<b>Committee Item</b>	No <u>.</u>	2	
Board Item No.			

# **COMMITTEE/BOARD OF SUPERVISORS**

AGENDA PACKET CONTENTS LIST

Committee:	Budget and Finance SUB-Comn	nittee Date: March 28, 2012
Board of Su	pervisors Meeting	Date
Cmte Boa	rd	
	Motion Resolution Ordinance Legislative Digest Budget & Legislative Analyst F Ethics Form 126 Introduction Form (for hearing Department/Agency Cover Let MOU Grant Information Form Grant Budget Subcontract Budget Contract/Agreement Award Letter Application	s)
OTHER	(Use back side if additional sp	
	by: Victor Young by: Victor Young	Date: March 23, 2012 Date:

An asterisked item represents the cover sheet to a document that exceeds 25 pages. The complete document is in the file.

25

[Accept and Expend Grant – Institute for Local Government – \$40,615]

Resolution authorizing the Adult Probation Department on behalf of the Reentry Council of San Francisco to retroactively accept and expend a grant in the amount of \$40,615 from the Institute for Local Government, as a sub-recipient of a grant award made by the Rosenberg Foundation for activities related to the implementation of the California Reentry Council Network.

WHEREAS, The Rosenberg Foundation awarded grant funding to the Institute for Local Government ("ILG") on June 15, 2011 to implement a statewide California Reentry Council Network ("CRCN") based on an application submitted by ILG in partnership with the Reentry Council of San Francisco ("RC");

WHEREAS, consistent with the grant application, ILG is making a subaward to RC in the amount of \$40,615 for the responsibilities it is assuming and/or overseeing in support of the implementation of the CRCN;

WHEREAS, the San Francisco Adult Probation Department ("ADP") will receive the subaward funding on behalf of RC because ADP staffs the RC;

WHEREAS, The Reentry Council of San Francisco serves as a model for other jurisdictions interested in replicating the structure and role the Reentry Council; and,

WHEREAS, AB109: Public Safety Realignment has increased a statewide need for communication and collaboration within a given jurisdiction's criminal justice system, and among the various county criminal justice systems; and,

WHEREAS, The City would benefit from the implementation of the CRCN, the purpose of which is to share information and develop strategies to improve local reentry outcomes for formerly incarcerated people and for their receiving communities; and,

WHEREAS, The grant does not require an ASO amendment; and

WHEREAS, The grant does not require an ASO amendment; and

WHEREAS, ADP proposes to maximize use of available grant funds on program expenditures by not including indirect costs in the grant budget; now, therefore, be it

RESOLVED, That the Adult Probation Department, on behalf of the Reentry Council, is hereby authorized to retroactively accept and expend a subgrant in the amount of \$40,615 from the ILG for the purpose of assisting in the implementation of a California Reentry Council Network; and

FURTHER RESOLVED, That the Board of Supervisors hereby waives inclusion of indirect costs in the grant budget; and

FURTHER RESOLVED, That the Chief Adult Probation Officer is authorized to furnish whatever additional information or assurances that ILG may request in connection with this subgrant, to execute any and all agreements or other documents, and to take any other steps necessary to accept and expend the grant funds.

Recommended:

Approved:

Mayo

Wendy Still

Chief Adult Probation Officer

Approved:

Controller

### City and County of San Francisco

# Adult Probation Department Hall of Justice



WENDY S. STILL Chief Adult Probation Officer Protecting the Community, Serving Justice and Changing Lives

TO:

Angela Calvillo, Clerk of the Board of Supervisors

FROM:

Chief Wendy Still, Adult Probation Department

DATE:

February 9, 2012

SUBJECT:

**Accept and Expend Resolution** 

**GRANT TITLE:** 

New Initiatives in Corrections and Rehabilitation: Implementing the

California Reentry Council Network

Attached please find the original and 4 copies of each of the following:

X Proposed grant resolution; original signed by Department, Mayor, Controller

X Grant information form, including disability checklist

X Grant application

X Grant award letter from funding agency

X Budget

## **Special Timeline Requirements:**

Expedited scheduling for hearing date.

### Departmental representative to receive a copy of the adopted ordinance:

Name:

Diane Lim, Director of Finance and Administration

Phone:

553-1058

Interoffice Mail Address:

Adult Probation Department

880 Bryant Street, Room 200, SF, CA 94103

Certified copy required Yes

No 🛛

(Note: certified copies have the seal of the City/County affixed and are occasionally required by funding agencies. In most cases ordinary copies without the seal are sufficient).

880 Bryant Street, Room 200 Phone (415) 553-1706

San Francisco

California

94103

Fax (415) 553-1771

File Number:	f Board of Supervisors)				, .
(Flovided by Clerk o	i board of Supervisors)				·
		t Information For ective January 2000			
Purpose: Accompaniexpend grant funds.	ies proposed Board of Supe	rvisors ordinanc	e authorizing a Dep	artment to acce	pt and
The following describ	pes the grant referred to in t	he accompanyin	g ordinance:		
1. Grant Title:	New Initiatives in Correction Council Network	ons and Rehabili	tation: Implementing	the California	Reentry
2. Department:	Adult Probation				
3. Contact Person:	Jessica Flintoft	Telephone:	553-1593		
4. Grant Approval S	tatus (check one):		$\begin{array}{cccc} & & & & & & & & \\ & & & & & & & \\ & & & & & & \\ & & & & & & \\ & & & & & & \\ & & & & & & \\ \end{array}$		
[X] Approved	by funding agency	[] No	ot yet approved		
5. Amount of Grant	Funding Approved or Applie	d for: \$40,615			
6a. Matching Funds b. Source(s) of mat	Required: none ching funds (if applicable):				
	ency: Rosenberg Foundation ugh Agency (if applicable): I		l Government		
developing strategies receiving communities	Project Summary: This proje s to improve local reentry ou es; providing information abo additional reentry councils ar	tcomes for form out reentry counc	erly incarcerated pe	ople and for the	∍ir
9. Grant Project Sch	nedule, as allowed in approv	al documents, o	r as proposed:		,
Start-Date	e: December 2, 2011	End-Date:	June 30, 2012		*
10. Number of new p	positions created and funder	d: none			
11. If new positions	are created, explain the disp	osition of emplo	yees once the gran	t ends.	
<ul><li>b. Will contractual</li><li>c. If so, will contract</li></ul>	ed for contractual services: S services be put out to bid? Y ct services help to further th be a one-time or ongoing rec	Yes. e goals of the de	epartment's MBE/W ting out? One time.	BE requirement	ts? Yes.
b1. If yes, how mu b2. How was the a c. If no, why are in	et include indirect costs? sch? smount calculated? direct costs not included? d by granting agency	[] Yes	s [X] No nize use of grant fun	ds on direct ser	vices

[X] To maximize use of grant funds on direct services

		es indirect costs charged by the Institute of the state o	
14. Any other significant gran	nt requirements or comments: N	one	
**Disability Access Checkli	s <b>t</b> ***		
15. This Grant is intended for	activities at (check all that apply	<b>):</b>	
[] Rehabilitated Site(s)	[ ] Existing Structure(s) [ ] Rehabilitated Structure(s) [ ] New Structure(s)	[X] Existing Program(s) or Service [ ] New Program(s) or Service(s)	(s)
and concluded that the project all other Federal, State and ic	ct as proposed will be in complia ocal access laws and regulations	ffice on Disability have reviewed the pronce with the Americans with Disabilities and will allow the full inclusion of persons described in the comments section:	Act and
Comments:			
Departmental or Mayor's Offi	ce of Disability Reviewer: <u>Kristin</u>		<u> </u>
Date Reviewed: <u>January 12,</u>	2012	(Name)	
Department Approval:\	Wendy S. Still (Name)	Chief Adult Probation Officer (Title)	



Promoting Good Government at the Local Level

December 2, 2011

Wendy Still Chief Adult Probation Officer San Francisco Adult Probation Department 880 Bryant Street, Room 200 San Francisco, CA 94103

Subject: Rosenberg Foundation Grant #2011-12

Dear Chief Still:

This letter summarizes the proposed transmission of Rosenberg Foundation grant funds (under grant #2011-12) from the Institute for Local Government (the Rosenberg Foundation grantee) to the San Francisco Adult Probation Department for activities to be carried out by department staff. These activities include responsibilities to be assumed by department staff for grant activities, and for timely narrative and financial grant reporting to the Institute for Local Government.

The Institute for Local Government understands that Jessica Flintoft, San Francisco Reentry Policy Director, will be the primary contact with the Institute for communications concerning all grant-funded work and reporting. Terry Amsler, our Program Director for Public Engagement, will be the contact for your office with the Institute for Local Government.

Upon agreement with and acceptance of the conditions in this letter, the Institute for Local Government will make a one-time payment of \$40,615 from our Rosenberg grant funds to the San Francisco Adult Probation Department for the purposes described below. The Rosenberg Foundation has agreed to this payment.

The Institute for Local Government, the nonprofit research and education affiliate of the League of California Cities and the California State Association of Counties, has received a grant from the Rosenberg Foundation. Grant deliverables include the implementation of a California Reentry Council Network (CRCN) as outlined in the May 24, 2011 proposal "New Initiatives in Corrections and Rehabilitation: A Proposal to Implement the California Reentry Council Network and to Develop Resources to Support Local Government Innovation in Public Safety and Justice Initiatives." Grant funds must be used to support the successful and timely attainment of the tasks outlined in the grant, and include, but are not limited to,:

### PROPOSED PROJECT BUDGET

ORGANIZATION:

Institute for Local Government

PROJECT TITLE:

New Initiatives in Corrections and Rehabiltation

PERIOD:

One year (August 1, 2011 - July 31, 2012)

AMOUNT REQUESTED:

\$80,000

	<del></del>			
			en e	Other
			Others Sources	Sources To
	Total Project	Rosenberg Foundation	Confirmed	Be Identified
Personnel (ILG)				
Executive Director - Speers (1.5%)	\$2,723			\$1,264
Program Director - Amsler (6%)	\$8,220	\$4,403		\$3,817
Program Coord Love (7.0%)	\$4,256	\$2,280		\$1,976
Communications Dir Plag (5%)	\$2,965	\$1,588		\$1,377
Program Assistant - Pereira (3.0%)	\$1,076	\$576		\$500
Prog. Finance Asst Jensen (1.5%)	\$656	\$351		
	· · · · · · · · · · · · · · · · · · ·			\$305
TOTAL Salaries	\$19,896			\$9,239
TOTAL Benefits	\$8,524	\$4,566		\$3,958
TOTAL Personnel (ILG)	\$28,420	\$15,223	-	\$13,197
Consultants (ILG)				
Network Coordinator	\$10,000	\$10,000		
Web Developer	\$2,000	\$2,000		
TOTAL Personnel (ILG)	\$12,000	\$12,000		
			i je i	
Operations (ILG)				. ,
Travel	\$1,500	\$803		\$697
Printing & Photocopying	\$2,750			\$1,277
Supplies	\$75	\$40	· · · · · · · · · · · · · · · · · · ·	\$35
Meetings and related	\$1,000	\$536		\$464
TOTAL Operations Costs (ILG)	\$5,325	\$2,852		\$2,473
				7.3,
TOTAL COSTS (ILG)	\$45,745	\$30,075		\$15,669
			<del> </del>	+ 10,000
SF Reentry Council Costs				
Network Coordinator (Consultant)	\$98,207	\$40,615	<del></del>	\$57,592
In-kind Support**	\$23,384	Ψ 10,010	\$23,384	Ψ57,392
Total SF Reentry Council Costs	\$121,591	\$40,615	\$23,834	\$57,592
	+,001	Ţ.5,010	Ψ20,004	Ψ01,092
TOTAL ILG & SF Reentry Council	\$167,336	\$70,690	\$23,384	\$73,262
Project Indirect Costs (ILG)	18,640	9,310	<u> </u>	\$9,330
TOTAL REQUEST	\$185,976	\$80,000		\$82,592

<sup>\*</sup> Printing (5,000) & mailing (1,000) of Getting Out and Staying Out: SF Resources for People Leaving Jails and Prisons

<sup>\*\*</sup> SF Reentry Council in-kind contributions of office space, utilities, supplies, website hosting, etc.



# New Initiatives in Corrections and Rehabilitation:

A Proposal to Implement the California Reentry Council Network and to Develop Resources to Support Local Government Innovation in Public Safety and Justice Initiatives

A Proposal Submitted to: The Rosenberg Foundation

By the:
Institute for Local Government
in partnership with the
Reentry Council of the City & County of San Francisco
May 24, 2011

#### **Cover Sheet**

APPLICANT:

Institute for Local Government (ILG)

1400 K Street, Suite 205 Sacramento, CA 95814

www.ca-ilg.org

**CONTACT INFORMATION:** 

**Institute for Local Government:** 

Terry Amsler, ILG Program Director, 916.658.8263,

tamsler@ca-ilg.org

JoAnne Speers, ILG Executive Director, 916.658.8233,

jspeers@ca-ilg.org

Others with Major Responsibilities:

Jessica M. Flintoft, S.F. Reentry Council, 415.553.1593,

Jessica.flintoft@sfreentry.com

PROPOSAL TITLE:

New Initiatives in Corrections and Rehabilitation: A Proposal to Implement the California Reentry Council Network and to Develop Resources to Support Local Government Innovation in Public Safety and Justice

Initiatives

ORGANIZATIONAL BUDGET:

Total Institute 2011 Budget: \$1,656,970

TOTAL PROJECT BUDGET:

\$173,976

**GRANT REQUESTED:** 

Amount:

\$80,000 requested from Rosenberg

Foundation. Additional \$70,592 must be identified.

from other sources. Other project costs will be contributed.

*Time period:* August 1, 2011 – July 30, 2012

### **Proposal Narrative**

### PROPOSAL SUMMARY

The Institute for Local Government, in partnership with the Reentry Council of the City/County of San Francisco, seeks support for the operation of a California Reentry Council Network (CRCN) that would provide an ongoing network and forum, for at least a dozen reentry councils, roundtables, and task forces throughout the state, in order to: 1) share information and develop strategies to improve local reentry outcomes for people formerly incarcerated and for their receiving communities; 2) provide information about reentry councils benefits and operations; and 3) encourage the development of additional reentry councils and programs.

Secondarily, the Institute for Local Government would itself develop a greater capacity to identify, document, and disseminate information about local government innovations in the areas of policing, probation, incarceration, treatment and alternatives to incarceration, reentry, and public safety generally. During the grant period the Institute would create and disseminate new content/resources in these areas and establish a new section on its website dedicated to these issues.

Given the Institute's relationship with the California State Association of Counties and the League of California Cities (see below), there would be wide distribution of these local government initiatives and best practice-related information to other local officials through CSAC's, the League's, and ILG's own print and online communication vehicles. The potential also exists for informational sessions to be developed at CSAC and League meetings and conferences.

We would also identify the sorts of public engagement practices that could support the development of effective and responsive local reentry programs and respond to the challenges facing local officials engaged in reentry and other public safety efforts.

Lastly, the Reentry Council of the City/County of San Francisco will leverage its programs and approaches to offer replication models for other California reentry councils participating in the CRCN.

### ORGANIZATIONAL BACKGROUND SUMMARY

The Institute for Local Government, established in 1955 with a grant from the Ford Foundation, is the nonprofit, 501(c)(3), research and education affiliate of the League of California Cities and the California State Association of Counties (CSAC). The Institute's mission is to promote well-informed, ethical, inclusive, effective and responsive local government in California through a range of innovative informational resources offered through our website, League and CSAC media and publications, workshops, and other programs and services.

The Institute's current strategic interests and programs include: public engagement and collaborative governance, sustainability, land use (including health and the built environment), public service ethics, and local government 101.

The Institute's Public Engagement and Collaborative Governance program supports effective and inclusive public engagement in local government decision-making, with an emphasis on ensuring broad and diverse participation in these efforts.

The Institute is governed by a Board of Directors that includes League and CSAC representatives and other present and former local public officials. CSAC and the League both support the Institute financially although more than 80% of Institute revenues are raised from foundation, business, and other sources.

The Institute for Local Government's affiliation with the League's 490 member cities and CSAC's fifty-eight county members is unique, as are its unparalleled access to the media, meetings and other communication channels that reach local officials, both elected and staff, throughout the state.

Institute staff person, Terry Amsler, has been working with the staff of the Administration of Justice (AOJ) Policy Committee of the California State Association of Counties to explore the application of public engagement strategies to issues of reentry, jail construction and other public safety matters. The Institute also holds a present Rosenberg grant supporting the creation of the California Reentry Council Network (CRCN), and assisted in the preparation of the CRCN's organizing meeting on April 28th.

## ORGANIZATIONAL CAPACITY AND RESPONSIBILITIES

The project team composed of the Institute for Local Government and San Francisco's Reentry Council represents a particularly strong and suitable partnership to advance reentry council networking and success through the California Reentry Council Network and related initiatives. The Institute for Local Government would work closely with Jessica Flintoft, Reentry Policy Director for the City and County of San Francisco, on this project. Please find Ms. Flintoft's bio attached to this proposal.

The Institute would receive the grant and be accountable, overall, for grant deliverables and financial management of grant funds received. Terry Amsler, Program Director for the Public Engagement and Collaborative Governance program, would be the project director for this effort. (His bio is also attached.)

Together, both the San Francisco Reentry Policy Director and the Reentry Council Associate will support the activities of the SF Reentry Council as well as the continued activities of the California Reentry Council Network (CRCN). Both staff would split their time to staffing the Reentry Council of San Francisco and the CRCN over the coming year.

The costs of maintaining a website for the CRCN (http://calreentry.com), phone, computer and basic office supplies would be provided in-kind by the SF Office of the Public Defender.

The Institute for Local Government, in addition to having responsibilities for grant management, would support the project's engagement with the CSAC Administration of Justice (AOJ) Policy

Committee staff as well as me League's Public Safety staff. The Institute would also have responsibility for making various logistics-related arrangements (travel, food, etc.) in support of the CA Reentry Council Network meetings.

### STATEMENT OF NEED

All cities and counties share the challenges that result from California's massive system of state prison and parole, and resulting 70% recidivism rate for people released from state prisons. County jails have roughly the same recidivism rates.

Increasingly, county-level councils are developing collaborative responses to this complex problem by bringing county health and social services providers together with the county criminal justice partners; formerly incarcerated people and their families together with service providers; and community leaders together with crime victims and survivors. The emergence of reentry councils and similar bodies around California signals an increasingly shared recognition by counties that—at its simplest—that people who are sent away by a community to prison or jail will return to that community. And, more often than not, people are returning with the same unmet needs that led to their entrance into the criminal justice system—substance abuse treatment, mental health care, education, employment training, and housing.

Local communities are increasingly stepping up to this challenge by forging multi-sector partnerships. This is possible only by engaging county health, human services, and workforce development partners, with each other and with currently and formerly incarcerated people. Such partnerships, in the form of reentry councils, will more likely be able to develop strategies and maximize resources to meet the needs of people involved in the criminal justice system. The Reentry Council of the City & County of San Francisco is one of the councils at the forefront of these efforts. The Reentry Council of SF will staff this project's efforts to bring together colleagues in other localities to solidify and staff this California Reentry Council Network (CRCN).

Organized along county or city lines, reentry councils have emerged through the leadership of county elected officials - District Attorneys, Public Defender, Sheriffs, and Supervisors—as well as through leadership of community based organizations engaged in the delivery of reentry services or advocacy for policy change. Currently, there are approximately a dozen local reentry councils in ten counties at different stages of development. At the April 28th meeting, these dozen councils came together to meet each other, identify common needs, and chart a course for a CRCN designed to support local councils. Meeting attendees identified three primary purposes of such a network: 1) to promote good policy at the state level, 2) to engage in peer to peer technical assistance and share information to support reentry council development and best practices in reentry, and 3) to educate the public about reentry.

# GOALS, OBJECTIVES AND ACCOMPLISHMENTS FROM PREVIOUS GRANT PERIOD

**Project Goals**: The primary goal of the previous grant-funded project was to create a California Reentry Council Network (CRCN) that will connect local reentry councils, roundtables, and task forces to each other and will promote the information sharing to improve local reentry outcomes

for people returning to local communities from jails and prisons. A secondary goal was for the Institute for Local Government to develop a greater capacity and a clearer strategy for its own efforts that will inform counties and cities about the reentry councils.

- Objectives: The specific objectives of the first year of this Network project were to:
- Increase the organizational capacity of reentry councils;
- Improve the participation of county partners in local reentry councils; and
- Establish a network for ongoing communication and information sharing across the state.
- Accomplishments: Key accomplishments during the last grant period include:
- Identification and survey of 12 reentry councils across 10 counties;
- Development of profiles of reentry councils, including key staff, purpose, membership, and needs:
- Establishment of group of advisors in developing first convening of councils;
- Design and preparation of agenda and materials for first convening of councils;
- Successful first day-long convening on April 28th including all reentry councils;
- Full support and enthusiasm for establishment of Network and moving forward with common initiatives in coming year.

# PROGRAM GOALS, OBJECTIVES, ACTIVITIES, ANTICIPATED CHANGES, AND CHALLENGES

### **Project Goals:**

- The primary goal is to optimize the effectiveness of local agencies' corrections and reentry plans, policies, and services through the California Reentry Council Network.
- A secondary goal is for the Institute for Local Government to offer non-partisan information and resources that will help local officials and communities to develop innovative corrections, rehabilitation, and other local public safety programs based on evidence-based practices.

### **Project Objectives and Activities:**

## 1st Proposed Objective: Documentation of and Support for County and City Officials Developing Innovative Public Safety Programs and Practices

To support local officials and their communities ILG will prepare and disseminate, to appropriate county and city officials, online and print resources pertaining to policing, probation, incarceration, treatment and alternatives to incarceration, reentry, and public safety generally.

This is a particularly timely work given the evolving (but still very uncertain) set of state and local agency relationships in the public safety arena, the ultimate outcome of which will likely have significant impacts on local responsibilities in this area.

As important, perhaps, are the very innovative public safety/criminal justice-related efforts by cities and counties presently underway throughout California, of which reentry councils are

simply one example. Many of these hold promise not only as evidence-based practices that enhance specific policy or programmatic outcomes and present opportunities for cost savings, but also as illuminators of effective cross-jurisdictional and multi-sector efforts.

We will initially look broadly at local innovation in the areas of policing, probation, incarceration, treatment and alternatives to incarceration, and reentry, and other relevant topics that may be suggested by League or CSAC staff or policy committees. We will then hone in on specific areas where the work on the ground and evolving governance circumstances seem to direct us.

We will of course remain responsive to the needs of League and CSAC local agency members. Specifically, the ILG Public Engagement and Collaborative Governance (PECG) program staff will maintain relationships and communication with relevant CSAC and League staff and policy committees to ensure that we are responsive to local agency needs in this rapidly changing governance and funding environment.

# Proposed Activities to Support 1st Objective (Innovative Programs)

Assuming full project funding, ILG staff will engage in the following activities in the project year:

- Develop and maintain an inventory of exemplary local agency programs and services in California relevant to reentry, corrections and rehabilitation;
- With the Reentry Council of SF, develop a short Primer describing the purposes, forms and activities of reentry councils in California;
- Create Institute web pages specifically for news, examples, resources, and best practices relevant to corrections, rehabilitation and other public safety issues (The Rosenberg Foundation's support would be acknowledged on these pages);
- Develop an article or white paper on the importance of collaboration to the success of local corrections and rehabilitation, including best practice recommendations;
- Develop and disseminate a short publication that outlines specific public engagement approaches to support constructive public dialogue and deliberation related to realignment-related and other public safety changes and initiatives. Its intent would be to help ensure more civil, transparent and productive community conversations on the topic; and
- Develop and implement an Institute communication plan that broadly disseminates the collected exemplars and other resources to appropriate local officials.

# 2nd Proposed Objective: Support the California Reentry Council Network (CRCN)

The California Reentry Council Network (CRCN) will connect local reentry councils, roundtables, and task forces to each other and will promote the information sharing to improve local reentry outcomes for people returning to local communities from jails and prisons. The specific objectives of the Network are to:

- Promote good reentry policy at the state level,
- Engage in peer to peer technical assistance and share information to support reentry council development and best practices in reentry, and
- Educate the public about reentry issues, programs, and policies.

## Proposed Activities to Support 2<sup>nd</sup> Objective (California Reentry Council Network)

Planned activities of the California Reentry Council Network (CRCN) in its first year will be designed to increase the organizational capacity of reentry councils, improve the participation of county partners in local reentry councils, and to maintain a network for ongoing communication and information sharing across the state.

The twelve local reentry councils vary in membership, powers, and staffing. All are broad based coalitions working to improve the services and policies that support individuals returning to communities. Most reentry councils do not enjoy dedicated staff to administer the local collaboration, but instead rely on existing staff within local agencies or non-profit partners. Most enjoy the support of local political leadership, with the direct participation of county supervisors, sheriff, or district attorney being the most commonly involved officials. Most councils have struggled with maintaining ongoing resources to properly staff efforts, and are working to gain influence in local decisions related to resource allocation. Pending enactment of AB109 and related local funding has elevated concern about reentry councils being properly empowered to participate in such decisions.

The recent April 28th convening was full of energy and excitement from the reentry council representatives - most of whom were not familiar with other council's work and had not previously met their counterparts. Participants relished the opportunity to share the accomplishments and struggles that their local council faces, and to learn about the councils in other places. A consensus quickly emerged - to establish a Network, and work together in the coming year to address common issues. Councils included representatives from counties of Alameda, Butte, Contra Costa, Los Angeles, San Diego, San Francisco, San Mateo, Santa Barbara, Santa Cruz, and Solano. Common issues that the Network was ready to tackle include:

- Public education to increase public's understanding of reentry practices and policy issues;
- Peer to peer learning about best practices in reentry programming and council administration;
- Effectively addressing realignment (AB109) and the pending Supreme Court decision to provide coordinated, wraparound services for returning individuals from state prisons;
- Support for local commitment to change policies and practices, and to improve capacity, in order to meet new responsibilities under realignment;
- Development of the name, mission, and ongoing organizational structure to support future work of the Network.

Reentry Council staff, under the direction of the SF Reentry Policy Director, will engage in the following activities, and others as directed, in the coming year:

- Staff quarterly conference calls of CRCN members to address ongoing priorities and issues;
- Develop and maintain CRCN listserv and website (calreentry.com);
- Create and distribute templates for communities to adapt for local use in reporting on funding, programs, needs, and barriers as related to reentry in local communities;
- One on one technical assistance via conference call or site visits between councils in areas of strategic planning and coordination; and
- Ongoing information sharing with the Institute for Local Government, CSAC, and the California League of Cities as appropriate.

### **Anticipated Changes:**

It is anticipated that the project's activities will result in both more, and more effective, programs and systems for local reentry, corrections, and rehabilitation. Further, local officials will be more educated about and engaged in local decisions related to reentry, corrections, and rehabilitation. Last, local communities will be more educated about issues, policies, and solutions related to corrections and reentry.

### **Anticipated Challenges:**

- External challenges include uncertainties about state decision making relating to the budget and realignment; uncertainties about actions taken by voters on measures relating to tax extensions or increases; and the state of local agency finances and capacities due to the two prior factors.
- Loss of local public safety funding would result in the termination of programs and services that improve public safety and offender outcomes.
- Challenges to the Institute include creating those print and electronic resources that very directly respond to local agency needs, and meet those needs in a timely, accessible and practical way. It is important that such information be responsive to the most current governance and funding environment and are also understood as ground-up local initiatives rather than state imposed mandates. As always, the examples cited need to be seen as responsive to local needs and reflective of different city/county conditions and circumstances.
- Lack of local capacity in some communities to convene local reentry councils, roundtables, or task forces.

### PROPOSED OUTCOMES

As one outcome, the Institute for Local Government will develop a greater capacity and a clearer strategy for its own efforts in this area. It is anticipated that the collection of local corrections and rehabilitation exemplars, and the creation and dissemination of the full set of print and electronic resources proposed will result in more effective and more broadly supported local public safety programs and systems. More specifically, these additional resources will be available to California county and city officials, through League, CSAC and ILG communication channels, and will both document effective local initiatives in the reentry, criminal justice and broader public safety arenas, as well as offer important guidance to their successful replication elsewhere in California.

Secondly, a functioning California Reentry Council Network (CRCN) will connect local reentry councils, roundtables, and task forces to each other in order to share information to improve local reentry outcomes for people returning to local communities from jails and prisons. The CRCN will increase the organizational capacity of reentry councils; spur the creation of additional local reentry councils; improve the participation of county partners in local reentry councils;

communicate and share information across CRCN members; and improve the quality of programming and policies related to reentry in local jurisdictions.

The Network members will direct their own specific council activities. However, the following are among the most likely outcomes of the Network's efforts over the coming year:

- Local recidivism rates that are lower than those currently achieved by the state;
- Better employment and health outcomes for reentry population;
- Increased use of Evidence Based Practices in probation and sheriff departments;
- More federal, state, and private investment in local reentry efforts;
- Increased participation of formerly incarcerated individuals in decision-making;
- Stronger local council oversight of local current and realigned responsibilities;
- Creation of more reentry councils in additional jurisdictions;
- More transparency in local processes to allocate resources.

#### **EVALUATION**

The Institute for Local Government has certain evaluation protocols in place presently and is developing, with James Irvine Foundation support, a larger framework to assess: how responsively it chooses new areas of work; how well and effectively it creates and disseminates/delivers products and service; and the nature and degree of the impact the organization has on its target audiences.

For the proposed ILG grant deliverables, we anticipate the following evaluation components and measures:

- Peer review of all draft documents prepared for dissemination
- Dissemination of prepared documents to all county executives, sheriffs and chief probation officers and selected county supervisors, as well as to CSAC AOJ committee members and appropriate CSAC staff.
- Dissemination of prepared documents to California city managers and police chiefs
- Google Analytics reported number of visits to ILG public safety web pages
- At least three instances of CSAC or League media carrying an article or notice relating to an ILG grant deliverable
- At least one presentation made to the relevant CSAC and League policy committee to inform members of grant purpose and deliverables (while this is extremely probable, such presentations are made at the pleasure of each committee of course).
- To assess the usefulness and impact of grant deliverables (documents), interviews with at least three to five local officials who have read and used these materials
- Ongoing communication with CSAC Administration of Justice and League Public Safety legislative staff to help guide development and dissemination of grant-related resources, and to assess responsiveness and impacts of the grant overall.
- Ongoing reporting to, and feedback from, the ILG Public Engagement and Collaborative Governance program Panel of Advisors.

For the California Reentry Council Network (CRCN) grant deliverables, we anticipate the following evaluation components and measures:

- The Reentry Council's success is measured by indicators of interest and participation through meeting attendance, website hits, subscribers to listsery, and letters from inmates requesting the resource guide.
- The effectiveness and efficiency of the staffing is done annually through surveys of subcommittee members' satisfaction with process and accomplishments.

### Attachments

- Organizational Budget 2011
- Project Budget
- Other Committed Sources of Funding
- Board List (including Reentry Council Roster)
- Staff List
- Bios
- IRS Letter
- Diversity Analysis

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