Commission Streamlining Task Force
CITY AND COUNTY OF SAN FRANCISCO

Commission Streamlining Task Force Final Report

Recommendations on appointive boards and commissions to improve the efficiency and effectiveness of San Francisco government.

January 28, 2026

About Proposition E

Approved by the voters in the November 2024 election, Proposition E established the Commission Streamlining Task Force to make recommendations to the Mayor and Board of Supervisors about ways to modify, eliminate, or combine the City's appointive boards and commissions for the more effective, efficient, and economical administration of San Francisco's government.

About the Commission Streamlining Task Force

The Commission Streamlining Task Force has five members appointed by five authorities: Seat 1 is for the City Administrator or their designee; Seat 2 is for the Controller or their designee; Seat 3 is for the City Attorney or their designee; Seat 4 is for a public sector labor representative appointed by the Board of Supervisors President; Seat 5 is for an expert in open and accountable government appointed by the Mayor. The Task Force members are:

- **Sophie Hayward**, Legislative and Public Affairs Director, City Administrator's Office (Seat 1)
- **Natasha Mihal**, City Performance Director, Controller's Office (Seat 2)
- **Andrea Bruss**, Director of Government Legal Reform, City Attorney's Office (Seat 3)
- **Ed Harrington**, public sector labor representative, Board of Supervisors' Seat (Seat 4)
- **Sophia Kittler**, Budget Director, Mayor's Office (Seat 5, *9/12/25 – present*)
- **Jean Fraser**, Chief Executive Officer, Presidio Trust (former member, Seat 5, *1/31/25 – 9/10/25*)

Report prepared on behalf of the Commission Streamlining Task Force by:

- Rachel Alonso, Project Director, City Administrator's Office
- Hannah Kohanzadeh, Principal Project Analyst, City Administrator's Office
- Joanna Bell, Senior Performance Analyst, Controller's Office
- Henry O'Connell, Senior Performance Analyst, Controller's Office
- Chelsea Hall, Senior Project Analyst, City Administrator's Office

For more information, please contact:

Rachel Alonso, Project Director
commissionstreamlining@sfgov.org

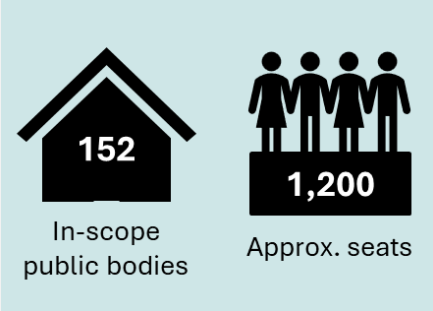
Executive Summary

San Francisco's commission system includes 152 boards and commissions, made up of over one thousand residents who volunteer their time to shape their government, reflecting the City's commitment to civic engagement and political activism. At its best, the system helps ensure that San Francisco's government remains transparent, accountable, and reflective of the diverse communities it serves. **However, many bodies have existed for decades without evaluation of their efficacy. Some are defunct, duplicative, or have outlived their useful purpose.**

In November 2024, San Francisco voters adopted Proposition E, which created a Task Force to recommend ways the City could change, eliminate, or consolidate San Francisco's boards and commissions to improve the administration of City government. The Task Force had one year to conduct a public process to methodically and fairly evaluate each board and commission. This report provides the results.

Background

Figure 1: Current commission system



- **San Francisco currently has 152 boards and commissions, far more than most other cities.** Only 115 of them are active; the rest exist in law but may not have met in years. Some active bodies have outlived their useful purpose or perform duplicative work.
- San Francisco's Charter, which serves as the City's constitution, establishes 42 bodies. These require voter approval to amend. Most others are established across 10 different sections of Municipal Code and may be amended by the Board of Supervisors.
- Most bodies are either "decision-making" or "advisory." Each serves a different but important purpose for the City with different powers and duties.
- Key characteristics such as membership, appointment and removal processes, and term lengths differ widely between bodies, making the commission system confusing and difficult to engage with.

Process and Approach

The Task Force developed key principles and followed a methodical process to create recommendations about changes to the City's commission system.

Guided by Key Principles

- Effectively elevate and coordinate public input
- Create clear lines of accountability
- Make government easier to understand
- Use City resources responsibly

Followed a Methodical Process

- Scoping and data gathering
- Defining commission purposes and developing a decision-making approach
- Creating decision-making tools
- Discussing and evaluating each body individually
- Discussing operational improvements
- Finalizing recommendations

Stakeholder Engagement

Public input was critical to the Task Force's work. Throughout 2025, hundreds of people provided written and verbal public comment across 21 public meetings. Task Force members and support staff also met with dozens of community members, commission staff, and department staff outside of official Task Force meetings.

556 total public comments
320+ unique public commenters
667 pieces of written public comment

Recommendations

Using a structured process and approach that integrated stakeholder engagement, the Task Force developed four key recommendations.

1. Strengthen Meaningful Public Engagement by Consolidating Boards and Commissions

Instead of spreading input across 152 bodies that do not always coordinate effectively, the Task Force recommends retaining 87 bodies with well-defined scopes that will act as more robust and influential venues for public participation.

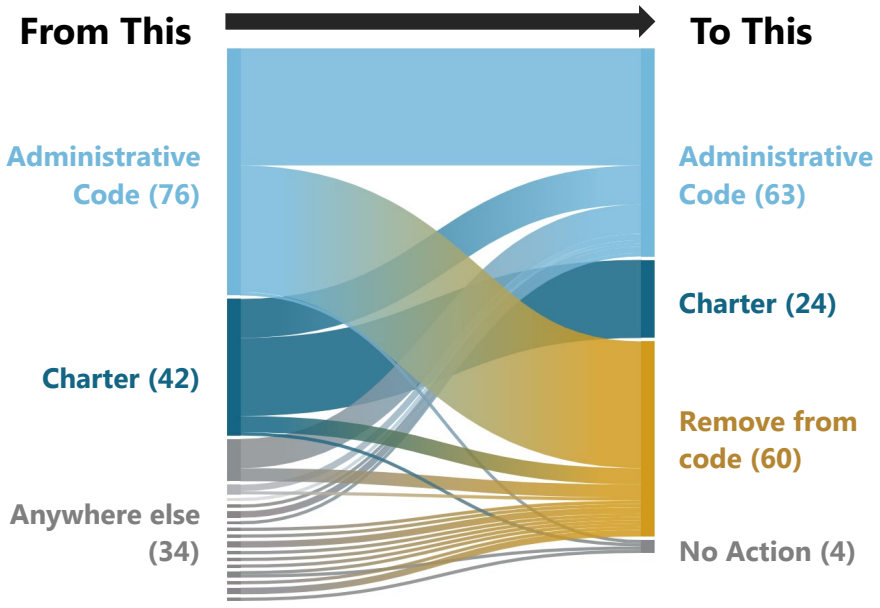
- ✓ Keep 86 active and effective or legally required bodies
- ✓ Combine two bodies with overlapping responsibilities into one
- ✓ Eliminate 36 inactive bodies
- ✓ Remove 24 additional bodies from code
- ✓ Take no action on four bodies

2. Increase Flexibility to Adapt to New Challenges by Moving Bodies to the Administrative Code

Only voters can amend the Charter. Because Charter amendments require costly political campaigns, many bodies remain outdated as the City changes.

- ✓ Move many commissions, including all non-decision-making bodies, to the Administrative Code

FIGURE 2: CHANGES TO ESTABLISHING AUTHORITY



3. Improve Accountability by Updating and Clarifying Commission Responsibilities

Voters expect to be able to hold elected officials accountable for City performance. However, the Charter assigns oversight of certain City departments to appointed boards and commissions, which diffuses accountability.

- ✓ Shift some responsibility to the Mayor by allowing them to hire and fire most department heads
- ✓ Retain a critical role for commissions in policymaking, oversight, and transparency
- ✓ Clearly define the authority of each body to ensure effective governance

4. Make Government More Consistent and Understandable by Standardizing Structure and Membership

The commission system is too complex, which makes government less transparent and hard for residents to understand and engage with. Many bodies have unique structures and responsibilities, requiring residents to invest time learning how each body operates and how to engage with it effectively.

- ✓ Align most bodies to set standards, including:
  - Adding term lengths and term limits
  - Adding three-year sunset dates to most advisory bodies
  - Streamlining the appointment and removal process for commission members

This report also includes:

- ➢ Recommendations for managing and improving public bodies going forward.
- ➢ Recommended changes to each public body, organized by policy area.

Next Steps

By March 1, 2026, the Task Force will propose legislation to implement its recommendations, with the Board of Supervisors holding a hearing by April 1. Some changes can be enacted by ordinance unless vetoed by a two-thirds Board majority within 90 days. Others require a Charter amendment, which the Board may choose to place on the November 3, 2026, ballot.

Table of Contents

Executive Summary ..... **ii**
Table of Contents ..... **v**
Summary Table: Recommended Changes to Each Public Body ..... **vi**
Background and Introduction **1**
Current State of the City's Commission System 3
Task Force Approach 9
Summary of Task Force Recommendations **15**
Strengthen Meaningful Public Engagement by Consolidating Boards and Commissions 15
Increase Flexibility to Adapt to New Challenges by Moving Bodies to the Administrative Code 18
Improve Accountability by Updating and Clarifying Commission Responsibilities 19
Make Government More Consistent and Understandable by Standardizing Structure and Membership 21
Recommendations for Managing and Improving Public Bodies **25**
Recommended Changes to Each Public Body **29**
Conclusion **89**
Appendix A: Meeting Schedule **90**
Appendix B: Standard Responsibilities and Structures **91**
Advisory Committee Standards 91
Governance Commission Standards 93
Appendix C: Evaluation Criteria **94**
Appendix D: Record of Task Force Member Votes **97**
Appendix E: Proposition E **110**

Summary Table: Recommended Changes to Each Public Body

This report includes the Task Force's recommendations for each board or commission that the Task Force reviewed. This section lists each public body in alphabetical order, with a reference to the body's summary in the *Recommended Changes to Each Public Body* section.

How to Read the Summary Table

Each row represents a public meeting body and includes the Task Force's recommendation for the outcome, establishing authority, next step required for effectuating those changes, and the page number with the description of each body.

Legend

Name	Recommendation	Establishing Authority	Next Step
Body name	**Possible outcomes:** Keep • *Description of proposed modifications, if any* Combine • *Description of proposed combined body* Eliminate • *Description of why body should be eliminated*	**If no changes recommended:** Current State **If changes recommended:** ~~Current State~~ *Recommended Change*	Ordinance Ballot measure

For any bodies requiring a ballot measure, changes must be approved by voters. For any bodies requiring an ordinance, changes may be made via Task Force ordinance. Several bodies will require both a ballot measure and ordinance, since they are established in both the Charter and Municipal Code.

Summary Table

Name	Recommendation	Establishing Authority	Next Step	Page
Abatement Appeals Board	Keep • Move to Administrative Code	~~Charter, Building Code~~ *Administrative Code*	Ordinance, ballot measure	34
Access Appeals Commission	Keep • Becomes a subcommittee of Board of Appeals	~~Charter, Building Code~~ *Administrative Code*	Ordinance, ballot measure	34
Adult Day Health Care Planning Council	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	65
Advisory Council on Human Rights	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	62
Advisory Council to the Disability and Aging Services Commission	Combine • Combine with Dignity Fund OAC • Modify structure	Administrative Code	Ordinance	65
African American Arts and Cultural District Community Advisory Committee	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	31
Airport Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	47
Area Loan Committee	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	59
Arts Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	31
Asian Art Commission	Keep • Modify structure	Charter	Ballot measure	31
Assessment Appeals Board	Keep • No changes	Administrative Code	None	51
Ballot Simplification Committee	Keep • Modify structure • Move to Administrative Code	Administrative Code	Ordinance	49
Bayview Hunters Point Citizens Advisory Committee	Keep • Modify structure	Administrative Code	Ordinance	73
Behavioral Health Commission	Keep • Modify structure	Administrative Code	Ordinance	45
Bicycle Advisory Committee	Eliminate • Functions overlap with City staff	~~Administrative Code~~ *remove from code*	Ordinance	85
Board of Appeals	Keep • Modify structure	Charter	Ballot measure	34
Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District	Keep • No changes	Administrative Code	None	47
Board of Examiners	Eliminate • Inactive	~~Charter, Building Code~~ *remove from code*	Ordinance, ballot measure	35
Building Inspection Commission	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	35

Name	Recommendation	Establishing Authority	Next Step	Page
Cannabis Oversight Committee	Keep • Modify structure	Administrative Code	Ordinance	47
Capital Implementation Committee	Eliminate • Inactive	~~Park Code~~ *remove from code*	Ordinance	39
Capital Planning Committee	Keep • No changes	Administrative Code	None	37
Child Care Planning and Advisory Council	Keep • Minor cleanup	Administrative Code	Ordinance	40
Children and Families First Commission	Keep • Modify structure and responsibilities • Keep only in Administrative Code	Administrative Code, ~~Charter~~	Ordinance, Ballot measure	40
Children, Youth and Their Families Oversight and Advisory Committee	Keep • Modify structure and responsibilities • Keep only in Administrative Code	~~Charter,~~ Administrative Code	Ballot measure	41
Citizens Advisory Committee for Street Utility Construction	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	39
Citizens Committee on Community Development	Eliminate • Has fulfilled purpose • Transfer functions to City staff	~~Administrative Code~~ *remove from code*	Ordinance	59
Citizens' General Obligation Bond Oversight Committee	Keep • Modify structure • Keep only in Administrative Code	Administrative Code, ~~Charter~~	Ordinance, Ballot measure	37
City Agency Task Force (Lead Abatement)	Eliminate • Inactive	~~Health Code~~ *remove from code*	Ordinance	45
City Hall Preservation Advisory Committee	Eliminate • Functions overlap with other bodies	~~Administrative Code~~ *remove from code*	Ordinance	51
City-Operated Farmers' Market Advisory Committees	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	51
Civil Service Commission	Keep • Modify structure	Charter	Ballot measure	43
Close Juvenile Hall Working Group	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	69
Code Advisory Committee	Keep • Move to Administrative Code	~~Charter, Building Code~~ *Administrative Code*	Ordinance, Ballot measure	35
Commission of Animal Control and Welfare	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Health Code~~ *Administrative Code*	Ordinance	52
Commission on the Environment	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	71
Commission on the Status of Women	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	62

Name	Recommendation	Establishing Authority	Next Step	Page
Commission Streamlining Task Force	No action • Allow to sunset on planned date	Charter	None	52
Committee for Planning Utility Construction Program	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	39
Committee for Utility Liaison on Construction and Other Projects	Eliminate • Keep as passive meeting body	~~Administrative Code~~ *remove from code*	Ordinance	39
Committee on City Workforce Alignment	Keep • Modify structure	Administrative Code	Ordinance	87
Committee on Information Technology (COIT)	Keep • No changes	Administrative Code	None	52
Community Corrections Partnership	Keep • Modify structure • Codify in Administrative Code	~~None~~ *Administrative Code*	Ordinance	69
Contract Review Committee	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	53
Delinquency Prevention Commission	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	69
Dignity Fund Oversight and Advisory Committee	Combine • Combine with DAS Advisory Council • Keep only in Administrative Code	~~Charter,~~ *Administrative Code*	Ballot measure	66
Dignity Fund Service Providers Working Group	Eliminate • Not necessary to be in Code • Transfer functions to City staff	~~Charter,~~ *remove from code*	Ballot measure	66
Disability and Aging Services Commission	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	66
Disaster Council	Keep • Modify structure	Administrative Code	Ordinance	78
Early Childhood Community Oversight and Advisory Committee	Eliminate • Functions overlap with other body	~~Administrative Code~~ *remove from code*	Ballot measure	41
Elections Commission	Keep • Modify structure	Charter	Ballot measure	49
Elections Task Force	Keep • No changes	Charter	None	50
Employee Relations Board	Eliminate • Inactive	~~Charter~~ *remove from code*	Ballot measure	43
Enhanced Infrastructure Financing District Public Financing Authority No. 1	Keep • Modify structure	Administrative Code	Ordinance	38
Entertainment Commission	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	48
Ethics Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	77
Family Violence Council	Keep • Modify structure	Administrative Code	Ordinance	62

Name	Recommendation	Establishing Authority	Next Step	Page
Film Commission	Keep • Modify structure and responsibilities	Administrative Code	Ordinance	32
Fine Arts Museums Board of Trustees	Keep • Modify structure	Charter	Ballot measure	32
Fire Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	78
Food Security Task Force	Eliminate • Functions overlap with City staff	~~Administrative Code~~ *remove from code*	Ordinance	45
Free City College Oversight Committee	Keep • Modify structure	Administrative Code	Ordinance	41
Graffiti Advisory Board	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	83
Health Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	46
Health Service Board	Keep • Modify structure	Charter	Ballot measure	43
Historic Preservation Commission	Keep • Modify structure and responsibilities	Charter, Planning Code or *Administrative Code*	Ballot measure	73
Homelessness Oversight Commission	Keep • Modify structure and responsibilities	~~Charter~~ *Administrative Code*	Ballot measure	56
Housing Code Enforcement Loan Committee	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	59
Housing Stability Fund Oversight Board	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	59
Human Rights Commission	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	63
Human Services Commission	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	67
Immigrant Rights Commission	Keep • Modify structure	Administrative Code	Ordinance	63
Inclusionary Housing Technical Advisory Committee	Keep • Modify structure	Administrative Code	Ordinance	59
Industrial Development Authority Board	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	87
Industrial Waste Review Board	Eliminate • Inactive	~~Public Works Code~~ *remove from code*	Ordinance	83
In-Home Supportive Services Public Authority Governing Body	Keep • No changes	Administrative Code	None	67
Interagency Planning and Implementation Committee	Eliminate • Keep as passive meeting body	~~Administrative Code~~ *remove from code*	Ordinance	74

Name	Recommendation	Establishing Authority	Next Step	Page
Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT)	Keep • Modify structure • Move to Administrative Code	~~Transportation Code~~ *Administrative Code*	Ordinance	85
Joint Zoo Committee	No action	None[1]	None	71
Justice Tracking Information System (JUSTIS) Committee Governance Council	Eliminate • Functions overlap with City staff	~~Administrative Code~~ *remove from code*	Ordinance	53
Juvenile Justice Coordinating Council	Keep • Modify structure • Codify in Administrative code	~~None~~ *Administrative Code*	Ordinance	69
Juvenile Probation Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	70
Law Library Board of Trustees	Remove from Charter[2]	~~Charter~~ *Remove from code*	Ballot measure	53
LGBTQI+ Advisory Committee	Keep • Modify structure	Administrative Code	Ordinance	63
Library Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	32
Local Business Enterprise Preference Program Working Group	Eliminate • Inactive	~~Administrative Code~~ *remove from code*	Ordinance	53
Local Homeless Coordinating Board	Keep • Modify structure • Becomes a subcommittee of HOC	Administrative Code	Ordinance	57
Long Term Care Coordinating Council	Eliminate • Inactive	None (delete references in Charter and Administrative Code)	Ordinance, Ballot measure	67
Market and Octavia Community Advisory Committee	No action • Allow to sunset per recent BOS action	Administrative Code	None	74
Mission Bay Transportation Improvement Fund Advisory Committee	Keep • Modify structure	Administrative Code	Ordinance	85
Municipal Green Building Task Force	Eliminate • Transfer functions to City staff	~~Environment Code~~ *Remove from code*	Ordinance	38
Municipal Transportation Agency Board of Directors	Keep • Modify structure and responsibilities	Administrative Code	Ballot measure	86
Municipal Transportation Agency Citizens' Advisory Council	Keep • Modify structure • Move to Administrative Code	~~Charter~~ *Transportation Code*	Ballot measure	86
Newsrack Advisory Committee	Eliminate • Inactive	~~Public Works Code~~ *Remove from code*	Ordinance	83

[1] Established by a Management Agreement between the City and County of San Francisco and the San Francisco Zoological Society

[2] The Law Library Board of Trustees is established in state law and does not need to be established locally in the San Francisco Charter. Removing it will not affect the Law Library Board of Trustees' existence.

Name	Recommendation	Establishing Authority	Next Step	Page
Our Children, Our Families Council	Eliminate • Inactive • Transfer functions to City staff	~~Charter, Administrative Code~~ *Remove from code*	Ballot measure	42
Our City, Our Home Oversight Committee	Eliminate • Functions overlap with City staff and other bodies	~~Administrative Code~~ *Remove from code*	Ballot measure	57
Park, Recreation, And Open Space Advisory Committee	Keep • Modify structure • Move to Administrative Code	~~Charter~~ *Administrative code*	Ballot measure	71
Permit Prioritization Task Force	Eliminate • Inactive • Transfer functions to City staff	~~Campaign and Governmental Conduct Code~~ *Remove from code*	Ordinance to Ethics Commission	35
Planning Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	74
Police Commission	Keep • Modify structure and responsibilities	Charter	Ballot Measure	79
Port Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	76
Public Utilities Citizens' Advisory Committee	Keep • Modify structure • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	81
Public Utilities Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	81
Public Utilities Rate Fairness Board	Keep • Modify structure • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	81
Public Works Commission	Eliminate • Functions overlap with City staff/other bodies	~~Charter~~ *Remove from code*	Ballot measure	83
PUC Small Firm Advisory Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	82
Real Estate Fraud Prosecution Trust Fund Committee	Keep • Minor cleanup	Administrative Code	Ordinance	79
Recreation and Park Commission	Keep • Modify structure and responsibilities	Charter	Ballot measure	72
Reentry Council	Keep • Modify structure	Administrative Code	Ordinance	70
Refuse Rate Board	Keep • Modify structure • Move to Administrative Code	~~Health Code~~ *Administrative Code*	Ballot measure	53
Relocation Appeals Board	Keep • Modify responsibilities	Administrative Code	Ordinance	36
Residential Rehabilitation Area Citizen Advisory Committees	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	60
Residential Rehabilitation Area Rent Committees	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	60

Name	Recommendation	Establishing Authority	Next Step	Page
Residential Rent Stabilization and Arbitration Board	Keep • No changes	Administrative Code	None	60
Retiree Health Care Trust Fund Board	Keep • Modify structure	Charter	Ballot measure	43
Retirement Board	Keep • Modify structure	Charter	Ballot measure	44
San Francisco Residential Hotel Operators Advisory Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	60
Sanitation and Streets Commission	Eliminate • Fulfilled its purpose	~~Charter~~ *Remove from code*	Ordinance	84
Sentencing Commission	No action • Allow to sunset in June 2026	Administrative Code	None	70
Service Provider Working Group (DCYF)	Keep • Modify structure • Keep only in Administrative Code	~~Charter,~~ Administrative Code	Ballot measure	42
SFMTA Bond Oversight Committee	Eliminate • Transfer functions to City staff	MTAB Resolution	Referral to MTAB	38
Shelter Grievance Advisory Committee	Eliminate • Functions overlap with City staff and other bodies	~~Administrative Code~~ *Remove from code*	Ordinance	58
Shelter Monitoring Committee	Eliminate • Functions overlap with City staff	~~Administrative Code~~ *Remove from code*	Ordinance	58
Sheriff's Department Oversight Board	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	80
Small Business Commission	Keep • Modify structure and responsibilities • Move to Administrative Code	~~Charter~~ *Administrative Code*	Ballot measure	48
SOMA Community Stabilization Fund Community Advisory Committee	Keep • Modify structure	Administrative Code	Ordinance	61
South of Market Community Planning Advisory Committee	Keep • Modify structure	Administrative Code	Ordinance	74
Southeast Community Facility Commission	Keep • Modify structure	Administrative Code	Ordinance	61
Special Strike Committee	Eliminate • Out of compliance with state law	Charter	Ballot measure	44
State Legislation Committee	Keep • Minor cleanup	Administrative Code	Ordinance	54
Street Artists and Craftsmen Examiners Advisory Committee	Eliminate • Transfer functions to City staff	~~Police Code~~ *Remove from code*	Ballot measure	33
Street Design Review Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	75
Street Utilities Coordinating Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	39

Name	Recommendation	Establishing Authority	Next Step	Page
Structural Advisory Committee	Eliminate • Keep as passive meeting body	~~Charter~~ *Remove from code*	Ordinance, Ballot measure	36
Subcontracting Goals Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	54
Sugary Drinks Distributor Tax Advisory Committee	Keep • Modify structure	Administrative Code	Ballot measure	46
Sunshine Ordinance Task Force	Keep • Modify structure	Administrative Code	Ballot measure	77
Supportive Housing Services Fund Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	61
Sweatfree Procurement Advisory Group	Keep • Modify structure • Move to Administrative Code	~~Labor and Employment Code~~ *Administrative Code*	Ordinance	54
Treasure Island Development Authority Board of Directors	Keep • Modify structure and responsibilities	Administrative Code	Ordinance	75
Treasure Island/Yerba Buena Island Citizens Advisory Board	Eliminate • Fulfilled its purpose	Board Resolution	Ordinance	75
Treasury Oversight Committee	Eliminate • Functions overlap with City staff	~~Administrative Code~~ *Remove from code*	Ordinance	55
Urban Forestry Council	Eliminate • Functions overlap with City staff • Transfer oversight to Commission on Environment	~~Environment Code~~ *Remove from Code*	Ordinance	72
Veterans' Affairs Commission	Keep • Modify structure	Administrative Code	Ordinance	67
War Memorial Board of Trustees	Keep • Modify structure	Charter	Ballot measure	33
Waterfront Design Advisory Committee	Eliminate • Functions overlap with other bodies • Keep as a passive meeting body	~~Planning Code~~ *Remove from code*	Ordinance	76
Workers' Compensation Council	Eliminate • Keep as a passive meeting body	~~Administrative Code~~ *Remove from code*	Ordinance	55
Workforce Development Advisory Committee	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	87
Workforce Investment Board	Keep • Modify structure	Administrative Code	Ordinance	87
Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	55
Working Group to Investigate Barriers to LBE Participation	Eliminate • Inactive	~~Administrative Code~~ *Remove from code*	Ordinance	55
Youth Commission	Keep • Modify structure • Move to Administrative Code	~~Charter~~ Administrative Code	Ballot measure	42

Background and Introduction

The City and County of San Francisco has a long history of valuing public service, creativity, political activism, and civic engagement. These values are embedded in the City's system of participatory government, particularly through its boards and commissions. Over one thousand San Francisco residents volunteer their time to advise elected officials and City staff, shape policy decisions, and provide oversight of core government functions. By leveraging residents' perspectives, lived experiences, and expertise, boards and commissions enable community members to participate directly in decisions that affect their lives.

At its best, the commission system helps ensure that San Francisco's government remains transparent, accountable, and reflective of the diverse communities it serves. However, many of these bodies have existed for decades without review or evaluation of their efficacy. Some commissions have outlived their useful purpose, and others perform work that duplicates the efforts of other volunteer bodies or professional City staff. At its worst, the commission system adds layers of bureaucracy that dilute public input, obscure lines of accountability, make government less transparent, and result in duplicative or ineffective processes.

In November 2024, San Francisco voters adopted Proposition E with 53% support. This measure created a Task Force to recommend ways the City could change, eliminate, or consolidate commissions to improve the administration of City government and address these challenges.

History of San Francisco's Commission System

Appointive boards and commissions first emerged in U.S. cities in the late 19th century as part of Progressive Era efforts to shift political power away from special interests and political machines. By appointing citizens to oversee city departments, reformers hoped that commissions would reduce corruption and ensure that government actions better served the public interest.

San Francisco's commission system first appeared in the City's 1898 Charter, with boards and commissions helping to oversee core government functions like firefighting, libraries, and police. Since then, the system has grown significantly in number and complexity. Notably, San Francisco has far more boards and commissions than most other cities.[3]

In recent years, the commission system has come under scrutiny, with several reports raising concerns and proposing potential reforms.[4]

---

[3] Many reports and articles have reported on this fact, including *Commission Impossible? Getting the Most from San Francisco's Commissions.*, linked below.

[4] **San Francisco Civil Grand Jury.** (2024, June 20). *Commission Impossible? Getting the Most from San Francisco's Commissions*. https://www.sf.gov/sites/default/files/2024-06/Commissions%20Impossible%20Report.pdf
SPUR. (2024, July 31). *Designed to Serve: Resetting the city's governance structure to better meet the needs of San Franciscans*. https://www.spur.org/sites/default/files/2024-09/SPUR_Designed_to_Serve.pdf
Heidorn, N., Miller, K. P., & Nadon, B. (2023, August 17). *Re-Assessing San Francisco's Government Design*. The Rose Institute of State and Local Government, Claremont McKenna College. Commissioned by TogetherSF. https://roseinstitute.org/wp-content/uploads/2023/08/Together-SF-Report_081723_DIGITAL-1.pdf

Proposition E and the Commission Streamlining Task Force

Voters approved Proposition E in November 2024, launching a year-long public process to evaluate the City's commissions and identify "ways to eliminate, consolidate, or limit the powers and duties of appointive boards and commissions for the more effective, efficient, and economical administration of City and County government." The Proposition established a Task Force of experts in City management who led this work in full view of the public. The Task Force heard from hundreds of San Francisco residents, including over 320 unique commenters who spoke in public meetings and 667 pieces of written feedback.[5] Staff from the City Administrator's and Controller's Offices provided analysis and support for the Task Force's deliberations and decision-making, and 44 other City departments provided qualitative and quantitative insights about their respective meeting bodies.

Proposition E also granted the Task Force the power to introduce legislation implementing its recommendations. The City Attorney is working with the Task Force to draft two types of legislation:

1. **Ballot Measure**
   Many of the Task Force's recommendations will require voter approval, including any changes to Charter bodies or voter-approved bodies in the Municipal Codes. The City Attorney's Office will draft a ballot measure to implement these recommendations, which the Task Force will submit to the Board of Supervisors by March 1, 2026. The Board will then decide whether to place the ballot measure, or an amended version of it, on the November 3, 2026 ballot. The measure will only take effect if voters approve it.

2. **Ordinances**
   The City Attorney will also draft one or more ordinances, which the Task Force can submit to the Board of Supervisors at any time. These ordinances can amend any bodies that are not voter-established. Unless two-thirds of the Board (eight out of 11 members) vote to reject them, the ordinances will automatically take effect within 90 days.

Please note that the Task Force may consider amendments to the recommendations presented in this report if needed to conform to state or federal laws. The ballot measure or ordinance(s) would reflect these changes.

[5] The creation of a Commission Streamlining Task Force was consistent with recommendations from the 2023-2024 Civil Grand Jury Report, "Commission Impossible," as well as the Rose Institute for Local Government's "Re-Assessing San Francisco's Government Design."

Current State of the City's Commission System

Number of Commissions and Commission Members

San Francisco's commissions go by many names, including boards, councils, committees, task forces, working groups, and more. The Board of Supervisors may establish bodies through legislation, San Franciscans may create them through citizen-led ballot measures, or any City leader may convene them informally, outside of the legislative process. Proposition E focuses the Commission Streamlining Task Force's work on "legislative bodies" as defined in California Government Code § 54952. These include bodies that are established in law or at the formal direction of another legislative body, such as a resolution by the Municipal Transportation Agency Board of Directors. These bodies must follow specific requirements, as dictated by California's Brown Act. The City participates in several legislative bodies that span multiple jurisdictions, such as the Metropolitan Transportation Commission (MTC). The Task Force did not evaluate these bodies, since it has no authority to amend them. Before the Commission Streamlining Task Force began its work, the City lacked a complete or consistent list of public meeting bodies.[6] In 2023, a Civil Grand Jury reviewed several lists from different City departments and found that none were comprehensive or fully aligned.

The Brown Act

California's Brown Act governs public meeting bodies across California's local agencies. This Act, enacted in 1953, is intended to ensure policymakers make decisions in full view of the public, increasing transparency and accountability. Brown Act rules include requirements for providing notice of public meetings, allowing public comment, providing meeting minutes, and more. Brown Act rules apply to each of San Francisco's boards and commissions within the Task Force's scope.

In addition to inconsistent lists, the City did not track basic information about each commission in a centralized location. The Clerk of the Board of Supervisors publishes appointment and membership details for bodies under the Board's authority, to fulfill Maddy Act requirements, but this excludes bodies without Board appointments. The 311 system maintains a public online database, as required by Ordinance No. 265-10, but relies on voluntary updates from departments and often lacks complete or timely data. The City Attorney's list, while the most comprehensive prior to the Task Force's work, includes only the names and code citations of each body, without further details. A 2024 memo by the City Attorney's Office provided additional details on bodies with mayoral appointments, but not those without mayoral appointments. The 2023-2024 Civil Grand Jury, in its report *Commission Impossible*, created a complete list of active bodies but did not include all inactive bodies.

FIGURE 3: NUMBER OF BODIES ON EACH AVAILABLE LIST OF SAN FRANCISCO'S BOARDS AND COMMISSIONS

City Attorney List	311 List	Maddy Act List	Civil Grand Jury List	Task Force List
135 bodies	102 bodies	94 bodies	115 bodies	152 bodies

Through a comprehensive review, the Task Force identified 152 legislative bodies with approximately 1,200 total members. However, only 115 of these bodies actively meet. The remainder are inactive, and many have not met in years.

[6] Koehn, J. (2023, July 6). *Only 1 person at SF City Hall knows the answer to this simple question*. The San Francisco Standard. https://sfstandard.com/2023/07/06/only-1-person-at-sf-city-hall-knows-the-answer-to-this-simple-question/

Establishing Authority

The Municipal Codes establish most bodies, and the Board of Supervisors is responsible for creating nearly all of them. The Board of Supervisors may amend these bodies via ordinance. A few bodies in the Municipal Codes are voter-approved, so only voters may amend them.

The Charter serves as the City's constitution, outlining the basic structure and function of government. It establishes 42 bodies and can only be modified with voter approval.

A few bodies are referenced in both the Charter and Code, and a very small number are established by other means, such as an MTA Board Resolution or a Memorandum of Understanding.

TABLE 1: NUMBER OF BODIES BY ESTABLISHING AUTHORITY

Establishing Authority	Number
Charter	**42**
Municipal Codes	**91**
Administrative Code	76
Campaign and Governmental Conduct Code	1
Environment Code	2
Health Code	3
Labor and Employment Code	1
Municipal Elections Code	1
Park Code	1
Planning Code	2
Police Code	1
Public Works Code	2
Transportation Code	1
Both Charter and Code	**13**
Neither Charter nor Code	**6**
Board Resolution	1
MTAB Resolution	1
State law only	2
Memorandum of Understanding	1
None[7]	1
Total	**152**

Types of Commissions

While the Charter and Municipal Codes do not formally define different "types" of commissions, and many do not fit neatly into a single category, there is general consensus that most bodies fall into one or more of the following categories:[8]

Decision-Making Bodies

- **Governance Bodies** oversee City departments and are typically established in the Charter. Most have existed for decades, with the earliest dating back to the late nineteenth century.[9] Charter § 4.102 outlines 11 powers and duties for these groups, including hiring and firing department heads, approving budgets, and setting policy. Some have additional duties outlined in their enabling legislation.
  Examples: Police Commission, Airport Commission
- **Appeals Boards** uphold and enforce the law by hearing and deciding challenges to City decisions.
  Examples: Board of Appeals, Assessment Appeals Board
- **Regulatory Bodies** enforce laws by issuing rules, making decisions, and approving rates or permits. Many governance bodies have regulatory functions, and many regulatory bodies play a governance role.
  Examples: Rent Board, Refuse Rate Board

---

[7] The Long Term Care Coordinating Council is not established in law or at the formal direction of a legislative body. However, it has duties assigned in the Charter, which places it in-scope for the Task Force

[8] The Civil Grand Jury identified three types of bodies in *Commission Impossible* – decision-making, quasi-judicial, and advisory. SPUR proposed three types in their *Designed to Serve*– governance, regulatory, and advisory.

[9] Only five governance bodies have been established since 2000: the Elections Commission (2001), Small Business Commission (2003), Public Works Commission (2022), Sanitation and Streets Commission (2022), and Homelessness Oversight Commission (2022)

Non-Decision-Making Bodies

- **Advisory Bodies** provide feedback and recommendations to City departments and elected officials. While they lack decision-making authority, they provide critical input on a range of issues. Some advise departments, while others advise the Board of Supervisors directly. Most are established in the Municipal Codes, though a few are in the Charter.
  Examples: Youth Commission, SFMTA Citizens' Advisory Council
- **Staff Working Groups** coordinate across departments to formulate citywide plans, take positions on legislation, or oversee implementation of policies or processes. While City staff coordinate every day, these are legally codified groups that hold public meetings.
  Examples: State Legislation Committee, Capital Planning Committee

Powers and Duties

Charter Bodies

Charter § 4.102 outlines the basic powers and duties of Charter bodies established. In general, these bodies oversee City departments and exercise the following powers:

1. **Policymaking:** approving goals, objectives, plans, programs, and setting policy for the department
2. **Budget authority:** approving departmental budgets, rates, and fees
3. **Hiring:** recommending at least three qualified candidates for department head to the Mayor
4. **Firing:** removing a department head
5. **Power of Inquiry:** holding hearings, taking testimony, and conducting investigations into any aspect of government operations within its jurisdiction

Some Charter bodies have additional duties specified in their enabling legislation. Other bodies, such as the Youth Commission, do not oversee City departments and therefore lack the powers in Charter § 4.102.

Municipal Code Bodies

Bodies established in the Municipal Codes may have a wide range of responsibilities, which their establishing legislation dictates. Some have specific decision-making authority, such as the Residential Rent and Stabilization Board ("Rent Board"), while others are advisory.

Membership and Appointments

Among the 115 active bodies, there are approximately 1,200 total seats.[10] As of May 2025, when the Task Force surveyed these bodies, approximately eight out of ten seats were filled, for about 1,000 total members.

Members must be appointed by a specified authority, and the establishing legislation for each body outlines which entity is responsible for appointing which seats. There are many different and complex approaches to filling these seats.

[10] Several bodies have undefined membership, such as the Service Provider Working Group or the Workforce Investment Board.

Nominations

Several commissions have an initial nominating step, requiring another entity to forward names to the appointing authority.

Appointments

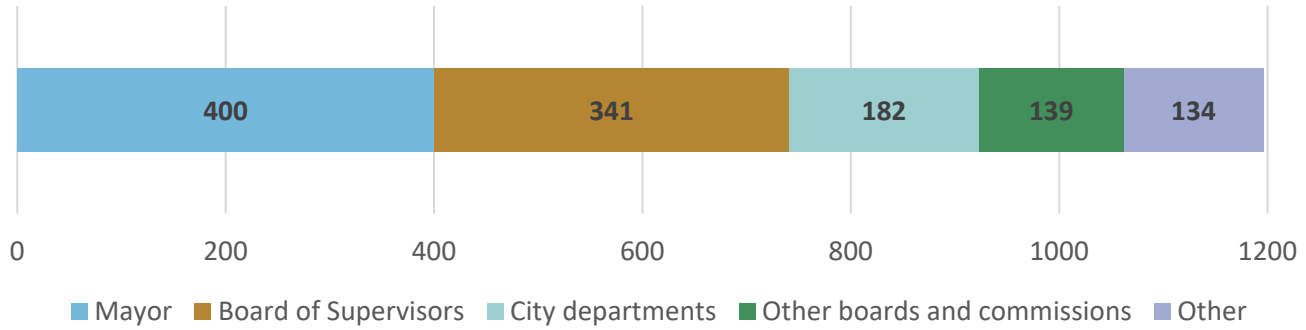
The **Mayor** or the **Board of Supervisors** appoint most members, though there are several different appointment structures. For example, there are six different types of Board appointments:

- Appointed by the Board President
- Nominated by the Board President and approved by the full Board
- Appointed by a District Supervisor
- Nominated by a District Supervisor and approved by the full Board
- Nominated by the Rules Committee and approved by the full Board
- Nominated by another body and approved by the full Board

Many other entities also make appointments. These include:

- City departments (e.g., the Department of Public Health)
- Other boards or commissions (e.g., the Building Inspection Commission)
- Self-appointing bodies (e.g., the Fine Arts Museum Board of Trustees)
- Ex officio seats[11] (e.g., the City Administrator)
- Other governmental entities (e.g., City College)
- Community based organizations (e.g., Safe and Sound)
- Elected members (e.g., Health Service Board)
- Private companies (e.g., PG&E)

FIGURE 4: NUMBER OF SEATS BY APPOINTING AUTHORITY



Confirmations

Some appointments require Board of Supervisors confirmation; however, confirmation processes differ between bodies. These include:

- Appointments that require affirmative Board confirmation and do not take effect until the Board acts.

[11] Seats that are tied to a particular office or position

- Appointments that require affirmative Board confirmation but are approved if the Board fails to act within a specified time.
- Appointments that take effect immediately, unless rejected by a two-thirds majority of the Board within 30 days. [12]

Qualifications

General Qualifications

Charter § 4.101 governs eligibility requirements for appointees to bodies in the Charter or Municipal Codes, unless otherwise specified. Appointees should broadly reflect the diversity of the City.

- **Charter-created bodies:** members must be San Francisco residents of legal voting age, unless the Charter explicitly provides an exception (e.g., the Youth Commission).
- **Ordinance-created bodies**: the appointing authority may waive residency or age requirements if no qualified candidates are available. The establishing ordinance may also specify that members need not be City residents or of legal voting age.

Body-Specific Qualifications

Most bodies have minimum qualifications for appointees, such as requiring members to represent a specific neighborhood, profession, trade, union, business, or to meet other specialized criteria. These requirements can help ensure that bodies contain the relevant skills, perspectives, and experiences needed to fulfill their missions. Qualifications can also be a mechanism for ensuring diverse voices, perspectives, and experiences inform City decisions-making. However, narrowly defined special qualifications can also make it difficult to find new members, leading to persistent vacancies.

In some cases, qualifications apply to the body as a whole. For example, the MTA Board of Directors requires at least four of its seven members to be regular Muni riders. More often, qualifications apply to individual seats. It is relatively rare for bodies to have no special qualifications, but this is more common for governance bodies like the Airport Commission or the Planning Commission.

Term Lengths and Term Limits

Term Lengths

Most commissioners serve for a set term length, commonly two years for advisory bodies or four years for governance bodies. Several bodies do not specify term lengths for their members; many of these are staff working groups with ex officio membership.

Holdover Appointments

Most commissioners may continue serving beyond their term if they are not replaced or reappointed. These are called holdover appointments. The Charter typically limits holdover appointments to Charter commissions to 60 days after the term expires. Holdover appointees to non-Charter bodies may serve indefinitely unless the authorizing legislation provides otherwise.

---

[12] Mayoral appointments that are subject to Charter § 3.100 (18)

Term Limits

As a general rule, there are no term limits for commission members unless otherwise provided in the establishing legislation. The Task Force identified just 13 bodies with term limits. However, the Board of Supervisors has included term limits for many bodies it has recently established by ordinance.

Member Removal

There are three general approaches to member removal:

1. **At will appointments:** members of most commissions, especially advisory bodies, serve at the pleasure of their appointing authority. This means that whoever appointed them may remove them for any reason at any time. Most members serve at will. **90 out of 115 active bodies allow for at-will removal of their members.**
2. **For cause removals:** other members, typically those of Charter bodies, can only be removed for official misconduct. This is a high bar, which requires a formal hearing at the Ethics Commission, and a three-fourths vote by the Board of Supervisors (nine out of 11 members). Only 25 out of 115 active bodies provide for-cause protection for commissioners. In practice, removal for cause is rare.
3. **Recall elections:** voters may recall members of four bodies – the Airport Commission, Ethics Commission, Port Commission, and Public Utilities Commission.

Sunset Dates

The Board of Supervisors Rules of Order (Rule 2.21) states that whenever the Board creates a new meeting body, the enabling legislation should include "a sunset clause not to exceed three years." This has become customary for bodies recently established by Board ordinance.

However, this was not always Board practice and does not apply to voter-established bodies. **Just 21 out of 152 bodies currently have sunset dates.** The Task Force identified 37 inactive bodies, some of which had not met in years. Without a sunset date, these groups remain in law unless the Board of Supervisors or the voters remove them.

Cost to Operate Boards and Commissions

While the Task Force did not factor cost into its decision-making, Proposition E required the Board of Supervisors Budget and Legislative Analyst (BLA) to prepare a report with the estimated annual financial cost to the City of operating each appointive board or commission. The BLA analyzed 118 bodies, the total financial cost of which was over $33.8 million in Fiscal Year 2024. The cost per body had a wide range, from under $1,000 annually for smaller staff working groups and ordinance-created bodies that rarely meet, up to over $2 million annually for large bodies that oversee complex departments or systems. For more information, see the BLA's September 1 report, "Analysis of Proposition E Approved by the Voters of San Francisco in November 2024".[13]

[13] See https://sfbos.org/sites/default/files/BLA.PropE_.090125.pdf for the full report.

Task Force Approach

As described above, the Proposition E legislation created the Commission Streamlining Task Force to conduct a comprehensive review of the City's public bodies and make recommendations to "optimize the number, functions, and structure of City commissions." Legislation mandated that the Task Force start meeting by February 1, 2025, and submit a report by February 1, 2026, giving the Task Force only one year to conduct this work. This section outlines the Task Force's approach to developing recommendations.

Key Principles

The commission system gives residents an opportunity to help shape their government, ensures important decision-making occurs in full view of the public, and elevates diverse voices and opinions. At its best, the system is an important mechanism for transparency, accountability, and equity. However, San Francisco's commission system currently falls short of those goals. At its worst, the commission system adds layers of bureaucracy that dilute public input, obscure lines of accountability, make government less transparent, and result in duplicative or ineffective processes.

By approving Proposition E, voters empowered the Commission Streamlining Task Force to make recommendations to address these challenges. With this in mind, the Task Force grounded its work in four principles that guided its approach to developing recommendations.

1. **Effectively Elevating and Coordinating Public Input**

Commission streamlining should not place government efficiency and impactful public participation at odds. Instead, streamlining should better organize public input and target it more effectively. The initial goal of the commission system was to provide venues for diverse voices that are not always represented in government. However, those voices are currently spread across 152 bodies that often overlap and do not always coordinate effectively. For example, five bodies advise the City on homelessness and ten advise on housing and community development. Some bodies may make recommendations on narrow topics without factoring in larger contexts around policies, strategy, and funding. This leads to fragmented conversations that lack a strategic approach to important issues, limiting the utility of that input. This dilutes each body's impact, making it harder for public voices to sway policy and decision-making. **The Task Force's recommendations promote coordinated and intentionally-structured bodies, which ensure that there are defined and resourced forums for San Franciscans to have real impact on the City's policies.**

2. **Creating Clear Lines of Accountability**

Streamlining is an opportunity to clarify who is accountable for key City decisions. The commission system intentionally shifts power away from elected officials and places it in the hands of San Franciscans. While this structure intends to promote fairness and reduce political influence, it has also led to diffuse accountability, making it difficult to hold the City accountable for decisions and outcomes. The public typically sees the Mayor as responsible for the City's decisions, but in many cases, commissions must approve key actions. Commissioners are not elected and therefore voters cannot directly hold them accountable. This creates a dual chain of command with the Mayor and Commissions, which can complicate leadership, decision-making, and accountability. Voters may only directly influence one side of the chain. This complexity also makes it difficult for residents, especially those not deeply involved in City Hall, to understand how decisions are made or who to hold accountable. As a result, the system can be opaque and inaccessible to the people it serves. **The Task Force designed recommendations to clarify responsibility, making it easier for San Franciscans to hold their elected officials accountable.**

3. **Making Government Easier to Understand**

The current commission system can be confusing, with many bodies having different structures, responsibilities, approaches to appointments, and establishing authorities. While one of the purposes of the commission system is to provide for more public engagement in government, the system's complexity actually makes government more confusing to San Franciscans. **The Task Force's recommendations seek to make the system consistent, where appropriate, so that San Francisco's government is more accessible to the people it serves.**

4. **Responsible Use of City Resources**

Streamlining is an opportunity to ensure the City deploys resources in a targeted and intentional way. San Francisco's 152 boards, commissions, and advisory bodies require significant staff time and resources to administer. In Fiscal Year 2024 alone, City staff supported 1,560 meetings of these bodies. Departments often present the same information repeatedly across multiple commissions, diverting time from other work. Persistent vacancies are another challenge, with nearly 1,200 seats that appointing authorities must keep filled. Some seats require highly specific qualifications, making it difficult to recruit eligible candidates. This means the City is spending resources administering a system that can be duplicative and lacking investment. **The Task Force's recommendations target the City's resources to fewer bodies, ensuring that remaining bodies are robust forums for public input, with greater investment from City staff, elected officials, and San Francisco residents.**

Defining Scope and Gathering Data

When the Task Force started its work, there was no definitive list of the appointive boards and commissions in the Charter and Municipal Codes. To begin its analysis, the Task Force first needed to identify which bodies were in scope and understand their key characteristics, such as purpose, number of members, who appoints those members, if the body is in the Charter or Code, and if it meets regularly.

The Task Force directed staff to create a workbook, or a comprehensive inventory of all bodies and those key characteristics. In consultation with the City Attorney's Office, the Task Force developed a comprehensive list of 193 bodies, 152 of which are in-scope for the Task Force's review. The Task Force prioritized which information was most important to gather first to support its decision-making and completed a first draft of the workbook with 25 data fields in March 2025. In April and May, the Task Force surveyed 42 City departments to validate information and collect additional data on meetings and membership. The Task Force finalized data collection throughout April and May and posted updated versions of the workbook monthly. The latest version of the workbook, published in January 2026, contains 39 data fields.[14]

Defining Purpose and Developing an Approach

Task Force members brought a range of experience and perspectives to this work. Before they could agree on a decision-making approach, they first had to align their views on the role of boards and commissions in government and the scope of potential reforms.

The Task Force began by investigating different types of public bodies, their responsibilities, and the different purposes they serve. Outside experts, Task Force members, and Task Force staff presented background

[14] The workbook can be downloaded on the Task Force's website, https://www.sf.gov/commission-streamlining-task-force, where it is entitled "Commissions list and details."

information, supplemental research, and potential decision-making approaches. Based on this information, the Task Force developed common naming conventions, definitions, and stated purposes for each type of public body, as discussed in the *Types of Commissions* section above. This exercise provided a framework to start assessing the reasons why each body may exist and if each is adding value to the City.

The Task Force emphasized that a key role of all public bodies is to promote transparency and create opportunities for public participation. While these bodies provide an important venue for public engagement, they are just one of many ways San Francisco departments seek public input and may not always be the most effective pathway. Streamlining the number of public bodies does not eliminate the public's ability to provide input through other channels.

As a result of these discussions, the Task Force's final approach included two stages. First, the Task Force defined an ideal state for the commission system, then holistically evaluated each body and recommended whether to keep, modify, combine, or eliminate it.

Creating Decision-Making Tools

The Task Force developed two tools to support decision-making: evaluation criteria and standards for body structure and responsibilities.

Evaluation Criteria

The evaluation criteria are a set of yes/no questions assessing the value-add of each public body. Answering the questions for each body helped determine if the Task Force should recommend keeping, combining, or eliminating it. Having clear and objective criteria enabled the Task Force to make an organized assessment of each body and supported fair, equitable, and transparent decision-making.

The Task Force's discussions about the purpose and value of public bodies informed the evaluation criteria, which includes 12 questions across the following four sections:

1. **Legal Requirements:** questions assess if state or federal law require a body or its functions.
2. **Activity**: questions determine if a body does not meet or rarely meets, and if so, if there is a clear rationale for retaining the body. If not, the Task Force recommended combining or eliminating it.
3. **Overlap with Other Bodies:** questions assess if there are multiple bodies covering similar topics or policy areas and if there were opportunities to combine or eliminate overlapping bodies.
4. **Breadth of Focus:** questions determine if the body has a narrow focus on one funding source, neighborhood, demographic group, or narrow topic and if so, whether another body or City staff could adequately represent those interests.

The full set of evaluation criteria is available in Appendix C.

Standardizing Structures and Responsibilities

The Task Force's second tool establishes standard structures and responsibilities for public bodies. These standards, also called templates, include components like the number of members, appointing authorities, budget authority, and the ability to hire and fire department heads. The Task Force assessed each body against those standards to guide recommended changes.

The Task Force developed a set of standards for two types of bodies: governance commissions and advisory committees.[15] As with the evaluation criteria, the goal of these standards is to provide transparent and consistent rationale for the Task Force's decisions.

While the Task Force aimed to apply these standards consistently, it also recognized that some bodies required exceptions. This flexibility allowed the Task Force to aim for consistency, while considering the unique purposes or structures of specific bodies. A detailed discussion of the different templates and their components can be found in the "Recommend Changes to Public Bodies" section below.

Using the Decision-Making Tools

While the Task Force's tools supported initial objective assessments of each body, the Task Force's approach evolved over time. The decision-making tools provided a starting point for the Task Force's discussion, but the assessment integrated nuanced body-specific details, the members' own experiences, and stakeholder input to craft final recommendations.

Policy Area Discussions

To conduct its holistic evaluation, the Task Force discussed each of the 115 active bodies over five meetings, organized by broad policy area. In these meetings, the Task Force discussed each body holistically and then voted on whether to recommend keeping, modifying, combining, or eliminating each.

For some decisions, Task Force members requested additional information prior to taking a final vote. The Task Force revisited these conversations from November 2025 through January 2026.

Staff Memos

Task Force staff drafted informational memos that apply the decision-making tools to inform public discussion of individual bodies. These memos also included a brief overview for each. The Task Force used these memos as the starting point for its discussions, considering the memos alongside stakeholder input and additional relevant information to vote on its recommendations. Staff posted these memos online approximately one and half weeks prior to each meeting. This provided advocates, departments, and members of the public with sufficient time to understand the potential outcomes for each body and prepare responsive input for the Task Force.

Operational Improvements

Proposition E also emphasized the need for recommendations to help the commission system function more smoothly. The Task Force discussed potential operational improvements to the City's commission structure to develop recommendations that support the health of the commission system moving forward. Examples include developing commissioner trainings and maintaining a comprehensive list of active bodies.

[15] The Task Force initially also developed standards for Appeals Boards, but in practice opted to not apply the templates to current appeals boards. Because this template was not ultimately deployed, the Task Force opted to exclude it from the report.

Finalizing Recommendations

Prior to finalizing the recommendations, the Task Force compared decisions across bodies, ensuring it took a consistent approach to recommendations where possible. The Task Force memorialized its final recommendations and a record of its process in this report.

Stakeholder Input

Department Engagement

The Task Force sent departments a questionnaire asking for additional details about each body beyond what was available in the Task Force's workbook with data on commissions. Examples include how the body's purpose changed over time and its role in contract approvals. Departments returned **76 total questionnaires** and the Task Force used this input to inform its final recommendations. Where applicable, Task Force members and staff met with departments to better understand options for changes and the potential impacts of changes to those bodies.

Public Input and Engagement

Public input was critical to the Task Force's decision-making process. Commissioners, advocates, and the general public provided valuable input via written, in-person, and virtual public comment.[16] Task Force members and support staff also met with dozens of community members outside of official Task Force meetings, as requested.

In 2025, public input included:

556 total public comments

Over **320** unique public commenters

Up to **82** speakers in one meeting

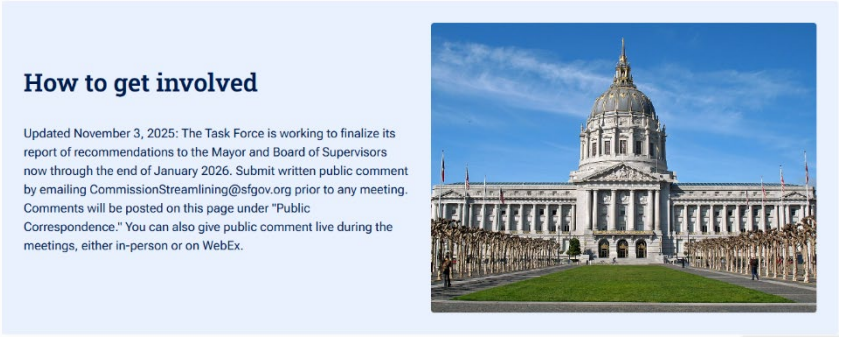
667 pieces of written public comment

Throughout 2025, over 320 unique people spoke at public Task Force meetings, providing a total of 556 comments. On average, over 19 unique people provided comments each meeting and up to 82 attendees participated in meetings focused on policy-area discussions. **This amounted to 21 total hours of public comment across the 21 meetings**. Members of the public also provided 667 pieces of written public comment.

The Task Force members read and considered all public input. Where possible, Task Force staff incorporated public input into the memos and Task Force members used it to inform final recommendations, several of which were directly influenced by public engagement.

To encourage public participation, the Task Force created an accessible website that highlighted clear instructions for submitting input. The Task Force also engaged with the Board of Supervisors and relevant departments, asking them to share

FIGURE 5: SCREENSHOT OF COMMISSION STREAMLINING WEBSITE



[16] Written public comments are available online at https://www.sf.gov/commission-streamlining-task-force-public-correspondence and meeting minutes summarize verbal input.

information about upcoming meetings with their relevant commissions, mailing lists, newsletters, and social media pages.

The Task Force is deeply grateful for the public's thoughtful engagement throughout the process.

Commission Staff Engagement

Input from city staff who work with public meeting bodies was critical for shaping operational improvement recommendations. In October 2025, Task Force staff held a meeting with over **65 clerks, secretaries, and commission staff** from all public body types to gather input on mission and commission scope management, onboarding and training, strengths, and best practices. The Task Force considered the challenges and solutions raised by body staff and uplifted their successes to develop recommendations to help improve the administration of public bodies.

Summary of Task Force Recommendations

This section provides a high-level overview of the Task Force's recommendations.

Strengthen Meaningful Public Engagement by Consolidating Boards and Commissions

The Task Force identified 152 bodies in scope for its analysis. 115 of these actively meet, and the remaining 37 are inactive. After a comprehensive review of each body, the Task Force recommends reducing the number of public meeting bodies to 87.

Why Streamline Public Meeting Bodies?

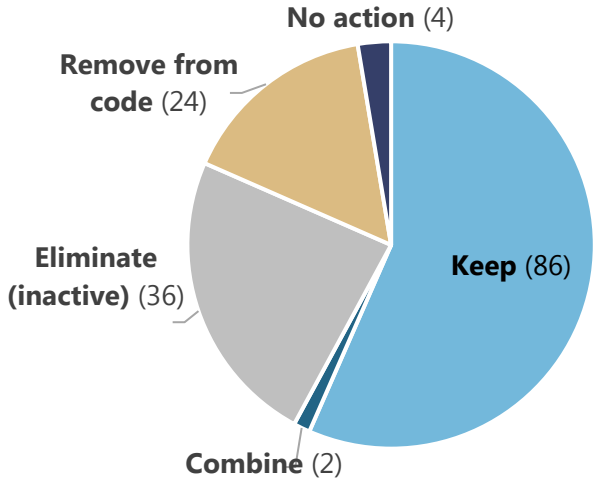
Reducing the number of public meeting bodies will strengthen the commission system in several key ways:

1. **Elevate and coordinate public input:** fragmented and duplicative bodies dilute each other's impact. Instead of diffusing input across 152 bodies that do not always coordinate effectively, the Task Force recommends retaining 87 bodies with well-defined scopes that will act as more robust and influential venues for public participation.
2. **Make government easier to understand**: a sprawling commission system can make government opaque and inaccessible to many, especially those who don't regularly engage with City Hall. Streamlining helps residents more easily identify how to engage with their government.
3. **Use public resources efficiently and responsibly:** fewer bodies mean less duplication of effort. City staff can focus their time and resources more effectively, reducing the need to present the same information to multiple commissions and minimizing the time and resources needed to administer the system.

Keep 86 Active and Effective or Legally Required Bodies

Through a comprehensive review of each body, the Task Force identified 86 that actively contribute valuable advice, governance, and oversight to improve the administration of City government, or serve a legally required purpose. These bodies should be retained and, in many cases, should assume the functions of overlapping or related bodies recommended for elimination. Two of these bodies should be kept and restructured as subcommittees of other bodies.

FIGURE 6: RECOMMENDED ACTIONS FOR PUBLIC MEETING BODIES



Combine Two Bodies with Overlapping Responsibilities

In one instance, the Task Force recommends fully consolidating two disability and aging-related bodies into one newly formed entity.[17]

Eliminate 36 Inactive Bodies

Of the 60 bodies recommended for elimination, 36 are inactive. Many of the inactive bodies have not met in years but have continued to exist indefinitely without sunset dates. Others have recently concluded the work they set out to do. One, the Special Strike Committee, was recently found to be out of compliance with state law and cannot legally convene. [18]

Remove 24 Additional Bodies from Code

The remaining bodies are active but face challenges such as:

- Difficulty meeting and achieving quorum
- Overlapping responsibilities with other bodies or City staff
- Functions that could be better fulfilled as passive meeting bodies

Five are internal staff working groups that do not need to be codified or operate as public meeting bodies. In one case, the Task Force recommends removing a body from the Charter because it is established by state law (the Law Library Board of Trustees) and will continue to exist whether or not it is in the Charter.

While this report uses the term "eliminate," it is more accurate to say these bodies should be eliminated from the legal code. Some of these bodies may, and should, continue meeting as passive meeting bodies that are not subject to the full range of public meeting requirements.

Passive Meeting Body

A City leader may, in writing or by initiative, create a multimember body to provide advice. Gatherings of passive meeting bodies are not subject to the broad array of open government requirements that apply to policy bodies under the Brown Act and Sunshine Ordinance.

Take No Action on 4 Bodies

The Task Force does not recommend any action for four meeting bodies. One is established in an MOU, which the Task Force cannot amend. The other three are scheduled to sunset within the next year and should be allowed to do so.

---

[17] The Task Force recommends combining the Advisory Council to the Disability and Aging Services Commission with the Dignity Fund Oversight and Advisory Committee.

[18] California Public Employment Relations Board Decision No. 2867-M (July 24, 2023)

Impact by Policy Area

The Task Force identified overlapping bodies with similar responsibilities and mandates. While some served complementary purposes, others fragmented decision-making and diluted accountability. The final recommendations reduce the number of bodies across nearly all policy areas.

TABLE 2: RECOMMENDED CHANGES TO NUMBER OF BODIES BY POLICY AREA

Policy Area	Current Number of Bodies	Number of Active Bodies	Recommended Number of Bodies
General Administration & Finance	**29**	**21**	**15**
City employment and benefits	6	4	4
Elections	3	3	3
General City Administration	18	12	6
Public Integrity	2	2	2
Housing and Economic Development	**47**	**33**	**28**
Arts and Culture	8	7	6
Building and Permitting	9	6	6
Economic Development	5	5	5
Housing and Community Development	12	5	4
Planning and Land Use	9	8	5
Workforce Development	4	2	2
Infrastructure, Climate, & Mobility	**31**	**23**	**14**
Capital Projects and Infrastructure	9	6	3
Parks and Environment	6	5	3
Port	2	2	1
Public Utilities	4	3	3
Public Works	5	2	0
Transportation	5	5	4
Public Health & Wellbeing	**33**	**28**	**21**
Children and Youth	8	7	6
Community Health	5	4	3
Homelessness	5	5	2
Human Rights	6	5	5
Human Services Agency Bodies	9	7	5
Public Safety	**12**	**10**	**9**
Justice System	6	5	4
Public Protection	6	5	5
Total	**152**	**115**	**87**

Increase Flexibility to Adapt to New Challenges by Moving Bodies to the Administrative Code

Why Move Bodies to the Administrative Code?

The Charter serves as the City's constitution, outlining the basic structure and function of government. Only a vote of the people can amend it. Because Charter amendments require costly political campaigns, many Charter bodies remain outdated as the City changes. For example:

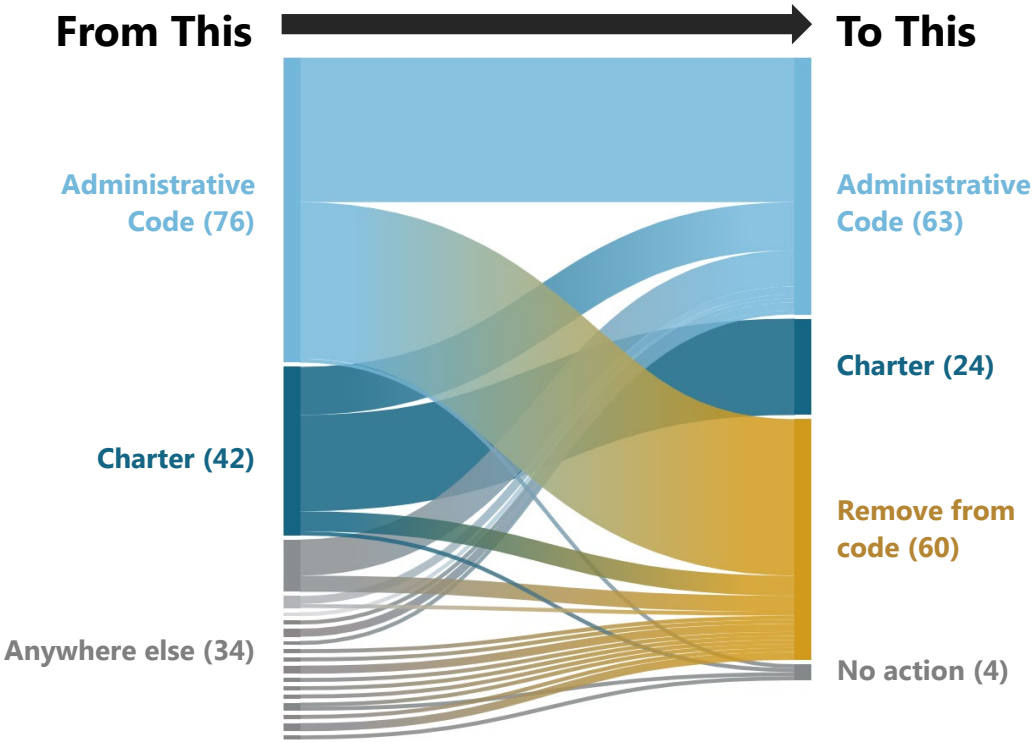
- The Sanitation and Streets Commission oversees a department that no longer exists.
- The Special Strike Committee no longer complies with State law.
- The Employee Relations Board has, to the best of City staff's knowledge, never met.
- Youth Commissioners cannot be compensated, which is a barrier to low-income youth participation.

The Municipal Codes, in contrast, provide detailed guidance on government operations and the Board of Supervisors may amend them, subject to Mayoral veto. This allows the City to update them as needs evolve so that they remain relevant. Generally, this flexibility makes government more responsive and effective. While most of the bodies in the Administrative Code (one of the Municipal Codes) are advisory, many essential decision-making bodies, such as the Assessment Appeals Board, Children and Families First Commission, Film Commission, and Rent Board, exist in the Administrative Code. Each of these has endured for decades and are often cited as models of effectiveness.

Move Many Commissions to Chapter 5 of the Administrative Code

The Task Force recommends moving many commissions, including all non-decision-making bodies, to the Administrative Code so the Board of Supervisors can amend them as needs change over time. Many commissions are currently established in other sections of the Municipal Codes, such as the Building Code, Police Code, or Health Code. These should generally move to **Chapter 5 of the Administrative Code** or be cross-referenced there for centralized tracking.

FIGURE 7: RECOMMENDED CHANGES TO ESTABLISHING AUTHORITY



Improve Accountability by Updating and Clarifying Commission Responsibilities

Why Update and Clarify Responsibilities?

Voters expect to hold elected officials accountable for City performance. However, the Charter currently assigns oversight of certain City departments to appointed boards and commissions, which diffuses accountability and limits the Mayor's ability to manage executive functions. Because these are un-elected volunteers, this structure makes it harder for the public to understand who is responsible for key decisions and outcomes and to hold them accountable.

The Task Force recommends shifting some responsibility to the Mayor by allowing them to hire and fire most department heads, while still retaining a critical role for governance bodies in policymaking, oversight, and transparency. This approach strengthens accountability and makes government easier to understand.

Recommended Scope and Responsibilities

The Task Force recommends clearly defining the authority of each body to ensure effective governance.

Governance commissions, appeals boards, and other decision-making bodies should exercise the powers and duties assigned in Charter § 4.102 and any additional responsibilities assigned in their enabling legislation.

Advisory committees play a vital role in shaping citywide policy by contributing subject-matter expertise and fostering cross-departmental collaboration. For decades, bodies like the Immigrant Rights Commission, Child Care Planning and Advisory Council, and Behavioral Health Commission have brought lived experience and critical insights to policy discussions. Because advisory committees vary in scope and function, the Task Force does not recommend standardizing their duties. Instead, enabling legislation should define each committee's responsibilities to best support its mission.

TABLE 3: STANDARD RESPONSIBILITIES BY BODY TYPE

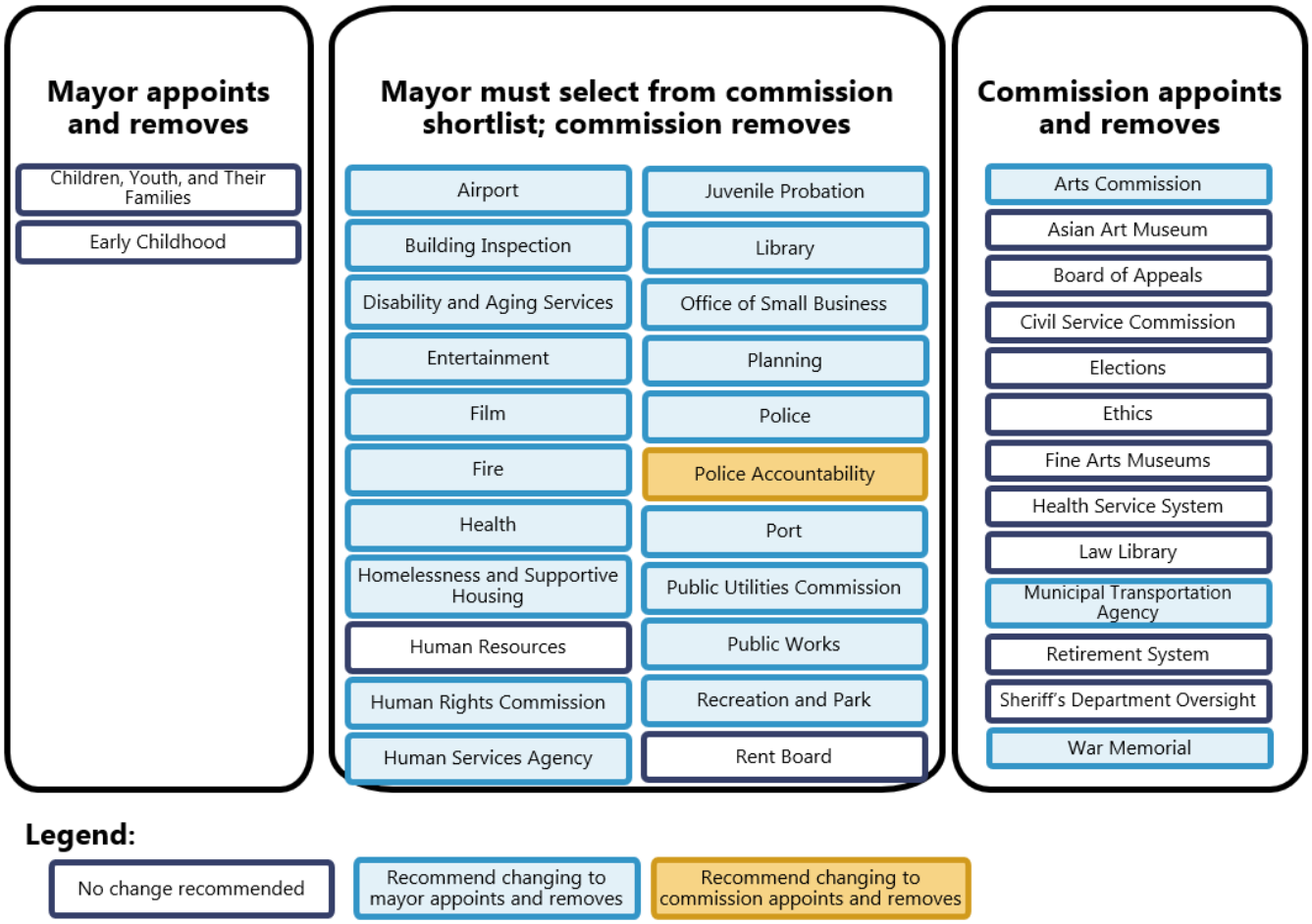
Type of Body	Responsibilities
Decision-making bodies	• **Oversee and help direct** the work of **City departments** • Formulate departmental goals, objectives, policies, and programs • Approve departmental budgets • If part of the executive branch, support and further the mayor's objectives • May hear and decide appeals of City decisions • Provide a forum for public input and transparency
Advisory committees	• **Advise City departments**, elected officials, and/or decision-making bodies • Shape citywide policy by contributing subject-matter expertise and lived experience • May advise departments or elected officials on budget priorities or funding allocations • Provide a forum for public input and transparency

Recommended Changes to Hiring and Firing Authority

Currently, Charter § 4.102 allows most governance commissions to nominate three candidates for department head and to remove them. This creates a dual chain of command where both the Commission and the Mayor have power over that department head, which can complicate leadership and accountability.

The Task Force recommends allowing the Mayor to hire and fire most department heads. While the Mayor would be ultimately responsible for hiring and firing decisions, they may consult with applicable governance commissions when making those decisions. Certain governance commissions, such as the Ethics Commission, Elections Commission, Civil Service Commission, and Retirement Board, should retain hiring and firing authority to protect their independence and insulate their departments from political interference.

FIGURE 8: RECOMMENDED CHANGES TO HIRING AND FIRING AUTHORITY



Other Updates and Clarifications

1. **Contract approval**
   San Francisco contracts with hundreds of businesses, individuals, and nonprofits to provide goods and services for the City, ranging from purchasing office supplies to running homeless shelters. Under the Charter, the Board of Supervisors is the City's legislative body with authority over contract

approval. Commissions possess legal contract approval authority only where the Board has affirmatively granted it through legislation; neither the Charter nor the Administrative Code alone gives commissions independent contract approval power.

In practice, some commissions adopt policies requiring departments to submit contracts for commission review, but the commission's approval or rejection of the contracts is not legally binding. The Task Force recommends clarifying commissions' legal authority through better training and onboarding.

The Task Force considered granting commissions this authority in certain cases, but felt this task was best left to the Board of Supervisors. The Board may choose to assign contract approval authority to commissions via ordinance as it has done for public works contracts and sole source grants through Chapter 6 and Chapter 21G of the Administrative Code, respectively.

2. **Employee discipline**
   Commissions should not have a role in employee discipline, unless required by law. Currently, only the Police Commission and Fire Commission are required to have such authority.

Make Government More Consistent and Understandable by Standardizing Structure and Membership

Why Standardize Structure and Membership?

As noted in the key principles section, the current commission system is too complex, which makes government less transparent and harder for residents to understand and engage with. Many of the 152 public meeting bodies have unique structures and responsibilities, requiring San Franciscans to invest time learning how each body operates and how to engage with it effectively.

To address this, the Task Force generally recommends standardizing commission structures and applying these standards to any new bodies created in the future. This approach will make government easier for the public to understand.

Standardization will also leverage best practices to improve commission effectiveness. For example:

- Adopting **term lengths** and **term limits** adheres to general best practices, creating opportunities for broader public participation and balancing the benefits of both experience and new perspectives.
- Establishing **sunset dates** for advisory bodies will ensure regular review of each body's relevance and impact.
- Simplifying **appointment and removal procedures** will fill vacant seats more quickly and create clearer lines of accountability for commissioners.

However, recognizing that one size does not fit all, the Task Force also recommends exceptions where appropriate. These are discussed in the "Recommended Changes to Each Public Body" section.

Recommended Structures for Different Types of Meeting Bodies

Component	Governance Commissions	Advisory Committees
Number of members	5-7	15 maximum
When bodies are too large, it becomes difficult to function effectively, maintain quorum, and make timely decisions. While advisory committees often require more members to broaden expertise and public input, governance and appeals bodies should generally not exceed seven members. All bodies should have an odd number of members to avoid tie votes.		
Appointing authority	Mayor (default)	No recommendation
Most governance commissions oversee executive branch departments. Their role is to support the Mayor's objectives by offering deeper oversight than the Mayor's office can provide alone. As a result, the Mayor should generally appoint these commission members. Other bodies insulate decision-making from political influence, particularly around long-term financial planning or topics impacting elected officials. In these cases, split appointments may be appropriate. The Task Force recommends defaulting to Mayoral appointments, with exceptions made as needed. For advisory committees, which serve specific purposes, the appropriate appointing authority will differ depending on need.		
Appointment Confirmations	No confirmations	No confirmations
Confirmations are already standardized for Mayoral appointments under Charter § 3.100.18, where they are effective immediately unless rejected by two-thirds of the Board of Supervisors within 30 days. Some bodies have exceptions to this rule. The Task Force recommends standardizing to existing Charter language unless otherwise necessary.		
Member Removal	At will	At will
Current processes for removing members for cause make it exceptionally challenging to remove ineffective members, leading to ineffective bodies. The City has not removed a commissioner using the current for-cause process in the past 40 years. The Task Force recommends that most appointments be at-will, unless additional protection is needed to insulate decision-making bodies from political influence.		
Term Lengths and Limits	4-year terms 3 terms maximum	3-year terms Term limits on a case-by-case basis
The Task Force recommends that no commission member serve for more than 12 years. Most terms are currently 4 years, so the Task Force aligned these standards to the most common practice. Advisory committees differ due to the addition of 3-year sunset dates; no terms should extend beyond a body's sunset date.		
Qualifications	Body-level desirable qualifications	Body-level desirable qualifications
The Task Force has found many existing qualifications overly restrictive, making it difficult to find qualified candidates and leading to unfilled seats. Where feasible, the Task Force recommends making qualifications for governance and advisory bodies desirable and body-level (rather than seat-level). The Mayor is already required to submit information indicating why a candidate is qualified under Charter § 3.100.18; the Task Force recommends standardizing this practice to all appointments.		
Sunset Dates	No sunset date	3 years
The Charter and Administrative Code include bodies that are defunct, either because they achieved their purpose or the underlying conditions necessitating them are no longer applicable. However, the City cannot remove them because they are in the Charter or voter-approved. Adding a sunset date ensures that advisory bodies continue to serve a clear purpose and add value to the City, while creating a mechanism for removing them once they are no longer necessary. Crucially, the Task Force does not believe advisory bodies should be limited to three years, rather, having a sunset date requires the Board of Supervisors to affirmatively renew body at regular intervals, creating an opportunity to reassess the ongoing need for it.		

Membership

The Task Force recommends modifying, combining, or eliminating certain bodies to reduce the total number of commission seats from approximately 1,500 to 900.

Nearly 20% of all members belong to a single body, the DCYF Service Provider Working Group (SPWG), which consists of 295 members and does not currently function as a Brown Act-compliant public meeting body. Excluding SPWG, **the Task Force recommends reducing the total number of commission seats from approximately 1,200 to 900.**

TABLE 4: RECOMMENDED CHANGES TO SEATS BY TYPE OF PUBLIC BODY

Current Type of Body	Current Seats	Recommended Seats	Seat Reduction	Percent Change
Governance	254	236	18	-7%
Advisory	545	333	212	-39%
Staff Working Groups	241	169	72	-30%
Other	147	137	10	-7%
Total	**1187**	**875**	**312**	**-26%**
Service Provider Working Group	*295*	*7*	*288*	*-98%*
Total (including SPWG)	**1482**	**882**	**600**	**-40%**

Standardize Naming Conventions

The Task Force recommends standardizing naming conventions to align with body type.

- Advisory bodies should be **councils**
- Decision-making bodies should be **boards or commissions**

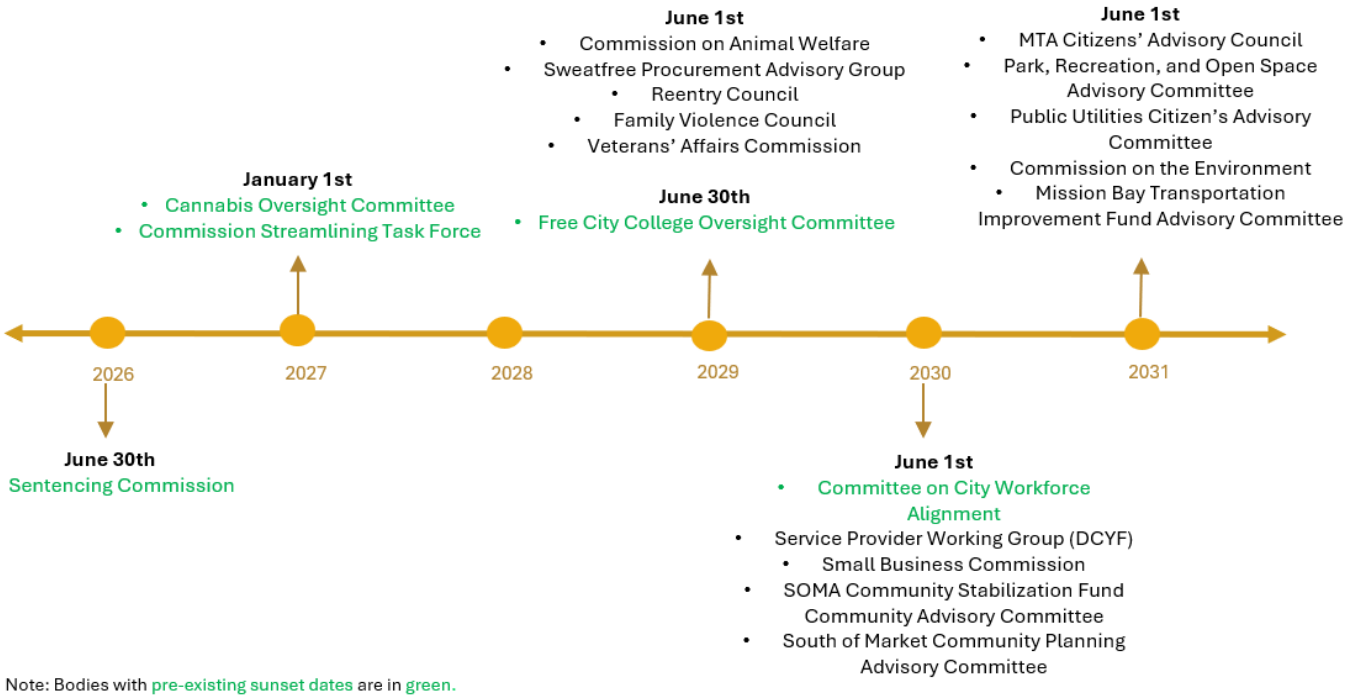
The Task Force's ordinance and Charter amendment will rename many bodies to align with these conventions. However, some advisory bodies should retain their current names for historical significance and branding purposes. Any new bodies should follow these guidelines.

Sunset Dates

Board Rule 2.21 requires Board-created advisory bodies to have "a sunset clause not to exceed three years." The Task Force recommends applying this standard to all bodies by adding sunset dates for the 13 bodies that do not currently have them. As mentioned previously, the Task Force does not believe all advisory bodies should only last three years. Rather, **sunset dates provide a mechanism for the Board of Supervisors to regularly review bodies and ensure they continue to serve their purpose.** The Board must affirmatively re-authorize a body in order for it to continue beyond its sunset date.

To prevent all bodies from sunsetting at once, the Task Force recommends staggering sunset dates. Bodies with pre-existing sunset dates should generally maintain those dates.

FIGURE 9: PROPOSED STAGGERED SUNSET DATES



Note: Bodies with pre-existing sunset dates are in green.

Indefinite Sunsets

- Enhanced Infrastructure Financing District Public Financing Authority No. 1 – *tied to effective dissolution of all EIFDs*
- Board of Directors of the SF Downtown Revitalization & Economic Recovery Financing District - *once the District stops receiving property tax revenue*
- Sugary Drinks Distributor Tax Advisory Committee - *when the tax sunsets*

Recommendations for Managing and Improving Public Bodies

The Task Force also considered recommendations for ongoing management, oversight, and support to strengthen and improve the commission system. Task Force staff conducted benchmarking with peer jurisdictions, researched literature and best practices, and solicited input from stakeholders to inform these recommendations. This stakeholder engagement included a session with over 65 clerks, secretaries, and commission staff across public body types to source best practices, share common challenges, and identify possible process improvements to support and improve commission administration.

At its November 19th, 2025, meeting, the Task Force explored the results of this work and discussed how to strengthen and support public meeting bodies to promote effective and efficient administration. This section below summarizes the results of that discussion.

Clearly Define Each Body's Mission and Scope

Each commission should clearly define its mission and scope to anchor member discussions on relevant topics and business. Without an articulated mission, members do not have a shared goal to work towards. Likewise, without a clearly defined scope, members may pursue too many avenues for change, reducing their ability to provide useful advice and execute plans effectively.

Ensure Role Clarity for Commission Members

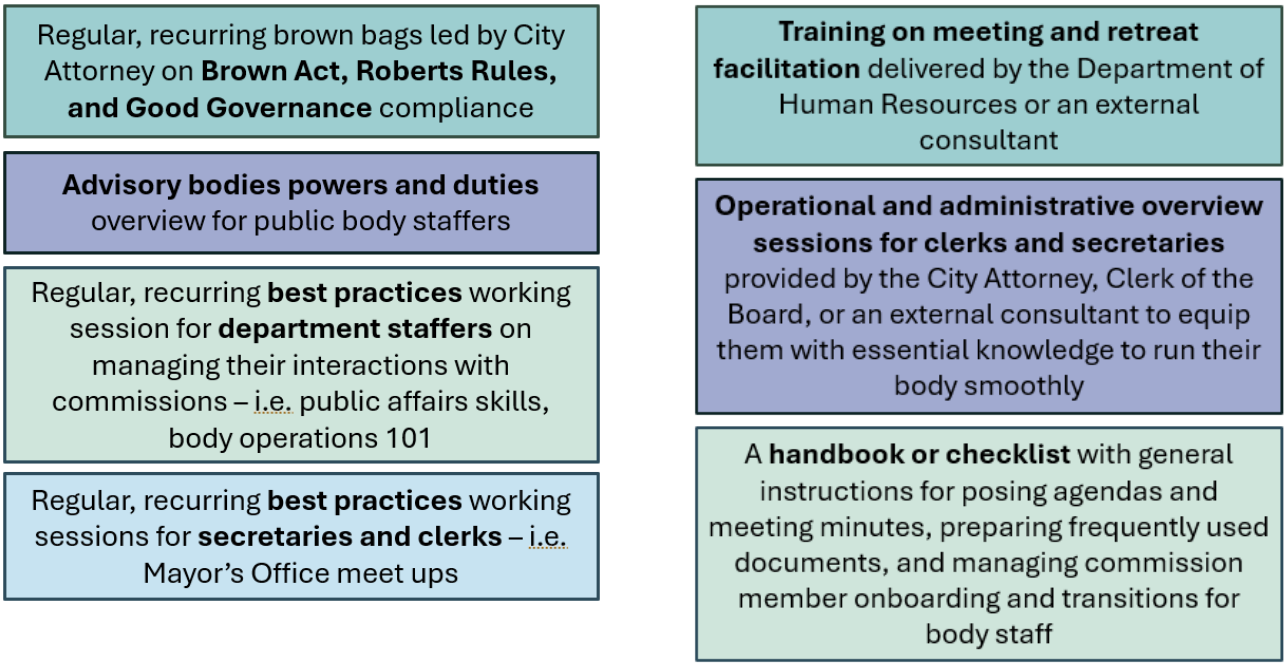
Commission staff cited the following best practices to ensure role clarity:

- **Regular communication of jurisdiction:** reminds members of what they may influence and how they may do so, making their bodies more efficient and effective.
- **Documented role descriptions:** provide reference tools for questions about powers, duties, and responsibilities.
- **Trainings:** teach and reinforce key responsibilities and expectations.
- **One-on-one meetings:** with commissioners and staff set expectations and create space for discussions and questions beyond official meetings.

Provide Robust Onboarding and Training for Commission Members and Support Staff

Commission and City staff currently train and onboard members through new member orientations, commissioner role trainings, commission retreats, and one-on-one regular check-ins. While these approaches provide a solid foundation, commission members and support staff may benefit from additional trainings, such as:

FIGURE 10: REQUESTED TRAINING FOR COMMISSION MEMBERS AND STAFF



Task Force staff also identified best practices from peer jurisdictions. Many created guides and handbooks to instruct advisory body members and staffers on how to administer a public meeting body. These handbooks include rules on email correspondence between members, meeting conduct, reasons for removal from office, and tips on how to be an effective member. They also include introductions on how city government operates, the Brown Act, and the role of City staff and commission members. Examples of guides and handbooks include:

- The City of Santa Rosa published a Guide for Advisory Bodies in May 2025.
- The City Clerk of San Luis Obispo published an Advisory Body Handbook in October 2024.
- The City Clerk of El Cerrito published a Handbook for City Advisory Body Members in March 2024.
- The City Clerk of Lake Shasta published a Guide for Advisory Bodies.

Plan and Facilitate Effective Meetings

Actions that support staff or commissioners can take to that lead to effective and successful meetings include the following:

- **Preparing in advance** by creating facilitation guides for Chairs, drafting scripts for the secretary or clerk, and briefing Chairs on agenda topics.
- **Practicing continuous improvement** by following up with post-meeting debriefs to improve future sessions.
- **Developing structured agendas** ahead of time based on calendared topics, incorporating input from Chairs and the City Attorney's Office.
- **Having a strong chair** to implement the agenda and guide discussion helps keep members on task.
- **Managing discussions effectively** by monitoring timing, maintaining focus within the body's purview, and guiding deliberations.
- **Provide staff support during meetings**, including presentations to share relevant information on agenda topics and ensuring City staff, including a City Attorney, are available to answer questions and clarify issues for informed decision-making.

The Task Force explored whether minimum numbers of meetings should be prescribed for bodies to assess how active they are. Instead, the Task Force recommends that each body should state how frequently they should meet and be measured against their own goal.

Provide Commissions with Greater City Support

Commission staff requested the following support from the City.

- **Faster, more consistent appointments** by appointing authorities. Clerks and secretaries may provide support or recommend candidates, but the appointing authorities should lead the process and act expeditiously to fill vacancies.
- **Closer collaboration between departments and their commissions** to enhance mission cohesion and engagement, achieve the goals for their body, and to be more aware of department policies and programs.
- **Additional support for all commissions from the City Attorney and Clerk of the Board** to clarify their powers, responsibilities, and limitations and to share best practices for managing their body lawfully and successfully.
- **Increase SFGovTV availability and technology support** to successfully hold meetings with fewer technological delays and malfunctions.
- **Maintain an up-to-date list of public meeting rooms** and provide more rooms with sufficient technology set-ups to host public meetings.

Update Rules and Requirements to Improve Flexibility and Participation

- **Remove the Charter § 4.102 requirement that commissions hire a secretary** to allow for greater staffing flexibility. While staff support is critical, the Charter should not dictate how staff support is provided.
- **Remove floating seat requirements** that require a specific percentage of membership to hold a particular quality or expertise, since they make the appointment process slower and more difficult. The Task Force addressed this issue in their body-by-body deliberations by frequently making member qualifications desirable at the body level.
- **Lobby the state to allow for virtual meetings,** which would increase quorum by making it easier for members to attend meetings and broaden who may participate by reducing barriers to engagement. The Brown Act dictates that public meeting bodies must hold open and public meetings.[19]
- **Clarify livestreaming rules** to broaden community engagement.

Track Commission Data and Performance

Empower Appointing Authorities to Ensure Quality and Consistent Performance Measurement and Data Maintenance

Through research and conversations with commission staff, the Task Force found a need for greater commission performance and data maintenance. It observed inconsistencies between the way public bodies measured their successes, reported on their activities, and shared other key public information. Instead of recommending additional structures or processes, the Task Force affirmed that appointing authorities should

[19] California's Brown Act dictates that public meeting bodies must hold open and public meetings. SB 707 (2025), effective in 2026, expands and reorganizes the teleconferencing provisions of the Brown Act.

ensure that bodies accomplish their missions through appointing qualified and dedicated members and be responsible for the quality of the information shared.

Adapt Reporting Requirements Based on Commission Needs

The Task Force considered the recommendation for greater standardization of commission reports, as recommended by the Civil Grand Jury in "Commission Impossible." The recommendation called for requiring reports to include information such as the body's statement of purpose, description of activities and achievements, commissioner names, and more. Task Force members found standardizing reporting requirements unnecessary since much of the information already exists on public body websites. They remarked that report drafting best practices should not be codified as standards since future reporting needs may change. The Task Force also noted that quarterly or annual reporting requirements may be too frequent, as much of the desired information is already available on commission websites, and the intended audience for reports is unclear. It directed the City Attorney to remove the requirements for annual reporting to the Mayor and Board of Supervisors from of the Charter. In contrast, it noted it may be beneficial for limited-in-time bodies to produce a report to summarize their work.

Retain Meeting Minutes Standards

The Task Force also considered whether to standardize meeting minutes beyond standards set by Administrative Code § 67.16. They opposed adding new requirements stating best practices should not be codified. Task Force members also noted that future technology may assist in producing minutes so codifying further best practices may restrict future minutes production.

Coordinate Interdepartmental Maintenance of the List of Bodies

The Task Force also considered which entities should maintain a current list of public hearing bodies. As highlighted in prior sections, the City Attorney's Office, the Clerk of the Board, and the City Administrator's Office all currently maintain lists with different numbers of bodies. In looking to peers for best practices, the Task Force noted that the Counties of Los Angeles, San Diego, and Santa Clara assign this responsibility to their Clerk of the Board. The Office of the City Clerk maintains a commission database for Los Angeles, San Jose, and Berkely.

The Task Force recommends that for future list maintenance, the City Administrator's Office will take the lead and partner with the Controller's Office, City Attorney's Office, and the Ethics Commission as needed to ensure the list remains up to date.

Recommended Changes to Each Public Body

This section provides a brief summary of recommendations for each public body, organized by policy area. It is intended to provide a brief overview of the Task Force's decisions and recommendations and note where recommendations deviate from the standards, as discussed in prior sections.

Reference Table for Each Public Body

Policy Area	List of Bodies	Page
Arts and Culture	African American Arts and Cultural District Community Advisory Committee, Arts Commission, Asian Art Commission, Film Commission, Fine Arts Museums Board of Trustees, Library Commission, Street Artists and Craftsmen Examiners Advisory Committee, War Memorial Board of Trustees	31
Building and Permitting	Abatement Appeals Board, Access Appeals Commission, Board of Appeals, Board of Examiners, Building Inspection Commission, Code Advisory Committee, Permit Prioritization Task Force, Relocation Appeals Board, Structural Advisory Committee	34
Capital Projects and Infrastructure	Capital Planning Committee, Citizens Advisory Committee for Street Utility Construction, Citizens' General Obligation Bond Oversight Committee, Committee for Planning Utility Construction Program, Committee for Utility Liaison on Construction and Other Projects, Enhanced Infrastructure Financing District Public Financing Authority No. 1, Municipal Green Building Task Force, SFMTA Bond Oversight Committee, Street Utilities Coordinating Committee	37
Children and Youth	Child Care Planning and Advisory Council, Children and Families First Commission, Children, Youth and Their Families Oversight and Advisory Committee, Early Childhood Community Oversight and Advisory Committee, Free City College Oversight Committee, Our Children, Our Families Council, Service Provider Working Group, Youth Commission	40
City Employment and Benefits	Civil Service Commission, Employee Relations Board, Health Service Board, Retiree Health Care Trust Fund Board, Retirement Board, Special Strike Committee	43
Community Health	Behavioral Health Commission, City Agency Task Force (Lead Abatement), Food Security Task Force, Health Commission, Sugary Drinks Distributor Tax Advisory Committee	45
Economic Development	Airport Commission, Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District, Cannabis Oversight Committee, Entertainment Commission, Small Business Commission	47
Elections	Ballot Simplification Committee, Elections Commission, Elections Task Force	49
General City Administration	Assessment Appeals Board, City Hall Preservation Advisory Committee, City-Operated Farmers' Market Advisory Committee, Commission of Animal Control and Welfare, Commission Streamlining Task Force, Committee on Information Technology (COIT), Contract Review Committee, Justice Tracking Information System (JUSTIS) Committee Governance Council, Law Library Board of Trustees, Local Business Enterprise Preference Program Working Group, Refuse Rate Board, State Legislation Committee, Subcontracting Goals Committee, Sweatfree Procurement Advisory Group, Treasury Oversight Committee, Workers' Compensation Council, Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements, Working Group to Investigate Barriers to LBE Participation	51
Homelessness	Homelessness Oversight Commission, Local Homeless Coordinating Board, Our City, Our Home Oversight Committee, Shelter Grievance Advisory Committee, Shelter Monitoring Committee	56
Housing and Community Development	Citizens Committee on Community Development, Housing Stability Fund Oversight Board, Inclusionary Housing Technical Advisory Committee, Residential Rehabilitation Area Citizen Advisory Committees, Residential Rehabilitation Area Rent Committees, Residential Rent Stabilization and Arbitration Board, San Francisco Residential Hotel Operators Advisory Committee, SOMA Community Stabilization Fund Community Advisory Committee, Southeast Community Facility Commission, Supportive Housing Services Fund Committee	59

Human Rights	Advisory Council on Human Rights, Commission on the Status of Women, Family Violence Council, Human Rights Commission, Immigrant Rights Commission, LGBTQI+ Advisory Committee	62
Human Services	Adult Day Health Care Planning Council, Advisory Council to the Disability and Aging Services Commission, Dignity Fund Oversight and Advisory Committee, Dignity Fund Service Providers Working Group, Disability and Aging Services Commission, Human Services Commission, In-Home Supportive Services Public Authority Governing Body, Long Term Care Coordinating Council, Veterans' Affairs Commission	65
Justice System	Close Juvenile Hall Working Group, Community Corrections Partnership, Delinquency Prevention Commission, Juvenile Justice Coordinating Council, Juvenile Probation Commission, Reentry Council, Sentencing Commission	69
Parks and Environment	Capital Implementation Committee; Commission on the Environment; Joint Zoo Committee; Park, Recreation, And Open Space Advisory Committee; Recreation and Park Commission; Urban Forestry Council	71
Planning and Land Use	Bayview Hunters Point Citizens Advisory Committee, Historic Preservation Commission, Interagency Planning and Implementation Committee, Market and Octavia Community Advisory Committee, Planning Commission, South of Market Community Planning Advisory Committee, Street Design Review Committee, Treasure Island Development Authority Board of Directors, Treasure Island/Yerba Buena Island Citizens Advisory Board	73
Port	Port Commission, Waterfront Design Advisory Committee	76
Public Integrity	Ethics Commission, Sunshine Ordinance Task Force	77
Public Protection	Disaster Council, Fire Commission, Police Commission, Real Estate Fraud Prosecution Trust Fund Committee, Sheriff's Department Oversight Board	78
Public Utilities	Public Utilities Citizens' Advisory Committee, Public Utilities Commission, Public Utilities Rate Fairness Board, PUC Small Firm Advisory Committee	81
Public Works	Graffiti Advisory Board, Industrial Waste Review Board, Newsrack Advisory Committee, Public Works Commission, Sanitation and Streets Commission	83
Transportation	Bicycle Advisory Committee, Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT), Mission Bay Transportation Improvement Fund Advisory Committee, Municipal Transportation Agency Board of Directors, Municipal Transportation Agency Citizens' Advisory Council	85
Workforce Development	Committee on City Workforce Alignment, Industrial Development Authority Board, Workforce Development Advisory Committee, Workforce Investment Board	87

Legend

Proposed changes:

If no changes are recommended:

Current State

If changes recommended:

~~Current State~~

Recommended Change

Arts and Culture

The Task Force discussed and recommended changes to arts and culture bodies at its July 16, October 1, and December 3, 2025 meetings. For more information, please refer to the July 16, October 1, and December 3 meeting minutes and accompanying materials (Housing and Economic Development memo and presentation, Inactive Bodies memo and presentation).[20]

African American Arts and Cultural District Community Advisory Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. Although the Board of Supervisors formally established this Advisory Committee in 2020 and publicly noticed vacancies in early 2021, there have been no nominations, appointments, or convenings to date. As a result, the body has remained inactive since its inception.

Next step: ordinance

Arts Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	Charter	15	MYR	4 years	~~None~~ *3 years*	At will	None
Changes to Responsibilities:							
Consultative role in design of public buildings, advisory and consultative role in arts expenditures, remove department head hiring and firing authority, remove budget and contract approval authority.							

The Arts Commission oversees a City agency, also called the Arts Commission, and has an expansive scope that includes oversight and administration of arts-related policies and funds. The Arts Commission has an important role in preserving San Francisco's role as a leader in promoting and supporting creative arts. In the Fiscal Year 2025-2026 budget cycle, the Mayor combined the Arts Commission, the Film Commission (a division in the Office of Economic and Workforce Development), and Grants for the Arts (a division in the City Administrator's Office) into one Arts Agency. The Task Force recommends retaining the Arts Commission in the Charter along with its mission and general role and moving the majority of its functions into the Administrative Code to allow for future flexibility, given upcoming changes and uncertainty about arts administration Citywide. It also recommends language changes to amend the Arts Commission's role from oversight to advisory in some functions.

Next step: ballot measure

Asian Art Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	27	MYR	3 years	None	~~For cause~~ *At will*	None

[20] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

The Task Force discussed the Asian Art Commission, Fine Arts Museums Board of Trustees, and War Memorial Board of Trustees together since these three bodies oversee "charitable trust departments" and are legally required. These bodies have unique fiduciary responsibilities and oversee departments with unique structures. Each is an arts-related body overseeing City-owned property that an external entity manages. As a result, the Task Force recommends that the Asian Art Commission retain certain responsibilities such as hiring/firing the Asian Art Museum Director, nominating new members for the Mayor to appoint, and allowing the Commission to set its own term limits in its bylaws, although the Task Force recommends a maximum of 12 years.
Next step: ballot measure

Film Commission – Keep, modify responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	Administrative Code	11	MYR	4 years	None	At will	None
Changes to Responsibilities:							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Film Commission which currently oversees FilmSF, a division currently within the Office of Economic and Workforce Development (OEWD). The Fiscal Year 2025-2026 Mayor's budget proposed combining the Film Commission with the Arts Commission and Grants for the Arts to create a larger arts agency. However, the exact details and timeline of that change are still to be decided. The Task Force members noted the Film Commission's value in bringing film business to San Francisco, which helps drive economic activity and is already advisory in nature. The Task Force recommends only minimal changes to responsibilities, largely leaving the structure as-is and retaining the name as the "Film Commission" since the name is an important part of the body's brand.

Next step: ordinance

Fine Arts Museums Board of Trustees – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	~~Up to 62~~ *Up to 20*	~~FAM Board of Trustees~~ *MYR*	3 years	None	~~For cause~~ *At will*	None

The Task Force discussed the Asian Art Commission, Fine Arts Museums (FAM) Board of Trustees, and War Memorial Board of Trustees together since these three bodies oversee "charitable trust departments" and are legally required. These bodies have unique fiduciary responsibilities and oversee departments with unique structures. Each is an arts-related body overseeing City-owned property that an external entity manages. As a result, the Task Force recommends that the Board of Trustees retain certain responsibilities such as hiring and firing the executive director, nominating new members for the Mayor to appoint, and allowing the Board of Trustees to set its own term limits in its bylaws, although the Task Force recommends a maximum of 12 years (four terms). The Task Force also recommends aligning quorum rules to standard practices, per Charter § 4.104b, which defines quorum as "the presence of a majority of the members."
Next step: ballot measure

Library Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR	4 years	~~None~~ *3 terms*	At will	None
Changes to Responsibilities:							
Remove department head hiring and firing authority							

The Library Commission oversees the Library Department and provides space for public engagement around library services. The Task Force recommends keeping the Library Commission and making changes consistent with the Task Force's standards for governance commissions.

Next step: ballot measure

Street Artists and Craftsmen Examiners Advisory Committee – Eliminate, transfer functions to City staff

The Task Force recommends eliminating Street Artists and Craftsmen Examiners Advisory Committee. This body meets quarterly and its primary function is reviewing and approving Art Vendor licenses. Recent changes in State and local law have rendered this license obsolete and the Arts Commission and City Attorney are working to update this license program and bring it into compliance with State law. As part of these changes, City staff could take over license review and approval and address applications on a rolling basis, allowing for more efficient license processing for applicants. Task Force members requested that the Arts Commission department continue engaging with artists as part of the licensing process, despite eliminating the Committee, and build that engagement into future program updates.

Next step: ballot measure

War Memorial Board of Trustees – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	11	MYR	3 years	None	~~For cause~~ *At will*	None
Changes to Responsibilities:							
Remove department head hiring and firing authority							

The Task Force discussed the Asian Art Commission, Fine Arts Museums (FAM) Board of Trustees, and War Memorial Board of Trustees together since these three bodies oversee "charitable trust departments" and are legally required. These bodies have unique fiduciary responsibilities and oversee departments with unique structures. Each is an arts-related body overseeing City-owned property that an external entity manages. As a result, the Task Force recommends that the Board of Trustees retain certain responsibilities such as allowing the Board of Trustees to set its own term limits in its bylaws, although the Task Force recommends a maximum of 12 years (four terms). Unlike the Asian Art Commission and Fine Arts Museums (FAM) Board of Trustees, the Task Force recommends removing department head hiring and firing authority.

Next step: ballot measure

Building and Permitting

The Task Force discussed and recommended changes to building and permitting bodies at its July 16 and October 1, 2025 meetings. For more information, please refer to the July 16 and October 1 meeting minutes and accompanying materials (Housing and Economic Development memo and presentation, Inactive Bodies memo and presentation).[21]

Abatement Appeals Board (AAB) – Keep, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter, Building Code~~ *Administrative Code*	7	Building Inspection Commission	~~*2 years*~~ *4 years*	~~*None*~~ *3 terms*	~~*For cause*~~ *At will*	None

The Task Force recommends keeping the Department of Building Inspection (DBI)'s Abatement Appeals Board (AAB), which hears and decides appeals by property owners who are contesting orders from the City to fix building code violations.

Next step: Ordinance and ballot measure

Access Appeals Commission (AAC) – Keep as a Subcommittee of the Board of Appeals, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter, Building Code~~ *Administrative Code*	5	~~Building Inspection Commission~~ *Board of Appeals*	4 years	None	At will	None

The Task Force considered eliminating the Access Appeals Commission (AAC), which conducts hearings on DBI's interpretations of disability access regulations and enforcement, but determined this body should be kept and re-structured as a subcommittee of the BOA. The AAC met five times and heard just two appeals in the last twenty-one months. Given this limited activity, the AAC's existence as a stand-alone body may not be necessary. However, the AAC fulfils a required role under state law, and its membership requirements are specialized and defined by the state. The Task Force recommends establishing a standing Access Appeals subcommittee under the BOA, comprised of separate individuals who meet the state's membership requirements and convene only as needed to hear accessibility appeals.

Next step: ballot measure

Board of Appeals (BOA) – Keep, modify structure and absorb functions from other bodies

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR, BOS President	4 years	~~*None*~~ *3 terms*	For cause	None

[21] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

The Task Force recommends keeping the Board of Appeals with few changes. The body will assume responsibility for the Access Appeals Commission as discussed above.

Next step: ballot measure

Board of Examiners (BOE) – Eliminate (inactive)

The Task Force recommends eliminating the BOE, which is tasked with determining if new construction methods or materials comply with safety standards and hearing appeals by property owners of construction safety or building code enforcement actions by DBI. In practice, the BOE has little activity; it did not meet at all during Fiscal Year 2024.

Given that the BOE rarely meets and that DBI exists to ensure buildings are safe and compliant with building codes, the Task Force felt a stand-alone body was unnecessary and that the DBI Director could convene a passive meeting body as needed to advise on safety standards. Any appeals of building code enforcement actions by DBI should go to the Abatement Appeals Board or Access Appeals Commission.

Next step: ballot measure

Building Inspection Commission (BIC) – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~*Charter*~~ *Administrative Code*	7	MYR, BOS President	~~*2 years*~~ *4 years*	~~*None*~~ *3 terms*	~~*For cause*~~ *At will*	None
Changes to Responsibilities:							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Building Inspection Commission (BIC), which oversees DBI, but moving it from Charter to code. Both BIC and DBI have undergone numerous changes over time and may change further as the City undertakes permitting reform. Moving the body to code allows the Board of Supervisors to make future changes via the regular legislative process.

Next step: ballot measure

Code Advisory Committee (CAC) – Keep, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~*Charter, Building Code*~~ *Administrative Code*	17	BIC	3 years	~~None~~ 4 terms	At will	None

The Task Force recommends keeping the Code Advisory Committee, which advises the BIC on changes to building codes, but removing references in the Charter and moving its establishing authority from the Building Code to the Administrative Code.

Next step: ballot measure

Permit Prioritization Task Force – Eliminate (inactive), transfer functions to City staff

The Task Force unanimously voted to eliminate the Permit Prioritization Task Force in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. It was established in 2023 with the goal of recommending permit prioritization guidelines for several City departments by June 30, 2024. The Task Force achieved this goal, and its work has since been operationalized by City staff. This body is no longer meeting.

The Permit Prioritization Task Force can only be removed from the Campaign & Governmental Conduct Code by a specific process involving supermajorities of the Ethics Commission (4/5 approval) and Board of Supervisors (8/11 approval). We recommend forwarding this recommendation to the Ethics Commission for consideration and action.

Next step: ordinance to Ethics Commission[22]

Relocation Appeals Board – Keep, modify responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	5	MYR	3 years	None	At will	None

The Task Force recommends keeping the Relocation Appeals Board and narrowing its scope to focus solely on Office of Community Investment and Infrastructure (OCII) matters. While this body is inactive, California Health & Safety Code § 33417.5 requires this body for cities and counties which had a Redevelopment Agency in order to hear complaints by individuals forced to relocate their homes or businesses. San Francisco no longer has a Redevelopment Agency, as all such agencies were dissolved by the State, and the successor Office of Community Investment and Infrastructure does not plan to conduct any relocations. However, state law still requires an appeals process if there is a forced relocation of a home or business by any City agency. Due to required appointment structures that make it unworkable for another body to assume its functions, the Task Force recommends that the Board continue to exist with a narrow scope.

The Relocation Appeals Board has not had members appointed for at least the last 10 years, and no actions have been taken. Because San Francisco does not force relocations, it is likely this body will remain dormant.

Next step: ordinance

Structural Advisory Committee (SAC) – Eliminate, may continue as passive meeting body

The Task Force voted to eliminate the Structural Advisory Committee, which is convened periodically to provide independent expert review on building permit applications that involve special design features or procedures. This type of peer review is likely to be faster and more effective without an official policy body subject to Brown Act requirements.

Next step: ballot measure

[22] Requires supermajority approval by the Ethics Commission (4/5 votes) and Board of Supervisors (8/11 votes)

Capital Projects and Infrastructure

The Task Force discussed and recommended changes to Capital Projects and Infrastructure bodies at its July 16 and September 17, 2025 meetings. For more information on each body and a summary of the Task Force's discussion, please refer to the July 16 and September 17 meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation, Inactive Bodies memo and presentation, and General Administration and Finance memo and presentation).[23]

Capital Planning Committee (CPC) – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff working group	Administrative Code	11	Ex officio membership[24]	None	None	N/A	None

The Task Force recommends keeping the Capital Planning Committee (CPC), which plans, prioritizes, and coordinates the City's capital investments. While the Task Force identified a disconnect between the City's capital planning and oversight activities, a combination with the Citizens' General Obligation Bond Oversight Committee (CGOBOC) did not make sense. Future efforts should aim to better align CPC's forward-looking, strategic planning with CGOBOC's retrospective oversight role.

Next step: none

Citizens' General Obligation Bond Oversight Committee – Keep, modify structure, keep only in Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code, ~~Charter~~	9	MYR, BOS, CON, CGJ	~~2 years~~ *3 years*	~~2 consecutive terms~~ *4 terms*	At will	None

The Task Force recommends keeping the Citizens' General Obligation Bond Oversight Committee (CGOBOC), which provides public oversight and transparency into San Francisco's General Obligation (GO) bond expenditures. While the Task Force identified a disconnect between the City's capital planning and oversight activities, a combination with the Capital Planning Committee (CPC) did not make sense. Future efforts should aim to better align CPC's forward-looking, strategic planning with CGOBOC's retrospective oversight role.

Next step: ballot measure and ordinance[25]

[23] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

[24] Committee members are the City Administrator, President of the Board of Supervisors, Mayor's Finance Director, Controller, and department heads or their designees from City Planning, Public Works, Airport, Municipal Transportation Agency, Public Utilities Commission, Recreation and Parks, and Port.

[25] No changes to CGOBOC's Charter authority

Enhanced Infrastructure Financing District Public Financing Authority No. 1 – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Administrative Code	5	BOS	4 years	~~None~~ *3 terms*	At will	Upon dissolution of EIFD [26]

The Task Force recommends keeping the Enhanced Infrastructure Financing District (EIFD) Public Financing Authority No. 1, which serves as the state-mandated governing body for the City's EIFDs.

Next step: none

SFMTA Bond Oversight Committee (SFMTA BOC) – Eliminate, transfer functions to City staff

The Task Force recommends eliminating the SFMTA Bond Oversight Committee (SFMTA BOC), which monitors spending of revenue bond proceeds for transportation projects. While oversight and transparency are valuable for all public spending, revenue bonds differ from general obligation bonds in key ways: they are not always subject to voter approval and are repaid through user-generated revenue (e.g., transit fares, parking fees) rather than citywide taxes. This makes the need for a citizen oversight body less clear.

No other City entities that issue revenue bonds, including the Board of Supervisors, Port, Airport, and Public Utilities Commission, have similar citizen oversight committees. SFMTA staff already report on revenue bond expenditures and should continue to do so, regardless of whether SFMTA BOC is eliminated.

Because SFMTA BOC was established by an MTA Board of Directors (MTAB) resolution, only MTAB can eliminate it. The Task Force cannot enact this recommendation via its ordinance or ballot measure.

Next step: none [27]

Municipal Green Building Task Force (MGBTF) – Eliminate, transfer functions to City staff

The Task Force recommends eliminating the Municipal Green Building Task Force (MGBTF), which shares green building best practices among City departments and reviews waiver requests related to Environmental Code requirements for municipal construction projects. The Task Force believes these functions can and should be handled by staff, without the need for a formal public meeting body. The Task Force also recommends that other staff working groups like the MGBTF generally do not need to be codified as public meeting bodies.

Next step: ordinance

---

[26] Unless the Board of Supervisors extends the Public Financing Authority, it can only sunset when the EIFDs are no longer collecting property tax revenues or when there are no outstanding bonds or other debt, whichever date is later (Administrative Code § 5.48-8).

[27] This body was established by an MTA Board of Directors Resolution, so the Task Force cannot eliminate it by ordinance or ballot measure.

Committee for Utility Liaison on Construction and Other Projects (CULCOP) – Eliminate, keep as passive meeting body

The Task Force recommends eliminating the Committee for Utility Liaison on Construction and Other Projects (CULCOP), which coordinates street excavation, utility work, paving and other construction projects in the public right of way, with the understanding that its functions can and should be carried out by staff without the need for a formal public meeting body. CULCOP is a staff working group that is not currently operating as a public meeting body, despite being codified in the Administrative Code.

Next step: ordinance

Citizens Advisory Committee for Street Utility Construction – Eliminate (inactive)

The Task Force recommends eliminating the Citizens Advisory Committee for Street Utility Construction, which has not been active for years. Administrative Code § 5.60-5.66 establishes four bodies to coordinate construction work in the public right-of-way. However, only one body – CULCOP – actively meets to serve this purpose. The other three bodies, including the Citizens Advisory Committee for Street Utility Construction, appear to have outlived their useful purpose and can safely be eliminated.

Next step: ordinance

Committee for Planning Utility Construction Program – Eliminate (inactive)

The Task Force recommends eliminating the Committee for Planning Utility Construction Program, which has not been active for years. Administrative Code § 5.60-5.66 establishes four bodies to coordinate construction work in the public right-of-way. However, only one body – CULCOP – actively meets to serve this purpose. The other three bodies, including the Committee for Planning Utility Construction Program, appear to have outlived their useful purpose and can safely be eliminated.

Next step: ordinance

Street Utilities Coordinating Committee – Eliminate (inactive)

The Task Force recommends eliminating the Street Utilities Coordinating Committee, which has not been active for years. Administrative Code § 5.60-5.66 establishes four bodies to coordinate construction work in the public right-of-way. However, only one body – CULCOP – actively meets to serve this purpose. The other three bodies, including the Street Utilities Coordinating Committee, appear to have outlived their useful purpose and can safely be eliminated.

Next step: ordinance

Capital Implementation Committee – Eliminate (inactive)

The Task Force recommends eliminating the Capital Implementation Committee, which was created to support coordination between the Recreation and Parks Department and Department of Public Works following the passage of the 2000 Neighborhood Parks Bond. However, bond funds were fully expended by 2020, and this body likely stopped meeting long before then. This inactive body has outlived its useful purpose and can be eliminated.

Next step: ordinance

Children and Youth

The Task Force discussed and recommended changes to Children and Youth services bodies at its October 15, 2025 meeting. For more information, please refer to the meeting minutes and accompanying materials (Public Health and Wellbeing memo and presentation).[28]

Child Care Planning and Advisory Council (CPAC) – Keep, minor cleanup

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	25	BOS, Board of Education	3 years	2 consecutive terms	At will	None

The Task Force recommends keeping the Child Care Planning and Advisory Council (CPAC), which fulfills a State legal requirement as San Francisco's local childcare and development planning council. CPAC advises on childcare for children up to age twelve, covering both early care and education (ECE) and out-of-school time (OST) programs for school-aged children. The Task Force does not recommend any changes to the body, but directed the City Attorney to update outdated references to the Department of Children, Youth, and Their Families (DCYF), which no longer provides administrative support, and replace them with Department of Early Childhood (DEC).

Next step: ordinance

Children and Families First Commission (First 5) – Keep, modify structure and responsibilities, keep only in Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code, ~~Charter~~	9	BOS, Mayor, DPH, HSA, DCYF	4 years	~~None~~ *3 terms*	At will	None
Changes to responsibilities:							
Budget approval authority only over Proposition 10 sales tax fund. Remove role in department head hiring.							

The Task Force recommends keeping the Children and Families First Commission (First 5), which is legally required to oversee certain early care and education funding from the state. First 5 also performs expanded duties beyond state requirements, advising on the Department of Early Childhood's (DEC) entire budget, approving the department's strategic plan, and recommending candidates for department head to the Mayor.

The Task Force had a lengthy discussion about whether First 5 is the right body to oversee DEC, since its membership, which is mandated by state law, includes a member of the Board of Supervisors and staff from other City departments. This setup is unusual for overseeing an executive branch department. Ultimately, the Task Force concluded that while imperfect, First 5 provides sufficient oversight and should keep most of its current responsibilities.

[28] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

Children, Youth, and Their Families Oversight and Advisory Committee (OAC) – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter,~~ *Administrative Code*	11	MYR, BOS	2 years	2 consecutive terms	At will	None
Changes to responsibilities:							
Remove role in department head hiring and evaluation							

The Task Force recommends keeping the Children, Youth, and Their Families Oversight and Advisory Committee (OAC), which oversees the Department of Children, Youth, and Their Families (DCYF). Despite being larger than most governance bodies, the Task Force recommends retaining the body's current membership. It also recommends retaining current term lengths and limits, which differ from other governance bodies.

Next step: ballot measure

Early Childhood Community Oversight and Advisory Committee (EC COAC) – Eliminate, functions overlap with other body

The Task Force recommends eliminating the Early Childhood Community Oversight and Advisory Committee (EC COAC), due to its significant overlap with the Children and Families First Commission (First 5). Both bodies meet jointly four times per year and have nearly identical responsibilities under the Administrative Code. Together, they develop policy recommendations for the Department of Early Childhood (DEC), advise on funding guidelines, review the department's annual report and strategic plan, hold budget hearings, and recommend candidates for department head to the Mayor. The two also share similar membership requirements, with family support providers and child care coordinating groups represented on each. However, First 5 is a decision-making body while EC COAC is purely advisory. Given this overlap, the Task Force recommends retaining only First 5 as the sole body providing oversight and advice to DEC.

Next step: ballot measure

Free City College Oversight Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	15	MYR, BOS, CCSF [29], SFUSD, CON, DCYF	~~*None*~~ *3 years*	~~*None*~~ *4 terms*	At will	06/30/29

The Task Force recommends keeping the Free City College Oversight Committee, which oversees the implementation of the Free City College program. This body is scheduled to sunset in 2029, when the current funding agreement for the program expires.

Next step: ordinance

[29] Three seats appointed by the City College Board of Trustees and one seat each from the City College Associated Students, CCSF Academic Senate, and the labor union representing the largest number of classified City College employees

Service Provider Working Group (SPWG) – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~*Charter*~~ *Administrative Code*	~~295~~ *7*	DCYF OAC	~~None~~ *3 years*	~~*None*~~ *4 terms*	At will	~~*None*~~ *3 years*

The Task Force recommends keeping the Service Provider Working Group (SPWG), which advises the Children, Youth, and Their Families Oversight and Advisory Committee (OAC) on funding priorities, policy development, and other concerns related to the Children and Youth Fund. Currently, SPWG consists of 295 members and does not function as a Brown-Act-compliant public meeting body. Task Force staff met with SPWG leadership to develop a proposal to bring the body into compliance by shrinking its membership to seven.

Next step: ballot measure

Youth Commission – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~*Charter*~~ *Administrative Code*	17	MYR (6), BOS (11)	1 year	~~*None*~~ *3 terms*	At will	None

The Task Force recommends keeping the Youth Commission, which advises the Board of Supervisors and Mayor on policies and laws related to young people, but moving it from the Charter to Administrative Code to be consistent with other advisory committees. The Task Force also recommends establishing term limits, emphasizing the importance of creating opportunities for more youth to participate. In addition, the Task Force recommends removing the Charter prohibition on stipends for youth commissioners, which is a barrier to participation for low-income youth.

Next step: ballot measure

Our Children, Our Families Council (OCOF) – Eliminate (inactive)

The Task Force recommends eliminating the Our Children, Our Families Council (OCOF), which hasn't met since 2019 or 2020. The forty-member body was created in 2014 to align City, school district, and community efforts to improve outcomes for children, youth, and families. However, its large membership proved ineffective and the group stopped meeting at the onset of the pandemic. A November 2024 ballot measure (Prop J) established an OCOF Initiative, consisting of City staff, who could carry out the OCOF Council's Charter mandated duties: developing a San Francisco Children and Families Plan, an outcomes framework, and facilitating coordination between City departments, SFUSD, and community groups.

Next step: ballot measure

City Employment and Benefits

The Task Force discussed and recommended changes to City employment and benefits bodies at its July 16 and November 5, 2025 meetings. For more information, please refer to the July 16 and November 5 meeting minutes and accompanying materials (General Administration and Finance memo and presentation; Inactive Bodies memo, and presentation).[30]

Civil Service Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR	6 years	~~None~~ *2 terms*	For cause	None

The Task Force recommends keeping the Civil Service Commission, which ensures a fair, credible, and robust merit system of employment for City employees.

Next step: ballot measure

Employee Relations Board – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Employee Relations Board in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body has never been active.

Next step: ballot measure

Health Service Board – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	7	MYR, BOS President, CON, elected[31]	~~5 years~~ *4 years*	~~None~~ *3 terms*	At will	None

The Task Force recommends keeping the Health Service Board, which contracts for and administers health plans for Health Service System members and their dependents. Currently, the Controller's Office appointee must be confirmed by the Board itself; the Task Force recommends removing this requirement to align the Controller's appointment with the Mayor and Board of Supervisors President's appointments.

Next step: ballot measure

Retiree Health Care Trust Fund Board – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	5	CON, TTX, SFERS, elected[32]	~~*5 years*~~ *4 years*	~~*None*~~ *3 terms*	At will	None

[30] All materials can be found at https://www.sf.gov/commission-streamlining-task-force
[31] Three members are elected by Health Service System members, from among their membership
[32] Two members are elected by Health Service System members, from among their membership

The Task Force recommends keeping the Retiree Health Care Trust Fund Board, which oversees the City's contribution to the health care premiums of its retirees and their survivors. While the Task Force considered consolidating the RHCTFB with the Retirement Board given their similar roles managing trust fund investments, it ultimately chose to keep them separate, absent a recommendation to combine them from San Francisco Employees' Retirement System (SFERS) staff. However, the Task Force recommends adding a Charter provision that would allow the two bodies to merge by majority vote of both of their memberships, subject to Board of Supervisors approval, to allow for greater flexibility in the future.

Next step: ballot measure

Retirement Board – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Other	Charter	7	MYR (3), BOS President (1), elected (3) [33]	~~5 years~~ *4 years*	~~None~~ *3 terms*	At will	None

The Task Force recommends keeping the Retirement Board, which oversees administration, pension fund investment, member benefits, and actuarial funding of the city employees' retirement plan. While the Task Force explored a potential consolidation with the Retiree Health Care Trust Fund Board, it opted against the change in the absence of a SFERS staff recommendation to combine the two bodies. Both trust funds are legally required to have oversight boards. However, the Task Force recommends adding a Charter provision that would allow the two bodies to merge by majority vote of both of their memberships, subject to Board of Supervisors approval, to allow for greater flexibility in the future.

Next step: ballot measure

Special Strike Committee – Eliminate, out of compliance with state law

The Task Force recommends eliminating the Special Strike Committee, which violates state law. In 2023, the California Public Employment Relations Board (PERB) ruled that San Francisco's strike prohibitions in Charter § A8.346 violated state labor law, rendering the Special Strike Committee and other provisions of that Charter section unenforceable. In addition to eliminating the body, the Task Force recommends a broader Charter amendment to repeal § A8.346 in its entirety and authorize the City Attorney to remove any future Charter provisions deemed unlawful without requiring voter approval.

Next step: ballot measure

[33] Three members are elected by Retirement System members, from among their membership

Community Health

The Task Force discussed and recommended changes to community health bodies at its July 16 and October 15, 2025 meetings. For more information, please refer to the July 16 and October 15 meeting minutes and accompanying materials (Public Health and Wellbeing memo and presentation; Inactive Bodies memo and presentation).[34]

Behavioral Health Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	12	BOS	3 years	2 terms	~~For cause~~ *At will*	None

State law requires the Behavioral Health Commission to exist and mandates specific structures and duties, such as supporting the selection process for the Director of Behavioral Health Services. As a result, the Task Force recommends keeping the body and making only minor modifications to the structure.

Next step: ordinance

City Agency Task Force (Lead Abatement) – Eliminate (inactive)

The Task Force unanimously voted to eliminate the City Agency Task Force (Lead Abatement) in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body's purpose was to exchange information regarding lead education and abatement and to coordinate lead abatement activities across multiple City departments. Based on available information, it appears that this body has not met since 1999 yet lead abatement and education efforts have continued citywide.

Next step: ordinance

Food Security Task Force – Eliminate (functions overlap with City staff)

The Task Force recommends eliminating the Food Security Task Force (FSTF), but ensuring that the Human Services Commission provides regular opportunities for discussion on Citywide food security. When the body launched in 2005, there were no City teams dedicated to food security. In 2020, San Francisco's Human Services Agency (HSA) created a Citywide Food Access Team as part of the City's COVID response. This unit now has staff dedicated to food security, contracts with CBOs to deliver food access programs, and is a forum for Citywide coordination. The fact that the City has now integrated food access programming into its regular activities suggests that the Food Security Task Force has outlived its useful purpose. Having the Human Services Commission provide space for discussion on food security ensures that there will also still be a public forum for public input into food security programming and coordination. Furthermore, the FSTF has an impending sunset date on July 1, 2026, around when the Task Force's ordinance would take effect.

Next step: ordinance

[34] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

Health Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities:							
Remove department head hiring and firing authority							

The Health Commission fulfills legally required functions and oversees the Department of Public Health. Legally, another body could assume its duties, however, in practice no other body has the required expertise and/or capacity. The Task Force recommends keeping the Commission.

Next step: ballot measure

Sugary Drinks Distributor Tax Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	16	BOS (8), DPH (3), SFUSD Board of Education (2), DCYF, OEWD, RPD.	~~2 years~~ *3 years*	~~None~~ *4 terms*	At will	~~12/31/2028~~ *Sunset when tax sunsets*

The Task Force recommends keeping the Sugary Drinks Distributor Tax Advisory Committee (SDDTAC), which makes recommendations on budget allocations of the Sugary Drinks Distributor Tax and evaluates its impact. The Task Force discussed the broader potential implications of eliminating the body, noting that the soda industry has fought against this and similar taxes statewide and some members voiced concern that eliminating the body could compromise the tax itself. The Task Force also noted that the soda tax differs from other funds with dedicated advisory bodies that the Task Force recommended eliminating, because the soda tax revenues go into the general fund rather than being retained as a separate, restricted fund for specific purposes. This means that the advisory committee is a valuable forum for public input into the programs and uses the tax funds, providing additional rationale for retaining the body.

Next step: ballot measure

Economic Development

The Task Force discussed and recommended changes to economic development bodies at its October 1, 2025 meeting. For more information on each body and a summary of the Task Force's discussion, please refer to the meeting minutes and accompanying materials (Housing and Economic Development memo and presentation).[35]

Airport Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR	4 years	~~None~~ *3 terms*	~~For cause, recall election~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Airport Commission and making minor changes, such as removing the ability for voters to recall commission members. Because this body oversees the Airport department, manages the Airport's assets, and has the power to issue revenue bonds, it should remain in the Charter.

Next step: ballot measure

Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code	5	President of BOS (3), BOS (2)	4 years	None	At will	None

The Board of Directors of the San Francisco Downtown Revitalization and Economic Recovery Financing District was formed in 2025 and had not yet met when the Task Force discussed it. Because it is newly formed and is legally required for the downtown financing district, the Task Force recommends keeping it and making no changes.

Next step: none

Cannabis Oversight Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	~~16~~ *15*	BOS (9), DPH, POL, DBI, CPC, ENT, FIR, ~~SFUSD~~	2 years	None	At will	1/1/27

[35] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

The Task Force praised the Cannabis Oversight Committee as a successful example of a time-limited advisory body and recommends keeping the body until its sunset date but reducing the number of members to 15 by removing SFUSD's non-voting seat.

Next step: ordinance

Entertainment Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter~~ *Administrative Code*	7	MYR (4), BOS (3)	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Entertainment Commission plays a unique economic development role in San Francisco to encourage a rich, compliant, and vibrant entertainment scene. Its responsibilities go beyond those of a more typical governance commission, including permitting and hearing appeals of the Director's decisions. The Task Force discussed the value of the Entertainment Commission, particularly in supporting San Francisco's pandemic recovery. The Task Force recommends keeping the Commission and moving it to the Administrative Code to allow for future flexibility. The Task Force recommends removing qualification requirements and retaining split appointments.

Next step: ballot measure

Small Business Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	~~Charter~~ *Administrative Code*	7	MYR (4), BOS (3)	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	~~None~~ *3 years*
Changes to responsibilities							
Remove department head hiring and firing authority, remove Legacy Business application review							

The Small Business Commission oversees the Office of Small Business (OSB), which is a small division under the Office of Economic and Workforce Development (OEWD). The Task Force discussed that because the Commission already operates primarily in an advisory capacity, it would be more appropriate to make modifications that align to advisory committee standards and move it to the Administrative Code. The Task Force also recommends removing the Commission's role in approving the Legacy Business Program applications, which could be department staff's responsibility. Finally, qualifications should be desirable and applicable across the entire body rather than to specific seats.

Next step: ballot measure

Elections

The Task Force discussed and recommended changes to elections bodies at its November 5, 2025 meeting. For more information, please refer to the meeting minutes and accompanying materials (General Administration and Finance memo and presentation).[36]

Ballot Simplification Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Elections Code~~ *Administrative Code*	5	MYR (2), BOS (~~3~~) *(2), SFUSD (1)*	2 years	None	At will	None

The Task Force recommends keeping the Ballot Simplification Committee, which plays a unique and important role in ensuring San Francisco's ballots are easily understandable. Members expressed support and appreciation for the Ballot Simplification Committee, noting its success and the value it adds to San Francisco's elections. The Task Force recommends amending the current appointment process, which currently names specific entities to nominate appointees. Instead, appointing authorities should consult with organizations focused on journalism and voter protection to identify candidates. Instead of having one seat where the Board appoints the member based on a nomination from SFUSD Superintendent, the Task Force recommends having the Superintendent appoint their nominee directly. The Task Force also recommended amending qualifications for that member, making it desirable to have professional experience in reading education, to make it easier to identify qualified appointees.

Next step: ordinance

Elections Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	7 appointing authorities	5 years	2 terms	~~For cause~~ *At will*	None

The Elections Commission oversees the Elections Department and helps support the effective operation of San Francisco government, upholding public trust in San Francisco's free and fair elections. The Task Force recommends keeping the Commission and keeping it in the Charter, given its importance to San Francisco's democracy. The Task Force recommends retaining split appointments with multiple appointing authorities and the Commission's hiring and firing authority over the Elections Director. While different from the recommended appointment structure and duties for other governance bodies, these exceptions help maintain the body and department's political independence. The Task Force recommends also making qualifications desirable rather than required.

Next step: ballot measure

[36] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

Elections Task Force – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-Making	Charter	9	MYR (3), BOS (3), Elections Commission (3)	Duration of the Task Force	None	At will	None

The Elections (Redistricting) Task Force convenes every ten years, as needed, to redraw supervisorial district lines. This is a critical function that supports San Francisco's democracy. However, after a challenging process in 2022, many have recommended changes to this body. While modifications are warranted, the Commission Streamlining Task Force does not have the necessary time for the public engagement required to determine the best changes to this body. Because the next redistricting process will not occur until after the 2030 census, there is more time to determine what the future iteration of this body should look like. The Task Force recommends that the City undertake a comprehensive reform process that includes assessing membership, appointments, and qualifications.

Next step: none

General City Administration

The Task Force discussed and recommended changes to public integrity bodies at its July 16 and November 5, 2025 meetings. For more information, please refer to the July 16 and November 5 meeting minutes and accompanying materials (General Administration memo and presentation; Inactive Bodies memo and presentation).[37]

Assessment Appeals Board – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code	24[38]	BOS	3 years	None	For cause	None

The Task Force recommends keeping the Assessment Appeals Board, which hears and adjudicates taxpayers' appeals of the Assessor's Office property assessments, with no changes to the body's structure or functions. The AAB fulfills a state legal obligation as San Francisco's local board of equalization. Appeals have surged in recent years due to real estate market volatility and declining commercial property values following the COVID-19 pandemic. State law requires appeals to be resolved within two years; missing this deadline automatically grants the taxpayer's proposed valuation, potentially reducing the City's property tax base. Since property taxes fund approximately one-third of the General Fund, the AAB's timely work is critical to the City's fiscal stability.

Next step: none

City Hall Preservation Advisory Committee – Eliminate, functions overlap with other bodies

The Task Force recommends eliminating the City Hall Preservation Advisory Committee, which advises City officials on the maintenance and preservation of City Hall. Established following the 1989 Loma Prieta earthquake, the committee was created to ensure that City Hall's historic and architectural significance was preserved as the building was renovated. More than three decades later, the committee has largely outlived its useful purpose. It now has minimal activity, limited public engagement, and overlapping responsibilities with other bodies, such as the Planning Commission, Historic Preservation Commission, and Arts Commission. As a designated San Francisco and National Historic Landmark, any proposed changes to City Hall must already undergo review and approval by the Historic Preservation Commission through a process governed by Article 10 of the Planning Code. Eliminating the committee will streamline City operations without compromising preservation standards or public accountability.

Next step: ordinance

City-Operated Farmers' Market Advisory Committees – Eliminate (inactive)

The Task Force unanimously voted to eliminate the City-Operated Famers' Market Advisory Committees in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body was established to advise on the Alemany Farmers Market operations but has not met since 2022.

---

[37] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

[38] Three boards, each with five regular members and three alternates

Next step: ordinance

Commission on Animal Control and Welfare – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Health Code~~ *Administrative Code*	7 voting 4 non-voting	BOS (7); ACC, DPH, SFPD, RPD[39]	2 years	~~None~~ *6 terms*	At will	~~None~~ *3 years*
Changes to responsibilities							
Change reporting requirement from quarterly to annual							

The Task Force recommends keeping the Commission on Animal Control and Welfare, which advises the City on animal control and welfare-related issues. Established in 1971, prior to the creation of the Department of Animal Care and Control, it operates independently of any City department and serves as the only dedicated public forum for animal welfare concerns. The commission received strong public support, with nearly 200 written comments urging its continuation. The Task Force recommends eliminating the commission's quarterly reporting requirement, which is inconsistent with other bodies. It also recommends eliminating the requirement that one member be a veterinarian, which has proven difficult to find, and instead list this as a desirable qualification.

Next step: ordinance

Commission Streamlining Task Force – No action (allow to sunset in 2027)

The Task Force recommends allowing itself to sunset on January 31, 2027. No action is needed to make this happen.

However, the Task Force strongly recommends the City review and evaluate its Charter at some regular cadence going forward. The Board should establish a periodic Charter review process, which should include a review and evaluation of public meeting bodies, to propose amendments to ensure the Charter remains relevant and enables effective and efficient governance.

Next step: none

Committee on Information Technology (COIT) – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff working group	Administrative Code	18	MYR, BOS, CAO, COB, CON, HRC, CIO, CISO	2 years	None	At will	None

[39] Voting members are appointed by the Board of Supervisors. Non-voting representatives from the Department of Animal Care and Control (ACC), Department of Public Health (DPH), Police Department (SFPD), and Recreation and Park Department (RPD)

The Task Force recommends keeping the Committee on Information Technology (COIT), which is a staff working group that coordinates the City's information and communication technology plans, policies, budgets, and projects of citywide significance.

Next step: none

Contract Review Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Contract Review Committee in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Task Force was unable to find information about the last time this body had met, suggesting it has likely been inactive for many years.

Next step: ordinance

Justice Tracking Information System (JUSTIS) Committee Governance Council – Eliminate, functions overlap with City staff

The Task Force recommends eliminating the Justice Tracking Information System (JUSTIS) Committee Governance Council, which coordinates information technology systems across participating criminal justice agencies in San Francisco. Technology has evolved in the twenty-five years since this body was created, with the ongoing management of integrated justice-related technology infrastructure now addressed within the Department of Technology (DT's) operational structure. The Council meets infrequently—just once in 2024—and much of its work relies on ongoing coordination among departmental IT staff outside of the Council.

Next step: ordinance

Law Library Board of Trustees – Remove from Charter

The Task Force recommends removing the Law Library Board of Trustees from the Charter, since it is a creature of state law and does not need to be established locally. Removing it would not affect the Law Library's existence but may clarify that the Board of Trustees is a state-governed entity rather than a City commission.

Next step: ballot measure

Local Business Enterprise Preference Program Working Group – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Local Business Enterprise Preference Program Working Group in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Task Force was unable to find information about the last time this body had met, suggesting it has likely been inactive for many years.

Next step: ordinance

Refuse Rate Board – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Health Code~~ *Administrative Code*	3	MYR, ADM, PUC	~~None~~ *4 years*	~~None~~ *3 terms*	At will	None

The Task Force recommends keeping the Refuse Rate Board, which determines how much San Francisco residents and businesses pay for their trash and recycling services. Established by voters in 2022 (Prop F) in response to corruption charges against then Public Works Director Mohammed Nuru, the Refuse Rate Board holds public hearings to review and adopt refuse rates for trash collection. The body serves one clearly defined function yet is broadly impactful for the City; solid waste removal is a critical government service that impacts anyone who lives or works in San Francisco. Furthermore, the City's refuse collector, Recology, functions as a monopoly in the City, which means that without a robust rate-setting process, it could overcharge San Franciscans with little City recourse. The Refuse Rate Board's work over the past three years has highlighted the body's value. The most recent rate-setting process resulted in over $70 million in savings to ratepayers as compared to Recology's proposal and in 2024 its rate monitoring process helped uncover a $24 million overcharge that Recology refunded to ratepayers, according to estimates from the Refuse Rates Administrator. Due to the small size of the body, the Task Force recommends permitting holdover appointments for the public member to avoid any gaps in public member participation.

Next step: ballot measure

State Legislation Committee – Keep, minor cleanup

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	7	BOS (2), MYR, ASR, CAT, CON, TTX	None	None	At will	None

The Task Force recommends keeping the State Legislation Committee, which is a staff working group that takes positions on proposed state laws on behalf of the City and County of San Francisco. By bringing together staff from several elected and appointed offices, the State Legislation Committee ensures the City takes informed, unified, and strategic positions on state bills. Departments present proposed state legislation for review, share their subject matter expertise, and answer questions before the Committee votes on whether to recommend that the City support, oppose, or monitor a bill.

Since this section of the Administrative Code has not been amended since 1939, the City Attorney's Office proposes some minor clean-up and modernization of language.

Next step: ordinance

Subcontracting Goals Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Subcontracting Goals Committee in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Task Force was unable to find information about the last time this body had met, suggesting it has likely been inactive for many years.

Next step: ordinance

Sweatfree Procurement Advisory Group – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Labor and Employment Code~~ *Administrative Code*	11	BOS (5), MYR (5), CON	~~None~~ *3 years*	~~None~~ *4 terms*	At will	~~None~~ *3 years*

The Task Force recommends keeping the Sweatfree Procurement Advisory Group (SPAG), which advises the City on enforcement of its sweatfree procurement laws. Although the Task Force questioned whether SPAG has outlived its usefulness, members narrowly supported keeping it, deferring to a recent Board of Supervisors decision not to eliminate the body. In light of that decision, the Task Force urges the Mayor and Board to fill the group's many vacancies to help it meet quorum. Since SPAG's establishment two decades ago, City staff have developed substantial expertise in sweatfree procurement, and if SPAG were eliminated in the future, the City would retain the capacity to enforce its sweatfree procurement laws and prevent the purchase of goods produced in sweatshop conditions.

Next step: ordinance

Treasury Oversight Committee – Eliminate, transfer functions to City staff

The Task Force recommends eliminating the Treasury Oversight Committee, which advises the Treasurer on the investment of public funds held in the City and County Treasury. While oversight of public funds remains important, the committee meets infrequently, draws little public participation, and has limited impact. Its meetings are based on monthly investment reports produced by the Office of the Treasurer and Tax Collector, which will continue to be published regardless of the committee's existence.

Next step: ordinance

Workers' Compensation Council – Eliminate, may continue as passive meeting body

The Workers' Compensation Council is a staff working group that advises on matters pertaining to workers' compensation and safety regarding City employees. The Department of Human Resources can handle this work internally, collaborating with other departments as needed. A codified public body is no longer necessary for this work to be performed.

Next step: ordinance

Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Working Group on Local Business Enterprise Preference Program for City Leases and Concession Agreements in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Task Force was unable to find information about the last time this body had met, suggesting it has likely been inactive for many years.

Next step: ordinance

Working Group to Investigate Barriers to LBE Participation – Eliminate (inactive)

The Task Force unanimously voted to eliminate the Working Group to Investigate Barriers to LBE Participation in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Task Force was unable to find information about the last time this body had met, suggesting it has likely been inactive for many years.

Next step: ordinance

Homelessness

The Task Force discussed and recommended changes to homelessness bodies at its October 15 and December 3, 2025 meetings. For more information, please refer to the October 15 and December 3 meeting minutes and accompanying materials (Public Health and Wellbeing memo and presentation; Deferred Decisions presentation).[40]

Homelessness Oversight Commission – Keep, combine with LHCB, modify structures and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	~~Charter~~ *Administrative Code*	7	MYR (4) BOS (3)	4 years	~~None~~ *3 terms*	At will	None
Changes to responsibilities							
Remove department head hiring and firing authority, remove budget and contract approval authority							

The Task Force recommends keeping the Homelessness Oversight Commission (HOC) and revising structures and responsibilities so that it will play an advisory role and can subsume some responsibilities and functions of other homelessness-related bodies. This also includes subsuming a modified Local Homelessness Coordinating Board as a subcommittee, as described in more detail in the next section.

The goal of this new proposed structure is to more effectively elevate and coordinate public input into the City's homelessness response. Having a singular dedicated advisory body ensures that recommendations and input from both members and the public are made within the larger context of the numerous programs and funding streams that support the City's coordinated homelessness response. For example, staff will continue to present on the Our City, Our Home needs assessment and annual report, but the body's input and recommendations will take into consideration all of the Department of Homelessness and Supportive Housing's (HSH) budget, not just the 30% from that funding stream. Having a dedicated forum will also help elevate and coordinate public input, strengthening the impact of public input on the City's work around homelessness.

Recommended changes to the body include amending responsibilities to reflect its advisory role, renaming it as the "Homelessness Advisory Board," and editing the qualifications to the following:

- Two "people who have personally experienced homelessness" (Mayor and BOS each appoint one).
- Five "people who represent relevant organizations or projects serving one or more homeless subpopulations in San Francisco." Desirable to have at least one member who represents each primary component of the homelessness response system, such as temporary shelter, housing, and prevention.

While the legislation should include broader language, the Task Force recommends that the appointing authorities work with HSH and current members to identify a process for consolidating bodies that leverages the experiences and expertise members have built serving on all homelessness bodies.

[40] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

Next step: ballot measure

<u>Local Homeless Coordinating Board</u> – Keep as subcommittee of HOC, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	~~11~~ *Up to 13*	Homelessness Oversight Commission	~~4 years~~ *1 year*	~~None~~ *12 terms*	At will	None

The Local Homeless Coordinating Board (LHCB) advises HSH around participation in the Continuum of Care (CoC) program, which is the program the Federal Department of Housing and Urban Development (HUD) runs to fund community responses to homelessness. LHCB fulfills the HUD requirement that each CoC has a governance board and there are three primary considerations in making changes to this body in a way that better meets the federal requirements:

1) HUD requires that the CoC governance board be representative of the services and projects that the CoC provides and funding is dependent on the board's composition meeting that requirement. Changes at the federal level have led to uncertainty about what composition best meets those goals. So, the CoC board must have nimble structures to meet changing requirements.
2) CoC members should have some role in determining who sits on the CoC board.
3) The CoC board should be able to make decisions on behalf of the CoC.

However, because CoC funding comprises approximately 10% of HSH's budget, it is more efficient for decisions and advice around HUD-funded activities to be made in the context of HSH's full portfolio of funding streams and programs.

As a result, the Task Force recommends combining HOC and LHCB such that there is one body advising on all homelessness work and a CoC subcommittee that is more flexible to meet federal requirements. In this structure, LHCB becomes the CoC Subcommittee and there are proposed structural changes to help best fulfill the federal requirements. These include one-year terms, flexible membership numbers, and having the CoC members nominate members for the subcommittee. The Task Force recommends that qualifications also support meeting the federal requirements, with having two "Homelessness Advisory Body" members sit on the subcommittee as co-chairs while the CoC members nominate up to 11 additional members that fulfill the requirements as outlined in the funding applications, which may change year over year. HSH should work with existing members of current homelessness bodies and recipients of CoC funding to implement this new membership model and structure.

Next step: ordinance

<u>Our City, Our Home Oversight Committee</u> – Eliminate, transfer functions to City staff/other body

The Our City, Our Home Oversight Committee (OCOH) provides recommendations on the uses of the Our City, Our Home fund to the Board of Supervisors and the Mayor. The Task Force recommends eliminating OCOH so that public members may make budget recommendations more efficiently, in the context of HSH's full portfolio of funding streams and programs. The Task Force noted that the uses and allocations of the fund are legally restricted and that there will be continued oversight of the fund through HSH's mandated annual reporting on the fund and regular triennial assessments. The City can ensure continued public oversight by having staff provide updates on fund expenditures, the annual report, and the needs assessments to the consolidated homelessness advisory committee and Health Commission.

Next step: ballot measure

Shelter Grievance Advisory Committee – Eliminate, transfer functions to City staff/other body

The Task Force recommends eliminating the Shelter Grievance Advisory Committee. This Committee predates the existence of the Department of Homelessness and Supportive Housing (HSH) and provides input on the Shelter Grievance Policy, which the City has since codified in the Administrative Code. HSH administers the policy, which includes providing clients who wish to appeal denials of service with HSH-funded client advocates. An independent volunteer arbitrator hears these appeals. The many oversight structures now cemented in place suggest that this Advisory Committee may have outlived its useful purpose. Currently, the body reviews quarterly reports on denial-of-service and arbitration data; HSH staff should continue regularly reporting on that data to the consolidated homelessness advisory committee and the advisory committee may choose to establish a shelter-focused subcommittee.

Next step: ordinance

Shelter Monitoring Committee – Eliminate, functions overlap with City staff

The Task Force recommends eliminating the Shelter Monitoring Committee. This Committee predates the existence of Department of Homelessness and Supportive Housing (HSH) and was instrumental in pushing the City to provide appropriate standards of care and oversight of City-funded shelters. However, the Committee may have outlived its useful purpose. Standards of Care are codified and HSH conducts ongoing oversight of shelters through standard contract monitoring practices, including regular site visits. To continue enabling public oversight of the shelter system, HSH staff should continue regularly reporting on shelter conditions to the consolidated homelessness advisory committee and the advisory committee may choose to establish a shelter-focused subcommittee.

Next step: ordinance

Housing and Community Development

The Task Force discussed and recommended changes to Housing and Community Development bodies at its July 16 and October 1, 2025 meetings. For more information, please refer to the July 16 and October 1 meeting minutes and accompanying materials (Housing and Economic Development memo and presentation, Inactive Bodies memo and presentation.)[41]

Area Loan Committee – Eliminate (inactive)

The Task Force recommends eliminating the Area Loan Committee, which is a defunct body related to 1970s-era redevelopment program.

Citizens Committee on Community Development – Eliminate, transfer functions to City staff

The Task Force recommends eliminating the Citizens Committee on Community Development (CCCD), which has historically fulfilled the City's citizen participation requirement for certain federal entitlement grants administered by the U.S. Department of Housing and Urban Development (HUD).[42] However, HUD does not specifically require an advisory committee and the Mayor's Office of Housing and Community Development (MOHCD) could implement a more effective and engaging public process to meet these requirements.

The Task Force supports eliminating CCCD with the understanding that MOHCD will continue to meet public engagement requirements through an alternative process.

Next step: ordinance

Housing Code Enforcement Loan Committee – Eliminate (inactive)

The Task Force recommends eliminating the Housing Code Enforcement Loan Committee, which is a defunct body related to 1970s-era redevelopment program.

Housing Stability Fund Oversight Board – Eliminate (inactive)

The Task Force recommends eliminating the Housing Stability Fund Oversight Board, which advises the Mayor's Office of Housing & Community Development (MOHCD) on the use of the Housing Stability Fund. Except for a one-time supplemental appropriation to the Housing Stability Fund in March 2021, there have been no appropriations to the Fund, and the HSFOB has ceased meeting.

Next step: ordinance

Inclusionary Housing Technical Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	8	MYR (4), BOS (4)	~~*None*~~ *One report cycle*[43]	None	At will	None

[41] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

[42] These include the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Housing Opportunities for Persons with AIDS (HOPWA), and Emergency Solutions Grant (ESG).

[43] Clarify that terms expire upon the issuance of the IHTAC's final report.

The Task Force recommends keeping the Inclusionary Housing Technical Advisory Committee (IHTAC), which helps the City analyze whether its affordable housing requirements are financially feasible, with only minor changes to clarify term lengths and meeting cadence.[44]

Next step: ordinance

Residential Rehabilitation Area Citizen Advisory Committees – Eliminate (inactive)

The Task Force recommends eliminating the Residential Rehabilitation Area Citizen Advisory Committees, which relate to a former redevelopment era loan program. The State of California has since dissolved all redevelopment agencies and, to the best of the Planning Department's knowledge, the state or federal funding associated with this loan program has likely long since evaporated. It is unknown when this body last met.

Next step: ordinance

Residential Rehabilitation Area Rent Committees – Eliminate (inactive)

The Task Force recommends eliminating the Residential Rehabilitation Area Rent Committees for the same reasons as the Residential Rehabilitation Area Citizen Advisory Committees.

Next step: ordinance

Residential Rent Stabilization and Arbitration Board (Rent Board) – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code	5	MYR	4 years	None	At will	None

The Task Force recommends keeping the Residential Rent Stabilization and Arbitration Board (Rent Board) with no changes, citing its effectiveness, balance, and overwhelming public support. The Rent Board implements and administers the City's residential rent control ordinance, protecting tenants from excessive rent increases and unjust evictions while assuring landlords fair and adequate rents. They also hear and decide appeals of decisions issued by the Rent Board's Administrative Law Judges.

Next step: none

San Francisco Residential Hotel Operators Advisory Committee – Eliminate (inactive)

The Task Force recommends eliminating the San Francisco Residential Hotel Operators Advisory Committee, which has not been active for years.

Next step: ordinance

[44] Eliminate the Administrative Code requirement that IHTAC meet quarterly, given that the Economic Feasibility Analysis only occurs once every three years.

SOMA Community Stabilization Fund Community Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	7	BOS	~~4 years~~ *3 years*	2 consecutive terms	At will	~~2035~~ *3 years*

The Task Force recommends keeping the SOMA Community Stabilization Fund Community Advisory Committee, which advises the Mayor's Office of Housing & Community Development (MOHCD) on the use of the SOMA Community Stabilization Fund.

Next step: ordinance

Southeast Community Facility Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	7	MYR	~~4 years~~ *3 years*	~~None~~ *4 terms*	At will	None

The Task Force recommends keeping the Southeast Community Facility Commission, which oversees programming and operations for the Southeast Community Facility, which was constructed by the City to mitigate the Southeast Treatment Plant expansion projects' adverse environmental and social impacts to the Bayview–Hunters Point community in the 1970s and 1980s. The Task Force recommends keeping the commission's ability to hire and fire the Director of the Southeast Community Facility, which is a unique exception to the standard authorities for most advisory bodies.

Next step: ordinance

Supportive Housing Services Fund Committee – Eliminate (inactive)

The Task Force recommends eliminating the Supportive Housing Services Fund Committee, which was created to coordinate and review funding applications, make funding recommendations to the Mayor, and monitor implementation of proposals. However, dollars were never appropriated to the Supportive Housing Services Fund and the Supportive Housing Services Fund Committee was never formed. Staff recommend eliminating this body since it oversees a fund which does not and has never had any dollars appropriated to it.

Next step: ordinance

Human Rights

The Task Force discussed and recommended changes to human rights bodies at its July 16 and October 15, 2025 meetings. For more information, please refer to the July 16 and October 15 meeting minutes and accompanying materials (Public Health and Wellbeing memo and presentation; Inactive Bodies memo and presentation).[45]

Advisory Council on Human Rights – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. Based on available information, the Advisory Council on Human Rights has not met in over 15 years, and staff at the Human Rights Commission do not have information on why it was discontinued.

Next step: ordinance

Commission on the Status of Women – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	~~Charter~~ *Administrative Code*	~~7~~ *11*	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority, remove budget and contract approval authority.							

The Task Force recommends keeping the Commission on the Status of Women (COSW), having it take on an advisory role, and moving it from the Charter to the Administrative Code. The Mayor included a proposal in the 2025-2026 budget cycle to consolidate the Department on the Status of Women under the Human Rights Commission in an agency model. This change needs to go to the voters, but these proposed changes illustrate that the Commission should be in the Administrative Code to allow for flexibility to adapt its functions and structure based on new needs. The Commission on the Status of Women has done important work for the City and as an advisory body, it can continue to be a space for meaningful public input on issues impacting women. Its mission will always be relevant, so the body should not have a sunset date.

Next step: ballot measure

Family Violence Council – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	~~28~~ *15*	~~28~~ *15* appointing authorities	~~None~~ *3 years for public members*	~~None~~ *4 terms for public members*	At will	5/1/2027

The Family Violence Council (FVC) is a hybrid staff working group/advisory committee that consists of 25 City employees and 3 members of the public that act as tri-chairs for the body. Despite typically recommending

[45] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

that Staff Working Groups be removed from code/charter, the Mayor's Office for Victim's Rights (MOVR) values the current tri-chair structure and so the Task Force recommends keeping this body but making modifications to align with advisory body standards, including reducing the number of members from 28 to 15. Staff worked with MOVR to identify which seats to recommend removing.

Next step: ordinance

Human Rights Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	~~Charter~~ *Administrative Code*	11	Mayor	~~4 years~~ *3 years*	~~None~~ *4 terms*	At will	None
Changes to responsibilities							
Remove department head hiring and firing authority, remove budget and contract approval authority.							

The Task Force recommends keeping the Human Rights Commission, having it take on an advisory role, and moving it from the Charter to the Administrative Code. The Mayor included a proposal in the 2025-2026 budget cycle to consolidate the Department on the Status of Women under the Human Rights Commission in an agency model. This change needs to go to the voters, but these proposed changes illustrate that the Commission should be in the Administrative Code to better adapt functions and structures based on new needs. The Task Force discussed that its recommendations are intended to speak to the body's larger role in advising on human rights citywide, and that the body adds more value in advising the City rather than focusing on oversight of a relatively small department. Given the ongoing importance of human rights, the Task Force recommends not adding a sunset date.

Next step: ballot measure

Immigrant Rights Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	15	Mayor (4) BOS (11)	~~2 years~~ *3 years*	~~None~~ *4 terms*	At will	None

The Task Force recommends keeping the Immigrant Rights Commission, which advises the Mayor and Board of Supervisors on issues and policies affecting immigrants in San Francisco. It recommends making minor changes to term lengths and limits.

Next step: ordinance

LGBTQI+ Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	~~25~~ *15*	Human Rights Commission	~~None~~ *3 years*	~~None~~ *4 terms*	At will	None

The Task Force recommends keeping the LGBTQI+ Commission, which plays an important advisory role to the Human Rights Commission, focusing on discrimination and issues affecting the LGBTQI+ community.

Recommended changes include reducing the number of members to 15 and adding term lengths and limits. While the Task Force believes it is important to keep this Commission, it meets infrequently and has unclear requirements around membership and appointments. By reducing membership, the Committee may be able to meet quorum more easily and meet more frequently.

Next step: ordinance

Human Services

The Task Force discussed and recommended changes to human services bodies at its July 16 and October 15, 2025 meetings. For more information, please refer to the July 16 and October 15 meeting minutes and accompanying materials (Public Health and Wellbeing memo and presentation; Inactive Bodies memo and presentation).[46]

Adult Day Health Care Planning Council – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body was established to oversee Adult Day Health Care, a program that the State replaced in 2012. As a result, the Council oversees a defunct program and has not met in over a decade.

Next step: ordinance

Advisory Council to the Department of Disability and Aging Services – Combine with DF-OAC, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	22	BOS (11), DASC (~~11~~) *(8), MYR (3)*	~~2 years~~ *4 years*	~~None~~ *3 terms*	At will	None

The Department of Disability and Aging Services (DAS) acts as San Francisco's Area Agency on Aging (AAA) under the federal Older Americans Act and the Older Californians Act. Both laws require each AAA to have an Advisory Council. The Dignity Fund Oversight and Advisory Committee (DF-OAC) is the other primary advisory body for DAS and provides recommendations and input to the department regarding the Dignity Fund, a baseline guaranteeing funding for disability and aging services.

The Task Force recommends combining the two bodies into a single advisory body. This merger will help streamline input into the City's strategy for serving older adults and adults with disabilities and support a unified department strategy across funding sources. Having one body that makes recommendations with the full context of the department's strategy, programs, and funding sources will lead to more coordinated, valuable, and impactful public input. The Task Force recommends renaming the Advisory Council to the "Disability and Aging Services Advisory and Oversight Council" and making modifications to the structure per advisory committee standards. The Task Force recommends not adding a sunset date, because it is legally required, and retaining 22 members to allow one member per supervisorial district and based on the input from advocates on the value of having 22 members. Additionally, the Task Force recommends amending qualifications to more explicitly require participation of people with disabilities, to meet the spirit and intent of the Dignity Fund, and to require the appointing authorities to identify appointees through consultation with organizations representing the disability community, older adults, and service providers.

DAS should coordinate with advocates and the current members of the DF-OAC and the Advisory Council to determine the best approach to implementation, including assessing which members to retain in which seats and establishing the process for identifying appointees.

---

[46] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

Next step: ordinance

Dignity Fund Oversight and Advisory Committee – Combine with the Advisory Council, modify structure

The Dignity Fund Oversight and Advisory Committee (DF-OAC) helps administer the Dignity Fund, a voter-approved revenue stream that funds specific services for older adults and adults with disabilities that passed in 2016. While community involvement is an important part of the Dignity Fund legislation, there are some overlapping requirements with the Advisory Council to the Department of Disability and Aging Services (Advisory Council) such as providing input into a community needs assessment and strategic planning. Combining these bodies will help streamline input into the City's strategy for serving older adults and adults with disabilities and support a unified department strategy across funding sources. The detailed description of the proposed structure for the combined body is in the prior section on the Advisory Council to the Department of Disability and Aging Services.

Next step: ballot measure

Dignity Fund Service Providers Working Group – Eliminate (not needed in code), transfer functions to City staff

The Dignity Fund Service Providers Working Group (DF-SPWG) is the second body that Dignity Fund legislation created, and its purpose is to get input and advice from service providers. The Dignity Fund is a voter-approved revenue stream that funds specific services for older adults and adults with disabilities that passed in 2016. The DF-SPWG operates much differently than other public meeting bodies and is out of compliance with the Brown Act, the California law governing how public bodies operate. Two external advocacy groups jointly host and facilitate meetings, there is no standard member appointment structure, and meetings are open to any service providers who may attend and participate. Creating strong and dedicated pathways for service provider input is valuable to DAS and to the Task Force, however, a public meeting body is likely not the best venue for gathering that input. For that reason, the Task Force recommends eliminating the DF-SPWG and ensuring that DAS continues to gather input from service providers as part of regular operations by adding language requiring that regular engagement to the Administrative Code. DAS should work with service providers to determine the best approach to continue meaningful engagement.

Next step: ballot measure

Disability and Aging Services Commission (DASC) – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter~~ Administrative Code	7	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Disability and Aging Services Commission (DASC) serves as the governing body of the Department of Disability and Aging Services (DAS) and fulfills the legal requirement under the Older Californians Act that each Area Agency on Aging (AAA) must have a governance board. For that reason, the Task Force recommends keeping DASC and making modifications aligned with governance body standards. It also

recommends moving it to the Administrative Code from the Charter to provide flexibility in the body's structure and responsibilities moving forward. Additionally, the Task Force recommends some minor language clean-up to clarify which responsibilities fall under the Commission versus the Department.

Next step: ballot measure

Human Services Commission – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter~~ Administrative Code	5	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Human Services Commission and moving it from the Charter to the Administrative Code to provide flexibility in the body's structure and responsibilities moving forward.

Next step: ballot measure

In-Home Supportive Services Public Authority Governing Body – Keep, no changes

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code	13	BOS	3 years	3 terms	At will	None

The In-Home Supportive Services (IHSS) Public Authority Governing Board is the oversight body for San Francisco's IHSS Public Authority; it is a quasi-governance body and is legally required. Due to its unique nature, the Task Force does not recommend any modifications to the body.

Next step: none

Long Term Care Coordinating Council – Eliminate (inactive)

The Long Term Care Coordinating Council (LTCC) voted to disband in March 2024 due to the overlap with other policy bodies and difficulty meeting quorum. However, it was unable to fully sunset due to specific duties that the Charter and Administrative Code require it to perform. The Task Force recommends eliminating the body and removing or replacing the references to it in the Charter.

Next step: ballot measure

Veterans' Affairs Commission – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	13	BOS (9), MYR (4)	~~4 years~~ *3 years*	~~None~~ *4 terms*	At will	~~None~~ 3 years

The Task Force recommends keeping the Veterans' Affairs Commission and making modifications to the structure, including minor changes to the required qualifications, removing the reporting requirements, and adding a sunset date, so that there is a regular interval for evaluating the body's utility.

Next step: ordinance

Justice System

The Task Force discussed and recommended changes to justice system bodies at its July 16 and September 3, 2025 meeting. For more information on each body and a summary of the Task Force's discussion, please refer to the July 16 and September 3 meeting minutes and accompanying materials (Public Safety memo and presentation; Inactive Bodies memo and presentation).[47]

Close Juvenile Hall Working Group – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. On June 18, 2019, the San Francisco Board of Supervisors passed legislation to close Juvenile Hall by December 31, 2021. The Close Juvenile Hall Working Group met between 2019 and 2021 to develop a closure plan and issued a final report in 2021. It has since ceased meeting.

Next step: ordinance

Community Corrections Partnership – Keep, modify structure, add to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	~~None~~ *Administrative Code*	14	APD, BOS	~~None~~ *4 years for public members*	~~None~~ *3 terms for public members*	At will	None

The Community Corrections Partnership (CCP) is a state-mandated hybrid staff working group comprised of both City staff and members of the public. The Task Force recommends making minor modifications, primarily adjusting membership terms for public members. The State requires it to exist as long as the County receives state CCP incentive funds, therefore the Task Force recommends adding it to the Administrative Code and not including a sunset date.

Next step: ordinance

Delinquency Prevention Commission – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. Based on available information, it seems that this body has not met in at least 15 years and its purpose overlaps significantly with several active bodies focused on juvenile justice and delinquency. Therefore, the Task Force recommends eliminating it.

Next step: ordinance

Juvenile Justice Coordinating Council – Keep, modify structure, add to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	~~None~~ *Administrative Code*	20	JPD Chief Probation Officer	~~None~~ *4 years*	~~None~~ *3 terms*	At will	None

[47] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

The Juvenile Justice Coordinating Council (JJCC) is a hybrid staff working group comprised of both City staff and members of the public. It is legally required to exist as long as the County receives state funds from the Juvenile Crime Enforcement and Accountability Challenge Grant. The Task Force recommends adding it to the Administrative Code and adding term lengths and limits for public members.

Next step: ordinance

Juvenile Probation Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None

The Task Force recommends keeping the Juvenile Probation Commission. The Commission oversees the Juvenile Probation Department and plays an important role in youth justice system reform as a bridge between community stakeholders and the City.

Next step: ballot measure

Reentry Council – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	24	MYR and 14 other authorities	2 years	~~None~~ *6 terms for public members*	At will	June 2, 2029

The Reentry Council is a hybrid staff working group and advisory body, comprised primarily of heads of justice-system related departments and seven public members who have been formerly incarcerated. This group provides a venue for valuable collaboration and brings in expertise from those with lived experience with the justice system, so the Task Force recommends keeping it.

Next step: ordinance

Sentencing Commission – No action (allow to sunset in June 2026)

The Sentencing Commission is a hybrid staff working group and advisory body, comprised primarily of heads of justice-system related departments and four public members. The Task Force recommends that the body sunset at its current sunset date, June 30, 2026, around when the Task Force's ordinance would take effect. The Sentencing Commission could continue to meet as a passive meeting body to continue coordination after it sunsets.

Next step: none

Parks and Environment

The Task Force discussed and recommended changes to parks and environment bodies at its July 16 and September 17, 2025 meetings. For more information, please refer to the July 16 and September 17 meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation and Inactive Bodies memo and presentation).[48]

Commission on the Environment – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
~~Decision-making~~ *Advisory*	~~Charter~~ *Administrative Code*	7	MYR	~~4 years~~ *3 years*	~~None~~ *4 terms*	At will	~~None~~ *3 years*
Changes to responsibilities							
Remove department head hiring and firing authority, remove budget and contract approval authority							

The Task Force recommends keeping the Commission on the Environment, moving it to the Administrative Code, and modifying its structure and responsibilities. The Commission on the Environment currently oversees the Department of the Environment and provides Citywide policy recommendations that support the City's sustainability efforts. The Task Force discussed that this role of making recommendations is best suited to an advisory committee structure and that modifying the Commission to primarily focus on Citywide environmental policy and recommendations may help strengthen its role. As part of this expanded advisory role and as a result of the recommendation to eliminate the Urban Forestry Council, the Task Force recommends moving oversight of the urban forest to the Commission on the Environment. This would include hearing reports on policy and activities related to the urban canopy, so that there continues to be a forum for public input and information-sharing on street trees.

Next step: ballot measure

Joint Zoo Committee – No action

The Joint Zoo committee is in scope because the Recreation and Park Commission established it; however, it is not in code and a management agreement between the City and the Zoological Society determines its structure. Due to ongoing negotiations between the City and Zoological Society and the unique nature of this body, the Task Force voted to not recommend changes and allow the City and Zoological Society to determine the best ongoing structure and responsibilities for this body.

Next step: none

Park, Recreation, And Open Space Advisory Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Charter~~ *Administrative Code*	13	BOS (11), MYR (1), BOS President (1)	~~2 years~~ *3 years*	~~None~~ *4 terms*	At will	~~None~~ 3-years

[48] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

The Task Force recommends keeping the Park, Recreation, and Open Space Advisory Committee (PROSAC), moving it to the Administrative Code, and making minor modifications to the structure. The Task Force discussed that PROSAC's functions may be duplicative with the Recreation and Park Commission, but that PROSAC provides an additional forum to hear from residents in an organized fashion. The Task Force recommendation allows for future flexibility and an opportunity to reevaluate the ongoing utility of the body upon the sunset date.

Next step: ballot measure

Recreation and Park Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Recreation and Park Commission oversees the Recreation and Park Department, a large department that oversees the City's expansive parks system and touches the lives of many San Franciscans. The Task Force recommends keeping the Commission and making minor modifications based on governance commission standards.

Next step: ballot measure

Urban Forestry Council – Eliminate, functions overlap with City staff

The Urban Forestry Council is an example of an advisory body that has fulfilled its original mandate. The City adopted and is implementing an Urban Forest Plan and voters passed a 2016 proposition creating StreetTreeSF, an ongoing program that maintains all street trees. As a result, oversight and care for the urban canopy is now integrated into everyday City operations. The Task Force recommends eliminating the Urban Forestry Council in recognition that its work has been successful. The Commission on the Environment may hear reports on policy and activities related to the urban canopy, so that there continues to be a forum for public input and information-sharing on street trees.

Next step: ordinance

Planning and Land Use

The Task Force discussed and recommended changes to Planning and Land Use bodies at its July 16, September 17, and October 1, 2025 meetings. For more information on each body and a summary of the Task Force's discussion, refer to the July 16, September 17, and October 1 meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation; Housing and Economic Development memo and presentation; and Inactive Bodies memo and presentation).[49]

Bayview Hunters Point Citizens Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	~~12~~ *11*	MYR (4) *(5)*, D10 Supervisor (4) *(6)* ~~ADM (4)~~	2 years	None	At will	None

The Bayview Hunters Point Citizens Advisory Committee (Bayview CAC) was established in 2013 to provide community input on planning and land use in the Bayview Hunters Point Redevelopment Project Area following the dissolution of the Redevelopment Agency. The Task Force discussed that in recent years, the Bayview CAC has struggled with effectiveness, often failing to reach quorum due to inconsistent membership and ongoing vacancies. However, there was strong community support for the body, who felt it was an important forum for Bayview businesses and residents to speak directly to the City. The Task Force voted to keep the committee and remove the City Administrator as an appointing authority, instead re-distributing those voting seats to the D10 supervisor (2 seats) and the Mayor (1 seat).

Next step: ordinance

Historic Preservation Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter, Planning Code or *Administrative Code*[50]	7	MYR	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove role in Legacy Business application review and requirement to approve a Preservation Element of the General Plan							

The Task Force recommends keeping the Historic Preservation Commission (HPC), which advises the City on historic preservation matters and approves certain permits to alter historically or culturally significant buildings. The Task Force recommends moving most of HPC's technical duties from the Charter to the Planning Code or Administrative Code and removing rigid seat qualifications that make it difficult to recruit candidates. In lieu of specific professional experience or certifications for each seat, the Task Force suggests codifying desirable qualifications for all members of the body. The Task Force recommends eliminating the requirement for HPC to approve a Preservation Element of the General Plan. This element has never been produced, is not required by the state, and is duplicative with preservation planning elsewhere in the General

[49] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

[50] Keep in Charter, but move most detailed responsibilities to either the Planning Code or Administrative Code

Plan and department policies. Finally, the Task Force recommends removing HPC's role in the legacy business application review process, consistent with the HPC's own suggestions in its written comment letter.

Next step: ballot measure

Interagency Planning and Implementation Committee – Eliminate, keep as passive meeting body

The Task Force recommends eliminating the Interagency Planning and Implementation Committee (IPIC), which is responsible for overseeing the implementation of eleven Area Plans where growth from new housing and jobs is planned. In practice, IPIC functions as a staff working group and has not operated as a public meeting body. It should be deleted from the Administrative Code so that staff may continue to collaborate without being subject to Brown Act requirements.

Next step: ordinance

Market and Octavia Community Advisory Committee – No action (allow to sunset as planned)

The Task Force does not issue a recommendation for the Market and Octavia Community Advisory Committee, choosing instead to defer to a September 30, 2025 Board of Supervisors vote to sunset the body within six months.

Next step: none

Planning Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR, BOS	4 years	~~None~~ *3 terms*	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Planning Commission, which oversees the Planning Department and has authority over most land use decisions regulated by the Planning Code. However, the Task Force recommends deviating from general governance commission practice by maintaining split appointments between the Mayor and Board of Supervisors.

Next step: ballot measure

South of Market Community Planning Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	11	MYR (4), BOS (7)	3 years	~~None~~ *4 terms*	At will	~~2035~~ *3 years*

The Task Force recommends keeping the South of Market Community Planning Advisory Committee (SoMa CPAC), which was established in 2019 as part of the City's broader implementation of the Central SoMa, Western SoMa, and East SoMa Area Plans. It was created to give residents, workers, and community stakeholders a direct role in advising City officials on how growth in these plan areas should be managed.

Next step: ordinance

Street Design Review Committee – Eliminate (inactive)

The Task Force recommends eliminating the Street Design Review Committee, which was created to advise the Mayor on proposed improvements in the public right of way. The committee has been inactive for years and may never have convened. Its intended role is now fulfilled by a passive meeting body known as the Street Design Advisory Team (SDAT). While the original committee was to be composed of high-ranking City officials, SDAT consists of less senior staff and is facilitated by the Planning Department.

Next step: ordinance

Treasure Island Development Authority Board of Directors – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code	7	MYR	4 years	None	At will	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Treasure Island Development Authority Board of Directors (TIDA BOD), which governs the Treasure Island Development Authority (TIDA). TIDA is a City agency and nonprofit corporation that oversees long-range planning and development of Treasure Island and Yerba Buena Island. TIDA BOD is legally required to exist as long as TIDA is incorporated as a nonprofit organization.

Next step: ordinance

Treasure Island/Yerba Buena Island Citizens Advisory Board – Eliminate, Fulfilled purpose

The Task Force recommends eliminating the Treasure Island/Yerba Buena Island Citizens Advisory Board (CAB), which was established in the late 1990s to advise the Treasure Island Development Authority (TIDA) on a draft base reuse plan. Since the adoption of the plan in 2011, the CAB's relevance has declined, and engagement with the TIDA Board of Directors has diminished. While the CAB has become a forum for residents to raise quality-of-life concerns, this role does not align with TIDA's core mission of long-term development. As the Island transitions into a more established residential community with a future master HOA, this is an appropriate time to sunset the CAB. A dedicated residents' organization would be better positioned to engage with City departments—such as SFPD and MTA—on neighborhood issues, allowing TIDA to refocus on its primary mandate.

Next step: Ordinance

Port

The Task Force discussed and recommended changes to Port bodies at its August 20 and September 17, 2025 meetings. For more information on each body and a summary of the Task Force's discussion, please refer to the August 20 and September 17 meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation; Borderline Inactive Bodies memo and presentation).[51]

Port Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR	4 years	~~None~~ *3 terms*	~~For cause, recall election~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Port Commission, which is a governance body responsible for the seven and one-half miles of waterfront adjacent to the San Francisco Bay, which the Port develops, markets, leases, administers, manages, and maintains. The Port Commission is legally required to exist under § 12 of the Burton Act and its functions cannot be transferred to another body.

Next step: ballot measure

Waterfront Design Advisory Committee – Eliminate (functions overlap with other bodies), may continue as passive meeting body

The Task Force recommends eliminating the Waterfront Design Advisory Committee (WDAC), which currently advises the Port Commission and Planning Commission on the design of waterfront development projects. This advisory function could be more appropriately fulfilled by a passive meeting body. The WDAC meets infrequently,[52] does not issue permits, and provides only non-binding design recommendations. Should the Port Commission or Planning Commission require design input on waterfront projects, they could convene a passive advisory group as needed.

Next step: ordinance

[51] All materials can be found at https://www.sf.gov/commission-streamlining-task-force
[52] 1 meeting in 2024

Public Integrity

The Task Force discussed and recommended changes to public integrity bodies at its November 5, 2025 and January 14/21, 2026 meetings. For more information, please refer to the November 5 meeting minutes and accompanying materials (General Administration and Finance memo and presentation; Deferred Decisions presentations on January 14 and 21).[53]

Ethics Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR, BOS, CAT, DA, ASR	6 years	1 term, may serve multiple non-consecutive terms	For cause, ~~recall election~~	None
Changes to responsibilities							
Modify process for placing items on the ballot							

The Task Force recommends keeping the Ethics Commission, which is an important oversight body responsible for the independent and impartial administration of key ethics laws, such as campaign finance and conflict of interest. Because it is important that the Commission retain its independent oversight, the Task Force recommends that the Commission retain its unique structures in many cases, including the broad appointing officers. The Task Force recommends that commissioners only be removed for cause, removing the ability for voters to remove commissioners via a recall election. Finally, the Ethics Commission has a unique power to place items on the ballot. The Task Force recommends making some changes to this process, where proposed measures must go before the Board of Supervisors to amend, accept, or reject. If the Board amends the Ethics Commission's proposed measure, the Commission then would have the option to accept or reject the Board's amendments or to further amend the proposed measure.

Next step: ballot measure

Sunshine Ordinance Task Force – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Administrative Code	11 voting 2 non-voting	BOS	2 years	~~None~~ *6 terms*	At will	None

The Task Force recommends keeping the Sunshine Ordinance Task Force, which hears violations of public records and open meeting laws.

Next step: ballot measure

[53] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

Public Protection

The Task Force discussed and recommended changes to public protection bodies at its July 16, September 3, and September 17, 2025 meetings. For more information, please refer to the July 16, September 3, and September 17 meeting minutes and accompanying materials (Public Safety memo and presentation; Inactive Bodies memo and presentation).[54]

Disaster Council – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	13	MYR, BOS President	None	None	At will	None

The Disaster Council is a unique body; it is hybrid staff working group that the Mayor chairs and primarily Board of Supervisors and key department heads sit on the Council. The Task Force recommends keeping the Disaster Council and making minor modifications to update qualifications. While the Task Force typically recommends eliminating staff working groups from code, the director of the Department of Emergency Management sees value in retaining the body in code and is in the process of updating details of the body. The Task Force supports these updates.

Next step: ordinance

Fire Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR	4 years	~~None~~ *3 terms*	At will	None
Changes to responsibilities							
Remove department head hiring and firing authority, changes to role in employee discipline							

Fire Commissions are standard oversight bodies in cities across the country; San Francisco's Fire Commission is an important mechanism of oversight and accountability. The Task Force recommends keeping the Fire Commission in the Charter and making some modifications to the structure and responsibilities, including removing the Commission's ability to nominate candidates for Fire Chief. The Task Force also recommends changing the employee discipline process to create citywide consistency. In the current process, the Fire Commission renders disciplinary decisions for anything longer than ten days, which is inconsistent with other commissions' employee discipline powers and is not required by state law. The Task Force recommends placing authority for employee discipline with the Fire Chief and having the Commission serve as an appellate body that hears appeals to the Fire Chief's decisions, which aligns with the State's appeals requirement.

Next step: ballot measure

[54] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

<u>Police Commission</u> – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR (4), BOS (3)	4 years	~~None~~ *3 terms*	~~BOS Approval~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority over Police Chief, grant hiring and firing authority over Director of the Department of Police Accountability, changes to role in employee discipline							

The Task Force recommends keeping the Police Commission in the Charter, given its critical role in law enforcement oversight. The commission should retain split appointments by the Mayor and Board of Supervisors to help insulate it from political pressures and preserve its neutrality. Given its split appointment structure, the Task Force also recommends removing the Board of Supervisors' ability to veto Mayoral appointments. Similarly, the Task Force recommends having all appointees serve at will. Each appointing authority should be able to appoint and remove members independently.

As with the Fire Commission, the Task Force recommends changing the employee discipline process to create citywide consistency. In the current process, the Police Commission renders disciplinary decisions for anything longer than ten days, which is inconsistent with other commissions' employee discipline powers and is not required by state law. The Task Force recommends placing authority for employee discipline with the Police Chief and having the Commission serve as an appellate body that hears appeals to the Police Chief's decisions, which aligns with the State's appeals requirement. The Task Force also recommends changes to the Commission's role in employee discipline for serious cases originating with the Department of Police Accountability.

Finally, the Task Force recommends granting the Police Commission direct hiring and firing authority over the Director of the Department of Police Accountability; currently, the Commission submits a nominee for the Mayor to appoint and the Board of Supervisors to confirm.

Next step: ballot measure

<u>Real Estate Fraud Prosecution Trust Fund Committee</u> – Keep, minor cleanup

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	3	DAT, CAT, ADM	None	None	None	None

The Task Force recommends keeping the Real Estate Fraud Prosecution Trust Fund Committee. This body is legally required, comprised of the District Attorney, the City Attorney, and the City Administrator, and its sole function is to award funds to deter real estate fraud, per the California Government Code. Because the body has established the allocation of the fund, it does not need to meet unless the District Attorney calls a meeting to revisit the allocation percentages. The Task Force, per conversations with the City Attorney's Office, recommends adding language to the Administrative Code clarifying that this is the only trigger for meeting.

Next step: ordinance

<u>Sheriff's Department Oversight Board</u> – Keep, modify structure and responsibilities, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	~~Charter~~ *Administrative Code*	7	MYR ~~(3)~~ *(4),* BOS ~~(4)~~ *(3)*	4 years	3 terms	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove subpoena power, budget and contract approval.							

The Task Force recommends keeping the Sheriff's Department Oversight Board (SDOB) and moving it to the Administrative Code. Voters approved SDOB and the department it oversees, the Sheriff's Department Office of Inspector General (SDOIG), in response to deeply upsetting incidents of Sheriff's Department misconduct. While oversight of law enforcement agencies is critical, this body has complex considerations. Both SDOB and SDOIG have struggled with operational challenges in the five years since approval and the Department of Police Accountability (DPA) has taken responsibility for the majority investigations into Sherriff's misconduct. Furthermore, California law limits the authority of civilian oversight bodies over county Sheriff agencies, the powers of SDOB will always be inherently limited. Despite these challenges, oversight of law enforcement is an important function and SDOB has deeply passionate supporters and advocates who highlight the need for public oversight into Sheriff's Department staff conduct.

The Task Force recommends making modifications to SDOB so that it can grow to better serve as a mechanism for oversight, public input, and transparency. Under the Task Force's recommendations, SDOB will provide public transparency and oversight over the SDOIG, including the authority to hire and fire the Inspector General. The Inspector General has the authority to conduct investigations and issue subpoenas. The Task Force's goal is that these recommended changes balance the operational/legal challenges with appropriate oversight. The addition of a three-year sunset date means that when the body comes up for renewal, there will be another opportunity to assess how this body may best serve San Franciscans.

Next step: ballot measure

Public Utilities

The Task Force discussed and recommended changes to public utilities bodies at its July 16 and September 17, 2025 meetings. For more information on each body and a summary of the Task Force's discussion, please refer to the July 16 and September 17 meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation; Inactive Bodies memo and presentation).[55]

Public Utilities Citizens' Advisory Committee – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Charter~~ *Administrative Code*	17	MYR, BOS	~~4 years~~ *3 years*	2 terms	At will	~~None~~ *3 years*

The Task Force recommends keeping the Public Utilities Citizen's Advisory Committee, moving it to the Administrative Code, modifying term lengths, and adding a sunset date.

Next step: ballot measure

Public Utilities Commission – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	5	MYR	4 years	~~None~~ *3 terms*	~~For cause, recall elections~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Public Utilities Commission is an important decision-making body that oversees an enterprise department of the same name. The department administers San Francisco's water, power, and sewer systems. The Task Force recommends keeping the Public Utilities Commission in the Charter. Currently, four out of five seats have required qualifications. The Task Force recommends making these qualifications desirable for all members of the body, rather than required qualifications for individual appointees.[56]

Next step: ballot measure

Public Utilities Rate Fairness Board – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Charter~~ *Administrative Code*	7	ADM, CON, MYR, BOS	~~None~~ *3 years*	~~None~~ *4 terms*	At will	None

[55] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

[56] Experience in environmental policy and environmental justice, ratepayer or consumer advocacy, project finance, water systems, power systems, or public utility management

The Rate Fairness Board helps the Public Utilities Commission maintain transparency and accountability in setting utility rates. The Task Force recommends keeping the body, moving it to the Administrative Code, and making minor modifications to term lengths and limits. The Task Force recommends not including a sunset date given the ongoing need for transparency in rate setting.

Next step: ballot measure

PUC Small Firm Advisory Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The committee stopped meeting during the COVID-19 shutdown and never resumed activities. The Public Utilities Commission has continued the work with staff and contractors and so the Task Force recommend eliminating the Committee.

Next step: ordinance

Public Works

The Task Force discussed and recommended changes to Public Works bodies at its July 16 and September 17, 2025 meetings. For more information on each body and a summary of the Task Force's discussion, please refer to the July 16 and September 17 meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation; Inactive Bodies memo and presentation).[57]

Graffiti Advisory Board – Eliminate (inactive)

The Task Force recommends eliminating the Graffiti Advisory Board, which was established to advise the Board of Supervisors and the Mayor on graffiti prevention and abatement, but has not met in several years.

Next step: ordinance

Industrial Waste Review Board – Eliminate (inactive)

The Task Force recommends eliminating the Industrial Waste Review Board, which was established to hear appeals of wastewater discharge permits, but has not previously been utilized.

Next step: ordinance

Newsrack Advisory Committee – Eliminate (inactive)

The Task Force recommends eliminating the Newsrack Advisory Committee, which was established to advise the Department of Public Works (DPW) on its pedmount news rack program, which manages pedestal-mounted news racks on City sidewalks to balance news distribution with pedestrian access and safety. However, this body is inactive and DPW's contract for pedmount news racks expired in November 2024.

Next step: ordinance

Public Works Commission – Eliminate, functions overlap with City staff/other bodies

The Task Force recommends eliminating the Public Works Commission (PWC), which was created by Proposition B (2020) to oversee the Department of Public Works after the planned spin-off of its Operations Division into the Department of Sanitation and Streets. Proposition B (2022) reversed that plan, combining all Public Works contract and budget approvals under the Public Works Commission. Since then, public engagement has significantly declined. The Commission received 107 and 54 public comments in its first two years, respectively, but only a handful in the most recent year. Notably, even after the Commission President recommended the body's elimination, no members of the public attended the following week's meeting.

The PWC's role overlaps with other City commissions overseeing departments that rely on DPW's services. These commissions typically approve capital projects – including their scope, budget, design, and other factors – while PWC approves the contracts to deliver them.

In addition, several other forums exist for public engagement and oversight of DPW:

[57] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

- All contract awards and supporting materials are published online with external oversight provided by the City's Office of Contract Administration, Controller, and state auditors;
- Public hearings (4-5 per month) to discuss ongoing work and take public comment;
- Annual public budget hearing;
- Annual town hall with Public Works Director and senior staff six months after budget hearing;
- Annual reporting on capital project scope, schedule, and budget to the Capital Planning Committee; and
- Annual Budget and Legislative Analyst audit of DPW budget.

Next step: ballot measure

Sanitation and Streets Commission – Eliminate, has fulfilled purpose

The Task Force recommends eliminating the Sanitation and Streets Commission, which was established by Proposition B (2020) to oversee the newly created Department of Sanitation and Streets. Two years later, Proposition B (2022) reversed that plan, merging the new department back into the Department of Public Works while retaining the commission. As a result, the commission now oversees only a division within Public Works, rather than an independent department. This structure is inconsistent with standard practice, where governance commissions typically oversee entire departments. Additionally, the commission lost its budget and contract approval authority in 2022, leaving only general oversight duties and the responsibility to set cleanliness standards. Public participation is very low, with typically just one public commenter per meeting.

Next step: ballot measure

Transportation

The Task Force discussed and recommended changes to transportation bodies at its September 17, 2025 meeting. For more information, please refer to the meeting minutes and accompanying materials (Infrastructure, Climate, and Mobility memo and presentation).[58]

Bicycle Advisory Committee – Eliminate, functions overlap with City staff

The Task Force recommends eliminating the Bicycle Advisory Committee (BAC), which was created in 1990 to advise the City on bicycle safety and accessibility. At that time, the Municipal Transportation Agency (MTA) did not exist, and bicycle planning was limited. Today, the MTA has a dedicated Sustainable Streets Division with full-time bike planners and engineers who regularly engage the public on bicycle-related projects.

For example, the 2025 San Francisco Biking and Rolling Plan was developed through extensive outreach, including over 250 events, 10 open houses, and 1,000+ survey responses. The BAC was one of more than 80 groups consulted. In contrast, BAC meetings typically draw two or fewer public commenters. While the BAC provides a venue for input, it duplicates functions already embedded in MTA's planning and engagement processes.

Next step: ordinance

Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT) – Keep, modify structure, move to Administrative Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff working group	~~Transportation Code~~ *Administrative Code*	7	MYR, CPC, DPW, POL, FIR, and Entertainment Commission	None	None	At will	None

The Task Force recommends keeping the Interdepartmental Staff Committee on Traffic and Transportation (ISCOTT), which reviews temporary street closure permits for special events like neighborhood block parties or street fairs. This body is quite active, approving over 450 permits in the last year.

Next step: ordinance

Mission Bay Transportation Improvement Fund Advisory Committee – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	5	Chase Center owner, UCSF Chancellor, MYR, D6 Supervisor	None	None	At will	~~None~~ *3 years*

[58] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

The Task Force recommends keeping the Mission Bay Transportation Improvement Fund Advisory Committee (MBTIFAC), which advises the City on the allocation of funds to support transportation services and infrastructure improvements related to events at the Chase Center. While the Mission Bay Transportation Improvement Fund had no money allocated to it in the Fiscal Year 2025-2026 or Fiscal Year 2026-2027 budgets, proponents felt that the establishing legislation required the body to exist as long as the Chase Center exists. The Task Force recommends keeping the committee but adding a sunset date to prompt re-evaluation of the body's utility in three years.

Next step: ordinance

<u>Municipal Transportation Agency Board of Directors</u> – Keep, modify structure and responsibilities

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Decision-making	Charter	7	MYR	4 years	3 terms	~~For cause~~ *At will*	None
Changes to responsibilities							
Remove department head hiring and firing authority							

The Task Force recommends keeping the Municipal Transportation Agency Board of Directors (MTAB), which oversees the San Francisco Municipal Transportation Agency (SFMTA).

Next step: ballot measure

<u>Municipal Transportation Agency Citizens' Advisory Committee</u> – Keep, modify structure, move to Transportation Code

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	~~Charter~~ *Transportation Code*	15	MYR (4), BOS (11)	~~4 years~~ *3 years*	~~None~~ *3 terms*	At will	~~None~~ *3 years*

The Task Force recommends keeping the Municipal Transportation Agency Citizens' Advisory Committee, which provides advice and recommendations to the San Francisco Municipal Transportation Agency (SFMTA). In addition to recommended changes to the structure, qualifications should be desirable and applicable across the entire body rather than to specific seats.

Next step: ballot measure

Workforce Development

The Task Force discussed and recommended changes to workforce development at its July 16 and October 1, 2025 meetings. For more information, please refer to the July 16 and October 1 meeting minutes and accompanying materials (Housing and Economic Development memo and presentation; Inactive Bodies memo and presentation).[59]

Committee on City Workforce Alignment – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Staff Working Group	Administrative Code	17	MYR (3), BOS (3), other departments (11)	3 years	~~None~~ *4 terms*	At will	~~None~~ *2030*

The Committee on City Workforce Alignment is a hybrid staff working group and advisory committee that supports cross departmental coordination on workforce development. Due to the addition of public members, the Task Force recommends keeping this body and adding a 2030 sunset date to align with the conclusion of the Office of Economic and Workforce Development's five-year plan.

Next step: ordinance

Industrial Development Authority Board – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. This body is defunct and the Task Force recommends removing it from code.

Next step: ordinance

Workforce Development Advisory Committee – Eliminate (inactive)

The Task Force unanimously voted to eliminate this body in its July 16 meeting, as part of a vote to accept staff recommendations to eliminate 31 inactive bodies. The Committee has not been active in many years and the Workforce Investment Board now does any functions this body previously performed. The City Attorney's Office has already introduced an ordinance which, if passed, would eliminate this body.

Next step: ordinance

Workforce Investment Board – Keep, modify structure

Type	Establishing Authority	Members	Appointing officers	Term length	Term limits	Member removal	Sunset
Advisory	Administrative Code	28	MYR	2 years	~~None~~ *6 terms*	~~Member vote~~ *At will*	None

The Workforce Investment Board (WISF) is federally required so that the City can receive federal funding. The Task Force recommends keeping WISF and retaining the current number of members, due to the unique

[59] All materials can be found at https://www.sf.gov/commission-streamlining-task-force

composition of the group (two Supervisors sit on WISF), and not adding a sunset date, because it is legally required.

Next step: ordinance

Conclusion

The Commission Streamlining Task Force's work represents a significant step toward modernizing San Francisco's commission system to better serve residents. Through a year-long public process, the Task Force evaluated 152 bodies and recommended changes that will make government more transparent, accountable, and responsive. By consolidating overlapping commissions, eliminating inactive bodies, and standardizing structures, these recommendations aim to strengthen public engagement while reducing complexity and inefficiency. Moving most bodies to the Administrative Code will provide the flexibility needed to adapt as the City's priorities evolve, ensuring that commissions remain relevant and effective over time.

By **March 1, 2026**, the Task Force will submit proposed legislation to the Board of Supervisors, including ordinances for bodies established in the Municipal Codes and a Charter amendment for changes requiring voter approval. The Board must hold a hearing on these proposals by **April 1, 2026**. Ordinances will take effect automatically within 90 days unless rejected by a two-thirds vote of the Board (8/11 members). For Charter changes, the Board may choose to place the measure on the **November 3, 2026 ballot**, where voters will decide whether to adopt these reforms.[60]

The commission system should continue to improve beyond these legislative changes. The Task Force identified key operational improvements to strengthen commission effectiveness. The City should identify the relevant staff to implement these suggestions and assess the next steps needed to adopt them.

Finally, the City should institutionalize a regular review process for its Charter and commission system, ensuring that governance structures continue to evolve alongside the needs of San Franciscans.

[60] Please note that the Task Force may consider amendments to the recommendations presented in this report if needed to conform to state or federal laws. The ballot measure or ordinance(s) would reflect any changes.

Appendix A: Meeting Schedule

The Task Force met in City Hall starting January 31, 2025. A full list of meeting dates and topics through January, 2026 is in the table below.

Date	Meeting Topic
January 31, 2025	Introductions, Proposition E overview, establishing the Chair and Vice Chair
February 26, 2025	Adopt bylaws, Task Force work plan
March 19, 2025	Expert presentation on public engagement, SPUR presentation on Designed to Serve, stakeholder engagement, data gathering
April 2, 2025	Presentation from Yes on E campaign, financial analysis, templates
April 16, 2025	Civil Grand Jury presentation, public body purposes and templates
May 7, 2025	Expert presentation on public engagement, presentation by Clerk of the Board of Supervisors, governance bodies
May 21, 2025	Commission attributes and data, proposal for commissions
June 4, 2025	Stakeholder engagement, proposal for commissions
June 18, 2025	Work planning
July 16, 2025	Inactive bodies, templates & criteria for advisory bodies
August 6, 2025	Templates & criteria for governance, appeals, and regulatory bodies
August 20, 2025	Borderline inactive bodies, templates close-out
September 3, 2025	Public safety
September 17, 2025	Infrastructure, climate, and mobility
October 1, 2025	Housing and economic development
October 15, 2025	Public health and wellbeing
November 5, 2025	General administration and finance
November 19, 2025	Operational improvements, deferred decisions and consistency checks
December 3, 2025	Deferred decisions and consistency checks
December 12, 2025	Deferred decisions and consistency checks
December 18, 2025	Draft report v.1, deferred decisions and consistency checks
January 14, 2026	Draft report v.2, discuss legislation, remaining deferred decisions
January 21, 2026	Draft report v.3
January 28, 2026	Approve final report

Appendix B: Standard Responsibilities and Structures

Advisory Committee Standards

This template is intended to provide standard functions, processes, and operations for Advisory Committees. The intention is to align currently existing bodies to these standards, where it makes sense, and to memorialize this work such that it may inform the creation of future bodies.

Advisory Committees	
Definition	The purpose is to contribute expertise and advise City departments, elected officials, or decision-making bodies.
Applies to	Bodies with no decision-making authority

Category	Component	Description
Member Attributes and Processes	Appointing Authority	No recommendations on appointing authorities. Should be determined in the authorizing legislation and based on the need of the body.
	Appointment Confirmations	No confirmations.
	Member Removal	At will.
	Term Lengths	3 years. Cannot exceed the initial or remaining term of the advisory body. Any staggering should be handled on a case-by-case basis if the body is re-authorized.
	Term Limits	Any limits on consecutive terms should be handled on a case-by-case basis if the body is re-authorized. In general, one member should not serve for more than 12 years.
	Qualifications	Specific requirements should be decided on an individual body basis. In general, qualifications should be desirable and body-level. If there are no explicit requirements, the appointing authority should submit information on why a candidate is qualified.

Category	Component	Description
Body Operations and Attributes	Establishing Authority	Administrative code.
	Sunset Dates	3 years.
	Re-Authorization	Body should not be automatically re-authorized; the Board of Supervisors must take affirmative action to re-authorize the body.
	Commission Size	15 members.

Governance Commission Standards

This template is intended to provide standard functions, processes, and operations for governance commissions. The intention is to align currently existing bodies to these standards, where it makes sense, and to memorialize this work such that it may inform the creation of future bodies.

Governance Commissions	
Definition	The purpose is to provide additional oversight and direction to the work of a City department.
Applies to	Bodies that oversee departments and have the authority to make some binding decisions.

Category	Component	Description
Commissioner Attributes and Processes	**Appointing Authority**	Mayoral appointments.
	Appointment Confirmations	No confirmations; appointments are effective immediately, however Board of Supervisors may veto with a two-thirds majority within 30 days (standardize to language under § 3.100.18).
	Commissioner Removals	At will.
	Term Lengths	4 year term lengths.
	Term Limits	3 terms maximum.
	Qualifications	Specific qualifications should be determined by the authorizing legislation of the body. In general, qualifications should be desirable and body-level. The appointing officer should include a statement indicating why an appointee is qualified.
Commission Operations and Attributes	**Establishing Authority**	Should be determined on a case-by-case basis.
	Sunset Dates	None.
	Commission Size	5 – 7 members.
Role in Department Oversight	**Hiring and Firing Authority**	No authority to hire and fire department heads.
	Contract Approval	No changes to current state; Commissions currently have no legal authority to approve contracts, however, the Board of Supervisors has authority to delegate responsibility via ordinance.
	Budget Approval	Yes
	Employee Discipline	No role, unless currently legally required.

The Task Force explicitly notes that exceptions to standard components are allowable for bodies that may need to be insulated from political pressures, specifically allowing for split appointments and for-cause removals.

Appendix C: Evaluation Criteria

The evaluation criteria is a tool to fairly and systematically generate an initial recommendation for what the outcome should be for each public body. The criteria lead to a set of potential outcomes:

- Keep
- Combine
- Eliminate

Evaluation Criteria Tables

Legal Requirements Goal is to assess if State/Federal government requires either the body itself or the functions of the body.		
Criteria	**If yes**	**If no**
1a) Does state or federal law explicitly require the existence of this specific body?	Keep	Go to 1b
1b) Does this body currently fulfill some function required by state or federal law?	Go to 1c	Continue to next section
1c) Could either another body or City staff fulfill this legal requirement?	Consider consolidating or eliminating. Continue to next section. *Note that if the Task Force later chooses to combine or eliminate, those functions would need to be reassigned.*	Keep

Activity Determines if the body is active, inactive, or borderline inactive.		
Inactivity Goal is to determine if this body is inactive		
Criteria	**If yes**	**If no**
2a) Has the body met at least once in the past year? (exception for periodic meeting bodies).	Continue to 2b	Body does not meet our definition of inactive. Continue to next section.

2b) Does the department provide a clear rationale for keeping this body, or are there any other relevant considerations for deferring decision-making on this body?	Continue with to next section	Eliminate
Borderline Inactivity Goal is to assess at its most basic level if the body is actively working to meet their mandate		
Criteria	**If yes**	**If no**
3a) Did the body meet fewer than 4 times in the past year and/or are more than 25% of seats vacant?	Investigate why, continue to 3b	Body is not borderline inactive. Continue to next section.
3b) Could these issues be addressed by applying templates to this body? (E.g., templates may reduce the number of seats).	Consider keeping but aligning to template. Continue to next section.	Consider combining or eliminating. Continue to next section.

Overlap With Other Bodies Goal is to assess if multiple bodies cover similar topics or policy areas and whether or not they could reasonably be combined.		
Criteria	**If yes**	**If no**
4a) Do other bodies cover a similar topic or policy area?	Go to 4b	Body is unique in policy area. Continue to next section
4b) Could this body reasonably be combined with others in its policy area?	Consider combining or eliminating	Continue to 4c
4c) Could this body reasonably take on the work of others in its policy area?	Consider keeping and expanding scope	Continue to next section

Breadth of Focus Goal is to assess if the commission is serving broader City interests, or if it is serving the interests of one specific group or population.		
Criteria	**If yes**	**If no**
5a) Is this body narrowly focused on a single funding source, neighborhood, age/ demographic group, or narrow topic?	Continue to 5b	Finish evaluation
5b) Could these interests be adequately represented by City staff or other public bodies with a broader scope and mandate?	Consider eliminating	Consider keeping

Definition

- Narrow policy topic:
  - Topic area or policy area that impacts a minority of San Francisco residents and does not directly impact the health, housing, or financial security of San Franciscans.

If the answer is "no" to all criteria, consider keeping the body.

Type-Specific Considerations

These considerations did not inform the criteria-based outcome, however, staff used these questions to inform analysis of specific bodies when other criteria point to eliminating or combining the body. Each of these questions are intended to help the Task Force understand whether the body adds value that the evaluation criteria does not adequately capture.

Advisory Committee Considerations

1) Based on a review of available information, are there other active pathways for public input regarding this policy area? If not, consider keeping the body.

2) According to a review of available information and relevant department input, does this body bring in outside expertise that would otherwise be missing from the City's work on the body's target topic area? If not, continue with recommendation to combine or eliminate the body.

Staff Working Groups Considerations

3) Do staff or departments see any additional value in ensuring this body is in charter or code?

Appendix D: Record of Task Force Member Votes

The table below is a record of all Task Force votes related to specific bodies. Any highlighted rows illustrate where a vote was not unanimous. 85% of Task Force decisions were unanimous.

Please note this represents all votes in order. This table includes all vote results, including those that were later revised.

Meeting Date	Topic	Motion Content	Vote Result
7/16/2025	Inactive Bodies	Adopt staff's recommendation to eliminate 31 inactive bodies and defer decision-making on 3 bodies: Board of Examiners; Long-Term Care Coordinating Council; Our Children, Our Families Council.	Unanimous
8/20/2025	Borderline Inactive Bodies	Eliminate the following five bodies: • Justice Tracking Information System (JUSTIS) Committee Governance Council; • Treasure Island/Yerba Buena Island Citizens Advisory Board; • Treasury Oversight Committee; • Waterfront Design Advisory Committee; • Workers' Compensation Council.	Passed 3–1 (Vice Chair Fraser opposed)
9/3/2025	Adult Probation, District Attorney, Emergency Management & Fire	Keep the Community Corrections Partnership (CCP). Eliminate the Reentry Council. Keep the Real Estate Fraud Prosecution Trust Fund Committee and add code language clarifying it only needs to meet if the District Attorney calls a meeting to reevaluate funding allocations. Provide no recommendation for the Sentencing Commission; leave as-is and state that the Task Force expects it not to be re-authorized. Keep the Disaster Council; do not impose term lengths/limits or a sunset date; update member qualifications. Keep the Fire Commission; add three-year term limits; remove the Commission's ability to remove the department head; move disciplinary functions to the department head; allow the appeals process to occur at the commission.	Unanimous
9/3/2025	Fire Commission	Keep the Fire Commission in the Charter.	Passed 3–1 (Vice Chair Fraser opposed)
9/3/2025	Juvenile Justice Coordinating Council	Defer membership reduction; adopt remaining elements: add four-year term lengths; add three-term limits for public members; add establishing authority language to the Administrative Code; opt out of a sunset date.	Unanimous
9/3/2025	Juvenile Probation Commission (JPC)	Align JPC to the governance commission template (member removal at-will; add three term limits; hiring/firing becomes consultative; other alignment decisions as applicable).	Unanimous
9/3/2025	JPC	Keep JPC in the Charter.	Passed 3–1 (Vice Chair Fraser opposed)
9/3/2025	Police Commission	Retain split appointments (Mayor 4 / BOS 3) with no Board of Supervisors veto/vote power over mayoral appointments.	Passed 3–1 (Chair Harrington opposed)

Meeting Date	Topic	Motion Content	Vote Result
9/3/2025	Police Commission	Adopt package: Mayoral appointees removable by the Mayor without BOS consent; add three term limits; have the Police Chief make disciplinary decisions with the Police Commission as the appellate body; clarify BOS appointment process to align the Charter with longstanding City Attorney guidance. (Note: decision on DPA-originated appeals deferred.)	Passed 3–1 (Chair Harrington opposed)
9/3/2025	Police Commission	Keep the Police Commission's establishing authority in the Charter.	Passed 3–1 (Vice Chair Fraser opposed)
9/17/2025	Sheriff's Department Oversight Board (SDOB)	Convert SDOB to an advisory body; staff to return with recommendations to align it with the advisory template.	Unanimous
9/17/2025	Port Commission & Treasure Island Development Authority (TIDA) Board	Keep both bodies and accept the recommendations in the staff report.	Unanimous
9/17/2025	Public Works Commission & Sanitation and Streets Commission	Eliminate both commissions; direct staff to work with DPW to maintain public-facing functions and recommend alternative methods of public input.	Unanimous
9/17/2025	Department of Public Works — CULCOP	Eliminate the Committee for Utility Liaison on Construction and Other Projects (CULCOP); department may convene informally as needed.	Unanimous
9/17/2025	Urban Forestry Council & Municipal Green Building Task Force	Eliminate both bodies (UFC and MGBTF); understanding that functions may be absorbed by the Commission on the Environment or staff, respectively.	Unanimous
9/17/2025	Commission on the Environment	Retain the Commission on the Environment as an advisory body (convert from governance).	Passed 4–1 (Chair Harrington opposed)
9/17/2025	Municipal Transportation Agency — MB TIF-AC	Eliminate the Mission Bay Transportation Improvement Fund Advisory Committee.	Unanimous
9/17/2025	Municipal Transportation Agency — ISCOTT	Retain Interdepartmental Staff Committee on Traffic and Transportation in its current capacity; remove any Charter reference.	Unanimous
9/17/2025	Bicycle Advisory Committee	Eliminate the Bicycle Advisory Committee.	Unanimous
9/17/2025	MTA Citizens' Advisory Council	Retain CAC; move it to the Administrative Code; leave composition unchanged for now; align with advisory template.	Passed 4–1 (Chair Harrington opposed)
9/17/2025	MTA Board of Directors	Retain the MTA Board; align to the governance template; keep it in the Charter.	Unanimous
9/17/2025	Public Utilities Commission (PUC)	Retain PUC; align to the governance template; keep it in the Charter.	Unanimous
9/17/2025	Rate Fairness Board	Retain RFB; move to the Administrative Code; add three-year term lengths and term limits for public members; no sunset date.	Unanimous
9/17/2025	Southeast Community Facility Commission (SECFC)	Retain SECFC without applying a template; keep in Administrative Code; retain budget authority; reduce term lengths to three years; add four-term limits; retain hiring/firing authority; continue until the facility ceases to exist (no sunset date).	Unanimous
9/17/2025	PUC Citizens' Advisory Committee	Retain CAC as an advisory body and accept staff recommendations.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
9/17/2025	Joint Zoo Committee	Retain in current form without codification.	Unanimous
9/17/2025	Recreation and Park Commission	Align RPC with governance template and retain in the Charter.	Unanimous
9/17/2025	PROSAC	Remove PROSAC from the Charter and place in the Administrative Code; apply staff recommendations; amend to set three-year terms and a four-term limit.	Unanimous
10/1/2025	Street Artists and Craftsmen Examiners Advisory Committee	Eliminate the Advisory Committee and authorize the Board of Supervisors to revise program elements by ordinance; preserve artist involvement via department processes.	Unanimous
10/1/2025	Asian Art Commission & Fine Arts Museums Board of Trustees	Accept staff recommendations for both bodies (nomination/appointment alignment, governance structure as recommended).	Unanimous
10/1/2025	War Memorial Board of Trustees	Align the War Memorial Board of Trustees with staff recommendations (including contracting alignment with Admin Code Chapter 6).	Unanimous
10/1/2025	Library Commission	Keep Library Commission as a governance body and align with the governance template (add term limits; remove hiring/firing authority).	Unanimous
10/1/2025	Film Commission	Keep in Administrative Code and partially align to the advisory template (no sunset; retain "Commission" name).	Unanimous
10/1/2025	Building & Permitting — Consolidation into Board of Appeals	Maintain split appointments; align confirmation to governance template; add three-term limit; set removal for-cause (definition to be finalized); keep Board of Appeals in Charter; consolidate Board of Examiners, Abatement Appeals Board, and Access Appeals Commission into the Board of Appeals (operate Access Appeals as subcommittee/committee to meet state requirements).	Unanimous
10/1/2025	Code Advisory Committee & Structural Advisory Committee	Eliminate both committees (can be convened as needed outside code).	Unanimous
10/1/2025	Airport Commission	Align with governance template; keep in Charter; remove voter recall; allow removal without cause.	Unanimous
10/1/2025	Downtown Revitalization & Economic Recovery Financing District Board	Retain as-is (new body that has not yet met).	Unanimous
10/1/2025	Small Business Commission	Move from Charter to Administrative Code; retain split mayor/BOS appointments; eliminate qualifications; impose advisory template terms & limits with a sunset; remove budget approval and hiring/firing authority; remove Legacy Business Program review from Commission duties.	Unanimous
10/1/2025	Entertainment Commission	Maintain split appointments; remove BOS veto of mayoral appointees; move to Administrative Code; eliminate qualifications; remove hiring/firing authority; align to governance template.	Unanimous
10/1/2025	Cannabis Oversight Committee	Remove the SFUSD non-voting seat to align with advisory template sizing.	Unanimous
10/1/2025	Rent Board	Retain with no changes (do not transfer appellate functions; no term limits added).	Unanimous
10/1/2025	Citizens Committee on Community Development (CCCD)	Eliminate the CCCD; MOHCD to continue federal outreach obligations via alternative public process.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
10/1/2025	Inclusionary Housing Technical Advisory Committee (IH TAC)	Retain IH TAC; clarify that member terms expire upon issuance of the Committee's final report.	Unanimous
10/1/2025	SOMA Community Stabilization Fund CAC	Retain the SOMA CAC; apply a three-year sunset per advisory template.	Unanimous
10/1/2025	Planning Commission	Retain; partially align to governance template; keep in Charter; maintain split appointments.	Unanimous
10/1/2025	Historic Preservation Commission (HPC)	Maintain in Charter; move certain technical duties to Administrative Code; make seat qualifications desirable (body-level); eliminate fallback provision allowing Board President to appoint if Mayor fails to act; otherwise align with governance template.	Unanimous
10/1/2025	Bayview Hunters Point Citizens Advisory Committee	Eliminate Bayview CAC.	Unanimous
10/1/2025	SOMA Community Planning Advisory Committee (SOMA CPAC)	Retain; apply advisory template including three-year sunset and four-term limit.	Unanimous
10/1/2025	Interagency Planning and Implementation Committee (IPIC)	Eliminate IPIC (staff working group; should not be codified).	Unanimous
10/1/2025	Committee on City Workforce Alignment (CCWA)	Retain CCWA at current size (possible seat reductions later); incorporate term limits for public seats; apply 2030 sunset (aligned with OEWD five-year plan).	Unanimous
10/1/2025	Workforce Investment San Francisco Board (WISF)	Retain WISF; maintain current number of seats; remove BOS confirmation of mayoral appointees; impose 12-year cumulative term limit; no sunset.	Unanimous
10/15/2025	Child Care Planning and Advisory Council (CPAC)	Keep CPAC; retain the number of seats; do not add a sunset date; remove outdated code references to DCYF.	Unanimous
10/15/2025	Our Children, Our Families Council (OCOF)	Eliminate OCOF; replace Charter references to the Council with references to the DCYF 'initiative' in Charter amendment language.	Unanimous
10/15/2025	Service Provider Working Group (SPWG)	Eliminate SPWG from code to allow reconvening as a passive meeting body; staff to return with proposed language encouraging departments to consult with service providers; City Administrator to explore provider engagement across departments.	Unanimous
10/15/2025	Children & Families First Commission (CFFC) and Early Childhood COAC	Keep CFFC; remove all Charter references; maintain current functions — expenditure authority over Prop 10 funds and advisory authority over broader department budget; remove role in department head selection; eliminate EC COAC.	Unanimous
10/15/2025	DCYF Oversight & Advisory Committee (OAC)	Move DCYF OAC from the Charter to the Administrative Code.	Passed 4–1 (Chair Harrington opposed)
10/15/2025	Children & Youth — DCYF OAC	Align OAC with governance commission template with exceptions: retain current number of seats, split appointments, existing term lengths and limits; make seat qualifications desirable at the body level; remove appointment confirmations, for-cause removal, and hiring/firing authority.	Unanimous
10/15/2025	Free City College Oversight Committee	Retain the body and align with the advisory committee template.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
10/15/2025	Youth Commission (Motion 1)	Move the Youth Commission from the Charter to the Administrative Code.	Passed 4–1 (Chair Harrington opposed)
10/15/2025	Youth Commission (Motion 2)	Retain 17 seats; impose a three-term limit (one-year terms); keep no sunset date; remove the prohibition on stipends.	Unanimous
10/15/2025	IHSS Public Authority Governing Board	Retain without changes (required quasi-governance body).	Unanimous
10/15/2025	Long-Term Care Coordinating Council (LTCCC)	Eliminate the LTCCC.	Unanimous
10/15/2025	Dignity Fund Service Provider Working Group (SPWG)	Eliminate the Dignity Fund SPWG; direct staff to develop language encouraging the department to continue collaborative work with service providers.	Unanimous
10/15/2025	DASC Advisory Council + Dignity Fund OAC	Direct staff to return with a proposal to combine the DASC Advisory Council and the Dignity Fund OAC into a single advisory body under DAS, with flexibility to deviate from the advisory template as needed.	Unanimous
10/15/2025	Human Services Commission (HSC)	Retain HSC at 5 members; maintain all-Mayoral appointments; move to the Administrative Code; conform to the governance template (Board of Supervisors by ordinance).	Unanimous
10/15/2025	Disability & Aging Services Commission (DASC)	Retain as a governance body; move to the Administrative Code; replace specific seat qualifications with body-level desirable qualifications.	Unanimous
10/15/2025	Veterans Affairs Commission (VAC)	Retain and align with the advisory committee template per staff recommendations.	Unanimous
10/15/2025	Homelessness — HOC & LHCB	Eliminate the LHCB and keep HOC, partially aligned to the advisory template and fulfilling CoC requirements (no sunset date; no hiring/firing authority; no contract approval authority; advisory budget authority); staff to investigate seats/qualifications required to satisfy HUD CoC requirements.	Passed 4–1 (Chair Harrington opposed)
10/15/2025	Shelter Grievance Advisory Committee & Shelter Monitoring Committee	Eliminate both committees with the expectation that HOC assumes responsibility for oversight (note: HSH contracts support grievance services; shelter monitoring via contract monitoring).	Unanimous
10/15/2025	Our City, Our Home Oversight Committee (OCOH)	Eliminate OCOH; refer reporting/oversight functions to HOC and the Health Commission to maintain oversight.	Unanimous
10/15/2025	Immigrant Rights Commission (IRC)	Keep IRC as an advisory body; increase term length to three years; add a four-term limit; do not impose a sunset date.	Unanimous
10/15/2025	LGBTQI+ Advisory Committee	Set maximum seats at 15; add three-year term lengths; add four-term limits; no sunset date.	Unanimous
10/15/2025	Human Rights Commission (Motion 1)	Move the Human Rights Commission from the Charter to the Administrative Code.	Passed 4–1 (Chair Harrington opposed)
10/15/2025	Human Rights Commission (Motion 2)	Align with the advisory template: reduce term lengths from four to three years; add a four-term limit; remove hiring/firing authority; do not impose a sunset date.	Unanimous
10/15/2025	Commission on the Status of Women (COSW)	Move COSW from the Charter to the Administrative Code.	Passed 4–1 (Chair Harrington opposed)

Meeting Date	Topic	Motion Content	Vote Result
10/15/2025	COSW	Make COSW advisory; increase members to 11; members serve at-will; add three-term limits; remove department oversight authority (hiring & firing, budget and contract approval); do not impose a sunset date.	Unanimous
10/15/2025	Family Violence Council (FVC)	Keep FVC; reduce membership from 28 to 15 (retain public member tri-chair structure); keep 2027 sunset date; add three-year terms and four-term limits; direct staff to work with MOVR on revised seat qualifications.	Unanimous
10/15/2025	Sugary Drinks Distributor Tax Advisory Committee (SDDTAC)	Keep SDDTAC with 16 seats; establish three-year terms with a four-term limit; remove the sunset date; state that the body should continue as long as the tax remains; designate Department of Public Health for administrative support instead of City Administrator/Controller; include flexibility to amend without returning to the ballot.	Unanimous
10/15/2025	Food Security Task Force (FSTF)	Eliminate the FSTF.	Unanimous
10/15/2025	Health Commission & Behavioral Health Commission	Keep the Health Commission as a governance body in the Charter aligning to the governance template; keep the Behavioral Health Commission as an advisory body in the Administrative Code without a sunset date and with at-will member removal; rename BHC later.	Unanimous
11/5/2025	State Legislation Committee (SLC)	Keep SLC and apply staff recommendations; do not apply sunset date or term lengths/limits (body is made up of City staff).	Unanimous
11/5/2025	Committee on Information Technology (COIT)	Keep COIT.	Unanimous
11/5/2025	Assessment Appeals Board (AAB)	Keep AAB as is.	Unanimous
11/5/2025	Law Library Board of Trustees (LLBT)	Remove LLBT from the Charter.	Unanimous
11/5/2025	City Hall Preservation Advisory Committee (CHPAC)	Eliminate CHPAC.	Unanimous
11/5/2025	Commission on Animal Control and Welfare (CACW)	Keep CACW; change its name; align with the advisory template; alter seat qualifications to make veterinarian seat desirable; modify quarterly reporting requirement.	Unanimous
11/5/2025	Refuse Rate Board (RRB)	Keep RRB; move it from the Health to the Administrative Code; keep three members and the three-way split appointments; add four-year term length; add three-term limit for the public member.	Unanimous
11/5/2025	Sweatfree Procurement Advisory Group (SPAG)	Keep SPAG.	3-2 (Ms. Kittler and Ms. Hayward opposed)
11/5/2025	Sweatfree Procurement Advisory Group (SPAG)	Adopt staff recommendations to align SPAG with the advisory template.	Unanimous
11/5/2025	Sunshine Ordinance Task Force (SOTF)	Keep SOTF; remove external nominations; apply qualifications at the body level; set a six-term limit; do not add a sunset date.	Unanimous
11/5/2025	Civil Service Commission (CSC)	Adopt a two-term limit and remove the seat-specific requirement for two women; rely on Charter provisions promoting diversity.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
11/5/2025	Special Strike Committee (SSC)	Eliminate SSC and recommend the Board of Supervisors enable the City Attorney to remove Charter language rendered illegal by court decisions.	Passed 4–0
11/5/2025	Health Services Board (HSB)	Keep HSB and adopt all staff recommendations, except do not allow the Board to retain sole authority over hiring/firing its Executive Director.	Passed 4–0
11/5/2025	Health Services Board (HSB)	Allow HSB to retain sole authority to hire and fire its Executive Director.	Passed 4–0
11/5/2025	Retirement Board	Adopt staff recommendations.	Passed 4–0
11/5/2025	Retiree Health Care Trust Fund Board (RHCTFB)	Adopt staff recommendations with change to move RHCTFB from the Charter to the Administrative Code; include language allowing a future merger with the Retirement Board.	Passed 4–0
11/5/2025	Elections — Elections Commission	Adopt staff recommendations; keep the Elections Commission in the Charter.	Unanimous
11/5/2025	Elections — Ballot Simplification Committee	Direct staff to return with revised language simplifying seat qualifications and the nomination process.	Unanimous
11/5/2025	Elections — Redistricting Task Force	Retain the Redistricting Task Force in the Charter with no structural changes.	Unanimous
11/5/2025	Capital Planning Committee	Retain the Capital Planning Committee as-is.	Unanimous
11/5/2025	EIFD Public Financing Authority No. 1	Retain the EIFD PFA and align with all staff recommendations.	Unanimous
11/5/2025	Citizens' General Obligation Bond Oversight Committee (GOBOC)	Retain GOBOC without a sunset date; impose four-term limits; align with staff recommendations.	Unanimous
11/5/2025	Capital Projects & Infrastructure — SFMTA Bond Oversight Committee	Recommend that the MTA Board of Directors eliminate the body.	Unanimous
11/19/2025	Deferred Decisions — Police Commission (DPA Discipline Process)	Adopt Option 2: require the Police Chief to implement the Department of Police Accountability (DPA) Director's recommendation for discipline; the Police Commission serves as the appellate body for appeals.	Passed 3–1 (Vice Chair Bruss opposed)
11/19/2025	Deferred Decisions — Police Commission (DPA Director Appointment)	Police Commission to directly appoint the DPA Director (remove Board of Supervisors confirmation role).	Passed 4–0
11/19/2025	Deferred Decisions — Sheriff's Department Oversight Board (SDOB) Subpoena Powers	Remove SDOB's subpoena powers, with the understanding the Inspector General retains subpoena authority.	Passed 4–0
11/19/2025	Deferred Decisions — SDOB Alignment to Advisory Template	Align SDOB to the advisory template: change member removal to at-will; reduce term length from 4 years to 3 years; implement 4-term limits; make qualifications desirable at the body level; move establishing authority to the Administrative Code; no sunset date; remove budget authority.	Passed 4–0
11/19/2025	Deferred Decisions — SDOB Appointing Authority	Change appointing authority to 4 Mayoral and 3 Board of Supervisors appointments.	Passed 3–1 (Ms. Mihal opposed)

Meeting Date	Topic	Motion Content	Vote Result
11/19/2025	Deferred Decisions — SDOB Inspector General Appointing Authority	Designate SDOB as the appointing authority for the Inspector General.	Passed 3–1 (Ms. Kittler opposed)
11/19/2025	Deferred Decisions — Film Commission	Maintain current term limits; remove hiring & firing authority from the Film Commission and transfer it to the Mayor.	Passed 4–0
11/19/2025	Deferred Decisions — Family Violence Council (FVC)	Include language in the Task Force's ordinance to reduce membership from 28 to 15 (keeping three public seats), retain the sunset date, and add three-year term lengths with a four-term limit.	Passed 4–0
11/19/2025	Deferred Decisions — Historic Preservation Commission (HPC) — Qualifications	Retain professional qualifications but make them desirable at the body level rather than at the seat level.	Passed 4–0
11/19/2025	Deferred Decisions — HPC — Preservation Element	Eliminate the Preservation Element of the General Plan.	Passed 4–0
11/19/2025	Deferred Decisions — HPC — Move Duties to Planning Code	Move the following duties from the Charter to the Planning Code: • landmark & historic district designations; • certificates of appropriateness; • significant/contributory building & conservation district designations in C-3 districts; • alteration of significant/contributory buildings or buildings in conservation districts in C-3; • Mills Act contracts; • referrals of certain matters; and other duties.	Passed 3–1 (Ms. Hayward opposed)
11/19/2025	Reviewing & Revising Preliminary Decisions — Access Appeals Commission	Remove the Access Appeals Commission from the Charter and codify its functions under the Board of Appeals in the Administrative Code.	Unanimous
11/19/2025	BOS Veto for Split Appointments	Apply the two-thirds veto standard to the Police Commission and Entertainment Commission to align with similar bodies.	Passed 3–1 (Ms. Kittler opposed)
11/19/2025	Reviewing & Revising Preliminary Decisions — BOS Appointment Methods	Retain the current appointment structures for the Board of Supervisors.	Unanimous
11/19/2025	Reviewing & Revising Preliminary Decisions — Appointing Authorities for Appeals Bodies	Retain the existing appointing structures for appeals bodies (e.g., Rent Board; Civil Service Commission).	Unanimous
11/19/2025	Reviewing & Revising Preliminary Decisions — Board of Appeals Executive Director	Retain the Board of Appeals' authority to hire and fire its Executive Director.	Unanimous
11/19/2025	Reviewing & Revising Preliminary Decisions —	Confirm prior decision to transfer hiring & firing authority for the Treasure Island Development Authority (TIDA) and Entertainment Commission to the Mayor.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
	Hiring/Firing (TIDA & Entertainment Commission)		
12/3/2025	Deferred Decisions on Arts Commission	Retain the Arts Commission's mission in the Charter while relocating other elements of its structure to the Administrative Code. Move the Commission's size, appointing authority, and member removal provisions as–is to code and modify member qualifications to apply at the body level. Transfer Charter sections 5.103(2) and 5.103(3) to code. Modify the Civic Design Review (Charter §5.103(1)) to be consultative. Revise the Commission's role in overseeing arts–related appropriations (Charter §5.103(4)) from "supervise and control" to an advisory role.	Unanimous
12/3/2025	Deferred Decisions on Building Inspection Commission — Abatement Appeals Board	Reverse the prior decision to transfer the Abatement Appeals Board (AAB) to the Board of Appeals; keep the AAB as its own distinct body made up of BIC commissioners.	Unanimous
12/3/2025	Deferred Decisions on Building Inspection Commission — Governance Template Alignment	Retain BIC with its current size and appointing authorities, and make the following changes: Align the confirmation process, hiring and firing authority, and contract approval authority with the governance template; Make members removable at will; Set four–year term lengths with a three–term limit; Make membership qualifications desirable at the body level; Move the Commission from the Charter to the Administrative Code.	Unanimous
12/3/2025	Deferred Decisions on Building Inspection Commission — Budget Approval Provision	Remove the Charter provision requiring five members of BIC to approve the DBI budget and align BIC's budget authority with the governance template.	Passed 4–1 (Ms. Kittler opposed)
12/3/2025	Deferred Decisions on Building Inspection Commission — Code Advisory Committee (CAC)	Move the CAC to the Administrative Code with its current structure, except add a four–term limit—reversing the prior decision to eliminate the CAC and convert it to a passive meeting body.	Unanimous
12/3/2025	Deferred Decisions on Aging, Homelessness, and Children's Services — Homelessness Advisory Board (HAB)	Adopt the proposed structure for the Homelessness Advisory Board and its Continuum of Care Subcommittee as outlined on slide 21, keeping membership flexible with up to 13 seats; implementation details to be finalized with stakeholders and HSH.	Unanimous
12/3/2025	Deferred Decisions on Aging, Homelessness, and Children's Services — Disability & Aging Services Advisory Council and Dignity Fund Oversight & Advisory Committee	Adopt staff recommendation to merge the two bodies, retaining a 22–member structure; final report to address transition and status of existing members.	Unanimous
12/3/2025	Deferred Decisions on Aging, Homelessness, and Children's	Adopt staff language (slide 26) that codifies service provider engagement without creating a new advisory body.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
	Services — Service Provider Working Groups (Department of Disability & Aging Services)		
12/3/2025	Deferred Decisions on Aging, Homelessness, and Children's Services — Service Provider Working Groups (Department of Children, Youth & Their Families)	Establish a formal Service Provider Working Group with seven members (per slide 27), with a sunset date set at three years.	Passed 3–2 (Vice Chair Bruss and Ms. Kittler opposed)
12/3/2025	Deferred Decisions on Aging, Homelessness, and Children's Services — Juvenile Justice Coordinating Council	Make no changes to the council's membership (retain 20 seats).	Unanimous
12/3/2025	Deferred Decisions on General Administration and Finance — Ballot Simplification Committee	Accept staff recommendations: allow the SFUSD Superintendent to directly appoint the designated seat; adopt the changes to that seat's qualifications; and maintain no term limits.	Unanimous
12/3/2025	Reviewing and Revising Preliminary Decisions — Seat Qualifications (Small Business Commission and MTA Citizens' Advisory Council)	Make qualifications desirable at the body level and applicable to all appointing authorities.	Unanimous
12/3/2025	Reviewing and Revising Preliminary Decisions — Immigrant Rights Commission	Retain the requirement that eight of the fifteen members be immigrants, split with two seats for the Mayor and six seats for the Board of Supervisors appointments.	Unanimous
12/12/2025	Human Rights Commission	Adopt staff recommendations as modified during discussion, including: • Investigate complaints of unlawful discrimination – remain in Charter as a department function; • Ensure civil rights of all persons – remain in Charter as a department function and add to Administrative Code as a commission function; • Create operational rules/draft legislation – department retains primary responsibility, Administrative Code will authorize the commission to make legislative recommendations; • Hold hearings, issue subpoenas, take testimony, administer oaths, issue orders – remain in Charter as department functions; Administrative Code will allow the commission to hold hearings and take testimony; subpoena authority stays with the department; • Affirmative action plans – remove from Charter; do not add to Administrative Code; • Promote understanding and cooperation – remain in Charter as a department function; add to Administrative Code as a commission function;	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
		• Study, investigate, mediate, and recommend solutions to community-wide problems – move to Administrative Code as a commission function; • Contract enforcement – remove from Charter; do not add to Administrative Code; • Adopt staff recommendations on slide 11 to delete certain obsolete functions from code.	
12/12/2025	Deferred Decisions — Fine Arts Museum Board of Trustees	Set Board to no more than 20 members and clarify that the body will act by a majority vote of appointed members in office.	Unanimous
12/12/2025	Deferred Decisions — Refuse Rate Board	Adopt a three-term limit for public members and allow holdover appointments.	Unanimous
12/12/2025	Deferred Decisions — Committee on Information Technology	Keep COIT as-is with two public members.	Passed 4–1, with Ms. Kittler opposed
12/12/2025	Deferred Decisions — Retiree Health Care Trust Fund Board	Adopt Option 2A — keep RHCTFB in the Charter and allow a future merger with the Retirement Board by majority vote of both bodies rather than by ordinance.	Unanimous
12/12/2025	Reviewing and Revising Preliminary Decisions — Member Qualifications	Make qualifications desirable at the body level for Elections and PUC; remove the single seat qualification for Police Commission; make no changes for the MTA Board.	Unanimous
12/12/2025	Action on Reentry Council (Reopened from Item 6)	Reverse the prior decision and restore the Reentry Council to the Administrative Code in its current form; add a six-term limit for public members; retain two-year terms; keep the existing 2029 sunset date.	Unanimous
12/18/2025	Reviewing and Revising Preliminary Decisions — Bayview Hunters Point Community Advisory Committee (BHPCAC)	Reverse the decision to eliminate BHPCAC and keep the body; eliminate the City Administrator as an appointing authority and redistribute those appointments: two voting seats to the District 10 Supervisor and one voting seat to the Mayor; no term limits; no sunset date.	Unanimous
12/18/2025	Reviewing and Revising Preliminary Decisions — Arts Commission Term Limit	Adopt staff recommendation of four-year terms with a three-term limit.	Unanimous
12/18/2025	Reviewing and Revising Preliminary Decisions — Arts Commission Department Head Authority	Remove the Arts Commission's hiring and firing authority of the department head and empower the Mayor with that authority.	Unanimous
12/18/2025	Reviewing and Revising Preliminary Decisions — Commission Streamlining Task Force (CSTF)	Include in the report a recommendation that the Charter, and its public meeting bodies, be reviewed regularly.	Unanimous
12/18/2025	Report Draft — Arts Commission Body Type and Budget Authority	Remove the Arts Commission's budget authority and categorize the body as advisory.	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
12/18/2025	Reviewing and Revising Preliminary Decisions — Staggering Terms Within Decision-Making Bodies	Adopt term staggering as follows: Port Commission, Public Utilities Commission, and Rent Board — one seat expires annually with two seats expiring in the fourth year; Civil Service Commission — one seat expires annually; Disability and Aging Services Commission, Fire Commission, Historic Preservation Commission, Juvenile Probation Commission, Library Commission, and Recreation and Park Commission — two seats expire annually, with one seat expiring in the fourth year.	Unanimous
12/18/2025	Reviewing and Revising Preliminary Decisions — Applying New Term Limits	Have the clerk of each body draw lots in January 2027 so one-third of members' current terms expire in one year, one-third in two years, and one-third in three years; bodies included: Free City College Oversight Committee, LGBTQI+ Advisory Committee, Refuse Rate Board, Community Corrections Partnership, Juvenile Justice Coordinating Council, and Public Utilities Rate Fairness Board.	Unanimous
1/14/2026	Police Commission	Adopt Option B: to keep the ten-day suspension process and switch the ALJ and the Police Commission roles for more serious cases so that the ALJ holds the evidentiary hearings and the Police Commission serves as the appellate body making final decisions.	Passed 4-1 (Chair Harrington opposed)
1/14/2026	Mission Bay Transportation Improvement Fund Advisory Committee (MBTIFAC)	Keep the MBTIFAC and add a sunset date of three years	Unanimous
1/14/2026	Relocation Appeals Board (RAB)	Keep the RAB and limit its jurisdiction to the OCI's jurisdiction.	Unanimous
1/14/2026	Department of Building Inspection Appeals Boards	Eliminate the Board of Examiners.	Unanimous
1/14/2026	Deferred Decisions - Ethics Commission	require the Ethics Commission to put their proposed measure forward to the Board and require the Board to act on the measure within a designated period. If the Board fails to act on the proposed measure during the specified timeline, the Ethics Commission may place the measure as submitted to Board on the ballot with a 4/5 vote in favor of doing so. The Board may approve of the drafted proposal or amend the proposal to a specified threshold. If the Board amends the proposed measure, then the Ethics Commission must reconsider the revised measure and take an up and down vote whether to place the revised measure on the ballot or to withdraw it.	Passed 4-1 (Chair Harrington opposed)
1/21/2026	Ethics Commission	Clarifying process for Board role in Ethics Commission ballot measure. Vote to accept all components of presented proposal, except the ability for the Board to reject a measure.	Unanimous
1/21/2026	Ethics Commission	Clarifying process for Board role in Ethics Commission ballot measure. If BoS by two-thirds vote rejects the proposal, it dies.	Passed 3-2 (Chair Harrington and Ms. Mihal opposed)
1/28/2026	Legislation Drafting – Human Services Commission	Do not include language about the Commission's role in food security in the language establishing the Human Services Commission	Unanimous
1/28/2026	Legislation Drafting – ISCOTT	Transfer oversight authority to the MTA	Unanimous
1/28/2026	Legislation Drafting – MTAB	Remove training requirements for Board of Directors members	Unanimous
1/28/2026	Legislation Drafting – MTA CAC	Move to the Transportation Code rather than the Administrative Code	Unanimous

Meeting Date	Topic	Motion Content	Vote Result
1/28/2026	Legislation Drafting – PUC	Remove ability to recall commissioners	Unanimous
1/28/2026	Legislation Drafting – Terms	At least half a term must be served to count as a term towards term limits	Unanimous
1/28/2026	Legislation Drafting – Rent Board	Retain current hire/fire process for the director.	Unanimous
1/28/2026	Legislation Drafting – Retiree Health Care Trust Fund Board and Retirement Board	Require Board of Supervisors approval, via ordinance, for the Retiree Health Care Trust Fund Board and Retirement Board to merge.	Unanimous
1/28/2026	Legislation Drafting – Naming Conventions	Retain names for Youth Commission, Sunshine Ordinance Task Force, and Immigrant Rights Commission	Unanimous
1/28/2026	Legislation Drafting – Power to establish other bodies	Remove the power of bodies to establish new policy bodies.	Unanimous
1/28/2026	Legislation Drafting – Annual Reporting Requirements	Remove remaining annual reporting requirements	Unanimous
1/28/2026	Legislation Drafting – Bayview CAC	Change name to reflect “Council” naming convention	Unanimous

Appendix E: Proposition E

This appendix includes the full text of Proposition E, as amended in committee on 7/1/2024.[61]

The text begins on the following page.

[61] This can also be found online at https://www.sf.gov/sites/default/files/2024-08/Legal%20Text%20--%20Creating%20a%20Task%20Force%20to%20Recommend%20City%20Commission%20Reform.pdf

[Charter Amendment - Commission Reform]

Describing and setting forth a proposal to the voters at an election to be held on November 5, 2024, to amend the Charter of the City and County of San Francisco to establish the Commission Streamlining Task Force charged with making recommendations to the Mayor and the Board of Supervisors about ways to modify, eliminate, or combine the City's appointive boards and commissions to improve the administration of City government; require the City Attorney to prepare a Charter Amendment to implement the Task Force's recommendations relating to Charter commissions, for consideration by the Board of Supervisors; and authorize the Task Force to introduce an ordinance to effectuate its recommendations relating to appointive boards and commissions codified in the Municipal Code, which ordinance shall go into effect within 90 days unless rejected by a two-thirds vote of the Board of Supervisors.

SECTION 1. FINDINGS.

(a) The City and County of San Francisco has long been a place that values public service, creativity, political activism, and civic engagement. And the City's system of participatory government reflects those values. San Francisco is led not only by elected officials and professional City staff, but also by hundreds of City residents who volunteer their time to serve on City boards and commissions (together referred to in this Section as "commissions"), such as the Planning Commission, the Disability and Aging Services Commission, and the Human Rights Commission.

(b) San Francisco's commissions leverage the perspectives, lived experiences, and expertise of the City's residents, and ensure that important policy decisions are not made behind closed doors by a powerful few, but through a public and participatory process that is informed by the very people whom those decisions will impact.

(c) San Francisco's commissions have been in existence as long as the City has had a Charter. The first commission – the Police Commission – was established in 1878, followed by the Civil Service Commission in 1900, and the Public Utilities Commission in 1932. Since then, the voters have amended the City Charter numerous times to establish policy and oversight bodies that have helped shape city policies and programs.

(d) In addition to providing policy guidance, many commissions perform essential government functions that are required by law. For example, the Historic Preservation Commission acts as the City's local historic preservation review commission for the purposes of the federal Certified Local Government Program; the Health Commission serves as the governing body of General Hospital and Laguna Honda Hospital; the Board of Appeals affords due process to permit applicants wishing to appeal a permit decision; and the Building Inspection Commission helps to craft and enforce the safety standards of the Building Code. These and other functions performed by commissions cannot be summarily eliminated without creating significant uncertainty and disorder.

(e) Currently, there are over 100 commissions that perform work on behalf of the City or provide non-binding guidance to City officials and departments. Many of these bodies have existed for decades, without review or evaluation of their efficacy, or updates to maximize their utility. Some commissions have fulfilled their original mandate; some have outlived their useful purpose; and others perform work that duplicates the efforts of other City bodies. As the City enters a period in which it will have to make difficult budget choices, it is time to undertake a comprehensive, evidence-based review of the City's commissions to identify those bodies that add value to the City, those that can be consolidated, streamlined, or improved, and those whose time has passed.

(f) This measure establishes a clear pathway for that review, starting with a study conducted by the Budget and Legislative Analyst of the annual financial cost of supporting the

City's commissions. The measure will also establish a Task Force of experts in City management and operations. This Task Force will not only have the authority to make recommendations to the Mayor and Board of Supervisors about how to change the current commission system, but will also have the power to introduce legislation to effectuate those recommendations. Recommendations could include changes to the structure, staffing, and meeting requirements of individual commissions, with the goal of improving the commissions' efficacy.

(g) This measure's creation of an expert Task Force to analyze and make recommendations to optimize the number, functions, and structure of City commissions, is consistent with recommendations from the 2023-2024 Civil Grand Jury Report, entitled "Commission Impossible," as well as the Rose Institute of State and Local Government's "Re-Assessing San Francisco's Government Design," which concluded it is not possible to determine the optimal number of City commissions without an exhaustive review, and encouraged the City to "[c]onsider a system-wide evaluation of the City's commission system" as its main recommendation.

(h) Making significant changes to a system of government is no easy feat. And it cannot be done effectively by establishing arbitrary limits on the number of citizen-led commissions. But it is time for San Francisco to make tough choices, which requires looking at which parts of our current system of government work, and which don't. This measure provides a roadmap for that inquiry, and an expedited path to effective change.

SECTION 2. CHARTER AMENDMENT.

The Board of Supervisors hereby submits to the qualified voters of the City and County, at an election to be held on November 5, 2024, a proposal to amend the Charter of the City and County, to read as follows:

NOTE: **Unchanged Charter text is** in plain font.
Additions are *single-underline italics Times New Roman font*.
Deletions are ~~*strike-through italics Times New Roman font*~~.
Asterisks (* * * *) indicate the omission of unchanged Charter subsections.

The Charter of the City and County of San Francisco is hereby amended by revising Sections 2.105, 4.100, and adding new Section 4.100.1, to read as follows:

SEC. 2.105. ORDINANCES AND RESOLUTIONS.

The Board of Supervisors shall meet and transact its business according to rules which it shall adopt.

The Board of Supervisors shall act only by written ordinance or resolution, except that it may act by motion on matters over which the Board of Supervisors has exclusive jurisdiction. All legislative acts shall be by ordinance. An ordinance or resolution may be introduced before the Board of Supervisors by a member of the Board, a committee of the Board ~~*or*~~, the Mayor, *or the Commission Streamlining Task Force subject to the limitations set forth in Section 4.100.1*, and shall be referred to and reported upon by an appropriate committee of the Board. An ordinance or resolution may be prepared in committee and reported out to the full Board for action, consistent with the public notice laws of the City. Except as otherwise provided in this Charter, passage of an ordinance or a resolution shall require the affirmative vote of a majority of the members of the Board.

* * * *

SEC. 4.100. GENERAL.

In addition to the office of the Mayor, the executive branch of the City and County shall be composed of departments, appointive boards, commissions, and other units of government

that perform the sovereign powers of the City and County. To the extent law permits, each appointive board, commission, or other unit of government of the City and County established by State or Federal law shall be subject to the provisions of this Article *IV* and this Charter.

SEC. 4.100.1. COMMISSION STREAMLINING TASK FORCE.

*(a) **Establishment of the Task Force.** By no later than February 1, 2025, a Commission Streamlining Task Force ("Streamlining Task Force") shall be convened for the purpose of advising the Mayor and the Board of Supervisors on ways to eliminate, consolidate, or limit the powers and duties of appointive boards and commissions for the more effective, efficient, and economical administration of City and County government, and introducing one or more ordinances to effectuate its recommendations. The Streamlining Task Force shall have the powers and duties set forth herein, and shall expire by operation of law 24 months after its first meeting.*

The City Administrator shall provide administrative support to the Streamlining Task Force. The Controller and the City Administrator shall provide professional and technical assistance to the Streamlining Task Force. All City and County officials, departments, and other agencies, and all appointive boards and commissions, shall cooperate with the Streamlining Task Force as it performs its responsibilities under this Section 4.100.1.

For purposes of this Section 4.100.1, an "appointive board" or "commission" includes any body that meets the definition of a "legislative body," under California Government Code § 54952, whether denominated a "board," "commission," "council," "committee," "task force," "advisory body," or otherwise.

*(b) **Composition of the Streamlining Task Force.** The Streamlining Task Force shall consist of five members. Seat 1 shall be held by the City Administrator or the City Administrator's designee, who must be an employee of the Office of the City Administrator. Seat*

2 shall be held by the Controller or the Controller's designee, who must be an employee of the Office of the Controller. Seat 3 shall be held by the City Attorney or the City Attorney's designee, who must be an employee of the Office of the City Attorney. Seat 4 shall be held by a representative of organized labor representing the public sector, appointed by the President of the Board of Supervisors. Seat 5 shall be held by an individual with expertise in open and accountable government, appointed by the Mayor. The Mayor's appointment shall not be subject to rejection by the Board of Supervisors under Charter Section 3.100(18). Members in seats 4 and 5 shall serve at the pleasure of their appointing authority.

*(c) **Budget and Legislative Analyst Report.** The Streamlining Task Force shall undertake a comprehensive review of the City and County's appointive boards and commissions, including those created by voter-approved ordinance. To inform that review, by no later than September 1, 2025, the Budget and Legislative Analyst shall prepare and submit to the Streamlining Task Force, the Mayor, and the Clerk of the Board of Supervisors a report that assesses for each appointive board or commission established in the Charter (1) the annual financial cost to the City to operate the body, including but not limited to the costs of City staff time spent to support, brief, meet with, develop materials for, or otherwise enable the functioning of the body; and (2) the projected financial impact of eliminating the appointive board or commission, or consolidating it with another body. The report shall also include an estimate of the average annual financial cost to the City of operating an appointive board or commission that is established by ordinance for the purpose of providing non-binding advice to City officials on a given topic.*

*(d) **Streamlining Task Force Report and Recommendations**. By no later than February 1, 2026, the Streamlining Task Force shall prepare and submit to the Mayor and the Clerk of the Board of Supervisors a report containing the Streamlining Task Force's recommendations as to which existing appointive boards and commissions, if any, should be*

eliminated in their entirety, consolidated, revised to limit their powers and/or duties, or revised to expand their powers and/or duties as a result of a consolidation.

For each recommendation made pursuant to this subsection (d), the Streamlining Task Force shall provide a rationale; analyze whether any function(s) performed by the appointive board or commission that is recommended to be eliminated, consolidated, or revised are required by law or essential to the effective operation of City and County government; and identify the City and County officers, departments, or other units of government that could assume responsibility for any legally required or essential function(s).

*(e) **Effectuation of Recommendations.***

By no later than March 1, 2026, the City Attorney shall prepare a draft Charter Amendment to implement the Streamlining Task Force's recommendations relating to commissions established in the Charter, and shall submit such draft to the Clerk of the Board of Supervisors. By no later than April 1, 2026, the Streamlining Task Force's report and recommendations and the draft Charter Amendment shall be the subject of a hearing before the Board of Supervisors. Any Supervisors(s) wishing to seek voter approval of the draft Charter Amendment, or a modified version thereof, shall be required to introduce the Charter Amendment for consideration by the Board of Supervisors, consistent with the process and deadlines set forth in the Municipal Elections Code and the Board's Rules of Order at that time.

During its tenure, the Streamlining Task Force shall have the authority to introduce one or more ordinances to effectuate its recommendations relating to the elimination, consolidation, or revision of any appointive board or commission established by ordinance, other than any appointive board or commission that was established or amended by the adoption of an ordinance approved by the voters and cannot be amended or rescinded without voter approval. Such ordinance(s) shall go into effect 90 days after the date of introduction unless before the

expiration of the 90-day period two-thirds of all members of the Board of Supervisors vote to disapprove the ordinance.

*(f) **Expiration.** This Section 4.100.1 shall expire by operation of law on January 31, 2027, and the City Attorney shall cause it to be removed the Charter thereafter.*

SECTION 3. SEVERABILITY.

If any provision of this measure, or part thereof is for any reason held to be invalid or unconstitutional, the remaining provisions shall not be affected, but shall remain in full force and effect, and to this end the provisions of this measure are severable. The voters declare that this measure, and each section, sub-section, sentence, clause, phrase, part, or portion thereof, would have been adopted or passed irrespective of the fact that any one or more sections, sub-sections, sentences, clauses, phrases, part, or portion is found to be invalid. If any provision of this measure is held invalid as applied to any person or circumstance, such invalidity does not affect any application of this measure that can be given effect without the invalid application.

SECTION 4. CONFLICTING BALLOT MEASURES.

This measure is intended as the voters' only decision in this election on the composition of City appointive boards and commissions. In the event that this measure and another measure or measures relating to the structure and powers of appointive commissions and advisory bodies shall appear on the same municipal election ballot, the provisions of such other measures shall be deemed to be in conflict with this measure. In the event that this measure shall receive a greater number of affirmative votes, the provisions of this measure shall prevail in their entirety, and each and every provision of the other measure or measures that conflict, in whole or in part, with this measure shall be null and void in their entirety. In the event that the other measure or

measures shall receive a greater number of affirmative votes than this measure, the provisions of this measure shall take effect to the maximum extent permitted by law.

APPROVED AS TO FORM:
DAVID CHIU, City Attorney

By: ____/s/_____
ANNE PEARSON
Deputy City Attorney

n:\legana\as2024\2400422\01769104.docx