and meeting space for H50 Ratings

If you have made an effort to have the supplier comply, explain it here. If not,:

Hotel Whitcomb is closed for good

Hotel Caza is still in the process of being approved for a vendor number

Hyatt is triple the amount of Holiday Inn

Cancel Notes:

#### CMD Analyst

CMD Analyst: Domenic Viterbo-Martinez

CMD Analyst Decision: Reviewed and Approved

CMD Analyst Comments: No compliant source meets facility requirements for the H50-Assistant Chief Ratings.

CMD Director: Stephanie Tang

Select the reason for this request: 12B.5-1(d)(1) (No Vendors Comply)

#### CMD Director

CMD Director: Stephanie Tang

CMD Director Decision:

Reason for Determination:

#### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:

Sole Source – Non Property Contract

Justification Reason:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source:

#### 12B.5-1(a)(1) (Property Contracts)

City Property Status:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

#### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract

Justification Reason:

**12B.5-1(a)(2) (Declared Emergency)**

12B.5-1(a)(2) (Declared Emergency) Question2:

**12B.5-1(a)(3) (Specialized Litigation)**

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

**12B.5-1(b) (Public Entity-Non Property)**

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

**12B.5-1(b) (Public Entity-Property)**

12B.5-1(b) (Public Entity SS-PC) Question1:

**12B.5-1(b) (Public Entity - Substantial)**12B.5-1(b) (Public Entity-SPI)  
Question1:**12B.5-1(c) (Conflicting Grant Terms)**

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

**12B.5-1(e) Investments and Services**

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false

Bulk Gas: false

---

12B.5-1(f) (SFPUC Bulk WPG)

Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

### 12B.5-1(d)(1) (No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Question1:

Please see attached Memo

12B.5-1(d)(1) (No Vendors Comply) Question2:

Please see attached Memo

12B.5-1(d)(1) (No Vendors Comply) Question3:

Please see attached Memo

12B.5-1(d)(1) (No Vendors Comply) Question4:

Please see attached Memo

12B.5-1(d)(1) (No Vendors Comply) Question5:

Not Applicable

### 12B.5-1(d)(1)(No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

### 12B.5-1(d)(2) (Bulk Purchasing)

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.

8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

12B.5-1(d)(2) (Bulk Purchasing) Question2:

12B.5-1(d)(2) (Bulk Purchasing) Question3:

12B.5-1(d)(2) (Bulk Purchasing) Question4:

12B.5-1(d)(2) (Bulk Purchasing) Question5:

12B.5-1(d)(2) (Bulk Purchasing) Question6:

### 12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:

12B.5-1(d)(3) (Sham Entity) Question2:

12B.5-1(d)(3) (Sham Entity) Question3:

12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0003074  
**Sort Order:** Order in ascending order

1 Approvals

| State    | Approver   | Approving                        | Created             | Approval set | Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----------|------------|----------------------------------|---------------------|--------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Approved | Carol Isen | CMD 12B Waiver:<br>CMD12B0003074 | 2023-11-08 09:34:00 |              | <div>2023-11-08 14:08:02 - Carol Isen (Comments) reply from: Carol.Isen@sfgov.org</div> <div>Ref:TIS4629409_InXB7 WMDAVh7Z4ruadgr</div> <div>[cid:ad7100e0-a5fa-40b9-915c-3c4f85fceff5]</div> <div>Carol Isen (she, her, hers)</div> <div>Human Resources Director (Acting)</div> <div>Department of Human Resources</div> <div>One South Van Ness Ave., 4th Floor</div> <div>San Francisco, CA 94103</div> <div>Website: www.sfdhr.org&lt;http://www.sfdhr.org&gt;</div> <div>Connecting People with Purpose</div> |

**Related List Title:** Metric List

**Table name:** metric\_instance

**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = 56aff8cf1bd67910148d21b3b24bcbb3

**Sort Order:** None

10 Metrics

| Created             | Definition           | ID                            | Value                          | Start               | End                 | Duration           | Calculation complete |
|---------------------|----------------------|-------------------------------|--------------------------------|---------------------|---------------------|--------------------|----------------------|
| 2023-11-08 14:08:06 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003074 | Awaiting CMD Analyst Approval  | 2023-11-08 14:08:03 | 2023-11-08 15:20:34 | 1 Hour 12 Minutes  | true                 |
| 2023-11-08 09:34:01 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003074 | Draft                          | 2023-11-08 09:34:01 | 2023-11-08 09:34:01 | 0 Seconds          | true                 |
| 2023-11-08 09:34:01 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003074 | Dept. Head approval            | 2023-11-08 09:34:01 | 2023-11-08 14:08:03 | 4 Hours 34 Minutes | true                 |
| 2023-11-08 09:32:15 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003074 | Draft                          | 2023-11-08 09:32:10 | 2023-11-08 09:34:01 | 1 Minute           | true                 |
| 2023-11-08 15:20:35 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003074 | Awaiting CMD Director Approval | 2023-11-08 15:20:34 |                     |                    | false                |
| 2023-11-08 09:34:01 | Assigned to Duration | CMD 12B Waiver: CMD12B0003074 | Draft                          | 2023-11-08 09:34:01 | 2023-11-08 09:34:01 | 0 Seconds          | true                 |
| 2023-11-08 09:32:16 | Assigned to Duration | CMD 12B Waiver: CMD12B0003074 | Draft                          | 2023-11-08 09:32:10 | 2023-11-08 09:34:01 | 1 Minute           | true                 |
| 2023-11-08 15:20:35 | Assigned to Duration | CMD 12B Waiver: CMD12B0003074 | Awaiting CMD Director Approval | 2023-11-08 15:20:34 |                     |                    | false                |
| 2023-11-08 14:08:06 | Assigned to Duration | CMD 12B Waiver: CMD12B0003074 | Awaiting CMD Analyst Approval  | 2023-11-08 14:08:03 | 2023-11-08 15:20:34 | 1 Hour 12 Minutes  | true                 |
| 2023-11-08 09:34:02 | Assigned to Duration | CMD 12B Waiver: CMD12B0003074 | Dept. Head approval            | 2023-11-08 09:34:01 | 2023-11-08 14:08:03 | 4 Hours 34 Minutes | true                 |



**From:** [CCSF IT Service Desk](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** CMD12B0003048 - "Request to Waive 12B Requirements" has been Approved by (DPH) Department Head (Michelle Ruggels)  
**Date:** Wednesday, November 8, 2023 9:47:21 AM  
**Attachments:** [image](#)

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## Contract Monitoring Division

SF Board of Supervisors,

This is to inform you that CMD12B0003048 - 'Request to Waive 12B Requirements' has been approved by (DPH) Department Head (Michelle Ruggels).

### Summary of Request

**Requester:** Leon Ho

**Department:** DPH

**Waiver Justification:** 12B.5-1(d)(2) (Bulk Purchasing)

**Supplier ID:** 0000012941

**Requested total cost:** \$378.45

**Short Description:** Precision Dynamics: Patient Risk Identity Snaps

[Take me to the CMD 12B Waiver Request](#)

For additional questions regarding this waiver request please contact  
[cmd.equalbenefits@sfgov.org](mailto:cmd.equalbenefits@sfgov.org)

Thank you.

Ref:TIS4629475\_LDGaL2vOndHP6jYyRDbx

**Report Title:** CMD 12B Waiver Details  
**Run Date and Time:** 2023-11-09 08:51:55 Pacific Standard Time  
**Run by:** ServiceNow Admin  
**Table name:** u\_cmd\_12b\_waiver

CMD 12B Waiver

|                                      |                     |                        |                                |
|--------------------------------------|---------------------|------------------------|--------------------------------|
| Number:                              | CMD12B0003048       | Request Status:        | Awaiting CMD Director Approval |
| Requested for:                       | Leon Ho             | State:                 | Work in Progress               |
| Department Head/Delegated authority: | Michelle Ruggels    | Waiver Type:           | 12B Waiver                     |
| Opened:                              | 2023-10-31 07:41:05 | 12B Waiver Type:       | Standard                       |
|                                      |                     | Requesting Department: | DPH                            |
|                                      |                     | Requester Phone:       | (415) 759-2326                 |
|                                      |                     | Awaiting Info from:    |                                |
|                                      |                     | Awaiting Info reason:  |                                |
|                                      |                     | Opened by:             | Leon Ho                        |
|                                      |                     | Watch list:            |                                |

Short Description:

Precision Dynamics: Patient Risk Identity Snaps

|                                                                          |                                 |                             |            |
|--------------------------------------------------------------------------|---------------------------------|-----------------------------|------------|
| Supplier ID:                                                             | 0000012941                      | Requested Amount:           | \$378.45   |
| Is this a new waiver or are you modifying a previously approved waiver?: | New Waiver                      | Increase Amount:            | \$0.00     |
| Last Approved 12B Waiver Request:                                        |                                 | Previously Approved Amount: | \$0.00     |
|                                                                          |                                 | Total Requested Amount:     | \$378.45   |
| Document Type:                                                           | Purchase Order                  | Enter Contract ID:          |            |
| 12B Waiver Justification:                                                | 12B.5-1(d)(2) (Bulk Purchasing) | Enter Requisition ID:       |            |
| City Treasurer:                                                          | Jose Cisneros                   | Enter Purchase Order ID:    | 0000775718 |
| Admin Code Chapter:                                                      | Chapter 21A GPO (DPH Only)      | Enter Direct Voucher ID:    |            |
| Select Chapter 21.04 Section:                                            |                                 | Waiver Start Date:          | 2023-10-31 |
| Confirm Dept. has documented this agreement as a Sole Source:            |                                 | Waiver End Date:            | 2024-06-30 |

|                                                               |       |
|---------------------------------------------------------------|-------|
| Advertising:                                                  | false |
| Commodities, Equipment and Hardware :                         | true  |
| Equipment and Vehicle Lease:                                  | false |
| On Premise Software and Support:                              | false |
| Online Content, Reports, Periodicals and Journals:            | false |
| Professional and General Services:                            | false |
| Software as a Service (SaaS) and Cloud Software Applications: | false |
| Vehicles and Trailers:                                        | false |

Detail the purpose of this contract is and what goods and/or services the contra:

- a. Precisions Dynamics Corp.
- b. Long term care residents require patient risk identifiers that will allow staff to quickly identify specific clinical risks. LHH is required to have risk identifiers in place in order to meet CMS and CDPH Recertification efforts. Failure to comply may lead to LHH not being recertified.
- c. Patient safety is critical factor in determining need as well as requirement for LHH recertification.

If you have made an effort to have the supplier comply, explain it here. If not,:

We have provided the supplier with step required to become 12B compliant as well as providing full contact information for CMD in order for supplier to move forward with completing their 12B compliance requirements.

Cancel Notes:

#### CMD Analyst

|                       |                                                                                                                                                   |                                     |                                 |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------------------------------|
| CMD Analyst:          | Domenic Viterbo-Martinez                                                                                                                          | CMD Director:                       | Stephanie Tang                  |
| CMD Analyst Decision: | Reviewed and Approved                                                                                                                             | Select the reason for this request: | 12B.5-1(d)(2) (Bulk Purchasing) |
| CMD Analyst Comments: | Purchase of patient risk identifiers that allow staff to quickly identify specific clinical risks through a government bulk purchasing agreement. |                                     |                                 |

#### CMD Director

|               |                |                        |
|---------------|----------------|------------------------|
| CMD Director: | Stephanie Tang | CMD Director Decision: |
|---------------|----------------|------------------------|

Reason for Determination:

#### 12B.5-1(a)(1) (Non Property Contracts)

Select OCA Solicitation Waiver:

Sole Source – Non Property Contract Justification Reason:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

Explain why this is a Sole Source:

#### 12B.5-1(a)(1) (Property Contracts)

City Property Status:

Has DPH Commission qualified this agreement as a Sole Source under Chpt 21.42?:

Has MTA qualified this agreement as a Sole Source under Charter Sec. 8A.102(b)?:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question1:

CMD 12B.5-1(a)(1) (Sole Source – Property Contracts) Question2:

#### 12B.5-1(a)(1)(Property Contracts)

Sole Source – Property Contract  
Justification Reason:

**12B.5-1(a)(2) (Declared Emergency)**

12B.5-1(a)(2) (Declared Emergency) Question2:

**12B.5-1(a)(3) (Specialized Litigation)**

12B.5-1(a)(3) (Specialized Litigation) Question1 :

12B.5-1(a)(3) (Specialized Litigation) Question2:

**12B.5-1(b) (Public Entity-Non Property)**

Select OCA Solicitation Waiver:

Public Entity Sole Source – Non  
Property Contract Justification  
Reason:

Has DPH Commission qualified this  
agreement as a Sole Source under  
Chpt 21.42?:

Has MTA qualified this agreement as  
a Sole Source under Charter Sec.  
8A.102(b)?:

Explain why this is a Sole Source (Public Entity):

**12B.5-1(b) (Public Entity-Property)**

12B.5-1(b) (Public Entity SS-PC) Question1:

**12B.5-1(b) (Public Entity - Substantial)**

12B.5-1(b) (Public Entity-SPI)  
Question1:

**12B.5-1(c) (Conflicting Grant Terms)**

12B.5-1(c) (Conflicting Grant Terms) Question1:

12B.5-1(c) (Conflicting Grant Terms) Question2:

**12B.5-1(e) Investments and Services**

12B.5-1(e) Investments Question1:

12B.5-1(e) Investments Question2:

12B.5-1(e) Investments Question3:

**12B.5-1(f) (SFPUC Bulk Water, Power and**

Bulk Water: false

Bulk Power: false

Bulk Gas: false

12B.5-1(f) (SFPUC Bulk WPG)  
Question2:

12B.5-1(f) (SFPUC Bulk WPG) Question1:

#### 12B.5-1(d)(1) (No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Question1:

12B.5-1(d)(1) (No Vendors Comply) Question2:

12B.5-1(d)(1) (No Vendors Comply) Question3:

12B.5-1(d)(1) (No Vendors Comply) Question4:

12B.5-1(d)(1) (No Vendors Comply) Question5:

#### 12B.5-1(d)(1)(No Vendors Comply)

12B.5-1(d)(1) (No Vendors Comply) Limited Question1:

12B.5-1(d)(1) (No Vendors Comply) Limited Question2 :

12B.5-1(d)(1) (No Vendors Comply) Limited Question3:

12B.5-1(d)(1) (No Vendors Comply) Limited Question4:

#### 12B.5-1(d)(2) (Bulk Purchasing)

Select OCA Solicitation Waiver:

Has MTA qualified agreement as Bulk  
Purchasing under Charter Sec.  
8A.102(b)?:

Detail the nature of this Bulk Purchasing transaction:

12B.5-1(d)(2) (Bulk Purchasing) Question1:

Per Admin Code Section 21A.2(a)

(2) Healthcare GPOs obtain cost savings by pooling their members' purchasing power and negotiating lower prices from their participating vendors. Healthcare GPOs also provide their members with cost savings by conducting a competitive bidding process for some – though not all – of the goods and services offered by their suppliers.

(3) Membership in Healthcare GPOs allows DPH to employ a streamlined process for procuring goods and services, thereby reducing administrative burdens, facilitating improved quality of care, and saving DPH millions of dollars each fiscal year.

12B.5-1(d)(2) (Bulk Purchasing) Question2:

Per Admin Code Section 21A.2(a)

(2) Healthcare GPOs obtain cost savings by pooling their members' purchasing power and negotiating lower prices from their participating vendors. Healthcare GPOs also provide their members with cost savings by conducting a competitive bidding process for some – though not all – of the goods and services offered by their suppliers.

(3) Membership in Healthcare GPOs allows DPH to employ a streamlined process for procuring goods and services, thereby reducing administrative burdens, facilitating improved quality of care, and saving DPH millions of dollars each fiscal year.

12B.5-1(d)(2) (Bulk Purchasing) Question3:

To fulfill the Board's desire to obtain the cost savings from using a GPO, pursuant to Chapter 21A.

12B.5-1(d)(2) (Bulk Purchasing) Question4:

Risk identifiers are special order from this supplier. The can provide the necessary risk identifier snaps that meet CMS and CDPH requirements for LHH recertification and patient risk identification.

12B.5-1(d)(2) (Bulk Purchasing) Question5:

The purpose of Chapter 12B is to ensure equal access to benefits, including health benefits, regardless of one's protected category. The use of a GPO ensures DPH can access the goods and services it needs to provide healthcare to SF residents in a cost-effective and reliable manner, thereby increasing their access to healthcare regardless of their status. In this regard, the use of this Vizient contractor is aligned with the intent of Chapter 12B.

12B.5-1(d)(2) (Bulk Purchasing) Question6:

Yes

12B.5-1(d)(3) (Sham Entity)

12B.5-1(d)(3) (Sham Entity) Question1:

12B.5-1(d)(3) (Sham Entity) Question2:

12B.5-1(d)(3) (Sham Entity) Question3:

12B.5-1(d)(3) (Sham Entity) Question4:

Activities

Additional comments:

**Related List Title:** Approval List  
**Table name:** sysapproval\_approver  
**Query Condition:** Approval for = CMD12B0003048  
**Sort Order:** Order in ascending order

1 Approvals

| State    | Approver         | Approving                        | Created             | Approval set | Comments |
|----------|------------------|----------------------------------|---------------------|--------------|----------|
| Approved | Michelle Ruggels | CMD 12B Waiver:<br>CMD12B0003048 | 2023-10-31 07:45:33 |              |          |

**Related List Title:** Metric List  
**Table name:** metric\_instance  
**Query Condition:** Table = u\_cmd\_12b\_waiver AND ID = c3a3df941b9ef95099d4ed7b2f4bcbec  
**Sort Order:** None

10 Metrics

| Created             | Definition     | ID                               | Value                          | Start               | End                 | Duration  | Calculation complete |
|---------------------|----------------|----------------------------------|--------------------------------|---------------------|---------------------|-----------|----------------------|
| 2023-10-31 07:45:36 | OCA 12B Metric | CMD 12B Waiver:<br>CMD12B0003048 | Dept. Head approval            | 2023-10-31 07:45:34 | 2023-10-31 07:45:34 | 0 Seconds | true                 |
| 2023-10-31 07:41:10 | OCA 12B Metric | CMD 12B Waiver:<br>CMD12B0003048 | Draft                          | 2023-10-31 07:41:07 | 2023-10-31 07:45:34 | 4 Minutes | true                 |
| 2023-11-08 11:20:45 | OCA 12B Metric | CMD 12B Waiver:<br>CMD12B0003048 | Awaiting CMD Director Approval | 2023-11-08 11:20:43 |                     |           | false                |

| Created             | Definition           | ID                            | Value                          | Start               | End                 | Duration                | Calculation complete |
|---------------------|----------------------|-------------------------------|--------------------------------|---------------------|---------------------|-------------------------|----------------------|
| 2023-11-08 09:46:55 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003048 | Awaiting CMD Analyst Approval  | 2023-11-08 09:46:51 | 2023-11-08 11:20:43 | 1 Hour 33 Minutes       | true                 |
| 2023-10-31 07:45:36 | OCA 12B Metric       | CMD 12B Waiver: CMD12B0003048 | Draft                          | 2023-10-31 07:45:34 | 2023-11-08 09:46:51 | 8 Days 3 Hours 1 Minute | true                 |
| 2023-10-31 07:45:36 | Assigned to Duration | CMD 12B Waiver: CMD12B0003048 | Draft                          | 2023-10-31 07:45:34 | 2023-11-08 09:46:51 | 8 Days 3 Hours 1 Minute | true                 |
| 2023-11-08 11:20:45 | Assigned to Duration | CMD 12B Waiver: CMD12B0003048 | Awaiting CMD Director Approval | 2023-11-08 11:20:43 |                     |                         | false                |
| 2023-10-31 07:45:36 | Assigned to Duration | CMD 12B Waiver: CMD12B0003048 | Dept. Head approval            | 2023-10-31 07:45:34 | 2023-10-31 07:45:34 | 0 Seconds               | true                 |
| 2023-10-31 07:41:10 | Assigned to Duration | CMD 12B Waiver: CMD12B0003048 | Draft                          | 2023-10-31 07:41:07 | 2023-10-31 07:45:34 | 4 Minutes               | true                 |
| 2023-11-08 09:46:55 | Assigned to Duration | CMD 12B Waiver: CMD12B0003048 | Awaiting CMD Analyst Approval  | 2023-11-08 09:46:51 | 2023-11-08 11:20:43 | 1 Hour 33 Minutes       | true                 |

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Q2 Live-Monitoring Report: SFPD Use of Non-City Entity Surveillance Cameras  
**Date:** Thursday, November 9, 2023 11:51:11 AM  
**Attachments:** [Q2 2023 SFPD Use of Non-City Entity Cameras Live Monitoring 11.6.2023.pdf](#)

---

Hello,

Please see attached Non-City Entity Live Monitoring Report for Q2 from July 1, 2023 through June 30, 2023 and Crime Data Parts I and II between March 1, 2023 to October 31, 2023.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

---

**From:** Steeves, Asja (POL) <[asja.steeves@sfgov.org](mailto:asja.steeves@sfgov.org)>  
**Sent:** Thursday, November 9, 2023 11:46 AM  
**To:** SFPD, Commission (POL) <[SFPD.Commission@sfgov.org](mailto:SFPD.Commission@sfgov.org)>  
**Cc:** Youngblood, Stacy (POL) <[Stacy.A.Youngblood@sfgov.org](mailto:Stacy.A.Youngblood@sfgov.org)>; Flaherty, Denise (POL) <[Denise.Flaherty@sfgov.org](mailto:Denise.Flaherty@sfgov.org)>; Aroche, Diana (POL) <[diana.aroch@sfgov.org](mailto:diana.aroch@sfgov.org)>; Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>; Malouf, Rima (POL) <[rima.malouf@sfgov.org](mailto:rima.malouf@sfgov.org)>; Ortiz, Lisa (POL) <[lisa.ortiz@sfgov.org](mailto:lisa.ortiz@sfgov.org)>; Reynolds, Sondra (POL) <[sondra.reynolds@sfgov.org](mailto:sondra.reynolds@sfgov.org)>; Singh, Kristine (POL) <[kristine.singh@sfgov.org](mailto:kristine.singh@sfgov.org)>  
**Subject:** Q2 Live-Monitoring Report: SFPD Use of Non-City Entity Surveillance Cameras

Good morning,



Please see attached Q2 Non-City Entity Live Monitoring report which is required per [BOS Ordinance 205-22](#). The Q2 report includes live monitoring request/operation data from April 1, 2023 through June 30, 2023 and includes Part I and Part II crime data between March 2023 and July 2023.

The next quarterly report will include data from July 1, 2023 through September 30, 2023 and will include crime stat data between June 1, 2023 and October 31, 2023.

Best,

Asja Steeves

Policy Development Division Manager

San Francisco Police Department – Office of the Chief of Staff

1245 – 3<sup>rd</sup> Street, 6<sup>th</sup> Floor | San Francisco, CA 94158

**Desk:** 415.837.7014 | **Cell:** 415.606.5125

[Asja.Steeves@sfgov.org](mailto:Asja.Steeves@sfgov.org) | <http://sanfranciscopolice.org/>



**LONDON N. BREED**  
MAYOR

CITY AND COUNTY OF SAN FRANCISCO  
**POLICE DEPARTMENT**  
HEADQUARTERS  
1245 3<sup>RD</sup> Street  
San Francisco, California 94158



**WILLIAM SCOTT**  
CHIEF OF POLICE

November 6, 2023

Police Commission  
City and County of San Francisco  
1245 3<sup>rd</sup> Street, FL 6  
San Francisco, CA 94158

President Elias and Commissioners:

**Re: Q2 2023, Quarterly Report – Department Use of Non-City Entity Cameras Policy approved via Board of Supervisors Ordinance 205-22**

Please find enclosed Q2 (April, May, June 2023) data relating to live monitoring requests to non-city entities and subsequent live monitoring operations.

Background:

Effective November 6, 2022, BOS Ordinance 205-22 approved SFPD's Use of Non-City Entity Surveillance Camera Policy. The Department issued internal written directives including Bureau Orders for Field Operations, Special Operations, Investigations Bureau and one Unit Order for the Community Engagement Unit. The Department and the Police Commission approved SFPD Form # 619 allowing the Department to document and track all requests for live monitoring operations.

BOS Ordinance 205-22 allows the Department to maintain confidentiality of the non-city entity/individuals to decrease the likelihood that they may face retaliation related to criminal investigations. As such, the ordinance mandates census tract reporting instead of releasing names and addresses of individuals or non-city entities who have approved SFPD requests to access their camera systems.

The enclosed report not only summarizes the live monitoring requests but also the results of the operations. The next quarterly report is scheduled to be delivered to the Police Commission before the end of November.

Respectfully submitted,

**William Scott**  
Chief of Police

cc: Board of Supervisors



**SFPD Non-City Entity Surveillance Camera Policy**  
**BOS Ordinance 205-22**  
**Quarterly Report**



**Q2 2023: April 1, 2023 – June 30, 2023**

Pursuant to Ordinance 205-22 and SFPD Non-City Surveillance Camera Policy, Reporting Section on p. 8, the Department will provide the Police Commission and the Board of Supervisors, on a quarterly basis, a report that details the Department's requests for temporary live monitoring access from non-city entities or individuals.

- In the 2nd Quarter of 2023, the SFPD made 15 requests for live monitoring from a non-city entity or an individual.
- Of those 15 requests, 14 were approved and one was denied.
- These operations took place in seven census tracts.
- Breakdown of census tracts and police districts involved:
  - Census Tract: 124.04 (Tenderloin, Northern, Southern)
  - Census Tract: 124.05 (Tenderloin, Northern, Southern)
  - Census Tract: 125.04 (Tenderloin)
  - Census Tract: 176.02 (Tenderloin and Southern)
  - Census Tract: 176.03 (Tenderloin and Southern)
  - Census Tract: 176.04 (Tenderloin and Southern)
  - Census Tract: 255.02 (Ingleside)
- Operations that were conducted utilizing live monitoring yielded 15 total arrests.
- Arrest Crime Category Breakdown (see *Operations/Incident Table* for further analysis)
  - 11 Narcotics
  - 3 Aggravated Assault
  - 1 Weapons, Carrying, Etc.
- 68:06 Hours in total were spent live monitoring (see *Operational Hours Table* for further analysis)
- A total of 24 officers, 11 sergeants, 2 lieutenants and 2 captains viewed surveillance during the live monitoring operations.
- The live monitoring operations took place during officers' regular deployments and no additional costs were incurred by the SFPD.



**SFPD Non-City Entity Surveillance Camera Policy**  
**BOS Ordinance 205-22**  
**Quarterly Report**



**Q2 2023: April 1, 2023 – June 30, 2023**

| Date of Live Monitoring Operation |                 | Census Tract(s)        |
|-----------------------------------|-----------------|------------------------|
| 1                                 | 4/19/23         | 124.05, 125.04         |
| 2*                                | 4/24/23         | 176.04                 |
| 3*                                | 4/24/23         | 176.04                 |
| 4                                 | 4/28/23         | 176.04                 |
| 5                                 | 5/3/23 (denied) | 176.04                 |
| 6                                 | 5/19/23         | 255.02                 |
| 7                                 | 5/26/23         | 176.04                 |
| 8                                 | 6/2/23          | 176.04                 |
| 9                                 | 6/5/23          | 176.04                 |
| 10                                | 6/12/23         | 176.04                 |
| 11                                | 6/23/23         | 125.04                 |
| 12                                | 6/24/23         | 124.05                 |
| 13                                | 6/24/23         | 176.04, 176.03, 176.02 |
| 14                                | 6/25/23         | 124.05                 |
| 15                                | 6/25/23         | 176.04, 176.03, 176.02 |
| 16                                | 6/28/23         | 125.04                 |

\*Two operations conducted within single request

| <b>SFPD Requests for Live Monitoring**</b>             | <b>April</b> | <b>May</b> | <b>June</b> | <b>Total</b> |
|--------------------------------------------------------|--------------|------------|-------------|--------------|
| Felony investigations                                  | 4            | 2          | 6           | 12           |
| Significant Events, as defined by Ordinance 205-22     |              |            | 5           | 5            |
| Exigent Circumstances, as defined by SF Admin Code 19B |              | 1          |             | 1            |

\*\*Requestor may select multiple responses.

| <b>Justification for Captain-Rank Approval</b> | <b>April</b> | <b>May</b> | <b>June</b> | <b>Total</b> |
|------------------------------------------------|--------------|------------|-------------|--------------|
| Narcotics                                      | 3            | 2          | 5           | 10           |
| Community Concern                              | 1            |            |             | 1            |
| Significant Events                             |              |            | 4           | 4            |
| Active Investigation                           |              |            |             |              |
| Weapons Related                                |              | 1          |             | 1            |

| <b>Non-City Entity/Individual Approvals</b>             | <b>April</b> | <b>May</b> | <b>June</b> | <b>Total</b> |
|---------------------------------------------------------|--------------|------------|-------------|--------------|
| SFPD requests approved by non-city entity or individual | 4            | 2          | 9           | 15           |
| SFPD requests denied by non-city entity or individual   |              | 1          |             | 1            |



**SFPD Non-City Entity Surveillance Camera Policy**  
**BOS Ordinance 205-22**  
**Quarterly Report**



**Q2 2023: April 1, 2023 – June 30, 2023**

| <b>Operational Hours Associated with Live Monitoring</b>    | <b>April</b> | <b>May</b> | <b>June</b> | <b>Total</b> |
|-------------------------------------------------------------|--------------|------------|-------------|--------------|
| Actual total hours spent live monitoring for all categories | 15:15        | 1:20       | 51:31       | 68:06        |

**Operational Hours Table**

| <b>Operational Hours Associated by Rank with Live Monitoring</b> |                        |                                    |
|------------------------------------------------------------------|------------------------|------------------------------------|
| <b>Date of Operation</b>                                         | <b>Tract(s)</b>        | <b>Time Spent Monitoring (Hrs)</b> |
| 04/19/23                                                         | 124.05, 125.04         | 12:00                              |
| 4/24/23                                                          | 176.04                 | 1:05                               |
| 4/24/23                                                          | 176.04                 | 1:30                               |
| 4/28/23                                                          | 176.04                 | 0:40                               |
| 5/19/23                                                          | 255.02                 | 0:30                               |
| 5/26/23                                                          | 176.04                 | 0:50                               |
| 6/2/23                                                           | 176.04                 | 0:35                               |
| 6/5/23                                                           | 176.04                 | 0:25                               |
| 6/12/23                                                          | 176.04                 | 0:50                               |
| 6/23/23                                                          | 125.04                 | 1:07                               |
| 6/24/23                                                          | 124.05                 | 8:30                               |
| 6/24/23                                                          | 176.04, 176.03, 176.02 | 14:00                              |
| 6/25/23                                                          | 124.05                 | 8:00                               |
| 6/25/23                                                          | 176.04, 176.03, 176.02 | 16:00                              |
| 6/28/23                                                          | 125.04                 | 2:04                               |
| Grand Total (Hrs)                                                |                        | 68:06                              |



## SFPD Non-City Entity Surveillance Camera Policy

### BOS Ordinance 205-22

#### Quarterly Report

Q2 2023: April 1, 2023 – June 30, 2023



#### Operations/Incident Table

| Incident Number(s), Arrest(s) and Incident Codes (Incodes) Associated with Live Monitoring                                   |                                                                                                                                                                                                                                                                                            |
|------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>04/19/2023 12hrs Requested - Census Tract(s) 124.05, 125.04 – Tracts Include Tenderloin, Northern, Southern District</b>  |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | N/A                                                                                                                                                                                                                                                                                        |
| Booking Charge(s)                                                                                                            | N/A                                                                                                                                                                                                                                                                                        |
| <b>04/24/2023 1pm-8pm Requested - Census Tract 176.04 (2 Operations) - Tracts Include Tenderloin &amp; Southern District</b> |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | <b>230284387 – 1 Arrest, 230284923 – 1 Arrest</b>                                                                                                                                                                                                                                          |
| Booking Charge(s)                                                                                                            | <b>230284387</b> CONTROLLED SUBSTANCE, POSSESSION FOR SALE 16662 METHAMPHETAMINE, POSSESSION FOR SALE 16652, HEROIN, POSSESSION FOR SALE 16110<br><b>230284923</b> CONTROLLED SUBSTANCE, SALE 16664 CONTROLLED SUBSTANCE, POSSESSION FOR SALE 16662 WARRANT ARREST, LOCAL SF WARRANT 63010 |
| <b>04/28/2023 11am-5pm Requested - Census Tract 176.04 - Tracts Include Tenderloin &amp; Southern District</b>               |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | <b>230295259 – 1 Arrest</b>                                                                                                                                                                                                                                                                |
| Booking Charge(s)                                                                                                            | CONTROLLED SUBSTANCE, SALE 16664                                                                                                                                                                                                                                                           |
| <b>05/19/2023 5:22pm-5:52pm Requested - Census Tract 255.02 – Tract Includes Ingleside District</b>                          |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | <b>230346498 – 1 Arrest</b>                                                                                                                                                                                                                                                                |
| Booking Charge(s)                                                                                                            | SEARCH WARRANT SERVICE 75025                                                                                                                                                                                                                                                               |
| <b>05/26/2023 12pm-6pm Requested - Census Tract 176.04 - Tracts Include Tenderloin &amp; Southern District</b>               |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | <b>230363624 – 1 Arrest</b>                                                                                                                                                                                                                                                                |
| Booking Charge(s)                                                                                                            | OPIATES, POSSESSION FOR SALE 16220 COCAINE, BASE/ROCK, POSSESSION FOR SALE 16623 METHAMPHETAMINE, POSSESSION FOR SALE 16652                                                                                                                                                                |
| <b>06/02/2023 12pm-6pm Requested - Census Tract 176.04 - Tracts Include Tenderloin &amp; Southern District</b>               |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | <b>230380850 – 2 Arrests</b>                                                                                                                                                                                                                                                               |
| Booking Charge(s)                                                                                                            | OPIATES, POSSESSION FOR SALE 16220 COCAINE, BASE/ROCK, POSSESSION FOR SALE 16623 CONSPIRACY 26080                                                                                                                                                                                          |
| <b>06/05/2023 2pm-8pm Requested - Census Tract 176.04 - Tracts Include Tenderloin &amp; Southern District</b>                |                                                                                                                                                                                                                                                                                            |
| Case Number(s) & Arrest Count                                                                                                | <b>230388359 – 1 Arrest</b>                                                                                                                                                                                                                                                                |





# SFPD Non-City Entity Surveillance Camera Policy

## BOS Ordinance 205-22

### Quarterly Report

**Q2 2023: April 1, 2023 – June 30, 2023**



| Incident Number(s), Arrest(s) and Incident Codes (Incodes) Associated with Live Monitoring                                     |                                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Booking Charge(s)                                                                                                              | OPIATES, POSSESSION FOR SALE 16220 METHAMPHETAMINE, POSSESSION FOR SALE 16652                                                                                |
| <b>06/12/2023 12pm-8pm Requested - Census Tract 176.04 - Tracts Include Tenderloin &amp; Southern District</b>                 |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>230404610 – 2 Arrests</b>                                                                                                                                 |
| Booking Charge(s)                                                                                                              | OPIATES, POSSESSION FOR SALE 16220 METHAMPHETAMINE, POSSESSION FOR SALE 16652 CONSPIRACY 26080                                                               |
| <b>06/23/2023 5hrs Requested - Census Tract(s) 125.04 - Tract Includes Tenderloin District</b>                                 |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>230433506 – 1 Arrest</b>                                                                                                                                  |
| Booking Charge(s)                                                                                                              | OPIATES, POSSESSION FOR SALE 16220 METHAMPHETAMINE, POSSESSION FOR SALE 16652 COCAINE, BASE/ROCK, POSSESSION FOR SALE 16623                                  |
| <b>06/24/2023 24hrs Requested - Census Tract(s) 124.05 - Tracts Include Tenderloin, Southern, Northern District</b>            |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>230435916 – 2 Arrests</b>                                                                                                                                 |
| Booking Charge(s)                                                                                                              | ASSAULT, AGGRAVATED, ON POLICE OFF., W/ OTHER WEAPON 04073 CAUSTIC CHEMICAL, POSSESSION 12055 RESISTING, DELAYING, OR OBSTRUCTING PEACE OFFICER DUTIES 27170 |
| <b>06/24/2023 24hrs Requested - Census Tract(s) 176.04, 176.03, 176.02 - Tracts Include Tenderloin &amp; Southern District</b> |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>N/A</b>                                                                                                                                                   |
| Booking Charge(s)                                                                                                              | <b>N/A</b>                                                                                                                                                   |
| <b>06/25/2023 24hrs Requested - Census Tract(s) 124.05 - Tracts Include Tenderloin, Southern, Northern District</b>            |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>230438891 – 1 Arrest</b>                                                                                                                                  |
| Booking Charge(s)                                                                                                              | WEAPON, CARRYING CONCEALED 12015 FIREARM, POSSESSION OF LOADED 12100 RESISTING, DELAYING, OR OBSTRUCTING PEACE OFFICER DUTIES 27170                          |
| <b>06/25/2023 24hrs Requested - Census Tract(s) 176.04, 176.03, 176.02v- Tracts Include Tenderloin &amp; Southern District</b> |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>N/A</b>                                                                                                                                                   |
| Booking Charge(s)                                                                                                              | <b>N/A</b>                                                                                                                                                   |
| <b>06/28/2023 5hrs Requested - Census Tract(s) 125.04 - Tract Includes Tenderloin District</b>                                 |                                                                                                                                                              |
| Case Number(s) & Arrest Count                                                                                                  | <b>230447632 – 1 Arrest</b>                                                                                                                                  |
| Booking Charge(s)                                                                                                              | METHAMPHETAMINE, POSSESSION FOR SALE 16652 COCAINE, BASE/ROCK, POSSESSION FOR SALE 16623 OPIATES, POSSESSION FOR SALE 16220                                  |



# SFPD Non-City Entity Surveillance Camera Policy

## BOS Ordinance 205-22

### Quarterly Report

Q2 2023: April 1, 2023 – June 30, 2023

#### Crime Stats Associated with Census Tract(s) during month of request, prior month, and post month

|                                                                                             |               |               |             |              |              |
|---------------------------------------------------------------------------------------------|---------------|---------------|-------------|--------------|--------------|
| 15 Operations comprised of 6 Census Tracts – 124.05, 125.04, 176.02, 176.03, 176.04, 255.02 |               |               |             |              |              |
| 04/19/2023 Census Tract(s) 124.05, 125.04                                                   | March<br>2023 | April<br>2023 | May<br>2023 |              |              |
| Census Tract Part I Crimes                                                                  | 27            | 36            | 37          |              |              |
| Census Tract Part II Crimes                                                                 | 65            | 42            | 42          |              |              |
| 04/24/2023 Census Tract 176.04                                                              | March<br>2023 | April<br>2023 | May<br>2023 |              |              |
| Census Tract Part I Crimes                                                                  | 15            | 71            | 19          |              |              |
| Census Tract Part II Crimes                                                                 | 15            | 71            | 19          |              |              |
| 04/28/2023 Census Tract 176.04                                                              | March<br>2023 | April<br>2023 | May<br>2023 |              |              |
| Census Tract Part I Crimes                                                                  | 15            | 71            | 19          |              |              |
| Census Tract Part II Crimes                                                                 | 15            | 71            | 19          |              |              |
| 05/19/2023 Census Tract 255.02                                                              |               | April<br>2023 | May<br>2023 | June<br>2023 |              |
| Census Tract Part I Crimes                                                                  |               | 12            | 8           | 9            |              |
| Census Tract Part II Crimes                                                                 |               | 12            | 8           | 9            |              |
| 05/26/2023 Census Tract 176.04                                                              |               | April<br>2023 | May<br>2023 | June<br>2023 |              |
| Census Tract Part I Crimes                                                                  |               | 19            | 38          | 18           |              |
| Census Tract Part II Crimes                                                                 |               | 19            | 38          | 18           |              |
| 06/02/2023 Census Tract 176.04                                                              |               |               | May<br>2023 | June<br>2023 | July<br>2023 |
| Census Tract Part I Crimes                                                                  |               |               | 18          | 30           | 12           |
| Census Tract Part II Crimes                                                                 |               |               | 18          | 30           | 12           |
| 06/05/2023 Census Tract 176.04                                                              |               |               | May<br>2023 | June<br>2023 | July<br>2023 |
| Census Tract Part I Crimes                                                                  |               |               | 18          | 30           | 12           |
| Census Tract Part II Crimes                                                                 |               |               | 18          | 30           | 12           |
| 06/12/2023 Census Tract 176.04                                                              |               |               | May<br>2023 | June<br>2023 | July<br>2023 |
| Census Tract Part I Crimes                                                                  |               |               | 18          | 30           | 12           |
| Census Tract Part II Crimes                                                                 |               |               | 18          | 30           | 12           |
| 06/23/2023 Census Tract(s) 125.04                                                           |               |               | May<br>2023 | June<br>2023 | July<br>2023 |
| Census Tract Part I Crimes                                                                  |               |               | 3           | 9            | 3            |
| Census Tract Part II Crimes                                                                 |               |               | 3           | 9            | 3            |





# SFPD Non-City Entity Surveillance Camera Policy

## BOS Ordinance 205-22

### Quarterly Report

Q2 2023: April 1, 2023 – June 30, 2023



#### Crime Stats Associated with Census Tract(s) during month of request, prior month, and post month

|                                                          |                 |                  |                  |
|----------------------------------------------------------|-----------------|------------------|------------------|
| <b>06/24/2023 Census Tract(s) 124.05</b>                 | <b>May 2023</b> | <b>June 2023</b> | <b>July 2023</b> |
| Census Tract Part I Crimes                               | 34              | 33               | 44               |
| Census Tract Part II Crimes                              | 34              | 33               | 44               |
| <b>06/24/2023 Census Tract(s) 176.04, 176.03, 176.02</b> | <b>May 2023</b> | <b>June 2023</b> | <b>July 2023</b> |
| Census Tract Part I Crimes                               | 124             | 181              | 112              |
| Census Tract Part II Crimes                              | 124             | 181              | 112              |
| <b>06/25/2023 Census Tract(s) 124.05</b>                 | <b>May 2023</b> | <b>June 2023</b> | <b>July 2023</b> |
| Census Tract Part I Crimes                               | 34              | 33               | 44               |
| Census Tract Part II Crimes                              | 34              | 33               | 44               |
| <b>06/25/2023 Census Tract(s) 176.04, 176.03, 176.02</b> | <b>May 2023</b> | <b>June 2023</b> | <b>July 2023</b> |
| Census Tract Part I Crimes                               | 124             | 181              | 112              |
| Census Tract Part II Crimes                              | 124             | 181              | 112              |
| <b>06/28/2023 Census Tract(s) 125.04</b>                 | <b>May 2023</b> | <b>June 2023</b> | <b>July 2023</b> |
| Census Tract Part I Crimes                               | 3               | 9                | 3                |
| Census Tract Part II Crimes                              | 3               | 9                | 3                |
| <b>05/3/2023 Census Tract 176.04 Request Denied</b>      |                 |                  |                  |

BOS Ordinance 205-22 requires felony and misdemeanor crime statistics for the census tract surrounding the camera used for live monitoring for the month prior and the month following the live monitoring. Click [HERE](#) for reference to census tracts named in this quarterly report.

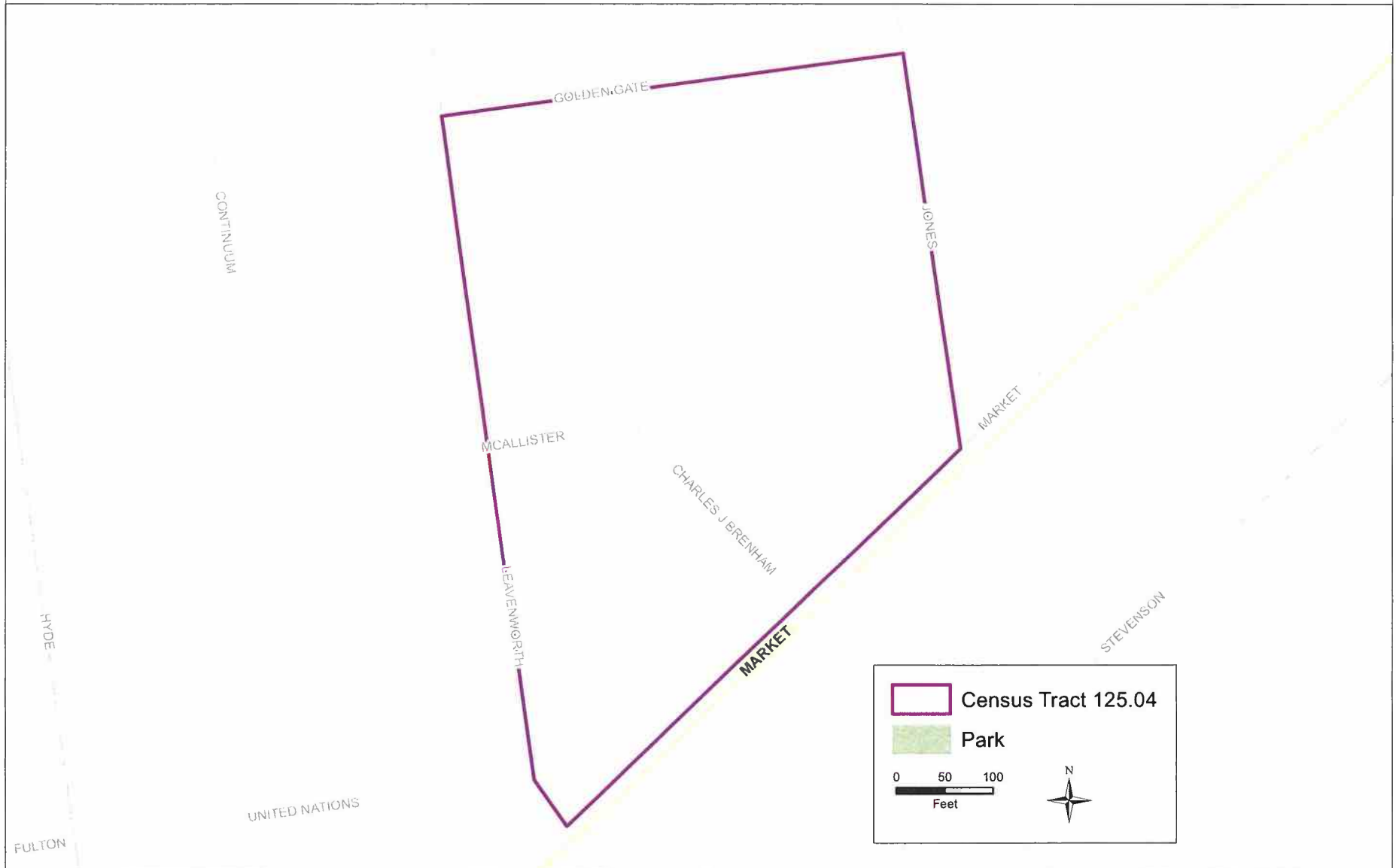


## Census Tract 124.05 San Francisco, CA





## Census Tract 125.04 San Francisco, CA





## Census Tract 176.02 San Francisco, CA







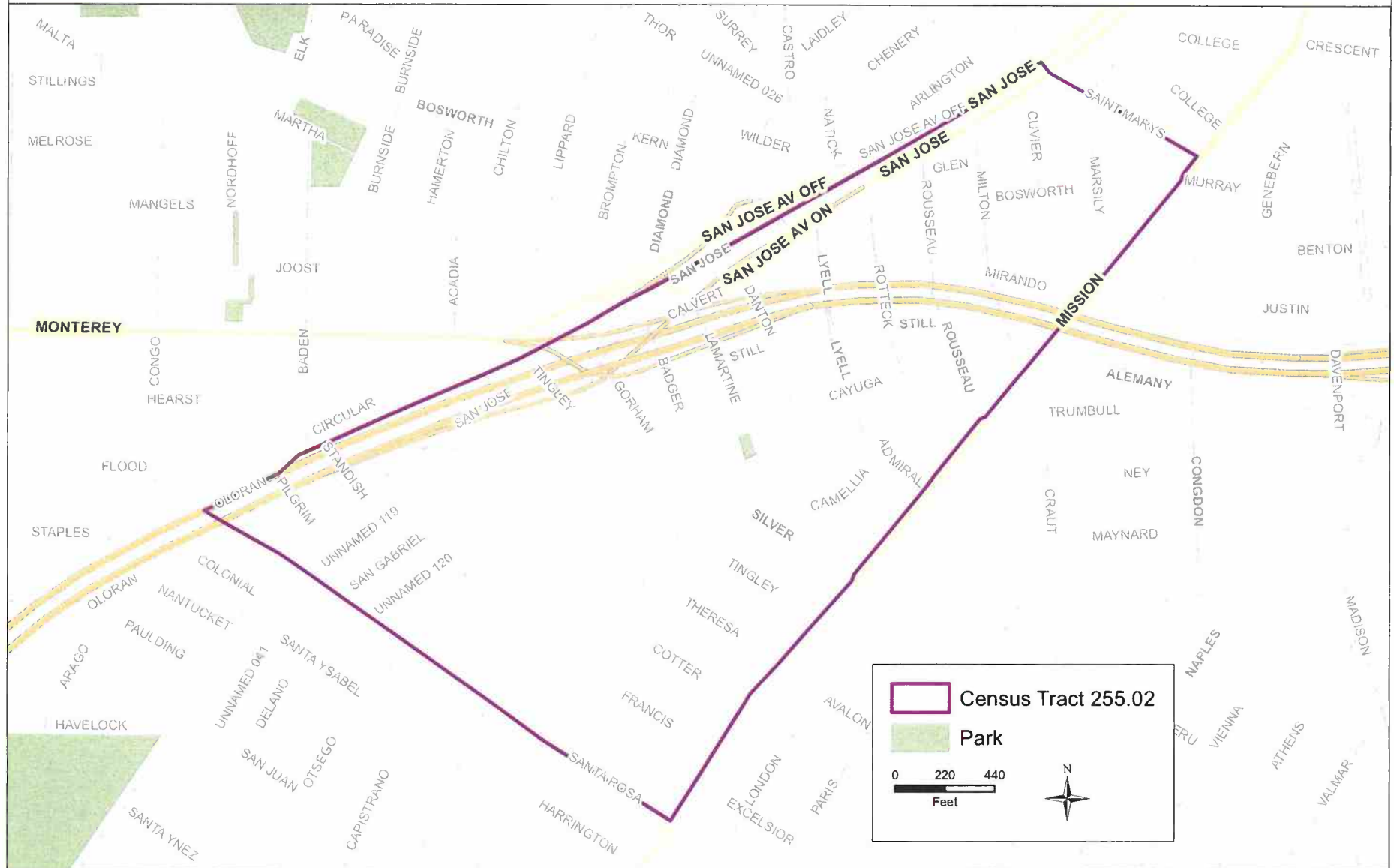
# Census Tract 176.04 San Francisco, CA







## Census Tract 255.02 San Francisco, CA



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Notice of Proposed Emergency Extension - Recreational California Halibut  
**Date:** Tuesday, November 7, 2023 11:06:00 AM  
**Attachments:** [28.15 EmExtensionNotice\\_CAHalibut\\_110623.pdf](#)

---

Hello,

Please see attached from the State of California Fish and Game Commission notice of proposed emergency extension of emergency regulations.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

---

**From:** California Fish and Game Commission <[fgc@public.govdelivery.com](mailto:fgc@public.govdelivery.com)>  
**Sent:** Tuesday, November 7, 2023 11:02 AM  
**To:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Subject:** Notice of Proposed Emergency Extension - Recreational California Halibut

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Banner with Fish and Game Commission seal on the left and mountain landscape on the right.



**California Fish and Game Commission**  
*Wildlife Heritage and Conservation Since 1870*

## Notice of Proposed Emergency Extension

Greetings,

A notice of proposal for a 90-day extension of emergency regulations regarding recreational California halibut has been posted to the Commission's website. The notice and associated documents can be accessed at <https://fgc.ca.gov/Regulations/2023-New-and-Proposed#CHSF-E1>.

Sincerely,

David Haug  
**California Fish and Game Commission**

[Click here to visit our regulations page](https://fgc.ca.gov/Regulations/2023-New-and-Proposed#CHSF-E1)

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[California Fish and Game Commission](#)

715 P Street, Sacramento, CA 95814

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**Commissioners**  
**Eric Sklar**, President

Saint Helena

**Erika Zavaleta**, Vice President  
Santa Cruz

**Jacque Hostler-Carmesin**, Member  
McKinleyville

**Samantha Murray**, Member  
La Jolla

**Vacant**, Member  
Vacant

STATE OF CALIFORNIA  
Gavin Newsom, Governor

## Fish and Game Commission



*Wildlife Heritage and Conservation  
Since 1870*

**Melissa Miller-Henson**  
**Executive Director**  
P.O. Box 944209  
Sacramento, CA 94244-2090  
(916) 653-4899  
[fgc@fgc.ca.gov](mailto:fgc@fgc.ca.gov)  
[www.fgc.ca.gov](http://www.fgc.ca.gov)

November 6, 2023

### NOTICE OF PROPOSED 90-DAY EXTENSION OF EMERGENCY REGULATIONS Recreational California Halibut

Pursuant to the requirements of Government Code Section 11346.1, the California Fish and Game Commission (Commission) is providing notice of proposed emergency action with regard to the above-entitled emergency regulation.

#### SUBMISSION OF COMMENTS

Government Code Section 11346.1 subdivision (a)(2) requires that, at least five working days prior to submission of the proposed emergency action to the Office of Administrative Law (OAL), the adopting agency provide a notice of the proposed emergency action to every person who has filed a request for notice of regulatory action with the agency. After submission of the proposed emergency to OAL, OAL shall allow interested persons five calendar days to submit comments on the proposed emergency regulations as set forth in Government Code Section 11349.6.

Any interested person may present statements, arguments, or contentions, in writing, submitted via U.S. mail or e-mail, relevant to the proposed emergency regulatory action. Written comments submitted via U.S. mail or e-mail must be received at OAL within five days after the Commission submits the emergency regulations to OAL for review.

Please reference submitted comments as regarding "Emergency Regulations: Recreational California Halibut" addressed to:

Reference Attorney  
Office of Administrative Law  
300 Capitol Mall, Suite 1250  
Sacramento, CA 95814

California Fish and Game Commission  
Attn: David Haug  
P.O. Box 944209  
Sacramento, CA 94244-2090

E-mail: [staff@oal.ca.gov](mailto:staff@oal.ca.gov)  
Fax No.: 916-323-6826

Email: [fgc@fgc.ca.gov](mailto:fgc@fgc.ca.gov)  
Fax No.: n/a

The Commission anticipates it will submit the rulemaking to OAL on November 14, 2023. For the status of the Commission's submittal to OAL for review, and the end of the five-day written submittal period, please consult OAL's website at <http://www.oal.ca.gov> under the heading "Emergency Regulations."

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS Legislation, \(BOS\)](#); [BOS-Operations](#); [Young, Victor \(BOS\)](#)  
**Subject:** FW: Communication to Rules Committee  
**Date:** Friday, November 3, 2023 3:38:41 PM  
**Attachments:** [Public Corr 110323.pdf](#)

---

Hello,

Please see below and attached for communication from Wynship Hillier regarding File No. 231076, which is Item No. 3 on the 11/06/2023 Rules Committee meeting agenda.

**File No. 231076** - Administrative Code - Composition of Behavioral Health Commission  
(Dorsey)

Sincerely,

**Joe Adkins**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco, CA 94102**  
**Phone: (415) 554-5184 | Fax: (415) 554-5163**  
[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

---

**From:** Wynship Hillier <wynship@hotmail.com>  
**Sent:** Friday, November 3, 2023 1:14 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Communication to Rules Committee

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Dear Madam, Mx., or Sir:

Please distribute the attached to the Committee on Rules relevant to their regular meeting on Monday, Nov. 6. It has particular relevance to Item No. 3 on the agenda for this meeting, file no. 231076 (Administrative Code—Behavioral Health Commission).

Very truly yours,  
Wynship Hillier

**Wynship W. Hillier, M.S.**  
3562 20<sup>th</sup> Street, Apartment 22  
San Francisco, California 94110  
(415) 505-3856  
wynship@hotmail.com

November 3, 2023

Matt Dorsey, Committee Chair  
Rules Committee  
San Francisco Board of Supervisors  
City Hall  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, California 94102

*Sent via email to [bos@sfgov.org](mailto:bos@sfgov.org)*

**RE: YOUR COMMITTEE CAN RELIEVE QUORUM PRESSURE ON THE  
BEHAVIORAL HEALTH COMMISSION BY APPOINTING TWO  
ADDITIONAL MEMBERS TO IT JUST AS WELL AS BY REDUCING ITS SIZE  
(RELEVANT TO FILE NO. 231076, NO. 3 ON MONDAY'S AGENDA).**

Honorable Committee Chair Dorsey:

As a correction to my letter of Oct. 30, the current vacancy announcement for the Behavioral Health Commission shows that Supervisor Joel Engardio has appointed Peter Murphy to Seat No. 5 on the Commission, bringing the number of active members to 11. Furthermore, the occupants of Seat Nos. 15 and 16 shown on the announcement, both appointed by the Board of Supervisors on recommendation from this Committee, have not attended meetings in nearly two years. Replacing them with two of the seven candidates with pending applications to the Commission would increase the number of active members to 13. This would be four greater than quorum, and one greater than needed for a 2/3 majority (required for some motions).

Using 13 active members as a comparison, reducing the size of the Commission from 17 to 11 would do nothing to reduce pressure on the quorum requirement. At 11 members, the two appointments could not be made. In addition, two of the current 11 active members would have to be *dismissed from the Commission* on the presumption that none of them meet requirements for the veteran or veteran advocate and seated Supervisor seats. At nine active members out of 11, the Commission would be three more than quorum and one member more than the requirement for a 2/3 majority. As far as pressure on the quorum and 2/3 majority requirements are concerned, these two alternatives are approximately equal.

Committee Chair Dorsey

November 3, 2023

Page 2

These two alternatives are not equal in other ways. Having four additional people to prosecute the Commission's business (and the possibility of appointments by three individual Supervisors in the future) would be of great assistance, and it would give at least four additional people the experience (or additional experience) of wielding public power. For this reason, we ask that you amend your proposed legislation to leave the size of the Commission unchanged and recommend to the Board of Supervisors appointments to Seat Nos. 15 and 16 of the Commission from the remaining seven pending applications (or a future veteran or veteran advocate application) at a future meeting of your Committee.

In addition, the memorandum from the Clerk of the Board dated Oct. 31 and also included in the communications packet for this item at the hearing on Monday contains an error. The first bullet on p. 3 says that language should be added regarding administrative support for the Commission. Such language was added by Ord. No. 229-20 and currently appears in § 15.12.5, which would be unaffected by, and does not appear in, your proposed legislation.

Very Truly Yours,

/s/

Wynship Hillier

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Ferris wheels new location blocks my view  
**Date:** Wednesday, November 8, 2023 8:38:31 AM

---

Hello,

Please see below message regarding the Sky Star Ferris Wheel.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Ellen Klyce <ebklyce1@gmail.com>  
**Sent:** Tuesday, November 7, 2023 11:47 AM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** Ferris wheels new location blocks my view

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Dear Sups,

I am a taxpayer. I have owned my home for 10 years and every morning used to enjoy an unobstructed view of the north bay and Berkeley. The SkyStar Ferris Wheel has no aesthetic value and now sits dead center to my view of what was previously lovely, wide horizontal blue waters. It is brash. And the lights have not even gone on yet.

If this structure was a building it would not be permitted for height reasons. It towers over everything else around it. If SkyStar was not loved by Golden Gate Park Community, what makes it ok for a residential neighborhood of Russian Hill? I do not want to stare at an amusement ride everytime I look out my window.  
Please ask Parks and Rec to move it after the Asian Conference.

I am withholding all my charitable contributions to any city organization until this is done.

Thank you,

--

Ellen B. Klyce, LMFT **District 2.**



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Proposed Resolution or Legislation Presented at BOS Meeting Nov 7, 2023  
**Date:** Wednesday, November 8, 2023 8:53:34 AM  
**Attachments:** [BOSpresentation.pdf](#)

---

Hello,

Please see attached regarding electronic surveillance.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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---

**From:** Chris K. <ckblueaqua@gmail.com>  
**Sent:** Tuesday, November 7, 2023 3:56 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Cc:** Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; ChanStaff (BOS) <chanstaff@sfgov.org>; DorseyStaff (BOS) <DorseyStaff@sfgov.org>; EngardioStaff (BOS) <EngardioStaff@sfgov.org>; MandelmanStaff, [BOS] <mandelmanstaff@sfgov.org>; MelgarStaff (BOS) <melgarstaff@sfgov.org>; Preston, Dean (BOS) <dean.preston@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Stefani, Catherine (BOS) <catherine.stefani@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>; Lazar, David (POL) <David.Lazar@sfgov.org>; Vaswani, Raj (POL) <raj.vaswani@sfgov.org>; Miyamoto, Paul (SHF) <paul.miyamoto@sfgov.org>; Philip, Susan (DPH) <susan.philip@sfdph.org>; Kunins, Hillary (DPH) <hillary.kunins@sfdph.org>; Fuqua, Vincent (DPH) <vincent.fuqua@sfdph.org>; Vice Chair Political Affairs <politicalaffairs@sfgop.org>

**Subject:** Proposed Resolution or Legislation Presented at BOS Meeting Nov 7, 2023

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All,

Here is a recap of my presentation today during public comment at the board meeting.

I will be available and to provide my consulting services upon request and will waive all fees and costs to assist the city move forward with oversight mentioned in the proposal.

I will also provide the 160 page report plus additional documents submitted to the DOD, CDC, Commerce, HHS and the United Nations Human Rights Council to the full board upon request.

Respectfully,

Chris Ward Kline

A few in the city and county of San Francisco have weaponized public health by giving false medical diagnosis and symptoms in order to place people on digital surveillance to assimilate them for personal, political and religious greed.

Surveillance equipment can also use ultrasound to create false medical symptoms.

I presented my research to the Department of Defense, CDC and HHS. Just the other day I also submitted a United Nations Human Rights Council report on these few individuals. I have sent portions of this communication to each of the Board of Supervisors.

On Monday, to counter this, the CDC issued a news release stating that four airports would increase testing and their surveillance authority, otherwise known as "states secrets privilege. HOWEVER, THIS ONLY APPLIES TO LAWFUL USAGES and this airport surveillance program was actually rolled out in 2021, over two years ago with over 300,000 tests performed.

Today I'm asking the Board of Supervisors to present a resolution to restrict illegal surveillance and create oversight of the SFO CDC Global Migration and Quarantine Team and to restrict, monitor and impose penalties from illegal influence. Currently, the Mayor has an illegal agreement with Public Health Officials at SFO, LAX and NYC to illegally place mental health situational awareness on elected and appointed leaders in the city and county of San Francisco. This will be coming out in the very near future.

For more information on digital surveillance I would recommend readings from Rand Corporation or other respected news media to include Forbes, Wired and expect media giants like the NYT's and WSJ to report on this in the coming days.

*or Legislation*

One case already partially ruled on and other portions that were presented to the 9<sup>th</sup> Circuit Court of Appeals in June 2023 with expected final rulings any day to shed more light on the legal and illegal usage of states secrets technology.

The Mayor and others who support her with this illegal technology have attempted with the use of surveillance technology, to cause false illnesses, injuries and to illegally hack into peoples personal devices in attempts to discredit individuals who present the truth. States secrets technology is not secret or classified. It is meant to be used for specific items such as to counter a financial depression, natural disaster such as an earthquake or flood, not to be used, to alter billiard games, softball games or NCAA football games.

In closing, the illegal technology surrounding the Michigan University cheating scandal is simply surveillance technology. This happened before in the NCAA in 1951 with college basketball and unfortunately will happen again because of personal political and religious greed.

It is time to take back your city Board of Supervisors.

# CDC to expand disease surveillance at four major US airports to include flu, RSV

By Amanda Musa, CNN

🕒 4 minute read · Published 7:01 AM EST, Mon November 6, 2023



≡ CNN health

AudioLive TV



Yuki Iwamura/AFP/Getty Images

CNN

RELATED

The US Centers for Disease Control and Prevention is expanding its infectious disease testing program at four airports to now test for more than 30 pathogens.

**(CNN)** — The US Centers for Disease Control and Prevention is expanding its infectious disease surveillance program at four major US airports to more than 30 pathogens, including flu, RSV and other respiratory viruses.

The Traveler-based Genomic Surveillance program, led by CDC's Travelers' Health Branch, was introduced during the Covid-19 pandemic to detect new SARS-CoV-2 variants and other pathogens through nasal swab and wastewater sample collection from arriving international travelers at US airports.

**RELATED ARTICLE**

Health misinformation and lack of confidence in vaccines continue to grow, years after the Covid-19 pandemic, survey shows

"We have known that travelers are a very important population to consider for tracking new and emerging infections," Dr. Cindy Friedman, who leads the CDC's traveler genomic surveillance program and is the chief of the agency's Travelers' Health Branch, told CNN.

The program currently operates Covid-19 surveillance at seven major international airports in the United States. For a pilot program, it's now expanding to test for more than 30 bacteria, antimicrobial resistance targets and viruses including influenza A and B, and respiratory syncytial virus, known as RSV, at Boston Logan International Airport, San Francisco International Airport, Dulles International Airport in Washington, D.C., and John F. Kennedy International Airport in New York.

The traveler surveillance program was introduced in 2021 when the CDC began collecting nasal swab samples from anonymous international travelers arriving at participating airports who volunteer to get swabbed.

"We started this as a concept. Could we get travelers to volunteer at the airport to give us a sample voluntarily when they came in from countries all over the globe?" Friedman said. "And could we get enough samples to then test and do genomic sequencing and know very quickly what was coming into our country."

**RELATED ARTICLE**

Demand outstrips supply for some doses of new shot that protects babies against RSV

CNN

RELATED

X

As of last month, the surveillance program has tested over 370,000 travelers through nasal swab



# the state secrets privilege

government  
abuse of  
power

Post-9/11, the Bush administration has expanded the use of the state secrets privilege (SSP) to withhold evidence and dismiss cases that challenge the administration in U.S. courts. In doing so, the Bush administration is threatening judicial oversight and legal challenges of the Executive Branch's unraveling of civil rights and disregard for human rights in the name of the "war on terror."

## what is state secrets privilege?

The state secrets privilege is a common law privilege that allows the head of an executive department to refuse to produce evidence in a court case on the grounds that the evidence is secret information that would harm national security or foreign relation interests if disclosed.

## when & how was the state secrets privilege established?

The state secrets privilege originates in England where the law allows the king or queen the "Crown Privilege," which grants the monarch the absolute right to refuse to share information with Parliament or the courts. The U.S. Supreme Court then borrowed the SSP almost entirely from the U.K. during a Cold War case, *Reynolds v. United States*, 345 U.S. 1 (1953). The Court did so without discussing the differences between our system of checks and balances and England's system where Parliament is all powerful.

## what happens when ssp is used?

When the SSP is invoked, the government submits an affidavit saying that any court proceedings would risk disclosure of secrets that would threaten national security and then asks the court to dismiss the suit. Previous uses of the SSP by the government have most commonly been at the discovery stage, asking the courts to deny people access to documents or witnesses. More recently – and more troublingly – the government has invoked the SSP in the very beginning of cases to dismiss them altogether.

In these cases, the government has argued that to even answer the complaint by confirming or denying its allegations would risk the disclosure of secrets that could cause "exceptionally grave damage to the national security."

## how does state secrets privilege undermine democracy?

The state secrets privilege undermines the very idea of an independent judiciary; contradicts the core idea of judicial review, which is independent judges making independent evaluations of all of the facts; and essentially allows the executive branch to dictate to the federal courts what cases they can and can't hear.

While proponents of the SSP state that it is invoked to protect national security, it does not do so. The U.S. judicial system already has very effective systems in place to review sensitive information, such as closing the courtroom, placing briefs under seal, and requiring security clearance of all involved parties. Instead, the SSP allows government officials to evade accountability for illegal acts and to conceal such acts from the public, which is not in the interest of national security.

## how is bush abusing ssp?

The Bush administration is using the state secrets privilege far more than any administration and is using it to cover up its own illegal behavior. So far, it has invoked the privilege to dismiss cases that fight illegal government spying on American citizens, challenge the government's use of torture and rendition, and other cases that seek to hold the Bush administration accountable for abusing executive power and violating the human rights of both citizens and non-citizens.

Instead of merely employing the privilege to deny attorneys access to evidence (as it was used in the past), the Bush administration is using the state secrets privilege to get courts to dismiss cases at their very beginning stages. In doing so, the Bush administration is trying to disarm the courts from being able to check the power of the executive branch.

**The state secrets privilege can be overturned at any point by Congress or the Supreme Court. Make the SSP a priority for your elected officials and community today.**

constituted unreasonable searches in violation of the Fourth Amendment. The suit demands that the FBI destroy all information unlawfully collected through their operation and pay damages to the individuals who were targets of unlawful surveillance.

## Case Developments

RULING February 28, 2019

The Ninth Circuit Court reversed the district court's dismissal of all but one of plaintiff's claims on the basis of the state secrets privilege. Instead, the Court provided an avenue for the plaintiffs to vindicate their constitutional rights through procedures established by Congress in the Foreign Intelligence Surveillance Act. The Court also ruled that the plaintiffs have a right to force the government to delete from its files information it illegally collected about them. The decision allows the plaintiffs the opportunity to seek money damages for the FBI's allegedly unlawful electronic wiretapping of their homes and offices.

**Read the opinion.** ([https://www.aclusocal.org/sites/default/files/124-1\\_opn\\_9cir\\_opinion\\_02282919.pdf](https://www.aclusocal.org/sites/default/files/124-1_opn_9cir_opinion_02282919.pdf))

RULING August 14, 2012

The Court dismissed the lawsuit against the FBI but permitted the suit to go forward against the individual government agents under the Foreign Intelligence Surveillance Act. Read more about the ruling (<https://www.aclusocal.org/en/response-to-domestic-surveillance-suit-ruling/>).

FILING December 23, 2011

The ACLU filed responses to the defendants' motions to dismiss the case. Read the ACLU's opposition to the government's motion to dismiss (<https://www.aclusocal.org/en/cases/fazaga/plaintiffs-opposition-to-governments-motion-to-dismiss/>), the ACLU's opposition to the FBI agents' motions to dismiss (<https://www.aclusocal.org/en/cases/fazaga/aclu-opposition-to-agents-motion-to-dismiss/>), and the declaration of Craig Monteilh



ACLU of Southern  
California

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*Fazaga v. FBI* is a case against the Federal Bureau of Investigation for illegally spying on the Muslim community in Orange County, California.

In June 2006, FBI agents sent an informant to one of the largest, most diverse mosques in Orange County, California, who posed as a convert to Islam. After publicly converting before a crowd of hundreds, the informant spent the next fourteen months acting on the instructions of his FBI handlers – gathering names, telephone numbers, e-mails, backgrounds, political and religious views, travel plans, and other information on hundreds of individuals in the community. The FBI directed the informant, Craig Monteilh, not to target any particular individuals they believed were involved in criminal activity, but to gather as much information as possible on members of the Muslim community, and to focus on people who were more devout in their religious practice. No terrorism charges were brought, and no criminal convictions obtained, as a result of the FBI's operation.

In February 2011, the ACLU of Southern California, the Council for American-Islamic Relations of Greater Los Angeles, and the law firm Hadsell Stormer Keeny Richardson & Renick LLP filed a federal class action law suit against the Federal Bureau of Investigations for infiltrating mainstream mosques in Southern California and targeting Muslims Americans for surveillance because of their religion. Among other claims, the lawsuit alleges that the FBI's operation unlawfully targeted individuals on the basis of their religious beliefs and practices, in violation of the First Amendment; unlawfully collected information on religious practices in violation of the Privacy Act; and

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# Cyberstalking

## A Growing Challenge for the U.S. Legal System

**A**mong the new forms of technology-facilitated abuses, cyberstalking has become a growing and serious problem. Cyberstalking involves using computing and communications technologies in threatening ways, such as to surveil or harass an individual (online or physically), convey threats, make false accusations about an individual, or share embarrassing information (such as nonconsensual pornography). As reflected in our case data, cyberstalking has become a mechanism commonly used by intimate-partner abusers—and even by members of extremist groups—to track and access their victims. Exacerbating this problem are new opportunities for victimization brought by digital and internet-connected surveillance devices and technologies. From the victim's perspective, it can increasingly look as if there is nowhere to run or hide.

Existing estimates of cyberstalking's prevalence can vary widely. Estimates from the Bureau of Justice Statistics suggest that in 2019, 3.4 million (or 1.3 percent) of all U.S. citizens over the

age of 16 had been stalked that year: 0.4 percent of all citizens had been stalked via technology only and 0.6 percent had been stalked in person and with technology (Morgan and Truman, 2022). However, a 2021 review of cyberstalking noted the prevalence of cyberstalking victimization as ranging from 6.5 percent to 41 percent across various studies (Kaur et al., 2021). Researchers attribute these variations to such factors as methodological differences, underreporting, and differences in both researcher and victim definitions of cyberstalking (Kaur et al., 2021).

### KEY FINDINGS

- The number of federally prosecuted cyberstalking cases has grown steadily since 2014, reaching a peak of 80 cases filed in 2019 (then falling slightly in 2020), with 412 total cases filed between 2010 and 2020.
- In the majority of federally prosecuted cyberstalking cases, the victim knew the offender.
- The legal system is underprepared to handle cyberstalking cases: Law enforcement is seldom able to assign priority or allot substantial resources to cyberstalking, and many agents and officers lack training in how to investigate the crime or help victims.
- A major challenge in prosecuting cyberstalking cases involves tying the digital evidence to the offending individual or group because tech-savvy offenders can be sophisticated at hiding digital tracks.

In this report, we attempt to enhance understanding of cyberstalking by offering the first empirical analysis on federal cyberstalking cases. In particular, we analyze the number of federal cyberstalking cases filed over time, the characteristics of these cases (e.g., technologies involved and types of victims), and the outcomes of these cases. We also present the results of in-depth interviews with prosecutors, investigators, law enforcement officials, and victims' advocacy representatives, whose perspectives expose the challenges of investigating, prosecuting, and convicting cyberstalking cases.

## Background

### What Is Cyberstalking?

Cyberstalking refers to the use of any form of technology to conduct acts of surveillance, make threats, express intent to injure or harass, or intimidate a victim to the point of them reasonably fearing for their safety or feeling significant emotional distress. As with any form of stalking, cyberstalking typically refers to a pattern of behavior as opposed to a single incident. Contrary to sometimes fanciful portrayals on TV and cinema,<sup>1</sup> the typical cyberstalker does not conduct sophisticated surveillance schemes: The majority of cyberstalkers use email, phone calls, text messages, or social media, although some use

encrypted systems and attempt to mask their identity (Morgan and Truman, 2022). The distinction from typical stalking behavior is that cyberstalkers use technology (computing systems and platforms) to facilitate the surveillance and conduct the threatening behaviors.

The growth of cyberstalking is consistent with the general trend that technology typically develops faster than the capacity of "existing regulatory agencies [that] lack the legal authority, expertise, and resources to regulate any of the emerging technologies comprehensively, even if they wanted to" (Marchant, 2020). Laws, law enforcement, and public response systems are not readily equipped to meet every demand, and the tactics that cyberstalkers can use are becoming more sophisticated. Most notably, the ability to be anonymous and untraceable (via a fake username or an encrypted email hosted on offshore servers) opens countless possibilities for harmful online behavior. Although such contemporary phenomena as anonymous messages or calls, deepfakes, doxing, and swatting are not novel in concept, what is new is the ease and scale of these behaviors.<sup>2</sup> Also new is the ease of capturing and sharing sexual images and video. Although these images are often shared consensually at first, they can be used subsequently to victimize those depicted in the images.

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## The Federal Criminal Code

The U.S. federal criminal code contains several statutory sections that federal investigators and prosecutors can apply to combat cyberstalking. The most commonly charged federal crimes related to stalking-type behavior in recent cases are from the following statutory sections (Blanch and Hsu, 2016):

- 18 U.S.C. § 875(c): communicating a threat to injure another person
- 18 U.S.C. § 1030: engaging in computer hacking
- 18 U.S.C. § 1952: using interstate communications to engage in extortion (including sextortion)
- 18 U.S.C. § 2251: employing, using, persuading, inducing, enticing, or coercing any minor to engage in, or assist any other person to engage in, child pornography
- 18 U.S.C. § 2422(b): using a facility of interstate communication for enticement, persuasion, or coercion of a minor to engage in sexual activity
- 18 U.S.C. § 2425: using any means of interstate or foreign commerce (including such communications as phone, internet, etc.) to knowingly communicate with any person with the intent to entice a child into unlawful sexual activity
- 34 U.S.C. §12291(a)(8): committing intimate partner violence
- 47 U.S.C. § 223: using a telecommunications device to deceive, annoy, abuse, harass, or threaten a person (must be anonymous and via phone or text)

Although any one of these statutes might apply in cyberstalking cases, each one targets specific behaviors associated with cyberstalking (e.g., threatening, harassing, inducing or coercing sexual activity, computer hacking, extorting) rather than cyberstalking per se. These statutes were all enacted between 1934 and 1998, with subsequent amendments, and none of them as amended define or specifically punish cyberstalking.

The variety and age of these statutes and their lack of specificity toward cyberstalking make it dif-

ficult for federal law enforcement and prosecutors to initiate, investigate, litigate, and prosecute cyberstalking. For example, a perpetrator who hacks into a victim's computer to procure photos or information to threaten and coerce the victim into sexual (or other) activity would require a prosecutor to lodge at least three of the above criminal charges. A prosecutor needs to prove the elements of each of the three statutes to punish the full spectrum of behavior. Even then, none of the statutes punish the infliction of emotional distress or fear of injury that the victim may experience in such a scenario.

Federal law relating to stalking has lagged. The crime of interstate stalking was added to the federal criminal code only in 1996 with 18 U.S.C § 2261A(2) (Public Law 104-201, 1996). However, this statute applied only to perpetrators who physically crossed a state line to stalk their victim; it did not punish interstate stalking by telephone, computer, or other electronic means. Not until 2013 did Congress amend the code to remove the condition that a perpetrator had to cross a state line and add the following language that would punish stalking by use of electronic (i.e., cyber) means:

Whoever—

[clause 2] with the intent to kill, injure, harass, intimidate, or place under surveillance with intent to kill, injure, harass, or intimidate another person, **uses the mail, any interactive computer service or electronic communication service or electronic communication system** of interstate commerce, or any other facility of interstate or foreign commerce to engage in a course of conduct that—

(A) places that person in **reasonable fear** of the death of or serious bodily injury to a person, a pet, service animal, emotional support animal, or a horse described in clause (i), (ii), (iii), or (iv) of paragraph (1)(A); or

(B) causes, attempts to cause, or would be reasonably expected to cause **substantial emotional distress** to a person described in clause (i), (ii), or (iii) of paragraph (1)(A), shall be punished as provided in section 2261(b) of this title (Public Law 113-4, 2013, emphasis added).

Although the 2013 amendment to 18 U.S.C. § 2261A represented an important update of the law to empower investigators and prosecutors, it also introduced additional challenges.<sup>3</sup> Perhaps most important of these challenges is that the current cyberstalking statute, 18 U.S.C. § 2261A(2), has several complex elements that prosecutors must prove: principally, the intent of the perpetrator to kill, injure, harass, intimidate, or surveil for those purposes such that the victim has a reasonable fear of death or serious bodily injury or suffers substantial emotional distress.

Despite these issues and growing concerns about cyberstalking, there remain fundamental questions whose answers might mitigate the investigatory and prosecutorial challenges described above. We aim to answer the following questions:

- How many federal prosecutions have there been since the update to the cyberstalking statute took effect in 2013?
- What are the most common or contrasting characteristics of these cases (e.g., the characteristics of the victim, the crimes, the evidence, the approach to prosecution, the defenses offered by the perpetrator, the rulings by the court)?
- What are the main challenges that individuals who work within the criminal justice system face when investigating and prosecuting these cases?

## Empirical Analysis of Cyberstalking Offenses

To develop an empirical overview of federal cyberstalking cases, we used multiple data sources and methods. Data for federal cyberstalking cases come from the Federal Judicial Center's Integrated Database (IDB) through a data-sharing agreement with the Administrative Office of the U.S. Courts. These data represent the authoritative source of all criminal cases prosecuted in U.S. federal courts

and include administrative information (metadata) about each case: filing date, jurisdiction in which the case was filed, the five most severe charges at filing, termination, and punishments (fines, probation, and prison terms). In addition, we use these data to reconstruct the official case identifier, which we used to search CourtListener (an online legal document website) and PACER (Public Access to Court Electronic Records, the authoritative source for all U.S. federal pleadings) to retrieve docket filings, including the docket sheet, the criminal complaint, indictment (or superseding indictments), the information, plea agreement, presentence investigation report, and judgment. Overall, we collected and reviewed thousands of pages from more than 1,500 court documents.

We searched the IDB for all cases related to 18 U.S.C. § 2261—the most general form of the statute—and found 564 potential cyberstalking cases. We then reviewed the docket filings (most commonly the complaint or indictment) to validate that the cases related to cyberstalking. This process revealed 412 federal cyberstalking cases filed between 2010 and 2020.

We then developed a codebook to identify the relevant variables to code (the nature of the relationship between the victim and offender, the motive, types of technologies used, duration of stalking behavior, etc.). We sought to employ automated machine learning (natural language processing [NLP]) techniques to code all the variables of interest,<sup>4</sup> but after considerable trial and error, we determined that the NLP software was capable of independently coding only *some* variables (e.g., types of technologies used).<sup>5</sup> To address the remaining variables, we employed a hybrid NLP-human method in which we trained the NLP model to identify passages of text that it considered to be potentially related to the code of interest. These passages were presented to a human coder, who then validated or rejected the suggested code. Any remaining codes that were too complicated to train were then coded manually by the research team.

## Jurisdiction and Charges

We examined the prevalence of cyberstalking cases between 2010 and 2020 and the jurisdictions in which the cases were prosecuted (shown in Figure 1).

The number of federally prosecuted cyberstalking cases has been increasing steadily since 2014, reaching a peak of 80 cases filed in 2019 and then falling slightly in 2020. In addition, most cases have been filed in the 9th circuit (western U.S. states), followed by the 2nd (predominantly New York) and 11th (southeastern U.S. states, including Florida) circuit courts.

The average duration of documented cyberstalking activity was 12 months, although the median duration was just five months.<sup>6</sup> However, although most cyberstalking activity lasted under one year, at least nine cases involved crimes that lasted for six or more years. For example, in one case, a female accountant sent threatening messages to the senior vice president at her former job over the course of eight years.

The median number of counts of charges brought in these cases was two and the average

number was four, suggesting that typical cyberstalking cases are relatively straightforward and focus primarily on stalking behaviors. However, there were a small number of cases in which many different charges were brought. For example, in one case, a man who stalked a former intimate partner was charged with 22 counts: In addition to cyberstalking, these charges included seven counts of unauthorized access to a protected computer, 12 counts of obtaining individually identifiable health information, one count of sending identifiable health information, and one count of identity theft.

There is also considerable variety in the charges that accompany cyberstalking, as shown in Figure 2.

These data show that the most common non-cyberstalking charges are extortion and threats, followed by (1) sexual exploitation of children and (2) fraud. A relatively small number of cases also involve violating laws regarding firearms, explosive materials, and illicit sexual activity. In the next section, we examine the relationship between these charges in more detail.

FIGURE 1  
Cyberstalking Cases by Year and Circuit

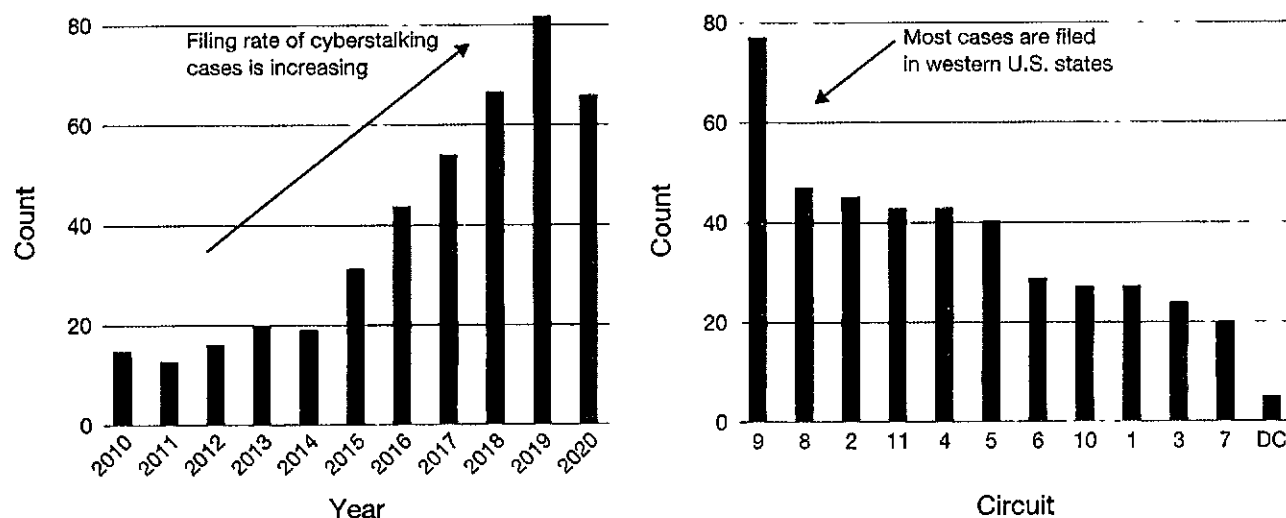
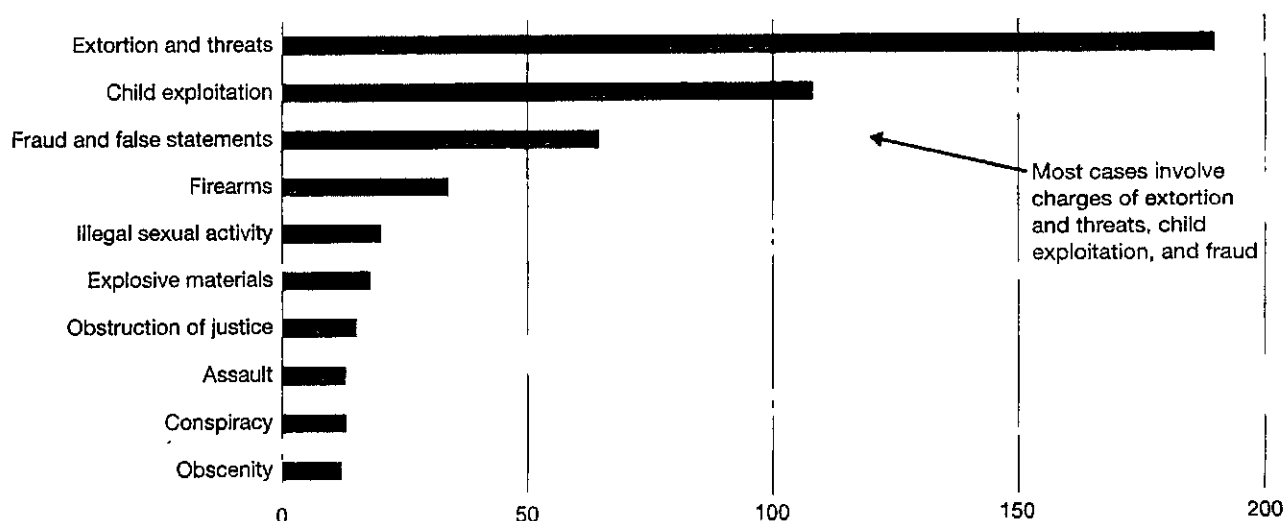


FIGURE 2  
Non-Cyberstalking Charges in Cyberstalking Cases



## Victim-Offender Relationship

Figure 2 reflects the numbers and types of charges brought in these cases, but it does not identify the nature of the relationship between the victim and offender.<sup>7</sup> To capture this, we coded two broad properties from the cases. First, we coded whether the victim knew the offender prior to the stalking behavior or was a stranger. Next, we coded the nature of that relationship using the following broad categories: intimate partner, celebrity (or other well-known public figure), child exploitation, workplace (or school or other professional relationship), or Other (a broad category that includes ex-friends, roommates, people who testified against the offender, gangs, and relatives).

As shown in Figure 3, in 57 percent of all cyberstalking cases, the victim knew the offender (colored in orange on the left of Figure 3), while in 23 percent of the cases, the victim and offender were strangers. We were unable to determine the nature of the relationship for 20 percent of the cases, either because the court documents were sealed or because we simply lacked sufficient information.

Of the cases in which the victim and offender knew each other, the victim and offender were or had been intimate partners (i.e., involved in a romantic or sexual relationship) in 41 percent of the cases (95 cases) or had a school or workplace relationship in

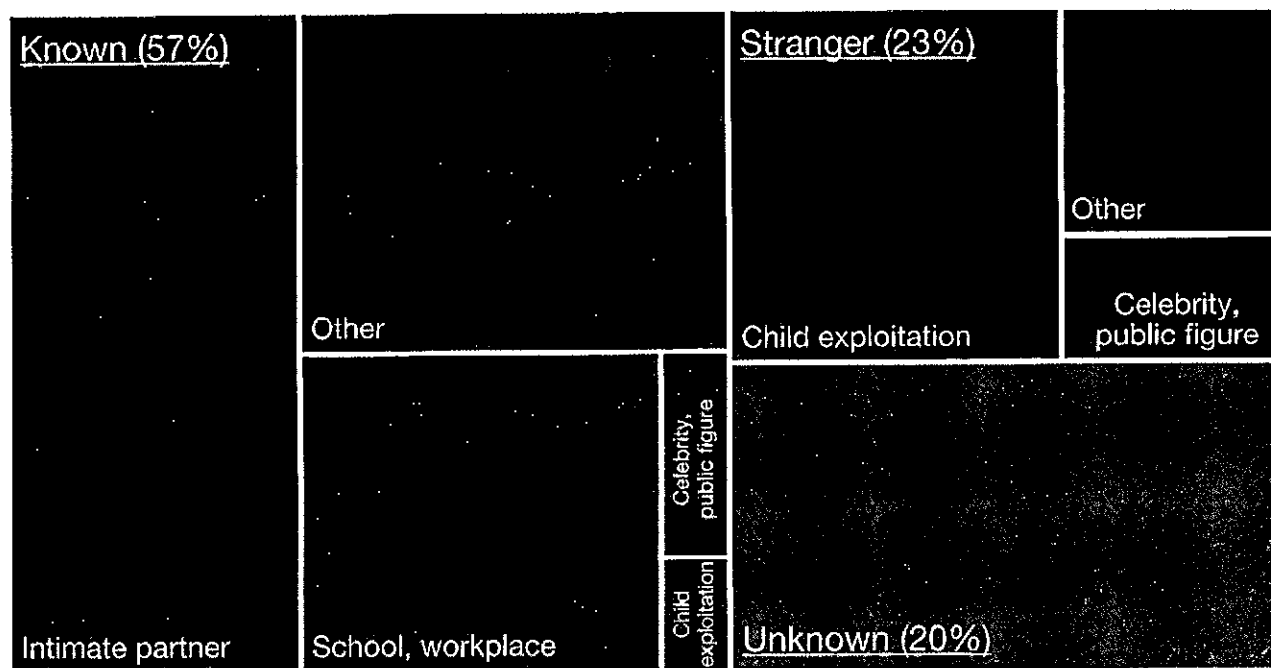
24 percent of the cases (56 cases). For example, in one case, a former university student sent emails to their former professor threatening to harm the professor and the professor's family and called their state's child abuse and neglect hotline to make a false report, despite the professor obtaining an order of protection and law enforcement ordering the student to refrain from contacting the professor. In addition, 30 percent of cases (71 cases) in which the victim and offender knew each other involved other types of relationships (such as other forms of acquaintance or rival gang members). In the remaining number of cases (11 cases), the relationship involved child exploitation (four cases) or stalking of a celebrity or public figure (seven cases).

Cases in which the offender and victim were strangers (colored in blue) involved child exploitation 59 percent of the time (57 cases) and stalking of a celebrity or public figure 15 percent of the time (14 cases). For example, one man harassed multiple Catholic Church leaders, blaming them for his losing custody of his son and demanding millions of dollars that he felt the church owed him. In addition, 26 percent of the cases (25 cases) involved relationships other than domestic partners. For example, in a 2016 case, a male defendant began harassing a family that he had lived with while he was in high school after they had asked him to leave because of his unusual behavior. The family, not blood-related, began receiv-



FIGURE 3

## Nature of the Relationship between Offender and Victim



ing threatening calls after the defendant's departure. The defendant also began posting messages online about raping and killing the parents' daughter, a law enforcement officer, whom he had never met.<sup>8</sup>

### Conviction and Punishment

Regarding conviction rate, we found that federal prosecutors obtained an overall conviction rate of 90 percent across all cases brought in federal court.<sup>9</sup> In addition, we examined the conviction rate according to the five most severe charges brought in the case (in which the most severe charges are listed first). As shown in Table 1, the conviction rate for the first charge was 90 percent, with conviction rates dropping by about one-half for each subsequent charge.

Our data also show that punishments delivered in cyberstalking cases most often involve prison sentences, although probation and fines were also imposed in some cases.<sup>10</sup> The median prison sentence in these cases was 30 months (2.5 years), while the average sentence was 64 months, suggesting that some offenders are sentenced to much longer prison terms than the average offender. In one case, for

TABLE 1

## Conviction Rate, by Charge Position

| Charge | Number of Cases with a Charge | Convictions (%) |
|--------|-------------------------------|-----------------|
| First  | 336                           | 90              |
| Second | 247                           | 47              |
| Third  | 163                           | 31              |
| Fourth | 111                           | 15              |
| Fifth  | 80                            | 6               |

NOTE: These data represent 336 out of 412 cases that had terminated; the remaining cases were still open at the time of this analysis.

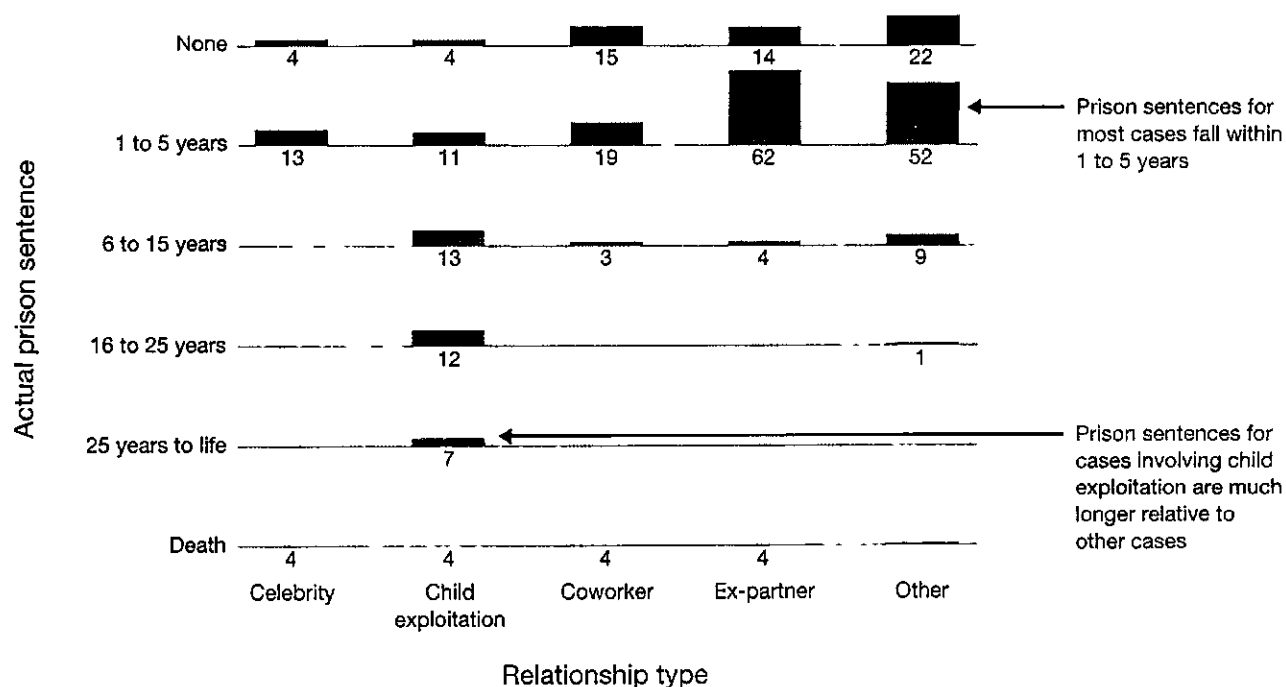
example, a defendant was sentenced to 30 years for multiple offenses, including interstate threats, stalking, and slashing his ex-wife with a knife.

Prison sentences as a function of categories of relationships between victim and offender is shown in Figure 4.

As shown in these data, cases involving child exploitation receive considerably longer prison sentences than all other categories because of the harms involved. These results also re-emphasize that most prison sentences across every category except for child exploitation fall between one and

FIGURE 4

## Prison Sentences by Type of Relationship Between Victim and Offender



NOTE: Categories of prison sentence are listed on the vertical axis, while relationship types are listed on the horizontal axis. Numbers represent the number of cases within each category.

five years, with 59 cases (18 percent) receiving no prison sentence.

## Technologies Used

Because of the cyberstalking nature of these crimes, we also examined the types of technologies involved (shown in Table 2).<sup>11</sup>

As shown in these data, the most-common technologies used in committing cyberstalking are such basic platforms as text messages, emails, and phone calls. For example, in 2015, a man sent emails to his victim's employer accusing the victim of committing multiple crimes and unethical acts and encouraging the employer to end any type of relationship with the victim.

In addition, we identified many social media platforms, such as Facebook, Twitter, Snapchat, and WhatsApp, that are used to identify and lure victims

and to post and distribute threatening and harassing messages. For example, in one case, the defendant hacked into the Facebook accounts of the victims, blocked the victims' access, and impersonated them online. He then contacted other residents of his town and tricked them into engaging in sexually explicit acts online, which he then recorded without their knowledge.

We also identified more-sophisticated techniques, such as global positioning system (GPS) services, hidden cameras, keyloggers, and malware, which were sometimes used to surveil and then extort victims using sensitive and sexually explicit images and videos collected from the victims. For example, in one case, three defendants were charged with multiple counts in which the victim was harassed and followed using a GPS device that was installed in the victim's car; the use of the tracking system ended fatally with the victim's murder.

TABLE 2  
Technologies Involved in Cyberstalking Cases

| Technologies                                                                                               | Number of Cases Involving These Technologies |
|------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| <b>Basic Technologies</b>                                                                                  |                                              |
| Text messaging, email, phone, cell phone                                                                   | 252                                          |
| Social media platforms (Twitter, Tumblr, Facebook, WhatsApp, Twitch, Yelp, Snapchat, TikTok, Reddit, etc.) | 177                                          |
| <b>Advanced Technologies</b>                                                                               |                                              |
| Anonymous communication (Tor, remailers, encryption)                                                       | 67                                           |
| Hacking (phishing, Trojan horses, malware)                                                                 | 41                                           |
| Surveillance (GPS, hidden cameras, keylogger spyware, trackers)                                            | 29                                           |
| Multimedia (cameras, photos, recordings, videos, screen capture)                                           | 202                                          |

## Interviews with Subject-Matter Experts

In addition to the empirical data collection and analysis, we interviewed 23 subject-matter experts between March 2021 and March 2023. These experts consisted of stakeholders from the criminal justice system and the victim advocacy and academic research communities. We used a semistructured research protocol to understand the challenges that each stakeholder group faces when investigating, prosecuting, and mitigating cyberstalking crimes. Interviews were conducted by remote video and typically lasted one hour. We employed (1) a non-probabilistic sampling approach (Guest, Bunch, and Johnson, 2006) using a convenience sample of experts known to the authors and (2) chain sampling (Goodman, 1961), in which we asked experts and invited participants to suggest names of additional candidates to interview.

Interviews were not recorded, although research team members took notes. Participation was voluntary, and experts were not compensated for their time. The study protocol was approved by an

accredited institutional review board. We conducted thematic analysis on the interview notes to identify the most-important themes emerging from each conversation (Braun and Clarke, 2006; Glaser and Strauss, 1967). Thematic analysis affords a formalized approach to coding, analyzing, and presenting themes in a structured fashion.

In the following sections, we present the major themes that emerged from the interviews, grouped into three categories: investigation, prosecution, and victims. The discussion presents an overview of insights from experts and does not necessarily represent factual statements or reflect the opinions of the authors of this study. We discuss themes from a fourth category, digital evidence, in the context of the other three categories.

## Investigation of Cyberstalking Cases

Most experts discussed cyberstalking cases that involved the victims' former or current intimate partners, often focusing on the challenges that these cases pose for investigation and prosecution. One issue that arose frequently was that interpersonal cases are emotionally charged and complex for victims, which can complicate every step of a case. In fact, one expert used the term "messy" to describe this emotional context. Cyberstalking victims can experience trauma and a variety of intense emotions: fear for their safety, embarrassment or shame at coming forward, and reticence to share some of their own behavior. These cases can reveal embarrassing actions that the victim might have taken, such as participating in romantic conversations, maintaining contact (or staying in a relationship) with the perpetrator, or sending intimate images to the perpetrator. Other behaviors, such as engaging in drug use, might also be exposed during an investigation. Many victims just want the stalking to stop and often don't want to face their stalker in court.

These emotions complicate law enforcement's ability to gain cooperation from victims. As many experts noted, encouraging cooperation requires building trust with victims to calm fears and anxieties about proceeding with a case. In particular, numerous experts noted that victims need to trust that law enforcement will take the allegations and

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The response to stalking “is where domestic violence was 20 years ago” (Interviewee 11).

threats to the victim’s safety seriously and that personal information will be treated with sensitivity.

Many experts lamented, however, that the justice system at times falls short in trust-building, commenting that this is a critical area for improvement. Some experts reported that when victims decide to report cyberstalking crimes, their claims might be dismissed by law enforcement, reflecting a lack of understanding or empathy. One participant noted that victims might be told to just “change your email or tell him to knock it off” (Interviewee 6). Another participant asserted that building trust “just doesn’t happen” (Interviewee 10). Multiple experts suggested that law enforcement’s understanding of cyberstalking (like society’s) is still developing and continuing to evolve. One expert noted, “It’s like where domestic violence was 20 years ago. A lot of the gap we see is that the system isn’t gathering the information they should to bring it forward, or they are capitulating to an easier charge—harassment, disturbing the peace charges.” This expert suggested that what society has learned about sexual assault and domestic violence can inform understanding of stalking cases and lamented that institutional knowledge surrounding best practices for sexual assault and domestic violence cases doesn’t automatically transfer over to stalking cases (Interviewee 11).

Referring to all types of cyberstalking crimes, some experts noted that law enforcement’s capacity to investigate these crimes varies widely; small-city and rural police departments often lack the training and resources to respond. “Local police might not know what to do—get a restraining order? Where do

you serve it? The system is just not well developed” (Interviewee 6).

The same expert noted that there is typically no specific training on cyberstalking for federal law enforcement, although there are “pockets of aptitude” among well-trained people (Interviewee 6). In addition, numerous experts pointed out that law enforcement seldom assigns priority or sufficient resources to cyberstalking cases. However, experts also described how larger cities are deploying high-tech crime units with increasingly sophisticated tools and techniques that can be used to investigate cyberstalkers.

Multiple experts contended that law enforcement at all levels of government would benefit from training in how to handle cyberstalking cases. One suggested that every federal investigator should have some level of basic digital investigation skills and that “webinars are not enough” (Interviewee 7). The participant held that basic digital investigation should not always fall on the one or two people in the office who have the skills. Another law enforcement expert, however, argued against the idea that training is a blanket solution to address this capacity problem, warning against a “knee-jerk, ‘have more training’” response. This expert proposed that training should focus on a few individuals rather than broader training (Interviewee 5).

The rapid pace of technological change is a predominant theme of cyberstalking, and it underlay most of our conversations. According to one expert, the “goals posts are moving—technology is volatile and evolving” (Interviewee 4). Another expert called the technology a “constant, ever-moving target” (Interviewee 11). Multiple experts noted that offenders increasingly use sophisticated ways to hide their identities and cover their digital tracks. Sometimes a case might involve relatively straightforward digital evidence, such as simple email or social media postings, which makes the burden of collecting evidence lighter. In other cases, however, far more sophisticated approaches are used, such as stalkerware—software planted on a victim’s device that allows the stalker to monitor the victim’s communications—or hardware, such as smart-tags that communicate their location and that are planted on a victim’s car or other property. More than one expert expressed

the view that encrypted evidence can typically not be recovered; the challenges of dealing with encryption can foster attention to other kinds of evidence. Identifying individuals who use anonymizing email services has also recently become a challenge.

Methods of gathering evidence continue to evolve (Interviewee 4). As one participant pointed out, “20 years ago, we were trying to figure out who is behind hang-up calls. Now, we’re trying to figure out who is behind a proxy server” (Interviewee 11). One participant described the continuing need for keeping up with tech capabilities as “use it or lose it” (Interviewee 7), which speaks to both the challenge of keeping one’s own knowledge current and the fact that technology itself takes different forms over time: For example, the processes to investigate a Facebook post in 2019 might be vastly different than those necessary in 2021.

The landscape of modern technology can either help or hinder evidence-gathering. In some cases, the sheer volume of evidence (such as emails or records of someone making repeated calls) can be enormous. Digital evidence can often persist on the internet; in court, digital evidence can help build a strong case by corroborating testimony. Digital evidence of activity beyond the cyberstalking behaviors can be used as supporting evidence for the intent and mindset of the offender (Interviewee 12).

On the other hand, experts also described challenges with processing a digital trail: One participant stated that, in some cases, the high volume of evidence can make it difficult to separate useful information from what can be a tremendous volume of irrelevant information (Interviewee 10). In addition, several experts mentioned the difficulty of attributing digital evidence to a certain perpetrator. One participant pointed out the contrast between traditional white-collar crime, which typically leaves a paper trail, and cyberstalking, which leaves a more complex evidence trail (Interviewee 4). For example, one participant pointed out that “it’s easier to put the offender behind the physical evidence—things like trespassing, disturbing the peace—[but] with cyber[stalking], there aren’t [always] those other [offenses]” (Interviewee 11). Others observed that victims themselves might delete evidence to avoid being reminded of the experience. One expert

recounted a case in which acquiring evidence from personal devices required multiple subpoenas and a search warrant before police could get what they needed; it can take six to eight weeks to get evidence after a search warrant is served (Interviewee 1). Other challenges that came up in multiple interviews included encryption, the dark web, obtaining evidence from overseas tech providers, and disappearing digital evidence.

Thus, even in cases in which the victim knows the offender, it can be difficult to assemble compelling digital evidence and link it to the offender. In fact, as we discuss in more detail in the next section, proving the offender’s identity is one of the paramount challenges to convicting an individual of cyberstalking.

## Prosecution of Cyberstalking Cases

According to multiple experts, the federal government pursues only the most egregious cyberstalking cases. When asked about what kinds of cases make it through to federal prosecution, these experts mentioned several criteria, including the following:

- multiple stalking events, over an extended period
- a single offender cyberstalking multiple victims
- explicit threats of violence or other harm, such as blackmail
- other offenses, such as domestic violence, child exploitation, sexual violence, or sex trafficking<sup>12</sup>
- crossing state lines or acting in Indian tribal territories
- using multiple platforms or technologies (Interviewees 16 and 17).

Experts also mentioned stalkers reaching out to a victim’s employer (or otherwise affecting the victim’s professional life), spoofing, and extortion or sextortion as factors that can influence the prioritization of a case.<sup>13</sup> Prosecutors may also consider whether previous attempts to stop the offender have failed as a reason to prosecute a case.

Multiple experts discussed the decisionmaking that occurs about whether to prosecute the case at

the federal level, including such considerations as the resource allocation (and therefore opportunity costs) required to prosecute the case and anticipating positive or negative reactions from judges and juries (Interviewee 2). Another noted that “the more documentation we have, the better,” adding that “900 emails are better than two” (Interviewee 11). According to some experts, the most important factor is that the case must look winnable: Attorneys must be able to prove the offender committed the crimes and demonstrate that the harms are real. In essence, the federal government chooses clear wins, as stated by multiple experts.

As noted earlier, multiple experts observed that proving the offenders’ identity by linking the person to the digital evidence often presents a major challenge. One expert observed that “the investigative path is very complex. If we can’t identify [offenders] on the email alone, there’s no trail. A lot of times in Proton Mail [an encrypted mailing service], there’s no way to investigate back and find out who’s on the other side” (Interviewee 7). As several experts explained, the connection often has to be assembled painstakingly from an assortment of evidence and then presented in courtroom in a way that demonstrates the connection, which is even more difficult with tech-savvy offenders. Complicating this is that technology companies (e.g., email providers and social media companies) might not always be forthcoming with important evidence, and prosecutors feel they have to “jump through hoops” to obtain it (Interviewee 11).

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“The investigative path is very complex. If we can’t identify [offenders] on the email alone, there’s no trail” (Interviewee 7).

One expert highlighted effective techniques for connecting evidence to stalkers: location tracking (which allows pinpointing of people and their devices), highlighting identifying information in messages (such as a nickname) that can be linked to the offender, presenting evidence of a long-running dispute between the parties, or uncovering the use of details that only the offender would know (Interviewee 15).

Weighing in on courtroom conditions, experts’ experiences with judges varied. Some experts reported positive experiences with judges and expressed confidence in judges’ ability to preside effectively over cyberstalking cases. “Judges now completely understand electronic evidence and rules for admissibility for electronic evidence and why [cyberstalking] is illegal” (Interviewee 13). Another participant described receiving excellent responses from judges—particularly in cases in which the victim was harmed with images that had been willingly given to the defendant—and stated that in only one case they were aware of did the judge not understand the crime and give a lower sentence than the guidelines called for (Interviewee 1).

Other experts reported difficulties with some judges who prove unsympathetic or judgmental toward victims. One participant mentioned that judges might “give a side eye” when they hear “Tinder” or “nude photos” (Interviewee 11). Others mentioned that judges could be cavalier in handling victims’ private information and, in some cases, had put victims in danger by having the victim reveal certain information in court (e.g., personal information that the stalker could later use to more easily access or threaten the victim) (Interviewees 21 and 22).

A critical piece of evidence, some experts stated, is the victim impact statement because it can have a powerful effect on juries. These impact statements reveal, in personal and vivid terms, the harms the victim has suffered. Several experts suggested that the victim impact statement can help link the evidence to the harm the victim experienced because a jury might have difficulty seeing the harms based on the digital evidence alone (Interviewee 12).

Despite the obstacles faced in prosecuting cyberstalking crimes, multiple experts observed that prosecutors succeed in obtaining convictions in the vast

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“A lot of the data used to typify the problem [of cyberstalking] and discuss it comes from law enforcement, so it tends to reinforce assumptions that are being made” (Interviewee 18).

majority of federal cases, a finding which is also supported by our data.

### Victims of Cyberstalking

Multiple experts explained that a victim’s decision to report the stalking behavior to the police hinges on several factors. Victims who do not come forward might be unaware that a crime has been committed against them because they lack awareness of cyberstalking law and legal remedies. Some experts maintained that victims of cyberstalking by strangers are more likely to come forward than victims who know the offender, noting that “it’s almost easier for the victim to bring it to police if it’s somebody who is not close” (Interviewee 15).

In intimate partner cases, the decision is even more complex, personal, and fraught with emotion. Victims might be concerned for their safety and need to decide whether reporting the crime and pursuing prosecution are more likely to stop the offending behaviors or intensify them. Real or perceived influence from offenders might also affect a victim’s decision to contact law enforcement.

Victims might also feel shame, embarrassment, or fear of being judged when having to reveal personal information in court (Interviewee 1). Furthermore, as previously discussed, they might not trust law enforcement and legal personnel to treat their cases with sensitivity or might worry about having their claims disbelieved or dismissed. Numerous experts mentioned that victims might have been traumatized by the cyberstalking and might worry that reporting a case will force them to relive their experience. Some experts observed that many victims try to handle cases on their own, with one expert stating

that “they’re googling for information, making do as best as they can, not talking to law enforcement. They might be talking to family or friends, trying to cobble together their own tech expertise” or joining online survivor groups (Interviewee 10).

Multiple experts noted that victims’ cyberstalking experience is typically combined with problematic in-person contact, often with the threat or reality of violence against the victim. One participant explained that, in some cases, a shift from cyber to in-person stalking can motivate victims to contact law enforcement (Interviewee 11).

In cases involving minors, some experts noted that the victim is less likely to know the offender. Many victims in these cases have faced extortion over graphic images, and many of these victims are young men, who might be reluctant to come forward because they are afraid of being judged for having shared intimate images or information willingly.

Recognizing that our case data compose only a small fraction of all cyberstalking incidents, we asked experts what types of cases we might be missing. One participant stressed that “a lot of the data used to typify the problem and discuss it comes from law enforcement, so it tends to reinforce assumptions that are being made. There aren’t as much data from the victim’s point of view that can counterbalance it” (Interviewee 18).

Experts described the court process as very costly and time-consuming, which serves as a major barrier. In addition to facing a lack of access to legal resources, victims—especially racial and sexual minorities—can be reticent about seeking help from police (Interviewee 22).

Victims who decide to move ahead with legal action have widely varying experiences with the

legal system. Some experts relayed that victims often feel that the legal system is not helping them, which causes them to feel lost. In particular, victims might receive little information about the legal process or the role they are expected to play and might not even know whom to contact about the process. “Victims are left in limbo with who they can contact—now they’ve got paranoia and hypervigilance because they don’t know who they are going to hear from, when they will hear back, or how they will hear back” (Interviewee 20).

Lack of support services in some communities can leave victims feeling that they have nowhere to turn for help. Some experts pointed out that community services to help female victims (such as family crisis centers) are often focused generally on domestic violence and might not be equipped to support cyberstalking victims.

Several experts observed that some jurisdictions offer victim support services through the courts, which help victims prepare for trial and work on victim impact statements. As noted, multiple experts stressed the value of victim impact statements in court. Some victims are reluctant to deliver these statements, which can be traumatizing; others welcome the chance to have their voices heard and feel they have had their day in court.

In some instances, according to our interviews, support services do not serve victims well. Victims might not understand that the support counselors paid by the courts are obligated to share some of the victim’s information with the prosecutors. In other

cases, services are poorly coordinated, which can confuse victims. Some jurisdictions refer victims to community-based advocates and to counselors from prosecutors’ offices. As noted by one expert, “System-based advocates (those that work in prosecutors’ offices) are working on a case, and if a case doesn’t go forward, they don’t keep working with the victim and they have a different level of confidentiality. So, it may be confusing to victims—‘why would I want to participate with that person who has to tell the prosecutor what I say, versus having a community-based advocate who has a different role, and why do I need both?’” (Interviewee 11).

In general, these experts’ remarks centered on the overall lack of support for victims throughout the legal process, from the initial stages of reporting the crime through the trial itself.

## Summary and Recommendations

Cyberstalking is a serious crime and a growing problem for the U.S. legal system. The number of federally prosecuted cyberstalking cases has grown steadily since 2014, reaching a peak of 80 cases filed in 2019 (then falling slightly in 2020). Most victims in these cases (57 percent) knew the offender, while 43 percent did not. Because cyberstalking is a relatively recent crime, the legal system is still grappling with its seriousness and how to prevent, deter, and respond to it. Interviews with experts in the justice system, victims’ advocates, and researchers suggested that the legal system is underprepared to handle cyberstalking cases. Law enforcement seldom has the capacity to assign priority or devote substantial resources to cyberstalking, and many agents and officers lack training in how to help victims or investigate the crime.

In particular, digital evidence poses a challenge because it can be difficult to collect and preserve. Linking the digital evidence to the offending individual or group is also difficult: Tech-savvy offenders are increasingly sophisticated at hiding their digital tracks. On the other hand, digital evidence often leaves a permanent trail and can be uncov-

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In general, the experts’ remarks centered on the overall lack of support for victims throughout the legal process.

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ered in sizable quantities, making it easier to obtain convictions.

Cyberstalking cases, particularly those involving intimate partner harassment or threats, can be emotionally fraught and difficult for victims who face safety risks, not to mention the risk of reliving the trauma of the original crime. The legal system's ability to support victims through trials varies widely across jurisdictions and cases, and many victims lack trust in the system and feel unsupported and lost in the process.

We present the following recommendations for improving the legal system's handling of cyberstalking cases, based on our interviews with experts.

### **Recommendation 1: Improve Support for Victims**

The legal system should boost support for victims at every stage. Among suggestions we heard for how to accomplish this are to

- offer training and guidance to law enforcement personnel at all levels of government about cyberstalking laws and how to respond to victims' reports of cyberstalking with sensitivity and professionalism
- connect victims with support services
- keep victims informed about the anticipated timelines and demands of the legal process, with frequent communications
- help victims understand what is considered useful evidence and how it may be presented in court; in particular, help victims prepare victim impact statements, which are powerful tools in court for demonstrating the harms victims have suffered
- make greater use of expert witnesses to testify about the effects of cyberstalking, which can lessen the burden on victims as the only voices speaking to the seriousness of the crime
- continue to provide support services (for emotional support and safety) through the courts after the case is over and for victims who decide to drop out of the system; this helps victims in the event that the offender continues to stalk them.

### **Recommendation 2: Increase Resources and Information on Emerging Technology and Investigative Strategies Available to Law Enforcement**

A recurring theme of interviews was the need for better sharing of institutional knowledge on the investigative strategies and emerging technologies that surround cyberstalking. Experts observed that cyberstalking generally leaves a very different trail of evidence compared with other cybercrime and can require unique methods to prove the identity of a perpetrator. Specialized knowledge required on one case might not be required of an office again for a long time; by the time it is needed again, new dimensions might have emerged.

Therefore, increased training that is specific to cyberstalking—and victim interaction for law enforcement—would streamline investigations and expand the pool of investigators equipped for cyberstalking cases. In addition, increased collaboration between local investigators and federal investigators would provide more opportunities for (1) more federal assistance in interstate cases and (2) federal agents to provide consultation to state and local investigators on complicated cases.

### **Recommendation 3: Clarify Cyberstalking Statutes**

Although many types of crimes are now committed using computer-based technologies and many aspects of criminal law do not depend on modality, cyberstalking is one crime in which the lack of clarity in the laws undermines both investigator interest and the development and pursuit of successful cases. Vagueness in and uncertainty about laws contribute to the unwillingness of some investigators to take cyberstalking seriously. One area in which the law should be clearer is defining intent to harm, which is included in many state statutes. Experts highlighted that the element of *intent to harm* is especially difficult to prove because offenders can easily claim that their actions (e.g., posting intimate images online in a nonpublic forum) were not meant to inflict harm because the victim would likely never see the images.

## Recommendation 4: Update Awareness Campaigns Regarding Online Safety

Framing cyber safety conversations with youth was emphasized heavily by several experts. One overarching theme was the need to shift the narrative away from messaging such as “don’t talk to strangers” (an archaic notion) or “don’t take nude photographs.” Instead, experts described the importance of teaching youth the nuances of (1) discerning whether a person (known or stranger) poses danger to them, (2) recognizing warning signs of potentially threatening behavior, and (3) knowing how to remove oneself from unsafe people and situations. One participant underscored that crime is most often committed by perpetrators known to a victim, but that the stranger danger narrative “has an intrinsic hold on us because it’s easier [to understand]” (Interviewee 18). Similarly, experts brought up the need for nuanced discussions on digital consent and ethics, such as recognizing that receiving a nude image comes with an element of trust that should be respected by the recipient and never shared carelessly with others.

The need for policies on how to support victims of technology-facilitated abuse in the workplace (and schools) was brought up in interviews. As one expert described it, “it comes up a lot, and HR departments generally don’t know how to handle it” (Interviewee 22). Another reported that “so many [victims] get fired or kicked out of school” (Interviewee 21). Our cases contained many examples of stalkers intending to embarrass and destroy the reputation of victims, such as by emailing intimate photos of the victim to the victims’ coworkers or by impersonating the victim and making obscene posts on the internet.

## Recommendation 5: Strengthen Responses at All Levels of Government

Although we used federal case data for our quantitative analyses, our interviews included experts familiar with local, state, and federal investigation and prosecution of cyberstalking cases. The experts conveyed the need that exists at all three levels of government to contend with the technologies and to work effectively with reticent and traumatized victims. The selectivity of federal prosecutions suggests that assuring capability and capacity at lower levels is essential for effective responses to cyberstalking. However, we heard that resource constraints lead jurisdictions with much crime to triage and effectively discourage cyberstalking cases. Making sure that cyberstalking cases are considered on their merits is a part of ensuring that government at all levels becomes better equipped to deal with the evolving landscape of cybercrime and the evolving landscape of cyberstalking. We were not able to study the local and state experiences fully; doing so would be a valuable arena for future research.

In this report, we examined the growing and significant crime of cyberstalking. In the course of our research, we collected and examined an exhaustive dataset of all federally prosecuted cyberstalking cases over an 11-year period and interviewed criminal justice and victim advocacy experts. We hope that this report provides useful insights on this important topic and that the recommendations provided here will drive further research, more efficient investigation and prosecution, and better outcomes for victims.

## Notes

<sup>1</sup> An example of these fanciful portrayals is the sophisticated surveillance depicted in the movie *Enemy of the State*.

<sup>2</sup> Deepfakes are often videos (voice and images) that have been digitally altered to replace one person's likeness with another. Doxing is the act of publicly disclosing a person's identifiable information (name, address) without consent. Swatting is the act of deceiving an emergency response unit (often police) to respond to a fake event at a victim's house.

<sup>3</sup> 18 U.S.C. § 2261 relates to the broad topic of domestic violence, while 18 U.S.C. § 2261A relates to traditional stalking, and 18 U.S.C. § 2261A(2) relates specifically to cyberstalking.

<sup>4</sup> We used the python NLP package spaCy and the browser-based user interface annotation package Prodigy.

<sup>5</sup> That is, the NLP software was able to code the contents of the criminal cases with only minor human training for only a few of the necessary codes.

<sup>6</sup> It is important to note that, in some cases in which the victim had a preexisting protective order against the defendant, the cyberstalking case document focused only on "new" behaviors that had continued after the protective order had been served.

<sup>7</sup> For simplicity, we refer to *offender* and *victim* throughout this report, but we recognize that, in some instances, this might

include *alleged victims* and *alleged offenders* for cases that have not reached conviction or have not yet been terminated.

<sup>8</sup> In some instances, cyberstalking cases might be resolved through police involvement and court-issued protective orders, without the need for prosecution. However, in other cases, police or court involvement might provoke the stalker. Understanding the rate of violation of protective orders is challenging: Studies have found the rates to vary widely, with violation rates in different samples as low as 7 percent and as high as 81 percent (Benitez, McNiel, and Binder, 2010).

<sup>9</sup> This conviction rate includes all the following categories as defined by the Federal Judicial Center's Integrated Database: convicted/final plea of guilty, convicted/final plea of nolo contendere, convicted by court after trial, convicted by jury after trial, guilty but insane (court trial), guilty but insane (jury trial).

<sup>10</sup> Both the median fine and probation sentence were zero.

<sup>11</sup> These categories are not mutually exclusive.

<sup>12</sup> As shown in our empirical analysis, the two crimes most commonly charged in addition to cyberstalking involve extortion or threats, followed by sexual exploitation of children and fraud.

<sup>13</sup> Sextortion refers to using images (or video) of a sexual nature against a victim, often in the form of threatening to post images to the internet.

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## **Acknowledgments**

We would like to thank RAND's Justice Policy Program, attorneys at the Department of Justice Computer Crime and Intellectual Property Section, Martin Novak, all our interview participants, Jaron Feldman, Nick Pace, and Sarah Koon-Magnin. We would also like to acknowledge Mike Lissner at CourtListener for managing an invaluable legal resource.



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## About This Report

Social media and other sophisticated communications technology have enabled a new kind of crime: cyberstalking. Cyberstalking involves using communications technology in threatening ways to stalk, harass, or share embarrassing information about victims, and it often involves the threat of intimate partner violence. As online platforms and messaging technologies have multiplied, cyberstalking has become more prevalent. Yet the problem has been understudied, and its dynamics are not well understood.

In this report, we attempt to enhance understanding of cyberstalking by offering the first empirical analysis on federal cyberstalking cases: In particular, we analyze the number of federal cyberstalking cases filed over time, the characteristics of these cases, and the outcomes of these cases. We also present the results of in-depth interviews with prosecutors, investigators, law enforcement officials, and victims' advocacy representatives.

The work was sponsored by the National Institute of Justice and should be of interest to members of the criminal justice community at all levels of government, victims of cyberstalking, victims' advocates, and policymakers.

### Justice Policy Program

RAND Social and Economic Well-Being is a division of the RAND Corporation that seeks to actively improve the health and social and economic well-being of populations and communities throughout the world. This research was conducted in the Justice Policy Program within RAND Social and Economic Well-Being. The program focuses on such topics as access to justice, policing, corrections, drug policy, and court system reform, as well as other policy concerns pertaining to public safety and criminal and civil justice. For more information, email [justicepolicy@rand.org](mailto:justicepolicy@rand.org).

**FEDERAL BUREAU OF INVESTIGATION**

## Victim Information

---

Name: CHRIS WARD KLINE  
Are you reporting on behalf of a business? No  
Business Name:  
Is the incident currently impacting business operations?  
Age: 50 - 59  
Address: 250 KEARNY STREET  
Address (continued):  
Suite/Apt./Mail Stop: 618  
City: San Francisco  
County: San Francisco  
Country: United States of America  
State: California  
Zip Code/Route: 94108  
Phone Number: 4155139334  
Email Address: ckblueaqua@gmail.com  
Business IT POC, if applicable:  
Other Business POC, if applicable:

## Description of Incident

---

Provide a description of the incident and how you were victimized.  
Provide information not captured elsewhere in this complaint form.

In 1967, the CDC took over the Global Migration and Quarantine Team from the DOD/DOJ.

They use technology to create medical symptoms such as mental health by altering a person's mental health situational awareness. Back then there was 55 offices before being dropped down to 3 in the late 70's and 80s. After 2001, they felt the need to increase their stations to 20 within the United States. The Philadelphia Station has information on John Chocha who went missing in 1969 but was actually buried at Carlisle Military Base. I have forwarded this

information to the PA State Police.

Just last week, I submitted a report to the United Nations Human Rights Office on several CDC officials who previously worked or still work within this agency who are using states secrets technology to weaponize public health by giving false medical diagnosis and false health symptoms,

You can call Rachel Levine at the Department of Defense who under oath will tell you the truth.

I would also you to research the issue that they oversea the DOJ/FBI with mental health situational awareness and it is possible that they are cyber-stalking your office to ensure your office does not investigate this.

There are expected rulings in the very near future such as Fazaga vs. FBI that will shed light onto this scheme.

I just think the FBI should be aware of another federal agency trying to illegally influence your efforts.

## Information About The Subject(s) Who Victimized You

---

Name: MATTHEW JOHNS  
Business Name:  
Address:  
Address (continued):  
Suite/Apt./Mail Stop:  
City:  
Country:  
State:  
Zip Code/Route:  
Phone Number:  
Email Address:  
Website:  
IP Address:

---

Name: RAM KOPPAKA  
Business Name:



Address:  
Address (continued):  
Suite/Apt./Mail Stop:  
City:  
Country:  
State:  
Zip Code/Route:  
Phone Number:  
Email Address:  
Website:  
IP Address:

## Other Information

---

If an email was used in this incident, please provide a copy of the entire email including full email headers.

[No response provided]

Are there any other witnesses or victims to this incident?

RACHEL LEVINE AT THE DEPARTMENT OF DEFENSE. The Surgeon General of the United States but it is very possible he is under illegal states secrets from the state/county of INDIA and also under digital surveillance from Yale University.

If you have reported this incident to other law enforcement or government agencies, please provide the name, phone number, email, date reported, report number, etc.

[No response provided]

Check here if this an update to a previously filed complaint: ☐

## Who Filed the Complaint

---

Were you the victim in the incident described above? Yes

Name:  
Business Name:  
Phone Number:  
Email Address:

## Digital Signature

---

By digitally signing this document, I affirm that the information I provided is true and accurate to the best of my knowledge. I understand

that providing false information could make me subject to fine, imprisonment, or both. (Title 18, U.S.Code, Section 1001)

Digital Signature: CHRIS WARD KLINE

Thank you. Your complaint was submitted to the IC3. Please save or print a copy of your complaint before closing this window. ***This is the only time you will have to make a copy of your complaint.***

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Clerk, San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA. 94102

**Re: Public Comment – November 7, 2023 Board Meeting, Agenda Item 21 (230727)  
Board Response – Civil Grand Jury Report – Taking Care of Business: San Francisco’s Plan to Save  
Its Small Businesses**

To President Peskin and Members of the Board:

For the reasons stated below, I urge you to consider an amendment to the draft Board Response to Recommendation 8.5 in the SF Civil Grand Jury Report “Taking Care of Business.” The proposed Board resolution is currently set for hearing on November 7, 2023; Agenda Item 21. (I served on the 2022-23 Civil Grand Jury, but I am writing in my individual capacity as a San Francisco resident, not on behalf of the Jury.)

At the GAO hearing on November 2, 2023 at which this Report was discussed, it was gratifying to hear the generally supportive responses the members of the GAO provided to the Jury’s recommendations. Supervisor Stefani, in particular, powerfully articulated the importance of the City’s small businesses to the City’s culture and recovery.

That is why the proposal NOT to implement Recommendation 8.5 (R8.5) comes as a surprise. R8.5 recommended that each Supervisor hold regular meetings with the small businesses in their respective districts and report back to their constituents regarding those meetings. Rejecting this recommendation would be a missed opportunity for the full Board to voice its strong support for SF’s small business community, by agreeing to undertake a very modest proposal that costs absolutely nothing. In fact, the Board’s refusal to adopt R8.5 would send exactly the wrong message to SF’s struggling small businesses. Rejecting R8.5 would be perceived as saying: “We will not commit to regularly meeting with the small businesses in our individual districts, even though it costs us nothing to do so.”

In addition to the lost opportunity for the Board to show its support for small businesses, the two stated reasons for rejecting R8.5 actually support the Jury’s recommendation.

First, the draft Response notes that R8.5 will not be implemented because “each Supervisorial district is unique.” That is precisely why R8.5 recommends that each individual Supervisor conduct meetings of the small businesses within his or her district. That enables each Supervisor to calibrate their efforts to the unique needs of the small businesses in that district, which of course will differ from the needs and problems facing other districts.

Second, the draft Response notes that R8.5 will not be implemented because “most offices already

hold these meetings regularly.” (emphasis added). Again, that is precisely why R8.5 should be implemented. For some Supervisors, implementation will impose no burden at all, because they are already doing what the Jury recommends. For the others, implementing R8.5 will formalize the process of holding regular meetings to address the mall business needs in their respective districts. The Jury trusts that each Supervisor would implement R8.5 in a manner that is workable for his or her schedule and the unique needs of each district.

Accordingly, I respectfully urge the Board to amend the proposed Board Response as follows: To change the response to R8.5 from “will not be implemented” to “will be implemented.” The stated reasoning for R8.5 already supports the amendment and would not have to change.

Best regards,



---

**Karen Kennard**

Email: [kkennardsf@outlook.com](mailto:kkennardsf@outlook.com)

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**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Vacant Office Buildings  
**Date:** Wednesday, November 8, 2023 8:21:57 AM

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Hello,

Please see below message regarding vacant buildings.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Planet Glassberg <[butoh@efn.org](mailto:butoh@efn.org)>  
**Sent:** Monday, November 6, 2023 10:54 AM  
**To:** Breed, Mayor London (MYR) <[mayorlondonbreed@sfgov.org](mailto:mayorlondonbreed@sfgov.org)>; Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Subject:** Vacant Office Buildings

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Mayor Breed and Board of Supervisors,

I urge everyone to Transform One of the Thousands of Vacant Buildings in Downtown San Francisco to a Homefulness Project, an arts, education and healing model to

house and heal houseless residents of San Francisco.

This Project Would Be Modeled After the Innovative, Homeless Peoples-led and Visioned Model Currently Housing 15 Formerly Houseless Youth, Adults and Elders in Oakland.

This is an Opportunity For Hope and Life For San Francisco.

Thank you for your time and co0nsideration.

Respectfully,

Planet Glassberg

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 2 Letters regarding Street Vendors  
**Date:** Wednesday, November 8, 2023 11:43:13 AM  
**Attachments:** [0374\\_001.pdf](#)

---

Hello,

Please see attached 2 letters regarding street vendors.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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I'll start off with a joke. How many city employees does it take to handle an unpermitted hot dog vendor at the pier? The answer is ~~10~~<sup>4</sup>. 4 SFPD for safety, 2 from Public Health for the food, 2 from Public Works for transport and labor, 1 from Fire Dept for the propane, and ~~2~~<sup>1</sup> from port on jurisdiction. No one's laughing because that is the amount of resources allocated this past Sunday for something two cops were able to do before.

Good afternoon, District Supervisors,

I am going to introduce myself as Some City Employee, given that is my worth to my department and this City. I am a Street Inspector Supervisor at Public Works, and I have been reluctantly participating in this policy experiment in which you call Street Vendor Enforcement. I wanted to share some of my experiences with you all.

I have personally been involved in tug of wars with unpermitted street vendors, have been spat on, my boots stepped on, and verbally threatened with some of the most vile and racist language on a regular basis, and physically assaulted while doing this shift all while my mental health continues to get chipped away every time I do this job. I am constantly being recorded and hyper vigilant that I will end up being doxed while doing my duty as a public servant.

We are put out there at least once a week for shifts that can last anywhere between an hour or up to an entire day. I have seen this program grow from voluntary participation at Mission and 24<sup>th</sup> St to now the entire corridor between 16<sup>th</sup> St to 24<sup>th</sup> St, UN Plaza, Union Square, Chinatown, Port, and the ever expanding areas which you all keep asking Public Works staff to start actively enforcing. My department has made it clear that street vendor enforcement trumps all other aspects of our job duties, is now mandatory, and refusing to do it will be met with disciplinary action. The Public Works mantra is to hold employee safety paramount to all else. What a joke. It's pretty laughable when they continue to send us out like cannon fodder with this half-baked policy and safety procedures.

No matter how many citations we issue and the hundreds of pounds of stolen merchandise we impound, the unpermitted street vendors continue to grow without consequence. As we confiscate items, I have been told, "Go ahead take it, I'm going to steal more stuff and be back out here tomorrow" on multiple occasions. When I issue a citation, I am typically denied, cursed, or laughed at. As a City employee that is not a police officer, what authority do I have to compel someone to provide me their identification? As someone who rides public transportation before and after work every day, what police protection do I have after hours when we see the same people whom we have confiscated goods from?

I understand cities across California are having to reckon with state bill 946, which decriminalizes street vendors, and it has been left up to cities to regulate street sales. I think it's safe to say that you are now

Good afternoon,

My name is Teresa McNamara. I am a Senior Street Inspector for the Department of Public Works. I have been an employee of the City and County of San Francisco for over 12 years and have lived in San Francisco for my entire life. I love my city and I take great pride in the work I perform every day to make it a better place. I welcome challenges and strive to be outstanding at my job. I have been failing lately. Or at least, feeling like a failure. A little over a year ago, I was given a task that over time has broken my spirit and enthusiasm. This may sound dramatic, but the toll that this Street Vendor Enforcement assignment has put on me and my family has been significant. My mental health is suffering, and sadly it is affecting my family and friends too. They watch me cry and struggle with panic attacks that I never had before this assignment. I'm here today to plead for your help for me and all BSM Street Inspectors.

To give a brief overview, the City's Vendor Enforcement program requires us to ensure that our local Street Vendors have obtained their required permits and that they're following the city's guidelines for where and when they can sell their goods. I'm sure that we can all agree that, on first glance, that sounds like task Public Works Street Inspectors' are perfectly equipped to handle. The problem is that the Vendor Enforcement assignment makes **NO** distinction between **legitimate street** vendors and armed people selling stolen goods.

Our management has interpreted our vending duties to include impounding these stolen items from people who are often under the influence of drugs and often experiencing mental health issues. A task for which we have **no** training and **no** adequate protection.

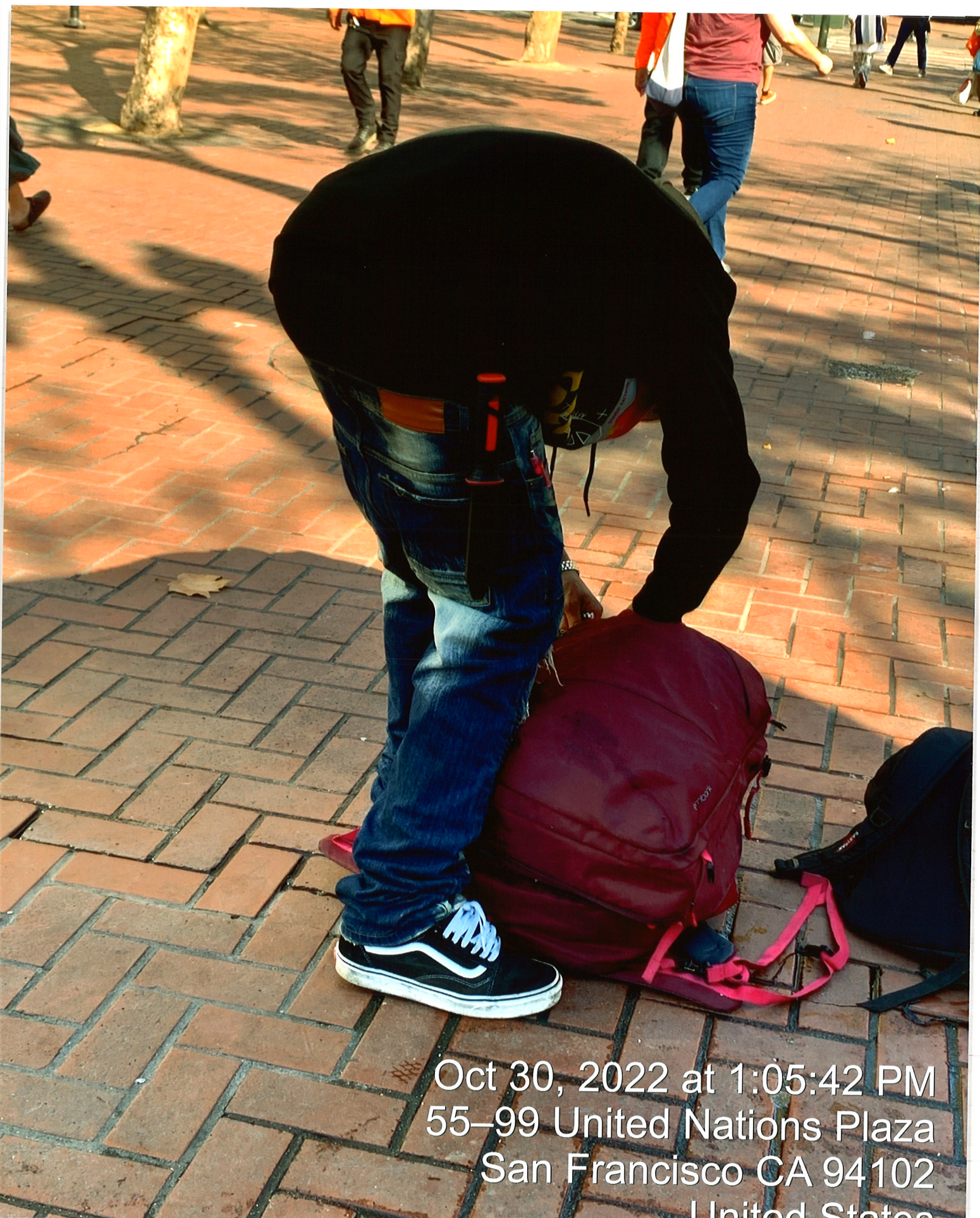
You can imagine the dangers this would create for me & my colleagues. This program has become a living nightmare for us over the last year. In 2018, when I accepted the position at BSM as Street Inspector, I didn't think even for a second, that I would be expected to "police" law breakers or to impound stolen goods, or to need a ballistic vest to help protect me from getting stabbed, or to be suffering





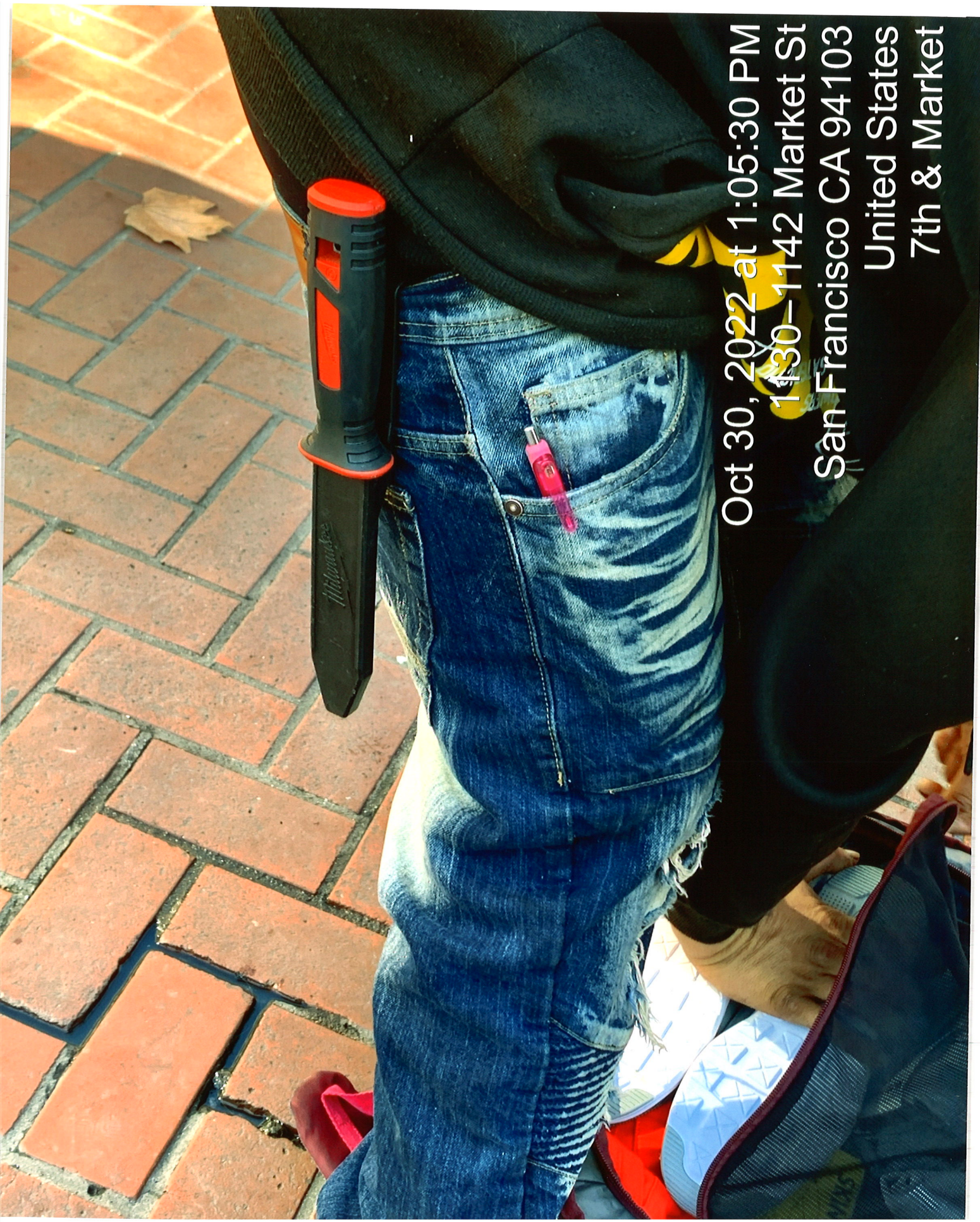
Oct 30, 2022 at 1:18:57 PM  
1130-1142 Market St  
San Francisco CA 94103  
United States





Oct 30, 2022 at 1:05:42 PM  
55-99 United Nations Plaza  
San Francisco CA 94102  
United States





Oct 30, 2022 at 1:05:30 PM  
1130-1142 Market St  
San Francisco CA 94103  
United States  
7th & Market



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 2 Letters Regarding DGO 5.25  
**Date:** Thursday, November 9, 2023 8:35:20 AM  
**Attachments:** [2 Letters Regarding DGO 5.25.pdf](#)

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Hello,

Please see attached 2 Letters Regarding DGO 5.25.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** [Frank Tizedes](#)  
**To:** [Board of Supervisors \(BOS\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I oppose advancing DGO 5.25.  
**Date:** Wednesday, November 8, 2023 1:07:13 PM

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## Message to the Police Commission and Board of Supervisors

From your constituent      Frank Tizedes

Email      [frank.tizedes@gmail.com](mailto:frank.tizedes@gmail.com)

I live in District      [District 8](#)

### **I oppose advancing DGO 5.25.**

Message:

Dear Police Commissioners,

I strongly oppose advancing DGO 5.25. It is unnecessary and to claim this is for “officer safety” is disingenuous and unsupported by empirical data.

Additionally, Order 5.25 is vague and confusing. For example, it is unclear what exactly constitutes a foot pursuit...walking quickly, running, jogging? Does pursuit with a bicycle fall under this Order? How will foot pursuit be defined, and how will an officer know if they are in violation?

Although obvious, this Commission must be reminded that everything law enforcement does is, by definition, dangerous, and our highly trained SFPD knows how to intelligently pursue criminals while keeping themselves and the public safe. It’s the very nature of their job. Chief Scott, his officers, and our legislators can and should be the ones to establish the threshold of risk for police officers and how to mitigate it. San Francisco does not need this untrained Commission sitting comfortably at their desks to create a theoretical policy to replace our officers’ personal judgment in real-time about whether they should run after a suspect. The very suggestion that this Commission is better positioned to spell out what should happen in a foot pursuit would be comical if it were not such a threat to public

safety.

DGO 5.25 begs a very dangerous question...what will prevent this anti-law enforcement Commission from using "officer safety" as grounds to stop the police department from enforcing all laws? Is your plan to policy the SFPD out of existence on the basis of "officer safety?" By using "concern for officer safety" as a justification for barring our SFPD from pursuing criminal suspects in any manner, you are effectively laying the groundwork for the excuse of "officer safety" to create future policies prohibiting the SFPD from performing any and every task they are legally allowed and required to perform. Yesterday, it was car pursuits. Today, it is foot pursuits. What will it be tomorrow? The Police Commission is not authorized to decide if and what laws get enforced, and you are not imbued with the authority to effectively nullify our police department.

Disguising this ill-conceived, legally unsound policy under the false narrative of "officer safety," with not a shred of empirical data related to officer safety during foot pursuits, is an offensive and brazenly arrogant dereliction of duty by this Police Commission. DGO 5.05 already hampers the ability of our officers to pursue and detain suspects. 5.25, coupled with DGO 5.05, now makes ALL pursuit and subsequent arrests nearly impossible, allowing for criminals to flee and avoid apprehension. DGO 5.25 is unnecessary, baseless, dangerous, and lacks common sense. This is the very definition of Commission overreach and the very opposite of ensuring public safety, and I urge you to abandon further action on this Order.

---



**From:** [Robb Fleischer](#)  
**To:** [Board of Supervisors \(BOS\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#)  
**Subject:** I oppose advancing DGO 5.25.  
**Date:** Sunday, November 5, 2023 8:12:28 AM

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## Message to the Police Commission and Board of Supervisors

From your constituent      Robb Fleischer

Email      rfleischer@amsiemail.com

I live in District      [District 8](#)

### I oppose advancing DGO 5.25.

Message:      Dear Police Commissioners,

I strongly oppose advancing DGO 5.25. It is unnecessary and to claim this is for “officer safety” is disingenuous and unsupported by empirical data.

Additionally, Order 5.25 is vague and confusing. For example, it is unclear what exactly constitutes a foot pursuit...walking quickly, running, jogging? Does pursuit with a bicycle fall under this Order? How will foot pursuit be defined, and how will an officer know if they are in violation?

Although obvious, this Commission must be reminded that everything law enforcement does is, by definition, dangerous, and our highly trained SFPD knows how to intelligently pursue criminals while keeping themselves and the public safe. It’s the very nature of their job. Chief Scott, his officers, and our legislators can and should be the ones to establish the threshold of risk for police officers and how to mitigate it. San Francisco does not need this untrained Commission sitting comfortably at their desks to create a theoretical policy to replace our officers’ personal judgment in real-time about whether they should run after a suspect. The very suggestion that this Commission is better positioned to spell out what should happen in a foot pursuit would be comical if it were not such a threat to public

safety.

DGO 5.25 begs a very dangerous question...what will prevent this anti-law enforcement Commission from using "officer safety" as grounds to stop the police department from enforcing all laws? Is your plan to policy the SFPD out of existence on the basis of "officer safety?" By using "concern for officer safety" as a justification for barring our SFPD from pursuing criminal suspects in any manner, you are effectively laying the groundwork for the excuse of "officer safety" to create future policies prohibiting the SFPD from performing any and every task they are legally allowed and required to perform. Yesterday, it was car pursuits. Today, it is foot pursuits. What will it be tomorrow? The Police Commission is not authorized to decide if and what laws get enforced, and you are not imbued with the authority to effectively nullify our police department.

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---

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 2 Letters Regarding John F. Kennedy Drive  
**Date:** Thursday, November 9, 2023 8:41:48 AM  
**Attachments:** [2 Letters Regarding John F. Kennedy Drive.pdf](#)

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Hello,

Please see attached 2 Letters Regarding John F. Kennedy Drive.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** [Jessie Jackson](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** JFK  
**Date:** Tuesday, November 7, 2023 8:30:34 PM

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

Ableism and gatekeeping have no place in San Francisco. The current closure of JFK Drive is unfortunately both of those things.

The time for "close first, ask questions later" is over. It is time to revert back to the compromise that was struck over a decade ago and restore access for all to Golden Gate Park.

Jessie Jackson

**From:** [Michael Dorf](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** JFK Drive  
**Date:** Wednesday, November 1, 2023 11:44:07 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

The current closure of JFK Drive severely impacts people with disabilities, seniors, and communities not directly neighboring Golden Gate Park.

As we emerge from COVID, it's time to reopen JFK Drive. Golden Gate Park belongs to the people of San Francisco, not just a few.

I strongly encourage you to support JFK Drive returning to the conditions pre-COVID, with all roadways open to vehicle traffic and street closures on Sundays, holidays and Saturdays, 6 months of the year.

Regards,  
Michael Dorf

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Please Invest in Solutions to Prevent Harmful Algae Blooms & Fish Kills  
**Date:** Thursday, November 9, 2023 12:33:42 PM

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Hello,

Please see below message regarding algal blooms.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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-----Original Message-----

From: [info@baykeeper.org](mailto:info@baykeeper.org) <[info@baykeeper.org](mailto:info@baykeeper.org)> On Behalf Of [news@baykeeper.org](mailto:news@baykeeper.org) via San Francisco Baykeeper  
Sent: Monday, November 6, 2023 7:46 AM  
To: Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
Subject: Please Invest in Solutions to Prevent Harmful Algae Blooms & Fish Kills

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

To: Mayor London Breed  
CC: SFPUC General Manager Dennis Herrera, SFPUC Commission, and the San Francisco Board of Supervisors

Dear Mayor Breed,

I urge you to direct San Francisco's Public Utilities Commission (SFPUC) to aggressively increase the city's investment in water recycling today.

Last summer, a large harmful algal bloom has spread across the Bay, leaving unimaginable numbers of dead fish in its wake. We're still learning about this particular bloom, but what we do know is that San Francisco's sewage effluent contributes to excessive levels of nutrients in San Francisco Bay that make the Bay fertile territory for the

spread of harmful algae blooms.

Water recycling and other wastewater management technologies can help by reducing the volume of polluted discharges into the Bay. In addition, by producing potable supplies, water recycling will reduce San Francisco's reliance on water diverted from the Tuolumne River, increasing the city's resilience to climate change effects on water supply.

Other cities have learned the lessons of California's unpredictable climate and are quickly adopting water recycling to reduce their burden on the ecosystem, while increasing the reliability of their supply. Orange County gets more than 75 percent of its water through its water reuse program. Las Vegas recycles nearly all of its water used indoors. And Los Angeles is on the path to reusing 100 percent of its wastewater by 2035.

But, as San Francisco's draft Urban Water Management Plan recently revealed, the city currently has no plans to make recycled water widely available in the next 25 years. Instead, the city is pursuing multiple expensive and misguided lawsuits so that it can continue to rely, almost exclusively, on the Tuolumne River—one of the state's most overtapped rivers—for the next several decades. San Francisco and large agribusiness water districts divert four out of every five gallons of water that flow in the Tuolumne River during a typical year.

This overuse has caused the river's once mighty Chinook Salmon populations to crash. Meanwhile, low freshwater flows contribute to deteriorating water quality—including harmful algae blooms—in the Delta and San Francisco Bay.

I agree with Supervisor Aaron Peskin that “it is time for San Francisco and our sister cities in the nine Bay Area counties to start looking at what kinds of infrastructure investments will need to be made as this becomes, sadly, the new normal.” It's unacceptable for the city with the nation's greenest reputation to shirk its responsibilities to conserve California's precious and unpredictable water supply.

I support increasing river flows to protect San Francisco Bay's fisheries, water quality, and recreation. The city should do its part to protect the Bay and its rivers—water recycling is a common-sense way to limit the city's water use, increase the reliability of its supply, and protect the Bay from harmful wastewater treatment plant effluent.

Thank you,

San Rafael, CA

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: 2700 SLOAT BLVD. - APPEAL 7/26/23 @ 5 P.M. - BOA PUBLIC COMMENTS: EXPRESS Your Opinions & ENCOURGAGE the BOARD OF APPEALS (BOA) to UPHOLD the ZONING ADMINISTRATORS (ZA) DETERMINATION & DENY the APPEAL \*  
**Date:** Thursday, November 9, 2023 8:47:27 AM

---

Hello,

Please see below message regarding 2700 Sloat Holdings LLC.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Trish Yee <[info@sg.actionnetwork.org](mailto:info@sg.actionnetwork.org)>  
**Sent:** Monday, November 6, 2023 3:34 PM  
**To:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Subject:** 2700 SLOAT BLVD. - APPEAL 7/26/23 @ 5 P.M. - BOA PUBLIC COMMENTS: EXPRESS Your Opinions & ENCOURGAGE the BOARD OF APPEALS (BOA) to UPHOLD the ZONING ADMINISTRATORS (ZA) DETERMINATION & DENY the APPEAL \*

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors (BOS),



Re: 2700 Sloat Holdings LLC vs. Zoning Administrator (ZA) - Appeal No. 23-016

BOARD OF APPEALS (BOA) please UPHOLD the ZONING ADMINISTRATORS (ZA) DETERMINATION and DENY the APPEAL filed by 2700 Sloat Holdings LLC (owners) & their Attorney.

This Appeal is basically BETWEEN 2700 Sloat Holdings LLC & the Zoning Administrator (ZA) but dependent on if the Board of Appeals (BOA) denies OR accepts the Appellants claim, the outcome could allow their intended project to go forward. This or any similar project would be disastrous, set a VERY BAD precedent & would destroy the nature & character of Our Neighborhoods in San Francisco & around California.

Please respect our Neighborhood & Community & take into consideration many of the issues listed below that are associated with this project:

Density & Environmental impact go hand in hand, so the higher the density the MORE important an Environmental Review (Full EIR) becomes. So, CEQA has to be an integral part of this & any review.

- Prior site on multiple Gas & Auto Repair Stations. On the Maher & Cortese lists (see SF PIM)
- Stress the already taxed Infrastructure (water, power, etc.)
- Create huge imposing Shadow patterns
- Block Natural Light & Open Space/Views/Open Skyline (visible from miles away)
- Increase Environmental & Light Pollution that will interfere with ZOO animals, local wildlife & residents
- Adversely alter or destroy the rare & healthy Soundscapes & Acoustic Environments
- Increase Traffic & Safety to the area (Muni will not add more trains)
- Adversely impact Neighborhood Parking with increased Units (whether is 400+ or 712+)
- Adversely impact the Local Eco-System
- Impact sensitive & fragile Coastal issues
- Site on a potential American Indian Civilization. A Civilization was sited a 1/4 mile away
- Liquefaction issues
- Earthquake & Tsunami Zone
- Built on Sand (no bedrock)
- Increase empty Residential & Commercial space resulting in derelict structures (e.g. The Westerly @ 2800 Sloat Blvd.)
- Have a negative Psychological Impact on the Community
- Put Sloat Garden Center staff out of work & potentially other local small businesses
- Become a blight on the Neighborhood
- Become Urban Renewal / Development 2.0 - Geneva Towers. Unsuccessful: past & future
- Devalue Property & Neighborhoods (e.g. existing SFR's)

Currently, SON-SF ~ Save Our Neighborhoods SF is approaching 3,500 Petition

Signatures of Concerned Neighbors, Voters, Businesses & Organizations who OPPOSE  
this project.

Sincerely,

Trish Yee

[tkyee888@yahoo.com](mailto:tkyee888@yahoo.com)

San Francisco, California 94116



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Jalipa, Brent \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: Board File # 230644 & 230645 Public Comment: Tell The Mayor and Board of Supervisors to Keep Public Safety and Correctly Prioritize Recovery in the Next Budget  
**Date:** Thursday, November 9, 2023 8:21:50 AM

---

Hello,

Please see below message regarding File No. 230644:

Budget and Appropriation Ordinance appropriating all estimated receipts and all estimated expenditures for Departments of the City and County of San Francisco as of June 1, 2023, for the Fiscal Years (FYs) ending June 30, 2024, and June 30, 2025.

And File No. 230645:

Annual Salary Ordinance enumerating positions in the Annual Budget and Appropriation Ordinance for the Fiscal Years (FYs) ending June 30, 2024, and June 30, 2025, continuing, creating, or establishing these positions; enumerating and including therein all positions created by Charter or State law for which compensations are paid from City and County funds and appropriated in the Annual Appropriation Ordinance; authorizing appointments or continuation of appointments thereto; specifying and fixing the compensations and work schedules thereof; and authorizing appointments to temporary positions and fixing compensations therefore.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
BOS@sfgov.org | www.sfbos.org

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-----Original Message-----

From: NICOLEMTHOMAS@everyactioncustom.com <NICOLEMTHOMAS@everyactioncustom.com>  
Sent: Wednesday, November 8, 2023 4:43 PM  
To: Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
Subject: Board File # 230644 & 230645 Public Comment: Tell The Mayor and Board of Supervisors to Keep Public Safety and Correctly Prioritize Recovery in the Next Budget

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I'm a San Francisco resident who sees the fentanyl-fueled drug epidemic as the main issue our elected leaders need to solve. This crisis is linked to all of the problems San Francisco faces, including homelessness, mental health, public safety, and economic vitality. You must make ending open-air drug markets and funding more city-sponsored recovery programs the main priorities of this year's budget.

It's encouraging to see elected officials at the local, state, and federal level call for coordination to close drug markets in San Francisco. To ensure these calls for action are effective, there must be a senior official appointed by the Mayor who is responsible for and empowered to bring all necessary resources together to permanently disrupt drug markets. I look forward to seeing a robust strategy and plan to disrupt drug dealing in our community.

The Board of Supervisors must ensure that Mayor Breed's public safety investments remain in the final budget. The proposed budget funds our community's law enforcement requests, and I'm grateful for the Mayor's responsiveness to our community's calls for action. Funding to meet the recommended number of sworn SFPD officers, adding staffing aides to allow officers to answer high-priority calls, and investment in personnel training and narcotics equipment will make a real difference in law enforcement's efforts to close San Francisco's open-air drug markets.

The Mayor and Board of Supervisors must ensure the budget reflects an investment in closing the gaps San Francisco has for delivering true treatment on demand for recovery services. Mayor Breed's proposed budget funds a number of our community's demands, like expanding completely drug-free therapeutic teaching communities for justice involved people, expanding the capacity of the Billie Holiday Center to serve more justice involved people, funding 50 new dual diagnosis treatment beds, and making it easier for recovery service providers to offer competitive jobs.

But true treatment on demand enables people to recover from substance use disorder. This means that anyone who wants treatment gets it immediately, with no one forced to wait on the street or in jail. San Francisco needs to deliver a continuum of care, from harm reduction as the baseline to full recovery as the goal—I'm not confident that the proposed budget investments make the right choices to fully close the current gaps.

Funding must be provided to bolster intake center capacity. The current system for getting those who request treatment into recovery programs is a patchwork of hotlines and street response teams that result in people waiting for days. While it's encouraging to see that there's a new stabilization center planned for 2024, it must have enough beds and a guarantee that people can enter it once they request treatment, then efficiently directed to the appropriate in-patient treatment program. We also need more significant investments in in-patient treatment programs that have recovery as the goal.

Finally, I'm concerned that spending \$18.9 million in opioid settlement funds for three Wellness Hubs isn't the best use of this money, as Wellness Hubs are intended to provide overdose prevention, overdose reversals, and safe consumption sites. Overdose prevention and reversals are critical, but other city services already offer these more efficiently. This money should be directed to services like SoMa RISE that will help people get healthy and sheltered—sober hotels, intake centers, and more drug treatment beds.

Again, I'm grateful to Mayor London Breed for taking steps to end San Francisco's drug crisis with this proposed budget. I know completely eradicating drug use is unrealistic. But City Hall has the opportunity to improve the lives of all San Franciscans by slowing the rate of overdoses as well as reducing the open-air drug sales and drug use that are eroding our city. Ensure this happens by fully funding these priorities in the next budget.

Sincerely,  
Nicole Thomas  
Saratoga, CA 95070

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: I oppose DGO 6.21 Censoring SFPD with regard to Public Posts on Social Media, and denying SFPD access to this important modern day crime fighting tool  
**Date:** Thursday, November 9, 2023 8:36:21 AM

---

Hello,

Please see below message regarding DGO 6.21.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Robb Fleischer <noreply@jotform.com>  
**Sent:** Sunday, November 5, 2023 8:12 AM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>; PrestonStaff (BOS) <prestonstaff@sfgov.org>; ChanStaff (BOS) <chanstaff@sfgov.org>; Mandelman, Rafael (BOS) <rafael.mandelman@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; MelgarStaff (BOS) <melgarstaff@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Walton, Shamann (BOS) <shamann.walton@sfgov.org>  
**Subject:** I oppose DGO 6.21 Censoring SFPD with regard to Public Posts on Social Media, and denying SFPD access to this important modern day crime fighting tool

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Message to the Police Commission, Board of Supervisors,  
and the City Attorney

From your constituent

Robb Fleischer

Email

[rfleischer@amsiemail.com](mailto:rfleischer@amsiemail.com)

I live in District

District 8

**I oppose DGO 6.21 Censoring SFPD with regard to Public Posts on Social Media, and denying SFPD access to this important modern day crime fighting tool**

Message:

Dear Police Commissioners,

DGO 6.21 far exceeds your authority and is an affront to our democracy: censorship of citizens' access to public material. There are many issues with DGO 6.21, but the most egregious are this Commission's insistence on assigning onto SFPD the consequences stemming from the public posting of criminal content, rather than on the criminal who posted it, outright censorship, and the potential aiding of sexual predators and other dangerous criminals who groom our youth online.

What this Commission would have us accept, as far as public posts on social media are concerned, is that it is not the responsibility of the person posting the revealing content to bear the consequences of what they post to a public platform, rather it is the police's responsibility not to look at it. Not only is the logic behind this DGO flawed and untenable, it violates our officers' basic freedom to view and act on public content. Even more disturbing, this DGO hinders SFPD's ability to engage in undercover work that results in the protection from modern-day threats such as organized crime rings and online sexual predators.

The commission's "concerns" about officers creating fake profiles, surveilling people, and then using their associations to jump to conclusions and "criminalize" people rather than investigating actual crimes are unfounded and based on hearsay. At a minimum, this commission should be required to provide data on how many crimes have been investigated or resulted in arrests where SFPD used fake social media accounts. Right now, the Commission is working off of assumptions from the DPA, ACLU, and the SF Bar Association, and assumptions are not a basis for creating policy changes that leave our most vulnerable populations less protected. How does this Commission think law enforcement catches

pedophiles and sexual predators preying on our children online? Nor are assumptions the basis for eliminating a real-world necessary tool for fighting all types of current-day crime.

This Commission cannot prohibit SFPD from looking at public social media posts any more than it can ban SFPD from reading the newspaper, watching the news, or using their eyes to see what is happening as they walk down a street. Furthermore, this Commission should be well aware that there is no expectation of privacy with regard to public posts, and by brazenly bragging on public platforms on social media about their crimes, criminals WANT the content to be seen by everyone, just as if they were walking down the street engaging in criminal activity, and they should, and must, take full responsibility for the consequences that follow the posting. The burden certainly is not on SFPD to turn a blind eye to public admissions of crimes. That is the opposite of their job. As such, perhaps extreme DGOs such as 6.21 necessarily call for action by our City Attorney, who is cc'd on this email, to censure the Police Commission.

STOP DGO 6.21 from advancing any further as it is a form of censorship as well as harmful to SFPD's investigative efforts to solve crime. STOP jeopardizing public safety and the safety of our children, with these unnecessary and bogus policies.

---



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: ACA policy and food insecurities  
**Date:** Thursday, November 9, 2023 10:13:17 AM

---

Hello,

Please see below message regarding the Affordable Care Act.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Takoui Kechedjian <takouik@hotmail.com>  
**Sent:** Wednesday, November 8, 2023 12:08 PM  
**To:** Board of Supervisors (BOS) <board.of.supervisors@sfgov.org>  
**Subject:** ACA policy and food insecurities

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Dear Board,

My name is Takoui Kechedjian, I am a San Francisco resident and a

constituent, and I am a student at UCSF and UC Law SF graduate program in Health Policy and Law. I have question as part of my class assignment. May I please log my comment/question for your consideration in response.

I am appreciative of all the information shared in this public forum and welcome a response.

**Given the Background:**

One of the key provisions of the ACA was the expansion of Medicaid to cover more low-income individuals and families. This expansion aimed to provide access to healthcare services for those who previously did not have insurance coverage, potentially reducing the financial burden of medical expenses and improving overall health outcomes, including those related to food insecurity. The ACA established the Prevention and Public Health Fund, which allocated funding to support public health initiatives aimed at addressing social determinants of health, including nutrition and food security programs. These funds could be used to promote healthy eating, improve access to nutritious foods, and address food deserts in underserved communities. The ACA encouraged the formation of ACOs, which are groups of healthcare providers that work together to coordinate care for patients. ACOs can focus on preventive services and addressing social determinants of health, including food insecurity, as part of their efforts to improve patient outcomes and reduce healthcare costs.

**My Question to the Board:**

1) How will ACA policy address social determinant of health (food insecurities) and its effects on health outcomes? Are there any overlap from CMS requirement for addressing social determinants of health?

Would you kindly provide any current information in response.

Thank you for this opportunity to participate remotely.

Takoui Kechedjian

[Takouik@gmail.com](mailto:Takouik@gmail.com)

Or

[Tk1healthpolicylaw@uclawsf.edu](mailto:Tk1healthpolicylaw@uclawsf.edu)

#### References:

1. Lyon, S. M., Douglas, I. S., & Cooke, C. R. (2014). Medicaid expansion under the Affordable Care Act. Implications for insurance-related disparities in pulmonary, critical care, and sleep. *Annals of the American Thoracic Society*, 11(4), 661–667. <https://doi.org/10.1513/AnnalsATS.201402-072PS>
2. Mazurenko, O., Balio, C.P., Agarwal, R., Carroll, A.E., Menachemi, N., (2018). The Effects Of Medicaid Expansion Under The ACA: A Systematic Review.  
(n.d.). Healthaffairs. <https://www.healthaffairs.org/doi/10.1377/hlthaff.2017.149>

**From:** [Bullock, John \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** FW: DEM Charter Amendment  
**Date:** Tuesday, November 7, 2023 1:16:57 PM  
**Attachments:** [DEM Charter Amendment.docx](#)

---

Hello,

Please see attached from the Municipal Executives Association a request to continue the Charter Amendment proposed by Supervisor Safai **File No. 230987**:

Charter Amendment (First Draft) to amend the Charter of the City and County of San Francisco to establish within the Charter the Department of Emergency Management, the position of the Director of the Department, and the Director's qualifications and appointing authority; at an election to be held on March 5, 2024.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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---

**From:** Criss Romero <[criss@sfmea.com](mailto:criss@sfmea.com)>  
**Sent:** Tuesday, November 7, 2023 12:55:51 PM  
**To:** Wright, Jonathan (HRD) <[jonathan.wright@sfgov.org](mailto:jonathan.wright@sfgov.org)>; Isen, Carol (HRD) <[carol.isen@sfgov.org](mailto:carol.isen@sfgov.org)>  
**Cc:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>; Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>; [christina@sfmea.com](mailto:christina@sfmea.com) <[christina@sfmea.com](mailto:christina@sfmea.com)>; Carroll, Maryellen (DEM) <[maryellen.carroll@sfgov.org](mailto:maryellen.carroll@sfgov.org)>  
**Subject:** DEM Charter Amendment

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Please review the attached document regarding our request to continue the charter amendment proposed by Supervisor Safai's Office. Thank you.

I have copied Angela Calvillo at the Clerk of the Boards office to distribute our concerns to the Board of Supervisors. Thank you.

*Criss Romero*

*Executive Director*



870 Market Street, Suite 490 ~ San Francisco, CA 94102  
**415.989.7244 voice | 415.971.7701 cell | 415.989.7077 fax**  
[Criss@SFMEA.com](mailto:Criss@SFMEA.com)  
[SFMEA Website](#)

Via Email

Date: November 7, 2023

To: Jonathan Wright, Employee Relations Manager, DHR  
Carol Isen, Director, Department of Human Resources  
Ardis Graham

From: Criss Romero, Executive Director  
Christina Fong, Deputy Director

CC: Connie Chan, District 1 Supervisor  
Catherine Stefani, District 2 Supervisor  
Aaron Peskin, District 3 Supervisor  
Joel Engardio, District 4 Supervisor  
Dean Preston, District 5 Supervisor  
Matt Dorsey, District 6 Supervisor  
Myrna Melgar, District 7 Supervisor  
Rafael Mandelman, District 8 Supervisor  
Hillary Ronen, District 9 Supervisor  
Shamann Walton, District 10 Supervisor  
Ahsha Safai, District 11 Supervisor  
Mary Ellen Carroll, Executive Director of the Department of Emergency Management

**Re: Charter Amendment Establishing the Department of Emergency Management in the Charter**

---

Upon further review of the Charter Amendment - Establishing the Department of Emergency Management in the Charter sponsored by San Francisco City Supervisor Ahsha Safai, we have concerns about changing minimum qualifications through the City Charter. The Board of Supervisors does not alter our bargaining unit's job descriptions. MEA is concerned that this would open up changes to other MEA bargaining unit descriptions by not following the usual process for job specifications at the Department of Human Resources. Jeff Buckley represented Supervisor Safai's office, and we had several questions about this proposal, which still have not been addressed.

As stated in the meet and confer meeting, MEA has grave reservations regarding a Charter amendment that does not, on its face, serve any purpose except to add unnecessary qualifications to the position of Executive Director of the Department of Emergency Management. The change also increases inflexibility because it is prescriptive and leads with references to qualifications commiserate with police and fire positions. Should the City consider more changes to the job specifications for this position, its hands will be tied. Additionally, as we had discussed, adding to the inflexibility, when there are any changes to the job description/specification, it would need to go back through the ballot



## **Charter Amendment Establishing the Department of Emergency Management in the Charter Municipal Executives Association**

### **Page 2**

process, which is inefficient and time-consuming. Further, the ten (10) year requirement is also problematic because it excludes candidates who may potentially fulfill all other requirements. The proposed Charter Amendment states, in part:

*The Director, at the time of appointment, must have a total of at least ten years of employment, experience, or professional service in any of the following fields, singly or cumulatively.*

And,

*At least five years of that employment, experience or professional service must be at a management level.*

As stated during the meet and confer meeting, the specificity of these qualifications has the potential to impact the ability for women and people of color to apply for these positions due to a perceived lack of experience. In fourteen (14) large cities in the United States, only three are women – MEA believes that these prescriptive qualifications can potentially exclude viable candidates from the Charter-mandated “job description.”

Finally, MEA stated that the subject matter expert currently in this position, Executive Director Mary Ellen Carroll, should have been consulted, which she was not. The Charter Amendment proposal came about without her knowledge or endorsement.

We ask that the Department of Human Resources continue to meet with MEA to respond to our concerns before the San Francisco Board of Supervisors moves forward with this charter amendment.



**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Young, Victor \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 3 Letters Regarding File No. 230986  
**Date:** Thursday, November 9, 2023 12:38:00 PM  
**Attachments:** [3 Letters Regarding File No. 230986.pdf](#)

---

Hello,

Please see attached 3 Letters Regarding File No. 230986.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** [Sebastian Petty](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** SPUR opposition to proposed Charter Amendment - Mayor Approval Required for Certain SFMTA Budget Proposals (file# 230986)  
**Date:** Monday, November 6, 2023 2:53:18 PM  
**Attachments:** [SPUR letter re Charter Amendement requiring SF Mayor Approval for Certain SFMTA Budget Proposals.pdf](#)

---

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

President Peskin and Supervisors,

Attached, please find a letter from SPUR registering our opposition to the proposed charter amendment to require mayor approval for certain SFMTA budget proposals.

Thank you for your consideration.

--

Sebastian Petty (he / him)  
Transportation Policy Manager | [SPUR](#)  
[spetty@spur.org](mailto:spetty@spur.org) : 415-320-7784



Join us at the [Silver SPUR Awards](#) on November 2 for this unique opportunity to celebrate, connect, and be part of a movement that honors civic excellence!

**SPUR**

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November 6, 2023

Re: file# 230986 Charter Amendment - Mayor Approval Required for Certain SFMTA Budget Proposals

Dear President Peskin and Supervisors,

SPUR respectfully urges you to **vote against** submitting the proposed charter amendment that would require mayoral approval of certain SFMTA budget proposals to the March 2024 ballot. San Francisco's environment, economy and quality of life all depend on fast, frequent Muni service. SFMTA is a foundational part of our civic infrastructure, and its effective, accountable and independent operation should not be compromised.

For decades, SPUR has advocated for the importance of SFMTA to San Francisco and the Bay Area and has been at the forefront of calling for good governance and institutional reforms that make our transit system more equitable and efficient. SPUR strongly supported and was closely involved in the development of both Proposition E in 1999 and Proposition in A in 2007 – measures that provided resources, created greater independence and streamlined operations for the SFMTA.

Unfortunately, the proposed charter amendment muddles accountability by requiring that the mayor approve selective components of the SFMTA's budget, making it unclear who in government is ultimately responsible for ensuring that Muni has sufficient resources. It also erodes key aspects of Propositions E and A, diluting SFMTA's independence and introducing new steps into the core processes of a city government that is already notoriously overburdened by complexity.

There is much work that needs to be done to secure SFMTA's financial future and to improve and expand the system so that it better serves all of San Francisco. The proposed amendment is a distraction that moves us in the wrong direction. We urge you to vote no.

Sincerely,

Laura Tolkoff  
Transportation Policy Director, SPUR

**From:** [Peter Belden](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** SFLCV: FYI: SFLCV strongly opposes proposed charter amendment limiting SFMTA authority  
**Date:** Friday, November 3, 2023 4:46:18 PM  
**Attachments:** [10-30-23 Oppose Peskin Safai ballot measure.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am resending the attached letter to the Board Clerk so that it can be included in the board packet and the public comment packet. It was previously sent on 10/30 below.

Thank you,  
Peter Belden  
Board Member  
SF League of Conservation Voters

----- Forwarded message -----

**From:** **Kristina Pappas** <[kristina.pappas@gmail.com](mailto:kristina.pappas@gmail.com)>  
**Date:** Mon, Oct 30, 2023 at 2:36 PM  
**Subject:** SFLCV strongly opposes proposed charter amendment limiting SFMTA authority  
**To:** <[connie.chan@sfgov.org](mailto:connie.chan@sfgov.org)>, <[catherine.stefani@sfgov.org](mailto:catherine.stefani@sfgov.org)>, <[Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)>, <[joel.engardio@sfgov.org](mailto:joel.engardio@sfgov.org)>, <[Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)>, <[matt.dorsey@sfgov.org](mailto:matt.dorsey@sfgov.org)>, Melgar, Myrna (BOS) <[myrna.melgar@sfgov.org](mailto:myrna.melgar@sfgov.org)>, Mandelman, Rafael (BOS) <[Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)>, Ronen, Hillary <[Hillary.Ronen@sfgov.org](mailto:Hillary.Ronen@sfgov.org)>, Walton, Shamann (BOS) <[Shamann.Walton@sfgov.org](mailto:Shamann.Walton@sfgov.org)>, <[Ahsha.Safai@sfgov.org](mailto:Ahsha.Safai@sfgov.org)>  
**Cc:** <[Board.of.Supervisors@sfgov.org](mailto:Board.of.Supervisors@sfgov.org)>

Hello, please find attached our letter of opposition.

Kristina Pappas  
President, San Francisco League of Conservation Voters

--

Kristina Pappas  
415.812.3128



October 30, 2023

TO: San Francisco Board of Supervisors

RE: Opposition to Proposed Charter Amendment Limiting SFMTA Board Authority

Dear President Peskin and Supervisors:

The San Francisco League of Conservation Voters (SFLCV) urges the Board to reject the proposed charter amendment to limit the authority of the SFMTA Board to change fares and to change maximum parking meter rates and hours of enforcement. By making those changes, but no others, contingent on prior mayoral approval, the charter amendment will make it more politically difficult for SFMTA to raise revenue to fund Muni service. This is deeply concerning given the serious fiscal challenges Muni faces over the next several years due to a steep drop in traditional downtown commuting trips.

Although ridership on Muni lines focused on serving downtown has dropped since the pandemic, ridership on many other lines that serve non-downtown neighborhoods is approaching – and in some cases even exceeding – pre-pandemic levels. The kinds of service cuts that Muni will need to impose if it does not secure additional non-fare revenue will be devastating to neighborhood commercial districts throughout San Francisco. There has been much scaremongering about how expanding the hours of parking meter enforcement may affect small businesses, but parking meters promote parking turnover, which is actually good for business.

Moreover, we are facing a climate emergency. Scientists have sounded the alarm bells that to reduce carbon emissions we must make immediate transformational changes to our transportation systems. We must dedicate more funding to walking, biking and public transit, making these options safer, faster and more convenient. The charter amendment would do the opposite, crippling future transit budgets and preferencing free or cheap parking for private car owners. The charter amendment perversely prioritizes gasoline-fueled transportation over the city's fleet of clean buses and active transportation.

Many San Francisco residents cannot afford cars and many of our seniors also rely on transit. Equity requires that we increase funding for the transportation services these lowest income residents depend on. This proposed charter amendment would effectively do the opposite by adding a new layer of Mayoral veto power over revenue proposals.

Finally, the proposed charter amendment is directly contrary to the City's Transit First policies, the Board's Climate Emergency Declaration, and the City's Climate Action Plan, which calls for 80 percent of all trips to be low-carbon trips by 2030. By prioritizing free private vehicle storage while making it more difficult for SFMTA to raise revenue, the proposed charter amendment would help perpetuate the automobile-focused transportation system that we desperately need to move away from.

This is an important vote that reflects the commitment of the Board of Supervisors to a sustainable future for San Francisco and as such will factor significantly into SFLCV's future candidate endorsement decisions.

Please reject the proposed charter amendment.

Sincerely,

Kristina Pappas  
President, San Francisco League of Conservation Voters

**From:** [Peter Belden](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Sierra Club letter opposing Safai Charter amendment  
**Date:** Friday, November 3, 2023 4:43:09 PM  
**Attachments:** [Sierra Club Charter Amendment Letter.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

I am sending the attached letter from the Sierra Club so that it can be included in the board packet and public comment packets. Please see attached a letter from the Sierra Club urging Supervisors to vote against putting the proposed Safai Prop 'E' Charter change related to SFMTA on the March 2024 ballot.

Peter Belden  
Conservation Chair  
SF Group  
Sierra Club

----- Forwarded message -----

**From:** **Peter Belden** <[pbelden@gmail.com](mailto:pbelden@gmail.com)>  
**Date:** Mon, Oct 30, 2023 at 9:25 PM  
**Subject:** Sierra Club letter opposing Safai Charter amendment  
**To:** <[connie.chan@sfgov.org](mailto:connie.chan@sfgov.org)>, <[catherine.stefani@sfgov.org](mailto:catherine.stefani@sfgov.org)>, <[Aaron.Peskin@sfgov.org](mailto:Aaron.Peskin@sfgov.org)>, <[joel.engardio@sfgov.org](mailto:joel.engardio@sfgov.org)>, <[Dean.Preston@sfgov.org](mailto:Dean.Preston@sfgov.org)>, <[matt.dorsey@sfgov.org](mailto:matt.dorsey@sfgov.org)>, <[myrna.melgar@sfgov.org](mailto:myrna.melgar@sfgov.org)>, <[Rafael.Mandelman@sfgov.org](mailto:Rafael.Mandelman@sfgov.org)>, Hillary <[Hillary.Ronen@sfgov.org](mailto:Hillary.Ronen@sfgov.org)>, Walton, Shamann (BOS) <[Shamann.Walton@sfgov.org](mailto:Shamann.Walton@sfgov.org)>, Safai, Ahsha (BOS) <[Ahsha.Safai@sfgov.org](mailto:Ahsha.Safai@sfgov.org)>, Kelly Akemi Groth <[kkgroth@gmail.com](mailto:kkgroth@gmail.com)>, Goldberg, Jonathan (BOS) <[jonathan.goldberg@sfgov.org](mailto:jonathan.goldberg@sfgov.org)>, <[preston.kilgore@sfgov.org](mailto:preston.kilgore@sfgov.org)>, Tam, Madison (BOS) <[madison.r.tam@sfgov.org](mailto:madison.r.tam@sfgov.org)>, <[Emma.Heiken@sfgov.org](mailto:Emma.Heiken@sfgov.org)>, Herrera, Ana (BOS) <[ana.herrera@sfgov.org](mailto:ana.herrera@sfgov.org)>, Burch, Percy (BOS) <[percy.burch@sfgov.org](mailto:percy.burch@sfgov.org)>, <[Lauren.L.Chung@sfgov.org](mailto:Lauren.L.Chung@sfgov.org)>, <[Calvin.Ho@sfgov.org](mailto:Calvin.Ho@sfgov.org)>, <[Sunny.Angulo@sfgov.org](mailto:Sunny.Angulo@sfgov.org)>, <[Lorenzo.Rosas@sfgov.org](mailto:Lorenzo.Rosas@sfgov.org)>  
**Cc:** Jacob Klein <[jacob.klein@sierraclub.org](mailto:jacob.klein@sierraclub.org)>, Liana Warren <[liana.warren@sierraclub.org](mailto:liana.warren@sierraclub.org)>, <[sfgroup@sfbaysc.org](mailto:sfgroup@sfbaysc.org)>, <[sftransportation@sfbaysc.org](mailto:sftransportation@sfbaysc.org)>

Please see attached a letter from the Sierra Club urging Supervisors to vote against putting the proposed Safai Prop 'E' Charter change related to SFMTA on the March 2024 ballot.

Peter Belden  
Conservation Chair  
SF Group  
Sierra Club



# SIERRA CLUB

## SAN FRANCISCO BAY

Serving Alameda, Contra Costa, Marin and San Francisco counties

October 30, 2023

To: Board of Supervisors  
Re: Safai parking/transit charter amendment

Dear Supervisors,

I am writing on behalf of the 6,000 members of the Sierra Club San Francisco Group to urge you to vote against putting the proposed Safai Prop 'E' Charter change related to SFMTA on the March 2024 ballot.

The proposed charter amendment would require explicit, written mayoral approval of any SFMTA budget that changes Muni fares (upwards or downwards), increases the hours in which parking meter fees are collected or increases the maximum meter fee that can be collected.

Prop 'E' was approved by 61% of voters in 1999 as a means to separate the Muni budget from overly political impacts because public transit is essential for the prosperity of San Francisco and adequate funding is necessary to keep our buses and trolleys moving.

The mistaken hope behind the charter amendment is that it will be good for evening parking availability for restaurants. Actually in many commercial districts without evening meters, parking after 6pm is quickly filled by nearby residents seeking long term parking. To prevent this metered parking was introduced in 1935 in some neighborhoods to create turnover and make short term parking available to customers of nearby businesses. Many San Francisco commercial districts have long recognized this fact and operate parking meters after 6:00pm and on Sundays to create more parking turnover and availability during their busiest hours.

Most San Francisco owned garages and parking meters use demand-responsive pricing so that when demand rises, price rises as well. This encourages people to park in underutilized blocks and garages, helping ensure that some parking spaces remain open in busy areas at busy times. This creates a win win where some metered street parking remains available and needed revenue is generated for transit. Transit in turn reduces the competition for parking. The total revenue from parking: meters, fees and fines covers about one third of Muni's operating expenses.

San Francisco has taken a number of important steps to move parking to market rates and thus reduce the use of taxpayer funds to subsidize parking. San Francisco has also implemented other



important improvements as well. We had a planning director that established a maximum of 0.2 spaces per 1,000 square feet of office when most US cities required 3 or 4 spaces per 1,000 square feet. We also had a Supervisor who implemented a 25% parking tax who soon became Mayor and then Senator.

This is not the time to reduce the cost of parking and subsidize driving. We need to reduce driving to meet our climate crisis response requirements.

Charles Whitfield  
Chair, San Francisco Group  
Sierra Club

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [BOS Legislation. \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 15 Letters Regarding File No. 231016  
**Date:** Thursday, November 9, 2023 12:39:00 PM  
**Attachments:** [15 Letters Regarding File No. 231016.pdf](#)

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Hello,

Please see attached 15 Letters Regarding File No. 231016.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**From:** [Lawrence Pan](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Sunday, November 5, 2023 10:45:16 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Lawrence Pan  
lawrencefeipan@gmail.com  
38 Caselli Ave  
San Francisco, California 94114



**From:** [Sohrab Saeb](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Sunday, November 5, 2023 11:38:34 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

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I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Sohrab Saeb  
[sosata866@yahoo.com](mailto:sosata866@yahoo.com)

San Francisco, California 94115



**From:** [Mark McAdam](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Sunday, November 5, 2023 12:10:01 PM

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The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Mark McAdam  
mol3earth@gmail.com  
279 mullen ave  
San Francisco, California 94110





**From:** [maxwellwdavis@gmail.com](mailto:maxwellwdavis@gmail.com)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Sunday, November 5, 2023 12:13:37 PM

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The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

maxwellwdavis@gmail.com  
45 Randwick Ave, Apt 205  
Oakland, California 94611



**From:** [Andrea Henkel](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Sunday, November 5, 2023 1:40:13 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Andrea Henkel  
[fdo2jypst@relay.crumbs.org](mailto:fdo2jypst@relay.crumbs.org)  
728 Castro Street  
San Francisco, California 94114



**From:** [Austin Henkel](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Sunday, November 5, 2023 1:41:26 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Austin Henkel  
austin.o.henk@gmail.com  
2926 23rd Street  
San Francisco, California 94110



**From:** [ronnie](#)  
**To:** [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)  
**Cc:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [MOD, \(ADM\)](#); [cac@sfmta.com](mailto:cac@sfmta.com); [clerk@sfcta.org](mailto:clerk@sfcta.org); [MDC \(ADM\)](#); [Youthcom, \(BOS\)](#); [sfbicycleadvisorycommittee@gmail.com](mailto:sfbicycleadvisorycommittee@gmail.com); [LukeBornheimer@gmail.com](mailto:LukeBornheimer@gmail.com)  
**Subject:** Urging you to propose and approve a citywide No Turn On Red policy at your next meeting  
**Date:** Tuesday, November 7, 2023 7:44:12 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi SFMTA Board of Directors,

As a parent of a young toddler who has seen a marked increase in near collisions, i am trying you to take action on Vision Zero. Right now, trends are pointing the wrong way.

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

In response to the citywide No Turn On Red campaign and overwhelmingly positive support from the public, the Board of Supervisors unanimously adopted Supervisor Preston's resolution urging you and SFMTA to approve a citywide NTOR policy now, and the people of San Francisco need you to take immediate action and lead on this issue for their safety, roadway safety generally in the city, and climate action, among other related matters.

SFMTA's own evaluation showed that 92% of drivers complied with No Turn On Red, close calls decreased by 80%, and drivers blocking crosswalks decreased 72% after SFMTA implemented NTOR at 50 intersections in the Tenderloin in 2021. No Turn On Red increases safety, access, and comfort for people, and an overwhelming majority of drivers comply with NTOR, even with traffic enforcement at historic lows. A citywide No Turn On Red policy is an easy win for roadway safety and having a citywide policy will only increase compliance. A citywide policy also has widespread public support, including from people who primarily drive, some of whom talk about how a citywide policy would make driving more intuitive and reduce stress from other drivers aggressing at them when the driver behind them wants to turn on red.

Furthermore, an analysis from Washington, DC showed that drivers failing to yield to people crossing the street on a green decreased by nearly 60% — No Turn On Red increases safety for people during green lights in addition red lights. That same analysis showed that No Turn On Red decreased conflicts between cars by 97% — No Turn On Red makes streets significantly safer for car drivers and passengers. Other studies found that allowing turns on red significantly increases crashes and injuries for people walking and people on bikes. The data is clear: Implementing a citywide No Turn On Red policy will make streets safer for all people, especially children, seniors, people living with disabilities, and people walking and on bikes.

You can find all of the information (and related sources) at [NTORSf.com](https://ntorsf.com).

Our city faces a roadway safety crisis, with nearly 40 people being killed on our streets last year — the most since we committed to Vision Zero in 2014 — and supporting this resolution is the least we can do to address that crisis. The people of San Francisco need leadership on our roadway safety crisis, and this is a small but impactful thing you can do to help our city take action in addressing that crisis.

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

Ronnie Chen



**From:** [Sweta Sanghavi](#)  
**To:** [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)  
**Cc:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [MOD, \(ADM\)](#); [cac@sfmta.com](mailto:cac@sfmta.com); [clerk@sfcta.org](mailto:clerk@sfcta.org); [MDC \(ADM\)](#); [Youthcom, \(BOS\)](#); [sfbicycleadvisorycommittee@gmail.com](mailto:sfbicycleadvisorycommittee@gmail.com); [LukeBornheimer@gmail.com](mailto:LukeBornheimer@gmail.com)  
**Subject:** Urging you to propose and approve a citywide No Turn On Red policy at your next meeting  
**Date:** Tuesday, November 7, 2023 7:57:30 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi SFMTA Board of Directors,

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

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Furthermore, an analysis from Washington, DC showed that drivers failing to yield to people crossing the street on a green decreased by nearly 60% — No Turn On Red increases safety for people during green lights in addition red lights. That same analysis showed that No Turn On Red decreased conflicts between cars by 97% — No Turn On Red makes streets significantly safer for car drivers and passengers. Other studies found that allowing turns on red significantly increases crashes and injuries for people walking and people on bikes. The data is clear: Implementing a citywide No Turn On Red policy will make streets safer for all people, especially children, seniors, people living with disabilities, and people walking and on bikes.

You can find all of the information (and related sources) at [NTORSf.com](https://ntorsf.com).

Our city faces a roadway safety crisis, with nearly 40 people being killed on our streets last year — the most since we committed to Vision Zero in 2014 — and supporting this resolution

is the least we can do to address that crisis. The people of San Francisco need leadership on our roadway safety crisis, and this is a small but impactful thing you can do to help our city take action in addressing that crisis.

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

**From:** [Timmy Reilly](#)  
**To:** [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)  
**Cc:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [MOD, \(ADM\)](#); [cac@sfmta.com](mailto:cac@sfmta.com); [clerk@sfcta.org](mailto:clerk@sfcta.org); [MDC \(ADM\)](#); [Youthcom, \(BOS\)](#); [sfbicycleadvisorycommittee@gmail.com](mailto:sfbicycleadvisorycommittee@gmail.com); [LukeBornheimer@gmail.com](mailto:LukeBornheimer@gmail.com)  
**Subject:** Urging you to propose and approve a citywide No Turn On Red policy at your next meeting  
**Date:** Tuesday, November 7, 2023 10:16:58 AM

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Hello mayors office!

I'm writing from the morning of my busy day in SF as I sent my children off on a cargo bike to pricey child care.

I am about to ride my bike downtown to work in a pricey office building and do pricey work. I really don't want any of my family hit by a car. And San Francisco has set a precedent for liberal ideals since it's inception please consider the safety of non-car transportation a significant cause to use in the pursuit of building back SF.

Remember when that little girl died... Makes me want to leave.

Please contact me if you have any questions,  
Tim Reilly

Hi SFMTA Board of Directors,

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

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on red.

Furthermore, an analysis from Washington, DC showed that drivers failing to yield to people crossing the street on a green decreased by nearly 60% — No Turn On Red increases safety for people during green lights in addition red lights. That same analysis showed that No Turn On Red decreased conflicts between cars by 97% — No Turn On Red makes streets significantly safer for car drivers and passengers. Other studies found that allowing turns on red significantly increases crashes and injuries for people walking and people on bikes. The data is clear: Implementing a citywide No Turn On Red policy will make streets safer for all people, especially children, seniors, people living with disabilities, and people walking and on bikes.

You can find all of the information (and related sources) at [NTORSf.com](http://NTORSf.com).

Our city faces a roadway safety crisis, with nearly 40 people being killed on our streets last year — the most since we committed to Vision Zero in 2014 — and supporting this resolution is the least we can do to address that crisis. The people of San Francisco need leadership on our roadway safety crisis, and this is a small but impactful thing you can do to help our city take action in addressing that crisis.

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

**From:** [Calvin DeKoter](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Tuesday, November 7, 2023 1:31:40 PM

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The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Calvin DeKoter  
calvindekoter@gmail.com  
1535 Hudson Street  
Redwood City, California 94061



**From:** [Victor Cee](#)  
**To:** [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)  
**Cc:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [MOD, \(ADM\)](#); [cac@sfmta.com](mailto:cac@sfmta.com); [clerk@sfcta.org](mailto:clerk@sfcta.org); [MDC \(ADM\)](#); [Youthcom, \(BOS\)](#); [sfbicycleadvisorycommittee@gmail.com](mailto:sfbicycleadvisorycommittee@gmail.com); [LukeBornheimer@gmail.com](mailto:LukeBornheimer@gmail.com)  
**Subject:** Urging you to propose and approve a citywide No Turn On Red policy at your next meeting  
**Date:** Tuesday, November 7, 2023 9:44:34 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hi SFMTA Board of Directors,

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

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SFMTA's own evaluation showed that 92% of drivers complied with No Turn On Red, close calls decreased by 80%, and drivers blocking crosswalks decreased 72% after SFMTA implemented NTOR at 50 intersections in the Tenderloin in 2021. No Turn On Red increases safety, access, and comfort for people, and an overwhelming majority of drivers comply with NTOR, even with traffic enforcement at historic lows. A citywide No Turn On Red policy is an easy win for roadway safety and having a citywide policy will only increase compliance. A citywide policy also has widespread public support, including from people who primarily drive, some of whom talk about how a citywide policy would make driving more intuitive and reduce stress from other drivers aggressing at them when the driver behind them wants to turn on red.

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You can find all of the information (and related sources) at [NTORSf.com](https://ntorsf.com).

Our city faces a roadway safety crisis, with nearly 40 people being killed on our streets last year — the most since we committed to Vision Zero in 2014 — and supporting this resolution is the least we can do to address that crisis. The people of San Francisco need leadership on our roadway safety crisis, and this is a small but impactful thing you can do to help our city take action in addressing that crisis.

I urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting — scheduled for November 7th — to make it safer, easier, and more comfortable for people to cross the street, especially for children, seniors, and people living with disabilities, while making streets safer and more predictable for car drivers and safer for people on bikes, scooters, and other forms of active transportation.

**From:** [Alex Brown](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Wednesday, November 8, 2023 9:24:31 AM

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The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,

Alex Brown  
abrownz@gmail.com  
767 Corbett Ave, #3  
San Francisco, California 94131





**From:** [David Lovato](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Wednesday, November 8, 2023 12:54:06 PM

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The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

Our city faces a roadway safety crisis and a climate crisis, both of which require making it safer to get around without a car and encouraging people to shift trips from cars to public transportation and active transportation (e.g. bikes, scooters, skateboards, mobility devices, etc.). Implementing No Turn On Red citywide will increase roadway safety (decrease roadway injuries) and help more people shift trips to walking, public transportation, and active transportation, making our city safer for people, especially people who are disproportionately negatively impacted by our roadway safety crisis and car-dominated transportation system (children, seniors, people living with disabilities, BIPOC). We need your leadership to make this street safety improvement now.

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Thank you,

David Lovato  
dalovato1@gmail.com  
55 Page Street, Apt 725, San Francisco, CA, 94102  
San Francisco, California 94102



**From:** [George Steeley](#)  
**To:** [mtaboard@sfmta.com](mailto:mtaboard@sfmta.com)  
**Cc:** [Breed, Mayor London \(MYR\)](#); [Board of Supervisors \(BOS\)](#); [MOD, \(ADM\)](#); [cac@sfmta.com](mailto:cac@sfmta.com); [clerk@sfcta.org](mailto:clerk@sfcta.org); [MDC \(ADM\)](#); [Youthcom, \(BOS\)](#); [sfbicycleadvisorycommittee@gmail.com](mailto:sfbicycleadvisorycommittee@gmail.com); [LukeBornheimer@gmail.com](mailto:LukeBornheimer@gmail.com)  
**Subject:** Urging a citywide No Turn On Red policy  
**Date:** Wednesday, November 8, 2023 3:37:32 PM

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Hello, SFMTA Board of Directors — I'm writing to urge you to propose and approve a citywide No Turn On Red (NTOR) policy at your next board meeting to make it safer, easier, and more comfortable for people to cross the street.

I'm raising a young daughter here in SF who loves the freedom public transit affords her, yet I fear for her safety amid my own observation — we live on busy Franklin Street in Pacific Heights — of an uptick in aggressive driving in this city.

I was almost run over TWICE in one intersection recently, as I went to get my COVID and flu vaccines. Usually, I only get "almost run over" ONCE per intersection. I hate to imagine how children, seniors, and people living with disabilities fare on our streets.

In a related concern, what has happened to traffic enforcement in our city? I believe drivers know they need not fear SFPD stopping their aggressive and entitled driving. I hope this policy changes, as **we are nowhere near being a VISION ZERO city**.

We hope you agree with making our streets safer and more predictable for pedestrians and car drivers — and safer for people on bikes, scooters, and other forms of active transportation.

Thank you,

George Steeley

**From:** [Drew Hagerstrom](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Please approve a citywide No Turn On Red policy to make it safer, easier, and more comfortable for people to cross the street...  
**Date:** Thursday, November 9, 2023 10:45:47 AM

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The Board of Supervisors,

I am writing to urge you to support and approve a citywide No Turn On Red to make it safer, easier, and more comfortable to cross the street in San Francisco as well as make streets safer and more predictable for car drivers. No Turn On Red has been proven to increase safety — especially for children, seniors, and people living with disabilities — including where it's been implemented in San Francisco (e.g. the 50 intersections in the Tenderloin). Now is the time to expand No Turn On Red citywide, so drivers know this unsafe behavior is no longer permitted throughout the city while people can feel safe crossing the street with easier and greater access.

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I urge you to support and approve No Turn On Red citywide to make it safer, easier, and more comfortable to cross the street in San Francisco. Please do everything in your power to ensure No Turn On Red is implemented citywide as soon as possible.

For those of you in state-level office, please work on legislation to allow SFMTA to implement No Turn On Red without installing signs at every intersection — which would enable the City to implement No Turn On Red citywide faster at a significantly lower cost and using significantly less staff time — and legislation to implement No Turn On Red statewide.

Thank you,  
Drew

Drew Hagerstrom  
[drewthagerstrom@gmail.com](mailto:drewthagerstrom@gmail.com)  
426 Amsterdam Ave

New York, New York 10024

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 32 Letters Regarding Hayes Street Closures  
**Date:** Thursday, November 9, 2023 12:47:29 PM  
**Attachments:** [32 Letters Regarding Hayes Street Closures.pdf](#)

---

Hello,

Please see attached 32 Letters Regarding Hayes Street Closures.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**From:** [Liz Le](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [sfneighborhoodgroup@gmail.com](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 3:31:05 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Liz Le  
  
Email                              elizle@gmail.com  
  
I live in District

### **I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message:

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Mayor from renegeing on their agreement for limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.



Please note, Hayes Valley does not lack open space: this stretch of Hayes Street sits adjacent to Patricia's Green and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

**From:** [Mitchell Smith](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Breed, Mayor London \(MYR\)](#); [PrestonStaff \(BOS\)](#); [ChanStaff \(BOS\)](#); [Peskin, Aaron \(BOS\)](#); [MelgarStaff \(BOS\)](#); [Ronen, Hillary](#); [Safai, Ahsha \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [sfneighborhoodgroup@gmail.com](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 8:11:04 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      **Mitchell Smith**

Email      **htimsm1@gmail.com**

I live in District

Are you generally fed up with the behavior of SFMTA? Feeling like it's death by a 1000 paper cuts? They remove 20 parking spaces in your neighborhood and it makes life harder but isn't a big enough issue that you'd want to take it on ... until you realize they've removed 50,000 parking spaces and closed half of the roads... bit by bit. If you have personal frustrations with the SFMTA, please share, so we can track all of the changes and impacts. Let's join our voices and experiences and hold the SFMTA accountable for safe, reliable public transit as well as safe, efficient and friendly streets for ALL modes of transportation that rely upon them.

I have had it with these unilateral decisions that affect, negatively, so many residents. Just stop.

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message:

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week

closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Mayor from reneging on their agreement for limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

Please note, Hayes Valley does not lack open space: this stretch of Hayes Street sits adjacent to Patricia's Green and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

---

**From:** [Angela Tickler](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 9:43:04 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Angela Tickler  
  
Email                              angela.tickler@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Supervisor Preston from reneging on their agreement for a limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single-day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

Please note, Hayes Valley does not lack open space: this stretch of Hayes Street sits adjacent to

Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Stephanie Lehman](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 9:45:30 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Stephanie Lehman

Email      slehman21@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

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Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Teresa Shaw](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 9:51:23 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Teresa Shaw

Email      tawny.sapient0c@icloud.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Linda Mathews](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 10:06:22 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Linda Mathews

Email      linda.mathews@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Yat Chiu](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 12:04:58 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Yat Chiu

Email      sf2133@outlook.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Kevin Martin](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 12:57:31 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Kevin Martin  
  
Email                              kevmartin23@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Samuel Pederson](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 1:21:57 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Samuel Pederson

Email      sampederson@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Judi Gorski](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 1:55:08 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Judi Gorski  
  
Email                              judigorski@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Gerald McGovern](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 2:06:12 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Gerald McGovern  
  
Email                              gmcgovern1950@icloud.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Kenan Sakarcı](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 6:36:28 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent Kenan Sakarcı

Email [kenan.sakarcı@gmail.com](mailto:kenan.sakarcı@gmail.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Tina Han](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 8:30:38 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Tina Han

Email      hantina23@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Ivy Tong](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Monday, November 6, 2023 9:39:25 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Ivy Tong

Email      keylime314@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Leanna Dawydiak](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 1:06:31 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Leanna Dawydiak

Email      LDawydiak@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Grant Ingram](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 1:09:01 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Grant Ingram

Email      [grant.ingram@yahoo.com](mailto:grant.ingram@yahoo.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

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There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Supervisor Preston from renegeing on their agreement for a limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single-day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

Please note, Hayes Valley does not lack open space: this stretch of Hayes Street sits adjacent to

Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

---

**From:** [Roberta Economidis](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 1:18:26 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Roberta Economidis

Email      [reconomidis@yahoo.com](mailto:reconomidis@yahoo.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Supervisor Preston from renegeing on their agreement for a limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single-day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Linda Barnard](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 1:31:56 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Linda Barnard

Email                              lindab\_25@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Marie Hurabiell](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 1:45:56 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Marie Hurabiell

Email      mhurabie@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Wendy Miller](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 2:25:39 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Wendy Miller

Email      sfmediagirl@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Maura Lewis](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 9:18:17 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Maura Lewis  
  
Email                              maura.a@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Aleksandr Kolesnikov](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 10:03:24 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Aleksandr Kolesnikov

Email      [aleks\\_kolesnikov@yahoo.com](mailto:aleks_kolesnikov@yahoo.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Leanna Louie](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 11:21:22 AM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Leanna Louie  
  
Email                              leannalouie28@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Charlotte Worcester](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 4:39:19 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Charlotte Worcester

Email      beaubarlotte@yahoo.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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And turn Valencia Street back to functioning as a real street and not some cockamamie experiment (that is failing miserably.)

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Donna Parker](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 5:16:44 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Donna Parker

Email      [rakufan@hotmail.com](mailto:rakufan@hotmail.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Doug McKirahan](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 7:18:10 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Doug McKirahan

Email      ratt57@pacbell.net

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Keith Kuwatani](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 7:27:24 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Keith Kuwatani

Email      kuwatani@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Sherrie Rosenberg](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 8:43:40 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Sherrie Rosenberg

Email      sherrie.rosenberg@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [mari.eliza](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Tuesday, November 7, 2023 10:09:25 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      mari eliza  
  
Email                              zrants@gmail.com

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

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Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Assunta Young](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Wednesday, November 8, 2023 8:16:13 PM

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## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Assunta Young

Email      [assuntayoung46@gmail.com](mailto:assuntayoung46@gmail.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Supervisor Preston from reneging on their agreement for a limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single-day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

Please note, Hayes Valley does not lack open space: this stretch of Hayes Street sits adjacent to

Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Tris Thomson](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Thursday, November 9, 2023 8:55:06 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent      Tris Thomson  
  
Email                              tris.thomson@comcast.net

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street,  
approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and  
SFMTA Board Members,

I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Supervisor Preston from renegeing on their agreement for a limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single-day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

Please note, Hayes Valley does not lack open space: this stretch of Hayes Street sits adjacent to

Patricia's Green, and there are a number of parks, community gardens, and pedestrianized streets nearby. We support traffic and transportation plans for ALL modes with unobstructed access to the Hayes Street business corridor for vibrant, accessible, healthier local businesses

Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Frances Hochschild](#)  
**To:** [DorseyStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Mandelman, Rafael \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.  
**Date:** Thursday, November 9, 2023 9:11:42 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Board of Supervisors, Mayor and SFMTA

From your constituent Frances Hochschild

Email [fhochschild@yahoo.com](mailto:fhochschild@yahoo.com)

I live in District:

**I oppose SFMTA unfair dealing re: Hayes Street, approve 1 day closure, NOT more.**

Message

Dear Supervisors, Mayor Breed, Mr. Tumlin and SFMTA Board Members,

With French American school right there parents also really need the parking for the kids!!!! I write to oppose any plan to close Hayes Street for more than 1 day per week. A 1 day per week closure was extensively discussed and agreed upon and was notably the recommendation of SFMTA staff. I urge immediate adoption of the 1 day plan and resolution of this matter.

There should be a fair and equitable process for SFMTA initiatives and policies that negatively impact Neighborhood Small Businesses and Residents. And I'm regularly disappointed by the SFMTA's tone-deaf steamrolling over residents' and merchants' concerns regarding street closures.

I support Hayes Street residents and merchants in stopping the SFMTA and Supervisor Preston from renegeing on their agreement for a limited Hayes Street closure, and trying to replace it with an unnecessary and unwanted multi-day closure, or even worse, a permanent 24/7 street closure. I urge that the SFMTA Board MUST approve the original single-day programming that was agreed upon based on studies, reviews, and recommendations by the SFMTA and outreach to Hayes Street merchants.

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Please consider the needs of our local businesses and residents, as well as the overall interests of San Francisco. Thank you for your careful consideration of this matter.

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**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Young, Victor \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 54 Letters Regarding File No. 230973  
**Date:** Thursday, November 9, 2023 12:48:46 PM  
**Attachments:** [54 Letters Regarding File No. 230973.pdf](#)

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Hello,

Please see attached 54 Letters Regarding File No. 230973.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*



**From:** [margaret@everyactioncustom.com](mailto:margaret@everyactioncustom.com) on behalf of [Margaret ODriscoll](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Thursday, November 2, 2023 6:38:40 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

By requiring the Controller to develop guidelines on metrics that must be included in City contracts, it will ensure consistency across the variety of contracts that nonprofits have with the city, thereby enabling that nonprofits to best deliver against clear metrics. Not only is this good governance to hold nonprofits accountable for results, it is needed to enable the City to measure progress towards addressing its most pressing problems, including homelessness and the drug and mental health crisis.

Finally, the high profile collapse of Baker Places and corruption discovered at United Council of Human Services highlights the need for increased oversight of service providers to ensure money is accounted for and is being used effectively to provide our most vulnerable the help they need.

Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Margaret ODriscoll  
San Francisco, CA 94127

**From:** [dglancysf@everyactioncustom.com](mailto:dglancysf@everyactioncustom.com) on behalf of [David Glancy](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Thursday, November 2, 2023 6:59:37 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
David Glancy  
San Francisco, CA 94116

**From:** [drcleaver@everyactioncustom.com](mailto:drcleaver@everyactioncustom.com) on behalf of [Danielle Cleaver](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Thursday, November 2, 2023 7:33:55 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Danielle Cleaver  
San Francisco, CA 94122

**From:** [jquella@everyactioncustom.com](mailto:jquella@everyactioncustom.com) on behalf of [Jacqueline Quella](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Thursday, November 2, 2023 7:40:54 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Jacqueline Quella  
San Francisco, CA 94115

**From:** [pkconley@everyactioncustom.com](mailto:pkconley@everyactioncustom.com) on behalf of [Philip Conley](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Thursday, November 2, 2023 8:10:42 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Philip Conley  
San Francisco, CA 94115

**From:** [sschaenen@everyactioncustom.com](mailto:sschaenen@everyactioncustom.com) on behalf of [Shelly Schaenen](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Thursday, November 2, 2023 8:32:30 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Shelly Schaenen  
San Francisco, CA 94122

**From:** [allen1618@everyactioncustom.com](mailto:allen1618@everyactioncustom.com) on behalf of [Allen Lee](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Friday, November 3, 2023 9:03:18 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Allen Lee  
San Francisco, CA 94114

**From:** [kevinryanrex@everyactioncustom.com](mailto:kevinryanrex@everyactioncustom.com) on behalf of [Kevin Ryan](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Friday, November 3, 2023 11:12:22 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Kevin Ryan  
San Francisco, CA 94121



**From:** [davidelliotrubin@everyactioncustom.com](mailto:davidelliotrubin@everyactioncustom.com) on behalf of [David Rubin](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Friday, November 3, 2023 11:14:12 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
David Rubin  
San Francisco, CA 94115

**From:** [gus.henry@everyactioncustom.com](mailto:gus.henry@everyactioncustom.com) on behalf of [Gus Henry](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Friday, November 3, 2023 2:41:29 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Gus Henry  
San Francisco, CA 94117

**From:** [janeygirlgo@everyactioncustom.com](mailto:janeygirlgo@everyactioncustom.com) on behalf of [Jane Spray](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Friday, November 3, 2023 6:14:43 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Jane Spray  
San Francisco, CA 94118

**From:** [david@everyactioncustom.com](mailto:david@everyactioncustom.com) on behalf of [David Troup](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:09:53 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
David Troup  
San Francisco, CA 94114

**From:** [efisch116@everyactioncustom.com](mailto:efisch116@everyactioncustom.com) on behalf of [Ed Fisch](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:10:30 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Ed Fisch  
San Francisco, CA 94117

**From:** [cloudsrest789@everyactioncustom.com](mailto:cloudsrest789@everyactioncustom.com) on behalf of [KAREN WONG](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:19:45 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
KAREN WONG  
San Francisco, CA 94108

**From:** [calgal75@everyactioncustom.com](mailto:calgal75@everyactioncustom.com) on behalf of [Sally Fay Cottingham](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:20:59 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

By requiring the Controller to develop guidelines on metrics that must be included in City contracts, it will ensure consistency across the variety of contracts that nonprofits have with the city, thereby enabling that nonprofits to best deliver against clear metrics. Not only is this good governance to hold nonprofits accountable for results, it is needed to enable the City to measure progress towards addressing its most pressing problems, including homelessness and the drug and mental health crisis.

Finally, the high profile collapse of Baker Places and corruption discovered at United Council of Human Services highlights the need for increased oversight of service providers to ensure money is accounted for and is being used effectively to provide our most vulnerable the help they need.

Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Sally Fay Cottingham  
San Francisco, CA 94115

**From:** [phyllis@everyactioncustom.com](mailto:phyllis@everyactioncustom.com) on behalf of [Phyllis Ball](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:25:40 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Phyllis Ball  
San Francisco, CA 94114



**From:** [lilyoneillsf@everyactioncustom.com](mailto:lilyoneillsf@everyactioncustom.com) on behalf of [Lily O'Neill](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:30:41 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Lily O'Neill  
San Francisco, CA 94123

**From:** [bev\\_sutton@everyactioncustom.com](mailto:bev_sutton@everyactioncustom.com) on behalf of [Beverly Sutton](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:31:45 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Beverly Sutton  
San Francisco, CA 94111

**From:** [bilquessmith@everyactioncustom.com](mailto:bilquessmith@everyactioncustom.com) on behalf of [Bilques smith](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:43:20 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Bilques smith  
San Francisco, CA 94118

**From:** [kielygomes@everyactioncustom.com](mailto:kielygomes@everyactioncustom.com) on behalf of [Karen Schwartz](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 11:47:19 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Karen Schwartz  
San Francisco, CA 94114

**From:** [forrest.liu@everyactioncustom.com](mailto:forrest.liu@everyactioncustom.com) on behalf of [Forrest Liu](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 12:03:26 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Forrest Liu  
San Francisco, CA 94103

**From:** [larawitter@everyactioncustom.com](mailto:larawitter@everyactioncustom.com) on behalf of [Lara Witter](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 12:11:55 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Lara Witter  
San Francisco, CA 94121

**From:** [415melvilles@everyactioncustom.com](mailto:415melvilles@everyactioncustom.com) on behalf of [Matthew Melville](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 12:31:27 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Matthew Melville  
San Francisco, CA 94115

**From:** [wong\\_dion@everyactioncustom.com](mailto:wong_dion@everyactioncustom.com) on behalf of [Dion Wong](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 12:47:26 PM

---

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Dear Board of Supervisors,

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Dion Wong  
San Francisco, CA 94108



**From:** [dchangster@everyactioncustom.com](mailto:dchangster@everyactioncustom.com) on behalf of [David Chang](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 1:20:21 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
David Chang  
San Francisco, CA 94115

**From:** [rbwilson55@everyactioncustom.com](mailto:rbwilson55@everyactioncustom.com) on behalf of [Russ Wilson](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 1:30:52 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Russ Wilson  
San Francisco, CA 94118

**From:** [ab94107@everyactioncustom.com](mailto:ab94107@everyactioncustom.com) on behalf of [Allen Burke](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 1:40:10 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Allen Burke  
San Francisco, CA 94107

**From:** [cathy@everyactioncustom.com](mailto:cathy@everyactioncustom.com) on behalf of [Catherine Dean](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 1:57:18 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Catherine Dean  
San Francisco, CA 94147

**From:** [jasonjungreis@everyactioncustom.com](mailto:jasonjungreis@everyactioncustom.com) on behalf of [Jason Jungreis](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 2:15:59 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Jason Jungreis  
San Francisco, CA 94121

**From:** [jlyonsaef@everyactioncustom.com](mailto:jlyonsaef@everyactioncustom.com) on behalf of [Jennie Lyons](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 2:21:57 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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I hope you will vote in support of this legislation.

Sincerely,  
Jennie Lyons  
San Francisco, CA 94118

**From:** [lcc.sf@everyactioncustom.com](mailto:lcc.sf@everyactioncustom.com) on behalf of [Loretta Chang](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 2:39:15 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Loretta Chang  
San Francisco, CA 94109

**From:** [jfletch02@everyactioncustom.com](mailto:jfletch02@everyactioncustom.com) on behalf of [Jackie Fletcher](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 4:16:37 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Jackie Fletcher  
San Francisco, CA 94127



**From:** [taniweiner@everyactioncustom.com](mailto:taniweiner@everyactioncustom.com) on behalf of [Nathaniel Weiner](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 4:23:50 PM

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Dear Board of Supervisors,

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I hope you will vote in support of this legislation.

Sincerely,  
Nathaniel Weiner  
San Francisco, CA 94118

**From:** [parinarichard8@everyactioncustom.com](mailto:parinarichard8@everyactioncustom.com) on behalf of [Richard Parina](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 5:06:15 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

By requiring the Controller to develop guidelines on metrics that must be included in City contracts, it will ensure consistency across the variety of contracts that nonprofits have with the city, thereby enabling that nonprofits to best deliver against clear metrics. Not only is this good governance to hold nonprofits accountable for results, it is needed to enable the City to measure progress towards addressing its most pressing problems, including homelessness and the drug and mental health crisis.

Finally, the high profile collapse of Baker Places and corruption discovered at United Council of Human Services highlights the need for increased oversight of service providers to ensure money is accounted for and is being used effectively to provide our most vulnerable the help they need.

Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Richard Parina  
San Francisco, CA 94109

**From:** [morkhan@everyactioncustom.com](mailto:morkhan@everyactioncustom.com) on behalf of [Moraya Khan](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 5:57:04 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Moraya Khan  
San Francisco, CA 94108

**From:** [bbritt2440@everyactioncustom.com](mailto:bbritt2440@everyactioncustom.com) on behalf of [Robert Britt](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 6:10:03 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Robert Britt  
San Francisco, CA 94158

**From:** [marianne\\_oest@everyactioncustom.com](mailto:marianne_oest@everyactioncustom.com) on behalf of [Marianne Oest](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 7:04:31 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Marianne Oest  
San Francisco, CA 94109

**From:** [mbarker@everyactioncustom.com](mailto:mbarker@everyactioncustom.com) on behalf of [Michael Barker](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Saturday, November 4, 2023 8:18:51 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Michael Barker  
San Francisco, CA 94123

**From:** [davidgcrane@everyactioncustom.com](mailto:davidgcrane@everyactioncustom.com) on behalf of [David Crane](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 5:24:44 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
David Crane  
San Francisco, CA 94115

**From:** [Jmmackowski@everyactioncustom.com](mailto:Jmmackowski@everyactioncustom.com) on behalf of [Matt Mackowski](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 7:05:06 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Matt Mackowski  
San Francisco, CA 94133



**From:** [lehr.david@everyactioncustom.com](mailto:lehr.david@everyactioncustom.com) on behalf of [David Lehr](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 7:24:43 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
David Lehr  
San Francisco, CA 94123

**From:** [dpi@everyactioncustom.com](mailto:dpi@everyactioncustom.com) on behalf of [Devon Johnson](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 7:44:02 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Devon Johnson  
San Francisco, CA 94123

**From:** [jake.decker@everyactioncustom.com](mailto:jake.decker@everyactioncustom.com) on behalf of [Jake Decker](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 8:08:45 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Jake Decker  
Emeryville, CA 94608

**From:** [susnamackowski@everyactioncustom.com](mailto:susnamackowski@everyactioncustom.com) on behalf of [Susan Mackowski](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 8:16:41 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Susan Mackowski  
San Francisco, CA 94133

**From:** [kdalysf@everyactioncustom.com](mailto:kdalysf@everyactioncustom.com) on behalf of [Kathleen Daly](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 8:53:34 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Kathleen Daly  
San Francisco, CA 94111

**From:** [gcavage@everyactioncustom.com](mailto:gcavage@everyactioncustom.com) on behalf of [George Cavage](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 10:57:17 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
George Cavage  
San Francisco, CA 94109

**From:** [Luke3580@everyactioncustom.com](mailto:Luke3580@everyactioncustom.com) on behalf of [Luke Perkocha](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 4:46:14 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Luke Perkocha  
San Francisco, CA 94116

**From:** [ellen@everyactioncustom.com](mailto:ellen@everyactioncustom.com) on behalf of [Ellen Grantz](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 5:17:17 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Ellen Grantz  
San Francisco, CA 94117



**From:** [berlinn@everyactioncustom.com](mailto:berlinn@everyactioncustom.com) on behalf of [Jacqueline Berlinn](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 6:05:07 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Jacqueline Berlinn  
Livermore, CA 94551

**From:** [keggertsf@everyactioncustom.com](mailto:keggertsf@everyactioncustom.com) on behalf of [Karen Eggert](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Sunday, November 5, 2023 6:08:56 PM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Karen Eggert  
San Francisco, CA 94127

**From:** [renonv87@everyactioncustom.com](mailto:renonv87@everyactioncustom.com) on behalf of [Lena Wong](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Monday, November 6, 2023 1:26:08 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

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Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Lena Wong  
San Francisco, CA 94127

**From:** [lbardoff@everyactioncustom.com](mailto:lbardoff@everyactioncustom.com) on behalf of [Laurence Bardoff](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Monday, November 6, 2023 6:17:54 AM

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Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

By requiring the Controller to develop guidelines on metrics that must be included in City contracts, it will ensure consistency across the variety of contracts that nonprofits have with the city, thereby enabling that nonprofits to best deliver against clear metrics. Not only is this good governance to hold nonprofits accountable for results, it is needed to enable the City to measure progress towards addressing its most pressing problems, including homelessness and the drug and mental health crisis.

Finally, the high profile collapse of Baker Places and corruption discovered at United Council of Human Services highlights the need for increased oversight of service providers to ensure money is accounted for and is being used effectively to provide our most vulnerable the help they need.

Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Laurence Bardoff  
San Francisco, CA 94118

**From:** [elmtree126@everyactioncustom.com](mailto:elmtree126@everyactioncustom.com) on behalf of [Erin Markey](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Monday, November 6, 2023 11:33:26 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

By requiring the Controller to develop guidelines on metrics that must be included in City contracts, it will ensure consistency across the variety of contracts that nonprofits have with the city, thereby enabling that nonprofits to best deliver against clear metrics. Not only is this good governance to hold nonprofits accountable for results, it is needed to enable the City to measure progress towards addressing its most pressing problems, including homelessness and the drug and mental health crisis.

Finally, the high profile collapse of Baker Places and corruption discovered at United Council of Human Services highlights the need for increased oversight of service providers to ensure money is accounted for and is being used effectively to provide our most vulnerable the help they need.

Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Erin Markey  
San Francisco, CA 94110

**From:** [ted.getten@everyactioncustom.com](mailto:ted.getten@everyactioncustom.com) on behalf of [Ted Getten](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Support of File #230973 - Supervisor Stefani's Nonprofit Auditing Ordinance  
**Date:** Monday, November 6, 2023 12:07:08 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my support of Supervisor Stefani's Nonprofit Auditing Ordinance and urge you to vote in support of it.

The City currently spends \$1.7 billion on contracts with over 600 nonprofits. While many of these organizations provide valuable services to our communities, the City's lack of guidelines for these contracts has resulted in waste and redundancy.

By requiring the Controller to develop guidelines on metrics that must be included in City contracts, it will ensure consistency across the variety of contracts that nonprofits have with the city, thereby enabling that nonprofits to best deliver against clear metrics. Not only is this good governance to hold nonprofits accountable for results, it is needed to enable the City to measure progress towards addressing its most pressing problems, including homelessness and the drug and mental health crisis.

Finally, the high profile collapse of Baker Places and corruption discovered at United Council of Human Services highlights the need for increased oversight of service providers to ensure money is accounted for and is being used effectively to provide our most vulnerable the help they need.

Ultimately, this legislation will help improve oversight of taxpayer money, address the issues faced by nonprofits contracting with the City, and increase public access to information around nonprofit contracts.

I hope you will vote in support of this legislation.

Sincerely,  
Ted Getten  
San Francisco, CA 94110

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [BOS-Operations](#); [Young, Victor \(BOS\)](#); [Calvillo, Angela \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Entezari, Mehran \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [Somera, Alisa \(BOS\)](#)  
**Subject:** 68 Letters Regarding File No. 230985  
**Date:** Thursday, November 9, 2023 12:50:01 PM  
**Attachments:** [68 Letters Regarding File No. 230985.pdf](#)

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Hello,

Please see attached 68 Letters Regarding File No. 230985.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**From:** [Lareina Chu](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 11:37:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lareina Chu, [lareinachu@yahoo.com](mailto:lareinachu@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anne Zimmerman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 11:48:15 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anne Zimmerman, z12010sf@gmail.com

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Steve Drach](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:00:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steve Drach, drach@itsit.org

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ronald Rucker](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:15:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ronald Rucker, dawline87@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Randall Williams](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:21:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Randall Williams, rwwms@icloud.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Couch](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:46:44 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Couch, coujen@icloud.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Alex Mitra](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:50:03 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alex Mitra, [alex.r.mitra@gmail.com](mailto:alex.r.mitra@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anthony DuComb](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:21:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anthony DuComb, [anthony.ducomb@gmail.com](mailto:anthony.ducomb@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

ENOUGH! \$14 Billion Plus is Enough.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

---

**From:** [Dave Pleimann](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:23:03 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dave Pleimann, [sfpleimann@sbcglobal.net](mailto:sfpleimann@sbcglobal.net)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

I live in Hayes Valley, and I have seen a large amount of policemen just standing around the businesses in the union square area. And around the ball park. Why not reassign some of those to other neighborhoods? We have crime in our neighborhoods too.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address



a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Karina Velasquez](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:36:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karina Velasquez , [Karinawinder@gmail.com](mailto:Karinawinder@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Leland Faust](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:56:59 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Leland Faust, [lfaust@taylorfaust.com](mailto:lfaust@taylorfaust.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gerald Moore](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:00:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gerald Moore, [geraldrmoore.com](mailto:geraldrmoore.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ed McEachron](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:12:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ed McEachron, [edmceachron@hotmail.com](mailto:edmceachron@hotmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brenda Kwee McNulty](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:17:44 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brenda Kwee McNulty, [kweenulty@gmail.com](mailto:kweenulty@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [George Consagra](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:24:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** George Consagra, gconsagra@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [ROSE SHEPPARD](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:58:08 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** ROSE SHEPPARD , [sh4rose@yahoo.com](mailto:sh4rose@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [RK Mahendran](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 3:23:47 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** RK Mahendran, [radhakrishnan.mahendran@gmail.com](mailto:radhakrishnan.mahendran@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [cathy\\_sable](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 3:30:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** cathy\_sable, sitting\_chive0d@icloud.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Holly Sheffer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:09:57 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Holly Sheffer, [holly.sheffer@prodigy.net](mailto:holly.sheffer@prodigy.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Dennis Arnon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:12:47 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dennis Arnon, d\_arnon@hotmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lisa Marie Lewis Lyman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:51:05 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lisa Marie Lewis Lyman , [Bellalisa9380@sbcglobal.net](mailto:bellalisa9380@sbcglobal.net)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Vikram Gupta](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:51:40 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Vikram Gupta, vkgsfca@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John T. Lyman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:54:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John T. Lyman , [Lymanclown@sbcglobal.net](mailto:Lymanclown@sbcglobal.net)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anthony I. Lewis Lyman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:54:34 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anthony I. Lewis Lyman , All@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Susan Fisch](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:00:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Susan Fisch, sfisch116@comcast.net

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [frank Dal Santo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:09:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** frank Dal Santo, [frank@thedalsantos.com](mailto:frank@thedalsantos.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is IRRESPONSIBLE and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services WE ALREADY PAY FOR.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Athena Shao Ying Ma](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:22:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Athena Shao Ying Ma, [wwwasym@hotmail.com](mailto:wwwasym@hotmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jennie Feldman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:25:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jennie Feldman, [jenniefootefeldman@gmail.com](mailto:jenniefootefeldman@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Angela Tickler](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:47:47 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Angela Tickler, [angela.tickler@yahoo.com](mailto:angela.tickler@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Erin OGrady](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:54:10 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Erin OGrady, [erograde@pacbell.net](mailto:erograde@pacbell.net)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kaaren Alvarado](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:06:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kaaren Alvarado, [kaaren25@att.net](mailto:kaaren25@att.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kaaren Alvarado](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:09:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kaaren Alvarado, [kaaren25@att.net](mailto:kaaren25@att.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Pete Milton](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:36:06 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Pete Milton, pmpmilton@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stan Lowe](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:24:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stan Lowe, stanellcompany@hotmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Laurie Fusia](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:27:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Laurie Fusia, [lfusia@yahoo.com](mailto:lfusia@yahoo.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Austin Locke](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:03:53 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Austin Locke, [austinlocke@gmail.com](mailto:austinlocke@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jane Day](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:32:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jane Day, [daytj@earthlink.net](mailto:daytj@earthlink.net)

**I am a resident of** District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diana Eng](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:45:00 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diana Eng, [dianaeng1706@gmail.com](mailto:dianaeng1706@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ayman Mobarak](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:42:00 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ayman Mobarak, [ayman@mobarak.com](mailto:ayman@mobarak.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Colton Weeks](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:44:01 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Colton Weeks, coltonw@msn.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Parina](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 3:56:13 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Parina, [parinarichard8@gmail.com](mailto:parinarichard8@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Respectfully Submitted,

Richard Parina  
Brigadier General (ret) USAR  
Chair, Catholic Alumni Action Community PAC  
Steering Committee, Iconic D-3  
Executive Committee, LNHNA  
Co-Chair, SCORE SF

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**From:** [Yat Chiu](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 6:30:00 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Yat Chiu, sf2133@outlook.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jayden Ziegler](#)  
**To:** [Board of Supervisors \(BOS\)](#); [Safai, Ahsha \(BOS\)](#)  
**Subject:** DO NOT support the amended version of Supervisor Dorsey's bill  
**Date:** Wednesday, November 8, 2023 7:36:07 AM

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Hi,

My name is Jayden Ziegler. I'm a San Francisco resident and I'm calling to express my opposition to Supervisor Safai's amendment to the San Francisco Full Police Staffing Act.

How can the Supervisor be for public safety when he made funding for more police officers contingent on us raising our taxes and left this legislation without a clear, dedicated funding source.

How can he expect SFPD to increase foot patrols in our neighborhoods if they don't have enough officers?

The inconsistent messaging we've received from him on this issue is frustrating for those of us who are imploring City Hall to prioritize public safety.

I implore the Supervisor to reverse his position to vote against this legislation and keep it from going on the March 2024 ballot.

Thank you,  
Jayden Ziegler

**From:** [Irene Kaus](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 7:48:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Irene Kaus, [jikaus@comcast.net](mailto:jikaus@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kay Sorin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 9:11:01 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kay Sorin, kaysorin@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jeanne Angier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 9:23:17 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeanne Angier, [jay.dong.tcm1@gmail.com](mailto:jay.dong.tcm1@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Aidan O Sullivan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 10:18:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Aidan O Sullivan, aosullie@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Marina Greenwood](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 10:50:09 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marina Greenwood, [marina.gwood@gmail.com](mailto:marina.gwood@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sean Sullivan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 11:21:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sean Sullivan, [stsullivan12@gmail.com](mailto:stsullivan12@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Mark Nagle](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 11:56:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Nagle, [mark@thechieftain.com](mailto:mark@thechieftain.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Mark Nagle

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**From:** [William Growney](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 12:08:59 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Growney, growney185@att.net

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

The city budget is out of control. Nothing should be funded until after basic public services, such as police and fire, are fully funded. After that try raising taxes for the board of Supervisors and the mayor's pet projects.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Mary English](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 12:29:59 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary English, thecentering@comcast.net

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Volkan Sevim](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 12:55:52 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Volkan Sevim, [sevimvolkan@yahoo.com](mailto:sevimvolkan@yahoo.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Mike KuldaneK](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 1:19:40 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mike KuldaneK, [kuldaneK.mike@gmail.com](mailto:kuldaneK.mike@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Charlene Attard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 1:55:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charlene Attard, [charlene@charleneattard.com](mailto:charlene@charleneattard.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Arnold Trogman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 2:05:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Arnold Trogman , [arnoldtrogman@gmail.com](mailto:arnoldtrogman@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely. The Lake Merced Trail project and other unnecessary cosmetic landscaping projects puts to the lie the idea that we either have to raise taxes or cut vital services.. to adequately fund our Police Department.. There is no compelling reason to put doodad projects ahead of vital services and then pretend there are no other alternatives. Stop the boondoggle projects all over the city and there would be plenty of money to fund enough police... Unfortunately the contractor and tech company campaign donors seem to own most of the Board of Supervisors, so that the boondoggle projects and subsequent gravy train of our tax dollars seems to never stop.

**From:** [Shelley Harrison](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 2:06:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Shelley Harrison, shelleyhsf@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Kathleen Price](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 2:18:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kathleen Price, [kathyprice@yahoo.com](mailto:kathyprice@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tiffany Chin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#)  
**Subject:** I Support Supervisor Dorsey's Full Staffing Amendment, and You Should Too.  
**Date:** Wednesday, November 8, 2023 2:53:50 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tiffany Chin, may\_domes\_0k@icloud.com

**Message:** I Support Supervisor Dorsey's Full Staffing Amendment, and You Should Too.

Dear Supervisors,

I support Supervisor Dorsey's full staffing amendment for SFPD and hope you will vote to put it on the ballot in March 2024. We cannot regain the city's reputation as a safe destination to live, work, visit, and shop if we do not have a fully staffed police force. Supervisor Dorsey's plan has short-, medium-, and long-range solutions to quickly fill the current gaps in personnel while making retention and recruitment possible and probable.

San Franciscans have prioritized public safety because we understand how vital it is to the success and achievement of every other industry and quality of life metric. Having our officers live in the neighborhoods they serve strengthens each community and the entire city. It is time to show our SFPD we value each and every officer, and it is long overdue that we take steps to help our officers live in the city they patrol each day. Please listen to your constituents who have repeatedly requested more funding for the police and more staffing of SFPD.

**From:** [Michelle Chen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 5:30:08 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michelle Chen, michelleminchen@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gary Lu](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 5:31:42 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gary Lu, [gary\\_lu@apple.com](mailto:gary_lu@apple.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Raymond Fabr](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 7:37:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Raymond Fabr, [fabrcius@yahoo.com](mailto:fabrcius@yahoo.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Susan McKeon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Wednesday, November 8, 2023 7:46:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Susan McKeon, mckeonsf@comcast.net

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lalena Goard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 9, 2023 5:24:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lalena Goard, [lalena.goard@gmail.com](mailto:lalena.goard@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Suzanne Dito](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 9, 2023 7:58:43 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Suzanne Dito, suzyditoysb@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [William Dito](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 9, 2023 7:59:06 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Dito, [bdito3206@gmail.com](mailto:bdito3206@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Michel Balea](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 9, 2023 8:57:13 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michel Balea, [michelbalea@gmail.com](mailto:michelbalea@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible.

This is unacceptable and outrageous.

I do not support your amendment.

**From:** [skgillenwater@everyactioncustom.com](mailto:skgillenwater@everyactioncustom.com) on behalf of [Sharon Gillenwater](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** In Opposition to File #230985 - Supervisor Dorsey's Police Staffing Charter Amendment as Amended  
**Date:** Thursday, November 9, 2023 11:40:56 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Board of Supervisors,

I am writing to you to express my opposition to the San Francisco Police Full Staffing Act as amended by Supervisor Safai and to urge you to vote against it.

Safai's amendment ties increased public safety to an unknown future tax that voters must approve and leaves the legislation without an actual funding source. Asking voters to raise taxes in order to get a fully staffed police department, a basic city service that should be included in a \$14 billion budget, is both bad budgetary policy and bad governance.

As San Francisco continues to grapple with severe public safety challenges including rampant car break-ins, shoplifting, and unprecedented open air drug markets, we as a City must do everything we can to increase public safety, including addressing the ongoing officer shortage in the San Francisco Police Department.

Unfortunately due to Supervisor Safai's amendment, this legislation will not help us address these issues, but instead prevent SFPD from recruiting and hiring the officers needed to keep residents and small business owners safe. As President of the Board of Supervisors, Supervisor Aaron Peskin should do everything in his power to halt this measure from going to voters.

I hope you will vote in opposition to this legislation and work with Supervisor Dorsey to draft legislation that will actually prioritize the safety of your constituents, as well as residents of and visitors to San Francisco.

Sincerely,  
Sharon Gillenwater

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [Board of Supervisors \(BOS\)](#); [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Operations](#); [BOS Legislation, \(BOS\)](#); [Young, Victor \(BOS\)](#)  
**Subject:** RE: 356 Letters regarding File No. 230985  
**Date:** Tuesday, November 7, 2023 11:43:49 AM  
**Attachments:** [356 Letters Regarding File No. 230985.pdf](#)

---

Hello,

Apologies for not including the attachment.

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

***Disclosures:** Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

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**From:** Board of Supervisors (BOS) <[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org)>  
**Sent:** Tuesday, November 7, 2023 11:41 AM  
**To:** BOS-Supervisors <[bos-supervisors@sfgov.org](mailto:bos-supervisors@sfgov.org)>; BOS-Legislative Aides <[bos-legislative\\_aides@sfgov.org](mailto:bos-legislative_aides@sfgov.org)>  
**Cc:** Calvillo, Angela (BOS) <[angela.calvillo@sfgov.org](mailto:angela.calvillo@sfgov.org)>; Somera, Alisa (BOS) <[alisa.somera@sfgov.org](mailto:alisa.somera@sfgov.org)>; Ng, Wilson (BOS) <[wilson.l.ng@sfgov.org](mailto:wilson.l.ng@sfgov.org)>; De Asis, Edward (BOS) <[edward.deasis@sfgov.org](mailto:edward.deasis@sfgov.org)>; Mchugh, Eileen (BOS) <[eileen.e.mchugh@sfgov.org](mailto:eileen.e.mchugh@sfgov.org)>; BOS-Operations <[bos-operations@sfgov.org](mailto:bos-operations@sfgov.org)>; BOS Legislation, (BOS) <[bos.legislation@sfgov.org](mailto:bos.legislation@sfgov.org)>; Young, Victor (BOS) <[victor.young@sfgov.org](mailto:victor.young@sfgov.org)>  
**Subject:** 356 Letters regarding File No. 230985

Hello,

Please see attached for 356 letters regarding File No. 230985

**File No. 230985** - Charter Amendment - Minimum Police Department Staffing and Five-Year Annual Funding Requirement (Safai)

Regards,

John Bullock  
Office of the Clerk of the Board  
San Francisco Board of Supervisor  
1 Dr. Carlton B. Goodlett Place, Room 244  
San Francisco, CA 94102  
(415) 554-5184  
[BOS@sfgov.org](mailto:BOS@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**Disclosures:** *Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.*

**From:** [Emily Abraham](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [Young, Victor \(BOS\)](#)  
**Subject:** Opposition To New Amendment to SFPD Staffing Act Amendment  
**Date:** Monday, November 6, 2023 8:17:37 AM  
**Attachments:** [image001.png](#)  
[SFCC Opposition Amendments to San Francisco Police Department Full Staffing Act.pdf](#)

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Hello,

Please find the attached letter from the San Francisco Chamber of Commerce opposing the amendment to the SFPD Full Staffing Act. Thank you.

Respectfully,  
Emily



**Emily Abraham**  
Director, Legislative and Community Affairs  
San Francisco Chamber of Commerce  
(Direct) 916-294-5029 • (E) [eabraham@sfchamber.com](mailto:eabraham@sfchamber.com)  
Pronouns: [she/her/hers](#)

**From:** [Michelle Righetti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:48:37 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michelle Righetti, [mrighetti@me.com](mailto:mrighetti@me.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Rebecca Schapiro](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:54:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rebecca Schapiro, [rschapiro@gmail.com](mailto:rschapiro@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [milo trauss](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:57:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** milo trauss, milotrauss@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lara L DeCaro](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 10:00:37 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lara L DeCaro, [laranjava@yahoo.com](mailto:laranjava@yahoo.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Seiler](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 10:12:40 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Seiler, [michael@collectiveimpact.co](mailto:michael@collectiveimpact.co)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Perri](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 10:41:11 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Perri, jnperri2001@yahoo.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Christian Averill](#)  
**To:** [Safai, Ahsha \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** San Francisco Police Staffing Act  
**Date:** Monday, November 6, 2023 10:44:27 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello, this is San Francisco resident Christian Averill. I'm writing to ask that we stop playing games with the safety of San Francisco's residents and drop Supervisor Safai's amendment to the San Francisco Full Police Staffing Act.

Police and safety are basic civic services and badly needed on our streets. These are not "nice to haves" or "extras" to tax citizens to fund. Safety on our streets has gotten worse in the last three years, it was not this bad before. I am unable to walk my 6 year old daughter to her school 10 blocks away because the streets have been given over to criminal elements.

This is not acceptable.

Community Ambassadors have not worked and they can not be expected to do the job of police. The SFPD faces a great number of issues and they need cooperation and partnership not further hampering and prejudice. We need a fully staffed police department, full stop.

Supervisor Safai, do the right thing by the citizens of San Francisco and drop this amendment.

Thank you.

Christian Averill

**From:** [Lanier Coles](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 10:59:56 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lanier Coles, [lanier\\_coles@hotmail.com](mailto:lanier_coles@hotmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Colby Zintl](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:01:59 AM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Colby Zintl, colbyzintl@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Charlton Yu](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:04:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charlton Yu, [charlton\\_yu@yahoo.com](mailto:charlton_yu@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Nate Houghteling](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:06:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nate Houghteling, [nhoughte@gmail.com](mailto:nhoughte@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Katy Henrickson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:12:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Katy Henrickson, [katyhenrickson@gmail.com](mailto:katyhenrickson@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ana Duffy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:12:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ana Duffy, [anaduffy14@gmail.com](mailto:anaduffy14@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Erin Markey](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:29:43 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Erin Markey, elmtree126@yahoo.com

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous and yet another example of the inefficiency of San Francisco's bureaucracy

and misguided attempts at addressing pressing public safety concerns.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Supryia Ray](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:34:41 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Supryia Ray, smray5@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to oppose your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis demonstrates a disturbing disregard for residents. Public safety and a fully staffed police department are part of the basic city services we already pay for.

All communities need public safety, and the residents and business owners in our city deserve to be and to feel reasonably safe again. This is a top priority for most San Franciscans, and we need a fully staffed police force to make this happen.

The net amount needed to fund the original Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings). I am hard-pressed to believe that the money can't be found in the city budget, which is enormous. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has doubled since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment and request that you withdraw it immediately.

Sincerely,  
Supryia Ray

**From:** [Rafael Grillo Avila](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:39:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rafael Grillo Avila, [ragriav@gmail.com](mailto:ragriav@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Wilfried Juncker](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:48:27 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Wilfried Juncker, [wi.juncker@gmail.com](mailto:wi.juncker@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your out of touch amendment to Supervisor Dorsey's SFPD staffing plan. Public safety and a fully staffed police department are a part of the basic city services we already pay for and they should be budgeted for appropriately in our existing budget that has doubled in the last several years.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your cynical amendment that guts

Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Silvana Rainey](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 11:54:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Silvana Rainey, [silvanarainey@yahoo.com](mailto:silvanarainey@yahoo.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Maryanne Razzo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 12:14:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maryanne Razzo, mvrazzo@sonic.net

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Betty Louie](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 12:33:55 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Betty Louie, [bjlouie@att.net](mailto:bjlouie@att.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mario Jimenez](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 12:40:03 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mario Jimenez, mej1981@hotmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stuart Fong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 12:48:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stuart Fong , [stuartmfong@gmail.com](mailto:stuartmfong@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Stacie Johnson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 2:59:58 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stacie Johnson, stacielyn\_99@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [michelle.cody](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 3:02:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** michelle cody, wise8689@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lisa Nicol](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 3:09:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lisa Nicol, lisanick1@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Steve Avigian](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 3:35:59 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steve Avigian, montgomerybush@hotmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [JEFFREY RICKER](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:43:13 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** JEFFREY RICKER, the\_dreadnought@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [HELEN LEW](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:47:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** HELEN LEW, [hellew30@gmail.com](mailto:hellew30@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Keith Mitchell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:48:10 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Keith Mitchell, [sadtra@gmail.com](mailto:sadtra@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Haven't the Supervisors and Mayors supervision killed enough homeless people? Working up to 3400 deaths in 4 years on the streets. Cut that help and put r towards the cops. Recall Dean Preston. Reality is you all should be in jail for your pathetic miss handling of our budget.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Julien DeFrance](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:51:43 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julien DeFrance, [julien.defrance@gmail.com](mailto:julien.defrance@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Terrell Ashford](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:51:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Terrell Ashford, [terrellmashford@gmail.com](mailto:terrellmashford@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Randall Caudill](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:54:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Randall Caudill, [caudillrandall@aol.com](mailto:caudillrandall@aol.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stephen Taber](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:54:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephen Taber, [stephen@sstaber.com](mailto:stephen@sstaber.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Cherie Fehrman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:54:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Cherie Fehrman, [litagent@earthlink.net](mailto:litagent@earthlink.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Kevin Martin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:57:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kevin Martin, kevmartin23@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Julie Fitzgerald](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 4:57:40 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julie Fitzgerald, [jafitz22@gmail.com](mailto:jafitz22@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maura Mana](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:00:37 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maura Mana, [maurahealymana@outlook.com](mailto:maurahealymana@outlook.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Katie Lyons](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:00:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Katie Lyons, [owner@lagreefit415.com](mailto:owner@lagreefit415.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Rumesha A Whitfield](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:00:42 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rumesha A Whitfield, [rumesha@gmail.com](mailto:rumesha@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tris Thomson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:00:42 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tris Thomson, [tristee@att.net](mailto:tristee@att.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michelle Ragusa](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:00:43 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michelle Ragusa, mdragusa@sbcglobal.net

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diane Epstein-Porter](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:00:46 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diane Epstein-Porter, [depsteinporter@gmail.com](mailto:depsteinporter@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Karla Henderson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:03:42 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karla Henderson, [blkdolphin@yahoo.com](mailto:blkdolphin@yahoo.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [James Wall](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:06:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** James Wall, jimwallsf@gmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elena Madsen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:06:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elena Madsen, [elena.madsen@gmail.com](mailto:elena.madsen@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Rick Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:06:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rick Lee, glock226@yahoo.com

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Michael Brown](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:09:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Brown, mmichaelbrown@mac.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Supervisor Safai,

14.6 BILLION for a little town like SF is plenty, stop picking around!

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Roger Williams](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:09:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Roger Williams, rogerwsf@outlook.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Glenn Chin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:12:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Glenn Chin, grchin@gmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Hurabiell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:15:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Hurabiell, Lotusman@pacbell.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Bonnie Sarlatte](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:18:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bonnie Sarlatte, [bonniesarlatte@gmail.com](mailto:bonniesarlatte@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Norah Uyeda](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:21:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Norah Uyeda, yuenuyeda@hotmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Irene Fan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:27:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Irene Fan, [irene.a.fan@gmail.com](mailto:irene.a.fan@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Worner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:30:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Worner, richworner@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Michelle Birch](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:30:42 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michelle Birch, shrinkwrapsf@gmail.com

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Marilyn McMillan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:36:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marilyn McMillan, [marilynjcmillan@comcast.net](mailto:marilynjcmillan@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mike Jones](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:42:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mike Jones, [mj357@comcast.net](mailto:mj357@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elyse Aylward](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:42:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elyse Aylward, ebuster11@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Sandra Jadallah](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:45:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sandra Jadallah, [sjadalla@pacbell.net](mailto:sjadalla@pacbell.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Alan Bent](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:45:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alan Bent, alanbent8@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Martin Murphy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:45:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Martin Murphy, martymurphy04@comcast.net

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Amy Friedkin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:45:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Amy Friedkin, amy@friedkin.net

**I am a resident of** District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Kevin Callaghan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:45:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kevin Callaghan, [kcallaghan17@gmail.com](mailto:kcallaghan17@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [steph bold](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:45:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** steph bold, steffbold@gmail.com

**I am a resident of** District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Darya Rafalovich](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:15 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Darya Rafalovich, [darya.rafalovich@gmail.com](mailto:darya.rafalovich@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Minsik Pak](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Minsik Pak, mspak@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [jane spray](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** jane spray, [janeygirlgo@yahoo.com](mailto:janeygirlgo@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Sarah Lovell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sarah Lovell, [sarie@sarahlovell.com](mailto:sarie@sarahlovell.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Roberto Romo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Roberto Romo, neospyder316@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Sherial Heller](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sherial Heller, [Sherialh@sbcglobal.net](mailto:Sherialh@sbcglobal.net)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Dennis Bianchi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dennis Bianchi , DBiaLaura@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Thomas Lin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Thomas Lin, [thomasj619@gmail.com](mailto:thomasj619@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [brian.shepard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** brian shepard, shep5@mac.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Brett Lilienthal](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brett Lilienthal, [brett.lilienthal@gmail.com](mailto:brett.lilienthal@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Richard Pellegrini](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Pellegrini, rpp7575@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elizabeth Phillips](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elizabeth Phillips, [lizphillips802@gmail.com](mailto:lizphillips802@gmail.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Bill KedeM](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bill KedeM, [restbill@pacbell.net](mailto:restbill@pacbell.net)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [David Wise](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:48:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Wise, [namaste@sonic.net](mailto:namaste@sonic.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Rita Fahrner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rita Fahrner, ritakell@comcast.net

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [J. Barry Gurdin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** J. Barry Gurdin, [gurdin@hotmail.com](mailto:gurdin@hotmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Encinias](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Encinias, glow\_lychees0k@icloud.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Igor Bosyi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Igor Bosyi, [i\\_bosyi@yahoo.com](mailto:i_bosyi@yahoo.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [John Boyd](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Boyd , [jboydca@gmail.com](mailto:jboydca@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stephanie Carpenter](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephanie Carpenter, [steph.carp@gmail.com](mailto:steph.carp@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Owl](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Owl, phnxextant2.0@yahoo.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Perhaps you may consider reducing the budget for "homeless" services as it is well known that hundreds of millions are wasted due to lack of accountability on the part of the "non profit" service providers to whom the contracts are granted.

**From:** [John Grauel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Grauel, [john@carbonrose.com](mailto:john@carbonrose.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

This is unbelievable. We do not need more taxes. I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Sidhardha Lakireddy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sidhardha Lakireddy, [sid@anchorvalley.com](mailto:sid@anchorvalley.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jay Hinman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jay Hinman, [thejayhinman@gmail.com](mailto:thejayhinman@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ron Will](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:51:34 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ron Will, [ron.will@yahoo.com](mailto:ron.will@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. This is political grandstanding at its worse. Increasing our taxes to solve the SFPD staffing crisis is ridiculous. It's irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco. We rightfully expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again - and end the doom loop San Francisco finds itself in. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one of the many homeless industrial complex organizations that clearly are ineffective and incentivized to continue the current state of affairs.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [SARAH SCHOELLKOPF](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** SARAH SCHOELLKOPF, [sarah.schoellkopf@gmail.com](mailto:sarah.schoellkopf@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Johanna Hart](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Johanna Hart, [hart.johanna@yahoo.com](mailto:hart.johanna@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Banks](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Banks, [dfbanksre@aol.com](mailto:dfbanksre@aol.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Qi Wolf](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Qi Wolf, cutelynx@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Johanna Abate](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Johanna Abate, johanna1115@yahoo.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Julie Dowling](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julie Dowling, [julie@dowling-studios.com](mailto:julie@dowling-studios.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Jeffrey Gaynor](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:54:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeffrey Gaynor, jgaynors@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anna shea mauberret](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:57:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anna shea mauberret, ashea415@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Angela Zhang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:57:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Angela Zhang, [helloangela@gmail.com](mailto:helloangela@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Angela



**From:** [George Milstein](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** George Milstein, gjmsf@me.com

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to increase taxes to pay for the police force we deserve. I loved to San Francisco in 1993 - built a business and raised my family here. The city budget at that time was over \$10 billion less than in 2023 - and the city has approximately 200,000 fewer residents. Your proposal is why people are streaming out of this great city and it is the punchline for jokes about overspending and feckless government.

This will not stand - even on your watch the city budget has DOUBLED since 2017. The answer to all of your ineffective programs is not to tax the few of us who remain more.

Please open any textbook on basic economics.

**From:** [Matthew Snyder](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:57:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matthew Snyder, msnyder014@gmail.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lydia Tolmacheff](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 5:57:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lydia Tolmacheff, [ltolmac@gmail.com](mailto:ltolmac@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Bill Madden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:00:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bill Madden, [billmadden1130@icloud.com](mailto:billmadden1130@icloud.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Katie Chen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:00:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Katie Chen, [katie.chen@gmail.com](mailto:katie.chen@gmail.com)

**I am a resident of** District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

You just keep doing your best to ruin our city.

No one should have to pay extra taxes to feel safe.

This gets logged as your worst idea yet which says a lot.



**From:** [frances.k.averett](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:00:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** frances k averett, [faverett@sbcglobal.net](mailto:faverett@sbcglobal.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Josephine Chew](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:00:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Josephine Chew, [josephine.chew@gmail.com](mailto:josephine.chew@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

My friends are leaving San Francisco because it is unsafe. These are friends who are die-hard San Franciscans. Instead of blocking ideas, I highly encourage you to bring ideas to solve the problem we are having.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Josephine Chew

**From:** [Lorraine Meier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:00:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lorraine Meier, [lorrainemeier@gmail.com](mailto:lorrainemeier@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Rosalyn Chen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:00:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rosalyn Chen, [rosechen@aol.com](mailto:rosechen@aol.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Sydney Lo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:03:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sydney Lo, [sydneyvlo@gmail.com](mailto:sydneyvlo@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [HB Eckmann](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:03:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** HB Eckmann , [lehejazz@gmail.com](mailto:lehejazz@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Harry Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:03:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Harry Wong, hoarser\_aphid.0i@icloud.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I DO NOT support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Kim](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:03:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Kim, [michaelkim@pacbell.net](mailto:michaelkim@pacbell.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Sally Walen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:03:36 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sally Walen, [sallyjwalen@yahoo.com](mailto:sallyjwalen@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Sally Walen

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**From:** [Dennis Shea](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:06:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dennis Shea , dshea1743@sbcglobal.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gaby Galiani](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:06:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gaby Galiani, [gabriellagaliani@gmail.com](mailto:gabriellagaliani@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Nika Terjesen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:06:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nika Terjesen, [nikacnika@yahoo.com](mailto:nikacnika@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Rebecca Saroyan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:06:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rebecca Saroyan, [rebecca.saroyan@gmail.com](mailto:rebecca.saroyan@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Nathanael Tico](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:09:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nathanael Tico, nateotico@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [KAREN WONG](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:09:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** KAREN WONG, [cloudsrest789@gmail.com](mailto:cloudsrest789@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [KAREN WONG](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:09:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** KAREN WONG, [cloudsrest789@gmail.com](mailto:cloudsrest789@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Alison Henry](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:09:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alison Henry, [alison.henry@gmail.com](mailto:alison.henry@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Aleksandra Pavlovic](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:09:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Aleksandra Pavlovic, pavlovic.aleks25@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maurice Fisher](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:12:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maurice Fisher, mauricefisher13@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [McKenna Quint](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:12:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** McKenna Quint, [mckenna.quint@gmail.com](mailto:mckenna.quint@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Uh, are you insane? Or just hoping to solidify your loss in the mayoral race?

Either way, I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Michael Cohen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:12:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Cohen, michael.cohensfo@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Marsiano](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:12:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Marsiano, dmarsiano@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Mansfield](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:12:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Mansfield, [mansfield@ymail.com](mailto:mansfield@ymail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Caroline Matthews](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:15:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Caroline Matthews , [carolinem\\_matthews@yahoo.com](mailto:carolinem_matthews@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jeffrey Goins](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:15:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeffrey Goins, [jsgoins2000@yahoo.com](mailto:jsgoins2000@yahoo.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Joni Binder](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:15:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joni Binder, [joni.california@gmail.com](mailto:joni.california@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Asimina Mourelatos](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:15:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Asimina Mourelatos, mina\_M@pacbell.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Lily Leung](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:18:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lily Leung, lilyffil90@hotmail.com

**I am a resident of** District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Lily Leung](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:18:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lily Leung, lilyffll90@hotmail.com

**I am a resident of** District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matt Smith](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:18:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matt Smith, mattsfo17@gmail.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Luis Belmonte](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:21:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Luis Belmonte, lbelmonte@7hp.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Nonna Wien Knapp](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:21:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nonna Wien Knapp, [optimumoptions@ameritech.net](mailto:optimumoptions@ameritech.net)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Judie Guerriero](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:21:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Judie Guerriero, [jguerriero@gmail.com](mailto:jguerriero@gmail.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Knapp](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:21:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Knapp, knappdavid@yahoo.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stephen Johnson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:21:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephen Johnson, smjadv@gmail.com

**I am a resident of** District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I was there last week when you said the Mayor could do what Supervisor Dorsey's amendment would accomplish, but as is clear she hasn't, hence the need for the amendment.

Do you not think that recruits will respond to a greater incentive, or do you just not care about public safety?

Stephen Johnson

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**From:** [Juliette Hayes](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:21:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Juliette Hayes, [juleshayes@yahoo.com](mailto:juleshayes@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tina Nunes](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tina Nunes, [tinanunesobrer@gmail.com](mailto:tinanunesobrer@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Saleem Haque](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Saleem Haque, [saleem.haque@comcast.net](mailto:saleem.haque@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Frances Eubanks](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Frances Eubanks, [eutravel@earthlink.net](mailto:eutravel@earthlink.net)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Christopher Xavier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Christopher Xavier, acxavier@aol.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Christopher Xavier

**From:** [Alice Xavier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alice Xavier, [acxavier@aol.com](mailto:acxavier@aol.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Alice Xavier

**From:** [Susanne Maddux](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Susanne Maddux, [susannepierce.maddux@gmail.com](mailto:susannepierce.maddux@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Livia Chan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:24:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Livia Chan, liviawyan@gmail.com

**I am a resident of** District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Luke Duncan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:27:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Luke Duncan, [lukejduncan@gmail.com](mailto:lukejduncan@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Okko Grippando](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:27:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Okko Grippando, [grippo@gmail.com](mailto:grippo@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Margaret O'Sullivan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:27:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Margaret O'Sullivan, marg\_os@pacbell.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Juan Jayo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:27:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Juan Jayo, martinbsq24@gmail.com

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Bruce Gladstone](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:27:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bruce Gladstone, bmgsc@gmail.com

**I am a resident of** District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Look Supervisor Safai,

I am not going to repeat a canned message, but if you are going to run for mayor, or even if you want to remain one of our supervisors, stop doing stupid political stunts like this. I am not calling you stupid. It is almost like you are getting advice from Hillary Ronen. I am not a lefty or a righty - I would like to see \_\_\_lots\_\_\_ more \_\_\_good\_\_\_police , more oversight also on the police. We have billions of nonsensical dollars in our budget. Step up to the plate and be a leader. stop wasting my time with nonsense.

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**From:** [Ri Tollman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ri Tollman, [ri\\_toman@gmail.com](mailto:ri_toman@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Joerg Herrmann](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joerg Herrmann, joergherrmann9@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Irina Klay](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Irina Klay , [irinaklay@gmail.com](mailto:irinaklay@gmail.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Liz Cong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Liz Cong, [lizcong@comcast.net](mailto:lizcong@comcast.net)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patty Jayo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patty Jayo, [pjjayo@aol.com](mailto:pjjayo@aol.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Tiffany Chin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tiffany Chin, may\_domes\_0k@icloud.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Aman Ephraim](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Aman Ephraim , amane49@yahoo.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Nathan Vogel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:30:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nathan Vogel, doctorspook@hotmail.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Jamie O'Keefe](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:33:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jamie O'Keefe, [jokeefe415@gmail.com](mailto:jokeefe415@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Barry Reder](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:33:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Barry Reder, unclbar@gmail.com

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matthew Steinbock](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:33:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matthew Steinbock, msteinbock@me.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gerald Schall](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:36:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gerald Schall, glschall@aol.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tom Flint](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:39:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tom Flint, [thomasflint1@yahoo.com](mailto:thomasflint1@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Shawna Hedley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:39:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Shawna Hedley, shawnahedley@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Davidson Bidwell-Waite](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:42:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Davidson Bidwell-Waite, davidsonbidwell@comcast.net

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

We are tired and fed up with a dysfunctional Board that has allowed this Once Great City to descend into a lawless, unsafe and increasingly unlivable environment. Our friends are fleeing. Our property values are plummeting. We can't even rent our units and guests won't come to visit for fear of their safety. You all continue to dither and play politics.

Even if/when we leave, we will vote and stay politically involved to hold those responsible ACCOUNTABLE.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Amy McLaughlin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:42:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Amy McLaughlin, [McLaughlin\\_amy@yahoo.com](mailto:McLaughlin_amy@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [K. Hyatt](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:42:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** K. Hyatt, [kathyatt@gmail.com](mailto:kathyatt@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Hieu Pham](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:45:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Hieu Pham, [hphamsf@gmail.com](mailto:hphamsf@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [robert mayer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:45:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** robert mayer, robertmayersf@aol.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Jesse Hooper](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:48:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jesse Hooper, [jessehooper@gmail.com](mailto:jessehooper@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Alanna Deely](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:48:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alanna Deely, [alanna.deely@gmail.com](mailto:alanna.deely@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Wayne Nowak](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:48:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Wayne Nowak, waynenowak@sbcglobal.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Bernard Thomas](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:48:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bernard Thomas, [bsthomas@ix.netcom.com](mailto:bsthomas@ix.netcom.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Adhikari](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:48:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Adhikari, rawriter@gmail.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [tam tam](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:48:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** tam tam, tamsfo12@gmail.com

**I am a resident of** District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Xue Liang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:51:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Xue Liang, [norelleliang@gmail.com](mailto:norelleliang@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mark Zanolli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:51:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Zanolli, [zanoli@att.net](mailto:zanoli@att.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kevin Wallace](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:54:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kevin Wallace, kevinwallace415@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Carmel Passanisi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:54:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carmel Passanisi, carmel2710@comcast.net

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Mary Innes](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:54:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary Innes, metuvilla@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Raj Lathigara](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:57:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Raj Lathigara, [raj@lathigara.com](mailto:raj@lathigara.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sara Schumann](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:00:34 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sara Schumann, [saraschumann@me.com](mailto:saraschumann@me.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ada Sanchez](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:00:34 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ada Sanchez, netgurlie2002@yahoo.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [yosh nakashima](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:00:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** yosh nakashima, yosh9955@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for. we pay enough taxes in SF. Stop the grab. houses cost enough in SF.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Drew Wolfe](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:00:40 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Drew Wolfe, wolfea@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Garret Tom](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:00:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Garret Tom, gntom@bu.edu

**I am a resident of** District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anja Manuel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:03:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anja Manuel, [manuel.anja@gmail.com](mailto:manuel.anja@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [renee tannenbaum](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:06:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** renee tannenbaum, reneetbaum@gmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Bev Sutton](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:06:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bev Sutton, bev\_sutton@yahoo.com

**I am a resident of** District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Julian Standen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:09:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julian Standen, [julianstanden@sbcglobal.net](mailto:julianstanden@sbcglobal.net)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patricia Whelehan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:09:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patricia Whelehan, [sflnkny@yahoo.com](mailto:sflnkny@yahoo.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Steven Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:09:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steven Lee, [bdlineman@gmail.com](mailto:bdlineman@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [mattia.pascolini](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:09:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** mattia pascolini, [mattia.pascolini@mac.com](mailto:mattia.pascolini@mac.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Janice Moore](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:12:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Janice Moore , [mjani76@aol.com](mailto:mjani76@aol.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Emmett & Kathleen Hegerhorst](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:15:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Emmett & Kathleen Hegerhorst, [katheg@att.net](mailto:katheg@att.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Stop dumping money down the homeless rat hole, where it has only resulted in making that problem worse. Put it where it will do some good for those of us paying the bills. Politicians seem to think there's a bottomless pit of money to be bled out of taxpayers. We are at wits end trying to pay the bills created by irresponsible spending, all the while watching this city turn into a toilet. Supervisor Safai, you are going nowhere fast.

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**From:** [Amir Talebi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:15:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Amir Talebi, AmirTalebi123@Gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Doug Bushell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:18:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Doug Bushell, s.bushell@comcast.net

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [James Orellana](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:18:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** James Orellana, jaolana@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Douglas Allan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:18:36 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Douglas Allan, JustDougSF@aol.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Annabelle Charbit](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:21:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Annabelle Charbit, [arcb74@gmail.com](mailto:arcb74@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maria Cruz](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:24:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maria Cruz, [monica\\_dnc@yahoo.com](mailto:monica_dnc@yahoo.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Bev Lips](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:24:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bev Lips , [buzbev@gmail.com](mailto:buzbev@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Yvonne Lin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:24:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Yvonne Lin, [yglin@alum.mit.edu](mailto:yglin@alum.mit.edu)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city's massive budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost. Oversight, fiscal discipline must be exercised, not simply asking hard-working residents to work multiple jobs to support runaway spend.

You have recently overseen a city budget that has DOUBLED since 2017. It is unacceptable to expect the working residents of San Francisco to pay more taxes to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Margaret O'Driscoll](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:27:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Margaret O'Driscoll, [margaret@mission-properties.com](mailto:margaret@mission-properties.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Joyce Goldstein](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:27:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joyce Goldstein, joycego2843@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Adriana Vermut](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:30:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Adriana Vermut, [adrivermut@gmail.com](mailto:adrivermut@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Doug Kilroy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:30:41 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Doug Kilroy, [dougekilroy@gmail.com](mailto:dougekilroy@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Ruth Wu](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:33:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ruth Wu, [ruthwu@comcast.net](mailto:ruthwu@comcast.net)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Calum MacKay](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:33:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Calum MacKay, [calumlmackay@gmail.com](mailto:calumlmackay@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tamara Greenberg](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:33:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tamara Greenberg, [tamaragreenberg@gmail.com](mailto:tamaragreenberg@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Donald Jew](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:33:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Donald Jew, [dcjew.888@gmail.com](mailto:dcjew.888@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Shawn Tilley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:39:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Shawn Tilley, s@shawntilley.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [linda radler](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:39:44 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** linda radler, [lindaradler@yahoo.com](mailto:lindaradler@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Ranum](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:42:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Ranum, par888@comcast.net

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

This is Wrong!!! We are a family of Two Generations is SFPD officers and 5th generation San Franciscans Restore what is Common Sense!!!

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled

long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [eileen michael](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:43:09 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** eileen michael, eemmichael@aol.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Lorenzo Donati](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:45:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lorenzo Donati, [jdx402@yahoo.com](mailto:jdx402@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Burton S](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:45:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Burton S, [burtonts@gmail.com](mailto:burtonts@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Adiitonally, I want to let you know I will personally put forth my time and donate additional money towards removing you and the other "do nothing" Supes in SF. Y'all do not represent the hardworking residents who live in SF. We will take back our city from your ideology of do nothing in the current, encourage crime, enable crime, and raise taxes for basic services that should be free.

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**From:** [Michael Hephner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:48:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Hephner, mheff415@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

What are you thinking? I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous!

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brian Veit](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:48:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Veit, [oceanrenter@gmail.com](mailto:oceanrenter@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [David Fix](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:48:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Fix, david@fixcpa.com

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Carole Bonina](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:51:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carole Bonina, [cbonina@aol.com](mailto:cbonina@aol.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Massimiliano Donati](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:51:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Massimiliano Donati, massitotti9@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Paul Hessinger](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:51:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Paul Hessinger, 5jaguar5@comcast.net

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Run the city effectively and wisely. If this had been done, problems could be solved. I wonder if anyone actually will read these emails .

By the way, I have worked with drug addicts and alcoholics for over forty years, and until and UNLESS this city and this country begin to collect taxes from the wealthy who are the current welfare queens, and give treatment on demand and mental health and life start up help, we will live in this sad quagmire of filth, sick people and out of control complex problems will continue to exist and probably grow. Look at the 20 year trajectory even right now! We will also have nickel and diming regressive taxes growing ever more rampant, like now, such as parking meters everywhere, toll roads, rising tolls that were supposed to be sunset that NEVER go away, even increase, bridges falling down, potholes like SF, etc etc. etc. Look at history if you want black and white concrete proof. We were able to have affordable housing, low rents and people making a living in the 50's through 70's because corporate taxes (prior to runaway lobbyists and loopholes gutting the REAL effective tax collections) were on a rising scale as profits of a company got higher, if I am not mistaken the highest tax on the last billions was something around 92%. Sounds high but they use more infrastructure than we citizens will ever use, take advantage of the educated people taught in tax paid schools etc. etc.

This kind of thinking is what has gotten us into the emergency of safety and many other things in this city. What exactly are you guys smoking. Do you want to continue add and raise regressive taxes until seniors,

families and EVERYONE except the city's pets, the donors and wealthy, and tech folks are left here? We are being hazed, ridiculous parking meter rates, parking meters everywhere but in our living rooms so far...supervisors probably have that on deck next! Give us a break.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for. FIND THE MONEY IN THE BUDGET, YOU ONLY HAVE HALF A POLICE FORCE, LITTLE TO NO GRAFFITI CLEANUP, POTHOLES FOR ROADS DESTROYING OUR CARS, ETC ETC. - WHERE DID THAT MONEY GO THAT USE TO GO THERE AND MANY OTHER PLACES THAT USE TO GET ATTENTION?

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

I cannot come to the supervisors meeting as I am recovering from a heart valve replacement. Also, I have attended dozens and more of those window dressing meetings for YEARS. Decisions appeared to be made with the above accomplices (the city's pets, the donors and wealthy, and tech folks) before any supes meeting ever is held, before the people you allow to testify, favorites again, and then you have a huge line of locals and give them thirty seconds or so and most supes are on their phone, half asleep or gone by that time as they are NOT COUNTED in my opinion. I watched this up close for years. It is so obvious and transparent that it would be a joke if it were not so important and vital in our daily lives. We had to fight the supes and the city to stop street cleaning up here in Bernal Heights twice! Some self-centered Tech mogul moved here briefly and



wanted his street cleaner than it was allegedly. If Bernal gets street cleaning and postings wiping out 50% of parking all week every week, there will be parking wars, people moving like happened in Noe Valley when I lived there.

After the great wisdom of the city created that in Noe Valley there were wars, houses sold, people moved, and it took minimum

20 minutes of wasting gas circling until someone left their spot. This no car policy of this city is unworkable, old people eventually can't do buses and mass transit. It's got major flaws...I rode it for years.

I also worked for a US Senator, ran for a State House office and set up environmental group 50 years ago that is still running doing great work...so I have seen some of the sausage being made behind the public speeches and personas. We need some people of integrity, courage and will to do the right thing not just for their re-election chances, but as REAL public service.

FIND THE MONEY IN THE BUDGET, YOU ONLY HAVE HALF A POLICE FORCE, LITTLE TO NO GRAFFITI CLEANUP, POTHOLE FOR ROADS DESTROYING OUR CARS, ETC ETC. - WHERE DID THAT MONEY GO THAT USE TO GO THERE AND MANY OTHER PLACES THAT USE TO GET REPAIRS, UPKEEP AND ATTENTION?

**From:** [Noelle Moseley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:54:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Noelle Moseley, nmoseley@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Levine](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:57:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Levine, dllevine@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Oscar Batori](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:57:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Oscar Batori, oscarbatori@gmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sherrie Rosenberg](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:03:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sherrie Rosenberg, [sherrie.rosenberg@gmail.com](mailto:sherrie.rosenberg@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Marilyn Morgan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:03:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marilyn Morgan, [marilynmorgan@sbcglobal.net](mailto:marilynmorgan@sbcglobal.net)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Eileen Foti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:06:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eileen Foti, fotieileen@comcast.net

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Melissa Aurand](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:06:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Melissa Aurand, [melissa.w.aurand@gmail.com](mailto:melissa.w.aurand@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

This city's government is off the rails out of control. A city of this size shouldn't have a billion \$ + budget and THEN ask citizens to pay extra for what is the MOST BASIC of city services: public safety.

Hopefully the good people of this beleaguered city will turf you all out at your next elections. I'll certainly be voting that way.

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**From:** [Ditka Reiner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:09:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ditka Reiner, [ditka@reinerassociates.com](mailto:ditka@reinerassociates.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Sullivan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:12:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Sullivan, [efsullyjr@aol.com](mailto:efsullyjr@aol.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Igor Ostapenko](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:15:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Igor Ostapenko, iostapenko6@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tatyana Ostapenko](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:15:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tatyana Ostapenko, [tostapenko@yahoo.com](mailto:tostapenko@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Sullivan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:15:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Sullivan, [efsullyjr@aol.com](mailto:efsullyjr@aol.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Heather T](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:15:50 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Heather T, [heather@4gatti.com](mailto:heather@4gatti.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Tully](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:18:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Tully , roberttully415@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [jonathan morris](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:21:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** jonathan morris, [jokimo@yahoo.com](mailto:jokimo@yahoo.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gina Blancarte](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:24:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gina Blancarte, [ginablancarte@gmail.com](mailto:ginablancarte@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Drummond Buckley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:24:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Drummond Buckley, [drummondbuckley@gmail.com](mailto:drummondbuckley@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [GORDON MIZUHARA](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:27:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** GORDON MIZUHARA, OOOHGORDON@YAHOO.COM

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Paul ELLISON](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:30:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Paul ELLISON, [ellisonpaulm@gmail.com](mailto:ellisonpaulm@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [naomi burkart](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:30:39 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** naomi burkart, [gooch@burkart.org](mailto:gooch@burkart.org)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Usha and John Burns](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:42:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Usha and John Burns, [Johnmburns48@yahoo.com](mailto:Johnmburns48@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Frana Price](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:42:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Frana Price, [fprice@ohlrich.com](mailto:fprice@ohlrich.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Max Holm](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:45:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Max Holm, maxholm@yahoo.com

**I am a resident of** District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kathleen Gee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#)  
**Subject:** I Support Supervisor Dorsey's Full Staffing Amendment, and You Should Too.  
**Date:** Monday, November 6, 2023 8:45:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kathleen Gee, [kathygee606@att.net](mailto:kathygee606@att.net)

**Message:** I Support Supervisor Dorsey's Full Staffing Amendment, and You Should Too.

Dear Supervisors,

I support Supervisor Dorsey's full staffing amendment for SFPD and hope you will vote to put it on the ballot in March 2024. We cannot regain the city's reputation as a safe destination to live, work, visit, and shop if we do not have a fully staffed police force. Supervisor Dorsey's plan has short-, medium-, and long-range solutions to quickly fill the current gaps in personnel while making retention and recruitment possible and probable.

San Franciscans have prioritized public safety because we understand how vital it is to the success and achievement of every other industry and quality of life metric. Having our officers live in the neighborhoods they serve strengthens each community and the entire city. It is time to show our SFPD we value each and every officer, and it is long overdue that we take steps to help our officers live in the city they patrol each day. Please listen to your constituents who have repeatedly requested more funding for the police and more staffing of SFPD.



**From:** [Kathryn Roberts](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:51:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kathryn Roberts, km\_roberts@yahoo.com

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael H. Samson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:51:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael H. Samson, michaelhsamsin@comcast.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Eric Munsing](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:54:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eric Munsing, [eric.munsing@gmail.com](mailto:eric.munsing@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Neville Morcom](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:54:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Neville Morcom, nmorcom@comcast.net

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Scott Quinn](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:00:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Scott Quinn, [scottmscott@yahoo.com](mailto:scottmscott@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Jeff Jurow](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:03:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeff Jurow, [jjurow@rb-sf.com](mailto:jjurow@rb-sf.com)

I am a resident of

District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [JEFFREY NIGH](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:12:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** JEFFREY NIGH, [janigh@comcast.net](mailto:janigh@comcast.net)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Paul Mansfield](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:12:40 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Paul Mansfield, toomanypauls@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Charles Farrugia](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:15:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charles Farrugia, [helpmipark@gmail.com](mailto:helpmipark@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Michael Dorf](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:15:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Dorf, michael\_dorf@comcast.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Eric Stevens](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:18:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eric Stevens, [estevens@aol.com](mailto:estevens@aol.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Christopher Davies](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:21:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Christopher Davies, [cdavies@sbcglobal.net](mailto:cdavies@sbcglobal.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Frank noto](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:27:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Frank noto, [frank@fnstrategy.com](mailto:frank@fnstrategy.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This amendment is unacceptable and outrageous.

I do not support an amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that it be withdrawn immediately or kill the bill entirely.

**From:** [MARINA FRANCO](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:30:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** MARINA FRANCO, stellafranco@hotmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maggie Zang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:30:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maggie Zang, nreply816@gmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [John Eugster](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:33:15 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Eugster, john.eugster@gmail.vom

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Marion Pernoux](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:36:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marion Pernoux, marionpernoux@gmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Rohit Goel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:39:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rohit Goel, [rgoel441@gmail.com](mailto:rgoel441@gmail.com)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Christine Peterson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:55:59 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Christine Peterson, christinepeterson194@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Arthur Hubbard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:57:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Arthur Hubbard, amhsf@att.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Louise Patterson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 12:57:40 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Louise Patterson, lmuhlfkd@aol.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [JeNeal Granieri](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:00:10 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** JeNeal Granieri , [jenealann@att.net](mailto:jenealann@att.net)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matthew Bailey](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:00:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matthew Bailey, [matthew\\_bailey@mac.com](mailto:matthew_bailey@mac.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to let you know that I do not support EITHER the SFPD Staffing Plan NOR the Tax, because the Open Air Drug Markets it is supposed to Tackle wouldn't exist without the War on Drugs.

Something so much of a failure that trying to increase Policing (yet again) to try to tackle it will only have the EXACT SAME RESULTS as prior efforts: Increased Police Corruption, and an increase in Police Waste as they become addicted to the War on Drugs to a degree greater than any who abuse the drugs themselves.

Find another solution to both problems.

Matthew Bailey

**From:** [Bradley Forgang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:02:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bradley Forgang, bforfgang@yahoo.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Eileen Sullivan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:04:37 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eileen Sullivan, easulliva@comcast.net

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous, stupid and ridiculous!!!!

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Brian Hill](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:05:16 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Hill, [bchill@bch.net](mailto:bchill@bch.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gary Decad](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:21:06 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gary Decad, gmdecad@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for. You will be recalled

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diann Rose](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:22:18 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diann Rose, diannrose@yahoo.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [James Bertana](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:23:02 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** James Bertana, [jimbertana@icloud.com](mailto:jimbertana@icloud.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Christopher Valenti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:23:57 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Christopher Valenti, [cjv1010@gmail.com](mailto:cjv1010@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Joseph McFadden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:25:52 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joseph McFadden, fadsmcfadden@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [patrick Y](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:26:01 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** patrick Y, [pjm642000@yahoo.com](mailto:pjm642000@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Marty Cerles Jr](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:33:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marty Cerles Jr, [martycerles@gmail.com](mailto:martycerles@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Margaret Hearst](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:38:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Margaret Hearst, mhearst3@mac.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jeanine Mahl](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:40:03 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeanine Mahl, [jeanine.l.mahl@gmail.com](mailto:jeanine.l.mahl@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kevin Dill](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:41:00 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kevin Dill, [kevinedill@comcast.net](mailto:kevinedill@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patrick Muldoon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:42:55 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patrick Muldoon, [patrickmuldoon@gmail.com](mailto:patrickmuldoon@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Justin Truong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:45:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Justin Truong, [justintruong56@gmail.com](mailto:justintruong56@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robb Fleischer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:46:53 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robb Fleischer, [rfleischer@amsimail.com](mailto:rfleischer@amsimail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Shalavi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 1:47:56 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Shalavi, [john@bcpartnersinc.com](mailto:john@bcpartnersinc.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [mike wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:02:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** mike wong, mikewong2931@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Lome Pienaar](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:21:02 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lome Pienaar, [lome.pienaar@gmail.com](mailto:lome.pienaar@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robin Krop](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:22:13 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robin Krop, [sfrobink@aol.com](mailto:sfrobink@aol.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maria Nowicki](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:22:42 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maria Nowicki, mnowicki45@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mike Drew](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:24:57 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mike Drew, mikeldrew@aol.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Ray Shih](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:50:52 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ray Shih, rayshih@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jeffrey L Oster](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 2:54:08 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeffrey L Oster, [jeffreyloster@gmail.com](mailto:jeffreyloster@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Barron](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:46:50 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Barron, [jbarr2089@sbcglobal.net](mailto:jbarr2089@sbcglobal.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diana Dubash](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 4:50:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diana Dubash, [dirus@pacbell.net](mailto:dirus@pacbell.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jeffrey Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:03:08 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeffrey Wong, [jewong1667@gmail.com](mailto:jewong1667@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Silvie Hibdon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:06:26 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Silvie Hibdon, [hibdon.silvie@gmail.com](mailto:hibdon.silvie@gmail.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Julia Arnon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:16:06 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julia Arnon, [julia.arnon@gmail.com](mailto:julia.arnon@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Shannon Stokes](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:52:52 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Shannon Stokes, stokesshannono@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Anita Ho](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 5:58:12 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anita Ho, [cordeon@gmail.com](mailto:cordeon@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Mokry](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:01:27 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Mokry, [mokryrob@gmail.com](mailto:mokryrob@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robin Hubinsky](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:09:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robin Hubinsky, rhubinsky@hotmail.com

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Peter Frings](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:15:27 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Peter Frings, pfrings@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jack Yu](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:21:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jack Yu, [jmailbox@yahoo.com](mailto:jmailbox@yahoo.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gina Cicciarelli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:21:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gina Cicciarelli, [gina@cicciarelli.net](mailto:gina@cicciarelli.net)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [mark foti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:27:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** mark foti, [ssconcrete@me.com](mailto:ssconcrete@me.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Roland Andersen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:33:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Roland Andersen , [rolandandersen@sbcglobal.com](mailto:rolandandersen@sbcglobal.com).net

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jeff Gherardini](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:54:47 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeff Gherardini, [jeff.gherardini@icloud.com](mailto:jeff.gherardini@icloud.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan and to let you know that Supervisors like you are crushing our city. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Jeannie Pon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 6:56:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeannie Pon, [jeanniepon2002@gmail.com](mailto:jeanniepon2002@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [andrew wickens](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:06:18 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** andrew wickens, wickens1@gmail.com

I am a resident of

District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I already pay 20k per year in property taxes!!!

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Virág Ahiakpor](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:09:17 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Virág Ahiakpor , [lafleur4444@gmail.com](mailto:lafleur4444@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Calvin Lau](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:09:46 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Calvin Lau, [calvinlau@comcast.net](mailto:calvinlau@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Freda Frid](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:15:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Freda Frid, FREDAFRID@GMAIL.COM

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Best,  
Freda

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**From:** [Michelle Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:18:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michelle Lee, [ms.michelle.lee@gmail.com](mailto:ms.michelle.lee@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brian Canedo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:18:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Canedo, mosecanedo@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Barbara Wright](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:21:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Barbara Wright , [desertwind\\_3@yahoo.com](mailto:desertwind_3@yahoo.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Steven Lyss](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:27:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steven Lyss, [slyss@mac.com](mailto:slyss@mac.com)

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tami Epstein](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:30:43 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tami Epstein, [tl.epstein@yahoo.com](mailto:tl.epstein@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jay Odessky](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:36:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jay Odessky, [jodessky@mac.com](mailto:jodessky@mac.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Anthony Fox](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:53:34 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anthony Fox, [sftonyfox@gmail.com](mailto:sftonyfox@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Scott Brown](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:55:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Scott Brown, [scott@lisabyrne.com](mailto:scott@lisabyrne.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Karen Pugay](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 7:57:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karen Pugay, pugaykm@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Steven Keiper](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:06:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steven Keiper, [skeiper@gmail.com](mailto:skeiper@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jonathan Wen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:09:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jonathan Wen, [wen.jonathan@gmail.com](mailto:wen.jonathan@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diane Janakes-Zasada](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:09:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diane Janakes-Zasada, [djanakes@gmail.com](mailto:djanakes@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Dianr Valente](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:09:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dianr Valente, [diane.valente@yahoo.com](mailto:diane.valente@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [William Owens](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:32:58 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Owens, [bowens4631@aol.com](mailto:bowens4631@aol.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Larisa Fisher](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:34:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Larisa Fisher, [larisafisher@yahoo.com](mailto:larisafisher@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mary McFadden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:39:17 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary McFadden, [mmcfadden9614@gmail.com](mailto:mmcfadden9614@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Agnes Davis](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:45:26 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Agnes Davis, dkd04@comcad.net

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [JOYCE YEE](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:45:43 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** JOYCE YEE, [jgyee@ail.com](mailto:jgyee@ail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Curtis Gardner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:48:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Curtis Gardner, [cgardner@jspllc.com](mailto:cgardner@jspllc.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John McNamara](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 8:57:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John McNamara, [mcnamara229@hotmail.com](mailto:mcnamara229@hotmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Adam Hall](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:00:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Adam Hall, [ahall6779@gmail.com](mailto:ahall6779@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Assunta Young](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:00:40 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Assunta Young, [assuntayoung46@gmail.com](mailto:assuntayoung46@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Peter Nedeau](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:09:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Peter Nedeau, pgnedeau@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Leo Bragagnolo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:09:38 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Leo Bragagnolo, [leo\\_jb@yahoo.com](mailto:leo_jb@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gladis Steinway](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:12:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gladis Steinway, [Steinwayges@sbcglobal.net](mailto:Steinwayges@sbcglobal.net)

I am a resident of

District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lillian Shiiba](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:24:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lillian Shiiba, [Lshiiba@gmail.com](mailto:Lshiiba@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Holly Peterson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:27:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Holly Peterson, [holly.peterson@me.com](mailto:holly.peterson@me.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Do you care about our city???? We do not need to raise taxes to fund the police.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mary Ling](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:40:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary Ling, [boojknits@yahoo.com](mailto:boojknits@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Clift Hong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:51:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Clift Hong, chimmybonyan@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maryann Dresner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 9:51:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maryann Dresner, [madresner@cs.com](mailto:madresner@cs.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Robert Belli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:01:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Belli, [robbelli99@gmail.com](mailto:robbelli99@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Maya Brouwer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:06:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maya Brouwer, mayajones2015@hotmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gail Grossman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:15:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gail Grossman, [gail.s.grossman@gmail.com](mailto:gail.s.grossman@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Lynn Jefferson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:21:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lynn Jefferson , [Lynnjefferson@comcast.net](mailto:Lynnjefferson@comcast.net)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Phil Points](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:31:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Phil Points, [plpoints48@gmail.com](mailto:plpoints48@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mark Armenta](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:35:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Armenta, [markarmenta@hotmail.com](mailto:markarmenta@hotmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Yun Jung Choi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:45:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Yun Jung Choi, [yunjungchoi@gmail.com](mailto:yunjungchoi@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Rita Franchi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 10:51:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rita Franchi, rfranchi415@hotmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Kenneth Shaffer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 11:06:56 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kenneth Shaffer, kenshaffer80@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Cynthia Fitzpatrick](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Tuesday, November 7, 2023 11:09:23 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Cynthia Fitzpatrick, cindylum71@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Board of Supervisors \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Operations](#); [BOS Legislation, \(BOS\)](#); [Young, Victor \(BOS\)](#)  
**Subject:** 427 Letters regarding File No. 230985  
**Date:** Monday, November 6, 2023 9:48:48 AM  
**Attachments:** [427 Letters regarding File No. 230985.pdf](#)

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Hello,

Please see attached for 427 letters regarding File No. 230985, which is Item No. 4 on today's Rules Committee agenda.

**File No. 230985** - Charter Amendment - Minimum Police Department Staffing and Five-Year Annual Funding Requirement (Safai)

Sincerely,

**Joe Adkins**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco, CA 94102**  
**Phone: (415) 554-5184 | Fax: (415) 554-5163**  
[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

**From:** [Charley Goss](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [Janan New](#)  
**Subject:** File No. 230985- Minimum Police Department Staffing and Five-Year Annual Funding Requirement  
**Date:** Thursday, November 2, 2023 4:03:25 PM  
**Attachments:** [SFAA Letter-File No. 230985 Minimum Police Staffing .pdf](#)

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Hello,

Attached please find the SF Apartment Association's letter in opposition to recent amendments made to File No. 230985, the Minimum Police Department Staffing and Five-Year Annual Funding Requirement Charter Amendment. Please include this letter in the legislative file for this item.

Thank you,

Charley Goss  
Government and Community Affairs Manager  
San Francisco Apartment Association  
415.255.2288 ext. 114



San Francisco Board of Supervisors  
1 Dr. Carlton B. Goodlett Place  
City Hall, Room 244  
San Francisco, California 94102  
VIA EMAIL: [Board.of.Supervisors@sfgov.org](mailto:Board.of.Supervisors@sfgov.org)

November 2, 2023

**Re: Minimum Police Department Staffing and Five-Year Annual Funding Requirement (230985)**

Dear Members of the Board of Supervisors,

On behalf of our members, who collectively own or manage approximately 90,000 apartments citywide, we write to you to express our vehement opposition to Supervisor Safai's recent amendments to the San Francisco Police Department Staffing and Five-Year Annual Funding Requirement Charter Amendment, File Number 230985.

The long-term understaffing of the Police Department has contributed to increases in property crime, increased police overtime costs, and the damaging perception that San Francisco is not a safe place to live and do business.

City residents have a right to feel safe in their homes and in their neighborhoods, and Supervisor Safai's amendment to deny residents a fully staffed Police Department unless they pay for it through additional taxes is entirely inappropriate.

Restoring public safety is a top priority for our members, and we believe that a fully staffed Police Department is necessary to help achieve that goal. The San Francisco Apartment Association fundamentally disagrees with the notion that taxes must be raised in order for the City to provide basic law enforcement services for residents.

We ask that you reject the amendments made to the SFPD Staffing and Five-Year Annual Funding Requirement Charter Amendment (File No. 230985) and oppose the Charter Amendment as it is currently written.

Sincerely,

Charley Goss  
Government and Community Affairs Manager  
San Francisco Apartment Association

Cc: Angela Calvillo, Clerk of the Board of Supervisors

**From:** [David Harrison](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Cc:** [Young, Victor \(BOS\)](#)  
**Subject:** Opposition To New Amendment to SFPD Staffing Act Amendment  
**Date:** Friday, November 3, 2023 4:23:51 PM  
**Attachments:** [SFPD Full Staffing Act Coalition Amendment Opposition Letter.pdf](#)

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Hello,

Please find the attached letter from our organizations opposing the amendment to the SFPD Full Staffing Act. Thank you.

Sincerely,

**David Harrison**  
Manager of Government and Public Affairs  
[BOMA San Francisco](#)  
(202) 262-5860 (Mobile)  
davidh@boma.com





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San Francisco Board of Supervisors  
San Francisco City Hall  
1 Carlton B. Goodlett Place  
San Francisco, California 94102

November 3, 2023

**Re: Amendments to San Francisco Police Department Full Staffing Act**

Dear Supervisors,

We write you on behalf of the undersigned organizations to express our opposition to Supervisor Safai's amendment to the San Francisco Police Department Full Staffing Act (File No. 230985). Our initial support for this charter amendment was expressed in line with the original intent that new SFPD recruitment and retention efforts would be funded from the City's general fund. This amendment signals that a fully staffed police department is contingent upon San Franciscans agreeing to paying extra for it.

Our organizations are not opposed to paying our fair share to fund city services. In fact, there have been numerous new taxes levied in San Francisco over the last several years—many of which our organizations have supported—in pursuit of supporting resources for critical government functions. However, we now face a difficult climate in which San Francisco is one of the most expensive cities to do business in the nation. This dilemma has been cited by Supervisors, the City Controller and City Economist, who are now examining the need to overhaul our business tax structure to remain competitive: "The City, which started the decade with the highest business tax burden of any city in California, further raised that burden with several rate increases and new taxes...Our unique vulnerability to a few companies moving

their headquarters out of San Francisco demands that we urgently explore new ways to encourage businesses to locate and grow in San Francisco, as well as strategies to make our tax base more resilient.”

Although we understand the concerns in regard to the City’s projected budget shortfall, we also urge you to consider the consequences of severe police department understaffing in potential lost revenue to the City. Public safety perceptions are influencing decisions about whether companies want to locate here or host conferences, whether workers want to return downtown, and whether tourists will visit. Small businesses and their employees are victims of crime and greatly impacted by public disorder. These challenges have real impacts to the City’s tax revenue and overall vibrancy. We must get public safety right. Then tax revenue will follow.

In closing, we do not support this amendment which creates a false choice between police staffing and additional taxes. Public safety is a core public service that should already be fully funded from our current general fund. Thank you for your attention to this important matter.

Sincerely,

**American Assets Trust**

**Avison Young**

**BOMA San Francisco**

**Brookfield Properties**

**BXP**

**Cushman & Wakefield**

**DivcoWest**

**Golden Gate Restaurant Association**

**Hotel Council of San Francisco**

**Hudson Pacific Properties**

**JLL**

**Kilroy**

**McClure Electric**

**Metro Services Group**

**Shorenstein**

**San Francisco Apartment Association**

**San Francisco Benefit District Alliance**

**San Francisco Travel Association**

**The Swig Company**

**Vanbarton Group**

**Young Electric & Communications**

**From:** [Dennis Dunne](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:18:46 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dennis Dunne , [dunnedf@gmail.com](mailto:dunnedf@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kieran Manning](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 9:06:47 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kieran Manning, [kman6@berkeley.edu](mailto:kman6@berkeley.edu)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Elon M](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:54:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elon M, [ElonM@x.com](mailto:ElonM@x.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Dustin Dolby](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:45:38 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dustin Dolby, [dusty.dolby@gmail.com](mailto:dusty.dolby@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Samuel Hamburger](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:38:16 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Samuel Hamburger, [sd.hamburger@gmail.com](mailto:sd.hamburger@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Karina Velasquez](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:31:34 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karina Velasquez, [karinawinder@gmail.com](mailto:karinawinder@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Perry](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:20:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Perry, [news@davidperry.com](mailto:news@davidperry.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Charlie Cobb](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 8:08:13 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charlie Cobb, ccobb123@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [John O'Connor](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 7:44:50 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John O'Connor, [joc242@gmail.com](mailto:joc242@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kevin Wallace](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:45:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kevin Wallace, kevinwallace415@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tammy Parashis](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:42:55 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tammy Parashis, [parashisfamily@yahoo.com](mailto:parashisfamily@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jennie Feldman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:22:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jennie Feldman, [Jenniefootefeldman@gmail.com](mailto:Jenniefootefeldman@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Janice Kerti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 6:12:50 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Janice Kerti, [jkerti@outlook.com](mailto:jkerti@outlook.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Parina](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 3:34:50 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Parina, [parinarichard8@gmail.com](mailto:parinarichard8@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Respectfully submitted,

Richard Parina  
Brigadier General (ret) USAR  
Iconic D3, Steering Committee, Chair, Membership  
Committee  
LNHNA, Executive Committee  
Catholic Alumni Action Community PAC, Chair

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**From:** [Tracy Kunichika](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 2:08:18 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tracy Kunichika, [tk.campfire231@simplelogin.com](mailto:tk.campfire231@simplelogin.com)

I am a resident of

District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Brad McMillan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 1:28:46 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brad McMillan, [mcmillan@viselect.com](mailto:mcmillan@viselect.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Phaedra Fisher](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Monday, November 6, 2023 12:55:17 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Phaedra Fisher, [phaedra@pobox.com](mailto:phaedra@pobox.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai and Board of Supervisors

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan.

The most fundamental purpose of a city government (or any government) is to defend public safety and uphold the law to protect private property. Without these protections, we are at risk of descending further into chaos. People and businesses are already leaving San Francisco at a terrifying rate. The reason they are leaving is because the most fundamental of expectations - public safety and rule of law - is not being upheld.

Public safety and rule of law needs to be at the TOP of the city of San Francisco Budget priorities, not an afterthought. Without public safety and rule of law, nothing else matters. The San Francisco city expenses has doubled from 2017. the population has dropped. We need to prioritize the city expenses to what matters most for the long term viability of the city.

Raising taxes is NOT the answer. People and businesses are fleeing the city because of crime and high taxes and cost of living. The city government needs to do your job and PRIORITIZE public safety and make decisions about what other expenses should be cut. Every private company and household does this every day. We all prioritize and decide where to spend our money and where to cut costs.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Justin Cherniak](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 11:13:14 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Justin Cherniak, [justin.cherniak@gmail.com](mailto:justin.cherniak@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [John Doricko](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:19:55 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Doricko, [jdoricko@gmail.com](mailto:jdoricko@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Olga Kaplan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:59:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Olga Kaplan, [olga.lozovskaya@gmail.com](mailto:olga.lozovskaya@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Fransen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:50:43 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Fransen, [mjfransen@gmail.com](mailto:mjfransen@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sara Schumann](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:28:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sara Schumann, [saraschumann@me.com](mailto:saraschumann@me.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tina Chiang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:12:15 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tina Chiang, [tchiang1778@gmail.com](mailto:tchiang1778@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Craig Greenwood](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:54:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Craig Greenwood, [craig.gwood@gmail.com](mailto:craig.gwood@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Laura Fagan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:10:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Laura Fagan, laurajofagan@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gareth Sylvester](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:52:52 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gareth Sylvester, [sylvester1346@gmail.com](mailto:sylvester1346@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elizabeth McCarty](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:31:49 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elizabeth McCarty, [elizabethmccarty@gmail.com](mailto:elizabethmccarty@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Leslie Koelsch](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:16:58 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Leslie Koelsch, koelsch1886@comcast.net

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Charles Perkins](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 5:57:01 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charles Perkins, cperkinssf@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Chao-Tung Lin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 5:16:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chao-Tung Lin, [kenny0402.lin@gmail.com](mailto:kenny0402.lin@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kim Tran](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 4:51:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kim Tran, kimtran1946@gmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Stephen Ernst](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 4:46:47 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephen Ernst, [steve.ernst@yahoo.com](mailto:steve.ernst@yahoo.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diem Tran](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 4:45:41 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diem Tran, [dcntran@gmail.com](mailto:dcntran@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Cynthia Walker](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 4:06:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Cynthia Walker, [cynwalk20@gmail.com](mailto:cynwalk20@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Mobley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 4:03:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Mobley, david.p.mobley@gmail.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Marty Cerles](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 3:42:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marty Cerles, [martycerles@gmail.com](mailto:martycerles@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maryann Dresner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 3:28:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maryann Dresner, [madresner@cs.com](mailto:madresner@cs.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Benkeser](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 3:06:37 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Benkeser, [robert.benkeser@gmail.com](mailto:robert.benkeser@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [William Moore](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 2:50:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Moore, BillGMoore@Yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Michael Ambrose](#)  
**To:** [Safai, Ahsha \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** San Francisco Police Staffing Act  
**Date:** Sunday, November 5, 2023 2:41:54 PM

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Hi, my name is Mike. I'm a San Francisco resident and I'm calling to express my opposition to Supervisor Safai's amendment to the San Francisco Full Police Staffing Act.

I've been made aware from a neighbor who has recently been in touch with our police and they are saying that they are in need of the city working with them and that officers are leaving for half as much pay. A city that values the police and cooperates with them is needed.

How can the Supervisor be for public safety when he made funding for more police officers contingent on us raising our taxes and left this legislation without a clear, dedicated funding source.

How can he expect SFPD to increase foot patrols in our neighborhoods if they don't have enough officers?

The inconsistent messaging we've received from him on this issue is frustrating for those of us who are imploring City Hall to prioritize public safety.

I implore the Supervisor to reverse his position to vote against this legislation and keep it from going on the March 2024 ballot.

Regards,  
Mike Ambrose

**From:** [Marla Landa](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 2:30:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marla Landa, [marlalanda@gmail.com](mailto:marlalanda@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jackie Holen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 2:16:49 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jackie Holen, [jackie.holen@gmail.com](mailto:jackie.holen@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [L. yaco](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 2:16:07 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** L. yaco, harris.rose@att.net

**I am a resident of** District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Joseph McFadden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 2:15:58 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joseph McFadden, fadsmcfadden@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Howard Chabner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 1:48:14 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Howard Chabner, hlchabner@comcast.net

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gerald Moore](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 12:27:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gerald Moore, [geraldrmoore.com](mailto:geraldrmoore.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Annabelle Charbit](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 12:21:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Annabelle Charbit, [arc74@gmail.com](mailto:arc74@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gerald Kangelaris](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 12:06:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gerald Kangelaris, [gkangelaris@yahoo.com](mailto:gkangelaris@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Peter Yiakis](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 11:44:34 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Peter Yiakis, [peter@yiakis.com](mailto:peter@yiakis.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tom Bernard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 11:26:08 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tom Bernard, [Bernardtr@aol.com](mailto:Bernardtr@aol.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Chloe Jager](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 11:24:16 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chloe Jager, [cjmeister@yahoo.com](mailto:cjmeister@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Joseph Crump](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 11:03:26 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joseph Crump, jcrump1117@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gifford Brooks](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 11:00:44 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gifford Brooks, [brooks1389@gmail.com](mailto:brooks1389@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kristap Baltin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:57:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kristap Baltin, kbaltin@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Karen Schwartz](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:57:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karen Schwartz , [kielygomes@yahoo.com](mailto:kielygomes@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kenneth Johnson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:46:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kenneth Johnson, KENJ630@GMAIL.COM

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tom Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:39:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tom Lee, thl001@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elijah Bornstein](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:30:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elijah Bornstein, [elijahb@conard.org](mailto:elijahb@conard.org)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Florian Pschenitzka](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:24:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Florian Pschenitzka, fpschenitzka@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Charlotte Worcester](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:21:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charlotte Worcester, beaubarlotte@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Calum MacKay](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:14:23 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Calum MacKay, [calumlmackay@gmail.com](mailto:calumlmackay@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ron ALBUCHER](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 10:12:48 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ron ALBUCHER, [ronalbucher@gmail.com](mailto:ronalbucher@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Caroline Pougner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:54:23 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Caroline Pougner, pougner@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Dennis Lim](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:45:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dennis Lim, [Fay\\_doy356@yahoo.com](mailto:Fay_doy356@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [hilary shirazi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:39:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** hilary shirazi, shirazi.hilary@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Antonio Massa](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:33:08 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Antonio Massa, [antonio.massa@comcast.net](mailto:antonio.massa@comcast.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jane Dunlap](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:26:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jane Dunlap, [jc\\_dunlap@hotmail.com](mailto:jc_dunlap@hotmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Alexandria Buehlmann](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:12:23 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alexandria Buehlmann, [alex.buehlmann@gmail.com](mailto:alex.buehlmann@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services for which we already pay.

We need the restoration of public safety. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

I am hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and a breach of your fiduciary duty to the taxpayers of San Francisco.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Driver](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 9:06:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Driver, davidrandolphdriver@gmail.com

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Assunta Young](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:59:55 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Assunta Young, [assuntayoung46@gmail.com](mailto:assuntayoung46@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for. Our city budget is huge with some funds wasted on ineffective services that do not meet residents' needs. Perhaps there should be an audit by an independent consultant to find some wasted resources. I'm sure \$20M can be found by being more efficient without having to fleece residents again for services the city is supposed to provide.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the

city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Linda Crist](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:45:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Linda Crist, [sfcalgal@hotmail.com](mailto:sfcalgal@hotmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Nancy Zajac](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:33:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nancy Zajac, njzajac@aol.com

**I am a resident of** District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sandra Jadallah](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:33:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sandra Jadallah, [sjadalla@pacbell.net](mailto:sjadalla@pacbell.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ditka Reiner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:30:38 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ditka Reiner, [ditka@reinerassociates.com](mailto:ditka@reinerassociates.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Cheryl Belansky](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:30:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Cheryl Belansky, [clbelansky@yahoo.com](mailto:clbelansky@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Ashley DeVore](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:30:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ashley DeVore, ashleycdevore@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ella Brittingham](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:27:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ella Brittingham, [ellabrittingham@gmail.com](mailto:ellabrittingham@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Daniel Bowermaster](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:27:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Daniel Bowermaster, [scramboleer@yahoo.com](mailto:scramboleer@yahoo.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Doerte Murray](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:24:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Doerte Murray, [doerte.murray9655@sbcglobal.net](mailto:doerte.murray9655@sbcglobal.net)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robb Fleischer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#)  
**Subject:** I Support Supervisor Dorsey's Full Staffing Amendment, and You Should Too.  
**Date:** Sunday, November 5, 2023 8:12:42 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robb Fleischer, [rfleischer@amsiemail.com](mailto:rfleischer@amsiemail.com)

**Message:** I Support Supervisor Dorsey's Full Staffing Amendment, and You Should Too.

Dear Supervisors,

I support Supervisor Dorsey's full staffing amendment for SFPD and hope you will vote to put it on the ballot in March 2024. We cannot regain the city's reputation as a safe destination to live, work, visit, and shop if we do not have a fully staffed police force. Supervisor Dorsey's plan has short-, medium-, and long-range solutions to quickly fill the current gaps in personnel while making retention and recruitment possible and probable.

San Franciscans have prioritized public safety because we understand how vital it is to the success and achievement of every other industry and quality of life metric. Having our officers live in the neighborhoods they serve strengthens each community and the entire city. It is time to show our SFPD we value each and every officer, and it is long overdue that we take steps to help our officers live in the city they patrol each day. Please listen to your constituents who have repeatedly requested more funding for the police and more staffing of SFPD.



**From:** [Alan Burradell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:09:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alan Burradell, alanburradell@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jennifer Laska](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:09:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jennifer Laska, [jennlaska@me.com](mailto:jennlaska@me.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Fred Bullock](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:06:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Fred Bullock, epitaph\_foul\_0q@icloud.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Robb Fleischer](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:03:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robb Fleischer, [rfleischer@amsiemail.com](mailto:rfleischer@amsiemail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [HELEN MCCLURE](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 8:03:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** HELEN MCCLURE, [Helen@castrocbd.org](mailto:Helen@castrocbd.org)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Iris Vaughan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:53:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Iris Vaughan, [iris.l.vaughan@gmail.com](mailto:iris.l.vaughan@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Bruce Bourne](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:27:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bruce Bourne, [bwbourne@sbcglobal.net](mailto:bwbourne@sbcglobal.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Eric Nytko](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:21:27 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eric Nytko, enytko@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Marny Homan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:18:26 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marny Homan, [marny.homan@gmail.com](mailto:marny.homan@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mario Ramirez](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:15:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mario Ramirez, unesceptico@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [K Stryker](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:15:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** K Stryker, [kstrykerdesign@gmail.com](mailto:kstrykerdesign@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Devon Johnson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:06:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Devon Johnson, [dpj@FangJohnson.net](mailto:dpj@FangJohnson.net)

I am a resident of

District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Kenneth Camp](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 7:04:46 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kenneth Camp, kennycamp@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Billy Hwan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:54:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Billy Hwan, symbiosis@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jennifer Tobiason](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:43:55 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jennifer Tobiason, [jentobiason@gmail.com](mailto:jentobiason@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel safe in our city. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

I am certain that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or cancel the bill entirely.

Please be more economical with taxpayer funds. You have a fiduciary duty to manage the city budget very carefully. It is important that you consider cuts to existing programs that have not worked out as planned. Please, I ask you to reconsider.

Thank you,

Jennifer

**From:** [Thomas Petrovic-Schmidt](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:39:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Thomas Petrovic-Schmidt, [tgtschmidt@gmail.com](mailto:tgtschmidt@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Michael Torres](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:24:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Torres, mtorres253@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago. Stop expecting us to keep enabling your incompetence by raising our taxes when you can just do the job you were hired to do.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Martha Reney](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:24:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Martha Reney , [marthareney@gmail.com](mailto:marthareney@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Steven Bartolotti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:18:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steven Bartolotti, [sabartolotti@gmail.com](mailto:sabartolotti@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gregory Batista](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:15:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gregory Batista, gbatista@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Mark Dutko](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:12:23 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Dutko, [mark@dwelldesigns.com](mailto:mark@dwelldesigns.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Debra Walker](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:06:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Debra Walker, [doddwalker@gmail.com](mailto:doddwalker@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [beverley talbott](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:03:02 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** beverley talbott, mbtalbott@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [LAUREN PIERIK](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 6:02:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** LAUREN PIERIK, [laurenpierik@yahoo.com](mailto:laurenpierik@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Chelsea D.S. Maverick](#)  
**To:** [Safai, Ahsha \(BOS\)](#); [Board of Supervisors \(BOS\)](#)  
**Subject:** San Francisco Police Staffing Act  
**Date:** Sunday, November 5, 2023 5:56:57 AM

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Hi, my name is Chelsea. I'm a San Francisco resident and I'm calling to express my opposition to Supervisor Safai's amendment to the San Francisco Full Police Staffing Act.

I have heard directly from the police saying they don't need more money they need the city to work with them. Officers are leaving for 1/2 the pay. They don't need more money they need cooperation.

How can the Supervisor be for public safety when he made funding for more police officers contingent on us raising our taxes and left this legislation without a clear, dedicated funding source.

How can he expect SFPD to increase foot patrols in our neighborhoods if they don't have enough officers?

The inconsistent messaging we've received from him on this issue is frustrating for those of us who are imploring City Hall to prioritize public safety.

I implore the Supervisor to reverse his position to vote against this legislation and keep it from going on the March 2024 ballot.

With care,  
Chelsea D.S. Maverick

*"If you want something you've never had, you must be willing to do something you've never done."* - Thomas Jefferson

**From:** [Brian Nash](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Sunday, November 5, 2023 4:53:59 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Nash, [briannash1889@gmail.com](mailto:briannash1889@gmail.com)

I am a resident of District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Devorah Joseph](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:45:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Devorah Joseph, drdevisf@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Josephine Zhao](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:30:46 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Josephine Zhao, josephine\_zhao@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gene Dea](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:27:34 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gene Dea, [gene.dea@yahoo.com](mailto:gene.dea@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Chuck Voliva](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:09:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chuck Voliva, cfvoliva@hotmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Tom](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:27:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Tom, babyg\_bear@yahoo.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Maria Vengerova](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:03:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Maria Vengerova, [Maria.Vengerova@gmail.com](mailto:Maria.Vengerova@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Katie Lyons](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 4:31:06 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Katie Lyons, [owner@lagreefit415.com](mailto:owner@lagreefit415.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Meg Kammerud](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 4:19:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Meg Kammerud, [Mpirnie@stanfordalumni.org](mailto:Mpirnie@stanfordalumni.org)

I am a resident of

District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Shelly Tong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 4:00:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Shelly Tong, shellytong4@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Christine Linnenbach](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 3:55:44 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Christine Linnenbach, [christinealinnenbach@gmail.com](mailto:christinealinnenbach@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Like so many voters who had hoped to support you, I have to say that this poison pill is disastrous and disappointing.

Why would you do this? Does it help move the needle forward?

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the

city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [MaryAnn Cantrell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 3:43:00 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** MaryAnn Cantrell, cantrell2345@comcast.net

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ebert Kan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 3:36:15 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ebert Kan, Nomad627@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elizabeth Statmore](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 3:31:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elizabeth Statmore, [statmore@earthlink.net](mailto:statmore@earthlink.net)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Barkan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 3:29:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Barkan, johnbarkan1@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Greg Wan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 2:53:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Greg Wan, gregwan@outlook.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Alberto Tretti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 2:28:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alberto Tretti, [alberto.tretti@gmail.com](mailto:alberto.tretti@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ainsley Alden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 2:14:57 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ainsley Alden, ainsleyvalden@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [james horan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 2:05:47 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** james horan, [jph.3037@yahoo.com](mailto:jph.3037@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Catherine Dean](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 1:59:15 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Catherine Dean, [cathy@piscesinc.com](mailto:cathy@piscesinc.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [KV Dhillon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 1:38:36 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** KV Dhillon, kvdhillon@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tony Villa](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 1:21:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tony Villa, tvobsf@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Joseph Mangiameli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 1:20:51 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joseph Mangiameli, joemangia@comcast.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Elisa Smith](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 1:10:15 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elisa Smith, [elisa\\_smith1@hotmail.com](mailto:elisa_smith1@hotmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mary Jung](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 1:06:49 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary Jung, maryjungsf@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Holly Peterson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 12:51:39 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Holly Peterson, [holly.peterson@me.com](mailto:holly.peterson@me.com)

I am a resident of

District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [matt ahangi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 12:34:10 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** matt ahangi, [matt@ahangi.com](mailto:matt@ahangi.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Schoene](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 12:28:12 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Schoene, [davidschoenedesign@yahoo.com](mailto:davidschoenedesign@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Borden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 11:55:11 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Borden, [raborden.borden@gmail.com](mailto:raborden.borden@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stephen Gorski](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 11:06:43 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephen Gorski , [sjgorskilaw@gmail.com](mailto:sjgorskilaw@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brett Ortiz](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 11:00:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brett Ortiz, [ortizbrett@yahoo.com](mailto:ortizbrett@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Thank you,

Brett Ortiz

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**From:** [Linda Maher](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 10:57:08 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Linda Maher, [czyarrow@aol.com](mailto:czyarrow@aol.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Esfir Shrayber](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 10:56:45 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Esfir Shrayber, to\_fira@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one or more ineffective non-profits annually to cover that cost. Addition funds could be found by cutting outrageous SF Mayor and heads of City Hall departments salaries.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Lela Tong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 10:55:34 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lela Tong, joyouslake88@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Adam Hall](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 10:10:01 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Adam Hall, [ahall6779@gmail.com](mailto:ahall6779@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [bernadette.cody](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 10:03:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** bernadette cody, bernadettecarstensen@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Judi Gorski](#)  
**To:** [Safai, Ahsha \(BOS\)](#); [Dorsey, Matt \(BOS\)](#); [Board of Supervisors \(BOS\)](#); [Judi - gmail Gorski](#)  
**Cc:** [Engardio, Joel \(BOS\)](#); [Melgar, Myrna \(BOS\)](#); [Walton, Shamann \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Ronen, Hillary](#); [Chan, Connie \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [Preston, Dean \(BOS\)](#); [PeskinStaff \(BOS\)](#)  
**Subject:** OPPOSITION to Supervisor Safai's Charter Amendment that Would INCREASE TAXES to Solve the SFPD Staffing Crisis. Rules Committee meeting 10AM, Monday, 11/6/23  
**Date:** Saturday, November 4, 2023 9:59:24 AM

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Dear Supervisor Safai,

Respectfully, I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing. Taxpayers should not be burdened with higher taxes. Find the money in SF's 15 billion dollar budget. Additionally, we not only need more police officers, we need more police cars so the officers are able to respond to emergencies and arrive in time to help. The SFPD needs more money responsibly managed with accountability and oversight. Please withdraw your amendment or kill the bill entirely.

Thank you in advance for your consideration of my concerns.

Sincerely,  
Judi

Judi Gorski  
Concerned SF D4 Resident/Voter/Homeowner 45+ years  
Member: Concerned Residents of the Sunset; Save Our Neighborhoods SF

**From:** [Marina Dee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:51:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marina Dee, jazmin1557@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anastasia Glikshtern](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:48:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anastasia Glikshtern, [apglikshtern@gmail.com](mailto:apglikshtern@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [david bancroft](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:45:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** david bancroft, sfdavidbancroft@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to strongly OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is untoward: It is a callous "poison pill" designed to deny what it pretends to afford, and disregards public safety: a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

Do not gut Supervisor Dorsey's charter amendment for SFPD staffing. Withdraw your amendment or kill the bill entirely.



**From:** [James Grant](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:39:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** James Grant, prgc@sbcglobal.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Nolley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:39:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Nolley, danolley@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Nohr](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:37:46 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Nohr, [mikejnohr@aol.com](mailto:mikejnohr@aol.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Alexandre Doubov](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:27:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Alexandre Doubov, [alexandre.doubov@gmail.com](mailto:alexandre.doubov@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jasmine Madatian](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:24:27 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jasmine Madatian , [madatian.j@gmail.com](mailto:madatian.j@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Carol Faulkner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:21:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carol Faulkner , cmoelarrycarol@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Joe Faulkner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:20:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Joe Faulkner , joemangolf@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Senta Tsantilis](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:06:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Senta Tsantilis, [sptsantilis@gmail.com](mailto:sptsantilis@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Nancy Federico](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:06:20 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nancy Federico, [nlfederico@msn.com](mailto:nlfederico@msn.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brian Clausen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:00:33 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Clausen, [bccclausen@comcast.net](mailto:bccclausen@comcast.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Caryl WELBORN](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 9:00:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Caryl WELBORN, [caryl.welborn@gmail.com](mailto:caryl.welborn@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Pete Cooper](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:57:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Pete Cooper, [peterooski@yahoo.com](mailto:peterooski@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Rachael Clausen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:57:26 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rachael Clausen, [r.clausen415@gmail.com](mailto:r.clausen415@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mary McFadden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:51:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary McFadden, [jandmmcfadden@gmail.com](mailto:jandmmcfadden@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Renee Lazear](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:47:41 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Renee Lazear, redpl@aol.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Carol Healey](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:44:49 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carol Healey, [ceria64149@mypacks.net](mailto:ceria64149@mypacks.net)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Rachel Grant](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:39:37 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Rachel Grant, rgrant06@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Vera Genkin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:33:21 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Vera Genkin, [tuttgen@sonic.net](mailto:tuttgen@sonic.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Vivien MacDonald](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:30:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Vivien MacDonald, [bebemacd@aol.com](mailto:bebemacd@aol.com)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brett Lilienthal](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:24:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brett Lilienthal, [brett.lilienthal@gmail.com](mailto:brett.lilienthal@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Greg Syler](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:20:55 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Greg Syler, [sivakitty@yahoo.com](mailto:sivakitty@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Dennis Bianchi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:16:54 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dennis Bianchi, DBiaLaura@aol.com

**I am a resident of** District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gail Rutherford](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 8:03:04 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gail Rutherford, [gail\\_rutherford@yahoo.com](mailto:gail_rutherford@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ken Vanos](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:59:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ken Vanos, [kenvanos@yahoo.com](mailto:kenvanos@yahoo.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Brian Veit](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:36:14 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Veit, [oceanrenter@gmail.com](mailto:oceanrenter@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Puccinelli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:09:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Puccinelli , michaelpooch@comcast.net

I am a resident of District10

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mark Staton](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:03:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Staton, msstaton@sbcglobal.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Yasmin Staton](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 7:01:01 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Yasmin Staton, ydmello@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Will Cody](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 6:44:56 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Will Cody, [wcody415@yahoo.com](mailto:wcody415@yahoo.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patience Hutchinson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 6:38:42 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patience Hutchinson, knit1purl1@sbcglobal.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Wincy Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 6:33:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Wincy Wong, [WincyWong9@gmail.com](mailto:WincyWong9@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stephanie Jeong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 2:32:58 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephanie Jeong, [stephaniejeong52@gmail.com](mailto:stephaniejeong52@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jane Day](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Saturday, November 4, 2023 2:10:13 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jane Day, [janeday@earthlink.net](mailto:janeday@earthlink.net)

**I am a resident of**

District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Charlotte Worcester](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 10:59:46 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charlotte Worcester, beaubarlotte@yahoo.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Stephen Ernst](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:47:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Stephen Ernst, [steve.ernst@yahoo.com](mailto:steve.ernst@yahoo.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Howard Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 8:26:47 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Howard Lee, [howard.lee90@gmail.com](mailto:howard.lee90@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Jeff Cahalan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:49:56 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeff Cahalan, [jcahalan1@gmail.com](mailto:jcahalan1@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:37:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Wong, jc123828@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kit Chong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 6:24:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kit Chong, [kittsechong@gmail.com](mailto:kittsechong@gmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Adele Zachrisson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:33:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Adele Zachrisson, [IlamAdele@Earthlink.net](mailto:IlamAdele@Earthlink.net)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Mark E. Sackett](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:31:54 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark E. Sackett, [MSackett@Reflectur.com](mailto:MSackett@Reflectur.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Thomas Sparks](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:22:54 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Thomas Sparks, [safai@nospam.minions.com](mailto:safai@nospam.minions.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,  
I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous and Mr Safai should resign.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Raymond Fabrizio](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:22:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Raymond Fabrizio, fabrcius@yahoo.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

Thank you.

**From:** [Julie Zberg](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:05:11 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julie Zberg, jzberg@comcast.net

**I am a resident of** District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Greg Daniel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 4:56:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Greg Daniel, [gregdaniel@mac.com](mailto:gregdaniel@mac.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lauren Meredith](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 4:48:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lauren Meredith, [soaring\\_leap@yahoo.com](mailto:soaring_leap@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Apparently, you are on the side of the criminals tormenting normal citizens. I am NOT. I've personally watched as regular folks' cars and businesses have been burglarized in broad daylight time and again.

We need more police officers. But apparently you think it's fine to just let the criminals have the city. I'm so so sick of this.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Pat Stanton](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 4:17:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Pat Stanton, [pstanton1224@gmail.com](mailto:pstanton1224@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Parina](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 4:13:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Parina, [parinarichard8@gmail.com](mailto:parinarichard8@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Supervisor Safai, if you think Seniors and the Asian Community will forget this come election time. The Catholic Alumni Action Community PAC will spend a good part of its \$1.2 million budget reminding voters you don't give squat about the "Open Season on our community by the emboldened criminals in this town.

Respectfully,

Richard Parina  
Brigadier General (ret) USAR  
Iconic D3, Steering Committee  
LNHNA, Executive Committee  
Catholic Alumni Action Community PAC, Chairman.

**From:** [Anthony Fox](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 3:36:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anthony Fox, [sftonyfox@gmail.com](mailto:sftonyfox@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kyle Olivo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 3:36:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kyle Olivo, [kyle@kyleolivo.com](mailto:kyle@kyleolivo.com)

I am a resident of

District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Bradley Forgang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 3:21:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bradley Forgang, bforfgang@gmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kimberly Legocki](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:42:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kimberly Legocki, kvwheeler@yahoo.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ralph Harms](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:36:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ralph Harms, [ralphharms@gmail.com](mailto:ralphharms@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kenneth Epstein](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:33:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kenneth Epstein, [kenepstei@gmail.com](mailto:kenepstei@gmail.com)

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Zhang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:27:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Zhang, pwrshot32@gmail.com

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Barbara Marre](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:24:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Barbara Marre, [barbaramarre@comcast.net](mailto:barbaramarre@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Young](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:18:37 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Young, dave@artichokelabs.com

I am a resident of

District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Barklee Sanders](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:18:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Barklee Sanders, [barkleesanders@gmail.com](mailto:barkleesanders@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Viktoria Kolesnikova](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:12:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Viktoria Kolesnikova, vxk.viktoria@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sama Meshel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:06:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sama Meshel, [Contestsama@gmail.com](mailto:Contestsama@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Paul Ellison](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:00:51 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Paul Ellison, [ellisonpaulm@gmail.com](mailto:ellisonpaulm@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [CELESTE Wolter Sempere](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 1:45:16 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** CELESTE Wolter Sempere, [celeste@bedford-grove.com](mailto:celeste@bedford-grove.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Zoe fuentes](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 1:36:36 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Zoe fuentes, [travelzoe@yahoo.com](mailto:travelzoe@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Liv Selle](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:37:50 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Liv Selle, livkselle@gmail.com

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Shirley Fogarino](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:15:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Shirley Fogarino, [scoopfoggy@prodigy.net](mailto:scoopfoggy@prodigy.net)

I am a resident of

District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kristin Hanaoka](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:12:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kristin Hanaoka, [kuri1099@gmail.com](mailto:kuri1099@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Heller](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:12:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Heller, [newedgy@gmail.com](mailto:newedgy@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Qi Wolf](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:06:17 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Qi Wolf, cutelynx@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [michael.joseph](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 11:48:53 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** michael.joseph, mcj811@gmail.com

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Scott Evans](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 11:45:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Scott Evans, [brianscott2780@gmail.com](mailto:brianscott2780@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Carl G](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 11:27:18 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carl G, [galtcarl@yahoo.com](mailto:galtcarl@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [DOUGLAS BIEDERBECK](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 11:12:30 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** DOUGLAS BIEDERBECK, [bixman@mac.com](mailto:bixman@mac.com)

I am a resident of

District 9

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jeremiah Boehner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 11:12:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jeremiah Boehner, [jeremiahboehner@gmail.com](mailto:jeremiahboehner@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Philip healy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 11:00:38 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Philip healy, lfchere@yahoo.com

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Farrell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 10:54:53 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Farrell, dbfvancouver@gmail.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lisa Wandzilak](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 10:49:02 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lisa Wandzilak, [lisadesignssf@gmail.com](mailto:lisadesignssf@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robin McMillan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 10:48:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robin McMillan, [rkmcmillan@viselect.com](mailto:rkmcmillan@viselect.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Charles Bush](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 10:18:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charles Bush , cbush8@comcast.net

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Elena Madsen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 10:03:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elena Madsen, [elena.madsen@gmail.com](mailto:elena.madsen@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Philip Bowles](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:45:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Philip Bowles , cottonboll@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. With a bloated budget that's already in deficit, the idea of Increasing our taxes to solve the SFPD staffing crisis is insulting, irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco. We have a right to expect public safety and a fully staffed police department to be part of the basic city services we already pay for...receiving little in the bargain, by the way.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Charles Kimball](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:30:50 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charles Kimball, cbksf@att.net

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Greg Labagh](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:30:37 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Greg Labagh, gtlabagh@icloud.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Nikita Van beek](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:27:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nikita Van beek, snwag2000@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matilde Leonetti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:24:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matilde Leonetti, [matilde.leonetti@gmail.com](mailto:matilde.leonetti@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Grant Young](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:15:38 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Grant Young, [g\\_e\\_young@yahoo.com](mailto:g_e_young@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan.

There is plenty of money in the budget to allocated to increased SFPD staffing. And increasing taxes in SF will not help the City's cause.

Thank you. grant (10th Ave)



**From:** [Lara Witter](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:15:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lara Witter, [larawitter@gmail.com](mailto:larawitter@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, there has been a proliferation of unaudited non-profits and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

---

**From:** [John Weiss](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:09:25 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Weiss, johnwweiss@hotmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [June Jobin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:01:42 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** June Jobin, [junejobin@sbcglobal.net](mailto:junejobin@sbcglobal.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Zellerbach](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 9:00:12 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Zellerbach, [jwz@whitneylake.net](mailto:jwz@whitneylake.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Eric Roddie](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 8:39:53 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eric Roddie, [ericdotroddie@gmail.com](mailto:ericdotroddie@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [James Kirk](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 8:39:12 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** James Kirk, [jameskirk47@gmail.com](mailto:jameskirk47@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Thompson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 8:21:34 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Thompson, davidtsf1170@gmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Paul Mohun](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 8:14:39 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Paul Mohun, prm5@georgetown.edu

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Absolutely not.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Robyn Lipsky](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:45:36 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robyn Lipsky, [jasonrobyn@gmail.com](mailto:jasonrobyn@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Cervantes](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:45:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Cervantes, pyrites\_conifer\_0j@icloud.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sally Fay Cotttingham](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:39:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sally Fay Cotttingham, [valgal75@aol.com](mailto:valgal75@aol.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brenda Jewett](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:30:40 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brenda Jewett, [brendajewett@gmail.com](mailto:brendajewett@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [karen kinahan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:30:29 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** karen kinahan, [karen.kinahan@ssf.net](mailto:karen.kinahan@ssf.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Calvin Lau](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:27:39 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Calvin Lau , calvinlau@comcast.net

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gwendolyn Wright](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:18:16 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gwendolyn Wright, [gwen@thewrightconsultants.com](mailto:gwen@thewrightconsultants.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matthew Rhoa](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:13:15 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matthew Rhoa, [matthew@brailer-rhoa.com](mailto:matthew@brailer-rhoa.com)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [William Hall](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 7:08:54 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Hall, [wiliamhall2020@icloud.com](mailto:wiliamhall2020@icloud.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jason Friedrichs](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 6:53:02 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jason Friedrichs, [jason.friedrichs@gmail.com](mailto:jason.friedrichs@gmail.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patrice Thompson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 6:08:13 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patrice Thompson , [patrica\\_inez@yahoo.com](mailto:patrica_inez@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [kaaren.alvarado](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 6:03:35 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** kaaren alvarado, kaaren25@att.net

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Yedi Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:51:22 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Yedi Wong, [wongye@yahoo.com](mailto:wongye@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mustafa Hafeez](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:44:24 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mustafa Hafeez, [mustafazhafeez@icloud.com](mailto:mustafazhafeez@icloud.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David English](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 5:19:00 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David English, cobweb\_isle0r@icloud.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Meina Young](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 3:30:53 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Meina Young, meinayoung1@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Please stop extorting from the taxpayers. Please restore our basic services and public trust in government so SF can thrive again.

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**From:** [Mary Benjamin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:49:31 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary Benjamin, [mary.hall.benjamin@gmail.com](mailto:mary.hall.benjamin@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Phyllis Nabhan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 2:02:07 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Phyllis Nabhan, [phyllisnabhan@gmail.com](mailto:phyllisnabhan@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Monica Forsman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 1:48:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Monica Forsman, [mforsman@rocketmail.com](mailto:mforsman@rocketmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Peter Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 1:36:41 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Peter Lee, [peterboothlee@hotmail.com](mailto:peterboothlee@hotmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Linda R Miller](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 1:31:19 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Linda R Miller, millerlr@mac.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Facebook](#)  
**To:** [Board of Supervisors \(BOS\)](#)  
**Subject:** Updates for you: 69 friend requests  
**Date:** Friday, November 3, 2023 1:12:38 AM

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Sf BoardofSupervisors



## You have 69 unread notifications to review

A lot has happened on Facebook since you last logged in. Here are some notifications you've missed from your friends.

### NOTIFICATIONS



**69 friend requests**

[View your notifications](#)

[Go to Facebook](#)

Was this email: [Useful](#) | [Not Useful](#)

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This message was sent to [board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org). If you don't want to receive these emails from Meta in the future, please [unsubscribe](#).

Meta Platforms, Inc., Attention: Community Support, 1 Meta Way, Menlo Park, CA 94025

To help keep your account secure, please don't forward this email. [Learn more](#)

**From:** [Chris Alden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:33:28 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chris Alden, calden@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Daphne Alden](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:32:04 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Daphne Alden, [daphne@cal.berkeley.edu](mailto:daphne@cal.berkeley.edu)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jennie Lyons](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:20:32 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jennie Lyons, [jlyonsaef@gmail.com](mailto:jlyonsaef@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [James Delman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Friday, November 3, 2023 12:05:39 AM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** James Delman, [jbentdel@comcast.net](mailto:jbentdel@comcast.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

stOP funding deadbeat Tenants with Free legal support and services. - these irresponsible people have to become responsible for their own actions !

I am writing to vehemently OPPOSE your amendments to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Manuel Torres](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 11:46:03 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Manuel Torres, manueltorres2001@hotmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lyndy Stewart](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 11:25:14 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lyndy Stewart, lyndysf@aol.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diane Reed](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 11:20:07 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diane Reed, [DianeMsdr@sbccglobal.net](mailto:DianeMsdr@sbccglobal.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Donna Turner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 10:46:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Donna Turner, [ticklebug@gmail.com](mailto:ticklebug@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**NO NEW TAXES!!!**

**From:** [Steven Marzo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 10:43:59 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steven Marzo, [stevemarzo07@gmail.com](mailto:stevemarzo07@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Barker](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 10:03:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Barker, [mbarker@shea-co.com](mailto:mbarker@shea-co.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Margaret de Clercq](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 10:00:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Margaret de Clercq, [ninadeclercq@gmail.com](mailto:ninadeclercq@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Johnson Eng](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:51:39 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Johnson Eng, [jeng55@gmail.com](mailto:jeng55@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Andrea Galvin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:42:53 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Andrea Galvin, [andreacgalvin@gmail.com](mailto:andreacgalvin@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Loulie Crawford](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:40:13 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Loulie Crawford, [dodiescrawford@yahoo.com](mailto:dodiescrawford@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Karen Goss](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:27:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karen Goss, kbgoss@pacbell.net

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Goss](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:25:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Goss, [rwgoss@pacbell.net](mailto:rwgoss@pacbell.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Diana Kaytun](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:16:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Diana Kaytun, corex123@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brett Lilienthal](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:12:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brett Lilienthal, [brett.lilienthal@gmail.com](mailto:brett.lilienthal@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Cooper](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:09:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Cooper, [encooper@yahoo.com](mailto:encooper@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Penni Eigster](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:09:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Penni Eigster, eigsterp@yahoo.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Uyeda](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 9:06:01 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Uyeda , [dkuyeda@hotmail.com](mailto:dkuyeda@hotmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Randy Fitz](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:57:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Randy Fitz, [randy\\_fitz@comcast.net](mailto:randy_fitz@comcast.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Chris Packard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:51:03 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chris Packard, hawkespackard09@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,  
Cut the crap and eliminate tax increases and support the police!

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Teresa Durling](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:48:12 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Teresa Durling, [tadurling@sbcglobal.net](mailto:tadurling@sbcglobal.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Casper Leung](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:42:41 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Casper Leung, [casperleung2000@gmail.com](mailto:casperleung2000@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mary Harris](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:25:01 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mary Harris, [Maryharris\\_sf@outlook.com](mailto:Maryharris_sf@outlook.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Bev Lips](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:10:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bev Lips , [buzbev@gmail.com](mailto:buzbev@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Keelin Reddy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:00:44 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Keelin Reddy, gages\_critics.0p@icloud.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [peter.yorke](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 8:00:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** peter.yorke, pcyorke@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

Hello No!!!!

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [Ron Blatman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:57:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ron Blatman, ronblatman@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Christine Gardner](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:54:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Christine Gardner, ccmccgardner@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matthew Barger](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:45:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matthew Barger, [matt@mrbcapital.com](mailto:matt@mrbcapital.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Francesca Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:45:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Francesca Wong, francescaw@hotmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sally Walen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:42:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sally Walen, [sallyjwalen@yahoo.com](mailto:sallyjwalen@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

We already pay over \$10,000 in property taxes for our 1000 foot flat, in addition to high sales tax. This city already has a huge budget. Find the money elsewhere.

Regards,  
Sally Walen

**From:** [Arthur Hubbard](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:39:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Arthur Hubbard, amhsf@att.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Susan McAndrews](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:36:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Susan McAndrews, [susan.mcandrews@pantheon.com](mailto:susan.mcandrews@pantheon.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

As a manager of a family budget, I know that it's hard to cut costs, but those are choices that must be made. A responsible municipality would first address the massive payout of benefits to public sector employees before assessing new taxes to provide basic services.

I am writing to personally OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the

city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tom Kanaley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:36:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tom Kanaley, [tkanaley@yahoo.com](mailto:tkanaley@yahoo.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Braden Edwards](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:30:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Braden Edwards, [bradenedwards@gmail.com](mailto:bradenedwards@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [William Brandreth](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:25:48 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Brandreth, wrb100@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Damian Inglin](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 7:22:50 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Damian Inglin, [damianinglin@icloud.com](mailto:damianinglin@icloud.com)

I am a resident of

District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mark Varney](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:57:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Varney, [markvarney@hotmail.com](mailto:markvarney@hotmail.com)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sarah Moughan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:54:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sarah Moughan, smoughan@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable.

I do not support your amendment and request that you withdraw it or kill the bill entirely.

**From:** [DAVID GREENBERG](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:48:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** DAVID GREENBERG, maroja257@aol.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Chris Lehman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:42:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chris Lehman, [crlehman18@yahoo.com](mailto:crlehman18@yahoo.com)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Joa](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:42:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Joa, [senorjoa@gmail.com](mailto:senorjoa@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brian Bonham](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:36:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brian Bonham, mayumikamon@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Arnold Cohn](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:33:36 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Arnold Cohn, sfamc2@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patricia Kimball](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:33:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patricia Kimball, [patricia.kimball@gmail.com](mailto:patricia.kimball@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Tamara Greenberg](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:30:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tamara Greenberg, [tamaragreenberg@gmail.com](mailto:tamaragreenberg@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Tamara Greenberg](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:30:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tamara Greenberg, [tamaragreenberg@gmail.com](mailto:tamaragreenberg@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Meredith Dunn](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:30:45 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Meredith Dunn, [meredithcdunn@gmail.com](mailto:meredithcdunn@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sharon Soong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:30:41 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sharon Soong, [soong.sharon@gmail.com](mailto:soong.sharon@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mike Jones](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:30:35 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mike Jones, [mj357@comcast.net](mailto:mj357@comcast.net)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Andre Vick](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:24:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Andre Vick, [andrewvik@yahoo.com](mailto:andrewvik@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Julianne Okeefe](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:24:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julianne Okeefe , [jnokeefe@gmsil.com](mailto:jnokeefe@gmsil.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Hurabiell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:21:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Hurabiell, Lotusman@pacbell.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Ian Beed](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:20:00 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ian Beed, [ian.beed@gmail.com](mailto:ian.beed@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Qaiser Shaikh](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:15:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Qaiser Shaikh, qshaikh@aol.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Matthew O'Hara](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:09:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Matthew O'Hara, [matthew.ohara@gmail.com](mailto:matthew.ohara@gmail.com)

I am a resident of

District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Erin Elliott](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:03:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Erin Elliott, [erin@erins.org](mailto:erin@erins.org)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Lorenzo Lucchesi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 6:00:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Lorenzo Lucchesi, [lorenzolucchesi204@gmail.com](mailto:lorenzolucchesi204@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [LAUREN PIERIK](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:57:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** LAUREN PIERIK, [laurenpierik@yahoo.com](mailto:laurenpierik@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [TEVIS MARTIN](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:54:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** TEVIS MARTIN, TPMartinIII@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is outrageous. We expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority my family.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Julie Purnell](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:51:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julie Purnell, [juliehpurnell@gmail.com](mailto:juliehpurnell@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gretchen Koch](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:51:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gretchen Koch, gretchenEE@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mandy Leung](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:51:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mandy Leung, mmlleung@gmail.com

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Wang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:51:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Wang, lined065@yahoo.com

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Craig Greenwood](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:48:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Craig Greenwood, [craig.gwood@gmail.com](mailto:craig.gwood@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [CALLUM HUTCHINS](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:45:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** CALLUM HUTCHINS, [callum@callumhutchins.com](mailto:callum@callumhutchins.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jane Smalley](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:45:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jane Smalley, [janesmalley1@juno.com](mailto:janesmalley1@juno.com)

**I am a resident of** District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Usha and John Burns](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:45:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Usha and John Burns, [Johnmburns48@yahoo.com](mailto:Johnmburns48@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [r.g.](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:45:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** r g, [rgraham452@hotmail.com](mailto:rgraham452@hotmail.com)

**I am a resident of** District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elizabeth Moran](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:45:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elizabeth Moran, liz265@yahoo.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Richard Parina](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:42:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Parina, [parinarichard8@gmail.com](mailto:parinarichard8@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

RespectfullySubmitted,

Richard Parina  
Brigadier general (ret) USAR  
Iconic D3, Steering Committee.

**From:** [Justin Truong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:42:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Justin Truong, [justintruong56@gmail.com](mailto:justintruong56@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Norah Uyeda](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:39:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Norah Uyeda, yuenuyeda@hotmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [William Schier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:39:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** William Schier, [schierwill@gmail.com](mailto:schierwill@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Marianne Schier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:39:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marianne Schier, [bacisf@yahoo.com](mailto:bacisf@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Eric Schier](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:39:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Eric Schier , [eschier@yahoo.com](mailto:eschier@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Carmel Passanisi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:39:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carmel Passanisi, carmel2710@comcast.net

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kathleen Brown](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:39:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kathleen Brown, [bkate7679@gmail.com](mailto:bkate7679@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Charles Bowman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:36:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Charles Bowman, charlieandann@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Bob Bonnet](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:36:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bob Bonnet, [bobbonnet@gmail.com](mailto:bobbonnet@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Boris Levine](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:36:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Boris Levine, borlev@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ari Kanter](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:36:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ari Kanter, [arikanter@gmail.com](mailto:arikanter@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Franco Lucchesi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:36:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Franco Lucchesi, [francolucchesi204@gmail.com](mailto:francolucchesi204@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Kathy Hallinan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:36:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kathy Hallinan , [kathyleather@gmail.com](mailto:kathyleather@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.



**From:** [Linda Quan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:33:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Linda Quan, [lindaquansf@gmail.com](mailto:lindaquansf@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mark Clark](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:30:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Clark, mpclark704@icloud.com

**I am a resident of** District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

This amendment of yours to Dorsey's charter amendment is a poison pill- a way to make sure that nothing gets done. Either find the money in the current budget to fund basic police services like the staffing plan- or tell the voters you oppose it.

**From:** [Richard Higson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:27:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Richard Higson, rhigson1@gmail.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ellen Haude](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:24:38 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ellen Haude, ELLEN.HAUDE@GMAIL.COM

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tony Imhof](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:21:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tony Imhof, [aimhof3@gmail.com](mailto:aimhof3@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Brad Green](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:18:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Brad Green, [bradg@5ht.com](mailto:bradg@5ht.com)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

PERSONAL NOTE: prefacing this form letter with a personal note. We need to focus on "first things first" in this city.

Enforcing basic public order (I think the word "safety" is overly contentious) is essentially the reason government exists. We need to get that right FIRST, \*then\* maybe ask me to pay more taxes for other stuff.

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SPFD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working

residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Thomas Henderson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:15:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Thomas Henderson, tshend1949@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Julia Wong](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:15:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Julia Wong, [juliawongsf@yahoo.com](mailto:juliawongsf@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patrick Cannon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:12:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patrick Cannon, pecannon1@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jason Jungreis](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:12:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jason Jungreis, [jasonjungreis@gmail.com](mailto:jasonjungreis@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [AV Allen](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:12:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** AV Allen, [avallen45@yahoo.com](mailto:avallen45@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Gretchen Hoover Anderson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:09:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gretchen Hoover Anderson, ghooversf@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Gary Kendall](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:09:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gary Kendall, gary\_k@pacbell.net

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Grant Ingram](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:06:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Grant Ingram, [grant.ingram@yahoo.com](mailto:grant.ingram@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jacqueline Murphy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:06:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jacqueline Murphy, jaxsonbrwn@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Grant Ingram](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:06:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Grant Ingram, [grant.ingram@yahoo.com](mailto:grant.ingram@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Garret Tom](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:06:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Garret Tom, gntom@bu.edu

**I am a resident of** District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Moraya Khan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:06:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Moraya Khan, morkhan@comcast.net

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Amanda Michael](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:06:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Amanda Michael, [mssamanda1@gmail.com](mailto:mssamanda1@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Thomas Moellerich](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:03:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Thomas Moellerich, [dragontom2@gmail.com](mailto:dragontom2@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Steven Merrill](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:01:06 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Steven Merrill, [smerrill@benchmark.com](mailto:smerrill@benchmark.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Andre Pehargou](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:01:05 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Andre Pehargou, andyp218@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Leslie Huang](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:01:05 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Leslie Huang, [leslie94117@yahoo.com](mailto:leslie94117@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Gnarity Burke](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:01:03 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Gnarity Burke, urban42n81@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Anthony Winogrocki](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:01:02 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Anthony Winogrocki, [sanfranciscotony@yahoo.com](mailto:sanfranciscotony@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Andre Pehargou](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:00:31 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Andre Pehargou, andyp218@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Mickey Dantine](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:00:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mickey Dantine, mickdantine@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Kaylene Patel](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:00:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kaylene Patel, [studio@kaylenepatel.com](mailto:studio@kaylenepatel.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Crane](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 5:00:00 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Crane, davidcrane@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost or making use of Obamacare and Medicare to save money on healthcare for retired employees.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.



This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

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**From:** [John Lee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:59:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Lee , jmlee128@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Tris Thomson](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:58:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Tris Thomson, [tris.thomson@comcast.net](mailto:tris.thomson@comcast.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Mark Macy](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:58:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Mark Macy, [markm@macyarchitecture.com](mailto:markm@macyarchitecture.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [JEFFREY RICKER](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:58:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** JEFFREY RICKER, the\_dreadnought@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kenneth Camp](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:58:19 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kenneth Camp, kennycamp@gmail.com

I am a resident of District 5

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Michael Eisler](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:58:08 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Michael Eisler, mbeis@hotmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Marjorie Fulbright](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:51:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Marjorie Fulbright, fulbrightm@yahoo.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Kathleen Daly](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:51:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Kathleen Daly, kdalysf@outlook.com

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Edward Poole](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:51:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Edward Poole, [epoole@adplaw.com](mailto:epoole@adplaw.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Chris Zeoli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:51:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Chris Zeoli, [chris.s.zeoli@gmail.com](mailto:chris.s.zeoli@gmail.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Bonnie McFarland](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:51:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Bonnie McFarland, [bmcfarlandsf@gmail.com](mailto:bmcfarlandsf@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Erica Sandberg](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:51:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Erica Sandberg, [esandberg\\_2000@yahoo.com](mailto:esandberg_2000@yahoo.com)

I am a resident of District 3

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Sonya Sondhi](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:33 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sonya Sondhi, [sonya@sondhi.ca](mailto:sonya@sondhi.ca)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Erika Kim](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Erika Kim, [e\\_kimch@yahoo.com](mailto:e_kimch@yahoo.com)

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [carl kaufman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:27 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** carl kaufman, [carl.kaufman@osterweis.com](mailto:carl.kaufman@osterweis.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Isaiah Lan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Isaiah Lan, [isaiahyuanlan@gmail.com](mailto:isaiahyuanlan@gmail.com)

I am a resident of District 11

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Holly Baxter](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Holly Baxter, [baxter.holly@gmail.com](mailto:baxter.holly@gmail.com)

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Melissa Aurand](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Melissa Aurand, [melissa.w.aurand@gmail.com](mailto:melissa.w.aurand@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jan Diamond](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jan Diamond, janmdiamond@pacbell.net

**I am a resident of** District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Usha Burns](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Usha Burns, ushaburns@msn.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ann Poletti](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ann Poletti, [annpoletti@gmail.com](mailto:annpoletti@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Abby Davis](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:48:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Abby Davis, [abbyj.davis@gmail.com](mailto:abbyj.davis@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Nina Steinman](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Nina Steinman, [ninasteinman@yahoo.com](mailto:ninasteinman@yahoo.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [David Chesnosky](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:30 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Chesnosky, dcrentsf@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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**From:** [Barry Kane](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:29 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Barry Kane, sfobayguy@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [George Consagra](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** George Consagra, [george@tidepoollabs.com](mailto:george@tidepoollabs.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ryan Chan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ryan Chan, [RyanJChan@gmail.com](mailto:RyanJChan@gmail.com)

I am a resident of District 6

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

We need the restoration of public safety now so that residents and business owners can feel reasonably safe again. This is a top priority for the majority of San Franciscans, and a fully staffed police force is needed to do the work that is necessary.

The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Karen Schwartz](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Karen Schwartz , [kielygomes@yahoo.com](mailto:kielygomes@yahoo.com)

I am a resident of District 8

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Patti McMahon](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Patti McMahon, pattired12@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Douglas DesCombaz](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:21 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Douglas DesCombaz, [doug@descombaz.com](mailto:doug@descombaz.com)

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Vanessa Pacheco](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:45:20 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Vanessa Pacheco, [vanessalp@sbcglobal.net](mailto:vanessalp@sbcglobal.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Chan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:26 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Chan, robertychan@aol.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Amy Chan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Amy Chan, AmyRChan@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [David Papale](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** David Papale, [david@laurelvillage.net](mailto:david@laurelvillage.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Elizabeth Hosfield](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Elizabeth Hosfield, ehosfield@gmail.com

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

Best,  
Elizabeth Hosfield

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**From:** [Melissa Ippolito](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:23 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Melissa Ippolito, melissaippo@gmail.com

I am a resident of

District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Dorothy Chan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Dorothy Chan, [dorothywaichan@aol.com](mailto:dorothywaichan@aol.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Peter Christodoulo](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:42:22 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Peter Christodoulo, christodoulo@gmail.com

I am a resident of District 7

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Jennifer Brooks](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:39:28 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Jennifer Brooks, [jenndackbrooks@gmail.com](mailto:jenndackbrooks@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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**From:** [Sid Tiwari](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:39:25 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Sid Tiwari, [sidharth.tiwari@gmail.com](mailto:sidharth.tiwari@gmail.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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The net amount needed to fund the ORIGINAL Dorsey Charter amendment is estimated to be \$20M annually (after accounting for overtime savings).

We are hard-pressed to believe that the money couldn't be found in the city budget. Perhaps you should consider ending the funding of just one ineffective non-profit annually to cover that cost.

You have recently overseen a city budget that has DOUBLED since 2017, and you are telling the working residents of San Francisco that taxes must be raised for the city to provide basic law enforcement services and address a public safety crisis that city leaders should have handled long ago.

This is unacceptable and outrageous.



I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [PETER LOGAN](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:39:24 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** PETER LOGAN, [peter@peterloganlaw.com](mailto:peter@peterloganlaw.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [John Ng](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:36:34 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** John Ng, JohnNgSF@aol.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Robert Kostow](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:36:32 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Robert Kostow, robertkostow@gmail.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Linda Mathews](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:34:08 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Linda Mathews , [linda.mathews@yahoo.com](mailto:linda.mathews@yahoo.com)

I am a resident of District 2

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Scott Whelan](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:34:00 PM

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This message is from outside the City email system. Do not open links or attachments from untrusted sources.

## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Scott Whelan, sfo423@yahoo.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Carrie Mainelli](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:32:11 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Carrie Mainelli, [carrie\\_mainelli@comcast.net](mailto:carrie_mainelli@comcast.net)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Ward Nau](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 4:12:00 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Ward Nau, wardcn@aol.com

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Janet McGee](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 2:56:18 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Janet McGee , [janetmcgee@gmail.com](mailto:janetmcgee@gmail.com)

I am a resident of District 1

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Angela Sicord](#)  
**To:** [Peskin, Aaron \(BOS\)](#); [ChanStaff \(BOS\)](#); [MandelmanStaff, \[BOS\]](#); [MelgarStaff \(BOS\)](#); [Preston, Dean \(BOS\)](#); [Ronen, Hillary](#); [Board of Supervisors \(BOS\)](#); [EngardioStaff \(BOS\)](#); [Stefani, Catherine \(BOS\)](#); [Breed, Mayor London \(MYR\)](#)  
**Subject:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.  
**Date:** Thursday, November 2, 2023 2:18:08 PM

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## Message to the Rules Committee and the Board of Supervisors

**From your constituent:** Angela Sicord, [angela.sicord@sbcglobal.net](mailto:angela.sicord@sbcglobal.net)

I am a resident of District 4

**Message:** I OPPOSE Safai's charter amendment to increase taxes to solve the SFPD staffing crisis.

Dear Supervisor Safai,

I am writing to vehemently OPPOSE your amendment to Supervisor Dorsey's SFPD staffing plan. Increasing our taxes to solve the SFPD staffing crisis is irresponsible and demonstrates a disregard for residents who struggle to afford to live in San Francisco, and who expect public safety and a fully staffed police department to be part of the basic city services we already pay for.

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DO YOUR JOB. While you are jockeying for political attention, the city is going down the toilet on your watch. Figure it out and get our basic much needed safety at

minimum to acceptable levels. All the other services you are whinny about will fall into place. Our police is critical and foundational.

This is unacceptable and outrageous.

I do not support your amendment that guts Supervisor Dorsey's charter amendment for SFPD staffing and request that you withdraw it immediately or kill the bill entirely.

**From:** [Board of Supervisors \(BOS\)](#) on behalf of [Board of Supervisors, \(BOS\)](#)  
**To:** [BOS-Supervisors](#); [BOS-Legislative Aides](#)  
**Cc:** [Calvillo, Angela \(BOS\)](#); [Somera, Alisa \(BOS\)](#); [Ng, Wilson \(BOS\)](#); [De Asis, Edward \(BOS\)](#); [Mchugh, Eileen \(BOS\)](#); [BOS-Operations](#)  
**Subject:** FW: APEC Info & Immigrant Know Your Rights Sheet  
**Date:** Friday, November 10, 2023 11:02:00 AM  
**Attachments:** [SFILEN APEC Immigrant Info Sheet.pdf](#)

---

Hello,

Please see below and attached for communication from SOMA Pilipinas regarding APEC.

Sincerely,

**Joe Adkins**  
**Office of the Clerk of the Board**  
**San Francisco Board of Supervisors**  
**1 Dr. Carlton B. Goodlett Place, Room 244**  
**San Francisco, CA 94102**  
**Phone: (415) 554-5184 | Fax: (415) 554-5163**  
[board.of.supervisors@sfgov.org](mailto:board.of.supervisors@sfgov.org) | [www.sfbos.org](http://www.sfbos.org)

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**From:** Raquel Redondiez <[raquel@somapilipinas.org](mailto:raquel@somapilipinas.org)>  
**Sent:** Friday, November 10, 2023 8:48 AM  
**Subject:** Fwd: APEC Info & Immigrant Know Your Rights Sheet

This message is from outside the City email system. Do not open links or attachments from untrusted sources.

Dear Supervisors:  
Please pass on these resources to your constituents who may need it.

Thank you,  
Raquel

----- Forwarded message -----

From: **Elaine Villasper** <[elaine@filipinocc.org](mailto:elaine@filipinocc.org)>  
Date: Thu, Nov 9, 2023 at 9:21 PM  
Subject: APEC Info & Immigrant Know Your Rights Sheet  
To: Elaine Villasper <[elaine@filipinocc.org](mailto:elaine@filipinocc.org)>

Hello everyone,

As a part of the San Francisco Immigrant Legal and Education Network (SFILEN), we helped produce an informational handout about the upcoming APEC summit happening next week. It has

information about the expected disruptions, as well as information for immigrants to know their rights. Everyone is welcome to print and disseminate the info sheet to your members and community, as well as forward to your networks and social media. We believe that vulnerable San Franciscans should know what to expect, and have as much information to make the most informed decisions about their daily lives when APEC is here. I hope that this information is helpful to you all.

The sheet is attached in PDF for printing and JPG for posting online or forwarding as a text message. It is available in 4 languages: English, Tagalog, Arabic, and Spanish.

Please let me know if you have any questions!

Salamat,

- Elaine

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Elaine Villasper  
*Associate Director*



4681 Mission Street San Francisco, CA 94112  
[415-333-6267](tel:415-333-6267) | [www.filipinocc.org](http://www.filipinocc.org)

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**Raquel R. Redondiez**  
SOMA Pilipinas Director  
***Filipino Cultural Heritage District***  
Filipino-American Development Foundation

[Sign up for our newsletter](#) to keep in touch with us!

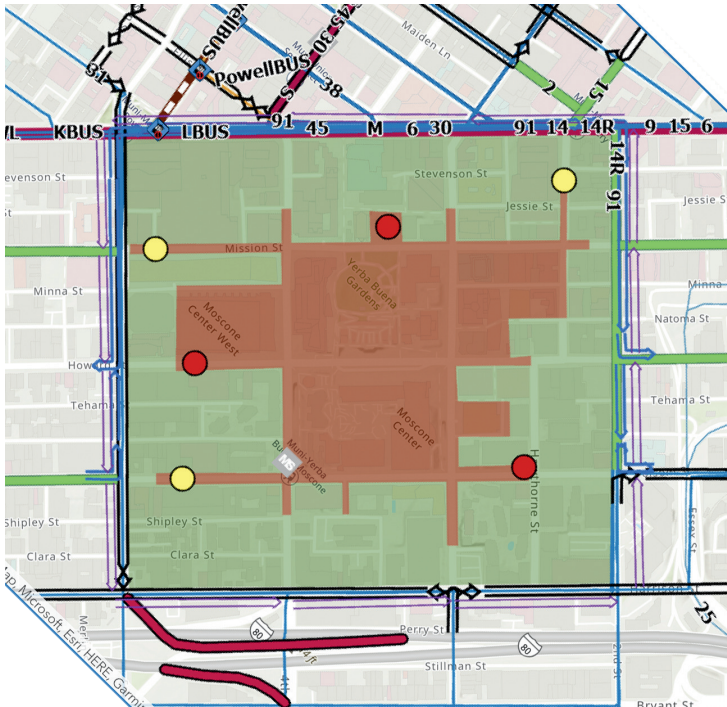




# APEC SUMMIT IS COMING TO SAN FRANCISCO

*Immigrants, make sure that you are prepared!*

A big conference for international politicians and corporations is happening in San Francisco that will bring a lot of visitors, police security, and transit disruptions!



## WHERE IS THE RESTRICTED ZONE IN THE SOMA?

MARKET ST. TO HARRISON ST.  
2ND STREET TO 5TH STREET

## WHAT IF I NEED TO GO INTO THE RESTRICTED ZONE FOR WORK, SCHOOL, OR TO GET HOME?

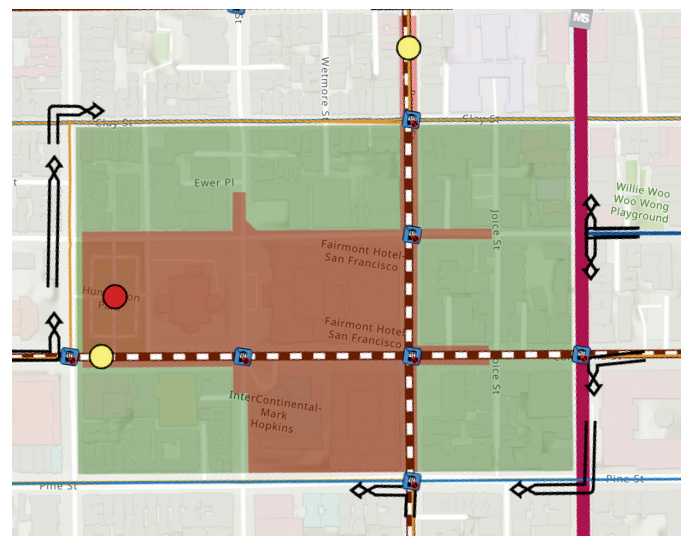
- You can enter the zones to get home, to work, or go to shops
- There is a **MANDATORY** bag search
- You will have to go through a metal detector
- You **DO NOT** have to show I.D. or immigration papers

**WHEN:** NOVEMBER 13-18

**WHERE:** MOSCONE CENTER  
EMBARCADERO  
FAIRMONT HOTEL

## WHAT TO EXPECT:

- Fenced and barricaded restricted security zones around the SOMA and near Chinatown
- Police checkpoints
- Increased police presence
- MUNI and BART reroutes and delays
- Heavy traffic



## WHERE IS THE RESTRICTED ZONE NEAR CHINATOWN?

CLAY STREET TO PINE STREET  
TAYLOR STREET TO STOCKTON ST.



# KNOW YOUR IMMIGRANT RIGHTS DURING APEC

*Immigrants, make sure that you are prepared!*

The San Francisco Immigrant Legal and Education Network (SFilen) is a collaboration of legal and service organizations dedicated to helping the immigrant community of San Francisco

On the week of NOV 13-NOV 18 you will see a lot of police and federal officers.

## DON'T WORRY!

They are here for the APEC Summit, NOT immigration enforcement!

### WHAT TO SAY WHEN SPEAKING TO POLICE:

- "I do not want to sign any documents"
- "I need an interpreter"
- "I do not consent to a search"
  - Your bag will **ONLY** be searched if you are going through a security checkpoint
- "I need a lawyer before speaking to you"

**IF YOU THINK THAT YOU SEE  
ICE/LA MIGRA ACTIVITY, OR IF  
YOU ARE AN IMMIGRANT AND  
YOU NEED HELP**



SAN  
FRANCISCO  
**RAPID  
RESPONSE**  
NETWORK

**CALL THE RAPID  
RESPONSE HOTLINE:**

**415-200-1548**

For help or information from the  
San Francisco government

**DIAL 311 or 415-701-2311**  
(24 hrs a day)

**For more information on the restricted zones,  
MUNI reroutes, and other resources, visit**

**<https://linktr.ee/sfilenetwork>**

San Francisco Immigrant Legal Education Network

938 Valencia Street SF, CA 94110

PH: 415-282-6209 | [info@sfilen.org](mailto:info@sfilen.org) | [www.sfilen.org](http://www.sfilen.org)

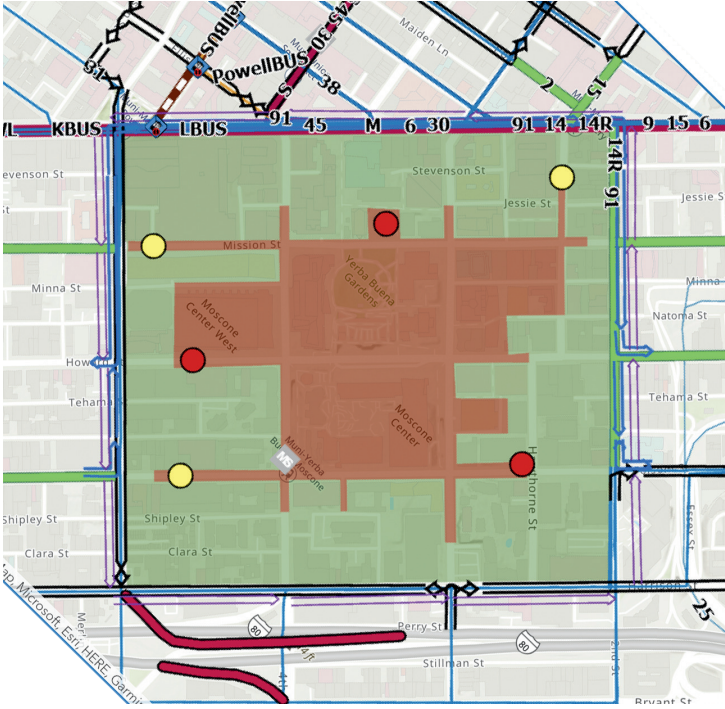




# مؤتمر قمة أيبك قادم إلى سان فرانسيسكو

لجميع المهاجرين، تأكدوا من أنكم مستعدون!

يُعقد مؤتمر كبير للسياسيين والشركات الدولية في سان فرانسيسكو والذي سيجلب الكثير من الزوار وتزايد تواجد الشرطة وتعطيل النقل!



متى: نوفمبر 13 حتى 18

أين: مركز موسكون  
إمباركاديو  
فندق فيرمونت

ما يمكن توقعه:

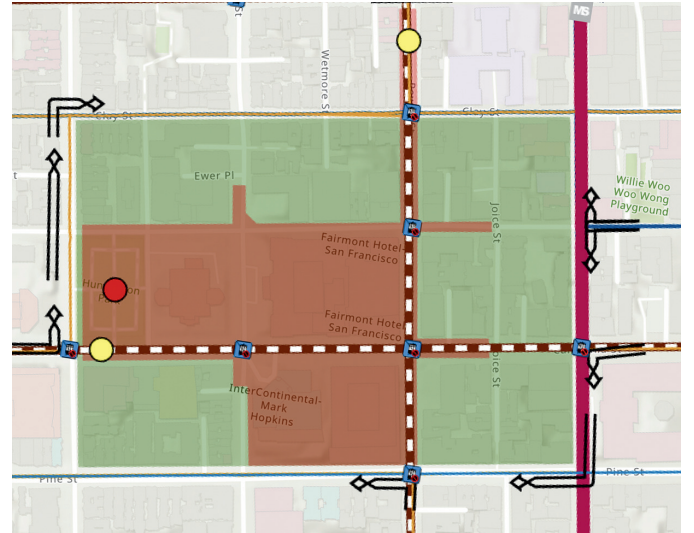
- مناطق أمنية محظورة مسيجة ومحصنة حول منطقة سوما وبالقرب من الحي الصيني
- نقاط تفتيش الشرطة
- تزايد تواجد الشرطة
- يقوم MUNI و BART بإعادة التوجيه والتأخير
- زحمة شديدة

## أين تقع المنطقة المحظورة في سوما؟

شارع ماركت حتى شارع هاريسون  
الشارع الثاني حتى الشارع الخامس

## ماذا لو كنت بحاجة للذهاب إلى المنطقة المحظورة للعمل أو المدرسة أو العودة إلى المنزل؟

- يمكنكم الدخول إلى المناطق للوصول إلى المنزل أو العمل أو الذهاب إلى المتاجر
- هناك تفتيش إلزامي لجميع الحقائق
- سوف تضطرون إلى المرور عبر جهاز الكشف عن المعادن
- **لا يجب** عليكم إظهار بطاقة الهوية. أو أوراق الهجرة، ولكن عليكم إظهار إثبات الإقامة لدخول المبنى السكني الخاص بكم



## أين المنطقة المحظورة بالقرب من الحي الصيني؟

شارع كلاي إلى شارع باين  
شارع تايلور إلى شارع ستوكتون.





# تعرف على حقوق المهاجرين الخاصة بك خلال انعقاد قمة أيبك

لجميع المهاجرين، تأكدوا من أنكم مستعدون!

شبكة سان فرانسيسكو القانونية والتعليمية للمهاجرين (SFilen) هي عبارة عن تعاون بين المنظمات القانونية والخدمية المخصصة لمساعدة مجتمع المهاجرين في سان فرانسيسكو

في الأسبوع من 13 نوفمبر إلى 18 نوفمبر، ستشاهد الكثير من ضباط الشرطة والضباط الفيدراليين.

**لا تقلقوا!**

إنهم هنا من أجل قمة أيبك، وليس من أجل إنفاذ قوانين الهجرة

ماذا تقول عند التحدث  
إلى الشرطة:

- "لا أريد التوقيع على أي وثائق"
- "أحتاج إلى مترجم فوري"
- "لا أوافق على البحث"
- لن يتم تفتيش حقائبك إلا إذا كنت تمر عبر نقطة تفتيش أمنية
- "أحتاج إلى محامٍ قبل أن أتحدث إليك"

إذا كنت تعتقد أنك ترى نشاطًا  
لشرطة الهجرة ICE، أو إذا كنت مهاجرًا  
وتحتاج إلى المساعدة



SAN  
FRANCISCO  
RAPID  
RESPONSE  
NETWORK

**اتصل بالخط الساخن  
للاستجابة السريعة:**

**415-200-1548**

للحصول على مساعدة أو معلومات  
من حكومة سان فرانسيسكو

اتصل بالرقم 311 أو 415-701-2311  
(24 ساعة يوميًا)

لمزيد من المعلومات حول المناطق المحظورة،  
 وإعادة توجيه MUNI، والموارد الأخرى، قم بزيارة

**<https://linktr.ee/sfilenetwork>**

شبكة سان فرانسيسكو القانونية والتعليمية للمهاجرين

938 Valencia Street SF, CA 94110

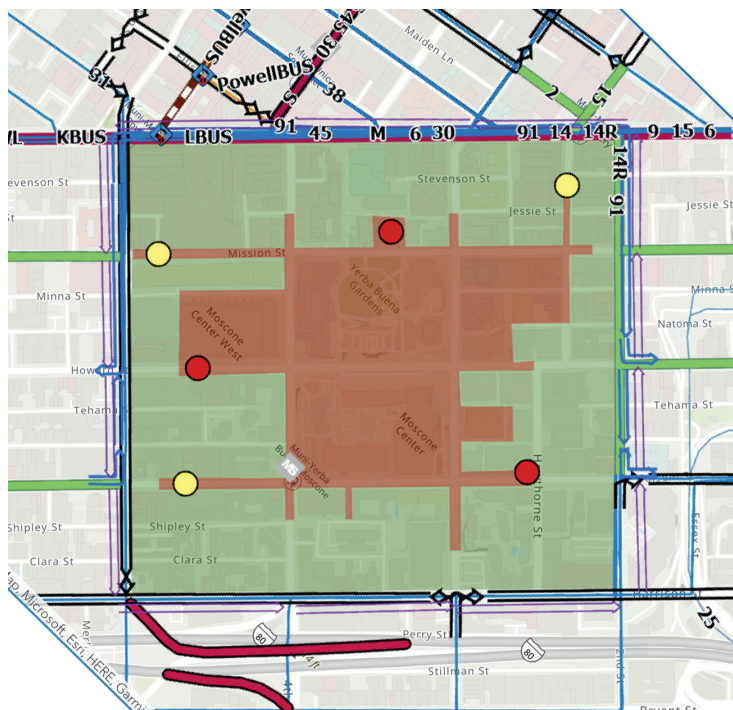
هاتف: 6209-282-415 | [www.sfilenetwork.org](http://www.sfilenetwork.org) | [info@sfilenetwork.org](mailto:info@sfilenetwork.org)



# PARATING NA ANG APEC SUMMIT SA SAN FRANCISCO

*Mga imigrante, siguraduhing handa kayo!*

May gaganapin na malaking pagpupulong ng mga pulitiko mula sa ibang bansa at korporasyon dito sa San Francisco na magdadala ng maraming bisita, pulisya seguridad, at pagkagambala sa transportasyon!



## NASAAN ANG RESTRICTED ZONE SA SOMA?

MARKET ST. TO HARRISON ST.  
2ND STREET TO 5TH STREET

## PAANO KUNG KAILANGAN KO PUMUNTA SA RESTRICTED ZONE PARA SA TRABAHO, PAARALAN, O UPANG UMUWI?

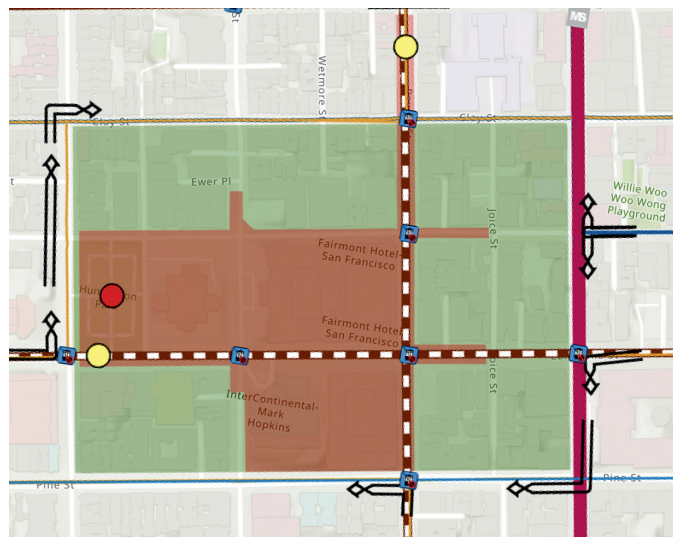
- Maaaring pumasok sa mga zone upang makauwi, magtrabaho, o pumunta sa mga tindahan
- Mayroong MANDATORY bag search
- Kailangan dumaan sa isang metal detector
- HINDI kailangan magpakita ng I.D o papeles sa imigrasyon

**KAILAN:** NOVEMBER 13-18

**SAAN:** MOSCONE CENTER  
EMBARCADERO  
FAIRMONT HOTEL

## ANO ANG KAILANGAN ASAHAN:

- Pagbabakod at paghaharang sa mga restricted security zone sa paligid ng SOM at malapit sa Chinatown
- Mga checkpoint ng pulis
- Karagdagang pulis
- Ang MUNI at BART ay magiiba ng daan, at maantala
- Matinding trapiko



## NASAAN ANG RESTRICTED ZONE SA BANDA CHINATOWN?

CLAY STREET TO PINE STREET  
TAYLOR STREET TO STOCKTON ST.



# ALAMIN ANG INYONG KARAPATAN BILANG IMIGRANTE SA PANAHOON NG APEC

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Sa linggo ng NOV 13-NOV 18, marami tayong makikitang pulis at federal na opisyal.

## HUWAG MAG-ALALA!

Nandito sila para sa APEC Summit, HINDI para sa mga tungkuling imigrasyon!

### ANONG PWEDENG SABIHIN KAPAG KAUSAP ANG PULIS

- “Hindi ako pipirma ng anumang dokumento”
- “Kailangan ko ng interpreter sa Tagalog”
- “Hindi ako pumapayag hagilapin ang aking mga gamit”
  - Ang iyong gamit ay bubuksan lamang kung ikaw ay papasok sa security checkpoint
- “Gusto kong kumausap sa isang abogado”

### KUNG SA IKAW AY MAKAKITA NG ICE/LA MIGRA ACTIVITY, O KUNG IKAW AY IMIGRANTE AT KAILANGAN MO NG TULONG



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RESPONSE**  
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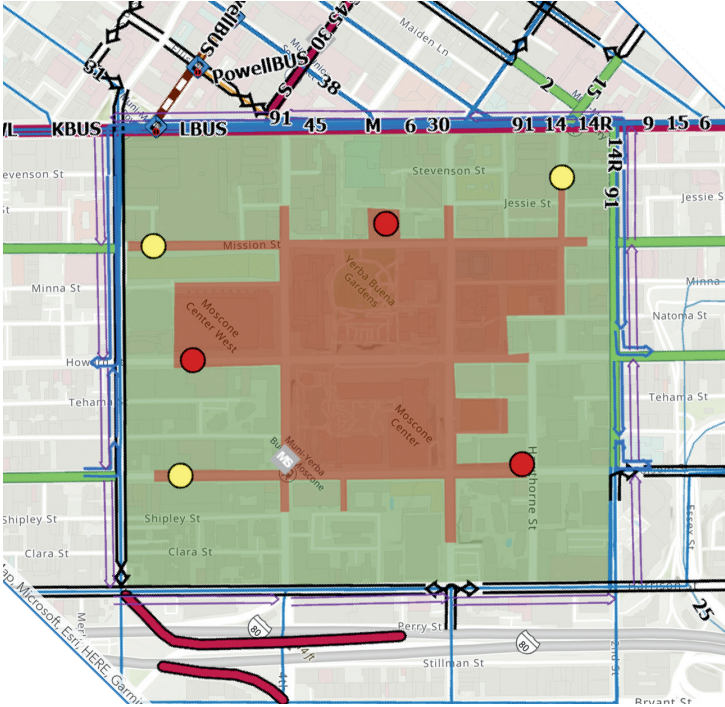




# LA CONFERENCIA DE APEC VIENE A SAN FRANCISCO

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¡Una gran conferencia para políticos y corporaciones internacionales está pasando en San Francisco y traerá muchos visitantes, seguridad policial e interrupciones en el tránsito!



## ¿CUAL SERA LA ZONA RESTRINGIDA EN SOMA?

DESDE MARKET ST HASTA HARRISON ST  
DESDE LA CALLE 2 A LA CALLE 5

## ¿QUÉ PASA SI NECESITO IR A LA ZONA RESTRINGIDA PARA TRABAJAR, ESTUDIAR O LLEGAR A CASA?

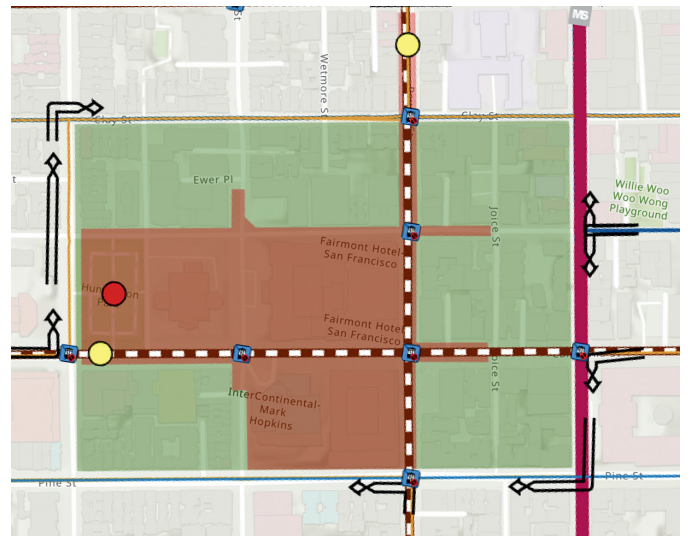
- Puedes entrar en las zonas para llegar a casa, al trabajo o ir de compras
- Hay un registro de pertenencias **OBLIGATORIO**
- Tendrás que pasar por un detector de metales
- **NO tiene** que mostrar una identificación o documentos de inmigración

**CUANDO:** NOVIEMBRE 13-18

**DONDE:** MOSCONE CENTER  
EMBARCADERO  
FAIRMONT HOTEL

## QUÉ ESPERAR:

- Zonas de seguridad restringidas cercadas y atrincheradas alrededor del SOMA y cerca del Barrio Chino
- Retenes policiales
- Aumento de la presencia policial
- Desvíos y retrasos de MUNI y BART
- Congestion vehicular.



## ¿DÓNDE ESTÁ LA RESTRICCIÓN CERCA DE CHINATOWN?

CLAY STREET A PINE STREET  
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# CONOZCA SUS DERECHOS COMO INMIGRANTE

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En la semana del 13 al 18 de noviembre verás muchos policías y oficiales federales.

**¡NO TE PREOCUPES!**

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## QUÉ DECIR AL HABLAR CON LA POLICÍA:

- "No quiero firmar ningún documento"
- "Necesito un intérprete"
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  - Su bolso SOLO será registrado si está pasando por un punto de control de seguridad
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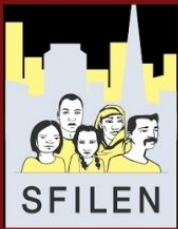
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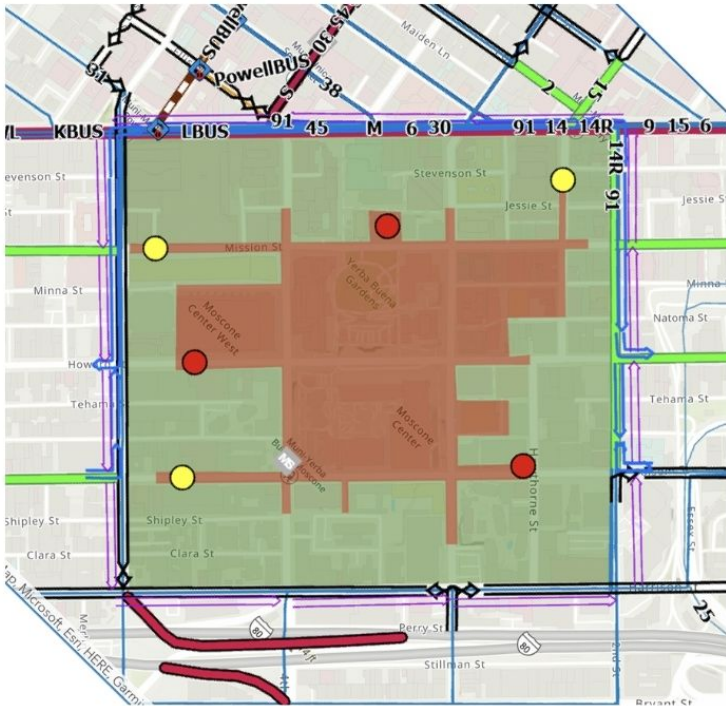




# APEC SUMMIT IS COMING TO SAN FRANCISCO

*Immigrants, make sure that you are prepared!*

A big conference for international politicians and corporations is happening in San Francisco that will bring a lot of visitors, police security, and transit disruptions!



**WHEN:** NOVEMBER 13-18

**WHERE:** MOSCONE CENTER  
EMBARCADERO  
FAIRMONT HOTEL

## WHAT TO EXPECT:

- Fenced and barricaded restricted security zones around the SOMA and near Chinatown
- Police checkpoints
- Increased police presence
- MUNI and BART reroutes and delays
- Heavy traffic

## WHERE IS THE RESTRICTED ZONE IN THE SOMA?

MARKET ST. TO HARRISON ST.  
2ND STREET TO 5TH STREET

## WHAT IF I NEED TO GO INTO THE RESTRICTED ZONE FOR WORK, SCHOOL, OR TO GET HOME?

- You can enter the zones to get home, to work, or go to shops
- There is a **MANDATORY** bag search
- You will have to go through a metal detector
- You **DO NOT** have to show I.D. or immigration papers



## WHERE IS THE RESTRICTED ZONE NEAR CHINATOWN?

CLAY STREET TO PINE STREET  
TAYLOR STREET TO STOCKTON ST.



# KNOW YOUR IMMIGRANT RIGHTS DURING APEC

*Immigrants, make sure that you are prepared!*

The San Francisco Immigrant Legal and Education Network (SFilen) is a collaboration of legal and service organizations dedicated to helping the immigrant community of San Francisco

On the week of NOV 13-NOV 18 you will see a lot of police and federal officers.

## **DON'T WORRY!**

They are here for the APEC Summit, NOT immigration enforcement!

### **WHAT TO SAY WHEN SPEAKING TO POLICE:**

- "I do not want to sign any documents"
- "I need an interpreter"
- "I do not consent to a search"
  - Your bag will **ONLY** be searched if you are going through a security checkpoint
- "I need a lawyer before speaking to you"

**IF YOU THINK THAT YOU SEE  
ICE/LA MIGRA ACTIVITY, OR IF  
YOU ARE AN IMMIGRANT AND  
YOU NEED HELP**



SAN  
FRANCISCO  
**RAPID  
RESPONSE**  
NETWORK

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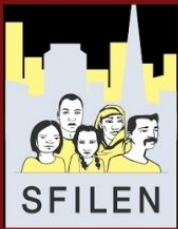
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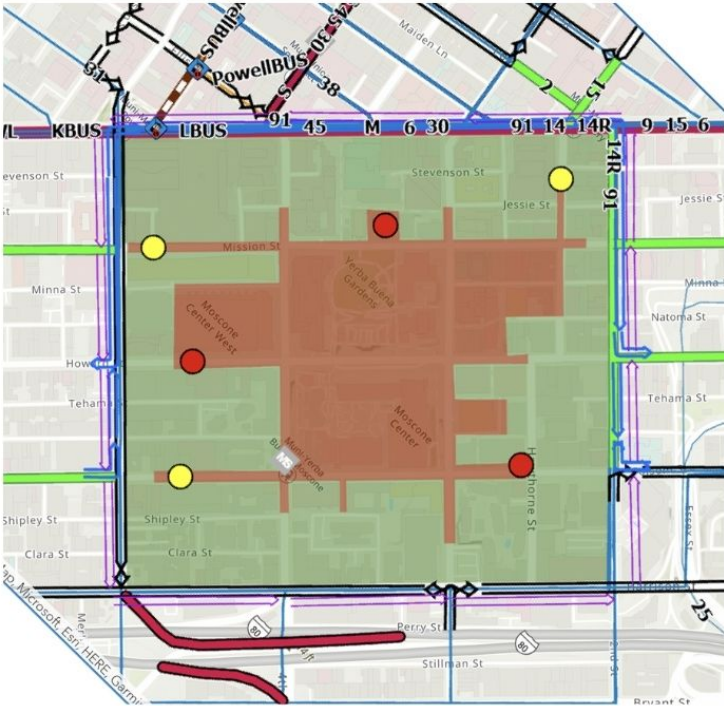




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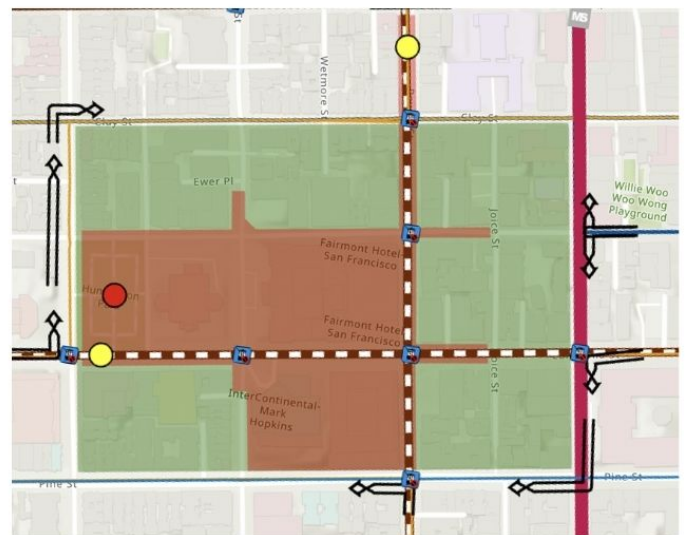
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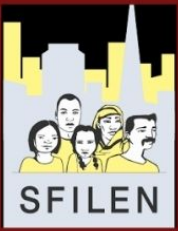
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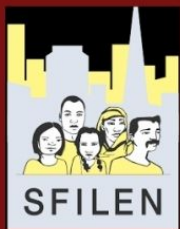
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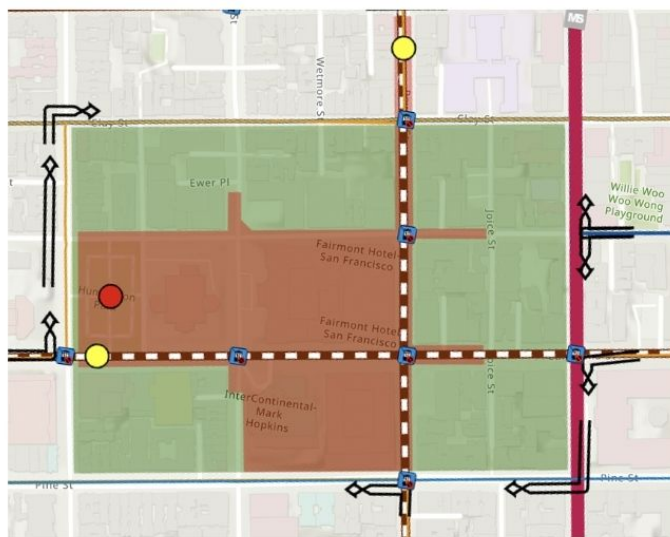
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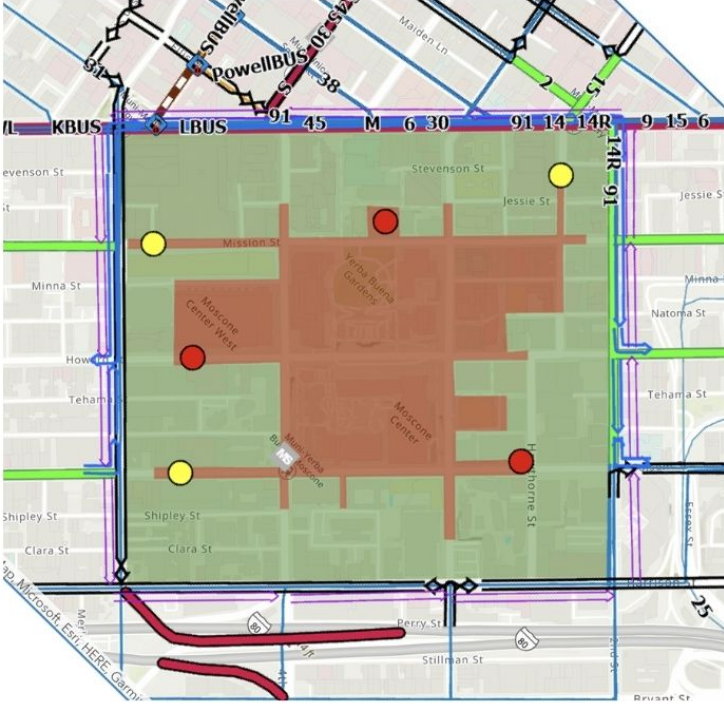
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# مؤتمر قمة أليك قادم إلى سان فرانسيسكو

لجميع المهاجرين، تأكدوا من أنكم مستعدون!

يُعقد مؤتمر كبير للسياسيين والشركات الدولية في سان فرانسيسكو والذي سيجلب الكثير من الزوار وتزايد تواجد الشرطة وتعطيل النقل!



نوفمبر 13 حتى 18

متى:

مركز موسكون  
إمباركاديو  
فندق فيرمونت

أين:

ما يمكن توقعه:

- مناطق أمنية محظورة مسيجة ومحصنة حول منطقة سوما وبالقرب من الحي الصيني
- نقاط تفتيش الشرطة
- تزايد تواجد الشرطة
- يقوم MUNI و BART بإعادة التوجيه والتأخير
- زحمة شديدة

## أين تقع المنطقة المحظورة في سوما؟

شارع ماركت حتى شارع هاريسون  
الشارع الثاني حتى الشارع الخامس

## ماذا لو كنت بحاجة للذهاب إلى المنطقة المحظورة للعمل أو المدرسة أو العودة إلى المنزل؟

- يمكنكم الدخول إلى المناطق للوصول إلى المنزل أو العمل أو الذهاب إلى المتاجر
- هناك تفتيش إلزامي لجميع الحقائق
- سوف تضطرون إلى المرور عبر جهاز الكشف عن المعادن
- **لا يجب** عليكم إظهار بطاقة الهوية. أو أوراق الهجرة، ولكن عليكم إظهار إثبات الإقامة لدخول المبنى السكني الخاص بكم



## أين المنطقة المحظورة بالقرب من الحي الصيني؟

شارع كلاي إلى شارع باين  
شارع تايلور إلى شارع ستوكتون.





# تعرف على حقوق المهاجرين الخاصة بك خلال انعقاد قمة أبيك

لجميع المهاجرين، تأكدوا من أنكم مستعدون!

شبكة سان فرانسيسكو القانونية والتعليمية للمهاجرين (SFilen) هي عبارة عن تعاون بين المنظمات القانونية والخدمية المخصصة لمساعدة مجتمع المهاجرين في سان فرانسيسكو

في الأسبوع من 13 نوفمبر إلى 18 نوفمبر، ستشاهد الكثير من ضباط الشرطة والضباط الفيدراليين.

**لا تقلقوا!**

إنهم هنا من أجل قمة أبيك، وليس من أجل إنفاذ قوانين الهجرة

ماذا تقول عند التحدث  
إلى الشرطة:

- "لا أريد التوقيع على أي وثائق"
- "أحتاج إلى مترجم فوري"
- "لا أوافق على البحث"
- لن يتم تفتيش حقيبتك إلا إذا كنت تمر عبر نقطة تفتيش أمنية
- "أحتاج إلى محام قبل أن أتحدث إليك"



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إذا كنت تعتقد أنك ترى نشاطًا  
لشرطة الهجرة ICE، أو إذا كنت مهاجرًا  
وتحتاج إلى المساعدة

**اتصل بالخط الساخن  
للاستجابة السريعة:**

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للحصول على مساعدة أو معلومات  
من حكومة سان فرانسيسكو

اتصل بالرقم 311 أو 415-701-2311  
(24 ساعة يومياً)

لمزيد من المعلومات حول المناطق المحظورة،  
 وإعادة توجيه MUNI، والموارد الأخرى، قم بزيارة

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شبكة سان فرانسيسكو القانونية والتعليمية للمهاجرين

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