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Committee Item No. 1	
Board Item No	

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee:	Budget and Finance Sub-Committee	Date: March 14, 2012
Board of Su	pervisors Meeting	Date
Cmte Boa	rd	
	Motion Resolution Ordinance Legislative Digest Budget & Legislative Analyst Report Ethics Form 126 Introduction Form (for hearings) Department/Agency Cover Letter and MOU Grant Information Form Grant Budget Subcontract Budget Contract/Agreement Award Letter	/or Report
	Application	
OTHER	(Use back side if additional space is a	needed)
-	by: Victor Young Date: Date: Date:	March 9, 2012

An asterisked item represents the cover sheet to a document that exceeds 25 pages. The complete document is in the file.

Resolution authorizing the San Francisco Department of Public Health to retroactively accept and expend a federal pass-through grant in the amount of \$650,123 from the California Department of Public Health to participate in a program entitled "Nurse

Family Partnership" for the period of February 1, 2012, through June 30, 2012.

[Accept and Expend Grant - Nurse Family Partnership - \$650,123]

WHEREAS, California Department of Public Health is the recipient of a grant award from Federal Patient Protection and Affordable Care Act, Maternal, Child, Infant and Early Childhood Home Visiting Program supporting the Nurse Family Partnership grant; and

WHEREAS, With a portion of these funds, California Department of Public Health has subcontracted with San Francisco Department of Public Health (DPH) in the amount of \$650,123 for the period of February 1, 2012 through June 30, 2012; and

WHEREAS, The full project period of the grant starts on February 1, 2012 and ends on June 30, 2015, with years two, three and four subject to availability of funds and satisfactory progress of the project; and

WHEREAS, The purpose of this project will apply public health nursing skills and knowledge of case management, health teaching, screening, counseling, community organization and community resources; and

WHEREAS, An Annual Salary Ordinance amendment is not required as the grant partially reimburses DPH for twelve existing positions, one Nursing Supervisor (Job Class No. 2324) at .15 FTE, one Nurse Manager (Job Class No. 2322) at .20 FTE, one Senior Clerk (Job Class No. 1406) at 1.0 FTE, five Public Health Nurses (Job Class No. 2830) at 1.0 FTE, and four Public Health Nurses (Job Class No. 2830) at .30 FTE, for the period of February 1, 2012, through June 30, 2012; and

WHEREAS, The budget includes a provision for indirect costs in the amount of \$81,639; now, therefore, be it

RESOLVED, That DPH is hereby authorized to accept and expend a grant retroactively in the amount of \$650,123 from the California Department of Public Health; and, be it

FURTHER RESOLVED, That DPH is hereby authorized to retroactively accept and expend the grant funds pursuant to San Francisco Administrative Code section 10.170-1; and,

FURTHER RESOLVED, That the Director of Health is authorized to enter into the agreement on behalf of the City.

APPROVED:

Office of the Mayor

Office of the Controller

25

City and County of San Francisco

Department of Public Health



Edwin M. Lee Mayor Barbara A. Garcia, MPA Director of Health

TO:	Angela Calvillo, Clerk of the Board of Supervisors
FROM:	Barbara A. Garcia, MPA Director of Health
DATE:	February 13, 2012
SUBJECT:	Grant Accept and Expend
GRANT TITLE:	Nurse Family Partnership- \$650,123
Attached please fi	nd the original and 4 copies of each of the following:
	ant resolution, original signed by Department
	ation form, including disability checklist -
⊠ Budget and I	Budget Justification
☐ Grant applica	ation:
Agreement /	Award Letter
Other (Expla	in):
Special Timeline R	equirements:
Departmental rep	resentative to receive a copy of the adopted resolution:
Name: Richelle-Ly	ynn Mojica Phone: 255-3555
	dress: Dept. of Public Health, Office of Quality Management for ms, 1380 Howard St.
Certified copy requ	uired Yes ☐ No ⊠

File Number:		
(Provided by	Clerk of Board of Supervisors)	

Grant Information Form

(Effective March 2005)

Purpose: Accompanies proposed Board of Supervisors resolutions authorizing a Department to accept and expend grant funds.

The following describes the grant referred to in the accompanying resolution:

- 1. Grant Title: Nurse Family Partnership
- 2. Department: Department of Public Health, Community Programs, MCAH Section

3. Contact Person: Joshua Nossiter

Telephone: 415-558-4037

4. Grant Approval Status (check one):

[X] Approved by funding agency

[] Not yet approved

5. Amount of Grant Funding Approved or Applied for:

Year 1: \$ 650,123*, Year 2: \$1,296,818, Year 3: \$1,296,818**, Year 4: \$1,296,818

*Includes first year award of 600,123 and 50,000 of start-up funds. **Years 3 – 4 funding subject to availability of federal funds. This grant forms part of the Patient Protection and Affordable Health Care Act signed into law 3/23/2010. The Act calls for provision rollout over four years, and the life of the grant may be presumed to follow the rollout period, although as noted out years funding depends on availability of funds.

- 6a. Matching Funds Required: \$0
- b. Source(s) of matching funds (if applicable):
- 7a. Grant Source Agency: Federal Patient Protection and Affordable Care Act, Maternal, Child, Infant and Early Childhood Home Visiting Section
- b. Grant Pass-Through Agency (if applicable): California Department of Public Health, MCAH Section
- 8. Proposed Grant Project Summary:

San Francisco has a significant population of low income first time mothers meeting the criteria for inclusion in the Nurse Family Partnership (NFP) program.

Applying public health nursing skills and knowledge of case management, health teaching, screening, counseling, community organization and community resources, the addition of the Nurse Family Partnership program to the MCAH Field Nursing unit will offer evidence-based home visiting to eligible women, prioritizing the inclusion of women with the following additional risk factors: age under 21 years; history of domestic violence; history of substance abuse; non-English speaking; African-American; residence in a high crime area; residence in public housing; and those whose housing is unstable. The NFP model will help mothers break the cycle of poverty and abuse, and empower women to change the course of their lives and the lives of their children.

9. Grant Project Schedule, as allowed in approval documents, or as proposed:

Approved Year one project:

Start-Date: February 15, 2012 End-Date: June 30, 2012

Full project period:

Start-Date: February 15, 2012 End-Date: June 30, 2015

^{*}Announced start date is 2/15/12 per AFA instructions, attached.

^{**}Projected program end date is 6/30/15 or beyond per original federal legislation.

10a. Amount budgeted for contractual services: N/A
b. Will contractual services be put out to bid?
c. If so, will contract services help to further the goals of the department's MBE/WBE requirements?
d. Is this likely to be a one-time or ongoing request for contracting out?
11a. Does the budget include indirect costs? [X] Yes [] No
b1. If yes, how much? \$81,639 b2. How was the amount calculated? SFDPH recommended 26.21% rate in first year to account for start-up cost (reduced to 1% in year 2 to maximize use of grant funds on direct services).
c. If no, why are indirect costs not included? [] Not allowed by granting agency [] Other (please explain): [] To maximize use of grant funds on direct services
12. Any other significant grant requirements or comments:
GRANT CODE (Please include Grant Code and Detail in FAMIS): HCMC02 1200
Disability Access Checklist*
13. This Grant is intended for activities at (check all that apply):
[] Existing Site(s) [] Existing Structure(s) [] Existing Program(s) or Service(s) [] Rehabilitated Site(s) [] Rehabilitated Structure(s) [] New Program(s) or Service(s) [] New Structure(s)
14. The Departmental ADA Coordinator and/or the Mayor's Office on Disability have reviewed the proposal and conclude that the project as proposed will be in compliance with the Americans with Disabilities Act and all other Federal, State an local access laws and regulations and will allow the full inclusion of persons with disabilities, or will require unreasonable hardship exceptions, as described in the comments section:
Comments:
Departmental or Mayor's Office of Disability Reviewer: Jason Hashimoto Jason Ha
Department Approval: Barbara A. Garcia, MPA Director of Public Health (Signature)

San Francisco Department of Public Health

Maternal, Child, & Adolescent Health (MCAH) Field Nursing Unit MCAH Nurse Family Partnership (NFP) - California Home Visiting Program (CHVP) Grant

Budget for Year 1 (2/15/2012 - 6/30/2012)

Budget Date 2/9/12

2 2322 Nurse Manager 9.7 \$ 189,085 20% \$ 14,0 3 2830 Public Health Nurse 9.7 \$ 118,264 100% \$ 43,9 Field Nursing & Home Visting Team 4 2830 Public Health Nurse 9.7 \$ 111,473 100% \$ 41,4 5 2830 Public Health Nurse 9.7 \$ 111,473 100% \$ 41,4 6 2830 Public Health Nurse 9.7 \$ 111,473 100% \$ 41,4 7 2830 Public Health Nurse 9.7 \$ 130,291 30% \$ 14,5 8 2830 Public Health Nurse 9.7 \$ 130,291 30% \$ 14,5 9 2830 Public Health Nurse 9.7 \$ 130,291 30% \$ 14,5 9 2830 Public Health Nurse 9.7 \$ 130,291 30% \$ 14,5 10 2830 Public Health Nurse 9.7 \$ 130,291 30% \$ 14,5 Administrative Support 9.7 \$ 130,291 30% \$ 14,5 Total Personnel 9.7 \$ 49,955 100% \$ 15,6 E. Medical Supplies 3.0%	A. Personnel	; **		• .	
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3 2830 Public Health Nurse 9.7 \$ 118,264 100% \$ 43,9	2324 Nursing Supervisor	9.7	\$ 198,825	15%	\$ 11,084
Field Nursing & Home Visting Team	2 2322 Nurse Manager	9.7	\$ 189,085	20%	\$ 14,055
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			9		
	Indirect Cost (Calculated on total personnel cost)	26.21%			\$ 81,639
Total Cost S 650.1					
	Total Cost				\$ 650,123

San Francisco Department of Public Health

Maternal, Child, & Adolescent Health (MCAH) Field Nursing Unit

MCAH Nurse Family Partnership (NFP) - California Home Visiting Program (CHVP) Grant

Budget Justification for Years 1 & 2

A. Personnel

Administration and Quality Assurance

2324 Nursing Supervisor

.15 FTE

40.908

The Nursing Supervisor will facilitate, supervise, direct, and maintain quality assurance for the program's start-up and operational phases.

2322 Nurse Manager

.20 FTE

51,872

The Nurse Manager will supervise, direct, and maintain quality assurance throughout program operations, with direct oversight of the PHN lead nurse, team, and support personnel.

In addition to directing the MCAH Field Nursing program, the Nurse Manager will devote 20% of her time to the NFP program.

2830 Public Health Nurse

1.0 FTE

162,217

The 2830 Public Health Nurse will support the Nurse Manager in supervision and direction of the PHN team and support personnel, and receive a pay differential for that support, in addition to regular 2830 PHN duties as noted below.

Field Nursing and Home Visiting Team

826,064

2830 Public Health Nurse

5.2 FTE

PHNs are responsible for carrying out the following activities: PHN Case management/case coordination to assist the client in gaining access to medical care and community resources. Case management includes: home visits, comprehensive needs assessment, creating individual service plans, communication and coordination with community health and social service providers, crisis assistance and periodic evaluation of service effectiveness.

Administrative Support

1406 Senior Clerk

1.0 FTE

68.521

The Senior Clerk for NFP will be responsible for data input for program statistics and preparing statistical reports, ordering supplies and scheduling appointments and meetings.

B. Fringe

\$ 563,294

In anticipation of expected rise in the SFDPH mandatory fringe benefit rate for FY 12-13, fringe benefits are calculated at 49% of salary expense.

C. Travel

\$ 7,202

Funds are budgeted for the extensive local travel for PHNs necessitated by the home visiting program and for local and regional travel for training and consultations under the program.

San Francisco Department of Public Health

Maternal, Child, & Adolescent Health (MCAH) Field Nursing Unit MCAH Nurse Family Partnership (NFP) - California Home Visiting Program (CHVP) Grant Budget Justification for Years 1 & 2, cont.

D. Equipment		\$	17,640

IT equipment, including computers, monitors, and printers, laptops, tablets and ancillary items for program staff whose first time purchase will be required in year one.

E. Medical Supplies \$ 37,995

Baby scales, gloves, stethoscopes, sphygmomanometers, hand wipes, thermometers, and other supplies required in the program.

F. Office Supplies \$ 5,115

Includes stationary, toner, ink, and other office necessities both for program start up and operating phases

G. Rent

Rent is calculated at the rate of \$1.88 per square foot per month. \$30,793

H. Client Support Materials

\$ 21,607

Educational materials both written and recorded; incentives to encourage client participation and follow up, client transportation costs.

I. Professional Development

23,695

Funds are budgeted for conference attendance, trainings, certfications, and continuing education.

Indirect Costs

Indirect costs are calculated at the SFDPH recommended rate of 26.21% in year one to recoup program start-up expenses, reduced to 1% in year 2 to maximize funds for program implementation. Year one funding does not roll-over to year two.



State of California—Health and Human Services Agency California Department of Public Health



RON CHAPMAN, MD, MPH Director & State Health Officer

February 7, 2012

SFY 2011-12 AND SFY 2012-13 CALIFORNIA HOME VISITING PROGRAM (CHVP) AGREEMENT FUNDING APPLICATION (AFA) INSTRUCTIONS FOR NURSE-FAMILY PARTNERSHIP (NFP) PROGRAM IMPLEMENTATION

This letter provides instructions for your agency's State Fiscal Year (SFY) 2011-12 and SFY 2012-13 AFAs for implementation of NFP under the California Home Visiting Program (CHVP). The California Department of Public Health, Maternal, Child and Adolescent Health (CDPH/MCAH) Division has allocated funding to MCAH Programs in 14 local health jurisdictions (LHJs) for 16 local NFP home visiting (HV) programs. Consistent with prior awards and CDPH/MCAH standard practice, funding is subject to state spending authority and federal budget appropriations. The Patient Protection and Affordable Care Act (U.S. Code Title 42, Chapter 7, Subchapter 5, Section 701 et. seq.) authorizes the federal Health Resources and Services Administration (HRSA) to administer funding for a Maternal, Infant, and Early Childhood Home Visiting (MIECHV) Program.

This AFA letter applies to the following 14 LHJs that selected the NFP home visiting model: Alameda; Contra Costa; Fresno; Kern; LA Unified School District/LA Service Provision Areas #2, 3, 7; Merced; North Coast Tri-Consortium; Sacramento South/Sacramento North; San Diego; San Francisco; San Mateo; Shasta; Solano; Stanislaus). In collaboration with CHVP, the National Services Office (NSO) for the NFP model will contact new and expansion sites to assist with the affiliation process. The NFP NSO has established and will maintain a consultative and data reporting relationship with CHVP to ensure that program administration reflects fidelity to the model. Additionally, CDPH/MCAH CHVP and NFP NSO will collaborate regarding issues affecting home service delivery and program implementation in all 16 local NFP HV programs (please refer to attached Scope of Work).

All LHJ HV budgets and invoices are to be submitted on a separate HV budget/invoice template, which is attached. The template is in Office 2010 format which is currently incompatible with our server. As a consequence, the budget template is not currently located on our website. Until the server is updated, please contact your Contract Manager for budget and invoice templates.

For your LHJ's HV award amount (allocation), please refer to the <u>attached</u> allocation table. When determining each LHJ's allocation for HV, the following budget/cost elements were included:

- Appropriate staffing levels and salaries based on mid-range salaries and fringe benefit rates, as provided by you in your Request for Supplemental Information (RSI) submission and SFY 2010-11 MCAH bugget
- Model administrative costs, including materials, communications equipment, computers, training, and nurse visitor travel, as itemized by each model
- 15% FTE of the MCAH Director's salary
- Line item costs
- Indirect costs
- State conference and meeting travel
- Costs of data collection

Scope of Work (SOW) for SFYs 2011-12 and 2012-13

The attached SOW covers the period from February 15, 2012 through June 30, 2013. Please note that only those programs receiving Competitive Grant funding will be required to complete Activities Required for Competitive Grant Recipients described in the Operational Requirements (Attachment A) and in Objective 9 of the SOW. Those NFP HV programs that are required to complete Activities Required for Competitive Grant Recipients have been allocated an additional \$5,000 per year toward completing the objective.

You may submit either a 5-month SOW for SFY 2011-12 or a 17-month SOW for both SFYs 2011-12 and 2012-13.

Funding for SFY 2011-12

Funding for SFY 2011-12 assumes a February 15, 2012 program start date. The SFY 2011-12 allocations include \$50,000 one-time funding per local HV program for program implementation. Implementation funds, up to the \$50,000, may be spent through June 30, 2012. The money may offset the MCAH Director's activities related to HV implementation, provide funding for the HV program coordinator or nursing supervisor, or be used for the purchase of office equipment. Please note, the implementation funds may be used for other activities strictly associated with establishing or expanding your HV program; these are just some examples of acceptable expenditures.

Please budget carefully. As with all MCAH budgets, you are expected to spend your entire budget within the fiscal year (you may submit invoices after the close of the fiscal year for activities that occurred during the fiscal year, but unspent local funds may not be rolled over to SFY 2012-13). Please note that you may not submit invoices for payment for SFY 2011-12 until you have received your AFA approval letter.

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Please complete the required AFA documents for SFY 2011-12 and mail them to your Contract Manager on or before February 15, 2012. If you have any difficulties finding or completing the required documents, questions regarding the submission of your SFY 2011-12. HV AFA package, or if you find that you are unable to meet the February 15, 2012 (for SFY 2011-12 funds) deadline, please contact your Contract Manager as soon as possible for assistance.

You can locate links to all AFA documents (except the budget template, as noted above) on the MCAH website at:

http://www.cdph.ca.gov/programs/mcah/Pages/HVP-HomePage.aspx.

Funding for SFY 2012-13

Because this is a new program with a mid-year implementation date, we are including the SFY 2012-13 allocations with this letter to assist you in program planning and budget approval. Please note MIECHV grants are assumed to be level-funded throughout the life of the grant, but are subject to annual Congressional and federal budget measures.

You are required to submit a separate budget for SFY 2012-13. The AFA package for SFY 2012-13 is due on or before June 1, 2012. You may submit your SFY 2012-13 budget at the same time you submit your SFY 2011-12 budget. As with the MCAH budgets, budget revisions may be submitted at any time. If you find that you will be unable to meet the June 1, 2012 deadline, please contact your Contract Manager as soon as possible for assistance.

Federal Financial Participation (FFP)

There is currently no mechanism for claiming FFP for local funds applied to the CHVP. CDPH will work with the Medicald Single State Agency, the Department of Health Care Services (DHCS), to submit either a Waiver Program Request or a State Plan Amendment to the Centers for Medicare and Medicaid Services (CMS) to allow FFP Title XIX claiming for HV. Once CHVP has the authority to claim FFP, CDPH/MCAH will be required to enter into an Interagency Agreement with DHCS to include FFP in the State Budget and allow CDPH to invoice for the FFP so that it may be passed on to the counties. We will inform you when CHVP has been granted the authority to claim FFP. An estimated timeline for obtaining approval or disapproval of FFP may be as long as 18 to 24 months.

Maintenance of Effort (MOE)

Please refer to federal legislation (Patient Protection and Affordable Care Act Section 2951, MIECHV Program. (http://www.hrsa.gov/grants/manage/homevisiting/sir02082011.pdf) for various provisional requirements, e.g., MOE, Benchmark Requirements, Continuous Quality Improvement efforts, etc., to implement a successful HV program.

Please contact your County Counsel with specific questions or proposals regarding MOE specific to your county based on the following language from the Patient Protection and Affordable Care Act, Section 2951:

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"Funds provided to an eligible entity receiving a grant shall supplement, and not supplant, funds from other sources for early childhood home visitation programs or initiatives. The grantee must agree to maintain non-Federal funding (State General Funds) for grant activities at a level which is not less than expenditures for such activities as of the date of enactment of this legislation, March 23, 2010."

AFA Process

To complete the AFA process for SFY 2011-12, the 14 NFP LHJs must submit the required documents listed on the AFA Checklist. Please mail an original and two copies of your SFY 2011-12 HV AFA package to your Contract Manager on or before February 15, 2012; if you find that you are unable to meet the February 15, 2012 (for SFY 2011-12 funds) deadline, please contact your Contract Manager as soon as possible for assistance.

If you prefer to send the NFP AFA package via Federal Express or overnight delivery, we will not necessarily receive it earlier than if you send it via regular mail service. Please use the appropriate address below to submit your NFP AFA package.

Regular Mail:

California Department of Public Health Maternal, Child and Adolescent Health Division Attn: "Contract Manager" 1615 Capitol Avenue, Suite 73.560, MS 8305 P.O. Box 997420 Sacramento, CA 95899-7420

FedEx/UPS/Overnight Courier:

California Department of Public Health Maternal, Child and Adolescent Health Division Attn: "Contract Manager" 1615 Capitol Avenue, Suite 73,560, MS 8305 Sacramento, CA 95814-5015 All agencies are required to submit the following:

- AFA Checklist
- Agreement Funding Application Update Form
- Attestation of Compliance with the Sexual Health Education Accountability Act of 2007
- Annual Inventory Form CDPH 1204
- Program Profile Narrative
- Budget Summary and Detail Pages
- Budget Justifications
- Duty Statements for all Staff
- Copies of applicable Waiver/Approval Letters for key positions
- Organizational Charts
- Scope of Work
- Subcontractor(s) Agreement Packages

You can locate links to all needed SFY 2011-12 AFA documents, as listed above (except for the budget template), and the Contract Manager/Program Consultant Assignment listing at the MCAH website, located at:

http://www.cdph.ca.gov/programs/mcah/Pages/HVP-HomePage.aspx

General email contact: CA-MCAH-HomeVisiting@cdph.ca.gov

Should you have any questions, please contact Laurel Cima-Coates at (916) 650-0314 (Laurel Cima@cdph.ca.gov) or Dr. Christopher Krawczyk at (916) 650-0483 (Christopher Krawczyk@cdph.ca.gov).

Sincerely.

Shabbir Ahmad, DVM, MS, PhD

MCAH Title V Director

Attachments

California Home Visiting Allocation Table First-Year Implementation Beginning 02/01/12

	County	***		
·		Model	FY 2011-12 ²	FY 2012-13
	Los Angeles	MED	5496,047	\$1,039,133
	Butte	HFA	\$275,001	\$539,999
· · · · · · · · · · · · · · · · · · ·	Los Angeles	MEb	5496,047	\$1,039,133
	Contra Costa	NEP	\$499.026	\$1,047.627
	San Diego	NFP'.	5415.647	\$842,022
	imperial	HFA	\$320,427	5,652,792
ыc	Kern	NFP	\$456,435	\$945,691
Formula	Madera	HFA	5289,195	5574,562
Sharine:	Shasta	MED	\$349,518	\$677,989
	Del Norte/Humboldt/Siskiyou	NFP .	\$443.079	\$908,565
	Alameda	NFP	\$446,238	\$921,122
	San Francisco	NEP	\$600,123	\$1,296,818
Sacramento	Sacramento	NEP	\$473.934	5985,749
	Total Formula Grant Funds Allocated	The state of the s	\$5,560,717	\$11,471,201
	Merced	MEP	5422,163	\$858,938
	Fresno	NFP	\$424,217	\$863,839
ė	Sacramento	NEE	\$473,934	\$985,749
Competitive	Los Angeles	HFA	5390,350	\$795.694
De	Nevada	HFA	\$384,075	\$807,502
E O	Stanislaus	NEP	\$415,946	\$845,334
S	San Mateo	NFP:	\$530,218	S1.126,652
	Solano	NEP	\$448,801	\$924,893
	Total Competitive Grant Funds Allocat	ed	\$3,489,705	\$7,208,601
otals	Total Funds Allocated	İ	\$9,050,422	\$18,679,802
ULdIS	Number of Counties		21	21

¹First-year (SFY 2011-12) phase-in is assumed to begin on 2/1/12 for the local communities. First year funding also includes an additional \$50,000 per site for start-up costs.

City and County of San Francisco Department of Public Health Edwin Lee, Mayor Barbara Garcia, Director of Health



Maternal, Child and Adolescent Health 30 Van Ness Ave., Suite 260 San Francisco, CA 94102 Phone: (415) 575-5670

Fax: (415) 575-5799

NFP Program Description:

Nurse-Family Partnership is a public health program that is based on evidence from randomized, controlled trials that proves it works. The evidence shows that first-time mothers working with a Nurse-Family Partnership (NFP) nurse home visitor can transform their lives and the lives of their children. Moreover, independent research proves that for every public health dollar invested in a local Nurse-Family Partnership program, communities can realize more than five dollars in return

San Francisco has identified a potential 983 low income first time mothers living in the City and County of San Francisco who meet the criteria for inclusion in the Nurse Family Partnership (NFP) program. We aim to offer evidence-based home visiting with priority given to women with the following risk factors: age under 21 years; history of domestic violence; history of substance abuse; non-English speaking; residence in a high crime area; and unstable housing. The NFP model will help mothers break the cycle of poverty and abuse, and empower women to change the course of their lives and the lives of their children.

Diane Beetham MSN, RN, PHN Nurse Manager, TCM Field Public Health Nursing 30 Van Ness Ave Suite 210 San Francisco, CA 94102

Ph: 415-575-5732 Fax: 415-558-5926

> ** Complete copy of document is located in

> > File No. 120197

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